

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹	Case No.: 25-11034 (CTG)
Debtors.	(Jointly Administered)
	Obj. Deadline: October 21, 2025 at 4:00 p.m. (ET)

**SECOND MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM
COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISORS TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR
THE PERIOD FROM AUGUST 1, 2025 THROUGH AUGUST 31, 2025**

Name of Applicant:	FTI Consulting, Inc. (“FTI”)
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the “ Committee ”) of the above-captioned debtors and debtors in possession (collectively the “ Debtors ”)
Date of Retention:	August 11, 2025 [Docket No. 574], <i>Effective as of June 27, 2025</i>
Period for Which Interim Compensation and Reimbursement of Expenses Is Sought:	August 1, 2025 – August 31, 2025 (the “ Compensation Period ”)
Total Amount of Interim Compensation Sought as Actual, Reasonable and Necessary (100%):	\$1,162,103.00
Amount of Interim Compensation To Be Paid Under Interim Compensation Procedures (80%):	\$929,682.40
Amount of Interim Compensation To Be Held Back Under Interim Compensation Procedures (20%):	\$232,420.60
Amount of Reimbursement of Expenses Sought as Actual and Necessary:	\$10,447.48

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



Total Interim Compensation and Reimbursement of Expenses Sought:	\$1,172,550.48
Total Interim Compensation and Reimbursement of Expenses To Be Paid Under Interim Compensation Procedures:	\$940,129.88
This is a <u>monthly</u> fee statement.	

Pursuant to sections 330 and 331 of title 11 of the United States Code, Rule 2016 of the Federal Rules of Bankruptcy Procedures, Rule 2016-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “**Local Rules**”), and the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the “**Interim Compensation Procedures**”), FTI, as financial advisor to the Committee, hereby submits this Monthly Fee Statement² for the Compensation Period, and hereby requests that the Debtors promptly pay an aggregate amount of \$940,129.88, consisting of 80% of the \$1,162,103.00 in fees and \$10,447.48 in reimbursement of expenses.

Background

1. On June 11, 2025 (the “**Petition Date**”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. No request for appointment of a trustee or examiner has been made in these chapter 11 cases.

2. On June 25, 2025, the Office of the United States Trustee for Region 3 (the “**U.S. Trustee**”) filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184].

² Capitalized terms used but not otherwise defined herein shall have the definitions ascribed to them in the Interim Compensation Procedures.

On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10th, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. The Committee members are:

- a. Nissan North America, Inc.;
 - b. Mazda North American Operations;
 - c. Tesla, Inc.; and
 - d. Avnet, Inc.
3. On June 27, 2025, the Committee selected FTI as its financial advisor.
 4. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Actual and Necessary Costs and Expenses Incurred

5. **Exhibit A** sets forth a timekeeper summary that includes: (a) the name and title of each individual who provided services during the Compensation Period; (b) the aggregate hours spent by each individual for which compensation is sought by FTI; (c) the hourly billing rate for each such individual; and (d) the amount of fees for each such individual for which compensation is sought by FTI.

6. **Exhibit B** sets forth a project summary that includes the aggregate hours and fees per project category spent by FTI timekeepers in rendering services to the Committee during the Compensation Period.

7. **Exhibit C** sets forth the time records for FTI timekeepers for which compensation is sought by FTI, setting forth a complete itemization of tasks performed in rendering services to the Committee during the Compensation Period.

8. **Exhibit D** sets forth a summary of expenses for which FTI seeks reimbursement.

9. **Exhibit E** sets forth detailed entries of expenses for which FTI seeks reimbursement.

Reservation of Rights

10. Although FTI has made every effort to include all fees earned and expenses incurred during the Compensation Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Compensation Period. FTI reserves the right to seek payment of such fees and expenses not included herein.

Notice

11. FTI will provide notice of this Monthly Fee Statement to the Notice Parties [see Docket No. 477 ¶ 2.a] in accordance with the Interim Compensation Procedures.

Certification of Compliance

12. The undersigned has reviewed the requirements of Local Rule 2016-1 and certifies that, to the best of his knowledge, information, and belief, this Monthly Fee Statement complies with the requirements of that Local Rule. To the extent it does not, FTI submits that such variation is insubstantial.

WHEREFORE, FTI hereby requests pursuant to the procedures allowed in the Interim Compensation Procedures: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of \$1,162,103.00 and reimbursement of expenses in the amount of \$10,447.48 for the period from August 1, 2025 through August 31, 2025; (ii) payment in the total amount of \$940,129.88 (representing 80% (\$929,682.40) of the total fees billed and 100% of the expenses (\$10,447.48) incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: September 30, 2025
New York, New York

Respectfully submitted,

By: /s/ Matthew Diaz

Matthew Diaz

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*Financial Advisor to the Official Committee
of Unsecured Creditors*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: October 21, 2025 at 4:00 p.m. (ET)

**NOTICE OF SECOND MONTHLY FEE STATEMENT OF FTI CONSULTING, INC.
FOR INTERIM COMPENSATION AND REIMBURSEMENT OF
EXPENSES AS FINANCIAL ADVISORS TO THE OFFICIAL COMMITTEE
OF UNSECURED CREDITORS FOR THE PERIOD FROM
AUGUST 1, 2025 THROUGH AUGUST 31, 2025**

PLEASE TAKE NOTICE that on September 30, 2025, FTI Consulting, Inc. filed its Second Monthly Fee Statement (the “Application”) seeking compensation for services rendered and reimbursement of expenses incurred as financial advisors to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the “Committee”) for the period from August 1, 2025 through August 31, 2025 with the United States Bankruptcy Court for the District of Delaware (the “Court”).

If you object to the relief sought by the Application, you are required to file a response to the Application, on or before **October 21, 2025 at 4:00 p.m. (ET)** (the “**Objection Deadline**”) with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: September 30, 2025

MORRIS JAMES LLP

/s/ Eric J. Monzo

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*Counsel to the Official Committee of Unsecured
Creditors*

EXHIBIT A**MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034****SUMMARY OF HOURS BY PROFESSIONAL****FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025**

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	\$ 1,445	33.4	\$ 48,263.00
Scruton, Andrew	Senior Managing Director	1,445	63.5	91,757.50
Rauscher, Heiko	Senior Managing Director	1,210	27.8	33,638.00
Hyland, Megan	Managing Director	1,155	60.3	69,646.50
Cheng, Earnestiena	Managing Director	1,075	175.1	188,232.50
Eisenberg, Jacob	Director	910	162.4	147,784.00
Luangkhot, Timothy	Director	910	208.9	190,099.00
Stegemann, Matthew	Director	910	34.6	31,486.00
Aas, Calvin	Senior Consultant	760	159.8	121,448.00
Qian, Frank	Managing Director	701	23.5	16,473.50
Duwenhorst, Johannes	Director	700	79.5	55,650.00
Bell, Henrik	Consultant	530	125.5	66,515.00
Kemmerling, Luis	Consultant	530	110.9	58,777.00
Moran, Sarah	Consultant	515	82.2	42,333.00
TOTAL			1,347.4	\$ 1,162,103.00

EXHIBIT B
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY TASK
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	214.3	\$ 183,968.50
2	Cash & Liquidity Analysis	143.7	128,008.00
3	Financing Matters	2.9	3,104.50
4	Trade Vendor Issues	29.4	24,022.00
7	Analysis of Business Plan	289.2	186,077.00
12	Analysis of SOFAs & SOALs	168.1	140,754.00
13	Analysis of Other Miscellaneous Motions	176.8	171,951.50
14	Analysis of Claims/Liab Subject to Compro	21.8	24,183.50
15	Analyze Interco Claims, RP Trans, SubCon	2.9	2,993.00
16	Analysis, Negotiate and Form of POR & DS	160.8	162,031.00
19	Case Management	25.9	27,441.50
20	General Mtgs with Debtor & Debtors' Prof	9.0	11,083.50
21	General Mtgs with UCC & UCC Counsel	24.8	25,963.50
23	Firm Retention	2.4	2,728.00
24	Preparation of Fee Application	75.4	67,793.50
TOTAL		1,347.4	\$ 1,162,103.00

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
1	8/1/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	8/1/2025	Rauscher, Heiko	1.3	Analyze the Debtors' June MOR.
1	8/1/2025	Cheng, Earnestiena	0.4	Review draft analysis re: June MOR.
1	8/1/2025	Cheng, Earnestiena	0.2	Continue to review draft analysis re: June MOR.
1	8/1/2025	Aas, Calvin	0.4	Prepare analysis re: June MOR.
1	8/1/2025	Moran, Sarah	0.4	Review updates to the daily summary of case developments to reflect recent docket filings as of 8/1.
1	8/4/2025	Rauscher, Heiko	0.8	Review published news on Marelli and relevant markets.
1	8/4/2025	Aas, Calvin	2.7	Prepare analysis re: June MOR.
1	8/4/2025	Moran, Sarah	0.4	Review updates to the daily summary of case developments to reflect recent docket filings as of 8/4.
1	8/5/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	8/5/2025	Aas, Calvin	0.4	Prepare updates to June MOR analysis.
1	8/5/2025	Moran, Sarah	0.6	Review updates to the daily summary of case developments to reflect recent docket filings as of 8/5.
1	8/6/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	8/7/2025	Cheng, Earnestiena	0.4	Review June MOR analysis.
1	8/7/2025	Aas, Calvin	0.8	Analyze trial balances in connection with review of June MORs.
1	8/7/2025	Aas, Calvin	1.4	Continue to analyze trial balances in connection with review of June MORs.
1	8/7/2025	Aas, Calvin	0.4	Prepare updates to June MOR analysis.
1	8/7/2025	Aas, Calvin	1.1	Continue to prepare updates to June MOR analysis.
1	8/7/2025	Aas, Calvin	0.2	Assess historical profit and loss reporting received from A&M.
1	8/7/2025	Aas, Calvin	1.6	Review historical financial reporting including May trial balances.
1	8/7/2025	Aas, Calvin	0.3	Continue to review historical financial reporting including May trial balances.
1	8/7/2025	Aas, Calvin	1.2	Assess key balance sheet variances re: MOR reporting and historical financials.
1	8/7/2025	Aas, Calvin	0.6	Continue to assess key balance sheet variances re: MOR reporting and historical financials.
1	8/7/2025	Aas, Calvin	0.7	Assess key cash flow variances re: MOR reporting and historical financials.
1	8/7/2025	Aas, Calvin	1.1	Continue to assess key cash flow variances re: MOR reporting and historical financials.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
1	8/8/2025	Cheng, Earnestiena	0.4	Review finalized June MOR analysis.
1	8/8/2025	Luangkhote, Timothy	0.4	Review updates to the daily summary of case developments to reflect recent docket filings as of 8/8.
1	8/8/2025	Aas, Calvin	0.4	Finalize June MOR analysis.
1	8/8/2025	Aas, Calvin	2.6	Continue to finalize June MOR analysis.
1	8/8/2025	Aas, Calvin	0.1	Assess key balance sheet variances re: MOR reporting and historical financials.
1	8/9/2025	Aas, Calvin	1.2	Prepare diligence questions for A&M re: June MORs.
1	8/11/2025	Diaz, Matthew	0.6	Provide comments to June MOR analysis.
1	8/11/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	8/11/2025	Cheng, Earnestiena	0.6	Review updated diligence questions for A&M re: June MORs.
1	8/11/2025	Cheng, Earnestiena	0.2	Review April operational update with focus on flash reporting.
1	8/11/2025	Cheng, Earnestiena	0.3	Correspond with A&M re: flash reporting and historical bank presentations.
1	8/11/2025	Cheng, Earnestiena	0.3	Evaluate consistency of historical information and business plan agenda.
1	8/11/2025	Cheng, Earnestiena	0.3	Review analyses re: consistency of historical financials.
1	8/11/2025	Eisenberg, Jacob	0.6	Provide updates to the daily summary of case developments to reflect recent docket filings as of 8/11.
1	8/11/2025	Aas, Calvin	0.9	Continue to prepare diligence questions for A&M re: June MORs.
1	8/11/2025	Aas, Calvin	0.6	Correspond with A&M re: June MORs diligence questions.
1	8/11/2025	Aas, Calvin	0.6	Assess key balance sheet variances re: MOR reporting and historical financials.
1	8/12/2025	Cheng, Earnestiena	0.1	Review Debtors' operating performance to date.
1	8/12/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: May and June financial reporting.
1	8/12/2025	Cheng, Earnestiena	0.1	Review status of May and June operational updates.
1	8/12/2025	Duwenhorst, Johannes	2.6	Review bank presentations with focus on recent Company performance.
1	8/12/2025	Duwenhorst, Johannes	2.6	Continue to review bank presentations with focus on recent Company performance.
1	8/13/2025	Diaz, Matthew	0.6	Review June operational updates received from the Debtors.
1	8/13/2025	Scruton, Andrew	0.9	Review June operational updates received from the Debtors.
1	8/13/2025	Hyland, Megan	0.3	Assess operational and financial performance updates.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
1	8/13/2025	Cheng, Earnestiena	0.1	Review Debtors' operating performance to date.
1	8/13/2025	Cheng, Earnestiena	0.9	Correspond with A&M re: May and June financial reporting.
1	8/13/2025	Cheng, Earnestiena	0.2	Continue to review Debtors' operating performance to date.
1	8/13/2025	Cheng, Earnestiena	0.2	Analyze May and June financial reporting.
1	8/13/2025	Cheng, Earnestiena	0.4	Review updates to June MOR diligence questions.
1	8/13/2025	Aas, Calvin	0.3	Correspond with A&M re: June MOR diligence questions.
1	8/13/2025	Aas, Calvin	0.8	Prepare updates to June MOR diligence questions.
1	8/13/2025	Duwenhorst, Johannes	2.4	Prepare summary re: Debtors' recent financial performance.
1	8/13/2025	Duwenhorst, Johannes	2.9	Continue to prepare summary re: Debtors' recent financial performance.
1	8/13/2025	Bell, Henrik	1.9	Analyze historical bank presentations with focus on H1 2025.
1	8/14/2025	Diaz, Matthew	0.6	Analyze the Debtors' operating performance to date.
1	8/14/2025	Scruton, Andrew	2.1	Review summary prepared re: Debtors' recent financial performance.
1	8/14/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	8/14/2025	Rauscher, Heiko	0.9	Review draft diligence questions re: current operating performance to be sent to A&M.
1	8/14/2025	Hyland, Megan	0.4	Review draft diligence questions re: current operating performance to be sent to A&M.
1	8/14/2025	Hyland, Megan	0.7	Review draft analysis re: Debtors' current operating performance.
1	8/14/2025	Cheng, Earnestiena	0.3	Review draft diligence questions re: current operating performance to be sent to A&M.
1	8/14/2025	Cheng, Earnestiena	0.4	Prepare updates to draft diligence questions re: current operating performance to be sent to A&M.
1	8/14/2025	Cheng, Earnestiena	0.4	Analyze the Debtors' operating performance to date.
1	8/14/2025	Eisenberg, Jacob	0.4	Provide updates to the daily summary of case developments to reflect recent docket filings as of 8/14.
1	8/14/2025	Aas, Calvin	0.4	Correspond with A&M re: MOR reporting.
1	8/14/2025	Duwenhorst, Johannes	2.8	Prepare draft diligence questions re: current operating performance to be sent to A&M.
1	8/14/2025	Duwenhorst, Johannes	2.2	Prepare updates to summary re: Debtors' recent financial performance.
1	8/14/2025	Bell, Henrik	2.4	Analyze historical bank presentations with focus on H1 2025.
1	8/14/2025	Bell, Henrik	2.9	Analyze operational performance of Marelli with focus on historical bank presentations.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
1	8/14/2025	Bell, Henrik	1.4	Continue to analyze operational performance of Marelli with focus on historical bank presentations.
1	8/14/2025	Bell, Henrik	1.3	Continue to analyze historical bank presentations with focus on H1 2025.
1	8/15/2025	Rauscher, Heiko	0.8	Review published news on Marelli and relevant markets.
1	8/15/2025	Cheng, Earnestiena	0.2	Review latest updates re: Japan operations.
1	8/15/2025	Eisenberg, Jacob	0.4	Provide updates to the daily summary of case developments to reflect recent docket filings as of 8/15.
1	8/18/2025	Scruton, Andrew	0.8	Review the Debtors' 2025 operating plan.
1	8/18/2025	Scruton, Andrew	0.4	Correspond with Counsel re: latest updates on operations in Japan.
1	8/18/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	8/18/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: de minimis asset sale and operating performance for June.
1	8/19/2025	Scruton, Andrew	2.4	Review analysis prepared re: Debtors' 2025 operating plan.
1	8/19/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	8/19/2025	Rauscher, Heiko	0.7	Review the Debtors' 2025 operating plan.
1	8/19/2025	Rauscher, Heiko	0.3	Review analysis prepared re: Debtors' 2025 operating plan.
1	8/19/2025	Cheng, Earnestiena	0.1	Review the Debtors' 2025 operating plan.
1	8/19/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: status of operating performance.
1	8/19/2025	Cheng, Earnestiena	0.1	Evaluate outstanding items re: business operations.
1	8/20/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	8/20/2025	Rauscher, Heiko	0.4	Review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/20/2025	Rauscher, Heiko	0.3	Continue to review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/20/2025	Hyland, Megan	1.1	Review analysis prepared re: Debtors' 2025 operating plan.
1	8/20/2025	Hyland, Megan	0.3	Continue to review analysis prepared re: Debtors' 2025 operating plan.
1	8/20/2025	Hyland, Megan	0.4	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Cheng, Earnestiena	0.6	Review analysis prepared re: Debtors' 2025 operating plan.
1	8/20/2025	Cheng, Earnestiena	0.6	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Cheng, Earnestiena	0.2	Continue to evaluate exit financing needs based on Debtors' current operating performance.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
1	8/20/2025	Luangkhot, Timothy	2.3	Prepare analysis re: exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Luangkhot, Timothy	2.2	Continue to prepare analysis re: exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Aas, Calvin	0.8	Review analysis prepared on Debtors' current operating performance.
1	8/20/2025	Aas, Calvin	2.2	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Aas, Calvin	0.4	Continue to evaluate exit financing needs based on Debtors' current operating performance.
1	8/20/2025	Bell, Henrik	1.2	Prepare analysis re: Debtors' current operating performance.
1	8/20/2025	Bell, Henrik	2.8	Continue to prepare analysis re: Debtors' current operating performance.
1	8/20/2025	Kemmerling, Luis	1.6	Prepare slides re: Debtors' current operating performance.
1	8/20/2025	Kemmerling, Luis	2.4	Continue to prepare slides re: Debtors' current operating performance.
1	8/21/2025	Diaz, Matthew	0.6	Assess responses received from A&M re: MOR diligence.
1	8/21/2025	Diaz, Matthew	1.7	Review analysis prepared re: Debtors' 2025 operating plan.
1	8/21/2025	Scruton, Andrew	0.4	Correspond with Counsel re: Debtors' 2025 operating plan.
1	8/21/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	8/21/2025	Rauscher, Heiko	0.4	Review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/21/2025	Rauscher, Heiko	0.4	Continue to review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/21/2025	Hyland, Megan	1.6	Review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/21/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: 2025 operating budget diligence questions.
1	8/21/2025	Cheng, Earnestiena	0.2	Evaluate status of June year to date operating performance analysis.
1	8/21/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: status of operating performance.
1	8/21/2025	Luangkhot, Timothy	2.6	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/21/2025	Aas, Calvin	0.9	Assess responses received from A&M re: MOR diligence.
1	8/21/2025	Aas, Calvin	0.3	Continue to assess responses received from A&M re: MOR diligence.
1	8/21/2025	Aas, Calvin	0.3	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/21/2025	Aas, Calvin	0.4	Review diligence questions prepared re: 2025 operating budget.
1	8/21/2025	Bell, Henrik	2.8	Prepare analysis re: Debtors' current operating performance.

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1	8/21/2025	Bell, Henrik	2.4	Continue to prepare analysis re: Debtors' current operating performance.
1	8/21/2025	Bell, Henrik	0.8	Prepare slides re: Debtors' current operating performance.
1	8/21/2025	Kemmerling, Luis	2.4	Prepare updates to slides re: Debtors' current operating performance.
1	8/21/2025	Kemmerling, Luis	1.6	Continue to prepare updates to slides re: Debtors' current operating performance.
1	8/21/2025	Moran, Sarah	0.9	Review analysis re: Debtors' current operating performance.
1	8/22/2025	Diaz, Matthew	0.7	Review slides re: Debtors' current operating performance.
1	8/22/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	8/22/2025	Rauscher, Heiko	0.6	Review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/22/2025	Rauscher, Heiko	0.2	Continue to review updated analysis prepared re: Debtors' 2025 operating plan.
1	8/22/2025	Hyland, Megan	1.3	Review analysis re: Debtors' current operating performance.
1	8/22/2025	Hyland, Megan	0.4	Continue to review analysis re: Debtors' current operating performance.
1	8/22/2025	Hyland, Megan	0.2	Evaluate exit financing needs based on Debtors' current operating performance.
1	8/22/2025	Hyland, Megan	0.9	Correspond with Counsel re: Debtors' current operating performance.
1	8/22/2025	Cheng, Earnestiena	1.4	Review slides re: Debtors' current operating performance.
1	8/22/2025	Cheng, Earnestiena	0.1	Continue to review slides re: Debtors' current operating performance.
1	8/22/2025	Luangkhot, Timothy	1.4	Prepare updates to analysis re: Debtors' current operating performance.
1	8/22/2025	Luangkhot, Timothy	2.2	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/22/2025	Luangkhot, Timothy	2.3	Further prepare updates to analysis re: Debtors' current operating performance.
1	8/22/2025	Aas, Calvin	1.4	Review analysis re: Debtors' current operating performance.
1	8/22/2025	Aas, Calvin	0.8	Prepare updates to analysis re: Debtors' current operating performance.
1	8/22/2025	Aas, Calvin	0.8	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/22/2025	Bell, Henrik	2.9	Prepare slides re: Debtors' current operating performance.
1	8/22/2025	Bell, Henrik	2.6	Continue to prepare slides re: Debtors' current operating performance.
1	8/22/2025	Kemmerling, Luis	2.6	Prepare updates to slides re: Debtors' current operating performance.
1	8/25/2025	Diaz, Matthew	1.3	Review updates to slides re: Debtors' current operating performance.

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1	8/25/2025	Diaz, Matthew	0.9	Review updates to analysis re: operating performance and related sensitivities.
1	8/25/2025	Hyland, Megan	0.9	Review updates to analysis re: operating performance and related sensitivities.
1	8/25/2025	Hyland, Megan	0.3	Continue to review updates to analysis re: operating performance and related sensitivities.
1	8/25/2025	Hyland, Megan	0.9	Assess the Debtors' financial performance against the 2025 operating budget.
1	8/25/2025	Hyland, Megan	0.9	Continue to assess the Debtors' financial performance against the 2025 operating budget.
1	8/25/2025	Cheng, Earnestiena	0.9	Evaluate Debtors' operating performance and potential exit capital structure.
1	8/25/2025	Cheng, Earnestiena	0.4	Review updates to slides re: Debtors' current operating performance.
1	8/25/2025	Cheng, Earnestiena	0.1	Continue to evaluate Debtors' operating performance and potential exit capital structure.
1	8/25/2025	Cheng, Earnestiena	0.4	Continue to review updates to slides re: Debtors' current operating performance.
1	8/25/2025	Cheng, Earnestiena	0.8	Review updates to analysis re: operating performance and related sensitivities.
1	8/25/2025	Cheng, Earnestiena	0.6	Continue to review updates to analysis re: operating performance and related sensitivities.
1	8/25/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: Debtors' current operating performance.
1	8/25/2025	Cheng, Earnestiena	1.3	Review diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Luangkhot, Timothy	0.4	Prepare updates to slides re: Debtors' current operating performance.
1	8/25/2025	Luangkhot, Timothy	1.4	Continue to prepare updates to slides re: Debtors' current operating performance.
1	8/25/2025	Luangkhot, Timothy	2.2	Review updates to slides re: Debtors' current operating performance.
1	8/25/2025	Luangkhot, Timothy	2.3	Prepare diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Stegemann, Matthew	0.9	Prepare diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Stegemann, Matthew	2.8	Continue to prepare diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.9	Assess the Debtors' financial performance against the 2025 operating budget.
1	8/25/2025	Aas, Calvin	0.4	Prepare updates to analysis re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.9	Continue to assess the Debtors' financial performance against the 2025 operating budget.
1	8/25/2025	Aas, Calvin	1.3	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.6	Prepare updates to slides re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.3	Continue to prepare updates to slides re: Debtors' current operating performance.

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1	8/25/2025	Aas, Calvin	0.7	Prepare diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.4	Continue to prepare diligence questions for A&M re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.3	Review updates to analysis re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	0.4	Review updates to slides re: Debtors' current operating performance.
1	8/25/2025	Aas, Calvin	1.8	Continue to review updates to slides re: Debtors' current operating performance.
1	8/25/2025	Bell, Henrik	2.8	Prepare updates to slides re: Debtors' current operating performance.
1	8/25/2025	Moran, Sarah	0.4	Assess updated operating performance documents posted in the dataroom.
1	8/26/2025	Diaz, Matthew	0.8	Review updates to slides re: Debtors' current operating performance.
1	8/26/2025	Scruton, Andrew	1.3	Review updates to slides re: Debtors' current operating performance.
1	8/26/2025	Hyland, Megan	1.3	Review updates to operating performance analysis.
1	8/26/2025	Hyland, Megan	0.2	Continue to review updates to operating performance analysis.
1	8/26/2025	Cheng, Earnestiena	0.2	Review updates to analysis re: Debtors' current operating performance.
1	8/26/2025	Cheng, Earnestiena	0.3	Review updates to slides re: Debtors' current operating performance.
1	8/26/2025	Cheng, Earnestiena	0.3	Review status of current operating performance analysis.
1	8/26/2025	Cheng, Earnestiena	0.2	Continue to review updates to analysis re: Debtors' current operating performance.
1	8/26/2025	Cheng, Earnestiena	0.4	Continue to review updates to slides re: Debtors' current operating performance.
1	8/26/2025	Luangkhot, Timothy	0.4	Prepare updates to slides re: Debtors' current operating performance.
1	8/26/2025	Luangkhot, Timothy	0.6	Continue to prepare updates to slides re: Debtors' current operating performance.
1	8/26/2025	Luangkhot, Timothy	0.9	Review updates to slides re: Debtors' current operating performance.
1	8/26/2025	Bell, Henrik	2.6	Prepare updates to slides re: Debtors' current operating performance.
1	8/26/2025	Bell, Henrik	1.4	Continue to prepare updates to slides re: Debtors' current operating performance.
1	8/26/2025	Bell, Henrik	2.9	Prepare updates to analysis re: Debtors' current operating performance.
1	8/26/2025	Bell, Henrik	1.2	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/27/2025	Diaz, Matthew	1.2	Review updates to slides re: Debtors' current operating performance.
1	8/27/2025	Scruton, Andrew	0.7	Review updated slides re: Debtors' current operating performance.

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1	8/27/2025	Hyland, Megan	0.3	Review updates to slides re: Debtors' current operating performance.
1	8/27/2025	Hyland, Megan	0.6	Continue to review updates to slides re: Debtors' current operating performance.
1	8/27/2025	Cheng, Earnestiena	0.7	Review updates to slides re: Debtors' current operating performance.
1	8/27/2025	Cheng, Earnestiena	0.2	Correspond with Japanese colleagues re: supplier base responses.
1	8/27/2025	Cheng, Earnestiena	0.3	Continue to review updates to slides re: Debtors' current operating performance.
1	8/27/2025	Cheng, Earnestiena	0.3	Review updates to analysis re: Debtors' current operating performance.
1	8/27/2025	Cheng, Earnestiena	0.2	Continue to review updates to analysis re: Debtors' current operating performance.
1	8/27/2025	Cheng, Earnestiena	1.6	Prepare updates to slides re: Debtors' current operating performance.
1	8/27/2025	Bell, Henrik	2.9	Prepare updates to analysis re: Debtors' current operating performance.
1	8/27/2025	Bell, Henrik	1.2	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Diaz, Matthew	0.8	Review updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Scruton, Andrew	1.1	Review updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Scruton, Andrew	0.6	Correspond with Counsel re: Debtors' current operating performance.
1	8/28/2025	Hyland, Megan	0.4	Review updates to diligence questions re: Debtors' current operating performance.
1	8/28/2025	Hyland, Megan	1.2	Prepare updates to diligence questions re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.2	Correspond with Japanese colleagues re: future coordination.
1	8/28/2025	Cheng, Earnestiena	0.4	Prepare updates to diligence questions re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.4	Continue to prepare updates to diligence questions re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.4	Review updates to slides re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.2	Continue to review updates to slides re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.2	Review updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	0.6	Continue to review updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Cheng, Earnestiena	1.1	Further review updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Bell, Henrik	2.9	Prepare updates to analysis re: Debtors' current operating performance.
1	8/28/2025	Bell, Henrik	2.8	Continue to prepare updates to analysis re: Debtors' current operating performance.

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1	8/29/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: operating performance items.
1	8/29/2025	Bell, Henrik	2.4	Prepare updates to analysis re: Debtors' current operating performance.
1	8/29/2025	Bell, Henrik	1.8	Continue to prepare updates to analysis re: Debtors' current operating performance.
1	8/29/2025	Moran, Sarah	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 8/29.
1 Total			214.3	
2	8/1/2025	Diaz, Matthew	0.4	Review updated liquidity analysis.
2	8/1/2025	Stegemann, Matthew	1.1	Prepare updates to diligence questions re: budget versus actuals liquidity reporting.
2	8/1/2025	Aas, Calvin	0.4	Review updated budget versus actuals liquidity reporting.
2	8/3/2025	Aas, Calvin	1.1	Prepare updates to diligence questions re: budget versus actuals liquidity reporting.
2	8/4/2025	Cheng, Earnestiena	0.3	Assess status re: cash flow questions.
2	8/4/2025	Cheng, Earnestiena	0.2	Review cash flow diligence responses received from A&M.
2	8/4/2025	Cheng, Earnestiena	1.0	Participate in call with A&M re: liquidity updates.
2	8/4/2025	Cheng, Earnestiena	1.2	Prepare updates to diligence questions re: budget versus actuals liquidity reporting.
2	8/4/2025	Aas, Calvin	1.0	Participate in call with A&M re: liquidity updates.
2	8/4/2025	Aas, Calvin	0.8	Review liquidity diligence responses received from A&M.
2	8/4/2025	Aas, Calvin	0.3	Prepare updates to diligence questions re: budget versus actuals liquidity reporting.
2	8/4/2025	Aas, Calvin	0.1	Correspond with A&M re: liquidity diligence.
2	8/4/2025	Aas, Calvin	1.1	Analyze latest budget versus actuals reporting.
2	8/4/2025	Aas, Calvin	0.4	Review diligence responses received from A&M re: liquidity issues.
2	8/4/2025	Aas, Calvin	0.3	Assess key issues re: latest cashflows.
2	8/5/2025	Cheng, Earnestiena	0.9	Review the Debtors' responses re: DIP budget diligence questions.
2	8/5/2025	Cheng, Earnestiena	0.8	Analyze historical professional fee forecast comparables to tailor budgeting approach for the current case.
2	8/5/2025	Cheng, Earnestiena	0.6	Develop outline re: professional fee comparison analysis.
2	8/5/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: professional fee forecast.
2	8/5/2025	Cheng, Earnestiena	0.7	Continue to develop outline re: professional fee comparison analysis.

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2	8/5/2025	Cheng, Earnestiena	0.4	Assess status re: professional fee comparison analysis.
2	8/5/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: professional fee forecast analysis.
2	8/5/2025	Cheng, Earnestiena	0.4	Review correspondence from Counsel re: professional fee forecast analysis.
2	8/5/2025	Cheng, Earnestiena	1.8	Research comparable cases in connection with professional fee comparison analysis.
2	8/5/2025	Cheng, Earnestiena	0.3	Correspond with Counsel re: proposed professional fee budget.
2	8/5/2025	Cheng, Earnestiena	0.6	Process edits to Committee presentation re: budgets versus actuals variance analysis.
2	8/5/2025	Aas, Calvin	1.4	Prepare updates to budget versus actuals analysis to be presented to the Committee.
2	8/5/2025	Aas, Calvin	0.3	Review liquidity diligence responses received from A&M.
2	8/5/2025	Aas, Calvin	1.1	Prepare initial professional fee comparison analysis.
2	8/5/2025	Aas, Calvin	0.6	Continue to prepare initial professional fee comparison analysis.
2	8/5/2025	Aas, Calvin	0.8	Review initial professional fee comparison analysis.
2	8/5/2025	Aas, Calvin	2.4	Research comparable cases in connection with professional fee comparison analysis.
2	8/5/2025	Aas, Calvin	1.9	Prepare updates to professional fee comparison analysis.
2	8/6/2025	Cheng, Earnestiena	0.6	Review updates to DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: Committee professional fee forecast.
2	8/6/2025	Cheng, Earnestiena	0.9	Review updates to professional fee comparison analysis.
2	8/6/2025	Cheng, Earnestiena	0.9	Continue to review updates to professional fee comparison analysis.
2	8/6/2025	Cheng, Earnestiena	0.6	Further review updates to professional fee comparison analysis.
2	8/6/2025	Cheng, Earnestiena	0.3	Correspond with Counsel re: professional fee comparison analysis.
2	8/6/2025	Cheng, Earnestiena	0.4	Review DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Cheng, Earnestiena	0.3	Continue to review DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Cheng, Earnestiena	0.9	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Aas, Calvin	0.7	Prepare updates to budget versus actuals analysis to be presented to the Committee.
2	8/6/2025	Aas, Calvin	0.3	Continue to prepare updates to budget versus actuals analysis to be presented to the Committee.
2	8/6/2025	Aas, Calvin	0.4	Further prepare updates to budget versus actuals analysis to be presented to the Committee.

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2	8/6/2025	Aas, Calvin	0.6	Review updated liquidity slides to be presented to the Committee.
2	8/6/2025	Aas, Calvin	0.4	Prepare updates to professional fee comparison analysis.
2	8/6/2025	Aas, Calvin	1.9	Continue to prepare updates to professional fee comparison analysis.
2	8/6/2025	Aas, Calvin	1.8	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Aas, Calvin	1.6	Review professional fees incurred in comparable cases.
2	8/6/2025	Aas, Calvin	0.8	Review updated professional fee comparison analysis.
2	8/6/2025	Aas, Calvin	0.9	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	8/6/2025	Moran, Sarah	1.1	Prepare updates to professional fee comparison analysis.
2	8/6/2025	Moran, Sarah	2.9	Continue to prepare updates to professional fee comparison analysis.
2	8/6/2025	Moran, Sarah	1.6	Further prepare updates to professional fee comparison analysis.
2	8/7/2025	Diaz, Matthew	0.7	Provide comments to liquidity update slides to be presented to the Committee.
2	8/8/2025	Diaz, Matthew	0.6	Review analysis re: latest budget versus actuals reporting.
2	8/8/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: 8/8 DIP budget.
2	8/8/2025	Cheng, Earnestiena	0.2	Review latest budget versus actuals reporting received from A&M.
2	8/8/2025	Aas, Calvin	0.1	Review latest budget versus actuals reporting received from A&M.
2	8/8/2025	Aas, Calvin	0.4	Prepare analysis re: latest budget versus actuals reporting.
2	8/8/2025	Aas, Calvin	0.3	Continue to prepare analysis re: latest budget versus actuals reporting.
2	8/8/2025	Aas, Calvin	1.1	Prepare diligence questions for A&M re: latest budget versus actuals reporting.
2	8/8/2025	Moran, Sarah	1.6	Prepare analysis re: latest budget versus actuals reporting.
2	8/9/2025	Cheng, Earnestiena	0.6	Review diligence questions for A&M re: latest budget versus actuals reporting.
2	8/9/2025	Aas, Calvin	0.6	Prepare updates to diligence questions for A&M re: latest budget versus actuals reporting.
2	8/11/2025	Diaz, Matthew	1.0	Participate in call with A&M re: latest cash flows, business plan, and coordination on upcoming items.
2	8/11/2025	Cheng, Earnestiena	0.4	Review updated diligence questions for A&M re: latest budget versus actuals reporting.
2	8/11/2025	Cheng, Earnestiena	0.4	Continue to review updated diligence questions for A&M re: latest budget versus actuals reporting.
2	8/11/2025	Cheng, Earnestiena	0.1	Prepare for call with A&M re: latest cash flows, business plan, and coordination on upcoming items.

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2	8/11/2025	Cheng, Earnestiena	1.0	Participate in call with A&M re: latest cash flows, business plan, and coordination on upcoming items.
2	8/11/2025	Stegemann, Matthew	1.0	Participate in call with A&M re: latest cash flows, business plan, and coordination on upcoming items.
2	8/11/2025	Aas, Calvin	0.2	Prepare updates to diligence questions for A&M re: latest budget versus actuals reporting.
2	8/11/2025	Aas, Calvin	0.8	Continue to prepare updates to diligence questions for A&M re: latest budget versus actuals reporting.
2	8/11/2025	Aas, Calvin	0.8	Prepare updates to analysis re: latest budget versus actuals reporting.
2	8/11/2025	Aas, Calvin	0.6	Continue to prepare updates to analysis re: latest budget versus actuals reporting.
2	8/11/2025	Aas, Calvin	0.4	Review updated DIP budget received from A&M.
2	8/11/2025	Aas, Calvin	1.0	Participate in call with A&M re: latest cash flows, business plan, and coordination on upcoming items.
2	8/12/2025	Cheng, Earnestiena	1.6	Review updated DIP budget received from A&M.
2	8/12/2025	Cheng, Earnestiena	0.2	Continue to review updated DIP budget received from A&M.
2	8/12/2025	Cheng, Earnestiena	0.3	Evaluate professional fees in latest DIP budget.
2	8/12/2025	Cheng, Earnestiena	0.3	Review liquidity update slides to be presented to the Committee.
2	8/12/2025	Cheng, Earnestiena	0.9	Continue to review liquidity update slides to be presented to the Committee.
2	8/12/2025	Stegemann, Matthew	2.6	Prepare liquidity update slides to be presented to the Committee.
2	8/12/2025	Aas, Calvin	2.1	Assess changes to updated DIP budget.
2	8/12/2025	Aas, Calvin	0.8	Continue to prepare diligence questions re: updated DIP budget.
2	8/12/2025	Aas, Calvin	0.4	Prepare diligence questions re: updated DIP budget.
2	8/12/2025	Aas, Calvin	1.8	Prepare liquidity update slides to be presented to the Committee.
2	8/12/2025	Aas, Calvin	0.3	Continue to prepare liquidity update slides to be presented to the Committee.
2	8/12/2025	Aas, Calvin	0.9	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/13/2025	Scruton, Andrew	0.6	Review liquidity update slides to be presented to the Committee.
2	8/13/2025	Scruton, Andrew	0.8	Continue to review liquidity update slides to be presented to the Committee.
2	8/13/2025	Cheng, Earnestiena	0.3	Prepare diligence questions for A&M re: latest DIP budget.
2	8/13/2025	Cheng, Earnestiena	0.8	Correspond with A&M re: latest DIP budget assumptions.
2	8/13/2025	Cheng, Earnestiena	0.3	Analyze factoring assumptions provided in latest DIP budget.

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2	8/13/2025	Cheng, Earnestiena	0.3	Continue to analyze factoring assumptions provided in latest DIP budget.
2	8/13/2025	Stegemann, Matthew	2.4	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/13/2025	Aas, Calvin	1.6	Assess customer receipts and factoring issues in latest DIP budget.
2	8/13/2025	Aas, Calvin	0.3	Continue to assess customer receipts and factoring issues in latest DIP budget.
2	8/13/2025	Aas, Calvin	0.4	Correspond with A&M re: updated DIP budget.
2	8/14/2025	Cheng, Earnestiena	0.1	Review latest cash flow information received from A&M.
2	8/14/2025	Cheng, Earnestiena	1.6	Review 13-week cash flow exhibits as of 8/8.
2	8/14/2025	Cheng, Earnestiena	0.2	Continue to review 13-week cash flow exhibits as of 8/8.
2	8/14/2025	Stegemann, Matthew	2.4	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/14/2025	Stegemann, Matthew	2.6	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	8/14/2025	Aas, Calvin	0.8	Review latest updates re: liquidity to assess next steps.
2	8/14/2025	Aas, Calvin	0.4	Assess first day motion disbursements in prior and updated DIP budgets.
2	8/14/2025	Aas, Calvin	0.6	Analyze key assumptions re: latest DIP budget.
2	8/15/2025	Diaz, Matthew	0.4	Provide comments to updated cash flow analysis.
2	8/15/2025	Scruton, Andrew	0.6	Correspond with Counsel re: liquidity inquiries.
2	8/15/2025	Aas, Calvin	0.2	Review latest liquidity reporting received from the Debtors.
2	8/16/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: professional fee forecast.
2	8/17/2025	Aas, Calvin	1.4	Prepare additional diligence questions for A&M re: updated DIP budget.
2	8/17/2025	Aas, Calvin	1.8	Continue to prepare additional diligence questions for A&M re: updated DIP budget.
2	8/17/2025	Aas, Calvin	0.6	Review latest budget versus actuals reporting received from A&M.
2	8/18/2025	Cheng, Earnestiena	0.2	Review latest budget versus actuals reporting received from A&M.
2	8/18/2025	Cheng, Earnestiena	0.7	Review draft diligence questions re: latest budget versus actuals reporting received from A&M.
2	8/18/2025	Cheng, Earnestiena	0.2	Review draft liquidity update slides to be presented to the Committee.
2	8/18/2025	Cheng, Earnestiena	1.7	Continue to review draft liquidity update slides to be presented to the Committee.
2	8/18/2025	Cheng, Earnestiena	0.2	Assess issues re: liquidity covenant reporting.

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2	8/18/2025	Cheng, Earnestiena	0.5	Participate in call with A&M re: budget versus actuals and DIP budget diligence.
2	8/18/2025	Cheng, Earnestiena	0.4	Review liquidity diligence responses received from A&M.
2	8/18/2025	Stegemann, Matthew	2.7	Prepare liquidity update slides to be presented to the Committee.
2	8/18/2025	Stegemann, Matthew	0.5	Participate in call with A&M re: budget versus actuals and DIP budget diligence.
2	8/18/2025	Aas, Calvin	0.5	Participate in call with A&M re: budget versus actuals and DIP budget diligence.
2	8/18/2025	Aas, Calvin	0.4	Review liquidity diligence responses received from A&M.
2	8/18/2025	Aas, Calvin	0.9	Prepare updated budget versus actuals liquidity analysis.
2	8/18/2025	Aas, Calvin	0.3	Assess issues re: liquidity covenant reporting.
2	8/18/2025	Aas, Calvin	0.4	Prepare liquidity update slides to be presented to the Committee.
2	8/18/2025	Aas, Calvin	0.6	Correspond with A&M re: liquidity diligence.
2	8/18/2025	Aas, Calvin	0.4	Continue to prepare liquidity update slides to be presented to the Committee.
2	8/18/2025	Aas, Calvin	0.3	Continue to review liquidity diligence responses received from A&M.
2	8/18/2025	Aas, Calvin	0.1	Correspond with A&M re: liquidity covenant reporting.
2	8/18/2025	Moran, Sarah	0.9	Review latest liquidity documents posted in the dataroom.
2	8/19/2025	Cheng, Earnestiena	0.3	Assess key takeaways re: DIP budget overlap analysis.
2	8/19/2025	Stegemann, Matthew	2.2	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/19/2025	Stegemann, Matthew	0.4	Prepare DIP budget overlap analysis.
2	8/19/2025	Stegemann, Matthew	1.3	Continue to prepare DIP budget overlap analysis.
2	8/19/2025	Aas, Calvin	0.2	Correspond with A&M re: covenant testing issues.
2	8/19/2025	Aas, Calvin	1.8	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/19/2025	Aas, Calvin	0.7	Assess changes to updated DIP budget.
2	8/20/2025	Cheng, Earnestiena	0.1	Review updated DIP budget overlap analysis.
2	8/20/2025	Stegemann, Matthew	2.4	Analyze projected PIK fees across various DIP budgets.
2	8/20/2025	Stegemann, Matthew	0.9	Continue to analyze projected PIK fees across various DIP budgets.
2	8/20/2025	Aas, Calvin	0.7	Assess factoring reporting received from A&M.

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2	8/20/2025	Aas, Calvin	0.4	Review first day motion spend across DIP budgets.
2	8/20/2025	Aas, Calvin	0.3	Continue to review first day motion spend across DIP budgets.
2	8/21/2025	Diaz, Matthew	0.6	Assess responses received from A&M re: cash flows diligence.
2	8/21/2025	Cheng, Earnestiena	0.2	Evaluate status of budget versus actuals liquidity analysis.
2	8/21/2025	Aas, Calvin	0.4	Assess responses received from A&M re: cash flows diligence.
2	8/21/2025	Aas, Calvin	0.3	Review first day motion spend across various DIP budgets.
2	8/22/2025	Diaz, Matthew	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	8/22/2025	Scruton, Andrew	0.4	Review analysis re: latest budget versus actuals liquidity reporting.
2	8/22/2025	Cheng, Earnestiena	0.3	Evaluate forecasted first day motion spend re: latest DIP budget.
2	8/22/2025	Cheng, Earnestiena	0.9	Continue to evaluate forecasted first day motion spend re: latest DIP budget.
2	8/22/2025	Aas, Calvin	0.4	Prepare diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/22/2025	Aas, Calvin	0.6	Continue to review first day motion spend across various DIP budgets.
2	8/22/2025	Aas, Calvin	0.6	Continue to prepare diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/22/2025	Aas, Calvin	0.7	Review latest budget versus actuals liquidity reporting received from A&M.
2	8/22/2025	Aas, Calvin	1.2	Prepare analysis re: latest budget versus actuals liquidity reporting.
2	8/22/2025	Aas, Calvin	0.6	Continue to prepare analysis re: latest budget versus actuals liquidity reporting.
2	8/24/2025	Aas, Calvin	0.7	Prepare updates to diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/24/2025	Aas, Calvin	0.9	Continue to prepare updates to diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/25/2025	Cheng, Earnestiena	0.3	Review diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/25/2025	Cheng, Earnestiena	0.2	Review liquidity update slides to be presented to the Committee.
2	8/25/2025	Cheng, Earnestiena	0.3	Review analysis re: latest budget versus actuals liquidity reporting.
2	8/25/2025	Cheng, Earnestiena	0.4	Continue to review diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/25/2025	Stegemann, Matthew	0.8	Review diligence questions for A&M re: latest budget versus actuals liquidity reporting.
2	8/25/2025	Aas, Calvin	0.1	Correspond with A&M re: updated liquidity diligence items.
2	8/25/2025	Aas, Calvin	1.7	Prepare liquidity update slides to be presented to the Committee.

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2	8/25/2025	Aas, Calvin	0.6	Continue to prepare liquidity update slides to be presented to the Committee.
2	8/26/2025	Diaz, Matthew	0.4	Review liquidity update slides to be presented to the Committee.
2	8/26/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: liquidity update slides to be presented to the Committee.
2	8/26/2025	Cheng, Earnestiena	0.3	Review updates to liquidity update slides to be presented to the Committee.
2	8/26/2025	Cheng, Earnestiena	0.8	Participate in call with A&M re: latest budget versus actuals liquidity reporting and forecasted receipts.
2	8/26/2025	Cheng, Earnestiena	0.7	Continue to review updates to liquidity update slides to be presented to the Committee.
2	8/26/2025	Cheng, Earnestiena	0.3	Review analysis re: third party factoring receipts by customer.
2	8/26/2025	Cheng, Earnestiena	0.2	Review responses received from A&M re: liquidity diligence items.
2	8/26/2025	Cheng, Earnestiena	0.2	Finalize liquidity update slides to be presented to the Committee.
2	8/26/2025	Stegemann, Matthew	0.8	Participate in call with A&M re: latest budget versus actuals liquidity reporting and forecasted receipts.
2	8/26/2025	Stegemann, Matthew	1.3	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/26/2025	Aas, Calvin	0.6	Prepare analysis re: third party factoring receipts by customer.
2	8/26/2025	Aas, Calvin	0.8	Participate in call with A&M re: latest budget versus actuals liquidity reporting and forecasted receipts.
2	8/26/2025	Aas, Calvin	0.9	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/26/2025	Aas, Calvin	0.4	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	8/27/2025	Cheng, Earnestiena	0.4	Review updates to liquidity update slides to be presented to the Committee.
2	8/27/2025	Aas, Calvin	0.2	Prepare updates to analysis re: third party factoring receipts by customer.
2	8/27/2025	Aas, Calvin	0.2	Prepare updates to liquidity update slides to be presented to the Committee.
2	8/29/2025	Diaz, Matthew	0.6	Review latest budget versus actuals liquidity reporting received from A&M.
2	8/29/2025	Scruton, Andrew	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	8/29/2025	Hyland, Megan	0.2	Review latest budget versus actuals liquidity reporting received from A&M.
2	8/29/2025	Stegemann, Matthew	2.7	Prepare diligence questions re: latest budget versus actuals liquidity reporting received from A&M.
2	8/29/2025	Moran, Sarah	0.4	Prepare diligence questions re: latest budget versus actuals liquidity reporting received from A&M.
2	8/31/2025	Diaz, Matthew	0.4	Review diligence questions re: latest budget versus actuals liquidity reporting received from A&M.
2 Total			143.7	

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3	8/1/2025	Stegemann, Matthew	0.9	Review interim DIP order re: Emergency Loan paydown and cash interest.
3	8/7/2025	Scruton, Andrew	0.8	Correspond with Counsel re: DIP issues.
3	8/20/2025	Cheng, Earnestiena	0.4	Evaluate potential exit debt options and funded debt metrics.
3	8/20/2025	Cheng, Earnestiena	0.1	Evaluate interest rates for exit financing.
3	8/20/2025	Luangkhot, Timothy	0.4	Review comparable interest rates for exit financing.
3	8/22/2025	Aas, Calvin	0.3	Assess prepetition emergency loan obligations.
3 Total			2.9	
4	8/1/2025	Cheng, Earnestiena	0.3	Assess status re: trade agreements tracker.
4	8/1/2025	Eisenberg, Jacob	0.8	Prepare updates to trade agreements tracker.
4	8/1/2025	Eisenberg, Jacob	0.9	Analyze updated trade agreements tracker received from the Debtors.
4	8/1/2025	Moran, Sarah	0.6	Prepare updates to trade agreements tracker.
4	8/1/2025	Moran, Sarah	0.4	Continue to prepare updates to trade agreements tracker.
4	8/5/2025	Moran, Sarah	0.6	Review updated trade agreement documents posted in the dataroom.
4	8/5/2025	Moran, Sarah	0.4	Continue to review updated trade agreement documents posted in the dataroom.
4	8/8/2025	Eisenberg, Jacob	0.4	Review updates to trade agreements tracker.
4	8/8/2025	Moran, Sarah	1.9	Prepare updates to trade agreements tracker.
4	8/8/2025	Moran, Sarah	1.1	Continue to prepare updates to trade agreements tracker.
4	8/11/2025	Eisenberg, Jacob	0.8	Prepare updates to trade agreements tracker.
4	8/12/2025	Eisenberg, Jacob	1.3	Review latest trade agreements tracker received from A&M.
4	8/14/2025	Eisenberg, Jacob	2.2	Address critical vendor payments inquiry received from Counsel.
4	8/22/2025	Cheng, Earnestiena	0.8	Review latest updates re: critical vendor spend.
4	8/22/2025	Eisenberg, Jacob	0.8	Address inquiry from Counsel re: trade agreements.
4	8/22/2025	Moran, Sarah	2.3	Prepare analysis re: forecasted trade agreement spend per Counsel's request.
4	8/26/2025	Cheng, Earnestiena	0.1	Review updates from A&M re: vendor management discussion.
4	8/26/2025	Luangkhot, Timothy	0.8	Correspond with Counsel re: trade agreement updates.

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4	8/26/2025	Luangkhot, Timothy	2.3	Analyze trade agreement updates received from A&M.
4	8/27/2025	Cheng, Earnestiena	0.3	Correspond with A&M re: trade agreement status.
4	8/27/2025	Luangkhot, Timothy	1.8	Review updates from A&M re: trade agreements.
4	8/27/2025	Luangkhot, Timothy	2.1	Prepare updates to trade agreements tracker.
4	8/28/2025	Diaz, Matthew	0.7	Review updates to trade agreements tracker.
4	8/28/2025	Eisenberg, Jacob	0.4	Review latest vendor reporting received from the Debtors.
4	8/29/2025	Scruton, Andrew	0.6	Correspond with Counsel re: trade agreements with Committee members.
4	8/29/2025	Scruton, Andrew	0.7	Review summary of vendor relief payments made case to date.
4	8/29/2025	Hyland, Megan	0.4	Assess current status of vendor issues.
4	8/29/2025	Eisenberg, Jacob	0.4	Correspond with the Debtors re: vendor payments.
4	8/29/2025	Moran, Sarah	1.1	Prepare summary of vendor relief payments made case to date.
4	8/29/2025	Moran, Sarah	2.1	Continue to prepare summary of vendor relief payments made case to date.
4 Total			29.4	
7	8/1/2025	Rauscher, Heiko	1.2	Review research conducted re: restructuring measures of competitors.
7	8/1/2025	Rauscher, Heiko	0.9	Review analysis prepared re: Debtors' competitors in connection with business plan assessment.
7	8/1/2025	Qian, Frank	2.2	Research key competitors by business segment.
7	8/1/2025	Duwenhorst, Johannes	2.8	Identify additional specialized competitors as part of business plan assessment.
7	8/1/2025	Duwenhorst, Johannes	2.9	Conduct research re: restructuring measures of competitors.
7	8/1/2025	Duwenhorst, Johannes	2.7	Continue to identify additional specialized competitors as part of business plan assessment.
7	8/1/2025	Bell, Henrik	2.9	Analyze the Debtors' competitors re: business plan assessment.
7	8/1/2025	Bell, Henrik	1.9	Continue to analyze the Debtors' competitors re: business plan assessment.
7	8/1/2025	Bell, Henrik	2.8	Further analyze the Debtors' competitors re: business plan assessment.
7	8/1/2025	Bell, Henrik	0.4	Analyze next steps re: business plan assessment.
7	8/1/2025	Kemmerling, Luis	2.8	Analyze the Debtors' competitors re: business plan assessment.
7	8/1/2025	Kemmerling, Luis	1.8	Continue to analyze the Debtors' competitors re: business plan assessment.

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7	8/1/2025	Kemmerling, Luis	1.4	Conduct research re: restructuring measures of competitors.
7	8/1/2025	Kemmerling, Luis	1.7	Further analyze the Debtors' competitors re: business plan assessment.
7	8/4/2025	Rauscher, Heiko	1.2	Review competitor overview slides in connection with business plan assessment.
7	8/4/2025	Rauscher, Heiko	1.3	Continue to review competitor overview slides in connection with business plan assessment.
7	8/4/2025	Rauscher, Heiko	0.9	Analyze operational performance of Marelli in connection with business plan assessment.
7	8/4/2025	Cheng, Earnestiena	0.1	Assess status re: business plan assessment.
7	8/4/2025	Cheng, Earnestiena	0.1	Review agenda re: business plan call with Alix.
7	8/4/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: flash reporting and business plan diligence.
7	8/4/2025	Aas, Calvin	0.1	Review latest business plan materials received from the Debtors.
7	8/4/2025	Aas, Calvin	0.1	Further review latest business plan materials received from the Debtors.
7	8/4/2025	Qian, Frank	2.2	Analyze the Debtors' relationships with suppliers in connection with business plan assessment.
7	8/4/2025	Duwenhorst, Johannes	2.7	Analyze data re: material purchases by region.
7	8/4/2025	Duwenhorst, Johannes	2.8	Review innovation benchmarking in connection with business plan assessment.
7	8/4/2025	Duwenhorst, Johannes	2.9	Continue to review innovation benchmarking in connection with business plan assessment.
7	8/4/2025	Bell, Henrik	2.9	Prepare competitor overview slides in connection with business plan assessment.
7	8/4/2025	Bell, Henrik	2.9	Continue to prepare competitor overview slides in connection with business plan assessment.
7	8/4/2025	Bell, Henrik	2.9	Further prepare competitor overview slides in connection with business plan assessment.
7	8/4/2025	Bell, Henrik	1.4	Assess status re: business plan assessment.
7	8/4/2025	Kemmerling, Luis	2.4	Analyze financial data re: competitor analysis.
7	8/4/2025	Kemmerling, Luis	1.9	Refine innovation analysis prepared in connection with business plan assessment.
7	8/4/2025	Kemmerling, Luis	2.9	Continue to refine innovation analysis prepared in connection with business plan assessment.
7	8/4/2025	Kemmerling, Luis	2.6	Prepare competitor overview slides in connection with business plan assessment.
7	8/5/2025	Scruton, Andrew	1.5	Participate in call with Alix re: business plan diligence.
7	8/5/2025	Rauscher, Heiko	1.1	Review competitor overview slides prepared in connection with business plan assessment.
7	8/5/2025	Rauscher, Heiko	1.1	Analyze relevant automotive trends in connection with business plan assessment.

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7	8/5/2025	Rauscher, Heiko	1.5	Participate in call with Alix re: business plan diligence.
7	8/5/2025	Hyland, Megan	1.5	Participate in call with Alix re: business plan diligence.
7	8/5/2025	Cheng, Earnestiena	1.5	Participate in call with Alix re: business plan diligence.
7	8/5/2025	Qian, Frank	2.3	Evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/5/2025	Duwenhorst, Johannes	2.6	Review innovation benchmarking as part of business plan assessment.
7	8/5/2025	Duwenhorst, Johannes	2.9	Analyze data re: material purchases by region in connection with business plan assessment.
7	8/5/2025	Duwenhorst, Johannes	2.9	Continue to review innovation benchmarking as part of business plan assessment.
7	8/5/2025	Bell, Henrik	2.8	Prepare competitor overview slides in connection with business plan assessment.
7	8/5/2025	Bell, Henrik	2.6	Continue to prepare competitor overview slides in connection with business plan assessment.
7	8/5/2025	Bell, Henrik	2.1	Further prepare competitor overview slides in connection with business plan assessment.
7	8/5/2025	Bell, Henrik	1.4	Prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/5/2025	Bell, Henrik	0.4	Analyze next steps re: business plan assessment.
7	8/5/2025	Kemmerling, Luis	2.9	Evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/5/2025	Kemmerling, Luis	2.9	Continue to evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/5/2025	Kemmerling, Luis	2.4	Prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/6/2025	Rauscher, Heiko	0.9	Analyze relevant automotive trends in connection with business plan assessment.
7	8/6/2025	Rauscher, Heiko	1.4	Continue to analyze relevant automotive trends in connection with business plan assessment.
7	8/6/2025	Cheng, Earnestiena	0.1	Review correspondence from A&M re: business plan updates.
7	8/6/2025	Qian, Frank	1.7	Continue to evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/6/2025	Duwenhorst, Johannes	2.8	Review competitor overview slides prepared in connection with business plan assessment.
7	8/6/2025	Duwenhorst, Johannes	2.6	Continue to analyze data re: material purchases by region in connection with business plan assessment.
7	8/6/2025	Duwenhorst, Johannes	2.9	Continue to review competitor overview slides prepared in connection with business plan assessment.
7	8/6/2025	Bell, Henrik	2.9	Conduct research re: competitor margins in connection with business plan assessment.
7	8/6/2025	Bell, Henrik	2.4	Continue to conduct research re: competitor margins in connection with business plan assessment.
7	8/6/2025	Bell, Henrik	2.1	Prepare updates to competitor overview slides prepared in connection with business plan assessment.

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7	8/6/2025	Bell, Henrik	1.2	Research international competitors in connection with Company overview analysis.
7	8/6/2025	Bell, Henrik	0.4	Continue to research international competitors in connection with Company overview analysis.
7	8/6/2025	Kemmerling, Luis	2.9	Research segment competitiveness data in connection with business plan assessment.
7	8/6/2025	Kemmerling, Luis	2.7	Prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/6/2025	Kemmerling, Luis	2.2	Continue to prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/6/2025	Kemmerling, Luis	1.6	Continue to research segment competitiveness data in connection with business plan assessment.
7	8/7/2025	Cheng, Earnestiena	0.4	Assess status re: business plan diligence items.
7	8/7/2025	Cheng, Earnestiena	0.4	Review draft historical business plan analysis.
7	8/7/2025	Aas, Calvin	0.3	Review business plan reporting received from the Debtors.
7	8/7/2025	Qian, Frank	1.8	Evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/7/2025	Duwenhorst, Johannes	2.8	Analyze data re: material purchases by region in connection with business plan assessment.
7	8/7/2025	Duwenhorst, Johannes	2.7	Continue to analyze data re: material purchases by region in connection with business plan assessment.
7	8/7/2025	Bell, Henrik	2.1	Evaluate competitive strengths of each Marelli business segment.
7	8/7/2025	Bell, Henrik	2.3	Continue to evaluate competitive strengths of each Marelli business segment.
7	8/7/2025	Bell, Henrik	2.9	Conduct research re: competitor margins in connection with business plan assessment.
7	8/7/2025	Bell, Henrik	1.1	Review business plan reporting received from the Debtors.
7	8/7/2025	Kemmerling, Luis	2.4	Prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/7/2025	Kemmerling, Luis	0.9	Analyze electric vehicle segment in connection with business plan assessment.
7	8/7/2025	Kemmerling, Luis	2.1	Continue to prepare updates to competitor overview slides prepared in connection with business plan assessment.
7	8/7/2025	Kemmerling, Luis	2.9	Continue to analyze electric vehicle segment in connection with business plan assessment.
7	8/8/2025	Qian, Frank	1.9	Continue to evaluate the competitive environment of Marelli in connection with business plan assessment.
7	8/8/2025	Duwenhorst, Johannes	2.9	Review business unit competitor analysis.
7	8/8/2025	Duwenhorst, Johannes	2.9	Prepare diligence questions re: business plan assumptions to be sent to A&M.
7	8/8/2025	Kemmerling, Luis	2.6	Analyze electric vehicle segment in connection with business plan assessment.
7	8/8/2025	Kemmerling, Luis	2.9	Analyze data re: Marelli competitor sales development.

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7	8/8/2025	Kemmerling, Luis	2.7	Continue to analyze data re: Marelli competitor sales development.
7	8/11/2025	Rauscher, Heiko	0.7	Provide comments to updated business unit analysis.
7	8/11/2025	Cheng, Earnestiena	0.3	Correspond with A&M re: business plan structure.
7	8/11/2025	Duwenhorst, Johannes	2.7	Provide comments to updated business unit analysis.
7	8/11/2025	Duwenhorst, Johannes	2.6	Continue to prepare diligence questions re: business plan assumptions to be sent to A&M.
7	8/11/2025	Duwenhorst, Johannes	2.4	Continue to provide comments to updated business unit analysis.
7	8/11/2025	Bell, Henrik	2.6	Prepare updates to business unit competitor analysis.
7	8/11/2025	Bell, Henrik	2.1	Continue to prepare updates to business unit competitor analysis.
7	8/11/2025	Bell, Henrik	2.9	Further prepare updates to business unit competitor analysis.
7	8/11/2025	Bell, Henrik	0.8	Analyze next steps re: business unit competitor analysis.
7	8/11/2025	Kemmerling, Luis	0.7	Analyze demand forecast for the Debtors' electric vehicle segment.
7	8/11/2025	Kemmerling, Luis	1.2	Analyze customer demand trends for Marelli in connection with business plan assessment.
7	8/11/2025	Kemmerling, Luis	2.4	Continue to analyze customer demand trends for Marelli in connection with business plan assessment.
7	8/11/2025	Kemmerling, Luis	2.8	Analyze data re: Marelli competitor sales development.
7	8/12/2025	Scruton, Andrew	0.6	Review updated workplan re: business plan assessment.
7	8/12/2025	Rauscher, Heiko	0.4	Review updates to business unit analysis.
7	8/12/2025	Cheng, Earnestiena	0.3	Correspond with A&M re: business plan.
7	8/12/2025	Duwenhorst, Johannes	2.4	Prepare updates to business unit analysis.
7	8/12/2025	Bell, Henrik	2.9	Evaluate competitor performance in connection with business plan assessment.
7	8/12/2025	Bell, Henrik	2.2	Continue to evaluate competitor performance in connection with business plan assessment.
7	8/12/2025	Bell, Henrik	2.3	Further evaluate competitor performance in connection with business plan assessment.
7	8/12/2025	Bell, Henrik	0.4	Analyze next steps re: business plan assessment.
7	8/12/2025	Kemmerling, Luis	2.9	Analyze competitors for electric vehicle development.
7	8/12/2025	Kemmerling, Luis	2.7	Continue to analyze competitors for electric vehicle development.
7	8/12/2025	Kemmerling, Luis	2.6	Further analyze competitors for electric vehicle development.

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7	8/13/2025	Scruton, Andrew	0.9	Analyze operational performance of Marelli by business unit.
7	8/13/2025	Scruton, Andrew	0.5	Participate in call with A&M re: business plan structure and process.
7	8/13/2025	Cheng, Earnestiena	0.2	Analyze next steps re: business plan assessment.
7	8/13/2025	Cheng, Earnestiena	0.5	Participate in call with A&M re: business plan structure and process.
7	8/13/2025	Cheng, Earnestiena	0.2	Analyze operational performance of Marelli in connection with business plan assessment.
7	8/13/2025	Stegemann, Matthew	0.5	Participate in call with A&M re: business plan structure and process.
7	8/13/2025	Duwenhorst, Johannes	0.5	Participate in call with A&M re: business plan structure and process.
7	8/13/2025	Bell, Henrik	2.9	Evaluate competitor performance in connection with business plan assessment.
7	8/13/2025	Bell, Henrik	2.8	Continue to evaluate competitor performance in connection with business plan assessment.
7	8/13/2025	Bell, Henrik	0.6	Further evaluate competitor performance in connection with business plan assessment.
7	8/13/2025	Kemmerling, Luis	2.9	Analyze electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/13/2025	Kemmerling, Luis	0.9	Continue to analyze electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/13/2025	Kemmerling, Luis	2.4	Prepare slides summarizing electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/13/2025	Kemmerling, Luis	1.8	Continue to prepare slides summarizing electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/14/2025	Scruton, Andrew	0.4	Correspond with A&M re: development of business plan.
7	8/14/2025	Rauscher, Heiko	0.7	Review draft analysis re: competitive benchmarking by business unit.
7	8/14/2025	Duwenhorst, Johannes	2.9	Review draft analysis re: competitive benchmarking by business unit.
7	8/14/2025	Duwenhorst, Johannes	2.8	Analyze next steps re: business plan assessment.
7	8/14/2025	Kemmerling, Luis	1.6	Prepare slides summarizing electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/14/2025	Kemmerling, Luis	2.9	Continue to prepare slides summarizing electric vehicle market share for Marelli and relevant competitors in connection with business plan assessment.
7	8/14/2025	Kemmerling, Luis	2.1	Prepare updates to analysis re: competitive benchmarking by business unit.
7	8/14/2025	Kemmerling, Luis	2.8	Continue to prepare updates to analysis re: competitive benchmarking by business unit.
7	8/15/2025	Duwenhorst, Johannes	2.9	Prepare final updates to analysis re: competitive benchmarking by business unit.
7	8/15/2025	Kemmerling, Luis	2.9	Prepare final updates to analysis re: competitive benchmarking by business unit.
7	8/15/2025	Kemmerling, Luis	2.3	Continue to prepare final updates to analysis re: competitive benchmarking by business unit.

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7	8/15/2025	Kemmerling, Luis	2.9	Analyze competitor financials re: competitive benchmarking by business unit.
7	8/18/2025	Rauscher, Heiko	0.4	Review slides summarizing competitive benchmarking analysis.
7	8/18/2025	Rauscher, Heiko	0.6	Continue to review slides summarizing competitive benchmarking analysis.
7	8/18/2025	Qian, Frank	2.3	Analyze propulsion market in connection with competitive benchmarking analysis.
7	8/18/2025	Bell, Henrik	1.4	Analyze market environment to assess competitive strengths of Marelli.
7	8/18/2025	Bell, Henrik	2.1	Continue to analyze market environment to assess competitive strengths of Marelli.
7	8/18/2025	Bell, Henrik	0.4	Prepare slides summarizing competitive benchmarking analysis.
7	8/18/2025	Kemmerling, Luis	1.2	Continue to analyze competitor financials re: competitive benchmarking by business unit.
7	8/18/2025	Kemmerling, Luis	0.9	Prepare slides summarizing competitive benchmarking analysis.
7	8/18/2025	Kemmerling, Luis	1.8	Continue to prepare slides summarizing competitive benchmarking analysis.
7	8/19/2025	Qian, Frank	1.8	Continue to analyze propulsion market in connection with competitive benchmarking analysis.
7	8/19/2025	Bell, Henrik	1.8	Analyze market environment to assess competitive strengths of Marelli.
7	8/19/2025	Bell, Henrik	2.2	Continue to analyze market environment to assess competitive strengths of Marelli.
7	8/19/2025	Kemmerling, Luis	2.4	Conduct research re: electric vehicle market analysis.
7	8/19/2025	Kemmerling, Luis	1.6	Summarize research re: electric vehicle market analysis.
7	8/20/2025	Qian, Frank	2.2	Analyze propulsion market in connection with competitive benchmarking analysis.
7	8/21/2025	Cheng, Earnestiena	0.3	Evaluate status of business plan assessment workstreams.
7	8/21/2025	Qian, Frank	2.1	Continue to analyze propulsion market in connection with competitive benchmarking analysis.
7	8/26/2025	Qian, Frank	1.7	Summarize key findings re: competitors by business segment in China.
7	8/28/2025	Scruton, Andrew	0.4	Correspond with A&M re: business plan workstreams.
7	8/28/2025	Qian, Frank	1.3	Continue to summarize key findings re: competitors by business segment in China.
7	8/31/2025	Diaz, Matthew	0.6	Correspond with A&M re: status of business plan.
7 Total			289.2	
12	8/6/2025	Cheng, Earnestiena	0.3	Participate in call with A&M re: SOFA/SOALs.
12	8/6/2025	Aas, Calvin	0.3	Participate in call with A&M re: SOFA/SOALs.

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12	8/11/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: SOFA/SOALs status.
12	8/11/2025	Eisenberg, Jacob	0.7	Review as-filed SOFA/SOALs.
12	8/11/2025	Eisenberg, Jacob	0.6	Continue to review as-filed SOFA/SOALs.
12	8/12/2025	Cheng, Earnestiena	0.3	Review SOFA/SOAL support received from A&M.
12	8/12/2025	Eisenberg, Jacob	1.4	Analyze SOFA/SOALs support received from A&M.
12	8/12/2025	Aas, Calvin	1.1	Review SOFA support received from A&M.
12	8/13/2025	Cheng, Earnestiena	0.2	Review SOFA/SOAL files received from A&M.
12	8/13/2025	Cheng, Earnestiena	0.3	Continue to review SOFA/SOAL files received from A&M.
12	8/13/2025	Eisenberg, Jacob	1.4	Prepare summary of SOALs re: Debtors' liabilities.
12	8/13/2025	Eisenberg, Jacob	1.6	Prepare summary of SOALs re: Debtors' assets.
12	8/13/2025	Luangkhot, Timothy	0.3	Review intercompany claims re: SOALs.
12	8/13/2025	Aas, Calvin	0.9	Prepare initial analysis re: Debtors' SOFAs.
12	8/13/2025	Aas, Calvin	1.9	Continue to prepare initial analysis re: Debtors' SOFAs.
12	8/14/2025	Cheng, Earnestiena	1.4	Review initial draft SOALs analysis.
12	8/14/2025	Eisenberg, Jacob	0.9	Analyze next steps re: SOFA/SOALs review.
12	8/14/2025	Eisenberg, Jacob	0.6	Continue to prepare summary of SOALs re: Debtors' liabilities.
12	8/14/2025	Luangkhot, Timothy	0.7	Analyze intercompany claims re: SOALs.
12	8/14/2025	Aas, Calvin	1.8	Assess outstanding items re: SOFA/SOALs diligence.
12	8/15/2025	Cheng, Earnestiena	0.4	Review global notes re: as-filed SOFA/SOALs.
12	8/15/2025	Cheng, Earnestiena	0.3	Review support received from A&M re: SOFA/SOALs.
12	8/15/2025	Eisenberg, Jacob	1.7	Prepare diligence questions re: SOAL Schedules E/F.
12	8/15/2025	Eisenberg, Jacob	1.7	Prepare diligence questions re: SOAL Schedules A/B.
12	8/15/2025	Eisenberg, Jacob	2.6	Analyze SOALs re: Schedules E/F.
12	8/15/2025	Eisenberg, Jacob	2.9	Analyze SOALs re: Schedules A/B.
12	8/15/2025	Luangkhot, Timothy	2.4	Analyze intercompany claims re: SOALs.

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12	8/15/2025	Luangkhot, Timothy	2.4	Continue to analyze intercompany claims re: SOALs.
12	8/15/2025	Luangkhot, Timothy	0.3	Prepare intercompany matrix based on as-filed SOALs.
12	8/15/2025	Luangkhot, Timothy	2.3	Continue to prepare intercompany matrix based on as-filed SOALs.
12	8/15/2025	Luangkhot, Timothy	0.9	Further prepare intercompany matrix based on as-filed SOALs.
12	8/15/2025	Luangkhot, Timothy	1.1	Prepare diligence questions re: SOAL intercompany balances.
12	8/15/2025	Luangkhot, Timothy	0.6	Continue to prepare diligence questions re: SOAL intercompany balances.
12	8/15/2025	Aas, Calvin	2.4	Prepare analysis re: Debtors' SOFAs.
12	8/15/2025	Aas, Calvin	1.7	Prepare diligence questions re: Debtors' SOFAs.
12	8/15/2025	Aas, Calvin	2.3	Continue to prepare analysis re: Debtors' SOFAs.
12	8/15/2025	Aas, Calvin	0.4	Continue to prepare diligence questions re: Debtors' SOFAs.
12	8/15/2025	Aas, Calvin	0.6	Review diligence questions re: Debtors' SOFAs.
12	8/16/2025	Cheng, Earnestiena	0.3	Review draft diligence questions re: assets included in as-filed SOALs.
12	8/16/2025	Cheng, Earnestiena	0.7	Continue to review draft diligence questions re: assets included in as-filed SOALs.
12	8/17/2025	Cheng, Earnestiena	1.8	Review draft diligence questions re: liabilities included in as-filed SOALs.
12	8/17/2025	Cheng, Earnestiena	0.7	Review draft diligence questions re: payments to insiders included in as-filed SOFAs.
12	8/17/2025	Cheng, Earnestiena	1.7	Continue to review draft diligence questions re: payments to insiders included in as-filed SOFAs.
12	8/18/2025	Cheng, Earnestiena	0.2	Review summary charts re: SOALs.
12	8/18/2025	Cheng, Earnestiena	0.9	Prepare outline re: SOFA/SOALs presentation to the Committee.
12	8/18/2025	Cheng, Earnestiena	0.4	Review slides to be presented to the Committee re: Debtors' assets.
12	8/18/2025	Eisenberg, Jacob	2.9	Prepare analysis for the Committee re: Debtors' liabilities per the SOALs.
12	8/18/2025	Eisenberg, Jacob	2.4	Prepare slides to be presented to the Committee re: Debtors' liabilities per the SOALs.
12	8/18/2025	Eisenberg, Jacob	1.8	Prepare analysis for the Committee re: Debtors' assets per the SOALs.
12	8/18/2025	Eisenberg, Jacob	1.4	Prepare slides to be presented to the Committee re: Debtors' assets per the SOALs.
12	8/18/2025	Eisenberg, Jacob	0.8	Review workplan re: SOFA/SOALs.
12	8/18/2025	Luangkhot, Timothy	2.6	Prepare updates to diligence questions re: SOAL intercompany balances.

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Task Category	Date	Professional	Hours	Activity
12	8/18/2025	Luangkhot, Timothy	2.9	Prepare updates to intercompany matrix prepared based on as-filed SOALs.
12	8/18/2025	Luangkhot, Timothy	2.8	Continue to prepare updates to intercompany matrix prepared based on as-filed SOALs.
12	8/18/2025	Luangkhot, Timothy	2.9	Reconcile intercompany matrix based on as-filed SOALs to the Debtors' intercompany matrix.
12	8/18/2025	Aas, Calvin	1.1	Prepare slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/18/2025	Aas, Calvin	0.6	Continue to prepare slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/18/2025	Aas, Calvin	2.2	Further prepare slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/18/2025	Aas, Calvin	0.3	Review slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/18/2025	Aas, Calvin	1.8	Continue to review slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/18/2025	Moran, Sarah	2.9	Prepare SOAL summary slides to be presented to the Committee.
12	8/18/2025	Moran, Sarah	0.4	Continue to prepare SOAL summary slides to be presented to the Committee.
12	8/18/2025	Moran, Sarah	0.4	Prepare analysis for the Committee re: Debtors' SOALs.
12	8/18/2025	Moran, Sarah	0.4	Continue to prepare analysis for the Committee re: Debtors' SOALs.
12	8/18/2025	Moran, Sarah	2.9	Prepare updates to analysis for the Committee re: Debtors' SOALs.
12	8/18/2025	Moran, Sarah	0.4	Continue to prepare updates to analysis for the Committee re: Debtors' SOALs.
12	8/18/2025	Moran, Sarah	1.1	Review analysis for the Committee re: Debtors' SOALs.
12	8/19/2025	Cheng, Earnestiena	2.3	Process edits to SOFA/SOAL summary slides to be presented to the Committee.
12	8/19/2025	Cheng, Earnestiena	1.0	Participate in call with A&M re: SOFA/SOALs diligence.
12	8/19/2025	Cheng, Earnestiena	0.6	Continue to process edits to SOFA/SOAL summary slides to be presented to the Committee.
12	8/19/2025	Cheng, Earnestiena	0.3	Evaluate status of SOFA/SOALs analysis.
12	8/19/2025	Cheng, Earnestiena	1.1	Further process edits to SOFA/SOAL summary slides to be presented to the Committee.
12	8/19/2025	Cheng, Earnestiena	2.4	Review updated draft SOFA/SOAL summary slides to be presented to the Committee.
12	8/19/2025	Cheng, Earnestiena	0.2	Continue to review updated draft SOFA/SOAL summary slides to be presented to the Committee.
12	8/19/2025	Cheng, Earnestiena	0.9	Review intercompany matrix prepared based on as-filed SOALs.
12	8/19/2025	Eisenberg, Jacob	2.4	Continue to prepare slides to be presented to the Committee re: Debtors' assets per the SOALs.
12	8/19/2025	Eisenberg, Jacob	2.4	Continue to prepare slides to be presented to the Committee re: Debtors' liabilities per the SOALs.

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12	8/19/2025	Eisenberg, Jacob	2.3	Continue to prepare analysis for the Committee re: Debtors' assets per the SOALs.
12	8/19/2025	Eisenberg, Jacob	2.6	Continue to prepare analysis for the Committee re: Debtors' liabilities per the SOALs.
12	8/19/2025	Eisenberg, Jacob	2.6	Prepare updates to slides to be presented to the Committee re: Debtors' liabilities per the SOALs.
12	8/19/2025	Luangkhot, Timothy	2.8	Prepare slides to be presented to the Committee re: intercompany balances per the SOALs.
12	8/19/2025	Luangkhot, Timothy	1.6	Prepare updates to diligence questions re: SOAL intercompany balances.
12	8/19/2025	Luangkhot, Timothy	2.9	Continue to prepare slides to be presented to the Committee re: intercompany balances per the SOALs.
12	8/19/2025	Luangkhot, Timothy	1.9	Prepare updates to slides to be presented to the Committee re: intercompany balances per the SOALs.
12	8/19/2025	Luangkhot, Timothy	1.8	Continue to prepare updates to slides to be presented to the Committee re: intercompany balances per the SOALs.
12	8/19/2025	Aas, Calvin	1.0	Participate in call with A&M re: SOFA/SOALs diligence.
12	8/19/2025	Aas, Calvin	0.6	Assess SOFA/SOAL diligence responses received from A&M.
12	8/19/2025	Aas, Calvin	2.7	Prepare updates to slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/19/2025	Aas, Calvin	1.8	Continue to prepare updates to slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/19/2025	Aas, Calvin	0.4	Further prepare updates to slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/19/2025	Aas, Calvin	0.3	Review updated slides summarizing Debtors' SOFAs to be presented to the Committee.
12	8/19/2025	Moran, Sarah	2.9	Prepare updates to SOAL summary slides to be presented to the Committee.
12	8/19/2025	Moran, Sarah	2.4	Continue to prepare updates to SOAL summary slides to be presented to the Committee.
12	8/19/2025	Moran, Sarah	2.9	Prepare updates to SOFA summary slides to be presented to the Committee.
12	8/19/2025	Moran, Sarah	0.8	Continue to prepare updates to SOFA summary slides to be presented to the Committee.
12	8/19/2025	Moran, Sarah	0.4	Review updates to SOAL summary slides to be presented to the Committee.
12	8/19/2025	Moran, Sarah	0.6	Review updates to SOFA summary slides to be presented to the Committee.
12	8/20/2025	Scruton, Andrew	1.2	Review draft SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Cheng, Earnestiena	1.4	Prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Cheng, Earnestiena	0.1	Review updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Cheng, Earnestiena	0.8	Continue to prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Cheng, Earnestiena	0.6	Correspond with Counsel re: SOFA/SOALs.

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12	8/20/2025	Cheng, Earnestiena	0.3	Continue to review updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Cheng, Earnestiena	0.8	Review correspondence from Counsel re: SOFA/SOALs.
12	8/20/2025	Eisenberg, Jacob	2.6	Prepare updates to slides to be presented to the Committee re: Debtors' assets per the SOALs.
12	8/20/2025	Eisenberg, Jacob	1.2	Prepare updates to slides to be presented to the Committee re: Debtors' liabilities per the SOALs.
12	8/20/2025	Eisenberg, Jacob	2.4	Continue to prepare updates to slides to be presented to the Committee re: Debtors' assets per the SOALs.
12	8/20/2025	Eisenberg, Jacob	1.7	Continue to prepare updates to slides to be presented to the Committee re: Debtors' liabilities per the SOALs.
12	8/20/2025	Luangkhot, Timothy	0.2	Prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Luangkhot, Timothy	1.3	Continue to prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Aas, Calvin	1.6	Prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Aas, Calvin	0.6	Continue to prepare updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Aas, Calvin	0.2	Review updates to SOFA/SOAL summary slides to be presented to the Committee.
12	8/20/2025	Moran, Sarah	1.9	Prepare updates to SOAL summary slides to be presented to the Committee.
12	8/20/2025	Moran, Sarah	2.4	Prepare updates to SOFA summary slides to be presented to the Committee.
12	8/20/2025	Moran, Sarah	2.9	Continue to prepare updates to SOAL summary slides to be presented to the Committee.
12	8/20/2025	Moran, Sarah	1.1	Continue to prepare updates to SOFA summary slides to be presented to the Committee.
12	8/20/2025	Moran, Sarah	0.9	Review updated SOFA/SOAL summary slides to be presented to the Committee.
12	8/21/2025	Cheng, Earnestiena	0.2	Review SOFA/SOAL materials in preparation for call with the Committee.
12	8/21/2025	Cheng, Earnestiena	0.2	Correspond with Committee member re: SOALs analysis.
12	8/21/2025	Eisenberg, Jacob	0.6	Address SOFA/SOAL inquiry received from Committee member.
12	8/21/2025	Moran, Sarah	0.4	Address SOFA/SOALs inquiry received from Committee member.
12	8/26/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: SOFA/SOALs diligence responses.
12	8/27/2025	Cheng, Earnestiena	0.2	Assess responses received from A&M re: SOFA/SOALs diligence.
12	8/27/2025	Cheng, Earnestiena	0.1	Review allocation of trade claims based on SOALs.
12	8/27/2025	Eisenberg, Jacob	1.2	Review SOFA/SOAL diligence responses received from the Debtors.
12	8/27/2025	Eisenberg, Jacob	0.8	Analyze trade claims per the SOALs.

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12	8/27/2025	Aas, Calvin	0.4	Assess responses received from A&M re: SOFA/SOALs diligence.
12	8/27/2025	Moran, Sarah	1.1	Analyze trade claims per the SOALs.
12	8/27/2025	Moran, Sarah	0.3	Continue to analyze trade claims per the SOALs.
12	8/28/2025	Moran, Sarah	0.4	Analyze trade claims per the SOALs.
12	8/28/2025	Moran, Sarah	1.1	Continue to analyze trade claims per the SOALs.
12	8/29/2025	Moran, Sarah	0.4	Analyze trade claims per the SOALs.
12 Total			168.1	
13	8/1/2025	Diaz, Matthew	0.7	Review investment banker fee study.
13	8/1/2025	Scruton, Andrew	0.8	Review draft objection to PJT's retention.
13	8/1/2025	Hyland, Megan	2.9	Assess case metrics for investment banker fee study.
13	8/1/2025	Cheng, Earnestiena	0.4	Assess status re: investment banker fee study.
13	8/1/2025	Cheng, Earnestiena	0.2	Assess status re: objection to PJT's retention.
13	8/1/2025	Eisenberg, Jacob	2.9	Prepare updates to investment banker fee analysis.
13	8/1/2025	Eisenberg, Jacob	2.6	Continue to prepare updates to investment banker fee analysis.
13	8/1/2025	Luangkhot, Timothy	1.9	Review key metrics re: investment banker fee study.
13	8/1/2025	Luangkhot, Timothy	2.4	Continue to review key metrics re: investment banker fee study.
13	8/1/2025	Luangkhot, Timothy	2.9	Prepare updates to investment banker fee analysis.
13	8/1/2025	Luangkhot, Timothy	2.8	Continue to prepare updates to investment banker fee analysis.
13	8/1/2025	Luangkhot, Timothy	2.4	Further prepare updates to investment banker fee analysis.
13	8/1/2025	Aas, Calvin	1.1	Prepare updates to investment banker fee study.
13	8/1/2025	Aas, Calvin	2.2	Continue to prepare updates to investment banker fee study.
13	8/1/2025	Aas, Calvin	1.7	Prepare additional updates to investment banker fee study.
13	8/1/2025	Moran, Sarah	0.7	Assess additional comparable cases re: investment banker fee study.
13	8/1/2025	Moran, Sarah	2.4	Prepare updates to investment banker fee study.
13	8/1/2025	Moran, Sarah	0.4	Continue to assess additional comparable cases re: investment banker fee study.

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13	8/1/2025	Moran, Sarah	0.6	Continue to prepare updates to investment banker fee study.
13	8/1/2025	Moran, Sarah	1.9	Further prepare updates to investment banker fee study.
13	8/1/2025	Moran, Sarah	2.2	Review updates to investment banker fee study.
13	8/1/2025	Moran, Sarah	1.4	Continue to review updates to investment banker fee study.
13	8/2/2025	Hyland, Megan	1.6	Review case metrics re: investment banker fee study.
13	8/2/2025	Eisenberg, Jacob	0.9	Prepare updates to investment banker fee analysis.
13	8/2/2025	Luangkhot, Timothy	1.6	Continue to prepare updates to case metrics re: investment banker fee study.
13	8/2/2025	Luangkhot, Timothy	0.4	Further prepare updates to case metrics re: investment banker fee study.
13	8/2/2025	Luangkhot, Timothy	2.9	Prepare updates to case metrics re: investment banker fee study.
13	8/3/2025	Scruton, Andrew	0.8	Review slides for the Committee re: investment banker fee study.
13	8/3/2025	Hyland, Megan	1.1	Review updates to case metrics re: investment banker fee study.
13	8/3/2025	Hyland, Megan	0.4	Correspond with Counsel re: objection to PJT's retention.
13	8/3/2025	Luangkhot, Timothy	1.4	Prepare slides for the Committee re: investment banker fee study.
13	8/4/2025	Scruton, Andrew	1.6	Review updated slides for the Committee re: investment banker fee study.
13	8/4/2025	Scruton, Andrew	0.9	Correspond with Counsel re: investment banker fee study.
13	8/4/2025	Hyland, Megan	0.6	Participate in call with Counsel re: investment banker fee study.
13	8/4/2025	Hyland, Megan	0.8	Correspond with Counsel re: objection to PJT's retention.
13	8/4/2025	Hyland, Megan	1.2	Review updated slides for the Committee re: investment banker fee study.
13	8/4/2025	Hyland, Megan	0.4	Review declaration in support of objection to PJT's retention.
13	8/4/2025	Hyland, Megan	2.6	Review draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Hyland, Megan	0.4	Review complexity metrics re: investment banker fee study.
13	8/4/2025	Hyland, Megan	1.6	Continue to review draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Hyland, Megan	0.6	Further review declaration in support of objection to PJT's retention.
13	8/4/2025	Hyland, Megan	0.7	Prepare updates to draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Hyland, Megan	0.4	Continue to prepare updates to draft exhibits re: declaration in support of objection to PJT's retention.

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13	8/4/2025	Cheng, Earnestiena	0.2	Review draft objection to PJT's retention.
13	8/4/2025	Cheng, Earnestiena	0.3	Review key figures re: declaration in support of objection to PJT's retention.
13	8/4/2025	Cheng, Earnestiena	0.9	Continue to review key figures re: declaration in support of objection to PJT's retention.
13	8/4/2025	Cheng, Earnestiena	0.7	Review latest status re: investment banker fee study.
13	8/4/2025	Cheng, Earnestiena	0.4	Review declaration in support of objection to PJT's retention.
13	8/4/2025	Cheng, Earnestiena	0.7	Evaluate Committee member issues re: objection to PJT's retention.
13	8/4/2025	Cheng, Earnestiena	0.6	Participate in call with Counsel re: investment banker fee study.
13	8/4/2025	Cheng, Earnestiena	0.2	Correspond with Counsel re: objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	2.1	Prepare updates to case metrics re: investment banker fee study.
13	8/4/2025	Luangkhot, Timothy	2.6	Prepare updates to draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	0.9	Continue to prepare updates to draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	2.7	Review key figures re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	2.7	Continue to review key figures re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	1.8	Review complexity metrics re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	2.2	Prepare draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Luangkhot, Timothy	0.7	Continue to prepare draft exhibits re: declaration in support of objection to PJT's retention.
13	8/4/2025	Moran, Sarah	0.9	Assess additional comparable cases re: investment banker fee study.
13	8/4/2025	Moran, Sarah	0.4	Prepare first day motion spend summary chart to be presented to the Committee.
13	8/5/2025	Scruton, Andrew	2.4	Review revised investment banker fee study received from PJT.
13	8/5/2025	Scruton, Andrew	0.4	Correspond with Counsel re: declaration in support of objection to PJT's retention.
13	8/5/2025	Scruton, Andrew	1.2	Review correspondence from Counsel re: declaration in support of objection to PJT's retention.
13	8/5/2025	Hyland, Megan	0.2	Correspond with Counsel re: declaration in support of objection to PJT's retention.
13	8/5/2025	Hyland, Megan	0.7	Review correspondence from Counsel re: declaration in support of objection to PJT's retention.
13	8/5/2025	Hyland, Megan	1.6	Review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/5/2025	Hyland, Megan	2.9	Continue to review updated exhibits re: declaration in support of objection to PJT's retention.

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13	8/5/2025	Luangkhot, Timothy	0.6	Analyze final fees in comparable cases re: investment banker fee study.
13	8/5/2025	Luangkhot, Timothy	1.6	Prepare updates to exhibits re: declaration in support of objection to PJT's retention.
13	8/5/2025	Luangkhot, Timothy	1.3	Continue to prepare updates to exhibits re: declaration in support of objection to PJT's retention.
13	8/5/2025	Luangkhot, Timothy	1.2	Continue to analyze final fees in comparable cases re: investment banker fee study.
13	8/5/2025	Luangkhot, Timothy	1.1	Review complexity metrics of comparable cases included in investment banker fee study.
13	8/5/2025	Luangkhot, Timothy	1.9	Continue to review complexity metrics of comparable cases included in investment banker fee study.
13	8/5/2025	Luangkhot, Timothy	2.8	Prepare updates to investment banker fee study.
13	8/5/2025	Luangkhot, Timothy	2.4	Continue to prepare updates to investment banker fee study.
13	8/5/2025	Moran, Sarah	1.6	Prepare updates to investment banker fee study.
13	8/5/2025	Moran, Sarah	1.4	Continue to prepare updates to investment banker fee study.
13	8/6/2025	Scruton, Andrew	2.8	Review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Scruton, Andrew	0.6	Review updated declaration in support of objection to PJT's retention.
13	8/6/2025	Scruton, Andrew	0.7	Further review updated declaration in support of objection to PJT's retention.
13	8/6/2025	Scruton, Andrew	1.3	Further review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Scruton, Andrew	0.9	Participate in call with Counsel re: declaration in support of objection to PJT's retention.
13	8/6/2025	Scruton, Andrew	1.1	Correspond with Counsel re: declaration in support of objection to PJT's retention.
13	8/6/2025	Hyland, Megan	0.9	Participate in call with Counsel re: declaration in support of objection to PJT's retention.
13	8/6/2025	Hyland, Megan	1.6	Review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Hyland, Megan	1.6	Continue to review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Hyland, Megan	0.8	Correspond with Counsel re: declaration in support of objection to PJT's retention.
13	8/6/2025	Cheng, Earnestiena	0.2	Review latest first day motion spend reporting provided by A&M.
13	8/6/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: status of latest first day motion spend reporting.
13	8/6/2025	Cheng, Earnestiena	0.4	Review funded debt metrics re: investment banker fee study.
13	8/6/2025	Luangkhot, Timothy	2.9	Prepare updates to exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Luangkhot, Timothy	1.3	Continue to prepare updates to exhibits re: declaration in support of objection to PJT's retention.

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13	8/6/2025	Luangkhot, Timothy	2.9	Review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Luangkhot, Timothy	2.9	Continue to review updated exhibits re: declaration in support of objection to PJT's retention.
13	8/6/2025	Moran, Sarah	0.6	Prepare updates to first day motion spend summary chart to be presented to the Committee.
13	8/6/2025	Moran, Sarah	0.4	Continue to prepare updates to first day motion spend summary chart to be presented to the Committee.
13	8/7/2025	Luangkhot, Timothy	0.3	Correspond with Counsel re: declaration in support of objection to PJT's retention.
13	8/8/2025	Luangkhot, Timothy	2.3	Continue to prepare deposition guide re: objection to PJT's retention.
13	8/8/2025	Luangkhot, Timothy	0.8	Prepare deposition guide re: objection to PJT's retention.
13	8/11/2025	Scruton, Andrew	1.8	Review responses to discovery requests re: PJT's retention.
13	8/11/2025	Scruton, Andrew	0.7	Correspond with Counsel re: PJT retention discovery responses.
13	8/11/2025	Hyland, Megan	0.2	Correspond with A&M re: status of PJT's retention.
13	8/11/2025	Hyland, Megan	0.4	Review responses to discovery requests re: PJT's retention.
13	8/11/2025	Luangkhot, Timothy	0.9	Review responses to discovery requests re: PJT's retention.
13	8/11/2025	Luangkhot, Timothy	0.8	Address inquiry from Counsel re: PJT retention discovery responses.
13	8/11/2025	Luangkhot, Timothy	0.4	Continue to address inquiry from Counsel re: PJT retention discovery responses.
13	8/11/2025	Luangkhot, Timothy	1.4	Prepare updates to deposition guide re: objection to PJT's retention.
13	8/11/2025	Luangkhot, Timothy	2.1	Continue to prepare updates to deposition guide re: objection to PJT's retention.
13	8/12/2025	Hyland, Megan	0.6	Prepare additional support re: investment banker fee study.
13	8/12/2025	Hyland, Megan	0.6	Continue to prepare additional support re: investment banker fee study.
13	8/12/2025	Cheng, Earnestiena	1.3	Review updated first day motion relief summary slide to be presented to the Committee.
13	8/12/2025	Eisenberg, Jacob	1.1	Prepare updated first day motion relief summary slide to be presented to the Committee.
13	8/12/2025	Luangkhot, Timothy	1.2	Prepare updates to deposition guide re: objection to PJT's retention.
13	8/12/2025	Luangkhot, Timothy	0.2	Continue to prepare updates to deposition guide re: objection to PJT's retention.
13	8/13/2025	Scruton, Andrew	0.4	Review additional support re: investment banker fee study.
13	8/13/2025	Hyland, Megan	1.6	Review additional support re: investment banker fee study.
13	8/13/2025	Hyland, Megan	0.3	Continue to review additional support re: investment banker fee study.

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13	8/13/2025	Cheng, Earnestiena	0.2	Review updated first day motion relief summary slide to be presented to the Committee.
13	8/13/2025	Cheng, Earnestiena	0.2	Review de minimis asset sale transaction.
13	8/13/2025	Luangkhot, Timothy	1.2	Prepare diligence questions re: de minimis asset sale transaction.
13	8/13/2025	Luangkhot, Timothy	2.4	Prepare additional support re: investment banker fee study.
13	8/13/2025	Luangkhot, Timothy	2.7	Continue to prepare additional support re: investment banker fee study.
13	8/13/2025	Luangkhot, Timothy	0.6	Prepare updates to deposition guide re: objection to PJT's retention.
13	8/13/2025	Luangkhot, Timothy	1.1	Continue to prepare updates to deposition guide re: objection to PJT's retention.
13	8/14/2025	Scruton, Andrew	0.8	Review deposition guide re: objection to PJT's retention.
13	8/14/2025	Scruton, Andrew	0.4	Correspond with Counsel re: objection to PJT's retention.
13	8/14/2025	Hyland, Megan	0.6	Review latest updates to investment banker fee study.
13	8/14/2025	Cheng, Earnestiena	0.1	Review status of de minimis asset sale transaction.
13	8/14/2025	Luangkhot, Timothy	1.6	Continue to prepare diligence questions re: de minimis asset sale transaction.
13	8/14/2025	Luangkhot, Timothy	2.9	Prepare updates to investment banker fee study.
13	8/14/2025	Luangkhot, Timothy	2.4	Continue to prepare updates to investment banker fee study.
13	8/18/2025	Luangkhot, Timothy	1.1	Review diligence responses received from the Debtors re: de minimis asset sale transaction.
13	8/20/2025	Moran, Sarah	0.6	Prepare updated first day motion relief summary slide to be presented to the Committee.
13	8/25/2025	Cheng, Earnestiena	0.3	Evaluate ordinary course professionals motion.
13	8/25/2025	Cheng, Earnestiena	0.2	Review ordinary course professionals payments.
13	8/25/2025	Eisenberg, Jacob	0.6	Prepare analysis re: ordinary course professionals payments.
13	8/26/2025	Cheng, Earnestiena	0.3	Review analysis re: ordinary course professionals payments.
13	8/26/2025	Eisenberg, Jacob	1.1	Review draft analysis re: payments to ordinary course professionals.
13	8/26/2025	Eisenberg, Jacob	0.8	Correspond with Counsel re: ordinary course professionals payments.
13	8/26/2025	Moran, Sarah	1.8	Prepare draft analysis re: payments to ordinary course professionals.
13	8/26/2025	Moran, Sarah	0.6	Continue to prepare draft analysis re: payments to ordinary course professionals.
13	8/26/2025	Moran, Sarah	0.4	Prepare first day motion spend summary chart to be presented to the Committee.

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13	8/26/2025	Moran, Sarah	0.9	Prepare updates to first day motion spend summary chart to be presented to the Committee.
13	8/26/2025	Moran, Sarah	0.4	Continue to prepare updates to first day motion spend summary chart to be presented to the Committee.
13	8/27/2025	Cheng, Earnestiena	0.2	Review first day motion spend summary chart to be presented to the Committee.
13	8/27/2025	Cheng, Earnestiena	0.2	Review updated first day motion spend summary chart to be presented to the Committee.
13 Total			176.8	
14	8/19/2025	Cheng, Earnestiena	0.2	Analyze GUC analysis presentation prepared by the Company's advisors.
14	8/19/2025	Eisenberg, Jacob	0.9	Analyze GUC analysis presentation prepared by the Company's advisors.
14	8/20/2025	Scruton, Andrew	0.6	Review GUC analyses received from the Company re: vendor segmentation and potential opportunities.
14	8/20/2025	Hyland, Megan	0.6	Review GUC analyses received from the Company re: vendor segmentation and potential opportunities.
14	8/20/2025	Cheng, Earnestiena	0.3	Review GUC analyses received from the Company re: vendor segmentation and potential opportunities.
14	8/20/2025	Cheng, Earnestiena	0.4	Continue to review GUC analyses received from the Company re: vendor segmentation and potential opportunities.
14	8/20/2025	Eisenberg, Jacob	1.4	Prepare diligence questions re: GUC analyses received from the Debtors.
14	8/21/2025	Scruton, Andrew	2.1	Further review GUC analyses received from the Company re: vendor segmentation and potential opportunities.
14	8/21/2025	Eisenberg, Jacob	1.4	Prepare updates to diligence questions re: GUC analyses received from the Debtors.
14	8/22/2025	Diaz, Matthew	1.2	Review diligence questions re: GUC analyses received from the Debtors.
14	8/22/2025	Cheng, Earnestiena	0.3	Review diligence questions re: GUC analyses received from the Debtors.
14	8/22/2025	Cheng, Earnestiena	0.8	Continue to review diligence questions re: GUC analyses received from the Debtors.
14	8/22/2025	Eisenberg, Jacob	0.6	Prepare updates to diligence questions re: GUC analyses received from the Debtors.
14	8/24/2025	Hyland, Megan	0.2	Review diligence questions re: GUC analyses received from the Debtors.
14	8/25/2025	Scruton, Andrew	0.8	Review updates to diligence questions re: GUC analyses received from the Debtors.
14	8/25/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: GUC analyses received from the Debtors.
14	8/25/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: GUC analyses received from the Debtors.
14	8/25/2025	Cheng, Earnestiena	0.2	Review correspondence from A&M re: GUC analyses received from the Debtors.
14	8/25/2025	Cheng, Earnestiena	0.2	Review correspondence from Counsel re: GUC analyses received from the Debtors.
14	8/26/2025	Scruton, Andrew	1.1	Review responses received from A&M re: vendor segmentation analysis.

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14	8/26/2025	Cheng, Earnestiena	0.7	Participate in call with A&M re: vendor segmentation analysis.
14	8/26/2025	Cheng, Earnestiena	0.6	Review vendor segmentation materials in preparation for call with A&M.
14	8/26/2025	Cheng, Earnestiena	0.6	Participate in call with A&M re: Chapter 11 opportunities.
14	8/26/2025	Eisenberg, Jacob	0.6	Participate in call with A&M re: Chapter 11 opportunities.
14	8/26/2025	Eisenberg, Jacob	0.7	Participate in call with A&M re: vendor segmentation analysis.
14	8/26/2025	Eisenberg, Jacob	0.8	Review vendor segmentation materials in preparation for call with A&M.
14	8/26/2025	Luangkhot, Timothy	0.6	Review responses received from A&M re: vendor segmentation analysis.
14	8/27/2025	Cheng, Earnestiena	0.3	Review pension liabilities file received from A&M.
14	8/27/2025	Luangkhot, Timothy	1.2	Review pension liabilities file received from A&M.
14	8/28/2025	Hyland, Megan	0.5	Participate in call with A&M re: status of vendor management discussions and potential impairment analysis.
14	8/28/2025	Cheng, Earnestiena	0.5	Participate in call with A&M re: status of vendor management discussions and potential impairment analysis.
14	8/28/2025	Cheng, Earnestiena	0.2	Provide update on Committee members' prepetition claims.
14	8/28/2025	Eisenberg, Jacob	0.5	Participate in call with A&M re: status of vendor management discussions and potential impairment analysis.
14	8/29/2025	Eisenberg, Jacob	0.4	Review draft analysis re: GUC claims.
14 Total			21.8	
15	8/1/2025	Diaz, Matthew	0.6	Review summary prepared re: intercompany transactions.
15	8/15/2025	Cheng, Earnestiena	0.2	Evaluate intercompany matrix previously provided by A&M.
15	8/15/2025	Luangkhot, Timothy	2.1	Evaluate intercompany matrix previously provided by A&M.
15 Total			2.9	
16	8/1/2025	Cheng, Earnestiena	0.2	Assess status re: equity flow in waterfall model.
16	8/1/2025	Cheng, Earnestiena	1.8	Incorporate equity value into waterfall model.
16	8/1/2025	Cheng, Earnestiena	0.7	Continue to incorporate equity value into waterfall model.
16	8/1/2025	Cheng, Earnestiena	0.3	Correspond with Counsel re: flow of equity in waterfall model.
16	8/1/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: waterfall diligence.
16	8/1/2025	Eisenberg, Jacob	1.4	Prepare additional updates to draft waterfall analysis.

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16	8/2/2025	Cheng, Earnestiena	0.8	Prepare updates to waterfall presentation re: certain assumptions and outputs.
16	8/4/2025	Diaz, Matthew	0.7	Review draft waterfall presentation.
16	8/4/2025	Cheng, Earnestiena	0.2	Prepare updates to waterfall presentation.
16	8/4/2025	Cheng, Earnestiena	0.4	Continue to prepare updates to waterfall presentation.
16	8/4/2025	Cheng, Earnestiena	0.4	Further prepare updates to waterfall presentation.
16	8/4/2025	Cheng, Earnestiena	0.4	Review waterfall presentation.
16	8/4/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: waterfall model mechanics.
16	8/7/2025	Diaz, Matthew	1.6	Review updated waterfall analysis outputs.
16	8/7/2025	Cheng, Earnestiena	0.9	Draft diligence questions re: mechanics of waterfall model to be sent to A&M.
16	8/7/2025	Cheng, Earnestiena	0.4	Summarize waterfall model outputs to be sent to Counsel.
16	8/7/2025	Cheng, Earnestiena	0.4	Continue to draft diligence questions re: mechanics of waterfall model to be sent to A&M.
16	8/7/2025	Cheng, Earnestiena	0.7	Review waterfall model updates.
16	8/7/2025	Cheng, Earnestiena	0.6	Continue to summarize waterfall model outputs to be sent to Counsel.
16	8/7/2025	Luangkhot, Timothy	1.2	Review updated waterfall analysis outputs.
16	8/7/2025	Luangkhot, Timothy	0.3	Summarize waterfall model outputs to be sent to Counsel.
16	8/8/2025	Scruton, Andrew	1.9	Review updated waterfall analysis outputs.
16	8/8/2025	Cheng, Earnestiena	0.7	Analyze equity flow in updated waterfall model.
16	8/8/2025	Cheng, Earnestiena	0.8	Prepare updates to diligence questions re: mechanics of waterfall model to be sent to A&M.
16	8/8/2025	Eisenberg, Jacob	1.4	Assess key issues re: updated waterfall analysis.
16	8/8/2025	Eisenberg, Jacob	1.8	Review updated waterfall analysis.
16	8/8/2025	Eisenberg, Jacob	1.1	Review updated presentation re: waterfall analysis.
16	8/11/2025	Diaz, Matthew	1.6	Review updates to waterfall recovery analysis.
16	8/11/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: waterfall mechanics.
16	8/11/2025	Cheng, Earnestiena	0.2	Correspond with A&M re: value allocation in waterfall.
16	8/11/2025	Cheng, Earnestiena	0.4	Prepare summary of waterfall model.

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16	8/11/2025	Cheng, Earnestiena	0.2	Correspond with Counsel re: waterfall model mechanics.
16	8/11/2025	Cheng, Earnestiena	0.6	Prepare updates to waterfall diligence request list to be sent to A&M.
16	8/11/2025	Cheng, Earnestiena	0.2	Evaluate status of waterfall model.
16	8/11/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: mechanics of turnover provision.
16	8/11/2025	Luangkhot, Timothy	0.4	Review waterfall model updates.
16	8/11/2025	Luangkhot, Timothy	1.8	Continue to review waterfall model updates.
16	8/12/2025	Diaz, Matthew	1.1	Review waterfall model updates.
16	8/12/2025	Scruton, Andrew	2.1	Review open legal items re: waterfall model.
16	8/13/2025	Scruton, Andrew	2.2	Review revised summary re: waterfall model outputs.
16	8/13/2025	Scruton, Andrew	1.0	Participate in call with Counsel re: waterfall model mechanics.
16	8/13/2025	Hyland, Megan	0.6	Review latest waterfall analysis.
16	8/13/2025	Hyland, Megan	1.0	Participate in call with Counsel re: waterfall model mechanics.
16	8/13/2025	Cheng, Earnestiena	0.1	Review waterfall materials in preparation for call with A&M.
16	8/13/2025	Cheng, Earnestiena	0.2	Review waterfall materials in preparation for call with Counsel.
16	8/13/2025	Cheng, Earnestiena	1.1	Correspond with A&M re: waterfall model mechanics.
16	8/13/2025	Cheng, Earnestiena	0.5	Participate in call with A&M re: waterfall model assumptions.
16	8/13/2025	Cheng, Earnestiena	0.2	Review latest proposed waterfall changes.
16	8/13/2025	Cheng, Earnestiena	0.9	Correspond with Counsel re: waterfall model mechanics.
16	8/13/2025	Cheng, Earnestiena	0.2	Continue to review latest proposed waterfall changes.
16	8/13/2025	Eisenberg, Jacob	1.0	Participate in call with Counsel re: waterfall model mechanics.
16	8/13/2025	Eisenberg, Jacob	0.5	Participate in call with A&M re: waterfall model assumptions.
16	8/13/2025	Eisenberg, Jacob	0.9	Correspond with Counsel re: waterfall model mechanics.
16	8/14/2025	Cheng, Earnestiena	0.2	Summarize key changes to waterfall model.
16	8/14/2025	Cheng, Earnestiena	1.4	Update waterfall model for legal-entity guarantees of Emergency and Senior Loans.
16	8/17/2025	Cheng, Earnestiena	0.3	Evaluate status of workstreams re: waterfall and SOFA/SOALs.

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Task Category	Date	Professional	Hours	Activity
16	8/18/2025	Cheng, Earnestiena	0.4	Review potential changes to waterfall model.
16	8/18/2025	Cheng, Earnestiena	0.6	Process edits to waterfall model re: turnover provision.
16	8/19/2025	Cheng, Earnestiena	0.8	Review intercompany balances provided by A&M as part of evaluating waterfall model.
16	8/19/2025	Cheng, Earnestiena	1.3	Process edits to waterfall model re: turnover provision.
16	8/19/2025	Luangkhot, Timothy	2.8	Incorporate intercompany matrix into waterfall model.
16	8/19/2025	Luangkhot, Timothy	0.6	Continue to incorporate intercompany matrix into waterfall model.
16	8/20/2025	Cheng, Earnestiena	1.8	Update waterfall mechanics re: DIP satisfaction.
16	8/20/2025	Cheng, Earnestiena	2.2	Continue to update waterfall mechanics re: DIP satisfaction.
16	8/20/2025	Cheng, Earnestiena	0.4	Review analysis prepared re: pledged assets in connection with waterfall model.
16	8/20/2025	Cheng, Earnestiena	2.3	Continue to review analysis prepared re: pledged assets in connection with waterfall model.
16	8/20/2025	Eisenberg, Jacob	2.2	Prepare analysis re: pledged assets in connection with waterfall model.
16	8/20/2025	Eisenberg, Jacob	1.6	Continue to prepare analysis re: pledged assets in connection with waterfall model.
16	8/20/2025	Luangkhot, Timothy	2.1	Review updated waterfall model mechanics.
16	8/20/2025	Luangkhot, Timothy	1.3	Continue to review updated waterfall model mechanics.
16	8/21/2025	Hyland, Megan	0.7	Evaluate assumptions in latest waterfall model.
16	8/21/2025	Cheng, Earnestiena	0.6	Process edits to waterfall presentation ahead of discussion with Counsel.
16	8/21/2025	Cheng, Earnestiena	0.4	Evaluate latest changes to waterfall structure.
16	8/21/2025	Cheng, Earnestiena	0.6	Continue to process edits to waterfall presentation ahead of discussion with Counsel.
16	8/21/2025	Cheng, Earnestiena	1.3	Process edits to waterfall model re: intercompany claims and impact.
16	8/21/2025	Cheng, Earnestiena	0.2	Continue to process edits to waterfall model re: intercompany claims and impact.
16	8/21/2025	Cheng, Earnestiena	0.9	Participate in call with Counsel re: waterfall mechanics.
16	8/21/2025	Cheng, Earnestiena	1.2	Continue to evaluate latest changes to waterfall structure.
16	8/21/2025	Cheng, Earnestiena	0.3	Update waterfall presentation to reflect additional scenarios requested by Counsel.
16	8/21/2025	Cheng, Earnestiena	1.4	Continue to update waterfall presentation to reflect additional scenarios requested by Counsel.
16	8/21/2025	Cheng, Earnestiena	0.9	Further update waterfall presentation to reflect additional scenarios requested by Counsel.

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Task Category	Date	Professional	Hours	Activity
16	8/21/2025	Eisenberg, Jacob	1.2	Assess waterfall next steps based on call with Counsel.
16	8/21/2025	Eisenberg, Jacob	0.9	Participate in call with Counsel re: waterfall mechanics.
16	8/21/2025	Eisenberg, Jacob	1.7	Review updated waterfall analysis.
16	8/21/2025	Eisenberg, Jacob	2.4	Prepare updates to waterfall analysis.
16	8/21/2025	Eisenberg, Jacob	1.8	Prepare updates to analysis re: pledged assets in connection with waterfall model.
16	8/21/2025	Luangkhot, Timothy	0.2	Review waterfall model mechanics.
16	8/21/2025	Moran, Sarah	0.6	Prepare updates to analysis re: pledged assets in connection with waterfall model.
16	8/21/2025	Moran, Sarah	1.4	Continue to prepare updates to analysis re: pledged assets in connection with waterfall model.
16	8/22/2025	Scruton, Andrew	1.1	Review latest updates re: waterfall mechanics.
16	8/22/2025	Cheng, Earnestiena	0.1	Evaluate potential updates to waterfall analysis.
16	8/22/2025	Cheng, Earnestiena	0.6	Evaluate key assumptions re: waterfall analysis.
16	8/22/2025	Cheng, Earnestiena	1.4	Continue to evaluate key assumptions re: waterfall analysis.
16	8/22/2025	Eisenberg, Jacob	1.8	Review updated waterfall analysis.
16	8/22/2025	Eisenberg, Jacob	1.6	Continue to prepare updates to waterfall analysis.
16	8/22/2025	Eisenberg, Jacob	2.4	Prepare updates to waterfall analysis.
16	8/22/2025	Luangkhot, Timothy	0.6	Review updated waterfall analysis.
16	8/22/2025	Luangkhot, Timothy	1.3	Continue to review updated waterfall analysis.
16	8/22/2025	Luangkhot, Timothy	1.4	Prepare updates to waterfall analysis.
16	8/25/2025	Cheng, Earnestiena	0.1	Evaluate suggested changes to waterfall model.
16	8/25/2025	Cheng, Earnestiena	0.1	Continue to evaluate suggested changes to waterfall model.
16	8/25/2025	Cheng, Earnestiena	1.4	Evaluate latest changes to waterfall model.
16	8/25/2025	Cheng, Earnestiena	0.3	Continue to evaluate latest changes to waterfall model.
16	8/25/2025	Eisenberg, Jacob	2.4	Prepare additional updates re: waterfall analysis.
16	8/25/2025	Eisenberg, Jacob	1.6	Review updates re: waterfall analysis.
16	8/25/2025	Eisenberg, Jacob	1.2	Continue to prepare additional updates re: waterfall analysis.

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Task Category	Date	Professional	Hours	Activity
16	8/26/2025	Cheng, Earnestiena	0.3	Review outline re: waterfall presentation for the Committee.
16	8/26/2025	Eisenberg, Jacob	1.9	Prepare updates re: waterfall analysis.
16	8/26/2025	Eisenberg, Jacob	1.6	Review updates re: waterfall analysis.
16	8/27/2025	Cheng, Earnestiena	1.4	Evaluate mechanics of latest waterfall model.
16	8/27/2025	Cheng, Earnestiena	0.4	Review latest updates to waterfall model.
16	8/27/2025	Cheng, Earnestiena	0.6	Evaluate illustrative substantive consolidation structure of waterfall model.
16	8/27/2025	Cheng, Earnestiena	0.6	Review updated outline re: waterfall presentation for the Committee.
16	8/27/2025	Eisenberg, Jacob	2.4	Prepare updates to waterfall analysis.
16	8/27/2025	Eisenberg, Jacob	0.6	Review outline re: waterfall overview presentation to the Committee.
16	8/27/2025	Luangkhot, Timothy	1.6	Prepare substantive consolidation waterfall model.
16	8/27/2025	Luangkhot, Timothy	1.9	Summarize key assumptions re: waterfall overview presentation to the Committee.
16	8/27/2025	Luangkhot, Timothy	1.2	Continue to summarize key assumptions re: waterfall overview presentation to the Committee.
16	8/27/2025	Luangkhot, Timothy	2.1	Continue to prepare substantive consolidation waterfall model.
16	8/27/2025	Stegemann, Matthew	1.4	Review latest updates to waterfall model.
16	8/28/2025	Diaz, Matthew	0.8	Review outline re: waterfall overview presentation to the Committee.
16	8/28/2025	Hyland, Megan	0.4	Evaluate mechanics of latest waterfall model.
16	8/28/2025	Hyland, Megan	0.7	Continue to evaluate mechanics of latest waterfall model.
16	8/28/2025	Cheng, Earnestiena	0.8	Evaluate status of waterfall model.
16	8/28/2025	Cheng, Earnestiena	0.1	Review updates to waterfall model.
16	8/28/2025	Cheng, Earnestiena	0.7	Continue to review updates to waterfall model.
16	8/28/2025	Cheng, Earnestiena	0.2	Review Debtors' liquidation analysis with focus on waterfall model assumptions.
16	8/28/2025	Eisenberg, Jacob	2.6	Prepare updates to waterfall analysis.
16	8/28/2025	Eisenberg, Jacob	1.8	Continue to prepare updates to waterfall analysis.
16	8/28/2025	Eisenberg, Jacob	2.3	Continue to prepare draft waterfall overview slides to be presented to the Committee.
16	8/28/2025	Eisenberg, Jacob	2.9	Prepare draft waterfall overview slides to be presented to the Committee.

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Task Category	Date	Professional	Hours	Activity
16	8/28/2025	Luangkhot, Timothy	2.9	Summarize key outputs re: latest waterfall analysis.
16	8/28/2025	Luangkhot, Timothy	2.6	Prepare draft waterfall overview slides to be presented to the Committee.
16	8/28/2025	Luangkhot, Timothy	1.6	Continue to prepare draft waterfall overview slides to be presented to the Committee.
16	8/28/2025	Luangkhot, Timothy	2.9	Continue to summarize key outputs re: latest waterfall analysis.
16	8/28/2025	Luangkhot, Timothy	2.4	Prepare updates to substantive consolidation waterfall model.
16	8/29/2025	Hyland, Megan	0.6	Review draft waterfall overview slides to be presented to the Committee.
16	8/29/2025	Cheng, Earnestiena	0.8	Review draft waterfall overview slides to be presented to the Committee.
16	8/29/2025	Cheng, Earnestiena	1.8	Continue to review draft waterfall overview slides to be presented to the Committee.
16	8/29/2025	Cheng, Earnestiena	0.6	Further review draft waterfall overview slides to be presented to the Committee.
16	8/29/2025	Eisenberg, Jacob	2.6	Prepare updates to waterfall overview slides to be presented to the Committee.
16	8/29/2025	Eisenberg, Jacob	1.9	Continue to prepare updates to waterfall overview slides to be presented to the Committee.
16	8/29/2025	Luangkhot, Timothy	2.9	Prepare updates to waterfall overview slides to be presented to the Committee.
16	8/29/2025	Luangkhot, Timothy	2.8	Continue to prepare updates to waterfall overview slides to be presented to the Committee.
16	8/31/2025	Cheng, Earnestiena	1.2	Review updated draft waterfall overview slides to be presented to the Committee.
16	8/31/2025	Eisenberg, Jacob	0.6	Analyze next steps re: waterfall analysis.
16 Total			160.8	
19	8/1/2025	Scruton, Andrew	0.3	Review updated workplan to assess next steps.
19	8/4/2025	Scruton, Andrew	0.8	Participate in internal call re: DIP status, PJT objection, business plan, and other items.
19	8/4/2025	Cheng, Earnestiena	0.3	Prepare updated workplan re: DIP status, budget to actuals, PJT objection, and other upcoming case items.
19	8/4/2025	Cheng, Earnestiena	0.8	Participate in internal call re: DIP status, PJT objection, business plan, and other items.
19	8/4/2025	Aas, Calvin	0.8	Participate in internal call re: DIP status, PJT objection, business plan, and other items.
19	8/5/2025	Moran, Sarah	0.8	Review updated workplan to assess next steps.
19	8/6/2025	Cheng, Earnestiena	0.3	Review updated workplan to assess next steps.
19	8/7/2025	Scruton, Andrew	0.4	Review updated workplan to assess next steps.
19	8/7/2025	Cheng, Earnestiena	0.3	Prepare updated workplan per Counsel's request.

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19	8/8/2025	Eisenberg, Jacob	0.7	Review updated workplan to assess next steps.
19	8/11/2025	Diaz, Matthew	1.0	Participate in internal call re: business plan analysis, upcoming Committee call, SOFA/SOALs, and other items.
19	8/11/2025	Hyland, Megan	1.0	Participate in internal call re: business plan analysis, upcoming Committee call, SOFA/SOALs, and other items.
19	8/11/2025	Cheng, Earnestiena	0.3	Review workstreams re: business plan analysis, upcoming Committee call, SOFA/SOALs and other items.
19	8/11/2025	Cheng, Earnestiena	1.0	Participate in internal call re: business plan analysis, upcoming Committee call, SOFA/SOALs, and other items.
19	8/11/2025	Eisenberg, Jacob	0.9	Review updated workplan to assess next steps.
19	8/11/2025	Luangkhot, Timothy	1.0	Participate in internal call re: business plan analysis, upcoming Committee call, SOFA/SOALs, and other items.
19	8/11/2025	Aas, Calvin	1.0	Participate in internal call re: business plan analysis, upcoming Committee call, SOFA/SOALs, and other items.
19	8/12/2025	Scruton, Andrew	0.4	Review updated workplan to assess next steps.
19	8/12/2025	Hyland, Megan	0.3	Review updated workplan to assess next steps.
19	8/12/2025	Cheng, Earnestiena	0.6	Prepare updated workplan to assess next steps.
19	8/14/2025	Cheng, Earnestiena	0.3	Evaluate workstreams re: operating performance, SOFA/SOAL review, de minimis asset sale transaction, fee statement, and other items.
19	8/18/2025	Scruton, Andrew	0.8	Participate in weekly internal call re: liquidity, waterfall, materials for Committee call, and other case items.
19	8/18/2025	Hyland, Megan	0.2	Review updated workplan to assess next steps.
19	8/18/2025	Eisenberg, Jacob	0.8	Review updated workplan to assess next steps.
19	8/18/2025	Aas, Calvin	0.8	Participate in weekly internal call re: liquidity, waterfall, materials for Committee call, and other case items.
19	8/18/2025	Moran, Sarah	0.8	Participate in weekly internal call re: liquidity, waterfall, materials for Committee call, and other case items.
19	8/19/2025	Hyland, Megan	0.2	Review updated workplan to assess next steps.
19	8/22/2025	Diaz, Matthew	1.1	Evaluate status of various case workstreams and staffing.
19	8/22/2025	Scruton, Andrew	0.6	Evaluate status of various case workstreams and staffing.
19	8/22/2025	Cheng, Earnestiena	0.3	Evaluate status of various case workstreams.
19	8/25/2025	Diaz, Matthew	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/25/2025	Scruton, Andrew	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/25/2025	Hyland, Megan	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/25/2025	Cheng, Earnestiena	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.

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Task Category	Date	Professional	Hours	Activity
19	8/25/2025	Cheng, Earnestiena	0.3	Draft agenda re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/25/2025	Cheng, Earnestiena	0.2	Evaluate status of various case workstreams and staffing.
19	8/25/2025	Eisenberg, Jacob	0.8	Review updates to workplan to assess next steps.
19	8/25/2025	Aas, Calvin	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/25/2025	Moran, Sarah	0.5	Participate in internal call re: waterfall, Debtors' current operating performance, business plan status, and various other items.
19	8/26/2025	Diaz, Matthew	0.4	Review latest workplan to assess next steps.
19	8/26/2025	Eisenberg, Jacob	0.8	Review latest workplan to assess next steps.
19	8/28/2025	Cheng, Earnestiena	0.4	Review updated workplan to assess next steps.
19	8/28/2025	Cheng, Earnestiena	0.4	Assess status of various current case workstreams.
19	8/28/2025	Eisenberg, Jacob	0.7	Review updated workplan to assess next steps.
19 Total			25.9	
20	8/5/2025	Scruton, Andrew	0.3	Participate in call with the Debtors' professionals re: business update and various other items.
20	8/5/2025	Rauscher, Heiko	0.3	Participate in call with the Debtors' professionals re: business update and various other items.
20	8/5/2025	Hyland, Megan	0.3	Participate in call with the Debtors' professionals re: business update and various other items.
20	8/5/2025	Hyland, Megan	0.3	Review draft agenda re: call with the Debtors' professionals.
20	8/5/2025	Cheng, Earnestiena	0.3	Draft agenda for call with the Debtors' professionals re: business update and various other items.
20	8/5/2025	Cheng, Earnestiena	0.3	Participate in call with the Debtors' professionals re: business update and various other items.
20	8/11/2025	Cheng, Earnestiena	0.2	Review agenda for call with the Debtors' advisors re: business status, liquidity, and vendor impact.
20	8/12/2025	Diaz, Matthew	0.5	Participate in call with the Debtors' professionals re: liquidity impact, business plan, and other items.
20	8/12/2025	Scruton, Andrew	0.5	Participate in call with the Debtors' professionals re: liquidity impact, business plan, and other items.
20	8/12/2025	Hyland, Megan	0.2	Prepare agenda for call with the Debtors' advisors.
20	8/12/2025	Hyland, Megan	0.5	Participate in call with the Debtors' professionals re: liquidity impact, business plan, and other items.
20	8/12/2025	Cheng, Earnestiena	0.2	Evaluate agenda for call with the Debtors' advisors.
20	8/12/2025	Cheng, Earnestiena	0.5	Participate in call with the Debtors' professionals re: liquidity impact, business plan, and other items.
20	8/19/2025	Scruton, Andrew	0.5	Participate in call with the Debtors' professionals re: various case workstreams.

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20	8/19/2025	Hyland, Megan	0.5	Participate in call with the Debtors' professionals re: various case workstreams.
20	8/19/2025	Cheng, Earnestiena	0.5	Participate in call with the Debtors' professionals re: various case workstreams.
20	8/25/2025	Cheng, Earnestiena	0.2	Prepare agenda re: call with the Debtors' professionals.
20	8/25/2025	Cheng, Earnestiena	0.2	Prepare updates to agenda re: call with the Debtors' professionals.
20	8/26/2025	Diaz, Matthew	0.5	Participate in call with the Debtors' advisors re: business plan, liquidity, and other items.
20	8/26/2025	Scruton, Andrew	0.5	Participate in call with the Debtors' advisors re: business plan, liquidity, and other items.
20	8/26/2025	Hyland, Megan	0.5	Participate in call with the Debtors' advisors re: business plan, liquidity, and other items.
20	8/26/2025	Cheng, Earnestiena	0.5	Participate in call with the Debtors' advisors re: business plan, liquidity, and other items.
20	8/26/2025	Cheng, Earnestiena	0.2	Prepare for call with the Debtors' advisors re: business plan, liquidity, and other items.
20	8/28/2025	Cheng, Earnestiena	0.1	Correspond with A&M re: status of various management calls.
20	8/29/2025	Scruton, Andrew	0.4	Correspond with the Debtors re: case timetable and next steps.
20 Total			9.0	
21	8/4/2025	Aas, Calvin	0.4	Prepare outline for Committee presentation re: liquidity and other case updates.
21	8/5/2025	Scruton, Andrew	0.8	Participate in call with Committee professionals re: professional fees, PJT objection, and presentation for upcoming Committee call.
21	8/5/2025	Rauscher, Heiko	0.8	Participate in call with Committee professionals re: professional fees, PJT objection, and presentation for upcoming Committee call.
21	8/5/2025	Hyland, Megan	0.8	Participate in call with Committee professionals re: professional fees, PJT objection, and presentation for upcoming Committee call.
21	8/5/2025	Cheng, Earnestiena	0.3	Prepare agenda for call with Committee professionals re: professional fees, PJT objection, and presentation for upcoming Committee call.
21	8/5/2025	Cheng, Earnestiena	0.8	Participate in call with Committee professionals re: professional fees, PJT objection, and presentation for upcoming Committee call.
21	8/6/2025	Moran, Sarah	2.1	Prepare updates to case update slides re: Committee presentation.
21	8/6/2025	Moran, Sarah	2.9	Review updates to case update slides re: Committee presentation.
21	8/7/2025	Cheng, Earnestiena	0.2	Review updates to case update slides re: Committee presentation.
21	8/12/2025	Scruton, Andrew	0.9	Participate in call with the Committee professionals re: professional fees, PJT retention, business plan, waterfall model, and other items.
21	8/12/2025	Hyland, Megan	0.9	Participate in call with the Committee professionals re: professional fees, PJT retention, business plan, waterfall model, and other items.
21	8/12/2025	Cheng, Earnestiena	0.9	Draft agenda for call with the Committee professionals re: professional fees, PJT retention, business plan, waterfall model, and other items.
21	8/12/2025	Cheng, Earnestiena	0.9	Participate in call with the Committee professionals re: professional fees, PJT retention, business plan, waterfall model, and other items.

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21	8/13/2025	Diaz, Matthew	0.4	Provide comments to draft Committee presentation.
21	8/13/2025	Diaz, Matthew	1.3	Continue to provide comments to draft Committee presentation.
21	8/13/2025	Cheng, Earnestiena	0.2	Finalize draft Committee presentation to be sent to Counsel.
21	8/13/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: draft Committee presentation.
21	8/13/2025	Cheng, Earnestiena	0.2	Continue to finalize draft Committee presentation to be sent to Counsel.
21	8/13/2025	Cheng, Earnestiena	0.4	Process edits to latest draft Committee presentation.
21	8/14/2025	Scruton, Andrew	0.7	Participate in Committee call re: latest DIP budget, SOFA/SOALs, PJT retention objection, and various other items.
21	8/14/2025	Hyland, Megan	0.7	Participate in Committee call re: latest DIP budget, SOFA/SOALs, PJT retention objection, and various other items.
21	8/14/2025	Cheng, Earnestiena	0.7	Participate in Committee call re: latest DIP budget, SOFA/SOALs, PJT retention objection, and various other items.
21	8/14/2025	Cheng, Earnestiena	0.3	Prepare for Committee call re: latest DIP budget, SOFA/SOALs, PJT retention objection, and various other items.
21	8/19/2025	Scruton, Andrew	0.7	Participate in call with the Committee professionals re: SOFA/SOALs, upcoming Committee call, waterfall, and other items.
21	8/19/2025	Hyland, Megan	0.7	Participate in call with the Committee professionals re: SOFA/SOALs, upcoming Committee call, waterfall, and other items.
21	8/19/2025	Cheng, Earnestiena	0.7	Participate in call with the Committee professionals re: SOFA/SOALs, upcoming Committee call, waterfall, and other items.
21	8/19/2025	Cheng, Earnestiena	0.2	Draft agenda for call with the Committee professionals re: SOFA/SOALs, upcoming Committee call, waterfall, and other items.
21	8/20/2025	Luangkhot, Timothy	1.4	Prepare summary of key case workstreams performed by the Committee professionals to be presented to the Committee.
21	8/21/2025	Scruton, Andrew	0.8	Participate in Committee call re: SOFA/SOALs and liquidity.
21	8/21/2025	Hyland, Megan	0.8	Participate in Committee call re: SOFA/SOALs and liquidity.
21	8/21/2025	Cheng, Earnestiena	0.8	Participate in Committee call re: SOFA/SOALs and liquidity.
21	8/25/2025	Aas, Calvin	0.1	Prepare outline re: Committee presentation.
21	8/26/2025	Cheng, Earnestiena	0.2	Prepare agenda for call with Counsel re: current operating performance, business plan, communication with vendors, and other workstreams.
21	8/26/2025	Cheng, Earnestiena	0.7	Participate in call with Counsel re: current operating performance, business plan, communication with vendors, and other workstreams.
21 Total			24.8	
23	8/5/2025	Cheng, Earnestiena	0.1	Correspond with Counsel re: retention application.
23	8/5/2025	Cheng, Earnestiena	0.3	Review comments from the U.S. Trustee re: FTI retention application and proposed order.
23	8/6/2025	Cheng, Earnestiena	0.1	Correspond with U.S. Trustee re: FTI retention application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
23	8/6/2025	Cheng, Earnestiena	0.3	Correspond with Counsel re: additional disclosures for FTI retention application.
23	8/6/2025	Cheng, Earnestiena	0.2	Review correspondence from Counsel re: additional disclosures for FTI retention application.
23	8/7/2025	Diaz, Matthew	0.4	Review correspondence from U.S. Trustee re: FTI retention application.
23	8/7/2025	Cheng, Earnestiena	0.2	Review revised proposed retention order reflecting comments from U.S. Trustee.
23	8/7/2025	Cheng, Earnestiena	0.4	Correspond with U.S. Trustee re: FTI retention application.
23	8/7/2025	Cheng, Earnestiena	0.3	Review correspondence from U.S. Trustee re: FTI retention application.
23	8/8/2025	Cheng, Earnestiena	0.1	Review Certificate of Counsel form of retention order.
23 Total			2.4	
24	8/4/2025	Cheng, Earnestiena	0.1	Assess status re: preparation of June and July fee application.
24	8/8/2025	Cheng, Earnestiena	0.4	Assess status re: June and July fee application preparation.
24	8/11/2025	Eisenberg, Jacob	2.1	Further prepare initial draft June and July fee application in accordance with local rules.
24	8/11/2025	Luangkhot, Timothy	0.6	Continue to prepare initial draft June and July fee application.
24	8/11/2025	Aas, Calvin	0.6	Analyze next steps re: June and July fee application.
24	8/11/2025	Aas, Calvin	2.9	Prepare initial draft June and July fee application.
24	8/12/2025	Cheng, Earnestiena	0.4	Conduct review of fee application for June and July.
24	8/12/2025	Eisenberg, Jacob	2.9	Prepare draft June and July fee application.
24	8/12/2025	Luangkhot, Timothy	1.9	Prepare June and July fee application exhibits in accordance with local rules.
24	8/12/2025	Luangkhot, Timothy	1.4	Continue to prepare June and July fee application exhibits in accordance with local rules.
24	8/12/2025	Luangkhot, Timothy	0.4	Review updated June and July fee application.
24	8/12/2025	Aas, Calvin	2.2	Prepare draft June and July fee application to comply with local rules.
24	8/12/2025	Aas, Calvin	1.9	Continue to prepare draft June and July fee application to comply with local rules.
24	8/12/2025	Aas, Calvin	0.6	Further prepare draft June and July fee application to comply with local rules.
24	8/13/2025	Cheng, Earnestiena	2.9	Conduct quality check of June and July fee application.
24	8/13/2025	Eisenberg, Jacob	2.9	Prepare updates to June and July fee application.
24	8/13/2025	Eisenberg, Jacob	1.8	Continue to prepare updates to June and July fee application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
24	8/13/2025	Eisenberg, Jacob	2.9	Further prepare updates to June and July fee application.
24	8/13/2025	Luangkhhot, Timothy	0.9	Prepare June and July fee application exhibits in accordance with local rules.
24	8/13/2025	Luangkhhot, Timothy	2.3	Continue to prepare June and July fee application exhibits in accordance with local rules.
24	8/13/2025	Luangkhhot, Timothy	2.9	Prepare updates to June and July fee application in accordance with local rules.
24	8/13/2025	Aas, Calvin	1.7	Prepare updates to June and July fee application in accordance with local rules.
24	8/13/2025	Aas, Calvin	1.7	Continue to prepare updates to June and July fee application in accordance with local rules.
24	8/14/2025	Cheng, Earnestiena	0.2	Review draft June and July fee application exhibits.
24	8/14/2025	Cheng, Earnestiena	1.3	Continue to conduct quality check for June and July fee application.
24	8/14/2025	Eisenberg, Jacob	2.9	Continue to prepare updates to June and July fee application.
24	8/14/2025	Eisenberg, Jacob	0.9	Further prepare updates to June and July fee application.
24	8/14/2025	Eisenberg, Jacob	2.9	Conduct quality check of June and July fee application.
24	8/14/2025	Eisenberg, Jacob	3.3	Prepare updates to June and July fee application to comply with local rules.
24	8/14/2025	Luangkhhot, Timothy	2.4	Prepare updates to June and July fee application in accordance with bankruptcy rules.
24	8/14/2025	Luangkhhot, Timothy	2.6	Continue to prepare updates to June and July fee application in accordance with bankruptcy rules.
24	8/14/2025	Aas, Calvin	1.7	Prepare updates to June and July fee application in accordance with local rules.
24	8/14/2025	Aas, Calvin	0.6	Continue to prepare updates to June and July fee application in accordance with local rules.
24	8/14/2025	Aas, Calvin	1.7	Further prepare updates to June and July fee application in accordance with local rules.
24	8/14/2025	Aas, Calvin	1.6	Prepare updates to June and July fee application exhibits in accordance with bankruptcy rules.
24	8/14/2025	Aas, Calvin	1.1	Continue to prepare updates to June and July fee application exhibits in accordance with bankruptcy rules.
24	8/14/2025	Aas, Calvin	1.2	Further prepare updates to June and July fee application exhibits in accordance with bankruptcy rules.
24	8/14/2025	Aas, Calvin	0.4	Conduct quality check of June and July fee application.
24	8/15/2025	Diaz, Matthew	1.1	Provide comments to draft June and July fee application.
24	8/15/2025	Luangkhhot, Timothy	0.9	Develop finalized fee application exhibits to prepare for filing.
24	8/15/2025	Aas, Calvin	0.4	Prepare updates to June and July fee application to comply with local rules.
24	8/16/2025	Eisenberg, Jacob	2.9	Prepare updates to June and July fee application to comply with local rules.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Task Category	Date	Professional	Hours	Activity
24	8/17/2025	Eisenberg, Jacob	1.4	Continue to prepare updates to June and July fee application to comply with local rules.
24	8/18/2025	Diaz, Matthew	1.3	Conduct quality check review of the June and July monthly statement.
24	8/18/2025	Eisenberg, Jacob	2.4	Prepare final updates to June and July fee application in accordance with bankruptcy rules.
24	8/19/2025	Eisenberg, Jacob	0.8	Prepare fee summary slide to be presented to the Committee.
24	8/20/2025	Cheng, Earnestiena	0.1	Evaluate listed workstreams for June and July fee application.
24	8/26/2025	Cheng, Earnestiena	0.3	Evaluate status of June and July fee application.
24	8/26/2025	Eisenberg, Jacob	0.6	Review updates to June and July fee application.
24 Total			75.4	
Grand Total			1,347.4	

EXHIBIT D
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF EXPENSES
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Expense Type	Amount
Contractor Services	\$ 7,488.00
Local Taxes	2,244.10
Purchased Services	100.25
Transportation	215.13
Working Meals ¹	400.00
Total	\$ 10,447.48

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Date	Professional	Expense Type	Expense Detail	Amount
8/31/2025	Kubo, Shota	Contractor Services	Japanese contractor services performed in connection with Marelli Committee engagement as referenced in FTT's retention application (Docket 341).	\$ 7,488.00
Contractor Services Total				\$ 7,488.00
7/31/2025	Qian, Frank	Local Taxes	Chinese VAT fees in connection with foreign timekeeper for July.	1,129.16
8/31/2025	Qian, Frank	Local Taxes	Chinese VAT fees in connection with foreign timekeeper for August.	1,114.94
Local Taxes Total				\$ 2,244.10
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from Financial Times in connection with business plan assessment.	52.48
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from Automotive News in connection with business plan assessment.	25.21
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from Nikkei Asia in connection with business plan assessment.	17.94
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from FAZ in connection with business plan assessment.	1.15
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from ManagerMagazin in connection with business plan assessment.	1.15
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from ManagerMagazin in connection with business plan assessment.	1.15
8/29/2025	Bell, Henrik	Purchased Services	Market data purchased from Financial Times in connection with business plan assessment.	1.17
Purchased Services Total				\$ 100.25
8/1/2025	Aas, Calvin	Transportation	Car ride home after late night working in the office on case work.	67.10
8/17/2025	Eisenberg, Jacob	Transportation	Car ride home after late night working in the office on case work.	37.35
8/20/2025	Aas, Calvin	Transportation	Car ride home after late night working in the office on case work.	110.68
Transportation Total				\$ 215.13
7/31/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/1/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/12/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD AUGUST 1, 2025 TO AUGUST 31, 2025

Date	Professional	Expense Type	Expense Detail	Amount
8/12/2025	Aas, Calvin	Working Meals	Dinner after late night working in the office on case work.	20.00
8/13/2025	Cheng, Earnestiena	Working Meals	Dinner after late night working in the office on case work.	20.00
8/13/2025	Aas, Calvin	Working Meals	Dinner after late night working in the office on case work.	20.00
8/14/2025	Cheng, Earnestiena	Working Meals	Dinner after late night working in the office on case work.	20.00
8/14/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/14/2025	Luangkhot, Timothy	Working Meals	Dinner after late night working in the office on case work.	20.00
8/14/2025	Aas, Calvin	Working Meals	Dinner after late night working in the office on case work.	20.00
8/17/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/18/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/19/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/20/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/20/2025	Aas, Calvin	Working Meals	Dinner after late night working in the office on case work.	20.00
8/21/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/25/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/25/2025	Aas, Calvin	Working Meals	Dinner after late night working in the office on case work.	20.00
8/26/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
8/28/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
Working Meals Total¹				\$ 400.00
Grand Total				\$ 10,447.48

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on this 30th day of September, 2025, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Second Monthly Fee Statement of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisors to the Official Committee of Unsecured Creditors for the Period from August 1, 2025 Through August 31, 2025* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was competed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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