

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Case No. 25-11034 (CTG)

Debtors.

Jointly Administered

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**SECOND MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM AUGUST 1, 2025 THROUGH AUGUST 31, 2025**

Name of Applicant: Alvarez & Marsal North America, LLC

Authorized to Provide Professional
Services to: The above-captioned Debtors

Period for which compensation and
reimbursement is sought: August 1, 2025 through August 31, 2025

Amount of Compensation sought as actual,
reasonable and necessary: \$5,425,223.60 (80% of \$6,781,529.50)

Amount of Expense Reimbursement sought
as actual, reasonable and necessary: \$156,760.26

Date of order approving retention: August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n): ✓ Monthly Interim Final application

This is the Second monthly fee application filed in this case

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



Requested Payment Amount:

Fees at 80% \$ 5,425,223.60

Expenses at 100% \$ 156,760.26

Total: \$ 5,581,983.86

Prior Applications –

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Payment Requested	*Payment Received	Date Payment Received
8/15/2025	#0685	June 11, 2025 - July 31, 2025	\$ 14,042,730.00	\$ 196,258.19	\$ 14,238,988.19		
<i>*Payments reflect 80% of fees and 100% of expenses</i>							

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Stegenga, Jeff	Managing Director	USA	\$1,575.00	11.1	\$17,482.50
Hertzberg, Julie	Managing Director	USA	\$1,525.00	4.4	\$6,710.00
Roche, Matthew	Managing Director	USA	\$1,500.00	19.1	\$28,650.00
Grossi, Nick	Managing Director	USA	\$1,350.00	202.4	\$273,240.00
Simion, Tony	Managing Director	USA	\$1,300.00	130.5	\$169,650.00
Turner, Cari	Managing Director	USA	\$1,300.00	189.5	\$246,350.00
Cui, Maggie	Managing Director	China	\$1,200.00	28.8	\$34,560.00
Gordon, Robert	Managing Director	USA	\$1,200.00	4.6	\$5,520.00
Shibata, Gerardo Yukio	Senior Director	Mexico	\$1,100.00	90.5	\$99,550.00
Shiffman, David	Senior Director	USA	\$1,075.00	236.5	\$254,237.50
Donoghue, Doug	Senior Director	USA	\$1,050.00	66.5	\$69,825.00
Shahbain, Abraham	Senior Director	USA	\$1,050.00	286.1	\$300,405.00
Weiland, Brad	Senior Director	USA	\$1,025.00	156.9	\$160,822.50
Broskay, Cole	Senior Director	USA	\$1,000.00	34.6	\$34,600.00
Callerio, Lorenzo	Senior Director	USA	\$1,000.00	243.9	\$243,900.00
Salviano, Rodrigo	Executive Director	Brazil	\$1,000.00	4.3	\$4,300.00
Webber, Dan	Senior Director	USA	\$1,000.00	163.4	\$163,400.00
Best, Austin	Director	USA	\$975.00	17.6	\$17,160.00
Loop, Stuart	Senior Director	USA	\$975.00	250.1	\$243,847.50
Warren, Joseph	Director	USA	\$950.00	287.9	\$273,505.00
Schirle, Mattie	Director	USA	\$900.00	263.6	\$237,240.00
Dvorak, Michael	Director	USA	\$875.00	248.4	\$217,350.00
Caruso, Nicholas	Director	USA	\$850.00	288.4	\$245,140.00
Pacheco, Santiago	Manager	Mexico	\$825.00	180.2	\$148,665.00
Postolos, Lucas	Senior Associate	USA	\$825.00	155.6	\$128,370.00
O'Toole, Colin	Manager	USA	\$800.00	153.3	\$122,640.00
Zeiss, Mark	Senior Associate	USA	\$775.00	84.6	\$65,565.00
Farina, Joao	Associate Director	Brazil	\$750.00	2.1	\$1,575.00
Kordupel, Lewis	Senior Associate	USA	\$750.00	117.2	\$87,900.00
Rybarczyk, Jodi	Senior Associate	USA	\$750.00	247.0	\$185,250.00
Waismann, Heitor	Senior Associate	USA	\$750.00	215.4	\$161,550.00
Zehetmair, Stefan	Associate Director	Germany	\$730.00	227.5	\$166,075.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Cook, Jacob	Senior Associate	USA	\$725.00	281.7	\$204,232.50
Erlach, Nicole	Senior Associate	USA	\$725.00	181.0	\$131,225.00
Hill, Michael	Associate	USA	\$675.00	235.5	\$158,962.50
Zhu, Judith	Senior Manager	China	\$675.00	174.3	\$117,652.50
Borgonovo, Erik	Senior Associate	Italy	\$655.00	159.9	\$104,734.50
Chester, Monte	Associate	USA	\$650.00	224.7	\$146,055.00
Fuetter, Isaac	Associate	USA	\$650.00	174.9	\$113,685.00
Hao, Sherri	Senior Associate	USA	\$650.00	64.7	\$42,055.00
Pogorzelski, Jon	Associate	USA	\$650.00	65.9	\$42,835.00
Doi, Marcella	Associate	Brazil	\$625.00	5.7	\$3,562.50
McLaughlin, Blake	Associate	USA	\$585.00	3.6	\$2,106.00
Kim, Junoh	Associate	USA	\$550.00	87.9	\$48,345.00
Liv-Feyman, Alec	Analyst	USA	\$550.00	225.6	\$124,080.00
Nguyen, Vi Hoa	Associate	Germany	\$530.00	213.3	\$113,049.00
Pack, Laura	Associate	Germany	\$530.00	205.5	\$108,915.00
Draude, Richard	Analyst	USA	\$525.00	250.1	\$131,302.50
Liu, Daniel	Manager	China	\$525.00	153.7	\$80,692.50
Schmelter, Griffen	Analyst	USA	\$525.00	232.8	\$122,220.00
Simoneaux, Natalie	Analyst	USA	\$525.00	191.6	\$100,590.00
Babbar, Swati	Manager	India	\$500.00	7.9	\$3,950.00
Taneja, Bhanushi	Senior Associate	India	\$500.00	14.8	\$7,400.00
Bhardwaj, Shikha	Analyst	India	\$475.00	8.2	\$3,895.00
Campbell, Lyndsay	Analyst	USA	\$475.00	92.8	\$44,080.00
Chowdhury, Arshia	Analyst	India	\$475.00	25.2	\$11,970.00
Goyal, Mehul	Analyst	India	\$475.00	17.5	\$8,312.50
Gundre, Maneesh	Analyst	India	\$475.00	17.7	\$8,407.50
Gupta, Kavya	Analyst	India	\$475.00	17.7	\$8,407.50
Hamerski, Grace	Analyst	USA	\$475.00	216.2	\$102,695.00
Hamilton, Makenna	Analyst	USA	\$475.00	231.3	\$109,867.50
Jain, Heman	Analyst	India	\$475.00	26.5	\$12,587.50
Kachhal, Ria	Analyst	India	\$475.00	25.6	\$12,160.00
Kaur, Jaspreet	Analyst	India	\$475.00	17.7	\$8,407.50
Sachdeva, Dhruv	Analyst	India	\$475.00	17.0	\$8,075.00
Saraf, Nancy	Analyst	India	\$475.00	17.0	\$8,075.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Sekera, Aryaki	Analyst	India	\$475.00	24.8	\$11,780.00
Selvam, Sagar	Analyst	India	\$475.00	8.2	\$3,895.00
Thomas, Izabel	Analyst	India	\$475.00	17.5	\$8,312.50
Zakariya, Farwizah	Analyst	India	\$475.00	17.5	\$8,312.50
Chmelik, Charlie	Analyst	India	\$450.00	25.0	\$11,250.00
Gorashchenko, Benjamin	Analyst	India	\$450.00	46.0	\$20,700.00
Jain, Manasvi	Analyst	USA	\$450.00	2.6	\$1,170.00
Marks, Thomas	Analyst	India	\$450.00	47.2	\$21,240.00
Rodriguez, Ralph	Analyst	India	\$450.00	40.0	\$18,000.00
Corbett, Natalie	Paraprofessional	USA	\$350.00	20.7	\$7,245.00
			TOTAL	8,747.00	\$6,781,529.50

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	355.30	290,126.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	523.00	478,877.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	513.00	393,305.00
COMMUNICATION	Assist the Debtor with the communication process to	6.00	6,483.50

Task Code	Description	Total Hours	Total Fees Requested
	stakeholders, communication documents and call center.		
CONTRACTS / EXECUTORY CONTRACTS	Review of executory contracts and leases and performance of cost/benefit evaluations with respect to the affirmation of rejection of each. Assist the Debtor with contract renegotiation process.	37.20	46,322.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the eventual DIP lender	2,909.90	1,996,757.00
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	286.60	278,212.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	106.60	53,942.50
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	78.70	80,927.50
LITIGATION	Advise and assist management and/or the Debtor advisors in litigation matters.	4.80	3,336.00
MEETINGS	Prepare for and participate in the Debtors regular status meetings including BOD meetings, update meetings with management, and strategic meetings with Debtor counsel and advisors.	118.70	102,622.50
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	215.70	166,260.00
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	15.70	15,075.00
RETENTION	Prepare documents in compliance with Court retention requirements.	5.50	5,747.50

Task Code	Description	Total Hours	Total Fees Requested
STATEMENTS & SCHEDULES	Advise and assist the Debtors regarding the preparation and filing of schedules of assets and liabilities and statements of financial affairs. A&M worked directly with dozens of Debtor employees to compile the accounting, financial, and legal information necessary to prepare the schedules and statements, including the analysis of over 400,000 invoices for Schedule E/F. In addition, A&M managed the collection of over 40,000 contract documents (approx. 50 percent in non-English languages) and the developed a streamlined process to translate, analyze, and extract relevant data needed for Schedule G. Further, A&M advised on the consolidation of historical disbursement data from over 50 sources comprising over 37,000 payments from regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific for relevant responses to the Statements of Financial Affairs. A&M employed a multidisciplinary and multinational team to assist the Debtors in successfully completing the schedules and statements filing by the court-imposed deadline.	1,021.50	640,742.50
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	51.80	45,927.50
UST REPORTING REQUIREMENTS	Assist the Debtors with the preparation of Initial Debtor Interview requirements, Monthly Operating Reports and any related matters for the US Trustee.	16.30	15,825.00
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's	2,480.70	2,161,039.50

Task Code	Description	Total Hours	Total Fees Requested
	assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		8,747.00	\$ 6,781,529.50

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	6,862.2	\$5,593,061.00
Mexico	270.7	\$248,215.00
Brazil	12.1	\$9,437.50
Germany	646.3	\$388,039.00
Italy	159.9	\$104,734.50
China	356.8	\$232,905.00
India	439.0	\$205,137.50
Total	8,747.0	\$6,781,529.50

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC August 1, 2025 through August 31, 2025	
Expense Category	Amount
Airfare	50,207.00
Lodging	33,851.96
Meals	7,872.51
Miscellaneous	54,699.00
Data Storage and Discovery Software Server Fees	1,351.07
Transportation	8,778.72
Total	\$ 156,760.26

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

----- X

**SECOND MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM AUGUST 1, 2025 THROUGH AUGUST 31, 2025**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its second monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from August 1, 2025 through August 31, 2025. In support hereof, A&M respectfully represents as follows:

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the “Petition Date”), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On June 12, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from August 1, 2025 through August 31, 2025 (the “Compensation Period”), totaling 8,747.0 hours of professional time.

6. Attached hereto as Exhibits “A-F” is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	355.30	290,126.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	523.00	478,877.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	513.00	393,305.00
COMMUNICATION	Assist the Debtor with the communication process to stakeholders, communication documents and call center.	6.00	6,483.50

Task Code	Description	Total Hours	Total Fees Requested
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DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	286.60	278,212.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	106.60	53,942.50
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	78.70	80,927.50
LITIGATION	Advise and assist management and/or the Debtor advisors in litigation matters.	4.80	3,336.00
MEETINGS	Prepare for and participate in the Debtors regular status meetings including BOD meetings, update meetings with management, and strategic meetings with Debtor counsel and advisors.	118.70	102,622.50
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	215.70	166,260.00
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	15.70	15,075.00
RETENTION	Prepare documents in compliance with Court retention requirements.	5.50	5,747.50

Task Code	Description	Total Hours	Total Fees Requested
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TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	51.80	45,927.50
UST REPORTING REQUIREMENTS	Assist the Debtors with the preparation of Initial Debtor Interview requirements, Monthly Operating Reports and any related matters for the US Trustee.	16.30	15,825.00
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's	2,480.70	2,161,039.50

Task Code	Description	Total Hours	Total Fees Requested
	assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		8,747.00	\$ 6,781,529.50

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$5,425,223.60 (80% of \$6,781,529.50). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$156,760.26 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$6,781,529.50 in fees and \$156,760.26 in expenses, for a total of \$6,938,289.76.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-2 and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of \$5,425,223.60 (representing 80% of \$6,781,529.50) and reimbursement of actual and necessary expenses incurred in the sum of \$156,760.26 for the period from August 1, 2025 through August 31, 2025, (ii) payment in the amount of \$5,581,983.86 representing 80% of the total fees billed and 100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

Dated: September 22, 2025
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion

Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,²

Case No. 25-11034 (CTG)

Jointly Administered

Debtors.

----- x

NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Second Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from August 1, 2025 through August 31, 2025* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$6,781,529.50, and reimbursement for actual and necessary expenses in the amount of \$156,760.26.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **October 14, 2025 at 4:00 p.m. prevailing Eastern time.**

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

² A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney's Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the "Notice Parties").

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT. ON AUGUST 5, 2025, THE COURT ENTERED THE ORDER (I) ESTABLISHING PROCEDURES FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR RETAINED PROFESSIONALS AND (II) GRANTING RELATED RELIEF [DOCKET NO. 477] (THE "INTERIM COMPENSATION ORDER").

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS
ARE TIMELY FILED.

Dated: September 22, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
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- and -

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-and-

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
August 1, 2025 through August 31, 2025***

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
ACCOUNTING/CUT-OFF	355.3	\$290,126.00
BANKRUPTCY SUPPORT	523.0	\$478,877.50
BUSINESS PLAN	513.0	\$393,305.00
COMMUNICATION	6.0	\$6,483.50
CONTRACTS / EXECUTORY CONTRACTS	37.2	\$46,322.50
DIP FINANCING & CASH FLOW	2,909.9	\$1,996,757.00
DUE DILIGENCE & INFORMATION REQUESTS	286.6	\$278,212.50
FEE APP	106.6	\$53,942.50
LIQUIDATION ANALYSIS	78.7	\$80,927.50
LITIGATION	4.8	\$3,336.00
MEETINGS	118.7	\$102,622.50
MONTHLY OPERATING REPORT	215.7	\$166,260.00
PLAN / DISCLOSURE STATEMENT	15.7	\$15,075.00
RETENTION	5.5	\$5,747.50
STATEMENTS & SCHEDULES	1,021.5	\$640,742.50
TRAVEL TIME	51.8	\$45,927.50
UST REPORTING REQUIREMENTS	16.3	\$15,825.00
VENDOR MANAGEMENT	2,480.7	\$2,161,039.50
<i>Total</i>	<u>8,747.0</u>	<u>\$6,781,529.50</u>

EXHIBIT B
Summary of Time Detail by Professional

Exhibit B

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
June 11, 2025 through July 31, 2025

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575.00	11.1	\$17,482.50
Hertzberg, Julie	Managing Director	\$1,525.00	4.4	\$6,710.00
Roche, Matthew	Managing Director	\$1,500.00	19.1	\$28,650.00
Grossi, Nick	Managing Director	\$1,350.00	202.4	\$273,240.00
Simion, Tony	Managing Director	\$1,300.00	130.5	\$169,650.00
Turner, Cari	Managing Director	\$1,300.00	189.5	\$246,350.00
Cui, Maggie	Managing Director	\$1,200.00	28.8	\$34,560.00
Gordon, Robert	Managing Director	\$1,200.00	4.6	\$5,520.00
Shibata, Gerardo Yukio	Senior Director	\$1,100.00	90.5	\$99,550.00
Shiffman, David	Senior Director	\$1,075.00	236.5	\$254,237.50
Donoghue, Doug	Senior Director	\$1,050.00	66.5	\$69,825.00
Shahbain, Abraham	Senior Director	\$1,050.00	286.1	\$300,405.00
Weiland, Brad	Senior Director	\$1,025.00	156.9	\$160,822.50
Broskay, Cole	Senior Director	\$1,000.00	34.6	\$34,600.00
Callerio, Lorenzo	Senior Director	\$1,000.00	243.9	\$243,900.00
Salviano, Rodrigo	Executive Director	\$1,000.00	4.3	\$4,300.00
Webber, Dan	Senior Director	\$1,000.00	163.4	\$163,400.00
Best, Austin	Director	\$975.00	17.6	\$17,160.00
Loop, Stuart	Senior Director	\$975.00	250.1	\$243,847.50
Warren, Joseph	Director	\$950.00	287.9	\$273,505.00
Schirle, Mattie	Director	\$900.00	263.6	\$237,240.00
Dvorak, Michael	Director	\$875.00	248.4	\$217,350.00
Caruso, Nicholas	Director	\$850.00	288.4	\$245,140.00
Pacheco, Santiago	Manager	\$825.00	180.2	\$148,665.00
Postolos, Lucas	Senior Associate	\$825.00	155.6	\$128,370.00
O'Toole, Colin	Manager	\$800.00	153.3	\$122,640.00
Zeiss, Mark	Senior Associate	\$775.00	84.6	\$65,565.00
Farina, Joao	Associate Director	\$750.00	2.1	\$1,575.00
Kordupel, Lewis	Senior Associate	\$750.00	117.2	\$87,900.00
Rybarczyk, Jodi	Senior Associate	\$750.00	247.0	\$185,250.00
Waismann, Heitor	Senior Associate	\$750.00	215.4	\$161,550.00
Zehetmair, Stefan	Associate Director	\$730.00	227.5	\$166,075.00

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cook, Jacob	Senior Associate	\$725.00	281.7	\$204,232.50
Erlach, Nicole	Senior Associate	\$725.00	181.0	\$131,225.00
Hill, Michael	Associate	\$675.00	235.5	\$158,962.50
Zhu, Judith	Senior Manager	\$675.00	174.3	\$117,652.50
Borgonovo, Erik	Senior Associate	\$655.00	159.9	\$104,734.50
Chester, Monte	Associate	\$650.00	224.7	\$146,055.00
Fuetter, Isaac	Associate	\$650.00	174.9	\$113,685.00
Hao, Sherri	Senior Associate	\$650.00	64.7	\$42,055.00
Pogorzelski, Jon	Associate	\$650.00	65.9	\$42,835.00
Doi, Marcella	Associate	\$625.00	5.7	\$3,562.50
McLaughlin, Blake	Associate	\$585.00	3.6	\$2,106.00
Kim, Junoh	Associate	\$550.00	87.9	\$48,345.00
Liv-Feyman, Alec	Analyst	\$550.00	225.6	\$124,080.00
Nguyen, Vi Hoa	Associate	\$530.00	213.3	\$113,049.00
Pack, Laura	Associate	\$530.00	205.5	\$108,915.00
Draude, Richard	Analyst	\$525.00	250.1	\$131,302.50
Liu, Daniel	Manager	\$525.00	153.7	\$80,692.50
Schmelter, Griffen	Analyst	\$525.00	232.8	\$122,220.00
Simoneaux, Natalie	Analyst	\$525.00	191.6	\$100,590.00
Babbar, Swati	Manager	\$500.00	7.9	\$3,950.00
Taneja, Bhanushi	Senior Associate	\$500.00	14.8	\$7,400.00
Bhardwaj, Shikha	Analyst	\$475.00	8.2	\$3,895.00
Campbell, Lyndsay	Analyst	\$475.00	92.8	\$44,080.00
Chowdhury, Arshia	Analyst	\$475.00	25.2	\$11,970.00
Goyal, Mehul	Analyst	\$475.00	17.5	\$8,312.50
Gundre, Maneesh	Analyst	\$475.00	17.7	\$8,407.50
Gupta, Kavya	Analyst	\$475.00	17.7	\$8,407.50
Hamerski, Grace	Analyst	\$475.00	216.2	\$102,695.00
Hamilton, Makenna	Analyst	\$475.00	231.3	\$109,867.50
Jain, Heman	Analyst	\$475.00	26.5	\$12,587.50
Kachhal, Ria	Analyst	\$475.00	25.6	\$12,160.00
Kaur, Jaspreet	Analyst	\$475.00	17.7	\$8,407.50
Sachdeva, Dhruv	Analyst	\$475.00	17.0	\$8,075.00
Saraf, Nancy	Analyst	\$475.00	17.0	\$8,075.00
Sekera, Aryaki	Analyst	\$475.00	24.8	\$11,780.00
Selvam, Sagar	Analyst	\$475.00	8.2	\$3,895.00
Thomas, Izabel	Analyst	\$475.00	17.5	\$8,312.50
Zakariya, Farwizah	Analyst	\$475.00	17.5	\$8,312.50

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Chmelik, Charlie	Analyst	\$450.00	25.0	\$11,250.00
Gorashchenko, Benjamin	Analyst	\$450.00	46.0	\$20,700.00
Jain, Manasvi	Analyst	\$450.00	2.6	\$1,170.00
Marks, Thomas	Analyst	\$450.00	47.2	\$21,240.00
Rodriguez, Ralph	Analyst	\$450.00	40.0	\$18,000.00
Corbett, Natalie	Para Professional	\$350.00	20.7	\$7,245.00
		<i>Total</i>	8,747.0	\$6,781,529.50

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

ACCOUNTING/CUT-OFF

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	8.7	\$11,745.00
Gordon, Robert	Managing Director	\$1,200	2.6	\$3,120.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	77.2	\$84,920.00
Shiffman, David	Senior Director	\$1,075	0.3	\$322.50
Shahbain, Abraham	Senior Director	\$1,050	0.5	\$525.00
Weiland, Brad	Senior Director	\$1,025	15.0	\$15,375.00
Broskay, Cole	Senior Director	\$1,000	32.5	\$32,500.00
Salviano, Rodrigo	Executive Director	\$1,000	4.3	\$4,300.00
Dvorak, Michael	Director	\$875	9.4	\$8,225.00
Caruso, Nicholas	Director	\$850	0.2	\$170.00
Pacheco, Santiago	Manager	\$825	12.1	\$9,982.50
Farina, Joao	Associate Director	\$750	2.1	\$1,575.00
Rybarczyk, Jodi	Senior Associate	\$750	25.0	\$18,750.00
Borgonovo, Erik	Senior Associate	\$655	7.7	\$5,043.50
Chester, Monte	Associate	\$650	1.3	\$845.00
Hao, Sherri	Senior Associate	\$650	62.8	\$40,820.00
Doi, Marcella	Associate	\$625	5.7	\$3,562.50
Kim, Junoh	Associate	\$550	87.9	\$48,345.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025

355.3	\$290,126.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575	3.4	\$5,355.00
Hertzberg, Julie	Managing Director	\$1,525	0.3	\$457.50
Grossi, Nick	Managing Director	\$1,350	57.5	\$77,625.00
Simion, Tony	Managing Director	\$1,300	62.1	\$80,730.00
Turner, Cari	Managing Director	\$1,300	4.7	\$6,110.00
Cui, Maggie	Managing Director	\$1,200	5.8	\$6,960.00
Shiffman, David	Senior Director	\$1,075	37.4	\$40,205.00
Shahbain, Abraham	Senior Director	\$1,050	26.0	\$27,300.00
Weiland, Brad	Senior Director	\$1,025	11.5	\$11,787.50
Callerio, Lorenzo	Senior Director	\$1,000	23.7	\$23,700.00
Webber, Dan	Senior Director	\$1,000	25.9	\$25,900.00
Loop, Stuart	Senior Director	\$975	1.5	\$1,462.50
Warren, Joseph	Director	\$950	0.3	\$285.00
Dvorak, Michael	Director	\$875	38.5	\$33,687.50
Caruso, Nicholas	Director	\$850	1.0	\$850.00
O'Toole, Colin	Manager	\$800	0.3	\$240.00
Kordupel, Lewis	Senior Associate	\$750	0.8	\$600.00
Rybarczyk, Jodi	Senior Associate	\$750	1.4	\$1,050.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

Cook, Jacob	Senior Associate	\$725	9.2	\$6,670.00
Zhu, Judith	Senior Manager	\$675	10.4	\$7,020.00
Chester, Monte	Associate	\$650	96.5	\$62,725.00
Fuetter, Isaac	Associate	\$650	25.8	\$16,770.00
Hao, Sherri	Senior Associate	\$650	1.9	\$1,235.00
Pogorzelski, Jon	Associate	\$650	3.8	\$2,470.00
Draude, Richard	Analyst	\$525	3.5	\$1,837.50
Simoneaux, Natalie	Analyst	\$525	53.8	\$28,245.00
Campbell, Lyndsay	Analyst	\$475	15.3	\$7,267.50
Hamerski, Grace	Analyst	\$475	0.7	\$332.50
			523.0	\$478,877.50
			523.0	\$478,877.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	19.9	\$26,865.00
Simion, Tony	Managing Director	\$1,300	4.2	\$5,460.00
Shiffman, David	Senior Director	\$1,075	6.7	\$7,202.50
Callerio, Lorenzo	Senior Director	\$1,000	0.3	\$300.00
Webber, Dan	Senior Director	\$1,000	1.2	\$1,200.00
Loop, Stuart	Senior Director	\$975	218.3	\$212,842.50
Kordupel, Lewis	Senior Associate	\$750	53.3	\$39,975.00
Waismann, Heitor	Senior Associate	\$750	0.5	\$375.00
Hamerski, Grace	Analyst	\$475	208.6	\$99,085.00
			513.0	\$393,305.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

COMMUNICATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	1.8	\$2,340.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	0.6	\$660.00
Weiland, Brad	Senior Director	\$1,025	2.9	\$2,972.50
Zehetmair, Stefan	Associate Director	\$730	0.7	\$511.00
			<u>6.0</u>	<u>\$6,483.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

CONTRACTS / EXECUTORY CONTRACTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Roche, Matthew	Managing Director	\$1,500	19.1	\$28,650.00
Weiland, Brad	Senior Director	\$1,025	0.5	\$512.50
Best, Austin	Director	\$975	17.6	\$17,160.00
			<u>37.2</u>	<u>\$46,322.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575	0.9	\$1,417.50
Grossi, Nick	Managing Director	\$1,350	51.4	\$69,390.00
Simion, Tony	Managing Director	\$1,300	5.1	\$6,630.00
Turner, Cari	Managing Director	\$1,300	16.6	\$21,580.00
Cui, Maggie	Managing Director	\$1,200	20.0	\$24,000.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	2.2	\$2,420.00
Shiffman, David	Senior Director	\$1,075	140.7	\$151,252.50
Shahbain, Abraham	Senior Director	\$1,050	39.8	\$41,790.00
Weiland, Brad	Senior Director	\$1,025	2.4	\$2,460.00
Callerio, Lorenzo	Senior Director	\$1,000	0.8	\$800.00
Webber, Dan	Senior Director	\$1,000	45.0	\$45,000.00
Loop, Stuart	Senior Director	\$975	0.5	\$487.50
Warren, Joseph	Director	\$950	21.4	\$20,330.00
Schirle, Mattie	Director	\$900	0.6	\$540.00
Dvorak, Michael	Director	\$875	0.3	\$262.50
Caruso, Nicholas	Director	\$850	6.4	\$5,440.00
Pacheco, Santiago	Manager	\$825	163.3	\$134,722.50
Postolos, Lucas	Senior Associate	\$825	113.0	\$93,225.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

Kordupel, Lewis	Senior Associate	\$750	23.9	\$17,925.00
Waismann, Heitor	Senior Associate	\$750	201.0	\$150,750.00
Zehetmair, Stefan	Associate Director	\$730	146.9	\$107,237.00
Cook, Jacob	Senior Associate	\$725	147.3	\$106,792.50
Hill, Michael	Associate	\$675	189.2	\$127,710.00
Zhu, Judith	Senior Manager	\$675	159.7	\$107,797.50
Borgonovo, Erik	Senior Associate	\$655	152.2	\$99,691.00
Fuetter, Isaac	Associate	\$650	0.2	\$130.00
Liv-Feyman, Alec	Analyst	\$550	225.6	\$124,080.00
Nguyen, Vi Hoa	Associate	\$530	213.3	\$113,049.00
Pack, Laura	Associate	\$530	205.5	\$108,915.00
Draude, Richard	Analyst	\$525	0.2	\$105.00
Liu, Daniel	Manager	\$525	147.9	\$77,647.50
Schmelter, Griffen	Analyst	\$525	232.2	\$121,905.00
Hamerski, Grace	Analyst	\$475	0.5	\$237.50
Hamilton, Makenna	Analyst	\$475	231.3	\$109,867.50
Jain, Manasvi	Analyst	\$450	2.6	\$1,170.00
			2909.9	\$1,996,757.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	30.6	\$41,310.00
Simion, Tony	Managing Director	\$1,300	17.3	\$22,490.00
Turner, Cari	Managing Director	\$1,300	0.5	\$650.00
Shiffman, David	Senior Director	\$1,075	35.9	\$38,592.50
Shahbain, Abraham	Senior Director	\$1,050	16.2	\$17,010.00
Weiland, Brad	Senior Director	\$1,025	20.2	\$20,705.00
Callerio, Lorenzo	Senior Director	\$1,000	0.6	\$600.00
Webber, Dan	Senior Director	\$1,000	25.9	\$25,900.00
Loop, Stuart	Senior Director	\$975	2.8	\$2,730.00
Dvorak, Michael	Director	\$875	32.9	\$28,787.50
Caruso, Nicholas	Director	\$850	1.6	\$1,360.00
Postolos, Lucas	Senior Associate	\$825	7.4	\$6,105.00
O'Toole, Colin	Manager	\$800	57.7	\$46,160.00
Rybarczyk, Jodi	Senior Associate	\$750	18.4	\$13,800.00
Waismann, Heitor	Senior Associate	\$750	10.9	\$8,175.00
Simoneaux, Natalie	Analyst	\$525	3.6	\$1,890.00
Hamerski, Grace	Analyst	\$475	4.1	\$1,947.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

286.6

\$278,212.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	4.4	\$5,720.00
Shahbain, Abraham	Senior Director	\$1,050	2.6	\$2,730.00
Weiland, Brad	Senior Director	\$1,025	1.4	\$1,435.00
Campbell, Lyndsay	Analyst	\$475	77.5	\$36,812.50
Corbett, Natalie	Para Professional	\$350	20.7	\$7,245.00
			106.6	\$53,942.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

LIQUIDATION ANALYSIS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,350	9.6	\$12,960.00
Webber, Dan	Senior Director	\$1,000	61.0	\$61,000.00
Loop, Stuart	Senior Director	\$975	1.9	\$1,852.50
Postolos, Lucas	Senior Associate	\$825	6.2	\$5,115.00
			<u>78.7</u>	<u>\$80,927.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

LITIGATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	1.2	\$1,230.00
McLaughlin, Blake	Associate	\$585	3.6	\$2,106.00
			4.8	\$3,336.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

MEETINGS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575	1.8	\$2,835.00
Hertzberg, Julie	Managing Director	\$1,525	2.9	\$4,422.50
Grossi, Nick	Managing Director	\$1,350	6.1	\$8,235.00
Simion, Tony	Managing Director	\$1,300	1.3	\$1,690.00
Turner, Cari	Managing Director	\$1,300	0.5	\$650.00
Cui, Maggie	Managing Director	\$1,200	3.0	\$3,600.00
Shiffman, David	Senior Director	\$1,075	4.0	\$4,300.00
Shahbain, Abraham	Senior Director	\$1,050	6.8	\$7,140.00
Weiland, Brad	Senior Director	\$1,025	9.3	\$9,532.50
Callerio, Lorenzo	Senior Director	\$1,000	0.5	\$500.00
Webber, Dan	Senior Director	\$1,000	1.2	\$1,200.00
Loop, Stuart	Senior Director	\$975	10.2	\$9,945.00
Dvorak, Michael	Director	\$875	12.8	\$11,200.00
Zeiss, Mark	Senior Associate	\$775	2.5	\$1,937.50
Rybarczyk, Jodi	Senior Associate	\$750	12.8	\$9,600.00
Waismann, Heitor	Senior Associate	\$750	1.6	\$1,200.00
Zhu, Judith	Senior Manager	\$675	3.1	\$2,092.50
Chester, Monte	Associate	\$650	12.4	\$8,060.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

Pogorzelski, Jon	Associate	\$650	7.8	\$5,070.00
Liu, Daniel	Manager	\$525	3.1	\$1,627.50
Simoneaux, Natalie	Analyst	\$525	13.2	\$6,930.00
Hamerski, Grace	Analyst	\$475	1.8	\$855.00
			118.7	\$102,622.50
			118.7	\$102,622.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Senior Director	\$1,025	13.4	\$13,735.00
Broskay, Cole	Senior Director	\$1,000	0.7	\$700.00
Webber, Dan	Senior Director	\$1,000	0.4	\$400.00
Dvorak, Michael	Director	\$875	38.7	\$33,862.50
Postolos, Lucas	Senior Associate	\$825	26.0	\$21,450.00
Rybarczyk, Jodi	Senior Associate	\$750	104.0	\$78,000.00
Chester, Monte	Associate	\$650	8.4	\$5,460.00
Schmelter, Griffen	Analyst	\$525	0.6	\$315.00
Simoneaux, Natalie	Analyst	\$525	23.5	\$12,337.50
			215.7	\$166,260.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

PLAN / DISCLOSURE STATEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Shahbain, Abraham	Senior Director	\$1,050	0.2	\$210.00
Webber, Dan	Senior Director	\$1,000	0.1	\$100.00
Loop, Stuart	Senior Director	\$975	14.9	\$14,527.50
Hamerski, Grace	Analyst	\$475	0.5	\$237.50
			15.7	\$15,075.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

RETENTION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	0.4	\$520.00
Weiland, Brad	Senior Director	\$1,025	5.1	\$5,227.50
			5.5	\$5,747.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

STATEMENTS & SCHEDULES

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Hertzberg, Julie	Managing Director	\$1,525	0.8	\$1,220.00
Simion, Tony	Managing Director	\$1,300	2.4	\$3,120.00
Shiffman, David	Senior Director	\$1,075	1.2	\$1,290.00
Weiland, Brad	Senior Director	\$1,025	60.3	\$61,807.50
Webber, Dan	Senior Director	\$1,000	0.1	\$100.00
Dvorak, Michael	Director	\$875	108.1	\$94,587.50
Zeiss, Mark	Senior Associate	\$775	82.1	\$63,627.50
Rybarczyk, Jodi	Senior Associate	\$750	79.4	\$59,550.00
Chester, Monte	Associate	\$650	106.1	\$68,965.00
Pogorzelski, Jon	Associate	\$650	54.3	\$35,295.00
Simoneaux, Natalie	Analyst	\$525	87.7	\$46,042.50
Babbar, Swati	Manager	\$500	7.9	\$3,950.00
Taneja, Bhanushi	Senior Associate	\$500	14.8	\$7,400.00
Bhardwaj, Shikha	Analyst	\$475	8.2	\$3,895.00
Chowdhury, Arshia	Analyst	\$475	25.2	\$11,970.00
Goyal, Mehul	Analyst	\$475	17.5	\$8,312.50
Gundre, Maneesh	Analyst	\$475	17.7	\$8,407.50
Gupta, Kavya	Analyst	\$475	17.7	\$8,407.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

Jain, Heman	Analyst	\$475	26.5	\$12,587.50
Kachhal, Ria	Analyst	\$475	25.6	\$12,160.00
Kaur, Jaspreet	Analyst	\$475	17.7	\$8,407.50
Sachdeva, Dhruv	Analyst	\$475	17.0	\$8,075.00
Saraf, Nancy	Analyst	\$475	17.0	\$8,075.00
Sekera, Aryaki	Analyst	\$475	24.8	\$11,780.00
Selvam, Sagar	Analyst	\$475	8.2	\$3,895.00
Thomas, Izabel	Analyst	\$475	17.5	\$8,312.50
Zakariya, Farwizah	Analyst	\$475	17.5	\$8,312.50
Chmelik, Charlie	Analyst	\$450	25.0	\$11,250.00
Gorashchenko, Benjamin	Analyst	\$450	46.0	\$20,700.00
Marks, Thomas	Analyst	\$450	47.2	\$21,240.00
Rodriguez, Ralph	Analyst	\$450	40.0	\$18,000.00
			1021.5	\$640,742.50
			1021.5	\$640,742.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,300	7.0	\$9,100.00
Turner, Cari	Managing Director	\$1,300	2.7	\$3,510.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	4.8	\$5,280.00
Weiland, Brad	Senior Director	\$1,025	3.5	\$3,587.50
Dvorak, Michael	Director	\$875	6.0	\$5,250.00
Pacheco, Santiago	Manager	\$825	4.8	\$3,960.00
Postolos, Lucas	Senior Associate	\$825	1.5	\$1,237.50
Kordupel, Lewis	Senior Associate	\$750	2.4	\$1,800.00
Rybarczyk, Jodi	Senior Associate	\$750	6.0	\$4,500.00
Cook, Jacob	Senior Associate	\$725	3.3	\$2,392.50
Zhu, Judith	Senior Manager	\$675	1.1	\$742.50
Liu, Daniel	Manager	\$525	2.7	\$1,417.50
Simoneaux, Natalie	Analyst	\$525	6.0	\$3,150.00
			51.8	\$45,927.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

UST REPORTING REQUIREMENTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575	0.4	\$630.00
Hertzberg, Julie	Managing Director	\$1,525	0.4	\$610.00
Simion, Tony	Managing Director	\$1,300	3.1	\$4,030.00
Weiland, Brad	Senior Director	\$1,025	6.9	\$7,072.50
Dvorak, Michael	Director	\$875	1.7	\$1,487.50
Simoneaux, Natalie	Analyst	\$525	3.8	\$1,995.00
			16.3	\$15,825.00
			16.3	\$15,825.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Stegenga, Jeff	Managing Director	\$1,575	4.6	\$7,245.00
Grossi, Nick	Managing Director	\$1,350	18.6	\$25,110.00
Simion, Tony	Managing Director	\$1,300	21.4	\$27,820.00
Turner, Cari	Managing Director	\$1,300	164.5	\$213,850.00
Gordon, Robert	Managing Director	\$1,200	2.0	\$2,400.00
Shibata, Gerardo Yukio	Senior Director	\$1,100	5.7	\$6,270.00
Shiffman, David	Senior Director	\$1,075	10.3	\$11,072.50
Donoghue, Doug	Senior Director	\$1,050	66.5	\$69,825.00
Shahbain, Abraham	Senior Director	\$1,050	194.0	\$203,700.00
Weiland, Brad	Senior Director	\$1,025	3.3	\$3,382.50
Broskay, Cole	Senior Director	\$1,000	1.4	\$1,400.00
Callerio, Lorenzo	Senior Director	\$1,000	218.0	\$218,000.00
Webber, Dan	Senior Director	\$1,000	2.6	\$2,600.00
Warren, Joseph	Director	\$950	266.2	\$252,890.00
Schirle, Mattie	Director	\$900	263.0	\$236,700.00
Caruso, Nicholas	Director	\$850	279.2	\$237,320.00
Postolos, Lucas	Senior Associate	\$825	1.5	\$1,237.50
O'Toole, Colin	Manager	\$800	95.3	\$76,240.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
August 1, 2025 through August 31, 2025***

Kordupel, Lewis	Senior Associate	\$750	36.8	\$27,600.00
Waismann, Heitor	Senior Associate	\$750	1.4	\$1,050.00
Zehetmair, Stefan	Associate Director	\$730	79.9	\$58,327.00
Cook, Jacob	Senior Associate	\$725	121.9	\$88,377.50
Erlach, Nicole	Senior Associate	\$725	181.0	\$131,225.00
Hill, Michael	Associate	\$675	46.3	\$31,252.50
Fuetter, Isaac	Associate	\$650	148.9	\$96,785.00
Draude, Richard	Analyst	\$525	246.4	\$129,360.00
			2480.7	\$2,161,039.51
			2480.7	\$2,161,039.51

EXHIBIT D
Time Detail by Task Code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	8/1/2025	0.3	Internal correspondence regarding timeline of hand-off of select workstream tasks to client
Broskay, Cole	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/1/2025	0.3	Internal meeting with R. Gordon, C. Broskay(A&M) over MOR filing status
Broskay, Cole	8/1/2025	0.4	Correspond with internal team regarding update of liabilities split matrix to incorporate issues from June MOR process
Broskay, Cole	8/1/2025	1.1	Review liability split hand-off materials and provide commentary
Gordon, Robert	8/1/2025	0.3	Internal meeting with R. Gordon, C. Broskay(A&M) over MOR filing status
Hao, Sherri	8/1/2025	0.4	Internal meeting to discuss comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Hao, Sherri	8/1/2025	2.1	Clean the historical liability data by removing intercompany transactions and customer advance balances, ensuring a clear understanding of each entity's liability file
Hao, Sherri	8/1/2025	1.8	Apply the month Matrix methodology to the July liability split analysis and identify key liability accounts from July's historical balances for the MOR
Hao, Sherri	8/1/2025	0.1	Internal meeting to address internal comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Hao, Sherri	8/1/2025	2.9	Document files from the SharePoint site and update the Memo with instructions for future playbook use
Hao, Sherri	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	2.3	Address internal comments on Liability Split Matrix deliverable and update split approach for specific liability accounts
Kim, Junoh	8/1/2025	2.9	Analyze historical balance of each liability account and determine key liability accounts to focus on for July MOR liability split
Kim, Junoh	8/1/2025	0.4	Internal meeting to discuss comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	0.1	Internal meeting to address internal comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	2.1	Update liability split methodology memo based on liability split matrix updates
Pacheco, Santiago	8/1/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.8	Follow up on pending and outstanding payments to understand status and situation G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Address question about suppliers payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Evaluate situation with supplier's payment with a signed trade agreement G. Shibata (A&M)

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/1/2025	0.7	Understand situation of the supplier with unofficial trade agreement already payment expectations and missing payments in NAFTA G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.6	Analyze update information on carriers to next steps G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.9	Understand payment information from supplier for discussion about pending payments G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.8	Review updated SOA file to identify missing information G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.2	Conference call with the Company and G. Shibata (A&M) to understand process to block suppliers payments
Shibata, Gerardo Yukio	8/1/2025	1.8	Conference call the Company and, G. Shibata (A&M) to evaluate situation of carriers to align priorities
Shibata, Gerardo Yukio	8/1/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss status of Pos, timing for GRs, etc
Shibata, Gerardo Yukio	8/1/2025	0.7	Conference call with the Company to align next steps about the missing invoices in ERP with G. Shibata (A&M)
Weiland, Brad	8/1/2025	0.2	Correspond with the Company global business services team re payment items
Dvorak, Michael	8/2/2025	0.3	Meeting with the Company team to discuss MOR liability split methodology for going forward and Statements and Schedules
Broskay, Cole	8/4/2025	0.4	Internal meeting with R. Gordon, C. Broskay(A&M) over IFRS/Stat audit updates
Broskay, Cole	8/4/2025	1.4	Review financial statement comparable examples for refresh of IFRS materials for client
Broskay, Cole	8/4/2025	1.1	Provide commentary on updated liability split approaches based on June feedback
Broskay, Cole	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Broskay, Cole	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Broskay, Cole	8/4/2025	0.4	Internal correspondence regarding hand-off materials for July MOR
Chester, Monte	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Doi, Marcella	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Doi, Marcella	8/4/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from July 26 - August 1. Adjust format to standard template, and submit to VMT

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Doi, Marcella	8/4/2025	0.4	Review adjusted supplier communication in Portuguese
Dvorak, Michael	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Farina, Joao	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Gordon, Robert	8/4/2025	0.4	Internal meeting with R. Gordon, C. Broskay(A&M) over IFRS/Stat audit updates
Hao, Sherri	8/4/2025	1.9	Look up additional audit opinion examples on the ARM site for reference
Hao, Sherri	8/4/2025	0.4	Internal meeting to discuss next steps on Liability Split methodology memo. J. Kim and S. Hao (A&M)
Hao, Sherri	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Hao, Sherri	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Hao, Sherri	8/4/2025	0.3	Prepare for the July liability split discussions with the internal team
Hao, Sherri	8/4/2025	0.9	Research IFRS financial statement examples for audit opinions related to U.S. Chapter 11 bankruptcy
Hao, Sherri	8/4/2025	1.6	Refine the Playbook by integrating methodologies used for various accounts
Kim, Junoh	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Kim, Junoh	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Kim, Junoh	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/4/2025	1.1	Update liability split methodology memo regarding accrual liability accounts
Kim, Junoh	8/4/2025	2.3	Research IFRS financial statements examples for audit opinion note regarding U.S. Chapter 11 bankruptcy
Kim, Junoh	8/4/2025	0.4	Internal meeting to discuss next steps on Liability Split methodology memo. J. Kim and S. Hao (A&M)
Kim, Junoh	8/4/2025	1.2	Update liability split methodology memo regarding AP accounts and IC liability accounts
Kim, Junoh	8/4/2025	1.1	Update liability split methodology memo regarding various payroll liability accounts
Kim, Junoh	8/4/2025	1.3	Research IFRS financial statements examples for additional disclosures regarding U.S. Chapter 11 bankruptcy

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	8/4/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	8/4/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Rybarczyk, Jodi	8/4/2025	0.4	Prepare for status meeting with the Company accounting team regarding various upcoming reports
Salviano, Rodrigo	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Salviano, Rodrigo	8/4/2025	0.8	Review of institutional communication in Portuguese related to the Chapter 11 process
Shibata, Gerardo Yukio	8/4/2025	0.9	Follow up on pending payments and reason why some payments were processed and other ones not processed G. Shibata (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.6	Draft communication to logistics user to clarify way of working around GRs Pre and Post G. Shibata (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.8	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/4/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/4/2025	0.2	Correspond with G. Shibata (A&M), S. Pacheco (A&M) re A/P coding items
Weiland, Brad	8/4/2025	0.3	Correspond with E. Borgonovo (A&M) re EMEA invoice coding items
Weiland, Brad	8/4/2025	0.7	Review open accounts payable materials and prepare reconciliation
Weiland, Brad	8/4/2025	0.4	Analyze A/P data and coding items re same
Broskay, Cole	8/5/2025	1.2	Provide edits to current liabilities sections of accounting approach memorandum
Broskay, Cole	8/5/2025	0.3	Internal correspondence regarding format of liability split workshops
Broskay, Cole	8/5/2025	0.6	Review listing of proposed liability split workshops for July MOR compilation
Broskay, Cole	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Broskay, Cole	8/5/2025	0.4	Prepare materials for AP liability split meeting with client
Doi, Marcella	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/5/2025	2.4	Refine the playbook further by incorporating review comments from team members
Hao, Sherri	8/5/2025	1.1	Brainstorm strategies for managing the July liability split effectively
Hao, Sherri	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Hao, Sherri	8/5/2025	0.6	Identify responsible parties for various liability account types
Hao, Sherri	8/5/2025	1.7	Update the internal playbook based on team discussions and feedback
Kim, Junoh	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Kim, Junoh	8/5/2025	2.2	Review latest dockets as of August 5th for any potential accounting implications
Kim, Junoh	8/5/2025	2.1	Update playbook for prepetition and post petition liabilities memo on debt obligation accounts
Kim, Junoh	8/5/2025	1.6	Update playbook for prepetition and post petition liabilities memo regarding other payables
Kim, Junoh	8/5/2025	1.6	Update Liability Split Matrix split approach for other payable liability accounts
Pacheco, Santiago	8/5/2025	0.4	Review AP classification with the Company, S. Pacheco (A&M) and G. Shibata
Salviano, Rodrigo	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/5/2025	0.8	Evaluate situation with supplier that has TA with a BU but still pending pre-petition from other BUs G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.7	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.6	Follow up on request to update/adapt reports from the system to have an updated query for the weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/5/2025	0.9	Daily office conference the Company and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/5/2025	0.4	Review AP classification with the Company, S. Pacheco (A&M) and G. Shibata
Shiffman, David	8/5/2025	0.3	Correspond with the Company Accounting team regarding AP reconciliation
Weiland, Brad	8/5/2025	0.4	Correspond and telephone conference with the Company re accounting and A/P items
Weiland, Brad	8/5/2025	0.2	Correspond with J. Zhu (A&M) re accounting items

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	8/5/2025	0.2	Correspond with the Company and T. Simion (A&M) re local A/P and accounting items
Broskay, Cole	8/6/2025	0.2	Request timing of trial balance data for July
Broskay, Cole	8/6/2025	0.7	Review of select liabilities sections in accounting approach memorandum
Broskay, Cole	8/6/2025	0.3	Correspond with accounting team regarding availability of July AP information
Broskay, Cole	8/6/2025	0.8	Review initial listing of data requests for July financial information
Broskay, Cole	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Doi, Marcella	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Farina, Joao	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/6/2025	0.8	Update the Liability Split Matrix methodology for specific accounts, including Wage and Defined Benefit accounts
Hao, Sherri	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Hao, Sherri	8/6/2025	0.7	Refine and streamline the playbook instructions for the advance customer section
Kim, Junoh	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/6/2025	0.9	Review latest dockets as of August 6th for any potential accounting implications
Kim, Junoh	8/6/2025	0.8	Update Liability Split Matrix split approach for payroll liability accounts
Pacheco, Santiago	8/6/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Rybarczyk, Jodi	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Salviano, Rodrigo	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shahbain, Abraham	8/6/2025	0.5	Conference call with A. Shahbain (A&M), G. Shibata (A&M) and the Company to evaluate executory contracts
Shibata, Gerardo Yukio	8/6/2025	0.4	Follow up on missing codes and classification G. Shibata (A&M)
Shibata, Gerardo Yukio	8/6/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss misclassification issues and quality of work for the operation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/6/2025	0.5	Conference call with A. Shahbain (A&M), G. Shibata (A&M) and the Company to evaluate executory contracts
Shibata, Gerardo Yukio	8/6/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/6/2025	0.6	Conference call with the Company to understand pending payments with G. Shibata (A&M)
Shibata, Gerardo Yukio	8/6/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/6/2025	0.3	Review materials from G. Shibata (A&M) re Mexico items
Weiland, Brad	8/6/2025	0.4	Correspond with non-U.S. A&M teams re global business services support workstreams
Weiland, Brad	8/6/2025	0.6	Review data re global business services items
Broskay, Cole	8/7/2025	1.1	Review of preliminary AP liability split results
Broskay, Cole	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Broskay, Cole	8/7/2025	1.7	Update IFRS considerations materials based on changes in expected facts and circumstances during the pendency of the case
Broskay, Cole	8/7/2025	0.6	Provide edits to draft liability split matrix for July MOR
Doi, Marcella	8/7/2025	0.3	Daily call with R. Salviano, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Hao, Sherri	8/7/2025	0.9	Ensure consistency across all internal guidance within the Playbook and Memo
Hao, Sherri	8/7/2025	0.9	Refine and streamline the playbook instructions for the Wage and Defined Benefits section
Hao, Sherri	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/7/2025	1.7	Update playbook for prepetition and post petition liabilities memo by addressing internal comments on intercompany transactions and debt obligations sections
Kim, Junoh	8/7/2025	1.7	Update playbook for prepetition and post petition liabilities memo by addressing internal comments on customer advances liabilities and wage and benefits accounts

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/7/2025	0.6	Review latest dockets as of August 7th for any potential accounting implications
Pacheco, Santiago	8/7/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Pacheco, Santiago	8/7/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Salviano, Rodrigo	8/7/2025	0.3	Daily call with R. Salviano, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company to follow up on request to update queries for reports from ERPs
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company to explain next steps for vendor negotiation and related process
Shibata, Gerardo Yukio	8/7/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/7/2025	0.7	Conference call with the Company to discuss opportunities areas in the AP team and processes
Shibata, Gerardo Yukio	8/7/2025	0.8	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate missing payments
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/7/2025	0.2	Correspond with R. Salviano (A&M) re Brazil items
Weiland, Brad	8/7/2025	0.3	Correspond with J. Zhu (A&M), M. Cui (A&M) re global business services support
Broskay, Cole	8/8/2025	0.3	Internal discussion to provide updates on workstream timeline
Broskay, Cole	8/8/2025	0.4	Review trial balance data for correspondence
Broskay, Cole	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Broskay, Cole	8/8/2025	1.6	Provide edits and commentary on select liability sections (provisions) within accounting approach memorandum
Dvorak, Michael	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Hao, Sherri	8/8/2025	0.3	Review the SharePoint for any newly uploaded files and verify the docket list for updates as of 8/8/2025
Hao, Sherri	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/8/2025	0.7	Review latest dockets as of August 8th for any potential accounting implications

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	8/8/2025	0.4	Conference call with the Company, S. Pacheco and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/8/2025	0.6	Prepare daily meeting with the Company , S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Rybarczyk, Jodi	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Shibata, Gerardo Yukio	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Shibata, Gerardo Yukio	8/8/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/8/2025	0.6	Prepare daily meeting with the Company , S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	8/8/2025	0.4	Conference call with the Company, S. Pacheco and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/8/2025	0.9	Conference call with the Company, vendor and G. Shibata (A&M) to understand vendor situation, SOA, and next steps
Shibata, Gerardo Yukio	8/8/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss improvement opportunities to speed up the payment process for certain services
Weiland, Brad	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Weiland, Brad	8/9/2025	0.3	Prepare materials re A/P coding process and training
Weiland, Brad	8/9/2025	0.2	Correspond with the Company and other the Company team members re A/P coding items
Grossi, Nick	8/10/2025	1.4	Review MOR global notes and provide comments re: same
Borgonovo, Erik	8/11/2025	1.1	Assist the Company team in analyzing a set of invoices requiring review, checking product/service classification, GR date or accounting date, incoterms, and shipping date for proper coding
Broskay, Cole	8/11/2025	0.8	Internal discussion with R. Gordon, C. Broskay (A&M) over approach for split transition to internal team
Broskay, Cole	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Broskay, Cole	8/11/2025	0.2	Correspond with internal accounting team regarding availability of IC matrix for July
Doi, Marcella	8/11/2025	0.8	Review document detailing payments made by the Brazilian and Argentinian entities from August 2 - August 8. Adjust format to standard template, and submit to VMT
Gordon, Robert	8/11/2025	0.8	Internal discussion with R. Gordon, C. Broskay (A&M) over approach for split transition to internal team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Hao, Sherri	8/11/2025	0.3	Address any comments on the Internal Playbook memo
Hao, Sherri	8/11/2025	0.2	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/1/2025
Kim, Junoh	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Kim, Junoh	8/11/2025	0.7	Review latest dockets as of August 11th for any potential accounting implications
Pacheco, Santiago	8/11/2025	0.4	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Rybarczyk, Jodi	8/11/2025	0.2	Prepare for discussion with the Company accounting team regarding open items for July reporting
Shibata, Gerardo Yukio	8/11/2025	0.4	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/11/2025	0.8	Conference call with the Company and G. Shibata (A&M) to evaluate situation of supplier and the pre and post petition invoices
Shibata, Gerardo Yukio	8/11/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/11/2025	0.9	Conference call with the Company and G. Shibata (A&M) to review urgent information from suppliers
Weiland, Brad	8/11/2025	0.3	Review materials from non-U.S. global business services support re status and next steps
Weiland, Brad	8/11/2025	0.3	Correspond with the Company re vendor coding and payment items
Borgonovo, Erik	8/12/2025	0.8	Assist the Company team in reviewing a specific panel of invoices, correcting errors and addressing case-by-case inquiries
Broskay, Cole	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Chester, Monte	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Doi, Marcella	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Grossi, Nick	8/12/2025	0.3	Review AP aging and reconcile to prepetition disbursements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Hao, Sherri	8/12/2025	1.2	Develop a methodology for July's post-petition liability split based on the cleaned July TB liability data
Hao, Sherri	8/12/2025	1.1	Review the cleaned TB data for translation accuracy and ensure consistency with the prior month's format
Hao, Sherri	8/12/2025	0.6	Assist the internal team in cleaning July Trial Balance (TB) uploaded to SharePoint
Kim, Junoh	8/12/2025	2.7	Perform a data conversion and clean up on the Company's July 2025 consolidated balance sheets for more visibility on each entity's liability
Kim, Junoh	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Kim, Junoh	8/12/2025	1.1	Analyze July 2025 financial data for reasonableness while noting any follow up requests
Pacheco, Santiago	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to evaluate CIA and real invoice reconciliation efforts
Pacheco, Santiago	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/12/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Salviano, Rodrigo	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/12/2025	0.2	Follow up on TA from one supplier and not considering another supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.3	Follow up on suppliers payments status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	1.3	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.2	Follow up on weekly payments report not received yet G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.7	Review updated file/information of provisions and accruals from the systems G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.8	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to evaluate CIA and real invoice reconciliation efforts
Shibata, Gerardo Yukio	8/12/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G. Shibata (A&M)

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Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	8/12/2025	0.2	Correspond with the Company team member re vendor netting
Borgonovo, Erik	8/13/2025	1.9	Support the Company's EMEA accounts payable team by analyzing invoice details and validating the correct allocation of costs, offering assistance in correcting any miscodings
Broskay, Cole	8/13/2025	0.4	Respond to internal questions regarding July MOR approach and responsibilities
Broskay, Cole	8/13/2025	0.6	Provide data requests related to July liability split, draft matrix file
Broskay, Cole	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Broskay, Cole	8/13/2025	0.7	Internal discussion with R. Gordon, C. Broskay (A&M) over progress on July financial packet
Broskay, Cole	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Chester, Monte	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Dvorak, Michael	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Gordon, Robert	8/13/2025	0.7	Internal discussion with R. Gordon, C. Broskay (A&M) over progress on July financial packet
Grossi, Nick	8/13/2025	0.5	Review joint venture accounting treatment and supporting analysis
Grossi, Nick	8/13/2025	1.2	Review revised intercompany matrix and validate accounting impacts
Hao, Sherri	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/13/2025	0.6	Internal meeting to discuss next steps for the July liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Hao, Sherri	8/13/2025	1.3	Set up and adjust the Company's July pre-/post-petition liability split using the updated methodology
Hao, Sherri	8/13/2025	1.9	Analyze specific assigned categories, such as wage-related items and customer advances, based on the developed classifications
Hao, Sherri	8/13/2025	1.7	Categorize all July liabilities into distinct groups based on agreed splitting strategies
Hao, Sherri	8/13/2025	0.2	Prepare for the meeting to address unique situations and data limitations in July's liability split
Kim, Junoh	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/13/2025	0.6	Update Liability Split Matrix workbook to automate data conversion of the Company monthly financials
Kim, Junoh	8/13/2025	2.8	Update Liability Split Matrix workbook with July BS data
Kim, Junoh	8/13/2025	2.6	Analyze liability data for each key liability account on a legal entity level to come up with an initial liability split approach for July
Kim, Junoh	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/13/2025	0.6	Internal meeting to discuss next steps for the July liability split. J. Kim and S. Hao (A&M)
Pacheco, Santiago	8/13/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	8/13/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Rybarczyk, Jodi	8/13/2025	0.3	Prepare questions for discussion with the Company accounting team based on review of July draft financials
Shibata, Gerardo Yukio	8/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to follow up on the status of post petition invoices and classification
Shibata, Gerardo Yukio	8/13/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	8/13/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand the situation of professional services firms
Shibata, Gerardo Yukio	8/13/2025	0.4	Conference call with the Company and G. Shibata (A&M) to follow up on the indirect services communication and professional services firm situation
Shibata, Gerardo Yukio	8/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review provisions, accruals from logistics services registered in the systems
Shibata, Gerardo Yukio	8/13/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand communication from leadership of Indirect services
Shibata, Gerardo Yukio	8/13/2025	0.9	Conference call with the Company and G. Shibata (A&M) to review the situation of carriers, pre-petition, post-petition, trade agreements, consolidated invoicing
Shibata, Gerardo Yukio	8/13/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Borgonovo, Erik	8/14/2025	2.4	Support the Company team by reviewing a sample of invoices, verifying product/service type, GR date or accrual date, incoterms, and shipping date to ensure accurate coding
Broskay, Cole	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Chester, Monte	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Doi, Marcella	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Farina, Joao	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	8/14/2025	0.2	Internal meeting to discuss July AP Aging liability split and follow up items. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.2	Internal meeting to discuss July AP aging split and next steps for the liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.3	Internal meeting to discuss July Intercompany liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	1.8	Reanalyze liabilities using the updated categories
Hao, Sherri	8/14/2025	1.4	Develop the intercompany and intracompany liability split using existing data and the prior month's splitting methodology
Hao, Sherri	8/14/2025	1.3	Modify the liability categories following the initial presentation to the internal team
Hao, Sherri	8/14/2025	1.2	Adjust the methodology based on team discussions and the given time constraints
Hao, Sherri	8/14/2025	0.6	Review and understand the Accounts Payable (AP) data provided by the client and the methodology applied for July's AP liability split
Hao, Sherri	8/14/2025	0.4	Prepare for the meeting with the internal team to discuss the initial intercompany liability split
Kim, Junoh	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	8/14/2025	0.2	Internal meeting to discuss July AP aging split and next steps for the liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	2.9	Reconcile AP aging balances as of July 31, 2025 to July financial data
Kim, Junoh	8/14/2025	2.9	Compile consolidated AP report incorporating every AP report received from the company for AP liability analysis
Kim, Junoh	8/14/2025	2.4	Review AP agings as of July 31, 2025 for completeness
Kim, Junoh	8/14/2025	0.3	Obtain July intercompany transaction details from A&M NACR team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	0.3	Internal meeting to discuss July Intercompany liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	0.2	Internal meeting to discuss July AP Aging liability split and follow up items. J. Kim and S. Hao (A&M)
Pacheco, Santiago	8/14/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	8/14/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Salviano, Rodrigo	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/14/2025	0.6	Draft process and communication for blank Pos G. Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	1.4	Conference call with the Company and G. Shibata (A&M) to discuss the best way to address post petition invoices through the systems and processes
Shibata, Gerardo Yukio	8/14/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/14/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the situation of professional services firms and next steps
Weiland, Brad	8/14/2025	0.3	Review accounts payable and payment items for accuracy and posting
Weiland, Brad	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Weiland, Brad	8/14/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re A/P data
Broskay, Cole	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Broskay, Cole	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/15/2025	1.2	Review and provide commentary on updated liability split matrix for July
Hao, Sherri	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.9	Finalize the Company's July liability split file and ensure it is ready to share with Roberto

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss July liability split approach for other liabilities. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss July updated balance sheet and its impact on liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss liability split follow up request listing for July 2025 MOR. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.6	Internal meeting to discuss intercompany transaction and ICP balances for July 2025 MOR. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Hao, Sherri	8/15/2025	1.2	Update the July liability split file based on Roberto's feedback, including sections like customer advances
Hao, Sherri	8/15/2025	1.1	Revise the analysis for other liability splits in line with the agreed-upon strategy and methodology
Hao, Sherri	8/15/2025	0.7	Prepare calls with internal and external teams to discuss the July liability split
Hao, Sherri	8/15/2025	1.3	Incorporate methodology adjustments discussed with Dan and the internal team to address unnatural balances
Kim, Junoh	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Kim, Junoh	8/15/2025	0.6	Internal meeting to discuss intercompany transaction and ICP balances for July 2025 MOR. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss July liability split approach for other liabilities. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss July updated balance sheet and its impact on liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.8	Address liability split for liability accounts with immaterial balances or immaterial changes in July, 2025
Kim, Junoh	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	2.6	Perform liability split for AP as of July 31, 2025
Kim, Junoh	8/15/2025	2.1	Review intercompany liability split as of July 31, 2025 as well as the supporting transaction details
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss liability split follow up request listing for July 2025 MOR. J. Kim and S. Hao (A&M)
Pacheco, Santiago	8/15/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/15/2025	0.4	Prepare daily meeting with the Company and S. Pacheco (A&M), G. Shibata (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/15/2025	0.6	Follow up on pending communication with buyers about open items and TA
Shibata, Gerardo Yukio	8/15/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/15/2025	0.2	Conference call with the Company and G. Shibata (A&M) to review payment status for certain vendors
Shibata, Gerardo Yukio	8/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand status of negotiations and TA with suppliers
Shibata, Gerardo Yukio	8/15/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review urgent status of vendors threatening to stop operation
Shibata, Gerardo Yukio	8/15/2025	0.4	Conference call with the Company, G. Shibata (A&M) and vendor to understand situation and request to continue operating
Shibata, Gerardo Yukio	8/15/2025	0.8	Conference call with the Company to follow up on missing codes / classification
Shibata, Gerardo Yukio	8/15/2025	0.4	Prepare daily meeting with the Company and S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	8/15/2025	0.4	Review and analyze A/P data and invoice coding
Weiland, Brad	8/15/2025	0.6	Review training materials for global business services
Kim, Junoh	8/16/2025	1.7	Address internal comments on Liability Split Matrix deliverable regarding negative post petition liability balance
Broskay, Cole	8/18/2025	0.2	Provide update on workstream progress for recurring status update
Broskay, Cole	8/18/2025	0.4	Correspond with internal team regarding hand-off process for August MOR
Doi, Marcella	8/18/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 9 - August 15. Adjust format to standard template, and submit to VMT
Dvorak, Michael	8/18/2025	0.8	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding July AP aging files to be used for reporting
Hao, Sherri	8/18/2025	1.2	Update the internal playbook to reflect the finalized July liability split regarding the inter company transactions
Hao, Sherri	8/18/2025	0.3	Review the docket file and assess the current docket to ensure no further considerations are required for the liability split
Hao, Sherri	8/18/2025	0.1	Check SharePoint and email for any additional feedback on the July liability split
Kim, Junoh	8/18/2025	0.7	Meet internally to discuss AP liability split method for July 2025 J. Kim and J. Rybarczyk (A&M)
Kim, Junoh	8/18/2025	2.2	Update consolidated AP analysis and Liability Split Matrix file with country specific entity SAP AP reports
Kim, Junoh	8/18/2025	2.7	Address internal comments on consolidated AP analysis
Kim, Junoh	8/18/2025	2.6	Update consolidated AP analysis and Liability Split Matrix file with China SAP and QAD AP reports

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/18/2025	0.6	Perform initial review of liability splits analysis and compile questions
Rybarczyk, Jodi	8/18/2025	0.8	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding July AP aging files to be used for reporting
Rybarczyk, Jodi	8/18/2025	0.7	Meet internally to discuss AP liability split method for July 2025 J. Kim and J. Rybarczyk (A&M)
Shibata, Gerardo Yukio	8/18/2025	0.9	Review SOA information from carries
Shibata, Gerardo Yukio	8/18/2025	0.7	Conference call with the Company to evaluate situation of logistics in the USA
Shibata, Gerardo Yukio	8/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand carrier requests to continue operations
Shibata, Gerardo Yukio	8/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/18/2025	0.4	Office conference with the Company and G. Shibata (A&M) to evaluate the situation of supplier invoices and immediate next steps
Shibata, Gerardo Yukio	8/18/2025	0.4	Office conference with the Company and G. Shibata (A&M) to understand transition from inhouse to outsourced services
Shibata, Gerardo Yukio	8/18/2025	0.7	Office conference with the Company and G. Shibata (A&M) to understand wrong payments
Weiland, Brad	8/18/2025	0.2	Correspond with the Company team member re balance of trade items
Broskay, Cole	8/19/2025	0.2	Respond to internal questions related to expected hand-off timing and the Company required personnel
Broskay, Cole	8/19/2025	0.4	Internal call with R. Gordon, C. Broskay (A&M) on item for MOR financials
Broskay, Cole	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/19/2025	0.3	Respond to questions regarding expected the Company team involvement for August MOR
Doi, Marcella	8/19/2025	0.1	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/19/2025	0.9	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding open reporting topics
Farina, Joao	8/19/2025	0.1	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Gordon, Robert	8/19/2025	0.4	Internal call with R. Gordon, C. Broskay (A&M) on item for MOR financials
Hao, Sherri	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/19/2025	2.7	Update the internal playbook to incorporate the finalized July liability split for the other liability, debt, and wage sections
Hao, Sherri	8/19/2025	0.4	Develop streamlined strategies to facilitate an efficient handover process

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Time Detail by Activity
August 1, 2025 through August 31, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/19/2025	0.9	Review latest dockets as of August 19th for any potential accounting implications
Kim, Junoh	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/19/2025	2.6	Analyze post petition AP liabilities to determine overdue population for each legal entity
Rybarczyk, Jodi	8/19/2025	0.9	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding open reporting topics
Rybarczyk, Jodi	8/19/2025	0.8	Prepare summary of payments to professionals for internal review
Rybarczyk, Jodi	8/19/2025	2.8	Identify payments to professionals in July based on bank and payment source files for reporting
Shibata, Gerardo Yukio	8/19/2025	0.7	Review weekly payments report for accuracy and completeness
Shibata, Gerardo Yukio	8/19/2025	0.4	Consolidate carriers situation to share with global leadership
Shibata, Gerardo Yukio	8/19/2025	0.4	Conference call with B. Weiland (A&M) and G. Shibata (A&M) to review open items from past week
Shibata, Gerardo Yukio	8/19/2025	0.9	Conference call with the Company, vendor and G. Shibata (A&M) to understand current status, payments, pending items, etc
Shibata, Gerardo Yukio	8/19/2025	0.6	Office conference with the Company and G. Shibata (A&M) to evaluate situation of payments report
Shibata, Gerardo Yukio	8/19/2025	0.8	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss situation of critical carriers
Weiland, Brad	8/19/2025	0.4	Review A/P training materials re coding invoice data
Weiland, Brad	8/19/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting items
Weiland, Brad	8/19/2025	0.4	Conference call with B. Weiland (A&M) and G. Shibata (A&M) to review open items from past week
Weiland, Brad	8/19/2025	0.3	Correspond with the Company, M. Schirle (A&M), N. Erlach (A&M) re A/P coding items
Weiland, Brad	8/19/2025	0.4	Telephone conference with the Company re balance of trade items
Broskay, Cole	8/20/2025	0.7	Review updated accounting approach memorandum to ensure feedback incorporated
Broskay, Cole	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Doi, Marcella	8/20/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dvorak, Michael	8/20/2025	0.7	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding payments identified in bank data and related processes
Farina, Joao	8/20/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/20/2025	1.1	Update the internal Playbook to ensure consistency
Hao, Sherri	8/20/2025	0.3	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/20/2025
Kim, Junoh	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Kim, Junoh	8/20/2025	1.1	Update liability split playbook memo to reflect procedures performed for July AP
Rybarczyk, Jodi	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Rybarczyk, Jodi	8/20/2025	1.3	Conduct review of accounts payable past due summaries for reporting
Rybarczyk, Jodi	8/20/2025	1.7	Prepare updates to payments to professional summary for June and identify any duplicates
Rybarczyk, Jodi	8/20/2025	0.7	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding payments identified in bank data and related processes
Salviano, Rodrigo	8/20/2025	0.4	Daily call with R. Salviano and the Company A/P Team for update on payments
Shibata, Gerardo Yukio	8/20/2025	0.4	Office conference with the Company and G. Shibata (A&M) to understand the status of pro-formas and invoices match
Shibata, Gerardo Yukio	8/20/2025	0.4	Office conference with the Company and G. Shibata (A&M) to answer questions and doubts from buyers regarding the TA
Shibata, Gerardo Yukio	8/20/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/20/2025	0.6	Office conference with the Company and G. Shibata (A&M) to follow up on vendor, its payment status and requests
Shibata, Gerardo Yukio	8/20/2025	0.8	Conference call with the Company, vendor and G. Shibata (A&M) to discuss Pos, missing invoices, missing payments
Shibata, Gerardo Yukio	8/20/2025	0.7	Conference call with the Company and G. Shibata (A&M) for update on carrier status
Shibata, Gerardo Yukio	8/20/2025	0.7	Office conference with the Company, vendor and G. Shibata (A&M) to understand missing invoices, proof of delivery, among other data
Weiland, Brad	8/20/2025	0.3	Correspond with T. Simion (A&M) re A/P cutoff and ongoing work items
Weiland, Brad	8/20/2025	0.2	Correspond with J. Warren (A&M) re invoice coding items
Weiland, Brad	8/20/2025	0.4	Review client questions re invoice coding and vendor management items
Weiland, Brad	8/20/2025	0.2	Correspond with J. Zhu (A&M) re accounting and payment items

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	8/20/2025	0.2	Correspond with the Company, M. Schirle (A&M), N. Erlach (A&M) re vendor management process
Caruso, Nicholas	8/21/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M), B. Weiland re balance of trade items
Doi, Marcella	8/21/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/21/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Grossi, Nick	8/21/2025	0.5	Review UCC diligence requests related to MOR. Provide comments re: same
Hao, Sherri	8/21/2025	1.3	Finalize the Company's liability split Playbook file and ensure it is ready to share with Jodi's team
Hao, Sherri	8/21/2025	0.3	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/21/2025
Kim, Junoh	8/21/2025	1.3	Review updates made on liability split matrix for accuracy
Shibata, Gerardo Yukio	8/21/2025	0.6	Follow up with the Company and G. Shibata (A&M) about next round of negotiations with vendors with missing payments
Shibata, Gerardo Yukio	8/21/2025	0.9	Office /Conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items on logistics
Shibata, Gerardo Yukio	8/21/2025	0.8	Conference call with the Company and G. Shibata (A&M) to follow up on professional services firms and urgent deliverables
Shibata, Gerardo Yukio	8/21/2025	0.4	Office conference with the Company and G. Shibata (A&M) to answer questions about the process and communication received via letter mail
Shibata, Gerardo Yukio	8/21/2025	0.6	Conference call with the Company and G. Shibata (A&M) to follow up on missing codes / classification
Shibata, Gerardo Yukio	8/21/2025	0.8	Office conference with the Company and G. Shibata (A&M) to understand issues in the P2P process, mistakes and opportunities areas
Weiland, Brad	8/21/2025	0.2	Correspond with J. Zhu (A&M) re China items
Weiland, Brad	8/21/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re balance of trade items
Weiland, Brad	8/21/2025	0.4	Review open accounting and balance of trade items
Broskay, Cole	8/22/2025	0.7	Review listing of liability account groups expected to require follow-on training with the Company team
Broskay, Cole	8/22/2025	0.3	Incorporate edits into responsibility section of liabilities split matrix
Broskay, Cole	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Dvorak, Michael	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Dvorak, Michael	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)

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Professional	Date	Hours	Activity
Dvorak, Michael	8/22/2025	2.4	Review July monthly operating report liabilities splits
Grossi, Nick	8/22/2025	1.3	Review and provide comments re: fresh start estimates
Hao, Sherri	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Hao, Sherri	8/22/2025	1.3	Continue finalizing the Company's liability split Playbook file to prepare it for sharing with Jodi's team
Kim, Junoh	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Kim, Junoh	8/22/2025	2.9	Update liability split playbook memo to reflect overall liability split procedures performed in July AP
Kim, Junoh	8/22/2025	2.6	Update liability split playbook memo to document liability split procedures for going forward
Kim, Junoh	8/22/2025	0.6	Update liability split matrix to get it ready to share with the client
Rybarczyk, Jodi	8/22/2025	0.5	Telephone conference among B. Weiland (A&M) and J. Rybarczyk (A&M) re accounting analysis and open items (left early)
Rybarczyk, Jodi	8/22/2025	1.2	Continue to research professional payments in payment run and accounts payable aging files
Rybarczyk, Jodi	8/22/2025	1.4	Compile summary of professional payments with prepetition and post petition invoice details
Rybarczyk, Jodi	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Rybarczyk, Jodi	8/22/2025	1.1	Identify prepetition and post petition splits for professional payments
Rybarczyk, Jodi	8/22/2025	2.9	Research professional payments in payment run and accounts payable aging files
Shibata, Gerardo Yukio	8/22/2025	0.6	Conference call with the Company and G. Shibata (A&M) to evaluate logistic vendor situation and next steps
Shibata, Gerardo Yukio	8/22/2025	0.8	Conference call with the Company and G. Shibata (A&M) to follow up on blanket POs
Shibata, Gerardo Yukio	8/22/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to understand vendor situation, SOA, and next steps
Shibata, Gerardo Yukio	8/22/2025	0.4	Conference call with the Company, and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/22/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate vendor situation and lawyers approach
Weiland, Brad	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Weiland, Brad	8/22/2025	0.5	Telephone conference among B. Weiland (A&M) and J. Rybarczyk (A&M) re accounting analysis and open items (left early)
Weiland, Brad	8/22/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re accounting items

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Professional	Date	Hours	Activity
Borgonovo, Erik	8/25/2025	0.7	Collaborate with the Company team in the review of invoices, examining product/service type, GR date or relevant accrual date, incoterms, and shipping date to guarantee accurate coding
Broskay, Cole	8/25/2025	0.2	Provide update on process to transition liabilities split work effort to the Company team
Broskay, Cole	8/25/2025	0.4	Review liability split templates provided to internal team for correspondence
Doi, Marcella	8/25/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 16 - August 22. Adjust format to standard template, and submit to VMT
Dvorak, Michael	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Grossi, Nick	8/25/2025	1.1	Review I/C matrix and pre/post split
Hao, Sherri	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Hao, Sherri	8/25/2025	0.4	Update the handover to Jodi's team and provide links to all files shared during the meeting
Kim, Junoh	8/25/2025	1.2	Review and update liability split related workpapers before sharing with A&M CMS team
Kim, Junoh	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Rybarczyk, Jodi	8/25/2025	0.4	Review draft liability splits memorandum in preparation for upcoming call
Rybarczyk, Jodi	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Salviano, Rodrigo	8/25/2025	0.3	Daily call with R. Salviano (A&M) and the Company A/P Team for update on payments
Salviano, Rodrigo	8/25/2025	0.6	Review document detailing payments made by the Brazilian and Argentinian entities
Shibata, Gerardo Yukio	8/25/2025	0.6	Review weekly payments file for Nafta G. Shibata (A&M)
Shibata, Gerardo Yukio	8/25/2025	0.9	Conference call with the Company and G. Shibata to review problems with invoice posting and processing
Shibata, Gerardo Yukio	8/25/2025	0.2	Conference call with the Company and G. Shibata (A&M) to evaluate criticality of vendor situation and missing payments
Shibata, Gerardo Yukio	8/25/2025	0.4	Prepare daily meeting with the Company and G Shibata (A&M)
Shibata, Gerardo Yukio	8/25/2025	0.6	Conference call with the Company to answer questions about the documentation between CIA and normal pay runs
Shibata, Gerardo Yukio	8/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/25/2025	0.6	Conference call with the Company to evaluate logistic vendor situation and next steps
Shibata, Gerardo Yukio	8/25/2025	0.3	Conference call with the Company and G. Shibata (A&M) to follow up blanket POs

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Borgonovo, Erik	8/26/2025	0.8	Provide assistance to the Company team in processing a selected group of invoices, ensuring corrections were made and individual issues addressed
Grossi, Nick	8/26/2025	1.0	Review accounts receivable and inventory breakdown by country. Provide comments re: same
Pacheco, Santiago	8/26/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Pacheco, Santiago	8/26/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Pacheco, Santiago	8/26/2025	0.6	Conference call with the Company to discuss service transition with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to evaluate situation of warehouse
Shibata, Gerardo Yukio	8/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to follow up on request to adjust query for payments report
Shibata, Gerardo Yukio	8/26/2025	0.6	Conference call with the Company to discuss service transition with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.7	Conference call with the Company and supplier to discuss invoice/payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.8	Conference call with the Company, supplier and G. Shibata (A&M) to understand requirements and situation
Shibata, Gerardo Yukio	8/26/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review payment status for vendor
Broskay, Cole	8/27/2025	0.3	Respond to questions regarding proposed timing and format of liability split training
Broskay, Cole	8/27/2025	0.4	Provide update on effort to transition certain MOR related tasks to the Company team
Doi, Marcella	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments
Farina, Joao	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments
Grossi, Nick	8/27/2025	0.8	Coordinate foreign entity dividend and ongoing working capital impact
Pacheco, Santiago	8/27/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Rybarczyk, Jodi	8/27/2025	0.2	Correspond with the Company local team to address remaining payments to address
Rybarczyk, Jodi	8/27/2025	1.9	Compile prepetition and post petition invoice details provided by the Company local teams
Salviano, Rodrigo	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Salviano, Rodrigo	8/27/2025	0.7	Review Brazil weekly forecast spreadsheet submitted by the company
Shibata, Gerardo Yukio	8/27/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/27/2025	0.6	Conference call with the Company to discuss open items, risk, next steps in logistics
Shibata, Gerardo Yukio	8/27/2025	0.7	Follow up with the Company about pending payments for professional services firms
Shibata, Gerardo Yukio	8/27/2025	0.3	Conference call with the Company to discuss unposted invoices
Shibata, Gerardo Yukio	8/27/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/27/2025	0.4	Conference call with the Company to understand status of missing payments
Weiland, Brad	8/27/2025	0.2	Correspond with T. Simion (A&M), G. Shibata (A&M) re Mexico payment processing items
Weiland, Brad	8/27/2025	0.3	Follow up re Mexico accounting and A/P items
Grossi, Nick	8/29/2025	0.6	Review and comment re: professional fee accrual revisions
Pacheco, Santiago	8/29/2025	0.4	Telephone conference between B. Weiland (A&M) and S. Pacheco (A&M) re Mexico and NAFTA items
Weiland, Brad	8/29/2025	0.4	Review open items re payment processing by global business services group
Weiland, Brad	8/29/2025	0.4	Telephone conference between B. Weiland (A&M) and S. Pacheco (A&M) re Mexico and NAFTA items
Subtotal		355.3	

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/1/2025	1.3	Update the most recent version of the payment forecast analysis including the latest executed settlement agreements
Callerio, Lorenzo	8/1/2025	0.5	Meeting with R. Agostinelli (GT) re: chapter 11 proceeding updates
Campbell, Lyndsay	8/1/2025	1.1	Correspond with team members regarding July time entry procedures
Campbell, Lyndsay	8/1/2025	0.7	Correspond with team members regarding additional staff added
Cook, Jacob	8/1/2025	0.7	Update weekly PMO materials for WE 8/1
Fuetter, Isaac	8/1/2025	1.4	Refine modeling for trade agreement Excel tracker
Fuetter, Isaac	8/1/2025	2.9	Update weekly VMT reporting package with revised financial data

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	8/1/2025	1.3	Prepare sources & uses and exit financing scenarios
Grossi, Nick	8/1/2025	0.8	Develop constituent settlement proposal
Grossi, Nick	8/1/2025	0.5	Prepare special committee materials
Shahbain, Abraham	8/1/2025	0.6	Review of first day motion reporting per the vendor motion order
Simion, Tony	8/1/2025	0.8	Review and provide comments to initial draft of weekly project management presentation for management
Simion, Tony	8/1/2025	0.4	Attend meeting with the Company Management and Customer Risk Management Team regarding chapter 11 timeline and answering questions regarding possible customer meetings
Zhu, Judith	8/1/2025	0.4	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Grossi, Nick	8/2/2025	0.2	Call with E Swager (K&E) regarding ad hoc diligence
Grossi, Nick	8/3/2025	0.7	Revise special committee presentation slides with updated materials
Grossi, Nick	8/3/2025	0.9	Review and provide comments re: K&E proposed settlement requests
Shiffman, David	8/3/2025	0.7	Review latest proposed stipulation from customer regarding monthly prepayments and provide feedback
Stegenga, Jeff	8/3/2025	0.6	Review of Special Committee Board materials in preparation for tomorrow's SC telephonic session
Callerio, Lorenzo	8/4/2025	0.4	Call with A. Danovi (Studio Danovi) re: Italian art. 56 requirements and next steps
Callerio, Lorenzo	8/4/2025	0.3	Support and review the Italian translation of a press release, as requested by J. Hertzberg (A&M)
Cui, Maggie	8/4/2025	0.7	Review the Chinese translation of supplier communication materials titled supplier update letter, and share it with J. Hertzberg (A&M) via email
Fuetter, Isaac	8/4/2025	1.3	Refine modeling for Formal Trade Agreement Excel tracker
Grossi, Nick	8/4/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT))
Grossi, Nick	8/4/2025	0.4	Review MOR talking points and provide comments re: sane
Hao, Sherri	8/4/2025	1.9	Update the internal guidance book based on team discussions and new updates
Shahbain, Abraham	8/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to catch up on workstream next steps and open items
Shahbain, Abraham	8/4/2025	0.6	Respond to diligence requests on a weekly or monthly reporting package
Shahbain, Abraham	8/4/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss workstreams and meeting results

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/4/2025	0.7	Call with the Company purchasing, treasury, A. Shahbain (A&M) to discuss weekly cash funding
Shiffman, David	8/4/2025	0.4	Correspond with external bank providers regarding potential to issue LOC
Simion, Tony	8/4/2025	0.5	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/4/2025	0.9	Attend Special Committee Board of Directors meeting with management, K&E and PJT discussing overbid deadline, lender advisor involvement, chapter 11 timeline, and liquidity management
Simion, Tony	8/4/2025	0.9	Prepare summary of potential comprised liabilities based on individual business unit meeting presentations
Simion, Tony	8/4/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/4/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss workstreams and meeting results
Stegenga, Jeff	8/4/2025	0.4	Review of "leave behind" initial deliverable to the Ad Hoc group advisors
Stegenga, Jeff	8/4/2025	0.3	Correspond regarding leave behind report and last week's meeting involving CEO and Alix with T. Simion (A&M)
Turner, Cari	8/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to catch up on workstream next steps and open items
Zhu, Judith	8/4/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/4/2025	0.9	Translate the updated supplier communication materials titled Supplier Update Letter and draft email to M. Cui (A&M)
Callerio, Lorenzo	8/5/2025	0.9	Update the cash in advance assumptions based on the information received from N. Caruso (A&M)
Callerio, Lorenzo	8/5/2025	2.2	Prepare and updated payment forecast to be discussed with the cash management team
Fuetter, Isaac	8/5/2025	1.4	Refine modeling for Formal Trade Agreement Excel
Rybarczyk, Jodi	8/5/2025	0.2	Correspond with A&M internal team regarding U.S. Trustee fee payments and confirmations
Shahbain, Abraham	8/5/2025	0.6	Review of first day motion spend detail reporting by category
Shahbain, Abraham	8/5/2025	0.4	Call with A. Shahbain and T. Simion (A&M) to discuss diligence requests and open items
Shahbain, Abraham	8/5/2025	0.2	Review of executory contract related to logistics vendor
Shahbain, Abraham	8/5/2025	0.5	Participate on calls with the Company purchasing to discuss weekly allocation
Shahbain, Abraham	8/5/2025	0.5	Call with the Company purchasing (China and Global) and A. Shahbain (A&M) to discuss cash funding needs
Shiffman, David	8/5/2025	1.2	Review draft letter to AHG and provide feedback

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/5/2025	1.3	Correspond with Company and K&E to review potential solutions for customs bond issue
Simion, Tony	8/5/2025	1.1	Prepare for and present materials regarding potential compromised liabilities to the Lender Advisors
Simion, Tony	8/5/2025	0.4	Attend meeting with K&E on next steps and analysis required to advance the potentials comprised liabilities analysis
Simion, Tony	8/5/2025	0.4	Call with A. Shahbain and T. Simion (A&M) to discuss diligence requests and open items
Simion, Tony	8/5/2025	0.6	Review and provide comments to K&E request for information related to line shutdowns and customer stops
Weiland, Brad	8/5/2025	0.3	Correspond with D. Heriford (K&E), A. Shahbain (A&M) re ordinary course professionals
Zhu, Judith	8/5/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker list
Callerio, Lorenzo	8/6/2025	1.3	Draft a revised version of the updated vendor spend forecast
Cui, Maggie	8/6/2025	0.4	Correspond with J. Zhu (A&M) regarding the issue that specific country SAP system does not support batch modification of release codes
Cui, Maggie	8/6/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the China vendors under Accounts Payable
Fuetter, Isaac	8/6/2025	0.3	Refine weekly VMT reporting and make additional formatting changes
Grossi, Nick	8/6/2025	1.5	Review lien priority waterfall and provide comments re: same
Grossi, Nick	8/6/2025	0.8	Review and provide comments regarding AHG communication materials
Shahbain, Abraham	8/6/2025	0.4	Request review of coding for prepetition accounts payable based on feedback from purchasing
Shahbain, Abraham	8/6/2025	0.8	Review and provide comments on first day motion reporting
Shahbain, Abraham	8/6/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss accounts payable coding
Shiffman, David	8/6/2025	1.7	Finalize feedback to provide Debtors advisors regarding letter to AHG
Shiffman, David	8/6/2025	0.5	Call with K&E and the Company Treasury to review potential solutions to customs bond LC issue
Simion, Tony	8/6/2025	0.6	Telephone conference among Management, T. Simion (A&M), and B. Weiland (A&M) re bankruptcy support and open items
Simion, Tony	8/6/2025	0.9	Develop discussion topics based on business unit meetings that address possible restructuring opportunities to be addressed while in chapter 11
Stegenga, Jeff	8/6/2025	0.6	Review of draft letter from K&E to Akin / Consortium on behalf of the Special Committee and timing follow-up with T. Simion (A&M)
Webber, Dan	8/6/2025	0.3	Review draft letter to AHG regarding go-forward case strategy

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	8/6/2025	0.3	Correspond with J. Amico (Alix), R. Gannon, E. Swager (K&E) regarding certain secured assets in Germany
Weiland, Brad	8/6/2025	0.6	Telephone conference among Management, T. Simion (A&M), and B. Weiland (A&M) re bankruptcy support and open items
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re ordinary course professionals process
Weiland, Brad	8/6/2025	0.4	Review and analyze ordinary course professional items re tax-related services
Weiland, Brad	8/6/2025	0.2	Correspond with J. Hertzberg re open items
Zhu, Judith	8/6/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/6/2025	0.4	Communicate with B. Weiland and M. Dvorak (A&M) via Teams and email regarding the specific country coding issue
Zhu, Judith	8/6/2025	0.7	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the China vendors under Accounts Payable
Zhu, Judith	8/6/2025	0.4	Communicate with B. Weiland and M. Dvorak (A&M) via email regarding the issue that specific SAP system does not support batch modification of release codes
Zhu, Judith	8/6/2025	0.4	Gather the relevant information and provide an initial response to M. Schirle and N. Caruso (A&M) regarding the China vendors under Accounts Payable
Zhu, Judith	8/6/2025	0.3	Discuss with the Company regarding the issue that specific SAP system does not support batch modification of release codes
Callerio, Lorenzo	8/7/2025	0.9	Update the prepetition payment analysis based on the latest information received
Callerio, Lorenzo	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps
Cook, Jacob	8/7/2025	1.3	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/7/2025	0.8	Update weekly PMO materials for WE 8/8
Cui, Maggie	8/7/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the Company - China Support Work
Cui, Maggie	8/7/2025	0.4	Review the draft follow up email prepared by J. Zhu (A&M) regarding the China vendors under Accounts Payable
Fuetter, Isaac	8/7/2025	0.4	Update outputs in trade agreement tracker
Grossi, Nick	8/7/2025	0.7	Review edits to AHG communication materials
Hamerski, Grace	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps
Loop, Stuart	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps
Simion, Tony	8/7/2025	0.4	Review and provide edits to notice to Ad Hoc Lenders advisors regarding key workstreams and timeline

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	8/7/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/7/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/7/2025	0.9	Review and edit draft weekly program management presentation for latest workstream updates and timeline changes
Webber, Dan	8/7/2025	0.2	Correspond with J. Amico, J. Tutti (Alix), C. Brodsky (A&M) regarding prepetition vs. post petition split of liabilities in financials prepared by management
Webber, Dan	8/7/2025	0.2	Correspond with R. Gannon (K&E) regarding certain Germany asset security
Weiland, Brad	8/7/2025	0.2	Correspond with L. Diss (K&E) re professional services items
Weiland, Brad	8/7/2025	0.2	Correspond with L. Diss (K&E), the Company re ordinary course professionals
Zhu, Judith	8/7/2025	0.9	Continue verifying the China vendor under AP and respond to M. Schirle and N. Caruso (A&M) via email
Zhu, Judith	8/7/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/7/2025	0.1	Communicate with the Company regarding Global response on the batch modification of release codes
Zhu, Judith	8/7/2025	0.6	Compile and respond to B. Weiland (A&M)'s email regarding the Company - China Support Work
Campbell, Lyndsay	8/8/2025	0.3	Correspond with team members regarding entry deadlines
Cook, Jacob	8/8/2025	0.4	Update PMO case timeline materials for PMO materials WE 8/8/25
Cui, Maggie	8/8/2025	0.7	Correspond with J. Zhu (A&M) and review the draft email on the Company
Fuetter, Isaac	8/8/2025	2.1	Update weekly VMT reporting for week-ending 8/9/2025
Grossi, Nick	8/8/2025	0.9	Reconcile customer collections and 3rd party factoring forecasts to revised budget
Grossi, Nick	8/8/2025	1.3	Review and provide comments re: counterparty stipulation terms
Grossi, Nick	8/8/2025	0.5	Coordinate creditor repayment election
Simion, Tony	8/8/2025	0.7	Review and edit for final distribution the weekly program management presentation with key workstreams and timelines
Webber, Dan	8/8/2025	0.2	Review of correspondences with R. Gannon (K&E) regarding certain Germany asset security
Weiland, Brad	8/8/2025	0.3	Correspond with the Company re bankruptcy tax services
Weiland, Brad	8/8/2025	0.4	Correspond with the Company, tax service provider re bankruptcy items

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Professional	Date	Hours	Activity
Zhu, Judith	8/8/2025	0.4	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/8/2025	0.9	Provide a follow-up response to B. Weiland (A&M) addressing the new request regarding the Company - China Support Work
Grossi, Nick	8/9/2025	0.9	Review DIP collateral priority mechanics
Stegenga, Jeff	8/9/2025	0.5	Review of reporting milestones PMO as distributed to the Debtors' mgmt. team and advisors
Webber, Dan	8/9/2025	0.5	Review Propulsion business plan presentation to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/9/2025	0.3	Review Lighting business plan presentation to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/9/2025	0.4	Review Green Technologies business plan presentation to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/9/2025	0.1	Correspond with T. Simion (A&M) regarding workplan for chapter 11 opportunity analysis and related tasks
Webber, Dan	8/9/2025	0.6	Review Ride Dynamics business plan presentation to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/9/2025	0.3	Review Interiors business plan presentation to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/9/2025	0.2	Review Aftermarket business plan presentation to summarize OEM follow-ups and leave behind opportunities
Weiland, Brad	8/9/2025	0.3	Correspond with the Company re tax items and follow-up re same
Simion, Tony	8/10/2025	1.4	Review business unit presentations for potential restructuring activities currently not included in general unsecured claims analysis
Webber, Dan	8/10/2025	0.3	Review "SVP Due Diligence" presentation by management to summarize OEM follow-ups and leave behind opportunities
Webber, Dan	8/10/2025	2.3	Prepare summary matrix for various business plan presentations for chapter 11 opportunities analysis
Cui, Maggie	8/11/2025	0.6	Communicate with J. Hertzberg (A&M) and J. Zhu (A&M) regarding the progress of the Company China work
Fuetter, Isaac	8/11/2025	1.4	Review outputs in formal trade agreement tracker
Grossi, Nick	8/11/2025	1.0	Coordinate requests for DIP collateral information with finance team
Grossi, Nick	8/11/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT))
Loop, Stuart	8/11/2025	0.8	Respond to diligence questions from G. Leiter (Alix) regarding historical net working capital and cash flow trends over time from 2022 to 2025
Shahbain, Abraham	8/11/2025	0.4	Review logistics contract for an understanding of trade terms
Shahbain, Abraham	8/11/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items

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Professional	Date	Hours	Activity
Shiffman, David	8/11/2025	1.2	Finalize and distribute illustrative extended cash forecast related to German entities for local compliance purposes
Shiffman, David	8/11/2025	1.1	Catch up call with the Company to review latest cash flow initiatives and bankruptcy updates
Simion, Tony	8/11/2025	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/11/2025	0.4	Review list of global A&M staff supporting Management in preparation for meeting to discuss possible reductions
Simion, Tony	8/11/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/11/2025	0.8	Call with T. Simion, D. Webber (A&M) and the Company Management to discuss chapter 11 opportunities analysis
Simoneaux, Natalie	8/11/2025	0.8	Identify business descriptions for various entities for the Form 426
Simoneaux, Natalie	8/11/2025	1.1	Analyze various 341 transcripts to extract potential questions in preparation of the 341 meeting
Turner, Cari	8/11/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	8/11/2025	1.6	Review supporting financial files for certain assets held German entities
Webber, Dan	8/11/2025	0.3	Correspond with R. Gannon (K&E) regarding certain Germany asset security
Webber, Dan	8/11/2025	0.8	Call with T. Simion, D. Webber (A&M) and the Company Management to discuss chapter 11 opportunities analysis
Weiland, Brad	8/11/2025	0.4	Prepare and revise materials re global business services and purchasing support
Weiland, Brad	8/11/2025	0.2	Correspond with the Company and T. Simion (A&M) re local global business services and purchasing support
Zhu, Judith	8/11/2025	0.4	Communicate with M. Cui (A&M) regarding the progress of the Company China work
Chester, Monte	8/12/2025	2.2	Consolidate preparation materials for upcoming 341 meeting
Chester, Monte	8/12/2025	2.4	Consolidate incoming diligence requests into tracker
Chester, Monte	8/12/2025	2.9	Perform sweep of Statements of Financial Affairs question 3 to ensure all creditors have been captured in employee conflicts detail
Dvorak, Michael	8/12/2025	2.4	Prepare open items list for A&M team as of August 12
Grossi, Nick	8/12/2025	1.5	Prepare responses to Bank diligence related to DIP
Grossi, Nick	8/12/2025	0.5	Prepare and participate in discussion with the Company team related to cash management
Grossi, Nick	8/12/2025	0.5	Prepare and participate in discussion with the Company related to cash management program development

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Professional	Date	Hours	Activity
Grossi, Nick	8/12/2025	0.9	Review AHG inquires related to foreign liens. Provide comments re: same
Grossi, Nick	8/12/2025	1.4	Review potential collateral and exit financing scenarios
Shahbain, Abraham	8/12/2025	0.4	Draft email and distribute analysis to other lender group related days payables outstanding analysis
Shahbain, Abraham	8/12/2025	0.8	Review and provide comments to A&M team on days payable outstanding analysis
Shahbain, Abraham	8/12/2025	0.9	Draft email and distribute analysis to ad hoc lender advisors related days payables outstanding analysis
Shahbain, Abraham	8/12/2025	0.4	Draft email to purchasing team to schedule divisional meetings
Shahbain, Abraham	8/12/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) related to an internal comms messaging update
Shiffman, David	8/12/2025	0.7	Prepare revised EMEA cash flow projections in response to feedback received by K&E
Shiffman, David	8/12/2025	0.5	Call with the Company Treasury, A&M and Deutsche Bank regarding potential factoring and cash management services
Shiffman, David	8/12/2025	0.5	Call with A&M and the Company Treasury to review latest treasury management and factoring initiatives
Simion, Tony	8/12/2025	0.9	Attend meeting with Management to discuss footprint rationalization for non-production locations
Simion, Tony	8/12/2025	0.9	Review collateral materials provided by counsel supporting requested analysis by foreign jurisdiction on potential lean perfection
Simion, Tony	8/12/2025	0.7	Attend senior lender weekly call to discuss business overview and liquidity update
Simion, Tony	8/12/2025	0.4	Telephone conferences between B. Weiland (A&M) and T. Simion (A&M) re bankruptcy items
Simoneaux, Natalie	8/12/2025	0.9	Research additional potential 341 questions for purposes of folding into preparation documents
Turner, Cari	8/12/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) related to an internal comms messaging update
Webber, Dan	8/12/2025	0.3	Review supporting data for certain German assets to gather information for being perfected as collateral
Webber, Dan	8/12/2025	0.4	Call with R. Gannon, et al. (K&E) to discuss certain German assets being perfected as collateral
Weiland, Brad	8/12/2025	0.4	Telephone conferences between B. Weiland (A&M) and T. Simion (A&M) re bankruptcy items
Campbell, Lyndsay	8/13/2025	2.3	Summarize key case details and time requirements for new team members
Chester, Monte	8/13/2025	2.8	Prepare a timeline of key milestones in the bankruptcy case for internal tracking
Chester, Monte	8/13/2025	2.6	Review financial statements of controlled entities to gather data for Form 426 reporting

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Professional	Date	Hours	Activity
Chester, Monte	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Dvorak, Michael	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Dvorak, Michael	8/13/2025	1.9	Review prior 341 transcript data to prepare company representative for continued 341 meeting
Grossi, Nick	8/13/2025	0.5	Prepare responses to diligence requests
Grossi, Nick	8/13/2025	0.8	Prepare and participate in call with UCC advisors related to recovery model and value allocations
Grossi, Nick	8/13/2025	0.6	Prepare PMO presentational slides and incorporate latest comments
Grossi, Nick	8/13/2025	1.5	Prepare special committee materials
Grossi, Nick	8/13/2025	1.4	Review status of revised factoring programs. Provide comments re: same
Hertzberg, Julie	8/13/2025	0.3	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re bankruptcy services and open items
Shiffman, David	8/13/2025	0.5	Call with the Company and M. Berger (K&E) to discuss cash flow related compliance requirements for German entities
Simion, Tony	8/13/2025	1.2	Prepare presentation materials for Board of Directors meeting
Webber, Dan	8/13/2025	0.9	Prepare roll-forward analysis for intercompany matrix from May 2025 through petition date based on incremental intercompany cash transactions
Webber, Dan	8/13/2025	1.1	Prepare revised intercompany matrix analysis for May 2025 based on latest data from statements and schedules
Webber, Dan	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Weiland, Brad	8/13/2025	0.3	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re bankruptcy services and open items
Campbell, Lyndsay	8/14/2025	2.7	Create schedule of team member hours and key workstreams
Chester, Monte	8/14/2025	1.9	Consolidate diligence requests and financials related to Form 426
Chester, Monte	8/14/2025	2.9	Perform analysis of address which are flagged missing or incomplete in creditor noticing matrix to be provided to the claims agent
Chester, Monte	8/14/2025	2.3	Perform analysis of address which are flagged missing or incomplete in creditor noticing matrix to be provided to the claims agent
Cook, Jacob	8/14/2025	1.8	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/8 for EMEA
Cui, Maggie	8/14/2025	0.6	Communicate with J. Zhu (A&M) and B. Weiland (A&M) regarding the Company's work arrangements in Shanghai and Dalian next week
Dvorak, Michael	8/14/2025	2.9	Review creditor matrix supplement file for transfer to claims agent

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Professional	Date	Hours	Activity
Dvorak, Michael	8/14/2025	2.2	Prepare response to company legal team regarding data privacy
Fuetter, Isaac	8/14/2025	2.7	Refine schedules in trade agreement tracker
Grossi, Nick	8/14/2025	0.8	Prepare and participate in special committee meeting
Grossi, Nick	8/14/2025	0.3	Review di minimis asset sales and provide comments re: same
Grossi, Nick	8/14/2025	1.8	Prepare exit financing presentation materials for upcoming meetings
Grossi, Nick	8/14/2025	0.5	Review country asset portfolio and provide comments re: same
Grossi, Nick	8/14/2025	0.5	Prepare and participate in company side advisor call with S Winters (K&E) and J Singh (PJT)
Shahbain, Abraham	8/14/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	8/14/2025	1.2	Follow up analysis on status of Brazil dividend distributions
Shiffman, David	8/14/2025	1.3	Review draft monthly factoring report and provide feedback to liquidity team
Shiffman, David	8/14/2025	0.7	Correspond with A&M vendor team regarding pre and post-petition mapping of disbursements
Simion, Tony	8/14/2025	0.9	Attend and present materials to the Board of Directors Special Committee related to vendor management
Simion, Tony	8/14/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/14/2025	0.9	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/14/2025	0.4	Review due diligence responses in preparation for meeting with senior lenders
Turner, Cari	8/14/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	8/14/2025	0.2	Correspond with N. Grossi (A&M), E. Swager, R. Gannon (K&E) regarding real estate appraisals
Webber, Dan	8/14/2025	0.2	Correspond with J. Amico (Alix) regarding perfection of certain German assets
Webber, Dan	8/14/2025	0.2	Correspond with F. Hipp (K&E) regarding perfection of certain German assets
Webber, Dan	8/14/2025	0.3	Draft correspondences to the Company regarding identification of certain German assets
Weiland, Brad	8/14/2025	0.2	Correspond with M. Dvorak (A&M) re open items
Zhu, Judith	8/14/2025	0.6	Communicate with M. Cui (A&M) and B. Weiland (A&M) regarding the Company's work arrangements in Shanghai and Dalian next week

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Professional	Date	Hours	Activity
Campbell, Lyndsay	8/15/2025	2.1	Create a pre and post filing summary of our fees
Campbell, Lyndsay	8/15/2025	2.9	Incorporate post filing fee information into workstream summary
Chester, Monte	8/15/2025	2.7	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/15/2025	1.8	Prepare responses to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/15/2025	2.2	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Draude, Richard	8/15/2025	0.4	Call with A. Shahbain, R. Draude (A&M) and the Company re: wage reporting requirement process
Fuetter, Isaac	8/15/2025	2.2	Update weekly VMT reporting for week-ending 8/16/2025
Grossi, Nick	8/15/2025	0.3	Review PMO materials and confirm alignment with current forecasts
Grossi, Nick	8/15/2025	0.3	Prepare and participate in discussion with E Swager w/r/t DIP inquires
Shahbain, Abraham	8/15/2025	0.8	Catch-up call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and upcoming calls
Shahbain, Abraham	8/15/2025	0.4	Call with A. Shahbain, R. Draude (A&M) and the Company re: wage reporting requirement process
Simion, Tony	8/15/2025	0.7	Review and edit weekly project management presentation
Simion, Tony	8/15/2025	0.3	Call with management to discuss next weeks activities and key deliverables
Simoneaux, Natalie	8/15/2025	2.2	Prepare summary file of ordinary course professional payments for post-petition payment analysis
Simoneaux, Natalie	8/15/2025	1.1	Research various vendor addresses for proper noticing practices
Simoneaux, Natalie	8/15/2025	0.8	Prepare summary of pre vs. post-petition invoices for July AP
Turner, Cari	8/15/2025	0.8	Catch-up call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and upcoming calls
Webber, Dan	8/15/2025	0.1	Correspond with J. Amico (Alix) regarding perfection of certain German assets
Webber, Dan	8/15/2025	0.1	Correspond with N. Grossi (A&M), E. Swager, R. Gannon (K&E) regarding real estate appraisals
Weiland, Brad	8/15/2025	0.4	Review tax data, including customs items
Weiland, Brad	8/15/2025	0.3	Correspond with M. Dvorak (A&M) re open items and next steps
Grossi, Nick	8/16/2025	1.0	Coordinate exit financing matters with internal and external advisors

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/16/2025	0.8	Review and update of vendor management slides and provide comments to A&M team
Shahbain, Abraham	8/16/2025	0.6	Respond to emails related to vendor open items
Simion, Tony	8/16/2025	0.7	Discuss with management regarding vendor payment processing issues and possible additional support
Simion, Tony	8/16/2025	0.6	Complete final edits prior to distribution of weekly project management presentation
Stegenga, Jeff	8/16/2025	0.6	Review of latest reporting / milestone PMO summary and follow-up w/ T. Simion (A&M)
Cui, Maggie	8/17/2025	1.2	Communicate with the Company regarding the current status of the Chapter 11 process and subsequent plans
Callerio, Lorenzo	8/18/2025	0.9	Review and prepare responses to certain questions received from FTI on I/C balances
Campbell, Lyndsay	8/18/2025	1.3	Create a file of time entries used to produce the last fee application
Chester, Monte	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Chester, Monte	8/18/2025	2.8	Review conflicts master detail to ensure categories reported to internal conflicts team and legal counsel are comprehensive
Chester, Monte	8/18/2025	2.4	Update internal conflicts database with latest parties to be run on Schedule A
Chester, Monte	8/18/2025	1.3	Review monthly operating report global notes for updates specific to the reporting period
Dvorak, Michael	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Fuetter, Isaac	8/18/2025	1.4	Refine schedules in formal trade agreement tracker
Grossi, Nick	8/18/2025	0.5	Review and provide comments re: pension advisor requests
Grossi, Nick	8/18/2025	0.5	Review documentation and provide comments re: deferral notification
Grossi, Nick	8/18/2025	1.5	Review and provide comments re: exit financing
Grossi, Nick	8/18/2025	1.6	Review FDM to post-petition budget reconciliation and provide comments re: same
Grossi, Nick	8/18/2025	0.8	Prepare materials for 341 meeting post S&S
Pogorzelski, Jon	8/18/2025	0.3	Prepare updates to summary 341 preparation presentation related to payments disclosed in statement of financial affairs
Pogorzelski, Jon	8/18/2025	0.3	Telephone conference among B. Weiland (A&M), J. Pogorzelski (A&M) re claims and avoidance action analysis
Shahbain, Abraham	8/18/2025	0.8	Respond to questions from counsel on the status of negotiations and lender consent

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Shahbain, Abraham	8/18/2025	0.7	Review of communication talking points to be utilized for vendor negotiations
Shiffman, David	8/18/2025	0.7	Follow up correspondence with the Company Treasury regarding Brazil dividend process
Simion, Tony	8/18/2025	0.3	Review latest potential general unsecured claims analysis in preparation for meeting with Management
Simion, Tony	8/18/2025	0.3	Review list of top issues from customer plant production group for potential next week run outs
Simion, Tony	8/18/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/18/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/18/2025	0.6	Attend meeting with K&E to discuss intellectual property disputes and litigation items
Simoneaux, Natalie	8/18/2025	2.1	Prepare analysis of vendor diligence request to identify variances in scheduled vs asserted invoices
Simoneaux, Natalie	8/18/2025	1.4	Analyze historical open AP reports to identify potential ordinary course professional payment invoices
Webber, Dan	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Webber, Dan	8/18/2025	0.2	Correspond with the Company management regarding bridging internal reporting on vendor spend to cash actualization model
Weiland, Brad	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Weiland, Brad	8/18/2025	0.3	Telephone conference among B. Weiland (A&M), J. Pogorzelski (A&M) re claims and avoidance action analysis
Zhu, Judith	8/18/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Campbell, Lyndsay	8/19/2025	1.9	Update list of individuals on the case and expected to continue assisting
Chester, Monte	8/19/2025	0.9	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/19/2025	2.4	Consolidate additional diligence requests from creditor parties related to formal reporting
Chester, Monte	8/19/2025	2.9	Perform quality control review of monthly operating report for previous period to validate reporting of cumulative reporting values
Fuetter, Isaac	8/19/2025	0.9	Update modeling for formal trade agreement excel
Pogorzelski, Jon	8/19/2025	1.2	Evaluate global notes related to form 426 to confirm accurate disclosures
Shiffman, David	8/19/2025	0.9	Working session with A&M team to develop more refined A&M fee forecast
Shiffman, David	8/19/2025	0.4	Correspond with K&E regarding form template for Emergency Loan payment election

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Marelli Automotive Lighting USA, LLC
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/19/2025	1.2	Prepare revisions to Brazil dividend summary materials and share with the Company Treasury for review
Simion, Tony	8/19/2025	1.1	Attend meeting with T. Simion (A&M), D. Webber (A&M), K&E and Management to discuss Ad Hoc Lenders advisors request to identify potential restructuring activities
Simion, Tony	8/19/2025	0.4	Attend meeting with Management to address payment processing issues in overseas region and discuss possible solutions
Simion, Tony	8/19/2025	0.6	Review and provide comments to management regarding latest employee survey results and next steps of engagement through chapter 11
Simoneaux, Natalie	8/19/2025	2.1	Prepare analysis related to reverse factoring parties relating to diligence requests
Simoneaux, Natalie	8/19/2025	0.8	Evaluate proper legal entity names for invoices in July open AP
Simoneaux, Natalie	8/19/2025	2.2	Assist with preparation of advisor diligence request tracker to record incoming questions
Simoneaux, Natalie	8/19/2025	1.7	Analyze creditor matrix vendors to identify potential parties for vendor order notice
Webber, Dan	8/19/2025	1.1	Attend meeting with T. Simion (A&M), D. Webber (A&M), K&E and Management to discuss Ad Hoc Lenders advisors request to identify potential restructuring activities
Weiland, Brad	8/19/2025	0.2	Correspond with T. Simion (A&M) regarding current open items
Weiland, Brad	8/19/2025	0.2	Correspond with M. Dvorak (A&M) re open items re client support
Weiland, Brad	8/19/2025	0.5	Telephone conference among B. Weiland (A&M), E. Swager (K&E), C. Tobler (Selendy Gay) re contract items
Zhu, Judith	8/19/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/20/2025	0.3	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the updated vendor management draft deck
Chester, Monte	8/20/2025	1.9	Prepare 341 meeting preparation materials for upcoming secondary meeting of the creditors
Chester, Monte	8/20/2025	2.2	Perform 80-20 threshold analysis for Schedule F trade payables to ensure all parties over the materiality threshold are run for conflicts
Chester, Monte	8/20/2025	2.5	Review monthly operating report for previous period to validate reporting of cumulative reporting values
Chester, Monte	8/20/2025	1.2	Prepare responses to various creditor diligence requests related to intercompany balances reported on the statement of financial affairs
Dvorak, Michael	8/20/2025	2.6	Prepare complete list of contracts from schedule G for counsel
Fuetter, Isaac	8/20/2025	2.3	Refine analysis on vendor motion categorization
Grossi, Nick	8/20/2025	0.9	Review AHG letter to special committee and provide comments re: cash flow bridge

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Professional	Date	Hours	Activity
Grossi, Nick	8/20/2025	0.3	Office conferences between N. Grossi (A&M), B., Weiland (A&M) re open items and case process
Grossi, Nick	8/20/2025	1.2	Prepare exit financing estimates for inclusion in financial model
O'Toole, Colin	8/20/2025	0.3	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the updated vendor management draft deck
Pogorzelski, Jon	8/20/2025	0.4	Process updated summaries for 341 preparation related to payments made in 90 days prior to filing
Pogorzelski, Jon	8/20/2025	1.6	Analyze detail on form 426 reporting to ensure appropriate calculations for disclosures
Shahbain, Abraham	8/20/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and upcoming analyses needed
Shahbain, Abraham	8/20/2025	0.7	Call with the Company purchasing to discuss regional funding needs
Shiffman, David	8/20/2025	0.6	Correspond with Stretto and third party bank related to required DocuSign's by Treasury team
Shiffman, David	8/20/2025	0.7	Correspond with K&E regarding customs bond credit support issue
Shiffman, David	8/20/2025	1.3	Prepare revisions and finalize monthly factoring summary for distribution to notice parties
Simion, Tony	8/20/2025	0.4	Review letter from customer provided by Management regarding shipments and possible response
Simion, Tony	8/20/2025	0.9	Review materials prepared by counsel regarding initial legal analysis on potential impaired claims
Simion, Tony	8/20/2025	1.3	Review and prepare responses for Management related to latest communication from the Ad Hoc Lender group
Simion, Tony	8/20/2025	0.8	Prepare of meeting with K&E to discuss case timeline and near term milestones
Simoneaux, Natalie	8/20/2025	1.9	Perform research related to SOFAs for various diligence requests
Simoneaux, Natalie	8/20/2025	2.1	Create tracker of ordinary course professional declarations of disinterestedness
Simoneaux, Natalie	8/20/2025	1.4	Prepare summary of schedule D guarantors and borrowers for review purposes
Simoneaux, Natalie	8/20/2025	1.6	Analyze asserted vendor invoices to Schedule F listing for creditor diligence
Turner, Cari	8/20/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and upcoming analyses needed
Webber, Dan	8/20/2025	0.2	Correspond with N. Grossi, L. Callerio, C. Brodsky (A&M) regarding draft fourth interim cash order
Weiland, Brad	8/20/2025	0.2	Correspond with M. Dvorak (A&M) re bankruptcy items and workstream status
Weiland, Brad	8/20/2025	0.2	Telephone conference with E. Swager (K&E) re bankruptcy items

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Professional	Date	Hours	Activity
Weiland, Brad	8/20/2025	0.3	Office conferences between N. Grossi (A&M), B., Weiland (A&M) re open items and case process
Zhu, Judith	8/20/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/21/2025	0.4	Engage with K&E to review and refine the revised language of the cash management order proposal
Chester, Monte	8/21/2025	2.8	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/21/2025	2.2	Cross-examine vendor parties included in the statements and schedules with the latest parties in interest listing to validate parties over the materiality threshold are included
Chester, Monte	8/21/2025	0.9	Prepare meeting materials for the second 341 meeting
Chester, Monte	8/21/2025	2.4	Cross-examine vendor parties included in the statements and schedules with the latest parties in interest listing to validate parties over the materiality threshold are included
Cook, Jacob	8/21/2025	0.7	Review of FDM coding for actual payments made during as reported by company for WE 8/15
Cook, Jacob	8/21/2025	0.9	Review of ad hoc the Company purchasing requests for 'emergency' payments to avoid business disruption
Draude, Richard	8/21/2025	0.2	Call with A. Shahbain, R. Draude (A&M), D. Heriford, L. Diss, and E. Steinfeld (all K&E) re: de minimis asset reporting requirements
Grossi, Nick	8/21/2025	0.4	Coordinate standing business review discussion for monthly operational report
Grossi, Nick	8/21/2025	2.1	Prepare materials to address cash flow bridge from initial DIP budget
Shahbain, Abraham	8/21/2025	0.2	Call with A. Shahbain, R. Draude (A&M), D. Heriford, L. Diss, and E. Steinfeld (all K&E) re: de minimis asset reporting requirements
Shahbain, Abraham	8/21/2025	0.6	Review monthly reporting submission related to vendor payments and submit
Shahbain, Abraham	8/21/2025	0.6	Review quarterly bonus overview and submit related to notice requirements
Shahbain, Abraham	8/21/2025	0.3	Review monthly reporting submission related to severance and submit
Shahbain, Abraham	8/21/2025	0.4	Review monthly reporting submission related to retention and submit
Shiffman, David	8/21/2025	0.4	Correspond with various retained professionals for forecasted monthly fees
Shiffman, David	8/21/2025	1.2	Review latest A&M fee projections and go forward forecasting process
Shiffman, David	8/21/2025	0.6	Correspond with the Company Management regarding election of monthly principal payment
Shiffman, David	8/21/2025	1.3	Prepare factoring status report for review by the Company Treasury team
Simion, Tony	8/21/2025	0.4	Prepare for meeting with counsel regarding claims impairment analysis

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Professional	Date	Hours	Activity
Simion, Tony	8/21/2025	1.2	Prepare outline for Management regarding customer discussion on imposed vendors
Simoneaux, Natalie	8/21/2025	2.4	Prepare additional practice 341 meeting questions for company preparation
Simoneaux, Natalie	8/21/2025	0.9	Research additional address information for various AP vendors
Simoneaux, Natalie	8/21/2025	1.8	Extract prior 341 creditor meeting transcripts into excel for review purposes
Webber, Dan	8/21/2025	0.2	Review letter sent by Akin to Special Committee dated 8/20/2025
Weiland, Brad	8/21/2025	0.6	Review and analyze historical disbursements and payment approval process items
Zhu, Judith	8/21/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/22/2025	0.3	Correspond with management re: updated cash management order language
Chester, Monte	8/22/2025	2.7	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/22/2025	2.6	Perform analysis of parties in interest categories to ensure scope of parties run is comprehensive in nature
Chester, Monte	8/22/2025	2.2	Perform refresh of intercompany matrix leveraging ending balances for June
Cook, Jacob	8/22/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding status of certain payments requested this week as they relate to critical vendor agreements and next steps relating to the same
Dvorak, Michael	8/22/2025	2.1	Prepare task list for A&M team as of August 22
Fuetter, Isaac	8/22/2025	2.1	Update weekly VMT reporting for week-ending 8/23/2025
Grossi, Nick	8/22/2025	1.4	Review A/P reconciliation to estimated prepetition claim analysis
Grossi, Nick	8/22/2025	0.3	Prepare PMO presentational slides with additional revisions included
Grossi, Nick	8/22/2025	0.3	Review responses to pension request and provide comments re: same
Grossi, Nick	8/22/2025	1.6	Review forecasted collateral re: to regional exit financing needs
Grossi, Nick	8/22/2025	0.9	Revise management presentation re: AHG requested diligence
Grossi, Nick	8/22/2025	1.5	Revise sources and uses and provide comments re: same
Shahbain, Abraham	8/22/2025	0.6	Call with T. Simion (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and next steps
Shahbain, Abraham	8/22/2025	0.4	Review and provide comments on updated reporting presentation

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/22/2025	1.1	Correspond with Management and related discussions regarding Emergency Loan monthly payment election and related messaging
Shiffman, David	8/22/2025	0.6	Correspond with A&M CMS team to review bank related vendor financing claim
Shiffman, David	8/22/2025	0.7	Correspond with various case professionals to obtain latest fee estimates to inform cash flow projections
Shiffman, David	8/22/2025	1.3	Review A&M fee projection detail and provide feedback to A&M team
Shiffman, David	8/22/2025	0.5	Prepare and finalize liquidity PMO slide
Shiffman, David	8/22/2025	0.8	Correspond with the Company Treasury and K&E regarding potential changes to factoring terms
Shiffman, David	8/22/2025	1.2	Correspond with K&E and the Company Treasury regarding potential guarantee related to tooling reimbursements in Brazil
Simion, Tony	8/22/2025	0.9	Review Management's preliminary bank meeting presentation and summarize potential adjustments for use with other constituents
Simion, Tony	8/22/2025	1.3	Review and provide comments to latest excel support items for potential unsecured claims analysis
Simion, Tony	8/22/2025	0.6	Call with T. Simion (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and next steps
Simoneaux, Natalie	8/22/2025	1.3	Analyze vendor creditor records for additional redaction
Simoneaux, Natalie	8/22/2025	1.6	Examine various ERP systems to determine AP balances for various vendors
Simoneaux, Natalie	8/22/2025	1.7	Analyze prior 341 creditor meeting transcripts for upcoming meeting preparation
Warren, Joseph	8/22/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding status of certain payments requested this week as they relate to critical vendor agreements and next steps relating to the same
Webber, Dan	8/22/2025	0.2	Correspond with F. Hipp, G. Gannon, et al. (K&E) regarding work plan to perfect remaining German assets
Webber, Dan	8/22/2025	0.2	Correspond with the Company management and F. Hipp, G. Gannon, et al. (K&E) review of files provided by the Company management for the purposes of perfecting certain German assets
Webber, Dan	8/22/2025	0.3	Review real estate lease opportunity analysis provided by the Company management
Webber, Dan	8/22/2025	0.3	Review of files provided by the Company management for the purposes of perfecting certain German assets
Weiland, Brad	8/22/2025	0.6	Review open items re chapter 11 process and timing considerations
Zhu, Judith	8/22/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Shiffman, David	8/23/2025	1.1	Correspond with Company, advisors and AHG advisors regarding Emergency Loan principal payment election
Stegenga, Jeff	8/23/2025	0.4	Review of this week's PMO reporting update and follow-up w/ T. Simion (A&M)

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Professional	Date	Hours	Activity
Webber, Dan	8/23/2025	0.1	Review A&M correspondences related to go-forward workplan on various workstreams
Callerio, Lorenzo	8/25/2025	1.2	Start drafting a revised version of the vendor payments analysis
Callerio, Lorenzo	8/25/2025	0.4	Correspond with the Company re: final cash management order
Callerio, Lorenzo	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Caruso, Nicholas	8/25/2025	0.6	Review AR aging to provide context on certain balance sheet adjustments
Caruso, Nicholas	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Chester, Monte	8/25/2025	2.7	Prepare excel transcript extracts with former 341 meeting examples to provide sample questions for meeting preparation
Chester, Monte	8/25/2025	2.2	Perform refresh of intercompany matrix leveraging ending balances for July
Draude, Richard	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Dvorak, Michael	8/25/2025	0.9	Prepare de minimis asset sale monthly reporting
Fuetter, Isaac	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Grossi, Nick	8/25/2025	1.4	Prepare responses to bank diligence tracker
Grossi, Nick	8/25/2025	0.5	Prepare and participate in discussion with Alix, Akim, K&E and PJT to review matter updates
Grossi, Nick	8/25/2025	0.8	Review and reconcile cash bridge w/r/t special committee letter
Grossi, Nick	8/25/2025	1.0	Coordinate UCC/management standing operational updates
Grossi, Nick	8/25/2025	0.3	Coordinate EL repayment documentation
Grossi, Nick	8/25/2025	1.3	Review commercial agreements and reconcile to liquidity forecast
Shiffman, David	8/25/2025	0.7	Correspond with A&M team regarding recurring financial reporting requirements
Simion, Tony	8/25/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/25/2025	0.6	Review draft of Management presentation regarding potential customer support within 5 year plan for Ad Hoc Advisors
Simion, Tony	8/25/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding real estate opportunities in chapter 11
Simion, Tony	8/25/2025	0.3	Attend company advisor call to discuss up coming week activates and discussions with management

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Professional	Date	Hours	Activity
Simion, Tony	8/25/2025	0.2	Telephone conference between B. Weiland (A&M) and T. Simion (A&M) re open bankruptcy items
Simion, Tony	8/25/2025	0.9	Review preliminary presentation by Management related to possible customer support included in 5 year business plan
Simion, Tony	8/25/2025	0.8	Call with the Company management, T. Simion, D. Webber (A&M), R. Kwasteniet, E. Swager (K&E) regarding manufacturing and warehouse real estate opportunities
Simoneaux, Natalie	8/25/2025	0.7	Update August MOR excel diligence request file for data gathering
Simoneaux, Natalie	8/25/2025	1.6	Identify creditor IDs for vendors already listed in the creditor matrix for notice purposes
Simoneaux, Natalie	8/25/2025	1.3	Prepare consolidated summary file of vendors for noticing purposes
Webber, Dan	8/25/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding real estate opportunities in chapter 11
Webber, Dan	8/25/2025	0.4	Prepare intercompany matrix for June 2025
Webber, Dan	8/25/2025	0.4	Call with E. Swager (K&E) to discuss strategic opportunities for company while in chapter 11
Webber, Dan	8/25/2025	0.8	Call with the Company management, T. Simion, D. Webber (A&M), R. Kwasteniet, E. Swager (K&E) regarding manufacturing and warehouse real estate opportunities
Webber, Dan	8/25/2025	0.8	Review materials provided by the Company management regarding real estate opportunities while in chapter 11
Webber, Dan	8/25/2025	0.8	Call with the Company management, R. Kwasteniet, E. Swager (K&E) regarding non-manufacturing real estate opportunities
Weiland, Brad	8/25/2025	0.2	Telephone conference between B. Weiland (A&M) and T. Simion (A&M) re open bankruptcy items
Zhu, Judith	8/25/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/26/2025	1.9	Review the updated payment forecast analysis received from I. Fuetter (A&M)
Caruso, Nicholas	8/26/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M), N. Caruso (A&M) re payment items
Chester, Monte	8/26/2025	2.8	Perform analysis of parties in interest listing to ensure parties included on Schedule E are included for comprehensiveness
Chester, Monte	8/26/2025	1.9	Update conflicts master listing with creditors committee professionals
Chester, Monte	8/26/2025	2.3	Perform analysis of parties in interest listing to ensure UCC lien parties are included
Cook, Jacob	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Draude, Richard	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements

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Professional	Date	Hours	Activity
Draude, Richard	8/26/2025	2.3	Update reporting requirements discussion materials to incorporate comments from team leads, include further detail, and roll to current month
Draude, Richard	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Dvorak, Michael	8/26/2025	1.9	Review professional payment files provided by company for prepetition vs. post petition splits
Dvorak, Michael	8/26/2025	2.8	Prepare review materials for continued 341 meeting
Dvorak, Michael	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Grossi, Nick	8/26/2025	1.2	Provide comments re: claim analysis considerations
Grossi, Nick	8/26/2025	0.9	Prepare and participate in discussion with the Company management regarding case update
Grossi, Nick	8/26/2025	1.0	Prepare and participate in discussion with AHG and the Company regarding operations
Kordupel, Lewis	8/26/2025	0.8	Working sessions with D. Webber, L. Kordupel (A&M) to discuss by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Shahbain, Abraham	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Shiffman, David	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Shiffman, David	8/26/2025	1.4	Correspond with Brazil treasury to finalize materials related to Brazil repatriation of retained earnings
Shiffman, David	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Shiffman, David	8/26/2025	0.7	Review progress on A&M detailed fee forecast
Simion, Tony	8/26/2025	0.8	Review cash actuals report for discussion with management regarding regional payment issues versus forecast
Simion, Tony	8/26/2025	1.3	Prepare outline and gather available materials for Ad Hoc Lender presentation
Simion, Tony	8/26/2025	1.1	Attend meeting with Management and Ad Hoc Lender advisors regarding approach with possible customer support post emergence
Simion, Tony	8/26/2025	0.4	Meeting with Management to discuss agenda for potential Ad Hoc Lender presentation
Simoneaux, Natalie	8/26/2025	1.9	Prepare reporting calendar PowerPoint presentation to reflect upcoming case dates
Simoneaux, Natalie	8/26/2025	1.8	Analyze various ordinary course professionals declarations of disinterestedness for summary reporting
Webber, Dan	8/26/2025	0.4	Prepare presentation materials for upcoming meeting with the Company management to discuss chapter 11 opportunities

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Professional	Date	Hours	Activity
Webber, Dan	8/26/2025	0.8	Working sessions with D. Webber, L. Kordupel (A&M) to discuss by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Webber, Dan	8/26/2025	2.7	Prepare by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Webber, Dan	8/26/2025	1.4	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate CIA payments
Weiland, Brad	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Weiland, Brad	8/26/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re 503(b)(9) claim items
Zhu, Judith	8/26/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/27/2025	1.9	Review and provide comments to the updated draft of the vendor payment projections received from I. Fuetter (A&M)
Chester, Monte	8/27/2025	1.8	Update conflicts master listing with creditors committee members
Chester, Monte	8/27/2025	2.1	Update conflicts master listing with parties which have filed a notice of appearance
Chester, Monte	8/27/2025	1.5	Update parties in interest listing with professionals included on latest pro fees schedule
Chester, Monte	8/27/2025	2.3	Summarize debtor's post-petition financial performance for stakeholder updates
Cook, Jacob	8/27/2025	1.2	Continue review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/29
Dvorak, Michael	8/27/2025	1.9	Prepare A&M task list as of August 27
Dvorak, Michael	8/27/2025	0.5	Telephone conferences between B. Weiland (A&M) and M. Dvorak (A&M) re open items and next steps
Dvorak, Michael	8/27/2025	2.7	Review supplemental parties in interest list
Dvorak, Michael	8/27/2025	2.8	Review vendor order noticing data to provide to claims agent
Dvorak, Michael	8/27/2025	0.9	Call between J. Rybarczyk and M. Dvorak (A&M) regarding ordinary course professionals listing and payment tracking
Grossi, Nick	8/27/2025	0.6	Prepare materials re: commercial asks and coordinate with commercial team
Grossi, Nick	8/27/2025	1.0	Prepare cash flow bridge to latest budget
Grossi, Nick	8/27/2025	0.9	Review and provide comments re: 341 preparation materials
Grossi, Nick	8/27/2025	0.1	Participate in call with A Abrahamson re: bank communication

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/27/2025	0.3	Finalize 341 preparation call notes for distribution
Rybarczyk, Jodi	8/27/2025	0.9	Call between J. Rybarczyk and M. Dvorak (A&M) regarding ordinary course professionals listing and payment tracking
Shiffman, David	8/27/2025	1.0	Weekly diligence call with bank, the Company and advisors
Simion, Tony	8/27/2025	1.7	Prepare materials in preparation for Management meetings on revised case timeline, business plan, and negotiation strategy with customers and vendors
Simion, Tony	8/27/2025	0.9	Review updated analysis prepared by Management regarding plant level profitability, saturation, and future planning
Simoneaux, Natalie	8/27/2025	2.1	Prepare summary analysis to track OCP payments
Simoneaux, Natalie	8/27/2025	2.3	Prepare analysis of various vendor claims to the scheduled amount in excel to determine variances
Simoneaux, Natalie	8/27/2025	0.4	Extract the docket for purposes of identifying filed declarations of disinterestedness related to various OCPs
Simoneaux, Natalie	8/27/2025	1.7	Analyze detail related to vendor claims to compare to scheduled amounts
Weiland, Brad	8/27/2025	0.2	Correspond with N. Adzima (K&E) re open items
Weiland, Brad	8/27/2025	0.4	Review noticing and service items for compliance with requirements
Weiland, Brad	8/27/2025	0.5	Telephone conferences between B. Weiland (A&M) and M. Dvorak (A&M) re open items and next steps
Zhu, Judith	8/27/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/28/2025	1.4	Draft an updated analysis of the actual vs forecast disbursement as discussed with C. Turner (A&M)
Callerio, Lorenzo	8/28/2025	0.8	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised vendor payments projections
Callerio, Lorenzo	8/28/2025	1.6	Prepare a revised version of the vendor payments forecast to be distributed to management for review
Chester, Monte	8/28/2025	1.2	Perform review of monthly operating report global notes to identify categories subject to roll-forward
Chester, Monte	8/28/2025	2.1	Cross-check parties in interest listing with ordinary course professionals to include parties not otherwise listed
Chester, Monte	8/28/2025	2.3	Perform review of executory contract counterparties to be included on parties in interest listing
Cook, Jacob	8/28/2025	0.7	Prepare trade agreement summary of items to be paid for WE 9/5
Dvorak, Michael	8/28/2025	2.3	Prepare vendor order noticing data to provide to claims agent
Dvorak, Michael	8/28/2025	2.4	Prepare communication for supplemental parties in interest list for professionals

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/28/2025	0.6	Review and provide comments on updated reporting analysis summarizing final order reporting requirements
Shahbain, Abraham	8/28/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstream and team dynamics
Shahbain, Abraham	8/28/2025	0.8	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised vendor payments projections
Simion, Tony	8/28/2025	2.1	Attend Management workshop with K&E, and PJT to discuss business plan timing, output, presentation and strategy with potential changes requested by Ad Hoc Lender Advisors
Simion, Tony	8/28/2025	1.9	Attend Management workshop with K&E, and PJT to discuss purpose for vendor management strategy, impacts to business, and likelihood of near term disruption globally
Simion, Tony	8/28/2025	2.3	Attend Management workshop with K&E, and PJT to discuss current case timeline, changes, and effective communication to middle management
Simion, Tony	8/28/2025	0.4	Summarize key workstreams from days Management meetings to prepare for future project management report
Simoneaux, Natalie	8/28/2025	0.4	Update key dates presentation to reflect upcoming reporting requirements for September
Turner, Cari	8/28/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstream and team dynamics
Webber, Dan	8/28/2025	0.6	Correspond with T. Simion, N. Grossi (A&M), N. Adzima, N. Howard (K&E) regarding presentation materials for meeting with the Company management in Atlanta
Weiland, Brad	8/28/2025	0.2	Telephone conference with N. Adzima (K&E) re open items and timing considerations
Zhu, Judith	8/28/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/29/2025	0.5	Meeting with C. Turner (&M) and L. Callerio (A&M) to discuss the revised disbursement analysis
Callerio, Lorenzo	8/29/2025	0.9	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to finalize the first draft of the vendor payments forecast analysis
Callerio, Lorenzo	8/29/2025	1.7	Prepare an updated versions of the vendor payments forecast including comments received from the Company Purchasing and C. Turner (A&M)
Callerio, Lorenzo	8/29/2025	0.8	Call with N. Grossi (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Chester, Monte	8/29/2025	2.4	Prepare analysis of to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/29/2025	2.8	Prepare responses to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/29/2025	2.4	Perform 80-20 threshold analysis for 90 day payment spend to identify parties for inclusion in parties in interest supplement
Cook, Jacob	8/29/2025	0.2	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 9/5) for input into cash allocation

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	8/29/2025	0.4	Communicate with the Company M. Cui and J. Zhu (A&M) regarding next week's schedule
Dvorak, Michael	8/29/2025	1.9	Review accounts payable data as of week ending August 29
Dvorak, Michael	8/29/2025	2.2	Revise supplemental parties in interest list for professionals
Dvorak, Michael	8/29/2025	0.3	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re bankruptcy items and scheduling
Grossi, Nick	8/29/2025	0.7	Prepare exit financing estimates to support negotiations and planning
Grossi, Nick	8/29/2025	0.8	Call with N. Grossi (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Shahbain, Abraham	8/29/2025	0.9	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to finalize the first draft of the vendor payments forecast analysis
Shahbain, Abraham	8/29/2025	0.9	Review of vendor final order reporting including executed trade agreements and related tracker
Shahbain, Abraham	8/29/2025	0.6	Review of first day motion vendor spend reporting
Shahbain, Abraham	8/29/2025	0.7	Review of vendor management presentation slides for sharing
Shahbain, Abraham	8/29/2025	0.8	Review and provide comments on first day motion and post petition spend forecast
Shiffman, David	8/29/2025	1.2	Follow up with Company regarding quarterly financial submissions
Shiffman, David	8/29/2025	1.1	Prepare draft professional fee invoice slides and refined professional fee accrual forecast for Management review
Simion, Tony	8/29/2025	2.3	Attend Management workshop with K&E, and PJT to discuss Ad Hoc lenders requests for information regarding potential impaired claims and rightsizing operations
Simion, Tony	8/29/2025	1.9	Attend Management workshop with K&E, and PJT to recap two days of meetings and outline protocol for future updates and cadence of meetings
Simion, Tony	8/29/2025	2.6	Attend Management workshop with K&E, and PJT to discuss approach with customer negotiations, work products, and timing of meetings
Simoneaux, Natalie	8/29/2025	0.8	Research various vendor zip codes for noticing purposes
Simoneaux, Natalie	8/29/2025	2.4	Create summary file of unique identifiers for new vendors with proper noticing addresses
Simoneaux, Natalie	8/29/2025	1.3	Analyze vendor population for various regions to determine parties eligible for noticing
Simoneaux, Natalie	8/29/2025	1.2	Prepare updated slides to reflect key reporting dates for forward looking months
Turner, Cari	8/29/2025	0.5	Meeting with C. Turner (&M) and L. Callerio (A&M) to discuss the revised disbursement analysis

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	8/29/2025	0.1	Correspond with T. Simion (A&M) regarding next steps to produce go-forward real estate strategy and analysis
Webber, Dan	8/29/2025	0.2	Telephone conference between D. Webber (A&M) and B. Weiland (A&M) re bankruptcy analysis items
Weiland, Brad	8/29/2025	0.3	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re bankruptcy items and scheduling
Weiland, Brad	8/29/2025	0.3	Review potential vendor noticing process
Weiland, Brad	8/29/2025	0.2	Telephone conference between D. Webber (A&M) and B. Weiland (A&M) re bankruptcy analysis items
Zhu, Judith	8/29/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/29/2025	0.4	Communicate with the Company M. Cui and J. Zhu (A&M) regarding next week's schedule
Fuetter, Isaac	8/30/2025	2.8	Update weekly VMT reporting for week-ending 8/30/2025
Grossi, Nick	8/30/2025	0.7	Review and provide comments re: milestone sequencing
Shiffman, David	8/30/2025	0.8	Finalize monthly financials and distribute to appropriate notice parties
Simion, Tony	8/30/2025	1.9	Prepare overview for Management's review of best case timeline, key meetings to schedule over next 3 months, and responsible members of management to participate
Simion, Tony	8/30/2025	0.7	Review updated Management materials prepared for next steps on discussions with customer negotiations ask and timeline of meetings
Subtotal		523.0	

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztanyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence
Grossi, Nick	8/1/2025	0.3	Call with N. Grossi & S. Loop (A&M) regarding emergence sources and uses scenarios following discussion with PJT team
Grossi, Nick	8/1/2025	0.5	Review status of business plan projections and provide comments re: same
Hamerski, Grace	8/1/2025	0.7	Revise model presentation materials for changes to timeline and account descriptions
Hamerski, Grace	8/1/2025	2.3	Update business plan model for latest thinking and prepare update materials for emergence scenarios
Hamerski, Grace	8/1/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliation and updating the business plan model
Hamerski, Grace	8/1/2025	1.4	Make adjustments to balance sheet consolidator to reconcile June 2025 balance sheets and input into business plan model

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Professional	Date	Hours	Activity
Hamerski, Grace	8/1/2025	0.5	Make adjustments to emergence scenario materials and prepare for distribution
Hamerski, Grace	8/1/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss balance sheet consolidation adjustments
Hamerski, Grace	8/1/2025	0.4	Analyze versions of June 2025 balance sheets provided by the company and update in business plan model
Hamerski, Grace	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztanyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence
Hamerski, Grace	8/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator following call with company
Hamerski, Grace	8/1/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss workstream next steps
Hamerski, Grace	8/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator and business plan model to accommodate additional scenarios
Loop, Stuart	8/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator following call with company
Loop, Stuart	8/1/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss balance sheet consolidation adjustments
Loop, Stuart	8/1/2025	1.3	Revise 3-statement model mechanics to Emergency loan ticking fee structure
Loop, Stuart	8/1/2025	0.4	Email correspondence with Company finance team regarding workplan timeline for filing exhibits to disclosure statement
Loop, Stuart	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztanyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence
Loop, Stuart	8/1/2025	0.4	Outline workplan for revising 3-statement model following call with PJT team on 8.1.25
Loop, Stuart	8/1/2025	2.8	Create summary 3-statement model schedules for emergence scenarios discussed with PJT team on 8.1.25
Loop, Stuart	8/1/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliation and updating the business plan model
Loop, Stuart	8/1/2025	0.3	Call with N. Grossi & S. Loop (A&M) regarding emergence sources and uses scenarios following discussion with PJT team
Loop, Stuart	8/1/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss workstream next steps
Loop, Stuart	8/1/2025	0.3	Email correspondence with D. Shiffman (A&M) regarding sources and uses at emergence
Loop, Stuart	8/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator and business plan model to accommodate additional scenarios
Loop, Stuart	8/1/2025	1.1	Build out emergence assumptions for February 2026 in 3-statement model
Loop, Stuart	8/1/2025	1.1	Remap the June 2025 trial balance accounts by division following input from Company accounting team regarding consolidating liability accounts

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Professional	Date	Hours	Activity
Loop, Stuart	8/1/2025	1.1	Revise notes to financial projections for disclosure statement exhibit following input from Company finance staff
Loop, Stuart	8/1/2025	0.7	Revise balance sheet notes to financial projections for disclosure statement exhibit following input from Company accounting team
Loop, Stuart	8/1/2025	0.7	Revise disclosure statement workplan slide for filing of exhibits following input from Company finance team
Shiffman, David	8/1/2025	1.2	Correspond with A&M business plan team regarding debt roll forwards and latest cash forecasts
Simion, Tony	8/1/2025	0.3	Attend meeting with management to discuss timeline of business unit materials for 5 year plan
Loop, Stuart	8/2/2025	1.4	Prepare slides for June 2025 balance sheet reconciliation in advance of call with Company accounting team on 8.5.25
Loop, Stuart	8/2/2025	1.1	Revise model mechanics for liquidity chart across multiple exit financing scenarios
Loop, Stuart	8/2/2025	2.4	Create sources and uses at emergence scenario package following notes from N. Grossi (A&M) in advance of sharing draft with PJT team
Callerio, Lorenzo	8/4/2025	0.3	Call with L. Callerio and S. Loop (A&M) to discuss components and requirements in local area
Grossi, Nick	8/4/2025	1.0	Prepare revised sources and uses at close estimates
Hamerski, Grace	8/4/2025	2.4	Analyze and document potential processes for incorporating July actuals into business plan model
Hamerski, Grace	8/4/2025	2.3	Consolidate historical legal entity balance sheets to support draft borrowing base analysis
Hamerski, Grace	8/4/2025	2.7	Make updates to business plan assumption and overview materials and prepare for company management
Hamerski, Grace	8/4/2025	1.8	Create summary matrix of potential borrowing base availability by country
Hamerski, Grace	8/4/2025	0.9	Create KPI summary for asset availability by region using legal entity balance sheet data
Hamerski, Grace	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding slides for upcoming meeting with Company regarding June 2025 balance on 8.5.25
Hamerski, Grace	8/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan assumptions presentation materials and distribution to company
Hamerski, Grace	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding borrowing base calculation for inventory components based on legal entity balance sheets
Loop, Stuart	8/4/2025	1.8	Outline borrowing base mechanics based on legal entity for inventory components by month
Loop, Stuart	8/4/2025	1.2	Revise business plan assumptions presentation following input from Company accounting team
Loop, Stuart	8/4/2025	0.3	Call with L. Callerio and S. Loop (A&M) to discuss components and requirements in local area

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Professional	Date	Hours	Activity
Loop, Stuart	8/4/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding timeline for financial projections in the disclosure statement
Loop, Stuart	8/4/2025	1.3	Outline borrowing base mechanics for various advance rate scenarios following input on legal entity balances by country for December 2024 to June 2025 period
Loop, Stuart	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding slides for upcoming meeting with Company regarding June 2025 balance on 8.5.25
Loop, Stuart	8/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan assumptions presentation materials and distribution to company
Loop, Stuart	8/4/2025	1.7	Revise 3-statement model mechanics for exit facility fee structure scenarios and associated liquidity impact
Loop, Stuart	8/4/2025	1.3	Draft email to Company accounting team regarding input on disclosure statement financial projection notes and mapping of accounts within the balance sheet
Loop, Stuart	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding borrowing base calculation for inventory components based on legal entity balance sheets
Loop, Stuart	8/4/2025	2.6	Research borrowing base mechanics for multi-country asset based loan and related inventory considerations
Simion, Tony	8/4/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding timeline for financial projections in the disclosure statement
Grossi, Nick	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Grossi, Nick	8/5/2025	1.6	Review Business plan draft financials and provide comments re: same
Hamerski, Grace	8/5/2025	1.1	Make revisions to criteria for included jurisdictions and mechanics to adjust assumptions in borrowing base analysis
Hamerski, Grace	8/5/2025	2.9	Working session with S. Loop and G. Hamerski (A&M) to discuss and revise P&L calendarization workbook for distribution to divisional finance teams
Hamerski, Grace	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Hamerski, Grace	8/5/2025	0.9	Working session with G. Hamerski and S. Loop (A&M) regarding income statement monthly seasonality tiles by division in advance of call with the Company on 8.5.25
Hamerski, Grace	8/5/2025	0.2	Working session with S. Loop and G. Hamerski (A&M) to discuss borrowing base model mechanics
Hamerski, Grace	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss P&L calendarization input from divisional finance teams
Hamerski, Grace	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss further adjustments to June opening balance sheet for financial projections

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Professional	Date	Hours	Activity
Hamerski, Grace	8/5/2025	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to P&L seasonality model mechanics for divisional finance team input
Hamerski, Grace	8/5/2025	0.7	Analyze mechanics of business plan model, refine currency exchange mechanics
Hamerski, Grace	8/5/2025	1.2	Make revisions to various manual adjustments to the June opening balance sheets used in financial projections per company feedback
Hamerski, Grace	8/5/2025	1.3	Incorporate updated borrowing base mechanics into business plan model
Hamerski, Grace	8/5/2025	2.1	Prepare P&L seasonality workbook for divisional finance team distribution and update related outputs
Loop, Stuart	8/5/2025	0.6	Email correspondence with Company accounting team regarding the Company corporate offices balance sheet for June 2025
Loop, Stuart	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Loop, Stuart	8/5/2025	2.9	Working session with S. Loop and G. Hamerski (A&M) to discuss and revise P&L calendarization workbook for distribution to divisional finance teams
Loop, Stuart	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss P&L calendarization input from divisional finance teams
Loop, Stuart	8/5/2025	0.6	Email correspondence with G. Leiter (Alix) regarding diligence questions on revenue forecasting
Loop, Stuart	8/5/2025	0.9	Working session with G. Hamerski and S. Loop (A&M) regarding income statement monthly seasonality tiles by division in advance of call with the Company on 8.5.25
Loop, Stuart	8/5/2025	0.4	Email correspondence with Company accounting team regarding turkey balance sheet adjustments for June 2025
Loop, Stuart	8/5/2025	0.4	Email correspondence with Company global finance team regarding revenue diligence requests from the Alix partners team
Loop, Stuart	8/5/2025	1.1	Review and revise June 2025 balance sheet adjustments for hyperinflation following conversation with Company on 8.5.25
Loop, Stuart	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss further adjustments to June opening balance sheet for financial projections
Loop, Stuart	8/5/2025	0.6	Draft responses to the Alix Partners team regarding revenue diligence requests following input from the Company finance team
Loop, Stuart	8/5/2025	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to P&L seasonality model mechanics for divisional finance team input
Loop, Stuart	8/5/2025	0.2	Working session with S. Loop and G. Hamerski (A&M) to discuss borrowing base model mechanics
Loop, Stuart	8/5/2025	1.9	Revise monthly seasonality by division income statements based on input from Company global finance team
Grossi, Nick	8/6/2025	1.6	Review and reconcile revenue and pricing data to financial projections

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Professional	Date	Hours	Activity
Hamerski, Grace	8/6/2025	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss morning workplan and next steps
Hamerski, Grace	8/6/2025	2.4	Refine and add to customer advance mechanics in divisional sections of business plan model based on latest thinking
Hamerski, Grace	8/6/2025	1.7	Update assumptions for adjustments to opening balance sheet for June 2025 used in financial plan projections
Hamerski, Grace	8/6/2025	1.6	Analyze equity raise mechanics in business plan model
Hamerski, Grace	8/6/2025	1.3	Update exit facility mechanics in balance sheets of business plan model and refine scenario functionality
Hamerski, Grace	8/6/2025	1.2	Create functionality for liquidity injection at emergence in sources and uses section of business plan model
Hamerski, Grace	8/6/2025	0.8	Analyze sources and uses mechanics in business plan model
Hamerski, Grace	8/6/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to various model mechanics including exit facility and customer advance mechanics
Loop, Stuart	8/6/2025	0.6	Email correspondence with Company global finance team regarding diligence requests from the Alix team on income statement data availability
Loop, Stuart	8/6/2025	1.4	Revise disclosure statement financial projections assumptions materials for balance sheet mapping and June 2025 changes
Loop, Stuart	8/6/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to various model mechanics including exit facility and customer advance mechanics
Loop, Stuart	8/6/2025	1.7	Compile diligence responses for G. Leiter (Alix) following call on 8.6.25
Loop, Stuart	8/6/2025	0.3	Revise PMO slide materials regarding financial projections for week of 8.8.25
Loop, Stuart	8/6/2025	0.6	Outline revisions to assumptions materials for business plan presentation materials on chart of accounts
Loop, Stuart	8/6/2025	0.2	Email correspondence with G. Leiter (Alix) regarding diligence questions on revenue data availability
Loop, Stuart	8/6/2025	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss morning workplan and next steps
Loop, Stuart	8/6/2025	0.9	Summarize diligence request items for the Company compared to materials already provided following call with the Alix team on 8.6.25
Hamerski, Grace	8/7/2025	0.1	Call with S. Loop and G. Hamerski (A&M) regarding next steps on legal entity mapping
Hamerski, Grace	8/7/2025	1.4	Consolidate master entity lists provided by company to inform illustrative borrowing base analysis
Hamerski, Grace	8/7/2025	2.6	Analyze customer advance mechanics and assumptions for liquidity impact and scenario sensitivities
Hamerski, Grace	8/7/2025	1.9	Analyze DIP mechanics in business plan model for scenario sensitivities

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Professional	Date	Hours	Activity
Hamerski, Grace	8/7/2025	2.7	Research legal entity mapping for purposes of preparing illustrative borrowing base analysis
Loop, Stuart	8/7/2025	1.8	Review and revise borrowing base mechanics based on historical legal entity and country balance data for inventory
Loop, Stuart	8/7/2025	1.4	Create divisional customer advance roll forward mechanics in 3-statement model for projection period
Loop, Stuart	8/7/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/7/2025	1.1	Revise 3-statement model mechanics for potential equity raise or funding adjustments at emergence
Loop, Stuart	8/7/2025	0.1	Call with S. Loop and G. Hamerski (A&M) regarding next steps on legal entity mapping
Grossi, Nick	8/8/2025	0.6	Call with N. Grossi and S. Loop (A&M) to discuss business plan diligence and development timeline
Hamerski, Grace	8/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding customer advance roll forwards by division
Hamerski, Grace	8/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) regarding customer advance mechanics and roll forwards
Hamerski, Grace	8/8/2025	2.3	Incorporate latest P&L projections from seasonality model into business plan model for analysis
Hamerski, Grace	8/8/2025	1.8	Incorporate updated customer assumption mechanics into business plan model
Hamerski, Grace	8/8/2025	1.6	Update P&L seasonality model with latest projections provided by company management
Hamerski, Grace	8/8/2025	1.1	Call with S. Loop and G. Hamerski (A&M) regarding equity adjustment mechanics for emergence equity revaluation
Hamerski, Grace	8/8/2025	0.2	Update presentation bridging outputs for various financial metrics
Hamerski, Grace	8/8/2025	0.9	Perform variances against previous versions of P&L projections provided by management and analyze differences
Loop, Stuart	8/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) regarding customer advance mechanics and roll forwards
Loop, Stuart	8/8/2025	0.6	Call with N. Grossi and S. Loop (A&M) to discuss business plan diligence and development timeline
Loop, Stuart	8/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding customer advance roll forwards by division
Loop, Stuart	8/8/2025	1.1	Call with S. Loop and G. Hamerski (A&M) regarding equity adjustment mechanics for emergence equity revaluation
Loop, Stuart	8/8/2025	2.2	Update income statement model with revised numbers from Company finance team by division
Loop, Stuart	8/8/2025	1.2	Research borrowing base ineligible for manufacturing companies related to foreign receivables and intercompany balances
Loop, Stuart	8/8/2025	1.6	Outline borrowing base slides indicating historical trends by country for inventory and receivables components

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Marelli Automotive Lighting USA, LLC
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August 1, 2025 through August 31, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/10/2025	1.1	Update balance sheet presentation materials for company management ahead of 8.11.25 meeting
Hamerski, Grace	8/10/2025	2.8	Update June 2025 opening balance sheet assumptions in balance sheet consolidator tool and related output materials
Loop, Stuart	8/10/2025	2.6	Review and revise model mechanic for legal entity and base entity mapping of divisional organizational chart for inventory June 2025
Hamerski, Grace	8/11/2025	1.0	Call with S. Loop and G. Hamerski (A&M) regarding borrowing base mechanics for accounts receivable by legal entity
Hamerski, Grace	8/11/2025	1.2	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheet adjustments for financial projections
Hamerski, Grace	8/11/2025	1.3	Analyze currency conversion mechanics in business plan model and related outputs
Hamerski, Grace	8/11/2025	0.8	Update monthly capital expenditures assumptions in business plan model based on latest thinking provided by company
Hamerski, Grace	8/11/2025	0.7	Adjust business plan model balance sheet mechanics to align with opening balance sheet adjustments
Hamerski, Grace	8/11/2025	2.2	Refine mechanics for chapter 11 impacts in business plan model and analyze liquidity impacts
Hamerski, Grace	8/11/2025	1.6	Analyze non-cash impacts of various balance sheet assumptions in business plan model
Hamerski, Grace	8/11/2025	1.4	Call with S. Loop and G. Hamerski (A&M) regarding inventory components by division for borrowing base calculation
Loop, Stuart	8/11/2025	0.8	Revise mapping of the Company Europe base entities for June 2025 balance sheet
Loop, Stuart	8/11/2025	1.4	Call with S. Loop and G. Hamerski (A&M) regarding inventory components by division for borrowing base calculation
Loop, Stuart	8/11/2025	1.2	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheet adjustments for financial projections
Loop, Stuart	8/11/2025	1.0	Call with S. Loop and G. Hamerski (A&M) regarding borrowing base mechanics for accounts receivable by legal entity
Loop, Stuart	8/11/2025	2.4	Revise 3-statement model mechanics for emergence adjustments related to changes in cash or non-cash liability write-offs
Loop, Stuart	8/11/2025	0.3	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/11/2025	2.1	Revise borrowing base calculation methodology and mechanics for inventory by division by country
Loop, Stuart	8/11/2025	0.6	Respond to diligence questions from G. Leiter (Alix) regarding business plan projections and forecasted expense trends
Hamerski, Grace	8/12/2025	0.7	Incorporate improved borrowing base mechanics into business plan model for scenario analysis
Hamerski, Grace	8/12/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June balance sheet data provided for business plan
Hamerski, Grace	8/12/2025	0.7	Call with S. Loop and G. Hamerski (A&M) regarding model mechanics for equity roll forwards for emergence related adjustments

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Professional	Date	Hours	Activity
Hamerski, Grace	8/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) regarding mapping of base entities to divisional roll ups
Hamerski, Grace	8/12/2025	0.3	Call with G. Leiter, A. Aronzon (Alix), S. Loop, G. Hamerski (A&M) to discuss various diligence items related to the business plan projections
Hamerski, Grace	8/12/2025	2.8	Update mechanics related to reorganization adjustments in divisional sections of business plan model
Hamerski, Grace	8/12/2025	1.2	Update mechanics for AP components at emergence in divisional sections of business plan model
Hamerski, Grace	8/12/2025	1.9	Analyze liability roll forwards in divisional sections of business plan model and align with consolidated balance sheets
Loop, Stuart	8/12/2025	1.7	Review and revise mapping of base entities for the Company Europe and the Company North America based on input from Company finance team
Loop, Stuart	8/12/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June balance sheet data provided for business plan
Loop, Stuart	8/12/2025	1.4	Revise model mechanics for projection period balance sheet in the elimination division
Loop, Stuart	8/12/2025	1.3	Review and compile responses to FTI diligence questions on the business plan
Loop, Stuart	8/12/2025	0.3	Call with G. Leiter, A. Aronzon (Alix), S. Loop, G. Hamerski (A&M) to discuss various diligence items related to the business plan projections
Loop, Stuart	8/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) regarding mapping of base entities to divisional roll ups
Loop, Stuart	8/12/2025	0.7	Call with S. Loop and G. Hamerski (A&M) regarding model mechanics for equity roll forwards for emergence related adjustments
Loop, Stuart	8/12/2025	1.8	Map June 2025 inventory adjustments by base entity to divisional entity
Loop, Stuart	8/12/2025	2.7	Revise mechanics for 3-statement model equity roll forward for the lighting division
Hamerski, Grace	8/13/2025	0.9	Analyze interest and fees assumptions in business plan model and align to DIP budget latest thinking
Hamerski, Grace	8/13/2025	1.3	Test various business plan scenarios and analyze model sensitivities
Hamerski, Grace	8/13/2025	2.4	Make adjustments to debt roll forward mechanics to accommodate changes to emergence scenarios
Hamerski, Grace	8/13/2025	0.8	Call with S. Loop and G. Hamerski (A&M) regarding development of model mechanics for potential prepetition accounts payable payment timing scenarios
Hamerski, Grace	8/13/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June 2025 opening balance sheet for financial projections
Hamerski, Grace	8/13/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss comments on balance sheet assumptions and June 2025 adjustments

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Professional	Date	Hours	Activity
Loop, Stuart	8/13/2025	0.8	Call with S. Loop and G. Hamerski (A&M) regarding development of model mechanics for potential prepetition accounts payable payment timing scenarios
Loop, Stuart	8/13/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June 2025 opening balance sheet for financial projections
Loop, Stuart	8/13/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss comments on balance sheet assumptions and June 2025 adjustments
Loop, Stuart	8/13/2025	0.9	Email correspondence with MAR accounting team regarding June 2025 adjusting entries for global headquarters division
Loop, Stuart	8/13/2025	1.1	Revise model mechanics for potential changes in recovery % for general unsecured claims to be paid at emergence
Loop, Stuart	8/13/2025	1.4	Revise mapping of base entities following conversation with Company global finance team regarding legal entities
Hamerski, Grace	8/14/2025	2.3	Test scenarios for customer advances in business plan model and address sensitivities
Hamerski, Grace	8/14/2025	2.2	Add functionality in business plan model to allow for changes in timing of AP payments
Hamerski, Grace	8/14/2025	2.7	Test scenarios for various emergence assumptions and address model sensitivities
Hamerski, Grace	8/14/2025	1.4	Summarize necessary inputs and document adjustments made to June opening balance sheet
Loop, Stuart	8/14/2025	0.9	Compile diligence request list for Company finance team regarding historical balance sheets by divisions
Loop, Stuart	8/14/2025	1.4	Continue reconciliation of 2024 legal entity consolidation to managerial income statement
Loop, Stuart	8/14/2025	2.2	Summarize balance sheet by country for historical period and intercompany versus 3rd party balances December 2024 to June 2025
Grossi, Nick	8/15/2025	1.3	Coordinate business plan financial exhibit
Loop, Stuart	8/15/2025	1.7	Summarize reconciling adjustments from year to date June 2025 consolidation income statement to adjusted statutory and to managerial reporting
Loop, Stuart	8/15/2025	1.4	Aggregate reconciling adjustments from year to date 2023 managerial reporting to 2023 audit income statement consolidation
Simion, Tony	8/15/2025	0.7	Discuss with Management regarding timing of business plan financials and next round of discussions with divisions
Loop, Stuart	8/16/2025	2.2	Compile legal entity historical receivables and inventory data for December 2023 to June 2025 in response to diligence questions from D. de Gosztonyi (PJT)
Grossi, Nick	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztonyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Hamerski, Grace	8/18/2025	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model

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Professional	Date	Hours	Activity
Hamerski, Grace	8/18/2025	0.9	Update P&L inputs in business plan model for latest thinking seasonality feedback and projections
Hamerski, Grace	8/18/2025	1.2	Standardize divisional balance sheet components of business plan model
Hamerski, Grace	8/18/2025	1.7	Incorporate divisional finance team input into P&L seasonality model
Hamerski, Grace	8/18/2025	2.7	Analyze and refine various balance sheet roll forward mechanics in business plan model
Hamerski, Grace	8/18/2025	0.8	Prepare P&L seasonality model for input of divisional finance team feedback
Hamerski, Grace	8/18/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Hamerski, Grace	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Hamerski, Grace	8/18/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and next steps
Hamerski, Grace	8/18/2025	0.8	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model and workstream updates
Hamerski, Grace	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztanyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Kordupel, Lewis	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Kordupel, Lewis	8/18/2025	2.7	Analyze legal entity balance sheets for purposes of the business plan model
Kordupel, Lewis	8/18/2025	0.8	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model and workstream updates
Kordupel, Lewis	8/18/2025	2.8	Analyze the business plan model mechanics, including the consolidation of the business unit income statements
Loop, Stuart	8/18/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Loop, Stuart	8/18/2025	0.8	Email correspondence with S. Nitabach (PJT) regarding sources and uses and borrowing base mechanics
Loop, Stuart	8/18/2025	0.8	Email correspondence with Company finance staff regarding managerial basis versus consolidation basis income statement reconciliations
Loop, Stuart	8/18/2025	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Loop, Stuart	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/18/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and next steps
Loop, Stuart	8/18/2025	1.3	Update mechanics for borrowing base country summaries for components of inventory

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Professional	Date	Hours	Activity
Loop, Stuart	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztanyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Loop, Stuart	8/18/2025	2.3	Revise mechanics for 3-statement model for trade payables run off of prepetition and emergence related mechanics for scenarios
Loop, Stuart	8/18/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/18/2025	2.1	Revise borrowing base model for borrowing base mechanics following discussion with PJT team regarding potential borrowing base
Shiffman, David	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztanyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Grossi, Nick	8/19/2025	0.3	Call with N. Grossi, S. Loop (A&M) regarding exit financing materials and operational performance
Grossi, Nick	8/19/2025	1.4	Review and provide comments re: illustrative business plan summary
Hamerski, Grace	8/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss preparation for sources and uses materials for week of 8.25.25
Hamerski, Grace	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and business plan package for internal distribution
Hamerski, Grace	8/19/2025	2.8	Analyze and refine customer advance assumptions and mechanics in business plan model
Hamerski, Grace	8/19/2025	0.6	Call with L. Kordupel and G. Hamerski (A&M) re: borrowing base modeling for the business plan
Hamerski, Grace	8/19/2025	1.0	Call with S. Loop and G. Hamerski (A&M) to discuss customer advance mechanics in business plan model and next steps
Hamerski, Grace	8/19/2025	2.3	Analyze emergence transaction adjustments and assumptions in business plan model and impacts to liquidity
Hamerski, Grace	8/19/2025	2.4	Upload draft P&L seasonality input from company into business plan model
Hamerski, Grace	8/19/2025	2.6	Prepare summary view of potential borrowing base availability by region
Hamerski, Grace	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss 3-statement model workstream updates and next steps
Kordupel, Lewis	8/19/2025	2.8	Prepare analysis of legal entity-level balance sheets for purposes of the business plan model
Kordupel, Lewis	8/19/2025	2.6	Continue preparing analysis of legal entity-level balance sheets for purposes of the business plan model
Kordupel, Lewis	8/19/2025	1.7	Prepare analysis of historical balance sheet accounts for borrowing base analysis
Kordupel, Lewis	8/19/2025	0.5	Call with S. Loop and L. Kordupel (A&M) regarding the borrowing base analysis for purposes of exit financing
Kordupel, Lewis	8/19/2025	0.6	Call with L. Kordupel and G. Hamerski (A&M) re: borrowing base modeling for the business plan

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Professional	Date	Hours	Activity
Loop, Stuart	8/19/2025	2.3	Revise 3-statement model working capital assumptions following revised income statement seasonality changes
Loop, Stuart	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and business plan package for internal distribution
Loop, Stuart	8/19/2025	1.4	Create liquidity line chart and summary fresh start adjustments pages for business plan update presentation
Loop, Stuart	8/19/2025	0.9	Email correspondence with Company finance team regarding 2022 income statement reconciliation materials
Loop, Stuart	8/19/2025	2.4	Create working capital seasonality drivers summary for the total MAR balance sheet in preparation for meeting with Company finance team on 8.20.25
Loop, Stuart	8/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss preparation for sources and uses materials for week of 8.25.25
Loop, Stuart	8/19/2025	0.5	Call with S. Loop and L. Kordupel (A&M) regarding the borrowing base analysis for purposes of exit financing
Loop, Stuart	8/19/2025	0.3	Call with N. Grossi, S. Loop (A&M) regarding exit financing materials and operational performance
Loop, Stuart	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss 3-statement model workstream updates and next steps
Loop, Stuart	8/19/2025	1.0	Call with S. Loop and G. Hamerski (A&M) to discuss customer advance mechanics in business plan model and next steps
Shiffman, David	8/19/2025	1.2	Correspond with A&M business plan team regarding long term income statement projections to inform cash flows
Hamerski, Grace	8/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) regarding inventory seasonality page for the lighting division
Hamerski, Grace	8/20/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss preparation of working capital seasonality materials for Company in advance of call on 8.25.25
Hamerski, Grace	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Hamerski, Grace	8/20/2025	0.7	Analyze lighting division free cash flows and impacts of working capital seasonality drivers
Hamerski, Grace	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Hamerski, Grace	8/20/2025	1.7	Prepare draft summary of inventory seasonality output for lighting division
Hamerski, Grace	8/20/2025	1.8	Prepare draft summary of trade payables seasonality output for lighting division
Hamerski, Grace	8/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss working capital materials by month
Hamerski, Grace	8/20/2025	2.3	Prepare draft summary of trade receivables seasonality output for divisional finance teams
Hamerski, Grace	8/20/2025	1.3	Summarize necessary inputs for July 2025 balance sheet adjustments and remaining open items for June 2025

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Professional	Date	Hours	Activity
Kordupel, Lewis	8/20/2025	0.7	Call with S. Loop and L. Kordupel (A&M) regarding open items regarding the borrowing base analysis of purposes of exit financing
Kordupel, Lewis	8/20/2025	2.8	Prepare analysis of legal entity historical balance sheet information for purposes of exit financing
Kordupel, Lewis	8/20/2025	2.6	Prepare analysis of legal entity to business unit balance sheet allocations
Kordupel, Lewis	8/20/2025	2.2	Analyze legal entity balance sheet allocations for purposes of business plan modeling
Kordupel, Lewis	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Kordupel, Lewis	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Loop, Stuart	8/20/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss preparation of working capital seasonality materials for Company in advance of call on 8.25.25
Loop, Stuart	8/20/2025	1.7	Revise model mechanics for assumptions around prepetition vendor relief timing and divisional allocations
Loop, Stuart	8/20/2025	0.7	Call with S. Loop and L. Kordupel (A&M) regarding open items regarding the borrowing base analysis of purposes of exit financing
Loop, Stuart	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Loop, Stuart	8/20/2025	2.2	Review and summarize cash pooling by country compared to receivables and inventory balances by country
Loop, Stuart	8/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) regarding inventory seasonality page for the lighting division
Loop, Stuart	8/20/2025	2.7	Review and revise monthly inventory turnover ratios for working capital seasonality materials
Loop, Stuart	8/20/2025	0.4	Email correspondence with MAR finance staff regarding business plan update and meetings for week of 8.25.25
Loop, Stuart	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Loop, Stuart	8/20/2025	0.6	Email correspondence with Company finance staff regarding monthly working capital assumptions for the 5-year projection period
Loop, Stuart	8/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss working capital materials by month
Simion, Tony	8/20/2025	1.4	Prepare materials for Management related to business plan review and follow-up with Ad Hoc Lenders advisors
Grossi, Nick	8/21/2025	1.2	Review and provide comments re: monthly operating performance report
Hamerski, Grace	8/21/2025	2.6	Analyze and reconcile turnover ratio calculation differences between company data and working capital seasonality output
Hamerski, Grace	8/21/2025	1.1	Build out framework for remaining operational division drivers in working capital seasonality model

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Professional	Date	Hours	Activity
Hamerski, Grace	8/21/2025	1.6	Update business plan overview presentation materials for latest thinking financial projections
Hamerski, Grace	8/21/2025	2.2	Adjust turnover ratio calculation methods in working capital seasonality model to align with company historical methods
Hamerski, Grace	8/21/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss presentation materials for meeting with MAR management week of 8.25.25
Hamerski, Grace	8/21/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding bankruptcy adjustment related model mechanics in the 3-statement model
Hamerski, Grace	8/21/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to changes to working capital seasonality summaries
Hamerski, Grace	8/21/2025	1.7	Update balance sheet reconciliation presentation materials for latest adjustments to June 2025, per company feedback
Kordupel, Lewis	8/21/2025	1.0	Working session with S. Loop, L. Kordupel (A&M) on business plan modeling, including identifying next steps
Kordupel, Lewis	8/21/2025	2.3	Continue analysis of balance sheet allocations for purposes of business plan modeling pertaining to exit financing
Kordupel, Lewis	8/21/2025	2.8	Analyze balance sheet allocations for purposes of business plan modeling pertaining to exit financing
Kordupel, Lewis	8/21/2025	0.4	Call with S. Loop and L. Kordupel (A&M) regarding business plan modeling related to exit financing analysis
Loop, Stuart	8/21/2025	1.8	Revise model mechanics for bankruptcy related assumptions and sensitivity drivers
Loop, Stuart	8/21/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss presentation materials for meeting with MAR management week of 8.25.25
Loop, Stuart	8/21/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to changes to working capital seasonality summaries
Loop, Stuart	8/21/2025	0.4	Call with S. Loop and L. Kordupel (A&M) regarding business plan modeling related to exit financing analysis
Loop, Stuart	8/21/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding bankruptcy adjustment related model mechanics in the 3-statement model
Loop, Stuart	8/21/2025	1.6	Outline materials for meeting with MAR management team week of 8.25.25
Loop, Stuart	8/21/2025	2.3	Build mechanics for lighting division free cash flow walk from changes in income statement and monthly working capital
Loop, Stuart	8/21/2025	0.4	Email correspondence with MAR accounting team regarding 2023 audit reconciliation
Loop, Stuart	8/21/2025	1.0	Working session with S. Loop, L. Kordupel (A&M) on business plan modeling, including identifying next steps
Loop, Stuart	8/21/2025	1.1	Revise model mechanics for operational divisional drivers and assumptions
Loop, Stuart	8/21/2025	0.7	Email correspondence with Company finance team regarding 2022 and 2023 income statement reconciliations from managerial to legal entity consolidation basis
Loop, Stuart	8/21/2025	0.8	Revise inventory working capital charts for the lighting division

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Loop, Stuart	8/21/2025	0.3	Update PMO materials for 8.22.25 PMO meeting regarding 5-year financial projections for the disclosure statement
Loop, Stuart	8/21/2025	0.9	Review and provide comments to A&M team regarding borrowing base calculation by legal entity
Simion, Tony	8/21/2025	0.8	Meeting with Management regarding timing and output of next operational business plan materials
Hamerski, Grace	8/22/2025	0.8	Consolidate income statement reconciliation data and compare to audit results
Hamerski, Grace	8/22/2025	1.4	Update prepetition AP payment assumptions in business plan model to align with DIP budget updates
Hamerski, Grace	8/22/2025	0.4	Call with G. Hamerski and L. Kordupel (A&M) regarding business plan modeling next steps
Hamerski, Grace	8/22/2025	2.8	Add free cash flow and capex components to working capital seasonality model
Hamerski, Grace	8/22/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding historical income statement reconciliations for 2022 and 2023
Hamerski, Grace	8/22/2025	0.4	Call with S. Loop and G. Hamerski (A&M) in regard to pre-emergence cash balance as of Feb'26 reconciliation to 3-statement model
Hamerski, Grace	8/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding monthly DIP budget reconciliation to 3-statement model
Hamerski, Grace	8/22/2025	0.1	Call with S. Loop, G. Hamerski (A&M) regarding business plan bridge from DIP budget Feb'26 cash balance to 3-statement model balance
Kordupel, Lewis	8/22/2025	1.7	Analyze allocations from legal entities to base entities for purposes of business plan modeling
Kordupel, Lewis	8/22/2025	0.4	Call with G. Hamerski and L. Kordupel (A&M) regarding business plan modeling next steps
Kordupel, Lewis	8/22/2025	2.8	Analyze base entity mapping for purposes of business plan modeling
Kordupel, Lewis	8/22/2025	1.6	Analyze business plan modeling mechanics related to exit financing
Kordupel, Lewis	8/22/2025	0.7	Call with L. Kordupel and S. Loop (A&M) to discuss business plan modeling open items: case assumptions, including exit financing
Kordupel, Lewis	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Loop, Stuart	8/22/2025	0.8	Email correspondence with Company finance team regarding historical divisional balance sheets for 2022 and 2023 by month
Loop, Stuart	8/22/2025	1.3	Revise exit financing supporting materials for latest thinking DIP budget and 3-statement model sources and uses
Loop, Stuart	8/22/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding historical income statement reconciliations for 2022 and 2023
Loop, Stuart	8/22/2025	0.4	Call with S. Loop and G. Hamerski (A&M) in regard to pre-emergence cash balance as of Feb'26 reconciliation to 3-statement model
Loop, Stuart	8/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding monthly DIP budget reconciliation to 3-statement model

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Professional	Date	Hours	Activity
Loop, Stuart	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Loop, Stuart	8/22/2025	0.4	Call with D. Shiffman, S. Loop (A&M) regarding monthly DIP budget projections and exit financing
Loop, Stuart	8/22/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding UCC diligence on business performance and bank meeting materials
Loop, Stuart	8/22/2025	2.2	Revise 3-statement model working capital assumptions following discussion with D. Shiffman (A&M) regarding latest thinking DIP budget
Loop, Stuart	8/22/2025	0.1	Call with S. Loop, G. Hamerski (A&M) regarding business plan bridge from DIP budget Feb'26 cash balance to 3-statement model balance
Loop, Stuart	8/22/2025	0.6	Email correspondence with Company finance team regarding monthly income statement trends in the interiors division
Loop, Stuart	8/22/2025	2.4	Revise model mechanics to align with latest thinking monthly DIP budget forecast
Loop, Stuart	8/22/2025	0.7	Call with L. Kordupel and S. Loop (A&M) to discuss business plan modeling open items: case assumptions, including exit financing
Shiffman, David	8/22/2025	0.4	Call with D. Shiffman, S. Loop (A&M) regarding monthly DIP budget projections and exit financing
Simion, Tony	8/22/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding UCC diligence on business performance and bank meeting materials
Waismann, Heitor	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Loop, Stuart	8/23/2025	1.3	Revise exit financing and borrowing base output materials for the PJT team (S. Nitabach)
Loop, Stuart	8/23/2025	1.6	Compile customer advance roll forward schedules by key customer for various emergence scenarios
Shiffman, David	8/23/2025	0.6	Correspond with A&M team regarding business plan assumptions related to customer support balances
Grossi, Nick	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Grossi, Nick	8/24/2025	0.5	Review and provide comments regarding exit financing estimates
Hamerski, Grace	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Hamerski, Grace	8/24/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan update materials
Hamerski, Grace	8/24/2025	1.8	Prepare business plan update materials related to exit financing for distribution
Hamerski, Grace	8/24/2025	2.6	Update business plan model for latest thinking exit assumptions from DIP team
Kordupel, Lewis	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget

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Professional	Date	Hours	Activity
Loop, Stuart	8/24/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan update materials
Loop, Stuart	8/24/2025	1.1	Bridge prior pre-emergence cash balance for February 2026 to latest thinking cash balance
Loop, Stuart	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Loop, Stuart	8/24/2025	1.4	Revise borrowing base forecasted balances by month following sources and uses discussion with A&M team
Shiffman, David	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Webber, Dan	8/24/2025	0.1	Correspond with S. Loop (A&M) regarding providing cash data to support borrowing base calculations
Grossi, Nick	8/25/2025	0.7	Review and provide comments regarding warehouse review
Grossi, Nick	8/25/2025	1.4	Review and provide comments regarding footprint analysis
Hamerski, Grace	8/25/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding historical monthly capital expenditures by division
Hamerski, Grace	8/25/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding monthly divisional free cash flow walk by division for projection period
Hamerski, Grace	8/25/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding historical balance sheet data by month in preparation for upcoming call with MAR finance team on 8.25.25
Hamerski, Grace	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Hamerski, Grace	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Hamerski, Grace	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Hamerski, Grace	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division
Hamerski, Grace	8/25/2025	2.4	Update business plan presentation materials to reflect recent updates and latest thinking assumptions
Hamerski, Grace	8/25/2025	1.4	Incorporate additional historical balance sheet data provided by the company for FY22 and FY23
Hamerski, Grace	8/25/2025	2.3	Finalize working capital seasonality output and build out key divisional drivers
Kordupel, Lewis	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Kordupel, Lewis	8/25/2025	1.3	Prepare updates to the analysis of key balance sheet figures for purposes of analyzing exit financing

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Professional	Date	Hours	Activity
Kordupel, Lewis	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Kordupel, Lewis	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Kordupel, Lewis	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division.
Loop, Stuart	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Loop, Stuart	8/25/2025	2.2	Revise fresh start accounting mechanics for latest thinking sources and uses following call with A&M on 8.24.25
Loop, Stuart	8/25/2025	0.2	Call with D. de Gosztory (PJT) regarding exit financing and potential borrowing base
Loop, Stuart	8/25/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding historical monthly capital expenditures by division
Loop, Stuart	8/25/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding monthly divisional free cash flow walk by division for projection period
Loop, Stuart	8/25/2025	1.9	Revise monthly working capital seasonality trends workbook following conversation with Company finance team on 8.25.25
Loop, Stuart	8/25/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/25/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding historical balance sheet data by month in preparation for upcoming call with MAR finance team on 8.25.25
Loop, Stuart	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Loop, Stuart	8/25/2025	0.7	Respond to diligence questions from G. Leiter (Alix) regarding historical balance sheet information by division
Loop, Stuart	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division
Loop, Stuart	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Loop, Stuart	8/25/2025	2.4	Build out mechanics for seasonality by division for the capital expenditures by month following call with the Company finance team
Grossi, Nick	8/26/2025	0.4	Call with N. Grossi, D. Webber (A&M) to discuss workplan related to chapter 11 opportunity analysis
Grossi, Nick	8/26/2025	1.1	Review draft P&L forecast. Provide comments re: same
Hamerski, Grace	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division

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Professional	Date	Hours	Activity
Hamerski, Grace	8/26/2025	0.8	Working session with G. Hamerski, S. Loop (A&M) regarding presentation materials for Company management team on business plan update
Hamerski, Grace	8/26/2025	0.6	Working session with G. Hamerski, S. Loop (A&M) regarding historical financial statement reconciliations
Hamerski, Grace	8/26/2025	2.6	Build mechanics for additional intercompany working capital adjustments on divisional balance sheets
Hamerski, Grace	8/26/2025	2.1	Update and refine latest business plan overview presentation materials for company management update
Hamerski, Grace	8/26/2025	1.7	Update balance sheet reconciliation presentation materials for latest adjustments to June 2025 opening balance sheet
Hamerski, Grace	8/26/2025	1.4	Update balance sheet inputs in business plan model and working capital seasonality model to reflect latest thinking
Hamerski, Grace	8/26/2025	1.3	Summarize remaining open items related to June opening balance sheet adjustments for company management
Hamerski, Grace	8/26/2025	1.2	Consolidate materials related to historical and projected balance sheet and income statement diligence requests
Kordupel, Lewis	8/26/2025	1.0	Working session with L. Kordupel, S. Loop (A&M) regarding reconciliation of monthly DIP budget to 3-statement model for cash receipts
Kordupel, Lewis	8/26/2025	0.9	Working session L. Kordupel, S. Loop (A&M) regarding 3-statement model sources and uses mechanics
Kordupel, Lewis	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division
Kordupel, Lewis	8/26/2025	2.8	Prepare working capital analysis to reflect DIP projection assumptions in the business plan model
Loop, Stuart	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division
Loop, Stuart	8/26/2025	1.3	Compile Alix diligence questions into tracker on the historical business trends by division
Loop, Stuart	8/26/2025	1.9	Prepare update materials for business plan status and next steps in advance of Company meeting week of 8.25.25
Loop, Stuart	8/26/2025	1.0	Working session with L. Kordupel, S. Loop (A&M) regarding reconciliation of monthly DIP budget to 3-statement model for cash receipts
Loop, Stuart	8/26/2025	0.8	Review and draft responses on July lender presentation in response to diligence questions from FTI regarding operational performance
Loop, Stuart	8/26/2025	0.9	Working session L. Kordupel, S. Loop (A&M) regarding 3-statement model sources and uses mechanics
Loop, Stuart	8/26/2025	0.6	Review and provide comments to A&M team regarding business plan update materials for Company management team
Loop, Stuart	8/26/2025	0.8	Working session with G. Hamerski, S. Loop (A&M) regarding presentation materials for Company management team on business plan update

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Professional	Date	Hours	Activity
Loop, Stuart	8/26/2025	0.8	Review July lender presentation in response to diligence questions from FTI regarding operational performance
Loop, Stuart	8/26/2025	0.8	Email correspondence with Company finance team regarding 2022 and 2023 capital expenditures by division
Loop, Stuart	8/26/2025	0.6	Review for monthly capital expenditure trends by division for 2022 and 2023 compared to 2025 forecast
Loop, Stuart	8/26/2025	0.6	Review plant level mapping materials provided from PJT team regarding legal entity mappings
Loop, Stuart	8/26/2025	0.6	Working session with G. Hamerski, S. Loop (A&M) regarding historical financial statement reconciliations
Loop, Stuart	8/26/2025	0.6	Consolidate diligence questions from FTI team regarding business plan for review by Company finance team
Webber, Dan	8/26/2025	0.4	Call with N. Grossi, D. Webber (A&M) to discuss workplan related to chapter 11 opportunity analysis
Grossi, Nick	8/27/2025	0.5	Prepare and participate in discussion with C Varughese re: business plan
Grossi, Nick	8/27/2025	0.2	Participate in call with A Abrahamson re: forecast revision
Grossi, Nick	8/27/2025	0.3	Call with R. Kwasteniet, S. Winters (K&E), D. de Gosztanyi, K. Podzorova (PJT), N. Grossi, S. Loop (A&M) regarding business plan timeline and process next steps
Grossi, Nick	8/27/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding business plan timeline and diligence process
Grossi, Nick	8/27/2025	0.6	Review plant saturation analyses and document related observations
Hamerski, Grace	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Hamerski, Grace	8/27/2025	0.4	Working session with S. Loop, G. Hamerski (A&M) to discuss model operating driver assumption changes and scenarios
Hamerski, Grace	8/27/2025	2.8	Analyze key operating and case drivers in business plan model and consolidate global assumptions
Hamerski, Grace	8/27/2025	0.9	Refine working capital seasonality model output for lighting division
Hamerski, Grace	8/27/2025	2.4	Incorporate recovery mechanics for various emergence claims categories in business plan model
Hamerski, Grace	8/27/2025	1.9	Develop framework for additional adjustments to working capital in business plan emergence scenarios
Hamerski, Grace	8/27/2025	1.2	Summarize July actualization process for balance sheet consolidator model and key inputs for company management
Hamerski, Grace	8/27/2025	1.1	Update P&L seasonality model with latest input from divisional finance teams and distribute for alignment with DIP budget
Kordupel, Lewis	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Loop, Stuart	8/27/2025	0.6	Email correspondence with Company finance team regarding diligence questions from FTI

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Professional	Date	Hours	Activity
Loop, Stuart	8/27/2025	0.4	Update diligence request tracker for responses from Company finance staff on business plan diligence items
Loop, Stuart	8/27/2025	0.2	Email correspondence with FTI regarding business plan diligence questions
Loop, Stuart	8/27/2025	1.6	Revise monthly income statement seasonality for the interiors division following input from the MAR finance team for the 2025 to 2030 projection period
Loop, Stuart	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Loop, Stuart	8/27/2025	0.4	Working session with S. Loop, G. Hamerski (A&M) to discuss model operating driver assumption changes and scenarios
Loop, Stuart	8/27/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding business plan timeline and diligence process
Loop, Stuart	8/27/2025	0.3	Call with R. Kwasteniet, S. Winters (K&E), D. de Gosztonyi, K. Podzorova (PJT), N. Grossi, S. Loop (A&M) regarding business plan timeline and process next steps
Loop, Stuart	8/27/2025	0.3	Call with D. Shiffman, S. Loop (A&M) regarding 2026 monthly income statement trends
Loop, Stuart	8/27/2025	2.3	Build out mechanics for detailed accounts receivable roll forwards in the 3-statement model to reflect reverse factoring assumptions
Loop, Stuart	8/27/2025	1.7	Revise monthly divisional balance sheets in working capital seasonality trend files following update from Company finance team for year to date 2025
Loop, Stuart	8/27/2025	1.7	Review and revise accounts receivable roll forward mechanics in the 3-statement model to reflect impact of changes in customer acceleration by division
Shiffman, David	8/27/2025	0.3	Call with D. Shiffman, S. Loop (A&M) regarding 2026 monthly income statement trends
Simion, Tony	8/27/2025	0.4	Meeting with Management to discuss 5 year business plan timing and alignment on presentation
Webber, Dan	8/27/2025	0.2	Correspond with S. Loop, G. Hamerski (A&M) regarding shared files received from the Company management related to leave behind analysis
Grossi, Nick	8/28/2025	0.4	Coordinate tax matters and cash tax forecast
Grossi, Nick	8/28/2025	1.0	Coordinate UCC business plan and operational performance update
Hamerski, Grace	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Hamerski, Grace	8/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital workbook and build out for all divisions
Hamerski, Grace	8/28/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to walk through income tax mechanics in business plan model
Hamerski, Grace	8/28/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss progress on adjustments to business plan model
Hamerski, Grace	8/28/2025	1.8	Incorporate emergence scenario mechanics in customer advance section of business plan model

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/28/2025	0.6	Develop variance analysis for turnover rate calculations at various currency rates and analyze impacts to working capital
Hamerski, Grace	8/28/2025	2.7	Make revisions to business plan model operating and case driver structure and related adjustments in divisional sections of model
Hamerski, Grace	8/28/2025	1.9	Create balance sheet input for working capital seasonality model using additional currency rates provided by company
Kordupel, Lewis	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/28/2025	0.9	Update diligence request tracker for additional items from FTI team on business plan and operating performance
Loop, Stuart	8/28/2025	0.6	Update diligence request tracker for responses from Company finance staff on business income statement diligence items
Loop, Stuart	8/28/2025	0.7	Email correspondence with Company finance staff regarding historical income statement reconciliations to the audit
Loop, Stuart	8/28/2025	0.4	Working session with grace regarding model mechanics for general unsecured claims scenarios
Loop, Stuart	8/28/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to walk through income tax mechanics in business plan model
Loop, Stuart	8/28/2025	1.1	Revise diligence tracker for company proposed responses to Alix diligence questions
Loop, Stuart	8/28/2025	1.4	Revise 2024 and 2023 income statement reconciliations following input from MAR accounting staff
Loop, Stuart	8/28/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss progress on adjustments to business plan model
Loop, Stuart	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital workbook and build out for all divisions
Loop, Stuart	8/28/2025	1.7	Review and revise divisional operating assumption mechanics in the 3-statement model
Loop, Stuart	8/28/2025	2.2	Build out 3-statement model mechanics for operating assumption scenarios for operational restructuring
Shiffman, David	8/28/2025	1.8	Follow up analysis and related correspondence with Company regarding operating assumptions for 2026
Webber, Dan	8/28/2025	0.2	Prepare for meeting with the Company management to discuss chapter 11 opportunities in Propulsion
Hamerski, Grace	8/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and case updates
Hamerski, Grace	8/29/2025	2.8	Align working capital assumptions in the near-term to align with DIP budget latest thinking
Hamerski, Grace	8/29/2025	2.4	Refine mechanics for intercompany working capital adjustments in balance sheet consolidator model
Hamerski, Grace	8/29/2025	1.7	Build out draft working capital seasonality outputs for electronics and interior divisions

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Professional	Date	Hours	Activity
Loop, Stuart	8/29/2025	0.9	Call with Company regarding diligence questions from FTI regarding historical operating performance and proposed responses
Loop, Stuart	8/29/2025	1.6	Review and compile proposed responses to FTI business plan and operating performance diligence questions
Loop, Stuart	8/29/2025	0.3	Update PMO materials for 8.29.25 PMO meeting regarding business plan workstream and next steps
Loop, Stuart	8/29/2025	1.3	Develop mechanics for forecasted business plan impact of operational changes contemplated in the business plan
Loop, Stuart	8/29/2025	2.2	Bridge 2023 statutory income statement to 2023 audit based on input from Company accounting staff
Loop, Stuart	8/29/2025	0.8	Compile latest estimate of monthly divisional capital expenditure trends for 2025 and 2026
Loop, Stuart	8/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and case updates
Webber, Dan	8/30/2025	0.1	Correspond with T. Simion, N. Grossi, S. Loop (A&M) regarding preparation for upcoming meetings to discuss Business Plan
Loop, Stuart	8/31/2025	1.2	Compile July divisional financial statement update request list for income statements and balance sheets from Company finance and accounting teams
Webber, Dan	8/31/2025	0.2	Correspond with S. Loop (A&M) regarding real estate presentations provided by management
Subtotal		513.0	

COMMUNICATION

Professional	Date	Hours	Activity
Weiland, Brad	8/1/2025	0.4	Correspond with T. Simion (A&M), C. Turner (A&M), J. Hertzberg (A&M) re communications items
Weiland, Brad	8/1/2025	0.8	Prepare and revise communications materials re bankruptcy reporting
Shibata, Gerardo Yukio	8/4/2025	0.6	Customize communication documents to Spanish G. Shibata (A&M)
Weiland, Brad	8/7/2025	0.3	Review vendor management and communications items
Zehetmair, Stefan	8/7/2025	0.7	Support with the translation of an official circular for the Company on behalf of J. Herzberg (A&M)
Simion, Tony	8/8/2025	0.8	Call with Veritas to discuss potential changes to call center due to level of activity
Weiland, Brad	8/18/2025	0.2	Correspond with G. Shibata (A&M) and the Company re Mexico communications items
Weiland, Brad	8/19/2025	0.4	Review client communication items and confirm message consistency
Simion, Tony	8/21/2025	0.2	Telephone conference among B. Weiland (A&M), T. Simion (A&M), E. Swager (K&E), N. Howard (K&E), N. Adzima (K&E) re bankruptcy, notice, and communications items

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COMMUNICATION

Professional	Date	Hours	Activity
Weiland, Brad	8/21/2025	0.2	Telephone conference among B. Weiland (A&M), T. Simion (A&M), E. Swager (K&E), N. Howard (K&E), N. Adzima (K&E) re bankruptcy, notice, and communications items
Weiland, Brad	8/21/2025	0.2	Correspond with T. Simion (A&M) and the Company re communications support
Simion, Tony	8/22/2025	0.8	Discuss with Management regarding options for changes to Company's call center
Weiland, Brad	8/22/2025	0.2	Correspond with J. Warren (A&M) re communications and open items
Weiland, Brad	8/29/2025	0.2	Correspond with T. Simion (A&M) re communications items

Subtotal **6.0**

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Roche, Matthew	7/3/2025	2.4	Develop language analysis for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/3/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on strategy request on contract document language classification and translation
Roche, Matthew	7/3/2025	0.8	Design proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/4/2025	1.8	Develop OCR extraction functions for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/5/2025	2.1	Develop Translation for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/6/2025	0.8	Test end to end proof of concept against sample documents
Roche, Matthew	7/6/2025	2.3	Develop results export for the production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/6/2025	0.8	Develop error handling to move from proof of concept to production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/6/2025	0.6	Develop configuration system for the production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/6/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on initial results of proof of concept
Roche, Matthew	7/7/2025	0.4	Call with M. Roche, J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland to discuss contract document language classification and translation
Roche, Matthew	7/7/2025	0.8	Transfer contracts provided by M. Zeiss files from Box
Roche, Matthew	7/8/2025	0.5	Create language classification reports after the analysis
Roche, Matthew	7/8/2025	1.3	Analyze contracts provided by M. Zeiss using the solution (ran in batches due to file volume)

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CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Roche, Matthew	7/9/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on finished solution
Roche, Matthew	7/9/2025	0.2	Review language classification reports after the analysis
Roche, Matthew	7/10/2025	0.1	Translate POC against sample documents provided by M. Zeiss
Best, Austin	7/11/2025	0.5	Meeting with M. Roche, M. Zeiss and A. Best to discuss translation approach
Roche, Matthew	7/11/2025	0.3	Develop translation for full solution
Roche, Matthew	7/11/2025	0.5	Meeting with M. Roche, M. Zeiss and A. Best to discuss translation approach
Roche, Matthew	7/12/2025	0.6	Test translation solution and record results of functionality
Roche, Matthew	7/12/2025	0.3	Execute translation solution for documents and verify accuracy
Roche, Matthew	7/12/2025	0.4	Develop fallback translation system
Best, Austin	7/14/2025	2.8	Research Azure Batch implementation details
Best, Austin	7/14/2025	0.4	Research Azure Translator implementation details
Best, Austin	7/14/2025	0.4	Call with M. Roche and A. Best to discuss project objectives and technical details and work performed so far
Roche, Matthew	7/14/2025	0.1	Process credit card files and validate information for reporting
Roche, Matthew	7/14/2025	0.4	Call with M. Roche and A. Best to discuss project objectives and technical details and work performed so far
Best, Austin	7/15/2025	2.8	Develop proof of concept for Azure Batch processing PDFs with Python
Best, Austin	7/15/2025	0.4	Deploy Azure resource group and Translator and Batch resources
Best, Austin	7/15/2025	2.4	Develop Azure Batch processor for PDF Translation
Best, Austin	7/15/2025	2.1	Develop proof of concept for Azure Batch using Python code to deploy pool and jobs
Best, Austin	7/15/2025	0.4	Proof of concept processing, monitoring, and results review
Roche, Matthew	7/15/2025	0.1	Process facilities leases files and reconcile related schedules
Best, Austin	7/16/2025	1.8	Develop enhancements to processor based on results
Best, Austin	7/16/2025	0.8	Process batch of documents (Facilities Leases), monitoring, review

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CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Best, Austin	7/16/2025	0.4	Process batch of documents (Purchasing, Contract Document), monitoring, review
Best, Austin	7/16/2025	0.6	Process initial batch of documents (CC Files), monitoring, review
Roche, Matthew	7/16/2025	0.1	Process purchasing files and update records as necessary
Best, Austin	7/17/2025	0.6	Process batch of documents (Purchasing Direct), monitoring, review
Roche, Matthew	7/17/2025	0.1	Process contract document files and confirm indexing is correct
Best, Austin	7/18/2025	0.2	Clean up and shut down Azure resources
Roche, Matthew	7/18/2025	0.1	Process purchasing direct files and validate transaction details
Roche, Matthew	7/18/2025	0.1	Respond to M. Zeiss on current status
Best, Austin	7/21/2025	0.6	Analyze and processed remaining outlier and errored documents
Best, Austin	7/21/2025	0.4	Call with M. Roche and A. Best to discuss outliers and errored documents
Roche, Matthew	7/21/2025	0.4	Call with M. Roche and A. Best to discuss outliers and errored documents
Roche, Matthew	7/22/2025	0.1	Respond to M. Zeiss (A&M) regarding identified outliers in analysis
Roche, Matthew	7/22/2025	0.8	Analyze outliers identified in data set and summarize conclusions
Weiland, Brad	8/12/2025	0.3	Correspond with C. Tobler (Selendy Gay) re contracts
Weiland, Brad	8/15/2025	0.2	Correspond with C. Tobler (Selendy Gay) re contract items

Subtotal **37.2**

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/1/2025	1.7	Approve EMEA invoices requiring prepayments and coordinate with the Company's internal functions to ensure timely processing and execution of payments
Borgonovo, Erik	8/1/2025	2.4	Confirm that all LATAM pro-forma invoice are assessed for urgency and matched to the criticality of goods or services in relation to business continuity
Borgonovo, Erik	8/1/2025	1.1	Collect the proof of payments and reconcile them with the payments for specific vendors who require confirmation in order to release the ordered goods

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/1/2025	1.8	Deliver guidance and training to the Company purchasing team on proper preparation and submission of required documentation (e.g., PO references, vendor data) to reduce rework and rejections
Borgonovo, Erik	8/1/2025	1.3	Partner with EMEA purchasing teams to validate pro-forma invoice and check that advance payment terms are properly reflected on invoices
Borgonovo, Erik	8/1/2025	2.1	Keep clear, sequential records of all updates related to CIA requests to ensure traceability and support reporting, forecasting, and escalation handling
Caruso, Nicholas	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Cook, Jacob	8/1/2025	1.4	Review of post petition invoices ready to pay for weeks ahead based on 7/27 pay proposal generated by company for NAFTA
Cook, Jacob	8/1/2025	1.1	Prepare ad hoc payments related to recently morning signed trade agreements and other business-critical urgencies
Cook, Jacob	8/1/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/18) for input into cash allocation
Cook, Jacob	8/1/2025	1.3	Review of post petition invoices ready to pay for weeks ahead based on 7/27 pay proposal generated by company for EMEA
Cook, Jacob	8/1/2025	1.1	Prepare ad hoc payments related to recently afternoon signed trade agreements and other business-critical urgencies
Cook, Jacob	8/1/2025	0.4	Call with the Company accounts payable A. Shahbain (A&M) and J. Cook (A&M) to discuss next weeks trade agreement payments
Cui, Maggie	8/1/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/1/2025	0.5	Prepare and participate in discussion with the Company regarding cash flow forecasting
Grossi, Nick	8/1/2025	1.4	Prepare Draft Updated DIP Budget and scenario analysis
Hamilton, Makenna	8/1/2025	2.9	Update IC matrix for transactions in WE 8/1
Hamilton, Makenna	8/1/2025	1.8	Pull all balances and summarize daily cash position as of 8/1
Hamilton, Makenna	8/1/2025	1.7	Pull all balances and summarize daily cash position as of July end (afternoon)
Hamilton, Makenna	8/1/2025	1.3	Pull all balances and summarize daily cash position as of July end (morning)
Hill, Michael	8/1/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	8/1/2025	0.7	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/1/2025	0.8	Analyze vendor invoices for cash in advance treatment
Hill, Michael	8/1/2025	0.9	Update invoice tracker for BRL invoices

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Professional	Date	Hours	Activity
Hill, Michael	8/1/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	8/1/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	8/1/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	8/1/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/1/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/1/2025	1.8	Update invoice tracker for USD invoices
Hill, Michael	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Hill, Michael	8/1/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	8/1/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/1/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/1/2025	0.2	Send out morning cash in advance summary tracker
Liu, Daniel	8/1/2025	0.1	Update CIA supplier list by email from the Company
Liu, Daniel	8/1/2025	2.8	Review the CIA application documents received on the morning of August 1 from two countries procurement teams and log the tracker list
Liu, Daniel	8/1/2025	2.7	Review the CIA application documents received on the afternoon of August 1 from China procurement team and log the tracker list
Liu, Daniel	8/1/2025	2.4	Review the CIA application documents received on the afternoon of August 1 from specific country procurement team and log the tracker list
Liu, Daniel	8/1/2025	0.7	Match the CIA invoices with actual payment confirmations on August 1 from AP team
Liv-Feyman, Alec	8/1/2025	0.6	Analyze processing detail updates for MXN vendor tracker
Liv-Feyman, Alec	8/1/2025	1.3	Review processing status updates for USD cash in advance vendors
Liv-Feyman, Alec	8/1/2025	1.2	Review vendor tracker with booked payment status for ASIA region
Liv-Feyman, Alec	8/1/2025	1.2	Review CIA dashboard LATAM vendor payment status breakdown
Liv-Feyman, Alec	8/1/2025	1.1	Prepare payment confirmation updates for NAFTA vendor processing

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/1/2025	0.9	Update vendor master mapping for cash in advance vendors
Liv-Feyman, Alec	8/1/2025	0.7	Prepare CIA dashboard EMEA with vendor status classification updates
Liv-Feyman, Alec	8/1/2025	0.8	Analyze top 10 vendor spend for NAFTA region
Nguyen, Vi Hoa	8/1/2025	0.4	Examine required documents, grant approval for CIA requests, and submit them to the correct team for handling payment and booking
Nguyen, Vi Hoa	8/1/2025	2.2	Review all supporting documents, authorize CIA requests, and forward them to the relevant team for payment and booking
Nguyen, Vi Hoa	8/1/2025	0.8	Maintain documentation of cumulative amounts for CIA requests that are requested and authorized
Nguyen, Vi Hoa	8/1/2025	0.9	Assess the necessary documents, authorize CIA requests, and route them to the designated representatives for processing
Nguyen, Vi Hoa	8/1/2025	0.9	Assess required documents, approve CIA requests, and escalate them to the assigned representatives to ensure timely booking and payment
Nguyen, Vi Hoa	8/1/2025	0.3	Examine required documentation, grant approval for CIA requests, and ensure assignment to the appropriate team
Nguyen, Vi Hoa	8/1/2025	1.2	Record the total values of CIA requests that have been submitted and approved
Nguyen, Vi Hoa	8/1/2025	1.6	Review and approve CIA requests by verifying required documents and forwarding them to the correct representatives
Nguyen, Vi Hoa	8/1/2025	1.7	Review and confirm documentation, complete CIA approvals, and channel requests to the appropriate representatives for prompt execution
Nguyen, Vi Hoa	8/1/2025	0.7	Verify supporting documentation, approve CIA requests, and route them to the appropriate team for processing payments and bookings
Pacheco, Santiago	8/1/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Pacheco, Santiago	8/1/2025	2.4	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	8/1/2025	1.4	Review status for cash in advance requests with AP team
Pacheco, Santiago	8/1/2025	1.7	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	8/1/2025	1.8	Send cash in advance requests to AP team for payment
Postolos, Lucas	8/1/2025	0.7	Revise commentary in DIP Budget variance analysis materials for week ending July 25
Postolos, Lucas	8/1/2025	1.3	Continue preparation of support files for FTI and Alix regarding DIP Budget variance analysis for week ending July 25

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/1/2025	0.4	Prepare documentation for creditor advisors regarding DIP Budget variance analysis materials and intercompany report for week ending July 25
Postolos, Lucas	8/1/2025	0.6	Correspond with D. Shiffman and D. Webber (A&M) regarding DIP Budget variance analysis materials for week ending July 25
Postolos, Lucas	8/1/2025	0.9	Prepare daily cash report for liquidity as of end of day July 31, including distribution to management and advisors
Postolos, Lucas	8/1/2025	0.9	Revise DIP Budget variance analysis materials for week ending July 25 prior to distributing externally
Postolos, Lucas	8/1/2025	1.1	Revise DIP Budget variance analysis materials for week ending July 25 prior to distributing to management
Postolos, Lucas	8/1/2025	2.1	Update currency conversions in support materials for DIP Budget variance analysis for week ending July 25
Postolos, Lucas	8/1/2025	0.4	Prepare summary of upcoming professional fee payments for treasury team to align on funding and executing payments
Schmelter, Griffen	8/1/2025	1.1	Update NAFTA actuals model intercompany logic to capture intercompany transactions between "CK Trading" and other the Company entities
Schmelter, Griffen	8/1/2025	0.9	Create look back of liquidity certificate published cash balances in USD vs publish cash USD balances within actuals presentations
Schmelter, Griffen	8/1/2025	1.8	Create logic for within EMEA actuals model to determine intercompany counterparties automatically within the EMEA Payment Run
Schmelter, Griffen	8/1/2025	1.7	Create logic within the EMEA actuals model to differentiate between intercompany transactions and currency conversions
Schmelter, Griffen	8/1/2025	1.4	Determine whether flash cash shows correct values for total liquidity specifically determining whether FX and DIP availability are included
Schmelter, Griffen	8/1/2025	1.3	Create logic within the NAFTA actuals model to differentiate between intercompany transactions and currency conversions
Schmelter, Griffen	8/1/2025	0.6	Pull bank account balances as of 8/1 and distribute to A&M colleague
Schmelter, Griffen	8/1/2025	0.3	Correspond with A&M colleagues describing reason for variance between liquidity certificate and actuals presentation
Schmelter, Griffen	8/1/2025	0.4	Correspond with company on bank activity that is no longer necessary for our actuals process
Shahbain, Abraham	8/1/2025	0.5	Call with accounts payable team related to invoice processing
Shahbain, Abraham	8/1/2025	0.4	Call with the Company accounts payable A. Shahbain (A&M) and J. Cook (A&M) to discuss next weeks trade agreement payments
Shahbain, Abraham	8/1/2025	0.7	Call with D. Shiffman and A. Shahbain (A&M) to discuss current cash forecast and vendor payment allocation
Shahbain, Abraham	8/1/2025	0.9	Call with the Company purchasing to discuss weekly cash allocation by region
Shahbain, Abraham	8/1/2025	0.4	Call with the Company purchasing and accounts payable related to post petition payment monitoring

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Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/1/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shiffman, David	8/1/2025	0.4	Call with J. Vairo (Alix) to discuss near term cash forecast and DIP draws
Shiffman, David	8/1/2025	0.5	Call with PJT and A&M to discuss forecasted exit financing requirements
Shiffman, David	8/1/2025	1.4	Prepare revisions to cash forecast and updated sources and uses for Management review
Shiffman, David	8/1/2025	1.3	Call with H. Waismann and D. Shiffman (A&M) to discuss emergency loan forecast, scenarios for 13-week cash flow and to-do list for the monthly model refresh
Shiffman, David	8/1/2025	0.7	Call with D. Shiffman and A. Shahbain (A&M) to discuss current cash forecast and vendor payment allocation
Shiffman, David	8/1/2025	0.9	Correspond with A&M liquidity team to finalize weekly DIP reporting requirements
Shiffman, David	8/1/2025	1.3	Review latest updates to long term cash forecast and provide feedback
Shiffman, David	8/1/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and the Company Management to review draft of 13-week cash flow forecast
Shiffman, David	8/1/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and the Company's treasury team to discuss vendor spend budget for the following week
Simion, Tony	8/1/2025	0.4	Review and provide comments to latest cash flow forecast and proposed scenarios
Waismann, Heitor	8/1/2025	1.1	Review sources & uses draft from A&M's business plan team
Waismann, Heitor	8/1/2025	0.4	Update emergency loan debt roll forward
Waismann, Heitor	8/1/2025	1.3	Call with H. Waismann and D. Shiffman (A&M) to discuss emergency loan forecast, scenarios for 13-week cash flow and to-do list for the monthly model refresh
Waismann, Heitor	8/1/2025	2.8	Update 9-month DIP Budget cash flow forecast
Waismann, Heitor	8/1/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and the Company Management to review draft of 13-week cash flow forecast
Waismann, Heitor	8/1/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and the Company's treasury team to discuss vendor spend budget for the following week
Warren, Joseph	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Warren, Joseph	8/1/2025	0.1	Analyze certain critical vendor agreement for date of terms restoration and further coordinate with the Company staff regarding the same
Webber, Dan	8/1/2025	0.4	Review Consolidated cash actuals file for WE 7/25 to be sent to lender advisors
Webber, Dan	8/1/2025	0.7	Review FX assumptions for USD conversions in cash actuals reporting

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Professional	Date	Hours	Activity
Webber, Dan	8/1/2025	0.1	Correspond with A. Marsula, et al. (GLAS) regarding weekly liquidity certificate for WE 7/25
Webber, Dan	8/1/2025	0.2	Correspond with H. Waismann (A&M) regarding Emergency Loan payments
Webber, Dan	8/1/2025	0.4	Correspond with D. Shiffman, L. Postolos, G. Schmelter (A&M) regarding DIP budget variance materials for WE 7/25
Zehetmair, Stefan	8/1/2025	2.1	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/1/2025	2.3	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/1/2025	2.7	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/1/2025	0.7	Verify the payment status of the Global Top 20 CIA vendors in two countries, including name matching
Zhu, Judith	8/1/2025	0.4	Check and update the latest TA list, and coordinate with the A&M core team via Teams regarding issues related to TA vendor
Zhu, Judith	8/1/2025	0.2	Review the additional requirements included in the email forwarded by M. Hill (A&M) titled Flash Report of Top 10 CIA Suppliers
Zhu, Judith	8/1/2025	0.3	Review the CIA dashboard template provided by M. Hill (A&M)
Zhu, Judith	8/1/2025	0.4	Review the update requests sent by M. Hill (A&M) via email and reply to confirm the requirements
Zhu, Judith	8/1/2025	0.8	Respond to M. Hill (A&M)'s email regarding the related issues
Zhu, Judith	8/1/2025	0.7	Conduct a weekly analysis of the Top 10 CIA vendors and set up corresponding formulas in the vendor payment list
Zhu, Judith	8/1/2025	0.3	Align the vendor names in the CIA tracker list and the Vendor payment list with those in the AP Master/Ven MSTR mapping
Zhu, Judith	8/1/2025	0.7	Review track list and vendor payment list as of August 1, and compile a summary of the daily CIA payment status
Zhu, Judith	8/1/2025	0.4	Update CIA dashboard to reflect two countries with latest information
Zhu, Judith	8/1/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/1/2025	0.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	1.2	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	0.4	Review China CIA payment list provided by the Company
Zhu, Judith	8/1/2025	1.6	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	0.3	Review the payment proofs provided by the Company and report to J. Warren (A&M) via email

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/1/2025	0.1	Check specific country CIA payment list provided by the Company
Zhu, Judith	8/1/2025	1.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	0.2	Filter payments made to vendors and coordinate with the Company to obtain the corresponding payment proofs
Grossi, Nick	8/2/2025	0.9	Prepare cash scenario risks and opportunities related to exit
Hill, Michael	8/2/2025	1.6	Analyze cash in advance payments for past two weeks to create a top ten spend list
Postolos, Lucas	8/2/2025	0.1	Review of outgoing professional fee disbursements, including correspondences with H. Waismann and M. Hamilton (A&M)
Schmelter, Griffen	8/2/2025	0.3	Pull another region bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.2	Pull Bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.3	Pull bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.8	Consolidate all bank account balances pulled for 8/1 and distribute Eto local treasury teams
Schmelter, Griffen	8/2/2025	0.1	Pull specific bank institute bank account balances as of 8/1
Shiffman, David	8/2/2025	0.8	Review latest updates to long term cash forecast and provide feedback
Zhu, Judith	8/2/2025	0.2	Review the email correspondence regarding specific vendor forwarded by M. Hill (A&M) and provide a response
Cook, Jacob	8/3/2025	0.9	Update vendor mapping related to trade agreements and email trade agreements
Cook, Jacob	8/3/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/1
Liv-Feyman, Alec	8/3/2025	0.8	Prepare weekly vendor paid breakdown analysis
Liv-Feyman, Alec	8/3/2025	1.4	Update NAFTA CIA dashboard with processing breakdown by currency
Liv-Feyman, Alec	8/3/2025	1.1	Develop vendor status summary for ASIA processing dashboard
Postolos, Lucas	8/3/2025	1.1	Organize documents to preserve assumptions and mapping included in variance analysis materials for week ending July 25
Shiffman, David	8/3/2025	0.6	Review latest long term projections and provide feedback and follow up questions to A&M liquidity team
Zhu, Judith	8/3/2025	0.6	Review the update requests sent by M. Hill (A&M) via email and reply to confirm the requirements
Borgonovo, Erik	8/4/2025	1.3	Engage with EMEA the Company's purchasing, logistics, and accounting team to address incomplete or unclear invoice submissions, proactively resolving issues before payments are blocked

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/4/2025	1.7	Coordinate with EMEA the Company accounting and payment teams to capture real-time invoice status, focusing especially on urgent or critical cases
Borgonovo, Erik	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Borgonovo, Erik	8/4/2025	1.9	Drive standardization and best practices to guarantee CIA requests are consistent, complete, and fully compliant with policy and system requirements
Borgonovo, Erik	8/4/2025	2.3	Perform periodic reviews and reconciliations of the excel tracker against both mailbox and the Company's systems to confirm completeness and data accuracy
Borgonovo, Erik	8/4/2025	2.6	Conduct a thorough review of all supporting documentation, approve CIAs, and forward them to the correct team to facilitate precise booking and timely payments
Caruso, Nicholas	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Cook, Jacob	8/4/2025	0.6	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/4/2025	1.1	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/8
Cook, Jacob	8/4/2025	0.9	Review of invoices to be paid in EMEA post-petition payment run for WE 8/8
Cook, Jacob	8/4/2025	0.4	Correspond with the Company specific countries re: payment processes related to global trade agreements
Cook, Jacob	8/4/2025	1.3	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/8
Cook, Jacob	8/4/2025	1.9	Prepare invoice-level detail for payments made against trade agreements during WE 8/1 for various the Company purchasing team members
Cook, Jacob	8/4/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss EMEA post-petition payments
Cook, Jacob	8/4/2025	0.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/8
Cui, Maggie	8/4/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/4/2025	1.7	Review revised TWCF and provide comments re: same
Grossi, Nick	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Hamilton, Makenna	8/4/2025	0.6	Pull and compile NAFTA activity as of week ending 8/1 for reporting purposes
Hamilton, Makenna	8/4/2025	0.7	Pull EMEA Kyriba Activity as of WE 8.1

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/4/2025	0.7	Pull EMEA Activity (manual) as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull NAFTA Kyriba Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.6	Pull EMEA bank 2 Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	1.1	Pull EMEA payment run as of week ending 8.1 and reconcile details
Hamilton, Makenna	8/4/2025	1.1	Pull EMEA UniCredit Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	2.9	Pull all balances and summarize in daily liquidity report as of 8/1
Hamilton, Makenna	8/4/2025	1.3	Pull EMEA bank 1 Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull NAFTA Activity (manual) as of WE 8.1
Hamilton, Makenna	8/4/2025	1.2	Pull NAFTA payment run as of WE 8.1
Hill, Michael	8/4/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/4/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	8/4/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	8/4/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	8/4/2025	0.7	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance tracker updates
Hill, Michael	8/4/2025	1.1	Update invoice tracker for EUR invoices
Hill, Michael	8/4/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/4/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Hill, Michael	8/4/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/4/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/4/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/4/2025	0.3	Analyze trade agreement vendors for cash in advance treatment

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/4/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/4/2025	0.2	Send out morning cash in advance summary tracker
Liu, Daniel	8/4/2025	0.8	Match the CIA invoices with actual payment confirmations on August 4 from AP team
Liu, Daniel	8/4/2025	2.6	Review the CIA application documents received on the afternoon of August 4 from specific country procurement team and log the tracker list
Liu, Daniel	8/4/2025	2.7	Review the CIA application documents received on the morning of August 4 from two countries procurement teams and log the tracker list
Liu, Daniel	8/4/2025	2.8	Review the CIA application documents received on the afternoon of August 4 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/4/2025	1.4	Review CIA dashboard processing metrics for vendor analysis
Liv-Feyman, Alec	8/4/2025	0.8	Develop payment confirmation breakdown for MXN vendor dashboard
Liv-Feyman, Alec	8/4/2025	0.7	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance tracker updates
Liv-Feyman, Alec	8/4/2025	0.8	Develop CIA dashboard ASIA vendor mapping detail
Liv-Feyman, Alec	8/4/2025	0.7	Update flash report for NAFTA division mapping
Liv-Feyman, Alec	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Liv-Feyman, Alec	8/4/2025	0.9	Review vendor payment status tracking for EMEA region analysis
Liv-Feyman, Alec	8/4/2025	1.1	Prepare vendor status tracking updates for CIA vendors
Liv-Feyman, Alec	8/4/2025	0.3	Update processing detail analysis for USD cash in advance vendors
Liv-Feyman, Alec	8/4/2025	0.9	Analyze processing status updates for BRL cash in advance vendors
Liv-Feyman, Alec	8/4/2025	1.1	Examine processing detail analysis for USD vendor payment confirmations
Liv-Feyman, Alec	8/4/2025	1.2	Analyze vendor mapping updates for EUR cash in advance processing
Liv-Feyman, Alec	8/4/2025	0.9	Examine processing status classification for LATAM vendor tracker
Liv-Feyman, Alec	8/4/2025	1.2	Prepare vendor tracker summary for LATAM processing status review
Nguyen, Vi Hoa	8/4/2025	1.1	Verify supporting documents, approve CIA requests, and coordinate transfer to the relevant representatives

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/4/2025	0.9	Ensure all documentation is accurate, CIA approvals are finalized, and requests are forwarded to for prompt processing
Nguyen, Vi Hoa	8/4/2025	0.7	Log the overall amounts of CIA requests that have been both raised and authorized
Nguyen, Vi Hoa	8/4/2025	1.3	Assess documentation, authorize CIA requests, and direct them to the appropriate team for payment execution and booking
Nguyen, Vi Hoa	8/4/2025	1.8	Verify that documentation is complete, CIA approvals are secured, and requests are escalated for timely action
Nguyen, Vi Hoa	8/4/2025	2.9	Document total figures for CIA requests that have been initiated and authorized
Nguyen, Vi Hoa	8/4/2025	1.1	Check and validate all supporting documents, approve CIA requests, and transfer them to the designated team for payment and booking
Nguyen, Vi Hoa	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Pacheco, Santiago	8/4/2025	1.4	Review status for cash in advance open items with AP team
Pacheco, Santiago	8/4/2025	0.8	Reject and request amendment on incorrect CIA requests
Pacheco, Santiago	8/4/2025	1.7	Send cash in advance requests to PTP team for processing
Pacheco, Santiago	8/4/2025	2.4	Review cash in advance requests for NAFTA
Pacheco, Santiago	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Pack, Laura	8/4/2025	1.8	Oversee tracking of pro-forma invoices proactively verifying no duplicates are processed and all relevant information is consistently aligned across platforms
Pack, Laura	8/4/2025	1.4	Review and reconcile the tracker against the mailbox and ERP system to confirm completeness as well as accuracy of data
Pack, Laura	8/4/2025	2.6	Support departments involved in CIA payment processing by identifying information gaps, sharing clarifications and helping streamline the end-to-end workflow for faster payment execution
Pack, Laura	8/4/2025	2.3	Process new e-mails coming from purchasing re CIA requests, then release urgency payments and track them in Master Excel file (EMEA and LATAM region)
Pack, Laura	8/4/2025	2.2	Maintain clear and chronological records of CIA invoices to ensure traceability and to support reporting, forecasting and escalation management
Pack, Laura	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Postolos, Lucas	8/4/2025	0.4	Prepare daily cash report for liquidity as of end of day August 1, including distribution to management and advisors

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Professional	Date	Hours	Activity
Postolos, Lucas	8/4/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for week ending August 1
Postolos, Lucas	8/4/2025	1.8	Review of transaction data sent by regional treasury contacts in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/4/2025	0.9	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Postolos, Lucas	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Schmelter, Griffen	8/4/2025	0.7	Identify intercompany transactions within NAFTA actuals file for week ending 8/4
Schmelter, Griffen	8/4/2025	0.7	Pull currency translations as of 8/1 from third party websites and input those currencies into all regional actuals models
Schmelter, Griffen	8/4/2025	0.8	Reconcile transactions data within actuals model with bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	0.6	Map intercompany counterparties within actuals file for transactions week ending 8/4
Schmelter, Griffen	8/4/2025	1.9	Map intercompany counterparties within NAFTA actuals file for transactions week ending 8/4
Schmelter, Griffen	8/4/2025	0.5	Pull manual transaction data for actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	1.2	Reconcile transactions data within NAFTA actuals model with NAFTA bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	1.8	Reconcile transactions data within Other regions actuals model with Other Regions bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	1.8	Input data related to Other Regions Kyriba, and Payment Run data to the Other regions actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	1.4	Input data related to Payment Run, and transaction data to the actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	1.1	Input regional bank balances for EMEA, Other Regions and NAFTA received from local teams into consolidated sheet for week ending 8/1
Schmelter, Griffen	8/4/2025	0.4	Determine what inputs are missing from EMEA actuals report for week ending 8/1
Schmelter, Griffen	8/4/2025	0.3	Add actuals data for NAFTA header accounts into the EMEA actuals file for week ending 8/4
Schmelter, Griffen	8/4/2025	0.1	Correspond with EMEA treasury team on conversion rates that are to be used for week ending 8/1
Shahbain, Abraham	8/4/2025	0.6	Meeting with country specific purchasing, global purchasing, and A. Shahbain (A&M) to discuss specific country cash funding for week
Shahbain, Abraham	8/4/2025	0.6	Call with Marell purchasing, Brazil treasury, and A. Shahbain (A&M) related to the LATAM region cash needs
Shahbain, Abraham	8/4/2025	0.7	Respond to requests from company to verify trade agreement payments
Shahbain, Abraham	8/4/2025	0.7	Call following up with the Company purchasing, treasury, A. Shahbain (A&M) to discuss weekly cash funding

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/4/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss EMEA post-petition payments
Shiffman, David	8/4/2025	1.4	Review latest 13-week projections and provide feedback to liquidity team
Shiffman, David	8/4/2025	0.8	Correspond with A&M vendor team regarding latest thirteen week forecasted vendor disbursements
Shiffman, David	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Shiffman, David	8/4/2025	1.4	Prepare materials to demonstrate various DIP liquidity scenarios related to first day motion relief
Waismann, Heitor	8/4/2025	2.5	Prepare updated slide on alternative scenarios of 13-week cash flow forecast
Waismann, Heitor	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Waismann, Heitor	8/4/2025	1.1	Call with the Company treasury team to walkthrough factoring model
Waismann, Heitor	8/4/2025	1.8	Prepare payroll monthly template for the Company to fill with estimates expected until February 2026
Warren, Joseph	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Zehetmair, Stefan	8/4/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/4/2025	2.3	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/4/2025	2.2	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/4/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 4
Zhu, Judith	8/4/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/4/2025	0.1	Respond to M. Hill (A&M)'s email regarding the weekly update request for the Flash Report of Top 10 CIA Suppliers
Zhu, Judith	8/4/2025	0.6	Review track list and vendor payment list as of August 4, and compile a summary of the daily CIA payment status
Zhu, Judith	8/4/2025	0.2	Update the CIA dashboard template to include data for the week ending August 9 (W/E 8/9)
Zhu, Judith	8/4/2025	1.8	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	0.2	Verify the payment lists for two countries dated August 4 provided by the Company
Zhu, Judith	8/4/2025	0.9	Review two countries CIAs received in the morning (1st batch) and respond to the procurement and the Company processing team

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Professional	Date	Hours	Activity
Zhu, Judith	8/4/2025	1.7	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	1.2	Review two countries CIAs received in the afternoon (3rd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	0.7	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	1.8	Review two countries CIAs received in the morning (2nd batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/5/2025	1.7	Support the Company's EMEA buyers and planners by diagnosing and resolving issues leading to blocked or delayed invoices, offering clear corrective guidance
Borgonovo, Erik	8/5/2025	1.4	Monitor vendor compliance with the Company trade agreements and escalate any pending or critical unsigned cases
Borgonovo, Erik	8/5/2025	1.9	Flag discrepancies or delays between the Company accounting systems and actual payment, escalating or resolving as necessary
Borgonovo, Erik	8/5/2025	2.2	Intervene in cases of blocked invoices to resolve root causes and unblock the workflow, ensuring that essential goods/services are not delayed due to administrative issues
Borgonovo, Erik	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Borgonovo, Erik	8/5/2025	2.3	Oversee tracking of LATAM invoices, ensuring no duplicates are processed and that information remains aligned across systems
Borgonovo, Erik	8/5/2025	1.3	Serve as escalation point for clarifications on EMEA CIA requests, working to streamline approvals while maintaining compliance
Cook, Jacob	8/5/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) to discuss pending payments for certain critical vendors as of Tuesday, 8/5
Cook, Jacob	8/5/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/8
Cook, Jacob	8/5/2025	0.9	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	1.3	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/5/2025	1.7	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	0.9	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/8
Cook, Jacob	8/5/2025	2.4	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/8
Cook, Jacob	8/5/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/5/2025	0.9	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/8

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Professional	Date	Hours	Activity
Cook, Jacob	8/5/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/8
Cook, Jacob	8/5/2025	1.2	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	1.3	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/8
Cui, Maggie	8/5/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/5/2025	0.8	Review and provide comments re: global cash allocations
Grossi, Nick	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Grossi, Nick	8/5/2025	1.4	Review SIOP update and budget variance
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in NAFTA file
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in "Other Regions" file
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in EMEA file
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in country specific file
Hamilton, Makenna	8/5/2025	2.7	Pull all balances and summarize in daily liquidity report as of 8/4
Hill, Michael	8/5/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/5/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	8/5/2025	1.7	Update payment confirmations for North America invoices
Hill, Michael	8/5/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	8/5/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	8/5/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	8/5/2025	1.2	Update invoice tracker for MXN invoices
Hill, Michael	8/5/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/5/2025	0.3	Update invoice tracker for GBP invoices
Hill, Michael	8/5/2025	0.3	Analyze trade agreement vendors for cash in advance treatment

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Professional	Date	Hours	Activity
Hill, Michael	8/5/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/5/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Hill, Michael	8/5/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Liu, Daniel	8/5/2025	2.9	Review the CIA application documents received on the morning of August 5 from two countries procurement teams and log the tracker list
Liu, Daniel	8/5/2025	2.6	Review the CIA application documents received on the morning of August 5 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/5/2025	1.1	Review the CIA application documents received on the afternoon of August 5 from specific country procurement team and log the tracker list
Liu, Daniel	8/5/2025	2.6	Review the CIA application documents received on the afternoon of August 5 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/5/2025	0.8	Prepare invoice summary for ASIA vendor processing
Liv-Feyman, Alec	8/5/2025	1.1	Develop payment confirmation tracker for EMEA processing analysis
Liv-Feyman, Alec	8/5/2025	0.6	Develop vendor master mapping detail for new processing entries
Liv-Feyman, Alec	8/5/2025	1.2	Examine vendor tracker updates with paid confirmation details
Liv-Feyman, Alec	8/5/2025	0.8	Prepare vendor mapping updates for CIA dashboard processing metrics
Liv-Feyman, Alec	8/5/2025	0.8	Update CIA dashboard LATAM with vendor payment status breakdown
Liv-Feyman, Alec	8/5/2025	0.9	Analyze vendor status classification updates for dashboard reporting
Liv-Feyman, Alec	8/5/2025	0.8	Analyze CIA dashboard EMEA vendor processing breakdown by classification
Liv-Feyman, Alec	8/5/2025	0.6	Update weekly CIA vendor processing summary for all regional trackers
Liv-Feyman, Alec	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Liv-Feyman, Alec	8/5/2025	1.2	Examine processing detail updates for GBP vendor status tracking
Liv-Feyman, Alec	8/5/2025	1.3	Review vendor payment confirmation status for NAFTA tracker updates

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/5/2025	1.3	Review processing breakdown for BRL cash in advance vendor payments
Nguyen, Vi Hoa	8/5/2025	2.6	Evaluate documents for accuracy, approve CIA requests, and direct them to the proper representatives for handling
Nguyen, Vi Hoa	8/5/2025	2.7	Maintain records of cumulative CIA request values for those submitted and approved
Nguyen, Vi Hoa	8/5/2025	1.8	Register the overall amounts of CIA requests that have been requested and authorized
Nguyen, Vi Hoa	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Nguyen, Vi Hoa	8/5/2025	2.9	Review and confirm supporting documentation, approve CIA requests, and coordinate with the team for payment and booking
Pacheco, Santiago	8/5/2025	0.3	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Pacheco, Santiago	8/5/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Pacheco, Santiago	8/5/2025	0.6	Call with the Company to discuss cash in advance processes going forward
Pacheco, Santiago	8/5/2025	0.6	Call with the Company to review open items regarding urgent payments
Pacheco, Santiago	8/5/2025	1.4	Review status on open items for cash in advance requests with AP team
Pacheco, Santiago	8/5/2025	1.4	Send cash in advance requests to AP team for payment execution
Pacheco, Santiago	8/5/2025	1.7	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	8/5/2025	2.1	Review cash in advance email requests
Pack, Laura	8/5/2025	2.8	Authorize invoices that require advance payments, ensuring they are flagged for immediate processing and payment (EMEA requests)
Pack, Laura	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Pack, Laura	8/5/2025	1.4	Help identify and resolve causes of blocked or delayed invoices, providing clear direction to buyers
Pack, Laura	8/5/2025	1.7	Track invoices received in the CIA inbox in Excel Master file related to EMEA and NAFTA
Pack, Laura	8/5/2025	1.8	Keep an organized Excel log of all CIA invoices, detailing status, payment timelines, invoice references and vendor names
Pack, Laura	8/5/2025	2.6	Monitor the CIA mailbox for EMEA and LATAM and take action on incoming requests by prioritizing those flagged as urgent or very critical to business continuity

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/5/2025	0.2	Prepare documentation for J. Cook (A&M) regarding incorporating first day motion relief inputs into DIP Budget variance analysis materials
Postolos, Lucas	8/5/2025	0.9	Review of draft cash actuals for week ending August 1 in China region, including revisions to mapping of intercompany and third party transactions
Postolos, Lucas	8/5/2025	0.3	Working session between D. Webber and L. Postolos (A&M) regarding DIP Budget reporting workstream updates, including variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	1.1	Revise Europe and North American cash actuals files to enhance transaction mapping among disbursement categories
Postolos, Lucas	8/5/2025	1.8	Revise consolidated cash actuals file with additional updates in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	2.3	Revise consolidated cash actuals file in Prepare DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	0.3	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Postolos, Lucas	8/5/2025	0.3	Prepare daily cash report for liquidity as of end of day August 4, including distribution to management and advisors
Postolos, Lucas	8/5/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding modifications to mapping of transactions for DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/5/2025	0.7	Review of draft cash actuals for week ending August 1 in specific region, including revisions to mapping of intercompany and third party transactions
Postolos, Lucas	8/5/2025	0.9	Research into disbursements made by specific country treasury team through Italian bank accounts
Postolos, Lucas	8/5/2025	0.2	Working session with L. Postolos, and G. Schmelter (A&M) to discuss current progress in cash actuals and areas for improvement for week ending 8/1
Schmelter, Griffen	8/5/2025	1.6	Determine what bulk payments are contemplated in both the bank data and in the payment run
Schmelter, Griffen	8/5/2025	1.8	Identify EMEA intercompany transactions within the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between Other Regions actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between NAFTA actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between EMEA actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.1	Map intercompany counterparties within the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/5/2025	0.6	Handle emails and meeting correspondence regarding project tasks

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/5/2025	0.3	Pull bank account balances as of 8/5 and distribute to A&M colleague
Schmelter, Griffen	8/5/2025	0.2	Working session with L. Postolos, and G. Schmelter (A&M) to discuss correct progress in cash actuals and areas for improvement for week ending 8/1
Schmelter, Griffen	8/5/2025	2.4	Build draft intercompany report to determine what preliminary intercompany leakage is shown in our actuals for week ending 8/1
Shahbain, Abraham	8/5/2025	1.2	Review proposed trade agreement payments executed
Shahbain, Abraham	8/5/2025	0.6	Respond to requests from company to verify historical payments were disbursed
Shahbain, Abraham	8/5/2025	0.4	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss weekly cash funding needs by region
Shiffman, David	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/5/2025	1.4	Working session with A&M liquidity team to prepare revisions to proposed updated DIP budget
Shiffman, David	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), and the Company team to review updates on 13-week cash flow
Shiffman, David	8/5/2025	0.3	Call with D. Shiffman, H. Waismann (A&M) and the Company treasury team to discuss 13-week cash flow projections
Shiffman, David	8/5/2025	0.3	Call with the Company Treasury and A&M regarding cash flow assumptions
Shiffman, David	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Shiffman, David	8/5/2025	0.6	Call with the Company Management, Treasury and A&M regarding latest cash forecast
Turner, Cari	8/5/2025	1.4	Review and provide comments to updated FDM vendor spend analysis
Turner, Cari	8/5/2025	1.1	Review and provide comments to updated region, post-petition disbursement analysis
Turner, Cari	8/5/2025	0.4	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss weekly cash funding needs by region
Waismann, Heitor	8/5/2025	2.1	Analyze variance between receipts of prior DIP budget and current DIP budget forecast
Waismann, Heitor	8/5/2025	1.2	Update 13-week cash flow with latest first-day-motion figures provided by A&M's vendor team
Waismann, Heitor	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/5/2025	1.6	Review letter to Ad Hoc Group provided by debtor's legal advisor and provide comments to DIP budget referenced numbers
Waismann, Heitor	8/5/2025	0.7	Update liquidity presentation with latest 13-week cash flow forecast outputs
Waismann, Heitor	8/5/2025	0.5	Meeting with the Company to discuss specific customer receipts for July 2025

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/5/2025	1.2	Update 13-week cash flow with comments from the Company's CFO on vendor spend
Waismann, Heitor	8/5/2025	0.3	Call with D. Shiffman, H. Waismann (A&M) and the Company treasury team to discuss 13-week cash flow projections
Waismann, Heitor	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Waismann, Heitor	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), and the Company team to review updates on 13-week cash flow
Warren, Joseph	8/5/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) to discuss pending payments for certain critical vendors as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Webber, Dan	8/5/2025	0.2	Review of correspondence with J. Cook (A&M) regarding weekly process of first day relief tracking
Webber, Dan	8/5/2025	0.3	Working session between D. Webber and L. Postolos (A&M) regarding DIP Budget reporting workstream updates, including variance analysis for week ending August 1
Webber, Dan	8/5/2025	0.4	Review supporting files for DIP weekly variance reporting for WE 8/1
Zehetmair, Stefan	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Zehetmair, Stefan	8/5/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/5/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/5/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	8/5/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/5/2025	0.4	Review track list as of August 5, and compile a summary of the daily CIA payment status
Zhu, Judith	8/5/2025	0.2	Review the CN payment list to check if it aligns with A&M's approval and update the request ID (unique identifier) as needed
Zhu, Judith	8/5/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/5/2025	2.2	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/5/2025	2.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/5/2025	2.4	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/5/2025	1.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Borgonovo, Erik	8/6/2025	1.9	Review EMEA CIA invoices in detail, confirming goods/services are well defined and prepayment is justified
Borgonovo, Erik	8/6/2025	1.7	Assist the Company accounting EMEA team in identifying and reporting missing documents or discrepancies in open CIA requests
Borgonovo, Erik	8/6/2025	1.4	Promote cross-departmental collaboration and accountability by documenting and sharing clearly what is required for each request
Borgonovo, Erik	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Borgonovo, Erik	8/6/2025	2.7	Gather the payment receipts and match them against the transactions for vendors that demand confirmation before shipping the ordered goods
Borgonovo, Erik	8/6/2025	2.4	Track and highlight vendors still lacking signed trade agreements with the Company, emphasizing urgent cases
Borgonovo, Erik	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Caruso, Nicholas	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from NAFTA filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.7	Consolidate weekly payments made from China filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from specific county's filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from EMEA filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.9	Prepare consolidated prepetition allocation payment template for WE 8/8
Cook, Jacob	8/6/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 8/1
Cui, Maggie	8/6/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast
Grossi, Nick	8/6/2025	0.6	Review and provide comments re: free cash flow reporting template per AHG
Grossi, Nick	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/6/2025	1.8	Review and provide comments re: draft 13-week cash flow
Hamilton, Makenna	8/6/2025	2.8	Map all EMEA disbursements in WE 8/1
Hamilton, Makenna	8/6/2025	2.8	Map all NAFTA disbursements in WE 8/1
Hamilton, Makenna	8/6/2025	2.9	Pull all balances and summarize daily cash position as of 8/6
Hamilton, Makenna	8/6/2025	1.4	Make updates to daily liquidity model
Hill, Michael	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Hill, Michael	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Hill, Michael	8/6/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/6/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/6/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	8/6/2025	0.5	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/6/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	8/6/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/6/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/6/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/6/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/6/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/6/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/6/2025	1.9	Update payment confirmations for European invoices
Hill, Michael	8/6/2025	1.6	Update payment confirmations for North America invoices
Liu, Daniel	8/6/2025	2.4	Review the CIA application documents received on the morning of August 6 from two countries procurement teams and log the tracker list

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/6/2025	2.7	Review the CIA application documents received on the afternoon of August 6 from China procurement team and log the tracker list
Liu, Daniel	8/6/2025	2.9	Review the CIA application documents received on the afternoon of August 6 from specific country procurement team and log the tracker list
Liu, Daniel	8/6/2025	0.8	Match the CIA invoices with actual payment confirmations on August 6 from AP team
Liu, Daniel	8/6/2025	0.7	Assist vendor mapping in AP records and approved CIA list
Liv-Feyman, Alec	8/6/2025	0.9	Analyze vendor payment confirmation status for EUR processing tracker
Liv-Feyman, Alec	8/6/2025	1.1	Develop vendor master mapping for new cash in advance vendors
Liv-Feyman, Alec	8/6/2025	1.4	Examine CIA dashboard LATAM vendor status classification updates
Liv-Feyman, Alec	8/6/2025	2.4	Update processing status classification for NAFTA vendor tracker
Liv-Feyman, Alec	8/6/2025	0.8	Prepare processing status updates for NAFTA vendor tracker analysis
Liv-Feyman, Alec	8/6/2025	0.9	Analyze paid vendor amounts by region
Liv-Feyman, Alec	8/6/2025	1.2	Update vendor tracker with booked payment processing details for EMEA
Liv-Feyman, Alec	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Liv-Feyman, Alec	8/6/2025	1.2	Review vendor payment status breakdown for ASIA dashboard updates
Liv-Feyman, Alec	8/6/2025	0.6	Review vendor payment breakdown for GBP cash in advance processing
Liv-Feyman, Alec	8/6/2025	1.1	Prepare vendor mapping detail for ASIA CIA processing updates
Liv-Feyman, Alec	8/6/2025	0.6	Review processing breakdown analysis for USD cash in advance vendors
Liv-Feyman, Alec	8/6/2025	1.1	Develop processing detail summary for MXN vendor dashboard analysis
Nguyen, Vi Hoa	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Nguyen, Vi Hoa	8/6/2025	1.9	Screen required documentation, authorize CIA requests, and guarantee delivery to the appropriate contact
Nguyen, Vi Hoa	8/6/2025	1.1	Support the process by confirming proper documentation, completing CIA approvals, and routing requests for handling
Nguyen, Vi Hoa	8/6/2025	2.8	Keep documentation of total CIA request values covering both requested and authorized items

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/6/2025	1.7	Check supporting materials, authorize CIA requests, and forward them to representatives for immediate booking and payment actions
Nguyen, Vi Hoa	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Nguyen, Vi Hoa	8/6/2025	0.7	Make sure all required documents are in place, CIA approvals are obtained, and requests are submitted for efficient processing
Nguyen, Vi Hoa	8/6/2025	1.1	Verify supporting documentation, authorize CIA requests, and route them to the assigned team for timely payment and booking
Nguyen, Vi Hoa	8/6/2025	0.4	Examine supporting documents, approve CIA requests, and send them to the designated representatives for booking and payment processing
Pacheco, Santiago	8/6/2025	0.3	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to follow up on open and urgent items
Pacheco, Santiago	8/6/2025	0.8	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to discuss few open items in AP & CIA
Pacheco, Santiago	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Pacheco, Santiago	8/6/2025	1.2	Request correction on incorrect CIA requests
Pacheco, Santiago	8/6/2025	1.4	Review status and open items for cash in advance requests with AP team
Pacheco, Santiago	8/6/2025	1.7	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/6/2025	2.2	Review cash in advance NAFTA payments from the CIA inbox
Pack, Laura	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Pack, Laura	8/6/2025	1.8	Track of invoices received in the CIA inbox related to EMEA and NAFTA
Pack, Laura	8/6/2025	1.9	Review each invoice that involves a request for cash-in-advance payment, ensuring completeness, accuracy and alignment with internal policy before proceeding to approval and payment execution
Pack, Laura	8/6/2025	2.9	Assist the purchasing departments by supplying needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA region)
Pack, Laura	8/6/2025	2.8	Act as the point of contact for escalations or clarifications regarding EMEA and LATAM CIA requests and work to streamline approvals without compromising compliance
Postolos, Lucas	8/6/2025	0.7	Incorporate first day motion relief inputs from J. Cook (A&M) into DIP Budget variance analysis report for week ending August 1

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/6/2025	0.8	Revise EMEA cash actuals model to categorize transactions in European countries for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.4	Prepare documentation for D. Shiffman and H. Waismann (A&M) regarding details in actuals to assist with commentary in variance materials
Postolos, Lucas	8/6/2025	0.2	Revise other regions cash actuals model to categorize Brazil transactions for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.4	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Postolos, Lucas	8/6/2025	0.4	Prepare daily cash report for liquidity as of end of day August 5, including distribution to management and advisors
Postolos, Lucas	8/6/2025	0.4	Research into disbursements made by specific country treasury team through Italian bank accounts
Postolos, Lucas	8/6/2025	0.7	Revise NAFTA cash actuals model to categorize transactions in North American countries for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	1.8	Prepare presentation materials for DIP Budget variance analysis for week ending August 1 with regional variance summaries
Postolos, Lucas	8/6/2025	1.8	Revise consolidated cash actuals file with additional updates in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	1.8	Revise other regions cash actuals model to categorize China transactions for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.6	Revise specific country's cash actuals model to categorize transactions for Prepare variance analysis for week ending August 1
Schmelter, Griffen	8/6/2025	1.3	Enter all regional actuals model into consolidated actuals file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.4	Pull final intercompany transactions from the actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	0.7	Determine whether two intercompany transactions from EMEA to China are duplicates for week ending 8/1
Schmelter, Griffen	8/6/2025	0.3	Correspond with EMEA treasury team to determine whether certain transactions are duplicate
Schmelter, Griffen	8/6/2025	0.3	Pull bank account balances as of 8/6 and distribute to A&M colleague
Schmelter, Griffen	8/6/2025	0.4	Pull final receipts transactions from Other Regions actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.5	Pull final receipts transactions from NAFTA actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.6	Pull final receipts transactions from actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	1.2	Complete further analysis on NAFTA actuals model to determine whether there are more intercompany transactions for week ending 8/1
Schmelter, Griffen	8/6/2025	0.7	Pull final receipts transactions from EMEA actuals model into receipts summary file for week ending 8/1

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/6/2025	0.7	Update bank balances slide of actuals presentation for week ending 8/1
Schmelter, Griffen	8/6/2025	0.8	Pull final intercompany transactions from the NAFTA actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	1.0	Pull final intercompany transactions from the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	0.6	Pull final intercompany transactions from the Other Regions actuals model for week ending 8/1
Shahbain, Abraham	8/6/2025	0.9	Review of prepetition payment summary based on divisional team allocations
Shahbain, Abraham	8/6/2025	0.8	Review and update of weekly spend allocation by region based on feedback from treasury
Shibata, Gerardo Yukio	8/6/2025	0.8	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to discuss few open items in AP, CIA
Shibata, Gerardo Yukio	8/6/2025	0.3	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to follow up on open and urgent items
Shiffman, David	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps
Shiffman, David	8/6/2025	1.3	Correspond with A&M team regarding reconciliation of projected cash at emergence
Shiffman, David	8/6/2025	1.7	Review latest 13-week projections and provide feedback to liquidity team
Shiffman, David	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast
Shiffman, David	8/6/2025	2.2	Prepare updated draft of 13-week budget and distribute to the Company Management for review
Shiffman, David	8/6/2025	1.4	Correspond with the Company Treasury regarding forecasted customer collections and related analysis
Turner, Cari	8/6/2025	0.8	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Waismann, Heitor	8/6/2025	2.4	Review professional fee tracker update and carve out forecast updated by the team, including latest invoices
Waismann, Heitor	8/6/2025	1.4	Prepare presentation with comparison bridge from July DIP budget forecast to current DIP budget forecast
Waismann, Heitor	8/6/2025	1.3	Update DIP roll forward with latest interest payments
Waismann, Heitor	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps
Waismann, Heitor	8/6/2025	0.6	Review variance report prepared by A&M cash team
Waismann, Heitor	8/6/2025	0.6	Update specific customer's acceleration amounts for the first week of forecast, re: updated 13 week cash flow
Waismann, Heitor	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/6/2025	0.2	Revise access and privileges for certain users to the share folder for proactive trade agreement proof of payment process
Warren, Joseph	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Warren, Joseph	8/6/2025	0.6	Analyze escalation requests from CIA mailbox team relating to suppliers that have not moved off cash in advance payments as described
Warren, Joseph	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Webber, Dan	8/6/2025	0.4	Review of cash actuals consolidated support materials for week ended 8/1
Zehetmair, Stefan	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Zehetmair, Stefan	8/6/2025	1.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/6/2025	1.6	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/6/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Zhu, Judith	8/6/2025	0.1	Review Teams conversation history (CIA and TA related)
Zhu, Judith	8/6/2025	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 6
Zhu, Judith	8/6/2025	1.6	Review and update the track list and vendor payment list as of August 6, and compile a summary of the daily CIA payment status
Zhu, Judith	8/6/2025	0.4	Update the approved vendors list for specific country CIA based on procurement's provided information
Zhu, Judith	8/6/2025	0.3	Check and update the latest TA list
Zhu, Judith	8/6/2025	0.2	Review specific country payment list as of August 6 provided by the Company
Zhu, Judith	8/6/2025	0.3	Review specific country payment list as of August 5 provided by the Company
Zhu, Judith	8/6/2025	0.6	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	1.6	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/6/2025	2.2	Review the specific country CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	2.6	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	0.3	Review China payment list as of August 6 provided by the Company
Borgonovo, Erik	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Borgonovo, Erik	8/7/2025	2.6	Support the Company's LATAM buyers/planners in understanding delays or rejections of invoices, providing actionable steps for correction
Borgonovo, Erik	8/7/2025	2.1	Partner with the Company's EMEA buyers and planners to investigate causes of blocked or rejected invoices, proposing practical solutions
Borgonovo, Erik	8/7/2025	1.6	Maintain a structured Excel tracker capturing all relevant data points (status, payment date, invoice number, vendor)
Borgonovo, Erik	8/7/2025	1.3	Coordinate across the Company's functions to ensure CIA requests are assessed promptly, approved quickly, and sent for payment without unnecessary delay
Borgonovo, Erik	8/7/2025	1.8	Act as primary reviewer of CIA-related invoice flows, balancing internal controls with operational responsiveness
Cook, Jacob	8/7/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/1 for NAFTA
Cook, Jacob	8/7/2025	1.4	Prepare consolidated prepetition allocation payment run for distribution to company for WE 8/8
Cook, Jacob	8/7/2025	2.3	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/1 for EMEA
Cook, Jacob	8/7/2025	1.6	Review of FDM coding for actual payments made during as reported by company for WE 8/1
Cui, Maggie	8/7/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Grossi, Nick	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion
Grossi, Nick	8/7/2025	1.4	Review status of factoring related cash flows

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Grossi, Nick	8/7/2025	1.8	Prepare DIP bridge materials and draft presentation slides
Hamilton, Makenna	8/7/2025	2.9	Pull all balances and summarize daily cash position as of 8/7
Hamilton, Makenna	8/7/2025	1.8	Map all specific country vendor disbursements in WE 8/1
Hamilton, Makenna	8/7/2025	1.7	Map all "Other Region" vendor disbursements in WE 8/1
Hill, Michael	8/7/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	8/7/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/7/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	8/7/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	8/7/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	8/7/2025	0.8	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/7/2025	0.6	Update invoice tracker for MXN invoices
Hill, Michael	8/7/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/7/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/7/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/7/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/7/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/7/2025	1.3	Update invoice tracker for EUR invoices
Hill, Michael	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Liu, Daniel	8/7/2025	2.8	Review the CIA application documents received on the morning of August 7 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/7/2025	0.4	Review the CIA application documents received on the evening of August 7 from China procurement team and log the tracker list

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/7/2025	0.6	Match the CIA invoices with actual payment confirmations on August 7 from AP team
Liu, Daniel	8/7/2025	2.6	Review the CIA application documents received on the morning of August 7 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/7/2025	2.4	Review the CIA application documents received on the afternoon of August 7 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/7/2025	0.9	Develop processing detail breakdown for USD vendor dashboard
Liv-Feyman, Alec	8/7/2025	1.1	Prepare vendor status classification summary for CIA processing metrics
Liv-Feyman, Alec	8/7/2025	1.2	Update processing status updates for GBP vendor tracker analysis
Liv-Feyman, Alec	8/7/2025	1.1	Prepare flash report updates for EMEA region
Liv-Feyman, Alec	8/7/2025	1.1	Analyze vendor payment status tracking for EMEA region updates
Liv-Feyman, Alec	8/7/2025	1.3	Analyze CIA dashboard EMEA with vendor confirmation status updates
Liv-Feyman, Alec	8/7/2025	1.3	Analyze CIA dashboard processing metrics for vendor classification
Liv-Feyman, Alec	8/7/2025	1.2	Update CIA dashboard ASIA vendor processing status by currency
Liv-Feyman, Alec	8/7/2025	0.8	Examine vendor tracker processing breakdown with paid status details
Liv-Feyman, Alec	8/7/2025	0.8	Examine vendor mapping detail for new NAFTA processing entries
Liv-Feyman, Alec	8/7/2025	0.7	Review processing confirmation details for BRL cash in advance vendors
Liv-Feyman, Alec	8/7/2025	0.6	Prepare CIA mapping updates for paid invoices
Liv-Feyman, Alec	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Liv-Feyman, Alec	8/7/2025	0.2	Develop payment confirmation status for ASIA vendor processing
Liv-Feyman, Alec	8/7/2025	0.6	Review vendor tracker processing breakdown for LATAM dashboard
Nguyen, Vi Hoa	8/7/2025	2.1	Ensure all supporting documents are accurate, approve CIA requests, and send them to the team responsible for payment and booking
Nguyen, Vi Hoa	8/7/2025	2.8	Review all documentation, grant approval for CIA requests, and forward them to the responsible representatives for handling payments and bookings
Nguyen, Vi Hoa	8/7/2025	2.7	Review documentation, provide approval for CIA requests, and forward them to the responsible representatives

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/7/2025	2.3	Check and validate supporting documents, approve CIA requests, and ensure submission to the appropriate representatives for processing
Nguyen, Vi Hoa	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Pacheco, Santiago	8/7/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review open items and define action plan
Pacheco, Santiago	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Pacheco, Santiago	8/7/2025	2.1	Review cash in advance emails from the CIA inbox
Pacheco, Santiago	8/7/2025	1.6	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/7/2025	1.7	Review status for CIA requests with PTP team
Pacheco, Santiago	8/7/2025	1.8	Send CIA requests to AP team for payment execution
Pack, Laura	8/7/2025	1.9	Track of invoices received in the CIA inbox related to EMEA and NAFTA in Excel
Pack, Laura	8/7/2025	1.2	Assist buyers in understanding why an invoice may be blocked, delayed or rejected and offer actionable steps to correct it
Pack, Laura	8/7/2025	1.9	Maintain a structured Excel tracker that captures all relevant data points for CIA invoices, incl. status, payment date, invoice number and vendor
Pack, Laura	8/7/2025	2.9	Support the purchasing departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA region)
Pack, Laura	8/7/2025	2.4	Analyze and review supporting documentation, approve CIA requests and forward them to the appropriate contacts for booking and payment
Postolos, Lucas	8/7/2025	0.2	Prepare documentation related to historical cash actuals for treasury team at request of the Company treasury
Postolos, Lucas	8/7/2025	0.4	Prepare documentation for H. Waismann (A&M) regarding estimated UST fees for incorporation into new DIP Budget reforecast
Postolos, Lucas	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Postolos, Lucas	8/7/2025	1.4	Develop commentary regarding variances in DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	1.1	Revise assumptions with respect to DIP funding and availability in DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	0.3	Prepare daily cash report for liquidity as of end of day August 5, including distribution to management and advisors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/7/2025	1.2	Revise DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	1.7	Revise cash flows in Turkey based on data provided by local team for DIP Budget variance analysis materials for week ending August 1
Schmelter, Griffen	8/7/2025	1.3	Prepare final version of receipts summary for week ending 8/1
Schmelter, Griffen	8/7/2025	0.4	Correspond with A&M colleagues on process for creating receipts summary and how receipts are presented
Shahbain, Abraham	8/7/2025	1.4	Review and reconcile weekly cash funding for upcoming week
Shahbain, Abraham	8/7/2025	0.8	Call with the Company purchasing related to escalation vendor payment for post-petition open items
Shahbain, Abraham	8/7/2025	0.6	Call with the Company accounts payable to discuss post petition pay run
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/7/2025	2.3	Review and prepare updated monthly projections and presentation materials for Management review
Shiffman, David	8/7/2025	2.1	Review DIP budget variance report and provide feedback
Shiffman, David	8/7/2025	0.5	Call with the Company Management and Commercial teams to review latest customer receipt forecasting
Shiffman, David	8/7/2025	1.3	Correspond with the Company Treasury regarding latest progress on customer advance payments
Shiffman, David	8/7/2025	0.5	Call with the Company Management, Purchasing and A&M to review latest weekly and cash flow forecast
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion
Shiffman, David	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Shiffman, David	8/7/2025	0.8	Call with SVP and the Company Management to review monthly and weekly cash forecasting efforts
Simion, Tony	8/7/2025	0.8	Review and provide comments to extended forecast and management presentation
Turner, Cari	8/7/2025	0.6	Provide guidance to the Company purchasing team on vendor disbursements in DIP forecast
Turner, Cari	8/7/2025	0.9	Prepare for and participate in meeting with the Company finance team to review latest DIP forecast re: vendor disbursements
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/7/2025	0.8	Prepare external version of 13-week cash flow forecast in USD and in Yen Oku

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/7/2025	1.5	Update claims risk amount for specific customer in 13-week cash flow
Waismann, Heitor	8/7/2025	2.8	Prepare comments to variance report for week ended August 1st
Waismann, Heitor	8/7/2025	0.6	Update 9-month DIP Budget cash flow forecast to adjust CIA assumptions for December 2025 to February 2026
Waismann, Heitor	8/7/2025	2.1	Update excel model and presentation of the 9-month DIP forecast to include changes to professional fees, actuals for week ended august 1st, change to vendor spend in august
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Waismann, Heitor	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Waismann, Heitor	8/7/2025	0.2	Correspond to the Company treasury team, re. DIP budget variance report
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion
Warren, Joseph	8/7/2025	0.4	Analyze situation involving global supplier that is claiming they did not receive trade agreement payments in full
Warren, Joseph	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Webber, Dan	8/7/2025	0.2	Prepare weekly liquidity certificate for WE 8/1
Webber, Dan	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Webber, Dan	8/7/2025	0.3	Review latest draft of weekly cash variance report for week ended 8/1
Webber, Dan	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Zehetmair, Stefan	8/7/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/7/2025	2.2	Support with CIA tracking and CIA approval process
Zhu, Judith	8/7/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/7/2025	0.8	Review and update the track list and vendor payment list as of August 7, and compile a summary of the daily CIA payment status
Zhu, Judith	8/7/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/7/2025	1.4	Review the two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/7/2025	1.8	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/7/2025	2.6	Review the two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/7/2025	2.1	Review the two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/8/2025	2.3	Manage incoming CIA-related emails, ensuring urgent payments are processed on time to prevent operational disruption
Borgonovo, Erik	8/8/2025	1.7	Validate LATAM submitted documents against prepayment requirements to confirm completeness before processing
Borgonovo, Erik	8/8/2025	1.1	Approve EMEA CIA requests and forward them to the appropriate the Company accounting team for the next step
Borgonovo, Erik	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Borgonovo, Erik	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Borgonovo, Erik	8/8/2025	2.3	Provide the Company's departments with necessary clarifications or information to ensure smooth execution of CIA payments
Borgonovo, Erik	8/8/2025	2.4	Collect proof of payments and reconcile them with the related transactions for suppliers requesting confirmation prior to releasing the goods
Cook, Jacob	8/8/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/15) for input into cash allocation
Cook, Jacob	8/8/2025	1.6	Prepare working files for next week (WE 8/15) payment run files based on updated checks and efficiencies
Cook, Jacob	8/8/2025	0.8	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cook, Jacob	8/8/2025	0.9	Prepare summary schedule of planned disbursements vs. actual disbursements by region for WE 8/8
Cui, Maggie	8/8/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/8/2025	1.3	Bridge cash to close estimates and reconcile to revised forecast
Grossi, Nick	8/8/2025	1.1	Review distributable version of 13-week cash flow forecast and provide comments re: same
Grossi, Nick	8/8/2025	0.8	Review and provide comments re: cash variance report
Hamilton, Makenna	8/8/2025	1.2	Summarize all professional fee disbursements in WE 8/1
Hamilton, Makenna	8/8/2025	1.3	Update IC matrix for transactions in WE 8/1
Hamilton, Makenna	8/8/2025	2.9	Pull all balances and summarize daily cash position as of 8/6

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/8/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Hill, Michael	8/8/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/8/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/8/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/8/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	8/8/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/8/2025	0.6	Update payment confirmations for Latin America invoices
Hill, Michael	8/8/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Hill, Michael	8/8/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	8/8/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/8/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/8/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/8/2025	0.5	Analyze trade agreement vendors for cash in advance treatment
Liu, Daniel	8/8/2025	2.4	Review the CIA application documents received on the afternoon of August 8 from China procurement team and log the tracker list
Liu, Daniel	8/8/2025	2.8	Review the CIA application documents received on the morning of August 8 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/8/2025	2.9	Review the CIA application documents received on the morning of August 8 from the two countries procurement team and log the tracker list
Liu, Daniel	8/8/2025	0.8	Match the CIA invoices with actual payment confirmations on August 8 from AP team
Liv-Feyman, Alec	8/8/2025	0.7	Update vendor tracker with booked payment details for NAFTA region

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/8/2025	0.2	Prepare vendor mapping updates for EUR cash in advance tracker
Liv-Feyman, Alec	8/8/2025	0.6	Update processing status breakdown for USD vendor payments
Liv-Feyman, Alec	8/8/2025	0.8	Prepare CIA dashboard processing metrics by currency classification
Liv-Feyman, Alec	8/8/2025	0.8	Update weekly processing summary for all CIA vendor regions
Liv-Feyman, Alec	8/8/2025	0.9	Analyze processing detail updates for MXN cash in advance vendors
Liv-Feyman, Alec	8/8/2025	1.1	Develop vendor payment confirmation tracker for ASIA dashboard
Liv-Feyman, Alec	8/8/2025	1.4	Review CIA dashboard EMEA vendor processing breakdown analysis
Liv-Feyman, Alec	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Liv-Feyman, Alec	8/8/2025	1.9	Examine vendor status classification for dashboard reporting
Liv-Feyman, Alec	8/8/2025	0.3	Examine vendor master mapping for new processing detail
Liv-Feyman, Alec	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Nguyen, Vi Hoa	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Nguyen, Vi Hoa	8/8/2025	0.8	Validate documentation, process CIA approvals, and direct requests to the designated representatives for payment and booking
Nguyen, Vi Hoa	8/8/2025	2.1	Check and validate necessary documents, issue approvals for CIA requests, and ensure timely delivery to the correct representatives
Nguyen, Vi Hoa	8/8/2025	1.7	Oversee the accuracy of documentation, completion of CIA approvals, and escalation of requests for prompt handling
Nguyen, Vi Hoa	8/8/2025	2.1	Assess supporting documentation, authorize CIA requests, and transfer them to the representatives for booking and payment execution
Nguyen, Vi Hoa	8/8/2025	2.4	Confirm supporting documents, provide CIA approvals, and forward requests to the designated representatives for processing
Nguyen, Vi Hoa	8/8/2025	0.7	Oversee the accuracy of documentation, completion of CIA approvals, and escalation of requests for prompt handling
Pacheco, Santiago	8/8/2025	1.9	Review cash in advance requests from purchasing department
Pacheco, Santiago	8/8/2025	1.1	Review status for cash in advance open items with AP team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	8/8/2025	1.2	Send CIA requests to PTP team for payment execution
Pacheco, Santiago	8/8/2025	1.4	Reject and ask for correction on incorrect CIA requests
Pacheco, Santiago	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Pacheco, Santiago	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Pack, Laura	8/8/2025	1.6	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment (LATAM requests)
Pack, Laura	8/8/2025	2.7	Support the client in processing open CIA requests by proactively flagging missing documentation or inconsistent invoice data for LATAM and EMEA
Pack, Laura	8/8/2025	1.6	Track invoices received in the CIA inbox related to NAFTA and EMEA
Pack, Laura	8/8/2025	1.3	Analyze and authorize invoices that require advance payments, ensuring they are flagged for immediate processing and payment (EMEA and LATAM requests)
Pack, Laura	8/8/2025	2.8	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment (EMEA requests)
Postolos, Lucas	8/8/2025	0.1	Correspond with D. Shiffman and D. Webber (A&M) regarding DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/8/2025	0.4	Correspond with D. Webber (A&M) regarding Asia data in DIP Budget variance analysis materials for week ending August 8
Postolos, Lucas	8/8/2025	0.4	Prepare daily cash report for liquidity as of end of day August 7, including distribution to management and advisors
Postolos, Lucas	8/8/2025	0.3	Review of data for Asia region in preparation of DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/8/2025	0.4	Prepare documentation for creditor advisors regarding DIP Budget variance analysis materials and intercompany report for week ending August 1
Postolos, Lucas	8/8/2025	1.3	Update consolidated cash actuals file to incorporate new DIP Budget for purposes of upcoming variance analysis reporting materials
Postolos, Lucas	8/8/2025	0.6	Revise DIP Budget variance analysis materials for week ending August 1 prior to distributing externally
Postolos, Lucas	8/8/2025	1.9	Modify cash actuals files to incorporate incremental data sources for vendor mapping purposes
Postolos, Lucas	8/8/2025	1.2	Prepare documentation for D. Webber, G. Schmelter, and M. Hamilton (A&M) regarding enhancements to cash actuals files
Postolos, Lucas	8/8/2025	0.7	Reconcile USD and JPY bank balances for purposes of DIP Budget variance analysis reporting materials

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/8/2025	0.9	Prepare support files for FTI and Alix regarding DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/8/2025	0.3	Revise DIP Budget variance analysis materials for week ending August 1 prior to distributing to management
Schmelter, Griffen	8/8/2025	0.3	Correspond with company APAC treasury team to request bank account balances as of 8/8 for APAC region
Schmelter, Griffen	8/8/2025	0.7	Consolidate all APAC bank account balances received from local teams for week ending 8/8
Shahbain, Abraham	8/8/2025	0.7	Respond to requests from company to verify trade agreement and other payments that were disbursed
Shahbain, Abraham	8/8/2025	0.7	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding needs by region
Shiffman, David	8/8/2025	0.9	Prepare and finalize updated DIP budget support for distribution to AHG advisors
Shiffman, David	8/8/2025	1.1	Correspond with Treasury regarding status of Brazil earnings distributions and related analysis
Shiffman, David	8/8/2025	0.8	Prepare final distribution of updated DIP budget to all constituents
Shiffman, David	8/8/2025	1.3	Correspond with Management regarding final approval of updated DIP budget
Shiffman, David	8/8/2025	0.7	Review draft factoring status 'cheat 'sheet' and provide feedback
Shiffman, David	8/8/2025	0.8	Correspond with Treasury regarding pursuit of potential treasury management and factoring solutions
Shiffman, David	8/8/2025	0.8	Correspond with APAC Treasury to obtain latest status of joint venture earnings distributions
Simion, Tony	8/8/2025	0.6	Review draft of weekly cash variance package based on responses from management on variances
Simion, Tony	8/8/2025	1.2	Review and provide comments and questions to latest cashflow forecast information
Turner, Cari	8/8/2025	0.7	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding needs by region
Waismann, Heitor	8/8/2025	1.2	Adjust EMEA cash flow forecast until September 2026 with comments from A&M leader
Waismann, Heitor	8/8/2025	1.3	Prepare professional fee support file for the 13-week period
Waismann, Heitor	8/8/2025	1.8	Prepare receipts by customer support file for the 13-week period
Waismann, Heitor	8/8/2025	2.3	Prepare cash flow forecast until September 2026 for EMEA legal entities
Waismann, Heitor	8/8/2025	1.1	Prepare document with latest agreement by factor, including outstanding balance, average run-rate of factoring and estimated new capacity

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Warren, Joseph	8/8/2025	0.9	Call with the Company team and supplier regarding status of their trade agreement payments and next steps relating to the same
Webber, Dan	8/8/2025	0.1	Correspond with T. Simion, D. Shiffman, L. Postolos (A&M) regarding recipients of weekly cash actuals files
Webber, Dan	8/8/2025	0.1	Correspond with A. Marsula (GLAS) regarding weekly liquidity certificate as of week ended 8/1
Webber, Dan	8/8/2025	0.4	Correspond with L. Postolos (A&M) regarding strategy for procuring cash actuals information while APAC team is on vacation
Zehetmair, Stefan	8/8/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/8/2025	1.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/8/2025	1.3	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/8/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/8/2025	0.3	Check and update the latest TA list
Zhu, Judith	8/8/2025	0.7	Update the CIA dashboard and Flash Report as of W/E Aug 9, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/8/2025	0.9	Review and update the track list and vendor payment list as of August 8, and compile a summary of the daily CIA payment status
Zhu, Judith	8/8/2025	0.4	Review specific country payment list as of August 8 provided by the Company to check if it aligns with A&M's approval and update the request ID (unique identifier) as needed
Zhu, Judith	8/8/2025	2.1	Review China CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/8/2025	0.2	Discuss with the Company regarding specific country CIA payment and payment plan for the upcoming week
Zhu, Judith	8/8/2025	2.4	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/8/2025	1.7	Review China CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/8/2025	0.4	Review China payment list as of August 8 provided by the Company to check if it aligns with A&M's and Procurement Head's approval
Liv-Feyman, Alec	8/9/2025	1.3	Review vendor payment status for LATAM processing tracker
Liv-Feyman, Alec	8/9/2025	1.1	Develop processing detail analysis for EUR vendor dashboard
Liv-Feyman, Alec	8/9/2025	0.9	Analyze division mapping updates for requestor classification

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/9/2025	0.7	Prepare vendor status summary for NAFTA CIA processing
Postolos, Lucas	8/9/2025	0.4	Prepare documentation for D. Webber (A&M) regarding data requests in Asia region
Schmelter, Griffen	8/9/2025	0.4	Consolidate 8/8 balances with other bank account balances received from APAC treasury team
Schmelter, Griffen	8/9/2025	0.4	Pull bank account balances as of 8/8
Webber, Dan	8/9/2025	0.1	Correspond with L. Postolos (A&M) regarding communication with management regarding cash reporting during management vacation schedule
Caruso, Nicholas	8/10/2025	0.9	Review latest CIA activity and prepare summary
Cook, Jacob	8/10/2025	0.2	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/8
Cook, Jacob	8/10/2025	0.6	Review of over/underpayments of trade agreements related to invoice splitting capabilities on weekly basis
Hill, Michael	8/10/2025	0.8	Analyze top ten vendor spend globally
Hill, Michael	8/10/2025	1.3	Analyze vendors participating in cash in advance
Liv-Feyman, Alec	8/10/2025	0.8	Examine processing breakdown for GBP cash in advance vendors
Liv-Feyman, Alec	8/10/2025	1.1	Review vendor dashboard processing status across all regions
Liv-Feyman, Alec	8/10/2025	1.4	Update processing detail breakdown for BRL vendor payments
Liv-Feyman, Alec	8/10/2025	0.9	Analyze CIA payment confirmation tracker updates
Liv-Feyman, Alec	8/10/2025	1.2	Update vendor tracker with paid confirmation status for EMEA
Schmelter, Griffen	8/10/2025	0.7	Consolidate all received bank account balances received and pulled from online portals as of 8/8 into master listing
Schmelter, Griffen	8/10/2025	0.3	Pull bank account balances from one banking institution as of 8/8
Schmelter, Griffen	8/10/2025	1.8	Create version of receipts summary that consolidates factoring receipts with customer receipts
Schmelter, Griffen	8/10/2025	0.2	Distribute master listing to local treasury teams so that they can fill in bank accounts we have not received or are unable to pull our selves
Shiffman, David	8/10/2025	0.8	Correspond with A&M liquidity team regarding actualization of receipts detail
Webber, Dan	8/10/2025	0.2	Correspond with D. Shiffman, G. Schmelter (A&M) regarding receipts by customer summary analysis through WE 8/1
Borgonovo, Erik	8/11/2025	2.8	Update the Excel tracker with all advance payment requests received, keeping information current and complete

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/11/2025	1.1	Perform analysis of EMEA advance-payment requests, authorizing and submitting them for expedited processing
Borgonovo, Erik	8/11/2025	2.3	Support the Company's EMEA/LATAM purchasing/logistics departments with clarifications needed for timely CIA payment execution
Borgonovo, Erik	8/11/2025	1.4	Review and approve EMEA advance payment requests, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	8/11/2025	1.8	Authorize LATAM urgent advance payment requests requiring advance payment and respond swiftly to CIA mailbox queries
Cook, Jacob	8/11/2025	1.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/15
Cook, Jacob	8/11/2025	1.2	Review of invoices to be paid in EMEA post-petition payment run for WE 8/15
Cook, Jacob	8/11/2025	0.9	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/15
Grossi, Nick	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8
Grossi, Nick	8/11/2025	0.1	Coordinate letters of credit requests and prepare supporting details
Hamilton, Makenna	8/11/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull bank 3 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	2.4	Make updates to daily liquidity model
Hamilton, Makenna	8/11/2025	1.1	Integrate company reported balances across all weekly output files
Hamilton, Makenna	8/11/2025	0.7	Pull bank EMEA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/11/2025	0.6	Pull specific country activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.6	Pull bank 2 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/11/2025	0.6	Pull activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba China activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba EMEA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.3	Pull Kyriba Brazil activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Hamilton, Makenna	8/11/2025	0.4	Pull bank 1 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/11/2025	0.3	Summarize 8/8 cash balances for all regional accounts
Hill, Michael	8/11/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/11/2025	0.4	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/11/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/11/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/11/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/11/2025	0.7	Update invoice tracker for MXN invoices
Hill, Michael	8/11/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/11/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	8/11/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	8/11/2025	1.1	Update invoice tracker for EUR invoices

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/11/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/11/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/11/2025	1.1	Update payment confirmations for North America invoices
Liu, Daniel	8/11/2025	0.6	Review the CIA application documents received on August 11 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/11/2025	0.9	Update vendor master mapping for new CIA processing entries
Liv-Feyman, Alec	8/11/2025	0.8	Prepare CIA vendor status classification updates
Liv-Feyman, Alec	8/11/2025	1.1	Update processing status classification for USD vendors
Liv-Feyman, Alec	8/11/2025	0.8	Examine CIA dashboard ASIA processing breakdown by currency
Liv-Feyman, Alec	8/11/2025	0.6	Review vendor mapping detail for cash in advance processing
Liv-Feyman, Alec	8/11/2025	1.2	Develop vendor mapping analysis for ASIA dashboard
Liv-Feyman, Alec	8/11/2025	1.2	Prepare are/ap netting analysis for vendor reconciliation
Liv-Feyman, Alec	8/11/2025	1.3	Develop processing confirmation details for EUR cash in advance
Liv-Feyman, Alec	8/11/2025	1.4	Analyze CIA dashboard LATAM vendor payment status updates
Liv-Feyman, Alec	8/11/2025	1.1	Review vendor tracker processing breakdown for NAFTA region
Nguyen, Vi Hoa	8/11/2025	2.1	Validate required documentation, approve CIA requests, and deliver them to the appropriate representatives for payment and booking actions
Nguyen, Vi Hoa	8/11/2025	1.9	Record and track the cumulative figures of CIA requests that have been made and approved
Nguyen, Vi Hoa	8/11/2025	0.9	Check documentation, finalize CIA approvals, and escalate requests to the assigned representatives for handling payments and bookings
Nguyen, Vi Hoa	8/11/2025	1.1	Process and approve CIA requests by assessing documentation and channeling them to the appropriate representatives
Nguyen, Vi Hoa	8/11/2025	1.1	Confirm accuracy of documentation, approve CIA requests, and ensure escalation to the correct representatives for timely actions
Nguyen, Vi Hoa	8/11/2025	2.3	Validate required documents, issue approval for CIA requests, and deliver them to the relevant team for processing
Nguyen, Vi Hoa	8/11/2025	1.3	Review supporting materials, authorize CIA requests, and coordinate submission to the representatives for booking and payment
Pacheco, Santiago	8/11/2025	0.7	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	8/11/2025	1.6	Review status for cash in advance requests with the Company payment team
Pacheco, Santiago	8/11/2025	1.9	Revise NAFTA cash in advance requests from the CIA inbox
Pacheco, Santiago	8/11/2025	1.9	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/11/2025	1.7	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	8/11/2025	1.3	Review CIA open items and share list with Team
Pack, Laura	8/11/2025	1.7	Perform a detailed analysis of each invoice falling under EMEA and LATAM CIA scope, verifying the nature of the goods/services and the rationale for cash in advance prepayment
Pack, Laura	8/11/2025	2.8	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment
Pack, Laura	8/11/2025	1.6	Ensure that each advance payment request is supported by adequate documentation, proper PO linkage and compliance with payment policy before CIA approval
Pack, Laura	8/11/2025	2.3	Approve invoices that require advance payments, ensuring they are flagged for immediate processing and payment (LATAM requests)
Pack, Laura	8/11/2025	1.8	Track in Excel of invoices received in the CIA inbox related to EMEA and NAFTA
Postolos, Lucas	8/11/2025	0.2	Prepare daily cash report for liquidity as of end of day August 8, including distribution to management and advisors
Postolos, Lucas	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Postolos, Lucas	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Schmelter, Griffen	8/11/2025	0.4	Correspond on 8/8 currency exchanges with the Company treasury team
Schmelter, Griffen	8/11/2025	0.3	Correspond with the Company Treasury team on receipts summary to ensure they are agreed on categorizations
Schmelter, Griffen	8/11/2025	0.4	Consolidate bank account balances 8/8 received from local teams into master bank account listing
Schmelter, Griffen	8/11/2025	0.7	Map intercompany counterparties in actuals model for week ending 8/8
Schmelter, Griffen	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Schmelter, Griffen	8/11/2025	0.4	Input Brazilian payment report into Other regions actual model for week ending 8/8
Schmelter, Griffen	8/11/2025	0.8	Push bank account balances into regional actuals models for EMEA, NAFTA, and other for week ending 8/8

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/11/2025	0.5	Input payment list data for week ending 8/8 into actuals model
Schmelter, Griffen	8/11/2025	0.6	Input Kyriba bank data for week ending 8/8 into actuals model
Schmelter, Griffen	8/11/2025	2.4	Reconcile Other Regions bank activity with Other Regions bank balances for week ending 8/8
Schmelter, Griffen	8/11/2025	0.6	Prepare table of all receipts and remittances associated with various factors received from petition date to 8/1
Schmelter, Griffen	8/11/2025	0.7	Input Kyriba bank data for Other regions for week ending 8/8 into Other regions actuals model
Schmelter, Griffen	8/11/2025	1.6	Reconcile bank activity with bank balances for week ending 8/8
Schmelter, Griffen	8/11/2025	2.4	Create new receipts summary from petition date until week ending 8/1 showing receipts received by customer by week
Schmelter, Griffen	8/11/2025	1.1	Input bank data for week ending 8/8 into actuals model
Shahbain, Abraham	8/11/2025	0.9	Review proposed post petition payments provided by company
Shibata, Gerardo Yukio	8/11/2025	0.7	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Shiffman, David	8/11/2025	1.1	Call with Alixpartners and A&M to review updated DIP budget
Shiffman, David	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Shiffman, David	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8
Shiffman, David	8/11/2025	0.5	Call with A&M liquidity team to review receipts by customer analysis
Shiffman, David	8/11/2025	0.6	Correspond with the Company Treasury regarding customer payment requests
Waismann, Heitor	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Waismann, Heitor	8/11/2025	0.3	Adjust EMEA cash flow forecast until September 2026 to remove all entities but German ones
Waismann, Heitor	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Waismann, Heitor	8/11/2025	1.6	Prepare receipts template by customer and by region for actualization process
Waismann, Heitor	8/11/2025	0.3	Review interest payment cadence provided by GLAS
Waismann, Heitor	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8

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Professional	Date	Hours	Activity
Warren, Joseph	8/11/2025	0.4	Analyze payments made to certain supplier pursuant to critical vendor agreement and correspond with the Company team on risk of returning to cash in advance payments without qualifications sent to the supplier
Warren, Joseph	8/11/2025	0.2	Analyze request to pay prepetition amounts to a supplier received from the Company team and provide feedback on the same to A&M team
Webber, Dan	8/11/2025	0.4	Review draft of receipts by customer and factoring provider for the post petition period
Webber, Dan	8/11/2025	2.8	Prepare summary materials of weekly cash actualization process for discussion with Alix
Webber, Dan	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Webber, Dan	8/11/2025	0.3	Review of EMEA cash actuals file for Factoring remittance mapping process
Webber, Dan	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Webber, Dan	8/11/2025	0.2	Correspond with D. Shiffman, G. Schmelter (A&M) regarding receipts by customer and factoring provider for the post petition period
Zehetmair, Stefan	8/11/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/11/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	8/11/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/11/2025	0.4	Review China CIAs received in the afternoon and respond to the procurement and the Company processing team
Borgonovo, Erik	8/12/2025	2.3	Maintain real-time tracking of EMEA received advance payment requests in the designated Excel file
Borgonovo, Erik	8/12/2025	1.9	Collaborate with the Company EMEA purchasing teams to assess urgency and operational impact of each CIA request
Borgonovo, Erik	8/12/2025	1.4	Detect recurring LATAM CIA documentation errors or inefficiencies, recommending training or process improvements
Borgonovo, Erik	8/12/2025	1.7	Identify vendors lacking signed trade agreements with the Company, escalating critical gaps
Borgonovo, Erik	8/12/2025	2.6	Ensure timely review and clearance of advance-payment requests, responding to CIA inbox messages without delay
Cook, Jacob	8/12/2025	2.3	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/15
Cook, Jacob	8/12/2025	1.4	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	0.7	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/15

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Professional	Date	Hours	Activity
Cook, Jacob	8/12/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/15
Cook, Jacob	8/12/2025	0.9	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	1.1	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	1.1	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/15
Cook, Jacob	8/12/2025	0.3	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding analysis for prepetition amounts paid relating to a certain critical vendor
Cook, Jacob	8/12/2025	2.1	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/15
Grossi, Nick	8/12/2025	0.5	Review and provide comments re: cash allocations and regional needs
Grossi, Nick	8/12/2025	0.4	Prepare responses to AHG cash forecasting diligence
Grossi, Nick	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Hamilton, Makenna	8/12/2025	1.4	Pull foreign exchange rates for all base currencies as of WE 8/8
Hamilton, Makenna	8/12/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/11 day end
Hamilton, Makenna	8/12/2025	1.0	Incorporate new NAFTA payment run file into BVA file
Hamilton, Makenna	8/12/2025	1.1	Pull additional bank transaction data from WE 8/8
Hamilton, Makenna	8/12/2025	1.1	Pull additional transaction data from WE 8/8
Hamilton, Makenna	8/12/2025	1.2	Map intercompany transaction in NAFTA region
Hill, Michael	8/12/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	8/12/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	8/12/2025	1.3	Update payment confirmations for European invoices
Hill, Michael	8/12/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/12/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/12/2025	1.2	Update invoice tracker for EUR invoices
Hill, Michael	8/12/2025	0.8	Update invoice tracker for BRL invoices

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/12/2025	0.8	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/12/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/12/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/12/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/12/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/12/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Liu, Daniel	8/12/2025	0.3	Assist vendor mapping in AP records and approved CIA list
Liv-Feyman, Alec	8/12/2025	0.4	Review vendor master mapping for new processing detail
Liv-Feyman, Alec	8/12/2025	0.9	Update CIA dashboard EMEA with vendor processing breakdown
Liv-Feyman, Alec	8/12/2025	1.1	Prepare vendor status summary for processing dashboard analysis
Liv-Feyman, Alec	8/12/2025	1.2	Prepare CIA dashboard vendor payment confirmation breakdown
Liv-Feyman, Alec	8/12/2025	1.2	Review processing confirmation details for BRL vendor payments
Liv-Feyman, Alec	8/12/2025	1.3	Analyze vendor payment status classification for ASIA tracker
Liv-Feyman, Alec	8/12/2025	1.4	Analyze processing detail updates for MXN vendor dashboard
Liv-Feyman, Alec	8/12/2025	0.8	Update processing status tracking for GBP cash in advance vendors
Liv-Feyman, Alec	8/12/2025	0.8	Develop vendor mapping updates for cash in advance tracker
Liv-Feyman, Alec	8/12/2025	0.7	Examine processing detail analysis for NAFTA vendor dashboard
Liv-Feyman, Alec	8/12/2025	0.9	Develop vendor tracker processing summary for LATAM region
Liv-Feyman, Alec	8/12/2025	0.6	Examine weekly CIA vendor processing breakdown across all regions
Nguyen, Vi Hoa	8/12/2025	1.3	Examine all supporting documents, authorize CIA requests, and direct them to the responsible representatives for payment and booking processing
Nguyen, Vi Hoa	8/12/2025	2.3	Confirm that supporting documentation is correct, CIA approvals are finalized, and requests are directed for timely execution
Nguyen, Vi Hoa	8/12/2025	2.8	Examine and validate documents, approve CIA requests, and oversee their submission to the designated representatives

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Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/12/2025	2.8	Examine documentation, finalize CIA approvals, and transfer requests to the responsible representatives for booking and payment execution
Pacheco, Santiago	8/12/2025	1.2	Review CIA open items and share list with the Company
Pacheco, Santiago	8/12/2025	1.4	Request correction on incorrect CIA claims
Pacheco, Santiago	8/12/2025	1.3	Send cash in advance invoices to AP team for payment
Pacheco, Santiago	8/12/2025	1.3	Review status for NAFTA cash in advance requests with AP team
Pacheco, Santiago	8/12/2025	1.9	Review cash in advance requests and confirm required approvals
Pack, Laura	8/12/2025	2.9	Perform a detailed analysis of each invoice falling under EMEA scope, verifying the nature of the goods/services and the rationale for cash in advance prepayment and send to payment team
Pack, Laura	8/12/2025	1.4	Highlight any discrepancies or delays of CIA requests observed between system registration and actual payment and take action or escalate as needed
Pack, Laura	8/12/2025	2.8	Carry out analysis on upfront-payments, authorizing and forwarding them to respective processing team for immediate action
Pack, Laura	8/12/2025	1.3	Process and clear invoices that need advance payment while replying to all CIA mailbox submissions timely
Pack, Laura	8/12/2025	1.9	Maintain a structured Excel Master tracker that captures all relevant data points for CIA invoices, including status, payment date, invoice number and vendor
Postolos, Lucas	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Postolos, Lucas	8/12/2025	1.3	Revise NAFTA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	1.2	Revise China and Brazil regions cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	1.1	Revise specific country's region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	0.3	Prepare daily cash report for liquidity as of end of day August 11, including distribution to management and advisors
Postolos, Lucas	8/12/2025	1.7	Revise EMEA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	0.2	Call with D. Webber, L. Postolos (A&M) to discuss weekly cash variance reporting process
Postolos, Lucas	8/12/2025	0.6	Reconcile North American payment run data, including correspond with Company
Schmelter, Griffen	8/12/2025	1.0	Reconcile Other Regions actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Schmelter, Griffen	8/12/2025	0.6	Identify intercompany transactions within the Kyriba data of the EMEA actuals model for week ending 8/8

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/12/2025	0.2	Working session with D. Webber, G. Schmelter (A&M) to review customer by receipts file in advance of related meeting for 8/13/2025
Schmelter, Griffen	8/12/2025	0.3	Identify intercompany transactions within the Payment List data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.4	Identify intercompany transactions within the Kyriba data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.4	Identify intercompany transactions within the payment list data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	1.3	Reconcile NAFTA bank data with NAFTA actuals model beginning and ending balances for week ending 8/8
Schmelter, Griffen	8/12/2025	1.6	Reconcile actuals model with the DCFF provided by the Company treasury team for week ending 8/8
Schmelter, Griffen	8/12/2025	1.7	Reconcile EMEA bank data with EMEA actuals model beginning and ending balances for week ending 8/8
Schmelter, Griffen	8/12/2025	1.8	Identify intercompany transactions within the Bank data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.2	Identify intercompany transactions within the UniCredit Bank data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	2.3	Identify intercompany transactions within the data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	1.3	Identify intercompany transactions within the Kyriba data of the Other Regions actuals model for week ending 8/8
Shahbain, Abraham	8/12/2025	0.7	Review post petition payments related to NAFTA region
Shahbain, Abraham	8/12/2025	0.5	Call with the Company accounts payable and the Company purchasing related to cash in advance payments
Shahbain, Abraham	8/12/2025	0.3	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly regional cash flow allocation
Shiffman, David	8/12/2025	0.4	Analyze projected noteless obligations to assist weekly actualization
Shiffman, David	8/12/2025	0.3	Prepare professional fee template to forecast fees in DIP budget
Shiffman, David	8/12/2025	0.6	Prepare draft commentary for Management review related to weekly liquidity management to provide Ad Hoc Group
Shiffman, David	8/12/2025	0.7	Prepare materials related to Brazil dividend process and related status
Shiffman, David	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Shiffman, David	8/12/2025	0.6	Call with D. Shiffman, D. Webber (A&M) to discuss weekly cash variance reporting process
Shiffman, David	8/12/2025	1.2	Call with Alixpartners and A&M to review cash actualization and receipt forecasting process
Shiffman, David	8/12/2025	0.4	Correspond with Stretto and the Company Treasury regarding bank account signing authority

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Professional	Date	Hours	Activity
Shiffman, David	8/12/2025	0.6	Correspond with A&M liquidity team and the Company Treasury regarding July factoring activity
Shiffman, David	8/12/2025	0.9	Correspond with the Company Treasury regarding Brazil dividend process
Simion, Tony	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Turner, Cari	8/12/2025	0.3	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly regional cash flow allocation
Waismann, Heitor	8/12/2025	0.7	Prepare support for acceleration figures included in Factoring and Acceleration report for June 2025
Waismann, Heitor	8/12/2025	0.3	Prepare legal entity cash flow forecast support file with all EMEA legal entities
Waismann, Heitor	8/12/2025	0.2	Correspond to Alix Partners, re. receipts by customer and by region support
Waismann, Heitor	8/12/2025	0.5	Call with H Waismann (A&M), PJT and Alix Partners re, liquidity touchpoint
Waismann, Heitor	8/12/2025	1.3	Prepare receipts by customer and by region support file for the 13-week period
Waismann, Heitor	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Waismann, Heitor	8/12/2025	0.8	Prepare professional fee support file for the 13-week cash flow forecast submitted on week ended July 11
Waismann, Heitor	8/12/2025	0.1	Correspond to Alix Partners, re. professional fee support file for the 13-week cash flow forecast submitted on week ended July 11
Waismann, Heitor	8/12/2025	1.9	Prepare comparison of SIOP of week 30 to SIOP of week 25
Waismann, Heitor	8/12/2025	0.1	Correspond to the Company FP&A team, re. comparison of SIOP week 30 to week 25
Waismann, Heitor	8/12/2025	0.2	Correspond to the Company treasury team, re. July factoring and acceleration report
Warren, Joseph	8/12/2025	0.3	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding analysis for prepetition amounts paid relating to a certain critical vendor
Webber, Dan	8/12/2025	0.2	Call with D. Webber, L. Postolos (A&M) to discuss weekly cash variance reporting process
Webber, Dan	8/12/2025	0.2	Working session with D. Webber, G. Schmelter (A&M) to review customer by receipts file in advance of related meeting for 8/13/2025
Webber, Dan	8/12/2025	0.6	Call with D. Shiffman, D. Webber (A&M) to discuss weekly cash variance reporting process
Webber, Dan	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Webber, Dan	8/12/2025	0.2	Review of customer receipts master file to compare actuals vs. forecast

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Webber, Dan	8/12/2025	0.3	Prepare for call with Alix to discuss cash flow actualization process and receipts forecast
Zehetmair, Stefan	8/12/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/12/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/12/2025	1.8	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/12/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/12/2025	0.7	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 12
Zhu, Judith	8/12/2025	0.4	Review Teams conversation history (CIA and TA related) and compare J. Warren (A&M)'s CIA Inbounds list with the CIA approved vendor list and AP Master List
Zhu, Judith	8/12/2025	0.2	Communicate with M. Hill (A&M) via Teams regarding the expectation of no CIA payments from two countries this week, as well as the remaining payment quotas for both regions this week
Borgonovo, Erik	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Borgonovo, Erik	8/13/2025	2.1	Provide training or documentation to the Company's purchasing teams on CIA process standards and required submissions
Borgonovo, Erik	8/13/2025	1.7	Follow up on LATAM invoice progress with both the Company processing and payment teams
Borgonovo, Erik	8/13/2025	2.3	Process incoming EMEA CIA emails promptly, ensuring urgent payments are completed without disruption
Borgonovo, Erik	8/13/2025	2.2	Support CIA workflows by guiding the Company's accounting team and advising the Company's purchasing team on compliant documentation
Borgonovo, Erik	8/13/2025	1.7	Obtain payment evidence and align it with the respective vendor payments that must be confirmed before goods can be dispatched
Caruso, Nicholas	8/13/2025	1.7	Compare vendor spend between the Company treasury team and bank transaction detail
Cook, Jacob	8/13/2025	0.6	Consolidate weekly payments made from LATAM filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.8	Consolidate weekly payments made from NAFTA filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.7	Prepare consolidated prepetition allocation payment template for WE 8/15
Cook, Jacob	8/13/2025	0.9	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Consolidate weekly payments made from specific county's filing entities for WE 8/8

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Professional	Date	Hours	Activity
Cook, Jacob	8/13/2025	0.7	Review and consolidation of EMEA AM allocation payment proposal for WE 8/15
Grossi, Nick	8/13/2025	0.5	Review and provide comments re: cash variance report
Grossi, Nick	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Grossi, Nick	8/13/2025	1.3	Reconcile customer receipts to near-term forecast
Hamilton, Makenna	8/13/2025	2.6	Map all NAFTA disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	0.2	Call with G. Schmelter, M. Hamilton (A&M) and MAR member re. EMEA payment run variance to Kyriba in WE 8.15
Hamilton, Makenna	8/13/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/12 day end
Hamilton, Makenna	8/13/2025	2.7	Map all country specific disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	2.6	Map all "Other Region" disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	2.8	Map all EMEA disbursements in WE 8/8
Hill, Michael	8/13/2025	1.2	Update invoice tracker for EUR invoices
Hill, Michael	8/13/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/13/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/13/2025	0.6	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/13/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/13/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/13/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/13/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	8/13/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/13/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13

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Professional	Date	Hours	Activity
Hill, Michael	8/13/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/13/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/13/2025	1.1	Update invoice tracker for USD invoices
Liv-Feyman, Alec	8/13/2025	0.7	Update flash report updates for LATAM region
Liv-Feyman, Alec	8/13/2025	1.2	Update vendor tracker status classification updates
Liv-Feyman, Alec	8/13/2025	1.2	Analyze vendor payment confirmation status for NAFTA tracker
Liv-Feyman, Alec	8/13/2025	1.2	Analyze processing confirmation details for USD cash in advance
Liv-Feyman, Alec	8/13/2025	1.1	Prepare vendor master mapping for new CIA dashboard entries
Liv-Feyman, Alec	8/13/2025	1.1	Prepare processing detail analysis for GBP vendor dashboard
Liv-Feyman, Alec	8/13/2025	0.9	Review vendor payment status breakdown for ASIA region
Liv-Feyman, Alec	8/13/2025	0.9	Review CIA dashboard processing metrics by vendor type
Liv-Feyman, Alec	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Liv-Feyman, Alec	8/13/2025	0.8	Develop processing breakdown analysis for EUR vendors
Liv-Feyman, Alec	8/13/2025	0.7	Examine CIA dashboard LATAM processing detail updates
Liv-Feyman, Alec	8/13/2025	0.6	Update vendor tracker with booked payment processing status
Liv-Feyman, Alec	8/13/2025	0.8	Develop vendor mapping detail for MXN processing tracker
Nguyen, Vi Hoa	8/13/2025	0.3	Work closely with team by providing necessary guidance and information to ensure timely processing of all CIA payments
Nguyen, Vi Hoa	8/13/2025	0.9	Check supporting documentation, authorize CIA requests, and ensure submission to the correct team for payment and booking
Nguyen, Vi Hoa	8/13/2025	0.7	Partner with team, supplying required insights and clarifications to guarantee CIA payments are completed on time
Nguyen, Vi Hoa	8/13/2025	1.1	Contribute to the process by validating documents, performing CIA tasks, and escalating to ensure swift resolution
Nguyen, Vi Hoa	8/13/2025	1.4	Facilitate the process by ensuring documentation is complete, CIA approvals are in order, and requests are escalated
Nguyen, Vi Hoa	8/13/2025	2.3	Capture the cumulative values of CIA requests that are submitted and approved

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/13/2025	2.9	Facilitate the CIA process by ensuring documentation accuracy, executing CIA steps, and referring issues for timely handling
Nguyen, Vi Hoa	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Pacheco, Santiago	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Pacheco, Santiago	8/13/2025	1.4	Reject incorrect cash in advance requests
Pacheco, Santiago	8/13/2025	1.7	Send CIA requests to AP team for payment processing
Pacheco, Santiago	8/13/2025	1.9	Review status for cash in advance NAFTA open items with AP team
Pacheco, Santiago	8/13/2025	2.4	Analyze cash in advance requests from the CIA inbox
Pack, Laura	8/13/2025	2.2	Analyze and approve pro-formas with advance payment terms, forwarding them for expedited payment
Pack, Laura	8/13/2025	1.7	Screen and authorize CIA-related invoices for advance payments, ensuring smooth execution and answering queries timely (LATAM requests)
Pack, Laura	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Pack, Laura	8/13/2025	1.2	Address department inquiries (logistics and purchasing) to avoid delays in CIA payments and speed up process
Pack, Laura	8/13/2025	2.8	Screen and authorize CIA-related invoices for advance payments, ensuring smooth execution and answering queries timely (EMEA requests)
Pack, Laura	8/13/2025	2.1	Conduct structured reviews of all pro-forma invoices that require prepayment, ensuring accuracy and compliance before advancing them for payment execution
Postolos, Lucas	8/13/2025	2.7	Revise presentation materials for DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	1.2	Continue revisions to China and Brazil regions cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.4	Continue revisions to specific country's region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.4	Call with L. Postolos, and G. Schmelter (A&M) on current view of intercompany and actuals models for week ending 8/8
Postolos, Lucas	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Postolos, Lucas	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/13/2025	2.2	Continue revisions to NAFTA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	2.6	Continue revisions to EMEA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Schmelter, Griffen	8/13/2025	1.9	Update regional actuals model based on which intercompany transactions did not have any matching transactions for week ending 8/8
Schmelter, Griffen	8/13/2025	0.8	Compile all intercompany transactions for EMEA into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.6	Pull all receipts bank data from NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.7	Determine which intercompany transactions within the master intercompany list do not have matching transactions for week ending 8/8
Schmelter, Griffen	8/13/2025	1.0	Update receipts summary file for data from week ending 8/8
Schmelter, Griffen	8/13/2025	0.6	Compile all intercompany transactions for NAFTA into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.5	Pull all receipts bank data from Other Regions actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.7	Pull all receipts bank data from EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	1.4	Reconcile EMEA actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Schmelter, Griffen	8/13/2025	1.2	Reconcile NAFTA actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Schmelter, Griffen	8/13/2025	0.2	Call with G. Schmelter, M. Hamilton (A&M) and MAR member re. EMEA payment run variance to Kyriba in WE 8.15
Schmelter, Griffen	8/13/2025	0.4	Compile all intercompany transactions into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Schmelter, Griffen	8/13/2025	0.4	Call with L. Postolos, and G. Schmelter (A&M) on current view of intercompany and actuals models for week ending 8/8
Schmelter, Griffen	8/13/2025	0.3	Pull all receipts bank data from actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.5	Compile all intercompany transactions for Other Regions into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.4	Update bank account balances slide within actuals variance report for week ending 8/8
Schmelter, Griffen	8/13/2025	0.3	Push regional builder tabs into consolidated actuals model for week ending 8/8
Shahbain, Abraham	8/13/2025	0.6	Review open invoices provided by vendor and share with accounts payable to remit payment
Shahbain, Abraham	8/13/2025	0.7	Review of trade agreement payments proposed to be made

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	8/13/2025	1.1	Respond to the Company team related to vendor payment submissions
Shiffman, David	8/13/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to discuss presentation document required to support next 13-week cash flow forecast update
Shiffman, David	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Shiffman, David	8/13/2025	0.9	Prepare draft template for go forward DIP budget update materials
Shiffman, David	8/13/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to liquidity bridge slide for special committee meeting
Shiffman, David	8/13/2025	1.3	Review July fees and prepare professional fee template to forecast fees in DIP budget
Shiffman, David	8/13/2025	0.4	Correspond with the Company Treasury regarding Brazil dividend process
Simion, Tony	8/13/2025	0.4	Review treasury summary of actual disbursements versus budget
Turner, Cari	8/13/2025	0.9	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Waismann, Heitor	8/13/2025	0.5	Prepare liquidity bridge slide for special committee meeting
Waismann, Heitor	8/13/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to liquidity bridge slide for special committee meeting
Waismann, Heitor	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Waismann, Heitor	8/13/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to discuss presentation document required to support next 13-week cash flow forecast update
Waismann, Heitor	8/13/2025	0.3	Update 13-week cash flow final file with changes to USD beginning balance and transfers between debtors
Waismann, Heitor	8/13/2025	0.4	Adjust legal entity cash flow forecast file to include just EMEA cash pooling summary
Waismann, Heitor	8/13/2025	1.4	Review segmented interest roll forward recording each Tranche A DIP draw
Waismann, Heitor	8/13/2025	0.6	Review actualization of DIP debt roll forward
Waismann, Heitor	8/13/2025	0.4	Update liquidity slide and supporting schedules for PMO meeting
Warren, Joseph	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Warren, Joseph	8/13/2025	0.2	Analyze request from the Company team to investigate status of certain post petition payments being processed

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Webber, Dan	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Zehetmair, Stefan	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Zehetmair, Stefan	8/13/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/13/2025	2.6	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/13/2025	2.1	Support with CIA tracking and CIA approval process
Borgonovo, Erik	8/14/2025	1.8	Process and release LATAM invoices requiring advance payment, addressing all mailbox submissions
Borgonovo, Erik	8/14/2025	2.1	Validate and approve EMEA prepayment requests, ensuring swift execution and timely responses
Borgonovo, Erik	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Borgonovo, Erik	8/14/2025	1.7	Monitor and flag vendors without signed trade agreements, escalating critical ones
Borgonovo, Erik	8/14/2025	2.2	Analyze upfront-payment invoices, authorizing and forwarding them to the respective the Company legal entity for immediate action
Borgonovo, Erik	8/14/2025	1.6	Respond to the Company's department (logistics/purchasing) queries to prevent CIA payment delays
Caruso, Nicholas	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Cook, Jacob	8/14/2025	1.1	Review of ad hoc requests into outstanding invoices related to vendors with ongoing trade agreement negotiations
Cook, Jacob	8/14/2025	0.6	Prepare summary of 'missing' payables related to requested payments from MAR purchasing related to prepetition allocation
Draude, Richard	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Fuetter, Isaac	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Grossi, Nick	8/14/2025	1.5	Coordinate budget refresh materials and provide comments re: same
Grossi, Nick	8/14/2025	0.5	Coordinate approval of revised DIP budget with AHG

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Hamilton, Makenna	8/14/2025	2.1	Map intercompany transactions in China payment run
Hamilton, Makenna	8/14/2025	1.1	Update professional fee carveout slide for WE 8/8
Hamilton, Makenna	8/14/2025	1.7	Identify and categorize all professional fee disbursements in WE 8/8
Hamilton, Makenna	8/14/2025	1.6	Create mapping structure to categorize Chinese disbursements
Hamilton, Makenna	8/14/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/13 day end
Hamilton, Makenna	8/14/2025	1.7	Create mapping for foreign character translation to categorize Chinese disbursements
Hamilton, Makenna	8/14/2025	1.3	Map intercompany transaction in China Kyriba data
Hill, Michael	8/14/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	8/14/2025	0.8	Update payment confirmations for North America invoices
Hill, Michael	8/14/2025	0.6	Update payment confirmations for Latin America invoices
Hill, Michael	8/14/2025	1.2	Update payment confirmations for European invoices
Hill, Michael	8/14/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Hill, Michael	8/14/2025	0.8	Update invoice tracker for USD invoices
Hill, Michael	8/14/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Hill, Michael	8/14/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/14/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/14/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/14/2025	0.2	Send out morning cash in advance summary tracker

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/14/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/14/2025	0.4	Analyze trade agreement vendors for cash in advance treatment
Liu, Daniel	8/14/2025	0.7	Review the CIA application documents received on August 14 from two countries procurement team and log the tracker list
Liu, Daniel	8/14/2025	0.2	Assist vendor mapping in AP records and approved CIA list
Liv-Feyman, Alec	8/14/2025	0.9	Analyze processing detail updates for BRL cash in advance vendors
Liv-Feyman, Alec	8/14/2025	0.9	Review processing breakdown for EUR cash in advance payments
Liv-Feyman, Alec	8/14/2025	1.1	Prepare CIA dashboard ASIA vendor mapping detail
Liv-Feyman, Alec	8/14/2025	0.8	Review vendor status tracking updates for NAFTA dashboard
Liv-Feyman, Alec	8/14/2025	0.8	Develop vendor payment confirmation analysis for EMEA tracker
Liv-Feyman, Alec	8/14/2025	1.4	Examine CIA dashboard processing breakdown by currency classification
Liv-Feyman, Alec	8/14/2025	0.9	Review vendor payment status breakdown for all regions
Liv-Feyman, Alec	8/14/2025	0.7	Update processing status classification for LATAM vendors
Liv-Feyman, Alec	8/14/2025	0.6	Update processing confirmation details for GBP vendor tracker
Liv-Feyman, Alec	8/14/2025	0.3	Develop payment status updates for USD vendor processing
Liv-Feyman, Alec	8/14/2025	1.1	Prepare vendor payment reconciliation for CIA vendors
Liv-Feyman, Alec	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Liv-Feyman, Alec	8/14/2025	1.4	Examine CIA dashboard processing metrics for vendor analysis
Liv-Feyman, Alec	8/14/2025	1.2	Analyze vendor tracker processing summary for dashboard reporting
Liv-Feyman, Alec	8/14/2025	1.3	Examine vendor master mapping detail for reconciliation
Liv-Feyman, Alec	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Nguyen, Vi Hoa	8/14/2025	1.9	Support team with accurate information and responses to facilitate the prompt processing of CIA payments

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/14/2025	1.2	Support operations by checking documentation, completing CIA requirements, and escalating to team for efficient issue resolution
Nguyen, Vi Hoa	8/14/2025	2.3	Track and document the aggregated values of requested and approved CIA requests
Nguyen, Vi Hoa	8/14/2025	2.3	Check all required documentation, secure CIA approvals, and escalate requests for immediate processing
Nguyen, Vi Hoa	8/14/2025	1.3	Collaborate with team by delivering essential input to ensure smooth and timely CIA payment processing
Nguyen, Vi Hoa	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Nguyen, Vi Hoa	8/14/2025	0.4	Ensure smooth processing by validating paperwork, executing CIA steps, and escalating to team for timely follow-up
Nguyen, Vi Hoa	8/14/2025	1.1	Aid the process by confirming documentation, finalizing CIA actions, and escalating matters to team for quick turnaround
Pacheco, Santiago	8/14/2025	2.7	Review cash in advance payments from the CIA inbox
Pacheco, Santiago	8/14/2025	1.4	Review status for CIA NAFTA open items with AP team
Pacheco, Santiago	8/14/2025	1.7	Request correction on incorrect CIA payments
Pacheco, Santiago	8/14/2025	1.2	Send cash in advance payment requests to AP team for execution
Pacheco, Santiago	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Pack, Laura	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Pack, Laura	8/14/2025	2.1	Manage CIA mailbox efficiently by reviewing and approving urgent requests for immediate payment
Pack, Laura	8/14/2025	2.3	Analyze and evaluate invoices that require advance payments and manage their approval and submission for urgent processing and payment
Pack, Laura	8/14/2025	2.6	Handle incoming emails related to CIAs, ensuring the timely processing of urgent payments to avoid any disruption to the business operations
Pack, Laura	8/14/2025	2.9	Collaborate with logistics and procurement to process CIA requests and validate advance payment requests and coordinate fast-track handling through payment release
Postolos, Lucas	8/14/2025	0.2	Correspond regarding professional fee payments with the Company and M. Hamilton (A&M)
Postolos, Lucas	8/14/2025	0.3	Revise presentation materials for DIP Budget variance analysis for week ending August 8

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/14/2025	0.9	Populate actuals receipts information for A&M cash forecast team for Brazil for week ending 8/8
Schmelter, Griffen	8/14/2025	0.9	Update 8/8 variance presentation to reflect changes from the forecast team
Schmelter, Griffen	8/14/2025	0.7	Update consolidated actuals model for updated DIP budget received from the A&M cash team
Schmelter, Griffen	8/14/2025	0.7	Update consolidate actuals file for fire day motion relief payments received from the A&M vendor team for week ending 8/8
Schmelter, Griffen	8/14/2025	1.4	Determine whether file received from Brazil treasury team accurately reflect factoring activity for week ending 8/8
Schmelter, Griffen	8/14/2025	0.6	Prepare a listing of all non debtor transfers for cash forecast team from week ending 8/8
Schmelter, Griffen	8/14/2025	0.4	Pull bank account balances as of 8/14 from portal
Schmelter, Griffen	8/14/2025	0.4	Prepare and distribute flash cash report to company, K&E, and A&M team members for 8/14
Schmelter, Griffen	8/14/2025	0.6	Update Brazil receipts summary to reflect information received from Brazil the Company Treasury team based on increased receipts coding for week ending 8/8
Schmelter, Griffen	8/14/2025	1.7	Create comparison file between A&M actuals and the Company supplier payment summary from week ending 6/20 through 8/1
Schmelter, Griffen	8/14/2025	0.2	Correspond with the Company treasury team on build up data that creates the supplier payments summary
Schmelter, Griffen	8/14/2025	0.4	Correspond with A&M team member on file received from the Company treasury team regarding a comparison between A&M actuals report and the Company payment report
Schmelter, Griffen	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Schmelter, Griffen	8/14/2025	1.1	Update the Company supplier payments and A&M actuals variance report to include a line by line comparison that builds up the summary tab per A&M team members comments
Shahbain, Abraham	8/14/2025	0.7	Review of proposed prepetition payments to be made
Shahbain, Abraham	8/14/2025	0.7	Call with the Company purchasing and treasury related to regional cash allocation
Shiffman, David	8/14/2025	1.2	Working session with A&M liquidity team to align on near term priorities
Shiffman, David	8/14/2025	0.7	Call with D. Shiffman, D. Webber (A&M) to discuss go-forward workplan for weekly cash variance reporting
Shiffman, David	8/14/2025	0.7	Correspond with Company Treasury regarding quarterly bonus payments
Shiffman, David	8/14/2025	0.6	Correspond with APAC Treasury regarding status of customer payments
Shiffman, David	8/14/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review variance in forecast for vendor disbursements and confirm timing for bonus disbursements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/14/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review variance in forecast for vendor disbursements and confirm timing for bonus disbursements
Waismann, Heitor	8/14/2025	1.7	Prepare analysis on variances in receipts between actuals and forecast for the week ended in 8/8
Waismann, Heitor	8/14/2025	0.7	Create draft for July's factoring report and note potential issues for August's factoring report
Waismann, Heitor	8/14/2025	0.4	Review net changes in DIP interest roll forward and review contra-payments on emergency loan roll forward
Waismann, Heitor	8/14/2025	0.3	Review template for upcoming presentation on 13-Week cash flow updates
Waismann, Heitor	8/14/2025	2.9	Prepare comments to variance report for week ended August 8th
Waismann, Heitor	8/14/2025	0.2	Call with Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Waismann, Heitor	8/14/2025	0.4	Prepare analysis on forecasted bonus included in the 13-week cash flow to review with the Company
Warren, Joseph	8/14/2025	0.3	Prepare illustration of potential cash overlap issue between cash in advance payments and post petition payments
Warren, Joseph	8/14/2025	0.6	Prepare outline and next steps on assessment of potential overlapping payments across cash in advance payments and post petition payments for A&M team
Warren, Joseph	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Warren, Joseph	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Warren, Joseph	8/14/2025	0.3	Coordinate with the Company team regarding cash in advance payment for a certain supplier
Webber, Dan	8/14/2025	0.2	Review factoring support file for Brazil for period 8/4/2025 - 8/8/2025
Webber, Dan	8/14/2025	0.2	Correspond with S. Hao, L. Postolos (A&M) regarding July intercompany transactions
Webber, Dan	8/14/2025	0.2	Correspond with R. Gannon, F. Hipp (K&E) regarding certain German assets being treated as collateral
Webber, Dan	8/14/2025	0.7	Call with D. Shiffman, D. Webber (A&M) to discuss go-forward workplan for weekly cash variance reporting
Webber, Dan	8/14/2025	0.4	Correspond with N. Caruso, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Webber, Dan	8/14/2025	0.4	Review Management file for vendor disbursements compared to DIP Budget actuals figures

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/14/2025	0.4	Review weekly DIP variance presentation for WE 8/8/2025
Webber, Dan	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Zehetmair, Stefan	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Zehetmair, Stefan	8/14/2025	1.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/14/2025	2.3	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/14/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/14/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/14/2025	0.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 14
Zhu, Judith	8/14/2025	0.6	Review China CIAs received in the afternoon and respond to the procurement and the Company processing team
Caruso, Nicholas	8/15/2025	0.3	Correspond with D. Webber, N. Caruso, L. Postolos, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Caruso, Nicholas	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Cook, Jacob	8/15/2025	0.9	Update weekly PMO materials for WE 8/15
Cook, Jacob	8/15/2025	1.3	Review of the Company trade agreement payments for week ahead (week ending 8/22) for input into cash allocation and disbursement forecast
Cook, Jacob	8/15/2025	0.2	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/22) for input into cash allocation
Cook, Jacob	8/15/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding post petition payment to certain supplier
Hamilton, Makenna	8/15/2025	1.0	Coordinate with professionals to help ensure on time payment of invoices
Hamilton, Makenna	8/15/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/14 day end
Hamilton, Makenna	8/15/2025	0.2	Review plan to accommodate for multi-month (June-July) accrual periods on incoming Pro Fee applications
Hamilton, Makenna	8/15/2025	1.1	Identify and create summary of all DIP interest fee payments to date
Hamilton, Makenna	8/15/2025	1.2	Create table of all professional fees to be paid in the week following

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/15/2025	0.4	Review current structure for Pro Fee tracking and plan to incorporate additional tracking for incoming fee applications to the docket
Hamilton, Makenna	8/15/2025	1.2	Update professional fees paid slide for WE 8/8
Hill, Michael	8/15/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Hill, Michael	8/15/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/15/2025	1.7	Input vendor invoices for North America region accounting
Hill, Michael	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Hill, Michael	8/15/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/15/2025	1.3	Update payment confirmations for Latin American invoices
Hill, Michael	8/15/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	8/15/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/15/2025	2.1	Update payment confirmations for North America invoices
Liu, Daniel	8/15/2025	0.9	Review the CIA application documents received on August 15 from the two countries procurement team and log the tracker list
Liu, Daniel	8/15/2025	0.3	Assist vendor mapping in AP records and approved CIA list
Liv-Feyman, Alec	8/15/2025	1.2	Analyze customer are/ap netting analysis for vendor processing
Liv-Feyman, Alec	8/15/2025	1.1	Prepare CIA dashboard vendor mapping updates for NAFTA region
Liv-Feyman, Alec	8/15/2025	0.9	Review processing confirmation details for BRL vendor payments
Liv-Feyman, Alec	8/15/2025	0.8	Develop vendor status classification for ASIA processing tracker
Liv-Feyman, Alec	8/15/2025	0.8	Develop CIA dashboard processing metrics by vendor classification
Liv-Feyman, Alec	8/15/2025	0.8	Analyze processing detail analysis for MXN cash in advance vendors
Liv-Feyman, Alec	8/15/2025	0.7	Update processing breakdown summary for EMEA vendor dashboard

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/15/2025	0.3	Prepare vendor master mapping detail for USD tracker
Liv-Feyman, Alec	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Liv-Feyman, Alec	8/15/2025	1.3	Examine vendor tracker processing status for LATAM analysis
Liv-Feyman, Alec	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Liv-Feyman, Alec	8/15/2025	0.6	Update processing detail updates for GBP cash in advance vendors
Nguyen, Vi Hoa	8/15/2025	2.3	Coordinate with team, offering timely insights to secure uninterrupted CIA payment execution
Nguyen, Vi Hoa	8/15/2025	2.8	Provide team with the necessary answers and guidance to prevent delays in CIA payment processing
Nguyen, Vi Hoa	8/15/2025	2.6	Enhance process efficiency by verifying documents, carrying out CIA steps, and escalating to team for prompt action
Nguyen, Vi Hoa	8/15/2025	2.6	Strengthen the workflow by reviewing documentation, completing CIA activities, and escalating to team for rapid resolution
Nguyen, Vi Hoa	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Pacheco, Santiago	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Pacheco, Santiago	8/15/2025	1.0	Review status for cash in advance requests with PTP team
Pacheco, Santiago	8/15/2025	1.4	Pass over cash in advance requests to AP team for payment execution
Pacheco, Santiago	8/15/2025	2.9	Review cash in advance payment requests
Pacheco, Santiago	8/15/2025	1.6	Reject and request correction on incorrect CIA payments
Pack, Laura	8/15/2025	1.9	Track invoices received in the CIA inbox for both EMEA and LATAM regions
Pack, Laura	8/15/2025	2.1	Respond to purchasing and logistics inquiries by providing necessary information or clarifications to support smooth and timely execution of payments for all submitted CIA requests
Pack, Laura	8/15/2025	2.4	Review and approve invoices that require advance payments to ensure urgent processing and payment for EMEA requests
Pack, Laura	8/15/2025	1.9	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing and payment (LATAM)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/15/2025	1.7	Validate and greenlight invoices requiring upfront payment, ensuring swift payment execution
Postolos, Lucas	8/15/2025	0.3	Correspond regarding professional fee payments with the Company and M. Hamilton (A&M)
Postolos, Lucas	8/15/2025	0.4	Review of receipts detail from G. Schmelter (A&M), including providing revisions
Schmelter, Griffen	8/15/2025	1.4	Determine whether receipts data in China can be coded into a by customer form that can be distributed to creditors for week ending 8/8
Schmelter, Griffen	8/15/2025	0.8	Update variance report PowerPoint to reflect variance report for week ending 8/8
Schmelter, Griffen	8/15/2025	0.7	Create external distribution version of intercompany report for week ending 8/8
Schmelter, Griffen	8/15/2025	0.5	Prepare liquidity certificate based on bank account balances received from local teams for week ending 8/8
Schmelter, Griffen	8/15/2025	0.3	Distribute all required actuals reports and support to outside parties for week ending 8/8
Schmelter, Griffen	8/15/2025	0.3	Correspond with A&M team members on unreconciled factoring receipts and disbursements
Schmelter, Griffen	8/15/2025	1.4	Reconcile factoring receipts and remittances in the actuals model with data received from the Brazilin treasury team for week ending 8.8
Schmelter, Griffen	8/15/2025	0.3	Correspond with APAC treasury team on their ability to categorize receipts by customer on a weekly basis going forward
Schmelter, Griffen	8/15/2025	0.4	Prepare and distribute flash cash report for 8/14 to A&M, the Company, K&E, and PJT teams
Schmelter, Griffen	8/15/2025	1.3	Prepare receipts template for the Company APAC treasury team to show proposed format of receipts categorization by customer
Schmelter, Griffen	8/15/2025	1.3	Compare weekly supplier payments schedule provided by the Company EMEA treasury team for week ending 8/8 to actuals report
Schmelter, Griffen	8/15/2025	0.5	Call with H. Waismann (A&M), G. Schmelter (A&M) and MAR to discuss factoring remittances for the week
Shiffman, David	8/15/2025	0.6	Correspond with K&E regarding schedule of forecasted DIP draws
Shiffman, David	8/15/2025	1.7	Prepare final comments on weekly DIP variance report prior to distribution
Shiffman, David	8/15/2025	1.6	Review of receipts detail by customer and related discussions with A&M liquidity team
Shiffman, David	8/15/2025	0.8	Work with A&M liquidity team to prepare filing version of Updated DIP Budget
Simion, Tony	8/15/2025	0.6	Review and provide comments to weekly cash actuals variance report versus budget
Waismann, Heitor	8/15/2025	1.3	Review receipts summary by customer for actuals period
Waismann, Heitor	8/15/2025	0.5	Call with H. Waismann (A&M), G. Schmelter (A&M) and MAR to discuss factoring remittances for the week

Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/15/2025	0.2	Correspond to MAR leadership to request approval of variance report
Waismann, Heitor	8/15/2025	1.0	Prepare adjusted version of 13 week cash flow forecast to be filed as official approved version
Waismann, Heitor	8/15/2025	1.6	Prepare summary of specific vendor's acceleration receipts forecast split by region
Warren, Joseph	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Warren, Joseph	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Warren, Joseph	8/15/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding post petition payment to certain supplier
Warren, Joseph	8/15/2025	0.4	Prepare post petition payment proposal summary for certain supplier
Webber, Dan	8/15/2025	0.1	Correspond with F. Hipp (K&E) regarding perfection of certain German assets
Webber, Dan	8/15/2025	0.3	Review of DIP budget variance materials for WE 8/8
Webber, Dan	8/15/2025	0.2	Prepare weekly liquidity certificate for WE 8/8
Webber, Dan	8/15/2025	0.3	Correspond with N. Caruso, L. Postolos, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Webber, Dan	8/15/2025	0.1	Correspond with C. Pope (Alix) regarding receipts by customer report
Webber, Dan	8/15/2025	0.2	Correspond with G. Schmelter, H. Waismann (A&M) regarding mapping of factoring remittances
Zehetmair, Stefan	8/15/2025	0.6	Support with CIA tracking and CIA approval process
Zhu, Judith	8/15/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/15/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/15/2025	0.3	Update the vendor payment list as of August 15
Zhu, Judith	8/15/2025	0.4	Organize the CIA tracker list and revise the summary format
Zhu, Judith	8/15/2025	0.6	Reply to A. Liv-Feyman (A&M) via Teams regarding the differences between two countries Tracker List and Vendor Payment List, with a table for illustration
Zhu, Judith	8/15/2025	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 15
Zhu, Judith	8/15/2025	0.7	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/16/2025	1.1	Update analysis for vendors on cash in advance timing
Hill, Michael	8/16/2025	1.3	Update analysis for top ten vendors on cash in advance globally
Liv-Feyman, Alec	8/16/2025	0.6	Develop vendor mapping analysis for dashboard updates
Liv-Feyman, Alec	8/16/2025	1.1	Analyze processing confirmation status for payment tracking
Liv-Feyman, Alec	8/16/2025	0.4	Examine weekly vendor tracker processing breakdown summary
Liv-Feyman, Alec	8/16/2025	0.9	Review CIA dashboard vendor processing status across regions
Schmelter, Griffen	8/16/2025	0.3	Pull Bank account balances as of 8/15
Schmelter, Griffen	8/16/2025	0.5	Consolidate all 8/15 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Webber, Dan	8/16/2025	0.1	Correspond with G. Schmelter (A&M) and the Company management regarding categorization of customer receipts in China
Cook, Jacob	8/17/2025	0.3	Review of payments made to certain temporary staffing vendors from petition date to current week
Cook, Jacob	8/17/2025	0.6	Review of updated vendors with accelerated post-petition payment terms
Cook, Jacob	8/17/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/15
Hamilton, Makenna	8/17/2025	1.1	Prepare NAFTA file for WE 8/15 variance analysis report
Hamilton, Makenna	8/17/2025	1.2	Prepare EMEA file for WE 8/15 variance analysis report
Liv-Feyman, Alec	8/17/2025	1.1	Examine vendor payment confirmation analysis for ASIA region
Liv-Feyman, Alec	8/17/2025	0.8	Prepare CIA dashboard EMEA processing status summary
Liv-Feyman, Alec	8/17/2025	0.8	Review processing breakdown for LATAM cash in advance vendors
Liv-Feyman, Alec	8/17/2025	1.2	Update processing detail breakdown for NAFTA vendor tracker
Schmelter, Griffen	8/17/2025	0.3	Add China 8/15 balances to consolidated bank account balances sheet
Schmelter, Griffen	8/17/2025	0.2	Pull China bank account balances as of 8/15
Schmelter, Griffen	8/17/2025	0.4	Distribute 8/15 bank account balances to local treasury team so that they can add additional balances
Warren, Joseph	8/17/2025	0.1	Analyze the Company staff request for cash in advance payment to certain supplier and respond on the same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/17/2025	0.1	Correspond with D. Shiffman, H. Waismann, L. Postolos (A&M) regarding preparing for upcoming call with Alix to discuss the DIP variance report for WE 8/8
Cook, Jacob	8/18/2025	1.3	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/22
Cook, Jacob	8/18/2025	1.4	Prepare trade agreement working file for payments to be made WE 8/22
Cook, Jacob	8/18/2025	1.6	Review of various trade agreements for language stipulating payments to be made during WE 8/22
Cook, Jacob	8/18/2025	1.2	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/22
Cook, Jacob	8/18/2025	2.1	Review of ad hoc requests from the Company purchasing related to prior week payments and corresponding proofs of payment
Cui, Maggie	8/18/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/18/2025	0.7	Review regional allocations and provide comments re: same
Grossi, Nick	8/18/2025	1.6	Prepare revised cash flow forecast incorporating new assumptions
Hamilton, Makenna	8/18/2025	0.4	Pull bank 3 NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/18/2025	0.3	Pull Kyriba Brazil activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/18/2025	0.3	Summarize 8/15 cash balances for all regional accounts
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/18/2025	0.4	Pull bank 1 NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba China activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba EMEA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull bank 2 NAFTA activity for 8/15 cash flow summary

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/18/2025	0.6	Pull activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.7	Pull bank EMEA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/18/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/18/2025	0.6	Pull specific country activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	2.9	Create daily liquidity report for day end 8/15
Hamilton, Makenna	8/18/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba NAFTA activity for 8/15 cash flow summary
Hill, Michael	8/18/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/18/2025	1.2	Create cash in advance analysis to answer diligence questions
Hill, Michael	8/18/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/18/2025	1.9	Update payment confirmations for North America invoices
Hill, Michael	8/18/2025	1.8	Input vendor invoices for North America region accounting
Hill, Michael	8/18/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/18/2025	1.1	Update payment confirmations for Latin American invoices
Hill, Michael	8/18/2025	0.9	Analyze vendor to determine cash in advance payment structure to avoid potential freight charges
Hill, Michael	8/18/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/18/2025	0.2	Send out evening cash in advance summary tracker
Kordupel, Lewis	8/18/2025	0.2	Correspond with N. Grossi (A&M) regarding cash flow workstream updates, including next steps
Kordupel, Lewis	8/18/2025	0.7	Meeting with D. Shiffman, L. Kordupel (A&M) and Alix Partners, re. discussion of variance report of week ended 8/8

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/18/2025	0.8	Match the CIA invoices with actual payment confirmations on August 18 from AP team
Liu, Daniel	8/18/2025	2.2	Review the CIA application documents received on the afternoon of August 18 from specific country procurement team and log the tracker list
Liu, Daniel	8/18/2025	2.7	Review the CIA application documents received on the afternoon of August 18 from China procurement team and log the tracker list
Liu, Daniel	8/18/2025	2.8	Review the CIA application documents received on the morning of August 18 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/18/2025	0.9	Develop CIA dashboard processing metrics by currency breakdown
Liv-Feyman, Alec	8/18/2025	1.4	Analyze CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	8/18/2025	0.7	Review CIA dashboard vendor mapping detail for GBP processing
Liv-Feyman, Alec	8/18/2025	0.9	Develop vendor status tracking updates for NAFTA dashboard
Liv-Feyman, Alec	8/18/2025	0.8	Prepare processing detail analysis for USD vendor dashboard
Liv-Feyman, Alec	8/18/2025	1.3	Update vendor tracker with booked payment status for EUR processing
Liv-Feyman, Alec	8/18/2025	1.3	Analyze vendor master mapping for new processing detail
Liv-Feyman, Alec	8/18/2025	1.2	Update processing breakdown summary for EMEA vendor analysis
Liv-Feyman, Alec	8/18/2025	0.4	Review processing detail updates for all regional vendor trackers
Liv-Feyman, Alec	8/18/2025	1.1	Examine vendor payment status classification for MXN tracker
Liv-Feyman, Alec	8/18/2025	1.1	Examine vendor mapping analysis for LATAM processing detail
Liv-Feyman, Alec	8/18/2025	0.8	Prepare CIA dashboard processing status for ASIA tracker
Nguyen, Vi Hoa	8/18/2025	2.9	Examine supporting documents, approve CIA requests, and send them to the designated team representatives for booking and payment processing
Nguyen, Vi Hoa	8/18/2025	0.6	Help maintain accuracy by validating documentation, completing CIA approvals, and submitting requests to team without delay
Nguyen, Vi Hoa	8/18/2025	1.1	Verify supporting documentation, authorize CIA requests, and route them to the appropriate representatives for payment and booking
Nguyen, Vi Hoa	8/18/2025	1.3	Back the process by confirming documentation, fulfilling CIA procedures, and escalating to team to ensure timely closure
Nguyen, Vi Hoa	8/18/2025	1.8	Verify and approve CIA requests along with supporting documentation, then forward them to the appropriate team for payment and booking management

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/18/2025	2.1	Drive process completion by validating documentation, executing CIA protocols, and escalating to team for swift resolution
Nguyen, Vi Hoa	8/18/2025	0.3	Assist team by supplying relevant information to ensure CIA payments are processed efficiently and without delay
Pacheco, Santiago	8/18/2025	2.4	Review cash in advance payment requests from the CIA inbox
Pacheco, Santiago	8/18/2025	1.7	Send CIA requests to AP team for payment execution
Pacheco, Santiago	8/18/2025	1.4	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/18/2025	1.3	Review VMT proof of payment requests for key vendors
Pacheco, Santiago	8/18/2025	1.2	Review status for cash in advance requests with the PTP team
Pack, Laura	8/18/2025	2.8	Review and approve all submitted documents to confirm compliance with pro-forma invoices and that they contain all necessary information for further processing and payment (LATAM requests)
Pack, Laura	8/18/2025	2.8	Evaluate and authorize invoices needing advance payments for prompt execution and processing of EMEA requests
Pack, Laura	8/18/2025	1.8	Provide purchasing and logistics teams with any needed information or explanations to ensure efficient and timely payment processing for all CIA requests
Pack, Laura	8/18/2025	2.6	Track all invoices submitted to the CIA inbox pertaining to EMEA and LATAM
Postolos, Lucas	8/18/2025	0.6	Correspond regarding professional fee payments with the Company, D. Webber, and M. Hamilton (A&M)
Schmelter, Griffen	8/18/2025	1.7	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 8/15
Schmelter, Griffen	8/18/2025	0.9	Determine which transactions are intercompany activity within the actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	1.5	Reconcile actuals model bank activity to ending bank balances for week ending 8/15
Schmelter, Griffen	8/18/2025	1.4	Determine which transactions are intercompany activity within the Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.2	Pull Kyriba bank data for week ending 8/15 into the actuals model
Schmelter, Griffen	8/18/2025	2.0	Map intercompany counterparties in actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	1.2	Determine whether NAFTA actuals model contains duplicate bank activity for week ending 8/15
Schmelter, Griffen	8/18/2025	0.8	Push bank data into actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.4	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/15
Schmelter, Griffen	8/18/2025	0.3	Push Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/15 into the Other Regions actuals model

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/18/2025	0.3	Push China payment run data into Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.2	Pull Kyriba bank data for week ending 8/15
Schmelter, Griffen	8/18/2025	0.3	Push Brazil payment run data into Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	1.9	Determine which transactions are intercompany activity within the NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.6	Call with D. Webber and G. Schmelter (A&M) and the Company management to discuss identification of receipts by customer for China region
Shahbain, Abraham	8/18/2025	0.5	Review updated vendor management overview slides based on comments received
Shahbain, Abraham	8/18/2025	0.6	Review of proposed submitted post-petition vendor payments
Shahbain, Abraham	8/18/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash funding needs
Shiffman, David	8/18/2025	0.8	Review specific vendor acceleration forecast for related analysis
Shiffman, David	8/18/2025	0.9	Review latest prepetition claim payments against forecast and investigate variances
Shiffman, David	8/18/2025	1.6	Prepare initial draft of extended monthly projections into June 2026
Shiffman, David	8/18/2025	1.3	Prepare and review professional fee forecasts to provide to various stakeholders
Shiffman, David	8/18/2025	0.9	Correspond with A&M and the Company Treasury regarding factoring facility capacities
Turner, Cari	8/18/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash funding needs
Waismann, Heitor	8/18/2025	1.9	Adjust presentation with comments from A&M leader
Waismann, Heitor	8/18/2025	1.6	Extend professional fee forecast with accruals from firms until June 2026
Waismann, Heitor	8/18/2025	1.5	Prepare presentation on latest 12-month DIP budget forecast
Waismann, Heitor	8/18/2025	1.2	Prepare summary of professional fees accruals and disbursements for the entire case, requested by Alix Partners
Waismann, Heitor	8/18/2025	1.1	Update inbounds support file with input from company (inbounds report of week 32)
Waismann, Heitor	8/18/2025	2.8	Prepare sensitivity to 12-month DIP budget with case extension to June 2026
Waismann, Heitor	8/18/2025	0.3	Update factoring summary report with latest information from the company
Waismann, Heitor	8/18/2025	0.3	Prepare summary of professional fee carve out build-up for week ended 8/8, requested by Alix Partners

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Professional	Date	Hours	Activity
Waismann, Heitor	8/18/2025	0.7	Meeting with D. Shiffman, L. Kordupel (A&M) and Alix Partners, re. discussion of variance report of week ended 8/8
Warren, Joseph	8/18/2025	0.6	Analyze cash in advance payment requests for two key suppliers and provide next steps relating to the same for the cash in advance mailbox team
Webber, Dan	8/18/2025	0.1	Correspond with M. Hamilton (A&M) regarding payment of certain professionals
Webber, Dan	8/18/2025	0.1	Correspond with D. Shiffman (A&M) regarding FDM tracking in cash actuals reporting
Webber, Dan	8/18/2025	0.2	Correspond with G. Schmelter (A&M) regarding reconciliation of certain factoring remittances across a bank transaction data
Webber, Dan	8/18/2025	0.1	Prepare for call with the Company management to discuss receipts by customer for the China region
Webber, Dan	8/18/2025	0.2	Correspond with the Company management regarding identification of certain collateral assets in Germany
Webber, Dan	8/18/2025	0.6	Call with D. Webber and G. Schmelter (A&M) and the Company management to discuss identification of receipts by customer for China region
Zehetmair, Stefan	8/18/2025	2.4	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/18/2025	1.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/18/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/18/2025	0.2	Review and update the track list and vendor payment list as of August 18, and compile a summary of the daily CIA payment status
Zhu, Judith	8/18/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/18/2025	0.6	Review two countries CIAs received in the morning (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	2.3	Review two countries CIAs received in the morning (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.2	Reply to J. Warren (A&M) and the Company's email about TA Agreement
Zhu, Judith	8/18/2025	2.1	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	1.9	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.2	Review the China CIA payment list submitted for approval by the Company China's Head of Procurement
Zhu, Judith	8/18/2025	0.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.6	Review specific country payment list as of August 18 provided by the Company to check if it aligns with A&M's approval and set up a formula to automatically identify daily processing details

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/19/2025	1.1	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.7	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.6	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/22
Cook, Jacob	8/19/2025	1.6	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/22
Cook, Jacob	8/19/2025	0.9	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/22
Cook, Jacob	8/19/2025	1.2	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/22
Cook, Jacob	8/19/2025	1.3	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/22
Cook, Jacob	8/19/2025	1.3	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.2	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/22
Cui, Maggie	8/19/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/19/2025	1.5	Prepare factoring / acceleration summary
Grossi, Nick	8/19/2025	1.8	Review revised exit timing and budget refresh. Provide comments re: same
Hamilton, Makenna	8/19/2025	0.8	Map all EMEA disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Hamilton, Makenna	8/19/2025	0.6	Create professional fee summary slide for WE 8/15
Hamilton, Makenna	8/19/2025	0.6	Map all EMEA disbursements in WE 8/15 - bank 2
Hamilton, Makenna	8/19/2025	0.7	Map all EMEA disbursements in WE 8/15 - bank 3
Hamilton, Makenna	8/19/2025	0.7	Map all EMEA disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/19/2025	0.7	Map all NAFTA disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/19/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/18 day end
Hamilton, Makenna	8/19/2025	0.7	Pull additional bank data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	0.8	Map all EMEA disbursements in WE 8/15 - UniCredit

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Professional	Date	Hours	Activity
Hamilton, Makenna	8/19/2025	0.8	Map all NAFTA disbursements in WE 8/15 - bank 1
Hamilton, Makenna	8/19/2025	0.9	Map all NAFTA disbursements in WE 8/15 - bank 1 Manual
Hamilton, Makenna	8/19/2025	0.9	Map all NAFTA disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/19/2025	0.9	Pull additional NAFTA pay run data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	0.8	Pull additional data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	0.7	Map all professional fees disbursed in WE 8/15
Hill, Michael	8/19/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/19/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/19/2025	1.7	Input vendor invoices for North America region accounting
Hill, Michael	8/19/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/19/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/19/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/19/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/19/2025	1.8	Map out divisional payments for cash in advance analysis
Hill, Michael	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Hill, Michael	8/19/2025	0.9	Update payment confirmations for Latin American invoices
Hill, Michael	8/19/2025	1.2	Incorporate prepetition payment details for divisional payment analysis
Kordupel, Lewis	8/19/2025	0.7	Call with D. Shiffman and L. Kordupel (A&M) regarding cash flow workstream open items, including next steps
Kordupel, Lewis	8/19/2025	0.5	Participate in call with A&M team regarding vendor payments for purposes of cash forecasting
Kordupel, Lewis	8/19/2025	0.5	Call with L. Kordupel and H. Waismann (A&M) regarding cash forecasting updates, including open items
Liu, Daniel	8/19/2025	2.8	Review the CIA application documents received on the afternoon of August 19 from China procurement team and log the tracker list

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/19/2025	2.4	Review the CIA application documents received on the morning of August 19 from two countries procurement team and log the tracker list
Liu, Daniel	8/19/2025	2.4	Review the CIA application documents received on the afternoon of August 19 from specific country procurement team and log the tracker list
Liu, Daniel	8/19/2025	1.1	Match the CIA invoices with actual payment confirmations on August 19 from AP team
Liv-Feyman, Alec	8/19/2025	1.1	Examine CIA dashboard processing metrics for GBP vendors
Liv-Feyman, Alec	8/19/2025	1.2	Review vendor master mapping detail for BRL processing
Liv-Feyman, Alec	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Liv-Feyman, Alec	8/19/2025	0.2	Develop payment confirmation status for EUR cash in advance vendors
Liv-Feyman, Alec	8/19/2025	1.2	Update vendor tracker processing summary for USD dashboard
Liv-Feyman, Alec	8/19/2025	0.8	Prepare processing status analysis for MXN vendor tracking
Liv-Feyman, Alec	8/19/2025	0.4	Analyze CIA dashboard vendor processing breakdown by classification
Nguyen, Vi Hoa	8/19/2025	2.9	Work in coordination with team, providing essential clarifications to maintain on-time CIA payment handling
Nguyen, Vi Hoa	8/19/2025	2.7	Verify all documentation, finalize CIA approval procedures, and forward the requests to the appropriate representatives to ensure timely payment and booking
Nguyen, Vi Hoa	8/19/2025	2.3	Review all documents, complete CIA approval processes, and escalate the requests to the designated representatives for prompt payment and booking
Nguyen, Vi Hoa	8/19/2025	1.7	Engage with team by offering necessary support and insights to guarantee efficient CIA payment processing
Nguyen, Vi Hoa	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Pacheco, Santiago	8/19/2025	2.9	Analyze CIA requests from the email inbox
Pacheco, Santiago	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Pacheco, Santiago	8/19/2025	1.6	Review status for open items on the cash in advance payment run
Pacheco, Santiago	8/19/2025	1.6	Send cash in advance requests to the payments team for execution

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Professional	Date	Hours	Activity
Pacheco, Santiago	8/19/2025	1.8	Reject and request correction on incorrect cash in advance claims
Pack, Laura	8/19/2025	2.9	Approve and review of invoices with advance payment requirements to facilitate fast processing and payment for EMEA requests
Pack, Laura	8/19/2025	2.7	Examine and authorize submitted documents to ensure they meet pro-forma invoice standards and include all required details for processing and payment (LATAM requests)
Pack, Laura	8/19/2025	2.6	Address purchasing and logistics queries by supplying required details or clarifications to facilitate prompt execution of payments for submitted CIA requests
Pack, Laura	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Pack, Laura	8/19/2025	2.2	Keep a record of invoices received in the CIA inbox for EMEA and LATAM requests
Postolos, Lucas	8/19/2025	0.4	Correspond regarding professional fee payments with the Company, D. Webber, and M. Hamilton (A&M)
Schmelter, Griffen	8/19/2025	1.1	Determine listing of intercompany transactions for which there is no matching transaction for all region for week ending 8/15
Schmelter, Griffen	8/19/2025	0.5	Add all intercompany transactions from the EMEA actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	1.3	Map intercompany counterparties in Other Region actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	0.2	Add all intercompany transactions from the actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	0.9	Map intercompany counterparties in EMEA actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	0.9	Determine whether unmatched intercompany transactions in EMEA for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	0.7	Map intercompany counterparties in NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	0.6	Determine whether unmatched intercompany transactions in Other Regions for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	0.5	Update intercompany report to reflect updates from matching transaction analysis for week ending 8/15
Schmelter, Griffen	8/19/2025	0.5	Create sheet showing incremental bank accounts that need to be added to MOR reporting
Schmelter, Griffen	8/19/2025	0.3	Add all intercompany transactions from the Other Regions actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	0.4	Prepare and distribute flash cash report to company, K&E, and A&M team members for 8/18
Schmelter, Griffen	8/19/2025	0.4	Add all intercompany transactions from the NAFTA actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	2.4	Determine which transactions are intercompany activity within the EMEA actuals model for week ending 8/15

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/19/2025	0.4	Determine whether unmatched intercompany transactions in NAFTA for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Shahbain, Abraham	8/19/2025	0.8	Review and refresh weekly funding by region based on updated metrics
Shiffman, David	8/19/2025	0.7	Call with D. Shiffman and L. Kordupel (A&M) regarding cash flow workstream open items, including next steps
Shiffman, David	8/19/2025	0.7	Call with A&M liquidity and vendor teams to discuss recent first day motion relief variances to DIP budget
Shiffman, David	8/19/2025	1.1	Call with the Company Management and Treasury to review initial operating assumptions to inform long term forecast
Waismann, Heitor	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Waismann, Heitor	8/19/2025	0.5	Call with H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/19/2025	0.5	Call with L Kordupel and H. Waismann (A&M) regarding cash forecasting updates, including open items
Waismann, Heitor	8/19/2025	1.5	Prepare summary P&L that supports cash flow projections for extended case period
Waismann, Heitor	8/19/2025	1.1	Prepare slide with summary P&L that supports cash flow projections for extended case period
Waismann, Heitor	8/19/2025	0.8	Adjust factoring summary report to include specific vendor receipts from acceleration program
Waismann, Heitor	8/19/2025	0.6	Review necessary checks to implement into the Professional Fee Tracker and analyze flow of the current model
Warren, Joseph	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Warren, Joseph	8/19/2025	0.2	Analyze request from the Company staff for cash in advance payment to certain supplier with an executed trade agreement and respond to the same
Webber, Dan	8/19/2025	0.1	Correspond with the Company management regarding NAFTA pay run for WE 8/15
Weiland, Brad	8/19/2025	0.3	Follow-up Correspond with N. Howard (K&E) re debt guarantor data
Weiland, Brad	8/19/2025	0.3	Review and analyze debt guarantor data
Zehetmair, Stefan	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Zehetmair, Stefan	8/19/2025	2.6	Support in checking, approving and distributing invoices to the relevant payment office

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Professional	Date	Hours	Activity
Zehetmair, Stefan	8/19/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/19/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	8/19/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/19/2025	0.3	Review and update the track list and vendor payment list as of August 19
Zhu, Judith	8/19/2025	0.2	Review Teams conversation history (CIA and TA related) to identify vendors requiring escalation, and build automated check formulas into the track list
Zhu, Judith	8/19/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/19/2025	0.2	Review specific country payment list as of August 19 provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/19/2025	0.1	Review the China CIA payment list submitted for approval by the Company China's Head of Procurement
Zhu, Judith	8/19/2025	2.2	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	0.9	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	2.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	2.8	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Caruso, Nicholas	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Cook, Jacob	8/20/2025	0.4	Consolidate weekly payments made from China filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA AM allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.7	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Consolidate weekly payments made from NAFTA filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.8	Prepare consolidated prepetition allocation payment template for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations

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Professional	Date	Hours	Activity
Cook, Jacob	8/20/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 8/15
Cui, Maggie	8/20/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/20/2025	0.9	Coordinate factoring requests with global treasury group
Grossi, Nick	8/20/2025	1.3	Review AHG liquidity related diligence requests and provide responses re: same
Grossi, Nick	8/20/2025	0.5	Review revised cash management order redline and provide comments re: same
Hamilton, Makenna	8/20/2025	0.7	Map all Argentina disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session
Hamilton, Makenna	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Hamilton, Makenna	8/20/2025	0.8	Map all country specific disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.6	Map all Brazil disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/19 day end
Hamilton, Makenna	8/20/2025	1.1	Create slide of liquidity summary as of 8/20
Hamilton, Makenna	8/20/2025	0.9	Map all China disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	0.8	Map all country specific disbursements in WE 8/15 - bank data
Hamilton, Makenna	8/20/2025	0.7	Map all China disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.8	Map all EMEA disbursements in WE 8/15 - Turkey
Hamilton, Makenna	8/20/2025	0.7	Map all Brazil disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.9	Map all Thailand disbursements in WE 8/15 - Kyriba
Hill, Michael	8/20/2025	1.4	Input vendor invoices for North America region accounting
Hill, Michael	8/20/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/20/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/20/2025	0.2	Send out morning cash in advance summary tracker

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/20/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/20/2025	1.1	Update payment confirmations for Latin American invoices
Hill, Michael	8/20/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Hill, Michael	8/20/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Liu, Daniel	8/20/2025	2.4	Review the CIA application documents received on the afternoon of August 20 from specific country procurement team and log the tracker list
Liu, Daniel	8/20/2025	2.7	Review the CIA application documents received on the morning of August 20 from two countries procurement team and log the tracker list
Liu, Daniel	8/20/2025	2.8	Review the CIA application documents received on the afternoon of August 20 from China procurement team and log the tracker list
Liu, Daniel	8/20/2025	1.6	Match the CIA invoices with actual payment confirmations on August 20 from AP team
Liv-Feyman, Alec	8/20/2025	0.8	Update CIA dashboard ASIA processing confirmation details
Liv-Feyman, Alec	8/20/2025	1.3	Analyze processing detail breakdown for NAFTA vendor dashboard
Liv-Feyman, Alec	8/20/2025	0.9	Develop vendor payment status classification for EMEA tracker
Nguyen, Vi Hoa	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Nguyen, Vi Hoa	8/20/2025	2.6	Inspect all paperwork, finish CIA approval steps, and send the requests to the relevant representatives for quick payment and booking
Nguyen, Vi Hoa	8/20/2025	0.8	Check and validate documentation, approve CIA requests, and deliver them to the responsible representatives for booking and payment execution
Nguyen, Vi Hoa	8/20/2025	0.1	Check over all documentation, complete CIA authorization steps, and forward the requests to suitable representatives for expedited payment and booking
Nguyen, Vi Hoa	8/20/2025	0.4	Ensure smooth operations by confirming documentation, finalizing CIA approvals, and escalating requests to team for timely resolution
Nguyen, Vi Hoa	8/20/2025	2.1	Ensure smooth CIA payment processing by collaborating with team and delivering the required responses promptly
Nguyen, Vi Hoa	8/20/2025	1.1	Review invoice amounts and statuses in the tracker to confirm accuracy in the Excel file

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/20/2025	2.2	Review all supporting materials, grant approval for CIA requests, and submit them to the assigned representatives for handling payment and booking
Nguyen, Vi Hoa	8/20/2025	0.9	Examine all documentation, carry out CIA approval steps, and escalate the requests to the pertinent representatives for swift payment and booking
Pacheco, Santiago	8/20/2025	0.6	Call with the Company purchasing team to review cash in advance requirements for key vendor
Pacheco, Santiago	8/20/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	8/20/2025	1.6	Review status for cash in advance requests with AP team
Pacheco, Santiago	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Pacheco, Santiago	8/20/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/20/2025	1.4	Reject and request correction on incorrect CIA claims
Pack, Laura	8/20/2025	2.8	Assess and approve invoices requiring upfront payments to guarantee timely handling and payment of EMEA requests
Pack, Laura	8/20/2025	2.9	Check and approve all submitted documents to verify compliance with pro-forma invoices and completeness for further processing and payment of LATAM CIA requests
Pack, Laura	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Pack, Laura	8/20/2025	2.4	Support purchasing and logistics by delivering information or clarifications needed to guarantee timely payment processing of all submitted CIA requests
Pack, Laura	8/20/2025	1.9	Track of invoices in the CIA inbox related to EMEA and LATAM
Postolos, Lucas	8/20/2025	0.6	Correspond with G. Schmelter (A&M) and the Company regarding DIP Budget variance analysis for week ending August 15
Postolos, Lucas	8/20/2025	0.4	Correspond regarding professional fee payments with the Company, K&E team, D. Webber, and M. Hamilton (A&M)
Postolos, Lucas	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Schirle, Mattie	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations
Schmelter, Griffen	8/20/2025	0.4	Reconcile the actuals model to the Company DCFE for week ending 8/15
Schmelter, Griffen	8/20/2025	0.1	Correspond with A&M cash team on draft version of the variance report for week ending 8/15

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/20/2025	0.2	Scrape all customer receipts from actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.3	Add new receipts for EMEA, NAFTA, Brazil, Thailand, and Argentina to receipts report for week ending 8/15
Schmelter, Griffen	8/20/2025	0.3	Create bank data categorization mapping for Turkish bank data
Schmelter, Griffen	8/20/2025	0.3	Update bank balances slide of actuals presentation for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Scrape all customer receipts from NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Scrape all customer receipts from Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.6	Reconcile the Other Regions actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	1.1	Reconcile the NAFTA actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	0.6	Scrape all customer receipts from EMEA actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.6	Update legal entity mapping for NAFTA payment run due to new currencies and legal entity tags within the week ending 8/15 payment run
Schmelter, Griffen	8/20/2025	0.8	Adjust builder tab within the EMEA actuals model to pick up Turkish bank data
Schmelter, Griffen	8/20/2025	0.8	Determine whether report from Brazil Treasury team includes all factoring activity for week ending 8/15
Schmelter, Griffen	8/20/2025	1.3	Reconcile receipts in Brazil to receipts by customer detail received from Brazil treasury team
Schmelter, Griffen	8/20/2025	1.8	Update consolidated actuals model to include results from regional actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.5	Analyze change in FX rates for week ending 8/15 to determine what change in balances is related to fix volatility
Schmelter, Griffen	8/20/2025	1.3	Reconcile the EMEA actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Prepare and distribute flash Cash report for 8/19 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/20/2025	0.2	Correspond with the Company Turkey on bank activity that requires further descriptions to be plugged into our actuals models
Schmelter, Griffen	8/20/2025	0.5	Add bank data received from the Company Turkey treasury team to actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.2	Correspond with the Company EMEA treasury team on inconsistencies within the EMEA payment report and the addition of new Turkish bank data to the actuals model
Schmelter, Griffen	8/20/2025	0.3	Correspond with the Company NAFTA treasury team on new legal entities and currency's within the NAFTA payment run
Schmelter, Griffen	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Shahbain, Abraham	8/20/2025	0.4	Distribute email to company related to cash in advance workflow process
Shahbain, Abraham	8/20/2025	0.6	Review of trade agreement payment proposal based on executed agreements
Shahbain, Abraham	8/20/2025	0.5	Call with the Company purchasing to discuss divisional funding needs and next steps
Shahbain, Abraham	8/20/2025	0.5	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding needs
Shahbain, Abraham	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations
Shiffman, David	8/20/2025	2.3	Review letter received by AHG and prepare related analysis of stipulated cash flow variances
Shiffman, David	8/20/2025	0.5	Call with the Company Treasury to review near term liquidity initiatives
Stegenga, Jeff	8/20/2025	0.5	Review of letter from Akin to Special Committee re: vendor mgmt. and liquidity observations
Turner, Cari	8/20/2025	1.2	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Turner, Cari	8/20/2025	0.5	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding needs
Waismann, Heitor	8/20/2025	1.0	Review letter from AHG to Special Committee focusing on understanding cash flow figures highlighted in the letter
Waismann, Heitor	8/20/2025	2.8	Update factoring model with actual details for July from Brazil and EMEA/NAFTA
Waismann, Heitor	8/20/2025	0.4	Review variance report prepared by A&M cash team
Waismann, Heitor	8/20/2025	0.2	Analyze creditor concerns over current and long-term variance
Waismann, Heitor	8/20/2025	0.3	Analyze and edit current template for upcoming 13-Week Cash Flow presentation, editing visuals for debt roll forwards, factoring, and acceleration
Waismann, Heitor	8/20/2025	0.4	Review payroll modeling and plan to update current model for the upcoming 13-Week Cash Flow presentation
Waismann, Heitor	8/20/2025	1.1	Prepare analysis showing initial projections vs actuals vs current projections for receipts, materials, and first day motion relief
Warren, Joseph	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Warren, Joseph	8/20/2025	0.2	Analyze the Company staff request for cash in advance payment for certain supplier and provide feedback on the same
Webber, Dan	8/20/2025	0.1	Correspond with H. Waismann (A&M) regarding incremental data requested for cash actuals

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session
Webber, Dan	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Webber, Dan	8/20/2025	0.4	Prepare workplan to satisfy additional diligence requests from Alix regarding cash reporting
Zehetmair, Stefan	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Zehetmair, Stefan	8/20/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/20/2025	2.4	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/20/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	8/20/2025	0.3	Check and update the latest TA list
Zhu, Judith	8/20/2025	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 20
Zhu, Judith	8/20/2025	0.6	Review and update the track list and vendor payment list as of August 20
Zhu, Judith	8/20/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/20/2025	0.4	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/20/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/20/2025	2.3	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/20/2025	2.4	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/20/2025	2.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/20/2025	0.8	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Caruso, Nicholas	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Cook, Jacob	8/21/2025	2.1	Review of ad hoc the Company purchasing requests for proofs of payment and invoice level support on payments made related for various trade agreements
Cui, Maggie	8/21/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered

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Professional	Date	Hours	Activity
Grossi, Nick	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Grossi, Nick	8/21/2025	0.9	Review and provide comments to cash variance report
Grossi, Nick	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance
Grossi, Nick	8/21/2025	0.7	Review and provide comments re: regional cash allocations
Grossi, Nick	8/21/2025	0.7	Call with N. Grossi, D. Webber (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Grossi, Nick	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Grossi, Nick	8/21/2025	0.7	Prepare and participate in discussion with B Hunter (Alix) regarding liquidity management
Hamilton, Makenna	8/21/2025	2.9	Produce summary of all professional fee transactions in WE 8/22
Hamilton, Makenna	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Hamilton, Makenna	8/21/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	8/21/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hill, Michael	8/21/2025	1.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for a certain division not yet to enter into a trade agreement
Hill, Michael	8/21/2025	1.3	Analyze trade agreement information to determine if vendors qualify for cash in advance
Hill, Michael	8/21/2025	1.3	Input vendor invoices for North America region accounting
Hill, Michael	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Hill, Michael	8/21/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/21/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	8/21/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/21/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21

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Professional	Date	Hours	Activity
Hill, Michael	8/21/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/21/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/21/2025	0.8	Update payment confirmations for Latin American invoices
Kordupel, Lewis	8/21/2025	1.8	Prepare analysis of Chapter 11 costs for purposes of cash flow modeling
Liu, Daniel	8/21/2025	2.7	Review the CIA application documents received on the afternoon of August 21 from China procurement team and log the tracker list
Liu, Daniel	8/21/2025	2.9	Review the CIA application documents received on the morning of August 21 from two countries procurement team and log the tracker list
Liu, Daniel	8/21/2025	2.3	Review the CIA application documents received on the afternoon of August 21 from specific country procurement team and log the tracker list
Liu, Daniel	8/21/2025	0.6	Match the CIA invoices with actual payment confirmations on August 21 from AP team
Liv-Feyman, Alec	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Liv-Feyman, Alec	8/21/2025	1.4	Prepare vendor tracker processing breakdown for LATAM analysis
Nguyen, Vi Hoa	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Nguyen, Vi Hoa	8/21/2025	2.7	Verify reported invoice data in the tracker to ensure correct amounts and statuses are reflected in Excel
Nguyen, Vi Hoa	8/21/2025	2.2	Assess supporting documents, authorize CIA requests, and ensure their transfer to the relevant representatives for booking and payment
Nguyen, Vi Hoa	8/21/2025	1.2	Review and confirm documentation, approve CIA requests, and forward them to the representatives in charge of booking and payment processing
Nguyen, Vi Hoa	8/21/2025	1.1	Validate every document; execute required CIA approvals; elevate these requisitions swiftly towards pertinent representatives facilitating prompt payments/bookings
Nguyen, Vi Hoa	8/21/2025	0.7	Scrutinize all paperwork, fulfill CIA approval requirements, and escalate the requests to appropriate representatives for rapid payment and booking
Nguyen, Vi Hoa	8/21/2025	0.4	Assess all documents, finalize CIA approval stages, and pass on the requests to relevant representatives for immediate payment and booking
Nguyen, Vi Hoa	8/21/2025	1.8	Audit all documentation thoroughly; complete necessary CIA approvals; escalate these requests promptly to relevant reps ensuring timely payments/booking
Pacheco, Santiago	8/21/2025	1.6	Send cash in advance requests to AP team for processing

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Professional	Date	Hours	Activity
Pacheco, Santiago	8/21/2025	1.7	Review status for CIA requests with AP team for NAFTA
Pacheco, Santiago	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Pacheco, Santiago	8/21/2025	1.3	Reject and request correction on incorrect cash in advance requests
Pacheco, Santiago	8/21/2025	2.4	Review cash in advance requests from the purchasing department
Pacheco, Santiago	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Pack, Laura	8/21/2025	2.8	Review and authorize invoices requiring advance payments to enable urgent processing and execution (EMEA requests)
Pack, Laura	8/21/2025	2.9	Assess and validate submitted documents to confirm adherence to pro-forma invoices and that all information needed for processing and payments is included (LATAM requests)
Pack, Laura	8/21/2025	2.6	Maintain tracking of invoices received in the CIA inbox for EMEA and LATAM regions
Pack, Laura	8/21/2025	2.2	Supply purchasing and logistics with any requested information or clarifications to help ensure smooth and timely payment of all CIA requests
Pack, Laura	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Postolos, Lucas	8/21/2025	0.4	Correspond regarding professional fee payments with the Company, K&E team, T. Simion, and M. Hamilton (A&M)
Schmelter, Griffen	8/21/2025	0.7	Adjust 8/8 variance report to reflect additional factoring remittances for week ending 8/8
Schmelter, Griffen	8/21/2025	0.3	Prepare receipts file package to be sent to external parties for week ending 8/15
Schmelter, Griffen	8/21/2025	0.4	Correspond with A&M colleague receipts model and information related to how to use receipts model
Schmelter, Griffen	8/21/2025	0.4	Create summary table to push China receipts into internal by customer sheet
Schmelter, Griffen	8/21/2025	0.5	Add first day motion relief payments into the varanine report for week ending 8/15
Schmelter, Griffen	8/21/2025	0.7	Add China bank activity data into consolidated sheet for week ending 8/15
Schmelter, Griffen	8/21/2025	1.4	Add new bank data categorizations within Turkey based on information received from the Turkish treasury team
Schmelter, Griffen	8/21/2025	0.9	Determine whether support for DCFF explains gap variance between ending and beginning EMEAM cash between actuals model and DCFF
Schmelter, Griffen	8/21/2025	1.0	Make adjustments to Builder tab so that non operating spend within the EMEA actuals model ties to what is coded in the bank activity

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/21/2025	1.1	Prepare flat file excel sheet of consolidated actuals model to be shared with outside parties for week ending 8/15
Schmelter, Griffen	8/21/2025	1.6	Create mapping to link China bank activity to common customer names
Schmelter, Griffen	8/21/2025	0.6	Add incremental intercompany transactions that have been identified to consolidated intercompany report for week ending 8/15
Schmelter, Griffen	8/21/2025	0.4	Prepare and distribute flash Cash report for 8/20 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Shahbain, Abraham	8/21/2025	1.8	Develop analysis summarizing the historical and go-forward regional funding by week
Shahbain, Abraham	8/21/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss upcoming week funding request
Shiffman, David	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Shiffman, David	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance
Shiffman, David	8/21/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on extended DIP Budget deliverable
Shiffman, David	8/21/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) to develop a visualization plan for segmented variances across materials, FDM relief, and other post-petition disbursements
Shiffman, David	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/21/2025	2.2	Prepare and review liquidity slides to support review of letter received from AHG
Shiffman, David	8/21/2025	1.6	Review potential revisions to long term cash projections for Management review
Turner, Cari	8/21/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss upcoming week funding request
Waismann, Heitor	8/21/2025	0.3	Review visualization recommendations and update chart data and summary accordingly
Waismann, Heitor	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Waismann, Heitor	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance
Waismann, Heitor	8/21/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on extended DIP Budget deliverable
Waismann, Heitor	8/21/2025	1.4	Prepare payroll support for prior week actuals and compare with forecast to review with A&M team during call

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/21/2025	0.9	Update liquidity slide for PMO meeting
Waismann, Heitor	8/21/2025	0.6	Prepare comments to A&M leader review of variance report
Waismann, Heitor	8/21/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) to develop a visualization plan for segmented variances across materials, FDM relief, and other post-petition disbursements
Waismann, Heitor	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/21/2025	0.3	Adjust visualization axes for comparison of receipts, vendor spend, and holdback impacts relative to the initial DIP
Waismann, Heitor	8/21/2025	0.3	Review payroll variance from WE 8/15 variance report, analyzing spend by entity
Waismann, Heitor	8/21/2025	2.7	Prepare comments to variance report of 13-week cash flow for week ended 8/15
Waismann, Heitor	8/21/2025	0.6	Incorporate impacts of holdbacks on the total receipt balance
Waismann, Heitor	8/21/2025	1.1	Prepare visualization of receipts and total vendor spend, comparing initial DIP against actuals and current projections
Waismann, Heitor	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Waismann, Heitor	8/21/2025	0.3	Outline plan for implementing a basic greedy algorithm in SIOP forecasts to improve factoring integration into the sales waterfall
Warren, Joseph	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Warren, Joseph	8/21/2025	1.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for a certain division not yet to enter into a trade agreement
Webber, Dan	8/21/2025	0.7	Call with N. Grossi, D. Webber (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Webber, Dan	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Webber, Dan	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Webber, Dan	8/21/2025	0.2	Prepare for call with N. Grossi (A&M) to discuss go-forward plan to accommodate incremental requested cash reporting
Webber, Dan	8/21/2025	0.2	Correspond with L. Postolos (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Zehetmair, Stefan	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Zehetmair, Stefan	8/21/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/21/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/21/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/21/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/21/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/21/2025	0.8	Review and update the track list and vendor payment list as of August 21
Zhu, Judith	8/21/2025	1.9	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/21/2025	2.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/21/2025	0.1	Reply to J. Warren (A&M) and the Company's email about TA Agreement
Zhu, Judith	8/21/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/21/2025	0.3	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/21/2025	2.4	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Caruso, Nicholas	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Cook, Jacob	8/22/2025	2.1	Prepare Trade agreement working file for WE 8/29
Cook, Jacob	8/22/2025	1.2	Correspond with the Company Accounting related to urgent proof of payment requests for various vendors with trade agreement payments due during WE 8/22
Cook, Jacob	8/22/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/29) for input into cash allocation
Cui, Maggie	8/22/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/22/2025	1.7	Prepare extended DIP forecast and validate assumptions with team
Hamilton, Makenna	8/22/2025	2.9	Create list of all OCP's involved in case to date (morning)
Hamilton, Makenna	8/22/2025	2.9	Create list of all OCP's involved in case to date (afternoon)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/22/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), and MAR members re. EMEA payment to supplier variance in WE 8/15
Hill, Michael	8/22/2025	1.4	Analyze which proof of payments are needed to confirm vendor accounts
Hill, Michael	8/22/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/22/2025	1.6	Analyze process for receiving payment confirmations from payment team in order to confirm agreements
Hill, Michael	8/22/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/22/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/22/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/22/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/22/2025	1.9	Input vendor invoices for North America region accounting
Hill, Michael	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Hill, Michael	8/22/2025	0.2	Send out evening cash in advance summary tracker
Kordupel, Lewis	8/22/2025	1.2	Prepare updates to the analysis of certain chapter 11 costs for purposes of cash flow modeling
Kordupel, Lewis	8/22/2025	0.2	Call with G. Schmelter and L. Kordupel (A&M) regarding bank activity, including regional breakouts
Liu, Daniel	8/22/2025	0.6	Match the CIA invoices with actual payment confirmations on August 22 from AP team
Liu, Daniel	8/22/2025	2.7	Review the CIA application documents received on the afternoon of August 22 from China procurement team and log the tracker list
Liu, Daniel	8/22/2025	2.9	Review the CIA application documents received on the morning of August 22 from two countries procurement team and log the tracker list
Liu, Daniel	8/22/2025	2.8	Review the CIA application documents received on the afternoon of August 22 from specific country procurement team and log the tracker list
Liv-Feyman, Alec	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Liv-Feyman, Alec	8/22/2025	0.9	Examine processing status updates for cash in advance vendor mapping
Nguyen, Vi Hoa	8/22/2025	0.8	Ensure all necessary information and clarifications are provided to relevant departments to facilitate the timely and accurate execution of payments for CIA requests

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/22/2025	2.8	Verify required documents, provide approval for CIA requests, and direct them to the assigned representatives for timely booking and payment
Nguyen, Vi Hoa	8/22/2025	1.9	Confirm completeness of each document; accomplish needed CIA authorizations; advance these demands efficiently towards suitable reps securing quick payments/bookings
Nguyen, Vi Hoa	8/22/2025	1.9	Supply essential information and clarifications to assist relevant departments in guaranteeing the prompt and precise processing of payments for CIA requests
Nguyen, Vi Hoa	8/22/2025	2.1	Cross-check invoice amounts and statuses in the tracker for consistency and accuracy within the Excel file
Pacheco, Santiago	8/22/2025	1.6	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/22/2025	2.7	Review requests from the CIA inbox and track follow-up actions
Pacheco, Santiago	8/22/2025	1.8	Reject incorrect CIA requests from the purchasing department
Pacheco, Santiago	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Pacheco, Santiago	8/22/2025	1.7	Review status for cash in advance requests with AP team and check on open items
Pack, Laura	8/22/2025	2.6	Verify and approve of invoices with advance payment needs for swift processing and payment execution (EMEA requests)
Pack, Laura	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Pack, Laura	8/22/2025	2.9	Approve and review submitted documents to ensure they comply with pro-forma invoice requirements and contain all information necessary for processing and payment of LATAM CIA requests
Pack, Laura	8/22/2025	2.2	Track and follow up on all invoices submitted to the CIA inbox for EMEA and LATAM
Pack, Laura	8/22/2025	2.1	Respond to any purchasing and logistics questions by providing the necessary information to enable efficient and timely processing of CIA request payments
Postolos, Lucas	8/22/2025	0.7	Revise support files for DIP Budget variance analysis for week ending August 15
Schmelter, Griffen	8/22/2025	0.6	Distribute all required actuals reports and support to outside parties for week ending 8/19
Schmelter, Griffen	8/22/2025	1.7	Update flat excel files to reflect changes to actual report for week ending 8/15 done on 8/21
Schmelter, Griffen	8/22/2025	0.9	Update NAFTA actuals model non operating expense logic to automatically include receipts that are currency translations in builder tab
Schmelter, Griffen	8/22/2025	0.9	Prepare regional summary of bank activity to assist A&M team member in reconciling first day motion related payments

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/22/2025	0.8	Prepare dashboard to show variance between EMEA payment runs we receive and payment runs used by EMEA treasury team
Schmelter, Griffen	8/22/2025	0.7	Pull bank balances for 8/21 and 8/22
Schmelter, Griffen	8/22/2025	0.7	Hardcode all actuals models for week ending 8/15 to reduce file size
Schmelter, Griffen	8/22/2025	0.4	Prepare and distribute flash Cash report for 8/21 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/22/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), and MAR members re. EMEA payment to supplier variance in WE 8/15
Schmelter, Griffen	8/22/2025	0.2	Call with G. Schmelter and L. Kordupel (A&M) regarding bank activity, including regional breakouts
Shahbain, Abraham	8/22/2025	0.6	Review analysis summarizing weekly forecasted payments by region
Shahbain, Abraham	8/22/2025	0.3	Distribute email to team on updated reporting analysis
Shahbain, Abraham	8/22/2025	0.5	Call with the Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding request for following week and specific division
Shahbain, Abraham	8/22/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding request
Shahbain, Abraham	8/22/2025	0.6	Call with the Company purchasing to discuss weekly forecasted payments and allocation
Shiffman, David	8/22/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to review presentation of DIP Budget update and extended case scenario
Shiffman, David	8/22/2025	2.3	Review DIP variance report and related receipts detail, provide feedback to liquidity team and related working sessions
Shiffman, David	8/22/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on slide to include in presentation of DIP Budget update and extended case scenario
Turner, Cari	8/22/2025	0.5	Call with the Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding request for following week and specific division
Turner, Cari	8/22/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding request
Waismann, Heitor	8/22/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on slide to include in presentation of DIP Budget update and extended case scenario
Waismann, Heitor	8/22/2025	1.6	Review and adjust receipts by customer actuals report
Waismann, Heitor	8/22/2025	1.4	Update long term cash flow forecast to remove specific customer acceleration receipts
Waismann, Heitor	8/22/2025	2.1	Update SG&A and other production costs amounts in long term cash flow forecast to reflect latest assumptions
Waismann, Heitor	8/22/2025	2.3	Update SG&A days payables outstanding mechanics and assumption in source file for forecast

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Professional	Date	Hours	Activity
Waismann, Heitor	8/22/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to review presentation of DIP Budget update and extended case scenario
Waismann, Heitor	8/22/2025	1.9	Update other production costs days payables outstanding mechanics assumption in source file for forecast
Waismann, Heitor	8/22/2025	0.4	Update long term cash flow forecast to remove specific customer prepayment and repayment
Waismann, Heitor	8/22/2025	0.4	Adjust variance report to adjust for comments from the Company team
Webber, Dan	8/22/2025	0.3	Correspond with D. Shiffman, H. Waismann, G. Schmelter (A&M) regarding weekly reporting files and processes
Webber, Dan	8/22/2025	0.1	Correspond with G. Schmelter (A&M) regarding management approval for receipts by customer for WE 8/15
Webber, Dan	8/22/2025	0.1	Correspond with J. Vairo (Alix) regarding weekly cash reporting deliverables
Webber, Dan	8/22/2025	0.2	Prepare weekly liquidity certificate for WE 8/15
Webber, Dan	8/22/2025	0.3	Call with management re: procurement reporting
Zehetmair, Stefan	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Zehetmair, Stefan	8/22/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/22/2025	2.8	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/22/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/22/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/22/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/22/2025	0.3	Update the CIA dashboard and Flash Report as of W/E Aug 23, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/22/2025	1.1	Review and update the track list and vendor payment list as of August 22, and compile a summary of the daily CIA payment status
Zhu, Judith	8/22/2025	0.3	Reach out to M. Hill and others (A&M) on Teams about the missing CIA issue
Zhu, Judith	8/22/2025	2.1	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	1.9	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	1.1	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/22/2025	0.3	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/22/2025	2.2	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Hill, Michael	8/23/2025	1.1	Analyze legal entity mapping for vendor payment classification
Hill, Michael	8/23/2025	1.8	Update payment confirmations for North America invoices
Liv-Feyman, Alec	8/23/2025	1.1	Develop flash report updates for ASIA region
Liv-Feyman, Alec	8/23/2025	0.9	Analyze vendor payment confirmation status for weekly summary
Liv-Feyman, Alec	8/23/2025	0.7	Update vendor master mapping detail for dashboard updates
Liv-Feyman, Alec	8/23/2025	1.3	Review CIA dashboard processing metrics across all regional trackers
Schmelter, Griffen	8/23/2025	0.2	Pull Bank account balances as of 8/22
Schmelter, Griffen	8/23/2025	0.2	Pull Bank account balances as of 8/22
Schmelter, Griffen	8/23/2025	0.3	Consolidate all 8/22 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Schmelter, Griffen	8/23/2025	0.6	Add incremental bank accounts provided by APAC the Company treasury team to bank account listing
Shiffman, David	8/23/2025	2.4	Review and finalize DIP update materials for A&M and Management review
Grossi, Nick	8/24/2025	0.3	Coordinate interest payment requests and status update to long-term forecast
Liv-Feyman, Alec	8/24/2025	1.2	Examine processing status tracking for payment confirmation
Liv-Feyman, Alec	8/24/2025	1.2	Prepare CIA dashboard vendor processing breakdown summary
Schmelter, Griffen	8/24/2025	0.2	Add China 8/22 balances to consolidated bank account balances sheet
Schmelter, Griffen	8/24/2025	0.2	Distribute 8/22 bank account balances to local treasury team so that they can add additional balances
Shiffman, David	8/24/2025	1.1	Correspond with liquidity team regarding near term priorities
Shiffman, David	8/24/2025	0.4	Correspond with A&M and PJT regarding latest long term projections
Warren, Joseph	8/24/2025	0.1	Analyze certain CIA mailbox request for payment and provide feedback to A&M team on the same

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Professional	Date	Hours	Activity
Borgonovo, Erik	8/25/2025	1.7	Assist the Company team with CIA operations, providing clear documentation instructions to purchasing
Borgonovo, Erik	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Borgonovo, Erik	8/25/2025	1.9	Escalate any vendors still lacking signed trade agreements with the Company
Borgonovo, Erik	8/25/2025	2.3	Track LATAM advance payment requests diligently to ensure accurate processing and prevent duplicates
Borgonovo, Erik	8/25/2025	2.6	Review and approve urgent LATAM advance-payment requests to guarantee prompt execution
Caruso, Nicholas	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Cook, Jacob	8/25/2025	1.2	Review of post petition accounts payable for incorrectly coded invoices (pre vs. post) for follow-up with the Company accounting
Cook, Jacob	8/25/2025	1.7	Review of ad hoc the Company purchasing requests for proofs of payment related to trade agreement payments made in prior week
Cook, Jacob	8/25/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/29
Cook, Jacob	8/25/2025	1.9	Review of outstanding invoices to be paid against certain vendor trade agreements to be paid WE 8/29 based on reconciled amounts outstanding
Cook, Jacob	8/25/2025	0.4	Email correspondence with the Company accounting related to system discrepancies against trade agreement statement of account reconciliations
Cook, Jacob	8/25/2025	0.9	Review of invoices to be paid in EMEA post-petition payment run for WE 8/29
Cook, Jacob	8/25/2025	1.4	Review of ad hoc the Company purchasing vendor investigation requests for payments made since petition date
Cook, Jacob	8/25/2025	1.2	Email correspondence with various materials vendors related to planned disbursements and invoices to be paid under terms of trade agreements
Cui, Maggie	8/25/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Cui, Maggie	8/25/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the CIA Approval for Maintenance Services
Grossi, Nick	8/25/2025	0.7	Review and comment re: weekly cash allocations
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/25/2025	0.6	Pull bank 1 NAFTA activity for 8/22 cash flow summary

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/25/2025	0.6	Pull bank 2 NAFTA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull specific country activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.7	Pull bank EMEA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.8	Summarize 8/22 cash balances for all regional accounts
Hamilton, Makenna	8/25/2025	2.9	Create daily liquidity report for day end 8/24
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity
Hamilton, Makenna	8/25/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/25/2025	0.4	Pull bank 3 NAFTA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/25/2025	0.3	Pull Kyriba Brazil activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/25/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba China activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba EMEA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba NAFTA activity for 8/22 cash flow summary
Hill, Michael	8/25/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/25/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/25/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/25/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/25/2025	0.9	Investigate vendor for cash in advance versus post petition invoice treatment
Hill, Michael	8/25/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Hill, Michael	8/25/2025	1.3	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Kordupel, Lewis	8/25/2025	0.3	Call with L. Kordupel (A&M) and J. Warren (A&M) regarding weekly payment reporting and categorization and next steps related to the same
Kordupel, Lewis	8/25/2025	2.6	Analyze actual disbursements since the commencement of the case for purposes of cash flow reporting
Liu, Daniel	8/25/2025	2.9	Review the CIA application documents received on the morning of August 25 from two countries procurement team and log the tracker list
Liu, Daniel	8/25/2025	2.8	Review the CIA application documents received on the afternoon of August 25 from China procurement team and log the tracker list
Liu, Daniel	8/25/2025	2.6	Review the CIA application documents received on the afternoon of August 25 from specific country procurement team and log the tracker list
Liu, Daniel	8/25/2025	0.2	Review the CIA application documents received on the evening of August 26 from specific country procurement team and log the tracker list
Liu, Daniel	8/25/2025	0.6	Match the CIA invoices with actual payment confirmations on August 25 from AP team
Liv-Feyman, Alec	8/25/2025	1.9	Review vendor tracker processing analysis for regional updates
Nguyen, Vi Hoa	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Nguyen, Vi Hoa	8/25/2025	1.4	Ensure supporting documentation is accurate, approve CIA requests, and send them to the appropriate representatives for booking and payment processing
Nguyen, Vi Hoa	8/25/2025	1.8	Furnish pertinent information and clarifications to aid relevant departments in ensuring the timely and correct handling of payments for CIA requests
Nguyen, Vi Hoa	8/25/2025	2.1	Deliver required information and clarifications to support relevant departments in achieving timely and accurate payment execution for CIA requests

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/25/2025	2.2	Provide critical information and clarifications to help relevant departments ensure the punctual and accurate completion of payments for CIA requests
Nguyen, Vi Hoa	8/25/2025	2.9	Monitor reported invoices in the tracker and validate amounts and statuses against the Excel record
Pacheco, Santiago	8/25/2025	0.6	Conference call with the Company to answer questions about the documentation between CIA and normal pay runs
Pacheco, Santiago	8/25/2025	1.9	Send cash in advance requests to payment
Pacheco, Santiago	8/25/2025	1.9	Reject and request correction necessary CIA claims
Pacheco, Santiago	8/25/2025	2.4	Review cash in advance requests from the CIA email
Pacheco, Santiago	8/25/2025	1.7	Review status for cash in advance requests with payments team
Pacheco, Santiago	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Pack, Laura	8/25/2025	2.6	Examine and approve invoices that involve advance payments to ensure rapid processing and payment (EMEA requests)
Pack, Laura	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Pack, Laura	8/25/2025	2.8	Evaluate and authorize submitted documents to verify compliance with pro-forma invoices and readiness for processing and payment (LATAM requests)
Pack, Laura	8/25/2025	1.9	Assist purchasing and logistics teams by sharing required information or clarifications to ensure prompt and seamless execution of all CIA request payments
Pack, Laura	8/25/2025	2.8	Ensure proper tracking of invoices received in the CIA inbox for EMEA and LATAM requests
Postolos, Lucas	8/25/2025	0.7	Review of documentation on progress related to DIP Budget variance analysis reporting for week ending August 22
Schmelter, Griffen	8/25/2025	0.3	Add payment run for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	0.6	Add 8/22 bank balances received from local team to regional actuals models
Schmelter, Griffen	8/25/2025	1.7	Reconcile bank activity to beginning and ending balances for week ending 8/22
Schmelter, Griffen	8/25/2025	1.4	Reconcile Other Regions bank activity to beginning and ending balances for week ending 8/22
Schmelter, Griffen	8/25/2025	1.4	Consolidate all 8/22 bank balances that have been received from local treasury teams into consolidated sheet
Schmelter, Griffen	8/25/2025	1.3	Identify intercompany transactions within actuals model for week ending 8/22

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/25/2025	1.1	Add bank activity for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	0.9	Map intercompany counter parties within Other Regions actuals model for activity in week ending 8/22
Schmelter, Griffen	8/25/2025	0.3	Add China payment run data to Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.7	Create new currency conversions sheet for FX rates as of 8/22
Schmelter, Griffen	8/25/2025	0.2	Add Brazil payment run data to Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.4	Add 8/22 currency conversion to regional actuals models
Schmelter, Griffen	8/25/2025	0.3	Pull Kyriba bank activity for Other Countries for week ending 8/22
Schmelter, Griffen	8/25/2025	0.3	Add Kyriba bank activity for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	0.2	Push Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/22 into the Other Regions actuals model
Schmelter, Griffen	8/25/2025	0.2	Pull Kyriba bank activity for China for week ending 8/22
Schmelter, Griffen	8/25/2025	0.2	Pull Kyriba bank activity for Brazil for week ending 8/22
Schmelter, Griffen	8/25/2025	0.7	Identify intercompany transactions within Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.3	Prepare and distribute Flash Cash report for 8/22 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/25/2025	0.3	Prepare and distribute FX rates for USD and Yen Oku conversion to the Company EMEA treasury team as of 8/22
Schmelter, Griffen	8/25/2025	0.5	Correspond with the Company Brazil Treasury team on how bank activity does not tie to cash flow report that they produce
Shahbain, Abraham	8/25/2025	0.3	Call with the Company treasury related to divisional cash conversion analysis
Shahbain, Abraham	8/25/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team
Shiffman, David	8/25/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss extended case cash flow projections
Shiffman, David	8/25/2025	1.4	Review latest long term projections and provide feedback and follow up questions to A&M liquidity team
Shiffman, David	8/25/2025	0.6	Correspond with A&M team regarding initiating analysis of historical post-petition spend
Shiffman, David	8/25/2025	0.7	Call with the Company Management, Treasury and A&M regarding latest cash forecast
Waismann, Heitor	8/25/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss extended case cash flow projections

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Professional	Date	Hours	Activity
Waismann, Heitor	8/25/2025	1.2	Prepare support file for professional fee carve out forecast included in approved budget to send to external advisors
Waismann, Heitor	8/25/2025	1.7	Prepare model structure for next cash flow forecast, including base output template and time rule
Waismann, Heitor	8/25/2025	1.9	Prepare capex and other non-operating modeling supports including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/25/2025	2.6	Prepare operational receipts modeling supports for tooling, pricing, claims, and aftermarket receipts including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/25/2025	0.5	Meeting with D. Webber, H. Waismann (A&M) and Alix Partners team to discuss variance report for week ended in 8/15
Waismann, Heitor	8/25/2025	1.2	Call with the Company treasury team to discuss variance between August and July DIP budget
Waismann, Heitor	8/25/2025	2.1	Prepare variance bridge between preliminary august long term forecast to the July long term forecast and share with the Company
Warren, Joseph	8/25/2025	0.3	Call with L. Kordupel (A&M) and J. Warren (A&M) regarding weekly payment reporting and categorization and next steps related to the same
Warren, Joseph	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Warren, Joseph	8/25/2025	0.7	Prepare plan document for weekly trade agreement proof of payment retrievals
Warren, Joseph	8/25/2025	0.3	Analyze feedback from the Company staff regarding proof of payment process and update materials for the same
Warren, Joseph	8/25/2025	0.4	Revise proof of payment retrieval plan for feedback received from the Company team
Webber, Dan	8/25/2025	0.5	Meeting with D. Webber, H. Waismann (A&M) and Alix Partners team to discuss variance report for week ended in 8/15
Webber, Dan	8/25/2025	0.3	Correspond with F. Hipp, G. Gannon, et al. (K&E) regarding work plan to perfect remaining German assets
Webber, Dan	8/25/2025	0.2	Correspond with C. Turner, G. Schmelter (A&M) regarding cash receipts for WE 8/22
Zehetmair, Stefan	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Zehetmair, Stefan	8/25/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment offices
Zehetmair, Stefan	8/25/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/25/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/25/2025	0.6	Review and update the track list and vendor payment list as of August 25, and compile a summary of the daily CIA payment status

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Professional	Date	Hours	Activity
Zhu, Judith	8/25/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/25/2025	0.9	Communicate with J. Warren and M. Hill (A&M) via email regarding the CIA Approval for Maintenance Services
Zhu, Judith	8/25/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/25/2025	0.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 25
Zhu, Judith	8/25/2025	0.8	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/25/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/25/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/25/2025	0.4	Communicate with the Company regarding special vendor payments
Zhu, Judith	8/25/2025	0.7	Review the two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.4	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.7	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.9	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/26/2025	1.8	Review selected invoices for correct GL coding, assisting A/P clerks with necessary adjustments
Borgonovo, Erik	8/26/2025	2.3	Deliver quick assessment and approval of urgent EMEA requests, responding promptly to CIA communications
Borgonovo, Erik	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Borgonovo, Erik	8/26/2025	1.9	Verify status of vendor trade agreements with the Company, highlighting pending or critical ones
Borgonovo, Erik	8/26/2025	2.1	Assist the Company's EMEA purchasing/logistics teams in resolving uncertainties related to CIA requests
Borgonovo, Erik	8/26/2025	1.4	Compile proof of payment and reconcile with the vendor accounts for suppliers who need confirmation before releasing shipments
Caruso, Nicholas	8/26/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re 503(b)(9) claim items
Caruso, Nicholas	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Cook, Jacob	8/26/2025	2.2	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/29

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Professional	Date	Hours	Activity
Cook, Jacob	8/26/2025	0.5	Call with J. Cook (A&M) and J. Warren (A&M) regarding available amounts to pay two priority suppliers that are threatening to disrupt operations
Cook, Jacob	8/26/2025	2.1	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/29
Cook, Jacob	8/26/2025	1.7	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	0.6	Review of ad hoc the Company purchasing vendor investigation requests for payments made since petition date
Cook, Jacob	8/26/2025	0.7	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	1.6	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	0.3	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/29
Cook, Jacob	8/26/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/29
Cook, Jacob	8/26/2025	1.4	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	1.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Cui, Maggie	8/26/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/26/2025	1.5	Analyze current A/P aging and DPO trends
Grossi, Nick	8/26/2025	1.7	Review and provide comments re: long-term cash flow forecast
Hamilton, Makenna	8/26/2025	0.8	Create professional fee summary slide for WE 8/22
Hamilton, Makenna	8/26/2025	2.9	Create daily liquidity report for day end 8/25
Hamilton, Makenna	8/26/2025	0.7	Pull additional NAFTA pay run data for WE 8/22 variance analysis
Hamilton, Makenna	8/26/2025	0.8	Pull additional data for WE 8/22 variance analysis
Hamilton, Makenna	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Hamilton, Makenna	8/26/2025	1.4	Map all professional fees disbursed in WE 8/22
Hamilton, Makenna	8/26/2025	1.1	Pull additional bank data for WE 8/22 variance analysis
Hamilton, Makenna	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process

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Professional	Date	Hours	Activity
Hill, Michael	8/26/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding cash in advance tool testing
Hill, Michael	8/26/2025	0.8	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/26/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/26/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/26/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/26/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/26/2025	1.2	Analyze vendor if on cash in advance in Europe to avoid duplicate payments
Hill, Michael	8/26/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Kordupel, Lewis	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Kordupel, Lewis	8/26/2025	2.7	Analyze approved disbursements in the post-petition period for purposes of cash flow forecasting
Kordupel, Lewis	8/26/2025	2.3	Continue analysis of approved disbursements in the post-petition period for purposes of cash flow forecasting
Liu, Daniel	8/26/2025	2.6	Review the CIA application documents received on the morning of August 26 from two countries procurement team and log the tracker list
Liu, Daniel	8/26/2025	0.6	Review the CIA application documents received on the evening of August 26 from specific country procurement team and log the tracker list
Liu, Daniel	8/26/2025	1.1	Match the CIA invoices with actual payment confirmations on August 26 from AP team
Liu, Daniel	8/26/2025	2.2	Review the CIA application documents received on the afternoon of August 26 from specific country procurement team and log the tracker list
Liu, Daniel	8/26/2025	2.8	Review the CIA application documents received on the afternoon of August 26 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/26/2025	0.9	Develop vendor payment status breakdown for EUR processing
Liv-Feyman, Alec	8/26/2025	0.8	Prepare vendor master mapping for new NAFTA processing entries
Liv-Feyman, Alec	8/26/2025	0.8	Prepare CIA dashboard processing metrics for BRL tracker
Liv-Feyman, Alec	8/26/2025	1.1	Develop processing breakdown summary for MXN vendors

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Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/26/2025	0.7	Review processing detail analysis for ASIA dashboard updates
Liv-Feyman, Alec	8/26/2025	1.2	Update processing confirmation details for USD cash in advance
Liv-Feyman, Alec	8/26/2025	1.2	Update vendor status classification for GBP processing
Liv-Feyman, Alec	8/26/2025	1.3	Analyze TA POP process for vendor invoice processing
Liv-Feyman, Alec	8/26/2025	1.4	Analyze CIA dashboard processing metrics by vendor classification
Liv-Feyman, Alec	8/26/2025	1.1	Examine CIA dashboard vendor tracking for EMEA region
Liv-Feyman, Alec	8/26/2025	0.2	Examine processing status updates for all currency classifications
Liv-Feyman, Alec	8/26/2025	0.6	Review vendor tracker mapping detail for updates
Nguyen, Vi Hoa	8/26/2025	1.1	Check and confirm invoice amounts and statuses in the tracker to maintain accuracy in Excel reporting
Nguyen, Vi Hoa	8/26/2025	1.9	Make available required details and clarifications to support relevant departments in achieving accurate, timely payment processing for CIA requests
Nguyen, Vi Hoa	8/26/2025	2.8	Present essential data and clarifications to assist relevant departments in managing timely and precise payment execution for CIA requests
Nguyen, Vi Hoa	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Nguyen, Vi Hoa	8/26/2025	0.4	Offer necessary details and clarifications to enable relevant departments to execute payments for CIA requests accurately and on time
Nguyen, Vi Hoa	8/26/2025	1.4	Ensure correctness of invoice amounts and statuses by reviewing entries in the tracker and Excel file
Nguyen, Vi Hoa	8/26/2025	1.9	Check supporting documents, authorize CIA requests, and forward them to the designated representatives for execution of booking and payment
Pacheco, Santiago	8/26/2025	2.3	Review additional requests received from the CIA inbox for processing
Pacheco, Santiago	8/26/2025	1.8	Reject and request correction on incorrect cash in advance payment claims
Pacheco, Santiago	8/26/2025	1.5	Send cash in advance requests to AP teams in NAFTA
Pacheco, Santiago	8/26/2025	1.4	Review status for cash in advance requests with AP team in Mexico and India

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Professional	Date	Hours	Activity
Pacheco, Santiago	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Pack, Laura	8/26/2025	2.1	Provide the necessary support to purchasing and logistics by answering queries and supplying information to guarantee timely processing of CIA requests
Pack, Laura	8/26/2025	2.7	Conduct review and approval of invoices needing upfront payments to expedite processing and payment execution (EMEA requests)
Pack, Laura	8/26/2025	2.3	Review and track invoices arriving in the CIA inbox for EMEA and LATAM
Pack, Laura	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Pack, Laura	8/26/2025	2.9	Examine and confirm all submitted documents meet pro-forma invoice criteria and include all essential details for processing and payment (LATAM)
Postolos, Lucas	8/26/2025	0.6	Revise documentation related to professional fee payment procedures for the Company treasury
Postolos, Lucas	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Postolos, Lucas	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process
Postolos, Lucas	8/26/2025	0.4	Revise documentation related to professional fee payment procedures for K&E team
Postolos, Lucas	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Postolos, Lucas	8/26/2025	0.9	Research into ordinary course professional payments to provide support to treasury on payment processes
Postolos, Lucas	8/26/2025	0.8	Review of reconciliation of flash cash reporting compared to weekly cash balances provided by regional treasury teams
Postolos, Lucas	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Postolos, Lucas	8/26/2025	0.2	Review of daily cash report for August 25 from M. Hamilton (A&M), including providing feedback for revisions
Postolos, Lucas	8/26/2025	0.9	Review of outgoing professional fee disbursements, including correspondences with M. Hamilton (A&M)
Schmelter, Griffen	8/26/2025	1.3	Identify intercompany transactions within EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	0.3	Pull and review consolidated bank balances as of 8/25 for reporting summary
Schmelter, Griffen	8/26/2025	0.7	Map intercompany parties within NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	1.1	Identify intercompany transactions within NAFTA actuals model for week ending 8/22

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/26/2025	1.8	Investigate differences between historical bank account balances and what was published in previous variance reports
Schmelter, Griffen	8/26/2025	0.6	Create listing of week ending balances from petition date until week ending 8/22
Schmelter, Griffen	8/26/2025	0.9	Map intercompany parties within EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	0.8	Map intercompany counter parties within actuals model for activity in week ending 8/22
Schmelter, Griffen	8/26/2025	0.8	Reconcile NAFTA actuals model with the Company treasury team Daily Cash Flow for week ending 8/22
Schmelter, Griffen	8/26/2025	0.3	Prepare and distribute Flash Cash report for 8/25 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/26/2025	1.4	Reconcile EMEA actuals model with the Company treasury team Daily Cash Flow for week ending 8/22
Schmelter, Griffen	8/26/2025	0.2	Correspond with the Company Turkey treasury team on intercompany transactions for which there are no balancing transactions
Schmelter, Griffen	8/26/2025	0.2	Correspond with the Company Brazil treasury team on how to interpret file sent regarding payments and collections detail for week ending 8/22
Schmelter, Griffen	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process
Schmelter, Griffen	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Shahbain, Abraham	8/26/2025	0.9	Review proposed post petition payments for specific regions
Shahbain, Abraham	8/26/2025	1.3	Create analysis summarizing payment breakdown by vendor category for select regions
Shahbain, Abraham	8/26/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss subsequent funding needs
Shiffman, David	8/26/2025	0.8	Call with D. Shiffman, H. Waismann (A&M) to align on next steps of 13-week cash flow update and extended DIP budget
Shiffman, David	8/26/2025	0.7	Prepare for upcoming liquidity forecasting calls with Management and AHG
Shiffman, David	8/26/2025	1.1	Review historical post-petition disbursement analysis and provide feedback to A&M team
Shiffman, David	8/26/2025	0.8	Finalize factoring status report to send to UCC and AHG advisors
Shiffman, David	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Shiffman, David	8/26/2025	0.4	Correspond with A&M and K&E related to DIP agreement reporting requirements
Shiffman, David	8/26/2025	0.7	Call with A&M vendor and liquidity teams to review cash actualization process
Shiffman, David	8/26/2025	2.7	Working sessions with A&M team to review progress of updated DIP Budget and extended monthly forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Shiffman, David	8/26/2025	0.2	Calls with D. Webber, D. Shiffman (A&M) to discuss mapping FDM relief to bank transaction data
Shiffman, David	8/26/2025	0.6	Call with the Company treasury and A&M regarding latest long term cash projections
Stegenga, Jeff	8/26/2025	0.4	Correspond with N. Grossi and T. Simion (A&M) re: liquidity update and latest timing of revised DIP forecast needs in 2026
Waismann, Heitor	8/26/2025	1.4	Prepare professional fee support forecast, re.: new cash flow model
Waismann, Heitor	8/26/2025	0.8	Call with D. Shiffman, H. Waismann (A&M) to align on next steps of 13-week cash flow update and extended DIP budget
Waismann, Heitor	8/26/2025	2.6	Prepare debt schedule forecast, re.: new cash flow model
Waismann, Heitor	8/26/2025	2.8	Prepare operational disbursements modeling supports for SG&A, other production costs and tariffs, including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Waismann, Heitor	8/26/2025	0.7	Prepare monthly support forecast to drive weekly modeling inputs for operational receipts and disbursements, re.: new cash flow model
Waismann, Heitor	8/26/2025	2.1	Prepare receipts forecast template for the Company to provide feedback on receipts by customer by week
Warren, Joseph	8/26/2025	0.6	Analyze certain supplier claim of violation of trade agreement and prepare next steps relating to the same
Warren, Joseph	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Warren, Joseph	8/26/2025	0.5	Call with J. Cook (A&M) and J. Warren (A&M) regarding available amounts to pay two priority suppliers that are threatening to disrupt operations
Warren, Joseph	8/26/2025	0.5	Update plan document for weekly trade agreement proof of payment retrievals per feedback received from the Company team
Warren, Joseph	8/26/2025	0.3	Analyze request from the Company team relating to cash in advance mailbox and respond to the same
Warren, Joseph	8/26/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding cash in advance tool testing
Warren, Joseph	8/26/2025	0.1	Coordinate with the Company staff to release certain payments to prevent disruption to operations
Webber, Dan	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Webber, Dan	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/26/2025	0.2	Calls with D. Webber, D. Shiffman (A&M) to discuss mapping FDM relief to bank transaction data
Weiland, Brad	8/26/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M), N. Caruso (A&M) re payment items
Zehetmair, Stefan	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Zehetmair, Stefan	8/26/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/26/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/26/2025	2.8	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/26/2025	0.7	Review and update the track list and vendor payment list as of August 26, and compile a summary of the daily CIA payment status
Zhu, Judith	8/26/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 26
Zhu, Judith	8/26/2025	0.3	Update the track list and vendor payments according to the canceled China CIA
Zhu, Judith	8/26/2025	0.9	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/26/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/26/2025	0.4	Discuss the vendor advance payment issue and the matter with M. Hill (A&M) on Teams
Zhu, Judith	8/26/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/26/2025	0.2	Review the email regarding the supplier's request for advance payment
Zhu, Judith	8/26/2025	2.1	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	1.8	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	1.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	1.4	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/26/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Borgonovo, Erik	8/27/2025	2.1	Review and approve LATAM invoices under advance-payment terms for expedited action
Borgonovo, Erik	8/27/2025	1.7	Manage CIA inbox requests by reviewing and validating urgent prepayment invoices

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/27/2025	2.6	Validate the accounting treatment of specific invoices with A/P clerks, adjusting GL codes as required
Borgonovo, Erik	8/27/2025	1.6	Evaluate and approve EMEA prepayment invoices for immediate release
Borgonovo, Erik	8/27/2025	1.3	Ensure ongoing monitoring of EMEA requests for accuracy, correct posting, and prevention of duplicates
Borgonovo, Erik	8/27/2025	1.8	Review LATAM CIA documentation, approve requests, and forward to the Company team for processing
Cook, Jacob	8/27/2025	0.4	Correspond with the Company regional accounting teams confirming payments to be made in specific country against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding certain payments contemplated for this week and the status of corresponding invoices in accounts payable in order to make those payments
Cook, Jacob	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Cook, Jacob	8/27/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.4	Consolidate weekly payments made from China filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming open payable balances in Thailand related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming open payable balances in specific country related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.9	Continue review of executed trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.3	Consolidate weekly payments made from specific country filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.3	Consolidate weekly payments made from EMEA filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming open payable balances in China related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming payments to be made in Thailand against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.6	Consolidate weekly payments made from NAFTA filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.4	Correspond with the Company regional accounting teams confirming payments to be made in China against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	1.1	Continue review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/29

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/27/2025	0.6	Continue review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming open payable balances in LATAM related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	1.3	Review of historical payment vendor mapping against trade agreements to ensure compliance / overpayment status for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming payments to be made in LATAM against trade agreements during WE 8/29
Cui, Maggie	8/27/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Dvorak, Michael	8/27/2025	0.3	Telephone conference with B. Weiland and M. Dvorak (A&M) re cash forecast items
Grossi, Nick	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Grossi, Nick	8/27/2025	1.0	Prepare and participate in discussion with the Company team related to cash flow
Grossi, Nick	8/27/2025	0.7	Review factoring status and outstanding invoices
Hamilton, Makenna	8/27/2025	0.9	Map all NAFTA disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.8	Map all China disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.8	Map all NAFTA disbursements in WE 8/22 - bank 1 Manual
Hamilton, Makenna	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFE variance analysis
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.7	Map all NAFTA disbursements in WE 8/22 - bank 1
Hamilton, Makenna	8/27/2025	0.7	Map all EMEA disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/27/2025	0.7	Map all EMEA disbursements in WE 8/22 - bank 2
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - UniCredit
Hamilton, Makenna	8/27/2025	0.9	Map all NAFTA disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - Turkey
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - bank 3

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/27/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/27/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/27/2025	0.4	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/27/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/27/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/27/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/27/2025	1.7	Analyze vendor for portions of claim designated executory by historical precedent
Kordupel, Lewis	8/27/2025	1.3	Prepare analysis for working capital assumptions in the business plan model
Kordupel, Lewis	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Liu, Daniel	8/27/2025	0.6	Match the CIA invoices with actual payment confirmations on August 27 from AP team
Liu, Daniel	8/27/2025	2.7	Review the CIA application documents received on the afternoon of August 27 from China procurement team and log the tracker list
Liu, Daniel	8/27/2025	2.8	Review the CIA application documents received on the morning of August 27 from two countries procurement team and log the tracker list
Liu, Daniel	8/27/2025	2.6	Review the CIA application documents received on the afternoon of August 27 from specific country procurement team and log the tracker list
Liu, Daniel	8/27/2025	0.8	Review the CIA application documents received on the evening of August 27 from specific country procurement team and log the tracker list
Liv-Feyman, Alec	8/27/2025	1.1	Examine CIA dashboard processing metrics for LATAM tracker
Liv-Feyman, Alec	8/27/2025	0.3	Update processing detail summary for EMEA vendor dashboard
Liv-Feyman, Alec	8/27/2025	0.6	Review vendor payment status tracking across all regions
Liv-Feyman, Alec	8/27/2025	0.7	Review vendor master mapping to CIA vendors
Liv-Feyman, Alec	8/27/2025	1.4	Analyze CIA dashboard vendor processing breakdown by region
Liv-Feyman, Alec	8/27/2025	1.3	Analyze TA POP process for invoice detail confirmation
Liv-Feyman, Alec	8/27/2025	1.1	Examine processing detail analysis for BRL cash in advance

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/27/2025	0.9	Develop vendor tracker processing breakdown for USD dashboard
Liv-Feyman, Alec	8/27/2025	0.9	Develop payment confirmation tracker for NAFTA processing
Liv-Feyman, Alec	8/27/2025	0.8	Prepare vendor status tracking analysis for ASIA region
Liv-Feyman, Alec	8/27/2025	0.8	Prepare CIA dashboard vendor mapping detail for GBP
Liv-Feyman, Alec	8/27/2025	1.2	Update processing status classification for MXN vendors
Nguyen, Vi Hoa	8/27/2025	1.1	Examine new messages from the Purchasing team concerning CIA requests, followed by prompt handling of payments
Nguyen, Vi Hoa	8/27/2025	0.6	Audit reported invoices in the tracker to verify that amounts and statuses are accurately captured in Excel
Nguyen, Vi Hoa	8/27/2025	1.2	Convey important details along with necessary explanations so that all involved teams can process CIA-related payments correctly and without delay
Nguyen, Vi Hoa	8/27/2025	2.4	Share vital information along with needed clarifications with relevant departments, ensuring they can execute payments promptly and accurately for CIA requests
Nguyen, Vi Hoa	8/27/2025	2.8	Review and validate documentation, approve CIA requests, and route them to the assigned representatives for booking and payment handling
Nguyen, Vi Hoa	8/27/2025	0.2	Validate invoice details in the tracker, ensuring accurate reflection of amounts and statuses in the Excel file
Nguyen, Vi Hoa	8/27/2025	1.9	Review incoming emails from Purchasing related to CIA requests, then initiate urgent payment processing
Pacheco, Santiago	8/27/2025	0.4	Prepare daily conference call with the Company and S. Pacheco (A&M)
Pacheco, Santiago	8/27/2025	2.4	Analyze and process cash in advance requests from the CIA inbox
Pacheco, Santiago	8/27/2025	1.9	Review status for CIA requests with AP team in Mexico and India
Pacheco, Santiago	8/27/2025	1.8	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	8/27/2025	1.4	Reject and ask for correction on incorrect CIA claims
Pack, Laura	8/27/2025	2.8	Approve and review invoices requiring advance payments for urgent handling and timely payment execution (EMEA requests)
Pack, Laura	8/27/2025	2.6	Review, assess and approve submitted documents to guarantee they comply with pro-forma invoices and are complete for payment execution (LATAM requests)
Pack, Laura	8/27/2025	2.8	Keep track of all invoices received in the CIA inbox related to EMEA and LATAM requests
Pack, Laura	8/27/2025	2.4	Facilitate purchasing and logistics processes by offering information and clarifications to ensure smooth and timely payment execution for all submitted CIA requests

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Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/27/2025	0.9	Revise DIP Budget variance analysis materials for week ending August 22 prior to internal distribution
Postolos, Lucas	8/27/2025	2.1	Reconcile first day motion relief inputs with bank data for disbursements in the week ending August 22
Postolos, Lucas	8/27/2025	2.3	Revise regional cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/27/2025	0.6	Prepare documentation for M. Hamilton (A&M) regarding retained and ordinary course professional payment procedures
Postolos, Lucas	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Postolos, Lucas	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFE variance analysis
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull and review consolidated bank balances as of 8/26 for reporting summary
Schmelter, Griffen	8/27/2025	0.4	Pull all intercompany transactions from the actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Prepare and distribute Flash Cash report for 8/65 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/27/2025	0.4	Pull receipts data from EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.4	Pull all intercompany transactions from the Other regions actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.5	Pull all intercompany transactions from the NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.6	Pull all intercompany transactions from the EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.4	Correspond with the Company Turkey treasury team on intercompany transactions for which there are no balancing transactions for week ending 8/22
Schmelter, Griffen	8/27/2025	0.9	Map all new receipt counter parties within receipts categorizations file for week ending 8/22
Schmelter, Griffen	8/27/2025	1.6	Determine whether unbalanced intercompany transactions are in fact intercompany transactions and update regional actuals model to reflect determinations
Schmelter, Griffen	8/27/2025	1.8	Identify intercompany transactions which do not have a matching transactions within the compiled intercompany sheet for week ending 8/22
Schmelter, Griffen	8/27/2025	2.1	Investigate differences between historical bank account balances and what was published in previous variance reports relating to additional comments from A&M team member

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFE variance analysis
Shahbain, Abraham	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Shiffman, David	8/27/2025	0.8	Correspond with K&E and Company regarding submission of monthly financials per DIP reporting requirements
Shiffman, David	8/27/2025	1.2	Review draft of updated 13-week cash forecast and extended monthly forecasts
Shiffman, David	8/27/2025	0.9	Prepare preliminary monthly 2026 revenue build for extended cash forecast for Company review
Shiffman, David	8/27/2025	0.6	Finalize and distribute materials related to Brazil cash repatriation to Management for review
Shiffman, David	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Shiffman, David	8/27/2025	0.9	Call with Management and A&M to review liquidity forecast
Shiffman, David	8/27/2025	0.8	Review preliminary results of historical vendor payment analysis
Shiffman, David	8/27/2025	1.3	Prepare draft materials to support Management discussions with key customers
Shiffman, David	8/27/2025	0.7	Call with SVP and the Company Management to review monthly and weekly cash forecasting efforts
Turner, Cari	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Turner, Cari	8/27/2025	0.9	Review and provide comments on updated vendor disbursements for 13-week cash forecast
Waismann, Heitor	8/27/2025	0.5	Prepare forecast for first day motion, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.9	Prepare output pages with 13-week cash flows and supporting charts and summary for first-day-motion and main customers receipts, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	2.1	Prepare presentation including liquidity line chart to be presented to specific customer
Waismann, Heitor	8/27/2025	2.4	Update base amounts of base forecast for operational receipts and disbursements based on current approved cash flow, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.6	Prepare tabs for actuals and forecast, consolidating each receipt and disbursement line item into this tab, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.0	Update amounts of base forecast for Capex, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.2	Prepare analysis on specific customer's open accounts receivable
Waismann, Heitor	8/27/2025	0.8	Prepare forecast for transfers to other debtors and to non-debtors, re.: new cash flow forecast model

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/27/2025	0.9	Prepare forecast for cash-in-advance amounts and adjust modeling to reflect reduction to materials paid on terms for the materials already paid via cash-in-advance, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.8	Prepare payroll summary for the next 13 weeks using inputs from the Company
Waismann, Heitor	8/27/2025	0.7	Call with the Company factoring team to discuss weekly reporting on factoring
Warren, Joseph	8/27/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding certain payments contemplated for this week and the status of corresponding invoices in accounts payable in order to make those payments
Warren, Joseph	8/27/2025	0.2	Revise plan document for weekly trade agreement proof of payment retrievals
Warren, Joseph	8/27/2025	0.2	Prepare request for the Company team regarding proof of payment process for week ending 8/29
Webber, Dan	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Webber, Dan	8/27/2025	0.2	Correspond with M. Chan, et al. (K&E) regarding perfection of certain German assets
Webber, Dan	8/27/2025	0.4	Prepare analysis for K&E to schedule owned real estate properties for perfection
Webber, Dan	8/27/2025	2.9	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate bank actuals pay run data
Webber, Dan	8/27/2025	0.5	Call with D. Webber (A&M) and the Company management to discuss certain real estate values for inclusion in financing documentation
Webber, Dan	8/27/2025	0.1	Correspond with L. Kordupel (A&M) regarding reconciliation of bank actuals data to the Company management authorized disbursements
Webber, Dan	8/27/2025	0.3	Correspond with the Company management regarding real estate properties owned in excess of certain threshold value
Webber, Dan	8/27/2025	0.9	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate bank actuals pay manual payment data
Weiland, Brad	8/27/2025	0.3	Telephone conference with B. Weiland and M. Dvorak (A&M) re cash forecast items
Weiland, Brad	8/27/2025	0.7	Review and revise cash forecast items
Weiland, Brad	8/27/2025	0.2	Correspond with A&M team re cash forecast items
Zehetmair, Stefan	8/27/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/27/2025	2.1	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/27/2025	2.2	Support with management of Cash in Advance (CIA) mailbox

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/27/2025	0.4	Review and update the track list and vendor payment list as of August 27, and compile a summary of the daily CIA payment status
Zhu, Judith	8/27/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 27
Zhu, Judith	8/27/2025	0.2	Review the Thailand CIAs received in the afternoon and reply to E. Borgonovo (A&M)
Zhu, Judith	8/27/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/27/2025	0.3	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/27/2025	0.3	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	8/27/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/27/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval, and follow up with the Company on the reasons for non-payment
Zhu, Judith	8/27/2025	0.3	Review the Company Procurement's email regarding the CIA request cancellation, respond to the Processing and Procurement teams, and update the track list and vendor payment list accordingly
Zhu, Judith	8/27/2025	0.4	Follow up with the Company to determine why the approved CIA has not yet been paid
Zhu, Judith	8/27/2025	1.8	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	0.3	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/27/2025	1.6	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	1.7	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	0.6	Discuss with the Company Procurement the reason why the suppliers' August CIAs are roughly double those of July
Zhu, Judith	8/27/2025	1.2	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Borgonovo, Erik	8/28/2025	1.3	Authorize EMEA invoices involving prepayments and collaborate with relevant the Company's internal functions to ensure rapid processing and execution of payments
Borgonovo, Erik	8/28/2025	1.8	Maintain alignment between payment confirmations recorded in the tracking system and those received via email communication to guarantee data consistency
Borgonovo, Erik	8/28/2025	1.6	Provide guidance and clarifications to internal departments to support the accurate and timely execution of CIA-related payments in both EMEA and LATAM
Borgonovo, Erik	8/28/2025	1.9	Evaluate advance payment requests submitted via invoices, coordinated approvals, and ensured urgent submission for accelerated processing

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Professional	Date	Hours	Activity
Borgonovo, Erik	8/28/2025	2.1	Approve and release advance-payment invoices across EMEA and LATAM, ensuring timely execution
Borgonovo, Erik	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Borgonovo, Erik	8/28/2025	2.4	Review all supporting documentation, approve CIA requests, and route them to the appropriate the Company contacts to ensure accurate booking and timely payment processing
Caruso, Nicholas	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Cook, Jacob	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Cook, Jacob	8/28/2025	0.4	Call with M. Hill (A&M) and J. Cook (A&M) regarding proof of payment for trade agreements
Cook, Jacob	8/28/2025	0.7	Call with the Company purchasing and materials vendor to discuss payment terms related to executed trade agreement
Cook, Jacob	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Cook, Jacob	8/28/2025	1.4	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/28/2025	1.2	Review of FDM coding for actual payments made during as reported by company for WE 8/22
Cui, Maggie	8/28/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/28/2025	0.7	Review and provide comments re: cash variance report
Hamerski, Grace	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Hamilton, Makenna	8/28/2025	0.6	Map all Argentina disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	8/28/2025	0.8	Map all Thailand disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	0.8	Map all country specific disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/28/2025	0.7	Map all country specific disbursements in WE 8/22 - bank data
Hamilton, Makenna	8/28/2025	0.7	Map all Brazil disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/28/2025	0.6	Map all Brazil disbursements in WE 8/22 - Kyriba

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/28/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hamilton, Makenna	8/28/2025	0.7	Map all China disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Hamilton, Makenna	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Hill, Michael	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Hill, Michael	8/28/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Hill, Michael	8/28/2025	1.9	Update payment confirmations for North America invoices
Hill, Michael	8/28/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/28/2025	0.4	Call with M. Hill (A&M) and J. Cook (A&M) regarding proof of payment for trade agreements
Hill, Michael	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Hill, Michael	8/28/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/28/2025	0.7	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/28/2025	1.7	Update invoice tracker for North America invoices
Hill, Michael	8/28/2025	1.7	Locate proof of payments for vendor for cash in advance payments over the last month
Hill, Michael	8/28/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Kordupel, Lewis	8/28/2025	2.8	Prepare analysis of approved first day motion relief by vendor for purposes of cash flow forecasting
Kordupel, Lewis	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Kordupel, Lewis	8/28/2025	2.3	Continue preparing analysis of approved first day motion relief by vendor for purposes of cash flow forecasting
Liu, Daniel	8/28/2025	0.7	Review the CIA application documents received on the afternoon of August 28 from Thailand procurement team and log the tracker list
Liu, Daniel	8/28/2025	0.4	Match the CIA invoices with actual payment confirmations on August 28 from AP team

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/28/2025	2.7	Review the CIA application documents received on the morning of August 28 from the two countries procurement team and log the tracker list
Liu, Daniel	8/28/2025	2.8	Review the CIA application documents received on the afternoon of August 28 from specific country procurement team and log the tracker list
Liu, Daniel	8/28/2025	2.8	Review the CIA application documents received on the afternoon of August 28 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Liv-Feyman, Alec	8/28/2025	0.2	Analyze vendor master mapping detail for USD processing
Liv-Feyman, Alec	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Liv-Feyman, Alec	8/28/2025	0.7	Review monthly CIA spend vs vendor master spend analysis
Liv-Feyman, Alec	8/28/2025	0.8	Prepare CIA dashboard vendor mapping for ASIA processing
Liv-Feyman, Alec	8/28/2025	1.2	Update vendor tracker status classification for GBP processing
Liv-Feyman, Alec	8/28/2025	0.8	Prepare TA POP process for invoice reconciliation
Liv-Feyman, Alec	8/28/2025	0.9	Analyze CIA dashboard processing breakdown by currency type
Liv-Feyman, Alec	8/28/2025	0.6	Review CIA dashboard processing status across currency types
Liv-Feyman, Alec	8/28/2025	1.1	Examine vendor payment status breakdown for LATAM tracker
Liv-Feyman, Alec	8/28/2025	0.9	Develop vendor status summary for NAFTA processing tracker
Liv-Feyman, Alec	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Liv-Feyman, Alec	8/28/2025	0.9	Develop vendor status tracking for cash in advance processing
Liv-Feyman, Alec	8/28/2025	1.2	Update processing confirmation details for EMEA vendor dashboard
Liv-Feyman, Alec	8/28/2025	1.1	Examine vendor payment confirmation tracking for all regions
Liv-Feyman, Alec	8/28/2025	1.4	Analyze processing detail updates for vendor mapping updates
Liv-Feyman, Alec	8/28/2025	0.9	Develop CIA dashboard processing metrics for MXN vendors

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Professional	Date	Hours	Activity
Loop, Stuart	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Nguyen, Vi Hoa	8/28/2025	0.7	Assess incoming communications from Purchasing on CIA requests, then carry out urgent payment procedures
Nguyen, Vi Hoa	8/28/2025	1.1	Evaluate new Purchasing emails tied to CIA requests and ensure timely processing of urgent payments
Nguyen, Vi Hoa	8/28/2025	1.8	Inspect emails from Purchasing concerning CIA requests and follow up with immediate payment processing
Nguyen, Vi Hoa	8/28/2025	2.9	Validate supporting documents, approve CIA requests, and route them to the appropriate representatives for timely processing
Nguyen, Vi Hoa	8/28/2025	0.6	Go through new CIA-related emails from Purchasing and promptly address any urgent payment needs
Nguyen, Vi Hoa	8/28/2025	1.3	Compare reported invoices in the tracker with the Excel file to ensure accuracy of amounts and statuses
Nguyen, Vi Hoa	8/28/2025	1.7	Check newly received Purchasing emails about CIA requests and take action on urgent payment tasks
Nguyen, Vi Hoa	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Pacheco, Santiago	8/28/2025	0.4	Conference call with the Company to provide update about open items, risks, next steps
Pacheco, Santiago	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Pacheco, Santiago	8/28/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	8/28/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/28/2025	1.4	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	8/28/2025	1.9	Review status for cash in advance open items regarding requests with AP team
Pack, Laura	8/28/2025	2.7	Evaluate, review and authorize invoices with advance payment obligations to support fast processing and payment (EMEA requests)
Pack, Laura	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Pack, Laura	8/28/2025	2.6	Answer questions from purchasing and logistics by supplying any required information or clarifications to support timely and efficient execution of CIA request payments
Pack, Laura	8/28/2025	1.9	Validate and approve all submitted documents to ensure they adhere to pro-forma invoice standards and contain all necessary information for processing and payment (LATAM requests)

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Professional	Date	Hours	Activity
Pack, Laura	8/28/2025	2.8	Keep an organized record of invoices received in the CIA inbox for both EMEA and LATAM regions
Postolos, Lucas	8/28/2025	1.7	Revise European region cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/28/2025	2.1	Revise North American region cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/28/2025	1.8	Revise DIP Budget variance analysis materials for week ending August 22
Postolos, Lucas	8/28/2025	0.4	Discuss among Alix team, D. Webber, and L. Postolos (A&M) regarding intercompany report reconciliation
Postolos, Lucas	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Postolos, Lucas	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Postolos, Lucas	8/28/2025	2.1	Prepare support excel details requested by Alix team related to August DIP Budget variance reporting
Postolos, Lucas	8/28/2025	0.9	Prepare documentation related to professional fee payments coming due, including correspondences with M. Hamilton (A&M)
Schmelter, Griffen	8/28/2025	0.5	Push receipts data into A&M internal receipts summary sheet for week ending 8/22
Schmelter, Griffen	8/28/2025	0.5	Reconcile first day motion relief to payment run within the actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.5	Incorporate First Day Motion relief into consolidated actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.4	Pull Brazil receipts data from filed received from the Company Brazil treasury team for week ending 8/22
Schmelter, Griffen	8/28/2025	0.4	Categorize China receipts according to customer group for week ending 8/22
Schmelter, Griffen	8/28/2025	0.3	Pull and review consolidated bank balances as of 8/28 for reporting summary
Schmelter, Griffen	8/28/2025	0.3	Prepare and distribute Flash Cash report for 8/28 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/28/2025	0.6	Update receipts file to reflect adjustments to factoring remittances based on revised NAFTA payment run file
Schmelter, Griffen	8/28/2025	0.8	Reconcile first day motion relief to payment run within the EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.4	Pull China receipts from workbooks shared by the Company China treasury team for week ending 8/22
Schmelter, Griffen	8/28/2025	0.7	Update variance report to flex mapping changes within the all regional actuals models for week ending 8/22
Schmelter, Griffen	8/28/2025	1.1	Reconcile first day motion relief to payment run within the NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	1.3	Investigate discrepancies between NAFTA payment run file and scheduled factoring remittances

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Professional	Date	Hours	Activity
Schmelter, Griffen	8/28/2025	1.3	Reconcile distributed variance report to current view of actuals as 8/28
Schmelter, Griffen	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Schmelter, Griffen	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Shahbain, Abraham	8/28/2025	0.7	Review and provide feedback on trade agreement payment proposal
Shiffman, David	8/28/2025	0.6	Review of SG&A payment detail for prior week for variance analysis
Shiffman, David	8/28/2025	2.1	Correspond with Management regarding submission of monthly financials per DIP reporting requirements
Shiffman, David	8/28/2025	1.4	Coordinate with Treasury to process Emergency Loan interest payment and related correspondence with advisors
Shiffman, David	8/28/2025	1.6	Prepare materials for Company's review related to liquidity outlook for purposes of customer discussions
Shiffman, David	8/28/2025	1.7	Review draft variance report and provide commentary on variances
Shiffman, David	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Shiffman, David	8/28/2025	0.6	Review of First Day Motion Relief variances and related correspondence with A&M vendor team
Turner, Cari	8/28/2025	0.8	Review and provide comments on various DIP forecast comparison summary
Turner, Cari	8/28/2025	1.3	Review and provide comments on revised vendor disbursements for 13-week cash forecast
Waismann, Heitor	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Waismann, Heitor	8/28/2025	0.8	Review receipts by customer actuals report
Waismann, Heitor	8/28/2025	1.1	Prepare payroll support for prior week actuals and compare with forecast
Waismann, Heitor	8/28/2025	0.6	Update liquidity chart in PMO presentation
Waismann, Heitor	8/28/2025	1.3	Build vendors spend mechanics and receipts template mechanics in the new cash flow forecast model
Waismann, Heitor	8/28/2025	0.6	Prepare external version of debt schedule roll forward to send to external parties
Waismann, Heitor	8/28/2025	2.3	Prepare summary of operational assumptions until end of fiscal year 2026
Waismann, Heitor	8/28/2025	0.3	Correspond to MAR leadership to request review of variance report

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Professional	Date	Hours	Activity
Waismann, Heitor	8/28/2025	2.5	Prepare variance report comments for the actuals and forecast variance of week ended 8/22
Waismann, Heitor	8/28/2025	1.3	Prepare roll forward for specific customer exposure with updated report provide by the Company
Warren, Joseph	8/28/2025	0.6	Prepare reconciliation for certain supplier, analyzing their amounts paid versus their statement of account, pursuant to their trade agreement
Warren, Joseph	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Webber, Dan	8/28/2025	0.4	Review weekly DIP variance presentation for WE 8/22/2025
Webber, Dan	8/28/2025	0.2	Correspond with N. Grossi (A&M) regarding reconciliation between bank actuals and management approved disbursements
Webber, Dan	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Webber, Dan	8/28/2025	0.2	Correspond with N. Grossi (A&M) regarding go-forward workplan related cash actuals and related reconciliation processes
Webber, Dan	8/28/2025	0.2	Correspond with O. Asimopoulos, et al. (K&E) regarding schedule of certain owned real estate properties for perfection
Webber, Dan	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Webber, Dan	8/28/2025	0.3	Review Consolidated regional support file for weekly DIP variance presentation for WE 8/22/2025
Webber, Dan	8/28/2025	0.4	Discuss among Alix team, D. Webber, and L. Postolos (A&M) regarding intercompany report reconciliation
Webber, Dan	8/28/2025	1.1	Prepare analysis to bridge management approved disbursements to DIP Variance reports
Webber, Dan	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Webber, Dan	8/28/2025	1.3	Revise analysis for K&E to schedule owned real estate properties for perfection based on feedback provided by management
Webber, Dan	8/28/2025	0.6	Prepare inventory of cash actuals files for ongoing reconciliation analysis between bank disbursements and management approved disbursements
Webber, Dan	8/28/2025	0.2	Correspond with the Company management regarding perfection of certain German assets
Weiland, Brad	8/28/2025	0.4	Prepare and revise materials re cashflow forecast
Zehetmair, Stefan	8/28/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/28/2025	2.4	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/28/2025	2.2	Support with management of Cash in Advance (CIA) mailbox

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/28/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/28/2025	1.1	Review the Thailand CIAs received in the morning, update the corresponding tracker list and send it to E. Borgonovo (A&M)
Zhu, Judith	8/28/2025	1.4	Review specific country CIA payment as of August 28 by cross-checking the vendor names and amounts with the track list and invoices
Zhu, Judith	8/28/2025	0.9	Review and update the track list and vendor payment list as of August 28, and compile a summary of the daily CIA payment status
Zhu, Judith	8/28/2025	0.6	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/28/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/28/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/28/2025	0.2	Communicate with the Company to discuss the CIA payment refund and outline the subsequent action plan
Zhu, Judith	8/28/2025	1.9	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/28/2025	1.4	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/28/2025	0.9	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Borgonovo, Erik	8/29/2025	1.4	Gather and verify proof of payment against the corresponding vendor transactions, as certain suppliers require confirmation before fulfilling orders
Borgonovo, Erik	8/29/2025	1.6	Evaluate EMEA invoices requiring advance payments, approving and submitting them for urgent processing to guarantee prompt execution of payments
Borgonovo, Erik	8/29/2025	1.8	Assess and approve EMEA/LATAM invoices that require advance payments, ensuring they are prioritized for immediate processing and payment execution
Borgonovo, Erik	8/29/2025	1.9	Provide guidance and clarifications to the Company's internal teams as needed to support the efficient and timely handling of all CIA-related payment requests
Borgonovo, Erik	8/29/2025	2.7	Examine incoming documentation, approve CIA requests, and forward them to the relevant the Company's processing team to ensure timely booking and payment action
Caruso, Nicholas	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Cook, Jacob	8/29/2025	0.7	Email correspondence with the Company purchasing related to payments made against trade agreements for current week
Cook, Jacob	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Cook, Jacob	8/29/2025	0.4	Review of process documentation related to newly implemented 'proof of payment' processes installed with the Company accounting
Cook, Jacob	8/29/2025	1.3	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cook, Jacob	8/29/2025	0.7	Review of the Company trade agreement payments for week ahead (week ending 9/5) for input into cash allocation and disbursement forecast
Cook, Jacob	8/29/2025	1.6	Prepare schedule of future week trade agreement-related vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.9	Prepare schedule of upcoming normal course post-petition vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.9	Update weekly PMO materials for WE 8/29
Cook, Jacob	8/29/2025	0.8	Prepare schedule of current week trade agreement-related vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.4	Email correspondence with the Company purchasing related to invoices to be considered for payment against trade agreements
Cui, Maggie	8/29/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/29/2025	0.4	Review revised payment estimates and reconcile to cash allocations
Hamilton, Makenna	8/29/2025	2.9	Create master list of all retained professionals
Hamilton, Makenna	8/29/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	8/29/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	8/29/2025	2.9	Read court docs and verify names and addresses of ordinary course professionals
Hamilton, Makenna	8/29/2025	0.3	Call with M. Hamilton and M. Jain (A&M) to outline plan to compile a comprehensive contact list of retained professionals and organize summary of ordinary course professionals
Hill, Michael	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Hill, Michael	8/29/2025	1.9	Update invoice tracker for North America invoices
Hill, Michael	8/29/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/29/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/29/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/29/2025	0.6	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/29/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/29/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Hill, Michael	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Jain, Manasvi	8/29/2025	0.3	Call with M. Hamilton and M. Jain (A&M) to outline plan to compile a comprehensive contact list of retained professionals and organize summary of ordinary course professionals
Jain, Manasvi	8/29/2025	2.3	Assist in compiling and updating the contact list of Ordinary Course Professionals
Kordupel, Lewis	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Liu, Daniel	8/29/2025	1.3	Match the CIA invoices with actual payment confirmations on August 29 from AP team
Liu, Daniel	8/29/2025	2.8	Review the CIA application documents received on the afternoon of August 29 from China procurement team and log the tracker list
Liu, Daniel	8/29/2025	2.9	Review the CIA application documents received on the morning of August 29 from two countries procurement team and log the tracker list
Liu, Daniel	8/29/2025	2.4	Review the CIA application documents received on the afternoon of August 29 from specific country procurement team and log the tracker list
Liv-Feyman, Alec	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Liv-Feyman, Alec	8/29/2025	1.3	Analyze processing detail breakdown for EUR vendor tracking
Liv-Feyman, Alec	8/29/2025	1.1	Examine vendor payment status classification for ASIA dashboard
Liv-Feyman, Alec	8/29/2025	0.9	Develop CIA vendor deck summary for regional analysis
Liv-Feyman, Alec	8/29/2025	0.8	Prepare processing confirmation analysis for EMEA tracker
Liv-Feyman, Alec	8/29/2025	0.8	Prepare CIA dashboard vendor tracking for GBP processing

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/29/2025	0.7	Update CIA dashboard vendor processing breakdown for NAFTA
Liv-Feyman, Alec	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Liv-Feyman, Alec	8/29/2025	0.7	Review CIA dashboard processing metrics for LATAM region
Liv-Feyman, Alec	8/29/2025	0.6	Update processing status summary for MXN vendor dashboard
Nguyen, Vi Hoa	8/29/2025	1.2	Review and respond to Purchasing emails regarding CIA requests, ensuring swift execution of urgent payments
Nguyen, Vi Hoa	8/29/2025	1.8	Examine invoice amounts and statuses in the tracker to confirm reliable and accurate data in Excel
Nguyen, Vi Hoa	8/29/2025	2.9	Verify all required documents, authorize CIA requests, and escalate them to the assigned representatives for efficient processing
Nguyen, Vi Hoa	8/29/2025	2.2	Screen new emails from Purchasing about CIA requests and initiate necessary steps for urgent payment processing
Nguyen, Vi Hoa	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Nguyen, Vi Hoa	8/29/2025	1.3	Check and confirm documentation, complete CIA approvals, and submit the requests to representatives for booking and payment handling
Pacheco, Santiago	8/29/2025	1.1	Conference call with the Company to provide update about open items, risks, next steps
Pacheco, Santiago	8/29/2025	1.6	Pass over cash in advance requests to AP team for payment execution
Pacheco, Santiago	8/29/2025	1.8	Review daily open items status for cash in advance requests with AP team
Pacheco, Santiago	8/29/2025	1.4	Respond emails asking for correction on incorrect CIA payment requests
Pacheco, Santiago	8/29/2025	2.1	Review and process cash in advance payment requests from the CIA inbox
Pack, Laura	8/29/2025	2.6	Track invoices received in the CIA inbox related to EMEA and NAFTA
Pack, Laura	8/29/2025	2.3	Answer purchasing and logistic by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Pack, Laura	8/29/2025	2.3	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing (LATAM)
Pack, Laura	8/29/2025	2.6	Review and approval of invoices requiring advance payments for urgent processing and payment execution (EMEA requests)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Postolos, Lucas	8/29/2025	0.9	Research into questions from MAR management, including research to provide written responses, regarding DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/29/2025	0.7	Prepare summary of disbursements made by entity out of header accounts for D. Shiffman (A&M)
Postolos, Lucas	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Postolos, Lucas	8/29/2025	2.9	Reconcile intercompany transactions to respond to questions from Alix team
Postolos, Lucas	8/29/2025	0.9	Revise presentation materials for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/29/2025	1.1	Prepare support excel details requested by Alix team related to DIP Budget variance report for week ending August 22
Postolos, Lucas	8/29/2025	1.7	Prepare documentation related to professional fee payments coming due, including correspondences with D. Shiffman and M. Hamilton (A&M)
Schmelter, Griffen	8/29/2025	0.5	Update consolidated actuals model to include updated results from regional actuals model for week ending 8/22
Schmelter, Griffen	8/29/2025	1.1	Reconcile payments that were included in the EMEA payment run, but not included in the supplier payments summary
Schmelter, Griffen	8/29/2025	0.5	Determine which weeks had the largest variance between EMEA payment run and supplier payment summary
Schmelter, Griffen	8/29/2025	0.6	Create excel flat file of consolidated actuals model that can be shared with various parties for week ending 8/22
Schmelter, Griffen	8/29/2025	0.6	Update bank account listing within external consolidated actuals model for balances week ending 8/22
Schmelter, Griffen	8/29/2025	0.2	Correspond with A&M colleague regarding the reconciliation of Kyriba payments with the supplier payments summary and next steps
Schmelter, Griffen	8/29/2025	2.4	Reconcile payments within Kyriba EMEA payment dashboard to summary of supplied repayments provided by EMEA treasury team
Schmelter, Griffen	8/29/2025	1.4	Revise intercompany analysis to show that intra regio payments net to zero for week ending 8/22
Schmelter, Griffen	8/29/2025	0.3	Call with D. Webber and G. Schmelter (A&M) regarding company supplier payment reconciliation
Shahbain, Abraham	8/29/2025	0.6	Call with the Company accounts payable to discuss cash in advance payments
Shahbain, Abraham	8/29/2025	0.9	Review of customer receipt analysis requested by the Company treasury
Shahbain, Abraham	8/29/2025	0.4	Call with the Company treasury to discuss cash in advance payments
Shiffman, David	8/29/2025	0.6	Correspond with A&M regarding working capital impact of customer acceleration

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/29/2025	0.5	Call with A&M liquidity team to review payment analysis data inputs
Shiffman, David	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Shiffman, David	8/29/2025	0.9	Follow up with Brazil treasury related to Brazil dividend process and status
Shiffman, David	8/29/2025	0.8	Call with Company, D. Shiffman and H. Waismann (A&M) to discuss receipts template for next 13-week update
Shiffman, David	8/29/2025	1.2	Review presentation materials related to extended DIP projections and provide feedback
Shiffman, David	8/29/2025	0.9	Correspond with vendor team on status of updated vendor spend forecast
Shiffman, David	8/29/2025	1.2	Working sessions with liquidity team to align on forecast updates and near term priorities
Shiffman, David	8/29/2025	1.3	Finalize variance analysis commentary for distribution to notice parties
Shiffman, David	8/29/2025	0.6	Correspond with APAC Treasury regarding treatment of Emergency Loan payments
Waismann, Heitor	8/29/2025	0.8	Call with Company, D. Shiffman and H. Waismann (A&M) to discuss receipts template for next 13-week update
Waismann, Heitor	8/29/2025	0.3	Prepare summary of first-day-motion to include in DIP budget presentation
Waismann, Heitor	8/29/2025	1.4	Prepare presentation on latest preliminary extended DIP budget
Waismann, Heitor	8/29/2025	1.7	Adjust receipts forecast with changes to acceleration collections starting in April of 2026
Waismann, Heitor	8/29/2025	2.3	Prepare adjusted summary of extended DIP budget forecast, including changes to specific customer and impact of acceleration stop
Waismann, Heitor	8/29/2025	0.6	Review receipts actual summary by customer for week ended 8/22
Waismann, Heitor	8/29/2025	0.4	Update professional fee tracker to incorporate latest fee estimates for specific firm
Waismann, Heitor	8/29/2025	1.0	Prepare professional fee accrual summary from latest professional fee forecast
Waismann, Heitor	8/29/2025	1.2	Review professional fee tracker update with additional actual invoices
Warren, Joseph	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Warren, Joseph	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Warren, Joseph	8/29/2025	0.2	Analyze supplier requests for proofs of payment and follow up with the Company staff and A&M team on the same

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Professional	Date	Hours	Activity
Warren, Joseph	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Webber, Dan	8/29/2025	0.2	Correspond with O. Asimopoulos, et al. (K&E) regarding schedule of certain German assets for perfection
Webber, Dan	8/29/2025	0.1	Correspond with D. Shiffman (A&M) regarding posting of DIP reporting for July financials to lender data room
Webber, Dan	8/29/2025	0.1	Correspond with C. Turner (A&M) regarding receipts variance for WE 8/22/2025
Webber, Dan	8/29/2025	0.1	Correspond with D. Shiffman (A&M) regarding summary of progress reconciling cash disbursements vs. management approved disbursements
Webber, Dan	8/29/2025	0.3	Call with D. Webber and G. Schmelter (A&M) regarding company supplier payment reconciliation
Webber, Dan	8/29/2025	0.2	Prepare weekly liquidity certificate for WE 8/22
Webber, Dan	8/29/2025	0.3	Correspond with L. Postolos, M. Hamilton (A&M) regarding management of professional fee invoices and coordination with management
Webber, Dan	8/29/2025	0.2	Correspond with D. Shiffman, L. Postolos (A&M) regarding calculating weekly adjustment for header account between NAFTA and EMEA
Webber, Dan	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Webber, Dan	8/29/2025	0.3	Prepare summary file for asset detail by German location for the purposes of K&E using information to perfect assets
Webber, Dan	8/29/2025	0.3	Call with the Company management to review asset detail by German location
Zehetmair, Stefan	8/29/2025	1.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/29/2025	2.4	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/29/2025	2.1	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/29/2025	0.2	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/29/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 29
Zhu, Judith	8/29/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Aug 30, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/29/2025	0.2	Review Procurement's follow-up email regarding CIA payment and confirm the expected payment date
Zhu, Judith	8/29/2025	0.3	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/29/2025	0.7	Review and update the track list and vendor payment list as of August 29, and compile a summary of the daily CIA payment status

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Professional	Date	Hours	Activity
Zhu, Judith	8/29/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/29/2025	0.3	Reply to the Company Procurement's email regarding whether the invoice is compliant and what additional information is required
Zhu, Judith	8/29/2025	0.2	Communicate with the Company regarding the differences between the actual payments and the Procurement Head's approval
Zhu, Judith	8/29/2025	0.3	Review specific country payment list provided by the Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	8/29/2025	0.4	Align with the Company Procurement that post liabilities cannot be processed through CIA
Zhu, Judith	8/29/2025	0.6	Review China payment list provided by the Company to check if it aligns with A&M's approval, and follow up with the Company on any discrepancies
Zhu, Judith	8/29/2025	1.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/29/2025	1.9	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/29/2025	1.8	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Hamilton, Makenna	8/30/2025	2.9	Read court docs and verify names and addresses of ordinary course professionals
Liv-Feyman, Alec	8/30/2025	1.4	Analyze CIA dashboard vendor processing status by currency classification
Liv-Feyman, Alec	8/30/2025	0.6	Review processing breakdown analysis across all regional dashboards
Liv-Feyman, Alec	8/30/2025	0.8	Prepare paid summary PowerPoint for CIA vendor tracking
Liv-Feyman, Alec	8/30/2025	0.4	Update processing detail analysis for vendor mapping detail
Liv-Feyman, Alec	8/30/2025	0.9	Develop weekly vendor tracker processing summary for all regions
Liv-Feyman, Alec	8/30/2025	1.1	Examine vendor payment confirmation details for BRL tracker
Schmelter, Griffen	8/30/2025	0.6	Consolidate all 8/29 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Schmelter, Griffen	8/30/2025	0.4	Add incremental bank accounts provided by APAC the Company treasury team to bank account listing as of week ending 8/29
Schmelter, Griffen	8/30/2025	0.2	Pull Bank account balances as of 8/29
Schmelter, Griffen	8/30/2025	0.1	Pull Bank account balances as of 8/29
Schmelter, Griffen	8/30/2025	0.2	Add China 8/29 balances to consolidated bank account balances sheet
Shiffman, David	8/30/2025	0.7	Correspond with vendor team regarding forecasted vendor disbursements

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Professional	Date	Hours	Activity
Shiffman, David	8/30/2025	1.8	Review latest thirteen week forecast materials and provide feedback to A&M team
Shiffman, David	8/30/2025	1.3	Working session with D. Shiffman and H. Waismann (A&M) to review 13-week cash forecast
Shiffman, David	8/30/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest updated on 13-week cash flow forecast
Turner, Cari	8/30/2025	0.8	Review draft 13-week cash flow file
Waismann, Heitor	8/30/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest updated on 13-week cash flow forecast
Waismann, Heitor	8/30/2025	1.3	Working session with D. Shiffman and H. Waismann (A&M) to review 13-week cash forecast
Waismann, Heitor	8/30/2025	0.4	Adjust specific customer's acceleration turn-off impacts to base case of extended DIP budget
Waismann, Heitor	8/30/2025	0.3	Adjust cash-in-advance amounts per guidance of A&M leader
Waismann, Heitor	8/30/2025	1.3	Prepare responses to comments from A&M leader over presentation on latest preliminary extended DIP budget
Waismann, Heitor	8/30/2025	0.4	Adjust beginning balance of week ended 8/29 using flash cash report
Waismann, Heitor	8/30/2025	0.3	Clean up slide 5 of preliminary presentation to match historical presentation's format
Waismann, Heitor	8/30/2025	2.2	Adjust presentation on latest preliminary extended DIP budget after comments from A&M leader
Waismann, Heitor	8/30/2025	1.1	Update specific customer's prepayment and repayment amount after comments from A&M leader
Waismann, Heitor	8/30/2025	1.4	Update new 13-week cash flow model with latest receipts forecast received from the Company
Waismann, Heitor	8/30/2025	0.7	Update capex figures on new cash flow forecast model with inputs from the Company
Warren, Joseph	8/30/2025	0.1	Prepare request for A&M team relating to proof of payments needed for two suppliers
Warren, Joseph	8/30/2025	0.2	Prepare direction for A&M team regarding trade agreement proof of payment exercise
Warren, Joseph	8/30/2025	0.3	Analyze status of proof of payment for two priority suppliers asserting that their trade agreement funds have not yet been received
Callerio, Lorenzo	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Cook, Jacob	8/31/2025	0.4	Prepare consolidated payment template for payments to be made on 9/1/25 related to trade agreements
Cook, Jacob	8/31/2025	0.4	Apply FDM coding for trade agreement payments to be made on 9/1/25
Cook, Jacob	8/31/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/29

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/31/2025	0.3	Email correspondence with the Company procurement, treasury, and accounting related to trade agreement payments to be made 9/1/25
Grossi, Nick	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Liv-Feyman, Alec	8/31/2025	1.3	Review vendor tracker status updates for payment confirmation tracking
Liv-Feyman, Alec	8/31/2025	1.1	Examine monthly CIA vendor processing breakdown across regions
Postolos, Lucas	8/31/2025	1.1	Prepare documentation related to professional fee payments coming due, including correspondences with M. Hamilton (A&M)
Schmelter, Griffen	8/31/2025	0.1	Distribute 8/29 bank account balances to local treasury team so that they can add additional balances
Shahbain, Abraham	8/31/2025	0.4	Review and provide comments on payment processes slide deck
Shahbain, Abraham	8/31/2025	0.7	Review and update of vendor overview slides highlighting largest vendors
Shahbain, Abraham	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Shahbain, Abraham	8/31/2025	0.3	Review and update cash forecast timing for post-petition spend
Shiffman, David	8/31/2025	0.8	Correspond with A&M team regarding professional fee forecast
Shiffman, David	8/31/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest variance on long-term receipts forecast
Shiffman, David	8/31/2025	2.1	Prepare draft materials for vendor payment analysis and provide to A&M team for feedback
Shiffman, David	8/31/2025	1.7	Review updated 9-month projections and related variance bridge and provide feedback
Shiffman, David	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Shiffman, David	8/31/2025	1.7	Finalize draft DIP budget update and send to Company for review
Turner, Cari	8/31/2025	0.6	Review updated 13-week cash flow file
Turner, Cari	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Waismann, Heitor	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Waismann, Heitor	8/31/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest variance on long-term receipts forecast
Waismann, Heitor	8/31/2025	0.4	Adjust days payables outstanding assumption to materials accruals

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/31/2025	0.9	Add non-debtor adjustment as a reduction to material disbursements forecast
Waismann, Heitor	8/31/2025	1.3	Adjust contingency first-day-motion forecast and cash-in-advance amounts after feedback from vendor team
Waismann, Heitor	8/31/2025	2.4	Prepare complete analysis of comparison between operating disbursements between current forecast and prior forecast
Waismann, Heitor	8/31/2025	2.7	Prepare complete analysis of comparison between operating receipts between current forecast and prior forecast
Waismann, Heitor	8/31/2025	0.8	Adjust days payables outstanding assumption to normal course collections
Warren, Joseph	8/31/2025	0.6	Prepare feedback on first week of proactive trade agreement proof of payment process for the Company management
Subtotal		2,909.9	

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	8/1/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) regarding trade agreements
Grossi, Nick	8/1/2025	1.0	Review and coordinate diligence requests
O'Toole, Colin	8/1/2025	0.3	Analyze open diligence requests as of 8/1 am
O'Toole, Colin	8/1/2025	0.8	Assess files received from the Company management regarding Akin anti-trust request, updated diligence tracker, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/1/2025	0.6	Analyze new IP requests received from Akin team, updated diligence tracker, communicated ask to the Company IP counsel
O'Toole, Colin	8/1/2025	0.9	Analyze documents & responses received from the Company counsel regarding Akin subsidiary requests, updated diligence request list, posted files to Akin/Alix Box site, communicated update to Akin/Alix teams
O'Toole, Colin	8/1/2025	0.4	Analyze new legal requests received from Akin team, updated diligence tracker, communicated ask to the Company counsel
O'Toole, Colin	8/1/2025	0.8	Assess files received from the Company IP counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/1/2025	1.1	Revise weekly diligence update deck to reflect changes made since 8/1 am
O'Toole, Colin	8/1/2025	1.3	Revise weekly diligence deck to reflect changes made to requests received/fulfilled 7/31 pm and 8/1 am
Simion, Tony	8/1/2025	0.6	Attend meeting with Lender Advisors to discuss vendor management, negotiations, and business plan updates
Webber, Dan	8/1/2025	0.2	Correspond with E. Swager, N. Howard (K&E) regarding GUC presentation materials
Webber, Dan	8/1/2025	0.1	Review correspondence from the Company regarding lease rejection analysis

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/1/2025	0.1	Correspond with the Company team members regarding GUC presentation materials
Webber, Dan	8/2/2025	0.1	Correspond with B. Hunter (Alix) regarding chapter 11 opportunity analysis
Weiland, Brad	8/2/2025	0.2	Correspond with E. Cheng (FTI) re diligence items
Weiland, Brad	8/2/2025	0.2	Correspond with A. Shahbain (A&M), N. Howard (K&E) re diligence items
Grossi, Nick	8/3/2025	0.4	Review and provide comments re: creditor diligence
Shiffman, David	8/3/2025	0.8	Review diligence questions from UCC advisors and provide initial responses and related materials
Grossi, Nick	8/4/2025	1.3	Review diligence requests and prepare responses
Grossi, Nick	8/4/2025	0.7	Prepare and participate in discussion with UCC advisors re: matter update
Grossi, Nick	8/4/2025	0.8	Provide diligence responses to consenting non-participating lender group
O'Toole, Colin	8/4/2025	0.3	Assess open diligence requests as of 8/4 am
O'Toole, Colin	8/4/2025	0.4	Analyze files received from the Company IP counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/4/2025	0.6	Analyze files received from the Company counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/4/2025	0.7	Analyze files received from the Company management regarding environmental requests, updated request list, posted files to Box, communicated update to Akin/Alix teams
Postolos, Lucas	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Rybarczyk, Jodi	8/4/2025	0.8	Prepare headcount summary by debtor and home country for lender diligence requests
Shahbain, Abraham	8/4/2025	0.3	Telephone conference with N. Howard (K&E), B. Weiland (A&M) re due diligence items
Shiffman, David	8/4/2025	1.4	Prepare diligence responses for weekly DIP call and review with Management
Shiffman, David	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Shiffman, David	8/4/2025	0.8	Prepare correspondence to the Company Management regarding proposed diligence response to lender requests
Simion, Tony	8/4/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding updates to chapter 11 opportunity analysis
Waismann, Heitor	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/4/2025	0.1	Correspond with N. Grossi (A&M) regarding preparation for upcoming diligence call
Webber, Dan	8/4/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding updates to chapter 11 opportunity analysis
Webber, Dan	8/4/2025	0.1	Correspond with N. Grossi (A&M) to prepare for upcoming diligence call with team
Weiland, Brad	8/4/2025	0.4	Review and analyze diligence requests and proposed responses
Weiland, Brad	8/4/2025	0.3	Telephone conference with N. Howard (K&E), A. Shahbain (A&M) re due diligence items
Weiland, Brad	8/4/2025	0.3	Telephone conference with the Company re employee-related diligence items
Grossi, Nick	8/5/2025	0.4	Participate on call with Paul Hastings, K&E, FTI, N. Grossi (A&M), and A. Shahbain (A&M) to provide a case update
Grossi, Nick	8/5/2025	0.5	Prepare and participate in UCC financial and legal advisor standing call
O'Toole, Colin	8/5/2025	1.2	Prepare initial draft of weekly diligence update deck
O'Toole, Colin	8/5/2025	0.4	Assess open diligence requests as of 8/5 am
O'Toole, Colin	8/5/2025	0.4	Revise draft deck for weekly diligence update
O'Toole, Colin	8/5/2025	0.6	Prepare diligence tracker to be shared externally, drafted and shared update correspondence to Alix/Akin teams
O'Toole, Colin	8/5/2025	0.6	Assess IP agreement received from the Company counsel, updated request list, posted file to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/5/2025	0.7	Analyze files received from the Company counsel regarding anti-trust requests, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/5/2025	0.4	Assess response from the Company regarding China Subsidiary RFI request, communicated desired approach to subsidiary analysis to be performed
O'Toole, Colin	8/5/2025	0.7	Address internal A&M request regarding on-hand IP litigation detail, located files, shared with case management team
O'Toole, Colin	8/5/2025	0.4	Analyze subsidiary requests, followed up with the Company management to determine timing and coordinate a call to discuss priorities
O'Toole, Colin	8/5/2025	0.8	Analyze follow-up requests received from Akin regarding anti-trust requests, updated the request list, communicated request to the Company counsel
O'Toole, Colin	8/5/2025	0.6	Assess responses received from the Company management regarding additional anti-trust responses to requests, added written responses to diligence tracker, communicated update to Akin/Alix teams
Shahbain, Abraham	8/5/2025	0.4	Participate on call with Paul Hastings, K&E, FTI, N. Grossi (A&M), and A. Shahbain (A&M) to provide a case update

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Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	8/5/2025	1.3	Weekly DIP reporting call with advisors
Simion, Tony	8/5/2025	0.3	Review lenders advisors diligence request list and follow-up emails to management on progress
Webber, Dan	8/5/2025	0.4	Review of Alix diligence questions related to liquidation analysis model assumptions
Webber, Dan	8/5/2025	0.5	Call with E. Swager, N. Howard (K&E) regarding action items related to chapter 11 opportunity analysis
Webber, Dan	8/5/2025	0.2	Correspond with E. Swager, N. Howard (K&E) regarding real estate leases
Webber, Dan	8/5/2025	0.2	Correspond with J. Tutty, et al. (Alix) regarding questions on liquidation analysis model assumptions
Webber, Dan	8/5/2025	0.2	Review latest correspondences from the Company regarding feedback on chapter 11 opportunities presentation
Webber, Dan	8/5/2025	0.2	Correspond with the Company and T. Simion (A&M) regarding action items related to chapter 11 opportunity analysis
Weiland, Brad	8/5/2025	0.4	Review status of potential asset sales and reporting requirements re same
Weiland, Brad	8/5/2025	0.3	Correspond with the Company team, K&E team re potential assets sales
Grossi, Nick	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
Grossi, Nick	8/6/2025	0.2	Coordinate UCC retention diligence requests with team stakeholders
Grossi, Nick	8/6/2025	1.1	Coordinate business plan diligence requests
Hamerski, Grace	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
Loop, Stuart	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
O'Toole, Colin	8/6/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence streams and walk through diligence update deck
O'Toole, Colin	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
O'Toole, Colin	8/6/2025	1.2	Analyze responses received from the Company counsel regarding contract & subsidiary requests, updated diligence tracker, located supplemental files to fulfill request, uploaded documents/responses to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/6/2025	0.3	Assess open diligence requests as of 8/6 am
O'Toole, Colin	8/6/2025	0.6	Assess open Alix and UCC financial requests, adjusted priority based on aging/lack of follow-up from Alix/UCC advisors
O'Toole, Colin	8/6/2025	0.7	Update request list to add follow-up requests from EY financial due diligence
O'Toole, Colin	8/6/2025	0.8	Analyze responses from the Company management regarding Akin anti-trust requests, updated request list, posted files to Box

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/6/2025	0.8	Update weekly diligence update deck
O'Toole, Colin	8/6/2025	0.4	Finalize weekly diligence update deck, shared with the Company team
Shahbain, Abraham	8/6/2025	0.4	Respond to diligence from ad hoc lender group on headcount by country
Shahbain, Abraham	8/6/2025	0.5	Respond to diligence requests form Ad hoc counsel
Shahbain, Abraham	8/6/2025	0.4	Request diligence on legal entities from Company counsel
Shahbain, Abraham	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
Shahbain, Abraham	8/6/2025	0.9	Review and summarize response from company counsel to be shared with company
Shahbain, Abraham	8/6/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence streams and walk through diligence update deck
Shiffman, David	8/6/2025	0.6	Correspond with UCC advisors regarding professional fee schedule
Simion, Tony	8/6/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding management correspondences on chapter 11 opportunity analysis
Simion, Tony	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
Simion, Tony	8/6/2025	0.9	Call with lender advisors regarding business plan diligence requests on historical performance
Webber, Dan	8/6/2025	0.2	Telephone conference with B. Weiland, D. Webber (A&M) re liabilities analysis and diligence re same
Webber, Dan	8/6/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding management correspondences on chapter 11 opportunity analysis
Webber, Dan	8/6/2025	0.1	Correspond with the Company regarding source of real estate data in chapter 11 opportunity analysis
Weiland, Brad	8/6/2025	0.2	Correspond with committee advisors re diligence items
Weiland, Brad	8/6/2025	0.4	Telephone conference with E. Cheng (FTI) and team re committee diligence
Weiland, Brad	8/6/2025	0.2	Office conference with A. Shahbain (A&M) re liabilities analysis and diligence items
Weiland, Brad	8/6/2025	0.2	Telephone conference with B. Weiland, D. Webber (A&M) re liabilities analysis and diligence re same
Weiland, Brad	8/6/2025	0.4	Review potential asset sales and summarize observations for review
Grossi, Nick	8/7/2025	1.6	Review bank diligence requests and coordinate responses
O'Toole, Colin	8/7/2025	0.4	Search for and located fixed asset listing as per an internal A&M request from D. Webber (A&M), shared files directly

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/7/2025	0.4	Assess open diligence requests as of 8/7 am
O'Toole, Colin	8/7/2025	0.6	Analyze file received from the Company counsel regarding Akin anti-trust request, updated request list, posted file to Box and communicated update to Akin/Alix teams
O'Toole, Colin	8/7/2025	0.6	Analyze responses received from the Company management regarding Special Committee requests, updated request list accordingly
O'Toole, Colin	8/7/2025	0.8	Assess Special Committee diligence tracker received from K&E team, updated A&M request list accordingly, communicated remaining requests to the Company management
Shahbain, Abraham	8/7/2025	0.5	Respond to diligence requests from ad hoc lender advisors
Shahbain, Abraham	8/7/2025	0.2	Office conference with A. Shahbain and B. Weiland (A&M) re liabilities analysis and diligence items
Simion, Tony	8/7/2025	0.3	Review latest due diligence request list from Special Committee BOD counsel for open items
Webber, Dan	8/7/2025	0.1	Correspond with J. Amico (Alix) regarding treatment of certain legal entities asserting deficiency claims in hypothetical liquidation analysis
Webber, Dan	8/7/2025	1.6	Prepare diligence response file for Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Webber, Dan	8/7/2025	0.1	Correspond with N. Grossi (A&M) summarizing proposed diligence response to Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Webber, Dan	8/7/2025	0.1	Correspond with J. Amico, J. Tutti (Alix) regarding diligence response to Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Weiland, Brad	8/7/2025	0.2	Office conference with A. Shahbain and B. Weiland (A&M) re liabilities analysis and diligence items
O'Toole, Colin	8/8/2025	0.4	Call with D. Shiffman and C. O'Toole (A&M) to discuss updates to Alix and UCC diligence requests
O'Toole, Colin	8/8/2025	0.3	Analyze open diligence requests as of 8/8 am
O'Toole, Colin	8/8/2025	0.4	Assess follow-up questions from Akin regarding anti-trust requests/documents, updated request list, communicated request to the Company counsel
Shiffman, David	8/8/2025	0.6	Prepare and send responses for bank diligence requests
Shiffman, David	8/8/2025	0.5	Call with C. O'Toole (A&M) to review latest progress on diligence responses
Shiffman, David	8/8/2025	0.4	Call with D. Shiffman and C. O'Toole (A&M) to discuss updates to Alix and UCC diligence requests
Simion, Tony	8/8/2025	0.7	Call with Ad Hoc Lender Advisor regarding vendor strategy and purpose of ongoing analysis
Simion, Tony	8/8/2025	0.4	Review list of latest questions from pension advisor and provide responses

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	8/8/2025	0.6	Attend meeting with Ad Hoc Lender regarding vendor management and key customer ask
Simion, Tony	8/8/2025	0.3	Review due diligence questions and request for information from senior lender prior to next weeks meeting
Weiland, Brad	8/8/2025	0.4	Review asset sale information for reporting
Weiland, Brad	8/8/2025	0.2	Correspond with the Company re asset sale items
Simion, Tony	8/9/2025	0.6	Call with Ad Hoc Lender Advisor regarding business plan diligence materials and expectations for customer discussions
Webber, Dan	8/9/2025	0.2	Correspond with T. Simion (A&M), E. Swager (K&E), the Company regarding the chapter 11 opportunity analysis with respect to real estate leases
Shahbain, Abraham	8/10/2025	0.6	Summarize diligence requests and email to company related to financial and other lender requests
Webber, Dan	8/10/2025	0.1	Correspond with B. Hunter (Alix) regarding diligence requests related to cash actuals process
Grossi, Nick	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Grossi, Nick	8/11/2025	0.6	Draft liquidity related creditor communication materials
Grossi, Nick	8/11/2025	0.7	Coordinate bank meeting discussion and diligence requests
Grossi, Nick	8/11/2025	1.6	Prepare responses to UCC diligence questions and related requests
O'Toole, Colin	8/11/2025	0.9	Update request list for additional Alix financial requests, communicated ask to the Company stakeholders
O'Toole, Colin	8/11/2025	0.4	Analyze open requests as of 8/11 am
Postolos, Lucas	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Shiffman, David	8/11/2025	1.2	Weekly DIP reporting and diligence call with UCC advisors
Shiffman, David	8/11/2025	1.3	Prepare responses for diligence requests in advance of weekly call
Shiffman, David	8/11/2025	0.5	Weekly DIP reporting call with Alixpartners
Simion, Tony	8/11/2025	0.8	Review and provide comments to materials prepared for Ad Hoc Lender advisors regarding cash actuals process and support materials
Waismann, Heitor	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Waismann, Heitor	8/11/2025	0.4	Prepare factoring roll forward by month for each factor as part of diligence
Waismann, Heitor	8/11/2025	0.5	Prepare acceleration collection summary by month for each customer as part of diligence

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	8/11/2025	0.8	Prepare support of sales by business line based on SIOP from week 25
Webber, Dan	8/11/2025	0.1	Correspond with N. Grossi (A&M) to discuss summary of weekly cash actualization process materials
Webber, Dan	8/11/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding diligence questions from Alix regarding liens
Webber, Dan	8/11/2025	0.3	Correspond with N. Grossi, T. Simion, L. Postolos (A&M) to revise weekly cash actualization process materials
Webber, Dan	8/11/2025	0.1	Prepare for call with management to discuss chapter 11 opportunities analysis
Webber, Dan	8/11/2025	0.1	Correspond with T. Simion (A&M) regarding coordinating meetings with management for chapter 11 opportunity analysis
Webber, Dan	8/11/2025	0.9	Revise real estate lease data to merge feedback from real estate team and business units for purposes of chapter 11 opportunities analysis
Webber, Dan	8/11/2025	0.2	Correspond with the Company regarding financials related to certain JV entities
Weiland, Brad	8/11/2025	0.2	Correspond with E. Cheng (FTI) re schedules and statements data
Weiland, Brad	8/11/2025	0.4	Review committee advisors diligence items
Weiland, Brad	8/11/2025	0.3	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re committee diligence
Weiland, Brad	8/11/2025	0.2	Review asset sale materials and confirm financial presentation
Weiland, Brad	8/11/2025	0.2	Correspond with the Company and J. Rybarczyk (A&M) re asset sales
Caruso, Nicholas	8/12/2025	0.7	Review and revise trade agreements based on latest counterproposals and discussions with vendors
Caruso, Nicholas	8/12/2025	0.4	Review and respond to diligence requests
Dvorak, Michael	8/12/2025	1.8	Prepare material litigation list for unsecured creditors committee
Hamerski, Grace	8/12/2025	0.3	Call with S. Loop and G. Hamerski (A&M) in preparation for upcoming call with Alix team on business plan diligence on 8.12.25
Loop, Stuart	8/12/2025	0.3	Call with S. Loop and G. Hamerski (A&M) in preparation for upcoming call with Alix team on business plan diligence on 8.12.25
O'Toole, Colin	8/12/2025	0.6	Analyze new CFI (US) requests received from Akin team, updated request list, communicated request to the Company team
O'Toole, Colin	8/12/2025	0.6	Analyze responses/documents received from the Company IP counsel regarding outstanding IP requests, updated request list, posted documents and communicated responses to Akin team
O'Toole, Colin	8/12/2025	1.8	Assess additional Special Committee requests received from K&E team, updated request list, communicated requests to the Company management

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/12/2025	0.4	Analyze open diligence requests as of 8/12 am
O'Toole, Colin	8/12/2025	0.4	Assess Bank reporting files, prepared for posting/sharing with UCC advisors, posted to VDR
O'Toole, Colin	8/12/2025	0.6	Assist Case Services team by facilitating the transfer of files to UCC advisors, set up Box site, added FTI team members
Postolos, Lucas	8/12/2025	0.7	Research follow-up questions from Alix team, including drafting responses, to diligence questions on DIP Budget reporting
Postolos, Lucas	8/12/2025	1.1	Revise materials to present to Alix team regarding cash actuals and DIP Budget reporting
Postolos, Lucas	8/12/2025	0.8	Research into questions from Alix team, including drafting responses, to diligence questions on DIP Budget reporting
Shiffman, David	8/12/2025	0.3	Call with Alixpartners, A&M and PJT re: diligence status
Shiffman, David	8/12/2025	0.7	Review receipt forecast template prepared for Alixpartners diligence request
Shiffman, David	8/12/2025	1.8	Prepare diligence responses for weekly DIP call and review with Management
Simion, Tony	8/12/2025	0.3	Calls with T. Simion, D. Webber (A&M) regarding next steps for chapter 11 opportunity analysis
Waismann, Heitor	8/12/2025	0.1	Correspond to FTI, re. SIOP file breakdown by business line
Waismann, Heitor	8/12/2025	0.7	Adjust factoring and acceleration summary file as part of diligence with comments from A&M leader
Webber, Dan	8/12/2025	0.3	Calls with T. Simion, D. Webber (A&M) regarding next steps for chapter 11 opportunity analysis
Webber, Dan	8/12/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis
Webber, Dan	8/12/2025	0.2	Prepare for meeting with the Company management and K&E to discuss real estate chapter 11 opportunities
Webber, Dan	8/12/2025	0.1	Correspond with the Company regarding financials related to certain JV entities
Webber, Dan	8/12/2025	0.2	Correspond with the Company, T. Simion (A&M) regarding comparison of real estate opportunities identified across management teams
Weiland, Brad	8/12/2025	0.2	Correspond with E. Cheng (FTI) re schedules and statements data request
Weiland, Brad	8/12/2025	0.3	Correspond with M. Dvorak (A&M) re committee advisors diligence requests
Weiland, Brad	8/12/2025	0.2	Correspond with M. Dvorak (A&M) re due diligence requests from committee and lender advisors
Weiland, Brad	8/12/2025	0.5	Review materials for committee diligence response
Grossi, Nick	8/13/2025	1.3	Coordinate constituent MOR diligence

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Professional	Date	Hours	Activity
Grossi, Nick	8/13/2025	0.7	Prepare responses to UCC business plan diligence inquiries
Hamerski, Grace	8/13/2025	0.9	Call with S. Loop and G. Hamerski (A&M) regarding diligence related follow up items from call with the FTI team on 8.13.25
Loop, Stuart	8/13/2025	0.9	Call with S. Loop and G. Hamerski (A&M) regarding diligence related follow up items from call with the FTI team on 8.13.25
O'Toole, Colin	8/13/2025	0.6	Analyze response from the Company management regarding special committee insurance question, updated request list, communicated response to Selendy/K&E teams
O'Toole, Colin	8/13/2025	0.3	Assess response from the Company management regarding special committee follow-up requests, re-directed request to appropriate the Company management team member
O'Toole, Colin	8/13/2025	0.4	Assess responses from the Company management regarding Akin IP requests, updated diligence tracker, communicated responses to Akin team
O'Toole, Colin	8/13/2025	0.4	Analyze open diligence requests as of 8/13 am
Rybarczyk, Jodi	8/13/2025	2.6	Draft supporting schedules for June MOR financial statement diligence requests
Rybarczyk, Jodi	8/13/2025	1.1	Draft June MOR diligence responses to address queries from UCC advisors
Shiffman, David	8/13/2025	2.1	Finalize and distribute diligence responses to bank in advance of weekly diligence call
Shiffman, David	8/13/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss updated 13-week cash flow forecast
Shiffman, David	8/13/2025	1.6	Review and prepare responses to FTI diligence requests related to DIP budget
Waismann, Heitor	8/13/2025	2.7	Prepare responses to FTI diligence list of questions related to the 13-week cash flow update
Waismann, Heitor	8/13/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss updated 13-week cash flow forecast
Webber, Dan	8/13/2025	0.4	Correspond with J. Amico (Alix), N. Grossi (A&M) regarding treatment of priority liens in liquidation analysis
Webber, Dan	8/13/2025	0.1	Correspond with E. Cheng (FTI) regarding follow-up data requests related to liquidation analysis waterfall
Webber, Dan	8/13/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis
Webber, Dan	8/13/2025	0.3	Prepare summary of JV legal entity ownership attributes at the request of FTI
Webber, Dan	8/13/2025	0.1	Correspond with E. Cheng (FTI), J. Amico (Alix) regarding revised May intercompany matrix
Webber, Dan	8/13/2025	0.6	Call with D. Webber (A&M), S. Winters, et al. (K&E), E. Cheng, et al. (FTI), D. Ginsberg, et al. (PH) regarding waterfall assumptions in hypothetical liquidation analysis
Weiland, Brad	8/13/2025	0.2	Correspond with E. Cheng (FTI) re committee diligence re schedules and statements

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Dvorak, Michael	8/14/2025	2.6	Research real estate lease data for diligence team
Grossi, Nick	8/14/2025	0.5	Prepare and participate in call with AHG advisors (Akin HL and Alix)
O'Toole, Colin	8/14/2025	0.4	Analyze open diligence requests as of 8/14 am
O'Toole, Colin	8/14/2025	0.6	Assess new UCC requests from FTI regarding May/June bank reporting, added to request list, communicated ask to the Company management
Rybarczyk, Jodi	8/14/2025	0.2	Correspond with the Company accounting team regarding certain June MOR diligence questions
Shahbain, Abraham	8/14/2025	0.4	Correspond to company related to open financial diligence
Shahbain, Abraham	8/14/2025	0.3	Respond to diligence from UCC related to proposed diminish asset sale
Shahbain, Abraham	8/14/2025	0.6	Respond to diligence requests from external advisors
Shahbain, Abraham	8/14/2025	0.6	Follow-up Correspond to A&M and K&E related to diminish asset sale
Shiffman, David	8/14/2025	1.7	Weekly diligence call with bank, the Company and advisors
Simion, Tony	8/14/2025	1.7	Call with T. Simion, D. Shiffman, D. Webber (A&M), E. Swager, et al. (K&E), S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	8/14/2025	0.2	Review of diligence request from FTI regarding sale of property in Guangzhou
Webber, Dan	8/14/2025	0.4	Review data to respond to diligence request from Akin regarding IP claims
Webber, Dan	8/14/2025	0.1	Prepare for call with lenders to discuss weekly cash reporting
Webber, Dan	8/14/2025	0.2	Correspond with N. Grossi (A&M) regarding follow-up requests for lenders
Webber, Dan	8/14/2025	1.7	Call with E. Swager, et al. (K&E), S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Weiland, Brad	8/14/2025	0.4	Review committee advisors diligence requests
Weiland, Brad	8/14/2025	0.2	Correspond with J. Amico (Alix), M. Dvorak (A&M) re diligence items
Weiland, Brad	8/14/2025	0.4	Correspond with the Company, A. Shahbain (A&M), N. Grossi (A&M) re asset sale
Dvorak, Michael	8/15/2025	0.4	Call with M. Dvorak and J. Rybarczyk (A&M) re: June MOR diligence requests and open items
Dvorak, Michael	8/15/2025	0.2	Call with M. Dvorak, and J. Rybarczyk (A&M) to discuss June MOR diligence requests
O'Toole, Colin	8/15/2025	0.4	Analyze open diligence requests as of 8/15 am

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/15/2025	0.6	Analyze additional requests received from Akin regarding Corporate RFI requests, added to diligence tracker, communicated ask to the Company
O'Toole, Colin	8/15/2025	1.3	Craft initial draft of weekly diligence update deck
Rybarczyk, Jodi	8/15/2025	1.4	Prepare June MOR diligence responses to address queries from UCC advisors
Rybarczyk, Jodi	8/15/2025	0.4	Call with M. Dvorak and J. Rybarczyk (A&M) re: June MOR diligence requests and open items
Rybarczyk, Jodi	8/15/2025	0.2	Call with M. Dvorak, and J. Rybarczyk (A&M) to discuss June MOR diligence requests
Shiffman, David	8/15/2025	0.6	Correspond with UK pension trustee advisors regarding DIP covenant compliance
Shiffman, David	8/15/2025	1.8	Prepare and review responses to various diligence questions from AHG advisors regarding DIP budget and factoring activity
Simion, Tony	8/15/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss chapter 11 opportunity analysis
Simoneaux, Natalie	8/15/2025	1.7	Analyze schedule D and H parties listed under secured debt for diligence request purposes
Webber, Dan	8/15/2025	0.6	Call with N. Howard (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.3	Correspond with T. Simion (A&M), N. Howard, et al. (K&E) regarding chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.1	Correspond with N. Howard (K&E) regarding chapter 11 opportunity analysis
Weiland, Brad	8/15/2025	0.4	Review diligence requests and responsive materials
Weiland, Brad	8/15/2025	0.2	Review asset sale items and ensure information is captured correctly
Weiland, Brad	8/15/2025	0.3	Correspond with A. Shahbain (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence requests
Webber, Dan	8/16/2025	0.3	Review material litigation file provided by management for entries related to IP litigation
Webber, Dan	8/16/2025	0.1	Correspond with J. Amico (Alix) regarding certain real estate documentation
Webber, Dan	8/17/2025	0.1	Correspond with N. Howard (K&E) regarding chapter 11 opportunity analysis
Dvorak, Michael	8/18/2025	2.6	Review statements and schedules diligence questions from UCC
Grossi, Nick	8/18/2025	1.4	Prepare responses to UCC diligence inquiries
Grossi, Nick	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8

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Professional	Date	Hours	Activity
O'Toole, Colin	8/18/2025	0.4	Analyze FY25 budget files, scrutinized for sensitive information, posted to Intralinks VDR for UCC
O'Toole, Colin	8/18/2025	0.7	Assess responses received from the Company regarding Anti-trust requests, compiled responses, updated request list, communicated update to Akin/Alix teams
O'Toole, Colin	8/18/2025	0.4	Analyze open diligence requests as of 8/18 am
O'Toole, Colin	8/18/2025	0.6	Analyze responses received from the Company regarding Corporate RFI requests, updated request list, posted documents, communicated update to Akin/Alix teams
O'Toole, Colin	8/18/2025	0.4	Assess follow-up request from FTI (UCC), followed up with the Company to seek status of this request
O'Toole, Colin	8/18/2025	0.6	Analyze responses received from the Company regarding special committee requests, shared files and communicated update
O'Toole, Colin	8/18/2025	0.6	Assess responses received from the Company regarding Corporate RFI requests, shared files and communicated update to Akin/Alix teams
Shahbain, Abraham	8/18/2025	0.5	Respond to diligence requests related to the budget
Shahbain, Abraham	8/18/2025	0.9	Respond to questions related to proposed diminish asset sales
Shiffman, David	8/18/2025	1.2	Review diligence responses prepared for bank with Management for approval
Shiffman, David	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8
Simion, Tony	8/18/2025	0.8	Call with T. Simion, D. Webber (A&M), N. Adzima, et al. (K&E) to discuss diligence questions from Akin regarding IP claims
Simion, Tony	8/18/2025	0.3	Review remaining list of open diligence items from special committee counsel and list of responsible individuals
Simion, Tony	8/18/2025	0.4	Review open due diligence list and identified management for responses in preparation for meeting with UCC advisors
Waismann, Heitor	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8
Webber, Dan	8/18/2025	0.4	Prepare summary schedule for country specific owned real estate by legal entity
Webber, Dan	8/18/2025	0.2	Review diligence list from FTI regarding statements & schedules and intercompany questions
Webber, Dan	8/18/2025	0.1	Correspond with J. Tutty (Alix) regarding diligence questions about owned real estate
Webber, Dan	8/18/2025	0.1	Prepare for call with K&E to discuss diligence questions from Akin regarding IP claims
Webber, Dan	8/18/2025	0.8	Call with T. Simion, D. Webber (A&M), N. Adzima, et al. (K&E) to discuss diligence questions from Akin regarding IP claims
Webber, Dan	8/18/2025	0.1	Correspond with the Company management regarding diligence questions about owned real estate

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Professional	Date	Hours	Activity
Weiland, Brad	8/18/2025	0.6	Review committee advisors diligence request re schedules and statements follow-up
Weiland, Brad	8/18/2025	0.4	Review committee advisors diligence re asset sale
Weiland, Brad	8/18/2025	0.2	Correspond with the Company team member re sale items
Dvorak, Michael	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Dvorak, Michael	8/19/2025	2.2	Prepare responses to UCC diligence requests regarding statements and schedules
Dvorak, Michael	8/19/2025	1.9	Review diligence requests from ad hoc group regarding statements and schedules
Grossi, Nick	8/19/2025	1.7	Review and provide comments re: bank diligence request
Grossi, Nick	8/19/2025	0.5	Prepare and participate in AHG advisor call (Akin, HL and K&E)
Grossi, Nick	8/19/2025	1.3	Coordinate standing operational overview materials
O'Toole, Colin	8/19/2025	0.4	Assess open diligence requests as of 8/19 am
Rybarczyk, Jodi	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Shahbain, Abraham	8/19/2025	0.4	Respond to diligence requests related to deminimis asset sales
Shahbain, Abraham	8/19/2025	0.6	Respond to diligence requests related to historical financials and EBITDA
Shiffman, David	8/19/2025	0.8	Review historical CIA payments and prepare materials to share with lender advisors
Shiffman, David	8/19/2025	1.7	Prepare and finalize materials to distribute to bank in response to various diligence requests
Simion, Tony	8/19/2025	1.1	Review materials and diligence questions in preparation for senior lender weekly call with Management
Simion, Tony	8/19/2025	0.1	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Simion, Tony	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Simion, Tony	8/19/2025	0.9	Call with T. Simion, D. Webber (K&E), R. Kwasteniet, E. Swager (K&E), the Company management to discuss chapter 11 opportunity analysis
Simoneaux, Natalie	8/19/2025	0.2	Telephone conference with B. Weiland and N. Simoneaux (A&M) re diligence items
Turner, Cari	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis

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Professional	Date	Hours	Activity
Waismann, Heitor	8/19/2025	1.2	Prepare clean version of variance report file in excel to be sent as part of diligence request
Webber, Dan	8/19/2025	0.1	Correspond with E. Cheng (FTI) regarding chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.1	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.9	Call with T. Simion, D. Webber (K&E), R. Kwasteniet, E. Swager (K&E), the Company management to discuss chapter 11 opportunity analysis
Weiland, Brad	8/19/2025	0.3	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re due diligence items
Weiland, Brad	8/19/2025	0.6	Review diligence items and status of response materials
Weiland, Brad	8/19/2025	0.2	Telephone conference with B. Weiland and N. Simoneaux (A&M) re diligence items
Weiland, Brad	8/19/2025	0.2	Correspond with M. Dvorak (A&M) and J. Rybarczyk (A&M) re diligence responses
Weiland, Brad	8/19/2025	0.2	Telephone conference with N. Howard (K&E) re diligence terms
Weiland, Brad	8/19/2025	0.2	Follow-up Correspond with N. Simoneaux (A&M), M. Dvorak (A&M) re diligence items
Weiland, Brad	8/19/2025	0.6	Review and analyze due diligence requests
Weiland, Brad	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Grossi, Nick	8/20/2025	1.8	Review DIP budget forecast discussion re: lender request and provide comments re: same
O'Toole, Colin	8/20/2025	0.9	Update weekly diligence update deck for current week
O'Toole, Colin	8/20/2025	0.3	Analyze open diligence requests as of 8/20
O'Toole, Colin	8/20/2025	0.2	Call with C. O'Toole (A&M) and the Company to discuss updates to EY financial diligence & EY tax diligence streams
O'Toole, Colin	8/20/2025	0.8	Assess files received from the Company regarding Special Committee requests, shared with K&E team, uploaded to Box, updated request list
Shahbain, Abraham	8/20/2025	0.7	Respond to diligence requests from external advisors related to financials and vendors
Shiffman, David	8/20/2025	0.6	Review additional liquidity diligence requests by AHG advisors and provide feedback
Shiffman, David	8/20/2025	1.1	Correspond with K&E and the Company Treasury regarding availability of information in response to various data requests by potential treasury management providers

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Professional	Date	Hours	Activity
Shiffman, David	8/20/2025	1.0	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Simion, Tony	8/20/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding feedback from lenders during weekly diligence call
Simoneaux, Natalie	8/20/2025	1.7	Produce analysis of name rollups for Top 30 creditors related for various diligence requests
Webber, Dan	8/20/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding feedback from lenders during weekly diligence call
Webber, Dan	8/20/2025	0.3	Correspond with N. Grossi (A&M) regarding banks diligence responses
Webber, Dan	8/20/2025	0.1	Review of correspondence with J. Vairo (Alix) regarding incremental cash reporting requests
Webber, Dan	8/20/2025	0.1	Correspond with S. Park (PWC) regarding diligence requests related to the liquidation analysis
Webber, Dan	8/20/2025	0.7	Prepare diligence response file for banks regarding liquidation analysis
Webber, Dan	8/20/2025	0.1	Correspond with T. Simion (A&M), E. Cheng (FTI), E. Swager, et al. (K&E) regarding sharing of certain materials with UCC
Webber, Dan	8/20/2025	1.0	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Weiland, Brad	8/20/2025	0.2	Correspond with E. Swager (K&E) re diligence items
Callerio, Lorenzo	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Caruso, Nicholas	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Dvorak, Michael	8/21/2025	2.4	Prepare responses to intercompany related diligence items for UCC
Dvorak, Michael	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence
Dvorak, Michael	8/21/2025	2.9	Prepare responses to schedule of asset questions regarding UCC diligence
Dvorak, Michael	8/21/2025	2.2	Prepare responses to ad hoc group diligence regarding statements and schedules
Dvorak, Michael	8/21/2025	0.4	Working session with M. Dvorak and J. Rybarczyk (A&M) regarding due diligence requests from various parties
Dvorak, Michael	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Grossi, Nick	8/21/2025	0.8	Prepare AHG advisor diligence requests

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Professional	Date	Hours	Activity
Grossi, Nick	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
O'Toole, Colin	8/21/2025	0.4	Analyze open diligence requests as of 8/21 am
O'Toole, Colin	8/21/2025	0.4	Assess new requests from Alix regarding financial documents, updated request list, communicated requests to the Company
O'Toole, Colin	8/21/2025	0.3	Assess Special Committee follow-up from K&E team, drafted correspondence, followed-up with the Company team
O'Toole, Colin	8/21/2025	0.3	Analyze follow-up request from Akin regarding Subsidiary RFI, communicated request to the Company counsel, updated request list
Rybarczyk, Jodi	8/21/2025	0.2	Correspond with UCC advisors regarding June MOR diligence requests
Rybarczyk, Jodi	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence
Rybarczyk, Jodi	8/21/2025	0.3	Update June MOR diligence responses draft based on internal feedback
Rybarczyk, Jodi	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Rybarczyk, Jodi	8/21/2025	0.4	Working session with M. Dvorak and J. Rybarczyk (A&M) regarding due diligence requests from various parties
Shahbain, Abraham	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Shahbain, Abraham	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Shahbain, Abraham	8/21/2025	0.6	Call with the Company accounting to discuss outstanding diligence and open items
Shiffman, David	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Simion, Tony	8/21/2025	0.8	Review and prioritize latest due diligence tracker from senior lenders
Simion, Tony	8/21/2025	0.5	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Webber, Dan	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Webber, Dan	8/21/2025	0.5	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence
Weiland, Brad	8/21/2025	0.6	Review and prepare responses to due diligence items
Grossi, Nick	8/22/2025	0.9	Call with N. Grossi, D. Webber (A&M) to discuss diligence questions received from lenders
Webber, Dan	8/22/2025	0.9	Call with N. Grossi, D. Webber (A&M) to discuss diligence questions received from lenders
Webber, Dan	8/22/2025	0.2	Correspond with N. Howard (K&E) regarding information from management related to chapter 11 opportunity analysis
Webber, Dan	8/22/2025	0.1	Correspond with the Company management regarding scheduling review of JV agreements for chapter 11 opportunity analysis
Shiffman, David	8/24/2025	1.2	Review latest diligence requests from bank and prepare draft responses and materials
Webber, Dan	8/24/2025	0.1	Correspond with D. Shiffman (A&M), E. Swager (K&E) regarding diligence questions from lenders
Dvorak, Michael	8/25/2025	2.3	Continue to prepare responses to unsecured creditors committee diligence requests regarding statements and schedules
Dvorak, Michael	8/25/2025	0.7	Working session with M. Dvorak and J Rybarczyk (A&M) to identify prepetition and post petition splits for professional payments
Dvorak, Michael	8/25/2025	1.7	Finalize responses for ad hoc advisors regarding statements and schedules diligence questions
Grossi, Nick	8/25/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss Alix waterfall model of liquidation analysis
Hamerski, Grace	8/25/2025	0.7	Call with G. Leiter, B. Hunter, D. Duron (Alix) G. Hamerski, S. Loop (A&M) regarding historical balance sheet details and business plan diligence items
Hamerski, Grace	8/25/2025	1.3	Prepare income statement reconciliations provided by company management for diligence support
Loop, Stuart	8/25/2025	0.7	Call with G. Leiter, B. Hunter, D. Duron (Alix) G. Hamerski, S. Loop (A&M) regarding historical balance sheet details and business plan diligence items
O'Toole, Colin	8/25/2025	0.6	Analyze open diligence requests as of 8/25 am
O'Toole, Colin	8/25/2025	0.4	Assess written responses received from the Company regarding Akin anti-trust requests, updated request list, communicated responses to Akin team
O'Toole, Colin	8/25/2025	0.6	Analyze additional requests received from FTI (UCC advisor), updated request list, communicated requests to the Company
O'Toole, Colin	8/25/2025	0.7	Assess written responses received from the Company regarding Alix financial requests, updated request list, communicated responses to Alix
O'Toole, Colin	8/25/2025	1.4	Update A&M internal repository of diligence files shared for all requests received to-date in August, cross referenced with request list and various file sharing sites to ensure completeness

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/25/2025	0.6	Assess written responses received from the Company regarding Alix severance request, updated request list, communicated responses to Alix team
O'Toole, Colin	8/25/2025	0.4	Analyze follow-up requests from Alix regarding severance requests, updated request list, communicated request to the Company
Rybarczyk, Jodi	8/25/2025	2.9	Prepare July accounts payable agings to balance sheets reconciliation
Rybarczyk, Jodi	8/25/2025	1.7	Compile July accounts payable agings to support diligence requests
Rybarczyk, Jodi	8/25/2025	0.7	Working session with M. Dvorak and J Rybarczyk (A&M) to identify prepetition and post petition splits for professional payments
Shahbain, Abraham	8/25/2025	0.8	Respond to diligence requests related to vendor management
Shahbain, Abraham	8/25/2025	0.6	Review and provide comments on vendor segmentation excel analysis
Shiffman, David	8/25/2025	0.9	Prepare initial responses to FTI diligence questions related to liquidity
Simion, Tony	8/25/2025	0.7	Review and provide comments to latest diligence request list provided by UCC advisors
Simion, Tony	8/25/2025	0.7	Discuss with Management regarding timing and approach to discussions with UCC advisors
Webber, Dan	8/25/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss Alix waterfall model of liquidation analysis
Webber, Dan	8/25/2025	0.1	Review latest diligence questions sent S. Park (PWC) from lenders
Webber, Dan	8/25/2025	0.3	Review latest real estate opportunity file from the Company management
Weiland, Brad	8/25/2025	0.4	Review diligence requests from lender advisors
Weiland, Brad	8/25/2025	0.6	Review diligence requests from committee advisors
Dvorak, Michael	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests
Dvorak, Michael	8/26/2025	2.9	Finalize priority Responses for UCC regarding statements and schedules
Grossi, Nick	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Grossi, Nick	8/26/2025	1.5	Review UCC advisor diligence requests. Provide comments re: same
Grossi, Nick	8/26/2025	0.5	Coordinate DIP budget forecast discussion per request
Hamerski, Grace	8/26/2025	0.3	Meeting with G. Hamerski, S. Loop (A&M) regarding diligence folders for business plan related items

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	8/26/2025	0.3	Meeting with G. Hamerski, S. Loop (A&M) regarding diligence folders for business plan related items
O'Toole, Colin	8/26/2025	0.4	Analyze open diligence requests as of 8/26 am
O'Toole, Colin	8/26/2025	0.6	Assess follow-up questions from Alix regarding financial requests, updated request list, communicated request to the Company team
O'Toole, Colin	8/26/2025	0.3	Assess clarifying question received from Akin regarding activities in Canada, communicated request to the Company team
O'Toole, Colin	8/26/2025	0.7	Analyze follow-up question from Akin regarding FSR requests, communicated answers readily available, communicated follow-ups to the Company counsel
O'Toole, Colin	8/26/2025	0.3	Assess response from the Company regarding business activates in Caada, communicated response to Akin team, updated request list
Postolos, Lucas	8/26/2025	1.4	Reconcile bank balances to respond to inquiries and requests for support files by Alix team
Postolos, Lucas	8/26/2025	0.9	Reconcile intercompany transactions to respond to questions from Alix team
Postolos, Lucas	8/26/2025	0.3	Discuss questions on intercompany report between L. Postolos (A&M) and C. Pope (Alix)
Rybarczyk, Jodi	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests
Shahbain, Abraham	8/26/2025	0.6	Review and respond to diligence request to company on financial info
Shahbain, Abraham	8/26/2025	0.4	Telephone conference among A. Shahbain (A&M) and B. Weiland (A&M) re due diligence items
Shahbain, Abraham	8/26/2025	0.9	Review vendor management slide updates created for select customers
Shahbain, Abraham	8/26/2025	0.8	Respond to diligence from advisors related to vendor segmentation and trade agreements
Shiffman, David	8/26/2025	1.0	Weekly liquidity diligence call with UCC advisors
Shiffman, David	8/26/2025	0.6	Review status of AHG advisor diligence requests related to liquidity reporting and provide progress update
Simion, Tony	8/26/2025	0.6	Call with T. Simion, D. Webber (A&M), E. Cheng, et al. (FTI) to review July chapter 11 opportunity analysis presentation
Simion, Tony	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Waismann, Heitor	8/26/2025	1.0	Meeting with H. Waismann (A&M) and FTI to discuss variance report of week ended 8/15
Webber, Dan	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/26/2025	0.2	Prepare diligence response summary for Alix regarding recent cash management requests

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/26/2025	0.6	Call with T. Simion, D. Webber (A&M), E. Cheng, et al. (FTI) to review July chapter 11 opportunity analysis presentation
Weiland, Brad	8/26/2025	0.7	Prepare materials re diligence response for committee advisors
Weiland, Brad	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests
Weiland, Brad	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Weiland, Brad	8/26/2025	0.4	Telephone conference among A. Shahbain (A&M) and B. Weiland (A&M) re due diligence items
Weiland, Brad	8/26/2025	0.7	Review and analyze open diligence items
Weiland, Brad	8/26/2025	0.3	Review and analyze customs data for committee diligence
Grossi, Nick	8/27/2025	1.1	Coordinate AHG advisor cash flow diligence requests
Grossi, Nick	8/27/2025	0.6	Coordinate UCC/management presentation
Grossi, Nick	8/27/2025	0.5	Prepare bank meeting presentation materials with supporting schedules
O'Toole, Colin	8/27/2025	0.6	Analyze responses received to Alix financial requests, updated request list, communicated responses to Alix team
O'Toole, Colin	8/27/2025	1.2	Prepare initial draft of weekly diligence update deck for week of 8/25
O'Toole, Colin	8/27/2025	0.4	Analyze open diligence requests as of 8/27 am
O'Toole, Colin	8/27/2025	0.6	Analyze additional financial request from Alix, updated request list, communicated request to the Company team
Shahbain, Abraham	8/27/2025	0.4	Respond to diligence requests from external advisors on financial information
Shiffman, David	8/27/2025	1.4	Prepare diligence responses for weekly DIP call and review with Management
Simion, Tony	8/27/2025	0.7	Review information requests from Senior Lenders and current responses prepared
Webber, Dan	8/27/2025	0.1	Correspond with J. Vairo (Alix) regarding timing of certain diligence files related to receipts by customer
Dvorak, Michael	8/28/2025	1.7	Review follow up diligence request information from ad hoc group
Grossi, Nick	8/28/2025	0.3	Prepare responses to bank diligence requests
O'Toole, Colin	8/28/2025	0.7	Analyze responses from the Company counsel regarding anti-trust requests, updated diligence tracker, communicated responses to Akin team

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/28/2025	1.1	Revise diligence update deck to reflect changes made to various diligence request statuses that changed in previous ~24 hours
O'Toole, Colin	8/28/2025	0.6	Assess additional financial requests received from Alix team, updated diligence tracker, communicated request to the Company team
O'Toole, Colin	8/28/2025	0.4	Analyze open diligence requests as of 8/28 am
Shiffman, David	8/28/2025	0.4	Correspond with A&M vendor team regarding diligence request of historical CIA payments
Shiffman, David	8/28/2025	0.8	Prepare and review roll forward analysis to provide to lender and UCC advisors
Webber, Dan	8/28/2025	0.3	Review of cash actuals diligence materials prepared for Alix for WE 8/22/2025
Webber, Dan	8/28/2025	0.2	Review of latest diligence questions from lender group
O'Toole, Colin	8/29/2025	0.8	Revise weekly diligence update deck, prepared for external sharing
O'Toole, Colin	8/29/2025	0.3	Assess open diligence requests as of 8/29 am
O'Toole, Colin	8/29/2025	0.4	Analyze responses received to Alix financial requests, updated request list, communicated responses to Alix team
O'Toole, Colin	8/29/2025	0.7	Assess additional follow-up requests from Akin regarding Anti-trust requests, updated diligence tracker, communicated request to the Company counsel
Rybarczyk, Jodi	8/29/2025	1.5	Continue to prepare July accounts payable agings to balance sheets reconciliation
Webber, Dan	8/29/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses related to IP appraisals and certain appraisals related to machinery & equipment
Webber, Dan	8/29/2025	0.1	Correspond with J. Tutty (Alix) regarding categorization of certain bank accounts for the purposes of collateral
Shiffman, David	8/30/2025	0.4	Correspond with A&M team regarding diligence process

Subtotal	286.6

FEE APP

Professional	Date	Hours	Activity
Corbett, Natalie	7/21/2025	1.1	Prepare templates for first fee application
Campbell, Lyndsay	8/1/2025	0.6	Update fee app tracker based on new information received
Campbell, Lyndsay	8/1/2025	1.3	Review common June errors to look out for
Campbell, Lyndsay	8/1/2025	2.4	Update fee app model with additional team members

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FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	8/1/2025	1.8	Adjust June model to handle additional workstreams
Campbell, Lyndsay	8/1/2025	1.4	Update fee app tracker based on new information received
Campbell, Lyndsay	8/3/2025	2.3	Correspond with team members regarding time discrepancies
Campbell, Lyndsay	8/3/2025	1.7	Compare time entries to time submitted
Campbell, Lyndsay	8/4/2025	2.9	Add new team members to tracker and schedules
Campbell, Lyndsay	8/4/2025	1.6	Modify entries to be in present tense
Campbell, Lyndsay	8/4/2025	0.7	Input entries into model to begin reconciliation
Campbell, Lyndsay	8/4/2025	1.4	Review submitted time entries for accuracy
Campbell, Lyndsay	8/5/2025	1.1	Modify time entries to be in standardized format
Campbell, Lyndsay	8/5/2025	0.2	Correspond with team members regarding employee time expectations
Campbell, Lyndsay	8/5/2025	2.7	Update entries to add additional information
Campbell, Lyndsay	8/5/2025	2.8	Update schedules with new team member identification
Campbell, Lyndsay	8/5/2025	0.4	Correspond with team members regarding requested updates
Campbell, Lyndsay	8/5/2025	0.8	Update fee app tracker based on new information received
Corbett, Natalie	8/5/2025	1.8	Continue to prepare the templates for first fee application
Campbell, Lyndsay	8/6/2025	1.9	Compare additional time received and modified time to system
Campbell, Lyndsay	8/6/2025	2.2	Reconcile meeting information for small workstreams
Campbell, Lyndsay	8/6/2025	0.3	Update fee app tracker based on new information received
Campbell, Lyndsay	8/6/2025	1.3	Review newly submitted time entries for accuracy
Campbell, Lyndsay	8/6/2025	1.6	Update entries to be more concise where needed
Campbell, Lyndsay	8/7/2025	2.3	Review entries for accuracy and continuity
Campbell, Lyndsay	8/7/2025	1.9	Update entries to add necessary information

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FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	8/7/2025	1.1	Update fee app tracker based on new information received
Corbett, Natalie	8/7/2025	1.9	Assist in preparation of first fee application
Corbett, Natalie	8/7/2025	6.1	Assist in preparation of first fee application
Simion, Tony	8/7/2025	1.7	Review June and July post petition expense details
Campbell, Lyndsay	8/8/2025	1.3	Review large blocks of time and request to be split
Campbell, Lyndsay	8/8/2025	0.4	Update fee app tracker based on new information received
Campbell, Lyndsay	8/8/2025	0.6	Review time per code and check if consistent to expectations
Campbell, Lyndsay	8/8/2025	1.9	Modify entries to be in standardized format
Campbell, Lyndsay	8/8/2025	2.2	Update naming conventions to be consistent across documentation
Campbell, Lyndsay	8/9/2025	0.6	Update fee app tracker based on new information received
Campbell, Lyndsay	8/9/2025	2.2	Reconcile meeting descriptions and times for various codes
Campbell, Lyndsay	8/9/2025	2.9	Revise June entries based on new information received
Campbell, Lyndsay	8/9/2025	1.2	Check if all professional names are spelled correctly
Campbell, Lyndsay	8/9/2025	2.7	Reconcile meeting descriptions and times for the vendor management code
Campbell, Lyndsay	8/10/2025	1.9	Adjust entries to ensure all are in present tense in June
Campbell, Lyndsay	8/10/2025	2.3	Standardize mentions of company names across entries
Campbell, Lyndsay	8/10/2025	0.8	Update entries based on new information provided
Campbell, Lyndsay	8/10/2025	2.9	Reconcile meeting descriptions and times for the cash management code
Campbell, Lyndsay	8/11/2025	1.8	Update entries to remove confidential information
Campbell, Lyndsay	8/11/2025	2.1	Adjust entries to ensure all are in present tense in July
Campbell, Lyndsay	8/11/2025	2.4	Review entries by matter code to identify any potential issues
Campbell, Lyndsay	8/11/2025	1.2	Create excel document with only reconciled entries

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FEE APP

Professional	Date	Hours	Activity
Corbett, Natalie	8/11/2025	0.9	Continue preparation of first fee application
Shahbain, Abraham	8/11/2025	0.7	Review and provide comments on fee app to A&M team
Campbell, Lyndsay	8/12/2025	1.2	Update matter codes to consolidate and remove unused codes
Campbell, Lyndsay	8/12/2025	1.6	Reformat entries based on feedback received
Corbett, Natalie	8/12/2025	2.9	Continue to edit and incorporate edits of first fee application
Simion, Tony	8/12/2025	1.4	Review and provide comments to draft of initial rollup of fee application related to detailed time records and expenses descriptions
Campbell, Lyndsay	8/13/2025	0.8	Update entries with unknown characters
Corbett, Natalie	8/13/2025	1.6	Continue to revise and update fee application
Simion, Tony	8/13/2025	0.9	Review and provide comments to draft of initial rollup of fee application related to detailed time records and expenses descriptions
Weiland, Brad	8/13/2025	0.8	Prepare materials for fee application
Weiland, Brad	8/13/2025	0.2	Correspond with T. Simion (A&M), J. Hertzberg (A&M) re fee application filing
Corbett, Natalie	8/14/2025	4.4	Incorporate edits from counsel and finalize first fee application
Shahbain, Abraham	8/14/2025	1.9	Review of fee app detailed time entries
Simion, Tony	8/14/2025	0.4	Review and edit certain scopes of work descriptions
Campbell, Lyndsay	8/19/2025	2.2	Reconcile variances in time entries
Campbell, Lyndsay	8/20/2025	1.6	Update model to include feedback from council
Weiland, Brad	8/28/2025	0.2	Review expenses for fee application
Weiland, Brad	8/28/2025	0.2	Correspond with N. Corbett (A&M) re preparation of fee application
Subtotal		106.6	

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Grossi, Nick	8/1/2025	0.8	Coordinate liquidation analysis presentation
Webber, Dan	8/1/2025	0.1	Correspond with N. Grossi, D. Webber (A&M) regarding updates to hypothetical liquidation analysis

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LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/1/2025	2.6	Revise liquidation analysis model based on latest internal feedback
Grossi, Nick	8/4/2025	1.4	Prepare adequate protection recovery analysis and sources of recovery
Postolos, Lucas	8/4/2025	1.9	Prepare estimate of wind down costs as input to hypothetical liquidation analysis to update for latest assumptions
Postolos, Lucas	8/4/2025	1.7	Update wind down costs for incorporation into latest draft of hypothetical liquidation analysis
Grossi, Nick	8/5/2025	1.3	Coordinate creditor liquidation analysis related diligence requests
Postolos, Lucas	8/5/2025	0.4	Update liquidation analysis model to incorporate latest wind down cost assumptions
Postolos, Lucas	8/5/2025	0.4	Working session between D. Webber and L. Postolos (A&M) regarding liquidation analysis workplan and outstanding items
Webber, Dan	8/5/2025	2.3	Review liquidation analysis model to incorporate cash forecast and working capital assumptions based on latest DIP budget
Webber, Dan	8/5/2025	2.6	Audit liquidation analysis model to ensure accurate recoveries for each claim
Webber, Dan	8/5/2025	0.4	Working session between D. Webber and L. Postolos (A&M) regarding liquidation analysis workplan and outstanding items
Webber, Dan	8/5/2025	0.3	Review modeling assumptions for certain deficiency claims and guarantor status of legal entities in liquidation analysis model
Grossi, Nick	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Postolos, Lucas	8/6/2025	0.6	Discuss among Alix, Houlihan Lokey, D. Webber, and L. Postolos (A&M) regarding assumptions modeled in hypothetical liquidation analysis
Postolos, Lucas	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Webber, Dan	8/6/2025	0.2	Correspond with D. Shiffman (A&M) regarding composition of forecasted cash balance as of the assumed conversion date
Webber, Dan	8/6/2025	0.2	Correspond with R. Gannon regarding treatment of certain entities in liquidation analysis based on security guarantee matrices
Webber, Dan	8/6/2025	0.4	Revise liquidation analysis model to incorporate latest assumptions for the Emergency Loan balance as of the assumed conversion date
Webber, Dan	8/6/2025	0.3	Revise liquidation analysis model to incorporate latest assumptions regarding forecasted cash balance as of the assumed conversion date
Webber, Dan	8/6/2025	0.6	Discuss among Alix, Houlihan Lokey, D. Webber, and L. Postolos (A&M) regarding assumptions modeled in hypothetical liquidation analysis
Webber, Dan	8/6/2025	1.7	Prepare summary analysis of secured debt recoveries in liquidation analysis for discussion with K&E
Webber, Dan	8/6/2025	2.3	Revise wind down assumptions in liquidation analysis model

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LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Webber, Dan	8/6/2025	0.3	Correspond with N. Grossi (A&M) regarding status of liquidation analysis presentation and write-up
Webber, Dan	8/6/2025	2.9	Audit liquidation analysis model to ensure accurate recoveries for each claim
Webber, Dan	8/7/2025	1.2	Prepare output schedules in liquidation analysis model for presentation materials
Webber, Dan	8/7/2025	0.1	Review correspondence with R. Gannon (K&E) regarding treatment of certain legal entities asserting deficiency claims in hypothetical liquidation analysis
Webber, Dan	8/7/2025	0.4	Correspond with N. Grossi (A&M) to discuss updates to hypothetical liquidation analysis waterfall
Webber, Dan	8/7/2025	2.9	Revise liquidation analysis model to incorporate feedback from K&E regarding treatment of non-debtors and JVs
Webber, Dan	8/7/2025	0.3	Prepare for discussion with K&E team to discuss order of priority assumptions in hypothetical liquidation analysis model
Grossi, Nick	8/8/2025	1.7	Review updated liquidation analysis recovery estimates and provide comments re: same
Webber, Dan	8/8/2025	0.3	Prepare workplan for remaining actions in liquidation analysis
Webber, Dan	8/8/2025	1.2	Prepare output schedules in liquidation analysis model for presentation materials
Webber, Dan	8/8/2025	2.8	Prepare liquidation analysis presentation for DS exhibit
Webber, Dan	8/8/2025	0.8	Prepare support schedules in liquidation analysis model for intercompany claims and recoveries
Webber, Dan	8/8/2025	0.3	Correspond with N. Grossi (A&M) to discuss impact of certain foreign entities, non-debtors, and JVs in liquidation analysis recoveries
Webber, Dan	8/8/2025	0.2	Prepare for internal call to discuss impact of certain foreign entities, non-debtors, and JVs in liquidation analysis recoveries
Webber, Dan	8/8/2025	1.9	Revise liquidation analysis model to conform high case and low case outputs to latest assumptions
Webber, Dan	8/8/2025	0.6	Prepare support schedule in liquidation analysis model for equity recoveries
Webber, Dan	8/9/2025	0.2	Prepare action items for liquidation analysis updates
Webber, Dan	8/9/2025	0.2	Draft framework for liquidation analysis Disclosure Statement exhibit
Webber, Dan	8/9/2025	2.2	Prepare liquidation analysis presentation for DS exhibit
Webber, Dan	8/9/2025	1.6	Prepare summary slide of non-debtor and JV recoveries for liquidation analysis presentation
Webber, Dan	8/12/2025	0.3	Review of revised management inputs for intercompany matrix as of 05/31/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
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August 1, 2025 through August 31, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/12/2025	1.4	Prepare liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/12/2025	2.7	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/13/2025	0.9	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/13/2025	0.6	Revise hypothetical liquidation analysis model to incorporate priority recovery for customs bonds
Webber, Dan	8/13/2025	1.3	Revise hypothetical liquidation analysis to incorporate new prepetition intercompany matrix with claims as of the petition date
Webber, Dan	8/13/2025	0.9	Prepare liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/13/2025	0.2	Correspond with R. Gannon (K&E) regarding liens on certain customs bonds
Webber, Dan	8/14/2025	0.2	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/14/2025	1.7	Audit hypothetical liquidation analysis model regarding prepetition and post petition intercompany recoveries
Webber, Dan	8/15/2025	2.9	Revise supporting schedules to include in liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/15/2025	2.7	Prepare liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/16/2025	2.6	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/17/2025	0.9	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/18/2025	1.2	Revise liquidation analysis write-up for Disclosure Statement exhibit
Loop, Stuart	8/19/2025	1.9	Review and revise income statement monthly seasonality following input from divisional Company finance teams
Grossi, Nick	8/20/2025	0.6	Review collateral package request and provide comments re: same
Grossi, Nick	8/20/2025	0.7	Review and provide comments re: UCC legal entity waterfall model
Webber, Dan	8/20/2025	0.1	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis
Grossi, Nick	8/21/2025	0.9	Coordinate AHG collateral diligence
Webber, Dan	8/25/2025	0.9	Refresh liquidation analysis presentation and write-up for latest output schedules
Webber, Dan	8/25/2025	0.8	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/25/2025	0.7	Revise liquidation analysis model to incorporate latest post petition intercompany matrix

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/25/2025	0.3	Prepare workplan for remaining actions in liquidation analysis
Webber, Dan	8/25/2025	1.9	Revise liquidation analysis presentation
Grossi, Nick	8/27/2025	1.5	Review and provide comments re: hypothetical liquidation analysis
Postolos, Lucas	8/27/2025	0.5	Discuss among BDO, D. Webber, and L. Postolos (A&M) regarding hypothetical liquidation analysis assumptions
Webber, Dan	8/27/2025	0.2	Prepare for discussion among BDO regarding hypothetical liquidation analysis assumptions
Webber, Dan	8/27/2025	0.5	Discuss among BDO, D. Webber, and L. Postolos (A&M) regarding hypothetical liquidation analysis assumptions
Subtotal		78.7	

LITIGATION

Professional	Date	Hours	Activity
McLaughlin, Blake	6/26/2025	1.1	Perform post extraction and validation to facilitate the review workspace migration workflow
McLaughlin, Blake	6/26/2025	1.2	Prepare supplemental custodian media sets for keyword search and Counsel review
McLaughlin, Blake	6/26/2025	1.3	Prepare custodian media sets for metadata extraction to prepare for keyword search and Counsel review
Weiland, Brad	8/5/2025	0.4	Review vendor litigation materials and prepare notes for team
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re litigation items
Weiland, Brad	8/7/2025	0.4	Review pending litigation items and prepare follow-up documentation
Weiland, Brad	8/7/2025	0.2	Correspond with the Company re litigation items
Subtotal		4.8	

MEETINGS

Professional	Date	Hours	Activity
Shahbain, Abraham	8/1/2025	0.7	Review and update of project management deck based on open items
Callerio, Lorenzo	8/4/2025	0.5	Participate in a kickoff meeting with the Company, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the workstream and align on next steps over the coming weeks
Chester, Monte	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements

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Marelli Automotive Lighting USA, LLC
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MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement
Dvorak, Michael	8/4/2025	0.4	Participate in discussion with M. Dvorak, N. Simoneaux (A&M) and the Company to discuss open items relating to the schedule of liabilities
Dvorak, Michael	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Hertzberg, Julie	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Liu, Daniel	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement
Loop, Stuart	8/4/2025	0.5	Participate in a kickoff meeting with the Company, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the workstream and align on next steps over the coming weeks
Pogorzelski, Jon	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Rybarczyk, Jodi	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Simoneaux, Natalie	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Simoneaux, Natalie	8/4/2025	0.4	Participate in discussion with M. Dvorak, N. Simoneaux (A&M) and the Company to discuss open items relating to the schedule of liabilities
Stegenga, Jeff	8/4/2025	1.0	Participate in the periodic Special Committee update meeting with mgmt. and company-side advisors
Weiland, Brad	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Zeiss, Mark	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Zhu, Judith	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement
Chester, Monte	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements

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MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments, and confirmed quota
Dvorak, Michael	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Hertzberg, Julie	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Liu, Daniel	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments and confirmed quota
Loop, Stuart	8/5/2025	1.6	Compile disclosure statement overview materials related to financial projections following conversation on 8.5.25 with Company accounting team
Pogorzelski, Jon	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Rybarczyk, Jodi	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Simoneaux, Natalie	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Weiland, Brad	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Zeiss, Mark	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Zhu, Judith	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments and confirmed quota
Cui, Maggie	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues
Liu, Daniel	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues
Shahbain, Abraham	8/6/2025	1.3	Provide comments and shell framework for project management overview deck
Zhu, Judith	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues

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MEETINGS

Professional	Date	Hours	Activity
Chester, Monte	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Cui, Maggie	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Dvorak, Michael	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Grossi, Nick	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Hertzberg, Julie	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Liu, Daniel	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Rybarczyk, Jodi	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Shahbain, Abraham	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Shiffman, David	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Simion, Tony	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Simoneaux, Natalie	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Waismann, Heitor	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Zhu, Judith	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Chester, Monte	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Cui, Maggie	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Dvorak, Michael	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process

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MEETINGS

Professional	Date	Hours	Activity
Hertzberg, Julie	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process
Hertzberg, Julie	8/8/2025	0.4	Telephone conference between J. Hertzberg (A&M), B. Weiland (A&M) re open items and next steps
Liu, Daniel	8/8/2025	0.1	Discuss with the Company, J. Zhu (A&M) and D. Liu (A&M), re: CIA approved but not paid
Liu, Daniel	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Rybarczyk, Jodi	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process
Shahbain, Abraham	8/8/2025	1.1	Review and update project management slides developed by team
Simoneaux, Natalie	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process
Weiland, Brad	8/8/2025	0.4	Telephone conference between J. Hertzberg (A&M), B. Weiland (A&M) re open items and next steps
Weiland, Brad	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Zeiss, Mark	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Zhu, Judith	8/8/2025	0.1	Discuss with the Company, J. Zhu (A&M) and D. Liu (A&M), re: CIA approved but not paid
Zhu, Judith	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Chester, Monte	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Dvorak, Michael	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Rybarczyk, Jodi	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Simoneaux, Natalie	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Chester, Monte	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing

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MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Grossi, Nick	8/11/2025	0.5	Prepare and participate in small group call with the Company Management, R Kwasteniet, S Winters (K&E) and S Zelin, J Singh (PJT) to discuss matter update
Grossi, Nick	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Rybarczyk, Jodi	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Shahbain, Abraham	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Shiffman, David	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Simion, Tony	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Simoneaux, Natalie	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Turner, Cari	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Waismann, Heitor	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Chester, Monte	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Dvorak, Michael	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Loop, Stuart	8/12/2025	0.6	Email correspondence with G. Leiter (Alix) regarding business plan revenue diligence questions
Rybarczyk, Jodi	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Simoneaux, Natalie	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Weiland, Brad	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Chester, Monte	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates

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MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Hamerski, Grace	8/13/2025	1.8	Call with S. Loop and G. Hamerski (A&M) regarding June opening balance sheet reconciling adjustments from managerial basis presentation to disclosure statement presentation
Loop, Stuart	8/13/2025	1.8	Call with S. Loop and G. Hamerski (A&M) regarding June opening balance sheet reconciling adjustments from managerial basis presentation to disclosure statement presentation
Loop, Stuart	8/13/2025	1.8	Prepare draft reconciliation of the 2024 legal consolidation to the managerial basis income statement
Pogorzelski, Jon	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Rybarczyk, Jodi	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Shiffman, David	8/13/2025	1.8	Prepare and review liquidity slides for Board meeting
Simion, Tony	8/13/2025	0.2	Telephone conference between T. Simion (A&M), B. Weiland (A&M) re open items
Simoneaux, Natalie	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Weiland, Brad	8/13/2025	0.2	Telephone conference between T. Simion (A&M), B. Weiland (A&M) re open items
Chester, Monte	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Dvorak, Michael	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Loop, Stuart	8/14/2025	1.9	Review draft reconciliation of the 2024 legal consolidation to the managerial basis income statement
Loop, Stuart	8/14/2025	1.2	Email correspondence with Company finance team regarding global headquarters balance sheet allocations for receivables in June 2025 by division
Pogorzelski, Jon	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Rybarczyk, Jodi	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Simoneaux, Natalie	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Stegenga, Jeff	8/14/2025	0.8	Participate in weekly special committee case update session
Weiland, Brad	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

MEETINGS

Professional	Date	Hours	Activity
Chester, Monte	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Dvorak, Michael	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Pogorzelski, Jon	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Rybarczyk, Jodi	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Shahbain, Abraham	8/15/2025	0.8	Review and provide comments on the project management update slides
Simoneaux, Natalie	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Weiland, Brad	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Loop, Stuart	8/16/2025	0.8	Email correspondence with D. de Gosztanyi (PJT) regarding balance sheet by country details
Chester, Monte	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Chester, Monte	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Cui, Maggie	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Dvorak, Michael	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Dvorak, Michael	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Hertzberg, Julie	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Liu, Daniel	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Pogorzelski, Jon	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Rybarczyk, Jodi	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MEETINGS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Simoneaux, Natalie	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Simoneaux, Natalie	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Weiland, Brad	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Zeiss, Mark	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Zhu, Judith	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Chester, Monte	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Chester, Monte	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Cui, Maggie	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Dvorak, Michael	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Dvorak, Michael	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Grossi, Nick	8/19/2025	0.5	Meeting with N. Grossi, H. Waismann (A&M) and the Company to discuss cash flow projections for extended case timeframe
Liu, Daniel	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Pogorzelski, Jon	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Rybarczyk, Jodi	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Rybarczyk, Jodi	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Simoneaux, Natalie	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Simoneaux, Natalie	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MEETINGS

Professional	Date	Hours	Activity
Waismann, Heitor	8/19/2025	0.5	Meeting with N. Grossi, H. Waismann (A&M) and the Company to discuss cash flow projections for extended case timeframe
Weiland, Brad	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Zhu, Judith	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Chester, Monte	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Dvorak, Michael	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Rybarczyk, Jodi	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Simoneaux, Natalie	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Webber, Dan	8/20/2025	0.1	Prepare for call with various representatives of lenders to discuss weekly cash reporting and other diligence requests
Weiland, Brad	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Chester, Monte	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Cui, Maggie	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Liu, Daniel	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Rybarczyk, Jodi	8/21/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to invoice splits for payment analysis
Rybarczyk, Jodi	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Simoneaux, Natalie	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Simoneaux, Natalie	8/21/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to invoice splits for payment analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MEETINGS

Professional	Date	Hours	Activity
Weiland, Brad	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Zeiss, Mark	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Zhu, Judith	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Cui, Maggie	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Liu, Daniel	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Rybarczyk, Jodi	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Shahbain, Abraham	8/22/2025	1.0	Review and update project management presentation
Simoneaux, Natalie	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Weiland, Brad	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Zhu, Judith	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Cui, Maggie	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Liu, Daniel	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MEETINGS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Simoneaux, Natalie	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Weiland, Brad	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Zhu, Judith	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Dvorak, Michael	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Pogorzelski, Jon	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Rybarczyk, Jodi	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Simoneaux, Natalie	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Weiland, Brad	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Chester, Monte	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Cui, Maggie	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Dvorak, Michael	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Liu, Daniel	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Pogorzelski, Jon	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Rybarczyk, Jodi	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Shiffman, David	8/27/2025	1.1	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MEETINGS

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Webber, Dan	8/27/2025	1.1	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Weiland, Brad	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Zhu, Judith	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Chester, Monte	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Cui, Maggie	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Grossi, Nick	8/28/2025	2.0	Working session with the Company management regarding liquidity and financing matters
Liu, Daniel	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Rybarczyk, Jodi	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Simoneaux, Natalie	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Weiland, Brad	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Zhu, Judith	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Cui, Maggie	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan
Dvorak, Michael	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Grossi, Nick	8/29/2025	2.0	Working session with the Company management regarding communication protocols and PMO

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Marelli Automotive Lighting USA, LLC
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MEETINGS

Professional	Date	Hours	Activity
Liu, Daniel	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan
Pogorzelski, Jon	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Rybarczyk, Jodi	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Shahbain, Abraham	8/29/2025	0.8	Update project management office presentation for diligence and vendor management overview
Simoneaux, Natalie	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Weiland, Brad	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Zhu, Judith	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan
Subtotal		118.7	

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Broskay, Cole	8/1/2025	0.7	Compile adjustments to July MOR timeline based on feedback from June MOR process
Weiland, Brad	8/1/2025	0.4	Correspond and telephone conference with the Company re monthly operating report filing and questions
Rybarczyk, Jodi	8/3/2025	1.6	Draft July MOR request list, including owners, calendar, and deadlines
Weiland, Brad	8/4/2025	0.3	Correspond re employee items in monthly operating report with J. Rybarczyk (A&M), A. Shahbain (A&M)
Rybarczyk, Jodi	8/5/2025	0.3	Correspond with the Company and A&M teams to distribute July MOR requests
Rybarczyk, Jodi	8/5/2025	0.2	Correspond with the Company accounting team regarding AR aging requests for July MOR
Rybarczyk, Jodi	8/5/2025	0.4	Adjust July MOR request list based on internal feedback
Postolos, Lucas	8/7/2025	2.8	Prepare cash receipts, disbursements, and intercompany transfers for purposes of July Monthly Operating Report
Weiland, Brad	8/7/2025	0.5	Review data for July monthly operating report
Postolos, Lucas	8/9/2025	1.9	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/10/2025	2.9	Continue preparation of schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Postolos, Lucas	8/11/2025	2.4	Reconcile cash receipts, disbursements, and intercompany by legal entity between July MOR and DIP Budget reporting
Postolos, Lucas	8/11/2025	2.8	Prepare schedule of EMEA cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	2.2	Prepare schedule of NAFTA cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	1.3	Prepare schedule of specific country's cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	1.3	Continue preparation of summary schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	0.9	Prepare schedule of Brazil cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	0.7	Prepare schedule of China cash receipts, disbursements, and intercompany by legal entity for July MOR
Rybarczyk, Jodi	8/11/2025	2.8	Draft entity analysis for Form 426 reporting
Rybarczyk, Jodi	8/11/2025	2.3	Prepare non-debtor listing and ownership summary in Form 426 work file
Rybarczyk, Jodi	8/11/2025	1.6	Prepare base structure for Form 426 work file
Rybarczyk, Jodi	8/11/2025	2.4	Reconcile entity analysis for Form 426 reporting to the Company consolidating structure
Rybarczyk, Jodi	8/11/2025	0.2	Correspond with the Company team to address queries on July MOR requests
Webber, Dan	8/11/2025	0.1	Correspond with C. Aas (FTI) regarding questions comparing cash reporting to MORs
Dvorak, Michael	8/12/2025	0.4	Telephone conferences with M. Dvorak and J. Rybarczyk (A&M) re: Form 426 financial statement presentation
Postolos, Lucas	8/12/2025	2.3	Revise schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/12/2025	1.3	Reconcile cash receipts, disbursements, and intercompany by legal entity between July MOR and DIP Budget reporting
Postolos, Lucas	8/12/2025	0.7	Prepare documentation for J. Rybarczyk (A&M) regarding open items for July MOR
Postolos, Lucas	8/12/2025	0.3	Correspond with J. Rybarczyk (A&M) regarding open items for July MOR
Rybarczyk, Jodi	8/12/2025	0.2	Update July MOR request list for files provided by the Company and A&M teams
Rybarczyk, Jodi	8/12/2025	0.6	Correspond with internal A&M team to delegate Form 426 and MOR assignments
Rybarczyk, Jodi	8/12/2025	1.1	Draft communications with the Company tax team regarding Form 426, Exhibit D
Rybarczyk, Jodi	8/12/2025	0.2	Update Form 426 request list for files provided by the Company team

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/12/2025	2.3	Draft non-debtor business descriptions for Form 426 based on prior files
Rybarczyk, Jodi	8/12/2025	0.4	Telephone conferences with M. Dvorak and J. Rybarczyk (A&M) re: Form 426 financial statement presentation
Rybarczyk, Jodi	8/12/2025	2.6	Prepare June 2025 YTD income statement for mapping to Form 426
Rybarczyk, Jodi	8/12/2025	0.4	Correspond with various the Company team members regarding July MOR requests status
Rybarczyk, Jodi	8/12/2025	2.1	Prepare December 2024 YTD income statement for mapping to Form 426
Simoneaux, Natalie	8/12/2025	0.7	Identify chart of control identification numbers for each of the entities with accounts receivable balances for the MOR
Simoneaux, Natalie	8/12/2025	1.2	Create excel analysis of accounts receivable past due by entity for MOR reporting purposes
Simoneaux, Natalie	8/12/2025	1.3	Analyze accounts receivable aging data related to July MOR preparation
Dvorak, Michael	8/13/2025	2.9	Prepare prior period balance sheet data for inclusions in form 426
Dvorak, Michael	8/13/2025	2.4	Prepare prior period income statement data for inclusions in form 426
Dvorak, Michael	8/13/2025	0.9	Working session with M. Dvorak and J. Rybarczyk (A&M) to discuss questions on Form 426 financial statements
Postolos, Lucas	8/13/2025	0.6	Correspond with J. Rybarczyk and M. Hamilton (A&M) regarding open items for July MOR
Rybarczyk, Jodi	8/13/2025	0.9	Reconcile July MOR cash schedule and draft related questions
Rybarczyk, Jodi	8/13/2025	0.8	Correspond with various A&M and the Company team members regarding July MOR presentation items
Rybarczyk, Jodi	8/13/2025	2.4	Prepare December 2024 balance sheet for mapping to Form 426
Rybarczyk, Jodi	8/13/2025	2.1	Apply currency conversion to Form 426 draft financial statements
Rybarczyk, Jodi	8/13/2025	0.9	Working session with M. Dvorak and J. Rybarczyk (A&M) to discuss questions on Form 426 financial statements
Simoneaux, Natalie	8/13/2025	2.1	Prepare consolidated invoice-level file of open accounts payable across all regions for MOR reporting
Simoneaux, Natalie	8/13/2025	1.6	Perform analysis on consolidated AP as of July month-end to convert all currencies to USD
Simoneaux, Natalie	8/13/2025	0.9	Create short-list of open items related to new July month-end AP files for review
Simoneaux, Natalie	8/13/2025	1.2	Identify third party versus intercompany invoices for EMEA regions in July month-end AP
Simoneaux, Natalie	8/13/2025	1.7	Prepare summary analysis of uncoded invoices for the July reporting period

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/13/2025	0.2	Correspond with the Company re monthly operating report data
Weiland, Brad	8/13/2025	0.2	Correspond re monthly operating report items with J. Rybarczyk (A&M), M. Chester (A&M)
Weiland, Brad	8/13/2025	0.4	Review materials re monthly operating report including status of client data preparation
Dvorak, Michael	8/14/2025	1.2	Working session with M. Dvorak and J. Rybarczyk (A&M) to prepare Form 426 financial statements
Rybarczyk, Jodi	8/14/2025	2.3	Draft Form 426 Exhibit A financial statement attachments
Rybarczyk, Jodi	8/14/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to accounts receivable data for upcoming monthly operating report
Rybarczyk, Jodi	8/14/2025	1.9	Prepare Form 426 work file - balance sheets
Rybarczyk, Jodi	8/14/2025	0.4	Correspond with internal A&M team to provide instructions re: Form 426 financials work file
Rybarczyk, Jodi	8/14/2025	1.2	Working session with M. Dvorak and J. Rybarczyk (A&M) to prepare Form 426 financial statements
Rybarczyk, Jodi	8/14/2025	0.2	Correspond with internal A&M team to provide instructions for July MOR AR aging summary
Rybarczyk, Jodi	8/14/2025	1.7	Prepare Form 426 work file - income statements
Rybarczyk, Jodi	8/14/2025	1.8	Draft Form 426 Exhibits B, C, D, E attachments
Simoneaux, Natalie	8/14/2025	2.2	Evaluate accounts receivable data to create AR aging analysis for the monthly operating report
Simoneaux, Natalie	8/14/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to accounts receivable data for upcoming monthly operating report
Simoneaux, Natalie	8/14/2025	1.4	Analyze variance between June and July accounts receivables for MOR preparation
Simoneaux, Natalie	8/14/2025	0.8	Identify and calculate foreign exchange rate conversions for various currencies with accounts payable
Simoneaux, Natalie	8/14/2025	0.9	Evaluate July month end AP data to prepare analysis of uncoded vs. coded invoices
Weiland, Brad	8/14/2025	0.5	Review data for July MOR and status of open items
Weiland, Brad	8/14/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) re MOR preparation and process re same
Dvorak, Michael	8/15/2025	2.2	Review draft final output of form 426 for company review
Dvorak, Michael	8/15/2025	2.7	Revise prior period income statement data for inclusions in form 426
Dvorak, Michael	8/15/2025	2.4	Revise prior period balance sheet data for inclusions in form 426

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Time Detail by Activity
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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/15/2025	0.4	Correspond to distribute Form 426 drafts for review by the Company accounting and K&E teams
Rybarczyk, Jodi	8/15/2025	0.3	Conduct telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re reporting items
Rybarczyk, Jodi	8/15/2025	1.1	Prepare Form 426 draft report and supporting files for review by the Company accounting team
Rybarczyk, Jodi	8/15/2025	2.1	Prepare Form 426 financial statements Databook for the Company accounting team
Rybarczyk, Jodi	8/15/2025	1.1	Prepare revisions to Form 426 income statements for currency conversion
Rybarczyk, Jodi	8/15/2025	0.7	Address comments on Form 426 draft and global notes from A&M team
Rybarczyk, Jodi	8/15/2025	2.3	Draft global notes and prepare supporting Form 426 documents
Weiland, Brad	8/15/2025	0.8	Review and revise materials re Rule 2015.3 report
Weiland, Brad	8/15/2025	0.3	Conduct telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re reporting items
Weiland, Brad	8/15/2025	0.3	Correspond with J. Rybarczyk (A&M) re monthly operating report, Rule 2015/3 report
Rybarczyk, Jodi	8/17/2025	0.2	Prepare updates to July MOR request list for items received
Rybarczyk, Jodi	8/17/2025	0.9	Conduct review of July MOR payments to professionals data provided and draft related questions
Rybarczyk, Jodi	8/17/2025	2.7	Prepare July MOR financial statements supporting file
Dvorak, Michael	8/18/2025	2.4	Review current status of monthly operating report as of August 18
Dvorak, Michael	8/18/2025	2.9	Review form 426 draft for company review
Postolos, Lucas	8/18/2025	0.9	Research into questions from J. Rybarczyk (A&M) regarding July MOR schedule of cash flows by entity, including correspondences
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with the Company accounting team regarding queries on accounts receivable aging
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with internal A&M team regarding bank account additions or closures during July
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with internal A&M team regarding liability splits analysis and open items
Rybarczyk, Jodi	8/18/2025	0.8	Communicate with internal A&M team regarding cash schedule reconciliation
Rybarczyk, Jodi	8/18/2025	1.8	Update July MOR work file - cash roll
Rybarczyk, Jodi	8/18/2025	2.1	Update July MOR work file - headcount, taxes, and questionnaire

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/18/2025	1.7	Analyze cash roll schedule and foreign exchange impacts
Simoneaux, Natalie	8/18/2025	1.3	Prepare August MOR request list in excel to identify data needed from company
Webber, Dan	8/18/2025	0.2	Correspond with L. Postolos, J. Rybarczyk (A&M) regarding cash reporting for July monthly operating reports
Weiland, Brad	8/18/2025	0.5	Review monthly operating report data
Weiland, Brad	8/18/2025	0.4	Review draft of Rule 2015.3 report and prepare related feedback
Dvorak, Michael	8/19/2025	1.7	Review monthly operating report bank account balance schedule
Dvorak, Michael	8/19/2025	2.1	Review monthly operating report professional payments schedule
Postolos, Lucas	8/19/2025	0.7	Research into questions from J. Rybarczyk (A&M) regarding July MOR schedule of cash flows by entity, including correspondences
Rybarczyk, Jodi	8/19/2025	2.1	Update July MOR work file - prepetition and post petition liabilities
Rybarczyk, Jodi	8/19/2025	0.2	Correspond with the Company accounting team regarding Form 426 review and other queries
Rybarczyk, Jodi	8/19/2025	1.9	Update July MOR work file - balance sheet
Schmelter, Griffen	8/19/2025	0.6	Prepare currency conversion FX for the month of July to assist the MOR team on how to quantify the impact of FX on balances and transactions
Simoneaux, Natalie	8/19/2025	1.7	Prepare summary of open AP reports as of July month end for MOR review purposes
Weiland, Brad	8/19/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report preparation process
Weiland, Brad	8/19/2025	0.2	Correspond with the Company team members re Rule 2015.3 reporting
Dvorak, Michael	8/20/2025	0.6	Working session with M. Dvorak and J. Rybarczyk (A&M) to address open topics for July MOR
Dvorak, Michael	8/20/2025	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re Rule 2015.3 items
Dvorak, Michael	8/20/2025	1.9	Prepare responses to company questions regarding form 426
Dvorak, Michael	8/20/2025	2.4	Review final output of form 426 for accuracy before submission
Rybarczyk, Jodi	8/20/2025	0.4	Correspond with A&M internal team to align on cash roll presentation
Rybarczyk, Jodi	8/20/2025	1.6	Update cash schedule in July MOR work file based on internal feedback
Rybarczyk, Jodi	8/20/2025	2.7	Update July MOR work file - income statement

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/20/2025	0.3	Prepare July MOR questions for discussion with the Company accounting team
Rybarczyk, Jodi	8/20/2025	0.6	Working session with M. Dvorak and J. Rybarczyk (A&M) to address open topics for July MOR
Webber, Dan	8/20/2025	0.1	Correspond with J. Rybarczyk (A&M) regarding July MOR cash detail
Weiland, Brad	8/20/2025	0.3	Research Rule 2015.3 reporting requirements
Weiland, Brad	8/20/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re monthly operating report filing
Weiland, Brad	8/20/2025	0.2	Correspond with M. Dvorak (A&M) re monthly operating report open items
Weiland, Brad	8/20/2025	0.3	Correspond with R. Al-Hashimy re Rule 2015.3 report draft
Weiland, Brad	8/20/2025	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re Rule 2015.3 items
Weiland, Brad	8/20/2025	0.6	Review open items for monthly operating report for July
Rybarczyk, Jodi	8/21/2025	0.4	Correspond with A&M internal team regarding sample payments disclosures
Rybarczyk, Jodi	8/21/2025	0.4	Correspond with K&E team regarding professional payments and presentation in the July MOR
Rybarczyk, Jodi	8/21/2025	0.9	Prepare updates to July MOR work file - bank balances attachment
Rybarczyk, Jodi	8/21/2025	0.9	Prepare updates to July MOR work file - payments to professionals
Rybarczyk, Jodi	8/21/2025	1.4	Prepare updates to July global notes and disclosures
Rybarczyk, Jodi	8/21/2025	0.5	Correspond with the Company management team re: Form 426 review and approval
Rybarczyk, Jodi	8/21/2025	1.7	Conduct final review of Form 426 report, global notes, and supporting files
Rybarczyk, Jodi	8/21/2025	1.7	Prepare updates to July MOR work file - financial statement attachments
Weiland, Brad	8/21/2025	0.8	Review and analyze data for monthly operating report for July
Weiland, Brad	8/21/2025	0.4	Review and revise materials re Rule 2015.3 reporting
Weiland, Brad	8/21/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M) re monthly operating report items
Dvorak, Michael	8/22/2025	2.9	Prepare summary of professional payment invoices to determine prepetition / post petition
Dvorak, Michael	8/22/2025	1.2	Review professional payments to be listed on monthly operating report

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Dvorak, Michael	8/22/2025	2.2	Research professional firms to be listed in monthly operating report
Rybarczyk, Jodi	8/22/2025	1.7	Prepare July MOR report drafts based on data templates
Rybarczyk, Jodi	8/22/2025	0.2	Correspond with K&E team regarding July MOR drafts and professional payments
Rybarczyk, Jodi	8/22/2025	0.3	Correspond with internal A&M team regarding certain liabilities balances in July MOR
Rybarczyk, Jodi	8/22/2025	0.8	Incorporate updates to liability splits in July MOR based on company-provided input
Rybarczyk, Jodi	8/22/2025	1.1	Prepare updates to payments to professional schedule for nonbankruptcy professionals
Weiland, Brad	8/22/2025	0.2	Follow up with J. Rybarczyk (A&M) re draft monthly operating reports
Weiland, Brad	8/22/2025	0.4	Correspond and follow up with S. Melanson (K&E), D. Heriford (K&E), L. Diss (K&E), E. Swager (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re monthly operating report items
Rybarczyk, Jodi	8/24/2025	0.2	Update July MOR global notes for comments
Rybarczyk, Jodi	8/24/2025	2.1	Prepare July MOR draft reports and supporting files for external distribution
Rybarczyk, Jodi	8/24/2025	0.3	Correspond with A&M internal team regarding delivery of MOR drafts to company
Weiland, Brad	8/24/2025	0.2	Correspond with A. Abrahamson (A&M) re monthly operating report
Weiland, Brad	8/24/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report
Weiland, Brad	8/24/2025	0.6	Review and revise materials re monthly operating report for July
Chester, Monte	8/25/2025	2.4	Consolidate headcount detail by legal entity for purposes of monthly operating report
Dvorak, Michael	8/25/2025	2.1	Prepare list of paid invoices to determine prepetition or post petition payments regarding professionals
Rybarczyk, Jodi	8/25/2025	0.4	Prepare Form 426 filing version and deliver to local counsel for filing
Rybarczyk, Jodi	8/25/2025	0.4	Draft comments on August MOR calendar and request list drafts
Weiland, Brad	8/25/2025	0.3	Correspond with Pachulski team, J. Rybarczyk (A&M) re filing of Rule 2015.3 report
Weiland, Brad	8/25/2025	0.6	Review and finalize Form 2015.3 report materials
Weiland, Brad	8/25/2025	0.4	Review monthly operating report status and materials
Rybarczyk, Jodi	8/26/2025	1.6	Conduct tie-out of July MOR income statement to OneStream financials and supporting schedules

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/26/2025	2.4	Conduct tie-out of July MOR balance sheet to OneStream financials and supporting schedules
Rybarczyk, Jodi	8/26/2025	1.4	Incorporate revisions to July MOR work file for balance sheet
Weiland, Brad	8/26/2025	0.4	Review payment data re reporting items
Rybarczyk, Jodi	8/27/2025	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re monthly operating report and counsel review of same
Rybarczyk, Jodi	8/27/2025	1.4	Incorporate revisions to July MOR work file for income statement
Rybarczyk, Jodi	8/27/2025	2.4	Conduct final review of July MOR supporting attachments
Weiland, Brad	8/27/2025	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re monthly operating report and counsel review of same
Weiland, Brad	8/27/2025	0.2	Correspond with the Company management re monthly operating report
Dvorak, Michael	8/28/2025	0.6	Call between J. Rybarczyk and M. Dvorak (A&M) regarding MOR status and open items
Rybarczyk, Jodi	8/28/2025	0.6	Call between J. Rybarczyk and M. Dvorak (A&M) regarding MOR status and open items
Rybarczyk, Jodi	8/28/2025	1.8	Print final July MOR PDF reports with barcodes after revision
Rybarczyk, Jodi	8/28/2025	1.3	Incorporate revisions to July MOR work file for certain schedules
Rybarczyk, Jodi	8/28/2025	1.0	Print final July MOR PDF reports with barcodes
Rybarczyk, Jodi	8/28/2025	0.3	Prepare July MOR PDF printing assignments and instructions
Rybarczyk, Jodi	8/28/2025	0.2	Correspond with the Company team regarding headcount report queries for July reporting
Rybarczyk, Jodi	8/28/2025	2.1	Perform detailed July MOR PDF review for a sample of debtors
Simoneaux, Natalie	8/28/2025	1.9	Prepare request list excel summary for September MOR reporting
Simoneaux, Natalie	8/28/2025	2.2	Create printed final drafts for July MOR submission
Weiland, Brad	8/28/2025	0.6	Review monthly operating report materials
Chester, Monte	8/29/2025	2.7	Prepare analysis of US taxing obligations on a prepetition and post-petition basis for monthly operating report disclosure
Chester, Monte	8/29/2025	2.2	Review and validate PRE-POST split data for monthly operating reporting
Chester, Monte	8/29/2025	1.1	Analyze employee headcount data for the purposes of the monthly operating report

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MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Dvorak, Michael	8/29/2025	0.4	Call between J. Rybarczyk and M. Dvorak (A&M) to align on MOR presentation items
Rybarczyk, Jodi	8/29/2025	0.9	Finalize the global notes to the July MORs
Rybarczyk, Jodi	8/29/2025	0.4	Call between J. Rybarczyk and M. Dvorak (A&M) to align on MOR presentation items
Rybarczyk, Jodi	8/29/2025	0.3	Reconcile July MORs on docket to debtor listing and identify variances
Rybarczyk, Jodi	8/29/2025	0.3	Correspond with K&E team regarding July MOR report disclosures
Rybarczyk, Jodi	8/29/2025	1.3	Conduct final review of payments data reflected in the July MORs
Rybarczyk, Jodi	8/29/2025	1.4	Aggregate July MOR reports and deliver to local counsel for filing
Weiland, Brad	8/29/2025	0.2	Correspond with J. Rybarczyk (A&M) re preparation and filing of monthly operating report
Weiland, Brad	8/29/2025	0.3	Correspond with D. Heriford (K&E) re monthly operating report items

Subtotal	215.7

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Webber, Dan	8/1/2025	0.1	Review correspondences of timeline for Plan confirmation, Disclosure Statement, and corresponding exhibits
Loop, Stuart	8/6/2025	1.8	Compile balance sheet adjustment detail by base entity for June 2025 by division and legal consolidation
Loop, Stuart	8/6/2025	2.3	Review and revise 3-statement model mechanics for sources and uses sensitivity drivers following discussion with Company finance team
Loop, Stuart	8/7/2025	0.4	Email correspondence with Company accounting team regarding approach and next steps
Loop, Stuart	8/7/2025	1.3	Revise model mechanics for latest thinking global tax assumptions following input from Company global tax team
Loop, Stuart	8/7/2025	2.2	Summarize customer advance roll forwards by customer in 3-statement model
Loop, Stuart	8/8/2025	1.7	Create bridge schedule from 7.18.25 income statements to 8.8.25 income statement drafts provided by the Company finance team
Loop, Stuart	8/11/2025	0.4	Email correspondence with Company global finance team regarding projected income statement seasonality trends
Hamerski, Grace	8/13/2025	0.5	Call with J. Duwenhorst, E. Cheng, A. Scruton (FTI), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to the business plan and financial projections
Loop, Stuart	8/13/2025	0.7	Email correspondence with J. Duwenhorst (FTI) regarding business plan diligence on historical financial statements

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PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	8/13/2025	0.5	Call with J. Duwenhorst, E. Cheng, A. Scruton (FTI), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to the business plan and financial projections
Loop, Stuart	8/13/2025	0.4	Email correspondence with Company finance team regarding 2024 legal to managerial income statement reconciliation
Loop, Stuart	8/14/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/22/2025	0.2	Call with S. Shahbain and S. Loop (A&M) regarding operating performance diligence questions from the UCC
Shahbain, Abraham	8/22/2025	0.2	Call with S. Shahbain and S. Loop (A&M) regarding operating performance diligence questions from the UCC
Loop, Stuart	8/23/2025	1.7	Bridge prior liquidity by month for the forecast to the latest thinking sources and uses for discussion with MAR management week of 8.25.25
Loop, Stuart	8/26/2025	0.9	Email correspondence with Company finance team regarding Alix diligence requests on the business plan
Subtotal		15.7	

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	8/1/2025	0.2	Correspond with J. Hertzberg (A&M) re retention items
Weiland, Brad	8/1/2025	0.6	Prepare draft materials re retention
Weiland, Brad	8/1/2025	0.4	Correspond with S. Jensen (A&M legal), T. Simion (A&M) re retention application and U.S. Trustee comments re same
Weiland, Brad	8/2/2025	0.2	Correspond with T. Simion (A&M) re retention items
Weiland, Brad	8/2/2025	1.2	Prepare and revise supplemental retention materials
Weiland, Brad	8/2/2025	0.2	Correspond with S. Jensen (A&M legal) re retention items
Simion, Tony	8/4/2025	0.4	Review and provide comments to supplemental retention application document for filing
Weiland, Brad	8/4/2025	0.2	Correspond with K&E team re supplemental declaration
Weiland, Brad	8/4/2025	0.3	Review draft supplemental declaration in support of retention application
Weiland, Brad	8/4/2025	0.3	Correspond with S. Jensen (A&M legal), T. Simion (A&M) re supplemental declaration and filing of same
Weiland, Brad	8/5/2025	0.3	Review retention materials and ensure compliance with requirements
Weiland, Brad	8/6/2025	0.3	Correspond with T. Simion (A&M), C. Turner (A&M), J. Hertzberg (A&M) re retention order

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RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	8/25/2025	0.3	Correspond with M. Chester (A&M) re retention items
Weiland, Brad	8/25/2025	0.6	Review parties in interest for supplemental retention application searches

Subtotal **5.5**

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Babbar, Swati	8/1/2025	2.2	Prepare Schedule G executory contracts filing from contracts
Babbar, Swati	8/1/2025	1.7	Extract key details from active contracts, including the counterparties and mailing addresses
Bhardwaj, Shikha	8/1/2025	2.1	Capture counterparty names and addresses from master service agreement amendments
Bhardwaj, Shikha	8/1/2025	1.8	Record all involved party names from tooling lending agreements
Bhardwaj, Shikha	8/1/2025	1.7	Retrieve debtor addresses and entity names from service extension letters
Bhardwaj, Shikha	8/1/2025	2.6	Review equipment rental contracts to extract counterparty details
Chester, Monte	8/1/2025	1.7	Analyze intellectual property portfolios to document trademarks, patents, and copyrights to be listed on the schedule of assets
Chester, Monte	8/1/2025	2.2	Review fixed asset registers to identify property, plant, and equipment for inclusion in the schedules
Chmelik, Charlie	8/1/2025	1.3	Review purchase agreement contracts for Schedule G filings
Chmelik, Charlie	8/1/2025	1.6	Extract debtor entity information from vendor contracts for Schedule G filings
Chowdhury, Arshia	8/1/2025	2.8	Compile counterparty and address data from vendor supply contracts held by debtors
Chowdhury, Arshia	8/1/2025	2.7	Evaluate memorandums and addendums for updated counterparty noticing provisions
Chowdhury, Arshia	8/1/2025	2.9	Review intercompany agreements to identify counterparties for executory contract schedules
Dvorak, Michael	8/1/2025	2.2	Prepare review materials for various statements questions for company review
Dvorak, Michael	8/1/2025	1.9	Review latest open accounts payable files as of July 25
Gorashchenko, Benjamin	8/1/2025	0.9	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/1/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/1/2025	2.9	Review purchase agreement contracts for executory contracts disclosures

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Professional	Date	Hours	Activity
Gorashchenko, Benjamin	8/1/2025	0.3	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/1/2025	2.2	Extract purchase agreement details from contracts for proper noticing
Goyal, Mehul	8/1/2025	2.6	Record lessor addresses from long-term lease agreements for executory disclosures
Goyal, Mehul	8/1/2025	1.9	Review principal borrower names in term loan documents
Goyal, Mehul	8/1/2025	2.8	Record lessor and lessee contact details from master equipment lease contracts
Goyal, Mehul	8/1/2025	1.6	Extract counterparty details from license agreements for filing purposes
Gundre, Maneesh	8/1/2025	2.8	Record supplier and recipient addresses in equipment rental agreements
Gundre, Maneesh	8/1/2025	2.3	List customer and vendor names from environmental handling contracts for Schedule G filings
Gundre, Maneesh	8/1/2025	1.9	Identify contract parties and their addresses from lease schedules for Schedule G disclosures
Gundre, Maneesh	8/1/2025	1.9	Extract legal names and contract party addresses from onboarding documentation
Gupta, Kavya	8/1/2025	2.8	Inspect manufacturing contracts to identify involved entities and timing details
Gupta, Kavya	8/1/2025	1.1	Prepare active contract listings for Schedule G with complete noticing data
Gupta, Kavya	8/1/2025	2.6	Identify contracts considered high-priority for Schedule G reporting
Gupta, Kavya	8/1/2025	2.4	Review critical terms in R&D and software licensing agreements for disclosure needs
Hertzberg, Julie	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Jain, Heman	8/1/2025	2.7	Review contract annexures to collect counterparty information
Jain, Heman	8/1/2025	2.1	Identify mailing locations from facility management agreements
Jain, Heman	8/1/2025	2.1	Retrieve counterpart information from subcontractor documents
Jain, Heman	8/1/2025	1.9	Extract address and contact details from executed framework agreements
Kachhal, Ria	8/1/2025	0.6	Review vendor documents to log effective dates and associated parties
Kachhal, Ria	8/1/2025	2.9	Review contract summaries to extract debtor names and execution timelines
Kachhal, Ria	8/1/2025	2.8	Extract debtor and counterparty names from summary sheets and attachments

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	8/1/2025	2.1	Extract scanned contract metadata for party names and effective dates
Kaur, Jaspreet	8/1/2025	1.8	Record debtor and counterparty names from facility management contracts
Kaur, Jaspreet	8/1/2025	2.8	Capture relevant party information from distribution agreements
Kaur, Jaspreet	8/1/2025	1.7	Identify debtor-related data points in framework service agreements
Kaur, Jaspreet	8/1/2025	2.6	Extract address and counterparty details from license extension agreements
Marks, Thomas	8/1/2025	1.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/1/2025	0.8	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/1/2025	2.3	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	8/1/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	8/1/2025	1.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Pogorzelski, Jon	8/1/2025	1.7	Assess company responses to open items on SOFA 3 reporting to update analysis for accurate disclosure
Pogorzelski, Jon	8/1/2025	1.8	Prepare cross-checks of payment data from NAFTA to ensure all amounts will be properly disclosed in statements and schedules
Pogorzelski, Jon	8/1/2025	1.3	Prepare update to summary analysis of payments made in the 90 days prior to filing to ensure accurate reporting
Pogorzelski, Jon	8/1/2025	1.7	Analyze payment counterparties from global datasets to ensure proper redaction for statements and schedules
Pogorzelski, Jon	8/1/2025	1.4	Evaluate payment counterparty information to ensure payments are being properly assigned and not duplicated for reporting
Pogorzelski, Jon	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Pogorzelski, Jon	8/1/2025	1.1	Analyze updates from company on payment data from EMEA to incorporate it into statement of financial affairs reporting
Rodriguez, Ralphy	8/1/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Rodriguez, Ralphy	8/1/2025	1.7	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/1/2025	1.6	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	8/1/2025	2.2	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/1/2025	1.1	Extract debtor entity information from vendor contracts for Schedule G filings

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/1/2025	0.7	Update the statements and schedules open items tracker
Rybarczyk, Jodi	8/1/2025	1.2	Prepare updates to Schedule A/B load templates for bank acceptance drafts
Rybarczyk, Jodi	8/1/2025	2.6	Prepare updates to Schedule A/B load templates for trade receivables accounts
Sachdeva, Dhruv	8/1/2025	2.7	Verify party names and addresses from agreements against contract index
Sachdeva, Dhruv	8/1/2025	2.9	Document key counterparties and their locations from engagement letters and agreements
Sachdeva, Dhruv	8/1/2025	2.7	Record contract parties and prepare entries for executory contract schedules
Saraf, Nancy	8/1/2025	2.4	Identify debtor entity details contained in various rent agreements
Saraf, Nancy	8/1/2025	1.6	Examine key clauses across multiple master service agreements
Saraf, Nancy	8/1/2025	2.1	Assess contract documents for identifying executory contracts for disclosure
Saraf, Nancy	8/1/2025	2.3	Retrieve debtor entity details contained in various license agreements
Sekera, Aryaki	8/1/2025	2.6	Extract debtor and contract header information for Schedule G input
Sekera, Aryaki	8/1/2025	1.9	Extract party names and roles from regional service documents
Sekera, Aryaki	8/1/2025	1.7	Extract debtor names from supporting schedules
Sekera, Aryaki	8/1/2025	2.2	Identify contact addresses for listed parties in scanned agreements
Selvam, Sagar	8/1/2025	2.9	Extract agreement names and party details from documents for Schedule G filings
Selvam, Sagar	8/1/2025	2.7	Review executory contract listings to extract noticing information
Selvam, Sagar	8/1/2025	2.6	Examine service contracts to extract executory obligation details
Simoneaux, Natalie	8/1/2025	1.8	Prepare load file for pensions for the schedule of liabilities
Simoneaux, Natalie	8/1/2025	1.5	Analyze general ledger detail for schedule AB question 50 purposes
Taneja, Bhanushi	8/1/2025	1.1	Update executory contract disclosures to reflect noticing addresses
Taneja, Bhanushi	8/1/2025	2.6	Identify counterparty details enclosed in rent agreements
Taneja, Bhanushi	8/1/2025	2.6	Retrieve debtor entity details contained in license agreements

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Professional	Date	Hours	Activity
Thomas, Izabel	8/1/2025	2.6	Record debtor and counterparty names from equipment rental contracts for use in Schedule G
Thomas, Izabel	8/1/2025	1.9	Compile Schedule G entries by gathering counterparty details from executed agreements
Thomas, Izabel	8/1/2025	2.1	Isolate counterparty names and contact details from loan contracts for executory disclosures
Thomas, Izabel	8/1/2025	2.3	List party names from purchase agreements and organize them for noticing purposes
Weiland, Brad	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Weiland, Brad	8/1/2025	0.3	Correspond with client, M. Dvorak (A&M) re schedules status and filing
Weiland, Brad	8/1/2025	0.3	Correspond with client team, M. Dvorak (A&M) re legal entity items for schedules
Weiland, Brad	8/1/2025	0.6	Review and analyze cash disbursement data and open items re same
Weiland, Brad	8/1/2025	1.1	Review and analyze completed data requests and draft schedules and statements materials
Weiland, Brad	8/1/2025	0.3	Correspond with client team re customer advance items for disclosures
Weiland, Brad	8/1/2025	0.3	Correspond with M. Dvorak re schedules and statements status
Weiland, Brad	8/1/2025	0.6	Review materials re legal entity naming and mapping
Zakariya, Farwizah	8/1/2025	2.1	Identify effective date and involved parties in Attorney Engagement Letters for accurate disclosure
Zakariya, Farwizah	8/1/2025	1.9	Extract effective dates and all party details from Technical Services Agreements for Schedule G reporting
Zakariya, Farwizah	8/1/2025	2.4	Review ICT Framework Agreements to identify debtor entity, counterparties, and contract start dates
Zakariya, Farwizah	8/1/2025	2.2	Review Non-Disclosure Agreements to extract debtor name, counterparty, and agreement date for Schedule G inclusion
Zeiss, Mark	8/1/2025	1.9	Review prior the Company entity names within contracts resolved to either current entities or defunct per company counsel for Schedule G filings
Zeiss, Mark	8/1/2025	2.8	Review contract files from zipped files from company for Schedule G filings
Zeiss, Mark	8/1/2025	0.7	Prepare memo re: contract review for Schedule G filings
Zeiss, Mark	8/1/2025	1.2	Review additional direct suppliers documents provided by company for Schedule G filings
Zeiss, Mark	8/1/2025	1.6	Review supplier documents for executory contract filing disclosures
Zeiss, Mark	8/1/2025	2.1	Review Legal documents for executory contract filing disclosures

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Chester, Monte	8/2/2025	2.3	Prepare a comprehensive list of unsecured creditors based on accounts payable records for Schedule F
Chester, Monte	8/2/2025	2.7	Review loan agreements to determine secured creditors and collateral descriptions for Schedule D
Pogorzelski, Jon	8/2/2025	1.4	Process payment data to Debtors' respective statement of financial affairs exhibits for response to question 3
Pogorzelski, Jon	8/2/2025	1.1	Evaluate datasets from LATAM related to payments made in 90 days prior to filing for SOFA reports
Pogorzelski, Jon	8/2/2025	1.1	Validate calculations in SOFA 3 payment model are pulling relevant payment data into SOFA exhibits
Rybarczyk, Jodi	8/2/2025	0.8	Prepare updates to Schedule A/B load templates for guarantee deposits
Rybarczyk, Jodi	8/2/2025	1.3	Draft updates to Schedule A/B summary file based on changes loaded into reporting tool
Rybarczyk, Jodi	8/2/2025	1.4	Prepare updates to Schedule A/B load templates for financial receivables assets
Rybarczyk, Jodi	8/2/2025	1.8	Prepare updates to Schedule A/B load templates for prepaid assets
Weiland, Brad	8/2/2025	0.2	Correspond with the Company re taxes items for schedules and statements
Zeiss, Mark	8/2/2025	2.7	Review intercompany documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	1.3	Review customer documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.4	Review Legal documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.6	Review facilities documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.6	Review supplier documents for executory contract filing disclosures
Chester, Monte	8/3/2025	1.8	Document all cash accounts, including restricted funds and escrow accounts, for accurate reporting
Chester, Monte	8/3/2025	2.4	Analyze Debtor audits for inclusion on Schedule E
Chester, Monte	8/3/2025	2.6	Review contingent liabilities, including guarantees and pending litigation, for accurate disclosure
Dvorak, Michael	8/3/2025	1.9	Prepare open items and work plan for statements and schedules as of August 3
Dvorak, Michael	8/3/2025	2.3	Review PDF drafts of statements and schedules as of August 3
Pogorzelski, Jon	8/3/2025	1.4	Analyze summary charts for management related to SOFA reporting

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Professional	Date	Hours	Activity
Pogorzelski, Jon	8/3/2025	1.8	Evaluate payment counterparties to ensure proper inclusion of relevant payment detail for reporting on statement of financial affairs
Pogorzelski, Jon	8/3/2025	1.9	Validate payment detail related to counterparties from EMEA is updated to reflect precise vendor receiving payment
Pogorzelski, Jon	8/3/2025	1.1	Prepare update to consolidated payments prior to filing based on updates from company for upcoming required reporting
Rybarczyk, Jodi	8/3/2025	0.4	Update the Schedule A/B tracker for information loaded in reporting tool
Rybarczyk, Jodi	8/3/2025	2.6	Prepare Schedule A/B load templates for various open areas, including depreciation schedules, equipment, and appraisals
Rybarczyk, Jodi	8/3/2025	0.7	Compile listing of Schedule A/B items remaining open for response
Simoneaux, Natalie	8/3/2025	2.1	Prepare consolidated file of all accounts payable sources for schedule F
Simoneaux, Natalie	8/3/2025	1.2	Create mapping for detailed general ledger accounts to prepare schedule AB
Zeiss, Mark	8/3/2025	2.7	Prepare direct purchasing contracts for Schedule G filings
Zeiss, Mark	8/3/2025	2.3	Prepare customer contracts for Schedule G filings
Zeiss, Mark	8/3/2025	1.6	Review contract documents for issues in review including problems with translation or other review issues for Schedule G filings
Zeiss, Mark	8/3/2025	1.2	Prepare archived contract files from company for review for Schedule G filings
Zeiss, Mark	8/3/2025	0.9	Review missing noticing information for contracts for executory contracts disclosures
Zeiss, Mark	8/3/2025	1.2	Review contract data details for personal information for Schedule G filings
Babbar, Swati	8/4/2025	2.8	Identify missing addresses of counterparties
Chester, Monte	8/4/2025	0.7	Prepare summary of insider payment detail to be discussed with client
Chester, Monte	8/4/2025	2.9	Prepare update to litigation tracker to incorporate latest employee related legal matters
Chester, Monte	8/4/2025	2.2	Analyze intercompany transactions to identify obligations owed to affiliates
Chester, Monte	8/4/2025	1.7	Cross-check creditor claims against invoices and payment records to ensure accuracy
Chester, Monte	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Chester, Monte	8/4/2025	2.1	Consolidate detail for all charitable contributions made by the debtor within the past two years
Chmelik, Charlie	8/4/2025	1.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures

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Professional	Date	Hours	Activity
Chowdhury, Arshia	8/4/2025	2.9	Scan counterparty lists to confirm availability of complete address information
Chowdhury, Arshia	8/4/2025	2.9	Confirm presence of full mailing addresses for all counterparties
Chowdhury, Arshia	8/4/2025	2.8	Identify incomplete address details from scanned contract excerpts
Dvorak, Michael	8/4/2025	1.8	Revise statement of financial summary excel file as of August 4
Dvorak, Michael	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods
Dvorak, Michael	8/4/2025	1.9	Prepare revised accounts receivable summary as of May 2025 close for schedule of assets
Dvorak, Michael	8/4/2025	2.9	Review consignment data for listing on statement question 21
Dvorak, Michael	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Dvorak, Michael	8/4/2025	2.9	Revise schedule of assets summary excel file as of August 4
Dvorak, Michael	8/4/2025	2.9	Revise management presentation regarding statements and schedules review deck
Gorashchenko, Benjamin	8/4/2025	2.4	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/4/2025	1.9	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/4/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	8/4/2025	1.3	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	8/4/2025	0.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Goyal, Mehul	8/4/2025	2.9	Document affiliated entity names linked through intercompany agreements
Goyal, Mehul	8/4/2025	2.9	Validate tenant legal names with lease commencement certificates
Goyal, Mehul	8/4/2025	2.8	Capture project-specific addresses listed in master service contracts
Gundre, Maneesh	8/4/2025	1.9	Review sales agreements to document effective dates and legal entity names for Schedule G
Gundre, Maneesh	8/4/2025	2.9	Record effective dates and counterparties from master lease agreements for executory filings
Gundre, Maneesh	8/4/2025	2.2	Extract counterparty names and contract dates from service agreements for Schedule G listing
Gundre, Maneesh	8/4/2025	1.8	Identify debtor entities and counterparties from software subscription contracts for executory filings

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gupta, Kavya	8/4/2025	1.8	Classify and quantify individuals or companies for Schedule G filing
Gupta, Kavya	8/4/2025	2.3	Identify and categorize individuals or entities for Schedule G filing
Gupta, Kavya	8/4/2025	2.6	Determine the names as individuals or companies for filling purpose
Gupta, Kavya	8/4/2025	2.1	Analyze address and names to count and classify individuals or companies
Jain, Heman	8/4/2025	2.4	Cross-check party names and addresses in agreements with the contract index
Jain, Heman	8/4/2025	2.3	Identify key counterparties and their locations from engagement letters and agreements
Jain, Heman	8/4/2025	2.2	Review addendums to identify updated parties and ensure addresses are accurate
Jain, Heman	8/4/2025	1.9	Record contract parties and create entries for executory contract schedules
Kachhal, Ria	8/4/2025	2.3	Fill missing counterparty addresses based on confirmed name matches
Kachhal, Ria	8/4/2025	2.6	Correct address fields where counterparty name is matched through manual review
Kachhal, Ria	8/4/2025	2.8	Find similar counterparty names in address sheet
Kachhal, Ria	8/4/2025	0.7	Update address fields where counterparties clearly match known entries
Kaur, Jaspreet	8/4/2025	1.7	Classify names as individual or organizational for Schedule G inclusion
Kaur, Jaspreet	8/4/2025	1.8	Identify and separate organizational names from personal names for Schedule G use
Kaur, Jaspreet	8/4/2025	2.6	Differentiate individual names from legal entities for Schedule G preparation
Kaur, Jaspreet	8/4/2025	2.7	Review and separate personal names from entity names for noticing purposes
Marks, Thomas	8/4/2025	2.2	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/4/2025	0.4	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/4/2025	0.9	Revise contract details for Schedule G filings per internal comments
Marks, Thomas	8/4/2025	1.9	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Marks, Thomas	8/4/2025	2.7	Extract debtor entity information from vendor contracts for Schedule G filings
Pogorzelski, Jon	8/4/2025	1.4	Assess top payment counterparties to validate payment model for disclosures in statements and schedules

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Professional	Date	Hours	Activity
Pogorzelski, Jon	8/4/2025	1.1	Prepare updates to payment model related to outlining process to share for sign off of amounts disclosed on statement of financial affairs
Pogorzelski, Jon	8/4/2025	1.1	Validate excluded payment counterparties from analysis of SOFA 3 response are accurate
Pogorzelski, Jon	8/4/2025	1.3	Prepare update to summary analysis of responses to statement of financial affairs to share with management
Pogorzelski, Jon	8/4/2025	1.6	Analyze updates from regional leaders at company to ensure the provided datasets are being accurately reported on in statements and schedules
Pogorzelski, Jon	8/4/2025	1.7	Cross reference source data from company to reported values on statement of financial affairs to ensure proper reporting
Pogorzelski, Jon	8/4/2025	1.8	Prepare updated summary exhibits for SOFA reporting related to payments prior to filing
Pogorzelski, Jon	8/4/2025	1.8	Validate amounts paid prior to filing are properly summarized in reports that will be shared with management
Pogorzelski, Jon	8/4/2025	1.7	Evaluate SOFA draft exhibits to ensure proper disclosure of amounts from source files
Rodriguez, Ralph	8/4/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralph	8/4/2025	2.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralph	8/4/2025	2.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralph	8/4/2025	1.9	Extract debtor entity information from vendor contracts for Schedule G filings
Rybarczyk, Jodi	8/4/2025	0.4	Correspond with the Company legal team regarding priority open items for the statements and schedules
Rybarczyk, Jodi	8/4/2025	1.7	Update Schedule A/B IP assets mapping based on entity mapping from Schedule G contracts review
Rybarczyk, Jodi	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Rybarczyk, Jodi	8/4/2025	2.7	Prepare Schedule A/B accounts receivable aging data, including mapping to debtor entities and currency conversion
Rybarczyk, Jodi	8/4/2025	1.6	Reconcile AR aged balances and bad debt reserve balances to identify any overages
Rybarczyk, Jodi	8/4/2025	2.4	Prepare May balance sheet in tabular format - AR gross and reserve accounts - by debtor
Sachdeva, Dhruv	8/4/2025	2.2	Capture official addresses of licensees and licensors from finalized license agreements for proper Schedule G filing
Sachdeva, Dhruv	8/4/2025	2.1	Gather borrower and lender names with associated addresses from loan documents for Schedule G reference
Sachdeva, Dhruv	8/4/2025	2.1	Extract start dates and landlord and tenant names from executed lease contracts for ongoing Schedule G inclusion

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Professional	Date	Hours	Activity
Sachdeva, Dhruv	8/4/2025	2.3	Capture supplier names and contact addresses from procurement agreements for noticing requirements
Saraf, Nancy	8/4/2025	2.7	Scan companies and individuals for Schedule G filing
Saraf, Nancy	8/4/2025	2.8	Identify companies from individuals for Schedule G filing
Saraf, Nancy	8/4/2025	2.9	Identify individuals and companies for Schedule G filing
Saraf, Nancy	8/4/2025	0.2	Look for individuals from companies for Schedule G filing
Sekera, Aryaki	8/4/2025	2.1	Check completeness of address entries across contract attachments for noticing purpose
Sekera, Aryaki	8/4/2025	0.8	Identify missing address lines from contract excerpts
Sekera, Aryaki	8/4/2025	2.7	Scan the list of counterparties to verify address availability for each party
Sekera, Aryaki	8/4/2025	2.6	Confirm the availability of mailing addresses for counterparties
Simoneaux, Natalie	8/4/2025	1.8	Evaluate various types of property held for another for statement of financial affairs reporting purposes
Simoneaux, Natalie	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Simoneaux, Natalie	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods
Simoneaux, Natalie	8/4/2025	2.2	Identify proper legal entity related to all property held for statement of financial affairs question 21
Simoneaux, Natalie	8/4/2025	2.4	Analyze various losses related to fire, theft, and casualty for reporting on statement of financial affairs question 10
Simoneaux, Natalie	8/4/2025	0.9	Consolidate responses related to statement of financial affairs question 18 in order to prepare the form
Simoneaux, Natalie	8/4/2025	1.7	Supplement statement of financial affairs question 7 to include litigation data for Mexico
Simoneaux, Natalie	8/4/2025	1.4	Evaluate open items for refreshed open accounts payable data
Simoneaux, Natalie	8/4/2025	1.3	Analyze data related to closed bank accounts within the past year for statement of financial affairs
Taneja, Bhanushi	8/4/2025	1.4	Cross-check to confirm completeness of counterparty contact information
Taneja, Bhanushi	8/4/2025	2.1	Classify names as individual or company for Schedule G inclusion
Taneja, Bhanushi	8/4/2025	2.3	Scan the various agreements for proper executory contract disclosure
Thomas, Izabel	8/4/2025	2.2	Categorize entity names and individual names for use in schedule G filing

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Professional	Date	Hours	Activity
Thomas, Izabel	8/4/2025	2.3	Check legal entity names and personal names for Schedule G preparation
Thomas, Izabel	8/4/2025	2.8	Identify and isolate individual names from legal entity names for inclusion in Schedule G
Thomas, Izabel	8/4/2025	1.3	Segregate legal entity names from individual names for schedule G filing
Weiland, Brad	8/4/2025	0.3	Correspond with M. Zeiss (A&M) re schedules of executory contracts
Weiland, Brad	8/4/2025	0.2	Correspond with J. Hertzberg (A&M) re schedules and statements
Weiland, Brad	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re global notes to schedules and statements
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re tax disbursement data
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re global notes
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re statements of financial affairs
Weiland, Brad	8/4/2025	0.3	Correspond with J. Pogorzelski (A&M) re statements of financial affairs data on historical disbursements
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re schedules of liabilities
Weiland, Brad	8/4/2025	0.3	Correspond with the Company re schedules and statements review and signoff
Weiland, Brad	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods
Weiland, Brad	8/4/2025	0.5	Review schedules of assets data for completeness and reconciliation
Weiland, Brad	8/4/2025	0.6	Prepare materials re schedules and statements process and next steps
Weiland, Brad	8/4/2025	0.6	Review open items re statements of financial affairs
Weiland, Brad	8/4/2025	0.7	Analyze materials re schedules of liabilities
Weiland, Brad	8/4/2025	0.8	Revise schedules and statements client presentation materials
Weiland, Brad	8/4/2025	0.6	Prepare and revise materials re customer advance claims
Zakariya, Farwizah	8/4/2025	2.7	List purchase order counterparties for notices
Zakariya, Farwizah	8/4/2025	2.2	Identify customer and supplier names in contracts for filing

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Professional	Date	Hours	Activity
Zakariya, Farwizah	8/4/2025	2.6	Capture business addresses listed in license agreements for Schedule G filing
Zakariya, Farwizah	8/4/2025	1.4	Record lease agreement effective dates for Schedule G inclusion
Zeiss, Mark	8/4/2025	2.4	Review archive files containing contract documents for Schedule G filings
Zeiss, Mark	8/4/2025	1.6	Review intercompany contracts for Schedule G filings
Zeiss, Mark	8/4/2025	2.3	Review SharePoint contracts site for additional contract documents for executory contracts disclosures
Babbar, Swati	8/5/2025	1.2	Segregate individual names from entity names for Schedule G filings
Chester, Monte	8/5/2025	2.7	Review prior financial to identify any inconsistencies in reported liabilities
Chester, Monte	8/5/2025	2.6	Analyze potential preference payments and fraudulent transfers for disclosure in the SOFA
Chester, Monte	8/5/2025	2.3	Consolidate additional insider payment client feedback to ensure compensation is accurately reflected
Chester, Monte	8/5/2025	1.8	Prepare a timeline of significant financial transactions, including asset sales and acquisitions, for the two-year lookback period
Chester, Monte	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Chester, Monte	8/5/2025	2.0	Review client lease contract database to flag real estate for listing on Schedules
Chmelik, Charlie	8/5/2025	2.3	Revise contract details for Schedule G filings per internal comments
Chmelik, Charlie	8/5/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Chowdhury, Arshia	8/5/2025	2.6	Check accuracy of address entries across contract signature blocks for noticing purposes
Chowdhury, Arshia	8/5/2025	2.9	Locate missing address segments within provided contract attachments
Chowdhury, Arshia	8/5/2025	2.7	Validate completeness of counterparty address fields for service of notices
Dvorak, Michael	8/5/2025	2.6	Prepare comparison of accounts payable ERP data to consolidation tool open balances
Dvorak, Michael	8/5/2025	2.9	Review latest open accounts payable as of August 5
Dvorak, Michael	8/5/2025	2.4	Prepare communication related to insufficient accounts payable data
Dvorak, Michael	8/5/2025	2.2	Compare vendor master to master mailing list for scheduling on liability schedules
Dvorak, Michael	8/5/2025	1.9	Prepare statements and schedules task list as of August 5

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Professional	Date	Hours	Activity
Dvorak, Michael	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Gorashchenko, Benjamin	8/5/2025	0.2	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	8/5/2025	1.2	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	8/5/2025	1.2	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/5/2025	2.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/5/2025	2.7	Extract purchase agreement details from contracts for proper noticing
Jain, Heman	8/5/2025	2.1	Examine addendums to identify revised parties and confirm address accuracy
Jain, Heman	8/5/2025	2.4	Analyze addendums to determine updated entities and verify correct addresses
Jain, Heman	8/5/2025	2.6	Obtain official addresses of licensees and licensors from finalized license agreements for accurate Schedule G filing
Jain, Heman	8/5/2025	1.8	Compile borrower and lender names along with their addresses from loan documents for Schedule G documentation
Kachhal, Ria	8/5/2025	2.6	Update missing address fields after confirming counterparty name match
Kachhal, Ria	8/5/2025	2.7	Check counterparty names for close matches in address reference sheet
Kachhal, Ria	8/5/2025	2.8	Check for inconsistent use of abbreviations causing unmatched address entries
Kachhal, Ria	8/5/2025	0.7	Locate address records for counterparties wherever similar counterparty name with address available
Marks, Thomas	8/5/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/5/2025	2.4	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	8/5/2025	2.1	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	8/5/2025	0.9	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/5/2025	1.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/5/2025	0.9	Review purchase agreement contracts for executory contracts disclosures
Pogorzelski, Jon	8/5/2025	1.4	Analyze company guidance on precise payment counterparties to update response to SOFA 3

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	8/5/2025	1.4	Prepare updates to summary analysis of payments disclosed in statements and schedules based on newly received guidance from company
Pogorzelski, Jon	8/5/2025	1.2	Evaluate checks to source data related to payments made prior to filing for verification of disclosed amounts
Pogorzelski, Jon	8/5/2025	1.3	Assess draft exhibits of statement and schedules to tie amounts disclosed to source data
Pogorzelski, Jon	8/5/2025	1.9	Prepare files to share with company related to payments leading up to the petition date to verify amounts disclosed on statement of financial affairs are accurate
Pogorzelski, Jon	8/5/2025	1.7	Assess responses in statement of financial affairs to ensure amounts tie to sources received for accurate reporting
Pogorzelski, Jon	8/5/2025	1.6	Evaluate amounts paid prior to filing related to debt to verify comprehensive disclosure of payments on statements and schedules
Pogorzelski, Jon	8/5/2025	1.4	Verify redactions of payment counterparties are properly identified for statements and schedules reporting
Pogorzelski, Jon	8/5/2025	1.3	Cross-check responses to statement of financial affairs are in line with company updates for proper disclosure
Rodriguez, Ralph	8/5/2025	1.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralph	8/5/2025	1.2	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralph	8/5/2025	0.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralph	8/5/2025	0.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralph	8/5/2025	1.7	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralph	8/5/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralph	8/5/2025	0.7	Extract purchase agreement details from contracts for proper noticing
Rybarczyk, Jodi	8/5/2025	0.4	Correspond with the Company legal team re: approach for remaining IP presentation matters
Rybarczyk, Jodi	8/5/2025	1.8	Prepare SOFA 1 and SOFA 2 summary file for review by the Company accounting team
Rybarczyk, Jodi	8/5/2025	0.6	Correspond with the Company accounting team regarding revenues presentation in the statements of financial affairs
Rybarczyk, Jodi	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Rybarczyk, Jodi	8/5/2025	2.8	Draft Schedule A/B accounts receivable summary schedule for reporting
Rybarczyk, Jodi	8/5/2025	2.4	Review various company-provided IP diligence files and assess applicability to the statements and schedules open items

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/5/2025	0.9	Prepare revisions to Schedule A/B load templates for deposits and prepaid assets
Rybarczyk, Jodi	8/5/2025	1.9	Prepare updates to Schedule A/B load templates for accounts receivable buckets
Sekera, Aryaki	8/5/2025	2.9	Identify whether proper address details are provided for each counterparty
Sekera, Aryaki	8/5/2025	2.3	Match the list of counterparties to verify address availability for each party
Sekera, Aryaki	8/5/2025	1.4	Look for missing address lines from contract excerpts
Sekera, Aryaki	8/5/2025	1.6	Validate the presence of address fields to send notices
Simion, Tony	8/5/2025	1.8	Review and provide comments to draft global notes and preliminary documents prepared for the Statements & Schedules
Simoneaux, Natalie	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Simoneaux, Natalie	8/5/2025	1.9	Map proper legal entities for all invoices in schedule F for trade payables
Simoneaux, Natalie	8/5/2025	2.3	Clean address information related to location of property storage for statement of financial affairs question 21
Simoneaux, Natalie	8/5/2025	1.9	Create unique IDs for each item within general ledger accounts for schedule AB question 50
Simoneaux, Natalie	8/5/2025	1.3	Update schedule F to include updated litigation and potential litigation claims
Simoneaux, Natalie	8/5/2025	1.8	Prepare consolidated accounts payable file as of 8/3 to include data from all regions for schedule F
Simoneaux, Natalie	8/5/2025	1.3	Create updated description of the type of property being stored for statement of financial affairs question 21
Taneja, Bhanushi	8/5/2025	1.4	Look for addresses of counterparty wherever missing
Taneja, Bhanushi	8/5/2025	1.3	Check counterparty names for close matches in address reference sheet
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re schedules and statements open items
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re schedules and statements
Weiland, Brad	8/5/2025	0.3	Correspond with the Company treasury team re statements of financial affairs data
Weiland, Brad	8/5/2025	0.3	Discuss statements of financial affairs with the Company
Weiland, Brad	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Weiland, Brad	8/5/2025	0.2	Telephone conference with the Company re schedules and statements

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Professional	Date	Hours	Activity
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re statements of financial affairs materials
Weiland, Brad	8/5/2025	0.8	Analyze claims data for schedules of liabilities
Weiland, Brad	8/5/2025	0.8	Review and revise materials re statements of financial affairs
Weiland, Brad	8/5/2025	0.7	Review and revise schedules materials re customer claims data
Weiland, Brad	8/5/2025	0.7	Prepare and revise materials for client update re schedules and statements
Weiland, Brad	8/5/2025	0.6	Review and revise global notes for consistency and accuracy
Weiland, Brad	8/5/2025	0.6	Discuss schedules of liabilities with E. Swager (K&E)
Weiland, Brad	8/5/2025	0.3	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re schedules and statements translation items
Weiland, Brad	8/5/2025	0.9	Analyze statements of financial affairs disclosures
Zeiss, Mark	8/5/2025	0.8	Review intercompany contracts for executory contracts disclosures
Zeiss, Mark	8/5/2025	1.3	Review translations of creditors for Schedule F non-priority claims filings
Chester, Monte	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Chester, Monte	8/6/2025	2.8	Prepare a timeline of significant financial transactions, including asset sales and acquisitions, for the two-year lookback period
Chester, Monte	8/6/2025	2.4	Analyze lease agreements to determine whether assets were owned or leased for accurate classification in the schedules
Chester, Monte	8/6/2025	2.2	Document all intercompany transfers, including loans, repayments, and shared service charges, for SOFA 4 disclosures
Chester, Monte	8/6/2025	2.1	Perform analysis payments made to professional service providers, such as attorneys and consultants, for inclusion in the SOFA
Chester, Monte	8/6/2025	1.9	Review the debtor's payroll records to identify bonuses and commissions paid to employees within the one-year period
Chester, Monte	8/6/2025	1.7	Review non-business revenue general ledger accounts for reporting on statement of financial affairs question 2
Chester, Monte	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Chester, Monte	8/6/2025	0.3	Office discussion between M. Chester (A&M) and B. Weiland (A&M) re statements of financial affairs items
Chmelik, Charlie	8/6/2025	2.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chmelik, Charlie	8/6/2025	2.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings

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Chmelik, Charlie	8/6/2025	1.3	Review purchase agreement contracts for executory contracts disclosures
Dvorak, Michael	8/6/2025	1.7	Prepare open items list for statements and schedules as of August 6
Dvorak, Michael	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Dvorak, Michael	8/6/2025	2.7	Review updated accounts payable data as of August 6
Dvorak, Michael	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Dvorak, Michael	8/6/2025	2.9	Compare trade agreement vendors to current open accounts payable
Dvorak, Michael	8/6/2025	2.8	Review open account payable vendor mapping for scheduling on statements and schedules
Dvorak, Michael	8/6/2025	1.5	Review translation presentment on statements and schedules forms
Gorashchenko, Benjamin	8/6/2025	1.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/6/2025	1.4	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/6/2025	2.4	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/6/2025	2.2	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/6/2025	1.9	Revise contract details for Schedule G filings per internal comments
Marks, Thomas	8/6/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/6/2025	1.1	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/6/2025	0.6	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/6/2025	0.7	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Pogorzelski, Jon	8/6/2025	1.4	Analyze payment counterparties that have similar but not exact names are properly rolled up for consolidation of payments to assess materiality
Pogorzelski, Jon	8/6/2025	1.3	Analyze payment detail from company source files for reporting on statement of financial affairs
Pogorzelski, Jon	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements

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Professional	Date	Hours	Activity
Pogorzelski, Jon	8/6/2025	0.8	Verify amounts from LATAM are accurately disclosed within debtors' reporting of the statement of financial affairs
Rybarczyk, Jodi	8/6/2025	2.4	Finalize Schedule A/B to May trial balance reconciliation - USD
Rybarczyk, Jodi	8/6/2025	0.3	Draft summary of open items for statements and schedules for discussion with internal team
Rybarczyk, Jodi	8/6/2025	0.2	Correspond with A&M internal team re: data updates required for IP litigation matters
Rybarczyk, Jodi	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Rybarczyk, Jodi	8/6/2025	2.8	Adjust Schedule A/B summary file to reflect updates since prior week
Rybarczyk, Jodi	8/6/2025	1.6	Finalize Schedule A/B to May trial balance reconciliation - JPY Oku
Rybarczyk, Jodi	8/6/2025	2.4	Conduct review of Schedule F vendor mapping and flag any items requiring adjustment
Rybarczyk, Jodi	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Simoneaux, Natalie	8/6/2025	1.9	Prepare analysis of coded vs. uncoded invoices in AP for purposes of listing on Schedule F
Simoneaux, Natalie	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Simoneaux, Natalie	8/6/2025	2.3	Map creditor records to parties in consolidated accounts payable data for schedule F
Simoneaux, Natalie	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Simoneaux, Natalie	8/6/2025	2.2	Analyze various vendor populations in order to flag individuals for redaction
Simoneaux, Natalie	8/6/2025	1.6	Manually review vendor names to confirm matches to creditor records for schedule F
Simoneaux, Natalie	8/6/2025	1.8	Establish consistent legal entity names for AP entities to align with petition naming conventions
Simoneaux, Natalie	8/6/2025	1.8	Identify AP vendors without prior creditor records in order to obtain notice information for schedule F
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re statements of financial affairs and schedules and liabilities
Weiland, Brad	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Weiland, Brad	8/6/2025	0.2	Correspond with the Company re schedules and statements
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re open items re schedules and statements

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Professional	Date	Hours	Activity
Weiland, Brad	8/6/2025	0.3	Office discussion between M. Chester (A&M) and B. Weiland (A&M) re statements of financial affairs items
Weiland, Brad	8/6/2025	1.9	Review and analyze draft schedules and statements materials
Weiland, Brad	8/6/2025	0.2	Correspond with J. Pogorzelski (A&M) re disbursements disclosures
Zeiss, Mark	8/6/2025	2.6	Review purchasing contracts for Schedule G filings
Zeiss, Mark	8/6/2025	2.3	Review customer contracts for Schedule G filings
Zeiss, Mark	8/6/2025	2.7	Review intercompany contracts for executory contracts disclosures
Zeiss, Mark	8/6/2025	2.4	Review legal contracts for Schedule G filings
Zeiss, Mark	8/6/2025	0.6	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Chester, Monte	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs
Chester, Monte	8/7/2025	2.8	Analyze the debtor's historical cash flow statements to identify unusual or non-recurring transactions within 90-day lookback period
Chester, Monte	8/7/2025	2.6	Review excel summary files for statements and schedules to ensure individuals are redacted
Chester, Monte	8/7/2025	2.4	Prepare factoring parties analysis to generate claims for inclusion on Schedule F
Chester, Monte	8/7/2025	2.1	Perform quality control review of files loaded into internal database system to validate information is accurately presented
Chester, Monte	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Chester, Monte	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Chester, Monte	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Chester, Monte	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Chmelik, Charlie	8/7/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chmelik, Charlie	8/7/2025	2.7	Review purchase agreement contracts for Schedule G filings
Chmelik, Charlie	8/7/2025	0.7	Extract debtor entity information from vendor contracts for Schedule G filings

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Professional	Date	Hours	Activity
Dvorak, Michael	8/7/2025	1.9	Prepare open items list for statements and schedules as of August 7
Dvorak, Michael	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Dvorak, Michael	8/7/2025	2.9	Prepare vendor master mapping to accounts payable system
Dvorak, Michael	8/7/2025	2.8	Prepare translation of accounts payable vendors for schedule F
Dvorak, Michael	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs
Dvorak, Michael	8/7/2025	2.3	Review leased asset data for implementation into schedule of assets
Dvorak, Michael	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Dvorak, Michael	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Dvorak, Michael	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Dvorak, Michael	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Gorashchenko, Benjamin	8/7/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/7/2025	2.9	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/7/2025	0.9	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	8/7/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	8/7/2025	2.3	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Marks, Thomas	8/7/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/7/2025	0.8	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/7/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/7/2025	2.2	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/7/2025	0.8	Extract purchase agreement details from contracts for proper noticing

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Professional	Date	Hours	Activity
Marks, Thomas	8/7/2025	1.6	Review purchase agreement contracts for Schedule G filings
Pogorzelski, Jon	8/7/2025	1.3	Validate responses in draft exhibits of statement of financial affairs are correctly displayed on the forms
Rodriguez, Ralph	8/7/2025	2.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralph	8/7/2025	2.3	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralph	8/7/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Rodriguez, Ralph	8/7/2025	1.6	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralph	8/7/2025	1.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rybarczyk, Jodi	8/7/2025	2.6	Draft final tie-out file to validate Schedule A/B asset values against source files
Rybarczyk, Jodi	8/7/2025	1.3	Prepare Schedule A/B load templates for remaining open questions
Rybarczyk, Jodi	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Rybarczyk, Jodi	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Rybarczyk, Jodi	8/7/2025	0.8	Prepare for internal walkthrough of methodology applied for SOFA 1 and 2 and Schedule A/B 11
Rybarczyk, Jodi	8/7/2025	1.1	Review draft Schedule of Assets report and identify any responses requiring adjustment
Rybarczyk, Jodi	8/7/2025	1.7	Prepare Schedule D, E, F load templates for remaining open questions
Simoneaux, Natalie	8/7/2025	1.9	Analyze additional IP litigation data to include within Schedule F
Simoneaux, Natalie	8/7/2025	2.1	Cross reference current AP vendor to creditor matrix to deduce noticing information
Simoneaux, Natalie	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Simoneaux, Natalie	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Simoneaux, Natalie	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Simoneaux, Natalie	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status

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Professional	Date	Hours	Activity
Simoneaux, Natalie	8/7/2025	2.4	Translate AP vendor data from foreign languages into English for scheduling purposes
Simoneaux, Natalie	8/7/2025	1.8	Update Contingent, Unliquidated, and Disputed status for litigation claims in Schedule F
Weiland, Brad	8/7/2025	0.8	Review presentation items for schedules and statements
Weiland, Brad	8/7/2025	0.6	Analyze statements of financial affairs data
Weiland, Brad	8/7/2025	0.9	Analyze all A/P data for schedules of liabilities
Weiland, Brad	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Weiland, Brad	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs
Weiland, Brad	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Weiland, Brad	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Weiland, Brad	8/7/2025	0.7	Prepare materials re liabilities for schedules presentation
Weiland, Brad	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Weiland, Brad	8/7/2025	1.9	Review data and open items re schedules of liabilities
Weiland, Brad	8/7/2025	0.8	Prepare and review additional global notes
Weiland, Brad	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Weiland, Brad	8/7/2025	0.2	Correspond with J. Pogorzelski (A&M) re statements of financial affairs drafts
Weiland, Brad	8/7/2025	0.2	Correspond with E. Swager (K&E), D. Heriford (K&E), L. Diss (K&E) re schedules and statements
Weiland, Brad	8/7/2025	0.2	Correspond with M. Dvorak (A&M) re litigation disclosures
Zeiss, Mark	8/7/2025	2.3	Review SOFA 3 payments for translation for disclosures
Zeiss, Mark	8/7/2025	2.1	Review contract documents for translation or suboptimal scans for executory contract disclosures
Zeiss, Mark	8/7/2025	1.7	Review contract documents from archive files provided by company for Schedule G filings
Chester, Monte	8/8/2025	1.9	Review excel summary files for statements and schedules to ensure individuals are redacted

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Chester, Monte	8/8/2025	1.9	Document all co-debtor obligations and guarantees for accurate reporting in the Schedules
Chester, Monte	8/8/2025	2.4	Review environmental matters to be included on Schedule F as environmental remediation claims
Chester, Monte	8/8/2025	1.8	Perform review of final statement of financial affairs pdf drafts to identify potential errors
Chester, Monte	8/8/2025	2.1	Perform review of final Schedule of liabilities affairs pdf drafts to identify potential errors
Chmelik, Charlie	8/8/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chmelik, Charlie	8/8/2025	2.4	Revise contract details for Schedule G filings per internal comments
Chmelik, Charlie	8/8/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Dvorak, Michael	8/8/2025	2.9	Adjust open accounts payable data for two country's entities for inclusion in schedule of liabilities
Dvorak, Michael	8/8/2025	2.9	Review schedule F for redaction of personally identifiable information
Dvorak, Michael	8/8/2025	2.7	Revise open accounts payable data for pre/post splits data
Dvorak, Michael	8/8/2025	2.4	Prepare reconciliation of open accounts payable data for company sign off
Dvorak, Michael	8/8/2025	2.3	Prepare additional translated non-romanized names for inclusion in schedule F
Dvorak, Michael	8/8/2025	1.4	Review final output of schedule of liabilities with inclusion of trade payables
Gorashchenko, Benjamin	8/8/2025	0.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	2.9	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	8/8/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/8/2025	2.8	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/8/2025	0.9	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/8/2025	0.9	Review purchase agreement contracts for executory contracts disclosures

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Professional	Date	Hours	Activity
Marks, Thomas	8/8/2025	0.6	Revise contract details for Schedule G filings per internal comments
Pogorzelski, Jon	8/8/2025	0.7	Prepare updates to summaries on statement of financial affairs questions for management signoff
Rodriguez, Ralph	8/8/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralph	8/8/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralph	8/8/2025	1.1	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralph	8/8/2025	0.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralph	8/8/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralph	8/8/2025	0.2	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralph	8/8/2025	1.3	Revise contract details for Schedule G filings per internal comments
Rybarczyk, Jodi	8/8/2025	0.9	Conduct review of revenue source files for final validation
Rybarczyk, Jodi	8/8/2025	1.1	Conduct review of real property source file for final validation
Rybarczyk, Jodi	8/8/2025	1.2	Conduct review of bank account source file for final validation
Rybarczyk, Jodi	8/8/2025	1.3	Prepare updates to Schedule A/B load templates for real property and machinery appraisals
Rybarczyk, Jodi	8/8/2025	1.4	Conduct review of other assets source files for final validation
Rybarczyk, Jodi	8/8/2025	1.6	Conduct review of IP assets source file for final validation
Rybarczyk, Jodi	8/8/2025	1.7	Conduct review of accounts receivable source file for final validation
Simoneaux, Natalie	8/8/2025	2.4	Perform analysis on trade payables to determine if vendors have a trade agreement for schedule F purposes
Simoneaux, Natalie	8/8/2025	1.9	Evaluate ELS consignment stock data for the statement of financial affairs question 21
Simoneaux, Natalie	8/8/2025	2.6	Prepare walkdown summary of accounts payable to identify included vs. excluded trade payable balances listed on schedule F
Simoneaux, Natalie	8/8/2025	1.8	Analyze vendor population to identify individuals for redaction on schedule F
Simoneaux, Natalie	8/8/2025	1.6	Prepare updates to statement of financial affairs question 21 to include additions related to consignment goods for the electric lighting division
Weiland, Brad	8/8/2025	1.3	Review schedules of assets materials

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Weiland, Brad	8/8/2025	0.3	Correspond with M. Dvorak (A&M) re schedules and statements review and filing
Weiland, Brad	8/8/2025	0.3	Review comments to schedules of executory contracts materials
Weiland, Brad	8/8/2025	0.2	Correspond with M. Dvorak (A&M) re printing status and process
Weiland, Brad	8/8/2025	1.7	Review statement of financial affairs documents
Weiland, Brad	8/8/2025	0.8	Review proposed final documents for schedules and statements filings
Weiland, Brad	8/8/2025	0.7	Revise global notes for schedules and statements
Weiland, Brad	8/8/2025	1.8	Review and analyze liabilities data for schedules of liabilities
Zeiss, Mark	8/8/2025	1.6	Review Schedule G filings for all the Company filing entities
Zeiss, Mark	8/8/2025	2.3	Review company edits to Schedule G filings
Zeiss, Mark	8/8/2025	0.8	Review 3rd party agreements for Schedule G filings
Zeiss, Mark	8/8/2025	2.6	Review intercompany agreements for Schedule G filings
Zeiss, Mark	8/8/2025	1.7	Revise Schedule G filings per company edits
Chester, Monte	8/9/2025	2.4	Verify the completeness of disclosures by cross-referencing the SOFA and Schedules with the debtor's financial records
Chester, Monte	8/9/2025	2.5	Verify the completeness of disclosures by cross-referencing the SOFA and Schedules with the debtor's financial records
Chester, Monte	8/9/2025	2.2	Update internal database Statement of Financial affairs tracker to ensure forms are generated with completeness
Dvorak, Michael	8/9/2025	2.9	Review statements final draft documents
Dvorak, Michael	8/9/2025	2.9	Review schedules final draft documents
Pogorzelski, Jon	8/9/2025	0.8	Prepare refresh update to SOFA 3 payment disclosure based on cross-check analysis
Pogorzelski, Jon	8/9/2025	1.3	Cross-check SOFA 3 disclosed payments to ensure accurate reporting
Rybarczyk, Jodi	8/9/2025	1.1	Prepare updates to SOFA 1 and 2 support files for mapping of former entities
Rybarczyk, Jodi	8/9/2025	2.3	Perform tracing for certain debtors from source files to report drafts to validate presentation
Rybarczyk, Jodi	8/9/2025	1.8	Draft comments for review of the global notes to the statements and schedules

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Rybarczyk, Jodi	8/9/2025	0.9	Prepare updates to SOFA load templates to include former entities
Rybarczyk, Jodi	8/9/2025	0.8	Compile listing of final close-out items based on statements and schedules draft review
Rybarczyk, Jodi	8/9/2025	0.6	Correspond with A&M team regarding Schedule A/B other equipment presentation and related comments
Rybarczyk, Jodi	8/9/2025	0.8	Prepare updates to Schedule A/B other equipment presentation based on comments
Shiffman, David	8/9/2025	0.7	Correspond with A&M team regarding customer advance liabilities
Simoneaux, Natalie	8/9/2025	2.4	Assess various PDF drafts for the statement of financial affairs relating to EMEA entities for accuracy review purposes
Simoneaux, Natalie	8/9/2025	1.7	Prepare updated excel summary of schedule F for company review
Simoneaux, Natalie	8/9/2025	1.4	Analyze various NAFTA entities in printed schedule drafts for printing errors
Simoneaux, Natalie	8/9/2025	0.9	Update address for schedule D bank lender for noticing purposes
Weiland, Brad	8/9/2025	0.2	Correspond with M. Chester (A&M), M. Dvorak (A&M) re statements of financial affairs presentation
Weiland, Brad	8/9/2025	0.4	Review and revise global notes with additional edits and updates
Weiland, Brad	8/9/2025	2.1	Review statements of financial affairs
Weiland, Brad	8/9/2025	2.4	Review schedules of assets and liabilities documents
Weiland, Brad	8/9/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), E. Swager (K&E) re schedules and statements review and global notes re same
Zeiss, Mark	8/9/2025	0.6	Review 3rd party agreements for Schedule G filings
Zeiss, Mark	8/9/2025	0.7	Review intercompany agreements for Schedule G filings
Zeiss, Mark	8/9/2025	1.1	Prepare 3rd party agreements for Schedule G filings
Zeiss, Mark	8/9/2025	1.8	Prepare intercompany agreements for Schedule G filings
Chester, Monte	8/10/2025	2.8	Prepare updated creditor matrix supplement leveraging the addresses included in the statements and schedules
Chester, Monte	8/10/2025	2.7	Review the debtor's accounts payable records to identify unsecured creditors for inclusion of Schedule F
Chester, Monte	8/10/2025	2.3	Incorporate feedback from the debtor and legal counsel into revised SOFA and Schedules filings
Dvorak, Michael	8/10/2025	2.7	Compile final statements of financial affairs for filing

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	8/10/2025	2.2	Review final statements and schedules PDFs for filing
Dvorak, Michael	8/10/2025	1.9	Prepare communication to professionals and company team to begin filing statements and schedules
Dvorak, Michael	8/10/2025	2.8	Compile final schedules of assets, liabilities, and contracts for filing
Rybarczyk, Jodi	8/10/2025	0.4	Draft correspondence to internal A&M team re: final close-out items for the statements and schedules
Rybarczyk, Jodi	8/10/2025	1.3	Conduct final review of assigned statements reports and identify any issues
Rybarczyk, Jodi	8/10/2025	1.2	Conduct final review of assigned schedules reports and identify any issues
Simoneaux, Natalie	8/10/2025	2.1	Prepare and print final drafts for the statement of financial affairs for filing
Simoneaux, Natalie	8/10/2025	1.3	Perform additional review for redaction on schedule F
Simoneaux, Natalie	8/10/2025	1.1	Create review folders with printed drafts of the schedules and statements for company review
Weiland, Brad	8/10/2025	2.2	Review proposed filing versions of schedules and statements
Weiland, Brad	8/10/2025	1.7	Review disclosures for statements of financial affairs
Weiland, Brad	8/10/2025	0.4	Review client materials for schedules and statements filing approval
Weiland, Brad	8/10/2025	0.3	Prepare materials for client approval of filing schedules and statements
Weiland, Brad	8/10/2025	0.3	Correspond with K&E team re schedules and statements filing
Weiland, Brad	8/10/2025	0.2	Correspond with M. Dvorak (A&M) re schedules and statements preparation and filing
Weiland, Brad	8/10/2025	0.2	Correspond with the Company re statements of financial affairs
Weiland, Brad	8/10/2025	0.2	Correspond with J. Rybarczyk (A&M) re schedules of assets
Weiland, Brad	8/10/2025	0.2	Correspond with M. Dvorak (A&M), M. Zeiss (A&M) re contract schedules
Weiland, Brad	8/10/2025	0.6	Review schedules of assets data and open items
Zeiss, Mark	8/10/2025	2.1	Review Schedule G final PDF filings for executory contract disclosures
Zeiss, Mark	8/10/2025	1.6	Review final drafts of Schedules exhibits before filing deadline
Zeiss, Mark	8/10/2025	2.9	Revise Schedule G filings per internal comments

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	8/11/2025	2.3	Prepare scheduled claims transfer file for claims agent leveraging the final draft of the schedule of liabilities
Chester, Monte	8/11/2025	2.6	Prepare schedule of liabilities excel review summary for final drafts
Chester, Monte	8/11/2025	2.2	Prepare statements of financial affairs excel review summary for final drafts
Chester, Monte	8/11/2025	1.6	Prepare redacted and unredacted final drafts of statements and schedules for external diligence requests
Dvorak, Michael	8/11/2025	2.2	Prepare unredacted schedules of assets, liabilities, and contracts
Dvorak, Michael	8/11/2025	2.7	Review final statements and schedules excel extracts
Dvorak, Michael	8/11/2025	2.9	Prepare unredacted statements of financial affairs
Simion, Tony	8/11/2025	0.6	Review global notes draft for Schedules and Statement review with management
Simoneaux, Natalie	8/11/2025	1.6	Prepare final schedules excel summary to provide detail related to schedule D, E, and F
Simoneaux, Natalie	8/11/2025	0.9	Update final schedules excel drafts with latest information for review purposes
Simoneaux, Natalie	8/11/2025	1.8	Research various addresses with missing information in order to provide proper noticing for vendors
Simoneaux, Natalie	8/11/2025	1.2	Perform additional address research for various trade vendors for noticing purposes
Weiland, Brad	8/11/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re schedules and statements filing and process
Weiland, Brad	8/11/2025	0.9	Review and analyze filing versions of statements of financial affairs
Weiland, Brad	8/11/2025	0.8	Review filing schedules of assets and prepare supporting schedules
Weiland, Brad	8/11/2025	0.2	Correspond with the Company Management re filing of schedules and statements
Zeiss, Mark	8/11/2025	0.6	Review Statements and Schedules for post-filing workstreams
Zeiss, Mark	8/11/2025	0.4	Prepare Scheduled claims for post-filing of Statements and Schedules
Dvorak, Michael	8/12/2025	2.9	Prepare statements and schedules excel extracts for unsecured creditors committee
Webber, Dan	8/12/2025	0.1	Correspond with B. Weiland (A&M) regarding questions from DPW regarding statements and schedules
Zeiss, Mark	8/19/2025	1.6	Review contract documents per counsel request
Zeiss, Mark	8/19/2025	0.4	Review contract documents per internal request

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STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	8/19/2025	0.4	Review vendor contracts per counsel request
Zeiss, Mark	8/20/2025	1.2	Prepare list of vendor contracts per counsel request
Shiffman, David	8/21/2025	0.5	Call with A&M CMS and Vendor teams to review diligence questions related to statements and schedules
Subtotal		1,021.5	

TRAVEL TIME

Professional	Date	Hours	Activity
Dvorak, Michael	8/1/2025	6.0	50% of travel time from MXP to ORD
Liu, Daniel	8/1/2025	0.9	50% of travel time from DALIAN to SHANGHAI
Weiland, Brad	8/1/2025	3.5	50% of travel time from Milan to Chicago
Rybarczyk, Jodi	8/2/2025	3.0	50% of travel time from Milan to Houston
Simoneaux, Natalie	8/2/2025	6.0	50% of travel time from Milan to Chicago
Liu, Daniel	8/3/2025	0.9	50% of travel time from SHANGHAI to DALIAN
Cook, Jacob	8/4/2025	0.8	50% of travel time from Detroit to Chicago
Rybarczyk, Jodi	8/4/2025	1.5	50% of travel time from Houston to Chicago
Turner, Cari	8/4/2025	1.3	50% of travel time from Dallas, TX to Chicago, IL (travel delays)
Rybarczyk, Jodi	8/7/2025	1.5	50% of travel time from Chicago to Houston
Turner, Cari	8/7/2025	1.4	50% of travel time from Chicago, IL to Dallas, TX (travel delays)
Liu, Daniel	8/9/2025	0.9	50% of travel time from DALIAN to SHANGHAI
Zhu, Judith	8/9/2025	1.1	50% of travel time from DALIAN to SHANGHAI
Cook, Jacob	8/14/2025	0.9	50% of travel time from Chicago to Detroit
Pacheco, Santiago	8/17/2025	2.4	50% of travel from Mexico City to Aguascalientes
Shibata, Gerardo Yukio	8/17/2025	2.4	50% of travel from Mexico City to Aguascalientes
Cook, Jacob	8/18/2025	0.8	50% of travel time from Detroit to Chicago

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TRAVEL TIME

Professional	Date	Hours	Activity
Simion, Tony	8/19/2025	1.5	50% of travel time from Detroit, MI to Chicago, IL
Cook, Jacob	8/21/2025	0.8	50% of travel time from Chicago to Detroit
Pacheco, Santiago	8/21/2025	2.4	50% of travel from Aguascalientes to Mexico City
Shibata, Gerardo Yukio	8/21/2025	2.4	50% of travel from Aguascalientes to Mexico City
Simion, Tony	8/21/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Kordupel, Lewis	8/25/2025	1.2	50% of travel time from Portage, MI, to Chicago, IL to work with the Company team
Postolos, Lucas	8/26/2025	1.5	50% of travel time from Houston to Chicago
Kordupel, Lewis	8/27/2025	1.2	50% of travel time from Chicago, IL, to Portage, MI, to work with the Company team
Simion, Tony	8/28/2025	2.0	50% of travel time from Detroit, MI to Atlanta, GA
Simion, Tony	8/29/2025	2.0	50% of travel time from Atlanta, GA to Detroit, MI
Subtotal		51.8	

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Hertzberg, Julie	8/1/2025	0.4	Discuss with J. Hertzberg and J. Stegenga (A&M) re: status of retention application process / UST follow-up points
Stegenga, Jeff	8/1/2025	0.4	Discuss with J. Hertzberg and J. Stegenga (A&M) re: status of retention application process / UST follow-up points
Simoneaux, Natalie	8/12/2025	1.6	Prepare excel extract of previous 341 transcripts for upcoming 341 Meeting preparation
Weiland, Brad	8/12/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re 341 meeting
Dvorak, Michael	8/14/2025	0.5	Meeting with M. Dvorak and N. Simoneaux (A&M) to outline preparation for the 341 meeting
Simoneaux, Natalie	8/14/2025	0.5	Meeting with M. Dvorak and N. Simoneaux (A&M) to outline preparation for the 341 meeting
Weiland, Brad	8/18/2025	0.4	Correspond with the Company Management team, K&E team, and Pachulski team re 341 meeting schedule, timing considerations, and preparations
Weiland, Brad	8/18/2025	0.2	Correspond with T. Simion (A&M) re 341 meeting
Weiland, Brad	8/18/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re 341 meeting items
Simion, Tony	8/21/2025	0.2	Office conference re 341 meeting and open items between B. Weiland (A&M) and T. Simion (A&M)

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UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/21/2025	1.7	Update 341 preparation summary excel for company review
Weiland, Brad	8/21/2025	0.2	Office conference re 341 meeting and open items between B. Weiland (A&M) and T. Simion (A&M)
Simion, Tony	8/22/2025	0.8	Review initial draft of Form 26 report and prepare questions prior to meeting with Management
Weiland, Brad	8/24/2025	0.3	Follow up re 341 meeting preparations and materials re same
Weiland, Brad	8/25/2025	0.2	Correspond with the Company re 341 meeting preparation
Dvorak, Michael	8/26/2025	0.4	Telephone conference between B. Weiland (A&M), M. Dvorak (A&M) re 341 materials
Weiland, Brad	8/26/2025	0.2	Correspond with the Company re 341 meeting preparation items
Weiland, Brad	8/26/2025	0.4	Telephone conference between B. Weiland (A&M), M. Dvorak (A&M) re 341 materials
Dvorak, Michael	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Simion, Tony	8/27/2025	1.3	Review materials provided by Management in preparation for part 2 of the 341 meeting
Simion, Tony	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Weiland, Brad	8/27/2025	0.4	Review materials prepared for 341 meeting and provide feedback
Weiland, Brad	8/27/2025	0.3	Correspond with the Company, M. Dvorak (A&M), K&E team re 341 meeting items
Weiland, Brad	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Weiland, Brad	8/27/2025	0.6	Follow up regarding 341 meeting items and prepare next steps list
Weiland, Brad	8/28/2025	0.3	Correspond with M. Dvorak (A&M), F. Mate (A&M) re 341 meeting materials
Weiland, Brad	8/28/2025	0.3	Correspond with the Company, M. Dvorak (A&M) re 341 meeting items
Weiland, Brad	8/29/2025	0.3	Review materials for 341 meeting preparations
Weiland, Brad	8/29/2025	0.4	Prepare materials for client for 341 meeting prep
Weiland, Brad	8/30/2025	1.2	Review and analyze materials for 341 meeting
Subtotal		16.3	

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/1/2025	0.4	Call with the Company team, J. Warren (A&M) and L. Callerio (A&M) to discuss the trade terms of a settlement agreement being negotiated
Callerio, Lorenzo	8/1/2025	0.7	Meeting with the Company and S. Lieberman (K&E) to discuss the revised commercial terms of a trade agreement
Callerio, Lorenzo	8/1/2025	0.4	Call with the Company to discuss the settlement counter proposal received from a vendor
Callerio, Lorenzo	8/1/2025	0.4	Meeting with the Company to address certain request received from a vendor on a potential settlement agreement
Callerio, Lorenzo	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/1/2025	0.4	Call with L. Callerio, R. Draude (A&M), S. Lieberman (K&E), and the Company to discuss global agreement with a specific vendor
Callerio, Lorenzo	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Callerio, Lorenzo	8/1/2025	0.9	Call with the Company, S. Lieberman (K&E) and a vendor to discuss a settlement agreement
Callerio, Lorenzo	8/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/1/2025	0.9	Draft several trade agreements before circulating them
Callerio, Lorenzo	8/1/2025	2.4	Review and triage today's vendor communications, ensuring prompt responses and prioritization based on urgency and potential business impact
Callerio, Lorenzo	8/1/2025	0.4	Call with S. Lieberman (K&E) to discuss the legal aspects of certain settlement agreements
Callerio, Lorenzo	8/1/2025	0.1	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain critical vendor situation and potential payment of their cash in advance invoices that were submitted prior to the execution of that vendor's trade agreement
Caruso, Nicholas	8/1/2025	0.6	Prepare for and participate in call with the Company and D. Wachenfeld (K&E) regarding trade agreement negotiation
Caruso, Nicholas	8/1/2025	0.5	prepare for and participate in call with the Company regarding status of certain trade agreements and timeline to execution
Caruso, Nicholas	8/1/2025	0.6	Prepare for and participate in call with the Company and supplier regarding trade agreement negotiation
Caruso, Nicholas	8/1/2025	0.3	Prepare for and participate in call with the Company regarding trade agreements with certain vendors and next steps
Caruso, Nicholas	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Caruso, Nicholas	8/1/2025	0.3	Correspond with the Company purchasing team regarding final version of trade agreement

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Professional	Date	Hours	Activity
Caruso, Nicholas	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/1/2025	1.3	Correspond with high priority vendors regarding trade agreements
Caruso, Nicholas	8/1/2025	0.2	Review and respond to vendor counter proposal trade agreement
Caruso, Nicholas	8/1/2025	0.4	Revise supplier trade agreement based on latest discussions
Caruso, Nicholas	8/1/2025	1.1	Review latest Open AP for certain vendors and update trade agreements accordingly
Caruso, Nicholas	8/1/2025	1.6	Review payment terms and calculate liquidity impact of a change to those terms for specific vendor
Cook, Jacob	8/1/2025	0.7	Review of the Company trade agreement payments for week ahead (week ending 8/8) for input into cash allocation and disbursement forecast
Cook, Jacob	8/1/2025	1.7	Update vendor mapping related to accelerated terms, trade agreements, and actual payment data
Cook, Jacob	8/1/2025	2.1	Prepare trade agreement working file for WE 8/8
Cook, Jacob	8/1/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Donoghue, Doug	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	8/1/2025	0.4	Review operating background with vendor for negotiating strategy
Donoghue, Doug	8/1/2025	0.3	Review outstanding accounts payable items to vendor records
Donoghue, Doug	8/1/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	8/1/2025	0.5	Call with MAR procurement group to discuss negotiating strategy
Donoghue, Doug	8/1/2025	0.3	Review and revise proposed trade agreements
Donoghue, Doug	8/1/2025	0.7	Calculate potential benefit of negotiated vendor credits
Donoghue, Doug	8/1/2025	1.1	Review statement of account reconciliation, analysis re: same
Donoghue, Doug	8/1/2025	0.8	Analyze re: outstanding prepetition invoices, Correspond re: same
Donoghue, Doug	8/1/2025	0.4	Call with MAR controller group to discuss reconciliation results

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/1/2025	0.4	Review vendor mailbox for action items
Draude, Richard	8/1/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and the Company team regarding three critical vendor negotiation issues and next steps relating to each
Draude, Richard	8/1/2025	0.4	Call with L. Callerio, R. Draude (A&M), S. Lieberman (K&E), and the Company to discuss global agreement with a specific vendor
Draude, Richard	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding additional critical vendor agreements received from the Company purchasing and understanding of various differing terms in those agreements
Draude, Richard	8/1/2025	1.3	Review and respond to vendor communication emails for 8/1 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/1/2025	2.1	Review and respond to vendor communication emails for 8/1 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding three specific issues with critical vendor agreements relating to the vendor management workflow
Draude, Richard	8/1/2025	1.0	Review and respond to vendor communication emails for 8/1 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/1/2025	1.9	Review and respond to vendor communication emails for 8/1 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/1/2025	1.7	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/1/2025	0.9	Coordinate supplier AP reconciliations with the Company team
Erlach, Nicole	8/1/2025	0.8	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/1/2025	1.2	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/1/2025	2.1	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	8/1/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/1/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/1/2025 for week-ending 8/2/2025
Fuetter, Isaac	8/1/2025	0.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/1/2025 for week-ending 8/2/2025
Fuetter, Isaac	8/1/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/1/2025 for week-ending 8/2/2025

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Grossi, Nick	8/1/2025	1.0	Review and provide comments re: vendor management matters
Shahbain, Abraham	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Shahbain, Abraham	8/1/2025	0.8	Respond to emails from company related to trade agreements
Shahbain, Abraham	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/1/2025	0.7	Respond to email approvals on escalation payments
Shahbain, Abraham	8/1/2025	0.5	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding shipping & logistics suppliers, interaction with the Company, and status of ongoing negotiations
Shahbain, Abraham	8/1/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/1/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open items and weekly cash allocation for future weeks
Shiffman, David	8/1/2025	0.8	Correspond with A&M vendor team regarding near term purchasing needs and first day motion relief forecasts
Simion, Tony	8/1/2025	1.8	Attend meeting with the Company Management and lender advisors regarding vendor negotiations and go forward strategy
Stegenga, Jeff	8/1/2025	0.3	Correspond with C. Turner and J. Stegenga (A&M) re: latest vendor mgmt. update and weekly activity
Turner, Cari	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/1/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	8/1/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open items and weekly cash allocation for future weeks
Turner, Cari	8/1/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/1/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/1/2025	0.4	Review and provide comments on vendor communication documents re: MOR
Turner, Cari	8/1/2025	0.9	Prepare and respond to vendor management update for various advisors
Warren, Joseph	8/1/2025	0.3	Call with J. Warren (A&M) and the Company team regarding status of certain trade reconciliation and next steps in that vendor's negotiation as a result of the reconciliation

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/1/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), and the Company team regarding two ongoing critical vendor negotiations, their revisions to draft trade agreements, potential lender response to consent requests, and related vendor management concerns
Warren, Joseph	8/1/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), the Company team, and certain trade vendor regarding that vendor's prepetition amounts owed next steps to continue post petition services
Warren, Joseph	8/1/2025	0.2	Analyze accounts payable data and supplier accounts receivable data for certain supplier that is involved in ongoing critical vendor negotiations, per K&E vendor management team request
Warren, Joseph	8/1/2025	0.7	Call with J. Warren (A&M) and the Company team regarding ongoing vendor management issues with two specific vendors relating to the aftermarket division
Warren, Joseph	8/1/2025	0.4	Analyze certain executed critical vendor agreement and prepare comparison analysis to latest form critical vendor agreement, asking the Company contact for clarification on differences and issues found
Warren, Joseph	8/1/2025	0.2	Analyze the Company purchasing updates on certain urgent vendor management situation involving an in-process critical vendor agreement negotiation
Warren, Joseph	8/1/2025	0.1	Analyze and respond to request from legal counsel of certain supplier that is involved in ongoing critical vendor negotiations
Warren, Joseph	8/1/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and the Company team regarding three critical vendor negotiation issues and next steps relating to each
Warren, Joseph	8/1/2025	0.2	Coordinate with the Company purchasing regarding certain executed critical vendor agreement and variances to the form critical vendor agreement
Warren, Joseph	8/1/2025	0.5	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding shipping & logistics suppliers, interaction with the Company, and status of ongoing negotiations
Warren, Joseph	8/1/2025	0.1	Call with S. Lieberman (K&E) and J. Warren (A&M) regarding certain legal language used in particular vendor agreement relating to goods in transit
Warren, Joseph	8/1/2025	0.5	Prepare draft trade agreement for certain potential critical vendor by analyzing the Company reconciliation and related support data
Warren, Joseph	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding additional critical vendor agreements received from the Company purchasing and understanding of various differing terms in those agreements
Warren, Joseph	8/1/2025	0.7	Analyze updates from the Company purchasing team relating to eight ongoing vendor management issues as of Friday, 8/1
Warren, Joseph	8/1/2025	0.3	Call with J. Warren (A&M) and S. Lieberman (K&E) regarding certain ongoing vendor management issue and potential next steps
Warren, Joseph	8/1/2025	0.1	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain critical vendor situation and potential payment of their cash in advance invoices that were submitted prior to the execution of that vendor's trade agreement
Warren, Joseph	8/1/2025	0.7	Analyze further updates from the Company purchasing team relating to ongoing vendor management issues as of Friday, 8/1

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Professional	Date	Hours	Activity
Warren, Joseph	8/1/2025	0.4	Call with the Company team, J. Warren (A&M) and L. Callerio (A&M) to discuss the trade terms of a settlement agreement being negotiated
Warren, Joseph	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding three specific issues with critical vendor agreements relating to the vendor management workstream
Zehetmair, Stefan	8/1/2025	0.8	Process and document vendor management meeting
Zehetmair, Stefan	8/1/2025	0.2	Coordinate appointments with vendor for AP reconciliation
Zehetmair, Stefan	8/1/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/2/2025	1.1	Respond to certain inbound vendor requests received today
Caruso, Nicholas	8/2/2025	0.6	Review and revise latest vendor agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/2/2025	0.6	Correspond with the Company team regarding latest trade agreement negotiations for certain vendors
Caruso, Nicholas	8/2/2025	0.7	Revise vendor log for latest new vendors and other negotiation updates
Caruso, Nicholas	8/2/2025	1.7	Review open AP for certain vendors and prepare draft trade agreements
Caruso, Nicholas	8/2/2025	2.2	Revise multiple trade agreement based on latest negotiators with vendor
Cook, Jacob	8/2/2025	0.4	Email correspondence with various the Company purchasing team members re: status of trade agreement payments
Donoghue, Doug	8/2/2025	0.3	Review latest status of reconciliation efforts
Draude, Richard	8/2/2025	0.5	Update tracker agreement trackers and discussion materials for latest email correspondence
Shahbain, Abraham	8/2/2025	0.2	Call with the Company purchasing related to payment coordination of an Italian vendor
Shahbain, Abraham	8/2/2025	0.6	Review and provide feedback on the vendor management overview update provided by A&M team
Warren, Joseph	8/2/2025	0.1	Coordinate with the Company management regarding signature approvals for certain trade agreements
Warren, Joseph	8/2/2025	0.2	Analyze still unresolved vendor management issues relating to week ending 8/2 and develop next step plans to resolve relating to the same
Warren, Joseph	8/2/2025	0.3	Revise accounts payable file supporting trade agreement negotiations for consideration of blocked invoices
Warren, Joseph	8/2/2025	0.8	Update vendor log for new suppliers entering trade agreement negotiations since Wednesday, 7/30

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Warren, Joseph	8/2/2025	0.3	Coordinate with the Company management and K&E vendor team regarding signature approvals for certain trade agreements
Callerio, Lorenzo	8/3/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to review the current status of negotiations with a specific vendor, assess progress, and align on next steps
Callerio, Lorenzo	8/3/2025	1.3	Review and update the internal negotiation tracker reflecting latest updates by vendor
Callerio, Lorenzo	8/3/2025	0.7	Align management and a customer regarding the current status of negotiations with a specific vendor
Caruso, Nicholas	8/3/2025	0.4	Review and revise vendor management slides
Caruso, Nicholas	8/3/2025	1.9	Prepare refreshed vendor management slides related to overall prepetition paid and amounts paid to date
Caruso, Nicholas	8/3/2025	2.6	Prepare liquidity impact calculation for multiple iterations of deal with specific vendor
Caruso, Nicholas	8/3/2025	0.5	Call with A. Shahbain, N. Caruso (A&M) regarding liquidity impact calculation for certain vendor and vendor management update
Donoghue, Doug	8/3/2025	0.4	Review vendor inbox for to-do's, unassigned vendors
Donoghue, Doug	8/3/2025	0.2	Review proposed draft of vendor trade agreement
Draude, Richard	8/3/2025	1.8	Revise trade agreement tracker mapping to match latest accounts payable file
Erlach, Nicole	8/3/2025	1.0	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Grossi, Nick	8/3/2025	1.4	Review vendor process deck and provide comments re: same
Shahbain, Abraham	8/3/2025	0.6	Review and update of vendor management slides created by team
Shahbain, Abraham	8/3/2025	0.4	Develop and update a slide providing statistics on cash in advance payments
Shahbain, Abraham	8/3/2025	0.5	Call with A. Shahbain, N. Caruso (A&M) regarding liquidity impact calculation for certain vendor and vendor management update
Simion, Tony	8/3/2025	0.6	Review materials shared by management regarding potential vendor management strategy change
Turner, Cari	8/3/2025	0.8	Review latest vendor management reporting package
Turner, Cari	8/3/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to review the current status of negotiations with a specific vendor, assess progress, and align on next steps
Warren, Joseph	8/3/2025	0.2	Analyze request from K&E team relating to certain supplier and respond on the same
Warren, Joseph	8/3/2025	0.7	Prepare consolidation file for certain division's outstanding trade agreement requests for a specific region

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Warren, Joseph	8/3/2025	0.2	Prepare for supplier calls scheduled for Monday, 8/4
Warren, Joseph	8/3/2025	0.3	Analyze status of certain supplier reconciliation and provide feedback to the Company team regarding next steps prior to trade agreement drafting
Warren, Joseph	8/3/2025	0.6	Analyze still unresolved vendor management issues relating to week ending 8/2 and develop next step plans to resolve relating to the same
Warren, Joseph	8/3/2025	0.1	Finalize update to critical vendor log with new suppliers since Wednesday, 7/30
Warren, Joseph	8/3/2025	0.3	Analyze certain supplier reconciliation and prepare draft critical vendor agreement for same supplier
Callerio, Lorenzo	8/4/2025	0.6	Call with the Company to discuss some vendor management open items
Callerio, Lorenzo	8/4/2025	0.8	Meeting with the Company Team to discuss a vendor trade agreement
Callerio, Lorenzo	8/4/2025	0.4	Call with the Company, S. Lieberman (K&E) and R. Olivett (K&E) re: discussion a trade agreement proposal
Callerio, Lorenzo	8/4/2025	0.7	Call with the Company to discuss the current status of a vendor negotiation
Callerio, Lorenzo	8/4/2025	0.7	Call with the Company and a vendor to review and discussed an updated trade agreement redline
Callerio, Lorenzo	8/4/2025	0.9	Prepare a working capital impact simulation, as requested by the Company
Callerio, Lorenzo	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/4/2025	0.5	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Callerio, Lorenzo	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Callerio, Lorenzo	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Callerio, Lorenzo	8/4/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to review the latest updates on vendor negotiations
Callerio, Lorenzo	8/4/2025	1.1	Draft and review multiple trade agreements as discussed with the legal counsel
Callerio, Lorenzo	8/4/2025	1.4	Review certain AP reconciliations status before finalizing the trade agreements
Callerio, Lorenzo	8/4/2025	1.8	Address all vendor inquiries received today by reviewing and providing timely responses
Callerio, Lorenzo	8/4/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: workstream updates

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Caruso, Nicholas	8/4/2025	0.6	Correspond with the Company team regarding vendor questions related to trade agreements
Caruso, Nicholas	8/4/2025	1.7	Revise vendor management dashboard based on comments from the Company team
Caruso, Nicholas	8/4/2025	0.5	Prepare for and participate in call with the Company personnel regarding negotiations with customer-imposed vendor
Caruso, Nicholas	8/4/2025	0.8	Prepare for and participate in call with the Company and D. Wachenfeld, N. Argentieri (K&E) and vendor regarding trade agreement
Caruso, Nicholas	8/4/2025	1.9	Correspond with the Company team regarding multiple vendor situations to help answer questions and decide priority
Caruso, Nicholas	8/4/2025	1.8	Review and summarize open AP for certain vendors related to trade agreement negotiations
Caruso, Nicholas	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Caruso, Nicholas	8/4/2025	1.6	Review reconciliations for certain vendors in relation to trade agreements
Caruso, Nicholas	8/4/2025	0.3	Correspond with Alix team regarding payment terms for certain vendors
Caruso, Nicholas	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Caruso, Nicholas	8/4/2025	0.8	Review historical spend for specific vendors and add to vendor management dashboard
Caruso, Nicholas	8/4/2025	1.2	Review payment terms for certain vendors and use to calculate weighted average DPO
Caruso, Nicholas	8/4/2025	0.3	Review revised trade agreement shared by vendor
Caruso, Nicholas	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Caruso, Nicholas	8/4/2025	0.4	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding DPO calculations and vendor management process
Caruso, Nicholas	8/4/2025	0.3	Review execution version of trade agreement for specific vendor in Mexico
Cook, Jacob	8/4/2025	0.8	Email correspondence with various the Company regional teams regarding outstanding AP related to vendors with trade agreement payments scheduled for WE 8/8
Cook, Jacob	8/4/2025	1.4	Review of prepetition payments made to date in support of ad hoc trade agreement negotiation requests
Cook, Jacob	8/4/2025	2.3	Review of trade agreement documentation to confirm vendor subsidiaries to be paid as part of WE 8/8 trade agreement payment run
Donoghue, Doug	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)

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Donoghue, Doug	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	8/4/2025	0.4	Update trade agreement tracker summary
Donoghue, Doug	8/4/2025	0.5	Analyze surrounding benefit of trade agreement
Donoghue, Doug	8/4/2025	0.6	Review and analyze vendor purported outstanding balances
Donoghue, Doug	8/4/2025	0.8	Catch up on incoming correspondence in vendor mailbox review
Donoghue, Doug	8/4/2025	0.9	Summarize outstanding AP amounts as part of vendor negotiation
Donoghue, Doug	8/4/2025	1.2	Review operating history and contract of IT vendor
Donoghue, Doug	8/4/2025	0.4	Review prepetition liabilities across countries for vendor
Donoghue, Doug	8/4/2025	0.3	Revise trade agreements, Correspond re: same
Draude, Richard	8/4/2025	1.2	Revise trade agreement discussion materials to reflect latest tracker updates and additional communication with vendors
Draude, Richard	8/4/2025	2.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/4/2025	2.4	Review and respond to vendor communication emails for 8/4 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/4/2025	2.4	Review and respond to vendor communication emails for 8/4 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/4/2025	1.9	Review and respond to vendor communication emails for 8/4 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/4/2025	2.2	Review and respond to vendor communication emails for 8/4 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/4/2025	1.7	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	8/4/2025	1.3	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/4/2025	1.2	Provide status updates to various the Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	8/4/2025	1.1	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/4/2025	0.8	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/4/2025	0.5	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process

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Erlach, Nicole	8/4/2025	0.7	Prepare daily update for the Company re: reconciliation progress and open high priority requests
Erlach, Nicole	8/4/2025	2.1	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/4/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/4/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/4/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/4/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/4/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/4/2025 for week-ending 8/9/2025
Schirle, Mattie	8/4/2025	2.1	Correspond with vendors / the Company on latest trade agreements
Schirle, Mattie	8/4/2025	0.6	Review vendor management inbox and correspond with the Company / vendor team
Schirle, Mattie	8/4/2025	1.7	Provide updates to trade agreement and correspond with the Company team
Schirle, Mattie	8/4/2025	1.2	Participate in call with supplier to review latest reconciliation
Schirle, Mattie	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Schirle, Mattie	8/4/2025	0.7	Review latest reconciliation tracker
Schirle, Mattie	8/4/2025	1.4	Review latest vendor management log and make updates
Schirle, Mattie	8/4/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to review the latest updates on vendor negotiations
Schirle, Mattie	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Schirle, Mattie	8/4/2025	1.4	Discuss / review latest vendor negotiations and strategy with C. Turner and M. Schirle (A&M)
Schirle, Mattie	8/4/2025	0.4	Review vendor contract terms and provide written comments summary
Shahbain, Abraham	8/4/2025	0.6	Review and update of vendor management slides for critical item vendor updates

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Shahbain, Abraham	8/4/2025	0.9	Review of vendor segmentation analysis and update for fields needed
Shahbain, Abraham	8/4/2025	0.6	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/4/2025	0.5	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Shahbain, Abraham	8/4/2025	0.6	Call with Alix related to vendor management meetings and data needs
Shahbain, Abraham	8/4/2025	0.4	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding DPO calculations and vendor management process
Shahbain, Abraham	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Shahbain, Abraham	8/4/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shahbain, Abraham	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/4/2025	1.3	Respond emails from company related to approvals on escalation payments to avoid shipment issues
Shibata, Gerardo Yukio	8/4/2025	0.7	Follow up on the global communication for logistics services G. Shibata (A&M)
Shiffman, David	8/4/2025	0.7	Correspond with A&M vendor team about current CIA demands across vendor base
Turner, Cari	8/4/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/4/2025	0.3	Research and provide status update for vendor communication documents re: second day hearing (translated versions)
Turner, Cari	8/4/2025	1.2	Review vendor segmentation deck from Alix Partners
Turner, Cari	8/4/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/4/2025	1.4	Review updated vendor management reporting package
Turner, Cari	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/4/2025	1.4	Discuss / review latest vendor negotiations and strategy with C. Turner and M. Schirle (A&M)
Turner, Cari	8/4/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: workstream updates
Warren, Joseph	8/4/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), the Company team, and certain supplier and their legal counsel regarding prepetition amounts owed and negotiations
Warren, Joseph	8/4/2025	0.4	Call with the Company team regarding context on certain supplier that is disrupting operations but has no prepetition amounts owed

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Warren, Joseph	8/4/2025	0.4	Analyze situation with certain supplier relating to prepetition and post petition payments made pursuant to an email trade agreement and correspond with supplier regarding the same
Warren, Joseph	8/4/2025	0.3	Coordinate with the Company team regarding revisions necessary to a draft trade agreement for a certain supplier
Warren, Joseph	8/4/2025	0.2	Revise trade agreement for certain supplier per the Company team feedback
Warren, Joseph	8/4/2025	0.4	Analyze certain executed trade agreement for waived claim status and correspond with K&E team regarding the same
Warren, Joseph	8/4/2025	0.1	Coordinate with the Company team regarding certain supplier that reached out to the Company executive leadership
Warren, Joseph	8/4/2025	0.8	Analyze status of five priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.4	Prepare draft email trade agreement for another certain supplier
Warren, Joseph	8/4/2025	0.2	Analyze reconciliation for certain supplier and follow up with K&E team regarding the same
Warren, Joseph	8/4/2025	0.2	Coordinate with the Company team regarding details surrounding new certain supplier entering vendor negotiations
Warren, Joseph	8/4/2025	0.1	Prepare summary of amounts owed and blocked to certain supplier to support trade agreement negotiations
Warren, Joseph	8/4/2025	0.5	Call with the Company team and certain client regarding their prepetition amounts owed and next steps relating to the same
Warren, Joseph	8/4/2025	1.3	Analyze status of four priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/4 and provide feedback on the same
Warren, Joseph	8/4/2025	0.6	Prepare draft email trade agreement for certain supplier after negotiation with that supplier and the Company team
Warren, Joseph	8/4/2025	0.3	Call with S. Lieberman (K&E), C. Aldime (K&E), the Company team, and certain supplier regarding revisions to the draft trade agreement form
Warren, Joseph	8/4/2025	0.8	Call with certain supplier and the Company team regarding their prepetition amounts owed, trade agreements, and next steps relating to the same
Warren, Joseph	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Warren, Joseph	8/4/2025	1.6	Analyze status of twelve priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.5	Call with S. Lieberman (K&E) regarding certain vendor management issues relating to amounts used for Company AP, who the data was sent to, and related concerns

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Warren, Joseph	8/4/2025	0.3	Coordinate with the Company team regarding certain supplier that has no outstanding prepetition balance but is refusing to ship
Warren, Joseph	8/4/2025	0.5	Analyze status of three priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	1.5	Analyze status of eleven priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	8/4/2025	0.6	Call with Vendor and S. Zehetmair (A&M) to aligned on AP reconciliation and selection of AP for payment of third trade agreement instalment
Zehetmair, Stefan	8/4/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/4/2025	1.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check completion of second payment
Zehetmair, Stefan	8/4/2025	0.4	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/5/2025	0.8	Participate in a meeting with the Company and the Alix team to discuss a vendor negotiation
Callerio, Lorenzo	8/5/2025	0.6	Call with the Company to review the negotiation strategy in advance of a vendor call
Callerio, Lorenzo	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/5/2025	0.8	Call with the Company and S. Lieberman (K&E) to discuss certain vendor-related settlement terms
Callerio, Lorenzo	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Callerio, Lorenzo	8/5/2025	0.8	Correspond with management relating to the payment of certain vendor-related prepetition amounts
Callerio, Lorenzo	8/5/2025	0.4	Meeting with S. Lieberman (K&E) re: discussion on vendor customary payment terms
Callerio, Lorenzo	8/5/2025	0.3	Call with M. Wakefield (Alix) to discuss a settlement agreement
Callerio, Lorenzo	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Callerio, Lorenzo	8/5/2025	1.2	Review and approve multiple reconciliations and trade agreements before circulating them
Callerio, Lorenzo	8/5/2025	2.3	Review and respond to all vendor requests received today, escalating issues as appropriate and ensuring timely follow-up

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Professional	Date	Hours	Activity
Caruso, Nicholas	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/5/2025	1.4	Review latest trade agreement proposals shared by the Company team and provide feedback
Caruso, Nicholas	8/5/2025	0.7	Review and revise latest trade agreement tracker and share with the Company team
Caruso, Nicholas	8/5/2025	0.6	Correspond with the Company team regarding trade agreements
Caruso, Nicholas	8/5/2025	2.7	Revise trade agreements for multiple vendors based on latest negotiations
Caruso, Nicholas	8/5/2025	2.3	Review historical spend and input into high priority vendor file
Caruso, Nicholas	8/5/2025	2.1	Review AP for last twelve months and summarize by trade agreement status
Caruso, Nicholas	8/5/2025	1.1	Review reconciliations for certain vendors in relation to trade agreements
Caruso, Nicholas	8/5/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) on trade agreement negotiation status for select vendors
Donoghue, Doug	8/5/2025	0.6	Summarize outstanding issues in advance of vendor discussion
Donoghue, Doug	8/5/2025	0.2	Review and revise draft trade agreements for vendor process
Donoghue, Doug	8/5/2025	0.3	Review vendor mailbox for vendor updates
Donoghue, Doug	8/5/2025	0.3	Review wages motion for potential application to trade deal
Donoghue, Doug	8/5/2025	0.1	Review executed TA for compliance with negotiated deal
Donoghue, Doug	8/5/2025	0.6	Analyze surrounding outstanding AP amounts
Donoghue, Doug	8/5/2025	0.7	Review vendor contracts, correspondence re: same
Donoghue, Doug	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Donoghue, Doug	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Draude, Richard	8/5/2025	1.7	Review and respond to vendor communication emails for 8/5 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/5/2025	2.7	Prepare ad hoc output view of trade agreement trackers to be discussed with internal team
Draude, Richard	8/5/2025	2.3	Review and respond to vendor communication emails for 8/5 afternoon hours, update trackers accordingly (part II of II)

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Draude, Richard	8/5/2025	2.1	Review and respond to vendor communication emails for 8/5 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/5/2025	1.9	Review and respond to vendor communication emails for 8/5 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5
Erlach, Nicole	8/5/2025	1.6	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/5/2025	1.7	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/5/2025	1.3	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/5/2025	1.2	Provide status updates to various the Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	8/5/2025	1.1	Analyze the Company reconciliation tracker to confirm reconciliation statuses are consistent with A&M tracker to ensure workstream alignment
Erlach, Nicole	8/5/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/5/2025	1.1	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/5/2025	0.7	Discuss latest supplier reconciliation statuses and tracker with N. Erlach and M. Schirle (A&M)
Erlach, Nicole	8/5/2025	0.9	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	8/5/2025	0.7	Analyze open AP to determine company AP for trade agreement negotiations
Erlach, Nicole	8/5/2025	0.5	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/5/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late evening session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/5/2025 for week-ending 8/9/2025
Grossi, Nick	8/5/2025	1.0	Review status of in process vendor agreements and provide comments re: same

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Grossi, Nick	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
O'Toole, Colin	8/5/2025	1.6	Analyze vendor data, performed initial segmentation analysis
O'Toole, Colin	8/5/2025	0.9	Call with C. O'Toole (A&M) and A. Shahbain (A&M) to discuss vendor segmentation analysis
Schirle, Mattie	8/5/2025	0.7	Correspond with vendor / the Company team on latest trade agreement
Schirle, Mattie	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/5/2025	1.2	Participate in call with vendor and the Company purchasing team to discuss trade agreement
Schirle, Mattie	8/5/2025	0.5	Draft trade agreement documentation and review for vendor approval
Schirle, Mattie	8/5/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/5/2025	0.7	Discuss latest supplier reconciliation statuses and tracker with N. Erlach and M. Schirle (A&M)
Schirle, Mattie	8/5/2025	2.1	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/5/2025	0.8	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/5/2025	0.6	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	8/5/2025	0.9	Review and correspond with vendors for high priority items
Schirle, Mattie	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Schirle, Mattie	8/5/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Schirle, Mattie	8/5/2025	0.7	Call following up with Company to discuss trade agreement negotiation
Shahbain, Abraham	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5
Shahbain, Abraham	8/5/2025	1.7	Respond emails from company related to approvals on escalation payments to avoid shipment issues

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Shahbain, Abraham	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Shahbain, Abraham	8/5/2025	0.6	Review and provide updates to the vendor management overview slides
Shahbain, Abraham	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Shahbain, Abraham	8/5/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) on trade agreement negotiation status for select vendors
Shahbain, Abraham	8/5/2025	1.3	Create shell slide analysis summarizing segmentation analysis
Shahbain, Abraham	8/5/2025	0.4	Meeting with J. Warren (A&M) and A. Shahbain (A&M) to discuss status of trade agreements and proposed negotiation steps
Shahbain, Abraham	8/5/2025	0.9	Call with C. O'Toole (A&M) and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shibata, Gerardo Yukio	8/5/2025	0.4	Conference call with the Company team, J. Warren (A&M), G. Shibata (A&M) to understand situation with supplier to define next steps
Shiffman, David	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Simion, Tony	8/5/2025	0.5	Discuss with J. Stegenga and T. Simion (A&M) re: latest SVP vendor mgmt. position, follow-up w/ Management and last cash flow implications
Stegenga, Jeff	8/5/2025	0.5	Discuss with J. Stegenga and T. Simion (A&M) re: latest SVP vendor mgmt. position, follow-up w/ Management and last cash flow implications
Stegenga, Jeff	8/5/2025	0.5	Review of latest VMT Dashboard and follow-up with C. Turner (A&M)
Turner, Cari	8/5/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Turner, Cari	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Turner, Cari	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Turner, Cari	8/5/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors

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Turner, Cari	8/5/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/5/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/5/2025	0.7	Research and coordinate responses for various vendor payment inquiries
Waismann, Heitor	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Warren, Joseph	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/5/2025	0.7	Call with the Company team and certain supplier regarding their prepetition amounts owed and further negotiations to settle that amount owed to restore post petition services
Warren, Joseph	8/5/2025	0.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/5 and provide feedback on the same
Warren, Joseph	8/5/2025	0.8	Call with the Company team and certain supplier regarding their prepetition amounts owed across multiple countries and next steps to resolve
Warren, Joseph	8/5/2025	0.3	Analyze prepetition amounts owed and block status for certain supplier and correspond with the Company team regarding the same
Warren, Joseph	8/5/2025	0.8	Analyze the Company team reconciliation of certain claim and prepare questions regarding the same for discussion ahead of preparing draft trade agreement for that supplier
Warren, Joseph	8/5/2025	0.5	Analyze certain supplier prepetition amounts owed in the context of their ongoing negotiation and prepare summary for A&M team
Warren, Joseph	8/5/2025	0.4	Analyze status of certain supplier claim that also owes amounts to the Company and prepare summary for A&M and K&E teams
Warren, Joseph	8/5/2025	0.4	Conference call with the Company team, J. Warren (A&M), G. Shibata (A&M) to understand situation with supplier to define next steps
Warren, Joseph	8/5/2025	0.4	Correspond with J. Cook (A&M) and J. Warren (A&M) regarding four priority vendor management issues as of Tuesday, 8/5 and next steps to resolve the same
Warren, Joseph	8/5/2025	0.2	Call with S. Lieberman (K&E) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.2	Analyze latest trade agreement counter proposal from certain supplier and coordinate with PSZJ team regarding the same
Warren, Joseph	8/5/2025	0.1	Prepare for and participate in bi-weekly discussion with K&E vendor team regarding vendor issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.7	Prepare request for A&M team to prepare several draft trade agreements for a certain the Company division and region
Warren, Joseph	8/5/2025	0.2	Prepare for certain supplier negotiation call by reviewing their prepetition amounts owed, historical spend, and potential impact on the business if their services are not restored

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Warren, Joseph	8/5/2025	0.3	Correspond with A. Shahbain (A&M) regarding latest developments across four ongoing supplier negotiations
Warren, Joseph	8/5/2025	0.4	Prepare list of priority vendor management issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.4	Prepare for supplier calls scheduled for Tuesday, 8/5
Warren, Joseph	8/5/2025	0.2	Prepare for supplier calls scheduled for Wednesday, 8/6
Warren, Joseph	8/5/2025	0.4	Analyze supplier request regarding certain ongoing trade negotiation and respond on the same
Warren, Joseph	8/5/2025	0.4	Analyze status of certain supplier ongoing negotiation and prepare draft trade agreement for the same
Warren, Joseph	8/5/2025	0.3	Revise presentation for lender's advisors to ongoing negotiations with suppliers owed notable prepetition amounts
Warren, Joseph	8/5/2025	0.9	Analyze A&M team prepared draft trade agreements for several suppliers for a certain division and region and provide feedback on the same
Warren, Joseph	8/5/2025	0.2	Analyze the Company team email regarding status of certain trade agreement negotiation and respond on the same
Warren, Joseph	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.4	Prepare analysis on supplier's position taken on a critical vendor negotiation call for the Company team review
Warren, Joseph	8/5/2025	0.2	Call with the Company team to prepare for critical vendor negotiation call with supplier
Warren, Joseph	8/5/2025	0.4	Meeting with J. Warren (A&M) and A. Shahbain (A&M) to discuss status of trade agreements and proposed negotiation steps
Warren, Joseph	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Zehetmair, Stefan	8/5/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/5/2025	0.2	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/6/2025	1.2	Discuss the status of a vendor negotiation with the Company in the light of the counterproposal received from the AHG
Callerio, Lorenzo	8/6/2025	0.4	Participate in a call with the Company to review the status of a critical vendor negotiation
Callerio, Lorenzo	8/6/2025	0.5	Call with L. Callerio (A&M), N. Erlach (A&M) and the Company to discuss progress of critical supplier AP reconciliations needed to support trade agreement negotiations

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Callerio, Lorenzo	8/6/2025	0.8	Participate in a meeting with the Company and a vendor to discuss a revised settlement proposal
Callerio, Lorenzo	8/6/2025	1.5	Review multiple files received by one of the vendors as part of the prepetition amounts reconciliation process
Callerio, Lorenzo	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Callerio, Lorenzo	8/6/2025	2.4	Address today's incoming vendor inquiries, ensuring prompt resolution and escalating complex issues through the appropriate channels
Callerio, Lorenzo	8/6/2025	1.7	Draft and review multiple settlement agreements before discussing them with the company and the legal counsel
Callerio, Lorenzo	8/6/2025	0.3	Call with N. Caruso and L. Callerio (A&M) to discuss current vendor negotiations
Callerio, Lorenzo	8/6/2025	0.4	Call with M. Wakefield (Alix) to discuss a vendor counter proposal from the lenders
Callerio, Lorenzo	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Callerio, Lorenzo	8/6/2025	0.6	Participate in a call with S. Lieberman (K&E) and a vendor to discuss the prepetition amount reconciliation
Callerio, Lorenzo	8/6/2025	0.4	Call with E. Swager (K&E) to discuss a settlement counter proposal suggested by the AHG
Callerio, Lorenzo	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Callerio, Lorenzo	8/6/2025	0.8	Meeting with L. Callerio and J. Cook (A&M) to review certain prepetition payments
Callerio, Lorenzo	8/6/2025	0.4	Call with S. Lieberman (K&E) to discuss certain prepetition payments
Caruso, Nicholas	8/6/2025	1.7	Summarize accounts payable prepetition balances for certain vendors and provide to the Company team to assist in negotiations
Caruso, Nicholas	8/6/2025	2.3	Review and respond to requests for trade agreements from the Company purchasing team in certain country
Caruso, Nicholas	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Caruso, Nicholas	8/6/2025	0.7	Prepare responses to customer regarding certain supplier issues
Caruso, Nicholas	8/6/2025	2.6	Prepare liquidity impact calculation for vendor at Alix request
Caruso, Nicholas	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Caruso, Nicholas	8/6/2025	0.3	Call with N. Caruso and A. Shahbain (A&M) to discuss current vendor negotiations

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Caruso, Nicholas	8/6/2025	1.6	Review and respond to vendor counter proposals
Caruso, Nicholas	8/6/2025	0.3	Call with N. Caruso and L. Callerio (A&M) to discuss current vendor negotiations
Caruso, Nicholas	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Caruso, Nicholas	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Cook, Jacob	8/6/2025	0.4	Review and consolidation of EMEA AM allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.9	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.9	Review and consolidation of EMEA IE allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.8	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	1.4	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of EMEA RD allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.6	Discuss with J. Warren (A&M), J. Cook (A&M) regarding weekly payment run and paid analysis processes and potential workstream improvements
Cook, Jacob	8/6/2025	0.7	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.6	Review and consolidation of EMEA PS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	1.2	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Cook, Jacob	8/6/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/8

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Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.8	Meeting with L. Callerio and J. Cook (A&M) to review certain prepetition payments
Donoghue, Doug	8/6/2025	0.3	Review and revise trade agreements, correspondence re: same
Donoghue, Doug	8/6/2025	0.6	Call with MAR Digital team, S. Lieberman (K&E), D. Donoghue (A&M) re: vendor contract
Donoghue, Doug	8/6/2025	0.2	Analyze vendor mailbox for developments on trade agreements
Donoghue, Doug	8/6/2025	0.2	Correspond re: negotiated trade terms
Donoghue, Doug	8/6/2025	0.2	Correspond with K&E re: vendor negotiations
Donoghue, Doug	8/6/2025	0.3	Prepare for call with MAR vendor team to discuss negotiation
Donoghue, Doug	8/6/2025	0.4	Review status of AP reconciliations
Donoghue, Doug	8/6/2025	0.8	Analyze re: proposed trade agreement structure
Donoghue, Doug	8/6/2025	0.5	Update vendor negotiation tracker for latest developments
Draude, Richard	8/6/2025	2.3	Review and respond to vendor communication emails for 8/6 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Draude, Richard	8/6/2025	1.8	Respond to numerous company requests for trade agreements and attempt to further negotiations accordingly
Draude, Richard	8/6/2025	1.8	Review and respond to vendor communication emails for 8/6 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/6/2025	2.3	Incorporate new accounts payable coding from company into master accounts payable file and various other schedules
Draude, Richard	8/6/2025	2.8	Review and respond to vendor communication emails for 8/6 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Draude, Richard	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Draude, Richard	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Draude, Richard	8/6/2025	2.2	Review and respond to vendor communication emails for 8/6 afternoon hours, update trackers accordingly (part II of II)

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Professional	Date	Hours	Activity
Erlach, Nicole	8/6/2025	1.6	Coordinate with the Company purchasing managers regarding supplier reconciliation requests
Erlach, Nicole	8/6/2025	0.5	Call with L. Callerio (A&M), N. Erlach (A&M) and the Company to discuss progress of critical supplier AP reconciliations needed to support trade agreement negotiations
Erlach, Nicole	8/6/2025	0.4	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/6/2025	0.5	Review open items related to critical supplier reconciliations to prepare for call with the Company team
Erlach, Nicole	8/6/2025	0.9	Review correspondences from the Company team to track open requests
Erlach, Nicole	8/6/2025	1.1	Review supplier AR reconciliations performed by the Company in advance of circulating to the Company purchasing managers
Erlach, Nicole	8/6/2025	1.6	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/6/2025	0.5	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/6/2025	2.2	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/6/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding certain supplier's reconciliation status and next steps regarding the same
Erlach, Nicole	8/6/2025	1.9	Maintain reconciliation tracker accuracy to support coordination between A&M and
Erlach, Nicole	8/6/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Fuetter, Isaac	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Fuetter, Isaac	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Fuetter, Isaac	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Fuetter, Isaac	8/6/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/6/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/6/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/6/2025 for week-ending 8/9/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	8/6/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/6/2025 for week-ending 8/9/2025
Grossi, Nick	8/6/2025	0.5	Review daily liquidity and supplier requested disbursements
Grossi, Nick	8/6/2025	1.4	Review requested payment estimate revisions and provide comments
O'Toole, Colin	8/6/2025	1.2	Create level 2 deep dive analyses for Indirect vendors for vendor segmentation deck
O'Toole, Colin	8/6/2025	1.3	Review vendor segmentation analysis, recreated analysis for refreshed dataset, refined categorization based on finding in the data
O'Toole, Colin	8/6/2025	2.9	Analyze vendor segmentation into detail tabs, create slide content for initial draft of vendor deck
Schirle, Mattie	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/6/2025	0.9	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	8/6/2025	0.6	Participate in call with Company to review reconciliation
Schirle, Mattie	8/6/2025	1.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/6/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Schirle, Mattie	8/6/2025	1.9	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/6/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/6/2025	0.4	Update vendor management tracker for latest call updates
Schirle, Mattie	8/6/2025	0.8	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	8/6/2025	0.7	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/6/2025	0.7	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/6/2025	0.8	Participate in trade agreement review with Company / Vendor
Shahbain, Abraham	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Shahbain, Abraham	8/6/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly allocation funding
Shahbain, Abraham	8/6/2025	1.0	Respond to emails related to vendor escalations and payments requests
Shahbain, Abraham	8/6/2025	0.3	Call with N. Caruso and A. Shahbain (A&M) to discuss current vendor negotiations
Shahbain, Abraham	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Shahbain, Abraham	8/6/2025	0.9	Respond to company related to trade agreements negotiation status and provide next steps
Shahbain, Abraham	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Simion, Tony	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Turner, Cari	8/6/2025	1.6	Review and provide comments to K&E regarding latest vendor management statistics
Turner, Cari	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Turner, Cari	8/6/2025	0.9	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/6/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/6/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/6/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/6/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly allocation funding
Turner, Cari	8/6/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	8/6/2025	0.7	Analyze status of four priority vendor management items as of Wednesday, 8/6 and develop next step plans to resolve relating to the same
Warren, Joseph	8/6/2025	0.4	Prepare for supplier calls scheduled for Thursday, 8/7
Warren, Joseph	8/6/2025	0.7	Prepare new standard for A&M team when retrieving accounts payable information for K&E vendor team to support trade agreement negotiations

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Professional	Date	Hours	Activity
Warren, Joseph	8/6/2025	0.3	Prepare request for A&M team to analyze supplemental supplier payments, when they are due, amounts owed, and reconciliation status, throughout all trade agreements
Warren, Joseph	8/6/2025	0.3	Prepare guidance and reminders for the Company staff in critical vendor negotiations to be shared with the Company purchasing team
Warren, Joseph	8/6/2025	0.3	Coordinate with K&E team regarding certain revision in draft trade agreement requested by a supplier
Warren, Joseph	8/6/2025	0.2	Provide update to A&M team regarding certain vendor negotiation meeting
Warren, Joseph	8/6/2025	0.2	Analyze email from certain supplier in critical vendor negotiations about the Company AP amount and provide respond on the same
Warren, Joseph	8/6/2025	0.1	Revise cash in advance payment process file as a result of staffing changes
Warren, Joseph	8/6/2025	0.4	Analyze status of seven priority vendor management items as of Wednesday, 8/6 and develop next step plans to resolve relating to the same
Warren, Joseph	8/6/2025	0.6	Discuss with J. Warren (A&M), J. Cook (A&M) regarding weekly payment run and paid analysis processes and potential workstream improvements
Warren, Joseph	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Warren, Joseph	8/6/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding certain supplier's reconciliation status and next steps regarding the same
Warren, Joseph	8/6/2025	0.2	Prepare draft next steps for certain supplier negotiations and share with the Company team for feedback
Warren, Joseph	8/6/2025	0.2	Call with the Company team to debrief prior discussion with supplier
Warren, Joseph	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Warren, Joseph	8/6/2025	0.4	Analyze the Company team request regarding a certain supplier and provide feedback regarding the same
Warren, Joseph	8/6/2025	0.7	Call with the Company team and certain supplier regarding inability to settle prepetition claim and plan for their post petition go forward services
Warren, Joseph	8/6/2025	0.3	Analyze the Company team further details regarding a potential critical supplier and provide feedback on the same
Warren, Joseph	8/6/2025	0.5	Call with the Company team and certain supplier regarding the negotiation of their trade agreement and credit limits
Warren, Joseph	8/6/2025	0.7	Call with R. Olivett (K&E), S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and payment schedule in their trade agreement

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Professional	Date	Hours	Activity
Warren, Joseph	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Warren, Joseph	8/6/2025	1.3	Prepare response to certain the Company division team regarding eleven priority vendor management issues
Warren, Joseph	8/6/2025	2.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/6 and provide feedback on the same
Warren, Joseph	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Weiland, Brad	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Weiland, Brad	8/6/2025	0.2	Correspond with R. Draude (A&M) re A/P coding items
Weiland, Brad	8/6/2025	0.6	Prepare materials re A/P coding and vendor management process
Zehetmair, Stefan	8/6/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/6/2025	0.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/6/2025	2.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check completion of second payment
Zehetmair, Stefan	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/7/2025	1.1	Meeting with the Company and vendor to finalize a trade agreement
Callerio, Lorenzo	8/7/2025	0.3	Call with the Company to discuss certain outstanding payments to be processed
Callerio, Lorenzo	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/7/2025	0.7	Call with L. Callerio, R. Draude (A&M), the Company and supplier re: trade agreement negotiations and reconciliation process
Callerio, Lorenzo	8/7/2025	0.7	Participate in a meeting with the Company and a vendor to review the terms of a potential trade agreement
Callerio, Lorenzo	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Callerio, Lorenzo	8/7/2025	0.5	Call with the Company a vendor to finalize an ongoing trade agreement
Callerio, Lorenzo	8/7/2025	0.4	Call with the Company to prepare for a vendor negotiation

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Callerio, Lorenzo	8/7/2025	1.2	Start drafting a vendor analysis as requested by the lenders
Callerio, Lorenzo	8/7/2025	0.2	Call with M. Wakefield (Alix) to provide updates on a vendor negotiation
Callerio, Lorenzo	8/7/2025	0.4	Call with D. Migliarucci (GT) to discuss a response to be circulated to a vendor
Callerio, Lorenzo	8/7/2025	0.4	Call with D. Wachenfield (K&E) to provide updates re: an ongoing vendor negotiation
Callerio, Lorenzo	8/7/2025	0.4	Call with S. Lieberman (K&E) to discuss the terms of a trade agreement being drafted
Callerio, Lorenzo	8/7/2025	1.6	Review all the detailed reconciliation files provided by one of the vendors in order to start instructing the team for preparing upcoming payment runs
Callerio, Lorenzo	8/7/2025	2.4	Respond promptly to today's vendor inquiries, resolving straightforward issues and escalating complex ones through the appropriate channels
Callerio, Lorenzo	8/7/2025	0.6	Meeting with A. Shahbain (A&M), and L. Callerio (A&M) to discuss certain vendor-related topics
Callerio, Lorenzo	8/7/2025	0.6	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain trade agreements being negotiated
Callerio, Lorenzo	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Caruso, Nicholas	8/7/2025	1.3	Respond to the Company team regarding latest status of vendor negotiations
Caruso, Nicholas	8/7/2025	2.6	Prepare liquidity impact for multiple proposed vendor trade agreements
Cook, Jacob	8/7/2025	0.6	Call with J. Cook (A&M), J. Warren (A&M), and the Company team regarding certain trade agreement statuses and pending payments and next steps relating to the same
Cook, Jacob	8/7/2025	0.9	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 8/1
Donoghue, Doug	8/7/2025	0.3	Update trade agreement status tracker
Donoghue, Doug	8/7/2025	0.4	Review payments made to vendors re: prepetition liabilities
Donoghue, Doug	8/7/2025	0.6	Develop strategy for vendor negotiation
Donoghue, Doug	8/7/2025	0.3	Analyze re: vendor deal, Correspond re: same
Donoghue, Doug	8/7/2025	0.5	Revise vendor trade agreements, correspondence re: same
Donoghue, Doug	8/7/2025	0.2	Review invoices provided by vendor for reconciliation
Donoghue, Doug	8/7/2025	0.8	Assess liquidity impact of trade agreement alternatives

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Donoghue, Doug	8/7/2025	0.2	Check-in call with K&E vendor management team and D. Donoghue (A&M), M. Schirle (A&M)
Draude, Richard	8/7/2025	0.7	Call with L. Callerio, R. Draude (A&M), the Company and supplier re: trade agreement negotiations and reconciliation process
Draude, Richard	8/7/2025	0.4	Call with N. Erlach, R. Draude (A&M) and the Company re: a certain vendor's reconciliation status and process for creating a trade agreement
Draude, Richard	8/7/2025	2.1	Review and respond to vendor communication emails for 8/7 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/7/2025	0.3	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding recent executed trade agreements
Draude, Richard	8/7/2025	1.6	Review and respond to vendor communication emails for 8/7 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/7/2025	1.9	Review and respond to vendor communication emails for 8/7 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/7/2025	1.9	Update vendor segmentation analysis for comments from the company
Draude, Richard	8/7/2025	2.0	Review and respond to vendor communication emails for 8/7 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/7/2025	0.9	Review correspondences from the Company team to track open requests
Erlach, Nicole	8/7/2025	0.7	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/7/2025	1.4	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	8/7/2025	1.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/7/2025	1.2	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/7/2025	0.4	Call with N. Erlach, R. Draude (A&M) and the Company re: a certain vendor's reconciliation status and process for creating a trade agreement
Erlach, Nicole	8/7/2025	0.4	Compile supporting materials for each supplier reconciliation request to streamline review by the team
Erlach, Nicole	8/7/2025	0.9	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	8/7/2025	1.6	Maintain reconciliation tracker accuracy to support coordination between A&M and
Fuetter, Isaac	8/7/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/7/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/7/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/7/2025 for week-ending 8/9/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	8/7/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/7/2025 for week-ending 8/9/2025
O'Toole, Colin	8/7/2025	1.6	Create initial Vendor segmentation deck utilizing underlying excel analysis
O'Toole, Colin	8/7/2025	1.8	Revise vendor segmentation analysis and deck based upon additional feedback. Submitted for final review
O'Toole, Colin	8/7/2025	1.4	Revise vendor segmentation deck to reflect changes made in excel analysis
O'Toole, Colin	8/7/2025	1.3	Finalize initial customer segmentation dataset, finished deep dives for each customer segment
O'Toole, Colin	8/7/2025	2.4	Revise vendor segmentation analysis to incorporate feedback from A&M personnel
Schirle, Mattie	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Schirle, Mattie	8/7/2025	1.2	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	8/7/2025	0.4	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	8/7/2025	0.8	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/7/2025	1.9	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	8/7/2025	0.4	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	8/7/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/7/2025	0.6	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain trade agreements being negotiated
Schirle, Mattie	8/7/2025	1.6	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/7/2025	0.9	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/7/2025	1.3	Participate in touchpoint with Company to discuss open trade agreements
Schirle, Mattie	8/7/2025	0.2	Check-in call with K&E vendor management team and D. Donoghue (A&M), M. Schirle (A&M)
Schirle, Mattie	8/7/2025	0.6	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	8/7/2025	0.6	Review the latest inbound requests received from vendors and review the vendor management tracker

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Professional	Date	Hours	Activity
Schirle, Mattie	8/7/2025	0.7	Participate in call with Company to review trade agreement
Schirle, Mattie	8/7/2025	0.6	Participate in status update call with logistics team at Company
Shahbain, Abraham	8/7/2025	0.6	Email to Ad Hoc lender advisors related to resin provide trade agreement consent
Shahbain, Abraham	8/7/2025	1.2	Review and provide comments on vendor segmentation slides
Shahbain, Abraham	8/7/2025	0.9	Review and provide comments on the excel vendor segmentation analysis
Shahbain, Abraham	8/7/2025	0.8	Respond to company related to trade agreements negotiation status and provide next steps
Shahbain, Abraham	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	8/7/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstreams, open items, and next steps
Shahbain, Abraham	8/7/2025	1.3	Respond to emails related to vendor escalations and requests for payments
Shahbain, Abraham	8/7/2025	0.6	Call with the Company purchasing and electronics vendor to discuss trade terms
Shahbain, Abraham	8/7/2025	0.8	Review and update vendor communication slide update
Shahbain, Abraham	8/7/2025	0.7	Call with the Company purchasing and A. Shahbain (A&M) to provide background on resin providers services
Shahbain, Abraham	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Shahbain, Abraham	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/7/2025	0.6	Meeting with A. Shahbain (A&M), and L. Callerio (A&M) to discuss certain vendor-related topics
Simion, Tony	8/7/2025	0.6	Review and provide comments to negotiation and liquidity template for
Simion, Tony	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Simion, Tony	8/7/2025	0.3	Discuss with Management regarding post petition invoices due related to freight forwarders
Turner, Cari	8/7/2025	1.1	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/7/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/7/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/7/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/7/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstreams, open items, and next steps
Turner, Cari	8/7/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/7/2025	0.4	Prepare for and participate in meeting the Company advisors
Turner, Cari	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Warren, Joseph	8/7/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/7 and provide feedback on the same
Warren, Joseph	8/7/2025	0.2	Coordinate with K&E team regarding drafting of certain trade agreement and language to use with respect to a credit nuance
Warren, Joseph	8/7/2025	0.2	Prepare for supplier calls scheduled for Friday, 8/8
Warren, Joseph	8/7/2025	0.3	Call with S. Lieberman (K&E) regarding recap on calls held so far with a supplier in preparation for a negotiation call scheduled evening of Thursday, 8/7
Warren, Joseph	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/7/2025	0.3	Revise analysis of certain supplier amounts owed versus what accounts payable shows as available and blocked
Warren, Joseph	8/7/2025	0.4	Analyze certain supplier situation in preparation for negotiation call scheduled evening of Thursday, 8/7
Warren, Joseph	8/7/2025	0.7	Revise draft trade agreement and supporting Excel analysis per feedback received from the Company team
Warren, Joseph	8/7/2025	0.9	Analyze status of three priority vendor management items as of Thursday, 8/7 and develop next step plans to resolve relating to the same
Warren, Joseph	8/7/2025	1.1	Call with S. Lieberman (K&E) and certain supplier regarding their prepetition claim, potential additional prepetition amounts that could be post petition items, their current level of service, and a potential trade agreement
Warren, Joseph	8/7/2025	0.7	Call with the Company team to discuss certain ongoing vendor issues and next steps to resolve
Warren, Joseph	8/7/2025	0.6	Call with J. Cook (A&M), J. Warren (A&M), and the Company team regarding certain trade agreement statuses and pending payments and next steps relating to the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/7/2025	0.3	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding recent executed trade agreements
Warren, Joseph	8/7/2025	1.0	Analyze status of four priority vendor management items as of Thursday, 8/7 and develop next step plans to resolve relating to the same
Warren, Joseph	8/7/2025	0.3	Coordinate with the Company team regarding context and supporting information relating to a potential new critical vendor negotiation
Warren, Joseph	8/7/2025	0.3	Call with the Company team regarding recent vendor management and trade agreement process changes
Warren, Joseph	8/7/2025	0.5	Analyze correspondence from the Company team relating to certain requested trade agreement with annex attachments and provide feedback on the same
Warren, Joseph	8/7/2025	0.5	Finalize two draft email trade agreements per feedback received through discussions with suppliers and coordinate with the Company team on the same
Warren, Joseph	8/7/2025	0.6	Call with the Company team regarding reconciliation and trade agreement for certain supplier and next steps relating to the same
Warren, Joseph	8/7/2025	0.4	Analyze invoices in accounts payable and their block status for a certain supplier and coordinate on the same with the Company team
Warren, Joseph	8/7/2025	0.3	Prepare draft email trade agreement for certain supplier given feedback received from the Company team
Warren, Joseph	8/7/2025	0.2	Coordinate with the Company team regarding status of trade agreement and expectations of issuing payment this week in relation to that trade agreement
Zehetmair, Stefan	8/7/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/7/2025	0.8	Process and document vendor management meeting
Zehetmair, Stefan	8/7/2025	1.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Zehetmair, Stefan	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/8/2025	0.7	Participate in a call with the Company, S. Lieberman (K&E) and a vendor to discuss certain post petition payments
Callerio, Lorenzo	8/8/2025	0.7	Call with the Company and a vendor's legal counsel to discuss a settlement agreement
Callerio, Lorenzo	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Callerio, Lorenzo	8/8/2025	0.4	Call with the Company to discuss the status of certain vendor negotiations

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Callerio, Lorenzo	8/8/2025	1.8	Draft a revised version of the VMT segmentation deck and provide comments as discussed with C. Turner (A&M)
Callerio, Lorenzo	8/8/2025	1.2	Review multiple reconciliation data in order to respond to certain questions received from vendors legal counsels
Callerio, Lorenzo	8/8/2025	2.4	Address today's vendor inquiries in a timely manner, resolving straightforward issues directly and routing more complex matters through the appropriate escalation channels
Callerio, Lorenzo	8/8/2025	1.1	Review and provide comments to certain trade agreements being prepared before circulating them
Callerio, Lorenzo	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck
Callerio, Lorenzo	8/8/2025	0.4	Meeting with S. Lieberman (K&E) re: detailed review of a settlement agreement
Callerio, Lorenzo	8/8/2025	0.3	Correspond with S. Lieberman (K&E) re: a revised settlement agreement
Cook, Jacob	8/8/2025	1.2	Review of ad hoc requests made by the Company purchasing related to one-off payments to be made to vendors to prevent plant shutdowns
Cook, Jacob	8/8/2025	0.2	Call with A. Shahbain (A&M), J. Cook (A&M), and the Company to discuss planned trade agreement payments for WE 8/15
Cook, Jacob	8/8/2025	1.1	Review of ad hoc requests made by the Company purchasing related to outstanding trade agreement proofs of payment
Cook, Jacob	8/8/2025	0.8	Review of the Company trade agreement payments for week ahead (week ending 8/15) for input into cash allocation and disbursement forecast
Cook, Jacob	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Cook, Jacob	8/8/2025	0.6	Reconcile specific vendor bank proof of payment reporting against planned invoices to be paid for WE 8/8
Cook, Jacob	8/8/2025	1.2	Reconcile and report various trade agreement payments made WE 8/8
Cook, Jacob	8/8/2025	0.3	Call with J. Warren and J. Cook (A&M) to discuss vendor trade agreement negotiation status and payment process reporting
Cook, Jacob	8/8/2025	0.6	Reconcile specific vendor trade agreement payments to date against payments planned for WE 8/8
Donoghue, Doug	8/8/2025	0.6	Review request for cash in advance payments, analysis re: same
Donoghue, Doug	8/8/2025	0.4	Call with S. Lieberman (K&E), supplier counsel re: trade agreement negotiations
Donoghue, Doug	8/8/2025	0.4	Review negotiating history with vendor in advance of call
Donoghue, Doug	8/8/2025	0.6	Analyze vendor proposal and associated impacts

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Professional	Date	Hours	Activity
Donoghue, Doug	8/8/2025	0.3	Correspond re: vendor negotiation status
Donoghue, Doug	8/8/2025	0.3	Analyze booked prepetition AP for vendors
Donoghue, Doug	8/8/2025	0.2	Review vendor mailbox for trade agreement updates
Donoghue, Doug	8/8/2025	0.4	Update critical vendor overview materials, analysis re: same
Draude, Richard	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Draude, Richard	8/8/2025	0.4	Discuss with A. Shahbain and R. Draude (A&M) re: updates to trade agreement discussion materials per comments from the company
Draude, Richard	8/8/2025	1.7	Review and respond to vendor communication emails for 8/8 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/8/2025	2.2	Review and respond to vendor communication emails for 8/8 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/8/2025	2.2	Review and respond to vendor communication emails for 8/8 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/8/2025	2.6	Review and respond to vendor communication emails for 8/8 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/8/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M), S. Lieberman (K&E), K. Donahue (K&E), the Company to discuss ongoing trade agreement negotiations
Erlach, Nicole	8/8/2025	0.4	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/8/2025	1.6	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/8/2025	0.9	Review supplier correspondences to confirm sufficient detail is provided for further analysis
Erlach, Nicole	8/8/2025	1.7	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	8/8/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/8/2025	1.3	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Fuetter, Isaac	8/8/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/8/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/8/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/8/2025 for week-ending 8/9/2025

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Professional	Date	Hours	Activity
Fuetter, Isaac	8/8/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/8/2025 for week-ending 8/9/2025
Grossi, Nick	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
O'Toole, Colin	8/8/2025	2.3	Refine vendor segmentation analysis to incorporate feedback from C. Turner (A&M)
O'Toole, Colin	8/8/2025	1.3	Refine vendor segmentation analysis to incorporate additional feedback from A. Shahbain (A&M)
O'Toole, Colin	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck
O'Toole, Colin	8/8/2025	2.8	Revise vendor segmentation analysis to incorporate additional feedback, created new deep dive view of each segment
O'Toole, Colin	8/8/2025	1.6	Update vendor segmentation deck to reflect changes to underlying excel analysis, added sections for executive summary & DPO trending
O'Toole, Colin	8/8/2025	2.3	Revise vendor segmentation deck to reflect changes made in excel analysis, added new segment slides and new appendix tables
O'Toole, Colin	8/8/2025	0.7	Call with A. Shahbain & C. O'Toole (A&M) to discuss vendor deck and make live revisions
Schirle, Mattie	8/8/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M), S. Lieberman (K&E), K. Donahue (K&E), the Company to discuss ongoing trade agreement negotiations
Schirle, Mattie	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Schirle, Mattie	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Schirle, Mattie	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/8/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/8/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	8/8/2025	1.1	Review open AP and draft trade agreement for vendors
Schirle, Mattie	8/8/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	8/8/2025	1.1	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	8/8/2025	1.2	Participate in negotiation with Company and vendor on trade agreement

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Schirle, Mattie	8/8/2025	0.8	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	8/8/2025	0.4	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/8/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/8/2025	1.6	Draft trade agreements for set of vendors
Schirle, Mattie	8/8/2025	1.4	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	8/8/2025	0.4	Discuss with A. Shahbain and R. Draude (A&M) re: updates to trade agreement discussion materials per comments from the company
Shahbain, Abraham	8/8/2025	0.9	Update vendor segmentation slides based on comments received from A&M team
Shahbain, Abraham	8/8/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Shahbain, Abraham	8/8/2025	1.2	Review and provide comments on vendor segmentation slides
Shahbain, Abraham	8/8/2025	1.3	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of change in approach to trade agreements
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain (A&M), J. Cook (A&M), and the Company to discuss planned trade agreement payments for WE 8/15
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Shahbain, Abraham	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Shahbain, Abraham	8/8/2025	0.4	Call with the Company purchasing related to discuss resin providers and ability to resource
Shahbain, Abraham	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Shahbain, Abraham	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Shahbain, Abraham	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/8/2025	0.7	Call with A. Shahbain & C. O'Toole (A&M) to discuss vendor deck and make live revisions

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Simion, Tony	8/8/2025	0.4	Review weekly summary of customer production control updates on potential vendor run outs for following weeks
Simion, Tony	8/8/2025	0.4	Review and provide comments to internal communication materials for procurement team
Simion, Tony	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Stegenga, Jeff	8/8/2025	0.5	Discuss vendor mgmt. / SVP letter delivery from the Special Committee with R. Kwasteniet (K&E)
Turner, Cari	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Turner, Cari	8/8/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/8/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Turner, Cari	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Turner, Cari	8/8/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/8/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Turner, Cari	8/8/2025	0.4	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck
Turner, Cari	8/8/2025	0.6	Review and provide comments on draft vendor segmentation deck
Warren, Joseph	8/8/2025	1.0	Prepare six draft email trade agreements for suppliers that have been in ongoing negotiations that have recently concluded
Warren, Joseph	8/8/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/8 and provide feedback on the same
Warren, Joseph	8/8/2025	0.5	Prepare for and participate in call with S. Lieberman (K&E), B. Malz (K&E), and the Company team regarding internal alignment on certain trade agreement negotiation and next steps related to the same

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Professional	Date	Hours	Activity
Warren, Joseph	8/8/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of change in approach to trade agreements
Warren, Joseph	8/8/2025	0.5	Call with the Company team and certain supplier regarding their post petition trade terms
Warren, Joseph	8/8/2025	0.3	Call with S. Lieberman (K&E) regarding discussions with certain supplier and the Company team relating to potential disgorgement of prepetition amounts paid
Warren, Joseph	8/8/2025	0.3	Call with the Company team regarding ongoing negotiations with certain supplier, amounts paid to date, and next steps related to the same
Warren, Joseph	8/8/2025	0.4	Revise certain draft email trade agreement after further correspondence and feedback from supplier
Warren, Joseph	8/8/2025	0.1	Call with S. Lieberman (K&E) regarding finalization of a certain trade agreement
Warren, Joseph	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/8/2025	0.2	Correspond with K&E vendor team regarding accounts payable information for a certain supplier and next steps relating to an ongoing trade agreement negotiation
Warren, Joseph	8/8/2025	0.3	Prepare trade agreement for certain supplier after discussing their prepetition amounts owed with supplier and K&E vendor team
Warren, Joseph	8/8/2025	0.3	Call with D. Wachenfeld (K&E) and the Company team regarding certain supplier prepetition amounts owed, payments made, and restoration of customary terms on a post petition basis
Warren, Joseph	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Warren, Joseph	8/8/2025	0.2	Analyze the Company team business case for trade agreement negotiations with a certain supplier and respond on the same
Warren, Joseph	8/8/2025	1.2	Analyze negotiations relating to payment schedules with three suppliers and prepare draft email trade agreements relating to the same
Warren, Joseph	8/8/2025	0.3	Call with J. Warren and J. Cook (A&M) to discuss vendor trade agreement negotiation status and payment process reporting
Zehetmair, Stefan	8/8/2025	0.7	Process and document vendor management meeting
Zehetmair, Stefan	8/8/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Zehetmair, Stefan	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/8/2025	0.6	Manage central vendor escalation mailbox

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/9/2025	0.4	Review vendor-proposed AP amount, analysis re: same
Donoghue, Doug	8/9/2025	0.2	Review trade agreement, correspondence re: same
Donoghue, Doug	8/9/2025	0.2	Correspond re: Revise trade agreement
Draude, Richard	8/9/2025	0.3	Update trade agreement analysis discussion materials for latest figures
O'Toole, Colin	8/9/2025	1.7	Update the Vendor segmentation deck based on feedback from T. Simion (A&M), added slide with global map of supplier base
Shahbain, Abraham	8/9/2025	0.6	Update shell of segmentation deck based on comments received
Shahbain, Abraham	8/9/2025	0.7	Review and update vendor segmentation slides based on feedback received
Shahbain, Abraham	8/9/2025	0.4	Respond to diligence questions related to vendors missing payments
Shahbain, Abraham	8/9/2025	1.4	Create slide highlighting legal implications from impairing claims in foreign jurisdictions
Shahbain, Abraham	8/9/2025	0.9	Create talking points to be shared with company related to vendor management process change
Shahbain, Abraham	8/9/2025	0.8	Respond to questions on the segmentation analysis
Simion, Tony	8/9/2025	1.6	review and provide comments to initial draft of vendor segmentation analysis for discussion with management and Ad Hoc Lender Advisors
Turner, Cari	8/9/2025	1.7	Review and provide comments on revised vendor segmentation deck
Turner, Cari	8/9/2025	0.8	Provide guidance to the Company purchasing team on lender diligence requests
Turner, Cari	8/9/2025	0.7	Review and provide comments on updated vendor communication documents
Warren, Joseph	8/9/2025	0.6	Analyze feedback relating to draft trade agreements for certain the Company division and respond on the same
Callerio, Lorenzo	8/10/2025	1.3	Prepare a summary review of a prepetition AP reconciliation for a vendor
Callerio, Lorenzo	8/10/2025	0.8	Review and update the VMT segmentation deck as discussed with A. Shahbain (A&M)
Caruso, Nicholas	8/10/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slides and upcoming vendor discussions
Caruso, Nicholas	8/10/2025	2.2	Revise vendor management dashboard for latest week activity
Draude, Richard	8/10/2025	1.2	Update vendor segmentation analysis for comments from workstream leads
Erlach, Nicole	8/10/2025	0.4	Prepare daily update for the Company re: reconciliation tracker and open high priority requests

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/10/2025	0.8	Review reconciliations completed by the Company team to update the reconciliation tracker and circulate to the requesting party
O'Toole, Colin	8/10/2025	1.1	Update Vendor segmentation deck, revised appendix slides
Schirle, Mattie	8/10/2025	1.2	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Shahbain, Abraham	8/10/2025	0.4	Update segmentation analysis and share with company an initial draft
Shahbain, Abraham	8/10/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slides and upcoming vendor discussions
Shahbain, Abraham	8/10/2025	0.4	Update of weekly vendor management slides
Shahbain, Abraham	8/10/2025	0.7	Review and distribute internal talking points and slide related to purchasing team update
Shahbain, Abraham	8/10/2025	1.1	Review and update vendor segmentation slides for updated executive summary
Shahbain, Abraham	8/10/2025	0.8	Review and provide comments on vendor management weekly update slides
Simion, Tony	8/10/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: updated liquidity, Alix interaction and vendor mgmt. data trends for the week
Simion, Tony	8/10/2025	0.4	Review latest draft of purchasing internal communication materials prior to distribution
Stegenga, Jeff	8/10/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: updated liquidity, Alix interaction and vendor mgmt. data trends for the week
Turner, Cari	8/10/2025	0.9	Review and respond to additional comments on vendor segmentation deck
Turner, Cari	8/10/2025	0.6	Review K&E comments to vendor communication documents
Warren, Joseph	8/10/2025	0.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ending Saturday, August 9 and provide feedback on the same
Webber, Dan	8/10/2025	0.2	Correspond with T. Simion (A&M) regarding vendor segmentation presentation and next steps
Webber, Dan	8/10/2025	0.2	Review latest version of vendor segmentation presentation
Callerio, Lorenzo	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Callerio, Lorenzo	8/11/2025	0.7	Call with the Company and a vendor's management team to discuss the current status of a settlement agreement
Callerio, Lorenzo	8/11/2025	0.6	Meeting with the Company and a vendor to discuss certain post petition payments

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Callerio, Lorenzo	8/11/2025	1.1	Review the reconciliation data received from the vendor and begin drafting a summary overview to support and streamline the reconciliation process
Callerio, Lorenzo	8/11/2025	0.9	Review some vendors prepetition AP reconciliation data
Callerio, Lorenzo	8/11/2025	0.7	Draft a revised version of a settlement agreement
Callerio, Lorenzo	8/11/2025	0.7	Call with S. Lieberman (K&E) and a vendor's legal counsel and management to discuss the terms of a settlement agreement
Callerio, Lorenzo	8/11/2025	0.6	Call with a vendor to discuss the reconciliation process
Callerio, Lorenzo	8/11/2025	0.2	Call with T. Simion (A&M) and L. Callerio (A&M) to review the current negotiation status with the foreign vendor
Callerio, Lorenzo	8/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Callerio, Lorenzo	8/11/2025	1.6	Respond to all the inbound vendor requests received today
Caruso, Nicholas	8/11/2025	1.3	Review and revise latest vendor agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/11/2025	2.6	Revise vendor management dashboard presentation based on commentary from the Company personnel
Caruso, Nicholas	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/11/2025	2.1	Revise and update past due paydown analysis with latest financial data
Caruso, Nicholas	8/11/2025	2.1	Prepare trade agreement management forecast
Caruso, Nicholas	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Caruso, Nicholas	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Caruso, Nicholas	8/11/2025	1.1	Revise trade agreements based on latest counterproposals received from vendors
Cook, Jacob	8/11/2025	1.8	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	8/11/2025	1.3	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post petition payments

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/11/2025	0.8	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	8/11/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Cook, Jacob	8/11/2025	1.7	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/15
Cook, Jacob	8/11/2025	1.6	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/15
Cook, Jacob	8/11/2025	1.2	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Donoghue, Doug	8/11/2025	1.1	Review business impacts of proposed trade agreements
Donoghue, Doug	8/11/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement parameters
Donoghue, Doug	8/11/2025	0.4	Analyze prepetition AP for vendors, correspondence re: same
Donoghue, Doug	8/11/2025	0.4	Review vendor contract, correspondence re: same
Draude, Richard	8/11/2025	2.3	Update vendor segmentation analysis per discussion with workstream leads
Draude, Richard	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Draude, Richard	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Draude, Richard	8/11/2025	1.3	Review and respond to vendor communication emails for 8/11 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/11/2025	1.9	Review and respond to vendor communication emails for 8/11 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/11/2025	2.4	Review and respond to vendor communication emails for 8/11 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/11/2025	2.5	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/11/2025	1.6	Review and respond to vendor communication emails for 8/11 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/11/2025	1.4	Review correspondences with the Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	8/11/2025	0.7	Escalate high priority reconciliations to the Company
Erlach, Nicole	8/11/2025	0.9	Analyze AP reconciliations provided by the Company team to determine next steps in the reconciliation process

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Professional	Date	Hours	Activity
Erlach, Nicole	8/11/2025	1.3	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/11/2025	1.1	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Erlach, Nicole	8/11/2025	1.2	Review requests from the Company purchasing managers to advance the reconciliation process
Fuetter, Isaac	8/11/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/11/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/11/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/11/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Fuetter, Isaac	8/11/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/11/2025 for week-ending 8/16/2025
Grossi, Nick	8/11/2025	1.5	Review and provide comments re: vendor management delivery and CIA requests
O'Toole, Colin	8/11/2025	1.7	Update vendor segmentation analysis deck to include new slides for trade terms, added key findings/data call-outs
O'Toole, Colin	8/11/2025	1.2	Perform additional vendor segmentation analysis, mapped in new data fields, calculated weighted average trade terms by region & segment
O'Toole, Colin	8/11/2025	1.4	Perform analysis on vendor macro classes, determined suitable summary mapping, calculated weighted average trade terms by region & summarized macro class
O'Toole, Colin	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Schirle, Mattie	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Schirle, Mattie	8/11/2025	0.7	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/11/2025	0.9	Update vendor management tracker for latest call updates

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Professional	Date	Hours	Activity
Schirle, Mattie	8/11/2025	0.9	Call with Cari to discuss latest updates
Schirle, Mattie	8/11/2025	0.7	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	8/11/2025	0.4	Participate in call with Company to review and discuss latest trade agreement
Schirle, Mattie	8/11/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/11/2025	1.6	Prepare summaries of open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/11/2025	2.2	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Schirle, Mattie	8/11/2025	0.3	Review reconciliation for vendor ahead of call
Schirle, Mattie	8/11/2025	1.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	8/11/2025	0.7	Revise trade agreement for vendor for latest round of negotiations
Schirle, Mattie	8/11/2025	0.5	Negotiate trade agreement with vendor and Company
Shahbain, Abraham	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Shahbain, Abraham	8/11/2025	1.1	Call with the Company accounts payable to discuss weekly regional funding and vendor segmentation
Shahbain, Abraham	8/11/2025	0.9	Develop frequently asked question responses for the purchasing leads related to the communication message update
Shahbain, Abraham	8/11/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/11/2025	1.2	Review and update vendor segmentation analysis slides
Shahbain, Abraham	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Shahbain, Abraham	8/11/2025	0.7	Review and edit talking points based on comments received
Shahbain, Abraham	8/11/2025	0.6	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/11/2025	0.7	Review and provide additional comments on vendor segmentation analysis excel and slides

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Shahbain, Abraham	8/11/2025	0.8	Review and edit frequently asked questions based on comments received
Shahbain, Abraham	8/11/2025	1.1	Develop talking points for purchasing leads related to communication message update to the purchasing teams
Shahbain, Abraham	8/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Shahbain, Abraham	8/11/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shibata, Gerardo Yukio	8/11/2025	0.4	Follow up on the status of negotiation and TA from supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	8/11/2025	0.6	Conference call with the Company, G. Shibata (A&M) and supplier to explain bottlenecks, situation of payments and next steps
Shiffman, David	8/11/2025	1.0	Discuss with the Company Management, Treasury, Purchasing and A&M team to discuss approach to vendor management and trade negotiations
Shiffman, David	8/11/2025	0.6	Prepare proposed communications strategy related to change in vendor management approach
Simion, Tony	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Simion, Tony	8/11/2025	0.6	Attend Management meeting with K&E and PJT to discuss ad hoc group vendor diligence and strategy change
Simion, Tony	8/11/2025	0.2	Call with T. Simion (A&M) and L. Callerio (A&M) to review the current negotiation status with the foreign vendor
Stegenga, Jeff	8/11/2025	0.3	Discuss VM update and impact of foreign holidays on weekly cash demands with J. Stegenga and C. Turner (A&M)
Turner, Cari	8/11/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement parameters
Turner, Cari	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Turner, Cari	8/11/2025	0.6	Provide guidance to the Company purchasing team on vendor strategy
Turner, Cari	8/11/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Turner, Cari	8/11/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/11/2025	0.3	Discuss VM update and impact of foreign holidays on weekly cash demands with J. Stegenga and C. Turner (A&M)
Turner, Cari	8/11/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Turner, Cari	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/11/2025	1.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/11/2025	1.3	Review updated vendor management reporting package
Warren, Joseph	8/11/2025	0.3	Coordinate with K&E vendor management team regarding legal aspects of an ongoing negotiations with a certain supplier, per the Company team request
Warren, Joseph	8/11/2025	0.3	Prepare next steps regarding certain supplier claiming their trade agreement payment has not been made and correspond on the same with the Company team in contact with supplier
Warren, Joseph	8/11/2025	0.3	Analyze reconciliation for certain supplier and provide update to the Company team regarding the same
Warren, Joseph	8/11/2025	1.1	Update presentation relating to suppliers in ongoing negotiations owed more than \$7.5mm USD for lender's advisors
Warren, Joseph	8/11/2025	0.3	Analyze certain trade agreement situation involving supplier owed more than \$7.5mm USD, analyzing feedback from the Company team on questionnaire provided and analyzing accounts payable for prepetition invoices owed
Warren, Joseph	8/11/2025	0.4	Analyze letter received from certain supplier relating to their asserted lack of payment according to their trade agreement payment schedule and correspond with the Company and K&E vendor management teams regarding the same
Warren, Joseph	8/11/2025	1.6	Analyze status of fourteen priority vendor management items as of Monday, 8/11 and develop next step plans to resolve relating to the same
Warren, Joseph	8/11/2025	1.2	Analyze status of thirteen priority vendor management items as of Monday, 8/11 and develop next step plans to resolve relating to the same
Warren, Joseph	8/11/2025	0.1	Prepare draft email trade agreement for certain supplier threatening to cease doing business with the Company
Warren, Joseph	8/11/2025	0.7	Call with M. Young (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and their threat to cease doing business with the Company
Warren, Joseph	8/11/2025	0.9	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/11 and provide feedback on the same
Warren, Joseph	8/11/2025	0.2	Call with M. Young (K&E) and the Company team to develop a plan of negotiation ahead of discussion with certain supplier
Warren, Joseph	8/11/2025	0.5	Analyze certain claim reconciliation status and prepare email trade agreement for the same, per the Company team request
Warren, Joseph	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)

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Warren, Joseph	8/11/2025	0.5	Prepare draft email trade agreement for certain supplier and send to the Company and K&E vendor management teams for feedback
Warren, Joseph	8/11/2025	0.2	Analyze the Company team latest updates relating to certain trade agreement negotiation and provide feedback on the same
Warren, Joseph	8/11/2025	0.4	Call with the Company team and certain supplier regarding their prepetition amounts owed and potential trade agreement offers to restore customary post petition services
Warren, Joseph	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Weiland, Brad	8/11/2025	0.2	Correspond with C. Turner (A&M), J. Warren (A&M) re vendor payment items
Zehetmair, Stefan	8/11/2025	2.8	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/11/2025	0.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Zehetmair, Stefan	8/11/2025	0.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/11/2025	0.7	Process and document vendor management meeting
Zehetmair, Stefan	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Broskay, Cole	8/12/2025	1.4	Working session with R. Gordon, C. Broskay(A&M) over potential changes to PTP document
Callerio, Lorenzo	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/12/2025	0.8	Meeting with the Company team, Alix team and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	8/12/2025	1.6	Participate in meeting with the Company team and a vendor management to discuss a settlement agreement
Callerio, Lorenzo	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Callerio, Lorenzo	8/12/2025	0.9	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Callerio, Lorenzo	8/12/2025	0.5	Participate in a call with S. Winters (K&E), E. Swager (K&E), C. Turner (A&M), and L. Callerio (A&M) to discuss the current status of vendor negotiations
Callerio, Lorenzo	8/12/2025	0.4	Review and edit the vendor trade agreement negotiation status discussion materials
Callerio, Lorenzo	8/12/2025	0.6	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations

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Callerio, Lorenzo	8/12/2025	1.2	Draft a summary of the current status of vendor negotiations for circulation to K&E in preparation for further discussion
Callerio, Lorenzo	8/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Callerio, Lorenzo	8/12/2025	0.4	Call with S. Lieberman (K&E) to discuss certain open settlement agreements currently being negotiated
Callerio, Lorenzo	8/12/2025	1.4	Review today's inbound requests submitted by vendors and their legal representatives
Callerio, Lorenzo	8/12/2025	0.3	Call with J. Fletcher (K&E) to review the trade terms included in a trade agreement
Caruso, Nicholas	8/12/2025	0.7	Review and revise vendor payment tracker and share with the Company team
Caruso, Nicholas	8/12/2025	0.5	Prepare for and participate in call with the Company team and vendor related to open trade agreement points
Caruso, Nicholas	8/12/2025	0.5	Call with the Company team, Vendor team, and K&E regarding trade agreement negotiation
Caruso, Nicholas	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/12/2025	0.9	Review updated accounts payable file
Caruso, Nicholas	8/12/2025	1.3	Review trade agreement counterproposals sent by vendors
Caruso, Nicholas	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Caruso, Nicholas	8/12/2025	2.3	Continue revising trade agreement management forecast
Caruso, Nicholas	8/12/2025	2.7	Prepare comparison of vendor spend with breakout of pre and post petition
Caruso, Nicholas	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Caruso, Nicholas	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Cook, Jacob	8/12/2025	1.6	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics

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Cook, Jacob	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Cook, Jacob	8/12/2025	1.2	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/15
Donoghue, Doug	8/12/2025	0.3	Negotiate trade agreement with vendor
Donoghue, Doug	8/12/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss executory contract matters
Donoghue, Doug	8/12/2025	0.5	Analyze impact of potential trade agreements
Donoghue, Doug	8/12/2025	0.6	Prepare for upcoming trade agreement negotiation
Donoghue, Doug	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Donoghue, Doug	8/12/2025	0.4	Call with D. Donoghue (A&M) and J. Warren (A&M) regarding executory contracts role in the vendor management process
Donoghue, Doug	8/12/2025	0.4	Internal coordination re: trade agreement responsibility
Donoghue, Doug	8/12/2025	0.1	Call with S. Lieberman (K&E), D. Donoghue (A&M) to discuss vendor issues
Draude, Richard	8/12/2025	1.9	Revise reporting requirements discussion materials for comments from lawyers, workstream leads
Draude, Richard	8/12/2025	2.3	Review and respond to vendor communication emails for 8/12 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/12/2025	2.2	Review and respond to vendor communication emails for 8/12 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/12/2025	1.4	Review and respond to vendor communication emails for 8/12 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Draude, Richard	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Draude, Richard	8/12/2025	2.3	Review and respond to vendor communication emails for 8/12 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/12/2025	0.3	Analyze AP reconciliations provided by the Company team to determine next steps in the reconciliation process
Erlach, Nicole	8/12/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/12/2025	1.2	Review correspondences with the Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	8/12/2025	1.8	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries

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Erlach, Nicole	8/12/2025	1.6	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	8/12/2025	0.9	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	8/12/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/12/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/12/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/12/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/12/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Fuetter, Isaac	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Fuetter, Isaac	8/12/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/12/2025 for week-ending 8/16/2025
Gordon, Robert	8/12/2025	1.4	Working session with R. Gordon, C. Broskay(A&M) over potential changes to PTP document
Grossi, Nick	8/12/2025	0.9	Reconcile customer advance and associated vendor payments
Grossi, Nick	8/12/2025	0.6	Review and provide comments re: supplier communications
O'Toole, Colin	8/12/2025	1.8	Revise vendor segmentation deck to incorporate changes to trade terms analysis
O'Toole, Colin	8/12/2025	2.3	Revise trade terms analysis to bifurcate between direct, indirect and n/a categories, created new tables
O'Toole, Colin	8/12/2025	0.7	Revise vendor terms analysis to incorporate feedback from A. Shahbain (A&M), adjusted presentation in slide deck as well
Schirle, Mattie	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/12/2025	0.4	Prepare trade agreement summary for lender review
Schirle, Mattie	8/12/2025	1.1	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/12/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/12/2025	2.3	Revise trade agreement for latest round of negotiations

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Schirle, Mattie	8/12/2025	0.5	Participate in logistics touchpoint with Company
Schirle, Mattie	8/12/2025	0.8	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/12/2025	0.8	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	8/12/2025	1.7	Review reconciliation tracker and status updates
Schirle, Mattie	8/12/2025	1.2	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/12/2025	0.5	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Schirle, Mattie	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Schirle, Mattie	8/12/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss executory contract matters
Schirle, Mattie	8/12/2025	0.9	Review latest draft of trade agreement on call with Vendor and Company
Shahbain, Abraham	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Shahbain, Abraham	8/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	8/12/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/12/2025	0.5	Review and provide comments on the vendor segmentation analysis
Shahbain, Abraham	8/12/2025	0.8	Review and update vendor management overview for comments provided by team
Shahbain, Abraham	8/12/2025	0.4	Call with the Company purchasing on the vendor segmentation analysis
Shahbain, Abraham	8/12/2025	0.4	Distribute email to management team related logistics vendors payment processing issues
Shahbain, Abraham	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/12/2025	0.7	Update communication talking points and FAQs based on comments received
Shahbain, Abraham	8/12/2025	0.4	Call with K&E, Steptoe, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor contract situation

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Shahbain, Abraham	8/12/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding certain priority vendor management issue and next steps to resolve the same
Shahbain, Abraham	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Shahbain, Abraham	8/12/2025	1.2	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/12/2025	1.2	Update summary analysis of vendors carrying a larger balance requiring approval consent
Shahbain, Abraham	8/12/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shiffman, David	8/12/2025	0.5	Call with A&M vendor team and K&E to discuss vendor escalation issue related to specific vendor
Simion, Tony	8/12/2025	0.9	Review summary materials prepared regarding vendor negotiation for Ad Hoc Lender Advisors
Turner, Cari	8/12/2025	0.7	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/12/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/12/2025	0.4	Call with K&E, Steptoe, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor contract situation
Turner, Cari	8/12/2025	0.5	Participate in a call with S. Winters (K&E), E. Swager (K&E), C. Turner (A&M), and L. Callerio (A&M) to discuss the current status of vendor negotiations
Turner, Cari	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Turner, Cari	8/12/2025	0.9	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Turner, Cari	8/12/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/12/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/12/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Turner, Cari	8/12/2025	0.6	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Turner, Cari	8/12/2025	1.4	Prepare and respond to vendor management update for various advisors

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Warren, Joseph	8/12/2025	0.2	Correspond with the Company team regarding proposed solution to alleviate post petition trade disruption with certain supplier
Warren, Joseph	8/12/2025	0.3	Analyze situation involving certain supplier that declined a call with the Company team to discuss their prepetition amounts owed and go forward post petition services
Warren, Joseph	8/12/2025	0.2	Call with the Company team and certain supplier regarding their go forward post petition services
Warren, Joseph	8/12/2025	0.2	Analyze latest correspondence with certain supplier regarding their demand for the Company to sign a letter to restore post petition services and correspond with the Company team on the same
Warren, Joseph	8/12/2025	0.5	Call with the Company team and certain supplier regarding trade agreement process and next steps regarding the supplier's prepetition amounts owed and continuation of customary services post petition
Warren, Joseph	8/12/2025	0.1	Analyze situation involving certain supplier on cash in advance with no prepetition amounts owed and their threats to cease services and provide feedback to the Company team on the same
Warren, Joseph	8/12/2025	0.1	Analyze situation involving certain supplier and request for payment from the Company team to restore ongoing post petition services and provide feedback to the Company team on the same
Warren, Joseph	8/12/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/12 and provide feedback on the same
Warren, Joseph	8/12/2025	0.3	Analyze documentation relating to certain imposed suppliers being transitioned to customers and follow up with the Company team regarding the same
Warren, Joseph	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Warren, Joseph	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Warren, Joseph	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Warren, Joseph	8/12/2025	0.1	Correspond with L. Callerio (A&M) regarding priority vendor management issues as of Tuesday, 8/12
Warren, Joseph	8/12/2025	0.2	Correspond with R. Draude and I. Fuetter (A&M) regarding status of vendor management process changes
Warren, Joseph	8/12/2025	1.8	Analyze status of sixteen priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	1.6	Analyze status of eleven priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	1.2	Analyze status of thirteen priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same

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Warren, Joseph	8/12/2025	1.1	Analyze status of seven priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	0.7	Prepare outputs to support vendor management negotiations in the latest accounts payable consolidation file
Warren, Joseph	8/12/2025	0.4	Call with D. Donoghue (A&M) and J. Warren (A&M) regarding executory contracts role in the vendor management process
Warren, Joseph	8/12/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding certain priority vendor management issue and next steps to resolve the same
Warren, Joseph	8/12/2025	0.4	Prepare response to certain supplier regarding payments pursuant to their trade agreement that were made on time, demanding their return to customary post petition services
Warren, Joseph	8/12/2025	0.4	Analyze latest accounts payable consolidation file and provide feedback to A&M team related to the same
Warren, Joseph	8/12/2025	0.1	Analyze trade situation and prepare email trade agreement draft for certain supplier
Warren, Joseph	8/12/2025	0.1	Analyze K&E vendor management team latest draft trade agreement and email trade agreement forms for changes since prior
Warren, Joseph	8/12/2025	0.4	Correspond with certain supplier, answering their questions on alleged critical vendor list amongst other questions
Warren, Joseph	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Weiland, Brad	8/12/2025	0.2	Correspond with J. Warren (A&M) re vendor payments
Zehetmair, Stefan	8/12/2025	0.4	Participate on Vendor call with the Company and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/12/2025	0.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/12/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/12/2025	0.7	Process and document vendor management meeting
Zehetmair, Stefan	8/12/2025	0.4	Update the Company Customer Tracker by S. Zehetmair (A&M)
Callerio, Lorenzo	8/13/2025	0.5	Call with the Company and M. Wakefield (Alix) to discuss a settlement proposal
Callerio, Lorenzo	8/13/2025	0.6	Call with the Company team and L. Callerio (A&M) to discuss a vendor negotiation
Callerio, Lorenzo	8/13/2025	0.6	Call with a vendor to discuss the trade agreement terms

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Callerio, Lorenzo	8/13/2025	1.3	Assess inbound requests received today from vendors and their legal counsel
Callerio, Lorenzo	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Callerio, Lorenzo	8/13/2025	0.9	Review certain prepetition AP reconciliation data before circulating them
Callerio, Lorenzo	8/13/2025	0.3	Call with L. Callerio and M. Schirle (A&M) re: ongoing reconciliation process
Caruso, Nicholas	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/13/2025	0.5	Call with the Company team, Vendor team regarding finalization of trade agreement
Caruso, Nicholas	8/13/2025	0.4	Correspond with the Company and K&E teams regarding certain vendor trade agreement
Caruso, Nicholas	8/13/2025	2.6	Revise trade agreements based on latest calls and correspondence with vendors and the Company team
Caruso, Nicholas	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Caruso, Nicholas	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Caruso, Nicholas	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Caruso, Nicholas	8/13/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/13
Caruso, Nicholas	8/13/2025	0.7	Review reconciliation status for certain vendors
Caruso, Nicholas	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Caruso, Nicholas	8/13/2025	1.6	Revise vendor negotiation log for latest new vendor contacts and negotiations
Cook, Jacob	8/13/2025	0.6	Consolidate weekly payments made from China filing entities for WE 8/8
Cook, Jacob	8/13/2025	1.2	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	1.3	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week

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Professional	Date	Hours	Activity
Cook, Jacob	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Cook, Jacob	8/13/2025	0.7	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.6	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.6	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA IE allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of EMEA PS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.8	Consolidate weekly payments made from EMEA filing entities for WE 8/8
Donoghue, Doug	8/13/2025	0.5	Analyze surrounding potential trade agreements
Donoghue, Doug	8/13/2025	0.4	Review procurement-provided information re: vendor status
Donoghue, Doug	8/13/2025	0.9	Review supplier-provided invoice reconciliation, analysis re: same
Donoghue, Doug	8/13/2025	0.5	Call with D. Donoghue (A&M), S. Lieberman (K&E), MAR procurement and vendor to discuss terms of trade agreement
Donoghue, Doug	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Donoghue, Doug	8/13/2025	0.2	Correspond re: status of trade agreement, potential modifications
Draude, Richard	8/13/2025	2.3	Review and respond to vendor communication emails for 8/13 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync

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Draude, Richard	8/13/2025	1.3	Review and respond to vendor communication emails for 8/13 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/13/2025	2.5	Review and respond to vendor communication emails for 8/13 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/13/2025	1.5	Review and respond to vendor communication emails for 8/13 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Draude, Richard	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Erlach, Nicole	8/13/2025	0.5	Standing call with the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/13/2025	0.3	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/13/2025	0.9	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/13/2025	1.4	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/13/2025	1.8	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from the Company purchasing managers
Erlach, Nicole	8/13/2025	2.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync
Erlach, Nicole	8/13/2025	1.2	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Fuetter, Isaac	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Fuetter, Isaac	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync
Fuetter, Isaac	8/13/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/13/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/13/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/13/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/13/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/13/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process

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Professional	Date	Hours	Activity
Gordon, Robert	8/13/2025	0.6	Draft correspondence on changes to PTP process document
O'Toole, Colin	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy
O'Toole, Colin	8/13/2025	1.3	Revise vendor segmentation analysis to incorporate requested formatting changes
O'Toole, Colin	8/13/2025	1.2	Revise vendor segmentation deck to replace references to DPO to trade terms, updated slides to reflect changes to underlying excel analysis
Schirle, Mattie	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/13/2025	0.3	Participate in call with Company / the Company vendor to review latest trade agreement
Schirle, Mattie	8/13/2025	0.6	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	8/13/2025	0.6	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	8/13/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Schirle, Mattie	8/13/2025	1.8	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	8/13/2025	0.7	Review trade agreement draft and revise for latest updates
Schirle, Mattie	8/13/2025	0.4	Participate in call to review reconciliation with Company
Schirle, Mattie	8/13/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	8/13/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/13/2025	0.7	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/13/2025	0.9	Participate in call with Logistics team to review trade agreements
Schirle, Mattie	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Schirle, Mattie	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Schirle, Mattie	8/13/2025	1.4	Review certain additional vendor contracts and communications received from management

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Schirle, Mattie	8/13/2025	0.3	Call with L. Callerio and M. Schirle (A&M) re: ongoing reconciliation process
Shahbain, Abraham	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Shahbain, Abraham	8/13/2025	1.3	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/13/2025	0.3	Respond to vendor request related open trade agreement payments
Shahbain, Abraham	8/13/2025	0.8	Review of vendor segmentation excel analysis
Shahbain, Abraham	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Shahbain, Abraham	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy
Shahbain, Abraham	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Shahbain, Abraham	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Shahbain, Abraham	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Shahbain, Abraham	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Simion, Tony	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Simion, Tony	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Stegenga, Jeff	8/13/2025	0.5	Update vendor mgmt. and initial billing structure / timing
Turner, Cari	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy

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Turner, Cari	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Turner, Cari	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Turner, Cari	8/13/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/13/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/13/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Turner, Cari	8/13/2025	0.9	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Turner, Cari	8/13/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/13/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	8/13/2025	0.3	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/13 and provide feedback on the same
Warren, Joseph	8/13/2025	1.1	Analyze status of nineteen priority vendor management items as of Wednesday, 8/13 and develop next step plans to resolve relating to the same
Warren, Joseph	8/13/2025	0.2	Analyze certain supplier situation and provide update to the Company team regarding the same, per request
Warren, Joseph	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Warren, Joseph	8/13/2025	0.5	Revise the process to the presentation on critical vendor agreements pending lender consent
Warren, Joseph	8/13/2025	0.3	Call with the Company team regarding certain priority supplier negotiation situation to understand impact of disruption to supply and next steps to maintain continuous supply
Warren, Joseph	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)

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Warren, Joseph	8/13/2025	0.5	Analyze status of certain priority supplier negotiation situation and provide feedback to the Company team regarding the same
Warren, Joseph	8/13/2025	0.2	Correspond with the Company team and K&E vendor management team regarding contract for certain supplier
Warren, Joseph	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Warren, Joseph	8/13/2025	1.3	Update supplier log for new suppliers entering trade agreement negotiations since August 3
Warren, Joseph	8/13/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/13
Warren, Joseph	8/13/2025	0.6	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed for segmentation classification
Warren, Joseph	8/13/2025	1.1	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed
Warren, Joseph	8/13/2025	0.4	Prepare for supplier calls scheduled for Thursday, 8/14
Warren, Joseph	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Warren, Joseph	8/13/2025	2.2	Analyze status of fourteen priority vendor management items as of Wednesday, 8/13 and develop next step plans to resolve relating to the same
Warren, Joseph	8/13/2025	0.2	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed for A&M team feedback
Warren, Joseph	8/13/2025	0.2	Provide feedback to A&M team regarding supplemental supplier payment tracking and further reconciliations
Warren, Joseph	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Zehetmair, Stefan	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/13/2025	2.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/13/2025	0.8	Process and document vendor management meeting
Zehetmair, Stefan	8/13/2025	0.7	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/14/2025	0.7	Correspond with management re: certain open trade agreements being negotiated
Callerio, Lorenzo	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor

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Caruso, Nicholas	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/14/2025	0.6	Call with the Company team to discuss high priority vendor and negotiation strategy
Caruso, Nicholas	8/14/2025	0.6	Review AP files provided by the Company team and ask questions related to the same
Caruso, Nicholas	8/14/2025	0.4	Correspond with D. Webber N. Caruso, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Caruso, Nicholas	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Caruso, Nicholas	8/14/2025	0.3	Call with T. Cairns (PSZJ), N. Caruso (A&M), and J. Warren (A&M) regarding status of two priority trade agreement negotiations and next steps related to the same
Caruso, Nicholas	8/14/2025	2.7	Prepare overview of high priority vendors, summarize next steps and general commentary related to vendors
Caruso, Nicholas	8/14/2025	1.7	Review trade agreements for multiple vendors and provide feedback
Caruso, Nicholas	8/14/2025	0.7	Revise trade agreement summary for review with A&M team
Caruso, Nicholas	8/14/2025	0.7	Review open AP for certain vendors and prepare draft trade agreements
Caruso, Nicholas	8/14/2025	2.8	Prepare liquidity impact for multiple proposed vendor trade agreements
Cook, Jacob	8/14/2025	1.9	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/8 for NAFTA
Cook, Jacob	8/14/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding reconciliation for certain supplier and next steps relating to the same
Cook, Jacob	8/14/2025	1.3	Prepare consolidated prepetition allocation payment run for distribution to company for WE 8/15
Cook, Jacob	8/14/2025	1.3	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/14/2025	0.8	Review of FDM coding for actual payments made during as reported by company for WE 8/8
Donoghue, Doug	8/14/2025	0.3	Correspond with procurement team re: vendor status
Donoghue, Doug	8/14/2025	0.8	Review revised AP listing for new booked AP
Donoghue, Doug	8/14/2025	0.6	Review vendor mailbox for vendor developments
Donoghue, Doug	8/14/2025	0.6	Review trade agreement mark-up, analysis re: purported outstanding AP

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Donoghue, Doug	8/14/2025	0.4	Review payments made pursuant to trade agreements, correspondence re: same
Donoghue, Doug	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Draude, Richard	8/14/2025	1.6	Update vendor segmentation analysis for latest comments from workstream leads and the company
Draude, Richard	8/14/2025	1.8	Review and respond to vendor communication emails for 8/14 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/14/2025	1.8	Review and respond to vendor communication emails for 8/14 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/14/2025	2.3	Review and respond to vendor communication emails for 8/14 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Draude, Richard	8/14/2025	2.4	Review and respond to vendor communication emails for 8/14 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/14/2025	2.2	Revise trade agreements trackers to incorporate customary payment terms per accounts payable
Erlach, Nicole	8/14/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/14/2025	0.8	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Erlach, Nicole	8/14/2025	2.1	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/14/2025	1.7	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/14/2025	1.2	Analyze documentation provided with supplier reconciliation requests to determine readiness for the Company reconciliation handoff
Erlach, Nicole	8/14/2025	1.9	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/14/2025	1.4	Monitor reconciliation progress and follow up with the Company on ongoing status
Fuetter, Isaac	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Fuetter, Isaac	8/14/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/14/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/14/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-evening session on 8/14/2025 for week-ending 8/16/2025

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Fuetter, Isaac	8/14/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/14/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/14/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/14/2025 for week-ending 8/16/2025
Grossi, Nick	8/14/2025	0.8	Review status of vendor payments and CIA requests
Grossi, Nick	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Grossi, Nick	8/14/2025	0.8	Review vendor management payment protocols
Hill, Michael	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/14/2025	2.1	Create division mapping for cash in advance based on division
O'Toole, Colin	8/14/2025	0.2	Call with A. Shahbain and C. O'Toole (A&M) with the Company to discuss refreshed vendor data set, discuss plan to further refine dataset
O'Toole, Colin	8/14/2025	2.3	Assess new vendor dataset received overnight, mapped in updated columns to master vendor data source tab, reformulated criteria for segmentation
O'Toole, Colin	8/14/2025	0.6	Revise vendor segmentation deck to correct grammar, clean up formatting, and unify language used throughout
O'Toole, Colin	8/14/2025	0.8	Create standalone slide to compare segmentation definitions, discount ranges and estimate payment timing utilized by A&M and Alix partners respectively
O'Toole, Colin	8/14/2025	1.1	Perform update to summary data outputs for vendor deck
O'Toole, Colin	8/14/2025	1.9	Perform update to individual segmentation output tabs for vendor deck
O'Toole, Colin	8/14/2025	2.1	Update vendor segmentation deck to reflect refreshed source data, changes to segment buckets and all tables/text
Schirle, Mattie	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/14/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/14/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/14/2025	0.9	Participate in call with Company to review vendor statuses and open trade agreements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/14/2025	0.4	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	8/14/2025	0.4	Update latest trade agreement for vendor negotiations
Schirle, Mattie	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Schirle, Mattie	8/14/2025	0.8	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/14/2025	1.7	Draft trade agreements for set of vendors
Schirle, Mattie	8/14/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/14/2025	2.4	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/14/2025	0.9	Participate in call to discuss trade agreement with vendor
Schirle, Mattie	8/14/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/14/2025	0.6	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/14/2025	0.7	Review certain additional vendor contracts and communications received from management
Shahbain, Abraham	8/14/2025	0.8	Review and provide comments to A&M team on top vendor overview slides
Shahbain, Abraham	8/14/2025	0.4	Call with the Company purchasing on vendor communication strategy
Shahbain, Abraham	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Shahbain, Abraham	8/14/2025	1.3	Review of segmentation analysis and provide comments to A&M team
Shahbain, Abraham	8/14/2025	0.2	Call with A. Shahbain and C. O'Toole (A&M) with the Company to discuss refreshed vendor data set, discuss plan to further refine dataset
Shahbain, Abraham	8/14/2025	1.2	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/14/2025	0.6	Call with the Company purchasing on vendor segmentation analysis
Shahbain, Abraham	8/14/2025	1.7	Respond to email related to vendor escalations and requests for payments

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/14/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review the situation of carriers, pre-petition, post-petition, trade agreements, consolidated invoicing
Shibata, Gerardo Yukio	8/14/2025	0.4	Follow up on status of TA from Electronics G. Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	0.2	Call with G. Shibata (A&M) and J. Warren (A&M) regarding current status of certain trade agreement proposals and next steps related to the same
Simion, Tony	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Turner, Cari	8/14/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/14/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/14/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/14/2025	1.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/14/2025	1.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/14/2025	1.6	Review vendor management governance deck from Alix Partners
Turner, Cari	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Turner, Cari	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Warren, Joseph	8/14/2025	0.2	Call with the Company team regarding priority supplier status and next steps to resolve
Warren, Joseph	8/14/2025	0.4	Call with the Company team regarding certain supplier entering trade agreement negotiations, focusing on their criticality and how much supply the Company has on hand
Warren, Joseph	8/14/2025	0.2	Prepare response for certain supplier regarding their inability to receive critical vendor treatment
Warren, Joseph	8/14/2025	0.3	Analyze presentation relating to vendor management strategies received from lender's advisors
Warren, Joseph	8/14/2025	0.3	Analyze status of two priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	0.3	Call with S. Lieberman, E. Swager, D. Wachenfeld, N. Argentieri, R. Olivett (all K&E) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 8/14
Warren, Joseph	8/14/2025	0.4	Call with the Company team and certain supplier regarding current status of trade agreement offers and next steps relating to the same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/14/2025	1.7	Analyze status of nineteen priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	0.6	Analyze A&M team progress on investigating supplemental supplier payments for potential amounts owed and need for further reconciliations, providing feedback to A&M team regarding the same
Warren, Joseph	8/14/2025	0.4	Call with the Company team regarding priority supplier status and next steps to resolve
Warren, Joseph	8/14/2025	0.2	Coordinate with the Company and K&E vendor management teams regarding next steps in the trade agreement negotiation process to restore services from certain supplier
Warren, Joseph	8/14/2025	0.3	Call with S. Lieberman (K&E) regarding assessment of executory contracts and upcoming call with certain potential critical supplier
Warren, Joseph	8/14/2025	0.2	Analyze progress of ongoing negotiations between the Company and certain supplier and provide feedback on the same
Warren, Joseph	8/14/2025	0.1	Call with the Company team regarding certain agreement negotiations led by a certain division and next steps relating to the same
Warren, Joseph	8/14/2025	0.3	Call with T. Cairns (PSZJ), N. Caruso (A&M), and J. Warren (A&M) regarding status of two priority trade agreement negotiations and next steps related to the same
Warren, Joseph	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Warren, Joseph	8/14/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding reconciliation for certain supplier and next steps relating to the same
Warren, Joseph	8/14/2025	0.2	Call with G. Shibata (A&M) and J. Warren (A&M) regarding current status of certain trade agreement proposals and next steps related to the same
Warren, Joseph	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/14/2025	0.3	Call with the Company team and J. Warren (A&M) regarding post petition invoices available for payment for certain supplier
Warren, Joseph	8/14/2025	0.2	Prepare update on reconciliations for the Company team to prioritize
Warren, Joseph	8/14/2025	0.7	Analyze status of three priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	1.4	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/14 and provide feedback on the same
Warren, Joseph	8/14/2025	0.7	Call with S. Lieberman (K&E), the Company team, and certain supplier regarding post petition payment made this week, maintaining post petition services going forward, and their prepetition amounts owed
Warren, Joseph	8/14/2025	0.6	Coordinate with the Company team to determine payments necessary to continue receiving goods from a certain critical supplier

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/14/2025	0.6	Analyze historical trade offers made to certain supplier, their prepetition claim reconciliation, and further correspondence and update the Company team regarding the same
Zehetmair, Stefan	8/14/2025	1.1	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	1.3	Update the Company Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	0.8	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/14/2025	2.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/14/2025	0.6	Process and document vendor management meeting
Callerio, Lorenzo	8/15/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding status of ongoing vendor management negotiations and issues
Callerio, Lorenzo	8/15/2025	0.6	Call following up with a vendor to discuss the trade agreement terms
Callerio, Lorenzo	8/15/2025	0.3	Call with S. Lieberman (K&E) to discuss an ongoing vendor negotiation
Callerio, Lorenzo	8/15/2025	0.4	Participate in meeting with a vendor and its legal counsel to discuss the final terms of a trade agreement
Caruso, Nicholas	8/15/2025	1.7	Draft trade agreements for multiple vendors based on discussions with the Company team
Caruso, Nicholas	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Caruso, Nicholas	8/15/2025	0.9	Review latest vendor trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/15/2025	0.7	Review month-end reporting source data related to accounts payable
Caruso, Nicholas	8/15/2025	0.2	Correspond with vendor personnel regarding payments on account of executed trade agreement
Caruso, Nicholas	8/15/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 8/15 and ongoing vendor segmentation analysis
Caruso, Nicholas	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Caruso, Nicholas	8/15/2025	0.6	Review fully executed trade agreement and coordinate payment of first payment
Caruso, Nicholas	8/15/2025	1.6	Review post petition invoices related to certain vendors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Caruso, Nicholas	8/15/2025	1.2	Review certain division vendor negotiation status tracker
Caruso, Nicholas	8/15/2025	1.9	Review latest vendor management tracker and make updates related to latest vendor communication
Cook, Jacob	8/15/2025	1.8	Review of ad hoc the Company purchasing requests for proofs of payment related to trade agreement payments made in current week
Cook, Jacob	8/15/2025	0.3	Call with the Company team, J. Cook (A&M), and J. Warren (A&M) regarding current invoices in accounts payable related to certain supplier
Cook, Jacob	8/15/2025	1.2	Review of ad hoc the Company purchasing requests for emergency payments to be made to prevent business disruptions
Cook, Jacob	8/15/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Cook, Jacob	8/15/2025	1.4	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cook, Jacob	8/15/2025	1.1	Review of outstanding 'ready to pay' invoices related to vendors with ongoing trade agreement negotiations
Donoghue, Doug	8/15/2025	0.3	Determine prepetition AP for certain vendors
Donoghue, Doug	8/15/2025	0.3	Update vendor status tracker workbook
Donoghue, Doug	8/15/2025	0.7	Review vendor-proposed modifications to TA, correspondence and analysis re: same
Draude, Richard	8/15/2025	1.9	Review and respond to vendor communication emails for 8/15 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/15/2025	1.8	Review and respond to vendor communication emails for 8/15 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/15/2025	2.3	Review and respond to vendor communication emails for 8/15 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Draude, Richard	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Draude, Richard	8/15/2025	2.4	Update trade agreements trackers to map to latest accounts payable master file
Draude, Richard	8/15/2025	2.0	Review and respond to vendor communication emails for 8/15 morning hours, update trackers accordingly (part I of II)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/15/2025	1.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/15/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/15/2025	0.8	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Erlach, Nicole	8/15/2025	1.2	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Erlach, Nicole	8/15/2025	1.3	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Fuetter, Isaac	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Fuetter, Isaac	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Fuetter, Isaac	8/15/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/15/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/15/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/15/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/15/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/15/2025 for week-ending 8/16/2025
Grossi, Nick	8/15/2025	0.7	Review status and provide comments re: vendor negotiations
Hill, Michael	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Hill, Michael	8/15/2025	0.1	Correspond regarding joint venture and how to proceed for payments
Hill, Michael	8/15/2025	0.8	Investigate joint venture for treatment of vendor for invoices
O'Toole, Colin	8/15/2025	1.4	Revise vendor segmentation deck to incorporate changes received from K&E team
O'Toole, Colin	8/15/2025	1.4	Add new appendix section to vendor segmentation deck for top 25 non-replaceable vendors by segment
O'Toole, Colin	8/15/2025	1.8	Add to vendor segmentation analysis to determine top 25 non-replaceable vendors by segment

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Schirle, Mattie	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Schirle, Mattie	8/15/2025	0.5	Discuss logistic escalations with Company
Schirle, Mattie	8/15/2025	0.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	8/15/2025	0.4	Review latest reconciliation status with Company
Schirle, Mattie	8/15/2025	0.7	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/15/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/15/2025	0.3	Participate in call with vendor to review trade agreement wording
Schirle, Mattie	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Schirle, Mattie	8/15/2025	0.6	Review communications received from management
Schirle, Mattie	8/15/2025	0.7	Participate in negotiation with Company, vendor and K&E
Schirle, Mattie	8/15/2025	1.2	Participate in call with K&E, Company and vendor to negotiate trade agreement
Schirle, Mattie	8/15/2025	1.4	Review and correspond with vendors for high priority items
Schirle, Mattie	8/15/2025	1.1	Update vendor management tracker for latest call updates
Schirle, Mattie	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Schirle, Mattie	8/15/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/15/2025	0.3	Discuss latest reconciliation status and trade agreement with vendor with Company
Shahbain, Abraham	8/15/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management issues
Shahbain, Abraham	8/15/2025	0.6	Call with the Company purchasing on vendor updates, open items, and next steps
Shahbain, Abraham	8/15/2025	0.4	Call with the Company purchasing on vendor segmentations analysis
Shahbain, Abraham	8/15/2025	1.1	Respond to emails from company related to negotiations around trade agreements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/15/2025	0.9	Review and update of segmentation analysis based on feedback received from the team
Shahbain, Abraham	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Shahbain, Abraham	8/15/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/15/2025	1.4	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Shahbain, Abraham	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Shibata, Gerardo Yukio	8/15/2025	0.4	Conference call with the Company and G. Shibata (A&M) and carrier's team to talk about the pre-petition, post petition, contract among other factors
Simion, Tony	8/15/2025	0.6	Review top vendor overview materials prepared in advance of call with Ad Hoc Lender Advisors
Simion, Tony	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Simion, Tony	8/15/2025	0.6	Call with Ad hoc lender advisor regarding segmentation analysis and next steps
Turner, Cari	8/15/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/15/2025	1.1	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/15/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Turner, Cari	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Turner, Cari	8/15/2025	1.1	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/15/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/15/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Warren, Joseph	8/15/2025	0.5	Call with certain supplier regarding their received proposal to settle their prepetition claim and next steps related to the same
Warren, Joseph	8/15/2025	0.3	Call with the Company team, J. Cook (A&M), and J. Warren (A&M) regarding current invoices in accounts payable related to certain supplier
Warren, Joseph	8/15/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management issues
Warren, Joseph	8/15/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding status of ongoing vendor management negotiations and issues
Warren, Joseph	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Warren, Joseph	8/15/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 8/15 and ongoing vendor segmentation analysis
Warren, Joseph	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Warren, Joseph	8/15/2025	0.3	Prepare for supplier calls scheduled for Friday, 8/15
Warren, Joseph	8/15/2025	1.6	Analyze status of five priority vendor management items as of Friday, 8/15 and develop next step plans to resolve relating to the same
Warren, Joseph	8/15/2025	0.5	Call with J. Warren (A&M), and the Company team regarding status of certain ongoing negotiation with supplier, history of offers and counterproposals, and next steps to resolve
Warren, Joseph	8/15/2025	0.3	Coordinate with K&E vendor management team regarding latest redline edit to certain trade agreement
Warren, Joseph	8/15/2025	0.6	Call with the Company team internally to align on situation relating to certain critical supplier and concern for that supplier's financial status
Warren, Joseph	8/15/2025	0.8	Call with the Company team regarding their division's priority supplier issues and next steps towards resolving each
Warren, Joseph	8/15/2025	0.3	Analyze latest update on ongoing the Company team reconciliation of certain supplier claim
Warren, Joseph	8/15/2025	1.0	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/15 and provide feedback on the same
Warren, Joseph	8/15/2025	0.4	Prepare reconciliation analysis for certain supplier's requested payment versus what the Company has in accounts payable
Zehetmair, Stefan	8/15/2025	0.2	Manage central vendor escalation mailbox
Caruso, Nicholas	8/16/2025	2.7	Prepare liquidity review for a number of vendors with pending trade agreements
Caruso, Nicholas	8/16/2025	1.3	Prepare trade agreement overview for a number of vendors with pending trade agreements

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Professional	Date	Hours	Activity
Donoghue, Doug	8/16/2025	1.2	Analyze modifications to trade deal, correspondence re: same
Draude, Richard	8/16/2025	0.4	Revise trade agreement discussion materials to reflect latest updates to trackers and latest communication with vendors
Erlach, Nicole	8/16/2025	1.2	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Schirle, Mattie	8/16/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/16/2025	1.7	Draft trade agreements for set of vendors
Turner, Cari	8/16/2025	0.8	Recommend vendor negotiation strategy options to A&M vendor team
Turner, Cari	8/16/2025	0.9	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/16/2025	0.1	Analyze latest draft trade agreement from certain supplier and provide feedback to K&E vendor team on the same
Warren, Joseph	8/16/2025	0.7	Prepare update to A&M team regarding ongoing negotiations and historical trade agreement offers exchanged with certain potential critical supplier
Warren, Joseph	8/16/2025	0.2	Analyze K&E vendor team request to accelerate payments to a supplier in critical vendor negotiations and respond on the same
Warren, Joseph	8/16/2025	0.4	Analyze certain supplier claim and status per the Company team request and provide feedback on next steps relating to the same
Warren, Joseph	8/16/2025	1.2	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ending Saturday, 8/16 and provide feedback on the same
Warren, Joseph	8/16/2025	2.2	Prepare draft presentation on certain the Company division priority supplier in ongoing negotiations and to be started negotiations
Warren, Joseph	8/16/2025	0.7	Prepare initial draft of A&M team coverage of the Company division and regional purchasing teams
Caruso, Nicholas	8/17/2025	2.8	Revise past due AP analysis incorporating latest DIP budget and executed trade agreements
Caruso, Nicholas	8/17/2025	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update and refresh of analysis
Caruso, Nicholas	8/17/2025	2.7	Revise vendor management dashboard materials for latest weekly updates
Draude, Richard	8/17/2025	2.8	Prepare discussion materials re: accounts payable amounts in executed and in process trade agreements for team leads
Erlach, Nicole	8/17/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/17/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/17/2025	0.1	Update vendor management status tracker for latest notes
Shahbain, Abraham	8/17/2025	0.6	Review open emails and prep for tomorrow calls and open items

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/17/2025	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update and refresh of analysis
Turner, Cari	8/17/2025	0.4	Review various vendor negotiation updates from A&M vendor team
Turner, Cari	8/17/2025	0.6	Respond to additional vendor negotiation questions from the Company team
Warren, Joseph	8/17/2025	0.7	Revise certain presentation for potential critical suppliers to include feedback from K&E vendor team relating to draft vendor agreements in negotiation
Warren, Joseph	8/17/2025	0.3	Prepare update to forecast payment file for certain supplier
Warren, Joseph	8/17/2025	0.6	Analyze and update vendor management supplier log list for latest inbounds received
Warren, Joseph	8/17/2025	0.4	Prepare for supplier calls scheduled for Monday, 8/18
Warren, Joseph	8/17/2025	0.1	Revise standard questionnaire for new vendor management situations to determine if negotiations for a trade agreement should be entered
Warren, Joseph	8/17/2025	0.3	Prepare update on status of priority reconciliations for the reconciliation team
Warren, Joseph	8/17/2025	0.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ended Friday, 8/15 and provide feedback on the same
Callerio, Lorenzo	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Callerio, Lorenzo	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/18/2025	0.8	Draft certain trade agreements as discussed with the Company
Callerio, Lorenzo	8/18/2025	0.7	Participate in a meeting with the Company and S. Lieberman (K&E) to discuss a potential settlement agreement
Callerio, Lorenzo	8/18/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: update on trade agreements queued for lenders approval
Callerio, Lorenzo	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Callerio, Lorenzo	8/18/2025	0.4	Correspond with Alix re: an open settlement agreement currently queued for approval
Callerio, Lorenzo	8/18/2025	0.6	Call with a S. Lieberman (K&E) and a vendor and its legal counsel to discuss a trade agreement
Callerio, Lorenzo	8/18/2025	0.7	Call with R. Agostinelli (GT) to discuss the ongoing negotiation strategy
Callerio, Lorenzo	8/18/2025	0.7	Call with S. Lieberman (K&E) to discuss the revised terms of certain settlement agreements

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/18/2025	1.1	Participate in a discussion with management regarding specific prepetition accounts payable reconciliations to ensure alignment and clarity
Callerio, Lorenzo	8/18/2025	2.2	Respond and prioritize today's vendor requests and communications
Callerio, Lorenzo	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Caruso, Nicholas	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Caruso, Nicholas	8/18/2025	0.7	Call with N. Caruso (A&M) and J. Warren (A&M) regarding transition of certain vendor management issues and the status and next steps of the same
Caruso, Nicholas	8/18/2025	1.4	Review and revise trade agreements based on latest information discussed internally for certain vendors
Caruso, Nicholas	8/18/2025	0.7	Review and revise trade agreements based on latest counterproposals discussed internally for certain vendors
Caruso, Nicholas	8/18/2025	2.2	Prepare summary of vendor negotiations for specific vendor and prepare liquidity calculation
Caruso, Nicholas	8/18/2025	1.1	Review latest reconciliation status for certain vendors and update trade agreement related to the same
Caruso, Nicholas	8/18/2025	0.4	Working session with N. Caruso and R. Draude re: prepetition AP analysis
Caruso, Nicholas	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Cook, Jacob	8/18/2025	1.9	Prepare invoice-level detail for payments made against trade agreements during WE 8/15 for various the Company purchasing team members
Cook, Jacob	8/18/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Cook, Jacob	8/18/2025	1.4	Review of invoices to be paid in EMEA post-petition payment run for WE 8/22

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Professional	Date	Hours	Activity
Cook, Jacob	8/18/2025	1.1	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/22
Cook, Jacob	8/18/2025	1.1	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/22
Donoghue, Doug	8/18/2025	0.4	Review contract to determine if executory
Donoghue, Doug	8/18/2025	0.3	Review prior payments made to vendor
Donoghue, Doug	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Donoghue, Doug	8/18/2025	0.6	Review vendor mailbox for vendor negotiation developments
Donoghue, Doug	8/18/2025	0.7	Review counterproposal to trade agreement, analysis and correspondence re: same
Donoghue, Doug	8/18/2025	0.8	Correspond re: trade agreement negotiations, Analyze re: same
Donoghue, Doug	8/18/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement structure
Donoghue, Doug	8/18/2025	0.4	Update vendor status tracker for negotiation updates
Draude, Richard	8/18/2025	2.3	Review and respond to vendor communication emails for 8/18 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/18/2025	2.6	Review and respond to vendor communication emails for 8/18 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Draude, Richard	8/18/2025	1.9	Review and respond to vendor communication emails for 8/18 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/18/2025	2.2	Review and respond to vendor communication emails for 8/18 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/18/2025	2.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/18/2025	0.4	Working session with N. Caruso and R. Draude re: prepetition AP analysis
Erlach, Nicole	8/18/2025	0.4	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/18/2025	1.8	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/18/2025	1.6	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/18/2025	0.8	Review supplier AR reconciliations performed by the Company in advance of circulating to the Company purchasing managers

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Erlach, Nicole	8/18/2025	1.9	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/18/2025	1.1	Review high priority items from the Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	8/18/2025	1.4	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/18/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of certain potential critical supplier reconciliations for trade agreement purposes
Fuetter, Isaac	8/18/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/18/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/18/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/18/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/18/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/18/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Grossi, Nick	8/18/2025	0.7	Review status of vendor payments, prepetition reconciliation and CIA requests
Hill, Michael	8/18/2025	1.1	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of vendor management issues for a certain division and next steps relating to the same
Hill, Michael	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
O'Toole, Colin	8/18/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with MAR to discuss updates to the vendor spend dataset
Schirle, Mattie	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/18/2025	0.8	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/18/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/18/2025	0.6	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/18/2025	1.9	Revise trade agreements for latest rounds of negotiations

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Professional	Date	Hours	Activity
Schirle, Mattie	8/18/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/18/2025	0.4	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/18/2025	1.2	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/18/2025	0.3	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/18/2025	0.3	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/18/2025	1.1	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/18/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	8/18/2025	0.9	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Schirle, Mattie	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Shahbain, Abraham	8/18/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 8/18 and next steps regarding the same
Shahbain, Abraham	8/18/2025	0.9	Respond to emails from company related to negotiations around trade agreements
Shahbain, Abraham	8/18/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with MAR to discuss updates to the vendor spend dataset
Shahbain, Abraham	8/18/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: update on trade agreements queued for lenders approval
Shahbain, Abraham	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Shahbain, Abraham	8/18/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/18/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding critical supplier issues and next steps for requesting lender consent
Shahbain, Abraham	8/18/2025	1.5	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Shahbain, Abraham	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/18/2025	0.5	Call with Alix related to vendor segmentation and trade agreement negotiations
Shahbain, Abraham	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Shiffman, David	8/18/2025	0.4	Review latest weekly CIA amounts paid
Simion, Tony	8/18/2025	0.3	Review latest summary of executed and negotiated trade agreements in preparation for meeting with Ad hoc lender advisors
Turner, Cari	8/18/2025	0.9	Review updated vendor management reporting package
Turner, Cari	8/18/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/18/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Turner, Cari	8/18/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/18/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/18/2025	1.1	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/18/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/18/2025	1.3	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Turner, Cari	8/18/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement structure
Warren, Joseph	8/18/2025	0.6	Analyze status of two priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	0.7	Call with N. Caruso (A&M) and J. Warren (A&M) regarding transition of certain vendor management issues and the status and next steps of the same
Warren, Joseph	8/18/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 8/18 and next steps regarding the same

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Professional	Date	Hours	Activity
Warren, Joseph	8/18/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of certain potential critical supplier reconciliations for trade agreement purposes
Warren, Joseph	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Warren, Joseph	8/18/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding critical supplier issues and next steps for requesting lender consent
Warren, Joseph	8/18/2025	1.7	Analyze status of 11 priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of vendor management issues for a certain division and next steps relating to the same
Warren, Joseph	8/18/2025	0.3	Prepare materials relating to post petition payments, the claims website, and the critical vendor order for a certain supplier
Warren, Joseph	8/18/2025	0.1	Analyze supplier issue relating to the first installment payment of their trade agreement
Warren, Joseph	8/18/2025	0.1	Analyze update from reconciliation team on status of certain supplier reconciliation that is in trade agreement negotiations
Warren, Joseph	8/18/2025	1.0	Analyze status of eight priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	0.8	Prepare lender questionnaire for request for consent for certain critical vendor agreement
Warren, Joseph	8/18/2025	0.1	Prepare summary and next steps for A&M team of current reconciliation status for certain supplier in critical vendor negotiations
Warren, Joseph	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/18/2025	0.2	Update the Company staff regarding executed trade agreement for certain supplier that should resolve issues with supplier globally
Warren, Joseph	8/18/2025	1.9	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/18 and provide feedback on the same
Warren, Joseph	8/18/2025	0.3	Coordinate with the Company staff regarding the next steps prior to prepetition payments for a certain supplier
Warren, Joseph	8/18/2025	0.4	Coordinate with the Company staff regarding A&M coverage of supplier vendor management issues by division
Warren, Joseph	8/18/2025	0.4	Revise presentation for certain suppliers proposal for a critical vendor agreement per the Company team comments
Warren, Joseph	8/18/2025	0.7	Prepare for and participate in discussion with the Company staff and certain supplier regarding their prepetition amounts owed and the continuation of their post petition services
Warren, Joseph	8/18/2025	0.9	Prepare for and participate in debrief discussion with the Company team regarding certain potential critical supplier and next steps relating to the same

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Professional	Date	Hours	Activity
Warren, Joseph	8/18/2025	1.2	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and post petition services going forward
Warren, Joseph	8/18/2025	0.2	Prepare request for the Company staff to support forthcoming request to lenders for consent to a trade agreement
Zehetmair, Stefan	8/18/2025	1.9	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/18/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/18/2025	2.6	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/18/2025	0.8	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/19/2025	0.4	Correspond with the Company re: certain outstanding prepetition AP
Callerio, Lorenzo	8/19/2025	0.4	Call with the Company, A. Shahbain and L. Callerio (A&M) to discuss a vendor outstanding prepetition amounts
Callerio, Lorenzo	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/19/2025	0.6	Participate in a call with the Company to discuss the updated terms of a settlement agreement currently being negotiated with a vendor
Callerio, Lorenzo	8/19/2025	0.9	Review several trade agreements received from K&E before circulating them to the different vendors
Callerio, Lorenzo	8/19/2025	0.3	Correspond with a vendor re: requested cash in advance payment for post petition deliveries
Callerio, Lorenzo	8/19/2025	0.8	Prepare for and participate to a call with a vendor to discuss the open points of a current settlement agreement being negotiated
Callerio, Lorenzo	8/19/2025	0.8	Draft certain trade agreements including updated trade terms, as discussed with management
Callerio, Lorenzo	8/19/2025	0.9	Review the payment terms and the reconciliation data received from a vendor before executing a trade agreement
Callerio, Lorenzo	8/19/2025	0.6	Call with S. Lieberman (K&E) to review the updated terms of a trade agreements
Callerio, Lorenzo	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries
Callerio, Lorenzo	8/19/2025	2.3	Address and prioritize today's incoming vendor requests and communications to ensure timely follow-up
Callerio, Lorenzo	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/19/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain supplier negotiations and next steps relating to the same
Callerio, Lorenzo	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	1.9	Review and respond to multiple vendor trade agreement requests provided by the Company team
Caruso, Nicholas	8/19/2025	1.4	Prepare revised trade agreements for certain vendors and communicate regarding the same with the Company team
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.8	Prepare for and participate in call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/19/2025	1.1	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/19/2025	0.7	Prepare liquidity impact calculator for specific vendor
Caruso, Nicholas	8/19/2025	0.6	Realign vendor negotiations for specific division
Caruso, Nicholas	8/19/2025	1.2	Review updates to vendor database and provide commentary related to updates to the dataset
Caruso, Nicholas	8/19/2025	1.3	Review contract database and review certain contracts related to vendors in trade agreement negotiations
Caruso, Nicholas	8/19/2025	0.5	Call with Marell team, K&E team, and Vendor regarding trade agreement
Caruso, Nicholas	8/19/2025	1.1	Prepare trade agreement management forecast
Caruso, Nicholas	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Cook, Jacob	8/19/2025	1.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors

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Professional	Date	Hours	Activity
Cook, Jacob	8/19/2025	1.2	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/22
Donoghue, Doug	8/19/2025	1.0	Analyze re: proposed trade agreement terms, Correspond re: same
Donoghue, Doug	8/19/2025	0.7	Assess vendor-provided AP data, comparison against company records
Donoghue, Doug	8/19/2025	0.3	Correspond re: negotiation strategy
Donoghue, Doug	8/19/2025	0.2	Correspond re: continuing vendor negotiations
Donoghue, Doug	8/19/2025	0.1	Call with S. Lieberman (K&E), D. Donoghue (A&M) to discuss trade agreement status
Draude, Richard	8/19/2025	1.1	Review and respond to vendor communication emails for 8/19 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/19/2025	1.7	Review and respond to vendor communication emails for 8/19 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/19/2025	2.4	Review and respond to vendor communication emails for 8/19 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Draude, Richard	8/19/2025	2.5	Review and respond to vendor communication emails for 8/19 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/19/2025	2.2	Update vendor segmentation analysis for latest comments from workstream leads
Erlach, Nicole	8/19/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/19/2025	1.7	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/19/2025	1.9	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/19/2025	2.1	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/19/2025	1.0	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Erlach, Nicole	8/19/2025	1.4	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries
Erlach, Nicole	8/19/2025	1.3	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Fuetter, Isaac	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors

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Professional	Date	Hours	Activity
Fuetter, Isaac	8/19/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/19/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/19/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/19/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/19/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/19/2025 for week-ending 8/23/2025
Grossi, Nick	8/19/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss FDM relief tracking
Grossi, Nick	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Hill, Michael	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
O'Toole, Colin	8/19/2025	0.7	Revise vendor segmentation excel and deck to incorporate changes to the non-replaceable vendors section of the deck
O'Toole, Colin	8/19/2025	2.6	Update vendor segmentation deck to reflect changes to underlying excel/master dataset
O'Toole, Colin	8/19/2025	2.7	Analyze new vendor dataset received 8/19 am, reconciled to existing dataset, identified differences, brought updated fields into master data set
O'Toole, Colin	8/19/2025	2.9	Update segment detail tabs in excel to capture changes to new Master dataset
O'Toole, Colin	8/19/2025	0.7	Meeting with A. Shahbain & C. O'Toole (A&M) to review the vendor segmentation deck, discuss revisions and content to be added
Postolos, Lucas	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Schirle, Mattie	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/19/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/19/2025	1.1	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	8/19/2025	1.7	Revise trade agreements for latest round of negotiations
Schirle, Mattie	8/19/2025	0.5	Participate in call with Company to review list o invoices

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Professional	Date	Hours	Activity
Schirle, Mattie	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries
Schirle, Mattie	8/19/2025	0.4	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	8/19/2025	0.6	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	8/19/2025	0.8	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	8/19/2025	0.7	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/19/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Schirle, Mattie	8/19/2025	0.4	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/19/2025	0.7	Revise trade agreement summary for review
Schirle, Mattie	8/19/2025	1.3	Review and correspond with vendors for high priority items
Shahbain, Abraham	8/19/2025	0.3	Respond to questions from management related to invoice processing issues
Shahbain, Abraham	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Shahbain, Abraham	8/19/2025	0.4	Call with the Company purchasing on vendor related invoicing issue
Shahbain, Abraham	8/19/2025	0.6	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to align on vendor strategy and open items
Shahbain, Abraham	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same
Shahbain, Abraham	8/19/2025	0.7	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M), and the Company staff regarding certain division's pending critical vendor agreements and negotiations and next steps relating to the same
Shahbain, Abraham	8/19/2025	0.6	Call with the Company purchasing related to invoicing protocol
Shahbain, Abraham	8/19/2025	0.4	Call with AlixPartners to discuss vendor related analyses and open items
Shahbain, Abraham	8/19/2025	0.9	Review and provide feedback on the vendor segmentation analysis deck

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Shahbain, Abraham	8/19/2025	0.9	Review and provide feedback on talking points for suppliers
Shahbain, Abraham	8/19/2025	0.4	Call with the Company, A. Shahbain and L. Callerio (A&M) to discuss a vendor outstanding prepetition amounts
Shahbain, Abraham	8/19/2025	0.7	Meeting with A. Shahbain & C. O'Toole (A&M) to review the vendor segmentation deck, discuss revisions and content to be added
Shahbain, Abraham	8/19/2025	1.8	Respond to email related to vendor escalations and potential payment requests
Shahbain, Abraham	8/19/2025	0.7	Review and provide feedback on appendix slides for non-replaceable vendors
Shahbain, Abraham	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Shahbain, Abraham	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/19/2025	1.3	Respond to emails from company related to trade agreements negotiations statuses
Simion, Tony	8/19/2025	0.5	Discuss latest Alix vendor mgmt. interaction and follow-up on OEM meetings with J. Stegenga and T. Simion (A&M)
Stegenga, Jeff	8/19/2025	0.5	Discuss latest Alix vendor mgmt. interaction and follow-up on OEM meetings with J. Stegenga and T. Simion (A&M)
Turner, Cari	8/19/2025	1.3	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/19/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/19/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/19/2025	0.8	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/19/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/19/2025	0.6	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to align on vendor strategy and open items
Turner, Cari	8/19/2025	0.7	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/19/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same

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Turner, Cari	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Turner, Cari	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Waismann, Heitor	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Warren, Joseph	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/19/2025	0.7	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M), and the Company staff regarding certain division's pending critical vendor agreements and negotiations and next steps relating to the same
Warren, Joseph	8/19/2025	0.7	Analyze status of two priority vendor management items as of Tuesday, 8/19 and develop next step plans to resolve relating to the same
Warren, Joseph	8/19/2025	0.3	Analyze blocked status of invoices in AP for certain supplier prepetition payments and prepare next steps relating to the same
Warren, Joseph	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same
Warren, Joseph	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Warren, Joseph	8/19/2025	1.1	Prepare summary analysis of six potential critical vendor agreements with context for A&M team review
Warren, Joseph	8/19/2025	2.2	Analyze status of 18 priority vendor management items as of Tuesday, 8/19 and develop next step plans to resolve relating to the same
Warren, Joseph	8/19/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain supplier negotiations and next steps relating to the same
Warren, Joseph	8/19/2025	0.2	Prepare requests to A&M team relating to status of certain supplier reconciliations to facilitate trade agreement negotiations
Warren, Joseph	8/19/2025	0.2	Coordinate with the Company staff regarding blocked invoice status for certain supplier prepetition invoices
Warren, Joseph	8/19/2025	0.4	Prepare for and participate in discussion with the Company team regarding ongoing negotiations with certain supplier and next steps relating to the same
Warren, Joseph	8/19/2025	1.2	Analyze questions from the Company staff relating to next steps for certain priority suppliers for trade agreement process and respond to the same
Warren, Joseph	8/19/2025	0.1	Revise presentation relating to proposal for certain critical vendor supplier payments per feedback from the Company team

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Warren, Joseph	8/19/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and decision to stop post petition shipments
Warren, Joseph	8/19/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/19 and provide feedback on the same
Warren, Joseph	8/19/2025	0.9	Prepare for and participate in discussion with the Company team regarding four potential critical suppliers, their importance to the Company operations, and next steps relating to the same
Warren, Joseph	8/19/2025	0.8	Analyze certain supplier situations and potential for critical vendor treatment post discuss with the Company staff on the same
Webber, Dan	8/19/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss FDM relief tracking
Webber, Dan	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Weiland, Brad	8/19/2025	0.2	Correspond with N. Erlach (A&M) re vendor management items
Zehetmair, Stefan	8/19/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/19/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/19/2025	1.9	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/20/2025	0.6	Participate in a call with the Company, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated terms of a trade agreement being negotiated
Callerio, Lorenzo	8/20/2025	0.6	Meeting with the Company Purchasing, A. Shahbain (A&M) and L. Callerio (A&M) re: North America and EMEA tooling
Callerio, Lorenzo	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/20/2025	0.4	Call with D. Heriford (K&E) to discuss the fourth cash management order
Callerio, Lorenzo	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Callerio, Lorenzo	8/20/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/20/2025	0.5	Call with S. Lieberman (K&E) to discuss the updated trade terms of an open settlement agreement
Callerio, Lorenzo	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Callerio, Lorenzo	8/20/2025	2.0	Manage and respond to all incoming vendor communications and requests throughout the day to ensure timely and effective follow-up
Callerio, Lorenzo	8/20/2025	1.3	Review and update the trade agreements tracker including comments on the latest ongoing negotiations
Callerio, Lorenzo	8/20/2025	1.2	Perform prepetition AP reconciliations using detailed invoice-level data provided by the vendor
Callerio, Lorenzo	8/20/2025	0.7	Correspond with K&E and the A&M team to address certain questions re: cash management order
Callerio, Lorenzo	8/20/2025	0.5	Participate in a standing meeting with a vendor and its legal counsel to discuss the trade agreements being finalized
Callerio, Lorenzo	8/20/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Caruso, Nicholas	8/20/2025	2.3	Review multiple trade agreement proposals from the Company team and provide counterproposal ideas
Caruso, Nicholas	8/20/2025	1.1	Review latest reconciliation status for certain vendors and provide updates to the Company team regarding the same
Caruso, Nicholas	8/20/2025	0.8	Review inquiries from the Company team related to certain vendor trade agreements and provide responses
Caruso, Nicholas	8/20/2025	0.7	Review AP related to inquires from the Company team regarding certain vendor trade agreements
Caruso, Nicholas	8/20/2025	0.5	Call with the Company team, K&E team, and Vendor team regarding trade agreement
Caruso, Nicholas	8/20/2025	0.4	Review the Company org chart in relation to specific JV request
Caruso, Nicholas	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Caruso, Nicholas	8/20/2025	0.5	Call with the Company team, K&E team, and Vendor team regarding trade agreement negotiations
Caruso, Nicholas	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Caruso, Nicholas	8/20/2025	1.9	Review and revise trade agreements for certain vendors based on calls with vendors and latest discussion points
Caruso, Nicholas	8/20/2025	1.6	Review latest vendor database and add additional information to share with A&M Team

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Caruso, Nicholas	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Caruso, Nicholas	8/20/2025	0.9	Prepare updated vendor list with additional identification information
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA IE allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Review and consolidation of EMEA MS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from EMEA filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from LATAM filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.3	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Cook, Jacob	8/20/2025	0.3	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA PS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	1.2	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from specific country filing entities for WE 8/15
Donoghue, Doug	8/20/2025	0.2	Coordinate upcoming scheduling and meeting with vendor team
Donoghue, Doug	8/20/2025	0.7	Update trade agreement analysis for updated AP amounts
Donoghue, Doug	8/20/2025	0.6	Draft trade agreement, correspondence re: same

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Professional	Date	Hours	Activity
Donoghue, Doug	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Donoghue, Doug	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Donoghue, Doug	8/20/2025	0.5	Review latest update to reconciliation tracker
Donoghue, Doug	8/20/2025	0.3	Review vendor reconciliation, correspondence re: same
Donoghue, Doug	8/20/2025	0.3	Review latest payable balance to vendor, correspondence re: same
Draude, Richard	8/20/2025	2.2	Prepare summary for workstream leads re: numerous vendors from a certain region with multiple recent requests
Draude, Richard	8/20/2025	1.9	Review and respond to vendor communication emails for 8/20 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/20/2025	0.8	Working session with J. Warren and R. Draude (A&M) to discuss updates re: certain vendor negotiations
Draude, Richard	8/20/2025	1.4	Review and respond to vendor communication emails for 8/20 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Draude, Richard	8/20/2025	2.6	Review and respond to vendor communication emails for 8/20 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/20/2025	2.7	Review and respond to vendor communication emails for 8/20 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/20/2025	2.4	Revise vendor segmentation analysis to incorporate comments from the company and team leads
Erlach, Nicole	8/20/2025	1.8	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/20/2025	1.3	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/20/2025	0.8	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/20/2025	0.7	Review statements of account provided by the Company purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	8/20/2025	0.5	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/20/2025	0.4	Escalate high priority reconciliations to the Company
Erlach, Nicole	8/20/2025	0.4	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/20/2025	1.1	Update reconciliation tracker notes to reflect reconciliation progress and pending items

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Fuetter, Isaac	8/20/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Grossi, Nick	8/20/2025	0.6	Review and provide comments re: vendor management considerations
Hill, Michael	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/20/2025	1.8	Analyze joint ventures for how much of a spend impact on working capital payment terms would be
Hill, Michael	8/20/2025	1.9	Create analysis for vendor to map out future payment commitments
O'Toole, Colin	8/20/2025	0.8	Adjust vendor deck and underlying excel to tweak format of non-replaceable vendor section, prepared standalone version for sharing externally
O'Toole, Colin	8/20/2025	1.8	Revise vendor segmentation analysis (excel) to implement changes discussed with A. Shahbain on 8/19
O'Toole, Colin	8/20/2025	1.2	Revise vendor segmentation deck to incorporate feedback from A. Shahbain (A&M). Added more vendor strategy slides, Revise presentation of several slides, adjusted language throughout deck for consistency
O'Toole, Colin	8/20/2025	1.4	Revise Vendor segmentation deck to add strategy slides for engaging in negotiations with Imposed, Lienholder and Captive vendor segments
O'Toole, Colin	8/20/2025	1.9	Revise vendor segmentation deck to incorporate changes to underlying excel, added deep dives to three vendor segments, added slide for vendor terms by country
Schirle, Mattie	8/20/2025	0.6	Participate in a call with the Company, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated terms of a trade agreement being negotiated
Schirle, Mattie	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Schirle, Mattie	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Schirle, Mattie	8/20/2025	0.6	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	8/20/2025	1.8	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	8/20/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	8/20/2025	1.2	Participate in status update call with logistics team at Company
Schirle, Mattie	8/20/2025	0.3	Review supplier reconciliation for trade agreement
Schirle, Mattie	8/20/2025	0.8	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/20/2025	2.3	Discuss and draft multiple email trade agreements reflecting the updates from Company
Schirle, Mattie	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Schirle, Mattie	8/20/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Schirle, Mattie	8/20/2025	0.2	Review and respond to additional requests received from vendors
Schirle, Mattie	8/20/2025	0.7	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	8/20/2025	0.4	Participate in pre-call with Company to prepare for trade agreement negotiation
Shahbain, Abraham	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Shahbain, Abraham	8/20/2025	0.5	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/20/2025	0.8	Review analysis developed related to specific divisional liabilities
Shahbain, Abraham	8/20/2025	0.8	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/20/2025	1.3	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/20/2025	0.5	Prepare for and participate in discussion with A. Shahbain and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/20
Shahbain, Abraham	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Shahbain, Abraham	8/20/2025	0.6	Review of prepetition proposal based on divisional funding requests
Shahbain, Abraham	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Shahbain, Abraham	8/20/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/20/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Shahbain, Abraham	8/20/2025	0.6	Meeting with the Company Purchasing, A. Shahbain (A&M) and L. Callerio (A&M) re: North America and EMEA tooling's
Shahbain, Abraham	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Shahbain, Abraham	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Shahbain, Abraham	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Shahbain, Abraham	8/20/2025	0.5	Discuss logistics invoicing with the Company purchasing
Simion, Tony	8/20/2025	0.4	Review daily vendor reconciliation account file to identify latest completed items
Simion, Tony	8/20/2025	0.4	Review and provide comments to draft of weekly vendor management presentation prior to meeting
Simion, Tony	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Turner, Cari	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Turner, Cari	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Turner, Cari	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Turner, Cari	8/20/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/20/2025	0.4	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Turner, Cari	8/20/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

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Turner, Cari	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/20/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/20/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Turner, Cari	8/20/2025	0.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/20/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	8/20/2025	1.9	Analyze status of twelve priority vendor management items as of Wednesday, 8/20 and develop next step plans to resolve relating to the same
Warren, Joseph	8/20/2025	1.0	Prepare summary analysis of suppliers for certain division that are pending trade agreement negotiations per A&M team request
Warren, Joseph	8/20/2025	0.5	Prepare request for trade agreement authorization for certain critical supplier
Warren, Joseph	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Warren, Joseph	8/20/2025	0.3	Prepare update for A&M team regarding developments on certain call with a supplier regarding credit limits and next steps related to the same
Warren, Joseph	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/20/2025	0.7	Prepare bi-weekly update to vendor management log for new supplier inbounds
Warren, Joseph	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Warren, Joseph	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Warren, Joseph	8/20/2025	0.5	Prepare for and participate in discussion with A. Shahbain and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/20
Warren, Joseph	8/20/2025	0.8	Working session with J. Warren and R. Draude (A&M) to discuss updates re: certain vendor negotiations
Warren, Joseph	8/20/2025	0.5	Prepare for and participate in discussion with the Company staff and certain supplier

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Warren, Joseph	8/20/2025	1.1	Prepare for and participate in discussion with the Company staff for follow up questions relating to certain supplier that has decided to stop shipping on a post petition basis
Warren, Joseph	8/20/2025	0.9	Prepare for and participate in discussion with the Company staff regarding current state of negotiations with 14 select suppliers and next steps relating to each
Warren, Joseph	8/20/2025	0.9	Prepare for and participate in discussion with the Company staff and certain supplier regarding their prepetition amounts owed and post petition credit limits
Warren, Joseph	8/20/2025	1.3	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/20 and provide feedback on the same
Warren, Joseph	8/20/2025	0.4	Prepare for and participate in debrief call with the Company team regarding call with certain supplier regarding their prepetition amounts owed and credit limits
Warren, Joseph	8/20/2025	0.2	Prepare for and participate in discussion with the Company staff regarding financial inputs to the trade agreement for a certain critical vendor
Warren, Joseph	8/20/2025	0.2	Analyze request from the Company staff for accelerated post petition payment to certain supplier and provide next steps on the same
Webber, Dan	8/20/2025	0.1	Correspond with S. Alberino, et al. (Akin), B. Hunter, et al. (A&M) regarding vendor management segmentation
Weiland, Brad	8/20/2025	0.2	Correspond with G. Shibata (A&M) re shipping and logistics items
Zehetmair, Stefan	8/20/2025	0.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/20/2025	1.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/20/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/21/2025	0.6	Call with the Company Purchasing to discuss the terms of a settlement agreement originally not approved from the lenders
Callerio, Lorenzo	8/21/2025	0.4	Participate in a meeting with the Company Purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Callerio, Lorenzo	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/21/2025	0.7	Meeting with the Company Purchasing and L. Callerio (A&M) re: trade agreement terms
Callerio, Lorenzo	8/21/2025	0.4	Call with the Company Purchasing to discuss the payment of certain prepetition amounts

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Callerio, Lorenzo	8/21/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the ongoing vendors negotiation strategy
Callerio, Lorenzo	8/21/2025	0.4	Call with S. Lieberman (K&E) to discuss the updated trade terms of an open settlement agreement
Callerio, Lorenzo	8/21/2025	0.5	Review certain prepetition payments performed post filing, in order to prepare a revised negotiation strategy
Callerio, Lorenzo	8/21/2025	0.6	Lead recurring strategic meetings with a vendor and its legal counsel to negotiate and finalize trade agreement terms, ensuring alignment with organizational objectives and legal compliance
Callerio, Lorenzo	8/21/2025	0.8	Participate in a call with a vendor and his legal advisor to discuss certain questions on the critical vendors order
Callerio, Lorenzo	8/21/2025	1.3	Review multiple trade agreement proposals circulated by the purchasing team
Callerio, Lorenzo	8/21/2025	1.4	Review and edit the update version of the revised vendor management draft presentation
Callerio, Lorenzo	8/21/2025	2.2	Manage vendor communications to ensure prompt, effective resolution of requests
Callerio, Lorenzo	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Caruso, Nicholas	8/21/2025	0.4	Review and revise latest trade agreement and email trade agreement tracker and share with the Company team
Caruso, Nicholas	8/21/2025	0.5	Call with the Company team regarding specific vendor negotiations and potential impacts
Caruso, Nicholas	8/21/2025	1.1	Review and revise summary of set of vendors for sharing with the Company team
Caruso, Nicholas	8/21/2025	0.4	Participate in a meeting with the Company Purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/21/2025	0.2	Correspond with the Company team regarding trade agreement and email trade agreement tracker
Caruso, Nicholas	8/21/2025	1.7	Review trade agreement counterproposals sent by the Company team and provide comments
Caruso, Nicholas	8/21/2025	1.6	Review vendor dataset and provide commentary to A&M team
Caruso, Nicholas	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Caruso, Nicholas	8/21/2025	0.8	Respond to vendor inquires re: trade agreements and counterproposals
Caruso, Nicholas	8/21/2025	1.2	Prepare liquidity impact calculator for specific vendor

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/21/2025	2.8	Prepare draft of trade agreement management forecast
Caruso, Nicholas	8/21/2025	1.3	Prepare summary of specific vendor trade agreement for sharing with Alix team
Cook, Jacob	8/21/2025	1.2	Prepare and finalize PMO materials for week ending 8/22 presentation package
Cook, Jacob	8/21/2025	1.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/15 for EMEA
Cook, Jacob	8/21/2025	1.6	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/21/2025	1.4	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/15 for NAFTA
Donoghue, Doug	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Donoghue, Doug	8/21/2025	0.2	Correspond re: vendor negotiation strategy
Donoghue, Doug	8/21/2025	0.5	Review payments to assigned vendors
Donoghue, Doug	8/21/2025	0.3	Correspond re: trade agreement with subsidiary
Donoghue, Doug	8/21/2025	0.2	Draft correspondence related to scheduling vendor meetings
Donoghue, Doug	8/21/2025	0.2	Review results of AP reconciliation, correspondence re: same
Donoghue, Doug	8/21/2025	0.4	Review vendor mailbox for developments to assigned vendors
Draude, Richard	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Draude, Richard	8/21/2025	2.5	Review and respond to vendor communication emails for 8/21 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates
Draude, Richard	8/21/2025	2.4	Review and respond to vendor communication emails for 8/21 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/21/2025	1.8	Review and respond to vendor communication emails for 8/21 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/21/2025	0.3	Revise vendor segmentation analysis for comments from team leads
Draude, Richard	8/21/2025	1.9	Review and respond to vendor communication emails for 8/21 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/21/2025	1.8	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/21/2025	2.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/21/2025	1.9	Review high priority items from the Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	8/21/2025	0.6	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/21/2025	0.5	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/21/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/21/2025	1.3	Coordinate supplier AP reconciliations with the Company team
Erlach, Nicole	8/21/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss refinement of the reconciliation process and approach for communicating updates to the Company team
Fuetter, Isaac	8/21/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/21/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/21/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/21/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/21/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/21/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Fuetter, Isaac	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates
Hill, Michael	8/21/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding analysis on certain the Company division suppliers not yet to enter into a trade agreement
Hill, Michael	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/21/2025	1.3	Analyze vendors for the Company division to confirm post petition spend to date
Hill, Michael	8/21/2025	1.4	Analyze vendors for the Company division to confirm prepetition amounts outstanding
O'Toole, Colin	8/21/2025	2.8	Revise vendor segmentation excel analysis to change format of Top 25 vendors by segment to i.) Top 20 by segment, and ii.) add regional data cuts for each segment
O'Toole, Colin	8/21/2025	1.4	Update vendor segmentation deck to update appendix slides for new format in underlying excel

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/21/2025	1.1	Revise vendor segmentation deck to change format of Strategy slides, reorder slides, update table of contents
O'Toole, Colin	8/21/2025	0.9	Adjust vendor segmentation deck to incorporate comments from A. Shahbain (A&M) received overnight
O'Toole, Colin	8/21/2025	0.6	Revise Foreign Jurisdiction Considerations slide to reflect percentage of LTM spend by each region
Schirle, Mattie	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/21/2025	0.5	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/21/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Schirle, Mattie	8/21/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/21/2025	0.7	Review and provide comments to supplier reconciliation tracker
Schirle, Mattie	8/21/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/21/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss refinement of the reconciliation process and approach for communicating updates to the Company team
Schirle, Mattie	8/21/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	8/21/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/21/2025	2.1	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	8/21/2025	1.3	Revise vendor management tracker for latest updates
Schirle, Mattie	8/21/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the ongoing vendors negotiation strategy
Schirle, Mattie	8/21/2025	0.4	Participate in daily logistics call with Company
Schirle, Mattie	8/21/2025	1.4	Draft revised trade agreements as requested by the Company
Schirle, Mattie	8/21/2025	0.7	Correspond with management and K&E re: draft trade agreements
Shahbain, Abraham	8/21/2025	0.5	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/21/2025	1.9	Respond to email related to vendor escalations and payment requests

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/21/2025	0.9	Review and provide feedback on vendor segmentation analysis
Shahbain, Abraham	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Shahbain, Abraham	8/21/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items
Shahbain, Abraham	8/21/2025	1.3	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/21/2025	0.8	Create analysis summarizing vendors based on status of review and execution
Shiffman, David	8/21/2025	0.4	Discuss with A&M vendor team to review vendor payment mapping process
Simion, Tony	8/21/2025	0.8	Discuss with Management regarding responses to Ad Hoc advisors regarding vendor trade agreement negotiations
Turner, Cari	8/21/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/21/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/21/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Turner, Cari	8/21/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items
Turner, Cari	8/21/2025	1.2	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/21/2025	1.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/21/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/21/2025	0.4	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates

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August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/21/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding analysis on certain the Company division suppliers not yet to enter into a trade agreement
Warren, Joseph	8/21/2025	0.4	Analyze list of pending formal and email trade agreements for urgency and likelihood to execute in the near term and update the list for supplier issues familiar with
Warren, Joseph	8/21/2025	0.2	Call with K&E vendor management team regarding priority critical vendor issues as of Thursday, 8/21
Warren, Joseph	8/21/2025	0.1	Coordinate with K&E vendor management team regarding potential revision to process to the form email trade agreement language
Warren, Joseph	8/21/2025	0.7	Analyze status of five priority vendor management items as of Thursday, 8/21 and develop next step plans to resolve relating to the same
Warren, Joseph	8/21/2025	1.0	Analyze status of ten priority vendor management items as of Thursday, 8/21 and develop next step plans to resolve relating to the same
Warren, Joseph	8/21/2025	0.3	Prepare for and participate in discussion with certain supplier regarding their prepetition amounts owed and the potential recovery of those amounts and payment schedule relating to those amounts
Warren, Joseph	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E) regarding certain critical supplier issue and ability to compel post petition performance
Warren, Joseph	8/21/2025	0.3	Analyze the Company team request for authorization to pay certain post petition invoices for a supplier in ongoing critical vendor negotiations
Warren, Joseph	8/21/2025	0.3	Analyze supplier response to the Company trade agreement offer and prepare next steps relating to the same
Warren, Joseph	8/21/2025	0.3	Analyze latest counter-proposal from certain supplier in ongoing critical vendor negotiations and coordinate with the Company team regarding the same
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in discussion with the Company team and certain supplier regarding timeline to when the Company can provide an offer for a critical vendor agreement
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in debrief discussion with the Company team regarding prior discussion with supplier regarding post petition terms of business
Warren, Joseph	8/21/2025	0.3	Analyze latest feedback and edits on certain draft critical vendor agreement by PSZJ and the Company teams and respond on the same
Warren, Joseph	8/21/2025	0.2	Analyze two incomplete reconciliations for certain supplier and coordinate with the Company and A&M teams regarding the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/21/2025	0.4	Prepare for and participate in discussion with the Company team and certain supplier regarding post petition terms of business
Warren, Joseph	8/21/2025	0.5	Prepare for and participate in discussion with the Company team and T. Cairns (PSZJ) regarding final adjustments required to process to certain trade agreement before providing to the supplier for signature
Warren, Joseph	8/21/2025	0.9	Revise summary output on certain the Company division pending vendor negotiations per further A&M team comments and questions
Warren, Joseph	8/21/2025	0.4	Coordinate with the Company team regarding negotiations for a certain critical supplier to return to customary trade terms
Warren, Joseph	8/21/2025	1.0	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding supplier's prepetition amounts owed and potential for certain of their prepetition amounts owed to fall under an executory contract
Warren, Joseph	8/21/2025	1.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/21 and provide feedback on the same
Warren, Joseph	8/21/2025	0.6	Revise summary output on certain the Company division pending vendor negotiations per A&M team comments
Webber, Dan	8/21/2025	0.4	Prepare summary of China disbursements for prior 4-weeks at the request of Vendor team
Zehetmair, Stefan	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/21/2025	0.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/21/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/21/2025	0.4	Process and document vendor management meeting
Callerio, Lorenzo	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/22/2025	0.6	Conduct a call with the Company Purchasing and S. Lieberman (K&E) to review and refine the language of a vendor communication letter
Callerio, Lorenzo	8/22/2025	0.6	Participate in a meeting with the Company Purchasing and a vendor re: certain unpaid post petition amounts
Callerio, Lorenzo	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/22/2025	0.9	Review and edit the most updated trade agreement trackers
Callerio, Lorenzo	8/22/2025	0.7	Review multiple trade agreement proposal circulated by management for approval
Callerio, Lorenzo	8/22/2025	0.6	Lead strategic negotiations with vendors and legal teams to finalize a trade agreement

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/22/2025	0.4	Call to align with one of the buyer from the Company purchasing team
Callerio, Lorenzo	8/22/2025	1.9	Manage and respond to vendor inquiries throughout the day to ensure timely follow-up and issue resolution
Callerio, Lorenzo	8/22/2025	1.3	Prepare a summary of key outstanding reconciliations requiring short-term follow-up discussions for resolution
Callerio, Lorenzo	8/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M): vendor management process update
Callerio, Lorenzo	8/22/2025	0.1	Call with J. Warren and L. Callerio (A&M) regarding key information relating to a certain supplier ahead of a call with that supplier regarding their prepetition amounts owed and ongoing post petition service
Caruso, Nicholas	8/22/2025	0.4	Correspond with the Company team regarding current negotiation status and counterproposals to vendors latest trade agreement drafts
Caruso, Nicholas	8/22/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/22/2025	0.6	Correspond with the Company team regarding netting practices and coordination for certain vendors
Caruso, Nicholas	8/22/2025	0.8	Review questionnaire filled out by the Company team and prepare revised trade agreement proposal related to the same
Caruso, Nicholas	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/22/2025	0.6	Telephone conference among the Company, N. Caruso (A&M), and B. Weiland (A&M) re balance of trade items
Caruso, Nicholas	8/22/2025	0.4	Review and revise latest trade agreement and email trade agreement tracker
Caruso, Nicholas	8/22/2025	0.2	Correspond with N. Caruso (A&M), A. Shahbain (A&M), J. Warren (A&M), I. Fuetter (A&M), B. Weiland (A&M) re vendor status
Caruso, Nicholas	8/22/2025	1.6	Review current reconciliation status of certain vendors and follow up on specific items
Caruso, Nicholas	8/22/2025	0.6	Review invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	8/22/2025	0.7	Correspond with R. Draude (A&M) regarding specific vendor trade agreement status and prepare responses
Caruso, Nicholas	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Caruso, Nicholas	8/22/2025	1.2	Review and revise trade agreement tracker based on recent updates
Caruso, Nicholas	8/22/2025	1.7	Revise vendor tracker for new negotiations and latest developments for existing
Cook, Jacob	8/22/2025	1.3	Review of the Company trade agreement payments for week ahead (week ending 8/29) for input into cash allocation and disbursement forecast

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/22/2025	0.8	Correspond with the Company accounting related to blocked invoices required to be paid related to trade agreement payments due during WE 8/22
Cook, Jacob	8/22/2025	0.9	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cook, Jacob	8/22/2025	1.2	Update weekly PMO materials for WE 8/22
Draude, Richard	8/22/2025	2.5	Review and respond to vendor communication emails for 8/22 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/22/2025	1.7	Review and respond to vendor communication emails for 8/22 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/22/2025	2.3	Review and respond to vendor communication emails for 8/22 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/22/2025	2.4	Review and respond to vendor communication emails for 8/22 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/22/2025	2.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/22/2025	0.6	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/22/2025	1.3	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/22/2025	1.7	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/22/2025	1.2	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	8/22/2025	0.2	Call with M. Hill and N. Erlach (A&M) to review supplier statement of account detail to identify next steps required to finalize the reconciliation
Fuetter, Isaac	8/22/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/22/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/22/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/22/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/22/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/22/2025 for week-ending 8/23/2025
Grossi, Nick	8/22/2025	1.0	Coordinate resolution of regional vendor management considerations
Hill, Michael	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Professional	Date	Hours	Activity
Hill, Michael	8/22/2025	0.3	Working session with M. Hill (A&M) and J. Warren (A&M) regarding reconciliation and understanding of a certain potential critical vendor's prepetition claim
Hill, Michael	8/22/2025	0.2	Call with M. Hill and N. Erlach (A&M) to review supplier statement of account detail to identify next steps required to finalize the reconciliation
O'Toole, Colin	8/22/2025	0.7	Revise vendor segmentation deck to incorporate feedback from C. Turner & A. Shahbain (A&M) to prepare deck for presentation to Alix team
Schirle, Mattie	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/22/2025	0.6	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/22/2025	0.7	Update latest trade agreement for vendor negotiations
Schirle, Mattie	8/22/2025	0.6	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/22/2025	0.6	Participate in logistics touchpoint with Company
Schirle, Mattie	8/22/2025	0.8	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	8/22/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/22/2025	1.9	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/22/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Schirle, Mattie	8/22/2025	2.3	Review certain additional vendor inbounds / communications received from management
Schirle, Mattie	8/22/2025	1.2	Participate in negotiation with Company and vendor on trade agreement
Shahbain, Abraham	8/22/2025	0.4	Call with customer vendor team to discuss current situation and status of vendors
Shahbain, Abraham	8/22/2025	0.4	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/22/2025	0.6	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Shahbain, Abraham	8/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M): vendor management process update
Shahbain, Abraham	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	8/22/2025	1.0	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/22/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items and timing of deliverables
Shahbain, Abraham	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Shibata, Gerardo Yukio	8/22/2025	0.7	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate situation of missing payments, request to continue operations
Shibata, Gerardo Yukio	8/22/2025	0.4	Conference call with the Company and G. Shibata (A&M) to clarify situation with vendor and its requests
Shiffman, David	8/22/2025	0.4	Call with A&M vendor team to review pre and post-petition mapping processes
Turner, Cari	8/22/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items and timing of deliverables
Turner, Cari	8/22/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/22/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/22/2025	1.8	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/22/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Turner, Cari	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/22/2025	0.9	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/22/2025	0.6	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/22/2025	0.9	Prepare and respond to vendor management update for various advisors
Warren, Joseph	8/22/2025	0.8	Investigate situation involving a critical vendor claiming amounts were not paid pursuant to their critical vendor agreement per PSZJ team request

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Professional	Date	Hours	Activity
Warren, Joseph	8/22/2025	0.4	Analyze status and next steps for three ongoing vendor management issues
Warren, Joseph	8/22/2025	0.4	Analyze certain issue relating to supplier unable to generate a invoice for cash in advance payment
Warren, Joseph	8/22/2025	0.3	Analyze status of four priority vendor management items as of Friday, 8/22 and develop next step plans to resolve relating to the same
Warren, Joseph	8/22/2025	0.1	Call with J. Warren and L. Callerio (A&M) regarding key information relating to a certain supplier ahead of a call with that supplier regarding their prepetition amounts owed and ongoing post petition service
Warren, Joseph	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/22/2025	0.3	Working session with M. Hill (A&M) and J. Warren (A&M) regarding reconciliation and understanding of a certain potential critical vendor's prepetition claim
Warren, Joseph	8/22/2025	0.2	Analyze multiple reconciliation files received from certain supplier compared to their asserted amount in a trade agreement
Warren, Joseph	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Warren, Joseph	8/22/2025	0.6	Analyze the Company team negotiations with certain potential critical supplier and provide feedback on next steps relating to the same
Warren, Joseph	8/22/2025	0.5	Prepare for and participate in discussion with S. Lieberman (K&E) and the Company team regarding ongoing trade agreement negotiations with certain supplier
Warren, Joseph	8/22/2025	0.1	Analyze the Company team request for a statement of account or invoices relating to a certain critical vendor and respond on the same
Warren, Joseph	8/22/2025	0.2	Coordinate with the Company staff regarding next steps for a certain critical vendor situation moving towards execution of a trade agreement
Warren, Joseph	8/22/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/22 and provide feedback on the same
Weiland, Brad	8/22/2025	0.2	Correspond with N. Caruso (A&M), A. Shahbain (A&M), J. Warren (A&M), I Fuetter (A&M) re vendor status
Weiland, Brad	8/22/2025	0.3	Prepare and revise materials re open vendor items
Weiland, Brad	8/22/2025	0.6	Telephone conference among the Company, N. Caruso (A&M), and B. Weiland (A&M) re balance of trade items
Weiland, Brad	8/22/2025	0.2	Correspond with the Company team members re vendor status
Zehetmair, Stefan	8/22/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/22/2025	0.9	Manage central vendor escalation mailbox

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Professional	Date	Hours	Activity
Zehetmair, Stefan	8/22/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/23/2025	0.8	Review latest status of trade agreement negotiations for two vendors and summarize situations
Shahbain, Abraham	8/23/2025	0.4	Update of vendor management slides to include additional detail
Shahbain, Abraham	8/23/2025	0.8	Review and provide comments to A&M team on vendor management slides
Warren, Joseph	8/23/2025	0.6	Prepare legal entity to region and country mapping to support the proof of payment tracker file for the vendor management process
Warren, Joseph	8/23/2025	0.7	Analyze situation involving certain critical vendor and the payment of their first installment pursuant to their critical vendor agreement
Warren, Joseph	8/23/2025	0.7	Prepare proof of payment tracker to support the vendor management process
Warren, Joseph	8/23/2025	2.1	Analyze key supplier issues relating to correspondence received on Friday, 8/22 across 15 supplier situations and prepare next steps related to the same
Warren, Joseph	8/23/2025	0.2	Analyze the Company team request for certain vendor to be considered for critical vendor treatment and respond on the same
Caruso, Nicholas	8/24/2025	0.3	Revise trade agreement and share with A&M team
Caruso, Nicholas	8/24/2025	0.9	Revise past due paydown analysis with latest trade agreement forecast and actuals
Caruso, Nicholas	8/24/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slide updates, trade agreement negotiations, and future items
Caruso, Nicholas	8/24/2025	1.4	Revise trade agreement management forecast for latest executed deals
Caruso, Nicholas	8/24/2025	1.8	Revise vendor management dashboard for latest week activity
Caruso, Nicholas	8/24/2025	1.3	Review outstanding amounts for certain vendors and summarize for A&M team
Cook, Jacob	8/24/2025	0.6	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/22
Cook, Jacob	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Draude, Richard	8/24/2025	2.1	Update trade agreements trackers to reflect latest communication and map to latest accounts payable master file
Erlach, Nicole	8/24/2025	1.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/24/2025	0.4	Review open items related to critical supplier reconciliations to prepare for call with the Company team

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Professional	Date	Hours	Activity
Hill, Michael	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Schirle, Mattie	8/24/2025	1.1	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	8/24/2025	0.5	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/24/2025	0.8	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	8/24/2025	0.1	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss follow-up from call with lender's advisors
Shahbain, Abraham	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Shahbain, Abraham	8/24/2025	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor escalation received and next steps
Shahbain, Abraham	8/24/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slide updates, trade agreement negotiations, and future items
Turner, Cari	8/24/2025	0.6	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/24/2025	0.1	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss follow-up from call with lender's advisors
Turner, Cari	8/24/2025	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor escalation received and next steps
Warren, Joseph	8/24/2025	0.1	Analyze revisions processed to the proof of payment tracker and provide feedback to A&M team
Warren, Joseph	8/24/2025	0.1	Prepare update on latest priority reconciliation requests for the A&M team
Warren, Joseph	8/24/2025	0.2	Analyze A&M team reconciliation of certain supplier claim and provide feedback on the same
Warren, Joseph	8/24/2025	0.2	Analyze proof of payment tracker analysis for expansion to include certain post petition payments in addition to trade agreement payments
Warren, Joseph	8/24/2025	0.2	Analyze schedule G for contracts relating to certain supplier involved in critical vendor negotiations
Warren, Joseph	8/24/2025	0.3	Prepare update for A&M team relating to suppliers requesting netting of their prepetition AP versus their prepetition AR
Warren, Joseph	8/24/2025	0.2	Provide update to certain critical vendor regarding their first installment payment pursuant to their trade agreement, per supplier request
Warren, Joseph	8/24/2025	0.4	Update vendor management supplier log list through Sunday, 8/24
Warren, Joseph	8/24/2025	0.4	Analyze certain critical vendor supplier correspondence regarding their first payment installment and prepare next steps relating to the same

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Warren, Joseph	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Warren, Joseph	8/24/2025	0.2	Prepare for supplier calls scheduled for Monday, 8/25
Warren, Joseph	8/24/2025	0.1	Coordinate with the Company team regarding standard offer for trade agreements beginning negotiations
Warren, Joseph	8/24/2025	0.5	Reconcile latest statement of account data received from certain critical supplier versus the Company accounts payable data
Warren, Joseph	8/24/2025	0.1	Coordinate with the Company team regarding proof of payment process to be set up for vendor management purposes
Zehetmair, Stefan	8/24/2025	0.3	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process
Callerio, Lorenzo	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/25/2025	0.4	Call with the Company's management to discuss the negotiation strategy
Callerio, Lorenzo	8/25/2025	0.9	Join a strategic discussion with the Company focused on refining the vendor reconciliation process and aligning on negotiation tactics
Callerio, Lorenzo	8/25/2025	0.8	Participate in a call with the Company Purchasing to define the going forward negotiation strategy
Callerio, Lorenzo	8/25/2025	0.5	Join a call with the Company, S. Lieberman (K&E) and a vendor to discuss the terms of a potential settlement agreement
Callerio, Lorenzo	8/25/2025	0.7	Participate in a standing meeting with the Company Purchasing and a vendor to finalize certain outstanding settlement agreements
Callerio, Lorenzo	8/25/2025	0.3	Update the final version on the vendor management deck
Callerio, Lorenzo	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Callerio, Lorenzo	8/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations update
Callerio, Lorenzo	8/25/2025	2.1	Monitor and address vendor communications throughout the day to ensure prompt follow-up and effective resolution of issues
Callerio, Lorenzo	8/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor management workstream updates
Callerio, Lorenzo	8/25/2025	0.9	Review the most updated vendor negotiation trackers
Callerio, Lorenzo	8/25/2025	0.8	Correspond with management re: certain trade agreement proposals received today
Callerio, Lorenzo	8/25/2025	0.4	Call with L. Callerio (A&M) and J. Warren (A&M) regarding vendor management workstream and standard approach to negotiations with potential critical suppliers

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Caruso, Nicholas	8/25/2025	1.7	Revise vendor management dashboard based on comments from the Company team
Caruso, Nicholas	8/25/2025	1.7	Review latest counterproposals from vendors and correspond with the Company team regarding the same
Caruso, Nicholas	8/25/2025	0.7	Revise additional trade agreements to capture latest counterproposal from the Company team
Caruso, Nicholas	8/25/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss multiple vendor trade agreements
Caruso, Nicholas	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss a certain vendor trade agreement
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss a certain vendor trade agreement
Caruso, Nicholas	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Caruso, Nicholas	8/25/2025	0.9	Revise further vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	8/25/2025	1.3	Review latest AP files provided by A&M team and revise certain mappings to align with proper trade agreement tracking
Caruso, Nicholas	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Caruso, Nicholas	8/25/2025	1.2	Review vendor dataset and provide commentary to A&M team
Caruso, Nicholas	8/25/2025	1.2	Review contracts related to certain vendor in relation to trade agreement negotiations
Cook, Jacob	8/25/2025	0.7	Review an approval of various ad hoc payment requests made by the Company purchasing
Cook, Jacob	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Cook, Jacob	8/25/2025	0.6	Update 8/29 trade agreement payment schedule based on newly executed trade agreements
Cook, Jacob	8/25/2025	0.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/29
Cook, Jacob	8/25/2025	0.8	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/29
Cook, Jacob	8/25/2025	0.6	Review of invoices to be paid in EMEA post-petition payment run for WE 8/29

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Cook, Jacob	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Cook, Jacob	8/25/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Donoghue, Doug	8/25/2025	0.4	Research re: trade agreement negotiations, correspondence re: same
Donoghue, Doug	8/25/2025	0.8	Analyze impact of trade agreement, correspondence re: same
Donoghue, Doug	8/25/2025	0.2	Call with K&E, Vendor counsel re: trade agreement negotiations
Donoghue, Doug	8/25/2025	0.2	Prepare agenda and materials in advance of vendor conference call
Donoghue, Doug	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Donoghue, Doug	8/25/2025	0.7	Draft trade agreement, analysis and correspondence re: same
Donoghue, Doug	8/25/2025	0.4	Review AP reconciliation, analysis re: same
Draude, Richard	8/25/2025	1.8	Review and respond to vendor communication emails for 8/25 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Draude, Richard	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Draude, Richard	8/25/2025	2.7	Review and respond to vendor communication emails for 8/25 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/25/2025	1.8	Review and respond to vendor communication emails for 8/25 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/25/2025	2.2	Review and respond to vendor communication emails for 8/25 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/25/2025	2.3	Weekly consolidation of company AP data to create one master file
Erlach, Nicole	8/25/2025	2.1	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/25/2025	0.4	Correspond with the Company purchasing managers to clarify next steps once initial reconciliation is performed
Erlach, Nicole	8/25/2025	0.4	Review documents provided by the Company purchasing managers to prepare reconciliation requests for the Company
Erlach, Nicole	8/25/2025	0.8	Review documentation provided by supplier to understand discrepancies with the Company's data
Erlach, Nicole	8/25/2025	1.1	Correspond with the Company purchasing managers re: supplier AP reconciliation requests

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Erlach, Nicole	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process
Erlach, Nicole	8/25/2025	0.7	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/25/2025	1.6	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/25/2025	1.8	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Fuetter, Isaac	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Fuetter, Isaac	8/25/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/25/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/25/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/25/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/25/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/25/2025 for week-ending 8/30/2025
Grossi, Nick	8/25/2025	1.6	Review and reconcile vendor repayment estimates
Hill, Michael	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Hill, Michael	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/25/2025	1.8	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/25/2025	1.8	Analyze vendor for prepetition vs post petition invoice split
Hill, Michael	8/25/2025	1.2	Investigate vendor for payments made with respect to trade agreement installation payment schedule
O'Toole, Colin	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Schirle, Mattie	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process
Schirle, Mattie	8/25/2025	0.6	Call with S. Lieberman (K&E), J. Fletcher (K&E), M. Schirle (A&M), J. Warren (A&M), and the Company team regarding next steps in the negotiation process for several key suppliers

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/25/2025	1.1	Participate in call to discuss trade agreement with vendor
Schirle, Mattie	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Schirle, Mattie	8/25/2025	2.4	Revise trade agreements for latest round of negotiations
Schirle, Mattie	8/25/2025	0.3	Call with M. Schirle (A&M) and J. Warren (A&M) regarding vendor management process and certain supplier negotiation
Schirle, Mattie	8/25/2025	0.5	Participate in call with Logistics team to review trade agreements
Schirle, Mattie	8/25/2025	0.6	Correspond with Company on status of latest trade agreements
Schirle, Mattie	8/25/2025	0.7	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	8/25/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/25/2025	0.9	Update vendor management tracker for latest call updates
Schirle, Mattie	8/25/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	8/25/2025	0.9	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	8/25/2025	0.7	Participate in call to review reconciliation with Company
Schirle, Mattie	8/25/2025	0.3	Call following up with Company to discuss trade agreement negotiation
Shahbain, Abraham	8/25/2025	1.2	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Shahbain, Abraham	8/25/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations update
Shahbain, Abraham	8/25/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding allocation by region
Shahbain, Abraham	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business
Shahbain, Abraham	8/25/2025	0.4	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Shahbain, Abraham	8/25/2025	0.5	Review and provide comments on the vendor segmentation analysis
Shahbain, Abraham	8/25/2025	0.4	Call with A. Shahbain and C. Turner (A&M) to discuss workstreams, open items, and next steps
Shahbain, Abraham	8/25/2025	1.6	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Shahbain, Abraham	8/25/2025	0.4	Call with the Company purchasing related to invoice processing updates
Shahbain, Abraham	8/25/2025	0.6	Develop communications to the Company team related to invoice processing updates
Turner, Cari	8/25/2025	0.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/25/2025	0.4	Call with A. Shahbain and C. Turner (A&M) to discuss workstreams, open items, and next steps
Turner, Cari	8/25/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding allocation by region
Turner, Cari	8/25/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Turner, Cari	8/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor management workstream updates
Turner, Cari	8/25/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business
Turner, Cari	8/25/2025	1.1	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/25/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/25/2025	1.2	Review updated vendor management reporting package
Turner, Cari	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Warren, Joseph	8/25/2025	0.3	Analyze revised standard approach and offers to trade negotiations to prepare for discuss with A&M team regarding the same
Warren, Joseph	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Warren, Joseph	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Warren, Joseph	8/25/2025	0.6	Call with S. Lieberman (K&E), J. Fletcher (K&E), M. Schirle (A&M), J. Warren (A&M), and the Company team regarding next steps in the negotiation process for several key suppliers
Warren, Joseph	8/25/2025	0.3	Analyze A&M team analysis on certain supplier claim reconciliation and provide feedback on the same
Warren, Joseph	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/25/2025	0.5	Analyze schedule G for inclusion of contracts relating to certain supplier in ongoing vendor negotiations and further analyze those same contracts
Warren, Joseph	8/25/2025	0.3	Call with M. Schirle (A&M) and J. Warren (A&M) regarding vendor management process and certain supplier negotiation
Warren, Joseph	8/25/2025	0.1	Analyze certain potential critical supplier statement of account to ascertain prepetition amounts owed
Warren, Joseph	8/25/2025	0.7	Analyze four priority vendor management situations for a certain supplier and correspond with the client regarding next steps on the same
Warren, Joseph	8/25/2025	0.6	Analyze status of four priority vendor management items as of Monday, 8/25 and develop next step plans to resolve relating to the same
Warren, Joseph	8/25/2025	0.3	Prepare for supplier calls scheduled for Tuesday, 8/26
Warren, Joseph	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business

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Professional	Date	Hours	Activity
Warren, Joseph	8/25/2025	0.4	Prepare summary on recent revised approach to standard trade agreement offers in the vendor management process
Warren, Joseph	8/25/2025	0.4	Call with L. Callerio (A&M) and J. Warren (A&M) regarding vendor management workstream and standard approach to negotiations with potential critical suppliers
Warren, Joseph	8/25/2025	0.2	Prepare next steps relating to certain division's approach to critical vendor negotiations and agreements with their suppliers and correspond on the same with the Company team
Warren, Joseph	8/25/2025	1.0	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/25 and provide feedback on the same
Warren, Joseph	8/25/2025	0.1	Call with the Company team debriefing prior supplier call and discussing next steps on negotiating post petition trade terms with certain supplier
Warren, Joseph	8/25/2025	0.3	Call with the Company team and certain supplier regarding latest counterproposal payment schedule in the trade agreement
Warren, Joseph	8/25/2025	0.2	Correspond with the Company team regarding necessary information for all suppliers prior to moving forward in trade agreement negotiations
Warren, Joseph	8/25/2025	0.1	Correspond with the Company team regarding trade agreement negotiation process
Warren, Joseph	8/25/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and ongoing post petition services and trade terms
Zehetmair, Stefan	8/25/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/25/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/25/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Callerio, Lorenzo	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/26/2025	0.8	Participate in a call with the Company Purchasing and a vendor to discuss the terms of a settlement agreement being negotiated
Callerio, Lorenzo	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Callerio, Lorenzo	8/26/2025	0.6	Call with S. Lieberman (K&E) to align on certain vendor negotiations

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Callerio, Lorenzo	8/26/2025	0.9	Draft a business case to be circulated to C. Turner (A&M) for approval
Callerio, Lorenzo	8/26/2025	0.7	Participate in a standing meeting with a vendor to finalize 2 settlement agreements
Callerio, Lorenzo	8/26/2025	0.7	Participate in a call with S. Lieberman (K&E) and a vendor legal counsel to discuss the proposed settlement agreement
Callerio, Lorenzo	8/26/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Callerio, Lorenzo	8/26/2025	0.9	Provide certain additional trade agreement data in order to finalize the first draft of payment forecast analysis
Callerio, Lorenzo	8/26/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Callerio, Lorenzo	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Callerio, Lorenzo	8/26/2025	2.0	Monitor inbound vendor requests throughout the day to ensure timely follow-up and resolution
Callerio, Lorenzo	8/26/2025	0.6	Call with J. Warren (A&M) and L. Callerio (A&M) to discuss the updated trade agreements terms
Callerio, Lorenzo	8/26/2025	1.1	Prepare certain revised settlement agreement terms to be share and discussed with management
Caruso, Nicholas	8/26/2025	1.8	Correspond with the Company team regarding current negotiation status and counterproposals to vendors latest trade agreement drafts
Caruso, Nicholas	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Caruso, Nicholas	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with MAR to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
Caruso, Nicholas	8/26/2025	0.8	Review summary of certain vendors current negotiation status and prepetition amounts outstanding and provide responses
Caruso, Nicholas	8/26/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Caruso, Nicholas	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Caruso, Nicholas	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file

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Caruso, Nicholas	8/26/2025	2.7	Prepare vendor strategy overview materials
Caruso, Nicholas	8/26/2025	2.9	Review and respond to inquiries about vendor trade agreements and current status; prepare trade agreements related to the same and review their outstanding prepetition AP balances
Caruso, Nicholas	8/26/2025	1.9	Review budget vs actuals re: vendor spend
Caruso, Nicholas	8/26/2025	0.4	Prepare additional vendor strategy overview presentation slides
Caruso, Nicholas	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Cook, Jacob	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Cook, Jacob	8/26/2025	1.1	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/29
Donoghue, Doug	8/26/2025	0.1	Call with S. Lieberman (K&E) to discuss call with vendor attorney
Donoghue, Doug	8/26/2025	1.6	Prepare support file behind vendor reconciliation
Donoghue, Doug	8/26/2025	0.4	Revise trade agreement draft, Correspond re: same
Donoghue, Doug	8/26/2025	0.4	Review revised vendor reconciliation, analysis re: same
Donoghue, Doug	8/26/2025	0.2	Correspond re: upcoming trade agreement negotiation
Donoghue, Doug	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Donoghue, Doug	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Donoghue, Doug	8/26/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss vendor reconciliation status
Donoghue, Doug	8/26/2025	0.2	Update trade agreement status tracker
Draude, Richard	8/26/2025	0.3	Prepare for and participate in discussion with R. Draude (A&M) and J. Warren (A&M) regarding recent trade agreements received from the Company staff and next steps relating to the same
Draude, Richard	8/26/2025	1.6	Review and respond to vendor communication emails for 8/26 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/26/2025	2.4	Review and respond to vendor communication emails for 8/26 afternoon hours, update trackers accordingly (part II of II)

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Professional	Date	Hours	Activity
Draude, Richard	8/26/2025	2.1	Review and respond to vendor communication emails for 8/26 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/26/2025	2.8	Review and respond to vendor communication emails for 8/26 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Draude, Richard	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Erlach, Nicole	8/26/2025	0.8	Review documents provided by the Company purchasing managers to prepare reconciliation requests for the Company
Erlach, Nicole	8/26/2025	1.8	Review requests from the Company purchasing managers to advance the reconciliation process
Erlach, Nicole	8/26/2025	1.6	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/26/2025	1.8	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/26/2025	0.9	Analyze documentation provided with supplier reconciliation requests to determine readiness for the Company reconciliation handoff
Erlach, Nicole	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
Erlach, Nicole	8/26/2025	1.4	Prepare workplan to outline resolution approach for various reconciliation related issues
Erlach, Nicole	8/26/2025	0.3	Call with M. Hill and N. Erlach (A&M) to review supplier reconciliation
Fuetter, Isaac	8/26/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/26/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/26/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/26/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Fuetter, Isaac	8/26/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/26/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Hill, Michael	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Professional	Date	Hours	Activity
Hill, Michael	8/26/2025	0.9	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for trade agreement discussions
Hill, Michael	8/26/2025	1.6	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/26/2025	1.1	Analyze vendor if on cash in advance in North America to avoid duplicate payments
Hill, Michael	8/26/2025	0.3	Call with M. Hill and N. Erlach (A&M) to review supplier reconciliation
Hill, Michael	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
O'Toole, Colin	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
O'Toole, Colin	8/26/2025	0.8	Enhance vendor dataset by adding additional fields, requiring existing fields to be selected from a data validation drop-down box, shared dataset with the Company team
O'Toole, Colin	8/26/2025	1.1	Analyze listing of Imposed vendors in Mexico against the vendor segmentation dataset, prepared a comparison and shared with the Company team to determine which vendors need to be updated to reflect an imposed status
O'Toole, Colin	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with the Company to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
O'Toole, Colin	8/26/2025	0.7	Revise DPO side-by-side analysis to incorporate written feedback from A. Shahbain (A&M), updated slide deck
O'Toole, Colin	8/26/2025	1.6	Analyze Insight Center DPO files, summarized each dataset by country, created a comparison to Vendor data DPO by country for the top 12
Schirle, Mattie	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/26/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/26/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss vendor reconciliation status
Schirle, Mattie	8/26/2025	0.5	Revise trade agreement summary for review
Schirle, Mattie	8/26/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	8/26/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	8/26/2025	1.8	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	8/26/2025	0.8	Participate in weekly ELS meeting to review trade agreements with Company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/26/2025	0.9	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/26/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/26/2025	0.7	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/26/2025	0.7	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/26/2025	1.3	Update vendor management status tracker for latest notes
Schirle, Mattie	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Schirle, Mattie	8/26/2025	0.8	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Schirle, Mattie	8/26/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Schirle, Mattie	8/26/2025	2.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/26/2025	0.4	Participate in call with Company to discuss trade agreement
Shahbain, Abraham	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/26/2025	1.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Shahbain, Abraham	8/26/2025	0.7	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/26/2025	0.9	Call with purchasing and A. Shahbain (A&M) to discuss weekly allocation funding
Shahbain, Abraham	8/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 8/26
Shahbain, Abraham	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with MAR to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
Shahbain, Abraham	8/26/2025	0.9	Review and provide comments on vendor segmentation excel analysis

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Professional	Date	Hours	Activity
Shahbain, Abraham	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Shahbain, Abraham	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Shahbain, Abraham	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Shahbain, Abraham	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Shiffman, David	8/26/2025	0.9	Review draft vendor needs forecast and provide feedback to vendor team
Simion, Tony	8/26/2025	0.6	Review latest vendor management segmentation analysis with potential targets in preparation for Ad Hoc Lenders meeting
Simion, Tony	8/26/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt. update, OEM meeting logistics and case timeline revisions
Simion, Tony	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Stegenga, Jeff	8/26/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt. update, OEM meeting logistics and case timeline revisions
Turner, Cari	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Turner, Cari	8/26/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Turner, Cari	8/26/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/26/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/26/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Turner, Cari	8/26/2025	0.8	Research and coordinate responses for various vendor payment inquiries

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Professional	Date	Hours	Activity
Turner, Cari	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Turner, Cari	8/26/2025	0.9	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/26/2025	1.7	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Warren, Joseph	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Warren, Joseph	8/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 8/26
Warren, Joseph	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
Warren, Joseph	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/26/2025	0.5	Call with S. Lieberman (K&E) regarding executory contract analysis process for vendor management workstream
Warren, Joseph	8/26/2025	0.9	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for trade agreement discussions
Warren, Joseph	8/26/2025	0.3	Prepare for and participate in discussion with R. Draude (A&M) and J. Warren (A&M) regarding recent trade agreements received from the Company staff and next steps relating to the same
Warren, Joseph	8/26/2025	0.3	Prepare for supplier calls scheduled for Wednesday, 8/27
Warren, Joseph	8/26/2025	0.3	Prepare trade agreement offer for certain supplier based on negotiations to date
Warren, Joseph	8/26/2025	0.6	Call with J. Warren (A&M) and L. Callerio (A&M) to discuss the updated trade agreements terms
Warren, Joseph	8/26/2025	1.7	Analyze status of seven priority vendor management items as of Tuesday, 8/26 and develop next step plans to resolve relating to the same
Warren, Joseph	8/26/2025	0.9	Call with certain supplier regarding their outstanding prepetition amounts owed and potential executory contracts and next steps related to the same
Warren, Joseph	8/26/2025	0.1	Call with certain supplier regarding their prepetition claim and next steps to negotiate payment of prepetition amounts

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Professional	Date	Hours	Activity
Warren, Joseph	8/26/2025	0.3	Correspond with K&E vendor team regarding potential drafting of letter to a certain supplier with an executed trade agreement
Warren, Joseph	8/26/2025	0.2	Analyze status of reconciliations for ongoing vendor negotiations and follow up with A&M team on the same
Warren, Joseph	8/26/2025	0.2	Call with the Company management regarding recent email trade agreements their team has distributed to suppliers and next steps relating to the same
Warren, Joseph	8/26/2025	1.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/26 and provide feedback on the same
Warren, Joseph	8/26/2025	0.8	Analyze the Company team questions regarding ongoing negotiations with suppliers for a certain division and provide feedback on the same
Warren, Joseph	8/26/2025	0.6	Analyze the Company team feedback relating to certain urgent payments needed to prevent disruption of operations by a certain supplier and prepare next steps relating to the same
Warren, Joseph	8/26/2025	0.5	Analyze latest counterproposal received from certain supplier with respect to their trade agreement and correspond with the Company team regarding the same
Warren, Joseph	8/26/2025	0.3	Call with the Company team regarding ongoing issue with certain supplier threatening to disrupt operations
Warren, Joseph	8/26/2025	0.2	Call with the Company team regarding priority issue with certain supplier and next steps relating to the same
Warren, Joseph	8/26/2025	0.2	Prepare update for A&M team regarding the Company team reaction to guidance on future vendor management trade negotiations
Zehetmair, Stefan	8/26/2025	0.8	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/26/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/26/2025	0.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/27/2025	0.4	Participate in a standing meeting with a vendor and the Company Purchasing to discussing the approval status of certain trade agreements
Callerio, Lorenzo	8/27/2025	0.9	Participate in a call with the Company Purchasing, a vendor and a customer to discuss the terms of a settlement agreements
Callerio, Lorenzo	8/27/2025	0.7	Call with S. Lieberman (K&E), R. Olivett (K&E), the Company Purchasing and a vendor to discuss an updated settlement counterproposal

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Professional	Date	Hours	Activity
Callerio, Lorenzo	8/27/2025	0.7	Call with the Company Purchasing and a vendor to discuss the status of the trade agreement being discussed
Callerio, Lorenzo	8/27/2025	0.5	Call with a the Company Buyer to discuss the terms of a settlement agreement in advance of a call with a vendor
Callerio, Lorenzo	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Callerio, Lorenzo	8/27/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: updated settlement terms
Callerio, Lorenzo	8/27/2025	0.9	Review a dataset received from a vendor as part of the ongoing reconciliation process
Callerio, Lorenzo	8/27/2025	0.7	Join an internal call with the Company Purchasing team to discuss revised negotiation tactics
Callerio, Lorenzo	8/27/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	8/27/2025	0.3	Participate in an update call with A. Shahbain (A&M) and L. Callerio (A&M) re: upcoming vendor negotiations
Callerio, Lorenzo	8/27/2025	1.1	Review and edit multiple settlement agreements provided by management based on certain updated assumptions
Callerio, Lorenzo	8/27/2025	0.4	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain outhandling prepetition payments
Callerio, Lorenzo	8/27/2025	2.6	Monitor incoming vendor inquiries throughout the day to ensure prompt follow-up and timely resolution
Callerio, Lorenzo	8/27/2025	0.6	Call with S. Lieberman (K&E) to discuss the revised term of an outstanding trading agreement
Callerio, Lorenzo	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Caruso, Nicholas	8/27/2025	0.7	Review trade agreement and email trade agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/27/2025	0.8	Call with the Company, N. Caruso, and R. Draude (A&M) to discuss the status of specific vendor negotiations with the company
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding certain vendor and their current negotiation status and next steps
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding certain vendors and their current negotiation status and next steps
Caruso, Nicholas	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding two vendors and their current negotiation status and next steps
Caruso, Nicholas	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/27/2025	0.6	Call with the Company, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company

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Professional	Date	Hours	Activity
Caruso, Nicholas	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Caruso, Nicholas	8/27/2025	1.7	Review and revise trade agreement for certain vendors based on latest negotiations, updates to reconciliations
Caruso, Nicholas	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Caruso, Nicholas	8/27/2025	1.9	Analyze liquidity impact for certain vendors based on CIA status and current proposals
Caruso, Nicholas	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Caruso, Nicholas	8/27/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding lender advisor request relating to trade agreement offers made to certain potential critical vendors
Caruso, Nicholas	8/27/2025	1.4	Analyze historical spend and current outstanding AP compared to amounts claimed by vendors
Caruso, Nicholas	8/27/2025	1.8	Review newly prepared trade agreements for certain vendors and summaries for each
Cook, Jacob	8/27/2025	0.4	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain outstanding prepetition payments
Cook, Jacob	8/27/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/27/2025	1.3	Continue selection of invoices to be paid and application of FDM coding for trade agreement payments WE 8/29
Cook, Jacob	8/27/2025	1.7	Continue selection of invoices to be paid and application of FDM coding for email trade agreement payments WE 8/29
Cook, Jacob	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Donoghue, Doug	8/27/2025	0.3	Review vendor management email mailbox
Donoghue, Doug	8/27/2025	0.4	Review invoices and supporting documentation provided by vendor
Donoghue, Doug	8/27/2025	0.6	Analyze re: trade agreement alternatives
Donoghue, Doug	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Donoghue, Doug	8/27/2025	0.3	Call with S. Lieberman (K&E), J. Fletcher (K&E), D. Donoghue (A&M), vendor counsel to discuss markup of trade agreement
Donoghue, Doug	8/27/2025	0.5	Call with D. Donoghue (A&M), S. Lieberman (K&E), vendor, MAR to discuss reconciliation status
Draude, Richard	8/27/2025	0.8	Call with the Company, N. Caruso, and R. Draude (A&M) to discuss the status of specific vendor negotiations with the company

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Draude, Richard	8/27/2025	0.6	Call with the Company, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company
Draude, Richard	8/27/2025	2.6	Review and respond to vendor communication emails for 8/27 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/27/2025	1.8	Review and respond to vendor communication emails for 8/27 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/27/2025	2.2	Review and respond to vendor communication emails for 8/27 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/27/2025	2.6	Review and respond to vendor communication emails for 8/27 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Erlach, Nicole	8/27/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/27/2025	1.4	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/27/2025	1.2	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/27/2025	1.2	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/27/2025	1.1	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/27/2025	1.8	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from the Company purchasing managers
Erlach, Nicole	8/27/2025	0.9	Review supplier correspondences to confirm sufficient detail is provided for further analysis
Fuetter, Isaac	8/27/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/27/2025 for week-ending 8/30/2025
Grossi, Nick	8/27/2025	0.7	Review and provide comments re: VM segmentation overview
Hill, Michael	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/27/2025	0.7	Identify points of contact to contact for proof of payments for North America
Hill, Michael	8/27/2025	1.7	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/27/2025	0.8	Identify points of contact to contact for proof of payments for Europe
Hill, Michael	8/27/2025	1.3	Analyze proof of payments uploaded for Latin America

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Hill, Michael	8/27/2025	0.4	Identify points of contact to contact for proof of payments for Latin America
Kordupel, Lewis	8/27/2025	2.3	Analyze proposed vs. approved invoices related to vendor spend for purposes of cash flow forecasting
Kordupel, Lewis	8/27/2025	2.3	Continue preparing reconciliation of bank transaction information to approved vendor payments for purposes of cash flow forecasting
Kordupel, Lewis	8/27/2025	2.8	Prepare reconciliation of bank transaction information to approved vendor payments for purposes of cash flow forecasting
O'Toole, Colin	8/27/2025	1.2	Assess changes made to Vendor segmentation deck by A. Shahbain (A&M), performed a thorough review of the entire deck to check spelling and ensure language is consistent throughout
O'Toole, Colin	8/27/2025	1.3	Assess edits received from K&E team, updated language throughout vendor segmentation deck to align with K&E edits
Schirle, Mattie	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/27/2025	0.5	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	8/27/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/27/2025	0.9	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	8/27/2025	0.8	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	8/27/2025	1.1	Prepare trade agreement summary for lender review
Schirle, Mattie	8/27/2025	0.7	Participate in call with Alix Partners to review latest trade agreement statuses
Schirle, Mattie	8/27/2025	0.7	Participate in call with vendor to review latest status of reconciliation
Schirle, Mattie	8/27/2025	1.1	Participate in call with vendor to negotiate trade agreement
Schirle, Mattie	8/27/2025	0.7	Revise trade agreement for latest round of negotiations
Schirle, Mattie	8/27/2025	2.1	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	8/27/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Schirle, Mattie	8/27/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: updated settlement terms
Shahbain, Abraham	8/27/2025	0.3	Participate in an update call with A. Shahbain (A&M) and L. Callerio (A&M) re: upcoming vendor negotiations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/27/2025	0.7	Review and respond to feedback received related to vendor segmentation analysis
Shahbain, Abraham	8/27/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/27/2025	0.8	Call with the Company purchasing, the Company Treasury, and A. Shahbain to discuss regional funding needs and next steps
Shahbain, Abraham	8/27/2025	0.8	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/27/2025	0.9	Review proposed trade agreement payment proposal and provide comments
Shahbain, Abraham	8/27/2025	0.8	Review and update vendor management slides for distribution
Shahbain, Abraham	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Shahbain, Abraham	8/27/2025	0.6	Call with the Company, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company
Shahbain, Abraham	8/27/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Shahbain, Abraham	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Shibata, Gerardo Yukio	8/27/2025	0.7	Conference call with the Company and vendor to discuss next steps
Shibata, Gerardo Yukio	8/27/2025	0.4	Conference call with the Company and vendor to discuss next steps
Shiffman, David	8/27/2025	0.5	Discuss with A&M liquidity and vendor teams to review payment reconciliations
Simion, Tony	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Stegenga, Jeff	8/27/2025	0.3	Discuss vendor mgmt. details and liquidity allocations for the next two weeks with T. Simion (A&M)
Turner, Cari	8/27/2025	1.7	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Turner, Cari	8/27/2025	0.9	Respond to various vendor negotiation questions from the Company team

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Turner, Cari	8/27/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/27/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/27/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/27/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Turner, Cari	8/27/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Turner, Cari	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/27/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	8/27/2025	0.2	Prepare email trade agreement offer for certain supplier
Warren, Joseph	8/27/2025	0.9	Analyze status of four priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	1.2	Analyze status of eleven priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding lender advisor request relating to trade agreement offers made to certain potential critical vendors
Warren, Joseph	8/27/2025	0.8	Analyze status of eight priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	0.4	Process updates to accounts payable file for referencing during ongoing critical vendor negotiations
Warren, Joseph	8/27/2025	0.3	Prepare update for A&M team regarding certain trade agreement that is nearing finalization
Warren, Joseph	8/27/2025	0.3	Correspond with K&E team regarding certain supplier questions about the amounts in their trade agreement that is nearing finalization
Warren, Joseph	8/27/2025	0.3	Prepare support file of invoices in a supplier's claim amount for a certain trade agreement that is nearing finalization
Warren, Joseph	8/27/2025	0.8	Prepare proposals for the approval of two critical vendor trade agreements
Warren, Joseph	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

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Professional	Date	Hours	Activity
Warren, Joseph	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Warren, Joseph	8/27/2025	0.2	Prepare for supplier calls scheduled for Thursday, 8/28
Warren, Joseph	8/27/2025	0.2	Revise response to lender request relating to trade agreement offers made to certain potential critical vendors
Warren, Joseph	8/27/2025	0.2	Prepare updates to vendor log for new suppliers since Sunday, 8/24
Warren, Joseph	8/27/2025	1.2	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/27 and provide feedback on the same
Warren, Joseph	8/27/2025	0.7	Call with the Company team to debrief meeting with certain supplier and prepare next steps relating to the same
Warren, Joseph	8/27/2025	0.2	Prepare update for the Company management relating to ongoing negotiations
Warren, Joseph	8/27/2025	0.6	Call with the Company team and certain supplier regarding their prepetition amounts owed and ongoing post petition services
Warren, Joseph	8/27/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and restoring post petition services
Warren, Joseph	8/27/2025	0.2	Call with the Company team to discuss approach to upcoming call with certain supplier
Warren, Joseph	8/27/2025	0.3	Call with the Company team regarding ongoing trade agreement negotiations with certain suppliers
Warren, Joseph	8/27/2025	0.3	Analyze the Company team request for drafting of a trade agreement and respond on the same
Zehetmair, Stefan	8/27/2025	0.2	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and selection of AP for payment of third trade agreement instalment
Zehetmair, Stefan	8/27/2025	2.3	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/27/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/27/2025	0.8	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/27/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/28/2025	0.6	Join a call with a the Company Purchasing, Alix Partners and a vendor to discuss the updated terms of a trade agreement
Callerio, Lorenzo	8/28/2025	0.6	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the Company Purchasing re: outstanding trade agreements

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Callerio, Lorenzo	8/28/2025	0.8	Participate in a meeting with a the Company Purchasing, Alix Partners and a vendor to discuss the terms of a potential settlement agreement
Callerio, Lorenzo	8/28/2025	0.8	Participate in an alignment meeting with the Company Purchasing before joining certain vendor negotiations
Callerio, Lorenzo	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Callerio, Lorenzo	8/28/2025	1.1	Review the status of certain outstanding prepetition AP reconciliations in order to prioritize them
Callerio, Lorenzo	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Callerio, Lorenzo	8/28/2025	0.6	Call with management to discuss the status of a vendor AP prepetition reconciliation
Callerio, Lorenzo	8/28/2025	0.6	Join a recurring meeting with the vendor and their legal team to review progress and alignment on the finalization of trade agreements
Callerio, Lorenzo	8/28/2025	1.3	Review and edit certain trade agreements terms before circulating them back to management for approval
Callerio, Lorenzo	8/28/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	8/28/2025	2.6	Track and manage incoming vendor communications throughout the day to ensure timely engagement, efficient issue resolution, and sustained operational flow
Callerio, Lorenzo	8/28/2025	0.4	Call with Alix Partners re: trade agreements to be discussed / negotiated
Caruso, Nicholas	8/28/2025	1.3	Revise trade agreement based on latest proposal decided by the Company team and review current reconciliation status
Caruso, Nicholas	8/28/2025	1.9	Review outstanding prepetition amounts for specific vendor and inquire about trade agreement status with the Company personnel
Caruso, Nicholas	8/28/2025	2.8	Prepare draft trade agreements for certain vendors and correspond to the Company team regarding the same
Caruso, Nicholas	8/28/2025	0.8	Review and respond to the Company team regarding written letter provided by vendor
Caruso, Nicholas	8/28/2025	0.5	Prepare for and participate in call the Company team and vendor regarding trade agreement
Caruso, Nicholas	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/28/2025	0.8	Revise vendor process overview materials

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Caruso, Nicholas	8/28/2025	1.4	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Caruso, Nicholas	8/28/2025	2.6	Analyze CIA vs trade agreement cost for specific vendors
Cook, Jacob	8/28/2025	1.1	Review of ad hoc requests from the Company purchasing related to prior week payments and corresponding proofs of payment
Cook, Jacob	8/28/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/22 for EMEA
Cook, Jacob	8/28/2025	2.2	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/22 for NAFTA
Cook, Jacob	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Donoghue, Doug	8/28/2025	0.3	Research payment status of payments under trade agreement
Donoghue, Doug	8/28/2025	0.3	Research re: status of trade agreement negotiations, correspondence re: same
Donoghue, Doug	8/28/2025	0.4	Correspond re: ongoing trade agreement status
Donoghue, Doug	8/28/2025	0.6	Analyze updated AP and impact on trade agreement negotiations
Draude, Richard	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Draude, Richard	8/28/2025	1.5	Review and respond to vendor communication emails for 8/28 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/28/2025	1.8	Review and respond to vendor communication emails for 8/28 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/28/2025	2.2	Review and respond to vendor communication emails for 8/28 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/28/2025	1.4	Review and respond to vendor communication emails for 8/28 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/28/2025	1.8	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/28/2025	0.8	Standing call with N. Erlach (A&M) and the Company to discuss the workplan to resolve various reconciliation issues
Erlach, Nicole	8/28/2025	1.2	Escalate high priority reconciliations to the Company
Erlach, Nicole	8/28/2025	0.8	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/28/2025	1.4	Correspond with the Company purchasing managers re: supplier AP reconciliation requests

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Erlach, Nicole	8/28/2025	0.7	Review statements of account provided by the Company purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	8/28/2025	1.1	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Grossi, Nick	8/28/2025	0.4	Review VM update deck and provide comments re: same
Hill, Michael	8/28/2025	1.6	Investigate vendor for trade agreement payments made to date
Hill, Michael	8/28/2025	1.3	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Kordupel, Lewis	8/28/2025	2.7	Analyze vendor disbursements during the chapter 11 proceeding
Kordupel, Lewis	8/28/2025	2.2	Continue analysis of vendor disbursements during the chapter 11 proceeding
Kordupel, Lewis	8/28/2025	1.8	Identify vendor disbursements to be paid through the vendor payment approval process
O'Toole, Colin	8/28/2025	1.1	Revise vendor segmentation deck to incorporate feedback from C. Turner & A. Shahbain (A&M)
O'Toole, Colin	8/28/2025	1.6	Revise vendor segmentation excel analysis to map in 8/10 A/P balance to compare to prepetition balance by vendor
O'Toole, Colin	8/28/2025	1.3	Revise vendor segmentation deck to incorporate change from 6/6 A/P balance to 8/10
Schirle, Mattie	8/28/2025	1.2	Participate in call with Company / the Company vendor to review latest trade agreement
Schirle, Mattie	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/28/2025	0.3	Review payment files with Company for specific vendor request
Schirle, Mattie	8/28/2025	2.1	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	8/28/2025	1.7	Update trade agreements based on negotiations from today
Schirle, Mattie	8/28/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Schirle, Mattie	8/28/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/28/2025	0.9	Review trade agreement strategy with Company
Schirle, Mattie	8/28/2025	0.6	Participate in call with vendor and Company to discuss trade agreement

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Schirle, Mattie	8/28/2025	1.1	Review trade agreement draft and revise for latest updates
Schirle, Mattie	8/28/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/28/2025	0.8	Review vendors contract and correspond with Company on next steps
Schirle, Mattie	8/28/2025	0.8	Participate in negotiation with vendor regarding trade agreement
Shahbain, Abraham	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Shahbain, Abraham	8/28/2025	0.4	Call with FTI, C. Turner (A&M) and A. Shahbain (A&M) to review vendor segmentation analysis
Shahbain, Abraham	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Shahbain, Abraham	8/28/2025	0.6	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the Company Purchasing re: outstanding trade agreements
Shahbain, Abraham	8/28/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding priority vendor management issues as of Thursday, 8/28
Shahbain, Abraham	8/28/2025	0.8	Review and update vendor segmentation analysis for DPO overview and share with the Company purchasing
Shahbain, Abraham	8/28/2025	0.6	Call with the Company purchasing, the Company management, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and next steps
Shahbain, Abraham	8/28/2025	1.1	Develop analysis summarizing largest vendors current actions needed
Shahbain, Abraham	8/28/2025	0.5	Call with the Company purchasing on allocation forecast for following week
Shahbain, Abraham	8/28/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/28/2025	0.9	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/28/2025	0.5	Call with AlixPartners and A. Shahbain (A&M) to discuss vendor management workstream
Shahbain, Abraham	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Shahbain, Abraham	8/28/2025	0.8	Develop allocation forecast for following week based on cash views
Shiffman, David	8/28/2025	0.7	Call with A&M liquidity and vendor team to discuss upcoming payment analysis

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Turner, Cari	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Turner, Cari	8/28/2025	0.1	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/28/2025	1.1	Review and provide comments on updated vendor segmentation deck
Turner, Cari	8/28/2025	0.6	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/28/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	8/28/2025	0.4	Call with FTI, C. Turner (A&M) and A. Shahbain (A&M) to review vendor segmentation analysis
Turner, Cari	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Turner, Cari	8/28/2025	0.6	Call with the Company purchasing, the Company management, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and next steps
Turner, Cari	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Turner, Cari	8/28/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	8/28/2025	0.6	Analyze status of certain supplier negotiation and their claim and prepare trade agreement offer in advance of discussion with that supplier
Warren, Joseph	8/28/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding priority vendor management issues as of Thursday, 8/28
Warren, Joseph	8/28/2025	0.2	Prepare for supplier call by analyzing their demands alongside their prepetition amounts owed
Warren, Joseph	8/28/2025	0.4	Revise support file relating to certain supplier's prepetition invoices owed per K&E vendor management team and supplier request
Warren, Joseph	8/28/2025	0.7	Prepare trade agreement offers to six suppliers that are in ongoing vendor negotiations relating to their prepetition claims and continuation of post petition services
Warren, Joseph	8/28/2025	0.2	Evaluate status of two supplier reconciliation analysis files supporting trade agreement negotiations for those same suppliers
Warren, Joseph	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Warren, Joseph	8/28/2025	0.4	Prepare for supplier calls scheduled for Friday, 8/29
Warren, Joseph	8/28/2025	0.8	Analyze status of seven priority vendor management items as of Thursday, 8/28 and develop next step plans to resolve relating to the same

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Warren, Joseph	8/28/2025	0.7	Analyze the Company team feedback regarding ongoing negotiations with two critical suppliers and respond on the same
Warren, Joseph	8/28/2025	0.9	Call with the Company team and certain client regarding their prepetition amounts owed and trade negotiations to restore post petition services
Warren, Joseph	8/28/2025	0.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/28 and provide feedback on the same
Warren, Joseph	8/28/2025	0.5	Prepare historical detail on negotiations with certain supplier per the Company team request
Warren, Joseph	8/28/2025	0.5	Call with the Company team regarding their division's suppliers with prepetition amounts owed that are threatening to disrupt operations, and discuss next steps to resolve on the priority supplier situations
Warren, Joseph	8/28/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and options to resolve and restore customary post petition services via a trade agreement
Warren, Joseph	8/28/2025	0.4	Analyze the Company reconciliation for certain supplier with a nearly finalized trade agreement and correspond with the Company and A&M teams regarding the same
Warren, Joseph	8/28/2025	0.3	Call with the Company team and certain supplier regarding their prepetition amounts owed and a revision to their trade agreement offer
Warren, Joseph	8/28/2025	0.3	Call with the Company team and certain supplier regarding next steps in the negotiation of their prepetition amounts owed to restore customary post petition services
Warren, Joseph	8/28/2025	0.3	Revise draft email draft agreement per feedback received from the Company team
Warren, Joseph	8/28/2025	0.8	Call with S. Lieberman (K&E), the Company team, and certain supplier regarding their demand letter delivered relating to their prepetition claim and next steps to resolve the situation
Zehetmair, Stefan	8/28/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/28/2025	0.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/28/2025	0.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/29/2025	1.2	Call with head of the Company Purchasing to discuss certain ongoing negotiations
Callerio, Lorenzo	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/29/2025	0.7	Participate in a call with the Company Purchasing to discuss the key outcomes of a vendor meeting held yesterday

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/29/2025	1.2	Attend a strategic meeting with the Company purchasing, C. Turner (A&M), L. Callerio (A&M) and Alix Partners to review and negotiate the terms of a settlement agreement currently under discussion
Callerio, Lorenzo	8/29/2025	0.7	Participate in a meeting with the Company Purchasing, C. Turner (A&M), and L. Callerio (A&M) to review and analyze the initial assessment of vendor disbursements
Callerio, Lorenzo	8/29/2025	0.9	Meet with certain the Company Buyers to discuss the status of the ongoing negotiations
Callerio, Lorenzo	8/29/2025	0.7	Participate in a joint call with the Company Purchasing, Alix Partners, and a vendor to review and align on the revised terms of the trade agreement currently under negotiation
Callerio, Lorenzo	8/29/2025	0.6	Join a call with the Company Purchasing to discuss the terms of new trade agreements
Callerio, Lorenzo	8/29/2025	2.4	Ensure continuous oversight of vendor interactions by actively reviewing incoming requests throughout the day, prioritizing swift coordination and resolution
Callerio, Lorenzo	8/29/2025	0.9	Prepare a business case as requested by management before circulating it to the lenders for approval
Callerio, Lorenzo	8/29/2025	0.8	Review the current status of certain prepetition AP reconciliation in order to prioritize them
Callerio, Lorenzo	8/29/2025	0.4	Call with Alix Partner to discuss certain negotiations terms
Callerio, Lorenzo	8/29/2025	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss the trade agreements queued for lenders approval
Caruso, Nicholas	8/29/2025	0.6	Review latest trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/29/2025	0.6	Prepare for and participate in call with the Company team, K&E team, and Vendor regarding trade agreement negotiations
Caruso, Nicholas	8/29/2025	1.7	Review top 10 vendors by division and prepare summary to the Company team
Caruso, Nicholas	8/29/2025	1.8	Compare past due AP analysis to the Company treasury analysis regarding the same
Caruso, Nicholas	8/29/2025	0.7	Call with N. Caruso, R. Draude, the Company and a supplier to initiate trade agreement negotiation process
Caruso, Nicholas	8/29/2025	0.5	Call with T. Cairns (PSZJ) and the Company team regarding certain vendor trade agreement
Caruso, Nicholas	8/29/2025	0.9	Review latest trade agreement terms for certain vendors
Caruso, Nicholas	8/29/2025	1.9	Review latest trade agreement proposals and provide responses for certain vendors
Caruso, Nicholas	8/29/2025	0.8	Review contracts related to certain vendor in relation to trade agreement negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/29/2025	1.1	Review of ad hoc the Company purchasing trade agreement payment requests for WE 8/29
Cook, Jacob	8/29/2025	0.8	Prepare schedule of normal course post-petition vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.8	Consolidate payment 'authorization' files for audit of prepetition payments made since petition date
Cook, Jacob	8/29/2025	0.6	Prepare schedule of cash in advance post-petition vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.3	Call with J. Cook and L. Kordupel (A&M) on vendor payment approval process
Cook, Jacob	8/29/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Cook, Jacob	8/29/2025	0.2	Call with J. Cook (A&M), J. Warren (A&M), and certain supplier regarding reconciliation of their prepetition and post petition amounts owed and what is available to pay in the Company system
Donoghue, Doug	8/29/2025	0.4	Review assertions by vendor re invoice validity, correspondence re: same
Donoghue, Doug	8/29/2025	0.3	Review vendor management email box and prepare summary update
Donoghue, Doug	8/29/2025	0.3	Review progress on vendor trade agreement negotiations
Draude, Richard	8/29/2025	0.7	Call with N. Caruso, R. Draude, the Company and a supplier to initiate trade agreement negotiation process
Draude, Richard	8/29/2025	1.8	Review and respond to vendor communication emails for 8/29 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/29/2025	1.4	Review and respond to vendor communication emails for 8/29 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/29/2025	2.3	Review and respond to vendor communication emails for 8/29 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/29/2025	2.4	Review and respond to vendor communication emails for 8/29 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/29/2025	0.7	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/29/2025	1.6	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/29/2025	1.3	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/29/2025	1.9	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Hill, Michael	8/29/2025	0.8	Analyze trade terms for vendor update during the case
Hill, Michael	8/29/2025	0.9	Analyze proof of payments uploaded for North America

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	8/29/2025	1.3	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/29/2025	1.4	Analyze certain vendor for monthly invoice split between post petition and prepetition
Kordupel, Lewis	8/29/2025	2.8	Prepare analysis of vendor payments by payment type: pre- vs. post-petition
Kordupel, Lewis	8/29/2025	2.4	Continue preparing comparison of vendor payments and disbursements by source
Kordupel, Lewis	8/29/2025	0.3	Call with J. Cook and L. Kordupel (A&M) on vendor payment approval process
Kordupel, Lewis	8/29/2025	2.8	Prepare comparison of vendor payments and disbursements by source
Kordupel, Lewis	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Kordupel, Lewis	8/29/2025	2.2	Analyze vendor payments in the bank transaction data for reconciliation purposes
O'Toole, Colin	8/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) and the Company to discuss status of the vendor segmentation data, identify outstanding areas and timeline to address
Postolos, Lucas	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments
Postolos, Lucas	8/29/2025	0.4	Reconcile DIP Budget cash reporting compared to vendor management team approval files at vendor-level
Schirle, Mattie	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/29/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	8/29/2025	0.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/29/2025	1.3	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	8/29/2025	0.9	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	8/29/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	8/29/2025	0.6	Participate in call with ELS team to review status of vendors and related trade agreements
Schirle, Mattie	8/29/2025	0.5	Participate in call with Logistics team to discuss current issues
Schirle, Mattie	8/29/2025	2.1	Review and correspond with vendors for high priority items
Schirle, Mattie	8/29/2025	0.7	Draft trade agreement documentation and review for vendor approval

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) and the Company to discuss status of the vendor segmentation data, identify outstanding areas and timeline to address
Shahbain, Abraham	8/29/2025	0.5	Call with the Company treasury to discuss trade agreement negotiation strategy
Shahbain, Abraham	8/29/2025	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss the trade agreements queued for lenders approval
Shahbain, Abraham	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments
Shahbain, Abraham	8/29/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shiffman, David	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Shiffman, David	8/29/2025	0.8	Correspond with A&M team regarding status of payment analysis and immediate next steps
Turner, Cari	8/29/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/29/2025	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/29/2025	1.2	Attend a strategic meeting with the Company purchasing, C. Turner (A&M), L. Callerio (A&M) and Alix Partners to review and negotiate the terms of a settlement agreement currently under discussion
Turner, Cari	8/29/2025	1.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/29/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/29/2025	0.7	Participate in a meeting with the Company Purchasing, C. Turner (A&M), and L. Callerio (A&M) to review and analyze the initial assessment of vendor disbursements
Turner, Cari	8/29/2025	1.2	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/29/2025	0.3	Prepare update for K&E team regarding status of certain trade agreement negotiation and next steps on the same
Warren, Joseph	8/29/2025	0.8	Analyze status of two priority vendor management items as of Friday, August 29 and develop next step plans to resolve relating to the same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/29/2025	0.4	Analyze certain supplier demands relating to a prospective trade agreement and respond on the same
Warren, Joseph	8/29/2025	0.2	Call with J. Cook (A&M), J. Warren (A&M), and certain supplier regarding reconciliation of their prepetition and post petition amounts owed and what is available to pay in the Company system
Warren, Joseph	8/29/2025	0.5	Prepare update on priority vendor management situations as of Friday, 8/29 to discuss with A&M team
Warren, Joseph	8/29/2025	0.4	Analyze the Company team and certain supplier update on reconciliation of their prepetition and post petition amounts owed and respond on the same
Warren, Joseph	8/29/2025	0.4	Coordinate with A&M team regarding the Company inquiries on the trade agreement approval process
Warren, Joseph	8/29/2025	0.2	Coordinate with the Company and K&E vendor management teams regarding counter offer received from certain supplier in trade agreement negotiations for restoration of post petition services
Warren, Joseph	8/29/2025	0.2	Analyze status of certain trade agreement pending the Company management approvals and respond on the same to A&M team
Warren, Joseph	8/29/2025	1.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/29 and provide feedback on the same
Webber, Dan	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments
Webber, Dan	8/29/2025	0.4	Correspond with C. Turner, A. Shahbain (A&M) regarding weekly process to determine Disbursements allocation and tracking against that allocation
Zehetmair, Stefan	8/29/2025	0.3	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and selection of AP for payment of third trade agreement instalment
Zehetmair, Stefan	8/29/2025	0.3	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/29/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/29/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/30/2025	0.3	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Caruso, Nicholas	8/30/2025	1.8	Review first draft of top vendor AP analysis and provide comments
Caruso, Nicholas	8/30/2025	0.4	Review latest reconciliation status of certain vendors in relation to trade agreement negotiations
Caruso, Nicholas	8/30/2025	0.7	Review latest CIA tracking data prepared by A&M team

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Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/30/2025	0.8	Correspond with the Company procurement and accounting teams related to execution of previously requested payments for trade agreements
Cook, Jacob	8/30/2025	0.7	Analyze information related to historical payments made against certain trade agreements based on vendor feedback
Cook, Jacob	8/30/2025	1.1	Prepare TA/ETA payment run to be made on 9/1/25 based on executed agreement payment schedules
Cook, Jacob	8/30/2025	1.3	Review of ad hoc vendor payment requests related to TA/ETA payments to be made during WE 08292025
Draude, Richard	8/30/2025	1.9	Revise discussion materials re: top vendors in accounts payable for comments from workstream leads
Draude, Richard	8/30/2025	2.2	Prepare discussion materials for workstream leads re: top vendors in accounts payable by region
Erlach, Nicole	8/30/2025	1.0	Review emails from the Company purchasing team to track reconciliation requests
Fuetter, Isaac	8/30/2025	0.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/30/2025 for week-ending 8/30/2025
Hill, Michael	8/30/2025	1.3	Review proof of payments for trade agreement payments for North America
Hill, Michael	8/30/2025	0.2	Review proof of payments for trade agreement payments for Europe
Hill, Michael	8/30/2025	0.3	Analyze trade agreement vendor for timing of contractual payments
Hill, Michael	8/30/2025	0.4	Review proof of payments for trade agreement payments for Latin America
Hill, Michael	8/30/2025	0.4	Review proof of payments for trade agreement payments for Asia
Kordupel, Lewis	8/30/2025	1.3	Prepare analysis of regional vendor disbursements compared to vendor payments
Kordupel, Lewis	8/30/2025	2.8	Prepare variance analysis of vendor payments vs. disbursements by vendor
Schirle, Mattie	8/30/2025	0.7	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	8/30/2025	0.5	Revise trade agreement summary for review
Schirle, Mattie	8/30/2025	0.9	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/30/2025	1.1	Revise trade agreements for latest round of negotiations
Shahbain, Abraham	8/30/2025	0.8	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Saturday, 8/30 and next steps to resolve
Shahbain, Abraham	8/30/2025	0.2	Respond to escalation requests from company related to vendors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/30/2025	0.3	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Shahbain, Abraham	8/30/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding notice received from certain supplier regarding lack of trade agreement payment
Turner, Cari	8/30/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/30/2025	0.4	Analyze further next steps to resolve notice received from certain supplier regarding lack of trade agreement payment
Warren, Joseph	8/30/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding notice received from certain supplier regarding lack of trade agreement payment
Warren, Joseph	8/30/2025	1.3	Analyze still unresolved vendor management issues relating to Friday, 8/29 and develop next step plans to resolve relating to the same
Warren, Joseph	8/30/2025	0.2	Analyze another situation involving certain supplier claiming they did not receive their trade agreement payment
Warren, Joseph	8/30/2025	0.8	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Saturday, 8/30 and next steps to resolve
Warren, Joseph	8/30/2025	0.6	Coordinate with the Company team regarding next steps and actions to take related to situation involving two critical suppliers asserting they did not receive their trade agreement installment payment
Warren, Joseph	8/30/2025	0.6	Analyze certain supplier reconciliation and details ahead of entering into trade negotiations with supplier, per the Company team request, to maintain post petition services
Warren, Joseph	8/30/2025	0.2	Correspond with K&E vendor management team and the Company team regarding next steps in responding to a certain supplier with an executed trade agreement that is claiming lack of payment
Warren, Joseph	8/30/2025	0.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Saturday, 8/30 and provide feedback on the same
Caruso, Nicholas	8/31/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Caruso, Nicholas	8/31/2025	2.4	Prepare overview of certain priority vendor trade agreement requests and the liquidity impact of current proposals
Caruso, Nicholas	8/31/2025	2.1	Revise vendor management dashboard slides for latest weekly updates
Caruso, Nicholas	8/31/2025	1.9	Revise trade agreement management forecast for latest executed trade agreements
Caruso, Nicholas	8/31/2025	1.2	Review further top vendor AP analysis and provide additional commentary
Caruso, Nicholas	8/31/2025	1.2	Correspond with A&M team regarding current status of certain trade agreement discussions
Caruso, Nicholas	8/31/2025	0.9	Review top vendor AP analysis and provide commentary
Caruso, Nicholas	8/31/2025	0.6	Review latest trade agreement tracker and provide commentary

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/31/2025	0.8	Prepare summary materials related to payment process flow execution
Draude, Richard	8/31/2025	1.4	Revise discussion materials re: top vendors in accounts payable to incorporate additional detail
Draude, Richard	8/31/2025	2.8	Prepare accounts payable ad hoc analysis for discussion
Erlach, Nicole	8/31/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/31/2025	0.4	Finalize draft of invoice resolution flowchart in advance of discussion with the Company
Hill, Michael	8/31/2025	0.9	Update proof of payments for trade agreement payments for Asia
Hill, Michael	8/31/2025	1.3	Analyze historical spend versus cash in advance spend for June
Kordupel, Lewis	8/31/2025	1.7	Prepare analysis of vendor payments approved in the vendor payment approval process
Kordupel, Lewis	8/31/2025	1.8	Prepare update to regional vendor payment analysis
Kordupel, Lewis	8/31/2025	2.8	Analyze vendors in the payment datasets vs. the disbursement files for purposes of preparing a comparison
Schirle, Mattie	8/31/2025	1.4	Correspond with Company on trade agreements
Schirle, Mattie	8/31/2025	0.6	Review rounds of negotiations and update trade agreements
Schirle, Mattie	8/31/2025	0.6	Draft latest set of trade agreements with reviewing open AP and latest terms
Shahbain, Abraham	8/31/2025	0.3	Respond to escalation requests from company related to vendors
Shahbain, Abraham	8/31/2025	0.3	Review and distribute email to team for updates on critical vendors
Shahbain, Abraham	8/31/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Shahbain, Abraham	8/31/2025	0.8	Review and update vendor management slide deck
Turner, Cari	8/31/2025	0.6	Review updated vendor management reporting package
Turner, Cari	8/31/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/31/2025	0.9	Prepare presentation and liquidity analysis for certain supplier for potential critical vendor agreement approval
Warren, Joseph	8/31/2025	0.8	Analyze still unresolved vendor management issues relating to week ending 8/30 and develop next step plans to resolve relating to the same
Warren, Joseph	8/31/2025	0.7	Prepare update on status of negotiations for suppliers above lender consent threshold for purposes of presentation for the lender advisor's

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
August 1, 2025 through August 31, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/31/2025	0.3	Prepare for supplier calls scheduled for Monday, 9/1
Warren, Joseph	8/31/2025	0.3	Analyze request from the Company team to enter into critical vendor agreement negotiations with certain supplier and respond on the same
Subtotal		2,480.7	
Grand Total		8,747.0	

EXHIBIT E
Summary of Expense by Category

Exhibit E

***Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
August 1, 2025 through August 31, 2025***

<i>Expense Category</i>	<i>Sum of Expenses</i>
Airfare	\$50,207.00
Data Storage and Discovery Software Server Fees	\$1,351.07
Lodging	\$33,851.96
Meals	\$7,872.51
Miscellaneous	\$54,699.00
Transportation	\$8,778.72
<i>Total</i>	<u><u>\$156,760.26</u></u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Airfare

Professional/Service	Date	Expense	Expense Description
Zehetmair, Stefan	6/13/2025	\$390.44	Coach airfare one-way Milano to Munich
Zehetmair, Stefan	6/16/2025	\$631.68	Coach airfare one-way Munich to Milano
Zehetmair, Stefan	6/20/2025	\$651.17	Coach airfare one-way Munich to Milano
Zehetmair, Stefan	6/23/2025	\$447.90	Coach airfare one-way Munich to Milano
Zehetmair, Stefan	6/27/2025	\$571.57	Coach airfare one-way Milano to Munich
Schirle, Mattie	7/2/2025	\$406.48	Coach airfare one-way DFW to CHI
Waismann, Heitor	7/3/2025	\$4,413.51	Coach airfare round-trip Chicago to Milan
Rybarczyk, Jodi	7/8/2025	\$297.48	Coach airfare one-way HOU to MDW
Schirle, Mattie	7/9/2025	\$657.19	Coach airfare one-way ORD to DFW
Rybarczyk, Jodi	7/10/2025	\$454.48	Coach airfare one-way ORD to AUS
Schirle, Mattie	7/19/2025	\$615.18	Coach airfare one-way ORD to EGE
Weiland, Brad	7/21/2025	\$2,803.00	Coach airfare one-way Chicago to Milan
Dvorak, Michael	7/22/2025	\$5,088.21	Coach airfare round-trip ORD to MXP
Rybarczyk, Jodi	7/22/2025	\$836.96	Coach airfare round-trip HOU to MDW
Shibata, Gerardo Yukio	7/25/2025	\$345.54	Coach airfare round-trip MEX to AGU
Postolos, Lucas	7/26/2025	\$836.96	Coach airfare round-trip IAH to ORD
Chester, Monte	7/27/2025	\$3,767.20	Coach airfare one-way from Milan to Chicago
Rybarczyk, Jodi	7/27/2025	\$3,684.31	Coach airfare round-trip IAH to MXP
Simion, Tony	7/28/2025	\$218.49	Coach airfare one-way DTW to MDW
Mittal, Keshav	7/31/2025	\$572.17	Coach airfare round-trip from Mexico City to Aguascalientes
Simion, Tony	7/31/2025	\$478.49	Coach airfare one-way MDW to DTW
Chester, Monte	8/1/2025	\$4,635.50	Coach airfare one-way from Milan to Chicago
Simoneaux, Natalie	8/1/2025	\$5,318.21	Coach airfare round-trip ORD to MXP
Weiland, Brad	8/1/2025	\$3,789.71	Coach airfare one-way from Milan to Chicago
Loop, Stuart	8/4/2025	\$1,176.96	Coach airfare round-trip MSP to MDW
Schirle, Mattie	8/4/2025	\$452.48	Coach airfare one-way DFW to ORD
Shiffman, David	8/4/2025	\$386.99	Coach airfare one-way EWR to ORD
Turner, Cari	8/4/2025	\$363.00	Coach airfare one-way DFW to ORD

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Marelli Automotive Lighting USA, LLC
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Airfare

Professional/Service	Date	Expense	Expense Description
Rybarczyk, Jodi	8/7/2025	\$836.96	Coach airfare round-trip IAH to ORD
Shiffman, David	8/7/2025	\$287.92	Coach airfare one-way ORD to EWR
Turner, Cari	8/7/2025	\$428.00	Coach airfare one-way ORD to DFW
Simion, Tony	8/18/2025	\$218.49	Coach airfare one-way DTW to MDW
Shibata, Gerardo Yukio	8/21/2025	\$578.48	Coach airfare round-trip MEX to AGU
Simion, Tony	8/21/2025	\$598.49	Coach airfare one-way MDW to DTW
Loop, Stuart	8/25/2025	\$1,286.96	Coach airfare round-trip MSP to MDW
Grossi, Nick	8/26/2025	\$458.49	Coach airfare round-trip ORD to ATL
Grossi, Nick	8/29/2025	\$524.98	Coach airfare one-way ATL to ORD
Simion, Tony	8/29/2025	\$696.97	Coach airfare round-trip DTW to/from ATL
Expense Category Total		\$50,207.00	

Data Storage and Discovery Software Server Fees

Professional/Service	Date	Expense	Expense Description
Hertzberg, Julie	7/31/2025	\$164.30	CMS Monthly Data Storage Fee - July 2025
Marshall, Jonathan	7/31/2025	\$730.00	Electronic discovery software server fee for possible deposition preparation
Hertzberg, Julie	8/31/2025	\$456.77	CMS Monthly Data Storage Fee - August 2025
Expense Category Total		\$1,351.07	

Lodging

Professional/Service	Date	Expense	Expense Description
Zehetmair, Stefan	6/16/2025	\$2,100.00	Hotel in Milan - 4 Nights (6/16-6/19)
Zehetmair, Stefan	6/23/2025	\$915.28	Hotel in Milan - 4 Nights (6/23-6/26)
Mittal, Keshav	7/1/2025	\$216.96	Hotel in Hyderabad – 2 Nights (7/1-7/2)
Schirle, Mattie	7/7/2025	\$975.00	Hotel in Chicago - 3 Nights (7/7-7/10)
Waismann, Heitor	7/7/2025	\$2,100.00	Hotel in Milan - 4 Nights (7/7-7/10)

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Lodging

Professional/Service	Date	Expense	Expense Description
Rybarczyk, Jodi	7/8/2025	\$500.14	Hotel in Chicago - 2 Nights (7/8-7/9)
Rybarczyk, Jodi	7/11/2025	\$325.00	Hotel in Chicago - Night of 7/11
Zhu, Judith	7/11/2025	\$3,576.30	Hotel in Dalian - 26 Nights (7/11-7/15; 7/17; 7/20-8/8)
Zhang, Jianhong	7/13/2025	\$417.72	Hotel in Dalian - 3 Nights (7/13-7/15)
Zhang, Jianhong	7/20/2025	\$696.20	Hotel in Dalian - 5 Nights (7/20-7/24)
Rybarczyk, Jodi	7/24/2025	\$650.00	Hotel in Chicago - 2 Nights (7/24-7/25)
Mittal, Keshav	7/27/2025	\$266.44	Hotel stay in Aguascalientes - 4 nights (7/27-7/30)
Chester, Monte	7/28/2025	\$2,100.00	Hotel in Milan - 4 Nights (7/28-7/31)
Dvorak, Michael	7/28/2025	\$2,087.11	Hotel in Milan - 4 Nights (7/28-7/31)
Postolos, Lucas	7/28/2025	\$975.00	Hotel Chicago - 3 Nights (7/28-7/30)
Rybarczyk, Jodi	7/28/2025	\$2,625.00	Hotel in Milan - 5 Nights (7/28-8/2)
Shibata, Gerardo Yukio	7/28/2025	\$236.10	Hotel in Aguascalientes - 3 Nights (7/28-7/30)
Simion, Tony	7/28/2025	\$975.00	Hotel in Chicago - 3 Nights 7/28-7/30)
Simoneaux, Natalie	7/28/2025	\$2,625.00	Hotel in Milan - 5 Nights (7/28-8/1)
Weiland, Brad	7/28/2025	\$2,087.12	Hotel in Milan - 4 Nights (7/28-7/31)
Loop, Stuart	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4 - 8/6)
Rybarczyk, Jodi	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4-8/6)
Schirle, Mattie	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4-8/6)
Shiffman, David	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4-8/6)
Turner, Cari	8/4/2025	\$975.00	Hotel in Chicago - 3 Nights (8/4-8/6)
Shibata, Gerardo Yukio	8/17/2025	\$299.16	Hotel in Aguascalientes - 4 Nights (8/17 - 8/21)
Simion, Tony	8/19/2025	\$650.00	Hotel in Chicago - 2 nights (8/19-8/20)
Kordupel, Lewis	8/25/2025	\$507.17	Hotel in Chicago - 2 Nights (8/25 - 8/26)
Loop, Stuart	8/25/2025	\$650.00	Hotel in Chicago - 2 Nights (8/25-8/27)
Grossi, Nick	8/28/2025	\$210.63	Hotel in Atlanta - Night of 8/28
Simion, Tony	8/28/2025	\$210.63	Hotel in Atlanta - Night of 8/28
Expense Category Total		\$33,851.96	

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Meals

Professional/Service	Date	Expense	Expense Description
Zehetmair, Stefan	6/20/2025	\$9.41	Out of town breakfast in Milan
Zehetmair, Stefan	6/23/2025	\$29.39	Out of town dinner in Milan
Zehetmair, Stefan	6/23/2025	\$10.44	Out of town dinner in Milan
Zehetmair, Stefan	6/24/2025	\$1.63	Out of town breakfast in Milan
Zehetmair, Stefan	6/25/2025	\$10.88	Out of town breakfast in Milan
Zehetmair, Stefan	6/26/2025	\$30.44	Out of town dinner in Milan
Zehetmair, Stefan	6/26/2025	\$13.99	Out of town breakfast in Milan
Zhang, Jianhong	6/26/2025	\$20.04	Out of town dinner in Milan
Zehetmair, Stefan	6/27/2025	\$3.62	Out of town breakfast in Milan
Mittal, Keshav	7/1/2025	\$49.74	Out of town dinner in Hyderabad
Mittal, Keshav	7/1/2025	\$5.10	Out of town breakfast in Hyderabad
Mittal, Keshav	7/2/2025	\$38.66	Out of town dinner in Hyderabad
Mittal, Keshav	7/3/2025	\$8.35	Out of town dinner in Hyderabad
Waismann, Heitor	7/7/2025	\$65.00	Out of town dinner in Chicago in Chicago
Schirle, Mattie	7/8/2025	\$25.00	Out of town breakfast in Chicago
Waismann, Heitor	7/8/2025	\$64.44	Out of town dinner in Chicago
Zhang, Jianhong	7/8/2025	\$25.90	Out of town dinner in Milan
Schirle, Mattie	7/9/2025	\$25.00	Out of town breakfast in Chicago
Waismann, Heitor	7/9/2025	\$30.00	Out of town breakfast in Chicago
Waismann, Heitor	7/9/2025	\$32.61	Out of town dinner in Chicago
Schirle, Mattie	7/10/2025	\$41.45	Out of town dinner in Chicago
Waismann, Heitor	7/10/2025	\$24.60	Out of town breakfast in Chicago
Waismann, Heitor	7/10/2025	\$20.19	Out of town dinner in Chicago
Waismann, Heitor	7/11/2025	\$14.06	Out of town breakfast in Chicago
Zhang, Jianhong	7/11/2025	\$4.87	Out of town breakfast in Milan
Zhu, Judith	7/13/2025	\$28.45	Out of town dinner in Dalian
Zhang, Jianhong	7/14/2025	\$55.00	Out of town dinner in Dalian
Zhang, Jianhong	7/15/2025	\$22.14	Out of town dinner in Dalian

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Meals

Professional/Service	Date	Expense	Expense Description
Zhu, Judith	7/15/2025	\$45.67	Out of town dinner in Dalian
Postolos, Lucas	7/16/2025	\$65.00	Out of town dinner in Chicago
Zhang, Jianhong	7/16/2025	\$4.46	Out of town breakfast in Dalian
Zhang, Jianhong	7/16/2025	\$21.16	Out of town dinner in Dalian
Zhu, Judith	7/21/2025	\$32.30	Out of town dinner in Dalian
Zhang, Jianhong	7/22/2025	\$6.96	Out of town breakfast in Dalian
Zhu, Judith	7/22/2025	\$26.87	Out of town dinner in Dalian
Zhu, Judith	7/23/2025	\$26.32	Out of town dinner in Dalian
Zhu, Judith	7/23/2025	\$21.86	Out of town dinner in Dalian
Rybarczyk, Jodi	7/24/2025	\$24.02	Out of town dinner in Chicago
Shibata, Gerardo Yukio	7/24/2025	\$95.47	Out of town dinner in Aguascalientes with G. Shibata and S. Pacheco (both A&M)
Zhang, Jianhong	7/24/2025	\$14.73	Out of town breakfast in Dalian
Zhu, Judith	7/24/2025	\$38.43	Out of town dinner in Dalian
Rybarczyk, Jodi	7/25/2025	\$34.79	Out of town dinner in Chicago
Zhang, Jianhong	7/25/2025	\$10.30	Out of town breakfast in Dalian
Zhang, Jianhong	7/25/2025	\$6.82	Out of town breakfast
Zhu, Judith	7/26/2025	\$70.00	Out of town dinner in Dalian
Mittal, Keshav	7/27/2025	\$21.46	Out of town dinner in Aguascalientes
Zhu, Judith	7/27/2025	\$36.03	Out of town dinner in Dalian
Mittal, Keshav	7/28/2025	\$21.46	Out of town dinner in Aguascalientes
Postolos, Lucas	7/28/2025	\$55.67	Out of town dinner in Chicago
Postolos, Lucas	7/28/2025	\$19.05	Out of town breakfast in Chicago
Shibata, Gerardo Yukio	7/28/2025	\$22.04	Out of town breakfast in Aguascalientes
Simion, Tony	7/28/2025	\$65.00	Out of town dinner in Chicago
Simion, Tony	7/28/2025	\$4.50	Out of town breakfast in Chicago
Weiland, Brad	7/28/2025	\$325.00	Out of town dinner in Chicago with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester and N. Simoneaux (all A&M)
Zhu, Judith	7/28/2025	\$17.27	Out of town dinner in Dalian

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Meals

Professional/Service	Date	Expense	Expense Description
Dvorak, Michael	7/29/2025	\$22.84	Out of town breakfast in Milan
Mittal, Keshav	7/29/2025	\$21.46	Out of town dinner in Aguascalientes
Rybarczyk, Jodi	7/29/2025	\$23.19	Out of town breakfast in Chicago
Shibata, Gerardo Yukio	7/29/2025	\$22.04	Out of town breakfast in Aguascalientes
Simion, Tony	7/29/2025	\$17.51	Out of town breakfast in Chicago
Weiland, Brad	7/29/2025	\$61.45	Out of town dinner in Milan
Zhu, Judith	7/29/2025	\$27.97	Out of town dinner in Dalian
Dvorak, Michael	7/30/2025	\$22.84	Out of town breakfast in Milan
Postolos, Lucas	7/30/2025	\$1,040.00	Out of town dinner in Chicago with A.Shahbain, A. Liv-Feyman, T. Simion, D. Webber, G. Hamerski, G. Schmelter, H. Waismann, I. Fuetter, J. Cook, J. Warren, L. Callerio, L. Postolos, M. Hamilton, N. Grossi, N. Erlach, R. Draude (all A&M)
Postolos, Lucas	7/30/2025	\$20.97	Out of town dinner in Chicago
Rybarczyk, Jodi	7/30/2025	\$23.10	Out of town breakfast in Chicago
Shibata, Gerardo Yukio	7/30/2025	\$22.04	Out of town breakfast in Aguascalientes
Weiland, Brad	7/30/2025	\$16.17	Out of town breakfast in Milan
Weiland, Brad	7/30/2025	\$350.00	Out of town dinner in Milan with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester and N. Simoneaux (all A&M)
Postolos, Lucas	7/31/2025	\$65.00	Out of town dinner in Chicago
Postolos, Lucas	7/31/2025	\$23.24	Out of town dinner in Chicago
Rybarczyk, Jodi	7/31/2025	\$22.85	Out of town breakfast in Chicago
Shibata, Gerardo Yukio	7/31/2025	\$284.13	Out of town dinner in Aguascalientes with G. Shibata (A&M); 7 Marelli employees
Weiland, Brad	7/31/2025	\$350.00	Out of town dinner in Milan with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester and N. Simoneaux (all A&M)
Zhu, Judith	7/31/2025	\$6.66	Out of town breakfast in Dalian
Dvorak, Michael	8/1/2025	\$22.84	Out of town breakfast in Chicago
Rybarczyk, Jodi	8/1/2025	\$17.13	Out of town breakfast in Chicago
Zhu, Judith	8/1/2025	\$16.15	Out of town dinner in Dalian
Zhu, Judith	8/2/2025	\$25.48	Out of town dinner in Dalian

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Meals

Professional/Service	Date	Expense	Expense Description
Zhu, Judith	8/3/2025	\$38.29	Out of town dinner in Dalian
Chester, Monte	8/4/2025	\$98.40	Out of town dinner in Chicago with M. Dvorak, M. Chester and N. Simoneaux (all A&M)
Loop, Stuart	8/4/2025	\$27.98	Out of town dinner in Chicago
Loop, Stuart	8/4/2025	\$17.96	Out of town breakfast in Chicago
Rybarczyk, Jodi	8/4/2025	\$33.19	Out of town dinner
Shiffman, David	8/4/2025	\$7.46	Out of town breakfast in Chicago
Turner, Cari	8/4/2025	\$121.37	Out of town dinner in Chicago with M. Schirle & C. Turner (both A&M)
Zhu, Judith	8/4/2025	\$44.83	Out of town dinner in Dalian
Loop, Stuart	8/5/2025	\$15.81	Out of town breakfast in Chicago
Schirle, Mattie	8/5/2025	\$325.00	Out of town dinner in Chicago with A. Shahbain, C. Turner, L. Callerio, M. Schirle and N. Caruso (all A&M)
Shiffman, David	8/5/2025	\$5.31	Out of town breakfast in Chicago
Shiffman, David	8/5/2025	\$130.00	Out of town dinner in Chicago with D. Shiffman and D. Donoghue (both A&M)
Turner, Cari	8/5/2025	\$41.78	Out of town breakfast in Chicago with M. Schirle and C. Turner (both A&M)
Zhu, Judith	8/5/2025	\$67.39	Out of town dinner in Dalian
Grossi, Nick	8/6/2025	\$260.00	Out of town dinner in Chicago with N. Grossi, C. Turner (both A&M); Kwasteniet & Winters (both K&E)
Loop, Stuart	8/6/2025	\$15.81	Out of town breakfast in Chicago
Rybarczyk, Jodi	8/6/2025	\$260.00	Out of town dinner with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (All A&M)
Schirle, Mattie	8/6/2025	\$65.00	Out of town dinner in Chicago
Schirle, Mattie	8/6/2025	\$30.00	Out of town breakfast in Chicago
Shiffman, David	8/6/2025	\$130.00	Out of town dinner in Chicago with D. Shiffman and H. Waismann (both A&M)
Shiffman, David	8/6/2025	\$5.31	Out of town breakfast in Chicago
Turner, Cari	8/6/2025	\$24.89	Out of town breakfast in Chicago
Zhu, Judith	8/6/2025	\$34.66	Out of town dinner in Dalian
Dvorak, Michael	8/7/2025	\$158.21	Out of town dinner in Chicago with M. Dvorak, M. Chester and N. Simoneaux (all A&M)

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Marelli Automotive Lighting USA, LLC
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Meals

Professional/Service	Date	Expense	Expense Description
Mittal, Keshav	8/7/2025	\$17.76	Out of town dinner in Aguascalientes
Schirle, Mattie	8/7/2025	\$26.01	Out of town dinner in Chicago
Shiffman, David	8/7/2025	\$18.39	Out of town dinner in Chicago
Shiffman, David	8/7/2025	\$5.31	Out of town breakfast in Chicago
Turner, Cari	8/7/2025	\$39.78	Out of town breakfast in Chicago with M. Schirle and C. Turner (both A&M)
Turner, Cari	8/7/2025	\$65.00	Out of town dinner in Chicago
Zhu, Judith	8/7/2025	\$38.43	Out of town dinner in Dalian
Zhu, Judith	8/9/2025	\$9.96	Out of town breakfast in Dalian
Hill, Michael	8/14/2025	\$363.75	Out of town dinner in Chicago with A. Shahbain, A. Liv-Feyman, I. Fuetter, M. Hill, N. Caruso, R. Draude (all A&M)
Shibata, Gerardo Yukio	8/17/2025	\$35.52	Out of town dinner in Aguascalientes
Shibata, Gerardo Yukio	8/18/2025	\$35.52	Out of town dinner in Aguascalientes
Shibata, Gerardo Yukio	8/19/2025	\$35.52	Out of town dinner in Aguascalientes
Simion, Tony	8/19/2025	\$30.75	Out of town dinner in Chicago
Shibata, Gerardo Yukio	8/20/2025	\$35.52	Out of town dinner in Aguascalientes
Shibata, Gerardo Yukio	8/21/2025	\$71.23	Out of town dinner in Aguascalientes with Shibata & Santiago (both A&M)
Loop, Stuart	8/25/2025	\$23.93	Out of town dinner in Chicago
Hamilton, Makenna	8/26/2025	\$520.00	Out of town dinner in Chicago with A. Liv-Feyman, D. Webber, G. Hamerski, G. Schmelter, L. Postolos, M. Hamilton, M. Hill and R. Draude (all A&M)
Kordupel, Lewis	8/26/2025	\$130.00	Out of town dinner in Chicago with S. Loop and L. Kordupel (both A&M)
Loop, Stuart	8/26/2025	\$19.07	Out of town breakfast in Chicago
Loop, Stuart	8/27/2025	\$19.07	Out of town breakfast in Chicago
Simion, Tony	8/28/2025	\$5.24	Out of town breakfast in Chicago
Expense Category Total		\$7,872.51	

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Marelli Automotive Lighting USA, LLC
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Miscellaneous

Professional/Service	Date	Expense	Expense Description
Hertzberg, Julie	8/27/2025	\$54,699.00	One-time usage fee for contract management software (schedules and statements preparation)
Expense Category Total		\$54,699.00	

Transportation

Professional/Service	Date	Expense	Expense Description
Salviano, Rodrigo	6/11/2025	\$22.32	Taxi from plant to A&M Brazil office
Salviano, Rodrigo	6/11/2025	\$6.41	Taxi from A&M Brazil office to home
Salviano, Rodrigo	6/11/2025	\$28.81	Taxi from home to plant
Zehetmair, Stefan	6/13/2025	\$146.32	Taxi from Munich Airport to Home
Zehetmair, Stefan	6/16/2025	\$35.82	Taxi from Milan Airport to A&M Office
Zehetmair, Stefan	6/16/2025	\$140.82	Taxi from Home to Munich Airport
Zhang, Jianhong	6/18/2025	\$3.05	Taxi from client to hotel
Mittal, Keshav	6/19/2025	\$11.59	Taxi from Home to Airport
Mittal, Keshav	6/20/2025	\$18.49	Taxi from Airport to home
Mittal, Keshav	6/20/2025	\$24.34	Taxi from Client site to Airport
Zehetmair, Stefan	6/20/2025	\$33.48	Taxi from the Hotel to Airport
Mittal, Keshav	6/23/2025	\$12.87	Taxi from Home to Airport
Zehetmair, Stefan	6/23/2025	\$141.75	Taxi from home to the airport
Zehetmair, Stefan	6/23/2025	\$35.35	Taxi from airport to hotel
Mittal, Keshav	6/24/2025	\$19.92	Taxi from Airport to home
Mittal, Keshav	6/27/2025	\$24.60	Taxi from Airport to home
Zehetmair, Stefan	6/27/2025	\$33.13	Taxi from A&M Milan office to Airport
Mittal, Keshav	6/30/2025	\$12.56	Taxi from Home to Airport
Mittal, Keshav	7/1/2025	\$10.76	Taxi from Hyd airport to Hotel
Mittal, Keshav	7/1/2025	\$7.39	Taxi from Hotel to Genpact office
Mittal, Keshav	7/1/2025	\$7.63	Taxi from Genpact office to Hotel
Mittal, Keshav	7/1/2025	\$4.57	Taxi from Home to Del airport

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
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Transportation

Professional/Service	Date	Expense	Expense Description
Dvorak, Michael	7/2/2025	\$119.00	Taxi from Chicago office to home.
Mittal, Keshav	7/2/2025	\$7.70	Taxi from Hotel to Genpact office
Mittal, Keshav	7/2/2025	\$7.84	Taxi from Genpact office to Hotel
Mittal, Keshav	7/3/2025	\$7.49	Taxi from Hotel to Genpact office
Mittal, Keshav	7/3/2025	\$13.70	Taxi from Restaurent to Hyd airport
Mittal, Keshav	7/3/2025	\$14.95	Taxi from Genpact office to Hyd airport
Mittal, Keshav	7/3/2025	\$26.19	Taxi from Client site to Airport
Mittal, Keshav	7/3/2025	\$15.33	Taxi from Home to Airport
Mittal, Keshav	7/3/2025	\$14.31	Taxi from Del airport to Home
Waismann, Heitor	7/4/2025	\$65.97	Taxi from Home to ORD
Waismann, Heitor	7/5/2025	\$120.01	Taxi from Milan airport to hotel in Italy
Mittal, Keshav	7/6/2025	\$31.38	Taxi from Home to Airport
Rybarczyk, Jodi	7/8/2025	\$29.42	Taxi from home to HOU
Rybarczyk, Jodi	7/8/2025	\$41.90	Taxi from MDW to hotel
Schirle, Mattie	7/8/2025	\$188.16	Taxi from Home to DFW
Schirle, Mattie	7/8/2025	\$14.24	Taxi from Hotel to Chicago office
Dvorak, Michael	7/9/2025	\$100.87	Taxi from Chicago office to home.
Rybarczyk, Jodi	7/9/2025	\$12.98	Taxi from dinner to hotel
Rybarczyk, Jodi	7/9/2025	\$12.96	Taxi from hotel to A&M
Schirle, Mattie	7/9/2025	\$24.73	Taxi from Hotel to Chicago office
Mittal, Keshav	7/10/2025	\$18.14	Taxi from Airport to home
Rybarczyk, Jodi	7/10/2025	\$59.24	Taxi from A&M Chicago office to ORD airport
Rybarczyk, Jodi	7/10/2025	\$12.94	Taxi from hotel to A&M Chicago Office
Rybarczyk, Jodi	7/11/2025	\$15.78	Taxi from hotel to ORD airport
Rybarczyk, Jodi	7/11/2025	\$37.03	Taxi from AUS airport to home
Schirle, Mattie	7/11/2025	\$200.00	Taxi from Airport to Home
Waismann, Heitor	7/13/2025	\$77.99	Taxi from ORD to Home
Waismann, Heitor	7/13/2025	\$187.09	Taxi from hotel in Italy to Milan

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Mittal, Keshav	7/15/2025	\$5.58	Taxi from Hotel to client site
Zhang, Jianhong	7/16/2025	\$8.48	Taxi from SHA airport to home
Zhu, Judith	7/16/2025	\$39.13	Taxi from SH airport to home
Mittal, Keshav	7/17/2025	\$13.35	Taxi from Home to Airport
Zhu, Judith	7/17/2025	\$8.73	Taxi from hotel to client
Zhu, Judith	7/17/2025	\$5.29	Rail from SZ to SH airport
Zhu, Judith	7/18/2025	\$6.68	Taxi from hotel to client
Zhu, Judith	7/18/2025	\$8.76	Taxi from hotel to client
Mittal, Keshav	7/19/2025	\$4.39	Taxi from Travel to client site
Zhu, Judith	7/19/2025	\$22.80	Taxi from SH airport to home
Mittal, Keshav	7/20/2025	\$29.54	Taxi from Home to Airport
Mittal, Keshav	7/20/2025	\$14.34	Taxi from Home to Airport
Mittal, Keshav	7/20/2025	\$15.39	Taxi from Client site to Airport
Zhang, Jianhong	7/20/2025	\$95.36	Taxi to and from SHA airport/home
Zhu, Judith	7/20/2025	\$38.99	Taxi from home to airport
Zhu, Judith	7/20/2025	\$4.16	Taxi from airport to hotel
Mittal, Keshav	7/21/2025	\$3.42	Taxi from Travel to client site
Mittal, Keshav	7/21/2025	\$4.60	Taxi from Travel to client site
Dvorak, Michael	7/22/2025	\$54.21	Taxi from Chicago office to home.
Mittal, Keshav	7/22/2025	\$7.14	Taxi from Hotel to client site
Mittal, Keshav	7/22/2025	\$5.79	Taxi from Client site to Hotel
Rybarczyk, Jodi	7/22/2025	\$39.93	Taxi from MDW airport to A&M Chicago office
Rybarczyk, Jodi	7/22/2025	\$40.74	Taxi from home to HOU airport
Mittal, Keshav	7/23/2025	\$4.72	Taxi from Hotel to client site
Mittal, Keshav	7/23/2025	\$4.95	Taxi from Client site to Hotel
Mittal, Keshav	7/23/2025	\$2.18	Taxi from Travel to client site
Zhang, Jianhong	7/23/2025	\$15.91	Taxi from client to hotel and Taxi from hotel to client
Rybarczyk, Jodi	7/24/2025	\$63.89	Taxi from A&M Chicago office to MDW

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Rybarczyk, Jodi	7/24/2025	\$8.38	Taxi from A&M Chicago office to hotel
Rybarczyk, Jodi	7/24/2025	\$10.98	Taxi from hotel to A&M Chicago office
Rybarczyk, Jodi	7/24/2025	\$56.34	Taxi from HOU airport to home
Zhang, Jianhong	7/25/2025	\$107.53	Taxi to and from Dalian airport/client
Zhu, Judith	7/25/2025	\$6.04	Taxi from target to hotel
Chester, Monte	7/27/2025	\$49.99	Taxi from home to ORD
Dvorak, Michael	7/27/2025	\$86.44	Taxi from home to ORD
Mittal, Keshav	7/27/2025	\$15.62	Taxi from Home to Airport
Rybarczyk, Jodi	7/27/2025	\$43.80	Taxi from home to IAH
Simoneaux, Natalie	7/27/2025	\$66.03	Taxi from home to ORD
Weiland, Brad	7/27/2025	\$51.68	Taxi from to Chicago airport to hotel
Zhu, Judith	7/27/2025	\$1.97	Taxi from hotel to target
Dvorak, Michael	7/28/2025	\$202.41	Taxi from MXP to Chicago office
Postolos, Lucas	7/28/2025	\$78.08	Taxi from home to IAH
Postolos, Lucas	7/28/2025	\$59.69	Taxi from ORD to hotel
Rybarczyk, Jodi	7/28/2025	\$119.67	Taxi from MXP to hotel
Shibata, Gerardo Yukio	7/28/2025	\$7.67	Taxi from home to airport
Simion, Tony	7/28/2025	\$82.00	Taxi from airport to hotel
Simion, Tony	7/28/2025	\$16.10	Personal Mileage from Home to DTW
Postolos, Lucas	7/29/2025	\$17.05	Taxi from A&M to hotel
Postolos, Lucas	7/29/2025	\$22.48	Taxi from hotel to A&M
Shibata, Gerardo Yukio	7/29/2025	\$22.59	Taxi from airport to hotel Aguascalientes
Simion, Tony	7/29/2025	\$24.62	Taxi from Hotel to Chicago Office
Postolos, Lucas	7/30/2025	\$16.72	Taxi from dinner to hotel
Postolos, Lucas	7/30/2025	\$29.08	Taxi from hotel to A&M
Postolos, Lucas	7/30/2025	\$35.03	Taxi from A&M to dinner
Simion, Tony	7/30/2025	\$23.61	Taxi from Hotel to Chicago Office
Simion, Tony	7/30/2025	\$24.17	Taxi from dinner restaurant to hotel

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Mittal, Keshav	7/31/2025	\$22.59	Taxi from airport to hotel
Mittal, Keshav	7/31/2025	\$16.04	Taxi from Home to Airport
Postolos, Lucas	7/31/2025	\$99.75	Taxi from A&M to ORD
Postolos, Lucas	7/31/2025	\$90.00	Taxi from IAH to home
Shibata, Gerardo Yukio	7/31/2025	\$16.64	Taxi from office airport
Shibata, Gerardo Yukio	7/31/2025	\$13.78	Taxi from airport home
Simion, Tony	7/31/2025	\$121.71	Taxi from Office to MDW
Simion, Tony	7/31/2025	\$24.35	Taxi from Hotel to Office
Simion, Tony	7/31/2025	\$176.00	Parking at DTW
Simion, Tony	7/31/2025	\$16.10	Personal Mileage from DTW to Home
Weiland, Brad	7/31/2025	\$17.14	Taxi from dinner to hotel
Dvorak, Michael	8/1/2025	\$130.16	Taxi from Chicago office to MXP
Dvorak, Michael	8/1/2025	\$64.32	Taxi from ORD to home
Hamilton, Makenna	8/1/2025	\$20.94	Taxi from Chicago office to home
Weiland, Brad	8/1/2025	\$46.80	Taxi from Chicago OHare to home
Weiland, Brad	8/1/2025	\$38.59	Taxi from hotel to Milan Linate
Rybarczyk, Jodi	8/2/2025	\$54.92	Taxi from IAH to home
Rybarczyk, Jodi	8/2/2025	\$132.22	Taxi from hotel to MXP
Loop, Stuart	8/4/2025	\$14.70	Personal Car Mileage from Home to MSP Airport
Loop, Stuart	8/4/2025	\$38.92	Taxi from MDW to A&M Chicago office
Rybarczyk, Jodi	8/4/2025	\$52.92	Taxi from home to IAH
Rybarczyk, Jodi	8/4/2025	\$42.03	Taxi from ORD to A&M Chicago office
Schirle, Mattie	8/4/2025	\$154.27	Taxi from Chicago office to DFW
Shiffman, David	8/4/2025	\$46.38	Taxi from to airport
Shiffman, David	8/4/2025	\$111.88	Taxi from to Chicago office from airport
Shiffman, David	8/4/2025	\$27.80	Taxi from Chicago office to hotel
Turner, Cari	8/4/2025	\$170.00	Taxi from ORD to hotel and office to ORD
Chester, Monte	8/5/2025	\$15.82	Taxi from Chicago Chicago office to Home

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Dvorak, Michael	8/5/2025	\$88.28	Taxi from Chicago office to home.
Loop, Stuart	8/5/2025	\$6.30	Taxi from A&M Chicago office to hotel
Rybarczyk, Jodi	8/5/2025	\$7.94	Taxi from A&M chicago office to hotel
Schirle, Mattie	8/5/2025	\$13.77	Taxi from Hotel to Chicago office
Shiffman, David	8/5/2025	\$10.90	Taxi from hotel to Chicago office
Shiffman, David	8/5/2025	\$31.42	Taxi from Chicago office to hotel
Turner, Cari	8/5/2025	\$22.61	Taxi from Chicago office to hotel
Dvorak, Michael	8/6/2025	\$117.58	Taxi from Chicago office to home.
Loop, Stuart	8/6/2025	\$91.16	Parking at MSP airport
Loop, Stuart	8/6/2025	\$15.40	Personal Car Mileage from MSP Airport to Home
Loop, Stuart	8/6/2025	\$57.50	Taxi from A&M Chicago offices to MDW
Rybarczyk, Jodi	8/6/2025	\$6.99	Taxi from A&M chicago office to hotel
Schirle, Mattie	8/6/2025	\$21.78	Taxi from Hotel to Chicago office
Shiffman, David	8/6/2025	\$11.96	Taxi from hotel to Chicago office
Shiffman, David	8/6/2025	\$10.91	Taxi from Chicago office to hotel
Turner, Cari	8/6/2025	\$22.57	Taxi from dinner to hotel
Turner, Cari	8/6/2025	\$22.59	Taxi from Chicago office to dinner
Zhu, Judith	8/6/2025	\$23.28	Taxi from hotel to client
Zhu, Judith	8/6/2025	\$2.45	Taxi from client to hotel
Rybarczyk, Jodi	8/7/2025	\$62.71	Taxi from A&M Chicago office to ORD
Rybarczyk, Jodi	8/7/2025	\$8.96	Taxi from hotel to A&M Chicago office
Rybarczyk, Jodi	8/7/2025	\$53.58	Taxi from IAH to home
Schirle, Mattie	8/7/2025	\$22.61	Taxi from Hotel to Chicago office
Shiffman, David	8/7/2025	\$24.30	Taxi from hotel to Chicago office
Shiffman, David	8/7/2025	\$94.11	Taxi from home from airport
Turner, Cari	8/7/2025	\$180.00	Taxi from home to DFW and DFW to home
Zhu, Judith	8/7/2025	\$8.93	Taxi from hotel to client
Chester, Monte	8/8/2025	\$19.09	Taxi from Chicago office to Home

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Chester, Monte	8/8/2025	\$11.80	Taxi from Chicago office to Home
Dvorak, Michael	8/8/2025	\$118.44	Taxi from Chicago office to home.
Zhu, Judith	8/8/2025	\$11.04	Taxi from client to hotel
Zhu, Judith	8/9/2025	\$49.01	Taxi from airport to home
Shibata, Gerardo Yukio	8/17/2025	\$13.08	Taxi from home to airport
Shibata, Gerardo Yukio	8/18/2025	\$4.50	Taxi from hotel to client site
Shibata, Gerardo Yukio	8/19/2025	\$4.70	Taxi from dinner to hotel
Shibata, Gerardo Yukio	8/19/2025	\$6.91	Taxi from hotel to dinner
Shibata, Gerardo Yukio	8/19/2025	\$4.99	Taxi from client site to hotel
Simion, Tony	8/19/2025	\$16.10	Personal vehicle mileage from home to DTW
Simion, Tony	8/19/2025	\$82.15	Taxi from MDW to A&M Chicago Office
Shibata, Gerardo Yukio	8/20/2025	\$4.93	Taxi from client site to hotel
Shibata, Gerardo Yukio	8/20/2025	\$4.93	Taxi from hotel to client site
Simion, Tony	8/20/2025	\$28.61	Taxi from dinner to hotel
Simion, Tony	8/20/2025	\$34.67	Taxi from office to dinner
Shibata, Gerardo Yukio	8/21/2025	\$4.96	Taxi from hotel to client site
Shibata, Gerardo Yukio	8/21/2025	\$19.73	Taxi from client office to airport
Shibata, Gerardo Yukio	8/21/2025	\$11.48	Taxi from airport home
Simion, Tony	8/21/2025	\$16.10	Personal vehicle mileage from DTW to Home
Simion, Tony	8/21/2025	\$132.00	Parking at DTW
Kordupel, Lewis	8/25/2025	\$36.00	Parking in Chicago
Loop, Stuart	8/25/2025	\$14.00	Personal vehicle mileage from home to MSP
Loop, Stuart	8/25/2025	\$38.10	Taxi from MDW to A&M Chicago offices
Hamilton, Makenna	8/26/2025	\$15.90	Taxi from Chicago office to home
Loop, Stuart	8/26/2025	\$9.97	Taxi from A&M Chicago offices to hotel
Kordupel, Lewis	8/27/2025	\$150.00	Hotel parking in Chicago
Kordupel, Lewis	8/27/2025	\$29.00	Parking in Chicago
Kordupel, Lewis	8/27/2025	\$203.00	Personal car mileage from Portage, MI to Chicago, IL

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Marelli Automotive Lighting USA, LLC
Expense Detail by Category
August 1, 2025 through August 31, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Loop, Stuart	8/27/2025	\$38.95	Taxi from A&M Chicago offices to MDW
Loop, Stuart	8/27/2025	\$14.00	Personal vehicle mileage from MSP to home
Loop, Stuart	8/27/2025	\$87.90	Parking at MSP airport
Grossi, Nick	8/28/2025	\$111.24	Taxi from home to ORD
Simion, Tony	8/28/2025	\$16.10	Personal Mileage from home to DTW
Grossi, Nick	8/29/2025	\$199.09	Taxi in ATL to Airport (shared with Grossi, Simion, Singh, Kwasteniet)
Grossi, Nick	8/29/2025	\$181.25	Taxi from ORD to Home
Simion, Tony	8/29/2025	\$16.10	Personal Mileage from DTW to Home
Simion, Tony	8/29/2025	\$88.00	Parking at DTW
Expense Category Total		\$8,778.72	
Grand Total		<u>\$156,760.26</u>	