IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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In re:

MARELLI AUTOMOTIVE LIGHTING USA, LLC *et al*.,[1]

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

Jointly Administered

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FIRST INTERIM FEE APPLICATION OF ALVAREZ & MARSAL NORTH AMERICA, LLC FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT OF EXPENSES AS RESTRUCTURING ADVISOR TO THE DEBTORS FOR THE PERIOD FROM JUNE 11, 2025 THROUGH SEPTEMBER 30, 2025

Name of Applicant:	Alvarez & Marsal North America, LLC
Authorized to Provide Professional Services to:	The above-captioned Debtors
Period for which Compensation and reimbursement is sought (the "Compensation Period"):	June 11, 2025 through September 30, 2025
Amount of Compensation sought as actual, reasonable and necessary:	$28,292,266.50
Amount of Expense Reimbursement sought as actual, reasonable and necessary:	$459,636.49
Amount of Compensation Paid as actual, reasonable and necessary for applicable period:	$11,234,184.00
Amount of Expense Paid as actual, reasonable, and necessary for applicable period:	$186,004.34

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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Total Amount of Holdback Fees Sought for applicable period: $5,658,453.30

This is a(n): ___Monthly _✓_ Interim ___ Final application

Prior Applications

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Payment Requested	*Payment Received	Date Payment Received	Fees Paid	**Expenses Paid	Interim Fees Pending	Interim Expenses Pending
8/15/2025	#0685	June 11, 2025 - July 31, 2025	$ 14,042,730.00	$ 196,258.19	$ 14,238,988.19	$ 11,420,188.34	9/25/2025	$ 11,234,184.00	$ 186,004.34	$ 2,808,546.00	$0.00
9/22/2025	#0947	August 1, 2025 - August 31, 2025	$ 6,781,529.50	$ 156,760.26	$ 6,938,289.76	$ -	$ -	$ -	$ -	$ 6,781,529.50	$ 156,760.26
10/6/2025	1057	September 1, 2025 - September 30, 2025	$ 7,468,007.00	$ 106,618.04	$ 7,574,625.04	$ -	$ -	$ -	$ -	$ 7,468,007.00	$ 106,618.04

**Payments reflect 80% of fees and 100% of expenses*

***agreed to $10,253.85 in concessions for June 11-July 31 expenses*

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Stegenga, Jeff	Managing Director	USA	$1,575.00	46.1	$72,607.50
Cumberland, Brian	Managing Director	USA	$1,550.00	3.6	$5,580.00
Hertzberg, Julie	Managing Director	USA	$1,525.00	212.2	$323,605.00
Roche, Matthew	Managing Director	USA	$1,500.00	19.1	$28,650.00
Grossi, Nick	Managing Director	USA	$1,350.00	845.8	$1,141,830.00
Simion, Tony	Managing Director	USA	$1,300.00	680.7	$884,910.00
Turner, Cari	Managing Director	USA	$1,300.00	703.0	$913,900.00
Gordon, Robert	Managing Director	USA	$1,200.00	30.1	$36,120.00
Cui, Maggie	Managing Director	China	$1,200.00	165.2	$198,240.00
Shibata, Gerardo Yukio	Senior Director	Mexico	$1,100.00	533.6	$586,960.00
Shiffman, David	Senior Director	USA	$1,075.00	925.0	$994,375.00
Donoghue, Doug	Senior Director	USA	$1,050.00	197.5	$207,375.00
Shahbain, Abraham	Senior Director	USA	$1,050.00	1,135.0	$1,191,750.00
Weiland, Brad	Senior Director	USA	$1,025.00	675.7	$692,592.50
Salviano, Rodrigo	Executive Director	Brazil	$1,000.00	31.4	$31,400.00
San Luis, Ana	Senior Director	USA	$1,000.00	18.3	$18,300.00
Broskay, Cole	Senior Director	USA	$1,000.00	169.0	$169,000.00
Webber, Dan	Senior Director	USA	$1,000.00	795.2	$795,200.00
Callerio, Lorenzo	Senior Director	USA	$1,000.00	1,111.0	$1,111,000.00
Best, Austin	Director	USA	$975.00	17.6	$17,160.00
Loop, Stuart	Senior Director	USA	$975.00	1,009.8	$984,555.00
Hernandez, Dylan	Director	USA	$950.00	27.5	$26,125.00
Warren, Joseph	Director	USA	$950.00	956.1	$908,295.00
Schirle, Mattie	Director	USA	$900.00	786.0	$707,400.00
Dvorak, Michael	Director	USA	$875.00	778.3	$681,012.50
Celeste Neiva, Rafael	Director	Mexico	$850.00	7.9	$6,715.00
Caruso, Nicholas	Director	USA	$850.00	1,142.3	$970,955.00
Hirschbuehler, Ryan	Senior Associate	USA	$825.00	38.9	$32,092.50
Pacheco, Santiago	Manager	Mexico	$825.00	740.3	$610,747.50
Postolos, Lucas	Senior Associate	USA	$825.00	967.1	$797,857.50

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
O'Toole, Colin	Manager	USA	$800.00	441.7	$353,360.00
Zeiss, Mark	Senior Associate	USA	$775.00	268.8	$208,320.00
Dalmia, Nikhil	Director	India	$750.00	175.9	$131,925.00
Farina, Joao	Associate Director	Brazil	$750.00	41.2	$30,900.00
Rybarczyk, Jodi	Senior Associate	USA	$750.00	815.8	$611,850.00
Waismann, Heitor	Senior Associate	USA	$750.00	867.4	$650,550.00
Kordupel, Lewis	Senior Associate	USA	$750.00	608.1	$456,075.00
Zehetmair, Stefan	Associate Director	Germany	$730.00	995.5	$726,715.00
Erlach, Nicole	Senior Associate	USA	$725.00	590.0	$427,750.00
Cook, Jacob	Senior Associate	USA	$725.00	1,018.6	$738,485.00
Mier, Nicolas	Associate	Mexico	$675.00	21.0	$14,175.00
Bombara, Jonathan	Associate	USA	$675.00	70.1	$47,317.50
Hill, Michael	Associate	USA	$675.00	862.9	$582,457.50
Zhu, Judith	Senior Manager	China	$675.00	796.2	$537,435.00
Borgonovo, Erik	Senior Associate	Italy	$655.00	814.0	$533,170.00
Hao, Sherri	Senior Associate	USA	$650.00	186.3	$121,095.00
Pogorzelski, Jon	Associate	USA	$650.00	261.8	$170,170.00
Chester, Monte	Associate	USA	$650.00	742.7	$482,755.00
Fuetter, Isaac	Associate	USA	$650.00	679.1	$441,415.00
Segal, Jillian	Senior Associate	USA	$640.00	9.7	$6,208.00
Doi, Marcella	Associate	Brazil	$625.00	52.9	$33,062.50
McLaughlin, Blake	Associate	USA	$585.00	3.6	$2,106.00
Kim, Junoh	Associate	USA	$550.00	339.6	$186,780.00
Liv-Feyman, Alec	Analyst	USA	$550.00	821.9	$452,045.00
Pack, Laura	Associate	Germany	$530.00	727.1	$385,363.00
Nguyen, Vi Hoa	Associate	Germany	$530.00	696.9	$369,357.00
Simoneaux, Natalie	Analyst	USA	$525.00	544.1	$285,652.50
Liu, Daniel	Manager	China	$525.00	393.9	$206,797.50
Draude, Richard	Analyst	USA	$525.00	784.7	$411,967.50
Zhang, Jianhong	Manager	China	$525.00	314.9	$165,322.50
Schmelter, Griffen	Analyst	USA	$525.00	956.2	$502,005.00
Babbar, Swati	Manager	India	$500.00	73.8	$36,900.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Taneja, Bhanushi	Senior Associate	India	$500.00	123.5	$61,750.00
Bhardwaj, Shikha	Analyst	India	$475.00	84.8	$40,280.00
Chowdhury, Arshia	Analyst	India	$475.00	148.2	$70,395.00
Goyal, Mehul	Analyst	India	$475.00	165.9	$78,802.50
Gundre, Maneesh	Analyst	India	$475.00	198.2	$94,145.00
Gupta, Kavya	Analyst	India	$475.00	184.9	$87,827.50
Campbell, Lyndsay	Analyst	USA	$475.00	537.0	$255,075.00
Hamilton, Makenna	Analyst	USA	$475.00	1,055.1	$501,172.50
Hamerski, Grace	Analyst	USA	$475.00	933.6	$443,460.00
Jain, Heman	Analyst	India	$475.00	123.7	$58,757.50
Kachhal, Ria	Analyst	India	$475.00	151.0	$71,725.00
Kaur, Jaspreet	Analyst	India	$475.00	168.1	$79,847.50
Kumar, Shreeram	Analyst	USA	$475.00	32.7	$15,532.50
Sachdeva, Dhruv	Analyst	India	$475.00	143.6	$68,210.00
Saraf, Nancy	Analyst	India	$475.00	95.4	$45,315.00
Sekera, Aryaki	Analyst	India	$475.00	152.5	$72,437.50
Selvam, Sagar	Analyst	India	$475.00	72.4	$34,390.00
Thomas, Izabel	Analyst	India	$475.00	131.3	$62,367.50
Zakariya, Farwizah	Analyst	India	$475.00	197.8	$93,955.00
Korol, Sammy	Analyst	USA	$450.00	205.7	$92,565.00
Chmelik, Charlie	Analyst	India	$450.00	59.8	$26,910.00
Gorashchenko, Benjamin	Analyst	India	$450.00	118.0	$53,100.00
Jain, Manasvi	Analyst	USA	$450.00	263.1	$118,395.00
Marks, Thomas	Analyst	India	$450.00	96.5	$43,425.00
Athreya, Abhi	Analyst	USA	$450.00	279.5	$125,775.00
Rodriguez, Ralphy	Analyst	India	$450.00	84.0	$37,800.00
Tiska, Richard	Analyst	India	$450.00	46.3	$20,835.00
Mittal, Keshav	Manager	India	$400.00	174.4	$69,760.00
Corbett, Natalie	Paraprofessional	USA	$350.00	35.6	$12,460.00
			TOTAL	***36,808.3***	***$28,292,266.50***

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	2,392.3	$1,873,312.50
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	2,087.4	$1,975,672.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	2,699.7	$2,111,690.00

Task Code	Description	Total Hours	Total Fees Requested
CASE ADMINISTRATION	Address administrative matters related to the engagement, including: coordinating meetings, conference calls and the delivery of information, and preparing or reviewing court documents and general case management.	18.6	$13,560.00
COMMUNICATION	Assist the Debtor with the communication process to stakeholders, communication documents and call center.	73.2	$85,710.50
CONTRACTS / EXECUTORY CONTRACTS	Review of executory contracts and leases and performance of cost/benefit evaluations with respect to the affirmation of rejection of each. Assist the Debtor with contract renegotiation process.	85.4	$89,092.50
COORDINATION & COMMUNICATION WITH UCC	Coordination & Communication with UCC and other Creditor constituents	81.1	$84,762.50
COURT HEARINGS (PREP & ATTEND)	Prepare for and attend the Court hearings.	35.2	$42,937.50
COST EFFICIENCY	Assist the Debtor with various cost reduction and control initiatives to improve overall cost efficiency with a particular focus on supply chain, transportation and logistics, inventory procurement and management, as well as the implementation of spend control initiatives related to head count, indirect spend, and capex.	20.7	$17,542.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the eventual DIP lender	11,235.0	$7,757,248.00
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	1,106.7	$1,020,110.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	71.8	$66,000.00
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	303.3	$150,880.00
INSURANCE	Insurance related matters	5.8	$5,245.00
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	269.6	$263,825.00
LITIGATION	Advise and assist management and/or the Debtor advisors in litigation matters.	61.7	$60,634.00

Task Code	Description	Total Hours	Total Fees Requested
MEETINGS	Prepare for and participate in the Debtors regular status meetings including BOD meetings, update meetings with management, and strategic meetings with Debtor counsel and advisors.	443.4	$393,394.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	740.8	$561,917.50
MOTIONS/ORDERS	Assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions. Complete analyses and assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions.	71.9	$65,620.00
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement, Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.	63.2	$64,815.00
RETENTION	Prepare documents in compliance with Court retention requirements.	58.1	$52,177.50
SALE PROCESS/ 363 PROCESS / AUCTION	Assist the Debtors in the ongoing 363 asset sale process, including dataroom updates, diligence meetings and calls, preparing for and attending the auction, virtual dataroom assistance, Purchase and Sale Agreement ("PSA") documentation assistance.	7.2	$7,320.00
STATEMENTS & SCHEDULES	Advise and assist the Debtors regarding the preparation and filing of schedules of assets and liabilities and statements of financial affairs. A&M worked directly with dozens of Debtor employees to compile the accounting, financial, and legal information necessary to prepare the schedules and statements, including the analysis of over 400,000 invoices for Schedule E/F. In addition, A&M managed the collection of over 40,000 contract documents (approx. 50 percent in non-English languages) and the developed a streamlined process to translate, analyze, and extract relevant data needed for Schedule G. Further, A&M advised on the consolidation of historical disbursement data from	4,785.8	$2,938,102.50

Task Code	Description	Total Hours	Total Fees Requested
	over 50 sources comprising over 37,000 payments from regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific for relevant responses to the Statements of Financial Affairs. A&M employed a multidisciplinary and multinational team to assist the Debtors in successfully completing the schedules and statements filing by the court-imposed deadline.		
TAX	Assist the Debtor with tax related matters	4.1	$4,572.50
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	328.7	$301,022.50
UST REPORTING REQUIREMENTS	Assist the Debtors with the preparation of Initial Debtor Interview requirements, Monthly Operating Reports and any related matters for the US Trustee.	83.6	$77,902.50
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	9,674.0	$8,207,200.50
		36,808.3	**$ 28,292,266.50**

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	27,506.3	$22,415,046.50
Mexico	1,302.8	$1,218,597.50
Brazil	125.5	$95,362.50
Germany	2,419.5	$1,481,435.00
Italy	814.0	$533,170.00
China	1,670.2	$1,107,795.00
Total	**36,808.3**	**$28,292,266.50**

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC June 11, 2025 through September 30, 2025	
Expense Category	**Amount**
Airfare	190,239.74
Data Storage and Discovery Software Server Fees	1,351.07
Lodging	124,671.14
Meals	29,862.67
Miscellaneous	76,113.04
Telephone/Internet	657.72
Transportation	36,741.11
Total	**$ 459,636.49**

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	
	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA, LLC *et al*.,[1]	Case No. 25-11034 (CTG)
	Jointly Administered
Debtors.	

FIRST INTERIM FEE APPLICATION OF ALVAREZ & MARSAL NORTH AMERICA, LLC FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT OF EXPENSES AS RESTRUCTURING ADVISOR TO THE DEBTORS FOR THE PERIOD FROM JUNE 11, 2025 THROUGH SEPTEMBER 30, 2025

Alvarez & Marsal North America, LLC ("A&M" or the "Applicant"), restructuring advisor to the above-captioned debtors and debtors in possession (collectively, the "Debtors"), hereby submits its second monthly application (the "Application") for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq, as amended (the "Bankruptcy Code") granting it monthly compensation and reimbursement of expenses for the period from June 11, 2025 through September 30, 2025. In support hereof, A&M respectfully represents as follows:

I. JURISDICTION, VENUE AND STATUTORY PREDICATES FOR RELIEF SOUGHT

1. The United States Bankruptcy Court for the District of Delaware (the "Court") has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core

[1] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the "Petition Date"), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On June 12, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Order").

5. On August 15, 2025, A&M entered their First Monthly Application for Compensation [Docket No. 685] requesting payment of compensation and reimbursement of expenses for the period June 11, 2025 to August 31, 2025.

6. On September 8, 2025, the Court entered the Certificate of No Objection [Docket No. 915] approving payment of compensation and reimbursement of expenses for the period June 11, 2025 to July 31, 2025.

7. On September 22, 2025, A&M entered their Second Monthly Application for Compensation [Docket No. 947] requesting payment of compensation and reimbursement of expenses for the period August 1, 2025 through August 31, 2025.

8. On October 6, 2025, A&M entered their Third Monthly Application for Compensation [Docket No. 1057] requesting payment of compensation and reimbursement of expenses for the period September 1, 2025 through September 30, 2025.

9. A&M has rendered services on behalf of the Debtors for the period from June 11, 2025 through September 30, 2025 (the "Compensation Period"), totaling 36,808.30 hours of professional time.

10. Attached hereto as Exhibit "A-F" is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

11. To assist the Court in its review of the fees sought by Applicant, Applicant has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the	2,392.3	$1,873,312.50

Task Code	Description	Total Hours	Total Fees Requested
	United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.		
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	2,087.4	$1,975,672.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	2,699.7	$2,111,690.00
CASE ADMINISTRATION	Address administrative matters related to the engagement, including: coordinating meetings, conference calls and the delivery of information, and preparing or reviewing court documents and general case management.	18.6	$13,560.00
COMMUNICATION	Assist the Debtor with the communication process to stakeholders, communication documents and call center.	73.2	$85,710.50
CONTRACTS / EXECUTORY CONTRACTS	Review of executory contracts and leases and performance of cost/benefit evaluations with respect to the affirmation of rejection of each. Assist the Debtor with contract renegotiation process.	85.4	$89,092.50
COORDINATION & COMMUNICATION WITH UCC	Coordination & Communication with UCC and other Creditor constituents	81.1	$84,762.50
COURT HEARINGS (PREP & ATTEND)	Prepare for and attend the Court hearings.	35.2	$42,937.50
COST EFFICIENCY	Assist the Debtor with various cost reduction and control initiatives to improve overall cost efficiency with a particular focus on supply chain, transportation and logistics, inventory procurement and	20.7	$17,542.50

Task Code	Description	Total Hours	Total Fees Requested
	management, as well as the implementation of spend control initiatives related to head count, indirect spend, and capex.		
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the eventual DIP lender	11,235.0	$7,757,248.00
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	1,106.7	$1,020,110.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters; including market based compensation for the bankruptcy process.	71.8	$66,000.00
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	303.3	$150,880.00
INSURANCE	Insurance related matters	5.8	$5,245.00
LIQUIDATION ANALYSIS	Assist the Debtors with preparation of the Liquidation Analysis.	269.6	$263,825.00
LITIGATION	Advise and assist management and/or the Debtor advisors in litigation matters.	61.7	$60,634.00
MEETINGS	Prepare for and participate in the Debtors regular status meetings including BOD meetings, update meetings with management, and strategic meetings with Debtor counsel and advisors.	443.4	$393,394.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	740.8	$561,917.50
MOTIONS/ORDERS	Assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions. Complete analyses and assist the Debtors on various motions filed, and on entry of Orders to implement required reporting and other activities contemplated by the various filed motions.	71.9	$65,620.00
PLAN / DISCLOSURE STATEMENT	Assist the Debtor and advisors with various analyses and assessment of the components included in and relating to the POR, Disclosure Statement,	63.2	$64,815.00

Task Code	Description	Total Hours	Total Fees Requested
	Schedules and related documents. Complete analyses and assist the Debtor with the Plan or Reorganization and Disclosure Statement.		
RETENTION	Prepare documents in compliance with Court retention requirements.	58.1	$52,177.50
SALE PROCESS/ 363 PROCESS / AUCTION	Assist the Debtors in the ongoing 363 asset sale process, including dataroom updates, diligence meetings and calls, preparing for and attending the auction, virtual dataroom assistance, Purchase and Sale Agreement ("PSA") documentation assistance.	7.2	$7,320.00
STATEMENTS & SCHEDULES	Advise and assist the Debtors regarding the preparation and filing of schedules of assets and liabilities and statements of financial affairs. A&M worked directly with dozens of Debtor employees to compile the accounting, financial, and legal information necessary to prepare the schedules and statements, including the analysis of over 400,000 invoices for Schedule E/F. In addition, A&M managed the collection of over 40,000 contract documents (approx. 50 percent in non-English languages) and the developed a streamlined process to translate, analyze, and extract relevant data needed for Schedule G. Further, A&M advised on the consolidation of historical disbursement data from over 50 sources comprising over 37,000 payments from regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific for relevant responses to the Statements of Financial Affairs. A&M employed a multidisciplinary and multinational team to assist the Debtors in successfully completing the schedules and statements filing by the court-imposed deadline.	4,785.8	$2,938,102.50
TAX	Assist the Debtor with tax related matters	4.1	$4,572.50
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	328.7	$301,022.50
UST REPORTING REQUIREMENTS	Assist the Debtors with the preparation of Initial Debtor Interview requirements, Monthly Operating Reports and any related matters for the US Trustee.	83.6	$77,902.50
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The	9,674.0	$8,207,200.50

Task Code	Description	Total Hours	Total Fees Requested
	Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		36,808.3	**$ 28,292,266.50**

12. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is $28,292.266.50. A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

13. A&M also expended costs on behalf of the Debtors in the sum of $459,636.49 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

14. A&M accordingly seeks payment of the sum of $28,292,266.50 in fees and $459,636.49 in expenses, for a total of $29,751,902.99.

15. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-2 and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of $28,292,266.50 and reimbursement of actual and necessary expenses incurred in the sum of $459,636.49 for the

period from June 11, 2025 through September 30, 2025; (ii) payment in the amount of $17,321,460.80 representing the 20% holdback for the period from June 11, 2025 through July 31, 2025; and representing 100% professional services and necessary expenses for the period from August 1, 2025 through August 31, 2025 and September 1, 2025 through September 30, 2025; and (iv) such other relief as this Court deems just and proper.

Dated: October 15, 2025
New York, NY

Respectfully submitted,

ALVAREZ & MARSAL NORTH AMERICA, LLC

/s/ Tony Simion

Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
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Financial Advisor to the Debtors and Debtors in Possession

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

In re:	)	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA, LLC *et al.*,[2]	)	Case No. 25-11034 (CTG)
Debtors.	)	(Jointly Administered)
	)	**Hearing Date: TBD**
	)	**Objection Deadline: November 5, 2025 at 4:00 p.m. (ET)**

NOTICE OF FILING OF FIRST INTERIM FEE APPLICATION OF ALVAREZ & MARSAL NORTH AMERICA, LLC FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT OF EXPENSES AS RESTRUCTURING ADVISOR TO THE DEBTORS FOR THE PERIOD FROM JUNE 11, 2025 THROUH SEPTEMBER 30, 2025

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC ("A&M"), restructuring advisors to the debtors and debtors in possession (collectively, the "Debtors"), filed and served the *First Interim Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Restructuring Advisors to the Debtors for the Period from June 11, 2025 through September 30, 2025* (the "Application") seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of $28,292,266.50, and reimbursement for actual and necessary expenses in the amount of $459,636.49.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and be filed with the United States Bankruptcy Court for

[2] A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at https://www.veritaglobal.net/Marelli. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

the District of Delaware (the "Bankruptcy Court"), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **November 5, 2025 at 4:00 p.m. prevailing Eastern time**.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Order").

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney's Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the "Notice Parties").

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 100% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

ON AUGUST 5, 2025, THE COURT ENTERED THE ORDER (I) ESTABLISHING PROCEDURES FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR RETAINED PROFESSIONALS AND (II) GRANTING RELATED RELIEF [DOCKET NO. 477] (THE "INTERIM COMPENSATION ORDER").

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS ARE TIMELY FILED.

Dated: October 15, 2025
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
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- and -

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-and-

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A

Summary of Time Detail by Task

Exhibit A

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
June 11, 2025 through September 30, 2025

Task Description	*Sum of Hours*	*Sum of Fees*
ACCOUNTING/CUT-OFF	2,392.3	$1,873,312.50
BANKRUPTCY SUPPORT	2,087.4	$1,975,672.00
BUSINESS PLAN	2,699.7	$2,111,690.00
CASE ADMINISTRATION	18.6	$13,560.00
COMMUNICATION	73.2	$85,710.50
CONTRACTS / EXECUTORY CONTRACTS	85.4	$89,092.50
COORDINATION & COMMUNICATION WITH UCC	81.1	$84,762.50
COST EFFICIENCY	20.7	$17,542.50
COURT HEARINGS (PREP & ATTEND)	35.2	$42,937.50
DIP FINANCING & CASH FLOW	11,235.0	$7,757,248.00
DUE DILIGENCE & INFORMATION REQUESTS	1,106.7	$1,020,110.00
EMPLOYEE COMPENSATION	71.8	$66,000.00
FEE APP	303.3	$150,880.00
INSURANCE	5.8	$5,245.00
LIQUIDATION ANALYSIS	269.6	$263,825.00
LITIGATION	61.7	$60,634.00
MEETINGS	443.4	$393,394.00
MONTHLY OPERATING REPORT	740.8	$561,917.50
MOTIONS/ORDERS	71.9	$65,620.00
PLAN / DISCLOSURE STATEMENT	63.2	$64,815.00
RETENTION	58.1	$52,177.50
SALE PROCESS/ 363 PROCESS / AUCTION	7.2	$7,320.00
STATEMENTS & SCHEDULES	4,785.8	$2,938,102.50
TAX	4.1	$4,572.50
TRAVEL TIME	328.7	$301,022.50
UST REPORTING REQUIREMENTS	83.6	$77,902.50
VENDOR MANAGEMENT	9,674.0	$8,207,200.50

Task Description	*Sum of Hours*	*Sum of Fees*
Total	36,808.3	$28,292,266.50

EXHIBIT B

Summary of Time Detail by Professional

Exhibit B

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
June 11, 2025 through September 30, 2025

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575.00	46.1	$72,607.50
Cumberland, Brian	Managing Director	$1,550.00	3.6	$5,580.00
Hertzberg, Julie	Managing Director	$1,525.00	212.2	$323,605.00
Roche, Matthew	Managing Director	$1,500.00	19.1	$28,650.00
Grossi, Nick	Managing Director	$1,350.00	845.8	$1,141,830.00
Simion, Tony	Managing Director	$1,300.00	680.7	$884,910.01
Turner, Cari	Managing Director	$1,300.00	703.0	$913,900.01
Cui, Maggie	Managing Director	$1,200.00	165.2	$198,240.00
Gordon, Robert	Managing Director	$1,200.00	30.1	$36,120.00
Shibata, Gerardo Yukio	Senior Director	$1,100.00	533.6	$586,960.00
Shiffman, David	Senior Director	$1,075.00	925.0	$994,375.00
Donoghue, Doug	Senior Director	$1,050.00	197.5	$207,375.00
Shahbain, Abraham	Senior Director	$1,050.00	1135.0	$1,191,750.01
Weiland, Brad	Senior Director	$1,025.00	675.7	$692,592.51
Broskay, Cole	Senior Director	$1,000.00	169.0	$169,000.00
Callerio, Lorenzo	Senior Director	$1,000.00	1111.0	$1,111,000.01
Salviano, Rodrigo	Executive Director	$1,000.00	31.4	$31,400.00
San Luis, Ana	Senior Director	$1,000.00	18.3	$18,300.00
Webber, Dan	Senior Director	$1,000.00	795.2	$795,200.01
Best, Austin	Director	$975.00	17.6	$17,160.00
Loop, Stuart	Senior Director	$975.00	1009.8	$984,555.00
Hernandez, Dylan	Director	$950.00	27.5	$26,125.00
Warren, Joseph	Director	$950.00	956.1	$908,295.01
Schirle, Mattie	Director	$900.00	786.0	$707,400.00
Dvorak, Michael	Director	$875.00	778.3	$681,012.50
Caruso, Nicholas	Director	$850.00	1142.3	$970,955.00
Celeste Neiva, Rafael	Director	$850.00	7.9	$6,715.00
Hirschbuehler, Ryan	Senior Associate	$825.00	38.9	$32,092.50
Pacheco, Santiago	Manager	$825.00	740.3	$610,747.50
Postolos, Lucas	Senior Associate	$825.00	967.1	$797,857.50
O'Toole, Colin	Manager	$800.00	441.7	$353,360.00
Zeiss, Mark	Senior Associate	$775.00	268.8	$208,320.00

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Dalmia, Nikhil	Director	$750.00	175.9	$131,925.00
Farina, Joao	Associate Director	$750.00	41.2	$30,900.00
Kordupel, Lewis	Senior Associate	$750.00	608.1	$456,075.00
Rybarczyk, Jodi	Senior Associate	$750.00	815.8	$611,850.00
Waismann, Heitor	Senior Associate	$750.00	867.4	$650,550.00
Zehetmair, Stefan	Associate Director	$730.00	995.5	$726,715.00
Cook, Jacob	Senior Associate	$725.00	1018.6	$738,485.00
Erlach, Nicole	Senior Associate	$725.00	590.0	$427,750.00
Bombara, Jonathan	Senior Associate	$675.00	70.1	$47,317.50
Hill, Michael	Associate	$675.00	862.9	$582,457.50
Mier, Nicolas	Associate	$675.00	21.0	$14,175.00
Zhu, Judith	Senior Manager	$675.00	796.2	$537,435.00
Borgonovo, Erik	Senior Associate	$655.00	814.0	$533,170.00
Chester, Monte	Associate	$650.00	742.7	$482,755.00
Fuetter, Isaac	Associate	$650.00	679.1	$441,415.00
Hao, Sherri	Senior Associate	$650.00	186.3	$121,095.00
Pogorzelski, Jon	Associate	$650.00	261.8	$170,170.00
Segal, Jillian	Senior Associate	$640.00	9.7	$6,208.00
Doi, Marcella	Associate	$625.00	52.9	$33,062.50
McLaughlin, Blake	Associate	$585.00	3.6	$2,106.00
Kim, Junoh	Associate	$550.00	339.6	$186,780.00
Liv-Feyman, Alec	Analyst	$550.00	821.9	$452,045.00
Nguyen, Vi Hoa	Associate	$530.00	696.9	$369,357.00
Pack, Laura	Associate	$530.00	727.1	$385,363.00
Draude, Richard	Analyst	$525.00	784.7	$411,967.50
Liu, Daniel	Manager	$525.00	393.9	$206,797.50
Schmelter, Griffen	Analyst	$525.00	956.2	$502,005.00
Simoneaux, Natalie	Analyst	$525.00	544.1	$285,652.50
Zhang, Jianhong	Manager	$525.00	314.9	$165,322.50
Babbar, Swati	Manager	$500.00	73.8	$36,900.00
Taneja, Bhanushi	Senior Associate	$500.00	123.5	$61,750.00
Bhardwaj, Shikha	Analyst	$475.00	84.8	$40,280.00
Campbell, Lyndsay	Analyst	$475.00	537.0	$255,075.00
Chowdhury, Arshia	Analyst	$475.00	148.2	$70,395.00
Goyal, Mehul	Analyst	$475.00	165.9	$78,802.50
Gundre, Maneesh	Analyst	$475.00	198.2	$94,145.00
Gupta, Kavya	Analyst	$475.00	184.9	$87,827.50
Hamerski, Grace	Analyst	$475.00	933.6	$443,460.00

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Hamilton, Makenna	Analyst	$475.00	1055.1	$501,172.50
Jain, Heman	Analyst	$475.00	123.7	$58,757.50
Kachhal, Ria	Analyst	$475.00	151.0	$71,725.00
Kaur, Jaspreet	Analyst	$475.00	168.1	$79,847.50
Kumar, Shreeram	Analyst	$475.00	32.7	$15,532.50
Sachdeva, Dhruv	Analyst	$475.00	143.6	$68,210.00
Saraf, Nancy	Analyst	$475.00	95.4	$45,315.00
Sekera, Aryaki	Analyst	$475.00	152.5	$72,437.50
Selvam, Sagar	Analyst	$475.00	72.4	$34,390.00
Thomas, Izabel	Analyst	$475.00	131.3	$62,367.50
Zakariya, Farwizah	Analyst	$475.00	197.8	$93,955.00
Athreya, Abhi	Analyst	$450.00	279.5	$125,775.00
Chmelik, Charlie	Analyst	$450.00	59.8	$26,910.00
Gorashchenko, Benjamin	Analyst	$450.00	118.0	$53,100.00
Jain, Manasvi	Analyst	$450.00	263.1	$118,395.00
Korol, Sammy	Analyst	$450.00	205.7	$92,565.00
Marks, Thomas	Analyst	$450.00	96.5	$43,425.00
Rodriguez, Ralphy	Analyst	$450.00	84.0	$37,800.00
Tiska, Richard	Analyst	$450.00	46.3	$20,835.00
Mittal, Keshav	Manager	$400.00	174.4	$69,760.00
Corbett, Natalie	Para Professional	$350.00	35.6	$12,460.00
		Total	**36,808.3**	**$28,292,266.52**

EXHIBIT C

Summary of Time Detail by Task by Professional

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	34.7	$46,845.00
Simion, Tony	Managing Director	$1,300	0.8	$1,040.00
Turner, Cari	Managing Director	$1,300	1.0	$1,300.00
Cui, Maggie	Managing Director	$1,200	6.2	$7,440.00
Gordon, Robert	Managing Director	$1,200	16.9	$20,280.00
Shibata, Gerardo Yukio	Senior Director	$1,100	449.5	$494,450.00
Shiffman, David	Senior Director	$1,075	0.9	$967.50
Donoghue, Doug	Senior Director	$1,050	0.3	$315.00
Shahbain, Abraham	Senior Director	$1,050	9.4	$9,870.00
Weiland, Brad	Senior Director	$1,025	98.2	$100,655.00
Broskay, Cole	Senior Director	$1,000	130.7	$130,700.00
Callerio, Lorenzo	Senior Director	$1,000	1.6	$1,600.00
Salviano, Rodrigo	Executive Director	$1,000	31.0	$31,000.00
Webber, Dan	Senior Director	$1,000	2.4	$2,400.00
Warren, Joseph	Director	$950	2.1	$1,995.00
Schirle, Mattie	Director	$900	1.5	$1,350.00
Dvorak, Michael	Director	$875	57.8	$50,575.00
Caruso, Nicholas	Director	$850	3.2	$2,720.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Celeste Neiva, Rafael	Director	$850	7.9	$6,715.00
Pacheco, Santiago	Manager	$825	182.8	$150,810.00
Dalmia, Nikhil	Director	$750	174.5	$130,875.00
Farina, Joao	Associate Director	$750	40.0	$30,000.00
Rybarczyk, Jodi	Senior Associate	$750	84.3	$63,225.00
Cook, Jacob	Senior Associate	$725	2.0	$1,450.00
Erlach, Nicole	Senior Associate	$725	0.3	$217.50
Mier, Nicolas	Associate	$675	4.8	$3,240.00
Zhu, Judith	Senior Manager	$675	25.7	$17,347.50
Borgonovo, Erik	Senior Associate	$655	77.6	$50,828.00
Chester, Monte	Associate	$650	12.3	$7,995.00
Hao, Sherri	Senior Associate	$650	184.4	$119,860.00
Doi, Marcella	Associate	$625	52.9	$33,062.50
Kim, Junoh	Associate	$550	336.7	$185,185.00
Pack, Laura	Associate	$530	145.4	$77,062.00
Simoneaux, Natalie	Analyst	$525	21.8	$11,445.00
Zhang, Jianhong	Manager	$525	17.7	$9,292.50
Mittal, Keshav	Manager	$400	173.0	$69,200.00
			2392.3	$1,873,312.51

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	18.8	$29,610.00
Hertzberg, Julie	Managing Director	$1,525	29.1	$44,377.50
Grossi, Nick	Managing Director	$1,350	215.6	$291,060.00
Simion, Tony	Managing Director	$1,300	238.8	$310,440.00
Turner, Cari	Managing Director	$1,300	51.0	$66,300.00
Cui, Maggie	Managing Director	$1,200	33.0	$39,600.00
Gordon, Robert	Managing Director	$1,200	0.8	$960.00
Shiffman, David	Senior Director	$1,075	133.1	$143,082.50
Shahbain, Abraham	Senior Director	$1,050	103.9	$109,095.00
Weiland, Brad	Senior Director	$1,025	75.2	$77,080.00
Broskay, Cole	Senior Director	$1,000	0.8	$800.00
Callerio, Lorenzo	Senior Director	$1,000	135.5	$135,500.00
Salviano, Rodrigo	Executive Director	$1,000	0.4	$400.00
Webber, Dan	Senior Director	$1,000	54.0	$54,000.00
Loop, Stuart	Senior Director	$975	9.6	$9,360.00
Warren, Joseph	Director	$950	12.9	$12,255.00
Dvorak, Michael	Director	$875	156.4	$136,850.00
Caruso, Nicholas	Director	$850	20.8	$17,680.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Postolos, Lucas	Senior Associate	$825	1.1	$907.50
O'Toole, Colin	Manager	$800	2.9	$2,320.00
Farina, Joao	Associate Director	$750	0.4	$300.00
Kordupel, Lewis	Senior Associate	$750	1.9	$1,425.00
Rybarczyk, Jodi	Senior Associate	$750	29.3	$21,975.00
Waismann, Heitor	Senior Associate	$750	5.3	$3,975.00
Zehetmair, Stefan	Associate Director	$730	1.1	$803.00
Cook, Jacob	Senior Associate	$725	55.5	$40,237.50
Hill, Michael	Associate	$675	3.9	$2,632.50
Zhu, Judith	Senior Manager	$675	77.2	$52,110.00
Borgonovo, Erik	Senior Associate	$655	79.6	$52,138.00
Chester, Monte	Associate	$650	103.8	$67,470.00
Fuetter, Isaac	Associate	$650	177.5	$115,375.00
Hao, Sherri	Senior Associate	$650	1.9	$1,235.00
Pogorzelski, Jon	Associate	$650	9.0	$5,850.00
Liv-Feyman, Alec	Analyst	$550	0.1	$55.00
Pack, Laura	Associate	$530	68.7	$36,411.00
Draude, Richard	Analyst	$525	30.6	$16,065.00
Liu, Daniel	Manager	$525	1.3	$682.50
Schmelter, Griffen	Analyst	$525	0.2	$105.00
Simoneaux, Natalie	Analyst	$525	81.0	$42,525.00
Zhang, Jianhong	Manager	$525	31.2	$16,380.00
Campbell, Lyndsay	Analyst	$475	32.3	$15,342.50
Hamerski, Grace	Analyst	$475	0.7	$332.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Hamilton, Makenna	Analyst	$475	1.2	$570.00
			2087.4	$1,975,672.01

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	0.5	$787.50
Grossi, Nick	Managing Director	$1,350	125.7	$169,695.00
Simion, Tony	Managing Director	$1,300	72.4	$94,120.00
Turner, Cari	Managing Director	$1,300	0.5	$650.00
Shiffman, David	Senior Director	$1,075	32.7	$35,152.50
Shahbain, Abraham	Senior Director	$1,050	0.8	$840.00
Broskay, Cole	Senior Director	$1,000	1.2	$1,200.00
Callerio, Lorenzo	Senior Director	$1,000	0.6	$600.00
Webber, Dan	Senior Director	$1,000	147.9	$147,900.00
Loop, Stuart	Senior Director	$975	913.2	$890,370.00
Dvorak, Michael	Director	$875	0.6	$525.00
Postolos, Lucas	Senior Associate	$825	108.7	$89,677.50
O'Toole, Colin	Manager	$800	0.5	$400.00
Kordupel, Lewis	Senior Associate	$750	226.8	$170,100.00
Rybarczyk, Jodi	Senior Associate	$750	0.6	$450.00
Waismann, Heitor	Senior Associate	$750	9.5	$7,125.00
Cook, Jacob	Senior Associate	$725	0.3	$217.50
Fuetter, Isaac	Associate	$650	0.4	$260.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Schmelter, Griffen	Analyst	$525	12.2	$6,405.00
Hamerski, Grace	Analyst	$475	915.8	$435,005.00
Hamilton, Makenna	Analyst	$475	57.3	$27,217.50
Kumar, Shreeram	Analyst	$475	32.7	$15,532.50
Jain, Manasvi	Analyst	$450	38.8	$17,460.00
			2699.7	$2,111,690.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

CASE ADMINISTRATION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Hertzberg, Julie	Managing Director	$1,525	0.6	$915.00
Grossi, Nick	Managing Director	$1,350	2.9	$3,915.00
Gordon, Robert	Managing Director	$1,200	0.3	$360.00
Weiland, Brad	Senior Director	$1,025	1.0	$1,025.00
Broskay, Cole	Senior Director	$1,000	0.3	$300.00
Chester, Monte	Associate	$650	1.7	$1,105.00
Simoneaux, Natalie	Analyst	$525	6.7	$3,517.50
Campbell, Lyndsay	Analyst	$475	5.1	$2,422.50
			18.6	$13,560.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	0.4	$630.00
Hertzberg, Julie	Managing Director	$1,525	32.0	$48,800.00
Grossi, Nick	Managing Director	$1,350	0.9	$1,215.00
Simion, Tony	Managing Director	$1,300	11.3	$14,690.00
Shibata, Gerardo Yukio	Senior Director	$1,100	0.6	$660.00
Weiland, Brad	Senior Director	$1,025	9.6	$9,840.00
Zehetmair, Stefan	Associate Director	$730	0.7	$511.00
Pack, Laura	Associate	$530	14.4	$7,632.00
Schmelter, Griffen	Analyst	$525	3.3	$1,732.50
			73.2	$85,710.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Hertzberg, Julie	Managing Director	$1,525	0.6	$915.00
Roche, Matthew	Managing Director	$1,500	19.1	$28,650.00
Weiland, Brad	Senior Director	$1,025	12.1	$12,402.50
Best, Austin	Director	$975	17.6	$17,160.00
Dvorak, Michael	Director	$875	25.0	$21,875.00
Zeiss, Mark	Senior Associate	$775	6.4	$4,960.00
Rybarczyk, Jodi	Senior Associate	$750	1.4	$1,050.00
Chester, Monte	Associate	$650	3.2	$2,080.00
			85.4	$89,092.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	14.6	$19,710.00
Simion, Tony	Managing Director	$1,300	10.8	$14,040.00
Shiffman, David	Senior Director	$1,075	11.6	$12,470.00
Shahbain, Abraham	Senior Director	$1,050	5.0	$5,250.00
Weiland, Brad	Senior Director	$1,025	5.3	$5,432.50
Dvorak, Michael	Director	$875	23.9	$20,912.50
Caruso, Nicholas	Director	$850	0.8	$680.00
Rybarczyk, Jodi	Senior Associate	$750	0.8	$600.00
Waismann, Heitor	Senior Associate	$750	5.1	$3,825.00
Cook, Jacob	Senior Associate	$725	1.1	$797.50
Chester, Monte	Associate	$650	0.5	$325.00
Korol, Sammy	Analyst	$450	1.6	$720.00
			81.1	$84,762.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

COST EFFICIENCY

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Shibata, Gerardo Yukio	Senior Director	$1,100	8.4	$9,240.00
Mier, Nicolas	Associate	$675	12.3	$8,302.50
			20.7	$17,542.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

COURT HEARINGS (PREP & ATTEND)

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	1.3	$2,047.50
Grossi, Nick	Managing Director	$1,350	8.1	$10,935.00
Simion, Tony	Managing Director	$1,300	11.0	$14,300.00
Shiffman, David	Senior Director	$1,075	10.4	$11,180.00
Shahbain, Abraham	Senior Director	$1,050	1.5	$1,575.00
Webber, Dan	Senior Director	$1,000	2.9	$2,900.00
			35.2	$42,937.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	4.3	$6,772.50
Grossi, Nick	Managing Director	$1,350	242.0	$326,700.00
Simion, Tony	Managing Director	$1,300	45.1	$58,630.00
Turner, Cari	Managing Director	$1,300	70.6	$91,780.00
Cui, Maggie	Managing Director	$1,200	87.2	$104,640.00
Gordon, Robert	Managing Director	$1,200	0.2	$240.00
Shibata, Gerardo Yukio	Senior Director	$1,100	22.0	$24,200.00
Shiffman, David	Senior Director	$1,075	545.6	$586,520.00
Donoghue, Doug	Senior Director	$1,050	0.4	$420.00
Shahbain, Abraham	Senior Director	$1,050	149.2	$156,660.00
Weiland, Brad	Senior Director	$1,025	7.1	$7,277.50
Broskay, Cole	Senior Director	$1,000	4.1	$4,100.00
Callerio, Lorenzo	Senior Director	$1,000	14.2	$14,200.00
Webber, Dan	Senior Director	$1,000	238.3	$238,300.00
Loop, Stuart	Senior Director	$975	4.1	$3,997.50
Warren, Joseph	Director	$950	53.4	$50,730.00
Schirle, Mattie	Director	$900	1.6	$1,440.00
Dvorak, Michael	Director	$875	0.6	$525.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Caruso, Nicholas	Director	$850	23.1	$19,635.00
Pacheco, Santiago	Manager	$825	525.8	$433,785.00
Postolos, Lucas	Senior Associate	$825	701.4	$578,655.00
Dalmia, Nikhil	Director	$750	1.4	$1,050.00
Farina, Joao	Associate Director	$750	0.8	$600.00
Kordupel, Lewis	Senior Associate	$750	193.3	$144,975.00
Rybarczyk, Jodi	Senior Associate	$750	0.2	$150.00
Waismann, Heitor	Senior Associate	$750	776.8	$582,600.00
Zehetmair, Stefan	Associate Director	$730	400.4	$292,292.00
Cook, Jacob	Senior Associate	$725	350.1	$253,822.50
Bombara, Jonathan	Senior Associate	$675	4.0	$2,700.00
Hill, Michael	Associate	$675	611.2	$412,560.00
Zhu, Judith	Senior Manager	$675	643.3	$434,227.50
Borgonovo, Erik	Senior Associate	$655	646.2	$423,261.00
Fuetter, Isaac	Associate	$650	0.8	$520.00
Liv-Feyman, Alec	Analyst	$550	786.3	$432,465.00
Nguyen, Vi Hoa	Associate	$530	696.9	$369,357.00
Pack, Laura	Associate	$530	440.6	$233,518.00
Draude, Richard	Analyst	$525	0.5	$262.50
Liu, Daniel	Manager	$525	383.6	$201,390.00
Schmelter, Griffen	Analyst	$525	936.0	$491,400.00
Zhang, Jianhong	Manager	$525	230.5	$121,012.50
Campbell, Lyndsay	Analyst	$475	4.8	$2,280.00
Hamerski, Grace	Analyst	$475	1.4	$665.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Hamilton, Makenna	Analyst	$475	939.3	$446,167.50
Athreya, Abhi	Analyst	$450	33.8	$15,210.00
Jain, Manasvi	Analyst	$450	211.6	$95,220.00
Korol, Sammy	Analyst	$450	199.5	$89,775.00
Mittal, Keshav	Manager	$400	1.4	$560.00
			11235.0	$7,757,248.02

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	0.6	$945.00
Grossi, Nick	Managing Director	$1,350	77.1	$104,085.00
Simion, Tony	Managing Director	$1,300	100.1	$130,130.00
Turner, Cari	Managing Director	$1,300	3.3	$4,290.00
Shiffman, David	Senior Director	$1,075	111.8	$120,185.00
Shahbain, Abraham	Senior Director	$1,050	82.0	$86,100.00
Weiland, Brad	Senior Director	$1,025	35.1	$35,977.50
Callerio, Lorenzo	Senior Director	$1,000	3.8	$3,800.00
Webber, Dan	Senior Director	$1,000	109.3	$109,300.00
Loop, Stuart	Senior Director	$975	8.6	$8,385.00
Warren, Joseph	Director	$950	0.9	$855.00
Dvorak, Michael	Director	$875	55.9	$48,912.50
Caruso, Nicholas	Director	$850	8.5	$7,225.00
Postolos, Lucas	Senior Associate	$825	33.6	$27,720.00
O'Toole, Colin	Manager	$800	227.1	$181,680.00
Kordupel, Lewis	Senior Associate	$750	2.7	$2,025.00
Rybarczyk, Jodi	Senior Associate	$750	46.5	$34,875.00
Waismann, Heitor	Senior Associate	$750	30.2	$22,650.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Cook, Jacob	Senior Associate	$725	32.3	$23,417.50
Chester, Monte	Associate	$650	12.3	$7,995.00
Pogorzelski, Jon	Associate	$650	0.6	$390.00
Simoneaux, Natalie	Analyst	$525	4.2	$2,205.00
Campbell, Lyndsay	Analyst	$475	75.9	$36,052.50
Hamerski, Grace	Analyst	$475	8.1	$3,847.50
Hamilton, Makenna	Analyst	$475	30.9	$14,677.50
Jain, Manasvi	Analyst	$450	3.2	$1,440.00
Korol, Sammy	Analyst	$450	2.1	$945.00
			1106.7	$1,020,110.01

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

EMPLOYEE COMPENSATION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Cumberland, Brian	Managing Director	$1,550	3.6	$5,580.00
Simion, Tony	Managing Director	$1,300	1.3	$1,690.00
Weiland, Brad	Senior Director	$1,025	0.5	$512.50
Hernandez, Dylan	Director	$950	27.5	$26,125.00
Hirschbuehler, Ryan	Senior Associate	$825	38.9	$32,092.50
			71.8	$66,000.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

FEE APP

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Simion, Tony	Managing Director	$1,300	5.7	$7,410.00
Shahbain, Abraham	Senior Director	$1,050	5.0	$5,250.00
Weiland, Brad	Senior Director	$1,025	6.7	$6,867.50
Campbell, Lyndsay	Analyst	$475	250.3	$118,892.50
Corbett, Natalie	Para Professional	$350	35.6	$12,460.00
			303.3	$150,880.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

INSURANCE

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Weiland, Brad	Senior Director	$1,025	4.4	$4,510.00
Schmelter, Griffen	Analyst	$525	1.4	$735.00
			5.8	$5,245.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	32.2	$43,470.00
Simion, Tony	Managing Director	$1,300	2.7	$3,510.00
Shiffman, David	Senior Director	$1,075	1.5	$1,612.50
Webber, Dan	Senior Director	$1,000	174.3	$174,300.00
Loop, Stuart	Senior Director	$975	2.7	$2,632.50
Dvorak, Michael	Director	$875	0.3	$262.50
Postolos, Lucas	Senior Associate	$825	27.3	$22,522.50
Waismann, Heitor	Senior Associate	$750	7.0	$5,250.00
Schmelter, Griffen	Analyst	$525	0.1	$52.50
Hamerski, Grace	Analyst	$475	0.8	$380.00
Hamilton, Makenna	Analyst	$475	20.7	$9,832.50
			269.6	$263,825.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

LITIGATION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	6.7	$9,045.00
Simion, Tony	Managing Director	$1,300	2.7	$3,510.00
Shiffman, David	Senior Director	$1,075	9.6	$10,320.00
Weiland, Brad	Senior Director	$1,025	1.8	$1,845.00
San Luis, Ana	Senior Director	$1,000	18.3	$18,300.00
Webber, Dan	Senior Director	$1,000	9.3	$9,300.00
Segal, Jillian	Senior Associate	$640	9.7	$6,208.00
McLaughlin, Blake	Associate	$585	3.6	$2,106.00
			61.7	$60,634.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

MEETINGS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	4.5	$7,087.50
Hertzberg, Julie	Managing Director	$1,525	6.7	$10,217.50
Grossi, Nick	Managing Director	$1,350	12.7	$17,145.00
Simion, Tony	Managing Director	$1,300	26.2	$34,060.00
Turner, Cari	Managing Director	$1,300	1.1	$1,430.00
Cui, Maggie	Managing Director	$1,200	38.8	$46,560.00
Shiffman, David	Senior Director	$1,075	19.8	$21,285.00
Shahbain, Abraham	Senior Director	$1,050	32.7	$34,335.00
Weiland, Brad	Senior Director	$1,025	29.9	$30,647.50
Callerio, Lorenzo	Senior Director	$1,000	1.3	$1,300.00
Webber, Dan	Senior Director	$1,000	10.2	$10,200.00
Loop, Stuart	Senior Director	$975	14.1	$13,747.50
Warren, Joseph	Director	$950	1.3	$1,235.00
Dvorak, Michael	Director	$875	28.9	$25,287.50
Postolos, Lucas	Senior Associate	$825	5.5	$4,537.50
Zeiss, Mark	Senior Associate	$775	11.7	$9,067.50
Kordupel, Lewis	Senior Associate	$750	4.4	$3,300.00
Rybarczyk, Jodi	Senior Associate	$750	27.3	$20,475.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Waismann, Heitor	Senior Associate	$750	8.8	$6,600.00
Cook, Jacob	Senior Associate	$725	2.0	$1,450.00
Erlach, Nicole	Senior Associate	$725	0.6	$435.00
Hill, Michael	Associate	$675	0.2	$135.00
Zhu, Judith	Senior Manager	$675	45.4	$30,645.00
Borgonovo, Erik	Senior Associate	$655	0.8	$524.00
Chester, Monte	Associate	$650	26.3	$17,095.00
Fuetter, Isaac	Associate	$650	0.4	$260.00
Pogorzelski, Jon	Associate	$650	13.1	$8,515.00
Liu, Daniel	Manager	$525	5.4	$2,835.00
Schmelter, Griffen	Analyst	$525	0.9	$472.50
Simoneaux, Natalie	Analyst	$525	27.6	$14,490.00
Zhang, Jianhong	Manager	$525	29.8	$15,645.00
Campbell, Lyndsay	Analyst	$475	0.3	$142.50
Hamerski, Grace	Analyst	$475	3.8	$1,805.00
Hamilton, Makenna	Analyst	$475	0.9	$427.50
			443.4	$393,394.01

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Simion, Tony	Managing Director	$1,300	0.7	$910.00
Gordon, Robert	Managing Director	$1,200	2.6	$3,120.00
Weiland, Brad	Senior Director	$1,025	49.0	$50,225.00
Broskay, Cole	Senior Director	$1,000	9.4	$9,400.00
Webber, Dan	Senior Director	$1,000	1.2	$1,200.00
Dvorak, Michael	Director	$875	58.1	$50,837.50
Postolos, Lucas	Senior Associate	$825	67.9	$56,017.50
Rybarczyk, Jodi	Senior Associate	$750	357.5	$268,125.00
Chester, Monte	Associate	$650	156.7	$101,855.00
Pogorzelski, Jon	Associate	$650	4.7	$3,055.00
Kim, Junoh	Associate	$550	2.9	$1,595.00
Schmelter, Griffen	Analyst	$525	2.1	$1,102.50
Simoneaux, Natalie	Analyst	$525	23.5	$12,337.50
Hamilton, Makenna	Analyst	$475	4.5	$2,137.50
			740.8	$561,917.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	4.1	$5,535.00
Simion, Tony	Managing Director	$1,300	2.8	$3,640.00
Shiffman, David	Senior Director	$1,075	3.1	$3,332.50
Weiland, Brad	Senior Director	$1,025	15.1	$15,477.50
Callerio, Lorenzo	Senior Director	$1,000	0.2	$200.00
Webber, Dan	Senior Director	$1,000	3.0	$3,000.00
Dvorak, Michael	Director	$875	2.2	$1,925.00
Caruso, Nicholas	Director	$850	21.7	$18,445.00
Postolos, Lucas	Senior Associate	$825	8.4	$6,930.00
Cook, Jacob	Senior Associate	$725	4.2	$3,045.00
Chester, Monte	Associate	$650	2.9	$1,885.00
Simoneaux, Natalie	Analyst	$525	4.2	$2,205.00
			71.9	$65,620.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

PLAN / DISCLOSURE STATEMENT

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	8.1	$10,935.00
Simion, Tony	Managing Director	$1,300	1.5	$1,950.00
Shiffman, David	Senior Director	$1,075	0.2	$215.00
Shahbain, Abraham	Senior Director	$1,050	0.2	$210.00
Weiland, Brad	Senior Director	$1,025	2.0	$2,050.00
Callerio, Lorenzo	Senior Director	$1,000	1.1	$1,100.00
Webber, Dan	Senior Director	$1,000	0.3	$300.00
Loop, Stuart	Senior Director	$975	48.8	$47,580.00
Hamerski, Grace	Analyst	$475	1.0	$475.00
			63.2	$64,815.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

RETENTION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Simion, Tony	Managing Director	$1,300	2.5	$3,250.00
Weiland, Brad	Senior Director	$1,025	34.1	$34,952.50
Chester, Monte	Associate	$650	21.5	$13,975.00
			58.1	$52,177.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

SALE PROCESS/ 363 PROCESS / AUCTION

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Weiland, Brad	Senior Director	$1,025	6.8	$6,970.00
Dvorak, Michael	Director	$875	0.4	$350.00
			7.2	$7,320.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Hertzberg, Julie	Managing Director	$1,525	141.1	$215,177.50
Grossi, Nick	Managing Director	$1,350	1.0	$1,350.00
Simion, Tony	Managing Director	$1,300	3.7	$4,810.00
Shiffman, David	Senior Director	$1,075	2.4	$2,580.00
Weiland, Brad	Senior Director	$1,025	201.0	$206,025.00
Webber, Dan	Senior Director	$1,000	8.4	$8,400.00
Dvorak, Michael	Director	$875	339.1	$296,712.50
Postolos, Lucas	Senior Associate	$825	0.4	$330.00
Zeiss, Mark	Senior Associate	$775	250.7	$194,292.50
Rybarczyk, Jodi	Senior Associate	$750	221.4	$166,050.00
Erlach, Nicole	Senior Associate	$725	1.7	$1,232.50
Chester, Monte	Associate	$650	401.5	$260,975.00
Pogorzelski, Jon	Associate	$650	234.4	$152,360.00
Simoneaux, Natalie	Analyst	$525	359.3	$188,632.50
Babbar, Swati	Manager	$500	73.8	$36,900.00
Taneja, Bhanushi	Senior Associate	$500	123.5	$61,750.00
Bhardwaj, Shikha	Analyst	$475	84.8	$40,280.00
Chowdhury, Arshia	Analyst	$475	148.2	$70,395.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Goyal, Mehul	Analyst	$475	165.9	$78,802.50
Gundre, Maneesh	Analyst	$475	198.2	$94,145.00
Gupta, Kavya	Analyst	$475	184.9	$87,827.50
Jain, Heman	Analyst	$475	123.7	$58,757.50
Kachhal, Ria	Analyst	$475	151.0	$71,725.00
Kaur, Jaspreet	Analyst	$475	168.1	$79,847.50
Sachdeva, Dhruv	Analyst	$475	143.6	$68,210.00
Saraf, Nancy	Analyst	$475	95.4	$45,315.00
Sekera, Aryaki	Analyst	$475	152.5	$72,437.50
Selvam, Sagar	Analyst	$475	72.4	$34,390.00
Thomas, Izabel	Analyst	$475	131.3	$62,367.50
Zakariya, Farwizah	Analyst	$475	197.8	$93,955.00
Chmelik, Charlie	Analyst	$450	59.8	$26,910.00
Gorashchenko, Benjamin	Analyst	$450	118.0	$53,100.00
Marks, Thomas	Analyst	$450	96.5	$43,425.00
Rodriguez, Ralphy	Analyst	$450	84.0	$37,800.00
Tiska, Richard	Analyst	$450	46.3	$20,835.00
			4785.8	$2,938,102.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

TAX

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Simion, Tony	Managing Director	$1,300	1.2	$1,560.00
Shiffman, David	Senior Director	$1,075	0.8	$860.00
Weiland, Brad	Senior Director	$1,025	2.1	$2,152.50
			4.1	$4,572.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Grossi, Nick	Managing Director	$1,350	12.0	$16,200.00
Simion, Tony	Managing Director	$1,300	35.9	$46,670.00
Turner, Cari	Managing Director	$1,300	12.8	$16,640.00
Shibata, Gerardo Yukio	Senior Director	$1,100	38.2	$42,020.00
Shiffman, David	Senior Director	$1,075	3.0	$3,225.00
Weiland, Brad	Senior Director	$1,025	17.5	$17,937.50
Webber, Dan	Senior Director	$1,000	27.5	$27,500.00
Loop, Stuart	Senior Director	$975	8.3	$8,092.50
Dvorak, Michael	Director	$875	24.0	$21,000.00
Pacheco, Santiago	Manager	$825	27.8	$22,935.00
Postolos, Lucas	Senior Associate	$825	7.5	$6,187.50
Kordupel, Lewis	Senior Associate	$750	4.8	$3,600.00
Rybarczyk, Jodi	Senior Associate	$750	15.0	$11,250.00
Waismann, Heitor	Senior Associate	$750	17.0	$12,750.00
Zehetmair, Stefan	Associate Director	$730	4.9	$3,577.00
Cook, Jacob	Senior Associate	$725	9.1	$6,597.50
Mier, Nicolas	Associate	$675	2.4	$1,620.00
Zhu, Judith	Senior Manager	$675	4.6	$3,105.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Borgonovo, Erik	Senior Associate	$655	9.6	$6,288.00
Pack, Laura	Associate	$530	14.0	$7,420.00
Liu, Daniel	Manager	$525	3.6	$1,890.00
Simoneaux, Natalie	Analyst	$525	12.0	$6,300.00
Zhang, Jianhong	Manager	$525	5.7	$2,992.50
Hamerski, Grace	Analyst	$475	2.0	$950.00
Jain, Manasvi	Analyst	$450	9.5	$4,275.00
			328.7	$301,022.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	0.9	$1,417.50
Hertzberg, Julie	Managing Director	$1,525	1.8	$2,745.00
Simion, Tony	Managing Director	$1,300	7.5	$9,750.00
Shahbain, Abraham	Senior Director	$1,050	0.3	$315.00
Weiland, Brad	Senior Director	$1,025	32.7	$33,517.50
Webber, Dan	Senior Director	$1,000	0.3	$300.00
Dvorak, Michael	Director	$875	5.1	$4,462.50
Rybarczyk, Jodi	Senior Associate	$750	31.2	$23,400.00
Simoneaux, Natalie	Analyst	$525	3.8	$1,995.00
			83.6	$77,902.50

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	*Position*	*Billing Rate*	*Sum of Hours*	*Sum of Fees*
Stegenga, Jeff	Managing Director	$1,575	14.8	$23,310.00
Hertzberg, Julie	Managing Director	$1,525	0.3	$457.50
Grossi, Nick	Managing Director	$1,350	47.4	$63,990.00
Simion, Tony	Managing Director	$1,300	96.0	$124,800.00
Turner, Cari	Managing Director	$1,300	562.7	$731,510.01
Gordon, Robert	Managing Director	$1,200	9.3	$11,160.00
Shibata, Gerardo Yukio	Senior Director	$1,100	14.9	$16,390.00
Shiffman, David	Senior Director	$1,075	38.5	$41,387.50
Donoghue, Doug	Senior Director	$1,050	196.8	$206,640.00
Shahbain, Abraham	Senior Director	$1,050	745.0	$782,250.01
Weiland, Brad	Senior Director	$1,025	28.5	$29,212.50
Broskay, Cole	Senior Director	$1,000	22.5	$22,500.00
Callerio, Lorenzo	Senior Director	$1,000	952.7	$952,700.01
Webber, Dan	Senior Director	$1,000	5.9	$5,900.00
Loop, Stuart	Senior Director	$975	0.4	$390.00
Warren, Joseph	Director	$950	885.5	$841,225.01
Schirle, Mattie	Director	$900	782.9	$704,610.00
Caruso, Nicholas	Director	$850	1064.2	$904,570.00

Exhibit C

Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
June 11, 2025 through September 30, 2025

Pacheco, Santiago	Manager	$825	3.9	$3,217.50
Postolos, Lucas	Senior Associate	$825	5.3	$4,372.50
O'Toole, Colin	Manager	$800	211.2	$168,960.00
Kordupel, Lewis	Senior Associate	$750	174.2	$130,650.00
Rybarczyk, Jodi	Senior Associate	$750	0.3	$225.00
Waismann, Heitor	Senior Associate	$750	7.7	$5,775.00
Zehetmair, Stefan	Associate Director	$730	588.4	$429,532.00
Cook, Jacob	Senior Associate	$725	562.0	$407,450.00
Erlach, Nicole	Senior Associate	$725	587.4	$425,865.00
Bombara, Jonathan	Senior Associate	$675	66.1	$44,617.50
Hill, Michael	Associate	$675	247.6	$167,130.00
Mier, Nicolas	Associate	$675	1.5	$1,012.50
Borgonovo, Erik	Senior Associate	$655	0.2	$131.00
Fuetter, Isaac	Associate	$650	500.0	$325,000.00
Liv-Feyman, Alec	Analyst	$550	35.5	$19,525.00
Pack, Laura	Associate	$530	44.0	$23,320.00
Draude, Richard	Analyst	$525	753.6	$395,640.00
Campbell, Lyndsay	Analyst	$475	168.3	$79,942.50
Hamilton, Makenna	Analyst	$475	0.3	$142.50
Athreya, Abhi	Analyst	$450	245.7	$110,565.00
Korol, Sammy	Analyst	$450	2.5	$1,125.00
			9674.0	$8,207,200.55

EXHIBIT D

Time Detail by Activity by Task Code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Borgonovo, Erik	6/11/2025	0.5	Meeting between L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli re: introduction to Chapter 11 rules, do and don'ts
Borgonovo, Erik	6/11/2025	0.3	Telephone conference with L. Pack (A&M), M. Dvorak (A&M), B. Weiland (A&M), E. Borgonovo (A&M) re: follow up debrief for A/P cutoff training
Borgonovo, Erik	6/11/2025	0.2	Conference call with E. Borgonovo, M. Dvorak (A&M), B. Weiland (A&M) and L. Pack (A&M) re: escalation process on a specific case related to pre-petition liabilities imposed by the Court
Borgonovo, Erik	6/11/2025	0.5	On-site meeting with L. Pack (A&M), E. Borgonovo, and Marelli re: daily activities and upcoming trainings
Borgonovo, Erik	6/11/2025	0.5	Telephone conference with B. Weiland (A&M), E. Borgonovo (A&M), L. Pack (A&M), M. Dvorak (A&M) and Marelli re: A/P cutoff process
Borgonovo, Erik	6/11/2025	0.6	Discuss related content with E. Borgonovo (A&M) and L. Pack (A&M) re: specific questions related to Chapter 11 rules
Borgonovo, Erik	6/11/2025	0.8	Meeting with L. Pack (A&M) E. Borgonovo (A&M) and AP leadership team re: Marelli's situation after the Chapter 11 filing and first Q&A
Borgonovo, Erik	6/11/2025	0.8	Meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli re: Pre-Align on vendor Manage and stakeholder communications
Borgonovo, Erik	6/11/2025	0.8	Support Marelli's GBS team with E. Borgonovo (A&M) and L. Pack (A&M) rea specific matter related to pre-petition liabilities imposed by the Court
Borgonovo, Erik	6/11/2025	1.0	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and employees re: specific instructions on counterparty ERP invoice processing
Borgonovo, Erik	6/11/2025	1.0	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and MAR employees re: specific instructions on counterparty ERP invoice processing (P52 & P55)
Borgonovo, Erik	6/11/2025	1.0	Meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli's team who is directly in contact with suppliers re: Pre-Align on vendor Manage and stakeholder communications
Borgonovo, Erik	6/11/2025	0.2	Meeting with Marelli, E. Borgonovo, and L. Pack (A&M) re: debrief for A/P cutoff training and next steps
Cui, Maggie	6/11/2025	0.8	Participate in the A/P Cut-off training for GBS China A/P core team and Marelli
Dalmia, Nikhil	6/11/2025	0.8	Participate in AP leadership call about announcement of US Ch. 11 filing and immediate steps that need to be taken with Marelli, B. Weiland (A&M), M. Dvorak (A&M), A. Shahbain (A&M), K. Mittal (A&M) and N. Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.9	Train to GBS EMEA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), N Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.9	Train to GBS counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/11/2025	0.9	Train to GBS NAFTA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.7	Understand the options available to AP team for marking all pending invoices as "PRE" for Day 1 with Marelli, GBS Team, K. Mittal (A&M) and N. Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.8	Introduction with GBS EMEA and NAFTA regional AP teams in person with K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.3	Review and Discuss the steps to be taken for day 1 such as AP sub-ledger download
Dalmia, Nikhil	6/11/2025	1.1	Participate in GBS mini townhall call related to briefing on important points to understand regarding Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.3	Discuss the organization structure with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.3	Discuss the Geographical teams split and shift timings with Marelli, K. Mittal (A&M) and N. Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	1.1	Plan the steps to be taken for day 1 with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/11/2025	0.4	Announce to GBS counterparty team relating to Chapter 11 filing in US with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Doi, Marcella	6/11/2025	1.7	Conduct Chapter 11 Townhall in Portuguese with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Doi, Marcella	6/11/2025	1.8	Review customer, vendor, and employee communication FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Doi, Marcella	6/11/2025	2.7	Discuss Chapter 11 process, PRE and PST petition codes, and counterparty with Marelli, R. Salviano, J. Farina, M. Doi (A&M), and A/P leadership to resolve open questions
Doi, Marcella	6/11/2025	1.3	Review cash position including factoring maturities, confirming, and 10-day inflow forecast
Doi, Marcella	6/11/2025	0.9	Organize internal communications with R. Salviano, M. Doi, J. Farina (A&M), Marelli regarding onsite trainings
Doi, Marcella	6/11/2025	0.6	Review customer communication and FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Doi, Marcella	6/11/2025	0.4	Discuss next steps and onsite work plan with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Doi, Marcella	6/11/2025	0.9	Meeting with Marelli, B. Weiland, R. Salviano, M. Doi and J. Farina (A&M) - Chapter 11 Townhall
Dvorak, Michael	6/11/2025	0.2	Conference call with E. Borgonovo, M. Dvorak (A&M), B. Weiland (A&M) and L. Pack (A&M) re: escalation process on a specific case related to pre-petition liabilities imposed by the Court
Dvorak, Michael	6/11/2025	1.1	Participate in supplier help desk training session with Marelli team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dvorak, Michael	6/11/2025	1.1	Participate in GBS mini townhall call related to briefing on important points to understand regarding Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Dvorak, Michael	6/11/2025	2.2	Prepare materials for accounts payable cutoff discussions with company processing teams
Dvorak, Michael	6/11/2025	0.9	Train to GBS counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Dvorak, Michael	6/11/2025	1.6	Prepare additional kick off materials for EMEA accounts payable trainings
Dvorak, Michael	6/11/2025	0.3	Telephone conference with L. Pack (A&M), M. Dvorak (A&M), B. Weiland (A&M), E. Borgonovo (A&M) re: follow up debrief for A/P cutoff training
Dvorak, Michael	6/11/2025	0.9	Train to GBS NAFTA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Dvorak, Michael	6/11/2025	0.9	Train to GBS EMEA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), N Dalmia (A&M)
Dvorak, Michael	6/11/2025	0.9	Participate in accounts payable leadership training with Marelli team
Dvorak, Michael	6/11/2025	0.8	Participate in AP leadership call about announcement of US Ch. 11 filing and immediate steps that need to be taken with Marelli, B. Weiland (A&M), M. Dvorak (A&M), A. Shahbain (A&M), K. Mittal (A&M) and N. Dalmia (A&M)
Dvorak, Michael	6/11/2025	0.5	Telephone conference with B. Weiland (A&M), Marelli, E. Borgonovo (A&M), L. Pack (A&M), M. Dvorak (A&M) re: A/P cutoff process
Dvorak, Michael	6/11/2025	0.5	Meeting between L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli re: introduction to Chapter 11 rules, do and don'ts
Dvorak, Michael	6/11/2025	0.4	Announce to GBS counterparty team relating to Chapter 11 filing in US with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Farina, Joao	6/11/2025	0.3	Discuss next steps and onsite work plan with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Farina, Joao	6/11/2025	0.6	Review customer communication and FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Farina, Joao	6/11/2025	0.8	Meeting with Marelli, B. Weiland, R. Salviano, M. Doi and J. Farina (A&M) - Chapter 11 Townhall
Farina, Joao	6/11/2025	1.3	Review cash position including factoring maturities, confirming, and 10-day inflow forecast
Farina, Joao	6/11/2025	1.8	Review customer, vendor, and employee communication FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Farina, Joao	6/11/2025	2.7	Discuss Chapter 11 process, PRE and PST petition codes, and counterparty with Marelli, R. Salviano, J. Farina, M. Doi (A&M), and A/P leadership to resolve open questions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	6/11/2025	0.9	Organize internal communications with R. Salviano, M. Doi, J. Farina (A&M), Marelli regarding onsite trainings
Farina, Joao	6/11/2025	1.7	Conduct Chapter 11 Townhall in Portuguese with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Mittal, Keshav	6/11/2025	0.3	Discuss the organization structure with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/11/2025	1.1	Plan the steps to be taken for day 1 with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/11/2025	1.1	Participate in GBS mini townhall call related to briefing on important points to understand regarding Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.9	Train to GBS NAFTA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.9	Train to GBS counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.9	Train to GBS EMEA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), N Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.8	Participate in AP leadership call about announcement of US Ch. 11 filing and immediate steps that need to be taken with Marelli, B. Weiland (A&M), M. Dvorak (A&M), A. Shahbain (A&M), K. Mittal (A&M) and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.8	Introduction with GBS EMEA and NAFTA regional AP teams in person with K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.7	Understand the options available to AP team for marking all pending invoices as "PRE" for Day 1
Mittal, Keshav	6/11/2025	0.7	Understand the options available to AP team for marking all pending invoices as "PRE" for Day 1 with Marelli, GBS Team, K. Mittal (A&M) and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.4	Announce to GBS counterparty team relating to Chapter 11 filing in US with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.3	Discuss the Geographical teams split and shift timings with Marelli, K. Mittal (A&M) and N. Dalmia (A&M)
Mittal, Keshav	6/11/2025	0.3	Discuss the steps to be taken for day 1 such as AP sub-ledger download
Pacheco, Santiago	6/11/2025	0.6	Review communication files in Spanish to adjust potential wording or context misalignment
Pacheco, Santiago	6/11/2025	0.2	Discuss with Marelli, initial findings on challenges regarding invoices and the ways of working in the Mexican team
Pacheco, Santiago	6/11/2025	2.2	Provide AP cutoff training to GBS team (22 people) with Marelli, - part 2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/11/2025	0.9	Review Procurement trainings and communication to align messages with AP in Mexico
Pacheco, Santiago	6/11/2025	0.8	Office conference with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to align message and content in preparation for client training meetings
Pacheco, Santiago	6/11/2025	0.7	Create an Issue Log file to keep track of all questions and open items to solve for the AP team
Pacheco, Santiago	6/11/2025	0.6	Lead AP cutoff training to GBS team (22 people) with Marelli, - part 1
Pacheco, Santiago	6/11/2025	0.4	Discuss with Marelli, action items to address concerns about security in the office and suppliers
Pacheco, Santiago	6/11/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/11/2025	0.8	Host session with client AP team Marelli, and multiple GBS contractors) to discuss company situation, townhall, pending open items, or questions
Pack, Laura	6/11/2025	0.3	Telephone conference with L. Pack (A&M), M. Dvorak (A&M), B. Weiland (A&M), E. Borgonovo (A&M) re: follow up debrief for A/P cutoff training
Pack, Laura	6/11/2025	0.5	Meeting between A&M and Marelli re: introduction to Chapter 11 rules, do and don'ts
Pack, Laura	6/11/2025	1.0	Conference call with L. Pack (A&M), E. Borgonovo (A&M), and other Marelli's employees re: specific instructions on counterparty ERP invoice processing
Pack, Laura	6/11/2025	1.0	Meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli's team who is directly in contact with suppliers re: Pre-Align on vendor Manage and stakeholder communications
Pack, Laura	6/11/2025	1.0	Conference call with L. Pack (A&M), E. Borgonovo (A&M), and other Marelli's employees re: specific instructions on counterparty ERP invoice processing (P52 & P55)
Pack, Laura	6/11/2025	0.2	Meeting with Marelli, E. Borgonovo, and L. Pack (A&M) re: debrief for A/P cutoff training and next steps
Pack, Laura	6/11/2025	0.5	Meeting between L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli re: introduction to Chapter 11 rules, do and don'ts
Pack, Laura	6/11/2025	0.2	Conference call with E. Borgonovo, M. Dvorak (A&M), B. Weiland (A&M) and L. Pack (A&M) re: escalation process on a specific case related to pre-petition liabilities imposed by the Court
Pack, Laura	6/11/2025	0.5	Telephone conference with B. Weiland (A&M), Marelli, E. Borgonovo (A&M), L. Pack (A&M), M. Dvorak (A&M) re: A/P cutoff process
Pack, Laura	6/11/2025	0.6	Discuss related content with E. Borgonovo (A&M) and L. Pack (A&M) re: specific questions related to Chapter 11 rules
Pack, Laura	6/11/2025	0.8	Support Marelli's GBS team with E. Borgonovo (A&M) and L. Pack (A&M) rea specific matter related to pre-petition liabilities imposed by the Court
Pack, Laura	6/11/2025	0.8	Meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli re: Pre-Align on vendor Manage and stakeholder communications

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	6/11/2025	0.8	Meeting with L. Pack (A&M) E. Borgonovo (A&M) and Marelli re: situation after the Chapter 11 filing and first Q&A
Pack, Laura	6/11/2025	0.5	On-site meeting with L. Pack (A&M), E. Borgonovo, and Marelli re: daily activities and upcoming trainings
Salviano, Rodrigo	6/11/2025	0.4	Discuss next steps and onsite work plan with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Salviano, Rodrigo	6/11/2025	1.3	Review cash position including factoring maturities, confirming, and 10-day inflow forecast
Salviano, Rodrigo	6/11/2025	0.9	Organize internal communications with R. Salviano, M. Doi, J. Farina (A&M), F. Duarte and Marelli regarding onsite trainings
Salviano, Rodrigo	6/11/2025	0.9	Meeting with Marelli, B. Weiland, R. Salviano, M. Doi and J. Farina (A&M) - Chapter 11 Townhall
Salviano, Rodrigo	6/11/2025	0.6	Review customer communication and FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Salviano, Rodrigo	6/11/2025	2.7	Discuss Chapter 11 process, PRE and PST petition codes, and counterparty with Marelli, R. Salviano, J. Farina, M. Doi (A&M), and A/P leadership to resolve open questions
Salviano, Rodrigo	6/11/2025	1.8	Review customer, vendor, and employee communication FAQs in Portuguese with R. Salviano, M. Doi, J. Farina (A&M)
Salviano, Rodrigo	6/11/2025	1.7	Conduct Chapter 11 Townhall in Portuguese with Marelli, R. Salviano, M. Doi and J. Farina (A&M)
Shahbain, Abraham	6/11/2025	0.8	Participate in AP leadership call about announcement of US Ch. 11 filing and immediate steps that need to be taken with Marelli, B. Weiland (A&M), M. Dvorak (A&M), A. Shahbain (A&M), K. Mittal (A&M) and N. Dalmia (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.6	Review communications (supplier, vendor, employee) in Spanish to customize messages G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.2	Discuss with Marelli, G. Shibata (A&M) initial findings on challenges regarding invoices and the ways of working in the Mexican team
Shibata, Gerardo Yukio	6/11/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	1.6	Provide AP cutoff training to GBS team (22 people) with Marelli, - part 2 G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.7	Review open items and define action items and strategy to resolve issues and questions G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.8	Host session with client AP team (Marelli, and multiple GBS contractors) to discuss company situation, townhall, pending open items, or questions. G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.8	Office conference with Marelli, G. Shibata (A&M) to align message and content in preparation for client training meetings
Shibata, Gerardo Yukio	6/11/2025	0.8	Office conference with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to align message and content in preparation for client training meetings
Shibata, Gerardo Yukio	6/11/2025	0.9	Review Procurement trainings and communication to align messages with AP in Mexico G. Shibata (A&M)
Shibata, Gerardo Yukio	6/11/2025	0.4	Discuss with C. Su action items to address concerns about security in the office and suppliers G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/11/2025	0.6	Provide AP cutoff training to GBS team (22 people) with Marelli, - part 1 G. Shibata (A&M)
Simoneaux, Natalie	6/11/2025	0.8	Refresh question tracker regarding AP cutoff process for various regions
Simoneaux, Natalie	6/11/2025	1.2	Analyze company accounts payable system processes for pre/post invoice coding
Simoneaux, Natalie	6/11/2025	1.6	Evaluate issue items in regards to China AP systems for accounting cut-off
Simoneaux, Natalie	6/11/2025	1.8	Evaluate AP cutoff procedures for India team to assist with invoice splitting review
Simoneaux, Natalie	6/11/2025	0.8	Gather issues list data from various regions in regards to trainings for AP Cutoff
Weiland, Brad	6/11/2025	0.9	Train to GBS counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Weiland, Brad	6/11/2025	0.9	Train to GBS NAFTA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M) and N Dalmia (A&M)
Weiland, Brad	6/11/2025	0.9	Telephone conference with Hyderabad office re: A/P cutoff process
Weiland, Brad	6/11/2025	0.9	Telephone conference with counterparty ERP users re: A/P cutoff and training procedures
Weiland, Brad	6/11/2025	0.9	Train to GBS EMEA counterparty team relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), N Dalmia (A&M)
Weiland, Brad	6/11/2025	0.9	Meeting with Marelli, B. Weiland, R. Salviano, M. Doi and J. Farina (A&M) - Chapter 11 Townhall
Weiland, Brad	6/11/2025	0.8	Telephone conference with Marelli and business services team re: counterparty operations
Weiland, Brad	6/11/2025	0.3	Prepare and revise materials re: A/P cutoff and payment processing
Weiland, Brad	6/11/2025	0.2	Conference call with E. Borgonovo, M. Dvorak (A&M), B. Weiland (A&M) and L. Pack (A&M) re: escalation process on a specific case related to pre-petition liabilities imposed by the Court
Weiland, Brad	6/11/2025	0.2	Correspond with K. Mittal (A&M), N. Dalmia (A&M) re: Hyderabad, India A/P cutoff items
Weiland, Brad	6/11/2025	0.2	Correspond with M. Cui (A&M) re: Dalian, China global business services A/P cutoff process
Weiland, Brad	6/11/2025	0.2	Correspond with M. Dvorak (A&M) re: schedules and statements
Weiland, Brad	6/11/2025	0.3	Telephone conference with L. Pack (A&M), M. Dvorak (A&M), B. Weiland (A&M), E. Borgonovo (A&M) re: follow up debrief for A/P cutoff training

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/11/2025	0.3	Office conference with Marelli re: schedules and statements and open items
Weiland, Brad	6/11/2025	1.1	Participate in GBS mini townhall call related to briefing on important points to understand regarding Chapter 11 with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Weiland, Brad	6/11/2025	0.3	Office conference with Marelli re: accounting workstreams and communications re: same
Weiland, Brad	6/11/2025	0.8	Participate in AP leadership call about announcement of US Ch. 11 filing and immediate steps that need to be taken with Marelli, B. Weiland (A&M), M. Dvorak (A&M), A. Shahbain (A&M), K. Mittal (A&M) and N. Dalmia (A&M)
Weiland, Brad	6/11/2025	0.4	Announce to GBS counterparty team relating to Chapter 11 filing in US with Marelli, B. Weiland (A&M), M. Dvorak (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Weiland, Brad	6/11/2025	0.4	Correspond with client, A&M team members re: A/P cutoff process and training sessions
Weiland, Brad	6/11/2025	0.5	Telephone conference training session with global business services supplier help desk personnel
Weiland, Brad	6/11/2025	0.5	Telephone conference with B. Weiland (A&M), Marelli, E. Borgonovo (A&M), L. Pack (A&M), M. Dvorak (A&M) re: A/P cutoff process
Weiland, Brad	6/11/2025	0.7	Prepare for and present via video conference mini town hall to client global business services personnel
Weiland, Brad	6/11/2025	0.5	Meeting between L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli re: introduction to Chapter 11 rules, do and don'ts
Weiland, Brad	6/11/2025	0.6	Prepare for and present video conference town hall to Americas global business service personnel
Zhang, Jianhong	6/11/2025	2.8	Compile the Q&A list (CN&EN Version)raised by GBS A/P leaders on June 11 and follow up on the solutions and the progress of pending issues
Zhang, Jianhong	6/11/2025	1.1	Participate in the A/P Cut-off training for GBS A/P leaders and record issues related to the A/P coding and payment process
Zhu, Judith	6/11/2025	2.2	Address questions from the AP core team and compile the QA document (CN & EN versions) as of Jun 11
Zhu, Judith	6/11/2025	1.2	Conduct the A/P Cut-off training for GBS China A/P core team and Marelli
Borgonovo, Erik	6/12/2025	0.6	Meeting with E. Borgonovo (A&M), Marelli and L. Pack (A&M) re: debrief for A/P cutoff training
Borgonovo, Erik	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: several live examples
Borgonovo, Erik	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: splitting invoices in pre-petition and post-petition
Borgonovo, Erik	6/12/2025	1.0	Conference call with L. Pack (A&M) E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding the account payable (PTP) training for UK, Turkey and Romania entities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Borgonovo, Erik	6/12/2025	1.0	Meeting with E. Borgonovo (A&M) & L. Pack (A&M) and Marelli team based in Marocco re: AP related payments (vendor invoices, taxes, insurance, T&E expense report, etc.)
Borgonovo, Erik	6/12/2025	0.2	Meeting with E. Borgonovo (A&M), Marelli and L. Pack (A&M) re: blocked credit cards
Borgonovo, Erik	6/12/2025	0.2	Telephone conference with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M) re: pre- and post petition split invoice issues
Borgonovo, Erik	6/12/2025	0.4	Meeting with Marelli. E. Borgonovo (A&M), and L. Pack (A&M) re: individual stakeholder meetings and next steps
Borgonovo, Erik	6/12/2025	0.6	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: splitting invoices in pre-petition and post-petition
Borgonovo, Erik	6/12/2025	0.6	Train A/P with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: differences between treatment of services and goods coding under Chapter 11
Borgonovo, Erik	6/12/2025	0.6	Train A/P with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: differences between treatment of services and goods coding under Chapter 11
Borgonovo, Erik	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: several live examples
Borgonovo, Erik	6/12/2025	1.0	On-site assistance for OTC Marelli team with E. Borgonovo (A&M) and L. Pack (A&M) re: factoring and netting AR/AP invoices
Broskay, Cole	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Broskay, Cole	6/12/2025	0.4	E-mail correspondence with case management team regarding accounting matters
Broskay, Cole	6/12/2025	0.2	Working session to develop accounting status update agenda with C. Broskay and R. Gordon (A&M)
Broskay, Cole	6/12/2025	0.6	Teleconference regarding timing of financial reporting and required Company/external resources to support with C. Broskay and R. Gordon (A&M)
Broskay, Cole	6/12/2025	0.8	Update key milestones timing for accounting workstream update template
Broskay, Cole	6/12/2025	0.2	Compile accounting update template for recurring project management slides
Broskay, Cole	6/12/2025	0.3	Teleconference regarding preparation for transaction accounting upon emergence from bankruptcy with R. Gordon and C. Broskay (A&M)
Chester, Monte	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Cui, Maggie	6/12/2025	1.4	Participate in the A/P Cutoff Process training for Marelli with B. Weiland (A&M) and M. Cui (A&M)
Cui, Maggie	6/12/2025	1.6	Meet with the GBS China A/P core team and Marelli to address issues in the AP approval process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/12/2025	1.6	Train to GBS AP NAFTA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M) and N. Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	1.1	Session on preliminary problems faced by the GBS AP NAFTA team junior staff with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	1.6	Train to GBS AP NAFTA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	0.9	Participate in call related to P2P/R2R process with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	1.8	Train to GBS AP EMEA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	0.8	Session on preliminary problems faced by the GBS AP EMEA team junior staff with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	0.6	Prepare for AP Cut Off Process with the team
Dalmia, Nikhil	6/12/2025	0.6	Discuss on how to streamline the entire P2P process and Prepare of FAQs for the AP team with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	0.4	Discuss with GBS AP NAFTA team on various operational issues
Dalmia, Nikhil	6/12/2025	0.3	Discuss on status of current open invoices across different regional teams with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/12/2025	1.1	Participate in call with payments team related to payment process with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Doi, Marcella	6/12/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Dvorak, Michael	6/12/2025	1.0	Conference call with L. Pack (A&M) E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding the account payable (PTP) training for UK, Turkey and Romania entities
Dvorak, Michael	6/12/2025	2.1	Revise accounts payable cutoff training schedule for trainings that have occurred
Dvorak, Michael	6/12/2025	0.9	Revise split invoice template for use by accounts payable processors
Dvorak, Michael	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Farina, Joao	6/12/2025	1.1	Initial review of the release code classifications in the Brazil team's A/P database
Farina, Joao	6/12/2025	0.8	Conference call with R. Salviano, M. Lie, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Farina, Joao	6/12/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	6/12/2025	0.6	review pre-SAP integration of the release code classifications in the Brazil team's A/P database
Gordon, Robert	6/12/2025	0.6	Teleconference regarding timing of financial reporting and required Company/external resources to support with C. Broskay and R. Gordon (A&M)
Gordon, Robert	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Gordon, Robert	6/12/2025	0.3	Teleconference regarding preparation for transaction accounting upon emergence from bankruptcy with R. Gordon and C. Broskay (A&M)
Gordon, Robert	6/12/2025	0.2	Working session to develop accounting status update agenda with C. Broskay and R. Gordon (A&M)
Mittal, Keshav	6/12/2025	0.8	Session on preliminary problems faced by the GBS AP EMEA team junior staff with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/12/2025	0.8	Prepare for various trainings regarding AP cutoff processes
Mittal, Keshav	6/12/2025	0.9	Participate in call with Thailand IFS team related to P2P/R2R process with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/12/2025	1.1	Participate in call with payments team related to payment process with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/12/2025	1.1	Session on preliminary problems faced by the GBS AP NAFTA team junior staff with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/12/2025	1.6	Train to GBS AP NAFTA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M) and N. Dalmia (A&M)
Mittal, Keshav	6/12/2025	1.6	Train to GBS AP NAFTA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/12/2025	1.8	Train to GBS AP EMEA team junior staff relating to categorization of invoices into pre-petition and post-petition as per Chapter 11 with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	6/12/2025	0.3	Discuss on status of current open invoices across different regional teams with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/12/2025	0.6	Discuss on how to streamline the entire P2P process and Prepare of FAQs for the AP team with Marelli, K. Mittal (A&M) and N Dalmia (A&M)
Pacheco, Santiago	6/12/2025	0.8	Investigate and understand claims from various vendors to prepare escalation communications to vendor management team
Pacheco, Santiago	6/12/2025	0.9	Review the payment tracker process and invoice splitting tools to GBS team
Pacheco, Santiago	6/12/2025	0.7	Gather documentation on AP subledger and meet with GBS team to align on how to process the information and keep track on classification advancements
Pacheco, Santiago	6/12/2025	0.6	Prepare communication reinforcements with the Purchasing department to align vendor communication and A/P relationship

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/12/2025	0.6	Office conference with G. Shibata (A&M), S. Pacheco (A&M), Marelli, and vendor to understand risks from AR and clients threatening to stop payments
Pacheco, Santiago	6/12/2025	0.6	Analyze various vendor claims to identify the criticality on the operations triggered by a threat on stopping operations
Pacheco, Santiago	6/12/2025	0.4	Meeting with Marelli to review AP aging
Pacheco, Santiago	6/12/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/12/2025	0.4	Call with G. Shibata (A&M) S. Pacheco (A&M) and Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Pacheco, Santiago	6/12/2025	0.2	Create a shared teams group with Marelli and structured all the available information as well as a document sharing system
Pacheco, Santiago	6/12/2025	0.6	Office conference with G. Shibata (A&M), S. Pacheco (A&M), Marelli, and GBS to understand AP processes and align on contingency plan for his vacations
Pacheco, Santiago	6/12/2025	1.1	Analyze the A/P bases to identify the starting point at the petition date
Pack, Laura	6/12/2025	0.6	Train A/P with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: differences between treatment of services and goods coding under Chapter 11
Pack, Laura	6/12/2025	1.0	On-site assistance for OTC Marelli team with E. Borgonovo (A&M) and L. Pack (A&M) re: factoring and netting AR/AP invoices
Pack, Laura	6/12/2025	1.0	Meeting with E. Borgonovo (A&M) & L. Pack (A&M) and Marelli team based in Marocco re: AP related payments (vendor invoices, taxes, insurance, T&E expense report, etc.)
Pack, Laura	6/12/2025	1.0	Conference call with L. Pack (A&M) E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding the account payable (PTP) training for UK, Turkey and Romania entities
Pack, Laura	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: splitting invoices in pre-petition and post-petition
Pack, Laura	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: several live examples
Pack, Laura	6/12/2025	0.8	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: several live examples
Pack, Laura	6/12/2025	0.6	Train A/P with E. Borgonovo (A&M), L. Pack (A&M) and Italian team re: differences between treatment of services and goods coding under Chapter 11
Pack, Laura	6/12/2025	0.6	Code A/P on-site assistance with E. Borgonovo (A&M), L. Pack (A&M) and Czech and Romanian team re: splitting invoices in pre-petition and post-petition
Pack, Laura	6/12/2025	0.4	Meeting with Marelli. E. Borgonovo (A&M), and L. Pack (A&M) re: individual stakeholder meetings and next steps
Pack, Laura	6/12/2025	0.2	Telephone conference with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M) re: pre- and post petition split invoice issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	6/12/2025	0.2	Meeting with E. Borgonovo (A&M), Marelli, and L. Pack (A&M) re: blocked credit cards
Pack, Laura	6/12/2025	0.6	Meeting with E. Borgonovo (A&M), Marelli and L. Pack (A&M) re: debrief for A/P cutoff training
Rybarczyk, Jodi	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Salviano, Rodrigo	6/12/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Salviano, Rodrigo	6/12/2025	0.8	Conference call with R. Salviano, M. Lie, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Shibata, Gerardo Yukio	6/12/2025	1.1	Review A/P database provided by GBS to identify the starting point at the petition date G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.2	Review and complement the communication for user asking to upload all pending invoices into system to have visibility of all pending payments G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.6	Analyze vendors up to date claims to identify the criticality on the operations triggered by a threat on stopping operations G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.4	Call with G. Shibata (A&M) S. Pacheco (A&M) and Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Shibata, Gerardo Yukio	6/12/2025	0.4	Analyze specific vendor up to date claims to identify the criticality on the operations triggered by a threat on stopping operations G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.3	Prepare information about issues with critical vendors and share with global leadership G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.2	Office conference with C. Su to define plan to communicate urgency to upload to the system pending invoices and goods receipt notes G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.4	Provide feedback on the communication (tone and content) between buyer and supplier
Shibata, Gerardo Yukio	6/12/2025	0.6	Understand the situation of a supplier that will stop deliveries directly impacting a manufacturing line that will be stopped due to lack of supplies G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.3	Review communication asking user to upload invoices and good receipt notes G. Shibata (A&M)
Shibata, Gerardo Yukio	6/12/2025	0.6	Office conference with G. Shibata (A&M), S. Pacheco (A&M), Marelli, and GBS to understand AP processes and align on contingency plan for his vacations
Shibata, Gerardo Yukio	6/12/2025	0.6	Office conference with G. Shibata (A&M), S. Pacheco (A&M), Marelli, and vendor to understand risks from AR and clients threatening to stop payments
Shibata, Gerardo Yukio	6/12/2025	0.8	Explain the payment tracker and invoice splitting tools to GBS team G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Simoneaux, Natalie	6/12/2025	0.9	Prepare summary of questions related to AP Cutoff invoice splitting procedures
Simoneaux, Natalie	6/12/2025	1.9	Consolidate various issues related to counterparty systems in China for review
Simoneaux, Natalie	6/12/2025	1.4	Analyze inquiries related to AP Cutoff China training to ensure alignment among team members
Weiland, Brad	6/12/2025	0.7	Review open items re: A/P cutoff coding items
Weiland, Brad	6/12/2025	0.2	Telephone conference with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M) re: pre- and post petition split invoice issues
Weiland, Brad	6/12/2025	0.2	Correspond with N. Dalmia (A&M) re: India and Thailand A/P cutoff
Weiland, Brad	6/12/2025	1.4	Participate in the A/P Cutoff Process training for Marelli with B. Weiland (A&M) and M. Cui (A&M)
Weiland, Brad	6/12/2025	1.0	Conference call with L. Pack (A&M) E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding the account payable (PTP) training for UK, Turkey and Romania entities
Weiland, Brad	6/12/2025	0.6	Review training materials, open items, and timing considerations re: A/P cutoff process
Weiland, Brad	6/12/2025	0.4	Review counterparty training materials for client A/P personnel
Weiland, Brad	6/12/2025	0.4	Telephone conference re: accounting items with B. Weiland (A&M), R. Gordon (A&M), C. Broskay (A&M), M. Dvorak (A&M), M. Chester (A&M), and J. Rybarczyk (A&M)
Weiland, Brad	6/12/2025	0.4	Call with G. Shibata (A&M) S. Pacheco (A&M) and Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Weiland, Brad	6/12/2025	0.2	Correspond with M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: company data and A/P questions
Weiland, Brad	6/12/2025	0.2	Correspond with Marelli re: A/P cutoff process
Weiland, Brad	6/12/2025	0.2	Correspond with Marelli re: client A/P cutoff training and open items re: process
Weiland, Brad	6/12/2025	1.3	Present training to client Japan A/P personnel via videoconference and address questions re: same
Zhang, Jianhong	6/12/2025	1.8	Participate in the A/P Cutoff Process training for Japan finance controllers and record issues raised by them
Zhang, Jianhong	6/12/2025	2.9	Discuss with the GBS A/P leaders on the A/P Cut-off Process, address questions and update the Q&A list for tracking
Zhu, Judith	6/12/2025	2.9	Address questions from the AP core team and compile the QA document (CN & EN versions) as of Jun 12
Zhu, Judith	6/12/2025	1.4	Meet with the GBS China A/P core team and Marelli to address issues in the AP approval process
Zhu, Judith	6/12/2025	0.9	Participate in the training for finance who handle 3 small entities with Marelli
Borgonovo, Erik	6/13/2025	0.8	Meeting with E. Borgonovo (A&M) and L. Pack (A&M) re: specific questions raised by supplier helpdesk team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Borgonovo, Erik	6/13/2025	2.4	50% of travel time from Trnava, Slovakia to Milan, Italy
Borgonovo, Erik	6/13/2025	0.6	On-site meeting with E. Borgonovo (A&M) L. Pack (A&M), Marelli and S. MAR re: A/P cut off and helpdesk team
Borgonovo, Erik	6/13/2025	0.6	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: daily activities, upcoming trainings and specific questions
Borgonovo, Erik	6/13/2025	0.4	On-site meeting with E. Borgonovo (A&M) L. Pack (A&M) and Marelli re: debrief of support requirements and questions from supplier helpdesk and resolution
Borgonovo, Erik	6/13/2025	0.4	Meeting with L. Pack (A&M) and E. Borgonovo (A&M) re: debrief of Train A/P and answering specific queries
Borgonovo, Erik	6/13/2025	0.4	Conference call with E. Borgonovo (A&M) L. Pack (A&M), Marelli and other colleagues from the team re: several service invoice related questions
Borgonovo, Erik	6/13/2025	1.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and Marelli team re: follow-up of account payable (PTP) training for UK, Turkey and Romania entities
Borgonovo, Erik	6/13/2025	0.6	Meeting with E. Borgonovo (A&M), L. Pack (A&M) re: specific query of OTC team re: A/P netting and factoring
Borgonovo, Erik	6/13/2025	0.4	Answer a question from Marelli regarding a service invoice-related issue with L. Pack (A&M) and E. Borgonovo (A&M)
Broskay, Cole	6/13/2025	0.4	Compile edits to accounting update slide for submission to project management deck
Broskay, Cole	6/13/2025	0.6	Correspond with accounting team regarding template documenting docket item review
Broskay, Cole	6/13/2025	1.6	Review IFRS accounting guidance relevant to Chapter 11 filers
Caruso, Nicholas	6/13/2025	0.5	Participate in call with Marelli regarding AP Cutoff progress
Cui, Maggie	6/13/2025	1.1	Conduct the A/P Cut-off Training Session for Thailand Local Finance Team with J. Zhu (A&M), J. Zhang (A&M), M. Cui (A&M) and Marelli team
Dalmia, Nikhil	6/13/2025	0.9	Compile FAQs and Notes based on meeting information
Dalmia, Nikhil	6/13/2025	0.3	Discuss with Marelli for Next Week Planning
Dalmia, Nikhil	6/13/2025	0.8	Travel from Marelli-GBS office to Mumbai (1.5 hours of total flight time)
Dalmia, Nikhil	6/13/2025	1.1	Discuss with GBS EMEA- Imran team to address their issues
Dalmia, Nikhil	6/13/2025	1.1	Train Session to EMEA Team- Batswana Team to address their issues
Dalmia, Nikhil	6/13/2025	1.4	Review of invoice classified by EMEA- Batswana team on sample basis into PRE/PST/503, clarifying their doubts
Dalmia, Nikhil	6/13/2025	1.4	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503, clarifying their doubts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/13/2025	0.6	Discuss with GBS Jodhpur team regarding query on factoring of invoices along with K. Mittal (A&M) and N. Dalmia (A&M)
Doi, Marcella	6/13/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Doi, Marcella	6/13/2025	0.4	Call with R. Salviano, M. Doi, J. Farina (A&M) to review MAR AP Team PRE and PST code classification
Doi, Marcella	6/13/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), and Marelli to discuss required adjustments to invoice classifications under the PRE and PST guidelines
Dvorak, Michael	6/13/2025	2.9	Respond to accounts payable cutoff local team requests as of June 13
Farina, Joao	6/13/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), and Marelli to discuss required adjustments to invoice classifications under the PRE and PST guidelines
Farina, Joao	6/13/2025	0.2	Call with Marelli to discuss required adjustments to invoice classifications under the PRE and PST guidelines
Farina, Joao	6/13/2025	0.4	Call with R. Salviano, M. Doi, J. Farina (A&M) to review MAR AP Team PRE and PST code classification
Farina, Joao	6/13/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Mittal, Keshav	6/13/2025	1.1	Discuss with GBS NAFTA team regarding multiple team members queries such as incoterm is different on invoice and SAP, Shipment date is not available
Mittal, Keshav	6/13/2025	2.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Mittal, Keshav	6/13/2025	1.3	Discuss with GBS EMEA team regarding multiple team members queries such as service period not mentioned on invoice, Shipment date is not available
Mittal, Keshav	6/13/2025	0.8	Discuss with GBS Jodhpur team regarding query on factoring of invoices
Mittal, Keshav	6/13/2025	0.8	Discuss with GBS EMEA team regarding status of overall invoices coded and yet to be coded
Mittal, Keshav	6/13/2025	0.6	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Mittal, Keshav	6/13/2025	0.6	Discuss with GBS Jodhpur team regarding query on factoring of invoices along with K. Mittal (A&M) and N. Dalmia (A&M)
Mittal, Keshav	6/13/2025	1.3	Travel from Marelli-GBS office to Delhi (2.5 hours of total flight time)
Pacheco, Santiago	6/13/2025	0.4	Prepare daily meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M)
Pacheco, Santiago	6/13/2025	0.4	Telephone conference with B. Weiland (A&M), G. Shibata (A&M), S. Pacheco (A&M) re: A/P and vendor items
Pacheco, Santiago	6/13/2025	0.6	Review status of vendor complications in order to identify key issues for discussion with VTM (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/13/2025	0.8	Review vendor management materials for translation
Pacheco, Santiago	6/13/2025	0.9	Office conference with Marelli, and GBS team members to answer questions for the classification process and information
Pacheco, Santiago	6/13/2025	1.2	Office conference with Marelli to review issue log and define actions items
Pacheco, Santiago	6/13/2025	1.3	Prepare responses to current week's issue log and share with the AP team
Pack, Laura	6/13/2025	0.8	Meeting with E. Borgonovo (A&M) and L. Pack (A&M) re: specific questions raised by supplier helpdesk team
Pack, Laura	6/13/2025	0.4	Conference call with E. Borgonovo (A&M) L. Pack (A&M),Marelli and other colleagues from the team re: several service invoice related questions
Pack, Laura	6/13/2025	0.4	Answer a question from Marelli regarding a service invoice-related issue with L. Pack (A&M) and E. Borgonovo (A&M)
Pack, Laura	6/13/2025	0.4	Meeting with L. Pack (A&M) and E. Borgonovo (A&M) re: debrief of Train A/P and answering specific queries
Pack, Laura	6/13/2025	0.4	On-site meeting with E. Borgonovo (A&M) L. Pack (A&M) and Marelli re: debrief of support requirements and questions from supplier helpdesk and resolution
Pack, Laura	6/13/2025	0.6	Meeting with E. Borgonovo (A&M), L. Pack (A&M) re: specific query of OTC team re: A/P netting and factoring
Pack, Laura	6/13/2025	0.6	On-site meeting with E. Borgonovo (A&M) L. Pack (A&M), Marelli and S. MAR re: A/P cut off and helpdesk team
Pack, Laura	6/13/2025	0.6	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: daily activities, upcoming trainings and specific questions
Pack, Laura	6/13/2025	1.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and Marelli team re: follow-up of account payable (PTP) training for UK, Turkey and Romania entities
Salviano, Rodrigo	6/13/2025	0.4	Review supplier first day motion communication in Portuguese
Salviano, Rodrigo	6/13/2025	0.1	Advise Marelli in orders and motions matters
Salviano, Rodrigo	6/13/2025	0.4	Call with R. Salviano, M. Doi, J. Farina (A&M) to review MAR AP Team PRE and PST code classification
Salviano, Rodrigo	6/13/2025	0.6	Prepare for meetings and draft agendas, materials, and follow-up actions
Salviano, Rodrigo	6/13/2025	0.8	Conference call with R. Salviano, M. Doi, J. Farina (A&M), Marelli, and A/P Teams to provide Chapter 11 process updates and address questions
Salviano, Rodrigo	6/13/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), and Marelli to discuss required adjustments to invoice classifications under the PRE and PST guidelines
Shibata, Gerardo Yukio	6/13/2025	1.2	Office conference with Marelli to review issue log and define actions items G. Shibata (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.2	Review digital invoice supplier is in included as critical vendor with Marelli, and GBS G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/13/2025	0.4	Prepare daily meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.4	Telephone conference with B. Weiland (A&M), G. Shibata (A&M), S. Pacheco (A&M) re: A/P and vendor items
Shibata, Gerardo Yukio	6/13/2025	0.6	Discuss with Marelli, ways to standardize knowledge between AP and Buyers G. Shibata (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.6	Review Purchasing training with Marelli to prepare training session week June 16th G. Shibata (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.6	Review status of vendors situation identifying key issues to discuss with VTM (A&M) G. Shibata (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.7	Prepare information for A&M team about the suppliers situation G. Shibata (A&M)
Shibata, Gerardo Yukio	6/13/2025	0.9	Office conference with Marelli, and GBS team members to answer questions for the classification process and information G. Shibata (A&M)
Weiland, Brad	6/13/2025	0.2	Correspond with J. Farina (A&M), R. Salviano (A&M) re: A/P cutoff and Brazil office questions
Weiland, Brad	6/13/2025	0.3	Correspond with N. Simoneaux (A&M), M. Dvorak (A&M), M. Chester (A&M) re: A/P cutoff process and open items including training and FAQ materials
Weiland, Brad	6/13/2025	0.4	Telephone conference with B. Weiland (A&M), G. Shibata (A&M), S. Pacheco (A&M) re: A/P and vendor items
Weiland, Brad	6/13/2025	0.7	Review and analyze A/P cutoff open items from local global business services offices
Weiland, Brad	6/13/2025	0.7	Review materials for training and A/P cutoff open items
Weiland, Brad	6/13/2025	0.3	Prepare materials re: A/P cutoff and vendor payment items
Zhang, Jianhong	6/13/2025	2.8	Discuss and address questions from China GBS A/P leaders about A/P coding category
Zhang, Jianhong	6/13/2025	2.8	Follow up on and record the solutions to the pending issues raised by GBS A/P leaders and Japan finance controllers over the past two days
Zhang, Jianhong	6/13/2025	1.1	Conduct the A/P Cut-off Training Session for Thailand Local Finance Team with J. Zhu (A&M), J. Zhang (A&M), M. Cui (A&M) and Marelli team
Zhang, Jianhong	6/13/2025	1.1	Participate in the A/P Cut-off Training Session for Thailand Local Finance Team with A&M and Marelli
Zhu, Judith	6/13/2025	1.9	Compile the QA document (CN & EN versions) as of Jun 13
Zhu, Judith	6/13/2025	2.7	Address questions from the AP core team
Zhu, Judith	6/13/2025	1.1	Conduct the A/P Cut-off Training Session for Thailand Local Finance Team with J. Zhu (A&M), J. Zhang (A&M), M. Cui (A&M) and Marelli team
Zhu, Judith	6/14/2025	0.3	Respond to the AP core team's inquiries in an email

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dvorak, Michael	6/15/2025	2.2	Respond to accounts payable cutoff local team requests as of June 15
Borgonovo, Erik	6/16/2025	0.5	Conference call with E. Borgonovo (A&M) & L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Borgonovo, Erik	6/16/2025	0.4	Meeting with E. Borgonovo (A&M) and L. Pack (A&M) re: confirmation of invoices provided by Marelli, in pre-petition and post-petition
Borgonovo, Erik	6/16/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), and Marelli re: several specific A/P cutoff questions
Borgonovo, Erik	6/16/2025	0.6	Conference call with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Borgonovo, Erik	6/16/2025	0.6	Solve query from Marelli with E. Borgonovo (A&M) L. Pack (A&M) re: interest notes related to several invoices
Borgonovo, Erik	6/16/2025	0.8	Conference call with E. Borgonovo (A&M) L. Pack (A&M) re: preparation of chapter 11 related question from Genpack HD
Borgonovo, Erik	6/16/2025	1.0	Conference call with E. Borgonovo (A&M) and L. Pack (A&M) and team re: open line session solving pending queries related to invoice coding
Borgonovo, Erik	6/16/2025	1.1	Conference call with E. Borgonovo (A&M) and L. Pack (A&M) re: preparation of several specific A/P cutoff questions
Borgonovo, Erik	6/16/2025	0.3	Review of question from Marelli with E. Borgonovo (A&M) and L. Pack (A&M) re: incoterms and coding invoice correctly
Broskay, Cole	6/16/2025	1.3	Teleconference with R. Gordon, C. Broskay (A&M) over workplan for upcoming weekend
Broskay, Cole	6/16/2025	0.4	Discuss with R. Gordon, C. Broskay (A&M) over MOR requirements in DE
Caruso, Nicholas	6/16/2025	0.4	Discuss with B. Weiland (A&M) & N. Caruso (A&M), S. Pacheco (A&M) and G Shibata (A&M) open items to set action plan with local operation regarding supplier management
Caruso, Nicholas	6/16/2025	0.6	Call with B. Weiland, N. Caruso, M. Dvorak (A&M) regarding LATAM payment invoice proposal as of June 16
Cui, Maggie	6/16/2025	1.3	Participate in the A/P cut-off training for China plants CFOs with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and record the issues raised by them
Dalmia, Nikhil	6/16/2025	1.6	Review FAQ document and propose edits to improve clarity and tone
Dalmia, Nikhil	6/16/2025	0.3	Discuss with Marelli recent updates and concerns
Dalmia, Nikhil	6/16/2025	0.6	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/16/2025	0.9	Review of Invoice Status shared by counterparty and ensure the same gets corrected in the system
Dalmia, Nikhil	6/16/2025	1.4	Review of specific cases with N. Dalmia (A&M), K. Mittal (A&M) and GBS team
Dalmia, Nikhil	6/16/2025	0.3	Review of Hindi Translation Document

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Doi, Marcella	6/16/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), F. Duarte, Marelli to discuss the payment process and priorities to be considered
Doi, Marcella	6/16/2025	0.4	Call with B. Weiland, M. Dvorak, R. Salviano, J. Farina, M. Doi (A&M) regarding payment proposal questions as of June 16
Dvorak, Michael	6/16/2025	0.4	Call with B. Weiland, M. Dvorak, R. Salviano, J. Farina, M. Doi (A&M) regarding payment proposal questions as of June 16
Dvorak, Michael	6/16/2025	0.6	Call with B. Weiland, N. Caruso, M. Dvorak (A&M) regarding LATAM payment invoice proposal as of June 16
Dvorak, Michael	6/16/2025	2.9	Prepare responses for local teams regarding accounts payable cutoff as of June 16
Farina, Joao	6/16/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), F. Duarte, Marelli to discuss the payment process and priorities to be considered
Farina, Joao	6/16/2025	0.4	Call with B. Weiland, M. Dvorak, R. Salviano, J. Farina, M. Doi (A&M) regarding payment proposal questions as of June 16
Gordon, Robert	6/16/2025	1.3	Teleconference with R. Gordon, C. Broskay (A&M) over workplan for upcoming weekend
Gordon, Robert	6/16/2025	0.4	Discuss with R. Gordon, C. Broskay (A&M) over MOR requirements in DE
Gordon, Robert	6/16/2025	0.4	Review adequate assurance and utility motion for impacted parties
Grossi, Nick	6/16/2025	1.6	Prepare summary re: intercompany accounting and reporting construct
Mittal, Keshav	6/16/2025	1.4	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Mittal, Keshav	6/16/2025	1.4	Review of specific cases with N. Dalmia (A&M), K. Mittal (A&M) and GBS team
Mittal, Keshav	6/16/2025	0.8	Review of invoice classified by EMEA- counterparty team on sample basis into PRE/PST/503
Mittal, Keshav	6/16/2025	1.1	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Mittal, Keshav	6/16/2025	0.6	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/16/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Mittal, Keshav	6/16/2025	1.3	Travel from Delhi to Hyderabad (2.5 hours of total flight time)
Mittal, Keshav	6/16/2025	1.6	Review of invoice classified by EMEA- Ali team on sample basis into PRE/PST/503
Pacheco, Santiago	6/16/2025	0.9	Call with the treasury department to review the manual payment tracker file, answer questions and establish the way of working
Pacheco, Santiago	6/16/2025	1.6	Office conference with Marelli, and GBS team, S. Pacheco (A&M) and G Shibata (A&M) to review invoice classification providing feedback
Pacheco, Santiago	6/16/2025	1.6	Follow up meeting with GBS team and Marelli, to analyze specific vendor payments and classification process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/16/2025	1.4	Review materials for vendor communications training with the AP and purchasing department
Pacheco, Santiago	6/16/2025	1.2	Prepare presentation with consolidated messages and key communication references for the AP and purchasing department training
Pacheco, Santiago	6/16/2025	0.9	Conference call with treasury Marelli, S. Pacheco (A&M) and G Shibata (A&M) to review manual payment tracker
Pacheco, Santiago	6/16/2025	0.8	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review urgent issues that arose during the weekend to align next steps
Pacheco, Santiago	6/16/2025	0.8	Meeting with Marelli to discuss daily Update, questions and plan for the day
Pacheco, Santiago	6/16/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/16/2025	0.4	Discuss with B. Weiland (A&M) & N. Caruso (A&M), S. Pacheco (A&M) and G Shibata (A&M) open items to set action plan with local operation regarding supplier management
Pack, Laura	6/16/2025	0.6	Conference call with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Pack, Laura	6/16/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), and Marelli re: several specific A/P cutoff questions
Pack, Laura	6/16/2025	0.5	Conference call with E. Borgonovo (A&M) & L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Pack, Laura	6/16/2025	1.0	Conference call with E. Borgonovo (A&M) and L. Pack (A&M) and team re: open line session solving pending queries related to invoice coding
Pack, Laura	6/16/2025	1.1	Conference call with E. Borgonovo (A&M) and L. Pack (A&M) re: preparation of several specific A/P cutoff questions
Pack, Laura	6/16/2025	0.3	Review of question from Marelli with E. Borgonovo (A&M) and L. Pack (A&M) re: incoterms and coding invoice correctly
Pack, Laura	6/16/2025	0.3	Review of question from Marelli with E. Borgonovo (A&M) and L. Pack (A&M) re: incoterms and coding invoice correctly
Pack, Laura	6/16/2025	0.8	Conference call with E. Borgonovo (A&M) L. Pack (A&M) re: preparation of chapter 11 related question from Genpack HD
Pack, Laura	6/16/2025	0.4	Meeting with E. Borgonovo (A&M) and L. Pack (A&M) re: confirmation of invoices provided by Marelli, in pre-petition and post-petition
Pack, Laura	6/16/2025	0.6	Solve query from Marelli with E. Borgonovo (A&M) L. Pack (A&M) re: interest notes related to several invoices
Salviano, Rodrigo	6/16/2025	0.2	Call with R. Salviano, M. Doi, J. Farina (A&M), F. Duarte, Marelli to discuss the payment process and priorities to be considered
Salviano, Rodrigo	6/16/2025	0.1	Call with Marelli to discuss payment releases
Salviano, Rodrigo	6/16/2025	0.4	Call with B. Weiland, M. Dvorak, R. Salviano, J. Farina, M. Doi (A&M) regarding payment proposal questions as of June 16
Shahbain, Abraham	6/16/2025	0.8	Meeting with accounting team to discuss closing process and changes during Chapter 11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/16/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/16/2025	0.7	Review AP classification done by Marelli/GBS team during week June 11-13
Shibata, Gerardo Yukio	6/16/2025	0.8	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review urgent issues that arose during the weekend to align next steps
Shibata, Gerardo Yukio	6/16/2025	0.9	Conference call with treasury Marelli, S. Pacheco (A&M) and G Shibata (A&M) to review manual payment tracker
Shibata, Gerardo Yukio	6/16/2025	0.9	Review Purchasing training material for Tuesday's session with AP and buyers (MAR + GBS)
Shibata, Gerardo Yukio	6/16/2025	1.6	Office conference with Marelli, and GBS team, S. Pacheco (A&M) and G Shibata (A&M) to review invoice classification providing feedback
Shibata, Gerardo Yukio	6/16/2025	0.4	Prepare feedback for invoice classification
Shibata, Gerardo Yukio	6/16/2025	0.4	Discuss with B. Weiland (A&M) & N. Caruso (A&M), S. Pacheco (A&M) and G Shibata (A&M) open items to set action plan with local operation regarding supplier management
Simion, Tony	6/16/2025	0.8	Review and provide comments to accounting presentation for training purposes at regional levels
Simoneaux, Natalie	6/16/2025	1.9	Analyze incoming questions related to invoice payments for AP Cutoff teams
Simoneaux, Natalie	6/16/2025	2.3	Consolidate and analyze fielded AP Cutoff questions by various regions
Weiland, Brad	6/16/2025	0.6	Review proposed payments and first day relief
Weiland, Brad	6/16/2025	0.8	Telephone conference with Marelli re: A/P systems and coding items
Weiland, Brad	6/16/2025	0.4	Call with B. Weiland, M. Dvorak, R. Salviano, J. Farina, M. Doi (A&M) regarding payment proposal questions as of June 16
Weiland, Brad	6/16/2025	0.6	Call with B. Weiland, N. Caruso, M. Dvorak (A&M) regarding LATAM payment invoice proposal as of June 16
Weiland, Brad	6/16/2025	0.4	Review and analyze proposed payments in Mexico
Weiland, Brad	6/16/2025	0.4	Discuss with B. Weiland (A&M) & N. Caruso (A&M), S. Pacheco (A&M) and G Shibata (A&M) open items to set action plan with local operation regarding supplier management
Weiland, Brad	6/16/2025	0.3	Correspond with J. Zhu (A&M), A. Shahbain (A&M) re: global business services and payment items
Weiland, Brad	6/16/2025	0.2	Correspond with J. Zhu (A&M) re: open items re: A/P cutoff and invoice processing
Weiland, Brad	6/16/2025	0.4	Correspond with R. Salviano (A&M), others re: Brazil payments
Zhang, Jianhong	6/16/2025	1.3	Participate in the A/P cut-off training for China plants CFOs with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and record the issues raised by them

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Zhu, Judith	6/16/2025	0.2	Respond to Marelli's questions regarding tooling and consumptions
Zhu, Judith	6/16/2025	1.2	Compile the QA document (CN & EN versions）
Zhu, Judith	6/16/2025	1.3	Participate in the A/P cut-off training with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and record the issues raised by them
Zhu, Judith	6/16/2025	0.3	Respond to the AP core team's inquiries via email
Zhu, Judith	6/16/2025	0.2	Respond to the AP core team's inquiries regarding coding
Borgonovo, Erik	6/17/2025	0.4	Review of question from Marelli with E. Borgonovo (A&M) and L. Pack (A&M) re: service invoice
Borgonovo, Erik	6/17/2025	3.0	Support GBS processing team with L. Pack (A&M), E. Borgonovo (A&M) re: A/P specific issues on invoices which require further investigation and involvement of other teams (e.g. logistics)
Borgonovo, Erik	6/17/2025	2.2	On-site meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli re: vendor questionnaire, PRE and POST invoices and vendor escalation team
Borgonovo, Erik	6/17/2025	1.2	On-site meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli, re: payment run file, direct debits, returned/ reject payments, etc.
Borgonovo, Erik	6/17/2025	0.5	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: debrief of support requirements
Borgonovo, Erik	6/17/2025	0.4	Follow-up with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Borgonovo, Erik	6/17/2025	0.4	Follow-up meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli, re: payment run file, direct debits, returned/ reject payments, etc.
Borgonovo, Erik	6/17/2025	0.3	Review of question from Marelli, with E. Borgonovo (A&M) and L. Pack (A&M) re: EXW and coding of invoices
Borgonovo, Erik	6/17/2025	0.2	Debrief with E. Borgonovo (A&M) and L. Pack (A&M) re: A/P cut-off topics
Borgonovo, Erik	6/17/2025	0.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M), N. Dalmia (A&M) and K. Mittal (A&M) re: coding of 503 invoices
Borgonovo, Erik	6/17/2025	0.2	Conference call with E. Borgonovo (A&M), L. Pack (A&M) and A. Shahbain (A&M) re: payment run and direct debit queries
Borgonovo, Erik	6/17/2025	0.6	Meeting with Marelli, E. Borgonovo (A&M) and L. Pack (A&M) re: support requirements
Broskay, Cole	6/17/2025	0.1	E-mail correspondence regarding local reporting requirements support
Broskay, Cole	6/17/2025	0.7	Teleconference with R. Gordon, C. Broskay (A&M) over IFRS & local reporting requirements
Broskay, Cole	6/17/2025	1.1	Working session with C. Broskay and J. Kim (both A&M) regarding accounting requirements under IFRS
Dalmia, Nikhil	6/17/2025	0.8	Review of specific cases with N. Dalmia (A&M) and K. Mittal (A&M) and GBS team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/17/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/17/2025	1.4	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/17/2025	1.3	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/17/2025	0.8	Travel from Mumbai to Hyderabad (1.5 hours of total flight time)
Dalmia, Nikhil	6/17/2025	0.6	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/17/2025	0.6	Participate in status update call with Marelli, and N. Dalmia (A&M)
Dalmia, Nikhil	6/17/2025	0.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M), N. Dalmia (A&M) and K. Mittal (A&M) re: coding of 503 invoices
Dalmia, Nikhil	6/17/2025	0.9	Discuss with GBS NAFTA Team Head Marelli on streamlining and improvising the coding process
Doi, Marcella	6/17/2025	0.4	Update of the spreadsheet and email regarding payment forecasts from Brazil and Argentina to be processed. Urgent invoices with due dates up to June 27
Doi, Marcella	6/17/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Doi, Marcella	6/17/2025	0.3	Analyze of urgent payments requested by the A/P Team, based on the spreadsheet with invoices related to carriers
Farina, Joao	6/17/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Farina, Joao	6/17/2025	0.4	Review and template release codes with due for the next week (until 27th) for A&M, VTM Core and Lenka Approval
Farina, Joao	6/17/2025	0.7	Review and template critical carriers and utilities suppliers Brazil and Argentina for A&M, VTM Core and Lenka Approval
Gordon, Robert	6/17/2025	0.7	Teleconference with R. Gordon, C. Broskay (A&M) over IFRS & local reporting requirements
Kim, Junoh	6/17/2025	0.6	Review order to obtain post petition financing for accounting implications
Kim, Junoh	6/17/2025	1.1	Working session with C. Broskay and J. Kim (both A&M) regarding accounting requirements under IFRS
Mittal, Keshav	6/17/2025	2.3	Prepare FAQ document containing frequently asked queries
Mittal, Keshav	6/17/2025	0.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M), N. Dalmia (A&M) and K. Mittal (A&M) re: coding of 503 invoices
Mittal, Keshav	6/17/2025	0.6	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/17/2025	0.7	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Mittal, Keshav	6/17/2025	0.8	Review of specific cases with N. Dalmia (A&M) and K. Mittal (A&M) and GBS team
Mittal, Keshav	6/17/2025	0.9	Review of invoice classified by EMEA- counterparty team on sample basis into PRE/PST/503
Mittal, Keshav	6/17/2025	1.7	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Mittal, Keshav	6/17/2025	1.3	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Pacheco, Santiago	6/17/2025	1.9	Office conference with Marelli, vender , S. Pacheco (A&M), G. Shibata (A&M) to address open items identified during the training session
Pacheco, Santiago	6/17/2025	0.3	Call with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to understand key vendor issues in the electronics division
Pacheco, Santiago	6/17/2025	0.3	Host Q&A session with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to address questions and comments she received offline
Pacheco, Santiago	6/17/2025	0.3	Meeting with Marelli to review AP special cases
Pacheco, Santiago	6/17/2025	0.3	Prepare AP & Purchasing department on-site training - Q&A
Pacheco, Santiago	6/17/2025	0.4	Attend conference call with Marelli, C. Su (MAER), GBS, G. Shibata (A&M), S. Pacheco (A&M) to solve questions about advance payment and cash in advance
Pacheco, Santiago	6/17/2025	0.4	Call with A. Shahbain (A&M), S. Pacheco (A&M) and G Shibata (A&M) to discuss vendor management topics
Pacheco, Santiago	6/17/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/17/2025	0.6	Attend finance townhall to hear updates
Pacheco, Santiago	6/17/2025	0.6	Review vendor management materials to clarify purchasing department questions on vendor escalation process
Pacheco, Santiago	6/17/2025	1.2	Meeting with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to consolidate issues / questions that resulted from the Pre-Align on vendor Manage training
Pacheco, Santiago	6/17/2025	1.7	Meeting with Marelli S. Pacheco (A&M) and G. Shibata (A&M) to work on the payment process and potential modifications of the approval process
Pacheco, Santiago	6/17/2025	1.9	Host Chapter 11 - Vendor management training with the AP and Purchasing departments in Mexico
Pacheco, Santiago	6/17/2025	0.6	Meeting with Marelli to discuss daily Update, questions and plan for the day
Pack, Laura	6/17/2025	0.5	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: debrief of support requirements
Pack, Laura	6/17/2025	0.2	Debrief with E. Borgonovo (A&M) and L. Pack (A&M) re: A/P cut-off topics
Pack, Laura	6/17/2025	0.2	Conference call with L. Pack (A&M), E. Borgonovo (A&M), N. Dalmia (A&M) and K. Mittal (A&M) re: coding of 503 invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	6/17/2025	0.2	Conference call with E. Borgonovo (A&M), L. Pack (A&M) and A. Shahbain (A&M) re: payment run and direct debit queries
Pack, Laura	6/17/2025	0.3	Review of question from Marelli, with E. Borgonovo (A&M) and L. Pack (A&M) re: EXW and coding of invoices
Pack, Laura	6/17/2025	0.4	Follow-up meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli, re: payment run file, direct debits, returned/ reject payments, etc.
Pack, Laura	6/17/2025	0.4	Review of question from Marelli with E. Borgonovo (A&M) and L. Pack (A&M) re: service invoice
Pack, Laura	6/17/2025	0.6	Meeting with Marelli, E. Borgonovo (A&M) and L. Pack (A&M) re: support requirements
Pack, Laura	6/17/2025	1.2	On-site meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli, re: payment run file, direct debits, returned/ reject payments, etc.
Pack, Laura	6/17/2025	2.2	On-site meeting with L. Pack (A&M), E. Borgonovo (A&M) and Marelli vendor questionnaire, PRE and POST invoices and vendor escalation team
Pack, Laura	6/17/2025	3.0	Support GBS processing team with L. Pack (A&M), E. Borgonovo (A&M) re: A/P specific issues on invoices which require further investigation and involvement of other teams (e.g. logistics)
Pack, Laura	6/17/2025	0.4	Follow-up with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: several specific A/P cutoff questions
Salviano, Rodrigo	6/17/2025	0.2	Call with Marelli to discuss urgencies re: plant shutdown risks
Salviano, Rodrigo	6/17/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Salviano, Rodrigo	6/17/2025	0.8	Analyze the training material re: c11 guidelines
Shahbain, Abraham	6/17/2025	0.4	Call with A. Shahbain (A&M), S. Pacheco (A&M) and G Shibata (A&M) to discuss vendor management topics
Shahbain, Abraham	6/17/2025	0.2	Conference call with E. Borgonovo (A&M), L. Pack (A&M) and A. Shahbain (A&M) re: payment run and direct debit queries
Shibata, Gerardo Yukio	6/17/2025	0.3	Consolidate issues / questions that resulted from the vendor management training to buyers and AP (MAR + GBS)
Shibata, Gerardo Yukio	6/17/2025	1.2	Meeting with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to consolidate issues / questions that resulted from the Pre-Align on vendor Manage training
Shibata, Gerardo Yukio	6/17/2025	1.9	Office conference with Marelli, vendor , S. Pacheco (A&M), G. Shibata (A&M) to address open items identified during the training session
Shibata, Gerardo Yukio	6/17/2025	1.7	Meeting with Marelli S. Pacheco (A&M) and (A&M) to work on the payment process and potential modifications of the approval process
Shibata, Gerardo Yukio	6/17/2025	1.1	Answer emails, follow up on open items and transmit info to global team
Shibata, Gerardo Yukio	6/17/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/17/2025	0.4	Attend conference call with Marelli, C. Su (MAER), GBS, G. Shibata (A&M), S. Pacheco (A&M) to solve questions about advance payment and cash in advance
Shibata, Gerardo Yukio	6/17/2025	0.3	Host Q&A session with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to address questions and comments she received offline
Shibata, Gerardo Yukio	6/17/2025	0.3	Call with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to understand key vendor issues in the electronics division
Shibata, Gerardo Yukio	6/17/2025	0.4	Call with A. Shahbain (A&M), S. Pacheco (A&M) and G Shibata (A&M) to discuss vendor management topics
Simoneaux, Natalie	6/17/2025	0.7	Prepare updated summary of Q&As for accounting cutoff training purposes
Weiland, Brad	6/17/2025	0.4	Review status of A/P cutoff process in Dalian, China office
Weiland, Brad	6/17/2025	0.3	Review ERP cutoff functionality and status re: same
Weiland, Brad	6/17/2025	0.3	Correspond with J. Zhu (A&M), M. Cui (A&M) re: global business services A/P cutoff process
Weiland, Brad	6/17/2025	0.3	Correspond with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) re: netting process
Zhu, Judith	6/17/2025	0.4	Communicate on imposed goods issues with the AP core team
Zhu, Judith	6/17/2025	1.3	Conduct discussions with the A&M core team on the issues raised by GBS via Teams
Zhu, Judith	6/17/2025	2.6	Follow up on and respond to the questions from Japan local finance team
Zhu, Judith	6/17/2025	0.4	Follow-up on AP core team's work progress
Borgonovo, Erik	6/18/2025	1.7	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli, re: questions from payment team
Borgonovo, Erik	6/18/2025	1.2	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli re: queries for A/P subledger and GR report
Borgonovo, Erik	6/18/2025	1.9	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli, re: manual payments
Borgonovo, Erik	6/18/2025	0.3	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and K. Mittal (A&M) re: training of OTC team
Borgonovo, Erik	6/18/2025	0.5	Prepare of meeting with E. Borgonovo and L. Pack (A&M) re: recon of supplier balances
Borgonovo, Erik	6/18/2025	0.5	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: analysis of first GR reports
Borgonovo, Erik	6/18/2025	1.6	Support GBS processing team with E. Borgonovo and L. Pack (A&M) re: A/P specific issues on invoices which require further investigation and counterparty system specific requirements
Borgonovo, Erik	6/18/2025	0.5	Conference call with E. Borgonovo and L. Pack (A&M), and Marelli, re: supplier balances and payment plan
Borgonovo, Erik	6/18/2025	0.4	Review of questions from Marelli with E. Borgonovo and L. Pack (A&M) re: splitting of invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Celeste Neiva, Rafael	6/18/2025	0.9	Call with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Celeste Neiva, Rafael	6/18/2025	0.4	Internal analysis with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) of the new urgent request and discussion on a potential solution related to Brazil's future cash flow, due to the prepayment of shipping suppliers
Dalmia, Nikhil	6/18/2025	2.2	Participate in refresher training session with GBS AP team with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/18/2025	1.3	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/18/2025	1.6	Review of specific queries sent by GBS EMEA team
Dalmia, Nikhil	6/18/2025	0.8	Review of specific cases with K. Mittal, and N. Dalmia (A&M) and GBS team
Dalmia, Nikhil	6/18/2025	0.6	Participate in IFS AP coding training session with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/18/2025	0.4	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/18/2025	1.6	Review of invoice classified by EMEA- Basvanna and Imran team on sample basis into PRE/PST/503
Doi, Marcella	6/18/2025	1.3	Create of a PMO spreadsheet to track all payments already made, as well as A/P invoices scheduled for payment in the upcoming week (June 23–27)
Doi, Marcella	6/18/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Doi, Marcella	6/18/2025	0.4	Internal analysis with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) of the new urgent request and discussion on a potential solution related to Brazil's future cash flow, due to the prepayment of shipping suppliers
Doi, Marcella	6/18/2025	0.9	Call with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Dvorak, Michael	6/18/2025	1.7	Prepare response packages for A&M local teams regarding accounts payable cutoff and payment questions
Dvorak, Michael	6/18/2025	0.4	Call with M. Dvorak (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to walk through the vendor claim process
Farina, Joao	6/18/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Farina, Joao	6/18/2025	0.4	Internal analysis with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) of the new urgent request and discussion on a potential solution related to Brazil's future cash flow, due to the prepayment of shipping suppliers
Farina, Joao	6/18/2025	0.9	Call with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Gordon, Robert	6/18/2025	0.7	Review final version of the vendor motion for accounting implications
Gordon, Robert	6/18/2025	0.4	Review First Day Declaration covering Marelli operations
Kim, Junoh	6/18/2025	1.9	Review Restructuring Support Agreement for accounting implications
Kim, Junoh	6/18/2025	1.1	Review corrected DIP agreement to gain understanding of the financing structure
Mittal, Keshav	6/18/2025	1.6	Review of specific queries sent by GBS EMEA team
Mittal, Keshav	6/18/2025	0.3	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and K. Mittal (A&M) re: training of OTC team
Mittal, Keshav	6/18/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Mittal, Keshav	6/18/2025	1.2	Participate in refresher training session with GBS AP team with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/18/2025	1.1	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Mittal, Keshav	6/18/2025	0.8	Review of specific cases with K. Mittal, and N. Dalmia (A&M) and GBS team
Mittal, Keshav	6/18/2025	0.6	Participate in IFS AP coding training session with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/18/2025	0.4	Participate in status update call with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Pacheco, Santiago	6/18/2025	0.4	Call with M. Dvorak (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to walk through the vendor claim process
Pacheco, Santiago	6/18/2025	0.8	Analyze Marelli North America A/P Classification
Pacheco, Santiago	6/18/2025	1.8	Build proposal on process flow workarounds to present to Lenka
Pacheco, Santiago	6/18/2025	0.3	Call with G. Shibata (A&M), S. Pacheco (A&M), R. Mendoza (A&M) to discuss retroactive effects on pricing with suppliers
Pacheco, Santiago	6/18/2025	0.9	Meeting with G. Shibata (A&M), S. Pacheco (A&M) and GBS team to resolve A/P classification questions and key issues regarding interactions with purchasing department
Pacheco, Santiago	6/18/2025	0.8	Analyze Marelli Mexicana A/P Classification
Pacheco, Santiago	6/18/2025	0.4	Meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to answer questions regarding the chapter 11 process and implications for the Mexican operations
Pacheco, Santiago	6/18/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/18/2025	0.9	Update Issue Log for Mexico and gather responses to communicate to the Marelli team
Pacheco, Santiago	6/18/2025	0.6	Meeting with Marelli, (A&M) and S.Pacheco (A&M) to discuss daily Update, questions and plan for the day

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/18/2025	0.4	Discuss with G. Shibata (A&M), S. Pacheco (A&M) and GBS team payment approval process flow and potential workarounds
Pacheco, Santiago	6/18/2025	0.7	Prepare presentation with A/P classification summary and highlights
Pack, Laura	6/18/2025	0.4	Review of questions from Marelli with E. Borgonovo and L. Pack (A&M) re: splitting of invoices
Pack, Laura	6/18/2025	0.3	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and K. Mittal (A&M) re: training of OTC team
Pack, Laura	6/18/2025	0.5	Conference call with E. Borgonovo and L. Pack (A&M), and Marelli, re: supplier balances and payment plan
Pack, Laura	6/18/2025	1.2	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli re: queries for A/P subledger and GR report
Pack, Laura	6/18/2025	0.5	Prepare of meeting with E. Borgonovo and L. Pack (A&M) re: recon of supplier balances
Pack, Laura	6/18/2025	1.9	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli, re: manual payments
Pack, Laura	6/18/2025	0.5	On-site meeting with L. Pack (A&M) and Marelli re: analysis of first GR reports
Pack, Laura	6/18/2025	1.6	Support GBS processing team with E. Borgonovo and L. Pack (A&M) re: A/P specific issues on invoices which require further investigation and counterparty system specific requirements
Pack, Laura	6/18/2025	1.7	On-site meeting with E. Borgonovo and L. Pack (A&M) and Marelli, re: questions from payment team
Pack, Laura	6/18/2025	0.5	On-site meeting with E. Borgonovo (A&M), L. Pack (A&M) and Marelli re: analysis of first GR reports
Salviano, Rodrigo	6/18/2025	0.3	Align meeting with R. Salviano, J. Farina, and M. Doi (A&M) to discuss upcoming communications (emails and messages) to be sent to the company concerning payment monitoring and controls
Salviano, Rodrigo	6/18/2025	0.3	Validate release codes with due for the next week (until 27th) for approval
Salviano, Rodrigo	6/18/2025	0.4	Internal analysis with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) of the new urgent request and discussion on a potential solution related to Brazil's future cash flow, due to the prepayment of shipping suppliers
Salviano, Rodrigo	6/18/2025	0.9	Call with R. Celeste Neiva, R. Salviano, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Shibata, Gerardo Yukio	6/18/2025	0.3	Review presentation with A/P classification summary and highlights
Shibata, Gerardo Yukio	6/18/2025	0.8	Review Marelli Mexicana A/P Classification
Shibata, Gerardo Yukio	6/18/2025	0.7	Prepare presentation with A/P classification summary and highlights
Shibata, Gerardo Yukio	6/18/2025	0.6	Office conference with Marelli, to review new issues addressing open items from previous days
Shibata, Gerardo Yukio	6/18/2025	0.6	Meeting with Marelli, (A&M) and S.Pacheco (A&M) to discuss daily Update, questions and plan for the day

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/18/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/18/2025	0.4	Meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to answer questions regarding the chapter 11 process and implications for the Mexican operations
Shibata, Gerardo Yukio	6/18/2025	0.9	Meeting with G. Shibata (A&M), S. Pacheco (A&M) and GBS team to resolve A/P classification questions and key issues regarding interactions with purchasing department
Shibata, Gerardo Yukio	6/18/2025	0.4	Call with M. Dvorak (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to walk through the vendor claim process
Shibata, Gerardo Yukio	6/18/2025	1.8	Build proposal on process flow workarounds to present to Lenka
Shibata, Gerardo Yukio	6/18/2025	0.3	Call with G. Shibata (A&M), S. Pacheco (A&M), R. Mendoza (A&M) to discuss retroactive effects on pricing with suppliers
Shibata, Gerardo Yukio	6/18/2025	0.3	Review issue log and update statuses, owners, and target due dates
Shibata, Gerardo Yukio	6/18/2025	0.4	Discuss with G. Shibata (A&M), S. Pacheco (A&M) and GBS team payment approval process flow and potential workarounds
Shibata, Gerardo Yukio	6/18/2025	0.8	Review Marelli North America A/P Classification
Simoneaux, Natalie	6/18/2025	1.3	Analyze AP Cutoff questions from Germany to assist with pre/post invoice splitting
Simoneaux, Natalie	6/18/2025	2.3	Update the master question tracker to reflect inquiries from AP team members globally
Zhu, Judith	6/18/2025	1.4	Discuss offset issues with the AP team and continue communication on offset matters with A&M core team
Borgonovo, Erik	6/19/2025	0.4	On-site meeting with Marelli re: queries for A/P subledger and GR report
Borgonovo, Erik	6/19/2025	1.0	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding accounts payable cutoff questions as of June 19
Caruso, Nicholas	6/19/2025	0.1	Review specific vendor for first day motion clarification and communicate that to AP team
Caruso, Nicholas	6/19/2025	0.4	Call with A&M international payment processing team to discuss payment processing procedures related to post-filing activity for Marelli Treasury teams
Cook, Jacob	6/19/2025	0.6	Call with N. Grossi, D. Shiffman, A. Shahbain, J. Cook (all A&M) and Marelli treasury team to discuss payment processing procedures and allocations for WE 6/27
Cook, Jacob	6/19/2025	0.4	Call with A&M international payment processing team to discuss payment processing procedures related to post-filing activity for Marelli Treasury teams
Dalmia, Nikhil	6/19/2025	0.6	Participate in Payment process catch up call with A. Shahbain (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/19/2025	1.7	Daily review of sample invoices posted by NAFTA team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/19/2025	2.1	Daily review of sample invoices posted by EMEA team
Dalmia, Nikhil	6/19/2025	2.2	Review and Discuss updated FAQs with GBS AP team
Dalmia, Nikhil	6/19/2025	1.6	Work with EMEA team on service based invoices
Doi, Marcella	6/19/2025	0.4	Call with J. Farina, M. Doi and A.Shahbain (A&M) to discuss the payment process catch-Up
Dvorak, Michael	6/19/2025	0.9	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding accounts payable cutoff questions as of June 19
Farina, Joao	6/19/2025	0.2	Call with Arthur Bellon (A/P MAR) to discuss carriers payment process during the holiday and weekend
Farina, Joao	6/19/2025	1.2	Construct the simulation of cash exposure and disbursement for supplier prepayments
Farina, Joao	6/19/2025	0.4	Call with J. Farina, M. Doi and A.Shahbain (A&M) to discuss the payment process catch-Up
Grossi, Nick	6/19/2025	0.6	Call with N. Grossi, D. Shiffman, A. Shahbain, J. Cook (all A&M) and Marelli treasury team to discuss payment processing procedures and allocations for WE 6/27
Mittal, Keshav	6/19/2025	1.7	Assist GBS EMEA team with specific queries relating to service based invoices
Mittal, Keshav	6/19/2025	1.8	Daily review of sample invoices posted by NAFTA team
Mittal, Keshav	6/19/2025	0.6	Participate in Payment process catch up call with A. Shahbain (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/19/2025	1.1	Daily review of sample invoices posted by EMEA team
Mittal, Keshav	6/19/2025	1.1	Prepare and share updated FAQs with GBS AP team
Pacheco, Santiago	6/19/2025	1.4	Create payment tracker to follow up on urgent payments
Pacheco, Santiago	6/19/2025	0.4	Analyze Marelli CK Trading A/P Classification
Pacheco, Santiago	6/19/2025	0.6	Attend VMT conference call with Marelli, S. Pacheco (A&M) and G. Shibata (A&M)
Pacheco, Santiago	6/19/2025	0.7	Meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to discuss daily Update, questions and plan for the day
Pacheco, Santiago	6/19/2025	1.6	Create cash in advance process flow slides to send as official communication to the procurement and AP teams
Pacheco, Santiago	6/19/2025	0.7	Double check with AP team paid and unpaid invoices processed with the new procedure S. Pacheco (A&M) , G. Shibata (A&M) to understand gaps in the communication
Pacheco, Santiago	6/19/2025	0.8	Analyze cash in advance payment requests sent to the AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/19/2025	0.3	Explain new approval process and way of working to AP team members (GBS), S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/19/2025	0.3	Review payment tracker with S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/19/2025	0.3	Prepare presentation with A/P classification summary and highlights
Pacheco, Santiago	6/19/2025	0.6	Answer questions about the process to AP team members (GBS)
Pacheco, Santiago	6/19/2025	0.4	Prepare daily meeting with Marelli, G. Shibata (A&M)
Pack, Laura	6/19/2025	1.0	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding accounts payable cutoff questions as of June 19
Salviano, Rodrigo	6/19/2025	0.6	Review and analyze Brazil's payment process release
Salviano, Rodrigo	6/19/2025	0.1	Call with A. Shahbain and R. Salviano (A&M) re: payment process in Brazil
Shahbain, Abraham	6/19/2025	0.6	Call with N. Grossi, D. Shiffman, A. Shahbain, J. Cook (all A&M) and Marelli treasury team to discuss payment processing procedures and allocations for WE 6/27
Shahbain, Abraham	6/19/2025	0.6	Participate in Payment process catch up call with A. Shahbain (A&M), K. Mittal (A&M), and N. Dalmia (A&M)
Shahbain, Abraham	6/19/2025	0.4	Call with J. Farina, M. Doi and A.Shahbain (A&M) to discuss the payment process catch-Up
Shahbain, Abraham	6/19/2025	0.4	Call with A&M international payment processing team to discuss payment processing procedures related to post-filing activity for Marelli Treasury teams
Shahbain, Abraham	6/19/2025	0.1	Call with A. Shahbain and R. Salviano (A&M) re: payment process in Brazil
Shibata, Gerardo Yukio	6/19/2025	0.3	Follow up on open items and questions with the global team in Teams' chat G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.2	Communicate VTM team about the logistics suppliers issues G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.3	Address questions from BUs about the payment budget per BU and who is responsible to pay common services such as water, electricity etc. when more than 1 BU share the space and facilities Marelli, G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.3	Explain new approval process and way of working to AP team members (GBS), S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.3	Review payment tracker with S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.3	Conference call to discuss suppliers payment situation G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.3	Prepare data for retroactive price negotiations discussion G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.4	Prepare daily meeting with Marelli, G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/19/2025	0.6	Attend VMT conference call with Marelli, S. Pacheco (A&M) and G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	0.7	Double check with AP team paid and unpaid invoices processed with the new procedure S. Pacheco (A&M) , G. Shibata (A&M) to understand gaps in the communication
Shibata, Gerardo Yukio	6/19/2025	0.6	Answer questions about the process to AP team members (GBS) G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	2.4	Answer questions from AP team (GBS) about invoice classification, new AP process, suppliers questions along the day G. Shibata (A&M)
Shibata, Gerardo Yukio	6/19/2025	1.1	Evaluate the situation of logistics suppliers with a pre-petition request worth 40 million USD with Marelli
Shibata, Gerardo Yukio	6/19/2025	0.7	Meeting with Marelli, G. Shibata (A&M) and S. Pacheco (A&M) to discuss daily Update, questions and plan for the day
Shiffman, David	6/19/2025	0.6	Call with N. Grossi, D. Shiffman, A. Shahbain, J. Cook (all A&M) and Marelli treasury team to discuss payment processing procedures and allocations for WE 6/27
Simoneaux, Natalie	6/19/2025	1.6	Identify issues related to invoice processing for various regions in order to properly manage vendor requests
Weiland, Brad	6/19/2025	0.2	Correspond with E. Borgonovo (A&M) re: Slovakia items and global business services general items
Weiland, Brad	6/19/2025	0.2	Correspond with M. Dvorak (A&M), A. Shahbain (A&M), J. Zhu (A&M) re: China open items
Weiland, Brad	6/19/2025	0.3	Review and revise training materials to account for post-filing updates
Weiland, Brad	6/19/2025	0.9	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), B. Weiland (A&M), M. Dvorak (A&M) and Marelli team regarding accounts payable cutoff questions as of June 19
Weiland, Brad	6/19/2025	1.1	Prepare for and lead training video conference for Asia-Pacific regional controllers and finance and purchasing personnel
Zhu, Judith	6/19/2025	1.2	Update the Q&A list and provide solutions
Zhu, Judith	6/19/2025	0.6	Address questions raised by GBS A/P leaders
Celeste Neiva, Rafael	6/20/2025	0.6	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding urgent payments and update on payment process
Celeste Neiva, Rafael	6/20/2025	0.3	Discuss with R. Neiva, J. Farina, and M. Doi (A&M) regarding payment issues highlighted in the Daily Call with the A/P Team
Celeste Neiva, Rafael	6/20/2025	0.4	Meeting with R. Neiva, J. Farina, and M. Doi (A&M) to address urgent payment matters and review the current status of the payment process
Dalmia, Nikhil	6/20/2025	0.8	Travel from Marelli-GBS office to Mumbai (1.5 hours of total flight time)
Dalmia, Nikhil	6/20/2025	0.8	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/20/2025	1.3	Review of invoice classified by EMEA Team on sample basis into PRE/PST/503

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/20/2025	1.4	Review of invoices posted by GBS Jodhpur team
Dalmia, Nikhil	6/20/2025	1.2	Review and Discuss the Batch System method with GBS Team
Dalmia, Nikhil	6/20/2025	1.9	Discuss with GBS EMEA team regarding multiple team members queries such as services and goods
Doi, Marcella	6/20/2025	0.4	Meeting with R. Neiva, J. Farina, and M. Doi (A&M) to address urgent payment matters and review the current status of the payment process
Doi, Marcella	6/20/2025	0.6	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding urgent payments and update on payment process
Doi, Marcella	6/20/2025	0.3	Discuss with R. Neiva, J. Farina, and M. Doi (A&M) regarding payment issues highlighted in the Daily Call with the A/P Team
Farina, Joao	6/20/2025	0.3	Discuss with R. Neiva, J. Farina, and M. Doi (A&M) regarding payment issues highlighted in the Daily Call with the A/P Team
Farina, Joao	6/20/2025	0.4	Meeting with R. Neiva, J. Farina, and M. Doi (A&M) to address urgent payment matters and review the current status of the payment process
Farina, Joao	6/20/2025	0.6	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding urgent payments and update on payment process
Grossi, Nick	6/20/2025	1.9	Prepare prepetition AP summary and liquidity allocations by region
Grossi, Nick	6/20/2025	1.0	Review security guarantee matrix and provide comments re: same
Kim, Junoh	6/20/2025	1.2	Review various IFRS vs US GAAP difference guidance for Chapter 11 bankruptcy's accounting implications under IFRS
Mittal, Keshav	6/20/2025	1.7	Review of invoices posted by GBS Jodhpur team
Mittal, Keshav	6/20/2025	1.8	Discuss with GBS EMEA team regarding multiple team members queries such as transportation services, leasing services
Mittal, Keshav	6/20/2025	1.3	Travel from Marelli-GBS office to Delhi (2.5 hours of total flight time)
Mittal, Keshav	6/20/2025	0.6	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Mittal, Keshav	6/20/2025	1.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Pacheco, Santiago	6/20/2025	1.4	Office meeting with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to evaluate situation with logistics suppliers and risks coming next weeks
Pacheco, Santiago	6/20/2025	1.3	Review and update payment tracker with AP team
Pacheco, Santiago	6/20/2025	0.7	Meeting with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to discuss daily Update, questions and plan for the day
Pacheco, Santiago	6/20/2025	2.8	Transportation between client office (Aguascalientes) and home (Mexico City)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/20/2025	0.6	Review supplier AP with Marelli to track critical payments and responses to mitigate risks
Pacheco, Santiago	6/20/2025	0.7	Call with G. Shibata (A&M), S. Pacheco (A&M) and B. Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Pacheco, Santiago	6/20/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/20/2025	0.4	Update Issue Log for Mexico and gather responses to communicate to the Marelli team and share with A&M senior team
Shibata, Gerardo Yukio	6/20/2025	0.6	Address supplier's situation and threat to continue holding shippings G. Shibata (A&M)
Shibata, Gerardo Yukio	6/20/2025	0.7	Meeting with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to discuss daily Update, questions and plan for the day
Shibata, Gerardo Yukio	6/20/2025	1.1	Analyze situation regarding logistics suppliers to address early next week (Jun 23th) with Marelli and G. Shibata (A&M)
Shibata, Gerardo Yukio	6/20/2025	0.7	Call with G. Shibata (A&M), S. Pacheco (A&M) and B. Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Shibata, Gerardo Yukio	6/20/2025	0.6	Office conference with Marelli and G. Shibata (A&M) about some suppliers, their issues and price negotiations
Shibata, Gerardo Yukio	6/20/2025	1.3	Understand contract with peso policy / retroactive price and its implications G. Shibata (A&M)
Shibata, Gerardo Yukio	6/20/2025	1.4	Office meeting with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to evaluate situation with logistics suppliers and risks coming next weeks
Shibata, Gerardo Yukio	6/20/2025	2.8	Transportation between client office (Aguascalientes) and home (Mexico City)
Shibata, Gerardo Yukio	6/20/2025	0.2	Discuss retroactive price negotiations with J. Warren (A&M) and G. Shibata (A&M) to get alignment on how to manage them and the implications
Shibata, Gerardo Yukio	6/20/2025	0.2	Review issue log for Mexico and gather responses to communicate to the Marelli team and share with A&M senior team G. Shibata (A&M)
Shibata, Gerardo Yukio	6/20/2025	0.3	Office meeting with Marelli, to explain next steps to understand what vendors have this scheme and the potential impact G. Shibata (A&M)
Shibata, Gerardo Yukio	6/20/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Simoneaux, Natalie	6/20/2025	1.3	Compile inquiries related to invoice netting for various regions for the AP cutoff process
Warren, Joseph	6/20/2025	0.2	Discuss retroactive price negotiations with J. Warren (A&M) and G. Shibata (A&M) to get alignment on how to manage them and the implications
Warren, Joseph	6/20/2025	0.3	Prepare summary on discussion with G. Shibata (A&M) regarding retroactive price negotiations for broader A&M team understanding and review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/20/2025	0.7	Call with G. Shibata (A&M), S. Pacheco (A&M) and B. Weiland (A&M) to discuss key questions and open items raised by Mexico's AP team
Weiland, Brad	6/20/2025	0.9	Prepare for and lead training video conference for EMEA regional controllers and finance and purchasing personnel
Weiland, Brad	6/20/2025	1.0	Lead training video conference and question-and-answer sessions for Americas controllers and finance and purchasing personnel
Borgonovo, Erik	6/23/2025	0.4	Call with E. Borgonovo and S. Pacheco (A&M) to understand pro forma invoices processing
Borgonovo, Erik	6/23/2025	0.6	Call with S. Pacheco and E. Borgonovo (A&M) to review urgent NAFTA payments
Caruso, Nicholas	6/23/2025	0.2	Correspond with A&M team regarding invoice coding
Celeste Neiva, Rafael	6/23/2025	0.8	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and A/P Team and Marelli discussion of internal process and decision on how to split the budget between all departments
Celeste Neiva, Rafael	6/23/2025	0.4	Call with R. Celeste Neiva, A. Shahbain, J. Farina, M. Doi (A&M) and Marelli regarding new weekly payment process
Dalmia, Nikhil	6/23/2025	1.9	Review of specific queries sent by GBS EMEA team
Dalmia, Nikhil	6/23/2025	1.8	Review of invoice classified by EMEA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/23/2025	1.3	Participate in refresher training session with GBS AP team with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/23/2025	1.3	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/23/2025	0.8	Travel from Mumbai to Hyderabad (1.5 hours of total flight time)
Dalmia, Nikhil	6/23/2025	0.6	Participate in IFS AP coding training session with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Dalmia, Nikhil	6/23/2025	0.6	Review of specific cases with N. Dalmia and K. Mittal (A&M) and GBS team
Doi, Marcella	6/23/2025	0.8	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli discussion of internal process and decision on how to split the budget between all departments
Doi, Marcella	6/23/2025	0.2	Call with M. Doi (A&M) and Marelli regarding adjustments to certain release codes in SAP
Doi, Marcella	6/23/2025	0.4	Call with R. Celeste Neiva, A. Shahbain, J. Farina, M. Doi (A&M) and Marelli regarding new weekly payment process
Doi, Marcella	6/23/2025	0.6	Review invoice payment spreadsheet through June 19, format to standard template, and submit to VMT
Farina, Joao	6/23/2025	0.4	Call with R. Celeste Neiva, A. Shahbain, J. Farina, M. Doi (A&M) and Marelli regarding new weekly payment process
Farina, Joao	6/23/2025	0.2	Call with J. Farina (A&M) and A/P Team Marelli, regarding some vendors in weekly payment forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	6/23/2025	0.8	Call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli discussion of internal process and decision on how to split the budget between all departments
Kim, Junoh	6/23/2025	0.3	Review Marelli Accounting Handbook to gain understanding of high level accounting procedures
Kim, Junoh	6/23/2025	0.6	Review Restructuring Support Agreement to note various reporting requirements
Kim, Junoh	6/23/2025	1.9	Review various IFRS vs US GAAP difference guidance for Chapter 11 bankruptcy's accounting implications under IFRS
Mittal, Keshav	6/23/2025	1.1	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Mittal, Keshav	6/23/2025	2.1	Review of specific queries sent by GBS EMEA team
Mittal, Keshav	6/23/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Mittal, Keshav	6/23/2025	1.3	Participate in refresher training session with GBS AP team with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Mittal, Keshav	6/23/2025	1.3	Travel from Delhi to Hyderabad (2.5 hours of total flight time)
Mittal, Keshav	6/23/2025	0.6	Review of specific cases with N. Dalmia and K. Mittal (A&M) and GBS team
Mittal, Keshav	6/23/2025	0.6	Participate in IFS AP coding training session with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Pacheco, Santiago	6/23/2025	0.2	Discuss payment duplicates with Marelli, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/23/2025	0.7	Office meeting to debrief messages from Lenka with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/23/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/23/2025	0.8	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review urgent issues that arose during the weekend to align next steps
Pacheco, Santiago	6/23/2025	0.6	Call with S. Pacheco and E. Borgonovo (A&M) to review urgent NAFTA payments
Pacheco, Santiago	6/23/2025	0.4	Office meeting to align messages, answers and request from Lenka with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	6/23/2025	0.3	Office conference with GBS, Marelli, G. Shibata (A&M), S. Pacheco (A&M)
Pacheco, Santiago	6/23/2025	1.4	Update payment tracking logs and reconcile against approvals and disbursements
Pacheco, Santiago	6/23/2025	1.2	Review cash in advance payments sent over Saturday and Sunday
Pacheco, Santiago	6/23/2025	0.6	Conference call with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to address issues with the AP process
Pacheco, Santiago	6/23/2025	0.6	Address situation that arose during weekend of supplier that did not receive payment S. Pacheco (A&M), G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/23/2025	2.2	Transportation between home (Mexico City) and client office in Aguascalientes
Pacheco, Santiago	6/23/2025	0.4	Call with E. Borgonovo and S. Pacheco (A&M) to understand pro forma invoices processing
Shahbain, Abraham	6/23/2025	0.9	Call with Marelli accounting team to understand customer and vendor accounts netting process
Shahbain, Abraham	6/23/2025	0.4	Call with R. Celeste Neiva, A. Shahbain, J. Farina, M. Doi (A&M) and Marelli regarding new weekly payment process
Shibata, Gerardo Yukio	6/23/2025	0.4	Discuss buyers compensation scheme with Marelli and G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	1.3	Document logistics suppliers issues to discuss understanding and situation with Marelli's team
Shibata, Gerardo Yukio	6/23/2025	0.9	Address suppliers questions about the process, DOP, Chapter 11
Shibata, Gerardo Yukio	6/23/2025	0.8	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review urgent issues that arose during the weekend to align next steps
Shibata, Gerardo Yukio	6/23/2025	0.7	Office meeting to debrief messages with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.6	Conference call with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to address issues with the AP process
Shibata, Gerardo Yukio	6/23/2025	0.6	Address situation that arose during weekend of supplier that did not receive payment S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.3	Evaluate suppliers request for blank PO G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.4	Office meeting with Marelli, G. Shibata (A&M) to discuss blank PO request from suppliers
Shibata, Gerardo Yukio	6/23/2025	0.2	Discuss payment duplicates with Marelli, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.4	Office meeting to align messages, answers and request from Lenka with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.3	Office conference with GBS, Marelli, G. Shibata (A&M), S. Pacheco (A&M)
Shibata, Gerardo Yukio	6/23/2025	0.2	Understand the level of accuracy of the India team (GBS) regarding the activities and task they have to perform
Shibata, Gerardo Yukio	6/23/2025	0.6	Evaluate logistics supplier situation to define next steps with Marelli and G. Shibata (A&M)
Weiland, Brad	6/23/2025	0.2	Correspond with K. Mittal (A&M) re: A/P items at Hyderabad, India office site
Weiland, Brad	6/23/2025	0.7	Review A/P cutoff and coding items and prepare materials re: same
Weiland, Brad	6/23/2025	0.3	Correspond with Marelli re: IFS system A/P cutoff and coding items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/23/2025	0.2	Correspond with N. Dalmia (A&M) re: India A/P coding items
Broskay, Cole	6/24/2025	0.3	Update reporting timeline to incorporate reporting adjustments requested of the Court
Broskay, Cole	6/24/2025	0.4	Working session with C. Broskay and J. Kim (both A&M) regarding reporting requirements and timeline
Broskay, Cole	6/24/2025	0.4	Call to discuss reporting requirement timeline and agenda for a meeting with Marelli team. C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Broskay, Cole	6/24/2025	0.2	Working session with C. Broskay and J. Kim (both A&M) regarding reporting requirements and timeline
Broskay, Cole	6/24/2025	0.4	Call to discuss agenda/materials for accounting workshop with Marelli team. C. Broskay and R. Gordon (A&M)
Celeste Neiva, Rafael	6/24/2025	0.3	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Dalmia, Nikhil	6/24/2025	0.9	Review of specific cases with N. Dalmia and K. Mittal (A&M) and GBS Team
Dalmia, Nikhil	6/24/2025	1.6	Review of open AP invoices report as on 11th June 2025 for EMEA team
Dalmia, Nikhil	6/24/2025	1.8	Review of invoice classified by EMEA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/24/2025	1.1	Review of invoices posted by GBS Jodhpur team
Dalmia, Nikhil	6/24/2025	1.4	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/24/2025	1.8	Prepare and share updated FAQs with GBS AP team
Doi, Marcella	6/24/2025	0.3	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Doi, Marcella	6/24/2025	0.3	Analyze invoices from clients / vendors that typically offset accounts receivable with accounts payable
Dvorak, Michael	6/24/2025	0.4	Call to discuss reporting requirement timeline and agenda for a meeting with Marelli team. C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Farina, Joao	6/24/2025	0.3	Analyze invoices from clients / vendors that typically offset accounts receivable with accounts payable
Farina, Joao	6/24/2025	0.3	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and problems due to suppliers/vendors constraints
Gordon, Robert	6/24/2025	0.4	Call to discuss agenda/materials for accounting workshop with Marelli team. C. Broskay and R. Gordon (A&M)
Grossi, Nick	6/24/2025	1.9	Review opening balance sheet by business unit and provide comments re: same
Kim, Junoh	6/24/2025	0.2	Working session with C. Broskay and J. Kim (both A&M) regarding reporting requirements and timeline

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	6/24/2025	0.4	Call to discuss reporting requirement timeline and agenda for a meeting with Marelli team. C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Kim, Junoh	6/24/2025	0.4	Working session with C. Broskay and J. Kim (both A&M) regarding reporting requirements and timeline
Kim, Junoh	6/24/2025	1.6	Update Reporting Calendar presentation for required reporting timeline
Kim, Junoh	6/24/2025	1.7	Prepare excel table of liability line items of financial statements and its preliminary pre/post petition split approach, as well as account owners
Kim, Junoh	6/24/2025	1.8	Research on precedents of chapter 11 bankruptcy filed by companies reporting under IFRS
Kim, Junoh	6/24/2025	2.1	Update Reporting Calendar presentation with liability split process and next steps
Mittal, Keshav	6/24/2025	1.1	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Mittal, Keshav	6/24/2025	0.9	Review of specific cases with N. Dalmia and K. Mittal (A&M) and GBS Team
Mittal, Keshav	6/24/2025	1.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Mittal, Keshav	6/24/2025	2.1	Review of invoices posted by GBS Jodhpur team
Mittal, Keshav	6/24/2025	1.9	Prepare and share updated FAQs with GBS AP team
Mittal, Keshav	6/24/2025	1.3	Review of open AP invoices report as on 11th June 2025 for EMEA team
Pacheco, Santiago	6/24/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/24/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	6/24/2025	0.4	Office conference with GBS, Marelli, S. Pacheco (A&M), G. Shibata (A&M) to discuss bottlenecks and potential solutions
Pacheco, Santiago	6/24/2025	0.6	Office conference with GBS, Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to understand AP process changes (responsible) requested by Daniel and Graciela
Pacheco, Santiago	6/24/2025	0.7	Review AP ledger classification due to misalignment on pre petition and post petition claims with Marelli
Pacheco, Santiago	6/24/2025	0.7	Understand plan to move GBS operation to India and the actions taken to optimize current operation with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/24/2025	1.2	Review urgent NAFTA pro formas from Marelli
Pacheco, Santiago	6/24/2025	1.2	Send cash in advance payments to the AP team
Pacheco, Santiago	6/24/2025	1.8	Meeting with AP team to understand how proforma invoices have been sent and define a better process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/24/2025	0.4	Address questions from plant manager regarding payments, process, request with Marelli, GBS, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	6/24/2025	0.4	Evaluate GBS situation to define improvement opportunities with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Rybarczyk, Jodi	6/24/2025	2.4	Prepare bankruptcy reporting and liabilities split presentation materials
Rybarczyk, Jodi	6/24/2025	1.1	Draft summary bankruptcy reporting timeline for discussion with Marelli accounting team
Rybarczyk, Jodi	6/24/2025	2.2	Compile bankruptcy reporting requirements based on first day motions and prior presentations
Rybarczyk, Jodi	6/24/2025	0.4	Call to discuss reporting requirement timeline and agenda for a meeting with Marelli team. C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Shibata, Gerardo Yukio	6/24/2025	1.4	Conference call with Marelli and G. Shibata (A&M) to define actions items to reconcile logistics spend gap
Shibata, Gerardo Yukio	6/24/2025	0.4	Office conference with GBS, Marelli, S. Pacheco (A&M), G. Shibata (A&M) to discuss bottlenecks and potential solutions
Shibata, Gerardo Yukio	6/24/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	0.4	Support/Answer Marelli, questions during and after VMT meeting she attended G. Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	0.6	Office conference with GBS, Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to understand AP process changes (responsible) requested by Daniel and Graciela
Shibata, Gerardo Yukio	6/24/2025	0.7	Understand plan to move GBS operation to India and the actions taken to optimize current operation with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	1.3	Evaluate carrier issues impacting operations G. Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	1.1	Update issue log and opportunities log G. Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	0.6	Understand GR, invoice issues with a supplier to process cash in advance and advance payments
Shibata, Gerardo Yukio	6/24/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	6/24/2025	0.4	Evaluate GBS situation to define improvement opportunities with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	0.4	Address questions from plant manager regarding payments, process, request with Marelli, GBS, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	6/24/2025	0.1	Address the ask to share all NAFTA payment details through the AP team (GBS)
Weiland, Brad	6/24/2025	0.4	Review and address items re: A/P cutoff and vendor payments at local global business services locations
Weiland, Brad	6/24/2025	0.3	Follow-up correspondence with Trnava, Slovakia Marrelli team re: open A/P items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/24/2025	0.3	Correspond with Marelli re: open A/P and vendor payment items
Weiland, Brad	6/24/2025	0.2	Correspond with N. Dalmia (A&M) re: prepetition/post petition split items
Broskay, Cole	6/25/2025	0.7	Incorporate edits to accounting guidance materials based on internal feedback
Broskay, Cole	6/25/2025	1.2	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk, M. Dvorak and R. Gordon (A&M)
Broskay, Cole	6/25/2025	0.9	Compile materials in preparation for accounting working group with Marelli team
Broskay, Cole	6/25/2025	0.7	Review comparable financial reports of IFRS filing entities that also filed for Chapter 11 bankruptcy protection
Dalmia, Nikhil	6/25/2025	1.7	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/25/2025	0.9	Discuss with GBS EMEA team regarding consignment invoices
Dalmia, Nikhil	6/25/2025	1.6	Review of open AP invoices report as on 11th June 2025 for NAFTA team
Dalmia, Nikhil	6/25/2025	1.7	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/25/2025	1.7	Review of invoice posted by Batch System into PRE/PST/503
Doi, Marcella	6/25/2025	0.7	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli
Doi, Marcella	6/25/2025	2.2	Review and adjust weekly forecast spreadsheet submitted by the company; submit file to VMT team
Dvorak, Michael	6/25/2025	1.2	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk, M. Dvorak and R. Gordon (A&M)
Farina, Joao	6/25/2025	0.6	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli
Gordon, Robert	6/25/2025	1.2	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk, M. Dvorak and R. Gordon (A&M)
Kim, Junoh	6/25/2025	0.3	Update IFRS accounting implication presentation around IAS 37
Kim, Junoh	6/25/2025	2.9	Prepare presentation on overview of IFRS accounting implications of chapter 11 bankruptcy
Kim, Junoh	6/25/2025	1.2	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk, M. Dvorak and R. Gordon (A&M)
Kim, Junoh	6/25/2025	2.7	Review certain companies' financial statements to assess additional disclosures made on IFRS financial reporting for chapter 11 bankruptcy
Mittal, Keshav	6/25/2025	2.4	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Mittal, Keshav	6/25/2025	1.8	Review of open AP invoices report as on 11th June 2025 for NAFTA team
Mittal, Keshav	6/25/2025	1.1	Discuss with GBS EMEA team regarding consignment invoices where there are 100s of GRN against one invoice
Mittal, Keshav	6/25/2025	1.3	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Pacheco, Santiago	6/25/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/25/2025	1.8	Review invoices for NAFTA cash in advance requests
Pacheco, Santiago	6/25/2025	1.6	Review the payment status on cash in advance requests with the AP team
Pacheco, Santiago	6/25/2025	1.8	Send cash in advance incorrect claims back to the purchasing department
Pacheco, Santiago	6/25/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	6/25/2025	2.2	Approve and pass to the AP team the correct invoices to pay as cash in advance
Rybarczyk, Jodi	6/25/2025	0.4	Correspond with A&M business plan team regarding requested financial statement files for historical periods and cash flow statements
Rybarczyk, Jodi	6/25/2025	1.2	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk, M. Dvorak and R. Gordon (A&M)
Shibata, Gerardo Yukio	6/25/2025	0.7	Review payment status of certain suppliers as per request of Marelli
Shibata, Gerardo Yukio	6/25/2025	0.8	Manage situation with AP, RFA requests, documentation, etc.
Shibata, Gerardo Yukio	6/25/2025	0.9	Review logistics payments information
Shibata, Gerardo Yukio	6/25/2025	1.6	Address issue with supplier that hired a collection firm
Shibata, Gerardo Yukio	6/25/2025	0.8	Document process with A&M involvement in the CIA
Shibata, Gerardo Yukio	6/25/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	6/25/2025	0.6	Address questions on suppliers payments status
Shibata, Gerardo Yukio	6/25/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/25/2025	0.8	Follow up on information needed to reconcile the logistics spent
Shibata, Gerardo Yukio	6/25/2025	1.9	Address questions from Marelli about suppliers
Weiland, Brad	6/25/2025	0.2	Correspond with Marelli re: vendor liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/25/2025	0.4	Review customer claims calculation materials
Weiland, Brad	6/25/2025	0.3	Correspond with Marelli, D. Webber (A&M) re: customer claims calculations
Broskay, Cole	6/26/2025	0.3	Correspond with Marelli team regarding liabilities split responsibility matrix
Broskay, Cole	6/26/2025	1.3	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk and M. Dvorak (A&M)
Broskay, Cole	6/26/2025	0.7	Adjust materials related to prepetition/post-petition split processes in preparation for discussion with Marelli team
Celeste Neiva, Rafael	6/26/2025	0.3	Internal discussion with R. Neiva, J. Farina, and M. Doi (A&M) regarding intercompany payments and factoring invoices
Dalmia, Nikhil	6/26/2025	0.6	Review of specific queries shared by NAFTA team relating to coding of third party security services invoices with K. Mittal and N. Dalmia (A&M)
Dalmia, Nikhil	6/26/2025	0.6	Review of specific queries shared by NAFTA team relating to coding of third party housekeeping services invoices with K. Mittal and N. Dalmia (A&M)
Dalmia, Nikhil	6/26/2025	1.1	Review of specific cases with K. Mittal and N. Dalmia (A&M) and GBS Team
Dalmia, Nikhil	6/26/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/26/2025	1.8	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/26/2025	1.9	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Doi, Marcella	6/26/2025	0.6	Review invoice payment spreadsheet through June 25 and format to standard template with J. Farina, M. Doi (A&M) and Marelli
Doi, Marcella	6/26/2025	0.3	Internal discussion with R. Neiva, J. Farina, and M. Doi (A&M) regarding intercompany payments and factoring invoices
Doi, Marcella	6/26/2025	0.4	Analyze spreadsheet with list of pre-petition lease-related invoices; support payment request as some contracts will be over 60 days past due starting next week
Dvorak, Michael	6/26/2025	2.2	Prepare responses for company accounts payable team regarding invoice processing as of June 26
Dvorak, Michael	6/26/2025	1.3	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk and M. Dvorak (A&M)
Farina, Joao	6/26/2025	0.3	Internal discussion with R. Neiva, J. Farina, and M. Doi (A&M) regarding intercompany payments and factoring invoices
Farina, Joao	6/26/2025	0.6	Review invoice payment spreadsheet through June 25 and format to standard template with J. Farina, M. Doi (A&M) and Marelli
Kim, Junoh	6/26/2025	0.7	Update IFRS accounting implication presentation with exemplary disclosures
Kim, Junoh	6/26/2025	2.9	Update IFRS accounting implication presentation around IFRS 3

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	6/26/2025	2.1	Research on treatment of prepetition debts under IFRS when the debts become subject to compromise under chapter 11 bankruptcy plan
Kim, Junoh	6/26/2025	1.3	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk and M. Dvorak (A&M)
Mittal, Keshav	6/26/2025	1.8	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Mittal, Keshav	6/26/2025	0.6	Review of specific queries shared by NAFTA team relating to coding of third party security services invoices with K. Mittal and N. Dalmia (A&M)
Mittal, Keshav	6/26/2025	1.1	Review of specific cases with K. Mittal and N. Dalmia (A&M) and GBS Team
Mittal, Keshav	6/26/2025	1.6	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Mittal, Keshav	6/26/2025	0.6	Review of specific queries shared by NAFTA team relating to coding of third party housekeeping services invoices with K. Mittal and N. Dalmia (A&M)
Mittal, Keshav	6/26/2025	2.1	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Pacheco, Santiago	6/26/2025	1.8	Approve and send for processing to AP team the correct invoices to pay as cash in advance
Pacheco, Santiago	6/26/2025	1.6	Send cash in advance incorrect proformas back to the purchasing team
Pacheco, Santiago	6/26/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	6/26/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/26/2025	0.6	Office conference with Marelli, G. Shibata (A&M) S. Pacheco (A&M) to address issue about modification of documents
Pacheco, Santiago	6/26/2025	1.6	Review proforma requests for NAFTA cash in advance requests
Pacheco, Santiago	6/26/2025	0.6	Prepare documentation and communication on potential errors for cash in advance requests
Pacheco, Santiago	6/26/2025	1.4	Review payment status on cash in advance payments with the AP team
Pacheco, Santiago	6/26/2025	0.2	Debrief about compliance with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Rybarczyk, Jodi	6/26/2025	1.3	Meeting with Marelli team to discuss pre/post petition liability split process and bankruptcy reporting requirements. C. Broskay, J. Kim, J. Rybarczyk and M. Dvorak (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.3	Address buyer questions about the process and communication with Marelli
Shibata, Gerardo Yukio	6/26/2025	0.6	Address error in the payment forecast consolidated and sent for payment G. Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.6	Office conference with Marelli, G. Shibata (A&M) S. Pacheco (A&M) to address issue about modification of documents

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/26/2025	0.7	Evaluate issue with invoices modification from local buyers G. Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.8	Propose information to include in the weekly payment report from all 3 ERPs G. Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.9	Review pending payments and related situations aroused during the VTM meeting (A&M)
Shibata, Gerardo Yukio	6/26/2025	1.1	Answer questions about payment, supplier terms, VTA, etc. G. Shibata (A&M) to Marelli
Shibata, Gerardo Yukio	6/26/2025	1.1	Review statement of account information from logistics suppliers G. Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	1.3	Office conference with Marelli, G. Shibata (A&M) to address logistics supplier situation
Shibata, Gerardo Yukio	6/26/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	6/26/2025	0.2	Debrief about compliance with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/26/2025	0.4	Evaluate solution to avoid BPCS closing Marelli and GBS
Weiland, Brad	6/26/2025	0.4	Telephone conference with Marelli and Trnava, Slovakia team re: open A/P and vendor payment items
Weiland, Brad	6/26/2025	0.3	Follow-up correspondence with M. Dvorak (A&M) re: advance payment A/P items
Weiland, Brad	6/26/2025	0.2	Correspond with M. Dvorak (A&M) re: A/P items
Weiland, Brad	6/26/2025	0.6	Review open items re: A/P cutoff and invoicing
Broskay, Cole	6/27/2025	1.1	Review materials documenting applicable IFRS guidance for Chapter 11 filing entities
Broskay, Cole	6/27/2025	0.8	Provide edits to materials documenting IFRS accounting impacts for Chapter 11 filers
Broskay, Cole	6/27/2025	0.6	Working session with C. Broskay and J. Kim (both A&M) regarding IFRS accounting impacts of Chapter 11 bankruptcy
Broskay, Cole	6/27/2025	0.4	Teleconference with R. Gordon, C. Broskay (A&M) over updates to the accounting t-minus
Broskay, Cole	6/27/2025	0.4	Correspond with internal accounting team regarding incorporation of edits to the IFRS accounting impacts deck
Callerio, Lorenzo	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items
Caruso, Nicholas	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items
Celeste Neiva, Rafael	6/27/2025	0.3	Daily call with R. Celeste Neiva (A&M), M. Doi (A&M) and Marelli regarding payment forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	6/27/2025	1.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/27/2025	1.8	Review of invoice classified by EMEA- Batswana team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/27/2025	1.3	Review of invoice posted by Batch System into PRE/PST/503
Dalmia, Nikhil	6/27/2025	0.8	Travel from Marelli-GBS office to Mumbai (1.5 hours of total flight time)
Dalmia, Nikhil	6/27/2025	0.6	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/27/2025	1.7	Discuss with GBS EMEA team regarding multiple team members queries
Doi, Marcella	6/27/2025	0.3	Daily call with R. Celeste Neiva (A&M), M. Doi (A&M) and Marelli regarding payment forecast
Gordon, Robert	6/27/2025	0.4	Teleconference with R. Gordon, C. Broskay (A&M) over updates to the accounting t-minus
Kim, Junoh	6/27/2025	1.4	Research on potential bargain purchase accounting under IFRS for debt restructured under bankruptcy
Kim, Junoh	6/27/2025	1.9	Look through DIP order and RSA for further details on interest payment on prepetition debts during the case
Kim, Junoh	6/27/2025	2.2	Address comments on IFRS accounting implication presentation
Kim, Junoh	6/27/2025	1.2	Research on accounting impacts of chapter 11 bankruptcy under IFRS 3
Kim, Junoh	6/27/2025	0.6	Working session with C. Broskay and J. Kim (both A&M) regarding IFRS accounting impacts of Chapter 11 bankruptcy
Mittal, Keshav	6/27/2025	1.6	Review of invoices posted by GBS Jodhpur team
Mittal, Keshav	6/27/2025	1.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Mittal, Keshav	6/27/2025	1.3	Travel from Marelli-GBS office to Delhi (2.5 hours of total flight time)
Mittal, Keshav	6/27/2025	0.6	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Mittal, Keshav	6/27/2025	1.9	Discuss with GBS EMEA team regarding multiple team members queries such as transportation services, leasing services
Pacheco, Santiago	6/27/2025	2.8	Transportation between home (Mexico City) and client office in Aguascalientes
Pacheco, Santiago	6/27/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	6/27/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	6/27/2025	0.8	Office conference with GBS, Marelli, G. Shibata (A&M), S. Pacheco (A&M) to discuss supplier situation to process payment to Mexican entity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	6/27/2025	1.1	Check payment status on cash in advance payments with the GBS team
Pacheco, Santiago	6/27/2025	1.7	Send back cash in advance incorrect proformas to the requestors
Pacheco, Santiago	6/27/2025	2.2	Approve cash in advance payments and pass along to AP for processing
Pacheco, Santiago	6/27/2025	1.4	Review proforma requests for cash in advance payment requests
Shahbain, Abraham	6/27/2025	0.8	Review first day motion reporting for historical weekly payments made
Shahbain, Abraham	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items
Shibata, Gerardo Yukio	6/27/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Shibata, Gerardo Yukio	6/27/2025	0.4	Office conference with buyer about trade agreements from other division impacting Interiors, Marelli, G. Shibata (A&M)
Shibata, Gerardo Yukio	6/27/2025	0.3	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	6/27/2025	0.3	Office conference with Marelli, and G. Shibata (A&M)to discuss treasury action items to speed up the process
Shibata, Gerardo Yukio	6/27/2025	0.8	Office conference with Marelli about logistic supplier's payment situation
Shibata, Gerardo Yukio	6/27/2025	0.8	Office conference with GBS, Marelli, G. Shibata (A&M) to discuss supplier situation to process payment to Mexican entity
Shibata, Gerardo Yukio	6/27/2025	0.8	Office conference with GBS, Marelli, G. Shibata (A&M), S. Pacheco (A&M) to discuss supplier situation to process payment to Mexican entity
Shibata, Gerardo Yukio	6/27/2025	0.9	Office conference with Marelli to discuss payments from an specific user
Shibata, Gerardo Yukio	6/27/2025	0.9	Office conference with GBS, Marelli, and G. Shibata (A&M)to align weekly reporting needs of payments
Shibata, Gerardo Yukio	6/27/2025	1.2	Conference call with treasury, GBS, Marelli, G. Shibata (A&M) to discuss the process to guarantee funds for payments in Mexican Pesos
Shibata, Gerardo Yukio	6/27/2025	0.6	Weekly alignment and update session with B. Weiland (A&M) and G. Shibata (A&M) to discuss progress, issues and next steps
Turner, Cari	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items
Warren, Joseph	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items
Weiland, Brad	6/27/2025	0.4	Telephone conference with B. Weiland (A&M), C. Turner (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M), A. Shahbain (A&M) re: vendor management and communications items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/27/2025	0.6	Weekly alignment and update session with B. Weiland (A&M) and G. Shibata (A&M) to discuss progress, issues and next steps
Weiland, Brad	6/27/2025	0.3	Correspond with Marelli re: A/P and payment items
Broskay, Cole	6/30/2025	0.4	Working session with C. Broskay and J. Kim (both A&M) regarding IFRS accounting impacts of Chapter 11 bankruptcy
Broskay, Cole	6/30/2025	0.8	Meeting with Marelli team to align on Chapter 11 loan forgiveness and its tax implications, IFRS implications, and expected timeline. C. Broskay, J. Kim, J. Rybarczyk, B. Weiland and M. Dvorak (A&M)
Celeste Neiva, Rafael	6/30/2025	0.3	Daily call with , J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and last update on confirming with confidential counterparty
Dalmia, Nikhil	6/30/2025	1.6	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/30/2025	1.6	Review of invoice posted by Batch System into PRE/PST/503
Dalmia, Nikhil	6/30/2025	1.6	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	6/30/2025	1.4	Review updated FAQs with GBS AP team
Dalmia, Nikhil	6/30/2025	1.3	Review presentation on project progress and status update by India team
Dalmia, Nikhil	6/30/2025	0.8	Travel from Mumbai to Hyderabad (1.5 hours of total flight time)
Dalmia, Nikhil	6/30/2025	0.8	Review of specific cases with K. Mittal and D. Dalmia (A&M)
Doi, Marcella	6/30/2025	0.3	Daily call with J. Farina, M. Doi (A&M) and Marelli regarding payment forecast and last update on confirming with confidential counterparty
Dvorak, Michael	6/30/2025	0.8	Meeting with Marelli team to align on Chapter 11 loan forgiveness and its tax implications, IFRS implications, and expected timeline. C. Broskay, J. Kim, J. Rybarczyk, B. Weiland and M. Dvorak (A&M)
Kim, Junoh	6/30/2025	2.4	Update IFRS accounting implication presentation with detailed accounting guidance references
Kim, Junoh	6/30/2025	0.4	Working session with C. Broskay and J. Kim (both A&M) regarding IFRS accounting impacts of Chapter 11 bankruptcy
Kim, Junoh	6/30/2025	0.4	Address comments on IFRS accounting implication presentation
Kim, Junoh	6/30/2025	2.6	Research on precedent cases of goodwill impairment under IFRS, specifically connected to chapter 11 bankruptcy
Kim, Junoh	6/30/2025	0.8	Meeting with Marelli team to align on Chapter 11 loan forgiveness and its tax implications, IFRS implications, and expected timeline. C. Broskay, J. Kim, J. Rybarczyk, B. Weiland and M. Dvorak (A&M)
Kim, Junoh	6/30/2025	1.6	Research on the goodwill impairment testing under IAS 36 and its implications around chapter 11 bankruptcy
Mittal, Keshav	6/30/2025	2.1	Prepare and share updated FAQs with GBS AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Mittal, Keshav	6/30/2025	1.1	Review of invoice classified by EMEA- Imran team online on sample basis into PRE/PST/503
Mittal, Keshav	6/30/2025	2.2	Prepare presentation on project progress and status update by India team
Mittal, Keshav	6/30/2025	0.8	Review of specific cases with K. Mittal and D. Dalmia (A&M)
Pacheco, Santiago	6/30/2025	1.4	Send back cash in advance incorrect proforma requests to the buyers
Pacheco, Santiago	6/30/2025	1.9	Approve cash in advance payments and send to AP for processing
Pacheco, Santiago	6/30/2025	2.8	Transportation between home (Mexico City) and client office in Aguascalientes
Pacheco, Santiago	6/30/2025	0.8	Review payment status on cash in advance payments with the GBS team
Pacheco, Santiago	6/30/2025	1.3	Review proforma requests for cash in advance payments
Rybarczyk, Jodi	6/30/2025	0.8	Meeting with Marelli team to align on Chapter 11 loan forgiveness and its tax implications, IFRS implications, and expected timeline. C. Broskay, J. Kim, J. Rybarczyk, B. Weiland and M. Dvorak (A&M)
Shibata, Gerardo Yukio	6/30/2025	0.8	Address issues with logistic supplier payment G. Shibata (A&M)
Shibata, Gerardo Yukio	6/30/2025	0.6	Address missing pre-petition payments from Electronics Marelli, GBS, G Shibata (A&M)
Shibata, Gerardo Yukio	6/30/2025	1.7	Analyze information on pending payments
Shibata, Gerardo Yukio	6/30/2025	1.4	Create graphs and key messages for the communication
Shibata, Gerardo Yukio	6/30/2025	1.2	Draft communication to leadership and operations team to fill in missing information in the logistics SOA
Shibata, Gerardo Yukio	6/30/2025	0.9	Conference call with Marelli, to talk about open items and next steps
Shibata, Gerardo Yukio	6/30/2025	0.2	Understand situation where buyers and users are sending the same payment request through different channels GBS
Shibata, Gerardo Yukio	6/30/2025	0.2	Office conference with Marelli, and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	6/30/2025	0.2	Evaluate situation with supplier that modified payment terms and request net 10 days payments GBS, G Shibata (A&M)
Shibata, Gerardo Yukio	6/30/2025	0.2	Evaluate CES payment with GBS, G Shibata (A&M)
Shibata, Gerardo Yukio	6/30/2025	0.1	Address delay in the weekly report generation due to lack of fields in the system GBS
Shibata, Gerardo Yukio	6/30/2025	0.4	Prepare daily meeting with Marelli, and G Shibata (A&M)
Shibata, Gerardo Yukio	6/30/2025	0.9	Review new data regarding logistics suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	6/30/2025	0.8	Meeting with Marelli team to align on Chapter 11 loan forgiveness and its tax implications, IFRS implications, and expected timeline. C. Broskay, J. Kim, J. Rybarczyk, B. Weiland and M. Dvorak (A&M)
Weiland, Brad	6/30/2025	0.2	Correspond with G. Shibata (A&M) re: open A/P and vendor payment items
Weiland, Brad	6/30/2025	0.4	Review and analyze A/P cutoff materials and status re: same
Broskay, Cole	7/1/2025	2.6	Build materials depicting debt transactions and associated accounting impacts through case timeline
Broskay, Cole	7/1/2025	1.2	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Broskay, Cole	7/1/2025	1.1	Compile accounting work effort timeline for weekly status update materials
Broskay, Cole	7/1/2025	0.8	Review of bidding process to determine relevant accounting timeline impacts
Broskay, Cole	7/1/2025	0.6	Prepare materials for upcoming accounting discussion with Marelli team
Broskay, Cole	7/1/2025	0.4	Correspond with internal team regarding IFRS accounting considerations materials
Broskay, Cole	7/1/2025	0.6	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. C. Broskay and J. Kim (A&M)
Celeste Neiva, Rafael	7/1/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments and recent issues
Dalmia, Nikhil	7/1/2025	1.1	Review of invoice post by Batch System into PRE/PST/503
Dalmia, Nikhil	7/1/2025	0.8	Travel from Mumbai to Hyderabad (2.5 hours of total flight time)
Dalmia, Nikhil	7/1/2025	1.8	Train to new joiners in GBS AP team
Dalmia, Nikhil	7/1/2025	1.2	Review of invoice classified by NAFTA team on sample basis into PRE/PST/503
Dalmia, Nikhil	7/1/2025	1.2	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Dalmia, Nikhil	7/1/2025	1.1	Analyze of status of invoices coded and remain uncoded by EMEA team
Dalmia, Nikhil	7/1/2025	1.1	Analyze of status of invoices coded and remain uncoded by Nafta team
Dalmia, Nikhil	7/1/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India on-site status
Doi, Marcella	7/1/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments and recent issues
Doi, Marcella	7/1/2025	0.8	Analyze Brazilian weekly forecast spreadsheet submitted by the company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Doi, Marcella	7/1/2025	1.2	Review document detailing payments made by the Brazilian and Argentinian entities from June 23 through June 27. Adjust format to standard template, and submit to VMT
Farina, Joao	7/1/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments and recent issues
Grossi, Nick	7/1/2025	1.8	Review tax attributes and coordinate diligence re: business plan development
Grossi, Nick	7/1/2025	1.0	Reconcile prepetition accounts payable and compare to first day motion relief
Hao, Sherri	7/1/2025	1.9	Develop the structure for Chapter 11 Bankruptcy accounting overview under IFRS with consideration of US GAAP
Hao, Sherri	7/1/2025	1.4	Outline the key differences between IFRS and US GAAP in accounting standards
Hao, Sherri	7/1/2025	1.4	Explore the topic of Presentation and Disclosure under both IFRS and US GAAP, applying it to Marelli's specific case and situation
Hao, Sherri	7/1/2025	1.3	Review the overall information related to Project Marelli and the selected documentation (such as "FSLI Split Strategy.pptx, etc.") to familiarize with the project and the specific research situation
Hao, Sherri	7/1/2025	1.2	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Hao, Sherri	7/1/2025	0.4	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. S. Hao and J. Kim (A&M)
Hao, Sherri	7/1/2025	0.6	Onboard to Project Marelli and review the overall related information about chapter 11 bankruptcy under IFRS
Kim, Junoh	7/1/2025	1.3	Develop a presentation for management highlighting the key differences between IFRS and US GAAP in accounting standards around Chapter 11 bankruptcy
Kim, Junoh	7/1/2025	0.4	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. S. Hao and J. Kim (A&M)
Kim, Junoh	7/1/2025	1.7	Update the presentation material using accounting interpretational guidance on IAS 37 published by a reputable accounting firm
Kim, Junoh	7/1/2025	1.3	Review Restructuring Support Agreement (docket #20) to research on bankruptcy impacts on prepetition debts and its interest
Kim, Junoh	7/1/2025	2.4	Update IFRS accounting overview presentation for Chapter 11 bankruptcy, related to Business Combinations considerations
Kim, Junoh	7/1/2025	0.6	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. C. Broskay and J. Kim (A&M)
Kim, Junoh	7/1/2025	0.9	Research on potential bargain purchase accounting and goodwill impairment implication under IFRS for debt restructured under bankruptcy
Kim, Junoh	7/1/2025	1.2	Call to discuss agenda/materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Mittal, Keshav	7/1/2025	1.2	Review of invoice classified by EMEA- Basvanna team on sample basis into PRE/PST/503
Mittal, Keshav	7/1/2025	1.8	Train to new joiners in GBS AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Mittal, Keshav	7/1/2025	1.3	Analyze of status of invoices coded and remain uncoded by Nafta team
Mittal, Keshav	7/1/2025	1.2	Review of invoice classified by NAFTA- Hina team on sample basis into PRE/PST/503
Mittal, Keshav	7/1/2025	1.1	Analyze of status of invoices coded and remain uncoded by EMEA team
Mittal, Keshav	7/1/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India on-site status
Mittal, Keshav	7/1/2025	1.3	Travel from Jaipur to Hyderabad (2.5 hours of total flight time)
Shibata, Gerardo Yukio	7/1/2025	1.2	Draft communication about modifications in documents for payments
Shibata, Gerardo Yukio	7/1/2025	0.4	Prepare daily meeting with Marelli, and G Shibata (A&M)
Shibata, Gerardo Yukio	7/1/2025	1.3	Conference call with Marelli to discuss data and analyses of the database in order to define next steps to get information needed
Shibata, Gerardo Yukio	7/1/2025	1.2	Adapt communication about logistics issues based on the alignment and comments of the conference call
Shibata, Gerardo Yukio	7/1/2025	0.9	Analyze payment report generated by GBS India
Shibata, Gerardo Yukio	7/1/2025	0.6	Review communication and actions items with Marelli, about missing payments for logistics carriers
Shibata, Gerardo Yukio	7/1/2025	0.3	Share feedback to GBS on Indian team work quality
Shibata, Gerardo Yukio	7/1/2025	0.3	Office conference with Marelli, and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/1/2025	0.3	Address issue with supplier that wants to have a conference call with lawyers
Shibata, Gerardo Yukio	7/1/2025	0.4	Answer questions about supplier's payment status
Shibata, Gerardo Yukio	7/1/2025	0.2	Answer questions about pre-petition payment status for certain supplier
Shibata, Gerardo Yukio	7/1/2025	1.4	Data crunching logistics file to create tables and segment information
Weiland, Brad	7/1/2025	0.2	Correspond with J. Zhu (A&M) re: A/P and invoice items
Weiland, Brad	7/1/2025	0.3	Correspond with S. Pacheco (A&M) and J. Warren (A&M) re: A/P and payment items
Weiland, Brad	7/1/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India on-site status
Broskay, Cole	7/2/2025	0.4	Call to review materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Broskay, Cole	7/2/2025	1.8	Provide edits on IFRS accounting considerations slide deck prepared by accounting team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	7/2/2025	1.7	Review comparable company disclosure examples for applicability to Marelli reporting disclosures
Broskay, Cole	7/2/2025	1.4	Incorporate edits into debt transaction timeline materials based on internal feedback
Broskay, Cole	7/2/2025	0.9	Review updated IFRS accounting considerations presentation incorporating prior review notes
Broskay, Cole	7/2/2025	0.9	Finalize adjustments to restructuring provision section of accounting materials
Broskay, Cole	7/2/2025	0.7	Compile additional items for further research based on outcome of Marelli accounting conversation
Broskay, Cole	7/2/2025	0.4	Call to discuss debt considerations in details for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Broskay, Cole	7/2/2025	0.9	Meeting with Marelli team to discuss bankruptcy key timeline and key IFRS considerations. C. Broskay, J. Kim, and S. Hao (A&M)
Celeste Neiva, Rafael	7/2/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding weekly forecast
Dalmia, Nikhil	7/2/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Dalmia, Nikhil	7/2/2025	1.6	Discussion with GBS EMEA team regarding multiple team members queries such as Insurance services, automotive repair, health trainer services
Dalmia, Nikhil	7/2/2025	1.2	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Dalmia, Nikhil	7/2/2025	1.2	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Dalmia, Nikhil	7/2/2025	1.1	Review of invoices posted by GBS Jodhpur team
Dalmia, Nikhil	7/2/2025	0.6	Review of invoice post by Batch System into PRE/PST/503
Dalmia, Nikhil	7/2/2025	1.1	Analyze of invoices coded by EMEA with respect to GRN and invoice date
Dalmia, Nikhil	7/2/2025	1.1	Analyze of invoices coded by NAFTA with respect to GRN and invoice date
Doi, Marcella	7/2/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding weekly forecast
Doi, Marcella	7/2/2025	0.6	Review and adjust Argentina weekly forecast spreadsheet submitted by the company; submit file to VMT team
Doi, Marcella	7/2/2025	0.7	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli
Doi, Marcella	7/2/2025	1.3	Review and adjust Brazil weekly forecast spreadsheet submitted by the company; submit file to VMT team
Farina, Joao	7/2/2025	0.7	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	7/2/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli regarding weekly forecast
Hao, Sherri	7/2/2025	2.7	Work on the knowledge check for IAS 37 and IAS 19, adding key definitions, differences between IFRS and US GAAP, and listing measurement requirements under IAS 37
Hao, Sherri	7/2/2025	2.2	Research IFRS 9 sections related to the Chapter 11 situation, listing key tests for debt modification and distinguishing between modification and extinguishment
Hao, Sherri	7/2/2025	1.9	Format the overall deck for consistency and reorder key sections to improve clarity
Hao, Sherri	7/2/2025	1.2	Ensure the flow of sections is logical, verify consistency across all sections, and confirm the completion of IAS 37 and IAS 19 content
Hao, Sherri	7/2/2025	0.9	Meeting with Marelli team to discuss bankruptcy key timeline and key IFRS considerations. C. Broskay, J. Kim, and S. Hao (A&M)
Hao, Sherri	7/2/2025	0.6	Review the IFRS 9 section in the deck for reasonableness and ensure its completion
Hao, Sherri	7/2/2025	0.4	Call to discuss debt considerations in details for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Hao, Sherri	7/2/2025	0.4	Call to review materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Kim, Junoh	7/2/2025	2.3	Research on other bankruptcy precedents with IFRS accounting reporting requirements
Kim, Junoh	7/2/2025	0.4	Call to review materials for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Kim, Junoh	7/2/2025	1.8	Update IFRS accounting overview presentation for Chapter 11 bankruptcy, related to required disclosures
Kim, Junoh	7/2/2025	2.4	Build a debt table within the accounting overview presentation discussing different debt instruments and their changes via the bankruptcy
Kim, Junoh	7/2/2025	0.4	Call to discuss debt considerations in details for the accounting assessment meeting with Marelli team. C. Broskay, S. Hao and J. Kim (A&M)
Kim, Junoh	7/2/2025	0.9	Meeting with Marelli team to discuss bankruptcy key timeline and key IFRS considerations. C. Broskay, J. Kim, and S. Hao (A&M)
Kim, Junoh	7/2/2025	1.1	Review the bankruptcy debt timeline within the accounting presentation and provide comments
Mittal, Keshav	7/2/2025	1.3	Review of invoices posted by GBS Jodhpur team
Mittal, Keshav	7/2/2025	1.4	Review of invoice classified by NAFTA- Neeraj team on sample basis into PRE/PST/503
Mittal, Keshav	7/2/2025	1.1	Review of invoice classified by EMEA- Imran team on sample basis into PRE/PST/503
Mittal, Keshav	7/2/2025	1.1	Analyze of invoices coded by NAFTA with respect to GRN and invoice date
Mittal, Keshav	7/2/2025	0.9	Analyze of invoices coded by EMEA with respect to GRN and invoice date

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Mittal, Keshav	7/2/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Mittal, Keshav	7/2/2025	1.9	Discussion with GBS EMEA team regarding multiple team members queries such as Insurance services, automotive repair, health trainer services
Pacheco, Santiago	7/2/2025	0.3	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to answer questions about pending payments related to trade agreement
Pacheco, Santiago	7/2/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/2/2025	0.4	Office conference with Marelli to discuss global supplier trade agreement and missing communication for payment from the local entities
Shibata, Gerardo Yukio	7/2/2025	0.3	Office conference with GBS, C . Su evaluate the impact of certain payments
Shibata, Gerardo Yukio	7/2/2025	0.9	Evaluate situation with supplier from China and cash in advance status prior the chapter 11 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/2/2025	0.7	Office conference with Marelli, to discuss buyers scheme and its implications
Shibata, Gerardo Yukio	7/2/2025	1.2	Touchpoint with Marelli purchasing team on open items
Shibata, Gerardo Yukio	7/2/2025	0.4	Prepare daily meeting with Marelli, and G Shibata (A&M)
Shibata, Gerardo Yukio	7/2/2025	1.4	Analyze data from TCM and SOAs to understand biggest challenges for payment and information search G. Shibata (A&M)
Shibata, Gerardo Yukio	7/2/2025	0.3	Office conference with C Su to discuss findings on logistics reconciliation process
Shibata, Gerardo Yukio	7/2/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/2/2025	0.3	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to answer questions about pending payments related to trade agreement
Shibata, Gerardo Yukio	7/2/2025	0.3	Address issue with supplier's payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/2/2025	0.2	Office conference with GBS to understand the challenges and dates to pay normal payments and the lack of visibility
Shibata, Gerardo Yukio	7/2/2025	0.6	Draft communication in English to be shared with company
Shibata, Gerardo Yukio	7/2/2025	0.3	Office conference with Marelli and G Shibata (A&M) to discuss proforma from previous months
Weiland, Brad	7/2/2025	0.6	Review training materials for A/P teams
Weiland, Brad	7/2/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	7/2/2025	0.4	Telephone conference with Marelli re: A/P processing items
Weiland, Brad	7/2/2025	0.3	Correspond with J. Rybarczyk (A&M) re: accounting and diligence items
Weiland, Brad	7/2/2025	0.2	Correspond with E. Borgonovo (A&M), L. Pack (A&M) re: Europe/Middle East/Africa items
Borgonovo, Erik	7/3/2025	0.3	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), and B. Weiland (A&M) re: A/P and vendor items status
Broskay, Cole	7/3/2025	0.3	Correspond with internal accounting team regarding follow-on steps for IFRS accounting materials
Celeste Neiva, Rafael	7/3/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments
Dalmia, Nikhil	7/3/2025	1.8	Review and share updated FAQs with GBS AP team
Dalmia, Nikhil	7/3/2025	0.6	Telephone conference with N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Dalmia, Nikhil	7/3/2025	0.8	Review of invoice post by Batch System into PRE/PST/503
Dalmia, Nikhil	7/3/2025	0.8	Travel from Hyderabad to Mumbai (1.5 hours of total flight time)
Dalmia, Nikhil	7/3/2025	0.9	Review of specific cases with K. Mittal and N. Dalmia (A&M)
Dalmia, Nikhil	7/3/2025	0.9	Review of specific cases with N. Dalmia (A&M)
Dalmia, Nikhil	7/3/2025	1.1	Discussion with GBS EMEA team regarding multiple team members queries such as rental cost, tools purchase
Dalmia, Nikhil	7/3/2025	1.3	Review of invoice classified by EMEA team on sample basis into PRE/PST/503
Doi, Marcella	7/3/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments
Farina, Joao	7/3/2025	0.2	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli for update on payments
Hao, Sherri	7/3/2025	0.4	Draft a client email about the key considerations IFRS company file chapter 11 US bankruptcy based on the deck and send it for review
Hao, Sherri	7/3/2025	0.7	Ensure the sections flow logically, verify consistency across all content, and confirm the completion of IAS 19, IFRS 3, and IAS 36 sections
Hao, Sherri	7/3/2025	0.8	Finalize the review and conduct a thorough read-through before sending the materials to the client
Hao, Sherri	7/3/2025	0.8	Revisit the Termination Benefits section and ensure it comprehensively covers all necessary concepts
Hao, Sherri	7/3/2025	0.9	Call to discuss IFRS acquisition accounting consideration. S. Hao and J. Kim (A&M)
Hao, Sherri	7/3/2025	1.6	Refine the IAS 36 Goodwill Impairment Assessment section based on discussions with the team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	7/3/2025	1.9	Include additional considerations in the IAS 19 Termination Benefits section to enhance understanding of the key differences between IFRS and US GAAP
Hao, Sherri	7/3/2025	1.3	Expand the IFRS 3 section to clarify the key differences between IFRS and US GAAP, highlighting key implications of IFRS 3 under Chapter 11
Kim, Junoh	7/3/2025	2.7	Update IFRS accounting overview presentation with example disclosures from other precedent cases
Kim, Junoh	7/3/2025	0.4	Review the presentation material prior to sharing with Marelli management
Kim, Junoh	7/3/2025	0.9	Call to discuss IFRS acquisition accounting consideration. S. Hao and J. Kim (A&M)
Kim, Junoh	7/3/2025	0.9	Update the example financial statement disclosure section of the presentation with index of key disclosures
Kim, Junoh	7/3/2025	1.3	Research on IFRS 3 acquisition accounting implication of debt forgiveness as part of the bankruptcy
Kim, Junoh	7/3/2025	1.9	Address comments on IFRS 3 part of the accounting overview presentation
Mittal, Keshav	7/3/2025	1.1	Discussion with GBS EMEA team regarding multiple team members queries such as rental cost, tools purchase
Mittal, Keshav	7/3/2025	0.6	Review of invoice post by Batch System into PRE/PST/503
Mittal, Keshav	7/3/2025	0.9	Review of specific cases with K. Mittal and N. Dalmia (A&M)
Mittal, Keshav	7/3/2025	1.3	Review of invoice classified by EMEA- counterparty team on sample basis into PRE/PST/503
Mittal, Keshav	7/3/2025	1.3	Travel from Hyderabad to Delhi (2.5 hours of total flight time)
Mittal, Keshav	7/3/2025	1.8	Prepare and share updated FAQs with GBS AP team
Mittal, Keshav	7/3/2025	0.6	Telephone conference with N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Pacheco, Santiago	7/3/2025	0.9	Office conference with S Pacheco (A&M), Marelli, G. Shibata (A&M) to answer questions about special situations in electronics
Pacheco, Santiago	7/3/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	7/3/2025	0.3	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), and B. Weiland (A&M) re: A/P and vendor items status
Shibata, Gerardo Yukio	7/3/2025	0.6	Conference call with Marelli, supplier, G Shibata (A&M) to review pending payments and next steps to avoid service disruptions
Shibata, Gerardo Yukio	7/3/2025	0.6	Evaluate supplier situation to define action item and avoid service stop G. Shibata (A&M)
Shibata, Gerardo Yukio	7/3/2025	1.4	Conference call with GBS, Marelli, G. Shibata (A&M) to address issues with the pro-formas of suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/3/2025	0.7	Evaluate issue with invoices from different logistics suppliers G Shibata (A&M)
Shibata, Gerardo Yukio	7/3/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/3/2025	0.4	Update communication to logistics user and buyers G Shibata (A&M)
Shibata, Gerardo Yukio	7/3/2025	2.6	Transportation between home (Mexico City) and client office in Aguascalientes
Shibata, Gerardo Yukio	7/3/2025	0.4	Prepare daily meeting with Marelli, and G Shibata (A&M)
Shibata, Gerardo Yukio	7/3/2025	0.4	Office conference with Marelli, G. Shibata (A&M) to answer questions and provide guideline about the peso policy and retro height
Shibata, Gerardo Yukio	7/3/2025	0.4	Address information gap in the SOA and internal process to request transportation services
Shibata, Gerardo Yukio	7/3/2025	0.2	Review final communication to NAFTA buyers about documentation G Shibata (A&M)
Shibata, Gerardo Yukio	7/3/2025	0.9	Office conference with S Pacheco (A&M), Marelli, G. Shibata (A&M) to answer questions about special situations in electronics
Weiland, Brad	7/3/2025	0.3	Telephone conference with L. Pack (A&M), E. Borgonovo (A&M), and B. Weiland (A&M) re: A/P and vendor items status
Celeste Neiva, Rafael	7/4/2025	0.4	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli to discuss constraints on next week's budget
Celeste Neiva, Rafael	7/4/2025	1.3	Internal discussion with R. Celeste Neiva, J. Farina, and M. Doi (A&M) regarding payments priority for next week, tcounterpartyg into consideration the restraint on budget
Dalmia, Nikhil	7/4/2025	1.4	Discussion with K. Mittal and N. Dalmia (A&M) on specific cases, FAQs, data
Dalmia, Nikhil	7/4/2025	0.6	Review of invoices coded by EMEA team where GR posted in 2025 but invoice dated in previous years
Dalmia, Nikhil	7/4/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/4/2025	1.2	Review of invoices coded by NAFTA team where GR posted in 2025 but invoice dated in previous years
Dalmia, Nikhil	7/4/2025	1.2	Train and discussion on multiple queries with NAFTA team
Doi, Marcella	7/4/2025	0.4	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli to discuss constraints on next week's budget
Doi, Marcella	7/4/2025	0.3	Call with J. Farina and M. Doi (A&M) in order to review payments prioritization for next week
Doi, Marcella	7/4/2025	0.9	Analyze accounts payable spreadsheet to support classification of payments and prioritization for next week
Doi, Marcella	7/4/2025	1.3	Internal discussion with R. Celeste Neiva, J. Farina, and M. Doi (A&M) regarding payments priority for next week, tcounterpartyg into consideration the restraint on budget

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	7/4/2025	1.3	Internal discussion with R. Celeste Neiva, J. Farina, and M. Doi (A&M) regarding payments priority for next week, tcounterpartyg into consideration the restraint on budget
Farina, Joao	7/4/2025	0.3	Call with J. Farina and M. Doi (A&M) in order to review payments prioritization for next week
Farina, Joao	7/4/2025	0.4	Daily call with R. Celeste Neiva, J. Farina, M. Doi (A&M) and Marelli to discuss constraints on next week's budget
Kim, Junoh	7/4/2025	0.3	Review the IFRS Considerations for Chapter 11 deck shared with Marelli team
Kim, Junoh	7/4/2025	0.2	Read the latest docket documents to stay updated on the case process
Mittal, Keshav	7/4/2025	1.4	Discussion with K. Mittal and N. Dalmia (A&M) on specific cases, FAQs, data
Mittal, Keshav	7/4/2025	1.2	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/4/2025	1.2	Review of invoices coded by NAFTA team where GR posted in 2025 but invoice dated in previous years
Mittal, Keshav	7/4/2025	1.2	Review of invoices coded by EMEA team where GR posted in 2025 but invoice dated in previous years
Mittal, Keshav	7/4/2025	1.1	Train and discussion on multiple queries with EMEA team
Pacheco, Santiago	7/4/2025	0.7	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/4/2025	1.4	Review updated information provided by buyers and GBS about transportation services and SOA
Shibata, Gerardo Yukio	7/4/2025	1.1	Conference call to answer questions about price negotiations, TA, peso policy, etc. with Marelli
Shibata, Gerardo Yukio	7/4/2025	0.9	Address questions about payments for certain supplier and the status G Shibata (A&M)
Shibata, Gerardo Yukio	7/4/2025	0.7	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/4/2025	0.7	Evaluate supplier situation to define action item and avoid service stop G. Shibata (A&M)
Shibata, Gerardo Yukio	7/4/2025	2.1	Prepare content for Mondays discussion about the amount and strategy to clean up SOA
Shibata, Gerardo Yukio	7/4/2025	0.4	Prepare daily meeting with Marelli, and G Shibata (A&M)
Shibata, Gerardo Yukio	7/4/2025	0.4	Conference call with Marelli to answer questions, with G Shibata (A&M)
Shibata, Gerardo Yukio	7/4/2025	0.6	Review AP cutoff lines provided by global team G Shibata (A&M)
Shibata, Gerardo Yukio	7/4/2025	0.3	Summarize questions about transportation information G. Shibata (A&M)
Weiland, Brad	7/4/2025	0.2	Correspond with G. Shibata (A&M) re: Mexico status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	7/5/2025	0.4	Correspond with non-U.S. A&M teams re: A/P coding items and follow up re: same
Weiland, Brad	7/5/2025	0.6	Review A/P items re: coding invoices
Weiland, Brad	7/6/2025	0.4	Review A/P coding items and follow up re: same
Borgonovo, Erik	7/7/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and Marelli re: review of coding (PRE/PST)
Borgonovo, Erik	7/7/2025	0.9	Support the accounts payable team by analyzing invoice details and validating the correct allocation of costs, offering assistance in correcting any miscoding
Broskay, Cole	7/7/2025	0.3	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, C. Broskay, J. Kim, and S. Hao (A&M) to discuss June liability splits status and open items
Broskay, Cole	7/7/2025	0.9	Provide adjustments to liability responsibility matrix incorporating feedback from internal team
Celeste Neiva, Rafael	7/7/2025	0.3	Daily call with R. Salviano, J. Farina, R. Celeste Neiva (A&M) and Marelli for update on payments
Celeste Neiva, Rafael	7/7/2025	0.3	Call with R. Salviano and R. Celeste Neiva (A&M) to update the Brazil's budget payment status
Dalmia, Nikhil	7/7/2025	1.4	Analyze of invoice coding report sent by A&M US team
Dalmia, Nikhil	7/7/2025	0.4	Analyze daily data of NAFTA for reporting and analysis preparation
Dalmia, Nikhil	7/7/2025	0.4	Call with EMEA and NAFTA team to explain the queries raised by A&M US Team- counterparty (GBS), K. Mittal (A&M) and N Dalmia (A&M)
Dalmia, Nikhil	7/7/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/7/2025	1.1	Train and discussion on multiple queries with NAFTA team
Dalmia, Nikhil	7/7/2025	0.4	Analyze daily data of EMEA for reporting and analysis preparation
Doi, Marcella	7/7/2025	1.1	Review document detailing payments made by the Brazilian and Argentinian entities from June 30 through July 5. Adjust format to standard template, and submit to VMT
Doi, Marcella	7/7/2025	0.2	Call with J. Farina and M. Doi to discuss payments made by the Brazilian and Argentinian entities from June 30 through July 5, and variances versus the submitted forecast
Doi, Marcella	7/7/2025	0.4	Hold internal discussion with J. Farina, M. Doi, and R. Salviano (A&M) to review recent Update and current key issues
Farina, Joao	7/7/2025	0.3	Daily call with R. Salviano, J. Farina, R. Celeste Neiva (A&M) and Marelli for update on payments
Farina, Joao	7/7/2025	0.4	Hold internal discussion with J. Farina, M. Doi, and R. Salviano (A&M) to review recent Update and current key issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	7/7/2025	0.2	Call with J. Farina and M. Doi to discuss payments made by the Brazilian and Argentinian entities from June 30 through July 5, and variances versus the submitted forecast
Hao, Sherri	7/7/2025	0.7	Understand the key concepts of pre- and post-petition knowledge
Hao, Sherri	7/7/2025	0.3	Consider the next steps for effectively separating pre- and post-petition processes moving forward
Hao, Sherri	7/7/2025	0.3	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, C. Broskay, J. Kim, and S. Hao (A&M) to discuss June liability splits status and open items
Kim, Junoh	7/7/2025	1.2	Draft Docket Accounting Impact Assessment file and import the docket listing into the assessment file
Kim, Junoh	7/7/2025	0.3	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, C. Broskay, J. Kim, and S. Hao (A&M) to discuss June liability splits status and open items
Mittal, Keshav	7/7/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/7/2025	1.1	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/7/2025	0.4	Call with EMEA and NAFTA team to explain the queries raised by A&M US Team- counterparty (GBS), K. Mittal (A&M) and N Dalmia (A&M)
Mittal, Keshav	7/7/2025	0.4	Analyze daily data of EMEA for reporting and analysis preparation
Mittal, Keshav	7/7/2025	2.1	Analyze of invoice coding report sent by A&M US team
Mittal, Keshav	7/7/2025	0.4	Analyze daily data of NAFTA for reporting and analysis preparation
Pacheco, Santiago	7/7/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/7/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	7/7/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M) and Marelli re: review of coding (PRE/PST)
Pack, Laura	7/7/2025	1.3	Prepare and review of coding of PRE and PST invoices EMEA
Rybarczyk, Jodi	7/7/2025	0.3	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, C. Broskay, J. Kim, and S. Hao (A&M) to discuss June liability splits status and open items
Salviano, Rodrigo	7/7/2025	0.3	Daily call with R. Salviano, J. Farina, R. Celeste Neiva (A&M) and Marelli for update on payments
Salviano, Rodrigo	7/7/2025	0.3	Call with R. Salviano and R. Celeste Neiva (A&M) to update the Brazil's budget payment status
Salviano, Rodrigo	7/7/2025	0.4	Hold internal discussion with J. Farina, M. Doi, and R. Salviano (A&M) to review recent Update and current key issues
Shibata, Gerardo Yukio	7/7/2025	0.9	Adapt message of the final communication of logistics services G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/7/2025	1.4	Analyze information from GBS payments in India and weekly payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.8	Conference call with Marelli, G. Shibata (A&M) to discuss remaining lines in the Excel file without classification
Shibata, Gerardo Yukio	7/7/2025	0.7	Review weekly payment report (Jun 30 July 4) G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.7	Evaluate supplier's situation asking for immediate payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.6	Office conference with Marelli to review potentially misclassified lines in the PRE vs PST G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.6	Evaluate situation of carrier with pending payments since 2022 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.6	Conference call with Marelli to align carriers strategy
Shibata, Gerardo Yukio	7/7/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.4	Office conference with GBS to answer questions about certain payments situations G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/7/2025	0.2	Update messages of the final communication of logistics services G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.2	Office conference with GBS to address and urgent payment request G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.2	Office conference with Marelli, and G. Shibata (A&M) to discuss approach for the discussion with Marelli
Shibata, Gerardo Yukio	7/7/2025	0.3	Address questions about the weekly report G. Shibata (A&M)
Weiland, Brad	7/7/2025	0.2	Correspond with N. Dalmia (A&M) re: A/P coding items
Weiland, Brad	7/7/2025	0.4	Review materials re: A/P coding items
Weiland, Brad	7/7/2025	0.3	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, C. Broskay, J. Kim, and S. Hao (A&M) to discuss June liability splits status and open items
Borgonovo, Erik	7/8/2025	1.0	Correct a panel of invoices potentially coded wrongly (PRE / PST)
Dalmia, Nikhil	7/8/2025	2.1	Discussion with GBS EMEA and NAFTA India Teams on Rectification of invoice coding as per report shared by A&M US team
Dalmia, Nikhil	7/8/2025	1.1	Train and discussion on multiple queries with NAFTA team
Dalmia, Nikhil	7/8/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/8/2025	0.6	Analyze of Daily Data of NAFTA and EMEA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Doi, Marcella	7/8/2025	0.4	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli
Doi, Marcella	7/8/2025	0.4	Call with J. Farina and M. Doi (A&M) in order to review weekly forecast
Doi, Marcella	7/8/2025	0.3	Daily call with R. Salviano, J. Farina M. Doi (A&M) and Marelli for update on payments
Doi, Marcella	7/8/2025	1.2	Review and adjust Brazil weekly forecast spreadsheet submitted by the company; submit file to VMT team
Farina, Joao	7/8/2025	0.4	Hold clarification session on the weekly forecast spreadsheet with J. Farina, M. Doi (A&M), and Marelli
Farina, Joao	7/8/2025	0.4	Call with J. Farina and M. Doi (A&M) in order to review weekly forecast
Farina, Joao	7/8/2025	0.3	Daily call with R. Salviano, J. Farina M. Doi (A&M) and Marelli for update on payments
Grossi, Nick	7/8/2025	1.2	Review intercompany activity and provide comets re: same
Mittal, Keshav	7/8/2025	1.1	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/8/2025	0.3	Analyze of Daily Data of NAFTA and EMEA
Mittal, Keshav	7/8/2025	2.1	Discussion with GBS EMEA and NAFTA India Teams on Rectification of invoice coding as per report shared by A&M US team
Mittal, Keshav	7/8/2025	1.1	Train and discussion on multiple queries with EMEA team
Pacheco, Santiago	7/8/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/8/2025	0.4	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	7/8/2025	2.9	Prepare May balance sheet in tabular format - liabilities accounts - to facilitate pre-petition and post-petition split analysis
Salviano, Rodrigo	7/8/2025	0.3	Daily call with R. Salviano, J. Farina M. Doi (A&M) and Marelli for update on payments
Shibata, Gerardo Yukio	7/8/2025	0.1	Office conference with Marelli, G. Shibata (A&M) to address a global supplier TA and the requested payment at local level
Shibata, Gerardo Yukio	7/8/2025	0.7	Address situation with global carrier and its payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/8/2025	0.4	Prepare information for conference call with carrier G. Shibata (A&M)
Shibata, Gerardo Yukio	7/8/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/8/2025	0.4	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/8/2025	0.4	Conference call with Marelli, G. Shibata (A&M) to reviews advances, questions and next steps in logistics

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/8/2025	0.4	Conference call GBS, G Shibata (A&M) to understand missing information in the weekly payments report
Shibata, Gerardo Yukio	7/8/2025	1.2	Office conference Marelli, G. Shibata (A&M), S. Pacheco (A&M) to discuss adjustments to proposed process
Weiland, Brad	7/8/2025	0.2	Correspond with E. Borgonovo (A&M), L. Pack (A&M) re: A/P coding items in Trnava, Slovakia office
Weiland, Brad	7/8/2025	0.2	Correspond with Marelli re: balance of trade and netting questions
Weiland, Brad	7/8/2025	0.3	Review Slovakia and EMEA A/P coding materials
Weiland, Brad	7/8/2025	0.2	Review Hyderabad, India A/P coding materials
Weiland, Brad	7/8/2025	0.8	Prepare and revise training materials for balance of trade items
Borgonovo, Erik	7/9/2025	0.4	Carry out a detailed review of selected invoices to verify correct GL coding, and assist A/P clerks in mcounterpartyg necessary adjustments to ensure accounting accuracy
Broskay, Cole	7/9/2025	0.7	Compile accounting requests for Marelli accounting team related to June close
Dalmia, Nikhil	7/9/2025	1.1	Train and discussion on multiple queries with NAFTA team
Dalmia, Nikhil	7/9/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/9/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Dalmia, Nikhil	7/9/2025	0.4	Discussion with NAFTA payments team for Payment of Rent Issue
Mittal, Keshav	7/9/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/9/2025	1.1	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/9/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Mittal, Keshav	7/9/2025	0.4	Discussion with NAFTA payments team for Payment of Rent Issue
Pacheco, Santiago	7/9/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/9/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/9/2025	0.3	Office conference with Vendor, Vendor, S. Pacheco (A&M), G. Shibata (A&M) to answer questions about the tracker and missing information
Shibata, Gerardo Yukio	7/9/2025	0.4	Conference call with Marelli and supplier to explain reconciliation process
Shibata, Gerardo Yukio	7/9/2025	0.2	Conference call with Marelli to discuss best way to address unpaid invoices in the USA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/9/2025	0.8	Review updated information of past due amounts of logistics carriers G. Shibata (A&M)
Shibata, Gerardo Yukio	7/9/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/9/2025	0.4	Office conference with Marelli, and G. Shibata (A&M) to talk about open items and opportunities to better control certain processes affecting AP process
Shibata, Gerardo Yukio	7/9/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/9/2025	0.2	Conference call with Marelli to communicate information needs from the carriers
Shibata, Gerardo Yukio	7/9/2025	0.2	Follow up on the request to update queries for the weekly payments reports with Vendor and G. Shibata (A&M)
Shibata, Gerardo Yukio	7/9/2025	1.1	Conference call with Marelli, G. Shibata (A&M) to review advances, next meetings, fiscal implications, etc.
Shibata, Gerardo Yukio	7/9/2025	0.2	Office conference Marelli and Vendor to received feedback from the payment process and the performance of vendor
Shibata, Gerardo Yukio	7/9/2025	1.7	Create tables and graphs to share with the organization and suppliers G. Shibata (A&M)
Shibata, Gerardo Yukio	7/9/2025	0.3	Office conference with Vendor, Vendor, S. Pacheco (A&M), G. Shibata (A&M) to answer questions about the tracker and missing information
Weiland, Brad	7/9/2025	1.3	Prepare and revise draft training materials
Weiland, Brad	7/9/2025	0.3	Correspond with N. Dalmia (A&M) re: Hyderabad, India office support
Weiland, Brad	7/9/2025	0.2	Correspond with Marelli re: OTC group training
Weiland, Brad	7/9/2025	0.2	Correspond with E. Borgonovo (A&M), L. Pack (A&M) re: OTC training materials
Weiland, Brad	7/9/2025	0.2	Correspond re: OTC training materials with T. Simion (A&M)
Weiland, Brad	7/9/2025	0.3	Further revise training materials per comments received
Weiland, Brad	7/9/2025	0.3	Correspond with K. Mittal (A&M) re: client questions regarding employee-related liabilities
Borgonovo, Erik	7/10/2025	0.5	Call with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M), and Marelli re: review of PRE/PST Coding on sample EMEA Invoices
Borgonovo, Erik	7/10/2025	0.4	Review and validate the accounting treatment of specific invoices, working alongside A/P clerks to adjust GL codes and cost centers where needed
Broskay, Cole	7/10/2025	0.7	Review comparable case disclosures for applicability to Marelli
Dalmia, Nikhil	7/10/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dalmia, Nikhil	7/10/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Dalmia, Nikhil	7/10/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Dalmia, Nikhil	7/10/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/10/2025	1.1	Train and discussion on multiple queries with NAFTA team
Doi, Marcella	7/10/2025	0.3	Daily call with M. Doi, J. Farina and R. Salviano (A&M) and A/P Team to discuss confirming with confidential counterparty, next week's budget, and payment execution
Farina, Joao	7/10/2025	0.3	Daily call with M. Doi, J. Farina and R. Salviano (A&M) and A/P Team to discuss confirming with confidential counterparty, next week's budget, and payment execution
Mittal, Keshav	7/10/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/10/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India status
Mittal, Keshav	7/10/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Mittal, Keshav	7/10/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Mittal, Keshav	7/10/2025	1.1	Train and discussion on multiple queries with NAFTA team
Pacheco, Santiago	7/10/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/10/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	7/10/2025	0.6	Prepare of conference call and review of coding of PRE and PST invoices EMEA
Pack, Laura	7/10/2025	0.5	Call with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M), and Marelli re: review of PRE/PST Coding on sample EMEA Invoices
Salviano, Rodrigo	7/10/2025	0.3	Daily call with M. Doi, J. Farina and R. Salviano (A&M) and A/P Team to discuss confirming with confidential counterparty, next week's budget, and payment execution
Shibata, Gerardo Yukio	7/10/2025	0.6	Follow up on the supplier with unofficial TA, already payment expectations Marelli
Shibata, Gerardo Yukio	7/10/2025	0.4	Address A. Silva questions about the process to communicate TA and TA payment request G. Shibata (A&M)
Shibata, Gerardo Yukio	7/10/2025	0.8	Conference call with Marelli, G. Shibata (A&M), to review advances, next meetings, fiscal implications, etc.
Shibata, Gerardo Yukio	7/10/2025	0.4	Office/Video conference with Marelli, G. Shibata (A&M), to get alignment on messages and information

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/10/2025	0.7	Office conference with Marelli, to align feedback and next steps G. Shibata (A&M)
Shibata, Gerardo Yukio	7/10/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/10/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/10/2025	0.4	Review supplier payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	7/10/2025	0.6	Office/Video conference with Marelli, G. Shibata (A&M), to review comments from counterparty about the logistics pending payments
Shibata, Gerardo Yukio	7/10/2025	0.6	Office/Video conference with Marelli, G. Shibata (A&M), to review comments from GTS San Francisco
Shibata, Gerardo Yukio	7/10/2025	0.7	Draft potential future process for reconciliation based on inputs from Interiors G. Shibata (A&M)
Shibata, Gerardo Yukio	7/10/2025	0.6	Office/Video conference with Marelli team to review comments from specific vendor
Weiland, Brad	7/10/2025	0.6	Telephone conference with Marelli, B. Weiland (A&M), N. Dalmia (A&M), V. Renganathan (A&M), K. Mittal (A&M) re: India global business services status and next steps
Weiland, Brad	7/10/2025	0.4	Review and analyze Hyderabad, India A/P coding work
Weiland, Brad	7/10/2025	0.5	Call with B. Weiland (A&M), L. Pack (A&M), E. Borgonovo (A&M), and Marelli re: review of PRE/PST Coding on sample EMEA Invoices
Weiland, Brad	7/10/2025	0.3	Review Slovakia and EMEA A/P coding work
Weiland, Brad	7/10/2025	0.3	Correspond and telephone conference with Marelli, A&M India team re: Hyderabad A/P process
Weiland, Brad	7/10/2025	0.3	Telephone conference with B. Weiland (A&M), N. Dalmia (A&M), K. Mittal (A&M), V. Renganathan (A&M) to discuss Hyderabad, India status
Broskay, Cole	7/11/2025	1.2	Compile adjustments to liabilities responsibility matrix incorporating key approach changes
Broskay, Cole	7/11/2025	1.1	Review internal analysis on wage and benefit related accounts to determine method of estimating prepetition balances by entity
Broskay, Cole	7/11/2025	0.2	Meeting with C. Broskay, M. Dvorak, and J. Rybarczyk (A&M) to discuss status updates for the June liabilities splits process
Dalmia, Nikhil	7/11/2025	0.7	Discussion with NAFTA payments team for Payment of Rent Issue
Dalmia, Nikhil	7/11/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Dalmia, Nikhil	7/11/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/11/2025	1.1	Train and discussion on multiple queries with NAFTA team
Doi, Marcella	7/11/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team for update on payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dvorak, Michael	7/11/2025	0.2	Meeting with C. Broskay, M. Dvorak, and J. Rybarczyk (A&M) to discuss status updates for the June liabilities splits process
Farina, Joao	7/11/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team for update on payments
Grossi, Nick	7/11/2025	2.5	Review analysis related to encumbered and unencumbered assets. Provide comments re: same
Mittal, Keshav	7/11/2025	1.1	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/11/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/11/2025	0.7	Discussion with NAFTA payments team for Payment of Rent Issue
Mittal, Keshav	7/11/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Pacheco, Santiago	7/11/2025	0.9	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/11/2025	0.9	Conference call with S. Pacheco (A&M) and G. Shibata (A&M) to understand root causes of complaints from users and buyers about the receipts
Pacheco, Santiago	7/11/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pack, Laura	7/11/2025	0.4	Review of Excel file provided by Marelli to properly check correct coding (PRE/PST)
Rybarczyk, Jodi	7/11/2025	0.2	Meeting with C. Broskay, M. Dvorak, and J. Rybarczyk (A&M) to discuss status updates for the June liabilities splits process
Salviano, Rodrigo	7/11/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team for update on payments
Shibata, Gerardo Yukio	7/11/2025	0.6	Office/Video conference with Marelli, G. Shibata (A&M) to review comments from supplier
Shibata, Gerardo Yukio	7/11/2025	1.6	Address questions about the payment process and authorization levels
Shibata, Gerardo Yukio	7/11/2025	1.2	Conference call with Marelli, G. Shibata (A&M) to review advances, next meetings, fiscal implications, etc.
Shibata, Gerardo Yukio	7/11/2025	0.6	Office/Video conference with Marelli, G. Shibata (A&M) to review comments from supplier
Shibata, Gerardo Yukio	7/11/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/11/2025	0.3	Validate TA, terms, payments schedules for supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	7/11/2025	0.7	Review updated database to define next steps for carrier with a potential TA to be closed next week
Shibata, Gerardo Yukio	7/11/2025	0.8	Evaluate missing payment to understand the situation G. Shibata (A&M)
Shibata, Gerardo Yukio	7/11/2025	0.9	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/11/2025	0.9	Conference call with S. Pacheco (A&M) and G. Shibata (A&M) to understand root causes of complaints from users and buyers about the receipts
Shibata, Gerardo Yukio	7/11/2025	0.3	Conference call with Marelli, to touch base regarding all call with divisions about the logistics debt
Shibata, Gerardo Yukio	7/11/2025	0.4	Address issue with TA and supplier's missing payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/11/2025	0.4	Address complaint from supplier about missing rent payment
Weiland, Brad	7/11/2025	0.4	Review A/P coding and reconciliation items
Weiland, Brad	7/11/2025	0.3	Correspond with Marelli re: customer netting items
Broskay, Cole	7/14/2025	0.7	Adjust internal accounting timeline for expected timing of client data deliverables
Broskay, Cole	7/14/2025	0.4	Meeting to discuss May and June liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/14/2025	1.6	Review adjustments to draft liability split approach provided by team
Broskay, Cole	7/14/2025	0.3	Provide update on accounting deliverables to support the June MOR
Broskay, Cole	7/14/2025	0.4	Internal correspondence regarding status of data required for June MOR prepetition balance determination
Broskay, Cole	7/14/2025	1.8	Compile period over period analysis of liability accounts to determine normal ranges of month to month turn
Broskay, Cole	7/14/2025	0.6	Meeting to discuss next action items for liability split process. C. Broskay, J. Kim and J. Rybarczyk (partial) (A&M)
Doi, Marcella	7/14/2025	1.2	Review document detailing payments made by the Brazilian and Argentinian entities from July 07 through July 11. Adjust format to standard template, and submit to VMT
Doi, Marcella	7/14/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team regarding weekly forecast
Doi, Marcella	7/14/2025	0.3	Call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to explain global constraints and payment expectations for July
Farina, Joao	7/14/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team regarding weekly forecast
Farina, Joao	7/14/2025	0.3	Call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to explain global constraints and payment expectations for July
Grossi, Nick	7/14/2025	1.3	Review fresh start accounting draft and provide comments re: same
Hao, Sherri	7/14/2025	0.4	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix and methodology
Hao, Sherri	7/14/2025	0.9	Create a consolidated Liability Split Matrix workbook to facilitate detailed analysis of each account
Hao, Sherri	7/14/2025	2.1	Calculate and analyze month-to-month changes for Q2 2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	7/14/2025	1.6	Perform data cleansing on the balance sheet files for Q2 2025 (Obtain the raw data from client)
Hao, Sherri	7/14/2025	1.6	Gain familiarity with the post-petition split process and review the client's split for customer advances and wages
Hao, Sherri	7/14/2025	0.7	Review and understand the key concepts of pre- and post-petition knowledge, along with all related documentation
Hao, Sherri	7/14/2025	0.4	Meeting to discuss May and June liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/14/2025	0.4	Assess the preliminary approach outlined in the Matrix file about the approach of the post petition liability split
Hao, Sherri	7/14/2025	0.2	Discussion with J. Kim and S. Hao (A&M) over May and June liability balance changes
Kim, Junoh	7/14/2025	2.1	Analyze liability data for each key liability account on a legal entity level to come up with an initial liability split approach for June
Kim, Junoh	7/14/2025	1.7	Convert April financial data into a usable format and add to liability matrix file
Kim, Junoh	7/14/2025	1.2	Update Liability Split Matrix workbook with May and June BS data
Kim, Junoh	7/14/2025	0.6	Meeting to discuss next action items for liability split process. C. Broskay, J. Kim and J. Rybarczyk (partial) (A&M)
Kim, Junoh	7/14/2025	0.4	Meeting to discuss May and June liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/14/2025	2.6	Perform a data conversion and clean up on Marelli's May and June 2025 consolidated balance sheets for more visibility on each entity's liability
Kim, Junoh	7/14/2025	0.4	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix and methodology
Kim, Junoh	7/14/2025	0.2	Discussion with J. Kim and S. Hao (A&M) over May and June liability balance changes
Pacheco, Santiago	7/14/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/14/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	7/14/2025	0.4	Meeting to discuss next action items for liability split process. C. Broskay, J. Kim and J. Rybarczyk (partial) (A&M)
Salviano, Rodrigo	7/14/2025	0.6	Review document detailing payments made by the Brazilian and Argentinian entities from July 07 through July 11
Salviano, Rodrigo	7/14/2025	0.3	Call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to explain global constraints and payment expectations for July
Salviano, Rodrigo	7/14/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team regarding weekly forecast
Shibata, Gerardo Yukio	7/14/2025	0.8	Office conference with vendor, Marelli, G. Shibata (A&M) to discuss to evaluate situation of hand carriers
Shibata, Gerardo Yukio	7/14/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/14/2025	1.3	Evaluate situation supplier with CIA, invoice and amounts do not match G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	1.3	Draft potential process to stop issues with logistics suppliers, invoices, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.8	Office/Video conference with Marelli, G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.7	Review payment status of certain suppliers Vendor, G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.7	Office conference with Vendor and G. Shibata (A&M) to understand the payment situation of a supplier in the USA
Shibata, Gerardo Yukio	7/14/2025	0.6	Office/Video conference with Marelli, G. Shibata (A&M), to review comments from Vendor
Shibata, Gerardo Yukio	7/14/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.4	Office conference with vendor, Marelli, G. Shibata (A&M) to discuss to evaluate situation of logistics carriers
Shibata, Gerardo Yukio	7/14/2025	1.3	Review weekly payment report (Jul 7 -11) G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to debrief about the logistics database and urgency to have a depurated file
Shibata, Gerardo Yukio	7/14/2025	0.2	Review payment status of suppliers G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.2	Conference call with Marelli, S. Pacheco (A&M), G. Shibata (A&M), to evaluate situation from buyers request for CIA
Shibata, Gerardo Yukio	7/14/2025	0.2	Address questions about rent's payment in USA and it status G. Shibata (A&M)
Weiland, Brad	7/14/2025	0.3	Review materials re: A/P invoice coding
Broskay, Cole	7/15/2025	0.9	Review of initial liability data for June MOR Part 2 compilation
Broskay, Cole	7/15/2025	0.4	Internal discussion regarding expected intercompany deliverables to support liability split analysis
Broskay, Cole	7/15/2025	0.6	Meeting to discuss Customer Advances and Wages liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/15/2025	0.9	Meeting to discuss changes in Customer Advances in June and next steps for wage-related liability account's pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/15/2025	0.4	Discussion on IFRS implications for reorganization cost with R. Gordon, C. Broskay (A&M)
Broskay, Cole	7/15/2025	0.6	Meeting to discuss payroll details for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Chester, Monte	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Cook, Jacob	7/15/2025	0.6	Meeting to discuss payroll details for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Dalmia, Nikhil	7/15/2025	1.1	Train and discussion on multiple queries with NAFTA team
Dalmia, Nikhil	7/15/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Dalmia, Nikhil	7/15/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/15/2025	0.6	Resolution of additional queries from A&M USA
Doi, Marcella	7/15/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Dvorak, Michael	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Farina, Joao	7/15/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Gordon, Robert	7/15/2025	0.4	Discussion on IFRS implications for reorganization cost with R. Gordon, C. Broskay (A&M)
Hao, Sherri	7/15/2025	1.4	Update the month-to-month liability delta changes based on internal team discussions, isolating key accounts for split analysis
Hao, Sherri	7/15/2025	1.8	Categorize all wage accounts into distinct groups and analyze complex scenarios
Hao, Sherri	7/15/2025	1.3	Reconcile the client’s December 2024 customer advance data with the prior year-end balance and align all prior year customers with Q2 2025 for the pre- and post-petition split
Hao, Sherri	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/15/2025	0.9	Meeting to discuss changes in Customer Advances in June and next steps for wage-related liability account's pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/15/2025	0.7	Gain access to the updated wage files and customer advance files, and review the Methodology applied to each
Hao, Sherri	7/15/2025	0.6	Meeting to discuss payroll details for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Hao, Sherri	7/15/2025	0.6	Meeting to discuss Customer Advances and Wages liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/15/2025	2.8	Review wage files and customer advance files to determine prepetition and post petition breakout for any wage-related liability accounts
Kim, Junoh	7/15/2025	1.4	Review payroll timing for each entity, for various type of pay and benefits to determine an appropriate pre/post petition breakout approach

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/15/2025	0.9	Meeting to discuss changes in Customer Advances in June and next steps for wage-related liability account's pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/15/2025	0.7	Review customer advance data for the pre and post-petition split
Kim, Junoh	7/15/2025	0.6	Meeting to discuss payroll details for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Kim, Junoh	7/15/2025	0.6	Meeting to discuss Customer Advances and Wages liability split and next steps. C. Broskay, J. Kim and S. Hao (A&M)
Mittal, Keshav	7/15/2025	0.6	Resolution of additional queries from A&M USA
Mittal, Keshav	7/15/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Mittal, Keshav	7/15/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/15/2025	1.1	Train and discussion on multiple queries with NAFTA team
Pacheco, Santiago	7/15/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/15/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/15/2025	0.9	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to discuss potential solutions to vendor bottlenecks in the processing and payment processes
Rybarczyk, Jodi	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Salviano, Rodrigo	7/15/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Shibata, Gerardo Yukio	7/15/2025	0.6	Conference call with Marelli, G. Shibata (A&M) to define advances achieve and next steps
Shibata, Gerardo Yukio	7/15/2025	0.2	Prepare pending services XLS file to review and share with vendor G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.3	Address questions about the rent and the interest rate and late fees payments
Shibata, Gerardo Yukio	7/15/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/15/2025	0.3	Office conference with vendor and G. Shibata (A&M) to explain the requirement
Shibata, Gerardo Yukio	7/15/2025	0.3	Review supplier payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.4	Office conference with Vendor, vendor, G. Shibata (A&M) to explain request to check booked invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/15/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.4	Review logistics SOA database to provide information about amount, plants, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.6	Review payment status of certain suppliers Vendor, G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.7	Address questions about the status of suppliers payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.9	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to discuss potential solutions to vendor bottlenecks in the processing and payment processes
Shibata, Gerardo Yukio	7/15/2025	0.9	Prepare debt information to share with Marelli leadership negotiating TA with a supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	1.2	Evaluate information of supplier with more than 3K invoices pending G. Shibata (A&M)
Shibata, Gerardo Yukio	7/15/2025	0.4	Prepare AP information from supplier to understand amounts, outstanding debt, outstanding invoices G. Shibata (A&M)
Weiland, Brad	7/15/2025	0.3	Correspond with E. Borgonovo (A&M), N. Dalmia (A&M) re: A/P coding items
Weiland, Brad	7/15/2025	0.3	Review A/P coding questions for accuracy and compliance
Weiland, Brad	7/15/2025	1.1	Meeting with Marelli team to discuss pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Borgonovo, Erik	7/16/2025	0.4	Call between E. Borgonovo (A&M) and Marelli re: coding review for specific invoices
Borgonovo, Erik	7/16/2025	0.5	Call between E. Borgonovo (A&M) and Marelli re: investigation and analysis of two specific invoices
Broskay, Cole	7/16/2025	1.2	Review of initial calculations related to wage and benefit liability data
Broskay, Cole	7/16/2025	0.9	Meeting to discuss pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/16/2025	0.6	Meeting with Marelli team to discuss intercompany balances, pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Broskay, Cole	7/16/2025	0.6	Correspond regarding potential application of customer receivables against customer advance balances for June
Broskay, Cole	7/16/2025	1.1	Discussion over IFRS 3 impacts with R. Gordon, C. Broskay (A&M)
Broskay, Cole	7/16/2025	0.4	Meeting to discuss follow up list on pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Caruso, Nicholas	7/16/2025	0.4	Conference call with N. Caruso (A&M) and G. Shibata (A&M) to discuss potential actions to consolidate logistics data for TA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Chester, Monte	7/16/2025	0.6	Meeting with Marelli team to discuss Intercompany balances, pre/post petition liability split status and MOR timeline. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Dalmia, Nikhil	7/16/2025	1.4	Train on invoice coding to EMEA decoupling team
Dalmia, Nikhil	7/16/2025	1.6	Resolution of additional queries from A&M USA
Doi, Marcella	7/16/2025	0.2	Daily call with R. Salviano, M. Doi (A&M) and A/P Team to discuss last Update
Dvorak, Michael	7/16/2025	0.6	Meeting with Marelli team to discuss Intercompany balances, pre/post petition liability split status and MOR timeline. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Gordon, Robert	7/16/2025	1.1	Discussion over IFRS 3 impacts with R. Gordon, C. Broskay (A&M)
Hao, Sherri	7/16/2025	1.6	Finalize the analysis for the customer advance section and update all related methodologies
Hao, Sherri	7/16/2025	0.3	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix next steps
Hao, Sherri	7/16/2025	2.8	Revise the approach in the Liability Split Matrix based on analysis and discussions with the client and A&M team members
Hao, Sherri	7/16/2025	0.9	Meeting to discuss pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/16/2025	0.6	Meeting with Marelli team to discuss intercompany balances, pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Hao, Sherri	7/16/2025	0.4	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix details
Hao, Sherri	7/16/2025	1.3	Recalculate the month-to-month delta changes using the updated trial balance provided by the client
Hao, Sherri	7/16/2025	0.4	Meeting to discuss follow up list on pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/16/2025	0.3	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix next steps
Kim, Junoh	7/16/2025	1.9	Update liability split matrix workbook with an updated 202506 BS details
Kim, Junoh	7/16/2025	0.9	Meeting to discuss pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/16/2025	0.8	Review any material changes for liability account balances that require further follow up
Kim, Junoh	7/16/2025	0.6	Meeting with Marelli team to discuss intercompany balances, pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/16/2025	2.7	Add initial assessments on each key liability account based on the historical balance and the high level account balance movement in June 2025
Kim, Junoh	7/16/2025	0.4	Meeting to discuss follow up list on pre/post petition liability split matrix. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/16/2025	0.4	Discussion with J. Kim and S. Hao (A&M) over Liability Split Matrix details
Kim, Junoh	7/16/2025	0.4	Update month to month variance to reflect May to June change on Liability Split Matrix workbook.
Mittal, Keshav	7/16/2025	1.4	Train on invoice coding to EMEA decoupling team
Mittal, Keshav	7/16/2025	1.6	Resolution of additional queries from A&M USA
Pacheco, Santiago	7/16/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/16/2025	0.7	Office conference with Marelli, G. Shibata (A&M), S. Pacheco (A&M), and vendor team re: CIA, pro formas and invoices for electronics
Pacheco, Santiago	7/16/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/16/2025	0.9	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to evaluate ways of working for potential offboarding of A&M team members
Rybarczyk, Jodi	7/16/2025	0.6	Meeting with Marelli team to discuss intercompany balances, pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Salviano, Rodrigo	7/16/2025	0.2	Daily call with R. Salviano, M. Doi (A&M) and A/P Team to discuss last Update
Shibata, Gerardo Yukio	7/16/2025	0.8	Follow up on pending and outstanding payments to few suppliers to understand status and situation G. Shibata (A&M)
Shibata, Gerardo Yukio	7/16/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/16/2025	0.4	Review supplier payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	7/16/2025	0.8	Conference call with Marelli G. Shibata (A&M) to discuss data from logistics in the USA and implications in the SOA for reconciliation
Shibata, Gerardo Yukio	7/16/2025	0.8	Review SOA logistics file modified by vendor to include status of the invoice for P53 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/16/2025	0.4	Follow up on open items and agreements between supply chain, buyers, controller, AP, processing G. Shibata (A&M)
Shibata, Gerardo Yukio	7/16/2025	0.4	Conference call with N. Caruso (A&M) and G. Shibata (A&M) to discuss potential actions to consolidate logistics data for TA
Shibata, Gerardo Yukio	7/16/2025	0.3	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/16/2025	0.7	Office conference with Marelli, G. Shibata (A&M), S. Pacheco (A&M), and vendor team re: CIA, pro formas and invoices for electronics
Shibata, Gerardo Yukio	7/16/2025	0.7	Conference call with Marelli, G. Shibata (A&M) to discuss next steps on logistics issues with the date
Shibata, Gerardo Yukio	7/16/2025	0.6	Conference call with Marelli and G. Shibata (A&M) to discuss fiscal implications of previous years unpaid invoices
Shibata, Gerardo Yukio	7/16/2025	0.6	Conference call with Marelli and, G. Shibata (A&M) to aligned next steps and pending items for the logistics reconciliation
Shibata, Gerardo Yukio	7/16/2025	0.9	Office conference with Marelli, S. Pacheco (A&M) and G. Shibata (A&M) to evaluate ways of working for potential offboarding of A&M team members
Webber, Dan	7/16/2025	0.6	Meeting with Marelli team to discuss Intercompany balances, pre/post petition liability split status and MOR timeline. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Weiland, Brad	7/16/2025	0.2	Correspond with Marelli re: customer transactions training items
Weiland, Brad	7/16/2025	0.4	Review customer-facing transactions
Weiland, Brad	7/16/2025	0.6	Meeting with Marelli team to discuss intercompany balances, pre/post petition liability split status and MOR timeline with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Broskay, Cole	7/17/2025	0.4	Meeting to discuss benefit payouts and payroll cycles for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Broskay, Cole	7/17/2025	0.3	Correspond with internal team regarding basis of calculations for select accounts
Broskay, Cole	7/17/2025	0.9	Review initial listing of data requests for liability split analysis
Broskay, Cole	7/17/2025	1.3	Provide commentary on initial liability split calculations for select accounts
Broskay, Cole	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Broskay, Cole	7/17/2025	0.8	Review liability split files for formula consistency by major liability account group
Broskay, Cole	7/17/2025	0.8	Meeting to discuss 6/30 AP Aging files for pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Chester, Monte	7/17/2025	0.4	Meeting with Marelli accounting and IT teams to align on status of prepetition and post petition AP reporting by system with M. Dvorak, J. Rybarczyk, and M. Chester (A&M)
Chester, Monte	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Cook, Jacob	7/17/2025	0.4	Meeting to discuss benefit payouts and payroll cycles for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Doi, Marcella	7/17/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Dvorak, Michael	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Dvorak, Michael	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Dvorak, Michael	7/17/2025	0.4	Meeting with Marelli accounting and IT teams to align on status of prepetition and post petition AP reporting by system with M. Dvorak, J. Rybarczyk, and M. Chester (A&M)
Farina, Joao	7/17/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Grossi, Nick	7/17/2025	0.4	Review AD Hoc diligence requests re: to legal entity obligations
Hao, Sherri	7/17/2025	0.3	Prepare for the wage split discussion call
Hao, Sherri	7/17/2025	0.8	Meeting to discuss 6/30 AP Aging files for pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/17/2025	0.4	Meeting to discuss benefit payouts and payroll cycles for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Hao, Sherri	7/17/2025	1.9	Consolidate all AP data in Power Query and export it to Power BI for further analysis
Hao, Sherri	7/17/2025	1.7	Update the methodology for splitting wage accounts into pre- and post-petition categories based on multiple meetings
Hao, Sherri	7/17/2025	1.4	Review the 6/30 AP Aging and detail data provided by the client and modified by team members
Hao, Sherri	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Kim, Junoh	7/17/2025	2.1	Reconcile 6.30 AP Aging report details to 6.30 AP balance for each legal entity to ensure data reliability,
Kim, Junoh	7/17/2025	2.8	Review the 6/30 AP reports and merge them into one consolidated AP aging report
Kim, Junoh	7/17/2025	0.8	Meeting to discuss 6/30 AP Aging files for pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/17/2025	0.6	Review 6.30 AP aging reports for pre and post petition breakout
Kim, Junoh	7/17/2025	0.4	Meeting to discuss benefit payouts and payroll cycles for wages liability split. C. Broskay, J. Kim, S. Hao and J. Cook (A&M)
Kim, Junoh	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Pacheco, Santiago	7/17/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/17/2025	0.1	Office conference with Vendor to answer questions about tracker G. Shibata (A&M), S. Pacheco (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	7/17/2025	0.4	Office conference with Vendor, Marelli, S. Pacheco (A&M), G. Shibata (A&M) to align next steps for the team
Pacheco, Santiago	7/17/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/17/2025	0.3	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to discuss process problems and request from supplier
Rybarczyk, Jodi	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Rybarczyk, Jodi	7/17/2025	0.4	Meeting with Marelli accounting and IT teams to align on status of prepetition and post petition AP reporting by system with M. Dvorak, J. Rybarczyk, and M. Chester (A&M)
Salviano, Rodrigo	7/17/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Shibata, Gerardo Yukio	7/17/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/17/2025	0.3	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to discuss process problems and request from supplier
Shibata, Gerardo Yukio	7/17/2025	0.6	Review information of accruals P53 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.4	Evaluate issues with supplier payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.7	Review information of P50 accruals G. Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.9	Review SOA logistics file modified by vendor to include status of the invoice for P50 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.9	Review SOA logistics file modified by vendor to include status of the invoice for P53 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	1.4	Conference call with Marelli, vendor, and G. Shibata (A&M) to evaluate situation with accrual and data shared by other stakeholders
Shibata, Gerardo Yukio	7/17/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.1	Office conference with Vendor to answer questions about tracker G. Shibata (A&M), S. Pacheco (A&M)
Shibata, Gerardo Yukio	7/17/2025	0.4	Office conference with Vendor, Marelli, S. Pacheco (A&M), G. Shibata (A&M) to align next steps for the team
Shibata, Gerardo Yukio	7/17/2025	0.2	Office conference with Vendor to review file of invoices with G. Shibata (A&M)
Webber, Dan	7/17/2025	0.3	Call with C. Brodsky, D. Webber (A&M) to discuss intercompany balances as of 5/31/2025 and as of the petition date
Webber, Dan	7/17/2025	0.8	Meeting with Marelli team to discuss status updates on MOR, liability split and intercompany balances with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester, D. Webber and B. Weiland (A&M)
Weiland, Brad	7/17/2025	0.8	Telephone conference with Marelli team and A&M team re: MOR and accounting items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Borgonovo, Erik	7/18/2025	0.5	Call with E. Borgonovo (A&M), Marelli, re: introduction and brainstorming on a potential AP Ledger extraction with GR date matching for invoice coding review
Broskay, Cole	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/18/2025	1.3	Discussion over AP accrual and debt splits for petition financials with R. Gordon, C. Broskay (A&M)
Broskay, Cole	7/18/2025	0.3	Meeting to discuss liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Chester, Monte	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Dalmia, Nikhil	7/18/2025	1.1	Train and discussion on multiple queries with NAFTA team
Dalmia, Nikhil	7/18/2025	1.1	Train and discussion on multiple queries with EMEA team
Dalmia, Nikhil	7/18/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Dvorak, Michael	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Gordon, Robert	7/18/2025	1.3	Discussion over AP accrual and debt splits for petition financials with R. Gordon, C. Broskay (A&M)
Hao, Sherri	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/18/2025	0.8	Share the exported Power BI data with team members and update the SharePoint with the latest version
Hao, Sherri	7/18/2025	0.6	Meeting to discuss 6.30 AP Aging's and consolidating the data. J. Kim and S. Hao (A&M)
Hao, Sherri	7/18/2025	0.3	Meeting to discuss liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/18/2025	1.8	Resolve previously encountered data issues by re-cleansing the original dataset
Hao, Sherri	7/18/2025	1.6	Adjust the Power BI and Power Query data based on discussions with team members
Hao, Sherri	7/18/2025	1.8	Revisit the Liability Split Matrix to address any remaining issues and prepare it for finalization
Hao, Sherri	7/18/2025	0.6	Organize calls to explain the methodology and design of Power BI and Power Query
Kim, Junoh	7/18/2025	2.3	Update the liability split matrix with assessment on certain key liability accounts for pre and post petition breakout
Kim, Junoh	7/18/2025	2.3	Document approach taken for June MOR for each key liability account
Kim, Junoh	7/18/2025	1.9	Review the consolidated 6.30 AP aging data for pre and postposition liability split methodology

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/18/2025	0.3	Meeting to discuss liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/18/2025	0.6	Meeting to discuss 6.30 AP Agings and consolidating the data. J. Kim and S. Hao (A&M)
Mittal, Keshav	7/18/2025	1.1	Train and discussion on multiple queries with NAFTA team
Mittal, Keshav	7/18/2025	1.1	Train and discussion on multiple queries with EMEA team
Mittal, Keshav	7/18/2025	0.6	Analyze of Daily Data of NAFTA and EMEA
Pacheco, Santiago	7/18/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/18/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Rybarczyk, Jodi	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.4	Evaluate situation with supplier's payment with a signed TA G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	1.8	Conference call with Marelli, vendor, and G. Shibata (A&M) to evaluate situation with accrual and data shared by other stakeholders
Shibata, Gerardo Yukio	7/18/2025	0.9	Understand debt information from supplier for discussion about payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.8	Review updated SOA file to identify missing information G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.8	Review information of provisions obtained from vendor G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.7	Understand situation of the supplier with unofficial TA, already payment expectations and missing payments Marelli
Shibata, Gerardo Yukio	7/18/2025	0.7	Conference call with Marelli, to align next steps about the missing invoices, accruals with G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.6	Evaluate situation with supplier's payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/18/2025	0.4	Address question about suppliers payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	7/18/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Weiland, Brad	7/18/2025	0.7	Telephone conference with Marelli team, A&M team re: status updates and outstanding requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	7/18/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 18 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Weiland, Brad	7/18/2025	0.2	Correspond with J. Zhu (A&M) re: China global business services status
Broskay, Cole	7/21/2025	0.3	E-mail correspondence regarding AP data availability for liability split effort
Broskay, Cole	7/21/2025	0.7	Provide commentary to internal team regarding adjustments to wage and benefit account split calculations and assumptions
Broskay, Cole	7/21/2025	0.8	Meeting to discuss liability split updates around wages and benefits. C. Broskay and J. Kim (A&M)
Broskay, Cole	7/21/2025	1.3	Review updated wage and benefits related prepetition/post-petition calculations by major liability types
Doi, Marcella	7/21/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Doi, Marcella	7/21/2025	1.1	Review and adjust Brazil weekly forecast spreadsheet submitted by the company; submit file to VMT team
Doi, Marcella	7/21/2025	0.4	Review and adjust Argentina weekly forecast spreadsheet submitted by the company; submit file to VMT team
Doi, Marcella	7/21/2025	0.8	Review document detailing payments made by the Brazilian and Argentinian entities from July 12 through July 18. Adjust format to standard template, and submit to VMT
Farina, Joao	7/21/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Hao, Sherri	7/21/2025	0.4	Meeting to discuss liability split updates around wages and benefits J. Kim and S. Hao (A&M)
Hao, Sherri	7/21/2025	1.9	Initiate the ICP split methodologies using the inter-company reconciliation file provided by Dan without delving into detailed data
Hao, Sherri	7/21/2025	1.8	Finalize and determine the wage and wage-related benefit split by analyzing the available data
Hao, Sherri	7/21/2025	1.7	Review all 6/30 AP details for the final split and develop the methodology despite incomplete data
Hao, Sherri	7/21/2025	1.4	Examine the intercompany files with the breakdown between entities and reconcile them with year-end balances
Hao, Sherri	7/21/2025	0.9	Outline the priorities needed to finalize the liability split
Hao, Sherri	7/21/2025	0.4	Prepare for calls regarding the wage and benefit split
Kim, Junoh	7/21/2025	0.4	Meeting to discuss liability split updates around wages and benefits J. Kim and S. Hao (A&M)
Kim, Junoh	7/21/2025	2.1	Update liability split responsibility matrix with the updated intercompany transaction data and compile questions to Marelli management for liability split
Kim, Junoh	7/21/2025	1.9	Review the intercompany transaction details for 6.30 intercompany liability balance pre and post petition split

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/21/2025	1.9	Review all 6/30 AP details for the pre and post petition liability split
Kim, Junoh	7/21/2025	0.8	Meeting to discuss liability split updates around wages and benefits. C. Broskay and J. Kim (A&M)
Kim, Junoh	7/21/2025	0.6	Review the wage and benefit details for the liability split
Kim, Junoh	7/21/2025	0.7	Review AP Aging analysis generated with Power-BI
Pacheco, Santiago	7/21/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/21/2025	0.3	Conference call with G. Shibata and S. Pacheco (A&M) to align next steps and open items to kick off the week
Pacheco, Santiago	7/21/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/21/2025	0.9	Call with Vendor, Vendor, G. Shibata (A&M), S. Pacheco (A&M) to review pending payment status, up to date payment reporting and open items
Salviano, Rodrigo	7/21/2025	0.4	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Shibata, Gerardo Yukio	7/21/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	1.4	Review updated logistics file to identify status, missing information, key items to be address, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.3	Conference call with G. Shibata and S. Pacheco (A&M) to align next steps and open items to kick off the week
Shibata, Gerardo Yukio	7/21/2025	0.3	Evaluate situation of supplier with missing payments but payments in the weekly report and supplier with payments but missing payment in the weekly report G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.4	Address questions from global leadership about payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/21/2025	1.2	Work on xls database to split information by BU, legal entity, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.6	Understand situation with supplier with TA and missing payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.7	Address situation with logistic supplier with missing payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	0.8	Conference call with Marelli, vendor, and G. Shibata (A&M) to evaluate situation with logistics database, missing items, pending items, next steps
Shibata, Gerardo Yukio	7/21/2025	0.8	Review payment status of logistics supplier G. Shibata
Shibata, Gerardo Yukio	7/21/2025	0.9	Call with Vendor, Vendor, G. Shibata (A&M), S. Pacheco (A&M) to review pending payment status, up to date payment reporting and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/21/2025	0.9	Review SOA logistics file modified by vendor to include status of the invoice for MNA G. Shibata (A&M)
Shibata, Gerardo Yukio	7/21/2025	1.1	Office conference with Marelli, G. Shibata (A&M) to review database
Shibata, Gerardo Yukio	7/21/2025	0.4	Conference call with Marelli, G. Shibata (A&M) to discuss issues of non approved payments of July 17th and next steps to avoid this situation
Broskay, Cole	7/22/2025	0.8	Working session for liability account pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/22/2025	0.4	Provide edits to liability split master file related to materiality consideration
Broskay, Cole	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/22/2025	0.6	Provide adjustments to select calculations within the liability split master file for June
Broskay, Cole	7/22/2025	0.7	Internal correspondence regarding accounting for accrued professional fees under IFRS 37
Chester, Monte	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Dalmia, Nikhil	7/22/2025	0.4	Conference call with S. Pacheco (A&M), K. Mittal (A&M), N Dalmia (A&M) G. Shibata (A&M) to discuss paths to support vendor for the processing and payments
Doi, Marcella	7/22/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss approved budget
Donoghue, Doug	7/22/2025	0.3	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss AP reconciliation status
Dvorak, Michael	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Erlach, Nicole	7/22/2025	0.3	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss AR reconciliation status
Farina, Joao	7/22/2025	0.2	Prepare and sending e-mail to VMT Teams regarding guidance for import invoices
Farina, Joao	7/22/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss approved budget
Hao, Sherri	7/22/2025	0.8	Working session (internal) for liability account pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/22/2025	0.6	Strategize on handling the AP split effectively without full data availability
Hao, Sherri	7/22/2025	0.7	Remove any unnecessary information from the provided AP data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	7/22/2025	1.1	Reconcile the provided 6/30 AP balance with the trial balance (TB)
Hao, Sherri	7/22/2025	1.3	Split the pre- and post-ICP information based on discussions with internal and external teams
Hao, Sherri	7/22/2025	1.3	Verify the representation of abbreviation codes in the provided AP data
Hao, Sherri	7/22/2025	1.2	Finalize the methodology for the AP split despite the absence of complete data
Kim, Junoh	7/22/2025	0.8	Working session (internal) for liability account pre/post petition split. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/22/2025	2.6	Perform pre and post petition liability split on key liability accounts within liability matrix file based on the preliminary approach
Kim, Junoh	7/22/2025	2.1	Review AP Aging reports for liability split methodology
Kim, Junoh	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/22/2025	2.4	Add additional documentation on approach taken for June MOR for each key liability account
Mittal, Keshav	7/22/2025	0.4	Conference call with S. Pacheco (A&M), K. Mittal (A&M), N Dalmia (A&M) G. Shibata (A&M) to discuss paths to support vendor for the processing and payments
Pacheco, Santiago	7/22/2025	0.4	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to talk about mistakes, services levels, etc. from vendor team to define potential solutions
Pacheco, Santiago	7/22/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/22/2025	0.8	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/22/2025	0.4	Conference call with S. Pacheco (A&M), K. Mittal (A&M), N Dalmia (A&M) G. Shibata (A&M) to discuss paths to support vendor for the processing and payments
Rybarczyk, Jodi	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Salviano, Rodrigo	7/22/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss approved budget
Salviano, Rodrigo	7/22/2025	0.7	Review Brazil weekly forecast spreadsheet submitted by the company
Schirle, Mattie	7/22/2025	0.3	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss AR reconciliation status
Shibata, Gerardo Yukio	7/22/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/22/2025	0.4	Conference call with Marelli, supplier, G. Shibata (A&M) to align on outstanding invoices and amounts
Shibata, Gerardo Yukio	7/22/2025	0.4	Conference call with Marelli, G. Shibata (A&M), to review information from controllers ELS

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/22/2025	0.4	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to talk about mistakes, services levels, etc. from vendor team to define potential solutions
Shibata, Gerardo Yukio	7/22/2025	0.4	Conference call with S. Pacheco (A&M), K. Mittal (A&M), N Dalmia (A&M) G. Shibata (A&M) to discuss paths to support vendor for the processing and payments
Shibata, Gerardo Yukio	7/22/2025	0.6	Address questions about supplier with TA and payments not registered in the weekly payment report but with payment confirmation from counterparty G. Shibata (A&M)
Shibata, Gerardo Yukio	7/22/2025	0.6	Conference call with Marelli, G. Shibata (A&M) to align on next steps for each person
Shibata, Gerardo Yukio	7/22/2025	0.6	Update carrier database with latest information from suppliers and internal findings G. Shibata (A&M)
Shibata, Gerardo Yukio	7/22/2025	0.8	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/22/2025	0.9	Create tables and splits to share and discuss with supplier
Shibata, Gerardo Yukio	7/22/2025	0.3	Conference call with Marelli and G. Shibata (A&M) to align messages for the conference call with supplier and pending payments
Shibata, Gerardo Yukio	7/22/2025	0.7	Conference call with Marelli, A. Shahbain (A&M), G. Shibata (A&M) to align next steps to speed up suppliers reconciliation process
Shibata, Gerardo Yukio	7/22/2025	0.2	Conference call with Marelli and G. Shibata (A&M) to define urgent next steps
Shibata, Gerardo Yukio	7/22/2025	0.2	Conference call with Marelli and G. Shibata (A&M) to review classification and validate allocations
Shibata, Gerardo Yukio	7/22/2025	0.2	Address questions about pending payments from supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	7/22/2025	1.3	Conference call with Marelli, G. Shibata (A&M) to align approach to gather data for supplier negotiation, allocate, validate data and request invoices
Shibata, Gerardo Yukio	7/22/2025	0.3	Review data from the weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	7/22/2025	0.3	Office conference with Vendor and G. Shibata (A&M) to discuss quick solution to inconsistencies in the weekly payments report
Weiland, Brad	7/22/2025	0.4	Review global business services items re: ongoing review in non-U.S. jurisdictions
Weiland, Brad	7/22/2025	0.2	Correspond with A. Shahbain (A&M) re: invoice coding items
Weiland, Brad	7/22/2025	0.6	Meeting with Marelli team to discuss status updates and outstanding requests as of July 22 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Weiland, Brad	7/22/2025	0.3	Correspond with Marelli re: global business services items
Weiland, Brad	7/22/2025	0.2	Correspond with Marelli re: A/P data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/23/2025	0.3	Meeting to discuss AP Aging and liability split next steps. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/23/2025	0.4	Meeting to discuss case update and next action items. C. Broskay, R. Gordon (A&M)
Broskay, Cole	7/23/2025	0.7	Adjust AP split approach to account for potential gaps in entity data
Chester, Monte	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Doi, Marcella	7/23/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Dvorak, Michael	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Farina, Joao	7/23/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Gordon, Robert	7/23/2025	0.4	Meeting to discuss case update and next action items. C. Broskay, R. Gordon (A&M)
Hao, Sherri	7/23/2025	2.6	Develop and finalize the approach for splitting the ICP at the entity level instead of the account level
Hao, Sherri	7/23/2025	2.7	Re-split the ICPs at the entity level to address data transparency issues
Hao, Sherri	7/23/2025	0.3	Meeting to discuss AP Aging and liability split next steps. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/23/2025	0.4	Internal call to discuss next steps for liability account pre/post petition split. J. Kim and S. Hao (A&M)
Hao, Sherri	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/23/2025	1.6	Reformat the ICP split using Dan's inter-company reconciliation file and ensure all splits reconcile with the 6/30 trial balance
Kim, Junoh	7/23/2025	0.4	Internal call to discuss next steps for liability account pre/post petition split. J. Kim and S. Hao (A&M)
Kim, Junoh	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/23/2025	1.1	Update docket accounting implication review file
Kim, Junoh	7/23/2025	1.4	Update liability split matrix file to address internal comments
Kim, Junoh	7/23/2025	1.7	Review latest dockets for any potential accounting implications
Kim, Junoh	7/23/2025	2.6	Perform liability split on Intercompany liability on legal entity level, based on June intercompany transaction details

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/23/2025	0.3	Meeting to discuss AP Aging and liability split next steps. C. Broskay, J. Kim and S. Hao (A&M)
Pacheco, Santiago	7/23/2025	0.3	Office conference with Vendor G. Shibata (A&M), S. Pacheco (A&M) to review pending payments from few suppliers
Pacheco, Santiago	7/23/2025	0.2	Office conference with Vendor G. Shibata (A&M), S. Pacheco (A&M) to evaluate payments of new special projects
Pacheco, Santiago	7/23/2025	0.2	Office conference with Marelli, G. Shibata (A&M), S. Pacheco (A&M) to understand supplier payment status and how to unblock shipments
Pacheco, Santiago	7/23/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/23/2025	0.4	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to address buyers questions about payments, trade agreements
Pacheco, Santiago	7/23/2025	0.8	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Salviano, Rodrigo	7/23/2025	0.6	Review Incoterms guidelines to support the Company in keeping the correct pre and post petition classification
Salviano, Rodrigo	7/23/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss last Update
Shibata, Gerardo Yukio	7/23/2025	0.3	Office conference with Vendor G. Shibata (A&M), S. Pacheco (A&M) to review pending payments from few suppliers
Shibata, Gerardo Yukio	7/23/2025	1.1	Review information from logistics supplier to understand pending payments etc. . G. Shibata (A&M)
Shibata, Gerardo Yukio	7/23/2025	0.8	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/23/2025	0.7	Conference call with Marelli, to review updated database for conference call with supplier
Shibata, Gerardo Yukio	7/23/2025	0.6	Conference call with Marelli, supplier team and G. Shibata (A&M) to communicate changes in database and get alignment on amounts
Shibata, Gerardo Yukio	7/23/2025	0.6	Conference call with Marell and G. Shibata (A&M) Marelli to discuss database and align next steps for GBS
Shibata, Gerardo Yukio	7/23/2025	0.6	Conference call with A. Shahbain (A&M), C. Turner (A&M), G. Shibata (A&M), and Marelli, to align status and nest steps in supplier negotiation and payments
Shibata, Gerardo Yukio	7/23/2025	0.6	Conference call with A. Shahbain (A&M), C. Turner (A&M), G. Shibata (A&M), and Marelli to align status and nest steps in supplier negotiation and payments
Shibata, Gerardo Yukio	7/23/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/23/2025	0.4	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to discuss potential solutions for payment terms net 5
Shibata, Gerardo Yukio	7/23/2025	0.3	Office conference with GBS, and G. Shibata (A&M) to review updated weekly payments report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/23/2025	0.2	Office conference with Marelli to address questions about TA status, pre petition payment status
Shibata, Gerardo Yukio	7/23/2025	0.2	Office conference with Marelli, G. Shibata (A&M), S. Pacheco (A&M) to understand supplier payment status and how to unblock shipments
Shibata, Gerardo Yukio	7/23/2025	0.2	Office conference with Vendor G. Shibata (A&M), S. Pacheco (A&M) to evaluate payments of new special projects
Shibata, Gerardo Yukio	7/23/2025	0.2	Conference call with Marelli, to align next steps for PO generation and information sharing with supplier
Shibata, Gerardo Yukio	7/23/2025	0.1	Office conference with Marelli to address questions about invoices and payments from a supplier
Shibata, Gerardo Yukio	7/23/2025	0.4	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to address buyers questions about payments, trade agreements
Turner, Cari	7/23/2025	0.6	Conference call with A. Shahbain (A&M), C. Turner (A&M), G. Shibata (A&M), Marelli to align status and nest steps in supplier negotiation and payments
Weiland, Brad	7/23/2025	0.8	Meeting with Marelli team to discuss status updates and outstanding requests as of July 23 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Weiland, Brad	7/23/2025	0.2	Correspond with M. Dvorak (A&M) re: client A/P items
Weiland, Brad	7/23/2025	0.2	Correspond with Marelli re: A/P and disbursement data
Weiland, Brad	7/23/2025	0.3	Correspond with J. Farina (A&M) re: local global business services items
Weiland, Brad	7/23/2025	0.2	Correspond with K. Mittal (A&M) re: A/P coding items
Broskay, Cole	7/24/2025	0.2	Provide commentary on AP split calculations based on initial draft of methodology
Broskay, Cole	7/24/2025	0.3	Meeting to discuss MOR Liability Split inputs. C. Broskay, J. Kim, S. Hao, J. Rybarczyk and B. Weiland (A&M)
Broskay, Cole	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/24/2025	1.2	Meeting to discuss review of docket documents for potential accounting impacts. C. Broskay, J. Kim, R. Gordon, and S. Hao (A&M)
Broskay, Cole	7/24/2025	1.3	Meeting to discuss prepetition and post petition breakout of trade payables and intercompany liabilities. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/24/2025	0.2	Meeting to discuss next step for AP Aging Split. C. Broskay, J. Kim and S. Hao (A&M)
Chester, Monte	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Dalmia, Nikhil	7/24/2025	1.1	Resolution of a query from NAFTA Payments Team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Dvorak, Michael	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Gordon, Robert	7/24/2025	1.2	Meeting to discuss review of docket documents for potential accounting impacts. C. Broskay, J. Kim, R. Gordon, and S. Hao (A&M)
Hao, Sherri	7/24/2025	0.4	Internal working session to finalize liability prepetition and post petition split. J. Kim and S. Hao (A&M)
Hao, Sherri	7/24/2025	1.2	Meeting to discuss review of docket documents for potential accounting impacts. C. Broskay, J. Kim, R. Gordon, and S. Hao (A&M)
Hao, Sherri	7/24/2025	0.7	Review the AP section thoroughly and prepare it for the final split
Hao, Sherri	7/24/2025	0.7	Perform data cleansing on the 6/30 AP data, removing all intercompany transactions
Hao, Sherri	7/24/2025	1.3	Meeting to discuss prepetition and post petition breakout of trade payables and intercompany liabilities. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/24/2025	0.6	Finalize the Liability Pre/post- petition Matrix file, incorporating all procedures and notes
Hao, Sherri	7/24/2025	0.6	Draft the email about the June 2025 Pre/Post- Petition liability split and send it for review
Hao, Sherri	7/24/2025	0.6	Internal working session for prepetition and post petition breakout of AP aging. J. Kim and S. Hao (A&M)
Hao, Sherri	7/24/2025	0.4	Familiar with the docket site and the work paper and summarizing accounting considerations
Hao, Sherri	7/24/2025	1.7	Develop an overall rate using the only two available entities with pre-/post-split details
Hao, Sherri	7/24/2025	0.3	Meeting to discuss MOR Liability Split inputs. C. Broskay, J. Kim, S. Hao, J. Rybarczyk and B. Weiland (A&M)
Hao, Sherri	7/24/2025	0.2	Meeting to discuss next step for AP Aging Split. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/24/2025	1.1	Clean and organize all tabs to ensure readiness for final submission
Kim, Junoh	7/24/2025	0.3	Meeting to discuss MOR Liability Split inputs. C. Broskay, J. Kim, S. Hao, J. Rybarczyk and B. Weiland (A&M)
Kim, Junoh	7/24/2025	0.2	Meeting to discuss next step for AP Aging Split. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/24/2025	0.4	Internal working session to finalize liability prepetition and post petition split. J. Kim and S. Hao (A&M)
Kim, Junoh	7/24/2025	2.7	Update consolidated ap aging reports for analysis, based on prepetition and post petition breakout provided

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/24/2025	1.7	Update liability split matrix file for AP accounts as of June 30, 2025, based on the analysis performed
Kim, Junoh	7/24/2025	1.3	Meeting to discuss prepetition and post petition breakout of trade payables and intercompany liabilities. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/24/2025	1.2	Meeting to discuss review of docket documents for potential accounting impacts. C. Broskay, J. Kim, R. Gordon, and S. Hao (A&M)
Kim, Junoh	7/24/2025	0.4	Review latest dockets for any potential accounting implications
Kim, Junoh	7/24/2025	0.6	Internal working session for prepetition and post petition breakout of AP aging. J. Kim and S. Hao (A&M)
Mittal, Keshav	7/24/2025	1.1	Resolution of a query from NAFTA Payments Team
Pacheco, Santiago	7/24/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/24/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Rybarczyk, Jodi	7/24/2025	0.3	Meeting to discuss MOR Liability Split inputs. C. Broskay, J. Kim, S. Hao, J. Rybarczyk and B. Weiland (A&M)
Salviano, Rodrigo	7/24/2025	0.1	Daily call with R. Salviano (A&M) and A/P Team to discuss payments for the week
Shibata, Gerardo Yukio	7/24/2025	0.4	Address questions about payments, proof of payments, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/24/2025	0.7	Office conference with Vendor and G. Shibata (A&M) to discuss pending payments, missing payments, next pay run
Shibata, Gerardo Yukio	7/24/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/24/2025	0.2	Conference call with Marelli, G. Shibata (A&M) to align next steps
Shibata, Gerardo Yukio	7/24/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/24/2025	0.2	Conference call with Marelli to answer questions about suppliers payments, pre petition status, trade agreement not communicated to her, etc.
Shibata, Gerardo Yukio	7/24/2025	0.9	Conference call with G. Shibata (A&M), Marelli, to discuss PR PO creation and how to speed up the process to close a TA with supplier
Shibata, Gerardo Yukio	7/24/2025	1.1	Office conference with Marelli, G. Shibata (A&M) to align requirements for PR and PO
Shibata, Gerardo Yukio	7/24/2025	0.8	Office conference with Vendor to review provisions and accruals registered in the system

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/24/2025	1.3	Review pre-petition data from supplier with G. Shibata (A&M)
Weiland, Brad	7/24/2025	0.2	Correspond with N. Dalmia (A&M) re: vendor payment and A/P items
Weiland, Brad	7/24/2025	0.3	Meeting to discuss MOR Liability Split inputs. C. Broskay, J. Kim, S. Hao, J. Rybarczyk and B. Weiland (A&M)
Weiland, Brad	7/24/2025	0.3	Review and analyze data re: A/P items
Weiland, Brad	7/24/2025	0.4	Meeting with Marelli team to discuss status updates and outstanding requests as of July 24 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Weiland, Brad	7/24/2025	0.3	Review A/P coding and prepetition/post petition split data
Broskay, Cole	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Broskay, Cole	7/25/2025	0.6	Review draft intercompany calculations for prepetition/post-petition split for June
Broskay, Cole	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/25/2025	1.4	Meeting to discuss case status update and Docket accounting implication review. C. Broskay, J. Kim and S. Hao (A&M)
Chester, Monte	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Dvorak, Michael	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Dvorak, Michael	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Hao, Sherri	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Hao, Sherri	7/25/2025	1.7	Review and summarize dockets (#250–#300+) for potential accounting impacts
Hao, Sherri	7/25/2025	1.7	Review and summarize dockets (#150–#200+) for potential accounting impacts
Hao, Sherri	7/25/2025	1.4	Meeting to discuss case status update and Docket accounting implication review. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Hao, Sherri	7/25/2025	0.2	Meeting to discuss methodology taken for intercompany liability prepetition and post petition split. J. Kim and S. Hao (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	7/25/2025	1.3	Summarize and document dockets for any account-related situations and potential accounting impacts
Kim, Junoh	7/25/2025	0.2	Meeting to discuss methodology taken for intercompany liability prepetition and post petition split. J. Kim and S. Hao (A&M)
Kim, Junoh	7/25/2025	2.4	Review latest dockets as of July 25th for any potential accounting implications
Kim, Junoh	7/25/2025	2.2	Update documentation on docket accounting implication file for dockets reviewed on July 25th
Kim, Junoh	7/25/2025	1.4	Meeting to discuss case status update and Docket accounting implication review. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Rybarczyk, Jodi	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Rybarczyk, Jodi	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Shibata, Gerardo Yukio	7/25/2025	0.4	Evaluate situation with supplier's payment with a signed TA G. Shibata (A&M)
Shibata, Gerardo Yukio	7/25/2025	0.9	Evaluate situation with supplier that is expecting first payment of pre-petition
Shibata, Gerardo Yukio	7/25/2025	1.1	Consolidate provisions and accruals registered in the system provided by Vendor
Shibata, Gerardo Yukio	7/25/2025	0.8	Follow up on pending and outstanding payments to few suppliers to understand status and situation G. Shibata (A&M)
Shibata, Gerardo Yukio	7/25/2025	0.7	Understand situation of the supplier with unofficial TA, already payment expectations and missing payments Marelli
Shibata, Gerardo Yukio	7/25/2025	0.7	Conference call with Marelli to define urgent next steps for PR and POs
Shibata, Gerardo Yukio	7/25/2025	0.6	Understand missing authorizations, escalations needed, to process PRs and POs
Shibata, Gerardo Yukio	7/25/2025	0.6	Evaluate situation with supplier's payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/25/2025	0.6	Conference call with Marelli and G. Shibata (A&M) to follow up on pending POs
Shibata, Gerardo Yukio	7/25/2025	0.8	Review updated SOA file to identify missing information G. Shibata (A&M)
Shibata, Gerardo Yukio	7/25/2025	0.6	Address questions about the payment process and authorization levels for the pre-petition
Shibata, Gerardo Yukio	7/25/2025	0.3	Conference call with Marelli and G. Shibata (A&M) to review missing information for a carrier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Webber, Dan	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Weiland, Brad	7/25/2025	0.7	Meeting to discuss Intercompany balances and MOR Liability inputs. D. Webber (partial) C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Weiland, Brad	7/25/2025	0.7	Meeting with Marelli team to discuss status updates and outstanding requests as of July 25 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	7/28/2025	0.9	Discussion with R. Gordon, C. Broskay (A&M) over status of splits for petition financials
Doi, Marcella	7/28/2025	0.8	Review document detailing payments made by the Brazilian and Argentinian entities from July 19 through July 25. Adjust format to standard template, and submit to VMT
Doi, Marcella	7/28/2025	0.7	Review Brazil Account Payables to adjust weekly forecast spreadsheet submitted by the company
Doi, Marcella	7/28/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week and explain DIP
Farina, Joao	7/28/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week and explain DIP
Gordon, Robert	7/28/2025	0.9	Discussion with R. Gordon, C. Broskay (A&M) over status of splits for petition financials
Hao, Sherri	7/28/2025	0.4	List out additional Dockets and review for potential accounting impacts
Kim, Junoh	7/28/2025	1.6	Review dockets related to factoring party bank's objection to post petition financing motion (docket #300)
Salviano, Rodrigo	7/28/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week and explain DIP
Shibata, Gerardo Yukio	7/28/2025	0.9	Conference call with Marelli, to discuss current status of critical supplier and pending payments
Shibata, Gerardo Yukio	7/28/2025	0.4	Review data from the weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	7/28/2025	0.3	Review suppliers communication update G. Shibata (A&M)
Shibata, Gerardo Yukio	7/28/2025	0.9	Address questions about payments, proof of payments, etc. G. Shibata (A&M)
Shibata, Gerardo Yukio	7/28/2025	1.3	Analyze data from other carriers asking for payment G. Shibata (A&M)
Shibata, Gerardo Yukio	7/28/2025	0.7	Evaluate situation of auditing and tax recovery firms and pre-petition payments G. Shibata (A&M)
Shibata, Gerardo Yukio	7/28/2025	0.7	Conference call with Marelli and G. Shibata (A&M) to discuss potential paths to expediate PR and PO
Shibata, Gerardo Yukio	7/28/2025	0.6	Conference call with MAR team (more than 10 people) to discuss stoppers to create PR, PO, and how to speed up the generation of the documents for the carrier that wants to close the TA as soon as possible G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
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June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

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Shibata, Gerardo Yukio	7/28/2025	0.4	Follow up on supplier with TA but still missing post petition payments G. Shibata (A&M)
Broskay, Cole	7/29/2025	1.2	Walkthrough of open items for AP Pre/Post splitting with R. Gordon, C. Broskay (A&M)
Broskay, Cole	7/29/2025	0.4	Internal meeting with R. Gordon, C. Broskay (A&M) over MOR filing expectations
Doi, Marcella	7/29/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Doi, Marcella	7/29/2025	0.4	Review supplier communication in Portuguese
Farina, Joao	7/29/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Gordon, Robert	7/29/2025	0.4	Internal meeting with R. Gordon, C. Broskay (A&M) over MOR filing expectations
Gordon, Robert	7/29/2025	1.2	Walkthrough of open items for AP Pre/Post splitting with R. Gordon, C. Broskay (A&M)
Hao, Sherri	7/29/2025	0.6	Summarize and document dockets for any account-related situations and potential accounting impacts.
Kim, Junoh	7/29/2025	0.4	Update documentation on docket accounting implication file for dockets reviewed on July 29th
Kim, Junoh	7/29/2025	1.1	Review latest dockets as of July 29 for any potential accounting implications
Pacheco, Santiago	7/29/2025	0.8	Office conference with S. Pacheco (A&M), G. Shibata (A&M), to discuss open items in CIA, pending payments, double payments, misclassifications, etc.
Pacheco, Santiago	7/29/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/29/2025	0.2	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to address client chargebacks
Pacheco, Santiago	7/29/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Salviano, Rodrigo	7/29/2025	0.8	Review Ch11 communication update in Portuguese
Salviano, Rodrigo	7/29/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and A/P Team to discuss payments for the week
Shibata, Gerardo Yukio	7/29/2025	0.1	Address questions from Marelli about pending payments from 2024 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/29/2025	0.8	Conference call with Marelli, to discuss current status of critical supplier and pending payments
Shibata, Gerardo Yukio	7/29/2025	0.7	Conference call with Marelli and G. Shibata (A&M) to define critical issues and next steps
Shibata, Gerardo Yukio	7/29/2025	0.7	Analyze information from next urgent carriers G. Shibata (A&M)
Shibata, Gerardo Yukio	7/29/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/29/2025	0.6	Conference call with Marelli, and G. Shibata (A&M) to discuss urgent next steps to finalize pending POs
Shibata, Gerardo Yukio	7/29/2025	0.4	Review data from the weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	7/29/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/29/2025	0.1	Office conference with Vendor, G. Shibata (A&M) to address questions about certain pro-formas and invoices
Shibata, Gerardo Yukio	7/29/2025	0.9	Conference call with MAR team (more than 25 people) to discuss logistic services approval process and the challenges
Shibata, Gerardo Yukio	7/29/2025	0.9	Office conference with Vendor and G. Shibata (A&M) to evaluate missing information in weekly payments reports and next steps
Shibata, Gerardo Yukio	7/29/2025	0.8	Office conference with S. Pacheco (A&M), G. Shibata (A&M), to discuss open items in CIA, pending payments, double payments, misclassifications, etc.
Shibata, Gerardo Yukio	7/29/2025	1.3	Conference call with Marelli, G. Shibata (A&M) to discuss current status of critical supplier and pending payments
Shibata, Gerardo Yukio	7/29/2025	1.2	Consolidate and update information on certain carrier SOA to continue discussions about the trade agreement G. Shibata (A&M)
Shibata, Gerardo Yukio	7/29/2025	0.2	Office conference with Vendor, S. Pacheco (A&M), G. Shibata (A&M) to address client chargebacks
Doi, Marcella	7/30/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Farina, Joao	7/30/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Grossi, Nick	7/30/2025	1.5	Review MOR for completeness and compliance with reporting rules
Hao, Sherri	7/30/2025	0.8	Summarize and document dockets for any account-related situations & discuss next steps and potential accounting impacts
Kim, Junoh	7/30/2025	2.1	Update Liability Split Matrix file with liability split approach to use in July and going forward for key liability accounts
Pacheco, Santiago	7/30/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	7/30/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Salviano, Rodrigo	7/30/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Shibata, Gerardo Yukio	7/30/2025	0.6	Office conference with Marelli, to discuss physical presence during the next weeks
Shibata, Gerardo Yukio	7/30/2025	0.6	Conference call with Marelli, G. Shibata (A&M) to discuss status of POs and pending approvals
Shibata, Gerardo Yukio	7/30/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/30/2025	0.4	Office conference with GBS and G. Shibata (A&M) to review past due invoices in the system to identify differences between Marelli's information and suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/30/2025	0.4	Office conference with Vendor to evaluate the situation about missing classification in the weekly payments report in BPCS IFS and SAP
Shibata, Gerardo Yukio	7/30/2025	0.4	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/30/2025	0.4	Conference call with GBS to understand missing items in the weekly payments reports
Shibata, Gerardo Yukio	7/30/2025	0.3	Office conference with GBS and G. Shibata (A&M) to review situation with custom agents
Shibata, Gerardo Yukio	7/30/2025	0.3	Conference call with Marelli to discuss situation and process of custom agents with pending payments
Shibata, Gerardo Yukio	7/30/2025	0.8	Draft communication to Indirect Purchases leader and team involved in the solution of logistic services, etc. to reviews proposal for the next suppliers G. Shibata (A&M)
Shibata, Gerardo Yukio	7/30/2025	0.3	Address questions from Marelli and G. Shibata (A&M) about vendor asking for negotiation with a common vendor
Shibata, Gerardo Yukio	7/30/2025	0.2	Office conference with Marelli and G. Shibata (A&M) to review misclassification invoices
Shibata, Gerardo Yukio	7/30/2025	0.2	Office conference with Marelli and G. Shibata (A&M) to evaluate the situation of a vendor with trade agreement and wrong payments
Shibata, Gerardo Yukio	7/30/2025	0.1	Office conference with Marelli to discuss situation and process of custom agents with pending payments and the process assign to this type of payments
Shibata, Gerardo Yukio	7/30/2025	0.3	Office conference with Marelli to review vendor information (invoices, amount, classifications, etc.) to define next steps
Shibata, Gerardo Yukio	7/30/2025	1.2	Conference call with Marelli, G. Shibata to discuss potential ways to optimize the approval process for the next 30 carriers
Shibata, Gerardo Yukio	7/30/2025	0.6	Office conference with GBS G. Shibata (A&M) to evaluate the situation about missing classification in the weekly payments report
Shibata, Gerardo Yukio	7/30/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to address situation of cancelled project by client and pending payments to supplier for the project
Broskay, Cole	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Broskay, Cole	7/31/2025	1.3	Meeting to discuss key liability accounts that require discussion with Marelli team on Split methodology for July and going forward. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/31/2025	0.4	Meeting to discuss Liability Split methodology for July and going forward and Liability Split Memo. J. Rybarczyk, C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Broskay, Cole	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	7/31/2025	0.3	Provide update on accounting deliverable for June MOR and expectations for July MOR
Doi, Marcella	7/31/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Dvorak, Michael	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Dvorak, Michael	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Dvorak, Michael	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Farina, Joao	7/31/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Grossi, Nick	7/31/2025	0.8	Review and provide comments re: accounting talking points
Hao, Sherri	7/31/2025	0.6	Prepare for the meetings regarding the future split
Hao, Sherri	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Hao, Sherri	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Hao, Sherri	7/31/2025	0.4	Meeting to discuss Liability Split methodology for July and going forward and Liability Split Memo. J. Rybarczyk, C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward and Liability Split Memo. J. Kim and S. Hao (A&M)
Hao, Sherri	7/31/2025	1.3	Meeting to discuss key liability accounts that require discussion with Marelli team on Split methodology for July and going forward. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	7/31/2025	1.6	Develop a future liability split approach based on discussions with the internal team
Hao, Sherri	7/31/2025	1.8	Create a structured memo outlining the next steps
Hao, Sherri	7/31/2025	1.8	Review and refine the split approach for July and beyond
Hao, Sherri	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Kim, Junoh	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Kim, Junoh	7/31/2025	2.7	Update Liability Split Matrix file with liability split approach to use in July and going forward for misc. liability accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Kim, Junoh	7/31/2025	2.9	Review accounting handbook and compile a list of liability accounts with additional approach to discuss with Marelli team
Kim, Junoh	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Kim, Junoh	7/31/2025	1.3	Meeting to discuss key liability accounts that require discussion with Marelli team on Split methodology for July and going forward. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	7/31/2025	0.4	Meeting to discuss Liability Split methodology for July and going forward and Liability Split Memo. J. Rybarczyk, C. Broskay, J. Kim and S. Hao (A&M)
Pacheco, Santiago	7/31/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	7/31/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Rybarczyk, Jodi	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Rybarczyk, Jodi	7/31/2025	0.4	Meeting to discuss Liability Split methodology for July and going forward and Liability Split Memo. J. Rybarczyk, C. Broskay, J. Kim and S. Hao (A&M)
Rybarczyk, Jodi	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Salviano, Rodrigo	7/31/2025	0.2	Daily call with R. Salviano, J. Farina M. Doi (A&M) and A/P Team to discuss last Update
Shahbain, Abraham	7/31/2025	0.6	Conference call with Marelli, A. Shahbain (A&M), G. Shibata (A&M), to discuss supplier status, next step, process and next wave of vendors
Shibata, Gerardo Yukio	7/31/2025	0.8	Review list of carriers that need to be blocked due to bad service G. Shibata (A&M)
Shibata, Gerardo Yukio	7/31/2025	0.2	Evaluate supplier's payment situation based on the negotiation of June 20th 2025 G. Shibata (A&M)
Shibata, Gerardo Yukio	7/31/2025	0.4	Office conference with Vendor to review the status of payments
Shibata, Gerardo Yukio	7/31/2025	0.9	Conference call with Marelli, G. Shibata (A&M) to align next steps an priorities for the next carriers
Shibata, Gerardo Yukio	7/31/2025	0.4	Office conference with Vendor and G. Shibata (A&M) to review the classification of certain invoices and root cause of misclassification
Shibata, Gerardo Yukio	7/31/2025	0.7	Conference call with Marelli, G. Shibata (A&M) to discuss status of Pos, timing for GRs, etc.

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/31/2025	0.2	Office conference with Marelli and G. Shibata (A&M) to discuss payments from an specific user
Shibata, Gerardo Yukio	7/31/2025	0.7	Analyze supplier information, missing data to allocate spent by legal entity and plant G. Shibata (A&M)
Shibata, Gerardo Yukio	7/31/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	7/31/2025	0.2	Office conference with vendor G. Shibata (A&M) to understand error in the classifications of invoices
Shibata, Gerardo Yukio	7/31/2025	0.4	Office conference with Marelli, and Vendor G. Shibata (A&M) to align teams for remote work for next weeks
Shibata, Gerardo Yukio	7/31/2025	0.4	Review list of stakeholders that should be responsible for the appropriate management of services G. Shibata (A&M)
Shibata, Gerardo Yukio	7/31/2025	0.6	Conference call with Marelli, A. Shahbain (A&M), G. Shibata (A&M), to discuss supplier status, next step, process and next wave of vendors
Shibata, Gerardo Yukio	7/31/2025	0.6	Office conference with Marelli and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	7/31/2025	0.3	Office conference with Vendor and G. Shibata (A&M) to evaluate change sin the reporting of weekly payments to be more accurate
Weiland, Brad	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Weiland, Brad	7/31/2025	0.3	Meeting with Marelli team to discuss MOR liability split methodology for going forward and statements and schedules with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Weiland, Brad	7/31/2025	0.3	Meeting to discuss Liability Split methodology for July and going forward. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and B. Weiland (A&M)
Broskay, Cole	8/1/2025	0.3	Internal meeting with R. Gordon, C. Broskay(A&M) over MOR filing status
Broskay, Cole	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/1/2025	1.1	Review liability split hand-off materials and provide commentary
Broskay, Cole	8/1/2025	0.4	Correspond with internal team regarding update of liabilities split matrix to incorporate issues from June MOR process
Broskay, Cole	8/1/2025	0.3	Internal correspondence regarding timeline of hand-off of select workstream tasks to client
Gordon, Robert	8/1/2025	0.3	Internal meeting with R. Gordon, C. Broskay(A&M) over MOR filing status
Hao, Sherri	8/1/2025	0.1	Internal meeting to address internal comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Hao, Sherri	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/1/2025	0.4	Internal meeting to discuss comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/1/2025	1.8	Apply the month Matrix methodology to the July liability split analysis and identify key liability accounts from July's historical balances for the MOR
Hao, Sherri	8/1/2025	2.1	Clean the historical liability data by removing intercompany transactions and customer advance balances, ensuring a clear understanding of each entity's liability file
Hao, Sherri	8/1/2025	2.9	Document files from the SharePoint site and update the Memo with instructions for future playbook use
Kim, Junoh	8/1/2025	2.9	Analyze historical balance of each liability account and determine key liability accounts to focus on for July MOR liability split
Kim, Junoh	8/1/2025	2.3	Address internal comments on Liability Split Matrix deliverable and update split approach for specific liability accounts
Kim, Junoh	8/1/2025	2.1	Update liability split methodology memo based on liability split matrix updates
Kim, Junoh	8/1/2025	0.4	Internal meeting to discuss comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	0.3	Internal meeting to discuss Liability Split Matrix deliverable. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/1/2025	0.1	Internal meeting to address internal comments on Liability Split Matrix file. J. Kim and S. Hao (A&M)
Pacheco, Santiago	8/1/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Evaluate situation with supplier's payment with a signed trade agreement G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.6	Analyze update information on carriers to next steps G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.7	Understand situation of the supplier with unofficial trade agreement already payment expectations and missing payments in NAFTA G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.8	Follow up on pending and outstanding payments to understand status and situation G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.8	Review updated SOA file to identify missing information G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.9	Understand payment information from supplier for discussion about pending payments G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Address question about suppliers payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss status of Pos, timing for GRs, etc
Shibata, Gerardo Yukio	8/1/2025	0.2	Conference call with the Company and G. Shibata (A&M) to understand process to block suppliers payments
Shibata, Gerardo Yukio	8/1/2025	0.7	Conference call with the Company to align next steps about the missing invoices in ERP with G. Shibata (A&M)
Shibata, Gerardo Yukio	8/1/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/1/2025	1.8	Conference call the Company and, G. Shibata (A&M) to evaluate situation of carriers to align priorities
Weiland, Brad	8/1/2025	0.2	Correspond with the Company global business services team re payment items
Dvorak, Michael	8/2/2025	0.3	Meeting with the Company team to discuss MOR liability split methodology for going forward and Statements and Schedules
Broskay, Cole	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Broskay, Cole	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/4/2025	0.4	Internal meeting with R. Gordon, C. Broskay(A&M) over IFRS/Stat audit updates
Broskay, Cole	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Broskay, Cole	8/4/2025	0.4	Internal correspondence regarding hand-off materials for July MOR
Broskay, Cole	8/4/2025	1.1	Provide commentary on updated liability split approaches based on June feedback
Broskay, Cole	8/4/2025	1.4	Review financial statement comparable examples for refresh of IFRS materials for client
Chester, Monte	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Doi, Marcella	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Doi, Marcella	8/4/2025	0.4	Review adjusted supplier communication in Portuguese
Doi, Marcella	8/4/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from July 26 - August 1. Adjust format to standard template, and submit to VMT
Dvorak, Michael	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Farina, Joao	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Gordon, Robert	8/4/2025	0.4	Internal meeting with R. Gordon, C. Broskay(A&M) over IFRS/Stat audit updates
Hao, Sherri	8/4/2025	1.6	Refine the Playbook by integrating methodologies used for various accounts
Hao, Sherri	8/4/2025	1.9	Look up additional audit opinion examples on the ARM site for reference
Hao, Sherri	8/4/2025	0.9	Research IFRS financial statement examples for audit opinions related to U.S. Chapter 11 bankruptcy
Hao, Sherri	8/4/2025	0.3	Prepare for the July liability split discussions with the internal team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/4/2025	0.4	Internal meeting to discuss next steps on Liability Split methodology memo. J. Kim and S. Hao (A&M)
Hao, Sherri	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Hao, Sherri	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Kim, Junoh	8/4/2025	1.1	Update liability split methodology memo regarding accrual liability accounts
Kim, Junoh	8/4/2025	1.3	Research IFRS financial statements examples for additional disclosures regarding U.S. Chapter 11 bankruptcy
Kim, Junoh	8/4/2025	1.2	Update liability split methodology memo regarding AP accounts and IC liability accounts
Kim, Junoh	8/4/2025	1.1	Update liability split methodology memo regarding various payroll liability accounts
Kim, Junoh	8/4/2025	0.2	Internal meeting to discuss status update on Liability Split methodology memo. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/4/2025	0.4	Internal meeting to discuss next steps on Liability Split methodology memo. J. Kim and S. Hao (A&M)
Kim, Junoh	8/4/2025	2.3	Research IFRS financial statements examples for audit opinion note regarding U.S. Chapter 11 bankruptcy
Kim, Junoh	8/4/2025	0.3	Internal meeting to discuss next action items for financial statement examples relevant to the Company
Kim, Junoh	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Pacheco, Santiago	8/4/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	8/4/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/4/2025	0.4	Meeting with the Company team to discuss status updates and outstanding requests. C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Rybarczyk, Jodi	8/4/2025	0.4	Prepare for status meeting with the Company accounting team regarding various upcoming reports
Salviano, Rodrigo	8/4/2025	0.8	Review of institutional communication in Portuguese related to the Chapter 11 process
Salviano, Rodrigo	8/4/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/4/2025	0.9	Follow up on pending payments and reason why some payments were processed and other ones not processed G. Shibata (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.6	Draft communication to logistics user to clarify way of working around GRs Pre and Post G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/4/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.8	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/4/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/4/2025	0.2	Correspond with G. Shibata (A&M), S. Pacheco (A&M) re A/P coding items
Weiland, Brad	8/4/2025	0.3	Correspond with E. Borgonovo (A&M) re EMEA invoice coding items
Weiland, Brad	8/4/2025	0.4	Analyze A/P data and coding items re same
Weiland, Brad	8/4/2025	0.7	Review open accounts payable materials and prepare reconciliation
Broskay, Cole	8/5/2025	0.3	Internal correspondence regarding format of liability split workshops
Broskay, Cole	8/5/2025	0.4	Prepare materials for AP liability split meeting with client
Broskay, Cole	8/5/2025	0.6	Review listing of proposed liability split workshops for July MOR compilation
Broskay, Cole	8/5/2025	1.2	Provide edits to current liabilities sections of accounting approach memorandum
Broskay, Cole	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Doi, Marcella	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/5/2025	1.1	Brainstorm strategies for managing the July liability split effectively
Hao, Sherri	8/5/2025	1.7	Update the internal playbook based on team discussions and feedback
Hao, Sherri	8/5/2025	0.6	Identify responsible parties for various liability account types
Hao, Sherri	8/5/2025	2.4	Refine the playbook further by incorporating review comments from team members
Hao, Sherri	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Kim, Junoh	8/5/2025	2.1	Update playbook for prepetition and post petition liabilities memo on debt obligation accounts
Kim, Junoh	8/5/2025	2.2	Review latest dockets as of August 5th for any potential accounting implications
Kim, Junoh	8/5/2025	1.6	Update Liability Split Matrix split approach for other payable liability accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/5/2025	1.6	Update playbook for prepetition and post petition liabilities memo regarding other payables
Kim, Junoh	8/5/2025	0.6	Meeting with the Company team to discuss AP Aging liability split process and Statements and Schedules timeline as of August 5 with C. Broskay, J. Kim, S. Hao (A&M)
Pacheco, Santiago	8/5/2025	0.4	Review AP classification with the Company, S. Pacheco (A&M) and G. Shibata
Salviano, Rodrigo	8/5/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/5/2025	0.7	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.8	Evaluate situation with supplier that has TA with a BU but still pending pre-petition from other BUs G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.6	Follow up on request to update/adapt reports from the system to have an updated query for the weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/5/2025	0.4	Review AP classification with the Company, S. Pacheco (A&M) and G. Shibata
Shibata, Gerardo Yukio	8/5/2025	0.9	Daily office conference the Company and G. Shibata (A&M) to review open items and define action plan
Shiffman, David	8/5/2025	0.3	Correspond with the Company Accounting team regarding AP reconciliation
Weiland, Brad	8/5/2025	0.2	Correspond with J. Zhu (A&M) re accounting items
Weiland, Brad	8/5/2025	0.4	Correspond and telephone conference with the Company re accounting and A/P items
Weiland, Brad	8/5/2025	0.2	Correspond with the Company and T. Simion (A&M) re local A/P and accounting items
Broskay, Cole	8/6/2025	0.8	Review initial listing of data requests for July financial information
Broskay, Cole	8/6/2025	0.7	Review of select liabilities sections in accounting approach memorandum
Broskay, Cole	8/6/2025	0.3	Correspond with accounting team regarding availability of July AP information
Broskay, Cole	8/6/2025	0.2	Request timing of trial balance data for July
Broskay, Cole	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Doi, Marcella	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/6/2025	0.8	Update the Liability Split Matrix methodology for specific accounts, including Wage and Defined Benefit accounts
Hao, Sherri	8/6/2025	0.7	Refine and streamline the playbook instructions for the advance customer section
Hao, Sherri	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/6/2025	0.8	Update Liability Split Matrix split approach for payroll liability accounts
Kim, Junoh	8/6/2025	0.9	Review latest dockets as of August 6th for any potential accounting implications
Kim, Junoh	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Pacheco, Santiago	8/6/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Rybarczyk, Jodi	8/6/2025	0.4	Meeting with the Company team to discuss open items and status updates as of August 6 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Salviano, Rodrigo	8/6/2025	0.3	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shahbain, Abraham	8/6/2025	0.5	Conference call with A. Shahbain (A&M), G. Shibata (A&M) and the Company to evaluate executory contracts
Shibata, Gerardo Yukio	8/6/2025	0.4	Follow up on missing codes and classification G. Shibata (A&M)
Shibata, Gerardo Yukio	8/6/2025	0.5	Conference call with A. Shahbain (A&M), G. Shibata (A&M) and the Company to evaluate executory contracts
Shibata, Gerardo Yukio	8/6/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/6/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/6/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss misclassification issues and quality of work for the operation
Shibata, Gerardo Yukio	8/6/2025	0.6	Conference call with the Company to understand pending payments with G. Shibata (A&M)
Weiland, Brad	8/6/2025	0.4	Correspond with non-U.S. A&M teams re global business services support workstreams
Weiland, Brad	8/6/2025	0.6	Review data re global business services items
Weiland, Brad	8/6/2025	0.3	Review materials from G. Shibata (A&M) re Mexico items
Broskay, Cole	8/7/2025	0.6	Provide edits to draft liability split matrix for July MOR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	8/7/2025	1.1	Review of preliminary AP liability split results
Broskay, Cole	8/7/2025	1.7	Update IFRS considerations materials based on changes in expected facts and circumstances during the pendency of the case
Broskay, Cole	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Doi, Marcella	8/7/2025	0.3	Daily call with R. Salviano, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Hao, Sherri	8/7/2025	0.9	Ensure consistency across all internal guidance within the Playbook and Memo
Hao, Sherri	8/7/2025	0.9	Refine and streamline the playbook instructions for the Wage and Defined Benefits section
Hao, Sherri	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/7/2025	1.7	Update playbook for prepetition and post petition liabilities memo by addressing internal comments on customer advances liabilities and wage and benefits accounts
Kim, Junoh	8/7/2025	0.6	Review latest dockets as of August 7th for any potential accounting implications
Kim, Junoh	8/7/2025	1.7	Update playbook for prepetition and post petition liabilities memo by addressing internal comments on intercompany transactions and debt obligations sections
Kim, Junoh	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Pacheco, Santiago	8/7/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/7/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Rybarczyk, Jodi	8/7/2025	0.3	Meeting with the Company team to discuss certain IFRS Considerations for Chapter 11 Bankruptcy and status updates as of August 7 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Salviano, Rodrigo	8/7/2025	0.3	Daily call with R. Salviano, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/7/2025	0.8	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate missing payments
Shibata, Gerardo Yukio	8/7/2025	0.7	Conference call with the Company to discuss opportunities areas in the AP team and processes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company to follow up on request to update queries for reports from ERPs
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company to explain next steps for vendor negotiation and related process
Shibata, Gerardo Yukio	8/7/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/7/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/7/2025	0.2	Correspond with R. Salviano (A&M) re Brazil items
Weiland, Brad	8/7/2025	0.3	Correspond with J. Zhu (A&M), M. Cui (A&M) re global business services support
Broskay, Cole	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Broskay, Cole	8/8/2025	1.6	Provide edits and commentary on select liability sections (provisions) within accounting approach memorandum
Broskay, Cole	8/8/2025	0.4	Review trial balance data for correspondence
Broskay, Cole	8/8/2025	0.3	Internal discussion to provide updates on workstream timeline
Dvorak, Michael	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Hao, Sherri	8/8/2025	0.3	Review the SharePoint for any newly uploaded files and verify the docket list for updates as of 8/8/2025
Hao, Sherri	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Kim, Junoh	8/8/2025	0.7	Review latest dockets as of August 8th for any potential accounting implications
Pacheco, Santiago	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Pacheco, Santiago	8/8/2025	0.6	Prepare daily meeting with the Company , S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	8/8/2025	0.4	Conference call with the Company, S. Pacheco and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	8/8/2025	0.4	Meeting with the Company team to discuss July 2025 Liability Split for Chapter 11 Bankruptcy and status updates as of August 8 with C. Broskay, S. Hao, J. Rybarczyk and M. Dvorak (A&M)
Shibata, Gerardo Yukio	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Shibata, Gerardo Yukio	8/8/2025	0.6	Prepare daily meeting with the Company , S. Pacheco (A&M), G Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/8/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/8/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss improvement opportunities to speed up the payment process for certain services
Shibata, Gerardo Yukio	8/8/2025	0.9	Conference call with the Company, vendor and G. Shibata (A&M) to understand vendor situation, SOA, and next steps
Shibata, Gerardo Yukio	8/8/2025	0.4	Conference call with the Company, S. Pacheco and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/8/2025	1.1	Weekly meeting with B. Weiland (A&M), S. Pacheco (A&M) and G. Shibata (A&M) to discuss key topics regarding the operation and project management in Mexico
Weiland, Brad	8/9/2025	0.3	Prepare materials re A/P coding process and training
Weiland, Brad	8/9/2025	0.2	Correspond with the Company and other the Company team members re A/P coding items
Grossi, Nick	8/10/2025	1.4	Review MOR global notes and provide comments re: same
Borgonovo, Erik	8/11/2025	1.1	Assist the Company team in analyzing a set of invoices requiring review, checking product/service classification, GR date or accounting date, incoterms, and shipping date for proper coding
Broskay, Cole	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Broskay, Cole	8/11/2025	0.2	Correspond with internal accounting team regarding availability of IC matrix for July
Broskay, Cole	8/11/2025	0.8	Internal discussion with R. Gordon, C. Broskay (A&M) over approach for split transition to internal team
Doi, Marcella	8/11/2025	0.8	Review document detailing payments made by the Brazilian and Argentinian entities from August 2 - August 8. Adjust format to standard template, and submit to VMT
Gordon, Robert	8/11/2025	0.8	Internal discussion with R. Gordon, C. Broskay (A&M) over approach for split transition to internal team
Hao, Sherri	8/11/2025	0.3	Address any comments on the Internal Playbook memo
Hao, Sherri	8/11/2025	0.2	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/1/2025
Hao, Sherri	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Kim, Junoh	8/11/2025	0.7	Review latest dockets as of August 11th for any potential accounting implications
Kim, Junoh	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Pacheco, Santiago	8/11/2025	0.4	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/11/2025	0.4	Meeting with the Company team to discuss Statements and Schedules, July trial balance, and July liability split status updates as of August 11 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk (A&M)
Rybarczyk, Jodi	8/11/2025	0.2	Prepare for discussion with the Company accounting team regarding open items for July reporting
Shibata, Gerardo Yukio	8/11/2025	0.9	Conference call with the Company and G. Shibata (A&M) to review urgent information from suppliers
Shibata, Gerardo Yukio	8/11/2025	0.8	Conference call with the Company and G. Shibata (A&M) to evaluate situation of supplier and the pre and post petition invoices
Shibata, Gerardo Yukio	8/11/2025	0.4	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/11/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Weiland, Brad	8/11/2025	0.3	Review materials from non-U.S. global business services support re status and next steps
Weiland, Brad	8/11/2025	0.3	Correspond with the Company re vendor coding and payment items
Borgonovo, Erik	8/12/2025	0.8	Assist the Company team in reviewing a specific panel of invoices, correcting errors and addressing case-by-case inquiries
Broskay, Cole	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Chester, Monte	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Doi, Marcella	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Grossi, Nick	8/12/2025	0.3	Review AP aging and reconcile to prepetition disbursements
Hao, Sherri	8/12/2025	1.2	Develop a methodology for July's post-petition liability split based on the cleaned July TB liability data
Hao, Sherri	8/12/2025	1.1	Review the cleaned TB data for translation accuracy and ensure consistency with the prior month's format
Hao, Sherri	8/12/2025	0.6	Assist the internal team in cleaning July Trial Balance (TB) uploaded to SharePoint
Hao, Sherri	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Kim, Junoh	8/12/2025	1.1	Analyze July 2025 financial data for reasonableness while noting any follow up requests
Kim, Junoh	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/12/2025	2.7	Perform a data conversion and clean up on the Company's July 2025 consolidated balance sheets for more visibility on each entity's liability
Pacheco, Santiago	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to evaluate CIA and real invoice reconciliation efforts
Pacheco, Santiago	8/12/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Rybarczyk, Jodi	8/12/2025	0.3	Meeting with the Company team to discuss status updates and follow ups on non-debtor entities analysis for form 426 as of August 12 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Chester (A&M)
Salviano, Rodrigo	8/12/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Shibata, Gerardo Yukio	8/12/2025	0.3	Follow up on suppliers payments status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	1.3	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.2	Follow up on weekly payments report not received yet G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.2	Follow up on TA from one supplier and not considering another supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.7	Review updated file/information of provisions and accruals from the systems G. Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to evaluate CIA and real invoice reconciliation efforts
Shibata, Gerardo Yukio	8/12/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	8/12/2025	0.8	Daily conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items
Shibata, Gerardo Yukio	8/12/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/12/2025	0.2	Correspond with the Company team member re vendor netting
Borgonovo, Erik	8/13/2025	1.9	Support the Company's EMEA accounts payable team by analyzing invoice details and validating the correct allocation of costs, offering assistance in correcting any miscodings
Broskay, Cole	8/13/2025	0.7	Internal discussion with R. Gordon, C. Broskay (A&M) over progress on July financial packet
Broskay, Cole	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/13/2025	0.6	Provide data requests related to July liability split, draft matrix file
Broskay, Cole	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	8/13/2025	0.4	Respond to internal questions regarding July MOR approach and responsibilities
Chester, Monte	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Dvorak, Michael	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Gordon, Robert	8/13/2025	0.7	Internal discussion with R. Gordon, C. Broskay (A&M) over progress on July financial packet
Grossi, Nick	8/13/2025	1.2	Review revised intercompany matrix and validate accounting impacts
Grossi, Nick	8/13/2025	0.5	Review joint venture accounting treatment and supporting analysis
Hao, Sherri	8/13/2025	0.2	Prepare for the meeting to address unique situations and data limitations in July's liability split
Hao, Sherri	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/13/2025	0.6	Internal meeting to discuss next steps for the July liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/13/2025	1.9	Analyze specific assigned categories, such as wage-related items and customer advances, based on the developed classifications
Hao, Sherri	8/13/2025	1.7	Categorize all July liabilities into distinct groups based on agreed splitting strategies
Hao, Sherri	8/13/2025	1.3	Set up and adjust the Company's July pre-/post-petition liability split using the updated methodology
Hao, Sherri	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Kim, Junoh	8/13/2025	0.6	Internal meeting to discuss next steps for the July liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/13/2025	2.6	Analyze liability data for each key liability account on a legal entity level to come up with an initial liability split approach for July
Kim, Junoh	8/13/2025	2.8	Update Liability Split Matrix workbook with July BS data
Kim, Junoh	8/13/2025	0.2	Internal meeting to discuss liability split approach for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Kim, Junoh	8/13/2025	0.6	Update Liability Split Matrix workbook to automate data conversion of the Company monthly financials
Pacheco, Santiago	8/13/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	8/13/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/13/2025	0.3	Prepare questions for discussion with the Company accounting team based on review of July draft financials
Rybarczyk, Jodi	8/13/2025	0.3	Meeting with the Company team to discuss July trial balance and other status updates as of August 13 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak and M. Chester (A&M)
Shibata, Gerardo Yukio	8/13/2025	0.9	Conference call with the Company and G. Shibata (A&M) to review the situation of carriers, pre-petition, post-petition, trade agreements, consolidated invoicing
Shibata, Gerardo Yukio	8/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to review provisions, accruals from logistics services registered in the systems
Shibata, Gerardo Yukio	8/13/2025	0.4	Conference call with the Company and G. Shibata (A&M) to follow up on the indirect services communication and professional services firm situation
Shibata, Gerardo Yukio	8/13/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand communication from leadership of Indirect services
Shibata, Gerardo Yukio	8/13/2025	0.6	Conference call with the Company and G. Shibata (A&M) to follow up on the status of post petition invoices and classification
Shibata, Gerardo Yukio	8/13/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand the situation of professional services firms
Shibata, Gerardo Yukio	8/13/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/13/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Borgonovo, Erik	8/14/2025	2.4	Support the Company team by reviewing a sample of invoices, verifying product/service type, GR date or accrual date, incoterms, and shipping date to ensure accurate coding
Broskay, Cole	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Chester, Monte	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Doi, Marcella	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Farina, Joao	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/14/2025	0.4	Prepare for the meeting with the internal team to discuss the initial intercompany liability split
Hao, Sherri	8/14/2025	0.6	Review and understand the Accounts Payable (AP) data provided by the client and the methodology applied for July's AP liability split
Hao, Sherri	8/14/2025	1.2	Adjust the methodology based on team discussions and the given time constraints

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/14/2025	1.8	Reanalyze liabilities using the updated categories
Hao, Sherri	8/14/2025	1.4	Develop the intercompany and intracompany liability split using existing data and the prior month's splitting methodology
Hao, Sherri	8/14/2025	1.3	Modify the liability categories following the initial presentation to the internal team
Hao, Sherri	8/14/2025	0.2	Internal meeting to discuss July AP Aging liability split and follow up items. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.2	Internal meeting to discuss July AP aging split and next steps for the liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.3	Internal meeting to discuss July Intercompany liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Kim, Junoh	8/14/2025	2.9	Reconcile AP aging balances as of July 31, 2025 to July financial data
Kim, Junoh	8/14/2025	0.2	Internal meeting to discuss July AP aging split and next steps for the liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	0.3	Internal meeting to discuss July Intercompany liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	0.3	Obtain July intercompany transaction details from A&M NACR team
Kim, Junoh	8/14/2025	0.2	Internal meeting to discuss July AP Aging liability split and follow up items. J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	2.9	Compile consolidated AP report incorporating every AP report received from the company for AP liability analysis
Kim, Junoh	8/14/2025	0.7	Internal meeting to discuss July liability split updates. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/14/2025	2.4	Review AP agings as of July 31, 2025 for completeness
Kim, Junoh	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Pacheco, Santiago	8/14/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	8/14/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Rybarczyk, Jodi	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Salviano, Rodrigo	8/14/2025	0.2	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company to discuss daily payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/14/2025	0.6	Draft process and communication for blank Pos G. Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	0.4	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	1.4	Conference call with the Company and G. Shibata (A&M) to discuss the best way to address post petition invoices through the systems and processes
Shibata, Gerardo Yukio	8/14/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the situation of professional services firms and next steps
Shibata, Gerardo Yukio	8/14/2025	0.3	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	8/14/2025	0.3	Review accounts payable and payment items for accuracy and posting
Weiland, Brad	8/14/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re A/P data
Weiland, Brad	8/14/2025	0.3	Meeting with the Company team to discuss July financial updates and general status update as of August 14 with C. Broskay, J. Kim, S. Hao, J. Rybarczyk, M. Dvorak, M. Chester and B. Weiland (A&M)
Broskay, Cole	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/15/2025	1.2	Review and provide commentary on updated liability split matrix for July
Broskay, Cole	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Broskay, Cole	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Hao, Sherri	8/15/2025	1.1	Revise the analysis for other liability splits in line with the agreed-upon strategy and methodology
Hao, Sherri	8/15/2025	0.7	Prepare calls with internal and external teams to discuss the July liability split
Hao, Sherri	8/15/2025	1.3	Incorporate methodology adjustments discussed with Dan and the internal team to address unnatural balances
Hao, Sherri	8/15/2025	1.2	Update the July liability split file based on Roberto's feedback, including sections like customer advances
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss July liability split approach for other liabilities. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.6	Internal meeting to discuss intercompany transaction and ICP balances for July 2025 MOR. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss liability split follow up request listing for July 2025 MOR. J. Kim and S. Hao (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/15/2025	0.2	Internal meeting to discuss July updated balance sheet and its impact on liability split. J. Kim and S. Hao (A&M)
Hao, Sherri	8/15/2025	0.9	Finalize the Company's July liability split file and ensure it is ready to share with Roberto
Hao, Sherri	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Kim, Junoh	8/15/2025	1.1	Internal meeting to discuss updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.6	Internal meeting to discuss final updates on liability split for July 2025 MOR. C. Broskay, J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss liability split follow up request listing for July 2025 MOR. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.8	Address liability split for liability accounts with immaterial balances or immaterial changes in July, 2025
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss July liability split approach for other liabilities. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	2.1	Review intercompany liability split as of July 31, 2025 as well as the supporting transaction details
Kim, Junoh	8/15/2025	2.6	Perform liability split for AP as of July 31, 2025
Kim, Junoh	8/15/2025	0.6	Internal meeting to discuss intercompany transaction and ICP balances for July 2025 MOR. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.2	Internal meeting to discuss July updated balance sheet and its impact on liability split. J. Kim and S. Hao (A&M)
Kim, Junoh	8/15/2025	0.2	Meeting with the Company team to discuss July liability split and MOR status update as of August 15 with C. Broskay, J. Kim, S. Hao (A&M)
Pacheco, Santiago	8/15/2025	0.4	Prepare daily meeting with the Company and S. Pacheco (A&M), G Shibata (A&M)
Pacheco, Santiago	8/15/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/15/2025	0.6	Follow up on pending communication with buyers about open items and TA
Shibata, Gerardo Yukio	8/15/2025	0.4	Prepare daily meeting with the Company and S. Pacheco (A&M), G Shibata (A&M)
Shibata, Gerardo Yukio	8/15/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review urgent status of vendors threatening to stop operation
Shibata, Gerardo Yukio	8/15/2025	0.2	Conference call with the Company and G. Shibata (A&M) to review payment status for certain vendors
Shibata, Gerardo Yukio	8/15/2025	0.6	Conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/15/2025	0.4	Conference call with the Company, G. Shibata (A&M) and vendor to understand situation and request to continue operating
Shibata, Gerardo Yukio	8/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand status of negotiations and TA with suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/15/2025	0.8	Conference call with the Company to follow up con missing codes / classification
Weiland, Brad	8/15/2025	0.4	Review and analyze A/P data and invoice coding
Weiland, Brad	8/15/2025	0.6	Review training materials for global business services
Kim, Junoh	8/16/2025	1.7	Address internal comments on Liability Split Matrix deliverable regarding negative post petition liability balance
Broskay, Cole	8/18/2025	0.4	Correspond with internal team regarding hand-off process for August MOR
Broskay, Cole	8/18/2025	0.2	Provide update on workstream progress for recurring status update
Doi, Marcella	8/18/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 9 - August 15. Adjust format to standard template, and submit to VMT
Dvorak, Michael	8/18/2025	0.8	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding July AP aging files to be used for reporting
Hao, Sherri	8/18/2025	0.3	Review the docket file and assess the current docket to ensure no further considerations are required for the liability split
Hao, Sherri	8/18/2025	0.1	Check SharePoint and email for any additional feedback on the July liability split
Hao, Sherri	8/18/2025	1.2	Update the internal playbook to reflect the finalized July liability split regarding the inter company transactions
Kim, Junoh	8/18/2025	0.7	Meet internally to discuss AP liability split method for July 2025 J. Kim and J. Rybarczyk (A&M)
Kim, Junoh	8/18/2025	2.2	Update consolidated AP analysis and Liability Split Matrix file with country specific entity SAP AP reports
Kim, Junoh	8/18/2025	2.6	Update consolidated AP analysis and Liability Split Matrix file with China SAP and QAD AP reports
Kim, Junoh	8/18/2025	2.7	Address internal comments on consolidated AP analysis
Rybarczyk, Jodi	8/18/2025	0.6	Perform initial review of liability splits analysis and compile questions
Rybarczyk, Jodi	8/18/2025	0.8	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding July AP aging files to be used for reporting
Rybarczyk, Jodi	8/18/2025	0.7	Meet internally to discuss AP liability split method for July 2025 J. Kim and J. Rybarczyk (A&M)
Shibata, Gerardo Yukio	8/18/2025	0.9	Review SOA information from carries
Shibata, Gerardo Yukio	8/18/2025	0.7	Office conference with the Company and G. Shibata (A&M) to understand wrong payments
Shibata, Gerardo Yukio	8/18/2025	0.7	Conference call with the Company to evaluate situation of logistics in the USA
Shibata, Gerardo Yukio	8/18/2025	0.4	Office conference with the Company and G. Shibata (A&M) to evaluate the situation of supplier invoices and immediate nest steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/18/2025	0.4	Office conference with the Company and G. Shibata (A&M) to understand transition from inhouse to outsourced services
Shibata, Gerardo Yukio	8/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand carrier requests to continue operations
Weiland, Brad	8/18/2025	0.2	Correspond with the Company team member re balance of trade items
Broskay, Cole	8/19/2025	0.3	Respond to questions regarding expected the Company team involvement for August MOR
Broskay, Cole	8/19/2025	0.2	Respond to internal questions related to expected hand-off timing and the Company required personnel
Broskay, Cole	8/19/2025	0.4	Internal call with R. Gordon, C. Broskay (A&M) on item for MOR financials
Broskay, Cole	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Doi, Marcella	8/19/2025	0.1	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/19/2025	0.9	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding open reporting topics
Farina, Joao	8/19/2025	0.1	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Gordon, Robert	8/19/2025	0.4	Internal call with R. Gordon, C. Broskay (A&M) on item for MOR financials
Hao, Sherri	8/19/2025	2.7	Update the internal playbook to incorporate the finalized July liability split for the other liability, debt, and wage sections
Hao, Sherri	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Hao, Sherri	8/19/2025	0.4	Develop streamlined strategies to facilitate an efficient handover process
Kim, Junoh	8/19/2025	0.9	Review latest dockets as of August 19th for any potential accounting implications
Kim, Junoh	8/19/2025	2.6	Analyze post petition AP liabilities to determine overdue population for each legal entity
Kim, Junoh	8/19/2025	0.3	Internal meeting to discuss July liability split next steps and case updates. C. Broskay, J. Kim and S. Hao (A&M)
Rybarczyk, Jodi	8/19/2025	0.8	Prepare summary of payments to professionals for internal review
Rybarczyk, Jodi	8/19/2025	2.8	Identify payments to professionals in July based on bank and payment source files for reporting
Rybarczyk, Jodi	8/19/2025	0.9	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding open reporting topics
Shibata, Gerardo Yukio	8/19/2025	0.4	Consolidate carriers situation to share with global leadership

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/19/2025	0.7	Review weekly payments report for accuracy and completeness
Shibata, Gerardo Yukio	8/19/2025	0.4	Conference call with B. Weiland (A&M) and G. Shibata (A&M) to review open items from past week
Shibata, Gerardo Yukio	8/19/2025	0.9	Conference call with the Company, vendor and G. Shibata (A&M) to understand current status, payments, pending items, etc
Shibata, Gerardo Yukio	8/19/2025	0.8	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss situation of critical carriers
Shibata, Gerardo Yukio	8/19/2025	0.6	Office conference with the Company and G. Shibata (A&M) to evaluate situation of payments report
Weiland, Brad	8/19/2025	0.4	Conference call with B. Weiland (A&M) and G. Shibata (A&M) to review open items from past week
Weiland, Brad	8/19/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting items
Weiland, Brad	8/19/2025	0.4	Review A/P training materials re coding invoice data
Weiland, Brad	8/19/2025	0.4	Telephone conference with the Company re balance of trade items
Weiland, Brad	8/19/2025	0.3	Correspond with the Company, M. Schirle (A&M), N. Erlach (A&M) re A/P coding items
Broskay, Cole	8/20/2025	0.7	Review updated accounting approach memorandum to ensure feedback incorporated
Broskay, Cole	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Doi, Marcella	8/20/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Dvorak, Michael	8/20/2025	0.7	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding payments identified in bank data and related processes
Dvorak, Michael	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Farina, Joao	8/20/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Hao, Sherri	8/20/2025	0.3	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/20/2025
Hao, Sherri	8/20/2025	1.1	Update the internal Playbook to ensure consistency
Kim, Junoh	8/20/2025	1.1	Update liability split playbook memo to reflect procedures performed for July AP
Kim, Junoh	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/20/2025	1.7	Prepare updates to payments to professional summary for June and identify any duplicates
Rybarczyk, Jodi	8/20/2025	1.3	Conduct review of accounts payable past due summaries for reporting
Rybarczyk, Jodi	8/20/2025	0.7	Telephone conferences between J. Rybarczyk and M. Dvorak (A&M) regarding payments identified in bank data and related processes
Rybarczyk, Jodi	8/20/2025	0.4	Meeting with the Company team to discuss July MOR status updates as of August 20 with C. Broskay, J. Kim, J. Rybarczyk, and M. Dvorak (A&M)
Salviano, Rodrigo	8/20/2025	0.4	Daily call with R. Salviano and the Company A/P Team for update on payments
Shibata, Gerardo Yukio	8/20/2025	0.8	Conference call with the Company, vendor and G. Shibata (A&M) to discuss Pos, missing invoices, missing payments
Shibata, Gerardo Yukio	8/20/2025	0.4	Office conference with the Company and G. Shibata (A&M) to understand the status of pro-formas and invoices match
Shibata, Gerardo Yukio	8/20/2025	0.7	Conference call with the Company and G. Shibata (A&M) for update on carrier status
Shibata, Gerardo Yukio	8/20/2025	0.6	Office conference with the Company and G. Shibata (A&M) to follow up on vendor, its payment status and requests
Shibata, Gerardo Yukio	8/20/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand current priorities in logistics and path forward
Shibata, Gerardo Yukio	8/20/2025	0.7	Office conference with the Company, vendor and G. Shibata (A&M) to understand missing invoices, proof of delivery, among other data
Shibata, Gerardo Yukio	8/20/2025	0.4	Office conference with the Company and G. Shibata (A&M) to answer questions and doubts from buyers regarding the TA
Weiland, Brad	8/20/2025	0.2	Correspond with J. Warren (A&M) re invoice coding items
Weiland, Brad	8/20/2025	0.2	Correspond with J. Zhu (A&M) re accounting and payment items
Weiland, Brad	8/20/2025	0.3	Correspond with T. Simion (A&M) re A/P cutoff and ongoing work items
Weiland, Brad	8/20/2025	0.4	Review client questions re invoice coding and vendor management items
Weiland, Brad	8/20/2025	0.2	Correspond with the Company, M. Schirle (A&M), N. Erlach (A&M) re vendor management process
Caruso, Nicholas	8/21/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M), B. Weiland re balance of trade items
Doi, Marcella	8/21/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Farina, Joao	8/21/2025	0.4	Daily call with J. Farina, M. Doi (A&M) and the Company to discuss daily payments
Grossi, Nick	8/21/2025	0.5	Review UCC diligence requests related to MOR. Provide comments re: same
Hao, Sherri	8/21/2025	0.3	Review the SharePoint for newly uploaded files and verify the docket list for updates as of 8/21/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/21/2025	1.3	Finalize the Company's liability split Playbook file and ensure it is ready to share with Jodi's team
Kim, Junoh	8/21/2025	1.3	Review updates made on liability split matrix for accuracy
Shibata, Gerardo Yukio	8/21/2025	0.8	Office conference worth the Company and G. Shibata (A&M) to understand issues in the P2P process, mistakes and opportunities areas
Shibata, Gerardo Yukio	8/21/2025	0.9	Office /Conference call with the Company and G. Shibata (A&M) to follow up on open and urgent items on logistics
Shibata, Gerardo Yukio	8/21/2025	0.8	Conference call with the Company and G. Shibata (A&M) to follow up on professional services firms and urgent deliverables
Shibata, Gerardo Yukio	8/21/2025	0.6	Follow up with the Company and G. Shibata (A&M) about next round of negotiations with vendors with missing payments
Shibata, Gerardo Yukio	8/21/2025	0.6	Conference call with the Company and G. Shibata (A&M) to follow up con missing codes / classification
Shibata, Gerardo Yukio	8/21/2025	0.4	Office conference with the Company and G. Shibata (A&M) to answer questions about the process and communication received via letter mail
Weiland, Brad	8/21/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re balance of trade items
Weiland, Brad	8/21/2025	0.2	Correspond with J. Zhu (A&M) re China items
Weiland, Brad	8/21/2025	0.4	Review open accounting and balance of trade items
Broskay, Cole	8/22/2025	0.7	Review listing of liability account groups expected to require follow-on training with the Company team
Broskay, Cole	8/22/2025	0.3	Incorporate edits into responsibility section of liabilities split matrix
Broskay, Cole	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Dvorak, Michael	8/22/2025	2.4	Review July monthly operating report liabilities splits
Dvorak, Michael	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Dvorak, Michael	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Grossi, Nick	8/22/2025	1.3	Review and provide comments re: fresh start estimates
Hao, Sherri	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Hao, Sherri	8/22/2025	1.3	Continue finalizing the Company's liability split Playbook file to prepare it for sharing with Jodi's team
Kim, Junoh	8/22/2025	0.8	Internal meeting to discuss MOR liability split approach going forward. with C. Broskay, J. Kim, S. Hao, M. Dvorak (A&M)
Kim, Junoh	8/22/2025	0.6	Update liability split matrix to get it ready to share with the client

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	8/22/2025	2.6	Update liability split playbook memo to document liability split procedures for going forward
Kim, Junoh	8/22/2025	2.9	Update liability split playbook memo to reflect overall liability split procedures performed in July AP
Rybarczyk, Jodi	8/22/2025	2.9	Research professional payments in payment run and accounts payable aging files
Rybarczyk, Jodi	8/22/2025	1.4	Compile summary of professional payments with prepetition and post petition invoice details
Rybarczyk, Jodi	8/22/2025	1.2	Continue to research professional payments in payment run and accounts payable aging files
Rybarczyk, Jodi	8/22/2025	0.5	Telephone conference among B. Weiland (A&M) and J. Rybarczyk (A&M) re accounting analysis and open items (left early)
Rybarczyk, Jodi	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Rybarczyk, Jodi	8/22/2025	1.1	Identify prepetition and post petition splits for professional payments
Shibata, Gerardo Yukio	8/22/2025	0.4	Conference call with the Company, and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/22/2025	0.8	Conference call with the Company and G. Shibata (A&M) to follow up on blanket POs
Shibata, Gerardo Yukio	8/22/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to understand vendor situation, SOA, and next steps
Shibata, Gerardo Yukio	8/22/2025	0.6	Conference call with the Company and G. Shibata (A&M) to evaluate logistic vendor situation and next steps
Shibata, Gerardo Yukio	8/22/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate vendor situation and lawyers approach
Weiland, Brad	8/22/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re accounting items
Weiland, Brad	8/22/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re accounting items
Weiland, Brad	8/22/2025	0.5	Telephone conference among B. Weiland (A&M) and J. Rybarczyk (A&M) re accounting analysis and open items (left early)
Borgonovo, Erik	8/25/2025	0.7	Collaborate with the Company team in the review of invoices, examining product/service type, GR date or relevant accrual date, incoterms, and shipping date to guarantee accurate coding
Broskay, Cole	8/25/2025	0.2	Provide update on process to transition liabilities split work effort to the Company team
Broskay, Cole	8/25/2025	0.4	Review liability split templates provided to internal team for correspondence
Doi, Marcella	8/25/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 16 - August 22. Adjust format to standard template, and submit to VMT
Dvorak, Michael	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Grossi, Nick	8/25/2025	1.1	Review I/C matrix and pre/post split

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Hao, Sherri	8/25/2025	0.4	Update the handover to Jodi's team and provide links to all files shared during the meeting
Hao, Sherri	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Kim, Junoh	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Kim, Junoh	8/25/2025	1.2	Review and update liability split related workpapers before sharing with A&M CMS team
Rybarczyk, Jodi	8/25/2025	0.4	Review draft liability splits memorandum in preparation for upcoming call
Rybarczyk, Jodi	8/25/2025	0.6	Meet internally to discuss intercompany liability split process with J. Kim, S. Hao, J. Rybarczyk, and M. Dvorak (A&M)
Salviano, Rodrigo	8/25/2025	0.6	Review document detailing payments made by the Brazilian and Argentinian entities
Salviano, Rodrigo	8/25/2025	0.3	Daily call with R. Salviano (A&M) and the Company A/P Team for update on payments
Shibata, Gerardo Yukio	8/25/2025	0.6	Review weekly payments file for Nafta G. Shibata (A&M)
Shibata, Gerardo Yukio	8/25/2025	0.6	Conference call with the Company to evaluate logistic vendor situation and next steps
Shibata, Gerardo Yukio	8/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	8/25/2025	0.9	Conference call with the Company and G. Shibata to review problems with invoice posting and processing
Shibata, Gerardo Yukio	8/25/2025	0.4	Prepare daily meeting with the Company and G Shibata (A&M)
Shibata, Gerardo Yukio	8/25/2025	0.6	Conference call with the Company to answer questions about the documentation between CIA and normal pay runs
Shibata, Gerardo Yukio	8/25/2025	0.3	Conference call with the Company and G. Shibata (A&M) to follow up blanket POs
Shibata, Gerardo Yukio	8/25/2025	0.2	Conference call with the Company and G. Shibata (A&M) to evaluate criticality of vendor situation and missing payments
Borgonovo, Erik	8/26/2025	0.8	Provide assistance to the Company team in processing a selected group of invoices, ensuring corrections were made and individual issues addressed
Grossi, Nick	8/26/2025	1.0	Review accounts receivable and inventory breakdown by country. Provide comments re: same
Pacheco, Santiago	8/26/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Pacheco, Santiago	8/26/2025	0.6	Conference call with the Company to discuss service transition with G. Shibata (A&M) and S. Pacheco (A&M)
Pacheco, Santiago	8/26/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review payment status for vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/26/2025	0.7	Conference call with the Company and supplier to discuss invoice/payment status G. Shibata (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to follow up on request to adjust query for payments report
Shibata, Gerardo Yukio	8/26/2025	0.8	Conference call with the Company, supplier and G. Shibata (A&M) to understand requirements and situation
Shibata, Gerardo Yukio	8/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to evaluate situation of warehouse
Shibata, Gerardo Yukio	8/26/2025	0.6	Conference call with the Company to discuss service transition with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/26/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Broskay, Cole	8/27/2025	0.4	Provide update on effort to transition certain MOR related tasks to the Company team
Broskay, Cole	8/27/2025	0.3	Respond to questions regarding proposed timing and format of liability split training
Doi, Marcella	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments
Farina, Joao	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments
Grossi, Nick	8/27/2025	0.8	Coordinate foreign entity dividend and ongoing working capital impact
Pacheco, Santiago	8/27/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Rybarczyk, Jodi	8/27/2025	1.9	Compile prepetition and post petition invoice details provided by the Company local teams
Rybarczyk, Jodi	8/27/2025	0.2	Correspond with the Company local team to address remaining payments to address
Salviano, Rodrigo	8/27/2025	0.7	Review Brazil weekly forecast spreadsheet submitted by the company
Salviano, Rodrigo	8/27/2025	0.1	Daily call with R. Salviano, J. Farina, M. Doi (A&M) and the Company A/P Team for update on payments
Shibata, Gerardo Yukio	8/27/2025	0.3	Conference call with the Company to discuss unposted invoices
Shibata, Gerardo Yukio	8/27/2025	0.4	Prepare daily conference call with the Company with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/27/2025	0.6	Conference call with the Company to provide update about open items, risks, next steps with G. Shibata (A&M) and S. Pacheco (A&M)
Shibata, Gerardo Yukio	8/27/2025	0.7	Follow up with the Company about pending payments for professional services firms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	8/27/2025	0.6	Conference call with the Company to discuss open items, risk, next steps in logistics
Shibata, Gerardo Yukio	8/27/2025	0.4	Conference call with the Company to understand status of missing payments
Weiland, Brad	8/27/2025	0.3	Follow up re Mexico accounting and A/P items
Weiland, Brad	8/27/2025	0.2	Correspond with T. Simion (A&M), G. Shibata (A&M) re Mexico payment processing items
Grossi, Nick	8/29/2025	0.6	Review and comment re: professional fee accrual revisions
Pacheco, Santiago	8/29/2025	0.4	Telephone conference between B. Weiland (A&M) and S. Pacheco (A&M) re Mexico and NAFTA items
Weiland, Brad	8/29/2025	0.4	Telephone conference between B. Weiland (A&M) and S. Pacheco (A&M) re Mexico and NAFTA items
Weiland, Brad	8/29/2025	0.4	Review open items re payment processing by global business services group
Farina, Joao	9/1/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from August 25 - August 29. Adjust format to standard template, and submit to VMT
Grossi, Nick	9/1/2025	0.8	Coordinate foreign subsidiary potential dividend payment
Pack, Laura	9/1/2025	2.9	Review and approve invoices with advance payments needed for urgent processing and execution of payments (EMEA requests)
Pack, Laura	9/1/2025	2.2	Track invoices received in the CIA inbox for EMEA and NAFTA
Pack, Laura	9/1/2025	2.7	Respond to Purchasing and Logistics by providing any required information or clarifications to support smooth and timely payment execution for all submitted CIA requests
Pack, Laura	9/1/2025	2.6	Examine all submitted documents to ensure they comply with pro-forma invoices s and contain all necessary information and approve for further processing and payment (LATAM)
Farina, Joao	9/2/2025	0.2	Daily call with R. Salviano, J. Farina (A&M) and the Company to discuss daily payments
Grossi, Nick	9/2/2025	1.9	Audit cash activity and vendor approval requests
Pacheco, Santiago	9/2/2025	0.4	Prepare daily conference call with Company, S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/2/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/2/2025	2.9	Provide Purchasing and Logistics with necessary information or clarifications to ensure efficient and timely processing of payments for CIA requests
Pack, Laura	9/2/2025	2.8	Approve and review of invoices requiring upfront payments for expedited processing and payment execution (EMEA region)
Pack, Laura	9/2/2025	1.7	Monitor and track invoices arriving in the CIA inbox related to EMEA and NAFTA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	9/2/2025	2.6	Examine all submitted documents to ensure compliance with pro-forma invoices, verify completeness of information, and approve them for further processing and payment (LATAM)
Rybarczyk, Jodi	9/2/2025	0.6	Correspond with A&M and Company accounting team re: liability splits process transition
Shibata, Gerardo Yukio	9/2/2025	0.4	Prepare daily conference call with Company, S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/2/2025	0.7	Conference call with Company and G. Shibata (A&M) to evaluate situation of trailers with raw materials for manufacturing
Shibata, Gerardo Yukio	9/2/2025	0.8	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/2/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/2/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting items
Broskay, Cole	9/3/2025	0.2	Respond to internal questions regarding data sources for select liability accounts
Broskay, Cole	9/3/2025	0.4	Communicate update on status of liabilities split hand-off process to internal team
Pacheco, Santiago	9/3/2025	0.8	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/3/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pack, Laura	9/3/2025	2.4	Log all invoices received in the CIA inbox for EMEA and NAFTA regions in the tracker
Pack, Laura	9/3/2025	2.6	Address inquiries from Purchasing and Logistics by supplying relevant details or clarifications to help facilitate prompt payment execution for CIA submissions
Pack, Laura	9/3/2025	2.8	Review and approval of invoices involving advance payment requests for fast-track processing and payment execution (EMEA)
Pack, Laura	9/3/2025	2.9	Review submitted documents to confirm alignment with pro-forma invoices, check that all required details are included, and approve for processing and payment (LATAM)
Shibata, Gerardo Yukio	9/3/2025	0.3	Address questions about classification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/3/2025	0.9	Conference call with Company to understand workshop outcomes and next steps for the team
Shibata, Gerardo Yukio	9/3/2025	0.8	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/3/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/3/2025	0.6	Conference call with Company and G. Shibata (A&M) to review status of carrier and their request
Shibata, Gerardo Yukio	9/3/2025	0.4	Conference call with Company to evaluate the situation of supplier missing payment and request to have CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/3/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/3/2025	0.2	Correspond with the company J. Rybarczyk (A&M) re payment items
Weiland, Brad	9/3/2025	0.3	Correspond with G. Shibata (A&M), S. Pacheco (A&M) re payment items re Mexico vendors
Pacheco, Santiago	9/4/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/4/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/4/2025	0.4	Review current status, urgent matters, global challenges, etc, and communicate with team
Pack, Laura	9/4/2025	2.6	Review and approve invoices that require advance payments for immediate processing and payment execution (EMEA requests)
Pack, Laura	9/4/2025	2.7	Support Purchasing and Logistics by delivering any needed information or explanations to secure smooth and timely handling of CIA payment requests
Pack, Laura	9/4/2025	2.3	Maintain a tracker for invoices in the CIA inbox covering EMEA and NAFTA
Pack, Laura	9/4/2025	2.6	Assess all submitted documents for compliance with pro-forma invoices, confirm they contain the necessary information, and approve for further payment processing (LATAM)
Pack, Laura	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Rybarczyk, Jodi	9/4/2025	1.4	Review July liability splits file and related approach memo
Rybarczyk, Jodi	9/4/2025	1.1	Review July intercompany liability splits file to understand mechanics
Rybarczyk, Jodi	9/4/2025	0.7	Prepare discussion points regarding July liability splits methodology
Shibata, Gerardo Yukio	9/4/2025	0.7	Conference call with Company and G. Shibata (A&M) to evaluate situation of professional services and the implications of no payment
Shibata, Gerardo Yukio	9/4/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/4/2025	0.8	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/4/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/4/2025	0.3	Conference call with Company and G. Shibata (A&M) to discuss trailers situation
Shibata, Gerardo Yukio	9/4/2025	0.4	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments for certain vendors
Shibata, Gerardo Yukio	9/4/2025	0.6	Conference call with Company and G. Shibata (A&M) to evaluate situation of professional services situation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/5/2025	0.8	Review updated plan for transition workshops for select accounting tasks and provide feedback
Broskay, Cole	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Broskay, Cole	9/5/2025	0.3	Provide update to internal team regarding status of hand-off of monthly accounting tasks
Dvorak, Michael	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Pacheco, Santiago	9/5/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Pacheco, Santiago	9/5/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/5/2025	1.8	Track CIA-inbox invoices pertaining to EMEA and NAFTA
Pack, Laura	9/5/2025	2.6	Respond to Purchasing and Logistics with the required details or clarifications to enable accurate and timely execution of CIA-related payments
Pack, Laura	9/5/2025	2.7	Verify submitted documents against pro-forma invoices, ensure completeness of details, and approve for subsequent processing and payment (LATAM)
Pack, Laura	9/5/2025	2.9	Review invoices and approval for cases requiring advance payments to ensure urgent processing and execution (EMEA)
Rybarczyk, Jodi	9/5/2025	0.9	Draft liability splits process description for Company review
Rybarczyk, Jodi	9/5/2025	0.3	Correspond with Company accounting team re: liability splits requirements
Rybarczyk, Jodi	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with Company and G. Shibata (A&M) to validate type of invoices per system
Shibata, Gerardo Yukio	9/5/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/5/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor and the services/products it supplies
Shibata, Gerardo Yukio	9/5/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/5/2025	0.4	Follow up on open items discussed in leadership workshop G. Shibata (A&M)
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss opportunity areas of Company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/5/2025	0.3	Follow up on misclassified invoices G. Shibata (A&M)
Shibata, Gerardo Yukio	9/5/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/5/2025	0.5	Conference call with B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team re: planning for transition of accounting processes
Weiland, Brad	9/5/2025	0.3	Prepare materials re accounting processes for reporting requirements
Weiland, Brad	9/5/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M) re A/P data
Weiland, Brad	9/5/2025	0.3	Correspond with G. Shibata (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), L. Pack (A&M) re A/P coding items
Weiland, Brad	9/5/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Weiland, Brad	9/5/2025	0.2	Correspond with J. Rybarczyk (A&M) re accounting processes
Broskay, Cole	9/8/2025	0.3	Provide update on status of accounting workstream to internal team
Farina, Joao	9/8/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 01 - September 5. Adjust format to standard template, and submit to VMT
Grossi, Nick	9/8/2025	1.5	Review post-petition invoice and reconcile to DPO assumptions
Pacheco, Santiago	9/8/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/8/2025	0.6	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pack, Laura	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Pack, Laura	9/8/2025	2.3	Monitor and record invoices received via the CIA inbox for EMEA and NAFTA
Pack, Laura	9/8/2025	2.8	Review and approval of invoices demanding upfront payment for rapid processing and payment execution (EMEA)
Pack, Laura	9/8/2025	2.7	Review and examine all submitted documents to ensure they meet pro-forma invoice requirements, include all necessary information, and are approved for payment (LATAM)
Pack, Laura	9/8/2025	2.7	Provide all necessary information or clarifications to Purchasing and Logistics to ensure seamless and timely processing of CIA payment requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/8/2025	0.8	Prepare instructions regarding August AP aging file consolidation
Rybarczyk, Jodi	9/8/2025	1.4	Prepare July MOR income statement summary file to support statutory audit requests
Rybarczyk, Jodi	9/8/2025	1.2	Prepare consolidated July AP aging file for use by A&M vendor management team
Shibata, Gerardo Yukio	9/8/2025	0.6	Review weekly payments report G. Shibata
Shibata, Gerardo Yukio	9/8/2025	0.4	Conference call with Company, vendor and G. Shibata (A&M) to follow up on missing invoices, pending payments, consolidated invoices, etc
Shibata, Gerardo Yukio	9/8/2025	0.7	Conference call with Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/8/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/8/2025	0.6	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/8/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/8/2025	0.6	Conference call with Company and G. Shibata (A&M) to understand status of invoices of certain suppliers and the historic payments
Shibata, Gerardo Yukio	9/8/2025	0.3	Conference call with Company and G. Shibata (A&M) to understand request received via email
Weiland, Brad	9/8/2025	0.3	Follow up regarding all A/P coding items thoroughly
Weiland, Brad	9/8/2025	0.2	Correspond with S. Pacheco (A&M) re A/P items
Weiland, Brad	9/8/2025	0.2	Correspond with E. Borgonovo (A&M), client personnel re A/P coding items
Farina, Joao	9/9/2025	0.2	Daily call with R. Salviano, J. Farina (A&M) and the Company to discuss daily payments
Grossi, Nick	9/9/2025	1.3	Coordinate vendor payment reconciliation
Pacheco, Santiago	9/9/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/9/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	9/9/2025	0.2	Correspond with A&M cash team re: August intercompany settlements
Rybarczyk, Jodi	9/9/2025	1.3	Analyze monthly changes in liabilities balances and draft discussion points
Rybarczyk, Jodi	9/9/2025	1.1	Compile July liabilities splits files to be provided to Company accounting team
Rybarczyk, Jodi	9/9/2025	2.4	Prepare balance sheet comparative analysis - prepetition and post-petition liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/9/2025	2.8	Prepare balance sheet comparative analysis - liabilities by category and account
Rybarczyk, Jodi	9/9/2025	0.7	Prepare for upcoming discussion with Company accounting team re: July MOR income statement
Shibata, Gerardo Yukio	9/9/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/9/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor, missing invoices, missing payment, missing TA
Shibata, Gerardo Yukio	9/9/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.4	Evaluate situation of invoices with a potential misclassification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.4	Assess situation of vendor with invoices and potential misclassification (PRE vs PST) G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.3	Review invoices/payments classification G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.9	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/9/2025	0.2	Correspond with J. Cook (A&M), A. Shahbain (A&M) re A/P coding and payment matters
Weiland, Brad	9/9/2025	0.2	Correspond with S. Pacheco (A&M) re vendor payment items
Weiland, Brad	9/9/2025	0.3	Review and analyze Mexico vendor payment data
Broskay, Cole	9/10/2025	0.2	Internal correspondence regarding dataset available for intercompany reporting
Broskay, Cole	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Broskay, Cole	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Chester, Monte	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Chester, Monte	9/10/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss consolidation of AP aging files
Dvorak, Michael	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Dvorak, Michael	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Grossi, Nick	9/10/2025	0.1	Coordinate accounting matters with the Company
Kim, Junoh	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pacheco, Santiago	9/10/2025	0.8	Conference call with Company, S. Pacheco (A&M), G. Shibata (A&M) to provide feedback and action items to improve service levels
Pacheco, Santiago	9/10/2025	1.1	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/10/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pack, Laura	9/10/2025	2.3	Track all invoices submitted to the CIA inbox across EMEA and NAFTA
Pack, Laura	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Pack, Laura	9/10/2025	2.7	Deliver any requested information or clarifications to Purchasing and Logistics to help guarantee the smooth and timely completion of CIA payment requests
Pack, Laura	9/10/2025	2.6	Validate submitted documentation to ensure compliance with pro-forma invoices, confirm completeness, and provide approval for further payment steps (LATAM)
Pack, Laura	9/10/2025	2.9	Review and approval of invoices tied to advance payments, enabling urgent processing and execution of payments (EMEA)
Rybarczyk, Jodi	9/10/2025	0.4	Discuss with Company accounting team and C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to plan for upcoming accounting activities
Rybarczyk, Jodi	9/10/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss consolidation of AP aging files
Rybarczyk, Jodi	9/10/2025	0.3	Call with C. Broskay, J. Rybarczyk, M. Dvorak, S. Hao, and J. Kim (A&M) regarding intercompany liabilities
Shibata, Gerardo Yukio	9/10/2025	0.3	Communicate messages and key information about a situation in Mexico G. Shibata (A&M)
Shibata, Gerardo Yukio	9/10/2025	1.1	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/10/2025	0.8	Conference call with Company, S. Pacheco (A&M), G. Shibata (A&M) to provide feedback and action items to improve service levels
Shibata, Gerardo Yukio	9/10/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/10/2025	0.4	Assess situation of vendor with TA and missing PRE invoices G. Shibata (A&M)
Shibata, Gerardo Yukio	9/10/2025	0.2	Conference call with Company and G. Shibata (A&M) to evaluate situation with vendors, pending payments and TA
Shibata, Gerardo Yukio	9/10/2025	0.2	Clarify the rules of invoices classification (PRE vs PST) of a batch of invoices
Shibata, Gerardo Yukio	9/10/2025	0.4	Follow up on vendor with invoices with PRE and PST information G. Shibata (A&M) to classify invoices correctly
Weiland, Brad	9/10/2025	0.3	Correspond with E. Borgonovo (A&M) and the Company re A/P coding and processing
Weiland, Brad	9/10/2025	0.2	Correspond with J. Cook (A&M) re A/P coding items and status re same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/10/2025	0.2	Correspond with the Company, A. Shahbain (A&M), N. Caruso (A&M) re vendor payment proposals
Broskay, Cole	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Chester, Monte	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Dvorak, Michael	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Grossi, Nick	9/11/2025	0.6	Review corporate allocation methodology w/r/t bankruptcy related costs. Provide comments re: same
Kim, Junoh	9/11/2025	2.7	Perform a data conversion and clean up on Company August 2025 consolidated balance sheets for more visibility on each entity's liability
Kim, Junoh	9/11/2025	0.8	Update Liability Split Matrix workbook with August BS data
Kim, Junoh	9/11/2025	1.1	Analyze August 2025 financial data for reasonableness while noting any follow up requests
Pacheco, Santiago	9/11/2025	0.3	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/11/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pack, Laura	9/11/2025	2.1	Maintain record of CIA-inbox invoices for the EMEA and NAFTA regions
Pack, Laura	9/11/2025	2.6	Answer Purchasing and Logistics inquiries by providing essential details or clarifications to support the timely processing of all CIA requests
Pack, Laura	9/11/2025	2.8	Review and approval of invoices with required prepayments to support expedited processing and payment execution (EMEA)
Pack, Laura	9/11/2025	2.6	Examine all documents to ensure they correspond with pro-forma invoices, contain full details, and approve them for onward processing and payment (LATAM)
Rybarczyk, Jodi	9/11/2025	0.3	Correspond with Company AP team re: August AP aging's and follow up items
Rybarczyk, Jodi	9/11/2025	0.7	Develop August AP aging follow up questions for Company local teams
Rybarczyk, Jodi	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Rybarczyk, Jodi	9/11/2025	2.4	Prepare August AP aging's tracker and reconcile to debtor listing
Shibata, Gerardo Yukio	9/11/2025	0.7	Conference call with Company and G. Shibata (A&M) to follow up on open items, pending request, answers, etc
Shibata, Gerardo Yukio	9/11/2025	0.4	Conference call with Company and G. Shibata (A&M) to review invoice classification

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/11/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/11/2025	0.2	Conference call with Company, vendor and G. Shibata (A&M) to communicate status on payments, bundle invoices, missing invoices and payments
Shibata, Gerardo Yukio	9/11/2025	0.2	Conference call with Company and G. Shibata (A&M) to explain the situation of professional services firms
Shibata, Gerardo Yukio	9/11/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/11/2025	0.3	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/11/2025	0.6	Conference call with Company and G. Shibata (A&M) to discuss situation of vendor, missing invoices, missing payment, missing TA
Shibata, Gerardo Yukio	9/11/2025	0.3	Follow up to invoices classification and payment approval G. Shibata (A&M)
Shibata, Gerardo Yukio	9/11/2025	0.1	Correspond with M. Schirle (A&M) to discuss invoice classification of certain vendors
Shibata, Gerardo Yukio	9/11/2025	0.3	Conference call with Company and G. Shibata (A&M) to evaluate the situation of supplier missing payment and request to have CIA
Weiland, Brad	9/11/2025	0.3	Discuss with Company accounting team and B. Weiland, C. Broskay, M. Dvorak, J. Rybarczyk, and M. Chester (A&M) regarding financial close and upcoming reporting
Broskay, Cole	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Dvorak, Michael	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Grossi, Nick	9/12/2025	0.2	Coordinate quarterly financial deliverables
Kim, Junoh	9/12/2025	1.9	Update Liability Split Matrix workbook and create a monthly template to automate data conversion of Company monthly financials for liability split purpose
Kim, Junoh	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Kim, Junoh	9/12/2025	2.8	Analyze liability accounts with a significant balance to determine accounts requiring further analysis from Company accounting team
Kim, Junoh	9/12/2025	2.6	Analyze liability data for each key liability account on a legal entity level to come up with a liability split approach for August
Pacheco, Santiago	9/12/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/12/2025	1.2	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Pack, Laura	9/12/2025	2.6	Review invoices and approval involving required advance payments for swift processing and payment execution (EMEA requests)
Pack, Laura	9/12/2025	2.6	Monitor receipt and track of invoices in the CIA inbox linked to EMEA and NAFTA
Pack, Laura	9/12/2025	2.6	Review submitted documents to confirm adherence to pro-forma invoices, verify accuracy and completeness, and approve for further processing (LATAM)
Pack, Laura	9/12/2025	2.4	Work with Purchasing and Logistics by supplying necessary information or clarifications to promote smooth and punctual execution of payments for CIA submissions
Rybarczyk, Jodi	9/12/2025	0.2	Discuss with C. Broskay, J. Kim, M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial close and planning for upcoming reporting
Rybarczyk, Jodi	9/12/2025	0.3	Draft write-up of intercompany liability allocation methodology for internal discussion
Shibata, Gerardo Yukio	9/12/2025	0.4	Review situation of vendor with shipments on hold due to lack of payments G. Shibata (A&M)
Shibata, Gerardo Yukio	9/12/2025	0.6	Conference call with Company and G. Shibata (A&M) to understand situation of lack of payments due to problems with the banks
Shibata, Gerardo Yukio	9/12/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/12/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/12/2025	0.3	Conference call with Company, vendor and G. Shibata (A&M) to go through statement of account
Shibata, Gerardo Yukio	9/12/2025	0.3	Conference call with Company and G. Shibata (A&M) to discuss high level the request to understand and improve logistics operation prior the conference call with leadership
Shibata, Gerardo Yukio	9/12/2025	0.2	Conference call with Company and G. Shibata (A&M) to evaluate the non payment situation
Shibata, Gerardo Yukio	9/12/2025	1.2	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Weiland, Brad	9/12/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Borgonovo, Erik	9/13/2025	1.6	Support the Company accounting team in analyzing a significant sample of invoices potentially miscoded, by identifying the correct coding to be applied
Borgonovo, Erik	9/13/2025	2.1	Assist the Company accounting team in rectifying and adjusting the PRE/PST coding of specific invoices in accordance with Chapter 11 requirements
Grossi, Nick	9/13/2025	0.4	Review JV materials and provide comments re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	9/13/2025	0.7	Compile a list of liability accounts to follow up and review negative balances
Borgonovo, Erik	9/15/2025	1.6	Assist Company's accounting team in reviewing a large set of invoices flagged as potentially miscoded, ensuring the proper coding is identified and applied
Broskay, Cole	9/15/2025	0.3	Correspond with J. Kim (A&M) regarding August liability split follow up request
Broskay, Cole	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Chester, Monte	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Dvorak, Michael	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Farina, Joao	9/15/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 8 - September 12. Adjust format to standard template, and submit to VMT
Kim, Junoh	9/15/2025	2.2	Reconcile AP aging balances as of August 31, 2025 to August financial data
Kim, Junoh	9/15/2025	2.4	Review AP aging as of August 31, 2025 for completeness
Kim, Junoh	9/15/2025	0.2	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Kim, Junoh	9/15/2025	1.9	Compile consolidated AP report incorporating every AP report received from the company for AP liability analysis
Pacheco, Santiago	9/15/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/15/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Rybarczyk, Jodi	9/15/2025	0.2	Prepare agenda for upcoming discussion with Company accounting team re: August reporting
Shibata, Gerardo Yukio	9/15/2025	0.4	Address request on improvement in logistics with global leadership to clarify and align scope
Shibata, Gerardo Yukio	9/15/2025	0.7	Daily conference call with Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/15/2025	0.7	Conference call with the Company and G. Shibata (A&M) to understand request to support the company in identifying gaps and addressing them
Shibata, Gerardo Yukio	9/15/2025	0.4	Prepare daily conference call with Company. S. Pacheco (A&M), G. Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review missing payments, pending invoicing
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to discuss situation with vendor asking for payments to continue operation
Shibata, Gerardo Yukio	9/15/2025	0.3	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/15/2025	0.2	Conference with the Company, vendor and G. Shibata (A&M) to discuss pending invoices, pending payments, late payments, etc
Shibata, Gerardo Yukio	9/15/2025	0.6	Review weekly payments report G. Shibata
Weiland, Brad	9/15/2025	0.3	Correspond with A. Shahbain (A&M), J. Zhu (A&M) re vendor payment items and A/P status re same
Weiland, Brad	9/15/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Weiland, Brad	9/15/2025	0.4	Review accounting close and A/P cutoff materials
Borgonovo, Erik	9/16/2025	2.4	Collaborate with Company's accounting team to correct and realign PRE/PST coding on selected invoices to ensure compliance with Chapter 11 rules
Broskay, Cole	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Chester, Monte	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Dvorak, Michael	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Farina, Joao	9/16/2025	0.2	Daily call with R.Salviano, J.Farina (A&M) and Company to discuss daily payments
Kim, Junoh	9/16/2025	1.8	Perform liability split for AP for Europe entities as of August 31, 2025
Kim, Junoh	9/16/2025	2.1	Review updated monthly financials for August 2025
Kim, Junoh	9/16/2025	2.6	Update liability split workpaper with split data from AP analysis
Kim, Junoh	9/16/2025	2.6	Update consolidated AP analysis and Liability Split Matrix file with Japan entity AP reports
Kim, Junoh	9/16/2025	1.3	Update liability split workpaper with the updated monthly financials
Rybarczyk, Jodi	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Rybarczyk, Jodi	9/16/2025	0.6	Review draft August liability splits and accounts identified for follow up

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/16/2025	0.2	Correspond with the Company and J. Rybarczyk (A&M) re accounting close and month-end financials
Weiland, Brad	9/16/2025	0.3	Correspond with T. Simion (A&M), G. Shibata (A&M) re Mexico payment and processing items
Weiland, Brad	9/16/2025	0.3	Discuss with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester (A&M) and the Company accounting team re: August reporting and open items
Borgonovo, Erik	9/17/2025	2.2	Work with the Company accounting function to analyze invoices suspected of miscoding and determine the appropriate classification
Kim, Junoh	9/17/2025	2.9	Review historical intercompany liability split as well as the supporting transaction details
Kim, Junoh	9/17/2025	2.7	Analyze post-petition AP liabilities to determine overdue population for each legal entity
Kim, Junoh	9/17/2025	1.6	Review updated liability split matrix file and update with AP split
Pacheco, Santiago	9/17/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/17/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.7	Conference call with the Company and G. Shibata (A&M) to review missing information in the ERP
Shibata, Gerardo Yukio	9/17/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/17/2025	0.6	Conference call with the Company and G. Shibata (A&M) to assign priorities to vendor and pending posting of invoices
Shibata, Gerardo Yukio	9/17/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.4	Follow up on the status of negotiation and TA from supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/17/2025	0.3	Follow up on open items and request of additional communication to the Company G. Shibata (A&M)
Shibata, Gerardo Yukio	9/17/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand situation with vendor and its TA
Shibata, Gerardo Yukio	9/17/2025	0.3	Review information from the Company about certain processes in SCM
Shibata, Gerardo Yukio	9/17/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review the status of payments, pending invoices posting, pending payments
Weiland, Brad	9/17/2025	0.6	Review and analyze August financial materials in depth
Borgonovo, Erik	9/18/2025	1.7	Provide support to Company's accounting team by assessing a representative sample of invoices for potential miscoding and defining the correct codes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Broskay, Cole	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Broskay, Cole	9/18/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) to discuss liabilities splits status and open items
Chester, Monte	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Dvorak, Michael	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	0.4	Discuss with J. Kim and S. Hao (A&M) regarding prior intercompany liability split methodology
Kim, Junoh	9/18/2025	2.2	Address internal comments on August liability split and AP split files
Kim, Junoh	9/18/2025	1.1	Call with the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	1.9	Review prior intercompany liability split methodology and communicate with team
Kim, Junoh	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Kim, Junoh	9/18/2025	1.9	Analyze various approaches for intercompany liability prepetition and post-petition split
Pacheco, Santiago	9/18/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/18/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Rybarczyk, Jodi	9/18/2025	0.3	Prepare for upcoming discussion with Company accounting team re: intercompany processes
Rybarczyk, Jodi	9/18/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) to discuss liabilities splits status and open items
Rybarczyk, Jodi	9/18/2025	0.4	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: intercompany processes and reporting
Shahbain, Abraham	9/18/2025	0.3	Conference call with Company, A. Shahbain (A&M), G. Shibata (A&M) to discuss level of detail of TA, pre-petition amounts, etc. to calculate savings variable compensation for buyers
Shibata, Gerardo Yukio	9/18/2025	0.3	Conference call with the Company and G. Shibata (A&M) to follow up on items about urgent services to comply with local regulation
Shibata, Gerardo Yukio	9/18/2025	0.7	Conference call with the Company to understand the transition plan of certain activities to the divisions and plants
Shibata, Gerardo Yukio	9/18/2025	0.2	Conference call with the Company, vendor and G. Shibata (A&M) to discuss next steps about pending invoices to register and pending payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/18/2025	0.3	Conference call with Company, A. Shahbain (A&M), G. Shibata (A&M) to discuss level of detail of TA, pre-petition amounts, etc. to calculate savings variable compensation for buyers
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand people's concerns about pending/late payments
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand the situation of vendors asking to buy equipment
Shibata, Gerardo Yukio	9/18/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/18/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/18/2025	0.6	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/18/2025	0.6	Conference call with the Company and G. Shibata (A&M) to evaluate situation with supplier with TA and pre-petition amounts not included in the TA
Borgonovo, Erik	9/19/2025	1.9	Help Company's accountants resolve PRE/PST coding discrepancies on certain invoices, making adjustments consistent with Chapter 11 guidelines
Broskay, Cole	9/19/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) re: approach for intercompany liabilities splits
Broskay, Cole	9/19/2025	0.3	Provide update to internal team regarding status of open work efforts related to the accounting workstream
Broskay, Cole	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Callerio, Lorenzo	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Chester, Monte	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Dvorak, Michael	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Kim, Junoh	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Kim, Junoh	9/19/2025	0.2	Review 2024 Transfer Pricing deck for intercompany transactions
Kim, Junoh	9/19/2025	0.3	Review docket 738 for cash management order related to intercompany transactions
Kim, Junoh	9/19/2025	0.4	Prepare preliminary liability split on liability accounts with company-prepared split pending
Kim, Junoh	9/19/2025	0.7	Request additional support for August 2025 liability split for specific liability accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	9/19/2025	2.8	Analyze approach for intercompany liabilities splits
Pacheco, Santiago	9/19/2025	0.9	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/19/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/19/2025	0.4	Call with J. Rybarczyk and J. Kim (A&M) re: approach for intercompany liabilities splits
Rybarczyk, Jodi	9/19/2025	0.2	Call with C. Broskay, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and Company accounting team re: August liability splits analysis
Schirle, Mattie	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Shibata, Gerardo Yukio	9/19/2025	0.9	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/19/2025	0.2	Follow up on open items about the status of payments, mainly lack of payments G. Shibata (A&M)
Shibata, Gerardo Yukio	9/19/2025	0.4	Conference call with the Company and G. Shibata (A&M) to understand vendors proposal/request for factoring
Shibata, Gerardo Yukio	9/19/2025	0.8	Conference call with the Company and G. Shibata (A&M) to discuss pending budget allocation for post-petition invoices
Shibata, Gerardo Yukio	9/19/2025	0.3	Conference call with the Company and G. Shibata (A&M) to evaluate situation with supplier's payment with a signed trade agreement
Shibata, Gerardo Yukio	9/19/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss outcome of meeting with internal stakeholders
Shibata, Gerardo Yukio	9/19/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/19/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to review open invoices without POD, GR, budget, etc
Shibata, Gerardo Yukio	9/19/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Warren, Joseph	9/19/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, and M. Schirle (A&M) to discuss highest vendor priorities
Weiland, Brad	9/21/2025	0.3	Review A/P coding and payment items
Broskay, Cole	9/22/2025	0.3	Meeting with the Company team regarding status of bankruptcy reporting deliverables
Farina, Joao	9/22/2025	0.7	Review document detailing payments made by the Brazilian and Argentinian entities from September 15 - September 19. Adjust format to standard template, and submit to VMT
Kim, Junoh	9/22/2025	1.2	Prepare preliminary liability split on liability accounts with company-prepared split still pending, using reasonableness approach

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Kim, Junoh	9/22/2025	1.4	Update liability split template to reflect procedures performed for August liability split
Kim, Junoh	9/22/2025	0.7	Review client-provided liability split for the liability follow up request for reasonableness
Kim, Junoh	9/22/2025	2.1	Update August liability split file with client-provided liability split on the additional request list
Pacheco, Santiago	9/22/2025	0.7	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Pacheco, Santiago	9/22/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Shibata, Gerardo Yukio	9/22/2025	0.6	Conference call with the Company, vendor and G. Shibata (A&M) to go through invoices and pending payments
Shibata, Gerardo Yukio	9/22/2025	0.7	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/22/2025	0.3	Conference call with the Company and G. Shibata (A&M) to understand the situation of pending payments for certain vendors
Shibata, Gerardo Yukio	9/22/2025	0.1	Conference call with the Company and G. Shibata (A&M) to understand situation of logistics
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with the Company, N. Erlach (A&M), G. Shibata (A&M) to discuss available information of TAs to quantify impact for internal KPIs
Shibata, Gerardo Yukio	9/22/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Shibata, Gerardo Yukio	9/22/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review pending payments information
Shibata, Gerardo Yukio	9/22/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/22/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc. as of September 22
Broskay, Cole	9/23/2025	0.6	Internal correspondence regarding timing and format of liability split hand-off
Broskay, Cole	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Chester, Monte	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Dvorak, Michael	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	9/23/2025	0.2	Daily call with R.Salviano, J.Farina (A&M) and Company to discuss daily payments
Kim, Junoh	9/23/2025	2.1	Review liability split data for July MOR to understand negative post-petition liability presented for July MOR
Kim, Junoh	9/23/2025	0.3	Update August liability split file with split updates provided by the company as of September 23
Kim, Junoh	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Pacheco, Santiago	9/23/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/23/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Rybarczyk, Jodi	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Shibata, Gerardo Yukio	9/23/2025	0.6	Daily conference call with the Company and G. Shibata (A&M) to review open items and define action plan
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss appropriate process to pst and process payments
Shibata, Gerardo Yukio	9/23/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review lack of proof of payments for critical vendor
Shibata, Gerardo Yukio	9/23/2025	0.7	Prepare presentation regarding logistics support G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/23/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.4	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company, vendor and G. Shibata (A&M) to review open items about invoices and cancellation of invoices in the SAT website
Shibata, Gerardo Yukio	9/23/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Weiland, Brad	9/23/2025	0.2	Correspond with L. Zorkova (A&M), M. Dvorak (A&M) re payment data
Weiland, Brad	9/23/2025	0.8	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: August liability splits
Weiland, Brad	9/23/2025	0.2	Review and analyze all logistics-related items
Weiland, Brad	9/23/2025	0.3	Correspond with G. Shibata (A&M), T. Simion (A&M) re logistics processing items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/23/2025	0.2	Correspond with the Company, G. Shibata (A&M) re A/P aging items and follow-up re same
Chester, Monte	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Dvorak, Michael	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Kim, Junoh	9/24/2025	2.9	Update 8/31 Pst Overdue AP file and check its reasonableness by comparing with 7/31 PST overdue details
Kim, Junoh	9/24/2025	2.3	Prepare an ad-hoc analysis to explain and articulate Japan entities' negative post-petition AP balances and how balances per AP aging get reconciled to the liability split numbers
Kim, Junoh	9/24/2025	0.8	Share intercompany liability split workpaper for June MOR with A&M team member and review for reasonableness
Kim, Junoh	9/24/2025	0.9	Review certain liability accounts with negative post-petition balances for August MOR
Pacheco, Santiago	9/24/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Pacheco, Santiago	9/24/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Rybarczyk, Jodi	9/24/2025	0.8	Compile intercompany cash transactions data for case to date
Rybarczyk, Jodi	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Rybarczyk, Jodi	9/24/2025	2.7	Prepare August intercompany liabilities analysis - monthly comparatives by account
Rybarczyk, Jodi	9/24/2025	0.3	Identify August liabilities allocations for discussion with the Company
Rybarczyk, Jodi	9/24/2025	2.4	Prepare August intercompany liability splits analysis
Rybarczyk, Jodi	9/24/2025	1.3	Document assumptions used for August intercompany liabilities splits
Shibata, Gerardo Yukio	9/24/2025	0.9	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/24/2025	0.9	Prepare for meetings, requests, interviews, etc. to gather understanding about the process to assess it
Shibata, Gerardo Yukio	9/24/2025	0.6	Conference call with the Company, vendor, and G. Shibata (A&M) to review missing payments, problems with the posting, missing invoices
Shibata, Gerardo Yukio	9/24/2025	0.3	Conference call with the Company and G. Shibata (A&M) to review information of pending payments and postings
Shibata, Gerardo Yukio	9/24/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/24/2025	0.4	Review information from the Company about the agenda for next weeks visit G. Shibata (A&M)
Shibata, Gerardo Yukio	9/24/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/24/2025	1.4	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re accounting items
Broskay, Cole	9/25/2025	0.6	Provide commentary for incorporation into hand-off documentation for recurring liability split analysis
Broskay, Cole	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Kim, Junoh	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Kim, Junoh	9/25/2025	1.6	Update August liability split file with split updates provided by the company as of September 25
Pacheco, Santiago	9/25/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/25/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Rybarczyk, Jodi	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Rybarczyk, Jodi	9/25/2025	0.6	Prepare for discussion with Company accounting team regarding intercompany liabilities splits
Shibata, Gerardo Yukio	9/25/2025	0.6	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/25/2025	0.6	Conference call with the Company and G. Shibata (A&M) to understand status of invoices of certain suppliers and the historic payments
Shibata, Gerardo Yukio	9/25/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/25/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/25/2025	0.2	Follow up on questions of the Company about payment status, the delays, missing payments, among other topics
Shibata, Gerardo Yukio	9/25/2025	0.3	Conference call with the Company, vendor and G. Shibata (A&M) to review missing invoices and payments
Shibata, Gerardo Yukio	9/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of invoices pending posting
Weiland, Brad	9/25/2025	0.2	Correspond with E. Borgonovo (A&M), the Company re A/P coding items
Weiland, Brad	9/25/2025	0.3	Review and analyze data re A/P coding and aging items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	9/25/2025	0.6	Telephone conference among the Company, J. Rybarczyk (A&M), B. Weiland (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Broskay, Cole	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Grossi, Nick	9/26/2025	1.3	Review and coordinate settlement of foreign intercompany activity
Kim, Junoh	9/26/2025	1.8	Prepare a liability split overview deck discussing methods to split the company's liabilities between prepetition and post-petition components
Kim, Junoh	9/26/2025	2.2	Consolidate AP aging's using Power Query while removing duplicate lines
Kim, Junoh	9/26/2025	0.2	Locate existing consolidated AP aging's and reach out to A&M team member for additional consolidated AP analysis
Kim, Junoh	9/26/2025	0.1	Review two split changes made on liability accounts with negative post-petition split
Kim, Junoh	9/26/2025	0.6	Review liability split summary as of September 25, 2025
Kim, Junoh	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Pacheco, Santiago	9/26/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Pacheco, Santiago	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Pacheco, Santiago	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Rybarczyk, Jodi	9/26/2025	0.2	Telephone conference among the Company, J. Rybarczyk (A&M), C. Broskay (A&M), J. Kim (A&M) re accounting items and status of reporting
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review file with the status of the invoices
Shibata, Gerardo Yukio	9/26/2025	0.3	Conference call with the Company and G. Shibata (A&M) to address situation of vendor asking for contract termination
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/26/2025	0.7	Conference call with the Company and G. Shibata (A&M) to align on process documentation towards next week priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/26/2025	0.4	Conference call with the Company, G. Shibata (A&M) and vendor to review pending payments, pending invoices
Shibata, Gerardo Yukio	9/26/2025	0.6	Prepare interview guides and topics to be discussed next week
Shibata, Gerardo Yukio	9/26/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/26/2025	0.2	Correspond with the Company, J. Rybarczyk (A&M) re accounting detail
Weiland, Brad	9/26/2025	0.4	Conference call with B. Weiland (A&M), S. Pacheco (A&M), G. Shibata (A&M) to discuss current status, urgent matters, global challenges, etc
Weiland, Brad	9/26/2025	0.4	Review and analyze entity prepetition A/P liabilities data
Weiland, Brad	9/26/2025	0.4	Review and analyze liability split accounting data
Kim, Junoh	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Kim, Junoh	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Kim, Junoh	9/27/2025	2.9	Consolidate AP invoice details for the month of June and July to create a data base that includes all the invoices, whether paid or not paid, that existed during the period for Vendor analysis
Broskay, Cole	9/29/2025	0.4	Correspond with internal team regarding updates to hand-off materials
Broskay, Cole	9/29/2025	1.4	Review of liabilities split procedures manual for hand-off to the Company team
Grossi, Nick	9/29/2025	0.4	Review and provide comments re: JV accounting matters
Pacheco, Santiago	9/29/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Pacheco, Santiago	9/29/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/29/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review vendor status of pending payments and invoices
Shibata, Gerardo Yukio	9/29/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/29/2025	0.4	Review weekly payments report G. Shibata (A&M)
Shibata, Gerardo Yukio	9/29/2025	0.4	Conference call with the Company, G. Shibata (A&M) and S. Pacheco (A&M) to review vendor status to define a path to move it out from CIA
Weiland, Brad	9/29/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re payment data
Weiland, Brad	9/29/2025	0.2	Correspond with D. Donoghue (A&M), J. Warren (A&M), M. Dvorak (A&M) re A/P coding items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Farina, Joao	9/30/2025	0.2	Daily call with R.Salviano, J.Farina and M. Doi (A&M) and Company to discuss daily payments
Mier, Nicolas	9/30/2025	1.2	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss accruals process
Mier, Nicolas	9/30/2025	1.7	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss post-petition invoices and path forward
Mier, Nicolas	9/30/2025	1.9	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss pre-petition invoices and path forward
Pacheco, Santiago	9/30/2025	0.4	Conference call with the Company and S. Pacheco and G. Shibata (A&M) to review vendor status of pending payments and invoices
Pacheco, Santiago	9/30/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Shibata, Gerardo Yukio	9/30/2025	1.9	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss pre-petition invoices and path forward
Shibata, Gerardo Yukio	9/30/2025	1.7	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss post-petition invoices and path forward
Shibata, Gerardo Yukio	9/30/2025	1.2	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss accruals process
Shibata, Gerardo Yukio	9/30/2025	0.4	Conference call with the Company and S. Pacheco and G. Shibata (A&M) to review vendor status of pending payments and invoices
Shibata, Gerardo Yukio	9/30/2025	0.6	Prepare daily conference call with the Company. S. Pacheco (A&M), G. Shibata (A&M)
Weiland, Brad	9/30/2025	0.3	Review A/P coding status and open items re same
Weiland, Brad	9/30/2025	0.4	Review intercompany accounting items
Subtotal		**2,392.3**	

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/11/2025	2.1	Prepare a revised Italian translation of the entire communication package
Callerio, Lorenzo	6/11/2025	1.3	Prepare for the different buyers training session and review the slides to be presented
Callerio, Lorenzo	6/11/2025	0.6	Prepare a vendor management summary overview to be included in the PMO deck
Callerio, Lorenzo	6/11/2025	0.4	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss go-forward treasury plans and next steps
Callerio, Lorenzo	6/11/2025	0.9	Correspond with K&E re: certain requests received from the UST
Callerio, Lorenzo	6/11/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), N. Grossi (A&M), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/11/2025	0.7	Review final communications materials prepared by Collected Strategies
Cook, Jacob	6/11/2025	0.8	Review of DIP term sheet and management briefings to update PMO materials for case timeline
Cook, Jacob	6/11/2025	1.6	Develop of first post-filing PMO materials related to post-filing reporting workstreams
Cook, Jacob	6/11/2025	1.1	Develop of call center tracking and reporting materials for Manage report outs and PMO
Cook, Jacob	6/11/2025	1.4	Develop of first post-filing PMO materials related to next 3-week timeline related to specific bankruptcy matters
Cook, Jacob	6/11/2025	0.8	Develop of first post-filing PMO materials related to FDM tracking templates and reporting
Cook, Jacob	6/11/2025	1.2	Review of planned materials for first post-filing PMO meeting with management
Cui, Maggie	6/11/2025	1.4	Review the Q&A list as of June 11 and put forward modification suggestions
Cui, Maggie	6/11/2025	1.8	Prepare Chinese and English training materials on the AP approval process under Chapter 11
Dvorak, Michael	6/11/2025	2.3	Prepare task list for A&M team as of June 11
Grossi, Nick	6/11/2025	0.6	Review and provide comments re: DIP Tranche B Term sheet
Grossi, Nick	6/11/2025	0.4	Review and coordinate adequate assurance request
Grossi, Nick	6/11/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), N. Grossi (A&M), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Grossi, Nick	6/11/2025	1.0	Review and provide comments re: restructuring support agreement
Grossi, Nick	6/11/2025	1.5	Review and provide comments re: DIP Tranche A Term sheet
Hamilton, Makenna	6/11/2025	0.7	Pull NACR team data re: bankruptcy mapping process
Hamilton, Makenna	6/11/2025	0.2	Pull PEPI team data re: bankruptcy mapping process
Hamilton, Makenna	6/11/2025	0.3	Pull CMS team data re: bankruptcy mapping process
Hertzberg, Julie	6/11/2025	2.6	Draft, review and revise training materials for accounting team re: pre v post-petition split
Hertzberg, Julie	6/11/2025	1.1	Address questions regarding the pre v post petition accounting process
Shahbain, Abraham	6/11/2025	0.3	Update admin process to utilize as part of time tracking based on feedback received
Shahbain, Abraham	6/11/2025	0.4	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss go-forward treasury plans and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/11/2025	0.8	Develop and send email to A&M team on post-petition tracking process
Shiffman, David	6/11/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), N. Grossi (A&M), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Shiffman, David	6/11/2025	0.4	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss go-forward treasury plans and next steps
Shiffman, David	6/11/2025	0.9	Correspond and Discuss with Marelli Treasury team regarding Correspond with third party factoring banks post filing
Shiffman, David	6/11/2025	0.9	Correspond and Discuss with Marelli Treasury team regarding Correspond with treasury Manage banks post filing
Shiffman, David	6/11/2025	0.3	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M) to discuss factoring impact on liquidity
Simion, Tony	6/11/2025	0.8	Meeting with Marelli CEO regarding 1st day hearing Prepare and timeline through current plan and disclosure statement
Simion, Tony	6/11/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: filing Update, PMO scheduling and staffing plans for First Day hearing support
Simion, Tony	6/11/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), N. Grossi (A&M), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Stegenga, Jeff	6/11/2025	0.5	Participate in mgmt/advisor daily sync call post-filing
Stegenga, Jeff	6/11/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: filing Update, PMO scheduling and staffing plans for First Day hearing support
Webber, Dan	6/11/2025	0.4	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss go-forward treasury plans and next steps
Webber, Dan	6/11/2025	0.3	Call with Marelli Treasury team and D. Shiffman (A&M), D. Webber (A&M) to discuss factoring impact on liquidity
Zhang, Jianhong	6/11/2025	1.9	Compare and identify the differences between the counterparty Deck and QAD Deck. Translate the Final English version of A/P Cut-off Deck QAD into Chinese
Zhang, Jianhong	6/11/2025	1.7	Complete translating the Final English version of A/P Cut-off Deck counterparty into Chinese
Zhu, Judith	6/11/2025	2.8	Prepare Chinese training materials on the AP approval process under Chapter 11
Callerio, Lorenzo	6/12/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Callerio, Lorenzo	6/12/2025	0.3	Update the detailed bank accounts file including certain additional new information received from management
Callerio, Lorenzo	6/12/2025	0.3	Review and update the PMO vendor management slide
Callerio, Lorenzo	6/12/2025	0.6	Correspond with K&E and Manage re: certain requests received from the lenders related to the Italian debtors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/12/2025	0.6	Correspond with K&E re: certain additional UST requests on the factoring and cash Manage motions
Callerio, Lorenzo	6/12/2025	0.4	Review and updated the bank accounts tracker including certain additional information received from management
Cook, Jacob	6/12/2025	1.6	Update to call center reporting materials and support to include microsite data points
Cook, Jacob	6/12/2025	1.7	Update to PMO materials re: case timeline based on information received from local counsel
Cook, Jacob	6/12/2025	0.7	Update to PMO materials based on updated Pre-Align on vendor Manage workstream tracker Update
Cook, Jacob	6/12/2025	1.3	Research of recent precedent cases for UCC formation timeline and creditor composition mix for management report out
Cui, Maggie	6/12/2025	1.6	Review and revise the Chinese version of the FAQ and other communication collateral
Cui, Maggie	6/12/2025	1.4	Review and have an internal discussion about the new issues recorded in the Q&A list as of June 12
Cui, Maggie	6/12/2025	0.2	Report Jun12's work progress and upcoming meeting arrangements to the A&M core team via email
Grossi, Nick	6/12/2025	1.0	Prepare and participate in discussion with UST and ad hoc counsel regarding conforming changes to DIP order
Grossi, Nick	6/12/2025	1.0	Prepare and participate in discussion with UST prior to first day hearing
Hertzberg, Julie	6/12/2025	1.7	Draft, review and revise training materials for accounting team re: pre v post-petition split
Hertzberg, Julie	6/12/2025	1.3	Review updates re: pre v post petition invoice split
Hertzberg, Julie	6/12/2025	1.8	Address questions regarding the pre v post petition accounting process
Shahbain, Abraham	6/12/2025	0.3	Call with Marelli HR to discuss ordinary course employee programs
Shiffman, David	6/12/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Simion, Tony	6/12/2025	0.6	Meeting with R. Kwasteniet (K&E), B. Malz (K&E), S. Goodwin (K&E), T. Simion (A&M), L. Callerio (A&M), D. Shiffman (A&M) to recapitalization of certain Italian entities
Weiland, Brad	6/12/2025	0.2	Office conference with Marelli re: employee items
Zhang, Jianhong	6/12/2025	2.6	Review and update the Chinese translations of vendor, customer, employee communication materials
Zhu, Judith	6/12/2025	0.7	Report Jun12's work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/12/2025	2.9	Review and revise the Chinese version of the FAQ and other communication collateral
Callerio, Lorenzo	6/13/2025	0.3	Update the detailed bank accounts file including one additional Turkish bank account

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cook, Jacob	6/13/2025	0.8	Review of updated full case timeline received from K&E for comparison against PMO materials to be provided to management
Cook, Jacob	6/13/2025	1.2	Develop Update full case timeline materials for report out to Manage related to full case timeline milestones related to operational activities
Cook, Jacob	6/13/2025	0.6	Review Update IDI timeline received from Pachulski for review and input into PMO materials
Cui, Maggie	6/13/2025	1.3	Review and comment on the pending issues raised by June 13 in the Q&A list
Cui, Maggie	6/13/2025	0.1	Report Jun13's work progress and upcoming meeting arrangements to the A&M core team via email
Dvorak, Michael	6/13/2025	0.9	Prepare updated list of contact information for UST regarding top 30 unsecured creditors
Dvorak, Michael	6/13/2025	1.2	Prepare communication regarding upcoming asset sales
Grossi, Nick	6/13/2025	0.2	Prepare and participate in call with Grant Gannon (K&E) related to trustee fee remittance
Grossi, Nick	6/13/2025	0.6	Review and provide diligence re: Tennessee Recording Tax Affidavit
Hertzberg, Julie	6/13/2025	0.8	Review updates re: pre v post petition invoice split
Hertzberg, Julie	6/13/2025	0.9	Draft, review and revise training materials for accounting team re: pre v post-petition split
Hertzberg, Julie	6/13/2025	1.4	Address questions regarding the pre v post petition accounting process
Shiffman, David	6/13/2025	1.0	Call with supplier, K&E and Company regarding implications of Chapter 11 filing
Shiffman, David	6/13/2025	0.4	Correspond with company advisors regarding estimated factoring balances at filing
Simion, Tony	6/13/2025	0.6	Discuss with Management key operating reports to monitor during the initial days of the filing
Simion, Tony	6/13/2025	0.4	Update conversation with J. Stegenga and T. Simion (A&M) re: week one logistics and collaboration on specific vendor meetings
Simion, Tony	6/13/2025	0.3	Review daily call center log and determine if any material items need to be addressed by Management
Simion, Tony	6/13/2025	1.3	Discuss with local Japan advisors new publications regarding Marelli chapter 11 and solutions for resolving open issues
Simion, Tony	6/13/2025	0.6	Attend meeting with customer advisor, Kirkland & Ellis Team, and Management to discuss chapter 11 and how to address customer concerns over supply chain
Simion, Tony	6/13/2025	1.1	Review and discuss with Management and Public Relations firm the outcomes of the individual town halls and feedback from employees
Stegenga, Jeff	6/13/2025	0.4	Update conversation with J. Stegenga and T. Simion (A&M) re: week one logistics and collaboration on specific vendor meetings
Webber, Dan	6/13/2025	0.2	Correspond with Manage Treasury team regarding tokens to access Japan banking detail

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	6/13/2025	0.1	Correspond with L. Callerio (A&M) regarding Update to bank account listing
Webber, Dan	6/13/2025	0.4	Correspond with T. Simion, L. Callerio (A&M) regarding equity value for certain legal entities as of Q1 2025
Zhang, Jianhong	6/13/2025	1.3	Update the Q&A list with items as of June 13 and distribute to stakeholders
Zhu, Judith	6/13/2025	0.7	Report Jun13's work progress and upcoming meeting arrangements to the A&M core team via email
Caruso, Nicholas	6/14/2025	0.5	Call with Marelli related to payment clarification
Cook, Jacob	6/14/2025	2.2	Update to PMO materials based on internal A&M review
Cui, Maggie	6/14/2025	0.2	Review the Chinese version of First day motions supplier notification and send to H. Julie (A&M)
Dvorak, Michael	6/14/2025	2.1	Prepare communication language regarding the claims reconciliation process
Dvorak, Michael	6/14/2025	1.2	Research responses for initial debtor interview
Dvorak, Michael	6/14/2025	0.9	Prepare tracker for initial debtor interview
Grossi, Nick	6/14/2025	0.5	Review and provide comments re: PMO materials
Hertzberg, Julie	6/14/2025	1.1	Review updates re: pre v post petition invoice split
Shiffman, David	6/14/2025	0.6	Correspond with Marelli Treasury team regarding customer advances
Simion, Tony	6/14/2025	0.8	Review contents and provide feedback on weekly report out of chapter 11 activities to present to management
Simion, Tony	6/14/2025	0.8	Attend meeting with Management and local Japan support to discuss 3rd party outreach strategy and next steps
Stegenga, Jeff	6/14/2025	1.2	Review of/revisions to the first post-petition PMO deck for use by mgmt and advisers and follow-up with T. Simion (A&M)
Zhu, Judith	6/14/2025	0.3	Review and revise the Chinese version of First day motions supplier notification
Caruso, Nicholas	6/15/2025	1.9	Review and revise Marelli, Buyer organization presentation
Cook, Jacob	6/15/2025	0.6	Review and update of PMO materials based on call center data updates
Cook, Jacob	6/15/2025	0.6	Review and update of PMO materials based on updates to Vendor management workstream
Hertzberg, Julie	6/15/2025	0.7	Review updates re: pre v post petition invoice split
Hertzberg, Julie	6/15/2025	1.7	Address questions regarding the pre v post petition accounting process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/15/2025	0.6	Meeting with lender advisors to discuss diligence request lists and vendor escalation issues
Simion, Tony	6/15/2025	0.8	Meeting with Manage to discuss agenda for customer meetings
Cook, Jacob	6/16/2025	0.4	Review of First Day Motion materials related to employee wage and benefit severance relief requested
Cook, Jacob	6/16/2025	1.2	Update to PMO materials based on internal A&M review
Cook, Jacob	6/16/2025	0.7	Call with Marelli HR team to discuss issues related to termination payments for Brazilian entity employees for layoffs that occurred pre-filing
Cook, Jacob	6/16/2025	1.1	Update to case timeline materials based on K&E consolidated reporting calendar
Cook, Jacob	6/16/2025	1.7	Review of prior case PMO materials for use in ongoing management discussions and weekly PMO materials planning
Cook, Jacob	6/16/2025	0.7	Review of K&E-provided business plan supplement submission timeline against existing reporting timelines
Cook, Jacob	6/16/2025	0.4	Update to PMO materials based on external communications counsel materials provided
Cui, Maggie	6/16/2025	0.1	Review Jun16's work progress and upcoming arrangements
Cui, Maggie	6/16/2025	0.8	Review and discuss the June 16 Q&A list internally
Dvorak, Michael	6/16/2025	0.6	Call with B. Weiland, M. Dvorak (A&M), and Marelli regarding de minimis asset sales
Dvorak, Michael	6/16/2025	0.4	Call with B. Weiland and M. Dvorak (A&M) regarding initial debtor interview
Dvorak, Michael	6/16/2025	1.9	Prepare task list for A&M team as of June 16
Hertzberg, Julie	6/16/2025	0.7	Address questions regarding the pre v post petition accounting process
Hertzberg, Julie	6/16/2025	0.6	Review updates re: pre v post petition invoice split
Shiffman, David	6/16/2025	1.6	Analyze and related Correspond regarding Mizho enoteless program and associated claim
Simion, Tony	6/16/2025	1.3	Review and comment on emails to vendor questions proposed by customer support team
Simion, Tony	6/16/2025	0.7	Attend meeting with Japanese counsel, KPMG, and K&E regarding local credit issuer questions and responses
Simion, Tony	6/16/2025	0.7	Attend meeting with company human resources team to discuss open items regarding latest payroll amounts in various regions
Simion, Tony	6/16/2025	1.4	Prepare Board slides related to prior weeks activity for Management presentation
Simion, Tony	6/16/2025	0.7	Review and provide comments to customer presentation in preparation for meeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/16/2025	0.6	Review and discussion case timeline presentation and edits prior to sharing with Management
Weiland, Brad	6/16/2025	0.4	Call with B. Weiland and M. Dvorak (A&M) regarding initial debtor interview
Weiland, Brad	6/16/2025	0.6	Call with B. Weiland, M. Dvorak (A&M), and Marelli regarding de minimis asset sales
Zhang, Jianhong	6/16/2025	0.9	Summarize the daily work progress on June 16 and next steps, and send to J. Zhu (A&M) for review
Zhang, Jianhong	6/16/2025	2.8	Compile the Q&A issue list as of June 16 and follow up on the solutions to the issues
Zhu, Judith	6/16/2025	1.9	Review the QA document (CN & EN versions) and conduct discussions with the A&M core team on the issues via Teams
Zhu, Judith	6/16/2025	0.8	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Broskay, Cole	6/17/2025	0.8	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), C. Broskay (A&M), R. Gordon (A&M), J. Rybarczyk (A&M), Marelli re: chapter 11 reporting items
Callerio, Lorenzo	6/17/2025	0.3	Call with R. Agostinelli (GT) to discuss certain legal aspects of the Italian bankruptcy law
Callerio, Lorenzo	6/17/2025	0.7	Telephone conference to discuss Europe statutory auditors requests with Marelli, R. Agostinelli (GT), B. Weiland and L. Callerio (A&M)
Cui, Maggie	6/17/2025	0.1	Review Jun17's work progress and next steps
Cui, Maggie	6/17/2025	0.9	Review and have an internal discussion about the Q&A list as of June 17
Dvorak, Michael	6/17/2025	1.9	Review latest parties in interest list for retention application
Dvorak, Michael	6/17/2025	0.8	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), C. Broskay (A&M), R. Gordon (A&M), J. Rybarczyk (A&M), Marelli re: chapter 11 reporting items
Dvorak, Michael	6/17/2025	1.2	Prepare initial debtor interview tracker for A&M team as of June 17
Dvorak, Michael	6/17/2025	1.4	Prepare updated task list for A&M team as of June 17
Dvorak, Michael	6/17/2025	1.9	Prepare transfer package of initial debtor interview materials for US Trustee
Gordon, Robert	6/17/2025	0.8	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), C. Broskay (A&M), R. Gordon (A&M), J. Rybarczyk (A&M), Marelli re: chapter 11 reporting items
Grossi, Nick	6/17/2025	0.7	Review M&A timeline and provide comments re: same
Grossi, Nick	6/17/2025	1.0	Review and provide comments re: BOD slides
Hertzberg, Julie	6/17/2025	1.3	Address questions regarding the pre v post petition accounting process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Hertzberg, Julie	6/17/2025	0.5	Telephone conference re: communications with local counsel and boards with F. Schlott (K&E), B. Malz (K&E), T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M)
Hertzberg, Julie	6/17/2025	1.2	Review updates re: pre v post petition invoice split
Rybarczyk, Jodi	6/17/2025	0.8	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), C. Broskay (A&M), R. Gordon (A&M), J. Rybarczyk (A&M), Marelli re: chapter 11 reporting items
Shiffman, David	6/17/2025	0.3	Discuss with K&E, A&M and DPW regarding factoring party enoteless claims
Shiffman, David	6/17/2025	1.1	Call with Treasury and K&E regarding status of factoring agreements and other cash forecasting matters
Shiffman, David	6/17/2025	0.5	Discuss with K&E, Tax and Treasury to review DIP funding mechanics
Shiffman, David	6/17/2025	1.3	Review and finalize Italy entity cash flow projections to support certain compliance efforts
Shiffman, David	6/17/2025	0.8	Correspond with A&M and Stretto regarding KYC diligence requirements
Simion, Tony	6/17/2025	0.8	Discuss with Japanese counsel on filed documents and impact on communications with local parties
Simion, Tony	6/17/2025	0.5	Telephone conference re: communications with local counsel and boards with F. Schlott (K&E), B. Malz (K&E), T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M)
Simion, Tony	6/17/2025	0.7	Attend meeting with European counsel to discuss communication plans to local country attorneys who represent directors and officers
Simion, Tony	6/17/2025	0.7	Review and provide comments to weekly project management presentation slides for upcoming meeting
Simion, Tony	6/17/2025	0.7	Attend and present to customer logistics support team the process of critical vendors and other first day motions
Simion, Tony	6/17/2025	1.1	Attend and present to customer with Management the current chapter 11 case timing and process
Simion, Tony	6/17/2025	1.2	Review initial materials collected for review with management related to the Initial Debtor Interview
Simion, Tony	6/17/2025	0.7	Discuss with commercial team activities and presentations to be shared with customers during next round of discussions
Stegenga, Jeff	6/17/2025	0.3	Discuss w/ J. Sussberg (K&E) re: diligence update and overall case direction one week in
Webber, Dan	6/17/2025	0.2	Review diligence list prepared by SVP regarding Business Plan and liquidity
Weiland, Brad	6/17/2025	0.2	Correspond with Marelli re: employee payment items
Weiland, Brad	6/17/2025	0.2	Correspond with T. Simion (A&M), J. Hertzberg (A&M) re: non-US board and management items
Weiland, Brad	6/17/2025	0.4	Review data re: employee payment items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	6/17/2025	0.8	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), C. Broskay (A&M), R. Gordon (A&M), J. Rybarczyk (A&M), Marelli re: chapter 11 reporting items
Weiland, Brad	6/17/2025	0.5	Telephone conference re: communications with local counsel and boards with F. Schlott (K&E), B. Malz (K&E), T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M)
Weiland, Brad	6/17/2025	0.4	Correspond with credit card administrator, client, S. Lieberman (K&E) re: card reactivation
Weiland, Brad	6/17/2025	0.2	Correspond with T. Simion (A&M) re: town hall presentation, open items
Weiland, Brad	6/17/2025	0.5	Telephone conference to discuss Europe statutory auditors requests with Marelli, R. Agostinelli (GT), B. Weiland and L. Callerio (A&M) (left early)
Zhang, Jianhong	6/17/2025	0.8	Record new questions and update the Q&A list as of June 17
Zhang, Jianhong	6/17/2025	1.8	Chase up on solutions for pending issues as of June 17
Zhang, Jianhong	6/17/2025	0.6	Summarize the daily work progress on June 17 and next steps
Zhang, Jianhong	6/17/2025	0.4	Discuss with Marelli, Z. Judith (A&M) about urgent payment process
Zhang, Jianhong	6/17/2025	2.7	Follow up on and respond to the questions from Japan local finance team
Zhu, Judith	6/17/2025	0.4	Discuss with , Jianhong (A&M) about urgent payment process
Zhu, Judith	6/17/2025	0.2	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/17/2025	0.2	Reply to Emails from the A&M core team and the AP core team
Callerio, Lorenzo	6/18/2025	0.6	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Callerio, Lorenzo	6/18/2025	0.5	Participate in a call workstream coordination call with L. Callerio (A&M) T. Simion (A&M), S. Zehetmair (A&M) and L. Campbell (A&M)
Callerio, Lorenzo	6/18/2025	0.3	Call with C. Turner and L. Callerio (A&M) to align on vendor management workstream activities
Campbell, Lyndsay	6/18/2025	0.5	Participate in a call workstream coordination call with L. Callerio (A&M) T. Simion (A&M), S. Zehetmair (A&M) and L. Campbell (A&M)
Caruso, Nicholas	6/18/2025	0.6	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Cui, Maggie	6/18/2025	0.9	Review and have an internal discussion about the Q&A list as of June 18
Cui, Maggie	6/18/2025	0.1	Review Jun18's work progress and next steps
Grossi, Nick	6/18/2025	0.7	Coordinate IDR and 341 meetings including scheduling and materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Hertzberg, Julie	6/18/2025	0.4	Review updates re: pre v post petition invoice split
Hertzberg, Julie	6/18/2025	0.5	Address questions regarding the pre v post petition accounting process
Hill, Michael	6/18/2025	2.1	Analyze cash in advance invoices to ensure correctness
Shahbain, Abraham	6/18/2025	0.6	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Shahbain, Abraham	6/18/2025	1.0	Call with Marelli accounting team to discuss back office payments and next steps
Shiffman, David	6/18/2025	1.1	Finalize and distribute cash forecast for Italian entities to accommodate compliance efforts
Shiffman, David	6/18/2025	1.1	Call with APAC treasury, PWC and local Japan counsel regarding enoteless obligations
Simion, Tony	6/18/2025	0.4	Attend meeting and discuss local country communications plan around local legal counsel and Management
Simion, Tony	6/18/2025	1.7	Prepare presentation for Executive management discussion regarding chapter 11 timeline and business plan
Simion, Tony	6/18/2025	0.6	Attend meeting and discuss potential analysis related to general unsecured claims analysis
Simion, Tony	6/18/2025	0.5	Participate in a call workstream coordination call with L. Callerio (A&M) T. Simion (A&M), S. Zehetmair (A&M) and L. Campbell (A&M)
Turner, Cari	6/18/2025	0.3	Call with C. Turner and L. Callerio (A&M) to align on vendor management workstream activities
Weiland, Brad	6/18/2025	0.4	Correspond with T. Simion (A&M), J. Hertzberg (A&M), S. Winters (K&E), E. Swager (K&E) re: non-US board items
Weiland, Brad	6/18/2025	0.4	Correspond with J. Hertzberg (A&M), T. Simion (A&M) re: non-US board and audit process and open items re: same
Weiland, Brad	6/18/2025	0.3	Telephone conference with S. Winters (K&E) re: vendor items
Weiland, Brad	6/18/2025	0.4	Telephone conference with Marelli re: non-US board and audit items
Weiland, Brad	6/18/2025	0.2	Telephone conference with S. Winters (K&E) re: non-US board and audit process
Zehetmair, Stefan	6/18/2025	0.6	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Zehetmair, Stefan	6/18/2025	0.5	Participate in a call workstream coordination call with L. Callerio (A&M) T. Simion (A&M), S. Zehetmair (A&M) and L. Campbell (A&M)
Zhang, Jianhong	6/18/2025	0.7	Summarize the daily work progress on June 18 and upcoming schedule
Zhang, Jianhong	6/18/2025	2.1	Follow up on solutions to the pending issues raised previously
Zhang, Jianhong	6/18/2025	2.8	Address new questions raised by GBS A/P leaders and compile the Q&A issue list as of June 18

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	6/18/2025	0.4	Update the Q&A list with responses, dates, and next steps for stakeholders
Zhu, Judith	6/18/2025	0.4	Follow-up on AP core team's work progress
Zhu, Judith	6/18/2025	0.4	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/18/2025	0.4	Reply to Burr regarding payment process issues and provide feedback to A&M core team
Zhu, Judith	6/18/2025	0.4	Review the chat history on Teams regarding Q&A between colleagues from other countries and the AM core team
Zhu, Judith	6/18/2025	0.6	Compile issues pending communication with A&M core team by priority
Zhu, Judith	6/18/2025	0.6	Compile issues raised during the meeting
Zhu, Judith	6/18/2025	0.9	Participate in the meeting with Marelli, China plant CFO and the Procurement Department
Borgonovo, Erik	6/19/2025	1.4	Handle incoming emails related to the receipt of CIAs, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Borgonovo, Erik	6/19/2025	2.8	Examine of new e-mails coming from purchasing, tracking and then release urgency payments
Callerio, Lorenzo	6/19/2025	0.4	Participate in a call with L. Callerio, C. Turner, J. Hertzberg, A. Shahbain, and B. Weiland (all from A&M) to discuss the communication plan
Callerio, Lorenzo	6/19/2025	0.5	Call with A. Shahbain and L. Callerio (A&M) to discuss the vendor workstream updates and activities
Callerio, Lorenzo	6/19/2025	0.6	Call with R. Agostinelli (GT) to discuss specific Chapter 11 legal matters in response to inquiries from certain Italian vendors
Callerio, Lorenzo	6/19/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	6/19/2025	0.4	Call with A. Shahbain and L. Callerio (A&M) to discuss the vendor workstream updates and activities
Callerio, Lorenzo	6/19/2025	0.6	Call with E. Swager (K&E) to discuss certain prepetition vendor payments
Callerio, Lorenzo	6/19/2025	0.3	Call with S; Lieberman (A&M) to discuss certain vendor-related issues
Caruso, Nicholas	6/19/2025	1.4	Prepare slide for weekly PMO update related to UCC formation
Caruso, Nicholas	6/19/2025	1.2	Prepare slide for weekly PMO update related to vendor escalation tracking
Cook, Jacob	6/19/2025	0.3	Update of call center reporting materials for weekly PMO presentation
Cui, Maggie	6/19/2025	0.8	Review the Q&A list as of June 19 and conduct an internal discussion
Cui, Maggie	6/19/2025	0.1	Review Jun19's work progress and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	6/19/2025	1.3	Prepare communication regarding upcoming asset sales as of June 19
Dvorak, Michael	6/19/2025	2.4	Prepare updated task list for A&M team as of June 19
Dvorak, Michael	6/19/2025	0.6	Call with M. Dvorak (A&M), L. Diss (K&E), and Marelli team regarding de minimis asset sales
Dvorak, Michael	6/19/2025	0.4	Telephone conference with B. Weiland, M. Dvorak (A&M) and Marelli team regarding director and officer insurance diligence
Dvorak, Michael	6/19/2025	1.1	Review former names of Marelli entities for DIP lender diligence
Grossi, Nick	6/19/2025	0.2	Follow-up telephone conference with N. Grossi (A&M) and B. Weiland (A&M) re: vendor payments and recoveries, cash management items
Grossi, Nick	6/19/2025	0.4	Telephone conference with J. Hertzberg (A&M), N. Grossi (A&M), R. Kwasteniet (K&E), S. Winters (K&E) re: vendor payments and recoveries items
Grossi, Nick	6/19/2025	0.4	Review outstanding pension obligations
Hertzberg, Julie	6/19/2025	0.4	Telephone conference with J. Hertzberg (A&M), N. Grossi (A&M), R. Kwasteniet (K&E), S. Winters (K&E) re: vendor payments and recoveries items
Hertzberg, Julie	6/19/2025	1.8	Address questions regarding the pre v post petition accounting process
Hertzberg, Julie	6/19/2025	0.8	Review updates re: pre v post petition invoice split
Hertzberg, Julie	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), N. Howard (K&E), H. Ueno (Nishimura), R. Kwasteniet (K&E), S. Winters (K&E), T. Simion (A&M), J. Hertzberg (A&M) re: vendor and communications items, next steps re: same
Hertzberg, Julie	6/19/2025	0.4	Participate in a call with L. Callerio, C. Turner, J. Hertzberg, A. Shahbain, and B. Weiland (all from A&M) to discuss the communication plan
Pack, Laura	6/19/2025	0.4	Review of documentation, approval of CIAs and forwarding to the respective GBS contacts for booking and payment processing (NAFTA region)
Pack, Laura	6/19/2025	1.6	Handle incoming emails related to the receipt of CIAs, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Shahbain, Abraham	6/19/2025	0.4	Participate in a call with L. Callerio, C. Turner, J. Hertzberg, A. Shahbain, and B. Weiland (all from A&M) to discuss the communication plan
Shahbain, Abraham	6/19/2025	0.1	Call with J. Warren and A. Shahbain (A&M) regarding tracking of prepetition spend by first day order category
Shahbain, Abraham	6/19/2025	0.5	Call with A. Shahbain and L. Callerio (A&M) to discuss the vendor workstream updates and activities
Shahbain, Abraham	6/19/2025	0.4	Call with A. Shahbain and L. Callerio (A&M) to discuss the vendor workstream updates and activities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	6/19/2025	0.6	Prepare exhibit and related correspondence to third party banks regarding cash management order noticing requirements
Simion, Tony	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), N. Howard (K&E), H. Ueno (Nishimura), R. Kwasteniet (K&E), S. Winters (K&E), T. Simion (A&M), J. Hertzberg (A&M) re: vendor and communications items, next steps re: same
Simion, Tony	6/19/2025	0.4	Follow-up discussion with J. Stegenga and T. Simion re: GEC meetings / vendor updates / next steps
Stegenga, Jeff	6/19/2025	0.6	Review of latest PMO weekly draft for mgmt review and participation in the weekly PMO session w/ mgmt
Stegenga, Jeff	6/19/2025	0.4	Follow-up discussion with J. Stegenga and T. Simion re: GEC meetings / vendor updates / next steps
Turner, Cari	6/19/2025	0.7	Review weekly payment selection files
Turner, Cari	6/19/2025	0.6	Review weekly update materials for management
Turner, Cari	6/19/2025	0.4	Provide team comments for delegation of authority for vendor escalation process
Turner, Cari	6/19/2025	0.4	Participate in a call with L. Callerio, C. Turner, J. Hertzberg, A. Shahbain, and B. Weiland (all from A&M) to discuss the communication plan
Turner, Cari	6/19/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss vendor management workstream updates
Warren, Joseph	6/19/2025	0.1	Call with J. Warren and A. Shahbain (A&M) regarding tracking of prepetition spend by first day order category
Webber, Dan	6/19/2025	0.2	Review of diligence requests submitted by counterparty related to unsecured claims
Webber, Dan	6/19/2025	0.2	Correspond with T. Simion, L. Postolos (A&M) regarding certain lender diligence requests
Webber, Dan	6/19/2025	0.1	Correspond with A. Marsula (GLAS) regarding invoicing points of contact
Weiland, Brad	6/19/2025	0.4	Telephone conference with B. Weiland, M. Dvorak (A&M) and Marelli team regarding director and officer insurance diligence
Weiland, Brad	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), N. Howard (K&E), H. Ueno (Nishimura), R. Kwasteniet (K&E), S. Winters (K&E), T. Simion (A&M), J. Hertzberg (A&M) re: vendor and communications items, next steps re: same
Weiland, Brad	6/19/2025	0.4	Participate in a call with L. Callerio, C. Turner, J. Hertzberg, A. Shahbain, and B. Weiland (all from A&M) to discuss the communication plan
Weiland, Brad	6/19/2025	0.2	Follow-up telephone conference with N. Grossi (A&M) and B. Weiland (A&M) re: vendor payments and recoveries, cash management items
Zhang, Jianhong	6/19/2025	0.6	Compile today's work progress and upcoming plan and send to Z. Judith for review
Zhang, Jianhong	6/19/2025	2.8	Record new questions raised by GBS A/P leader and update the Q&A list as of June 19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhang, Jianhong	6/19/2025	0.9	Address questions about employee-related expenses clarification raised by GBS A/P leaders
Zhang, Jianhong	6/19/2025	2.2	Follow up on and record the solutions to the pending issues raised by China GBS A/P leaders yesterday
Zhu, Judith	6/19/2025	0.9	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/19/2025	0.7	Consolidate the materials presented at the meeting
Zhu, Judith	6/19/2025	1.6	Review the supplier list regarding WAG provided by GBS and send it to the AM core team for assessment on whether to mark WAG
Zhu, Judith	6/19/2025	0.6	Review the chat history on Teams regarding Q&A between colleagues from other countries and the AM core team and communicate with Marelli regarding yesterday's payment issues
Zhu, Judith	6/19/2025	0.9	Address questions about employee-related expenses clarification raised by GBS A/P leaders
Borgonovo, Erik	6/20/2025	2.9	Assist the relevant departments by providing any necessary information or clarifications to facilitate a smooth and timely payment execution for all CIAs sent over
Borgonovo, Erik	6/20/2025	0.6	Meeting with E. Borgonovo (A&M), L. Pack (A&M) and M. Hill (A&M) to organize internally how to handle the incoming CIAs
Borgonovo, Erik	6/20/2025	1.8	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Borgonovo, Erik	6/20/2025	2.7	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing
Borgonovo, Erik	6/20/2025	2.9	Approve CIAs received and send to the appropriate GBS teams responsible for the next steps in the workflow
Callerio, Lorenzo	6/20/2025	0.3	Call with L. Callerio and N. Grossi (A&M) to discuss certain payment conditions
Callerio, Lorenzo	6/20/2025	0.6	Call with the A&M team to review workstream updates
Callerio, Lorenzo	6/20/2025	0.3	Call with L. Callerio and T. Simion (A&M) to discuss certain chapter 11 updates
Caruso, Nicholas	6/20/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) on ordinary course professional sizing analysis
Caruso, Nicholas	6/20/2025	0.6	Prepare summary list of highest priority vendors that may have impact on customer lines if shipments do not resume
Caruso, Nicholas	6/20/2025	0.2	Correspond with Marelli purchasing team regarding credit insurance coverage of supplier
Caruso, Nicholas	6/20/2025	0.3	Correspond with Marelli regarding the DIP credit agreement
Cook, Jacob	6/20/2025	0.4	Email correspondence with Marelli HR re: Brazilian labor issues tied to post-filing terminations
Cook, Jacob	6/20/2025	1.4	Roll-forward of weekly PMO materials for next week's meeting based on Marelli and internal A&M feedback related to reporting requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	6/20/2025	0.1	Review Jun 20's work progress and next steps
Cui, Maggie	6/20/2025	0.8	Review the Q&A list due by June 20 and provide some modification suggestions
Dvorak, Michael	6/20/2025	0.9	Prepare response for company team regarding French asset sales
Grossi, Nick	6/20/2025	0.8	Follow-up discussions with J. Stegenga, T. Simion and N. Grossi (A&M) re: workstream priorities and areas of focus thru July 31
Grossi, Nick	6/20/2025	0.6	Call with the A&M team to review workstream updates
Grossi, Nick	6/20/2025	0.3	Call with L. Callerio and N. Grossi (A&M) to discuss certain payment conditions
Hertzberg, Julie	6/20/2025	1.4	Review updates re: pre v post petition invoice split
Hill, Michael	6/20/2025	0.6	Meeting with E. Borgonovo (A&M), L. Pack (A&M) and M. Hill (A&M) to organize internally how to handle the incoming CIAs
Pack, Laura	6/20/2025	2.2	Maintain detailed records of the CIAs in the Excel tracking master file, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Pack, Laura	6/20/2025	0.6	Meeting with E. Borgonovo (A&M), L. Pack (A&M) and M. Hill (A&M) to organize internally how to handle the incoming CIAs
Pack, Laura	6/20/2025	2.9	Approve CIAs received and send to the appropriate GBS teams responsible for the next steps in the workflow
Pack, Laura	6/20/2025	2.6	Assist the purchasing departments by providing any necessary information or clarifications to facilitate a smooth and timely payment execution for all CIAs request provided
Shahbain, Abraham	6/20/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) on ordinary course professional sizing analysis
Shahbain, Abraham	6/20/2025	0.9	Review ordinary coarse sizing analysis prepared by A&M team
Shahbain, Abraham	6/20/2025	1.4	Summarize netting policy and distribute to company via email
Shiffman, David	6/20/2025	0.7	Review correspondence to factoring parties and provide feedback
Shiffman, David	6/20/2025	1.2	Call with Marelli Treasury team to discuss latest discussions with factoring parties and related follow ups
Simion, Tony	6/20/2025	0.4	Review letter received from customer counsel and provide responses to company counsel on next steps
Simion, Tony	6/20/2025	0.3	Call with L. Callerio and T. Simion (A&M) to discuss certain chapter 11 updates
Simion, Tony	6/20/2025	1.1	Summarize weekly payment obstacles for management feedback and next steps for improvement
Simion, Tony	6/20/2025	1.1	Discuss with local counsel in Japan regarding questions from local Japanese debt holders on impact of chapter 11 and restructuring support agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/20/2025	0.8	Follow-up discussions with J. Stegenga, T. Simion and N. Grossi (A&M) re: workstream priorities and areas of focus thru July 31
Stegenga, Jeff	6/20/2025	0.5	Review of / comments to T. Simion on A&M responsibility matrix by workstream for Marelli review
Stegenga, Jeff	6/20/2025	0.5	Discuss w/ Marelli re: case cadence, workstream coordination and forward looking priorities
Stegenga, Jeff	6/20/2025	0.8	Follow-up discussions with J. Stegenga, T. Simion and N. Grossi (A&M) re: workstream priorities and areas of focus thru July 31
Waismann, Heitor	6/20/2025	0.6	Call with the A&M team to review workstream updates
Zhang, Jianhong	6/20/2025	1.6	Record new issues raised by Marelli and GBS China and update the Q&A list as of June 20
Zhu, Judith	6/20/2025	0.4	Review the chat history on Teams regarding Q&A between colleagues from other countries and the AM core team
Zhu, Judith	6/20/2025	1.3	Collate the issues raised by GBS and communicate with the U.S. team
Zhu, Judith	6/20/2025	0.6	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/20/2025	0.6	Respond to Marelli questions with supporting documentation and details
Borgonovo, Erik	6/21/2025	1.4	Track of processed other CIAs in an Excel file to enable future reconciliation and prevent duplicate payments
Borgonovo, Erik	6/21/2025	2.7	Approve the new CIAs and forward them to the respective GBS teams for processing and payment.
Callerio, Lorenzo	6/21/2025	1.1	Call with L. Callerio (A&M), C. Turner (A&M) and A. Shahbain (A&M) to discuss the delegation of authority deck
Callerio, Lorenzo	6/21/2025	0.5	Telephone conference with C. Turner (A&M), B. Weiland (A&M), L. Callerio (A&M) re: vendor management and communications items
Caruso, Nicholas	6/21/2025	0.5	Review draft trade agreement for specific vendor and prepare response to vendor questions raised during calls
Grossi, Nick	6/21/2025	0.6	Review and provide comments to PMO workstreams
Grossi, Nick	6/21/2025	1.1	Review and provide comments to creditor letter re: liquidity and DIP proceeds
Shahbain, Abraham	6/21/2025	0.8	Respond to diligence from lender group related to agreements
Shahbain, Abraham	6/21/2025	1.1	Call with L. Callerio (A&M), C. Turner (A&M) and A. Shahbain (A&M) to discuss the delegation of authority deck
Simion, Tony	6/21/2025	0.8	Review and provide comments to open issues list on vendor payment process for management review
Turner, Cari	6/21/2025	1.1	Call with L. Callerio (A&M), C. Turner (A&M) and A. Shahbain (A&M) to discuss the delegation of authority deck
Turner, Cari	6/21/2025	0.5	Telephone conference with C. Turner (A&M), B. Weiland (A&M), L. Callerio (A&M) re: vendor management and communications items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	6/21/2025	0.5	Telephone conference with C. Turner (A&M), B. Weiland (A&M), L. Callerio (A&M) re: vendor management and communications items
Borgonovo, Erik	6/22/2025	2.6	Review of documentation, approval of CIAs, and forwarding to the respective GBS contacts for booking and payment processing
Borgonovo, Erik	6/22/2025	0.4	Review and update the Excel tracking file for CIAs in order to identify and resolve issues related to duplicate payments
Borgonovo, Erik	6/22/2025	1.2	Provide feedback to numerous emails containing non-compliant documentation related to CIAs, advance payments, and pro forma invoices, ensuring alignment with internal compliance standards and payment procedure
Callerio, Lorenzo	6/22/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management workstream update
Caruso, Nicholas	6/22/2025	0.2	Correspond with Marelli regarding conversation rates and payment practices in various currencies
Grossi, Nick	6/22/2025	0.3	Prepare PMO materials for status reporting and leadership review
Hertzberg, Julie	6/22/2025	0.6	Address questions regarding the pre v post petition accounting process
Shahbain, Abraham	6/22/2025	0.6	Emails to counsel and A&M related to customer relief considerations
Shahbain, Abraham	6/22/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	6/22/2025	0.3	Respond to emails on payments and select FDM relief
Borgonovo, Erik	6/23/2025	2.2	Update tracking with all the pro-forma received up-to-date in an appropriate excel file
Borgonovo, Erik	6/23/2025	2.8	Provide analysis and evaluation of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment (EMEA CIAs requests)
Dvorak, Michael	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), D. Webber (A&M), Marelli re: real estate diligence items required for chapter 11 process
Dvorak, Michael	6/23/2025	1.7	Prepare pomp slide for this weeks presentation
Grossi, Nick	6/23/2025	0.6	Review M&A potential counterparties and provide comments re: same
Grossi, Nick	6/23/2025	1.0	Prepare email discovery request for litigation and document production review
Hertzberg, Julie	6/23/2025	1.2	Address questions regarding the pre v post petition accounting process
Pack, Laura	6/23/2025	2.6	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution (region APAC)
Pack, Laura	6/23/2025	2.8	Review and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution (EMEA region)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Pack, Laura	6/23/2025	2.8	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing
Pack, Laura	6/23/2025	2.2	Evaluate and Analyze of proforma invoices requiring advance payments, their approval and submission for urgent processing and payment (EMEA region)
Postolos, Lucas	6/23/2025	0.6	Discuss among L. Postolos, A. Shahbain, J. Warren, L. Postolos (A&M), Marelli regarding counterparty report for cash reporting
Shahbain, Abraham	6/23/2025	1.5	Review analysis summarizing vendor accounts payable compared to company's records
Shahbain, Abraham	6/23/2025	0.6	Call with Marelli purchasing around tax services needed
Shahbain, Abraham	6/23/2025	0.6	Discuss among L. Postolos, A. Shahbain, J. Warren, L. Postolos (A&M), Marelli regarding counterparty report for cash reporting
Shiffman, David	6/23/2025	0.3	Correspond with Liquidity team regarding PMO materials
Shiffman, David	6/23/2025	0.7	Prepare information in response to IDI diligence requests
Simion, Tony	6/23/2025	1.2	Attend meeting with local Delaware counsel and UST to discuss responses to Committee Questionnaire
Simion, Tony	6/23/2025	0.7	Prepare outline of general unsecured claims analysis and data request
Simion, Tony	6/23/2025	1.3	Attend meeting with Management reviewing key workstreams and timing of deliverable post filing
Stegenga, Jeff	6/23/2025	0.5	Attend a small group sync session w/ Company mgmt and advisors from K&E/PJT/A&M
Stegenga, Jeff	6/23/2025	0.4	Discuss w/ R. Kwasteniet (K&E) re: case timeline estimates and potential hurdles
Warren, Joseph	6/23/2025	0.6	Discuss among L. Postolos, A. Shahbain, J. Warren, L. Postolos (A&M), Marelli regarding counterparty report for cash reporting
Webber, Dan	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), D. Webber (A&M), Marelli re: real estate diligence items required for chapter 11 process
Weiland, Brad	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), D. Webber (A&M), Marelli re: real estate diligence items required for chapter 11 process
Zhu, Judith	6/23/2025	0.3	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Callerio, Lorenzo	6/24/2025	0.4	Call with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) re: vendor management workstream update
Callerio, Lorenzo	6/24/2025	1.2	Meeting with Marelli, R. Agostinelli (GT) and D. Migliarucci (CT) to discuss certain requirements for the Italian legal entities
Callerio, Lorenzo	6/24/2025	1.4	Prepare for and participate in a meeting with Marelli, R. Agostinelli (GT), D. Migliarucci (CT) and Deloitte Italia to provide a chapter 11 update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/24/2025	0.4	Call with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) re: vendor management workstream update
Cook, Jacob	6/24/2025	1.1	Update to weekly PMO materials for PMO meeting scheduled for 6/26
Cook, Jacob	6/24/2025	0.3	Update to case timeline materials based on scheduling of notice of commencement mailing
Cook, Jacob	6/24/2025	0.8	Update to PMO materials for case summary dashboard
Cook, Jacob	6/24/2025	0.7	PMO Materials working session with J. Cook and A. Shahbain (A&M) for PMO meeting scheduled 6/26
Dvorak, Michael	6/24/2025	1.9	Prepare updated task list for A&M team as of June 24
Grossi, Nick	6/24/2025	0.6	Reconcile vendor trade supplier and liquidity needs
Hill, Michael	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding latest update on cash in advance payment processing and coordination
Hill, Michael	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding the cash in advance process relating to payment confirmations, foreign exchange conversions, and general process overview
Pack, Laura	6/24/2025	2.6	Review and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution (LATAM requests)
Pack, Laura	6/24/2025	2.9	Evaluate of proforma invoices requiring advance payments, their approval and submission for urgent processing and payment (EMEA region)
Shahbain, Abraham	6/24/2025	0.7	PMO Materials working session with J. Cook and A. Shahbain (A&M) for PMO meeting scheduled 6/26
Shahbain, Abraham	6/24/2025	0.4	Call with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) re: vendor management workstream update
Shiffman, David	6/24/2025	1.2	Correspond with Marelli Treasury team regarding proposed terms to go forward factoring arrangements and related Analyze
Simion, Tony	6/24/2025	0.4	Review and send additional information to United States Trustee related to initial debtor request
Simion, Tony	6/24/2025	0.6	Discuss with accounts payable leader the process for confirming and mcounterpartyg payments on cash in advance invoices
Simion, Tony	6/24/2025	0.6	Review and provide comments to reconciliation items related to prepetition accounts payable balance and relief in first day motions
Simion, Tony	6/24/2025	0.7	Review and provide responses to local Japanese management on questions related to first day motions and correct communication to local constituents
Simion, Tony	6/24/2025	0.8	Review and provide comments on initial draft of presentation regarding the analysis of potential unsecured creditors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/24/2025	1.4	Review documents received from management regarding agreement with customers on advance support
Simion, Tony	6/24/2025	0.4	Review list of unsecured creditors committee members versus current vendor management tracker on status of agreements
Stegenga, Jeff	6/24/2025	0.4	Attend a small group sync session w/ Company mgmt and advisors from K&E/PJT/A&M
Turner, Cari	6/24/2025	0.4	Call with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) re: vendor management workstream update
Turner, Cari	6/24/2025	0.3	Prepare for and participate in discussion with J. Warren and C. Turner (A&M) regarding oversight of cash in advance process and certain details on the process
Warren, Joseph	6/24/2025	0.1	Prepare summary update for A&M team on next steps relating to potential lease rejections for Marelli
Warren, Joseph	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding the cash in advance process relating to payment confirmations, foreign exchange conversions, and general process overview
Warren, Joseph	6/24/2025	0.8	Prepare for and participate in discussion with Marelli regarding potential benefits from chapter 11 for lease rejections
Warren, Joseph	6/24/2025	0.2	Further analyze steps in the cash in advance process from A&M team and prepare clarifying questions on the same
Warren, Joseph	6/24/2025	0.3	Prepare for and participate in discussion with J. Warren and C. Turner (A&M) regarding oversight of cash in advance process and certain details on the process
Warren, Joseph	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding latest update on cash in advance payment processing and coordination
Warren, Joseph	6/24/2025	0.4	Call with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) re: vendor management workstream update
Weiland, Brad	6/24/2025	0.2	Correspond with L. Davis Jones (Pachulski), T. Cairns (Pachulski) re: initial debtor interview, bankruptcy timing considerations
Weiland, Brad	6/24/2025	0.2	Correspond with re: data security items
Weiland, Brad	6/24/2025	0.2	Correspond with S. Jensen (A&M legal) and A. Kraidin (A&M legal) re: data processing agreement draft
Zhu, Judith	6/24/2025	0.2	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Borgonovo, Erik	6/25/2025	2.8	Analyze the documentation received for all requests related to the LATAM region, directing it through the appropriate process, and forwarding it to the relevant GBS processing team while ensuring timely follow-up to avoid delays in supply
Borgonovo, Erik	6/25/2025	2.7	Analyze the documentation received for all requests related to the APAC region, directing it through the appropriate process, and forwarding it to the relevant GBS processing team while ensuring timely follow-up to avoid delays in supply

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Borgonovo, Erik	6/25/2025	2.9	Analyze the documentation received for all requests related to the NAFTA region, directing it through the appropriate process, and forwarding it to the relevant GBS processing team while ensuring timely follow-up to avoid delays in supply
Borgonovo, Erik	6/25/2025	2.8	Track all the pro-forma received up-to-date in an appropriate excel file
Borgonovo, Erik	6/25/2025	2.9	Analyze the documentation received for all requests related to the EMEA region, directing it through the appropriate process, and forwarding it to the relevant GBS processing team while ensuring timely follow-up to avoid delays in supply
Callerio, Lorenzo	6/25/2025	0.4	Call with L. Callerio and A. Shahbain (A&M) to discuss the certain vendor management workstream updates
Callerio, Lorenzo	6/25/2025	0.3	Call with R. Agostinelli (GT) re: certain Italian procedural rules
Callerio, Lorenzo	6/25/2025	0.3	Call with Marelli re: certain Italian regulatory aspects
Callerio, Lorenzo	6/25/2025	0.4	Engage with the A&M team on procedural topics related to Italian legal entities
Callerio, Lorenzo	6/25/2025	0.4	Call with S. Loop, L. Callerio (A&M) to discuss certain procedural topics related to the Italian subsidiaries
Cook, Jacob	6/25/2025	0.8	Update and review of weekly PMO materials related to case reporting timelines
Cook, Jacob	6/25/2025	0.6	Prepare for and participate in working session with J. Warren (A&M), C. Turner (A&M) and J. Cook (A&M) regarding first day order reporting on payments given information available
Cook, Jacob	6/25/2025	0.8	Working session with J. Warren and J. Cook (A&M) to analyze payments made related to pre-petition expenses between 6/11 and 6/20
Cook, Jacob	6/25/2025	0.6	Update and review of weekly PMO meeting materials related to formation of Unsecured Creditors Committee
Dvorak, Michael	6/25/2025	1.9	Prepare updated slides for unsecured claims analysis presentation
Grossi, Nick	6/25/2025	1.5	Investigate customer program offsets
Grossi, Nick	6/25/2025	1.9	Update factoring prepetition considerations
Grossi, Nick	6/25/2025	1.4	Prepare negotiation materials re: constituents
Grossi, Nick	6/25/2025	0.7	Review Ad hoc communication. Provide comments re: same
Hertzberg, Julie	6/25/2025	0.7	Address questions regarding the pre v post petition accounting process
Hill, Michael	6/25/2025	0.1	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding additional support needed for the cash in advance payment workstream, particularly as it relates to payment confirmation tracking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Hill, Michael	6/25/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding cash in advance template and bulleted reminders
Hill, Michael	6/25/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding potential need for translations to the cash in advance request form and bulleted reminders
Loop, Stuart	6/25/2025	0.4	Call with S. Loop, L. Callerio (A&M) to discuss certain procedural topics related to the Italian subsidiaries
Pack, Laura	6/25/2025	1.2	Evaluate advance payment requests submitted via proforma invoices, coordinate approvals and ensure urgent submission for accelerated processing and payment (EMEA region)
Pack, Laura	6/25/2025	2.4	Evaluate of proforma invoices requiring advance payments, their approval and submission for urgent processing and payment (NAFTA region)
Pack, Laura	6/25/2025	2.1	Provide guidance and clarifications to internal departments to support the accurate and timely execution of CIA-related payments (LATAM)
Pack, Laura	6/25/2025	2.1	Analyze and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution (EMEA region)
Pack, Laura	6/25/2025	2.7	Provide guidance and clarifications to internal departments to support the accurate and timely execution of CIA-related payments (EMEA)
Pack, Laura	6/25/2025	2.9	Evaluate and approval of proforma invoices requiring advance payments for urgent processing and payment execution (LATAM region)
Shahbain, Abraham	6/25/2025	0.4	Call with L. Callerio and A. Shahbain (A&M) to discuss the certain vendor management workstream updates
Shiffman, David	6/25/2025	0.6	Review cash flow projections by entity for Italy compliance request
Shiffman, David	6/25/2025	0.9	Review status of KYC diligence requests and key next steps
Simion, Tony	6/25/2025	0.8	Review and provide comments to draft updated case timeline for Management discussions
Simion, Tony	6/25/2025	0.6	Meeting with Manage to discuss open issues with payment processing and invoicing globally
Simion, Tony	6/25/2025	1.3	Review and edit latest presentation for management regarding activities and key milestones during the chapter 11
Simion, Tony	6/25/2025	1.3	Review legal documents received from Management regarding customer programs to incorporate into general unsecured claims analysis
Simion, Tony	6/25/2025	1.4	Prepare for and attend United States Trustee Initial Debtor Interview meeting
Simion, Tony	6/25/2025	0.7	Review and provide comments to presentation regarding regional workflow for approving vendor payments
Simion, Tony	6/25/2025	1.6	Review and edit last draft of presentation for distribution related to general unsecured creditors analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/25/2025	0.7	Review and respond to emails regarding latest customer actions on payment post petition
Simion, Tony	6/25/2025	0.4	Attend meeting discussing global cash in advance processing and support requirements
Turner, Cari	6/25/2025	0.6	Prepare for and participate in working session with J. Warren (A&M), C. Turner (A&M) and J. Cook (A&M) regarding first day order reporting on payments given information available
Warren, Joseph	6/25/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding potential need for translations to the cash in advance request form and bulleted reminders
Warren, Joseph	6/25/2025	0.1	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding additional support needed for the cash in advance payment workstream, particularly as it relates to payment confirmation tracking
Warren, Joseph	6/25/2025	0.1	Receive feedback from Marelli through A&M team relating to cash in advance process and prepare adjustments to the process to improve flow and tracking
Warren, Joseph	6/25/2025	0.7	Analyze Marelli counterparty payment file for payments by first day motion order and concerns with the underlying information
Warren, Joseph	6/25/2025	0.6	Prepare for and participate in working session with J. Warren (A&M), C. Turner (A&M) and J. Cook (A&M) regarding first day order reporting on payments given information available
Warren, Joseph	6/25/2025	0.3	Analyze and incorporate feedback received form A&M team to the cash in advance request form and bulleted reminders
Warren, Joseph	6/25/2025	0.2	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding cash in advance template and bulleted reminders
Warren, Joseph	6/25/2025	0.8	Working session with J. Warren and J. Cook (A&M) to analyze payments made related to pre-petition expenses between 6/11 and 6/20
Warren, Joseph	6/25/2025	0.2	Revise cash in advance request form with template table and bulleted reminders in order to unify cash in advance submissions to make reporting and tracking easier
Webber, Dan	6/25/2025	0.1	Review flash cash support file re: identification of debtors vs. non-debtors
Webber, Dan	6/25/2025	0.1	Correspond with Marelli regarding Top 20 unsecured claim questions
Weiland, Brad	6/25/2025	0.3	Review jurisdictions of incorporation for filing entities
Weiland, Brad	6/25/2025	0.2	Correspond with M. Chester (A&M) re: filing entities items
Weiland, Brad	6/25/2025	0.2	Correspond with S. Jensen (A&M legal) and A. Kraidin (A&M legal) re: data processing agreement
Weiland, Brad	6/25/2025	0.5	Revise draft data processing agreement
Weiland, Brad	6/25/2025	0.6	Further revise draft data processing agreement per legal comments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	6/25/2025	0.2	Correspond with Marelli re: data processing agreement
Zhu, Judith	6/25/2025	0.3	Review Team's chat history and emails
Zhu, Judith	6/25/2025	0.3	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Borgonovo, Erik	6/26/2025	2.9	Evaluate advance payment requests submitted via proforma invoices, coordinated approvals, and ensured urgent submission for accelerated processing
Borgonovo, Erik	6/26/2025	2.8	Review and approve proforma invoices requiring advance payments across the EMEA and LATAM regions, ensuring timely processing and execution of payments
Borgonovo, Erik	6/26/2025	2.8	Provide guidance and clarifications to internal departments to support the accurate and timely execution of CIA-related payments in both EMEA and LATAM
Borgonovo, Erik	6/26/2025	2.2	Ensure consistency between payment confirmations recorded in the tracker and those received via email communication
Callerio, Lorenzo	6/26/2025	0.6	Meeting with L. Callerio (A&M), A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Callerio, Lorenzo	6/26/2025	0.4	Call with E. Swager (K&E), T. Simion, S. Loop, L, Callerio, D. Shiffman (A&M), R. Agostinelli (GT Law) regarding Italian subsidiaries requirements for article 56
Caruso, Nicholas	6/26/2025	0.2	Correspond with L. Callerio (A&M), A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream alignment
Caruso, Nicholas	6/26/2025	0.6	Meeting with L. Callerio (A&M), A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Cook, Jacob	6/26/2025	0.1	Discuss with J. Warren and J. Cook (A&M) regarding exceptional issue with non-cash in advance payment process that occurred, for update to Marelli Manage
Cook, Jacob	6/26/2025	0.8	Email correspondence with internal A&M team members re: logistics and content requirements for weekly PMO materials
Fuetter, Isaac	6/26/2025	2.6	Clean, align, and consolidate Trade Agreement and Email trackers into one working model
Grossi, Nick	6/26/2025	1.3	Review settlement proposal and provide comments re: same
Grossi, Nick	6/26/2025	0.4	Coordinate Article 56 compliance and related reporting activities
Hill, Michael	6/26/2025	0.1	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M) and A. Liv-Feyman (A&M) regarding questions relating to their involvement in the cash in advance payment processing workstream
Hill, Michael	6/26/2025	0.1	Discuss with J. Warren and M. Hill (A&M) regarding concerns with the timeliness of payments in the cash in advance payment process
Liv-Feyman, Alec	6/26/2025	0.1	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M) and A. Liv-Feyman (A&M) regarding questions relating to their involvement in the cash in advance payment processing workstream

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Loop, Stuart	6/26/2025	0.2	Call with T. Simion, S. Loop (A&M) regarding Italian article 56 legal entity requirements
Loop, Stuart	6/26/2025	0.4	Call with E. Swager (K&E), T. Simion, S. Loop, L, Callerio, D. Shiffman (A&M), R. Agostinelli (GT Law) regarding Italian subsidiaries requirements for article 56
Pack, Laura	6/26/2025	2.9	Review and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution (EMEA)
Pack, Laura	6/26/2025	1.8	Assist the relevant departments by providing any necessary information or clarifications to facilitate a smooth and timely payment execution for all CIAs sent over
Rybarczyk, Jodi	6/26/2025	0.3	Telephone conference with Marelli, J. Rybarczyk and B. Weiland (A&M)
Shahbain, Abraham	6/26/2025	0.6	Meeting with L. Callerio (A&M), A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Shahbain, Abraham	6/26/2025	0.2	Discuss with A. Shahbain (A&M) regarding proposed cash in advance request form and bulleted reminders
Shiffman, David	6/26/2025	0.4	Call with E. Swager (K&E), T. Simion, S. Loop, L, Callerio, D. Shiffman (A&M), R. Agostinelli (GT Law) regarding Italian subsidiaries requirements for article 56
Shiffman, David	6/26/2025	0.7	Review proposed terms from third party factoring bank and provide feedback to K&E and Treasury
Shiffman, David	6/26/2025	1.2	Review customs related bond issue as requested by Treasury
Simion, Tony	6/26/2025	0.4	Discuss with Manage on cash in advance monitoring support throughout local processing centers
Simion, Tony	6/26/2025	0.4	Call with E. Swager (K&E), T. Simion, S. Loop, L, Callerio, D. Shiffman (A&M), R. Agostinelli (GT Law) regarding Italian subsidiaries requirements for article 56
Simion, Tony	6/26/2025	0.2	Call with T. Simion, S. Loop (A&M) regarding Italian article 56 legal entity requirements
Simion, Tony	6/26/2025	0.7	Review current draft of Notice of Commencement mailing and respond to counsel with comments
Simion, Tony	6/26/2025	1.7	Review and edit current draft of weekly project management presentation for distribution
Turner, Cari	6/26/2025	0.9	Review weekly payment selection files
Warren, Joseph	6/26/2025	0.1	Discuss with J. Warren and J. Cook (A&M) regarding exceptional issue with non-cash in advance payment process that occurred, for update to Marelli Manage
Warren, Joseph	6/26/2025	0.1	Further revise cash in advance request form template and bulleted reminders after discussions with A&M team
Warren, Joseph	6/26/2025	0.1	Prepare summary email to A&M leadership team regarding current state of cash in advance payment process
Warren, Joseph	6/26/2025	0.2	Provide outline and guidance to A&M staff on presentation to be developed for summary overview on the cash in advance payment process for Marelli management understanding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Warren, Joseph	6/26/2025	0.3	Analyze and provide feedback to J. Cook (A&M) regarding draft presentation relating to a non cash in advance payment issue that occurred
Warren, Joseph	6/26/2025	0.6	Meeting with L. Callerio (A&M), A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Warren, Joseph	6/26/2025	0.1	Coordinate with Marelli regarding upcoming call to discuss A&M role in both standard payment process and cash in advance payment process
Warren, Joseph	6/26/2025	0.1	Coordinate with A. Liv-Feyman regarding request to prepare summary overview on the cash in advance payment process for Marelli management understanding
Warren, Joseph	6/26/2025	0.1	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M) and A. Liv-Feyman (A&M) regarding questions relating to their involvement in the cash in advance payment processing workstream
Warren, Joseph	6/26/2025	0.1	Discuss with J. Warren and M. Hill (A&M) regarding concerns with the timeliness of payments in the cash in advance payment process
Webber, Dan	6/26/2025	0.1	Review correspondences with M. Wistuba (K&E) and T. Simion (A&M) regarding UK pension diligence questions
Webber, Dan	6/26/2025	0.2	Review PMO materials for upcoming meeting 6/27 including page on weekly variance reporting
Weiland, Brad	6/26/2025	0.2	Correspond with S. Jensen (A&M legal) re: data processing agreement
Weiland, Brad	6/26/2025	0.6	Review and analyze chapter 11 timing considerations, reporting requirements
Weiland, Brad	6/26/2025	0.2	Correspond with Marelli re: data processing agreement
Weiland, Brad	6/26/2025	0.4	Review and analyze draft data processing agreement
Weiland, Brad	6/26/2025	0.3	Telephone conference with Marelli, J. Rybarczyk and B. Weiland (A&M)
Weiland, Brad	6/26/2025	0.3	Correspond with A. Kraidin (A&M legal), S. Jensen (A&M legal) re: data security
Zhu, Judith	6/26/2025	0.2	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/26/2025	1.3	Manage team information and email communication
Borgonovo, Erik	6/27/2025	1.2	Ensure that payment confirmations in the tracker are aligned with the information received via email
Borgonovo, Erik	6/27/2025	2.7	Support internal teams by providing necessary details or clarifications to facilitate the smooth and timely handling of all CIA-related payment requests
Borgonovo, Erik	6/27/2025	2.9	Assess and authorize proforma invoices that require advance payments, ensuring they are flagged for immediate processing and payment execution
Borgonovo, Erik	6/27/2025	2.9	Authorize proforma invoices involving prepayments and coordinate with relevant functions to ensure swift processing and execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Borgonovo, Erik	6/27/2025	2.8	Review and validate advance payment requests linked to proforma invoices, and coordinate their prompt submission for fast-track processing
Callerio, Lorenzo	6/27/2025	0.6	Participate to the weekly PMO coordination meeting with A&M, K&E, PJT and Marelli
Caruso, Nicholas	6/27/2025	0.1	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding payment in advance process and ongoing issues
Cook, Jacob	6/27/2025	0.1	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M) and J. Cook (A&M) regarding status of tracking payments by region and type of payment
Fuetter, Isaac	6/27/2025	2.4	Excel modeling for Trade Agreement tracker
Hill, Michael	6/27/2025	0.1	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding questions and revisions to the cash in advance payment process presentation materials
Pack, Laura	6/27/2025	2.9	Support purchasing teams by providing necessary details or clarifications to facilitate the smooth and timely handling of all CIA-related payment requests (NAFTA region)
Pack, Laura	6/27/2025	2.2	Review and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution
Pack, Laura	6/27/2025	2.7	Support purchasing teams by providing necessary details or clarifications to facilitate the smooth and timely handling of all CIA-related payment requests (EMEA region)
Pack, Laura	6/27/2025	2.9	Authorize proforma invoices involving advance payments and coordinate with relevant functions to ensure swift processing and payment (NAFTA region)
Pack, Laura	6/27/2025	2.9	Review and validate advance payment requests linked to proforma invoices and coordinate their prompt submission for fast-track processing and payment
Shahbain, Abraham	6/27/2025	0.2	Prepare for and participate in discussion with C. Turner (A&M), J. Warren (A&M) and A. Shahbain (A&M) regarding review of draft presentation materials relating to the cash in advance payment process and statistics tracking thereof
Shahbain, Abraham	6/27/2025	0.1	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M) and J. Cook (A&M) regarding status of tracking payments by region and type of payment
Shiffman, David	6/27/2025	0.8	Correspond with Stretto and a bank regarding status of KYC diligence items
Shiffman, David	6/27/2025	0.9	Correspond with A&M CMS teams regarding status of factoring Correspond
Shiffman, David	6/27/2025	1.4	Review outstanding diligence items for KYC compliance with Citizens bank
Simion, Tony	6/27/2025	0.7	Review security guarantee file updated by counsel for purposes of understand collateral packages for emergency loan
Simion, Tony	6/27/2025	0.8	Attend and present to management weekly update presentation on chapter 11 activities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	6/27/2025	0.8	Review and provide comments to presentation slides to management regarding cash in advance process
Simion, Tony	6/27/2025	0.6	Review and provide comments on customer counter proposal on language regarding new business awards
Simion, Tony	6/27/2025	0.4	Attend meeting with management regarding preparation for discussion with customer regarding new business award protocol
Simion, Tony	6/27/2025	0.7	Review and comment on email to management regarding issues in region regarding invoicing process
Stegenga, Jeff	6/27/2025	0.5	Review of weekly Company PMO dashboard deck in preparation for upcoming update session
Turner, Cari	6/27/2025	0.2	Prepare for and participate in discussion with C. Turner (A&M), J. Warren (A&M) and A. Shahbain (A&M) regarding review of draft presentation materials relating to the cash in advance payment process and statistics tracking thereof
Warren, Joseph	6/27/2025	0.1	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding payment in advance process and ongoing issues
Warren, Joseph	6/27/2025	0.2	Coordinate onboarding of additional A&M resource for support in the cash in advance payment process
Warren, Joseph	6/27/2025	0.2	Prepare for and participate in discussion with C. Turner (A&M), J. Warren (A&M) and A. Shahbain (A&M) regarding review of draft presentation materials relating to the cash in advance payment process and statistics tracking thereof
Warren, Joseph	6/27/2025	0.9	Prepare presentation materials for Marelli management relating to cash in advance payment process and current statistics tracking that process
Warren, Joseph	6/27/2025	0.1	Prepare for and participate in discussion with J. Warren and M. Hill (A&M) regarding questions and revisions to the cash in advance payment process presentation materials
Warren, Joseph	6/27/2025	0.4	Prepare consolidated cash in advance payment request form with multiple languages of instructions and bullet reminders
Warren, Joseph	6/27/2025	0.2	Outline plans and approach to tracking vendor agreements that have been executed and their impact on payment terms, and how that information will flow between A&M and Marelli
Warren, Joseph	6/27/2025	0.1	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M) and J. Cook (A&M) regarding status of tracking payments by region and type of payment
Webber, Dan	6/27/2025	0.2	Review May 2025 trial balances for the purposes of preparing analysis of unencumbered assets
Webber, Dan	6/27/2025	0.2	Review correspondences with T. Simion (A&M) and Marelli regarding payment approval process
Webber, Dan	6/27/2025	0.6	Prepare revised unencumbered asset summary for K&E litigation team
Weiland, Brad	6/27/2025	0.3	Correspond with J. Hertzberg (A&M) and A&M working group re: data security items
Weiland, Brad	6/27/2025	0.4	Review data security open items and coordinate remediation activities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	6/27/2025	0.5	Prepare materials re: data processing agreement and correspond with Marelli re: same
Zhu, Judith	6/27/2025	1.4	Discuss payment proposal issues with A&M core team and report daily work progress
Borgonovo, Erik	6/28/2025	2.1	Track of proforma invoices to avoid duplicate payments in the future
Borgonovo, Erik	6/28/2025	1.6	Track and monitoring pro-forma invoices to ensure accurate processing and prevent duplicate payments in the future
Draude, Richard	6/28/2025	1.9	Create output re: AP payment schedule for workstream leads, update trackers accordingly
Fuetter, Isaac	6/28/2025	2.8	Prepare AP payment schedule and DIP budget comparison
Grossi, Nick	6/28/2025	1.0	Review security matrix and provide comments re: same
Shiffman, David	6/28/2025	0.6	Correspond with K&E regarding status of professional fee payments
Warren, Joseph	6/28/2025	0.1	Coordinate with B. Weiland (A&M) regarding expansion of cash in advance payment process team
Warren, Joseph	6/28/2025	0.5	Analyze and provide feedback to A&M team on forecast critical vendor payments alongside cash in advance payments in the context of the DIP budget
Callerio, Lorenzo	6/29/2025	0.4	Call with L. Callerio (A&M) and I. Fuetter (A&M) re: DIP revised forecast excel model
Callerio, Lorenzo	6/29/2025	1.9	Review, edit and provide comments to the revised DIP budget excel model
Callerio, Lorenzo	6/29/2025	0.9	Start drafting a short revised DIP forecast and FDM payments presentation
Callerio, Lorenzo	6/29/2025	0.6	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss revisions made to first day vendor relief forecast in the updated DIP budget
Callerio, Lorenzo	6/29/2025	0.4	Call with L. Callerio and A. Shahbain (A&M) to discuss the revised DIP forecast
Callerio, Lorenzo	6/29/2025	0.2	Call with L. Callerio and C. Turner (A&M) to discuss the DIP revised forecast and vendor workstream update
Callerio, Lorenzo	6/29/2025	0.8	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (all A&M) to discuss AP payment schedule for DIP budget
Caruso, Nicholas	6/29/2025	0.8	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (all A&M) to discuss AP payment schedule for DIP budget
Caruso, Nicholas	6/29/2025	0.1	Discuss with J. Warren and N. Caruso (A&M) regarding China cash in advance payment issues and next steps to resolve
Caruso, Nicholas	6/29/2025	0.6	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss revisions made to first day vendor relief forecast in the updated DIP budget
Draude, Richard	6/29/2025	0.8	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (all A&M) to discuss AP payment schedule for DIP budget

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Fuetter, Isaac	6/29/2025	0.4	Call with L. Callerio (A&M) and I. Fuetter (A&M) re: DIP revised forecast excel model
Fuetter, Isaac	6/29/2025	0.9	Update Trade Agreement Tracker to improve functionality and support more dynamic data entry
Fuetter, Isaac	6/29/2025	0.8	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (all A&M) to discuss AP payment schedule for DIP budget
Fuetter, Isaac	6/29/2025	2.8	Update AP payment schedule and DIP budget comparison
Pack, Laura	6/29/2025	2.7	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Pack, Laura	6/29/2025	1.3	Keep comprehensive records of incoming CIAs in the excel master tracking file
Shahbain, Abraham	6/29/2025	0.8	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (all A&M) to discuss AP payment schedule for DIP budget
Shahbain, Abraham	6/29/2025	0.4	Call with L. Callerio and A. Shahbain (A&M) to discuss the revised DIP forecast
Shahbain, Abraham	6/29/2025	0.4	Review of PMO dashboard slide based on request received
Shahbain, Abraham	6/29/2025	0.6	Review of relief estimates in forecast compared to actual results
Shahbain, Abraham	6/29/2025	0.6	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss revisions made to first day vendor relief forecast in the updated DIP budget
Shahbain, Abraham	6/29/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of the trade agreement tracker for purposes of ongoing analysis relating to first day motion relief payment forecasting
Turner, Cari	6/29/2025	0.2	Call with L. Callerio and C. Turner (A&M) to discuss the DIP revised forecast and vendor workstream update
Warren, Joseph	6/29/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of the trade agreement tracker for purposes of ongoing analysis relating to first day motion relief payment forecasting
Warren, Joseph	6/29/2025	0.1	Discuss with J. Warren and N. Caruso (A&M) regarding China cash in advance payment issues and next steps to resolve
Warren, Joseph	6/29/2025	0.2	Analyze status of China cash in advance payment process and prepare update to A&M team regarding the same
Warren, Joseph	6/29/2025	0.2	Provide additional guidance to M. Hill (A&M) regarding further cash in advance payment process statistics to track
Warren, Joseph	6/29/2025	0.6	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss revisions made to first day vendor relief forecast in the updated DIP budget
Borgonovo, Erik	6/30/2025	2.4	Evaluate of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment
Borgonovo, Erik	6/30/2025	2.8	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution
Borgonovo, Erik	6/30/2025	2.4	Review and approval of proforma invoices that require advance payments, followed by urgent processing and payment execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Borgonovo, Erik	6/30/2025	2.6	Review of documentation, approval of CIAs and forwarding to the respective GBS contacts for booking and payment processing
Callerio, Lorenzo	6/30/2025	0.4	Participate in a call with L. Callerio (A&M), R. Draude (A&M) and I. Fuetter (A&M) re: AR payment plan and first day motion discussions
Callerio, Lorenzo	6/30/2025	0.9	Update the AP analysis and the FDM payments deck to include comments received from C. Turner (A&M)
Callerio, Lorenzo	6/30/2025	0.5	Call with the A&M team to review workstream updates
Callerio, Lorenzo	6/30/2025	0.4	Call with L. Callerio and M. Dvorak (A&M) re: intercompany balances
Callerio, Lorenzo	6/30/2025	0.3	Call with L. Callerio and N. Grossi (A&M) to review specific local requirements for the Italian legal entities
Callerio, Lorenzo	6/30/2025	0.2	Call with Marelli re: certain vendor disbursements
Caruso, Nicholas	6/30/2025	0.3	Call with N. Caruso (A&M), J. Zhu (A&M), and J. Zhang (A&M) to discuss China payment process relating to prepetition and cash in advance invoices
Caruso, Nicholas	6/30/2025	0.8	Correspond with R. Draude discussing AP payment schedule for DIP budget
Draude, Richard	6/30/2025	0.4	Participate in a call with L. Callerio (A&M), R. Draude (A&M) and I. Fuetter (A&M) re: AR payment plan and first day motion discussions
Draude, Richard	6/30/2025	1.7	Working session with I. Fuetter and R. Draude (both A&M) to update AP analysis discussion materials for workstream leads
Dvorak, Michael	6/30/2025	0.4	Call with L. Callerio and M. Dvorak (A&M) re: intercompany balances
Fuetter, Isaac	6/30/2025	0.4	Participate in a call with L. Callerio (A&M), R. Draude (A&M) and I. Fuetter (A&M) re: AR payment plan and first day motion discussions
Fuetter, Isaac	6/30/2025	2.8	Prepare Trade Agreement Dashboard deck for Company
Fuetter, Isaac	6/30/2025	2.7	Update Trade Agreement Tracker Dashboard
Fuetter, Isaac	6/30/2025	2.7	Update Trade Agreement Tracker calculations related to AP Payments
Fuetter, Isaac	6/30/2025	2.6	Excel modeling for Trade Agreement tracker
Fuetter, Isaac	6/30/2025	2.2	Prepare Trade Agreement Tracker Dashboard model
Fuetter, Isaac	6/30/2025	1.7	Working session with I. Fuetter and R. Draude (both A&M) to update AP analysis discussion materials for workstream leads
Grossi, Nick	6/30/2025	1.0	Coordinate factoring discussions with lenders and internal stakeholders
Grossi, Nick	6/30/2025	0.9	Review invoice netting and provide comments re: same
Grossi, Nick	6/30/2025	0.3	Review specific local requirements for the Italian legal entities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	6/30/2025	0.3	Review hearing schedule and update operational timeline
Grossi, Nick	6/30/2025	0.3	Call with L. Callerio and N. Grossi (A&M) to review specific local requirements for the Italian legal entities
Grossi, Nick	6/30/2025	0.3	Review special committee agenda and prepare discussion points and notes
Pack, Laura	6/30/2025	2.4	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution
Pack, Laura	6/30/2025	2.3	Evaluate of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment
Pack, Laura	6/30/2025	2.1	Review of documentation, approval of CIAs and forwarding to the respective GBS contacts for booking and payment processing
Shiffman, David	6/30/2025	0.7	Correspond with A&M team regarding Italy Article 56 compliance requests
Shiffman, David	6/30/2025	0.4	Correspond related to professional fee payments
Simion, Tony	6/30/2025	0.8	Attend meeting with Management regarding retention application and ordinary course professionals with auditor
Stegenga, Jeff	6/30/2025	0.6	Review of the latest consortium letter draft from K&E to counterparty as counsel to the group
Stegenga, Jeff	6/30/2025	0.7	Participate in the Marelli Special Committee of the Board update session
Warren, Joseph	6/30/2025	0.3	Coordinate with A. Liv-Feyman (A&M) regarding responsibilities relating to the cash in advance payment process workstream
Warren, Joseph	6/30/2025	0.3	Finalize cash in advance payment request form and bulleted reminders and provide to A&M team for distribution
Weiland, Brad	6/30/2025	0.2	Correspond with Marelli, S. Jensen (A&M legal) and A. Kraidin (A&M legal) re: data processing agreement
Weiland, Brad	6/30/2025	0.2	Correspond with Marelli re: data processing agreement
Weiland, Brad	6/30/2025	0.4	Review open items re: data processing agreement
Weiland, Brad	6/30/2025	0.3	Review jurisdictions re: data processing agreement
Zhu, Judith	6/30/2025	0.2	Report daily work progress and upcoming meeting arrangements to the A&M core team via email
Zhu, Judith	6/30/2025	0.3	Review Team’s chat history and emails
Zhu, Judith	6/30/2025	1.4	Organize issues related to China CIA
Callerio, Lorenzo	7/1/2025	0.8	Working session with L. Callerio and R. Draude (both A&M) re: AP payment plan updates
Callerio, Lorenzo	7/1/2025	0.4	Call with T. Simion (A&M), N. Grossi (A&M), L. Callerio (A&M) and E. Swager (K&E) re: Italian regulatory requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cook, Jacob	7/1/2025	0.8	Update to PMO timeline materials for meeting scheduled for 7/3/25
Draude, Richard	7/1/2025	0.8	Working session with L. Callerio and R. Draude (both A&M) re: AP payment plan updates
Dvorak, Michael	7/1/2025	0.3	Call with L. Kordupel, H. Waismann, J. Rybarczyk, M. Dvorak and B. Weiland (A&M) to discuss MOR tasks
Fuetter, Isaac	7/1/2025	2.6	Model in excel for formal trade agreement tracker
Fuetter, Isaac	7/1/2025	1.8	Update formal trade agreement Tracker calculations related to AP Payments
Grossi, Nick	7/1/2025	0.7	Provide comments re: supplier allocations
Grossi, Nick	7/1/2025	0.4	Call with T. Simion (A&M), N. Grossi (A&M), L. Callerio (A&M) and E. Swager (K&E) re: Italian regulatory requirements
Grossi, Nick	7/1/2025	0.4	Review transfer agent proposal and provide comments re: same
Kordupel, Lewis	7/1/2025	0.3	Call with L. Kordupel, H. Waismann, J. Rybarczyk, M. Dvorak and B. Weiland (A&M) to discuss MOR tasks
Rybarczyk, Jodi	7/1/2025	0.3	Call with L. Kordupel, H. Waismann, J. Rybarczyk, M. Dvorak and B. Weiland (A&M) to discuss MOR tasks
Simion, Tony	7/1/2025	0.4	Respond to emails from accounts payable team regarding timing of updated cash in advance tracker and processing
Simion, Tony	7/1/2025	1.1	Attend meeting with management and customers to discuss chapter 11, timeline, ownership, exit, and current operations
Simion, Tony	7/1/2025	0.7	Customer meeting with Management to discuss new provisions in award letters while operating in Chapter 11
Simion, Tony	7/1/2025	1.2	Prepare presentation slides for management detailing certain court reporting requirements based on case timeline
Simion, Tony	7/1/2025	0.6	Attend meeting with management and advisors to discuss upcoming discussion with customer regarding the chapter 11
Simion, Tony	7/1/2025	0.4	Call with T. Simion (A&M), N. Grossi (A&M), L. Callerio (A&M) and E. Swager (K&E) re: Italian regulatory requirements
Waismann, Heitor	7/1/2025	0.3	Call with L. Kordupel, H. Waismann, J. Rybarczyk, M. Dvorak and B. Weiland (A&M) to discuss MOR tasks
Weiland, Brad	7/1/2025	0.2	Correspond with J. Hertzberg (A&M) re: open workstreams and resolution of open issues
Weiland, Brad	7/1/2025	0.3	Correspond with Marelli re: data processing agreement
Weiland, Brad	7/1/2025	0.3	Call with L. Kordupel, H. Waismann, J. Rybarczyk, M. Dvorak and B. Weiland (A&M) to discuss MOR tasks
Weiland, Brad	7/1/2025	0.7	Review and revise data processing agreement
Weiland, Brad	7/1/2025	0.3	Correspond with A. Kraidin (A&M legal), S. Jensen (A&M legal) re: data processing agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	7/1/2025	0.3	Report daily work progress to the A&M core team via email
Callerio, Lorenzo	7/2/2025	0.7	Call with C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss the revised FDM payments allocation
Chester, Monte	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Dvorak, Michael	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Fuetter, Isaac	7/2/2025	2.6	Update Excel modeled for trade agreement tracker
Fuetter, Isaac	7/2/2025	1.3	Update trade agreement Tracker payment calculations
Grossi, Nick	7/2/2025	1.4	Review and formulate response to constituent settlement proposal
Grossi, Nick	7/2/2025	0.9	Review marketing process and coordinate DIP budget with PJT
Grossi, Nick	7/2/2025	0.7	Review and provide comments re: constituent communications and talking points
Grossi, Nick	7/2/2025	0.4	Review PMO materials and provide comments re: same
Rybarczyk, Jodi	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Shahbain, Abraham	7/2/2025	0.7	Call with C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss the revised FDM payments allocation
Shiffman, David	7/2/2025	1.1	Correspond with Company regarding outstanding KYC diligence requests and review latest information
Shiffman, David	7/2/2025	1.2	Call with a bank, Stretto, K&E and A&M to review KYC outstanding items
Simion, Tony	7/2/2025	0.4	Review and provide comments to counsels talking points for treasury with respect to matters with credit insurers
Simion, Tony	7/2/2025	0.2	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: status of open workstreams and bankruptcy items
Simion, Tony	7/2/2025	1.3	Review with Management preliminary bank meeting presentation and assist with edits
Simion, Tony	7/2/2025	2.2	Prepare presentation slides for management detailing certain court reporting requirements based on case timeline
Simoneaux, Natalie	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Turner, Cari	7/2/2025	0.7	Call with C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss the revised FDM payments allocation
Turner, Cari	7/2/2025	0.7	Review weekly update materials for management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	7/2/2025	0.9	Review weekly payment selection files
Webber, Dan	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Weiland, Brad	7/2/2025	0.7	Participate in discussion with B. Weiland, D. Webber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), and Marelli to assess data collection requests for schedules and statements reporting
Weiland, Brad	7/2/2025	0.5	Prepare data processing agreement execution version
Weiland, Brad	7/2/2025	0.3	Review comments to data processing agreement from company, A&M legal
Weiland, Brad	7/2/2025	0.3	Correspond with T. Simion (A&M), J. Hertzberg (A&M), J. Stegenga (A&M) re: data processing agreement
Weiland, Brad	7/2/2025	0.2	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: status of open workstreams and bankruptcy items
Weiland, Brad	7/2/2025	0.2	Correspond with Marelli re: data processing agreement
Zhu, Judith	7/2/2025	0.4	Report daily work progress to the A&M core team via email
Callerio, Lorenzo	7/3/2025	1.8	Prepare an updated FDM payments analysis including the additional comments received from Marelli and C. Turner (A&M)
Callerio, Lorenzo	7/3/2025	0.6	Participate to the weekly PMO coordination meeting with A&M, K&E, PJT and Marelli
Callerio, Lorenzo	7/3/2025	0.4	Call with A. Danovi (Studio Danovi) to start discussing the art.56 requirements
Callerio, Lorenzo	7/3/2025	0.3	Call with R. Agostinelli (GT) to discuss certain legal aspects of the Italian code
Cui, Maggie	7/3/2025	0.9	Respond to questions raised by procurement and finance team
Fuetter, Isaac	7/3/2025	1.3	Change modeling for trade agreement tracker
Fuetter, Isaac	7/3/2025	1.7	Execute trade agreement analysis including review and approvals
Fuetter, Isaac	7/3/2025	2.4	Update trade agreement Tracker calculations related to formal AP Payments
Grossi, Nick	7/3/2025	1.5	Review and provide comments re: DIP EBITDA reconciliation
Grossi, Nick	7/3/2025	1.3	Review bank meeting materials for accuracy and completeness
Shiffman, David	7/3/2025	0.5	Discussion with Marelli, K&E and A&M regarding customer negotiations
Shiffman, David	7/3/2025	0.7	Discussion with Marelli Treasury team regarding latest updates with key factoring partner
Shiffman, David	7/3/2025	1.2	Correspond with Marelli Treasury team regarding impact of various actions taken by factoring party

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/3/2025	0.6	Attend call with Management and counsel related to customer issue and potential remedies to negotiation
Simion, Tony	7/3/2025	0.7	Attend and present to Management weekly program management presentation related to Chapter 11 workstreams
Simion, Tony	7/3/2025	0.8	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	7/3/2025	1.3	Edit presentation for Management's weekly program management presentation related to Chapter 11 workstreams
Simion, Tony	7/3/2025	0.6	Review of / follow-up on PMO content from weekly mgmt. meeting w/ J. Stegenga and T. Simion (A&M)
Stegenga, Jeff	7/3/2025	0.6	Review of / follow-up on PMO content from weekly mgmt. meeting w/ J. Stegenga and T. Simion (A&M)
Webber, Dan	7/3/2025	0.4	Review post-petition intercompany matrix based on cash transactions since filing date
Webber, Dan	7/3/2025	0.1	Correspond with M. Dvorak (A&M) regarding pre-petition customer program claims by legal entity
Weiland, Brad	7/3/2025	0.3	Correspond with T. Simion (A&M), Marelli re: data processing agreement execution
Zhu, Judith	7/3/2025	0.2	Report daily work progress to the A&M core team via email
Callerio, Lorenzo	7/4/2025	0.6	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Shiffman (A&M), H. Waismann (A&M) to discuss post-petition AP
Cui, Maggie	7/4/2025	0.4	Review the responses to Marelli
Cui, Maggie	7/4/2025	0.4	Discuss the issues raised by Marelli with J. Zhu (A&M) and M. Cui (A&M)
Fuetter, Isaac	7/4/2025	0.3	Modify Excel modeling for trade agreement tracker
Grossi, Nick	7/4/2025	0.8	Review and provide comments re: JV pro forma invoice request. Provide comments re: same
Grossi, Nick	7/4/2025	1.5	Coordinate constituent settlement negotiations
Grossi, Nick	7/4/2025	1.7	Reconcile customer collections to 3rd party factoring forecasts
Kordupel, Lewis	7/4/2025	0.8	Call with L. Kordupel (A&M) and H. Waismann (A&M) to discuss the preliminary FDM payments analysis
Shahbain, Abraham	7/4/2025	0.6	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Shiffman (A&M), H. Waismann (A&M) to discuss post-petition AP
Shiffman, David	7/4/2025	0.6	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Shiffman (A&M), H. Waismann (A&M) to discuss post-petition AP
Turner, Cari	7/4/2025	0.6	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Shiffman (A&M), H. Waismann (A&M) to discuss post-petition AP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Waismann, Heitor	7/4/2025	0.6	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Shiffman (A&M), H. Waismann (A&M) to discuss post-petition AP
Waismann, Heitor	7/4/2025	0.8	Call with L. Kordupel (A&M) and H. Waismann (A&M) to discuss the preliminary FDM payments analysis
Webber, Dan	7/4/2025	0.2	Correspond with C. Turner (A&M) regarding cash balances in Brazil
Webber, Dan	7/4/2025	0.1	Correspond with L. Callerio, M. Dvorak (A&M) regarding intercompany balances as of the filing date
Zhu, Judith	7/4/2025	0.4	Discuss the issues raised by Marelli with J. Zhu (A&M) and M. Cui (A&M)
Zhu, Judith	7/4/2025	1.1	Respond to the questions raised by Thailand team and communicate with the A&M core team
Zhu, Judith	7/4/2025	0.1	Report daily work progress to the A&M core team via email
Callerio, Lorenzo	7/6/2025	1.1	Review the update version of the FDM payments analysis prepared by R. Draude (A&M)
Callerio, Lorenzo	7/6/2025	0.2	Call with D. Shiffman (A&M) and L. Callerio (A&M) to discuss the updated FDM payments analysis
Callerio, Lorenzo	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Callerio, Lorenzo	7/6/2025	1.1	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) to review the updated DIP forecast analysis
Caruso, Nicholas	7/6/2025	1.1	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) to review the updated DIP forecast analysis
Cook, Jacob	7/6/2025	1.2	Prepare of accounts payable for Marelli France legal entities based on requests provided by French court
Fuetter, Isaac	7/6/2025	2.3	Reformat Excel for trade agreement tracker
Fuetter, Isaac	7/6/2025	2.8	Reformat trade agreement tracker dashboard
Grossi, Nick	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Shahbain, Abraham	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Shahbain, Abraham	7/6/2025	1.1	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) to review the updated DIP forecast analysis
Shiffman, David	7/6/2025	0.2	Call with D. Shiffman (A&M) and L. Callerio (A&M) to discuss the updated FDM payments analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	7/6/2025	1.1	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) to review the updated DIP forecast analysis
Shiffman, David	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Simion, Tony	7/6/2025	0.7	Review and provide comments to counsel regarding potential term sheet on customer negotiations on payment advances
Simion, Tony	7/6/2025	0.4	Discussion with J. Stegenga and T. Simion (A&M) re: application for employment status/timing
Stegenga, Jeff	7/6/2025	0.4	Discussion with J. Stegenga and T. Simion (A&M) re: application for employment status/timing
Turner, Cari	7/6/2025	1.1	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) to review the updated DIP forecast analysis
Turner, Cari	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Waismann, Heitor	7/6/2025	0.9	Participate in a meeting with N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), D. Shiffman (A&M), A. Shahbain (A&M) and H. Waismann (A&M) to discuss FDM payments forecast
Zhu, Judith	7/6/2025	0.6	Help GBS AP interpret the document Marelli Vendor Delegation Reminders and Decision Tree
Callerio, Lorenzo	7/7/2025	0.8	Participate in a call with the K&E team, L. Callerio (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss legal matters concerning Marelli France
Callerio, Lorenzo	7/7/2025	0.6	Prepare a response to an email received from Marelli including certain requests received from the statutory auditors
Callerio, Lorenzo	7/7/2025	0.6	Correspond with K&E re: certain legal aspects related to payments to JVs
Cui, Maggie	7/7/2025	1.1	Respond to questions raised by the Marelli and communicate with A&M core team
Cui, Maggie	7/7/2025	0.4	Help GBS AP interpret this document: Marelli Vendor Delegation Reminders and Decision Tree
Dvorak, Michael	7/7/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M) re: open items and bankruptcy considerations
Fuetter, Isaac	7/7/2025	1.4	Update payment scheduling on trade agreement tracker dashboard
Shahbain, Abraham	7/7/2025	0.8	Participate in a call with the K&E team, L. Callerio (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss legal matters concerning Marelli France
Shahbain, Abraham	7/7/2025	0.6	Call with Japan accounting related to the treatment of netting in chapter 11
Simion, Tony	7/7/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	7/7/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/7/2025	0.5	Discussion J. Stegenga and T. Simion (A&M) re: updated DIP sizing discussion, trade agreement progress and current challenges
Simion, Tony	7/7/2025	0.9	Review and provide comments to customer tracker of potential supplier issues based on current take rates
Simion, Tony	7/7/2025	1.3	Review and provide comments to counsel regarding potential customer support agreement draft
Stegenga, Jeff	7/7/2025	0.5	Discussion J. Stegenga and T. Simion (A&M) re: updated DIP sizing discussion, trade agreement progress and current challenges
Turner, Cari	7/7/2025	0.3	Follow-up on various items for matters concerning Marelli France
Turner, Cari	7/7/2025	0.8	Participate in a call with the K&E team, L. Callerio (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss legal matters concerning Marelli France
Turner, Cari	7/7/2025	0.3	Call with C. Turner (A&M) re: vendor management workstream update
Webber, Dan	7/7/2025	0.8	Prepare analysis regarding incremental collateral coverage by DIP
Weiland, Brad	7/7/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M) re: open items and bankruptcy considerations
Zhu, Judith	7/7/2025	0.4	Organize the materials exchanged with M. Hill (A&M)
Callerio, Lorenzo	7/8/2025	1.1	Participate in a call with the FTI team, D. Shiffman (A&M) and L. Callerio (A&M) to discuss certain cash management motion-related diligence requests
Callerio, Lorenzo	7/8/2025	0.2	Working session with D. Webber and L. Callerio (A&M) to discuss inputs for intercompany matrix as of May 31, 2025
Cook, Jacob	7/8/2025	0.6	Roll forward of prior week PMO materials for current week
Cook, Jacob	7/8/2025	1.2	Update to weekly PMO materials based on broader case Update for WE 7/11/25
Cui, Maggie	7/8/2025	0.7	Respond to questions raised by the China Procurement team
Cui, Maggie	7/8/2025	0.4	Read the TA agreement forwarded by Marelli latest instructions regarding the payment process
Cui, Maggie	7/8/2025	0.4	Report urgent questions about the Trade Agreement (TA) payment process raised by Marelli to C. Turner (A&M), A. Shahbain (A&M) via Email
Fuetter, Isaac	7/8/2025	1.6	Input KPI metrics for trade agreement tracker
Fuetter, Isaac	7/8/2025	1.4	Input KPI forecasting for trade agreement tracker
Grossi, Nick	7/8/2025	0.5	Coordinate payments of invoices for vendor and expense settlement
Shiffman, David	7/8/2025	1.1	Participate in a call with the FTI team, D. Shiffman (A&M) and L. Callerio (A&M) to discuss certain cash management motion-related diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/8/2025	0.9	Attend meeting with Management, K&E, and PJT to discuss chapter 11 milestones and latest negotiations with outside parties
Stegenga, Jeff	7/8/2025	0.8	Follow-up with Brad Weiland re: Review of latest draft of A&M Application for Employment / supporting exhibits
Turner, Cari	7/8/2025	0.8	Review weekly update materials for management
Webber, Dan	7/8/2025	0.2	Correspond with M. Dvorak (A&M) regarding material litigation claims by legal entity
Webber, Dan	7/8/2025	0.2	Review management support file for post petition counterparty and factoring counterparty receipts
Webber, Dan	7/8/2025	0.2	Working session with D. Webber and L. Callerio (A&M) to discuss inputs for intercompany matrix as of May 31, 2025
Webber, Dan	7/8/2025	0.1	Correspond with Marelli regarding payment of certain bank fee
Zhu, Judith	7/8/2025	0.6	Review the TA agreement forwarded by vendor and the latest instructions from Marelli regarding the payment process
Zhu, Judith	7/8/2025	1.1	Compile the TA-related issues raised by Marelli and draft an email to report them to the A&M core team
Callerio, Lorenzo	7/9/2025	1.1	Review the updated DIP budget and assess its alignment with the latest FDM payment forecast analysis
Callerio, Lorenzo	7/9/2025	0.4	Call with the A&M team to review workstream updates
Callerio, Lorenzo	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review
Cui, Maggie	7/9/2025	0.6	Respond to the China quota issue raised by Marelli and communicate with J. Zhu (A&M)
Dvorak, Michael	7/9/2025	2.3	Prepare intercompany payable invoice schedules as of the petition date
Fuetter, Isaac	7/9/2025	2.9	Input KPI analysis for trade agreement dashboard
Grossi, Nick	7/9/2025	0.3	Review and provide comments re: holder list
Grossi, Nick	7/9/2025	0.4	Prepare and participate in board of director discussion
Grossi, Nick	7/9/2025	1.0	Review and provide comments re: constituent communications
Grossi, Nick	7/9/2025	1.8	Prepare presentation materials w/r/t to 5-year plan
Shahbain, Abraham	7/9/2025	1.6	Provide feedback to counsel on redline received related to the vendor motion interim order
Shahbain, Abraham	7/9/2025	0.8	Review interim order reporting redlines from ad hoc and UCC advisors
Shahbain, Abraham	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/9/2025	0.7	Review analysis created by company summarizing trade agreement proposal for approval
Shiffman, David	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review
Simion, Tony	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review
Simion, Tony	7/9/2025	0.6	Review and edits current weeks project management presentation with latest information on key dashboard workstreams
Turner, Cari	7/9/2025	1.3	Follow-up on various items related to joint venture
Turner, Cari	7/9/2025	0.9	Prepare for and participate in a call with the K&E team and Marelli team to discuss legal matters concerning Marelli France
Turner, Cari	7/9/2025	0.8	Prepare for and participate in a call with the K&E team and Marelli team to discuss joint venture
Turner, Cari	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review
Turner, Cari	7/9/2025	0.4	Review weekly payment selection files
Waismann, Heitor	7/9/2025	0.8	Call with C. Turner (A&M), T. Simion (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) re: DIP budget review
Webber, Dan	7/9/2025	0.2	Review latest post-petition intercompany matrix based on cash transactions since filing date
Weiland, Brad	7/9/2025	0.2	Review wages motion and order re: employee-related liabilities
Zhu, Judith	7/9/2025	0.4	Draft an email to share the questions raised by Marelli with the A&M core team for their review and input
Zhu, Judith	7/9/2025	0.6	Discuss the China quota issue raised by Marelli with vendor
Callerio, Lorenzo	7/10/2025	0.6	Review certain cash-management related requests received from K&E and respond
Cook, Jacob	7/10/2025	0.6	Update to PMO timeline materials for PMO meeting WE 7/11
Cui, Maggie	7/10/2025	0.4	Discuss with Marelli the payment process for two China vendors who have signed TAs
Cui, Maggie	7/10/2025	0.4	Respond to questions raised by China Procurement team
Cui, Maggie	7/10/2025	0.3	Report to C. Turner (A&M), A. Shahbain (A&M) about Granges PRE payment made by China via Email
Fuetter, Isaac	7/10/2025	2.6	Update modeling for trade agreement tracker
Fuetter, Isaac	7/10/2025	1.8	Update Excel modeling for trade agreement tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	7/10/2025	0.5	Prepare and participate in Ad Hoc advisor call
Grossi, Nick	7/10/2025	1.3	Prepare responses to UCC diligence for compliance and reporting
Grossi, Nick	7/10/2025	0.9	Coordinate DIP draw requests and long-term liquidity needs
Grossi, Nick	7/10/2025	1.5	Review updated constituent settlement proposal and provide comments re: same
O'Toole, Colin	7/10/2025	1.3	Study first day declarations for legal and compliance review
Simion, Tony	7/10/2025	0.8	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	7/10/2025	1.4	Review and prepare edits current weeks project management presentation with latest information on key dashboard workstreams
Simion, Tony	7/10/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	7/10/2025	0.7	Attend meeting with management and customers to discuss chapter 11, timeline, ownership, exit, and current operations
Simion, Tony	7/10/2025	0.5	Discussion w/ J. Stegenga and T. Simion (A&M) re: case update/vendor mgmt. status and latest on the DIP forecasting process
Stegenga, Jeff	7/10/2025	0.5	Discussion w/ J. Stegenga and T. Simion (A&M) re: case update/vendor mgmt. status and latest on the DIP forecasting process
Stegenga, Jeff	7/10/2025	0.6	Review of weekly PMO deck in preparation for call w/ mgmt., K&E and PJT
Turner, Cari	7/10/2025	0.7	Prepare for and participate in a debrief call with the K&E team and Marelli team to discuss legal matters concerning Marelli France
Turner, Cari	7/10/2025	0.9	Review weekly update materials for management
Turner, Cari	7/10/2025	0.8	Review legal matters summary to determine payment treatment
Webber, Dan	7/10/2025	0.1	Call with K. Schneller (K&E) regarding providing FTI with certain emergency loan collateral assumptions
Webber, Dan	7/10/2025	0.2	Correspond with K. Schneller, et al. (K&E) regarding certain emergency loan collateral assumptions
Zhu, Judith	7/10/2025	0.2	Translate the email to Marelli concerning the TA issues
Callerio, Lorenzo	7/11/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss FDM relief calculation
Callerio, Lorenzo	7/11/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	7/11/2025	1.1	Meeting with Marelli, R. Agostinelli (GT), D. Migliarucci (CT), and vendor to discuss procedural matters related to the Italian Article 56 process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/11/2025	0.4	Call with the A&M team to review workstream updates
Callerio, Lorenzo	7/11/2025	0.9	Prepare a FDM relief calculation analysis as requested by (C. Turner) prior to circulate it to the company
Caruso, Nicholas	7/11/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss FDM relief calculation
Caruso, Nicholas	7/11/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss vendor management workstream updates
Cui, Maggie	7/11/2025	0.4	Discuss the Grange payment with M. Cui and J. Zhu (A&M)
Cui, Maggie	7/11/2025	0.3	Report to A&M core team regarding Grange payment
Dvorak, Michael	7/11/2025	1.4	Prepare statements and schedules tracker and task list as of July 11
Farina, Joao	7/11/2025	0.4	Call with A. Shahbain (A&M), J. Farina (A&M) and R. Salviano (A&M) about the supplier budget for the week of July 14–18 for Brazil and its impacts on local supplier renegotiations
Fuetter, Isaac	7/11/2025	2.4	Prepare weekly VMT deck for reporting and management presentation
Fuetter, Isaac	7/11/2025	2.3	Update Excel KPI's for trade agreement tracker
Grossi, Nick	7/11/2025	1.3	Review and provide comments re: cash allocations
Grossi, Nick	7/11/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss collateral assumptions for emergency loan
Salviano, Rodrigo	7/11/2025	0.4	Call with A. Shahbain (A&M), J. Farina (A&M) and R. Salviano (A&M) about the supplier budget for the week of July 14–18 for Brazil and its impacts on local supplier renegotiations
Shahbain, Abraham	7/11/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss vendor management workstream updates
Shahbain, Abraham	7/11/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss FDM relief calculation
Shahbain, Abraham	7/11/2025	0.4	Call with A. Shahbain (A&M), J. Farina (A&M) and R. Salviano (A&M) about the supplier budget for the week of July 14–18 for Brazil and its impacts on local supplier renegotiations
Shahbain, Abraham	7/11/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items to address
Shiffman, David	7/11/2025	1.3	Review latest customer counter offer related to post-petition support and prepare analysis
Simion, Tony	7/11/2025	0.4	Review and provide comments to counsel related to potential customer stipulation letter
Simion, Tony	7/11/2025	0.3	Telephone conference with T. Simion and B. Weiland (A&M) re: open items, including schedules and statements status, vendor management items, and A&M workstreams
Simion, Tony	7/11/2025	0.8	Attend and present the current weeks activities related to chapter 11 reporting and post filing dashboard

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/11/2025	0.6	Attend management meeting and discuss with Management, K&E and PJT discussing chapter 11 timeline and activities for next week
Simion, Tony	7/11/2025	2.3	Review and prepare edits current weeks project management presentation with latest information on key dashboard workstreams
Stegenga, Jeff	7/11/2025	0.5	Participate in the weekly PMO session with company mgmt. and advisor team
Turner, Cari	7/11/2025	0.2	Telephone conference with B. Weiland and C. Turner (A&M) re: open items, including schedules and statements status, vendor management items, and A&M workstreams
Turner, Cari	7/11/2025	1.2	Review and provide comments on workstream support deck for Marelli finance team
Turner, Cari	7/11/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss FDM relief calculation
Turner, Cari	7/11/2025	0.6	Participate in weekly update call with management and advisors
Turner, Cari	7/11/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items to address
Webber, Dan	7/11/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss collateral assumptions for emergency loan
Webber, Dan	7/11/2025	0.2	Calls with E. Chang (FTI) regarding collateral assumptions for emergency loan
Weiland, Brad	7/11/2025	0.2	Telephone conference with B. Weiland and C. Turner (A&M) re: open items, including schedules and statements status, vendor management items, and A&M workstreams
Weiland, Brad	7/11/2025	0.2	Correspond with A. Shahbain (A&M), C. Turner (A&M), J. Cook (A&M) re: client presentation
Weiland, Brad	7/11/2025	0.8	Prepare and revise materials re: A&M workstreams for client presentation
Weiland, Brad	7/11/2025	0.4	Review process management materials
Weiland, Brad	7/11/2025	0.3	Correspond with M. Dvorak (A&M) re: A/P and reporting workstreams
Weiland, Brad	7/11/2025	0.3	Telephone conference with T. Simion and B. Weiland (A&M) re: open items, including schedules and statements status, vendor management items, and A&M workstreams
Weiland, Brad	7/11/2025	0.2	Correspond with M. Dvorak (A&M) re: process management materials and timing
Zhu, Judith	7/11/2025	0.2	Discuss the Grange payment with vendor
Zhu, Judith	7/11/2025	0.3	Draft an email to the A&M core team regarding the Grange payment
Zhu, Judith	7/11/2025	0.4	Discuss the Grange payment with M. Cui and J. Zhu (A&M)
Dvorak, Michael	7/12/2025	1.9	Review litigation detail provided by company for US related matters

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	7/12/2025	2.7	Prepare communication regarding litigation removal notice
Fuetter, Isaac	7/12/2025	0.8	Prepare KPIs in weekly VMT report for management review and updates
Shahbain, Abraham	7/12/2025	1.0	Review and update of slides providing summary of roles in workstreams based on comments received
Shiffman, David	7/12/2025	1.3	Review latest customer counter offer related to post-petition support and related discussions
Simion, Tony	7/12/2025	0.6	Review materials and attend meeting related to analysis of potential general unsecured creditors
Turner, Cari	7/12/2025	1.1	Review and provide comments on refined workstream support deck for Marelli finance team
Weiland, Brad	7/12/2025	0.9	Prepare and revise client presentation materials re: A/P process and reporting items
Dvorak, Michael	7/13/2025	2.9	Prepare list of litigation for litigation removal notice
Fuetter, Isaac	7/13/2025	1.6	Update VMT trade agreement deck with current changes and approvals
Shiffman, David	7/13/2025	0.4	Internal discussions to review latest customer proposal related to post-petition support
Simion, Tony	7/13/2025	0.9	Review and provide comments to K&E's overview of timeline and purpose of Disclosure Statement and Plan of Reorganization
Weiland, Brad	7/13/2025	0.4	Research and analyze bankruptcy items re: client litigation
Callerio, Lorenzo	7/14/2025	0.8	Review and discuss the latest comments received on the cash management order and provide comments
Callerio, Lorenzo	7/14/2025	0.4	Call with the A&M team to review workstream updates
Dvorak, Michael	7/14/2025	0.6	Telephone conference with B. Weiland and M. Dvorak (A&M) re: bankruptcy and diligence items
Dvorak, Michael	7/14/2025	0.6	Telephone conference with M. Dvorak (A&M) re: bankruptcy and diligence items
Fuetter, Isaac	7/14/2025	2.2	Update output modeling for trade agreement tracker
Grossi, Nick	7/14/2025	0.7	Prepare settlement proposal related to advances
Grossi, Nick	7/14/2025	0.5	Coordinate professional fee invoices and revised estimates
Rybarczyk, Jodi	7/14/2025	2.3	Prepare draft responses to 341 meeting questions based on case filings
Shahbain, Abraham	7/14/2025	0.4	Call with Alix related to reporting requirements and additional information needed
Shiffman, David	7/14/2025	0.9	Review correspondence from third party factoring bank and provide feedback to K&E and Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	7/14/2025	1.2	Review proposed changes to cash management order and provide feedback
Simion, Tony	7/14/2025	0.8	Attend meeting with Management to prepare for part 1 of 341 meeting
Simion, Tony	7/14/2025	0.4	Attend meeting and discuss with Management, K&E and PJT the current weeks chapter 11 activities
Simion, Tony	7/14/2025	1.1	Attend meeting and discuss with Management and K&E the latest analysis of potential unsecured claims
Simion, Tony	7/14/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Turner, Cari	7/14/2025	0.8	Prepare for and participate in past due discussion with Marelli treasury and procurement teams
Turner, Cari	7/14/2025	1.2	Follow-up on various items from past due discussion
Weiland, Brad	7/14/2025	0.3	Correspond with M. Dvorak (A&M) re: timing of open items and materials re: same
Weiland, Brad	7/14/2025	0.6	Telephone conference with B. Weiland and M. Dvorak (A&M) re: bankruptcy and diligence items
Callerio, Lorenzo	7/15/2025	2.4	Prepare a revised FDM payments analysis as discussed with C. Turner (A&M)
Callerio, Lorenzo	7/15/2025	0.4	Participate in call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: FDM relief calculation
Callerio, Lorenzo	7/15/2025	0.6	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated FDM payment analysis
Draude, Richard	7/15/2025	0.4	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss analysis needed related to reporting requirements
Dvorak, Michael	7/15/2025	1.3	Prepare task list for A&M team as of July 15
Fuetter, Isaac	7/15/2025	1.8	Input outputs in trade agreement tracker for reporting
Grossi, Nick	7/15/2025	1.7	Review and provide comments re: creditor talking points
Grossi, Nick	7/15/2025	1.3	Review statutory pension requirements
Grossi, Nick	7/15/2025	1.0	Review and provide comments re: GUC analysis
Grossi, Nick	7/15/2025	0.8	Review UCC materials and provide comments re: disclosers/PEO
Grossi, Nick	7/15/2025	0.7	Review and provide comments re: second day hearing motions
O'Toole, Colin	7/15/2025	1.3	Analyze First Day Motions to gain understanding of the financial distress Marelli is experiencing, in anticipation of upcoming financial diligence requests
Rybarczyk, Jodi	7/15/2025	1.4	Prepare draft responses to 341 meeting questions for external review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/15/2025	0.4	Participate in call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: FDM relief calculation
Shahbain, Abraham	7/15/2025	0.4	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss analysis needed related to reporting requirements
Shiffman, David	7/15/2025	1.3	Correspond with Company and K&E regarding KYC diligence requests for Turkey and China entities
Simion, Tony	7/15/2025	1.7	Review and provide comments to preliminary analysis regarding potential unsecured claims impairment
Simion, Tony	7/15/2025	1.4	Prepare slides for Board of Directors Management regarding chapter 11 timeline and next steps
Simion, Tony	7/15/2025	0.6	Attend meeting to discuss potential responses to customer actions regarding holdback of expected accounts receivable collections
Simion, Tony	7/15/2025	0.4	Follow-up discussion w/ J. Stegenga and T. Simion (A&M) re: discussions w/ factoring party on RSA changes and next steps
Simion, Tony	7/15/2025	0.6	Attend weekly meeting with customer production control team to discuss potential tier 2 vendor supply chain issues
Simion, Tony	7/15/2025	0.6	Review and provide comments to latest customer stipulation letter from counsel
Stegenga, Jeff	7/15/2025	0.4	Follow-up discussion w/ J. Stegenga and T. Simion (A&M) re: discussions w/ factoring party on RSA changes and next steps
Turner, Cari	7/15/2025	1.4	Review weekly payment selection files
Turner, Cari	7/15/2025	0.6	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated FDM payment analysis
Turner, Cari	7/15/2025	0.4	Participate in call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: FDM relief calculation
Webber, Dan	7/15/2025	0.7	Audit pre-filing intercompany matrix analysis by account line-item
Webber, Dan	7/15/2025	0.3	Revise GUC analysis based on latest feedback from management
Callerio, Lorenzo	7/16/2025	1.3	Prepare a revised trade agreement analysis to be shared with the lenders
Callerio, Lorenzo	7/16/2025	0.3	Correspond with K&E re: second interim cash management order
Callerio, Lorenzo	7/16/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss intercompany reporting support files
Draude, Richard	7/16/2025	1.1	Revise FDM required reporting output for comments from A. Shahbain
Fuetter, Isaac	7/16/2025	2.2	Update currency modeling for Excel trade agreement tracker
Grossi, Nick	7/16/2025	1.5	Review and provide comments re: counterparty stipulation
Grossi, Nick	7/16/2025	1.0	Prepare Board slides for management review and presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	7/16/2025	0.4	Prepare Plan/DS overview for management and lender review
Shahbain, Abraham	7/16/2025	1.4	Review and provide comments to interim wage motion redline of requests from other advisors
Shiffman, David	7/16/2025	0.8	Correspond with A&M and K&E teams regarding outstanding KYC diligence requests
Shiffman, David	7/16/2025	1.3	Review outstanding diligence items with L. Campbell (A&M) and prepare correspondence with counterparty
Simion, Tony	7/16/2025	1.4	Review prior liquidation analysis, summarize potential questions, and identify items to provide to lenders regarding emergency loan adequate protection
Simion, Tony	7/16/2025	0.7	Discuss with K&E the approach with customer regarding possible post petition advances for near term liquidity solution
Turner, Cari	7/16/2025	0.7	Review weekly update materials for management
Webber, Dan	7/16/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss intercompany reporting support files
Weiland, Brad	7/16/2025	0.2	Correspond with M. Dvorak (A&M) re: open items and timing
Callerio, Lorenzo	7/17/2025	1.6	Coordinate the response to the cash management order draft with the rest of the A&M team
Callerio, Lorenzo	7/17/2025	0.6	Participate in a kickoff meeting with Marelli, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the Article 56 workstream and align on next steps
Caruso, Nicholas	7/17/2025	1.9	Prepare overall AP Aging file as of 6/30 for Marelli management team
Cook, Jacob	7/17/2025	0.5	Call with Marelli HR, K&E, J. Cook (A&M), and A. Shahbain (A&M) to discuss wage order redlines from external advisors
Cook, Jacob	7/17/2025	0.4	Update to PMO timeline materials for PMO meeting WE 7/18
Draude, Richard	7/17/2025	2.6	Revise FDM reporting summary schedule for comments from team leads
Dvorak, Michael	7/17/2025	1.8	Prepare additional material for company team regarding 341 meeting
Fuetter, Isaac	7/17/2025	1.9	Update formatting for trade agreement tracker
Grossi, Nick	7/17/2025	1.1	Review security guarantee and estimated recoveries. Provide comments re: same
Grossi, Nick	7/17/2025	1.5	Coordinate matters for second day hearing
Grossi, Nick	7/17/2025	0.8	Review customer holdbacks and provide comments re: same
Grossi, Nick	7/17/2025	0.7	Coordinate 341 meeting for preparation and participation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Loop, Stuart	7/17/2025	0.6	Participate in a kickoff meeting with Marelli, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the Article 56 workstream and align on next steps
Shahbain, Abraham	7/17/2025	0.7	Review and respond to diligence requests related to pension funds
Shahbain, Abraham	7/17/2025	0.5	Call with Marelli HR, K&E, J. Cook (A&M), and A. Shahbain (A&M) to discuss wage order redlines from external advisors
Shiffman, David	7/17/2025	0.7	Review proposed changes to factoring agreement by third party bank and provide feedback to company
Shiffman, David	7/17/2025	0.9	Review proposed changes to cash management order and provide feedback
Simion, Tony	7/17/2025	1.3	Attend Marelli, Board of Directors meeting to discuss first month in chapter 11 and discuss milestones and next steps
Simion, Tony	7/17/2025	0.9	Attend meeting with call center management regarding current statistics and potential changes for cost savings
Simion, Tony	7/17/2025	0.6	Attend weekly meeting with customer program management team to discuss Marelli chapter 11 milestones and next steps
Simion, Tony	7/17/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	7/17/2025	1.7	Edit analysis related to potential unsecured claims based on latest accounts payable information and trade agreements executed
Simion, Tony	7/17/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Webber, Dan	7/17/2025	1.6	Revise GUC analysis workbook based on feedback from management
Weiland, Brad	7/17/2025	0.3	Correspond with client, K&E team re: bankruptcy items
Weiland, Brad	7/17/2025	0.3	Correspond with M. Dvorak (A&M), A. Shahbain (A&M) re: client presentation materials
Weiland, Brad	7/17/2025	0.4	Prepare and revise client presentation materials
Zhu, Judith	7/17/2025	0.4	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/18/2025	1.3	Review the updated cash management order draft received from K&E and provide comments
Callerio, Lorenzo	7/18/2025	0.5	Call with the A&M team to review workstream updates
Draude, Richard	7/18/2025	0.5	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss documenting reporting requirements based on final orders
Dvorak, Michael	7/18/2025	2.7	Prepare list of vendor agreements for A&M team review
Dvorak, Michael	7/18/2025	1.4	Revise material for company team regarding 341 meeting
Fuetter, Isaac	7/18/2025	2.8	Prepare the weekly VMT reporting for management and project tracking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	7/18/2025	1.8	Review post-petition prepayment stipulation and provide comments re: same
Grossi, Nick	7/18/2025	1.1	Review prepayment mechanics and impact to factoring
Grossi, Nick	7/18/2025	1.0	Participate in 341 meeting for compliance and case requirements
Grossi, Nick	7/18/2025	0.9	Review cash disbursement request and provide comments re: same
Grossi, Nick	7/18/2025	0.8	Revise borrowing request for management and lender approval
Grossi, Nick	7/18/2025	0.5	Prepare and participate in 341 meeting prep sessions with Marelli
Grossi, Nick	7/18/2025	0.8	Review cash management order UCC comments and provide comments re: same
Shahbain, Abraham	7/18/2025	0.5	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss documenting reporting requirements based on final orders
Shahbain, Abraham	7/18/2025	0.9	Review and respond to questions on interim order redlines
Shiffman, David	7/18/2025	0.6	Correspond with counterparty banks regarding potential Letter of Credit support
Shiffman, David	7/18/2025	0.7	Follow up Correspond with counterparty team and Company advisors regarding outstanding KYC diligence items
Simion, Tony	7/18/2025	0.6	Review and provide comments to initial responses on emergency loan adequate protection within liquidation analysis
Simion, Tony	7/18/2025	0.8	Review additional materials prepared for discussion with Lender Advisors regarding potential objection from senior lenders on adequate protection
Stegenga, Jeff	7/18/2025	0.7	Review of / follow-up on weekly PMO administrative/operating deck
Zhu, Judith	7/18/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Simion, Tony	7/19/2025	0.6	Review and provide comments to counter proposal from senior lender consortium group to factoring party related to emergence loan
Simion, Tony	7/19/2025	0.6	Prepare for meeting by reviewing preliminary presentation regarding recovery analysis for emergency loan
Fuetter, Isaac	7/20/2025	1.2	Revise weekly VMT reporting for management review and submission
Grossi, Nick	7/20/2025	0.5	Review and provide comments re: borrowing request
Grossi, Nick	7/20/2025	1.5	Coordinate deposition and expert testimony
Callerio, Lorenzo	7/21/2025	0.5	Call with the A&M team to review workstream updates
Callerio, Lorenzo	7/21/2025	0.6	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/21/2025	0.7	Participate in a meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M), D. Shiffman (A&M) and L. Callerio (A&M) re: updated DIP budget discussion
Callerio, Lorenzo	7/21/2025	0.9	Review the communication received from the statutory auditors and discuss it with R. Agostinelli (GT)
Callerio, Lorenzo	7/21/2025	2.3	Prepare a revised trade agreement analysis as discussed with Marelli
Fuetter, Isaac	7/21/2025	2.6	Refine modeling for trade agreement tracker
Fuetter, Isaac	7/21/2025	1.6	Update VMT reporting deck with revised data and presentation updates
Grossi, Nick	7/21/2025	1.9	Review DIP lien matters and provide comments re: same
Shahbain, Abraham	7/21/2025	0.7	Participate in a meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M), D. Shiffman (A&M) and L. Callerio (A&M) re: updated DIP budget discussion
Shahbain, Abraham	7/21/2025	0.6	Call with Marelli HR related to reporting needs around bonus and severance obligations
Shiffman, David	7/21/2025	0.7	Participate in a meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M), D. Shiffman (A&M) and L. Callerio (A&M) re: updated DIP budget discussion
Shiffman, David	7/21/2025	0.7	Correspond with A&M and K&E regarding potential changes to cash management order
Shiffman, David	7/21/2025	1.3	Finalize monthly factoring report for submission to various notice parties
Simion, Tony	7/21/2025	0.4	Discussion w/ J. Stegenga and T. Simion (A&M) re: timing updates of DS filing and final DIP hearings
Simion, Tony	7/21/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	7/21/2025	0.8	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Stegenga, Jeff	7/21/2025	0.4	Discussion w/ J. Stegenga and T. Simion (A&M) re: timing updates of DS filing and final DIP hearings
Turner, Cari	7/21/2025	0.7	Participate in a meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M), D. Shiffman (A&M) and L. Callerio (A&M) re: updated DIP budget discussion
Turner, Cari	7/21/2025	0.6	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Warren, Joseph	7/21/2025	0.1	Update A&M team regarding discussions with Marelli staff relating to chapter 11 business plan analysis, particularly relating to 502 (b) (6) lease rejections
Webber, Dan	7/21/2025	0.6	Revise intercompany matrix as of 5/31/2025
Zhu, Judith	7/21/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/22/2025	1.6	Draft multiple trade agreement as requested by management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/22/2025	0.7	Participate in a meeting with C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) to discuss the updated DIP budget
Callerio, Lorenzo	7/22/2025	0.8	Meeting with Marelli, R. Agostinelli (GT), and A. Danovi (Studio Danovi) to discuss art.56 activities
Cook, Jacob	7/22/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss comments on the First day motion reporting
Cook, Jacob	7/22/2025	0.4	Call with J. Cook (A&M) to discuss comments on the First day motion reporting
Fuetter, Isaac	7/22/2025	2.7	Refine Excel trade agreement tracker
Grossi, Nick	7/22/2025	1.6	Review Grossi & Singh declarations and prepare for deposition
Shahbain, Abraham	7/22/2025	0.7	Participate in a meeting with C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) to discuss the updated DIP budget
Shahbain, Abraham	7/22/2025	0.8	Review and provide comments related to analysis summarizing first day motion relief payments through July 11
Shahbain, Abraham	7/22/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss comments on the First day motion reporting
Shahbain, Abraham	7/22/2025	0.6	Provide comments to team on trade agreement tracker
Shahbain, Abraham	7/22/2025	0.9	Review of trade agreement tracker reporting required by final vendor order
Shiffman, David	7/22/2025	1.8	Correspond with Marelli Treasury, K&E and various banking partners regarding potential letter of credit issuance related to customs bonds
Shiffman, David	7/22/2025	1.1	Correspond with Marelli Treasury team regarding proposed terms to go forward factoring arrangements and related Analyze
Shiffman, David	7/22/2025	0.7	Participate in a meeting with C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) to discuss the updated DIP budget
Simion, Tony	7/22/2025	0.6	Call with T. Simion, D. Webber (A&M),Marelli regarding real estate lease rejections and negotiations
Simion, Tony	7/22/2025	0.4	Call with PJT regarding latest analysis and negotiations with senior lenders and Ad Hoc related to emergency loan
Simion, Tony	7/22/2025	0.7	Attend meeting with Management, K&E, and PJT to discuss chapter 11 milestones, latest negotiations with outside parties, and preparation for 2nd day hearing
Simion, Tony	7/22/2025	0.4	Meeting with K&E and PJT to discuss adequate protection analysis and hypothetical recovery analysis of emergency loan
Simion, Tony	7/22/2025	0.3	Catch-up call with T. Simion (A&M) on case updates and meetings
Turner, Cari	7/22/2025	0.7	Participate in a meeting with C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) to discuss the updated DIP budget
Turner, Cari	7/22/2025	0.3	Review weekly payment selection files

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Waismann, Heitor	7/22/2025	0.6	Call with Marelli Treasury team to discuss their factoring cash out model
Waismann, Heitor	7/22/2025	0.7	Participate in a meeting with C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), H. Waismann (A&M) and L. Callerio (A&M) to discuss the updated DIP budget
Webber, Dan	7/22/2025	0.2	Prepare for call with Marelli management regarding real estate lease rejections and negotiations
Webber, Dan	7/22/2025	0.6	Call with T. Simion, D. Webber (A&M),Marelli regarding real estate lease rejections and negotiations
Weiland, Brad	7/22/2025	0.7	Review client presentation materials for status update and discussion
Weiland, Brad	7/22/2025	0.2	Correspond re: client materials with A. Shahbain (A&M), M. Dvorak (A&M)
Weiland, Brad	7/22/2025	0.2	Correspond with M. Dvorak (A&M) re: timing considerations and workstreams
Weiland, Brad	7/22/2025	0.4	Prepare and review materials re: client presentation
Zhu, Judith	7/22/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/23/2025	0.9	Prepare a revised FDM payments analysis as requested by C. Turner (A&M)
Callerio, Lorenzo	7/23/2025	1.2	Prepare two business cases for submission to the lender, supporting approval of the trade agreement
Draude, Richard	7/23/2025	1.7	Prepare analysis re: weighted average DPO per SVP request
Fuetter, Isaac	7/23/2025	2.4	Update outputs in Excel trade agreement tracker
Grossi, Nick	7/23/2025	2.0	Participate in deposition for case proceedings and testimony
Grossi, Nick	7/23/2025	1.0	Participate in discussion with C McGushin related to direct testimony
Grossi, Nick	7/23/2025	1.5	Review deposition transcript for accuracy and case preparation
Grossi, Nick	7/23/2025	2.0	Prepare for hearing as expert witness re: DIP/adequate protection. Review hypothetical liquidation analysis
Rybarczyk, Jodi	7/23/2025	0.6	Prepare Q2 2025 quarterly fees calculation
Shiffman, David	7/23/2025	0.5	Call with prospective bank regarding issuance of letters of credit
Shiffman, David	7/23/2025	0.5	Prepare revisions to the proposed net cash flow covenant language for K&E review
Shiffman, David	7/23/2025	0.8	Correspond with Management, A&M and K&E regarding minimum cash needs
Simion, Tony	7/23/2025	1.6	Develop slides for weekly management chapter 11 report out summarizes activities, timelines, and other key workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	7/23/2025	0.7	Review latest legal matters summary to determine payment treatment, provide guidance to team
Turner, Cari	7/23/2025	0.3	Review updated weekly payment selection files
Webber, Dan	7/23/2025	0.4	Review management data regarding lease rejection strategy, timeline, and cost
Webber, Dan	7/23/2025	0.2	Meeting with D. Webber (A&M) and E. Swager (K&E) regarding legal guidance for company to renegotiate existing leases in foreign jurisdictions
Weiland, Brad	7/23/2025	0.2	Correspond with A. Shahbain (A&M), M. Dvorak (A&M) re: client presentation materials
Weiland, Brad	7/23/2025	0.2	Correspond with M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) re: bankruptcy process and status
Zhu, Judith	7/23/2025	0.2	Respond to Marelli concerning issues related to coding
Zhu, Judith	7/23/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/24/2025	0.6	Update the FDM payments analysis before discussing it with C. Turner (A&M)
Callerio, Lorenzo	7/24/2025	0.4	Call with Marelli re: potential claim for damages
Callerio, Lorenzo	7/24/2025	0.8	Correspond with Alix Partner re: certain questions received on certain proposed settlement agreements
Callerio, Lorenzo	7/24/2025	1.1	Review selected AP reconciliations prior to incorporating them into the proposed settlement agreements
Callerio, Lorenzo	7/24/2025	0.7	Draft a new consent proposal for submission to the lender, supporting approval of a settlement agreement
Cook, Jacob	7/24/2025	0.7	Update to PMO timeline materials for PMO meeting WE 7/25
Cui, Maggie	7/24/2025	0.4	Review the email drafted by J. Zhu (A&M) to the Japan local finance team in response to their request to discontinue marking codes in the financial system
Dvorak, Michael	7/24/2025	1.6	Update work plan for in person meetings week of July 28
Fuetter, Isaac	7/24/2025	1.1	Revise trade agreement Excel tracker
Fuetter, Isaac	7/24/2025	2.6	Update trade agreement Excel tracker
Grossi, Nick	7/24/2025	0.8	Coordinate potential settlement with creditor counterparty
Rybarczyk, Jodi	7/24/2025	0.2	Correspond with A&M cash team to plan for payment of quarterly U.S. Trustee fees
Shahbain, Abraham	7/24/2025	0.5	Review and provide comments on first day motion spend reporting
Shahbain, Abraham	7/24/2025	0.7	Review and provide comments on trade agreement tracking reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/24/2025	1.4	Review analysis of data obtained by management regarding potential unsecured claims to address while in chapter 11
Simion, Tony	7/24/2025	1.6	Modify presentation of weekly project management status update regarding chapter 11 timeline, reporting, and certain analysis
Simion, Tony	7/24/2025	1.9	Participate in meetings with K&E and PJT regarding possible solutions between the emergency loan lenders and the Ad Hoc lenders regarding payment strategies during chapter 11
Zhu, Judith	7/24/2025	0.6	Respond via email to the Japan local finance team addressing their request to discontinue marking codes in the financial system
Zhu, Judith	7/24/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	7/24/2025	0.4	Review and interpret the Japan local finance team's reply email concerning code-related issues
Zhu, Judith	7/24/2025	0.1	Discuss with Marelli the Japan local finance team’s reply and outline the next steps plan
Callerio, Lorenzo	7/25/2025	0.7	Prepare a new business case to be submitted to the lenders for approval
Callerio, Lorenzo	7/25/2025	0.4	Call with J. Amico (Alix) to discuss certain settlements approval
Cook, Jacob	7/25/2025	1.1	Update to PMO materials for presentation for WE 7/25
Fuetter, Isaac	7/25/2025	2.1	Revise VMT Vendor Management deck for final management presentation
Fuetter, Isaac	7/25/2025	1.2	Review VMT Vendor Management deck for accuracy and completeness
Fuetter, Isaac	7/25/2025	2.8	Revise modeling for trade agreement tracker
Grossi, Nick	7/25/2025	0.5	Review PMO materials and provide comments re: same
Hertzberg, Julie	7/25/2025	0.6	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re: bankruptcy status and open items
Shahbain, Abraham	7/25/2025	0.8	Provide final review and submit reporting required by interim and final orders
Shahbain, Abraham	7/25/2025	0.4	Request benchmarking materials from counsel and internal research teams
Shahbain, Abraham	7/25/2025	0.6	Respond to emails from company on payment requests
Simion, Tony	7/25/2025	0.5	Call with T. Simion, D. Webber (A&M), S. Winters, R. Kwasteniet (K&E), Marelli to discuss next steps for GUC analysis workshop materials
Simion, Tony	7/25/2025	0.6	Attend meeting with Management to discuss potential unsecured claims analysis and format of response to ad hoc lender advisors
Simion, Tony	7/25/2025	0.4	Discussion w/ J. Stegenga and T. Simion (A&M) re: hearing updates, vendor mgmt. update and next week focal points

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/25/2025	0.9	Review and provide comments to latest draft of weekly project management presentation regarding chapter 11 timeline and key workstreams
Stegenga, Jeff	7/25/2025	0.4	Discussion w/ J. Stegenga and T. Simion (A&M) re: hearing updates, vendor mgmt. update and next week focal points
Webber, Dan	7/25/2025	0.5	Call with T. Simion, D. Webber (A&M), S. Winters, R. Kwasteniet (K&E), Marelli to discuss next steps for GUC analysis workshop materials
Weiland, Brad	7/25/2025	0.2	Correspond with Marelli re: reporting items
Weiland, Brad	7/25/2025	0.3	Prepare client update materials re: reporting activities
Weiland, Brad	7/25/2025	0.2	Correspond with T. Simion (A&M) re: client items
Weiland, Brad	7/25/2025	0.6	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re: bankruptcy status and open items
Zhu, Judith	7/25/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/26/2025	1.7	Prepare certain vendor management-related slides as requested by the lenders
Callerio, Lorenzo	7/26/2025	0.6	Review and finalize the VMT deck based on the discussion held with the team
Draude, Richard	7/26/2025	2.3	Update FDM reporting requirements summary for latest final orders and comments from team leads
Fuetter, Isaac	7/26/2025	2.8	Update slides for VMT deck with latest data and visual improvements
Grossi, Nick	7/26/2025	0.7	Review claim analysis and provide comments re: same
Grossi, Nick	7/26/2025	0.4	Follow-up call w/ J. Stegenga and N. Grossi (A&M) re: SVP requests, vendor mgmt. issues and next steps
Shahbain, Abraham	7/26/2025	0.4	Review and provide comments on analysis summarizing reporting requirements based on interim order
Simion, Tony	7/26/2025	0.3	Call w/ J. Stegenga and T. Simion (A&M) re: follow-up on Marelli info requests and next week meeting plans with SVP
Stegenga, Jeff	7/26/2025	0.3	Call w/ J. Stegenga and T. Simion (A&M) re: follow-up on Marelli info requests and next week meeting plans with SVP
Stegenga, Jeff	7/26/2025	0.4	Follow-up call w/ J. Stegenga and N. Grossi (A&M) re: SVP requests, vendor mgmt. issues and next steps
Callerio, Lorenzo	7/27/2025	0.7	Meeting with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated payment forecast
Cui, Maggie	7/27/2025	0.6	Report to the A&M core team on the progress of the work in China and the follow-up plans via email
Fuetter, Isaac	7/27/2025	1.6	Revise weekly VMT deck for management review and discussion
Rybarczyk, Jodi	7/27/2025	0.6	Correspond with Marelli treasury team regarding instructions for payment of U.S. Trustee fees

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	7/27/2025	0.7	Meeting with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated payment forecast
Callerio, Lorenzo	7/28/2025	1.1	Update a revised version of the payment forecast presentation to includes comments received from C. Turner (A&M)
Callerio, Lorenzo	7/28/2025	2.1	Prepare an updated payment forecast for the upcoming 13 weeks to be discussed with Marelli and C. Turner (A&M)
Callerio, Lorenzo	7/28/2025	0.7	Meeting with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated payment forecast
Callerio, Lorenzo	7/28/2025	0.6	Prepare the Italian translation of a press release before circulating it
Draude, Richard	7/28/2025	1.6	Revise FDM reporting requirements summary for comments from team leads
Fuetter, Isaac	7/28/2025	1.9	Build vendor outputs in trade agreement tracker
Grossi, Nick	7/28/2025	0.9	Review and provide comments re: to pension obligations and diligence requests
Grossi, Nick	7/28/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT))
Grossi, Nick	7/28/2025	1.1	Review and provide comments re: professional retention matters
Grossi, Nick	7/28/2025	1.1	Review and provide comments re: DIP order
Grossi, Nick	7/28/2025	0.5	Prepare and participate in AHG advisor call (counterparty, HL and K&E)
Shahbain, Abraham	7/28/2025	0.9	Update of purchasing town hall deck based on comments received
Shahbain, Abraham	7/28/2025	1.1	Review benchmarking analysis created by A&M team related to payment terms in auto industry
Shahbain, Abraham	7/28/2025	0.6	Call with A. Shahbain and C. Turner (A&M) to catch-up on workstreams and open analyses
Shahbain, Abraham	7/28/2025	0.6	Call with A. Shahbain and C. Turner (A&M) to catch-up on workstreams and open analyses
Simion, Tony	7/28/2025	0.6	Attend meeting with Marelli customer regarding chapter 11 update and timing changes resulting from 2nd day hearing
Simion, Tony	7/28/2025	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	7/28/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	7/28/2025	0.3	Telephone conference between B. Weiland (A&M), T. Simion (A&M) re: bankruptcy status and items
Turner, Cari	7/28/2025	0.7	Meeting with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated payment forecast
Turner, Cari	7/28/2025	0.6	Call with C. Turner (A&M) to catch-up on workstreams and open analyses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/28/2025	0.8	Analyze potential bankruptcy items including timing considerations
Weiland, Brad	7/28/2025	0.2	Correspond with T. Simion (A&M) re: bankruptcy support and timing considerations re: same
Weiland, Brad	7/28/2025	0.3	Telephone conference between B. Weiland (A&M), T. Simion (A&M) re: bankruptcy status and items
Zhu, Judith	7/28/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	7/29/2025	2.2	Prepare three business cases to be submitted to Alix as part of the settlement agreement process
Callerio, Lorenzo	7/29/2025	1.3	Prepare a revised version of the updated payments estimate analysis to discuss with the broader A&M team
Caruso, Nicholas	7/29/2025	0.4	Call with R. Draude and N. Caruso (A&M) regarding updated AP aging
Draude, Richard	7/29/2025	0.4	Call with R. Draude and N. Caruso (A&M) regarding updated AP aging
Fuetter, Isaac	7/29/2025	1.6	Build KPI outputs in VMT deck to support management decision-mcounterpartyg
Grossi, Nick	7/29/2025	0.4	Provide factoring party payment schedule and distribute to constituents
Grossi, Nick	7/29/2025	1.1	Prepare and participate in discussion with DB related to liquidity and business plan
Grossi, Nick	7/29/2025	0.8	Coordinate matters related to local Italian reporting requirements
Grossi, Nick	7/29/2025	0.4	Provide diligence re: to joint venture arrangements
Loop, Stuart	7/29/2025	0.4	Email correspondence with Marelli regarding article 56 reporting requirements and timelines
Shahbain, Abraham	7/29/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items
Shahbain, Abraham	7/29/2025	0.7	Review and update of townhall presentation based on feedback and comments received
Shahbain, Abraham	7/29/2025	0.4	Call with accounts payable on invoice processing timing and process updates
Shahbain, Abraham	7/29/2025	0.5	Call with Marelli purchasing, C. Turner (A&M), and A. Shahbain (A&M) to plan for purchasing townhall
Shiffman, David	7/29/2025	0.7	Correspond with Treasury team regarding upcoming hearings and potential agenda items
Simion, Tony	7/29/2025	1.9	Attend meeting with Management and Ad Hoc lenders presenting business unit overview and preliminary business plan
Simion, Tony	7/29/2025	0.9	Review and provide comments to latest draft of analysis regarding potential lease contract rejections and material litigation opportunities to investigate
Simion, Tony	7/29/2025	1.6	Attend Management meeting with Ad Hoc Lenders with the presentation of an overview of the company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/29/2025	2.1	Attend meeting with Management who presented business unit overview and preliminary business plan
Turner, Cari	7/29/2025	0.5	Call with Marelli purchasing, C. Turner (A&M), and A. Shahbain (A&M) to plan for purchasing townhall
Turner, Cari	7/29/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items
Webber, Dan	7/29/2025	0.3	Review of real estate lease detail provided by management
Webber, Dan	7/29/2025	0.7	Review Business Unit presentations (Propulsion; Green Technology) prepared by management
Weiland, Brad	7/29/2025	0.3	Correspond with Marelli re: bankruptcy support
Weiland, Brad	7/29/2025	0.4	Review and analyze open bankruptcy items including timing considerations
Zhu, Judith	7/29/2025	0.3	Communicate with A&M core team (B. Weiland, A. Shahbain, etc.) about the CUST coding issue via email and Teams
Zhu, Judith	7/29/2025	0.3	Review A. Shahbain (A&M)'s email responses and then email GBS to discuss the claims issues further
Zhu, Judith	7/29/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	7/29/2025	0.4	Respond to GBS regarding the customer claims coding issue
Zhu, Judith	7/29/2025	1.7	Translate supplier communication materials from the supplier update letter
Zhu, Judith	7/29/2025	0.2	Review the email from the Marelli regarding the payment issue with supplier
Callerio, Lorenzo	7/30/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) re: prepetition AP mapping
Caruso, Nicholas	7/30/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) re: prepetition AP mapping
Cui, Maggie	7/30/2025	0.4	Review the email drafted by J. Zhu (A&M) to the Thailand team regarding the counterparty payment issue
Cui, Maggie	7/30/2025	0.7	Review the Chinese translation of supplier communication materials from the suppler update letter, and share it with J. Hertzberg (A&M) via email
Fuetter, Isaac	7/30/2025	0.7	Update KPI outputs in Excel trade agreement tracker
Grossi, Nick	7/30/2025	0.2	Coordinate JV matters and near-term disbursement requests
Shahbain, Abraham	7/30/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) re: prepetition AP mapping
Shahbain, Abraham	7/30/2025	1.0	Participate in the morning session of the purchasing townhall providing a chapter 11 update
Shahbain, Abraham	7/30/2025	0.5	Participate in the afternoon session of the purchasing townhall providing a chapter 11 update with A. Shahbain and C. Turner (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	7/30/2025	1.9	Attend meeting with Management and Ad Hoc lenders presenting business unit overview
Simion, Tony	7/30/2025	1.1	Participate in meeting with Management and Ad Hoc lenders to review business unit history, overview, and business plan
Simion, Tony	7/30/2025	2.4	Attend meeting with Management and Ad Hoc lenders presenting business unit overview and preliminary business plan
Turner, Cari	7/30/2025	1.4	Review weekly payment selection files
Turner, Cari	7/30/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) re: prepetition AP mapping
Turner, Cari	7/30/2025	0.9	Review weekly update materials for management
Turner, Cari	7/30/2025	0.5	Participate in the afternoon session of the purchasing townhall providing a chapter 11 update with A. Shahbain and C. Turner (A&M)
Turner, Cari	7/30/2025	0.5	Participate in the afternoon session of the purchasing townhall providing a chapter 11 update with C. Turner (A&M)
Webber, Dan	7/30/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding liquidation of certain non-debtor legal entity
Webber, Dan	7/30/2025	0.2	Correspond with S. Bebbington (BDO) regarding diligence related to UK pension
Zhu, Judith	7/30/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	7/30/2025	0.2	Respond to A. Shahbain (A&M) regarding the customer claims via email
Zhu, Judith	7/30/2025	0.2	Review GBS email reply regarding the customer claims
Zhu, Judith	7/30/2025	0.2	Update the supplier communication materials from the supplier update letter and draft email to M. Cui (A&M）
Zhu, Judith	7/30/2025	0.4	Review the supplier list in the email titled 'MAR – Vendor Available to Pay' forwarded by GBS
Zhu, Judith	7/30/2025	0.9	Respond to the email from the Thailand team regarding the counterparty payment issue
Zhu, Judith	7/30/2025	0.3	Review the Thailand team's response regarding the counterparty payment issue
Callerio, Lorenzo	7/31/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the updated payment forecast analysis
Callerio, Lorenzo	7/31/2025	2.5	Prepare an updated version of the payment forecast analysis including the latest executed trade agreements information
Caruso, Nicholas	7/31/2025	1.7	Review and revise AP aging file based on latest available information from the Marelli team
Cook, Jacob	7/31/2025	0.3	Update to PMO timeline materials for PMO meeting WE 8/1
Fuetter, Isaac	7/31/2025	2.9	Review outputs in trade agreement tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/31/2025	2.1	Prepare output schedules for Excel trade agreement tracker
Fuetter, Isaac	7/31/2025	1.8	Revise outputs in trade agreement tracker
Grossi, Nick	7/31/2025	0.5	Prepare and participate in ad hoc advisor status call (counterparty, Alix, K&E and PJT)
Grossi, Nick	7/31/2025	1.9	Prepare exit financing materials for lender and management review
Grossi, Nick	7/31/2025	1.7	Review and provide comments re: general unsecured claim analysis
Grossi, Nick	7/31/2025	0.5	Prepare and participate in debtor advisor status call (S Winters (K&E) and J Singh (PJT))
Grossi, Nick	7/31/2025	1.0	Review trade estimates and revise liquidity scenarios
Shahbain, Abraham	7/31/2025	0.4	Call with Marelli Mexico purchasing on Customer warranty payment
Shahbain, Abraham	7/31/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the updated payment forecast analysis
Simion, Tony	7/31/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	7/31/2025	1.1	Attend meeting with Management and Ad Hoc lenders to review business unit history, overview, and business plan
Simion, Tony	7/31/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	7/31/2025	1.1	Review and edit weekly project management presentation with updates to key workstreams and new timeline
Simion, Tony	7/31/2025	1.3	View and edit latest analysis on possible unsecured claims as requested by lender advisors
Webber, Dan	7/31/2025	0.4	Review additional Business Unit presentations prepared by management
Zhu, Judith	7/31/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/1/2025	0.5	Meeting with R. Agostinelli (GT) re: chapter 11 proceeding updates
Callerio, Lorenzo	8/1/2025	1.3	Update the most recent version of the payment forecast analysis including the latest executed settlement agreements
Campbell, Lyndsay	8/1/2025	1.1	Correspond with team members regarding July time entry procedures
Campbell, Lyndsay	8/1/2025	0.7	Correspond with team members regarding additional staff added
Cook, Jacob	8/1/2025	0.7	Update weekly PMO materials for WE 8/1
Fuetter, Isaac	8/1/2025	1.4	Refine modeling for trade agreement Excel tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/1/2025	2.9	Update weekly VMT reporting package with revised financial data
Grossi, Nick	8/1/2025	1.3	Prepare sources & uses and exit financing scenarios
Grossi, Nick	8/1/2025	0.8	Develop constituent settlement proposal
Grossi, Nick	8/1/2025	0.5	Prepare special committee materials
Shahbain, Abraham	8/1/2025	0.6	Review of first day motion reporting per the vendor motion order
Simion, Tony	8/1/2025	0.8	Review and provide comments to initial draft of weekly project management presentation for management
Simion, Tony	8/1/2025	0.4	Attend meeting with the Company Management and Customer Risk Management Team regarding chapter 11 timeline and answering questions regarding possible customer meetings
Zhu, Judith	8/1/2025	0.4	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Grossi, Nick	8/2/2025	0.2	Call with E Swager (K&E) regarding ad hoc diligence
Grossi, Nick	8/3/2025	0.7	Revise special committee presentation slides with updated materials
Grossi, Nick	8/3/2025	0.9	Review and provide comments re: K&E proposed settlement requests
Shiffman, David	8/3/2025	0.7	Review latest proposed stipulation from customer regarding monthly prepayments and provide feedback
Stegenga, Jeff	8/3/2025	0.6	Review of Special Committee Board materials in preparation for tomorrow's SC telephonic session
Callerio, Lorenzo	8/4/2025	0.3	Support and review the Italian translation of a press release, as requested by J. Hertzberg (A&M)
Callerio, Lorenzo	8/4/2025	0.4	Call with A. Danovi (Studio Danovi) re: Italian art. 56 requirements and next steps
Cui, Maggie	8/4/2025	0.7	Review the Chinese translation of supplier communication materials titled supplier update letter, and share it with J. Hertzberg (A&M) via email
Fuetter, Isaac	8/4/2025	1.3	Refine modeling for Formal Trade Agreement Excel tracker
Grossi, Nick	8/4/2025	0.4	Review MOR talking points and provide comments re: sane
Grossi, Nick	8/4/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT)
Hao, Sherri	8/4/2025	1.9	Update the internal guidance book based on team discussions and new updates
Shahbain, Abraham	8/4/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss workstreams and meeting results
Shahbain, Abraham	8/4/2025	0.6	Respond to diligence requests on a weekly or monthly reporting package

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to catch up on workstream next steps and open items
Shahbain, Abraham	8/4/2025	0.7	Call with the Company purchasing, treasury, A. Shahbain (A&M) to discuss weekly cash funding
Shiffman, David	8/4/2025	0.4	Correspond with external bank providers regarding potential to issue LOC
Simion, Tony	8/4/2025	0.5	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/4/2025	0.9	Prepare summary of potential comprised liabilities based on individual business unit meeting presentations
Simion, Tony	8/4/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/4/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss workstreams and meeting results
Simion, Tony	8/4/2025	0.9	Attend Special Committee Board of Directors meeting with management, K&E and PJT discussing overbid deadline, lender advisor involvement, chapter 11 timeline, and liquidity management
Stegenga, Jeff	8/4/2025	0.3	Correspond regarding business plan report and last week's meeting involving CEO and Alix with T. Simion (A&M)
Stegenga, Jeff	8/4/2025	0.4	Review of business plan initial deliverable to the Ad Hoc group advisors
Turner, Cari	8/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to catch up on workstream next steps and open items
Zhu, Judith	8/4/2025	0.9	Translate the updated supplier communication materials titled Supplier Update Letter and draft email to M. Cui (A&M)
Zhu, Judith	8/4/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/5/2025	2.2	Prepare and updated payment forecast to be discussed with the cash management team
Callerio, Lorenzo	8/5/2025	0.9	Update the cash in advance assumptions based on the information received from N. Caruso (A&M)
Fuetter, Isaac	8/5/2025	1.4	Refine modeling for Formal Trade Agreement Excel
Rybarczyk, Jodi	8/5/2025	0.2	Correspond with A&M internal team regarding U.S. Trustee fee payments and confirmations
Shahbain, Abraham	8/5/2025	0.4	Call with A. Shahbain and T. Simion (A&M) to discuss diligence requests and open items
Shahbain, Abraham	8/5/2025	0.6	Review of first day motion spend detail reporting by category
Shahbain, Abraham	8/5/2025	0.2	Review of executory contract related to logistics vendor
Shahbain, Abraham	8/5/2025	0.5	Call with the Company purchasing (China and Global) and A. Shahbain (A&M) to discuss cash funding needs
Shahbain, Abraham	8/5/2025	0.5	Participate on calls with the Company purchasing to discuss weekly allocation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/5/2025	1.3	Correspond with Company and K&E to review potential solutions for customs bond issue
Shiffman, David	8/5/2025	1.2	Review draft letter to AHG and provide feedback
Simion, Tony	8/5/2025	1.1	Prepare for and present materials regarding potential compromised liabilities to the Lender Advisors
Simion, Tony	8/5/2025	0.4	Call with A. Shahbain and T. Simion (A&M) to discuss diligence requests and open items
Simion, Tony	8/5/2025	0.4	Attend meeting with K&E on next steps and analysis required to advance the potentials comprised liabilities analysis
Simion, Tony	8/5/2025	0.6	Review and provide comments to K&E request for information related to line shutdowns and customer stops
Weiland, Brad	8/5/2025	0.3	Correspond with D. Heriford (K&E), A. Shahbain (A&M) re ordinary course professionals
Zhu, Judith	8/5/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker list
Callerio, Lorenzo	8/6/2025	1.3	Draft a revised version of the updated vendor spend forecast
Cui, Maggie	8/6/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the China vendors under Accounts Payable
Cui, Maggie	8/6/2025	0.4	Correspond with J. Zhu (A&M) regarding the issue that specific country SAP system does not support batch modification of release codes
Fuetter, Isaac	8/6/2025	0.3	Refine weekly VMT reporting and make additional formatting changes
Grossi, Nick	8/6/2025	1.5	Review lien priority waterfall and provide comments re: same
Grossi, Nick	8/6/2025	0.8	Review and provide comments regarding AHG communication materials
Shahbain, Abraham	8/6/2025	0.8	Review and provide comments on first day motion reporting
Shahbain, Abraham	8/6/2025	0.4	Request review of coding for prepetition accounts payable based on feedback from purchasing
Shahbain, Abraham	8/6/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss accounts payable coding
Shiffman, David	8/6/2025	1.7	Finalize feedback to provide Debtors advisors regarding letter to AHG
Shiffman, David	8/6/2025	0.5	Call with K&E and the Company Treasury to review potential solutions to customs bond LC issue
Simion, Tony	8/6/2025	0.9	Develop discussion topics based on business unit meetings that address possible restructuring opportunities to be addressed while in chapter 11
Simion, Tony	8/6/2025	0.6	Telephone conference among Management, T. Simion (A&M), and B. Weiland (A&M) re bankruptcy support and open items
Stegenga, Jeff	8/6/2025	0.6	Review of draft letter from K&E to Akin / Consortium on behalf of the Special Committee and timing follow-up with T. Simion (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	8/6/2025	0.3	Review draft letter to AHG regarding go-forward case strategy
Webber, Dan	8/6/2025	0.3	Correspond with J. Amico (Alix), R. Gannon, E. Swager (K&E) regarding certain secured assets in Germany
Weiland, Brad	8/6/2025	0.4	Review and analyze ordinary course professional items re tax-related services
Weiland, Brad	8/6/2025	0.2	Correspond with J. Hertzberg re open items
Weiland, Brad	8/6/2025	0.6	Telephone conference among Management, T. Simion (A&M), and B. Weiland (A&M) re bankruptcy support and open items
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re ordinary course professionals process
Zhu, Judith	8/6/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/6/2025	0.7	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the China vendors under Accounts Payable
Zhu, Judith	8/6/2025	0.4	Communicate with B. Weiland and M. Dvorak (A&M) via Teams and email regarding the specific country coding issue
Zhu, Judith	8/6/2025	0.4	Gather the relevant information and provide an initial response to M. Schirle and N. Caruso (A&M) regarding the China vendors under Accounts Payable
Zhu, Judith	8/6/2025	0.4	Communicate with B. Weiland and M. Dvorak (A&M) via email regarding the issue that specific SAP system does not support batch modification of release codes
Zhu, Judith	8/6/2025	0.3	Discuss with the Company regarding the issue that specific SAP system does not support batch modification of release codes
Callerio, Lorenzo	8/7/2025	0.9	Update the prepetition payment analysis based on the latest information received
Callerio, Lorenzo	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps
Cook, Jacob	8/7/2025	1.3	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/7/2025	0.8	Update weekly PMO materials for WE 8/8
Cui, Maggie	8/7/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the Company - China Support Work
Cui, Maggie	8/7/2025	0.4	Review the draft follow up email prepared by J. Zhu (A&M) regarding the China vendors under Accounts Payable
Fuetter, Isaac	8/7/2025	0.4	Update outputs in trade agreement tracker
Grossi, Nick	8/7/2025	0.7	Review edits to AHG communication materials
Hamerski, Grace	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps
Loop, Stuart	8/7/2025	0.7	Participate in a meeting with the Company, S. Loop, G. Hamerski, L. Callerio (A&M) to discuss the workstream next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	8/7/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/7/2025	0.4	Review and provide edits to notice to Ad Hoc Lenders advisors regarding key workstreams and timeline
Simion, Tony	8/7/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/7/2025	0.9	Review and edit draft weekly program management presentation for latest workstream updates and timeline changes
Webber, Dan	8/7/2025	0.2	Correspond with J. Amico, J. Tutti (Alix), C. Brodsky (A&M) regarding prepetition vs. post petition split of liabilities in financials prepared by management
Webber, Dan	8/7/2025	0.2	Correspond with R. Gannon (K&E) regarding certain Germany asset security
Weiland, Brad	8/7/2025	0.2	Correspond with L. Diss (K&E) re professional services items
Weiland, Brad	8/7/2025	0.2	Correspond with L. Diss (K&E), the Company re ordinary course professionals
Zhu, Judith	8/7/2025	0.9	Continue verifying the China vendor under AP and respond to M. Schirle and N. Caruso (A&M) via email
Zhu, Judith	8/7/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/7/2025	0.6	Compile and respond to B. Weiland (A&M)'s email regarding the Company - China Support Work
Zhu, Judith	8/7/2025	0.1	Communicate with the Company regarding Global response on the batch modification of release codes
Campbell, Lyndsay	8/8/2025	0.3	Correspond with team members regarding entry deadlines
Cook, Jacob	8/8/2025	0.4	Update PMO case timeline materials for PMO materials WE 8/8/25
Cui, Maggie	8/8/2025	0.7	Correspond with J. Zhu (A&M) and review the draft email on the Company
Fuetter, Isaac	8/8/2025	2.1	Update weekly VMT reporting for week-ending 8/9/2025
Grossi, Nick	8/8/2025	0.5	Coordinate creditor repayment election
Grossi, Nick	8/8/2025	0.9	Reconcile customer collections and 3rd party factoring forecasts to revised budget
Grossi, Nick	8/8/2025	1.3	Review and provide comments re: counterparty stipulation terms
Simion, Tony	8/8/2025	0.7	Review and edit for final distribution the weekly program management presentation with key workstreams and timelines
Webber, Dan	8/8/2025	0.2	Review of correspondences with R. Gannon (K&E) regarding certain Germany asset security
Weiland, Brad	8/8/2025	0.4	Correspond with the Company, tax service provider re bankruptcy items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/8/2025	0.3	Correspond with the Company re bankruptcy tax services
Zhu, Judith	8/8/2025	0.4	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/8/2025	0.9	Provide a follow-up response to B. Weiland (A&M) addressing the new request regarding the Company - China Support Work
Grossi, Nick	8/9/2025	0.9	Review DIP collateral priority mechanics
Stegenga, Jeff	8/9/2025	0.5	Review of reporting milestones PMO as distributed to the Debtors' mgmt. team and advisors
Webber, Dan	8/9/2025	0.5	Review Propulsion business plan presentation to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/9/2025	0.4	Review Green Technologies business plan presentation to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/9/2025	0.1	Correspond with T. Simion (A&M) regarding workplan for chapter 11 opportunity analysis and related tasks
Webber, Dan	8/9/2025	0.2	Review Aftermarket business plan presentation to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/9/2025	0.6	Review Ride Dynamics business plan presentation to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/9/2025	0.3	Review Lighting business plan presentation to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/9/2025	0.3	Review Interiors business plan presentation to summarize OEM follow-ups and business plan opportunities
Weiland, Brad	8/9/2025	0.3	Correspond with the Company re tax items and follow-up re same
Simion, Tony	8/10/2025	1.4	Review business unit presentations for potential restructuring activities currently not included in general unsecured claims analysis
Webber, Dan	8/10/2025	0.3	Review "SVP Due Diligence" presentation by management to summarize OEM follow-ups and business plan opportunities
Webber, Dan	8/10/2025	2.3	Prepare summary matrix for various business plan presentations for chapter 11 opportunities analysis
Cui, Maggie	8/11/2025	0.6	Communicate with J. Hertzberg (A&M) and J. Zhu (A&M) regarding the progress of the Company China work
Fuetter, Isaac	8/11/2025	1.4	Review outputs in formal trade agreement tracker
Grossi, Nick	8/11/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT)
Grossi, Nick	8/11/2025	1.0	Coordinate requests for DIP collateral information with finance team
Loop, Stuart	8/11/2025	0.8	Respond to diligence questions from G. Leiter (Alix) regarding historical net working capital and cash flow trends over time from 2022 to 2025
Shahbain, Abraham	8/11/2025	0.4	Review logistics contract for an understanding of trade terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/11/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	8/11/2025	1.2	Finalize and distribute illustrative extended cash forecast related to German entities for local compliance purposes
Shiffman, David	8/11/2025	1.1	Catch up call with the Company to review latest cash flow initiatives and bankruptcy updates
Simion, Tony	8/11/2025	0.4	Review list of global A&M staff supporting Management in preparation for meeting to discuss possible reductions
Simion, Tony	8/11/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/11/2025	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/11/2025	0.8	Call with T. Simion, D. Webber (A&M) and the Company Management to discuss chapter 11 opportunities analysis
Simoneaux, Natalie	8/11/2025	0.8	Identify business descriptions for various entities for the Form 426
Simoneaux, Natalie	8/11/2025	1.1	Analyze various 341 transcripts to extract potential questions in preparation of the 341 meeting
Turner, Cari	8/11/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	8/11/2025	1.6	Review supporting financial files for certain assets held German entities
Webber, Dan	8/11/2025	0.3	Correspond with R. Gannon (K&E) regarding certain Germany asset security
Webber, Dan	8/11/2025	0.8	Call with T. Simion, D. Webber (A&M) and the Company Management to discuss chapter 11 opportunities analysis
Weiland, Brad	8/11/2025	0.4	Prepare and revise materials re global business services and purchasing support
Weiland, Brad	8/11/2025	0.2	Correspond with the Company and T. Simion (A&M) re local global business services and purchasing support
Zhu, Judith	8/11/2025	0.4	Communicate with M. Cui (A&M) regarding the progress of the Company China work
Chester, Monte	8/12/2025	2.4	Consolidate incoming diligence requests into tracker
Chester, Monte	8/12/2025	2.2	Consolidate preparation materials for upcoming 341 meeting
Chester, Monte	8/12/2025	2.9	Perform sweep of Statements of Financial Affairs question 3 to ensure all creditors have been captured in employee conflicts detail
Dvorak, Michael	8/12/2025	2.4	Prepare open items list for A&M team as of August 12
Grossi, Nick	8/12/2025	1.5	Prepare responses to Bank diligence related to DIP
Grossi, Nick	8/12/2025	1.4	Review potential collateral and exit financing scenarios

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	8/12/2025	0.9	Review AHG inquires related to foreign liens. Provide comments re: same
Grossi, Nick	8/12/2025	0.5	Prepare and participate in discussion with the Company team related to cash management
Grossi, Nick	8/12/2025	0.5	Prepare and participate in discussion with the Company related to cash management program development
Shahbain, Abraham	8/12/2025	0.4	Draft email and distribute analysis to other lender group related days payables outstanding analysis
Shahbain, Abraham	8/12/2025	0.9	Draft email and distribute analysis to ad hoc lender advisors related days payables outstanding analysis
Shahbain, Abraham	8/12/2025	0.8	Review and provide comments to A&M team on days payable outstanding analysis
Shahbain, Abraham	8/12/2025	0.4	Draft email to purchasing team to schedule divisional meetings
Shahbain, Abraham	8/12/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) related to an internal comms messaging update
Shiffman, David	8/12/2025	0.7	Prepare revised EMEA cash flow projections in response to feedback received by K&E
Shiffman, David	8/12/2025	0.5	Call with A&M and the Company Treasury to review latest treasury management and factoring initiatives
Shiffman, David	8/12/2025	0.5	Call with the Company Treasury, A&M and Deutsche Bank regarding potential factoring and cash management services
Simion, Tony	8/12/2025	0.9	Attend meeting with Management to discuss footprint rationalization for non-production locations
Simion, Tony	8/12/2025	0.7	Attend senior lender weekly call to discuss business overview and liquidity update
Simion, Tony	8/12/2025	0.9	Review collateral materials provided by counsel supporting requested analysis by foreign jurisdiction on potential lean perfection
Simion, Tony	8/12/2025	0.4	Telephone conferences between B. Weiland (A&M) and T. Simion (A&M) re bankruptcy items
Simoneaux, Natalie	8/12/2025	0.9	Research additional potential 341 questions for purposes of folding into preparation documents
Turner, Cari	8/12/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) related to an internal comms messaging update
Webber, Dan	8/12/2025	0.3	Review supporting data for certain German assets to gather information for being perfected as collateral
Webber, Dan	8/12/2025	0.4	Call with R. Gannon, et al. (K&E) to discuss certain German assets being perfected as collateral
Weiland, Brad	8/12/2025	0.4	Telephone conferences between B. Weiland (A&M) and T. Simion (A&M) re bankruptcy items
Campbell, Lyndsay	8/13/2025	2.3	Summarize key case details and time requirements for new team members
Chester, Monte	8/13/2025	2.6	Review financial statements of controlled entities to gather data for Form 426 reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Chester, Monte	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Chester, Monte	8/13/2025	2.8	Prepare a timeline of key milestones in the bankruptcy case for internal tracking
Dvorak, Michael	8/13/2025	1.9	Review prior 341 transcript data to prepare company representative for continued 341 meeting
Dvorak, Michael	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Grossi, Nick	8/13/2025	0.6	Prepare PMO presentational slides and incorporate latest comments
Grossi, Nick	8/13/2025	0.8	Prepare and participate in call with UCC advisors related to recovery model and value allocations
Grossi, Nick	8/13/2025	1.4	Review status of revised factoring programs. Provide comments re: same
Grossi, Nick	8/13/2025	1.5	Prepare special committee materials
Grossi, Nick	8/13/2025	0.5	Prepare responses to diligence requests
Hertzberg, Julie	8/13/2025	0.3	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re bankruptcy services and open items
Shiffman, David	8/13/2025	0.5	Call with the Company and M. Berger (K&E) to discuss cash flow related compliance requirements for German entities
Simion, Tony	8/13/2025	1.2	Prepare presentation materials for Board of Directors meeting
Webber, Dan	8/13/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to finalize revisions to intercompany balances as of 5/31/2025
Webber, Dan	8/13/2025	0.9	Prepare roll-forward analysis for intercompany matrix from May 2025 through petition date based on incremental intercompany cash transactions
Webber, Dan	8/13/2025	1.1	Prepare revised intercompany matrix analysis for May 2025 based on latest data from statements and schedules
Weiland, Brad	8/13/2025	0.3	Telephone conference between J. Hertzberg (A&M) and B. Weiland (A&M) re bankruptcy services and open items
Campbell, Lyndsay	8/14/2025	2.7	Create schedule of team member hours and key workstreams
Chester, Monte	8/14/2025	2.3	Perform analysis of address which are flagged missing or incomplete in creditor noticing matrix to be provided to the claims agent
Chester, Monte	8/14/2025	1.9	Consolidate diligence requests and financials related to Form 426
Chester, Monte	8/14/2025	2.9	Perform analysis of address which are flagged missing or incomplete in creditor noticing matrix to be provided to the claims agent
Cook, Jacob	8/14/2025	1.8	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/8 for EMEA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	8/14/2025	0.6	Communicate with J. Zhu (A&M) and B. Weiland (A&M) regarding the Company's work arrangements in Shanghai and Dalian next week
Dvorak, Michael	8/14/2025	2.9	Review creditor matrix supplement file for transfer to claims agent
Dvorak, Michael	8/14/2025	2.2	Prepare response to company legal team regarding data privacy
Fuetter, Isaac	8/14/2025	2.7	Refine schedules in trade agreement tracker
Grossi, Nick	8/14/2025	1.8	Prepare exit financing presentation materials for upcoming meetings
Grossi, Nick	8/14/2025	0.8	Prepare and participate in special committee meeting
Grossi, Nick	8/14/2025	0.3	Review di minimis asset sales and provide comments re: same
Grossi, Nick	8/14/2025	0.5	Prepare and participate in company side advisor call with S Winters (K&E) and J Singh (PJT)
Grossi, Nick	8/14/2025	0.5	Review country asset portfolio and provide comments re: same
Shahbain, Abraham	8/14/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	8/14/2025	0.7	Correspond with A&M vendor team regarding pre and post-petition mapping of disbursements
Shiffman, David	8/14/2025	1.3	Review draft monthly factoring report and provide feedback to liquidity team
Shiffman, David	8/14/2025	1.2	Follow up analysis on status of Brazil dividend distributions
Simion, Tony	8/14/2025	0.4	Review due diligence responses in preparation for meeting with senior lenders
Simion, Tony	8/14/2025	0.9	Attend and present materials to the Board of Directors Special Committee related to vendor management
Simion, Tony	8/14/2025	0.9	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/14/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Turner, Cari	8/14/2025	0.6	Call with C. Turner and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	8/14/2025	0.2	Correspond with F. Hipp (K&E) regarding perfection of certain German assets
Webber, Dan	8/14/2025	0.2	Correspond with J. Amico (Alix) regarding perfection of certain German assets
Webber, Dan	8/14/2025	0.2	Correspond with N. Grossi (A&M), E. Swager, R. Gannon (K&E) regarding real estate appraisals
Webber, Dan	8/14/2025	0.3	Draft correspondences to the Company regarding identification of certain German assets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/14/2025	0.2	Correspond with M. Dvorak (A&M) re open items
Zhu, Judith	8/14/2025	0.6	Communicate with M. Cui (A&M) and B. Weiland (A&M) regarding the Company's work arrangements in Shanghai and Dalian next week
Campbell, Lyndsay	8/15/2025	2.9	Incorporate post filing fee information into workstream summary
Campbell, Lyndsay	8/15/2025	2.1	Create a pre and post filing summary of our fees
Chester, Monte	8/15/2025	2.2	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/15/2025	1.8	Prepare responses to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/15/2025	2.7	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Draude, Richard	8/15/2025	0.4	Call with A. Shahbain, R. Draude (A&M) and the Company re: wage reporting requirement process
Fuetter, Isaac	8/15/2025	2.2	Update weekly VMT reporting for week-ending 8/16/2025
Grossi, Nick	8/15/2025	0.3	Review PMO materials and confirm alignment with current forecasts
Grossi, Nick	8/15/2025	0.3	Prepare and participate in discussion with E Swager w/r/t DIP inquires
Shahbain, Abraham	8/15/2025	0.8	Catch-up call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and upcoming calls
Shahbain, Abraham	8/15/2025	0.4	Call with A. Shahbain, R. Draude (A&M) and the Company re: wage reporting requirement process
Simion, Tony	8/15/2025	0.3	Call with management to discuss next weeks activities and key deliverables
Simion, Tony	8/15/2025	0.7	Review and edit weekly project management presentation
Simoneaux, Natalie	8/15/2025	1.1	Research various vendor addresses for proper noticing practices
Simoneaux, Natalie	8/15/2025	2.2	Prepare summary file of ordinary course professional payments for post-petition payment analysis
Simoneaux, Natalie	8/15/2025	0.8	Prepare summary of pre vs. post-petition invoices for July AP
Turner, Cari	8/15/2025	0.8	Catch-up call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and upcoming calls
Webber, Dan	8/15/2025	0.1	Correspond with N. Grossi (A&M), E. Swager, R. Gannon (K&E) regarding real estate appraisals
Webber, Dan	8/15/2025	0.1	Correspond with J. Amico (Alix) regarding perfection of certain German assets
Weiland, Brad	8/15/2025	0.4	Review tax data, including customs items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/15/2025	0.3	Correspond with M. Dvorak (A&M) re open items and next steps
Grossi, Nick	8/16/2025	1.0	Coordinate exit financing matters with internal and external advisors
Shahbain, Abraham	8/16/2025	0.6	Respond to emails related to vendor open items
Shahbain, Abraham	8/16/2025	0.8	Review and update of vendor management slides and provide comments to A&M team
Simion, Tony	8/16/2025	0.6	Complete final edits prior to distribution of weekly project management presentation
Simion, Tony	8/16/2025	0.7	Discuss with management regarding vendor payment processing issues and possible additional support
Stegenga, Jeff	8/16/2025	0.6	Review of latest reporting / milestone PMO summary and follow-up w/ T. Simion (A&M)
Cui, Maggie	8/17/2025	1.2	Communicate with the Company regarding the current status of the Chapter 11 process and subsequent plans
Callerio, Lorenzo	8/18/2025	0.9	Review and prepare responses to certain questions received from FTI on I/C balances
Campbell, Lyndsay	8/18/2025	1.3	Create a file of time entries used to produce the last fee application
Chester, Monte	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Chester, Monte	8/18/2025	1.3	Review monthly operating report global notes for updates specific to the reporting period
Chester, Monte	8/18/2025	2.4	Update internal conflicts database with latest parties to be run on Schedule A
Chester, Monte	8/18/2025	2.8	Review conflicts master detail to ensure categories reported to internal conflicts team and legal counsel are comprehensive
Dvorak, Michael	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Fuetter, Isaac	8/18/2025	1.4	Refine schedules in formal trade agreement tracker
Grossi, Nick	8/18/2025	0.8	Prepare materials for 341 meeting post S&S
Grossi, Nick	8/18/2025	1.6	Review FDM to post-petition budget reconciliation and provide comments re: same
Grossi, Nick	8/18/2025	1.5	Review and provide comments re: exit financing
Grossi, Nick	8/18/2025	0.5	Review and provide comments re: pension advisor requests
Grossi, Nick	8/18/2025	0.5	Review documentation and provide comments re: deferral notification
Pogorzelski, Jon	8/18/2025	0.3	Telephone conference among B. Weiland (A&M), J. Pogorzelski (A&M) re claims and avoidance action analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Pogorzelski, Jon	8/18/2025	0.3	Prepare updates to summary 341 preparation presentation related to payments disclosed in statement of financial affairs
Shahbain, Abraham	8/18/2025	0.7	Review of communication talking points to be utilized for vendor negotiations
Shahbain, Abraham	8/18/2025	0.8	Respond to questions from counsel on the status of negotiations and lender consent
Shiffman, David	8/18/2025	0.7	Follow up correspondence with the Company Treasury regarding Brazil dividend process
Simion, Tony	8/18/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	8/18/2025	0.3	Review latest potential general unsecured claims analysis in preparation for meeting with Management
Simion, Tony	8/18/2025	0.3	Review list of top issues from customer plant production group for potential next week run outs
Simion, Tony	8/18/2025	0.6	Attend meeting with K&E to discuss intellectual property disputes and litigation items
Simion, Tony	8/18/2025	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simoneaux, Natalie	8/18/2025	2.1	Prepare analysis of vendor diligence request to identify variances in scheduled vs asserted invoices
Simoneaux, Natalie	8/18/2025	1.4	Analyze historical open AP reports to identify potential ordinary course professional payment invoices
Webber, Dan	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Webber, Dan	8/18/2025	0.2	Correspond with the Company management regarding bridging internal reporting on vendor spend to cash actualization model
Weiland, Brad	8/18/2025	0.3	Telephone conference among B. Weiland (A&M), J. Pogorzelski (A&M) re claims and avoidance action analysis
Weiland, Brad	8/18/2025	0.3	Call with D. Webber, B. Weiland, M. Dvorak, M. Chester (A&M) to discuss action plan for future supporting analyses including intercompany matrix updates
Zhu, Judith	8/18/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Campbell, Lyndsay	8/19/2025	1.9	Update list of individuals on the case and expected to continue assisting
Chester, Monte	8/19/2025	2.4	Consolidate additional diligence requests from creditor parties related to formal reporting
Chester, Monte	8/19/2025	2.9	Perform quality control review of monthly operating report for previous period to validate reporting of cumulative reporting values
Chester, Monte	8/19/2025	0.9	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Fuetter, Isaac	8/19/2025	0.9	Update modeling for formal trade agreement excel
Pogorzelski, Jon	8/19/2025	1.2	Evaluate global notes related to form 426 to confirm accurate disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/19/2025	0.4	Correspond with K&E regarding form template for Emergency Loan payment election
Shiffman, David	8/19/2025	0.9	Working session with A&M team to develop more refined A&M fee forecast
Shiffman, David	8/19/2025	1.2	Prepare revisions to Brazil dividend summary materials and share with the Company Treasury for review
Simion, Tony	8/19/2025	0.6	Review and provide comments to management regarding latest employee survey results and next steps of engagement through chapter 11
Simion, Tony	8/19/2025	1.1	Attend meeting with T. Simion (A&M), D. Webber (A&M), K&E and Management to discuss Ad Hoc Lenders advisors request to identify potential restructuring activities
Simion, Tony	8/19/2025	0.4	Attend meeting with Management to address payment processing issues in overseas region and discuss possible solutions
Simoneaux, Natalie	8/19/2025	1.7	Analyze creditor matrix vendors to identify potential parties for vendor order notice
Simoneaux, Natalie	8/19/2025	2.1	Prepare analysis related to reverse factoring parties relating to diligence requests
Simoneaux, Natalie	8/19/2025	2.2	Assist with preparation of advisor diligence request tracker to record incoming questions
Simoneaux, Natalie	8/19/2025	0.8	Evaluate proper legal entity names for invoices in July open AP
Webber, Dan	8/19/2025	1.1	Attend meeting with T. Simion (A&M), D. Webber (A&M), K&E and Management to discuss Ad Hoc Lenders advisors request to identify potential restructuring activities
Weiland, Brad	8/19/2025	0.2	Correspond with M. Dvorak (A&M) re open items re client support
Weiland, Brad	8/19/2025	0.5	Telephone conference among B. Weiland (A&M), E. Swager (K&E), C. Tobler (Selendy Gay) re contract items
Weiland, Brad	8/19/2025	0.2	Correspond with T. Simion (A&M) regarding current open items
Zhu, Judith	8/19/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/20/2025	0.3	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the updated vendor management draft deck
Chester, Monte	8/20/2025	1.2	Prepare responses to various creditor diligence requests related to intercompany balances reported on the statement of financial affairs
Chester, Monte	8/20/2025	1.9	Prepare 341 meeting preparation materials for upcoming secondary meeting of the creditors
Chester, Monte	8/20/2025	2.2	Perform 80-20 threshold analysis for Schedule F trade payables to ensure all parties over the materiality threshold are run for conflicts
Chester, Monte	8/20/2025	2.5	Review monthly operating report for previous period to validate reporting of cumulative reporting values
Dvorak, Michael	8/20/2025	2.6	Prepare complete list of contracts from schedule G for counsel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/20/2025	2.3	Refine analysis on vendor motion categorization
Grossi, Nick	8/20/2025	0.9	Review AHG letter to special committee and provide comments re: cash flow bridge
Grossi, Nick	8/20/2025	1.2	Prepare exit financing estimates for inclusion in financial model
Grossi, Nick	8/20/2025	0.3	Office conferences between N. Grossi (A&M), B., Weiland (A&M) re open items and case process
O'Toole, Colin	8/20/2025	0.3	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the updated vendor management draft deck
Pogorzelski, Jon	8/20/2025	1.6	Analyze detail on form 426 reporting to ensure appropriate calculations for disclosures
Pogorzelski, Jon	8/20/2025	0.4	Process updated summaries for 341 preparation related to payments made in 90 days prior to filing
Shahbain, Abraham	8/20/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and upcoming analyses needed
Shahbain, Abraham	8/20/2025	0.7	Call with the Company purchasing to discuss regional funding needs
Shiffman, David	8/20/2025	0.7	Correspond with K&E regarding customs bond credit support issue
Shiffman, David	8/20/2025	1.3	Prepare revisions and finalize monthly factoring summary for distribution to notice parties
Shiffman, David	8/20/2025	0.6	Correspond with Stretto and third party bank related to required DocuSign's by Treasury team
Simion, Tony	8/20/2025	0.4	Review letter from customer provided by Management regarding shipments and possible response
Simion, Tony	8/20/2025	0.8	Prepare of meeting with K&E to discuss case timeline and near term milestones
Simion, Tony	8/20/2025	1.3	Review and prepare responses for Management related to latest communication from the Ad Hoc Lender group
Simion, Tony	8/20/2025	0.9	Review materials prepared by counsel regarding initial legal analysis on potential impaired claims
Simoneaux, Natalie	8/20/2025	2.1	Create tracker of ordinary course professional declarations of disinterestedness
Simoneaux, Natalie	8/20/2025	1.9	Perform research related to SOFAs for various diligence requests
Simoneaux, Natalie	8/20/2025	1.6	Analyze asserted vendor invoices to Schedule F listing for creditor diligence
Simoneaux, Natalie	8/20/2025	1.4	Prepare summary of schedule D guarantors and borrowers for review purposes
Turner, Cari	8/20/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and upcoming analyses needed
Webber, Dan	8/20/2025	0.2	Correspond with N. Grossi, L. Callerio, C. Brodsky (A&M) regarding draft fourth interim cash order

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/20/2025	0.3	Office conferences between N. Grossi (A&M), B., Weiland (A&M) re open items and case process
Weiland, Brad	8/20/2025	0.2	Telephone conference with E. Swager (K&E) re bankruptcy items
Weiland, Brad	8/20/2025	0.2	Correspond with M. Dvorak (A&M) re bankruptcy items and workstream status
Zhu, Judith	8/20/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/21/2025	0.4	Engage with K&E to review and refine the revised language of the cash management order proposal
Chester, Monte	8/21/2025	2.4	Cross-examine vendor parties included in the statements and schedules with the latest parties in interest listing to validate parties over the materiality threshold are included
Chester, Monte	8/21/2025	2.2	Cross-examine vendor parties included in the statements and schedules with the latest parties in interest listing to validate parties over the materiality threshold are included
Chester, Monte	8/21/2025	2.8	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Chester, Monte	8/21/2025	0.9	Prepare meeting materials for the second 341 meeting
Cook, Jacob	8/21/2025	0.7	Review of FDM coding for actual payments made during as reported by company for WE 8/15
Cook, Jacob	8/21/2025	0.9	Review of ad hoc the Company purchasing requests for 'emergency' payments to avoid business disruption
Draude, Richard	8/21/2025	0.2	Call with A. Shahbain, R. Draude (A&M), D. Heriford, L. Diss, and E. Steinfeld (all K&E) re: de minimis asset reporting requirements
Grossi, Nick	8/21/2025	0.4	Coordinate standing business review discussion for monthly operational report
Grossi, Nick	8/21/2025	2.1	Prepare materials to address cash flow bridge from initial DIP budget
Shahbain, Abraham	8/21/2025	0.6	Review monthly reporting submission related to vendor payments and submit
Shahbain, Abraham	8/21/2025	0.3	Review monthly reporting submission related to severance and submit
Shahbain, Abraham	8/21/2025	0.2	Call with A. Shahbain, R. Draude (A&M), D. Heriford, L. Diss, and E. Steinfeld (all K&E) re: de minimis asset reporting requirements
Shahbain, Abraham	8/21/2025	0.6	Review quarterly bonus overview and submit related to notice requirements
Shahbain, Abraham	8/21/2025	0.4	Review monthly reporting submission related to retention and submit
Shiffman, David	8/21/2025	0.4	Correspond with various retained professionals for forecasted monthly fees
Shiffman, David	8/21/2025	1.2	Review latest A&M fee projections and go forward forecasting process
Shiffman, David	8/21/2025	1.3	Prepare factoring status report for review by the Company Treasury team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/21/2025	0.6	Correspond with the Company Management regarding election of monthly principal payment
Simion, Tony	8/21/2025	1.2	Prepare outline for Management regarding customer discussion on imposed vendors
Simion, Tony	8/21/2025	0.4	Prepare for meeting with counsel regarding claims impairment analysis
Simoneaux, Natalie	8/21/2025	0.9	Research additional address information for various AP vendors
Simoneaux, Natalie	8/21/2025	1.8	Extract prior 341 creditor meeting transcripts into excel for review purposes
Simoneaux, Natalie	8/21/2025	2.4	Prepare additional practice 341 meeting questions for company preparation
Webber, Dan	8/21/2025	0.2	Review letter sent by Akin to Special Committee dated 8/20/2025
Weiland, Brad	8/21/2025	0.6	Review and analyze historical disbursements and payment approval process items
Zhu, Judith	8/21/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/22/2025	0.3	Correspond with management re: updated cash management order language
Chester, Monte	8/22/2025	2.6	Perform analysis of parties in interest categories to ensure scope of parties run is comprehensive in nature
Chester, Monte	8/22/2025	2.2	Perform refresh of intercompany matrix leveraging ending balances for June
Chester, Monte	8/22/2025	2.7	Prepare response to diligence requests received from creditor committee professionals related to the statements and schedules
Cook, Jacob	8/22/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding status of certain payments requested this week as they relate to critical vendor agreements and next steps relating to the same
Dvorak, Michael	8/22/2025	2.1	Prepare task list for A&M team as of August 22
Fuetter, Isaac	8/22/2025	2.1	Update weekly VMT reporting for week-ending 8/23/2025
Grossi, Nick	8/22/2025	1.4	Review A/P reconciliation to estimated prepetition claim analysis
Grossi, Nick	8/22/2025	1.5	Revise sources and uses and provide comments re: same
Grossi, Nick	8/22/2025	0.3	Prepare PMO presentational slides with additional revisions included
Grossi, Nick	8/22/2025	0.9	Revise management presentation re: AHG requested diligence
Grossi, Nick	8/22/2025	0.3	Review responses to pension request and provide comments re: same
Grossi, Nick	8/22/2025	1.6	Review forecasted collateral re: to regional exit financing needs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/22/2025	0.4	Review and provide comments on updated reporting presentation
Shahbain, Abraham	8/22/2025	0.6	Call with T. Simion (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and next steps
Shiffman, David	8/22/2025	1.1	Correspond with Management and related discussions regarding Emergency Loan monthly payment election and related messaging
Shiffman, David	8/22/2025	0.6	Correspond with A&M CMS team to review bank related vendor financing claim
Shiffman, David	8/22/2025	0.5	Prepare and finalize liquidity PMO slide
Shiffman, David	8/22/2025	0.7	Correspond with various case professionals to obtain latest fee estimates to inform cash flow projections
Shiffman, David	8/22/2025	1.3	Review A&M fee projection detail and provide feedback to A&M team
Shiffman, David	8/22/2025	1.2	Correspond with K&E and the Company Treasury regarding potential guarantee related to tooling reimbursements in Brazil
Shiffman, David	8/22/2025	0.8	Correspond with the Company Treasury and K&E regarding potential changes to factoring terms
Simion, Tony	8/22/2025	0.6	Call with T. Simion (A&M) and A. Shahbain (A&M) to discuss workstreams, open items, and next steps
Simion, Tony	8/22/2025	0.9	Review Management's preliminary bank meeting presentation and summarize potential adjustments for use with other constituents
Simion, Tony	8/22/2025	1.3	Review and provide comments to latest excel support items for potential unsecured claims analysis
Simoneaux, Natalie	8/22/2025	1.7	Analyze prior 341 creditor meeting transcripts for upcoming meeting preparation
Simoneaux, Natalie	8/22/2025	1.3	Analyze vendor creditor records for additional redaction
Simoneaux, Natalie	8/22/2025	1.6	Examine various ERP systems to determine AP balances for various vendors
Warren, Joseph	8/22/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding status of certain payments requested this week as they relate to critical vendor agreements and next steps relating to the same
Webber, Dan	8/22/2025	0.2	Correspond with F. Hipp, G. Gannon, et al. (K&E) regarding work plan to perfect remaining German assets
Webber, Dan	8/22/2025	0.2	Correspond with the Company management and F. Hipp, G. Gannon, et al. (K&E) review of files provided by the Company management for the purposes of perfecting certain German assets
Webber, Dan	8/22/2025	0.3	Review real estate lease opportunity analysis provided by the Company management
Webber, Dan	8/22/2025	0.3	Review of files provided by the Company management for the purposes of perfecting certain German assets
Weiland, Brad	8/22/2025	0.6	Review open items re chapter 11 process and timing considerations
Zhu, Judith	8/22/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	8/23/2025	1.1	Correspond with Company, advisors and AHG advisors regarding Emergency Loan principal payment election
Stegenga, Jeff	8/23/2025	0.4	Review of this week's PMO reporting update and follow-up w/ T. Simion (A&M)
Webber, Dan	8/23/2025	0.1	Review A&M correspondences related to go-forward workplan on various workstreams
Callerio, Lorenzo	8/25/2025	0.4	Correspond with the Company re: final cash management order
Callerio, Lorenzo	8/25/2025	1.2	Start drafting a revised version of the vendor payments analysis
Callerio, Lorenzo	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Caruso, Nicholas	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Caruso, Nicholas	8/25/2025	0.6	Review AR aging to provide context on certain balance sheet adjustments
Chester, Monte	8/25/2025	2.2	Perform refresh of intercompany matrix leveraging ending balances for Jully
Chester, Monte	8/25/2025	2.7	Prepare excel transcript extracts with former 341 meeting examples to provide sample questions for meeting preparation
Draude, Richard	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Dvorak, Michael	8/25/2025	0.9	Prepare de minimis asset sale monthly reporting
Fuetter, Isaac	8/25/2025	0.2	Call with L. Callerio, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss forecasted trade agreement payments
Grossi, Nick	8/25/2025	0.5	Prepare and participate in discussion with Alix, Akim, K&E and PJT to review matter updates
Grossi, Nick	8/25/2025	1.3	Review commercial agreements and reconcile to liquidity forecast
Grossi, Nick	8/25/2025	0.8	Review and reconcile cash bridge w/r/t special committee letter
Grossi, Nick	8/25/2025	1.0	Coordinate UCC/management standing operational updates
Grossi, Nick	8/25/2025	1.4	Prepare responses to bank diligence tracker
Grossi, Nick	8/25/2025	0.3	Coordinate EL repayment documentation
Shiffman, David	8/25/2025	0.7	Correspond with A&M team regarding recurring financial reporting requirements
Simion, Tony	8/25/2025	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	8/25/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	8/25/2025	0.9	Review preliminary presentation by Management related to possible customer support included in 5 year business plan
Simion, Tony	8/25/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding real estate opportunities in chapter 11
Simion, Tony	8/25/2025	0.2	Telephone conference between B. Weiland (A&M) and T. Simion (A&M) re open bankruptcy items
Simion, Tony	8/25/2025	0.6	Review draft of Management presentation regarding potential customer support within 5 year plan for Ad Hoc Advisors
Simion, Tony	8/25/2025	0.8	Call with the Company management, T. Simion, D. Webber (A&M), R. Kwasteniet, E. Swager (K&E) regarding manufacturing and warehouse real estate opportunities
Simoneaux, Natalie	8/25/2025	1.6	Identify creditor IDs for vendors already listed in the creditor matrix for notice purposes
Simoneaux, Natalie	8/25/2025	0.7	Update August MOR excel diligence request file for data gathering
Simoneaux, Natalie	8/25/2025	1.3	Prepare consolidated summary file of vendors for noticing purposes
Webber, Dan	8/25/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding real estate opportunities in chapter 11
Webber, Dan	8/25/2025	0.4	Call with E. Swager (K&E) to discuss strategic opportunities for company while in chapter 11
Webber, Dan	8/25/2025	0.4	Prepare intercompany matrix for June 2025
Webber, Dan	8/25/2025	0.8	Call with the Company management, T. Simion, D. Webber (A&M), R. Kwasteniet, E. Swager (K&E) regarding manufacturing and warehouse real estate opportunities
Webber, Dan	8/25/2025	0.8	Call with the Company management, R. Kwasteniet, E. Swager (K&E) regarding non-manufacturing real estate opportunities
Webber, Dan	8/25/2025	0.8	Review materials provided by the Company management regarding real estate opportunities while in chapter 11
Weiland, Brad	8/25/2025	0.2	Telephone conference between B. Weiland (A&M) and T. Simion (A&M) re open bankruptcy items
Zhu, Judith	8/25/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/26/2025	1.9	Review the updated payment forecast analysis received from I. Fuetter (A&M)
Caruso, Nicholas	8/26/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M), N. Caruso (A&M) re payment items
Chester, Monte	8/26/2025	2.3	Perform analysis of parties in interest listing to ensure UCC lien parties are included
Chester, Monte	8/26/2025	2.8	Perform analysis of parties in interest listing to ensure parties included on Schedule E are included for comprehensiveness
Chester, Monte	8/26/2025	1.9	Update conflicts master listing with creditors committee professionals
Cook, Jacob	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Draude, Richard	8/26/2025	2.3	Update reporting requirements discussion materials to incorporate comments from team leads, include further detail, and roll to current month
Draude, Richard	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Draude, Richard	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Dvorak, Michael	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Dvorak, Michael	8/26/2025	1.9	Review professional payment files provided by company for prepetition vs. post petition splits
Dvorak, Michael	8/26/2025	2.8	Prepare review materials for continued 341 meeting
Grossi, Nick	8/26/2025	1.2	Provide comments re: claim analysis considerations
Grossi, Nick	8/26/2025	0.9	Prepare and participate in discussion with the Company management regarding case update
Grossi, Nick	8/26/2025	1.0	Prepare and participate in discussion with AHG and the Company regarding operations
Kordupel, Lewis	8/26/2025	0.8	Working sessions with D. Webber, L. Kordupel (A&M) to discuss by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Shahbain, Abraham	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Shiffman, David	8/26/2025	0.7	Review progress on A&M detailed fee forecast
Shiffman, David	8/26/2025	0.2	Call with A. Shahbain, D. Shiffman and R. Draude (A&M) re: updates to reporting requirements discussion materials
Shiffman, David	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Shiffman, David	8/26/2025	1.4	Correspond with Brazil treasury to finalize materials related to Brazil repatriation of retained earnings
Simion, Tony	8/26/2025	1.1	Attend meeting with Management and Ad Hoc Lender advisors regarding approach with possible customer support post emergence
Simion, Tony	8/26/2025	0.8	Review cash actuals report for discussion with management regarding regional payment issues versus forecast
Simion, Tony	8/26/2025	0.4	Meeting with Management to discuss agenda for potential Ad Hoc Lender presentation
Simion, Tony	8/26/2025	1.3	Prepare outline and gather available materials for Ad Hoc Lender presentation
Simoneaux, Natalie	8/26/2025	1.9	Prepare reporting calendar PowerPoint presentation to reflect upcoming case dates
Simoneaux, Natalie	8/26/2025	1.8	Analyze various ordinary course professionals declarations of disinterestedness for summary reporting
Webber, Dan	8/26/2025	0.4	Prepare presentation materials for upcoming meeting with the Company management to discuss chapter 11 opportunities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	8/26/2025	2.7	Prepare by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Webber, Dan	8/26/2025	0.8	Working sessions with D. Webber, L. Kordupel (A&M) to discuss by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements
Webber, Dan	8/26/2025	1.4	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate CIA payments
Weiland, Brad	8/26/2025	0.2	Call with B. Weiland, D. Shiffman, M. Dvorak, J. Cook and R. Draude (A&M) to discuss steps re: reporting requirements
Weiland, Brad	8/26/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re 503(b)(9) claim items
Zhu, Judith	8/26/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/27/2025	1.9	Review and provide comments to the updated draft of the vendor payment projections received from I. Fuetter (A&M)
Chester, Monte	8/27/2025	2.1	Update conflicts master listing with parties which have filed a notice of appearance
Chester, Monte	8/27/2025	2.3	Summarize debtor's post-petition financial performance for stakeholder updates
Chester, Monte	8/27/2025	1.8	Update conflicts master listing with creditors committee members
Chester, Monte	8/27/2025	1.5	Update parties in interest listing with professionals included on latest pro fees schedule
Cook, Jacob	8/27/2025	1.2	Continue review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/29
Dvorak, Michael	8/27/2025	2.7	Review supplemental parties in interest list
Dvorak, Michael	8/27/2025	0.5	Telephone conferences between B. Weiland (A&M) and M. Dvorak (A&M) re open items and next steps
Dvorak, Michael	8/27/2025	2.8	Review vendor order noticing data to provide to claims agent
Dvorak, Michael	8/27/2025	1.9	Prepare A&M task list as of August 27
Dvorak, Michael	8/27/2025	0.9	Call between J. Rybarczyk and M. Dvorak (A&M) regarding ordinary course professionals listing and payment tracking
Grossi, Nick	8/27/2025	0.1	Participate in call with A Abrahamson re: bank communication
Grossi, Nick	8/27/2025	0.6	Prepare materials re: commercial asks and coordinate with commercial team
Grossi, Nick	8/27/2025	1.0	Prepare cash flow bridge to latest budget
Grossi, Nick	8/27/2025	0.9	Review and provide comments re: 341 preparation materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/27/2025	0.3	Finalize 341 preparation call notes for distribution
Rybarczyk, Jodi	8/27/2025	0.9	Call between J. Rybarczyk and M. Dvorak (A&M) regarding ordinary course professionals listing and payment tracking
Shiffman, David	8/27/2025	1.0	Weekly diligence call with bank, the Company and advisors
Simion, Tony	8/27/2025	1.7	Prepare materials in preparation for Management meetings on revised case timeline, business plan, and negotiation strategy with customers and vendors
Simion, Tony	8/27/2025	0.9	Review updated analysis prepared by Management regarding plant level profitability, saturation, and future planning
Simoneaux, Natalie	8/27/2025	2.1	Prepare summary analysis to track OCP payments
Simoneaux, Natalie	8/27/2025	2.3	Prepare analysis of various vendor claims to the scheduled amount in excel to determine variances
Simoneaux, Natalie	8/27/2025	0.4	Extract the docket for purposes of identifying filed declarations of disinterestedness related to various OCPs
Simoneaux, Natalie	8/27/2025	1.7	Analyze detail related to vendor claims to compare to scheduled amounts
Weiland, Brad	8/27/2025	0.5	Telephone conferences between B. Weiland (A&M) and M. Dvorak (A&M) re open items and next steps
Weiland, Brad	8/27/2025	0.2	Correspond with N. Adzima (K&E) re open items
Weiland, Brad	8/27/2025	0.4	Review noticing and service items for compliance with requirements
Zhu, Judith	8/27/2025	0.3	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/28/2025	0.8	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised vendor payments projections
Callerio, Lorenzo	8/28/2025	1.6	Prepare a revised version of the vendor payments forecast to be distributed to management for review
Callerio, Lorenzo	8/28/2025	1.4	Draft an updated analysis of the actual vs forecast disbursement as discussed with C. Turner (A&M)
Chester, Monte	8/28/2025	2.1	Cross-check parties in interest listing with ordinary course professionals to include parties not otherwise listed
Chester, Monte	8/28/2025	2.3	Perform review of executory contract counterparties to be included on parties in interest listing
Chester, Monte	8/28/2025	1.2	Perform review of monthly operating report global notes to identify categories subject to roll-forward
Cook, Jacob	8/28/2025	0.7	Prepare trade agreement summary of items to be paid for WE 9/5
Dvorak, Michael	8/28/2025	2.3	Prepare vendor order noticing data to provide to claims agent
Dvorak, Michael	8/28/2025	2.4	Prepare communication for supplemental parties in interest list for professionals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/28/2025	0.6	Review and provide comments on updated reporting analysis summarizing final order reporting requirements
Shahbain, Abraham	8/28/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstream and team dynamics
Shahbain, Abraham	8/28/2025	0.8	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised vendor payments projections
Simion, Tony	8/28/2025	1.9	Attend Management workshop with K&E, and PJT to discuss purpose for vendor management strategy, impacts to business, and likelihood of near term disruption globally
Simion, Tony	8/28/2025	0.4	Summarize key workstreams from days Management meetings to prepare for future project management report
Simion, Tony	8/28/2025	2.3	Attend Management workshop with K&E, and PJT to discuss current case timeline, changes, and effective communication to middle management
Simion, Tony	8/28/2025	2.1	Attend Management workshop with K&E, and PJT to discuss business plan timing, output, presentation and strategy with potential changes requested by Ad Hoc Lender Advisors
Simoneaux, Natalie	8/28/2025	0.4	Update key dates presentation to reflect upcoming reporting requirements for September
Turner, Cari	8/28/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstream and team dynamics
Webber, Dan	8/28/2025	0.6	Correspond with T. Simion, N. Grossi (A&M), N. Adzima, N. Howard (K&E) regarding presentation materials for meeting with the Company management in Atlanta
Weiland, Brad	8/28/2025	0.2	Telephone conference with N. Adzima (K&E) re open items and timing considerations
Zhu, Judith	8/28/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	8/29/2025	0.5	Meeting with C. Turner (&M) and L. Callerio (A&M) to discuss the revised disbursement analysis
Callerio, Lorenzo	8/29/2025	0.9	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to finalize the first draft of the vendor payments forecast analysis
Callerio, Lorenzo	8/29/2025	0.8	Call with N. Grossi (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Callerio, Lorenzo	8/29/2025	1.7	Prepare an updated versions of the vendor payments forecast including comments received from the Company Purchasing and C. Turner (A&M)
Chester, Monte	8/29/2025	2.8	Prepare responses to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/29/2025	2.4	Prepare analysis of to creditor inquiries about the debtor's financial condition and operations
Chester, Monte	8/29/2025	2.4	Perform 80-20 threshold analysis for 90 day payment spend to identify parties for inclusion in parties in interest supplement
Cook, Jacob	8/29/2025	0.2	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 9/5) for input into cash allocation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	8/29/2025	0.4	Communicate with the Company M. Cui and J. Zhu (A&M) regarding next week's schedule
Dvorak, Michael	8/29/2025	0.3	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re bankruptcy items and scheduling
Dvorak, Michael	8/29/2025	2.2	Revise supplemental parties in interest list for professionals
Dvorak, Michael	8/29/2025	1.9	Review accounts payable data as of week ending August 29
Grossi, Nick	8/29/2025	0.7	Prepare exit financing estimates to support negotiations and planning
Grossi, Nick	8/29/2025	0.8	Call with N. Grossi (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Shahbain, Abraham	8/29/2025	0.7	Review of vendor management presentation slides for sharing
Shahbain, Abraham	8/29/2025	0.8	Review and provide comments on first day motion and post petition spend forecast
Shahbain, Abraham	8/29/2025	0.9	Review of vendor final order reporting including executed trade agreements and related tracker
Shahbain, Abraham	8/29/2025	0.9	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to finalize the first draft of the vendor payments forecast analysis
Shahbain, Abraham	8/29/2025	0.6	Review of first day motion vendor spend reporting
Shiffman, David	8/29/2025	1.2	Follow up with Company regarding quarterly financial submissions
Shiffman, David	8/29/2025	1.1	Prepare draft professional fee invoice slides and refined professional fee accrual forecast for Management review
Simion, Tony	8/29/2025	2.3	Attend Management workshop with K&E, and PJT to discuss Ad Hoc lenders requests for information regarding potential impaired claims and rightsizing operations
Simion, Tony	8/29/2025	2.6	Attend Management workshop with K&E, and PJT to discuss approach with customer negotiations, work products, and timing of meetings
Simion, Tony	8/29/2025	1.9	Attend Management workshop with K&E, and PJT to recap two days of meetings and outline protocol for future updates and cadence of meetings
Simoneaux, Natalie	8/29/2025	2.4	Create summary file of unique identifiers for new vendors with proper noticing addresses
Simoneaux, Natalie	8/29/2025	1.2	Prepare updated slides to reflect key reporting dates for forward looking months
Simoneaux, Natalie	8/29/2025	1.3	Analyze vendor population for various regions to determine parties eligible for noticing
Simoneaux, Natalie	8/29/2025	0.8	Research various vendor zip codes for noticing purposes
Turner, Cari	8/29/2025	0.5	Meeting with C. Turner (&M) and L. Callerio (A&M) to discuss the revised disbursement analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	8/29/2025	0.2	Telephone conference between D. Webber (A&M) and B. Weiland (A&M) re bankruptcy analysis items
Webber, Dan	8/29/2025	0.1	Correspond with T. Simion (A&M) regarding next steps to produce go-forward real estate strategy and analysis
Weiland, Brad	8/29/2025	0.3	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re bankruptcy items and scheduling
Weiland, Brad	8/29/2025	0.2	Telephone conference between D. Webber (A&M) and B. Weiland (A&M) re bankruptcy analysis items
Weiland, Brad	8/29/2025	0.3	Review potential vendor noticing process
Zhu, Judith	8/29/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	8/29/2025	0.4	Communicate with the Company M. Cui and J. Zhu (A&M) regarding next week's schedule
Fuetter, Isaac	8/30/2025	2.8	Update weekly VMT reporting for week-ending 8/30/2025
Grossi, Nick	8/30/2025	0.7	Review and provide comments re: milestone sequencing
Shiffman, David	8/30/2025	0.8	Finalize monthly financials and distribute to appropriate notice parties
Simion, Tony	8/30/2025	0.7	Review updated Management materials prepared for next steps on discussions with customer negotiations ask and timeline of meetings
Simion, Tony	8/30/2025	1.9	Prepare overview for Management's review of best case timeline, key meetings to schedule over next 3 months, and responsible members of management to participate
Chester, Monte	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Cook, Jacob	9/1/2025	2.1	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cui, Maggie	9/1/2025	0.3	Communicate with Company, J. Zhu (A&M) and B. Weiland (A&M) regarding last week's work arrangements in Shanghai and Dalian
Dvorak, Michael	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Dvorak, Michael	9/1/2025	1.3	Prepare file 341 continued prep meeting
Grossi, Nick	9/1/2025	0.4	Review materials re: 341 preparation meeting. Provide comments re: same
Grossi, Nick	9/1/2025	1.0	Prepare materials to support bank meeting presentation
Grossi, Nick	9/1/2025	0.3	Review and provide comments re: milestones
Rybarczyk, Jodi	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	9/1/2025	0.9	Correspond with Company regarding bank account closures
Shiffman, David	9/1/2025	1.1	Review and prepare summary of vendor payment analysis for distribution to broader A&M team for next steps
Simion, Tony	9/1/2025	0.3	Discuss with Management regarding support on procure to pay procedures with the Company's Mexico locations
Simion, Tony	9/1/2025	0.4	Review draft of global notes to Schedules and Statements in preparation for internal Management preparation meeting
Simion, Tony	9/1/2025	0.6	Begin outline of key workstreams report to support actions developed with Management
Simoneaux, Natalie	9/1/2025	1.3	Update 341 question sample file for meeting preparation purposes
Simoneaux, Natalie	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Weiland, Brad	9/1/2025	0.8	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M), K&E team, and company team regarding 341 meeting preparation
Weiland, Brad	9/1/2025	0.9	Review and revise client presentation materials
Zhu, Judith	9/1/2025	0.3	Communicate with Company, M. Cui (A&M) and B. Weiland (A&M) regarding last week's work arrangements in Shanghai and Dalian
Zhu, Judith	9/1/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/1/2025	0.2	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the vendor
Callerio, Lorenzo	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Callerio, Lorenzo	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Callerio, Lorenzo	9/2/2025	0.6	Review and provide comments to the updated disbursement analysis received from I. Fuetter (A&M)
Callerio, Lorenzo	9/2/2025	0.9	Participate in a call with A. Shahbain (A&M) and L. Callerio (A&M) to draft certain updated disbursement forecast scenarios as discussed
Callerio, Lorenzo	9/2/2025	0.2	Correspond with D. Shiffman (A&M) regarding due diligence questions received on the cash management order
Campbell, Lyndsay	9/2/2025	2.1	Onboard new team members and provide bankruptcy guidance for workflow
Campbell, Lyndsay	9/2/2025	0.9	Review prior bankruptcy materials and prepare reference notes
Chester, Monte	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Cui, Maggie	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Cui, Maggie	9/2/2025	0.6	Communicate with J. Zhu (A&M) and review the draft email prepared on the critical vendors issue
Dvorak, Michael	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Dvorak, Michael	9/2/2025	1.6	Prepare materials for 341 meeting with the US Trustee
Dvorak, Michael	9/2/2025	1.4	Review insider compensation schedule for 341 meeting preparation
Fuetter, Isaac	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Fuetter, Isaac	9/2/2025	2.3	Produce estimated AP disbursement analysis
Grossi, Nick	9/2/2025	0.5	Prepare and participate in Debtor advisor status call (R Kwasteniet & S Winters (K&E) and J Singh (PJT)
Grossi, Nick	9/2/2025	1.0	Prepare special committee materials
Liu, Daniel	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team
Pogorzelski, Jon	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Rybarczyk, Jodi	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Rybarczyk, Jodi	9/2/2025	2.1	Prepare schedule A/B supporting materials in preparation for upcoming 341 discussion
Shahbain, Abraham	9/2/2025	0.4	Conference call with I. Fuetter, R. Draude, and L. Callerio (A&M) to review the revised disbursement analysis requested by management
Shahbain, Abraham	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Shahbain, Abraham	9/2/2025	0.9	Participate in a call with A. Shahbain (A&M) and L. Callerio (A&M) to draft certain updated disbursement forecast scenarios as discussed
Shiffman, David	9/2/2025	0.8	Call with A&M team to review initial findings of historical vendor payment analysis
Shiffman, David	9/2/2025	0.3	Call with K&E to review process to close bank accounts
Shiffman, David	9/2/2025	1.1	Review professional fee process presentation and prepare for distribution to Company Management
Simion, Tony	9/2/2025	0.3	Attend company advisor call to discuss upcoming week activates and discussions with management
Simion, Tony	9/2/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/2/2025	0.8	Attend meeting with Management regarding near term deliverables in preparation for customer meetings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	9/2/2025	2.3	Organize action plans discussed with Management in Atlanta to track go forward accountability within organization
Simoneaux, Natalie	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Simoneaux, Natalie	9/2/2025	2.2	Prepare tracker file of 341 creditor meeting questions and notes
Simoneaux, Natalie	9/2/2025	1.9	Examine creditor records across AP systems to identify vendors that have already received notice
Simoneaux, Natalie	9/2/2025	0.9	Analyze payment detail to extract various vendors from accounts payable system for noticing purposes
Webber, Dan	9/2/2025	0.7	Meeting with D. Webber, A. Shahbain, and L. Callerio (A&M) to discuss the updated vendor payment analysis
Webber, Dan	9/2/2025	0.4	Correspond with N. Grossi, T. Simion (A&M), J. Isaacson, et al. (K&E), Company management regarding potential asset sale
Weiland, Brad	9/2/2025	0.3	Correspond with M. Dvorak (A&M) re workstream status and other bankruptcy items
Weiland, Brad	9/2/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re open bankruptcy items
Weiland, Brad	9/2/2025	0.4	Call with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, J. Rybarczyk, N. Simoneaux (A&M) to discuss general team status updates
Weiland, Brad	9/2/2025	0.6	Review and analyze bankruptcy timing considerations
Zhu, Judith	9/2/2025	0.3	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, released quotas, and issues to be addressed with the Procurement team
Zhu, Judith	9/2/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/2/2025	1.7	Compile the relevant information and provide a response to N. Caruso (A&M) regarding the critical CIA vendors
Campbell, Lyndsay	9/3/2025	0.8	Document onboarding procedures for new members to bankruptcy team
Campbell, Lyndsay	9/3/2025	2.3	Assist with bankruptcy support and onboarding tasks for new staff
Cook, Jacob	9/3/2025	0.5	Call with Company sales, J. Cook (A&M), and A. Shahbain (A&M) to discuss discussions with select customer on payments owed
Cui, Maggie	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Cui, Maggie	9/3/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the formal payment demand and TA payment
Fuetter, Isaac	9/3/2025	1.1	Refine estimated AP disbursement analysis
Grossi, Nick	9/3/2025	0.5	Review and provide comments re: customer communications

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/3/2025	0.1	Prepare detailed responses to the UST request package
Grossi, Nick	9/3/2025	0.4	Review and provide comments re: stipulation agreement
Grossi, Nick	9/3/2025	0.6	Coordinate retention and incentive payments
Liu, Daniel	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Rybarczyk, Jodi	9/3/2025	0.6	Correspond with Company AP team re: details requested for certain invoices
Rybarczyk, Jodi	9/3/2025	0.2	Correspond with K&E team re: June and July OCP payments details
Rybarczyk, Jodi	9/3/2025	1.4	Prepare updates to June and July OCP payments file based on Company provided feedback
Rybarczyk, Jodi	9/3/2025	0.7	Correspond with A&M team re: tracking of payments to professionals and related disclosures
Shahbain, Abraham	9/3/2025	0.5	Call with Company sales, J. Cook (A&M), and A. Shahbain (A&M) to discuss discussions with select customer on payments owed
Shahbain, Abraham	9/3/2025	0.6	Catch-up with A. Shahbain and C. Turner (A&M) to discuss workstreams actions and open items
Shiffman, David	9/3/2025	1.8	Prepare draft liquidity materials for Special Committee meeting and review with A&M team
Shiffman, David	9/3/2025	0.4	Correspond with PJT regarding principal and interest debt balances
Simion, Tony	9/3/2025	1.3	Review materials provided by management regarding potential warehouse locations being underutilized
Simion, Tony	9/3/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding agenda and topics for discussion regarding Managements visit to German Technology Auto Show and materials needed
Simion, Tony	9/3/2025	1.4	Prepare materials for Management presentation regarding key workstreams and milestone changes
Simion, Tony	9/3/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM discussions and diligence requests
Simoneaux, Natalie	9/3/2025	1.4	Extract docket to identify declarations of disinterestedness for OCP payment tracking purposes
Simoneaux, Natalie	9/3/2025	2.1	Evaluate various accounts payable ERP systems to match vendors from payment data for notice purposes
Simoneaux, Natalie	9/3/2025	1.2	Prepare transfer file for various vendors in order to receive notice of commencement
Simoneaux, Natalie	9/3/2025	0.6	Research various vendor address information for proper noticing
Simoneaux, Natalie	9/3/2025	0.8	Analyze material litigation files for business plan analysis purposes
Turner, Cari	9/3/2025	0.6	Catch-up with A. Shahbain and C. Turner (A&M) to discuss workstreams actions and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	9/3/2025	0.1	Review correspondence from J. Cook (A&M) to Company management on comparing certain disbursements between vendor data and bank data
Weiland, Brad	9/3/2025	0.2	Correspond re open items with N. Adzima (K&E)
Weiland, Brad	9/3/2025	1.4	Review and analyze open items and follow up re same
Weiland, Brad	9/3/2025	0.7	Review bankruptcy timeline and scheduling considerations
Weiland, Brad	9/3/2025	0.2	Correspond with T. Simion (A&M) and N. Grossi (A&M) re open items, follow-up, and next steps
Weiland, Brad	9/3/2025	0.3	Correspond with T. Simion (A&M) re 341 meeting, open items, and bankruptcy timing considerations
Weiland, Brad	9/3/2025	0.2	Telephone conference among B. Weiland (A&M), L. Jones (Pachulski) re bankruptcy items
Weiland, Brad	9/3/2025	0.2	Correspond with the Company re potential employee-related items
Zhu, Judith	9/3/2025	0.7	Review and translate the formal payment demand, then respond to N. Caruso (A&M)
Zhu, Judith	9/3/2025	0.7	Liaise with N. Caruso (A&M) on the TA payment and perform the necessary TA review
Zhu, Judith	9/3/2025	0.4	Review Company's email regarding the TA-Pre payment and respond accordingly
Zhu, Judith	9/3/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/3/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Campbell, Lyndsay	9/4/2025	1.7	Onboard additional team members and support training activities
Campbell, Lyndsay	9/4/2025	1.4	Coordinate with team on bankruptcy tasks and provide support
Cui, Maggie	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Draude, Richard	9/4/2025	1.8	Prepare administrative discussion materials re: operational action items for team leads
Draude, Richard	9/4/2025	2.3	Prepare discussion materials re: past auto deal recoveries for team leads
Grossi, Nick	9/4/2025	0.8	Review and provide comments regarding prepaid order proposal
Grossi, Nick	9/4/2025	1.1	Review and provide comments re: customer presentational material
Grossi, Nick	9/4/2025	1.0	Prepare and participate in PMO with the Company, R Kwasteniet (K&E) and J Singh (PJT)
Grossi, Nick	9/4/2025	1.0	Provide comments re: UCC presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/4/2025	0.8	Prepare Sources & uses and coordinate exit financing
Grossi, Nick	9/4/2025	0.7	Prepare special committee materials
Liu, Daniel	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Shahbain, Abraham	9/4/2025	0.8	Review analysis summarizing past auto supplier companies filing
Shiffman, David	9/4/2025	0.8	Finalize Special Committee liquidity materials and provide to Management for review
Simion, Tony	9/4/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/4/2025	0.8	Attend meeting with Management and Ad Hoc Lender Advisors regarding timing or new OEM award and communication materials
Simion, Tony	9/4/2025	0.8	Attend Management project meeting review to discuss timeline change and status of key workstreams related to the Chapter 11
Webber, Dan	9/4/2025	0.4	Correspond with B. Weiland, M. Zeiss (A&M) regarding review of contract collection for certain vendor
Webber, Dan	9/4/2025	0.3	Correspond with N. Howard (K&E) regarding potential contract rejection
Weiland, Brad	9/4/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re open items and workstream status
Weiland, Brad	9/4/2025	0.6	Review and analyze bankruptcy transaction structure and timing items
Zhu, Judith	9/4/2025	0.4	Follow up with Procurement (Company) with a further response concerning the TA payment
Zhu, Judith	9/4/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/4/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for China and Japan
Zhu, Judith	9/4/2025	0.3	Review N. Caruso (A&M)'s email regarding the TA payment and provide a response
Chester, Monte	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Cui, Maggie	9/5/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding TA payment
Draude, Richard	9/5/2025	1.1	Revise discussion materials re: past auto deal recoveries for comments from team leads
Dvorak, Michael	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Dvorak, Michael	9/5/2025	1.3	Review parties in interest list to transfer to external parties
Fuetter, Isaac	9/5/2025	2.2	Update weekly VMT reporting for week-ending 9/6/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/5/2025	0.6	Review and provide comments re: communication plan
Grossi, Nick	9/5/2025	0.9	Prepare and participate in workstream alignment discussion with AHG advisors and A Abrahamson
Grossi, Nick	9/5/2025	1.0	Prepare and participate in special committee meeting
Pogorzelski, Jon	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Rybarczyk, Jodi	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Shahbain, Abraham	9/5/2025	0.9	Review and provide comments on analysis summarizing past tier 1 auto filings
Shahbain, Abraham	9/5/2025	0.6	Review executed trade agreements required per vendor motion order
Shahbain, Abraham	9/5/2025	0.6	Review of first day motion spend reporting
Shahbain, Abraham	9/5/2025	0.4	Review of trade agreement tracker reporting
Simion, Tony	9/5/2025	0.6	Attend meeting with Management and Ad Hoc Lender Advisors regarding new information received from OEM and process to respond
Simion, Tony	9/5/2025	0.8	Review draft presentation of materials collected regarding background on OEM
Simion, Tony	9/5/2025	0.9	Attend and present materials to the Special Committee of the Board along with Management
Weiland, Brad	9/5/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) regarding upcoming reporting activities
Weiland, Brad	9/5/2025	0.7	Review bankruptcy items and timing considerations re same
Zhu, Judith	9/5/2025	1.3	Follow up with Procurement (Company) and N. Caruso (A&M) regarding the TA payment, and provide a response
Zhu, Judith	9/5/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Campbell, Lyndsay	9/6/2025	1.3	Support bankruptcy-related data gathering and onboarding tasks
Grossi, Nick	9/6/2025	0.7	Review commercial request deck and provide comments re: same
Shahbain, Abraham	9/6/2025	0.2	Respond to requests related to analyses to develop for summarizing workstreams
Fuetter, Isaac	9/7/2025	0.8	Update estimated AP disbursement analysis
Fuetter, Isaac	9/7/2025	2.3	Produce critical vendor payment analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/7/2025	0.2	Prepare and participate in discussion with D De Gosztonyi (PJT) related to exit financing
Callerio, Lorenzo	9/8/2025	1.6	Review and provide comments to the updated monthly disbursement analysis prepared by I. Fuetter (A&M)
Callerio, Lorenzo	9/8/2025	1.4	Prepare a revised disbursement review analysis as discussed with C. Turner (A&M)
Callerio, Lorenzo	9/8/2025	0.9	Participate in a call with S. Loop (A&M), L. Callerio (A&M), R. Agostinelli (GT) and the Company to discuss the business plan for the Italian legal entities
Callerio, Lorenzo	9/8/2025	0.8	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Cui, Maggie	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Dvorak, Michael	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Dvorak, Michael	9/8/2025	2.2	Prepare intercompany reporting next steps regarding prepetition balances
Dvorak, Michael	9/8/2025	1.9	Prepare task list for A&M team as of September 8
Grossi, Nick	9/8/2025	0.5	Prepare and participate in advisor call with R Kwasteniet (K&E) and J Singh (PJT)
Grossi, Nick	9/8/2025	0.5	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Grossi, Nick	9/8/2025	0.9	Review and provide comments re: liquidity projections to support commercial discussions
Grossi, Nick	9/8/2025	1.1	Prepare factor reconciliation and review contract w/r/t business terms
Liu, Daniel	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Loop, Stuart	9/8/2025	0.9	Participate in a call with S. Loop (A&M), L. Callerio (A&M), R. Agostinelli (GT) and the Company to discuss the business plan for the Italian legal entities
Loop, Stuart	9/8/2025	2.2	Bridge monthly DIP budget forecast to 3-statement model mechanics for draft September DIP budget update
Pogorzelski, Jon	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Rybarczyk, Jodi	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Schmelter, Griffen	9/8/2025	0.2	Correspond with Brazilian treasury team on new bank accounts and whether they should be regarded as available cash
Shahbain, Abraham	9/8/2025	0.6	Call with Company HR to discuss pension obligations
Shiffman, David	9/8/2025	0.8	Prepare proposed Board agenda regarding liquidity related materials and provide to Company Management for feedback

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	9/8/2025	0.7	Review materials provided by management related to leased warehouse space in preparation for meeting
Simion, Tony	9/8/2025	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/8/2025	0.9	Review and provide comments to Management regarding presentation materials for OEM visits
Simion, Tony	9/8/2025	0.8	Prepare outline for new project management presentation based on new workstreams and timelines
Simion, Tony	9/8/2025	0.7	Attend meeting with Ad Hoc Advisors regarding key workstreams and timing of certain analysis related to the chapter 11
Simion, Tony	9/8/2025	0.3	Attend company advisor call to discuss upcoming week activates and discussions with management
Simoneaux, Natalie	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Simoneaux, Natalie	9/8/2025	1.1	Prepare file of litigation filed in statements and schedules for business plan analysis purposes
Simoneaux, Natalie	9/8/2025	1.2	Compare vendor disbursement files to schedule F to identify new parties for notice purposes
Turner, Cari	9/8/2025	0.8	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement analysis
Webber, Dan	9/8/2025	0.1	Correspond with E. Cheng (FTI), M. Dvorak (A&M) regarding intercompany balances as of July 2025
Webber, Dan	9/8/2025	0.2	Correspond with Company management and N. Howard (K&E) regarding rejection of certain vendor contracts
Webber, Dan	9/8/2025	0.4	Review liquidation analysis model related to value recovery at certain foreign jurisdictions
Webber, Dan	9/8/2025	0.3	Correspond with M. Dvorak, M. Chester (A&M) regarding revised intercompany matrix as of July 2025
Webber, Dan	9/8/2025	0.4	Review July 2025 intercompany balance sheet balances provided by management
Weiland, Brad	9/8/2025	0.2	Correspond with T. Simion (A&M) re bankruptcy court filings
Weiland, Brad	9/8/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline workstream status updates
Weiland, Brad	9/8/2025	0.2	Correspond with S. Pacheco (A&M), G. Shibata (A&M) re vendor service payments
Weiland, Brad	9/8/2025	0.3	Review vendor service payments data
Weiland, Brad	9/8/2025	0.6	Review and analyze intercompany items
Weiland, Brad	9/8/2025	0.4	Review data re potential notice and service plan
Weiland, Brad	9/8/2025	0.3	Research and revise materials re pleading filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/8/2025	0.2	Correspond with N. Simoneaux (A&M), M. Dvorak (A&M) re notice and service matters
Weiland, Brad	9/8/2025	0.3	Correspond with J. Fletcher (K&E) re bankruptcy court filing items
Zhu, Judith	9/8/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/8/2025	0.4	Follow up with Procurement (Company) and N. Caruso (A&M) regarding the TA payments and provide responses
Zhu, Judith	9/8/2025	0.6	Review and translate the email forwarded by N. Caruso (A&M) regarding the TA payment, and provide a response
Zhu, Judith	9/8/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Callerio, Lorenzo	9/9/2025	1.1	Prepare a revised version of the disbursement forecast as discussed with C. Turner (A&M)
Callerio, Lorenzo	9/9/2025	0.4	Correspond with management re: certain questions on the updated disbursement analysis
Callerio, Lorenzo	9/9/2025	0.3	Call with C. Turner (A&M), and L. Callerio (A&M) to discuss the updated disbursement forecast analysis
Chester, Monte	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Cui, Maggie	9/9/2025	0.8	Review and translate the email forwarded by N. Caruso (A&M) regarding the TA payment, and provide a response
Cui, Maggie	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Draude, Richard	9/9/2025	1.1	Call with Company to discuss updates to discussion materials re: a specific division
Dvorak, Michael	9/9/2025	0.3	Call with M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial statements for statutory reporting
Dvorak, Michael	9/9/2025	1.2	Review final parties in interest supplement as of September 9
Dvorak, Michael	9/9/2025	2.9	Prepare vendor notice list for claims agent regarding the final vendor order
Dvorak, Michael	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Fuetter, Isaac	9/9/2025	1.1	Refine critical vendor payment analysis
Fuetter, Isaac	9/9/2025	2.4	Produce comprehensive imposed vendor analysis report
Grossi, Nick	9/9/2025	1.0	Review and provide comments re: board materials
Grossi, Nick	9/9/2025	0.7	Review and provide comments re: commercial correspondence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/9/2025	1.2	Review and provide comments re: professional fee forecast
Grossi, Nick	9/9/2025	0.5	Prepare and participate in discussion with the Company re: board materials
Liu, Daniel	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Loop, Stuart	9/9/2025	0.8	Email correspondence with Company finance staff regarding July 2025 reforecast income statements by division
Pogorzelski, Jon	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Rybarczyk, Jodi	9/9/2025	0.3	Call with M. Dvorak, J. Rybarczyk (A&M) and the Company accounting team regarding financial statements for statutory reporting
Rybarczyk, Jodi	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Shiffman, David	9/9/2025	1.1	Review professional fee process presentation and prepare for distribution to Company Management
Shiffman, David	9/9/2025	0.9	Correspond with A&M and the Company Treasury to discuss process of bank account closures
Simion, Tony	9/9/2025	0.4	Review and provide final comments to Management presentation prior to meeting with OEM representatives
Simion, Tony	9/9/2025	0.6	Review and provide comments to materials Management aggregated regarding to historical professional fee payments
Simoneaux, Natalie	9/9/2025	1.6	Extract refreshed docket to flag filed declaration of disinterestedness for ordinary course professionals
Simoneaux, Natalie	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Turner, Cari	9/9/2025	0.3	Call with C. Turner (A&M), and L. Callerio (A&M) to discuss the updated disbursement forecast analysis
Weiland, Brad	9/9/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re intercompany items
Weiland, Brad	9/9/2025	0.3	Review materials re notice and service of bankruptcy documents
Weiland, Brad	9/9/2025	0.3	Review and analyze litigation items
Weiland, Brad	9/9/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), S. Lieberman (K&E) re notice and service items
Weiland, Brad	9/9/2025	0.5	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) in regards to upcoming reporting activities
Weiland, Brad	9/9/2025	0.4	Review and analyze intercompany liability matters

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	9/9/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/9/2025	0.3	Communicate with Company regarding special payment
Zhu, Judith	9/9/2025	0.6	Communicate with Company regarding whether the goods should be marked as PRE or PST
Zhu, Judith	9/9/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's work plan for China and Japan, including the released quota
Chester, Monte	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Cook, Jacob	9/10/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open analyses and next steps
Dvorak, Michael	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Fuetter, Isaac	9/10/2025	1.9	Refine and enhance the imposed vendor analysis work
Grossi, Nick	9/10/2025	0.6	Review plant and warehouse concentration. Provide comments re: same
Grossi, Nick	9/10/2025	0.9	Draft comprehensive presentation slides for the Board
Grossi, Nick	9/10/2025	1.2	Coordinate closely on all exit financing matters
Grossi, Nick	9/10/2025	0.3	Prepare and participate in discussion with S Winters and E Swager (K&E) related to factoring and customer receipts
Pogorzelski, Jon	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Rybarczyk, Jodi	9/10/2025	1.4	Research list of potential legal vendors from payments data for discussion with counsel
Rybarczyk, Jodi	9/10/2025	0.3	Correspond with A&M and K&E re: updates to ordinary course professionals list
Rybarczyk, Jodi	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Shahbain, Abraham	9/10/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management process
Shahbain, Abraham	9/10/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss open workstreams and next steps
Shahbain, Abraham	9/10/2025	0.8	Review and update project management slide for vendor management
Shahbain, Abraham	9/10/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss open analyses and next steps
Shiffman, David	9/10/2025	0.8	Finalize professional fee forecast and invoicing process materials for review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	9/10/2025	0.3	Review materials provided by management from customer regarding update on chapter 11 milestones and timeline
Simion, Tony	9/10/2025	0.4	Attend kickoff meeting with D. Hernandez (A&M) regarding possible KEIP plan
Simion, Tony	9/10/2025	0.4	Review and provide comments on response letter to customer regarding letter received
Simoneaux, Natalie	9/10/2025	0.4	Telephone conference among Verita team, S. Lieberman (K&E), B. Weiland (A&M), N. Simoneaux (A&M) re notice and service items
Simoneaux, Natalie	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Simoneaux, Natalie	9/10/2025	0.3	Identify individuals within disbursement data for redaction purposes
Turner, Cari	9/10/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management process
Turner, Cari	9/10/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss open workstreams and next steps
Webber, Dan	9/10/2025	0.6	Prepare PMO slides for business plan analysis for WE 9/12
Weiland, Brad	9/10/2025	0.4	Telephone conference among Verita team, S. Lieberman (K&E), B. Weiland (A&M), N. Simoneaux (A&M) re notice and service items
Weiland, Brad	9/10/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, M. Chester, and N. Simoneaux (A&M) regarding status updates next steps for various workstreams
Weiland, Brad	9/10/2025	0.6	Review and analyze bankruptcy professionals and vendors information and follow up re same
Weiland, Brad	9/10/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), A. Shahbain (A&M), N. Caruso (A&M), J. Rybarczyk (A&M) re bankruptcy professional items
Weiland, Brad	9/10/2025	0.2	Correspond with D. Webber (A&M), M. Dvorak (A&M) re litigation items
Zhu, Judith	9/10/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/10/2025	0.6	Review Company's email regarding the TA-Pre payment and respond accordingly
Chester, Monte	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Cui, Maggie	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Dvorak, Michael	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Fuetter, Isaac	9/11/2025	2.2	Update and finalize the imposed vendor analysis report
Grossi, Nick	9/11/2025	1.0	Prepare and participate in discussion with factoring institution and the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/11/2025	0.3	Review non-manufacturing leases and provide comments re: same
Grossi, Nick	9/11/2025	1.0	Edit and refine all materials for Board presentation
Grossi, Nick	9/11/2025	0.3	Review edits to constituent communications
Liu, Daniel	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Rybarczyk, Jodi	9/11/2025	0.3	Telephone conference with J. Rybarczyk (A&M) and D. Heriford (K&E) re: ordinary course professionals listing amendment
Shahbain, Abraham	9/11/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/11/2025	0.8	Review and update project management slides based on feedback received
Shiffman, David	9/11/2025	0.7	Correspond with bank regarding potential closure of accounts
Shiffman, David	9/11/2025	0.7	Review Company's net debt forecast and provide feedback
Simion, Tony	9/11/2025	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/11/2025	0.4	Attend company advisor call to discuss upcoming week activates and discussions with management
Simion, Tony	9/11/2025	0.8	Review and discuss with Management customer presentation in preparation for meeting
Simoneaux, Natalie	9/11/2025	1.7	Analyze claims register to identify newly filed claims and amounts
Turner, Cari	9/11/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	9/11/2025	0.3	Review of litigation support analysis used for SOFA and Statements and Schedules
Webber, Dan	9/11/2025	0.1	Revise PMO materials for week ended 9/12/2025
Webber, Dan	9/11/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 7/31/2025
Webber, Dan	9/11/2025	0.3	Prepare real estate rejection damages cap analysis for a certain leased property
Weiland, Brad	9/11/2025	0.2	Correspond with S. Lieberman (K&E), J. Morrow (Verita) re service items
Weiland, Brad	9/11/2025	0.2	Correspond with N. Howard (K&E), E. Swager (K&E), M. Dvorak (A&M) re litigation items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Webber (A&M) re litigation items
Weiland, Brad	9/11/2025	0.4	Review and analyze all pending litigation data items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/11/2025	0.2	Correspond with E. Swager (K&E) re notice and service items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Heriford (K&E), J. Rybarczyk (A&M) re ordinary course professionals
Weiland, Brad	9/11/2025	0.2	Correspond re intercompany items with M. Dvorak (A&M), L. Postolos (A&M), D. Webber (A&M)
Weiland, Brad	9/11/2025	0.4	Review litigation items and next steps re same
Zhu, Judith	9/11/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/11/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address the quota issue
Chester, Monte	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Dvorak, Michael	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items
Dvorak, Michael	9/12/2025	2.2	Prepare full list of legal matters from statements and schedules for counsel review
Dvorak, Michael	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Fuetter, Isaac	9/12/2025	2.9	Update weekly VMT reporting for week-ending 9/13/2025
Fuetter, Isaac	9/12/2025	1.8	Produce specific vendor payment scheduling analysis
Grossi, Nick	9/12/2025	0.3	Prepare and participate in discussion with S Winters (K&E) related to commercial matters
Grossi, Nick	9/12/2025	0.2	Review distributable materials re: to AHG liquidity request. Provide comments re: same
Grossi, Nick	9/12/2025	0.6	Review DIP Tranche B draw mechanics and provide comments
Grossi, Nick	9/12/2025	0.5	Coordinate timely processing of invoiced disbursements
Postolos, Lucas	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Rybarczyk, Jodi	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Rybarczyk, Jodi	9/12/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M) re committee diligence items
Rybarczyk, Jodi	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Shahbain, Abraham	9/12/2025	0.4	Review and update PMO slides based on feedback from team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shiffman, David	9/12/2025	0.6	Review net debt calculation and provide feedback on related diligence
Shiffman, David	9/12/2025	0.8	Prepare weekly PMO liquidity update slide for Management
Shiffman, David	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Shiffman, David	9/12/2025	0.5	Call with A&M team to review intercompany reporting and latest tracking efforts
Shiffman, David	9/12/2025	0.9	Prepare proposal for customer payment towards prepetition obligations
Simoneaux, Natalie	9/12/2025	1.2	Prepare summary analysis of top claimants for review purposes
Simoneaux, Natalie	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Webber, Dan	9/12/2025	0.1	Correspond with M. Zeiss (A&M), M. Young, et al. (K&E) regarding analysis of certain vendor contracts
Webber, Dan	9/12/2025	0.5	Prepare July intercompany matrix at the request of Alix, FTI
Webber, Dan	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items
Webber, Dan	9/12/2025	0.5	Discuss among B. Weiland, D. Shiffman, D. Webber, M. Dvorak, L. Postolos, J. Rybarczyk, M. Chester (A&M) regarding intercompany reporting pursuant to cash management order
Webber, Dan	9/12/2025	0.3	Review trial balance summary file for July 2025
Weiland, Brad	9/12/2025	0.2	Correspond with T. Simion (A&M) re client operations items
Weiland, Brad	9/12/2025	0.2	Correspond with D. Webber (A&M), N. Howard (K&E), M. Dvorak (A&M) re litigation items
Weiland, Brad	9/12/2025	0.4	Conference call with B. Weiland, J. Rybarczyk and N. Simoneaux (A&M) to discuss case status updates
Weiland, Brad	9/12/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), and S. Lieberman (K&E) re service process
Weiland, Brad	9/12/2025	0.3	Telephone conference among N. Howard (K&E), D. Webber (A&M), M. Dvorak (A&M), B. Weiland (A&M) re litigation items
Weiland, Brad	9/12/2025	0.4	Review and analyze open items re client global business services operations
Weiland, Brad	9/12/2025	0.5	Telephone conference among B. Weiland (A&M), D. Shiffman (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re intercompany items
Weiland, Brad	9/12/2025	0.3	Review ordinary course professionals materials
Weiland, Brad	9/12/2025	0.4	Telephone conference among B. Weiland (A&M), J. Rybarczyk (A&M) re committee diligence items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Zhu, Judith	9/12/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Grossi, Nick	9/13/2025	1.5	Prepare proposal re: reverse factoring
Grossi, Nick	9/13/2025	0.3	Review stipulation agreement and provide comments re: same
Grossi, Nick	9/13/2025	0.6	Prepare complete set of Board meeting materials
Shahbain, Abraham	9/13/2025	0.3	Respond to emails related to payment processing issues
Shiffman, David	9/13/2025	1.4	Review and revise proposal for customer payment towards prepetition obligations based on feedback received
Grossi, Nick	9/14/2025	1.6	Edit and finalize the draft of commercial proposal
Shahbain, Abraham	9/14/2025	0.3	Review of vendor segmentation analysis created
Shahbain, Abraham	9/14/2025	0.4	Review of vendor management update slides and provide feedback
Shahbain, Abraham	9/14/2025	0.8	Review and respond to emails open questions and reporting requirements
Shiffman, David	9/14/2025	0.4	Correspond with Treasury regarding German compliance with cash flow projections
Shiffman, David	9/14/2025	0.7	Correspond with A&M and Management regarding draft materials for Board meeting
Simion, Tony	9/14/2025	0.6	Review business unit monthly ops presentation prior to meeting
Callerio, Lorenzo	9/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	9/15/2025	0.9	Participate in a call with Company purchasing and a vendor to review the terms of a trade agreement
Callerio, Lorenzo	9/15/2025	1.0	Join a call with Company purchasing and a vendor re: certain post-petition payments
Callerio, Lorenzo	9/15/2025	1.6	Prepare 2 business cases to be share with Alix Partners before discussing the terms of the trade agreements
Campbell, Lyndsay	9/15/2025	1.6	Onboard new team members and provide guidance on bankruptcy tasks
Chester, Monte	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Draude, Richard	9/15/2025	2.1	Prepare discussion materials re: past deal fee structures for team leads
Dvorak, Michael	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Dvorak, Michael	9/15/2025	2.4	Prepare list of specific vendor agreements for counsel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/15/2025	1.2	Prepare task list for A&M team as of September 16
Dvorak, Michael	9/15/2025	1.9	Prepare responses for company related to prepetition tax payments
Fuetter, Isaac	9/15/2025	1.7	Update projected vendor payment analysis
Grossi, Nick	9/15/2025	0.6	Prepare supporting materials for the GEC meeting
Grossi, Nick	9/15/2025	0.4	Prepare organized and updated PMO reporting materials
Grossi, Nick	9/15/2025	1.0	Prepare full presentation materials for Board meeting
Grossi, Nick	9/15/2025	0.7	Review and provide comments re: stipulation agreement
Grossi, Nick	9/15/2025	0.5	Prepare and participate in small group call with the Company, R Kwasteniet, S Winters (K&E) and S Zelin (PJT) to discuss matter update
Loop, Stuart	9/15/2025	2.2	Outline dashboard of key changes for EBITDA by division in advance of divisional finance meetings with the company on 9.17.25
Pogorzelski, Jon	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Rybarczyk, Jodi	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Rybarczyk, Jodi	9/15/2025	0.3	Correspond with A&M team re: amended ordinary course professionals listing and analysis
Shahbain, Abraham	9/15/2025	1.2	Review and update analysis summarizing comps requested by counsel
Shahbain, Abraham	9/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) re: vendor management update
Shiffman, David	9/15/2025	0.3	Review latest A&M professional fee forecast
Shiffman, David	9/15/2025	1.1	Correspond with A&M and K&E regarding professional fee forecast and process overview
Shiffman, David	9/15/2025	1.2	Review latest updates to payment audit and feedback provided by Company
Simion, Tony	9/15/2025	0.8	Attend and present materials to Management regarding key workstreams and timing of deliverables
Simion, Tony	9/15/2025	1.1	Attend Managements monthly operations review of Lighting Division
Simion, Tony	9/15/2025	0.9	Attend Managements monthly operations review of Interiors Division
Webber, Dan	9/15/2025	0.3	Review correspondences with J. Rybarczyk, L. Postolos (A&M) regarding OCP payment processes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/15/2025	0.3	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re workstream open items
Weiland, Brad	9/15/2025	0.4	Review materials re tax payments and related items
Weiland, Brad	9/15/2025	0.2	Correspond with M. Dvorak (A&M) and the Company re tax items
Weiland, Brad	9/15/2025	0.3	Correspond with L. Postolos (A&M), J. Rybarczyk (A&M), A. Shahbain (A&M) re ordinary course professionals
Weiland, Brad	9/15/2025	0.3	Correspond with D. Heriford (K&E), L. Postolos (A&M), J. Rybarczyk (A&M) re ordinary course professional items
Weiland, Brad	9/15/2025	0.3	Review data re professional payment tiers
Zhu, Judith	9/15/2025	0.3	Conference with Company and J. Zhu (A&M) to discuss this week's matters and plans for the National Day holiday
Zhu, Judith	9/15/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/15/2025	0.6	Discuss the quota issue with A. Shahbain (A&M) and respond to the Company
Zhu, Judith	9/15/2025	0.8	Review the email and provide a response to the Company concerning the CIA reconciliation matter
Callerio, Lorenzo	9/16/2025	0.6	Call with a Company buyer to discuss the terms of a vendor settlement agreement
Chester, Monte	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Cui, Maggie	9/16/2025	0.2	Discuss post-National Day global arrangements with M. Cui (A&M) and J. Zhu (A&M)
Dvorak, Michael	9/16/2025	2.2	Prepare de minimis asset sale August monthly reporting
Dvorak, Michael	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Dvorak, Michael	9/16/2025	1.9	Prepare data points regarding 365(d)(4) notice for counsel
Dvorak, Michael	9/16/2025	1.4	Prepare diligence items for exclusivity motion
Fuetter, Isaac	9/16/2025	1.1	Refine projected vendor payment analysis
Pogorzelski, Jon	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Rybarczyk, Jodi	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Rybarczyk, Jodi	9/16/2025	0.6	Review ordinary course professional fees analysis and provide comments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/16/2025	0.5	Call with FTI, Paul Hastings, K&E, and A. Shahbain (A&M) to provide weekly case update
Shiffman, David	9/16/2025	1.2	Prepare revisions to liquidity materials for upcoming Board meeting
Webber, Dan	9/16/2025	0.2	Review summary of trial balances as of July 2025
Weiland, Brad	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re status of workstreams and next steps re same
Weiland, Brad	9/16/2025	0.2	Correspond with E. Swager (K&E) re factoring items
Weiland, Brad	9/16/2025	0.8	Research and analyze reverse factoring materials
Zhu, Judith	9/16/2025	0.1	Provide a response to M. Hill (A&M) concerning the vendor matter
Zhu, Judith	9/16/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/16/2025	0.6	Discuss the CIA, PRE, and 503 payment issues with the Company
Zhu, Judith	9/16/2025	0.2	Discuss post-National Day global arrangements with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/16/2025	0.2	Engage with the Company regarding supplier-related matters
Zhu, Judith	9/16/2025	1.3	Prepare and review documentation, and engage with the Company regarding the CIA, PRE, and 503 payment matters
Zhu, Judith	9/16/2025	0.6	Follow up with Company with a further response concerning the Trade Agreements
Zhu, Judith	9/16/2025	0.7	Communicate with Company and N. Caruso (A&M) regarding the Trade Agreements
Zhu, Judith	9/16/2025	0.3	Follow up with the Company on the quota issue
Callerio, Lorenzo	9/17/2025	0.9	Participate in a call with Company purchasing, S. Lieberman (K&E), D. Wachenfeld (K&E), Alix Partners and a vendor to discuss the terms of an ongoing trade agreement
Chester, Monte	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Chester, Monte	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Cui, Maggie	9/17/2025	0.2	Review the draft email regarding the PRE/503 payment issues
Dvorak, Michael	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Dvorak, Michael	9/17/2025	2.2	Prepare work plan for claims register review
Dvorak, Michael	9/17/2025	1.3	Review claims register as of September 17
Fuetter, Isaac	9/17/2025	2.8	Refine forecasted vendor payment analysis
Grossi, Nick	9/17/2025	1.7	Prepare comprehensive GEC presentation materials package
Grossi, Nick	9/17/2025	1.0	Prepare and participate in 5-year plan update with Company leadership
Grossi, Nick	9/17/2025	0.6	Coordinate stipulation agreement and cash flow impact
Grossi, Nick	9/17/2025	2.0	Prepare and participate in GEC meeting with the Company's Divisional leadership to review performance and matter update
Pogorzelski, Jon	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Pogorzelski, Jon	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Rybarczyk, Jodi	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Rybarczyk, Jodi	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Shiffman, David	9/17/2025	0.6	Correspond with A&M and APAC Treasury regarding enoteless financing claims
Shiffman, David	9/17/2025	0.8	Correspond with banking partner and Treasury regarding account closures
Shiffman, David	9/17/2025	0.7	Review professional fee variance analysis and share with K&E
Simion, Tony	9/17/2025	2.6	Attend and present during Managements executive session regarding liquidity, business plan, and exit from chapter 11 timing
Simion, Tony	9/17/2025	0.8	Attend Managements monthly operations review of Electronics Division
Simoneaux, Natalie	9/17/2025	0.7	Evaluate AP invoices for various claimants for reconciliation purposes
Simoneaux, Natalie	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Webber, Dan	9/17/2025	1.9	Prepare summary slides as to status of chapter 11 opportunity analysis for management discussion purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/17/2025	0.7	Review data re reverse factoring arrangements
Weiland, Brad	9/17/2025	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), J. Pogorzelski (A&M) re open items
Weiland, Brad	9/17/2025	0.3	Correspond with M. Dvorak (A&M), D. Shiffman (A&M), and the Company re reverse factoring items
Weiland, Brad	9/17/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to highlight case and workstream updates
Zhu, Judith	9/17/2025	0.3	Discuss the TA payment response from the vendor with M. Hill (A&M) and the Company
Zhu, Judith	9/17/2025	0.3	Follow up the CIA, PRE, and 503 payment issues with the Company
Zhu, Judith	9/17/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/17/2025	0.2	Correspond regarding the TA vendor name issue with M. Hill (A&M)
Zhu, Judith	9/17/2025	0.2	Respond to Company regarding questions on the CIA application
Zhu, Judith	9/17/2025	0.7	Compile materials and draft an email to A. Shahbain (A&M) and N. Caruso (A&M) regarding the PRE/503 payment issues
Callerio, Lorenzo	9/18/2025	0.6	Participate in an internal call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) S. Lieberman (K&E) and R. Olivett (K&E) to discuss the status of a vendor negotiation
Chester, Monte	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Dvorak, Michael	9/18/2025	1.9	Prepare task list for A&M team as of September 18
Dvorak, Michael	9/18/2025	2.2	Prepare schedule of reverse factoring claims as of June 9
Dvorak, Michael	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Grossi, Nick	9/18/2025	1.5	Prepare and participate in BOD discussion
Grossi, Nick	9/18/2025	0.7	Review S&Us and exit financing estimates. Provide comments re: same
Grossi, Nick	9/18/2025	0.5	Prepare and participate in advisor call with S Winters, R Kwasteniet (K&E) and J Singh (PJT)
Grossi, Nick	9/18/2025	0.5	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Pogorzelski, Jon	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/18/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Shiffman, David	9/18/2025	0.6	Prepare updated professional fee forecast and provide to Company's accounting team
Simion, Tony	9/18/2025	0.4	Attend company advisor call to discuss upcoming week activates and discussions with management
Simion, Tony	9/18/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/18/2025	1.1	Attend Managements monthly operations review of Green Technologies Division
Simion, Tony	9/18/2025	0.5	Attend Managements monthly operations review of Ride Dynamics Division
Simion, Tony	9/18/2025	1.8	Attend and present at quarterly Board of Directors meeting
Simoneaux, Natalie	9/18/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Simoneaux, Natalie	9/18/2025	0.3	Prepare updated address information for various AP vendors for noticing purposes
Weiland, Brad	9/18/2025	0.4	Prepare materials re reverse factoring items
Weiland, Brad	9/18/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re workstream progress updates
Zhu, Judith	9/18/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Callerio, Lorenzo	9/19/2025	1.3	Review and edit multiple trade agreement based on what discussed with management
Callerio, Lorenzo	9/19/2025	0.3	Call with A . Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	9/19/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss a revised disbursement forecast scenario
Callerio, Lorenzo	9/19/2025	0.7	Participate in a meeting with Company purchasing and a vendor to discuss their settlement counterproposal
Callerio, Lorenzo	9/19/2025	0.8	Join a call with Company purchasing, S. Lieberman (K&E) and a vendor to discuss a trade agreement
Callerio, Lorenzo	9/19/2025	2.3	Manage and respond to multiple inbound inquiries and communications from vendors and their legal counsel regarding ongoing settlement agreements
Callerio, Lorenzo	9/19/2025	0.8	Meeting with a Company buyer to go through all the settlement agreement currently under negotiation
Chester, Monte	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Dvorak, Michael	9/19/2025	1.9	Prepare august de minimis asset sale notice for counsel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Fuetter, Isaac	9/19/2025	2.8	Update weekly VMT reporting for week-ending 9/20/2025
Grossi, Nick	9/19/2025	0.7	Prepare and participate in aftermarket performance review
Grossi, Nick	9/19/2025	1.0	Prepare and participate in propulsion performance review
Pogorzelski, Jon	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Rybarczyk, Jodi	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Shahbain, Abraham	9/19/2025	0.5	Review of trade agreement reporting requirements and submit
Shahbain, Abraham	9/19/2025	0.6	Review of motion spend reporting requirements and submit
Shiffman, David	9/19/2025	0.6	Correspond with Treasury regarding diligence on bank accounts
Shiffman, David	9/19/2025	0.8	Review monthly factoring report and prepare for submission
Shiffman, David	9/19/2025	0.6	Correspond with A&M vendor team regarding payment data and corresponding due date availability
Shiffman, David	9/19/2025	0.7	Review updates to A&M fee forecast and review communications regarding updates
Simion, Tony	9/19/2025	0.8	Attend Managements monthly operations review of Propulsion Division
Simion, Tony	9/19/2025	0.3	Attend Managements monthly operations review of Aftermarket Division
Simoneaux, Natalie	9/19/2025	0.7	Review AP data to identify amounts owed to various creditors for reconciliation
Simoneaux, Natalie	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Weiland, Brad	9/19/2025	0.5	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re: MOR status and open diligence item progress
Weiland, Brad	9/19/2025	0.4	Review potential sales of real property assets
Weiland, Brad	9/19/2025	0.2	Correspond with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) re timing and process considerations
Weiland, Brad	9/19/2025	0.2	Correspond with M. Dvorak (A&M) re factoring items
Weiland, Brad	9/19/2025	0.2	Correspond with D. Heriford (K&E), M. Dvorak (A&M) re asset sales

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/19/2025	0.6	Review and analyze detail re reverse factoring program and claims items
Zhu, Judith	9/19/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Campbell, Lyndsay	9/20/2025	1.4	Assist with bankruptcy onboarding tasks and prepare references
Dvorak, Michael	9/22/2025	0.5	Telephone conference among Company, M. Dvorak (A&M), B. Weiland (A&M), L. Diss (K&E), D. Heriford (K&E) re potential asset sales
Dvorak, Michael	9/22/2025	2.4	Prepare draft communication regarding de minimis asset sales
Dvorak, Michael	9/22/2025	2.7	Prepare list of Moroccan creditors for counsel
Grossi, Nick	9/22/2025	1.4	Prepare factor party diligence materials and coordinate financing
Grossi, Nick	9/22/2025	0.6	Review bank guarantees and provide comments re: same
Grossi, Nick	9/22/2025	0.2	Coordinate emergency loan repayment correspondence
Rybarczyk, Jodi	9/22/2025	1.6	Prepare listing of August payments to ordinary course professionals in U.S. dollars for counsel
Rybarczyk, Jodi	9/22/2025	2.1	Prepare listing of August payments to ordinary course professionals in local currency for Company
Rybarczyk, Jodi	9/22/2025	0.4	Correspond with K&E team re: August payments to ordinary course professionals
Shahbain, Abraham	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/22/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	9/22/2025	2.1	Review regional revenue analysis prepared by A&M liquidity team and provide feedback
Shiffman, David	9/22/2025	0.7	Coordinate Emergency Loan election notice with Management and K&E
Simion, Tony	9/22/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/22/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/22/2025	0.1	Correspond with Company management and N. Howard (K&E) regarding summary of JV strategy
Weiland, Brad	9/22/2025	0.6	Review reverse factoring materials and claims data re same
Weiland, Brad	9/22/2025	0.4	Prepare communications materials re potential asset sale

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/22/2025	0.3	Correspond with M. Dvorak (A&M) re purchaser communications re potential asset sale
Weiland, Brad	9/22/2025	0.2	Correspond with D. Heriford (K&E), the Company re potential asset sale
Weiland, Brad	9/22/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), B. Weiland (A&M), L. Diss (K&E), D. Heriford (K&E) re potential asset sales
Zhu, Judith	9/22/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Cui, Maggie	9/23/2025	0.3	Discuss National Day arrangements with Company, M. Cui (A&M), and J. Zhu (A&M)
Draude, Richard	9/23/2025	1.3	Update FDM and DIP reporting requirement schedule for comments from team leads, roll forward to next month
Dvorak, Michael	9/23/2025	2.9	Prepare lease notice parties regarding 365(d)(4) notice for counsel
Grossi, Nick	9/23/2025	1.7	Prepare and participate in discussion with Company regarding strategic alternatives
Grossi, Nick	9/23/2025	0.5	Prepare comprehensive professional fee estimates for upcoming services and engagements
Rybarczyk, Jodi	9/23/2025	0.4	Review listing of ordinary course professional updates provided by counsel
Shahbain, Abraham	9/23/2025	0.7	Review of reporting requirements analysis updated for recent events
Shiffman, David	9/23/2025	0.8	Review draft letter to customer and provide feedback
Simion, Tony	9/23/2025	0.9	Review and provide comments to outline provided by A&M team regarding supporting Mexico Logistics departments
Weiland, Brad	9/23/2025	0.2	Correspond with the Company re potential asset sale and buyer communications re same
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (K&E) re potential asset sales
Zhu, Judith	9/23/2025	0.3	Discuss National Day arrangements with Company, M. Cui (A&M), and J. Zhu (A&M)
Zhu, Judith	9/23/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Chester, Monte	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Dvorak, Michael	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Dvorak, Michael	9/24/2025	2.1	Prepare list of lease agreements for counsel
Grossi, Nick	9/24/2025	0.6	Review customer request letter and provide comments re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	9/24/2025	1.0	Review status of transaction audit and provide comments re: same
Grossi, Nick	9/24/2025	1.5	Prepare materials related to claim estimates
Pogorzelski, Jon	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Rybarczyk, Jodi	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Simoneaux, Natalie	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Webber, Dan	9/24/2025	0.3	Correspond with Company management regarding structure of proposed Case status materials to be shared with certain constituents
Weiland, Brad	9/24/2025	0.4	Conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re status updates regarding various reporting workstreams
Zhu, Judith	9/24/2025	0.6	Communicate with Company regarding whether the goods should be marked as PRE or PST
Zhu, Judith	9/24/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Chester, Monte	9/25/2025	0.3	Conference with J. Rybarczyk, M. Chester (A&M) re status updates regarding reporting workstreams
Draude, Richard	9/25/2025	0.5	Prepare ad hoc accounts payable summary for a certain region for team leads
Dvorak, Michael	9/25/2025	1.9	Review 365(d)(4) notice for counsel and transfer to claims agent
Grossi, Nick	9/25/2025	0.6	Develop near term business unit EBIT forecast
Grossi, Nick	9/25/2025	0.3	Prepare and participate in discussion with Alix, Akin, K&E and PJT to review matter updates
Grossi, Nick	9/25/2025	0.5	Investigate intercompany settlements
Shahbain, Abraham	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/25/2025	1.0	Review and create project management overview slides
Simion, Tony	9/25/2025	0.4	Attend bi-monthly call with Management and OEM regarding chapter 11 timeline and supply chain issues update
Simion, Tony	9/25/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	9/25/2025	0.4	Attend company advisor call to discuss upcoming week activates and discussions with management
Turner, Cari	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss workstream open items and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	9/25/2025	0.5	Correspond with S. Loop, L. Postolos, L. Kordupel (A&M) regarding updates to case status materials
Webber, Dan	9/25/2025	0.3	Correspond with Company management regarding case status materials
Webber, Dan	9/25/2025	0.8	Revise presentation on status of profit improvement initiatives for management review
Zhu, Judith	9/25/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/25/2025	0.3	Communicate with Company regarding the coding issue
Cook, Jacob	9/26/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting
Cook, Jacob	9/26/2025	0.4	Update weekly PMO materials for WE 10/3
Cui, Maggie	9/26/2025	0.4	Coordinate with N. Caruso (A&M) regarding Company's China visit following the National Day holiday
Grossi, Nick	9/26/2025	0.5	Conduct a careful review of the D&O materials
Grossi, Nick	9/26/2025	0.6	Prepare a detailed forecast of the DIP carve-out
Rybarczyk, Jodi	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Rybarczyk, Jodi	9/26/2025	0.4	Review amended ordinary course professionals listing as filed
Shahbain, Abraham	9/26/2025	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting
Shahbain, Abraham	9/26/2025	0.6	Review and provide comments on the first day motion reporting
Shahbain, Abraham	9/26/2025	0.6	Create summary overview slides of trade agreement process
Shahbain, Abraham	9/26/2025	0.4	Review and provide comments on divisional reporting
Shahbain, Abraham	9/26/2025	0.7	Review and provide comments on trade agreement reporting
Shahbain, Abraham	9/26/2025	0.5	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss workstream open items and next steps
Shiffman, David	9/26/2025	0.6	Meeting with the Company Treasury and K&E regarding Germany solvency compliance and related follow up
Simion, Tony	9/26/2025	0.7	Review and provide questions on analysis of pre and post-petition payment analysis and estimated accounts payable payment contraction
Turner, Cari	9/26/2025	0.5	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss workstream open items and next steps
Webber, Dan	9/26/2025	0.4	Revise presentation on status of profit improvement initiatives for management review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	9/26/2025	0.2	Correspond with Company management regarding certain employee related claims
Webber, Dan	9/26/2025	0.2	Revise final presentation on Company status update for distribution to certain constituents
Weiland, Brad	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Zhu, Judith	9/26/2025	0.4	Respond to the Company regarding the coding issue (specific type)
Zhu, Judith	9/26/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Zhu, Judith	9/26/2025	0.4	Coordinate with N. Caruso (A&M) regarding Company's China visit following the National Day holiday
Fuetter, Isaac	9/27/2025	2.9	Update weekly VMT reporting for week-ending 9/27/2025
Grossi, Nick	9/27/2025	0.6	Prepare exit cash estimates and sources and uses at close
Grossi, Nick	9/27/2025	1.3	Review and provide comments re: plant profitability
Shiffman, David	9/27/2025	0.7	Correspond with A&M liquidity team regarding process for professional fee payments
Campbell, Lyndsay	9/28/2025	2.2	Assist with bankruptcy support requests and related activities
Campbell, Lyndsay	9/28/2025	0.8	Prepare onboarding reference notes for bankruptcy team support
Cook, Jacob	9/28/2025	0.7	Call with A. Shahbain and J. Cook (A&M) to discuss workstream next steps and open items
Shahbain, Abraham	9/28/2025	0.7	Call with A. Shahbain and J. Cook (A&M) to discuss workstream next steps and open items
Shahbain, Abraham	9/28/2025	0.3	Review and respond to diligence questions around payment terms
Shiffman, David	9/28/2025	0.6	Correspond regarding joint venture prepetition liabilities
Shiffman, David	9/28/2025	0.8	Correspond with APAC Treasury and K&E regarding China intercompany receivables
Webber, Dan	9/28/2025	0.5	Revise management materials summarizing work plan for profit improvement initiatives
Caruso, Nicholas	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Cui, Maggie	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Draude, Richard	9/29/2025	0.7	Prepare DIP reporting requirements summary for workstream leads
Dvorak, Michael	9/29/2025	2.2	Review updates to parties in interest list based on inquiries from professionals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Dvorak, Michael	9/29/2025	1.9	Review surety bond disputed to determine next steps in response to counsel
Dvorak, Michael	9/29/2025	1.4	Prepare updated ordinary course professional payment schedule requested by counsel
Dvorak, Michael	9/29/2025	1.6	Prepare list of scheduled invoices for scheduled claimant request for counsel
Fuetter, Isaac	9/29/2025	2.9	Update trade agreement payment schedule
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company related to frictional bankruptcy related costs
Grossi, Nick	9/29/2025	0.2	Prepare comprehensive materials for the PMO, aligned with current priorities and deadlines
Grossi, Nick	9/29/2025	0.3	Review and provide comments re: incentive programs
Grossi, Nick	9/29/2025	0.3	Review and provide comments re: bank meeting materials
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with PJT related to exit financing
Grossi, Nick	9/29/2025	1.0	Review and provide comments re: customer communication materials
Shahbain, Abraham	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/29/2025	0.5	Call with K&E, Company, and A. Shahbain (A&M) to discuss benefit programs
Shahbain, Abraham	9/29/2025	0.8	Review and update project management deck based on comments received
Shiffman, David	9/29/2025	0.8	Meeting with Management to revise presentation materials for customer Meetings and related follow up
Shiffman, David	9/29/2025	0.5	Call with Management and A&M regarding professional fee forecasts
Shiffman, David	9/29/2025	0.8	Prepare liquidity updates for weekly PMO materials
Shiffman, David	9/29/2025	1.4	Prepare updates to professional fee forecast based on feedback from Management
Simion, Tony	9/29/2025	0.4	Attend meeting with K&E, and counsel to OEM #2 regarding vendor issues
Simion, Tony	9/29/2025	0.3	Attend company advisor call to discuss upcoming week activates and discussions with management
Simion, Tony	9/29/2025	1.4	Review and edit preliminary management presentation of key updates to workstreams and timelines
Simion, Tony	9/29/2025	0.1	Correspond with D. Webber (A&M) to discuss work plan regarding OEM discussions
Simion, Tony	9/29/2025	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) discussing work plan regarding OEM discussions
Webber, Dan	9/29/2025	0.1	Review of agenda with AHG for October 8 and 9
Webber, Dan	9/29/2025	0.1	Correspond with D. Wachenfeld (K&E) regarding legal edits to Company management JV materials
Webber, Dan	9/29/2025	0.1	Correspond with E. Swager (K&E) regarding trial balances for certain Italy legal entities
Weiland, Brad	9/29/2025	0.2	Correspond with A. Shahbain (A&M) and L. Postolos (A&M) re authorized payments process
Zhu, Judith	9/29/2025	0.4	Respond to the Company regarding the coding issue (specific type)
Zhu, Judith	9/29/2025	0.4	Participate in a coordination call with N. Caruso (A&M), M. Cui (A&M), and J. Zhu (A&M) to discuss the Company's China visit following the National Day holiday
Zhu, Judith	9/29/2025	0.1	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Fuetter, Isaac	9/30/2025	2.4	Refine trade agreement payment schedule
Fuetter, Isaac	9/30/2025	1.4	Produce in progress trade agreement analysis
Grossi, Nick	9/30/2025	0.4	Prepare special committee materials
Grossi, Nick	9/30/2025	0.5	Prepare and participate in PMO discussion with Company
Shahbain, Abraham	9/30/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shiffman, David	9/30/2025	1.6	Prepare revisions to customer facing liquidity materials for Management's review
Shiffman, David	9/30/2025	0.7	Review and prepare revisions to A&M professional fee forecast materials
Simion, Tony	9/30/2025	0.8	Attend and present to Management key chapter 11 workstream update materials and updates to 2025 goals
Simion, Tony	9/30/2025	0.5	Call with T. Simion (A&M) and Company management regarding recent discussions with lender advisors and future diligence
Simion, Tony	9/30/2025	0.3	Attend meeting with OEM counsel regarding possible supply chain issues in North America
Simion, Tony	9/30/2025	0.6	Call with T. Simion (A&M) and Company management regarding next steps to prepare for OEM discussions
Turner, Cari	9/30/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Webber, Dan	9/30/2025	0.7	Call with D. Webber (A&M), Company management regarding next steps to prepare for OEM discussions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/30/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re customs items and operations
Weiland, Brad	9/30/2025	0.4	Review and analyze surety and customs items
Weiland, Brad	9/30/2025	0.2	Correspond with S. Melanson (K&E), E. Swager (K&E), M. Dvorak (A&M) re surety bond items
Zhu, Judith	9/30/2025	0.2	Report daily work progress to the A&M core team via email and send the latest tracker and payment list
Subtotal		**2,087.4**	

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	6/13/2025	1.5	Coordinate business plan development and disclosure statement exhibits
Grossi, Nick	6/15/2025	1.3	Update business plan timeline and coordinate projections
Webber, Dan	6/15/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding workplan for Business Plan
Cook, Jacob	6/16/2025	0.3	Call with T. Simion (A&M), J. Cook (A&M), and N. Adzima (K&E) to discuss timeline for key business plan deliverables
Simion, Tony	6/16/2025	0.3	Call with T. Simion (A&M), J. Cook (A&M), and N. Adzima (K&E) to discuss timeline for key business plan deliverables
Grossi, Nick	6/17/2025	0.5	Discuss with J. Stegenga and N. Grossi (A&M) re: business plan review process, related staffing and interactions re: same w/ Alix Partners
Simion, Tony	6/17/2025	0.7	Attend meeting with Management and PJT regarding business plan process and timing
Stegenga, Jeff	6/17/2025	0.5	Discuss with J. Stegenga and N. Grossi (A&M) re: business plan review process, related staffing and interactions re: same w/ Alix Partners
Grossi, Nick	6/18/2025	1.2	Coordinate business plan timing and balance sheet review
Grossi, Nick	6/18/2025	0.9	Call with Marelli and T. Simion, N. Grossi, B. Shiffman, and G. Hamerski (A&M) to discuss divisional balance sheet forecasting methods
Hamerski, Grace	6/18/2025	0.9	Call with Marelli and T. Simion, N. Grossi, B. Shiffman, and G. Hamerski (A&M) to discuss divisional balance sheet forecasting methods
Loop, Stuart	6/18/2025	0.9	Match legal entity matrix to filers versus non-filers and business unit operating income statements
Loop, Stuart	6/18/2025	1.9	Review Marelli's historical and projected income statements for trends and line items
Loop, Stuart	6/18/2025	0.8	Outline diligence request list for accounting, finance personal at Marelli regarding 3-statement model and disclosure statement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	6/18/2025	2.3	Outline 3-statement financial model components and divisions mechanics based on managerial financial reports available from the company
Loop, Stuart	6/18/2025	1.6	Consolidate notes on divisional operations and financial data for 3-statement model
Shiffman, David	6/18/2025	0.9	Call with Marelli and T. Simion, N. Grossi, B. Shiffman, and G. Hamerski (A&M) to discuss divisional balance sheet forecasting methods
Simion, Tony	6/18/2025	0.6	Attend meeting with Management to discuss ability to produce division business unit balance sheets
Simion, Tony	6/18/2025	0.9	Call with Marelli and T. Simion, N. Grossi, B. Shiffman, and G. Hamerski (A&M) to discuss divisional balance sheet forecasting methods
Grossi, Nick	6/19/2025	1.4	Coordinate financial projections and disclosure statement exhibits
Grossi, Nick	6/19/2025	0.7	Call with N. Grossi, S. Loop, B. Shiffman, and G. Hamerski (A&M) to discuss case updates and develop business plan approach
Grossi, Nick	6/19/2025	0.4	Call with representatives from K&E, PJT, Marelli and A&M (T. Simion, N. Grossi, S. Loop, B. Shiffman, G. Hamerski) to discuss business plan exhibit timeline
Hamerski, Grace	6/19/2025	0.4	Call with representatives from K&E, PJT, Marelli and A&M (T. Simion, N. Grossi, S. Loop, B. Shiffman, G. Hamerski) to discuss business plan exhibit timeline
Hamerski, Grace	6/19/2025	2.8	Build out basic framework for consolidated income statement, balance sheet, and statement of cash flows in business plan model
Hamerski, Grace	6/19/2025	0.7	Call with N. Grossi, S. Loop, B. Shiffman, and G. Hamerski (A&M) to discuss case updates and develop business plan approach
Hamerski, Grace	6/19/2025	1.4	Map company system output to income statement line items and develop linking mechanics in business plan model
Hamerski, Grace	6/19/2025	2.3	Develop basic framework for key consolidated income statement and balance sheet drivers in business plan model
Hamerski, Grace	6/19/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss three statement model architecture and approach
Hamerski, Grace	6/19/2025	0.8	Research company divisional structure for purposes of preparing 5-year business plan
Hamerski, Grace	6/19/2025	0.4	Review master entity list and flag legal entities requiring allocation to multiple business divisions
Hamerski, Grace	6/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and next steps for business plan workstream
Loop, Stuart	6/19/2025	2.4	Outline initial 3-statement model structure and tabs for 5-year projections
Loop, Stuart	6/19/2025	1.6	Review documents provided by the Marelli team compared to requested items
Loop, Stuart	6/19/2025	0.4	Call with representatives from K&E, PJT, Marelli and A&M (T. Simion, N. Grossi, S. Loop, B. Shiffman, G. Hamerski) to discuss business plan exhibit timeline

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	6/19/2025	0.7	Call with N. Grossi, S. Loop, B. Shiffman, and G. Hamerski (A&M) to discuss case updates and develop business plan approach
Loop, Stuart	6/19/2025	1.7	Review April 2025 consolidating balance sheet by legal entity and mapping to divisional roll up
Loop, Stuart	6/19/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss three statement model architecture and approach
Loop, Stuart	6/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and next steps for business plan workstream
Loop, Stuart	6/19/2025	1.3	Outline initial data request list for the Marelli team related to 3-statement financial model
Loop, Stuart	6/19/2025	1.4	Create balance sheet trial balance account mapping to summarized financial statement view
Shiffman, David	6/19/2025	0.4	Call with representatives from K&E, PJT, Marelli and A&M (T. Simion, N. Grossi, S. Loop, B. Shiffman, G. Hamerski) to discuss business plan exhibit timeline
Shiffman, David	6/19/2025	0.7	Call with N. Grossi, S. Loop, B. Shiffman, and G. Hamerski (A&M) to discuss case updates and develop business plan approach
Simion, Tony	6/19/2025	0.4	Call with representatives from K&E, PJT, Marelli and A&M (T. Simion, N. Grossi, S. Loop, B. Shiffman, G. Hamerski) to discuss business plan exhibit timeline
Grossi, Nick	6/20/2025	0.4	Call with N. Grossi, S. Loop, and D. Shiffman (A&M) to discuss business plan approach and timeline
Hamerski, Grace	6/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss three statement model architecture and approach on summary tabs
Hamerski, Grace	6/20/2025	1.0	Working session with Marelli, S. Loop (A&M), B. Shiffman (A&M), and G. Hamerski (A&M) to discuss process for divisional balance sheet development
Hamerski, Grace	6/20/2025	1.2	Develop and refine business plan model structure for the three financial statements in historical periods
Hamerski, Grace	6/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss next steps regarding business plan model architecture and divisional balance sheets
Hamerski, Grace	6/20/2025	0.9	Append support model to consolidate historical monthly income statement data provided by Debtor management
Hamerski, Grace	6/20/2025	0.7	Parse out divisional balance sheets using legal entity mapping information for purposes of developing business plan model
Hamerski, Grace	6/20/2025	1.2	Prepare summary output view of consolidated divisional historical financials based on legal entity mapping approach
Hamerski, Grace	6/20/2025	1.7	Develop support model used to consolidate historical monthly balance sheet data provided by Debtor management
Hamerski, Grace	6/20/2025	0.1	Working session with S. Loop and G. Hamerski (A&M) to discuss legal entity to division mapping and next steps
Hamerski, Grace	6/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mapping Debtor legal entities to divisions for purposes of consolidating balance sheet data
Hamerski, Grace	6/20/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	6/20/2025	0.8	Call with L. Kordupel, S. Loop (A&M) regarding working capital forecasting in the business plan and DIP budget
Loop, Stuart	6/20/2025	1.9	Outline legal entity matrix of operating plants, offices and R&D
Loop, Stuart	6/20/2025	1.7	Review and comment on April 2025 pro forma balance sheet by operating segment compared to legal entity reporting
Loop, Stuart	6/20/2025	1.1	Match legal entity matrix to business unit operating income statements
Loop, Stuart	6/20/2025	1.9	Summarize April 2025 balance sheet by legal entity for initial view of divisional reporting
Loop, Stuart	6/20/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model
Loop, Stuart	6/20/2025	1.0	Working session with Marelli, S. Loop (A&M), B. Shiffman (A&M), and G. Hamerski (A&M) to discuss process for divisional balance sheet development
Loop, Stuart	6/20/2025	0.8	Call with L. Kordupel, S. Loop (A&M) regarding working capital forecasting in the business plan and DIP budget
Loop, Stuart	6/20/2025	0.7	Call with Marelli regarding divisional capital expenditures and 5-year projections
Loop, Stuart	6/20/2025	0.4	Call with N. Grossi, S. Loop, and D. Shiffman (A&M) to discuss business plan approach and timeline
Loop, Stuart	6/20/2025	0.3	Outline diligence request list for accounting and finance staff at Marelli regarding 3-statement model
Loop, Stuart	6/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss three statement model architecture and approach on summary tabs
Loop, Stuart	6/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss next steps regarding business plan model architecture and divisional balance sheets
Loop, Stuart	6/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mapping Debtor legal entities to divisions for purposes of consolidating balance sheet data
Loop, Stuart	6/20/2025	0.1	Working session with S. Loop and G. Hamerski (A&M) to discuss legal entity to division mapping and next steps
Shiffman, David	6/20/2025	1.0	Working session with Marelli, S. Loop (A&M), B. Shiffman (A&M), and G. Hamerski (A&M) to discuss process for divisional balance sheet development
Shiffman, David	6/20/2025	0.4	Call with N. Grossi, S. Loop, and D. Shiffman (A&M) to discuss business plan approach and timeline
Loop, Stuart	6/21/2025	1.2	Summarize trial balance to summary balance sheet by legal entity
Loop, Stuart	6/21/2025	0.9	Review and create balancing adjustments for legal entity balance sheet pro forma April 2025
Loop, Stuart	6/21/2025	0.8	Review and provide comments on initial entity mapping of legal entities to divisional balance sheet
Loop, Stuart	6/21/2025	0.8	Draft agenda for meeting on 6/23 with Marelli regarding divisional balance sheets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Shiffman, David	6/21/2025	0.4	Correspond with A&M business plan and Company Accounting teams to prepare for business plan working sessions
Loop, Stuart	6/22/2025	2.1	Draft income statement structure for the 3-statement forecast line items from historical and forecasted materials from the company
Loop, Stuart	6/22/2025	1.7	Draft balance sheet structure for the 3-statement forecast line items from historical and forecasted materials from the company
Grossi, Nick	6/23/2025	0.8	Call with N. Grossi, G. Hamerski, S. Loop, D. Webber (A&M) regarding balance sheet account notes and fresh start accounting
Grossi, Nick	6/23/2025	1.6	Review and provide comments re: forecasted balance sheet and 5-year plan
Hamerski, Grace	6/23/2025	0.3	Call with A. Shahbain, S. Loop, G. Hamerski regarding on PMO slides for business plan workstream
Hamerski, Grace	6/23/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls, formatting of business plan model, and next steps
Hamerski, Grace	6/23/2025	1.3	Review prior case precedent to research disclosure statement exhibit and prose requirements
Hamerski, Grace	6/23/2025	1.2	Build consolidation tool to aggregate and standardize historical P&L data
Hamerski, Grace	6/23/2025	0.7	Research capex detail available in data rooms to inform forecast assumptions and model structure
Hamerski, Grace	6/23/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls and application of currency conversion rates
Hamerski, Grace	6/23/2025	1.1	Call with Marelli and D. Shiffman, S. Loop, G. Hamerski (A&M) regarding legal entity mapping of legal entity balance sheet to divisions
Hamerski, Grace	6/23/2025	1.4	Develop and refine model architecture for consolidated financial projection model based on latest information from Debtor management
Hamerski, Grace	6/23/2025	0.8	Call with N. Grossi, G. Hamerski, S. Loop, D. Webber (A&M) regarding balance sheet account notes and fresh start accounting
Hamerski, Grace	6/23/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss requirements for disclosure statement exhibits
Hamerski, Grace	6/23/2025	0.8	Develop standardized three-statement model template for divisions, designed for roll-up into a consolidated business plan model
Loop, Stuart	6/23/2025	0.4	Outline framework for fresh start balance sheet mechanics
Loop, Stuart	6/23/2025	0.4	Consolidate notes from various calls with Marelli accounting and finance staff on divisional balance sheet approach
Loop, Stuart	6/23/2025	0.4	Draft email to Marelli accounting team for balance sheet account detail questions
Loop, Stuart	6/23/2025	0.8	Review chart of accounts notes from Marelli accounting team for cash and non-cash items
Loop, Stuart	6/23/2025	2.6	Review April 2025 trial balance for sub-accounts expected to be impacted by liabilities subject to compromise
Loop, Stuart	6/23/2025	0.8	Call with N. Grossi, G. Hamerski, S. Loop, D. Webber (A&M) regarding balance sheet account notes and fresh start accounting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	6/23/2025	0.3	Call with A. Shahbain, S. Loop, G. Hamerski regarding on PMO slides for business plan workstream
Loop, Stuart	6/23/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss requirements for disclosure statement exhibits
Loop, Stuart	6/23/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls, formatting of business plan model, and next steps
Loop, Stuart	6/23/2025	1.1	Call with Marelli and D. Shiffman, S. Loop, G. Hamerski (A&M) regarding legal entity mapping of legal entity balance sheet to divisions
Loop, Stuart	6/23/2025	1.6	Estimate transaction adjustments for fresh start balance sheet by line item
Loop, Stuart	6/23/2025	1.4	Provide comments to A&M team regarding line items and structure of 3-statement financial model mechanics
Loop, Stuart	6/23/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls and application of currency conversion rates
Shahbain, Abraham	6/23/2025	0.3	Call with A. Shahbain, S. Loop, G. Hamerski regarding on PMO slides for business plan workstream
Shiffman, David	6/23/2025	1.1	Call with Marelli and D. Shiffman, S. Loop, G. Hamerski (A&M) regarding legal entity mapping of legal entity balance sheet to divisions
Simion, Tony	6/23/2025	0.9	Attend meeting to discuss process of retrieving managerial division balance sheets for business plan model
Webber, Dan	6/23/2025	0.8	Call with N. Grossi, G. Hamerski, S. Loop, D. Webber (A&M) regarding balance sheet account notes and fresh start accounting
Grossi, Nick	6/24/2025	0.3	Review pension obligations. Provide comments re: same
Hamerski, Grace	6/24/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding laying historical balance sheet and income statements into the 3-statement model
Hamerski, Grace	6/24/2025	1.9	Consolidate historical monthly trial balance data for December 2024 - April 2025 by legal entity for business plan model
Hamerski, Grace	6/24/2025	0.3	Create documented list of open items and questions related to development of business plan
Hamerski, Grace	6/24/2025	1.2	Link historical monthly balance sheets into business plan model to enable trend analysis and forecasting
Hamerski, Grace	6/24/2025	1.4	Integrate historical monthly P&Ls into BP model to support trend analysis and projections
Hamerski, Grace	6/24/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding sources and uses summary for 3-statement model
Hamerski, Grace	6/24/2025	1.1	Perform quality control and formatting consistency checks across model tabs to ensure accuracy and readability
Hamerski, Grace	6/24/2025	0.9	Develop fresh start account section of three-statement business plan model
Hamerski, Grace	6/24/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding fresh start accounting balance sheet line items
Hamerski, Grace	6/24/2025	0.8	Develop sources and uses section of three-statement business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	6/24/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding lining up historical balance sheets on a consolidated basis
Loop, Stuart	6/24/2025	1.6	Review and modify capital structure forecast for mechanics on rolling forward balance from the petition date to a future period
Loop, Stuart	6/24/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding laying historical balance sheet and income statements into the 3-statement model
Loop, Stuart	6/24/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding sources and uses summary for 3-statement model
Loop, Stuart	6/24/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding fresh start accounting balance sheet line items
Loop, Stuart	6/24/2025	1.5	Review chart of accounts notes from Marelli accounting team for cash and non-cash items specifically for pre-filing period
Loop, Stuart	6/24/2025	1.4	Reconcile historical balance sheets on a consolidated basis for December 2024 and first quarter of 2025
Loop, Stuart	6/24/2025	0.4	Call with S. Loop, D. Shiffman (A&M) regarding debt schedule roll forward
Loop, Stuart	6/24/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding lining up historical balance sheets on a consolidated basis
Loop, Stuart	6/24/2025	0.6	Outline categories for fresh start accounting adjustments on the balance sheet
Loop, Stuart	6/24/2025	1.2	Prepare initial draft of fresh start balance sheet mechanics to roll forward to emergence date
Shiffman, David	6/24/2025	0.4	Call with S. Loop, D. Shiffman (A&M) regarding debt schedule roll forward
Webber, Dan	6/24/2025	0.2	Correspond with S. Loop, G. Hamerski (A&M) regarding certain trial balance information
Broskay, Cole	6/25/2025	0.3	Call with C. Broskay, M. Dvorak, S. Loop, G. Hamerski (A&M) regarding balance sheet as of the petition date
Broskay, Cole	6/25/2025	0.3	Call with S. Loop, C. Broskay, M. Dvorak, and G. Hamerski (A&M) to discuss liabilities subject to compromise related to the business plan
Dvorak, Michael	6/25/2025	0.3	Call with C. Broskay, M. Dvorak, S. Loop, G. Hamerski (A&M) regarding balance sheet as of the petition date
Dvorak, Michael	6/25/2025	0.3	Call with S. Loop, C. Broskay, M. Dvorak, and G. Hamerski (A&M) to discuss liabilities subject to compromise related to the business plan
Hamerski, Grace	6/25/2025	0.3	Call with C. Broskay, M. Dvorak, S. Loop, G. Hamerski (A&M) regarding balance sheet as of the petition date
Hamerski, Grace	6/25/2025	1.0	Call with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss debt, factoring, and professional fee assumptions in the DIP Budget model
Hamerski, Grace	6/25/2025	0.3	Call with S. Loop, C. Broskay, M. Dvorak, and G. Hamerski (A&M) to discuss liabilities subject to compromise related to the business plan
Hamerski, Grace	6/25/2025	0.3	Call with S. Loop, G. Hamerski (A&M) regarding business plan professional fee accrual mechanics
Hamerski, Grace	6/25/2025	0.8	Develop framework and mechanics for divisional cash flow statements using historical balance sheet and P&L data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	6/25/2025	1.9	Work on debt and professional fee sections of post-transaction accounting analysis
Hamerski, Grace	6/25/2025	1.7	Update balance sheet consolidator tool for latest data from Debtor management and input into business plan model
Hamerski, Grace	6/25/2025	1.2	Analyze DIP Budget professional fee forecast assumptions to inform business plan model
Hamerski, Grace	6/25/2025	0.9	Refine debt roll forwards in business plan model
Hamerski, Grace	6/25/2025	0.5	Call with S. Loop, G. Hamerski (A&M) regarding fresh start accounting adjustments and professional fee mechanics
Hamerski, Grace	6/25/2025	0.4	Call with S. Loop, G. Hamerski (A&M) regarding business plan debt roll forward schedule mechanics
Hamerski, Grace	6/25/2025	0.4	Record latest global assumptions for financial projections
Kordupel, Lewis	6/25/2025	1.0	Call with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss debt, factoring, and professional fee assumptions in the DIP Budget model
Kordupel, Lewis	6/25/2025	2.2	Prepare analysis of DIP projection support schedules for purposes of business plan
Loop, Stuart	6/25/2025	1.1	Review 3-statement model and outline next steps for linking cash flow statement for consolidated business
Loop, Stuart	6/25/2025	0.3	Call with S. Loop, C. Broskay, M. Dvorak, and G. Hamerski (A&M) to discuss liabilities subject to compromise related to the business plan
Loop, Stuart	6/25/2025	1.7	Review 3-statement model mechanics and provide comments to A&M team
Loop, Stuart	6/25/2025	2.1	Build out factoring mechanics by division for the 3-statement model
Loop, Stuart	6/25/2025	0.3	Call with C. Broskay, M. Dvorak, S. Loop, G. Hamerski (A&M) regarding balance sheet as of the petition date
Loop, Stuart	6/25/2025	1.2	Continue to draft divisional descriptions for financial projections section of disclosure statement
Loop, Stuart	6/25/2025	0.4	Call with S. Loop, G. Hamerski (A&M) regarding business plan debt roll forward schedule mechanics
Loop, Stuart	6/25/2025	0.5	Call with S. Loop, G. Hamerski (A&M) regarding fresh start accounting adjustments and professional fee mechanics
Loop, Stuart	6/25/2025	1.0	Call with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss debt, factoring, and professional fee assumptions in the DIP Budget model
Loop, Stuart	6/25/2025	0.3	Call with S. Loop, G. Hamerski (A&M) regarding business plan professional fee accrual mechanics
Waismann, Heitor	6/25/2025	0.6	Call with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss debt, factoring, and professional fee assumptions in the DIP Budget model
Grossi, Nick	6/26/2025	1.9	Prepare five-year business plan assumptions, schedules, and supporting narratives

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	6/26/2025	0.2	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics for linking balance sheet roll forwards and statement of cash flows
Hamerski, Grace	6/26/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss addition of divisional balance sheets and P&Ls to business plan model
Hamerski, Grace	6/26/2025	0.6	Convert source historical financial data to consistent currency basis
Hamerski, Grace	6/26/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics for factoring AR in lighting division
Hamerski, Grace	6/26/2025	0.6	Summarize turnover ratio drivers for net working capital components
Hamerski, Grace	6/26/2025	1.1	Build dynamic net working capital drivers in business plan model to flex with changes in revenue and expense assumptions
Hamerski, Grace	6/26/2025	1.7	Build out P&L driver section of divisional model tab within business plan, tailoring assumptions and structure to client operations
Hamerski, Grace	6/26/2025	1.8	Analyze factoring and accelerated components of receivables for financial projections
Hamerski, Grace	6/26/2025	0.9	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model net working capital mechanics
Hamerski, Grace	6/26/2025	0.9	Build out inventory and payables sections of the balance sheet drivers in model
Hamerski, Grace	6/26/2025	1.0	Call with F. Bonini, R. Alhashimy, Marelli and S. Loop, G. Hamerski (A&M) regarding legal entity mapping of balance sheet to lighting division
Loop, Stuart	6/26/2025	0.2	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics for linking balance sheet roll forwards and statement of cash flows
Loop, Stuart	6/26/2025	1.6	Build out DIP interest and loan balance roll forwards for tranches A and B in the 3-statement model
Loop, Stuart	6/26/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss addition of divisional balance sheets and P&Ls to business plan model
Loop, Stuart	6/26/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics for factoring AR in lighting division
Loop, Stuart	6/26/2025	1.7	Reconcile historical balance sheets for lighting division 2023 to May 2025 and link in 3-statement model
Loop, Stuart	6/26/2025	1.0	Call with F. Bonini, R. Alhashimy, Marelli and S. Loop, G. Hamerski (A&M) regarding legal entity mapping of balance sheet to lighting division
Loop, Stuart	6/26/2025	1.7	Build mechanics for inventory roll forwards and historical trend analysis of lighting division
Loop, Stuart	6/26/2025	2.7	Build out working capital mechanics by for lighting division in the 3-statement model
Loop, Stuart	6/26/2025	0.9	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model net working capital mechanics
Simion, Tony	6/26/2025	0.8	Attend meeting with management to review preliminary divisional information from counterparty on balance sheets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	6/27/2025	1.4	Coordinate balance sheet and 5-year plan
Hamerski, Grace	6/27/2025	0.7	Research comparable case precedent for disclosure statement financial projection exhibits and footnotes
Hamerski, Grace	6/27/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Hamerski, Grace	6/27/2025	0.2	Make general formatting improvements to divisional and consolidated sections of business plan model
Hamerski, Grace	6/27/2025	0.3	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model morning work plan
Hamerski, Grace	6/27/2025	0.4	Analyze eliminations and adjustments in consolidation of divisional balance sheets
Hamerski, Grace	6/27/2025	0.4	Develop list of key open items for company management and other advisory groups related to business plan workstream
Hamerski, Grace	6/27/2025	0.4	Call with S. Loop, G. Hamerski (A&M) to discuss requirements for disclosure statement write-up
Hamerski, Grace	6/27/2025	0.7	Work on cash roll forward section of business plan model
Hamerski, Grace	6/27/2025	0.8	Build in source and calculation checks to divisional section of business plan model
Hamerski, Grace	6/27/2025	0.8	Build sum of the parts consolidation of historical divisional balance sheets
Hamerski, Grace	6/27/2025	1.1	Analyze divisional balance sheet and cash flow components for intangibles and current investments
Hamerski, Grace	6/27/2025	1.1	Create summary output for disclosure statement financial exhibits in business plan model
Hamerski, Grace	6/27/2025	0.1	Reorganize case and operational drivers of financial projections in business plan model
Hamerski, Grace	6/27/2025	1.3	Research comparable company financial statements for purposes of informing draft disclosure statement
Hamerski, Grace	6/27/2025	0.4	Call with S. Loop, G. Hamerski (A&M) to discuss consolidation of historical divisional balance sheet data and reconciliation between data sources
Kordupel, Lewis	6/27/2025	1.8	Prepare overview of sales to receipt functionality for purposes of model transition
Kordupel, Lewis	6/27/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Loop, Stuart	6/27/2025	0.4	Call with S. Loop, G. Hamerski (A&M) to discuss requirements for disclosure statement write-up
Loop, Stuart	6/27/2025	0.3	Call with S. Loop, G. Hamerski (A&M) regarding 3-statement model morning work plan
Loop, Stuart	6/27/2025	0.4	Call with S. Loop, G. Hamerski (A&M) to discuss consolidation of historical divisional balance sheet data and reconciliation between data sources

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	6/27/2025	1.1	Build out Professional fee roll forward for the 3-statement model
Loop, Stuart	6/27/2025	1.2	Detail comments and changes in the 3-statement model for the A&M team
Loop, Stuart	6/27/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Loop, Stuart	6/27/2025	1.9	Build out forecasted balance sheet current asset roll forwards for the 3-statement model
Loop, Stuart	6/27/2025	2.1	Build out mechanics for forecasted statement of cash flows for the 3-statement model
Loop, Stuart	6/27/2025	2.4	Build out mechanics for forecasted balance sheet non-current asset roll forwards for the 3-statement model
Loop, Stuart	6/28/2025	0.7	Draft workstream overview materials for upcoming meeting with management regarding the business plan on 6.30.25
Loop, Stuart	6/28/2025	1.8	Build out prepetition debt schedule including emergency loan and emergence timing assumptions
Hamerski, Grace	6/29/2025	0.7	Edit summary output of historical divisional balance sheets in business plan model
Loop, Stuart	6/29/2025	1.1	Draft request list emails for management team regarding priority items needed for the business plan workstream
Loop, Stuart	6/29/2025	1.3	Review 3-statement model mechanics and provide comments to A&M team regarding consolidating balance sheet
Loop, Stuart	6/29/2025	0.8	Revise workstream overview timeline for upcoming meeting with management regarding the business plan on 6.30.25
Grossi, Nick	6/30/2025	0.7	Coordinate business plan development
Hamerski, Grace	6/30/2025	0.4	Correspond with S. Loop (A&M) related to summary of historical income tax trends for business plan model
Hamerski, Grace	6/30/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Hamerski, Grace	6/30/2025	0.6	Develop trade payables roll forward framework in business plan model with considerations for prepetition and post petition trade payments
Hamerski, Grace	6/30/2025	0.5	Working session with S. Loop and G. Hamerski (A&M) to discuss roll forward mechanics for trade receivables and trade payables
Hamerski, Grace	6/30/2025	0.5	Call with S. Loop, G. Hamerski (A&M) regarding mechanics for accounts receivable roll forwards including factoring and acceleration in the balance sheet
Hamerski, Grace	6/30/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics of AP and AR roll forwards in business plan model
Hamerski, Grace	6/30/2025	0.4	Review accuracy and consistency of new additions to business plan model mechanics
Hamerski, Grace	6/30/2025	1.4	Research and summarize historical income tax trends and accounting treatment in 2023 and 2024 consolidated company financials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	6/30/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss assumptions related to income tax and debt extinguishment
Hamerski, Grace	6/30/2025	0.3	Call with S. Loop and G. Hamerski to discuss updates and key open items related to business plan workstream
Hamerski, Grace	6/30/2025	1.2	Refine business plan model architecture to align consolidated and divisional three-statement views
Hamerski, Grace	6/30/2025	0.6	Research precedent business plan and disclosure statement exhibits for tax and debt extinguishment considerations
Hamerski, Grace	6/30/2025	0.6	Review append latest version of business plan workstream t-minus schedule for key open items
Hamerski, Grace	6/30/2025	1.3	Develop trade receivables roll forward framework in business plan model with considerations for factoring and acceleration components
Kordupel, Lewis	6/30/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Loop, Stuart	6/30/2025	0.3	Call with S. Loop and G. Hamerski to discuss updates and key open items related to business plan workstream
Loop, Stuart	6/30/2025	2.7	Build mechanics in 3-statement model for inputting divisional assumptions for the income statement
Loop, Stuart	6/30/2025	1.3	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss accounting treatment of factoring, sales acceleration, and customer advances
Loop, Stuart	6/30/2025	0.7	Review draft 3-statement financial model and provide A&M team comments
Loop, Stuart	6/30/2025	0.5	Working session with S. Loop and G. Hamerski (A&M) to discuss roll forward mechanics for trade receivables and trade payables
Loop, Stuart	6/30/2025	0.5	Call with S. Loop, G. Hamerski (A&M) regarding mechanics for accounts receivable roll forwards including factoring and acceleration in the balance sheet
Loop, Stuart	6/30/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics of AP and AR roll forwards in business plan model
Loop, Stuart	6/30/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss assumptions related to income tax and debt extinguishment
Loop, Stuart	6/30/2025	0.4	Outline request list email to Marelli accounting team
Simion, Tony	6/30/2025	0.4	Attend meeting with Management to discuss timeline and actions related to the business plan projections
Grossi, Nick	7/1/2025	0.3	Call with N. Grossi, S. Loop, and G. Hamerski (A&M) to review latest draft of business plan model and determine key open items and next steps
Hamerski, Grace	7/1/2025	0.7	Analyze historical balance sheet consolidator mechanics in business plan model
Hamerski, Grace	7/1/2025	1.4	Build debt roll forward mechanics for prepetition debt facilities in consolidated business plan model
Hamerski, Grace	7/1/2025	0.9	Update fresh start accounting analysis output for DIP and prepetition debt exchange components

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/1/2025	0.9	Compare historical divisional balance sheet data in business plan model to source data from company to ensure accuracy
Hamerski, Grace	7/1/2025	0.8	Update annual calculations and formatting in balance sheet roll forwards of business plan model
Hamerski, Grace	7/1/2025	0.7	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss progress on historical P&L and capital expenditures data, as well as accounting nuances related to FX
Hamerski, Grace	7/1/2025	1.1	Build debt roll forward mechanics for DIP loans in consolidated business plan model
Hamerski, Grace	7/1/2025	0.6	Update divisional AP roll forward mechanics in business plan model
Hamerski, Grace	7/1/2025	0.6	Revise formatting for financial projection exhibit outputs in business plan model
Hamerski, Grace	7/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on open items and next steps related to business plan model
Hamerski, Grace	7/1/2025	0.4	Update consolidated AP roll forward mechanics in business plan model
Hamerski, Grace	7/1/2025	0.4	Summarize current business plan workstream open items and company request list
Hamerski, Grace	7/1/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss debt roll forwards and other revisions to business plan model
Hamerski, Grace	7/1/2025	0.3	Input revised working capital assumptions from company for receivables, payables, and inventory
Hamerski, Grace	7/1/2025	0.3	Update summary line items on exhibit cash flow statement output for disclosure statement
Hamerski, Grace	7/1/2025	0.3	Call with N. Grossi, S. Loop, and G. Hamerski (A&M) to review latest draft of business plan model and determine key open items and next steps
Hamerski, Grace	7/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss next steps regarding divisional business plan model mechanics
Hamerski, Grace	7/1/2025	0.4	Build income tax roll forward mechanic in consolidated business plan model
Hamerski, Grace	7/1/2025	0.4	Call with S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss alignment between business plan and DIP Budget and key open items
Loop, Stuart	7/1/2025	1.6	Build out consolidating historical P&L files for 2024 and year to date 2025 for the 3-statement model
Loop, Stuart	7/1/2025	2.2	Build out mechanics for warranty provision accruals in the balance sheet
Loop, Stuart	7/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss next steps regarding divisional business plan model mechanics
Loop, Stuart	7/1/2025	1.9	Outline roll forward for accounts payables cash in advance to match the DIP forecast
Loop, Stuart	7/1/2025	1.3	Build out mechanics for accelerated receipts collections and impact on accounts receivable

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/1/2025	1.1	Build mechanics for acceleration receipts roll forward in 3-statement model
Loop, Stuart	7/1/2025	0.9	Build out mechanics in 3-statement model for tooling reimbursements in the income statement and balance sheet
Loop, Stuart	7/1/2025	0.8	Build out mechanics for JPY and USD conversions for historical and forecasted periods
Loop, Stuart	7/1/2025	0.7	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss progress on historical P&L and capital expenditures data, as well as accounting nuances related to FX
Loop, Stuart	7/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on open items and next steps related to business plan model
Loop, Stuart	7/1/2025	0.4	Outline agenda for meeting on 7.3.25 with Marelli accounting staff on balance sheet line items
Loop, Stuart	7/1/2025	0.4	Call with S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss alignment between business plan and DIP Budget and key open items
Loop, Stuart	7/1/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss debt roll forwards and other revisions to business plan model
Loop, Stuart	7/1/2025	0.3	Call with N. Grossi, S. Loop, and G. Hamerski (A&M) to review latest draft of business plan model and determine key open items and next steps
Shiffman, David	7/1/2025	0.4	Call with S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss alignment between business plan and DIP Budget and key open items
Grossi, Nick	7/2/2025	1.3	Review 5-year plan P&L and provide comments re: same
Hamerski, Grace	7/2/2025	1.8	Consolidate 2022 through YTD 2025 historical P&L data provided by company
Hamerski, Grace	7/2/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls and forecasting methods
Hamerski, Grace	7/2/2025	0.2	Call with S. Loop and G. Hamerski to discuss workstream updates and key open items
Hamerski, Grace	7/2/2025	0.4	Analyze refreshed P&L projection data provided by company management
Hamerski, Grace	7/2/2025	0.4	Compare P&L consolidator model results for lighting division to company source data and reconcile variances
Hamerski, Grace	7/2/2025	0.4	Input updated working capital drivers provided by company into business plan model
Hamerski, Grace	7/2/2025	1.1	Refine debt roll forwards in consolidated business plan model
Hamerski, Grace	7/2/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss Debtor income and other taxes to inform business plan assumptions
Hamerski, Grace	7/2/2025	1.6	Develop mechanics in P&L consolidator model to calendarize company annual projections
Hamerski, Grace	7/2/2025	0.8	Analyze historical lighting division revenue trends for FY 2022 through 2024

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/2/2025	1.0	Working session with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss alignment of trade receivables assumptions between the DIP Budget and business plan
Hamerski, Grace	7/2/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss integration of Debtor capex assumptions and refinement of debt roll forwards in business plan model
Hamerski, Grace	7/2/2025	1.2	Calculate percentage drivers for various forecasting scenarios in P&L consolidator model
Kordupel, Lewis	7/2/2025	1.4	Prepare financial projection information for purposes of the business plan
Kordupel, Lewis	7/2/2025	1.0	Working session with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss alignment of trade receivables assumptions between the DIP Budget and business plan
Loop, Stuart	7/2/2025	0.4	Review file and email Marelli FP&A team questions regarding 5-year projection income statements by division
Loop, Stuart	7/2/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of historical P&Ls and forecasting methods
Loop, Stuart	7/2/2025	0.1	Email correspondence with Marelli regarding divisional income statements for May 2025
Loop, Stuart	7/2/2025	0.2	Call with S. Loop and G. Hamerski to discuss workstream updates and key open items
Loop, Stuart	7/2/2025	0.3	Create FY24 tax summary by tax type and country
Loop, Stuart	7/2/2025	2.2	Build out mechanics for factoring receivables and related financial payables in the 3-statement model
Loop, Stuart	7/2/2025	0.4	Review historical 2024 income statements for April 2024 due to company's accounting system change
Loop, Stuart	7/2/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss integration of Debtor capex assumptions and refinement of debt roll forwards in business plan model
Loop, Stuart	7/2/2025	1.4	Build income tax mechanics in the 3-statement model including timing of annual, monthly and quarterly payment cadences
Loop, Stuart	7/2/2025	1.7	Create net working capital charts for key turnover metrics for the lighting division
Loop, Stuart	7/2/2025	0.8	Build out historical forex currency conversion rates Japanese Yen to USD for income statement and balance sheet
Loop, Stuart	7/2/2025	0.8	Revise debt roll forwards for timing of draws and interest calculations in the 3-statement model
Loop, Stuart	7/2/2025	0.9	Build out divisional capex by month for 2024 and 2025 historical periods in 3-statement model
Loop, Stuart	7/2/2025	0.9	Create sources and uses schedule with liquidity roll forward in 3-statement model
Loop, Stuart	7/2/2025	1.0	Working session with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss alignment of trade receivables assumptions between the DIP Budget and business plan
Loop, Stuart	7/2/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss Debtor income and other taxes to inform business plan assumptions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Waismann, Heitor	7/2/2025	1.0	Working session with S. Loop, L. Kordupel, H. Waismann, and G. Hamerski (A&M) to discuss alignment of trade receivables assumptions between the DIP Budget and business plan
Callerio, Lorenzo	7/3/2025	0.3	Call with L. Callerio, S. Loop, and G. Hamerski (A&M) to discuss prepetition AP runoff to inform business plan projections
Grossi, Nick	7/3/2025	1.0	Review JV operational cash flow needs
Grossi, Nick	7/3/2025	1.9	Review and provide comments re: updated SIOP data
Grossi, Nick	7/3/2025	1.2	Coordinate tariff diligence for compliance and reporting purposes
Hamerski, Grace	7/3/2025	0.3	Analyze foreign exchange rate data provided by company
Hamerski, Grace	7/3/2025	0.3	Summarize mechanics in P&L consolidator model and note historical revenue and expense trends
Hamerski, Grace	7/3/2025	0.3	Calculate gross profit and EBITDA margins from lighting division historical P&L data provided by the company
Hamerski, Grace	7/3/2025	0.3	Call with L. Callerio, S. Loop, and G. Hamerski (A&M) to discuss prepetition AP runoff to inform business plan projections
Hamerski, Grace	7/3/2025	0.3	Revise mechanics to forecast remaining months of FY 2025 for the lighting division in P&L consolidator model
Hamerski, Grace	7/3/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of divisional P&L forecasts
Hamerski, Grace	7/3/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss updates on historical P&L eliminations and adjustments and divisional cash flow statements
Hamerski, Grace	7/3/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss five-year business plan methodology
Hamerski, Grace	7/3/2025	1.6	Update business plan model with output from P&L consolidator model
Hamerski, Grace	7/3/2025	0.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss factoring, accelerated, and ordinary course trade receivable mechanics in business plan model
Hamerski, Grace	7/3/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidator tool and workstream next steps
Hamerski, Grace	7/3/2025	0.7	Prepare output from P&L consolidator model for integration into business plan model
Hamerski, Grace	7/3/2025	1.8	Compare results of P&L consolidator model for electronics and interior divisions and reconcile variances
Hamerski, Grace	7/3/2025	2.3	Replicate lighting division methodology for other operating divisions in P&L consolidator model
Hamerski, Grace	7/3/2025	0.8	Analyze sum of divisional forecasts in P&L consolidator model and compare to total company projections and reconcile variances
Kordupel, Lewis	7/3/2025	0.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss factoring, accelerated, and ordinary course trade receivable mechanics in business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	7/3/2025	0.7	Working session with A&M (L. Kordupel) on coordinating working capital disbursement assumptions
Loop, Stuart	7/3/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of divisional P&L forecasts
Loop, Stuart	7/3/2025	0.7	Create outline for business plan presentation and slides for financial statements
Loop, Stuart	7/3/2025	0.7	Create free cash flow summary by division for 2024
Loop, Stuart	7/3/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidator tool and workstream next steps
Loop, Stuart	7/3/2025	0.6	Working session with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss factoring, accelerated, and ordinary course trade receivable mechanics in business plan model
Loop, Stuart	7/3/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss updates on historical P&L eliminations and adjustments and divisional cash flow statements
Loop, Stuart	7/3/2025	0.7	Working session with A&M (L. Kordupel) on coordinating working capital disbursement assumptions
Loop, Stuart	7/3/2025	0.3	Call with L. Callerio, S. Loop, and G. Hamerski (A&M) to discuss prepetition AP runoff to inform business plan projections
Loop, Stuart	7/3/2025	0.6	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss five-year business plan methodology
Loop, Stuart	7/3/2025	0.8	Review and revise historical divisional income statement consolidation tool
Loop, Stuart	7/3/2025	0.9	Summarize divisional inventory balances from 2022 to 2024
Loop, Stuart	7/3/2025	1.5	Summarize divisional non-current asset balances for 2022 to 2024 by month
Loop, Stuart	7/3/2025	1.6	Revise mechanics for factored accounts receivable associated payable liability on the balance sheet
Loop, Stuart	7/3/2025	2.6	Create mechanic for monthly seasonality of company's divisional income statement forecasts
Grossi, Nick	7/4/2025	1.6	Prepare tax attribute summary and coordinate business plan
Hamerski, Grace	7/4/2025	1.4	Create variance analysis between P&L consolidator forecast and company group projections
Hamerski, Grace	7/4/2025	0.9	Analyze historical revenue and expense trends and add additional forecasting scenarios to P&L consolidator model
Hamerski, Grace	7/4/2025	0.6	Test P&L consolidator calendarization scenarios and revise mechanics to improve functionality
Hamerski, Grace	7/4/2025	2.1	Make refinements to monthly calendarization mechanics for each operating division in P&L consolidator model
Hamerski, Grace	7/4/2025	0.4	Summarize updates and improvements to P&L consolidator model
Hamerski, Grace	7/4/2025	0.4	Flag items of note in P&L consolidator model for deeper analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/4/2025	2.3	Create working capital output charts for upcoming meeting on 7.7.25 with Marelli regarding accounts payable trends
Loop, Stuart	7/4/2025	2.3	Analyze working capital trends based on company provided historical data compared to divisional balance sheet information
Loop, Stuart	7/4/2025	1.2	Summarize historical capital expenditure assumptions by division for 2024 in nominal rate
Loop, Stuart	7/4/2025	0.9	Create working capital output charts for upcoming meeting on 7.7.25 with Marelli regarding inventory trends
Loop, Stuart	7/4/2025	0.7	Revise statement of cash flow linking to reorder working capital and non-working capital accounts in 3-statement model
Loop, Stuart	7/4/2025	1.4	Consolidate historical 2025 monthly divisional income statement information at budget rates
Loop, Stuart	7/5/2025	0.9	Review and provide comments to the A&M team regarding consolidating income statement by division
Loop, Stuart	7/5/2025	1.1	Compare and analyze net working capital trends for 2022 to 2025 monthly by division to the historical presentations provided by the company
Loop, Stuart	7/5/2025	0.8	Reconcile variances from divisional balance sheet files to financial planning and analysis team materials from the company
Loop, Stuart	7/5/2025	1.2	Revise mechanics for accounts payable forecast in 3-statement model with input from the company on historical trends
Loop, Stuart	7/5/2025	0.6	Compare year to date forex rates to 2025 budget rates by currency
Loop, Stuart	7/6/2025	1.9	Adjust model mechanics to reflect a Feb'26 emergence date
Loop, Stuart	7/6/2025	1.3	Add historical monthly income statement 2022 to 2024 to the income statement consolidator tool and tie out to source
Loop, Stuart	7/6/2025	0.9	Review and consolidate meeting agenda items for meeting with F. Bonino, Marelli regarding working capital trends on 7.7.25
Loop, Stuart	7/6/2025	0.6	Draft diligence requests for Marelli regarding consolidating balance sheets by division
Loop, Stuart	7/6/2025	0.4	Email correspondence with Marelli regarding historical income statement data by division
Loop, Stuart	7/6/2025	0.3	Review borrowing base certificate calculation for example tier 1 auto parts supplier to understand mechanics for MAR
Grossi, Nick	7/7/2025	1.6	Prepare estimated fresh start balance sheet
Grossi, Nick	7/7/2025	1.0	Review and provide comments re: financial projections
Hamerski, Grace	7/7/2025	2.2	Update debt roll forward assumptions and professional fee forecast in business plan model for latest thinking emergence date
Hamerski, Grace	7/7/2025	1.6	Update source data for 2022 through FY 2025 in P&L consolidator model based on latest files provided by company
Hamerski, Grace	7/7/2025	1.1	Update source of historical actuals for consolidated section of business plan model for FY 2022 through 2024

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/7/2025	1.1	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss quality of divisional balance sheets and turnover ratio calculations
Hamerski, Grace	7/7/2025	1.2	Update sum of the parts variance analysis in business plan model for new P&L data from company for each operating division
Hamerski, Grace	7/7/2025	1.4	Revise mechanics in business plan model to support inputs from P&L and balance sheet consolidator models
Hamerski, Grace	7/7/2025	0.2	Summarize remaining open items for company related to historical financial data
Hamerski, Grace	7/7/2025	0.8	Revise format of consolidated financial statement output in business plan model to align with latest version of the divisional projections
Hamerski, Grace	7/7/2025	0.7	Analyze variances between sum of divisional parts and consolidated group financial statements in business plan model
Hamerski, Grace	7/7/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss update to professional fee forecast and assumptions in business plan model
Hamerski, Grace	7/7/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updated P&L data provided by company
Hamerski, Grace	7/7/2025	0.3	Update operating drivers for various operating divisions in business plan model
Hamerski, Grace	7/7/2025	0.4	Extract historical monthly average and end of month foreign exchange rates from files provided by company
Hamerski, Grace	7/7/2025	0.4	Update summary P&Ls in business plan model to include gross and imposed sales and COGS
Hamerski, Grace	7/7/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss addition of imposed sales component to business plan model architecture
Hamerski, Grace	7/7/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model mechanics
Hamerski, Grace	7/7/2025	0.7	Revise AP and AR roll forward mechanics to include update for gross revenues
Hamerski, Grace	7/7/2025	0.7	Update drivers section of business plan model to include all operating divisions included in consolidator models
Loop, Stuart	7/7/2025	1.9	Develop model mechanics for borrowing base for accounts receivable by division for 3-statement model
Loop, Stuart	7/7/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss update to professional fee forecast and assumptions in business plan model
Loop, Stuart	7/7/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updated P&L data provided by company
Loop, Stuart	7/7/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model mechanics
Loop, Stuart	7/7/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss addition of imposed sales component to business plan model architecture
Loop, Stuart	7/7/2025	0.9	Develop mechanics for revolving credit facility draw and paydown mechanics in 3-statement model
Loop, Stuart	7/7/2025	1.1	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss quality of divisional balance sheets and turnover ratio calculations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/7/2025	1.2	Compare working capital components for ELS division for 2022 to year to date May 2025 period from the divisional balance sheets and the MAR finance team's materials
Loop, Stuart	7/7/2025	0.4	Email correspondence with Marelli regarding working capital trend follow up questions from call on 7.7.25
Loop, Stuart	7/7/2025	1.6	Outline pro forma adjustments for working capital in divisional balance sheets based on conversations with MAR finance team
Loop, Stuart	7/7/2025	2.2	Develop model mechanics for borrowing base for inventory by division for 3-statement model
Loop, Stuart	7/7/2025	0.8	Line up historical legal entity balance sheets by country for inventory and receivable country breakdown matrix
Loop, Stuart	7/7/2025	0.3	Email correspondence with Marelli regarding capital expenditures and amortization tables
Loop, Stuart	7/7/2025	1.4	Build out liquidity roll forward mechanics in 3-statement model
Simion, Tony	7/7/2025	0.8	Review and provide comments on preliminary borrowing base methodology within business plan model
Hamerski, Grace	7/8/2025	0.2	Update summary of assumptions in business plan model to reflect latest thinking
Hamerski, Grace	7/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss next steps and workplan for business plan model
Hamerski, Grace	7/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss addition of various roll forward mechanics in business plan model
Hamerski, Grace	7/8/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss net working capital drivers and mechanics in business plan model
Hamerski, Grace	7/8/2025	1.0	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital items related to business plan model
Hamerski, Grace	7/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss currency conversion updates and liquidity roll in business plan model
Hamerski, Grace	7/8/2025	1.6	Adjust gross and imposed revenue calculations in P&L consolidator model and update in business plan model
Hamerski, Grace	7/8/2025	1.3	Make refinements to net working capital summary output in business plan model
Hamerski, Grace	7/8/2025	0.6	Review historical foreign exchange data from company and update assumptions in business plan model
Hamerski, Grace	7/8/2025	0.9	Update balance sheet consolidator model with latest source data from the company and then update in business plan model
Hamerski, Grace	7/8/2025	0.9	Replicate working capital roll forwards from divisional sections of business plan model on a consolidated basis
Hamerski, Grace	7/8/2025	1.4	Build liquidity roll framework in business plan model
Hamerski, Grace	7/8/2025	1.7	Build summary output of net working capital assumptions and drivers in business plan model for each operating division
Hamerski, Grace	7/8/2025	0.7	Expand summary P&Ls in business plan model to include additional line items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/8/2025	1.2	Refine formatting and output of liquidity summary in business plan model
Loop, Stuart	7/8/2025	1.2	Build mechanic in the 3-statement model for factoring expenses in the consolidating income statement
Loop, Stuart	7/8/2025	2.6	Consolidate divisional balance sheets from MAR finance staff for comparability over historical periods
Loop, Stuart	7/8/2025	1.0	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital items related to business plan model
Loop, Stuart	7/8/2025	0.4	Email correspondence with Marelli regarding 5-year projections of the divisional income statements
Loop, Stuart	7/8/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss net working capital drivers and mechanics in business plan model
Loop, Stuart	7/8/2025	1.2	Review and edit 3-statement model mechanics for inventory roll forwards following discussions for MAR finance staff
Loop, Stuart	7/8/2025	1.4	Build out mechanic for warranty reserve in the balance sheet of the 3-statement model
Loop, Stuart	7/8/2025	1.1	Review consolidated balance sheet files from Marelli for historical 2024 period and line up monthly trends
Loop, Stuart	7/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss currency conversion updates and liquidity roll in business plan model
Loop, Stuart	7/8/2025	1.9	Adjust 3-statement model mechanics to reflect a Feb'26 emergence date for trade payables prepetition and post petition
Loop, Stuart	7/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss next steps and workplan for business plan model
Loop, Stuart	7/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss addition of various roll forward mechanics in business plan model
Loop, Stuart	7/8/2025	1.6	Develop model mechanics for accrued expenses in divisional balance sheets for 3-statement model
Grossi, Nick	7/9/2025	1.7	Review and provide comments re: draft business plan
Grossi, Nick	7/9/2025	0.6	Call with N. Grossi, S. Loop (A&M) regarding fresh start emergence adjustments and business plan for disclosure statement
Grossi, Nick	7/9/2025	0.5	Call with Marelli, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss progress on divisional P&L projections and update on business plan workstream
Hamerski, Grace	7/9/2025	1.4	Build framework for alternative balance sheet consolidator model to fit new source data provided by company
Hamerski, Grace	7/9/2025	0.7	Add Roll forward mechanic for intercompany payables in consolidated business plan model
Hamerski, Grace	7/9/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss creation of new balance sheet consolidating tool for business plan model
Hamerski, Grace	7/9/2025	2.1	Make improvements and revisions to summary balance sheet on divisional section of business plan model, then replicate on other divisional sections
Hamerski, Grace	7/9/2025	1.8	Update formulas on net working capital summary output for changes to divisional sections of business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/9/2025	0.6	Update balance sheet source data in business plan model
Hamerski, Grace	7/9/2025	0.7	Update summary statement of cash flows in consolidated section of business plan model to match divisional sections
Hamerski, Grace	7/9/2025	1.2	Add Roll forward mechanic for intercompany receivables in consolidated business plan model
Hamerski, Grace	7/9/2025	0.9	Update net working capital drivers in business plan model for latest
Hamerski, Grace	7/9/2025	0.4	Adjust presentation line items on divisional sections of business plan model
Hamerski, Grace	7/9/2025	0.5	Call with Marelli, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss progress on divisional P&L projections and update on business plan workstream
Hamerski, Grace	7/9/2025	0.3	Review turnover ratio assumptions mechanics in business plan model
Hamerski, Grace	7/9/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss update to consolidated balance sheet data in business plan model
Hamerski, Grace	7/9/2025	0.8	Update summary balance sheet line items in consolidated section of business plan model to match divisional sections
Hamerski, Grace	7/9/2025	0.5	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital and other open items related to statutory divisional balance sheets
Hamerski, Grace	7/9/2025	0.4	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss provided divisional balance sheets and presentation materials
Hamerski, Grace	7/9/2025	0.3	Update mapping of balance sheet line items in balance sheet consolidator model
Hamerski, Grace	7/9/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany receivable and payable mechanics in business plan model
Hamerski, Grace	7/9/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss afternoon workplan and next steps
Loop, Stuart	7/9/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss creation of new balance sheet consolidating tool for business plan model
Loop, Stuart	7/9/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss afternoon workplan and next steps
Loop, Stuart	7/9/2025	2.8	Consolidate and update adjustment and elimination entries for balance sheet consolidation in 2024 by month
Loop, Stuart	7/9/2025	1.7	Compare divisional balance sheets from accounting and finance teams to ensure consistency of data and coding of divisional information for comparability
Loop, Stuart	7/9/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss intercompany receivable and payable mechanics in business plan model
Loop, Stuart	7/9/2025	0.5	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital and other open items related to statutory divisional balance sheets
Loop, Stuart	7/9/2025	0.6	Call with N. Grossi, S. Loop (A&M) regarding fresh start emergence adjustments and business plan for disclosure statement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/9/2025	1.6	Build out intercompany model mechanics for divisional balance sheets in 3-statement model
Loop, Stuart	7/9/2025	0.6	Prepare agenda and question list for Marelli regarding divisional financial information in advances of calls on 7.9.25
Loop, Stuart	7/9/2025	0.6	Email correspondence with Marelli regarding historical balance sheet line items and consolidating entries
Loop, Stuart	7/9/2025	0.4	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss provided divisional balance sheets and presentation materials
Loop, Stuart	7/9/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss update to consolidated balance sheet data in business plan model
Loop, Stuart	7/9/2025	0.3	Outline indirect statement of cash flow drivers for 3-statement model
Loop, Stuart	7/9/2025	0.2	Update PMO materials for 7.10.25 PMO meeting regarding business plan workstream
Loop, Stuart	7/9/2025	0.5	Call with Marelli, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss progress on divisional P&L projections and update on business plan workstream
Loop, Stuart	7/9/2025	1.6	Update model mechanics for electronics divisional working capital assumptions
Hamerski, Grace	7/10/2025	1.3	Refine statement of cash flows in sum of the parts analysis of business plan model
Hamerski, Grace	7/10/2025	1.1	Replicate revised net working capital mechanics for lighting division for other operating divisions in business plan model
Hamerski, Grace	7/10/2025	1.6	Add functionality to liquidity Roll forward to include each operating division
Hamerski, Grace	7/10/2025	1.8	Update exit facility assumptions in business plan model and add functionality to change scenarios
Hamerski, Grace	7/10/2025	0.7	Add interest expense component to summary P&Ls in business plan model
Hamerski, Grace	7/10/2025	0.6	Compare net working capital summary output with source assumptions to verify
Hamerski, Grace	7/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss updates to liquidity roll, borrowing base, and net working capital mechanics in business plan model
Hamerski, Grace	7/10/2025	0.4	Review and make improvements to mapping mechanism on net working capital summary output
Hamerski, Grace	7/10/2025	0.7	Revise sum of the parts analysis in business plan model to match summary line items in divisional sections
Hamerski, Grace	7/10/2025	0.6	Update sum of the parts analysis in business plan model and analyze variances to consolidated financial statements
Hamerski, Grace	7/10/2025	2.4	Build Roll forward mechanic for other current financial liabilities balance sheet account in business plan model
Hamerski, Grace	7/10/2025	0.4	Make changes to layout of P&L consolidator to separate annual and monthly data
Hamerski, Grace	7/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss exit facility Roll forward mechanics in business plan model
Hamerski, Grace	7/10/2025	0.4	Update summary of data sources for historical financial data in business plan model
Hamerski, Grace	7/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and consolidated financial statements in business plan model
Loop, Stuart	7/10/2025	1.2	Build out working capital mechanics by for in the 3-statement model
Loop, Stuart	7/10/2025	1.3	Develop working capital summaries by division following input from Marelli on presentation structure
Loop, Stuart	7/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss updates to liquidity roll, borrowing base, and net working capital mechanics in business plan model
Loop, Stuart	7/10/2025	1.6	Build mechanics for consolidated total company 3-statement model
Loop, Stuart	7/10/2025	1.9	Build out intercompany elimination mechanics in divisional income statements in 3-statement model
Loop, Stuart	7/10/2025	2.3	Update consolidated NWC file from Marelli for revised balance sheet information from MAR accounting staff
Loop, Stuart	7/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss exit facility Roll forward mechanics in business plan model
Loop, Stuart	7/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business plan model
Loop, Stuart	7/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and consolidated financial statements in business plan model
Loop, Stuart	7/10/2025	2.7	Build out mechanics for divisional 3-statement model tabs with balance sheet and income statement consolidation tools
Loop, Stuart	7/10/2025	1.7	Build out mechanics for debt roll forwards for exit facilities scenarios in 3-statement model
Grossi, Nick	7/11/2025	0.7	Reconcile EBITDA to business plan projections
Hamerski, Grace	7/11/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss exit facility mechanics and P&L forecast scenarios in business plan model
Hamerski, Grace	7/11/2025	0.2	Research engineering expenses in FY24 income statement financials
Hamerski, Grace	7/11/2025	0.5	Refine forecast period mechanics in P&L consolidator tool for FY25 by division
Hamerski, Grace	7/11/2025	1.1	Build out additional P&L forecast scenarios in P&L consolidating tool for analysis
Hamerski, Grace	7/11/2025	2.4	Build out additional scenarios, including manual adjustment scenario, in P&L consolidating tool for comparison and analysis
Hamerski, Grace	7/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidating tool mechanics and forecast trend scenarios

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/11/2025	0.2	Update net working capital drivers in business plan model for new divisional models
Hamerski, Grace	7/11/2025	0.6	Make improvements to existing exit facility roll forwards in business plan model
Hamerski, Grace	7/11/2025	1.2	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital assumptions and P&L consolidation related to business plan model
Hamerski, Grace	7/11/2025	1.8	Work on exit facility roll forwards in business plan model, cash interest payments and interest expense linking on P&L
Hamerski, Grace	7/11/2025	1.3	Update assumptions for exit facility roll forwards in business plan model
Hamerski, Grace	7/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidating tool outputs and workstream next steps
Loop, Stuart	7/11/2025	1.8	Build out mechanics for potential exit facility assumptions in the 3-statement model
Loop, Stuart	7/11/2025	0.9	Outline business plan presentation slide materials for socializing business plan projections with MAR, PJT and K&E teams
Loop, Stuart	7/11/2025	0.6	Prepare agenda and question list for Marelli regarding divisional balance sheets and working capital assumptions on 7.11.25
Loop, Stuart	7/11/2025	1.4	Review and provide A&M team comments regard 3-statement model debt roll forwards for prepetition and DIP facilities
Loop, Stuart	7/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidating tool outputs and workstream next steps
Loop, Stuart	7/11/2025	1.6	Build out mechanics in 3-statement model for interest expense and related debt roll forward assumptions
Loop, Stuart	7/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss P&L consolidating tool mechanics and forecast trend scenarios
Loop, Stuart	7/11/2025	1.2	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss net working capital assumptions and P&L consolidation related to business plan model
Loop, Stuart	7/11/2025	0.8	Build out liquidity roll forward mechanics in 3-statement model for lighting division and associated components
Loop, Stuart	7/11/2025	0.7	Email correspondence with Marelli regarding changes in historical working capital data sources and imposed sales calculations
Loop, Stuart	7/11/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss exit facility mechanics and P&L forecast scenarios in business plan model
Loop, Stuart	7/11/2025	0.3	Outline bridging items from 3-statement model to DIP model for professional fees
Loop, Stuart	7/11/2025	0.7	Draft disclosure statement projections contents and frameworks slides for K&E team (E. Swagger)
Grossi, Nick	7/12/2025	1.0	Review and provide comments re: business plan
Hamerski, Grace	7/12/2025	1.4	Build out additional scenarios in P&L consolidator and incorporate line items below EBIT for actuals period
Hamerski, Grace	7/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss P&L seasonality model output and workstream next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/12/2025	0.3	Incorporate additional line items in balance sheet consolidator model
Hamerski, Grace	7/12/2025	1.3	Perform variance analysis between consolidated group balance sheets and sum of divisional balance sheets
Hamerski, Grace	7/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss progress on business plan model, key open items, and next steps
Loop, Stuart	7/12/2025	0.7	Review MAR annual budget and other financial presentations for presentation examples from Marelli regarding divisional results and trends
Loop, Stuart	7/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss P&L seasonality model output and workstream next steps
Loop, Stuart	7/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss progress on business plan model, key open items, and next steps
Loop, Stuart	7/12/2025	1.2	Prepare disclosure statement summary slides for the MAR management team
Loop, Stuart	7/12/2025	1.6	Consolidate revised historical balance sheet files from Marelli with inclusion of additional entities and accounts
Loop, Stuart	7/12/2025	2.1	Build out 3-statement model mechanics for debt exchange and emergence balance sheet assumptions
Hamerski, Grace	7/13/2025	1.4	Expand consolidated section of P&L consolidator model to include statutory walk from EBIT to net income
Hamerski, Grace	7/13/2025	1.2	Add summary KPI section in P&L consolidator output for various revenue and EBITDA metrics
Loop, Stuart	7/13/2025	1.9	Build out model mechanics for consolidating 3-statement model summary by division
Loop, Stuart	7/13/2025	1.4	Develop model mechanics for debt exchange in emergence adjustments summary schedule
Loop, Stuart	7/13/2025	2.4	Model out mechanics for intercompany transactions and associated eliminations for consolidated 3-statement model
Grossi, Nick	7/14/2025	0.2	Working session with N. Grossi, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss factoring assumptions in business plan model
Grossi, Nick	7/14/2025	1.1	Working session with D. Shiffman, H. Waismann, S. Loop, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Hamerski, Grace	7/14/2025	0.6	Update calculation of equity earnings on consolidated section of business plan model
Hamerski, Grace	7/14/2025	0.8	Test foreign exchange conversion mechanics on divisional sections of business plan model and make improvements for functionality
Hamerski, Grace	7/14/2025	2.2	Build out chart data inputs in business plan model
Hamerski, Grace	7/14/2025	1.9	Update P&L consolidator with latest P&L projections provided by the company and analyze changes
Hamerski, Grace	7/14/2025	1.3	Update source data for consolidated financial projections exhibit output in business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/14/2025	1.2	Make adjustments to liquidity Roll forward in business plan model to align with summary cash flow statement
Hamerski, Grace	7/14/2025	0.6	Test foreign exchange conversion mechanics in business plan model and make improvements
Hamerski, Grace	7/14/2025	1.1	Add functionality to toggle annual and monthly periods to sum of the parts analysis in business plan model
Hamerski, Grace	7/14/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding updating 5year income statement forecast support from MAR finance team
Hamerski, Grace	7/14/2025	0.8	Refine annual mechanics in sum of the parts analysis of business plan model
Hamerski, Grace	7/14/2025	0.7	Review and add to latest summary of workstream open items and requests for company management
Hamerski, Grace	7/14/2025	0.6	Update balance sheet source data in business plan model and reconcile any variances
Hamerski, Grace	7/14/2025	0.5	Meeting with G. Hamerski, S. Kumar and S. Loop (A&M) regarding business plan charts and graph outlines
Hamerski, Grace	7/14/2025	0.4	Analyze YTD 2025 P&L figures in business plan model and compare to monthly actuals to verify
Hamerski, Grace	7/14/2025	0.2	Working session with N. Grossi, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss factoring assumptions in business plan model
Hamerski, Grace	7/14/2025	1.1	Working session with D. Shiffman, H. Waismann, S. Loop, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Kumar, Shreeram	7/14/2025	0.9	Build Chart 1: revenue trend using business plan model
Kumar, Shreeram	7/14/2025	0.9	Set chart link paths and update deck references
Kumar, Shreeram	7/14/2025	1.8	Format Chart 1 to management deck style guide
Kumar, Shreeram	7/14/2025	1.2	Build Chart 3: cash flow summary using business plan model
Kumar, Shreeram	7/14/2025	0.5	Meeting with G. Hamerski, S. Kumar and S. Loop (A&M) regarding business plan charts and graph outlines
Kumar, Shreeram	7/14/2025	1.1	Apply S. Loop comments to chart labels and axes
Kumar, Shreeram	7/14/2025	0.8	Build Chart 2: EBITDA margin trend using business plan model
Kumar, Shreeram	7/14/2025	0.4	Prepare PDF exports and distribute to review group
Kumar, Shreeram	7/14/2025	0.3	Working session with S. Loop (A&M) and S. Kumar to discuss format of charts and presentation materials
Kumar, Shreeram	7/14/2025	0.3	Working session with S. Loop, S. Kumar (A&M) to discuss management presentation materials on divisional income statements for the 5-year forecast period

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kumar, Shreeram	7/14/2025	0.3	Working session with S. Loop, S. Kumar (A&M) to discuss excel support schedules for business plan presentation charts
Kumar, Shreeram	7/14/2025	0.3	Discussion with S. Loop and S. Kumar (A&M) regarding income statement chart comments for business plan presentation
Loop, Stuart	7/14/2025	0.9	Outline PPT slides for divisional working capital trends and key financial metrics
Loop, Stuart	7/14/2025	0.2	Working session with N. Grossi, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss factoring assumptions in business plan model
Loop, Stuart	7/14/2025	0.3	Working session with S. Loop, S. Kumar (A&M) to discuss excel support schedules for business plan presentation charts
Loop, Stuart	7/14/2025	0.3	Working session with S. Loop, S. Kumar (A&M) to discuss management presentation materials on divisional income statements for the 5-year forecast period
Loop, Stuart	7/14/2025	0.3	Working session with S. Loop (A&M) and S. Kumar to discuss format of charts and presentation materials
Loop, Stuart	7/14/2025	0.5	Bridge DIP model payroll costs to income statements for 2024
Loop, Stuart	7/14/2025	0.5	Meeting with G. Hamerski, S. Kumar and S. Loop (A&M) regarding business plan charts and graph outlines
Loop, Stuart	7/14/2025	0.6	Email Marelli regarding diligence questions on the company's initial income statement forecast
Loop, Stuart	7/14/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding updating 5year income statement forecast support from MAR finance team
Loop, Stuart	7/14/2025	0.8	Line up historical and forecasted capital expenditures by division for FY23 to FY30F
Loop, Stuart	7/14/2025	0.2	Review and provide S. Kumar (A&M) comments on free cash flow charts by division
Loop, Stuart	7/14/2025	1.1	Working session with D. Shiffman, H. Waismann, S. Loop, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Loop, Stuart	7/14/2025	1.1	Outline open items list for MAR finance team in preparation for meeting with Marelli on 7.18.25
Loop, Stuart	7/14/2025	1.3	Line up consolidating balance sheets for Mar'25 and prepetition vendor payables detail by division
Loop, Stuart	7/14/2025	1.5	Review and consolidate divisional income statements from MAR finance team into income statement consolidation model
Loop, Stuart	7/14/2025	1.8	Build out mechanics for divisional 3-statement model consolidation cash flow statement and liquidity summary
Loop, Stuart	7/14/2025	1.8	Build out model mechanics for factoring receivables assumptions
Loop, Stuart	7/14/2025	2.1	Create chart outputs for divisional financial information for 5-year projection period
Loop, Stuart	7/14/2025	0.8	Email correspondence with G. Deibig and Marelli regarding 5-year projection divisional income statement contents and changes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/14/2025	0.3	Discussion with S. Loop and S. Kumar (A&M) regarding income statement chart comments for business plan presentation
Shiffman, David	7/14/2025	1.1	Prepare analysis of customer advances and AP at filing for purposes of long term business plan
Shiffman, David	7/14/2025	1.1	Working session with D. Shiffman, H. Waismann, S. Loop, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Shiffman, David	7/14/2025	0.2	Working session with N. Grossi, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss factoring assumptions in business plan model
Waismann, Heitor	7/14/2025	1.1	Working session with D. Shiffman, H. Waismann, S. Loop, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Waismann, Heitor	7/14/2025	0.2	Working session with N. Grossi, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss factoring assumptions in business plan model
Hamerski, Grace	7/15/2025	0.1	Working session with S. Loop and G. Hamerski (A&M) to discuss P&L consolidator tool and manual seasonality adjustments
Hamerski, Grace	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss materials purchase assumptions in DIP budget and business plan model
Hamerski, Grace	7/15/2025	0.5	Build out liquidity roll with capabilities to toggle by division
Hamerski, Grace	7/15/2025	0.3	Reconcile DIP Budget AP trends with latest thinking in business plan model
Hamerski, Grace	7/15/2025	0.2	Update row references in chart input tab to be DPO / DSO calcs instead of drivers for business plan presentation
Hamerski, Grace	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss cost of goods sold assumptions in DIP budget and business plan model
Hamerski, Grace	7/15/2025	0.6	Develop Roll forward calculations for customer advance payments
Hamerski, Grace	7/15/2025	0.6	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss variances between DIP budget and business plan model
Hamerski, Grace	7/15/2025	0.8	Update net working capital formulas for revised divisional sections of business plan model
Hamerski, Grace	7/15/2025	0.9	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss business plan working capital assumptions and mechanics and align to DIP Budget
Hamerski, Grace	7/15/2025	1.1	Reconcile net working capital KPIs between drivers, calculations and data provided by the company
Hamerski, Grace	7/15/2025	0.1	Input new P&L sales figures into business plan model
Hamerski, Grace	7/15/2025	1.1	Update data for chart outputs in business plan presentation materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/15/2025	0.1	Correspond with A&M colleagues regarding reconciliation of days calculations between company support and business plan model
Hamerski, Grace	7/15/2025	1.2	Update other current financial liabilities Roll forward assumptions to represent latest thinking
Hamerski, Grace	7/15/2025	1.4	Analyze items flagged for further review and summarize data requests and reconciliation open items for company management
Hamerski, Grace	7/15/2025	1.7	Build out manual scenario driver in summary tab of PL consolidator tool
Hamerski, Grace	7/15/2025	2.1	Revise business plan presentation materials for meeting with company management
Hamerski, Grace	7/15/2025	2.9	Working session with S. Loop, G. Hamerski (A&M) to discuss model mechanics changes to the 3-statement following meetings with A&M team and DIP budget bridging items
Hamerski, Grace	7/15/2025	0.9	Reconcile variances related to adjusted EBITDA in financial projections to company source data
Kumar, Shreeram	7/15/2025	1.2	Correct Excel formula errors affecting chart series
Kumar, Shreeram	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss cost of goods sold assumptions in DIP budget and business plan model
Kumar, Shreeram	7/15/2025	0.3	Working session with S. Loop and S. Kumar to review printed management deck and discuss next steps
Kumar, Shreeram	7/15/2025	0.6	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss variances between DIP budget and business plan model
Kumar, Shreeram	7/15/2025	0.9	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss business plan working capital assumptions and mechanics and align to DIP Budget
Kumar, Shreeram	7/15/2025	0.9	Finalize deck section order reflecting S. Loop guidance
Kumar, Shreeram	7/15/2025	1.3	Adjust slide layout and notes per S. Loop feedback
Kumar, Shreeram	7/15/2025	0.7	Update data ranges per S. Loop requested revisions
Kumar, Shreeram	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss materials purchase assumptions in DIP budget and business plan model
Loop, Stuart	7/15/2025	0.7	Build model mechanics for impact of tariffs and other revenue risk adjustments in monthly DIP period of the 5-year projections
Loop, Stuart	7/15/2025	0.6	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss variances between DIP budget and business plan model
Loop, Stuart	7/15/2025	0.4	Review and provide A&M comments regarding PPT materials drafted for divisional financial metrics
Loop, Stuart	7/15/2025	0.7	Outline working capital charts for lighting division and source materials for 2025 to 2030 trends

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss materials purchase assumptions in DIP budget and business plan model
Loop, Stuart	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss cost of goods sold assumptions in DIP budget and business plan model
Loop, Stuart	7/15/2025	0.1	Working session with S. Loop and G. Hamerski (A&M) to discuss P&L consolidator tool and manual seasonality adjustments
Loop, Stuart	7/15/2025	0.7	Review and provide comments to A&M regarding year over year EBITDA trend charts for 3-statement model PPT
Loop, Stuart	7/15/2025	0.8	Build mechanics for accrued expense and prepetition accounts payable stay and pos-petition roll off in 3-statement model
Loop, Stuart	7/15/2025	0.8	Consolidate non-filer cash flow activity to reconcile DIP model to 3-statement model
Loop, Stuart	7/15/2025	1.8	Build out mechanics for direct inventory roll forwards in 3-statement model for the forecast period
Loop, Stuart	7/15/2025	2.2	Build out mechanics for receipt reconciliation from DIP model to 3-statement model
Loop, Stuart	7/15/2025	2.4	Build out mechanics for payables and expenses reconciliation from DIP model to 3-statement model
Loop, Stuart	7/15/2025	2.9	Working session with S. Loop, G. Hamerski (A&M) to discuss model mechanics changes to the 3-statement following meetings with A&M team and DIP budget bridging items
Loop, Stuart	7/15/2025	0.3	Working session with S. Loop and S. Kumar to review printed management deck and discuss next steps
Loop, Stuart	7/15/2025	1.3	Build out mechanics for customer advances Roll forward by key customer for forecast period
Loop, Stuart	7/15/2025	0.9	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss business plan working capital assumptions and mechanics and align to DIP Budget
Shiffman, David	7/15/2025	0.9	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss business plan working capital assumptions and mechanics and align to DIP Budget
Shiffman, David	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss materials purchase assumptions in DIP budget and business plan model
Shiffman, David	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss cost of goods sold assumptions in DIP budget and business plan model
Shiffman, David	7/15/2025	0.6	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss variances between DIP budget and business plan model
Waismann, Heitor	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss materials purchase assumptions in DIP budget and business plan model
Waismann, Heitor	7/15/2025	0.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss cost of goods sold assumptions in DIP budget and business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Waismann, Heitor	7/15/2025	0.9	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss business plan working capital assumptions and mechanics and align to DIP Budget
Waismann, Heitor	7/15/2025	0.6	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss variances between DIP budget and business plan model
Grossi, Nick	7/16/2025	0.6	Working session with N. Grossi, S. Loop, S. Kumar, and G. Hamerski on discussion Business Plan model assumptions, Working Capital concerns, and the formation of a new slide deck outlining financial statements and bridging items
Grossi, Nick	7/16/2025	1.4	Review sources & uses at exit and provide comments re: same
Grossi, Nick	7/16/2025	1.7	Review working capital divisional forecast and provide comments re: same
Hamerski, Grace	7/16/2025	1.6	Prepare summary view of financial projections for purposes of business plan presentation materials
Hamerski, Grace	7/16/2025	1.9	Refine reconciliation between company source balance sheet projections and balance sheet projections included in business plan model
Hamerski, Grace	7/16/2025	1.6	Create print-ready view of three statement model including pre-emergence and post-emergence financials, plus transaction adjustments
Hamerski, Grace	7/16/2025	1.4	Test currency conversion mechanics in business plan model to ensure consistency and accuracy across model sections
Hamerski, Grace	7/16/2025	1.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss bridging items from 3-statement model to DIP budget model
Hamerski, Grace	7/16/2025	1.3	Reconciliation of group consolidated balance sheet to May 2025 balance sheet in business plan model
Hamerski, Grace	7/16/2025	1.2	Reconcile capex, pro fee, and DIP interest assumptions between business plan and DIP Budget models
Hamerski, Grace	7/16/2025	1.1	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss emergence adjustments and sources and uses in the 3-statement model
Hamerski, Grace	7/16/2025	0.9	Prepare summary 5-year P&L projections for business plan presentation materials with ability to view all operating divisions
Hamerski, Grace	7/16/2025	0.4	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss transaction adjustments at emergence and cash impact in business plan model
Hamerski, Grace	7/16/2025	0.8	Working session with S. Loop, G. Hamerski (A&M) to discuss bridge historical balance sheet and income statement files
Hamerski, Grace	7/16/2025	0.8	Prepare chart input data for business plan presentation materials
Hamerski, Grace	7/16/2025	0.6	Working session with N. Grossi, S. Loop, S. Kumar, and G. Hamerski on discussion Business Plan model assumptions, Working Capital concerns, and the formation of a new slide deck outlining financial statements and bridging items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/16/2025	2.2	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss debt roll forwards and other emergence adjustments to the 3-statement model
Hamerski, Grace	7/16/2025	1.2	Revise exit financing facility assumptions in business plan model and update mechanics accordingly
Kumar, Shreeram	7/16/2025	2.2	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss debt roll forwards and other emergence adjustments to the 3-statement model
Kumar, Shreeram	7/16/2025	1.2	Enforce formatting consistency across slides and charts
Kumar, Shreeram	7/16/2025	1.2	Import G. Hamerski updated business plan into model
Kumar, Shreeram	7/16/2025	1.1	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss emergence adjustments and sources and uses in the 3-statement model
Kumar, Shreeram	7/16/2025	1.4	Clean model inputs and refresh pivot sources for charts
Kumar, Shreeram	7/16/2025	0.6	Working session with N. Grossi, S. Loop, S. Kumar, and G. Hamerski on discussion Business Plan model assumptions, Working Capital concerns, and the formation of a new slide deck outlining financial statements and bridging items
Kumar, Shreeram	7/16/2025	1.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss bridging items from 3-statement model to DIP budget model
Kumar, Shreeram	7/16/2025	1.1	Reconcile variances between prior and updated plan in deck
Kumar, Shreeram	7/16/2025	0.8	Perform deck-wide data refresh and final review
Kumar, Shreeram	7/16/2025	0.7	Create new deck shell with placeholders pending inputs
Kumar, Shreeram	7/16/2025	0.4	Verify hyperlinks and internal slide navigation in deck
Kumar, Shreeram	7/16/2025	0.4	Confirm numerical consistency across slides and supporting Excel model
Kumar, Shreeram	7/16/2025	0.3	Working session with S. Loop and S. Kumar to create new presentation outlining financial statements and bridging items using proper support from the Business Plan model provided by S. Loop and G. Hamerski
Kumar, Shreeram	7/16/2025	0.3	Archive prior deck versions in shared folder
Kumar, Shreeram	7/16/2025	0.8	Standardize chart fonts, colors, and number formats
Kumar, Shreeram	7/16/2025	0.7	Proofread deck and export review copy for S. Loop
Loop, Stuart	7/16/2025	1.1	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss emergence adjustments and sources and uses in the 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/16/2025	2.1	Compare DIP model to 3-statement model and align DIP facility funding and interest assumptions
Loop, Stuart	7/16/2025	1.6	Outline PPT slides for 3-statement model and 5-year projections including assumptions and open items
Loop, Stuart	7/16/2025	1.4	Build out mechanics for illustrative equity adjustment in fresh start accounting at emergence in 3-statement model
Loop, Stuart	7/16/2025	1.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss bridging items from 3-statement model to DIP budget model
Loop, Stuart	7/16/2025	1.3	Build mechanics in 3-statement model for potential exit financing structure
Loop, Stuart	7/16/2025	1.1	Build mechanics for emergence transaction sources and uses including new exit financing assumptions in 3-statement model
Loop, Stuart	7/16/2025	2.1	Prepare 5-year projection PPT slides including working capital, income statement and reconciliation assumptions
Loop, Stuart	7/16/2025	0.3	Working session with S. Loop and S. Kumar to create new presentation outlining financial statements and bridging items using proper support from the Business Plan model provided by S. Loop and G. Hamerski
Loop, Stuart	7/16/2025	1.3	Prepare pre and post emergence adjustment cash flow statement and balance sheet in 3-statement model
Loop, Stuart	7/16/2025	2.2	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss debt roll forwards and other emergence adjustments to the 3-statement model
Loop, Stuart	7/16/2025	0.8	Working session with S. Loop, G. Hamerski (A&M) to discuss bridge historical balance sheet and income statement files
Loop, Stuart	7/16/2025	0.4	Prepare meeting agenda for upcoming call with Marelli regarding 5--year financial projections
Loop, Stuart	7/16/2025	0.4	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss transaction adjustments at emergence and cash impact in business plan model
Loop, Stuart	7/16/2025	0.6	Working session with N. Grossi, S. Loop, S. Kumar, and G. Hamerski on discussion Business Plan model assumptions, Working Capital concerns, and the formation of a new slide deck outlining financial statements and bridging items
Loop, Stuart	7/16/2025	0.7	Update PMO materials for 7.18.25 PMO meeting regarding 5-year financial projections for the disclosure statement
Shiffman, David	7/16/2025	0.4	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss transaction adjustments at emergence and cash impact in business plan model
Shiffman, David	7/16/2025	1.4	Review business plan progress with A&M team and provide feedback on outstanding items
Shiffman, David	7/16/2025	1.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss bridging items from 3-statement model to DIP budget model
Waismann, Heitor	7/16/2025	1.3	Working session with D. Shiffman, S. Loop, H. Waismann, G. Hamerski, and S. Kumar (A&M) to discuss bridging items from 3-statement model to DIP budget model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	7/17/2025	0.4	Review tooling invoices and business plan projections
Hamerski, Grace	7/17/2025	1.3	Update net working capital summary output in business plan model for latest in divisional projections
Hamerski, Grace	7/17/2025	0.2	Correspond with A&M team related to business plan presentation materials for company management
Hamerski, Grace	7/17/2025	0.4	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss workstream next steps
Hamerski, Grace	7/17/2025	0.8	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss latest draft of financial projections and presentation materials
Hamerski, Grace	7/17/2025	1.1	Build AR and Inventory rolls for business plan presentation
Hamerski, Grace	7/17/2025	1.3	Make revisions and formatting adjustments to AR and inventory roll forwards
Hamerski, Grace	7/17/2025	0.3	Working session with S. Loop, S. Kumar, and G. Hamerski (A&M) to discuss finalization of new presentation materials, model assumptions, and bridging financials
Hamerski, Grace	7/17/2025	2.2	Prepare illustrative financial projections exhibit output for presentation materials for company management
Hamerski, Grace	7/17/2025	2.6	Build reconciliations for balance sheet working capital accounts between source financials and business plan model
Hamerski, Grace	7/17/2025	2.8	Create business plan presentation materials for meeting with company management
Hamerski, Grace	7/17/2025	2.1	Build AP working capital unwind for business plan presentation
Hamerski, Grace	7/17/2025	1.4	Make revisions to print view of financial projections three-statement output
Kumar, Shreeram	7/17/2025	0.9	Build Balance Sheet reconciliation slide from materials provided
Kumar, Shreeram	7/17/2025	0.4	Document assumptions and update change log for deck
Kumar, Shreeram	7/17/2025	0.3	Working session with S. Loop, S. Kumar, and G. Hamerski (A&M) to discuss finalization of new presentation materials, model assumptions, and bridging financials
Kumar, Shreeram	7/17/2025	0.6	Compile list of source files used in presentation
Kumar, Shreeram	7/17/2025	0.4	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss workstream next steps
Loop, Stuart	7/17/2025	0.8	Build model mechanics for customer advance liability Roll forward and activity in projection period of 3-statement model
Loop, Stuart	7/17/2025	1.9	Create working capital bridges by month for inventory, accounts payable and accounts receivable for the projection period
Loop, Stuart	7/17/2025	1.7	Create summary schedule and bridge 5-year income statements provided by the MAR finance team to the 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/17/2025	2.1	Build out mechanics for illustrative equity adjustments by division at emergence in 3-statement model
Loop, Stuart	7/17/2025	1.4	Prepare output 3-statement model and sources and uses workbook for the PJT team
Loop, Stuart	7/17/2025	1.4	Create bridge from 6.25.25 sources and uses summary to 3-statement model
Loop, Stuart	7/17/2025	0.7	Bridge interest expense for exit financing scenarios in 3-statement model
Loop, Stuart	7/17/2025	0.3	Working session with S. Loop, S. Kumar, and G. Hamerski (A&M) to discuss finalization of new presentation materials, model assumptions, and bridging financials
Loop, Stuart	7/17/2025	0.6	Prepare meeting agenda for upcoming call on 7.18.25 with Marelli regarding 5-year financial projections
Loop, Stuart	7/17/2025	0.6	Prepare emergence and debt exchange assumptions slides for 3-statement model presentation to MAR management
Loop, Stuart	7/17/2025	0.6	Create open items list PPT slide for 5-year projections presentation
Loop, Stuart	7/17/2025	0.4	Working session with S. Loop, G. Hamerski, and S. Kumar (A&M) to discuss workstream next steps
Loop, Stuart	7/17/2025	0.4	Bridge working capital from DIP model to 3-statement model
Loop, Stuart	7/17/2025	0.2	Email correspondence with D. de Gosztonyi (PJT) regarding MAR 5-year projected income statements
Loop, Stuart	7/17/2025	0.8	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss latest draft of financial projections and presentation materials
Loop, Stuart	7/17/2025	0.6	Prepare operating assumptions slides for 3-statement model presentation to MAR management
Shiffman, David	7/17/2025	0.8	Review draft transaction sources and uses and provide feedback to business plan team
Shiffman, David	7/17/2025	0.8	Working session with D. Shiffman, S. Loop, and G. Hamerski (A&M) to discuss latest draft of financial projections and presentation materials
Grossi, Nick	7/18/2025	2.1	Review 5-year plan P&L and provide comments re: same
Hamerski, Grace	7/18/2025	1.9	Update P&L consolidator model for latest P&L projections from company management
Hamerski, Grace	7/18/2025	2.3	Create reconciliation summaries to compare previous versions of financial projections to latest thinking
Hamerski, Grace	7/18/2025	0.6	Make adjustments to business plan presentation materials ahead of distribution to company management
Hamerski, Grace	7/18/2025	0.4	Develop live EBITDA reconciliation between versions of financial projections on consolidated basis
Hamerski, Grace	7/18/2025	0.3	Call with G. Hamerski, S. Loop (A&M) to discuss follow up items from call on 7.18.25 with PJT team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/18/2025	1.1	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional balance sheet reconciliation from managerial to statutory reporting balances in May 2025
Hamerski, Grace	7/18/2025	1.8	Prepare version of business plan financial projections for external distribution to other advisors for review
Hamerski, Grace	7/18/2025	2.3	Revise business plan presentation materials ahead of call with company management
Hamerski, Grace	7/18/2025	0.7	Add debt exchange components to pre- and post-transaction summary view of financial projections
Hamerski, Grace	7/18/2025	0.8	Call with G. Hamerski, S. Loop (A&M) to discuss follow up items from call on 7.18.25 with Marelli for May 2025 balance sheet reconciliation
Hamerski, Grace	7/18/2025	0.8	Compare latest thinking to previous versions of company P&L projections and analyze variances
Hamerski, Grace	7/18/2025	1.0	Call with K. Podzorova, D. Nitabach, M. Rui (PJT) and G. Hamerski, S. Loop (A&M) to working capital trends and debt schedule for DIP tranches A, B and C
Hamerski, Grace	7/18/2025	1.1	Call with G. Hamerski, S. Loop (A&M) to discuss income statement seasonality and workplan to prepare for meeting with Marelli week of 7.21.25
Hamerski, Grace	7/18/2025	1.1	Call with Marelli and S. Loop, G. Hamerski, D. Shiffman (A&M) regarding financial statement projections and sources and uses
Kumar, Shreeram	7/18/2025	0.3	Call S. Loop, S. Kumar (A&M) regarding business plan presentation slides and reconciliation materials
Loop, Stuart	7/18/2025	0.8	Review and roll up revised divisional income statements from Marelli for 5-year projection period
Loop, Stuart	7/18/2025	1.1	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional balance sheet reconciliation from managerial to statutory reporting balances in May 2025
Loop, Stuart	7/18/2025	1.1	Call with Marelli and S. Loop, G. Hamerski, D. Shiffman (A&M) regarding financial statement projections and sources and uses
Loop, Stuart	7/18/2025	1.6	Summarize fresh start accounting adjustments and debt exchange adjustments for business plan presentation
Loop, Stuart	7/18/2025	1.1	Call with G. Hamerski, S. Loop (A&M) to discuss income statement seasonality and workplan to prepare for meeting with Marelli week of 7.21.25
Loop, Stuart	7/18/2025	1.0	Call with K. Podzorova, D. Nitabach, M. Rui (PJT) and G. Hamerski, S. Loop (A&M) to working capital trends and debt schedule for DIP tranches A, B and C
Loop, Stuart	7/18/2025	0.9	Create PPT slide for customer advance roll off scenario and emergence payments in sources and uses
Loop, Stuart	7/18/2025	0.8	Call with G. Hamerski, S. Loop (A&M) to discuss follow up items from call on 7.18.25 with Marelli for May 2025 balance sheet reconciliation
Loop, Stuart	7/18/2025	0.7	Build out model mechanics for minimum cash balance requirement for sizing of implied liquidity need at emergence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/18/2025	0.6	Prepare meeting questions and agenda for upcoming meeting with Marelli regarding 5-year income statement projections and scenarios
Loop, Stuart	7/18/2025	0.4	Email correspondence with K. Podzorova (PJT) regarding 3-statement model and financial projections
Loop, Stuart	7/18/2025	0.4	Email correspondence with G. Hamerski (A&M) regarding changes in 3-statement model working capital mechanics
Loop, Stuart	7/18/2025	0.3	Call with G. Hamerski, S. Loop (A&M) to discuss follow up items from call on 7.18.25 with PJT team
Loop, Stuart	7/18/2025	0.3	Call S. Loop, S. Kumar (A&M) regarding business plan presentation slides and reconciliation materials
Loop, Stuart	7/18/2025	0.9	Review vendor terms and contract negotiations for impact to go-forward working capital in 3-statement model
Shiffman, David	7/18/2025	0.4	Review draft discussion materials for business plan discussion with Management and provide feedback to Business Plan team
Shiffman, David	7/18/2025	1.1	Call with Marelli and S. Loop, G. Hamerski, D. Shiffman (A&M) regarding financial statement projections and sources and uses
Shiffman, David	7/18/2025	1.1	Call with Management and A&M team to review draft business plan materials
Simion, Tony	7/18/2025	0.2	Attend meeting to review preliminary business plan materials with Management
Grossi, Nick	7/19/2025	1.7	Prepare Draft Financial Projections
Hamerski, Grace	7/19/2025	1.1	Develop incremental summary view in P&L consolidator model for company operating divisions
Hamerski, Grace	7/19/2025	1.3	Test business plan model scenarios and foreign currency functionality to ensure consistency
Hamerski, Grace	7/19/2025	1.6	Develop dynamic reconciliation functionality for EBITDA and operating cash flows in business plan model
Hamerski, Grace	7/19/2025	0.9	Add various topside adjustments to print summary view of financial projections in business plan model
Loop, Stuart	7/19/2025	1.1	Calculate estimated senior cash payout provision cash payout claim based on restructuring support agreement
Loop, Stuart	7/19/2025	1.8	Build cash flow bridge from 7.14.25 P&Ls to 7.18.25 P&Ls provided by the company
Loop, Stuart	7/19/2025	2.4	Build out mechanics for debt schedule following discussion with PJT team and Tranche C roll up
Grossi, Nick	7/20/2025	1.8	Review P&L calendarization and long-term business plan. Provide comments re: same
Hamerski, Grace	7/20/2025	1.2	Revise P&L consolidator summary output for distribution to company management
Hamerski, Grace	7/20/2025	0.1	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement trends in revenue
Loop, Stuart	7/20/2025	1.8	Create summary tables of calendarization trends historically and for projection period by division for G. Deibig and Marelli

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/20/2025	1.8	Build out mechanics on emergence adjustments for non-cash gain adjustments related to tranche c roll up and recoveries to banks based on restructuring support agreement in first day declaration
Loop, Stuart	7/20/2025	1.6	Update fresh start and emergence balance sheet for updated debt balances and working capital changes
Loop, Stuart	7/20/2025	0.1	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement trends in revenue
Loop, Stuart	7/20/2025	1.2	Update sources and uses to reflect changes from debt and working capital
Grossi, Nick	7/21/2025	0.7	Review tax matters and long-term business plan
Hamerski, Grace	7/21/2025	2.7	Build seasonality mechanics in P&L consolidator model to allow for manual adjustments to scenarios
Hamerski, Grace	7/21/2025	2.1	Develop P&L seasonality model output for lighting division to allow for manual adjustments by company management
Hamerski, Grace	7/21/2025	0.8	Create summary output for P&L seasonality model for presentation to company management
Hamerski, Grace	7/21/2025	1.6	Refine P&L seasonality model output for lighting division and test functionality
Hamerski, Grace	7/21/2025	1.4	Working session call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for 2022 to 2025 periods
Hamerski, Grace	7/21/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to divisional income statement seasonality outputs
Hamerski, Grace	7/21/2025	0.6	Working session call with G. Hamerski, S. Loop (A&M) to develop summary income statement trends by month for upcoming conversation with Marelli on 7.22.25
Hamerski, Grace	7/21/2025	0.6	Update all divisions to manual adjustment scenarios in P&L seasonality model
Hamerski, Grace	7/21/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for EBITDA
Hamerski, Grace	7/21/2025	0.2	Add various revenue and EBITDA KPIs to summary output in P&L consolidator
Hamerski, Grace	7/21/2025	0.4	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement consolidator gross margin trends by month
Hamerski, Grace	7/21/2025	0.6	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement seasonality allocations in historical 2022 to 2025 periods
Hamerski, Grace	7/21/2025	0.6	Refine manual adjustment scenarios for revenue and expenses in P&L consolidator tool
Hamerski, Grace	7/21/2025	0.9	Create line charts for gross profit margin, EBITDA margin, and revenue trends for lighting division
Loop, Stuart	7/21/2025	0.6	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement seasonality allocations in historical 2022 to 2025 periods
Loop, Stuart	7/21/2025	2.2	Continue to create summary tables of calendarization trends historically and for projection period by division for G. Deibig and Marelli

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/21/2025	1.4	Working session call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for 2022 to 2025 periods
Loop, Stuart	7/21/2025	1.3	Update 2025 to 2030 capital expenditure forecast by division with file from Marelli
Loop, Stuart	7/21/2025	1.3	Revise capital expenditure seasonality following input from Marelli regarding historical trends
Loop, Stuart	7/21/2025	0.4	Email correspondence with Marelli regarding 5-year projections of the divisional income statement trends from 7.18.25 update
Loop, Stuart	7/21/2025	0.6	Working session call with G. Hamerski, S. Loop (A&M) to develop summary income statement trends by month for upcoming conversation with Marelli on 7.22.25
Loop, Stuart	7/21/2025	2.4	Create projected income statement trend graphs for revenue, gross profit and other income statement line items
Loop, Stuart	7/21/2025	0.4	Revise seasonality charts for electronics division income statement trends 2022 to 2025
Loop, Stuart	7/21/2025	0.4	Call with G. Hamerski, S. Loop (A&M) to discuss divisional income statement consolidator gross margin trends by month
Loop, Stuart	7/21/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to divisional income statement seasonality outputs
Loop, Stuart	7/21/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for EBITDA
Loop, Stuart	7/21/2025	0.2	Bridge DIP tranche A and tranche B draw amounts and timing from DIP model to 3-statement model
Loop, Stuart	7/21/2025	0.7	Email correspondence with Marelli regarding capital expenditure monthly timing and grant cash received timing
Loop, Stuart	7/21/2025	0.3	Email correspondence with Marelli regarding historical balance sheet reconciling items from managerial to statutory
Broskay, Cole	7/22/2025	0.6	Call with C. Broskay, D. Shiffman, S. Loop, J. Rybarczyk, H. Waismann (A&M) and Marelli accounting team to discuss professional fees accounting process
Hamerski, Grace	7/22/2025	2.7	Create P&L seasonality model output tables for electronic, interiors, and green technologies divisions
Hamerski, Grace	7/22/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for gross profit
Hamerski, Grace	7/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for revenue
Hamerski, Grace	7/22/2025	0.4	Review changes to various expense line items from prior versions of business plan model
Hamerski, Grace	7/22/2025	0.6	Update P&L source data in business plan model for latest seasonality model output
Hamerski, Grace	7/22/2025	1.3	Create variance analysis between recent versions of business plan model financial statements and analyze changes
Hamerski, Grace	7/22/2025	2.2	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030 to discuss the lighting, electronics and interiors divisions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/22/2025	0.7	Update P&L projection data provided by company for latest thinking in P&L consolidator model
Hamerski, Grace	7/22/2025	0.8	Replicate chart outputs for ride dynamics and propulsion divisions
Hamerski, Grace	7/22/2025	1.7	Create P&L seasonality model output tables for propulsion and ride dynamics operating divisions
Hamerski, Grace	7/22/2025	1.6	Build and refine line chart outputs to show historical margin trends for electronics, interiors, and green technologies divisions
Hamerski, Grace	7/22/2025	1.0	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030 to discuss the propulsion and green technologies divisions
Hamerski, Grace	7/22/2025	1.2	Refine seasonality model output for distribution to company management
Loop, Stuart	7/22/2025	0.4	Email correspondence with Marelli regarding capital expenditure grant timing in the 2026 to 2030 projection period
Loop, Stuart	7/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for revenue
Loop, Stuart	7/22/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding income statement monthly seasonality charts for gross profit
Loop, Stuart	7/22/2025	1.0	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030 to discuss the propulsion and green technologies divisions
Loop, Stuart	7/22/2025	0.7	Update 3-statement model debt schedule to reflect tranche B undrawn interest calculation
Loop, Stuart	7/22/2025	1.8	Summarize monthly and annual financial statements for review by Marelli regarding tax attributes and projection period tax considerations
Loop, Stuart	7/22/2025	2.2	Working session call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030 to discuss the lighting, electronics and interiors divisions
Loop, Stuart	7/22/2025	2.3	Prepare divisional income statement summary tear sheets with key performance metrics in advance of meeting on 7.22.25 with Marelli regarding calendarization
Loop, Stuart	7/22/2025	0.6	Call with C. Broskay, D. Shiffman, S. Loop, J. Rybarczyk, H. Waismann (A&M) and Marelli accounting team to discuss professional fees accounting process
Loop, Stuart	7/22/2025	0.9	Adjust calendarization of electronics and lighting income statements based on working session with Marelli on 7.22.25
Loop, Stuart	7/22/2025	0.8	Summarize DIP loan emergence assumptions for tranche A, tranche B and tranche C
Loop, Stuart	7/22/2025	1.8	Review and revise historical divisional income statement EBITDA and gross profit charts following discussion with Marelli regarding seasonality for various divisions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/22/2025	0.6	Call with C. Broskay, D. Shiffman, S. Loop, J. Rybarczyk, H. Waismann (A&M) and Marelli accounting team to discuss professional fees accounting process
Shiffman, David	7/22/2025	0.6	Call with C. Broskay, D. Shiffman, S. Loop, J. Rybarczyk, H. Waismann (A&M) and Marelli accounting team to discuss professional fees accounting process
Waismann, Heitor	7/22/2025	0.6	Call with C. Broskay, D. Shiffman, S. Loop, J. Rybarczyk, H. Waismann (A&M) and Marelli accounting team to discuss professional fees accounting process
Hamerski, Grace	7/23/2025	0.5	Call with G. Hamerski, S. Loop (A&M) regarding working capital charts by division
Hamerski, Grace	7/23/2025	1.4	Create presentation materials regarding assumptions and methodology of P&L seasonality model and projections
Hamerski, Grace	7/23/2025	1.3	Create presentation materials regarding assumptions and methodology of key working capital balance sheet accounts in business plan model
Hamerski, Grace	7/23/2025	1.3	Consolidate historical presentation materials and financial support provided to company management
Hamerski, Grace	7/23/2025	0.8	Call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030
Hamerski, Grace	7/23/2025	0.7	Consolidate prior versions of P&L projections provided by company management for purposes of performing variance analyses
Hamerski, Grace	7/23/2025	0.6	Working session call with G. Hamerski, S. Loop (A&M) regarding EBITDA and liquidity bridges in 3-statement model
Hamerski, Grace	7/23/2025	0.6	Review and refine mechanics for restructuring and unusual costs in P&L consolidator model
Hamerski, Grace	7/23/2025	2.7	Reconcile variances between prior versions of financial projections and latest thinking
Hamerski, Grace	7/23/2025	0.5	Call with Marelli, S. Loop, and G. Hamerski (A&M) regarding income tax assumptions for the 2025 for the 2030 projection period
Hamerski, Grace	7/23/2025	0.4	Summarize business plan model assumptions based on latest thinking and methodology
Hamerski, Grace	7/23/2025	1.6	Create presentation materials regarding assumptions and methodology of other balance sheet accounts in business plan model
Hamerski, Grace	7/23/2025	0.6	Create presentation materials regarding key operating and emergence assumptions in business plan model
Hamerski, Grace	7/23/2025	2.4	Update presentation support for balance sheet reconciliations
Loop, Stuart	7/23/2025	0.5	Call with Marelli, S. Loop, and G. Hamerski (A&M) regarding income tax assumptions for the 2025 for the 2030 projection period
Loop, Stuart	7/23/2025	1.7	Summarize reconciling adjustments from June 2025 consolidation balance sheet to adjusted statutory and to managerial reporting by line item
Loop, Stuart	7/23/2025	0.6	Working session call with G. Hamerski, S. Loop (A&M) regarding EBITDA and liquidity bridges in 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/23/2025	0.8	Call with Marelli, S. Loop, and G. Hamerski (A&M) regarding divisional income statement seasonality for the projection period 2025 to 2030
Loop, Stuart	7/23/2025	0.8	Prepare summary roll forwards for income taxes and deferred tax assets on the balance sheet for the projection period
Loop, Stuart	7/23/2025	1.1	Update 3-statement model assumptions and open items list following discussions with MAR management team 7.22.25 and 7.23.25
Loop, Stuart	7/23/2025	2.1	Prepare meeting materials regarding income statement seasonality metrics and charts in advance of meeting with Marelli on 7.23.25
Loop, Stuart	7/23/2025	1.2	Compare projected working capital trends to historical turnover ratios for accounts receivable and accounts payable
Loop, Stuart	7/23/2025	0.5	Call with G. Hamerski, S. Loop (A&M) regarding working capital charts by division
Loop, Stuart	7/23/2025	1.3	Create accounts receivable trend graphs based on historical and projection period financial statements
Loop, Stuart	7/23/2025	1.6	Create Inventory trend graphs based on historical and projection period financial statements
Loop, Stuart	7/23/2025	0.4	Review June 2025 balance sheet reconciliation for consolidation versus managerial reporting
Loop, Stuart	7/23/2025	0.4	Email correspondence with Marelli regarding 2025 monthly seasonality for income statements by division
Hamerski, Grace	7/24/2025	1.6	Make adjustments to divisional balance sheet reconciliations based on feedback provided by company management
Hamerski, Grace	7/24/2025	2.6	Create framework for balance sheet reconciliation model based on June 2025 data provided by company
Hamerski, Grace	7/24/2025	2.2	Build consolidated reconciliation walk from management to consolidated balance sheet presentations
Hamerski, Grace	7/24/2025	1.9	Analyze variances between management and statutory balance sheet presentations for June 2025
Hamerski, Grace	7/24/2025	1.1	Build reconciliation walk from management to consolidated balance sheet for lighting division
Hamerski, Grace	7/24/2025	1.0	Call with G. Hamerski, S. Loop (A&M) regarding accounting consolidation and elimination entries in June 2025 balance sheet
Hamerski, Grace	7/24/2025	0.7	Analyze variances between management and consolidated balance sheets following adjustments
Hamerski, Grace	7/24/2025	0.6	Call with G. Hamerski, S. Loop (A&M) regarding May and June 2025 balance sheer reconciliation adjustments by division
Hamerski, Grace	7/24/2025	2.1	Make adjustments to mechanics of balance sheet consolidator model to include reconciliation tool
Hamerski, Grace	7/24/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding June 2025 summary balance sheets by division
Hamerski, Grace	7/24/2025	0.4	Test business plan model functionality and review for consistency across divisional and consolidated sections
Hamerski, Grace	7/24/2025	0.5	Call with G. Hamerski, S. Loop (A&M) regarding exit facility mechanic in the 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/24/2025	0.3	Email correspondence with Marelli regarding income taxes and effective tax rates in the projection period
Loop, Stuart	7/24/2025	0.4	Email correspondence with Marelli regarding divisional balance sheets and consolidation adjustments
Loop, Stuart	7/24/2025	1.7	Build mechanics for consolidating June 2025 balance sheet adjustments by division
Loop, Stuart	7/24/2025	0.5	Call with G. Hamerski, S. Loop (A&M) regarding exit facility mechanic in the 3-statement model
Loop, Stuart	7/24/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding June 2025 summary balance sheets by division
Loop, Stuart	7/24/2025	0.6	Call with G. Hamerski, S. Loop (A&M) regarding May and June 2025 balance sheer reconciliation adjustments by division
Loop, Stuart	7/24/2025	1.0	Call with G. Hamerski, S. Loop (A&M) regarding accounting consolidation and elimination entries in June 2025 balance sheet
Loop, Stuart	7/24/2025	1.1	Build out interest expense mechanic in 3-statement model following input from PJT
Loop, Stuart	7/24/2025	1.2	Build out mechanic for June 2025 balance sheet reconciliation of intercompany and imposed parts sales
Loop, Stuart	7/24/2025	1.3	Outline PPT slide for business plan presentation bridges from 7.18.25 meeting to latest thinking model
Loop, Stuart	7/24/2025	1.4	Revise debt roll forwards for timing of paid in kind interest calculations in the 3-statement model
Loop, Stuart	7/24/2025	1.6	Revise income tax expense mechanics in the 5-year projection model following input from Marelli
Shiffman, David	7/24/2025	0.6	Review payroll forecast and provide feedback to the business plan team
Grossi, Nick	7/25/2025	1.4	Prepare sources & uses and exit financing estimates
Grossi, Nick	7/25/2025	0.8	Review business plan projection and working capital forecast. Provide comments re: same
Grossi, Nick	7/25/2025	0.5	Review financial projection disclosure statement exhibit. Provide comments re: same
Grossi, Nick	7/25/2025	0.5	Call with N. Grossi, S. Loop (A&M) regarding disclosure statement financial projections and sources and uses
Hamerski, Grace	7/25/2025	1.2	Create line charts for historical revenue and EBITDA trends for comparison to FY 2025 scenarios
Hamerski, Grace	7/25/2025	0.7	Call with G. Hamerski, S. Loop (A&M) regarding balance sheet reconciliation from consolidation to managerial for June 2025 in the lighting division
Hamerski, Grace	7/25/2025	1.8	Working session call with G. Hamerski, S. Loop (A&M) regarding on June balance sheet mapping by division and reconciling items from managerial basis to legal entity consolidated total balance sheet
Hamerski, Grace	7/25/2025	1.6	Build tool to allow company management to analyze various seasonality assumptions for FY 2025 in P&L consolidator model
Hamerski, Grace	7/25/2025	1.3	Prepare summary presentation support for balance sheet reconciliations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/25/2025	0.8	Analyze reconciliation walk for lighting division and make refinements to mechanics
Hamerski, Grace	7/25/2025	0.6	Call with G. Hamerski, S. Loop (A&M) regarding balance sheet reconciling adjustments from statutory balance sheets to consolidation balance sheets
Hamerski, Grace	7/25/2025	0.9	Revise mapping of various balance sheet line items in balance sheet consolidator model to align with company assumptions
Hamerski, Grace	7/25/2025	0.9	Prepare summary presentation output for pre and post transaction balance sheets
Hamerski, Grace	7/25/2025	2.7	Prepare balance sheet consolidator model and reconciliation tool for updated June 2025 balance sheet data from company
Hamerski, Grace	7/25/2025	1.1	Replicate reconciliation changes to lighting division on other operating division reconciliations
Loop, Stuart	7/25/2025	0.6	Call with G. Hamerski, S. Loop (A&M) regarding balance sheet reconciling adjustments from statutory balance sheets to consolidation balance sheets
Loop, Stuart	7/25/2025	0.2	Email correspondence with Marelli regarding income tax assumptions and minimum taxes in the projection period
Loop, Stuart	7/25/2025	0.4	Email correspondence with Marelli regarding forecasted income statement seasonality for 2025 and 2026 projections
Loop, Stuart	7/25/2025	1.8	Working session call with G. Hamerski, S. Loop (A&M) regarding on June balance sheet mapping by division and reconciling items from managerial basis to legal entity consolidated total balance sheet
Loop, Stuart	7/25/2025	0.5	Call with N. Grossi, S. Loop (A&M) regarding disclosure statement financial projections and sources and uses
Loop, Stuart	7/25/2025	0.8	Bridge payroll costs in DIP budget to labor costs in the divisional income statements
Loop, Stuart	7/25/2025	0.8	Summarize working capital turnover rations for historical and projection period for the interior operating division
Loop, Stuart	7/25/2025	0.7	Call with G. Hamerski, S. Loop (A&M) regarding balance sheet reconciliation from consolidation to managerial for June 2025 in the lighting division
Loop, Stuart	7/25/2025	1.7	Review and revise June 2025 trial balance mapping by division to roll up summary balance sheets
Loop, Stuart	7/25/2025	0.5	Summarize open items for 3-statement model still needed from the MAR finance and accounting team for 2025 to 2030 projection period
Hamerski, Grace	7/26/2025	1.4	Test business plan model currency conversion mechanics for new components
Hamerski, Grace	7/26/2025	1.2	Refine presentation outputs for balance sheet reconciliation tool
Loop, Stuart	7/26/2025	1.4	Build out mechanic for intercompany imposed part sales and cost of goods sold eliminations in 3-statement model
Loop, Stuart	7/26/2025	2.2	Revise seasonality charts following receipt of June 2025 actual income statement information by division
Hamerski, Grace	7/27/2025	1.4	Build various bridges between current and prior version of the business plan model for presentation materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/27/2025	2.1	Create seasonality model for remaining months of 2025 to inform business plan P&L projections
Loop, Stuart	7/27/2025	1.8	Build out mechanics for June 2025 balance sheet consolidation for adjustment and elimination entries done on a divisional balance sheet and consolidation basis
Hamerski, Grace	7/28/2025	1.5	Actualize P&L consolidator with June 2025 actuals data and update 2025 seasonality model
Hamerski, Grace	7/28/2025	2.4	Actualize business plan model following input of June 2025 P&L and balance sheet actuals data
Hamerski, Grace	7/28/2025	2.2	Reconcile management and statutory balance sheets for June 2025 for input into business plan model
Hamerski, Grace	7/28/2025	1.6	Actualize balance sheet consolidator with new management and statutory balance sheet data for June 2025
Hamerski, Grace	7/28/2025	1.4	Incorporate June balance sheet actuals into business plan model and update related model mechanics
Hamerski, Grace	7/28/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of balance sheets and incorporation of June actuals into business plan model
Hamerski, Grace	7/28/2025	0.9	Document actualization process for balance sheet and P&L actuals updates from company
Hamerski, Grace	7/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss actualizing business plan mini models for June balance sheet and P&L data
Hamerski, Grace	7/28/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliations between managerial, statutory, and consolidated June balance sheets
Hamerski, Grace	7/28/2025	1.7	Revise mechanics in balance sheet reconciliation tool and consolidator
Loop, Stuart	7/28/2025	1.4	Build out 3-statement model mechanics for emergence equity raise or other potential sources of liquidity at emergence
Loop, Stuart	7/28/2025	1.4	Consolidate labor costs in historical and forecasted income statements by divisions to review trends compared to payroll expenses in DIP budget model
Loop, Stuart	7/28/2025	1.2	Build out mapping of legal entities based on country and filer vs. non-filer status for legal entity income statement May 2025
Loop, Stuart	7/28/2025	0.4	Outline agenda for meeting on 7.29.25 with Marelli regarding June 2025 balance sheet
Loop, Stuart	7/28/2025	1.1	Build out mechanics for balance sheet consolidation allocations based on non-current asset investment accounts by division
Loop, Stuart	7/28/2025	0.7	Summarize managerial versus adjusted statutory balance sheet reconciliation for June 2025 for the green technology systems divisions
Loop, Stuart	7/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss actualizing business plan mini models for June balance sheet and P&L data
Loop, Stuart	7/28/2025	0.7	Summarize balance sheet notes based on accounting handbook from Marelli
Loop, Stuart	7/28/2025	0.7	Build out mapping of legal entities based on country and filer vs. non-filer status for legal entity balance sheet May 2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/28/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliations between managerial, statutory, and consolidated June balance sheets
Loop, Stuart	7/28/2025	0.6	Prepare agenda of open questions in advance of meeting on 7.29.25 with R. Alhashimy and Marelli regarding June 2025 balance sheet
Loop, Stuart	7/28/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of balance sheets and incorporation of June actuals into business plan model
Shiffman, David	7/28/2025	0.8	Review payroll forecast and provide feedback to the business plan team
Grossi, Nick	7/29/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding disclosure statement financial projections filing deadline
Grossi, Nick	7/29/2025	1.4	Prepare and participate in business unit level projection review
Hamerski, Grace	7/29/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss internal timeline for business plan deliverables and necessary involvement from company management
Hamerski, Grace	7/29/2025	0.8	Revise cash mechanics in business plan model to support incorporation of June 2025 balance sheet actuals
Hamerski, Grace	7/29/2025	0.7	Revise inventory mechanics in business plan model to support incorporation of June 2025 balance sheet actuals
Hamerski, Grace	7/29/2025	0.7	Research case precedent for other automotive restructurings to inform drafts of financial projections exhibits and notes in the disclosure statement
Hamerski, Grace	7/29/2025	0.6	Update Roll forward mechanics for other current financial liabilities and trade payables in business plan model to support incorporation of June 2025 actuals
Hamerski, Grace	7/29/2025	1.1	Develop presentation materials related to key internal and external deadlines related to the filing of the plan and disclosure statement
Hamerski, Grace	7/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss open items related to balance sheet reconciliations and workplan for business plan model
Hamerski, Grace	7/29/2025	0.4	Call with R. Al Hashimy, Marelli, S. Loop, and G. Hamerski (A&M) to discuss reconciliation adjustments between management, statutory, and consolidated balance sheets
Hamerski, Grace	7/29/2025	0.2	Update quality control checks in business plan model to ensure accuracy and connection to company source data
Hamerski, Grace	7/29/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics relating to cash and cash equivalents in business plan model
Hamerski, Grace	7/29/2025	1.6	Research mapping of legal entities to divisions and various entity lists provided by the company for purposes of preparing financial projections at the legal entity level
Hamerski, Grace	7/29/2025	1.8	Review and revise latest draft of disclosure statement notes to financial projections
Hamerski, Grace	7/29/2025	1.9	Draft descriptions of contents of balance sheet line items contained in financial statement exhibits for disclosure statement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/29/2025	0.6	Update mapping for various balance sheet account adjustments in balance sheet consolidator mini model
Loop, Stuart	7/29/2025	1.4	Summarize questions for Marelli regarding reconciling adjustments from June 2025 balance sheet consolidation from adjusted statutory to consolidation basis
Loop, Stuart	7/29/2025	1.7	Revise monthly seasonality by division income statements based on revised income statement forecasts
Loop, Stuart	7/29/2025	1.2	Bridge EBITDA by division from the 7.18.25 income statements to revisions from Marelli
Loop, Stuart	7/29/2025	0.9	Summarize questions for Marelli regarding reconciling adjustments from June 2025 balance sheet consolidation from managerial basis to adjusted statutory
Loop, Stuart	7/29/2025	0.7	Create timeline slide for disclosure statement milestones and reporting requirements
Loop, Stuart	7/29/2025	0.6	Call with Marelli, S. Loop (A&M) to June 2025 balance sheet and financial statement 5-year projections
Loop, Stuart	7/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss open items related to balance sheet reconciliations and workplan for business plan model
Loop, Stuart	7/29/2025	0.4	Email correspondence with Marelli regarding reconciling adjustments from June 2025 balance sheet consolidation
Loop, Stuart	7/29/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss internal timeline for business plan deliverables and necessary involvement from company management
Loop, Stuart	7/29/2025	0.4	Call with R. Al Hashimy, Marelli, S. Loop, and G. Hamerski (A&M) to discuss reconciliation adjustments between management, statutory, and consolidated balance sheets
Loop, Stuart	7/29/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding disclosure statement financial projections filing deadline
Loop, Stuart	7/29/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics relating to cash and cash equivalents in business plan model
Loop, Stuart	7/29/2025	2.1	Revise mapping of trial balance accounts for historical balance sheets for consistency December 2023 to June 2025
Fuetter, Isaac	7/30/2025	0.4	Call with I. Fuetter and G. Hamerski (A&M) to discuss status of trade agreement negotiations and impact to working capital assumptions in business plan model
Grossi, Nick	7/30/2025	1.0	Review BU level forecast management presentations
Grossi, Nick	7/30/2025	1.0	Prepare and participate in ride dynamics BU business plan review
Grossi, Nick	7/30/2025	0.4	Update business plan timeline and coordinate revised P&L forecast
Grossi, Nick	7/30/2025	1.3	Prepare and participate in electronics BU business plan review
Hamerski, Grace	7/30/2025	0.8	Call with S. Loop and G. Hamerski to discuss potential impact of trade agreement negotiations on financial projections and disclosure statement write-up

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	7/30/2025	0.4	Revise presentation materials on financial projections timeline based on latest thinking
Hamerski, Grace	7/30/2025	0.4	Call with I. Fuetter and G. Hamerski (A&M) to discuss status of trade agreement negotiations and impact to working capital assumptions in business plan model
Hamerski, Grace	7/30/2025	0.6	Analyze impact of vendor trade negotiations on prepetition trade payments incorporating feedback from vendor management team
Hamerski, Grace	7/30/2025	0.6	Call with S. Loop and G. Hamerski to discuss notes to the financial projections and workstream next steps
Hamerski, Grace	7/30/2025	1.2	Create presentation materials for workstream timeline based on latest thinking provided by company and other advisors
Hamerski, Grace	7/30/2025	1.1	Make revisions to drafted notes to the financial projections for disclosure statement filing
Hamerski, Grace	7/30/2025	2.4	Develop and test framework for allocating legal entity balance sheets to related business divisions
Hamerski, Grace	7/30/2025	1.7	Analyze legal entity relationships to business divisions and test balance sheet allocation methodology
Hamerski, Grace	7/30/2025	2.1	Analyze impact of vendor trade negotiations on prepetition trade payments using data provided by vendor management team
Loop, Stuart	7/30/2025	0.9	Outline financial projections key milestone dates and internal workplan to meet 9.19.25 filing date
Loop, Stuart	7/30/2025	1.7	Develop mechanic for long term working capital scenarios related to vendor agreements executed post petition
Loop, Stuart	7/30/2025	0.4	Email correspondence with Marelli regarding article 56 Italian financial projections
Loop, Stuart	7/30/2025	0.6	Call with S. Loop and G. Hamerski to discuss notes to the financial projections and workstream next steps
Loop, Stuart	7/30/2025	0.7	Revise internal workplan regarding financial projections timeline for the disclosure statement following input from K&E and MAR teams
Loop, Stuart	7/30/2025	2.4	Prepare diligence questions for Marelli regarding income statement reconciliations and trends in 2024 and year to date 2025 actuals periods
Loop, Stuart	7/30/2025	1.4	Build mechanics for June 2025 legal entity balance sheet mechanics to map operating divisions to legal entity and filer vs. non-filer status
Loop, Stuart	7/30/2025	0.8	Call with S. Loop and G. Hamerski to discuss potential impact of trade agreement negotiations on financial projections and disclosure statement write-up
Loop, Stuart	7/30/2025	0.3	Email correspondence with Marelli regarding disclosure statement exhibits filing timeline and milestones
Loop, Stuart	7/30/2025	0.3	Email correspondence with E. Swager (K&E) and K. Podzorova (PJT) regarding disclosure statement filing deadline and milestones
Loop, Stuart	7/30/2025	1.9	Build out mechanics for holding company and joint venture legal entity consolidation process for June 2025 balance sheet
Grossi, Nick	7/31/2025	1.1	Review lighting BU financial projections. Reconcile to 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	7/31/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding exit financing and disclosure statement exhibits timeline
Hamerski, Grace	7/31/2025	1.6	Update business plan model for latest P&L consolidator output and analyze changes
Hamerski, Grace	7/31/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss outputs of balance sheet reconciliation and model update for latest P&Ls from company
Hamerski, Grace	7/31/2025	1.5	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss reconciliation adjustments to managerial and statutory balance sheets on divisional basis
Hamerski, Grace	7/31/2025	1.4	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss P&L seasonality and updates to company P&L projections
Hamerski, Grace	7/31/2025	1.3	Revise balance sheet reconciliation walk based on feedback provided by company management
Hamerski, Grace	7/31/2025	1.1	Update P&L consolidator model for latest 2025 P&L projections provided by the company
Hamerski, Grace	7/31/2025	0.8	Create summary output of balance sheet reconciliation walk for presentation materials
Hamerski, Grace	7/31/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss information gained on balance sheet call with company and next steps
Hamerski, Grace	7/31/2025	0.7	Revise reconciliation output in balance sheet consolidator to incorporate company feedback
Hamerski, Grace	7/31/2025	0.6	Refine summary output in balance sheet reconciliation tool for presentation materials
Hamerski, Grace	7/31/2025	0.3	Revise financial projections timeline presentation materials for latest thinking
Hamerski, Grace	7/31/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliations and consolidating adjustments
Loop, Stuart	7/31/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss outputs of balance sheet reconciliation and model update for latest P&Ls from company
Loop, Stuart	7/31/2025	0.9	Revise balance sheet consolidation adjustments following 7.31.25 call with Marelli
Loop, Stuart	7/31/2025	1.5	Working session with Marelli, S. Loop, and G. Hamerski (A&M) to discuss reconciliation adjustments to managerial and statutory balance sheets on divisional basis
Loop, Stuart	7/31/2025	1.4	Call with Marelli, S. Loop, and G. Hamerski (A&M) to discuss P&L seasonality and updates to company P&L projections
Loop, Stuart	7/31/2025	0.3	Revise disclosure statement workplan slide for filing of exhibits following input from D. de Gosztonyi (PJT)
Loop, Stuart	7/31/2025	1.2	Outline legal entity hierarchy and divisional mapping following call with Marelli regarding legal entity forecast requirements
Loop, Stuart	7/31/2025	0.4	Email correspondence with E. Swager (K&E) regarding disclosure statement filing deadline and milestones slide materials
Loop, Stuart	7/31/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding exit financing and disclosure statement exhibits timeline

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	7/31/2025	0.3	Prepare questions and agenda for upcoming call on 7.31.25 with A. Salvatio, Marelli regarding managerial basis vs. consolidation basis balance sheet reconciling adjustments for June 2025
Loop, Stuart	7/31/2025	0.6	Prepare timeline slide of disclosure statement internal steps to complete prior to filing on 9.19.25
Loop, Stuart	7/31/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss information gained on balance sheet call with company and next steps
Loop, Stuart	7/31/2025	0.8	Consolidate notes from Marelli regarding June 2025 legal entity consolidation into summary balance sheet from divisional presentation
Loop, Stuart	7/31/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliations and consolidating adjustments
Loop, Stuart	7/31/2025	0.9	Revise 2025 monthly income statements by division with latest thinking monthly file from Marelli
Grossi, Nick	8/1/2025	0.5	Review status of business plan projections and provide comments re: same
Grossi, Nick	8/1/2025	0.3	Call with N. Grossi & S. Loop (A&M) regarding emergence sources and uses scenarios following discussion with PJT team
Grossi, Nick	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztonyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence
Hamerski, Grace	8/1/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss balance sheet consolidation adjustments
Hamerski, Grace	8/1/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss workstream next steps
Hamerski, Grace	8/1/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliation and updating the business plan model
Hamerski, Grace	8/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator and business plan model to accommodate additional scenarios
Hamerski, Grace	8/1/2025	2.3	Update business plan model for latest thinking and prepare update materials for emergence scenarios
Hamerski, Grace	8/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator following call with company
Hamerski, Grace	8/1/2025	0.7	Revise model presentation materials for changes to timeline and account descriptions
Hamerski, Grace	8/1/2025	0.5	Make adjustments to emergence scenario materials and prepare for distribution
Hamerski, Grace	8/1/2025	1.4	Make adjustments to balance sheet consolidator to reconcile June 2025 balance sheets and input into business plan model
Hamerski, Grace	8/1/2025	0.4	Analyze versions of June 2025 balance sheets provided by the company and update in business plan model
Hamerski, Grace	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztonyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/1/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator and business plan model to accommodate additional scenarios
Loop, Stuart	8/1/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss balance sheet reconciliation and updating the business plan model
Loop, Stuart	8/1/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator following call with company
Loop, Stuart	8/1/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss balance sheet consolidation adjustments
Loop, Stuart	8/1/2025	1.1	Revise notes to financial projections for disclosure statement exhibit following input from Company finance staff
Loop, Stuart	8/1/2025	2.8	Create summary 3-statement model schedules for emergence scenarios discussed with PJT team on 8.1.25
Loop, Stuart	8/1/2025	1.3	Revise 3-statement model mechanics to Emergency loan ticking fee structure
Loop, Stuart	8/1/2025	1.1	Build out emergence assumptions for February 2026 in 3-statement model
Loop, Stuart	8/1/2025	1.1	Remap the June 2025 trial balance accounts by division following input from Company accounting team regarding consolidating liability accounts
Loop, Stuart	8/1/2025	0.7	Revise balance sheet notes to financial projections for disclosure statement exhibit following input from Company accounting team
Loop, Stuart	8/1/2025	0.7	Revise disclosure statement workplan slide for filing of exhibits following input from Company finance team
Loop, Stuart	8/1/2025	0.3	Call with N. Grossi & S. Loop (A&M) regarding emergence sources and uses scenarios following discussion with PJT team
Loop, Stuart	8/1/2025	0.4	Email correspondence with Company finance team regarding workplan timeline for filing exhibits to disclosure statement
Loop, Stuart	8/1/2025	0.4	Outline workplan for revising 3-statement model following call with PJT team on 8.1.25
Loop, Stuart	8/1/2025	0.3	Email correspondence with D. Shiffman (A&M) regarding sources and uses at emergence
Loop, Stuart	8/1/2025	0.1	Call with S. Loop and G. Hamerski (A&M) to discuss workstream next steps
Loop, Stuart	8/1/2025	0.4	Call with S. Nitabach, K. Podzorova, D. de Gosztonyi (PJT), N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss exit financing need and structure at emergence
Shiffman, David	8/1/2025	1.2	Correspond with A&M business plan team regarding debt roll forwards and latest cash forecasts
Simion, Tony	8/1/2025	0.3	Attend meeting with management to discuss timeline of business unit materials for 5 year plan
Loop, Stuart	8/2/2025	2.4	Create sources and uses at emergence scenario package following notes from N. Grossi (A&M) in advance of sharing draft with PJT team
Loop, Stuart	8/2/2025	1.1	Revise model mechanics for liquidity chart across multiple exit financing scenarios

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/2/2025	1.4	Prepare slides for June 2025 balance sheet reconciliation in advance of call with Company accounting team on 8.5.25
Callerio, Lorenzo	8/4/2025	0.3	Call with L. Callerio and S. Loop (A&M) to discuss components and requirements in local area
Grossi, Nick	8/4/2025	1.0	Prepare revised sources and uses at close estimates
Hamerski, Grace	8/4/2025	2.4	Analyze and document potential processes for incorporating July actuals into business plan model
Hamerski, Grace	8/4/2025	2.7	Make updates to business plan assumption and overview materials and prepare for company management
Hamerski, Grace	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding borrowing base calculation for inventory components based on legal entity balance sheets
Hamerski, Grace	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding slides for upcoming meeting with Company regarding June 2025 balance on 8.5.25
Hamerski, Grace	8/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan assumptions presentation materials and distribution to company
Hamerski, Grace	8/4/2025	1.8	Create summary matrix of potential borrowing base availability by country
Hamerski, Grace	8/4/2025	0.9	Create KPI summary for asset availability by region using legal entity balance sheet data
Hamerski, Grace	8/4/2025	2.3	Consolidate historical legal entity balance sheets to support draft borrowing base analysis
Loop, Stuart	8/4/2025	1.2	Revise business plan assumptions presentation following input from Company accounting team
Loop, Stuart	8/4/2025	1.3	Outline borrowing base mechanics for various advance rate scenarios following input on legal entity balances by country for December 2024 to June 2025 period
Loop, Stuart	8/4/2025	1.3	Draft email to Company accounting team regarding input on disclosure statement financial projection notes and mapping of accounts within the balance sheet
Loop, Stuart	8/4/2025	0.3	Call with L. Callerio and S. Loop (A&M) to discuss components and requirements in local area
Loop, Stuart	8/4/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding timeline for financial projections in the disclosure statement
Loop, Stuart	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding borrowing base calculation for inventory components based on legal entity balance sheets
Loop, Stuart	8/4/2025	0.5	Working session with G. Hamerski and S. Loop (A&M) regarding slides for upcoming meeting with Company regarding June 2025 balance on 8.5.25
Loop, Stuart	8/4/2025	1.8	Outline borrowing base mechanics based on legal entity for inventory components by month
Loop, Stuart	8/4/2025	1.7	Revise 3-statement model mechanics for exit facility fee structure scenarios and associated liquidity impact

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/4/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan assumptions presentation materials and distribution to company
Loop, Stuart	8/4/2025	2.6	Research borrowing base mechanics for multi-country asset based loan and related inventory considerations
Simion, Tony	8/4/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding timeline for financial projections in the disclosure statement
Grossi, Nick	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Grossi, Nick	8/5/2025	1.6	Review Business plan draft financials and provide comments re: same
Hamerski, Grace	8/5/2025	2.1	Prepare P&L seasonality workbook for divisional finance team distribution and update related outputs
Hamerski, Grace	8/5/2025	0.7	Analyze mechanics of business plan model, refine currency exchange mechanics
Hamerski, Grace	8/5/2025	0.2	Working session with S. Loop and G. Hamerski (A&M) to discuss borrowing base model mechanics
Hamerski, Grace	8/5/2025	1.1	Make revisions to criteria for included jurisdictions and mechanics to adjust assumptions in borrowing base analysis
Hamerski, Grace	8/5/2025	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to P&L seasonality model mechanics for divisional finance team input
Hamerski, Grace	8/5/2025	1.2	Make revisions to various manual adjustments to the June opening balance sheets used in financial projections per company feedback
Hamerski, Grace	8/5/2025	1.3	Incorporate updated borrowing base mechanics into business plan model
Hamerski, Grace	8/5/2025	2.9	Working session with S. Loop and G. Hamerski (A&M) to discuss and revise P&L calendarization workbook for distribution to divisional finance teams
Hamerski, Grace	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Hamerski, Grace	8/5/2025	0.9	Working session with G. Hamerski and S. Loop (A&M) regarding income statement monthly seasonality tiles by division in advance of call with the Company on 8.5.25
Hamerski, Grace	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss P&L calendarization input from divisional finance teams
Hamerski, Grace	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss further adjustments to June opening balance sheet for financial projections
Loop, Stuart	8/5/2025	0.4	Email correspondence with Company accounting team regarding turkey balance sheet adjustments for June 2025
Loop, Stuart	8/5/2025	1.9	Revise monthly seasonality by division income statements based on input from Company global finance team
Loop, Stuart	8/5/2025	0.4	Email correspondence with Company global finance team regarding revenue diligence requests from the Alix partners team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/5/2025	0.6	Email correspondence with G. Leiter (Alix) regarding diligence questions on revenue forecasting
Loop, Stuart	8/5/2025	1.1	Review and revise June 2025 balance sheet adjustments for hyperinflation following conversation with Company on 8.5.25
Loop, Stuart	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss further adjustments to June opening balance sheet for financial projections
Loop, Stuart	8/5/2025	0.6	Draft responses to the Alix Partners team regarding revenue diligence requests following input from the Company finance team
Loop, Stuart	8/5/2025	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss changes to P&L seasonality model mechanics for divisional finance team input
Loop, Stuart	8/5/2025	0.9	Working session with G. Hamerski and S. Loop (A&M) regarding income statement monthly seasonality tiles by division in advance of call with the Company on 8.5.25
Loop, Stuart	8/5/2025	0.2	Working session with S. Loop and G. Hamerski (A&M) to discuss borrowing base model mechanics
Loop, Stuart	8/5/2025	2.9	Working session with S. Loop and G. Hamerski (A&M) to discuss and revise P&L calendarization workbook for distribution to divisional finance teams
Loop, Stuart	8/5/2025	1.0	Call with Company, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheets and adjustments for financial projections
Loop, Stuart	8/5/2025	0.6	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss P&L calendarization input from divisional finance teams
Loop, Stuart	8/5/2025	0.6	Email correspondence with Company accounting team regarding the Company corporate offices balance sheet for June 2025
Grossi, Nick	8/6/2025	1.6	Review and reconcile revenue and pricing data to financial projections
Hamerski, Grace	8/6/2025	1.7	Update assumptions for adjustments to opening balance sheet for June 2025 used in financial projections
Hamerski, Grace	8/6/2025	1.2	Create functionality for liquidity injection at emergence in sources and uses section of business plan model
Hamerski, Grace	8/6/2025	2.4	Refine and add to customer advance mechanics in divisional sections of business plan model based on latest thinking
Hamerski, Grace	8/6/2025	1.3	Update exit facility mechanics in balance sheets of business plan model and refine scenario functionality
Hamerski, Grace	8/6/2025	1.6	Analyze equity raise mechanics in business plan model
Hamerski, Grace	8/6/2025	0.8	Analyze sources and uses mechanics in business plan model
Hamerski, Grace	8/6/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to various model mechanics including exit facility and customer advance mechanics
Hamerski, Grace	8/6/2025	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss morning workplan and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/6/2025	0.3	Revise PMO slide materials regarding financial projections for week of 8.8.25
Loop, Stuart	8/6/2025	0.9	Summarize diligence request items for the Company compared to materials already provided following call with the Alix team on 8.6.25
Loop, Stuart	8/6/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to various model mechanics including exit facility and customer advance mechanics
Loop, Stuart	8/6/2025	0.6	Email correspondence with Company global finance team regarding diligence requests from the Alix team on income statement data availability
Loop, Stuart	8/6/2025	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss morning workplan and next steps
Loop, Stuart	8/6/2025	0.2	Email correspondence with G. Leiter (Alix) regarding diligence questions on revenue data availability
Loop, Stuart	8/6/2025	1.7	Compile diligence responses for G. Leiter (Alix) following call on 8.6.25
Loop, Stuart	8/6/2025	1.4	Revise disclosure statement financial projections assumptions materials for balance sheet mapping and June 2025 changes
Loop, Stuart	8/6/2025	0.6	Outline revisions to assumptions materials for business plan presentation materials on chart of accounts
Hamerski, Grace	8/7/2025	2.7	Research legal entity mapping for purposes of preparing illustrative borrowing base analysis
Hamerski, Grace	8/7/2025	1.4	Consolidate master entity lists provided by company to inform illustrative borrowing base analysis
Hamerski, Grace	8/7/2025	2.6	Analyze customer advance mechanics and assumptions for liquidity impact and scenario sensitivities
Hamerski, Grace	8/7/2025	1.9	Analyze DIP mechanics in business plan model for scenario sensitivities
Hamerski, Grace	8/7/2025	0.1	Call with S. Loop and G. Hamerski (A&M) regarding next steps on legal entity mapping
Loop, Stuart	8/7/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/7/2025	1.1	Revise 3-statement model mechanics for potential equity raise or funding adjustments at emergence
Loop, Stuart	8/7/2025	1.8	Review and revise borrowing base mechanics based on historical legal entity and country balance data for inventory
Loop, Stuart	8/7/2025	1.4	Create divisional customer advance roll forward mechanics in 3-statement model for projection period
Loop, Stuart	8/7/2025	0.1	Call with S. Loop and G. Hamerski (A&M) regarding next steps on legal entity mapping
Grossi, Nick	8/8/2025	0.6	Call with N. Grossi and S. Loop (A&M) to discuss business plan diligence and development timeline
Hamerski, Grace	8/8/2025	2.3	Incorporate latest P&L projections from seasonality model into business plan model for analysis
Hamerski, Grace	8/8/2025	0.2	Update presentation bridging outputs for various financial metrics

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/8/2025	0.9	Perform variances against previous versions of P&L projections provided by management and analyze differences
Hamerski, Grace	8/8/2025	1.6	Update P&L seasonality model with latest projections provided by company management
Hamerski, Grace	8/8/2025	1.8	Incorporate updated customer assumption mechanics into business plan model
Hamerski, Grace	8/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) regarding customer advance mechanics and roll forwards
Hamerski, Grace	8/8/2025	1.1	Call with S. Loop and G. Hamerski (A&M) regarding equity adjustment mechanics for emergence equity revaluation
Hamerski, Grace	8/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding customer advance roll forwards by division
Loop, Stuart	8/8/2025	0.4	Call with S. Loop and G. Hamerski (A&M) regarding customer advance mechanics and roll forwards
Loop, Stuart	8/8/2025	0.6	Call with N. Grossi and S. Loop (A&M) to discuss business plan diligence and development timeline
Loop, Stuart	8/8/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding customer advance roll forwards by division
Loop, Stuart	8/8/2025	1.1	Call with S. Loop and G. Hamerski (A&M) regarding equity adjustment mechanics for emergence equity revaluation
Loop, Stuart	8/8/2025	1.6	Outline borrowing base slides indicating historical trends by country for inventory and receivables components
Loop, Stuart	8/8/2025	2.2	Update income statement model with revised numbers from Company finance team by division
Loop, Stuart	8/8/2025	1.2	Research borrowing base ineligibles for manufacturing companies related to foreign receivables and intercompany balances
Hamerski, Grace	8/10/2025	1.1	Update balance sheet presentation materials for company management ahead of 8.11.25 meeting
Hamerski, Grace	8/10/2025	2.8	Update June 2025 opening balance sheet assumptions in balance sheet consolidator tool and related output materials
Loop, Stuart	8/10/2025	2.6	Review and revise model mechanic for legal entity and base entity mapping of divisional organizational chart for inventory June 2025
Hamerski, Grace	8/11/2025	1.3	Analyze currency conversion mechanics in business plan model and related outputs
Hamerski, Grace	8/11/2025	1.6	Analyze non-cash impacts of various balance sheet assumptions in business plan model
Hamerski, Grace	8/11/2025	2.2	Refine mechanics for chapter 11 impacts in business plan model and analyze liquidity impacts
Hamerski, Grace	8/11/2025	0.7	Adjust business plan model balance sheet mechanics to align with opening balance sheet adjustments
Hamerski, Grace	8/11/2025	0.8	Update monthly capital expenditures assumptions in business plan model based on latest thinking provided by company
Hamerski, Grace	8/11/2025	1.2	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheet adjustments for financial projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/11/2025	1.0	Call with S. Loop and G. Hamerski (A&M) regarding borrowing base mechanics for accounts receivable by legal entity
Hamerski, Grace	8/11/2025	1.4	Call with S. Loop and G. Hamerski (A&M) regarding inventory components by division for borrowing base calculation
Loop, Stuart	8/11/2025	1.0	Call with S. Loop and G. Hamerski (A&M) regarding borrowing base mechanics for accounts receivable by legal entity
Loop, Stuart	8/11/2025	1.2	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss opening June balance sheet adjustments for financial projections
Loop, Stuart	8/11/2025	1.4	Call with S. Loop and G. Hamerski (A&M) regarding inventory components by division for borrowing base calculation
Loop, Stuart	8/11/2025	0.6	Respond to diligence questions from G. Leiter (Alix) regarding business plan projections and forecasted expense trends
Loop, Stuart	8/11/2025	2.1	Revise borrowing base calculation methodology and mechanics for inventory by division by country
Loop, Stuart	8/11/2025	0.3	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/11/2025	2.4	Revise 3-statement model mechanics for emergence adjustments related to changes in cash or non-cash liability write-offs
Loop, Stuart	8/11/2025	0.8	Revise mapping of the Company Europe base entities for June 2025 balance sheet
Hamerski, Grace	8/12/2025	2.8	Update mechanics related to reorganization adjustments in divisional sections of business plan model
Hamerski, Grace	8/12/2025	1.9	Analyze liability roll forwards in divisional sections of business plan model and align with consolidated balance sheets
Hamerski, Grace	8/12/2025	1.2	Update mechanics for AP components at emergence in divisional sections of business plan model
Hamerski, Grace	8/12/2025	0.7	Incorporate improved borrowing base mechanics into business plan model for scenario analysis
Hamerski, Grace	8/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) regarding mapping of base entities to divisional roll ups
Hamerski, Grace	8/12/2025	0.7	Call with S. Loop and G. Hamerski (A&M) regarding model mechanics for equity roll forwards for emergence related adjustments
Hamerski, Grace	8/12/2025	0.3	Call with G. Leiter, A. Aronzon (Alix), S. Loop, G. Hamerski (A&M) to discuss various diligence items related to the business plan projections
Hamerski, Grace	8/12/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June balance sheet data provided for business plan
Loop, Stuart	8/12/2025	1.3	Review and compile responses to FTI diligence questions on the business plan
Loop, Stuart	8/12/2025	1.4	Revise model mechanics for projection period balance sheet in the elimination division
Loop, Stuart	8/12/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June balance sheet data provided for business plan
Loop, Stuart	8/12/2025	0.7	Call with S. Loop and G. Hamerski (A&M) regarding model mechanics for equity roll forwards for emergence related adjustments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/12/2025	1.8	Map June 2025 inventory adjustments by base entity to divisional entity
Loop, Stuart	8/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) regarding mapping of base entities to divisional roll ups
Loop, Stuart	8/12/2025	2.7	Revise mechanics for 3-statement model equity roll forward for the lighting division
Loop, Stuart	8/12/2025	0.3	Call with G. Leiter, A. Aronzon (Alix), S. Loop, G. Hamerski (A&M) to discuss various diligence items related to the business plan projections
Loop, Stuart	8/12/2025	1.7	Review and revise mapping of base entities for the Company Europe and the Company North America based on input from Company finance team
Hamerski, Grace	8/13/2025	1.3	Test various business plan scenarios and analyze model sensitivities
Hamerski, Grace	8/13/2025	0.9	Analyze interest and fees assumptions in business plan model and align to DIP budget latest thinking
Hamerski, Grace	8/13/2025	2.4	Make adjustments to debt roll forward mechanics to accommodate changes to emergence scenarios
Hamerski, Grace	8/13/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June 2025 opening balance sheet for financial projections
Hamerski, Grace	8/13/2025	0.8	Call with S. Loop and G. Hamerski (A&M) regarding development of model mechanics for potential prepetition accounts payable payment timing scenarios
Hamerski, Grace	8/13/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss comments on balance sheet assumptions and June 2025 adjustments
Loop, Stuart	8/13/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to June 2025 opening balance sheet for financial projections
Loop, Stuart	8/13/2025	0.9	Email correspondence with MAR accounting team regarding June 2025 adjusting entries for global headquarters division
Loop, Stuart	8/13/2025	0.8	Call with S. Loop and G. Hamerski (A&M) regarding development of model mechanics for potential prepetition accounts payable payment timing scenarios
Loop, Stuart	8/13/2025	1.1	Revise model mechanics for potential changes in recovery % for general unsecured claims to be paid at emergence
Loop, Stuart	8/13/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss comments on balance sheet assumptions and June 2025 adjustments
Loop, Stuart	8/13/2025	1.4	Revise mapping of base entities following conversation with Company global finance team regarding legal entities
Hamerski, Grace	8/14/2025	2.2	Add functionality in business plan model to allow for changes in timing of AP payments
Hamerski, Grace	8/14/2025	2.7	Test scenarios for various emergence assumptions and address model sensitivities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/14/2025	2.3	Test scenarios for customer advances in business plan model and address sensitivities
Hamerski, Grace	8/14/2025	1.4	Summarize necessary inputs and document adjustments made to June opening balance sheet
Loop, Stuart	8/14/2025	2.2	Summarize balance sheet by country for historical period and intercompany versus 3rd party balances December 2024 to June 2025
Loop, Stuart	8/14/2025	0.9	Compile diligence request list for Company finance team regarding historical balance sheets by divisions
Loop, Stuart	8/14/2025	1.4	Continue reconciliation of 2024 legal entity consolidation to managerial income statement
Grossi, Nick	8/15/2025	1.3	Coordinate business plan financial exhibit
Loop, Stuart	8/15/2025	1.7	Summarize reconciling adjustments from year to date June 2025 consolidation income statement to adjusted statutory and to managerial reporting
Loop, Stuart	8/15/2025	1.4	Aggregate reconciling adjustments from year to date 2023 managerial reporting to 2023 audit income statement consolidation
Simion, Tony	8/15/2025	0.7	Discuss with Management regarding timing of business plan financials and next round of discussions with divisions
Loop, Stuart	8/16/2025	2.2	Compile legal entity historical receivables and inventory data for December 2023 to June 2025 in response to diligence questions from D. de Gosztonyi (PJT)
Grossi, Nick	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztonyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Hamerski, Grace	8/18/2025	1.2	Standardize divisional balance sheet components of business plan model
Hamerski, Grace	8/18/2025	1.7	Incorporate divisional finance team input into P&L seasonality model
Hamerski, Grace	8/18/2025	2.7	Analyze and refine various balance sheet roll forward mechanics in business plan model
Hamerski, Grace	8/18/2025	0.9	Update P&L inputs in business plan model for latest thinking seasonality feedback and projections
Hamerski, Grace	8/18/2025	0.8	Prepare P&L seasonality model for input of divisional finance team feedback
Hamerski, Grace	8/18/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and next steps
Hamerski, Grace	8/18/2025	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Hamerski, Grace	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Hamerski, Grace	8/18/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Hamerski, Grace	8/18/2025	0.8	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model and workstream updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztonyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Kordupel, Lewis	8/18/2025	0.8	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model and workstream updates
Kordupel, Lewis	8/18/2025	2.8	Analyze the business plan model mechanics, including the consolidation of the business unit income statements
Kordupel, Lewis	8/18/2025	2.7	Analyze legal entity balance sheets for purposes of the business plan model
Kordupel, Lewis	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/18/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/18/2025	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Loop, Stuart	8/18/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/18/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss write-off mechanics in business plan model
Loop, Stuart	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztonyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Loop, Stuart	8/18/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and next steps
Loop, Stuart	8/18/2025	2.3	Revise mechanics for 3-statement model for trade payables run off of prepetition and emergence related mechanics for scenarios
Loop, Stuart	8/18/2025	2.1	Revise borrowing base model for borrowing base mechanics following discussion with PJT team regarding potential borrowing base
Loop, Stuart	8/18/2025	1.3	Update mechanics for borrowing base country summaries for components of inventory
Loop, Stuart	8/18/2025	0.8	Email correspondence with Company finance staff regarding managerial basis versus consolidation basis income statement reconciliations
Loop, Stuart	8/18/2025	0.8	Email correspondence with S. Nitabach (PJT) regarding sources and uses and borrowing base mechanics
Shiffman, David	8/18/2025	0.4	Call with S. Nitabach, D. de Gosztonyi (PJT), N. Grossi, S. Loop, D. Shiffman, and G. Hamerski (A&M) to discuss exit financing and business plan updates
Grossi, Nick	8/19/2025	1.4	Review and provide comments re: illustrative business plan summary
Grossi, Nick	8/19/2025	0.3	Call with N. Grossi, S. Loop (A&M) regarding exit financing materials and operational performance
Hamerski, Grace	8/19/2025	2.3	Analyze emergence transaction adjustments and assumptions in business plan model and impacts to liquidity
Hamerski, Grace	8/19/2025	2.8	Analyze and refine customer advance assumptions and mechanics in business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/19/2025	2.6	Prepare summary view of potential borrowing base availability by region
Hamerski, Grace	8/19/2025	2.4	Upload draft P&L seasonality input from company into business plan model
Hamerski, Grace	8/19/2025	1.0	Call with S. Loop and G. Hamerski (A&M) to discuss customer advance mechanics in business plan model and next steps
Hamerski, Grace	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and business plan package for internal distribution
Hamerski, Grace	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss 3-statement model workstream updates and next steps
Hamerski, Grace	8/19/2025	0.6	Call with L. Kordupel and G. Hamerski (A&M) re: borrowing base modeling for the business plan
Hamerski, Grace	8/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss preparation for sources and uses materials for week of 8.25.25
Kordupel, Lewis	8/19/2025	2.8	Prepare analysis of legal entity-level balance sheets for purposes of the business plan model
Kordupel, Lewis	8/19/2025	2.6	Continue preparing analysis of legal entity-level balance sheets for purposes of the business plan model
Kordupel, Lewis	8/19/2025	1.7	Prepare analysis of historical balance sheet accounts for borrowing base analysis
Kordupel, Lewis	8/19/2025	0.6	Call with L. Kordupel and G. Hamerski (A&M) re: borrowing base modeling for the business plan
Kordupel, Lewis	8/19/2025	0.5	Call with S. Loop and L. Kordupel (A&M) regarding the borrowing base analysis for purposes of exit financing
Loop, Stuart	8/19/2025	1.4	Create liquidity line chart and summary fresh start adjustments pages for business plan update presentation
Loop, Stuart	8/19/2025	0.3	Call with N. Grossi, S. Loop (A&M) regarding exit financing materials and operational performance
Loop, Stuart	8/19/2025	0.9	Email correspondence with Company finance team regarding 2022 income statement reconciliation materials
Loop, Stuart	8/19/2025	2.3	Revise 3-statement model working capital assumptions following revised income statement seasonality changes
Loop, Stuart	8/19/2025	0.5	Call with S. Loop and L. Kordupel (A&M) regarding the borrowing base analysis for purposes of exit financing
Loop, Stuart	8/19/2025	1.0	Call with S. Loop and G. Hamerski (A&M) to discuss customer advance mechanics in business plan model and next steps
Loop, Stuart	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss workstream updates and business plan package for internal distribution
Loop, Stuart	8/19/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss preparation for sources and uses materials for week of 8.25.25
Loop, Stuart	8/19/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss 3-statement model workstream updates and next steps
Loop, Stuart	8/19/2025	2.4	Create working capital seasonality drivers summary for the total MAR balance sheet in preparation for meeting with Company finance team on 8.20.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Shiffman, David	8/19/2025	1.2	Correspond with A&M business plan team regarding long term income statement projections to inform cash flows
Hamerski, Grace	8/20/2025	1.3	Summarize necessary inputs for July 2025 balance sheet adjustments and remaining open items for June 2025
Hamerski, Grace	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Hamerski, Grace	8/20/2025	2.3	Prepare draft summary of trade receivables seasonality output for divisional finance teams
Hamerski, Grace	8/20/2025	1.8	Prepare draft summary of trade payables seasonality output for lighting division
Hamerski, Grace	8/20/2025	0.7	Analyze lighting division free cash flows and impacts of working capital seasonality drivers
Hamerski, Grace	8/20/2025	1.7	Prepare draft summary of inventory seasonality output for lighting division
Hamerski, Grace	8/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss working capital materials by month
Hamerski, Grace	8/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) regarding inventory seasonality page for the lighting division
Hamerski, Grace	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Hamerski, Grace	8/20/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss preparation of working capital seasonality materials for Company in advance of call on 8.25.25
Kordupel, Lewis	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Kordupel, Lewis	8/20/2025	0.7	Call with S. Loop and L. Kordupel (A&M) regarding open items regarding the borrowing base analysis of purposes of exit financing
Kordupel, Lewis	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Kordupel, Lewis	8/20/2025	2.8	Prepare analysis of legal entity historical balance sheet information for purposes of exit financing
Kordupel, Lewis	8/20/2025	2.6	Prepare analysis of legal entity to business unit balance sheet allocations
Kordupel, Lewis	8/20/2025	2.2	Analyze legal entity balance sheet allocations for purposes of business plan modeling
Loop, Stuart	8/20/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L seasonality updates, working capital levers, and other topics related to the business plan
Loop, Stuart	8/20/2025	2.7	Review and revise monthly inventory turnover ratios for working capital seasonality materials
Loop, Stuart	8/20/2025	0.6	Email correspondence with Company finance staff regarding monthly working capital assumptions for the 5-year projection period
Loop, Stuart	8/20/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss working capital materials by month

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/20/2025	0.9	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss borrowing base modeling and working capital distribution package
Loop, Stuart	8/20/2025	0.7	Call with S. Loop and L. Kordupel (A&M) regarding open items regarding the borrowing base analysis of purposes of exit financing
Loop, Stuart	8/20/2025	0.4	Email correspondence with MAR finance staff regarding business plan update and meetings for week of 8.25.25
Loop, Stuart	8/20/2025	1.7	Revise model mechanics for assumptions around prepetition vendor relief timing and divisional allocations
Loop, Stuart	8/20/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss preparation of working capital seasonality materials for Company in advance of call on 8.25.25
Loop, Stuart	8/20/2025	0.3	Call with S. Loop and G. Hamerski (A&M) regarding inventory seasonality page for the lighting division
Loop, Stuart	8/20/2025	2.2	Review and summarize cash pooling by country compared to receivables and inventory balances by country
Simion, Tony	8/20/2025	1.4	Prepare materials for Management related to business plan review and follow-up with Ad Hoc Lenders advisors
Grossi, Nick	8/21/2025	1.2	Review and provide comments re: monthly operating performance report
Hamerski, Grace	8/21/2025	2.6	Analyze and reconcile turnover ratio calculation differences between company data and working capital seasonality output
Hamerski, Grace	8/21/2025	1.1	Build out framework for remaining operational division drivers in working capital seasonality model
Hamerski, Grace	8/21/2025	1.6	Update business plan overview presentation materials for latest thinking financial projections
Hamerski, Grace	8/21/2025	1.7	Update balance sheet reconciliation presentation materials for latest adjustments to June 2025, per company feedback
Hamerski, Grace	8/21/2025	2.2	Adjust turnover ratio calculation methods in working capital seasonality model to align with company historical methods
Hamerski, Grace	8/21/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to changes to working capital seasonality summaries
Hamerski, Grace	8/21/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss presentation materials for meeting with MAR management week of 8.25.25
Hamerski, Grace	8/21/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding bankruptcy adjustment related model mechanics in the 3-statement model
Kordupel, Lewis	8/21/2025	2.8	Analyze balance sheet allocations for purposes of business plan modeling pertaining to exit financing
Kordupel, Lewis	8/21/2025	2.3	Continue analysis of balance sheet allocations for purposes of business plan modeling pertaining to exit financing
Kordupel, Lewis	8/21/2025	0.4	Call with S. Loop and L. Kordupel (A&M) regarding business plan modeling related to exit financing analysis
Kordupel, Lewis	8/21/2025	1.0	Working session with S. Loop, L. Kordupel (A&M) on business plan modeling, including identifying next steps
Loop, Stuart	8/21/2025	1.6	Outline materials for meeting with MAR management team week of 8.25.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/21/2025	0.3	Update PMO materials for 8.22.25 PMO meeting regarding 5-year financial projections for the disclosure statement
Loop, Stuart	8/21/2025	1.0	Working session with S. Loop, L. Kordupel (A&M) on business plan modeling, including identifying next steps
Loop, Stuart	8/21/2025	0.4	Email correspondence with MAR accounting team regarding 2023 audit reconciliation
Loop, Stuart	8/21/2025	0.6	Call with S. Loop and G. Hamerski (A&M) regarding bankruptcy adjustment related model mechanics in the 3-statement model
Loop, Stuart	8/21/2025	1.8	Revise model mechanics for bankruptcy related assumptions and sensitivity drivers
Loop, Stuart	8/21/2025	0.4	Call with S. Loop and L. Kordupel (A&M) regarding business plan modeling related to exit financing analysis
Loop, Stuart	8/21/2025	1.1	Revise model mechanics for operational divisional drivers and assumptions
Loop, Stuart	8/21/2025	0.9	Review and provide comments to A&M team regarding borrowing base calculation by legal entity
Loop, Stuart	8/21/2025	0.8	Revise inventory working capital charts for the lighting division
Loop, Stuart	8/21/2025	0.7	Email correspondence with Company finance team regarding 2022 and 2023 income statement reconciliations from managerial to legal entity consolidation basis
Loop, Stuart	8/21/2025	2.3	Build mechanics for lighting division free cash flow walk from changes in income statement and monthly working capital
Loop, Stuart	8/21/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to changes to working capital seasonality summaries
Loop, Stuart	8/21/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss presentation materials for meeting with MAR management week of 8.25.25
Simion, Tony	8/21/2025	0.8	Meeting with Management regarding timing and output of next operational business plan materials
Hamerski, Grace	8/22/2025	2.8	Add free cash flow and capex components to working capital seasonality model
Hamerski, Grace	8/22/2025	1.4	Update prepetition AP payment assumptions in business plan model to align with DIP budget updates
Hamerski, Grace	8/22/2025	0.8	Consolidate income statement reconciliation data and compare to audit results
Hamerski, Grace	8/22/2025	0.4	Call with G. Hamerski and L. Kordupel (A&M) regarding business plan modeling next steps
Hamerski, Grace	8/22/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding historical income statement reconciliations for 2022 and 2023
Hamerski, Grace	8/22/2025	0.1	Call with S. Loop, G. Hamerski (A&M) regarding business plan bridge from DIP budget Feb'26 cash balance to 3-statement model balance
Hamerski, Grace	8/22/2025	0.4	Call with S. Loop and G. Hamerski (A&M) in regard to pre-emergence cash balance as of Feb'26 reconciliation to 3-statement model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding monthly DIP budget reconciliation to 3-statement model
Kordupel, Lewis	8/22/2025	2.8	Analyze base entity mapping for purposes of business plan modeling
Kordupel, Lewis	8/22/2025	0.7	Call with L. Kordupel and S. Loop (A&M) to discuss business plan modeling open items: case assumptions, including exit financing
Kordupel, Lewis	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Kordupel, Lewis	8/22/2025	1.6	Analyze business plan modeling mechanics related to exit financing
Kordupel, Lewis	8/22/2025	0.4	Call with G. Hamerski and L. Kordupel (A&M) regarding business plan modeling next steps
Kordupel, Lewis	8/22/2025	1.7	Analyze allocations from legal entities to base entities for purposes of business plan modeling
Loop, Stuart	8/22/2025	1.3	Revise exit financing supporting materials for latest thinking DIP budget and 3-statement model sources and uses
Loop, Stuart	8/22/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding UCC diligence on business performance and bank meeting materials
Loop, Stuart	8/22/2025	0.6	Email correspondence with Company finance team regarding monthly income statement trends in the interiors division
Loop, Stuart	8/22/2025	0.8	Email correspondence with Company finance team regarding historical divisional balance sheets for 2022 and 2023 by month
Loop, Stuart	8/22/2025	2.2	Revise 3-statement model working capital assumptions following discussion with D. Shiffman (A&M) regarding latest thinking DIP budget
Loop, Stuart	8/22/2025	0.4	Call with G. Hamerski, S. Loop (A&M) regarding monthly DIP budget reconciliation to 3-statement model
Loop, Stuart	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Loop, Stuart	8/22/2025	0.7	Call with L. Kordupel and S. Loop (A&M) to discuss business plan modeling open items: case assumptions, including exit financing
Loop, Stuart	8/22/2025	0.6	Call with S. Loop, G. Hamerski (A&M) regarding historical income statement reconciliations for 2022 and 2023
Loop, Stuart	8/22/2025	0.4	Call with S. Loop and G. Hamerski (A&M) in regard to pre-emergence cash balance as of Feb'26 reconciliation to 3-statement model
Loop, Stuart	8/22/2025	0.4	Call with D. Shiffman, S. Loop (A&M) regarding monthly DIP budget projections and exit financing
Loop, Stuart	8/22/2025	0.1	Call with S. Loop, G. Hamerski (A&M) regarding business plan bridge from DIP budget Feb'26 cash balance to 3-statement model balance
Loop, Stuart	8/22/2025	2.4	Revise model mechanics to align with latest thinking monthly DIP budget forecast
Shiffman, David	8/22/2025	0.4	Call with D. Shiffman, S. Loop (A&M) regarding monthly DIP budget projections and exit financing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Simion, Tony	8/22/2025	0.3	Call with T. Simion and S. Loop (A&M) regarding UCC diligence on business performance and bank meeting materials
Waismann, Heitor	8/22/2025	0.5	Call with S. Loop, L. Kordupel and H. Waismann (A&M) to align on latest DIP budget forecast and business plan
Loop, Stuart	8/23/2025	1.6	Compile customer advance roll forward schedules by key customer for various emergence scenarios
Loop, Stuart	8/23/2025	1.3	Revise exit financing and borrowing base output materials for the PJT team (S. Nitabach)
Shiffman, David	8/23/2025	0.6	Correspond with A&M team regarding business plan assumptions related to customer support balances
Grossi, Nick	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Grossi, Nick	8/24/2025	0.5	Review and provide comments regarding exit financing estimates
Hamerski, Grace	8/24/2025	2.6	Update business plan model for latest thinking exit assumptions from DIP team
Hamerski, Grace	8/24/2025	1.8	Prepare business plan update materials related to exit financing for distribution
Hamerski, Grace	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Hamerski, Grace	8/24/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan update materials
Kordupel, Lewis	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Loop, Stuart	8/24/2025	1.4	Revise borrowing base forecasted balances by month following sources and uses discussion with A&M team
Loop, Stuart	8/24/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss updates to business plan update materials
Loop, Stuart	8/24/2025	1.1	Bridge prior pre-emergence cash balance for February 2026 to latest thinking cash balance
Loop, Stuart	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Shiffman, David	8/24/2025	0.8	Call with N. Grossi, S. Loop, D. Shiffman, L. Kordupel, and G. Hamerski (A&M) to discuss latest business plan sources and uses and alignment to DIP Budget
Webber, Dan	8/24/2025	0.1	Correspond with S. Loop (A&M) regarding providing cash data to support borrowing base calculations
Grossi, Nick	8/25/2025	0.7	Review and provide comments regarding warehouse review
Grossi, Nick	8/25/2025	1.4	Review and provide comments regarding footprint analysis
Hamerski, Grace	8/25/2025	1.4	Incorporate additional historical balance sheet data provided by the company for FY22 and FY23

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	8/25/2025	2.3	Finalize working capital seasonality output and build out key divisional drivers
Hamerski, Grace	8/25/2025	2.4	Update business plan presentation materials to reflect recent updates and latest thinking assumptions
Hamerski, Grace	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division
Hamerski, Grace	8/25/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding historical monthly capital expenditures by division
Hamerski, Grace	8/25/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding historical balance sheet data by month in preparation for upcoming call with MAR finance team on 8.25.25
Hamerski, Grace	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Hamerski, Grace	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Hamerski, Grace	8/25/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding monthly divisional free cash flow walk by division for projection period
Hamerski, Grace	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Kordupel, Lewis	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Kordupel, Lewis	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division.
Kordupel, Lewis	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Kordupel, Lewis	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Kordupel, Lewis	8/25/2025	1.3	Prepare updates to the analysis of key balance sheet figures for purposes of analyzing exit financing
Loop, Stuart	8/25/2025	0.7	Respond to diligence questions from G. Leiter (Alix) regarding historical balance sheet information by division
Loop, Stuart	8/25/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/25/2025	0.8	Meeting with L. Kordupel, G. Hamerski, S. Loop (A&M) regarding business plan workplan timeline and key next steps
Loop, Stuart	8/25/2025	1.2	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding forecasted cash receipts by country compared to legal entity balance sheet details
Loop, Stuart	8/25/2025	1.6	Working session L. Kordupel, G. Hamerski, S. Loop (A&M) regarding monthly working capital seasonality and capital expenditures by division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/25/2025	0.3	Call with G. Hamerski, S. Loop (A&M) regarding historical balance sheet data by month in preparation for upcoming call with MAR finance team on 8.25.25
Loop, Stuart	8/25/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding historical monthly capital expenditures by division
Loop, Stuart	8/25/2025	2.4	Build out mechanics for seasonality by division for the capital expenditures by month following call with the Company finance team
Loop, Stuart	8/25/2025	0.2	Meeting with G. Hamerski, S. Loop (A&M) regarding monthly divisional free cash flow walk by division for projection period
Loop, Stuart	8/25/2025	0.2	Call with D. de Gosztony (PJT) regarding exit financing and potential borrowing base
Loop, Stuart	8/25/2025	1.9	Revise monthly working capital seasonality trends workbook following conversation with Company finance team on 8.25.25
Loop, Stuart	8/25/2025	2.2	Revise fresh start accounting mechanics for latest thinking sources and uses following call with A&M on 8.24.25
Loop, Stuart	8/25/2025	0.3	Call with MAR finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for divisional working capital and capital expenditure details by month
Grossi, Nick	8/26/2025	0.4	Call with N. Grossi, D. Webber (A&M) to discuss workplan related to chapter 11 opportunity analysis
Grossi, Nick	8/26/2025	1.1	Review draft P&L forecast. Provide comments re: same
Hamerski, Grace	8/26/2025	2.6	Build mechanics for additional intercompany working capital adjustments on divisional balance sheets
Hamerski, Grace	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division
Hamerski, Grace	8/26/2025	0.6	Working session with G. Hamerski, S. Loop (A&M) regarding historical financial statement reconciliations
Hamerski, Grace	8/26/2025	2.1	Update and refine latest business plan overview presentation materials for company management update
Hamerski, Grace	8/26/2025	0.8	Working session with G. Hamerski, S. Loop (A&M) regarding presentation materials for Company management team on business plan update
Hamerski, Grace	8/26/2025	1.4	Update balance sheet inputs in business plan model and working capital seasonality model to reflect latest thinking
Hamerski, Grace	8/26/2025	1.3	Summarize remaining open items related to June opening balance sheet adjustments for company management
Hamerski, Grace	8/26/2025	1.2	Consolidate materials related to historical and projected balance sheet and income statement diligence requests
Hamerski, Grace	8/26/2025	1.7	Update balance sheet reconciliation presentation materials for latest adjustments to June 2025 opening balance sheet
Kordupel, Lewis	8/26/2025	1.0	Working session with L. Kordupel, S. Loop (A&M) regarding reconciliation of monthly DIP budget to 3-statement model for cash receipts
Kordupel, Lewis	8/26/2025	0.9	Working session L. Kordupel, S. Loop (A&M) regarding 3-statement model sources and uses mechanics

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division
Kordupel, Lewis	8/26/2025	2.8	Prepare working capital analysis to reflect DIP projection assumptions in the business plan model
Loop, Stuart	8/26/2025	0.8	Working session with G. Hamerski, S. Loop (A&M) regarding presentation materials for Company management team on business plan update
Loop, Stuart	8/26/2025	1.9	Prepare update materials for business plan status and next steps in advance of Company meeting week of 8.25.25
Loop, Stuart	8/26/2025	0.9	Working session L. Kordupel, S. Loop (A&M) regarding 3-statement model sources and uses mechanics
Loop, Stuart	8/26/2025	0.7	Call with Company finance team, G. Hamerski, L. Kordupel, S. Loop (A&M) regarding seasonality tool for working capital and capital expenditure details by month for the lighting division
Loop, Stuart	8/26/2025	0.6	Review plant level mapping materials provided from PJT team regarding legal entity mappings
Loop, Stuart	8/26/2025	0.6	Review for monthly capital expenditure trends by division for 2022 and 2023 compared to 2025 forecast
Loop, Stuart	8/26/2025	0.6	Review and provide comments to A&M team regarding business plan update materials for Company management team
Loop, Stuart	8/26/2025	0.6	Consolidate diligence questions from FTI team regarding business plan for review by Company finance team
Loop, Stuart	8/26/2025	1.3	Compile Alix diligence questions into tracker on the historical business trends by division
Loop, Stuart	8/26/2025	0.8	Review July lender presentation in response to diligence questions from FTI regarding operational performance
Loop, Stuart	8/26/2025	0.8	Review and draft responses on July lender presentation in response to diligence questions from FTI regarding operational performance
Loop, Stuart	8/26/2025	0.8	Email correspondence with Company finance team regarding 2022 and 2023 capital expenditures by division
Loop, Stuart	8/26/2025	0.6	Working session with G. Hamerski, S. Loop (A&M) regarding historical financial statement reconciliations
Loop, Stuart	8/26/2025	1.0	Working session with L. Kordupel, S. Loop (A&M) regarding reconciliation of monthly DIP budget to 3-statement model for cash receipts
Webber, Dan	8/26/2025	0.4	Call with N. Grossi, D. Webber (A&M) to discuss workplan related to chapter 11 opportunity analysis
Grossi, Nick	8/27/2025	0.3	Call with R. Kwasteniet, S. Winters (K&E), D. de Gosztonyi, K. Podzorova (PJT), N. Grossi, S. Loop (A&M) regarding business plan timeline and process next steps
Grossi, Nick	8/27/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding business plan timeline and diligence process
Grossi, Nick	8/27/2025	0.2	Participate in call with A Abrahamson re: forecast revision
Grossi, Nick	8/27/2025	0.6	Review plant saturation analyses and document related observations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	8/27/2025	0.5	Prepare and participate in discussion with C Varughese re: business plan
Hamerski, Grace	8/27/2025	2.4	Incorporate recovery mechanics for various emergence claims categories in business plan model
Hamerski, Grace	8/27/2025	2.8	Analyze key operating and case drivers in business plan model and consolidate global assumptions
Hamerski, Grace	8/27/2025	0.4	Working session with S. Loop, G. Hamerski (A&M) to discuss model operating driver assumption changes and scenarios
Hamerski, Grace	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Hamerski, Grace	8/27/2025	1.9	Develop framework for additional adjustments to working capital in business plan emergence scenarios
Hamerski, Grace	8/27/2025	0.9	Refine working capital seasonality model output for lighting division
Hamerski, Grace	8/27/2025	1.1	Update P&L seasonality model with latest input from divisional finance teams and distribute for alignment with DIP budget
Hamerski, Grace	8/27/2025	1.2	Summarize July actualization process for balance sheet consolidator model and key inputs for company management
Kordupel, Lewis	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Loop, Stuart	8/27/2025	1.6	Working session with L. Kordupel, S. Loop, G. Hamerski (A&M) regarding 3-statement model mechanics
Loop, Stuart	8/27/2025	1.7	Revise monthly divisional balance sheets in working capital seasonality trend files following update from Company finance team for year to date 2025
Loop, Stuart	8/27/2025	1.7	Review and revise accounts receivable roll forward mechanics in the 3-statement model to reflect impact of changes in customer acceleration by division
Loop, Stuart	8/27/2025	0.6	Email correspondence with Company finance team regarding diligence questions from FTI
Loop, Stuart	8/27/2025	0.3	Call with D. Shiffman, S. Loop (A&M) regarding 2026 monthly income statement trends
Loop, Stuart	8/27/2025	0.3	Call with R. Kwasteniet, S. Winters (K&E), D. de Gosztonyi, K. Podzorova (PJT), N. Grossi, S. Loop (A&M) regarding business plan timeline and process next steps
Loop, Stuart	8/27/2025	2.3	Build out mechanics for detailed accounts receivable roll forwards in the 3-statement model to reflect reverse factoring assumptions
Loop, Stuart	8/27/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding business plan timeline and diligence process
Loop, Stuart	8/27/2025	0.4	Working session with S. Loop, G. Hamerski (A&M) to discuss model operating driver assumption changes and scenarios
Loop, Stuart	8/27/2025	0.4	Update diligence request tracker for responses from Company finance staff on business plan diligence items
Loop, Stuart	8/27/2025	1.6	Revise monthly income statement seasonality for the interiors division following input from the MAR finance team for the 2025 to 2030 projection period

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/27/2025	0.2	Email correspondence with FTI regarding business plan diligence questions
Shiffman, David	8/27/2025	0.3	Call with D. Shiffman, S. Loop (A&M) regarding 2026 monthly income statement trends
Simion, Tony	8/27/2025	0.4	Meeting with Management to discuss 5 year business plan timing and alignment on presentation
Webber, Dan	8/27/2025	0.2	Correspond with S. Loop, G. Hamerski (A&M) regarding shared files received from the Company management related to business plan analysis
Grossi, Nick	8/28/2025	1.0	Coordinate UCC business plan and operational performance update
Grossi, Nick	8/28/2025	0.4	Coordinate tax matters and cash tax forecast
Hamerski, Grace	8/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital workbook and build out for all divisions
Hamerski, Grace	8/28/2025	1.9	Create balance sheet input for working capital seasonality model using additional currency rates provided by company
Hamerski, Grace	8/28/2025	1.8	Incorporate emergence scenario mechanics in customer advance section of business plan model
Hamerski, Grace	8/28/2025	0.6	Develop variance analysis for turnover rate calculations at various currency rates and analyze impacts to working capital
Hamerski, Grace	8/28/2025	2.7	Make revisions to business plan model operating and case driver structure and related adjustments in divisional sections of model
Hamerski, Grace	8/28/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to walk through income tax mechanics in business plan model
Hamerski, Grace	8/28/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss progress on adjustments to business plan model
Hamerski, Grace	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Kordupel, Lewis	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/28/2025	1.1	Revise diligence tracker for company proposed responses to Alix diligence questions
Loop, Stuart	8/28/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital workbook and build out for all divisions
Loop, Stuart	8/28/2025	2.2	Build out 3-statement model mechanics for operating assumption scenarios for operational restructuring
Loop, Stuart	8/28/2025	0.9	Update diligence request tracker for additional items from FTI team on business plan and operating performance
Loop, Stuart	8/28/2025	0.6	Update diligence request tracker for responses from Company finance staff on business income statement diligence items
Loop, Stuart	8/28/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates and timeline
Loop, Stuart	8/28/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss progress on adjustments to business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	8/28/2025	1.7	Review and revise divisional operating assumption mechanics in the 3-statement model
Loop, Stuart	8/28/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to walk through income tax mechanics in business plan model
Loop, Stuart	8/28/2025	0.4	Working session with grace regarding model mechanics for general unsecured claims scenarios
Loop, Stuart	8/28/2025	1.4	Revise 2024 and 2023 income statement reconciliations following input from MAR accounting staff
Loop, Stuart	8/28/2025	0.7	Email correspondence with Company finance staff regarding historical income statement reconciliations to the audit
Shiffman, David	8/28/2025	1.8	Follow up analysis and related correspondence with Company regarding operating assumptions for 2026
Webber, Dan	8/28/2025	0.2	Prepare for meeting with the Company management to discuss chapter 11 opportunities in Propulsion
Hamerski, Grace	8/29/2025	2.8	Align working capital assumptions in the near-term to align with DIP budget latest thinking
Hamerski, Grace	8/29/2025	1.7	Build out draft working capital seasonality outputs for electronics and interior divisions
Hamerski, Grace	8/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and case updates
Hamerski, Grace	8/29/2025	2.4	Refine mechanics for intercompany working capital adjustments in balance sheet consolidator model
Loop, Stuart	8/29/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss workplan and case updates
Loop, Stuart	8/29/2025	1.6	Review and compile proposed responses to FTI business plan and operating performance diligence questions
Loop, Stuart	8/29/2025	2.2	Bridge 2023 statutory income statement to 2023 audit based on input from Company accounting staff
Loop, Stuart	8/29/2025	0.3	Update PMO materials for 8.29.25 PMO meeting regarding business plan workstream and next steps
Loop, Stuart	8/29/2025	0.9	Call with Company regarding diligence questions from FTI regarding historical operating performance and proposed responses
Loop, Stuart	8/29/2025	1.3	Develop mechanics for forecasted business plan impact of operational changes contemplated in the business plan
Loop, Stuart	8/29/2025	0.8	Compile latest estimate of monthly divisional capital expenditure trends for 2025 and 2026
Webber, Dan	8/30/2025	0.1	Correspond with T. Simion, N. Grossi, S. Loop (A&M) regarding preparation for upcoming meetings to discuss Business Plan
Loop, Stuart	8/31/2025	1.2	Compile July divisional financial statement update request list for income statements and balance sheets from Company finance and accounting teams
Webber, Dan	8/31/2025	0.2	Correspond with S. Loop (A&M) regarding real estate presentations provided by management
Hamerski, Grace	9/1/2025	2.9	Prepare materials related to actualization processes for P&L consolidator and balance sheet consolidator mini models

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/1/2025	0.9	Revise business plan timeline and milestone materials based on management meetings from the week of 8.25.25
Loop, Stuart	9/1/2025	1.4	Outline risks and opportunities notes for propulsion division following call with the Company including plant level and joint venture considerations
Loop, Stuart	9/1/2025	2.4	Compile July 2025 divisional income statement actuals following input from Company finance team
Hamerski, Grace	9/2/2025	1.9	Make adjustments to days turnover ratio calculations in working capital calendarization workbook for divisional leaders
Hamerski, Grace	9/2/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to opening balance sheet assumptions and divisional working capital workbook
Hamerski, Grace	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Hamerski, Grace	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case timeline updates and workstream next steps
Hamerski, Grace	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss chapter 11 opportunities template and workplan next steps
Hamerski, Grace	9/2/2025	0.4	Correspond with Company regarding adjustments made to June opening balance sheet used in disclosure statement financial projections
Hamerski, Grace	9/2/2025	2.3	Analyze adjustments to key working capital accounts in balance sheet consolidator file and make revisions per company feedback
Hamerski, Grace	9/2/2025	2.4	Develop draft risks and opportunities template for input of financial data for company business units
Hamerski, Grace	9/2/2025	2.8	Revise working capital calendarization workbook for company divisional leaders and analyze comparison to business plan model
Loop, Stuart	9/2/2025	0.8	Email correspondence with the Company finance team regarding working capital trends by division
Loop, Stuart	9/2/2025	1.4	Develop mechanics for propulsion risks and opportunities considerations in the business plan
Loop, Stuart	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss chapter 11 opportunities template and workplan next steps
Loop, Stuart	9/2/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case timeline updates and workstream next steps
Loop, Stuart	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Loop, Stuart	9/2/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss adjustments to opening balance sheet assumptions and divisional working capital workbook
Loop, Stuart	9/2/2025	0.4	Update request list tracker following diligence call with the FTI team on 9.2.25
Loop, Stuart	9/2/2025	1.4	Develop presentation materials for tracking risks and opportunities initiatives by division
Loop, Stuart	9/2/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/2/2025	2.1	Compare historical accounts receivable turnover ratios by division from company provided materials to the 3-statement model mechanics
Loop, Stuart	9/2/2025	2.2	Build out presentation for information on legal structure and claims considerations for propulsion division opportunities scenarios
Loop, Stuart	9/2/2025	0.2	Weekly status update call with Debtor and UCC advisors Paul Hastings, FTI, PJT, K&E, Morris James, A&M teams
Simion, Tony	9/2/2025	0.5	Attend meeting with Management to discuss customer portfolio profitability
Simion, Tony	9/2/2025	0.4	Call with T. Simion, D. Webber (A&M) regarding business plan workstream and upcoming management meetings
Webber, Dan	9/2/2025	0.7	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss business plan analysis and alignment with business plan workstream
Webber, Dan	9/2/2025	1.2	Prepare summary of real estate opportunities based on input received from Company management
Webber, Dan	9/2/2025	0.4	Call with T. Simion, D. Webber (A&M) regarding business plan workstream and upcoming management meetings
Webber, Dan	9/2/2025	0.1	Correspond with N. Grossi, T. Simion, S. Loop (A&M) regarding scheduling business plan meetings with management
Grossi, Nick	9/3/2025	0.6	Review 2025 strategic initiatives and provide comments re: same
Hamerski, Grace	9/3/2025	1.3	Analyze variances between consolidated view in working capital calendarization workbook and business plan model
Hamerski, Grace	9/3/2025	2.7	Analyze DSO and DPO calculation methodologies in business plan model and align to company methodology
Hamerski, Grace	9/3/2025	2.1	Revise presentation outputs from working capital calendarization workbook for divisional finance teams per company feedback
Hamerski, Grace	9/3/2025	1.1	Create table outputs for capital expenditures in divisional dashboards of working capital calendarization workbook
Hamerski, Grace	9/3/2025	0.9	Call with S. Loop and G. Hamerski to discuss workplan regarding divisional working capital workbook and different turnover calculation methods
Hamerski, Grace	9/3/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss further updates to working capital seasonality workbook and distribution to management
Hamerski, Grace	9/3/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss latest draft of divisional working capital seasonality workbook
Hamerski, Grace	9/3/2025	0.4	Correspond with Company regarding open items pertaining to working capital calendarization and opening balance sheet adjustments
Hamerski, Grace	9/3/2025	1.8	Prepare working capital calendarization workbook for distribution to company divisional finance leaders and build chart outputs
Hamerski, Grace	9/3/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of working capital workbook to company management and working capital mechanics in business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/3/2025	0.9	Call with S. Loop and G. Hamerski to discuss workplan regarding divisional working capital workbook and different turnover calculation methods
Loop, Stuart	9/3/2025	0.8	Compile July actuals results request list for Company finance and accounting staff
Loop, Stuart	9/3/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss latest draft of divisional working capital seasonality workbook
Loop, Stuart	9/3/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss distribution of working capital workbook to company management and working capital mechanics in business plan model
Loop, Stuart	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Loop, Stuart	9/3/2025	0.7	Email correspondence with the Company finance team to discuss historical income statement trends
Loop, Stuart	9/3/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding business plan timeline and divisional diligence
Loop, Stuart	9/3/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss further updates to working capital seasonality workbook and distribution to management
Loop, Stuart	9/3/2025	1.3	Continue to bridge 2023 statutory income statement to 2023 audit based on input from Company accounting staff
Loop, Stuart	9/3/2025	2.1	Compile diligence questions for Company with respect to lighting division risks and opportunities in the 5-year business plan
Loop, Stuart	9/3/2025	1.5	Compile diligence questions for Company with respect to green technologies division risks and opportunities in the 5-year forecast
Loop, Stuart	9/3/2025	1.4	Review and prepare materials in advance of diligence call with FTI on 9.5.25
Simion, Tony	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Webber, Dan	9/3/2025	0.1	Correspond with Company management regarding historical joint venture financials
Webber, Dan	9/3/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding business plan timeline and divisional diligence
Webber, Dan	9/3/2025	0.2	Review correspondences between T. Simion, S. Loop (A&M) regarding action plan to prepare for upcoming management meetings in Milan and London
Webber, Dan	9/3/2025	0.4	Call with Company, T. Simion, D. Webber, S. Loop (A&M) regarding joint venture information
Webber, Dan	9/3/2025	0.6	Review Business Unit presentations (Ride Dynamics, Interiors) prepared by management
Webber, Dan	9/3/2025	0.9	Reconcile latest real estate opportunity files from Company management with Business Unit presentations
Grossi, Nick	9/4/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding preparation for upcoming UCC call on 9.5.25
Grossi, Nick	9/4/2025	0.5	Review and provide comments re: strategic alternative materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Grossi, Nick	9/4/2025	1.0	Prepare agenda for business plan review working sessions
Hamerski, Grace	9/4/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model and seasonality workbook following call with Company
Hamerski, Grace	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Hamerski, Grace	9/4/2025	1.2	Add seasonality drivers functionality for additional non-operating divisions to working capital calendarization workbook, per company feedback
Hamerski, Grace	9/4/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss latest version of June opening balance sheet and next steps
Hamerski, Grace	9/4/2025	2.7	Revise working capital assumptions in divisional models to align with DIP budget mechanics and analyze variances
Hamerski, Grace	9/4/2025	2.7	Update AR and AP mechanics in and outside of DIP period in business plan model to align with DIP / company methods
Hamerski, Grace	9/4/2025	1.6	Update capital expenditures projections for latest thinking forecast provided by company
Hamerski, Grace	9/4/2025	1.3	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss proposed working capital divisional workbook and adjustments for distribution
Hamerski, Grace	9/4/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model
Kordupel, Lewis	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Loop, Stuart	9/4/2025	0.6	Email correspondence with Company management in advance of UCC advisor call on 9.5.25
Loop, Stuart	9/4/2025	0.9	Prepare draft meeting agenda for Company meetings during the week of 9.22.25
Loop, Stuart	9/4/2025	0.9	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model and seasonality workbook following call with Company
Loop, Stuart	9/4/2025	1.3	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss proposed working capital divisional workbook and adjustments for distribution
Loop, Stuart	9/4/2025	1.4	Compile business plan diligence questions for upcoming meetings with Company finance team during the week of 9.22.25
Loop, Stuart	9/4/2025	1.9	Review and revise model mechanics for changes in turnover assumptions to align more closely with DIP budget period and prepetition accounts payable run off
Loop, Stuart	9/4/2025	0.4	Email correspondence with PJT team regarding exit financing and assets by country
Loop, Stuart	9/4/2025	0.8	Call with Company regarding June 2025 pro forma adjustments to balance sheet

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/4/2025	0.7	Call with Company regarding divisional monthly seasonality tool
Loop, Stuart	9/4/2025	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss latest version of June opening balance sheet and next steps
Loop, Stuart	9/4/2025	0.7	Call with Company accounting staff to discuss July actuals results
Loop, Stuart	9/4/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss working capital mechanic changes in business plan model
Loop, Stuart	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Loop, Stuart	9/4/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding key questions and agenda for upcoming meetings with the company during the week of 9.22.25
Loop, Stuart	9/4/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream and case updates
Loop, Stuart	9/4/2025	0.2	Call with N. Grossi and S. Loop (A&M) regarding preparation for upcoming UCC call on 9.5.25
Simion, Tony	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Simion, Tony	9/4/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss workplan for upcoming management meetings in Milan and London
Simion, Tony	9/4/2025	0.9	Review materials provided by management regarding saturation levels at plants in preparation for business plan discussions
Webber, Dan	9/4/2025	0.5	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for upcoming meetings with Company during the week of 9.22.25
Webber, Dan	9/4/2025	0.2	Call with D. Webber, S. Loop (A&M) regarding key questions and agenda for upcoming meetings with the company during the week of 9.22.25
Webber, Dan	9/4/2025	0.8	Review Business Unit presentations (Aftermarket, Lighting, Propulsion) prepared by management
Webber, Dan	9/4/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss workplan for upcoming management meetings in Milan and London
Hamerski, Grace	9/5/2025	2.9	Actualize balance sheet consolidator model with July actuals balance sheet data for group and divisions
Hamerski, Grace	9/5/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) on open items related to business plan
Hamerski, Grace	9/5/2025	2.8	Actualize P&L consolidator mini model with July actuals income statement data for group and divisions
Hamerski, Grace	9/5/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss July actualization process and case updates
Hamerski, Grace	9/5/2025	1.3	Reconcile variances between managerial, statutory, and consolidated balance sheet data for July at group and divisional level
Hamerski, Grace	9/5/2025	1.6	Analyze assumptions for capital expenditures within the chapter 11 period and compare differences to ordinary course activity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/5/2025	2.6	Develop mechanic to transfer working capital input from divisional leaders to business plan model assumptions
Hamilton, Makenna	9/5/2025	0.5	Call with H. Waismann and M. Hamilton (A&M) re. payroll subcategorization per Alix request
Kordupel, Lewis	9/5/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) on open items related to business plan
Loop, Stuart	9/5/2025	0.4	Email correspondence with Company finance staff regarding working capital trends by division
Loop, Stuart	9/5/2025	0.6	Email correspondence with Company accounting staff regarding July income statement actuals and remaining 2025 monthly forecast
Loop, Stuart	9/5/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss July actualization process and case updates
Loop, Stuart	9/5/2025	1.3	Bridge monthly DIP budget forecast to 3-statement model mechanics for October and November
Loop, Stuart	9/5/2025	1.9	Compile divisional business plan diligence questions in preparation for upcoming meetings in London week of 9.22.25
Loop, Stuart	9/5/2025	0.5	Correspond with N. Grossi (A&M) regarding business plan process and assets by country
Simion, Tony	9/5/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss revisions to workplan for upcoming management meetings in Milan and London
Waismann, Heitor	9/5/2025	0.5	Call with H. Waismann and M. Hamilton (A&M) re. payroll subcategorization per Alix request
Webber, Dan	9/5/2025	1.4	Prepare revised agenda for Company management meetings to review business plan forecasts while in Milan
Webber, Dan	9/5/2025	0.4	Correspond with T. Simion, S. Loop (A&M) regarding slides for agenda for Company management meetings to review business plan forecasts while in Milan
Webber, Dan	9/5/2025	0.2	Call with T. Simion, D. Webber (A&M) to discuss revisions to workplan for upcoming management meetings in Milan and London
Hamerski, Grace	9/6/2025	1.7	Build budget vs. actuals comparison for business plan financial projections following July actualization
Shiffman, David	9/6/2025	0.7	Correspond with A&M business plan team regarding DIP projections and treatment of certain claims
Hamerski, Grace	9/7/2025	2.8	Build summary output for consolidated and divisional free cash flows based on inputs in the working capital calendarization workbook
Loop, Stuart	9/7/2025	1.8	Review and provide comments to A&M staff regarding July divisional balance sheet reconciliations from managerial to statutory
Grossi, Nick	9/8/2025	1.0	Prepare detailed long-range business plan projections
Grossi, Nick	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Hamerski, Grace	9/8/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss update to business plan model for latest thinking emergence assumptions
Hamerski, Grace	9/8/2025	2.8	Analyze July 2025 managerial, statutory, and consolidated balance sheets provided by company and reconcile adjustments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/8/2025	2.4	Prepare materials related to July opening balance sheet adjustments for company management
Hamerski, Grace	9/8/2025	1.7	Prepare presentation materials related to balance sheet reconciliation for July 2025 and business plan financial projections assumptions
Hamerski, Grace	9/8/2025	1.6	Refine and adjust allocation drivers in balance sheet consolidator model for July 2025 actual data
Hamerski, Grace	9/8/2025	0.9	Analyze 2023 financial information provided by company and compare to reported financials
Hamerski, Grace	9/8/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss July actualization of balance sheet consolidator model and disclosure statement opening balance sheet
Hamerski, Grace	9/8/2025	1.3	Call with S. Loop and G. Hamerski (A&M) to discuss July adjustments to opening balance sheet and related presentation materials
Loop, Stuart	9/8/2025	1.7	Revise balance sheet reconciliation materials for July actuals and discussion with company accounting staff on 9.10.25
Loop, Stuart	9/8/2025	1.3	Call with S. Loop and G. Hamerski (A&M) to discuss July adjustments to opening balance sheet and related presentation materials
Loop, Stuart	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Loop, Stuart	9/8/2025	0.9	Revise free cash flow seasonality tool for divisional teams following input from Company finance staff
Loop, Stuart	9/8/2025	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss July actualization of balance sheet consolidator model and disclosure statement opening balance sheet
Loop, Stuart	9/8/2025	0.8	Email correspondence with Company accounting staff regarding balance sheet reconciliation for July 2025 from managerial to legal consolidation
Loop, Stuart	9/8/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss update to business plan model for latest thinking emergence assumptions
Loop, Stuart	9/8/2025	0.7	Email correspondence with Company regarding business plan revised income statements and process in advance of upcoming 9.15.25 and 9.22.25 meetings
Loop, Stuart	9/8/2025	0.5	Call with D. Shiffman, S. Loop (A&M) regarding alignment of monthly DIP budget and 3-statement model
Loop, Stuart	9/8/2025	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Shiffman, David	9/8/2025	0.5	Call with D. Shiffman, S. Loop (A&M) regarding alignment of monthly DIP budget and 3-statement model
Simion, Tony	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25
Webber, Dan	9/8/2025	0.3	Call with Company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding agenda for divisional finance meetings during the week of 9.15.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/8/2025	0.5	Review diligence materials provided by SVP related to Company real estate footprint
Webber, Dan	9/8/2025	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding agenda for upcoming management meetings in Milan and London
Webber, Dan	9/8/2025	0.3	Review analysis listing plant by legal entity
Webber, Dan	9/8/2025	0.3	Prepare for call with Company management to discuss next steps for business plan analysis
Webber, Dan	9/8/2025	0.2	Correspond with T. Simion and N. Grossi (A&M) to discuss remaining action items following call management to discuss divisional finance meetings
Grossi, Nick	9/9/2025	1.3	Review and provide comments re: business plan related divisional requests
Grossi, Nick	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Hamerski, Grace	9/9/2025	2.7	Prepare materials related to July 2025 opening balance sheets for meeting with company management
Hamerski, Grace	9/9/2025	2.3	Develop and refine mechanics for preliminary risks and opportunities overlays in P&L consolidator mini model
Hamerski, Grace	9/9/2025	2.1	Update emergence date assumptions in business plan model and adjust mechanics in group and divisional three statement models for latest thinking
Hamerski, Grace	9/9/2025	1.8	Refine key chapter 11 operational assumptions to align business plan model with DIP budget forecast
Hamerski, Grace	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss case updates and scenario capabilities of P&L seasonality model
Hamerski, Grace	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss and refine scenario capabilities of P&L seasonality model
Hamerski, Grace	9/9/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to walk through working capital and P&L seasonality model and functionality
Hamerski, Grace	9/9/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updates to workplan following call with Company
Hamerski, Grace	9/9/2025	0.4	Correspond with company management related to open items regarding July income statement and balance sheet reconciliations
Kordupel, Lewis	9/9/2025	0.4	Call with S. Loop and L. Kordupel (A&M) to discuss business plan timeline and process
Loop, Stuart	9/9/2025	0.3	Weekly status update call with Debtor and UCC advisors Paul Hastings, FTI, PJT, K&E, Morris James, A&M teams
Loop, Stuart	9/9/2025	1.9	Bridge monthly receipts for DIP budget accounts receivable roll forward to acceleration roll forward in 3-statement model
Loop, Stuart	9/9/2025	1.3	Build our model mechanics for risks and opportunities analysis for divisional business plan scenarios
Loop, Stuart	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss case updates and scenario capabilities of P&L seasonality model
Loop, Stuart	9/9/2025	1.0	Working session with S. Loop and G. Hamerski (A&M) to discuss and refine scenario capabilities of P&L seasonality model
Loop, Stuart	9/9/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to walk through working capital and P&L seasonality model and functionality
Loop, Stuart	9/9/2025	0.6	Email correspondence with Company divisional finance teams regarding calendarization of income statement and working capital accounts
Loop, Stuart	9/9/2025	0.4	Call with S. Loop and L. Kordupel (A&M) to discuss business plan timeline and process
Loop, Stuart	9/9/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss updates to workplan following call with Company
Loop, Stuart	9/9/2025	0.4	Email correspondence with D. de Gosztonyi (PJT) regarding exit financing materials
O'Toole, Colin	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Shahbain, Abraham	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Simion, Tony	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Simion, Tony	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Simion, Tony	9/9/2025	0.9	Prepare agenda for next weeks meetings with Management regarding business plan discussions
Simion, Tony	9/9/2025	1.7	Review management's prior presentations of each business unit in preparation for meeting with Management in Milan on latest version of business plan
Turner, Cari	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Webber, Dan	9/9/2025	0.3	Prepare for call to discuss agenda for upcoming meetings weeks of 9.15.25 and 9.22.25
Webber, Dan	9/9/2025	0.4	Prepare business case template for business plan initiatives
Webber, Dan	9/9/2025	0.5	Call with D. Webber (A&M), C. Turner (A&M), T. Simion (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss analysis summarizing company opportunities
Webber, Dan	9/9/2025	1.2	Call with company, T. Simion, N. Grossi, D. Webber, S. Loop (A&M) regarding meeting preparation for meetings weeks of 9.15.25 and 9.22.25
Webber, Dan	9/9/2025	0.2	Correspond with Company management regarding presentation summarizing company's joint ventures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding meeting agenda for upcoming management meetings in Milan
Hamerski, Grace	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Hamerski, Grace	9/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss tax account adjustments to July opening balance sheet
Hamerski, Grace	9/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss workplan next steps following call with Company on July opening balance sheet
Hamerski, Grace	9/10/2025	1.4	Adjust allocation methodologies for various balance sheet tax accounts and goodwill in balance sheet consolidator model per company feedback
Hamerski, Grace	9/10/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to disclosure statement opening balance sheet for July 2025
Hamerski, Grace	9/10/2025	1.3	Implement intercompany receivable and payable functionality in presentation outputs for balance sheet consolidator model
Hamerski, Grace	9/10/2025	2.7	Prepare presentation materials related to preliminary adjusted divisional balance sheets for business plan model
Hamerski, Grace	9/10/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to July opening balance sheet and functionality of balance sheet consolidator model
Hamerski, Grace	9/10/2025	1.9	Refine assumptions in balance sheet consolidator model regarding hyperinflation adjustments and central functions
Hamerski, Grace	9/10/2025	2.1	Analyze and adjust assumptions in balance sheet consolidator model for pension liabilities and certain tax accounts
Loop, Stuart	9/10/2025	2.2	Bridge monthly DIP budget emergence scenarios to 3-statement model scenarios
Loop, Stuart	9/10/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss adjustments to disclosure statement opening balance sheet for July 2025
Loop, Stuart	9/10/2025	1.5	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to July opening balance sheet and functionality of balance sheet consolidator model
Loop, Stuart	9/10/2025	0.6	Email correspondence with company to discuss presentation materials for the July opening balance sheet in the disclosure statement
Loop, Stuart	9/10/2025	0.6	Email correspondence with company accounting staff regarding pro forma adjustments to the July balance sheet by division
Loop, Stuart	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Loop, Stuart	9/10/2025	1.7	Build out mechanics for dashboard of risks and opportunities for business plan sensitivities
Loop, Stuart	9/10/2025	1.8	Build our model mechanics for risks and opportunities analysis capital requirements for divisional scenarios
Loop, Stuart	9/10/2025	0.6	Email correspondence with company regarding UCC advisor diligence materials for committee members

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/10/2025	0.4	Email correspondence with D. Hernandaz (A&M) regarding trailing 12-month revenue by division
Loop, Stuart	9/10/2025	0.3	Call with D. Shiffman and S. Loop (A&M) regarding alignment of monthly DIP model and 3-statement forecast
Loop, Stuart	9/10/2025	0.3	Update PMO materials for 9.15.25 PMO meeting regarding business plan workstream
Loop, Stuart	9/10/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss tax account adjustments to July opening balance sheet
Loop, Stuart	9/10/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss workplan next steps following call with Company on July opening balance sheet
Shiffman, David	9/10/2025	0.3	Call with D. Shiffman and S. Loop (A&M) regarding alignment of monthly DIP model and 3-statement forecast
Simion, Tony	9/10/2025	0.8	Review materials provided by management regarding potential non-production location lease optimization
Simion, Tony	9/10/2025	1.2	Review materials provided by management regarding plant level profitability and saturation
Waismann, Heitor	9/10/2025	0.5	Call with S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss alignment of DIP budget and business plan assumptions
Webber, Dan	9/10/2025	1.1	Reconcile warehouse footprint supporting analysis from management versus prior presentations and supporting files received
Webber, Dan	9/10/2025	0.6	Call with Company management to discuss warehouse footprint strategy
Webber, Dan	9/10/2025	0.3	Prepare workplan to draft presentation for real estate footprint initiatives
Webber, Dan	9/10/2025	0.1	Correspond with T. Simion, S. Loop (A&M) regarding certain planned adjustments to business plan forecast
Webber, Dan	9/10/2025	0.1	Correspond with N. Grossi (A&M) regarding status of business plan analyses
Webber, Dan	9/10/2025	1.9	Reconcile non-manufacturing footprint supporting analysis from management versus prior presentations and supporting files received
Grossi, Nick	9/11/2025	0.7	Working session with N. Grossi, D. Webber to discuss business plan analysis and alignment with business plan workstream
Grossi, Nick	9/11/2025	0.7	Review and provide comments re: strategic alternative economics
Grossi, Nick	9/11/2025	1.5	Review division produced business plan presentations
Hamerski, Grace	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to working capital calendarization workbook provided to divisional leaders
Hamerski, Grace	9/11/2025	1.4	Analyze company methodology for inventory and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Hamerski, Grace	9/11/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss feedback on working capital calendarization workbook provided to divisional leaders

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/11/2025	0.6	Correspond with company regarding updates to working capital calendarization workbook and balance sheet calculations
Hamerski, Grace	9/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of financial projections to DIP budget assumptions and case updates
Hamerski, Grace	9/11/2025	1.9	Analyze company methodology for trade payables and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	2.6	Analyze variances between consolidated business plan model and latest thinking DIP Budget for reconciliation purposes
Hamerski, Grace	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream
Hamerski, Grace	9/11/2025	2.8	Develop case scenarios for various emergence assumptions to facilitate reconciliation to DIP budget model
Hamerski, Grace	9/11/2025	1.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July opening balance sheet for financial projections and next steps related to divisional indirect cash flow statements
Hamerski, Grace	9/11/2025	0.9	Analyze company methodology for trade receivables and turnover ratio calculations and refine working capital calendarization model to align
Hamerski, Grace	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss DIP reconciliation to business plan and risks and opportunities framework
Loop, Stuart	9/11/2025	0.9	Email correspondence with company regarding working capital seasonality tool following input from the accounting team at Company
Loop, Stuart	9/11/2025	1.1	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July opening balance sheet for financial projections and next steps related to divisional indirect cash flow statements
Loop, Stuart	9/11/2025	0.8	Email correspondence with company accounting team regarding indirect cash flow method and historical data
Loop, Stuart	9/11/2025	0.7	Email correspondence with company finance staff regarding follow up diligence questions on historical operating performance from FTI call on 9.5.25
Loop, Stuart	9/11/2025	0.1	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/11/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss reconciliation of financial projections to DIP budget assumptions and case updates
Loop, Stuart	9/11/2025	0.6	Call with company finance team regarding risks and opportunities divisional summary tool
Loop, Stuart	9/11/2025	0.7	Email correspondence with company accounting team on divisional statements of cash flows following call on 9.11.25
Loop, Stuart	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss DIP reconciliation to business plan and risks and opportunities framework
Loop, Stuart	9/11/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to working capital calendarization workbook provided to divisional leaders

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream
Loop, Stuart	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Loop, Stuart	9/11/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss feedback on working capital calendarization workbook provided to divisional leaders
Shiffman, David	9/11/2025	0.3	Call with PJT, S. Loop, D. Shiffman and G. Hamerski (A&M) to discuss cash pooling analysis and exit financing updates
Simion, Tony	9/11/2025	1.8	Review program and plant data in preparation for Ad Hoc Lender Advisor meetings
Webber, Dan	9/11/2025	0.1	Correspond with Company management regarding supporting analyses for upcoming business plan meetings
Webber, Dan	9/11/2025	0.7	Working session with N. Grossi, D. Webber to discuss business plan analysis and alignment with business plan workstream
Webber, Dan	9/11/2025	2.7	Prepare draft presentation materials summarizing initiatives related to optimizing non-manufacturing real estate footprint
Webber, Dan	9/11/2025	2.8	Prepare draft presentation materials summarizing initiatives related to optimizing warehouse property footprint
Webber, Dan	9/11/2025	0.4	Call with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss data received related to business plan analysis and alignment with business plan workstream
Grossi, Nick	9/12/2025	1.0	Review and assess all division business plans submitted
Grossi, Nick	9/12/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.15.25 with company management team
Hamerski, Grace	9/12/2025	2.9	Analyze and refine input and overlay mechanics in P&L consolidator model for potential business risks and opportunities
Hamerski, Grace	9/12/2025	2.7	Develop and refine mechanics for variance dashboard in P&L consolidator model to analyze divisional changes
Hamerski, Grace	9/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on P&L consolidator dashboards and workplan next steps
Hamerski, Grace	9/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and development of variance dashboard for P&L scenarios
Hamerski, Grace	9/12/2025	1.6	Refine presentation outputs in divisional P&L calendarization workbook for revenues and gross profit
Hamerski, Grace	9/12/2025	2.4	Make adjustments to presentation outputs for each business unit in working capital calendarization model per company feedback
Hamerski, Grace	9/12/2025	1.7	Update capital expenditures projections for latest thinking forecast provided by company in working capital calendarization workbook
Loop, Stuart	9/12/2025	2.4	Outline and consolidate variances for divisional dashboard to bridge 8.8.25 income statements to anticipated 9.18.25 income statements from company finance team
Loop, Stuart	9/12/2025	1.4	Build out divisional charts for EBITDA performance by division for projection period

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/12/2025	0.4	Review and provide comments to company management regarding joint venture consolidation strategy
Loop, Stuart	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Loop, Stuart	9/12/2025	0.4	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.15.25 with company management team
Loop, Stuart	9/12/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss progress on P&L consolidator dashboards and workplan next steps
Loop, Stuart	9/12/2025	0.6	Email correspondence with company finance team on lighting division seasonality trends and balance sheet
Loop, Stuart	9/12/2025	0.9	Outline update process timeline and steps for new income statements expected from the divisions on 9.18.25
Loop, Stuart	9/12/2025	1.1	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and development of variance dashboard for P&L scenarios
Postolos, Lucas	9/12/2025	2.7	Prepare summary of July trial balance to consolidate line items into one page structure by legal entity
Postolos, Lucas	9/12/2025	2.2	Adjust trial balance summary file to incorporate revised line items in Company trial balance data by legal entity
Shiffman, David	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Simion, Tony	9/12/2025	1.1	Review materials provided by management regarding potential non-production location footprint optimization
Simion, Tony	9/12/2025	0.3	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings scheduled between 9/15/25 - 9/19/25
Waismann, Heitor	9/12/2025	1.1	Call with H. Waismann, D. Shiffman, S. Loop (A&M) regarding alignment of monthly balance sheet roll forwards for DIP and 3-statement models
Webber, Dan	9/12/2025	0.1	Correspond with T. Simion (A&M) about meeting agenda for upcoming management meetings week of 9/15/25 - 9/19-25
Webber, Dan	9/12/2025	0.1	Correspond with Company management about meeting agenda for upcoming management meetings week of 9/15/25 - 9/19/25
Webber, Dan	9/12/2025	0.1	Correspond with Company management regarding JV financials
Webber, Dan	9/12/2025	0.3	Call with Company management to discuss plant real estate footprint strategy
Webber, Dan	9/12/2025	0.3	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings scheduled between 9/15/25 - 9/19/25
Webber, Dan	9/12/2025	0.4	Review plant real estate footprint strategy provided by Company management
Webber, Dan	9/12/2025	0.5	Call with Company management to discuss warehouse footprint strategy
Webber, Dan	9/12/2025	0.2	Review revisions by Company management to warehouse footprint strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/12/2025	1.2	Revise presentation materials summarizing initiatives related to optimizing warehouse property footprint
Hamerski, Grace	9/13/2025	2.7	Prepare executive summary of presentation materials related to company joint ventures projections in 2025 and 2026
Loop, Stuart	9/13/2025	0.9	Outline business plan analysis business plan requirements from the divisional units for upcoming meetings with the company during the week of 9.15.25
Webber, Dan	9/13/2025	0.3	Review latest data provided for JV strategy
Webber, Dan	9/13/2025	0.4	Review latest data provided for manufacturing real estate footprint strategy
Hamerski, Grace	9/14/2025	0.6	Update summary outputs and presentation materials for business plan model following July actualization
Hamerski, Grace	9/14/2025	0.8	Update group and divisional balance sheet inputs in business plan model for July 2025 actuals
Hamerski, Grace	9/14/2025	1.6	Update group and divisional P&L inputs in business plan model for July 2025 actuals
Hamerski, Grace	9/14/2025	2.4	Update assumptions for consolidation and statutory adjustments in balance sheet consolidator for latest thinking July data
Loop, Stuart	9/14/2025	1.4	Develop roadmap for business plan seasonality and divisional update for revised income statements coming on 9.19.25
Loop, Stuart	9/14/2025	1.9	Develop mechanics for divisional seasonality tool for free cash flow walk for 3-statement model
Webber, Dan	9/14/2025	0.3	Prepare for chapter 11 opportunity calls with GTS, Ride Dynamics, and Lighting
Grossi, Nick	9/15/2025	1.3	Coordinate business plan presentation
Grossi, Nick	9/15/2025	1.2	Prepare and participate in lighting business plan review
Grossi, Nick	9/15/2025	1.7	Review and provide comments re: strategic alternative actions
Hamerski, Grace	9/15/2025	0.4	Correspond with company on open items related to July P&L actualization and lates thinking company projections
Hamerski, Grace	9/15/2025	2.1	Prepare summary of GUC claims analysis in business plan model
Hamerski, Grace	9/15/2025	1.4	Create responsibility matrix for company inputs required to actualize business plan model and supporting analyses
Hamerski, Grace	9/15/2025	1.2	Refine adjustments made to business plan model for July actualization and latest thinking chapter 11 impacts
Hamerski, Grace	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Hamerski, Grace	9/15/2025	0.8	Update risks and opportunities overlay functionality in P&L consolidator model for latest thinking data inputs provided by company
Hamerski, Grace	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/15/2025	0.7	Call with L. Kordupel and G. Hamerski (A&M) to discuss risks and opportunities analysis and DIP to 3SM reconciliation
Hamerski, Grace	9/15/2025	2.4	Analyze allocation assumptions regarding prepetition trade payables in business plan model and refine assumptions
Hamerski, Grace	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model inputs and workstream timeline
Hamerski, Grace	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss reconciliation items between financial projections and DIP budget assumptions
Hamerski, Grace	9/15/2025	0.3	Correspond with company on open items related to July disclosure statement opening balance sheet adjustments
Kordupel, Lewis	9/15/2025	2.6	Continue analysis of financial projections for purposes of updating the business plan model
Kordupel, Lewis	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss reconciliation items between financial projections and DIP budget assumptions
Kordupel, Lewis	9/15/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to discuss business plan model inputs and workstream timeline
Kordupel, Lewis	9/15/2025	0.7	Call with L. Kordupel and G. Hamerski (A&M) to discuss risks and opportunities analysis and DIP to 3SM reconciliation
Kordupel, Lewis	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Kordupel, Lewis	9/15/2025	2.3	Analyze vendor disbursements for purposes of identifying unreconciled variances
Kordupel, Lewis	9/15/2025	2.8	Analyze financial projections for purposes of updating the business plan model
Kordupel, Lewis	9/15/2025	1.2	Working session regarding business plan model updates
Loop, Stuart	9/15/2025	1.9	Outline presentation materials for upcoming meetings with company management team on 9.18.25 regarding divisional business plan materials
Loop, Stuart	9/15/2025	0.8	Email correspondence with company finance staff regarding revised capital expenditures by division and related monthly calendarization
Loop, Stuart	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss business plan outputs and case timeline update
Loop, Stuart	9/15/2025	1.6	Attend lighting business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	0.3	Participate in company side advisor call with PJT, K&E and A&M teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/15/2025	0.7	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Simion, Tony	9/15/2025	1.4	Attend Managements presentation of preliminary business plan of Interiors Division
Simion, Tony	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	2.1	Attend Managements presentation of preliminary business plan of Lighting Division
Simion, Tony	9/15/2025	0.7	Summarize business plan actions and next steps for Lighting Division
Simion, Tony	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/15/2025	0.8	Summarize business plan actions and next steps for Interiors Division
Webber, Dan	9/15/2025	0.5	Call with green technologies division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/15/2025	0.2	Correspond with Company management regarding follow-up requests to chapter 11 opportunity meeting related to Lighting
Webber, Dan	9/15/2025	0.7	Call with lighting division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/15/2025	0.3	Review revised prepetition AP balance for the purposes of chapter 11 opportunity analysis
Webber, Dan	9/15/2025	0.5	Call with ride dynamics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/15/2025	1.6	Call with Company management to discuss draft of 5-year forecast
Webber, Dan	9/15/2025	0.4	Prepare for chapter 11 opportunity calls with Interiors, Electronics, and Aftermarket
Webber, Dan	9/15/2025	0.4	Review latest materials related to joint ventures provided by management for incorporation into chapter 11 opportunity analysis
Webber, Dan	9/15/2025	0.1	Correspond with Company management regarding preparation for upcoming business unit forecast review meetings
Grossi, Nick	9/16/2025	0.4	Review business plan materials and provide comments re: same
Hamerski, Grace	9/16/2025	0.3	Call with A&M (L. Kordupel and G. Hamerski) re: business plan updates, including next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/16/2025	2.8	Update balance sheet reconciliation presentation materials for company accounting team with latest thinking July adjustments
Hamerski, Grace	9/16/2025	2.4	Update P&L consolidator for latest group and divisional P&L annual and monthly projections provided by company
Hamerski, Grace	9/16/2025	2.3	Update emergence assumptions in business plan model for latest thinking and analyze chapter 11 impacts
Hamerski, Grace	9/16/2025	2.1	Make refinements to turnover ratio calculations per company feedback in working capital calendarization workbook and prepare for distribution
Hamerski, Grace	9/16/2025	1.2	Update business plan model with latest thinking calendarized annual P&L projections provided by company
Hamerski, Grace	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps
Hamerski, Grace	9/16/2025	0.7	Prepare summary of ordinary course trade payables functionality in working capital calendarization workbook in response to company inquiry
Hamerski, Grace	9/16/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital calendarization workbook and P&L inputs for business plan model
Kordupel, Lewis	9/16/2025	2.8	Analyze financial projections for purposes of preparing a business plan summary by business unit
Kordupel, Lewis	9/16/2025	0.3	Call with A&M (L. Kordupel and G. Hamerski) re: business plan updates, including next steps
Kordupel, Lewis	9/16/2025	2.4	Continue analysis of financial projections for purposes of preparing a business plan summary by business unit
Kordupel, Lewis	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps
Kordupel, Lewis	9/16/2025	0.4	Call with L. Kordupel and S. Loop (A&M) regarding business plan open items, including next steps
Loop, Stuart	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/16/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss updates to working capital calendarization workbook and P&L inputs for business plan model
Loop, Stuart	9/16/2025	0.3	Email correspondence with company accounting team regarding EY diligence request list items for balance sheets
Loop, Stuart	9/16/2025	0.6	Email correspondence with company finance staff regarding meeting agenda for working sessions on 9.22.25
Loop, Stuart	9/16/2025	0.9	Bridge monthly DIP budget to latest thinking income statement forecast for consolidated business
Loop, Stuart	9/16/2025	0.9	Compile responses to lender diligence requests related to income statement trends for 2025 and 2026 DIP projections
Loop, Stuart	9/16/2025	0.4	Email correspondence with Company finance team regarding meeting agenda topics for upcoming meetings on 9.22.25
Loop, Stuart	9/16/2025	0.9	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revised case timeline and workplan next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/16/2025	0.4	Call with L. Kordupel and S. Loop (A&M) regarding business plan open items, including next steps
Loop, Stuart	9/16/2025	0.2	Meeting with company accounting staff regarding historical cash flow statement reporting by division
Loop, Stuart	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Loop, Stuart	9/16/2025	1.8	Prepare meeting agenda for meetings 9.22.25 to 9.24.25 for divisional finance team reviews
Loop, Stuart	9/16/2025	1.8	Outline presentation materials for upcoming meetings with company management team on 9.25.25 regarding divisional working capital and 5-year projection reviews
Loop, Stuart	9/16/2025	1.1	Build out 3-statement model mechanics for various emergence dates and related case assumptions
Loop, Stuart	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Postolos, Lucas	9/16/2025	0.4	Correspond with L. Campbell (A&M) regarding analysis of trial balances by legal entity
Postolos, Lucas	9/16/2025	0.7	Revise presentation summarizing Analyze trial balances by legal entity
Simion, Tony	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Simion, Tony	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Simion, Tony	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.3	Review of agenda presentation for Business Unit meetings 9/22/25 - 9/26/25
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding preparation for upcoming business unit forecast review meetings
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to real estate
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Interiors
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Ride Dynamics

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/16/2025	0.3	Call with T. Simion, S. Loop, D. Webber (A&M) and Company management to discuss agenda for Business Plan meetings 9/22 - 9/25
Webber, Dan	9/16/2025	0.2	Correspond with Company management regarding diligence items needed for the Business Plan related to Lighting
Webber, Dan	9/16/2025	0.4	Call with interiors division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding business case templates for real estate footprint analyses
Webber, Dan	9/16/2025	0.1	Correspond with Company management regarding diligence items needed for the Business Plan related to Electronics
Webber, Dan	9/16/2025	0.4	Call with Company management to debrief on chapter 11 opportunity discussions with certain business units
Webber, Dan	9/16/2025	0.5	Call with electronics division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.5	Call with after market division company management, E. Swager (K&E), T. Simion, D. Webber and S. Loop (A&M) to discuss chapter 11 opportunities and scenarios
Webber, Dan	9/16/2025	0.1	Review business case template provided by Company management for real estate footprint reduction analyses
Grossi, Nick	9/17/2025	0.4	Prepare and participate in monthly performance review with Electronics division
Grossi, Nick	9/17/2025	1.0	Review and provide comments re: electronics division strategic alternatives
Hamerski, Grace	9/17/2025	2.4	Adjust assumptions in balance sheet consolidator model related to key working capital accounts
Hamerski, Grace	9/17/2025	2.8	Update and refine mechanics per company feedback in working capital calendarization workbook following call
Hamerski, Grace	9/17/2025	1.0	Call with S. Loop and G. Hamerski A&M) to discuss revisions and updates to working capital calendarization workbook per divisional feedback
Hamerski, Grace	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model
Hamerski, Grace	9/17/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to three statement model and balance sheet consolidator model
Hamerski, Grace	9/17/2025	1.7	Analyze company inquiries regarding functionality of divisional working capital calendarization workbook and summarize responses
Hamerski, Grace	9/17/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and distribution of revised working capital calendarization workbook
Hamerski, Grace	9/17/2025	1.2	Make refinements to currency conversion mechanics and source data inputs in business plan model
Hamerski, Grace	9/17/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss final adjustments to July 2025 opening balance sheet

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/17/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to address questions from divisional leaders regarding working capital calendarization tool
Kordupel, Lewis	9/17/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan forecast timing and process
Kordupel, Lewis	9/17/2025	2.8	Analyze financial projections for purposes of preparing three statement model updates
Kordupel, Lewis	9/17/2025	2.3	Continue analysis of financial projections for purposes of preparing three statement model updates
Kordupel, Lewis	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model
Loop, Stuart	9/17/2025	1.0	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss final adjustments to July 2025 opening balance sheet
Loop, Stuart	9/17/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to address questions from divisional leaders regarding working capital calendarization tool
Loop, Stuart	9/17/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan forecast timing and process
Loop, Stuart	9/17/2025	0.7	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and distribution of revised working capital calendarization workbook
Loop, Stuart	9/17/2025	0.7	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and summary outputs for business plan model
Loop, Stuart	9/17/2025	1.7	Review and provide A&M comments regarding divisional income statement and cash flow presentation materials in advance of meetings with company management on 9.22.25
Loop, Stuart	9/17/2025	0.8	Email correspondence with company accounting team regarding Alix diligence questions on business plan revenue items
Loop, Stuart	9/17/2025	1.0	Call with PJT, T. Simion, S. Loop (A&M) to discuss preparation for meetings with company management team upcoming on 9.22.25
Loop, Stuart	9/17/2025	1.3	Build out model mechanics for divisional free cash flow walk for 3-statement model
Loop, Stuart	9/17/2025	1.4	Build out model mechanics related to summary divisional working capital and free cash flow charts
Loop, Stuart	9/17/2025	1.6	Attend electronics business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/17/2025	1.0	Call with S. Loop and G. Hamerski A&M) to discuss revisions and updates to working capital calendarization workbook per divisional feedback
Loop, Stuart	9/17/2025	0.8	Email correspondence with company finance staff regarding agenda for 9.22.25 to 9.25.25
Postolos, Lucas	9/17/2025	1.2	Revise asset line item groupings summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/17/2025	0.9	Revise asset liability line item groupings summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/17/2025	0.8	Prepare presentation materials summarizing analysis of trial balances by region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Postolos, Lucas	9/17/2025	2.7	Prepare presentation materials summarizing analysis of trial balances by legal entity
Simion, Tony	9/17/2025	0.8	Attend meeting with D. de Gosztonyi (PJT) to discuss exit financing due diligence and preparation for management meetings
Simion, Tony	9/17/2025	1.0	Call with PJT, T. Simion, S. Loop (A&M) to discuss preparation for meetings with company management team upcoming on 9.22.25
Simion, Tony	9/17/2025	1.3	Summarize key items from business plan presentations to determine messaging and actions yet to be finalized in preparation from meetings with Ad Hoc Lender Advisors
Simion, Tony	9/17/2025	2.1	Attend Managements presentation of preliminary business plan of Electronics Division
Webber, Dan	9/17/2025	0.4	Review 5-year forecast presentations for Electronics segment
Webber, Dan	9/17/2025	1.5	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Electronics segment
Webber, Dan	9/17/2025	1.2	Prepare summary of JV legal entities as related to chapter 11 opportunity analysis
Webber, Dan	9/17/2025	0.4	Review 5-year forecast presentations for Interiors segment
Webber, Dan	9/17/2025	0.3	Review 5-year forecast presentations for Lighting segment
Webber, Dan	9/17/2025	0.2	Correspond with Company management regarding forecasted JV performance
Webber, Dan	9/17/2025	0.2	Correspond with L. Postolos (A&M) regarding trial balance summaries to use for discussion purposes related to chapter 11 opportunity analysis
Webber, Dan	9/17/2025	0.2	Correspond with Company management regarding incrementally identified chapter 11 opportunities related to plant manufacturing
Webber, Dan	9/17/2025	0.1	Call with Company management regarding chapter 11 opportunity business cases for Lighting segment
Webber, Dan	9/17/2025	0.1	Correspond with Company management regarding expiration of certain warehouse leases
Webber, Dan	9/17/2025	0.9	Working sessions with E. Swager, N. Howard, M. Young (K&E) regarding chapter 11 opportunity analysis
Grossi, Nick	9/18/2025	1.6	Develop strategic alternatives to operating plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Ride Dynamics 5-year plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Green Tech's 5-year plan
Grossi, Nick	9/18/2025	1.0	Prepare and participate in discussion with Company related to Ride Dynamics monthly operations
Grossi, Nick	9/18/2025	1.2	Prepare and participate in discussion with Company related to Green Tech's monthly operations
Grossi, Nick	9/18/2025	0.4	Prepare and participate in discussion with Company related to India 5-year plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/18/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine debt assumptions in business plan model
Hamerski, Grace	9/18/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) to discuss adjustments to consolidation mechanics in business plan model
Hamerski, Grace	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Hamerski, Grace	9/18/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan model to align with DIP budget
Hamerski, Grace	9/18/2025	0.2	Call with L. Kordupel and G. Hamerski (A&M) to discuss preparation of business plan model for distribution
Hamerski, Grace	9/18/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss responses to questions from divisional teams regarding calendarization workbook
Hamerski, Grace	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps
Hamerski, Grace	9/18/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss questions related to calendarization workbook and mechanics
Hamerski, Grace	9/18/2025	1.9	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine key operating assumptions in business plan model
Hamerski, Grace	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps
Hamerski, Grace	9/18/2025	0.8	Analyze impacts of variances in assumptions between latest DIP budget and business plan model working capital
Hamerski, Grace	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Hamerski, Grace	9/18/2025	1.3	Make updates to debt assumptions for latest thinking DIP and exit financing scenarios in business plan model
Hamerski, Grace	9/18/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) to revise DIP financing assumptions and mechanics in business plan model
Hamerski, Grace	9/18/2025	2.1	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and reconcile variances in DIP budget and business plan assumptions
Hamerski, Grace	9/18/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to revise mechanics in divisional tabs of business plan model
Kordupel, Lewis	9/18/2025	1.9	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine key operating assumptions in business plan model
Kordupel, Lewis	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Kordupel, Lewis	9/18/2025	2.1	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and reconcile variances in DIP budget and business plan assumptions
Kordupel, Lewis	9/18/2025	2.3	Analyze financial projections for purposes of the three statement model updates
Kordupel, Lewis	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	9/18/2025	0.5	Call with L. Kordupel and G. Hamerski (A&M) to revise mechanics in divisional tabs of business plan model
Kordupel, Lewis	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps
Kordupel, Lewis	9/18/2025	0.2	Call with L. Kordupel and G. Hamerski (A&M) to discuss preparation of business plan model for distribution
Kordupel, Lewis	9/18/2025	0.1	Call with L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan model to align with DIP budget
Kordupel, Lewis	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Kordupel, Lewis	9/18/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) to revise DIP financing assumptions and mechanics in business plan model
Kordupel, Lewis	9/18/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) to analyze and refine debt assumptions in business plan model
Kordupel, Lewis	9/18/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) to discuss adjustments to consolidation mechanics in business plan model
Loop, Stuart	9/18/2025	1.2	Attend green technologies business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/18/2025	1.3	Attend ride dynamics business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/18/2025	0.9	Outline risks and opportunities notes for interiors division for financial impact on projection period
Loop, Stuart	9/18/2025	0.4	Meeting with company accounting staff regarding accounts payable aging and intercompany accounting
Loop, Stuart	9/18/2025	1.3	Outline risks and opportunities notes for the ride dynamics division for financial impact on projection period
Loop, Stuart	9/18/2025	1.0	Call with Company, S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss P&L and working capital calendarization
Loop, Stuart	9/18/2025	0.8	Bridge business unit presentation from week of 9.15.25 to income statement files provided on 9.17.25
Loop, Stuart	9/18/2025	0.7	Compile business plan risks and opportunities for the GTS division following input from the company finance team
Loop, Stuart	9/18/2025	0.7	Email correspondence with divisional finance staff regarding ride dynamics division risks and opportunities
Loop, Stuart	9/18/2025	0.6	Email correspondence with company team to discuss balance sheet adjustments to July 2025 divisional balances
Loop, Stuart	9/18/2025	0.6	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss adjustments to business plan model and next steps
Loop, Stuart	9/18/2025	0.5	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss questions related to calendarization workbook and mechanics
Loop, Stuart	9/18/2025	2.2	Revise model mechanics for change in emergence date assumptions for June 2026
Loop, Stuart	9/18/2025	0.4	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream updates and workplan next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/18/2025	0.3	Call with company, PJT, T. Simion and S. Loop (A&M) regarding agenda for upcoming meetings with company management on 9.22.25 and 9.23.25
Loop, Stuart	9/18/2025	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/18/2025	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss responses to questions from divisional teams regarding calendarization workbook
Loop, Stuart	9/18/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss workstream next steps
Postolos, Lucas	9/18/2025	1.7	Organize trial balance summaries by country to evaluate net book value at each jurisdiction
Postolos, Lucas	9/18/2025	0.9	Prepare presentation materials summarizing analysis of trial balances by country
Postolos, Lucas	9/18/2025	1.1	Incorporate information regarding manufacturing plants at legal entities into trial balance summary materials
Postolos, Lucas	9/18/2025	1.6	Prepare presentation materials summarizing analysis of trial balances by legal entity
Postolos, Lucas	9/18/2025	1.2	Incorporate information regarding business unit and legal entity relationships into trial balance summary materials
Simion, Tony	9/18/2025	1.6	Attend Managements presentation of preliminary business plan of Green Technologies Division
Simion, Tony	9/18/2025	1.4	Attend Managements presentation of preliminary business plan of Ride Dynamics Division
Simion, Tony	9/18/2025	0.9	Summarize finding from day's business plan discussions and remaining actions discussed with Management
Simion, Tony	9/18/2025	0.7	Attend Managements presentation of preliminary India Business Plan
Simion, Tony	9/18/2025	0.3	Call with company, PJT, T. Simion and S. Loop (A&M) regarding agenda for upcoming meetings with company management on 9.22.25 and 9.23.25
Simion, Tony	9/18/2025	0.3	Discuss with Management to discuss next weeks agenda in preparation of business plan Discuss with Ad Hoc Lender Advisors
Webber, Dan	9/18/2025	0.1	Correspond with Company management regarding lease terms for specific manufacturing plant
Webber, Dan	9/18/2025	1.4	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Ride Dynamics segment
Webber, Dan	9/18/2025	1.1	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for GTS segment
Webber, Dan	9/18/2025	1.1	Working sessions with E. Swager, N. Howard, M. Young (K&E) regarding chapter 11 opportunity analysis
Webber, Dan	9/18/2025	0.4	Prepare presentation framework to summarize chapter 11 opportunity business cases
Webber, Dan	9/18/2025	0.2	Review of peer benchmarking materials prepared by Company management
Webber, Dan	9/18/2025	0.1	Correspond with Company management regarding peer benchmarking, both consolidated and by business unit

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/18/2025	0.2	Correspond with Company management regarding business cases for Ride Dynamics segment
Grossi, Nick	9/19/2025	0.3	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses materials in advance of meetings with the company on 9.22.25
Grossi, Nick	9/19/2025	1.0	Prepare and participate in 5 year plan review with management team
Grossi, Nick	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Grossi, Nick	9/19/2025	1.0	Prepare and participate in propulsion 5-year plan development meeting
Grossi, Nick	9/19/2025	1.0	Prepare and participate in aftermarket 5-year plan development meeting
Hamerski, Grace	9/19/2025	2.8	Prepare summary package of scenario analysis of business plan model for several emergence and chapter 11 cases
Hamerski, Grace	9/19/2025	2.2	Analyze exit financing and liquidity implications of various emergence and chapter 11 scenarios in business plan model
Hamerski, Grace	9/19/2025	1.6	Update and create additional 5-year business plan presentation materials for group and business units
Hamerski, Grace	9/19/2025	2.1	Update balance sheet source inputs in business plan model for latest opening adjusted July 2025 balance sheet incorporating company feedback
Hamerski, Grace	9/19/2025	0.9	Analyze assumptions related to prepetition debt in business plan model and refine for latest thinking
Hamerski, Grace	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Hamerski, Grace	9/19/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the scenarios in the business plan model
Hamerski, Grace	9/19/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) for purposes of preparing business plan deliverables
Hamerski, Grace	9/19/2025	2.5	Working session with S. Loop and G. Hamerski (A&M) to analyze various emergence and exit financing scenarios in business plan model
Kordupel, Lewis	9/19/2025	1.8	Continue preparing updates to the business plan model for purposes of updating projections in the business plan model deliverables
Kordupel, Lewis	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Kordupel, Lewis	9/19/2025	0.8	Prepare updates to weekly disbursement forecast for cash flow model
Kordupel, Lewis	9/19/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) for purposes of preparing business plan deliverables
Kordupel, Lewis	9/19/2025	1.8	Prepare summary of the status of the vendor payment analysis
Kordupel, Lewis	9/19/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the scenarios in the business plan model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	9/19/2025	2.4	Prepare updates to the business plan model for purposes of updating projections in the business plan model deliverables
Kordupel, Lewis	9/19/2025	2.6	Analyze business unit financials for purposes of preparing business plan deliverables
Kordupel, Lewis	9/19/2025	1.8	Create analysis for purposes of preparing summary in business plan presentation
Loop, Stuart	9/19/2025	1.0	Attend aftermarket business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/19/2025	0.3	Call with company finance staff regarding working capital assumptions by division
Loop, Stuart	9/19/2025	0.4	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss distribution of business plan model and workplan next steps
Loop, Stuart	9/19/2025	0.3	Meeting with N. Grossi and S. Loop (A&M) to discuss sources and uses materials in advance of meetings with the company on 9.22.25
Loop, Stuart	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Loop, Stuart	9/19/2025	1.1	Bridge working capital assumptions from the DIP budget to 3-statement model by month
Loop, Stuart	9/19/2025	1.3	Reconcile business plan presentation financial metrics to divisional income statements from divisional update materials
Loop, Stuart	9/19/2025	1.7	Attend propulsion business unit presentation on 5-year projections and strategy with company, A&M and K&E teams
Loop, Stuart	9/19/2025	2.2	Build out 3-statement model mechanics for various emergence and recovery assumptions following business plan reviews with company management team
Loop, Stuart	9/19/2025	2.5	Working session with S. Loop and G. Hamerski (A&M) to analyze various emergence and exit financing scenarios in business plan model
Loop, Stuart	9/19/2025	1.7	Review and provide A&M team comments regarding 5-year financial projection model in preparation of meetings week of 9.22.25
Loop, Stuart	9/19/2025	0.8	Email correspondence with PJT regarding sources and uses at emergence for June 2026 scenario
Postolos, Lucas	9/19/2025	1.9	Prepare documentation regarding manufacturing plants in particular regions for business plan analysis
Postolos, Lucas	9/19/2025	1.1	Prepare documentation for upcoming meetings with management regarding business plan analysis
Postolos, Lucas	9/19/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) in preparation for management presentation regarding business plan and wish-list analysis
Postolos, Lucas	9/19/2025	0.3	Correspond and discussion between D. Webber and L. Postolos (A&M) regarding business plan analysis workplan
Simion, Tony	9/19/2025	1.6	Attend Managements presentation of preliminary business plan of Propulsion Division
Simion, Tony	9/19/2025	1.6	Attend Managements presentation of preliminary business plan of Aftermarket Division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/19/2025	0.1	Correspond with L. Postolos (A&M) regarding manufacturing plant supporting schedules
Webber, Dan	9/19/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding workplan related to chapter 11 opportunities and impact on Business Plan
Webber, Dan	9/19/2025	0.1	Correspond with S. Loop, G. Hamerski (A&M) regarding P&L forecasts received from Company management
Webber, Dan	9/19/2025	0.1	Correspond with Company management regarding peer benchmarking by business unit
Webber, Dan	9/19/2025	0.1	Correspond with Company management regarding revenue recognition as related to chapter 11 opportunity business cases
Webber, Dan	9/19/2025	1.1	Call with D. Webber, N. Grossi, S. Loop (A&M), E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Aftermarket segment
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding business cases related to Propulsion segment
Webber, Dan	9/19/2025	1.2	Prepare summary of business cases for Propulsion division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding summary of chapter 11 opportunities presented by business units
Webber, Dan	9/19/2025	1.1	Prepare summary of business cases for Interiors division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	0.9	Prepare summary of business cases for Electronics division using 5-year presentation materials as a source
Webber, Dan	9/19/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) in preparation for management presentation regarding business plan and wish-list analysis
Webber, Dan	9/19/2025	0.5	Correspond and discuss between D. Webber and L. Postolos (A&M) regarding business plan analysis workplan
Webber, Dan	9/19/2025	0.3	Correspond with Company management regarding business cases related to Electronics segment
Webber, Dan	9/19/2025	0.3	Correspond with Company management regarding business cases related to Interiors segment
Webber, Dan	9/19/2025	0.3	Correspond with T. Simion, S. Loop (A&M) regarding workplan related to chapter 11 opportunities and impact on Business Plan
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding business cases related to share real estate
Webber, Dan	9/19/2025	0.2	Correspond with Company management regarding projected financial performance for certain JVs
Webber, Dan	9/19/2025	0.4	Call with Company management regarding preliminary output of chapter 11 opportunity analysis, and related next steps
Webber, Dan	9/19/2025	1.7	Call with E. Swager, et al. (K&E) and Company management regarding 5-year forecast for Propulsion segment
Grossi, Nick	9/20/2025	0.3	Participate in discussion with N. Grossi and D. Webber (A&M) related to strategic initiative and 5-year projections
Hamerski, Grace	9/20/2025	1.9	Make revisions to 5-year plan financial projections presentation materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/20/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on business plan model updates, including related updates to business plan deliverables
Hamerski, Grace	9/20/2025	2.3	Make revisions to divisional tear sheets related to various product line splits and backlog statistics
Hamerski, Grace	9/20/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan presentation materials, including business unit summaries
Kordupel, Lewis	9/20/2025	1.4	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan presentation materials, including business unit summaries
Kordupel, Lewis	9/20/2025	1.8	Working session with L. Kordupel and G. Hamerski (A&M) on business plan model updates, including related updates to business plan deliverables
Kordupel, Lewis	9/20/2025	2.3	Prepare updates to the presentation of the business unit financial projections in the business plan
Kordupel, Lewis	9/20/2025	2.8	Analyze business unit financials for purposes of updating the three statement model
Loop, Stuart	9/20/2025	2.2	Outline divisional finance presentation materials related to free cash flow and operating metrics for upcoming meetings on 9.26.25
Loop, Stuart	9/20/2025	2.7	Compile divisional business plan tear sheets and bridge charts for 2025 to 20230 projection period in preparation of upcoming meetings with company management on 9.25.25
Loop, Stuart	9/20/2025	1.8	Revise 3-statement model sources and uses scenarios following comments from N. Grossi (A&M)
Loop, Stuart	9/20/2025	1.4	Develop sources and uses case sensitivities for various case timeline considerations
Postolos, Lucas	9/20/2025	2.4	Revise documentation for upcoming meetings with management regarding business plan analysis
Postolos, Lucas	9/20/2025	0.6	Revise documentation regarding manufacturing plants in particular regions for business plan analysis
Simion, Tony	9/20/2025	0.6	Discuss with Management regarding summary of consolidated financials in preparation for revies session next week
Simion, Tony	9/20/2025	1.2	Review and provide comments to preliminary summary of consolidated financial results of 5 year business plan
Simion, Tony	9/20/2025	0.4	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings next week
Webber, Dan	9/20/2025	0.2	Correspond with L. Postolos (A&M) regarding manufacturing plant supporting schedules
Webber, Dan	9/20/2025	2.8	Prepare chapter 11 opportunities presentation sections for each business unit and for shared real estate
Webber, Dan	9/20/2025	2.4	Revise chapter 11 opportunity supporting Excel file to incorporate additional business units and consolidated analytics
Webber, Dan	9/20/2025	1.3	Prepare chapter 11 opportunities presentation sections for consolidated business and peer benchmarking
Webber, Dan	9/20/2025	0.4	Call with T. Simion (A&M) and D. Webber (A&M) to discuss status of real estate diligence and preparation for meetings next week

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/20/2025	0.3	Participate in discussion with N. Grossi and D. Webber (A&M) related to strategic initiative and 5-year projections
Webber, Dan	9/20/2025	0.2	Correspond with T. Simion (A&M) regarding next steps for chapter 11 opportunity analysis
Webber, Dan	9/20/2025	0.2	Correspond with Company management regarding follow-up questions related chapter 11 opportunity business cases
Webber, Dan	9/20/2025	0.2	Correspond with E. Swager, N. Howard, M. Young (K&E) regarding supporting analyses for management meetings scheduled 9/22/25 - 9/25/25
Webber, Dan	9/20/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding chapter 11 opportunities presentation
Webber, Dan	9/20/2025	0.2	Call D. Webber (A&M), E. Swager (K&E) regarding next steps for chapter 11 opportunity analysis
Webber, Dan	9/20/2025	0.2	Correspond with N. Grossi (A&M) regarding internal feedback related to chapter 11 opportunities presentation
Grossi, Nick	9/21/2025	1.7	Review strategic alternative materials and provide comments re: same
Grossi, Nick	9/21/2025	1.0	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.22.25 with company management team
Grossi, Nick	9/21/2025	0.7	Review plant capacity and provide comments re: same
Hamerski, Grace	9/21/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model
Hamerski, Grace	9/21/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) on business plan presentation materials, including the related analyses
Hamerski, Grace	9/21/2025	2.6	Make revisions to divisional business plan presentation materials and supporting analyses per company feedback
Kordupel, Lewis	9/21/2025	1.4	Analyze business unit financials for purposes of preparing updates to the business plan presentation materials
Kordupel, Lewis	9/21/2025	1.6	Working session with L. Kordupel and G. Hamerski (A&M) on business plan presentation materials, including the related analyses
Kordupel, Lewis	9/21/2025	2.2	Prepare updates to the business plan model, including the related support analyses
Kordupel, Lewis	9/21/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model
Loop, Stuart	9/21/2025	0.2	Call with company regarding meeting materials for upcoming meeting on 9.26.25
Loop, Stuart	9/21/2025	1.4	Compile meeting presentation materials related to sources and uses for upcoming meetings on 9.22.25
Loop, Stuart	9/21/2025	1.0	Call with N. Grossi and S. Loop (A&M) regarding meeting preparation for week of 9.22.25 with company management team
Loop, Stuart	9/21/2025	1.7	Build out mechanics for updated divisional dashboard following input from company finance staff regarding cash flow
Loop, Stuart	9/21/2025	2.3	Bridge 3-statement model to monthly DIP budget forecast for latest assumptions regard vendor payment terms and cash in advance suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Postolos, Lucas	9/21/2025	2.8	Prepare documentation for upcoming meetings with management regarding business plan analysis
Webber, Dan	9/21/2025	2.8	Revise chapter 11 opportunities presentation based on internal feedback
Webber, Dan	9/21/2025	1.8	Revise chapter 11 opportunities presentation based on feedback from K&E
Webber, Dan	9/21/2025	0.3	Correspond with T. Simion, N. Grossi, S. Loop (A&M) regarding chapter 11 opportunities presentation
Webber, Dan	9/21/2025	0.2	Correspond with T. Simion, S. Loop (A&M) regarding revised P&L forecast assumptions
Grossi, Nick	9/22/2025	1.8	Prepare business plan summary documents
Grossi, Nick	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Hamerski, Grace	9/22/2025	2.8	Prepare revised summary package of emergence and chapter 11 scenario analysis of business plan model for distribution
Hamerski, Grace	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22
Hamerski, Grace	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Hamerski, Grace	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Hamerski, Grace	9/22/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) on updates to the business plan deliverables, including the supporting analyses
Hamerski, Grace	9/22/2025	2.2	Create additional supporting analyses related to 5-year plan business projection presentation materials
Hamerski, Grace	9/22/2025	2.7	Refine 5-year business plan and supporting analysis presentation materials per company feedback
Hamerski, Grace	9/22/2025	2.6	Make revisions to consolidated and divisional tear sheet presentation outputs of financial projections
Hamilton, Makenna	9/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re. business plan analysis presentation materials as of 9/22
Kordupel, Lewis	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Kordupel, Lewis	9/22/2025	2.8	Prepare updates to the business unit financial summaries, including the support analyses
Kordupel, Lewis	9/22/2025	2.7	Analyze business unit financials for purposes of preparing updates to the three statement model
Kordupel, Lewis	9/22/2025	2.6	Prepare financial bridges to highlight the key changes by business unit for presentation purposes
Kordupel, Lewis	9/22/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) on updates to the business plan deliverables, including the supporting analyses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Loop, Stuart	9/22/2025	0.8	Develop revenue bridges by division including backlog by year for 5-year projection period
Loop, Stuart	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Loop, Stuart	9/22/2025	0.6	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss case updates and revisions to business plan summary materials
Loop, Stuart	9/22/2025	1.0	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to peer group statistics on divisional tear sheets and product line splits
Loop, Stuart	9/22/2025	1.1	Working session with company finance team regarding working capital assumptions by division for forecast period
Loop, Stuart	9/22/2025	1.6	Outline working capital assumptions by division for meetings with company management team regarding cash flow forecasting tool
Loop, Stuart	9/22/2025	1.7	Revise meeting materials and in advance of meetings with management on 9.22.25
Loop, Stuart	9/22/2025	2.3	Working session with company management regarding divisional presentation materials for meeting on 9.26.25
Loop, Stuart	9/22/2025	2.6	Working session with company management, K&E, PJT teams regarding divisional financial tear sheets financial KPIs
Postolos, Lucas	9/22/2025	2.9	Prepare presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re. business plan analysis presentation materials as of 9/22
Postolos, Lucas	9/22/2025	2.7	Continue preparation of presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Postolos, Lucas	9/22/2025	0.8	Revise business plan materials in preparation of meetings with Company management team, K&E, and PJT teams
Postolos, Lucas	9/22/2025	0.4	Working session with K&E team, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Postolos, Lucas	9/22/2025	0.4	Working session with K&E, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Simion, Tony	9/22/2025	2.7	Review with Management, K&E, and PJT latest summary of division financial summaries based on prior comments
Simion, Tony	9/22/2025	0.4	Working session with K&E, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Simion, Tony	9/22/2025	0.9	Review and prepare questions related to materials provided by management regarding JV relationships
Simion, Tony	9/22/2025	1.2	Review of preliminary materials prepared regarding capital structure summary and cash flow projection

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Simion, Tony	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Webber, Dan	9/22/2025	2.4	Working session with Company management, K&E, PJT, T. Simion, N. Grossi, D. Webber, S. Loop, and L. Postolos (A&M) to walk through business plan materials
Webber, Dan	9/22/2025	0.6	Working session with Company management to discuss Customer Program claims by Business Unit
Webber, Dan	9/22/2025	0.8	Refresh profit improvement initiative benchmarking to incorporate latest financial projections from Company management
Webber, Dan	9/22/2025	0.4	Working session with K&E team, D. Webber, and L. Postolos (A&M) regarding diligence items as part of business plan development
Webber, Dan	9/22/2025	0.5	Working session with Company management to identify peer comparable companies for each Business Units
Webber, Dan	9/22/2025	2.8	Prepare peer financial benchmarking analysis by business unit
Webber, Dan	9/22/2025	0.7	Working session with Company management to revise profit improvement section of business plan materials
Webber, Dan	9/22/2025	0.8	Prepare summary to align profit improvement initiatives to certain legal entities, at the request of counsel
Webber, Dan	9/22/2025	2.2	Revise financial improvement benchmarking section of business plan materials based on feedback from management
Webber, Dan	9/22/2025	1.9	Revise summary of Company management business cases for various profit improvement initiatives based on feedback from management
Webber, Dan	9/22/2025	0.3	Review revised tear sheets of forecasted performance by Business Unit
Grossi, Nick	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Grossi, Nick	9/23/2025	1.3	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Grossi, Nick	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Hamerski, Grace	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Hamerski, Grace	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the presentation of the business plan, including business unit-level financials
Hamerski, Grace	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan model projections
Hamerski, Grace	9/23/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M), on supplemental analyses for each business unit, including bridged financials
Hamerski, Grace	9/23/2025	2.2	Make revisions to business-unit and product-line level financials in business plan presentation materials and supporting analyses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Hamerski, Grace	9/23/2025	1.8	Update P&L source projections in business plan model, presentation materials and supporting analyses for latest thinking provided by company
Kordupel, Lewis	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the business plan model projections
Kordupel, Lewis	9/23/2025	1.7	Prepare analysis of summary-level business unit financials for purposes for presenting the business plan
Kordupel, Lewis	9/23/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M), on supplemental analyses for each business unit, including bridged financials
Kordupel, Lewis	9/23/2025	2.8	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the presentation of the business plan, including business unit-level financials
Kordupel, Lewis	9/23/2025	2.3	Analyze business unit financials for purposes of updating the business plan deliverables
Kordupel, Lewis	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Kordupel, Lewis	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Kordupel, Lewis	9/23/2025	2.7	Prepare updates to the three statement model, including adjustments to the business unit financials
Loop, Stuart	9/23/2025	1.7	Working session with company management regarding trends in divisional income statements for 5-year projection period
Loop, Stuart	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Loop, Stuart	9/23/2025	1.9	Compile diligence questions for each business unit finance team regarding 5-year plan projections trends and costs
Loop, Stuart	9/23/2025	1.7	Review and revise divisional tear sheets for 5-year plan projections
Loop, Stuart	9/23/2025	2.3	Outline questions for divisions following feedback from the company management team regarding materials for 9.26.25 meetings
Loop, Stuart	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Loop, Stuart	9/23/2025	0.5	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss revisions to business unit financial dashboards per feedback from company management
Loop, Stuart	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Loop, Stuart	9/23/2025	0.8	Call with S. Loop, L. Kordupel, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/23/2025	1.5	Working session with company management regarding divisional financial tear sheets and presentation materials for the 5-year plan
Loop, Stuart	9/23/2025	0.4	Call with management finance staff and interior division regarding capital expenditures
Postolos, Lucas	9/23/2025	0.3	Correspond with M. Hamilton (A&M) regarding payments to ordinary course professionals
Postolos, Lucas	9/23/2025	2.3	Make revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	2.6	Working sessions between D. Webber and L. Postolos (A&M) to develop presentation materials for Company management regarding profit improvement efforts
Postolos, Lucas	9/23/2025	2.4	Update presentation for Company management regarding profit improvement opportunities based on management meetings
Postolos, Lucas	9/23/2025	2.4	Continue preparation of presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	1.7	Revise presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/23/2025	0.8	Working session with Company management, K&E, PJT, to walk through business plan materials
Postolos, Lucas	9/23/2025	0.7	Meeting with Company, K&E, regarding potential profit improvement opportunities
Postolos, Lucas	9/23/2025	0.4	Working session with Company management, D. Webber (A&M), L. Postolos (A&M) regarding review of presentation materials regarding profit improvement efforts
Postolos, Lucas	9/23/2025	0.4	Develop presentation materials regarding profit improvement efforts
Simion, Tony	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Simion, Tony	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Simion, Tony	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Simion, Tony	9/23/2025	0.8	Review and provide comments to preliminary summary of business unit profit improvement initiatives
Simion, Tony	9/23/2025	1.3	Review materials provided by Management on updates to environmental matters for business plan incorporation purposes
Webber, Dan	9/23/2025	1.0	Meeting with the company, K&E, PJT and A&M teams regarding exit financing considerations
Webber, Dan	9/23/2025	2.7	Revise presentation materials for Company management regarding profit improvement efforts based on feedback from management
Webber, Dan	9/23/2025	0.5	Meeting with the company, K&E, PJT and A&M teams regarding draft divisional tear sheets for latest 5-year plan and risks and opportunities analysis
Webber, Dan	9/23/2025	2.3	Working sessions D. Webber (A&M) with S. Winters, E. Swager, et al. (K&E) regarding next steps on profit improvement initiatives

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/23/2025	0.8	Working session with Company management to revise presentation materials regarding profit improvement strategies
Webber, Dan	9/23/2025	0.6	Meeting with the company, K&E, PJT and A&M teams regarding customer negotiation status and next steps
Webber, Dan	9/23/2025	0.4	Working session with Company management, D. Webber (A&M), L. Postolos (A&M) regarding review of presentation materials regarding profit improvement efforts
Webber, Dan	9/23/2025	0.2	Correspond with K. Podzorova (PJT) regarding peer financial comparability
Webber, Dan	9/23/2025	0.1	Correspond with Company management on forecasted plant saturation
Webber, Dan	9/23/2025	2.6	Working session between D. Webber and L. Postolos (A&M) to develop presentation materials for Company management regarding profit improvement efforts
Hamerski, Grace	9/24/2025	2.4	Update P&L source inputs for business plan presentation materials and division-level tear sheets for latest thinking projections provided by company
Hamerski, Grace	9/24/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model, including supporting analyses
Hamerski, Grace	9/24/2025	2.6	Create supporting bridge analyses for key P&L line items and related margins related to business plan presentation materials
Hamerski, Grace	9/24/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) on the presentation of the business plan, business unit level supporting analyses
Hamerski, Grace	9/24/2025	2.7	Working session with L. Kordupel and G. Hamerski (A&M) on the analysis of bridged financials by business unit
Hamerski, Grace	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Hamilton, Makenna	9/24/2025	1.6	Incorporate comments for business case presentation in deck (morning)
Hamilton, Makenna	9/24/2025	1.8	Contribute to deck for business case presentation (night)
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (evening)
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (morning)
Hamilton, Makenna	9/24/2025	2.0	Incorporate comments for business case presentation in deck (night)
Hamilton, Makenna	9/24/2025	2.9	Contribute to deck for business case presentation (afternoon)
Hamilton, Makenna	9/24/2025	1.2	Build charts for business case presentation
Hamilton, Makenna	9/24/2025	1.5	Summarize business cases in excel for business case presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Jain, Manasvi	9/24/2025	1.6	Working session re. chapter 11 opportunities for M. Hamilton (A&M)
Jain, Manasvi	9/24/2025	2.8	Create summary for company's material litigation across regions
Jain, Manasvi	9/24/2025	1.8	Create summary for company's pension plans across regions
Jain, Manasvi	9/24/2025	1.9	Create summary for company's IP litigation across regions
Jain, Manasvi	9/24/2025	0.7	Create summary for company's environmental litigation across regions
Kordupel, Lewis	9/24/2025	2.6	Working session with L. Kordupel and G. Hamerski (A&M) on updates to the financial projections in the business plan model, including supporting analyses
Kordupel, Lewis	9/24/2025	2.6	Prepare business unit level bridges for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	2.4	Prepare updates to the business plan outputs model for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	1.8	Continue preparing updates to the business plan outputs model for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/24/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) on the presentation of the business plan, business unit level supporting analyses
Kordupel, Lewis	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Kordupel, Lewis	9/24/2025	2.7	Working session with L. Kordupel and G. Hamerski (A&M) on the analysis of bridged financials by business unit
Loop, Stuart	9/24/2025	0.9	Bridge revised income statement materials from company finance team from 9.19.25 and 9.24.25
Loop, Stuart	9/24/2025	2.3	Compile changes to meeting materials in advance of upcoming call with company on 5-year plan by division on 9.24.25
Loop, Stuart	9/24/2025	1.8	Working session with company finance team on electronics financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	1.1	Meeting with company finance team regarding divisional key operating metric summaries for 5-year plan
Loop, Stuart	9/24/2025	0.5	Call with company interiors divisional finance team regarding trend and capital expenditure questions for the 5-year plan
Loop, Stuart	9/24/2025	0.2	Email correspondence with the company's propulsion division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.3	Email correspondence with the company's interiors division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.3	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss updated P&L data from company and revisions to business plan summary materials
Loop, Stuart	9/24/2025	0.4	Email correspondence with the company's green technologies division finance team regarding presentation materials for 9.24.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/24/2025	0.3	Email correspondence with the company's lighting division finance team regarding presentation materials for 9.24.25
Loop, Stuart	9/24/2025	0.5	Call with company green technologies divisional finance team regarding trend and capital expenditure questions for the 5-year plan
Loop, Stuart	9/24/2025	0.8	Email correspondence with the company finance team for lighting division regarding meeting materials for company meeting on 9.24.25
Loop, Stuart	9/24/2025	0.7	Working session with company finance team on green technologies financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	0.7	Working session with company finance team on interiors financial tear sheets 5-year plan materials
Loop, Stuart	9/24/2025	0.6	Review and provide comments to L. Postolos (A&M) regarding draft meeting materials for meeting with company 9.26.25
Postolos, Lucas	9/24/2025	1.2	Update financial statements by division based on revisions from Company finance department
Postolos, Lucas	9/24/2025	1.8	Prepare documentation related to summary of liabilities to incorporate into business plan materials
Postolos, Lucas	9/24/2025	2.1	Incorporate inputs from S. Loop (A&M) and Company management into business plan materials
Postolos, Lucas	9/24/2025	2.3	Make revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/24/2025	2.7	Continue revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/24/2025	0.8	Working sessions between D. Webber and L. Postolos (A&M) to update presentation materials regarding profit improvement efforts
Shiffman, David	9/24/2025	0.9	Review materials regarding state of aftermarket business
Simion, Tony	9/24/2025	1.4	Review and prepare questions related to materials provided by management on updated business unit financial forecast
Webber, Dan	9/24/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding management prioritization of certain profit improvement initiatives
Webber, Dan	9/24/2025	1.4	Review of revised business cases for certain profit improvement initiatives
Webber, Dan	9/24/2025	1.1	Revise presentation on status of profit improvement initiatives for management review
Webber, Dan	9/24/2025	0.8	Working sessions between D. Webber and L. Postolos (A&M) to update presentation materials regarding profit improvement efforts
Webber, Dan	9/24/2025	0.8	Review of certain Business Unit 5-year forecast presentations to review assumed customer claims
Webber, Dan	9/24/2025	0.4	Correspond with Company management regarding benchmarking of certain real estate costs
Webber, Dan	9/24/2025	0.4	Correspond with L. Postolos, M. Hamilton, M. Jain (A&M) regarding summary of certain liabilities by country
Webber, Dan	9/24/2025	0.2	Correspond with A. Shahbain, J. Cook (A&M) regarding FDM employee census information, and review of related analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/24/2025	0.2	Correspond with S. Loop, L. Postolos (A&M) regarding correspondences requesting updated business cases from business units
Webber, Dan	9/24/2025	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding workplan related to meeting to discuss profit improvement initiatives with K&E
Webber, Dan	9/24/2025	0.1	Correspond with Company management regarding historical financial performance of joint ventures
Webber, Dan	9/24/2025	0.1	Correspond with S. Loop (A&M) and Company management regarding process to distribute Case status materials for internal review
Webber, Dan	9/24/2025	0.2	Correspond with S. Loop (A&M) regarding peer comparability metrics for certain business units
Grossi, Nick	9/25/2025	0.8	Develop an updated customer revenue forecast
Grossi, Nick	9/25/2025	1.3	Call with company, D. de Gosztonyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Grossi, Nick	9/25/2025	2.0	Prepare and participate in discussion with Company related to BP presentation
Grossi, Nick	9/25/2025	1.1	Review wish-list opportunities and provide comments re: same
Grossi, Nick	9/25/2025	1.6	Prepare business plan presentation materials
Hamerski, Grace	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Hamerski, Grace	9/25/2025	1.4	Analyze feedback from company divisional leaders related to business unit tear sheet materials and make related revisions
Hamerski, Grace	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Hamerski, Grace	9/25/2025	1.6	Update capital expenditures divisional split assumptions in business plan presentation materials per company feedback
Hamerski, Grace	9/25/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the financials in the business plan presentation
Hamerski, Grace	9/25/2025	2.2	Update business plan model, presentation materials, group and divisional tear sheets for latest thinking P&L projections provided by company
Hamerski, Grace	9/25/2025	2.2	Add additional P&L datapoints to business plan presentation materials per company feedback
Jain, Manasvi	9/25/2025	1.6	Working session updating IP litigation summary
Jain, Manasvi	9/25/2025	1.8	Prepare liabilities by region summary for Argentina and Czech Republic
Jain, Manasvi	9/25/2025	1.9	List liabilities by region for Brazil and China as of 9/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Kordupel, Lewis	9/25/2025	2.4	Prepare updates to the business plan outputs model for purposes of updating the business plan presentation materials, including supporting analyses
Kordupel, Lewis	9/25/2025	2.6	Continue preparing updates to the business unit financial section in the business plan presentation materials
Kordupel, Lewis	9/25/2025	2.2	Analyze the updates to the business unit financials for purposes of updating the business plan presentation materials
Kordupel, Lewis	9/25/2025	1.7	Working session with L. Kordupel and G. Hamerski (A&M) regarding updates to the financials in the business plan presentation
Kordupel, Lewis	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Kordupel, Lewis	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Kordupel, Lewis	9/25/2025	2.8	Prepare updates to the business unit financial section in the business plan presentation materials
Loop, Stuart	9/25/2025	1.3	Call with company, D. de Gosztonyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Loop, Stuart	9/25/2025	1.4	Revise divisional tear sheet for the ride dynamics division following input from the company finance team related to split by product lines
Loop, Stuart	9/25/2025	1.5	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials per company feedback
Loop, Stuart	9/25/2025	0.4	Call with company finance team regarding peer competitor grouping by division
Loop, Stuart	9/25/2025	1.3	Revise divisional operating performance charts following input from company management team
Loop, Stuart	9/25/2025	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	9/25/2025	0.2	Call with company regarding revenue bridge charts from FY25 to FY30
Loop, Stuart	9/25/2025	1.2	Revise divisional tear sheet for green technologies division following input from the company finance team related to split by product lines
Loop, Stuart	9/25/2025	1.1	Call with S. Loop, L. Kordupel and G. Hamerski (A&M) to discuss revisions to business plan summary presentation materials for company
Loop, Stuart	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Loop, Stuart	9/25/2025	1.8	Compile peer benchmark margin data for company operating divisions and create presentation materials
Postolos, Lucas	9/25/2025	2.8	Revise presentation for meeting with DIP lenders regarding profit improvement opportunities prior to circulating materials to management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Postolos, Lucas	9/25/2025	2.8	Continue revisions to presentation for Company management regarding profit improvement opportunities
Postolos, Lucas	9/25/2025	0.9	Working session between D. Webber and L. Postolos (A&M) to incorporate revisions to business case from Company division leaders
Postolos, Lucas	9/25/2025	1.9	Make revisions to presentation for Company management regarding profit improvement opportunities based on feedback from division leaders
Postolos, Lucas	9/25/2025	1.3	Update financial statements by division based on revisions from Company finance department
Postolos, Lucas	9/25/2025	2.3	Prepare documentation related to summary of liabilities to incorporate into business plan materials
Simion, Tony	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Simion, Tony	9/25/2025	1.3	Call with company, D. de Gosztonyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.3	Review of revised business cases for certain profit improvement initiatives
Webber, Dan	9/25/2025	0.4	Correspond with Company management regarding peer comparable analyses by business unit, and review of related analyses
Webber, Dan	9/25/2025	0.7	Call with company finance team, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.7	Meeting with the Company management to discuss customer claims for Lighting segment
Webber, Dan	9/25/2025	0.9	Working session between D. Webber and L. Postolos (A&M) to incorporate revisions to business case from Company division leaders
Webber, Dan	9/25/2025	1.3	Call with company, D. de Gosztonyi, J. Singh (PJT), N. Grossi, T. Simion, D. Webber and S. Loop (A&M) regarding changes to presentation materials for upcoming meeting on 9.25.25 with company management team
Webber, Dan	9/25/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding profit improvement initiatives
Webber, Dan	9/25/2025	0.3	Correspond with G. Schmelter (A&M) regarding summary of employees by country, and related analysis
Webber, Dan	9/25/2025	2.2	Prepare materials to summarize customer claims for Lighting business unit
Webber, Dan	9/25/2025	0.2	Correspond with T. Simion (A&M) regarding analysis for customer claims related to lighting segment
Webber, Dan	9/25/2025	0.2	Prepare for meeting to discuss customer claims for Lighting segment
Webber, Dan	9/25/2025	0.1	Correspond with J. Cook (A&M) regarding employee census

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	9/26/2025	1.5	Prepare materials related to aftermarket business plan
Grossi, Nick	9/26/2025	2.0	Prepare and participate in discussion with Company re: 5-year business plan
Hamerski, Grace	9/26/2025	2.1	Develop additional framework for division and product-line level business plan presentation materials in preparation for ad hoc group meetings
Hamerski, Grace	9/26/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and presentation materials related to July balance sheet reconciliations
Hamerski, Grace	9/26/2025	0.4	Call with A&M (L. Kordupel and G. Hamerski) regarding open items for the business plan, including next steps re: same
Hamerski, Grace	9/26/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator model per company feedback
Hamerski, Grace	9/26/2025	1.4	Analyze balance sheet impacts of various group-level tax and liabilities balance sheet accounts
Hamerski, Grace	9/26/2025	1.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July 2025 opening balance sheet assumptions and adjustments
Hamerski, Grace	9/26/2025	2.3	Update P&L source data in business plan model and prepare latest thinking calendarized consolidated monthly P&L forecast for distribution
Hamerski, Grace	9/26/2025	2.6	Make adjustments to various allocation assumptions on division-level balance sheets in balance sheet consolidator model per company feedback
Hamerski, Grace	9/26/2025	1.6	Make revisions to division-level business plan presentation materials per company feedback
Hamilton, Makenna	9/26/2025	1.3	Call with L. Postolos and M. Hamilton (A&M) re. company liability management on a by country basis as of 9/26
Hamilton, Makenna	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Hamilton, Makenna	9/26/2025	0.8	Call with M. Hamilton and M. Jain (A&M) re. changes to chapter 11 opportunities on a by country basis as of 9/26
Hamilton, Makenna	9/26/2025	1.2	Review business plan scenarios and outcomes for China
Hamilton, Makenna	9/26/2025	1.4	Review business plan scenarios and outcomes for Argentina
Hamilton, Makenna	9/26/2025	1.7	Review business plan scenarios and outcomes for Brazil
Jain, Manasvi	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Jain, Manasvi	9/26/2025	0.8	Call with M. Hamilton and M. Jain (A&M) re. changes to chapter 11 opportunities on a by country basis as of 9/26
Jain, Manasvi	9/26/2025	1.4	Prepare liabilities by region summary for France as of 9/26
Jain, Manasvi	9/26/2025	1.6	Prepare liabilities by region summary for France as of 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Jain, Manasvi	9/26/2025	2.4	Prepare liabilities by region summary for China as of 9/26
Kordupel, Lewis	9/26/2025	0.4	Call with A&M (L. Kordupel and G. Hamerski) regarding open items for the business plan, including next steps re: same
Kordupel, Lewis	9/26/2025	0.8	Prepare updates to the vendor payment analysis, including the summary of the status of the analysis
Kordupel, Lewis	9/26/2025	2.8	Analyze the business plan model, including supplemental analyses for purposes of go-forward work plan
Loop, Stuart	9/26/2025	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss case updates and presentation materials related to July balance sheet reconciliations
Loop, Stuart	9/26/2025	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to balance sheet consolidator model per company feedback
Loop, Stuart	9/26/2025	0.8	Call with company management regarding edits to presentation materials for meetings on 9.26.25
Loop, Stuart	9/26/2025	1.7	Revise PowerPoint meeting materials following comments from company management team in advice of status update call on 9.26.25
Loop, Stuart	9/26/2025	2.5	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Loop, Stuart	9/26/2025	1.9	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss July 2025 opening balance sheet assumptions and adjustments
Loop, Stuart	9/26/2025	0.6	Update PMO materials for 9.30.25 PMO meeting regarding business plan workstream
Postolos, Lucas	9/26/2025	1.4	Revise presentation for meeting with DIP lenders regarding profit improvement opportunities based on feedback from management
Postolos, Lucas	9/26/2025	2.1	Update materials summarizing liabilities at each country to provide to K&E team
Postolos, Lucas	9/26/2025	1.3	Call with L. Postolos and M. Hamilton (A&M) re. company liability management on a by country basis as of 9/26
Postolos, Lucas	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Schmelter, Griffen	9/26/2025	0.5	Create currency translation for local salary currencies to USD millions
Schmelter, Griffen	9/26/2025	2.0	Create individual slides for all countries within the company census file showing head count and annual compensation
Schmelter, Griffen	9/26/2025	1.7	Create stock format to show total full time, part time, union, and non union employees by country based on company census by country
Schmelter, Griffen	9/26/2025	0.6	Create mapping of categories of workers based on whether we consider them union or non union
Shiffman, David	9/26/2025	0.8	Begin preliminary analysis of customer impact on business plan
Simion, Tony	9/26/2025	0.6	Review materials collected and respond with questions regarding headcount by legal entity for potential impairment analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Simion, Tony	9/26/2025	0.6	Prepare outline of next steps based on feedback from Ad Hoc Lenders Advisors meeting on financial projections and profit improvement opportunities
Simion, Tony	9/26/2025	2.5	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Webber, Dan	9/26/2025	0.1	Correspond with Company management regarding plant profitability
Webber, Dan	9/26/2025	2.4	Call with company management, PJT and T. Simion, D. Webber, S. Loop (A&M) regarding divisional 5-year plan materials
Webber, Dan	9/26/2025	2.1	Revise consolidated business case analysis based on certain feedback from Company management
Webber, Dan	9/26/2025	1.9	Review of analysis illustrating certain liabilities by country
Webber, Dan	9/26/2025	0.4	Correspond with T. Simion (A&M) regarding workplan related to business plan profit improvement initiatives
Webber, Dan	9/26/2025	0.3	Correspond with Company management regarding business case to combine plants, and related analyses
Webber, Dan	9/26/2025	0.2	Call with D. Webber, L. Postolos, M. Hamilton and M. Jain (A&M) to discuss Chapter 11 opportunities
Grossi, Nick	9/27/2025	1.0	Prepare business plan presentation deck
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for Germany
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for France
Hamilton, Makenna	9/27/2025	2.9	Review business plan scenarios and outcomes for Czech
Hamilton, Makenna	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Jain, Manasvi	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Jain, Manasvi	9/27/2025	2.1	Prepare liabilities by region summary for Italy as of 9/27
Jain, Manasvi	9/27/2025	0.3	Correspond with M. Hamilton (A&M) re. changes to chapter 11 opportunities for China
Jain, Manasvi	9/27/2025	0.9	Prepare liabilities by region summary for Poland as of 9/27
Jain, Manasvi	9/27/2025	1.3	Prepare liabilities by region summary for Mexico as of 9/27
Jain, Manasvi	9/27/2025	1.6	Prepare liabilities by region summary for Germany as of 9/27
Jain, Manasvi	9/27/2025	1.8	Prepare liabilities by region summary for Japan as of 9/27
Jain, Manasvi	9/27/2025	0.8	Prepare liabilities by region summary for Morocco as of 9/27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/27/2025	0.9	Create divisional tear sheet packages for materials discussed on 9.26.25 with company management
Loop, Stuart	9/27/2025	2.2	Summarize restructuring impact mechanics on the divisional income statements for 5-year plan forecast
Postolos, Lucas	9/27/2025	1.8	Make revisions to documentation summarizing liabilities by jurisdiction to support K&E in business plan strategy
Postolos, Lucas	9/27/2025	2.4	Update documentation summarizing liabilities by jurisdiction to support K&E in business plan strategy
Postolos, Lucas	9/27/2025	0.6	Call with L. Postolos, M. Hamilton, and M. Jain (A&M) re. company liability management on a by country basis as of 9/27
Schmelter, Griffen	9/27/2025	1.7	Create stock format to show total full time, part time, union, and non union employees by country based on company census by Legal Entity
Schmelter, Griffen	9/27/2025	1.3	Create Legal Entity mapping to map census legal entity to A&M legal entity naming's
Schmelter, Griffen	9/27/2025	0.7	Create Checks page within by legal entity head count analysis
Shiffman, David	9/27/2025	0.6	Correspond with Company regarding detailed customer assumptions in the Business Plan
Webber, Dan	9/27/2025	0.2	Correspond with N. Grossi, T. Simion (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/27/2025	0.2	Correspond with L. Postolos (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/27/2025	0.4	Review of by-country summaries of certain liabilities, real estate footprint, and headcount
Grossi, Nick	9/28/2025	0.5	Review plant level economics and provide comments re: same
Hamerski, Grace	9/28/2025	2.9	Make updates to supporting analyses in business plan presentation materials and business unit tear sheets
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Italy
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Mexico
Hamilton, Makenna	9/28/2025	2.9	Review business plan scenarios and outcomes for Japan
Jain, Manasvi	9/28/2025	1.2	Prepare liabilities by region summary for Spain as of 9/28
Jain, Manasvi	9/28/2025	0.6	Prepare liabilities by region summary for Romania as of 9/28
Jain, Manasvi	9/28/2025	1.2	Edit currencies in the liability summary file to Oku
Jain, Manasvi	9/28/2025	1.1	Prepare liabilities by region summary for Turkey as of 9/28
Jain, Manasvi	9/28/2025	0.9	Prepare liabilities by region summary for Thailand as of 9/28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Jain, Manasvi	9/28/2025	0.8	Prepare liabilities by region summary for United Kingdom as of 9/28
Jain, Manasvi	9/28/2025	0.8	Prepare liabilities by region summary for Slovakia as of 9/28
Jain, Manasvi	9/28/2025	2.3	Consolidate liability summaries by region into a single file and standardized the format for consistency
Kordupel, Lewis	9/28/2025	2.8	Analyze the business plan model mechanics for purposes of identifying improvements to enhance working capital forecasting
Loop, Stuart	9/28/2025	0.4	Update aftermarket division income statement following input from company finance team
Loop, Stuart	9/28/2025	1.7	Outline working capital mechanics of restructuring overlay assumptions by division for accounts payable
Postolos, Lucas	9/28/2025	0.7	Correspond among L. Postolos, M. Hamilton, and M. Jain (A&M) regarding jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.8	Meeting and correspondences with D. Webber and L. Postolos (A&M) regarding jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.8	Incorporate headcount information into presentation with jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	0.9	Review of draft presentation with jurisdiction liability information to support K&E analysis
Postolos, Lucas	9/28/2025	2.7	Prepare updates to presentation with jurisdiction liability information to support K&E analysis
Schmelter, Griffen	9/28/2025	0.9	Create Reference / table of contents page within head count analysis file
Schmelter, Griffen	9/28/2025	2.8	Create individual slides for all Legal Entities within the company census file showing head count and annual compensation
Webber, Dan	9/28/2025	0.4	Revise case study for illustrative closure of certain plant, by including related legal entity and jurisdictional trial balances
Webber, Dan	9/28/2025	0.3	Correspond with L. Postolos, M. Hamilton and M. Jain (A&M) to provide feedback on summary of certain liabilities, real estate footprint, and headcount
Webber, Dan	9/28/2025	1.1	Review of by-country summaries of certain liabilities, real estate footprint, and headcount
Webber, Dan	9/28/2025	2.9	Prepare case study for illustrative closure of certain plant
Webber, Dan	9/28/2025	0.9	Revise profit improvement initiatives support file to incorporate latest peer benchmarking and P&L forecasts
Webber, Dan	9/28/2025	0.8	Meeting and correspondences with D. Webber and L. Postolos (A&M) regarding jurisdiction liability information to support K&E analysis
Webber, Dan	9/28/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding by-country summary of certain liabilities, real estate footprint, and headcount
Grossi, Nick	9/29/2025	0.4	Coordinate and finalize the AHG Business Plan agenda

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	9/29/2025	1.0	Review and provide comments re: business plan presentation
Hamerski, Grace	9/29/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes to divisional presentation materials on 5-year plan
Hamerski, Grace	9/29/2025	1.0	Revise framework for business plan model mechanics
Hamerski, Grace	9/29/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) regarding updates to the business plan modeling mechanics
Hamerski, Grace	9/29/2025	2.7	Prepare additional format of business plan summary presentation materials for consolidated financial projections
Hamerski, Grace	9/29/2025	2.9	Prepare divisional financial summary presentation materials for all operating business units
Hamilton, Makenna	9/29/2025	2.9	Review business plan scenarios and outcomes for Spain
Hamilton, Makenna	9/29/2025	1.7	Review business plan scenarios and outcomes for Poland
Hamilton, Makenna	9/29/2025	1.8	Review business plan scenarios and outcomes for Slovakia
Hamilton, Makenna	9/29/2025	1.9	Review business plan scenarios and outcomes for Romanis
Hamilton, Makenna	9/29/2025	1.9	Review business plan scenarios and outcomes for Morocco
Hamilton, Makenna	9/29/2025	2.1	Review business plan scenarios and outcomes for Turkey
Hamilton, Makenna	9/29/2025	1.7	Review business plan scenarios and outcomes for Thailand
Kordupel, Lewis	9/29/2025	2.7	Analyze financial projections for purposes of updating business plan model
Kordupel, Lewis	9/29/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan model mechanics
Kordupel, Lewis	9/29/2025	2.8	Analyze income statement projections for purposes of business plan modeling
Kordupel, Lewis	9/29/2025	1.8	Working session with A&M (L. Kordupel and G. Hamerski) regarding updates to the business plan modeling mechanics
Kordupel, Lewis	9/29/2025	2.4	Continue analysis of income statement projections for purposes of business plan modeling
Kordupel, Lewis	9/29/2025	2.8	Analyze working capital assumptions in the business plan for modeling purposes
Loop, Stuart	9/29/2025	0.5	Call with company finance team regarding lighting division 5-year plan forecast
Loop, Stuart	9/29/2025	0.9	Email correspondence with company finance team regarding historical reconciling adjustments to the income statement and legal consolidation
Loop, Stuart	9/29/2025	0.1	Participate in company side advisor call with PJT, K&E and A&M teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	9/29/2025	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes to divisional presentation materials on 5-year plan
Loop, Stuart	9/29/2025	0.4	Call with L. Kordupel, S. Loop (A&M) regarding business plan model mechanics
Loop, Stuart	9/29/2025	0.6	Compile responses to lender diligence requests related to income statement trends for 2025 remainder of the year forecast
Loop, Stuart	9/29/2025	0.6	Email correspondence with company finance team regarding aftermarket division 5-year projections
Loop, Stuart	9/29/2025	0.8	Email correspondence with company finance team regarding peer group comparable
Loop, Stuart	9/29/2025	0.9	Build summary free cash flow walk by division for latest thinking 5-year plan
Loop, Stuart	9/29/2025	1.1	Build out of model mechanics for 5-year plan by division
Loop, Stuart	9/29/2025	1.2	Build out initial mechanics for net working capital tear sheet by division for 5-year plan projection period
Loop, Stuart	9/29/2025	1.4	Update presentation materials for total company 5-year plan financials in advance of meetings on 10.8.25
Loop, Stuart	9/29/2025	2.3	Build out model mechanics for case drivers and sensitivities for different divisional and product line combinations
Loop, Stuart	9/29/2025	0.6	Review divisional balance sheet mechanics
Postolos, Lucas	9/29/2025	1.7	Update manufacturing plant materials and analysis in preparation for business plan meetings with DIP lenders
Postolos, Lucas	9/29/2025	2.1	Prepare materials to assist management team with business plan discussions with creditor groups
Simion, Tony	9/29/2025	0.6	Call with T. Simion, D. Webber (A&M) and Company management to discuss requests from Business Unit leads related to 5-Year Plan
Simion, Tony	9/29/2025	0.6	Call with T. Simion, D. Webber (A&M), Company management, and J. Heyden (Alix) to discuss OEM strategy
Simion, Tony	9/29/2025	0.8	Review manufacturing footprint information and business case summaries provided by Management
Webber, Dan	9/29/2025	0.3	Correspond with L. Postolos (A&M) regarding updates to real estate footprint analysis related to profit improvement opportunities
Webber, Dan	9/29/2025	1.6	Reconcile materials from Company real estate team with previously provided business cases
Webber, Dan	9/29/2025	1.3	Prepare outline of forecast assumptions for warehouses and non-manufacturing real estate for each Business Unit to review
Webber, Dan	9/29/2025	0.7	Prepare analysis to illustrate plant path to profitability to support Business Plan
Webber, Dan	9/29/2025	0.7	Revise profit improvement initiatives support file to incorporate latest assumptions related to real estate footprint initiatives
Webber, Dan	9/29/2025	0.6	Correspond with management regarding forecasted saturation and gross profit by plant, and review of related materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/29/2025	0.6	Call with Company management, J. Heyden (Alix) and C. Hackett (SVP) to discuss OEM strategy
Webber, Dan	9/29/2025	0.4	Correspond with Company management regarding Electronics customer programs, and review of related materials
Webber, Dan	9/29/2025	0.3	Correspond with T. Simion, N. Grossi (A&M) regarding workplan for Business Plan in advance of meeting with AHG
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) regarding work plan for profit improvement initiatives
Webber, Dan	9/29/2025	0.1	Correspond with T. Simion (A&M) regarding diligence strategy with Alix as related to Business Plan
Webber, Dan	9/29/2025	0.1	Correspond with Company management regarding forecasted plant capacity
Webber, Dan	9/29/2025	0.3	Review of Ride Dynamics overview materials shared by management, for other businesses to use as template for meetings with AHG
Webber, Dan	9/29/2025	0.6	Call with Company management to discuss requests from Business Unit leads related to 5-Year Plan
Grossi, Nick	9/30/2025	0.9	Prepare and participate in discussion with AHG related to plant performance
Grossi, Nick	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Grossi, Nick	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Grossi, Nick	9/30/2025	0.7	Draft customer related communication materials
Hamerski, Grace	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Hamerski, Grace	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Hamerski, Grace	9/30/2025	1.2	Call with L. Kordupel, and G. Hamerski (A&M) to discuss case updates and refinements to business plan model framework
Hamerski, Grace	9/30/2025	1.9	Working session with S. Loop and G. Hamerski (A&M) to update outputs model and presentation materials for new P&L data provided by company management
Hamerski, Grace	9/30/2025	2.1	Working session with S. Loop and G. Hamerski (A&M) to refine business unit tear sheet presentation materials and product line splits
Hamerski, Grace	9/30/2025	2.3	Working session with S. Loop and G. Hamerski (A&M) to develop revised framework for consolidated and divisional tear sheets
Hamerski, Grace	9/30/2025	2.6	Working session with S. Loop and G. Hamerski (A&M) to revise tear sheet presentation materials for ad hoc group
Hamerski, Grace	9/30/2025	0.9	Prepare preliminary draft of business strategy and 5-year plan ad hoc group presentation materials for distribution and company feedback

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	9/30/2025	1.6	Refine financial summary presentation materials and make updates per company feedback and latest thinking source data
Hamilton, Makenna	9/30/2025	1.1	Review business plan scenarios and outcomes for the United Kingdom
Kordupel, Lewis	9/30/2025	2.8	Analyze working capital drivers in the business plan for modeling purposes
Kordupel, Lewis	9/30/2025	1.2	Analyze restructuring impacts scenarios for purposes of business plan modeling
Kordupel, Lewis	9/30/2025	1.2	Call with L. Kordupel, and G. Hamerski (A&M) to discuss case updates and refinements to business plan model framework
Kordupel, Lewis	9/30/2025	2.3	Prepare balance sheet roll forward analysis for purposes of business plan modeling purposes
Kordupel, Lewis	9/30/2025	2.7	Analyze balance sheet projections for purposes of business plan modeling
Kordupel, Lewis	9/30/2025	2.4	Analyze go-forward financial projections for purposes of business plan modeling purposes
Loop, Stuart	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Loop, Stuart	9/30/2025	1.0	Review case updates and refinements to business plan model framework
Loop, Stuart	9/30/2025	0.3	Call with company management regarding peer group data
Loop, Stuart	9/30/2025	0.4	Compile diligence responses for FTI diligence questions on 5-year projections
Loop, Stuart	9/30/2025	0.5	Meeting with division leaders, S. Loop, and L. Postolos (A&M) regarding profit improvement opportunities
Loop, Stuart	9/30/2025	0.6	Outline presentation slides for consolidated business unit presentations on 10.8 and 10.9.25
Loop, Stuart	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Loop, Stuart	9/30/2025	1.9	Working session with S. Loop and G. Hamerski (A&M) to update outputs model and presentation materials for new P&L data provided by company management
Loop, Stuart	9/30/2025	2.1	Working session with S. Loop and G. Hamerski (A&M) to refine business unit tear sheet presentation materials and product line splits
Loop, Stuart	9/30/2025	2.3	Working session with S. Loop and G. Hamerski (A&M) to develop revised framework for consolidated and divisional tear sheets
Loop, Stuart	9/30/2025	2.6	Working session with S. Loop and G. Hamerski (A&M) to revise tear sheet presentation materials for ad hoc group
Loop, Stuart	9/30/2025	1.0	Call with company finance team regarding 5-year financial projections in advance of meetings on 10.8.25
Postolos, Lucas	9/30/2025	1.9	Working session to revise business plan materials for ad hoc group

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Postolos, Lucas	9/30/2025	2.7	Working session between D. Webber and L. Postolos (A&M) to prepare business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	0.8	Update business plan materials related to profit improvement opportunities prior to circulating to management
Postolos, Lucas	9/30/2025	2.6	Working session between D. Webber and L. Postolos (A&M) to prepare business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	0.5	Meeting with division leaders, S. Loop, and L. Postolos (A&M) regarding profit improvement opportunities
Postolos, Lucas	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Postolos, Lucas	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Postolos, Lucas	9/30/2025	2.3	Working session regarding updates to profit improvement presentation
Postolos, Lucas	9/30/2025	2.1	Incorporate inputs from divisions into business plan materials related to profit improvement opportunities
Shiffman, David	9/30/2025	1.3	Correspond with A&M business plan team regarding latest P&L forecasts and related follow up analysis
Simion, Tony	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Simion, Tony	9/30/2025	1.3	Meeting with K&E team, T. Simion, N. Grossi, and L. Postolos (A&M) regarding analysis of jurisdiction liabilities
Simion, Tony	9/30/2025	1.0	Call with Company, ad hoc group, T. Simion, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss preliminary business plan on consolidated and divisional basis
Simion, Tony	9/30/2025	1.4	Review and prepare list of questions regarding follow-ups on Company's latest business plan materials
Webber, Dan	9/30/2025	0.1	Correspond with Company management regarding assumptions in Business Plan for Ride Dynamics segment
Webber, Dan	9/30/2025	0.5	Discuss among North American division leaders regarding profit improvement opportunities
Webber, Dan	9/30/2025	0.2	Review draft Business Plan presentation materials for upcoming stakeholder meetings
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding open requests to complete Busines Plan presentation for upcoming stakeholder meetings
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding assumptions in Business Plan related to Warehouse footprint
Webber, Dan	9/30/2025	0.2	Correspond with Company management regarding assumptions in Business Plan related to Non-Manufacturing real estate footprint
Webber, Dan	9/30/2025	1.3	Discuss among K&E team regarding analysis of jurisdiction liabilities
Webber, Dan	9/30/2025	2.7	Working session to prepare business plan materials for ad hoc group

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	9/30/2025	2.6	Working session to review inputs from division leaders for business plan
Webber, Dan	9/30/2025	1.9	Working session to revise business plan materials for ad hoc group
Webber, Dan	9/30/2025	0.5	Call with D. Webber (A&M), Company management regarding recent discussions with lender advisors and future diligence
Webber, Dan	9/30/2025	1.0	Call with Company, ad hoc group, to discuss preliminary business plan on consolidated and divisional basis
Webber, Dan	9/30/2025	0.5	Call with Company, to discuss development of business plan materials for ad hoc group
Webber, Dan	9/30/2025	0.3	Revise analysis to illustrate plant path to profitability to support Business Plan based on additional information from management
Webber, Dan	9/30/2025	0.5	Discuss among European division leaders, regarding profit improvement opportunities
Webber, Dan	9/30/2025	0.5	Call with Company, T. Simion, S. Loop, D. Webber, L. Postolos, and G. Hamerski (A&M) to discuss development of business plan materials for ad hoc group
Webber, Dan	9/30/2025	2.3	Working session regarding updates to profit improvement presentation
Subtotal		**2,699.7**	

CASE ADMINISTRATION

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/11/2025	2.7	Prepare and Reconcile a comprehensive fee invoice for all pre-filing services
Chester, Monte	6/11/2025	1.7	Perform audit of internal A&M conflicts Schedule A report to conflicts master
Hertzberg, Julie	6/11/2025	0.6	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M) re: open items and next steps
Weiland, Brad	6/11/2025	0.6	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M) re: open items and next steps
Grossi, Nick	6/12/2025	2.5	Prepare for hearing as first day declarant and review of substantive materials
Simoneaux, Natalie	6/12/2025	0.7	Gather listing of client customers in order to properly perform notice
Weiland, Brad	6/12/2025	0.4	Review creditor matrix items for accuracy, completeness, and formatting
Simoneaux, Natalie	6/14/2025	1.2	Prepare analysis of consolidated AP balances as of the petition date
Grossi, Nick	6/18/2025	0.4	Review professional fee invoices for accuracy, coding, and approvals
Simoneaux, Natalie	6/25/2025	2.4	Analyze newly filed claims in order to determine overlap with Top 30 Creditors
Simoneaux, Natalie	6/25/2025	2.4	Prepare analysis of filed claims in relation to open AP as of the filing for reconciliation purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CASE ADMINISTRATION

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/6/2025	1.3	Create schedule demonstrating all pre-petition billable time by billable code and by person
Campbell, Lyndsay	7/6/2025	1.1	Summarize the prepetition hours and finalize prepetition fee tracker
Broskay, Cole	7/11/2025	0.3	Internal update discussion with R. Gordon, C. Broskay (A&M) over team action items
Gordon, Robert	7/11/2025	0.3	Internal update discussion with R. Gordon, C. Broskay (A&M) over team action items
Subtotal		**18.6**	

COMMUNICATION

Professional	Date	Hours	Activity
Hertzberg, Julie	6/11/2025	3.1	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Schmelter, Griffen	6/11/2025	0.2	Communicate with EMEA treasury team on counterparty accounts for which we are unable to map to A&M listing of active bank accounts
Schmelter, Griffen	6/11/2025	0.2	Communicate with NAFTA Treasury team on unreconciled bank accounts and adjusted petition date bank account balances
Simion, Tony	6/11/2025	1.7	Attend and participate Management kickoff meeting with senior leadership
Simion, Tony	6/11/2025	0.9	Attend meeting with Management regarding the rollout of documents to 2nd tier leadership
Stegenga, Jeff	6/11/2025	0.4	Review of relevant first day media coverage following the chapter 11 filing
Weiland, Brad	6/11/2025	0.2	Correspond with T. Simion (A&M), J. Hertzberg (A&M), A. Shahbain (A&M), M. Dvorak (A&M) re: accounting and communications items
Weiland, Brad	6/11/2025	0.3	Correspond with counterpary and Collected Strategies teams re: communications materials
Weiland, Brad	6/11/2025	0.3	Office conferences with Marelli re: customer communications and open items
Weiland, Brad	6/11/2025	0.3	Review and analyze communications materials
Weiland, Brad	6/11/2025	0.4	Correspond with J. Hertzberg (A&M) re: communications and translation items
Hertzberg, Julie	6/12/2025	2.2	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Pack, Laura	6/12/2025	1.6	Rewrite and correcting customer FAQ due to inaccurate translation to ensure accurate content and business-compliant wording
Pack, Laura	6/12/2025	0.3	Review of customer communication letter for compliance with professional business communication standards and correct wording
Pack, Laura	6/12/2025	1.4	Rewrite and correcting supplier FAQ due to inaccurate translation to ensure accurate content and business-compliant wording

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	Date	Hours	Activity
Pack, Laura	6/12/2025	0.8	Rewrite and correcting supplier communication letter due to inaccurate translation to ensure accurate content and business-compliant wording
Schmelter, Griffen	6/12/2025	0.2	Communicate with A&M team member on additional bank accounts raised by the company to be added to A&M bank account listing
Schmelter, Griffen	6/12/2025	0.2	Correspond with A&M colleague on current progress for 6/14 and next steps to be completed on 6/13
Weiland, Brad	6/12/2025	0.4	Review communications materials for consistency and stakeholder alignment
Weiland, Brad	6/12/2025	0.4	Correspond with L. Callerio (A&M), J. Hertzberg (A&M), G. Shibata (A&M), L. Pack (A&M) re: communications materials
Weiland, Brad	6/12/2025	0.2	Review and analyze creditor call log and follow-up re: same
Weiland, Brad	6/12/2025	0.2	Correspond re: communications materials with L. Callerio (A&M), J. Hertzberg (A&M), R. Agostinelli (GT) re: communications and translations
Weiland, Brad	6/12/2025	0.2	Correspond with J. Morrow (counterpary) and J. Hertzberg (A&M) re: creditor call log
Hertzberg, Julie	6/13/2025	1.7	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/13/2025	0.8	Facilitate translation of communications materials and related correspondence
Weiland, Brad	6/13/2025	0.4	Correspond with J. Hertzberg (A&M) and non-US A&M teams re: communications materials translation
Hertzberg, Julie	6/14/2025	0.4	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/14/2025	0.6	Facilitate translation of communications materials and related correspondence
Schmelter, Griffen	6/14/2025	0.2	Correspond with A&M colleague on necessary actions by company to approve 6/10 and 6/13 balances
Schmelter, Griffen	6/14/2025	0.3	Correspond with company treasury team on go forward process on obtaining bank account balances for the week end
Hertzberg, Julie	6/16/2025	0.3	Review daily call center call log and note insights
Hertzberg, Julie	6/16/2025	0.8	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/16/2025	1.4	Facilitate translation of communications materials and related correspondence
Schmelter, Griffen	6/16/2025	0.4	Correspond with EMEA treasury teams on items that remain outstanding that are needed to prepare budget vs actuals report for week ending 6/13
Schmelter, Griffen	6/16/2025	0.3	Correspond with APAC treasury teams on items that remain outstanding that are needed to prepare budget vs actuals report for week ending 6/13

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	Date	Hours	Activity
Schmelter, Griffen	6/16/2025	0.3	Correspond with NAFTA / LATAM treasury teams on items that remain outstanding that are needed to prepare budget vs actuals report for week ending 6/13
Simion, Tony	6/16/2025	0.4	Review latest local press releases regarding Marelli Chapter 11 and potential impact with vendor negotiations
Weiland, Brad	6/16/2025	0.2	Correspond with S. Bisang (Collected Strategies) and D. O'Keefe (Collected Strategies) re: communications materials
Weiland, Brad	6/16/2025	0.4	Review draft communications materials
Weiland, Brad	6/16/2025	0.3	Correspond with B. Malz (K&E), E. Swager (K&E), J. Hertzberg (A&M), T. Simion (A&M) re: internal communications in non-U.S. jurisdictions
Hertzberg, Julie	6/17/2025	1.1	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	6/17/2025	0.3	Review daily call center call log and note insights
Hertzberg, Julie	6/17/2025	2.1	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Schmelter, Griffen	6/17/2025	0.2	Correspond with local treasury teams on bank balances received for 6/13 asking for sign off on final balance numbers
Schmelter, Griffen	6/17/2025	0.2	Correspond with EMEA treasury team on bank accounts #s for various Turkish accounts to complete bank account exabit / reference file
Hertzberg, Julie	6/18/2025	2.6	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/18/2025	0.4	Review daily call center call log and note insights
Weiland, Brad	6/18/2025	0.4	Prepare and revise communication materials re: non-US vendors
Grossi, Nick	6/19/2025	0.9	Prepare and participate in discussion with Ad Hoc committee advisors (HL, Alix, counterparty) to provide status update
Hertzberg, Julie	6/19/2025	0.3	Review daily call center call log and note insights
Hertzberg, Julie	6/19/2025	0.3	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	6/20/2025	0.3	Review daily call center call log and note insights
Hertzberg, Julie	6/23/2025	0.2	Review daily call center call log and note insights
Hertzberg, Julie	6/23/2025	0.3	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/24/2025	0.9	Facilitate translation of communications materials and related correspondence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	Date	Hours	Activity
Hertzberg, Julie	6/24/2025	0.3	Review daily call center call log and note insights
Schmelter, Griffen	6/24/2025	0.2	Correspond with EMEA treasury team on EMEA counterparty account balances that were provided by region, country and account
Schmelter, Griffen	6/24/2025	0.2	Correspond with APAC treasury team in missing bank activity categorization and other information missing from for Chinese bank accounts
Schmelter, Griffen	6/24/2025	0.1	Correspond with EMEA treasury team on exceptional software accounts that A&M pull individually
Schmelter, Griffen	6/24/2025	0.1	Correspond with region treasury teams for them to confirm 6/20 bank balances
Simion, Tony	6/24/2025	0.6	Attend meeting with Marelli Head of Communications to discuss next set of materials and timing of distribution
Hertzberg, Julie	6/25/2025	0.6	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/25/2025	0.2	Review daily call center call log and note insights
Hertzberg, Julie	6/26/2025	0.2	Review daily call center call log and note insights
Hertzberg, Julie	6/30/2025	0.8	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	6/30/2025	0.2	Review daily call center call log and note insights
Hertzberg, Julie	7/1/2025	0.2	Review daily call center call log for records and compliance purposes
Simion, Tony	7/1/2025	0.6	Review and provide edits to letter and FAQs to creditor insurers looking for information on Marelli's chapter 11
Hertzberg, Julie	7/2/2025	0.2	Review daily call center call log for records and compliance purposes
Hertzberg, Julie	7/2/2025	0.7	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	7/3/2025	0.2	Review daily call center call log for records and compliance purposes
Hertzberg, Julie	7/7/2025	0.6	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	7/8/2025	0.7	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Simion, Tony	7/8/2025	0.8	Review and provide comments to Managements latest internal update memo on chapter 11 timelines
Weiland, Brad	7/9/2025	0.2	Correspond with A. Shahbain (A&M) re: customer questions and communications items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	Date	Hours	Activity
Weiland, Brad	7/9/2025	0.3	Correspond with Marelli commercial personnel re: customer inquiries
Weiland, Brad	7/9/2025	0.8	Prepare and revise materials re: customer communications and inquiries
Hertzberg, Julie	7/10/2025	0.5	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Simion, Tony	7/10/2025	1.2	Revie and provide edits to management's leadership news letter highlight activities during the first month of operating in chapter 11
Hertzberg, Julie	7/14/2025	0.5	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	7/15/2025	0.8	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Simion, Tony	7/15/2025	0.4	Review and provide comments to preliminary press release related to 2nd day hearing
Hertzberg, Julie	7/16/2025	0.8	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	7/17/2025	0.4	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Hertzberg, Julie	7/17/2025	0.4	Facilitate translation of communications materials and related correspondence
Weiland, Brad	7/17/2025	0.4	Prepare client materials re: responses to third party bankruptcy inquiries
Hertzberg, Julie	7/21/2025	1.3	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	7/22/2025	1.3	Monitor incoming stakeholder inquiries and ensure FAQs, talking points, and related communications materials are accurate and updated
Simion, Tony	7/24/2025	0.9	Review latest draft of new press release, vendor letter, and other FAQs to be posted to the company's website regarding the chapter 11
Simion, Tony	7/25/2025	0.4	Review and provide comments to vendor letter regarding 2nd day hearing and overbid deadline
Hertzberg, Julie	7/28/2025	0.7	Facilitate translation of communications materials and related correspondence
Hertzberg, Julie	7/30/2025	0.3	Facilitate translation of communications materials and related correspondence
Weiland, Brad	8/1/2025	0.4	Correspond with T. Simion (A&M), C. Turner (A&M), J. Hertzberg (A&M) re communications items
Weiland, Brad	8/1/2025	0.8	Prepare and revise communications materials re bankruptcy reporting
Shibata, Gerardo Yukio	8/4/2025	0.6	Customize communication documents to Spanish G. Shibata (A&M)
Weiland, Brad	8/7/2025	0.3	Review vendor management and communications items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COMMUNICATION

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/7/2025	0.7	Support with the translation of an official circular for the Company on behalf of J. Herzberg (A&M)
Simion, Tony	8/8/2025	0.8	Call with Veritas to discuss potential changes to call center due to level of activity
Weiland, Brad	8/18/2025	0.2	Correspond with G. Shibata (A&M) and the Company re Mexico communications items
Weiland, Brad	8/19/2025	0.4	Review client communication items and confirm message consistency
Simion, Tony	8/21/2025	0.2	Telephone conference among B. Weiland (A&M), T. Simion (A&M), E. Swager (K&E), N. Howard (K&E), N. Adzima (K&E) re bankruptcy, notice, and communications items
Weiland, Brad	8/21/2025	0.2	Telephone conference among B. Weiland (A&M), T. Simion (A&M), E. Swager (K&E), N. Howard (K&E), N. Adzima (K&E) re bankruptcy, notice, and communications items
Weiland, Brad	8/21/2025	0.2	Correspond with T. Simion (A&M) and the Company re communications support
Simion, Tony	8/22/2025	0.8	Discuss with Management regarding options for changes to Company's call center
Weiland, Brad	8/22/2025	0.2	Correspond with J. Warren (A&M) re communications and open items
Weiland, Brad	8/29/2025	0.2	Correspond with T. Simion (A&M) re communications items
Simion, Tony	9/2/2025	0.4	Attend meeting with Management and Collected Strategies to discuss upcoming communications rollout plan
Simion, Tony	9/5/2025	0.8	Attend meeting with Management and Communications firm to discuss materials related to milestone date changes
Pack, Laura	9/9/2025	2.6	Check all submitted documents for conformity with pro-forma invoices, confirm required data is present, and approve for processing and payment (LATAM)
Pack, Laura	9/9/2025	2.7	Assist Purchasing and Logistics by supplying clarifications or information required for the efficient execution of payments for CIA submissions
Pack, Laura	9/9/2025	2.9	Review invoices and approval where advance payments are required for accelerated processing and payment execution (EMEA requests)
Pack, Laura	9/9/2025	2.1	Keep a register of invoices in the CIA inbox associated with EMEA and NAFTA
Weiland, Brad	9/12/2025	0.2	Correspond with D. Heriford (A&M), M. Dvorak (A&M) re vendor inquiry
Simion, Tony	9/15/2025	0.4	Attend meeting with Management to discuss upcoming potential public relations items that materials potentially need to be prepared for
Weiland, Brad	9/19/2025	0.2	Correspond with A. Shahbain (A&M) re communications items
Subtotal		**73.2**	

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Chester, Monte	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Hertzberg (A&M), M. Zeiss (A&M) and Marelli purchasing and legal teams to discuss contract collection efforts and preparation
Dvorak, Michael	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Hertzberg (A&M), M. Zeiss (A&M) and Marelli purchasing and legal teams to discuss contract collection efforts and preparation
Hertzberg, Julie	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Hertzberg (A&M), M. Zeiss (A&M) and Marelli purchasing and legal teams to discuss contract collection efforts and preparation
Weiland, Brad	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Hertzberg (A&M), M. Zeiss (A&M) and Marelli purchasing and legal teams to discuss contract collection efforts and preparation
Zeiss, Mark	6/19/2025	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Hertzberg (A&M), M. Zeiss (A&M) and Marelli purchasing and legal teams to discuss contract collection efforts and preparation
Chester, Monte	6/20/2025	2.6	Review Intralinks contracts data to identify leases to be included on the schedule of executory contracts
Dvorak, Michael	6/20/2025	2.1	Review company SharePoint contract database to scope contract review
Dvorak, Michael	6/20/2025	2.4	Prepare updated work flow communication for company team regarding contract collection outreach
Dvorak, Michael	6/23/2025	2.9	Prepare correspondence regarding contract collection outreach as of June 23
Dvorak, Michael	6/26/2025	1.9	Prepare responses to company team regarding contract collection
Dvorak, Michael	6/27/2025	1.4	Prepare responses for company team regarding contract collection access
Rybarczyk, Jodi	6/27/2025	1.4	Prepare contract survey responses for input in consolidated tracker
Dvorak, Michael	7/1/2025	2.9	Prepare contracts analysis for initial data extraction
Weiland, Brad	7/1/2025	0.6	Review contract materials for vendor agreements
Dvorak, Michael	7/2/2025	1.7	Prepare follow up communication with company regarding contract collection status
Dvorak, Michael	7/2/2025	2.6	Review contract collection tracker for company distribution
Roche, Matthew	7/3/2025	2.4	Develop language analysis for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/3/2025	0.8	Design proof of concept against sample documents from M. Zeiss to do language classification and translation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Roche, Matthew	7/3/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on strategy request on contract document language classification and translation
Roche, Matthew	7/4/2025	1.8	Develop OCR extraction functions for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/5/2025	2.1	Develop Translation for proof of concept against sample documents from M. Zeiss to do language classification and translation
Roche, Matthew	7/6/2025	2.3	Develop results export for the production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/6/2025	0.8	Test end to end proof of concept against sample documents
Roche, Matthew	7/6/2025	0.6	Develop configuration system for the production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/6/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on initial results of proof of concept
Roche, Matthew	7/6/2025	0.8	Develop error handling to move from proof of concept to production grade solution to run against all contracts provided by M. Zeiss
Roche, Matthew	7/7/2025	0.8	Transfer contracts provided by M. Zeiss files from Box
Roche, Matthew	7/7/2025	0.4	Call with M. Roche, J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland to discuss contract document language classification and translation
Roche, Matthew	7/8/2025	0.5	Create language classification reports after the analysis
Roche, Matthew	7/8/2025	1.3	Analyze contracts provided by M. Zeiss using the solution (ran in batches due to file volume)
Roche, Matthew	7/9/2025	0.1	Respond to J. Hertzberg, M. Zeiss, M. Dvorak, B. Weiland on finished solution
Roche, Matthew	7/9/2025	0.2	Review language classification reports after the analysis
Roche, Matthew	7/10/2025	0.1	Translate POC against sample documents provided by M. Zeiss
Best, Austin	7/11/2025	0.5	Meeting with M. Roche, M. Zeiss and A. Best to discuss translation approach
Dvorak, Michael	7/11/2025	2.6	Review contract collection work plan and provide comments
Roche, Matthew	7/11/2025	0.5	Meeting with M. Roche, M. Zeiss and A. Best to discuss translation approach
Roche, Matthew	7/11/2025	0.3	Develop translation for full solution
Roche, Matthew	7/12/2025	0.4	Develop fallback translation system
Roche, Matthew	7/12/2025	0.3	Execute translation solution for documents and verify accuracy
Roche, Matthew	7/12/2025	0.6	Test translation solution and record results of functionality

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Best, Austin	7/14/2025	0.4	Research Azure Translator implementation details
Best, Austin	7/14/2025	2.8	Research Azure Batch implementation details
Best, Austin	7/14/2025	0.4	Call with M. Roche and A. Best to discuss project objectives and technical details and work performed so far
Dvorak, Michael	7/14/2025	2.7	Review uploaded contract detail to create summary for review
Roche, Matthew	7/14/2025	0.1	Process credit card files and validate information for reporting
Roche, Matthew	7/14/2025	0.4	Call with M. Roche and A. Best to discuss project objectives and technical details and work performed so far
Best, Austin	7/15/2025	2.1	Develop proof of concept for Azure Batch using Python code to deploy pool and jobs
Best, Austin	7/15/2025	0.4	Deploy Azure resource group and Translator and Batch resources
Best, Austin	7/15/2025	0.4	Proof of concept processing, monitoring, and results review
Best, Austin	7/15/2025	2.4	Develop Azure Batch processor for PDF Translation
Best, Austin	7/15/2025	2.8	Develop proof of concept for Azure Batch processing PDFs with Python
Roche, Matthew	7/15/2025	0.1	Process facilities leases files and reconcile related schedules
Weiland, Brad	7/15/2025	0.6	Review and research vendor contract items
Weiland, Brad	7/15/2025	0.4	Correspond with D. Webber (A&M), M. Zeiss (A&M), and Marelli re: contract items
Best, Austin	7/16/2025	1.8	Develop enhancements to processor based on results
Best, Austin	7/16/2025	0.8	Process batch of documents (Facilities Leases), monitoring, review
Best, Austin	7/16/2025	0.6	Process initial batch of documents (CC Files), monitoring, review
Best, Austin	7/16/2025	0.4	Process batch of documents (Purchasing, Contract Document), monitoring, review
Roche, Matthew	7/16/2025	0.1	Process purchasing files and update records as necessary
Weiland, Brad	7/16/2025	0.4	Review contracts regarding HR services for legal review and approvals
Weiland, Brad	7/16/2025	0.3	Correspond with Marelli, M. Zeiss (A&M), D. Webber (A&M) re: contracts
Weiland, Brad	7/16/2025	0.2	Correspond with Marelli re: executory contract items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Best, Austin	7/17/2025	0.6	Process batch of documents (Purchasing Direct), monitoring, review
Roche, Matthew	7/17/2025	0.1	Process contract document files and confirm indexing is correct
Best, Austin	7/18/2025	0.2	Clean up and shut down Azure resources
Roche, Matthew	7/18/2025	0.1	Respond to M. Zeiss on current status
Roche, Matthew	7/18/2025	0.1	Process purchasing direct files and validate transaction details
Best, Austin	7/21/2025	0.4	Call with M. Roche and A. Best to discuss outliers and errored documents
Best, Austin	7/21/2025	0.6	Analyze and processed remaining outlier and errored documents
Roche, Matthew	7/21/2025	0.4	Call with M. Roche and A. Best to discuss outliers and errored documents
Roche, Matthew	7/22/2025	0.8	Analyze outliers identified in data set and summarize conclusions
Roche, Matthew	7/22/2025	0.1	Respond to M. Zeiss (A&M) regarding identified outliers in analysis
Dvorak, Michael	7/27/2025	0.9	Prepare outreach to company team regarding additional customer contracts
Weiland, Brad	7/31/2025	0.2	Correspond with N. Howard (K&E) re: contracts
Weiland, Brad	8/12/2025	0.3	Correspond with C. Tobler (Selendy Gay) re contracts
Weiland, Brad	8/15/2025	0.2	Correspond with C. Tobler (Selendy Gay) re contract items
Weiland, Brad	9/4/2025	0.3	Correspond with D. Webber (A&M), M. Zeiss (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/4/2025	0.4	Review and analyze counterparty contracts
Zeiss, Mark	9/4/2025	1.3	Revise contracts report for contract counterparty negotiations per internal request
Zeiss, Mark	9/4/2025	0.6	Prepare contracts report for contract counterparty negotiations per internal request
Weiland, Brad	9/5/2025	0.4	Review and analyze contract materials
Weiland, Brad	9/9/2025	0.2	Correspond with M. Dvorak (A&M), C. O'Toole (A&M) re contract items
Weiland, Brad	9/9/2025	0.2	Follow-up correspondence with M. Zeiss (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/9/2025	0.9	Review and analyze executory contract materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

CONTRACTS / EXECUTORY CONTRACTS

Professional	Date	Hours	Activity
Zeiss, Mark	9/9/2025	1.2	Review customer contracts per internal and counsel request
Weiland, Brad	9/10/2025	0.6	Research re customer contracts and status re same
Weiland, Brad	9/10/2025	0.3	Correspond with T. Simion (A&M) and the Company re contract open items
Weiland, Brad	9/10/2025	0.2	Correspond with E. Swager (K&E), M. Dvorak (A&M) re customer contract items
Weiland, Brad	9/10/2025	0.6	Review and analyze customer executory contracts
Zeiss, Mark	9/10/2025	0.6	Review vendor contracts per internal and counsel request
Zeiss, Mark	9/10/2025	2.1	Review customer contracts per internal and counsel request
Dvorak, Michael	9/11/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re executory contracts open items
Weiland, Brad	9/11/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re executory contracts open items
Weiland, Brad	9/11/2025	0.3	Review corporate contract materials
Weiland, Brad	9/11/2025	0.3	Correspond with M. Zeiss (A&M), M. Dvorak (A&M) re executory contracts
Weiland, Brad	9/11/2025	0.8	Research and analyze supplier executory contracts
Weiland, Brad	9/15/2025	0.2	Correspond with M. Zeiss (A&M), D. Webber (A&M) re contract items
Weiland, Brad	9/17/2025	0.6	Review and analyze contract documents
Weiland, Brad	9/17/2025	0.2	Correspond with E. Swager (K&E), T. Simion (A&M) re customer contract items
Weiland, Brad	9/18/2025	0.3	Review and analyze contract data and process items re same
Weiland, Brad	9/22/2025	0.2	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/25/2025	0.2	Correspond with K. Schneller (K&E), L. Postolos (A&M), M. Dvorak (A&M) re contract items
Weiland, Brad	9/25/2025	0.4	Research and analyze treasury contract items
Weiland, Brad	9/29/2025	0.2	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re customer contract items
Weiland, Brad	9/30/2025	0.2	Correspond with K. Schneller (K&E), M. Dvorak (A&M) re treasury contracts
Subtotal		**85.4**	

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Weiland, Brad	6/11/2025	0.3	Review and analyze potential creditors' committee diligence items
Grossi, Nick	6/24/2025	0.6	Prepare UCC materials per diligence requests
Shiffman, David	6/28/2025	0.8	Prepare diligence materials to onboard UCC advisors
Cook, Jacob	6/29/2025	1.1	Kickoff project call for UCC advisors including PJT, K&E, Paul Hastings, FTI, and A&M (T. Simion, A. Shahbain, N. Grossi, D. Shiffman, and J. Cook)
Grossi, Nick	6/29/2025	1.1	Kickoff project call for UCC advisors including PJT, K&E, Paul Hastings, FTI, and A&M (T. Simion, A. Shahbain, N. Grossi, D. Shiffman, and J. Cook)
Shahbain, Abraham	6/29/2025	1.1	Kickoff project call for UCC advisors including PJT, K&E, Paul Hastings, FTI, and A&M (T. Simion, A. Shahbain, N. Grossi, D. Shiffman, and J. Cook)
Shiffman, David	6/29/2025	1.1	Kickoff project call for UCC advisors including PJT, K&E, Paul Hastings, FTI, and A&M (T. Simion, A. Shahbain, N. Grossi, D. Shiffman, and J. Cook)
Simion, Tony	6/29/2025	1.1	Kickoff project call for UCC advisors including PJT, K&E, Paul Hastings, FTI, and A&M (T. Simion, A. Shahbain, N. Grossi, D. Shiffman, and J. Cook)
Grossi, Nick	6/30/2025	1.3	Prepare responses to UCC diligence requests and follow-up items
Grossi, Nick	6/30/2025	1.1	Coordinate UCC documentation distribution request
Simion, Tony	7/2/2025	1.2	Review initial due diligence request list and items that have been included in the data room for viewing
Dvorak, Michael	7/3/2025	1.2	Prepare responses for unsecured creditors committee requests
Shahbain, Abraham	7/3/2025	0.7	Respond to diligence requests from UCC on first day motions
Shiffman, David	7/3/2025	1.0	Call with FTI regarding DIP detailed walkthrough
Waismann, Heitor	7/3/2025	0.5	Meeting with FTI and large A&M team, re: DIP budget and case updates
Grossi, Nick	7/4/2025	0.9	Prepare diligence response related to UCC requests
Grossi, Nick	7/7/2025	1.3	Prepare responses to UCC diligence requests
Waismann, Heitor	7/7/2025	1.0	Meeting with large A&M team and FTI to discuss case updates and DIP budget
Simion, Tony	7/8/2025	0.6	Attend meeting with UCC advisors to discuss status of vendor negotiations and process on trade agreements
Waismann, Heitor	7/8/2025	1.0	Meeting with large A&M team and FTI to discuss case updates and DIP budget
Simion, Tony	7/9/2025	0.4	Review and prepare for discussion with UCC advisors regarding clarifying questions to vendor motion order

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Grossi, Nick	7/10/2025	0.6	Prepare and participate in discussion with Unsecured Creditor Committee Advisors
Shiffman, David	7/10/2025	1.6	Prepare responses for UCC advisor diligence requests on DIP projections
Shiffman, David	7/10/2025	0.4	Correspond with UCC advisors regarding outstanding DIP projection diligence requests
Simion, Tony	7/10/2025	1.1	Review and provide comments to feedback from UCC advisors regarding first day motion final order edits
Shiffman, David	7/11/2025	1.2	Prepare responses to various DIP related diligence requests from UCC
Shahbain, Abraham	7/15/2025	0.5	Process update call with K&E, Paul Hastings, counterparty, and FTI
Dvorak, Michael	7/16/2025	1.9	Prepare diligence request items for UCC as of July 16
Simion, Tony	7/16/2025	0.9	Review diligence items provided by management to categorize into the UCC advisor tracker
Simion, Tony	7/17/2025	1.3	Review and edit proposed presentation put together by UCC advisors for their committee members
Shahbain, Abraham	7/18/2025	0.6	Respond to UCC diligence related to executed trade agreements
Shiffman, David	7/18/2025	0.8	Prepare and distribute DIP related diligence requests to UCC advisors
Shahbain, Abraham	7/19/2025	0.7	Respond to diligence requests from UCC related to FDM final orders
Shahbain, Abraham	7/20/2025	0.6	Respond to K&E on diligence requests related to legal diligence requested by UCC
Shahbain, Abraham	7/20/2025	0.8	Update of VMT slides for formatting and updated messaging on slides
Grossi, Nick	7/21/2025	0.3	Prepare and participate in call with UCC advisors related to case status update
Simion, Tony	7/21/2025	0.8	Attend weekly call with UCC advisors to discuss prior weeks cash actuals report and other topics leading to 2nd day hearing
Simion, Tony	7/22/2025	0.6	Review additional materials prepared by UCC advisors and respond whether any material is PEO
Simion, Tony	7/22/2025	0.9	Attend weekly call with UCC advisors to discuss latest information regarding the possible objection from senior lenders and possible deposition
Shiffman, David	7/24/2025	0.8	Discussion with FTI regarding various DIP diligence items
Grossi, Nick	7/28/2025	0.5	Prepare and participate in weekly standing call with UCC advisors - E Cheng (FTI)
Grossi, Nick	7/29/2025	0.5	Prepare and participate in UCC advisor call (FTI and Paul Hastings)
Caruso, Nicholas	7/31/2025	0.8	Prepare deal summary for specific vendor deal and provide to UCC

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Shiffman, David	7/31/2025	1.3	Review latest diligence requests from UCC advisors and prepare responses
Grossi, Nick	9/1/2025	1.6	Draft materials to support UCC management meetings
Dvorak, Michael	9/2/2025	2.3	Review non-priority UCC diligence requests regarding statements and schedules
Simion, Tony	9/2/2025	1.1	Attend weekly call with UCC advisors to discuss timeline, diligence items, and management meetings schedule
Grossi, Nick	9/3/2025	1.3	Coordinate UCC committee management presentation discussion
Grossi, Nick	9/5/2025	0.8	Review and provide responses re: UCC business performance diligence
Grossi, Nick	9/9/2025	0.3	Prepare and participate in standing UCC advisor call (FTI and Paul Hastings)
Grossi, Nick	9/9/2025	0.4	Prepare detailed responses to UCC diligence requests
Weiland, Brad	9/9/2025	0.3	Review and analyze intercompany data and open diligence items
Chester, Monte	9/10/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), M. Chester (A&M) re employee-related diligence from creditors' committee advisors
Dvorak, Michael	9/10/2025	2.3	Prepare responses for discussion regarding UCC diligence questions
Grossi, Nick	9/10/2025	0.6	Review and provide comments re: UCC request for non-PEO distributions
Simion, Tony	9/10/2025	0.8	Review updated diligence request list from UCC advisors based on presentation given by Management
Weiland, Brad	9/10/2025	0.5	Review and analyze committee advisor diligence requests
Weiland, Brad	9/10/2025	0.5	Telephone conference among the Company, M. Dvorak (A&M), M. Chester (A&M) re employee-related diligence from creditors' committee advisors
Weiland, Brad	9/10/2025	0.3	Correspond with the Company re creditors' committee diligence items
Dvorak, Michael	9/11/2025	2.9	Review UCC diligence items regarding intercompany and schedule AB
Rybarczyk, Jodi	9/11/2025	0.5	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re creditors' committee due diligence requests
Weiland, Brad	9/11/2025	0.2	Correspond with M. Dvorak (A&M) re diligence requests
Weiland, Brad	9/11/2025	0.3	Prepare materials for due diligence responses
Weiland, Brad	9/11/2025	0.5	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re creditors' committee due diligence requests
Dvorak, Michael	9/12/2025	2.2	Finalize statements and schedules diligence responses for UCC

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/12/2025	0.3	Correspond with A&M and committee advisors re: June and July MOR diligence items
Weiland, Brad	9/12/2025	0.2	Correspond with D. Shiffman (A&M), L. Postolos (A&M), M. Dvorak (A&M) re committee diligence re historical disbursements
Weiland, Brad	9/12/2025	0.6	Revise diligence response materials for committee advisors
Weiland, Brad	9/12/2025	0.4	Correspond and follow-up with J. Rybarczyk (A&M) re committee diligence items
Weiland, Brad	9/12/2025	0.4	Review materials re historical disbursements responsive to committee diligence
Shiffman, David	9/15/2025	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report for week ended 9/5
Waismann, Heitor	9/15/2025	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report for week ended 9/5
Korol, Sammy	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Shiffman, David	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Waismann, Heitor	9/22/2025	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review key impacts and changes to the liquidity outlook
Weiland, Brad	9/22/2025	0.2	Correspond with T. Luangkhot (FTI) re committee diligence items
Weiland, Brad	9/22/2025	0.4	Review diligence requests from committee advisors
Grossi, Nick	9/23/2025	0.3	Review and provide comments re: UCC diligence
Weiland, Brad	9/23/2025	0.2	Correspond with M. Dvorak (A&M), D. Webber (A&M), J. Rybarczyk (A&M) re intercompany diligence requests from committee advisors
Dvorak, Michael	9/24/2025	2.2	Review initial ucc diligence items related to statements and schedules
Grossi, Nick	9/29/2025	0.6	Coordinate responses to UCC diligence
Korol, Sammy	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Shiffman, David	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Waismann, Heitor	9/29/2025	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and the UCC to review cash updates and long-term liquidity outlook
Dvorak, Michael	9/30/2025	1.9	Review intercompany prepetition intercompany questions from UCC advisors
Dvorak, Michael	9/30/2025	2.7	Prepare responses to intercompany post-petition questions from UCC advisors
Dvorak, Michael	9/30/2025	2.9	Prepare responses to intercompany prepetition questions from UCC advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COORDINATION & COMMUNICATION WITH UCC

Professional	Date	Hours	Activity
Dvorak, Michael	9/30/2025	1.4	Review intercompany post-petition intercompany questions from UCC advisors
Grossi, Nick	9/30/2025	0.5	Prepare and participate in discussion with UCC advisors
Subtotal		**81.1**	

COST EFFICIENCY

Professional	Date	Hours	Activity
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 1
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 2
Mier, Nicolas	9/29/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic budget process for a BU
Mier, Nicolas	9/29/2025	0.6	Office conference with N. Mier (A&M) and G. Shibata (A&M) to summarize interviews insights
Mier, Nicolas	9/29/2025	0.7	Office conference with N. Mier (A&M) and G. Shibata (A&M) to get alignment on understanding of the client and the purpose of the support
Mier, Nicolas	9/29/2025	1.4	Daily consolidation and summary of interview insights
Mier, Nicolas	9/29/2025	1.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for a BU
Mier, Nicolas	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 3
Shibata, Gerardo Yukio	9/29/2025	1.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for a BU
Shibata, Gerardo Yukio	9/29/2025	0.7	Office conference with N. Mier (A&M) and G. Shibata (A&M) to get alignment on understanding of the client and the purpose of the support
Shibata, Gerardo Yukio	9/29/2025	0.6	Office conference with N. Mier (A&M) and G. Shibata (A&M) to summarize interviews insights
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 1
Shibata, Gerardo Yukio	9/29/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic budget process for a BU
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 3
Shibata, Gerardo Yukio	9/29/2025	1.6	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to understand logistic process for BU 2
Mier, Nicolas	9/30/2025	0.3	Office conference with N. Mier (A&M) and G. Shibata (A&M) to define next steps and actions items for the day and day meetings
Mier, Nicolas	9/30/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss preliminary findings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COST EFFICIENCY

Professional	Date	Hours	Activity
Mier, Nicolas	9/30/2025	0.4	Office conference N. Mier (A&M) and G. Shibata (A&M) to review documentation
Mier, Nicolas	9/30/2025	2.1	Map and summarize logistics service request process
Shibata, Gerardo Yukio	9/30/2025	0.3	Office conference with N. Mier (A&M) and G. Shibata (A&M) to define next steps and actions items for the day and day meetings
Shibata, Gerardo Yukio	9/30/2025	0.3	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss preliminary findings
Subtotal		**20.7**	

COURT HEARINGS (PREP & ATTEND)

Professional	Date	Hours	Activity
Grossi, Nick	6/11/2025	0.9	Review filed first day motions in preparation for First Day Hearing with T. Simion (A&M), N. Grossi (A&M), D. Shiffman (A&M) and A. Shahbain (A&M) and K&E counsel
Grossi, Nick	6/11/2025	0.6	First day motion prep related to vendors with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Grossi, Nick	6/11/2025	0.3	First day motion prep related to factoring with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Shahbain, Abraham	6/11/2025	0.9	Review filed first day motions in preparation for First Day Hearing with T. Simion (A&M), N. Grossi (A&M), D. Shiffman (A&M) and A. Shahbain (A&M) and K&E counsel
Shiffman, David	6/11/2025	2.2	Correspond with N. Grossi (A&M) discussing first day hearing prep related to DIP financing
Shiffman, David	6/11/2025	0.3	First day motion prep related to factoring with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Shiffman, David	6/11/2025	0.9	Review filed first day motions in preparation for First Day Hearing with T. Simion (A&M), N. Grossi (A&M), D. Shiffman (A&M) and A. Shahbain (A&M) and K&E counsel
Shiffman, David	6/11/2025	0.6	First day motion prep related to vendors with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Simion, Tony	6/11/2025	2.7	Review declaration and filed first day motions in preparation for hearing
Simion, Tony	6/11/2025	1.6	Review DIP motion and accompanying support files related to the Budget
Simion, Tony	6/11/2025	0.9	Review filed first day motions in preparation for First Day Hearing with T. Simion (A&M), N. Grossi (A&M), D. Shiffman (A&M) and A. Shahbain (A&M) and K&E counsel
Simion, Tony	6/11/2025	0.6	First day motion prep related to vendors with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Simion, Tony	6/11/2025	0.3	First day motion prep related to factoring with K&E, T. Simion (A&M), N. Grossi (A&M), and D. Shiffman (A&M)
Webber, Dan	6/11/2025	0.9	Prepare for first day hearings related to review of unencumbered assets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

COURT HEARINGS (PREP & ATTEND)

Professional	Date	Hours	Activity
Grossi, Nick	6/12/2025	2.8	Participate in first day hearing as declarant
Grossi, Nick	6/12/2025	2.0	Participate in first day hearing, afternoon session, as declarant
Shahbain, Abraham	6/12/2025	0.6	Listen to First Day Hearing and document key case updates and takeaways
Shiffman, David	6/12/2025	3.5	Prepare for and attend First Day Hearing
Shiffman, David	6/12/2025	1.4	Meeting with K&E, A&M and PJT teams to prepare for First Day Hearing
Simion, Tony	6/12/2025	2.4	Attend part 1 of First Day Hearing for case proceedings and detailed notes
Simion, Tony	6/12/2025	0.8	Participate in meeting with K&E regarding issues list with United States Trustee regarding certain 1st Day Motions
Simion, Tony	6/12/2025	1.1	Attend part 2 of First Day Hearing for case proceedings and detailed notes
Stegenga, Jeff	6/12/2025	1.0	Telephonic attendance at the first day hearing session before Judge Goldblatt
Webber, Dan	6/12/2025	1.6	Attend first day hearing for Marelli Holdings with before Judge Goldblatt
Grossi, Nick	7/24/2025	0.5	Attend second day hearing as expert witness re: DIP financing
Grossi, Nick	7/24/2025	1.0	Participate in meeting with C McGushin (K&E) re: direct testimony
Shiffman, David	7/24/2025	0.3	Attend court hearing for case updates and participation
Shiffman, David	7/24/2025	1.2	Prepare session with K&E, A&M and PJT for court hearing
Simion, Tony	7/24/2025	0.6	Attend 2nd day hearing in Wilmington DE
Stegenga, Jeff	7/24/2025	0.3	Telephonic participation in the updated final DIP hearing / case update
Webber, Dan	7/24/2025	0.4	Attend court hearing in-person for second interim DIP order
Subtotal		**35.2**	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	6/11/2025	0.6	Coordinate cash activities related to factoring programs
Grossi, Nick	6/11/2025	0.6	Prepare bank institution communications re: filing
Grossi, Nick	6/11/2025	0.2	Coordinate DIP agent fee remittance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	6/11/2025	0.7	Coordinate Tranche A facility funding request
Hamilton, Makenna	6/11/2025	1.1	Create plan for NAFTA business group re: flash cash reporting schedule
Hamilton, Makenna	6/11/2025	0.9	Create plan for APAC business group re: flash cash reporting schedule
Hamilton, Makenna	6/11/2025	0.9	Review actuals files for day end 06/11
Hamilton, Makenna	6/11/2025	0.8	Create plan for EMEA business group re: flash cash reporting schedule
Hamilton, Makenna	6/11/2025	1.2	Create plan for LATAM business group re: flash cash reporting schedule
Hamilton, Makenna	6/11/2025	0.9	Prepare daily EMEA bank balance files for daily liquidity report as of 06/11
Hamilton, Makenna	6/11/2025	1.3	Prepare daily Japan bank balance files for daily liquidity report as of 06/11
Hamilton, Makenna	6/11/2025	1.4	Prepare daily NAFTA bank balance files for daily liquidity report as of 06/11
Hamilton, Makenna	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Flash Cash Regional Calendar updates
Hamilton, Makenna	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Actuals workstream go-forward timeline
Hamilton, Makenna	6/11/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), and Marelli, re: counterparty balance extraction information
Hamilton, Makenna	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Other Regions bank consolidated activity
Hamilton, Makenna	6/11/2025	0.6	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: unmapped bank data feeding variances
Hamilton, Makenna	6/11/2025	0.7	Pull counterparty data and begin mapping process
Kordupel, Lewis	6/11/2025	2.3	Continue analysis of sales data for purposes of cash flow forecasting
Kordupel, Lewis	6/11/2025	1.4	Analyze of sales to receipt conversion for purposes of cash flow forecasting
Kordupel, Lewis	6/11/2025	2.7	Analyze of sales data for purposes of cash flow forecasting
Kordupel, Lewis	6/11/2025	1.4	Prepare receipt analysis for cash flow model
Kordupel, Lewis	6/11/2025	0.4	Call with A&M (L. Kordupel, H. Waismann) re: DIP deliverables
Postolos, Lucas	6/11/2025	0.9	Review of documents sent by Company treasury department for purposes of cash reporting updates
Postolos, Lucas	6/11/2025	0.7	Prepare of documentation for regional FP&Managers to identify missing transaction data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/11/2025	0.9	Review and provide commentary to M. Hamilton (A&M) regarding revisions to cash actuals workplan presentation and calendar
Postolos, Lucas	6/11/2025	1.2	Research into June 10 receipts to provide description of changes to balances for daily cash report
Postolos, Lucas	6/11/2025	1.4	Revisions to regional files aggregating bank data and manual payment inputs to prepare for variance analysis production
Postolos, Lucas	6/11/2025	1.6	Research into transaction data in Asia to identify missing accounts for purposes of cash reporting
Postolos, Lucas	6/11/2025	1.8	Prepare of documentation to incorporate final DIP Budget into variance Analyze template
Postolos, Lucas	6/11/2025	0.8	Prepare of documentation for G. Schmelter and M. Hamilton (A&M) regarding modifications to regional cash actuals files
Postolos, Lucas	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Actuals workstream go-forward timeline
Postolos, Lucas	6/11/2025	0.6	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: unmapped bank data feeding variances
Postolos, Lucas	6/11/2025	0.4	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals workplan and timeline
Postolos, Lucas	6/11/2025	0.7	Prepare of daily cash report for end of day June 10 for Manage and advisors
Postolos, Lucas	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Flash Cash Regional Calendar updates
Postolos, Lucas	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Other Regions bank consolidated activity
Postolos, Lucas	6/11/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), and Marelli re: counterparty balance extraction information
Postolos, Lucas	6/11/2025	0.4	Prepare of documentation for Marelli regarding cash actuals workstream planning
Schmelter, Griffen	6/11/2025	0.6	Adjust NAFTA bank balances as of petition date to reflect comments from the company related to new bank accounts and balance changes
Schmelter, Griffen	6/11/2025	0.8	Create bank account mapping between account numbers provided by management and account numbers obtained via counterpartying portal
Schmelter, Griffen	6/11/2025	0.6	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: unmapped bank data feeding variances
Schmelter, Griffen	6/11/2025	0.4	Compile cash balances available via previously received information as of petition date by bank account into consolidated listing for Other Regions
Schmelter, Griffen	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Flash Cash Regional Calendar updates
Schmelter, Griffen	6/11/2025	1.1	Compile cash balances available via Citi Direct as of petition date by bank account into consolidated listing for EMEA
Schmelter, Griffen	6/11/2025	0.8	Compile cash balances available as of petition date by bank account into consolidated listing for EMEA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Actuals workstream go-forward timeline
Schmelter, Griffen	6/11/2025	0.9	Compile cash balances available via factoring party Account balance sheet as of petition date by bank account into consolidated listing for EMEA
Schmelter, Griffen	6/11/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), and Marelli, re: counterparty balance extraction information
Schmelter, Griffen	6/11/2025	1.3	Compare 6/11 liquidity snapshot with snapshots produced previously to determine changes to cash balances
Schmelter, Griffen	6/11/2025	1.7	Reconcile debtor APAC (excluding Japan) bank accounts to determine whether we are accounting for activity from all identified bank accounts in actualization process
Schmelter, Griffen	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Other Regions bank consolidated activity
Schmelter, Griffen	6/11/2025	0.4	Compare A&M EMEA bank account balances to those provided by the company's EMEA treasury team
Schmelter, Griffen	6/11/2025	1.4	Create bank account mapping between account numbers provided by management and account numbers obtained via banking portal
Schmelter, Griffen	6/11/2025	0.9	Create bank account mapping between account numbers provided by management and account numbers obtained via factoring party banking portal
Shiffman, David	6/11/2025	0.4	Prepare and review of borrowing certificate for initial DIP draw
Shiffman, David	6/11/2025	0.6	Correspond with Marelli Treasury team regarding DIP guarantor entities
Shiffman, David	6/11/2025	2.1	Review draft DIP agreement and provide comments to K&E
Shiffman, David	6/11/2025	1.1	Prepare and review cash flow projections by country for K&E tax analysis
Waismann, Heitor	6/11/2025	2.7	Prepare DIP Budget summary by legal entity
Waismann, Heitor	6/11/2025	2.1	Prepare Professional Fee budget summary
Waismann, Heitor	6/11/2025	1.4	Prepare clean version of DIP Budget summary by legal entity
Waismann, Heitor	6/11/2025	1.3	Prepare operating cash flow analysis by country of DIP budget
Waismann, Heitor	6/11/2025	0.8	Prepare DIP Budget summary for Italian entities
Waismann, Heitor	6/11/2025	0.4	Call with A&M (L. Kordupel, H. Waismann) re: DIP deliverables
Waismann, Heitor	6/11/2025	0.3	Adjust DIP Budget summary clean version after comments from A&M team
Webber, Dan	6/11/2025	1.2	Prepare analysis for "Other" regional cash actual model to separate Brazil including comparison of pay runs vs. software data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/11/2025	0.6	Review of interim DIP order to tie presented financials and review reporting requirements
Webber, Dan	6/11/2025	0.4	Review of correspondences from Management regarding collateral for certain legal entities
Webber, Dan	6/11/2025	2.2	Prepare analysis for "Other" regional cash actual model to separate China, India, Thailand, South Korea, Malaysia, Argentina activity
Webber, Dan	6/11/2025	0.6	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: unmapped bank data feeding variances
Webber, Dan	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Other Regions bank consolidated activity
Webber, Dan	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Actuals workstream go-forward timeline
Webber, Dan	6/11/2025	0.4	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals workplan and timeline
Webber, Dan	6/11/2025	0.3	Review of daily Japan bank transaction activity
Webber, Dan	6/11/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), and Marelli, re: counterparty balance extraction information
Webber, Dan	6/11/2025	0.1	Correspond with Manage regarding reported bank data from India entities
Webber, Dan	6/11/2025	0.4	Working session with D. Webber, L. Postolos, G .Schmelter, and M. Hamilton (A&M) re: Flash Cash Regional Calendar updates
Weiland, Brad	6/11/2025	0.4	Telephone conference with Marelli and treasury team re: payment process items
Weiland, Brad	6/11/2025	0.2	Correspond and telephone conference with Marelli re: treasury operations and payment process points
Hamilton, Makenna	6/12/2025	1.4	Prepare daily NAFTA bank balance files for daily liquidity report as of 06/12
Hamilton, Makenna	6/12/2025	1.4	Process updates to calendar re: team member comments
Hamilton, Makenna	6/12/2025	1.3	Map LE filing status in TWCF model based on first day motions
Hamilton, Makenna	6/12/2025	1.2	Prepare daily Japan bank balance files for daily liquidity report as of 06/12
Hamilton, Makenna	6/12/2025	1.1	Prepare daily counterparty balance files for TWCF report as of 06/12
Hamilton, Makenna	6/12/2025	0.9	Prepare daily counterparty balance files for TWCF as of 06/12
Hamilton, Makenna	6/12/2025	0.9	Prepare daily EMEA bank balance files for daily liquidity report as of 06/12
Hamilton, Makenna	6/12/2025	0.8	Incorporate currency conversions as of filing date to models
Hamilton, Makenna	6/12/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals file mapping refinement process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/12/2025	0.4	Prepare daily Japan excel formatted bank balance files for TWCF as of 06/12
Kordupel, Lewis	6/12/2025	1.3	Analyze of disbursement data for purposes of cash forecasting
Kordupel, Lewis	6/12/2025	1.6	Prepare analysis of SIOP data for purposes of cash forecasting
Kordupel, Lewis	6/12/2025	1.8	Analyze of material expenses in the weekly cash flow forecast
Kordupel, Lewis	6/12/2025	1.4	Continue preparing analysis of SIOP data for purposes of cash forecasting
Kordupel, Lewis	6/12/2025	1.3	Continue analysis of material expenses in the weekly cash flow forecast
Kordupel, Lewis	6/12/2025	1.2	Analyze of receipt data for purposes of cash forecasting
Postolos, Lucas	6/12/2025	1.1	Update to regional actuals files to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/12/2025	0.9	Prepare of documentation for Marelli regarding reconciliation of bank account balances in cash reporting
Postolos, Lucas	6/12/2025	0.8	Prepare of Analyze to map largest vendors in North America to categories included in DIP Budget variance reporting
Postolos, Lucas	6/12/2025	0.8	Prepare of Analyze to map largest vendors in Asia to categories included in DIP Budget variance reporting
Postolos, Lucas	6/12/2025	0.7	Review of documentation from G. Schmelter (A&M) regarding reconciliation of bank account mapping, including providing comments
Postolos, Lucas	6/12/2025	1.3	Prepare of daily cash report for end of day June 11 for Manage and advisors
Postolos, Lucas	6/12/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals file mapping refinement process
Postolos, Lucas	6/12/2025	0.9	Prepare of Analyze to map largest vendors in Europe to categories included in DIP Budget variance reporting
Schmelter, Griffen	6/12/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals file mapping refinement process
Schmelter, Griffen	6/12/2025	0.7	Prepare sheet for the company's NAFTA treasury team to fill in details on newly raised NAFTA bank accounts
Schmelter, Griffen	6/12/2025	0.5	Incorporate incremental EMEA account balances as of petition date received from EMEA treasury team into consolidated bank balance file
Schmelter, Griffen	6/12/2025	0.7	Incorporate incremental APAC account balances as of petition date received from APAC treasury team into consolidated bank balance file
Schmelter, Griffen	6/12/2025	0.7	Remove current bank account to legal entity mapping in the EMEA bank account activity and replace with master bank account listing
Schmelter, Griffen	6/12/2025	0.7	Consolidate vendor mappings across bank activity files into one master vendor mapping sheet

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/12/2025	0.7	Consolidate bank activity for Japan received from the company into single activity file
Schmelter, Griffen	6/12/2025	0.6	Remove current bank account to legal entity mapping in the NAFTA bank account activity and replace with master bank account listing
Schmelter, Griffen	6/12/2025	0.6	Remove current bank account to legal entity mapping in the Japan bank account activity and replace with master bank account listing
Schmelter, Griffen	6/12/2025	0.3	Push NAFTA bank activity for 6/7 to 6/11 into the NAFTA bank activity file
Schmelter, Griffen	6/12/2025	0.3	Push EMEA bank activity for 6/7 to 6/11 into the EMEA bank activity file
Schmelter, Griffen	6/12/2025	0.3	Pull bank activity for NAFTA from 6/7 to 6/11 from the online banking portal
Schmelter, Griffen	6/12/2025	0.2	Update EMEA consolidated bank activity file to include newest version of bank account master listing
Schmelter, Griffen	6/12/2025	0.2	Update Japan consolidated bank activity file to include newest version of bank account master listing
Schmelter, Griffen	6/12/2025	0.2	Update NAFTA consolidated bank activity file to include newest version of bank account master listing
Schmelter, Griffen	6/12/2025	0.2	Update Other Regions consolidated bank activity file to include newest version of bank account master listing
Schmelter, Griffen	6/12/2025	0.3	Incorporate incremental LATAM account balances as of petition date received from LATAM treasury team into consolidated bank balance file
Schmelter, Griffen	6/12/2025	0.2	Push Japan bank activity for 6/7 to 6/11 into the Japan bank activity file
Schmelter, Griffen	6/12/2025	0.4	Update bank account listing to include latest listing of debtor entities
Schmelter, Griffen	6/12/2025	0.4	Incorporate incremental NAFTA account balances as of petition date received from NAFTA treasury team into consolidated bank balance file
Schmelter, Griffen	6/12/2025	0.3	Update master bank account file to include petitions date cash balances by bank account received from management
Schmelter, Griffen	6/12/2025	0.8	Prepare sheet for the company's EMEA treasury team to fill in details on newly raised EMEA bank accounts
Schmelter, Griffen	6/12/2025	0.4	Pull bank activity for EMEA from 6/7 to 6/11 from the Citi Direct online banking portal
Schmelter, Griffen	6/12/2025	0.4	Remove current bank account to legal entity mapping in the Other Regions bank account activity and replace with master bank account listing
Shiffman, David	6/12/2025	0.5	Review draft funds flow for initial DIP draw
Shiffman, David	6/12/2025	1.1	Prepare cash flow projections for German entities to address solvency concerns
Shiffman, David	6/12/2025	1.6	Review DIP agreement and provide feedback to K&E

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	6/12/2025	0.8	Correspond with Marelli Treasury team regarding customer collections prior to filing
Waismann, Heitor	6/12/2025	1.2	Prepare PMO slide of DIP Budget forecast
Waismann, Heitor	6/12/2025	0.4	Adjust PMO slide of DIP Budget forecast after comments from A&M team
Waismann, Heitor	6/12/2025	0.2	Correspond to D. Shiffman, L. Kordupel re: extended DIP Budget
Waismann, Heitor	6/12/2025	1.8	Prepare analysis on operating cash flow generation for four specific entities
Waismann, Heitor	6/12/2025	2.8	Extend DIP Budget with another 3 months (March - May 2026)
Webber, Dan	6/12/2025	1.4	Prepare analysis to analyze Brazil bank transaction activity and flag intercompany transactions
Webber, Dan	6/12/2025	1.3	Review latest updates to regional actualization models (NAFTA, Japan, EMEA) for daily bank transaction updates from 6/9 through 6/11
Webber, Dan	6/12/2025	0.2	Review revised DIP Budget for incorporation into variance model
Webber, Dan	6/12/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals file mapping refinement process
Webber, Dan	6/12/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding diligence questions for Manage regarding counterparty activity
Webber, Dan	6/12/2025	0.2	Correspond with N. Grossi, D. Shiffman (A&M) regarding review of proposed DIP reporting covenants
Webber, Dan	6/12/2025	0.8	Review prior week bank transaction data for China and Brazil to identify potential intercompany transactions
Webber, Dan	6/12/2025	1.8	Revise analysis for "Other" regional cash actual model to separate Brazil including comparison of pay runs vs. software data
Weiland, Brad	6/12/2025	0.2	Correspond and telephone conference with N. Argentieri (K&E) re: intercompany items
Weiland, Brad	6/12/2025	0.4	Review intercompany items and cash management materials re: same
Weiland, Brad	6/12/2025	0.4	Telephone conference with Marelli, client personnel re: intercompany items
Weiland, Brad	6/12/2025	0.2	Office conference re: intercompany items with Marelli
Grossi, Nick	6/13/2025	1.1	Review and provide comments re: capital injection of Marelli Europe and funds flow
Grossi, Nick	6/13/2025	0.2	Call with N. Grossi, D. Webber (A&M) regarding proposed reporting covenants for DIP Financing
Grossi, Nick	6/13/2025	0.2	Review proposed reporting covenants for DIP Financing
Grossi, Nick	6/13/2025	1.3	Coordinate factoring arrangements post-petition

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	6/13/2025	1.6	Coordinate outstanding items regarding DIP proceeds
Grossi, Nick	6/13/2025	0.6	Prepare proposal related to guarantor/non-guarantor intercompany basket
Hamilton, Makenna	6/13/2025	1.9	Process updates to calendar re: team member comments as of 06/13
Hamilton, Makenna	6/13/2025	0.8	Create tracker to follow daily files received for internal organization and diligence
Hamilton, Makenna	6/13/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), re: daily counterparty balance and activity pull
Hamilton, Makenna	6/13/2025	0.3	Call with G. Schmelter, M. Hamilton (A&M), re: daily NAFTA/ Japan/ EMEA bank balance pull
Hamilton, Makenna	6/13/2025	0.6	Prepare daily EMEA bank balance files for daily liquidity report as of 06/13
Hamilton, Makenna	6/13/2025	0.7	Incorporate LE mapping into Japan TWCF bank data
Hamilton, Makenna	6/13/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 morning
Hamilton, Makenna	6/13/2025	0.8	Prepare daily NAFTA bank balance files for daily liquidity report as of 06/13
Hamilton, Makenna	6/13/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 afternoon
Hamilton, Makenna	6/13/2025	1.4	Prepare daily counterparty balance files for TWCF report as of 06/13
Hamilton, Makenna	6/13/2025	0.9	Prepare daily counterparty balance files for TWCF as of 06/13
Hamilton, Makenna	6/13/2025	1.1	Prepare daily Japan bank balance files for daily liquidity report as of 06/13
Hamilton, Makenna	6/13/2025	0.7	Prepare daily Japan excel formatted bank balance files for TWCF as of 06/13
Kordupel, Lewis	6/13/2025	1.3	Call with A&M (L. Kordupel and H. Waismann) re: Cash flow support models
Kordupel, Lewis	6/13/2025	1.8	Analyze of legal entity disbursements for purposes of updating cash flow projections
Kordupel, Lewis	6/13/2025	2.3	Prepare updates to the DIP projection model, including receipts information
Kordupel, Lewis	6/13/2025	2.8	Analyze of legal entity sales for purposes of cash flow forecasting
Postolos, Lucas	6/13/2025	0.9	Revisions to mapping of largest vendors in Asia to categories included in DIP Budget variance reporting
Postolos, Lucas	6/13/2025	0.4	Revisions to summary from M. Hamilton (A&M) of documents received by treasury to incorporate into variance analysis documents
Postolos, Lucas	6/13/2025	2.3	Update to actuals file for Europe, Middle East, and Africa to incorporate bank data and manual inputs provided by treasury department

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/13/2025	1.8	Update to actuals file for Asia regions to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/13/2025	1.2	Revisions to mapping of largest vendors in North America to categories included in DIP Budget variance reporting
Postolos, Lucas	6/13/2025	1.2	Incorporate mapping of legal entities at bank accounts to identify debtor vs. non-debtor transactions within bank data
Postolos, Lucas	6/13/2025	0.7	Revisions to mapping of largest vendors in Europe to categories included in DIP Budget variance reporting
Postolos, Lucas	6/13/2025	0.7	Revisions to calendar and workplan documentation from M. Hamilton (A&M) prior to sharing with regional treasury department leaders
Postolos, Lucas	6/13/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks
Postolos, Lucas	6/13/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 afternoon
Postolos, Lucas	6/13/2025	1.2	Prepare of daily cash report for end of day June 12 for Manage and advisors
Schmelter, Griffen	6/13/2025	1.1	Create sheet within NAFTA activity file that shows whether activity from a specific bank account is being pulled from activity data, or currently not accounted for
Schmelter, Griffen	6/13/2025	1.2	Create sheet within EMEA activity file that shows whether activity from a specific bank account is being pulled from software, Citi activity data, or currently not accounted for
Schmelter, Griffen	6/13/2025	0.5	Create summary sheet for the APAC treasury team to confirm that we are accounting for all received bank activity
Schmelter, Griffen	6/13/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 afternoon
Schmelter, Griffen	6/13/2025	0.7	Add in incremental bank activity to the Other Regions bank activity file for week ending 6/6
Schmelter, Griffen	6/13/2025	0.3	Call with G. Schmelter, M. Hamilton (A&M), re: daily NAFTA/ Japan/ EMEA bank balance pull
Schmelter, Griffen	6/13/2025	1.2	Determine all accounts that A&M has received bank activity for from APAC treasury team for bank
Schmelter, Griffen	6/13/2025	0.7	Add in incremental counterparty activity for additional NAFTA bank accounts to NAFTA bank activity file
Schmelter, Griffen	6/13/2025	0.9	Create sheet within Other Regions activity file that shows whether activity from a specific bank account is being pulled from software, bank activity data, or currently not accounted for
Schmelter, Griffen	6/13/2025	0.8	Create sheet within Japan activity file that shows whether activity from a specific bank account is being pulled from software, factoring party activity data, or currently not accounted for
Schmelter, Griffen	6/13/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), re: daily counterparty balance and activity pull
Schmelter, Griffen	6/13/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks
Schmelter, Griffen	6/13/2025	0.2	Correspond with A&M college on questions for APAC treasury team on data received for bank activity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	6/13/2025	0.5	Call with Marelli Purchasing and treasury A. Shahbain (A&M) and D. Shiffman (A&M) related to cash forecasting and future payments
Shiffman, David	6/13/2025	0.3	Call with Rachel and John Ryan re: credit agreement reporting requirements
Shiffman, David	6/13/2025	1.1	Correspond and follow up with Marelli Treasury team regarding timing and coordination of interim DIP funding
Shiffman, David	6/13/2025	0.2	Call with D. Shiffman, D. Webber (A&M) regarding proposed reporting covenants for DIP Financing
Shiffman, David	6/13/2025	0.6	Call with Marelli Treasury team to review initial DIP budget
Shiffman, David	6/13/2025	0.7	Correspond with Manage and Accounting team regarding monthly financial reporting requirements
Shiffman, David	6/13/2025	0.9	Correspond with liquidity team related to Develop of budget vs. actual variance report
Shiffman, David	6/13/2025	0.8	Correspond with Marelli Treasury team regarding initial disbursement allocations to purchasing team
Shiffman, David	6/13/2025	1.3	Analyze and related Correspond regarding intercompany baskets in credit agreement
Shiffman, David	6/13/2025	0.5	Call with Marelli Purchasing and treasury A. Shahbain (A&M) and D. Shiffman (A&M) related to cash forecasting and future payments
Simion, Tony	6/13/2025	0.7	Attend meeting with Kirland & Ellis Team to resolve DIP credit agreement open issues and funding needs
Simion, Tony	6/13/2025	0.7	Review and provide comments to draft DIP credit agreement
Simion, Tony	6/13/2025	0.8	Review and provided comments to interim reporting requirements related to intercompany activities within the DIP Credit Agreement
Waismann, Heitor	6/13/2025	1.3	Call with A&M (L. Kordupel and H. Waismann) re: Cash flow support models
Waismann, Heitor	6/13/2025	0.5	Adjust PMO slide of DIP Budget forecast after latest comments from A&M team
Waismann, Heitor	6/13/2025	0.1	Correspond to D. Shiffman, L. Kordupel re: Non-Filer cash flows
Waismann, Heitor	6/13/2025	1.6	Prepare summary of Non-Filer cash flows by legal entity
Waismann, Heitor	6/13/2025	1.7	Review cash flow support models for accuracy, linkages, and assumptions
Waismann, Heitor	6/13/2025	0.3	Analyze Indian joint venture non-filing entities
Webber, Dan	6/13/2025	0.2	Call with N. Grossi, D. Webber (A&M) regarding proposed reporting covenants for DIP Financing
Webber, Dan	6/13/2025	0.1	Correspond with Manage Treasury team regarding vendor mapping for variance reporting
Webber, Dan	6/13/2025	0.1	Correspond with T. Simion (A&M), E. Swager (K&E) regarding collateral assumptions for certain legal entities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/13/2025	0.2	Call with D. Shiffman, D. Webber (A&M) regarding proposed reporting covenants for DIP Financing
Webber, Dan	6/13/2025	0.2	Correspond with T. Simion (A&M) regarding collateral assumptions for certain legal entities
Webber, Dan	6/13/2025	0.6	Correspond with Manage Treasury team regarding flagging of certain Brazil banking activity related to intercompany transactions
Webber, Dan	6/13/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 afternoon
Webber, Dan	6/13/2025	0.7	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: actuals workstream delegated tasks as of 06/13 morning
Webber, Dan	6/13/2025	1.2	Review latest updates to regional actualization models (NAFTA, Japan, EMEA) for daily bank transaction updates from 6/9 through 6/12
Webber, Dan	6/13/2025	1.7	Revise analysis for "Other" regional cash actual model to analyze intercompany transaction activity for data from software
Webber, Dan	6/13/2025	0.3	Correspond with N. Grossi, D. Shiffman (A&M), J. Isaacson (K&E) regarding proposed DIP reporting covenants
Webber, Dan	6/13/2025	0.7	Correspond with R. Lichman (K&E) regarding collateral summary for certain legal entities
Webber, Dan	6/13/2025	0.7	Prepare collateral summary for certain legal entities at the request of K&E
Webber, Dan	6/13/2025	0.3	Prepare workplan for cash actuals process through 6/16
Grossi, Nick	6/14/2025	0.4	Call with N. Grossi and A. Shahbain (A&M) to discuss vendor management process and alignment with cash / treasury teams
Grossi, Nick	6/14/2025	0.4	Review vendor management process and alignment with cash / treasury teams
Hamilton, Makenna	6/14/2025	1.4	Contribute to NAFTA regional calendar and incorporate new reporting requests
Hamilton, Makenna	6/14/2025	0.7	Review India bank data files as of 6.12
Hamilton, Makenna	6/14/2025	1.2	Evaluate Chinese bank data two accounts that are not pulled in via company banking platform
Hamilton, Makenna	6/14/2025	0.6	Call with D. Webber, and M. Hamilton (A&M), re: June regional actuals calendar updates
Hamilton, Makenna	6/14/2025	0.6	Create PDF files for regional leaders re: June calendar
Hamilton, Makenna	6/14/2025	0.8	Contribute to EMEA regional calendar and incorporate new reporting requests
Hamilton, Makenna	6/14/2025	0.8	Create mapping for Japanese bank data in order to identify IC activity
Hamilton, Makenna	6/14/2025	0.8	Refine Japanese bank data IC mapping
Hamilton, Makenna	6/14/2025	0.4	Work on A&M large team tracker in order to ensure internal Align and compliance as of 6.14

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/14/2025	1.1	Work on A&M large team tracker in order to ensure internal Align and compliance
Hamilton, Makenna	6/14/2025	1.3	Contribute to LATAM regional calendar and incorporate new reporting requests
Hamilton, Makenna	6/14/2025	0.9	Analyze manually pulled cash balances for potential duplicative data
Postolos, Lucas	6/14/2025	1.7	Prepare of documentation for D. Webber, G. Schmelter, and M. Hamilton (A&M) regarding changes made to actuals files and next steps
Postolos, Lucas	6/14/2025	0.8	Revisions to vendor mapping in payment run data to categorize disbursements according to DIP Budget output
Postolos, Lucas	6/14/2025	1.7	Continue to incorporate mapping of legal entities at bank accounts to identify debtor vs. non-debtor transactions within bank data
Postolos, Lucas	6/14/2025	1.8	Incorporate mapping of legal entity counterparties into cash actuals files for intercompany transactions for cash reporting requirements
Postolos, Lucas	6/14/2025	1.1	Prepare of documentation for regional treasury heads to request daily and weekly data for upcoming weeks
Schmelter, Griffen	6/14/2025	0.4	Remove duplicate bank activity from the NAFTA bank activity file from the period 5/30 to 6/12
Schmelter, Griffen	6/14/2025	0.3	Pull EMEA bank account balances as of 6/13 for EMEA from CITI Direct
Schmelter, Griffen	6/14/2025	0.3	Determine what bank activity for factoring party bank accounts was received from the company over the previous week
Schmelter, Griffen	6/14/2025	0.2	Remove duplicate bank activity from the Other Regions bank activity file from the period 5/30 to 6/12
Schmelter, Griffen	6/14/2025	0.2	Pull NAFTA bank account balances as of 6/13 for EMEA
Schmelter, Griffen	6/14/2025	0.3	Push bank account balances into consolidated master bank account balances sheet
Schmelter, Griffen	6/14/2025	0.3	Remove duplicate bank activity from the Japan bank activity file from the period 5/30 to 6/12
Schmelter, Griffen	6/14/2025	0.3	Push Citi Direct bank account balances into consolidated master bank account balances sheet
Shahbain, Abraham	6/14/2025	0.4	Call with N. Grossi and A. Shahbain (A&M) to discuss vendor management process and alignment with cash / treasury teams
Webber, Dan	6/14/2025	0.6	Call with D. Webber, and M. Hamilton (A&M), re: June regional actuals calendar updates
Webber, Dan	6/14/2025	0.4	Review NAFTA and EMEA cash actualization models to analyze potential occurrence of duplicative entries
Webber, Dan	6/14/2025	0.3	Review correspondences from L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding updates made to regional cash actualization models to flag debtor vs. non-debtor activity
Webber, Dan	6/14/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding calendar of Manage requests
Hamilton, Makenna	6/15/2025	0.2	Call with G. Schmelter and M. Hamilton (A&M) re: EMEA June bank balance discrepancies

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/15/2025	0.6	Audit Japan and NAFTA TWCF file to ensure no duplicative data is feeding model
Hamilton, Makenna	6/15/2025	0.8	Pull Japan banking data to verify non-duplicative entries
Hamilton, Makenna	6/15/2025	1.2	Review imported NAFTA data and incorporate into TWCF modeling process
Hamilton, Makenna	6/15/2025	1.7	Pull EMEA banking data and create mapping to verify transaction time reporting
Hamilton, Makenna	6/15/2025	1.8	Create mapping for counterpartying data from 6/09-6/12
Hamilton, Makenna	6/15/2025	0.7	Complete EMEA banking data mapping and validate account references
Hamilton, Makenna	6/15/2025	0.6	Update all foreign currency translations that drive Flash Cash reporting as of 6/13
Postolos, Lucas	6/15/2025	0.3	Prepare of documentation for G. Schmelter, and M. Hamilton (A&M) regarding process for downloading data and updating actuals files
Postolos, Lucas	6/15/2025	0.6	Continue preparation of documentation for regional treasury heads to request daily and weekly data for upcoming weeks
Postolos, Lucas	6/15/2025	1.4	Update to actuals file for Europe, Middle East, and Africa to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/15/2025	1.2	Continue to incorporate mapping of legal entity counterparties for intercompany transactions for cash reporting requirements
Schmelter, Griffen	6/15/2025	0.7	Add in incremental counterparty activity for additional Japan bank accounts to Japan bank activity file
Schmelter, Griffen	6/15/2025	0.5	Determine whether the we are able to access EMEA treasury team payment dashboard in software
Schmelter, Griffen	6/15/2025	0.9	Add in incremental counterparty activity for additional Other Region bank accounts to Other Regions activity file
Schmelter, Griffen	6/15/2025	0.2	Call with G. Schmelter and M. Hamilton (A&M) re: EMEA June bank balance discrepancies
Schmelter, Griffen	6/15/2025	1.6	Create workplan for whose responsibility is it is to input what data for each regional actuals model
Shahbain, Abraham	6/15/2025	0.6	Call with AP to review CIA payments and discuss next steps
Webber, Dan	6/15/2025	0.4	Review of EMEA actuals model for duplicate transactions
Webber, Dan	6/15/2025	0.2	Correspond with Manage Treasury team regarding diligence questions related to bank activity
Webber, Dan	6/15/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding checking duplicative transactions
Grossi, Nick	6/16/2025	1.8	Coordinate Japanese bank reverse factoring facility
Grossi, Nick	6/16/2025	1.1	Review weekly cash actuals reporting and provide comments regarding same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	6/16/2025	0.8	Coordinate matters related to DIP funds flow
Hamilton, Makenna	6/16/2025	0.8	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: China/ APAC cash actuals workplan and BOC data
Hamilton, Makenna	6/16/2025	1.9	Repull all past NAFTA payment run data (5/26-6/13) for variance report due this week
Hamilton, Makenna	6/16/2025	1.2	Audit counterparty data, software balance and activity data and payments runs for NAFTA
Hamilton, Makenna	6/16/2025	0.9	Respond to client emails re: daily file compliance requests
Hamilton, Makenna	6/16/2025	0.9	Import manual Japanese bank data and incorporate into TWCF for 6/16 variance report
Hamilton, Makenna	6/16/2025	0.6	Pull counterpartying balances for day end 6.13 to incorporate into TWCF
Hamilton, Makenna	6/16/2025	0.1	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report
Hamilton, Makenna	6/16/2025	0.2	Call with L. Postolos and M. Hamilton re: discovery of duplicative account in software/ Uni Credit bank data. (A&M)
Hamilton, Makenna	6/16/2025	0.4	Prepare daily counterparty balance files for TWCF as of 06/16
Hamilton, Makenna	6/16/2025	0.4	Review Japan daily banking files as of 6.16
Hamilton, Makenna	6/16/2025	0.6	Call with Marelli, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: software A&M payment dashboard add-in
Hamilton, Makenna	6/16/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6/16 morning
Hamilton, Makenna	6/16/2025	0.6	Manage daily team file tracker to ensure bank account data is properly accounted for as of 6.16
Hamilton, Makenna	6/16/2025	0.8	Review NAFTA daily banking files as of 6.16
Hamilton, Makenna	6/16/2025	0.6	Prepare daily NAFTA bank balance and bank activity files for daily liquidity report as of 06/16
Hamilton, Makenna	6/16/2025	0.9	Clean NAFTA file to remove old data (5/23 and prior)
Hamilton, Makenna	6/16/2025	0.6	Review EMEA daily banking files as of 6.16
Hamilton, Makenna	6/16/2025	0.6	Review LATAM daily banking files as of 6.16
Hamilton, Makenna	6/16/2025	0.7	Import manual Mexico bank data and incorporate into daily Flash Cash reporting for 6/16
Hamilton, Makenna	6/16/2025	0.7	Prepare daily EMEA bank balance and bank activity files for daily liquidity report as of 06/16
Hamilton, Makenna	6/16/2025	0.7	Review APAC daily banking files as of 6.16

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/16/2025	0.8	Prepare daily Japan bank balance and bank activity files for daily liquidity report as of 06/16
Kordupel, Lewis	6/16/2025	1.6	Prepare updates to cash flow disbursements schedules
Kordupel, Lewis	6/16/2025	0.6	Call with D. Shiffman (A&M), H. Waismann (A&M), and L. Kordupel (A&M) re: DIP model additional scenario
Kordupel, Lewis	6/16/2025	1.8	Analyze of material inbounds data for cash forecasting purposes
Kordupel, Lewis	6/16/2025	2.4	Analyze of legal entity disbursement data for cash forecasting purposes
Kordupel, Lewis	6/16/2025	0.6	Call with A&M (L. Kordupel and H. Waismann) re: cash flow modeling scenario next steps
Postolos, Lucas	6/16/2025	0.1	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report
Postolos, Lucas	6/16/2025	0.8	Review incoming data from Treasury department regarding transactions for updating variance analysis materials
Postolos, Lucas	6/16/2025	1.3	Update to actuals file for Asia to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/16/2025	1.4	Update to actuals file for Europe, Middle East, and Africa to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/16/2025	1.6	Modify to format of daily cash report to prepare for Manage and advisors, incorporating components of overall available liquidity
Postolos, Lucas	6/16/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6/16 morning
Postolos, Lucas	6/16/2025	2.7	Update to actuals file for Europe, Middle East, and Africa to incorporate bank data and manual inputs provided by treasury department
Postolos, Lucas	6/16/2025	0.6	Call with Marelli, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: software A&M payment dashboard add-in
Postolos, Lucas	6/16/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals tasks and workplan
Postolos, Lucas	6/16/2025	0.2	Call with L. Postolos and M. Hamilton re: discovery of duplicative account in software/ Uni Credit bank data. (A&M)
Postolos, Lucas	6/16/2025	0.4	Correspond with D. Webber, G. Schmelter and M. Hamilton (A&M) regarding tasks to actualize transaction data for week ending June 13
Postolos, Lucas	6/16/2025	0.6	Correspond with G. Schmelter (A&M) regarding documents received and next steps to produce DIP Budget variance Analyze materials
Postolos, Lucas	6/16/2025	0.8	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: China/ APAC cash actuals workplan and BOC data
Postolos, Lucas	6/16/2025	0.7	Prepare of documentation for Marelli, regarding reconciling bank data and payment runs within variance Analyze materials
Postolos, Lucas	6/16/2025	0.8	Prepare of daily cash report for end of day June 13 for Manage and advisors
Postolos, Lucas	6/16/2025	0.6	Correspond with regional treasury heads regarding revisions to inputs for variance Analyze materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/16/2025	0.8	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: China/ APAC cash actuals workplan and BOC data
Schmelter, Griffen	6/16/2025	0.2	Pull transaction data for Japan from company software portal for transactions 6/7 - 6/13
Schmelter, Griffen	6/16/2025	0.1	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report
Schmelter, Griffen	6/16/2025	0.3	Pull transaction data for China from company software portal for transactions 6/7 - 6/13
Schmelter, Griffen	6/16/2025	0.2	Pull bank balance data for Japan from company software portal as of 6/13
Schmelter, Griffen	6/16/2025	0.5	Pull transaction data for all other countries from company software portal for transactions 6/7 - 6/13
Schmelter, Griffen	6/16/2025	0.6	Call with Marelli, L. Postolos, G. Schmelter, M. Hamilton (A&M), re: software A&M payment dashboard add-in
Schmelter, Griffen	6/16/2025	0.3	Pull transaction data for Brazil from company software portal for transactions 6/7 - 6/13
Schmelter, Griffen	6/16/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6/16 morning
Schmelter, Griffen	6/16/2025	2.3	Push payment run, software data, and transactions activity for China, Brazil, and other countries into budget vs actuals model to update for week ending 6/13 activity
Schmelter, Griffen	6/16/2025	0.4	Pull bank balance data for all other countries from company software portal as of 6/13
Schmelter, Griffen	6/16/2025	1.3	Update A&M Actuals tracker for information received from company sources as of start of business CST
Schmelter, Griffen	6/16/2025	0.2	Pull bank balance data for Brazil from company software portal as of 6/13
Schmelter, Griffen	6/16/2025	1.6	Consolidate all 6/13 bank balances received from local teams as of 6/16 into singular document to feed into budget vs actuals files
Schmelter, Griffen	6/16/2025	0.2	Pull bank balance data for China from company software portal as of 6/13
Schmelter, Griffen	6/16/2025	1.1	Push transactions activity received from local teams, and software data into Japan budget vs actuals model to update for WE 6/13 activity
Schmelter, Griffen	6/16/2025	1.7	Determine what bank accounts that are missing activity for week ending 6/13 in budget vs actuals model
Shiffman, David	6/16/2025	0.7	Discuss with A&M team regarding German entity cash flows and required projections
Shiffman, David	6/16/2025	1.3	Correspond with Marelli Treasury regarding tracking of non-guarantor cash flow activity
Shiffman, David	6/16/2025	1.2	Review non-debtor cash flow summary and provide feedback to liquidity team
Shiffman, David	6/16/2025	1.1	Call with A&M treasury, purchasing and Alanna and A&M to review DIP budget and other treasury related operational issues
Shiffman, David	6/16/2025	0.8	Correspond with A&M liquidity team regarding professional fee forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	6/16/2025	0.6	Call with D. Shiffman (A&M), H. Waismann (A&M), and L. Kordupel (A&M) re: DIP model additional scenario
Shiffman, David	6/16/2025	0.4	Correspond with AlixPartners regarding forecasted Tranche B draws
Simion, Tony	6/16/2025	0.8	Attend meeting and discussion with Marelli Management and A&M to discuss DIP Budget assumptions and timing of disbursements
Waismann, Heitor	6/16/2025	1.6	Create new debt facility re: DIP Budget update
Waismann, Heitor	6/16/2025	1.4	Update DIP forecast re: DIP Budget update
Waismann, Heitor	6/16/2025	1.2	Update professional fee forecast re: DIP Budget update
Waismann, Heitor	6/16/2025	0.7	Revise non-filer legal entities cash flow summary with comments from A&M team
Waismann, Heitor	6/16/2025	0.6	Call with D. Shiffman (A&M), H. Waismann (A&M), and L. Kordupel (A&M) re: DIP model additional scenario
Waismann, Heitor	6/16/2025	0.6	Call with A&M (L. Kordupel and H. Waismann) re: cash flow modeling scenario next steps
Waismann, Heitor	6/16/2025	0.4	Prepare Professional Fee budget output summary for distribution
Waismann, Heitor	6/16/2025	1.9	Prepare output file with non-filer legal entities cash flows
Webber, Dan	6/16/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6/16 morning
Webber, Dan	6/16/2025	0.8	Prepare analysis regarding approval of EMEA intercompany transactions between guarantors and non-guarantors
Webber, Dan	6/16/2025	0.1	Correspond with M. Hamilton (A&M) regarding daily cash actuals files and related follow-up questions for Manage
Webber, Dan	6/16/2025	0.8	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: China/ APAC cash actuals workplan and BOC data
Webber, Dan	6/16/2025	0.1	Prepare for call with Marelli Treasury team for APAC region to discuss diligence requests
Webber, Dan	6/16/2025	2.2	Review of comparison between pay run data and bank data for EMEA region for week ended 6/13
Webber, Dan	6/16/2025	0.3	Correspond with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: cash actuals Analyze for EMEA region for week ended 6/13
Webber, Dan	6/16/2025	0.4	Review correspondences from L. Postolos, G. Schmelter, M. Hamilton (A&M) and Management Treasury team regarding bank data updates for day ended 6/13
Webber, Dan	6/16/2025	0.2	Correspond with D. Shiffman (A&M) regarding guarantor status of certain entities
Webber, Dan	6/16/2025	0.5	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals tasks and workplan
Webber, Dan	6/16/2025	2.3	Review of identification of intercompany transactions within bank data for EMEA region for week ended 6/13

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/16/2025	0.2	Call with D. Webber (A&M) and M. Chan (K&E) regarding form for liquidity report certificate due on 6/20
Grossi, Nick	6/17/2025	1.3	Coordinate professional fee carve out
Grossi, Nick	6/17/2025	1.3	Coordinate matters related to factoring
Grossi, Nick	6/17/2025	1.0	Review critical vendor requests and forecasted liquidity
Grossi, Nick	6/17/2025	0.4	Call with A&M (H. Waismann, N. Grossi, D. Shiffman, and L. Kordupel) re: DIP projection scenario
Grossi, Nick	6/17/2025	0.3	Review daily liquidity and provide comments re: same
Grossi, Nick	6/17/2025	0.2	Discuss among N. Grossi, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance Analyze and cash reporting
Grossi, Nick	6/17/2025	1.5	Prepare CIA payment forecast and coordinate with global treasury re: cash allocations
Hamilton, Makenna	6/17/2025	0.6	Respond to client emails re: daily file compliance requests
Hamilton, Makenna	6/17/2025	1.3	Review EMEA daily banking files as of 6.17
Hamilton, Makenna	6/17/2025	1.2	Prepare daily counterparty balance files for TWCF as of 6.17
Hamilton, Makenna	6/17/2025	0.9	Review NAFTA daily banking files as of 6.17
Hamilton, Makenna	6/17/2025	0.9	Review APAC daily banking files as of 6.17
Hamilton, Makenna	6/17/2025	0.8	Prepare daily NAFTA bank balance and bank activity files for daily liquidity report as of 6/17
Hamilton, Makenna	6/17/2025	0.7	Prepare daily Japan bank balance and bank activity files for daily liquidity report as of 6.17
Hamilton, Makenna	6/17/2025	0.6	Prepare daily EMEA bank balance and bank activity files for daily liquidity report as of 6/17
Hamilton, Makenna	6/17/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.17 afternoon
Hamilton, Makenna	6/17/2025	0.4	Review Japan daily banking files as of 6.17
Hamilton, Makenna	6/17/2025	0.4	Import manual Mexico bank data and incorporate into daily Flash Cash reporting for 6.17
Hamilton, Makenna	6/17/2025	0.3	Call with G. Schmelter, M. Hamilton (A&M) re: daily regional file updates as of 6.17
Hamilton, Makenna	6/17/2025	0.7	Review LATAM daily banking files as of 6.17
Kordupel, Lewis	6/17/2025	0.2	Call with PJT Team and A&M (L. Kordupel) re: DIP cost modeling

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	6/17/2025	2.8	Analyze of operating expenses for purposes of cash flow modeling
Kordupel, Lewis	6/17/2025	2.6	Prepare updates to the DIP projection model, including disbursement mechanics
Kordupel, Lewis	6/17/2025	0.6	Call with A&M (D. Shiffman, H. Waismann, L. Kordupel) re: cash flow modeling scenario
Kordupel, Lewis	6/17/2025	0.2	Call with PJT Team and A&M (H. Waismann, L. Kordupel) re: DIP cost modeling
Kordupel, Lewis	6/17/2025	0.4	Call with A&M (H. Waismann, N. Grossi, D. Shiffman, and L. Kordupel) re: DIP projection scenario
Kordupel, Lewis	6/17/2025	1.3	Prepare updates to receipts model, including legal entity allocations
Postolos, Lucas	6/17/2025	1.7	Prepare of draft DIP Budget variance Analyze materials for week ended 6/13, including initial template of presentation
Postolos, Lucas	6/17/2025	1.6	Prepare of cash flow summary of Europe, Middle East, and Africa region for incorporation into DIP Budget variance Analyze for week ended 6/13
Postolos, Lucas	6/17/2025	1.4	Prepare of cash flow summary of Asia regions for incorporation into DIP Budget variance Analyze for week ended 6/13
Postolos, Lucas	6/17/2025	1.2	Prepare of cash flow summary of Brazil region for incorporation into DIP Budget variance Analyze for week ended 6/13
Postolos, Lucas	6/17/2025	1.1	Working sessions with D. Webber, L. Postolos (A&M) regarding cash actuals analyses for week ended 6/13
Postolos, Lucas	6/17/2025	0.8	Discuss with D. Shiffman, L. Postolos (A&M) and treasury department regarding cash flows between guarantors and non-guarantors for reporting purposes
Postolos, Lucas	6/17/2025	0.8	Prepare of daily cash report for liquidity as of end of day June 16, including distribution to Manage and advisors
Postolos, Lucas	6/17/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.17 afternoon
Postolos, Lucas	6/17/2025	0.2	Discuss among N. Grossi, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance Analyze and cash reporting
Postolos, Lucas	6/17/2025	0.4	Working sessions with D. Webber, L. Postolos (A&M) and C. Morris (Company) regarding intercompany transactions in Brazil region for week ended 6/13
Postolos, Lucas	6/17/2025	0.3	Discuss with Marelli regarding reconciliation of transactions in North American region for variance Analyze
Postolos, Lucas	6/17/2025	0.3	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals tasks and workplan
Postolos, Lucas	6/17/2025	0.2	Working sessions with L. Postolos, G. Schmelter (A&M) to determine whether cash activity in Brazil reconciles to confirmed cash balances
Postolos, Lucas	6/17/2025	2.1	Prepare of cash flow summary of North America region for incorporation into DIP Budget variance Analyze for week ended 6/13
Postolos, Lucas	6/17/2025	0.6	Review of documents received by treasury department to incorporate into DIP Budget variance analysis materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/17/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.17 afternoon
Schmelter, Griffen	6/17/2025	0.3	Call with G. Schmelter, M. Hamilton (A&M) re: daily regional file updates as of 6.17
Schmelter, Griffen	6/17/2025	1.3	Determine whether intercompany transfers are being accurately reflected in bank account balances in flash cash report
Schmelter, Griffen	6/17/2025	0.9	Analyze on Japan budget vs actuals file to code additional transactions and identify intercompany transactions within bank data
Schmelter, Griffen	6/17/2025	0.7	Add additional 6/13 bank balances received from local teams specifically in EMEA and S. Korea into consolidated bank balances sheet
Schmelter, Griffen	6/17/2025	0.2	Working sessions with L. Postolos, G. Schmelter (A&M) to determine whether cash activity in Brazil reconciles to confirmed cash balances
Schmelter, Griffen	6/17/2025	1.8	Revise bank data to removed duplicate transactions received from APAC treasury team for transaction activity from 6/7 - 6/13
Schmelter, Griffen	6/17/2025	1.7	Push bank account balances into regional actuals models for EMEA, NAFTA, Japan, and other
Schmelter, Griffen	6/17/2025	1.3	Determine whether Japanese bank balances provided by APAC treasury team time to amounts received from the Japanese treasury team
Schmelter, Griffen	6/17/2025	0.4	Create distribution version of consolidated bank balances sheet to be sent to all treasury teams for bank account balance confirmation
Schmelter, Griffen	6/17/2025	0.5	Determine all bank accounts for which A&M does not have bank account numbers for but have been identified as active
Shahbain, Abraham	6/17/2025	1.8	Develop payment proposal process for weekly payment allocations
Shiffman, David	6/17/2025	0.5	Call with Treasury team to review professional fee forecast
Shiffman, David	6/17/2025	0.8	Discuss with D. Shiffman, L. Postolos (A&M) and treasury department regarding cash flows between guarantors and non-guarantors for reporting purposes
Shiffman, David	6/17/2025	0.6	Call with A&M (D. Shiffman, H. Waismann, L. Kordupel) re: cash flow modeling scenario
Shiffman, David	6/17/2025	0.6	Correspond with K&E regarding non-guarantor funding basket compliance
Shiffman, David	6/17/2025	0.4	Call with A&M (H. Waismann, N. Grossi, D. Shiffman, and L. Kordupel) re: DIP projection scenario
Shiffman, David	6/17/2025	1.3	Correspond with Treasury team regarding non-debtor funding and professional fee forecasts
Shiffman, David	6/17/2025	0.9	Correspond with liquidity team related to Develop of budget vs. actual variance report
Simion, Tony	6/17/2025	0.4	Discuss with K&E and local Brazil region regarding timing of severance payments within the DIP budget
Simion, Tony	6/17/2025	0.6	Attend meeting with Management discussing cash in advance procedures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	6/17/2025	1.6	Prepare sources & uses and bridge for the new DIP Budget scenario
Waismann, Heitor	6/17/2025	0.6	Adjust 7-month case scenario of the DIP Budget after call with PJT
Waismann, Heitor	6/17/2025	0.2	Call with PJT Team and A&M (H. Waismann, L. Kordupel) re: DIP cost modeling
Waismann, Heitor	6/17/2025	0.2	Correspond to PJT re: 7-month case DIP Budget
Waismann, Heitor	6/17/2025	0.7	Prepare 7-month case scenario of the DIP Budget for external distribution
Waismann, Heitor	6/17/2025	0.4	Call with A&M (H. Waismann, N. Grossi, D. Shiffman, and L. Kordupel) re: DIP projection scenario
Waismann, Heitor	6/17/2025	1.8	Adjust DIP Budget scenario update with comments from A&M
Waismann, Heitor	6/17/2025	0.6	Call with A&M (D. Shiffman, H. Waismann, L. Kordupel) re: cash flow modeling scenario
Webber, Dan	6/17/2025	0.3	Review of Japan bank data for week ended 6/13
Webber, Dan	6/17/2025	2.2	Review of identification of intercompany transactions within bank data for "Other" region (China, Brazil) for week ended 6/13
Webber, Dan	6/17/2025	1.1	Review of EMEA counterparty data for week ended 6/13
Webber, Dan	6/17/2025	1.1	Working sessions with D. Webber, L. Postolos (A&M) regarding cash actuals analyses for week ended 6/13
Webber, Dan	6/17/2025	0.8	Review of NAFTA bank transactions for week ended 6/13
Webber, Dan	6/17/2025	0.4	Working sessions with D. Webber, L. Postolos (A&M) and C. Morris (Company) regarding intercompany transactions in Brazil region for week ended 6/13
Webber, Dan	6/17/2025	0.1	Correspond with L. Postolos (A&M) regarding manual wires from NAFTA for week ended 6/13
Webber, Dan	6/17/2025	0.3	Discuss between D. Webber and L. Postolos (A&M) regarding cash actuals tasks and workplan
Webber, Dan	6/17/2025	0.1	Correspond with D. Shiffman (A&M) regarding cash actuals workflow and responsibilities
Webber, Dan	6/17/2025	0.2	Discuss among N. Grossi, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance Analyze and cash reporting
Webber, Dan	6/17/2025	0.2	Review of NAFTA manual payment run for week ended 6/13
Webber, Dan	6/17/2025	0.2	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding edits to daily Flash Cash report
Webber, Dan	6/17/2025	0.9	Review of NAFTA intercompany bank transactions for week ended 6/13
Webber, Dan	6/17/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.17 afternoon

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	6/18/2025	0.5	On-site meeting with E. Borgonovo and L. Pack (A&M), and Marelli re: tracking of CIA invoices
Borgonovo, Erik	6/18/2025	0.3	Debrief with Marelli, E. Borgonovo (A&M) and L. Pack (A&M) re: CIA invoices
Callerio, Lorenzo	6/18/2025	0.6	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team discussing pre-petition balances
Callerio, Lorenzo	6/18/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Campbell, Lyndsay	6/18/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Campbell, Lyndsay	6/18/2025	0.6	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team discussing pre-petition balances
Caruso, Nicholas	6/18/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Caruso, Nicholas	6/18/2025	0.6	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team discussing pre-petition balances
Grossi, Nick	6/18/2025	1.0	Review and provide comments re: adequate assurance request
Grossi, Nick	6/18/2025	1.6	Coordinate DIP reforecast activities with finance and advisors
Grossi, Nick	6/18/2025	1.7	Coordinate customer gross to net cash flows
Hamilton, Makenna	6/18/2025	1.4	Organize all files received in last 24 hours, read, and categorized as of 6.18
Hamilton, Makenna	6/18/2025	0.9	Review NAFTA daily banking files as of 6.18
Hamilton, Makenna	6/18/2025	0.8	Process updates to regional TWCF files as per comments 6.18
Hamilton, Makenna	6/18/2025	1.2	Organize all files received in last 24 hours, read, and categorized as of 6.17
Hamilton, Makenna	6/18/2025	1.1	Prepare daily counterparty balance files for TWCF as of 6.18
Hamilton, Makenna	6/18/2025	0.4	Prepare daily NAFTA bank balance and bank activity files for daily liquidity report as of 6.18
Hamilton, Makenna	6/18/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.18 afternoon
Hamilton, Makenna	6/18/2025	0.6	Prepare daily EMEA bank balance and bank activity files for daily liquidity report as of 6.18
Hamilton, Makenna	6/18/2025	0.6	Review Japan daily banking files as of 6.18

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/18/2025	0.4	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: NAFTA variance driver
Hamilton, Makenna	6/18/2025	0.8	Review EMEA daily banking files as of 6.18
Hamilton, Makenna	6/18/2025	0.7	Review APAC daily banking files as of 6.18
Hamilton, Makenna	6/18/2025	0.4	Prepare daily Japan bank balance and bank activity files for daily liquidity report as of 6.18
Hamilton, Makenna	6/18/2025	0.6	Review LATAM daily banking files as of 6.18
Kordupel, Lewis	6/18/2025	0.8	Call with representatives from AlixPartners, SVP, and A&M (D. Shiffman, D. Webber, and H. Waismann, L. Kordupel) re: DIP projection diligence
Kordupel, Lewis	6/18/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel and H. Waismann) re: DIP projections
Kordupel, Lewis	6/18/2025	2.4	Prepare analysis on DIP projections for purposes of Alix requests
Kordupel, Lewis	6/18/2025	1.3	Prepare diligence tracker for third-party requests
Kordupel, Lewis	6/18/2025	0.7	Working session with A&M (L. Kordupel and H. Waismann) on DIP projections
Kordupel, Lewis	6/18/2025	0.6	Call with H. Waismann, L. Kordupel, and D. Shiffman (A&M) re: alternative DIP Budget scenario
Kordupel, Lewis	6/18/2025	0.6	Call with D. Shiffman, D. Webber, L. Kordupel, L. Postolos, and H. Waismann (A&M) to discuss variances between actuals and DIP forecast
Kordupel, Lewis	6/18/2025	2.3	Prepare analysis on financial projections for purposes of SVP diligence
Pack, Laura	6/18/2025	0.5	On-site meeting with E. Borgonovo and L. Pack (A&M), and Marelli re: tracking of CIA invoices
Pack, Laura	6/18/2025	0.3	Debrief with Marelli, E. Borgonovo (A&M) and L. Pack (A&M) re: CIA invoices
Postolos, Lucas	6/18/2025	0.2	Working sessions with L. Postolos, G. Schmelter (A&M) to determine whether cash activity in Brazil reconciles to confirmed cash balances
Postolos, Lucas	6/18/2025	0.8	Modify to mapping of disbursements in cash reporting files for variance Analyze reporting
Postolos, Lucas	6/18/2025	0.9	Research into variances in North America region to finalize summary of cash flows for DIP Budget variance analysis
Postolos, Lucas	6/18/2025	0.4	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: NAFTA variance driver
Postolos, Lucas	6/18/2025	0.9	Incorporate feedback into variance analysis materials for week ending June 13 from D. Shiffman (A&M) regarding variances to DIP Budget
Postolos, Lucas	6/18/2025	0.5	Working Session with D. Webber, L. Postolos, G. Schmelter (A&M) and C. Morris, D. Tognetti (Company) to determine intercompany transactions within Brazil for the week of 6/13

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/18/2025	0.6	Call with D. Shiffman, D. Webber, L. Kordupel, L. Postolos, and H. Waismann (A&M) to discuss variances between actuals and DIP forecast
Postolos, Lucas	6/18/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.18 afternoon
Postolos, Lucas	6/18/2025	0.6	Prepare of exhibit listing bank account balances for inclusion in variance Analyze materials
Postolos, Lucas	6/18/2025	1.1	Revise variance Analyze for week ending June 13 prior to distribution to Manage
Postolos, Lucas	6/18/2025	0.8	Create summary of bank account balances by region to include in variance analysis materials for week ending June 13
Postolos, Lucas	6/18/2025	0.7	Prepare of cash flow summary of Brazil region for incorporation into DIP Budget variance Analyze for week ended 6/13
Postolos, Lucas	6/18/2025	0.7	Prepare of summary of variance Analyze for week ending June 13 in alternative currency for presentation
Postolos, Lucas	6/18/2025	0.2	Working session between D. Webber and L. Postolos (A&M) regarding reconciling Brazil transaction data
Postolos, Lucas	6/18/2025	0.6	Prepare of daily cash report for liquidity as of end of day June 17, including distribution to Manage and advisors
Postolos, Lucas	6/18/2025	1.9	Prepare of draft DIP Budget variance Analyze materials for week ended 6/13, including drafting commentary regarding variances
Schmelter, Griffen	6/18/2025	0.4	Correspond with A&M team on differences between flash cash and daily liquidity certificate. Including bridging items to get balances to tie out
Schmelter, Griffen	6/18/2025	1.1	Determine accounts that should be added to NAFTA, China, Brazil, Japan, and other countries software filters to expediate flash cash and budget vs actuals software pulls
Schmelter, Griffen	6/18/2025	0.2	Working sessions with L. Postolos, G. Schmelter (A&M) to determine whether cash activity in Brazil reconciles to confirmed cash balances
Schmelter, Griffen	6/18/2025	0.7	Build revised CITI to counterparty account mapping based on software codes and Citi account numbers
Schmelter, Griffen	6/18/2025	0.6	Update liquidity certificate excel for comments received on format and where to sum balances for NAFTA header accounts on a regional basis
Schmelter, Griffen	6/18/2025	1.4	Add all Turkish bank accounts balances to flash cash report and incorporate logic so that Turkey ca nabe pulled into the flash cash excel workbook
Schmelter, Griffen	6/18/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.18 afternoon
Schmelter, Griffen	6/18/2025	0.9	Reconcile differences in values between the flash cash report and the daily liquidity certificate
Schmelter, Griffen	6/18/2025	0.4	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: NAFTA variance driver
Schmelter, Griffen	6/18/2025	0.3	Build revised counterparty account mapping based on software codes and counterpary account numbers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/18/2025	0.2	Correspond with software support on bank accounts to be added to NAFTA, China, Brazil, Japan, and all other countries software filters
Schmelter, Griffen	6/18/2025	1.7	Analyze on flash cash report to determine why transaction activity does not tie to change in bank balances for report as of 6/18
Schmelter, Griffen	6/18/2025	2.1	Create liquidity certificate she to be shared with management so that liquidity can be verified by the DIP Agent on a weekly basis
Schmelter, Griffen	6/18/2025	0.6	Working Session with D. Webber, L. Postolos, G. Schmelter (A&M) and C. Morris, D. Tognetti (Company) to determine intercompany transactions within Brazil for the week of 6/13
Shahbain, Abraham	6/18/2025	0.6	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team discussing pre-petition balances
Shahbain, Abraham	6/18/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Shiffman, David	6/18/2025	0.6	Analyze of customer offsetting of receivables and payables
Shiffman, David	6/18/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel and H. Waismann) re: DIP projections
Shiffman, David	6/18/2025	0.6	Call with D. Shiffman, D. Webber, L. Kordupel, L. Postolos, and H. Waismann (A&M) to discuss variances between actuals and DIP forecast
Shiffman, David	6/18/2025	0.8	Update call with Marelli Treasury team to review latest liquidity workstreams
Shiffman, David	6/18/2025	0.8	Call with representatives from AlixPartners, SVP, and A&M (D. Shiffman, D. Webber, and H. Waismann, L. Kordupel) re: DIP projection diligence
Shiffman, David	6/18/2025	0.7	Analyze of enoteless working capital claims and potential payables
Shiffman, David	6/18/2025	0.6	Call with H. Waismann, L. Kordupel, and D. Shiffman (A&M) re: alternative DIP Budget scenario
Shiffman, David	6/18/2025	0.9	Prepare analysis of carve out calculation and review reporting requirements
Simion, Tony	6/18/2025	0.4	Attend meeting and discussion on DIP cash flow budget for tax allocation purposes
Simion, Tony	6/18/2025	0.6	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team discussing pre-petition balances
Simion, Tony	6/18/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Simion, Tony	6/18/2025	0.6	Attend meeting with management regarding the regional payment approval process
Waismann, Heitor	6/18/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel and H. Waismann) re: DIP projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	6/18/2025	0.6	Call with D. Shiffman, D. Webber, L. Kordupel, L. Postolos, and H. Waismann (A&M) to discuss variances between actuals and DIP forecast
Waismann, Heitor	6/18/2025	0.8	Call with representatives from AlixPartners, SVP, and A&M (D. Shiffman, D. Webber, and H. Waismann, L. Kordupel) re: DIP projection diligence
Waismann, Heitor	6/18/2025	0.7	Working session with A&M (L. Kordupel and H. Waismann) on DIP projections
Waismann, Heitor	6/18/2025	0.6	Call with H. Waismann, L. Kordupel, and D. Shiffman (A&M) re: alternative DIP Budget scenario
Waismann, Heitor	6/18/2025	1.3	Adjust sources and uses analysis on new DIP scenario with comments from A&M leader
Waismann, Heitor	6/18/2025	1.4	Prepare summary of cash flows of Italian entities extended to 12 months
Waismann, Heitor	6/18/2025	1.1	Prepare analysis on beginning accounts payables for Brazilian entities
Webber, Dan	6/18/2025	0.2	Correspond with Marelli Treasury (Debtors) regarding distribution of weekly variance report for week ended 6/13 and related action items
Webber, Dan	6/18/2025	0.8	Call with representatives from AlixPartners, SVP, and A&M (D. Shiffman, D. Webber, and H. Waismann, L. Kordupel) re: DIP projection diligence
Webber, Dan	6/18/2025	0.6	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance analysis report updates as of 6.18 afternoon
Webber, Dan	6/18/2025	0.6	Call with D. Shiffman, D. Webber, L. Kordupel, L. Postolos, and H. Waismann (A&M) to discuss variances between actuals and DIP forecast
Webber, Dan	6/18/2025	0.4	Correspond with G. Schmelter (A&M) regarding Prepare of support for Manage to sign the Liquidity Report dated 6/13
Webber, Dan	6/18/2025	0.6	Working Session with D. Webber, L. Postolos, G. Schmelter (A&M) and C. Morris, D. Tognetti (Company) to determine intercompany transactions within Brazil for the week of 6/13
Webber, Dan	6/18/2025	0.4	Call with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: NAFTA variance driver
Webber, Dan	6/18/2025	0.2	Correspond with Marelli Treasury (Debtors), J. Isaacson (K&E), N. Grossi (A&M), A. Marsula (GLAS) regarding submission of Liquidity Report for 6/13
Webber, Dan	6/18/2025	0.2	Working session between D. Webber and L. Postolos (A&M) regarding reconciling Brazil transaction data
Webber, Dan	6/18/2025	1.1	Review Brazil bank transaction data to identify certain intercompany transactions
Webber, Dan	6/18/2025	1.1	Review draft of cash actuals variance report for Week Ended 6/13
Webber, Dan	6/18/2025	0.2	Prepare Liquidity Report for 6/13 as required by DIP Credit Agreement
Borgonovo, Erik	6/19/2025	0.4	Call with E. Borgonovo (A&M), S.Pacheco (A&M), L.Pack (A&M), M.Hill (A&M) and (A&M) to discuss new CIA payment process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	6/19/2025	0.5	Call with L. Pack (A&M), S. Pacheco (A&M), G. Shibata (A&M), A. Shahbain (A&M) and E. Borgonovo (A&M) re: NAFTA queries on CIA process and new payment process
Borgonovo, Erik	6/19/2025	0.6	Identify potential duplicated CIA payments and review payment approval process
Borgonovo, Erik	6/19/2025	0.9	Reconcile CIA requests received from the Purchasing team by matching those already processed with those still pending
Borgonovo, Erik	6/19/2025	2.7	Set-up of the new CIA mailbox and reconciliation of CIA requests received from the Purchasing team matching those already processed with those still pending
Borgonovo, Erik	6/19/2025	1.5	Meeting and debrief with E. Borgonovo (A&M), Marelli and L. Pack (A&M) to review the onboarding process and the progress of CIA tracking activities up to today's date
Borgonovo, Erik	6/19/2025	1.1	Review of received CIA requests to verify its accuracy, forwarding to the respective GBS teams for processing, and support in the payment process
Dvorak, Michael	6/19/2025	0.1	Call with M. Dvorak, and L. Kordupel (A&M) re: customer support repayments
Grossi, Nick	6/19/2025	0.5	Review weekly liquidity certificate
Grossi, Nick	6/19/2025	1.7	Coordinate factoring requests and liquidity impact
Hamilton, Makenna	6/19/2025	0.3	Review Japan daily banking files as of 6.19
Hamilton, Makenna	6/19/2025	0.9	Organize all files received in last 24 hours, read, and categorized as of 6.19
Hamilton, Makenna	6/19/2025	1.4	Update Flash Cash reporting file to include new bank accounts
Hamilton, Makenna	6/19/2025	0.8	Review NAFTA daily banking files as of 6.19
Hamilton, Makenna	6/19/2025	0.8	Pull Citi and counterpartying activity for new liquidity reporting
Hamilton, Makenna	6/19/2025	0.9	Review LATAM daily banking files as of 6.19
Hamilton, Makenna	6/19/2025	0.7	Pull Citi and counterpartying transactions for new liquidity reporting
Hamilton, Makenna	6/19/2025	0.6	Review EMEA daily banking files as of 6.19
Hamilton, Makenna	6/19/2025	0.6	Review APAC daily banking files as of 6.19
Hamilton, Makenna	6/19/2025	0.6	Call with G. Schmelter, M. Hamilton (A&M) re: flash cash file rework updates as of 6.19
Hamilton, Makenna	6/19/2025	0.4	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: flash cash and regional file updates as of 6.19 afternoon
Hill, Michael	6/19/2025	0.4	Call with E. Borgonovo (A&M), S.Pacheco (A&M), L.Pack (A&M), M.Hill (A&M) and (A&M) to discuss new CIA payment process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	6/19/2025	1.4	Prepare analysis of sales for purposes of SVP diligence
Kordupel, Lewis	6/19/2025	2.2	Prepare analysis on DIP Projections for purposes of SVP diligence
Kordupel, Lewis	6/19/2025	1.1	Call with H. Waismann (A&M) and L. Kordupel (A&M) to discuss DIP Budget update process and reporting calendar requirements
Kordupel, Lewis	6/19/2025	0.1	Call with M. Dvorak, and L. Kordupel (A&M) re: customer support repayments
Kordupel, Lewis	6/19/2025	1.4	Prepare analysis of receipts for purposes of SVP diligence
Pacheco, Santiago	6/19/2025	0.5	Call with L. Pack (A&M), S. Pacheco (A&M), G. Shibata (A&M), A. Shahbain (A&M) and E. Borgonovo (A&M) re: NAFTA queries on CIA process and new payment process
Pacheco, Santiago	6/19/2025	0.4	Call with E. Borgonovo (A&M), S.Pacheco (A&M), L.Pack (A&M), M.Hill (A&M) and (A&M) to discuss new CIA payment process
Pack, Laura	6/19/2025	0.4	Call with E. Borgonovo (A&M), S.Pacheco (A&M), L.Pack (A&M), M.Hill (A&M) and (A&M) to discuss new CIA payment process
Pack, Laura	6/19/2025	0.5	Call with L. Pack (A&M), S. Pacheco (A&M), G. Shibata (A&M), A. Shahbain (A&M) and E. Borgonovo (A&M) re: NAFTA queries on CIA process and new payment process
Pack, Laura	6/19/2025	1.3	Track of CIA requests received from purchasing team in Excel Master file
Pack, Laura	6/19/2025	1.5	Meeting and debrief with E. Borgonovo (A&M), Marelli and L. Pack (A&M) to review the onboarding process and the progress of CIA tracking activities up to today's date
Pack, Laura	6/19/2025	2.7	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments (EMEA & NAFTA region)
Pack, Laura	6/19/2025	1.2	Review of received CIA requests to verify its accuracy, forwarding to the respective GBS teams for processing, and support in the payment process
Pack, Laura	6/19/2025	2.9	Set-up of the new CIA mailbox and reconciliation of CIA requests received from the Purchasing team matching those already processed with those still pending
Postolos, Lucas	6/19/2025	0.6	Correspond with G. Schmelter (A&M) regarding documents prepared for Company to reconcile bank account balances, including review of draft
Postolos, Lucas	6/19/2025	1.1	Update to vendor disbursement mapping based on feedback from Marelli for variance Analyze materials
Postolos, Lucas	6/19/2025	1.1	Modify to cash actuals model, including summary of each regional variance Analyze output and transaction mapping
Postolos, Lucas	6/19/2025	0.9	Update to variance Analyze file, consolidating summaries from each region
Postolos, Lucas	6/19/2025	0.9	Prepare of documentation for Marelli regarding mapping of disbursements in variance Analyze materials
Postolos, Lucas	6/19/2025	0.8	Prepare of daily cash report for liquidity as of end of day June 18, including distribution to Manage and advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/19/2025	0.6	Review file from Marelli to evaluate potential to update cash actuals model with counterparty payment reports
Postolos, Lucas	6/19/2025	0.4	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: flash cash and regional file updates as of 6.19 afternoon
Postolos, Lucas	6/19/2025	0.3	Discuss with Marelli regarding data being shared for tracking prepetition payments in SAP
Postolos, Lucas	6/19/2025	0.8	Modify to cash actuals model, consolidating inputs from each region
Schmelter, Griffen	6/19/2025	0.6	Call with G. Schmelter, M. Hamilton (A&M) re: flash cash file rework updates as of 6.19
Schmelter, Griffen	6/19/2025	0.7	Determine all accounts that were erroneously added to the NAFTA software filter by software support team
Schmelter, Griffen	6/19/2025	0.3	Correspond with software support team on erroneous accounts that were added to the NAFTA filter
Schmelter, Griffen	6/19/2025	0.4	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: flash cash and regional file updates as of 6.19 afternoon
Schmelter, Griffen	6/19/2025	0.7	Determine variances between flash cash report produced today and the one produced yesterday using old software filters
Schmelter, Griffen	6/19/2025	0.6	Analyze on Japan budget vs actuals file to determine what is driving variance between activity for WE 6/13 and balances as of 6/13 in the region
Schmelter, Griffen	6/19/2025	0.9	Create by bank account build up for EMEA treasury team on balances we use to create the flash report
Schmelter, Griffen	6/19/2025	1.0	Determine most significant unmapped NAFTA payments for Week Ending 6/13 to direct our local team to help code those transactions
Schmelter, Griffen	6/19/2025	1.3	Incorporate end of week balances received from local treasury teams into flash cash report
Schmelter, Griffen	6/19/2025	1.9	Reconfigure flash cash to only pull appropriate accounts from software after updates to software filter included numerous erroneous accounts not linked to the appropriate regions
Shahbain, Abraham	6/19/2025	0.5	Call with L. Pack (A&M), S. Pacheco (A&M), G. Shibata (A&M), A. Shahbain (A&M) and E. Borgonovo (A&M) re: NAFTA queries on CIA process and new payment process
Shibata, Gerardo Yukio	6/19/2025	0.4	Call with E. Borgonovo (A&M), S.Pacheco (A&M), L.Pack (A&M), M.Hill (A&M) and (A&M) to discuss new CIA payment process
Shibata, Gerardo Yukio	6/19/2025	0.5	Call with L. Pack (A&M), S. Pacheco (A&M), G. Shibata (A&M), A. Shahbain (A&M) and E. Borgonovo (A&M) re: NAFTA queries on CIA process and new payment process
Shibata, Gerardo Yukio	6/19/2025	0.2	Review presentation to share with buyers and AP about the new CIA process established overnight G. Shibata (A&M)
Shiffman, David	6/19/2025	1.2	Follow up correspondence with Marelli Finance regarding DIP budget projections
Shiffman, David	6/19/2025	0.9	Correspond with APAC treasury team regarding potential transfers with non-debtor entities
Shiffman, David	6/19/2025	1.1	Correspond with Company and A&M teams regarding recent payments from key customers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	6/19/2025	1.3	Follow up analysis and correspondence related to impact of enoteless program discontinued
Shiffman, David	6/19/2025	0.8	Correspond with Marelli Treasury regarding adjustments incorporated to the receipts forecast
Stegenga, Jeff	6/19/2025	0.5	Discuss w/ R. Kwasteniet (K&E) re: legal SVP / DIP Update and process questions one week into the filing period
Waismann, Heitor	6/19/2025	2.8	Prepare receipts build-up file for diligence purposes, brecounterpartyg out receipts build-up by entity by customer
Waismann, Heitor	6/19/2025	1.1	Call with H. Waismann (A&M) and L. Kordupel (A&M) to discuss DIP Budget update process and reporting calendar requirements
Waismann, Heitor	6/19/2025	0.9	Adjust receipts build-up file after review from A&M leader
Waismann, Heitor	6/19/2025	0.7	Prepare professional fees support file that ties to the DIP budget
Webber, Dan	6/19/2025	0.1	Review certain bank transaction data files for Mexico region for 6/16 - 6/18
Webber, Dan	6/19/2025	0.2	Correspond with Marelli Treasury team regarding agenda for in-person meetings 6/24 - 6/27
Webber, Dan	6/19/2025	0.3	Correspond with L. Postolos (A&M) regarding end of week workplan for cash reporting
Webber, Dan	6/19/2025	0.2	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding timeline to share cash variance reports with external parties
Borgonovo, Erik	6/20/2025	0.6	Conference with E. Borgonovo, L. Pack, M. Cui, J. Zhu and J. Zhang (all A&M), re: discuss reviewing the CIA documentation received from the APAC purchasing team
Borgonovo, Erik	6/20/2025	0.9	Meeting with E. Borgonovo, L. Pack (A&M) to discuss and solve specific issues on the CIA process
Borgonovo, Erik	6/20/2025	1.7	Respond to email requests received via the dedicated CIA inbox, while guiding the Purchasing and Logistics teams to submit the correct documentation
Cui, Maggie	6/20/2025	0.6	Conference with E. Borgonovo, L. Pack, M. Cui, J. Zhu and J. Zhang (all A&M), re: discuss reviewing the CIA documentation received from the APAC purchasing team
Grossi, Nick	6/20/2025	0.6	Meeting with A&M Large Team, Alix Partners and SVP re: DIP Budget walkthrough
Grossi, Nick	6/20/2025	0.3	Review daily cash and regional liquidity allocations
Hamilton, Makenna	6/20/2025	0.9	Review Japan daily banking files as of 6.20
Hamilton, Makenna	6/20/2025	1.2	Review LATAM daily banking files as of 6.20
Hamilton, Makenna	6/20/2025	0.9	Incorporate new currency translations to regional models
Hamilton, Makenna	6/20/2025	0.8	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: regional vendor mapping by spend process and actuals updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/20/2025	0.6	Review EMEA daily banking files as of 6.20
Hamilton, Makenna	6/20/2025	0.8	Review NAFTA daily banking files as of 6.20
Hamilton, Makenna	6/20/2025	0.9	Review APAC daily banking files as of 6.20
Kordupel, Lewis	6/20/2025	1.6	Analyze of customer sales to receipt conversion for purposes of the updated DIP
Kordupel, Lewis	6/20/2025	1.6	Analyze of DIP projection receipts for purposes of preparing the refreshed forecast
Kordupel, Lewis	6/20/2025	1.2	Analyze of DIP projection operating disbursements for purposes of preparing the refreshed forecast
Kordupel, Lewis	6/20/2025	0.7	Prepare analysis of receipts for purposes of DIP diligence
Kordupel, Lewis	6/20/2025	0.6	Meeting with A&M Large Team, Alix Partners and SVP re: DIP Budget walkthrough
Pack, Laura	6/20/2025	0.9	Meeting with E. Borgonovo, L. Pack (A&M) to discuss and solve specific issues on the CIA process
Pack, Laura	6/20/2025	1.3	Reconcile and tracking of CIA requests received from purchasing team in Excel Master file
Pack, Laura	6/20/2025	2.7	Examine all submitted CIA documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing
Pack, Laura	6/20/2025	0.6	Conference with E. Borgonovo, L. Pack, M. Cui, J. Zhu and J. Zhang (all A&M), re: discuss reviewing the CIA documentation received from the APAC purchasing team
Postolos, Lucas	6/20/2025	0.7	Revisions to agenda for meeting with Japan regional head to discuss bank data and weekly cash actuals process
Postolos, Lucas	6/20/2025	0.3	Review of mapping documentation from M. Hamilton (A&M) to outline discussion with Company
Postolos, Lucas	6/20/2025	0.4	Prepare of daily cash report for liquidity as of end of day June 19, including distribution to Manage and advisors
Postolos, Lucas	6/20/2025	2.2	Modify to North American cash actuals model to identify certain account transactions and exclude them from summary
Postolos, Lucas	6/20/2025	1.9	Modify to Europe, Middle East, and Africa cash actuals model to incorporate certain account transactions
Postolos, Lucas	6/20/2025	1.3	Update to actuals file for Europe, Middle East, and Africa to incorporate certain counterparty account transactions
Postolos, Lucas	6/20/2025	0.9	Modify to cash actuals model, including updated transaction mapping in Asian region data
Postolos, Lucas	6/20/2025	0.8	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: regional vendor mapping by spend process and actuals updates
Schmelter, Griffen	6/20/2025	0.9	Create agenda for meeting with Japan treasury team on how to pull Japan balances as well as how to
Schmelter, Griffen	6/20/2025	0.8	Call with L. Postolos, G. Schmelter, M. Hamilton (A&M) re: regional vendor mapping by spend process and actuals updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/20/2025	1.4	Update builder tab in Other regions actual model to reflect data withing the Brazil payment run
Schmelter, Griffen	6/20/2025	1.7	Add Brazil payment run to Other region actuals model and include helper columns to identify and map data accordingly
Schmelter, Griffen	6/20/2025	1.1	Update vendor mapping for NAFTA to account for new transactions as of week ending 6/20
Schmelter, Griffen	6/20/2025	1.3	Analyze on EMEA and NAFTA actuals models to determine whether the appropriate account and account balances are being pulled into each file
Shiffman, David	6/20/2025	0.6	Correspond with Marelli Treasury regarding upcoming payroll needs
Shiffman, David	6/20/2025	0.4	Correspond with Marelli Treasury regarding minimum cash and covenant tracking
Simion, Tony	6/20/2025	0.4	Review and provide comments on preliminary cash DIP variance report
Simion, Tony	6/20/2025	0.6	Meeting with A&M Large Team, Alix Partners and SVP re: DIP Budget walkthrough
Waismann, Heitor	6/20/2025	1.4	Revise professional fees schedule and adjust after comments from A&M team
Waismann, Heitor	6/20/2025	0.3	Call with K. Podzorova (PJT) re: DIP tranche B interest calculation
Waismann, Heitor	6/20/2025	0.3	Prepare DIP budget update tasks calendar
Waismann, Heitor	6/20/2025	0.6	Meeting with A&M Large Team, Alix Partners and SVP re: DIP Budget walkthrough
Webber, Dan	6/20/2025	0.1	Review correspondences from Marelli Treasury regarding upcoming in-person meeting agenda
Webber, Dan	6/20/2025	0.1	Review correspondences from Marelli Treasury regarding Flash Cash reporting assumptions
Webber, Dan	6/20/2025	0.1	Review correspondences from A. Marsula (GLAS) regarding DIP CUSIP questions
Webber, Dan	6/20/2025	0.1	Correspond with J. Issacson (K&E) regarding DIP CUSIP questions received from GLAS
Zhang, Jianhong	6/20/2025	0.9	Discuss with J. Zhu and J. Zhang (A&M) about CIA process and tracker list template and unclear CIA items
Zhang, Jianhong	6/20/2025	0.6	Conference with E. Borgonovo, L. Pack, M. Cui, J. Zhu and J. Zhang (all A&M), re: discuss reviewing the CIA documentation received from the APAC purchasing team
Zhang, Jianhong	6/20/2025	2.9	Review the CIA documentation from the Japan purchasing team and summarize the information (MAR entity, Vendor name, invoice number, invoice type, approver, etc.)
Zhu, Judith	6/20/2025	1.8	Review the CIA documentation from the Japan purchasing team and summarize the information (MAR entity, Vendor name, invoice number, invoice type, approver, etc..)
Zhu, Judith	6/20/2025	1.3	Communicate the CIA communication results with A&M core team to Burr and send relevant notifications to Burr via email

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	6/20/2025	0.9	Discuss with J. Zhu and J. Zhang (A&M) about CIA process and tracker list template and unclear CIA items
Zhu, Judith	6/20/2025	0.6	Conference with E. Borgonovo, L. Pack, M. Cui, J. Zhu and J. Zhang (all A&M), re: discuss reviewing the CIA documentation received from the APAC purchasing team
Borgonovo, Erik	6/21/2025	1.7	Perform Analyze and ensured ongoing coordination with the NAFTA and APAC teams to support the Manage of the CIA process, including the Track and validation of new pro forma invoices submitted by the respective regional purchasing offices
Hamilton, Makenna	6/21/2025	1.1	Rework regional models to include/exclude EMEA and NAFTA held cash
Hamilton, Makenna	6/21/2025	1.1	Update daily liquidity models to incorporate new account balances
Hamilton, Makenna	6/21/2025	0.9	Pull end of week bank balances for EMEA as of 6.20
Hamilton, Makenna	6/21/2025	1.8	Update daily liquidity models given new bank data information
Postolos, Lucas	6/21/2025	1.2	Update to mapping methodology in cash actuals models, including Europe, Middle East, Africa, and Asian region transaction data
Schmelter, Griffen	6/21/2025	1.1	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 6/20 can be added
Schmelter, Griffen	6/21/2025	0.3	Pull 6/20 bank account balances from Citi direct website portal
Schmelter, Griffen	6/21/2025	0.2	Pull 6/20 bank account balances from online banking portal
Webber, Dan	6/21/2025	0.1	Review draft of Debtor bank balances for week ended 6/20
Zhang, Jianhong	6/21/2025	1.2	Review the CIA documentation from the Japan purchasing team and summarize the information
Zhu, Judith	6/21/2025	1.6	Review the CIA documentation, and communication related Issues with Erik
Grossi, Nick	6/22/2025	0.8	Coordinate customer program related offsets
Hamilton, Makenna	6/22/2025	0.6	Pull "other" entity balances and incorporate into "other" regional file
Hamilton, Makenna	6/22/2025	0.9	Pull end of week bank balances for NAFTA as of 6.20
Hamilton, Makenna	6/22/2025	1.3	Address issue re: China payment run file
Hamilton, Makenna	6/22/2025	1.4	Email regional team regarding open items for weekly variance report as of WE 6.20
Postolos, Lucas	6/22/2025	0.2	Prepare documentation for G. Schmelter and M. Hamilton (A&M) regarding workplan to produce DIP Budget variance analysis for week ending Jun 20
Postolos, Lucas	6/22/2025	0.4	Prepare documentation for Treasury and A&M teams regarding upcoming meetings related to cash reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/22/2025	1.3	Determine what documents for week ending 6/20 have been received by local treasury teams as of 6/22 to determine what needs to be chased to start actuals process on 6/23
Shahbain, Abraham	6/22/2025	0.7	Review and update slide related to vendor management status update
Shiffman, David	6/22/2025	1.6	Review DIP forecast regarding customer offsetting payables and receivables, prepare analysis and related correspondence
Zhu, Judith	6/22/2025	2.9	Review CIA and Prepare Issues for discussion with Marelli
Borgonovo, Erik	6/23/2025	2.1	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox from NAFTA region
Borgonovo, Erik	6/23/2025	2.9	Answer the relevant departments (purchasing and logistic) by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Borgonovo, Erik	6/23/2025	2.8	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox from EMEA region
Borgonovo, Erik	6/23/2025	2.9	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox (APAC region)
Grossi, Nick	6/23/2025	0.4	Coordinate liquidity external reporting
Grossi, Nick	6/23/2025	0.6	Review and provide comments re: executed and in-process trade agreements
Grossi, Nick	6/23/2025	0.7	Review daily cash and regional liquidity allocations
Grossi, Nick	6/23/2025	1.8	Coordinate DIP budget refresh re: trade payables
Hamilton, Makenna	6/23/2025	0.8	Pull EMEA balances for week prior and incorporate into region files for weekly variance analysis 6.20 WE
Hamilton, Makenna	6/23/2025	1.2	Pull NAFTA balances for week prior and incorporate into region files for weekly variance analysis 6.20 WE
Hamilton, Makenna	6/23/2025	1.8	Compile previously received files into team drive for process optimization
Hamilton, Makenna	6/23/2025	1.4	Pull Japan balances for week prior and incorporate into region files for weekly variance analysis 6.20 WE
Hamilton, Makenna	6/23/2025	1.3	Pull China balances for week prior and incorporate into region files for weekly variance analysis 6.20 WE
Hamilton, Makenna	6/23/2025	1.1	Pull together daily liquidity report for 6.23
Hamilton, Makenna	6/23/2025	1.1	Pull LATAM balances for week prior and incorporate into region files for weekly variance analysis 6.20 WE
Hamilton, Makenna	6/23/2025	0.9	Pull counterparty balances for WE 6.20 for weekly variance report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/23/2025	0.8	Pull counterparty balances for WE 6.20 for weekly variance report
Hamilton, Makenna	6/23/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance report updates and overall actuals workstream updates as of 6.23 afternoon
Hamilton, Makenna	6/23/2025	0.2	Call with L. Kordupel, L. Postolos, H. Waismann, and M. Hamilton re: professional fee payment communication and plan
Hamilton, Makenna	6/23/2025	0.8	Record progress made and check statuses of all open items re: variance analysis
Kordupel, Lewis	6/23/2025	1.8	Working session with A&M (H. Waismann and L. Kordupel) on DIP projection updates
Kordupel, Lewis	6/23/2025	0.2	Call with L. Kordupel, L. Postolos, H. Waismann, and M. Hamilton re: professional fee payment communication and plan
Kordupel, Lewis	6/23/2025	0.6	Call with D. Shiffman, H. Waismann, and L. Kordupel (A&M) re: DIP Budget update game plan
Kordupel, Lewis	6/23/2025	2.2	Analyze of DIP Projections for purposes of Respond to diligence requests
Kordupel, Lewis	6/23/2025	2.2	Prepare analysis of the updated operational data for purposes of the DIP projection update
Kordupel, Lewis	6/23/2025	2.3	Analyze of updated sales data for purposes of the refreshed DIP budget
Kordupel, Lewis	6/23/2025	2.6	Working session with A&M (L. Kordupel) on DIP projection updates
Kordupel, Lewis	6/23/2025	0.2	Call with A&M (L. Kordupel & H. Waismann) re: DIP budget updates
Pack, Laura	6/23/2025	2.9	Assist the purchasing departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA region)
Pack, Laura	6/23/2025	1.7	Review of documentation and approval of CIA from EMEA region, forwarding to the respective GBS contacts for booking and payment processing
Postolos, Lucas	6/23/2025	0.4	Prepare of template to track professional fees according to carve-out as described in DIP Order
Postolos, Lucas	6/23/2025	1.8	Update to Asian region cash actuals model to prepare variance Analyze for week ending June 20
Postolos, Lucas	6/23/2025	1.2	Update to North American region cash actuals model to prepare variance Analyze for week ending June 20
Postolos, Lucas	6/23/2025	0.8	Research into transactions in Asia to identify missing information for purposes of cash reporting
Postolos, Lucas	6/23/2025	0.2	Call with L. Kordupel, L. Postolos, H. Waismann, and M. Hamilton re: professional fee payment communication and plan
Postolos, Lucas	6/23/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance report updates and overall actuals workstream updates as of 6.23 afternoon
Postolos, Lucas	6/23/2025	0.8	Prepare of daily cash report for liquidity as of end of day June 20, including distribution to Manage and advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/23/2025	0.4	Participate in discussion with L. Postolos, G .Schmelter (A&M) re: missing 6/20 bank account balances and variances between bank balances proposed by A&M and those received from local teams
Postolos, Lucas	6/23/2025	1.9	Update to North American region cash actuals model to map intercompany transaction counterparties
Postolos, Lucas	6/23/2025	0.4	Research into transactions in North American region to identify missing information for purposes of cash reporting
Postolos, Lucas	6/23/2025	0.6	Working session with L. Postolos, G .Schmelter (A&M) re: 6/14 - 6/20 bank activity received from local teams to determine what requests remain open
Postolos, Lucas	6/23/2025	0.6	Research into transactions in Europe, Middle East, and Africa region to identify missing information for purposes of cash reporting
Postolos, Lucas	6/23/2025	0.7	Prepare documentation for regional heads to aggregate data for cash actuals for week ending June 20
Schmelter, Griffen	6/23/2025	0.3	Download bank transaction activity from software for Japan regions for the period 6/14 to 6/20
Schmelter, Griffen	6/23/2025	0.2	Analyze certain bank activity to determine whether data is correct and whether coding provided by the treasury team follows instructions
Schmelter, Griffen	6/23/2025	0.1	Communicate re: bank statements requested by the US Trustee for all non zero balance accounts to determine how to provide the requested statements
Schmelter, Griffen	6/23/2025	0.2	Analyze on factoring party (China) bank activity to determine whether data is correct and whether coding provided by the treasury team follows instructions
Schmelter, Griffen	6/23/2025	0.2	Enter counterparty transaction activity to Other consolidated actuals file and confirm that all data is being pulled into formulas correctly
Schmelter, Griffen	6/23/2025	0.3	Analyze on bank balances received from Marelli, Brazil treasury team to determine whether balances provided by company are complete and correct
Schmelter, Griffen	6/23/2025	0.3	Analyze on Industrial and Commercial bank activity to determine whether data is correct and whether coding provided by the treasury team follows instructions
Schmelter, Griffen	6/23/2025	0.6	Working session with L. Postolos, G .Schmelter (A&M) re: 6/14 - 6/20 bank activity received from local teams to determine what requests remain open
Schmelter, Griffen	6/23/2025	0.3	Enter counterparty transaction activity to Japan consolidated actuals file and confirm that all data is being pulled into formulas correctly
Schmelter, Griffen	6/23/2025	0.3	Update company cash actuals tracker for WE 6/20 for items received on 6/23 PM related to Other and Japan regions
Schmelter, Griffen	6/23/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance report updates and overall actuals workstream updates as of 6.23 afternoon
Schmelter, Griffen	6/23/2025	0.9	Download bank transaction activity from software for Other regions for the period 6/14 to 6/20
Schmelter, Griffen	6/23/2025	0.4	Participate in discussion with L. Postolos, G .Schmelter (A&M) re: missing 6/20 bank account balances and variances between bank balances proposed by A&M and those received from local teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/23/2025	0.5	Create list of questions / meeting agenda for upcoming meeting with Company's APAC treasury team re: bank transaction activity received from the APAC team
Schmelter, Griffen	6/23/2025	0.5	Enter all actuals related information and files received from the company as of 6/23 to the Other Activity file
Schmelter, Griffen	6/23/2025	0.6	Update company cash actuals tracker for WE 6/20 for items received on 6/23 AM related to NAFTA, EMEA, Other, and Japan regions
Schmelter, Griffen	6/23/2025	0.3	Analyze on bank activity to determine whether data is correct and whether coding provided by the treasury team follows instructions
Schmelter, Griffen	6/23/2025	0.7	Enter all actuals related information and files received from the company as of 6/23 to the Japan Activity file
Shahbain, Abraham	6/23/2025	0.7	Call with Brazil treasury team to discuss payment proposals and cash needs
Shahbain, Abraham	6/23/2025	0.6	Review of post-petition payment proposals for current week based on proposals received
Shahbain, Abraham	6/23/2025	0.4	Call with Italy and Brazil treasurer on payment process and weekly allocation
Shiffman, David	6/23/2025	0.3	Call with D. Webber, D. Shiffman (A&M) to discuss status of inputs to draft of variance report for WE 6/20
Shiffman, David	6/23/2025	0.6	Call with D. Shiffman, H. Waismann, and L. Kordupel (A&M) re: DIP Budget update game plan
Shiffman, David	6/23/2025	0.9	Review approach to DIP budget updates and provide feedback to A&M team
Shiffman, David	6/23/2025	1.0	Call with Ada, Alberto and Francis to review Japan forecasted payments
Shiffman, David	6/23/2025	1.3	Correspond with treasury team and Prepare of Analyze related to customer payments since filing
Shiffman, David	6/23/2025	1.4	Correspond with APAC treasury team regarding treatment of various intercompany transfers and related Analyze
Shiffman, David	6/23/2025	1.8	Review latest sales forecasts including comparison to prior budgets and prepare related correspondence to Treasury team
Waismann, Heitor	6/23/2025	2.6	Working session with A&M (H. Waismann and L. Kordupel) on DIP projection updates
Waismann, Heitor	6/23/2025	2.1	Update inbound support model with information from company re: DIP Budget update
Waismann, Heitor	6/23/2025	0.7	Prepare summary file with weekly professional fee accruals for each retained professional firm for the case
Waismann, Heitor	6/23/2025	0.4	Prepare variance calculations for sales and inbounds variances between prior and current company files
Waismann, Heitor	6/23/2025	0.2	Correspond to A&M team re: company's sales and inbound variances
Waismann, Heitor	6/23/2025	0.2	Call with L. Kordupel, L. Postolos, H. Waismann, and M. Hamilton re: professional fee payment communication and plan
Waismann, Heitor	6/23/2025	1.4	Update materials support model with information from sales model re: DIP Budget update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	6/23/2025	1.6	Update DIP Budget file with receipts and disbursements new inputs
Waismann, Heitor	6/23/2025	2.2	Update sales support model with information from company re: DIP Budget update
Waismann, Heitor	6/23/2025	0.6	Call with D. Shiffman, H. Waismann, and L. Kordupel (A&M) re: DIP Budget update game plan
Waismann, Heitor	6/23/2025	0.2	Call with A&M (L. Kordupel & H. Waismann) re: DIP budget updates
Waismann, Heitor	6/23/2025	1.1	Update receipts support model with information from sales model re: DIP Budget update
Webber, Dan	6/23/2025	1.3	Review of NAFTA bank transactions for week ended 6/20
Webber, Dan	6/23/2025	0.6	Revise intercompany transaction identification formulas in cash actuals models
Webber, Dan	6/23/2025	0.5	Correspond with N. Grossi (A&M) regarding balance sheet account notes and fresh start accounting
Webber, Dan	6/23/2025	0.4	Draft slide to illustrate workflow of cash actuals process to depict integration of information across various systems
Webber, Dan	6/23/2025	0.3	Call with D. Webber, D. Shiffman (A&M) to discuss status of inputs to draft of variance report for WE 6/20
Webber, Dan	6/23/2025	0.1	Review bank transaction data received for Brazil bank accounts
Webber, Dan	6/23/2025	0.8	Review of EMEA counterparty data for week ended 6/20
Webber, Dan	6/23/2025	0.2	Review bank transaction data received for bank accounts
Webber, Dan	6/23/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) re: variance report updates and overall actuals workstream updates as of 6.23 afternoon
Zhang, Jianhong	6/23/2025	2.9	Review the CIA application documents received in the morning from the Japan procurement team
Zhang, Jianhong	6/23/2025	2.7	Review the CIA application documents received in the afternoon from the Japan procurement team
Zhang, Jianhong	6/23/2025	2.1	Review the CIA documentation received in the evening from the Japan purchasing team and summarize the information
Zhu, Judith	6/23/2025	2.3	Review the Japan CIA received in the morning and reply to the email
Zhu, Judith	6/23/2025	1.8	Review the Japan CIA received in the evening and reply to the email
Zhu, Judith	6/23/2025	1.4	Compile details about the CIA issues and share with E. Borgonovo (A&M)
Zhu, Judith	6/23/2025	2.6	Review the Japan CIA received in the afternoon and reply to the email
Borgonovo, Erik	6/24/2025	2.4	Track proforma invoices received in the CIA inbox related to EMEA, APAC and LATAM

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	6/24/2025	2.9	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (NAFTA requests)
Borgonovo, Erik	6/24/2025	2.6	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (EMEA requests)
Borgonovo, Erik	6/24/2025	0.3	Call with L. Callerio (A&M), E. Borgonovo (A&M) and L. Pack (A&M) to discuss the CIA payment process
Borgonovo, Erik	6/24/2025	2.7	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (APAC + LATAM requests)
Callerio, Lorenzo	6/24/2025	0.3	Call with L. Callerio (A&M), E. Borgonovo (A&M) and L. Pack (A&M) to discuss the CIA payment process
Caruso, Nicholas	6/24/2025	1.4	Revise AP paydown analysis based on commentary from A&M team
Cui, Maggie	6/24/2025	1.2	Review the CIA tracker list and have an internal discussion on uncertain CIA items received on June 24
Grossi, Nick	6/24/2025	1.7	Coordinate direct versus indirect cash flow forecasts
Grossi, Nick	6/24/2025	1.8	Prepare updated DIP budget schedules with supporting analyses
Grossi, Nick	6/24/2025	0.9	Review and provide comments re: weekly cash variance
Hamilton, Makenna	6/24/2025	0.8	Layer in NAFTA manual payments to respective file
Hamilton, Makenna	6/24/2025	0.9	Layer in NAFTA payment run to respective file
Hamilton, Makenna	6/24/2025	0.8	Incorporate India as a Non-Debtor line item in new liquidity report
Hamilton, Makenna	6/24/2025	1.6	Incorporate trapped vs available as a Non-Debtor line item in new liquidity report
Hamilton, Makenna	6/24/2025	1.1	Compile daily liquidity report for company cash balance visibility
Hamilton, Makenna	6/24/2025	0.7	Incorporate JV's as a Non-Debtor line item in new liquidity report
Hamilton, Makenna	6/24/2025	0.6	Layer in EMEA manual payments to respective file
Hamilton, Makenna	6/24/2025	1.1	Add in Japan bank balances to respective regional file
Hamilton, Makenna	6/24/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), Marelli, re: Flash Cash and EMEA cash reporting variance
Kordupel, Lewis	6/24/2025	0.4	Analyze of working capital adjustments in PJT's emergence calculation
Kordupel, Lewis	6/24/2025	0.6	Prepare analysis for first day motion relief forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	6/24/2025	0.3	Call with H. Waismann and L. Kordupel (A&M) and Marelli team on inbound report discrepancies between versions
Kordupel, Lewis	6/24/2025	0.8	Prepare response to cash flow diligence questions
Kordupel, Lewis	6/24/2025	0.8	Working session with A&M (D. Shiffman, H. Waismann, and L. Kordupel) re: DIP Projection updates, including next steps
Kordupel, Lewis	6/24/2025	1.3	Prepare updates to operating disbursement mechanics for updated DIP projections
Kordupel, Lewis	6/24/2025	1.8	Prepare summary of customer receipts in DIP Projections for diligence
Kordupel, Lewis	6/24/2025	2.4	Analyze of sales to receipt modeling convention for updated DIP projections
Kordupel, Lewis	6/24/2025	0.4	Analyze of customer acceleration benefit for diligence
Kordupel, Lewis	6/24/2025	0.6	Call with A&M (H. Waismann and L. Kordupel) re: DIP projection modeling
Kordupel, Lewis	6/24/2025	0.3	Call with L. Kordupel, H. Waismann, and D. Shiffman (A&M) and PJT team re: DIP refinance scenario
Pacheco, Santiago	6/24/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Pack, Laura	6/24/2025	0.3	Call with L. Callerio (A&M), E. Borgonovo (A&M) and L. Pack (A&M) to discuss the CIA payment process
Pack, Laura	6/24/2025	2.9	Assist the relevant departments (e.g., purchasing) by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA requests)
Pack, Laura	6/24/2025	2.8	Review and approval of proforma invoices requiring advance payments for urgent processing and subsequent payment execution answering to all the incoming requests in the CIA mailbox from EMEA region
Pack, Laura	6/24/2025	2.4	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant processing team according to each region (EMEA region)
Postolos, Lucas	6/24/2025	0.7	Prepare of daily cash report for liquidity as of end of day June 23, including distribution to Manage and advisors
Postolos, Lucas	6/24/2025	0.8	Consolidate regional actuals models into summary file for Prepare of variance Analyze for week ending June 20
Postolos, Lucas	6/24/2025	0.2	Discuss with China region treasury staff to discuss payment run data errors
Postolos, Lucas	6/24/2025	0.6	Working session with L. Postolos, and G. Schmelter to determine whether cash balances report is ready for distribution based on factors such as known 6/20 balances, currency translation, and activity support
Postolos, Lucas	6/24/2025	1.7	Map of North American region transaction data according to DIP Budget line items to prepare variance analysis for week ending June 20

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/24/2025	1.3	Call with G. Schmelter, L. Postolos (A&M) and company treasury team re: variance between A&M cash balance reporting and company cash balance reporting
Postolos, Lucas	6/24/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), Marelli, re: Flash Cash and EMEA cash reporting variance
Postolos, Lucas	6/24/2025	0.8	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze initial view of cash actuals (version 6/23) vs budget to determine if initial variances are in line with company and A&M expectations
Postolos, Lucas	6/24/2025	2.2	Map of EMEA region transaction data according to DIP Budget line items to prepare variance analysis for week ending June 20
Postolos, Lucas	6/24/2025	0.7	Update to mapping to incorporate intercompany activity among bank transactions for week ending June 20
Postolos, Lucas	6/24/2025	0.7	Meeting with Marelli regarding mapping of vendors according to DIP Budget line items
Postolos, Lucas	6/24/2025	0.4	Prepare of documentation for D. Shiffman, L. Kordupel, and H. Waismann regarding findings in variance Analyze work to produce commentary
Postolos, Lucas	6/24/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine whether intercompany activity within the Japanese region is being depicted in cash actuals report
Postolos, Lucas	6/24/2025	0.6	Prepare documentation for regional heads to retrieve missing data for cash actuals for week ending June 20
Postolos, Lucas	6/24/2025	0.6	Prepare of additional documentation for D. Shiffman, L. Kordupel, and H. Waismann regarding draft variance Analyze for week ending June 20
Postolos, Lucas	6/24/2025	0.6	Prepare of documentation for Turkey local team to identify mapping of transactions to and from Mako entity
Postolos, Lucas	6/24/2025	0.6	Map of Japan region transaction data according to DIP Budget line items to prepare variance analysis for week ending June 20
Postolos, Lucas	6/24/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine how to best flow incremental Chinese bank activity through the Other Regions budget vs actuals model
Postolos, Lucas	6/24/2025	0.2	Prepare of documentation for Marelli regarding mapping of vendors
Postolos, Lucas	6/24/2025	0.4	Call with G. Schmelter and L. Postolos (A&M) and company APAC treasury team regarding bank activity received for WE 6/20 to determine completeness and confirm file understanding
Postolos, Lucas	6/24/2025	0.9	Modify to variance Analyze for week ending June 20 across North America and EMEA regions
Schmelter, Griffen	6/24/2025	0.4	Add 6/20 bank account balances received from APAC treasury team to consolidated bank balances sheet
Schmelter, Griffen	6/24/2025	1.6	Create listing of all 6/20 bank account balances via software to determine whether balances reconcile to counterparty data in EMEA region
Schmelter, Griffen	6/24/2025	1.3	Call with G. Schmelter, L. Postolos (A&M) and company treasury team re: variance between A&M cash balance reporting and company cash balance reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/24/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), Marelli, re: Flash Cash and EMEA cash reporting variance
Schmelter, Griffen	6/24/2025	0.7	Update all regional consolidated bank activity files with newest bank balances received via local treasury team to reflect balances for 6/20
Schmelter, Griffen	6/24/2025	0.2	Add 6/20 bank account balances received from US treasury team to consolidated bank balances sheet
Schmelter, Griffen	6/24/2025	0.4	Add 6/20 bank account balances received from EMEA treasury team to consolidated bank balances sheet
Schmelter, Griffen	6/24/2025	0.8	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze initial view of cash actuals (version 6/23) vs budget to determine if initial variances are in line with company and A&M expectations
Schmelter, Griffen	6/24/2025	0.4	Call with G. Schmelter and L. Postolos (A&M) and company APAC treasury team regarding bank activity received for WE 6/20 to determine completeness and confirm file understanding
Schmelter, Griffen	6/24/2025	0.4	Pull new currency conversion rates for week ending 6/20 from company conversion repository and third party sources
Schmelter, Griffen	6/24/2025	0.7	Push new currency conversion rates as of 6/20 into flash cash report, regional budget vs actuals files and bank balances files
Schmelter, Griffen	6/24/2025	0.5	Compile all Chinese bank activity files that are missing activity categorization to send back to APAC treasury team so that categorizations can be added
Schmelter, Griffen	6/24/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine how to best flow incremental Chinese bank activity through the Other Regions budget vs actuals model
Schmelter, Griffen	6/24/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine whether intercompany activity within the Japanese region is being depicted in cash actuals report
Schmelter, Griffen	6/24/2025	0.3	Add 6/20 bank account balances received from Brazil treasury team to consolidated bank balances sheet
Schmelter, Griffen	6/24/2025	0.2	Add 6/20 bank account balances received from Japan treasury team to consolidated bank balances sheet
Schmelter, Griffen	6/24/2025	0.6	Working session with L. Postolos, and G. Schmelter to determine whether cash balances report is ready for distribution based on factors such as known 6/20 balances, currency translation, and activity support
Shahbain, Abraham	6/24/2025	0.7	Review payment submissions provided by company divisions for payments
Shahbain, Abraham	6/24/2025	0.9	Review of analysis created by team to summarize payment proposals submitted
Shiffman, David	6/24/2025	0.5	Call with A&M liquidity team and Marelli Treasury to review latest sales forecasts
Shiffman, David	6/24/2025	0.6	Call with Management and A&M to review latest DIP budget
Shiffman, David	6/24/2025	0.8	Correspond with N. Grossi (A&M) regarding actual cash flows compared to budget and go forward liquidity considerations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	6/24/2025	0.8	Working session with A&M (D. Shiffman, H. Waismann, and L. Kordupel) re: DIP Projection updates, including next steps
Shiffman, David	6/24/2025	0.9	Correspond with Marelli Treasury team regarding customer collections
Shiffman, David	6/24/2025	1.1	Correspond and Discuss with PJT regarding potential DIP refinancing scenario
Shiffman, David	6/24/2025	0.3	Call with L. Kordupel, H. Waismann, and D. Shiffman (A&M) and PJT team re: DIP refinance scenario
Simion, Tony	6/24/2025	0.6	Attend meeting to review DIP Budget and regional allocations for compliance purposes
Waismann, Heitor	6/24/2025	0.3	Call with H. Waismann and L. Kordupel (A&M) and Marelli team on inbound report discrepancies between versions
Waismann, Heitor	6/24/2025	0.2	Correspond to Marelli finance team re: SIOP and inbound files discrepancies
Waismann, Heitor	6/24/2025	0.4	Update DIP Budget file with CapEx new inputs
Waismann, Heitor	6/24/2025	1.3	Prepare bridge analysis of bridge between initial consortium proposal and final DIP funding projections
Waismann, Heitor	6/24/2025	0.9	Update CapEx support model with information from company's CapEx file re: DIP Budget update
Waismann, Heitor	6/24/2025	0.9	Prepare liquidity slide for PMO meeting
Waismann, Heitor	6/24/2025	0.8	Working session with A&M (D. Shiffman, H. Waismann, and L. Kordupel) re: DIP Projection updates, including next steps
Waismann, Heitor	6/24/2025	0.6	Call with A&M (H. Waismann and L. Kordupel) re: DIP projection modeling
Waismann, Heitor	6/24/2025	1.6	Adjust post-petition disbursements in the DIP Budget file
Waismann, Heitor	6/24/2025	0.4	Adjust PMO liquidity slide after comments from A&M leader
Waismann, Heitor	6/24/2025	0.3	Call with L. Kordupel, H. Waismann, and D. Shiffman (A&M) and PJT team re: DIP refinance scenario
Waismann, Heitor	6/24/2025	0.8	Prepare slide with waterfall chart of bridge between initial consortium proposal and final DIP funding projections
Webber, Dan	6/24/2025	1.2	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M), Marelli, re: Flash Cash and EMEA cash reporting variance
Webber, Dan	6/24/2025	0.9	Review of software exported bank data for week ended 6/20
Webber, Dan	6/24/2025	0.4	Review of Japan bank data for week ended 6/20
Webber, Dan	6/24/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine how to best flow incremental Chinese bank activity through the Other Regions budget vs actuals model
Webber, Dan	6/24/2025	0.5	Review draft of builder tab for MEMEA model to identify areas of unmapped transactions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/24/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine whether intercompany activity within the Japanese region is being depicted in cash actuals report
Webber, Dan	6/24/2025	0.7	Review draft of builder tab for NAFTA model to identify areas of unmapped transactions
Webber, Dan	6/24/2025	0.8	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze initial view of cash actuals (version 6/23) vs budget to determine if initial variances are in line with company and A&M expectations
Webber, Dan	6/24/2025	0.3	Review Japanese transaction data for week ended 6/20 and day of 6/23
Webber, Dan	6/24/2025	0.8	Review draft of builder tab for Other Regions model to identify areas of unmapped transactions
Webber, Dan	6/24/2025	0.2	Correspond with Marelli, J. Warren, A. Shahbain (A&M) regarding reporting for prepetition payments
Webber, Dan	6/24/2025	0.2	Correspond with A. Shahbain (A&M) regarding weekly reporting for prepetition payments
Webber, Dan	6/24/2025	0.1	Review of Japan intercompany transactions in bank data for 6/23
Webber, Dan	6/24/2025	0.1	Correspond with N. Grossi, D. Shiffman (A&M) regarding weekly reporting for prepetition payments
Webber, Dan	6/24/2025	0.1	Correspond with L. Postolos (A&M) regarding receipt of FDM relief for week ended 6/20
Webber, Dan	6/24/2025	0.1	Correspond with Marelli regarding required NAFTA bank transaction data for WE 6/20
Webber, Dan	6/24/2025	0.1	Correspond with N. Grossi (A&M) regarding Manage internal use of flash cash reporting
Zehetmair, Stefan	6/24/2025	0.2	Support in the clarification of outstanding CIA payments with Marelli
Zhang, Jianhong	6/24/2025	2.9	Review the CIA application documents received on June 24 morning from the Japan procurement team
Zhang, Jianhong	6/24/2025	2.9	Review the CIA application documents received on June 24 afternoon from the Japan procurement team
Zhang, Jianhong	6/24/2025	2.8	Review the CIA documentation received on June 24 evening from the Japan purchasing team and summarize the information
Zhang, Jianhong	6/24/2025	0.2	Discuss with on CIA issues received by June 24
Zhu, Judith	6/24/2025	0.4	Review the email from China procurement regarding the CIA process
Zhu, Judith	6/24/2025	1.7	Review the Japan CIA received in the evening and reply to the email
Zhu, Judith	6/24/2025	0.7	Report to the A&M core team on the progress of the CIA review
Zhu, Judith	6/24/2025	0.4	Discuss with GBS regarding the issue of reviewing Japan's CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	6/24/2025	0.3	Discuss with A&M core team via Teams about the China CIA payment issue and the payment proposal review results
Zhu, Judith	6/24/2025	2.4	Review the Japan CIA received in the morning and reply to the email
Zhu, Judith	6/24/2025	2.7	Review the Japan CIA received in the afternoon and reply to the email
Borgonovo, Erik	6/25/2025	1.6	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments
Borgonovo, Erik	6/25/2025	0.5	Conference call with E. Borgonovo (A&M), L. Pack (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Caruso, Nicholas	6/25/2025	1.3	Prepare schedule of customer related and factoring related invoices
Cui, Maggie	6/25/2025	1.2	Review the CIA tracker list & internally discuss unclear CIA items received on Jun 25
Cui, Maggie	6/25/2025	0.2	Report CIA payment process to A&M core team via email
Grossi, Nick	6/25/2025	1.1	Prepare estimated sources and uses at close
Grossi, Nick	6/25/2025	1.3	Prepare DIP funding bridge analysis for liquidity planning and lender materials
Grossi, Nick	6/25/2025	1.3	Review supplier payments by foreign jurisdictions and provide comments re: same
Hamilton, Makenna	6/25/2025	0.8	Create PowerPoint slide detailing cash balances at a regional level for company advisors
Hamilton, Makenna	6/25/2025	0.4	Update daily team file tracker as of 6.25
Hamilton, Makenna	6/25/2025	0.7	Review NAFTA daily banking files as of 6.25
Hamilton, Makenna	6/25/2025	0.8	Add in modeling complexity of currency conversions to professional fee tracker
Hamilton, Makenna	6/25/2025	0.9	Review APAC daily banking files as of 6.25
Hamilton, Makenna	6/25/2025	0.9	Review EMEA daily banking files as of 6.25
Hamilton, Makenna	6/25/2025	0.9	Update currency translations as of 6.25
Hamilton, Makenna	6/25/2025	0.9	Update prof fee tracker to include newly received invoices
Hamilton, Makenna	6/25/2025	1.2	Review LATAM daily banking files as of 6.25
Hamilton, Makenna	6/25/2025	0.7	Update daily cash report to include new line items
Hamilton, Makenna	6/25/2025	1.6	Review Japan daily banking files as of 6.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/25/2025	1.3	Call with L. Kordupel, H. Waismann and M. Hamilton (A&M) to discuss variance report comments
Hamilton, Makenna	6/25/2025	1.7	Calculate split invoice pre/ post classifications for prof fees
Hamilton, Makenna	6/25/2025	1.4	Respond to UST request for all US bank account statements as of May close
Hamilton, Makenna	6/25/2025	1.8	Complete daily liquidity report and refine variances
Hill, Michael	6/25/2025	0.5	Conference call with E. Borgonovo (A&M), L. Pack (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Kordupel, Lewis	6/25/2025	1.3	Call with L. Kordupel, H. Waismann and M. Hamilton (A&M) to discuss variance report comments
Kordupel, Lewis	6/25/2025	0.3	Call with A&M (L. Kordupel) re: updates to DIP projections, including next steps
Kordupel, Lewis	6/25/2025	0.3	Call with A&M (H. Waismann and L. Kordupel) re: updates to DIP projections, including next steps
Kordupel, Lewis	6/25/2025	0.7	Prepare analysis of plant to legal entity mapping
Kordupel, Lewis	6/25/2025	0.8	Prepare updates to DIP projection work plan
Kordupel, Lewis	6/25/2025	2.4	Prepare update to cash flow model support schedule for open
Pacheco, Santiago	6/25/2025	0.5	Conference call with E. Borgonovo (A&M), L. Pack (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Pacheco, Santiago	6/25/2025	0.4	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Pack, Laura	6/25/2025	0.5	Conference call with E. Borgonovo (A&M), L. Pack (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Postolos, Lucas	6/25/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine what currency conversion rate should be used to for past week within budget vs actuals files
Postolos, Lucas	6/25/2025	0.4	Discuss with A. Vaccari, Marelli, D. Webber, and L. Postolos (A&M) regarding the draft DIP Budget variance Analyze for the week ending June 20
Postolos, Lucas	6/25/2025	0.4	Working session with D. Webber, L. Postolos (A&M) regarding explanation of unmapped transactions in weekly variance report
Postolos, Lucas	6/25/2025	0.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to show current progress in rolling in new currency conversion methodology to regional budget vs. actuals models
Postolos, Lucas	6/25/2025	0.4	Revisions to slide for DIP Budget variance analysis materials regarding professional fee carve-out tracking
Postolos, Lucas	6/25/2025	0.2	Working session with Marelli regarding mapping of vendors according to DIP Budget line items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/25/2025	0.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to finalize format for professional fees accrual slide on budget vs actuals presentation
Postolos, Lucas	6/25/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) on final format for the cash actuals vs budget presentation for regional actuals slides
Postolos, Lucas	6/25/2025	0.7	Working session D. Webber, L. Postolos, G. Schmelter to bridge Other Regions budget vs actuals week ending 6/13 report to current Other Regions file
Postolos, Lucas	6/25/2025	0.8	Prepare of daily cash report for liquidity as of end of day June 24, including distribution to Manage and advisors
Postolos, Lucas	6/25/2025	1.4	Participate in call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli to discuss how to use factoring party bank tokens to pull bank activity and bank balances for factoring party Japan accounts
Postolos, Lucas	6/25/2025	1.6	Develop of DIP Budget variance Analyze materials for week ending June 20, including drafting commentary regarding variances
Postolos, Lucas	6/25/2025	1.7	Develop of DIP Budget variance Analyze materials for week ending June 20, including reconciliation of transaction data to bank balances
Postolos, Lucas	6/25/2025	1.7	Prepare of draft variance Analyze presentation for week ending June 20 prior to distributing internally to develop commentary
Postolos, Lucas	6/25/2025	2.1	Develop mapping of vendor disbursements to specific operating cash flow line items within DIP Budget variance analysis materials
Postolos, Lucas	6/25/2025	0.4	Working session with Marelli regarding mapping of transactions within actuals models for WE June 20 variance analysis
Schmelter, Griffen	6/25/2025	0.5	Roll new bank balances into regional budget vs actuals files based on enhanced currency conversion methodology
Schmelter, Griffen	6/25/2025	0.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to show current progress in rolling in new currency conversion methodology to regional budget vs. actuals models
Schmelter, Griffen	6/25/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) on final format for the cash actuals vs budget presentation for regional actuals slides
Schmelter, Griffen	6/25/2025	0.9	Enter new currency conversion methodology to Japan budget vs actuals file to more accurately reflect currency value in Yen Oku for the period of the activity
Schmelter, Griffen	6/25/2025	0.2	Correspond with Marelli vendor team on bank activity that remain uncategorized to determine how to bucket these vendors
Schmelter, Griffen	6/25/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine what currency conversion rate should be used to for past week within budget vs actuals files
Schmelter, Griffen	6/25/2025	0.7	Working session D. Webber, L. Postolos, G. Schmelter to bridge Other Regions budget vs actuals week ending 6/13 report to current Other Regions file
Schmelter, Griffen	6/25/2025	0.6	Participate in discussion with Marelli regarding uncategorized vendors to determine to which line items these vendors should be mapped
Schmelter, Griffen	6/25/2025	1.2	Create slide for budget vs actuals presentation to showcase current debtor professional accruals vs DIP Carve-Out head room

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/25/2025	1.2	Enter new currency conversion methodology to NAFTA budget vs actuals file to more accurately reflect currency value in Yen Oku for the period of the activity
Schmelter, Griffen	6/25/2025	1.4	Enter new currency conversion methodology to Other Regions budget vs actuals file to more accurately reflect currency value in Yen Oku for the period of the activity
Schmelter, Griffen	6/25/2025	1.4	Participate in call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli to discuss how to use factoring party bank tokens to pull bank activity and bank balances for factoring party Japan accounts
Schmelter, Griffen	6/25/2025	0.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to finalize format for professional fees accrual slide on budget vs actuals presentation
Schmelter, Griffen	6/25/2025	0.9	Enter new currency conversion methodology to consolidated bank balances file to more accurately reflect currency value in Yen Oku for the period of the balances
Schmelter, Griffen	6/25/2025	1.6	Enter new currency conversion methodology to EMEA budget vs actuals file to more accurately reflect currency value in Yen Oku for the period of the activity
Shahbain, Abraham	6/25/2025	0.5	Call with Marelli management, AP and cash forecasting team related to cash forecast and vendor payments
Shahbain, Abraham	6/25/2025	0.7	Call with Marelli management on supplier payment timing and cadence
Shahbain, Abraham	6/25/2025	0.8	Call with Marelli purchasing and treasury related to weekly spend budget
Shahbain, Abraham	6/25/2025	0.9	Call with treasury and Turkey purchasing team to discuss payment process and go-forward planning
Shibata, Gerardo Yukio	6/25/2025	0.6	Translate communication for CIA process
Shiffman, David	6/25/2025	0.5	Call with H. Waismann and D. Shiffman (A&M) re: bridge between DIP budget versions slide
Shiffman, David	6/25/2025	0.8	Review vendor DPO assumptions in the cash forecast
Shiffman, David	6/25/2025	1.1	Correspond with Marelli treasury team regarding payment of upcoming obligations
Shiffman, David	6/25/2025	1.3	Prepare draft bridge illustrating evolution of iterations and proposals related to DIP financing
Simion, Tony	6/25/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: Vendor update / revised CIA process
Stegenga, Jeff	6/25/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: Vendor update / revised CIA process
Turner, Cari	6/25/2025	1.1	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	6/25/2025	0.3	Call with A&M (H. Waismann and L. Kordupel) re: updates to DIP projections, including next steps
Waismann, Heitor	6/25/2025	1.4	Prepare summary of EMEA legal entities' cash flows for a 12 month case scenario

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	6/25/2025	0.4	Adjust liquidity PMO slide after another round of comments from A&M leader
Waismann, Heitor	6/25/2025	0.4	Update professional fee forecast to include pre petition invoices re: DIP Budget update
Waismann, Heitor	6/25/2025	0.5	Call with H. Waismann and D. Shiffman (A&M) re: bridge between DIP budget versions slide
Waismann, Heitor	6/25/2025	0.7	Prepare professional fee carve-out slide
Waismann, Heitor	6/25/2025	1.3	Call with L. Kordupel, H. Waismann and M. Hamilton (A&M) to discuss variance report comments
Waismann, Heitor	6/25/2025	2.2	Adjust bridge between DIP budget versions after comments from A&M leader
Waismann, Heitor	6/25/2025	1.1	Adjust slide with waterfall chart of bridge between initial consortium proposal and final DIP funding projections wit multiple comments from A&M leader
Warren, Joseph	6/25/2025	0.8	Analyze draft weekly cash flow variance reports for information needed relating to prepetition payments made pursuant to the vendor order, relaying needs to the A&M vendor management team
Warren, Joseph	6/25/2025	0.6	Prepare bridge analyses to support weekly cash flow variance reports on prepetition payments made pursuant to the vendor order
Warren, Joseph	6/25/2025	0.5	Conference call with E. Borgonovo (A&M), L. Pack (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Webber, Dan	6/25/2025	0.5	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) on final format for the cash actuals vs budget presentation for regional actuals slides
Webber, Dan	6/25/2025	0.3	Prepare liquidity report certificate for WE 6/20
Webber, Dan	6/25/2025	0.2	Correspond with Marelli Treasury (Debtors), J. Isaacson (K&E), N. Grossi (A&M), A. Marsula (GLAS) regarding submission of Liquidity Report for 6/20
Webber, Dan	6/25/2025	1.7	Review latest drafts of weekly variance report presentation for week ended 6/20
Webber, Dan	6/25/2025	1.6	Compare intercompany transaction net balance across each region to identify either missing or erroneous intercompany designation
Webber, Dan	6/25/2025	1.4	Participate in call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli to discuss how to use factoring party bank tokens to pull bank activity and bank balances for factoring party Japan accounts
Webber, Dan	6/25/2025	0.7	Working session D. Webber, L. Postolos, G. Schmelter to bridge Other Regions budget vs actuals week ending 6/13 report to current Other Regions file
Webber, Dan	6/25/2025	0.6	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to determine what currency conversion rate should be used to for past week within budget vs actuals files
Webber, Dan	6/25/2025	0.6	Review Pay Run tab in Other Regions model to identify additional bank transactions requiring manual mapping or designation as intercompany transaction

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/25/2025	0.5	Review Pay Run tab in EMEA model to identify additional bank transactions requiring manual mapping or designation as intercompany transaction
Webber, Dan	6/25/2025	0.4	Review FX assumptions in Other Regions, EMEA, and NAFTA cash actuals models
Webber, Dan	6/25/2025	0.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to show current progress in rolling in new currency conversion methodology to regional budget vs. actuals models
Webber, Dan	6/25/2025	0.4	Working session with D. Webber, L. Postolos (A&M) regarding explanation of unmapped transactions in weekly variance report
Webber, Dan	6/25/2025	0.4	Discuss with A. Vaccari, Marelli, D. Webber, and L. Postolos (A&M) regarding the draft DIP Budget variance Analyze for the week ending June 20
Webber, Dan	6/25/2025	0.4	Correspond with L. Postolos (A&M) regarding enhancements to weekly variance report presentation
Webber, Dan	6/25/2025	0.3	Meeting with Marelli to discuss required data flags in counterparty sub-ledger to identify cash transactions for FDM relief
Webber, Dan	6/25/2025	0.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to finalize format for professional fees accrual slide on budget vs actuals presentation
Webber, Dan	6/25/2025	0.2	Correspond with C. Turner, J. Warren (A&M) regarding draft weekly variance report for WE 6/20
Webber, Dan	6/25/2025	0.1	Correspond with M. Hamilton (A&M) regarding status of bank transaction files from Manage for WE 6/20
Webber, Dan	6/25/2025	0.1	Correspond with C. Turner, J. Warren (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Webber, Dan	6/25/2025	0.6	Review Pay Run tab in NAFTA model to identify additional bank transactions requiring manual mapping or designation as intercompany transaction
Zhang, Jianhong	6/25/2025	2.9	Review the CIA documentation received on the evening of June 25 from the Japan purchasing team and summarize the information
Zhang, Jianhong	6/25/2025	2.9	Review the CIA application documents received on the afternoon of June 25 from the Japan procurement team
Zhang, Jianhong	6/25/2025	0.8	Discuss with J. Zhang and J. Zhu on CIA instructions received by A&M core team, and handle controversial application issues
Zhang, Jianhong	6/25/2025	2.9	Review the CIA application documents received on the morning of June 25 from the Japan procurement team
Zhu, Judith	6/25/2025	0.6	Compile the CIA summary table as of Jun25
Zhu, Judith	6/25/2025	0.8	Discuss with J. Zhang and J. Zhu on CIA instructions received by A&M core team, and handle controversial application issues
Zhu, Judith	6/25/2025	2.9	Review the Japan CIA received in the morning and reply to the email
Zhu, Judith	6/25/2025	2.8	Review the Japan CIA received in the afternoon and reply to the email

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	6/25/2025	0.4	Communicate with GBS regarding the issue of reviewing Japan's CIA
Zhu, Judith	6/25/2025	2.9	Review the Japan CIA received in the evening and reply to the email
Borgonovo, Erik	6/26/2025	2.8	Review supporting documentation, approve CIA requests, and forward them to the appropriate GBS contacts for booking and payment handling
Borgonovo, Erik	6/26/2025	1.8	Finalize the remaining open requests received in the CIA mailbox
Borgonovo, Erik	6/26/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Callerio, Lorenzo	6/26/2025	0.8	Participate in a call with Marelli re: CIA payment process
Caruso, Nicholas	6/26/2025	0.8	Correspond with A&M team regarding AP bridge for prepetition amounts related to DIP budget
Caruso, Nicholas	6/26/2025	0.3	Correspond with A&M team regarding payment practices in China
Cui, Maggie	6/26/2025	1.2	Review the CIA tracker list and provide guidance on unclear CIA items received on June 26
Dalmia, Nikhil	6/26/2025	0.8	Participate in CIA Payment process discussion with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Grossi, Nick	6/26/2025	1.3	Review and provide comments re: foreign cash flows
Hamilton, Makenna	6/26/2025	0.6	Update daily team file tracker as of 6.26
Hamilton, Makenna	6/26/2025	1.3	Review Japan daily banking files as of 6.26
Hamilton, Makenna	6/26/2025	0.9	Review LATAM daily banking files as of 6.26
Hamilton, Makenna	6/26/2025	0.8	Review NAFTA daily banking files as of 6.26
Hamilton, Makenna	6/26/2025	0.8	Review APAC daily banking files as of 6.26
Hamilton, Makenna	6/26/2025	0.7	Review EMEA daily banking files as of 6.26
Hamilton, Makenna	6/26/2025	0.6	Pull bank balances for factoring party and certain bank at a US May month close view
Hamilton, Makenna	6/26/2025	0.6	Process updates to daily liquidity reporting per team comments
Hamilton, Makenna	6/26/2025	0.8	Coordinate with NAFTA Marelli employees on holidays in order to receive materials in a timely manner
Hamilton, Makenna	6/26/2025	0.6	Update model formulas to adjust for added EMEA exceptional accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	6/26/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Kordupel, Lewis	6/26/2025	1.8	Analyze of DIP projections support for purposes of updating the work plan for the revised DIP Projections
Kordupel, Lewis	6/26/2025	2.2	Prepare updates to the DIP projections work plan for purposes of delivering a refreshed forecast
Kordupel, Lewis	6/26/2025	2.3	Analyze of receipt mechanics for updated DIP projections
Kordupel, Lewis	6/26/2025	1.0	Working session with A&M (L. Kordupel and H. Waismann) on DIP Projection updates
Kordupel, Lewis	6/26/2025	0.8	Analyze of cash flow variances for the first two weeks of the case
Kordupel, Lewis	6/26/2025	0.5	Call with H. Waismann, D. Shiffman and L. Kordupel (A&M) and Alix Partners re: accounts receivables roll forward and factoring balances
Kordupel, Lewis	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers
Mittal, Keshav	6/26/2025	0.8	Participate in CIA Payment process discussion with Marelli, K. Mittal (A&M), and N. Dalmia (A&M)
Pacheco, Santiago	6/26/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Pacheco, Santiago	6/26/2025	0.4	Call with CIA team (A&M) re: CIA vendor updates
Pack, Laura	6/26/2025	2.4	Analyze of proforma invoices received in the CIA inbox, send to GBS team for processing and urgent payment according to each region (NAFTA requests)
Pack, Laura	6/26/2025	2.4	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments (EMEA region)
Pack, Laura	6/26/2025	2.4	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox from EMEA region
Pack, Laura	6/26/2025	2.7	Analyze of proforma invoices received in the CIA inbox, send to GBS team for processing and urgent payment according to each region (EMEA requests)
Pack, Laura	6/26/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Postolos, Lucas	6/26/2025	0.9	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Other Regions and discuss unmapped transactions
Postolos, Lucas	6/26/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/26/2025	1.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze final variance report to determine whether report agrees with information received from A&M colleagues and company management
Postolos, Lucas	6/26/2025	1.0	Working session with D. Webber, L. Postolos, and G. Schmelter to discuss final changes made to regional budget vs actuals to confirm final currency translation amounts
Postolos, Lucas	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers
Postolos, Lucas	6/26/2025	0.3	Participate in Discussion with D. Webber, L. Postolos, G. Schmelter (A&M) related to United States bank statement requested by UST to determine how to obtain the requested accounts
Postolos, Lucas	6/26/2025	1.6	Revisions to DIP Budget variance analysis materials for week ending June 20, including drafting commentary regarding variances
Postolos, Lucas	6/26/2025	0.9	Incorporate first day motion relief inputs into DIP Budget variance Analyze materials for week ending June 20
Postolos, Lucas	6/26/2025	0.4	Working session among D. Shiffman, D. Webber and L. Postolos (A&M) regarding DIP Budget variance analysis materials for week ending June 20
Postolos, Lucas	6/26/2025	0.2	Correspond with H. Waismann (A&M) regarding daily cash reporting Update related to carve-out
Postolos, Lucas	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for EMEA and discuss unmapped transactions
Postolos, Lucas	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Japan and discuss unmapped transactions
Postolos, Lucas	6/26/2025	0.7	Prepare of daily cash report for liquidity as of end of day June 25, including distribution to Manage and advisors
Postolos, Lucas	6/26/2025	0.7	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to discuss current universe of unmapped transactions
Postolos, Lucas	6/26/2025	0.7	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to create framework to better map intercompany activity between entities
Postolos, Lucas	6/26/2025	0.8	Modify to DIP Budget variance Analyze materials for week ending June 20 based on feedback from Treasury team
Schmelter, Griffen	6/26/2025	0.3	Correspond with company on plant to legal entity mapping and plants that remain unmapped to legal entities
Schmelter, Griffen	6/26/2025	0.9	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Other Regions and discuss unmapped transactions
Schmelter, Griffen	6/26/2025	0.8	Complete plant to legal entity mapping based on comments from A&M colleague on unmapped plants
Schmelter, Griffen	6/26/2025	1.0	Working session with D. Webber, L. Postolos, and G. Schmelter to discuss final changes made to regional budget vs actuals to confirm final currency translation amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/26/2025	0.7	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to create framework to better map intercompany activity between entities
Schmelter, Griffen	6/26/2025	0.7	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to discuss current universe of unmapped transactions
Schmelter, Griffen	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Japan and discuss unmapped transactions
Schmelter, Griffen	6/26/2025	0.9	Create summary table to show how currency translation values affected starting and ending balances for Week ending 6/13 to 6/20
Schmelter, Griffen	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers
Schmelter, Griffen	6/26/2025	0.5	Complete intercompany transaction mapping for software transaction data in the EMEA region
Schmelter, Griffen	6/26/2025	0.4	Complete intercompany transaction mapping for bank transaction data in the EMEA region
Schmelter, Griffen	6/26/2025	0.3	Participate in Discussion with D. Webber, L. Postolos, G. Schmelter (A&M) related to United States bank statement requested by UST to determine how to obtain the requested accounts
Schmelter, Griffen	6/26/2025	0.3	Complete intercompany transaction mapping for payment run transaction data in the EMEA region
Schmelter, Griffen	6/26/2025	0.2	Complete intercompany transaction mapping for transaction data in the EMEA region
Schmelter, Griffen	6/26/2025	1.1	Complete intercompany transaction mapping for factoring party transaction data in the Japan Region
Schmelter, Griffen	6/26/2025	0.7	Complete intercompany transaction mapping for software transaction data in the Japan Region
Schmelter, Griffen	6/26/2025	0.4	Complete intercompany transaction mapping for payment run transaction data in the Japan Region
Schmelter, Griffen	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for EMEA and discuss unmapped transactions
Schmelter, Griffen	6/26/2025	1.3	Complete intercompany transaction mapping for Citi transaction data in the EMEA region
Schmelter, Griffen	6/26/2025	1.2	Update flash cash analysis to include latest currency translations and reduce the need for frequent balance updates
Schmelter, Griffen	6/26/2025	1.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze final variance report to determine whether report agrees with information received from A&M colleagues and company management
Schmelter, Griffen	6/26/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation
Shahbain, Abraham	6/26/2025	0.7	Review and provide comments on final payment spend proposal summary created by division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	6/26/2025	0.5	Follow-up touchpoint call with Japan purchasing and treasury on weeks spend budget
Shahbain, Abraham	6/26/2025	0.7	Call with Japan purchasing, Global treasury, and Marelli purchasing to discuss weekly payments and following week budget
Shahbain, Abraham	6/26/2025	0.9	Call with treasury and purchasing to discuss the following week spend budget
Shahbain, Abraham	6/26/2025	0.7	Call with Marelli purchasing and treasury to discuss the cash in advance payment process
Shiffman, David	6/26/2025	0.5	Call with H. Waismann, D. Shiffman and L. Kordupel (A&M) and Alix Partners re: accounts receivables roll forward and factoring balances
Shiffman, David	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers
Shiffman, David	6/26/2025	0.8	Prepare commentary for liquidity reporting and PMO materials
Shiffman, David	6/26/2025	1.2	Review DIP funding bridge with A&M team and revise based on feedback
Shiffman, David	6/26/2025	1.3	Follow up analysis regarding customer AP offsetting and factoring payables
Shiffman, David	6/26/2025	1.3	Review DIP refinancing scenario for purposes of required purchase price calculations with PJT
Shiffman, David	6/26/2025	0.4	Call with D. Webber, D. Shiffman (A&M) to discuss presentation of FDM relief in weekly variance report for WE 6/20
Shiffman, David	6/26/2025	0.4	Working session among D. Shiffman, D. Webber and L. Postolos (A&M) regarding DIP Budget variance analysis materials for week ending June 20
Simion, Tony	6/26/2025	0.6	Review and provide comments to current draft of weekly DIP Budget variance report
Turner, Cari	6/26/2025	0.9	Review latest CIA (cash in advance) tracker, follow-up with team on various questions
Waismann, Heitor	6/26/2025	1.0	Working session with A&M (L. Kordupel and H. Waismann) on DIP Projection updates
Waismann, Heitor	6/26/2025	0.5	Call with H. Waismann, D. Shiffman and L. Kordupel (A&M) and Alix Partners re: accounts receivables roll forward and factoring balances
Waismann, Heitor	6/26/2025	0.2	Revise PMO liquidity slide with small adjustment to actual cash balance
Waismann, Heitor	6/26/2025	2.3	Prepare summary for receipts and sales by customer and by region/country
Waismann, Heitor	6/26/2025	2.6	Prepare summary for factoring roll forwards by factoring and by region/country
Waismann, Heitor	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers
Waismann, Heitor	6/26/2025	0.6	Prepare cash-in-advance analysis for Vendor team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	6/26/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Webber, Dan	6/26/2025	0.7	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to discuss current universe of unmapped transactions
Webber, Dan	6/26/2025	0.7	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to create framework to better map intercompany activity between entities
Webber, Dan	6/26/2025	1.4	Review intercompany transactions in NAFTA for WE 6/20
Webber, Dan	6/26/2025	1.3	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to analyze final variance report to determine whether report agrees with information received from A&M colleagues and company management
Webber, Dan	6/26/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation
Webber, Dan	6/26/2025	0.9	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Other Regions and discuss unmapped transactions
Webber, Dan	6/26/2025	0.4	Prepare analysis to summarize calculated FDM relief by region for purposes of variance reporting
Webber, Dan	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for EMEA and discuss unmapped transactions
Webber, Dan	6/26/2025	0.6	Working session D. Webber, L. Postolos, G. Schmelter (A&M) to show status of intercompany mapping for Japan and discuss unmapped transactions
Webber, Dan	6/26/2025	0.4	Call with D. Webber, D. Shiffman (A&M) to discuss presentation of FDM relief in weekly variance report for WE 6/20
Webber, Dan	6/26/2025	0.4	Working session among D. Shiffman, D. Webber and L. Postolos (A&M) regarding DIP Budget variance analysis materials for week ending June 20
Webber, Dan	6/26/2025	0.3	Correspond with D. Shiffman (A&M) regarding weekly variance report for WE 6/20
Webber, Dan	6/26/2025	0.3	Participate in Discussion with D. Webber, L. Postolos, G. Schmelter (A&M) related to United States bank statement requested by UST to determine how to obtain the requested accounts
Webber, Dan	6/26/2025	0.1	Correspond with N. Adzima, E. Swager (K&E) regarding distribution of weekly variance reporting for WE 6/20
Webber, Dan	6/26/2025	1.0	Working session with D. Webber, L. Postolos, and G. Schmelter to discuss final changes made to regional budget vs actuals to confirm final currency translation amounts
Webber, Dan	6/26/2025	0.1	Review bank transaction data for certain bank accounts in Mexico
Webber, Dan	6/26/2025	0.6	Participate in call with D. Shiffman, D. Webber, L. Postolos, L. Kordupel, H. Waismann, G. Schmelter (A&M) and Marelli to discuss preliminary cash actuals versus DIP forecast and variance drivers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Weiland, Brad	6/26/2025	0.3	Correspond with D. Webber (A&M), M. Hamilton (A&M) re: cash accounts
Zhang, Jianhong	6/26/2025	2.9	Review the CIA documentation received on the evening of June 26 from the Japan purchasing team and summarize the information
Zhang, Jianhong	6/26/2025	2.9	Review the CIA application documents received on the morning of June 26 from the Japan procurement team
Zhang, Jianhong	6/26/2025	2.9	Review the CIA application documents received on the afternoon of June 26 from the Japan procurement team
Zhang, Jianhong	6/26/2025	0.9	Discuss with on complex CIA application issues and handling opinions
Zhu, Judith	6/26/2025	0.6	Organize CIA public email correspondence
Zhu, Judith	6/26/2025	2.9	Review the Japan CIA received in the evening and reply to the email
Zhu, Judith	6/26/2025	2.8	Review the Japan CIA received in the morning and reply to the email
Zhu, Judith	6/26/2025	2.6	Review the Japan CIA received in the late afternoon and reply to the email
Zhu, Judith	6/26/2025	1.9	Review the Japan CIA received in the early afternoon and reply to the email
Borgonovo, Erik	6/27/2025	2.8	Examine incoming documentation, approve CIA requests, and forward them to the appropriate GBS team for timely booking and payment action
Borgonovo, Erik	6/27/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Cui, Maggie	6/27/2025	1.5	Review the CIA tracker list & give guidance on unclear CIA items received Jun 27
Grossi, Nick	6/27/2025	1.6	Prepare FDM reconciliation and validate mapping against source systems
Hamilton, Makenna	6/27/2025	1.1	Rework model to include Japanese bank data from different source
Hamilton, Makenna	6/27/2025	1.3	Review NAFTA daily banking files as of 6.27
Hamilton, Makenna	6/27/2025	1.6	Review LATAM daily banking files as of 6.27
Hamilton, Makenna	6/27/2025	1.8	Review APAC daily banking files as of 6.27
Hamilton, Makenna	6/27/2025	0.9	Review EMEA daily banking files as of 6.27
Hamilton, Makenna	6/27/2025	0.9	Layer in additional formulas to ensure model is more dynamic and clean
Hamilton, Makenna	6/27/2025	0.3	Call with M. Hamilton and L. Postolos (A&M) re: daily liquidity file updates and model complexity
Hamilton, Makenna	6/27/2025	1.1	Review Japan daily banking files as of 6.27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/27/2025	0.6	Repull Japanese bank data due to issue with file received
Hamilton, Makenna	6/27/2025	0.8	Compile all files received from company during day and compose daily file tracker email
Hamilton, Makenna	6/27/2025	0.6	Rework regional models to include / exclude particular bank accounts
Hill, Michael	6/27/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Kordupel, Lewis	6/27/2025	1.4	Prepare updates to the DIP projection work plan for the revised forecast
Kordupel, Lewis	6/27/2025	1.8	Prepare updates to DIP projection output model for purposes of the revised DIP projections
Pacheco, Santiago	6/27/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Pacheco, Santiago	6/27/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Pack, Laura	6/27/2025	1.9	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox from LATAM region
Pack, Laura	6/27/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Postolos, Lucas	6/27/2025	2.3	Map of intercompany counterparties within Asia region to prepare report required by Ad Hoc Group of Senior Lenders and UST
Postolos, Lucas	6/27/2025	1.1	Revise DIP Budget variance Analyze materials for week ending June 20 prior to external distribution
Postolos, Lucas	6/27/2025	1.7	Prepare of list of intercompany transactions in North American region for petition date through June 20 as required by Ad Hoc Group of Senior Lenders and UST
Postolos, Lucas	6/27/2025	1.6	Prepare of list of intercompany transactions in EMEA region for petition date through June 20 as required by Ad Hoc Group of Senior Lenders and UST
Postolos, Lucas	6/27/2025	1.2	Prepare of list of intercompany transactions in Asian and LATAM regions for petition date through June 20 as required by Ad Hoc Group of Senior Lenders and UST
Postolos, Lucas	6/27/2025	0.9	Prepare of list of intercompany transactions in Japan region for petition date through June 20 as required by Ad Hoc Group of Senior Lenders and UST
Postolos, Lucas	6/27/2025	0.9	Prepare of daily cash report for liquidity as of end of day June 26, including distribution to Manage and advisors
Postolos, Lucas	6/27/2025	0.8	Prepare of excel support to DIP Budget variance Analyze for week ending June 20 as requested by Alix team
Postolos, Lucas	6/27/2025	1.7	Map of intercompany counterparties within EMEA region to prepare report required by Ad Hoc Group of Senior Lenders and UST

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	6/27/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation
Postolos, Lucas	6/27/2025	0.4	Correspond with DIP lender advisors regarding distribution list for future sharing of documents
Postolos, Lucas	6/27/2025	0.4	Prepare of documentation to share DIP Budget variance Analyze materials for week ending June 20 to DIP lender advisors
Postolos, Lucas	6/27/2025	0.3	Call with M. Hamilton and L. Postolos (A&M) re: daily liquidity file updates and model complexity
Schmelter, Griffen	6/27/2025	1.2	Map remaining EMEA intercompany transactions that were related to unmapped Turkish transaction data
Schmelter, Griffen	6/27/2025	1.5	Reconcile versions of Japan budget vs actuals to versions produced in various iterations of the budget vs actuals presentations
Schmelter, Griffen	6/27/2025	1.6	Reconcile versions of NAFTA budget vs actuals to versions produced in various iterations of the budget vs actuals presentations
Schmelter, Griffen	6/27/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation
Schmelter, Griffen	6/27/2025	1.7	Reconcile versions of EMEA budget vs actuals to versions produced in various iterations of the budget vs actuals presentations
Shahbain, Abraham	6/27/2025	0.5	Call with Marelli FP&A, A. Shahbain (A&M), and J. Warren (A&M) to discuss payment process and proposals to improve
Shahbain, Abraham	6/27/2025	0.7	Participate on call with Marelli purchasing management and global treasury to discuss next weeks global spend allocation
Shahbain, Abraham	6/27/2025	0.6	Review payment proposal developed for trade agreement and additional escalation payments needed
Shahbain, Abraham	6/27/2025	0.6	Participate on call with Marelli accounts payable to discuss process for trade agreement payments
Shahbain, Abraham	6/27/2025	0.6	Participate on call Japan purchasing and treasury, global treasury, and purchasing to discuss weekly allocation spend and remaining budget available
Shahbain, Abraham	6/27/2025	0.5	Participate on call with Marelli purchasing and division leads related to spend allocations
Shiffman, David	6/27/2025	0.8	Correspond with A&M and Alix teams regarding business unit cash flows
Shiffman, David	6/27/2025	0.5	Review latest updates to cash forecast and provide feedback to A&M team
Simion, Tony	6/27/2025	0.4	Discuss with J. Stegenga and T. Simion (A&M) re: reconciliation of interim DIP capacity and 341 meeting coordination
Simion, Tony	6/27/2025	0.4	Review Management allocation of regional cash disbursements for next week versus DIP budget
Stegenga, Jeff	6/27/2025	0.4	Discuss with J. Stegenga and T. Simion (A&M) re: reconciliation of interim DIP capacity and 341 meeting coordination
Turner, Cari	6/27/2025	1.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	6/27/2025	1.6	Prepare 13-week cash flow summaries by region
Waismann, Heitor	6/27/2025	0.4	Prepare template for professional fee carve out report
Waismann, Heitor	6/27/2025	1.4	Prepare summary support file for 13-week cash flow receipts detail by customer
Waismann, Heitor	6/27/2025	1.6	Prepare summary support file for 13-week cash flow disbursements detail by type and breakouts by business unit and region
Warren, Joseph	6/27/2025	0.5	Conference call with L. Pack (A&M), E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Warren, Joseph	6/27/2025	2.4	Discuss issues with J. Zhu and J. Warren (A&M) and organize the CIA table as of Jun27
Warren, Joseph	6/27/2025	0.5	Call with Marelli FP&A, A. Shahbain (A&M), and J. Warren (A&M) to discuss payment process and proposals to improve
Webber, Dan	6/27/2025	0.3	Create workplan to improve cash actuals models for WE 6/27
Webber, Dan	6/27/2025	1.3	Participate in working session with D. Webber, L. Postolos, G. Schmelter (A&M) to reconcile final WE 6/13 values with values of same week in 6/20 presentation
Webber, Dan	6/27/2025	0.4	Prepare excerpt in Excel for weekly cash variance report for WE 6/20 at the request of Alix
Webber, Dan	6/27/2025	0.3	Review intercompany transactions in NAFTA region for WE 6/20
Webber, Dan	6/27/2025	0.3	Review DIP Credit Agreement and DIP Interim Order for description of professional fee carve-out provisions
Webber, Dan	6/27/2025	0.2	Correspond with J. Vairo (Alix) regarding weekly variance report for WE 6/20
Webber, Dan	6/27/2025	0.1	Review correspondences between D. Shiffman, H. Waismann (A&M) and J. Vairo (Alix) regarding diligence questions related to DIP Budget
Webber, Dan	6/27/2025	0.1	Correspond with N. Adzima, E. Swager (K&E) regarding distribution of weekly variance analyses
Webber, Dan	6/27/2025	0.1	Correspond with Marelli regarding approval of variance Analyze for WE 6/20
Webber, Dan	6/27/2025	0.3	Review intercompany transaction shared file for WE 6/20
Zhang, Jianhong	6/27/2025	2.9	Review the CIA documentation received on the evening of June 27 from the Japan purchasing team and summarize the information
Zhang, Jianhong	6/27/2025	2.9	Review the CIA application documents received on the morning of June 27 from the Japan procurement team
Zhang, Jianhong	6/27/2025	2.9	Review the CIA application documents received on the afternoon of June 27 from the Japan procurement team
Zhu, Judith	6/27/2025	2.4	Discuss issues with J. Zhu and J. Warren (A&M) and organize the CIA table as of Jun27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	6/27/2025	2.1	Review the Japan CIA received in the afternoon and reply to the email
Zhu, Judith	6/27/2025	0.6	Organize CIA public email correspondence
Zhu, Judith	6/27/2025	0.6	Communicate with the A&M core team about CIA issues and respond to Procurement team
Zhu, Judith	6/27/2025	2.9	Review the Japan CIA received in the afternoon and reply to the email
Zhu, Judith	6/27/2025	2.6	Review the Japan CIA received in the morning and reply to the email
Postolos, Lucas	6/28/2025	0.3	Review documentation sent by G. Schmelter (A&M) regarding bank account balances to be distributed to regional leads, including correspondences
Postolos, Lucas	6/28/2025	0.3	Review documentation sent by N. Grossi (A&M) regarding DIP Budget variance analysis materials for week ending June 20 in preparation for discussion with DIP lender advisors
Schmelter, Griffen	6/28/2025	0.4	Pull 6/27 bank account balances from Citi direct website portal
Schmelter, Griffen	6/28/2025	0.5	Determine whether it is possible to pull 6/27 balances from the factoring party Japan online banking portal
Schmelter, Griffen	6/28/2025	0.2	Pull 6/27 bank account balances from online banking portal
Schmelter, Griffen	6/28/2025	1.2	Consolidate bank balances from into sheet to be sent to regional treasury teams so additional bank balances as of 6/27 can be added
Warren, Joseph	6/28/2025	0.4	Update A&M CIA team on information relayed to Marelli management regarding cash-in-advance payments and vendor terms tracking after prepetition payments
Webber, Dan	6/28/2025	0.4	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding weekly cash variance report for WE 6/20
Hamilton, Makenna	6/29/2025	0.6	Pull software balances for Turkey for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.8	Pull bank data, daily, for week prior to incorporate into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.8	Pull software balances for "Other Regions" for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	1.3	Pull software balances for Non- Debtors for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.7	Pull software balances for EMEA for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.8	Pull software balances for Brazil for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.8	Pull Citi data, daily, for week prior to incorporate into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.4	Pull software balances for NAFTA for week prior to layer into new daily liquidity model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/29/2025	0.9	Pull software balances for China for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	0.9	Pull software balances for Japan for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/29/2025	1.1	Pull counterparty data to incorporate into EMEA regional model
Hamilton, Makenna	6/29/2025	1.3	Pull counterparty data to incorporate into NAFTA regional model
Schmelter, Griffen	6/29/2025	1.0	Determine what documents for week ending 6/27 have been received by local treasury teams as of 6/29 to determine what needs to be chased to start actuals process on 6/30
Shiffman, David	6/29/2025	0.8	Follow up correspondence with Marelli Finance and Accounting related to customer AP / AR offsetting and factoring payables
Shiffman, David	6/29/2025	1.1	Working session with Management and A&M to review DIP forecast and related analysis
Simion, Tony	6/29/2025	0.5	Attend meeting with Management to discuss revised DIP forecast and timing of prepetition payments
Waismann, Heitor	6/29/2025	0.2	Adjust DIP output and support analysis with latest PIK interest balance
Warren, Joseph	6/29/2025	0.1	Coordinate with A&M cash in advance payment team regarding when to move certain vendors off of CIA payment terms
Warren, Joseph	6/29/2025	0.4	Revise cash in advance payment process form and bulleted reminders to incorporate references to trade agreements, where CIA payments would no longer be eligible
Borgonovo, Erik	6/30/2025	2.9	Assist the relevant departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Borgonovo, Erik	6/30/2025	0.5	Conference call with L. Pack (A&M) E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Cui, Maggie	6/30/2025	1.3	Review the CIA tracker list & give guidance on unclear CIA items received on Jun 30
Grossi, Nick	6/30/2025	1.6	Review supplier payment requests for approval, coding, and prioritization
Grossi, Nick	6/30/2025	1.1	Review EMEA cash flows and entity-level requests
Grossi, Nick	6/30/2025	1.0	Review regional cash flow allocations and structural liquidity needs
Hamilton, Makenna	6/30/2025	0.7	Pull software balances for EMEA for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.7	Incorporate EMEA payment run file into regional model
Hamilton, Makenna	6/30/2025	0.7	Pull software balances for China for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.7	Add in bank manual payment data to EMEA model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	6/30/2025	0.6	Pull software balances for Non- Debtors for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.8	Rework formulas to be more dynamic in EMEA regional model
Hamilton, Makenna	6/30/2025	0.8	Pull software balances for Brazil for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.7	Pull software balances for NAFTA for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.9	Contribute additional bank data to EMEA model
Hamilton, Makenna	6/30/2025	1.3	Contribute additional bank data to NAFTA model
Hamilton, Makenna	6/30/2025	0.4	Add in bank manual payment data to NAFTA model
Hamilton, Makenna	6/30/2025	0.9	Add in NAFTA payment run file to NAFTA model and clean up formulas
Hamilton, Makenna	6/30/2025	1.8	Pull software balances for Japan for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	1.1	Pull software balances for Turkey for week prior to layer into new daily liquidity model
Hamilton, Makenna	6/30/2025	0.9	Add in bank balances to EMEA model
Hamilton, Makenna	6/30/2025	0.5	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to review factoring party e-banking data exports
Hamilton, Makenna	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Chinese banking token received activation
Hamilton, Makenna	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Japanese banking token received activation as of 6/30 afternoon
Hamilton, Makenna	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Japanese banking token received activation as of 6/30 morning
Hill, Michael	6/30/2025	0.5	Conference call with L. Pack (A&M) E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Kordupel, Lewis	6/30/2025	2.3	Prepare updates to the DIP projection model for purposes of refreshing the DIP projections
Kordupel, Lewis	6/30/2025	2.8	Prepare analysis of sales to receipt conversion for purposes of responding to due diligence requests
Kordupel, Lewis	6/30/2025	0.3	Call with L. Kordupel, H. Waismann (A&M) and Marelli re: SIOP and inbounds reports
Kordupel, Lewis	6/30/2025	1.2	Prepare updates to the revised DIP projection work plan, including next steps
Kordupel, Lewis	6/30/2025	1.3	Analyze of the latest materials disbursement forecast for purposes of the updated DIP projections
Kordupel, Lewis	6/30/2025	1.8	Analyze of customer receipts for purposes of updating the DIP projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	6/30/2025	1.8	Working session with A&M (L. Kordupel and H. Waismann) on DIP sales projections, including outlining next steps
Pacheco, Santiago	6/30/2025	0.5	Conference call with L. Pack (A&M) E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Pacheco, Santiago	6/30/2025	0.4	Call with CIA vendor team (A&M) re: CIA payment confirmation
Pack, Laura	6/30/2025	2.1	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments
Pack, Laura	6/30/2025	2.4	Review incoming emails from Purchasing regarding CIA requests and proceed with releasing urgent payments as needed
Pack, Laura	6/30/2025	2.7	Assist the relevant departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Pack, Laura	6/30/2025	0.5	Conference call with L. Pack (A&M) E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Postolos, Lucas	6/30/2025	0.3	Research into professional fee invoices submitted to management to support Treasurer with executing payments
Postolos, Lucas	6/30/2025	0.3	Correspond with D. Shiffman and D. Webber (A&M) regarding intercompany activity for reporting purposes
Postolos, Lucas	6/30/2025	0.3	Correspond with Willkie and A&M teams regarding processing professional fee invoices
Postolos, Lucas	6/30/2025	0.4	Prepare of documentation to provide to Treasury to process DIP lender advisor invoices
Postolos, Lucas	6/30/2025	0.7	Prepare of daily cash report for liquidity as of end of day June 27, including distribution to Manage and advisors
Postolos, Lucas	6/30/2025	1.1	Review of inputs provided by regional treasury personnel to incorporate into variance analysis materials for week ending June 27
Postolos, Lucas	6/30/2025	0.3	Prepare of documentation for A&M team regarding process for cash actualization for the week ending June 27
Postolos, Lucas	6/30/2025	1.9	Update to summary of EMEA actuals model to create master key with each driving assumption
Postolos, Lucas	6/30/2025	2.6	Update to consolidated cash actuals model to reorganize data inputs for Prepare of variance Analyze report
Postolos, Lucas	6/30/2025	2.1	Update to consolidated cash actuals file to create new content for upcoming DIP Budget variance Analyze reporting materials
Postolos, Lucas	6/30/2025	1.7	Update to summary of North American region actuals model to create master key with each driving assumption
Postolos, Lucas	6/30/2025	1.6	Update to summary of Japan region actuals model to create master key with each driving assumption
Schmelter, Griffen	6/30/2025	1.5	Analyze on Other actuals file to determine what is driving variance between transactions activity and ending bank balances for week ending 6/27
Schmelter, Griffen	6/30/2025	1.6	Analyze on Japan actuals file to determine what is driving variance between transactions activity and ending bank balances for week ending 6/27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	6/30/2025	1.2	Enter all actuals related information and files received from the company as of 6/30 to the Other Activity file
Schmelter, Griffen	6/30/2025	0.2	Download bank transaction activity from software for Japan regions for the period 6/20 to 6/27
Schmelter, Griffen	6/30/2025	1.1	Consolidate 6/27 bank balances received for APAC, EMEA, NAFTA, and LATAM into single sheet
Schmelter, Griffen	6/30/2025	0.9	Enter all actuals related information and files received from the company as of 6/30 to the Japan Activity file
Schmelter, Griffen	6/30/2025	0.8	Create file for local treasury teams to review and confirm correct 6/27 bank account balances are being pulled into the regional actuals model
Schmelter, Griffen	6/30/2025	0.7	Enter counterparty transaction activity to Other consolidated actuals file and confirm that all data is being pulled into formulas correctly for week ending 6/27
Schmelter, Griffen	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Japanese banking token received activation as of 6/30 morning
Schmelter, Griffen	6/30/2025	0.5	Roll 6/27 bank balances into regional actuals models
Schmelter, Griffen	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Chinese banking token received activation
Schmelter, Griffen	6/30/2025	0.5	Enter counterparty transaction activity to Japan consolidated actuals file and confirm that all data is being pulled into formulas correctly for week ending 6/27
Schmelter, Griffen	6/30/2025	0.4	Download bank transaction activity from software for Other regions for the period 6/20 to 6/27
Schmelter, Griffen	6/30/2025	0.4	Pull currency translations as of 6/27 from third party websites
Schmelter, Griffen	6/30/2025	0.5	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to review factoring party e-banking data exports
Schmelter, Griffen	6/30/2025	0.5	Incorporate new currency translations into bank balances file and all regional actuals files
Schmelter, Griffen	6/30/2025	0.6	Call with G. Schmelter and M. Hamilton re: Japanese banking token received activation as of 6/30 afternoon
Shahbain, Abraham	6/30/2025	1.3	Review payment proposal files provided by company for open accounts payable
Shahbain, Abraham	6/30/2025	0.6	Call with Mexico purchasing related to payments from prior weeks related to vendors in Mexico
Shibata, Gerardo Yukio	6/30/2025	0.7	Review communication about CIA email while incorporating feedback and adjustments G. Shibata (A&M)
Shiffman, David	6/30/2025	0.2	Call with H. Waismann, D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	6/30/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) re: Receipt support model
Shiffman, David	6/30/2025	0.5	Call with D. Shiffman, D. Webber (A&M) regarding weekly variance reporting presentation recissions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	6/30/2025	0.7	Correspond with Treasury team regarding cash and non-cash DIP financing fees
Shiffman, David	6/30/2025	1.3	Review draft receipts forecast template and provide feedback to A&M team
Shiffman, David	6/30/2025	0.5	Call with Marelli Treasury team to discuss latest updates to DIP budget and associated deliverables
Simion, Tony	6/30/2025	0.8	Discuss with local Japanese Manage regarding this weeks payment run per the allocation of DIP funds
Simion, Tony	6/30/2025	0.8	Review draft of materials prepared for lender advisors and principles regarding DIP Budget and R/O
Simion, Tony	6/30/2025	1.1	Attend meeting regarding timing and deliverable of reforecast DIP budget with Management
Turner, Cari	6/30/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	6/30/2025	2.6	Prepare receipts template for company to input amounts by factor bank (third party factoring)
Waismann, Heitor	6/30/2025	0.2	Call with H. Waismann, D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	6/30/2025	0.3	Call with L. Kordupel and H. Waismann (A&M) and Marelli re: SIOP and inbounds reports
Waismann, Heitor	6/30/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) re: Receipt support model
Waismann, Heitor	6/30/2025	0.5	Adjust analysis of specific customer receipts for both 13-week and monthly cash flow model forecasts
Waismann, Heitor	6/30/2025	0.5	Gather sales and receipt summary to send to UCC financial advisors
Waismann, Heitor	6/30/2025	0.6	Prepare summary of receipts forecast from a specific customer for both 13-week and monthly cash flow forecasts
Waismann, Heitor	6/30/2025	0.7	Prepare summary of SIOP report variances (week 20 vs week 25) by customer
Waismann, Heitor	6/30/2025	1.8	Working session with A&M (L. Kordupel and H. Waismann) on DIP sales projections, including outlining next steps
Waismann, Heitor	6/30/2025	2.7	Prepare receipts template for company to input amounts by customer (normal course and customer acceleration)
Warren, Joseph	6/30/2025	0.5	Conference call with L. Pack (A&M) E. Borgonovo (A&M), J. Warren (A&M), M. Hill (A&M) and S. Pacheco (A&M) re: CIA requests and open points
Warren, Joseph	6/30/2025	0.2	Coordinate with A&M CIA payment team to facilitate the processing of a certain cash in advance payment per Marelli comment on daily vendor escalation call
Webber, Dan	6/30/2025	0.5	Call with D. Shiffman, D. Webber (A&M) regarding weekly variance reporting presentation recissions
Webber, Dan	6/30/2025	0.1	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding weekly cash variance report for WE 6/20
Webber, Dan	6/30/2025	0.6	Attend weekly variance meeting and document decisions and action items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	6/30/2025	0.3	Correspond with D. Shiffman (A&M) regarding leveraging cash actuals for budget reforecast
Webber, Dan	6/30/2025	0.2	Prepare for call with Alix regarding weekly analysis for WE 6/20
Webber, Dan	6/30/2025	0.1	Correspond with A&M Vendor Team regarding FDM relief reporting for WE 6/27
Webber, Dan	6/30/2025	0.8	Review cash actuals models summary tabs to validate accurate of data pulls for WE 6/27
Webber, Dan	6/30/2025	0.5	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to review factoring party e-banking data exports
Zhang, Jianhong	6/30/2025	2.2	Review the CIA documentation received on the evening of June 30 from the Japan purchasing team and summarize the information
Zhang, Jianhong	6/30/2025	2.9	Review the CIA application documents received on the afternoon of June 30 from the Japan procurement team
Zhang, Jianhong	6/30/2025	0.8	Discuss with on the uncertain CIA requests received on June 30 from Japan purchasing team
Zhang, Jianhong	6/30/2025	0.8	Discuss with J. Zhu and J. Zhang (A&M) on the uncertain CIA requests received on June 30 from Japan purchasing team
Zhu, Judith	6/30/2025	2.9	Review the Japan CIA received in the afternoon and reply to the email
Zhu, Judith	6/30/2025	2.2	Review the Japan CIA received in the morning and reply to the email
Zhu, Judith	6/30/2025	0.8	Discuss with J. Zhu and J. Zhang (A&M) on the uncertain CIA requests received on June 30 from Japan purchasing team
Zhu, Judith	6/30/2025	0.6	Review the Japan CIA received in the evening and reply to the email
Zhu, Judith	6/30/2025	0.2	Respond to A. Shahbain (A&M)'s email, re: Clarification on CIA and PRE Offset for Payment Proposals
Borgonovo, Erik	7/1/2025	2.9	Assist the relevant departments by providing any necessary information or clarifications to facilitate a smooth and payment execution for all CIAs sent over
Borgonovo, Erik	7/1/2025	2.9	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing
Borgonovo, Erik	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Borgonovo, Erik	7/1/2025	1.8	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Borgonovo, Erik	7/1/2025	2.3	Approve CIAs received and send to the appropriate GBS teams responsible for the next steps in the workflow
Borgonovo, Erik	7/1/2025	2.7	Handle incoming emails related to CIAs, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Caruso, Nicholas	7/1/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), Marelli, C. Turner (A&M), M. Cui (A&M) and others regarding cash in advance payment process for China region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	7/1/2025	1.4	Review of FDM coding by invoice for actual payments made for all entities for WE 6/27/25
Cook, Jacob	7/1/2025	1.1	Prepare of FDM reporting schedules for weekly FDM reporting related to vendor spend for WE 6/27/25
Cook, Jacob	7/1/2025	0.9	Consolidate of weekly payments made from NAFTA filing entities for WE 6/27/25
Cook, Jacob	7/1/2025	0.8	Consolidate of weekly payments made from EMEA filing entities for WE 6/27/25
Cook, Jacob	7/1/2025	1.1	Consolidate of weekly payments made from China filing entities for WE 6/27/25
Cook, Jacob	7/1/2025	0.7	Consolidate of weekly payments made from LATAM filing entities for WE 6/27/25
Cook, Jacob	7/1/2025	0.4	Consolidate of weekly payments made from Romanian filing entities for WE 6/27/25
Cook, Jacob	7/1/2025	0.6	Consolidate of weekly payments made from Japan filing entities for WE 6/27/25
Cui, Maggie	7/1/2025	1.1	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Cui, Maggie	7/1/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), Marelli, C. Turner (A&M), M. Cui (A&M) and others regarding cash in advance payment process for China region
Cui, Maggie	7/1/2025	0.2	Email Marelli to reiterate Marelli's directive: China must follow the global CIA approval process and submit requests to the CIA mailbox for review before payments are released
Grossi, Nick	7/1/2025	1.0	Meeting with FTI, re: cash flow and DIP model walkthrough
Grossi, Nick	7/1/2025	0.5	Discussion among N. Grossi, D. Shiffman, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance analysis and cash reporting
Grossi, Nick	7/1/2025	1.6	Coordinate foreign vendor disbursements
Hamerski, Grace	7/1/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss prepetition and post petition CIA trade payable roll forwards
Hamilton, Makenna	7/1/2025	1.2	Map "other region" intercompany transactions via formulas and analysis
Hamilton, Makenna	7/1/2025	1.2	Map EMEA intercompany transactions via formulas and analysis
Hamilton, Makenna	7/1/2025	0.9	Map Japan intercompany transactions via formulas and analysis
Hamilton, Makenna	7/1/2025	1.1	Develop process for mapping uncategorized disbursements in regional files
Hamilton, Makenna	7/1/2025	0.6	Pull balances for counterparty via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	2.9	Incorporate mapping process into NAFTA, Japan, EMEA, and "Other" regional files

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/1/2025	0.2	Map NAFTA intercompany transactions via formulas and analysis
Hamilton, Makenna	7/1/2025	0.4	Pull balances for Brazil region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.4	Pull balances for LATAM region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.6	Pull balances for "Other" region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.6	Pull balances for Japan region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.7	Pull balances for Citi via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.8	Pull balances for China region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.7	Pull balances for EMEA region via online banking platform as of 6.30 day close
Hamilton, Makenna	7/1/2025	0.8	Pull balances for NAFTA region via online banking platform as of 6.30 day close
Hill, Michael	7/1/2025	1.7	Update invoice tracker for USD invoices
Hill, Michael	7/1/2025	2.1	Update invoice tracker for EUR invoices
Hill, Michael	7/1/2025	1.9	Investigate cash in advance balances for select vendor tracking for transaction agreements
Hill, Michael	7/1/2025	1.7	Update invoice tracker for GBP invoices
Hill, Michael	7/1/2025	1.3	Update payment confirmations for North America invoices
Hill, Michael	7/1/2025	1.2	Update payment confirmations for European invoices
Hill, Michael	7/1/2025	1.1	Update invoice tracker for BRL invoices
Hill, Michael	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Hill, Michael	7/1/2025	1.9	Update invoice tracker for MXN invoices
Kordupel, Lewis	7/1/2025	2.3	Continue analysis of cash receipts for purposes of updating the DIP projections
Kordupel, Lewis	7/1/2025	1.2	Prepare analysis of cash receipts for purposes of updating the DIP projections
Kordupel, Lewis	7/1/2025	1.2	Analyze of DIP projections for purposes of developing the work plan for the revised DIP projections
Kordupel, Lewis	7/1/2025	2.2	Prepare updates to the DIP projection model for purposes of delivering the revised projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	7/1/2025	0.4	Working session with H. Waismann and L. Kordupel (A&M) re: DIP projection updates
Kordupel, Lewis	7/1/2025	0.8	Continue preparing updates to the DIP projection model for purposes of delivering the revised projections
Kordupel, Lewis	7/1/2025	1.0	Meeting with A&M large group and FTI, re: cash flow and DIP model walkthrough
Liv-Feyman, Alec	7/1/2025	2.8	Prepare vendor status summary for LATAM cash in advance payments
Liv-Feyman, Alec	7/1/2025	2.5	Examine payment status classification for ASIA vendor dashboard
Liv-Feyman, Alec	7/1/2025	2.4	Analyze vendor master mapping for new cash in advance vendors
Liv-Feyman, Alec	7/1/2025	2.3	Review CIA dashboard processing breakdown by currency
Liv-Feyman, Alec	7/1/2025	2.2	Develop processing detail updates for EMEA vendor tracker
Liv-Feyman, Alec	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Liv-Feyman, Alec	7/1/2025	2.1	Update vendor payment status tracker for NAFTA region
Loop, Stuart	7/1/2025	0.4	Call with S. Loop and G. Hamerski (A&M) to discuss prepetition and post petition CIA trade payable roll forwards
Nguyen, Vi Hoa	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Nguyen, Vi Hoa	7/1/2025	1.4	Update status for requested post-petition invoice payments for coordination efforts
Nguyen, Vi Hoa	7/1/2025	1.2	Ensure accurate tracking of proforma invoices to eliminate potential duplicate transactions
Nguyen, Vi Hoa	7/1/2025	1.5	Refresh the tracking system with the latest CIA request data from the EMEA and NAM regions
Nguyen, Vi Hoa	7/1/2025	1.4	Record the full monetary value of each CIA request, capturing both the initial request and the final approved amount
Nguyen, Vi Hoa	7/1/2025	1.8	Keep track of proforma invoices to avoid paying the same invoice twice
Nguyen, Vi Hoa	7/1/2025	2.2	Maintain an Excel log of processed other CIA requests to support future reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	7/1/2025	2.9	Ensure the tracking sheet reflects all current pro-forma invoices received for EMEA, NAM, LATAM, and APAC
Nguyen, Vi Hoa	7/1/2025	2.6	Implement tracking mechanisms for proforma invoices to safeguard against duplicate payments
Pacheco, Santiago	7/1/2025	1.6	Send back CIA incorrect proforma requests to the purchasing department
Pacheco, Santiago	7/1/2025	1.9	Approve cash in advance payment requests and send to AP team for processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/1/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M)
Pacheco, Santiago	7/1/2025	1.6	Review payment status on cash in advance requests with the AP team
Pacheco, Santiago	7/1/2025	0.2	Review and adjust communication about modifications in documents for payments
Pacheco, Santiago	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Pacheco, Santiago	7/1/2025	0.3	Office conference with Marelli, and S. Pacheco (A&M) to review open items and define action plan
Pacheco, Santiago	7/1/2025	2.8	Check proforma requests inbox for cash in advance payments
Pack, Laura	7/1/2025	1.9	Analyze and approval of proforma invoices received in the CIA inbox, send to GBS team for processing and urgent payment according to each region (EMEA & NAFTA requests)
Pack, Laura	7/1/2025	0.3	Call with CIA vendor team (A&M) re: CIA payment confirmation updates
Postolos, Lucas	7/1/2025	0.8	Working session between D. Webber and L. Postolos (A&M) regarding mapping of bank data to produce cash flow reporting for week ending June 27
Postolos, Lucas	7/1/2025	0.8	Research into Turkey bank activity to reconcile transactions to ending cash balances for preparation of WE 6/27 variance analysis
Postolos, Lucas	7/1/2025	0.6	Working session with L. Postolos, G. Schmelter (A&M) to map NAFTA intercompany transactions between legal entities for week ending 6/27 transactions
Postolos, Lucas	7/1/2025	0.5	Discussion among N. Grossi, D. Shiffman, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance analysis and cash reporting
Postolos, Lucas	7/1/2025	0.6	Prepare of daily cash report for liquidity as of end of day June 30, including distribution to management and advisors
Postolos, Lucas	7/1/2025	2.7	Update to EMEA actuals model to categorize transactions and prepare the DIP Budget variance Analyze for the week ending June 27
Postolos, Lucas	7/1/2025	0.6	Prepare of documentation for professionals to submit run-rates for fees to estimate restructuring costs in DIP Budget reporting
Postolos, Lucas	7/1/2025	0.3	Correspond with management team in Turkey regarding bank activity to reconcile transactions to ending cash balances in Prepare of WE 6/27 variance Analyze
Postolos, Lucas	7/1/2025	2.2	Update to North American region actuals model to categorize transactions and prepare the DIP Budget variance Analyze for the week ending June 27
Postolos, Lucas	7/1/2025	1.1	Update to Japan actuals model to categorize transactions and prepare the DIP Budget variance Analyze for the week ending June 27
Postolos, Lucas	7/1/2025	0.9	Research into Japan bank activity to reconcile transactions to ending cash balances for preparation of WE 6/27 variance analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/1/2025	0.3	Call with D. Webber, L. Postolos (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Postolos, Lucas	7/1/2025	0.4	Correspond with Marelli regarding Japan bank activity to reconcile transactions to ending cash balances in Prepare of WE 6/27 variance Analyze
Postolos, Lucas	7/1/2025	1.1	Working sessions with D. Webber, L. Postolos (A&M) to review preliminary outputs of cash actuals for WE 6/27
Schmelter, Griffen	7/1/2025	0.8	Update local currency to JPY Oku formulas within the Japan payment run tab of the Japan actuals model
Schmelter, Griffen	7/1/2025	1.8	Reconcile NAFTA currency translations within the builder tab that feeds our actuals model for WE 6/27
Schmelter, Griffen	7/1/2025	0.5	Determine whether EMEA CZK to JPY Oku conversions are correct in live EMEA actuals model
Schmelter, Griffen	7/1/2025	0.4	Reconcile counterparties within company payment run within NAFTA actuals model for week ending 6/27
Schmelter, Griffen	7/1/2025	0.6	Working session with L. Postolos, G. Schmelter (A&M) to map NAFTA intercompany transactions between legal entities for week ending 6/27 transactions
Schmelter, Griffen	7/1/2025	1.3	Reconcile all Chinese intercompany counterparties in other actuals model for week ending 6/27
Schmelter, Griffen	7/1/2025	1.4	Map all intercompany transactions within the factoring party Japan bank data for week ending 6/27
Schmelter, Griffen	7/1/2025	1.7	Reconcile counterparties bank activity within NAFTA actuals model for week ending 6/27
Schmelter, Griffen	7/1/2025	1.6	Reconcile counterparties within counterparty activity withing NAFTA actuals model for week ending 6/27
Schmelter, Griffen	7/1/2025	1.4	Reconcile EMEA currency translations within the builder tab that feeds our actuals model
Schmelter, Griffen	7/1/2025	0.5	Map all intercompany transactions within the Japan payment run data for week ending 6/27
Schmelter, Griffen	7/1/2025	0.3	Update bank account balances of the NAFTA header accounts based on updated info from EMEA treasury team
Shahbain, Abraham	7/1/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), Marelli, C. Turner (A&M), M. Cui (A&M) and others regarding cash in advance payment process for China region
Shahbain, Abraham	7/1/2025	0.6	Call with Marelli purchasing and A. Shahbain (A&M) to discuss the cash funding needs for the China region
Shahbain, Abraham	7/1/2025	0.4	Email to company to provide update on cash in advance payments
Shahbain, Abraham	7/1/2025	0.6	Call with Marelli purchasing, treasury, and A. Shahbain (A&M) to discuss the cash in advance payment process
Shahbain, Abraham	7/1/2025	0.6	Review of proposed cash payments to be made out of Morrocco
Shahbain, Abraham	7/1/2025	1.4	Review and respond to emails from company on escalation vendor payments related to pre-petition

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/1/2025	0.7	Correspond with Treasury regarding DIP interest fee invoices and required payments
Shiffman, David	7/1/2025	1.3	Prepare analysis on working capital impact of factoring agreements and provide feedback to Treasury team
Shiffman, David	7/1/2025	1.2	Review proposal received by customer regarding go forward prepayments and provide feedback to Company
Shiffman, David	7/1/2025	1.0	Meeting with A&M and FTI, re: cash flow and DIP model walkthrough
Shiffman, David	7/1/2025	0.7	Evaluate actual cash flows and forecasted headroom to comply with cash flow covenants
Shiffman, David	7/1/2025	0.7	Correspond with liquidity team regarding DIP budget Update
Shiffman, David	7/1/2025	0.5	Discussion among N. Grossi, D. Shiffman, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance analysis and cash reporting
Shiffman, David	7/1/2025	0.9	Review customer specific receipts forecast prepared by liquidity team and provide feedback
Simion, Tony	7/1/2025	0.8	Review and compare weekly vendor cash payment proposal versus approved DIP Budget
Turner, Cari	7/1/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), Marelli, C. Turner (A&M), M. Cui (A&M) and others regarding cash in advance payment process for China region
Turner, Cari	7/1/2025	1.7	Review and provide comments on vendor disbursements for 13-week forecast update
Turner, Cari	7/1/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/1/2025	0.3	Prepare EMEA and Japan legal entity cash flow summary file for BDO UK
Waismann, Heitor	7/1/2025	2.9	Update DIP model projections file to incorporate template for bridge and for adjustments
Waismann, Heitor	7/1/2025	1.6	Prepare template for bridge between versions for both DIP monthly cash flows and 13-week cash flows
Waismann, Heitor	7/1/2025	1.0	Meeting with A&M large group and FTI, re: cash flow and DIP model walkthrough
Waismann, Heitor	7/1/2025	0.4	Working session with H. Waismann and L. Kordupel (A&M) re: DIP projection updates
Waismann, Heitor	7/1/2025	0.4	Prepare liquidity slide for PMO meeting
Waismann, Heitor	7/1/2025	0.4	Extend receipts template file to 13 weeks
Waismann, Heitor	7/1/2025	0.3	Call with D. Webber, L. Postolos (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/1/2025	0.1	Check average run rate factoring advances per factor per month
Waismann, Heitor	7/1/2025	0.4	Prepare analysis of sales and receipts for a specific customer to support on-going negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	7/1/2025	0.1	Prepare draft email for A&M team to send relating to cash in advance payment request form
Warren, Joseph	7/1/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), Marelli, C. Turner (A&M), M. Cui (A&M) and others regarding cash in advance payment process for China region
Warren, Joseph	7/1/2025	0.4	Analyze cash in advance payment team request relating to concerns that individuals are adjusting invoices to be eligible for cash in advance payment when they would not be otherwise
Warren, Joseph	7/1/2025	0.5	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M)
Warren, Joseph	7/1/2025	0.6	Prepare communications for A&M team to use when sending cash in advance form to Marelli purchasing team
Webber, Dan	7/1/2025	0.3	Call with D. Webber, L. Postolos (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Webber, Dan	7/1/2025	0.3	Correspond with Marelli regarding FX impact of intercompany transfers for WE 6/27
Webber, Dan	7/1/2025	0.1	Correspond with A. Vaccari, Marelli regarding weekly variance review for WE 6/27
Webber, Dan	7/1/2025	0.1	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding cash actuals process improvements
Webber, Dan	7/1/2025	0.3	Review EMEA intercompany transactions for WE 6/27
Webber, Dan	7/1/2025	0.3	Review NAFTA intercompany transactions for WE 6/27
Webber, Dan	7/1/2025	0.2	Correspond with L. Postolos (A&M) regarding EMEA transaction date comparison across bank data and pay run data
Webber, Dan	7/1/2025	0.5	Discussion among N. Grossi, D. Shiffman, D. Webber and L. Postolos (A&M) regarding output for DIP Budget variance analysis and cash reporting
Webber, Dan	7/1/2025	0.8	Working session between D. Webber and L. Postolos (A&M) regarding mapping of bank data to produce cash flow reporting for week ending June 27
Webber, Dan	7/1/2025	1.1	Working sessions with D. Webber, L. Postolos (A&M) to review preliminary outputs of cash actuals for WE 6/27
Zhang, Jianhong	7/1/2025	0.9	Match the CIA invoices with actual payment confirmations on July 1 from GBS AP team
Zhang, Jianhong	7/1/2025	2.1	Review the CIA documentation received on the evening of July 1 from the Japan purchasing team and record the tracker list
Zhang, Jianhong	7/1/2025	2.8	Review the CIA application documents received on the morning of July 1 from the Japan procurement team and record the tracker list
Zhang, Jianhong	7/1/2025	2.9	Review the CIA application documents received on the afternoon of July 1 from the Japan procurement team and record the tracker list
Zhu, Judith	7/1/2025	2.1	Review the Japan CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/1/2025	0.4	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/1/2025	1.3	Summarize the process differences and issues encountered during the CIA review in China and Japan, and prepare the relevant communication materials
Zhu, Judith	7/1/2025	0.9	Review the Japan CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/1/2025	1.2	Review the Japan CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/1/2025	0.2	Review the Japan CIAs received in the evening and respond to the procurement and processing team
Borgonovo, Erik	7/2/2025	2.8	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution answering to all the incoming requests in the CIA mailbox
Borgonovo, Erik	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Borgonovo, Erik	7/2/2025	2.7	Update tracking with all the pro-forma received up-to-date in an appropriate excel file
Borgonovo, Erik	7/2/2025	2.9	Answer the relevant departments (purchasing and logistic) by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Borgonovo, Erik	7/2/2025	2.2	Provide analysis and evaluation of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment
Caruso, Nicholas	7/2/2025	1.3	Prepare PMO slide related to vendor management and CIA statistics
Cui, Maggie	7/2/2025	1.4	Review the CIA tracker list and provide guidance on unclear items and issues encountered
Cui, Maggie	7/2/2025	0.4	Update China CIA Process and issues today to C. Turner, A. Shahbain (all A&M) via Email
Cui, Maggie	7/2/2025	0.4	Email to Marelli re: CIA requirements and template
Grossi, Nick	7/2/2025	0.2	Review and process professional fee payments
Grossi, Nick	7/2/2025	0.2	Review and provide comments re: daily cash report
Grossi, Nick	7/2/2025	0.6	Review cash allocation requests for approval and processing
Grossi, Nick	7/2/2025	1.7	Prepare factoring forecast and counterparty risk scenario
Grossi, Nick	7/2/2025	1.7	Update weekly covenant tracker calculation and coordinate with treasury re: disbursements
Hamilton, Makenna	7/2/2025	1.2	Opine on NAFTA and EMEA payment run mis categorizations and errors
Hamilton, Makenna	7/2/2025	0.6	Pull Brazil banking data as of 7.1 day close

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/2/2025	2.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report regional file receipt and disbursement categorization
Hamilton, Makenna	7/2/2025	2.1	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report EMEA payment run mapping
Hamilton, Makenna	7/2/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report NAFTA payment run discrepancies
Hamilton, Makenna	7/2/2025	0.9	Create daily file tracker for cash actual team view of daily files received
Hamilton, Makenna	7/2/2025	0.6	Pull EMEA banking data as of 7.1 day close
Hamilton, Makenna	7/2/2025	0.7	Pull "other region" banking data as of 7.1 day close
Hamilton, Makenna	7/2/2025	0.7	Pull Japan banking data as of 7.1 day close
Hamilton, Makenna	7/2/2025	0.7	Pull NAFTA banking data as of 7.1 day close
Hamilton, Makenna	7/2/2025	0.4	Meeting with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss pay run assumptions for Europe header account
Hamilton, Makenna	7/2/2025	0.8	Pull banking data as of 7.1 day close
Hill, Michael	7/2/2025	2.3	Update invoice tracker for EUR invoices
Hill, Michael	7/2/2025	2.6	Update invoice tracker for USD invoices
Hill, Michael	7/2/2025	2.1	Update invoice tracker for MXN invoices
Hill, Michael	7/2/2025	1.9	Update invoice tracker for GBP invoices
Hill, Michael	7/2/2025	1.7	Update invoice tracker for BRL invoices
Hill, Michael	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Kordupel, Lewis	7/2/2025	0.5	Call with D. Shiffman, L. Kordupel and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Kordupel, Lewis	7/2/2025	1.3	Call with L. Kordupel and H. Waismann (A&M) to update bridge template file for DIP Budget update
Kordupel, Lewis	7/2/2025	1.3	Meeting with A&M large group and FTI, re: receipts forecast detailed walkthrough
Kordupel, Lewis	7/2/2025	1.3	Prepare tracker of updates to the DIP projections
Kordupel, Lewis	7/2/2025	1.2	Continue preparing updates to the DIP projection model for purposes of the revised projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	7/2/2025	1.6	Working session with L. Kordupel and H. Waismann (A&M) on DIP projection model updates
Kordupel, Lewis	7/2/2025	2.3	Prepare updates to the DIP projection model for purposes of the revised projections
Kordupel, Lewis	7/2/2025	2.7	Analyze of operating disbursements for purposes of the DIP projections
Liv-Feyman, Alec	7/2/2025	0.9	Examine vendor payment confirmation updates for EMEA dashboard
Liv-Feyman, Alec	7/2/2025	1.9	Update CIA dashboard with processing status changes
Liv-Feyman, Alec	7/2/2025	2.2	Prepare processing detail analysis for USD vendor payments
Liv-Feyman, Alec	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Liv-Feyman, Alec	7/2/2025	2.3	Develop vendor tracker status updates for NAFTA region
Liv-Feyman, Alec	7/2/2025	2.1	Review vendor mapping updates for new cash in advance agreements
Liv-Feyman, Alec	7/2/2025	1.8	Analyze payment processing breakdown for EUR currency vendors
Nguyen, Vi Hoa	7/2/2025	1.8	Track both the requested and approved amounts for each CIA submission
Nguyen, Vi Hoa	7/2/2025	1.6	Record the aggregated values of CIA requests that have been submitted and approved
Nguyen, Vi Hoa	7/2/2025	2.9	Monitor proforma invoices systematically to prevent future duplicate payments
Nguyen, Vi Hoa	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Nguyen, Vi Hoa	7/2/2025	1.8	Monitor incoming CIA requests with all pertinent details to support comprehensive process oversight
Nguyen, Vi Hoa	7/2/2025	2.1	Maintain a record of both requested and approved CIA amounts for financial tracking
Nguyen, Vi Hoa	7/2/2025	2.4	Log the complete financial details of CIA requests, including values at both the submission and approval stages
Nguyen, Vi Hoa	7/2/2025	2.2	Keep comprehensive CIA records in the tracking system, regularly monitoring their status to ensure timely execution and avoid duplicate payments
Pacheco, Santiago	7/2/2025	2.8	Revise cash in advance payment requests from the CIA inbox
Pacheco, Santiago	7/2/2025	1.8	Send back incorrect proforma requests to the purchasing department for correction
Pacheco, Santiago	7/2/2025	1.7	Approve cash in advance requests and send to AP team for payment
Pacheco, Santiago	7/2/2025	1.6	Review status on cash in advance requests with the AP team to make sure payment has been executed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/2/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M)
Pacheco, Santiago	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Pack, Laura	7/2/2025	2.8	Review and approval of proforma invoices received in the CIA inbox, send to GBS team for processing and urgent payment according to each region (EMEA requests)
Pack, Laura	7/2/2025	2.4	Analyze and approval of received CIA requests to verify its accuracy, forwarding to the respective GBS teams for processing, and support in the payment process
Pack, Laura	7/2/2025	1.9	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments (NAFTA region)
Pack, Laura	7/2/2025	0.6	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Pack, Laura	7/2/2025	2.2	Handle incoming emails related to CIA approval requests, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Postolos, Lucas	7/2/2025	0.4	Meeting with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss pay run assumptions for Europe header account
Postolos, Lucas	7/2/2025	1.6	Continue updates to EMEA actuals model to categorize transactions and prepare the DIP Budget variance analysis for the week ending June 27
Postolos, Lucas	7/2/2025	2.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report regional file receipt and disbursement categorization
Postolos, Lucas	7/2/2025	2.1	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report EMEA payment run mapping
Postolos, Lucas	7/2/2025	0.6	Modify North American payment run formulas to exclude certain disbursements made by EMEA legal entities
Postolos, Lucas	7/2/2025	0.4	Prepare of documentation for A&M team with draft DIP Budget variance Analyze materials for week ending June 27
Postolos, Lucas	7/2/2025	0.9	Review of weekly cash flow report from Marelli to compare to DIP Budget variance analysis for the week ending June 27
Postolos, Lucas	7/2/2025	0.3	Prepare of daily cash report for liquidity as of end of day July 1, including distribution to management and advisors
Postolos, Lucas	7/2/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report NAFTA payment run discrepancies
Postolos, Lucas	7/2/2025	1.4	Continue updates to North American region actuals model to categorize transactions and prepare the DIP Budget variance analysis for the week ending June 27
Postolos, Lucas	7/2/2025	1.6	Continue updates to Japan actuals model to categorize transactions and prepare the DIP Budget variance analysis for the week ending June 27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/2/2025	2.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report regional file receipt and disbursement categorization
Schmelter, Griffen	7/2/2025	0.8	Create summary of all cash held by the company by region and country as of 6/30 in JPY Oku
Schmelter, Griffen	7/2/2025	0.9	Map intercompany counterparties within the EMEA actuals for counterparty transaction data for week ending 6/27
Schmelter, Griffen	7/2/2025	1.3	Create listing of all 6/30 account balances based on information provided by factoring party, local teams, and various counterparties
Schmelter, Griffen	7/2/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report NAFTA payment run discrepancies
Schmelter, Griffen	7/2/2025	1.9	Map intercompany counterparties within the EMEA actuals for counterparty transaction data for week ending 6/27
Schmelter, Griffen	7/2/2025	2.1	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report EMEA payment run mapping
Schmelter, Griffen	7/2/2025	0.9	Analyze on software data to determine by how many days software lags behind actual bank activity
Schmelter, Griffen	7/2/2025	0.7	Map intercompany counterparties within the EMEA actuals for bank transaction data for week ending 6/27
Schmelter, Griffen	7/2/2025	0.4	Meeting with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss pay run assumptions for Europe header account
Schmelter, Griffen	7/2/2025	0.4	Map intercompany counterparties within the EMEA actuals for bank transaction data for week ending 6/27
Schmelter, Griffen	7/2/2025	0.3	Correspond with EMEA treasury team on 6/30 balances and what sources are used to build up our calculation of total cash
Schmelter, Griffen	7/2/2025	0.4	Map intercompany counterparties within the EMEA actuals for payment run data for week ending 6/27
Shahbain, Abraham	7/2/2025	0.8	Review of payment proposal from Thailand related payments to be made
Shahbain, Abraham	7/2/2025	1.7	Review and respond to emails from company on escalation vendor payments
Shibata, Gerardo Yukio	7/2/2025	0.4	Unblock suppliers CIA and its status to free payment and avoid manufacturing line stop G. Shibata (A&M)
Shibata, Gerardo Yukio	7/2/2025	0.7	Evaluate issue with CIA for transportation supplier G. Shibata (A&M)
Shiffman, David	7/2/2025	1.3	Meeting with A&M group and FTI, re: receipts forecast detailed walkthrough
Shiffman, David	7/2/2025	0.6	Prepare updates to PMO liquidity slide and related correspondence with liquidity team
Shiffman, David	7/2/2025	0.7	Correspond with Treasury team regarding receipts forecasting template and appropriate Update
Shiffman, David	7/2/2025	0.6	Correspond with K&E regarding timing of interest payments on tranche A funding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/2/2025	0.8	Review updated sales forecast compared to prior versions and provide feedback to liquidity team
Shiffman, David	7/2/2025	0.4	Correspond with Treasury team regarding priority professional fee payments
Shiffman, David	7/2/2025	0.5	Call with D. Shiffman, L. Kordupel and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	7/2/2025	0.6	Correspond with Marelli regarding approved DIP budget
Turner, Cari	7/2/2025	0.9	Follow-up with A&M team on various items from 13-week forecast and FDM vendor disbursements discussion
Turner, Cari	7/2/2025	0.7	Prepare for and participate in follow-up meeting for 13-week forecast and FDM vendor disbursements with Marelli
Turner, Cari	7/2/2025	1.3	Prepare for and participate in updated 13-week forecast and FDM vendor disbursements with Marelli
Turner, Cari	7/2/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/2/2025	1.3	Call with L. Kordupel and H. Waismann (A&M) to update bridge template file for DIP Budget update
Waismann, Heitor	7/2/2025	1.5	Prepare receipts variance file to support DIP Budget bridge
Waismann, Heitor	7/2/2025	0.5	Call with D. Shiffman, L. Kordupel and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/2/2025	2.2	Adjust DIP projections file to incorporate 13-week cash flow actuals
Waismann, Heitor	7/2/2025	1.6	Working session with L. Kordupel and H. Waismann (A&M) on DIP projection model updates
Waismann, Heitor	7/2/2025	1.4	Prepare disbursement variance file to support DIP Budget bridge
Waismann, Heitor	7/2/2025	1.3	Meeting with A&M large group and FTI, re: receipts forecast detailed walkthrough
Waismann, Heitor	7/2/2025	0.6	Prepare Capex comparison between versions provided by Marelli
Waismann, Heitor	7/2/2025	0.4	Adjust SIOP comparison analysis to incorporate variance comparison on a percentage basis
Waismann, Heitor	7/2/2025	0.4	Adjust liquidity PMO slide after comments from A&M leader
Waismann, Heitor	7/2/2025	0.2	Update PMO slide with latest liquidity chart
Warren, Joseph	7/2/2025	0.1	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M)
Warren, Joseph	7/2/2025	0.3	Analyze A&M cash in advance payment team questions relating to vendor issues and provide feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/2/2025	2.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report regional file receipt and disbursement categorization
Webber, Dan	7/2/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report NAFTA payment run discrepancies
Webber, Dan	7/2/2025	0.9	Review of EMEA bank transaction activity for week ended 6/27
Webber, Dan	7/2/2025	0.8	Review of Other Region bank transaction activity for week ended 6/27
Webber, Dan	7/2/2025	0.4	Meeting with Marelli, D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss pay run assumptions for Europe header account
Webber, Dan	7/2/2025	0.3	Correspond with Marelli regarding weekly liquidity report for WE 6/27
Webber, Dan	7/2/2025	2.1	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: WE 6.27 variance report EMEA payment run mapping
Zhang, Jianhong	7/2/2025	0.9	Match the CIA invoices with actual payment confirmations on July 2 from GBS AP team
Zhang, Jianhong	7/2/2025	2.7	Review the CIA application documents received on the morning of July 2 from the Japan procurement team and record the tracker list
Zhang, Jianhong	7/2/2025	2.4	Review the CIA documentation received on the evening of July 2 from the Japan purchasing team and record the tracker list
Zhang, Jianhong	7/2/2025	2.9	Review the CIA application documents received on the afternoon of July 2 from the Japan procurement team and record the tracker list
Zhu, Judith	7/2/2025	2.3	Review the Japan CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/2/2025	0.4	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/2/2025	0.7	Review the Japan and China CIA payment list and compile a summary
Zhu, Judith	7/2/2025	0.8	Draft an email to the China Procurement team, re: CIA requirements and template
Zhu, Judith	7/2/2025	1.6	Review the Japan CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/2/2025	1.9	Review the Japan CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/2/2025	2.2	Review the Japan CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Borgonovo, Erik	7/3/2025	2.9	Review and authorize proforma invoices needing advance payment, ensuring urgent handling and timely responses to all CIA mailbox inquiries
Borgonovo, Erik	7/3/2025	2.7	Ensure that each advance payment request is supported by adequate documentation, proper PO linkage, and compliance with payment policy before approval

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/3/2025	2.1	Maintain up-to-date tracking of all received proformas in the designated Excel sheet
Borgonovo, Erik	7/3/2025	1.4	Collaborate with the EMEA purchasing teams to understand the urgency and impact of each CIA request on operational continuity
Borgonovo, Erik	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA invoice tracker updates
Borgonovo, Erik	7/3/2025	2.7	Ensure that vendors who have not yet signed a trade agreement with Marelli are identified and that any critical cases are reported
Cui, Maggie	7/3/2025	1.4	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Farina, Joao	7/3/2025	0.8	Prepare payment forecast CIA for GBS Brazilian Team
Grossi, Nick	7/3/2025	1.3	Review tracker and provide comments re: weekly liquidity forecast
Grossi, Nick	7/3/2025	0.4	Review Asia cash flow requisitions for funding and approvals
Grossi, Nick	7/3/2025	0.1	Review liquidity certificate for compliance and financial accuracy
Grossi, Nick	7/3/2025	1.7	Review draft budget reforecast and provide comments re: same
Hamilton, Makenna	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Hamilton, Makenna	7/3/2025	0.8	Create post-petition intercompany matrix to track payments as of 6.11 at a country level
Hamilton, Makenna	7/3/2025	0.8	Save all files received via email to team drive as of 7.3
Hamilton, Makenna	7/3/2025	1.1	Create post-petition intercompany matrix to track payments as of 6.11 at a regional level
Hamilton, Makenna	7/3/2025	1.3	Create post-petition intercompany matrix to track payments as of 6.11 at a debtor status view
Hamilton, Makenna	7/3/2025	1.9	Create post-petition intercompany matrix to track payments as of 6.11 at a guarantor view
Hamilton, Makenna	7/3/2025	2.1	Certify daily liquidity report (repull as of 6.30) and distribute balances
Hill, Michael	7/3/2025	1.8	Update invoice tracker for MXN invoices
Hill, Michael	7/3/2025	2.1	Update invoice tracker for USD invoices
Hill, Michael	7/3/2025	1.6	Update invoice tracker for GBP invoices
Hill, Michael	7/3/2025	1.4	Update invoice tracker for BRL invoices
Hill, Michael	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/3/2025	2.5	Update invoice tracker for EUR invoices
Kordupel, Lewis	7/3/2025	2.8	Working session with L. Kordupel and H. Waismann (A&M) on updates to the receipts projections for purposes of the revised DIP projections
Kordupel, Lewis	7/3/2025	0.8	Working session with H. Waismann and L. Kordupel (A&M) on DIP projection model updates for purposes of the revised projections
Kordupel, Lewis	7/3/2025	1.7	Analyze of weekly cash variance report for reporting purposes
Kordupel, Lewis	7/3/2025	2.4	Analyze of weekly cash receipts for purposes of updating the DIP projections
Kordupel, Lewis	7/3/2025	2.4	Continue preparing updates to the weekly cash model for purposes of the updated DIP Projections
Kordupel, Lewis	7/3/2025	2.7	Prepare updates to the weekly cash model for purposes of the updated DIP Projections
Kordupel, Lewis	7/3/2025	2.8	Prepare updates to third-party factoring receipts for the updated DIP projections
Liv-Feyman, Alec	7/3/2025	2.2	Develop processing breakdown summary for GBP vendors
Liv-Feyman, Alec	7/3/2025	2.5	Examine new vendor mapping requirements for CIA processing
Liv-Feyman, Alec	7/3/2025	2.4	Update ASIA CIA dashboard with vendor processing details
Liv-Feyman, Alec	7/3/2025	1.9	Analyze vendor status updates across all regional trackers
Liv-Feyman, Alec	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor updates
Liv-Feyman, Alec	7/3/2025	1.7	Prepare vendor payment status analysis for LATAM dashboard
Liv-Feyman, Alec	7/3/2025	2.1	Review cash in advance vendor mapping for processing improvements
Nguyen, Vi Hoa	7/3/2025	1.6	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Nguyen, Vi Hoa	7/3/2025	2.7	Review of documentation, approval of CIAs, and forwarding to the respective GBS contacts for booking and payment processing
Nguyen, Vi Hoa	7/3/2025	2.3	Schedule a discussion with the A&M vendor team to review updates on the CIA invoice tracker
Nguyen, Vi Hoa	7/3/2025	1.2	Log all incoming CIA requests with complete details to facilitate effective process management
Nguyen, Vi Hoa	7/3/2025	1.1	Ensure the tracking file includes all current proforma invoices received across EMEA, NAM, LATAM, and APAC
Nguyen, Vi Hoa	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA invoice tracker updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/3/2025	2.6	Handle incoming emails related to the receipt of CIAs, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Pacheco, Santiago	7/3/2025	2.6	Transportation between home (Mexico City) and client office in Aguascalientes
Pacheco, Santiago	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor updates
Pacheco, Santiago	7/3/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)
Pacheco, Santiago	7/3/2025	1.4	Approve cash in advance payments and send to AP team for processing
Pacheco, Santiago	7/3/2025	1.6	Send back proforma requests to the purchasing department for correction
Pacheco, Santiago	7/3/2025	2.7	Review cash in advance payment requests from the CIA inbox
Pack, Laura	7/3/2025	1.9	Review and approve incoming emails related to CIA approval requests, ensuring the timely processing of urgent payments to avoid any disruption to business operations
Pack, Laura	7/3/2025	2.1	Review of all submitted CIA documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing (NAFTA, EMEA region)
Pack, Laura	7/3/2025	2.7	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant processing team according to each region (EMEA requests)
Pack, Laura	7/3/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor updates
Postolos, Lucas	7/3/2025	1.4	Prepare of list of intercompany transactions in Asian and LATAM regions for petition date through June 27, including identifying counterparties
Postolos, Lucas	7/3/2025	2.4	Modify vendor categorization within DIP Budget variance Analyze materials for week ending June 27 based on additional research
Postolos, Lucas	7/3/2025	2.1	Prepare of list of intercompany transactions in EMEA region for petition date through June 27, including identifying counterparties
Postolos, Lucas	7/3/2025	1.8	Prepare of list of intercompany transactions in Japan region for petition date through June 27, including identifying counterparties
Postolos, Lucas	7/3/2025	1.4	Prepare of list of intercompany transactions in North American region for petition date through June 27, including identifying counterparties
Postolos, Lucas	7/3/2025	0.9	Prepare of summary report of all intercompany transactions in report owed to DIP lender advisors and UST for week ending June 27
Postolos, Lucas	7/3/2025	0.9	Modify DIP Budget variance Analyze materials for week ending June 27 based on feedback from N. Grossi (A&M)
Postolos, Lucas	7/3/2025	0.4	Correspond with Treasury department and DIP lender advisors regarding processing invoices for payment
Postolos, Lucas	7/3/2025	0.5	Discussion among D. Shiffman, D. Webber, and L. Postolos (A&M) to reconcile receipts from counterparty in post petition period

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/3/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 2, including distribution to management and advisors
Postolos, Lucas	7/3/2025	0.4	Revise to DIP Budget variance Analyze materials for week ending June 27 prior to management distribution
Postolos, Lucas	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Postolos, Lucas	7/3/2025	0.4	Correspond with professionals to estimate accrued fees during chapter 11 period for DIP Budget reporting purposes
Postolos, Lucas	7/3/2025	2.1	Modify commentary on variances within DIP Budget variance Analyze materials for week ending June 27
Schmelter, Griffen	7/3/2025	0.6	Pull EMEA customer receipt data from Citi transaction data for week ending 6/27
Schmelter, Griffen	7/3/2025	0.6	Pull EMEA customer receipt data from software transaction data for week ending 6/27
Schmelter, Griffen	7/3/2025	0.6	Pull EMEA factoring receipt data from Citi transaction data for week ending 6/27
Schmelter, Griffen	7/3/2025	1.1	Create receipts mapping summary that excludes all factoring remittances for EMEA receipts received during week ending 6/27
Schmelter, Griffen	7/3/2025	0.4	Distribute all Japan data for week ending 6/27 necessary for receipts data to A&M colleague
Schmelter, Griffen	7/3/2025	1.4	Consolidate master bank account listing so it can be distributed for coeditors to show petition date bank account balances
Schmelter, Griffen	7/3/2025	1.6	Create receipts mapping that categorizes receipts based on the customer that sent the receipt
Schmelter, Griffen	7/3/2025	1.8	Reconcile Japanese factoring party bank accounts to confirm that all bank accounts within the portal are accounted for within the master list
Schmelter, Griffen	7/3/2025	0.7	Participate in working session to map Japan receipts to customer parties for week ending 6/27 with M. Fraccaroli (A&M)
Schmelter, Griffen	7/3/2025	0.5	Pull EMEA factoring receipt data from software transaction data for week ending 6/27
Schmelter, Griffen	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Shahbain, Abraham	7/3/2025	1.8	Review and respond to emails from company on escalation vendor payments related to pre-petition
Shahbain, Abraham	7/3/2025	0.4	Respond to emails from country business managers on cash funding process
Shahbain, Abraham	7/3/2025	0.6	Call with Marelli purchasing, treasury, and A. Shahbain (A&M) to discuss weekly funding by region
Shahbain, Abraham	7/3/2025	1.2	Review of prepetition payment proposal for EMEA and NAFTA region
Shibata, Gerardo Yukio	7/3/2025	0.4	Prepare daily meeting with Marelli, S. Pacheco (A&M) and G Shibata (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/3/2025	1.3	Correspond with A&M vendor and liquidity teams regarding status of DIP budget Update
Shiffman, David	7/3/2025	0.7	Correspond between D. Shiffman and L. Postolos (A&M) regarding Revise to DIP Budget variance Analyze for week ending June 27
Shiffman, David	7/3/2025	0.4	Correspond with A&M liquidity team regarding payroll variances
Shiffman, David	7/3/2025	0.5	Discussion among D. Shiffman, D. Webber, and L. Postolos (A&M) to reconcile receipts from counterparty in post petition period
Shiffman, David	7/3/2025	0.6	Correspond with Marelli treasury regarding customer receipts since filing
Shiffman, David	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Shiffman, David	7/3/2025	1.7	Prepare analysis of detailed forecasted customer receipts for Management review
Shiffman, David	7/3/2025	0.8	Correspond with APAC treasury team regarding joint venture cash flow projections
Waismann, Heitor	7/3/2025	0.8	Working session with H. Waismann and L. Kordupel (A&M) on DIP projection model updates for purposes of the revised projections
Waismann, Heitor	7/3/2025	0.2	Update professional fee carve-out slide in variance report presentation
Waismann, Heitor	7/3/2025	0.5	Call with A&M's cash flow team to review DIP budget and align on next steps
Waismann, Heitor	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Waismann, Heitor	7/3/2025	0.6	Prepare receipts support file, re: DIP budget update
Waismann, Heitor	7/3/2025	0.7	Update receipts support model to adjust Brazil factoring remittance terms
Waismann, Heitor	7/3/2025	1.1	Prepare analysis on specific customer's receipts, brecounterpartyg down into factoring, acceleration and normal course receipts
Waismann, Heitor	7/3/2025	1.2	Update DIP budget with latest comments from A&M leader and load to adjustments file
Waismann, Heitor	7/3/2025	1.2	Update receipts template with latest output from SIOP of week 25
Waismann, Heitor	7/3/2025	2.0	Actualize 13-week cash flow with actuals for weeks ended June 13 and June 20 with file provided by A&M internal team
Waismann, Heitor	7/3/2025	2.1	Update disbursement support model to adjust final filing date that drives post-petition disbursements
Waismann, Heitor	7/3/2025	2.5	Prepare adjusted bridge for DIP Budget variance between new version and prior version
Waismann, Heitor	7/3/2025	0.6	Update DIP budget to add specific customer's support

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/3/2025	2.8	Working session with L. Kordupel and H. Waismann (A&M) on updates to the receipts projections for purposes of the revised DIP projections
Warren, Joseph	7/3/2025	0.2	Coordinate with S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, July 3
Webber, Dan	7/3/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: WE 6.27 variance report payment run discrepancies
Webber, Dan	7/3/2025	0.5	Discussion among D. Shiffman, D. Webber, and L. Postolos (A&M) to reconcile receipts from counterparty in post petition period
Webber, Dan	7/3/2025	0.6	Review of weekly cash variance presentation for week ended 6/27
Webber, Dan	7/3/2025	0.3	Correspond with Marelli, J. Isaacson (K&E), A. Marsula (GLAS) regarding weekly liquidity report for week ended 6/27
Webber, Dan	7/3/2025	0.3	Prepare weekly liquidity report for week ended 6/27
Webber, Dan	7/3/2025	0.9	Review of weekly intercompany transaction list for week ended 6/27
Webber, Dan	7/3/2025	0.1	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding weekly cash variance report for WE 6/27
Zehetmair, Stefan	7/3/2025	0.8	Align and synchronize of the various individual trackers (TA Tracker, General Tracker, CIA Tracker)
Zhang, Jianhong	7/3/2025	2.7	Review the CIA application documents received on the morning of July 3 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/3/2025	1.3	Match the CIA invoices with actual payment confirmations on July 3 from GBS AP team
Zhang, Jianhong	7/3/2025	2.7	Review the CIA documentation received on the evening of July 3 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/3/2025	2.9	Review the CIA application documents received on the afternoon of July 3 from the Japan and China procurement team and record the tracker list
Zhu, Judith	7/3/2025	1.9	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/3/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/3/2025	2.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/3/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/3/2025	2.2	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/3/2025	0.4	Review Japan and China CIA tacker list and payment list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/4/2025	1.9	Liaise with the payment team to confirm payment dates and bank transfer execution, especially for prepayment-sensitive suppliers
Borgonovo, Erik	7/4/2025	2.8	Ensure timely review and clearance of advance-payment proformas, while monitoring and responding to CIA inbox messages
Borgonovo, Erik	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Borgonovo, Erik	7/4/2025	2.7	Follow up on invoice Update, including GBS processing and payment team actions
Borgonovo, Erik	7/4/2025	2.6	Provide training or documentation to ensure purchasing teams are aware of the standard CIA process and documentation requirements
Callerio, Lorenzo	7/4/2025	0.5	Call with C. Turner, D. Shiffman, L. Callerio, and H. Waismann (A&M) re: post-petition AP projections
Cui, Maggie	7/4/2025	1.3	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/4/2025	1.6	Review and provide commentary related to weekly cash variance report
Hamilton, Makenna	7/4/2025	0.6	Pull balances as of 7.4 for region "Other"
Hamilton, Makenna	7/4/2025	0.8	Pull balances as of 7.4 for region EMEA
Hamilton, Makenna	7/4/2025	0.3	Pull balances as of 7.4 for region Brazil
Hamilton, Makenna	7/4/2025	0.4	Pull balances as of 7.4 for region Japan
Hamilton, Makenna	7/4/2025	0.4	Pull balances as of 7.4 for region Turkey
Hamilton, Makenna	7/4/2025	0.6	Pull balances as of 7.4 for classification "non-debtor"
Hamilton, Makenna	7/4/2025	0.6	Pull balances as of 7.4 for region NAFTA
Hamilton, Makenna	7/4/2025	0.7	Pull balances as of 7.4 for region China
Hill, Michael	7/4/2025	0.7	Update invoice tracker for GBP invoices
Hill, Michael	7/4/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	7/4/2025	0.7	Update invoice tracker for MXN invoices
Hill, Michael	7/4/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	7/4/2025	0.9	Update invoice tracker for USD invoices
Hill, Michael	7/4/2025	1.2	Update invoice tracker for EUR invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/4/2025	1.3	Update payment confirmations for Latin America invoices
Hill, Michael	7/4/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Kordupel, Lewis	7/4/2025	1.2	Working session with L. Kordupel and H. Waismann (A&M) on revised DIP Projection deliverables
Kordupel, Lewis	7/4/2025	1.4	Prepare draft of revised DIP projections, including bridge analysis
Kordupel, Lewis	7/4/2025	2.4	Analyze of the impact to third-party factoring receipt revisions for purposes of the updated DIP projections
Kordupel, Lewis	7/4/2025	2.6	Working session with H. Waismann and L. Kordupel (A&M) on DIP model updates for purposes of the revised DIP projections
Kordupel, Lewis	7/4/2025	2.3	Prepare updates to the operating disbursement receipt projections for the updated DIP projections
Liv-Feyman, Alec	7/4/2025	1.8	Review processing status updates for MXN currency vendors
Liv-Feyman, Alec	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Liv-Feyman, Alec	7/4/2025	1.4	Prepare summary analysis of vendor status by region
Liv-Feyman, Alec	7/4/2025	1.9	Develop vendor mapping updates for cash in advance tracking
Liv-Feyman, Alec	7/4/2025	2.1	Update vendor tracker with payment confirmation details
Liv-Feyman, Alec	7/4/2025	2.3	Analyze CIA dashboard metrics for vendor payment processing
Nguyen, Vi Hoa	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Nguyen, Vi Hoa	7/4/2025	2.6	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (EMEA requests)
Nguyen, Vi Hoa	7/4/2025	2.3	Analyze the documentation received for all requests related to the EMEA region, directing it through the appropriate process, and forwarding it to the relevant GBS Process team while ensuring timely follow-up to avoid delays in supply
Nguyen, Vi Hoa	7/4/2025	0.6	Update status for requested post-petition invoice payments for coordination efforts
Nguyen, Vi Hoa	7/4/2025	2.6	Track of Process other CIAs in an Excel file to enable future reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	7/4/2025	2.9	Review supporting documentation, approve CIA requests, and forward them to the appropriate GBS contacts for booking and payment handling
Pacheco, Santiago	7/4/2025	2.1	Send cash in advance requests to AP team for payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/4/2025	2.2	Process cash in advance requests from the CIA inbox
Pacheco, Santiago	7/4/2025	1.7	Review status on cash in advance requests with the AP team and prepare tracker for GTS division
Pacheco, Santiago	7/4/2025	1.1	Correspond regarding incorrect proforma requests and ask for correction
Pacheco, Santiago	7/4/2025	0.4	Prepare daily meeting with Marelli, and S. Pacheco (A&M)
Pacheco, Santiago	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Pack, Laura	7/4/2025	2.2	Approve of proforma invoices received in the CIA inbox, send to GBS team for processing and urgent payment according to each region (EMEA & NAFTA requests)
Pack, Laura	7/4/2025	0.3	Call with CIA vendor team (A&M) re: invoice detail variance report
Pack, Laura	7/4/2025	1.9	Review of new e-mails coming from purchasing re: CIA requests and then release urgency payments (NAFTA region)
Pack, Laura	7/4/2025	1.7	Update CIA requests in the Excel tracking master file, monitoring their status to ensure timely processing and to prevent errors (EMEA, NAFTA)
Postolos, Lucas	7/4/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 3, including distribution to management and advisors
Postolos, Lucas	7/4/2025	0.8	Prepare of documentation for regional treasury leaders regarding process and weekly inputs for variance Analyze reporting
Postolos, Lucas	7/4/2025	0.9	Modify presentation to incorporate liquidity Metrics in DIP Budget variance Analyze materials for week ending June 27
Postolos, Lucas	7/4/2025	1.1	Modify daily cash report for liquidity based on Correspond with N. Grossi (A&M)
Postolos, Lucas	7/4/2025	1.4	Modify presentation formatting in DIP Budget variance Analyze materials for week ending June 27
Postolos, Lucas	7/4/2025	2.1	Modify commentary within DIP Budget variance Analyze materials for week ending June 27
Postolos, Lucas	7/4/2025	0.6	Correspond with Marelli and D. Shiffman (A&M) regarding draft of DIP Budget variance Analyze for week ending June 27
Schmelter, Griffen	7/4/2025	1.2	Analyze on flash cash report to determine whether bank accounts are being accurately pulled in for 7/3 balances
Shahbain, Abraham	7/4/2025	0.8	Review of proposed cash funding for each region for the following week
Shahbain, Abraham	7/4/2025	1.6	Review and respond to emails from company on escalation vendor payments related to pre-petition
Shahbain, Abraham	7/4/2025	0.4	Follow-up call with Marelli purchasing to discuss weekly cash funding needs by region for following week
Shiffman, David	7/4/2025	0.5	Call with C. Turner, D. Shiffman, L. Callerio, and H. Waismann (A&M) re: post-petition AP projections
Shiffman, David	7/4/2025	0.5	Participate in a meeting with A&M vendor team to review post-petition disbursement forecasts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/4/2025	0.7	Correspond with A&M team regarding France cash flow projections and related diligence
Shiffman, David	7/4/2025	0.8	Correspond with A&M team and Marelli treasury regarding DIP variance reporting
Shiffman, David	7/4/2025	0.8	Follow up Correspond with A&M liquidity team regarding post-petition working capital assumptions in DIP budget
Shiffman, David	7/4/2025	0.8	Prepare feedback regarding non-debtor cash flows for incorporation into updated DIP budget and share with liquidity team
Shiffman, David	7/4/2025	1.2	Call with APAC treasury team to review JV cash flows and other non-debtor funding needs
Shiffman, David	7/4/2025	0.4	Call with Marelli to review counterparty payment analysis and next steps
Simion, Tony	7/4/2025	0.3	Review and provide questions to initial draft of weekly cash variance report
Turner, Cari	7/4/2025	0.3	Review latest CIA (cash in advance) tracker
Turner, Cari	7/4/2025	0.5	Call with C. Turner, D. Shiffman, L. Callerio, and H. Waismann (A&M) re: post-petition AP projections
Waismann, Heitor	7/4/2025	0.5	Call with C. Turner, D. Shiffman, L. Callerio, and H. Waismann (A&M) re: post-petition AP projections
Waismann, Heitor	7/4/2025	1.2	Working session with L. Kordupel and H. Waismann (A&M) on revised DIP Projection deliverables
Waismann, Heitor	7/4/2025	1.8	Prepare answers to A&M's leader's comments on preliminary DIP budget
Waismann, Heitor	7/4/2025	2.1	Adjust DIP budget and bridge between versions after comments from A&M leader
Waismann, Heitor	7/4/2025	2.6	Working session with H. Waismann and L. Kordupel (A&M) on DIP model updates for purposes of the revised DIP projections
Webber, Dan	7/4/2025	0.2	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) regarding weekly cash variance presentation for week ended 6/27
Webber, Dan	7/4/2025	0.4	Review of weekly cash variance presentation for week ended 6/27
Zhang, Jianhong	7/4/2025	1.2	Match the CIA invoices with actual payment confirmations on July 4 from GBS AP team
Zhang, Jianhong	7/4/2025	2.9	Review the CIA application documents received on the afternoon of July 4 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/4/2025	2.7	Review the CIA documentation received on the evening of July 4 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/4/2025	2.8	Review the CIA application documents received on the morning of July 4 from the Japan and China procurement team and record the tracker list
Zhu, Judith	7/4/2025	0.3	Review Japan and China CIA tacker list and payment list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/4/2025	0.4	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/4/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/4/2025	2.3	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/4/2025	2.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/4/2025	2.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Grossi, Nick	7/5/2025	0.5	Call with D. Shiffman, H. Waismann, and N. Grossi (A&M) re: DIP budget update walkthrough
Grossi, Nick	7/5/2025	1.9	Prepare updated DIP budget for financial planning and reporting
Hamilton, Makenna	7/5/2025	0.6	Check CitiDirect website for balance updates as of WE 7/4
Hill, Michael	7/5/2025	1.4	Update invoice tracker for GBP invoices
Liv-Feyman, Alec	7/5/2025	1.0	Examine weekly vendor tracker status updates
Postolos, Lucas	7/5/2025	1.1	Organize documents to preserve assumptions and mapping included in variance analysis materials for June 27
Postolos, Lucas	7/5/2025	0.3	Correspond with professionals to estimate accrued fees during chapter 11 period and to process payments
Postolos, Lucas	7/5/2025	0.4	Review inputs from management to discuss potential reductions to daily requests related to DIP Budget reporting
Postolos, Lucas	7/5/2025	0.9	Incorporate into first day motion relief tracking file formulas to isolate inputs required for weekly variance analysis materials
Postolos, Lucas	7/5/2025	1.6	Update to cash actuals models to incorporate additional mapping assumptions to align with DIP Budget
Postolos, Lucas	7/5/2025	1.7	Modify cash actuals model for regions in Asia and Latin America to enhance output for variance Analyze materials
Schmelter, Griffen	7/5/2025	0.2	Pull bank account balances for factoring party China accounts as of 7/4
Schmelter, Griffen	7/5/2025	0.4	Pull bank account balances for factoring party Japan accounts as of 7/4
Schmelter, Griffen	7/5/2025	0.2	Pull bank account balances for Citi accounts as of 7/4
Schmelter, Griffen	7/5/2025	0.8	Incorporate All bank account balances pulled via online bank system to consolidated bank account sheet
Shiffman, David	7/5/2025	0.5	Call with D. Shiffman, H. Waismann, and N. Grossi (A&M) re: DIP budget update walkthrough
Shiffman, David	7/5/2025	1.0	Call with H. Waismann and D. Shiffman (A&M) re: DIP budget update touchpoint and next steps alignment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/5/2025	2.1	Prepare waterfall chart reflecting summarized bridge of prior and current DIP budget
Waismann, Heitor	7/5/2025	0.5	Call with D. Shiffman, H. Waismann, and N. Grossi (A&M) re: DIP budget update walkthrough
Waismann, Heitor	7/5/2025	1.0	Call with H. Waismann and D. Shiffman (A&M) re: DIP budget update touchpoint and next steps alignment
Waismann, Heitor	7/5/2025	2.7	Adjust DIP budget and 13-week cash flow forecasts with latest comments from A&M leader
Waismann, Heitor	7/5/2025	2.8	Prepare factoring comparison between prior and current versions by factor
Cook, Jacob	7/6/2025	0.6	Email correspondence with Marelli regional accounting teams related to consolidation of actual vendor spend for WE 7/4/25
Cook, Jacob	7/6/2025	0.3	Review of open AP reporting related to French Legal Entities
Grossi, Nick	7/6/2025	1.0	Prepare DIP budget reforecast for updated financial projections
Hamilton, Makenna	7/6/2025	1.1	Pull counterpartying balances for WE 7/4
Hamilton, Makenna	7/6/2025	1.3	Compile team file tracker for WE 7/4
Hamilton, Makenna	7/6/2025	1.3	Pull counterpartying balances for WE 7/4
Hill, Michael	7/6/2025	0.7	Update chart tracking vendors in CIA per day
Hill, Michael	7/6/2025	2.6	Update payment confirmations for North America invoices
Hill, Michael	7/6/2025	2.7	Update payment confirmations for European invoices
Hill, Michael	7/6/2025	0.6	Update chart tracking invoices approved per day
Hill, Michael	7/6/2025	1.9	Update payment confirmations for Latin America invoices
Liv-Feyman, Alec	7/6/2025	0.9	Develop processing detail updates for BRL currency vendors
Liv-Feyman, Alec	7/6/2025	2.1	Analyze payment status tracking across NAFTA vendor dashboard
Liv-Feyman, Alec	7/6/2025	2.4	Review vendor master mapping for new cash in advance additions
Liv-Feyman, Alec	7/6/2025	2.6	Update CIA dashboard ASIA with vendor processing breakdown
Postolos, Lucas	7/6/2025	0.9	Refine formulas to map intercompany transaction counterparties as part of weekly DIP Budget reporting requirements
Postolos, Lucas	7/6/2025	0.4	Continue to review inputs from management to discuss potential reductions to daily requests related to DIP Budget reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/6/2025	0.9	Develop mapping of legal entities to differentiate debtor and non-debtor transactions and counterparties
Postolos, Lucas	7/6/2025	1.3	Modify output of Europe, Middle East, and Africa region cash actuals model to prepare for upcoming variance Analyze production
Postolos, Lucas	7/6/2025	1.9	Develop mapping of non-debtor intercompany activity to support preparation of weekly intercompany transaction report
Postolos, Lucas	7/6/2025	0.8	Prepare of documentation for G. Schmelter, M. Hamilton, and M. Fraccaroli (A&M) regarding workplan for week ending July 11 to prepare variance Analyze
Schmelter, Griffen	7/6/2025	0.2	Pull bank account balances for counterparty accounts as of 7/4
Schmelter, Griffen	7/6/2025	0.4	Incorporate counterparty account balances pulled via online bank system to consolidated bank account sheet
Schmelter, Griffen	7/6/2025	0.9	Create a distribution version of 7/4 bank balances listing to sent to local treasury teams
Schmelter, Griffen	7/6/2025	1.8	Update receipts mapping to reflect multiple naming for the same customer in the receipts summary page
Shiffman, David	7/6/2025	2.2	Prepare and review analysis of vendor terms by region to inform post-petition vendor payment forecast
Shiffman, David	7/6/2025	1.9	Prepare and review presentation materials for updated DIP projections
Waismann, Heitor	7/6/2025	2.6	Prepare analysis on cash-on-demand assumptions assumed in DIP budget
Waismann, Heitor	7/6/2025	1.8	Prepare factoring summary that support updated DIP budget and 13-week cash flow
Waismann, Heitor	7/6/2025	2.1	Prepare alternative scenario for DIP budget including specific customer catch-up of withheld amounts and add-back of portion of FDM relief
Waismann, Heitor	7/6/2025	2.4	Adjust the DIP budget bridge to incorporate comments from A&M leader
Waismann, Heitor	7/6/2025	2.5	Prepare presentation with new scenario for DIP budget and including a bridge comparing to prior scenario
Webber, Dan	7/6/2025	0.1	Correspond with G. Schmelter (A&M) regarding customer receipts mapping Analyze for WE 6/27
Webber, Dan	7/6/2025	0.3	Review of customer receipts mapping analysis for WE 6/27
Zhu, Judith	7/6/2025	1.3	Sort and update the CIA tracker lists for Japan and China, enhance the summary template, and configure formulas to streamline the CIA and TA review processes
Zhu, Judith	7/6/2025	0.4	Check the TA list and configure formulas in the CIA tracker
Borgonovo, Erik	7/7/2025	2.6	Carry out analysis on upfront-payment proformas, authorizing and forwarding them for immediate action
Borgonovo, Erik	7/7/2025	1.9	Identify recurring errors or inefficiencies in the documentation workflow and propose improvements or training

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Borgonovo, Erik	7/7/2025	2.8	Process and clear proforma invoices that need advance payment while replying to all CIA mailbox submissions
Borgonovo, Erik	7/7/2025	2.7	Help move CIA requests forward by supporting GBS and instructing purchasing on compliant submissions
Cui, Maggie	7/7/2025	1.2	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/7/2025	1.3	Review and provide comments re: potential settlement discussions
Grossi, Nick	7/7/2025	0.8	Prepare revised factoring analysis for review and approval
Grossi, Nick	7/7/2025	1.7	Prepare revised DIP projections for updated financial planning
Grossi, Nick	7/7/2025	1.1	Review and provide comments re: non-debtor cash flows
Grossi, Nick	7/7/2025	0.9	Review and provide commentary to draft variance report
Hamilton, Makenna	7/7/2025	0.2	Call with L. Postolos and M. Hamilton (A&M) to discuss on-time professional fee payment standard procedures
Hamilton, Makenna	7/7/2025	0.8	Pull balances as of 7.7 for region Turkey
Hamilton, Makenna	7/7/2025	0.9	Pull balances as of 7.7 for region "Other"
Hamilton, Makenna	7/7/2025	0.7	Send follow up emails to company for outstanding items
Hamilton, Makenna	7/7/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Hamilton, Makenna	7/7/2025	0.8	Pull balances as of 7.7 for region NAFTA
Hamilton, Makenna	7/7/2025	0.8	Compile professional fee tracker for June payment estimates
Hamilton, Makenna	7/7/2025	1.3	Pull balances as of 7.7 for region China
Hamilton, Makenna	7/7/2025	0.7	Pull balances as of 7.7 for region Brazil
Hamilton, Makenna	7/7/2025	0.6	Pull balances as of 7.7 for region Japan
Hamilton, Makenna	7/7/2025	0.9	Pull balances as of 7.7 for region EMEA
Hamilton, Makenna	7/7/2025	1.2	Complete daily cash balance report for 7/7
Hamilton, Makenna	7/7/2025	1.3	Compile team file tracker as of 7/7

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/7/2025	0.6	Pull balances as of 7.7 for classification "non-debtor"
Hill, Michael	7/7/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	7/7/2025	1.4	Update invoice tracker for MXN invoices
Hill, Michael	7/7/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Hill, Michael	7/7/2025	0.9	Update invoice tracker for GBP invoices
Hill, Michael	7/7/2025	1.1	Update invoice tracker for BRL invoices
Hill, Michael	7/7/2025	1.4	Update invoice tracker for USD invoices
Hill, Michael	7/7/2025	1.4	Update payment confirmations for Latin America invoices
Hill, Michael	7/7/2025	1.8	Update invoice tracker for EUR invoices
Liv-Feyman, Alec	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Liv-Feyman, Alec	7/7/2025	1.9	Update vendor mapping analysis for cash in advance payments
Liv-Feyman, Alec	7/7/2025	2.2	Analyze vendor status classification for dashboard reporting
Liv-Feyman, Alec	7/7/2025	2.3	Prepare vendor payment confirmation tracker for EMEA region
Liv-Feyman, Alec	7/7/2025	2.4	Review processing status updates for LATAM vendor tracker
Liv-Feyman, Alec	7/7/2025	1.3	Develop summary updates for CIA vendor processing metrics
Liv-Feyman, Alec	7/7/2025	2.1	Examine CIA dashboard processing breakdown by vendor type
Nguyen, Vi Hoa	7/7/2025	1.2	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments
Nguyen, Vi Hoa	7/7/2025	0.7	Track of Process CIAs in an Excel file to enable future reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	7/7/2025	1.8	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments
Nguyen, Vi Hoa	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Nguyen, Vi Hoa	7/7/2025	2.4	Assist the relevant departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/7/2025	0.8	Review of received CIA requests to verify its accuracy, forwarding to the respective GBS teams for processing, and support in the payment process
Nguyen, Vi Hoa	7/7/2025	3.1	Update tracking with all the pro-forma received up-to-date for EMEA, NAM, LATAM and APAC
Pacheco, Santiago	7/7/2025	2.2	Process cash in advance requests from the CIA email
Pacheco, Santiago	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Pacheco, Santiago	7/7/2025	2.1	Send cash in advance requests to AP team for processing
Pacheco, Santiago	7/7/2025	1.6	Review pending cash in advance requests with the AP team
Pacheco, Santiago	7/7/2025	1.2	Correspond regarding incorrect cash in advance requests and ask for correction
Pacheco, Santiago	7/7/2025	0.9	Office conference with GBS, Marelli, S. Pacheco (A&M), G. Shibata (A&M) about future risk and challenges due to current CIA process
Pack, Laura	7/7/2025	2.7	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (EMEA requests)
Pack, Laura	7/7/2025	2.6	Examine of new e-mails coming from purchasing re: CIA requests, then release urgency payments and track them in Master Excel file
Pack, Laura	7/7/2025	2.4	Track proforma invoices received in the CIA inbox related to EMEA and NAFTA
Pack, Laura	7/7/2025	0.2	Call with CIA vendor team (A&M) re: NAFTA vendor payment updates
Pack, Laura	7/7/2025	2.3	Provide analysis of proforma invoices received in the CIA inbox and process to the relevant GBS according to each region (NAFTA requests)
Postolos, Lucas	7/7/2025	0.7	Working session with M. Fraccaroli (A&M) to revise professional fee invoice tracking documents
Postolos, Lucas	7/7/2025	0.3	Review bank balances files in Mexico region for incorporating into NAFTA cash actuals model
Postolos, Lucas	7/7/2025	0.4	Prepare of documentation for Marelli regarding reconciliation of cash flows in NAFTA region
Postolos, Lucas	7/7/2025	0.3	Correspond with treasury department regarding processing DIP lender advisor payments
Postolos, Lucas	7/7/2025	0.2	Call with L. Postolos and M. Hamilton (A&M) to discuss on-time professional fee payment standard procedures
Postolos, Lucas	7/7/2025	0.6	Update to documentation organizing process of cash actuals to prepare DIP Budget variance Analyze for internal A&M team
Postolos, Lucas	7/7/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Postolos, Lucas	7/7/2025	0.9	Reconcile transactions in Mexico bank accounts to capture activity accurately in cash actuals for NAFTA region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/7/2025	0.4	Prepare of documentation for Marelli regarding reconciliation of cash flows in China region
Postolos, Lucas	7/7/2025	0.2	Call with L. Postolos and G. Schmelter (A&M) to discuss factors driving variance between bank transaction detail and ending cash balances for week ending 7/4
Postolos, Lucas	7/7/2025	0.9	Review of inputs provided by regional treasury personnel to incorporate into variance analysis materials for week ending July 4
Postolos, Lucas	7/7/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 4, including distribution to management and advisors
Postolos, Lucas	7/7/2025	1.8	Update to NAFTA region cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 4
Postolos, Lucas	7/7/2025	0.6	Prepare of support documentation for Alix and FTI teams behind DIP Budget variance Analyze for week ending June 27
Postolos, Lucas	7/7/2025	0.4	Prepare of documentation to send DIP Budget variance Analyze and intercompany report for week ending July 4 to DIP lender advisors and UST
Postolos, Lucas	7/7/2025	2.8	Update to Other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 4
Postolos, Lucas	7/7/2025	2.3	Reconcile cash flows in China region for purposes of preparing DIP Budget variance analysis for week ending July 4
Schmelter, Griffen	7/7/2025	1.1	Create listing of all questions for Japan region on the payment run file, Japan bank activity, and certain transaction for the 6/28 - 7/4 period to be sent to Japan treasury
Schmelter, Griffen	7/7/2025	1.4	Determine factors driving variance between Japan ending bank balances and bank activity for the period 6/28 -7/4
Schmelter, Griffen	7/7/2025	0.2	Push 7/4 bank balances into Other regions actuals model
Schmelter, Griffen	7/7/2025	0.2	Push 7/4 bank balances into Japan actuals model
Schmelter, Griffen	7/7/2025	0.2	Call with L. Postolos and G. Schmelter (A&M) to discuss factors driving variance between bank transaction detail and ending cash balances for week ending 7/4
Schmelter, Griffen	7/7/2025	0.6	Determine whether or not we have received all items necessary to complete cash actuals process as of beginning of day 7/7
Schmelter, Griffen	7/7/2025	1.1	Analyze on flash cash report to determine why ending balances do not tie to bank account balances provided by local treasury teams
Schmelter, Griffen	7/7/2025	1.3	Analyze between bank account balances provided by local treasury and ending balances in variance reports
Schmelter, Griffen	7/7/2025	1.3	Determine factors driving variance between Other regions ending bank balances and bank activity for the period 6/28 -7/4
Schmelter, Griffen	7/7/2025	0.6	Roll APAC cash balances received from APAC treasury team into consolidated sheet and confirm no Update have been made to cash balances inputted by A&M team
Schmelter, Griffen	7/7/2025	0.3	Correspond with Japan treasury team on questions relating to Japan payment run file, Japan bank activity, and Japanese bank accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/7/2025	0.3	Push counterparty activity data for China, Brazil, and all other countries for dates 6/28 - 7/4 into the Other regions budget vs actuals file
Schmelter, Griffen	7/7/2025	0.4	Add China payment run file for week of 6. 28 - 7. 4 to the Other regions actuals model file
Schmelter, Griffen	7/7/2025	0.4	Pull counterparty activity data for China, Brazil, and all other countries for dates 6/28 - 7/4
Schmelter, Griffen	7/7/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Schmelter, Griffen	7/7/2025	0.3	Push 7/4 bank balances into EMEA actuals model
Schmelter, Griffen	7/7/2025	0.7	Consolidate 7/4 bank balances received from Local team for EMEA, NAFTA, and LATAM received
Schmelter, Griffen	7/7/2025	0.3	Push currency translation into all region actuals models (NAFTA, EMEA, Japan, Other) as of 7/4
Schmelter, Griffen	7/7/2025	0.5	Pull currency translations for JPY and USD for the week ending 7/4 from third party sources
Schmelter, Griffen	7/7/2025	0.5	Create distribution version of consolidated 7/4 bank balances sheet to be sent to all treasury teams for bank account balance confirmation
Schmelter, Griffen	7/7/2025	0.8	Determine by how much currency rate variation effects beginning bank balances from rates 6/27 vs 7/4 for week ending 7/4
Schmelter, Griffen	7/7/2025	0.3	Push 7/4 bank balances into NAFTA actuals model
Shahbain, Abraham	7/7/2025	1.4	Review and respond to emails from company on escalation vendor payments related to pre-petition
Shibata, Gerardo Yukio	7/7/2025	0.9	Office conference with GBS, Marelli, S. Pacheco (A&M), G. Shibata (A&M) about future risk and challenges due to current CIA process
Shibata, Gerardo Yukio	7/7/2025	0.3	Discuss situation of supplier that has CIA but should be normal payment with GBS, S. Pacheco (A&M), Marelli, G. Shibata (A&M)
Shibata, Gerardo Yukio	7/7/2025	0.9	Office conference with GBS, Marelli, S. Pacheco (A&M), G. Shibata (A&M) about future risk and challenges due to current CIA process
Shiffman, David	7/7/2025	2.8	Review updated DIP projections and provide feedback to liquidity team
Shiffman, David	7/7/2025	0.7	Review updated factoring assumptions with Marelli Treasury
Shiffman, David	7/7/2025	1.2	Prepare DIP projection variance reports to highlight key changes from initial budget
Shiffman, David	7/7/2025	0.4	Call with PJT, K&E and A&M teams to review key considerations of latest DIP projections
Shiffman, David	7/7/2025	0.4	Correspond with K&E regarding negotiations with third party factoring bank
Shiffman, David	7/7/2025	0.6	Revise counterparty forecast for discussion with Management
Shiffman, David	7/7/2025	0.6	Call with H. Waismann and D. Shiffman (A&M) to align on next steps for DIP budget update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/7/2025	0.9	Call with H. Waismann and D. Shiffman (A&M) to review DIP budget and 13-week cash flow adjustments
Simion, Tony	7/7/2025	0.7	Attend meeting with Japanese company advisors on questions related to DIP budget and other cash flow questions
Simion, Tony	7/7/2025	0.6	Review weekly cash actual variance report and provide comments
Simion, Tony	7/7/2025	0.4	Call with Company treasurer to discuss weekly cash flow forecast and business unit allocation
Waismann, Heitor	7/7/2025	0.7	Adjust detailed waterfall bridge with comments from A&M leader
Waismann, Heitor	7/7/2025	0.9	Call with H. Waismann and D. Shiffman (A&M) to review DIP budget and 13-week cash flow adjustments
Waismann, Heitor	7/7/2025	1.0	Update presentation of DIP budget to include cash flows in dollars
Waismann, Heitor	7/7/2025	0.6	Call with H. Waismann and D. Shiffman (A&M) to align on next steps for DIP budget update
Waismann, Heitor	7/7/2025	1.4	Update presentation of DIP budget to adjust for latest cash flow forecast
Waismann, Heitor	7/7/2025	1.9	Prepare a three-pager pdf with current DIP budget forecast, prior DIP budget forecast and variance
Waismann, Heitor	7/7/2025	2.1	Prepare another detailed waterfall bridge to support changes from the latest DIP budget scenario
Waismann, Heitor	7/7/2025	0.8	Update presentation of DIP budget to adjust the waterfall bridge to include new column for specific factor impact
Waismann, Heitor	7/7/2025	2.4	Adjust factoring summary to add a factoring variance page against prior DIP budget version
Waismann, Heitor	7/7/2025	0.7	Update presentation of DIP budget to include comments from A&M leader on formatting
Warren, Joseph	7/7/2025	0.2	Coordinate with S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Monday, July 7
Webber, Dan	7/7/2025	0.1	Correspond with D. Shiffman, L. Postolos (A&M) regarding calendar for weekly variance discussions with various constituencies
Webber, Dan	7/7/2025	0.4	Review bank activity for EMEA disbursements for WE 7/4
Webber, Dan	7/7/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Webber, Dan	7/7/2025	0.2	Review mapping of customer receipts for Japan region for WE 7/4
Webber, Dan	7/7/2025	0.1	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding entering manual bank transaction entry assumptions for NAFTA
Webber, Dan	7/7/2025	0.2	Review weekly cash actualization playbook to streamline recurring processes
Webber, Dan	7/7/2025	0.1	Review of proposed diligence list for Japan region for cash activity in WE 7/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/7/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding cash actualization weekly playbook
Webber, Dan	7/7/2025	0.1	Correspond with Marelli regarding approval for weekly variance materials for WE 6/27
Webber, Dan	7/7/2025	0.3	Review of NAFTA Mexico bank activity for WE 7/4
Webber, Dan	7/7/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding status of cash actuals support files for WE 7/4
Webber, Dan	7/7/2025	0.2	Correspond with G. Schmelter (A&M) regarding customer receipts mapping Analyze for WE 7/4
Webber, Dan	7/7/2025	0.1	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding status of certain JV legal entity
Zhang, Jianhong	7/7/2025	2.7	Review the CIA documentation received on the evening of July 7 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/7/2025	2.9	Review the CIA application documents received on the afternoon of July 7 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/7/2025	1.3	Match the CIA invoices with actual payment confirmations on July 7 from GBS AP team
Zhang, Jianhong	7/7/2025	0.2	Check information from the CIA Teams about Trade agreement and CIA review issues
Zhang, Jianhong	7/7/2025	2.7	Review the CIA application documents received on the morning of July 7 from the Japan and China procurement team and record the tracker list
Zhu, Judith	7/7/2025	2.3	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/7/2025	0.4	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/7/2025	2.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/7/2025	0.9	Compile and organize the Japan and China CIA tracker and payment list
Zhu, Judith	7/7/2025	0.7	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/7/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/7/2025	0.6	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/7/2025	2.9	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Borgonovo, Erik	7/8/2025	2.1	Monitor and verify which vendors have not yet signed a trade agreement with Marelli, and flag any critical ones
Borgonovo, Erik	7/8/2025	0.2	Call with CIA vendor team (A&M) re: invoice reconciliation updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/8/2025	0.3	Call with CIA vendor team (A&M) re: Marelli Thailand vendor updates
Borgonovo, Erik	7/8/2025	2.2	Track and monitor pro-forma invoices to ensure accurate processing and prevent duplicate payments in the future
Borgonovo, Erik	7/8/2025	2.6	Address department inquiries (logistics and purchasing) to avoid delays in CIA payments
Borgonovo, Erik	7/8/2025	2.9	Validate and greenlight proformas requiring upfront payment, ensuring swift payment execution and mailbox response
Cook, Jacob	7/8/2025	1.3	Update to draft reporting for weekly vendor FDM spend actuals for prior week
Cook, Jacob	7/8/2025	0.3	Email correspondence with internal A&M related to weekly FDM vendor spend reporting
Cui, Maggie	7/8/2025	0.9	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/8/2025	1.7	Prepare revised FDM spend estimates
Grossi, Nick	7/8/2025	1.0	Prepare and participate in discussion with A. Vaccari and Marelli) related to DIP reforecast
Grossi, Nick	7/8/2025	0.9	Review proforma CIA requests for compliance and accuracy
Grossi, Nick	7/8/2025	0.3	Review and provide comments re: flash cash
Grossi, Nick	7/8/2025	1.7	Prepare distribution materials re: to DIP projections
Hamilton, Makenna	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), Marelli re: China payment run nuances and transaction details
Hamilton, Makenna	7/8/2025	1.3	Layer in additional received information to professional fee tracker
Hamilton, Makenna	7/8/2025	2.1	Create dynamic vendor mapping for regional file NAFTA
Hamilton, Makenna	7/8/2025	1.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 afternoon
Hamilton, Makenna	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: NAFTA manual and Mexico activity complexities
Hamilton, Makenna	7/8/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Hamilton, Makenna	7/8/2025	2.8	Pull all regional balances for 7/8 day
Hamilton, Makenna	7/8/2025	2.2	Create dynamic vendor mapping for regional file EMEA
Hamilton, Makenna	7/8/2025	1.6	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 morning

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/8/2025	1.7	Create dynamic vendor mapping for regional file Other
Hill, Michael	7/8/2025	1.4	Update invoice tracker for MXN invoices
Hill, Michael	7/8/2025	0.8	Confirm retainment of CIA invoice tracking with the Asia tracking team
Hill, Michael	7/8/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	7/8/2025	1.9	Update payment confirmations for North America invoices
Hill, Michael	7/8/2025	1.3	Update invoice tracker for BRL invoices
Hill, Michael	7/8/2025	1.2	Update payment confirmations for Latin America invoices
Hill, Michael	7/8/2025	1.9	Update invoice tracker for EUR invoices
Hill, Michael	7/8/2025	1.7	Update invoice tracker for USD invoices
Hill, Michael	7/8/2025	1.6	Update invoice tracker for GBP invoices
Hill, Michael	7/8/2025	0.3	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Liv-Feyman, Alec	7/8/2025	0.3	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Liv-Feyman, Alec	7/8/2025	1.9	Develop vendor payment status tracker for NAFTA dashboard
Liv-Feyman, Alec	7/8/2025	2.1	Examine vendor master mapping updates for new CIA agreements
Liv-Feyman, Alec	7/8/2025	2.1	Review CIA dashboard ASIA vendor mapping requirements
Liv-Feyman, Alec	7/8/2025	2.2	Update vendor tracker with booked payment status details
Liv-Feyman, Alec	7/8/2025	2.3	Analyze processing breakdown for USD cash in advance vendors
Liv-Feyman, Alec	7/8/2025	2.4	Prepare processing detail analysis for EUR vendor payments
Nguyen, Vi Hoa	7/8/2025	1.9	Review documents, approve CIA requests, and send them to GBS for booking and payments
Nguyen, Vi Hoa	7/8/2025	1.1	Review the documentation, complete the CIA approval process, and forward the requests to the corresponding GBS contact for payment and booking procedures
Nguyen, Vi Hoa	7/8/2025	0.3	Call with CIA vendor team (A&M) re: Marelli Thailand vendor updates
Nguyen, Vi Hoa	7/8/2025	2.4	Examine the supporting documents, approve CIA requests, and direct them to the designated GBS representatives for booking and payment processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/8/2025	2.9	Assess the provided documents, authorize CIA requests, and ensure they are delivered to the correct GBS contact for processing
Nguyen, Vi Hoa	7/8/2025	2.1	Maintain a record of processed CIA transactions in an Excel file to support future reconciliation and avoid duplicate payments
Pacheco, Santiago	7/8/2025	1.7	Process cash in advance requests from the CIA email
Pacheco, Santiago	7/8/2025	1.4	Office conference Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to address open items by ERP for the CIA
Pacheco, Santiago	7/8/2025	1.1	Send cash in advance requests to AP team for processing
Pacheco, Santiago	7/8/2025	1.1	Office conference with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to discuss process to reconciliate CIA with GR and invoices
Pacheco, Santiago	7/8/2025	0.9	Review pending cash in advance requests with the AP team
Pacheco, Santiago	7/8/2025	0.8	Correspond regarding incorrect cash in advance requests and ask for correction
Pacheco, Santiago	7/8/2025	0.6	Office conference with S. Pacheco (A&M), G. Shibata (A&M), Marelli to discuss process to reconciliate CIA with GR and invoices
Pacheco, Santiago	7/8/2025	0.2	Call with CIA vendor team (A&M) re: invoice reconciliation Update
Pack, Laura	7/8/2025	1.9	Align payment confirmations in the Excel Master tracker with the information received via E-Mail in CIA inbox
Pack, Laura	7/8/2025	2.7	Review supporting documentation, approve CIA requests and forward them to the appropriate GBS contacts for booking and payment
Pack, Laura	7/8/2025	0.2	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Postolos, Lucas	7/8/2025	2.8	Reconciliation of bank transaction data to bank balances in China region for cash actuals in week ending July 4
Postolos, Lucas	7/8/2025	0.4	Correspond with treasury department regarding processing DIP lender advisor payments
Postolos, Lucas	7/8/2025	0.6	Reconciliation of cash for report on liquidity as of end of day July 7, including distribution to management and advisors
Postolos, Lucas	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: NAFTA manual and Mexico activity complexities
Postolos, Lucas	7/8/2025	0.9	Analyze of net intercompany across regions for purposes of reconciling cash actuals for DIP Budget variance Analyze
Postolos, Lucas	7/8/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Postolos, Lucas	7/8/2025	1.3	Revise to European region cash actuals model to prepare DIP Budget variance Analyze for week ending July 4
Postolos, Lucas	7/8/2025	1.6	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 morning
Postolos, Lucas	7/8/2025	1.8	Revise to North American region cash actuals model to prepare DIP Budget variance Analyze for week ending July 4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/8/2025	2.2	Reconciliation of bank transaction data to bank balances in Brazil region for cash actuals in week ending July 4
Postolos, Lucas	7/8/2025	1.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 afternoon
Postolos, Lucas	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), Marelli re: China payment run nuances and transaction details
Schmelter, Griffen	7/8/2025	0.9	Determine whether responses provided by local treasury team in Japan answer questions related to new bank accounts and current issues with cash actuals model in Japan
Schmelter, Griffen	7/8/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Schmelter, Griffen	7/8/2025	0.8	Create report detailing differences between bank account balances provided by local treasury team and ending balances in variance report for week ending 7/4
Schmelter, Griffen	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), Marelli re: China payment run nuances and transaction details
Schmelter, Griffen	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: NAFTA manual and Mexico activity complexities
Schmelter, Griffen	7/8/2025	0.9	Change receipts listing from a weekly version into a consolidated version
Schmelter, Griffen	7/8/2025	1.8	Create new customer mapping to link receipts pulled from regional actuals models to common customer names
Schmelter, Griffen	7/8/2025	1.0	Create listing of all receipts from petition date to 6/27 for the Other region
Schmelter, Griffen	7/8/2025	1.3	Create listing of all receipts from petition date to 6/27 for the NAFTA region
Schmelter, Griffen	7/8/2025	1.5	Create listing of all receipts from petition date to 6/27 for the EMEA region
Schmelter, Griffen	7/8/2025	1.6	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 morning
Schmelter, Griffen	7/8/2025	1.7	Create Summary depicting how many receipts have been received by the companies largest 5 customers according to forecast from petition date until 7/4
Schmelter, Griffen	7/8/2025	0.6	Determine whether reconciliation is necessary for incremental bank accounts raised by Japanese treasury team
Schmelter, Griffen	7/8/2025	1.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 afternoon
Shahbain, Abraham	7/8/2025	0.9	Review of proposed post-petition payments to be made in current week
Shibata, Gerardo Yukio	7/8/2025	1.4	Office conference Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to address open items by ERP for the CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/8/2025	1.1	Office conference with Marelli, GBS, S. Pacheco (A&M), G. Shibata (A&M) to discuss process to reconciliate CIA with GR and invoices
Shibata, Gerardo Yukio	7/8/2025	0.6	Office conference with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to discuss process to reconciliate CIA with GR and invoices
Shibata, Gerardo Yukio	7/8/2025	0.7	Document current process to reconcile information CIA and invoices G Shibata (A&M)
Shibata, Gerardo Yukio	7/8/2025	1.3	Document current process to reconcile information CIA and invoices G. Shibata (A&M)
Shiffman, David	7/8/2025	1.4	Review receipts and payroll forecasts by region for inclusion in updated 13 week DIP budget
Shiffman, David	7/8/2025	0.9	Follow up call with Marelli Management and Treasury to review latest DIP projections related presentation materials
Shiffman, David	7/8/2025	3.3	Prepare DIP refresh presentation materials
Shiffman, David	7/8/2025	0.8	Call with H. Waismann and D. Shiffman (A&M) to discuss update of 13-week cash flow
Shiffman, David	7/8/2025	1.7	Review draft thirteen week DIP budget and provide feedback
Shiffman, David	7/8/2025	0.7	Call with Alix to review DIP variance reporting and related follow up
Shiffman, David	7/8/2025	1.4	Follow up discussions with A&M team regarding Company feedback and Revise to DIP projections
Shiffman, David	7/8/2025	1.3	Review factoring forecast provided by Marelli Treasury team and provide feedback on analysis
Shiffman, David	7/8/2025	1.2	Call with Marelli Management and Treasury to review latest DIP projections and factoring assumptions
Shiffman, David	7/8/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss adjustments to updated DIP budget
Simion, Tony	7/8/2025	0.6	Attend meeting with Management to discuss weekly cash flow forecast and adjustments
Simion, Tony	7/8/2025	1.1	Attend meeting with Management to review latest DIP reforecast and process for allocation to divisions on disbursements and assumptions on cash receipts
Turner, Cari	7/8/2025	0.8	Review weekly cash allocation file for accuracy and approvals
Turner, Cari	7/8/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/8/2025	1.1	Create 13-week set-up in the output file for DIP budget
Waismann, Heitor	7/8/2025	1.4	Prepare output version of 13-week cash flow forecast for all four regions
Waismann, Heitor	7/8/2025	2.1	Update 13-week cash flow forecast with base information from DIP budget model
Waismann, Heitor	7/8/2025	2.4	Prepare answers and adjust 13-week cash flow for comments from A&M leader

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/8/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss adjustments to updated DIP budget
Waismann, Heitor	7/8/2025	1.3	Update receipts forecast in 13-week cash flow with template inputs from Marelli
Waismann, Heitor	7/8/2025	0.8	Call with H. Waismann and D. Shiffman (A&M) to discuss update of 13-week cash flow
Waismann, Heitor	7/8/2025	2.8	In-person meeting with Marelli treasury team to go through the updated DIP budget update
Waismann, Heitor	7/8/2025	1.1	Update Capex forecast with latest received from Marelli
Waismann, Heitor	7/8/2025	1.6	Summarize payroll template received from Marelli and input into 13-week cash flow model
Webber, Dan	7/8/2025	0.5	Review bank transaction data from for Other Regions for WE 7/4
Webber, Dan	7/8/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: actuals WS updates for WE 7/4
Webber, Dan	7/8/2025	1.6	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 morning
Webber, Dan	7/8/2025	1.9	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis regional file roll-up as of 7/8 afternoon
Webber, Dan	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: NAFTA manual and Mexico activity complexities
Webber, Dan	7/8/2025	0.6	Review Brazil bank transaction data to identify certain intercompany transactions for WE 7/4
Webber, Dan	7/8/2025	0.7	Review bank transaction data to identify certain intercompany transactions for WE 7/4
Webber, Dan	7/8/2025	0.4	Compare management reporting for WE 7/4 to cash actuals models for same period
Webber, Dan	7/8/2025	0.1	Review intercompany activity from counterparty for NAFTA region for WE 7/4
Webber, Dan	7/8/2025	0.1	Review correspondence with Marelli and L. Postolos (A&M) regarding categorization of bank account disbursements
Webber, Dan	7/8/2025	0.8	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), A. Huang, A. Zhenzhen, and Marelli re: China payment run nuances and transaction details
Zhang, Jianhong	7/8/2025	2.9	Review the CIA application documents received on the afternoon of July 8 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/8/2025	1.6	Match the CIA invoices with actual payment confirmations on July 8 from GBS AP team
Zhang, Jianhong	7/8/2025	0.2	Check and obtain information about CIA review requirements from the CIA Teams
Zhang, Jianhong	7/8/2025	2.6	Review the CIA application documents received on the morning of July 8 from the Japan and China procurement team and record the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhang, Jianhong	7/8/2025	1.9	Review the CIA documentation received on the evening of July 8 from the Japan and China purchasing team and record the tracker list
Zhu, Judith	7/8/2025	1.1	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/8/2025	0.3	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/8/2025	1.9	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/8/2025	1.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/8/2025	1.6	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/8/2025	0.7	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/8/2025	0.6	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/8/2025	0.4	Sort and manage the CIA mailbox correspondence
Borgonovo, Erik	7/9/2025	2.6	Assist the GBS team with CIA tasks and provide clear instructions to purchasing for documentation
Borgonovo, Erik	7/9/2025	0.4	Call with M. Hill (A&M), E. Borgonovo (A&M), and Marelli re: CIA tracker areas of improvements
Borgonovo, Erik	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Borgonovo, Erik	7/9/2025	2.9	Track and confirm which vendors are still missing a signed trade agreement with Marelli, and escalate any critical situations
Borgonovo, Erik	7/9/2025	2.7	Provide prompt assessment and approval of proforma invoices marked for urgent advance payment, replying to all CIA communications
Borgonovo, Erik	7/9/2025	2.7	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution
Cook, Jacob	7/9/2025	1.8	Review of FDM coding by invoice for actual payments made for all entities for WE 7/4/25
Cook, Jacob	7/9/2025	0.6	Consolidate of weekly payments made from LATAM filing entities for WE 7/4/25
Cook, Jacob	7/9/2025	0.7	Consolidate of weekly payments made from China filing entities for WE 7/4/25
Cook, Jacob	7/9/2025	0.7	Consolidate of weekly payments made from EMEA filing entities for WE 7/4/25
Cook, Jacob	7/9/2025	0.4	Consolidate of weekly payments made from Japan filing entities for WE 7/4/25
Cook, Jacob	7/9/2025	1.2	Prepare of FDM reporting schedules for weekly FDM reporting related to vendor spend for WE 7/4/25
Cook, Jacob	7/9/2025	1.1	Consolidate of weekly payments made from NAFTA filing entities for WE 7/4/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	7/9/2025	0.3	Consolidate of weekly payments made from Romanian filing entities for WE 7/4/25
Cui, Maggie	7/9/2025	1.1	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/9/2025	1.4	Prepare for discussion with Senior Loan parties
Grossi, Nick	7/9/2025	0.2	Review line of credit request and provide comments re: same
Hamilton, Makenna	7/9/2025	2.9	Map the remainder of uncategorized disbursements in regional files
Hamilton, Makenna	7/9/2025	1.3	Review other for over categorization of IC for 3 way transactions
Hamilton, Makenna	7/9/2025	1.1	Map vendor activity by spend through NAFTA payment run
Hamilton, Makenna	7/9/2025	0.6	Create tracker to follow vendor spend through NAFTA on a weekly basis
Hamilton, Makenna	7/9/2025	0.9	Map vendor activity by spend through EMEA payment run
Hamilton, Makenna	7/9/2025	0.8	Consolidate NAFTA payment run files
Hamilton, Makenna	7/9/2025	1.4	Compile daily team file tracker as of 7/9
Hamilton, Makenna	7/9/2025	2.8	Pull all bank balances and report on company daily liquidity
Hill, Michael	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Hill, Michael	7/9/2025	0.4	Call with M. Hill (A&M), E. Borgonovo (A&M), and Marelli re: CIA tracker areas of improvements
Hill, Michael	7/9/2025	0.6	Call with M. Hill, A. Liv-Feyman (A&M) re: legal entity mapping confirmation
Hill, Michael	7/9/2025	0.8	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/9/2025	1.6	Update invoice tracker for USD invoices
Hill, Michael	7/9/2025	1.4	Update invoice tracker for BRL invoices
Hill, Michael	7/9/2025	1.3	Update invoice tracker for MXN invoices
Hill, Michael	7/9/2025	1.1	Update payment confirmations for Latin America invoices
Hill, Michael	7/9/2025	1.7	Update payment confirmations for North America invoices
Hill, Michael	7/9/2025	1.8	Update invoice tracker for GBP invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/9/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	7/9/2025	2.1	Update invoice tracker for EUR invoices
Liv-Feyman, Alec	7/9/2025	0.6	Call with M. Hill, A. Liv-Feyman (A&M) re: legal entity mapping confirmation
Liv-Feyman, Alec	7/9/2025	2.3	Analyze processing breakdown by currency for CIA vendors
Liv-Feyman, Alec	7/9/2025	2.4	Update EMEA CIA dashboard with vendor processing updates
Liv-Feyman, Alec	7/9/2025	2.1	Review vendor payment confirmation status for LATAM tracker
Liv-Feyman, Alec	7/9/2025	2.2	Develop vendor mapping updates for cash in advance dashboard
Liv-Feyman, Alec	7/9/2025	2.6	Prepare vendor status summary for ASIA processing tracker
Liv-Feyman, Alec	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Liv-Feyman, Alec	7/9/2025	2.6	Examine processing detail updates for GBP vendor payments
Nguyen, Vi Hoa	7/9/2025	2.8	Record completed CIA entries in an Excel document to streamline future reconciliation and detect any potential duplicate payments
Nguyen, Vi Hoa	7/9/2025	1.3	Maintain a systematic Excel-based log of all processed CIAs to ensure data integrity during reconciliation
Nguyen, Vi Hoa	7/9/2025	1.2	Track each processed CIA in an Excel file to simplify future reconciliation efforts and eliminate duplicate payment risks
Nguyen, Vi Hoa	7/9/2025	0.9	Offer information or clarification to GBS and Purchasing to help process CIA payments efficiently and on time
Nguyen, Vi Hoa	7/9/2025	0.6	Ensure all supporting documentation is accurate, approve the CIA requests accordingly, and pass them on to the relevant GBS personnel for booking and payment duties
Nguyen, Vi Hoa	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Nguyen, Vi Hoa	7/9/2025	2.7	Assist internal teams by delivering any needed documentation or explanations that contribute to the timely fulfillment of CIA payment processes
Pacheco, Santiago	7/9/2025	0.9	Correspond regarding incorrect cash in advance requests and ask for correction
Pacheco, Santiago	7/9/2025	0.7	Review pending cash in advance requests with the AP team
Pacheco, Santiago	7/9/2025	1.4	Office conference Marelli, G. Shibata (A&M), S. Pacheco (A&M), vendor, to discuss current CIA process in Interiors and define a potential solution
Pacheco, Santiago	7/9/2025	1.9	Process cash in advance requests from the CIA email

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/9/2025	0.4	Conference call with vendor, Vendor, S. Pacheco (A&M), G. Shibata (A&M) to address question about the CIA process
Pacheco, Santiago	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Pacheco, Santiago	7/9/2025	1.7	Send cash in advance requests to AP team for processing
Pack, Laura	7/9/2025	2.8	Review of new e-mails coming from purchasing re: CIA requests, then release urgency payments and track them in Master Excel file
Pack, Laura	7/9/2025	0.3	Call with CIA vendor team (A&M) re: vendor detail reconciliation
Postolos, Lucas	7/9/2025	2.7	Reconciliation of bank transaction data to bank balances in Brazil region for cash actuals in week ending July 4
Postolos, Lucas	7/9/2025	1.2	Incorporation of first day motion relief inputs from J. Cook (A&M) for DIP Budget variance Analyze for week ending July 4
Postolos, Lucas	7/9/2025	1.4	Continue reconciliation of cash actuals model for North American region, Prepare DIP Budget variance analysis for week ending July 4
Postolos, Lucas	7/9/2025	1.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of Other Regions actuals model for week ending 7/4
Postolos, Lucas	7/9/2025	0.3	Correspond with treasury department regarding processing DIP lender advisor payments
Postolos, Lucas	7/9/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli re: mapping payments within NAFTA payment report to legal entities
Postolos, Lucas	7/9/2025	1.1	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of NAFTA actuals model for week ending 7/4
Postolos, Lucas	7/9/2025	1.2	Continue reconciliation of cash actuals model for Europe, Middle East, and Africa regions, Prepare DIP Budget variance analysis for week ending July 4
Postolos, Lucas	7/9/2025	1.8	Continue reconciliation of cash actuals model for China and Brazil regions, Prepare DIP Budget variance analysis for week ending July 4
Postolos, Lucas	7/9/2025	0.4	Prepare of documentation for M. Fraccaroli (A&M) regarding Update to summary of receipts by specific customer
Postolos, Lucas	7/9/2025	0.7	Prepare of presentation materials for DIP Budget variance Analyze for week ending July 4
Postolos, Lucas	7/9/2025	0.4	Correspond with regional treasury heads regarding Revise to inputs for variance Analyze materials
Postolos, Lucas	7/9/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 8, including distribution to management and advisors
Postolos, Lucas	7/9/2025	0.3	Discussion with M. Fraccaroli (A&M) regarding updates to summary of receipts by specific customer
Postolos, Lucas	7/9/2025	0.6	Working session with D. Webber, L. Postolos, G. Schmelter (A&M) re: Brazil transaction activity from 6/28 - 7/4 and how to map specific transaction to certain disbursement / receipt buckets
Postolos, Lucas	7/9/2025	0.7	Continue reconciliation of cash actuals model for Japan region, Prepare DIP Budget variance analysis for week ending July 4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/9/2025	0.4	Correspond with treasury and DIP lender advisors regarding documentation required to process professional payments
Schmelter, Griffen	7/9/2025	1.4	Determine why there was a variance between flash cash week ending 7/4 USD cash balance and consolidated balance information
Schmelter, Griffen	7/9/2025	0.9	Create version of master bank account sheet with balances as of petition date to be shared with other advisors
Schmelter, Griffen	7/9/2025	1.4	Create receipts breakdown by country for all receipts in other regions actuals model
Schmelter, Griffen	7/9/2025	0.6	Working session with D. Webber, L. Postolos, G. Schmelter (A&M) re: Brazil transaction activity from 6/28 - 7/4 and how to map specific transaction to certain disbursement / receipt buckets
Schmelter, Griffen	7/9/2025	0.4	Correspond on Japanese treasury team on new bank account and other bank accounts that remain un accounted for
Schmelter, Griffen	7/9/2025	1.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of Other Regions actuals model for week ending 7/4
Schmelter, Griffen	7/9/2025	1.7	Map intercompany parties from counterparty data within the EMEA actuals
Schmelter, Griffen	7/9/2025	1.1	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of NAFTA actuals model for week ending 7/4
Schmelter, Griffen	7/9/2025	0.6	Determine whether non counterparty Brazil Payment run data was accounted for with Brazil software transaction data for week ending 7/4
Schmelter, Griffen	7/9/2025	1.1	Prepare slide related to whether company is in compliance with financial covenants related to the DIP facility
Schmelter, Griffen	7/9/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli re: mapping payments within NAFTA payment report to legal entities
Schmelter, Griffen	7/9/2025	0.9	Analyze on bank activity to determine whether activity ties to what is presented in software for week ending 7/4
Shahbain, Abraham	7/9/2025	0.9	Review of trade agreement payment detail based on executed trade agreement payment terms
Shahbain, Abraham	7/9/2025	0.4	Respond to requests from Japan purchasing related to weekly spend budget
Shibata, Gerardo Yukio	7/9/2025	1.2	Office conference Marelli, G. Shibata (A&M), S. Pacheco (A&M), Vendor, to discuss double payments CIA vs normal invoices
Shibata, Gerardo Yukio	7/9/2025	1.4	Office conference Marelli, G. Shibata (A&M), S. Pacheco (A&M), vendor, to discuss current CIA process in Interiors and define a potential solution
Shibata, Gerardo Yukio	7/9/2025	0.4	Conference call with vendor, Vendor, S. Pacheco (A&M), G. Shibata (A&M) to address question about the CIA process
Shiffman, David	7/9/2025	0.5	Call with Marelli Purchasing, Treasury and Management to review latest DIP projections and working capital assumptions
Shiffman, David	7/9/2025	1.3	Follow up on status and review prepared diligence items for bank account openings
Shiffman, David	7/9/2025	1.4	Review latest DIP projections and prepare variance analysis to explain changes from initial budget

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/9/2025	1.1	Correspond with Stretto and a bank regarding status of KYC diligence items
Shiffman, David	7/9/2025	1.0	Call with Management, Alix and A&M to review latest DIP projections
Shiffman, David	7/9/2025	0.5	Meeting with H. Waismann, D. Shiffman (A&M), and Marelli treasury team, re: 13-week cash flow review
Shiffman, David	7/9/2025	0.8	Review capex forecast and make necessary updates based on feedback from Company
Shiffman, David	7/9/2025	0.8	Prepare revisions to DIP projection presentation materials per feedback from Management
Shiffman, David	7/9/2025	0.7	Correspond with APAC treasury team regarding potential transfers with non-debtor entities
Shiffman, David	7/9/2025	0.5	Working session with A&M liquidity team and Marelli Treasury to review final 13 week budget and vendor spend implications
Shiffman, David	7/9/2025	0.5	Working session with A&M liquidity team and Marelli Treasury to prepare updates to updated thirteen week DIP budget
Shiffman, David	7/9/2025	0.5	Review DIP projections with A&M liquidity and vendor management teams
Shiffman, David	7/9/2025	0.5	Meeting with D. Shiffman, Marelli to discuss vendor spend allowed based on latest 13-week cash flow forecast
Shiffman, David	7/9/2025	0.9	Call with D. Shiffman and H. Waismann (A&M) on 13-week cash flow status and next steps
Simion, Tony	7/9/2025	0.4	Attend meeting with Management discussing with purchasing leadership assumptions with the revised cash flow forecast
Stegenga, Jeff	7/9/2025	0.4	Follow-up review of the latest DIP sizing update to be shared w/ Alix and SVP later today
Turner, Cari	7/9/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/9/2025	2.8	Adjust 13-week cash flow with latest feedback from Marelli team related to EMEA's receipts, transfers between debtor entities and first-day motion relief timing changes
Waismann, Heitor	7/9/2025	0.4	Correspond to Marelli treasury team with 13-week cash flow forecast
Waismann, Heitor	7/9/2025	0.5	Meeting with H. Waismann, D. Shiffman (A&M), and Marelli treasury team, re: 13-week cash flow review
Waismann, Heitor	7/9/2025	0.5	Meeting with F. Bonini (A&M) to review material disbursements assumed in DIP budget and reconcile with Marelli's forecast
Waismann, Heitor	7/9/2025	0.9	Call with D. Shiffman and H. Waismann (A&M) on 13-week cash flow status and next steps
Waismann, Heitor	7/9/2025	1.9	Adjust 13-week cash flow with latest feedback from vendor team related to new vendor spend run-rates to be assumed in the next 13 weeks of the forecast
Waismann, Heitor	7/9/2025	2.1	Prepare 13-week cash flow forecast presentation to be used in internal calls
Waismann, Heitor	7/9/2025	0.5	Meeting with D. Shiffman, Marelli to discuss vendor spend allowed based on latest 13-week cash flow forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/9/2025	0.4	Call with D. Webber, L. Postolos, G. Schmelter (A&M) and Marelli re: mapping payments within NAFTA payment report to legal entities
Webber, Dan	7/9/2025	0.1	Review correspondences with F. Dadoto, Marelli regarding certain disbursements from Japan for WE 7/4
Webber, Dan	7/9/2025	0.1	Review correspondence with Marelli regarding identifiers for counterparty disbursements attributable to Marelli Europe legal entity
Webber, Dan	7/9/2025	0.2	Prepare draft of weekly liquidity report for WE 7/4
Webber, Dan	7/9/2025	0.6	Working session with D. Webber, L. Postolos, G. Schmelter (A&M) re: Brazil transaction activity from 6/28 - 7/4 and how to map specific transaction to certain disbursement / receipt buckets
Webber, Dan	7/9/2025	0.2	Correspond with E. Cheng (FTI) regarding follow-up diligence questions regarding trial balances
Webber, Dan	7/9/2025	1.7	Review EMEA bank transaction data for mapping categorizations for WE 7/4
Webber, Dan	7/9/2025	1.4	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of Other Regions actuals model for week ending 7/4
Webber, Dan	7/9/2025	1.3	Review NAFTA bank transaction data for mapping categorizations for WE 7/4
Webber, Dan	7/9/2025	1.1	Working session with D. Webber, L. Postolos, and G. Schmelter (A&M) to discuss final version of NAFTA actuals model for week ending 7/4
Webber, Dan	7/9/2025	0.4	Review Brazil bank transaction data to identify certain intercompany transactions for WE 7/4
Webber, Dan	7/9/2025	0.4	Review draft of covenant test slide for weekly variance materials for WE 7/4
Webber, Dan	7/9/2025	0.6	Review draft of weekly variance presentation for WE 7/4
Webber, Dan	7/9/2025	0.2	Review NAFTA bank transaction data for manual additions related to Mexico activity for WE 7/4
Webber, Dan	7/9/2025	0.3	Review draft of cumulative receipts by customer for post-petition period through WE 6/27
Webber, Dan	7/9/2025	0.1	Correspond with Marelli regarding categorization of Brazil receipts for WE 7/4
Zhang, Jianhong	7/9/2025	1.2	Match the CIA invoices with actual payment confirmations on July 9 from GBS AP team
Zhang, Jianhong	7/9/2025	2.9	Review the CIA application documents received on the afternoon of July 9 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/9/2025	1.4	Review the CIA documentation received on the evening of July 9 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/9/2025	2.8	Review the CIA application documents received on the morning of July 9 from the Japan and China procurement team and record the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/9/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/9/2025	2.4	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/9/2025	1.9	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/9/2025	0.3	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/9/2025	1.2	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/9/2025	0.1	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/9/2025	0.9	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/9/2025	0.6	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Borgonovo, Erik	7/10/2025	1.9	Monitor and log every new proforma in the correct Excel sheet - Monitor pro-forma invoices to ensure correct handling and avoid potential duplicate payments
Borgonovo, Erik	7/10/2025	2.1	Review and verify the status of vendor trade agreements with Marelli, flagging those that are still pending and critical
Borgonovo, Erik	7/10/2025	2.4	Analyze and approve pro-formas with advance payment terms, forwarding them for expedited processing
Borgonovo, Erik	7/10/2025	2.3	Assist logistics/purchasing in resolving any uncertainties related to CIA requests
Borgonovo, Erik	7/10/2025	1.4	Evaluate and approve pro-forma invoices that need prepayment for immediate processing and release
Borgonovo, Erik	7/10/2025	2.6	Respond to all CIA inbox requests, reviewing and validating proforma invoices that require immediate prepayment
Caruso, Nicholas	7/10/2025	0.3	Discussion with M. Hill (A&M), N. Caruso (A&M), R. Draude (A&M), and J. Warren (A&M) regarding cash in advance payment terms and ongoing issues with certain suppliers no longer on cash in advance
Cui, Maggie	7/10/2025	0.9	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Draude, Richard	7/10/2025	0.3	Discussion with M. Hill (A&M), N. Caruso (A&M), R. Draude (A&M), and J. Warren (A&M) regarding cash in advance payment terms and ongoing issues with certain suppliers no longer on cash in advance
Grossi, Nick	7/10/2025	1.4	Review and provide comments re: TWCF refresh
Grossi, Nick	7/10/2025	1.0	Review and provide comments first day motion relief
Grossi, Nick	7/10/2025	1.4	Review and provide comments re: cash flow projections
Grossi, Nick	7/10/2025	0.3	Prepare liquidity certifications for reporting and lender approval

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/10/2025	0.9	Pull counterpartying balances for WE 7/11
Hamilton, Makenna	7/10/2025	1.2	Pull balances as of 7/11 for region EMEA
Hamilton, Makenna	7/10/2025	1.3	Compile team file tracker as of 7/11
Hamilton, Makenna	7/10/2025	0.9	Pull balances as of 7/11 for region Turkey
Hamilton, Makenna	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Hamilton, Makenna	7/10/2025	0.9	Pull balances as of 7/11 for region NAFTA
Hamilton, Makenna	7/10/2025	0.7	Pull balances as of 7/11 for classification "non-debtor"
Hamilton, Makenna	7/10/2025	0.9	Pull balances as of 7/11 for region Japan
Hamilton, Makenna	7/10/2025	0.7	Pull balances as of 7/11 for region "Other"
Hamilton, Makenna	7/10/2025	0.8	Pull balances as of 7/11 for region Brazil
Hamilton, Makenna	7/10/2025	0.7	Pull counterpartying balances for WE 7/11
Hamilton, Makenna	7/10/2025	0.7	Pull balances as of 7/11 for region China
Hamilton, Makenna	7/10/2025	0.8	Compile team file tracker for WE 7/11
Hill, Michael	7/10/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	7/10/2025	0.3	Discussion with M. Hill (A&M), N. Caruso (A&M), R. Draude (A&M), and J. Warren (A&M) regarding cash in advance payment terms and ongoing issues with certain suppliers no longer on cash in advance
Hill, Michael	7/10/2025	1.1	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/10/2025	1.1	Update invoice tracker for BRL invoices
Hill, Michael	7/10/2025	1.2	Update payment confirmations for Latin America invoices
Hill, Michael	7/10/2025	1.4	Update invoice tracker for GBP invoices
Hill, Michael	7/10/2025	1.6	Update invoice tracker for MXN invoices
Hill, Michael	7/10/2025	1.7	Update invoice tracker for USD invoices
Hill, Michael	7/10/2025	2.3	Update invoice tracker for EUR invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/10/2025	1.7	Update payment confirmations for European invoices
Liv-Feyman, Alec	7/10/2025	2.4	Update vendor tracker with paid status confirmation details
Liv-Feyman, Alec	7/10/2025	2.1	Review CIA dashboard processing metrics for vendor analysis
Liv-Feyman, Alec	7/10/2025	2.2	Develop processing updates for MXN cash in advance vendors
Liv-Feyman, Alec	7/10/2025	2.3	Analyze vendor payment status breakdown for NAFTA region
Liv-Feyman, Alec	7/10/2025	2.4	Examine vendor status tracking updates for EMEA dashboard
Liv-Feyman, Alec	7/10/2025	2.4	Prepare vendor mapping analysis for new CIA dashboard entries
Nguyen, Vi Hoa	7/10/2025	1.9	Complete document checks, approve CIA requests, and coordinate with GBS contacts for timely booking and payment
Nguyen, Vi Hoa	7/10/2025	2.1	Assess the provided documents, authorize CIA requests, and ensure they are delivered to the correct GBS contact for processing
Nguyen, Vi Hoa	7/10/2025	0.3	Call with CIA vendor team (A&M) re: vendor proof of payments updates
Nguyen, Vi Hoa	7/10/2025	1.1	Log processed CIAs in Excel to aid reconciliation and avoid double payments
Nguyen, Vi Hoa	7/10/2025	1.2	Document processed CIAs in an Excel spreadsheet to facilitate future reconciliation and prevent the risk of duplicate payments
Nguyen, Vi Hoa	7/10/2025	1.4	Evaluate the necessary documents, grant approval for CIA requests, and ensure delivery to the correct GBS representatives for handling
Nguyen, Vi Hoa	7/10/2025	2.2	Ensure that all processed CIAs are recorded in an Excel sheet to enable reconciliation and prevent overpayments
Pacheco, Santiago	7/10/2025	0.6	Call with Marelli and vendor to review pending cash in advance and pre petition requests for GTS business unit
Pacheco, Santiago	7/10/2025	0.8	Correspond regarding incorrect cash in advance requests and ask for correction
Pacheco, Santiago	7/10/2025	0.9	Review pending cash in advance requests with the AP team
Pacheco, Santiago	7/10/2025	1.9	Send cash in advance requests to AP team for processing
Pacheco, Santiago	7/10/2025	2.1	Process cash in advance requests from the CIA email
Pack, Laura	7/10/2025	2.4	Examine of new e-mails coming from purchasing re: CIA requests and then release urgency payments followed by tracking in Master Excel File
Pack, Laura	7/10/2025	0.3	Call with CIA vendor team (A&M) re: vendor proof of payments updates
Pack, Laura	7/10/2025	2.9	Examine and review of supporting documentation, approve CIA requests and forward them to the appropriate GBS contacts for booking and payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	7/10/2025	2.9	Process and review of new e-mails coming from purchasing re: CIA requests, then release urgency payments and track them in Master Excel file
Pack, Laura	7/10/2025	1.4	Ensure that payment confirmations in the Excel Master tracker are aligned with the information received via E-Mail in CIA inbox
Postolos, Lucas	7/10/2025	2.3	Prepare of list of intercompany transactions in China region for petition date through July 4, including identifying counterparties
Postolos, Lucas	7/10/2025	0.2	Prepare of documentation for M. Hamilton (A&M) regarding Modify professional fee invoice tracking, including review of documents
Postolos, Lucas	7/10/2025	0.6	Modify transaction categorizations in Europe region in DIP Budget variance Analyze for week ending July 4 to identify incremental payroll disbursements
Postolos, Lucas	7/10/2025	0.4	Prepare of documentation for Marelli to seek additional information to assist in producing intercompany report
Postolos, Lucas	7/10/2025	0.4	Prepare of list of intercompany transactions in EMEA region for petition date through July 4, including identifying counterparties
Postolos, Lucas	7/10/2025	0.4	Prepare of list of intercompany transactions in North American region for petition date through July 4, including identifying counterparties
Postolos, Lucas	7/10/2025	0.5	Review of receipts summary by customer from M. Fraccaroli (A&M), including providing revisions
Postolos, Lucas	7/10/2025	0.6	Review of payroll data to prepare for upcoming cash actuals in identifying timing and amounts of regional payroll disbursements
Postolos, Lucas	7/10/2025	2.9	Prepare of list of intercompany transactions in Brazil region for petition date through July 4, including identifying counterparties
Postolos, Lucas	7/10/2025	1.7	Prepare of list of intercompany transactions in Japan region for petition date through July 4, including identifying counterparties
Postolos, Lucas	7/10/2025	0.4	Meeting between D. Webber and L. Postolos (A&M) regarding finalization and delivery of DIP Budget reporting requirements
Postolos, Lucas	7/10/2025	0.8	Prepare of draft variance Analyze presentation for week ending July 4 prior to distributing to Marelli for review
Postolos, Lucas	7/10/2025	0.3	Prepare of daily cash report for liquidity as of end of day July 9, including distribution to management and advisors
Postolos, Lucas	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Postolos, Lucas	7/10/2025	1.2	Prepare of commentary for DIP Budget variance Analyze materials for week ending July 4
Postolos, Lucas	7/10/2025	1.3	Modify transaction categorizations in Brazil region in DIP Budget variance Analyze for week ending July 4
Postolos, Lucas	7/10/2025	0.6	Incorporation of updated first day motion relief inputs from J. Cook (A&M) for DIP Budget variance Analyze for week ending July 4
Schmelter, Griffen	7/10/2025	0.6	Map intercompany parties from counterparty data within the EMEA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	0.8	Add 7/4 receipts to the consolidated receipts by customer file for Other region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/10/2025	0.5	Map intercompany parties from Payment Run bank data within the NAFTA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	0.3	Map intercompany parties from bank data within the EMEA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	0.5	Map intercompany parties from Payment Run bank data within the EMEA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	0.8	Map intercompany parties from counterparty data within the NAFTA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	0.9	Add 7/4 receipts to the consolidated receipts by customer file for NAFTA region
Schmelter, Griffen	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Schmelter, Griffen	7/10/2025	1.0	Map intercompany parties from counterparty data within the NAFTA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	1.1	Add 7/4 receipts to the consolidated receipts by customer file for EMEA region
Schmelter, Griffen	7/10/2025	1.3	Build receipts breakdown for other regions by country for the period petition date until 7/4
Schmelter, Griffen	7/10/2025	1.6	Map intercompany parties from counterparty data within the EMEA actuals for week ending 7/4
Schmelter, Griffen	7/10/2025	1.5	Add incremental customer names and factoring party to receipts mapping and receipts summary
Shahbain, Abraham	7/10/2025	0.4	Respond to Marelli purchasing related to post-petition payments made during the week
Shahbain, Abraham	7/10/2025	0.6	Review of analysis summarizing payments made during the week compared to weekly budget
Shahbain, Abraham	7/10/2025	0.9	Review of prepetition payment detail for the week based on selections from the purchasing team
Shiffman, David	7/10/2025	1.3	Review budget variance analysis and prepare commentary
Shiffman, David	7/10/2025	0.8	Follow up with Marelli personnel on outstanding KYC bank diligence items
Shiffman, David	7/10/2025	0.5	Meeting with Management and Marelli Treasury to review updated thirteen week cash forecast
Shiffman, David	7/10/2025	2.4	Revise DIP projections and thirteen week cash forecasts based on feedback from Management
Shiffman, David	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Shiffman, David	7/10/2025	0.6	Call with bank and Stretto to review KYC diligence items
Shiffman, David	7/10/2025	0.5	Meeting with Marelli Treasury and A&M liquidity team to review weekly DIP budget variance reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/10/2025	0.5	Meeting with Marelli Purchasing, Treasury and Finance teams to review post-petition working capital assumptions in updated DIP projections
Simion, Tony	7/10/2025	0.6	Attend meeting with Management to review and discuss weekly cash flow forecast
Turner, Cari	7/10/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	7/10/2025	0.6	Prepare for and participate in payables forecast assumptions overview call
Turner, Cari	7/10/2025	0.7	Follow-up on various items for cash allocation for week beginning July 14
Turner, Cari	7/10/2025	0.8	Prepare for and participate in weekly cash allocation discussion for week beginning July 14
Waismann, Heitor	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Waismann, Heitor	7/10/2025	1.5	Update 13-week cash flow variance from prior version to current to include final actuals for week ended 7/4
Waismann, Heitor	7/10/2025	1.9	Update detailed working capital support to include latest changes to capex timing, FDM timing, specific customer payments
Waismann, Heitor	7/10/2025	2.7	Prepare working capital support roll forwards for the DIP budget update
Waismann, Heitor	7/10/2025	2.5	Adjust DIP budget and 13-week cash flow forecasts of each region to allocate adjustments made on a total debtor basis
Warren, Joseph	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Warren, Joseph	7/10/2025	0.2	Analyze open questions from the cash in advance payments team as of Thursday, 7/10
Warren, Joseph	7/10/2025	0.3	Discussion with M. Hill (A&M), N. Caruso (A&M), R. Draude (A&M), and J. Warren (A&M) regarding cash in advance payment terms and ongoing issues with certain suppliers no longer on cash in advance
Warren, Joseph	7/10/2025	0.6	Analyze Marelli purchasing team response regarding preparing cash in advance payment form requests and prepare response on the same
Webber, Dan	7/10/2025	0.2	Review of post-petition receipts by customer for Japan region
Webber, Dan	7/10/2025	0.4	Meeting between D. Webber and L. Postolos (A&M) regarding finalization and delivery of DIP Budget reporting requirements
Webber, Dan	7/10/2025	0.1	Correspond with C. Ooley, et al. (K&E) regarding weekly liquidity report for WE 7/4
Webber, Dan	7/10/2025	0.9	Call with D. Shiffman, J. Warren, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/4
Webber, Dan	7/10/2025	0.4	Review of intercompany transaction report for WE 7/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/10/2025	0.2	Review correspondence from Marelli, regarding payroll disbursements in bank transaction data
Zhang, Jianhong	7/10/2025	0.2	Discussion with Y. Zhiqiang (GBS A/P lead) about the issues of Japan CIA payment list
Zhang, Jianhong	7/10/2025	2.4	Review the CIA documentation received on the evening of July 10 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/10/2025	0.3	Discussion with S. Zhou (GBS A/P manger) about the unpaid items
Zhang, Jianhong	7/10/2025	1.2	Match the CIA invoices with actual payment confirmations on July 10 from GBS AP team
Zhang, Jianhong	7/10/2025	2.9	Review the CIA application documents received on the afternoon of July 10 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/10/2025	2.8	Review the CIA application documents received on the morning of July 10 from the Japan and China procurement team and record the tracker list
Zhu, Judith	7/10/2025	2.3	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/10/2025	0.6	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/10/2025	2.6	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/10/2025	0.3	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/10/2025	0.1	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/10/2025	1.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/10/2025	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Borgonovo, Erik	7/11/2025	1.3	Ensure seamless CIA operations by responding to and assisting departments with accurate information
Borgonovo, Erik	7/11/2025	1.7	Conduct thorough reviews of pro-forma invoices submitted with advance payment requests, ensuring the validity of the request, proper supporting documentation, and alignment with internal policies before proceeding to expedited payment execution
Borgonovo, Erik	7/11/2025	1.7	Ensure the proforma Excel tracker is fully updated with all received entries
Borgonovo, Erik	7/11/2025	0.3	Call with CIA vendor team (A&M) re: vendor proof of payments updates
Borgonovo, Erik	7/11/2025	2.6	Ensure ongoing tracking and oversight of all pro-forma invoices to guarantee that each is processed accurately, posted correctly in the system, and not submitted more than once
Borgonovo, Erik	7/11/2025	1.8	Assist in resolving blocked CIA requests by clarifying documentation standards and following up with vendors when needed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/11/2025	0.4	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Cook, Jacob	7/11/2025	0.4	Call with D. Webber, J. Cook, L. Postolos, and M. Hamilton (A&M) re: rebucketing of FDM figures for WE 7/4 variance analysis
Cui, Maggie	7/11/2025	1.1	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/11/2025	2.0	Prepare revised TWCF forecast for updated reporting and projections
Grossi, Nick	7/11/2025	0.6	Follow-up call w/ J. Stegenga and N. Grossi (A&M) re: liquidity update/specific vendor update and next steps
Hamilton, Makenna	7/11/2025	1.3	Create tracker to detail team responsibilities going into WE 7/18
Hamilton, Makenna	7/11/2025	1.1	Update professional fee tracker as of WE 7/11
Hamilton, Makenna	7/11/2025	0.4	Call with D. Webber, J. Cook, L. Postolos, and M. Hamilton (A&M) re: rebucketing of FDM figures for WE 7/4 variance analysis
Hamilton, Makenna	7/11/2025	2.9	Report company daily liquidity and pull all corresponding balances
Hill, Michael	7/11/2025	1.8	Update invoice tracker for GBP invoices
Hill, Michael	7/11/2025	0.3	Call with CIA vendor team (A&M) re: vendor proof of payments updates
Hill, Michael	7/11/2025	0.4	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Hill, Michael	7/11/2025	1.2	Update invoice tracker for BRL invoices
Hill, Michael	7/11/2025	1.9	Update invoice tracker for EUR invoices
Hill, Michael	7/11/2025	1.4	Update invoice tracker for USD invoices
Hill, Michael	7/11/2025	1.3	Update invoice tracker for MXN invoices
Hill, Michael	7/11/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	7/11/2025	1.1	Update payment confirmations for Latin America invoices
Hill, Michael	7/11/2025	0.7	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/11/2025	1.8	Update payment confirmations for European invoices
Liv-Feyman, Alec	7/11/2025	2.2	Analyze processing breakdown for LATAM vendor tracker updates
Liv-Feyman, Alec	7/11/2025	2.3	Update CIA dashboard ASIA with vendor payment processing details

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	7/11/2025	0.4	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Liv-Feyman, Alec	7/11/2025	2.1	Review vendor master mapping for cash in advance processing
Liv-Feyman, Alec	7/11/2025	1.6	Develop vendor payment confirmation analysis for dashboard
Liv-Feyman, Alec	7/11/2025	0.3	Call with CIA vendor team (A&M) re: vendor proof of payments updates
Nguyen, Vi Hoa	7/11/2025	2.2	Provide assistance to GBS and Purchasing Teams by offering required details or explanations to facilitate the prompt execution of CIA payments
Nguyen, Vi Hoa	7/11/2025	2.6	Collaborate with GBS by offering necessary insights or answers to ensure all CIA payments are processed without delay
Nguyen, Vi Hoa	7/11/2025	1.8	Verify supporting materials, confirm CIA approvals, and pass them on to the responsible GBS team for processing
Nguyen, Vi Hoa	7/11/2025	1.3	Check purchasing emails for CIA requests and release urgent payments accordingly
Nguyen, Vi Hoa	7/11/2025	1.1	Assess new emails received from Purchasing concerning CIA requests, followed by the processing of urgent payments
Nguyen, Vi Hoa	7/11/2025	0.4	Maintain a record of processed CIA transactions in an Excel file to support future reconciliation and avoid duplicate payments
Nguyen, Vi Hoa	7/11/2025	0.4	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Pacheco, Santiago	7/11/2025	0.8	Review pending cash in advance requests with vendor team
Pacheco, Santiago	7/11/2025	1.7	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/11/2025	2.3	Review cash in advance requests from the CIA email
Pacheco, Santiago	7/11/2025	0.7	Correspond regarding incorrect cash in advance claims and ask for Update
Pack, Laura	7/11/2025	2.6	Process of new e-mails coming from purchasing re: CIA requests, then release urgency payments and track them in Master Excel file (EMEA region)
Pack, Laura	7/11/2025	2.4	Process of new e-mails coming from purchasing re: CIA requests, then release urgency payments and track them in Master Excel file (LATAM region)
Pack, Laura	7/11/2025	2.1	Finalize the remaining open requests received in the CIA mailbox and process for urgent payment
Pack, Laura	7/11/2025	0.4	Call with CIA vendor team (A&M) re: invoice reconciliation updates
Postolos, Lucas	7/11/2025	0.4	Review of documentation provided by M. Hamilton (A&M) on cash reporting, including providing revisions
Postolos, Lucas	7/11/2025	1.7	Additional modifications to cash actuals models to prepare for future iterations of DIP Budget variance analysis reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/11/2025	0.9	Review and Revise to DIP Budget variance Analyze materials for week ending July 4
Postolos, Lucas	7/11/2025	0.8	Prepare of support documentation for Alix and FTI teams behind DIP Budget variance Analyze for week ending July 4
Postolos, Lucas	7/11/2025	0.4	Revise to draft variance Analyze presentation for week ending July 4 prior to distributing to Marelli for approval
Postolos, Lucas	7/11/2025	0.4	Correspond with D. Webber, G. Schmelter and M. Hamilton (A&M) regarding tasks related to DIP Budget variance Analyze reporting
Postolos, Lucas	7/11/2025	0.4	Call with D. Webber, J. Cook, L. Postolos, and M. Hamilton (A&M) re: rebucketing of FDM figures for WE 7/4 variance analysis
Postolos, Lucas	7/11/2025	0.3	Prepare of documentation for DIP lender advisors with weekly cash reporting documents
Postolos, Lucas	7/11/2025	0.6	Prepare of daily cash report for liquidity as of end of day July 10, including distribution to management and advisors
Postolos, Lucas	7/11/2025	0.4	Correspond with Marelli and G. Schmelter (A&M) regarding requested data for Brazil region
Schmelter, Griffen	7/11/2025	0.9	Determine whether customer collections file received from Brazil treasury team can be used to inform information that we consolidate in Brazil treasury team
Schmelter, Griffen	7/11/2025	1.7	Update receipts summary file to include receipts from petition date until 7/4 for Japan Region
Schmelter, Griffen	7/11/2025	0.9	Determine reasons for discrepancy in Flash Cash USD balances and balances used in variance analysis
Schmelter, Griffen	7/11/2025	0.4	Update bank accounts file to reflected newly discovered Japan bank accounts
Schmelter, Griffen	7/11/2025	0.4	Update Japan actuals model to reflect new bank accounts received from local treasury teams
Schmelter, Griffen	7/11/2025	0.6	Update EMEA actuals model to reflect new bank accounts received from local treasury teams
Schmelter, Griffen	7/11/2025	1.7	Incorporate customer collections file received from Brazil treasury team into receipts summary file
Schmelter, Griffen	7/11/2025	1.1	Create listing of all receipts received from Brazil from petition date until 7/4
Schmelter, Griffen	7/11/2025	0.2	Correspond on exchange rate variance between variance Analyze and flash cash
Schmelter, Griffen	7/11/2025	0.3	Correspond on progress in creating the receipts file and on status of incorporating bank data received from the China treasury team
Schmelter, Griffen	7/11/2025	0.1	Correspond with APAC treasury team on accounts for which the Japan treasury team can not pull balances on to determine who in the organization can
Schmelter, Griffen	7/11/2025	0.6	Update NAFTA actuals model to reflect new bank accounts received from local treasury teams
Schmelter, Griffen	7/11/2025	0.5	Update Other actuals model to reflect new bank accounts received from local treasury teams
Shahbain, Abraham	7/11/2025	0.4	Call with Marelli purchasing, treasury, and A. Shahbain (A&M) to discuss trade agreement payments to be made the following week

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	7/11/2025	0.8	Office/Video conference with Marelli, G. Shibata (A&M),t o review comments from Interiors
Shiffman, David	7/11/2025	2.8	Review and finalize 13 week DIP budget for proposal to DIP lenders for approval
Shiffman, David	7/11/2025	2.1	Review latest KYC diligence documents and related correspondence with K&E, Stretto and bank
Stegenga, Jeff	7/11/2025	0.6	Follow-up call w/ J. Stegenga and N. Grossi (A&M) re: liquidity update/specific vendor update and next steps
Turner, Cari	7/11/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/11/2025	1.1	Prepare payroll comparison of forecast and actuals for week ended 7/4 to guide variance report comments
Waismann, Heitor	7/11/2025	1.4	Prepare final output package of 13-week cash flow forecast in yen Oku and millions of dollars
Waismann, Heitor	7/11/2025	0.4	Review covenant testing calculation on variance report and provide feedback
Webber, Dan	7/11/2025	0.4	Call with D. Webber, J. Cook, L. Postolos, and M. Hamilton (A&M) re: rebucketing of FDM figures for WE 7/4 variance analysis
Webber, Dan	7/11/2025	0.2	Correspond with A. Shahbain, J. Cook, L. Postolos, M. Hamilton (A&M) regarding FDM relief in weekly variance reporting
Webber, Dan	7/11/2025	0.1	Correspond with A. Marsula (GLAS), regarding liquidity certificate as of July 4, 2025
Webber, Dan	7/11/2025	0.2	Correspond with G. Schmelter (A&M) regarding edits to post-petition receipts by customer Analyze
Webber, Dan	7/11/2025	0.6	Review of latest draft of post-petition receipts by customer
Webber, Dan	7/11/2025	0.2	Review revisions to weekly cash variance report for WE 7/4
Webber, Dan	7/11/2025	0.2	Review correspondences from Marelli regarding future additional detail for Brazil bank transaction data
Zhang, Jianhong	7/11/2025	2.8	Review the CIA application documents received on the morning of July 11 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/11/2025	2.9	Review the CIA application documents received on the afternoon of July 11 from the Japan and China procurement team and record the tracker list
Zhang, Jianhong	7/11/2025	1.8	Review the CIA documentation received on the evening of July 11 from the Japan and China purchasing team and record the tracker list
Zhang, Jianhong	7/11/2025	0.3	Discuss with J. Zhang and J. Zhu (A&M) about the China and Japan CIA payment list issues
Zhang, Jianhong	7/11/2025	1.4	Match the CIA invoices with actual payment confirmations on July 11 from GBS AP team
Zhu, Judith	7/11/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/11/2025	0.3	Discuss with J. Zhang and J. Zhu (A&M) about the China and Japan CIA payment list issues
Zhu, Judith	7/11/2025	1.3	Compile and organize the Japan and China CIA tracker and payment list
Zhu, Judith	7/11/2025	1.6	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/11/2025	1.8	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/11/2025	2.2	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/11/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/11/2025	0.1	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/11/2025	0.2	Review Team's conversation history (CIA and TA related) and email correspondence
Grossi, Nick	7/12/2025	1.0	Review cash allocations and provide comments re: same
Hill, Michael	7/12/2025	1.7	Update invoice tracker for MXN invoices
Hill, Michael	7/12/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	7/12/2025	1.8	Update payment confirmations for North America invoices
Liv-Feyman, Alec	7/12/2025	1.9	Prepare weekly vendor tracker processing summary updates
Schmelter, Griffen	7/12/2025	0.9	Incorporate 7/11 bank balances into a consolidate bank account balances worksheet to be distributed to local teams
Schmelter, Griffen	7/12/2025	0.3	Pull bank account balance from factoring party Japan bank for 7/11
Schmelter, Griffen	7/12/2025	0.2	Pull bank account balance from bank for 7/11
Schmelter, Griffen	7/12/2025	0.1	Pull bank account balance from counterparty for 7/11
Schmelter, Griffen	7/12/2025	0.1	Pull bank account balance from counterparty for 7/11
Grossi, Nick	7/13/2025	0.5	Prepare and participate in discussion with Ad Hoc advisors regarding cash forecast
Hamilton, Makenna	7/13/2025	1.1	Process updates to professional fee payment tracker
Hamilton, Makenna	7/13/2025	0.9	Create table to monitor regional file Monday inputs
Hamilton, Makenna	7/13/2025	1.2	Produce Monday weekly task tracker for WE 7/11 Variance Analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/13/2025	1.9	Update tracker for purchasing tracking information
Hill, Michael	7/13/2025	2.1	Analyze email traffic to receive the needed invoice information in efficient ways
Liv-Feyman, Alec	7/13/2025	2.1	Update CIA dashboard with vendor processing breakdown analysis
Schmelter, Griffen	7/13/2025	1.6	Create Sheel how to pull key details from bank so that it can be rolled into Other regions actuals model summary
Schmelter, Griffen	7/13/2025	0.8	Pull bank data into consolidated file for week ending 7/4
Shiffman, David	7/13/2025	0.8	Correspond with Management and Alix related to updated long term DIP cash flow projections
Stegenga, Jeff	7/13/2025	0.4	Call with R. Kwasteniet (K&E) re: CRO discussions involved with final DIP motion requirements
Borgonovo, Erik	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Borgonovo, Erik	7/14/2025	1.2	Carry out evaluation of pro-forma invoices involving advance payments, confirming the legitimacy of the request and alignment with the goods or services involved
Borgonovo, Erik	7/14/2025	1.7	Monitor and verify which vendors have not yet signed a trade agreement with Marelli, and flag the most critical ones
Borgonovo, Erik	7/14/2025	1.9	Update records with invoice progress through GBS and payment workflows
Borgonovo, Erik	7/14/2025	2.3	Manage CIA mailbox efficiently by reviewing and approving urgent proformas for prepayment
Borgonovo, Erik	7/14/2025	2.8	Collaborate with logistics and procurement to clarify CIA requests and validate advance payment requests and coordinate fast-track handling through payment release
Cook, Jacob	7/14/2025	2.1	Update to pension funding status schedule for cash flow ad hoc Analyze
Cui, Maggie	7/14/2025	1.1	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/14/2025	1.8	Coordinate revised DIP budget for financial reporting and approvals
Grossi, Nick	7/14/2025	0.2	Prepare response and coordination re: letter of credit
Grossi, Nick	7/14/2025	0.4	Prepare and participate in ad hoc advisor call re: liquidity
Hamilton, Makenna	7/14/2025	1.9	Map Japan intercompany transactions via formulas and analysis
Hamilton, Makenna	7/14/2025	2.1	Compile and incorporated regional payment runs into regional files
Hamilton, Makenna	7/14/2025	2.2	Compile and incorporated regional bank data into regional files
Hamilton, Makenna	7/14/2025	2.3	Map EMEA intercompany transactions via formulas and analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/14/2025	2.6	Compile and incorporated regional software runs into regional files
Hamilton, Makenna	7/14/2025	2.7	Complete daily cash balance report for 7/14
Hill, Michael	7/14/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	7/14/2025	2.0	Update invoice tracker for EUR invoices
Hill, Michael	7/14/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	7/14/2025	1.4	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Hill, Michael	7/14/2025	1.3	Update invoice tracker for MXN invoices
Hill, Michael	7/14/2025	1.1	Update payment confirmations for Latin America invoices
Hill, Michael	7/14/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	7/14/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	7/14/2025	1.8	Update invoice tracker for GBP invoices
Liv-Feyman, Alec	7/14/2025	1.7	Update vendor master mapping for new CIA processing requirements
Liv-Feyman, Alec	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Liv-Feyman, Alec	7/14/2025	2.1	Develop processing detail breakdown for EUR vendor tracker
Liv-Feyman, Alec	7/14/2025	2.3	Examine processing updates for USD cash in advance vendors
Liv-Feyman, Alec	7/14/2025	2.4	Review vendor mapping updates for cash in advance tracking
Liv-Feyman, Alec	7/14/2025	2.6	Prepare vendor status summary for EMEA CIA dashboard
Liv-Feyman, Alec	7/14/2025	2.2	Analyze vendor payment status for NAFTA dashboard updates
Nguyen, Vi Hoa	7/14/2025	2.1	Check all supporting documentation, approve CIA requests, and send them to the appropriate GBS team to manage payment and booking
Nguyen, Vi Hoa	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Nguyen, Vi Hoa	7/14/2025	0.6	Monitor incoming CIA-related emails from Purchasing and initiate any required urgent payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/14/2025	1.4	Maintain a systematic Excel-based log of all processed CIAs to ensure data integrity during reconciliation and avoid repeat disbursements
Nguyen, Vi Hoa	7/14/2025	2.4	Log processed CIAs in Excel to aid reconciliation and avoid double payments
Nguyen, Vi Hoa	7/14/2025	2.9	Review incoming emails from the purchasing team regarding CIA requests and proceed with the release of urgent payments
Nguyen, Vi Hoa	7/14/2025	1.2	Provide relevant departments with any required input or clarification to promote the timely and seamless execution of CIA payments
Pacheco, Santiago	7/14/2025	2.6	Review cash in advance emails from the CIA inbox
Pacheco, Santiago	7/14/2025	0.2	Conference call with Marelli, S. Pacheco (A&M), G. Shibata (A&M), to evaluate situation from buyers request for CIA
Pacheco, Santiago	7/14/2025	0.3	Evaluate situation supplier with CIA, invoice and amounts do not match G. Shibata (A&M)
Pacheco, Santiago	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Pacheco, Santiago	7/14/2025	1.1	Review pending cash in advance requests with AP
Pacheco, Santiago	7/14/2025	1.3	Reject incorrect cash in advance claims and ask for corrections
Pacheco, Santiago	7/14/2025	1.6	Send cash in advance requests to AP team for processing
Postolos, Lucas	7/14/2025	0.3	Prepare of daily cash report for liquidity as of end of day July 11, including distribution to management and advisors
Postolos, Lucas	7/14/2025	0.3	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/14/2025	0.2	Prepare of documentation for Turkey local team to identify mapping of transactions to and from Mako entity
Postolos, Lucas	7/14/2025	0.2	Update to Japan cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 11
Postolos, Lucas	7/14/2025	1.9	Update to other regions cash actuals model to categorize Brazil transactions for Prepare of variance Analyze for week ending July 11
Postolos, Lucas	7/14/2025	0.2	Update to other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 11
Postolos, Lucas	7/14/2025	0.3	Revise to draft documentation provided by M. Hamilton (A&M) regarding payroll transaction identification
Postolos, Lucas	7/14/2025	0.7	Prepare of support files in response to inbound requests from FTI team regarding non-operating activities
Postolos, Lucas	7/14/2025	0.7	Review of inputs from regional teams to incorporate into DIP Budget variance analysis for week ending July 11
Postolos, Lucas	7/14/2025	1.1	Update to EMEA cash actuals model to categorize transactions in European countries for Prepare of variance Analyze for week ending July 11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/14/2025	1.3	Update to NAFTA cash actuals model to categorize transactions in North American countries for Prepare of variance Analyze for week ending July 11
Postolos, Lucas	7/14/2025	0.2	Participate in call with L. Postolos and G. Schmelter (A&M) on the reconciliation of bank data and information received from company on Brazilian receipts
Schmelter, Griffen	7/14/2025	0.3	Enter Japan payment run data for week ending 7/11 to Japan actuals model
Schmelter, Griffen	7/14/2025	1.4	Consolidate 7/11 bank balances received for APAC, EMEA, NAFTA, and LATAM into single sheet
Schmelter, Griffen	7/14/2025	0.2	Correspond on flow codes used to categorize counterparty data to determine whether current mapping is accurate in Brazil
Schmelter, Griffen	7/14/2025	0.2	Correspond with China treasury team on unusual bank account balances received for 7/11
Schmelter, Griffen	7/14/2025	0.2	Participate in call with L. Postolos and G. Schmelter (A&M) on the reconciliation of bank data and information received from company on Brazilian receipts
Schmelter, Griffen	7/14/2025	0.3	Enter Brazil payment run data for week ending 7/11 to Other Regions actuals model
Schmelter, Griffen	7/14/2025	0.3	Participate in call with D. Webber and G. Schmelter (A&M) on information received on Brazilian collections from company and how to roll that information into receipts analysis
Schmelter, Griffen	7/14/2025	0.4	Download bank transaction activity from software for Other regions for the period 7/5 to 7/11
Schmelter, Griffen	7/14/2025	0.4	Enter China payment run data for week ending 7/11 to Other Regions actuals model
Schmelter, Griffen	7/14/2025	0.4	Enter counterparty transaction activity to Japan consolidated actuals file and confirm that all data is being pulled into formulas correctly for week ending 7/11
Schmelter, Griffen	7/14/2025	0.5	Enter counterparty transaction activity to Other consolidated actuals file and confirm that all data is being pulled into formulas correctly for week ending 7/11
Schmelter, Griffen	7/14/2025	1.9	Add Japan receipts data from petition date until 7/4 to receipts summary file
Schmelter, Griffen	7/14/2025	1.4	Reconcile all bank data inputted in Japan actuals model with beginning and ending cash balances as of 7/11
Schmelter, Griffen	7/14/2025	0.6	Pull currency translations as of 7/11 from third party websites
Schmelter, Griffen	7/14/2025	0.9	Determine whether all 7/11 bank balances received from local teams were entered to the shared spread sheet correctly
Schmelter, Griffen	7/14/2025	0.9	Incorporate new currency translations into bank balances file and all regional actuals files as of week ending 7/11
Schmelter, Griffen	7/14/2025	1.2	Input Brazil customer collections data received from the Brazil treasury team to code receipts from Brazil that have not been assigned to a customer in the receipt file

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/14/2025	1.3	Create file for local treasury teams to review and confirm correct 7/11 bank account balances are being pulled into the regional actuals model
Schmelter, Griffen	7/14/2025	0.3	Download bank transaction activity from software for Japan regions for the period 7/5 to 7/11
Shibata, Gerardo Yukio	7/14/2025	0.6	Office conference with M. Nieto (Prod Planner) to discuss way to reconcile data from CIA and invoices in Electronics G. Shibata (A&M)
Shibata, Gerardo Yukio	7/14/2025	0.2	Conference call with Marelli, S. Pacheco (A&M), G. Shibata (A&M), to evaluate situation from buyers request for CIA
Shiffman, David	7/14/2025	0.8	Review latest professional fee outlook and provide feedback to liquidity team
Shiffman, David	7/14/2025	1.7	Prepare receipts bridge analysis for updated thirteen week DIP budget
Shiffman, David	7/14/2025	0.7	Discussion and related correspondence with Marelli Treasury team regarding DIP interest invoicing process
Shiffman, David	7/14/2025	1.0	Call with AHG, Management and AHG advisors to review DIP budget projections
Simion, Tony	7/14/2025	0.5	Call with J. Stegenga and T. Simion (A&M) re: Specific vendor payment approval process and CRO DIP requirements
Stegenga, Jeff	7/14/2025	0.5	Call with J. Stegenga and T. Simion (A&M) re: Specific vendor payment approval process and CRO DIP requirements
Turner, Cari	7/14/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/14/2025	0.7	Prepare professional fees forecasted accruals summary
Waismann, Heitor	7/14/2025	1.8	Prepare support file showing receipts by customer for the 13-week cash flow forecast for the version sent in June 10th
Waismann, Heitor	7/14/2025	1.3	Prepare factoring summary to be delivered to all advisors in compliance with credit agreement
Waismann, Heitor	7/14/2025	1.2	Prepare analysis on factoring roll forward for post petition period
Waismann, Heitor	7/14/2025	0.4	Adjust 13-week cash flow variance of submitted version on July 11th to the version submitted on June 10th to exclude a specific customer impact
Waismann, Heitor	7/14/2025	0.2	Prepare clean files for total debtor 13-week cash flow forecast in yen Oku and millions of dollars
Waismann, Heitor	7/14/2025	0.2	Correspond to D. Shiffman, re: detailed explanation of receipts by customer file
Waismann, Heitor	7/14/2025	0.4	Adjust UCC professional fee schedule to move success fees accruals to emergence date
Waismann, Heitor	7/14/2025	1.2	Prepare 13-week cash flow variance of submitted version on July 11th to the version submitted on June 10th
Webber, Dan	7/14/2025	0.4	Review latest receipts by customer analysis for period 6/9/25 - 7/4/25
Webber, Dan	7/14/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding status of cash actualization process for WE 7/11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/14/2025	0.2	Review of latest Brazil receipts data by customer for periods 6/9/25 - 7/4/25
Webber, Dan	7/14/2025	0.2	Correspond with M. Berger (K&E) regarding pending cash pooling agreement
Webber, Dan	7/14/2025	0.1	Correspond with M. Hamilton (A&M) regarding daily summary of files received to support cash actualization
Webber, Dan	7/14/2025	1.1	Review latest bank data received for WE 7/11 for EMEA region
Webber, Dan	7/14/2025	0.3	Participate in call with D. Webber and G. Schmelter (A&M) on information received on Brazilian collections from company and how to roll that information into receipts analysis
Webber, Dan	7/14/2025	0.1	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding treatment of certain Mexico bank transactions in cash actualization model
Webber, Dan	7/14/2025	0.1	Correspond with Marelli regarding certain NAFTA receipts titled noted as Baiza
Zehetmair, Stefan	7/14/2025	0.4	Call with CIA vendor team (A&M) re: payment confirmation vendor updates
Zhang, Jianhong	7/14/2025	0.9	Review the CIA application documents received on the evening of July 14 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/14/2025	2.8	Review the CIA application documents received on the morning of July 14 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/14/2025	0.8	Match the CIA invoices with actual payment confirmations on July 14 from GBS AP team
Zhang, Jianhong	7/14/2025	2.9	Review the CIA application documents received on the afternoon of July 14 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/14/2025	0.2	Check the information on CIA Teams about CIA review requirements
Zhu, Judith	7/14/2025	1.6	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/14/2025	0.1	Check and update the latest TA list accordingly
Zhu, Judith	7/14/2025	0.2	Review Team’s conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/14/2025	0.3	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Zhu, Judith	7/14/2025	0.4	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/14/2025	0.7	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/14/2025	1.9	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/14/2025	2.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/14/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Borgonovo, Erik	7/15/2025	1.7	Screen and authorize CIA-related proformas for advance payments, ensuring smooth execution and answering queries
Borgonovo, Erik	7/15/2025	1.7	Verify the completeness and accuracy of all documentation submitted with CIA requests, approve accordingly, and forward to the designated GBS representatives for registration and payment execution
Borgonovo, Erik	7/15/2025	2.3	Act as a point of contact for internal teams handling CIA requests, providing necessary clarifications or additional information to eliminate processing bottlenecks and ensure on-time payment execution
Borgonovo, Erik	7/15/2025	2.9	Conduct structured reviews of all pro-forma invoices that require prepayment, ensuring accuracy and compliance before advancing them for high-priority processing and payment execution
Borgonovo, Erik	7/15/2025	0.9	Call with S. Zehetmair (A&M), E. Borgonovo (A&M), and V. Nguyen (A&M) re: S. Zehetmair's onboarding to the CIA process
Borgonovo, Erik	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Caruso, Nicholas	7/15/2025	1.9	Revise AP paydown analysis based on commentary with latest DIP information and comments from A&M and Marelli teams
Cui, Maggie	7/15/2025	1.1	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/15/2025	0.7	Prepare borrowing requests for DIP Tranches
Grossi, Nick	7/15/2025	0.9	Prepare factoring summary and revised budget
Hamilton, Makenna	7/15/2025	2.1	Map restructuring disbursements in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/15/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis report update and Japan cash balances as of 7/15
Hamilton, Makenna	7/15/2025	1.7	Create new reporting mechanism for Japan factoring party balances
Hamilton, Makenna	7/15/2025	2.7	Map Capex vendors in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/15/2025	2.8	Map SG&A vendors in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/15/2025	2.9	Map materials vendors in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/15/2025	2.2	Compile all bank balances for day and complete daily liquidity report
Hill, Michael	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Hill, Michael	7/15/2025	1.3	Update payment confirmations for North America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/15/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	7/15/2025	1.9	Update invoice tracker for EUR invoices
Hill, Michael	7/15/2025	1.4	Update invoice tracker for MXN invoices
Hill, Michael	7/15/2025	1.6	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/15/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	7/15/2025	1.2	Update payment confirmations for Latin America invoices
Hill, Michael	7/15/2025	1.1	Update invoice tracker for BRL invoices
Liv-Feyman, Alec	7/15/2025	2.3	Prepare vendor mapping analysis for cash in advance processing
Liv-Feyman, Alec	7/15/2025	2.2	Analyze vendor payment confirmation status for LATAM tracker
Liv-Feyman, Alec	7/15/2025	2.1	Develop processing detail updates for GBP vendor dashboard
Liv-Feyman, Alec	7/15/2025	2.4	Review CIA dashboard ASIA vendor processing breakdown
Liv-Feyman, Alec	7/15/2025	2.4	Update vendor tracker with booked payment status details
Liv-Feyman, Alec	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Liv-Feyman, Alec	7/15/2025	2.5	Examine processing breakdown by currency for CIA vendors
Nguyen, Vi Hoa	7/15/2025	2.9	Review supporting documentation, authorize CIA requests, and forward them to the assigned GBS representatives for booking and payment processing
Nguyen, Vi Hoa	7/15/2025	2.8	Maintain a well-organized Excel log of CIA transactions to ensure clean reconciliation and avoid issuing payments more than once
Nguyen, Vi Hoa	7/15/2025	2.7	Verify supporting documents, approve CIA requests, and send them to the designated GBS representatives for booking and payment
Nguyen, Vi Hoa	7/15/2025	0.5	Check amounts and status of reported invoices in the tracker to ensure accuracy in the excel file
Nguyen, Vi Hoa	7/15/2025	2.3	Use an Excel spreadsheet to systematically document processed CIAs
Nguyen, Vi Hoa	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Nguyen, Vi Hoa	7/15/2025	0.9	Call with S. Zehetmair (A&M), E. Borgonovo (A&M), and V. Nguyen (A&M) re: S. Zehetmair's onboarding to the CIA process
Pacheco, Santiago	7/15/2025	1.8	Reject incorrect CIA claims and ask for clarifications

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/15/2025	1.8	Send cash in advance requests to AP team for execution
Pacheco, Santiago	7/15/2025	1.6	Review issues with cash in advance requests with AP team
Pacheco, Santiago	7/15/2025	2.9	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Pacheco, Santiago	7/15/2025	0.6	Conference call with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to explain CIA criteria and requirements
Postolos, Lucas	7/15/2025	2.3	Continue updates to EMEA cash actuals model to categorize transactions in European countries for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	1.9	Continue updates to NAFTA cash actuals model to categorize transactions in North American countries for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	0.7	Reconciliation of cash balances by region, including Update to foreign exchange rates
Postolos, Lucas	7/15/2025	1.7	Continue updates to other regions cash actuals model to categorize Brazil transactions for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	0.6	Continue updates to other regions cash actuals model to categorize China transactions for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	0.7	Update to EMEA cash actuals model to categorize certain tax transactions for Prepare of variance Analyze for week ending July 11
Postolos, Lucas	7/15/2025	0.8	Continue updates to Japan cash actuals model to categorize transactions for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	0.8	Map of intercompany transactions for Prepare DIP Budget variance analysis for week ending July 11
Postolos, Lucas	7/15/2025	0.8	Prepare of daily cash report for liquidity as of end of day July 14, including distribution to management and advisors
Postolos, Lucas	7/15/2025	0.9	Review cash flow analysis provided by Marelli for comparison to DIP Budget variance analysis materials for week ending July 11
Postolos, Lucas	7/15/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis report update and Japan cash balances as of 7/15
Schmelter, Griffen	7/15/2025	1.4	Map intercompany counter parties for the counterparty data within the NAFTA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	0.8	Map intercompany counter parties for counterparty data within the EMEA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	2.1	Map intercompany counter parties for counterparty data within the EMEA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	1.4	Update sheet showing FX rates effects on the beginning cash balances on a week to week basis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/15/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis report update and Japan cash balances as of 7/15
Schmelter, Griffen	7/15/2025	0.9	Map intercompany counter parties for counterparty data within the EMEA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	2.2	Map intercompany counter parties for counterparty data within the NAFTA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	0.4	Map intercompany counter parties for bank data within the EMEA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	0.6	Map intercompany counter parties for the NAFTA payment run within the NAFTA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	0.6	Reconcile the A&M view of cash balances in flash cash to the company view that is provided via the DCFF file received from EMEA treasury team
Schmelter, Griffen	7/15/2025	0.6	Map intercompany counter parties for EMEA payment run detail within the EMEA actuals model for week ending 7/11
Schmelter, Griffen	7/15/2025	0.6	Determine whether transaction in EMEA counterparty bank transaction data with bank tag are intercompany transactions
Schmelter, Griffen	7/15/2025	0.6	Create FX calculation to show what effects FX rates had on beginning cash balances for week ending 7/11
Shahbain, Abraham	7/15/2025	0.8	Call with Marelli purchasing, Japan purchasing, and A. Shahbain (A&M) to discuss the Japan cash needs
Shahbain, Abraham	7/15/2025	0.9	Call with Marelli purchasing to discuss the overall cash needs by region
Shibata, Gerardo Yukio	7/15/2025	0.6	Conference call with Marelli, S. Pacheco (A&M), G. Shibata (A&M) to explain CIA criteria and requirements
Shiffman, David	7/15/2025	0.7	Correspond with counterparty banks to provide June bank statements
Shiffman, David	7/15/2025	0.3	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	7/15/2025	1.4	Correspond with Management to finalize DIP related discussion materials
Shiffman, David	7/15/2025	0.6	Correspond with Marelli Treasury regarding payment of post-petition DIP interest
Shiffman, David	7/15/2025	0.8	Update call with Marelli Treasury team to review latest liquidity workstreams
Shiffman, David	7/15/2025	0.5	Working session with D. Shiffman, H. Waismann (A&M) and FTI re: DIP Budget discussion and follow up questions
Shiffman, David	7/15/2025	0.4	Correspond with K&E regarding German entity cash flow projections
Shiffman, David	7/15/2025	0.6	Working session with D. Shiffman, H. Waismann (A&M) re: new 13-week cash flow scenario
Turner, Cari	7/15/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/15/2025	0.7	Prepare accounts payable days-of-payables calculation based on the AP aging file

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/15/2025	0.5	Working session with D. Shiffman, H. Waismann (A&M) and FTI re: DIP Budget discussion and follow up questions
Waismann, Heitor	7/15/2025	1.2	Prepare summary output file for DIP budget with working capital support
Waismann, Heitor	7/15/2025	0.3	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/15/2025	0.6	Working session with D. Shiffman, H. Waismann (A&M) re: new 13-week cash flow scenario
Waismann, Heitor	7/15/2025	0.6	Prepare analysis comparing Days-Payables-Outstanding and Days-Sales-Outstanding between prior DIP budget and current DIP budget
Webber, Dan	7/15/2025	0.1	Correspond with G. Schmelter (A&M) regarding Update to receipts by customer Analyze
Webber, Dan	7/15/2025	0.4	Review latest receipts by customer analysis for period 6/9/25 - 7/4/25
Webber, Dan	7/15/2025	1.1	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re: variance analysis report update and Japan cash balances as of 7/15
Zehetmair, Stefan	7/15/2025	1.4	Support CIA Team with CIA payment tracking
Zehetmair, Stefan	7/15/2025	0.4	Call with CIA vendor team (A&M) re: CIA vendor escalation updates
Zehetmair, Stefan	7/15/2025	0.9	Call with S. Zehetmair (A&M), E. Borgonovo (A&M), and V. Nguyen (A&M) re: S. Zehetmair's onboarding to the CIA process
Zhang, Jianhong	7/15/2025	2.7	Review the CIA application documents received on the morning of July 15 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/15/2025	1.2	Review the CIA application documents received on the evening of July 15 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/15/2025	0.9	Match the CIA invoices with actual payment confirmations on July 15 from GBS AP team
Zhang, Jianhong	7/15/2025	2.9	Review the CIA application documents received on the afternoon of July 15 from the Japan and China procurement team and log the tracker list
Zhu, Judith	7/15/2025	0.7	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/15/2025	2.2	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/15/2025	1.1	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/15/2025	1.7	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/15/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/15/2025	0.1	Report daily work progress to the A&M core team via email and send the latest CIA tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/15/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/15/2025	0.4	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/15/2025	0.1	Check and update the latest TA list accordingly
Borgonovo, Erik	7/16/2025	2.3	Offer proactive support to relevant departments by supplying detailed invoice insights, documentation, or clarifications needed to complete CIA-related payment workflows without delays
Borgonovo, Erik	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates
Borgonovo, Erik	7/16/2025	1.7	Oversee the end-to-end approval process for proformas needing advance payments, from initial review to final authorization, ensuring timely handling in line with operational priorities and payment deadlines
Borgonovo, Erik	7/16/2025	2.8	Conduct a review of each proforma invoice under the LATAM CIA scope, confirming that the advance payment is justified and properly authorized
Borgonovo, Erik	7/16/2025	2.1	Perform a thorough review and validation of proforma invoices that require advance (CIA) payments, ensuring that all necessary documentation is in order and that the details are accurate and compliant with internal policies
Cook, Jacob	7/16/2025	0.6	Consolidate of weekly payments made from EMEA filing entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.9	Prepare of FDM reporting schedules for weekly FDM reporting related to vendor spend for WE 7/11/25
Cook, Jacob	7/16/2025	0.8	Consolidate of weekly payments made from NAFTA filing entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Review of FDM coding by invoice for actual payments made for all entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Consolidate of weekly payments made from Japan filing entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.4	Consolidate of weekly payments made from LATAM filing entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.4	Consolidate of weekly payments made from China filing entities for WE 7/11/25
Cook, Jacob	7/16/2025	0.2	Consolidate of weekly payments made from Romanian filing entities for WE 7/11/25
Cui, Maggie	7/16/2025	1.3	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/16/2025	0.6	Review daily cash and regional liquidity allocations
Grossi, Nick	7/16/2025	0.6	Review status of FDM relief and CIA demands. Provide comments re: cash management
Grossi, Nick	7/16/2025	1.0	Prepare DIP presentation materials for lender and management review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	7/16/2025	1.1	Review and provide comments re: DIP roll up calculations
Grossi, Nick	7/16/2025	0.3	Coordinate borrowing requests for approvals and lender communication
Hamilton, Makenna	7/16/2025	0.6	Call with L. Postolos and M. Hamilton (A&M) to discuss WE 7/11 professional fee disbursements
Hamilton, Makenna	7/16/2025	0.6	Call with L. Postolos G. Schmelter, and M. Hamilton (A&M) re: DIP budget and variance analysis for WE 7/11 FX impact
Hamilton, Makenna	7/16/2025	1.2	Review 17 Japanese local counsel invoice and categorize in tracker
Hamilton, Makenna	7/16/2025	1.7	Map payroll disbursements in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/16/2025	2.4	Create PowerPoint to show all professional fee disbursements post-petition
Hamilton, Makenna	7/16/2025	2.8	Map uncategorized vendors in Japan, EMEA, NAFTA, and Other Regions files
Hamilton, Makenna	7/16/2025	2.9	Pull all balances for daily liquidity report
Hamilton, Makenna	7/16/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: customer receipts analysis file and company internal cash flow
Hill, Michael	7/16/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	7/16/2025	1.3	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/16/2025	1.6	Update invoice tracker for USD invoices
Hill, Michael	7/16/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	7/16/2025	2.1	Update invoice tracker for EUR invoices
Hill, Michael	7/16/2025	1.1	Update invoice tracker for BRL invoices
Hill, Michael	7/16/2025	1.1	Analyze certain vendors for cash in advance payment amounts for the week
Hill, Michael	7/16/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	7/16/2025	1.9	Update invoice tracker for GBP invoices
Hill, Michael	7/16/2025	1.2	Update invoice tracker for MXN invoices
Hill, Michael	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates
Liv-Feyman, Alec	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	7/16/2025	2.3	Update NAFTA vendor dashboard with processing status changes
Liv-Feyman, Alec	7/16/2025	2.2	Review vendor payment status tracking for EMEA CIA dashboard
Liv-Feyman, Alec	7/16/2025	2.4	Analyze processing detail updates for MXN vendor tracker
Liv-Feyman, Alec	7/16/2025	2.4	Examine CIA dashboard processing metrics for vendor analysis
Liv-Feyman, Alec	7/16/2025	2.6	Prepare vendor status summary for ASIA processing breakdown
Liv-Feyman, Alec	7/16/2025	2.1	Develop vendor mapping updates for new cash in advance agreements
Nguyen, Vi Hoa	7/16/2025	2.9	Review supporting documentation, authorize CIA requests, and forward them to the assigned GBS representatives for booking and payment processing
Nguyen, Vi Hoa	7/16/2025	2.9	Register the full monetary values of CIA requests at both the request and approval stages
Nguyen, Vi Hoa	7/16/2025	2.9	Ensure all requested and approved CIA totals are properly recorded for tracking purposes
Nguyen, Vi Hoa	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates
Nguyen, Vi Hoa	7/16/2025	2.1	Update tracking with all the pro-forma received up-to-date for EMEA, NAM, LATAM and APAC
Pacheco, Santiago	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates
Pacheco, Santiago	7/16/2025	1.8	Review status and proof of payments for cash in advance requests with AP team
Pacheco, Santiago	7/16/2025	1.7	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	7/16/2025	1.7	Review cash in advance requests from the CIA e mail
Pacheco, Santiago	7/16/2025	0.9	Reject and ask for correction on incorrect CIA claims
Postolos, Lucas	7/16/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 15, including distribution to management and advisors
Postolos, Lucas	7/16/2025	0.4	Prepare of documentation for treasury team to identify missing disbursement detail in transactions for week ending July 11
Postolos, Lucas	7/16/2025	0.6	Call with L. Postolos and M. Hamilton (A&M) to discuss WE 7/11 professional fee disbursements
Postolos, Lucas	7/16/2025	0.6	Call with L. Postolos G. Schmelter, and M. Hamilton (A&M) re: DIP budget and variance analysis for WE 7/11 FX impact
Postolos, Lucas	7/16/2025	0.8	Continue updates to other regions cash actuals model to categorize China transactions for preparation of variance analysis for week ending July 11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/16/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: customer receipts analysis file and company internal cash flow
Postolos, Lucas	7/16/2025	0.9	Continue updates to Japan cash actuals model to categorize transactions for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/16/2025	1.3	Prepare of draft DIP Budget variance Analyze materials for week ending July 11, including variances by region and cash balance detail
Postolos, Lucas	7/16/2025	2.1	Continue updates to NAFTA cash actuals model to categorize transactions in North American countries for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/16/2025	2.6	Continue updates to EMEA cash actuals model to categorize transactions in European countries for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/16/2025	2.4	Continue updates to other regions cash actuals model to categorize Brazil transactions for preparation of variance analysis for week ending July 11
Postolos, Lucas	7/16/2025	0.4	Correspond with treasury team and K&E regarding processing professional fee payments
Schmelter, Griffen	7/16/2025	0.7	Reconcile Other regions 6/6 bank activity with 6/6 bank balances within Other cash actuals file
Schmelter, Griffen	7/16/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: customer receipts analysis file and company internal cash flow
Schmelter, Griffen	7/16/2025	0.3	Correspond with A&M CMS team on bank accounts for which we do not have balances as of 6/27
Schmelter, Griffen	7/16/2025	0.3	Map intercompany counter parties for counterparty data within the EMEA actuals model for week ending 6/6
Schmelter, Griffen	7/16/2025	0.6	Call with L. Postolos G. Schmelter, and M. Hamilton (A&M) re: DIP budget and variance analysis for WE 7/11 FX impact
Schmelter, Griffen	7/16/2025	0.9	Map intercompany counter parties for counterparty data within the NAFTA actuals model for week ending 6/6
Schmelter, Griffen	7/16/2025	0.9	Map intercompany counter parties for the counterparty data within the NAFTA actuals model for week ending 6/6
Schmelter, Griffen	7/16/2025	1.3	Roll the master list of bank account balances in week ending 6/6 bank activity files
Schmelter, Griffen	7/16/2025	0.8	Create receipts summary for other region by country for receipts relieved during week ending 7/11
Schmelter, Griffen	7/16/2025	1.4	Map intercompany counter parties for counterparty data within the EMEA actuals model for week ending 6/6
Schmelter, Griffen	7/16/2025	1.5	Reconcile Japan 6/6 bank activity with 6/6 bank balances within Japan cash actuals file
Schmelter, Griffen	7/16/2025	2.3	Reconcile EMEA 6/6 bank activity with 6/6 bank balances within EMEA cash actuals file
Schmelter, Griffen	7/16/2025	0.4	Map intercompany counter parties for the NAFTA payment run within the NAFTA actuals model for week ending 6/6

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/16/2025	1.6	Reconcile NAFTA 6/6 bank activity with 6/6 bank balances within NAFTA cash actuals file
Shahbain, Abraham	7/16/2025	1.3	Review weekly trade agreement payments to be made based on agreements made
Shahbain, Abraham	7/16/2025	0.4	Coordinate emails with other regions regarding trade agreement payments to be made from Japan and China
Shahbain, Abraham	7/16/2025	0.7	Call with LATAM purchasing related to trade agreement payment status and open items
Shibata, Gerardo Yukio	7/16/2025	0.7	Review file of CIA pro-forma tracker shared by buyers to understand reconciliation complexity G. Shibata (A&M)
Shiffman, David	7/16/2025	1.1	Prepare updates to DIP scenario forecasting to determine amount of interim funding need and related correspondence
Shiffman, David	7/16/2025	0.8	Review draft excess cash flow covenant language and provide feedback
Shiffman, David	7/16/2025	0.4	Review and discuss updates to liquidity PMO slide
Shiffman, David	7/16/2025	0.6	Discussions with Marelli Treasury team regarding DIP cash flow covenant reporting
Shiffman, David	7/16/2025	0.8	Prepare draft borrowing notice for upcoming Tranche A DIP draw for K&E review
Shiffman, David	7/16/2025	0.8	Correspond with K&E team and related call regarding Tranche B DIP borrowing mechanics
Simion, Tony	7/16/2025	1.3	Review current credit agreement mandates and open items regarding tranche B draw mechanics
Simion, Tony	7/16/2025	0.6	Review and provide comments to forecast allocation of disbursements for operations based on cash flow forecast
Turner, Cari	7/16/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	7/16/2025	0.4	Follow-up on various items from weekly cash allocation discussion
Turner, Cari	7/16/2025	1.3	Prepare for and participate in weekly cash allocation discussion for week beginning July 21 & 28
Waismann, Heitor	7/16/2025	0.6	Prepare professional fees summary at emergence to isolate impact of paid as due and paid in sources and uses transaction
Waismann, Heitor	7/16/2025	1.2	Prepare summary of Non-Filer cash flows by legal entity
Waismann, Heitor	7/16/2025	0.4	Prepare summary of actual sales from SIOP report by legal entity and by customer
Waismann, Heitor	7/16/2025	1.1	Complete post-petition monthly factoring report for June 2025 with information for ending balance, beginning balance, factored sales and remittances by factor
Waismann, Heitor	7/16/2025	2.1	Prepare summary of estimated debtors' run rate for post petition period, including receipts, materials, capex and other SG&A information

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	7/16/2025	0.4	Analyze and respond to cash in advance payment team issues with certain suppliers that have executed trade agreements where Marelli purchasers are requesting cash in advance payments
Webber, Dan	7/16/2025	0.9	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: customer receipts analysis file and company internal cash flow
Webber, Dan	7/16/2025	0.2	Correspond with D. Shiffman (A&M) regarding Update to weekly DIP variance reporting materials
Webber, Dan	7/16/2025	0.1	Correspond with D. Shiffman (A&M) regarding which DIP Budget to use as benchmark in variance materials
Zehetmair, Stefan	7/16/2025	2.2	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/16/2025	0.3	Call with CIA vendor team (A&M) re: Marelli vendor invoice updates
Zhang, Jianhong	7/16/2025	0.2	Check the information on CIA Teams about CIA review requirements on July 16
Zhang, Jianhong	7/16/2025	2.8	Review the CIA application documents received on the morning of July 16 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/16/2025	2.2	Review the CIA application documents received on the evening of July 16 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/16/2025	2.9	Review the CIA application documents received on the afternoon of July 16 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/16/2025	0.8	Match the CIA invoices with actual payment confirmations on July 16 from GBS AP team
Zhang, Jianhong	7/16/2025	1.1	Match the vendor name on CIA tracker list with the vendor name on AP Master
Zhu, Judith	7/16/2025	2.1	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/16/2025	1.8	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/16/2025	1.4	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/16/2025	1.1	Compile and organize the Japan and China CIA tracker and payment list
Zhu, Judith	7/16/2025	0.9	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/16/2025	0.8	Compare CIA actual bank payment dates with the GBS recorded payment dates to identify any discrepancies
Zhu, Judith	7/16/2025	0.7	Align the vendor names in the CIA tracker list with those in the AP Master/Ven MSTR mapping
Zhu, Judith	7/16/2025	0.4	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/16/2025	0.2	Review Team's conversation history (CIA and TA related) and email correspondence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/16/2025	0.1	Report daily work progress to the A&M core team via email and send the latest CIA tracker list
Borgonovo, Erik	7/17/2025	1.2	Provide comprehensive support to the purchasing and logistics departments by offering timely and accurate information on the status of CIA requests and required documentation
Borgonovo, Erik	7/17/2025	1.3	Act as a central facilitator in the CIA payment process by actively supporting the GBS team in handling and clearing open requests within required timelines
Borgonovo, Erik	7/17/2025	1.9	Conduct a review of each proforma invoice under the EMEA CIA scope, confirming that the advance payment is justified and properly authorized
Borgonovo, Erik	7/17/2025	2.1	Monitor and document every stage of the invoice lifecycle—from receipt, to processing by the GBS team, to ERP registration, and final payment execution by the treasury/payment team for both LATAM and EMEA scope
Borgonovo, Erik	7/17/2025	2.4	Maintain an up-to-date and well-structured tracking file in Excel, capturing all relevant details of each proforma invoice received
Borgonovo, Erik	7/17/2025	0.3	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough
Cook, Jacob	7/17/2025	1.3	Update to pension liability schedule based on information received from actuarial reports and local HR teams
Cook, Jacob	7/17/2025	0.4	Correspond with A&M cash team regarding Update to remaining pension liabilities
Cui, Maggie	7/17/2025	1.4	Review the CIA Tracker List and provide guidance on unclear items and issues encountered
Grossi, Nick	7/17/2025	0.5	Review cash flow covenant and provide comments re: same
Grossi, Nick	7/17/2025	1.8	Review and provide comments re: cash flow projection scenarios
Hamilton, Makenna	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11
Hamilton, Makenna	7/17/2025	1.7	Create PowerPoint slide for daily liquidity report
Hamilton, Makenna	7/17/2025	1.8	Continue to map vendors within EMEA region
Hamilton, Makenna	7/17/2025	2.7	Pull all Japanese, Other Regions, EMEA, and NAFTA balances for daily liquidity report
Hamilton, Makenna	7/17/2025	2.7	Remap Japan software data to exclude new factoring party data
Hamilton, Makenna	7/17/2025	2.9	Map restructuring disbursements in Japan, EMEA, NAFTA, and Other Regions files
Hill, Michael	7/17/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	7/17/2025	0.3	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/17/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	7/17/2025	1.1	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/17/2025	1.1	Update payment confirmations for Latin America invoices
Hill, Michael	7/17/2025	1.6	Create daily tracker for cash in advance payments globally
Hill, Michael	7/17/2025	1.7	Update invoice tracker for USD invoices
Hill, Michael	7/17/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	7/17/2025	2.1	Update invoice tracker for GBP invoices
Hill, Michael	7/17/2025	2.2	Update invoice tracker for EUR invoices
Hill, Michael	7/17/2025	1.3	Update payment confirmations for North America invoices
Liv-Feyman, Alec	7/17/2025	2.2	Develop CIA dashboard ASIA vendor mapping requirements
Liv-Feyman, Alec	7/17/2025	2.4	Update vendor tracker with paid confirmation status details
Liv-Feyman, Alec	7/17/2025	2.4	Prepare processing detail analysis for vendor status tracking
Liv-Feyman, Alec	7/17/2025	2.3	Analyze vendor payment confirmation updates for LATAM dashboard
Liv-Feyman, Alec	7/17/2025	2.1	Review processing breakdown for BRL cash in advance vendors
Liv-Feyman, Alec	7/17/2025	0.3	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough
Liv-Feyman, Alec	7/17/2025	2.4	Examine vendor master mapping updates for CIA processing
Nguyen, Vi Hoa	7/17/2025	0.3	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough
Nguyen, Vi Hoa	7/17/2025	1.1	Track of proforma invoices to avoid duplicate payments in the future
Nguyen, Vi Hoa	7/17/2025	1.2	Assess the provided documents, authorize CIA requests, and ensure they are delivered to the correct GBS contact for processing
Nguyen, Vi Hoa	7/17/2025	1.7	Verify supporting documents, approve CIA requests, and send them to the designated GBS representatives for booking and payment
Nguyen, Vi Hoa	7/17/2025	1.9	Check purchasing emails for CIA requests and release urgent payments accordingly
Nguyen, Vi Hoa	7/17/2025	2.4	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/17/2025	2.6	Analyze the documentation received for all requests related to the EMEA region, directing it through the appropriate process, and forwarding it to the relevant GBS Process team while ensuring timely follow-up to avoid delays in supply
Pacheco, Santiago	7/17/2025	1.6	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	7/17/2025	1.4	Reject and ask for correction on incorrect CIA claims
Pacheco, Santiago	7/17/2025	2.6	Transportation between home (Mexico City) and client office in Aguascalientes
Pacheco, Santiago	7/17/2025	1.1	Review status and proof of payments for cash in advance requests with AP team
Pacheco, Santiago	7/17/2025	0.6	Call with Marelli, vendor, S. Pacheco (A&M) to review supplier open invoices and CIA process validation
Pacheco, Santiago	7/17/2025	0.3	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough
Pacheco, Santiago	7/17/2025	2.2	Review cash in advance requests from the CIA e mail
Postolos, Lucas	7/17/2025	1.1	Compile for the last time of intercompany report for week ending July 11 to send to UST and DIP lender advisors
Postolos, Lucas	7/17/2025	1.6	Revise to draft DIP Budget variance Analyze materials for week ending July 11, including variances by region and cash balance detail
Postolos, Lucas	7/17/2025	1.1	Prepare of list of intercompany transactions in Asian regions for petition date through July 11, including identifying counterparties
Postolos, Lucas	7/17/2025	1.9	Prepare of list of intercompany transactions in Brazil region for petition date through July 11, including identifying counterparties
Postolos, Lucas	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11
Postolos, Lucas	7/17/2025	0.7	Research into payroll disbursements made in week ending July 11, including providing commentary to D. Shiffman and H. Waismann, for variance analysis materials
Postolos, Lucas	7/17/2025	0.6	Revise to draft DIP Budget variance Analyze materials for week ending July 11 prior to distributing to management
Postolos, Lucas	7/17/2025	0.4	Reconciliation of payments made by Marelli Europe account that were initiated in Japan region
Postolos, Lucas	7/17/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 16, including distribution to management and advisors
Postolos, Lucas	7/17/2025	1.4	Prepare of list of intercompany transactions in China region for petition date through July 11, including identifying counterparties
Schmelter, Griffen	7/17/2025	0.4	Add receipts from the software data within the EMEA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.8	Reconcile Japan actuals model with the DCFF received from EMEA treasury team for week ending 7/11
Schmelter, Griffen	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/17/2025	0.6	Add receipts from the counterparty data within the EMEA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.5	Add receipts from bank data within the EMEA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.4	Add receipts from the factoring party Bank data within the Japan actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.4	Add receipts from the software data within the NAFTA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.4	Add receipts from bank data within the NAFTA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.3	Add receipts from the bank data within the EMEA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.3	Add receipts from the Payment Run data within the NAFTA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.3	Add receipts from the Payment Run data within the EMEA actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.3	Add receipts from the software data within the Other Regions actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	0.2	Add receipts from the Payment Run data within the Japan actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	2.1	Update receipts summary mapping so that newly incorporated receipts are pulled into their assigned customer buckets
Schmelter, Griffen	7/17/2025	0.3	Add receipts from the software data within the Japan actuals file for week ending 7/11 to the receipts summary file
Schmelter, Griffen	7/17/2025	1.3	Reconcile Other Regions actuals model with the DCFF received from EMEA treasury team for week ending 7/11
Schmelter, Griffen	7/17/2025	2.4	Reconcile EMEA actuals model with the DCFF received from EMEA treasury team for week ending 7/11
Schmelter, Griffen	7/17/2025	1.7	Reconcile NAFTA actuals model with the DCFF received from EMEA treasury team for week ending 7/11
Shahbain, Abraham	7/17/2025	0.5	Call with Marelli sales, C. Turner (A&M), and A. Shahbain (A&M) to discuss customer factoring program
Shahbain, Abraham	7/17/2025	0.8	Call with Marelli accounts payable related to vendor in Mexico needing to be paid
Shahbain, Abraham	7/17/2025	0.8	Call with Marelli purchasing related to reverse factoring payment analysis
Shahbain, Abraham	7/17/2025	1.3	Review of proposed vendor strategy slides provided by the A&M team
Shiffman, David	7/17/2025	0.5	Call with D. Shiffman and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	7/17/2025	1.9	Working session with D. Shiffman and H. Waismann (A&M) to review liquidity actuals and variances to Budget by region
Shiffman, David	7/17/2025	1.6	Review budget variance analysis and prepare commentary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/17/2025	1.2	Review draft excess cash flow covenant language, provide feedback and discuss with K&E and A&M
Shiffman, David	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11
Shiffman, David	7/17/2025	1.1	Review proposed changes to Tranche B/C credit agreement and provide feedback to K&E team
Turner, Cari	7/17/2025	0.5	Call with Marelli sales, C. Turner (A&M), and A. Shahbain (A&M) to discuss customer factoring program
Waismann, Heitor	7/17/2025	1.1	Prepare analysis of pre petition accounts payables balances by legal entity
Waismann, Heitor	7/17/2025	1.9	Working session with D. Shiffman and H. Waismann (A&M) to review liquidity actuals and variances to Budget by region
Waismann, Heitor	7/17/2025	1.4	Prepare comments to variance report presentation for receipts and payroll to each region
Waismann, Heitor	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11
Waismann, Heitor	7/17/2025	0.7	Prepare analysis of other region's receipts variance by country for week ended 7/11
Waismann, Heitor	7/17/2025	0.5	Call with D. Shiffman and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/17/2025	0.6	Review and update factoring balances sent by Marelli treasury team
Webber, Dan	7/17/2025	0.1	Correspond with G. Schmelter (A&M) regarding status of receipts by customer Analyze for post-petition period
Webber, Dan	7/17/2025	0.1	Review correspondences regarding counterparty "virtual account" to process payments in Japan region
Webber, Dan	7/17/2025	0.2	Review draft of receipts by customer analysis for post-petition period
Webber, Dan	7/17/2025	0.3	Review intercompany transaction file for WE 7/11
Webber, Dan	7/17/2025	0.4	Review latest draft of DIP variance report for WE 7/11
Webber, Dan	7/17/2025	0.8	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/11
Zehetmair, Stefan	7/17/2025	0.4	Call with CIA vendor team (A&M) re: vendor reconciliation walkthrough
Zehetmair, Stefan	7/17/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/17/2025	2.8	Support with CIA tracking and CIA approval process
Zhang, Jianhong	7/17/2025	0.9	Match the CIA invoices with actual payment confirmations on July 17 from GBS AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhang, Jianhong	7/17/2025	1.3	Review the CIA application documents received on the evening of July 17 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/17/2025	2.8	Review the CIA application documents received on the morning of July 17 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/17/2025	2.9	Match the vendor name on the CIA tracker list and CIA payment list with the vendor name on AP Master
Zhang, Jianhong	7/17/2025	2.9	Review the CIA application documents received on the afternoon of July 17 from the Japan and China procurement team and log the tracker list
Zhu, Judith	7/17/2025	1.4	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/17/2025	1.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/17/2025	1.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/17/2025	1.3	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/17/2025	0.8	Review Japan and China CIA tacker list and payment list
Zhu, Judith	7/17/2025	0.3	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/17/2025	0.1	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/17/2025	1.1	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/17/2025	2.7	Align the vendor names in the CIA tracker list and vendor payment list with those in the AP Master/Ven MSTR mapping
Borgonovo, Erik	7/18/2025	0.4	Call with CIA vendor team (A&M) re: vendor variance report updates
Borgonovo, Erik	7/18/2025	1.4	Support departments involved in CIA payment processing by identifying information gaps early, sharing clarifications, and helping streamline the end-to-end workflow for faster execution
Borgonovo, Erik	7/18/2025	2.1	Clarify internal procedures around CIA payments, including booking rules, invoice compliance checks, and pre/post-petition distinctions when applicable
Borgonovo, Erik	7/18/2025	2.7	Provide clear and timely feedback to ensure suppliers and internal stakeholders are informed about the status and any missing or incorrect information
Borgonovo, Erik	7/18/2025	2.7	Ensure that all entries are logged promptly upon receipt to support end-to-end visibility and auditability of the CIA workflow for LATAM scope
Cook, Jacob	7/18/2025	0.7	Further Update to pension funding workbook for A&M cash team review based on updated information received from Japan pension team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	7/18/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/18/2025	1.6	Prepare excess cash flow sweep mechanics and verbiage re: settlement
Hamilton, Makenna	7/18/2025	1.9	Fully map NAFTA region vendors for WE 7/11
Hamilton, Makenna	7/18/2025	1.3	Fully map EMEA region vendors for WE 7/11
Hamilton, Makenna	7/18/2025	1.4	Fully map "Other" region vendors for WE 7/11
Hamilton, Makenna	7/18/2025	2.8	Pull all Japanese, Other Regions, EMEA, and NAFTA balances for daily liquidity report
Hamilton, Makenna	7/18/2025	1.3	Fully map Japan region vendors for WE 7/11
Hamilton, Makenna	7/18/2025	0.9	Create PowerPoint slide for daily liquidity report
Hill, Michael	7/18/2025	1.9	Update invoice tracker for GBP invoices
Hill, Michael	7/18/2025	0.4	Call with CIA vendor team (A&M) re: vendor variance report updates
Hill, Michael	7/18/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	7/18/2025	2.0	Update invoice tracker for EUR invoices
Hill, Michael	7/18/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	7/18/2025	1.1	Update invoice tracker for BRL invoices
Hill, Michael	7/18/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	7/18/2025	1.2	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/18/2025	1.4	Update invoice tracker for USD invoices
Hill, Michael	7/18/2025	0.9	Update invoice tracker for MXN invoices
Liv-Feyman, Alec	7/18/2025	1.9	Prepare vendor tracker summary for processing status review
Liv-Feyman, Alec	7/18/2025	2.4	Develop vendor mapping analysis for CIA dashboard updates
Liv-Feyman, Alec	7/18/2025	2.3	Update EMEA vendor dashboard with processing breakdown details
Liv-Feyman, Alec	7/18/2025	2.2	Analyze processing updates for USD cash in advance vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	7/18/2025	2.1	Review vendor payment status classification for NAFTA tracker
Nguyen, Vi Hoa	7/18/2025	2.3	Collaborate with GBS by offering necessary insights or answers to ensure all CIA payments are processed without delay
Nguyen, Vi Hoa	7/18/2025	1.9	Use an Excel spreadsheet to systematically document processed CIAs
Nguyen, Vi Hoa	7/18/2025	2.6	Assess new emails received from Purchasing concerning CIA requests, followed by the processing of urgent payments
Nguyen, Vi Hoa	7/18/2025	2.7	Review supporting documentation, authorize CIA requests, and forward them to the assigned GBS representatives for booking and payment processing
Nguyen, Vi Hoa	7/18/2025	0.4	Call with CIA vendor team (A&M) re: vendor variance report updates
Pacheco, Santiago	7/18/2025	0.4	Call with CIA vendor team (A&M) re: vendor variance report updates
Pacheco, Santiago	7/18/2025	1.7	Reject and ask for correction on incorrect CIA claims
Pacheco, Santiago	7/18/2025	2.6	Review cash in advance requests from the CIA e mail
Pacheco, Santiago	7/18/2025	1.9	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	7/18/2025	1.4	Review status and proof of payments for cash in advance requests with AP team
Postolos, Lucas	7/18/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 17, including distribution to management and advisors
Postolos, Lucas	7/18/2025	0.7	Prepare of DIP Budget reporting documents for distribution to DIP lender advisors, UST, and UCC advisors
Postolos, Lucas	7/18/2025	1.1	Prepare of excel support to DIP Budget variance Analyze for week ending July 11 as requested by Alix team
Schmelter, Griffen	7/18/2025	0.6	Reconcile Japan actuals model with the DCFF received from EMEA treasury team for week ending 6/6
Schmelter, Griffen	7/18/2025	0.6	Create sheet listing of incremental Japan and India bank accounts that still do not have 6/27 bank balances or account description
Schmelter, Griffen	7/18/2025	1.6	Reconcile NAFTA actuals model with the DCFF received from EMEA treasury team for week ending 6/6
Schmelter, Griffen	7/18/2025	1.9	Reconcile EMEA actuals model with the DCFF received from EMEA treasury team for week ending 6/6
Schmelter, Griffen	7/18/2025	2.7	Add feedback received from EMEA treasury team on receipts summary to consolidate customer name and
Schmelter, Griffen	7/18/2025	1.3	Reconcile Other Regions actuals model with the DCFF received from EMEA treasury team for week ending 6/6
Shahbain, Abraham	7/18/2025	0.6	Call with Marelli Purchasing, treasury, and A. Shahbain (A&M) to discuss weekly cash funding for regions
Shiffman, David	7/18/2025	0.8	Call with D. Shiffman and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/18/2025	0.4	Correspond regarding distribution list of DIP budget related reporting
Shiffman, David	7/18/2025	1.1	Correspond with Marelli Treasury team regarding weekly variances to DIP budget
Shiffman, David	7/18/2025	1.2	Working session with A&M liquidity team regarding outstanding UCC advisor DIP related diligence requests
Shiffman, David	7/18/2025	0.9	Review feedback from AHG advisors on excess cash flow draft language and related follow up discussions
Turner, Cari	7/18/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/18/2025	1.9	Prepare professional fee tracker with original budget estimates
Waismann, Heitor	7/18/2025	1.7	Prepare professional fee summary of accruals and disbursements with latest tracker information
Waismann, Heitor	7/18/2025	1.4	Prepare summary of materials expenses from inbounds reports by region, legal entity, business unit and plant
Waismann, Heitor	7/18/2025	1.3	Prepare professional fee carve out summary with latest tracker information
Waismann, Heitor	7/18/2025	0.8	Call with D. Shiffman and H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/18/2025	0.3	Prepare filing version of approved DIP budget for external distribution
Waismann, Heitor	7/18/2025	0.2	Revise comments in DIP budget variance report presentation
Webber, Dan	7/18/2025	0.3	Prepare weekly liquidity certificate for WE 7/11
Zehetmair, Stefan	7/18/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/18/2025	0.4	Call with CIA vendor team (A&M) re: vendor variance report updates
Zehetmair, Stefan	7/18/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhang, Jianhong	7/18/2025	2.8	Review the CIA application documents received on the morning of July 18 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/18/2025	2.9	Review the CIA application documents received on the afternoon of July 18 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/18/2025	2.6	Match the remaining vendor name on the CIA tracker list and Vendor payment list with the vendor name on AP Master
Zhang, Jianhong	7/18/2025	1.6	Review the CIA application documents received on the evening of July 18 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/18/2025	0.6	Match the CIA invoices with actual payment confirmations on July 18 from GBS AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/18/2025	2.1	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/18/2025	1.6	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/18/2025	1.4	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/18/2025	1.3	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/18/2025	1.1	Compile and organize the CIA tracker and vendor payment lists for Japan and China
Zhu, Judith	7/18/2025	0.9	Align the vendor names in the CIA tracker list and vendor payment list with those in the AP Master/Ven MSTR mapping
Zhu, Judith	7/18/2025	0.4	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/18/2025	1.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/18/2025	0.3	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/18/2025	1.1	Update the daily payment and processing status for the Japan and China CIA tracker according to M. Hill (A&M) 's requirements
Grossi, Nick	7/19/2025	0.6	Prepare and participate in call with (R Kwasteniet and E Swagger) K&E and R Steinberg (DPW) regarding DIP budget
Hill, Michael	7/19/2025	0.8	Update invoice tracker for USD invoices
Hill, Michael	7/19/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	7/19/2025	1.1	Update payment confirmations for North America invoices
Liv-Feyman, Alec	7/19/2025	2.3	Examine weekly CIA vendor processing breakdown summary
Schmelter, Griffen	7/19/2025	0.8	Pull 7/18 bank balances from counterparty and input into consolidated bank balances files
Schmelter, Griffen	7/19/2025	0.4	Determine what bank portal were open and when they would reopen so that bank balances could be pulled before start of business on 7/21
Shiffman, David	7/19/2025	0.4	Prepare revisions to tranche A borrowing notice for upcoming DIP draw
Shiffman, David	7/19/2025	0.8	Correspond with A&M vendor management team to review forecasted near term vendor spend
Shiffman, David	7/19/2025	1.2	Call with A&M team and Marelli Management to review interim DIP funding need and related prep and follow up
Turner, Cari	7/19/2025	1.4	Compare latest procurement view for vendor disbursements against the interim 13-week forecast
Turner, Cari	7/19/2025	0.8	Provide update to Marelli procurement team on vendor disbursement update for interim 13-week forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Turner, Cari	7/19/2025	1.1	Review latest vendor disbursements in interim 13-week forecast
Waismann, Heitor	7/19/2025	0.6	Split materials line in 13 week cash flow into committed and estimated
Webber, Dan	7/19/2025	0.1	Correspond with Marelli regarding latest presentation materials related to adequate protection Analyze
Webber, Dan	7/19/2025	0.7	Create presentation materials for Emergency Loan and Senior Loan recoveries in hypothetical liquidation scenario
Cook, Jacob	7/20/2025	0.4	Email correspondence with Marelli global accounting teams regarding consolidation of vendor FDM payments for WE 7/18
Cook, Jacob	7/20/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss proposed trade agreements payments
Hamilton, Makenna	7/20/2025	2.8	Refine mapping for all payments made to vendors (afternoon session)
Hamilton, Makenna	7/20/2025	2.7	Refine mapping for all payments made to vendors (morning session)
Hill, Michael	7/20/2025	1.8	Map vendor to post petition cash in advance dollars
Liv-Feyman, Alec	7/20/2025	2.1	Update vendor payment status tracker for ASIA region analysis
Liv-Feyman, Alec	7/20/2025	2.3	Review CIA dashboard processing breakdown for vendor mapping
Postolos, Lucas	7/20/2025	1.3	Organize documents to preserve assumptions and mapping included in variance analysis materials for week ending July 11
Schmelter, Griffen	7/20/2025	0.4	Pull 7/18 bank balances from counterparty and input into consolidated bank balances files
Schmelter, Griffen	7/20/2025	0.6	Pull 7/18 bank balances from factoring party Japan and input into consolidated bank balances files
Schmelter, Griffen	7/20/2025	0.6	Pull 7/18 bank balances from factoring party China and input into consolidated bank balances files
Shahbain, Abraham	7/20/2025	0.4	Review of trade agreement payment proposal for initial payments to be made
Shahbain, Abraham	7/20/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss proposed trade agreements payments
Turner, Cari	7/20/2025	0.6	Discuss summary interim forecast vendor disbursement schedule with A&M team
Waismann, Heitor	7/20/2025	1.3	Prepare clean excel and pdf files for 13 week cash flow and DIP budget forecast, including supports for professional fees and debt schedule
Waismann, Heitor	7/20/2025	0.9	Prepare summary of implied EBITDA calculation using sales and materials figures provided by Marelli
Webber, Dan	7/20/2025	0.1	Correspond with G. Gannon (K&E) regarding collateral assumptions for adequate protection Analyze
Webber, Dan	7/20/2025	0.1	Call with G. Gannon (K&E) to discuss collateral assumptions for adequate protection analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/20/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Borgonovo, Erik	7/21/2025	2.3	Ensure each invoice is evaluated for urgency and aligned with the criticality of the goods or services to business continuity
Borgonovo, Erik	7/21/2025	2.7	Provide guidance and training to the purchasing team on how to correctly prepare and submit the necessary documentation (e.g., PO references, proforma completeness, vendor data), minimizing rework and rejections
Borgonovo, Erik	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), E. Borgonovo (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Borgonovo, Erik	7/21/2025	2.9	Maintain clear and chronological records of these updates to ensure traceability and to support reporting, forecasting, and escalation management
Borgonovo, Erik	7/21/2025	1.9	Collaborate with purchasing teams to verify purchase order consistency, and ensure that all terms related to the advance payment are correctly reflected in the invoice
Cook, Jacob	7/21/2025	0.3	Call with Japan purchasing & treasury and J. Cook (A&M) related to weekly cash spend budget and other needs
Cook, Jacob	7/21/2025	0.3	Call with Japan purchasing & treasury, A. Shahbain (A&M), and J. Cook (A&M) related to weekly cash spend budget and other needs
Cui, Maggie	7/21/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/21/2025	1.6	Prepare excess cash flow sweep scenarios and cash flow projections
Hamilton, Makenna	7/21/2025	0.8	Pull counterpartying data for NAFTA regional file
Hamilton, Makenna	7/21/2025	0.8	Add EMEA payment run to EMEA regional file
Hamilton, Makenna	7/21/2025	0.4	Reach out to Japanese treasury department for factoring party banking data
Hamilton, Makenna	7/21/2025	0.7	Pull counterpartying data for EMEA regional file
Hamilton, Makenna	7/21/2025	0.8	Add NAFTA payment run to NAFTA regional file
Hamilton, Makenna	7/21/2025	0.8	Call with H. Waismann and M. Hamilton (A&M) re: professional fee forecast and actuals tracker internal alignment
Hamilton, Makenna	7/21/2025	1.2	Update models with weekly FX adjustments for daily liquidity report
Hamilton, Makenna	7/21/2025	1.6	Track pre-petition professional fee disbursements
Hamilton, Makenna	7/21/2025	2.2	Update DIP professional fee forecast
Hamilton, Makenna	7/21/2025	2.6	Read all post-petition invoices and ensure correct payment split

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/21/2025	2.7	Pull all balances for daily liquidity report
Hill, Michael	7/21/2025	0.9	Update payment confirmations for North America invoices
Hill, Michael	7/21/2025	1.1	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/21/2025	1.9	Update invoice tracker for EUR invoices
Hill, Michael	7/21/2025	0.7	Update invoice tracker for BRL invoices
Hill, Michael	7/21/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	7/21/2025	1.4	Update invoice tracker for USD invoices
Hill, Michael	7/21/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	7/21/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	7/21/2025	1.7	Update invoice tracker for GBP invoices
Hill, Michael	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Hill, Michael	7/21/2025	0.6	Update daily tracker for cash in advance payments globally
Liv-Feyman, Alec	7/21/2025	2.4	Examine vendor payment status classification for LATAM dashboard
Liv-Feyman, Alec	7/21/2025	1.2	Review CIA dashboard ASIA processing metrics for vendor analysis
Liv-Feyman, Alec	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Liv-Feyman, Alec	7/21/2025	0.4	Call with CIA vendor team (A&M) re: vendor mapping update
Liv-Feyman, Alec	7/21/2025	2.3	Update processing confirmation details for EMEA vendor tracker
Liv-Feyman, Alec	7/21/2025	2.1	Develop processing detail breakdown for EUR vendor tracker
Liv-Feyman, Alec	7/21/2025	2.4	Analyze vendor master mapping updates for cash in advance processing
Liv-Feyman, Alec	7/21/2025	2.2	Prepare vendor status summary for NAFTA CIA dashboard
Nguyen, Vi Hoa	7/21/2025	1.2	Maintain detailed records of the CIAs in a tracking system, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/21/2025	1.9	Look over the documents, approve the CIA requests, and send them to GBS for payment and booking
Nguyen, Vi Hoa	7/21/2025	2.7	Verify supporting documents, approve CIA requests, and send them to the designated GBS representatives for booking and payment
Nguyen, Vi Hoa	7/21/2025	2.2	Provide assistance to GBS and Purchasing Teams by offering required details or explanations to facilitate the prompt execution of CIA payments
Nguyen, Vi Hoa	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), S. Zehetmair (A&M)
Nguyen, Vi Hoa	7/21/2025	2.9	Conduct document reviews, authorize CIA submissions, and coordinate with designated GBS representatives for payment processing
Pacheco, Santiago	7/21/2025	1.6	Review status and proof of payments for cash in advance requests with AP team
Pacheco, Santiago	7/21/2025	2.7	Review cash in advance requests from the CIA e mail
Pacheco, Santiago	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Pacheco, Santiago	7/21/2025	1.8	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	7/21/2025	1.8	Reject and ask for correction on incorrect CIA claims
Postolos, Lucas	7/21/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and Alix Partners re: variance report discussion
Postolos, Lucas	7/21/2025	2.1	Prepare of NAFTA cash actuals model to categorize transactions in North American countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/21/2025	1.3	Prepare of other regions cash actuals model to categorize Brazil transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/21/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 18, including distribution to management and advisors
Postolos, Lucas	7/21/2025	0.3	Prepare of documentation for M. Fraccaroli (A&M) regarding Update to deliverable related to cash actuals
Postolos, Lucas	7/21/2025	2.8	Prepare of EMEA cash actuals model to categorize transactions in European countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/21/2025	0.4	Prepare of other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/21/2025	0.6	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/21/2025	0.7	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and FTI re.: weekly liquidity touchpoint

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/21/2025	0.6	Prepare of documentation for D. Webber (A&M) regarding cash team workplan
Postolos, Lucas	7/21/2025	0.2	Correspond with Japan regional treasury department to request documents for DIP Budget variance reporting
Postolos, Lucas	7/21/2025	0.6	Prepare of Japan cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 18
Schmelter, Griffen	7/21/2025	0.4	Push China payment run data into the Other Regions actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.3	Push Brazil payment run data into the Other Regions actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.3	Push 7/18 bank balances into NAFTA actuals model
Schmelter, Griffen	7/21/2025	0.2	Push 7/18 bank balances into Other Regions actuals model
Schmelter, Griffen	7/21/2025	0.4	Push NAFTA Payment run data to the NAFTA actuals model for transactions during week ending 7/18
Schmelter, Griffen	7/21/2025	0.5	Map intercompany counter parties within the bank manual transaction data of the NAFTA actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.2	Push 7/18 bank balances into EMEA actuals model
Schmelter, Griffen	7/21/2025	0.6	Pull factoring party Japan balances for 7/21 to feed flash cash reporting
Schmelter, Griffen	7/21/2025	0.7	Reconcile Other Regions Brazil payment run activity with ending balances for week ending 7/18
Schmelter, Griffen	7/21/2025	0.7	Map intercompany counter parties within the NAFTA payment run data of the NAFTA actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.6	Update MOR cash actuals sheet to include incremental bank account and push those balances into the summary sheet
Schmelter, Griffen	7/21/2025	1.7	Map intercompany counter parties within the bank transaction data of the NAFTA actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	1.2	Push factoring party bank activity for certain banks for week ending 7/18 into the NAFTA actuals model
Schmelter, Griffen	7/21/2025	0.6	Push Other Regions software data into the Other Regions actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	1.4	Consolidate 7/18 bank balances received from APAC, EMEA, NAFTA, and LATAM local treasury team into single sheet
Schmelter, Griffen	7/21/2025	2.3	Reconcile Other Regions counterparty activity with ending balances for week ending 7/18
Schmelter, Griffen	7/21/2025	0.6	Map intercompany counter parties within the software transaction data of the NAFTA actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.5	Push Japan software data into the Japan actuals model for week ending 7/18
Schmelter, Griffen	7/21/2025	0.6	Reconcile Other Regions China payment run activity with ending balances for week ending 7/18

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	7/21/2025	1.2	Emails to company team members on escalation payments related to vendor issues
Shahbain, Abraham	7/21/2025	0.7	Respond to questions from team related to weekly spend budget allocation
Shahbain, Abraham	7/21/2025	0.7	Call with Marelli accounts payable related to payments timeline and next steps on payment proposals
Shahbain, Abraham	7/21/2025	0.3	Call with Japan purchasing & treasury, A. Shahbain (A&M), and J. Cook (A&M) related to weekly cash spend budget and other needs
Shahbain, Abraham	7/21/2025	2.5	Create analysis summarizing weekly spend allocation through August
Shahbain, Abraham	7/21/2025	0.5	Participate on call with global treasury, global purchasing and China purchasing to discuss weekly spend budget and other cash needs
Shiffman, David	7/21/2025	0.8	Prepare updates to DIP projections based on latest proposals among lenders
Shiffman, David	7/21/2025	0.9	Call with Management, Treasury, Purchasing and A&M regarding weekly forecasted vendor spend and related follow up
Shiffman, David	7/21/2025	0.4	Call with Company Treasury team regarding weekly liquidity forecast
Shiffman, David	7/21/2025	0.4	Review latest professional fee outlook and provide feedback to liquidity team
Shiffman, David	7/21/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners re: daily liquidity touchpoint
Shiffman, David	7/21/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and Alix Partners re: variance report discussion
Shiffman, David	7/21/2025	0.5	Weekly DIP reporting call with AlixPartners and A&M
Shiffman, David	7/21/2025	0.7	Weekly DIP reporting call with FTI and A&M
Shiffman, David	7/21/2025	1.1	Correspond with K&E regarding filing of DIP budget and proposed Revise to cash flow covenant language in the DIP order
Simion, Tony	7/21/2025	0.7	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and FTI re.: weekly liquidity touchpoint
Turner, Cari	7/21/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/21/2025	0.7	Update implied EBITDA summary with sales and materials figures for total company, including non-debtors
Waismann, Heitor	7/21/2025	0.7	Prepare summary of bridge between gross advances, customer collections and remittances, re: factoring roll forward in the DIP budget
Waismann, Heitor	7/21/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners re: daily liquidity touchpoint
Waismann, Heitor	7/21/2025	0.6	Review professional fee actuals file and provide comments
Waismann, Heitor	7/21/2025	0.8	Call with H. Waismann and M. Hamilton (A&M) re: professional fee forecast and actuals tracker internal alignment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/21/2025	0.8	Review factoring forecast activity for EMEA and NAFTA provided by Marelli treasury team
Waismann, Heitor	7/21/2025	0.9	Prepare summary of emergency loan Roll forward to determine exposure in august 2025 and in February 2026
Waismann, Heitor	7/21/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and Alix Partners re: variance report discussion
Waismann, Heitor	7/21/2025	0.7	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and FTI re.: weekly liquidity touchpoint
Waismann, Heitor	7/21/2025	0.7	Finalize factoring summary report with actual Brazil factoring activity received from Marelli, Brazil
Waismann, Heitor	7/21/2025	1.1	Update professional fee tracker with actual invoices and estimates from firms for June 2025 period
Waismann, Heitor	7/21/2025	0.2	Call with K. Podzorova (PJT) re: emergency loan interest rate
Warren, Joseph	7/21/2025	0.1	Analyze and respond to cash in advance payment team issues with certain suppliers that have executed trade agreements where Marelli purchasers are requesting cash in advance payments
Webber, Dan	7/21/2025	0.3	Correspond with D. Shiffman, H. Waismann (A&M), S. Nitabach (PJT) regarding DIP balance at end of 9-month forecast
Webber, Dan	7/21/2025	0.7	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and FTI re.: weekly liquidity touchpoint
Webber, Dan	7/21/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M) and Alix Partners re: variance report discussion
Weiland, Brad	7/21/2025	0.3	Review items regarding customer advances for compliance and reporting
Weiland, Brad	7/21/2025	0.2	Correspond re: customer advance with D. Shiffman (A&M), M. Dvorak (A&M)
Zehetmair, Stefan	7/21/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/21/2025	2.4	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/21/2025	1.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/21/2025	0.4	Prepare for and participate in daily cash in advance payment coordination call with N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Zhang, Jianhong	7/21/2025	1.2	Match the vendor name on the CIA tracker list and Vendor payment list with the vendor name on AP Master
Zhang, Jianhong	7/21/2025	0.8	Review the CIA application documents received on the evening of July 21 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/21/2025	0.4	Match the CIA invoices with actual payment confirmations on July 21 from GBS AP team
Zhang, Jianhong	7/21/2025	2.6	Review the CIA application documents received on the morning of July 21 from the Japan and China procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhang, Jianhong	7/21/2025	2.9	Review the CIA application documents received on the afternoon of July 21 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/21/2025	0.7	Update the Vendor payment list as of July 21
Zhu, Judith	7/21/2025	2.2	Review the Japan and China CIAs received in the afternoon and respond to the procurement and processing team
Zhu, Judith	7/21/2025	2.2	Compile and organize CIA vendor payment list, including verifying request ID, vendor name, and confirming whether the TA is signed
Zhu, Judith	7/21/2025	1.2	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/21/2025	0.9	Update the vendor names in the tracker/payment list to match the TA/CIA approved list and configure formulas for automated verification
Zhu, Judith	7/21/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/21/2025	0.7	Review Japan and China CIA tracker and vendor payment lists
Zhu, Judith	7/21/2025	0.4	Sort and manage the CIA mailbox correspondence
Borgonovo, Erik	7/22/2025	2.7	Promote standardization and best practices across teams to ensure that all CIA requests are consistent, complete, and compliant with policy and system requirements
Borgonovo, Erik	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren (A&M), E. Borgonovo (A&M), N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Borgonovo, Erik	7/22/2025	2.6	Liaise with the GBS and payment teams to gather real-time updates on invoice status, especially for invoices flagged as urgent or critical
Borgonovo, Erik	7/22/2025	1.9	Review and reconcile the tracker against the mailbox and ERP system to confirm completeness and accuracy of data
Borgonovo, Erik	7/22/2025	2.7	Assist in troubleshooting when issues arise with invoice mismatches, incorrect vendor data, or missing approvals, ensuring that such gaps are resolved quickly to prevent processing delays
Caruso, Nicholas	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren (A&M), N. Caruso (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Cook, Jacob	7/22/2025	0.7	Call with J. Cook (A&M) to discuss comments on the vendor payment analysis
Cook, Jacob	7/22/2025	0.7	Call with A. Shahbain (A&M) and J. Cook (A&M) to discuss comments on the vendor payment analysis
Cook, Jacob	7/22/2025	0.5	Call with J. Cook (A&M) and Marelli Purchasing related to utility payments
Cook, Jacob	7/22/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M) and Marelli Purchasing related to utility payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	7/22/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/22/2025	1.9	Review DIP order re: lien priorities. Provide comments re: same
Grossi, Nick	7/22/2025	2.7	Working sessions with N. Grossi, D. Webber (A&M) to calculate senior loan and emergency loan recoveries
Hamilton, Makenna	7/22/2025	0.8	Call with G. Schmelter and M. Hamilton (A&M) re: NAFTA company and NAFTA A&M cash balance report variance
Hamilton, Makenna	7/22/2025	2.9	Update professional fee model as of WE 7/18
Hamilton, Makenna	7/22/2025	2.8	Update daily liquidity model to align with company reported functionality
Hamilton, Makenna	7/22/2025	0.8	Pull EMEA disbursements between 7/18 and 7/22
Hamilton, Makenna	7/22/2025	0.7	Pull regional balances of as 7/22 for EMEA
Hamilton, Makenna	7/22/2025	0.6	Pull regional balances of as 7/22 for Japan
Hamilton, Makenna	7/22/2025	2.7	Update model to reflect large dip in balances as of 7/22
Hamilton, Makenna	7/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re: NAFTA company and A&M cash balance report variance
Hamilton, Makenna	7/22/2025	0.3	Pull regional balances of as 7/22 for India
Hamilton, Makenna	7/22/2025	0.4	Call with L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: NAFTA cash balance report vs A&M cash balance report
Hamilton, Makenna	7/22/2025	0.4	Pull regional balances of as 7/22 for NAFTA
Hamilton, Makenna	7/22/2025	0.6	Pull regional balances of as 7/22 for "Other Regions"
Hamilton, Makenna	7/22/2025	0.4	Pull regional balances of as 7/22 for Turkey
Hamilton, Makenna	7/22/2025	0.4	Call with L. Postolos, H. Waismann, and M. Hamilton (A&M) Marelli re: Brazil intercompany activity as of WE 7/18
Hamilton, Makenna	7/22/2025	0.6	Pull regional balances of as 7/22 for China
Hamilton, Makenna	7/22/2025	0.2	Call with H. Waismann and M. Hamilton (A&M) re: professional fee forecast and actuals tracker internal alignment as of 7/22
Hamilton, Makenna	7/22/2025	0.6	Pull regional balances of as 7/22 for Brazil
Hill, Michael	7/22/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	7/22/2025	0.7	Update payment confirmations for Latin America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/22/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	7/22/2025	1.4	Update invoice tracker for GBP invoices
Hill, Michael	7/22/2025	1.2	Update payment confirmations for European invoices
Hill, Michael	7/22/2025	0.8	Update payment confirmations for North America invoices
Hill, Michael	7/22/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	7/22/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren, N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Hill, Michael	7/22/2025	0.1	Discussion with J. Warren (A&M) and M. Hill (A&M) regarding current state of the A&M cash in advance payment process, including recent volume and reporting statistics
Hill, Michael	7/22/2025	0.8	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/22/2025	1.2	Update invoice tracker for MXN invoices
Liv-Feyman, Alec	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren, N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Liv-Feyman, Alec	7/22/2025	1.3	Examine vendor status tracking updates for EMEA CIA dashboard
Liv-Feyman, Alec	7/22/2025	2.1	Analyze processing breakdown by currency for cash in advance vendors
Liv-Feyman, Alec	7/22/2025	2.1	Review vendor payment confirmation status for NAFTA tracker
Liv-Feyman, Alec	7/22/2025	2.2	Develop vendor mapping updates for new CIA dashboard entries
Liv-Feyman, Alec	7/22/2025	2.3	Update vendor tracker with booked status confirmation updates
Liv-Feyman, Alec	7/22/2025	2.4	Prepare processing detail analysis for GBP vendor payments
Liv-Feyman, Alec	7/22/2025	0.4	Call with CIA vendor team (A&M) re: reconciliation of vendor invoice update
Nguyen, Vi Hoa	7/22/2025	2.3	Assess the completeness and accuracy of supporting documents, approve the CIA requests, and transmit them to the respective GBS contacts for further payment and booking activities
Nguyen, Vi Hoa	7/22/2025	2.4	Examine the relevant documentation, confirm authorization of CIA requests, and dispatch them to the designated GBS representatives for processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/22/2025	1.9	Review, approve, and route CIA requests along with supporting documents to the correct GBS representatives for prompt processing
Nguyen, Vi Hoa	7/22/2025	2.6	Check the documents, approve the CIA requests, and send them to the assigned GBS team for payment and booking
Nguyen, Vi Hoa	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren, N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), S. Zehetmair (A&M)
Nguyen, Vi Hoa	7/22/2025	1.3	Evaluate supporting documents, approve CIA requests accordingly, and forward them to the correct GBS contacts for booking and payment tasks
Pacheco, Santiago	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren, N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Pacheco, Santiago	7/22/2025	1.7	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	7/22/2025	2.4	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	7/22/2025	1.7	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/22/2025	1.4	Review status for cash in advance requests with AP team
Postolos, Lucas	7/22/2025	0.8	Update to Japan cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/22/2025	0.3	Update to other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/22/2025	0.9	Update to other regions cash actuals model to categorize Brazil transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/22/2025	0.3	Call with L. Postolos and M. Hamilton (A&M) re: NAFTA company and A&M cash balance report variance
Postolos, Lucas	7/22/2025	0.3	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/22/2025	0.4	Call with L. Postolos, H. Waismann, and M. Hamilton (A&M) Marelli re: Brazil intercompany activity as of WE 7/18
Postolos, Lucas	7/22/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 21, including distribution to management and advisors
Postolos, Lucas	7/22/2025	2.6	Update to EMEA cash actuals model to categorize transactions in European countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/22/2025	1.8	Update to NAFTA cash actuals model to categorize transactions in North American countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/22/2025	2.1	Map of intercompany counterparties in preparation of DIP Budget variance reporting for week ending July 18
Postolos, Lucas	7/22/2025	0.6	Prepare of documentation for Marelli to seek additional information to assist in actualizing cash for Brazil region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/22/2025	0.4	Call with L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: NAFTA cash balance report vs A&M cash balance report
Schmelter, Griffen	7/22/2025	0.8	Push factoring party Japan transaction data into the Japan actuals model for week ending 7/18
Schmelter, Griffen	7/22/2025	1.3	Reconcile EMEA cash balances within flash cash to the EMEA treasury team's cash balance sheet
Schmelter, Griffen	7/22/2025	0.4	Call with L. Postolos, G. Schmelter, and M. Hamilton (A&M), and Marelli re: NAFTA cash balance report vs A&M cash balance report
Schmelter, Griffen	7/22/2025	0.4	Add incremental Japanese bank account balances as of 7/18 to the consolidated bank balances sheet
Schmelter, Griffen	7/22/2025	0.4	Push Japan payment run data into the Japan actuals model for week ending 7/18
Schmelter, Griffen	7/22/2025	0.6	Pull factoring party Japan balances for 7/22 to feed flash cash reporting
Schmelter, Griffen	7/22/2025	0.2	Push 7/18 bank balances into Japan actuals model
Schmelter, Griffen	7/22/2025	0.2	Correspond with regional treasury team to confirm bank balances for week ending 7/18
Schmelter, Griffen	7/22/2025	1.8	Reconcile NAFTA cash balances within flash cash to the EMEA treasury team's cash balance sheet
Schmelter, Griffen	7/22/2025	0.6	Reconcile Japan cash balances within flash cash to the EMEA treasury team's cash balance sheet
Schmelter, Griffen	7/22/2025	0.9	Reconcile Other Region's cash balances within flash cash to the EMEA treasury team's cash balance sheet
Schmelter, Griffen	7/22/2025	1.1	Determine whether new version of flash cash balance summary includes all accounts and that all accounts are only considered once in the summary
Schmelter, Griffen	7/22/2025	0.8	Call with G. Schmelter and M. Hamilton (A&M) re: NAFTA company and NAFTA A&M cash balance report variance
Schmelter, Griffen	7/22/2025	1.6	Determine whether flash cash bridge confirm hypothesis of flash cash adjustments or if more changes needed to be made
Schmelter, Griffen	7/22/2025	1.1	Reconcile Japan bank activity with bank balances for week ending 7/18
Shahbain, Abraham	7/22/2025	1.3	Review and provide comments on analysis requested by customer that summarizes near-term payments to vendors
Shahbain, Abraham	7/22/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M) and Marelli Purchasing related to utility payments
Shahbain, Abraham	7/22/2025	0.7	Call with A. Shahbain (A&M) and J. Cook (A&M) to discuss comments on the vendor payment analysis
Shiffman, David	7/22/2025	1.2	Correspond with Marelli Treasury team regarding factoring and acceleration activity in June and related follow up Analyze
Shiffman, David	7/22/2025	0.8	Prepare response to Management inquiry on cash flows relative to forecast
Shiffman, David	7/22/2025	1.4	Analyze of forecasted DIP claims at emergence and related correspondence with PJT and A&M teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Simion, Tony	7/22/2025	1.6	Working sessions with T. Simion, D. Webber (A&M), R. Kwasteniet, S. Winters, et al. (K&E), D. de Gosztonyi (PJT) regarding adequate protection analysis for emergency loan and senior loan
Turner, Cari	7/22/2025	0.9	Review latest CIA (cash in advance) tracker, work with team on daily view
Waismann, Heitor	7/22/2025	0.4	Call with L. Postolos, H. Waismann, and M. Hamilton (A&M) Marelli re: Brazil intercompany activity as of WE 7/18
Waismann, Heitor	7/22/2025	0.2	Call with H. Waismann and M. Hamilton (A&M) re: professional fee forecast and actuals tracker internal alignment as of 7/22
Waismann, Heitor	7/22/2025	2.3	Prepare analysis on sales-to-advance and advance-to-collect terms related to factoring activity for EMEA and NAFTA
Waismann, Heitor	7/22/2025	1.1	Add additional 2 weeks to the approved 13-week cash flow
Waismann, Heitor	7/22/2025	0.7	Review professional fee tracker updated by A&M analyst
Waismann, Heitor	7/22/2025	2.7	Prepare new factoring forecast file to be input for DIP budget
Warren, Joseph	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren (A&M), N. Caruso (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Warren, Joseph	7/22/2025	0.1	Discussion with J. Warren (A&M) and M. Hill (A&M) regarding current state of the A&M cash in advance payment process, including recent volume and reporting statistics
Warren, Joseph	7/22/2025	0.3	Analyze and respond to cash in advance payment team issues with certain suppliers that have executed trade agreements where Marelli purchasers are requesting cash in advance payments
Warren, Joseph	7/22/2025	0.2	Analyze status of cash in advance process and plan for Marelli to replace the manual process by a system driven process
Webber, Dan	7/22/2025	2.7	Working sessions with N. Grossi, D. Webber (A&M) to calculate senior loan and emergency loan recoveries
Webber, Dan	7/22/2025	1.6	Working sessions with T. Simion, D. Webber (A&M), R. Kwasteniet, S. Winters, et al. (K&E), D. de Gosztonyi (PJT) regarding adequate protection analysis for emergency loan and senior loan
Zehetmair, Stefan	7/22/2025	1.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/22/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/22/2025	0.4	Prepare for and participate in daily cash in advance invoice coordination call with J. Warren, N. Caruso (A&M), A. Liv-Feyman (A&M), S. Pacheco (A&M), M. Hill (A&M), E. Borgonovo (A&M), V. Nguyen (A&M), S. Zehetmair (A&M)
Zhang, Jianhong	7/22/2025	2.9	Review the CIA application documents received on the afternoon of July 22 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/22/2025	2.6	Review the CIA application documents received on the morning of July 22 from the Japan and China procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhang, Jianhong	7/22/2025	2.1	Update the <Vendor payment list> as of July 22
Zhang, Jianhong	7/22/2025	1.2	Review the CIA application documents received on the evening of July 22 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/22/2025	0.9	Match the CIA invoices with actual payment confirmations on July 22 from GBS AP team
Zhu, Judith	7/22/2025	1.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/22/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/22/2025	2.3	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/22/2025	0.4	Check the latest regulations regarding TA and update TA list
Zhu, Judith	7/22/2025	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/22/2025	1.7	Review and update Japan and China CIA tracker and vendor payment lists
Zhu, Judith	7/22/2025	0.2	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/22/2025	1.2	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Borgonovo, Erik	7/23/2025	1.3	Oversee tracking of pro-forma invoices proactively verifying that no duplicates are processed and that all relevant information is consistently aligned across platforms
Borgonovo, Erik	7/23/2025	2.3	Highlight any discrepancies or delays observed between system registration and actual payment, and take action or escalate as needed
Borgonovo, Erik	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Borgonovo, Erik	7/23/2025	2.6	Communicate effectively and proactively to avoid unnecessary back-and-forth, enabling purchasing and logistics to complete their part of the process with minimal friction
Borgonovo, Erik	7/23/2025	2.9	Collaborate with internal stakeholders (e.g. purchasing, logistics, and GBS) to address issues that arise from incomplete or unclear invoice submissions, and proactively work toward resolution to avoid blocking payments
Borgonovo, Erik	7/23/2025	1.9	Monitor vendor compliance with Marelli trade agreements and report any critical gaps or unsigned cases
Caruso, Nicholas	7/23/2025	0.6	Analyze and correspond with A&M team regarding whether to pay CIA invoices or not based on signed trade agreements
Cook, Jacob	7/23/2025	0.7	Consolidate of weekly payments made from Japan filing entities for WE 7/18/25
Cook, Jacob	7/23/2025	0.7	Consolidate of weekly payments made from EMEA filing entities for WE 7/18/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	7/23/2025	0.9	Consolidate of weekly payments made from NAFTA filing entities for WE 7/18/25
Cook, Jacob	7/23/2025	1.2	Review of FDM coding by invoice for actual payments made for all entities for WE 7/18/25
Cook, Jacob	7/23/2025	0.3	Prepare for and participate in discussion with A. Shahbain (A&M), G. Shibata (A&M), S. Pacheco (A&M), J. Warren (A&M), and J. Cook (A&M) regarding timing of Mexico payments in the overall payment scheme
Cook, Jacob	7/23/2025	0.6	Consolidate of weekly payments made from China filing entities for WE 7/18/25
Cook, Jacob	7/23/2025	0.7	Prepare of FDM reporting schedules for weekly FDM reporting related to vendor spend for WE 7/18/25
Cook, Jacob	7/23/2025	0.4	Consolidate of weekly payments made from LATAM filing entities for WE 7/18/25
Cook, Jacob	7/23/2025	0.3	Consolidate of weekly payments made from Romanian filing entities for WE 7/18/25
Cui, Maggie	7/23/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Dalmia, Nikhil	7/23/2025	0.6	Telephone conference with G. Shibata (A&M), N. Dalmia (A&M), K. Mittal (A&M), S. Pacheco (A&M) to discuss improvements in CIA and payments process
Grossi, Nick	7/23/2025	0.5	Prepare net funding draw request for financial and lender submission
Grossi, Nick	7/23/2025	0.8	Prepare minimum liquidity bridge for reporting and analysis purposes
Hamilton, Makenna	7/23/2025	2.3	Map all Brazil uncategorized vendor spend
Hamilton, Makenna	7/23/2025	2.4	Map all NAFTA uncategorized vendor spend
Hamilton, Makenna	7/23/2025	1.8	Map all China uncategorized vendor spend
Hamilton, Makenna	7/23/2025	2.1	Map all Japan uncategorized vendor spend
Hamilton, Makenna	7/23/2025	2.2	Map all EMEA uncategorized vendor spend
Hamilton, Makenna	7/23/2025	1.3	Read 15 invoices for professional fees to ensure on time payment
Hamilton, Makenna	7/23/2025	0.9	Incorporate 15 new professional fee invoices into tracker
Hamilton, Makenna	7/23/2025	0.6	Call with H. Waismann and M. Hamilton (A&M) re: professional fee on-time payment plan as of 7/23
Hill, Michael	7/23/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/23/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	7/23/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	7/23/2025	1.1	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/23/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	7/23/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	7/23/2025	1.4	Update invoice tracker for USD invoices
Hill, Michael	7/23/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	7/23/2025	1.7	Update invoice tracker for GBP invoices
Hill, Michael	7/23/2025	1.8	Update invoice tracker for EUR invoices
Hill, Michael	7/23/2025	0.3	Call with M. Hill, A. Liv-Feyman (A&M) re: payment confirmation mapping
Liv-Feyman, Alec	7/23/2025	2.1	Analyze vendor master mapping for new cash in advance agreements
Liv-Feyman, Alec	7/23/2025	0.3	Call with M. Hill, A. Liv-Feyman (A&M) re: payment confirmation mapping
Liv-Feyman, Alec	7/23/2025	2.4	Update vendor tracker with paid processing status details
Liv-Feyman, Alec	7/23/2025	2.5	Examine processing breakdown for USD cash in advance vendors
Liv-Feyman, Alec	7/23/2025	2.2	Prepare vendor payment confirmation analysis for LATAM dashboard
Liv-Feyman, Alec	7/23/2025	2.4	Update CIA dashboard with vendor processing breakdown analysis
Liv-Feyman, Alec	7/23/2025	2.3	Develop processing status updates for MXN vendor tracker
Liv-Feyman, Alec	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Mittal, Keshav	7/23/2025	0.6	Telephone conference with G. Shibata (A&M), N. Dalmia (A&M), K. Mittal (A&M), S. Pacheco (A&M) to discuss improvements in CIA and payments process
Nguyen, Vi Hoa	7/23/2025	1.9	Record the total amounts of CIA requests that have been submitted and approved
Nguyen, Vi Hoa	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Nguyen, Vi Hoa	7/23/2025	1.1	Ensure supporting documents meet requirements, authorize CIA requests accordingly, and relay them to the GBS team for booking and financial execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/23/2025	2.2	Perform documentation checks, approve CIA submissions, and forward them to assigned GBS stakeholders to initiate the booking and payment process
Nguyen, Vi Hoa	7/23/2025	1.2	Check all documentation, complete CIA approval steps, and escalate the requests to the relevant GBS representatives to facilitate prompt payment and booking
Nguyen, Vi Hoa	7/23/2025	2.3	Verify documentation, complete CIA approvals, and escalate the requests to the designated GBS representatives for timely payment and booking actions
Nguyen, Vi Hoa	7/23/2025	2.3	Validate the documentation, secure CIA approvals, and submit the requests to the designated GBS contacts for timely payment and booking
Pacheco, Santiago	7/23/2025	2.1	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/23/2025	2.4	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	7/23/2025	0.3	Prepare for and participate in discussion with A. Shahbain (A&M), G. Shibata (A&M), S. Pacheco (A&M), J. Warren (A&M), and J. Cook (A&M) regarding timing of Mexico payments in the overall payment scheme
Pacheco, Santiago	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Pacheco, Santiago	7/23/2025	1.8	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	7/23/2025	0.6	Telephone conference with G. Shibata (A&M), N. Dalmia (A&M), K. Mittal (A&M), S. Pacheco (A&M) to discuss improvements in CIA and payments process
Pacheco, Santiago	7/23/2025	1.3	Review status for cash in advance requests with AP team
Postolos, Lucas	7/23/2025	1.7	Prepare of presentation materials for DIP Budget variance Analyze for week ending July 18 with regional variance summaries
Postolos, Lucas	7/23/2025	0.8	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/23/2025	0.8	Map of receipts for week ending July 18 for DIP Budget variance analysis, including providing summary for D. Shiffman and A&M team
Postolos, Lucas	7/23/2025	0.8	Prepare of documentation for treasury team to identify certain intercompany transactions detail in transactions for week ending July 18
Postolos, Lucas	7/23/2025	0.9	Research into payroll disbursements made in week ending July 18, including providing documentation for Marelli, for variance analysis materials
Postolos, Lucas	7/23/2025	1.4	Revise to DIP Budget variance Analyze materials for week ending July 18, including drafting commentary regarding variances, prior to distributing to A&M team
Postolos, Lucas	7/23/2025	2.9	Continue mapping of intercompany counterparties in preparation of DIP Budget variance reporting for week ending July 18
Postolos, Lucas	7/23/2025	0.6	Correspond with treasury department regarding outstanding questions to finalize cash actuals for week ending July 18

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/23/2025	1.8	Revise to NAFTA cash actuals model to categorize transactions in North American countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/23/2025	2.1	Revise to EMEA cash actuals model to categorize transactions in European countries for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/23/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 22, including distribution to management and advisors
Postolos, Lucas	7/23/2025	0.2	Revise to other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/23/2025	0.2	Revise to Japan cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/23/2025	0.1	Revise to other regions cash actuals model to categorize Brazil transactions for Prepare of variance Analyze for week ending July 18
Postolos, Lucas	7/23/2025	0.9	Review of professional fee payment tracker from M. Hamilton (A&M), including providing feedback
Schmelter, Griffen	7/23/2025	0.1	Add receipts from the Payment Run data within the Japan actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the Brazil collections data within Latam treasury team's cash flow file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the Brazil Payment Run data within the Other Regions actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the China Payment Run data within the Other Regions actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the software data within the EMEA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.6	Update balances slides within the budget vs actuals presentation for week ending 7/18
Schmelter, Griffen	7/23/2025	0.7	Pull all intercompany transactions from NAFTA actuals file into consolidated intercompany report for week ending 7/18
Schmelter, Griffen	7/23/2025	0.8	Pull all intercompany transactions from EMEA actuals file into consolidated intercompany report for week ending 7/18
Schmelter, Griffen	7/23/2025	0.8	Update receipts summary page and create distribution version to be used to inform actuals commentary for week ending 7/18
Schmelter, Griffen	7/23/2025	1.0	Reconcile balances between the version produced in the liquidity certificate and the balances presented in the budget vs actuals presentation for week ending 7/18
Schmelter, Griffen	7/23/2025	1.6	Update consolidated actuals file to include the summary outputs from all regional files for week ending 7/18
Schmelter, Griffen	7/23/2025	0.6	Reconcile the receipts received via the Brazil payment run, Brazil software data, and Brazil collections data to determine what receipts were received from which customers for week ending /18
Schmelter, Griffen	7/23/2025	0.5	Pull all intercompany transactions from Other Regions actuals file into consolidated intercompany report for week ending 7/18

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/23/2025	0.4	Update covenants slide to show that the company is in compliance with all financial covenants for week ending 7/18
Schmelter, Griffen	7/23/2025	0.4	Pull all intercompany transactions from Japan actuals file into consolidated intercompany report for week ending 7/18
Schmelter, Griffen	7/23/2025	0.4	Add receipts from the factoring party transaction data within the Japan actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.3	Add receipts from the software data within the NAFTA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	1.8	Reconcile all intercompany pulled into the intercompany report from the regional files for week ending 7/18
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the Payment Run data within the EMEA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the Payment Run data within the NAFTA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.3	Add receipts from the bank data within the EMEA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.3	Add receipts from the counterparty data within the EMEA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.2	Add receipts from the bank data within the EMEA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.3	Add receipts from the bank data within the NAFTA actuals file for week ending 7/18 to the receipts summary file
Schmelter, Griffen	7/23/2025	0.4	Add receipts from the software transaction data within the Other Regions actuals file for week ending 7/18 to the receipts summary file
Shahbain, Abraham	7/23/2025	0.3	Prepare for and participate in discussion with A. Shahbain (A&M), G. Shibata (A&M), S. Pacheco (A&M), J. Warren (A&M), and J. Cook (A&M) regarding timing of Mexico payments in the overall payment scheme
Shahbain, Abraham	7/23/2025	1.1	Review of proposed payments to be made related to post-petition NAFTA and EMEA payments
Shahbain, Abraham	7/23/2025	0.8	Review of payment proposal for post-petition payments made
Shahbain, Abraham	7/23/2025	0.8	Review of payment proposal for payments related to trade agreements
Shibata, Gerardo Yukio	7/23/2025	0.3	Prepare for and participate in discussion with A. Shahbain (A&M), G. Shibata (A&M), S. Pacheco (A&M), J. Warren (A&M), and J. Cook (A&M) regarding timing of Mexico payments in the overall payment scheme
Shibata, Gerardo Yukio	7/23/2025	0.6	Telephone conference with G. Shibata (A&M), N. Dalmia (A&M), K. Mittal (A&M), S. Pacheco (A&M) to discuss improvements in CIA and payments process
Shiffman, David	7/23/2025	1.3	Prepare DIP forecast scenario per Management request
Shiffman, David	7/23/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and K&E to discuss credit agreement language over variance test covenants

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	7/23/2025	1.1	Correspond with K&E and PJT regarding proposed Revise and amounts in the DIP order
Shiffman, David	7/23/2025	0.4	Correspond with Treasury team regarding status of DIP negotiations
Shiffman, David	7/23/2025	2.1	Listen to deposition of N. Grossi (A&M) with T. Simion, D. Shiffman, D. Webber (A&M) regarding objection to second interim DIP order
Simion, Tony	7/23/2025	0.6	Review of management presentation regarding liquidity shortfalls due to senior lender actions since the petition date
Simion, Tony	7/23/2025	2.1	Listen to deposition of N. Grossi (A&M) with T. Simion, D. Shiffman, D. Webber (A&M) regarding objection to second interim DIP order
Simion, Tony	7/23/2025	0.7	Review of senior lenders proposal regarding repayment of emergency loan against latest cash flow forecast
Turner, Cari	7/23/2025	1.3	Review and provide comments on weekly cash allocation file to Marelli procurement team
Turner, Cari	7/23/2025	0.4	Review latest CIA (cash in advance) tracker
Waismann, Heitor	7/23/2025	1.1	Prepare comments to variance report presentation for receipts and payroll to each region
Waismann, Heitor	7/23/2025	0.8	Call with Marelli Treasury team to discuss their factoring cash out model adjustments
Waismann, Heitor	7/23/2025	1.4	Prepare summary file of cash-in-advance assumptions included in the approved 13-week cash flow
Waismann, Heitor	7/23/2025	1.1	Prepare payroll support template to be filled by Marelli regional teams in other to forecast payroll for the upcoming 13 weeks
Waismann, Heitor	7/23/2025	2.1	Prepare analysis on sales-to-advance and advance-to-collect terms related to factoring activity for EMEA and NAFTA
Waismann, Heitor	7/23/2025	0.6	Call with H. Waismann and M. Hamilton (A&M) re: professional fee on-time payment plan as of 7/23
Waismann, Heitor	7/23/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and K&E to discuss credit agreement language over variance test covenants
Waismann, Heitor	7/23/2025	0.5	Call with Marelli Latam treasurer to discuss Brazil factoring activity
Waismann, Heitor	7/23/2025	0.7	Prepare funds flow analysis for second tranche A DIP draw
Warren, Joseph	7/23/2025	0.3	Prepare for and participate in discussion with A. Shahbain (A&M), G. Shibata (A&M), S. Pacheco (A&M), J. Warren (A&M), and J. Cook (A&M) regarding timing of Mexico payments in the overall payment scheme
Warren, Joseph	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Webber, Dan	7/23/2025	0.1	Call with E. Swager (K&E) regarding exhibit for DIP objection reply
Webber, Dan	7/23/2025	2.6	Prepare talking points and deposition questions related to hypothetical liquidation analysis
Webber, Dan	7/23/2025	2.1	Listen to deposition of N. Grossi (A&M) with T. Simion, D. Shiffman, D. Webber (A&M) regarding objection to second interim DIP order

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/23/2025	0.4	Review DIP objection reply language regarding adequate protection
Webber, Dan	7/23/2025	0.4	Prepare exhibit for DIP objection reply at the request of K&E
Webber, Dan	7/23/2025	0.2	Meeting with D. Webber (A&M) and B. Arnault, C. McGushin (K&E) regarding security loan matrices
Webber, Dan	7/23/2025	0.2	Correspond with D. Wachenfeld (K&E) regarding DIP objection reply
Webber, Dan	7/23/2025	0.1	Correspond with E. Cheng (A&M) regarding revised July secured loan recovery Analyze
Webber, Dan	7/23/2025	0.1	Correspond with J. Amico (Alix) regarding revised July secured loan recovery Analyze
Zehetmair, Stefan	7/23/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Zehetmair, Stefan	7/23/2025	2.3	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/23/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/23/2025	2.7	Support with CIA tracking and CIA approval process
Zhang, Jianhong	7/23/2025	2.8	Review the CIA application documents received on the afternoon of July 23 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/23/2025	0.4	Match the CIA invoices with actual payment confirmations on July 23 from GBS AP team
Zhang, Jianhong	7/23/2025	0.8	Review the CIA application documents received on the evening of July 23 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/23/2025	1.1	Check the signed TAs' vendor name against the CIA list
Zhang, Jianhong	7/23/2025	1.4	Update the <Vendor payment list> as of July 23
Zhang, Jianhong	7/23/2025	2.6	Review the CIA application documents received on the morning of July 23 from the Japan and China procurement team and log the tracker list
Zhu, Judith	7/23/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/23/2025	0.9	Review and update Japan and China CIA tracker and vendor payment lists
Zhu, Judith	7/23/2025	0.8	Review and verify the China and Japan CIA payment lists
Zhu, Judith	7/23/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/23/2025	0.4	Respond to the A&M core team regarding CIA payment issues related to Huafon and other vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/23/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/23/2025	0.3	Check and update the latest TA list accordingly
Zhu, Judith	7/23/2025	0.9	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/23/2025	0.1	Discuss with GBS to ensure actual payments align with CIA approvals (including supplier details and payment amounts), and require reapproval for any discrepancies
Zhu, Judith	7/23/2025	1.8	Align the vendor names in the terms with those in the CIA approved vendor list, and configure formulas in track list for automated verification
Zhu, Judith	7/23/2025	0.2	Sort and manage the CIA mailbox correspondence
Zhu, Judith	7/23/2025	2.4	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Borgonovo, Erik	7/24/2025	1.8	Track and confirm which vendors are still without a signed trade agreement with Marelli, highlighting any critical cases
Borgonovo, Erik	7/24/2025	2.4	Intervene in cases of blocked or rejected invoices to resolve root causes and unblock the workflow, ensuring that essential goods/services are not delayed due to administrative issues
Borgonovo, Erik	7/24/2025	2.1	Help identify and resolve causes of blocked or delayed proformas, providing clear direction to buyers/planners
Borgonovo, Erik	7/24/2025	2.1	Facilitate cross-departmental collaboration and foster accountability by clearly documenting and sharing what is needed to progress each request
Borgonovo, Erik	7/24/2025	1.9	Act as the point of contact for escalations or clarifications regarding EMEA CIA requests, and work to streamline approvals without compromising compliance
Borgonovo, Erik	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Cui, Maggie	7/24/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/24/2025	2.2	Working session with N. Grossi, D. Webber (A&M) to prepare for direct and cross examination regarding adequate protection
Hamilton, Makenna	7/24/2025	0.9	Translate Japanese invoices and enter into tracker
Hamilton, Makenna	7/24/2025	2.1	Create mapping to standardize professional fee payment tracker and professional fee payment dist. Output
Hamilton, Makenna	7/24/2025	1.9	Add in additional received invoices to professional fee tracker as of 7/27
Hamilton, Makenna	7/24/2025	1.7	Create PowerPoint slide summarizing professional fee payments made WE 7/18
Hamilton, Makenna	7/24/2025	1.4	Read and categorize AMT invoices received on behalf of local counsels
Hamilton, Makenna	7/24/2025	1.2	Summarize daily liquidity position as of 7/24

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/24/2025	1.2	Complete additional regional file mapping, specifically for SG&A vendors
Hamilton, Makenna	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Hamilton, Makenna	7/24/2025	1.1	Create PowerPoint slide summarizing daily cash position
Hill, Michael	7/24/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	7/24/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	7/24/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	7/24/2025	1.6	Update invoice tracker for GBP invoices
Hill, Michael	7/24/2025	0.7	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/24/2025	0.7	Update invoice tracker for BRL invoices
Hill, Michael	7/24/2025	1.0	Update invoice tracker for MXN invoices
Hill, Michael	7/24/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Hill, Michael	7/24/2025	0.4	Participate in cash in advance call with C. Turner (A&M), A. Shahbain (A&M), M. Hill (A&M), and Marelli treasury
Hill, Michael	7/24/2025	1.7	Update invoice tracker for EUR invoices
Hill, Michael	7/24/2025	1.2	Update payment confirmations for North America invoices
Liv-Feyman, Alec	7/24/2025	2.1	Analyze vendor payment status tracking for NAFTA region
Liv-Feyman, Alec	7/24/2025	2.3	Review CIA dashboard ASIA vendor mapping requirements
Liv-Feyman, Alec	7/24/2025	1.9	Prepare vendor status summary for EMEA processing tracker
Liv-Feyman, Alec	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Liv-Feyman, Alec	7/24/2025	1.5	Update vendor mapping analysis for CIA dashboard processing
Liv-Feyman, Alec	7/24/2025	2.2	Develop processing detail updates for BRL vendor dashboard
Nguyen, Vi Hoa	7/24/2025	2.9	Confirm the accuracy of documentation, finalize CIA approvals, and forward the requests to the assigned GBS team members to ensure on-time payment and booking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/24/2025	1.3	Conduct documentation verification, finalize CIA approvals, and forward requests to the appropriate GBS contacts to facilitate prompt payment and booking
Nguyen, Vi Hoa	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Nguyen, Vi Hoa	7/24/2025	2.9	Review and verify documentation, obtain CIA approvals, and route the requests to the appropriate GBS representatives for swift payment and booking
Nguyen, Vi Hoa	7/24/2025	2.7	Document the cumulative values of CIA requests that have been both requested and authorized
Pacheco, Santiago	7/24/2025	2.1	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	7/24/2025	1.9	Review status for cash in advance requests with AP team
Pacheco, Santiago	7/24/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/24/2025	1.7	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Pacheco, Santiago	7/24/2025	0.2	Call with Marelli to understand supplier cash in advance payment requests
Postolos, Lucas	7/24/2025	0.9	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/24/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 23, including distribution to management and advisors
Postolos, Lucas	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Postolos, Lucas	7/24/2025	0.6	Correspond with H. Waismann and M. Hamilton (A&M) regarding professional fee payment tracking
Postolos, Lucas	7/24/2025	0.6	Incorporate additional logic into EMEA cash actuals file to identify payroll disbursements
Postolos, Lucas	7/24/2025	0.8	Prepare of documentation regarding Revise to professional fee tracker for M. Hamilton (A&M)
Postolos, Lucas	7/24/2025	0.4	Prepare of documentation for S. Loop (A&M) regarding historical payroll transactions
Postolos, Lucas	7/24/2025	0.9	Map of incremental disbursements as payroll transactions for purposes of DIP Budget variance analysis for week ending July 18
Postolos, Lucas	7/24/2025	2.2	Revise to intercompany counterparty mapping in transaction data for week ending July 18
Postolos, Lucas	7/24/2025	2.6	Revise to DIP Budget variance Analyze materials for week ending July 18, including enhancement of vendor categorizations
Schmelter, Griffen	7/24/2025	1.5	Create tab within other regions actual model for all data from bank

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/24/2025	1.0	Update receipts summary file to include toggles that flip it from using the Brazil treasury team's inputs vs the actuals model inputs
Schmelter, Griffen	7/24/2025	1.1	Create listing of items necessary to update within flash cash to further simplify the file and create additional checks
Schmelter, Griffen	7/24/2025	1.3	Update unmapped transaction function within the consolidated actuals model file so that unmapped transactions can be pulled in automatically
Schmelter, Griffen	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Schmelter, Griffen	7/24/2025	1.8	Build bank into Other regions builder tab so it can be pasted into consolidated file weekly
Schmelter, Griffen	7/24/2025	1.8	Determine factoring party bank accounts that are incremental to the ones seen in the master bank accounts listing
Shahbain, Abraham	7/24/2025	0.4	Participate in cash in advance call with C. Turner (A&M), A. Shahbain (A&M), M. Hill (A&M), and Marelli treasury
Shibata, Gerardo Yukio	7/24/2025	1.2	Conference call with Marelli, G Shibata (A&M) to discuss PR and PO
Shiffman, David	7/24/2025	1.1	Provide feedback to liquidity team regarding DIP reporting variances and associated commentary
Shiffman, David	7/24/2025	0.4	Correspond with Treasury regarding DIP milestones, maturity and interest information
Shiffman, David	7/24/2025	1.7	Correspond with K&E, A&M and GLAS regarding funds flow of interim DIP draws
Shiffman, David	7/24/2025	1.2	Prepare revisions to DIP scenario as requested by Management
Shiffman, David	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Simion, Tony	7/24/2025	0.2	Working session with T. Simion, D. Webber (A&M) to discuss cash actuals workplan and staffing
Turner, Cari	7/24/2025	0.3	Review latest CIA (cash in advance) tracker
Turner, Cari	7/24/2025	0.4	Participate in cash in advance call with C. Turner (A&M), A. Shahbain (A&M), M. Hill (A&M), and Marelli treasury
Turner, Cari	7/24/2025	0.9	Review and provide comments on FDM payments analysis
Waismann, Heitor	7/24/2025	0.5	Call with Marelli re: Non-debtor entities cash flow
Waismann, Heitor	7/24/2025	1.4	Prepare wire log for remaining DIP draw related to Tranche A
Waismann, Heitor	7/24/2025	1.2	Prepare payroll support schedule with actuals from prior week and compare to the budget for same week to support variance report comments
Waismann, Heitor	7/24/2025	0.4	Prepare receipts breakdown by country related to other regions besides EMEA, APAC and NAFTA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/24/2025	0.9	Prepare receipts breakout related to prior week actuals and forecast, splitting by customer acceleration, factoring and normal course
Waismann, Heitor	7/24/2025	0.2	Correspond to Marelli, re: DIP budget variance report
Waismann, Heitor	7/24/2025	0.3	Call with Marelli to discuss alternative options to receive DIP funding and paying related fees
Waismann, Heitor	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Waismann, Heitor	7/24/2025	2.3	Adjust comments to variance report presentation for receipts and payroll to each region, after receiving receipts and payroll support details
Waismann, Heitor	7/24/2025	0.4	Prepare clean debt Roll forward schedule with DIP maturity and interest paydowns requested by Marelli treasury team
Warren, Joseph	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Webber, Dan	7/24/2025	0.2	Working session with N. Howard (K&E) to prepare talking points for K&E litigation team regarding adequate protection
Webber, Dan	7/24/2025	0.2	Working session with T. Simion, D. Webber (A&M) to discuss cash actuals workplan and staffing
Webber, Dan	7/24/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review WE 7/18
Webber, Dan	7/24/2025	0.4	Review draft of cash variance report for week ended 7/18
Webber, Dan	7/24/2025	2.7	Prepare talking points and sample cross examination questions related to adequate protection
Webber, Dan	7/24/2025	2.2	Working session with N. Grossi, D. Webber (A&M) to prepare for direct and cross examination regarding adequate protection
Webber, Dan	7/24/2025	0.3	Prepare weekly liquidity report for week ended 7/18
Zehetmair, Stefan	7/24/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/24/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Zehetmair, Stefan	7/24/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhang, Jianhong	7/24/2025	1.6	Update the <Vendor payment list> as of July 24
Zhang, Jianhong	7/24/2025	0.8	Review the CIA application documents received on the evening of July 24 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/24/2025	0.8	Check the newly signed TAs' vendor name against the CIA list as of July 24

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhang, Jianhong	7/24/2025	0.6	Discuss with GBS, J. Zhu (A&M), J. Zhang (A&M), re: CIA approved but not paid, and whether payments can be processed for Net 5 vendors
Zhang, Jianhong	7/24/2025	0.4	Check the information from the CIA Teams about TA issues and how to process CIA for net 5 invoices
Zhang, Jianhong	7/24/2025	1.9	Review the CIA application documents received on the morning of July 24 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/24/2025	2.6	Review the CIA application documents received on the afternoon of July 24 from the Japan and China procurement team and log the tracker list
Zhu, Judith	7/24/2025	0.2	Organize the CIA mailbox by moving CIAs related to TA vendors into the TA agreement folder
Zhu, Judith	7/24/2025	0.7	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/24/2025	0.7	Review and update Japan and China CIA tracker and vendor payment lists
Zhu, Judith	7/24/2025	0.6	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/24/2025	0.6	Discuss with GBS, J. Zhu (A&M), J. Zhang (A&M), re: CIA approved but not paid, and whether payments can be processed for Net 5 vendors
Zhu, Judith	7/24/2025	0.3	Check and update the latest TA list accordingly
Zhu, Judith	7/24/2025	0.2	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/24/2025	0.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/24/2025	2.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/24/2025	0.2	Discuss the Avnet issue (CIA related) with the A&M core team
Zhu, Judith	7/24/2025	0.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list as of July 24, 2025
Zhu, Judith	7/24/2025	0.9	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Cook, Jacob	7/25/2025	0.5	Participate on call with Marelli Treasury, purchasing, A. Shahbain (A&M) and J. Cook (A&M) to discuss upcoming week of trade agreement payments
Cook, Jacob	7/25/2025	0.6	Participate on call with Marelli Treasury, purchasing, and J. Cook (A&M) to discuss upcoming week of trade agreement payments
Cui, Maggie	7/25/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/25/2025	0.7	Coordinate matters related to revised TWCF
Grossi, Nick	7/25/2025	0.6	Review regional cash allocations and week to date activity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	7/25/2025	1.0	Review first day motion relief estimates and reconcile to cash in advance
Grossi, Nick	7/25/2025	1.0	Review non-debtor cash flow projections and provide comments re: same
Hamilton, Makenna	7/25/2025	1.1	Create summary of top 50 vendor distributions post-petition
Hamilton, Makenna	7/25/2025	0.2	Discussion among D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding cash actuals open items and workplan
Hamilton, Makenna	7/25/2025	0.4	Compare counterparty account balances for payroll accounts to current mapping for payroll
Hamilton, Makenna	7/25/2025	1.2	Summarize daily liquidity position as of 7/25
Hamilton, Makenna	7/25/2025	0.2	Discussion among D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding cash actuals open items and workplan
Hamilton, Makenna	7/25/2025	0.8	Pull China payment run and add to master vendor distribution model as of WE 7.18
Hamilton, Makenna	7/25/2025	0.8	Pull Brazil payment run and add to master vendor distribution model as of WE 7.18
Hamilton, Makenna	7/25/2025	0.7	Pull EMEA payment run and add to master vendor distribution model as of WE 7.18
Hamilton, Makenna	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking
Hamilton, Makenna	7/25/2025	0.6	Pull NAFTA payment run and add to master vendor distribution model as of WE 7.18
Hamilton, Makenna	7/25/2025	0.6	Pull counterparty payroll data for 6 accounts received from company
Hamilton, Makenna	7/25/2025	0.6	Pull additional 11 accounts for counterparty payroll
Hamilton, Makenna	7/25/2025	0.6	Create PowerPoint slide summarizing daily cash position
Hamilton, Makenna	7/25/2025	1.4	Create summary of counterparty payroll and automate EMEA counterparty payroll mapping process
Hill, Michael	7/25/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	7/25/2025	1.6	Update invoice tracker for GBP invoices
Hill, Michael	7/25/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	7/25/2025	1.3	Update payment confirmations for North America invoices
Hill, Michael	7/25/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	7/25/2025	0.9	Update payment confirmations for Latin America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/25/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	7/25/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	7/25/2025	0.4	Call with S. Loop, M. Hill, A. Liv-Feyman (A&M) re: cash in advance division mapping walkthrough
Hill, Michael	7/25/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	7/25/2025	0.3	Participate in cash in advance invoice mapping additions with M. Hill, S. Pacheco, A. Liv-Feyman (A&M), F. Bonini, A. Russo, E. Pietrasanta, Marelli regarding division-level detail
Hill, Michael	7/25/2025	0.7	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/25/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 24
Liv-Feyman, Alec	7/25/2025	0.3	Participate in cash in advance invoice mapping additions with M. Hill, S. Pacheco, A. Liv-Feyman (A&M), F. Bonini, A. Russo, E. Pietrasanta, Marelli regarding division-level detail
Liv-Feyman, Alec	7/25/2025	0.8	Prepare vendor master mapping analysis for new processing requirements
Liv-Feyman, Alec	7/25/2025	0.4	Call with S. Loop, M. Hill, A. Liv-Feyman (A&M) re: cash in advance division mapping walkthrough
Liv-Feyman, Alec	7/25/2025	2.4	Examine vendor tracker processing breakdown for status updates
Liv-Feyman, Alec	7/25/2025	2.3	Analyze vendor payment status classification for cash in advance
Liv-Feyman, Alec	7/25/2025	2.2	Develop CIA dashboard updates for vendor processing metrics
Liv-Feyman, Alec	7/25/2025	2.1	Review processing confirmation details for LATAM vendor dashboard
Liv-Feyman, Alec	7/25/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, July 25
Loop, Stuart	7/25/2025	0.4	Call with S. Loop, M. Hill, A. Liv-Feyman (A&M) re: cash in advance division mapping walkthrough
Nguyen, Vi Hoa	7/25/2025	0.9	Verify docs, get CIA approval, and escalate to GBS for quick payment and booking
Nguyen, Vi Hoa	7/25/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, July 25
Nguyen, Vi Hoa	7/25/2025	1.1	Log the total approved and requested CIA amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/25/2025	2.4	Ensure documentation is reviewed, CIA approvals are obtained, and requests are escalated to the designated GBS representatives for timely payment and booking
Nguyen, Vi Hoa	7/25/2025	2.8	Review and confirm documentation, secure CIA sign-offs, and escalate to GBS representatives to ensure timely financial and booking actions
Nguyen, Vi Hoa	7/25/2025	2.9	Complete documentation checks, obtain CIA approvals, and escalate to the relevant GBS team for swift payment and booking
Pacheco, Santiago	7/25/2025	1.7	Review status for cash in advance requests with AP team
Pacheco, Santiago	7/25/2025	1.9	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	7/25/2025	0.3	Participate in cash in advance invoice mapping additions with M. Hill, S. Pacheco, A. Liv-Feyman (A&M), F. Bonini, A. Russo, E. Pietrasanta, Marelli regarding division-level detail
Pacheco, Santiago	7/25/2025	1.9	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/25/2025	2.2	Review cash in advance requests from the CIA inbox
Postolos, Lucas	7/25/2025	0.8	Correspond with H. Waismann and M. Hamilton (A&M) regarding professional fee payment tracking
Postolos, Lucas	7/25/2025	0.4	Prepare of documentation for C. Turner (A&M) regarding professional fee payments from past and upcoming weeks
Postolos, Lucas	7/25/2025	0.4	Revise to intercompany report for week ending July 18 prior to external distribution
Postolos, Lucas	7/25/2025	0.7	Prepare of documentation regarding Revise to professional fee tracker for M. Hamilton (A&M)
Postolos, Lucas	7/25/2025	0.2	Discussion among D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding cash actuals open items and workplan
Postolos, Lucas	7/25/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 24, including distribution to management and advisors
Postolos, Lucas	7/25/2025	1.2	Prepare of summary of upcoming professional fee payments for treasury team to align on funding and executing payments
Postolos, Lucas	7/25/2025	0.9	Prepare of excel support to DIP Budget variance Analyze for week ending July 18 for Alix and FTI teams
Postolos, Lucas	7/25/2025	0.4	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking
Postolos, Lucas	7/25/2025	1.1	Revise to DIP Budget variance Analyze materials for week ending July 18 prior to external distribution
Schmelter, Griffen	7/25/2025	1.1	Create tab within other regions actual model for all data from Industrial and Commercial bank
Schmelter, Griffen	7/25/2025	2.3	Consolidate all bank data received from China treasury team for week ending 7/18 and consolidate into sheets based on which bank the data is from

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/25/2025	1.6	Build Industrial and Commercial bank transaction data into Other regions builder tab so it can be pasted into consolidated file weekly
Schmelter, Griffen	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking
Shahbain, Abraham	7/25/2025	0.5	Participate on call with Marelli Treasury, purchasing, A. Shahbain (A&M) and J. Cook (A&M) to discuss upcoming week of trade agreement payments
Shiffman, David	7/25/2025	0.7	Call with D. Shiffman (A&M), H. Waismann (A&M) and Marelli finance team re: updates related to final DIP hearing and DIP funding
Shiffman, David	7/25/2025	1.1	Correspond with K&E regarding timing of current and upcoming DIP draws
Shiffman, David	7/25/2025	1.2	Review payroll forecast per DIP compared to business plan projections
Shiffman, David	7/25/2025	1.3	Review draft responses to Company finance questions regarding DIP projections
Shiffman, David	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking
Turner, Cari	7/25/2025	0.2	Review latest CIA (cash in advance) tracker
Waismann, Heitor	7/25/2025	0.7	Call with D. Shiffman (A&M), H. Waismann (A&M) and Marelli finance team re: updates related to final DIP hearing and DIP funding
Waismann, Heitor	7/25/2025	0.5	Call with D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/25/2025	0.5	Call with D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/25/2025	1.5	Create mechanic to determine monthly gross advances based on plafond amount per factor, re: factoring model
Waismann, Heitor	7/25/2025	2.1	Prepare factoring roll forwards to each factor, re: factoring model
Waismann, Heitor	7/25/2025	1.2	Prepare summary for aging and forecast types of activities to each Factor, re: factoring model
Waismann, Heitor	7/25/2025	1.2	Prepare analysis on historical daily spread of gross advances by factor
Waismann, Heitor	7/25/2025	1.0	Prepare answers to Marelli e-mail related to payroll and claims/pricing assumptions included in approved DIP budget
Waismann, Heitor	7/25/2025	2.8	Adjust forecast to incorporate counterparty nuance related to remittance lag, re: factoring model
Waismann, Heitor	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking
Webber, Dan	7/25/2025	0.3	Prepare workplan for enhancements to weekly cash actualization processes
Webber, Dan	7/25/2025	0.7	Discussion among D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) regarding professional fee accruals, payments, and tracking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/25/2025	0.2	Discussion among D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding cash actuals open items and workplan
Zehetmair, Stefan	7/25/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/25/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/25/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, July 25
Zehetmair, Stefan	7/25/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhang, Jianhong	7/25/2025	0.7	Match the CIA invoices with actual payment confirmations on July 25 from GBS AP team
Zhang, Jianhong	7/25/2025	2.8	Review the CIA application documents received on the afternoon of July 25 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/25/2025	2.6	Review the CIA application documents received on the morning of July 25 from the Japan and China procurement team and log the tracker list
Zhang, Jianhong	7/25/2025	1.2	Update the Vendor payment list as of July 25
Zhang, Jianhong	7/25/2025	0.8	Check the newly signed TAs' vendor name against the <CIA list> and <AP Master> as of July 25
Zhu, Judith	7/25/2025	0.2	Discuss via Teams with E. Borgonovo (A&M) the issue concerning specific vendor TA and CIA process
Zhu, Judith	7/25/2025	0.2	Organize the CIA mailbox by moving CIAs related to TA vendors into the TA agreement folder
Zhu, Judith	7/25/2025	0.3	Review Team’s conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/25/2025	0.4	Check and update the latest TA list accordingly
Zhu, Judith	7/25/2025	0.4	Review and update Japan and China CIA tracker and vendor payment lists
Zhu, Judith	7/25/2025	1.1	Review the Japan and China CIAs received in the afternoon (4th batch) and respond to the procurement and processing team
Zhu, Judith	7/25/2025	0.8	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/25/2025	1.7	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/25/2025	1.6	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/25/2025	0.7	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/25/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/25/2025	0.1	Review the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of July 25, 2025
Grossi, Nick	7/26/2025	0.8	Review draft near-term liquidity forecast. Provide comments re: same
Hamilton, Makenna	7/26/2025	0.3	Review certain bank data to ensure data is not duplicative
Hamilton, Makenna	7/26/2025	1.3	Create historical counterparty balance summary to compare daily changes in account balances
Hamilton, Makenna	7/26/2025	1.1	Incorporate IC transactions for WE 7/18 to IC matrix
Hamilton, Makenna	7/26/2025	0.7	Review counterparty data received from company weekly in order to ensure data is not duplicative
Hamilton, Makenna	7/26/2025	0.7	Remap 11 EMEA software accounts to pull from counterparty balances in order to provide more accurate cash position
Hamilton, Makenna	7/26/2025	0.3	Review Japan software accounts legal entity categorization and ensure filer status in accurate
Hamilton, Makenna	7/26/2025	0.7	Create checks in pro fee dist. file to ensure OKU and USD amounts align with current FX rates
Hamilton, Makenna	7/26/2025	0.3	Create check to tie EMEA and NAFTA balances back to company balances
Hamilton, Makenna	7/26/2025	0.6	Remap counterparty header accounts from EMEA to NAFTA in order to more accurately represent regional cash
Hamilton, Makenna	7/26/2025	1.3	Map IC transactions for WE 7/18 for reconciliation and reporting
Hamilton, Makenna	7/26/2025	0.6	Pull Japanese account balances to identify source of 60 OKU overnight non-IC increase
Hamilton, Makenna	7/26/2025	0.4	Update pro fee tracking file to more accurately estimate payment dates based on historical findings
Hamilton, Makenna	7/26/2025	0.3	Review a certain bank's data to ensure data is not duplicative
Hill, Michael	7/26/2025	0.9	Update payment confirmations for North America invoices
Hill, Michael	7/26/2025	0.4	Update invoice tracker for MXN invoices
Hill, Michael	7/26/2025	0.6	Update invoice tracker for USD invoices
Liv-Feyman, Alec	7/26/2025	0.9	Update weekly vendor tracker status summary for CIA processing
Postolos, Lucas	7/26/2025	0.9	Organize documents to preserve assumptions and mapping included in variance analysis materials for week ending July 18
Postolos, Lucas	7/26/2025	0.7	Revise to DIP Budget cash actuals models to prepare for week ending July 25 variance Analyze
Schmelter, Griffen	7/26/2025	0.2	Pull bank account balances for counterparty accounts as of 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/26/2025	0.2	Pull bank account balances for factoring party China accounts as of 7/25
Schmelter, Griffen	7/26/2025	0.2	Pull bank account balances as of 7/25
Schmelter, Griffen	7/26/2025	0.3	Pull bank account balances for factoring party Japan accounts as of 7/25
Schmelter, Griffen	7/26/2025	0.3	Create listing of all 7/25 bank account balances pulled from online portal
Schmelter, Griffen	7/26/2025	0.1	Correspond on request for all 7/25 bank account balances that could not be pulled by the A&M team
Zhu, Judith	7/26/2025	0.2	Review Team's conversation history (CIA and TA related) and update TA list
Caruso, Nicholas	7/27/2025	0.9	Prepare CIA tracking update for vendor management dashboard
Cook, Jacob	7/27/2025	0.3	Email correspondence with Marelli regional accounting teams related to consolidation of actual vendor spend for WE 7/25
Hamilton, Makenna	7/27/2025	1.9	Add mapping to master bank account tracking file to track where 600 account balances are located and being actively pulled from (morning)
Hamilton, Makenna	7/27/2025	2.4	Add mapping to master bank account tracking file to track where 600 account balances are located and being actively pulled from (afternoon)
Postolos, Lucas	7/27/2025	1.1	Additional revisions to DIP Budget cash actuals models to prepare for week ending July 25 variance analysis
Postolos, Lucas	7/27/2025	0.4	Review of daily cash file from M. Hamilton (A&M), including providing feedback for revisions
Schmelter, Griffen	7/27/2025	1.6	Determine whether new version of Flash Cash is complete and correct along with developing comments for improvement
Shiffman, David	7/27/2025	0.7	Correspond with K&E regarding estimated amounts to be included in DIP order for Emergency Loan payments
Waismann, Heitor	7/27/2025	1.8	Prepare comparison of latest professional fees accruals compared to accruals used in the latest approved DIP budget
Waismann, Heitor	7/27/2025	2.3	Prepare normal course receipts build-up calculations on factoring model
Waismann, Heitor	7/27/2025	2.6	Prepare acceleration build-up calculations on factoring model
Caruso, Nicholas	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28
Cui, Maggie	7/28/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/28/2025	1.1	Discussion among FTI team and cash team regarding DIP Budget forecast and variance analysis for week ending July 18
Grossi, Nick	7/28/2025	1.6	Review and provide comments re: to creditor settlement proposal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	7/28/2025	0.5	Prepare and participate in discussion with Alix related to cash activity
Grossi, Nick	7/28/2025	0.5	Review cash variance report and provide comments re: same
Hamilton, Makenna	7/28/2025	1.9	Pull all balances for daily liquidity report as of 7/28
Hamilton, Makenna	7/28/2025	1.2	Map intercompany transactions in EMEA file
Hamilton, Makenna	7/28/2025	1.2	Create historical counterparty balance summary to compare daily changes in account balances
Hamilton, Makenna	7/28/2025	0.9	Review counterparty legal entity mapping to ensure filer status is accurate
Hamilton, Makenna	7/28/2025	0.7	Pull EMEA payment run and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.4	Pull EMEA software and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.6	Map intercompany counterparties in EMEA file
Hamilton, Makenna	7/28/2025	0.7	Map restructuring disbursements in EMEA
Hamilton, Makenna	7/28/2025	0.6	Update DIP facility availability calculations given 7/25 draw
Hamilton, Makenna	7/28/2025	0.6	Pull EMEA bank and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.6	Pull EMEA counterparty data and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.6	Pull EMEA counterparty data and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.4	Pull payroll data and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.6	Implement checks to tie back to WE 7/25 company reported balances in liquidity summary
Hamilton, Makenna	7/28/2025	0.4	Pull EMEA counterparty data and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.3	Pull EMEA counterparty manual data and layer into regional file for WE 7/25
Hamilton, Makenna	7/28/2025	0.4	Create daily cash balance PowerPoint slide
Hill, Michael	7/28/2025	0.4	Update invoice tracker for MXN invoices
Hill, Michael	7/28/2025	0.4	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/28/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	7/28/2025	1.1	Update payment confirmations for European invoices
Hill, Michael	7/28/2025	0.4	Update payment confirmations for Latin America invoices
Hill, Michael	7/28/2025	0.7	Update payment confirmations for North America invoices
Hill, Michael	7/28/2025	0.7	Update daily tracker for cash in advance payments globally
Hill, Michael	7/28/2025	0.6	Update invoice tracker for USD invoices
Hill, Michael	7/28/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	7/28/2025	0.6	Update invoice tracker for BRL invoices
Liu, Daniel	7/28/2025	2.1	Review the CIA application documents received on the afternoon of July 28 from Japan procurement team and log the tracker list
Liu, Daniel	7/28/2025	0.6	Match the CIA invoices with actual payment confirmations on July 28 from GBS AP team (Japan and China)
Liu, Daniel	7/28/2025	2.4	Review the CIA application documents received on the morning of July 28 from the Japan and China procurement team and log the tracker list
Liu, Daniel	7/28/2025	2.8	Review the CIA application documents received on the afternoon of July 28 from China procurement team and log the tracker list
Liv-Feyman, Alec	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28
Liv-Feyman, Alec	7/28/2025	2.4	Update vendor tracker with booked payment processing details
Liv-Feyman, Alec	7/28/2025	1.2	Examine processing breakdown for GBP vendor status tracking
Liv-Feyman, Alec	7/28/2025	2.1	Review vendor payment confirmation status for ASIA tracker
Liv-Feyman, Alec	7/28/2025	2.2	Prepare vendor mapping analysis for NAFTA CIA dashboard
Liv-Feyman, Alec	7/28/2025	2.4	Analyze CIA dashboard vendor processing breakdown by region
Liv-Feyman, Alec	7/28/2025	2.3	Develop processing detail updates for EUR cash in advance vendors
Nguyen, Vi Hoa	7/28/2025	1.1	Monitor proforma invoices to prevent future instances of duplicate payments
Nguyen, Vi Hoa	7/28/2025	0.3	prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso (A&M), J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Monday, July 28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	7/28/2025	0.8	Confirm docs, secure CIA, and push to GBS for fast processing
Nguyen, Vi Hoa	7/28/2025	1.1	Check documentation, approve via CIA, and escalate to GBS for timely action
Nguyen, Vi Hoa	7/28/2025	1.2	Capture the financial totals of all CIA requests from submission through approval
Nguyen, Vi Hoa	7/28/2025	2.4	Maintain a record of total CIA request amounts that have been requested and approved
Nguyen, Vi Hoa	7/28/2025	2.1	Review, approve, and escalate requests to GBS for prompt execution
Nguyen, Vi Hoa	7/28/2025	1.4	Work through documentation verification, align on CIA approvals, and coordinate with GBS for timely payment and booking
Pacheco, Santiago	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28
Pacheco, Santiago	7/28/2025	1.8	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	7/28/2025	1.9	Review status for cash in advance requests with AP team
Pacheco, Santiago	7/28/2025	2.1	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/28/2025	2.3	Review cash in advance requests from the CIA inbox
Postolos, Lucas	7/28/2025	0.6	Prepare of documentation for A&M team regarding task list for cash actuals models in Prepare of July 25 variance Analyze
Postolos, Lucas	7/28/2025	0.8	Discussion among FTI team and N. Grossi, D. Shiffman, D. Webber, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 18
Postolos, Lucas	7/28/2025	0.6	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for week ending July 25
Postolos, Lucas	7/28/2025	0.5	Discussion among Alix team and D. Webber, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 18
Postolos, Lucas	7/28/2025	0.3	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/28/2025	2.2	Prepare of SG&A payment Analyze for D. Shiffman and H. Waismann (A&M) to assist with upcoming DIP Budget forecast
Postolos, Lucas	7/28/2025	1.7	Research into tax and insurance payments to prepare documentation for D. Shiffman and H. Waismann (A&M) regarding components of historical disbursements
Postolos, Lucas	7/28/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 25, including distribution to management and advisors
Postolos, Lucas	7/28/2025	0.3	Review of daily cash file from M. Hamilton (A&M), including providing feedback for revisions
Postolos, Lucas	7/28/2025	1.6	Research into SG&A payments to prepare documentation for D. Shiffman and H. Waismann (A&M) regarding components of historical disbursements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/28/2025	0.3	Push China payment run data into the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.8	Push factoring party Japan transaction data into the Japan actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.7	Push factoring party bank activity for certain banks for week ending 7/25 into the NAFTA actuals model
Schmelter, Griffen	7/28/2025	0.7	Map intercompany counter parties within the bank transaction data of the NAFTA actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.7	Map intercompany counter parties within the software transaction data of the Japan actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.5	Map intercompany counter parties within the NAFTA payment run data of the NAFTA actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.4	Pull factoring party Japan balances for 7/25 to feed flash cash reporting
Schmelter, Griffen	7/28/2025	0.2	Push 7/25 bank balances into EMEA actuals model
Schmelter, Griffen	7/28/2025	0.3	Push Brazil payment run data into the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.3	Map intercompany counter parties within the Japan Payment run transaction data of the Japan actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push Thailand software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push South Korea software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.5	Map intercompany counter parties within the bank manual transaction data of the NAFTA actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	1.3	Consolidate 7/25 bank balances received from APAC, EMEA, NAFTA, and LATAM local treasury team into single sheet
Schmelter, Griffen	7/28/2025	1.3	Map intercompany counter parties within the factoring party transaction data of the Japan actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push India software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push 7/25 bank balances into NAFTA actuals model
Schmelter, Griffen	7/28/2025	0.2	Push Japan payment run data into the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push 7/25 bank balances into Other Regions actuals model
Schmelter, Griffen	7/28/2025	0.2	Push Malaysia software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push Argentina software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	0.2	Push Brazil software transaction data into Other Regions actual model for week ending 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/28/2025	0.2	Push China software transaction data into Other Regions actual model for week ending 7/25
Schmelter, Griffen	7/28/2025	1.3	Map intercompany counter parties within the software transaction data of the NAFTA actuals model for week ending 7/25
Shahbain, Abraham	7/28/2025	0.9	Update and review cash allocation analysis for cash funding by region
Shahbain, Abraham	7/28/2025	0.4	Respond to emails on payments not processed and issues caused
Shiffman, David	7/28/2025	0.6	Correspond with K&E regarding documentation for upcoming DIP borrowings
Shiffman, David	7/28/2025	1.1	Discussion among FTI team and cash team regarding DIP Budget forecast and variance analysis for week ending July 18
Shiffman, David	7/28/2025	1.1	Correspond with Company and K&E regarding latest Emergency Loan payment agreement
Shiffman, David	7/28/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to review professional fee model updates and factoring model updates
Shiffman, David	7/28/2025	1.8	Correspond and Analyze related to latest terms of Emergency Loan payments during DIP period
Shiffman, David	7/28/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	7/28/2025	0.5	Correspond with Company FP&A team regarding receipts and payroll assumptions in the DIP budget
Turner, Cari	7/28/2025	1.1	Review weekly cash allocation file for accuracy and approvals
Waismann, Heitor	7/28/2025	0.3	Send list of questions on SIOP report to Marelli treasury team
Waismann, Heitor	7/28/2025	2.7	Prepare new debt roll forward file with daily calculations for tranches A and B of the DIP
Waismann, Heitor	7/28/2025	2.2	Prepare receipts template support for Marelli to input their best estimates, re: 13-week cash flow forecast
Waismann, Heitor	7/28/2025	2.1	Update SIOP support file with latest input from Marelli
Waismann, Heitor	7/28/2025	1.1	Discussion among FTI team and cash team regarding DIP Budget forecast and variance analysis for week ending July 18
Waismann, Heitor	7/28/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to review professional fee model updates and factoring model updates
Waismann, Heitor	7/28/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Waismann, Heitor	7/28/2025	0.5	Discussion among Alix team and D. Webber, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 18
Warren, Joseph	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/28/2025	0.5	Discussion among Alix team and D. Webber, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 18
Webber, Dan	7/28/2025	0.1	Review correspondence with L. Postolos (A&M) regarding team priorities to actualize cash for WE 7/18
Webber, Dan	7/28/2025	0.8	Discussion among FTI team and N. Grossi, D. Shiffman, D. Webber, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 18
Zehetmair, Stefan	7/28/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Monday, July 28
Zehetmair, Stefan	7/28/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/28/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/28/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	7/28/2025	2.3	Review the Japan and China CIAs received in the afternoon (4th batch) and respond to the procurement and processing team
Zhu, Judith	7/28/2025	0.1	Review Team's conversation history (CIA and TA related) and update TA list
Zhu, Judith	7/28/2025	0.3	Verify the payment lists for China and Japan dated July 28 are consistent with AM's approvals
Zhu, Judith	7/28/2025	0.4	Align the vendor names in the CIA tracker list and Vendor payment list as of July 28 with those in the AP Master/Ven MSTR mapping
Zhu, Judith	7/28/2025	0.9	Organize the track list and vendor payment list, and compile a summary of the daily CIA payment status
Zhu, Judith	7/28/2025	0.9	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/28/2025	1.1	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/28/2025	2.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team
Zhu, Judith	7/28/2025	1.4	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Borgonovo, Erik	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Borgonovo, Erik	7/29/2025	2.8	Review EMEA CIA proforma invoices in detail, ensuring goods/services are clearly defined and prepayment is justified
Borgonovo, Erik	7/29/2025	1.4	Monitor the CIA mailbox daily and take action on incoming requests by prioritizing those flagged as urgent or critical to business continuity
Borgonovo, Erik	7/29/2025	2.4	Assist the GBS EMEA team by identifying and reporting missing documents or discrepancies in open CIA invoice requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	7/29/2025	2.7	Carefully review each proforma invoice that involves a request for cash-in-advance payment, ensuring completeness, accuracy, and alignment with internal policy before proceeding to approval and payment execution
Caruso, Nicholas	7/29/2025	0.3	Review payment amount and terms for prior executed trade agreement to ensure correct and timely payment
Caruso, Nicholas	7/29/2025	0.4	Review latest CIA tracker to update and review most recent changes
Caruso, Nicholas	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Cui, Maggie	7/29/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/29/2025	1.3	Review revised CIA and post-petition obligation forecast. Provide comments re: same
Grossi, Nick	7/29/2025	0.8	Review and provide comments re: EMEA, NAFTA & LATAM payment proposals
Grossi, Nick	7/29/2025	1.3	Review and provide comments re: revised DIP forecast and settlement proposal
Hamilton, Makenna	7/29/2025	0.4	Pull NAFTA counterparty balances as of 7/28 for financial reconciliation purposes
Hamilton, Makenna	7/29/2025	0.6	Pull NAFTA software balances as of 7/28
Hamilton, Makenna	7/29/2025	0.6	Pull EMEA software balances as of 7/28
Hamilton, Makenna	7/29/2025	0.6	Summarize daily cash balances in PowerPoint slide as of 7/28
Hamilton, Makenna	7/29/2025	0.2	Call with H. Waismann and M. Hamilton (A&M) re: professional fee actual and forecast alignment
Hamilton, Makenna	7/29/2025	0.3	Pull EMEA counterparty balances as of 7/28 for financial reconciliation purposes
Hamilton, Makenna	7/29/2025	0.9	Create PowerPoint slide to show regional payroll anticipated disbursements
Hamilton, Makenna	7/29/2025	0.4	Pull Japan software balances as of 7/28
Hamilton, Makenna	7/29/2025	0.9	Produce daily cash balances report as of 7/28
Hamilton, Makenna	7/29/2025	1.2	Map EMEA vendors as of WE 7/25 for reporting and tracking purposes
Hamilton, Makenna	7/29/2025	1.2	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany mapping in WE 7/25 variance analysis
Hamilton, Makenna	7/29/2025	1.6	Update professional fee tracker to include invoices received 7/28
Hamilton, Makenna	7/29/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding SG&A vendor mapping in regional files

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	7/29/2025	1.8	Create new mapping for EMEA new payroll accounts
Hamilton, Makenna	7/29/2025	0.3	Pull Brazil balances as of 7/28 for financial reconciliation purposes
Hamilton, Makenna	7/29/2025	0.4	Pull Japan factoring party balances as of 7/28
Hamilton, Makenna	7/29/2025	0.4	Pull China balances as of 7/28 for financial reconciliation purposes
Hill, Michael	7/29/2025	0.9	Update invoice tracker for GBP invoices
Hill, Michael	7/29/2025	0.6	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/29/2025	0.6	Call with M. Hill, A. Liv-Feyman (A&M) regarding invoice tracker deliverable updates
Hill, Michael	7/29/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	7/29/2025	1.1	Update payment confirmations for Latin America invoices
Hill, Michael	7/29/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	7/29/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	7/29/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team regarding issues as of Thursday, July 24
Hill, Michael	7/29/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	7/29/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	7/29/2025	0.4	Update daily tracker for cash in advance payments globally
Hill, Michael	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Hill, Michael	7/29/2025	1.9	Update invoice tracker for EUR invoices
Liu, Daniel	7/29/2025	0.4	Check the newly signed TAs' vendor name against the CIA list and AP Master as of July 29
Liu, Daniel	7/29/2025	0.6	Match the CIA invoices with actual payment confirmations on July 29 from GBS AP team
Liu, Daniel	7/29/2025	2.3	Review the CIA application documents received on the afternoon of July 29 from Japan procurement team and log the tracker list
Liu, Daniel	7/29/2025	2.6	Review the CIA application documents received on the afternoon of July 29 from China procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	7/29/2025	2.8	Review the CIA application documents received on the morning of July 29 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	7/29/2025	0.6	Call with M. Hill, A. Liv-Feyman (A&M) regarding invoice tracker deliverable updates
Liv-Feyman, Alec	7/29/2025	2.1	Review vendor master mapping for cash in advance processing updates
Liv-Feyman, Alec	7/29/2025	2.2	Develop CIA dashboard ASIA vendor payment status breakdown
Liv-Feyman, Alec	7/29/2025	2.3	Analyze processing confirmation details for LATAM vendor tracker
Liv-Feyman, Alec	7/29/2025	2.4	Prepare vendor status summary for MXN processing tracker
Liv-Feyman, Alec	7/29/2025	2.4	Update EMEA vendor dashboard with processing status changes
Liv-Feyman, Alec	7/29/2025	2.5	Examine processing detail analysis for USD vendor payments
Liv-Feyman, Alec	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Nguyen, Vi Hoa	7/29/2025	2.9	Support the process by validating documentation, completing CIA steps, and escalating to GBS for timely resolution
Nguyen, Vi Hoa	7/29/2025	2.4	Assist in reviewing documents, securing CIA approval, and ensuring GBS receives the request for prompt action
Nguyen, Vi Hoa	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Nguyen, Vi Hoa	7/29/2025	2.1	Keep track of the total amounts for CIA requests that were made and approved
Nguyen, Vi Hoa	7/29/2025	2.2	Collaborate to verify documents, finalize CIA approvals, and engage GBS for efficient follow-through
Pacheco, Santiago	7/29/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	7/29/2025	1.9	Review status for cash in advance requests with AP team
Pacheco, Santiago	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Pacheco, Santiago	7/29/2025	2.1	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	7/29/2025	1.6	Reject and request correction on incorrect CIA claims
Postolos, Lucas	7/29/2025	0.4	Prepare of daily cash report for liquidity as of end of day July 28, including distribution to management and advisors
Postolos, Lucas	7/29/2025	0.8	Review of Japan cash actuals file to prepare DIP Budget variance analysis for week ending July 25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/29/2025	0.8	Research into payroll transactions to prepare detail for Treasury department and H. Waismann (A&M) for drafting commentary
Postolos, Lucas	7/29/2025	0.7	Research into intercompany activity within China region for preparation of DIP Budget variance analysis for week ending July 25
Postolos, Lucas	7/29/2025	0.6	Revise to Asia region cash actuals file in Prepare of DIP Budget variance Analyze for week ending July 25
Postolos, Lucas	7/29/2025	1.1	Review of cash flow analysis from Marelli to compare DIP Budget variance reporting to Treasury cash file
Postolos, Lucas	7/29/2025	0.4	Prepare of documentation for Treasury department regarding outstanding questions about cash flows in EMEA region in week ending July 25
Postolos, Lucas	7/29/2025	0.3	Correspond with D. Shiffman (A&M) regarding categorization of tax payments in DIP Budget variance reporting
Postolos, Lucas	7/29/2025	0.6	Correspond with treasury team and K&E regarding processing professional fee payments
Postolos, Lucas	7/29/2025	2.3	Revise to Europe, Middle East, and Africa region cash actuals file in Prepare of DIP Budget variance Analyze for week ending July 25
Postolos, Lucas	7/29/2025	1.2	Call with H. Waismann and L. Postolos (A&M) to discuss open list of items to tackle related to the 13-week cash flow update and review preliminary receipts output for 13-week cash flow
Postolos, Lucas	7/29/2025	1.7	Revise to North American region cash actuals file in Prepare of DIP Budget variance Analyze for week ending July 25
Postolos, Lucas	7/29/2025	1.2	Prepare of SG&A payment Analyze for D. Shiffman and H. Waismann (A&M) to assist with upcoming DIP Budget forecast
Postolos, Lucas	7/29/2025	1.2	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany mapping in WE 7/25 variance analysis
Postolos, Lucas	7/29/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding SG&A vendor mapping in regional files
Postolos, Lucas	7/29/2025	1.3	Revise to mapping within Brazil cash transactions to prepare DIP Budget variance Analyze for week ending July 25
Schmelter, Griffen	7/29/2025	1.9	Determine what transactions are intercompany within the Other Regions actuals file for week ending 7/25
Schmelter, Griffen	7/29/2025	1.7	Map intercompany counter parties within the counterparty transaction data of the EMEA actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	1.6	Determine what transactions are intercompany within the EMEA actuals file for week ending 7/25
Schmelter, Griffen	7/29/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding SG&A vendor mapping in regional files
Schmelter, Griffen	7/29/2025	0.2	Map intercompany counter parties within the bank transaction data of the EMEA actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	1.2	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany mapping in WE 7/25 variance analysis
Schmelter, Griffen	7/29/2025	0.6	Map intercompany counter parties within the software transaction data of the EMEA actuals model for week ending 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/29/2025	0.4	Map intercompany counter parties within the Payment Run transaction data of the EMEA actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	0.3	Map intercompany counter parties within the bank manual transaction data of the EMEA actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	0.3	Map intercompany counter parties within the counterparty Direct transaction data of the EMEA actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	0.3	Map intercompany counter parties within the Brazil Payment Run transaction data of the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	1.3	Map intercompany counter parties within the software transaction data of the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	0.2	Map intercompany counter parties within the China Payment Run transaction data of the Other Regions actuals model for week ending 7/25
Schmelter, Griffen	7/29/2025	1.3	Map intercompany counter parties within the counterparty transaction data of the EMEA actuals model for week ending 7/25
Shahbain, Abraham	7/29/2025	1.4	Review of payment proposal for weekly post-petition and trade agreement payments
Shahbain, Abraham	7/29/2025	0.6	Call with Japan purchasing, global purchasing, and A. Shahbain (A&M) to discuss weekly cash needs and regional allocation
Shahbain, Abraham	7/29/2025	0.5	Call with Marelli to discuss weekly payment allocation
Shiffman, David	7/29/2025	1.0	Call with A&M, PJT and Tranche A lenders to review DIP budget and other business updates
Shiffman, David	7/29/2025	1.2	Working session with H. Waismann to review receipts forecast and other DIP budget updates
Shiffman, David	7/29/2025	0.8	Review vendor payment mapping and provide guidance to the liquidity team
Shiffman, David	7/29/2025	0.3	Meeting with D. Shiffman, H. Waismann (A&M) and K&E to discuss DIP Tranche B notice requirements
Shiffman, David	7/29/2025	1.1	Coordinate payment arrangements for Emergency Loan with APAC treasury team
Shiffman, David	7/29/2025	1.6	Review analysis of customer invoice aging detail as it relates to potential collection arrangements and discuss with team
Shiffman, David	7/29/2025	0.8	Prepare schedule of Emergency Loan payments for review with Company and advisors
Shiffman, David	7/29/2025	0.8	Call with K&E and A&M regarding tranche B borrowing certificate and related correspondence
Shiffman, David	7/29/2025	0.6	Correspond with APAC treasury regarding disbursement efforts in China
Turner, Cari	7/29/2025	1.4	Review and provide comments on vendor disbursements for 13-week forecast update
Waismann, Heitor	7/29/2025	0.3	Meeting with D. Shiffman, H. Waismann (A&M) and K&E to discuss DIP Tranche B notice requirements
Waismann, Heitor	7/29/2025	0.6	Update draw and undraw DIP interest, re: 13-week cash flow forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/29/2025	0.8	Prepare summary output file of emergency loan Roll forward to share with Lender's advisors
Waismann, Heitor	7/29/2025	0.9	Update professional fees forecast, re: 13-week cash flow forecast
Waismann, Heitor	7/29/2025	1.1	Update professional fee tracker with latest estimates for Debtor, UST and UCC advisors
Waismann, Heitor	7/29/2025	1.2	Call with H. Waismann and L. Postolos (A&M) to discuss open list of items to tackle related to the 13-week cash flow update and review preliminary receipts output for 13-week cash flow
Waismann, Heitor	7/29/2025	1.2	Update DIP budget forecast with receipts, disbursements and capex updates
Waismann, Heitor	7/29/2025	1.2	Update first-day motion relief with inputs from A&M's vendor team, re: 13-week cash flow forecast update
Waismann, Heitor	7/29/2025	1.3	Update Capex support model with input file from Marelli treasury team
Waismann, Heitor	7/29/2025	0.2	Call with H. Waismann and M. Hamilton (A&M) re: professional fee actual and forecast alignment
Waismann, Heitor	7/29/2025	1.5	Adjust 13-week cash flow with comments from A&M member
Waismann, Heitor	7/29/2025	2.3	Adjust 13-week cash flow model to add next 4 weeks to the forecast
Waismann, Heitor	7/29/2025	2.7	Actualize 13-week cash flow with actuals for weeks ended July 11 and July 18 file provided by A&M internal team
Waismann, Heitor	7/29/2025	0.3	Call with Marelli to discuss SIOP file
Warren, Joseph	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Webber, Dan	7/29/2025	0.4	Review summarized receipts by customer analysis for post-petition period through WE 7/18
Webber, Dan	7/29/2025	2.7	Review cash actuals models for transaction activity for WE 7/25
Webber, Dan	7/29/2025	1.2	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany mapping in WE 7/25 variance analysis
Webber, Dan	7/29/2025	0.1	Review correspondences between L. Postolos (A&M) and Marelli regarding intercompany transactions that were held in transit for WE 7/25
Zehetmair, Stefan	7/29/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Tuesday, July 29
Zehetmair, Stefan	7/29/2025	2.3	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/29/2025	2.1	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/29/2025	1.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/29/2025	2.4	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/29/2025	1.1	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/29/2025	0.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/29/2025	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of July 29
Zhu, Judith	7/29/2025	0.9	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/29/2025	0.3	Review the latest CIA approved vendor list from Japan and update the track list accordingly
Zhu, Judith	7/29/2025	1.2	Organize the track list and vendor payment list, and compile a summary of the daily CIA payment status
Zhu, Judith	7/29/2025	0.1	Review the Japan CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/29/2025	0.2	Check and update the latest TA list accordingly
Borgonovo, Erik	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Borgonovo, Erik	7/30/2025	1.9	Serve as the primary reviewer for CIA-related invoice flows, balancing control requirements with operational responsiveness
Borgonovo, Erik	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Borgonovo, Erik	7/30/2025	2.1	Collaborate with buyers and planners to identify the root causes of proforma invoice blocks, delays, or rejections, and provide practical solutions
Borgonovo, Erik	7/30/2025	1.8	Work cross-functionally to ensure that CIA requests are evaluated promptly, approved swiftly, and submitted for payment without unnecessary delays
Borgonovo, Erik	7/30/2025	2.6	Keep an organized Excel log of all CIA proforma invoices, detailing status, payment timelines, invoice references, and vendor names
Borgonovo, Erik	7/30/2025	0.3	Call with M. Hill (A&M), E. Borgonovo (A&M), J. Warren (A&M), and Marelli regarding cash in advance payment process and tracking
Caruso, Nicholas	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Cook, Jacob	7/30/2025	0.9	Prepare of FDM reporting schedules for weekly FDM reporting related to vendor spend for WE 7/18/25
Cook, Jacob	7/30/2025	0.8	Consolidate of weekly payments made from NAFTA filing entities for WE 7/125
Cook, Jacob	7/30/2025	0.3	Consolidate of weekly payments made from Japan filing entities for WE 7/25
Cook, Jacob	7/30/2025	0.7	Consolidate of weekly payments made from EMEA filing entities for WE 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	7/30/2025	0.6	Consolidate of weekly payments made from LATAM filing entities for WE 7/25
Cook, Jacob	7/30/2025	0.2	Consolidate of weekly payments made from Romanian filing entities for WE 7/25
Cook, Jacob	7/30/2025	0.4	Consolidate of weekly payments made from China filing entities for WE 7/25
Cook, Jacob	7/30/2025	1.4	Review of FDM coding by invoice for actual payments made for all entities for WE 7/18/25
Cui, Maggie	7/30/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Donoghue, Doug	7/30/2025	0.4	Research ability to make CIA payment, correspondence re: same
Grossi, Nick	7/30/2025	1.7	Prepare revised near-term liquidity forecast per DIP order
Hamilton, Makenna	7/30/2025	0.8	Pull balances as of 7/29 for software Japan
Hamilton, Makenna	7/30/2025	0.8	Pull balances as of 7/29 for counterparty for reconciliation and reporting
Hamilton, Makenna	7/30/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany transfer timing reconciliation in WE 7/25
Hamilton, Makenna	7/30/2025	0.7	Pull balances as of 7/29 for a certain bank
Hamilton, Makenna	7/30/2025	0.6	Pull balances as of 7/29 for Brazil software
Hamilton, Makenna	7/30/2025	0.7	Pull balances as of 7/29 for NAFTA counterparty
Hamilton, Makenna	7/30/2025	0.7	Pull balances as of 7/29 for factoring party Japan
Hamilton, Makenna	7/30/2025	0.6	Summarize daily cash balances in PowerPoint slide as of 7/29
Hamilton, Makenna	7/30/2025	0.6	Pull balances as of 7/29 for NAFTA software
Hamilton, Makenna	7/30/2025	0.6	Pull balances as of 7/29 for factoring party China
Hamilton, Makenna	7/30/2025	0.6	Pull balances as of 7/29 for a certain bank
Hamilton, Makenna	7/30/2025	0.6	Pull balances as of 7/29 for software China
Hamilton, Makenna	7/30/2025	0.8	Pull balances as of 7/29 for EMEA for reconciliation and reporting
Hill, Michael	7/30/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	7/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding request from Marelli treasury team relating to cash in advance payment forecasting for currency swaps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	7/30/2025	0.6	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/30/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	7/30/2025	0.7	Update invoice tracker for GBP invoices
Hill, Michael	7/30/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	7/30/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	7/30/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	7/30/2025	1.3	Update invoice tracker for EUR invoices
Hill, Michael	7/30/2025	1.3	Update payment confirmations for European invoices
Hill, Michael	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Hill, Michael	7/30/2025	0.3	Call with M. Hill (A&M), E. Borgonovo (A&M), J. Warren (A&M), and Marelli regarding cash in advance payment process and tracking
Hill, Michael	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Hill, Michael	7/30/2025	0.9	Update invoice tracker for BRL invoices
Liu, Daniel	7/30/2025	2.4	Review the CIA application documents received on the afternoon of July 30 from Japan procurement team and log the tracker list
Liu, Daniel	7/30/2025	2.6	Review the CIA application documents received on the morning of July 30 from the Japan and China procurement team and log the tracker list
Liu, Daniel	7/30/2025	1.3	Match the CIA invoices with actual payment confirmations on July 30 from GBS AP team
Liu, Daniel	7/30/2025	2.8	Review the CIA application documents received on the afternoon of July 30 from China procurement team and log the tracker list
Liv-Feyman, Alec	7/30/2025	2.4	Develop vendor mapping updates for new cash in advance agreements
Liv-Feyman, Alec	7/30/2025	2.3	Update vendor tracker with paid confirmation status updates
Liv-Feyman, Alec	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Liv-Feyman, Alec	7/30/2025	2.2	Analyze vendor payment status tracking for NAFTA dashboard
Liv-Feyman, Alec	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	7/30/2025	2.1	Review processing breakdown by currency for CIA vendors
Liv-Feyman, Alec	7/30/2025	2.1	Prepare CIA dashboard processing metrics for vendor analysis
Nguyen, Vi Hoa	7/30/2025	0.8	Help ensure all documentation is in order, CIA approvals are complete, and requests are escalated to GBS for timely handling
Nguyen, Vi Hoa	7/30/2025	1.9	Provide necessary information and clarifications to support relevant departments in ensuring timely and accurate execution of payments for CIA requests
Nguyen, Vi Hoa	7/30/2025	0.9	Ensure all requested and approved CIA totals are properly recorded for tracking purposes
Nguyen, Vi Hoa	7/30/2025	2.9	Complete the documentation review, secure CIA authorization, and escalate to the designated GBS contacts for processing
Nguyen, Vi Hoa	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Nguyen, Vi Hoa	7/30/2025	2.1	Finalize documentation and CIA approvals, then escalate to GBS to initiate payment and booking procedures
Nguyen, Vi Hoa	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Nguyen, Vi Hoa	7/30/2025	1.8	Register the full monetary values of CIA requests at both the request and approval stages
Pacheco, Santiago	7/30/2025	1.6	Review status for cash in advance payments with GBS AP team
Pacheco, Santiago	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Pacheco, Santiago	7/30/2025	0.3	Meeting with Marelli to review cash in advance requests and post petition payments from ELS key vendors
Pacheco, Santiago	7/30/2025	0.7	Conference call with Vendor, G. Shibata (A&M), S. Pacheco (A&M), Vendor, Marelli to discuss pending payments and CIA process
Pacheco, Santiago	7/30/2025	1.7	Reject and request amendment to purchasing team on cash in advance requests
Pacheco, Santiago	7/30/2025	1.9	Send cash in advance requests to vendor for processing and payment
Pacheco, Santiago	7/30/2025	2.2	Review cash in advance requests from buyers through CIA inbox
Pacheco, Santiago	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Postolos, Lucas	7/30/2025	1.7	Prepare of presentation materials for DIP Budget variance Analyze for week ending July 25 with regional variance summaries
Postolos, Lucas	7/30/2025	2.4	Revise to EMEA cash actuals model to categorize transactions in European countries for Prepare of variance Analyze for week ending July 25
Postolos, Lucas	7/30/2025	0.1	Revise to other regions cash actuals model to categorize Brazil transactions for Prepare of variance Analyze for week ending July 25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	7/30/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany transfer timing reconciliation in WE 7/25
Postolos, Lucas	7/30/2025	0.8	Incorporate first day motion relief inputs from J. Cook (A&M) into DIP Budget variance analysis report for week ending July 25
Postolos, Lucas	7/30/2025	0.7	Prepare of documentation for D. Shiffman and H. Waismann (A&M) regarding details in actuals to assist with commentary in variance materials
Postolos, Lucas	7/30/2025	0.6	Revise to Japan cash actuals model to categorize transactions for Prepare of variance Analyze for week ending July 25
Postolos, Lucas	7/30/2025	0.3	Prepare of daily cash report for liquidity as of end of day July 29, including distribution to management and advisors
Postolos, Lucas	7/30/2025	0.6	Correspond with treasury team and K&E team regarding processing professional fee payments
Postolos, Lucas	7/30/2025	0.6	Correspond with treasury department regarding outstanding questions to finalize cash actuals for week ending July 25
Postolos, Lucas	7/30/2025	0.4	Prepare of documentation for Marelli regarding questions about potential duplicative disbursements in payment report
Postolos, Lucas	7/30/2025	0.3	Working session with D. Webber, L. Postolos (A&M) regarding tracking of invoices and payments for professional fees and ordinary course professionals
Postolos, Lucas	7/30/2025	0.6	Reconciliation of Turkey transaction data and transaction mapping based on data sent by local treasury team
Postolos, Lucas	7/30/2025	2.1	Revise to NAFTA cash actuals model to categorize transactions in North American countries for Prepare of variance Analyze for week ending July 25
Postolos, Lucas	7/30/2025	0.2	Revise to other regions cash actuals model to categorize China transactions for Prepare of variance Analyze for week ending July 25
Schmelter, Griffen	7/30/2025	0.6	Compile all customer and factoring receipts for the NAFTA region into consolidated sheet for week ending 7/25
Schmelter, Griffen	7/30/2025	0.8	Reconcile Brazilian receipts pulled from the regional file with the collections file distributed by the Brazil treasury team for week ending 7/25
Schmelter, Griffen	7/30/2025	0.9	Compile all customer and factoring receipts for the EMEA region into consolidated sheet for week ending 7/25
Schmelter, Griffen	7/30/2025	1.3	Determine whether exceptional unmapped interdomains are bonified intercompany transactions or non intercompany transactions for week ending 7/25
Schmelter, Griffen	7/30/2025	1.5	Compile all intercompany transactions into a single sheet to determine what intercompany transactions do not have a matching transaction and what transactions are between different regions
Schmelter, Griffen	7/30/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany transfer timing reconciliation in WE 7/25
Schmelter, Griffen	7/30/2025	0.4	Prepare liquidity certificate based on bank account balances received from local teams for week ending 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	7/30/2025	0.4	Compile all customer and factoring receipts for the Other Regions into consolidated sheet for week ending 7/25
Schmelter, Griffen	7/30/2025	1.6	Reconcile bank activity with ending cash balances for the EMEA region for week ending 7/25
Schmelter, Griffen	7/30/2025	0.3	Prepare financial covenants slide for the week ending 7/25 budget vs actuals slide deck
Schmelter, Griffen	7/30/2025	0.3	Prepare bank balances slide for the week ending 7/25 budget vs actuals slide deck
Schmelter, Griffen	7/30/2025	0.5	Compile all customer and factoring receipts for the Japan region into consolidated sheet for week ending 7/25
Shahbain, Abraham	7/30/2025	0.8	Review of payment proposal for prepetition payments to be made
Shibata, Gerardo Yukio	7/30/2025	0.7	Conference call with Vendor, G. Shibata (A&M), S. Pacheco (A&M), Vendor, Marelli to discuss pending payments and CIA process
Shiffman, David	7/30/2025	0.6	Correspond with Management regarding DIP budget reporting obligations
Shiffman, David	7/30/2025	2.1	Prepare and review customer receipts forecast based on certain collection scenarios contemplated by the Company
Shiffman, David	7/30/2025	1.6	Review daily cash flow data from Treasury to evaluate disbursement run-rates by region
Shiffman, David	7/30/2025	1.4	Working session to prepare updated cash forecast for discussion with Management
Shiffman, David	7/30/2025	1.3	Prepare materials for Management discussion on cash forecast and key considerations
Shiffman, David	7/30/2025	1.3	Call with D. Shiffman and H. Waismann (A&M) to review additional scenarios for 13-week cash flow and presentation including base case and additional support for the forecast
Shiffman, David	7/30/2025	1.1	Evaluate P&L payroll forecast and compare to DIP budget for potential adjustments
Shiffman, David	7/30/2025	0.9	Correspond with K&E regarding interest calculations in the Final DIP Order
Shiffman, David	7/30/2025	1.1	Coordinate timing and amounts of remaining Tranche A funds draw with Company and advisors
Turner, Cari	7/30/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/30/2025	2.4	Prepare counterparty support file with calculation of withheld amounts and go-forward holdbacks
Waismann, Heitor	7/30/2025	1.9	Prepare consolidated support for payroll from templates sent by company, re: 13-week cash flow update
Waismann, Heitor	7/30/2025	1.3	Call with D. Shiffman and H. Waismann (A&M) to review additional scenarios for 13-week cash flow and presentation including base case and additional support for the forecast
Waismann, Heitor	7/30/2025	1.4	Adjust 13-week cash flow receipts template to break out counterparty and supplier receipts impacts
Waismann, Heitor	7/30/2025	0.7	Adjust assumption related to timing of dip tranche B draw, re: 13-week cash flow update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	7/30/2025	1.1	Update professional fee tracker with latest estimate of objection period lead time
Warren, Joseph	7/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding request from Marelli treasury team relating to cash in advance payment forecasting for currency swaps
Warren, Joseph	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Warren, Joseph	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Warren, Joseph	7/30/2025	0.1	Update A&M cash in advance team regarding potential for certain buyers' CIA requests to be cross-divisional, as it relates to Marelli treasury's request to provide divisional data for CIA payments
Warren, Joseph	7/30/2025	0.3	Call with M. Hill (A&M), E. Borgonovo (A&M), J. Warren (A&M), and Marelli regarding cash in advance payment process and tracking
Webber, Dan	7/30/2025	0.2	Review First Day Motion Relief spend for WE 7/25 as reported in DIP Variance report
Webber, Dan	7/30/2025	1.8	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding intercompany transfer timing reconciliation in WE 7/25
Webber, Dan	7/30/2025	0.4	Review latest draft of DIP variance report for WE 7/25
Webber, Dan	7/30/2025	0.3	Working session with D. Webber, L. Postolos (A&M) regarding tracking of invoices and payments for professional fees and ordinary course professionals
Webber, Dan	7/30/2025	0.3	Review cash actuals transactions related to cash in transit intercompany transfers in China region
Webber, Dan	7/30/2025	0.2	Review correspondences with G. Schmelter (A&M), and Marelli regarding cash balances for WE 7/25
Zehetmair, Stefan	7/30/2025	2.2	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/30/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	7/30/2025	1.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/30/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Wednesday, July 30
Zehetmair, Stefan	7/30/2025	0.2	Prepare for and participate in daily cash in advance reconciliation call with A&M team regarding issues as of Wednesday, July 30
Zhu, Judith	7/30/2025	0.9	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/30/2025	0.1	Review and update CN updated CIA list
Zhu, Judith	7/30/2025	0.9	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	7/30/2025	0.6	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/30/2025	1.3	Review the Japan and China CIAs received in the afternoon (4th batch) and respond to the procurement and processing team
Zhu, Judith	7/30/2025	2.1	Organize the track list and vendor payment list, and compile a summary of the daily CIA payment status
Zhu, Judith	7/30/2025	0.8	Confirm with J. Warren and N. Caruso (All A&M) on Teams which company “CCTC” in the TA refers to, explain the difference between the CIA received and Abe’s payment request, and ask GBS to confirm with global before mcounterpartyg any payment
Zhu, Judith	7/30/2025	0.3	Check Japan CIA payment list for accuracy and compliance review
Zhu, Judith	7/30/2025	0.3	Check China CIA payment list for accuracy and compliance review
Zhu, Judith	7/30/2025	0.3	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/30/2025	0.8	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/30/2025	0.4	Discuss with M. Hill and E. Borgonovo (all A&M) on Teams whether CIA can approve fixed asset purchases
Zhu, Judith	7/30/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Borgonovo, Erik	7/31/2025	1.9	Set up a structured tracking system to monitor every invoice as it progresses through GBS processing, ERP registration, and eventual payment release
Borgonovo, Erik	7/31/2025	1.1	Maintain a structured Excel tracker that captures all relevant data points for CIA proforma invoices, including status, payment date, invoice number, and vendor
Borgonovo, Erik	7/31/2025	1.4	Provide analysis and evaluation of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment (EMEA CIAs requests)
Borgonovo, Erik	7/31/2025	1.7	Proactively assist buyers or planners in understanding why a proforma may be blocked, delayed, or rejected, and offer actionable steps to correct it
Borgonovo, Erik	7/31/2025	1.8	Perform a detailed analysis of each proforma invoice falling under LATAM CIA scope, verifying the nature of the goods/services and the rationale for prepayment
Borgonovo, Erik	7/31/2025	2.1	Support the GBS team in processing open CIA requests by proactively flagging missing documentation or inconsistent invoice data
Cui, Maggie	7/31/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	7/31/2025	0.7	Prepare Tranche B DIP scenario for financial modeling and planning
Grossi, Nick	7/31/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to review preliminary 13-week cash flow outputs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	7/31/2025	0.5	Participate in variance analysis discussion with Marelli)
Grossi, Nick	7/31/2025	0.6	Prepare weekly cash allocations for vendor payments and compliance
Grossi, Nick	7/31/2025	0.8	Review cash reporting and provide comments re: same
Hamilton, Makenna	7/31/2025	1.6	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding Japan intercompany transactions in WE 7/25
Hamilton, Makenna	7/31/2025	2.9	Pull and summarize all daily company cash balances
Hamilton, Makenna	7/31/2025	1.8	Create slide summarizing all payments to professionals made WE 8/1
Hamilton, Makenna	7/31/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding weekly bank data mapping
Hamilton, Makenna	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Hamilton, Makenna	7/31/2025	0.3	Call with H. Waismann and M. Hamilton (A&M) regarding final consolidated variance analysis materials for WE 7/25
Hamilton, Makenna	7/31/2025	2.9	Manually identify all payments made to professionals in WE 8/1 by checking over 90,000 rows of weekly data rows of data
Hill, Michael	7/31/2025	0.4	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	7/31/2025	1.2	Update payment confirmations for European invoices
Hill, Michael	7/31/2025	1.1	Update invoice tracker for EUR invoices
Hill, Michael	7/31/2025	0.9	Update payment confirmations for North America invoices
Hill, Michael	7/31/2025	0.9	Update invoice tracker for USD invoices
Hill, Michael	7/31/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	7/31/2025	0.6	Update invoice tracker for MXN invoices
Hill, Michael	7/31/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Hill, Michael	7/31/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	7/31/2025	0.4	Update daily tracker for cash in advance payments globally
Liu, Daniel	7/31/2025	0.6	Match the CIA invoices with actual payment confirmations on July 31 from GBS AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	7/31/2025	2.4	Review the CIA application documents received on the afternoon of July 31 from Japan procurement team and log the tracker list
Liu, Daniel	7/31/2025	2.6	Review the CIA application documents received on the morning of July 31 from the Japan and China procurement team and log the tracker list
Liu, Daniel	7/31/2025	2.8	Review the CIA application documents received on the afternoon of July 31 from China procurement team and log the tracker list
Liv-Feyman, Alec	7/31/2025	2.2	Analyze CIA dashboard ASIA vendor mapping requirements
Liv-Feyman, Alec	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Liv-Feyman, Alec	7/31/2025	2.1	Update processing detail breakdown for BRL cash in advance vendors
Liv-Feyman, Alec	7/31/2025	2.4	Examine vendor status classification updates for EMEA tracker
Liv-Feyman, Alec	7/31/2025	2.4	Develop vendor tracker summary for processing status review
Liv-Feyman, Alec	7/31/2025	2.3	Review vendor payment confirmation analysis for LATAM dashboard
Liv-Feyman, Alec	7/31/2025	2.4	Prepare vendor master mapping updates for CIA processing enhancement
Nguyen, Vi Hoa	7/31/2025	2.7	Maintain oversight of proforma invoices to ensure duplicate payments are avoided
Nguyen, Vi Hoa	7/31/2025	1.9	Support the appropriate teams by delivering any needed input or clarification to help ensure efficient payment execution for submitted CIA requests
Nguyen, Vi Hoa	7/31/2025	1.1	Track submitted proforma invoices to mitigate the risk of duplicate payment processing
Nguyen, Vi Hoa	7/31/2025	1.3	Supply relevant departments with the necessary data and insights to enable timely and seamless handling of CIA payment requests
Nguyen, Vi Hoa	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Nguyen, Vi Hoa	7/31/2025	1.4	Assist departments by furnishing required details or explanations to facilitate smooth and prompt processing of CIA-related payments
Pacheco, Santiago	7/31/2025	0.4	Call with S. Villalobos to review negotiations with vendor and determine minimal requirements for TA
Pacheco, Santiago	7/31/2025	2.1	Review cash in advance requests from buyers
Pacheco, Santiago	7/31/2025	1.9	Send vendor cash in advance requests to AP team for processing and payment
Pacheco, Santiago	7/31/2025	1.9	Review status and pending items for cash in advance payments with AP team
Pacheco, Santiago	7/31/2025	1.8	Reject and request corrections on CIA requests to purchasing team and vendors on cash in advance requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Postolos, Lucas	7/31/2025	1.9	Revise to DIP Budget variance Analyze materials for week ending July 25, including refining transaction categorizations
Postolos, Lucas	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Postolos, Lucas	7/31/2025	0.6	Prepare of daily cash report for liquidity as of end of day July 30, including distribution to management and advisors
Postolos, Lucas	7/31/2025	0.7	Further Revise to DIP Budget variance Analyze materials for week ending July 25
Postolos, Lucas	7/31/2025	1.1	Prepare of documentation for G. Schmelter and M. Hamilton (A&M) regarding Modify regional cash actuals files
Postolos, Lucas	7/31/2025	1.1	Prepare of support files for FTI and Alix regarding DIP Budget variance Analyze for week ending July 25
Postolos, Lucas	7/31/2025	1.3	Update currency conversions in support materials for DIP Budget variance analysis for week ending July 25
Postolos, Lucas	7/31/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding weekly bank data mapping
Postolos, Lucas	7/31/2025	1.6	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding Japan intercompany transactions in WE 7/25
Postolos, Lucas	7/31/2025	2.3	Refine transaction categorizations within actuals for DIP Budget variance analysis for week ending July 25
Postolos, Lucas	7/31/2025	1.6	Develop commentary regarding variances in DIP Budget variance analysis materials for week ending July 25
Schmelter, Griffen	7/31/2025	1.3	Reconcile bank activity with ending cash balances for the Other Regions for week ending 7/25
Schmelter, Griffen	7/31/2025	1.4	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding weekly bank data mapping
Schmelter, Griffen	7/31/2025	1.5	Reconcile bank activity with ending cash balances for the Japan region for week ending 7/25
Schmelter, Griffen	7/31/2025	1.6	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) regarding Japan intercompany transactions in WE 7/25
Schmelter, Griffen	7/31/2025	2.1	Reconcile bank activity with ending cash balances for the NAFTA Region for week ending 7/25
Schmelter, Griffen	7/31/2025	1.4	Analyze on manual transactions inputted into the NAFTA region for week ending to determine whether transactions are duplicates
Schmelter, Griffen	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Shahbain, Abraham	7/31/2025	1.1	Review and update of regional cash allocation funding forecast
Shahbain, Abraham	7/31/2025	1.4	Create analysis adjusting cash forecast for post petition payment timing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	7/31/2025	0.6	Call with Marelli purchasing to discuss the regional cash funding scenarios
Shiffman, David	7/31/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Shiffman, David	7/31/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to review preliminary 13-week cash flow outputs
Shiffman, David	7/31/2025	0.5	Discussion with A&M liquidity team and Marelli Treasury to review updates to the receipts forecast
Shiffman, David	7/31/2025	1.2	Correspond with Treasury regarding interest fee payments and related Analyze
Shiffman, David	7/31/2025	1.4	Correspond with Marelli Treasury regarding recent customer payment behavior and related Analyze
Shiffman, David	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Turner, Cari	7/31/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Waismann, Heitor	7/31/2025	2.2	Prepare comments to the variance report for the week ended on July 25
Waismann, Heitor	7/31/2025	1.1	Review receipts template provided from Marelli treasury team
Waismann, Heitor	7/31/2025	0.3	Call with H. Waismann and M. Hamilton (A&M) regarding final consolidated variance analysis materials for WE 7/25
Waismann, Heitor	7/31/2025	0.8	Prepare comparison on a customer level of actuals and forecast comparison of receipts for week ended July 25th
Waismann, Heitor	7/31/2025	0.8	Call with Marelli treasury team to review factoring model and receipts templates to guide 13-week cash flow forecast
Waismann, Heitor	7/31/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to review preliminary 13-week cash flow outputs
Waismann, Heitor	7/31/2025	0.4	Prepare payroll support for actuals using inputs received from Marelli treasury team
Waismann, Heitor	7/31/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Warren, Joseph	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Webber, Dan	7/31/2025	0.1	Review correspondence regarding reporting requirements for factoring party pursuant to DIP Order
Webber, Dan	7/31/2025	0.4	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and Marelli re: DIP budget variance review in WE 7/25
Webber, Dan	7/31/2025	0.4	Review latest iteration of DIP variance presentation for WE 7/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	7/31/2025	0.2	Review latest iteration of intercompany transaction reporting file for WE 7/25
Webber, Dan	7/31/2025	0.2	Prepare weekly liquidity certificate for WE 7/25
Weiland, Brad	7/31/2025	0.3	Correspond with D. Shiffman (A&M), M. Dvorak (A&M) re: cash flow items and customer items
Zehetmair, Stefan	7/31/2025	1.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	7/31/2025	2.2	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	7/31/2025	0.6	Prepare for and participate in daily cash in advance invoice and payment coordination call with A&M team regarding issues as of Thursday, July 31
Zehetmair, Stefan	7/31/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	7/31/2025	1.4	Review the Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team
Zhu, Judith	7/31/2025	0.3	Review Team's conversation history (CIA and TA related) and email correspondence
Zhu, Judith	7/31/2025	0.2	Check and update the latest TA list accordingly
Zhu, Judith	7/31/2025	0.2	Align the vendor names in the CIA tracker list and Vendor payment list with those in the AP Master/Ven MSTR mapping
Zhu, Judith	7/31/2025	0.1	Check Japan CIA payment list for accuracy and compliance review
Zhu, Judith	7/31/2025	0.1	Check China CIA payment status with GBS
Zhu, Judith	7/31/2025	0.4	Review track list and vendor payment list as of July 31, and compile a summary of the daily CIA payment status
Zhu, Judith	7/31/2025	0.7	Review the Thailand CIAs received in the morning and email to E. Borgonovo (A&M)
Zhu, Judith	7/31/2025	0.8	Review track list and vendor payment list prepared by D. Liu (A&M) and provide instructions on how to handle the Vendor Payment List
Zhu, Judith	7/31/2025	0.8	Review the Japan and China CIAs received in the morning (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/31/2025	1.1	Review the Japan and China CIAs received in the afternoon (3rd batch) and respond to the procurement and processing team
Zhu, Judith	7/31/2025	1.1	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team
Zhu, Judith	7/31/2025	1.3	Review the Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team
Zhu, Judith	7/31/2025	1.4	Review the Japan and China CIAs received in the morning (1st batch) and respond to the procurement and processing team
Borgonovo, Erik	8/1/2025	1.3	Partner with EMEA purchasing teams to validate pro-forma invoice and check that advance payment terms are properly reflected on invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/1/2025	1.8	Deliver guidance and training to the Company purchasing team on proper preparation and submission of required documentation (e.g., PO references, vendor data) to reduce rework and rejections
Borgonovo, Erik	8/1/2025	2.1	Keep clear, sequential records of all updates related to CIA requests to ensure traceability and support reporting, forecasting, and escalation handling
Borgonovo, Erik	8/1/2025	1.7	Approve EMEA invoices requiring prepayments and coordinate with the Company's internal functions to ensure timely processing and execution of payments
Borgonovo, Erik	8/1/2025	2.4	Confirm that all LATAM pro-forma invoice are assessed for urgency and matched to the criticality of goods or services in relation to business continuity
Borgonovo, Erik	8/1/2025	1.1	Collect the proof of payments and reconcile them with the payments for specific vendors who require confirmation in order to release the ordered goods
Caruso, Nicholas	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Cook, Jacob	8/1/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/18) for input into cash allocation
Cook, Jacob	8/1/2025	1.1	Prepare ad hoc payments related to recently afternoon signed trade agreements and other business-critical urgencies
Cook, Jacob	8/1/2025	1.1	Prepare ad hoc payments related to recently morning signed trade agreements and other business-critical urgencies
Cook, Jacob	8/1/2025	1.3	Review of post petition invoices ready to pay for weeks ahead based on 7/27 pay proposal generated by company for EMEA
Cook, Jacob	8/1/2025	1.4	Review of post petition invoices ready to pay for weeks ahead based on 7/27 pay proposal generated by company for NAFTA
Cook, Jacob	8/1/2025	0.4	Call with the Company accounts payable A. Shahbain (A&M) and J. Cook (A&M) to discuss next weeks trade agreement payments
Cui, Maggie	8/1/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/1/2025	1.4	Prepare Draft Updated DIP Budget and scenario analysis
Grossi, Nick	8/1/2025	0.5	Prepare and participate in discussion with the Company regarding cash flow forecasting
Hamilton, Makenna	8/1/2025	1.3	Pull all balances and summarize daily cash position as of July end (morning)
Hamilton, Makenna	8/1/2025	1.7	Pull all balances and summarize daily cash position as of July end (afternoon)
Hamilton, Makenna	8/1/2025	1.8	Pull all balances and summarize daily cash position as of 8/1
Hamilton, Makenna	8/1/2025	2.9	Update IC matrix for transactions in WE 8/1
Hill, Michael	8/1/2025	0.2	Send out morning cash in advance summary tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/1/2025	0.7	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/1/2025	1.8	Update invoice tracker for USD invoices
Hill, Michael	8/1/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	8/1/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	8/1/2025	0.8	Analyze vendor invoices for cash in advance treatment
Hill, Michael	8/1/2025	0.6	Update daily tracker for cash in advance payments globally
Hill, Michael	8/1/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/1/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/1/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Hill, Michael	8/1/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	8/1/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	8/1/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/1/2025	1.7	Update payment confirmations for European invoices
Liu, Daniel	8/1/2025	2.8	Review the CIA application documents received on the morning of August 1 from two countries procurement teams and log the tracker list
Liu, Daniel	8/1/2025	2.7	Review the CIA application documents received on the afternoon of August 1 from China procurement team and log the tracker list
Liu, Daniel	8/1/2025	2.4	Review the CIA application documents received on the afternoon of August 1 from specific country procurement team and log the tracker list
Liu, Daniel	8/1/2025	0.7	Match the CIA invoices with actual payment confirmations on August 1 from AP team
Liu, Daniel	8/1/2025	0.1	Update CIA supplier list by email from the Company
Liv-Feyman, Alec	8/1/2025	0.6	Analyze processing detail updates for MXN vendor tracker
Liv-Feyman, Alec	8/1/2025	0.9	Update vendor master mapping for cash in advance vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/1/2025	1.1	Prepare payment confirmation updates for NAFTA vendor processing
Liv-Feyman, Alec	8/1/2025	1.2	Review CIA dashboard LATAM vendor payment status breakdown
Liv-Feyman, Alec	8/1/2025	1.2	Review vendor tracker with booked payment status for ASIA region
Liv-Feyman, Alec	8/1/2025	1.3	Review processing status updates for USD cash in advance vendors
Liv-Feyman, Alec	8/1/2025	0.7	Prepare CIA dashboard EMEA with vendor status classification updates
Liv-Feyman, Alec	8/1/2025	0.8	Analyze top 10 vendor spend for NAFTA region
Nguyen, Vi Hoa	8/1/2025	1.6	Review and approve CIA requests by verifying required documents and forwarding them to the correct representatives
Nguyen, Vi Hoa	8/1/2025	1.2	Record the total values of CIA requests that have been submitted and approved
Nguyen, Vi Hoa	8/1/2025	2.2	Review all supporting documents, authorize CIA requests, and forward them to the relevant team for payment and booking
Nguyen, Vi Hoa	8/1/2025	1.7	Review and confirm documentation, complete CIA approvals, and channel requests to the appropriate representatives for prompt execution
Nguyen, Vi Hoa	8/1/2025	0.9	Assess required documents, approve CIA requests, and escalate them to the assigned representatives to ensure timely booking and payment
Nguyen, Vi Hoa	8/1/2025	0.8	Maintain documentation of cumulative amounts for CIA requests that are requested and authorized
Nguyen, Vi Hoa	8/1/2025	0.7	Verify supporting documentation, approve CIA requests, and route them to the appropriate team for processing payments and bookings
Nguyen, Vi Hoa	8/1/2025	0.9	Assess the necessary documents, authorize CIA requests, and route them to the designated representatives for processing
Nguyen, Vi Hoa	8/1/2025	0.3	Examine required documentation, grant approval for CIA requests, and ensure assignment to the appropriate team
Nguyen, Vi Hoa	8/1/2025	0.4	Examine required documents, grant approval for CIA requests, and submit them to the correct team for handling payment and booking
Pacheco, Santiago	8/1/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)
Pacheco, Santiago	8/1/2025	1.4	Review status for cash in advance requests with AP team
Pacheco, Santiago	8/1/2025	1.7	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	8/1/2025	2.4	Review cash in advance requests from the CIA inbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	8/1/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Postolos, Lucas	8/1/2025	0.7	Revise commentary in DIP Budget variance analysis materials for week ending July 25
Postolos, Lucas	8/1/2025	0.6	Correspond with D. Shiffman and D. Webber (A&M) regarding DIP Budget variance analysis materials for week ending July 25
Postolos, Lucas	8/1/2025	0.4	Prepare summary of upcoming professional fee payments for treasury team to align on funding and executing payments
Postolos, Lucas	8/1/2025	0.4	Prepare documentation for creditor advisors regarding DIP Budget variance analysis materials and intercompany report for week ending July 25
Postolos, Lucas	8/1/2025	0.9	Prepare daily cash report for liquidity as of end of day July 31, including distribution to management and advisors
Postolos, Lucas	8/1/2025	2.1	Update currency conversions in support materials for DIP Budget variance analysis for week ending July 25
Postolos, Lucas	8/1/2025	1.3	Continue preparation of support files for FTI and Alix regarding DIP Budget variance analysis for week ending July 25
Postolos, Lucas	8/1/2025	0.9	Revise DIP Budget variance analysis materials for week ending July 25 prior to distributing externally
Postolos, Lucas	8/1/2025	1.1	Revise DIP Budget variance analysis materials for week ending July 25 prior to distributing to management
Schmelter, Griffen	8/1/2025	0.4	Correspond with company on bank activity that is no longer necessary for our actuals process
Schmelter, Griffen	8/1/2025	1.7	Create logic within the EMEA actuals model to differentiate between intercompany transactions and currency conversions
Schmelter, Griffen	8/1/2025	1.8	Create logic for within EMEA actuals model to determine intercompany counterparties automatically within the EMEA Payment Run
Schmelter, Griffen	8/1/2025	1.3	Create logic within the NAFTA actuals model to differentiate between intercompany transactions and currency conversions
Schmelter, Griffen	8/1/2025	0.9	Create look back of liquidity certificate published cash balances in USD vs publish cash USD balances within actuals presentations
Schmelter, Griffen	8/1/2025	1.4	Determine whether flash cash shows correct values for total liquidity specifically determining whether FX and DIP availability are included
Schmelter, Griffen	8/1/2025	0.3	Correspond with A&M colleagues describing reason for variance between liquidity certificate and actuals presentation
Schmelter, Griffen	8/1/2025	0.6	Pull bank account balances as of 8/1 and distribute to A&M colleague
Schmelter, Griffen	8/1/2025	1.1	Update NAFTA actuals model intercompany logic to capture intercompany transactions between "CK Trading" and other the Company entities
Shahbain, Abraham	8/1/2025	0.5	Call with accounts payable team related to invoice processing
Shahbain, Abraham	8/1/2025	0.7	Call with D. Shiffman and A. Shahbain (A&M) to discuss current cash forecast and vendor payment allocation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	8/1/2025	0.9	Call with the Company purchasing to discuss weekly cash allocation by region
Shahbain, Abraham	8/1/2025	0.4	Call with the Company accounts payable A. Shahbain (A&M) and J. Cook (A&M) to discuss next weeks trade agreement payments
Shahbain, Abraham	8/1/2025	0.4	Call with the Company purchasing and accounts payable related to post petition payment monitoring
Shibata, Gerardo Yukio	8/1/2025	0.4	Daily office conference the Company, S. Pacheco (A&M) and G. Shibata (A&M) to review open items and define action plan
Shiffman, David	8/1/2025	0.5	Call with PJT and A&M to discuss forecasted exit financing requirements
Shiffman, David	8/1/2025	1.4	Prepare revisions to cash forecast and updated sources and uses for Management review
Shiffman, David	8/1/2025	0.9	Correspond with A&M liquidity team to finalize weekly DIP reporting requirements
Shiffman, David	8/1/2025	0.4	Call with J. Vairo (Alix) to discuss near term cash forecast and DIP draws
Shiffman, David	8/1/2025	1.3	Call with H. Waismann and D. Shiffman (A&M) to discuss emergency loan forecast, scenarios for 13-week cash flow and to-do list for the monthly model refresh
Shiffman, David	8/1/2025	0.7	Call with D. Shiffman and A. Shahbain (A&M) to discuss current cash forecast and vendor payment allocation
Shiffman, David	8/1/2025	1.3	Review latest updates to long term cash forecast and provide feedback
Shiffman, David	8/1/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and the Company Management to review draft of 13-week cash flow forecast
Shiffman, David	8/1/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and the Company's treasury team to discuss vendor spend budget for the following week
Simion, Tony	8/1/2025	0.4	Review and provide comments to latest cash flow forecast and proposed scenarios
Waismann, Heitor	8/1/2025	0.4	Update emergency loan debt roll forward
Waismann, Heitor	8/1/2025	1.1	Review sources & uses draft from A&M's business plan team
Waismann, Heitor	8/1/2025	2.8	Update 9-month DIP Budget cash flow forecast
Waismann, Heitor	8/1/2025	1.3	Call with H. Waismann and D. Shiffman (A&M) to discuss emergency loan forecast, scenarios for 13-week cash flow and to-do list for the monthly model refresh
Waismann, Heitor	8/1/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and the Company's treasury team to discuss vendor spend budget for the following week
Waismann, Heitor	8/1/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and the Company Management to review draft of 13-week cash flow forecast
Warren, Joseph	8/1/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, M. Hill (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/1/2025	0.1	Analyze certain critical vendor agreement for date of terms restoration and further coordinate with the Company staff regarding the same
Webber, Dan	8/1/2025	0.1	Correspond with A. Marsula, et al. (GLAS) regarding weekly liquidity certificate for WE 7/25
Webber, Dan	8/1/2025	0.7	Review FX assumptions for USD conversions in cash actuals reporting
Webber, Dan	8/1/2025	0.4	Correspond with D. Shiffman, L. Postolos, G. Schmelter (A&M) regarding DIP budget variance materials for WE 7/25
Webber, Dan	8/1/2025	0.4	Review Consolidated cash actuals file for WE 7/25 to be sent to lender advisors
Webber, Dan	8/1/2025	0.2	Correspond with H. Waismann (A&M) regarding Emergency Loan payments
Zehetmair, Stefan	8/1/2025	2.7	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/1/2025	2.3	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/1/2025	2.1	Support with CIA tracking and CIA approval process
Zhu, Judith	8/1/2025	0.3	Review the CIA dashboard template provided by M. Hill (A&M)
Zhu, Judith	8/1/2025	0.2	Review the additional requirements included in the email forwarded by M. Hill (A&M) titled Flash Report of Top 10 CIA Suppliers
Zhu, Judith	8/1/2025	0.8	Respond to M. Hill (A&M)'s email regarding the related issues
Zhu, Judith	8/1/2025	0.7	Review track list and vendor payment list as of August 1, and compile a summary of the daily CIA payment status
Zhu, Judith	8/1/2025	0.7	Conduct a weekly analysis of the Top 10 CIA vendors and set up corresponding formulas in the vendor payment list
Zhu, Judith	8/1/2025	0.4	Update CIA dashboard to reflect two countries with latest information
Zhu, Judith	8/1/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/1/2025	0.3	Align the vendor names in the CIA tracker list and the Vendor payment list with those in the AP Master/Ven MSTR mapping
Zhu, Judith	8/1/2025	0.4	Review the update requests sent by M. Hill (A&M) via email and reply to confirm the requirements
Zhu, Judith	8/1/2025	0.4	Check and update the latest TA list, and coordinate with the A&M core team via Teams regarding issues related to TA vendor
Zhu, Judith	8/1/2025	0.7	Verify the payment status of the Global Top 20 CIA vendors in two countries, including name matching
Zhu, Judith	8/1/2025	0.1	Check specific country CIA payment list provided by the Company
Zhu, Judith	8/1/2025	1.6	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/1/2025	0.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	0.3	Review the payment proofs provided by the Company and report to J. Warren (A&M) via email
Zhu, Judith	8/1/2025	1.2	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/1/2025	0.4	Review China CIA payment list provided by the Company
Zhu, Judith	8/1/2025	0.2	Filter payments made to vendors and coordinate with the Company to obtain the corresponding payment proofs
Zhu, Judith	8/1/2025	1.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Grossi, Nick	8/2/2025	0.9	Prepare cash scenario risks and opportunities related to exit
Hill, Michael	8/2/2025	1.6	Analyze cash in advance payments for past two weeks to create a top ten spend list
Postolos, Lucas	8/2/2025	0.1	Review of outgoing professional fee disbursements, including correspondences with H. Waismann and M. Hamilton (A&M)
Schmelter, Griffen	8/2/2025	0.8	Consolidate all bank account balances pulled for 8/1 and distribute Eto local treasury teams
Schmelter, Griffen	8/2/2025	0.1	Pull specific bank institute bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.2	Pull Bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.3	Pull bank account balances as of 8/1
Schmelter, Griffen	8/2/2025	0.3	Pull another region bank account balances as of 8/1
Shiffman, David	8/2/2025	0.8	Review latest updates to long term cash forecast and provide feedback
Zhu, Judith	8/2/2025	0.2	Review the email correspondence regarding specific vendor forwarded by M. Hill (A&M) and provide a response
Cook, Jacob	8/3/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/1
Cook, Jacob	8/3/2025	0.9	Update vendor mapping related to trade agreements and email trade agreements
Liv-Feyman, Alec	8/3/2025	0.8	Prepare weekly vendor paid breakdown analysis
Liv-Feyman, Alec	8/3/2025	1.1	Develop vendor status summary for ASIA processing dashboard
Liv-Feyman, Alec	8/3/2025	1.4	Update NAFTA CIA dashboard with processing breakdown by currency
Postolos, Lucas	8/3/2025	1.1	Organize documents to preserve assumptions and mapping included in variance analysis materials for week ending July 25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/3/2025	0.6	Review latest long term projections and provide feedback and follow up questions to A&M liquidity team
Zhu, Judith	8/3/2025	0.6	Review the update requests sent by M. Hill (A&M) via email and reply to confirm the requirements
Borgonovo, Erik	8/4/2025	1.3	Engage with EMEA the Company's purchasing, logistics, and accounting team to address incomplete or unclear invoice submissions, proactively resolving issues before payments are blocked
Borgonovo, Erik	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Borgonovo, Erik	8/4/2025	2.3	Perform periodic reviews and reconciliations of the excel tracker against both mailbox and the Company's systems to confirm completeness and data accuracy
Borgonovo, Erik	8/4/2025	2.6	Conduct a thorough review of all supporting documentation, approve CIAs, and forward them to the correct team to facilitate precise booking and timely payments
Borgonovo, Erik	8/4/2025	1.9	Drive standardization and best practices to guarantee CIA requests are consistent, complete, and fully compliant with policy and system requirements
Borgonovo, Erik	8/4/2025	1.7	Coordinate with EMEA the Company accounting and payment teams to capture real-time invoice status, focusing especially on urgent or critical cases
Caruso, Nicholas	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Cook, Jacob	8/4/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss EMEA post-petition payments
Cook, Jacob	8/4/2025	0.4	Correspond with the Company specific countries re: payment processes related to global trade agreements
Cook, Jacob	8/4/2025	0.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/8
Cook, Jacob	8/4/2025	1.9	Prepare invoice-level detail for payments made against trade agreements during WE 8/1 for various the Company purchasing team members
Cook, Jacob	8/4/2025	0.6	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/4/2025	1.1	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/8
Cook, Jacob	8/4/2025	1.3	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/8
Cook, Jacob	8/4/2025	0.9	Review of invoices to be paid in EMEA post-petition payment run for WE 8/8
Cui, Maggie	8/4/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Grossi, Nick	8/4/2025	1.7	Review revised TWCF and provide comments re: same
Hamilton, Makenna	8/4/2025	1.3	Pull EMEA bank 1 Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	1.2	Pull NAFTA payment run as of WE 8.1
Hamilton, Makenna	8/4/2025	2.9	Pull all balances and summarize in daily liquidity report as of 8/1
Hamilton, Makenna	8/4/2025	1.1	Pull EMEA payment run as of week ending 8.1 and reconcile details
Hamilton, Makenna	8/4/2025	1.1	Pull EMEA UniCredit Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull EMEA Kyriba Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull NAFTA Kyriba Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.6	Pull EMEA bank 2 Activity as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull NAFTA Activity (manual) as of WE 8.1
Hamilton, Makenna	8/4/2025	0.7	Pull EMEA Activity (manual) as of WE 8.1
Hamilton, Makenna	8/4/2025	0.6	Pull and compile NAFTA activity as of week ending 8/1 for reporting purposes
Hill, Michael	8/4/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/4/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Hill, Michael	8/4/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/4/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/4/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/4/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/4/2025	0.2	Send out evening cash in advance summary tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/4/2025	0.7	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance tracker updates
Hill, Michael	8/4/2025	0.3	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/4/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	8/4/2025	1.1	Update invoice tracker for MXN invoices
Hill, Michael	8/4/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	8/4/2025	1.1	Update invoice tracker for EUR invoices
Hill, Michael	8/4/2025	1.4	Update payment confirmations for European invoices
Liu, Daniel	8/4/2025	0.8	Match the CIA invoices with actual payment confirmations on August 4 from AP team
Liu, Daniel	8/4/2025	2.6	Review the CIA application documents received on the afternoon of August 4 from specific country procurement team and log the tracker list
Liu, Daniel	8/4/2025	2.7	Review the CIA application documents received on the morning of August 4 from two countries procurement teams and log the tracker list
Liu, Daniel	8/4/2025	2.8	Review the CIA application documents received on the afternoon of August 4 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/4/2025	0.3	Update processing detail analysis for USD cash in advance vendors
Liv-Feyman, Alec	8/4/2025	0.7	Update flash report for NAFTA division mapping
Liv-Feyman, Alec	8/4/2025	0.8	Develop CIA dashboard ASIA vendor mapping detail
Liv-Feyman, Alec	8/4/2025	0.8	Develop payment confirmation breakdown for MXN vendor dashboard
Liv-Feyman, Alec	8/4/2025	1.2	Prepare vendor tracker summary for LATAM processing status review
Liv-Feyman, Alec	8/4/2025	1.4	Review CIA dashboard processing metrics for vendor analysis
Liv-Feyman, Alec	8/4/2025	0.9	Analyze processing status updates for BRL cash in advance vendors
Liv-Feyman, Alec	8/4/2025	0.9	Review vendor payment status tracking for EMEA region analysis
Liv-Feyman, Alec	8/4/2025	1.2	Analyze vendor mapping updates for EUR cash in advance processing
Liv-Feyman, Alec	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/4/2025	1.1	Prepare vendor status tracking updates for CIA vendors
Liv-Feyman, Alec	8/4/2025	1.1	Examine processing detail analysis for USD vendor payment confirmations
Liv-Feyman, Alec	8/4/2025	0.9	Examine processing status classification for LATAM vendor tracker
Liv-Feyman, Alec	8/4/2025	0.7	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance tracker updates
Nguyen, Vi Hoa	8/4/2025	0.9	Ensure all documentation is accurate, CIA approvals are finalized, and requests are forwarded to for prompt processing
Nguyen, Vi Hoa	8/4/2025	0.7	Log the overall amounts of CIA requests that have been both raised and authorized
Nguyen, Vi Hoa	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Nguyen, Vi Hoa	8/4/2025	1.1	Check and validate all supporting documents, approve CIA requests, and transfer them to the designated team for payment and booking
Nguyen, Vi Hoa	8/4/2025	1.1	Verify supporting documents, approve CIA requests, and coordinate transfer to the relevant representatives
Nguyen, Vi Hoa	8/4/2025	1.3	Assess documentation, authorize CIA requests, and direct them to the appropriate team for payment execution and booking
Nguyen, Vi Hoa	8/4/2025	1.8	Verify that documentation is complete, CIA approvals are secured, and requests are escalated for timely action
Nguyen, Vi Hoa	8/4/2025	2.9	Document total figures for CIA requests that have been initiated and authorized
Pacheco, Santiago	8/4/2025	1.4	Review status for cash in advance open items with AP team
Pacheco, Santiago	8/4/2025	2.4	Review cash in advance requests for NAFTA
Pacheco, Santiago	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Pacheco, Santiago	8/4/2025	1.7	Send cash in advance requests to PTP team for processing
Pacheco, Santiago	8/4/2025	0.8	Reject and request amendment on incorrect CIA requests
Pack, Laura	8/4/2025	2.3	Process new e-mails coming from purchasing re CIA requests, then release urgency payments and track them in Master Excel file (EMEA and LATAM region)
Pack, Laura	8/4/2025	2.2	Maintain clear and chronological records of CIA invoices to ensure traceability and to support reporting, forecasting and escalation management
Pack, Laura	8/4/2025	1.8	Oversee tracking of pro-forma invoices proactively verifying no duplicates are processed and all relevant information is consistently aligned across platforms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/4/2025	2.6	Support departments involved in CIA payment processing by identifying information gaps, sharing clarifications and helping streamline the end-to-end workflow for faster payment execution
Pack, Laura	8/4/2025	1.4	Review and reconcile the tracker against the mailbox and ERP system to confirm completeness as well as accuracy of data
Pack, Laura	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Postolos, Lucas	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Postolos, Lucas	8/4/2025	0.9	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Postolos, Lucas	8/4/2025	0.4	Prepare daily cash report for liquidity as of end of day August 1, including distribution to management and advisors
Postolos, Lucas	8/4/2025	1.8	Review of transaction data sent by regional treasury contacts in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/4/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for week ending August 1
Schmelter, Griffen	8/4/2025	0.7	Identify intercompany transactions within NAFTA actuals file for week ending 8/4
Schmelter, Griffen	8/4/2025	0.7	Pull currency translations as of 8/1 from third party websites and input those currencies into all regional actuals models
Schmelter, Griffen	8/4/2025	1.9	Map intercompany counterparties within NAFTA actuals file for transactions week ending 8/4
Schmelter, Griffen	8/4/2025	1.8	Reconcile transactions data within Other regions actuals model with Other Regions bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	1.4	Input data related to Payment Run, and transaction data to the actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	1.2	Reconcile transactions data within NAFTA actuals model with NAFTA bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	0.8	Reconcile transactions data within actuals model with bank balances for week ending 8/1
Schmelter, Griffen	8/4/2025	0.3	Add actuals data for NAFTA header accounts into the EMEA actuals file for week ending 8/4
Schmelter, Griffen	8/4/2025	0.6	Map intercompany counterparties within actuals file for transactions week ending 8/4
Schmelter, Griffen	8/4/2025	0.5	Pull manual transaction data for actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	0.4	Determine what inputs are missing from EMEA actuals report for week ending 8/1
Schmelter, Griffen	8/4/2025	1.8	Input data related to Other Regions Kyriba, and Payment Run data to the Other regions actuals model for week ending 8/1
Schmelter, Griffen	8/4/2025	0.1	Correspond with EMEA treasury team on conversion rates that are to be used for week ending 8/1

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/4/2025	1.1	Input regional bank balances for EMEA, Other Regions and NAFTA received from local teams into consolidated sheet for week ending 8/1
Shahbain, Abraham	8/4/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss EMEA post-petition payments
Shahbain, Abraham	8/4/2025	0.6	Meeting with country specific purchasing, global purchasing, and A. Shahbain (A&M) to discuss specific country cash funding for week
Shahbain, Abraham	8/4/2025	0.6	Call with Marell purchasing, Brazil treasury, and A. Shahbain (A&M) related to the LATAM region cash needs
Shahbain, Abraham	8/4/2025	0.7	Respond to requests from company to verify trade agreement payments
Shahbain, Abraham	8/4/2025	0.7	Call following up with the Company purchasing, treasury, A. Shahbain (A&M) to discuss weekly cash funding
Shiffman, David	8/4/2025	0.8	Correspond with A&M vendor team regarding latest thirteen week forecasted vendor disbursements
Shiffman, David	8/4/2025	1.4	Prepare materials to demonstrate various DIP liquidity scenarios related to first day motion relief
Shiffman, David	8/4/2025	1.4	Review latest 13-week projections and provide feedback to liquidity team
Shiffman, David	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Waismann, Heitor	8/4/2025	2.5	Prepare updated slide on alternative scenarios of 13-week cash flow forecast
Waismann, Heitor	8/4/2025	1.1	Discuss among Alix Partners team and N. Grossi, D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Waismann, Heitor	8/4/2025	1.8	Prepare payroll monthly template for the Company to fill with estimates expected until February 2026
Waismann, Heitor	8/4/2025	1.1	Call with the Company treasury team to walkthrough factoring model
Warren, Joseph	8/4/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, J. Warren, S. Pacheco, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, August 4
Zehetmair, Stefan	8/4/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/4/2025	2.2	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/4/2025	2.3	Support with CIA tracking and CIA approval process
Zhu, Judith	8/4/2025	0.1	Respond to M. Hill (A&M)'s email regarding the weekly update request for the Flash Report of Top 10 CIA Suppliers
Zhu, Judith	8/4/2025	0.6	Review track list and vendor payment list as of August 4, and compile a summary of the daily CIA payment status
Zhu, Judith	8/4/2025	0.4	Check and update the latest TA list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/4/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 4
Zhu, Judith	8/4/2025	0.2	Update the CIA dashboard template to include data for the week ending August 9 (W/E 8/9)
Zhu, Judith	8/4/2025	1.7	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	0.7	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	0.2	Verify the payment lists for two countries dated August 4 provided by the Company
Zhu, Judith	8/4/2025	1.2	Review two countries CIAs received in the afternoon (3rd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	0.9	Review two countries CIAs received in the morning (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	1.8	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/4/2025	1.8	Review two countries CIAs received in the morning (2nd batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/5/2025	1.4	Monitor vendor compliance with the Company trade agreements and escalate any pending or critical unsigned cases
Borgonovo, Erik	8/5/2025	2.3	Oversee tracking of LATAM invoices, ensuring no duplicates are processed and that information remains aligned across systems
Borgonovo, Erik	8/5/2025	2.2	Intervene in cases of blocked invoices to resolve root causes and unblock the workflow, ensuring that essential goods/services are not delayed due to administrative issues
Borgonovo, Erik	8/5/2025	1.3	Serve as escalation point for clarifications on EMEA CIA requests, working to streamline approvals while maintaining compliance
Borgonovo, Erik	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Borgonovo, Erik	8/5/2025	1.9	Flag discrepancies or delays between the Company accounting systems and actual payment, escalating or resolving as necessary
Borgonovo, Erik	8/5/2025	1.7	Support the Company's EMEA buyers and planners by diagnosing and resolving issues leading to blocked or delayed invoices, offering clear corrective guidance
Cook, Jacob	8/5/2025	0.9	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	0.9	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/5/2025	0.9	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/8
Cook, Jacob	8/5/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) to discuss pending payments for certain critical vendors as of Tuesday, 8/5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/5/2025	1.7	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/8
Cook, Jacob	8/5/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/8
Cook, Jacob	8/5/2025	1.2	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	1.3	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	1.3	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/8
Cook, Jacob	8/5/2025	2.4	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/8
Cook, Jacob	8/5/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/8
Cui, Maggie	8/5/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/5/2025	1.4	Review SIOP update and budget variance
Grossi, Nick	8/5/2025	0.8	Review and provide comments re: global cash allocations
Grossi, Nick	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in country specific file
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in "Other Regions" file
Hamilton, Makenna	8/5/2025	2.7	Pull all balances and summarize in daily liquidity report as of 8/4
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in NAFTA file
Hamilton, Makenna	8/5/2025	2.9	Map all regional disbursements in WE 8/1 in EMEA file
Hill, Michael	8/5/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/5/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/5/2025	1.6	Update invoice tracker for EUR invoices
Hill, Michael	8/5/2025	1.7	Update payment confirmations for North America invoices
Hill, Michael	8/5/2025	0.3	Analyze trade agreement vendors for cash in advance treatment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/5/2025	1.2	Update invoice tracker for USD invoices
Hill, Michael	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Hill, Michael	8/5/2025	0.3	Update invoice tracker for GBP invoices
Hill, Michael	8/5/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/5/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	8/5/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/5/2025	0.9	Update payment confirmations for Latin America invoices
Hill, Michael	8/5/2025	1.2	Update invoice tracker for MXN invoices
Hill, Michael	8/5/2025	0.2	Send out morning cash in advance summary tracker
Liu, Daniel	8/5/2025	1.1	Review the CIA application documents received on the afternoon of August 5 from specific country procurement team and log the tracker list
Liu, Daniel	8/5/2025	2.6	Review the CIA application documents received on the morning of August 5 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/5/2025	2.9	Review the CIA application documents received on the morning of August 5 from two countries procurement teams and log the tracker list
Liu, Daniel	8/5/2025	2.6	Review the CIA application documents received on the afternoon of August 5 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Liv-Feyman, Alec	8/5/2025	1.3	Review vendor payment confirmation status for NAFTA tracker updates
Liv-Feyman, Alec	8/5/2025	1.2	Examine vendor tracker updates with paid confirmation details
Liv-Feyman, Alec	8/5/2025	0.9	Analyze vendor status classification updates for dashboard reporting
Liv-Feyman, Alec	8/5/2025	0.8	Prepare vendor mapping updates for CIA dashboard processing metrics
Liv-Feyman, Alec	8/5/2025	0.8	Prepare invoice summary for ASIA vendor processing
Liv-Feyman, Alec	8/5/2025	0.8	Update CIA dashboard LATAM with vendor payment status breakdown

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/5/2025	1.3	Review processing breakdown for BRL cash in advance vendor payments
Liv-Feyman, Alec	8/5/2025	1.2	Examine processing detail updates for GBP vendor status tracking
Liv-Feyman, Alec	8/5/2025	0.8	Analyze CIA dashboard EMEA vendor processing breakdown by classification
Liv-Feyman, Alec	8/5/2025	0.6	Update weekly CIA vendor processing summary for all regional trackers
Liv-Feyman, Alec	8/5/2025	0.6	Develop vendor master mapping detail for new processing entries
Liv-Feyman, Alec	8/5/2025	1.1	Develop payment confirmation tracker for EMEA processing analysis
Nguyen, Vi Hoa	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Nguyen, Vi Hoa	8/5/2025	2.6	Evaluate documents for accuracy, approve CIA requests, and direct them to the proper representatives for handling
Nguyen, Vi Hoa	8/5/2025	1.8	Register the overall amounts of CIA requests that have been requested and authorized
Nguyen, Vi Hoa	8/5/2025	2.7	Maintain records of cumulative CIA request values for those submitted and approved
Nguyen, Vi Hoa	8/5/2025	2.9	Review and confirm supporting documentation, approve CIA requests, and coordinate with the team for payment and booking
Pacheco, Santiago	8/5/2025	1.4	Send cash in advance requests to AP team for payment execution
Pacheco, Santiago	8/5/2025	2.1	Review cash in advance email requests
Pacheco, Santiago	8/5/2025	1.7	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	8/5/2025	1.4	Review status on open items for cash in advance requests with AP team
Pacheco, Santiago	8/5/2025	0.6	Call with the Company to review open items regarding urgent payments
Pacheco, Santiago	8/5/2025	0.6	Call with the Company to discuss cash in advance processes going forward
Pacheco, Santiago	8/5/2025	0.4	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Pacheco, Santiago	8/5/2025	0.3	Prepare daily meeting with the Company, G. Shibata (A&M), and S. Pacheco (A&M)
Pack, Laura	8/5/2025	1.8	Keep an organized Excel log of all CIA invoices, detailing status, payment timelines, invoice references and vendor names
Pack, Laura	8/5/2025	2.6	Monitor the CIA mailbox for EMEA and LATAM and take action on incoming requests by prioritizing those flagged as urgent or very critical to business continuity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Pack, Laura	8/5/2025	1.7	Track invoices received in the CIA inbox in Excel Master file related to EMEA and NAFTA
Pack, Laura	8/5/2025	1.4	Help identify and resolve causes of blocked or delayed invoices, providing clear direction to buyers
Pack, Laura	8/5/2025	2.8	Authorize invoices that require advance payments, ensuring they are flagged for immediate processing and payment (EMEA requests)
Postolos, Lucas	8/5/2025	0.3	Working session between D. Webber and L. Postolos (A&M) regarding DIP Budget reporting workstream updates, including variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	0.2	Prepare documentation for J. Cook (A&M) regarding incorporating first day motion relief inputs into DIP Budget variance analysis materials
Postolos, Lucas	8/5/2025	0.2	Working session with L. Postolos, and G. Schmelter (A&M) to discuss current progress in cash actuals and areas for improvement for week ending 8/1
Postolos, Lucas	8/5/2025	1.8	Revise consolidated cash actuals file with additional updates in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	0.9	Review of draft cash actuals for week ending August 1 in China region, including revisions to mapping of intercompany and third party transactions
Postolos, Lucas	8/5/2025	1.1	Revise Europe and North American cash actuals files to enhance transaction mapping among disbursement categories
Postolos, Lucas	8/5/2025	2.3	Revise consolidated cash actuals file in Prepare DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/5/2025	0.3	Prepare daily cash report for liquidity as of end of day August 4, including distribution to management and advisors
Postolos, Lucas	8/5/2025	0.7	Review of draft cash actuals for week ending August 1 in specific region, including revisions to mapping of intercompany and third party transactions
Postolos, Lucas	8/5/2025	0.9	Research into disbursements made by specific country treasury team through Italian bank accounts
Postolos, Lucas	8/5/2025	0.3	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Postolos, Lucas	8/5/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding modifications to mapping of transactions for DIP Budget variance analysis materials for week ending August 1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between NAFTA actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	0.3	Pull bank account balances as of 8/5 and distribute to A&M colleague
Schmelter, Griffen	8/5/2025	2.4	Build draft intercompany report to determine what preliminary intercompany leakage is shown in our actuals for week ending 8/1

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/5/2025	1.1	Map intercompany counterparties within the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	0.6	Handle emails and meeting correspondence regarding project tasks
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between EMEA actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.3	Determine current variance between Other Regions actuals model and DCFF for week ending 8/1
Schmelter, Griffen	8/5/2025	1.6	Determine what bulk payments are contemplated in both the bank data and in the payment run
Schmelter, Griffen	8/5/2025	1.8	Identify EMEA intercompany transactions within the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/5/2025	0.2	Working session with L. Postolos, and G. Schmelter (A&M) to discuss correct progress in cash actuals and areas for improvement for week ending 8/1
Shahbain, Abraham	8/5/2025	1.2	Review proposed trade agreement payments executed
Shahbain, Abraham	8/5/2025	0.6	Respond to requests from company to verify historical payments were disbursed
Shahbain, Abraham	8/5/2025	0.4	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss weekly cash funding needs by region
Shiffman, David	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/5/2025	1.4	Working session with A&M liquidity team to prepare revisions to proposed updated DIP budget
Shiffman, David	8/5/2025	0.6	Call with the Company Management, Treasury and A&M regarding latest cash forecast
Shiffman, David	8/5/2025	0.3	Call with the Company Treasury and A&M regarding cash flow assumptions
Shiffman, David	8/5/2025	0.3	Call with D. Shiffman, H. Waismann (A&M) and the Company treasury team to discuss 13-week cash flow projections
Shiffman, David	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Shiffman, David	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), and the Company team to review updates on 13-week cash flow
Turner, Cari	8/5/2025	1.1	Review and provide comments to updated region, post-petition disbursement analysis
Turner, Cari	8/5/2025	1.4	Review and provide comments to updated FDM vendor spend analysis
Turner, Cari	8/5/2025	0.4	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain to discuss weekly cash funding needs by region
Waismann, Heitor	8/5/2025	1.6	Review letter to Ad Hoc Group provided by debtor's legal advisor and provide comments to DIP budget referenced numbers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/5/2025	1.2	Update 13-week cash flow with latest first-day-motion figures provided by A&M's vendor team
Waismann, Heitor	8/5/2025	0.7	Update liquidity presentation with latest 13-week cash flow forecast outputs
Waismann, Heitor	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/5/2025	2.1	Analyze variance between receipts of prior DIP budget and current DIP budget forecast
Waismann, Heitor	8/5/2025	1.2	Update 13-week cash flow with comments from the Company's CFO on vendor spend
Waismann, Heitor	8/5/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), and the Company team to review updates on 13-week cash flow
Waismann, Heitor	8/5/2025	0.5	Meeting with the Company to discuss specific customer receipts for July 2025
Waismann, Heitor	8/5/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), and the Company treasury team to discuss vendor spend threshold on 13-week cash flow forecast
Waismann, Heitor	8/5/2025	0.3	Call with D. Shiffman, H. Waismann (A&M) and the Company treasury team to discuss 13-week cash flow projections
Warren, Joseph	8/5/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) to discuss pending payments for certain critical vendors as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Webber, Dan	8/5/2025	0.3	Working session between D. Webber and L. Postolos (A&M) regarding DIP Budget reporting workstream updates, including variance analysis for week ending August 1
Webber, Dan	8/5/2025	0.2	Review of correspondence with J. Cook (A&M) regarding weekly process of first day relief tracking
Webber, Dan	8/5/2025	0.4	Review supporting files for DIP weekly variance reporting for WE 8/1
Zehetmair, Stefan	8/5/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, E. Borgonovo, M. Hill, L. Pack, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 5
Zehetmair, Stefan	8/5/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/5/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/5/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/5/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/5/2025	0.2	Review the CN payment list to check if it aligns with A&M's approval and update the request ID (unique identifier) as needed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/5/2025	0.4	Review track list as of August 5, and compile a summary of the daily CIA payment status
Zhu, Judith	8/5/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/5/2025	1.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/5/2025	2.2	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/5/2025	2.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/5/2025	2.4	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/6/2025	2.7	Gather the payment receipts and match them against the transactions for vendors that demand confirmation before shipping the ordered goods
Borgonovo, Erik	8/6/2025	1.9	Review EMEA CIA invoices in detail, confirming goods/services are well defined and prepayment is justified
Borgonovo, Erik	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Borgonovo, Erik	8/6/2025	2.4	Track and highlight vendors still lacking signed trade agreements with the Company, emphasizing urgent cases
Borgonovo, Erik	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Borgonovo, Erik	8/6/2025	1.4	Promote cross-departmental collaboration and accountability by documenting and sharing clearly what is required for each request
Borgonovo, Erik	8/6/2025	1.7	Assist the Company accounting EMEA team in identifying and reporting missing documents or discrepancies in open CIA requests
Caruso, Nicholas	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Cook, Jacob	8/6/2025	0.9	Prepare consolidated prepetition allocation payment template for WE 8/8
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from EMEA filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from specific county's filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.7	Consolidate weekly payments made from China filing entities for WE 8/1
Cook, Jacob	8/6/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 8/1

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/6/2025	0.6	Consolidate weekly payments made from NAFTA filing entities for WE 8/1
Cui, Maggie	8/6/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps
Grossi, Nick	8/6/2025	1.8	Review and provide comments re: draft 13-week cash flow
Grossi, Nick	8/6/2025	0.6	Review and provide comments re: free cash flow reporting template per AHG
Grossi, Nick	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast
Hamilton, Makenna	8/6/2025	2.8	Map all NAFTA disbursements in WE 8/1
Hamilton, Makenna	8/6/2025	2.9	Pull all balances and summarize daily cash position as of 8/6
Hamilton, Makenna	8/6/2025	2.8	Map all EMEA disbursements in WE 8/1
Hamilton, Makenna	8/6/2025	1.4	Make updates to daily liquidity model
Hill, Michael	8/6/2025	0.5	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/6/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Hill, Michael	8/6/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/6/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Hill, Michael	8/6/2025	1.9	Update payment confirmations for European invoices
Hill, Michael	8/6/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/6/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/6/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/6/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/6/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	8/6/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/6/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/6/2025	1.1	Update invoice tracker for MXN invoices
Liu, Daniel	8/6/2025	0.8	Match the CIA invoices with actual payment confirmations on August 6 from AP team
Liu, Daniel	8/6/2025	2.9	Review the CIA application documents received on the afternoon of August 6 from specific country procurement team and log the tracker list
Liu, Daniel	8/6/2025	2.4	Review the CIA application documents received on the morning of August 6 from two countries procurement teams and log the tracker list
Liu, Daniel	8/6/2025	0.7	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	8/6/2025	2.7	Review the CIA application documents received on the afternoon of August 6 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/6/2025	0.9	Analyze paid vendor amounts by region
Liv-Feyman, Alec	8/6/2025	1.1	Develop vendor master mapping for new cash in advance vendors
Liv-Feyman, Alec	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Liv-Feyman, Alec	8/6/2025	1.1	Develop processing detail summary for MXN vendor dashboard analysis
Liv-Feyman, Alec	8/6/2025	0.6	Review vendor payment breakdown for GBP cash in advance processing
Liv-Feyman, Alec	8/6/2025	0.8	Prepare processing status updates for NAFTA vendor tracker analysis
Liv-Feyman, Alec	8/6/2025	0.9	Analyze vendor payment confirmation status for EUR processing tracker
Liv-Feyman, Alec	8/6/2025	0.6	Review processing breakdown analysis for USD cash in advance vendors
Liv-Feyman, Alec	8/6/2025	1.1	Prepare vendor mapping detail for ASIA CIA processing updates
Liv-Feyman, Alec	8/6/2025	1.2	Review vendor payment status breakdown for ASIA dashboard updates
Liv-Feyman, Alec	8/6/2025	1.2	Update vendor tracker with booked payment processing details for EMEA
Liv-Feyman, Alec	8/6/2025	1.4	Examine CIA dashboard LATAM vendor status classification updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/6/2025	2.4	Update processing status classification for NAFTA vendor tracker
Nguyen, Vi Hoa	8/6/2025	1.1	Verify supporting documentation, authorize CIA requests, and route them to the assigned team for timely payment and booking
Nguyen, Vi Hoa	8/6/2025	1.1	Support the process by confirming proper documentation, completing CIA approvals, and routing requests for handling
Nguyen, Vi Hoa	8/6/2025	0.7	Make sure all required documents are in place, CIA approvals are obtained, and requests are submitted for efficient processing
Nguyen, Vi Hoa	8/6/2025	0.4	Examine supporting documents, approve CIA requests, and send them to the designated representatives for booking and payment processing
Nguyen, Vi Hoa	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Nguyen, Vi Hoa	8/6/2025	1.7	Check supporting materials, authorize CIA requests, and forward them to representatives for immediate booking and payment actions
Nguyen, Vi Hoa	8/6/2025	2.8	Keep documentation of total CIA request values covering both requested and authorized items
Nguyen, Vi Hoa	8/6/2025	1.9	Screen required documentation, authorize CIA requests, and guarantee delivery to the appropriate contact
Nguyen, Vi Hoa	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Pacheco, Santiago	8/6/2025	2.2	Review cash in advance NAFTA payments from the CIA inbox
Pacheco, Santiago	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Pacheco, Santiago	8/6/2025	1.2	Request correction on incorrect CIA requests
Pacheco, Santiago	8/6/2025	1.4	Review status and open items for cash in advance requests with AP team
Pacheco, Santiago	8/6/2025	1.7	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/6/2025	0.8	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to discuss few open items in AP & CIA
Pacheco, Santiago	8/6/2025	0.3	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to follow up on open and urgent items
Pack, Laura	8/6/2025	2.9	Assist the purchasing departments by supplying needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA region)
Pack, Laura	8/6/2025	1.9	Review each invoice that involves a request for cash-in-advance payment, ensuring completeness, accuracy and alignment with internal policy before proceeding to approval and payment execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/6/2025	2.8	Act as the point of contact for escalations or clarifications regarding EMEA and LATAM CIA requests and work to streamline approvals without compromising compliance
Pack, Laura	8/6/2025	1.8	Track of invoices received in the CIA inbox related to EMEA and NAFTA
Pack, Laura	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Postolos, Lucas	8/6/2025	0.7	Incorporate first day motion relief inputs from J. Cook (A&M) into DIP Budget variance analysis report for week ending August 1
Postolos, Lucas	8/6/2025	0.4	Prepare documentation for D. Shiffman and H. Waismann (A&M) regarding details in actuals to assist with commentary in variance materials
Postolos, Lucas	8/6/2025	0.7	Revise NAFTA cash actuals model to categorize transactions in North American countries for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	1.8	Revise consolidated cash actuals file with additional updates in preparation of DIP Budget variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.8	Revise EMEA cash actuals model to categorize transactions in European countries for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	1.8	Revise other regions cash actuals model to categorize China transactions for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	1.8	Prepare presentation materials for DIP Budget variance analysis for week ending August 1 with regional variance summaries
Postolos, Lucas	8/6/2025	0.6	Revise specific country's cash actuals model to categorize transactions for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.4	Prepare daily cash report for liquidity as of end of day August 5, including distribution to management and advisors
Postolos, Lucas	8/6/2025	0.4	Research into disbursements made by specific country treasury team through Italian bank accounts
Postolos, Lucas	8/6/2025	0.2	Revise other regions cash actuals model to categorize Brazil transactions for Prepare variance analysis for week ending August 1
Postolos, Lucas	8/6/2025	0.4	Correspond with treasury team, K&E team, and M. Hamilton (A&M) regarding processing professional fee payments
Schmelter, Griffen	8/6/2025	0.7	Pull final receipts transactions from EMEA actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.8	Pull final intercompany transactions from the NAFTA actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	1.3	Enter all regional actuals model into consolidated actuals file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.7	Update bank balances slide of actuals presentation for week ending 8/1
Schmelter, Griffen	8/6/2025	0.3	Correspond with EMEA treasury team to determine whether certain transactions are duplicate

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/6/2025	1.0	Pull final intercompany transactions from the EMEA actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	0.3	Pull bank account balances as of 8/6 and distribute to A&M colleague
Schmelter, Griffen	8/6/2025	1.2	Complete further analysis on NAFTA actuals model to determine whether there are more intercompany transactions for week ending 8/1
Schmelter, Griffen	8/6/2025	0.4	Pull final intercompany transactions from the actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	0.4	Pull final receipts transactions from Other Regions actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.5	Pull final receipts transactions from NAFTA actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.6	Pull final intercompany transactions from the Other Regions actuals model for week ending 8/1
Schmelter, Griffen	8/6/2025	0.6	Pull final receipts transactions from actuals model into receipts summary file for week ending 8/1
Schmelter, Griffen	8/6/2025	0.7	Determine whether two intercompany transactions from EMEA to China are duplicates for week ending 8/1
Shahbain, Abraham	8/6/2025	0.9	Review of prepetition payment summary based on divisional team allocations
Shahbain, Abraham	8/6/2025	0.8	Review and update of weekly spend allocation by region based on feedback from treasury
Shibata, Gerardo Yukio	8/6/2025	0.8	Conference call with the Company, S. Pacheco (A&M), G. Shibata (A&M) to discuss few open items in AP, CIA
Shibata, Gerardo Yukio	8/6/2025	0.3	Daily conference call with the Company, S. Pacheco (A&M) and G. Shibata (A&M) to follow up on open and urgent items
Shiffman, David	8/6/2025	1.3	Correspond with A&M team regarding reconciliation of projected cash at emergence
Shiffman, David	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps
Shiffman, David	8/6/2025	1.7	Review latest 13-week projections and provide feedback to liquidity team
Shiffman, David	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast
Shiffman, David	8/6/2025	1.4	Correspond with the Company Treasury regarding forecasted customer collections and related analysis
Shiffman, David	8/6/2025	2.2	Prepare updated draft of 13-week budget and distribute to the Company Management for review
Turner, Cari	8/6/2025	0.8	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Waismann, Heitor	8/6/2025	1.3	Update DIP roll forward with latest interest payments
Waismann, Heitor	8/6/2025	2.4	Review professional fee tracker update and carve out forecast updated by the team, including latest invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/6/2025	1.4	Prepare presentation with comparison bridge from July DIP budget forecast to current DIP budget forecast
Waismann, Heitor	8/6/2025	1.1	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review adjustments to 13-week cash flow and discuss next steps
Waismann, Heitor	8/6/2025	0.6	Review variance report prepared by A&M cash team
Waismann, Heitor	8/6/2025	0.6	Update specific customer's acceleration amounts for the first week of forecast, re: updated 13 week cash flow
Waismann, Heitor	8/6/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company to discuss 13-week cash flow forecast
Warren, Joseph	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Warren, Joseph	8/6/2025	0.2	Revise access and privileges for certain users to the share folder for proactive trade agreement proof of payment process
Warren, Joseph	8/6/2025	0.6	Analyze escalation requests from CIA mailbox team relating to suppliers that have not moved off cash in advance payments as described
Warren, Joseph	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Webber, Dan	8/6/2025	0.4	Review of cash actuals consolidated support materials for week ended 8/1
Zehetmair, Stefan	8/6/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 6
Zehetmair, Stefan	8/6/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/6/2025	1.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/6/2025	1.6	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/6/2025	0.6	Prepare for and participate in a call with J. Warren, N. Caruso, E. Borgonovo, M. Hill, L. Pack, V. Nguyen, S. Zehetmair (A&M), the Company team regarding cash in advance process and potential areas for improvements
Zhu, Judith	8/6/2025	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 6
Zhu, Judith	8/6/2025	1.6	Review and update the track list and vendor payment list as of August 6, and compile a summary of the daily CIA payment status
Zhu, Judith	8/6/2025	0.4	Update the approved vendors list for specific country CIA based on procurement’s provided information
Zhu, Judith	8/6/2025	0.3	Check and update the latest TA list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/6/2025	0.1	Review Teams conversation history (CIA and TA related)
Zhu, Judith	8/6/2025	0.3	Review China payment list as of August 6 provided by the Company
Zhu, Judith	8/6/2025	0.2	Review specific country payment list as of August 6 provided by the Company
Zhu, Judith	8/6/2025	2.6	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	0.3	Review specific country payment list as of August 5 provided by the Company
Zhu, Judith	8/6/2025	0.6	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	1.6	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/6/2025	2.2	Review the specific country CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/7/2025	1.8	Act as primary reviewer of CIA-related invoice flows, balancing internal controls with operational responsiveness
Borgonovo, Erik	8/7/2025	1.6	Maintain a structured Excel tracker capturing all relevant data points (status, payment date, invoice number, vendor)
Borgonovo, Erik	8/7/2025	1.3	Coordinate across the Company's functions to ensure CIA requests are assessed promptly, approved quickly, and sent for payment without unnecessary delay
Borgonovo, Erik	8/7/2025	2.1	Partner with the Company's EMEA buyers and planners to investigate causes of blocked or rejected invoices, proposing practical solutions
Borgonovo, Erik	8/7/2025	2.6	Support the Company's LATAM buyers/planners in understanding delays or rejections of invoices, providing actionable steps for correction
Borgonovo, Erik	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Cook, Jacob	8/7/2025	2.3	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/1 for EMEA
Cook, Jacob	8/7/2025	1.6	Review of FDM coding for actual payments made during as reported by company for WE 8/1
Cook, Jacob	8/7/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/1 for NAFTA
Cook, Jacob	8/7/2025	1.4	Prepare consolidated prepetition allocation payment run for distribution to company for WE 8/8
Cui, Maggie	8/7/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Grossi, Nick	8/7/2025	1.8	Prepare DIP bridge materials and draft presentation slides
Grossi, Nick	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Grossi, Nick	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion
Grossi, Nick	8/7/2025	1.4	Review status of factoring related cash flows
Grossi, Nick	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Hamilton, Makenna	8/7/2025	1.8	Map all specific country vendor disbursements in WE 8/1
Hamilton, Makenna	8/7/2025	2.9	Pull all balances and summarize daily cash position as of 8/7
Hamilton, Makenna	8/7/2025	1.7	Map all "Other Region" vendor disbursements in WE 8/1
Hill, Michael	8/7/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Hill, Michael	8/7/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/7/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/7/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/7/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/7/2025	0.6	Update invoice tracker for MXN invoices
Hill, Michael	8/7/2025	0.8	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/7/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	8/7/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/7/2025	0.8	Update payment confirmations for Latin America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/7/2025	1.8	Update payment confirmations for European invoices
Hill, Michael	8/7/2025	1.3	Update invoice tracker for EUR invoices
Hill, Michael	8/7/2025	1.2	Update invoice tracker for USD invoices
Liu, Daniel	8/7/2025	2.6	Review the CIA application documents received on the morning of August 7 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/7/2025	2.4	Review the CIA application documents received on the afternoon of August 7 from China procurement team and log the tracker list
Liu, Daniel	8/7/2025	0.6	Match the CIA invoices with actual payment confirmations on August 7 from AP team
Liu, Daniel	8/7/2025	2.8	Review the CIA application documents received on the morning of August 7 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/7/2025	0.4	Review the CIA application documents received on the evening of August 7 from China procurement team and log the tracker list
Liv-Feyman, Alec	8/7/2025	1.3	Analyze CIA dashboard processing metrics for vendor classification
Liv-Feyman, Alec	8/7/2025	0.2	Develop payment confirmation status for ASIA vendor processing
Liv-Feyman, Alec	8/7/2025	1.1	Prepare flash report updates for EMEA region
Liv-Feyman, Alec	8/7/2025	1.3	Analyze CIA dashboard EMEA with vendor confirmation status updates
Liv-Feyman, Alec	8/7/2025	1.2	Update processing status updates for GBP vendor tracker analysis
Liv-Feyman, Alec	8/7/2025	1.2	Update CIA dashboard ASIA vendor processing status by currency
Liv-Feyman, Alec	8/7/2025	1.1	Prepare vendor status classification summary for CIA processing metrics
Liv-Feyman, Alec	8/7/2025	1.1	Analyze vendor payment status tracking for EMEA region updates
Liv-Feyman, Alec	8/7/2025	0.9	Develop processing detail breakdown for USD vendor dashboard
Liv-Feyman, Alec	8/7/2025	0.8	Examine vendor tracker processing breakdown with paid status details
Liv-Feyman, Alec	8/7/2025	0.8	Examine vendor mapping detail for new NAFTA processing entries
Liv-Feyman, Alec	8/7/2025	0.6	Review vendor tracker processing breakdown for LATAM dashboard
Liv-Feyman, Alec	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/7/2025	0.6	Prepare CIA mapping updates for paid invoices
Liv-Feyman, Alec	8/7/2025	0.7	Review processing confirmation details for BRL cash in advance vendors
Nguyen, Vi Hoa	8/7/2025	2.8	Review all documentation, grant approval for CIA requests, and forward them to the responsible representatives for handling payments and bookings
Nguyen, Vi Hoa	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Nguyen, Vi Hoa	8/7/2025	2.1	Ensure all supporting documents are accurate, approve CIA requests, and send them to the team responsible for payment and booking
Nguyen, Vi Hoa	8/7/2025	2.3	Check and validate supporting documents, approve CIA requests, and ensure submission to the appropriate representatives for processing
Nguyen, Vi Hoa	8/7/2025	2.7	Review documentation, provide approval for CIA requests, and forward them to the responsible representatives
Pacheco, Santiago	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Pacheco, Santiago	8/7/2025	1.6	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/7/2025	1.8	Send CIA requests to AP team for payment execution
Pacheco, Santiago	8/7/2025	2.1	Review cash in advance emails from the CIA inbox
Pacheco, Santiago	8/7/2025	1.7	Review status for CIA requests with PTP team
Pacheco, Santiago	8/7/2025	0.6	Office conference with the Company and S. Pacheco (A&M) to review open items and define action plan
Pack, Laura	8/7/2025	2.4	Analyze and review supporting documentation, approve CIA requests and forward them to the appropriate contacts for booking and payment
Pack, Laura	8/7/2025	1.9	Track of invoices received in the CIA inbox related to EMEA and NAFTA in Excel
Pack, Laura	8/7/2025	1.9	Maintain a structured Excel tracker that captures all relevant data points for CIA invoices, incl. status, payment date, invoice number and vendor
Pack, Laura	8/7/2025	1.2	Assist buyers in understanding why an invoice may be blocked, delayed or rejected and offer actionable steps to correct it
Pack, Laura	8/7/2025	2.9	Support the purchasing departments by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests (EMEA region)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Postolos, Lucas	8/7/2025	0.4	Prepare documentation for H. Waismann (A&M) regarding estimated UST fees for incorporation into new DIP Budget reforecast
Postolos, Lucas	8/7/2025	0.2	Prepare documentation related to historical cash actuals for treasury team at request of the Company treasury
Postolos, Lucas	8/7/2025	0.3	Prepare daily cash report for liquidity as of end of day August 5, including distribution to management and advisors
Postolos, Lucas	8/7/2025	1.1	Revise assumptions with respect to DIP funding and availability in DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	1.2	Revise DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	1.4	Develop commentary regarding variances in DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/7/2025	1.7	Revise cash flows in Turkey based on data provided by local team for DIP Budget variance analysis materials for week ending August 1
Schmelter, Griffen	8/7/2025	0.4	Correspond with A&M colleagues on process for creating receipts summary and how receipts are presented
Schmelter, Griffen	8/7/2025	1.3	Prepare final version of receipts summary for week ending 8/1
Shahbain, Abraham	8/7/2025	1.4	Review and reconcile weekly cash funding for upcoming week
Shahbain, Abraham	8/7/2025	0.8	Call with the Company purchasing related to escalation vendor payment for post-petition open items
Shahbain, Abraham	8/7/2025	0.6	Call with the Company accounts payable to discuss post petition pay run
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/7/2025	2.1	Review DIP budget variance report and provide feedback
Shiffman, David	8/7/2025	2.3	Review and prepare updated monthly projections and presentation materials for Management review
Shiffman, David	8/7/2025	1.3	Correspond with the Company Treasury regarding latest progress on customer advance payments
Shiffman, David	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Shiffman, David	8/7/2025	0.5	Call with the Company Management and Commercial teams to review latest customer receipt forecasting
Shiffman, David	8/7/2025	0.5	Call with the Company Management, Purchasing and A&M to review latest weekly and cash flow forecast
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Shiffman, David	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/7/2025	0.8	Call with SVP and the Company Management to review monthly and weekly cash forecasting efforts
Simion, Tony	8/7/2025	0.8	Review and provide comments to extended forecast and management presentation
Turner, Cari	8/7/2025	0.6	Provide guidance to the Company purchasing team on vendor disbursements in DIP forecast
Turner, Cari	8/7/2025	0.9	Prepare for and participate in meeting with the Company finance team to review latest DIP forecast re: vendor disbursements
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/7/2025	2.1	Update excel model and presentation of the 9-month DIP forecast to include changes to professional fees, actuals for week ended august 1st, change to vendor spend in august
Waismann, Heitor	8/7/2025	1.5	Update claims risk amount for specific customer in 13-week cash flow
Waismann, Heitor	8/7/2025	0.8	Prepare external version of 13-week cash flow forecast in USD and in Yen Oku
Waismann, Heitor	8/7/2025	0.6	Update 9-month DIP Budget cash flow forecast to adjust CIA assumptions for December 2025 to February 2026
Waismann, Heitor	8/7/2025	2.8	Prepare comments to variance report for week ended August 1st
Waismann, Heitor	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company Team to discuss specific customer's claims risk and overall customer receipts forecast
Waismann, Heitor	8/7/2025	0.2	Correspond to the Company treasury team, re. DIP budget variance report
Waismann, Heitor	8/7/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and the Company re. DIP budget final review and purchasing discussion
Warren, Joseph	8/7/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, V. Nguyen, S. Pacheco, E. Borgonovo, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 7
Warren, Joseph	8/7/2025	0.4	Analyze situation involving global supplier that is claiming they did not receive trade agreement payments in full
Webber, Dan	8/7/2025	0.7	Discuss among K&E team, N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions for hypothetical liquidation analysis
Webber, Dan	8/7/2025	0.3	Review latest draft of weekly cash variance report for week ended 8/1
Webber, Dan	8/7/2025	0.2	Prepare weekly liquidity certificate for WE 8/1
Webber, Dan	8/7/2025	0.4	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann (A&M), and the Company re. DIP budget variance review in WE 8/1
Zehetmair, Stefan	8/7/2025	2.2	Support with CIA tracking and CIA approval process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/7/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/7/2025	0.8	Review and update the track list and vendor payment list as of August 7, and compile a summary of the daily CIA payment status
Zhu, Judith	8/7/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/7/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/7/2025	1.4	Review the two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/7/2025	2.6	Review the two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/7/2025	2.1	Review the two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/7/2025	1.8	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team
Borgonovo, Erik	8/8/2025	2.4	Collect proof of payments and reconcile them with the related transactions for suppliers requesting confirmation prior to releasing the goods
Borgonovo, Erik	8/8/2025	2.3	Manage incoming CIA-related emails, ensuring urgent payments are processed on time to prevent operational disruption
Borgonovo, Erik	8/8/2025	1.7	Validate LATAM submitted documents against prepayment requirements to confirm completeness before processing
Borgonovo, Erik	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Borgonovo, Erik	8/8/2025	2.3	Provide the Company's departments with necessary clarifications or information to ensure smooth execution of CIA payments
Borgonovo, Erik	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Borgonovo, Erik	8/8/2025	1.1	Approve EMEA CIA requests and forward them to the appropriate the Company accounting team for the next step
Cook, Jacob	8/8/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/15) for input into cash allocation
Cook, Jacob	8/8/2025	0.9	Prepare summary schedule of planned disbursements vs. actual disbursements by region for WE 8/8
Cook, Jacob	8/8/2025	1.6	Prepare working files for next week (WE 8/15) payment run files based on updated checks and efficiencies
Cook, Jacob	8/8/2025	0.8	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cui, Maggie	8/8/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/8/2025	0.8	Review and provide comments re: cash variance report
Grossi, Nick	8/8/2025	1.3	Bridge cash to close estimates and reconcile to revised forecast
Grossi, Nick	8/8/2025	1.1	Review distributable version of 13-week cash flow forecast and provide comments re: same
Hamilton, Makenna	8/8/2025	1.3	Update IC matrix for transactions in WE 8/1
Hamilton, Makenna	8/8/2025	1.2	Summarize all professional fee disbursements in WE 8/1
Hamilton, Makenna	8/8/2025	2.9	Pull all balances and summarize daily cash position as of 8/6
Hill, Michael	8/8/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/8/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/8/2025	0.4	Update invoice tracker for BRL invoices
Hill, Michael	8/8/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	8/8/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/8/2025	0.6	Update payment confirmations for Latin America invoices
Hill, Michael	8/8/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/8/2025	0.5	Analyze trade agreement vendors for cash in advance treatment
Hill, Michael	8/8/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/8/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/8/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Hill, Michael	8/8/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/8/2025	1.7	Update payment confirmations for European invoices
Hill, Michael	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/8/2025	0.8	Match the CIA invoices with actual payment confirmations on August 8 from AP team
Liu, Daniel	8/8/2025	2.4	Review the CIA application documents received on the afternoon of August 8 from China procurement team and log the tracker list
Liu, Daniel	8/8/2025	2.8	Review the CIA application documents received on the morning of August 8 from the two countries procurement teams and log the tracker list
Liu, Daniel	8/8/2025	2.9	Review the CIA application documents received on the morning of August 8 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Liv-Feyman, Alec	8/8/2025	1.4	Review CIA dashboard EMEA vendor processing breakdown analysis
Liv-Feyman, Alec	8/8/2025	0.9	Analyze processing detail updates for MXN cash in advance vendors
Liv-Feyman, Alec	8/8/2025	0.8	Update weekly processing summary for all CIA vendor regions
Liv-Feyman, Alec	8/8/2025	0.8	Prepare CIA dashboard processing metrics by currency classification
Liv-Feyman, Alec	8/8/2025	0.7	Update vendor tracker with booked payment details for NAFTA region
Liv-Feyman, Alec	8/8/2025	1.9	Examine vendor status classification for dashboard reporting
Liv-Feyman, Alec	8/8/2025	0.6	Update processing status breakdown for USD vendor payments
Liv-Feyman, Alec	8/8/2025	0.3	Examine vendor master mapping for new processing detail
Liv-Feyman, Alec	8/8/2025	0.2	Prepare vendor mapping updates for EUR cash in advance tracker
Liv-Feyman, Alec	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Liv-Feyman, Alec	8/8/2025	1.1	Develop vendor payment confirmation tracker for ASIA dashboard
Nguyen, Vi Hoa	8/8/2025	2.1	Assess supporting documentation, authorize CIA requests, and transfer them to the representatives for booking and payment execution
Nguyen, Vi Hoa	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Nguyen, Vi Hoa	8/8/2025	0.7	Oversee the accuracy of documentation, completion of CIA approvals, and escalation of requests for prompt handling

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/8/2025	0.8	Validate documentation, process CIA approvals, and direct requests to the designated representatives for payment and booking
Nguyen, Vi Hoa	8/8/2025	1.7	Oversee the accuracy of documentation, completion of CIA approvals, and escalation of requests for prompt handling
Nguyen, Vi Hoa	8/8/2025	2.4	Confirm supporting documents, provide CIA approvals, and forward requests to the designated representatives for processing
Nguyen, Vi Hoa	8/8/2025	2.1	Check and validate necessary documents, issue approvals for CIA requests, and ensure timely delivery to the correct representatives
Pacheco, Santiago	8/8/2025	1.1	Review status for cash in advance open items with AP team
Pacheco, Santiago	8/8/2025	1.9	Review cash in advance requests from purchasing department
Pacheco, Santiago	8/8/2025	1.4	Reject and ask for correction on incorrect CIA requests
Pacheco, Santiago	8/8/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), V. Nguyen (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Pacheco, Santiago	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Pacheco, Santiago	8/8/2025	1.2	Send CIA requests to PTP team for payment execution
Pack, Laura	8/8/2025	2.8	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment (EMEA requests)
Pack, Laura	8/8/2025	2.7	Support the client in processing open CIA requests by proactively flagging missing documentation or inconsistent invoice data for LATAM and EMEA
Pack, Laura	8/8/2025	1.6	Track invoices received in the CIA inbox related to NAFTA and EMEA
Pack, Laura	8/8/2025	1.6	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment (LATAM requests)
Pack, Laura	8/8/2025	1.3	Analyze and authorize invoices that require advance payments, ensuring they are flagged for immediate processing and payment (EMEA and LATAM requests)
Postolos, Lucas	8/8/2025	1.2	Prepare documentation for D. Webber, G. Schmelter, and M. Hamilton (A&M) regarding enhancements to cash actuals files
Postolos, Lucas	8/8/2025	0.3	Review of data for Asia region in preparation of DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/8/2025	1.3	Update consolidated cash actuals file to incorporate new DIP Budget for purposes of upcoming variance analysis reporting materials
Postolos, Lucas	8/8/2025	0.3	Revise DIP Budget variance analysis materials for week ending August 1 prior to distributing to management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/8/2025	0.7	Reconcile USD and JPY bank balances for purposes of DIP Budget variance analysis reporting materials
Postolos, Lucas	8/8/2025	0.6	Revise DIP Budget variance analysis materials for week ending August 1 prior to distributing externally
Postolos, Lucas	8/8/2025	0.4	Correspond with D. Webber (A&M) regarding Asia data in DIP Budget variance analysis materials for week ending August 8
Postolos, Lucas	8/8/2025	0.1	Correspond with D. Shiffman and D. Webber (A&M) regarding DIP Budget variance analysis materials for week ending August 1
Postolos, Lucas	8/8/2025	0.4	Prepare daily cash report for liquidity as of end of day August 7, including distribution to management and advisors
Postolos, Lucas	8/8/2025	1.9	Modify cash actuals files to incorporate incremental data sources for vendor mapping purposes
Postolos, Lucas	8/8/2025	0.4	Prepare documentation for creditor advisors regarding DIP Budget variance analysis materials and intercompany report for week ending August 1
Postolos, Lucas	8/8/2025	0.9	Prepare support files for FTI and Alix regarding DIP Budget variance analysis for week ending August 1
Schmelter, Griffen	8/8/2025	0.3	Correspond with company APAC treasury team to request bank account balances as of 8/8 for APAC region
Schmelter, Griffen	8/8/2025	0.7	Consolidate all APAC bank account balances received from local teams for week ending 8/8
Shahbain, Abraham	8/8/2025	0.7	Respond to requests from company to verify trade agreement and other payments that were disbursed
Shahbain, Abraham	8/8/2025	0.7	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding needs by region
Shiffman, David	8/8/2025	0.7	Review draft factoring status 'cheat 'sheet' and provide feedback
Shiffman, David	8/8/2025	0.8	Correspond with APAC Treasury to obtain latest status of joint venture earnings distributions
Shiffman, David	8/8/2025	0.8	Correspond with Treasury regarding pursuit of potential treasury management and factoring solutions
Shiffman, David	8/8/2025	0.8	Prepare final distribution of updated DIP budget to all constituents
Shiffman, David	8/8/2025	0.9	Prepare and finalize updated DIP budget support for distribution to AHG advisors
Shiffman, David	8/8/2025	1.3	Correspond with Management regarding final approval of updated DIP budget
Shiffman, David	8/8/2025	1.1	Correspond with Treasury regarding status of Brazil earnings distributions and related analysis
Simion, Tony	8/8/2025	0.6	Review draft of weekly cash variance package based on responses from management on variances
Simion, Tony	8/8/2025	1.2	Review and provide comments and questions to latest cashflow forecast information
Turner, Cari	8/8/2025	0.7	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding needs by region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/8/2025	1.2	Adjust EMEA cash flow forecast until September 2026 with comments from A&M leader
Waismann, Heitor	8/8/2025	2.3	Prepare cash flow forecast until September 2026 for EMEA legal entities
Waismann, Heitor	8/8/2025	1.3	Prepare professional fee support file for the 13-week period
Waismann, Heitor	8/8/2025	1.1	Prepare document with latest agreement by factor, including outstanding balance, average run-rate of factoring and estimated new capacity
Waismann, Heitor	8/8/2025	1.8	Prepare receipts by customer support file for the 13-week period
Warren, Joseph	8/8/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), E. Borgonovo (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, August 8
Warren, Joseph	8/8/2025	0.9	Call with the Company team and supplier regarding status of their trade agreement payments and next steps relating to the same
Webber, Dan	8/8/2025	0.1	Correspond with T. Simion, D. Shiffman, L. Postolos (A&M) regarding recipients of weekly cash actuals files
Webber, Dan	8/8/2025	0.1	Correspond with A. Marsula (GLAS) regarding weekly liquidity certificate as of week ended 8/1
Webber, Dan	8/8/2025	0.4	Correspond with L. Postolos (A&M) regarding strategy for procuring cash actuals information while APAC team is on vacation
Zehetmair, Stefan	8/8/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/8/2025	1.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/8/2025	1.3	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/8/2025	0.9	Review and update the track list and vendor payment list as of August 8, and compile a summary of the daily CIA payment status
Zhu, Judith	8/8/2025	0.3	Check and update the latest TA list
Zhu, Judith	8/8/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/8/2025	0.7	Update the CIA dashboard and Flash Report as of W/E Aug 9, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/8/2025	2.4	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/8/2025	0.4	Review specific country payment list as of August 8 provided by the Company to check if it aligns with A&M's approval and update the request ID (unique identifier) as needed
Zhu, Judith	8/8/2025	1.7	Review China CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/8/2025	0.4	Review China payment list as of August 8 provided by the Company to check if it aligns with A&M's and Procurement Head's approval

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/8/2025	0.2	Discuss with the Company regarding specific country CIA payment and payment plan for the upcoming week
Zhu, Judith	8/8/2025	2.1	Review China CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Liv-Feyman, Alec	8/9/2025	0.7	Prepare vendor status summary for NAFTA CIA processing
Liv-Feyman, Alec	8/9/2025	0.9	Analyze division mapping updates for requestor classification
Liv-Feyman, Alec	8/9/2025	1.1	Develop processing detail analysis for EUR vendor dashboard
Liv-Feyman, Alec	8/9/2025	1.3	Review vendor payment status for LATAM processing tracker
Postolos, Lucas	8/9/2025	0.4	Prepare documentation for D. Webber (A&M) regarding data requests in Asia region
Schmelter, Griffen	8/9/2025	0.4	Consolidate 8/8 balances with other bank account balances received from APAC treasury team
Schmelter, Griffen	8/9/2025	0.4	Pull bank account balances as of 8/8
Webber, Dan	8/9/2025	0.1	Correspond with L. Postolos (A&M) regarding communication with management regarding cash reporting during management vacation schedule
Caruso, Nicholas	8/10/2025	0.9	Review latest CIA activity and prepare summary
Cook, Jacob	8/10/2025	0.2	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/8
Cook, Jacob	8/10/2025	0.6	Review of over/underpayments of trade agreements related to invoice splitting capabilities on weekly basis
Hill, Michael	8/10/2025	0.8	Analyze top ten vendor spend globally
Hill, Michael	8/10/2025	1.3	Analyze vendors participating in cash in advance
Liv-Feyman, Alec	8/10/2025	1.4	Update processing detail breakdown for BRL vendor payments
Liv-Feyman, Alec	8/10/2025	0.9	Analyze CIA payment confirmation tracker updates
Liv-Feyman, Alec	8/10/2025	1.1	Review vendor dashboard processing status across all regions
Liv-Feyman, Alec	8/10/2025	1.2	Update vendor tracker with paid confirmation status for EMEA
Liv-Feyman, Alec	8/10/2025	0.8	Examine processing breakdown for GBP cash in advance vendors
Schmelter, Griffen	8/10/2025	0.2	Distribute master listing to local treasury teams so that they can fill in bank accounts we have not received or are unable to pull our selves
Schmelter, Griffen	8/10/2025	1.8	Create version of receipts summary that consolidates factoring receipts with customer receipts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/10/2025	0.7	Consolidate all received bank account balances received and pulled from online portals as of 8/8 into master listing
Schmelter, Griffen	8/10/2025	0.3	Pull bank account balances from one banking institution as of 8/8
Shiffman, David	8/10/2025	0.8	Correspond with A&M liquidity team regarding actualization of receipts detail
Webber, Dan	8/10/2025	0.2	Correspond with D. Shiffman, G. Schmelter (A&M) regarding receipts by customer summary analysis through WE 8/1
Borgonovo, Erik	8/11/2025	2.8	Update the Excel tracker with all advance payment requests received, keeping information current and complete
Borgonovo, Erik	8/11/2025	1.8	Authorize LATAM urgent advance payment requests requiring advance payment and respond swiftly to CIA mailbox queries
Borgonovo, Erik	8/11/2025	1.1	Perform analysis of EMEA advance-payment requests, authorizing and submitting them for expedited processing
Borgonovo, Erik	8/11/2025	1.4	Review and approve EMEA advance payment requests, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	8/11/2025	2.3	Support the Company's EMEA/LATAM purchasing/logistics departments with clarifications needed for timely CIA payment execution
Cook, Jacob	8/11/2025	1.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/15
Cook, Jacob	8/11/2025	1.2	Review of invoices to be paid in EMEA post-petition payment run for WE 8/15
Cook, Jacob	8/11/2025	0.9	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/15
Grossi, Nick	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8
Grossi, Nick	8/11/2025	0.1	Coordinate letters of credit requests and prepare supporting details
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/11/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba EMEA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.3	Summarize 8/8 cash balances for all regional accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/11/2025	0.4	Pull Kyriba China activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull bank 3 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.6	Pull activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.7	Pull bank EMEA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull bank 1 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/11/2025	0.3	Pull Kyriba Brazil activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/11/2025	0.6	Pull bank 2 NAFTA activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/11/2025	1.1	Integrate company reported balances across all weekly output files
Hamilton, Makenna	8/11/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity
Hamilton, Makenna	8/11/2025	0.6	Pull specific country activity for 8/8 cash flow summary
Hamilton, Makenna	8/11/2025	2.4	Make updates to daily liquidity model
Hill, Michael	8/11/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/11/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/11/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/11/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/11/2025	0.2	Send out morning cash in advance summary tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/11/2025	1.1	Update invoice tracker for EUR invoices
Hill, Michael	8/11/2025	1.3	Update invoice tracker for USD invoices
Hill, Michael	8/11/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	8/11/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	8/11/2025	0.6	Update invoice tracker for BRL invoices
Hill, Michael	8/11/2025	0.7	Update invoice tracker for MXN invoices
Hill, Michael	8/11/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/11/2025	0.4	Analyze trade agreement vendors for cash in advance treatment
Liu, Daniel	8/11/2025	0.6	Review the CIA application documents received on August 11 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/11/2025	0.8	Prepare CIA vendor status classification updates
Liv-Feyman, Alec	8/11/2025	1.2	Prepare are/ap netting analysis for vendor reconciliation
Liv-Feyman, Alec	8/11/2025	1.2	Develop vendor mapping analysis for ASIA dashboard
Liv-Feyman, Alec	8/11/2025	0.6	Review vendor mapping detail for cash in advance processing
Liv-Feyman, Alec	8/11/2025	1.3	Develop processing confirmation details for EUR cash in advance
Liv-Feyman, Alec	8/11/2025	1.1	Update processing status classification for USD vendors
Liv-Feyman, Alec	8/11/2025	0.8	Examine CIA dashboard ASIA processing breakdown by currency
Liv-Feyman, Alec	8/11/2025	1.1	Review vendor tracker processing breakdown for NAFTA region
Liv-Feyman, Alec	8/11/2025	1.4	Analyze CIA dashboard LATAM vendor payment status updates
Liv-Feyman, Alec	8/11/2025	0.9	Update vendor master mapping for new CIA processing entries
Nguyen, Vi Hoa	8/11/2025	2.1	Validate required documentation, approve CIA requests, and deliver them to the appropriate representatives for payment and booking actions
Nguyen, Vi Hoa	8/11/2025	0.9	Check documentation, finalize CIA approvals, and escalate requests to the assigned representatives for handling payments and bookings
Nguyen, Vi Hoa	8/11/2025	1.1	Confirm accuracy of documentation, approve CIA requests, and ensure escalation to the correct representatives for timely actions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/11/2025	2.3	Validate required documents, issue approval for CIA requests, and deliver them to the relevant team for processing
Nguyen, Vi Hoa	8/11/2025	1.9	Record and track the cumulative figures of CIA requests that have been made and approved
Nguyen, Vi Hoa	8/11/2025	1.3	Review supporting materials, authorize CIA requests, and coordinate submission to the representatives for booking and payment
Nguyen, Vi Hoa	8/11/2025	1.1	Process and approve CIA requests by assessing documentation and channeling them to the appropriate representatives
Pacheco, Santiago	8/11/2025	1.9	Revise NAFTA cash in advance requests from the CIA inbox
Pacheco, Santiago	8/11/2025	1.7	Send cash in advance requests to AP team for payment processing
Pacheco, Santiago	8/11/2025	1.3	Review CIA open items and share list with Team
Pacheco, Santiago	8/11/2025	1.9	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/11/2025	1.6	Review status for cash in advance requests with the Company payment team
Pacheco, Santiago	8/11/2025	0.7	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Pack, Laura	8/11/2025	1.7	Perform a detailed analysis of each invoice falling under EMEA and LATAM CIA scope, verifying the nature of the goods/services and the rationale for cash in advance prepayment
Pack, Laura	8/11/2025	1.8	Track in Excel of invoices received in the CIA inbox related to EMEA and NAFTA
Pack, Laura	8/11/2025	2.3	Approve invoices that require advance payments, ensuring they are flagged for immediate processing and payment (LATAM requests)
Pack, Laura	8/11/2025	2.8	Provide analysis and evaluation of invoices requiring advance payments, their approval and submission for urgent processing and payment
Pack, Laura	8/11/2025	1.6	Ensure that each advance payment request is supported by adequate documentation, proper PO linkage and compliance with payment policy before CIA approval
Postolos, Lucas	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Postolos, Lucas	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Postolos, Lucas	8/11/2025	0.2	Prepare daily cash report for liquidity as of end of day August 8, including distribution to management and advisors
Schmelter, Griffen	8/11/2025	0.6	Input Kyriba bank data for week ending 8/8 into actuals model
Schmelter, Griffen	8/11/2025	0.5	Input payment list data for week ending 8/8 into actuals model
Schmelter, Griffen	8/11/2025	1.1	Input bank data for week ending 8/8 into actuals model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/11/2025	1.6	Reconcile bank activity with bank balances for week ending 8/8
Schmelter, Griffen	8/11/2025	0.6	Prepare table of all receipts and remittances associated with various factors received from petition date to 8/1
Schmelter, Griffen	8/11/2025	0.7	Map intercompany counterparties in actuals model for week ending 8/8
Schmelter, Griffen	8/11/2025	0.4	Consolidate bank account balances 8/8 received from local teams into master bank account listing
Schmelter, Griffen	8/11/2025	0.7	Input Kyriba bank data for Other religions for week ending 8/8 into Other regions actuals model
Schmelter, Griffen	8/11/2025	0.8	Push bank account balances into regional actuals models for EMEA, NAFTA, and other for week ending 8/8
Schmelter, Griffen	8/11/2025	0.4	Input Brazilian payment report into Other regions actual model for week ending 8/8
Schmelter, Griffen	8/11/2025	2.4	Reconcile Other Regions bank activity with Other Regions bank balances for week ending 8/8
Schmelter, Griffen	8/11/2025	2.4	Create new receipts summary from petition date until week ending 8/1 showing receipts received by customer by week
Schmelter, Griffen	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Schmelter, Griffen	8/11/2025	0.3	Correspond with the Company Treasury team on receipts summary to ensure they are agreed on categorizations
Schmelter, Griffen	8/11/2025	0.4	Correspond on 8/8 currency exchanges with the Company treasury team
Shahbain, Abraham	8/11/2025	0.9	Review proposed post petition payments provided by company
Shibata, Gerardo Yukio	8/11/2025	0.7	Prepare daily meeting with the Company, S. Pacheco (A&M), G Shibata (A&M)
Shiffman, David	8/11/2025	0.5	Call with A&M liquidity team to review receipts by customer analysis
Shiffman, David	8/11/2025	1.1	Call with Alixpartners and A&M to review updated DIP budget
Shiffman, David	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8
Shiffman, David	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Shiffman, David	8/11/2025	0.6	Correspond with the Company Treasury regarding customer payment requests
Waismann, Heitor	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Waismann, Heitor	8/11/2025	0.3	Adjust EMEA cash flow forecast until September 2026 to remove all entities but German ones

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/11/2025	1.0	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and Alix Partners to review 13-week cash flow forecast submitted on 8/8
Waismann, Heitor	8/11/2025	1.6	Prepare receipts template by customer and by region for actualization process
Waismann, Heitor	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Waismann, Heitor	8/11/2025	0.3	Review interest payment cadence provided by GLAS
Warren, Joseph	8/11/2025	0.2	Analyze request to pay prepetition amounts to a supplier received from the Company team and provide feedback on the same to A&M team
Warren, Joseph	8/11/2025	0.4	Analyze payments made to certain supplier pursuant to critical vendor agreement and correspond with the Company team on risk of returning to cash in advance payments without qualifications sent to the supplier
Webber, Dan	8/11/2025	0.6	Meeting with D. Shiffman, H. Waismann, D. Webber, L. Postolos (A&M) and Alix Partners re. Variance report review for the week ended 8/1
Webber, Dan	8/11/2025	0.2	Correspond with D. Shiffman, G. Schmelter (A&M) regarding receipts by customer and factoring provider for the post petition period
Webber, Dan	8/11/2025	0.7	Call with D. Webber, L. Postolos, H. Waismann, G. Schmelter, and M. Hamilton (A&M) on customer receipts and factoring activity to reconcile actuals to forecast
Webber, Dan	8/11/2025	0.3	Review of EMEA cash actuals file for Factoring remittance mapping process
Webber, Dan	8/11/2025	0.4	Review draft of receipts by customer and factoring provider for the post petition period
Webber, Dan	8/11/2025	2.8	Prepare summary materials of weekly cash actualization process for discussion with Alix
Zehetmair, Stefan	8/11/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/11/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/11/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/11/2025	0.4	Review China CIAs received in the afternoon and respond to the procurement and the Company processing team
Borgonovo, Erik	8/12/2025	1.4	Detect recurring LATAM CIA documentation errors or inefficiencies, recommending training or process improvements
Borgonovo, Erik	8/12/2025	2.6	Ensure timely review and clearance of advance-payment requests, responding to CIA inbox messages without delay
Borgonovo, Erik	8/12/2025	2.3	Maintain real-time tracking of EMEA received advance payment requests in the designated Excel file
Borgonovo, Erik	8/12/2025	1.9	Collaborate with the Company EMEA purchasing teams to assess urgency and operational impact of each CIA request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/12/2025	1.7	Identify vendors lacking signed trade agreements with the Company, escalating critical gaps
Cook, Jacob	8/12/2025	1.1	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/15
Cook, Jacob	8/12/2025	2.3	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/15
Cook, Jacob	8/12/2025	0.3	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding analysis for prepetition amounts paid relating to a certain critical vendor
Cook, Jacob	8/12/2025	0.9	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	0.7	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/15
Cook, Jacob	8/12/2025	1.4	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/15
Cook, Jacob	8/12/2025	1.1	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	2.1	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/15
Grossi, Nick	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Grossi, Nick	8/12/2025	0.5	Review and provide comments re: cash allocations and regional needs
Grossi, Nick	8/12/2025	0.4	Prepare responses to AHG cash forecasting diligence
Hamilton, Makenna	8/12/2025	1.4	Pull foreign exchange rates for all base currencies as of WE 8/8
Hamilton, Makenna	8/12/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/11 day end
Hamilton, Makenna	8/12/2025	1.2	Map intercompany transaction in NAFTA region
Hamilton, Makenna	8/12/2025	1.0	Incorporate new NAFTA payment run file into BVA file
Hamilton, Makenna	8/12/2025	1.1	Pull additional transaction data from WE 8/8
Hamilton, Makenna	8/12/2025	1.1	Pull additional bank transaction data from WE 8/8
Hill, Michael	8/12/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/12/2025	0.8	Analyze trade agreement vendors for cash in advance treatment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/12/2025	0.4	Update invoice tracker for GBP invoices
Hill, Michael	8/12/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	8/12/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/12/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	8/12/2025	0.8	Update payment confirmations for Latin America invoices
Hill, Michael	8/12/2025	1.3	Update payment confirmations for European invoices
Hill, Michael	8/12/2025	1.2	Update invoice tracker for EUR invoices
Hill, Michael	8/12/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/12/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/12/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/12/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Liu, Daniel	8/12/2025	0.3	Assist vendor mapping in AP records and approved CIA list
Liv-Feyman, Alec	8/12/2025	1.4	Analyze processing detail updates for MXN vendor dashboard
Liv-Feyman, Alec	8/12/2025	1.1	Prepare vendor status summary for processing dashboard analysis
Liv-Feyman, Alec	8/12/2025	0.4	Review vendor master mapping for new processing detail
Liv-Feyman, Alec	8/12/2025	0.6	Examine weekly CIA vendor processing breakdown across all regions
Liv-Feyman, Alec	8/12/2025	0.7	Examine processing detail analysis for NAFTA vendor dashboard
Liv-Feyman, Alec	8/12/2025	0.8	Develop vendor mapping updates for cash in advance tracker
Liv-Feyman, Alec	8/12/2025	0.8	Update processing status tracking for GBP cash in advance vendors
Liv-Feyman, Alec	8/12/2025	0.9	Develop vendor tracker processing summary for LATAM region
Liv-Feyman, Alec	8/12/2025	0.9	Update CIA dashboard EMEA with vendor processing breakdown
Liv-Feyman, Alec	8/12/2025	1.3	Analyze vendor payment status classification for ASIA tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/12/2025	1.2	Review processing confirmation details for BRL vendor payments
Liv-Feyman, Alec	8/12/2025	1.2	Prepare CIA dashboard vendor payment confirmation breakdown
Nguyen, Vi Hoa	8/12/2025	2.8	Examine and validate documents, approve CIA requests, and oversee their submission to the designated representatives
Nguyen, Vi Hoa	8/12/2025	2.8	Examine documentation, finalize CIA approvals, and transfer requests to the responsible representatives for booking and payment execution
Nguyen, Vi Hoa	8/12/2025	2.3	Confirm that supporting documentation is correct, CIA approvals are finalized, and requests are directed for timely execution
Nguyen, Vi Hoa	8/12/2025	1.3	Examine all supporting documents, authorize CIA requests, and direct them to the responsible representatives for payment and booking processing
Pacheco, Santiago	8/12/2025	1.9	Review cash in advance requests and confirm required approvals
Pacheco, Santiago	8/12/2025	1.4	Request correction on incorrect CIA claims
Pacheco, Santiago	8/12/2025	1.3	Send cash in advance invoices to AP team for payment
Pacheco, Santiago	8/12/2025	1.3	Review status for NAFTA cash in advance requests with AP team
Pacheco, Santiago	8/12/2025	1.2	Review CIA open items and share list with the Company
Pack, Laura	8/12/2025	1.3	Process and clear invoices that need advance payment while replying to all CIA mailbox submissions timely
Pack, Laura	8/12/2025	1.4	Highlight any discrepancies or delays of CIA requests observed between system registration and actual payment and take action or escalate as needed
Pack, Laura	8/12/2025	2.8	Carry out analysis on upfront-payments, authorizing and forwarding them to respective processing team for immediate action
Pack, Laura	8/12/2025	2.9	Perform a detailed analysis of each invoice falling under EMEA scope, verifying the nature of the goods/services and the rationale for cash in advance prepayment and send to payment team
Pack, Laura	8/12/2025	1.9	Maintain a structured Excel Master tracker that captures all relevant data points for CIA invoices, including status, payment date, invoice number and vendor
Postolos, Lucas	8/12/2025	1.2	Revise China and Brazil regions cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	1.7	Revise EMEA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	1.3	Revise NAFTA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	0.6	Reconcile North American payment run data, including correspond with Company
Postolos, Lucas	8/12/2025	0.2	Call with D. Webber, L. Postolos (A&M) to discuss weekly cash variance reporting process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Postolos, Lucas	8/12/2025	1.1	Revise specific country's region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/12/2025	0.3	Prepare daily cash report for liquidity as of end of day August 11, including distribution to management and advisors
Schmelter, Griffen	8/12/2025	1.7	Reconcile EMEA bank data with EMEA actuals model beginning and ending balances for week ending 8/8
Schmelter, Griffen	8/12/2025	1.3	Reconcile NAFTA bank data with NAFTA actuals model beginning and ending balances for week ending 8/8
Schmelter, Griffen	8/12/2025	1.6	Reconcile actuals model with the DCFF provided by the Company treasury team for week ending 8/8
Schmelter, Griffen	8/12/2025	1.8	Identify intercompany transactions within the Bank data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.4	Identify intercompany transactions within the Kyriba data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	2.3	Identify intercompany transactions within the data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.2	Working session with D. Webber, G. Schmelter (A&M) to review customer by receipts file in advance of related meeting for 8/13/2025
Schmelter, Griffen	8/12/2025	0.6	Identify intercompany transactions within the Kyriba data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	1.3	Identify intercompany transactions within the Kyriba data of the Other Regions actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.3	Identify intercompany transactions within the Payment List data of the NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.2	Identify intercompany transactions within the UniCredit Bank data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	0.4	Identify intercompany transactions within the payment list data of the EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/12/2025	1.0	Reconcile Other Regions actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Shahbain, Abraham	8/12/2025	0.7	Review post petition payments related to NAFTA region
Shahbain, Abraham	8/12/2025	0.3	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly regional cash flow allocation
Shahbain, Abraham	8/12/2025	0.5	Call with the Company accounts payable and the Company purchasing related to cash in advance payments
Shiffman, David	8/12/2025	0.3	Prepare professional fee template to forecast fees in DIP budget
Shiffman, David	8/12/2025	0.7	Prepare materials related to Brazil dividend process and related status
Shiffman, David	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/12/2025	1.2	Call with Alixpartners and A&M to review cash actualization and receipt forecasting process
Shiffman, David	8/12/2025	0.4	Analyze projected noteless obligations to assist weekly actualization
Shiffman, David	8/12/2025	0.6	Call with D. Shiffman, D. Webber (A&M) to discuss weekly cash variance reporting process
Shiffman, David	8/12/2025	0.6	Prepare draft commentary for Management review related to weekly liquidity management to provide Ad Hoc Group
Shiffman, David	8/12/2025	0.9	Correspond with the Company Treasury regarding Brazil dividend process
Shiffman, David	8/12/2025	0.4	Correspond with Stretto and the Company Treasury regarding bank account signing authority
Shiffman, David	8/12/2025	0.6	Correspond with A&M liquidity team and the Company Treasury regarding July factoring activity
Simion, Tony	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Turner, Cari	8/12/2025	0.3	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly regional cash flow allocation
Waismann, Heitor	8/12/2025	0.1	Correspond to Alix Partners, re. professional fee support file for the 13-week cash flow forecast submitted on week ended July 11
Waismann, Heitor	8/12/2025	0.5	Call with H Waismann (A&M), PJT and Alix Partners re, liquidity touchpoint
Waismann, Heitor	8/12/2025	0.8	Prepare professional fee support file for the 13-week cash flow forecast submitted on week ended July 11
Waismann, Heitor	8/12/2025	0.2	Correspond to Alix Partners, re. receipts by customer and by region support
Waismann, Heitor	8/12/2025	1.3	Prepare receipts by customer and by region support file for the 13-week period
Waismann, Heitor	8/12/2025	1.9	Prepare comparison of SIOP of week 30 to SIOP of week 25
Waismann, Heitor	8/12/2025	0.3	Prepare legal entity cash flow forecast support file with all EMEA legal entities
Waismann, Heitor	8/12/2025	0.7	Prepare support for acceleration figures included in Factoring and Acceleration report for June 2025
Waismann, Heitor	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Waismann, Heitor	8/12/2025	0.2	Correspond to the Company treasury team, re. July factoring and acceleration report
Waismann, Heitor	8/12/2025	0.1	Correspond to the Company FP&A team, re. comparison of SIOP week 30 to week 25
Warren, Joseph	8/12/2025	0.3	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding analysis for prepetition amounts paid relating to a certain critical vendor
Webber, Dan	8/12/2025	0.2	Review of customer receipts master file to compare actuals vs. forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/12/2025	0.3	Prepare for call with Alix to discuss cash flow actualization process and receipts forecast
Webber, Dan	8/12/2025	0.2	Working session with D. Webber, G. Schmelter (A&M) to review customer by receipts file in advance of related meeting for 8/13/2025
Webber, Dan	8/12/2025	0.2	Call with D. Webber, L. Postolos (A&M) to discuss weekly cash variance reporting process
Webber, Dan	8/12/2025	1.1	Meeting with N. Grossi, T. Simion, D. Webber, D. Shiffman, L. Postolos, H. Waismann (A&M) and Alix Partners to discuss cash flow actualization process and receipts forecast detailed breakdown
Webber, Dan	8/12/2025	0.6	Call with D. Shiffman, D. Webber (A&M) to discuss weekly cash variance reporting process
Zehetmair, Stefan	8/12/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/12/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/12/2025	1.8	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/12/2025	0.7	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 12
Zhu, Judith	8/12/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/12/2025	0.4	Review Teams conversation history (CIA and TA related) and compare J. Warren (A&M)'s CIA Inbounds list with the CIA approved vendor list and AP Master List
Zhu, Judith	8/12/2025	0.2	Communicate with M. Hill (A&M) via Teams regarding the expectation of no CIA payments from two countries this week, as well as the remaining payment quotas for both regions this week
Borgonovo, Erik	8/13/2025	2.3	Process incoming EMEA CIA emails promptly, ensuring urgent payments are completed without disruption
Borgonovo, Erik	8/13/2025	1.7	Obtain payment evidence and align it with the respective vendor payments that must be confirmed before goods can be dispatched
Borgonovo, Erik	8/13/2025	2.1	Provide training or documentation to the Company's purchasing teams on CIA process standards and required submissions
Borgonovo, Erik	8/13/2025	2.2	Support CIA workflows by guiding the Company's accounting team and advising the Company's purchasing team on compliant documentation
Borgonovo, Erik	8/13/2025	1.7	Follow up on LATAM invoice progress with both the Company processing and payment teams
Borgonovo, Erik	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Caruso, Nicholas	8/13/2025	1.7	Compare vendor spend between the Company treasury team and bank transaction detail
Cook, Jacob	8/13/2025	0.7	Prepare consolidated prepetition allocation payment template for WE 8/15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/13/2025	0.9	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.7	Review and consolidation of EMEA AM allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.8	Consolidate weekly payments made from NAFTA filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.6	Consolidate weekly payments made from LATAM filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.4	Consolidate weekly payments made from specific county's filing entities for WE 8/8
Grossi, Nick	8/13/2025	1.3	Reconcile customer receipts to near-term forecast
Grossi, Nick	8/13/2025	0.5	Review and provide comments re: cash variance report
Grossi, Nick	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Hamilton, Makenna	8/13/2025	0.2	Call with G. Schmelter, M. Hamilton (A&M) and MAR member re. EMEA payment run variance to Kyriba in WE 8.15
Hamilton, Makenna	8/13/2025	2.7	Map all country specific disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	2.8	Map all EMEA disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/12 day end
Hamilton, Makenna	8/13/2025	2.6	Map all "Other Region" disbursements in WE 8/8
Hamilton, Makenna	8/13/2025	2.6	Map all NAFTA disbursements in WE 8/8
Hill, Michael	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Hill, Michael	8/13/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/13/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/13/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/13/2025	0.7	Update payment confirmations for Latin America invoices
Hill, Michael	8/13/2025	0.6	Analyze trade agreement vendors for cash in advance treatment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/13/2025	1.1	Update invoice tracker for USD invoices
Hill, Michael	8/13/2025	0.8	Update invoice tracker for MXN invoices
Hill, Michael	8/13/2025	0.9	Update invoice tracker for BRL invoices
Hill, Michael	8/13/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/13/2025	1.1	Update payment confirmations for North America invoices
Hill, Michael	8/13/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/13/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/13/2025	1.2	Update invoice tracker for EUR invoices
Liv-Feyman, Alec	8/13/2025	0.6	Update vendor tracker with booked payment processing status
Liv-Feyman, Alec	8/13/2025	1.2	Update vendor tracker status classification updates
Liv-Feyman, Alec	8/13/2025	0.7	Examine CIA dashboard LATAM processing detail updates
Liv-Feyman, Alec	8/13/2025	0.7	Update flash report updates for LATAM region
Liv-Feyman, Alec	8/13/2025	0.8	Develop processing breakdown analysis for EUR vendors
Liv-Feyman, Alec	8/13/2025	0.8	Develop vendor mapping detail for MXN processing tracker
Liv-Feyman, Alec	8/13/2025	0.9	Review CIA dashboard processing metrics by vendor type
Liv-Feyman, Alec	8/13/2025	0.9	Review vendor payment status breakdown for ASIA region
Liv-Feyman, Alec	8/13/2025	1.1	Prepare processing detail analysis for GBP vendor dashboard
Liv-Feyman, Alec	8/13/2025	1.1	Prepare vendor master mapping for new CIA dashboard entries
Liv-Feyman, Alec	8/13/2025	1.2	Analyze vendor payment confirmation status for NAFTA tracker
Liv-Feyman, Alec	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Liv-Feyman, Alec	8/13/2025	1.2	Analyze processing confirmation details for USD cash in advance
Nguyen, Vi Hoa	8/13/2025	1.4	Facilitate the process by ensuring documentation is complete, CIA approvals are in order, and requests are escalated

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Nguyen, Vi Hoa	8/13/2025	2.9	Facilitate the CIA process by ensuring documentation accuracy, executing CIA steps, and referring issues for timely handling
Nguyen, Vi Hoa	8/13/2025	0.3	Work closely with team by providing necessary guidance and information to ensure timely processing of all CIA payments
Nguyen, Vi Hoa	8/13/2025	2.3	Capture the cumulative values of CIA requests that are submitted and approved
Nguyen, Vi Hoa	8/13/2025	0.7	Partner with team, supplying required insights and clarifications to guarantee CIA payments are completed on time
Nguyen, Vi Hoa	8/13/2025	1.1	Contribute to the process by validating documents, performing CIA tasks, and escalating to ensure swift resolution
Nguyen, Vi Hoa	8/13/2025	0.9	Check supporting documentation, authorize CIA requests, and ensure submission to the correct team for payment and booking
Pacheco, Santiago	8/13/2025	1.4	Reject incorrect cash in advance requests
Pacheco, Santiago	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Pacheco, Santiago	8/13/2025	1.7	Send CIA requests to AP team for payment processing
Pacheco, Santiago	8/13/2025	2.4	Analyze cash in advance requests from the CIA inbox
Pacheco, Santiago	8/13/2025	1.9	Review status for cash in advance NAFTA open items with AP team
Pack, Laura	8/13/2025	1.2	Address department inquiries (logistics and purchasing) to avoid delays in CIA payments and speed up process
Pack, Laura	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Pack, Laura	8/13/2025	1.7	Screen and authorize CIA-related invoices for advance payments, ensuring smooth execution and answering queries timely (LATAM requests)
Pack, Laura	8/13/2025	2.1	Conduct structured reviews of all pro-forma invoices that require prepayment, ensuring accuracy and compliance before advancing them for payment execution
Pack, Laura	8/13/2025	2.8	Screen and authorize CIA-related invoices for advance payments, ensuring smooth execution and answering queries timely (EMEA requests)
Pack, Laura	8/13/2025	2.2	Analyze and approve pro-formas with advance payment terms, forwarding them for expedited payment
Postolos, Lucas	8/13/2025	1.2	Continue revisions to China and Brazil regions cash actuals model to prepare DIP Budget variance analysis for week ending August 8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/13/2025	2.7	Revise presentation materials for DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.4	Continue revisions to specific country's region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Postolos, Lucas	8/13/2025	2.2	Continue revisions to NAFTA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Postolos, Lucas	8/13/2025	2.6	Continue revisions to EMEA region cash actuals model to prepare DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/13/2025	0.4	Call with L. Postolos, and G. Schmelter (A&M) on current view of intercompany and actuals models for week ending 8/8
Schmelter, Griffen	8/13/2025	0.4	Compile all intercompany transactions into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.7	Determine which intercompany transactions within the master intercompany list do not have matching transactions for week ending 8/8
Schmelter, Griffen	8/13/2025	0.6	Pull all receipts bank data from NAFTA actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.6	Compile all intercompany transactions for NAFTA into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.7	Pull all receipts bank data from EMEA actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.8	Compile all intercompany transactions for EMEA into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	1.0	Update receipts summary file for data from week ending 8/8
Schmelter, Griffen	8/13/2025	1.9	Update regional actuals model based on which intercompany transactions did not have any matching transactions for week ending 8/8
Schmelter, Griffen	8/13/2025	0.3	Push regional builder tabs into consolidated actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.4	Update bank account balances slide within actuals variance report for week ending 8/8
Schmelter, Griffen	8/13/2025	0.5	Compile all intercompany transactions for Other Regions into master intercompany list for week ending 8/8
Schmelter, Griffen	8/13/2025	0.5	Pull all receipts bank data from Other Regions actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.3	Pull all receipts bank data from actuals model for week ending 8/8
Schmelter, Griffen	8/13/2025	0.2	Call with G. Schmelter, M. Hamilton (A&M) and MAR member re. EMEA payment run variance to Kyriba in WE 8.15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Schmelter, Griffen	8/13/2025	0.4	Call with L. Postolos, and G. Schmelter (A&M) on current view of intercompany and actuals models for week ending 8/8
Schmelter, Griffen	8/13/2025	1.2	Reconcile NAFTA actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Schmelter, Griffen	8/13/2025	1.4	Reconcile EMEA actuals model with the Company treasury team Daily Cash Flow for week ending 8/8
Shahbain, Abraham	8/13/2025	0.6	Review open invoices provided by vendor and share with accounts payable to remit payment
Shahbain, Abraham	8/13/2025	0.7	Review of trade agreement payments proposed to be made
Shahbain, Abraham	8/13/2025	1.1	Respond to the Company team related to vendor payment submissions
Shiffman, David	8/13/2025	0.9	Prepare draft template for go forward DIP budget update materials
Shiffman, David	8/13/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to liquidity bridge slide for special committee meeting
Shiffman, David	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Shiffman, David	8/13/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to discuss presentation document required to support next 13-week cash flow forecast update
Shiffman, David	8/13/2025	1.3	Review July fees and prepare professional fee template to forecast fees in DIP budget
Shiffman, David	8/13/2025	0.4	Correspond with the Company Treasury regarding Brazil dividend process
Simion, Tony	8/13/2025	0.4	Review treasury summary of actual disbursements versus budget
Turner, Cari	8/13/2025	0.9	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Waismann, Heitor	8/13/2025	0.3	Update 13-week cash flow final file with changes to USD beginning balance and transfers between debtors
Waismann, Heitor	8/13/2025	0.4	Update liquidity slide and supporting schedules for PMO meeting
Waismann, Heitor	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Waismann, Heitor	8/13/2025	0.4	Adjust legal entity cash flow forecast file to include just EMEA cash pooling summary
Waismann, Heitor	8/13/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to discuss presentation document required to support next 13-week cash flow forecast update
Waismann, Heitor	8/13/2025	0.5	Prepare liquidity bridge slide for special committee meeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/13/2025	1.4	Review segmented interest roll forward recording each Tranche A DIP draw
Waismann, Heitor	8/13/2025	0.6	Review actualization of DIP debt roll forward
Waismann, Heitor	8/13/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to discuss changes to liquidity bridge slide for special committee meeting
Warren, Joseph	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Warren, Joseph	8/13/2025	0.2	Analyze request from the Company team to investigate status of certain post petition payments being processed
Webber, Dan	8/13/2025	0.4	Call with D. Webber, L. Postolos, and G. Schmelter (A&M) on go forward plan to augment receipts reporting
Webber, Dan	8/13/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, L. Postolos, and H. Waismann (A&M) on current receipts actuals process and potential improvements
Zehetmair, Stefan	8/13/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/13/2025	2.6	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/13/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Pacheco, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, August 13
Zehetmair, Stefan	8/13/2025	2.1	Support with CIA tracking and CIA approval process
Borgonovo, Erik	8/14/2025	2.1	Validate and approve EMEA prepayment requests, ensuring swift execution and timely responses
Borgonovo, Erik	8/14/2025	1.7	Monitor and flag vendors without signed trade agreements, escalating critical ones
Borgonovo, Erik	8/14/2025	1.8	Process and release LATAM invoices requiring advance payment, addressing all mailbox submissions
Borgonovo, Erik	8/14/2025	2.2	Analyze upfront-payment invoices, authorizing and forwarding them to the respective the Company legal entity for immediate action
Borgonovo, Erik	8/14/2025	1.6	Respond to the Company's department (logistics/purchasing) queries to prevent CIA payment delays
Borgonovo, Erik	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Caruso, Nicholas	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Cook, Jacob	8/14/2025	0.6	Prepare summary of 'missing' payables related to requested payments from MAR purchasing related to prepetition allocation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/14/2025	1.1	Review of ad hoc requests into outstanding invoices related to vendors with ongoing trade agreement negotiations
Draude, Richard	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Fuetter, Isaac	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Grossi, Nick	8/14/2025	1.5	Coordinate budget refresh materials and provide comments re: same
Grossi, Nick	8/14/2025	0.5	Coordinate approval of revised DIP budget with AHG
Hamilton, Makenna	8/14/2025	1.7	Create mapping for foreign character translation to categorize Chinese disbursements
Hamilton, Makenna	8/14/2025	1.7	Identify and categorize all professional fee disbursements in WE 8/8
Hamilton, Makenna	8/14/2025	2.1	Map intercompany transactions in China payment run
Hamilton, Makenna	8/14/2025	1.6	Create mapping structure to categorize Chinese disbursements
Hamilton, Makenna	8/14/2025	1.3	Map intercompany transaction in China Kyriba data
Hamilton, Makenna	8/14/2025	1.1	Update professional fee carveout slide for WE 8/8
Hamilton, Makenna	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Hamilton, Makenna	8/14/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/13 day end
Hill, Michael	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Hill, Michael	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Hill, Michael	8/14/2025	0.8	Update invoice tracker for USD invoices
Hill, Michael	8/14/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/14/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/14/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/14/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/14/2025	0.4	Analyze trade agreement vendors for cash in advance treatment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/14/2025	0.6	Update invoice tracker for GBP invoices
Hill, Michael	8/14/2025	0.8	Update invoice tracker for BRL invoices
Hill, Michael	8/14/2025	0.8	Update payment confirmations for North America invoices
Hill, Michael	8/14/2025	0.9	Update invoice tracker for MXN invoices
Hill, Michael	8/14/2025	1.2	Update payment confirmations for European invoices
Hill, Michael	8/14/2025	1.4	Update invoice tracker for EUR invoices
Hill, Michael	8/14/2025	0.6	Update payment confirmations for Latin America invoices
Liu, Daniel	8/14/2025	0.2	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	8/14/2025	0.7	Review the CIA application documents received on August 14 from two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/14/2025	1.4	Examine CIA dashboard processing breakdown by currency classification
Liv-Feyman, Alec	8/14/2025	0.3	Develop payment status updates for USD vendor processing
Liv-Feyman, Alec	8/14/2025	0.8	Develop vendor payment confirmation analysis for EMEA tracker
Liv-Feyman, Alec	8/14/2025	1.1	Prepare CIA dashboard ASIA vendor mapping detail
Liv-Feyman, Alec	8/14/2025	1.2	Analyze vendor tracker processing summary for dashboard reporting
Liv-Feyman, Alec	8/14/2025	0.9	Analyze processing detail updates for BRL cash in advance vendors
Liv-Feyman, Alec	8/14/2025	0.7	Update processing status classification for LATAM vendors
Liv-Feyman, Alec	8/14/2025	0.8	Review vendor status tracking updates for NAFTA dashboard
Liv-Feyman, Alec	8/14/2025	0.6	Update processing confirmation details for GBP vendor tracker
Liv-Feyman, Alec	8/14/2025	1.1	Prepare vendor payment reconciliation for CIA vendors
Liv-Feyman, Alec	8/14/2025	1.3	Examine vendor master mapping detail for reconciliation
Liv-Feyman, Alec	8/14/2025	0.9	Review vendor payment status breakdown for all regions
Liv-Feyman, Alec	8/14/2025	0.9	Review processing breakdown for EUR cash in advance payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Liv-Feyman, Alec	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Liv-Feyman, Alec	8/14/2025	1.4	Examine CIA dashboard processing metrics for vendor analysis
Nguyen, Vi Hoa	8/14/2025	2.3	Track and document the aggregated values of requested and approved CIA requests
Nguyen, Vi Hoa	8/14/2025	2.3	Check all required documentation, secure CIA approvals, and escalate requests for immediate processing
Nguyen, Vi Hoa	8/14/2025	1.9	Support team with accurate information and responses to facilitate the prompt processing of CIA payments
Nguyen, Vi Hoa	8/14/2025	1.3	Collaborate with team by delivering essential input to ensure smooth and timely CIA payment processing
Nguyen, Vi Hoa	8/14/2025	1.2	Support operations by checking documentation, completing CIA requirements, and escalating to team for efficient issue resolution
Nguyen, Vi Hoa	8/14/2025	1.1	Aid the process by confirming documentation, finalizing CIA actions, and escalating matters to team for quick turnaround
Nguyen, Vi Hoa	8/14/2025	0.4	Ensure smooth processing by validating paperwork, executing CIA steps, and escalating to team for timely follow-up
Nguyen, Vi Hoa	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Pacheco, Santiago	8/14/2025	1.7	Request correction on incorrect CIA payments
Pacheco, Santiago	8/14/2025	2.7	Review cash in advance payments from the CIA inbox
Pacheco, Santiago	8/14/2025	1.4	Review status for CIA NAFTA open items with AP team
Pacheco, Santiago	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Pacheco, Santiago	8/14/2025	1.2	Send cash in advance payment requests to AP team for execution
Pack, Laura	8/14/2025	2.9	Collaborate with logistics and procurement to process CIA requests and validate advance payment requests and coordinate fast-track handling through payment release
Pack, Laura	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Pack, Laura	8/14/2025	2.1	Manage CIA mailbox efficiently by reviewing and approving urgent requests for immediate payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/14/2025	2.3	Analyze and evaluate invoices that require advance payments and manage their approval and submission for urgent processing and payment
Pack, Laura	8/14/2025	2.6	Handle incoming emails related to CIAs, ensuring the timely processing of urgent payments to avoid any disruption to the business operations
Postolos, Lucas	8/14/2025	0.3	Revise presentation materials for DIP Budget variance analysis for week ending August 8
Postolos, Lucas	8/14/2025	0.2	Correspond regarding professional fee payments with the Company and M. Hamilton (A&M)
Schmelter, Griffen	8/14/2025	0.6	Prepare a listing of all non debtor transfers for cash forecast team from week ending 8/8
Schmelter, Griffen	8/14/2025	0.4	Prepare and distribute flash cash report to company, K&E, and A&M team members for 8/14
Schmelter, Griffen	8/14/2025	0.7	Update consolidate actuals file for fire day motion relief payments received from the A&M vendor team for week ending 8/8
Schmelter, Griffen	8/14/2025	0.7	Update consolidated actuals model for updated DIP budget received from the A&M cash team
Schmelter, Griffen	8/14/2025	0.9	Populate actuals receipts information for A&M cash forecast team for Brazil for week ending 8/8
Schmelter, Griffen	8/14/2025	0.9	Update 8/8 variance presentation to reflect changes from the forecast team
Schmelter, Griffen	8/14/2025	1.4	Determine whether file received from Brazil treasury team accurately reflect factoring activity for week ending 8/8
Schmelter, Griffen	8/14/2025	0.4	Pull bank account balances as of 8/14 from portal
Schmelter, Griffen	8/14/2025	0.6	Update Brazil receipts summary to reflect information received from Brazil the Company Treasury team based on increased receipts coding for week ending 8/8
Schmelter, Griffen	8/14/2025	1.1	Update the Company supplier payments and A&M actuals variance report to include a line by line comparison that builds up the summary tab per A&M team members comments
Schmelter, Griffen	8/14/2025	0.4	Correspond with A&M team member on file received from the Company treasury team regarding a comparison between A&M actuals report and the Company payment report
Schmelter, Griffen	8/14/2025	0.2	Correspond with the Company treasury team on build up data that creates the supplier payments summary
Schmelter, Griffen	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Schmelter, Griffen	8/14/2025	1.7	Create comparison file between A&M actuals and the Company supplier payment summary from week ending 6/20 through 8/1
Shahbain, Abraham	8/14/2025	0.7	Review of proposed prepetition payments to be made
Shahbain, Abraham	8/14/2025	0.7	Call with the Company purchasing and treasury related to regional cash allocation
Shiffman, David	8/14/2025	1.2	Working session with A&M liquidity team to align on near term priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/14/2025	0.7	Correspond with Company Treasury regarding quarterly bonus payments
Shiffman, David	8/14/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review variance in forecast for vendor disbursements and confirm timing for bonus disbursements
Shiffman, David	8/14/2025	0.7	Call with D. Shiffman, D. Webber (A&M) to discuss go-forward workplan for weekly cash variance reporting
Shiffman, David	8/14/2025	0.6	Correspond with APAC Treasury regarding status of customer payments
Waismann, Heitor	8/14/2025	0.4	Review net changes in DIP interest roll forward and review contra-payments on emergency loan roll forward
Waismann, Heitor	8/14/2025	0.2	Call with Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/14/2025	1.7	Prepare analysis on variances in receipts between actuals and forecast for the week ended in 8/8
Waismann, Heitor	8/14/2025	0.7	Create draft for July's factoring report and note potential issues for August's factoring report
Waismann, Heitor	8/14/2025	2.9	Prepare comments to variance report for week ended August 8th
Waismann, Heitor	8/14/2025	0.3	Review template for upcoming presentation on 13-Week cash flow updates
Waismann, Heitor	8/14/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review variance in forecast for vendor disbursements and confirm timing for bonus disbursements
Waismann, Heitor	8/14/2025	0.4	Prepare analysis on forecasted bonus included in the 13-week cash flow to review with the Company
Waismann, Heitor	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Warren, Joseph	8/14/2025	0.2	Working session with M. Hill, A. Liv-Feyman, R. Draude, I. Fuetter, and J. Warren (A&M) regarding assessment of cash in advance payments and post petition payments for potential overlap
Warren, Joseph	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Warren, Joseph	8/14/2025	0.6	Prepare outline and next steps on assessment of potential overlapping payments across cash in advance payments and post petition payments for A&M team
Warren, Joseph	8/14/2025	0.3	Prepare illustration of potential cash overlap issue between cash in advance payments and post petition payments
Warren, Joseph	8/14/2025	0.3	Coordinate with the Company team regarding cash in advance payment for a certain supplier
Webber, Dan	8/14/2025	0.2	Review factoring support file for Brazil for period 8/4/2025 - 8/8/2025
Webber, Dan	8/14/2025	0.4	Review weekly DIP variance presentation for WE 8/8/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/14/2025	0.4	Review Management file for vendor disbursements compared to DIP Budget actuals figures
Webber, Dan	8/14/2025	0.4	Correspond with N. Caruso, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Webber, Dan	8/14/2025	0.7	Call with D. Shiffman, D. Webber (A&M) to discuss go-forward workplan for weekly cash variance reporting
Webber, Dan	8/14/2025	0.2	Correspond with S. Hao, L. Postolos (A&M) regarding July intercompany transactions
Webber, Dan	8/14/2025	0.2	Correspond with R. Gannon, F. Hipp (K&E) regarding certain German assets being treated as collateral
Webber, Dan	8/14/2025	0.4	Call with the Company, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M) re. DIP budget variance review in WE 8/8
Zehetmair, Stefan	8/14/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/14/2025	0.4	Prepare for and participate in daily payment coordination call with J. Warren, N. Caruso, S. Pacheco, V. Nguyen, L. Pack, E. Borgonovo, M. Hill, S. Zehetmair, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 14
Zehetmair, Stefan	8/14/2025	1.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/14/2025	2.3	Support with CIA tracking and CIA approval process
Zhu, Judith	8/14/2025	0.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 14
Zhu, Judith	8/14/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/14/2025	0.6	Review China CIAs received in the afternoon and respond to the procurement and the Company processing team
Caruso, Nicholas	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Caruso, Nicholas	8/15/2025	0.3	Correspond with D. Webber, N. Caruso, L. Postolos, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Cook, Jacob	8/15/2025	0.2	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/22) for input into cash allocation
Cook, Jacob	8/15/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding post petition payment to certain supplier
Cook, Jacob	8/15/2025	0.9	Update weekly PMO materials for WE 8/15
Cook, Jacob	8/15/2025	1.3	Review of the Company trade agreement payments for week ahead (week ending 8/22) for input into cash allocation and disbursement forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/15/2025	0.2	Review plan to accommodate for multi-month (June-July) accrual periods on incoming Pro Fee applications
Hamilton, Makenna	8/15/2025	1.0	Coordinate with professionals to help ensure on time payment of invoices
Hamilton, Makenna	8/15/2025	1.1	Identify and create summary of all DIP interest fee payments to date
Hamilton, Makenna	8/15/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/14 day end
Hamilton, Makenna	8/15/2025	1.2	Update professional fees paid slide for WE 8/8
Hamilton, Makenna	8/15/2025	1.2	Create table of all professional fees to be paid in the week following
Hamilton, Makenna	8/15/2025	0.4	Review current structure for Pro Fee tracking and plan to incorporate additional tracking for incoming fee applications to the docket
Hill, Michael	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Hill, Michael	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Hill, Michael	8/15/2025	2.1	Update payment confirmations for North America invoices
Hill, Michael	8/15/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/15/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/15/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/15/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/15/2025	1.3	Update payment confirmations for Latin American invoices
Hill, Michael	8/15/2025	1.7	Input vendor invoices for North America region accounting
Hill, Michael	8/15/2025	1.6	Update payment confirmations for European invoices
Liu, Daniel	8/15/2025	0.3	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	8/15/2025	0.9	Review the CIA application documents received on August 15 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/15/2025	0.7	Update processing breakdown summary for EMEA vendor dashboard
Liv-Feyman, Alec	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/15/2025	0.8	Develop CIA dashboard processing metrics by vendor classification
Liv-Feyman, Alec	8/15/2025	0.6	Update processing detail updates for GBP cash in advance vendors
Liv-Feyman, Alec	8/15/2025	0.8	Develop vendor status classification for ASIA processing tracker
Liv-Feyman, Alec	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Liv-Feyman, Alec	8/15/2025	0.9	Review processing confirmation details for BRL vendor payments
Liv-Feyman, Alec	8/15/2025	1.1	Prepare CIA dashboard vendor mapping updates for NAFTA region
Liv-Feyman, Alec	8/15/2025	0.8	Analyze processing detail analysis for MXN cash in advance vendors
Liv-Feyman, Alec	8/15/2025	1.2	Analyze customer are/ap netting analysis for vendor processing
Liv-Feyman, Alec	8/15/2025	1.3	Examine vendor tracker processing status for LATAM analysis
Liv-Feyman, Alec	8/15/2025	0.3	Prepare vendor master mapping detail for USD tracker
Nguyen, Vi Hoa	8/15/2025	2.6	Enhance process efficiency by verifying documents, carrying out CIA steps, and escalating to team for prompt action
Nguyen, Vi Hoa	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Nguyen, Vi Hoa	8/15/2025	2.8	Provide team with the necessary answers and guidance to prevent delays in CIA payment processing
Nguyen, Vi Hoa	8/15/2025	2.3	Coordinate with team, offering timely insights to secure uninterrupted CIA payment execution
Nguyen, Vi Hoa	8/15/2025	2.6	Strengthen the workflow by reviewing documentation, completing CIA activities, and escalating to team for rapid resolution
Pacheco, Santiago	8/15/2025	1.6	Reject and request correction on incorrect CIA payments
Pacheco, Santiago	8/15/2025	2.9	Review cash in advance payment requests
Pacheco, Santiago	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Pacheco, Santiago	8/15/2025	1.0	Review status for cash in advance requests with PTP team
Pacheco, Santiago	8/15/2025	1.4	Pass over cash in advance requests to AP team for payment execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/15/2025	1.7	Validate and greenlight invoices requiring upfront payment, ensuring swift payment execution
Pack, Laura	8/15/2025	1.9	Track invoices received in the CIA inbox for both EMEA and LATAM regions
Pack, Laura	8/15/2025	2.1	Respond to purchasing and logistics inquiries by providing necessary information or clarifications to support smooth and timely execution of payments for all submitted CIA requests
Pack, Laura	8/15/2025	2.4	Review and approve invoices that require advance payments to ensure urgent processing and payment for EMEA requests
Pack, Laura	8/15/2025	1.9	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing and payment (LATAM)
Postolos, Lucas	8/15/2025	0.4	Review of receipts detail from G. Schmelter (A&M), including providing revisions
Postolos, Lucas	8/15/2025	0.3	Correspond regarding professional fee payments with the Company and M. Hamilton (A&M)
Schmelter, Griffen	8/15/2025	0.5	Call with H. Waismann (A&M), G. Schmelter (A&M) and MAR to discuss factoring remittances for the week
Schmelter, Griffen	8/15/2025	0.8	Update variance report PowerPoint to reflect variance report for week ending 8/8
Schmelter, Griffen	8/15/2025	0.3	Correspond with A&M team members on unreconciled factoring receipts and disbursements
Schmelter, Griffen	8/15/2025	0.3	Correspond with APAC treasury team on their ability to categorize receipts by customer on a weekly basis going forward
Schmelter, Griffen	8/15/2025	0.3	Distribute all required actuals reports and support to outside parties for week ending 8/8
Schmelter, Griffen	8/15/2025	0.7	Create external distribution version of intercompany report for week ending 8/8
Schmelter, Griffen	8/15/2025	1.4	Reconcile factoring receipts and remittances in the actuals model with data received from the Brazilin treasury team for week ending 8.8
Schmelter, Griffen	8/15/2025	1.4	Determine whether receipts data in China can be coded into a by customer form that can be distributed to creditors for week ending 8/8
Schmelter, Griffen	8/15/2025	0.5	Prepare liquidity certificate based on bank account balances received from local teams for week ending 8/8
Schmelter, Griffen	8/15/2025	1.3	Prepare receipts template for the Company APAC treasury team to show proposed format of receipts categorization by customer
Schmelter, Griffen	8/15/2025	1.3	Compare weekly supplier payments schedule provided by the Company EMEA treasury team for week ending 8/8 to actuals report
Schmelter, Griffen	8/15/2025	0.4	Prepare and distribute flash cash report for 8/14 to A&M, the Company, K&E, and PJT teams
Shiffman, David	8/15/2025	1.6	Review of receipts detail by customer and related discussions with A&M liquidity team
Shiffman, David	8/15/2025	1.7	Prepare final comments on weekly DIP variance report prior to distribution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/15/2025	0.6	Correspond with K&E regarding schedule of forecasted DIP draws
Shiffman, David	8/15/2025	0.8	Work with A&M liquidity team to prepare filing version of Updated DIP Budget
Simion, Tony	8/15/2025	0.6	Review and provide comments to weekly cash actuals variance report versus budget
Waismann, Heitor	8/15/2025	0.5	Call with H. Waismann (A&M), G. Schmelter (A&M) and MAR to discuss factoring remittances for the week
Waismann, Heitor	8/15/2025	1.6	Prepare summary of specific vendor's acceleration receipts forecast split by region
Waismann, Heitor	8/15/2025	0.2	Correspond to MAR leadership to request approval of variance report
Waismann, Heitor	8/15/2025	1.3	Review receipts summary by customer for actuals period
Waismann, Heitor	8/15/2025	1.0	Prepare adjusted version of 13 week cash flow forecast to be filed as official approved version
Warren, Joseph	8/15/2025	0.3	Prepare for and participate in daily cash in advance duplicate invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Warren, Joseph	8/15/2025	0.1	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Pacheco, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 15
Warren, Joseph	8/15/2025	0.4	Prepare post petition payment proposal summary for certain supplier
Warren, Joseph	8/15/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding post petition payment to certain supplier
Webber, Dan	8/15/2025	0.1	Correspond with F. Hipp (K&E) regarding perfection of certain German assets
Webber, Dan	8/15/2025	0.2	Prepare weekly liquidity certificate for WE 8/8
Webber, Dan	8/15/2025	0.2	Correspond with G. Schmelter, H. Waismann (A&M) regarding mapping of factoring remittances
Webber, Dan	8/15/2025	0.3	Correspond with N. Caruso, L. Postolos, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Webber, Dan	8/15/2025	0.3	Review of DIP budget variance materials for WE 8/8
Webber, Dan	8/15/2025	0.1	Correspond with C. Pope (Alix) regarding receipts by customer report
Zehetmair, Stefan	8/15/2025	0.6	Support with CIA tracking and CIA approval process
Zhu, Judith	8/15/2025	0.6	Reply to A. Liv-Feyman (A&M) via Teams regarding the differences between two countries Tracker List and Vendor Payment List, with a table for illustration
Zhu, Judith	8/15/2025	0.3	Update the vendor payment list as of August 15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/15/2025	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 15
Zhu, Judith	8/15/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/15/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/15/2025	0.4	Organize the CIA tracker list and revise the summary format
Zhu, Judith	8/15/2025	0.7	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Hill, Michael	8/16/2025	1.3	Update analysis for top ten vendors on cash in advance globally
Hill, Michael	8/16/2025	1.1	Update analysis for vendors on cash in advance timing
Liv-Feyman, Alec	8/16/2025	0.4	Examine weekly vendor tracker processing breakdown summary
Liv-Feyman, Alec	8/16/2025	1.1	Analyze processing confirmation status for payment tracking
Liv-Feyman, Alec	8/16/2025	0.9	Review CIA dashboard vendor processing status across regions
Liv-Feyman, Alec	8/16/2025	0.6	Develop vendor mapping analysis for dashboard updates
Schmelter, Griffen	8/16/2025	0.5	Consolidate all 8/15 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Schmelter, Griffen	8/16/2025	0.3	Pull Bank account balances as of 8/15
Webber, Dan	8/16/2025	0.1	Correspond with G. Schmelter (A&M) and the Company management regarding categorization of customer receipts in China
Cook, Jacob	8/17/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/15
Cook, Jacob	8/17/2025	0.6	Review of updated vendors with accelerated post-petition payment terms
Cook, Jacob	8/17/2025	0.3	Review of payments made to certain temporary staffing vendors from petition date to current week
Hamilton, Makenna	8/17/2025	1.2	Prepare EMEA file for WE 8/15 variance analysis report
Hamilton, Makenna	8/17/2025	1.1	Prepare NAFTA file for WE 8/15 variance analysis report
Liv-Feyman, Alec	8/17/2025	1.1	Examine vendor payment confirmation analysis for ASIA region
Liv-Feyman, Alec	8/17/2025	1.2	Update processing detail breakdown for NAFTA vendor tracker
Liv-Feyman, Alec	8/17/2025	0.8	Review processing breakdown for LATAM cash in advance vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/17/2025	0.8	Prepare CIA dashboard EMEA processing status summary
Schmelter, Griffen	8/17/2025	0.2	Pull China bank account balances as of 8/15
Schmelter, Griffen	8/17/2025	0.3	Add China 8/15 balances to consolidated bank account balances sheet
Schmelter, Griffen	8/17/2025	0.4	Distribute 8/15 bank account balances to local treasury team so that they can add additional balances
Warren, Joseph	8/17/2025	0.1	Analyze the Company staff request for cash in advance payment to certain supplier and respond on the same
Webber, Dan	8/17/2025	0.1	Correspond with D. Shiffman, H. Waismann, L. Postolos (A&M) regarding preparing for upcoming call with Alix to discuss the DIP variance report for WE 8/8
Cook, Jacob	8/18/2025	1.6	Review of various trade agreements for language stipulating payments to be made during WE 8/22
Cook, Jacob	8/18/2025	1.4	Prepare trade agreement working file for payments to be made WE 8/22
Cook, Jacob	8/18/2025	1.3	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/22
Cook, Jacob	8/18/2025	1.2	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/22
Cook, Jacob	8/18/2025	2.1	Review of ad hoc requests from the Company purchasing related to prior week payments and corresponding proofs of payment
Cui, Maggie	8/18/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/18/2025	1.6	Prepare revised cash flow forecast incorporating new assumptions
Grossi, Nick	8/18/2025	0.7	Review regional allocations and provide comments re: same
Hamilton, Makenna	8/18/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/18/2025	0.3	Pull Kyriba Brazil activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.3	Summarize 8/15 cash balances for all regional accounts
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull specific country activity for 8/15 cash flow summary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity
Hamilton, Makenna	8/18/2025	0.4	Pull bank 1 NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull bank 3 NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba China activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull Kyriba EMEA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/18/2025	2.9	Create daily liquidity report for day end 8/15
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/18/2025	0.6	Pull bank 2 NAFTA activity for 8/15 cash flow summary
Hamilton, Makenna	8/18/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/18/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/18/2025	0.7	Pull bank EMEA activity for 8/15 cash flow summary
Hill, Michael	8/18/2025	1.9	Update payment confirmations for North America invoices
Hill, Michael	8/18/2025	1.8	Input vendor invoices for North America region accounting
Hill, Michael	8/18/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/18/2025	1.2	Create cash in advance analysis to answer diligence questions
Hill, Michael	8/18/2025	1.1	Update payment confirmations for Latin American invoices
Hill, Michael	8/18/2025	0.9	Analyze vendor to determine cash in advance payment structure to avoid potential freight charges
Hill, Michael	8/18/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/18/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/18/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/18/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Kordupel, Lewis	8/18/2025	0.7	Meeting with D. Shiffman, L. Kordupel (A&M) and Alix Partners, re. discussion of variance report of week ended 8/8
Kordupel, Lewis	8/18/2025	0.2	Correspond with N. Grossi (A&M) regarding cash flow workstream updates, including next steps
Liu, Daniel	8/18/2025	2.7	Review the CIA application documents received on the afternoon of August 18 from China procurement team and log the tracker list
Liu, Daniel	8/18/2025	2.2	Review the CIA application documents received on the afternoon of August 18 from specific country procurement team and log the tracker list
Liu, Daniel	8/18/2025	0.8	Match the CIA invoices with actual payment confirmations on August 18 from AP team
Liu, Daniel	8/18/2025	2.8	Review the CIA application documents received on the morning of August 18 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/18/2025	0.9	Develop vendor status tracking updates for NAFTA dashboard
Liv-Feyman, Alec	8/18/2025	0.7	Review CIA dashboard vendor mapping detail for GBP processing
Liv-Feyman, Alec	8/18/2025	0.8	Prepare CIA dashboard processing status for ASIA tracker
Liv-Feyman, Alec	8/18/2025	0.8	Prepare processing detail analysis for USD vendor dashboard
Liv-Feyman, Alec	8/18/2025	0.9	Develop CIA dashboard processing metrics by currency breakdown
Liv-Feyman, Alec	8/18/2025	1.1	Examine vendor mapping analysis for LATAM processing detail
Liv-Feyman, Alec	8/18/2025	1.1	Examine vendor payment status classification for MXN tracker
Liv-Feyman, Alec	8/18/2025	1.2	Update processing breakdown summary for EMEA vendor analysis
Liv-Feyman, Alec	8/18/2025	1.3	Analyze vendor master mapping for new processing detail
Liv-Feyman, Alec	8/18/2025	1.4	Analyze CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	8/18/2025	0.4	Review processing detail updates for all regional vendor trackers
Liv-Feyman, Alec	8/18/2025	1.3	Update vendor tracker with booked payment status for EUR processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/18/2025	1.8	Verify and approve CIA requests along with supporting documentation, then forward them to the appropriate team for payment and booking management
Nguyen, Vi Hoa	8/18/2025	0.3	Assist team by supplying relevant information to ensure CIA payments are processed efficiently and without delay
Nguyen, Vi Hoa	8/18/2025	0.6	Help maintain accuracy by validating documentation, completing CIA approvals, and submitting requests to team without delay
Nguyen, Vi Hoa	8/18/2025	1.1	Verify supporting documentation, authorize CIA requests, and route them to the appropriate representatives for payment and booking
Nguyen, Vi Hoa	8/18/2025	1.3	Back the process by confirming documentation, fulfilling CIA procedures, and escalating to team to ensure timely closure
Nguyen, Vi Hoa	8/18/2025	2.9	Examine supporting documents, approve CIA requests, and send them to the designated team representatives for booking and payment processing
Nguyen, Vi Hoa	8/18/2025	2.1	Drive process completion by validating documentation, executing CIA protocols, and escalating to team for swift resolution
Pacheco, Santiago	8/18/2025	1.2	Review status for cash in advance requests with the PTP team
Pacheco, Santiago	8/18/2025	1.3	Review VMT proof of payment requests for key vendors
Pacheco, Santiago	8/18/2025	1.4	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	8/18/2025	1.7	Send CIA requests to AP team for payment execution
Pacheco, Santiago	8/18/2025	2.4	Review cash in advance payment requests from the CIA inbox
Pack, Laura	8/18/2025	1.8	Provide purchasing and logistics teams with any needed information or explanations to ensure efficient and timely payment processing for all CIA requests
Pack, Laura	8/18/2025	2.6	Track all invoices submitted to the CIA inbox pertaining to EMEA and LATAM
Pack, Laura	8/18/2025	2.8	Review and approve all submitted documents to confirm compliance with pro-forma invoices and that they contain all necessary information for further processing and payment (LATAM requests)
Pack, Laura	8/18/2025	2.8	Evaluate and authorize invoices needing advance payments for prompt execution and processing of EMEA requests
Postolos, Lucas	8/18/2025	0.6	Correspond regarding professional fee payments with the Company, D. Webber, and M. Hamilton (A&M)
Schmelter, Griffen	8/18/2025	0.2	Pull Kyriba bank data for week ending 8/15
Schmelter, Griffen	8/18/2025	0.2	Pull Kyriba bank data for week ending 8/15 into the actuals model
Schmelter, Griffen	8/18/2025	0.3	Push Brazil payment run data into Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.3	Push China payment run data into Other Regions actuals model for week ending 8/15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/18/2025	0.3	Push Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/15 into the Other Regions actuals model
Schmelter, Griffen	8/18/2025	0.8	Push bank data into actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.9	Determine which transactions are intercompany activity within the actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	1.2	Determine whether NAFTA actuals model contains duplicate bank activity for week ending 8/15
Schmelter, Griffen	8/18/2025	1.4	Determine which transactions are intercompany activity within the Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	1.5	Reconcile actuals model bank activity to ending bank balances for week ending 8/15
Schmelter, Griffen	8/18/2025	0.4	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/15
Schmelter, Griffen	8/18/2025	1.7	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 8/15
Schmelter, Griffen	8/18/2025	1.9	Determine which transactions are intercompany activity within the NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	2.0	Map intercompany counterparties in actuals model for week ending 8/15
Schmelter, Griffen	8/18/2025	0.6	Call with D. Webber and G. Schmelter (A&M) and the Company management to discuss identification of receipts by customer for China region
Shahbain, Abraham	8/18/2025	0.5	Review updated vendor management overview slides based on comments received
Shahbain, Abraham	8/18/2025	0.6	Review of proposed submitted post-petition vendor payments
Shahbain, Abraham	8/18/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash funding needs
Shiffman, David	8/18/2025	1.6	Prepare initial draft of extended monthly projections into June 2026
Shiffman, David	8/18/2025	0.9	Review latest prepetition claim payments against forecast and investigate variances
Shiffman, David	8/18/2025	0.8	Review specific vendor acceleration forecast for related analysis
Shiffman, David	8/18/2025	1.3	Prepare and review professional fee forecasts to provide to various stakeholders
Shiffman, David	8/18/2025	0.9	Correspond with A&M and the Company Treasury regarding factoring facility capacities
Turner, Cari	8/18/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash funding needs
Waismann, Heitor	8/18/2025	1.1	Update inbounds support file with input from company (inbounds report of week 32)
Waismann, Heitor	8/18/2025	1.6	Extend professional fee forecast with accruals from firms until June 2026

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/18/2025	0.3	Update factoring summary report with latest information from the company
Waismann, Heitor	8/18/2025	1.5	Prepare presentation on latest 12-month DIP budget forecast
Waismann, Heitor	8/18/2025	1.2	Prepare summary of professional fees accruals and disbursements for the entire case, requested by Alix Partners
Waismann, Heitor	8/18/2025	0.3	Prepare summary of professional fee carve out build-up for week ended 8/8, requested by Alix Partners
Waismann, Heitor	8/18/2025	1.9	Adjust presentation with comments from A&M leader
Waismann, Heitor	8/18/2025	0.7	Meeting with D. Shiffman, L. Kordupel (A&M) and Alix Partners, re. discussion of variance report of week ended 8/8
Waismann, Heitor	8/18/2025	2.8	Prepare sensitivity to 12-month DIP budget with case extension to June 2026
Warren, Joseph	8/18/2025	0.6	Analyze cash in advance payment requests for two key suppliers and provide next steps relating to the same for the cash in advance mailbox team
Webber, Dan	8/18/2025	0.2	Correspond with G. Schmelter (A&M) regarding reconciliation of certain factoring remittances across a bank transaction data
Webber, Dan	8/18/2025	0.1	Correspond with M. Hamilton (A&M) regarding payment of certain professionals
Webber, Dan	8/18/2025	0.1	Correspond with D. Shiffman (A&M) regarding FDM tracking in cash actuals reporting
Webber, Dan	8/18/2025	0.1	Prepare for call with the Company management to discuss receipts by customer for the China region
Webber, Dan	8/18/2025	0.6	Call with D. Webber and G. Schmelter (A&M) and the Company management to discuss identification of receipts by customer for China region
Webber, Dan	8/18/2025	0.2	Correspond with the Company management regarding identification of certain collateral assets in Germany
Zehetmair, Stefan	8/18/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/18/2025	1.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/18/2025	2.4	Support with CIA tracking and CIA approval process
Zhu, Judith	8/18/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/18/2025	0.2	Review and update the track list and vendor payment list as of August 18, and compile a summary of the daily CIA payment status
Zhu, Judith	8/18/2025	0.6	Review two countries CIAs received in the morning (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	2.1	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/18/2025	2.3	Review two countries CIAs received in the morning (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.2	Reply to J. Warren (A&M) and the Company's email about TA Agreement
Zhu, Judith	8/18/2025	0.2	Review the China CIA payment list submitted for approval by the Company China's Head of Procurement
Zhu, Judith	8/18/2025	1.9	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/18/2025	0.6	Review specific country payment list as of August 18 provided by the Company to check if it aligns with A&M's approval and set up a formula to automatically identify daily processing details
Cook, Jacob	8/19/2025	0.9	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/22
Cook, Jacob	8/19/2025	1.1	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.2	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.2	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/22
Cook, Jacob	8/19/2025	1.3	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/22
Cook, Jacob	8/19/2025	1.3	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.6	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/22
Cook, Jacob	8/19/2025	1.7	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	1.6	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/22
Cui, Maggie	8/19/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/19/2025	1.8	Review revised exit timing and budget refresh. Provide comments re: same
Grossi, Nick	8/19/2025	1.5	Prepare factoring / acceleration summary
Hamilton, Makenna	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Hamilton, Makenna	8/19/2025	0.6	Create professional fee summary slide for WE 8/15
Hamilton, Makenna	8/19/2025	0.7	Map all EMEA disbursements in WE 8/15 - bank 3
Hamilton, Makenna	8/19/2025	0.8	Map all EMEA disbursements in WE 8/15 - UniCredit
Hamilton, Makenna	8/19/2025	0.8	Map all NAFTA disbursements in WE 8/15 - bank 1

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/19/2025	0.8	Pull additional data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	0.9	Map all NAFTA disbursements in WE 8/15 - bank 1 Manual
Hamilton, Makenna	8/19/2025	0.9	Map all NAFTA disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/19/2025	0.7	Pull additional bank data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	0.7	Map all professional fees disbursed in WE 8/15
Hamilton, Makenna	8/19/2025	0.7	Map all EMEA disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/19/2025	0.6	Map all EMEA disbursements in WE 8/15 - bank 2
Hamilton, Makenna	8/19/2025	0.8	Map all EMEA disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/19/2025	0.9	Pull additional NAFTA pay run data for WE 8/15 variance analysis
Hamilton, Makenna	8/19/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/18 day end
Hamilton, Makenna	8/19/2025	0.7	Map all NAFTA disbursements in WE 8/15 - Kyriba
Hill, Michael	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Hill, Michael	8/19/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/19/2025	1.7	Input vendor invoices for North America region accounting
Hill, Michael	8/19/2025	1.8	Map out divisional payments for cash in advance analysis
Hill, Michael	8/19/2025	1.2	Incorporate prepetition payment details for divisional payment analysis
Hill, Michael	8/19/2025	0.9	Update payment confirmations for Latin American invoices
Hill, Michael	8/19/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/19/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/19/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/19/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/19/2025	1.8	Update payment confirmations for North America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	8/19/2025	0.5	Participate in call with A&M team regarding vendor payments for purposes of cash forecasting
Kordupel, Lewis	8/19/2025	0.7	Call with D. Shiffman and L. Kordupel (A&M) regarding cash flow workstream open items, including next steps
Kordupel, Lewis	8/19/2025	0.5	Call with L Kordupel and H. Waismann (A&M) regarding cash forecasting updates, including open items
Liu, Daniel	8/19/2025	2.8	Review the CIA application documents received on the afternoon of August 19 from China procurement team and log the tracker list
Liu, Daniel	8/19/2025	1.1	Match the CIA invoices with actual payment confirmations on August 19 from AP team
Liu, Daniel	8/19/2025	2.4	Review the CIA application documents received on the afternoon of August 19 from specific country procurement team and log the tracker list
Liu, Daniel	8/19/2025	2.4	Review the CIA application documents received on the morning of August 19 from two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/19/2025	0.4	Analyze CIA dashboard vendor processing breakdown by classification
Liv-Feyman, Alec	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Liv-Feyman, Alec	8/19/2025	0.2	Develop payment confirmation status for EUR cash in advance vendors
Liv-Feyman, Alec	8/19/2025	0.8	Prepare processing status analysis for MXN vendor tracking
Liv-Feyman, Alec	8/19/2025	1.2	Update vendor tracker processing summary for USD dashboard
Liv-Feyman, Alec	8/19/2025	1.2	Review vendor master mapping detail for BRL processing
Liv-Feyman, Alec	8/19/2025	1.1	Examine CIA dashboard processing metrics for GBP vendors
Nguyen, Vi Hoa	8/19/2025	2.9	Work in coordination with team, providing essential clarifications to maintain on-time CIA payment handling
Nguyen, Vi Hoa	8/19/2025	2.7	Verify all documentation, finalize CIA approval procedures, and forward the requests to the appropriate representatives to ensure timely payment and booking
Nguyen, Vi Hoa	8/19/2025	2.3	Review all documents, complete CIA approval processes, and escalate the requests to the designated representatives for prompt payment and booking
Nguyen, Vi Hoa	8/19/2025	1.7	Engage with team by offering necessary support and insights to guarantee efficient CIA payment processing
Nguyen, Vi Hoa	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	8/19/2025	1.6	Review status for open items on the cash in advance payment run
Pacheco, Santiago	8/19/2025	2.9	Analyze CIA requests from the email inbox
Pacheco, Santiago	8/19/2025	1.6	Send cash in advance requests to the payments team for execution
Pacheco, Santiago	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Pacheco, Santiago	8/19/2025	1.8	Reject and request correction on incorrect cash in advance claims
Pack, Laura	8/19/2025	2.2	Keep a record of invoices received in the CIA inbox for EMEA and LATAM requests
Pack, Laura	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Pack, Laura	8/19/2025	2.9	Approve and review of invoices with advance payment requirements to facilitate fast processing and payment for EMEA requests
Pack, Laura	8/19/2025	2.7	Examine and authorize submitted documents to ensure they meet pro-forma invoice standards and include all required details for processing and payment (LATAM requests)
Pack, Laura	8/19/2025	2.6	Address purchasing and logistics queries by supplying required details or clarifications to facilitate prompt execution of payments for submitted CIA requests
Postolos, Lucas	8/19/2025	0.4	Correspond regarding professional fee payments with the Company, D. Webber, and M. Hamilton (A&M)
Schmelter, Griffen	8/19/2025	0.7	Map intercompany counterparties in NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	0.6	Determine whether unmatched intercompany transactions in Other Regions for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	0.5	Update intercompany report to reflect updates from matching transaction analysis for week ending 8/15
Schmelter, Griffen	8/19/2025	0.9	Determine whether unmatched intercompany transactions in EMEA for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	0.5	Create sheet showing incremental bank accounts that need to be added to MOR reporting
Schmelter, Griffen	8/19/2025	0.3	Add all intercompany transactions from the Other Regions actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	0.5	Add all intercompany transactions from the EMEA actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	0.4	Prepare and distribute flash cash report to company, K&E, and A&M team members for 8/18
Schmelter, Griffen	8/19/2025	0.4	Add all intercompany transactions from the NAFTA actuals model for week ending 8/15 to consolidated sheet

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/19/2025	0.9	Map intercompany counterparties in EMEA actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	1.1	Determine listing of intercompany transactions for which there is no matching transaction for all region for week ending 8/15
Schmelter, Griffen	8/19/2025	2.4	Determine which transactions are intercompany activity within the EMEA actuals model for week ending 8/15
Schmelter, Griffen	8/19/2025	0.2	Add all intercompany transactions from the actuals model for week ending 8/15 to consolidated sheet
Schmelter, Griffen	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Schmelter, Griffen	8/19/2025	0.4	Determine whether unmatched intercompany transactions in NAFTA for week ending 8/15 have a counter transaction
Schmelter, Griffen	8/19/2025	1.3	Map intercompany counterparties in Other Region actuals model for week ending 8/15
Shahbain, Abraham	8/19/2025	0.8	Review and refresh weekly funding by region based on updated metrics
Shiffman, David	8/19/2025	0.7	Call with A&M liquidity and vendor teams to discuss recent first day motion relief variances to DIP budget
Shiffman, David	8/19/2025	0.7	Call with D. Shiffman and L. Kordupel (A&M) regarding cash flow workstream open items, including next steps
Shiffman, David	8/19/2025	1.1	Call with the Company Management and Treasury to review initial operating assumptions to inform long term forecast
Waismann, Heitor	8/19/2025	0.5	Call with L Kordupel and H. Waismann (A&M) regarding cash forecasting updates, including open items
Waismann, Heitor	8/19/2025	0.4	Meeting with H. Waismann, M. Hamilton, and G. Schmelter (A&M) to discuss premature professional payments, PJT retention updates, and the retention status of other professionals
Waismann, Heitor	8/19/2025	0.6	Review necessary checks to implement into the Professional Fee Tracker and analyze flow of the current model
Waismann, Heitor	8/19/2025	1.1	Prepare slide with summary P&L that supports cash flow projections for extended case period
Waismann, Heitor	8/19/2025	0.5	Call with H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Waismann, Heitor	8/19/2025	1.5	Prepare summary P&L that supports cash flow projections for extended case period
Waismann, Heitor	8/19/2025	0.8	Adjust factoring summary report to include specific vendor receipts from acceleration program
Warren, Joseph	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Warren, Joseph	8/19/2025	0.2	Analyze request from the Company staff for cash in advance payment to certain supplier with an executed trade agreement and respond to the same
Webber, Dan	8/19/2025	0.1	Correspond with the Company management regarding NAFTA pay run for WE 8/15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Weiland, Brad	8/19/2025	0.3	Follow-up Correspond with N. Howard (K&E) re debt guarantor data
Weiland, Brad	8/19/2025	0.3	Review and analyze debt guarantor data
Zehetmair, Stefan	8/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, S. Zehetmair, S. Pacheco, M. Hill, V. Nguyen, L. Pack and A. Liv-Feyman (A&M) regarding issues as of Tuesday, August 19
Zehetmair, Stefan	8/19/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/19/2025	2.6	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/19/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/19/2025	0.2	Review Teams conversation history (CIA and TA related) to identify vendors requiring escalation, and build automated check formulas into the track list
Zhu, Judith	8/19/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/19/2025	0.3	Review and update the track list and vendor payment list as of August 19
Zhu, Judith	8/19/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/19/2025	0.1	Review the China CIA payment list submitted for approval by the Company China's Head of Procurement
Zhu, Judith	8/19/2025	0.2	Review specific country payment list as of August 19 provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/19/2025	0.9	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	2.8	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	2.2	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/19/2025	2.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Caruso, Nicholas	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Cook, Jacob	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations
Cook, Jacob	8/20/2025	0.8	Prepare consolidated prepetition allocation payment template for WE 8/22
Cook, Jacob	8/20/2025	0.7	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA AM allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Consolidate weekly payments made from China filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.4	Consolidate weekly payments made from NAFTA filing entities for WE 8/15
Cui, Maggie	8/20/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/20/2025	1.3	Review AHG liquidity related diligence requests and provide responses re: same
Grossi, Nick	8/20/2025	0.9	Coordinate factoring requests with global treasury group
Grossi, Nick	8/20/2025	0.5	Review revised cash management order redline and provide comments re: same
Hamilton, Makenna	8/20/2025	0.6	Map all Brazil disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	0.8	Map all EMEA disbursements in WE 8/15 - Turkey
Hamilton, Makenna	8/20/2025	0.7	Map all Argentina disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	0.7	Map all Brazil disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.7	Map all China disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.8	Map all country specific disbursements in WE 8/15 - pay run
Hamilton, Makenna	8/20/2025	0.9	Map all China disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session
Hamilton, Makenna	8/20/2025	1.1	Create slide of liquidity summary as of 8/20
Hamilton, Makenna	8/20/2025	0.9	Map all Thailand disbursements in WE 8/15 - Kyriba
Hamilton, Makenna	8/20/2025	2.9	Pull all balances and summarize in daily liquidity report for 8/19 day end
Hamilton, Makenna	8/20/2025	0.8	Map all country specific disbursements in WE 8/15 - bank data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Hill, Michael	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Hill, Michael	8/20/2025	1.4	Input vendor invoices for North America region accounting
Hill, Michael	8/20/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/20/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/20/2025	1.1	Update payment confirmations for Latin American invoices
Hill, Michael	8/20/2025	1.6	Update payment confirmations for European invoices
Hill, Michael	8/20/2025	1.6	Update payment confirmations for North America invoices
Hill, Michael	8/20/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/20/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Liu, Daniel	8/20/2025	2.8	Review the CIA application documents received on the afternoon of August 20 from China procurement team and log the tracker list
Liu, Daniel	8/20/2025	2.7	Review the CIA application documents received on the morning of August 20 from two countries procurement team and log the tracker list
Liu, Daniel	8/20/2025	2.4	Review the CIA application documents received on the afternoon of August 20 from specific country procurement team and log the tracker list
Liu, Daniel	8/20/2025	1.6	Match the CIA invoices with actual payment confirmations on August 20 from AP team
Liv-Feyman, Alec	8/20/2025	1.3	Analyze processing detail breakdown for NAFTA vendor dashboard
Liv-Feyman, Alec	8/20/2025	0.8	Update CIA dashboard ASIA processing confirmation details
Liv-Feyman, Alec	8/20/2025	0.9	Develop vendor payment status classification for EMEA tracker
Nguyen, Vi Hoa	8/20/2025	0.4	Ensure smooth operations by confirming documentation, finalizing CIA approvals, and escalating requests to team for timely resolution
Nguyen, Vi Hoa	8/20/2025	0.8	Check and validate documentation, approve CIA requests, and deliver them to the responsible representatives for booking and payment execution
Nguyen, Vi Hoa	8/20/2025	0.9	Examine all documentation, carry out CIA approval steps, and escalate the requests to the pertinent representatives for swift payment and booking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/20/2025	1.1	Review invoice amounts and statuses in the tracker to confirm accuracy in the Excel file
Nguyen, Vi Hoa	8/20/2025	2.1	Ensure smooth CIA payment processing by collaborating with team and delivering the required responses promptly
Nguyen, Vi Hoa	8/20/2025	2.2	Review all supporting materials, grant approval for CIA requests, and submit them to the assigned representatives for handling payment and booking
Nguyen, Vi Hoa	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Nguyen, Vi Hoa	8/20/2025	2.6	Inspect all paperwork, finish CIA approval steps, and send the requests to the relevant representatives for quick payment and booking
Nguyen, Vi Hoa	8/20/2025	0.1	Check over all documentation, complete CIA authorization steps, and forward the requests to suitable representatives for expedited payment and booking
Pacheco, Santiago	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Pacheco, Santiago	8/20/2025	1.4	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	8/20/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	8/20/2025	1.6	Review status for cash in advance requests with AP team
Pacheco, Santiago	8/20/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/20/2025	0.6	Call with the Company purchasing team to review cash in advance requirements for key vendor
Pack, Laura	8/20/2025	2.4	Support purchasing and logistics by delivering information or clarifications needed to guarantee timely payment processing of all submitted CIA requests
Pack, Laura	8/20/2025	1.9	Track of invoices in the CIA inbox related to EMEA and LATAM
Pack, Laura	8/20/2025	2.8	Assess and approve invoices requiring upfront payments to guarantee timely handling and payment of EMEA requests
Pack, Laura	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Pack, Laura	8/20/2025	2.9	Check and approve all submitted documents to verify compliance with pro-forma invoices and completeness for further processing and payment of LATAM CIA requests
Postolos, Lucas	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/20/2025	0.6	Correspond with G. Schmelter (A&M) and the Company regarding DIP Budget variance analysis for week ending August 15
Postolos, Lucas	8/20/2025	0.4	Correspond regarding professional fee payments with the Company, K&E team, D. Webber, and M. Hamilton (A&M)
Schirle, Mattie	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations
Schmelter, Griffen	8/20/2025	1.8	Update consolidated actuals model to include results from regional actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	1.3	Reconcile the EMEA actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	1.3	Reconcile receipts in Brazil to receipts by customer detail received from Brazil treasury team
Schmelter, Griffen	8/20/2025	1.1	Reconcile the NAFTA actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	0.8	Determine whether report from Brazil Treasury team includes all factoring activity for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session
Schmelter, Griffen	8/20/2025	0.8	Adjust builder tab within the EMEA actuals model to pick up Turkish bank data
Schmelter, Griffen	8/20/2025	0.3	Update bank balances slide of actuals presentation for week ending 8/15
Schmelter, Griffen	8/20/2025	0.1	Correspond with A&M cash team on draft version of the variance report for week ending 8/15
Schmelter, Griffen	8/20/2025	0.2	Scrape all customer receipts from actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Schmelter, Griffen	8/20/2025	0.3	Create bank data categorization mapping for Turkish bank data
Schmelter, Griffen	8/20/2025	0.6	Update legal entity mapping for NAFTA payment run due to new currencies and legal entity tags within the week ending 8/15 payment run
Schmelter, Griffen	8/20/2025	0.4	Reconcile the actuals model to the Company DCFF for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Scrape all customer receipts from NAFTA actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Scrape all customer receipts from Other Regions actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.5	Analyze change in FX rates for week ending 8/15 to determine what change in balances is related to fix volatility
Schmelter, Griffen	8/20/2025	0.6	Reconcile the Other Regions actuals model to the Company DCFF for week ending 8/15

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/20/2025	0.6	Scrape all customer receipts from EMEA actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.3	Add new receipts for EMEA, NAFTA, Brazil, Thailand, and Argentina to receipts report for week ending 8/15
Schmelter, Griffen	8/20/2025	0.4	Prepare and distribute flash Cash report for 8/19 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/20/2025	0.2	Correspond with the Company Turkey on bank activity that requires further descriptions to be plugged into our actuals models
Schmelter, Griffen	8/20/2025	0.5	Add bank data received from the Company Turkey treasury team to actuals model for week ending 8/15
Schmelter, Griffen	8/20/2025	0.2	Correspond with the Company EMEA treasury team on inconsistencies within the EMEA payment report and the addition of new Turkish bank data to the actuals model
Schmelter, Griffen	8/20/2025	0.3	Correspond with the Company NAFTA treasury team on new legal entities and currency's within the NAFTA payment run
Shahbain, Abraham	8/20/2025	0.6	Review of trade agreement payment proposal based on executed agreements
Shahbain, Abraham	8/20/2025	0.4	Distribute email to company related to cash in advance workflow process
Shahbain, Abraham	8/20/2025	0.6	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) with the Company indirect vendor team to discuss status of vendor reconciliations
Shahbain, Abraham	8/20/2025	0.5	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding needs
Shahbain, Abraham	8/20/2025	0.5	Call with the Company purchasing to discuss divisional funding needs and next steps
Shiffman, David	8/20/2025	2.3	Review letter received by AHG and prepare related analysis of stipulated cash flow variances
Shiffman, David	8/20/2025	0.5	Call with the Company Treasury to review near term liquidity initiatives
Stegenga, Jeff	8/20/2025	0.5	Review of letter from Akin to Special Committee re: vendor mgmt. and liquidity observations
Turner, Cari	8/20/2025	1.2	Review previous weeks vendor disbursements to ensure alignment with DIP forecast
Turner, Cari	8/20/2025	0.5	Call with the Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding needs
Waismann, Heitor	8/20/2025	1.0	Review letter from AHG to Special Committee focusing on understanding cash flow figures highlighted in the letter
Waismann, Heitor	8/20/2025	0.4	Review variance report prepared by A&M cash team
Waismann, Heitor	8/20/2025	2.8	Update factoring model with actual details for July from Brazil and EMEA/NAFTA
Waismann, Heitor	8/20/2025	1.1	Prepare analysis showing initial projections vs actuals vs current projections for receipts, materials, and first day motion relief
Waismann, Heitor	8/20/2025	0.2	Analyze creditor concerns over current and long-term variance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/20/2025	0.3	Analyze and edit current template for upcoming 13-Week Cash Flow presentation, editing visuals for debt roll forwards, factoring, and acceleration
Waismann, Heitor	8/20/2025	0.4	Review payroll modeling and plan to update current model for the upcoming 13-Week Cash Flow presentation
Warren, Joseph	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Warren, Joseph	8/20/2025	0.2	Analyze the Company staff request for cash in advance payment for certain supplier and provide feedback on the same
Webber, Dan	8/20/2025	0.4	Prepare workplan to satisfy additional diligence requests from Alix regarding cash reporting
Webber, Dan	8/20/2025	0.4	Call with D. Webber, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, afternoon session
Webber, Dan	8/20/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. WE 8/15 actuals workstream reporting updates, morning session
Webber, Dan	8/20/2025	0.1	Correspond with H. Waismann (A&M) regarding incremental data requested for cash actuals
Zehetmair, Stefan	8/20/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/20/2025	0.2	Prepare for and participate in daily cash in advance invoice and payments call with J. Warren, N. Caruso, S. Zehetmair, S. Pacheco, M. Hill, L. Pack, and V. Nguyen (A&M) regarding issues as of Wednesday, August 20
Zehetmair, Stefan	8/20/2025	2.4	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/20/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	8/20/2025	0.3	Check and update the latest TA list
Zhu, Judith	8/20/2025	0.6	Review and update the track list and vendor payment list as of August 20
Zhu, Judith	8/20/2025	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 20
Zhu, Judith	8/20/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/20/2025	0.4	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/20/2025	2.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/20/2025	2.4	Review the two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/20/2025	0.8	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/20/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/20/2025	2.3	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Caruso, Nicholas	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Cook, Jacob	8/21/2025	2.1	Review of ad hoc the Company purchasing requests for proofs of payment and invoice level support on payments made related for various trade agreements
Cui, Maggie	8/21/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/21/2025	0.7	Call with N. Grossi, D. Webber (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Grossi, Nick	8/21/2025	0.7	Review and provide comments re: regional cash allocations
Grossi, Nick	8/21/2025	0.9	Review and provide comments to cash variance report
Grossi, Nick	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Grossi, Nick	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance
Grossi, Nick	8/21/2025	0.7	Prepare and participate in discussion with B Hunter (Alix) regarding liquidity management
Grossi, Nick	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Hamilton, Makenna	8/21/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hamilton, Makenna	8/21/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	8/21/2025	2.9	Produce summary of all professional fee transactions in WE 8/22
Hamilton, Makenna	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Hill, Michael	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Hill, Michael	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/21/2025	1.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for a certain division not yet to enter into a trade agreement
Hill, Michael	8/21/2025	1.4	Update payment confirmations for North America invoices
Hill, Michael	8/21/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/21/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/21/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/21/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/21/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/21/2025	1.3	Input vendor invoices for North America region accounting
Hill, Michael	8/21/2025	1.3	Analyze trade agreement information to determine if vendors qualify for cash in advance
Hill, Michael	8/21/2025	0.8	Update payment confirmations for Latin American invoices
Kordupel, Lewis	8/21/2025	1.8	Prepare analysis of Chapter 11 costs for purposes of cash flow modeling
Liu, Daniel	8/21/2025	0.6	Match the CIA invoices with actual payment confirmations on August 21 from AP team
Liu, Daniel	8/21/2025	2.3	Review the CIA application documents received on the afternoon of August 21 from specific country procurement team and log the tracker list
Liu, Daniel	8/21/2025	2.7	Review the CIA application documents received on the afternoon of August 21 from China procurement team and log the tracker list
Liu, Daniel	8/21/2025	2.9	Review the CIA application documents received on the morning of August 21 from two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/21/2025	1.4	Prepare vendor tracker processing breakdown for LATAM analysis
Liv-Feyman, Alec	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Nguyen, Vi Hoa	8/21/2025	1.1	Validate every document; execute required CIA approvals; elevate these requisitions swiftly towards pertinent representatives facilitating prompt payments/bookings
Nguyen, Vi Hoa	8/21/2025	0.7	Scrutinize all paperwork, fulfill CIA approval requirements, and escalate the requests to appropriate representatives for rapid payment and booking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/21/2025	0.4	Assess all documents, finalize CIA approval stages, and pass on the requests to relevant representatives for immediate payment and booking
Nguyen, Vi Hoa	8/21/2025	2.7	Verify reported invoice data in the tracker to ensure correct amounts and statuses are reflected in Excel
Nguyen, Vi Hoa	8/21/2025	1.2	Review and confirm documentation, approve CIA requests, and forward them to the representatives in charge of booking and payment processing
Nguyen, Vi Hoa	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Nguyen, Vi Hoa	8/21/2025	2.2	Assess supporting documents, authorize CIA requests, and ensure their transfer to the relevant representatives for booking and payment
Nguyen, Vi Hoa	8/21/2025	1.8	Audit all documentation thoroughly; complete necessary CIA approvals; escalate these requests promptly to relevant reps ensuring timely payments/booking
Pacheco, Santiago	8/21/2025	1.7	Review status for CIA requests with AP team for NAFTA
Pacheco, Santiago	8/21/2025	1.3	Reject and request correction on incorrect cash in advance requests
Pacheco, Santiago	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Pacheco, Santiago	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Pacheco, Santiago	8/21/2025	2.4	Review cash in advance requests from the purchasing department
Pacheco, Santiago	8/21/2025	1.6	Send cash in advance requests to AP team for processing
Pack, Laura	8/21/2025	2.9	Assess and validate submitted documents to confirm adherence to pro-forma invoices and that all information needed for processing and payments is included (LATAM requests)
Pack, Laura	8/21/2025	2.8	Review and authorize invoices requiring advance payments to enable urgent processing and execution (EMEA requests)
Pack, Laura	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Pack, Laura	8/21/2025	2.6	Maintain tracking of invoices received in the CIA inbox for EMEA and LATAM regions
Pack, Laura	8/21/2025	2.2	Supply purchasing and logistics with any requested information or clarifications to help ensure smooth and timely payment of all CIA requests
Postolos, Lucas	8/21/2025	0.4	Correspond regarding professional fee payments with the Company, K&E team, T. Simion, and M. Hamilton (A&M)
Schmelter, Griffen	8/21/2025	1.4	Add new bank data categorizations within Turkey based on information received from the Turkish treasury team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/21/2025	1.0	Make adjustments to Builder tab so that non operating spend within the EMEA actuals model ties to what is coded in the bank activity
Schmelter, Griffen	8/21/2025	0.9	Determine whether support for DCFF explains gap variance between ending and beginning EMEAM cash between actuals model and DCFF
Schmelter, Griffen	8/21/2025	1.1	Prepare flat file excel sheet of consolidated actuals model to be shared with outside parties for week ending 8/15
Schmelter, Griffen	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Schmelter, Griffen	8/21/2025	1.6	Create mapping to link China bank activity to common customer names
Schmelter, Griffen	8/21/2025	0.7	Add China bank activity data into consolidated sheet for week ending 8/15
Schmelter, Griffen	8/21/2025	0.7	Adjust 8/8 variance report to reflect additional factoring remittances for week ending 8/8
Schmelter, Griffen	8/21/2025	0.6	Add incremental intercompany transactions that have been identified to consolidated intercompany report for week ending 8/15
Schmelter, Griffen	8/21/2025	0.4	Create summary table to push China receipts into internal by customer sheet
Schmelter, Griffen	8/21/2025	0.5	Add first day motion relief payments into the varanine report for week ending 8/15
Schmelter, Griffen	8/21/2025	0.4	Correspond with A&M colleague receipts model and information related to how to use receipts model
Schmelter, Griffen	8/21/2025	0.3	Prepare receipts file package to be sent to external parties for week ending 8/15
Schmelter, Griffen	8/21/2025	0.4	Prepare and distribute flash Cash report for 8/20 to the Company, A&M, K&E and PJT team members
Shahbain, Abraham	8/21/2025	1.8	Develop analysis summarizing the historical and go-forward regional funding by week
Shahbain, Abraham	8/21/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss upcoming week funding request
Shiffman, David	8/21/2025	2.2	Prepare and review liquidity slides to support review of letter received from AHG
Shiffman, David	8/21/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) to develop a visualization plan for segmented variances across materials, FDM relief, and other post-petition disbursements
Shiffman, David	8/21/2025	1.6	Review potential revisions to long term cash projections for Management review
Shiffman, David	8/21/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on extended DIP Budget deliverable
Shiffman, David	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Shiffman, David	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Turner, Cari	8/21/2025	0.5	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss upcoming week funding request
Waismann, Heitor	8/21/2025	0.3	Adjust visualization axes for comparison of receipts, vendor spend, and holdback impacts relative to the initial DIP
Waismann, Heitor	8/21/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) to develop a visualization plan for segmented variances across materials, FDM relief, and other post-petition disbursements
Waismann, Heitor	8/21/2025	0.3	Outline plan for implementing a basic greedy algorithm in SIOP forecasts to improve factoring integration into the sales waterfall
Waismann, Heitor	8/21/2025	0.3	Review payroll variance from WE 8/15 variance report, analyzing spend by entity
Waismann, Heitor	8/21/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to review final presentation and refine summary points illustrating the complete unwinding of unfavorable variance
Waismann, Heitor	8/21/2025	0.3	Review visualization recommendations and update chart data and summary accordingly
Waismann, Heitor	8/21/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on extended DIP Budget deliverable
Waismann, Heitor	8/21/2025	0.6	Incorporate impacts of holdbacks on the total receipt balance
Waismann, Heitor	8/21/2025	1.1	Prepare visualization of receipts and total vendor spend, comparing initial DIP against actuals and current projections
Waismann, Heitor	8/21/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) to analyze current visualization and prepare a variance summary in response to AHG liquidity concerns
Waismann, Heitor	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Waismann, Heitor	8/21/2025	0.6	Prepare comments to A&M leader review of variance report
Waismann, Heitor	8/21/2025	0.9	Update liquidity slide for PMO meeting
Waismann, Heitor	8/21/2025	1.4	Prepare payroll support for prior week actuals and compare with forecast to review with A&M team during call
Waismann, Heitor	8/21/2025	2.7	Prepare comments to variance report of 13-week cash flow for week ended 8/15
Waismann, Heitor	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Warren, Joseph	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/21/2025	1.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for a certain division not yet to enter into a trade agreement
Webber, Dan	8/21/2025	0.7	Call with N. Grossi, D. Webber (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Webber, Dan	8/21/2025	0.2	Prepare for call with N. Grossi (A&M) to discuss go-forward plan to accommodate incremental requested cash reporting
Webber, Dan	8/21/2025	0.6	Call with N. Grossi, D. Webber, H. Waismann, G. Schmelter, and M. Hamilton (A&M), and MAR members re. DIP budget variance review in WE 8/15
Webber, Dan	8/21/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann (A&M), PJT and Alix Partners, re. liquidity touchpoint
Webber, Dan	8/21/2025	0.2	Correspond with L. Postolos (A&M) regarding go-forward plan to accommodate incremental requested cash reporting
Zehetmair, Stefan	8/21/2025	0.3	Prepare for and participate in daily cash in advance call with J. Warren (A&M), N. Caruso (A&M), S. Zehetmair (A&M), S. Pacheco (A&M), M. Hill (A&M), and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 21
Zehetmair, Stefan	8/21/2025	0.2	Prepare for and participate in daily cash in advance call with S. Zehetmair (A&M), S. Pacheco (A&M), V. Nguyen (A&M), M. Hill (A&M), L. Pack (A&M) regarding issues as of Thursday, August 21
Zehetmair, Stefan	8/21/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/21/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/21/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/21/2025	0.8	Review and update the track list and vendor payment list as of August 21
Zhu, Judith	8/21/2025	0.4	Check and update the latest TA list
Zhu, Judith	8/21/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/21/2025	0.1	Reply to J. Warren (A&M) and the Company's email about TA Agreement
Zhu, Judith	8/21/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/21/2025	0.3	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/21/2025	2.3	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/21/2025	2.4	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/21/2025	1.9	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Caruso, Nicholas	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Cook, Jacob	8/22/2025	0.3	Call with the Company treasury team to discuss planned disbursements related to trade agreements for week ahead (week ending 8/29) for input into cash allocation
Cook, Jacob	8/22/2025	1.2	Correspond with the Company Accounting related to urgent proof of payment requests for various vendors with trade agreement payments due during WE 8/22
Cook, Jacob	8/22/2025	2.1	Prepare Trade agreement working file for WE 8/29
Cui, Maggie	8/22/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/22/2025	1.7	Prepare extended DIP forecast and validate assumptions with team
Hamilton, Makenna	8/22/2025	2.9	Create list of all OCP's involved in case to date (morning)
Hamilton, Makenna	8/22/2025	2.9	Create list of all OCP's involved in case to date (afternoon)
Hamilton, Makenna	8/22/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), and MAR members re. EMEA payment to supplier variance in WE 8/15
Hill, Michael	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Hill, Michael	8/22/2025	1.9	Input vendor invoices for North America region accounting
Hill, Michael	8/22/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/22/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/22/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/22/2025	1.4	Analyze which proof of payments are needed to confirm vendor accounts
Hill, Michael	8/22/2025	1.4	Update payment confirmations for European invoices
Hill, Michael	8/22/2025	1.6	Analyze process for receiving payment confirmations from payment team in order to confirm agreements
Hill, Michael	8/22/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/22/2025	0.2	Send out evening cash in advance summary tracker
Kordupel, Lewis	8/22/2025	0.2	Call with G. Schmelter and L. Kordupel (A&M) regarding bank activity, including regional breakouts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	8/22/2025	1.2	Prepare updates to the analysis of certain chapter 11 costs for purposes of cash flow modeling
Liu, Daniel	8/22/2025	2.9	Review the CIA application documents received on the morning of August 22 from two countries procurement team and log the tracker list
Liu, Daniel	8/22/2025	2.8	Review the CIA application documents received on the afternoon of August 22 from specific country procurement team and log the tracker list
Liu, Daniel	8/22/2025	2.7	Review the CIA application documents received on the afternoon of August 22 from China procurement team and log the tracker list
Liu, Daniel	8/22/2025	0.6	Match the CIA invoices with actual payment confirmations on August 22 from AP team
Liv-Feyman, Alec	8/22/2025	0.9	Examine processing status updates for cash in advance vendor mapping
Liv-Feyman, Alec	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Nguyen, Vi Hoa	8/22/2025	2.1	Cross-check invoice amounts and statuses in the tracker for consistency and accuracy within the Excel file
Nguyen, Vi Hoa	8/22/2025	0.8	Ensure all necessary information and clarifications are provided to relevant departments to facilitate the timely and accurate execution of payments for CIA requests
Nguyen, Vi Hoa	8/22/2025	1.9	Supply essential information and clarifications to assist relevant departments in guaranteeing the prompt and precise processing of payments for CIA requests
Nguyen, Vi Hoa	8/22/2025	2.8	Verify required documents, provide approval for CIA requests, and direct them to the assigned representatives for timely booking and payment
Nguyen, Vi Hoa	8/22/2025	1.9	Confirm completeness of each document; accomplish needed CIA authorizations; advance these demands efficiently towards suitable reps securing quick payments/bookings
Pacheco, Santiago	8/22/2025	1.6	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/22/2025	1.8	Reject incorrect CIA requests from the purchasing department
Pacheco, Santiago	8/22/2025	2.7	Review requests from the CIA inbox and track follow-up actions
Pacheco, Santiago	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Pacheco, Santiago	8/22/2025	1.7	Review status for cash in advance requests with AP team and check on open items
Pack, Laura	8/22/2025	2.2	Track and follow up on all invoices submitted to the CIA inbox for EMEA and LATAM

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/22/2025	2.9	Approve and review submitted documents to ensure they comply with pro-forma invoice requirements and contain all information necessary for processing and payment of LATAM CIA requests
Pack, Laura	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Pack, Laura	8/22/2025	2.6	Verify and approve of invoices with advance payment needs for swift processing and payment execution (EMEA requests)
Pack, Laura	8/22/2025	2.1	Respond to any purchasing and logistics questions by providing the necessary information to enable efficient and timely processing of CIA request payments
Postolos, Lucas	8/22/2025	0.7	Revise support files for DIP Budget variance analysis for week ending August 15
Schmelter, Griffen	8/22/2025	0.9	Update NAFTA actuals model non operating expense logic to automatically include receipts that are currency translations in builder tab
Schmelter, Griffen	8/22/2025	0.8	Prepare dashboard to show variance between EMEA payment runs we receive and payment runs used by EMEA treasury team
Schmelter, Griffen	8/22/2025	0.7	Pull bank balances for 8/21 and 8/22
Schmelter, Griffen	8/22/2025	0.2	Call with G. Schmelter and L. Kordupel (A&M) regarding bank activity, including regional breakouts
Schmelter, Griffen	8/22/2025	0.4	Call with G. Schmelter, M. Hamilton (A&M), and MAR members re. EMEA payment to supplier variance in WE 8/15
Schmelter, Griffen	8/22/2025	0.9	Prepare regional summary of bank activity to assist A&M team member in reconciling first day motion related payments
Schmelter, Griffen	8/22/2025	1.7	Update flat excel files to reflect changes to actual report for week ending 8/15 done on 8/21
Schmelter, Griffen	8/22/2025	0.7	Hardcode all actuals models for week ending 8/15 to reduce file size
Schmelter, Griffen	8/22/2025	0.6	Distribute all required actuals reports and support to outside parties for week ending 8/19
Schmelter, Griffen	8/22/2025	0.4	Prepare and distribute flash Cash report for 8/21 to the Company, A&M, K&E and PJT team members
Shahbain, Abraham	8/22/2025	0.6	Review analysis summarizing weekly forecasted payments by region
Shahbain, Abraham	8/22/2025	0.3	Distribute email to team on updated reporting analysis
Shahbain, Abraham	8/22/2025	0.6	Call with the Company purchasing to discuss weekly forecasted payments and allocation
Shahbain, Abraham	8/22/2025	0.5	Call with the Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding request for following week and specific division
Shahbain, Abraham	8/22/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/22/2025	2.3	Review DIP variance report and related receipts detail, provide feedback to liquidity team and related working sessions
Shiffman, David	8/22/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on slide to include in presentation of DIP Budget update and extended case scenario
Shiffman, David	8/22/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to review presentation of DIP Budget update and extended case scenario
Turner, Cari	8/22/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss divisional funding request
Turner, Cari	8/22/2025	0.5	Call with the Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding request for following week and specific division
Waismann, Heitor	8/22/2025	1.6	Review and adjust receipts by customer actuals report
Waismann, Heitor	8/22/2025	2.1	Update SG&A and other production costs amounts in long term cash flow forecast to reflect latest assumptions
Waismann, Heitor	8/22/2025	1.4	Update long term cash flow forecast to remove specific customer acceleration receipts
Waismann, Heitor	8/22/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on slide to include in presentation of DIP Budget update and extended case scenario
Waismann, Heitor	8/22/2025	1.9	Update other production costs days payables outstanding mechanics assumption in source file for forecast
Waismann, Heitor	8/22/2025	0.4	Call with D. Shiffman and H. Waismann (A&M) to review presentation of DIP Budget update and extended case scenario
Waismann, Heitor	8/22/2025	0.4	Update long term cash flow forecast to remove specific customer prepayment and repayment
Waismann, Heitor	8/22/2025	2.3	Update SG&A days payables outstanding mechanics and assumption in source file for forecast
Waismann, Heitor	8/22/2025	0.4	Adjust variance report to adjust for comments from the Company team
Webber, Dan	8/22/2025	0.2	Prepare weekly liquidity certificate for WE 8/15
Webber, Dan	8/22/2025	0.1	Correspond with J. Vairo (Alix) regarding weekly cash reporting deliverables
Webber, Dan	8/22/2025	0.3	Call with management re: procurement reporting
Webber, Dan	8/22/2025	0.3	Correspond with D. Shiffman, H. Waismann, G. Schmelter (A&M) regarding weekly reporting files and processes
Webber, Dan	8/22/2025	0.1	Correspond with G. Schmelter (A&M) regarding management approval for receipts by customer for WE 8/15
Zehetmair, Stefan	8/22/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/22/2025	2.8	Support in checking, approving and distributing invoices to the relevant payment office

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/22/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 22
Zhu, Judith	8/22/2025	0.3	Update the CIA dashboard and Flash Report as of W/E Aug 23, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/22/2025	0.3	Reach out to M. Hill and others (A&M) on Teams about the missing CIA issue
Zhu, Judith	8/22/2025	1.1	Review and update the track list and vendor payment list as of August 22, and compile a summary of the daily CIA payment status
Zhu, Judith	8/22/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/22/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/22/2025	2.1	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	2.2	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	1.9	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	1.1	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/22/2025	0.3	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/22/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Hill, Michael	8/23/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/23/2025	1.1	Analyze legal entity mapping for vendor payment classification
Liv-Feyman, Alec	8/23/2025	0.7	Update vendor master mapping detail for dashboard updates
Liv-Feyman, Alec	8/23/2025	0.9	Analyze vendor payment confirmation status for weekly summary
Liv-Feyman, Alec	8/23/2025	1.1	Develop flash report updates for ASIA region
Liv-Feyman, Alec	8/23/2025	1.3	Review CIA dashboard processing metrics across all regional trackers
Schmelter, Griffen	8/23/2025	0.2	Pull Bank account balances as of 8/22
Schmelter, Griffen	8/23/2025	0.2	Pull Bank account balances as of 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/23/2025	0.3	Consolidate all 8/22 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Schmelter, Griffen	8/23/2025	0.6	Add incremental bank accounts provided by APAC the Company treasury team to bank account listing
Shiffman, David	8/23/2025	2.4	Review and finalize DIP update materials for A&M and Management review
Grossi, Nick	8/24/2025	0.3	Coordinate interest payment requests and status update to long-term forecast
Liv-Feyman, Alec	8/24/2025	1.2	Examine processing status tracking for payment confirmation
Liv-Feyman, Alec	8/24/2025	1.2	Prepare CIA dashboard vendor processing breakdown summary
Schmelter, Griffen	8/24/2025	0.2	Distribute 8/22 bank account balances to local treasury team so that they can add additional balances
Schmelter, Griffen	8/24/2025	0.2	Add China 8/22 balances to consolidated bank account balances sheet
Shiffman, David	8/24/2025	0.4	Correspond with A&M and PJT regarding latest long term projections
Shiffman, David	8/24/2025	1.1	Correspond with liquidity team regarding near term priorities
Warren, Joseph	8/24/2025	0.1	Analyze certain CIA mailbox request for payment and provide feedback to A&M team on the same
Borgonovo, Erik	8/25/2025	1.7	Assist the Company team with CIA operations, providing clear documentation instructions to purchasing
Borgonovo, Erik	8/25/2025	2.3	Track LATAM advance payment requests diligently to ensure accurate processing and prevent duplicates
Borgonovo, Erik	8/25/2025	2.6	Review and approve urgent LATAM advance-payment requests to guarantee prompt execution
Borgonovo, Erik	8/25/2025	1.9	Escalate any vendors still lacking signed trade agreements with the Company
Borgonovo, Erik	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Caruso, Nicholas	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Cook, Jacob	8/25/2025	0.4	Email correspondence with the Company accounting related to system discrepancies against trade agreement statement of account reconciliations
Cook, Jacob	8/25/2025	0.9	Review of invoices to be paid in EMEA post-petition payment run for WE 8/29
Cook, Jacob	8/25/2025	1.9	Review of outstanding invoices to be paid against certain vendor trade agreements to be paid WE 8/29 based on reconciled amounts outstanding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/25/2025	1.2	Email correspondence with various materials vendors related to planned disbursements and invoices to be paid under terms of trade agreements
Cook, Jacob	8/25/2025	1.2	Review of post petition accounts payable for incorrectly coded invoices (pre vs. post) for follow-up with the Company accounting
Cook, Jacob	8/25/2025	1.4	Review of ad hoc the Company purchasing vendor investigation requests for payments made since petition date
Cook, Jacob	8/25/2025	1.7	Review of ad hoc the Company purchasing requests for proofs of payment related to trade agreement payments made in prior week
Cook, Jacob	8/25/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/29
Cui, Maggie	8/25/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Cui, Maggie	8/25/2025	0.4	Review the draft email prepared by J. Zhu (A&M) regarding the CIA Approval for Maintenance Services
Grossi, Nick	8/25/2025	0.7	Review and comment re: weekly cash allocations
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA bank payroll accounts
Hamilton, Makenna	8/25/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	8/25/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA bank activity
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA Kyriba activity
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: EMEA UniCredit activity
Hamilton, Makenna	8/25/2025	0.4	Pull and incorporate into regional file: NAFTA Kyriba activity
Hamilton, Makenna	8/25/2025	0.3	Pull Kyriba Brazil activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	8/25/2025	0.7	Pull bank EMEA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.8	Summarize 8/22 cash balances for all regional accounts
Hamilton, Makenna	8/25/2025	2.9	Create daily liquidity report for day end 8/24
Hamilton, Makenna	8/25/2025	0.6	Pull specific country activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull bank 2 NAFTA activity for 8/22 cash flow summary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: Morning NAFTA bank activity
Hamilton, Makenna	8/25/2025	0.4	Pull bank 3 NAFTA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: EMEA bank virtual accounts
Hamilton, Makenna	8/25/2025	0.6	Pull and incorporate into regional file: Afternoon NAFTA bank activity
Hamilton, Makenna	8/25/2025	0.6	Pull activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba NAFTA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba EMEA activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.4	Pull Kyriba China activity for 8/22 cash flow summary
Hamilton, Makenna	8/25/2025	0.6	Pull bank 1 NAFTA activity for 8/22 cash flow summary
Hill, Michael	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Hill, Michael	8/25/2025	1.2	Update payment confirmations for North America invoices
Hill, Michael	8/25/2025	0.9	Investigate vendor for cash in advance versus post petition invoice treatment
Hill, Michael	8/25/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/25/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/25/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/25/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/25/2025	1.3	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Kordupel, Lewis	8/25/2025	2.6	Analyze actual disbursements since the commencement of the case for purposes of cash flow reporting
Kordupel, Lewis	8/25/2025	0.3	Call with L. Kordupel (A&M) and J. Warren (A&M) regarding weekly payment reporting and categorization and next steps related to the same
Liu, Daniel	8/25/2025	2.6	Review the CIA application documents received on the afternoon of August 25 from specific country procurement team and log the tracker list
Liu, Daniel	8/25/2025	0.2	Review the CIA application documents received on the evening of August 26 from specific country procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	8/25/2025	2.8	Review the CIA application documents received on the afternoon of August 25 from China procurement team and log the tracker list
Liu, Daniel	8/25/2025	0.6	Match the CIA invoices with actual payment confirmations on August 25 from AP team
Liu, Daniel	8/25/2025	2.9	Review the CIA application documents received on the morning of August 25 from two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/25/2025	1.9	Review vendor tracker processing analysis for regional updates
Nguyen, Vi Hoa	8/25/2025	2.9	Monitor reported invoices in the tracker and validate amounts and statuses against the Excel record
Nguyen, Vi Hoa	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Nguyen, Vi Hoa	8/25/2025	1.4	Ensure supporting documentation is accurate, approve CIA requests, and send them to the appropriate representatives for booking and payment processing
Nguyen, Vi Hoa	8/25/2025	1.8	Furnish pertinent information and clarifications to aid relevant departments in ensuring the timely and correct handling of payments for CIA requests
Nguyen, Vi Hoa	8/25/2025	2.1	Deliver required information and clarifications to support relevant departments in achieving timely and accurate payment execution for CIA requests
Nguyen, Vi Hoa	8/25/2025	2.2	Provide critical information and clarifications to help relevant departments ensure the punctual and accurate completion of payments for CIA requests
Pacheco, Santiago	8/25/2025	1.9	Send cash in advance requests to payment
Pacheco, Santiago	8/25/2025	1.7	Review status for cash in advance requests with payments team
Pacheco, Santiago	8/25/2025	1.9	Reject and request correction necessary CIA claims
Pacheco, Santiago	8/25/2025	2.4	Review cash in advance requests from the CIA email
Pacheco, Santiago	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Pacheco, Santiago	8/25/2025	0.6	Conference call with the Company to answer questions about the documentation between CIA and normal pay runs
Pack, Laura	8/25/2025	1.9	Assist purchasing and logistics teams by sharing required information or clarifications to ensure prompt and seamless execution of all CIA request payments
Pack, Laura	8/25/2025	2.8	Ensure proper tracking of invoices received in the CIA inbox for EMEA and LATAM requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	8/25/2025	2.8	Evaluate and authorize submitted documents to verify compliance with pro-forma invoices and readiness for processing and payment (LATAM requests)
Pack, Laura	8/25/2025	2.6	Examine and approve invoices that involve advance payments to ensure rapid processing and payment (EMEA requests)
Pack, Laura	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Postolos, Lucas	8/25/2025	0.7	Review of documentation on progress related to DIP Budget variance analysis reporting for week ending August 22
Schmelter, Griffen	8/25/2025	0.3	Pull Kyriba bank activity for Other Countries for week ending 8/22
Schmelter, Griffen	8/25/2025	0.2	Add Brazil payment run data to Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.2	Pull Kyriba bank activity for Brazil for week ending 8/22
Schmelter, Griffen	8/25/2025	0.2	Pull Kyriba bank activity for China for week ending 8/22
Schmelter, Griffen	8/25/2025	0.2	Push Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 8/22 into the Other Regions actuals model
Schmelter, Griffen	8/25/2025	0.3	Add China payment run data to Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.3	Add payment run for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	0.4	Add 8/22 currency conversion to regional actuals models
Schmelter, Griffen	8/25/2025	0.6	Add 8/22 bank balances received from local team to regional actuals models
Schmelter, Griffen	8/25/2025	0.7	Create new currency conversions sheet for FX rates as of 8/22
Schmelter, Griffen	8/25/2025	0.7	Identify intercompany transactions within Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	0.9	Map intercompany counter parties within Other Regions actuals model for activity in week ending 8/22
Schmelter, Griffen	8/25/2025	1.1	Add bank activity for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	1.3	Identify intercompany transactions within actuals model for week ending 8/22
Schmelter, Griffen	8/25/2025	1.4	Consolidate all 8/22 bank balances that have been received from local treasury teams into consolidated sheet
Schmelter, Griffen	8/25/2025	1.4	Reconcile Other Regions bank activity to beginning and ending balances for week ending 8/222
Schmelter, Griffen	8/25/2025	1.7	Reconcile bank activity to beginning and ending balances for week ending 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/25/2025	0.3	Add Kyriba bank activity for week ending 8/22 to actuals model
Schmelter, Griffen	8/25/2025	0.3	Prepare and distribute Flash Cash report for 8/22 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/25/2025	0.5	Correspond with the Company Brazil Treasury team on how bank activity does not tie to cash flow report that they produce
Schmelter, Griffen	8/25/2025	0.3	Prepare and distribute FX rates for USD and Yen Oku conversion to the Company EMEA treasury team as of 8/22
Shahbain, Abraham	8/25/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team
Shahbain, Abraham	8/25/2025	0.3	Call with the Company treasury related to divisional cash conversion analysis
Shiffman, David	8/25/2025	0.6	Correspond with A&M team regarding initiating analysis of historical post-petition spend
Shiffman, David	8/25/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss extended case cash flow projections
Shiffman, David	8/25/2025	1.4	Review latest long term projections and provide feedback and follow up questions to A&M liquidity team
Shiffman, David	8/25/2025	0.7	Call with the Company Management, Treasury and A&M regarding latest cash forecast
Waismann, Heitor	8/25/2025	1.7	Prepare model structure for next cash flow forecast, including base output template and time rule
Waismann, Heitor	8/25/2025	1.9	Prepare capex and other non-operating modeling supports including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/25/2025	0.5	Meeting with D. Webber, H. Waismann (A&M) and Alix Partners team to discuss variance report for week ended in 8/15
Waismann, Heitor	8/25/2025	1.0	Call with D. Shiffman and H. Waismann (A&M) to discuss extended case cash flow projections
Waismann, Heitor	8/25/2025	2.6	Prepare operational receipts modeling supports for tooling, pricing, claims, and aftermarket receipts including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/25/2025	1.2	Prepare support file for professional fee carve out forecast included in approved budget to send to external advisors
Waismann, Heitor	8/25/2025	1.2	Call with the Company treasury team to discuss variance between August and July DIP budget
Waismann, Heitor	8/25/2025	2.1	Prepare variance bridge between preliminary august long term forecast to the July long term forecast and share with the Company
Warren, Joseph	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Warren, Joseph	8/25/2025	0.7	Prepare plan document for weekly trade agreement proof of payment retrievals
Warren, Joseph	8/25/2025	0.3	Call with L. Kordupel (A&M) and J. Warren (A&M) regarding weekly payment reporting and categorization and next steps related to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/25/2025	0.4	Revise proof of payment retrieval plan for feedback received from the Company team
Warren, Joseph	8/25/2025	0.3	Analyze feedback from the Company staff regarding proof of payment process and update materials for the same
Webber, Dan	8/25/2025	0.5	Meeting with D. Webber, H. Waismann (A&M) and Alix Partners team to discuss variance report for week ended in 8/15
Webber, Dan	8/25/2025	0.3	Correspond with F. Hipp, G. Gannon, et al. (K&E) regarding work plan to perfect remaining German assets
Webber, Dan	8/25/2025	0.2	Correspond with C. Turner, G. Schmelter (A&M) regarding cash receipts for WE 8/22
Zehetmair, Stefan	8/25/2025	2.9	Support in checking, approving and distributing invoices to the relevant payment offices
Zehetmair, Stefan	8/25/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/25/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/25/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Monday, August 25
Zhu, Judith	8/25/2025	0.8	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/25/2025	0.6	Review and update the track list and vendor payment list as of August 25, and compile a summary of the daily CIA payment status
Zhu, Judith	8/25/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/25/2025	0.1	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 25
Zhu, Judith	8/25/2025	0.9	Communicate with J. Warren and M. Hill (A&M) via email regarding the CIA Approval for Maintenance Services
Zhu, Judith	8/25/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/25/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/25/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/25/2025	0.4	Communicate with the Company regarding special vendor payments
Zhu, Judith	8/25/2025	0.7	Review the two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.4	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.7	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/25/2025	1.9	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	8/26/2025	2.3	Deliver quick assessment and approval of urgent EMEA requests, responding promptly to CIA communications
Borgonovo, Erik	8/26/2025	1.4	Compile proof of payment and reconcile with the vendor accounts for suppliers who need confirmation before releasing shipments
Borgonovo, Erik	8/26/2025	1.8	Review selected invoices for correct GL coding, assisting A/P clerks with necessary adjustments
Borgonovo, Erik	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Borgonovo, Erik	8/26/2025	1.9	Verify status of vendor trade agreements with the Company, highlighting pending or critical ones
Borgonovo, Erik	8/26/2025	2.1	Assist the Company's EMEA purchasing/logistics teams in resolving uncertainties related to CIA requests
Caruso, Nicholas	8/26/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re 503(b)(9) claim items
Caruso, Nicholas	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Cook, Jacob	8/26/2025	0.3	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 8/29
Cook, Jacob	8/26/2025	0.6	Review of ad hoc the Company purchasing vendor investigation requests for payments made since petition date
Cook, Jacob	8/26/2025	2.1	Select invoices to be paid and apply FDM coding for email trade agreement payments WE 8/29
Cook, Jacob	8/26/2025	0.7	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	1.6	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Cook, Jacob	8/26/2025	1.7	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 8/29
Cook, Jacob	8/26/2025	0.5	Call with J. Cook (A&M) and J. Warren (A&M) regarding available amounts to pay two priority suppliers that are threatening to disrupt operations
Cook, Jacob	8/26/2025	1.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/29
Cook, Jacob	8/26/2025	2.2	Select invoices to be paid and apply FDM coding for trade agreement payments WE 8/29
Cook, Jacob	8/26/2025	1.4	Review of executed trade agreement payment schedules for trade agreements to be paid WE 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	8/26/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/26/2025	1.7	Review and provide comments re: long-term cash flow forecast
Grossi, Nick	8/26/2025	1.5	Analyze current A/P aging and DPO trends
Hamilton, Makenna	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process
Hamilton, Makenna	8/26/2025	0.7	Pull additional NAFTA pay run data for WE 8/22 variance analysis
Hamilton, Makenna	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Hamilton, Makenna	8/26/2025	1.4	Map all professional fees disbursed in WE 8/22
Hamilton, Makenna	8/26/2025	2.9	Create daily liquidity report for day end 8/25
Hamilton, Makenna	8/26/2025	0.8	Create professional fee summary slide for WE 8/22
Hamilton, Makenna	8/26/2025	0.8	Pull additional data for WE 8/22 variance analysis
Hamilton, Makenna	8/26/2025	1.1	Pull additional bank data for WE 8/22 variance analysis
Hill, Michael	8/26/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding cash in advance tool testing
Hill, Michael	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Hill, Michael	8/26/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/26/2025	1.2	Analyze vendor if on cash in advance in Europe to avoid duplicate payments
Hill, Michael	8/26/2025	0.8	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/26/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/26/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/26/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/26/2025	1.6	Update payment confirmations for North America invoices
Kordupel, Lewis	8/26/2025	2.3	Continue analysis of approved disbursements in the post-petition period for purposes of cash flow forecasting
Kordupel, Lewis	8/26/2025	2.7	Analyze approved disbursements in the post-petition period for purposes of cash flow forecasting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Liu, Daniel	8/26/2025	1.1	Match the CIA invoices with actual payment confirmations on August 26 from AP team
Liu, Daniel	8/26/2025	2.6	Review the CIA application documents received on the morning of August 26 from two countries procurement team and log the tracker list
Liu, Daniel	8/26/2025	2.2	Review the CIA application documents received on the afternoon of August 26 from specific country procurement team and log the tracker list
Liu, Daniel	8/26/2025	2.8	Review the CIA application documents received on the afternoon of August 26 from China procurement team and log the tracker list
Liu, Daniel	8/26/2025	0.6	Review the CIA application documents received on the evening of August 26 from specific country procurement team and log the tracker list
Liv-Feyman, Alec	8/26/2025	0.2	Examine processing status updates for all currency classifications
Liv-Feyman, Alec	8/26/2025	0.7	Review processing detail analysis for ASIA dashboard updates
Liv-Feyman, Alec	8/26/2025	0.8	Prepare CIA dashboard processing metrics for BRL tracker
Liv-Feyman, Alec	8/26/2025	0.8	Prepare vendor master mapping for new NAFTA processing entries
Liv-Feyman, Alec	8/26/2025	0.9	Develop vendor payment status breakdown for EUR processing
Liv-Feyman, Alec	8/26/2025	1.1	Develop processing breakdown summary for MXN vendors
Liv-Feyman, Alec	8/26/2025	1.1	Examine CIA dashboard vendor tracking for EMEA region
Liv-Feyman, Alec	8/26/2025	1.2	Update processing confirmation details for USD cash in advance
Liv-Feyman, Alec	8/26/2025	1.2	Update vendor status classification for GBP processing
Liv-Feyman, Alec	8/26/2025	1.4	Analyze CIA dashboard processing metrics by vendor classification
Liv-Feyman, Alec	8/26/2025	0.6	Review vendor tracker mapping detail for updates
Liv-Feyman, Alec	8/26/2025	1.3	Analyze TA POP process for vendor invoice processing
Nguyen, Vi Hoa	8/26/2025	0.4	Offer necessary details and clarifications to enable relevant departments to execute payments for CIA requests accurately and on time
Nguyen, Vi Hoa	8/26/2025	1.1	Check and confirm invoice amounts and statuses in the tracker to maintain accuracy in Excel reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Nguyen, Vi Hoa	8/26/2025	1.9	Check supporting documents, authorize CIA requests, and forward them to the designated representatives for execution of booking and payment
Nguyen, Vi Hoa	8/26/2025	1.9	Make available required details and clarifications to support relevant departments in achieving accurate, timely payment processing for CIA requests
Nguyen, Vi Hoa	8/26/2025	2.8	Present essential data and clarifications to assist relevant departments in managing timely and precise payment execution for CIA requests
Nguyen, Vi Hoa	8/26/2025	1.4	Ensure correctness of invoice amounts and statuses by reviewing entries in the tracker and Excel file
Pacheco, Santiago	8/26/2025	2.3	Review additional requests received from the CIA inbox for processing
Pacheco, Santiago	8/26/2025	1.8	Reject and request correction on incorrect cash in advance payment claims
Pacheco, Santiago	8/26/2025	1.5	Send cash in advance requests to AP teams in NAFTA
Pacheco, Santiago	8/26/2025	1.4	Review status for cash in advance requests with AP team in Mexico and India
Pacheco, Santiago	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Pack, Laura	8/26/2025	2.1	Provide the necessary support to purchasing and logistics by answering queries and supplying information to guarantee timely processing of CIA requests
Pack, Laura	8/26/2025	2.9	Examine and confirm all submitted documents meet pro-forma invoice criteria and include all essential details for processing and payment (LATAM)
Pack, Laura	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Pack, Laura	8/26/2025	2.7	Conduct review and approval of invoices needing upfront payments to expedite processing and payment execution (EMEA requests)
Pack, Laura	8/26/2025	2.3	Review and track invoices arriving in the CIA inbox for EMEA and LATAM
Postolos, Lucas	8/26/2025	0.8	Review of reconciliation of flash cash reporting compared to weekly cash balances provided by regional treasury teams
Postolos, Lucas	8/26/2025	0.9	Research into ordinary course professional payments to provide support to treasury on payment processes
Postolos, Lucas	8/26/2025	0.4	Revise documentation related to professional fee payment procedures for K&E team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Postolos, Lucas	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Postolos, Lucas	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process
Postolos, Lucas	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Postolos, Lucas	8/26/2025	0.2	Review of daily cash report for August 25 from M. Hamilton (A&M), including providing feedback for revisions
Postolos, Lucas	8/26/2025	0.9	Review of outgoing professional fee disbursements, including correspondences with M. Hamilton (A&M)
Postolos, Lucas	8/26/2025	0.6	Revise documentation related to professional fee payment procedures for the Company treasury
Schmelter, Griffen	8/26/2025	0.7	Map intercompany parties within NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	1.8	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. variance analysis Turkey transaction process
Schmelter, Griffen	8/26/2025	1.8	Investigate differences between historical bank account balances and what was published in previous variance reports
Schmelter, Griffen	8/26/2025	1.3	Identify intercompany transactions within EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	1.1	Identify intercompany transactions within NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	0.8	Map intercompany counter parties within actuals model for activity in week ending 8/22
Schmelter, Griffen	8/26/2025	0.6	Create listing of week ending balances from petition date until week ending 8/22
Schmelter, Griffen	8/26/2025	0.3	Pull and review consolidated bank balances as of 8/25 for reporting summary
Schmelter, Griffen	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Schmelter, Griffen	8/26/2025	0.9	Map intercompany parties within EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/26/2025	0.8	Reconcile NAFTA actuals model with the Company treasury team Daily Cash Flow for week ending 8/22
Schmelter, Griffen	8/26/2025	1.4	Reconcile EMEA actuals model with the Company treasury team Daily Cash Flow for week ending 8/22
Schmelter, Griffen	8/26/2025	0.3	Prepare and distribute Flash Cash report for 8/25 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/26/2025	0.2	Correspond with the Company Brazil treasury team on how to interpret file sent regarding payments and collections detail for week ending 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/26/2025	0.2	Correspond with the Company Turkey treasury team on intercompany transactions for which there are no balancing transactions
Shahbain, Abraham	8/26/2025	0.9	Review proposed post petition payments for specific regions
Shahbain, Abraham	8/26/2025	1.3	Create analysis summarizing payment breakdown by vendor category for select regions
Shahbain, Abraham	8/26/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss subsequent funding needs
Shiffman, David	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Shiffman, David	8/26/2025	0.4	Correspond with A&M and K&E related to DIP agreement reporting requirements
Shiffman, David	8/26/2025	0.2	Calls with D. Webber, D. Shiffman (A&M) to discuss mapping FDM relief to bank transaction data
Shiffman, David	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Shiffman, David	8/26/2025	0.8	Call with D. Shiffman, H. Waismann (A&M) to align on next steps of 13-week cash flow update and extended DIP budget
Shiffman, David	8/26/2025	2.7	Working sessions with A&M team to review progress of updated DIP Budget and extended monthly forecast
Shiffman, David	8/26/2025	0.8	Finalize factoring status report to send to UCC and AHG advisors
Shiffman, David	8/26/2025	1.1	Review historical post-petition disbursement analysis and provide feedback to A&M team
Shiffman, David	8/26/2025	0.7	Call with A&M vendor and liquidity teams to review cash actualization process
Shiffman, David	8/26/2025	0.7	Prepare for upcoming liquidity forecasting calls with Management and AHG
Shiffman, David	8/26/2025	0.6	Call with the Company treasury and A&M regarding latest long term cash projections
Stegenga, Jeff	8/26/2025	0.4	Correspond with N. Grossi and T. Simion (A&M) re: liquidity update and latest timing of revised DIP forecast needs in 2026
Waismann, Heitor	8/26/2025	0.8	Call with D. Shiffman, H. Waismann (A&M) to align on next steps of 13-week cash flow update and extended DIP budget
Waismann, Heitor	8/26/2025	2.8	Prepare operational disbursements modeling supports for SG&A, other production costs and tariffs, including transforming accruals to cash, re: new cash flow model
Waismann, Heitor	8/26/2025	2.6	Prepare debt schedule forecast, re.: new cash flow model
Waismann, Heitor	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Waismann, Heitor	8/26/2025	1.4	Prepare professional fee support forecast, re.: new cash flow model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/26/2025	0.7	Prepare monthly support forecast to drive weekly modeling inputs for operational receipts and disbursements, re.: new cash flow model
Waismann, Heitor	8/26/2025	2.1	Prepare receipts forecast template for the Company to provide feedback on receipts by customer by week
Warren, Joseph	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Warren, Joseph	8/26/2025	0.5	Call with J. Cook (A&M) and J. Warren (A&M) regarding available amounts to pay two priority suppliers that are threatening to disrupt operations
Warren, Joseph	8/26/2025	0.6	Analyze certain supplier claim of violation of trade agreement and prepare next steps relating to the same
Warren, Joseph	8/26/2025	0.5	Update plan document for weekly trade agreement proof of payment retrievals per feedback received from the Company team
Warren, Joseph	8/26/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding cash in advance tool testing
Warren, Joseph	8/26/2025	0.1	Coordinate with the Company staff to release certain payments to prevent disruption to operations
Warren, Joseph	8/26/2025	0.3	Analyze request from the Company team relating to cash in advance mailbox and respond to the same
Webber, Dan	8/26/2025	1.2	Discuss among D. Shiffman, D. Webber, L. Postolos, L. Kordupel, and J. Cook (A&M) regarding first day motion relief data reconciliation
Webber, Dan	8/26/2025	0.5	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	8/26/2025	1.7	Working session with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. cash actuals updates WE 8/22
Webber, Dan	8/26/2025	0.2	Calls with D. Webber, D. Shiffman (A&M) to discuss mapping FDM relief to bank transaction data
Weiland, Brad	8/26/2025	0.2	Correspond with A. Shahbain (A&M), J. Cook (A&M), N. Caruso (A&M) re payment items
Zehetmair, Stefan	8/26/2025	2.8	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/26/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/26/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/26/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, L. Pack, S. Pacheco, M. Hill, E. Borgonovo, and V. Nguyen (A&M) regarding issues as of Tuesday, August 26
Zhu, Judith	8/26/2025	0.2	Review the email regarding the supplier's request for advance payment
Zhu, Judith	8/26/2025	0.3	Update the track list and vendor payments according to the canceled China CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/26/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 26
Zhu, Judith	8/26/2025	0.9	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/26/2025	0.7	Review and update the track list and vendor payment list as of August 26, and compile a summary of the daily CIA payment status
Zhu, Judith	8/26/2025	0.4	Discuss the vendor advance payment issue and the matter with M. Hill (A&M) on Teams
Zhu, Judith	8/26/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/26/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/26/2025	1.4	Review two countries CIAs received in the afternoon (1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	1.4	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	2.1	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	1.8	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/26/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/26/2025	0.2	Review China payment list provided by the Company to check if it aligns with A&M's approval
Borgonovo, Erik	8/27/2025	1.3	Ensure ongoing monitoring of EMEA requests for accuracy, correct posting, and prevention of duplicates
Borgonovo, Erik	8/27/2025	2.1	Review and approve LATAM invoices under advance-payment terms for expedited action
Borgonovo, Erik	8/27/2025	1.6	Evaluate and approve EMEA prepayment invoices for immediate release
Borgonovo, Erik	8/27/2025	2.6	Validate the accounting treatment of specific invoices with A/P clerks, adjusting GL codes as required
Borgonovo, Erik	8/27/2025	1.7	Manage CIA inbox requests by reviewing and validating urgent prepayment invoices
Borgonovo, Erik	8/27/2025	1.8	Review LATAM CIA documentation, approve requests, and forward to the Company team for processing
Cook, Jacob	8/27/2025	0.4	Correspond with the Company regional accounting teams confirming payments to be made in specific country against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming open payable balances in Thailand related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.4	Correspond with the Company regional accounting teams confirming payments to be made in China against trade agreements during WE 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming open payable balances in China related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming open payable balances in specific country related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Correspond with the Company regional accounting teams confirming payments to be made in LATAM against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming payments to be made in Thailand against trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.2	Correspond with the Company regional accounting teams confirming open payable balances in LATAM related to vendors with trade agreements during WE 8/29
Cook, Jacob	8/27/2025	0.3	Consolidate weekly payments made from EMEA filing entities for WE 8/22
Cook, Jacob	8/27/2025	1.3	Review of historical payment vendor mapping against trade agreements to ensure compliance / overpayment status for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	1.1	Continue review of outstanding accounts payable for vendors with trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Cook, Jacob	8/27/2025	0.9	Continue review of executed trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.6	Consolidate weekly payments made from NAFTA filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.6	Continue review of executed email trade agreement payment schedules for trade agreements to be paid WE 8/29
Cook, Jacob	8/27/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding certain payments contemplated for this week and the status of corresponding invoices in accounts payable in order to make those payments
Cook, Jacob	8/27/2025	0.4	Consolidate weekly payments made from China filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.4	Consolidate weekly payments made from LATAM filing entities for WE 8/22
Cook, Jacob	8/27/2025	0.3	Consolidate weekly payments made from specific country filing entities for WE 8/22
Cui, Maggie	8/27/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Dvorak, Michael	8/27/2025	0.3	Telephone conference with B. Weiland and M. Dvorak (A&M) re cash forecast items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Grossi, Nick	8/27/2025	1.0	Prepare and participate in discussion with the Company team related to cash flow
Grossi, Nick	8/27/2025	0.7	Review factoring status and outstanding invoices
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - Turkey
Hamilton, Makenna	8/27/2025	0.7	Map all NAFTA disbursements in WE 8/22 - bank 1
Hamilton, Makenna	8/27/2025	0.7	Map all EMEA disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - UniCredit
Hamilton, Makenna	8/27/2025	0.9	Map all NAFTA disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.6	Map all EMEA disbursements in WE 8/22 - bank 3
Hamilton, Makenna	8/27/2025	0.8	Map all China disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/27/2025	0.8	Map all NAFTA disbursements in WE 8/22 - bank 1 Manual
Hamilton, Makenna	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFF variance analysis
Hamilton, Makenna	8/27/2025	0.9	Map all NAFTA disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/27/2025	0.7	Map all EMEA disbursements in WE 8/22 - bank 2
Hill, Michael	8/27/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/27/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/27/2025	0.4	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/27/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/27/2025	1.7	Analyze vendor for portions of claim designated executory by historical precedent
Hill, Michael	8/27/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/27/2025	0.2	Send out evening cash in advance summary tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Kordupel, Lewis	8/27/2025	1.3	Prepare analysis for working capital assumptions in the business plan model
Kordupel, Lewis	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Liu, Daniel	8/27/2025	0.6	Match the CIA invoices with actual payment confirmations on August 27 from AP team
Liu, Daniel	8/27/2025	2.8	Review the CIA application documents received on the morning of August 27 from two countries procurement team and log the tracker list
Liu, Daniel	8/27/2025	2.7	Review the CIA application documents received on the afternoon of August 27 from China procurement team and log the tracker list
Liu, Daniel	8/27/2025	0.8	Review the CIA application documents received on the evening of August 27 from specific country procurement team and log the tracker list
Liu, Daniel	8/27/2025	2.6	Review the CIA application documents received on the afternoon of August 27 from specific country procurement team and log the tracker list
Liv-Feyman, Alec	8/27/2025	0.9	Develop vendor tracker processing breakdown for USD dashboard
Liv-Feyman, Alec	8/27/2025	1.2	Update processing status classification for MXN vendors
Liv-Feyman, Alec	8/27/2025	0.8	Prepare vendor status tracking analysis for ASIA region
Liv-Feyman, Alec	8/27/2025	1.3	Analyze TA POP process for invoice detail confirmation
Liv-Feyman, Alec	8/27/2025	1.1	Examine processing detail analysis for BRL cash in advance
Liv-Feyman, Alec	8/27/2025	1.1	Examine CIA dashboard processing metrics for LATAM tracker
Liv-Feyman, Alec	8/27/2025	0.9	Develop payment confirmation tracker for NAFTA processing
Liv-Feyman, Alec	8/27/2025	0.8	Prepare CIA dashboard vendor mapping detail for GBP
Liv-Feyman, Alec	8/27/2025	0.7	Review vendor master mapping to CIA vendors
Liv-Feyman, Alec	8/27/2025	0.6	Review vendor payment status tracking across all regions
Liv-Feyman, Alec	8/27/2025	1.4	Analyze CIA dashboard vendor processing breakdown by region
Liv-Feyman, Alec	8/27/2025	0.3	Update processing detail summary for EMEA vendor dashboard
Nguyen, Vi Hoa	8/27/2025	2.4	Share vital information along with needed clarifications with relevant departments, ensuring they can execute payments promptly and accurately for CIA requests
Nguyen, Vi Hoa	8/27/2025	1.9	Review incoming emails from Purchasing related to CIA requests, then initiate urgent payment processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/27/2025	1.1	Examine new messages from the Purchasing team concerning CIA requests, followed by prompt handling of payments
Nguyen, Vi Hoa	8/27/2025	0.6	Audit reported invoices in the tracker to verify that amounts and statuses are accurately captured in Excel
Nguyen, Vi Hoa	8/27/2025	0.2	Validate invoice details in the tracker, ensuring accurate reflection of amounts and statuses in the Excel file
Nguyen, Vi Hoa	8/27/2025	1.2	Convey important details along with necessary explanations so that all involved teams can process CIA-related payments correctly and without delay
Nguyen, Vi Hoa	8/27/2025	2.8	Review and validate documentation, approve CIA requests, and route them to the assigned representatives for booking and payment handling
Pacheco, Santiago	8/27/2025	2.4	Analyze and process cash in advance requests from the CIA inbox
Pacheco, Santiago	8/27/2025	1.8	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	8/27/2025	1.4	Reject and ask for correction on incorrect CIA claims
Pacheco, Santiago	8/27/2025	1.9	Review status for CIA requests with AP team in Mexico and India
Pacheco, Santiago	8/27/2025	0.4	Prepare daily conference call with the Company and S. Pacheco (A&M)
Pack, Laura	8/27/2025	2.4	Facilitate purchasing and logistics processes by offering information and clarifications to ensure smooth and timely payment execution for all submitted CIA requests
Pack, Laura	8/27/2025	2.8	Keep track of all invoices received in the CIA inbox related to EMEA and LATAM requests
Pack, Laura	8/27/2025	2.8	Approve and review invoices requiring advance payments for urgent handling and timely payment execution (EMEA requests)
Pack, Laura	8/27/2025	2.6	Review, assess and approve submitted documents to guarantee they comply with pro-forma invoices and are complete for payment execution (LATAM requests)
Postolos, Lucas	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFF variance analysis
Postolos, Lucas	8/27/2025	0.9	Revise DIP Budget variance analysis materials for week ending August 22 prior to internal distribution
Postolos, Lucas	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Postolos, Lucas	8/27/2025	0.6	Prepare documentation for M. Hamilton (A&M) regarding retained and ordinary course professional payment procedures
Postolos, Lucas	8/27/2025	2.1	Reconcile first day motion relief inputs with bank data for disbursements in the week ending August 22
Postolos, Lucas	8/27/2025	2.3	Revise regional cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Schmelter, Griffen	8/27/2025	0.5	Pull all intercompany transactions from the NAFTA actuals model for week ending 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	8/27/2025	1.9	Working session with L. Postolos, G. Schmelter, and M. Hamilton (A&M) re. DCFF variance analysis
Schmelter, Griffen	8/27/2025	2.1	Investigate differences between historical bank account balances and what was published in previous variance reports relating to additional comments from A&M team member
Schmelter, Griffen	8/27/2025	1.8	Identify intercompany transactions which do not have a matching transactions within the compiled intercompany sheet for week ending 8/22
Schmelter, Griffen	8/27/2025	1.6	Determine whether unbalanced intercompany transactions are in fact intercompany transactions and update regional actuals model to reflect determinations
Schmelter, Griffen	8/27/2025	0.6	Pull all intercompany transactions from the EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.4	Pull receipts data from EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.4	Pull all intercompany transactions from the Other regions actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.4	Pull all intercompany transactions from the actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from Other Regions actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull receipts data from actuals model for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Pull and review consolidated bank balances as of 8/26 for reporting summary
Schmelter, Griffen	8/27/2025	0.9	Map all new receipt counter parties within receipts categorizations file for week ending 8/22
Schmelter, Griffen	8/27/2025	0.3	Prepare and distribute Flash Cash report for 8/65 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/27/2025	0.4	Correspond with the Company Turkey treasury team on intercompany transactions for which there are no balancing transactions for week ending 8/22
Shahbain, Abraham	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Shiffman, David	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Shiffman, David	8/27/2025	1.2	Review draft of updated 13-week cash forecast and extended monthly forecasts
Shiffman, David	8/27/2025	0.6	Finalize and distribute materials related to Brazil cash repatriation to Management for review
Shiffman, David	8/27/2025	1.3	Prepare draft materials to support Management discussions with key customers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/27/2025	0.9	Prepare preliminary monthly 2026 revenue build for extended cash forecast for Company review
Shiffman, David	8/27/2025	0.9	Call with Management and A&M to review liquidity forecast
Shiffman, David	8/27/2025	0.8	Review preliminary results of historical vendor payment analysis
Shiffman, David	8/27/2025	0.8	Correspond with K&E and Company regarding submission of monthly financials per DIP reporting requirements
Shiffman, David	8/27/2025	0.7	Call with SVP and the Company Management to review monthly and weekly cash forecasting efforts
Turner, Cari	8/27/2025	0.9	Review and provide comments on updated vendor disbursements for 13-week cash forecast
Turner, Cari	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Waismann, Heitor	8/27/2025	1.9	Prepare output pages with 13-week cash flows and supporting charts and summary for first-day-motion and main customers receipts, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	0.5	Prepare forecast for first day motion, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	0.8	Prepare forecast for transfers to other debtors and to non-debtors, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	2.1	Prepare presentation including liquidity line chart to be presented to specific customer
Waismann, Heitor	8/27/2025	1.6	Prepare tabs for actuals and forecast, consolidating each receipt and disbursement line item into this tab, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.0	Update amounts of base forecast for Capex, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	0.9	Prepare forecast for cash-in-advance amounts and adjust modeling to reflect reduction to materials paid on terms for the materials already paid via cash-in-advance, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	2.4	Update base amounts of base forecast for operational receipts and disbursements based on current approved cash flow, re.: new cash flow forecast model
Waismann, Heitor	8/27/2025	1.2	Prepare analysis on specific customer's open accounts receivable
Waismann, Heitor	8/27/2025	1.8	Prepare payroll summary for the next 13 weeks using inputs from the Company
Waismann, Heitor	8/27/2025	0.7	Call with the Company factoring team to discuss weekly reporting on factoring
Warren, Joseph	8/27/2025	0.3	Call with J. Cook (A&M) and J. Warren (A&M) regarding certain payments contemplated for this week and the status of corresponding invoices in accounts payable in order to make those payments
Warren, Joseph	8/27/2025	0.2	Revise plan document for weekly trade agreement proof of payment retrievals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	8/27/2025	0.2	Prepare request for the Company team regarding proof of payment process for week ending 8/29
Webber, Dan	8/27/2025	0.2	Correspond with M. Chan, et al. (K&E) regarding perfection of certain German assets
Webber, Dan	8/27/2025	0.4	Prepare analysis for K&E to schedule owned real estate properties for perfection
Webber, Dan	8/27/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, D. Webber, A. Shahbain, L. Kordupel, L. Postolos, J. Cook (A&M) regarding open items related to weekly disbursement reporting, including next steps
Webber, Dan	8/27/2025	2.9	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate bank actuals pay run data
Webber, Dan	8/27/2025	0.3	Correspond with the Company management regarding real estate properties owned in excess of certain threshold value
Webber, Dan	8/27/2025	0.9	Revise by-vendor reconciliation between A&M approved disbursements and the Company management authorized disbursements to incorporate bank actuals pay manual payment data
Webber, Dan	8/27/2025	0.5	Call with D. Webber (A&M) and the Company management to discuss certain real estate values for inclusion in financing documentation
Webber, Dan	8/27/2025	0.1	Correspond with L. Kordupel (A&M) regarding reconciliation of bank actuals data to the Company management authorized disbursements
Weiland, Brad	8/27/2025	0.7	Review and revise cash forecast items
Weiland, Brad	8/27/2025	0.2	Correspond with A&M team re cash forecast items
Weiland, Brad	8/27/2025	0.3	Telephone conference with B. Weiland and M. Dvorak (A&M) re cash forecast items
Zehetmair, Stefan	8/27/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/27/2025	2.2	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/27/2025	2.1	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/27/2025	0.4	Review and update the track list and vendor payment list as of August 27, and compile a summary of the daily CIA payment status
Zhu, Judith	8/27/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/27/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/27/2025	0.3	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/27/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 27
Zhu, Judith	8/27/2025	0.3	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/27/2025	0.2	Review the Thailand CIAs received in the afternoon and reply to E. Borgonovo (A&M)
Zhu, Judith	8/27/2025	0.3	Review China payment list provided by the Company to check if it aligns with A&M's approval
Zhu, Judith	8/27/2025	1.8	Review two countries CIAs received in the afternoon (2nd batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	1.7	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	1.6	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	1.2	Review two countries CIAs received in the evening and respond to the procurement and the Company processing team
Zhu, Judith	8/27/2025	0.6	Discuss with the Company Procurement the reason why the suppliers' August CIAs are roughly double those of July
Zhu, Judith	8/27/2025	0.4	Follow up with the Company to determine why the approved CIA has not yet been paid
Zhu, Judith	8/27/2025	0.3	Review the Company Procurement's email regarding the CIA request cancellation, respond to the Processing and Procurement teams, and update the track list and vendor payment list accordingly
Zhu, Judith	8/27/2025	0.2	Review specific country payment list provided by the Company to check if it aligns with A&M's approval, and follow up with the Company on the reasons for non-payment
Borgonovo, Erik	8/28/2025	2.1	Approve and release advance-payment invoices across EMEA and LATAM, ensuring timely execution
Borgonovo, Erik	8/28/2025	1.9	Evaluate advance payment requests submitted via invoices, coordinated approvals, and ensured urgent submission for accelerated processing
Borgonovo, Erik	8/28/2025	1.6	Provide guidance and clarifications to internal departments to support the accurate and timely execution of CIA-related payments in both EMEA and LATAM
Borgonovo, Erik	8/28/2025	1.8	Maintain alignment between payment confirmations recorded in the tracking system and those received via email communication to guarantee data consistency
Borgonovo, Erik	8/28/2025	1.3	Authorize EMEA invoices involving prepayments and collaborate with relevant the Company's internal functions to ensure rapid processing and execution of payments
Borgonovo, Erik	8/28/2025	2.4	Review all supporting documentation, approve CIA requests, and route them to the appropriate the Company contacts to ensure accurate booking and timely payment processing
Borgonovo, Erik	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Caruso, Nicholas	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/28/2025	0.7	Call with the Company purchasing and materials vendor to discuss payment terms related to executed trade agreement
Cook, Jacob	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Cook, Jacob	8/28/2025	0.4	Call with M. Hill (A&M) and J. Cook (A&M) regarding proof of payment for trade agreements
Cook, Jacob	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Cook, Jacob	8/28/2025	1.2	Review of FDM coding for actual payments made during as reported by company for WE 8/22
Cook, Jacob	8/28/2025	1.4	Prepare weekly FDM reporting for vendor relief categories
Cui, Maggie	8/28/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/28/2025	0.7	Review and provide comments re: cash variance report
Hamerski, Grace	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Hamilton, Makenna	8/28/2025	0.6	Map all Argentina disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	0.7	Map all China disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	8/28/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hamilton, Makenna	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Hamilton, Makenna	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Hamilton, Makenna	8/28/2025	0.8	Map all Thailand disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	0.7	Map all country specific disbursements in WE 8/22 - bank data
Hamilton, Makenna	8/28/2025	0.6	Map all Brazil disbursements in WE 8/22 - Kyriba
Hamilton, Makenna	8/28/2025	0.7	Map all Brazil disbursements in WE 8/22 - pay run
Hamilton, Makenna	8/28/2025	0.8	Map all country specific disbursements in WE 8/22 - pay run
Hill, Michael	8/28/2025	0.7	Analyze cash in advance requests for potential cash in advance versus customary trade terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/28/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/28/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/28/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/28/2025	1.7	Locate proof of payments for vendor for cash in advance payments over the last month
Hill, Michael	8/28/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Hill, Michael	8/28/2025	1.9	Update payment confirmations for North America invoices
Hill, Michael	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Hill, Michael	8/28/2025	0.4	Call with M. Hill (A&M) and J. Cook (A&M) regarding proof of payment for trade agreements
Hill, Michael	8/28/2025	1.7	Update invoice tracker for North America invoices
Hill, Michael	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Kordupel, Lewis	8/28/2025	2.3	Continue preparing analysis of approved first day motion relief by vendor for purposes of cash flow forecasting
Kordupel, Lewis	8/28/2025	2.8	Prepare analysis of approved first day motion relief by vendor for purposes of cash flow forecasting
Kordupel, Lewis	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Liu, Daniel	8/28/2025	0.4	Match the CIA invoices with actual payment confirmations on August 28 from AP team
Liu, Daniel	8/28/2025	0.7	Review the CIA application documents received on the afternoon of August 28 from Thailand procurement team and log the tracker list
Liu, Daniel	8/28/2025	2.8	Review the CIA application documents received on the afternoon of August 28 from China procurement team and log the tracker list
Liu, Daniel	8/28/2025	2.8	Review the CIA application documents received on the afternoon of August 28 from specific country procurement team and log the tracker list
Liu, Daniel	8/28/2025	2.7	Review the CIA application documents received on the morning of August 28 from the two countries procurement team and log the tracker list
Liv-Feyman, Alec	8/28/2025	0.9	Develop vendor status tracking for cash in advance processing
Liv-Feyman, Alec	8/28/2025	0.6	Review CIA dashboard processing status across currency types

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/28/2025	0.7	Review monthly CIA spend vs vendor master spend analysis
Liv-Feyman, Alec	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Liv-Feyman, Alec	8/28/2025	0.8	Prepare CIA dashboard vendor mapping for ASIA processing
Liv-Feyman, Alec	8/28/2025	0.8	Prepare TA POP process for invoice reconciliation
Liv-Feyman, Alec	8/28/2025	0.9	Analyze CIA dashboard processing breakdown by currency type
Liv-Feyman, Alec	8/28/2025	1.2	Update vendor tracker status classification for GBP processing
Liv-Feyman, Alec	8/28/2025	0.9	Develop vendor status summary for NAFTA processing tracker
Liv-Feyman, Alec	8/28/2025	1.4	Analyze processing detail updates for vendor mapping updates
Liv-Feyman, Alec	8/28/2025	1.1	Examine vendor payment status breakdown for LATAM tracker
Liv-Feyman, Alec	8/28/2025	0.2	Analyze vendor master mapping detail for USD processing
Liv-Feyman, Alec	8/28/2025	1.1	Examine vendor payment confirmation tracking for all regions
Liv-Feyman, Alec	8/28/2025	0.9	Develop CIA dashboard processing metrics for MXN vendors
Liv-Feyman, Alec	8/28/2025	1.2	Update processing confirmation details for EMEA vendor dashboard
Liv-Feyman, Alec	8/28/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M) regarding cash in advance proof of payment confirmations reconciliation walkthrough
Liv-Feyman, Alec	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Loop, Stuart	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Nguyen, Vi Hoa	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Nguyen, Vi Hoa	8/28/2025	1.1	Evaluate new Purchasing emails tied to CIA requests and ensure timely processing of urgent payments
Nguyen, Vi Hoa	8/28/2025	2.9	Validate supporting documents, approve CIA requests, and route them to the appropriate representatives for timely processing
Nguyen, Vi Hoa	8/28/2025	1.8	Inspect emails from Purchasing concerning CIA requests and follow up with immediate payment processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/28/2025	1.3	Compare reported invoices in the tracker with the Excel file to ensure accuracy of amounts and statuses
Nguyen, Vi Hoa	8/28/2025	0.7	Assess incoming communications from Purchasing on CIA requests, then carry out urgent payment procedures
Nguyen, Vi Hoa	8/28/2025	0.6	Go through new CIA-related emails from Purchasing and promptly address any urgent payment needs
Nguyen, Vi Hoa	8/28/2025	1.7	Check newly received Purchasing emails about CIA requests and take action on urgent payment tasks
Pacheco, Santiago	8/28/2025	1.4	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	8/28/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	8/28/2025	1.9	Review status for cash in advance open items regarding requests with AP team
Pacheco, Santiago	8/28/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Pacheco, Santiago	8/28/2025	0.4	Conference call with the Company to provide update about open items, risks, next steps
Pack, Laura	8/28/2025	2.7	Evaluate, review and authorize invoices with advance payment obligations to support fast processing and payment (EMEA requests)
Pack, Laura	8/28/2025	2.8	Keep an organized record of invoices received in the CIA inbox for both EMEA and LATAM regions
Pack, Laura	8/28/2025	2.6	Answer questions from purchasing and logistics by supplying any required information or clarifications to support timely and efficient execution of CIA request payments
Pack, Laura	8/28/2025	1.9	Validate and approve all submitted documents to ensure they adhere to pro-forma invoice standards and contain all necessary information for processing and payment (LATAM requests)
Pack, Laura	8/28/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with N. Caruso, L. Pack, S. Pacheco, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, August 28
Postolos, Lucas	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Postolos, Lucas	8/28/2025	2.1	Revise North American region cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Postolos, Lucas	8/28/2025	2.1	Prepare support excel details requested by Alix team related to August DIP Budget variance reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/28/2025	0.4	Discuss among Alix team, D. Webber, and L. Postolos (A&M) regarding intercompany report reconciliation
Postolos, Lucas	8/28/2025	1.8	Revise DIP Budget variance analysis materials for week ending August 22
Postolos, Lucas	8/28/2025	1.7	Revise European region cash actuals files to provide revisions for DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/28/2025	0.9	Prepare documentation related to professional fee payments coming due, including correspondences with M. Hamilton (A&M)
Schmelter, Griffen	8/28/2025	0.5	Push receipts data into A&M internal receipts summary sheet for week ending 8/22
Schmelter, Griffen	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Schmelter, Griffen	8/28/2025	0.3	Pull and review consolidated bank balances as of 8/28 for reporting summary
Schmelter, Griffen	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Schmelter, Griffen	8/28/2025	0.7	Update variance report to flex mapping changes withing the all regional actuals models for week ending 8/22
Schmelter, Griffen	8/28/2025	0.4	Categorize China receipts according to customer group for week ending 8/22
Schmelter, Griffen	8/28/2025	0.5	Incorporate First Day Motion relief into consolidated actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.5	Reconcile first day motion relief to payment run within the actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.6	Update receipts file to reflect adjustments to factoring remittances based on revised NAFTA payment run file
Schmelter, Griffen	8/28/2025	0.8	Reconcile first day motion relief to payment run within the EMEA actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	1.3	Investigate discrepancies between NAFTA payment run file and scheduled factoring remittances
Schmelter, Griffen	8/28/2025	1.3	Reconcile distributed variance report to current view of actuals as 8/28
Schmelter, Griffen	8/28/2025	0.4	Pull Brazil receipts data from filed received from the Company Brazil treasury team for week ending 8/22
Schmelter, Griffen	8/28/2025	1.1	Reconcile first day motion relief to payment run within the NAFTA actuals model for week ending 8/22
Schmelter, Griffen	8/28/2025	0.3	Prepare and distribute Flash Cash report for 8/28 to the Company, A&M, K&E and PJT team members
Schmelter, Griffen	8/28/2025	0.4	Pull China receipts from workbooks shared by the Company China treasury team for week ending 8/22
Shahbain, Abraham	8/28/2025	0.7	Review and provide feedback on trade agreement payment proposal
Shiffman, David	8/28/2025	0.6	Review of SG&A payment detail for prior week for variance analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Shiffman, David	8/28/2025	0.6	Review of First Day Motion Relief variances and related correspondence with A&M vendor team
Shiffman, David	8/28/2025	1.4	Coordinate with Treasury to process Emergency Loan interest payment and related correspondence with advisors
Shiffman, David	8/28/2025	1.6	Prepare materials for Company's review related to liquidity outlook for purposes of customer discussions
Shiffman, David	8/28/2025	1.7	Review draft variance report and provide commentary on variances
Shiffman, David	8/28/2025	2.1	Correspond with Management regarding submission of monthly financials per DIP reporting requirements
Turner, Cari	8/28/2025	1.3	Review and provide comments on revised vendor disbursements for 13-week cash forecast
Turner, Cari	8/28/2025	0.8	Review and provide comments on various DIP forecast comparison summary
Waismann, Heitor	8/28/2025	2.5	Prepare variance report comments for the actuals and forecast variance of week ended 8/22
Waismann, Heitor	8/28/2025	0.6	Prepare external version of debt schedule roll forward to send to external parties
Waismann, Heitor	8/28/2025	0.6	Update liquidity chart in PMO presentation
Waismann, Heitor	8/28/2025	0.8	Review receipts by customer actuals report
Waismann, Heitor	8/28/2025	1.1	Prepare payroll support for prior week actuals and compare with forecast
Waismann, Heitor	8/28/2025	1.3	Build vendors spend mechanics and receipts template mechanics in the new cash flow forecast model
Waismann, Heitor	8/28/2025	2.3	Prepare summary of operational assumptions until end of fiscal year 2026
Waismann, Heitor	8/28/2025	0.3	Correspond to MAR leadership to request review of variance report
Waismann, Heitor	8/28/2025	0.5	Call with Company, D. Shiffman, S. Loop, H. Waismann, and G. Hamerski (A&M) to discuss extension of DIP budget through 2026 and alignment to business plan revenue assumptions
Waismann, Heitor	8/28/2025	1.3	Prepare roll forward for specific customer exposure with updated report provide by the Company
Warren, Joseph	8/28/2025	0.6	Prepare reconciliation for certain supplier, analyzing their amounts paid versus their statement of account, pursuant to their trade agreement
Warren, Joseph	8/28/2025	0.8	Working session with M. Hill (A&M), A. Liv-Feyman (A&M), and J. Warren (A&M) regarding the Company cash in advance tool and next steps to review for integration purposes
Webber, Dan	8/28/2025	0.2	Correspond with O. Asimopoulos, et al. (K&E) regarding schedule of certain owned real estate properties for perfection

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/28/2025	0.4	Review weekly DIP variance presentation for WE 8/22/2025
Webber, Dan	8/28/2025	0.2	Correspond with N. Grossi (A&M) regarding go-forward workplan related cash actuals and related reconciliation processes
Webber, Dan	8/28/2025	0.2	Correspond with N. Grossi (A&M) regarding reconciliation between bank actuals and management approved disbursements
Webber, Dan	8/28/2025	0.6	Prepare inventory of cash actuals files for ongoing reconciliation analysis between bank disbursements and management approved disbursements
Webber, Dan	8/28/2025	1.1	Prepare analysis to bridge management approved disbursements to DIP Variance reports
Webber, Dan	8/28/2025	0.4	Discuss among Alix team, D. Webber, and L. Postolos (A&M) regarding intercompany report reconciliation
Webber, Dan	8/28/2025	0.5	Call with D. Webber, L. Postolos, G. Schmelter, and M. Hamilton (A&M) and MAR members regarding variance analysis report WE 8/22
Webber, Dan	8/28/2025	0.6	Call with D. Webber, G. Schmelter, L. Postolos, and M. Hamilton (A&M) and MAR members regarding go forward professional fee invoicing process
Webber, Dan	8/28/2025	0.8	Call with D. Webber, J. Cook, L. Kordupel (A&M) on vendor payment analysis, including next steps
Webber, Dan	8/28/2025	0.3	Review Consolidated regional support file for weekly DIP variance presentation for WE 8/22/2025
Webber, Dan	8/28/2025	1.3	Revise analysis for K&E to schedule owned real estate properties for perfection based on feedback provided by management
Webber, Dan	8/28/2025	0.2	Correspond with the Company management regarding perfection of certain German assets
Weiland, Brad	8/28/2025	0.4	Prepare and revise materials re cashflow forecast
Zehetmair, Stefan	8/28/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/28/2025	2.4	Support in checking, approving and distributing invoices to the relevant payment office
Zehetmair, Stefan	8/28/2025	2.2	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	8/28/2025	0.1	Check and update the latest TA list
Zhu, Judith	8/28/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/28/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	8/28/2025	0.6	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/28/2025	0.9	Review and update the track list and vendor payment list as of August 28, and compile a summary of the daily CIA payment status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/28/2025	1.4	Review specific country CIA payment as of August 28 by cross-checking the vendor names and amounts with the track list and invoices
Zhu, Judith	8/28/2025	1.1	Review the Thailand CIAs received in the morning, update the corresponding tracker list and send it to E. Borgonovo (A&M)
Zhu, Judith	8/28/2025	0.2	Communicate with the Company to discuss the CIA payment refund and outline the subsequent action plan
Zhu, Judith	8/28/2025	0.9	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/28/2025	1.9	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/28/2025	1.4	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Borgonovo, Erik	8/29/2025	1.4	Gather and verify proof of payment against the corresponding vendor transactions, as certain suppliers require confirmation before fulfilling orders
Borgonovo, Erik	8/29/2025	1.9	Provide guidance and clarifications to the Company's internal teams as needed to support the efficient and timely handling of all CIA-related payment requests
Borgonovo, Erik	8/29/2025	1.6	Evaluate EMEA invoices requiring advance payments, approving and submitting them for urgent processing to guarantee prompt execution of payments
Borgonovo, Erik	8/29/2025	1.8	Assess and approve EMEA/LATAM invoices that require advance payments, ensuring they are prioritized for immediate processing and payment execution
Borgonovo, Erik	8/29/2025	2.7	Examine incoming documentation, approve CIA requests, and forward them to the relevant the Company's processing team to ensure timely booking and payment action
Borgonovo, Erik	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Caruso, Nicholas	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Cook, Jacob	8/29/2025	0.4	Review of process documentation related to newly implemented 'proof of payment' processes installed with the Company accounting
Cook, Jacob	8/29/2025	0.4	Email correspondence with the Company purchasing related to invoices to be considered for payment against trade agreements
Cook, Jacob	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Cook, Jacob	8/29/2025	0.8	Prepare schedule of current week trade agreement-related vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.9	Prepare schedule of upcoming normal course post-petition vendor payments to be made related to short-term factoring agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	8/29/2025	1.6	Prepare schedule of future week trade agreement-related vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Cook, Jacob	8/29/2025	0.9	Update weekly PMO materials for WE 8/29
Cook, Jacob	8/29/2025	0.7	Email correspondence with the Company purchasing related to payments made against trade agreements for current week
Cook, Jacob	8/29/2025	0.7	Review of the Company trade agreement payments for week ahead (week ending 9/5) for input into cash allocation and disbursement forecast
Cook, Jacob	8/29/2025	1.3	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Cui, Maggie	8/29/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	8/29/2025	0.4	Review revised payment estimates and reconcile to cash allocations
Hamilton, Makenna	8/29/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	8/29/2025	2.9	Read court docs and verify names and addresses of ordinary course professionals
Hamilton, Makenna	8/29/2025	2.9	Create master list of all retained professionals
Hamilton, Makenna	8/29/2025	0.3	Call with M. Hamilton and M. Jain (A&M) to outline plan to compile a comprehensive contact list of retained professionals and organize summary of ordinary course professionals
Hamilton, Makenna	8/29/2025	2.9	Produce daily liquidity report for all cash balances
Hill, Michael	8/29/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	8/29/2025	0.6	Analyze cash in advance requests for potential cash in advance versus customary trade terms
Hill, Michael	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Hill, Michael	8/29/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/29/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Hill, Michael	8/29/2025	1.8	Update payment confirmations for North America invoices
Hill, Michael	8/29/2025	1.9	Update invoice tracker for North America invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	8/29/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Jain, Manasvi	8/29/2025	2.3	Assist in compiling and updating the contact list of Ordinary Course Professionals
Jain, Manasvi	8/29/2025	0.3	Call with M. Hamilton and M. Jain (A&M) to outline plan to compile a comprehensive contact list of retained professionals and organize summary of ordinary course professionals
Kordupel, Lewis	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Liu, Daniel	8/29/2025	2.8	Review the CIA application documents received on the afternoon of August 29 from China procurement team and log the tracker list
Liu, Daniel	8/29/2025	2.4	Review the CIA application documents received on the afternoon of August 29 from specific country procurement team and log the tracker list
Liu, Daniel	8/29/2025	2.9	Review the CIA application documents received on the morning of August 29 from two countries procurement team and log the tracker list
Liu, Daniel	8/29/2025	1.3	Match the CIA invoices with actual payment confirmations on August 29 from AP team
Liv-Feyman, Alec	8/29/2025	0.8	Prepare processing confirmation analysis for EMEA tracker
Liv-Feyman, Alec	8/29/2025	0.8	Prepare CIA dashboard vendor tracking for GBP processing
Liv-Feyman, Alec	8/29/2025	0.7	Update CIA dashboard vendor processing breakdown for NAFTA
Liv-Feyman, Alec	8/29/2025	0.9	Develop CIA vendor deck summary for regional analysis
Liv-Feyman, Alec	8/29/2025	1.1	Examine vendor payment status classification for ASIA dashboard
Liv-Feyman, Alec	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Liv-Feyman, Alec	8/29/2025	0.6	Update processing status summary for MXN vendor dashboard
Liv-Feyman, Alec	8/29/2025	0.7	Review CIA dashboard processing metrics for LATAM region
Liv-Feyman, Alec	8/29/2025	1.3	Analyze processing detail breakdown for EUR vendor tracking
Liv-Feyman, Alec	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Nguyen, Vi Hoa	8/29/2025	1.8	Examine invoice amounts and statuses in the tracker to confirm reliable and accurate data in Excel
Nguyen, Vi Hoa	8/29/2025	2.2	Screen new emails from Purchasing about CIA requests and initiate necessary steps for urgent payment processing
Nguyen, Vi Hoa	8/29/2025	2.9	Verify all required documents, authorize CIA requests, and escalate them to the assigned representatives for efficient processing
Nguyen, Vi Hoa	8/29/2025	1.3	Check and confirm documentation, complete CIA approvals, and submit the requests to representatives for booking and payment handling
Nguyen, Vi Hoa	8/29/2025	1.2	Review and respond to Purchasing emails regarding CIA requests, ensuring swift execution of urgent payments
Pacheco, Santiago	8/29/2025	2.1	Review and process cash in advance payment requests from the CIA inbox
Pacheco, Santiago	8/29/2025	1.8	Review daily open items status for cash in advance requests with AP team
Pacheco, Santiago	8/29/2025	1.6	Pass over cash in advance requests to AP team for payment execution
Pacheco, Santiago	8/29/2025	1.4	Respond emails asking for correction on incorrect CIA payment requests
Pacheco, Santiago	8/29/2025	1.1	Conference call with the Company to provide update about open items, risks, next steps
Pack, Laura	8/29/2025	2.3	Examine all submitted documents to ensure they comply with pro-forma invoices / advance payments / pre-payments and contain all necessary information for further processing (LATAM)
Pack, Laura	8/29/2025	2.6	Review and approval of invoices requiring advance payments for urgent processing and payment execution (EMEA requests)
Pack, Laura	8/29/2025	2.3	Answer purchasing and logistic by supplying any needed information or clarifications to help ensure smooth and timely execution of payments for all submitted CIA requests
Pack, Laura	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Pack, Laura	8/29/2025	2.6	Track invoices received in the CIA inbox related to EMEA and NAFTA
Postolos, Lucas	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Postolos, Lucas	8/29/2025	0.9	Research into questions from MAR management, including research to provide written responses, regarding DIP Budget variance analysis for week ending August 22
Postolos, Lucas	8/29/2025	0.9	Revise presentation materials for DIP Budget variance analysis for week ending August 22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	8/29/2025	1.1	Prepare support excel details requested by Alix team related to DIP Budget variance report for week ending August 22
Postolos, Lucas	8/29/2025	2.9	Reconcile intercompany transactions to respond to questions from Alix team
Postolos, Lucas	8/29/2025	0.7	Prepare summary of disbursements made by entity out of header accounts for D. Shiffman (A&M)
Postolos, Lucas	8/29/2025	1.7	Prepare documentation related to professional fee payments coming due, including correspondences with D. Shiffman and M. Hamilton (A&M)
Schmelter, Griffen	8/29/2025	0.5	Update consolidated actuals model to include updated results from regional actuals model for week ending 8/22
Schmelter, Griffen	8/29/2025	1.4	Revise intercompany analysis to show that intra regio payments net to zero for week ending 8/22
Schmelter, Griffen	8/29/2025	0.5	Determine which weeks had the largest variance between EMEA payment run and supplier payment summary
Schmelter, Griffen	8/29/2025	0.2	Correspond with A&M colleague regarding the reconciliation of Kyriba payments with the supplier payments summary and next steps
Schmelter, Griffen	8/29/2025	1.1	Reconcile payments that were included in the EMEA payment run, but not included in the supplier payments summary
Schmelter, Griffen	8/29/2025	2.4	Reconcile payments within Kyriba EMEA payment dashboard to summary of supplied repayments provided by EMEA treasure team
Schmelter, Griffen	8/29/2025	0.6	Create excel flat file of consolidated actuals model that can be shared with various parties for week ending 8/22
Schmelter, Griffen	8/29/2025	0.6	Update bank account listing within external consolidated actuals model for balances week ending 8/22
Schmelter, Griffen	8/29/2025	0.3	Call with D. Webber and G. Schmelter (A&M) regarding company supplier payment reconciliation
Shahbain, Abraham	8/29/2025	0.9	Review of customer receipt analysis requested by the Company treasury
Shahbain, Abraham	8/29/2025	0.4	Call with the Company treasury to discuss cash in advance payments
Shahbain, Abraham	8/29/2025	0.6	Call with the Company accounts payable to discuss cash in advance payments
Shiffman, David	8/29/2025	0.9	Follow up with Brazil treasury related to Brazil dividend process and status
Shiffman, David	8/29/2025	0.8	Call with Company, D. Shiffman and H. Waismann (A&M) to discuss receipts template for next 13-week update
Shiffman, David	8/29/2025	1.3	Finalize variance analysis commentary for distribution to notice parties
Shiffman, David	8/29/2025	1.2	Review presentation materials related to extended DIP projections and provide feedback
Shiffman, David	8/29/2025	0.9	Correspond with vendor team on status of updated vendor spend forecast
Shiffman, David	8/29/2025	0.6	Correspond with APAC Treasury regarding treatment of Emergency Loan payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	8/29/2025	0.6	Correspond with A&M regarding working capital impact of customer acceleration
Shiffman, David	8/29/2025	0.5	Call with A&M liquidity team to review payment analysis data inputs
Shiffman, David	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Shiffman, David	8/29/2025	1.2	Working sessions with liquidity team to align on forecast updates and near term priorities
Waismann, Heitor	8/29/2025	1.0	Prepare professional fee accrual summary from latest professional fee forecast
Waismann, Heitor	8/29/2025	0.8	Call with Company, D. Shiffman and H. Waismann (A&M) to discuss receipts template for next 13-week update
Waismann, Heitor	8/29/2025	2.3	Prepare adjusted summary of extended DIP budget forecast, including changes to specific customer and impact of acceleration stop
Waismann, Heitor	8/29/2025	1.7	Adjust receipts forecast with changes to acceleration collections starting in April of 2026
Waismann, Heitor	8/29/2025	1.2	Review professional fee tracker update with additional actual invoices
Waismann, Heitor	8/29/2025	0.6	Review receipts actual summary by customer for week ended 8/22
Waismann, Heitor	8/29/2025	0.3	Prepare summary of first-day-motion to include in DIP budget presentation
Waismann, Heitor	8/29/2025	0.4	Update professional fee tracker to incorporate latest fee estimates for specific firm
Waismann, Heitor	8/29/2025	1.4	Prepare presentation on latest preliminary extended DIP budget
Warren, Joseph	8/29/2025	0.4	Call with M. Hill (A&M), J. Cook (A&M), and J. Warren (A&M) regarding status of proactive trade agreement proof of payment process and next steps to improve that process
Warren, Joseph	8/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Friday, August 29
Warren, Joseph	8/29/2025	0.3	Call with J. Warren, J. Cook, M. Hill, A. Liv-Feyman (A&M), the Company, regarding proof of payment confirmations process
Warren, Joseph	8/29/2025	0.2	Analyze supplier requests for proofs of payment and follow up with the Company staff and A&M team on the same
Webber, Dan	8/29/2025	0.1	Correspond with C. Turner (A&M) regarding receipts variance for WE 8/22/2025
Webber, Dan	8/29/2025	0.3	Call with D. Webber and G. Schmelter (A&M) regarding company supplier payment reconciliation
Webber, Dan	8/29/2025	0.2	Correspond with D. Shiffman, L. Postolos (A&M) regarding calculating weekly adjustment for header account between NAFTA and EMEA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	8/29/2025	0.2	Correspond with O. Asimopoulos, et al. (K&E) regarding schedule of certain German assets for perfection
Webber, Dan	8/29/2025	0.2	Prepare weekly liquidity certificate for WE 8/22
Webber, Dan	8/29/2025	0.3	Prepare summary file for asset detail by German location for the purposes of K&E using information to perfect assets
Webber, Dan	8/29/2025	0.1	Correspond with D. Shiffman (A&M) regarding summary of progress reconciling cash disbursements vs. management approved disbursements
Webber, Dan	8/29/2025	0.1	Correspond with D. Shiffman (A&M) regarding posting of DIP reporting for July financials to lender data room
Webber, Dan	8/29/2025	1.0	Discuss among D. Shiffman, D. Webber, L. Postolos, and L. Kordupel (A&M) regarding reconciliation of vendor disbursements across data sources
Webber, Dan	8/29/2025	0.3	Correspond with L. Postolos, M. Hamilton (A&M) regarding management of professional fee invoices and coordination with management
Webber, Dan	8/29/2025	0.3	Call with the Company management to review asset detail by German location
Zehetmair, Stefan	8/29/2025	1.7	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	8/29/2025	2.4	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	8/29/2025	2.1	Support in checking, approving and distributing invoices to the relevant payment office
Zhu, Judith	8/29/2025	0.2	Check and update the latest TA list
Zhu, Judith	8/29/2025	0.2	Review Procurement's follow-up email regarding CIA payment and confirm the expected payment date
Zhu, Judith	8/29/2025	0.2	Review the CN payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	8/29/2025	0.3	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	8/29/2025	0.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 29
Zhu, Judith	8/29/2025	0.7	Review and update the track list and vendor payment list as of August 29, and compile a summary of the daily CIA payment status
Zhu, Judith	8/29/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Aug 30, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	8/29/2025	0.6	Review China payment list provided by the Company to check if it aligns with A&M's approval, and follow up with the Company on any discrepancies
Zhu, Judith	8/29/2025	0.2	Communicate with the Company regarding the differences between the actual payments and the Procurement Head's approval
Zhu, Judith	8/29/2025	0.3	Reply to the Company Procurement's email regarding whether the invoice is compliant and what additional information is required

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	8/29/2025	0.3	Review specific country payment list provided by the Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	8/29/2025	0.4	Align with the Company Procurement that post liabilities cannot be processed through CIA
Zhu, Judith	8/29/2025	1.9	Review two countries CIAs received in the morning and respond to the procurement and the Company processing team
Zhu, Judith	8/29/2025	1.8	Review two countries CIAs received in the afternoon(1st batch) and respond to the procurement and the Company processing team
Zhu, Judith	8/29/2025	1.6	Review two countries CIAs received in the afternoon(2nd batch) and respond to the procurement and the Company processing team
Hamilton, Makenna	8/30/2025	2.9	Read court docs and verify names and addresses of ordinary course professionals
Liv-Feyman, Alec	8/30/2025	0.9	Develop weekly vendor tracker processing summary for all regions
Liv-Feyman, Alec	8/30/2025	0.8	Prepare paid summary PowerPoint for CIA vendor tracking
Liv-Feyman, Alec	8/30/2025	0.4	Update processing detail analysis for vendor mapping detail
Liv-Feyman, Alec	8/30/2025	0.6	Review processing breakdown analysis across all regional dashboards
Liv-Feyman, Alec	8/30/2025	1.1	Examine vendor payment confirmation details for BRL tracker
Liv-Feyman, Alec	8/30/2025	1.4	Analyze CIA dashboard vendor processing status by currency classification
Schmelter, Griffen	8/30/2025	0.2	Pull Bank account balances as of 8/29
Schmelter, Griffen	8/30/2025	0.2	Add China 8/29 balances to consolidated bank account balances sheet
Schmelter, Griffen	8/30/2025	0.1	Pull Bank account balances as of 8/29
Schmelter, Griffen	8/30/2025	0.6	Consolidate all 8/29 bank balances that have been pulled into single sheet to be distributed to local treasury teams
Schmelter, Griffen	8/30/2025	0.4	Add incremental bank accounts provided by APAC the Company treasury team to bank account listing as of week ending 8/29
Shiffman, David	8/30/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest updated on 13-week cash flow forecast
Shiffman, David	8/30/2025	1.8	Review latest thirteen week forecast materials and provide feedback to A&M team
Shiffman, David	8/30/2025	0.7	Correspond with vendor team regarding forecasted vendor disbursements
Shiffman, David	8/30/2025	1.3	Working session with D. Shiffman and H. Waismann (A&M) to review 13-week cash forecast
Turner, Cari	8/30/2025	0.8	Review draft 13-week cash flow file

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/30/2025	0.3	Adjust cash-in-advance amounts per guidance of A&M leader
Waismann, Heitor	8/30/2025	0.3	Clean up slide 5 of preliminary presentation to match historical presentation's format
Waismann, Heitor	8/30/2025	0.4	Adjust beginning balance of week ended 8/29 using flash cash report
Waismann, Heitor	8/30/2025	0.4	Adjust specific customer's acceleration turn-off impacts to base case of extended DIP budget
Waismann, Heitor	8/30/2025	1.3	Working session with D. Shiffman and H. Waismann (A&M) to review 13-week cash forecast
Waismann, Heitor	8/30/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest updated on 13-week cash flow forecast
Waismann, Heitor	8/30/2025	1.1	Update specific customer's prepayment and repayment amount after comments from A&M leader
Waismann, Heitor	8/30/2025	1.3	Prepare responses to comments from A&M leader over presentation on latest preliminary extended DIP budget
Waismann, Heitor	8/30/2025	2.2	Adjust presentation on latest preliminary extended DIP budget after comments from A&M leader
Waismann, Heitor	8/30/2025	1.4	Update new 13-week cash flow model with latest receipts forecast received from the Company
Waismann, Heitor	8/30/2025	0.7	Update capex figures on new cash flow forecast model with inputs from the Company
Warren, Joseph	8/30/2025	0.3	Analyze status of proof of payment for two priority suppliers asserting that their trade agreement funds have not yet been received
Warren, Joseph	8/30/2025	0.2	Prepare direction for A&M team regarding trade agreement proof of payment exercise
Warren, Joseph	8/30/2025	0.1	Prepare request for A&M team relating to proof of payments needed for two suppliers
Callerio, Lorenzo	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Cook, Jacob	8/31/2025	0.3	Email correspondence with the Company procurement, treasury, and accounting related to trade agreement payments to be made 9/1/25
Cook, Jacob	8/31/2025	0.3	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/29
Cook, Jacob	8/31/2025	0.4	Prepare consolidated payment template for payments to be made on 9/1/25 related to trade agreements
Cook, Jacob	8/31/2025	0.4	Apply FDM coding for trade agreement payments to be made on 9/1/25
Grossi, Nick	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Liv-Feyman, Alec	8/31/2025	1.3	Review vendor tracker status updates for payment confirmation tracking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	8/31/2025	1.1	Examine monthly CIA vendor processing breakdown across regions
Postolos, Lucas	8/31/2025	1.1	Prepare documentation related to professional fee payments coming due, including correspondences with M. Hamilton (A&M)
Schmelter, Griffen	8/31/2025	0.1	Distribute 8/29 bank account balances to local treasury team so that they can add additional balances
Shahbain, Abraham	8/31/2025	0.7	Review and update of vendor overview slides highlighting largest vendors
Shahbain, Abraham	8/31/2025	0.4	Review and provide comments on payment processes slide deck
Shahbain, Abraham	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Shahbain, Abraham	8/31/2025	0.3	Review and update cash forecast timing for post-petition spend
Shiffman, David	8/31/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest variance on long-term receipts forecast
Shiffman, David	8/31/2025	1.7	Finalize draft DIP budget update and send to Company for review
Shiffman, David	8/31/2025	2.1	Prepare draft materials for vendor payment analysis and provide to A&M team for feedback
Shiffman, David	8/31/2025	0.8	Correspond with A&M team regarding professional fee forecast
Shiffman, David	8/31/2025	1.7	Review updated 9-month projections and related variance bridge and provide feedback
Shiffman, David	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Turner, Cari	8/31/2025	0.6	Review updated 13-week cash flow file
Turner, Cari	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Waismann, Heitor	8/31/2025	0.5	Call with D. Shiffman and H. Waismann to discuss latest variance on long-term receipts forecast
Waismann, Heitor	8/31/2025	0.8	Call with N. Grossi, C. Turner, D. Shiffman, A. Shahbain, L. Callerio and H. Waismann (A&M) to review preliminary updated 13-week cash flow, focusing on vendor spend forecast
Waismann, Heitor	8/31/2025	2.7	Prepare complete analysis of comparison between operating receipts between current forecast and prior forecast
Waismann, Heitor	8/31/2025	0.4	Adjust days payables outstanding assumption to materials accruals
Waismann, Heitor	8/31/2025	1.3	Adjust contingency first-day-motion forecast and cash-in-advance amounts after feedback from vendor team
Waismann, Heitor	8/31/2025	0.8	Adjust days payables outstanding assumption to normal course collections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	8/31/2025	2.4	Prepare complete analysis of comparison between operating disbursements between current forecast and prior forecast
Waismann, Heitor	8/31/2025	0.9	Add non-debtor adjustment as a reduction to material disbursements forecast
Warren, Joseph	8/31/2025	0.6	Prepare feedback on first week of proactive trade agreement proof of payment process for the Company management
Athreya, Abhi	9/1/2025	0.6	Compile Ordinary Course Professional (OCP) details through available court documents
Athreya, Abhi	9/1/2025	1.3	Compile restructuring professional details through available court documents
Athreya, Abhi	9/1/2025	0.7	Create Excel summary regarding trade agreement proof of payment documentation
Borgonovo, Erik	9/1/2025	1.8	Work with EMEA purchasing teams to verify invoices and confirm that advance payment terms are correctly reflected
Borgonovo, Erik	9/1/2025	2.2	Review and authorize EMEA invoices requiring prepayment, coordinating with Company's internal functions to secure timely processing and execution of payments
Borgonovo, Erik	9/1/2025	1.4	Record in the tracker the dates when Company's processing team posts the invoice and when payment is made, to support the accounting team in prioritizing outstanding or urgent items
Borgonovo, Erik	9/1/2025	2.4	Ensure LATAM invoices are evaluated for urgency and prioritized based on the criticality of goods or services to business continuity
Borgonovo, Erik	9/1/2025	1.7	Maintain orderly records of all CIA request updates to guarantee traceability and facilitate reporting, forecasting, and escalation management
Callerio, Lorenzo	9/1/2025	0.9	Review a vendor payment analysis received from D. Shiffman (A&M) in advance to a call to discuss it
Cook, Jacob	9/1/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/5
Cook, Jacob	9/1/2025	0.4	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss weekly funding allocation and customer analysis
Cook, Jacob	9/1/2025	0.4	Prepare materials related to A&M payment processes
Cook, Jacob	9/1/2025	0.7	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/1/2025	1.4	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/1/2025	1.6	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cui, Maggie	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Cui, Maggie	9/1/2025	1.3	Support EMEA buyers and planners in identifying and correcting issues causing blocked or delayed invoices, offering precise corrective guidance
Grossi, Nick	9/1/2025	1.2	Review and provide comments re: revised TWCF

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	9/1/2025	0.9	Reconcile cash on hand and regional allocations
Grossi, Nick	9/1/2025	0.4	Prepare and participate in discussion with A Abrahamson re: cash flow
Grossi, Nick	9/1/2025	1.0	Prepare reverse factoring roll forward
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 for a particular bank
Hamilton, Makenna	9/1/2025	2.4	Make updates to daily liquidity model
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/1/2025	0.6	Map all EMEA disbursements in WE 8/29 - Turkey
Hamilton, Makenna	9/1/2025	0.7	Map all EMEA disbursements in WE 8/29 for another particular bank
Hamilton, Makenna	9/1/2025	0.7	Map all EMEA disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/1/2025	0.8	Map all China disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/1/2025	0.3	Summarize 9/1 cash balances for all regional accounts
Hamilton, Makenna	9/1/2025	0.4	Pull vendor NAFTA activity for 9/1 cash flow summary
Hill, Michael	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Hill, Michael	9/1/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/1/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/1/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/1/2025	0.9	Investigate Trade Agreements for certain vendors to determine payment term status
Hill, Michael	9/1/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Korol, Sammy	9/1/2025	1.3	Create variance summary of budget versus budget for monthly accrued professional fees, at the individual firm level
Korol, Sammy	9/1/2025	0.2	Match structure of 13-Week Cash Flow bridge and 13-Week Payroll forecast to updated 13-Week Cash Flow forecast
Korol, Sammy	9/1/2025	0.4	Create consolidated version of the prior 13-week cash flow model
Korol, Sammy	9/1/2025	0.3	Prepare visualization of 13-week cash flow updates for each specific region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/1/2025	0.3	Match structure of 13-Week Professional Fee Disbursement forecast, monthly variance, and monthly accrual summaries to updated 13-Week Cash Flow forecast
Korol, Sammy	9/1/2025	0.6	Prepare summary and visualization of consolidated 13-week forecast in USD
Korol, Sammy	9/1/2025	0.6	Adjust variance report to prior budget for monthly accrued professional fees, accommodating success fees reflected in the current budget
Korol, Sammy	9/1/2025	0.6	Create 13-week debt roll forward for Tranche B, incorporating paydown and interest activity across the forecast period
Korol, Sammy	9/1/2025	0.7	Prepare 13-week summary of First Day Motion relief, incorporating all FDM relief actuals to-date
Korol, Sammy	9/1/2025	0.8	Call with H. Waismann and S. Korol (A&M) to discuss improvements to 13-Week Cash Flow Update presentation and create plan for incorporating success fees into the Pro Fee monthly variance summary
Korol, Sammy	9/1/2025	0.8	Update carve-out summary to a 13-week view at a firm-specific level
Korol, Sammy	9/1/2025	0.8	Create 13-week debt roll forward for Tranche A, incorporating detailed schedules for interest payments on each draw
Korol, Sammy	9/1/2025	0.9	Create consolidated summary of professional fees, capturing monthly accruals across all firms
Korol, Sammy	9/1/2025	0.9	Prepare 13-week summary of forecasted disbursements to professionals, grouped by representative (Debtor, UCC, etc.)
Korol, Sammy	9/1/2025	1.1	Create monthly summary of carveouts in both USD and Yen Oku, at the firm-specific level
Korol, Sammy	9/1/2025	1.3	Prepare variance summary between current consolidated 13-week cash flow and new consolidated version of the prior forecast, including forecast, actual, and total variance
Korol, Sammy	9/1/2025	0.5	Extract and incorporate success fees into current monthly summary of accrued professional fees
Korol, Sammy	9/1/2025	0.9	Update visualization of 13-week forecast of professional fee disbursements to highlight major firms and consolidate minor firms
Liu, Daniel	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Liu, Daniel	9/1/2025	0.6	Match the CIA invoices with actual payment confirmations on September 1 from AP team
Liu, Daniel	9/1/2025	2.7	Review the CIA application documents received on the afternoon of September 1 from China procurement team and log the tracker list
Liu, Daniel	9/1/2025	2.9	Review the CIA application documents received on the afternoon of September 1 from Japan procurement team and log the tracker list
Liu, Daniel	9/1/2025	2.8	Review the CIA application documents received on the morning of September 1 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/1/2025	0.9	Update vendor output for LATAM processing variance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/1/2025	0.8	Review vendor reconciliation netting analysis for vendor processing
Liv-Feyman, Alec	9/1/2025	1.3	Review vendor output with paid variance status
Liv-Feyman, Alec	9/1/2025	1.2	Update paid breakdown analysis for MXN cash in advance vendors
Liv-Feyman, Alec	9/1/2025	1.2	Review vendor tracker processing breakdown for LATAM deliverable
Nguyen, Vi Hoa	9/1/2025	1.8	Oversee accurate documentation, completed cash in advance approvals, and the timely escalation of requests to the responsible parties
Nguyen, Vi Hoa	9/1/2025	1.2	Review the required documentation, approve cash in advance requests, and assign them to the appropriate team
Nguyen, Vi Hoa	9/1/2025	1.1	Ensure all required documents are complete, cash in advance approvals are secured, and requests are submitted for efficient processing
Nguyen, Vi Hoa	9/1/2025	0.7	Verify supporting documentation, authorize cash in advance requests, and collaborate with other teams to complete payment and booking
Nguyen, Vi Hoa	9/1/2025	0.3	Validate the necessary documents, grant approval for cash in advance submissions, and forward them to the designated team
Nguyen, Vi Hoa	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Nguyen, Vi Hoa	9/1/2025	2.9	Check all supporting documentation, authorize cash in advance requests, and route them to the correct team
Nguyen, Vi Hoa	9/1/2025	2.2	Check and validate the required documents, approve cash in advance requests, and work with the relevant teams on payment and booking activities
Pacheco, Santiago	9/1/2025	2.4	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/1/2025	2.4	Elaborate and send a list on NAFTA August CIA open items to Company for further review
Pacheco, Santiago	9/1/2025	1.8	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/1/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	9/1/2025	0.4	Office conference with Company and S. Pacheco (A&M) to review open items and define action plan
Pacheco, Santiago	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Pacheco, Santiago	9/1/2025	1.7	Reject and request correction on incorrect CIA claims
Postolos, Lucas	9/1/2025	0.6	Correspond with Company management and D. Shiffman (A&M) regarding professional fee payments coming due

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/1/2025	0.4	Push 8/29 currency conversions into regional actuals models
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for Argentina, Thailand, Korea, Malaysia, and India
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for China
Schmelter, Griffen	9/1/2025	0.1	Push bank account balances into regional actuals models for EMEA, NAFTA, Japan, and other for week ending 8/29
Schmelter, Griffen	9/1/2025	0.1	Push Kyriba bank data for Japan into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/1/2025	0.1	Push Kyriba bank data for Other regions countries in the other regions actuals model for week ending 8/29
Schmelter, Griffen	9/1/2025	1.4	Identify intercompany transactions within the other regions actuals model
Schmelter, Griffen	9/1/2025	0.3	Pull Kyriba data for week ending 8/29 for Brazil
Schmelter, Griffen	9/1/2025	0.5	Consolidate 8/29 bank account balances received from local teams into master bank account listing
Schmelter, Griffen	9/1/2025	0.5	Push Company Holdings bank data into Japan actuals model for week ending 8/15
Schmelter, Griffen	9/1/2025	0.5	Prepare and distribute the Flash Cash report for 9/1
Schmelter, Griffen	9/1/2025	0.2	Pull Kyriba data for week ending 8/29 for Japan
Schmelter, Griffen	9/1/2025	0.9	Pull Currency conversions from 8/29 for both yen Oku and US Dollars
Schmelter, Griffen	9/1/2025	0.2	Correspond with EMEA treasury team on requesting additional support treated to the supplier payments summary for week ending 8/8
Shahbain, Abraham	9/1/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Shahbain, Abraham	9/1/2025	0.4	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to discuss weekly funding allocation and customer analysis
Shiffman, David	9/1/2025	2.1	Review long term projections and related presentation materials and provide feedback to A&M team
Shiffman, David	9/1/2025	0.8	Correspond with Debtor advisors regarding potential customer advances and prospective treatment of invoices
Shiffman, David	9/1/2025	0.7	Correspond with Company and K&E regarding DIP reporting compliance
Shiffman, David	9/1/2025	0.8	Finalize initial draft of extended monthly projections to review with A&M team
Shiffman, David	9/1/2025	1.7	Review latest draft of 13-week cash flow projections and related presentation materials and provide feedback to A&M team
Shiffman, David	9/1/2025	1.4	Correspond with Treasury regarding 13-week forecast updates and changes from prior budgets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Turner, Cari	9/1/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Turner, Cari	9/1/2025	1.1	Review latest draft 13-week cash flow file
Waismann, Heitor	9/1/2025	1.4	Prepare analysis on customer terms by type (acceleration, normal course and factoring)
Waismann, Heitor	9/1/2025	0.6	Adjust extended cash flow forecast presentation with comments from A&M leader, re. cash in advance chart
Waismann, Heitor	9/1/2025	0.8	Call with H. Waismann and S. Korol (A&M) to discuss improvements to 13-Week Cash Flow Update presentation and create plan for incorporating success fees into the Pro Fee monthly variance summary
Waismann, Heitor	9/1/2025	0.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. capex information
Waismann, Heitor	9/1/2025	0.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. minor changes to names and comments throughout the presentation
Waismann, Heitor	9/1/2025	2.4	Adjust extended cash flow forecast presentation with comments from A&M leader, re. bridge comparing forecast at filing to current draft
Waismann, Heitor	9/1/2025	1.7	Update analysis on factoring activity since filing by factor, including roll forwards and capacities
Waismann, Heitor	9/1/2025	1.8	Review professional fee tracker updates and adjust for estimated payments dates for actual invoices
Warren, Joseph	9/1/2025	0.3	Analyze situation relating to supplier claiming they did not receive a trade agreement installment payment and coordinate with Company team on the same
Warren, Joseph	9/1/2025	0.2	Prepare for and participate in discussion with M. Hill (A&M), V. Nguyen (A&M), S. Pacheco (A&M), and J. Warren (A&M) regarding priority cash in advance mailbox issues as of Monday, 9/1
Warren, Joseph	9/1/2025	0.1	Analyze certain supplier situation involving cash in advance request with an executed trade agreement and provide feedback to A&M team related to the same
Webber, Dan	9/1/2025	0.3	Correspond with O. Taylor (K&E) regarding security of certain IP assets
Zehetmair, Stefan	9/1/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/1/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/1/2025	1.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/1/2025	0.8	Review and update the track list and vendor payment list as of September 1, and compile a summary of the daily CIA payment status
Zhu, Judith	9/1/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/1/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/1/2025	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.1	Review emails from Japan procurement regarding CIA payment reminders
Zhu, Judith	9/1/2025	0.1	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's payment proposal plan for China and Japan
Zhu, Judith	9/1/2025	2.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.4	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/1/2025	0.6	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/1/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/1/2025	0.2	Update the CIA dashboard template to include data for the week ending September 6 (W/E 9/6)
Athreya, Abhi	9/2/2025	0.5	Review Ordinary Course Professionals (OCP) Motion in order to stand up OCP fees tracking process
Borgonovo, Erik	9/2/2025	2.7	Address blocked invoice cases, resolving root causes to unblock workflows and avoid delays in essential goods/services due to administrative issues
Borgonovo, Erik	9/2/2025	1.3	Check whether the vendor has signed any trade agreements with Company and what the terms of those agreements are, in order to decide whether to proceed with CIA or push back
Borgonovo, Erik	9/2/2025	0.9	Support Company's EMEA buyers and planners by diagnosing and resolving issues causing blocked or delayed invoices, providing clear corrective actions
Borgonovo, Erik	9/2/2025	2.1	Record all CIA request updates in an organized manner to provide traceability and assist in reporting, forecasting, and escalation processes
Borgonovo, Erik	9/2/2025	2.3	Supervise LATAM invoice tracking, preventing duplicates and ensuring information is consistently aligned across systems
Borgonovo, Erik	9/2/2025	1.1	Collect proofs of payment and reconcile it with vendor transactions that require confirmation prior to releasing goods
Callerio, Lorenzo	9/2/2025	0.7	Multiple calls with J. Cook (A&M) and L. Callerio (A&M) to discuss certain prepetition payments
Cook, Jacob	9/2/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/5
Cook, Jacob	9/2/2025	0.8	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/5 based on afternoon updates
Cook, Jacob	9/2/2025	0.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/5 based on afternoon updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/2/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.7	Multiple calls with J. Cook (A&M) and L. Callerio (A&M) to discuss certain prepetition payments
Cook, Jacob	9/2/2025	0.9	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/5
Cook, Jacob	9/2/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.9	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/5
Cui, Maggie	9/2/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Hamerski, Grace	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Hamilton, Makenna	9/2/2025	0.6	Map all EMEA disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/2/2025	0.6	Pull vendor NAFTA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull vendor Japan activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull Japan activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.4	Pull EMEA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: NAFTA activity
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: EMEA virtual accounts
Hamilton, Makenna	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Hamilton, Makenna	9/2/2025	0.6	Pull and incorporate into regional file: NAFTA activity for particular bank
Hamilton, Makenna	9/2/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/2/2025	0.2	Correspond with D. Webber (A&M) regarding standing up an Ordinary Course Professional fees tracking process
Hamilton, Makenna	9/2/2025	0.8	Working Session with M. Hamilton, and M. Jain (A&M) regarding cash actuals updates to EMEA payment run timing
Hamilton, Makenna	9/2/2025	0.2	Call with M. Hamilton (A&M) and D. Heriford (K&E) re. updates to OCP list as of 9/2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/2/2025	0.4	Pull China activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.9	Map all NAFTA disbursements in WE 8/29
Hamilton, Makenna	9/2/2025	0.8	Map all NAFTA disbursements in WE 8/29 - Manual
Hamilton, Makenna	9/2/2025	0.8	Pull NAFTA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.7	Pull EMEA activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.3	Pull and incorporate into regional file: NAFTA payment run
Hamilton, Makenna	9/2/2025	0.3	Pull Brazil activity for 9/1 cash flow summary
Hamilton, Makenna	9/2/2025	0.4	Pull and incorporate into regional file: EMEA payroll accounts
Hamilton, Makenna	9/2/2025	0.4	Pull and incorporate into regional file: NAFTA activity for particular bank
Hill, Michael	9/2/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/2/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/2/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/2/2025	0.7	Investigate vendor for denial of Trade Agreement for divisional treatment
Hill, Michael	9/2/2025	1.1	Track payment confirmations for Europe
Hill, Michael	9/2/2025	1.3	Track payment confirmations for North America
Hill, Michael	9/2/2025	1.4	Investigate vendor for recent high spend in comparison to prepetition spend
Hill, Michael	9/2/2025	0.2	Send out morning cash in advance summary tracker
Jain, Manasvi	9/2/2025	0.9	Map vendor type for across vendors in Other region cash file as of 9/2
Jain, Manasvi	9/2/2025	1.4	Reconcile OCP payments to bank data for specific OCPs from 7/1 - 7/31
Jain, Manasvi	9/2/2025	0.8	Map vendor type for across vendors in NAFTA cash file as of 9/2
Jain, Manasvi	9/2/2025	0.8	Update Japan bank balances in Japan cash files
Jain, Manasvi	9/2/2025	0.8	Working Session with M. Hamilton, and M. Jain (A&M) regarding cash actuals updates to EMEA payment run timing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/2/2025	0.7	Map vendor type for all vendors in EMEA cash file as of 9/2
Jain, Manasvi	9/2/2025	0.6	Map vendor type for across vendors in Japan cash file as of 9/2
Jain, Manasvi	9/2/2025	0.6	Pull daily Japan Balances as of 9/1 from online banking portal
Jain, Manasvi	9/2/2025	0.6	Compile list of OCP Vendors from 7/1-7/31
Jain, Manasvi	9/2/2025	1.8	Reconcile OCP payments to bank data for specific OCPs from 8/1 - 8/31
Jain, Manasvi	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Korol, Sammy	9/2/2025	0.4	Create 13-Week forecast for customer acceleration, net of fees summarized over all regions
Korol, Sammy	9/2/2025	0.9	Prepare monthly roll forward summary until projected emergence for Tranche A debt, incorporating accrued and actual disbursements on separate schedules for each DIP draw
Korol, Sammy	9/2/2025	1.3	Create roll forwards on forecasted carveouts for each applicable firm, summarized on a weekly basis
Korol, Sammy	9/2/2025	0.6	Update carveout roll forward to account for discrepancies in success fees from current forecast
Korol, Sammy	9/2/2025	0.6	Prepare monthly roll forward summary until projected emergence for Tranche B debt
Korol, Sammy	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Korol, Sammy	9/2/2025	0.3	Factor in VAT and other holdbacks into customer receipt forecast
Korol, Sammy	9/2/2025	0.2	Adjust carveout roll forward to reflect date range changes from prior budget
Korol, Sammy	9/2/2025	0.7	Create customer receipts forecast on a weekly basis for a consolidated list of firms
Korol, Sammy	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Korol, Sammy	9/2/2025	0.8	Create variance summary against actuals for July professional fee accruals from prior forecast
Korol, Sammy	9/2/2025	0.8	Create 13-Week forecast and update roll-forward for all factoring facilities, summarized over all regions
Korol, Sammy	9/2/2025	0.8	Prepare monthly roll forward summary until projected emergence for Emergency Loans, incorporating contra-paydowns and calculating projected emergence paydown amount
Korol, Sammy	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Korol, Sammy	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Korol, Sammy	9/2/2025	0.4	Consolidate firm list in prior forecast from monthly professional fee accruals to align with firm list on current forecast
Korol, Sammy	9/2/2025	0.7	Create 13-week debt roll forward for Emergency Loan, incorporating contra-paydown details and projected repayment activity
Liu, Daniel	9/2/2025	0.4	Cross-check Manual Payment List on September 2 from AP team against CIA applications
Liu, Daniel	9/2/2025	2.9	Review the CIA application documents received on the afternoon of September 2 from Japan procurement team and log the tracker list
Liu, Daniel	9/2/2025	2.8	Review the CIA application documents received on the morning of September 2 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/2/2025	2.8	Review the CIA application documents received on the afternoon of September 2 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/2/2025	1.1	Develop processing detail breakdown for USD vendor deliverable
Liv-Feyman, Alec	9/2/2025	1.4	Develop payment confirmation breakdown for MXN vendor deliverable
Liv-Feyman, Alec	9/2/2025	1.4	Analyze vendor status classification updates for deliverable output
Liv-Feyman, Alec	9/2/2025	1.2	Review CIA mapping updates for paid invoices
Liv-Feyman, Alec	9/2/2025	1.2	Examine flash report updates for ASIA region
Liv-Feyman, Alec	9/2/2025	1.1	Examine processing detail analysis for NAFTA vendor deliverable
Liv-Feyman, Alec	9/2/2025	0.8	Review paid vendor amounts analysis by region
Liv-Feyman, Alec	9/2/2025	0.8	Update CIA reconciliation LATAM with vendor payment status breakdown
Liv-Feyman, Alec	9/2/2025	0.9	Analyze processing confirmation details for JPY cash in advance
Liv-Feyman, Alec	9/2/2025	0.9	Prepare CIA vendor paid classification updates
Liv-Feyman, Alec	9/2/2025	0.9	Update vendor mapping detail for USD processing
Liv-Feyman, Alec	9/2/2025	0.7	Update paid detail updates for MXN cash in advance vendors
Loop, Stuart	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/2/2025	1.1	Monitor and record the total values of requested and approved Cash in Advance submissions
Nguyen, Vi Hoa	9/2/2025	0.4	Examine the required paperwork, approve cash in advance forms, and ensure they are directed to the appropriate team
Nguyen, Vi Hoa	9/2/2025	2.3	Verify that all necessary documents are provided, cash in advance approvals are obtained, and requests are filed for timely handling
Nguyen, Vi Hoa	9/2/2025	2.1	Confirm the presence of all required documents, secure cash in advance approvals, and forward requests for efficient processing
Nguyen, Vi Hoa	9/2/2025	1.6	Verify the documentation, authorize cash in advance applications, and channel them to the responsible team
Nguyen, Vi Hoa	9/2/2025	1.2	Verify that documentation is correct, cash in advance approvals are secured, and requests are escalated to the right persons without delay
Nguyen, Vi Hoa	9/2/2025	0.2	Manage documentation accuracy, completion of cash in advance approvals, and the escalation process for efficient request handling
Nguyen, Vi Hoa	9/2/2025	1.4	Confirm all supporting paperwork, grant approval for cash in advance submissions, and coordinate with other departments to process payment and booking
Pacheco, Santiago	9/2/2025	1.9	Send cash in advance requests to team for payment
Pacheco, Santiago	9/2/2025	2.3	Review and analyze CIA requests from the inbox queue
Pacheco, Santiago	9/2/2025	1.6	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	9/2/2025	1.8	Review status for CIA requests with AP team
Postolos, Lucas	9/2/2025	0.1	Discuss among L. Postolos, G. Schmelter, M. Hamilton, and M. Jain (A&M) regarding overall cash actuals tasks
Postolos, Lucas	9/2/2025	2.8	Prepare presentation for Company management regarding restructuring and ordinary course professional payment processes
Postolos, Lucas	9/2/2025	0.7	Prepare documentation related to workplan to produce DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/2/2025	0.9	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/2/2025	1.1	Prepare documentation related to professional fee payments coming due, including Correspond with M. Hamilton (A&M)
Postolos, Lucas	9/2/2025	1.9	Review of data inputs from Company treasury department in preparation of DIP Budget variance analysis for week ending August 29
Schmelter, Griffen	9/2/2025	1.5	Map intercompany counterparties within Other Regions actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.8	Reconcile bank balances with bank activity for week ending 8/29 for Other Regions actuals model
Schmelter, Griffen	9/2/2025	0.4	Push Brazil payment run data into Other Regions actuals model for week ending 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/2/2025	1.6	Reconcile bank balances with bank activity for week ending 8/29 for EMEA actuals model
Schmelter, Griffen	9/2/2025	0.4	Push Japan payment run into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.6	Reconcile bank balances with bank activity for week ending 8/29 for Japan actuals model
Schmelter, Griffen	9/2/2025	0.4	Prepare and distribute the Flash Cash report for 9/2
Schmelter, Griffen	9/2/2025	0.5	Working session with G. Schmelter, M. Hamilton, M. Jain (A&M) re Cash Balances 8/29
Schmelter, Griffen	9/2/2025	0.5	Push Company Corporation bank data into Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.7	Identify intercompany transactions within NAFTA actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.8	Map intercompany counterparties within Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.2	Alter EMEA actuals model to include incremental bank data that is not included in the EMEA payment run
Schmelter, Griffen	9/2/2025	1.3	Identify intercompany transactions within Japan actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	1.4	Map intercompany counterparties within NAFTA actuals model for week ending 8/29
Schmelter, Griffen	9/2/2025	0.3	Pull Japan bank account balances as of 9/2 from portal
Shahbain, Abraham	9/2/2025	0.8	Review and update slides for cash disbursement scenarios
Shahbain, Abraham	9/2/2025	1.1	Develop analysis summarizing regional post-petition payments compared to forecast
Shiffman, David	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team
Shiffman, David	9/2/2025	1.3	Prepare updated thirteen week cash forecast and distribute to Management for review
Shiffman, David	9/2/2025	0.6	Correspond with AHG advisors regarding status of Brazil earnings repatriation
Shiffman, David	9/2/2025	0.5	Call with A&M and Company finance team to review 2026 operating assumptions for extended monthly projections
Shiffman, David	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Shiffman, David	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Waismann, Heitor	9/2/2025	0.6	Prepare accounts payables roll forwards with latest outputs from long term model for non-filer payments and CIA
Waismann, Heitor	9/2/2025	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with FTI Consulting to analyze updates to the 13-Week Cash Flow, discussing key assumptions, regional variances, DIP draw timing, and factoring remittances and capacities
Waismann, Heitor	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Waismann, Heitor	9/2/2025	0.3	Call with Company, S. Loop, H. Waismann, G. Hamerski, and S. Korol (A&M) to discuss DIP budget operating assumptions regarding tooling materials and SG&A
Waismann, Heitor	9/2/2025	0.5	Prepare accounts payables roll forwards with latest outputs from long term model for capex
Waismann, Heitor	9/2/2025	1.6	Review carve out summary file from A&M member and send to external parties
Waismann, Heitor	9/2/2025	1.4	Review liquidity presentation with current 13-week cash flow summaries
Waismann, Heitor	9/2/2025	1.4	Prepare comparison between current long term cash flow forecast to July version submitted to external parties
Waismann, Heitor	9/2/2025	0.9	Prepare accounts payables roll forwards with latest outputs from long term model for SG&A
Waismann, Heitor	9/2/2025	0.6	Prepare accounts payables roll forwards with latest outputs from long term model for other production costs
Waismann, Heitor	9/2/2025	1.8	Adjust professional fee forecast and supporting summaries with total accruals and disbursements for the case
Waismann, Heitor	9/2/2025	0.8	Meeting with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review factors creating variance in trade agreement forecasts and analyze outflows of FDM spend
Waismann, Heitor	9/2/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget and outline plan to illustrate vendor spend variance with assistance from Vendor Management team
Waismann, Heitor	9/2/2025	0.7	Prepare accounts payables roll forwards with latest outputs from long term model for material disbursements
Webber, Dan	9/2/2025	0.1	Correspond with L. Postolos (A&M) regarding process to identify Payroll disbursements as wages, bonus, and severance
Webber, Dan	9/2/2025	0.7	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.22, analyzing SG&A timing variances, interest payments, and discrepancies in regional schedules
Webber, Dan	9/2/2025	0.1	Correspond with J. Isaacson (K&E) regarding repayment covenants under the DIP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	9/2/2025	0.1	Correspond with M. Hamilton (A&M) regarding coordination of OCP payments
Zehetmair, Stefan	9/2/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/2/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/2/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/2/2025	0.2	Communicate with Company regarding yesterday's CIA payment issue in Japan
Zhu, Judith	9/2/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/2/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/2/2025	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/2/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval
Zhu, Judith	9/2/2025	2.1	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	0.6	Review and update the track list and vendor payment list as of September 2, and compile a summary of the daily CIA payment status
Zhu, Judith	9/2/2025	0.3	Communicate with Company regarding VT payment (CIA related)
Zhu, Judith	9/2/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/2/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Athreya, Abhi	9/3/2025	0.5	Analyze results of Ordinary Course Professionals (OCP) spend reconciliation
Athreya, Abhi	9/3/2025	0.2	Correspond with M. Hamilton (A&M) to discuss standing up an Ordinary Course Professionals fees tracking process
Athreya, Abhi	9/3/2025	0.9	Stand up skeleton Ordinary Course Professionals (OCP) fees tracking document
Athreya, Abhi	9/3/2025	1.2	Analyze select Ordinary Course Professionals (OCP) fee data in skeleton OCP tracker
Athreya, Abhi	9/3/2025	1.2	Reconcile Ordinary Course Professionals (OCP) payment data from bank data and vendor payment records
Athreya, Abhi	9/3/2025	0.3	Redesign Ordinary Course Professionals (OCP) fees tracking process given results of earlier reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Athreya, Abhi	9/3/2025	1.7	Reconcile bank data and vendor payment data on Ordinary Course Professionals (OCP)
Borgonovo, Erik	9/3/2025	2.6	Approve advance-payment EMEA invoices, ensuring timely handling of all requests received through the CIA mailbox
Borgonovo, Erik	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Borgonovo, Erik	9/3/2025	1.3	Evaluate LATAM invoices requiring advance payment and provide swift approval for urgent CIA mailbox submissions
Borgonovo, Erik	9/3/2025	1.4	Assist proactively Company's LATAM buyers/planners in understanding delays or rejections, offering practical corrective guidance
Borgonovo, Erik	9/3/2025	2.1	Coordinate across Company functions to make sure CIA requests are reviewed promptly, approved efficiently, and submitted for payment without unnecessary delays
Borgonovo, Erik	9/3/2025	2.9	Serve as the primary reviewer of CIA-related invoice flows, balancing control requirements with operational responsiveness
Callerio, Lorenzo	9/3/2025	0.5	Join a call with C. Turner (A&M), L. Callerio (A&M), and the Company purchasing and finance teams to review the updated draft of the cash flow projections
Callerio, Lorenzo	9/3/2025	1.3	Draft a disbursement forecast analysis deck as requested by management
Callerio, Lorenzo	9/3/2025	0.3	Prepare an updated version of the disbursement analysis as discussed with C. Turner (A&M)
Cook, Jacob	9/3/2025	1.9	Review of FDM coding for actuals reported for WE 8/29
Cook, Jacob	9/3/2025	0.7	Call with A. Shahbain and J. Cook (A&M) on the creation of slides related to payment processing
Cook, Jacob	9/3/2025	0.9	Review of ad hoc Company purchasing team requests related to verification of payments made against trade agreements for week ending 8/29
Cook, Jacob	9/3/2025	1.3	Consolidate weekly payments made from NAFTA filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.7	Consolidate weekly payments made from LATAM filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.9	Consolidate weekly payments made from China filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.4	Email correspondence with Company purchasing related to execution of trade agreement payments for WE 9/5
Cook, Jacob	9/3/2025	1.1	Review of vendor-related disbursements for WE 8/29 against budgeted allowance
Cook, Jacob	9/3/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/3/2025	0.6	Consolidate weekly payments made from Japan filing entities for WE 8/29
Cook, Jacob	9/3/2025	0.6	Review of trade agreement terms related to newly signed trade agreements for execution during WE 9/5
Cui, Maggie	9/3/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/3/2025	0.7	Coordinate forecasted prepetition obligations
Grossi, Nick	9/3/2025	1.6	Review sample NAFTA cash reconciliation and provide comments re: same
Grossi, Nick	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Grossi, Nick	9/3/2025	1.7	Prepare cash projections and revised Budget
Hamilton, Makenna	9/3/2025	2.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/3/2025	0.8	Map all Thailand disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.8	Pull and incorporate into regional file: EMEA activity
Hamilton, Makenna	9/3/2025	0.7	Map all Japan disbursements in WE 8/29 - bank data
Hamilton, Makenna	9/3/2025	0.8	Map all Japan disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/3/2025	2.7	Produce summary of all payroll transactions in WE 8/22
Hamilton, Makenna	9/3/2025	0.4	Read court docs and verify filing details of retained professionals
Hamilton, Makenna	9/3/2025	0.4	Pull and incorporate into regional file: EMEA particular bank activity
Hamilton, Makenna	9/3/2025	0.7	Map all Brazil disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/3/2025	0.7	Map all China disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.6	Pull and incorporate into regional file: EMEA payment run
Hamilton, Makenna	9/3/2025	0.6	Map all Argentina disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.7	Pull and incorporate into regional file: EMEA Turkey transaction file
Hamilton, Makenna	9/3/2025	0.6	Map all Brazil disbursements in WE 8/29 for particular bank
Hamilton, Makenna	9/3/2025	0.7	Working session with M. Hamilton, M. Jain (A&M) to discuss payment run 9/2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/3/2025	1.4	Review monthly vendor spend for CIA payments during the case versus before filing spend
Hill, Michael	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Hill, Michael	9/3/2025	0.3	Correspond detailing changes in the vendor reconciliation from details received
Hill, Michael	9/3/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/3/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/3/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/3/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/3/2025	1.4	Review Trade Agreements for terms to determine vendor payment for duration of case
Hill, Michael	9/3/2025	1.1	Investigate vendor for denial of Trade Agreement for divisional treatment
Hill, Michael	9/3/2025	1.3	Investigate tooling cost and how to proceed for payment
Hill, Michael	9/3/2025	1.7	Analyze Trade Agreements for vendors to determine payment terms
Hill, Michael	9/3/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance inquiries as of Wednesday, 9/3 and approach to resolving issues going forward
Jain, Manasvi	9/3/2025	2.7	Reconcile OCP Payments for Japan vendors to daily bank data 7/1 - 8/29
Jain, Manasvi	9/3/2025	0.8	Pull daily Japan bank balances 9/2 from online banking portal
Jain, Manasvi	9/3/2025	2.3	Reconcile OCP Payments with vendor data (7/1-7/15)
Jain, Manasvi	9/3/2025	0.7	Working session with M. Hamilton, M. Jain (A&M) to discuss payment run 9/2
Korol, Sammy	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Korol, Sammy	9/3/2025	0.5	Consolidate list of firms represented in the 13-Week carveout forecast to reflect major amounts and combine local counsels
Korol, Sammy	9/3/2025	0.5	Update weekly and monthly emergency loan roll forward summaries to account for principal deferral payments and continuous deferral penalty amounts
Korol, Sammy	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/3/2025	0.6	Update 13-Week carveout forecast to properly reflect ending balances at each week
Korol, Sammy	9/3/2025	0.6	Tie all 13-Week Cash flow summaries from the 13-Week Cash Flow update presentation to live data from updated model
Korol, Sammy	9/3/2025	0.7	Update 13-Week Cash Flow summary and professional monthly accrual summary with live data from updated model
Korol, Sammy	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Korol, Sammy	9/3/2025	0.8	Incorporate success fees into variance forecast on accrued monthly pro fees, accounting for range adjustment in new budget
Korol, Sammy	9/3/2025	1.3	Create 13-Week summary of forecast variance for professional fee disbursements, grouped by representative group
Korol, Sammy	9/3/2025	0.4	Incorporate OID and commitment fees into the DIP monthly and weekly roll forwards
Korol, Sammy	9/3/2025	0.4	Incorporate region-specific conservatism into salary calculations in the 13-Week payroll model
Korol, Sammy	9/3/2025	1.4	Build 13-Week variance report on professional fees, comparing current budget to prior budget, tied into the updated 13-Week Cash Flow model and grouping variances by Debtor, UCC, and UST
Korol, Sammy	9/3/2025	0.4	Update 13-Week cash flow models for each region (EMEA, NAFTA, Japan, and Other regions) with live data from current model
Liu, Daniel	9/3/2025	2.7	Review the CIA application documents received on the morning of September 3 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/3/2025	2.7	Review the CIA application documents received on the afternoon of September 3 from China procurement team and log the tracker list
Liu, Daniel	9/3/2025	2.6	Review the CIA application documents received on the afternoon of September 3 from Japan procurement team and log the tracker list
Liu, Daniel	9/3/2025	1.1	Match the CIA invoices with actual payment confirmations on September 3 from AP team
Liv-Feyman, Alec	9/3/2025	1.3	Update flash report summary for APAC region
Liv-Feyman, Alec	9/3/2025	1.3	Update weekly TA POP reconciliation
Liv-Feyman, Alec	9/3/2025	1.2	Examine processed invoices for JPY cash in advance vendors
Liv-Feyman, Alec	9/3/2025	1.1	Update monthly CIA spend vs vendor master spend analysis
Liv-Feyman, Alec	9/3/2025	0.9	Develop CIA deliverable ASIA vendor mapping detail
Liv-Feyman, Alec	9/3/2025	0.9	Analyze and confirm all EMEA payment confirmations
Liv-Feyman, Alec	9/3/2025	0.8	Update CIA deliverable ASIA vendor mapping detail

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/3/2025	0.8	Review vendor payment reconciliation breakdown for ASIA region
Liv-Feyman, Alec	9/3/2025	0.6	Review vendor tracker with paid payment status for rest of world regions
Liv-Feyman, Alec	9/3/2025	0.8	Examine vendor report updates with paid confirmation details
Liv-Feyman, Alec	9/3/2025	0.6	Analyze processing detail updates for MXN vendor deliverable
Liv-Feyman, Alec	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Liv-Feyman, Alec	9/3/2025	0.3	Prepare vendor updates for APAC customers
Liv-Feyman, Alec	9/3/2025	0.2	Review vendor deliverable processing status across all regions
Liv-Feyman, Alec	9/3/2025	0.8	Update invoice detail for ASIA vendor paid variance
Nguyen, Vi Hoa	9/3/2025	1.6	Assess supporting documents, approve cash in advance applications, and align with cross-functional teams for booking and payment processing
Nguyen, Vi Hoa	9/3/2025	1.3	Assess the necessary files, approve cash in advance submissions, and transfer them to the proper team
Nguyen, Vi Hoa	9/3/2025	2.3	Check that documentation is complete, approvals for cash in advance are in place, and requests are submitted for prompt processing
Nguyen, Vi Hoa	9/3/2025	1.2	Examine the necessary documentation, authorize cash in advance requests, and liaise with other teams to ensure proper payment and booking
Nguyen, Vi Hoa	9/3/2025	0.4	Guarantee that all supporting documents are available, cash in advance approvals are granted, and requests are submitted for smooth processing
Nguyen, Vi Hoa	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Nguyen, Vi Hoa	9/3/2025	2.7	Confirm the completeness of required documentation, approve cash in advance requests, and allocate them to the relevant team
Pacheco, Santiago	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Pacheco, Santiago	9/3/2025	1.8	Check cash in advance requests open items with AP team
Pacheco, Santiago	9/3/2025	1.9	Pass over cash in advance requests to AP team for payment
Pacheco, Santiago	9/3/2025	2.2	Assess on cash in advance requests from the CIA inbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/3/2025	1.9	Reject and ask for correction on CIA claims
Postolos, Lucas	9/3/2025	1.2	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/3/2025	2.3	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Postolos, Lucas	9/3/2025	2.8	Revise regional cash actuals files for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/3/2025	0.7	Review of ordinary course professional payment tracker from A. Athreya (A&M), including providing revisions
Postolos, Lucas	9/3/2025	0.4	Call with L. Postolos and G. Schmelter (A&M) to discuss disbursement variance between bank data and regional payment runs
Postolos, Lucas	9/3/2025	1.2	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for DIP Budget variance analysis for week ending August 29
Schmelter, Griffen	9/3/2025	0.5	Pull intercompany transactions from the EMEA actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	0.4	Prepare and distribute the Flash Cash report for 9/3
Schmelter, Griffen	9/3/2025	1.3	Map intercompany counterparties within EMEA actuals model for week ending 8/29
Schmelter, Griffen	9/3/2025	0.4	Reconcile Japan actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	0.4	Pull intercompany transactions from the NAFTA actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	0.3	Correspond with EMEA treasury team on the exclusion of Morocco and Romania activity from the payment run for 8/29
Schmelter, Griffen	9/3/2025	0.3	Pull intercompany transactions from the Japan actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	1.6	Reconcile EMEA actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	0.2	Correspond with the Company EMEA treasury team on currency conversions for week ending 8/29
Schmelter, Griffen	9/3/2025	0.3	Correspond with the Company EMEA treasury team on payments within the EMEA bank data that do not appear in the payment run for week ending 8/29
Schmelter, Griffen	9/3/2025	0.4	Call with L. Postolos and G. Schmelter (A&M) to discuss disbursement variance between bank data and regional payment runs
Schmelter, Griffen	9/3/2025	0.7	Prepare examples of city bank data that is not captured in the payment run for week ending 8/29
Schmelter, Griffen	9/3/2025	0.3	Pull intercompany transactions from the Other Regions actuals model for week ending 8/29 into consolidated sheet
Schmelter, Griffen	9/3/2025	1.7	Determine what intercompany transactions do not have balancing transactions or are currency exchanges between the same entity for week ending 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/3/2025	1.5	Determine whether unbalanced intercompany transactions are indeed intercompany and update regional actuals models to reflect determination for week ending 8/29
Schmelter, Griffen	9/3/2025	0.9	Identify intercompany transactions within EMEA actuals model for week ending 8/29
Schmelter, Griffen	9/3/2025	1.3	Reconcile NAFTA actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/3/2025	1.4	Reconcile bank balances with bank activity for week ending 8/29 for NAFTA actuals model
Schmelter, Griffen	9/3/2025	0.5	Prepare listing of bulk payments from Morocco and Romania for week ending 8/29 to distribute to EMEA treasury team
Shahbain, Abraham	9/3/2025	0.9	Review and update slides for disbursements scenario
Shahbain, Abraham	9/3/2025	0.7	Call with A. Shahbain and J. Cook (A&M) on the creation of slides related to payment processing
Shiffman, David	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Shiffman, David	9/3/2025	1.3	Review DIP budget update presentation materials and provide feedback to A&M team
Shiffman, David	9/3/2025	0.9	Correspond with A&M and K&E regarding customer payment behavior relative to forecast
Shiffman, David	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Shiffman, David	9/3/2025	0.8	Prepare distribution of DIP budget update materials to Management
Shiffman, David	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Shiffman, David	9/3/2025	0.7	Correspond with A&M liquidity team regarding payment for custom related bond support
Turner, Cari	9/3/2025	0.5	Join a call with C. Turner (A&M), L. Callerio (A&M), and the Company purchasing and finance teams to review the updated draft of the cash flow projections
Waismann, Heitor	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to revise current summary of payment approval process and build preliminary analysis of NAFTA disbursements
Waismann, Heitor	9/3/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) with Company treasury team to review preliminary 13-Week Cash Flow summary
Waismann, Heitor	9/3/2025	1.2	Revise and update slide for payment process overview after comments from A&M leader
Waismann, Heitor	9/3/2025	2.6	Update 13-week cash flow forecast to include latest vendor spend forecast from A&M vendor team and apply regular adjustments
Waismann, Heitor	9/3/2025	2.8	Prepare slide for payment process overview to be included in vendor management presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/3/2025	0.5	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review 13-Week Cash Flow Update presentation and update visualizations with live data
Warren, Joseph	9/3/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance inquiries as of Wednesday, 9/3 and approach to resolving issues going forward
Warren, Joseph	9/3/2025	0.5	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Webber, Dan	9/3/2025	0.3	Review latest EMEA cash actuals model for WE 8/29 to reconcile payments across certain data sources
Webber, Dan	9/3/2025	0.6	Review latest draft of DIP variance materials for WE 8/29
Webber, Dan	9/3/2025	0.2	Review correspondences with G. Schmelter (A&M), and Company management regarding reconciliation of certain vendor disbursements across management reports
Webber, Dan	9/3/2025	0.1	Correspond with D. Shiffman, H. Waismann, J. Cook (A&M) regarding timing of FDM relief categorization for WE 8/29
Webber, Dan	9/3/2025	0.6	Review latest NAFTA cash actuals model for WE 8/29 to reconcile payments across certain data sources
Zehetmair, Stefan	9/3/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/3/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 3
Zehetmair, Stefan	9/3/2025	2.2	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/3/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/3/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/3/2025	0.1	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/3/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/3/2025	0.3	Review the daily CIA payments for China and follow up with Company to address any discrepancies
Zhu, Judith	9/3/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement and verify that it aligns with A&M's approvals
Zhu, Judith	9/3/2025	0.6	Review and update the track list and vendor payment list as of September 3, and compile a summary of the daily CIA payment status
Zhu, Judith	9/3/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/3/2025	0.8	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Procurement team (Company)
Zhu, Judith	9/3/2025	0.3	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/3/2025	0.4	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/3/2025	0.6	Communicate and align with M. Hill (A&M) on CIAs outside the standard CIA request process
Zhu, Judith	9/3/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Borgonovo, Erik	9/4/2025	2.2	Review and approve EMEA invoices requiring advance payments, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	9/4/2025	1.9	Update the Excel tracker with each new invoice received, keeping information accurate and complete
Borgonovo, Erik	9/4/2025	1.8	Analyze LATAM advance-payment invoices, authorizing and submitting them for fast-track processing
Borgonovo, Erik	9/4/2025	0.9	Provide clarifications to Company's EMEA/LATAM purchasing and logistics teams to enable timely CIA payment execution
Borgonovo, Erik	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Borgonovo, Erik	9/4/2025	1.7	Keep a structured Excel tracker up to date with all relevant details (status, payment date, invoice number, vendor)
Borgonovo, Erik	9/4/2025	1.6	Examine and sign off on EMEA invoices requiring prepayment, with priority given to urgent CIA mailbox cases
Borgonovo, Erik	9/4/2025	1.2	Approve urgent LATAM invoices requiring prepayment and respond promptly to CIA mailbox inquiries
Caruso, Nicholas	9/4/2025	0.6	Prepare for and participate in call with Company and vendor regarding trade agreement negotiations and current supply
Cook, Jacob	9/4/2025	1.9	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/29 for NAFTA at invoice level
Cook, Jacob	9/4/2025	1.4	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	9/4/2025	0.9	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors
Cook, Jacob	9/4/2025	0.7	Update weekly PMO materials for WE 9/5
Cook, Jacob	9/4/2025	0.2	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding status of proof of payment process and related supplier requests
Cui, Maggie	9/4/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/4/2025	0.8	Coordinate factor program requests and roll forward exposure

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	9/4/2025	0.7	Prepare and participate in PMO with the Company's management team re: liquidity
Grossi, Nick	9/4/2025	0.6	Coordinate foreign jurisdiction disbursements
Grossi, Nick	9/4/2025	0.2	Prepare and participate in discussion with the Company related to cash allocation
Grossi, Nick	9/4/2025	0.4	Review weekly payment request and provide comments re: same
Hamilton, Makenna	9/4/2025	0.7	Map all NAFTA disbursements in WE 8/29 - for particular bank
Hamilton, Makenna	9/4/2025	0.8	Review action items related to certain improvements to weekly cash actuals processes
Hamilton, Makenna	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Hamilton, Makenna	9/4/2025	0.8	Pull additional data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	0.8	Working session with M. Hamilton, M. Jain (A&M) re. Flash Cash 9/4
Hamilton, Makenna	9/4/2025	0.7	Pull additional NAFTA pay run data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	2.8	Produce summary of all SG&A transactions in WE 8/22
Hamilton, Makenna	9/4/2025	0.8	Create professional fee summary slide for WE 8/29
Hamilton, Makenna	9/4/2025	0.9	Map all NAFTA disbursements in WE 8/29 - pay run
Hamilton, Makenna	9/4/2025	1.1	Pull additional data for WE 8/29 variance analysis
Hamilton, Makenna	9/4/2025	1.4	Map all professional fees disbursed in WE 8/29
Hamilton, Makenna	9/4/2025	2.8	Summarize daily company cash position as of 9/4
Hamilton, Makenna	9/4/2025	0.6	Working Session with M. Hamilton, and M. Jain (A&M) re. bankruptcy professional invoicing process
Hamilton, Makenna	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Hill, Michael	9/4/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/4/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/4/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/4/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/4/2025	1.1	Track payment confirmations for Europe
Hill, Michael	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Hill, Michael	9/4/2025	0.9	Track payment confirmations for North America
Jain, Manasvi	9/4/2025	1.8	Pull OCP payments from EMEA cash file for 8/1 - 8/15
Jain, Manasvi	9/4/2025	1.6	Pull OCP payments from EMEA cash file for 7/15 - 7/31
Jain, Manasvi	9/4/2025	0.8	Working session with M. Hamilton, M. Jain (A&M) re. Flash Cash 9/4
Jain, Manasvi	9/4/2025	0.6	Pull EMEA bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Jain, Manasvi	9/4/2025	0.4	Pull Brazil and China balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.4	Pull NAFTA bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.3	Pull Japan bank balances from online portal into flash cash
Jain, Manasvi	9/4/2025	0.3	Pull daily Japan bank balances 9/3 from online banking portal
Jain, Manasvi	9/4/2025	0.3	Working session re. weekly bank balances for G. Schmelter (A&M)
Jain, Manasvi	9/4/2025	0.6	Working Session with M. Hamilton, and M. Jain (A&M) re. bankruptcy professional invoicing process
Jain, Manasvi	9/4/2025	1.2	Pull OCP payments from EMEA cash file for 7/1 - 7/15
Kordupel, Lewis	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Korol, Sammy	9/4/2025	0.6	Incorporate current split of normal course and CIA material spend into detailed 13-Week Cash flow and update current visualization
Korol, Sammy	9/4/2025	0.7	Build waterfall chart to visualize bridge from prior budget, incorporating receipts, disbursements, FDM spends, and Professional Fees
Korol, Sammy	9/4/2025	0.8	Update and distribute current version of 13-Week Cash Flow update, accompanied by isolated clean data files of presentation materials
Korol, Sammy	9/4/2025	0.9	Build SIOP monthly summary from current model segmented by specific customer group
Korol, Sammy	9/4/2025	0.9	Build multi-layered liquidity chart to outline executable forecasts as well as scenarios with adjusted FDM and CIA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/4/2025	0.9	Update SIOP variance report to accurately account for changes in customer groups and timeline from prior budget to current
Korol, Sammy	9/4/2025	0.9	Adjust 13-Week Carve-Out report and summary of monthly accrued professional fees by incorporating pre-petition and success fees for relevant firms
Korol, Sammy	9/4/2025	1.1	Create separate visualizations for 13-Week forecasts of weekly customer receipts in NAFTA, EMEA, Japan, and other regions
Korol, Sammy	9/4/2025	0.6	Update 13-Week Cash flow in USD utilizing live actuals, recording and incorporating actual ending balances for each specific region
Korol, Sammy	9/4/2025	1.0	Build clean version of detailed and unadjusted 13-Week Cash Flow model, along with clean variance report to illustrate change to prior budget
Korol, Sammy	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Korol, Sammy	9/4/2025	0.3	Update 13-Week Cash Flow presentation with live data from model
Korol, Sammy	9/4/2025	1.3	Create SIOP variance summary to illustrate change to prior budget, identifying key customer groups and creating a consolidated tiered list
Korol, Sammy	9/4/2025	0.5	Update variance model to prior 13-Week cash flow to account for 8/29 actuals, illustrating actual to forecast variance and budget to budget variance
Liu, Daniel	9/4/2025	2.7	Review the CIA application documents received on the afternoon of September 4 from Japan procurement team and log the tracker list
Liu, Daniel	9/4/2025	0.9	Match the CIA invoices with actual payment confirmations on September 4 from AP team
Liu, Daniel	9/4/2025	2.7	Review the CIA application documents received on the morning of September 4 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/4/2025	2.8	Review the CIA application documents received on the afternoon of September 4 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/4/2025	1.1	Develop weekly vendor paid breakdown for all regions
Liv-Feyman, Alec	9/4/2025	1.2	Review trade agreement details for supplier
Liv-Feyman, Alec	9/4/2025	1.2	Prepare CIA deliverable processing status for ASIA tracker
Liv-Feyman, Alec	9/4/2025	1.4	Update and reconcile TA population variance analysis
Liv-Feyman, Alec	9/4/2025	1.2	Update vendor master mapping to CIA vendors
Liv-Feyman, Alec	9/4/2025	1.1	Review CIA deliverable processing metrics for vendor analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Liv-Feyman, Alec	9/4/2025	0.9	Input POP details into consolidation output
Liv-Feyman, Alec	9/4/2025	0.9	Analyze CIA deliverable vendor processing breakdown by classification
Liv-Feyman, Alec	9/4/2025	0.6	Prepare vendor master mapping for cash in advance vendors
Liv-Feyman, Alec	9/4/2025	0.7	Update APAC TA Payments deliverable
Liv-Feyman, Alec	9/4/2025	1.1	Analyze TA POP variance for invoice reconciliation
Liv-Feyman, Alec	9/4/2025	0.6	Prepare global payment summary updates
Liv-Feyman, Alec	9/4/2025	0.8	Develop vendor status tracking updates for NAFTA deliverable
Nguyen, Vi Hoa	9/4/2025	0.9	Log all cash in advance request values, including both the amounts requested and those authorized
Nguyen, Vi Hoa	9/4/2025	0.8	Check that documentation is accurate, approvals for cash in advance are complete, and requests are escalated promptly to responsible staff
Nguyen, Vi Hoa	9/4/2025	1.1	Review the required paperwork, authorize cash in advance requests, and cooperate with the designated teams to finalize payment and booking
Nguyen, Vi Hoa	9/4/2025	1.4	Evaluate the supporting documents, authorize cash in advance requests, and ensure delivery to the designated team
Nguyen, Vi Hoa	9/4/2025	1.7	Validate the documentation, grant approval for cash in advance requests, and coordinate across teams for accurate payment and booking execution
Nguyen, Vi Hoa	9/4/2025	2.1	Confirm the accuracy of documents, the finalization of cash in advance approvals, and the escalation of requests to the appropriate personnel
Nguyen, Vi Hoa	9/4/2025	2.8	Validate that the necessary paperwork is complete, cash in advance approvals are obtained, and requests are delivered for timely execution
Nguyen, Vi Hoa	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Pacheco, Santiago	9/4/2025	2.4	Review incoming requests from the CIA inbox carefully
Pacheco, Santiago	9/4/2025	1.8	Review status for cash in advance requests with PTP team
Pacheco, Santiago	9/4/2025	1.8	Send CIA requests to AP team for payment processing and execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Pacheco, Santiago	9/4/2025	1.7	Request correction on incorrect CIA claims
Postolos, Lucas	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Postolos, Lucas	9/4/2025	0.9	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/4/2025	1.1	Reconcile payments included in payment reports from Treasury to bank data for DIP Budget variance reporting
Postolos, Lucas	9/4/2025	1.3	Prepare documentation related to workplan to produce DIP Budget variance analysis and related deliverables for week ending August 29
Postolos, Lucas	9/4/2025	1.6	Review of DIP Budget variance analysis materials for week ending August 29, including revisions
Postolos, Lucas	9/4/2025	1.8	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Postolos, Lucas	9/4/2025	1.9	Revise regional cash actuals files for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/4/2025	0.7	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals models for DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Postolos, Lucas	9/4/2025	0.4	Prepare documentation related to variance explanations for H. Waismann (A&M), including research
Postolos, Lucas	9/4/2025	0.8	Research into vendor disbursement mapping to enhance categorizations in DIP Budget variance reporting
Schmelter, Griffen	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Schmelter, Griffen	9/4/2025	0.7	Reconcile Other Regions actuals model with Company treasury team Daily Cash Flow for week ending 8/29
Schmelter, Griffen	9/4/2025	1.2	Pull Receipts data received from China treasury team into receipts by customer model for week ending 8/29
Schmelter, Griffen	9/4/2025	1.1	Update consolidated actuals model to reflect inputs from regional actuals models for week ending 8/29
Schmelter, Griffen	9/4/2025	1.0	Update China intercompany to better reflect transfers from EMEA into China for week ending 8/29
Schmelter, Griffen	9/4/2025	0.9	Push all receipts data into internal receipts by customer sheet for week ending 8/29
Schmelter, Griffen	9/4/2025	0.9	Prepare sheet showing NAFTA bank activity that is not capture in the NAFTA payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	0.8	Update Brazil intercompany to better reflect transfers from EMEA into China for week ending 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/4/2025	0.8	Create variance analysis between supplier payments dashboard provide by Company treasury team and support tank activity for week ending 8/8
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts bank data from Other Regions actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.7	Pull Receipts bank data from EMEA actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Schmelter, Griffen	9/4/2025	0.6	Prepare liquidity certificate based on bank account balances received from local teams for week ending 8/29
Schmelter, Griffen	9/4/2025	0.3	Correspond with A&M colleague on remain tasks related to 8/29 actuals
Schmelter, Griffen	9/4/2025	0.2	Correspond with Company treasury team on variance between week ending 8/8 support and the supplier payments dashboard
Schmelter, Griffen	9/4/2025	0.2	Correspond with NAFTA treasury team on payments within the NAFTA bank data that we cannot locate within the payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	0.6	Categorize all receipts data by customer for week ending 8/29 within actuals model
Schmelter, Griffen	9/4/2025	0.3	Correspond with EMEA treasury team on what other legal entitles could be missing in payment run for week ending 8/29
Schmelter, Griffen	9/4/2025	0.3	Pull Receipts bank data from Japan actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.4	Prepare and distribute the Flash Cash report for 9/4
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts data received from Brazil treasury team into receipts by customer model for week ending 8/29
Schmelter, Griffen	9/4/2025	0.4	Pull Receipts bank data from NAFTA actuals model for week ending 8/29 into Receipts by customer model
Schmelter, Griffen	9/4/2025	0.2	Correspond with EMEA treasury team on the exclusion of Morocco and Romania activity from the payment run and the gap between reported transactions and actuals transactions for week ending 8/29
Shahbain, Abraham	9/4/2025	0.9	Review and update analysis summarizing vendor payments by region
Shiffman, David	9/4/2025	1.2	Prepare revisions and provide updated DIP budget supporting materials to Management for review
Shiffman, David	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Shiffman, David	9/4/2025	1.1	Correspond with Discuss with A&M vendor team regarding latest forecasted vendor spend in updated DIP budget
Shiffman, David	9/4/2025	0.7	Correspond with A&M and Treasury regarding allocated disbursements in Japan
Shiffman, David	9/4/2025	0.7	Correspond with A&M vendor team regarding cash flow bridge presentation to Management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/4/2025	0.6	Correspond with APAC Treasury regarding customer prepayments
Shiffman, David	9/4/2025	1.2	Prepare revisions to liquidity Special Committee materials for review with A&M team
Shiffman, David	9/4/2025	0.9	Call with A&M and Management to review latest draft DIP budget update
Shiffman, David	9/4/2025	1.0	Call with A&M, Management and Finance to review latest liquidity initiatives
Waismann, Heitor	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations
Waismann, Heitor	9/4/2025	0.8	Prepare analysis on payroll variance for the week ended 8/29
Waismann, Heitor	9/4/2025	1.9	Update 13-week cash flow with comments from A&M leader
Waismann, Heitor	9/4/2025	2.7	Prepare support file with specific customer's acceleration and normal course receipts impacts
Waismann, Heitor	9/4/2025	0.9	Update 13-week cash flow presentation to reflect latest outputs
Waismann, Heitor	9/4/2025	2.9	Prepare comments to variance report for week ended 8/29
Warren, Joseph	9/4/2025	0.3	Coordinate with Company team and certain supplier regarding status of payment of their invoices
Warren, Joseph	9/4/2025	0.2	Discuss with J. Cook (A&M) and J. Warren (A&M) regarding status of proof of payment process and related supplier requests
Warren, Joseph	9/4/2025	0.4	Further analyze A&M team overview relating to ongoing proof of payment process issues and provide feedback on the same
Warren, Joseph	9/4/2025	0.2	Analyze A&M team summary on proof of payment process and results and provide feedback on the same
Warren, Joseph	9/4/2025	0.2	Prepare update for Company team retrieving proof of payments relating to trade agreement payments
Warren, Joseph	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Webber, Dan	9/4/2025	0.1	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) to discuss payments by legal entity for certain professional fees
Webber, Dan	9/4/2025	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding onboarding of team member to assist with cash actuals process
Webber, Dan	9/4/2025	0.9	Review Excel support files for DIP variance reporting for WE 8/29 including customer receipts and payroll detail
Webber, Dan	9/4/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals workplan for remainder of week
Webber, Dan	9/4/2025	0.9	Meeting with D. Webber, H. Waismann, L. Kordupel, and S. Korol (A&M) with Company to review cumulative variance report, analyzing discrepancies by region and total standing obligations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	9/4/2025	0.3	Correspond with Company management regarding liquidity certificate for week ended August 29
Webber, Dan	9/4/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M), and Company re. DIP Budget Variance Analysis (8/29)
Webber, Dan	9/4/2025	0.3	Review latest draft of DIP variance materials for WE 8/29, including feedback provided by management
Webber, Dan	9/4/2025	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) to discuss email notification to professionals regarding invoice submission process
Zehetmair, Stefan	9/4/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, E. Borgonovo, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/4
Zehetmair, Stefan	9/4/2025	2.3	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/4/2025	2.7	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/4/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/4/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/4/2025	0.3	Follow up on VT costs (Japan CIA request) with Procurement (Company)
Zhu, Judith	9/4/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/4/2025	1.4	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/4/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/4/2025	0.9	Discuss VT costs (Japan CIA request) with Procurement (Company) and M. Hill (A&M)
Zhu, Judith	9/4/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/4/2025	0.4	Provide a further response to Procurement (Company) concerning the VT costs under the Japan CIA request
Zhu, Judith	9/4/2025	0.3	Review J. Warren (A&M)'s email regarding the Japan CIA request and provide a response
Zhu, Judith	9/4/2025	0.3	Respond to M. Hill (A&M) regarding the Japan CIA Request
Zhu, Judith	9/4/2025	0.2	Reiterate CIA application requirements with Procurement (Company)
Zhu, Judith	9/4/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement and verify that it aligns with A&M's approvals
Zhu, Judith	9/4/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/4/2025	0.1	Follow up with J. Warren (A&M) and M. Hill (A&M) regarding Procurement (Company) 's pushback on VT costs (CIA related）
Zhu, Judith	9/4/2025	0.7	Review and update the track list and vendor payment list as of September 4, and compile a summary of the daily CIA payment status
Borgonovo, Erik	9/5/2025	1.9	Assess and approve EMEA invoices needing prepayment, making sure all CIA mailbox requests are addressed promptly
Borgonovo, Erik	9/5/2025	2.3	Follow up on LATAM invoice processing with Company's internal payment and processing teams
Borgonovo, Erik	9/5/2025	0.9	Strengthen CIA workflows by guiding Company's accounting staff and advising purchasing teams on compliant documentation
Borgonovo, Erik	9/5/2025	2.3	Process incoming EMEA CIA emails promptly, ensuring critical payments are executed without disruption
Borgonovo, Erik	9/5/2025	1.4	Provide rapid review and approval of urgent EMEA invoices, responding without delay to CIA requests
Borgonovo, Erik	9/5/2025	0.7	Keep the tracker updated with invoice posting and payment dates from Company's processing team, so the accounting team can better prioritize unprocessed or time-sensitive requests
Borgonovo, Erik	9/5/2025	1.1	Obtain payment confirmations and reconcile them against vendor accounts for suppliers requiring evidence before shipment release
Cui, Maggie	9/5/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/5/2025	1.5	Review revied TWCF and prepare for distribution
Grossi, Nick	9/5/2025	0.4	Review weekly variance report and provide comments re: same
Grossi, Nick	9/5/2025	0.6	Coordinate business plan interviews for management discussion
Hill, Michael	9/5/2025	1.4	Track payment confirmations for North America
Hill, Michael	9/5/2025	1.7	Track payment confirmations for Europe
Hill, Michael	9/5/2025	1.7	Update vendor details to show which Trade Agreements do not cover entire company
Hill, Michael	9/5/2025	1.7	Update trade agreement tracker analysis for updated information on the proofs of payment
Hill, Michael	9/5/2025	0.9	Investigate vendor for certain invoice requests and status of proofs of payment
Jain, Manasvi	9/5/2025	1.6	Pull OCP Payments from Other region cash files (8/15 -8/29)
Jain, Manasvi	9/5/2025	0.3	Pull daily Japan bank balances 9/4 from online banking portal
Jain, Manasvi	9/5/2025	1.2	Save and organize all incoming files into the data room to ensure proper documentation and accessibility for the team
Jain, Manasvi	9/5/2025	1.8	Pull OCP Payments from Other region cash files (8/1 -8/15)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/5/2025	2.6	Reconcile OCP payments (7/1-8/29) to EMEA cash files (7/1 - 8/29)
Jain, Manasvi	9/5/2025	2.7	Pull OCP payments from EMEA cash file for 8/15 - 8/31
Jain, Manasvi	9/5/2025	0.1	Call with G. Schmelter, M. Jain (A&M) to discuss weekly China bank balance pull
Jain, Manasvi	9/5/2025	0.4	Pull NAFTA daily bank balances for 9/5
Korol, Sammy	9/5/2025	0.4	Work session to incorporate fees and trustee amounts into 13-week carveout roll forward
Korol, Sammy	9/5/2025	0.6	Update all summaries in DIP budget update presentation with live data from current models
Korol, Sammy	9/5/2025	0.3	Create checks for 13-week cash flow model (USD) and variance summary from prior budget
Korol, Sammy	9/5/2025	0.3	Create checks for both monthly and weekly DIP and emergency loan forecasts, updating data accordingly
Korol, Sammy	9/5/2025	0.4	Work session to update EL monthly and weekly forecasts
Korol, Sammy	9/5/2025	0.3	Distribute DIP Budget update presentation and budget support workbook, accompanied by information on recent additions and update
Korol, Sammy	9/5/2025	0.4	Update 13-week cash flow model (USD) and incorporate recent actuals
Korol, Sammy	9/5/2025	0.4	Build checks for SIOP monthly forecast, SIOP variance report, FDM 13-week summary, and 13-week payroll forecast
Korol, Sammy	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Korol, Sammy	9/5/2025	0.6	Build clean versions of 13-week forecasts for FIDIS, FDM, and payroll
Korol, Sammy	9/5/2025	0.8	Work session to build clean 13-week cash flow models for all regions in Yen Oku and USD
Korol, Sammy	9/5/2025	0.4	Update DIP Budget Update presentation with same data and format as the budget support workbook
Korol, Sammy	9/5/2025	0.7	Create clean summaries of monthly accrued professional fees, 13-week professional fee disbursements, and 13-week carveout roll forward
Korol, Sammy	9/5/2025	0.6	Work session to incorporate updated bonus data into 13-Week cash flow models and weekly payroll cash flow forecast
Korol, Sammy	9/5/2025	0.8	Work session to create 13-week professional fee roll forward for all individual firms
Korol, Sammy	9/5/2025	0.7	Create checks for monthly forecast of accrued professional fees, 13-week professional fee disbursement forecast, and 13-week carveout report, updating data accordingly
Korol, Sammy	9/5/2025	0.7	Create clean versions of SIOP monthly variance to prior budget, prior SIOP monthly forecast, and current SIOP monthly forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/5/2025	1.1	Combine clean summaries into a comprehensive budget support workbook, updated with current data from model and proper format
Liu, Daniel	9/5/2025	0.4	Match the CIA invoices with actual payment confirmations on September 5 from AP team
Liu, Daniel	9/5/2025	2.6	Review the CIA application documents received on the morning of September 5 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/5/2025	2.6	Review the CIA application documents received on the afternoon of September 5 from China procurement team and log the tracker list
Liu, Daniel	9/5/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/5/2025	2.7	Review the CIA application documents received on the afternoon of September 5 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/5/2025	0.9	Update flash report for paid vendor summary
Liv-Feyman, Alec	9/5/2025	0.7	Examine CIA deliverable ASIA processing breakdown by currency
Liv-Feyman, Alec	9/5/2025	1.3	Review customer pre/post commercial proposal documents
Liv-Feyman, Alec	9/5/2025	1.2	Prepare supplier reconciliation regarding invoices paid
Liv-Feyman, Alec	9/5/2025	1.1	Update customer approval status details
Liv-Feyman, Alec	9/5/2025	0.8	Update historical spend by vendor detail
Liv-Feyman, Alec	9/5/2025	0.4	Prepare AP reconciliation for select vendors
Liv-Feyman, Alec	9/5/2025	0.6	Develop processing detail summary for MXN vendor deliverable analysis
Liv-Feyman, Alec	9/5/2025	1.1	Review TA agreement for cash in advance vendor updates
Nguyen, Vi Hoa	9/5/2025	2.9	Track and capture the consolidated amounts of Cash in Advance requests submitted and approved
Nguyen, Vi Hoa	9/5/2025	0.6	Ensure timely processing of payments by working with other teams and supplying the necessary guidance and data
Nguyen, Vi Hoa	9/5/2025	1.1	Check all documentation, approve cash in advance requests, and collaborate with other departments to arrange booking and payment
Nguyen, Vi Hoa	9/5/2025	1.4	Oversee the correctness of paperwork, the closure of cash in advance approvals, and the escalation of pending requests for fast resolution
Nguyen, Vi Hoa	9/5/2025	2.3	Maintain a log of cumulative figures for both requested and approved Cash in Advance requests
Nguyen, Vi Hoa	9/5/2025	2.2	Contribute to efficient payment processing through close collaboration with other teams and by delivering the required guidance and information

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/5/2025	1.7	Send CIA claims to AP team for payment processing
Pacheco, Santiago	9/5/2025	2.6	Review upon cash in advance claims from the CIA inbox
Pacheco, Santiago	9/5/2025	1.8	Reject and document any incorrect CIA claim requests
Pacheco, Santiago	9/5/2025	1.9	Review status for cash in advance requests with the PTP team leaders
Postolos, Lucas	9/5/2025	1.2	Continue preparation of support files for FTI and Alix regarding DIP Budget variance analysis for week ending August 29
Postolos, Lucas	9/5/2025	0.6	Prepare documentation for Company management related to questions on DIP Budget variance report for August 29
Postolos, Lucas	9/5/2025	0.7	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/5/2025	0.9	Prepare cash flows as excel support for Company Treasury, Alix, and FTI teams
Postolos, Lucas	9/5/2025	0.3	Prepare documentation for D. Webber, G. Schmelter, M. Hamilton, and M. Jain (A&M) regarding outstanding tasks on cash actuals workstream
Postolos, Lucas	9/5/2025	1.2	Revise DIP Budget variance analysis materials and finalize for week ending August 29 prior to distribution
Postolos, Lucas	9/5/2025	1.7	Reconcile bank accounts to provide to K&E team for updating security agreements with DIP lenders, including correspondences
Postolos, Lucas	9/5/2025	2.7	Reconcile intercompany transaction counterparties in response to inquiries from Alix team
Postolos, Lucas	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Postolos, Lucas	9/5/2025	1.9	Research into question from Company Treasury department regarding non-operating cash flow line item in DIP Budget variance report
Schmelter, Griffen	9/5/2025	0.5	Determine whether customer receipts file aggress with previous variance reports total receipts data for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.1	Call with G. Schmelter, M. Jain (A&M) to discuss weekly China bank balance pull
Schmelter, Griffen	9/5/2025	0.3	Update variance report PowerPoint to reflect changes related to first day motion relief for week ending 8/29
Schmelter, Griffen	9/5/2025	0.4	Correspond with A&M team members on currency translations effects on the variance report for week ending 8/29
Schmelter, Griffen	9/5/2025	0.4	Pull Brazil receipts by customer data into external by customer version for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.5	Update First day motion payments schedule to reflect updated payments report from A&M team members
Schmelter, Griffen	9/5/2025	1.4	Push Brazil receipts data received from Company treasury team into receipts by customer model for week ending 7/25 and 8/1

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/5/2025	0.6	Pull Bank data relating to customer receipts in China for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.6	Pull Chinese receipts data into external version of receipts by customer for week ending 7/25 and 8/1
Schmelter, Griffen	9/5/2025	0.8	Prepare consolidated actuals model flat file detailing 8/29 variance report for outside parties
Schmelter, Griffen	9/5/2025	0.4	Prepare flash cash report for 9/5 and distribute to internal parties
Schmelter, Griffen	9/5/2025	1.4	Determine why currency translation has a large effect on our Non-Operating line items fowl week ending 8/29
Schmelter, Griffen	9/5/2025	1.8	Categorize Chinese receipts data by customer for week ending 7/25 & 8/1
Schmelter, Griffen	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Schmelter, Griffen	9/5/2025	0.9	Push receipts by customer data into external version to be shared with various parties for week ending 8/29
Shahbain, Abraham	9/5/2025	0.8	Develop and review analysis summarizing funding needs by region
Shahbain, Abraham	9/5/2025	0.8	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Shahbain, Abraham	9/5/2025	0.4	Develop analysis summarizing urgent payment requests
Shiffman, David	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions
Shiffman, David	9/5/2025	1.7	Prepare liquidity outlook slide for Management discussions with customers and distribute to Company
Shiffman, David	9/5/2025	0.8	Correspond with Treasury regarding current week's forecast and expected cash balances
Shiffman, David	9/5/2025	0.5	Discuss with A&M vendor team and Company Purchasing team regarding cash flow bridge from prior budget
Shiffman, David	9/5/2025	0.4	Correspond with AHG advisors regarding latest CIA payment activity
Shiffman, David	9/5/2025	1.4	Review variance commentary for weekly DIP reporting and provide feedback
Shiffman, David	9/5/2025	1.4	Finalize DIP budget and supporting materials for submission
Turner, Cari	9/5/2025	0.4	Meeting with C. Turner, A. Shahbain, D. Shiffman, and S. Korol (A&M) to discuss touch points in the updated bridge from the prior budget, outlining next steps to confirm receipts and payment run distributions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/5/2025	2.8	Prepare clean excel support file for receipts by customer that drives the 13-week cash flow
Waismann, Heitor	9/5/2025	2.1	Review and adjust clean support excel files for debt and professional fee schedules
Waismann, Heitor	9/5/2025	1.8	Review and adjust clean support excel files for working capital summaries
Waismann, Heitor	9/5/2025	1.2	Review and adjust clean support excel files for debt and professional fee schedules
Waismann, Heitor	9/5/2025	0.7	Review and adjust clean support excel files for 13-week cash flow output
Waismann, Heitor	9/5/2025	0.6	Review liquidity presentation with current 13-week cash flow summaries after last changes before submission
Warren, Joseph	9/5/2025	0.3	Analyze issue with certain supplier not receiving payment due to payment method and coordinate with the supplier regarding the same
Warren, Joseph	9/5/2025	0.1	Analyze questions regarding supplier payments from the cash in advance mailbox team and respond on the same
Warren, Joseph	9/5/2025	0.3	Prepare and provide guidance to proof of payment team relating to most recent week's trade agreement payments
Warren, Joseph	9/5/2025	0.4	Further analyze payments made to certain supplier and compare to the supplier's executed trade agreement payment schedule
Warren, Joseph	9/5/2025	0.3	Analyze payment made to certain supplier and compare to their executed trade agreement
Webber, Dan	9/5/2025	0.2	Correspond with M. Hamilton (A&M) regarding workplan for new team member to perform cash actuals analysis
Webber, Dan	9/5/2025	0.8	Call with D. Webber, G. Schmelter, M. Hamilton (A&M) to action items related to certain improvements to weekly cash actuals processes
Webber, Dan	9/5/2025	0.3	Review supporting data provided by J. Ahn (K&E) for purposes of collateralizing bank accounts under the DIP
Webber, Dan	9/5/2025	0.2	Correspond with J. Ahn (K&E) regarding schedule of bank accounts to be collateralized under the DIP
Webber, Dan	9/5/2025	0.2	Correspond with S. Trompler (K&E) regarding sharing of certain German asset detail with lender counsel
Webber, Dan	9/5/2025	0.1	Review correspondence from N. Adzima (K&E) regarding process for paying certain professionals by legal entity
Webber, Dan	9/5/2025	0.1	Correspond with A. Marsula (GLAS), regarding liquidity certificate as of August 29, 2025
Webber, Dan	9/5/2025	0.2	Review intercompany transaction file for WE 8/29
Webber, Dan	9/5/2025	0.8	Review foreign exchange calculations in cash actuals model vs. liquidity certificate
Zehetmair, Stefan	9/5/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/5/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/5/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/5/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/5/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 5
Zhu, Judith	9/5/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/5/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/5/2025	0.4	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/5/2025	0.6	Review and update the track list and vendor payment list as of September 5, and compile a summary of the daily CIA payment status
Zhu, Judith	9/5/2025	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/5/2025	0.2	Review emails from Japan Procurement (Company) regarding CIA payment reminders and communicate with Processing team
Zhu, Judith	9/5/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/5/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Sep 6, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	9/5/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/5/2025	0.1	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/5/2025	1.7	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Jain, Manasvi	9/6/2025	0.6	Pull China balances for WE 9/5 from online banking portal
Jain, Manasvi	9/6/2025	1.8	Pull OCP payments from Japan cash files for 8/1 - 8/15
Jain, Manasvi	9/6/2025	2.3	Pull OCP payments from Japan cash files for 8/15 - 8/31
Jain, Manasvi	9/6/2025	1.9	Pull OCP payments from NAFTA cash files for 8/15 - 8/31
Jain, Manasvi	9/6/2025	2.2	Pull OCP payments from NAFTA cash files for 8/1 - 8/15
Jain, Manasvi	9/6/2025	2.3	Consolidate bank balances into sheet for regional treasury teams to add balances as of 9/5
Liv-Feyman, Alec	9/6/2025	0.8	Examine TA POP process for vendor invoice processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/6/2025	0.3	Correspond on necessary updates to bank balances as of 9/5 file
Schmelter, Griffen	9/6/2025	0.6	Determine if the proposed 9/5 bank balances file ties to information pulled from various banking platforms
Athreya, Abhi	9/7/2025	0.9	Pull additional payment actuals data related to Ordinary Course Professionals
Athreya, Abhi	9/7/2025	1.1	Pull payment actuals data related to Ordinary Course Professionals (OCP)
Athreya, Abhi	9/7/2025	0.3	Organize payment actuals data related to Ordinary Course Professionals (OCP)
Hamilton, Makenna	9/7/2025	1.2	Read court docs and summarize EL LE representation
Hamilton, Makenna	9/7/2025	1.1	Finalize list of all declarations of disinterest re. OCP list
Hamilton, Makenna	9/7/2025	1.3	Review OCP caps and analyze current OCP spend
Hamilton, Makenna	9/7/2025	1.8	Track OCP vendors and payments in Japan
Hamilton, Makenna	9/7/2025	1.9	Track OCP vendors and payments in Brazil
Jain, Manasvi	9/7/2025	2.8	Consolidate OCP Payments from all regions to compare variance with vendor data
Jain, Manasvi	9/7/2025	1.7	Review vendor OCP data analysis and reconcile payments with bank data
Liv-Feyman, Alec	9/7/2025	0.8	Analyze vendor data for reconciliation report
Liv-Feyman, Alec	9/7/2025	0.9	Update last 3 weeks top spend APAC CIA details
Liv-Feyman, Alec	9/7/2025	0.6	Update TA population summary output for accuracy
Liv-Feyman, Alec	9/7/2025	0.3	Prepare vendor master mapping for new CIA deliverable entries
Liv-Feyman, Alec	9/7/2025	0.2	Update top 10 APAC CIA supplier analysis
Liv-Feyman, Alec	9/7/2025	1.2	Review partial payment for blocked CIA vendor
Postolos, Lucas	9/7/2025	0.4	Review of documentation related to professional fee payments, including correspondences with Company treasury team
Schmelter, Griffen	9/7/2025	0.4	Determine current status of various payment reconciliations for all regions since petaton date
Shiffman, David	9/7/2025	0.4	Correspond with A&M team regarding updates to payment audit analysis
Shiffman, David	9/7/2025	1.1	Correspond with A&M vendor team regarding status of long term monthly projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/7/2025	0.8	Prepare supporting folder with all variance reports excel files submitted
Warren, Joseph	9/7/2025	0.2	Analyze status of proof of payment collection process and provide feedback to A&M team regarding the same
Athreya, Abhi	9/8/2025	2.0	Prepare reconciliation summary of Ordinary Course Professionals (OCP) payments from vendor data and bank data
Athreya, Abhi	9/8/2025	1.2	Consolidate Ordinary Course Professionals (OCP) payments from payment sources
Athreya, Abhi	9/8/2025	1.7	Reconcile bank data and vendor data sources for Ordinary Course Professionals (OCP)
Borgonovo, Erik	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Borgonovo, Erik	9/8/2025	1.8	Support Company teams in processing targeted invoice sets, verifying corrections and ensuring individual issues are addressed
Borgonovo, Erik	9/8/2025	1.9	Help Company's EMEA purchasing/logistics teams resolve uncertainties connected with CIA requests
Borgonovo, Erik	9/8/2025	0.8	Check the status of vendor trade agreements with Company to determine whether CIA transactions can still move forward
Borgonovo, Erik	9/8/2025	1.9	Review and approve EMEA/LATAM invoices requiring prepayment, prioritizing them for immediate processing and payment
Borgonovo, Erik	9/8/2025	2.3	Compile proof of payment and reconcile against supplier accounts requiring confirmation before shipment release
Borgonovo, Erik	9/8/2025	2.3	Review incoming documents, approve CIA requests, and forward them to Company's processing teams for timely booking and payment
Cook, Jacob	9/8/2025	1.7	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/8/2025	1.7	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/8/2025	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/12
Cook, Jacob	9/8/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/12
Cook, Jacob	9/8/2025	1.9	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Cook, Jacob	9/8/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/8/2025	1.1	Review of invoices to be paid in EMEA post-petition payment run for WE 9/12
Cook, Jacob	9/8/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/8/2025	0.7	Email correspondence with regional Company accounting teams to check balances related to and approve payments for certain global trade agreement suppliers
Cui, Maggie	9/8/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Grossi, Nick	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Grossi, Nick	9/8/2025	0.8	Coordinate liquidity workshop issues
Grossi, Nick	9/8/2025	1.4	Review monthly DIP budget and provide comments re: same
Grossi, Nick	9/8/2025	0.2	Review and provide comments re: liquidity talking points for current week
Hamilton, Makenna	9/8/2025	0.5	Call with Company to discuss payment run for 8/29
Hamilton, Makenna	9/8/2025	0.6	Correspond with G. Schmelter (A&M) re. Japan intercompany mapping WE 9/5
Hamilton, Makenna	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Hamilton, Makenna	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/12
Hamilton, Makenna	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Hamilton, Makenna	9/8/2025	2.9	Summarize all SG&A payments made in WE 8/29
Hamilton, Makenna	9/8/2025	1.9	Integrate "Other Regions" bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.9	Integrate NAFTA bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/8
Hamilton, Makenna	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Hamilton, Makenna	9/8/2025	1.9	Integrate EMEA bank balances into regional BVA files
Hamilton, Makenna	9/8/2025	1.9	Integrate Japan bank balances into regional BVA files
Hill, Michael	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Hill, Michael	9/8/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/8/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/8/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/8/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Hill, Michael	9/8/2025	0.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company discussing past due invoice
Hill, Michael	9/8/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/8/2025	1.2	Track payment confirmations for Europe
Jain, Manasvi	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Jain, Manasvi	9/8/2025	0.2	Pull daily China balances from online portal 9/8
Jain, Manasvi	9/8/2025	0.6	Pull official FX exchange rate data as of 9/5
Jain, Manasvi	9/8/2025	0.9	Incorporate new currency translations into regional files
Jain, Manasvi	9/8/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/12
Jain, Manasvi	9/8/2025	1.4	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/8
Jain, Manasvi	9/8/2025	0.3	Pull daily NAFTA balances from online portal 9/8
Jain, Manasvi	9/8/2025	0.8	Pull daily EMEA balances from online portal 9/8
Jain, Manasvi	9/8/2025	2.2	Prepare daily Flash Cash report 9/8
Jain, Manasvi	9/8/2025	0.6	Update bank balances from regional heads in Flash Cash 9/8
Jain, Manasvi	9/8/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Jain, Manasvi	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Jain, Manasvi	9/8/2025	0.3	Pull daily Japan balances 9/8 from online banking portal
Jain, Manasvi	9/8/2025	0.4	Pull daily Brazil balances from online portal 9/8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Korol, Sammy	9/8/2025	1.2	Create presentation for upcoming Board meeting, designing shell summaries to present initial DIP, cash flows since filing, extended forecast, and additional considerations
Korol, Sammy	9/8/2025	0.3	Update professional fee forecast with current data and incorporate actuals from recent fee applications
Korol, Sammy	9/8/2025	1.1	Build weekly and monthly forecast for professional fee disbursements, including actuals-to-date
Korol, Sammy	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Korol, Sammy	9/8/2025	0.9	Update cash flow model, extracting and relinking visualizations for the DIP Budget Update into separate workbook
Korol, Sammy	9/8/2025	0.7	Prepare workbook containing visualizations from DIP Budget update, reconnecting links to current model
Korol, Sammy	9/8/2025	0.7	Collect variance reports for all weeks through 8.29, comparing against distributed reports and compiling into one folder
Korol, Sammy	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Korol, Sammy	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Liu, Daniel	9/8/2025	2.2	Review the CIA application documents received on the morning of September 8 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/8/2025	0.2	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/8/2025	0.7	Match the CIA invoices with actual payment confirmations on September 8 from AP team
Liu, Daniel	9/8/2025	2.4	Review the CIA application documents received on the afternoon of September 8 from China procurement team and log the tracker list
Liu, Daniel	9/8/2025	1.3	Review the CIA application documents received from Thailand
Liu, Daniel	9/8/2025	2.2	Review the CIA application documents received on the afternoon of September 8 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/8/2025	1.1	Prepare status tracker for payments not made
Liv-Feyman, Alec	9/8/2025	0.8	Update status tracker of catch up payments
Liv-Feyman, Alec	9/8/2025	0.9	Review payments not made to reconcile against invoices
Liv-Feyman, Alec	9/8/2025	0.9	Prepare invoice summary for NAFTA vendor processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/8/2025	0.6	Update deliverable for payments not made variance output
Liv-Feyman, Alec	9/8/2025	1.1	Prepare deliverable on blocked CIA vendors by spend
Liv-Feyman, Alec	9/8/2025	1.2	Review Pop reconciliation for two vendors in EMEA
Liv-Feyman, Alec	9/8/2025	0.7	Review top 50 vendor spend analysis for EMEA region
Liv-Feyman, Alec	9/8/2025	1.2	Reconcile invoice detail against payments not made
Liv-Feyman, Alec	9/8/2025	1.3	Review vendor payment reconciliation for CIA vendors
Liv-Feyman, Alec	9/8/2025	1.4	Develop flash report updates for all regional deliverables
Liv-Feyman, Alec	9/8/2025	0.3	Call with J. Cook, M. Hill, A. Liv-Feyman (A&M), regarding NAFTA/EMEA PST overlap with CIA discussion
Liv-Feyman, Alec	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Nguyen, Vi Hoa	9/8/2025	1.2	Ensure proper documentation is attached, cash in advance approvals are in place, and requests are submitted for processing
Nguyen, Vi Hoa	9/8/2025	1.4	Track and document the combined values of all requested and approved Cash in Advance transactions
Nguyen, Vi Hoa	9/8/2025	0.4	Ensure supporting documents are in order, authorize cash in advance submissions, and work jointly with other teams for booking and payment completion
Nguyen, Vi Hoa	9/8/2025	1.8	Keep a record of the aggregated data for Cash in Advance requests made and approved
Nguyen, Vi Hoa	9/8/2025	2.9	Document the overall totals of requested and approved Cash in Advance items
Nguyen, Vi Hoa	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 8
Nguyen, Vi Hoa	9/8/2025	2.3	Confirm that documents are complete, approvals for cash in advance are received, and requests are submitted for effective handling
Pacheco, Santiago	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Pacheco, Santiago	9/8/2025	1.7	Send cash in advance requests to processing and payment to AP team
Pacheco, Santiago	9/8/2025	1.9	Reject and request correction on specific CIA claims

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/8/2025	1.9	Review status on open items with AP team
Pacheco, Santiago	9/8/2025	2.2	Review cash in advance requests from the CIA email
Postolos, Lucas	9/8/2025	1.7	Prepare documentation for L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/8/2025	1.1	Correspond with Company management, K&E team, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/8/2025	0.7	Review of professional fee invoices to provide direction to Treasury department on timing of disbursements
Postolos, Lucas	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Postolos, Lucas	9/8/2025	1.3	Review of data inputs from Company treasury department in preparation of DIP Budget variance analysis for week ending September 5
Postolos, Lucas	9/8/2025	1.9	Research into questions from L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Postolos, Lucas	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Postolos, Lucas	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Postolos, Lucas	9/8/2025	0.6	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due
Schmelter, Griffen	9/8/2025	0.4	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 9/5
Schmelter, Griffen	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Schmelter, Griffen	9/8/2025	1.3	Determine intercompany transactions within the Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	1.2	Map Brazilian Kyriba data into specific 13 week disbursements categories for week ending 9/5
Schmelter, Griffen	9/8/2025	1.1	Reconcile Japan actuals model bank activity to ending bank balances for week ending 9/5
Schmelter, Griffen	9/8/2025	0.8	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 9/5
Schmelter, Griffen	9/8/2025	0.6	Map intercompany counterparties with the Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	1.5	Determine intercompany transactions within the NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	1.5	Determine intercompany transactions within the Japan actuals model for week ending 9/5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/8/2025	0.5	Push Brazil Payment run for week ending 9/5 in Other regions actuals model
Schmelter, Griffen	9/8/2025	0.4	Prepare and distribute flash cash report as of 9/8 to debtor side personnel
Schmelter, Griffen	9/8/2025	0.4	Map intercompany counterparties with the Japan actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.4	Push payment run into Japan payment run for week ending 9/5
Schmelter, Griffen	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Schmelter, Griffen	9/8/2025	1.6	Push Bank data incremental to Kyriba into Japan actuals model for week ending 9/5
Schmelter, Griffen	9/8/2025	0.5	Prepare listing of bank accounts discovered after petition date for K&E
Schmelter, Griffen	9/8/2025	0.2	Push Kyriba bank data for China, Braze, Thailand, and Malaysia for week ending 9/5 into Other regions actuals model
Schmelter, Griffen	9/8/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/5
Schmelter, Griffen	9/8/2025	0.3	Determine whether proposed 9/5 bank balances are accurate based on information provided by regional treasury teams
Schmelter, Griffen	9/8/2025	0.2	Determine whether proposed 9/5 currency conversions are accurate based on information provide by currency tracking websites
Schmelter, Griffen	9/8/2025	0.2	Push Kyriba bank data for Japan for week ending 9/5 in Japan actuals model
Shahbain, Abraham	9/8/2025	0.4	Correspond with J. Cook (A&M) to discuss trade agreement payments and post-petition payment run
Shahbain, Abraham	9/8/2025	0.7	Review of proposed post-petition payment proposal
Shahbain, Abraham	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Shiffman, David	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Shiffman, David	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Shiffman, David	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Shiffman, David	9/8/2025	0.7	Call with A&M vendor and liquidity teams to review latest vendor payment analysis and discuss next steps
Shiffman, David	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Shiffman, David	9/8/2025	0.7	Assist Company in preparation of weekly liquidity update commentary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/8/2025	1.2	Review latest draft of Board materials and provide feedback
Shiffman, David	9/8/2025	0.7	Correspond with Company Treasury regarding joint venture liabilities and payment schedules
Turner, Cari	9/8/2025	0.4	Call with Company treasury, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss weekly allocation
Waismann, Heitor	9/8/2025	1.2	Prepare slide for DIP sizing, re: board meeting presentation
Waismann, Heitor	9/8/2025	0.5	Call with G. Schmelter, L. Postolos, H. Waismann, M. Hamilton, M. Jain (A&M) and Company to discuss payroll disbursement process
Waismann, Heitor	9/8/2025	0.4	Prepare DIP draws summary since filing
Waismann, Heitor	9/8/2025	0.4	Review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Waismann, Heitor	9/8/2025	1.0	Prepare slide for first day motion relief, re: board meeting presentation
Waismann, Heitor	9/8/2025	0.9	Clean up long term cash flow forecast to share with business plan team
Waismann, Heitor	9/8/2025	0.9	Review professional fee disbursements summary for the next 13-week and adjust to conform formatting to the version previously sent to the Company
Waismann, Heitor	9/8/2025	0.5	Update folder with all variance reports excel files to removed professional fee views
Waismann, Heitor	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Waismann, Heitor	9/8/2025	0.6	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss upcoming board presentation, establishing an outline to fully illustrate the bridge from initial liquidity sizing to current DIP budget
Waismann, Heitor	9/8/2025	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) with Alix Partners to review latest DIP Budget Update, discussing forecast variance of professional fees, DIP draws, and vendor spend
Waismann, Heitor	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Warren, Joseph	9/8/2025	0.3	Coordinate with certain supplier regarding their standard payment method and how to update that payment method through Company treasury
Warren, Joseph	9/8/2025	0.3	Coordinate with Company team regarding ad hoc cash in advance payment to certain supplier and next steps related to the same
Warren, Joseph	9/8/2025	0.1	Prepare update to A&M team regarding certain cash in advance payment request and next steps related to the same
Warren, Joseph	9/8/2025	0.2	Analyze status of proof of payment process and provide next steps to A&M team
Warren, Joseph	9/8/2025	0.2	Call with J. Warren (A&M), M. Hill (A&M), and the Company discussing past due invoice

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Webber, Dan	9/8/2025	1.0	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with UCC to review cash updates, discussing DIP funding, long-term liquidity, and receipts variance
Webber, Dan	9/8/2025	0.5	Call with D. Webber, L. Postolos, M. Hamilton, M. Jain (A&M) and Company to discuss payment run for 8/29
Webber, Dan	9/8/2025	0.2	Correspond with N. Argentieri (K&E) regarding notification of constituents regarding additional bank accounts
Webber, Dan	9/8/2025	0.2	Review correspondences from Company management and G. Schmelter (A&M) regarding certain bank accounts in Brazil
Webber, Dan	9/8/2025	0.3	Review correspondence from L. Kordupel (A&M) regarding reconciliation of certain vendor payments in management supporting data vs. bank data
Webber, Dan	9/8/2025	0.3	Review correspondences from L. Postolos, L. Kordupel (A&M) regarding reconciliation of certain disbursements between management data and bank transactions
Webber, Dan	9/8/2025	0.3	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) regarding cash actuals updates
Webber, Dan	9/8/2025	0.6	Call with D. Shiffman, D. Webber, L. Postolos, H. Waismann, and S. Korol (A&M) with Alix Partners to review variance report for W/E 8.29, analyzing receipt and material variances
Zehetmair, Stefan	9/8/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/8
Zehetmair, Stefan	9/8/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/8/2025	2.6	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/8/2025	2.7	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/8/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/8/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/8/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/8/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/8/2025	1.6	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.4	Review the Thailand CIAs received in the afternoon and reply to E. Borgonovo (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/8/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/8/2025	0.6	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/8/2025	0.4	Review and update the track list and vendor payment list as of September 8, and compile a summary of the daily CIA payment status
Zhu, Judith	9/8/2025	0.3	Review M. Hill (A&M)'s email regarding the Japan CIA request and follow up with the Procurement team (Company)
Zhu, Judith	9/8/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/8/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Procurement team (Company)
Zhu, Judith	9/8/2025	0.3	Update the CIA dashboard template to include data for the week ending September 13 (W/E 9/13)
Borgonovo, Erik	9/9/2025	0.8	Offer guidance and clarifications to Company's internal teams to support efficient handling of CIA payment requests
Borgonovo, Erik	9/9/2025	2.4	Authorize EMEA invoices that need advance payments and coordinate with Company's internal departments to ensure payments are processed and executed without delay
Borgonovo, Erik	9/9/2025	2.3	Assess EMEA invoices requiring prepayment, approving and submitting them for urgent processing to ensure swift payment execution
Borgonovo, Erik	9/9/2025	2.1	Log in the tracker when invoices are registered and paid by Company's processing team, assisting the accounting department in managing pending and urgent requests
Borgonovo, Erik	9/9/2025	1.4	Gather and match proof of payment with vendor transactions, ensuring compliance with supplier confirmation requirements
Borgonovo, Erik	9/9/2025	1.4	Support actively LATAM buyers/planners in analyzing delays or rejections of invoices, giving actionable advice for correction
Caruso, Nicholas	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/9/2025	0.9	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/12 based on afternoon updates
Cook, Jacob	9/9/2025	0.8	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/12
Cook, Jacob	9/9/2025	1.1	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/9/2025	1.2	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	1.4	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.8	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	1.9	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/12
Cook, Jacob	9/9/2025	0.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/12
Cook, Jacob	9/9/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment proposals and timing of deliverables
Cook, Jacob	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/9/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/12
Cook, Jacob	9/9/2025	1.8	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/12
Cui, Maggie	9/9/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Fuetter, Isaac	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Grossi, Nick	9/9/2025	1.0	Prepare and participate in discussion with the Company's management team re: liquidity forecast
Hamilton, Makenna	9/9/2025	0.6	Call with Company re. NAFTA payment run discrepancies
Hamilton, Makenna	9/9/2025	1.2	Map all Japan payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.3	Map all EMEA payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.2	Map all professional fees disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.5	Map all Thailand payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.8	Map all EMEA payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	1.8	Map all Turkey payments disbursed in WE 9/5
Hamilton, Makenna	9/9/2025	2.9	Produce daily liquidity report for all cash balances as of 9/9
Hill, Michael	9/9/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/9/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/9/2025	0.3	Correspond re: vendor who requests post-petition payment to confirm not duplicative of paid amount
Hill, Michael	9/9/2025	0.3	Correspond re: administrative burden from multiple invoices per request for vendor
Hill, Michael	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Hill, Michael	9/9/2025	0.8	Review cash in advance model for currencies used in analysis
Hill, Michael	9/9/2025	1.2	Work with team to receive proof of payments to show compliance with Trade Agreement
Hill, Michael	9/9/2025	1.3	Track payment confirmations for North America
Hill, Michael	9/9/2025	1.4	Track payment confirmations for Europe
Hill, Michael	9/9/2025	1.8	Update cash in advance analysis for Trade Agreement treatment
Hill, Michael	9/9/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/9/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Jain, Manasvi	9/9/2025	2.7	Pull China payment run transactions 7/4 - 8/15
Jain, Manasvi	9/9/2025	0.3	Pull daily NAFTA balances from online portal 9/9
Jain, Manasvi	9/9/2025	0.4	Pull daily Brazil balances from online portal 9/9
Jain, Manasvi	9/9/2025	0.8	Pull daily EMEA balances from online portal 9/9
Jain, Manasvi	9/9/2025	1.4	Prepare daily Flash Cash report 9/9
Jain, Manasvi	9/9/2025	2.8	Reconcile OCP vendor data with bank data for week ended 8/29
Jain, Manasvi	9/9/2025	0.2	Pull daily China balances from online portal 9/9
Jain, Manasvi	9/9/2025	0.3	Pull daily Japan balances 9/9 from online banking portal
Jain, Manasvi	9/9/2025	1.2	Incorporate daily new balances into Flash Cash
Korol, Sammy	9/9/2025	0.6	Update summaries for FDM relief, customer impacts, and operating assumptions with current data
Korol, Sammy	9/9/2025	0.9	Build liquidity chart to display current forecast against initial forecast, incorporating customer impacts on long-term liquidity
Korol, Sammy	9/9/2025	1.3	Construct live summary of all bankruptcy costs on a monthly basis, incorporating DIP interest, other loans, and professional fee disbursements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/9/2025	0.5	Create live visualizations in DIP budget update presentation for all current summaries
Korol, Sammy	9/9/2025	0.5	Update preliminary extended DIP projections and 9-month projections on DIP Budget Update presentation
Korol, Sammy	9/9/2025	0.4	Call with H. Waismann, and S. Korol (A&M) to review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Korol, Sammy	9/9/2025	0.8	Update monthly summary of all professional fee disbursements, consolidating firm list and incorporating adjustments in date ranges
Korol, Sammy	9/9/2025	0.8	Adjust monthly summaries of accrued professional fees and variance to incorporate current data from professional fee forecasts
Korol, Sammy	9/9/2025	1.3	Build monthly summary of all financing costs extended to June, incorporating DIP interest, DIP fees, and deferral fees
Korol, Sammy	9/9/2025	0.7	Refine upcoming board presentation, updating charts and summaries to reflect live data and ensuring consistent summary structure
Korol, Sammy	9/9/2025	0.6	Create separate workbook with all presentation materials, reestablishing links to current model
Korol, Sammy	9/9/2025	0.4	Update liquidity chart reflecting shifts in trade agreements and first day motion relief
Liu, Daniel	9/9/2025	2.8	Review the CIA application documents received on the afternoon of September 9 from China procurement team and log the tracker list
Liu, Daniel	9/9/2025	2.9	Review the CIA application documents received on the morning of September 9 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/9/2025	2.9	Review the CIA application documents received on the afternoon of September 9 from Japan procurement team and log the tracker list
Liu, Daniel	9/9/2025	0.9	Match the CIA invoices with actual payment confirmations on September 9 from AP team
Liv-Feyman, Alec	9/9/2025	0.8	Update NAFTA POP variance deliverable for additional invoices
Liv-Feyman, Alec	9/9/2025	0.6	Review suppliers missing payment by invoice
Liv-Feyman, Alec	9/9/2025	0.8	Update output for invoice detail on payment run
Liv-Feyman, Alec	9/9/2025	0.9	Develop CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	9/9/2025	0.9	Update requestor analysis for invoices missing
Liv-Feyman, Alec	9/9/2025	1.1	Prepare processing detail analysis for GBP vendor deliverable
Liv-Feyman, Alec	9/9/2025	1.1	Prepare mapping for requestor level detail on invoice payment runs
Liv-Feyman, Alec	9/9/2025	1.2	Review vendor status tracking updates for NAFTA deliverable

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/9/2025	1.3	Prepare NAFTA POP reconciliation analysis
Liv-Feyman, Alec	9/9/2025	1.3	Update invoices missing analysis by region
Liv-Feyman, Alec	9/9/2025	1.4	Examine customer are/ap netting analysis for vendor processing
Liv-Feyman, Alec	9/9/2025	1.1	Update CIA deliverable EMEA with vendor status classification
Nguyen, Vi Hoa	9/9/2025	1.1	Log and monitor the total amounts associated with requested and approved Cash in Advance requests
Nguyen, Vi Hoa	9/9/2025	0.4	Keep documentation of the overall value of cash in advance requests, covering items submitted and items authorized
Nguyen, Vi Hoa	9/9/2025	2.2	Engage with different teams, sharing necessary knowledge and information to achieve timely payment processing
Nguyen, Vi Hoa	9/9/2025	1.3	Maintain records of total cash in advance request amounts, including both requested and approved items
Nguyen, Vi Hoa	9/9/2025	2.6	Record the cumulative values of submitted and approved Cash in Advance applications
Nguyen, Vi Hoa	9/9/2025	2.7	Cooperate with colleagues by providing vital support and information to guarantee all payments are processed promptly
Pacheco, Santiago	9/9/2025	1.7	Review status for CIA requests with AP team
Pacheco, Santiago	9/9/2025	1.9	Send CIA requests to AP team for payment
Pacheco, Santiago	9/9/2025	1.4	Reject and request correction on incorrect CIA
Pacheco, Santiago	9/9/2025	2.6	Review and respond to requests from the CIA inbox again
Postolos, Lucas	9/9/2025	1.4	Prepare documentation for K&E team regarding bank account reconciliation
Postolos, Lucas	9/9/2025	0.9	Correspond with Company management, D. Shiffman, and D. Webber (A&M) regarding professional fee information requested by management
Postolos, Lucas	9/9/2025	0.3	Prepare for Treasury team regarding reconciliation of professional fee payments made to date
Postolos, Lucas	9/9/2025	0.3	Prepare additional documentation for L. Kordupel (A&M) regarding reconciliation of payments approved and paid to vendors
Postolos, Lucas	9/9/2025	0.4	Prepare documentation for Treasury to execute professional fee payments
Postolos, Lucas	9/9/2025	0.4	Correspond with K&E team regarding security package diligence for bank accounts
Postolos, Lucas	9/9/2025	0.6	Call with D. Webber, L. Postolos (A&M), and Company re. NAFTA payment run discrepancies
Postolos, Lucas	9/9/2025	0.7	Incorporate data from CMS team regarding bank noticing into file requested by K&E related to bank accounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/9/2025	1.2	Correspond with Company management, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/9/2025	1.7	Reconcile bank accounts between various listings to support K&E in security package diligence
Postolos, Lucas	9/9/2025	1.9	Prepare diligence requests for treasury listings to support K&E in security package diligence
Postolos, Lucas	9/9/2025	2.6	Reconcile professional fee payments made to date in response to request from Company management
Postolos, Lucas	9/9/2025	1.1	Review of cash actuals models in preparation of DIP Budget variance analysis for week ending September 5
Schmelter, Griffen	9/9/2025	0.6	Pull intercompany transactions for week ending 9/5 from the EMEA actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.9	Reconcile Brazil actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	1.4	Determine which intercompany transactions did not have matching transactions for week ending 9/5
Schmelter, Griffen	9/9/2025	1.8	Map intercompany counterparties within EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.4	Map intercompany counterparties within NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.3	Identify intercompany transactions within the EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/9/2025	1.1	Determine whether unmatched intercompany transactions for week ending 9/5 are in fact intercompany withing actuals models
Schmelter, Griffen	9/9/2025	0.6	Reconcile NAFTA actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	0.5	Reconcile Japan actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/9/2025	0.5	Pull intercompany transactions for week ending 9/5 from the NAFTA actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.6	Prepare listing of all identifiable prefixes and suffices that would determine whether a payment was included in the payment run data from NAFTA bank activity
Schmelter, Griffen	9/9/2025	0.4	Prepare and distribute flash cash report for 9/9 to various internal parties
Schmelter, Griffen	9/9/2025	0.4	Pull intercompany transactions for week ending 9/5 from the Japan actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	0.4	Correspond with K&E on incremental bank accounts discovered after petition date and thoughts on reporting these new accounts
Schmelter, Griffen	9/9/2025	0.3	Pull intercompany transactions for week ending 9/5 from the Other Regions actuals model into consolidated sheet
Schmelter, Griffen	9/9/2025	1.1	Reconcile EMEA actuals report for week ending 9/5 to the Company cash flow report
Shahbain, Abraham	9/9/2025	1.1	Develop analysis for weekly cash allocation by region and functional needs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Shahbain, Abraham	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Shahbain, Abraham	9/9/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss payment proposals and timing of deliverables
Shahbain, Abraham	9/9/2025	0.9	Review post-petition payment proposal for payments to be made
Shiffman, David	9/9/2025	1.9	Prepare liquidity outlook slide for Management discussions with customers
Shiffman, David	9/9/2025	1.1	Review latest progress on payment analysis and other cash management priorities
Shiffman, David	9/9/2025	1.0	Meeting with A&M vendor team to review latest progress on payment analysis
Shiffman, David	9/9/2025	0.8	Review latest draft of Board materials and provide feedback
Shiffman, David	9/9/2025	0.8	Discuss with Company management and treasury to review Board agenda, extended monthly projections and other initiatives
Shiffman, David	9/9/2025	1.8	Working session with A&M liquidity team to develop Board meeting materials
Turner, Cari	9/9/2025	0.6	Call with C. Turner, A. Shahbain, N. Caruso, J. Cook, and I. Fuetter (A&M) to discuss latest vendor negotiation updates and discussion materials
Waismann, Heitor	9/9/2025	0.4	Update liquidity chart for special committee meeting with submitted September budget
Waismann, Heitor	9/9/2025	0.4	Call with H. Waismann, and S. Korol (A&M) to review presentation for upcoming board meeting, updating summary of cash flows, customer impacts, and strategy changes from initial DIP budget
Waismann, Heitor	9/9/2025	0.5	Call with D. Webber, H. Waismann (A&M), PJT and Alix Partners to discuss liquidity updates
Waismann, Heitor	9/9/2025	0.5	Update extended long term forecast slide with model output, re: board meeting presentation
Waismann, Heitor	9/9/2025	0.5	Update professional fee slides in the professional fee process overview presentation with latest accruals and disbursements by firm for the entire case
Waismann, Heitor	9/9/2025	0.7	Update first day motion disbursement comparison slide, re: board meeting presentation
Waismann, Heitor	9/9/2025	0.8	Update liquidity chart for special committee to add actuals since beginning of the case
Waismann, Heitor	9/9/2025	0.8	Prepare comments to business plan questions on updated 13-week cash flow forecast
Waismann, Heitor	9/9/2025	0.9	Prepare line chart comparing initial long term cash flow budget until February 2026 to latest long term cash flow forecast until February 2026

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/9/2025	0.9	Prepare summary of specific customer's acceleration exposure to send to external advisors
Waismann, Heitor	9/9/2025	1.3	Prepare slide on extended long term cash flow forecast, re: board meeting presentation
Waismann, Heitor	9/9/2025	1.4	Prepare slide on bridge between DIP financing ask and granted DIP financing, re: board meeting presentation
Warren, Joseph	9/9/2025	0.3	Call with A. Shahbain (A&M), M. Hill (A&M), and J. Warren (A&M) regarding cash in advance payment support process and A&M support regarding the same
Webber, Dan	9/9/2025	0.5	Call with D. Webber, H. Waismann (A&M), PJT and Alix Partners to discuss liquidity updates
Webber, Dan	9/9/2025	0.6	Call with D. Webber, L. Postolos (A&M), and Company re. NAFTA payment run discrepancies
Zehetmair, Stefan	9/9/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/9/2025	2.7	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/9/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/9/2025	0.4	Review and update the track list and vendor payment list as of September 9, and compile a summary of the daily CIA payment status
Zhu, Judith	9/9/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M’s approval and today's actual payment
Zhu, Judith	9/9/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M’s approval, and follow up with Company on any discrepancies
Zhu, Judith	9/9/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/9/2025	0.2	Communicate with Company regarding yesterday’s CIA payment issue in Japan
Zhu, Judith	9/9/2025	0.3	Discuss with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/9/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/9/2025	0.3	Follow up with M. Hill (A&M) regarding Procurement (Company) ’s pushback on VT costs (CIA related）
Zhu, Judith	9/9/2025	0.4	Check whether the CIA requests are duplicates, and follow up with Procurement
Zhu, Judith	9/9/2025	0.3	Update the track list and vendor payments according to the canceled Japan CIA
Zhu, Judith	9/9/2025	0.7	Follow up with Procurement (Company) regarding VT payment (CIA related)
Zhu, Judith	9/9/2025	1.1	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/9/2025	1.3	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	1.4	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/9/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Borgonovo, Erik	9/10/2025	1.6	Gather and confirm proof of payment against vendor transactions, meeting requirements for supplier shipment releases
Borgonovo, Erik	9/10/2025	1.2	Review incoming documents, approve CIA requests, and forward them to the appropriate Company processing unit for timely action
Borgonovo, Erik	9/10/2025	2.8	Evaluate EMEA prepayment invoice, approving and submitting them for urgent handling to guarantee fast execution
Borgonovo, Erik	9/10/2025	1.4	Offer instructions and training to Company's purchasing team on correct preparation and submission of required documents (e.g., PO references, vendor details, full invoices) to limit errors and rejections
Borgonovo, Erik	9/10/2025	0.8	Provide explanations and clarifications to Company's internal teams to support efficient handling of CIA requests
Borgonovo, Erik	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Borgonovo, Erik	9/10/2025	1.7	Approve EMEA/LATAM invoices needing advance payment, prioritizing them for immediate processing and settlement
Cook, Jacob	9/10/2025	1.4	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/10/2025	0.6	Review of trade agreement terms related to newly signed trade agreements for execution during WE 9/19
Cook, Jacob	9/10/2025	0.6	Consolidate weekly payments made from LATAM filing entities for WE 9/5
Cook, Jacob	9/10/2025	2.2	Review of FDM coding for actuals reported for WE 9/5
Cui, Maggie	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process
Cui, Maggie	9/10/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/10/2025	0.9	Prepare materials for weekly cash call with external constituents
Grossi, Nick	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Grossi, Nick	9/10/2025	0.4	Review and provide comments re: weekly allocations
Grossi, Nick	9/10/2025	1.6	Review reported payment file and reconcile to outstanding transactional bank data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/10/2025	2.9	Produce daily liquidity report for all cash balances as of 9/10
Hamilton, Makenna	9/10/2025	1.9	Produce daily liquidity report for all cash balances as of 9/10
Hamilton, Makenna	9/10/2025	1.9	Produce daily liquidity report for all cash balances as of 9/11
Hamilton, Makenna	9/10/2025	1.1	Map all China payments disbursed in WE 9/5
Hamilton, Makenna	9/10/2025	2.9	Summarize all SG&A payments made in WE 9/5
Hamilton, Makenna	9/10/2025	1.1	Map all Brazil payments disbursed in WE 9/5
Hamilton, Makenna	9/10/2025	1.8	Map all Argentina payments disbursed in WE 9/5
Hill, Michael	9/10/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/10/2025	1.7	Track invoices for North America vendor accounts
Hill, Michael	9/10/2025	1.6	Track payment confirmations for North America
Hill, Michael	9/10/2025	0.4	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance vendor summary updates
Hill, Michael	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Hill, Michael	9/10/2025	0.3	Correspond re: reporting vendor in North America invoice processing
Hill, Michael	9/10/2025	0.3	Correspond re: vendor requesting cash in advance when payments already made
Hill, Michael	9/10/2025	0.3	Correspond re: reporting on cash in advance tracker for Asia vendors
Hill, Michael	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Hill, Michael	9/10/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/10/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/10/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/10/2025	1.8	Track payment confirmations for Europe
Jain, Manasvi	9/10/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/10/2025	2.8	Pull EMEA receipts for week ending 9/5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/10/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/10/2025	0.3	Pull daily Japan balances 9/10 from online banking portal
Jain, Manasvi	9/10/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/10/2025	2.3	Pull NAFTA receipts for week ending 9/5
Jain, Manasvi	9/10/2025	1.4	Prepare daily Flash Cash report 9/10
Jain, Manasvi	9/10/2025	1.6	Prepare a list of retained professionals and their associated legal entity
Jain, Manasvi	9/10/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/10/2025	0.4	Pull daily Brazil balances from online portal
Kordupel, Lewis	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Kordupel, Lewis	9/10/2025	0.2	Correspond with D. Shiffman (A&M) regarding reconciliation of cash payments
Korol, Sammy	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Korol, Sammy	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Korol, Sammy	9/10/2025	0.7	Update board presentation on liquidity changes since filing and adjust summary on considerations and initiatives
Korol, Sammy	9/10/2025	0.6	Update 13-Week forecast of carveouts for professionals with live numbers and connect visualization to current model
Korol, Sammy	9/10/2025	0.4	Create clean 13-Week carve-out forecast updated with current data and distribute
Korol, Sammy	9/10/2025	0.9	Compile and clean August factoring data received in the last month to inform August factoring report
Korol, Sammy	9/10/2025	1.3	Structure summary of liquidity considerations, upcoming initiatives, and key takeaways for liquidity update presentation
Liu, Daniel	9/10/2025	0.7	Match the CIA invoices with actual payment confirmations on September 10 from AP team
Liu, Daniel	9/10/2025	2.8	Review the CIA application documents received on the afternoon of September 10 from China procurement team and log the tracker list
Liu, Daniel	9/10/2025	2.7	Review the CIA application documents received on the afternoon of September 10 from Japan procurement team and log the tracker list
Liu, Daniel	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/10/2025	2.9	Review the CIA application documents received on the morning of September 10 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/10/2025	1.4	Develop vendor mapping analysis for deliverable updates
Liv-Feyman, Alec	9/10/2025	0.4	Update processing detail by region in CIA tracker
Liv-Feyman, Alec	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Liv-Feyman, Alec	9/10/2025	0.3	Call with L. Kordupel, M. Hill, A. Liv-Feyman (A&M) regarding APAC cash in advance vendor data by invoice walkthrough
Liv-Feyman, Alec	9/10/2025	0.4	Call with M. Hill, A. Liv-Feyman (A&M) regarding cash in advance vendor summary updates
Liv-Feyman, Alec	9/10/2025	0.7	Analyze vendor mapping for additional vendors
Liv-Feyman, Alec	9/10/2025	0.8	Determine spend on missing vendors in vendor master mapping
Liv-Feyman, Alec	9/10/2025	0.9	Develop vendor payment confirmation status for ASIA vendor processing
Liv-Feyman, Alec	9/10/2025	0.6	Prepare vendor status summary for processing deliverable analysis
Liv-Feyman, Alec	9/10/2025	1.1	Update processing detail analysis for MXN cash in advance vendors
Liv-Feyman, Alec	9/10/2025	1.2	Review and reconcile missing vendors in account mapping
Liv-Feyman, Alec	9/10/2025	1.2	Update subject detail within CIA tracker for missing payments
Liv-Feyman, Alec	9/10/2025	1.3	Prepare CIA deliverable vendor payment confirmation breakdown
Liv-Feyman, Alec	9/10/2025	0.9	Prepare reconciliation on wrong payment code by invoice
Liv-Feyman, Alec	9/10/2025	1.3	Review vendor payment status breakdown for ASIA deliverable updates
Liv-Feyman, Alec	9/10/2025	0.8	Review CIA deliverable processing metrics by vendor type
Nguyen, Vi Hoa	9/10/2025	2.7	Document the full value of cash in advance requests, capturing both the requested and authorized amounts
Nguyen, Vi Hoa	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Nguyen, Vi Hoa	9/10/2025	0.6	Collaborate with other teams by offering the required guidance and information to guarantee timely processing of all payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/10/2025	1.4	Supervise the accuracy of documentation, the completion of cash in advance approvals, and the escalation of requests to responsible personnel for timely handling
Nguyen, Vi Hoa	9/10/2025	2.3	Coordinate with cross-functional teams, supplying necessary details and support to ensure all payments are processed on time
Nguyen, Vi Hoa	9/10/2025	2.3	Assist other teams with appropriate guidance and resources to facilitate the on-time processing of payments
Pacheco, Santiago	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Pacheco, Santiago	9/10/2025	2.5	Review prepayment requests from the CIA inbox
Pacheco, Santiago	9/10/2025	2.1	Send cash in advance requests to AP team for payment execution
Pacheco, Santiago	9/10/2025	1.8	Reject and request correction on incorrect cash in advance claims
Pacheco, Santiago	9/10/2025	1.4	Review status for cash in advance open items with PTP team
Postolos, Lucas	9/10/2025	2.4	Revise draft DIP Budget variance analysis for week ending September 5 prior to circulating internally
Postolos, Lucas	9/10/2025	0.4	Review of Japan cash actuals model in preparation of DIP Budget variance analysis for week ending September 5
Postolos, Lucas	9/10/2025	0.7	Correspond with Treasury department regarding requested bank balance information for security package diligence
Postolos, Lucas	9/10/2025	1.2	Update timing assumptions with respect to operating disbursements in Europe and North American regions
Postolos, Lucas	9/10/2025	0.9	Correspond with Company management, D. Webber, and M. Hamilton (A&M) regarding professional fee payments coming due
Postolos, Lucas	9/10/2025	0.8	Research into professional fee invoices to provide direction to Treasury regarding payment execution
Postolos, Lucas	9/10/2025	0.7	Working session between L. Postolos and G. Schmelter (A&M) regarding payment run timing reconciliation
Postolos, Lucas	9/10/2025	0.6	Further revisions to draft DIP Budget variance analysis for week ending September 5 related to professional fee carve-out
Postolos, Lucas	9/10/2025	0.6	Reconcile professional fee payments made to date in response to request from Company management
Postolos, Lucas	9/10/2025	0.6	Prepare documentation for D. Webber and M. Hamilton (A&M) regarding professional fee payment process
Postolos, Lucas	9/10/2025	2.1	Prepare documentation for K&E team regarding bank account reconciliation
Postolos, Lucas	9/10/2025	0.3	Prepare documentation for Company management regarding professional fee payment process
Schmelter, Griffen	9/10/2025	0.4	Prepare and distribute flash cash report for 9/10 to internal parties

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/10/2025	1.4	Categorize Chinese receipts data by customer for week ending 9/5 received from the Company Treasury team
Schmelter, Griffen	9/10/2025	1.4	Reconcile China actuals report for week ending 9/5 to the Company cash flow report
Schmelter, Griffen	9/10/2025	1.2	Push receipts by customer data into Internal version to be shared with various parties for week ending 8/29
Schmelter, Griffen	9/10/2025	0.9	Prepare exceptional payments that we are unable to reconcile between the NAFTA bank data and the NAFTA payment run
Schmelter, Griffen	9/10/2025	0.8	Categorize receipts data by customer for week ending 9/5 for EMEA, Japan, and NAFTA
Schmelter, Griffen	9/10/2025	1.4	Prepare draft variance report to be shared internally and revied for comments by A&M team members for week ending 9/5
Schmelter, Griffen	9/10/2025	1.7	Add new forecast by customer data to internal and external receipts by customer reporting files for week ending 9/5
Schmelter, Griffen	9/10/2025	0.7	Working session between L. Postolos and G. Schmelter (A&M) regarding payment run timing reconciliation
Schmelter, Griffen	9/10/2025	0.7	Push receipts data into internal receipts by customer report for week ending 9/5
Schmelter, Griffen	9/10/2025	0.7	Categorize Brazilian receipts data by customer for week ending 9/5 received from the Company Treasury team
Schmelter, Griffen	9/10/2025	0.6	Pull receipts data from EMEA actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.5	Pull receipts data from Japan actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.4	Pull receipts data from Other Regions actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.5	Pull receipts data from NAFTA actuals model for week ending 9/5
Schmelter, Griffen	9/10/2025	0.3	Correspond on payments from the back data that cannot be identified within the NAFTA payment run
Shahbain, Abraham	9/10/2025	1.9	Review and provide feedback on analysis forecasting cash scenarios for CIA
Shiffman, David	9/10/2025	0.6	Correspond with Company Treasury regarding joint venture liabilities and payment schedules
Shiffman, David	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Shiffman, David	9/10/2025	1.3	Prepare updates to upcoming liquidity related Board materials
Shiffman, David	9/10/2025	1.2	Review of recent SG&A disbursements and related correspondence with Treasury team
Shiffman, David	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Shiffman, David	9/10/2025	0.6	Call with Company Treasury to review post-petition disbursement adjustments to forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/10/2025	0.5	Call with A&M liquidity and vendor teams to review progress on payment analysis
Waismann, Heitor	9/10/2025	2.9	Prepare analysis of sales-to-receipts conversion on a customer and regional basis for acceleration, factoring and normal course
Waismann, Heitor	9/10/2025	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, unpacking shifts in FDM relief, bankruptcy costs, and customer impacts
Waismann, Heitor	9/10/2025	1.0	Adjust case-to-date liquidity adjustments slide after comments from A&M leader
Waismann, Heitor	9/10/2025	1.7	Prepare answers to FTI questions on disbursements variance of last two submitted 13-week cash flows
Waismann, Heitor	9/10/2025	1.1	Adjust liquidity chart for board meeting presentation after comments from A&M leader
Waismann, Heitor	9/10/2025	0.8	Update professional fee accrual support to include two new firms that will advise Ad Hoc Group
Waismann, Heitor	9/10/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review case-to-date liquidity adjustments and discuss additional considerations and initiatives
Waismann, Heitor	9/10/2025	1.5	Prepare answers to FTI questions on receipts variance of last two submitted 13-week cash flows
Waismann, Heitor	9/10/2025	0.6	Prepare summary of sales-to-receipts conversion analysis that ties to latest 13-week cash flow forecast
Warren, Joseph	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Warren, Joseph	9/10/2025	0.2	Further analyze staffing requirements for the cash in advance mailbox team and update A&M team on the same
Warren, Joseph	9/10/2025	0.2	Analyze staffing for cash in advance mailbox team
Webber, Dan	9/10/2025	0.4	Prepare workplan for certain cash actuals analyses to be prepared in response to internal and external requests
Webber, Dan	9/10/2025	0.3	Correspond with Company management regarding processes to pay certain professional fees
Webber, Dan	9/10/2025	0.2	Correspond with L. Postolos, M. Hamilton (A&M) regarding management of professional fee invoices and coordination with management
Zehetmair, Stefan	9/10/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/10/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, S. Zehetmair, E. Borgonovo, M. Hill, L. Pack, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/10
Zehetmair, Stefan	9/10/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/10/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/10/2025	0.2	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address TA payment process
Zhu, Judith	9/10/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/10/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	0.3	Update the track list and vendor payments according to the canceled China CIA
Zhu, Judith	9/10/2025	0.4	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/10/2025	0.6	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	0.7	Review and update the track list and vendor payment list as of September 10, and compile a summary of the daily CIA payment status
Zhu, Judith	9/10/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/10/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/10/2025	0.3	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/10/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Borgonovo, Erik	9/11/2025	1.3	Follow up with Company's LATAM processing and payment teams on invoice status
Borgonovo, Erik	9/11/2025	1.9	Obtain proof of payment and reconcile against vendor accounts when confirmation is required prior to shipment
Borgonovo, Erik	9/11/2025	1.3	Help EMEA purchasing/logistics teams resolve uncertainties linked to CIA requests
Borgonovo, Erik	9/11/2025	2.3	Deliver prompt review and approval of urgent EMEA invoices, responding quickly to CIA queries
Borgonovo, Erik	9/11/2025	0.9	Strengthen CIA process flows by advising Company's accounting staff and guiding purchasing teams on compliant documentation
Borgonovo, Erik	9/11/2025	1.7	Collect payment evidence and match it against vendor accounts where confirmation is needed to release shipments
Borgonovo, Erik	9/11/2025	0.7	Check the status of vendor trade agreements with Company, highlighting pending or high-risk cases, in order to understand if the vendor can proceed with CIA or not
Caruso, Nicholas	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/11/2025	0.7	Email correspondence with Company accounting related to outstanding invoices not-yet-booked for certain suppliers
Cook, Jacob	9/11/2025	2.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/5 for NAFTA at invoice level
Cui, Maggie	9/11/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Grossi, Nick	9/11/2025	0.2	Working session with N. Grossi, D. Webber (A&M) to discuss professional fee invoicing process
Grossi, Nick	9/11/2025	0.2	Review and provide comments re: professional fee estimates
Grossi, Nick	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Grossi, Nick	9/11/2025	0.3	Review regional cash flow requests. Provide comments re: same
Grossi, Nick	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Hamilton, Makenna	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Hamilton, Makenna	9/11/2025	0.7	Map intercompany transactions in Japan
Hamilton, Makenna	9/11/2025	2.4	Review OCP payments for WE 6/6 in bank data
Hamilton, Makenna	9/11/2025	2.6	Review OCP payments for WE 6/13 in bank data
Hamilton, Makenna	9/11/2025	1.6	Compile list of case related professional emails
Hill, Michael	9/11/2025	0.3	Correspond re: current view of in process cash in advance payments
Hill, Michael	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Hill, Michael	9/11/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/11/2025	0.3	Update cash in advance analysis for correct currencies in analysis
Hill, Michael	9/11/2025	0.3	Correspond re: vendor pushing back on Trade Agreement
Hill, Michael	9/11/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/11/2025	0.9	Create analysis for vendors with unconfirmed payment confirmations from analysis
Hill, Michael	9/11/2025	1.2	Track invoices for North America vendor obligations
Hill, Michael	9/11/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/11/2025	1.4	Track payment confirmations for North America
Hill, Michael	9/11/2025	1.4	Analyze weekly spend for past five weeks for payment confirmations from prior weeks received late
Hill, Michael	9/11/2025	1.7	Track payment confirmations for Europe
Hill, Michael	9/11/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/11/2025	0.6	Review divisional Trade Agreement issue for vendor for payment term treatment
Jain, Manasvi	9/11/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/11/2025	1.8	Map vendors into correct categories in regional files
Jain, Manasvi	9/11/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Jain, Manasvi	9/11/2025	0.7	Prepare daily Flash Cash report 9/11
Jain, Manasvi	9/11/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/11/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/11/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Jain, Manasvi	9/11/2025	0.3	Pull daily Japan balances 9/11 from online banking portal
Korol, Sammy	9/11/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review payroll forecast variance against actuals for W/E 9/5
Korol, Sammy	9/11/2025	0.7	Create monthly summary of all remaining forecasted professional fee accruals for each individual firm
Korol, Sammy	9/11/2025	0.7	Build variance report from filing for all additional professionals that have been added to the case by consolidated group

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Korol, Sammy	9/11/2025	0.8	Create shell for waterfall chart, displaying accrued professional and success fees from initial DIP to current model
Korol, Sammy	9/11/2025	0.4	Adjust liquidity update to include additional liquidity ask, updating key considerations and presentation materials
Korol, Sammy	9/11/2025	0.8	Extract actualized professional fee invoices to create separate monthly summary for each individual firm
Korol, Sammy	9/11/2025	0.8	Construct summary illustrating actualized professional fee invoices against filing version by consolidated group
Korol, Sammy	9/11/2025	0.9	Create August acceleration summary for all accelerated customers based on the current data from MAR
Korol, Sammy	9/11/2025	1.3	Build factoring summary for calendar month of August from raw bank data, including all Brazil and EMEA/NAFTA factors
Korol, Sammy	9/11/2025	0.4	Create summary of all professional fee actuals, forecasts, and new firm additions, grouped by debtor, creditor, and UST estimates
Korol, Sammy	9/11/2025	0.4	Call with H. Waismann and S. Korol (A&M) to discuss current factoring and acceleration data, creating plan to consolidate into summary for the calendar month of August
Korol, Sammy	9/11/2025	0.2	Call with H. Waismann, and S. Korol (A&M) to discuss outline of liquidity update and restructure waterfall showing working capital impact
Korol, Sammy	9/11/2025	0.8	Create payroll variance report for W/E 9/5, comparing actuals and forecast by region with consolidated view
Korol, Sammy	9/11/2025	0.6	Identify missing data in factoring and acceleration supports, distribute preliminary summaries of both, and request outstanding information needed to complete full-month reporting
Korol, Sammy	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Korol, Sammy	9/11/2025	0.7	Consolidate total payroll actuals and forecast for W/E 9/5 by specific entity for all regions
Korol, Sammy	9/11/2025	1.1	Construct monthly summary of forecasted accrued fees and actualized fees for all new firms excluded from filing version
Korol, Sammy	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Korol, Sammy	9/11/2025	0.8	Create variance report on the consolidated group level (debtor, creditor, UST) for current estimates of accrued professional fees against original forecasts on filing version
Korol, Sammy	9/11/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss professional fee variance breakdown between actualization and forecast adjustments
Liu, Daniel	9/11/2025	2.6	Review the CIA application documents received on the morning of September 11 from the Japan and China procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/11/2025	0.8	Match the CIA invoices with actual payment confirmations on September 11 from AP team
Liu, Daniel	9/11/2025	2.4	Review the CIA application documents received on the afternoon of September 11 from China procurement team and log the tracker list
Liu, Daniel	9/11/2025	2.6	Review the CIA application documents received on the afternoon of September 11 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/11/2025	0.9	Develop vendor mapping detail for ASIA deliverable
Liv-Feyman, Alec	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Liv-Feyman, Alec	9/11/2025	0.6	Review CIA paid by region analysis for vendor tracking
Liv-Feyman, Alec	9/11/2025	0.7	Prepare breakdown of all other vendors in paid cash in advance vendor detail
Liv-Feyman, Alec	9/11/2025	0.7	Update status by requestor for additional missing invoices in tracker
Liv-Feyman, Alec	9/11/2025	0.8	Prepare vendor mapping updates for CIA deliverable processing metrics
Liv-Feyman, Alec	9/11/2025	0.9	Analyze vendor payment confirmation analysis for EMEA tracker
Liv-Feyman, Alec	9/11/2025	0.9	Analyze paid summary PowerPoint for CIA vendor tracking
Liv-Feyman, Alec	9/11/2025	1.1	Update payment confirmation to incorporate into top 20 vendor spend
Liv-Feyman, Alec	9/11/2025	1.1	Update CIA vendor deck summary for regional analysis
Liv-Feyman, Alec	9/11/2025	1.2	Prepare reconciliation of vendor detail by spend
Liv-Feyman, Alec	9/11/2025	1.2	Prepare top 20 vendor level detail by spend
Liv-Feyman, Alec	9/11/2025	1.2	Prepare TA POP invoice entries for reconciliation
Liv-Feyman, Alec	9/11/2025	0.8	Prepare EMEA POP reconciliation for vendor
Loop, Stuart	9/11/2025	0.7	Email correspondence with G. Leiter (Alix) regarding diligence responses to financial statement questions
Loop, Stuart	9/11/2025	1.8	Build mechanics for historical statement of cash flows for total Company financials on a managerial basis
Nguyen, Vi Hoa	9/11/2025	2.7	Monitor the correctness of documentation, finalize cash in advance approvals, and escalate requests to designated staff for swift processing
Nguyen, Vi Hoa	9/11/2025	1.8	Support other teams with essential guidance and information to secure the timely completion of all payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/11/2025	2.1	Maintain oversight of the aggregated figures for Cash in Advance requests and approvals
Nguyen, Vi Hoa	9/11/2025	1.1	Ensure documentation is accurate, cash in advance approvals are completed, and requests are escalated to the appropriate persons for prompt action
Nguyen, Vi Hoa	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Nguyen, Vi Hoa	9/11/2025	2.6	Record total cash in advance request values, reflecting both what was requested and what was approved
Pacheco, Santiago	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Pacheco, Santiago	9/11/2025	2.2	Assess on payment status for cash in advance requests with AP team
Pacheco, Santiago	9/11/2025	2.4	Review cash in advance payment requests from the CIA email
Pacheco, Santiago	9/11/2025	1.9	Send cash in advance requests to payment to AP team
Pacheco, Santiago	9/11/2025	1.8	Reject and request correction on incorrect CIA payments
Postolos, Lucas	9/11/2025	0.9	Review of proposed excel support to share with Alix and FTI teams related to DIP Budget variance report for week ending September 5
Postolos, Lucas	9/11/2025	1.4	Revise mapping of disbursements in DIP Budget variance analysis report for week ending September 5
Postolos, Lucas	9/11/2025	1.8	Prepare documentation for K&E team regarding bank account reconciliation, including correspondences
Postolos, Lucas	9/11/2025	0.7	Analyze timing assumptions with respect to operating disbursements in Europe and North American regions
Postolos, Lucas	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Postolos, Lucas	9/11/2025	0.2	Correspond with L. Kordupel (A&M) regarding legal entities paying disbursement on behalf of others
Postolos, Lucas	9/11/2025	0.9	Further revisions to draft DIP Budget variance analysis for week ending September 5 prior to circulating to management
Postolos, Lucas	9/11/2025	0.3	Correspond with Treasury department regarding nature of restricted cash in Latin America
Postolos, Lucas	9/11/2025	0.2	Correspond with D. Webber (A&M) regarding processing of professional fee payments
Schmelter, Griffen	9/11/2025	1.2	Prepare external version of consolidated actuals model for week ending 9/5
Schmelter, Griffen	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/11/2025	1.1	Categorize all Chinese receipts data from week ending 6/20 until 7/19 by customer
Schmelter, Griffen	9/11/2025	0.7	Determine whether bank balances within liquidity certificate, actuals models, and master bank account listing all tie
Schmelter, Griffen	9/11/2025	1.3	Prepare analysis on whether the payment date within NAFTA payment run payments is being properly determined based on information received from the company
Schmelter, Griffen	9/11/2025	1.4	Compile all receipts data for China from weekending 6/20 until 7/19 into consolidated sheet
Schmelter, Griffen	9/11/2025	0.8	Push receipts data into external receipts by customer report for all receipts from petition date until week ending 7/19 for EMEA, NAFTA, and Japan
Schmelter, Griffen	9/11/2025	0.7	Compile all receipts data for Brazil from weekending 6/20 until 7/19 into consolidated sheet
Schmelter, Griffen	9/11/2025	0.6	Determine which bank accounts are not included in the MOR support but are included in the bank accounts masters listing
Schmelter, Griffen	9/11/2025	1.9	Reconcile receipts data from petition date to week ending 7/19 within receipts model to receipts numbers produced in Variance reports
Schmelter, Griffen	9/11/2025	0.6	Push receipts data into internal receipts by customer report for all receipts from petition date until week ending 7/19 for China and Brazil
Schmelter, Griffen	9/11/2025	0.4	Correspond with A&M colleague bank balances for 9/5 that did not tie between multiple files
Schmelter, Griffen	9/11/2025	0.4	Correspond with A&M colleague on findings from reviewing NAFTA payment run payment date calculations
Schmelter, Griffen	9/11/2025	0.4	Prepare and distribute flash cash report for 9/11 to internal parties
Schmelter, Griffen	9/11/2025	0.4	Push receipts data into external receipts by customer report for all receipts from petition date until week ending 7/19 for China and Brazil
Schmelter, Griffen	9/11/2025	0.4	Categorize all Brazilian receipts data from week ending 6/20 until 7/19 by customer
Schmelter, Griffen	9/11/2025	0.4	Correspond with specific region Company treasury team on exceptional transactions for week ending 9/5
Schmelter, Griffen	9/11/2025	0.7	Push receipts data into internal receipts by customer report for all receipts from petition date until week ending 7/19 for EMEA, NAFTA, and Japan
Shahbain, Abraham	9/11/2025	0.8	Review and provide comments on cash scenario analysis
Shiffman, David	9/11/2025	0.6	Review and revise professional fee forecast by firm
Shiffman, David	9/11/2025	1.6	Working session with A&M liquidity team to further revise Board meeting materials
Shiffman, David	9/11/2025	1.8	Revise Board presentation materials per feedback from A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/11/2025	1.8	Working session with A&M liquidity team to review working capital roll forwards in extended monthly projections
Shiffman, David	9/11/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix partners to discuss liquidity updates
Shiffman, David	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Shiffman, David	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Shiffman, David	9/11/2025	1.0	Call with Company Treasury and third party factoring provider to discuss status of case and go forward relationship
Shiffman, David	9/11/2025	1.3	Review and revise commentary regarding variances in weekly DIP reporting
Shiffman, David	9/11/2025	1.4	Revise professional fee forecast materials per feedback from A&M team
Shiffman, David	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts
Simion, Tony	9/11/2025	0.7	Review and provide comments to summary of professional fee forecast
Waismann, Heitor	9/11/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss professional fee variance breakdown between actualization and forecast adjustments
Waismann, Heitor	9/11/2025	2.8	Prepare detailed analysis on working capital support for operating disbursements, including support for DPO calculations
Waismann, Heitor	9/11/2025	2.7	Prepare comments to variance report for week ended 9/5
Waismann, Heitor	9/11/2025	1.2	Review receipts by customer support file produced by A&M
Waismann, Heitor	9/11/2025	1.2	Prepare professional fee detailed waterfall bridge between filing version and current version
Waismann, Heitor	9/11/2025	1.1	Prepare final version of variance report for week ended 9/5
Waismann, Heitor	9/11/2025	0.6	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review liquidity update presentation, breaking down CIA, DPO, and other liquidity adjustments
Waismann, Heitor	9/11/2025	0.4	Review payroll support file prepared by A&M
Waismann, Heitor	9/11/2025	0.4	Call with H. Waismann and S. Korol (A&M) to discuss current factoring and acceleration data, creating plan to consolidate into summary for the calendar month of August
Waismann, Heitor	9/11/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol, M. Jain (A&M) and Company to discuss SG&A variances and regional tax impacts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/11/2025	0.2	Call with H. Waismann, and S. Korol (A&M) to discuss outline of liquidity update and restructure waterfall showing working capital impact
Waismann, Heitor	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Waismann, Heitor	9/11/2025	0.3	Call with H. Waismann and S. Korol (A&M) to review payroll forecast variance against actuals for W/E 9/5
Waismann, Heitor	9/11/2025	0.5	Call with D. Shiffman, H. Waismann (A&M), PJT and Alix partners to discuss liquidity updates
Warren, Joseph	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Webber, Dan	9/11/2025	0.7	Call with N. Grossi, D. Shiffman, D. Webber, H. Waismann, L. Postolos, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. DIP budget variance analysis (9/5)
Webber, Dan	9/11/2025	0.2	Working session with N. Grossi, D. Webber (A&M) to discuss professional fee invoicing process
Webber, Dan	9/11/2025	0.2	Correspond with L. Postolos (A&M) and Company management regarding certain Brazil and Argentina bank accounts
Webber, Dan	9/11/2025	0.1	Correspond with L. Postolos (A&M) regarding July 2025 trial balances
Zehetmair, Stefan	9/11/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/11/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/11/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Zhu, Judith	9/11/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/11/2025	0.6	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/11/2025	0.6	Review and update the track list and vendor payment list as of September 11, and compile a summary of the daily CIA payment status
Zhu, Judith	9/11/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/11/2025	1.8	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/11/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/11/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/11/2025	0.4	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/11/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/11/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/11/2025	0.4	Review Company's email regarding the TA payment and respond accordingly
Athreya, Abhi	9/12/2025	1.1	Build skeleton Excel summary regarding Ordinary Course Professional (OCP) fee caps
Bombara, Jonathan	9/12/2025	2.3	Review specific data for vendor spend analysis
Bombara, Jonathan	9/12/2025	0.2	Correspond with C. Broskay (A&M) regarding update on vendor spend analysis
Bombara, Jonathan	9/12/2025	0.3	Call with L. Kordupel and J. Bombara regarding vendor spend analysis
Bombara, Jonathan	9/12/2025	0.4	Aggregate data for vendor spend analysis (EMEA and NAFTA)
Borgonovo, Erik	9/12/2025	2.6	Process EMEA CIA mailbox requests swiftly, securing timely payment of urgent invoices
Borgonovo, Erik	9/12/2025	0.4	Update the tracker to note when Company's processing team has booked the invoice and when it has been paid, helping the accounting team prioritize pending or urgent requests
Borgonovo, Erik	9/12/2025	1.1	Keep the Excel tracker continuously updated with new invoices, ensuring accuracy and completeness
Borgonovo, Erik	9/12/2025	1.4	Support EMEA buyers and planners in identifying and correcting issues causing blocked or delayed invoices, offering precise corrective guidance
Borgonovo, Erik	9/12/2025	2.4	Approve urgent LATAM prepayment invoices and answer CIA mailbox requests without delay
Borgonovo, Erik	9/12/2025	1.9	Approve urgent LATAM prepayment invoices and answer CIA mailbox requests without delay
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Caruso, Nicholas	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Cui, Maggie	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Cui, Maggie	9/12/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	9/12/2025	1.2	Review and provide comments re: customer collection roll forward
Grossi, Nick	9/12/2025	1.6	Prepare detailed sources and uses of funds at close
Grossi, Nick	9/12/2025	0.7	Review and provide comments re: cash variance report. Provide comments re: same
Grossi, Nick	9/12/2025	0.4	Prepare and participate in discussion with A Vaccari re: cash variance report
Hamilton, Makenna	9/12/2025	1.9	Review OCP payments for WE 6/20 in bank data
Hamilton, Makenna	9/12/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/11
Hamilton, Makenna	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications
Hamilton, Makenna	9/12/2025	2.9	Review OCP payments for WE 7/4 in bank data
Hamilton, Makenna	9/12/2025	2.5	Review OCP payments for WE 6/27 in bank data
Hamilton, Makenna	9/12/2025	2.2	Review OCP payments for WE 7/11 in bank data
Hill, Michael	9/12/2025	1.1	Track invoices for North America transactions again
Hill, Michael	9/12/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/12/2025	0.3	Correspond re: follow up for Trade Agreement vendor payments
Hill, Michael	9/12/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/12/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/12/2025	0.2	Correspond re: follow up for process to avoid payment issues
Hill, Michael	9/12/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/12/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/12/2025	1.9	Track payment confirmations for North America
Hill, Michael	9/12/2025	0.3	Correspond re: analysis of vendor invoices for potential issues
Jain, Manasvi	9/12/2025	0.3	Pull daily Japan balances 9/12 from online banking portal
Jain, Manasvi	9/12/2025	0.2	Pull daily China balances from online portal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/12/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/12/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/11
Jain, Manasvi	9/12/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/12/2025	0.7	Prepare daily Flash Cash report 9/12
Jain, Manasvi	9/12/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/12/2025	1.6	Reconcile Flash Cash balances with regional heads reported balances
Jain, Manasvi	9/12/2025	0.4	Pull daily EMEA balances from online portal
Kordupel, Lewis	9/12/2025	0.3	Call with L. Kordupel and J. Bombara regarding vendor spend analysis
Kordupel, Lewis	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments
Kordupel, Lewis	9/12/2025	1.8	Prepare updates to the vendor payment analysis, including commentary on the status of open items
Kordupel, Lewis	9/12/2025	1.3	Analyze unreconciled variances for purposes of identifying follow up questions for the company
Korol, Sammy	9/12/2025	1.6	Create new professional fee tracker, including all forecast adjustments and actualization adjustments to-date
Korol, Sammy	9/12/2025	1.7	Create waterfall summaries, rolling up from the individual firm level, to break down total accrued professional fee variance into three buckets
Korol, Sammy	9/12/2025	1.2	Create variance summary to filing version for its actualized professional fees and changes in current estimates for each individual firm
Korol, Sammy	9/12/2025	1.1	Refine professional fee tracker by adjusting assumptions, updating formulas for objection periods, payments dates, holdback calculations, and retainer impact
Korol, Sammy	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications
Korol, Sammy	9/12/2025	0.6	Incorporate success fees into the actualization and forecast segments on total variance waterfall for professional fee accruals
Liu, Daniel	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Liu, Daniel	9/12/2025	2.4	Review the CIA application documents received on the morning of September 12 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/12/2025	2.8	Review the CIA application documents received on the afternoon of September 12 from China procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/12/2025	0.6	Match the CIA invoices with actual payment confirmations on September 12 from AP team
Liu, Daniel	9/12/2025	2.6	Review the CIA application documents received on the afternoon of September 12 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/12/2025	1.4	Prepare CIA deliverable vendor mapping updates for NAFTA region
Liv-Feyman, Alec	9/12/2025	1.1	Prepare Thailand POP reconciliation for vendor
Liv-Feyman, Alec	9/12/2025	0.9	Prepare POP invoice detail for TA POP process
Liv-Feyman, Alec	9/12/2025	0.9	Update processing breakdown summary for EMEA vendor deliverable
Liv-Feyman, Alec	9/12/2025	0.8	Develop processing detail analysis for EUR vendor deliverable
Liv-Feyman, Alec	9/12/2025	0.8	Examine CIA deliverable processing breakdown by currency classification
Liv-Feyman, Alec	9/12/2025	0.7	Review CIA deliverable EMEA with vendor processing breakdown
Liv-Feyman, Alec	9/12/2025	0.3	Prepare AP vs CIA spend mapping analysis
Liv-Feyman, Alec	9/12/2025	1.3	Review POPs sent over by requestor team
Nguyen, Vi Hoa	9/12/2025	2.7	Work in collaboration with other departments, delivering required information and direction to ensure payments are handled without delay
Nguyen, Vi Hoa	9/12/2025	2.4	Track the total values of cash in advance requests, covering both the submitted and approved items
Nguyen, Vi Hoa	9/12/2025	1.3	Partner with relevant teams by providing the needed instructions and data to enable prompt processing of payments
Nguyen, Vi Hoa	9/12/2025	1.4	Maintain a record of the complete value of cash in advance requests, encompassing requested and authorized entries
Nguyen, Vi Hoa	9/12/2025	1.9	Ensure proper documentation of all cash in advance request amounts, including requested and authorized items
Pacheco, Santiago	9/12/2025	2.6	Revise cash in advance requests from the CIA inbox
Pacheco, Santiago	9/12/2025	2.2	Pass over cash in advance requests to AP team for payment
Pacheco, Santiago	9/12/2025	1.4	Analyze, reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/12/2025	1.3	Review status for cash in advance requests with AP team
Postolos, Lucas	9/12/2025	2.1	Prepare support excel files to provide Alix regarding DIP Budget variance analysis report for week ending September 5
Postolos, Lucas	9/12/2025	0.9	Prepare cash reporting documents to distribute to creditor advisors and U.S. Trustee for week ending September 5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	9/12/2025	0.4	Revise documentation prepared for restructuring professionals related to invoice process
Postolos, Lucas	9/12/2025	0.3	Review of diligence file requested by Alix related to non-debtor cash balances
Schmelter, Griffen	9/12/2025	1.3	Confirm that new bank account listen agrees with the debtor listing previously produced for outside parties
Schmelter, Griffen	9/12/2025	0.6	Add additional bank accounts received from Turkish treasury team to master bank account listing and to the reporting packages
Schmelter, Griffen	9/12/2025	0.7	Add currency conversions to week ending 8/8 supplier payment reconciliation
Schmelter, Griffen	9/12/2025	0.9	Update receipts by customer file for week ending 9/5 for additional detail provided by the local treasury teams
Schmelter, Griffen	9/12/2025	0.4	Prepare and distribute flash cash report for 9/12 to internal parties
Schmelter, Griffen	9/12/2025	1.9	Prepare listing of all payments included within the EMEA supplier payment report for week ending 8/8
Schmelter, Griffen	9/12/2025	1.4	Prepare external reporting package for week ending 9/5
Schmelter, Griffen	9/12/2025	0.8	Create summary tables related to what payments we are currently not able to identify that were included in the Company supplier payment report week ending 8/8
Schmelter, Griffen	9/12/2025	1.6	Create external Banka account listing showing all debtor and non-debtor accounts
Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	9/12/2025	0.6	Review and provide feedback on changes in vendor spend in liquidity forecasts
Shahbain, Abraham	9/12/2025	0.5	Call with N. Grossi (A&M), L. Kordupel (A&M), A. Shahbain (A&M) to discuss reconciliation of cash payments
Shiffman, David	9/12/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review working capital supporting calculations
Shiffman, David	9/12/2025	1.2	Prepare revisions to DIP variance reporting and finalize for distribution
Shiffman, David	9/12/2025	0.9	Correspond with A&M treasury team regarding impact of CIA and related adjustments to the cash forecast
Shiffman, David	9/12/2025	1.2	Working session with D. Shiffman and H. Waismann (A&M) to review long term cash projections and working capital assumptions
Shiffman, David	9/12/2025	0.5	Call with A&M liquidity and vendor teams to review progress on payment analysis
Shiffman, David	9/12/2025	0.6	Discuss and related Correspond with K&E regarding covenant compliance
Shiffman, David	9/12/2025	0.6	Review payment analysis and related presentation materials
Shiffman, David	9/12/2025	1.7	Review updated presentation materials related to long term cash flow projections and provide feedback to A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/12/2025	0.7	Discuss with Company Treasury to update status of various near term liquidity priorities
Shiffman, David	9/12/2025	0.5	Call with Company Treasury and A&M to review forecasted net cash flow covenant compliance
Waismann, Heitor	9/12/2025	0.2	Call with H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss payment date timing for actual professional fee applications
Waismann, Heitor	9/12/2025	0.5	Call with D. Shiffman and H. Waismann (A&M) to review working capital supporting calculations
Waismann, Heitor	9/12/2025	1.0	Adjust variance report comments with feedback from Company
Waismann, Heitor	9/12/2025	1.2	Working session with D. Shiffman and H. Waismann (A&M) to review long term cash projections and working capital assumptions
Waismann, Heitor	9/12/2025	1.5	Prepare comparison between professional fee forecast from first DIP budget forecast to current forecast
Waismann, Heitor	9/12/2025	2.2	Review professional fee tracker update with latest invoices and adjust proposed payments dates
Waismann, Heitor	9/12/2025	2.8	Update long term cash flow projections to adjust days sales outstanding assumptions to unwind reduction of 2 weeks starting November 2026
Webber, Dan	9/12/2025	0.3	Prepare weekly liquidity certificate for WE 9/5
Webber, Dan	9/12/2025	0.4	Review DIP variance materials for week ended 9/5/2025
Webber, Dan	9/12/2025	0.2	Correspond with L. Postolos, M. Hamilton (A&M) regarding notification of professionals for invoice submission process
Zehetmair, Stefan	9/12/2025	2.4	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/12/2025	2.8	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/12/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/12/2025	0.6	Conference with Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on China and Japan work plans for the day and address CIA reconciliation inconsistencies and process adjustment blockers
Zhu, Judith	9/12/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	0.4	Correspond with M. Hill (A&M) whether CIAs can be paid to specific vendors with signed TAs
Zhu, Judith	9/12/2025	0.7	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	0.6	Review and update the track list and vendor payment list as of September 12, and compile a summary of the daily CIA payment status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/12/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/12/2025	1.6	Review Japan and China CIAs received in the afternoon(1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/12/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/12/2025	0.2	Review the China CIA payment list submitted for approval by Company China's Head of Procurement, verify alignment with A&M's approvals, and follow up with Company to resolve any discrepancies
Zhu, Judith	9/12/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/12/2025	0.3	Review the China payment approved by the head of Procurement, including details on partial payments being on hold and the reasons
Zhu, Judith	9/12/2025	0.7	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/12/2025	0.2	Update the CIA dashboard and Flash Report as of W/E Sep 13, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Athreya, Abhi	9/13/2025	0.2	Pull data on Ordinary Course Professional (OCP) fee caps
Athreya, Abhi	9/13/2025	1.5	Refine Excel summary regarding Ordinary Course Professional (OCP) fee cap tracking
Cook, Jacob	9/13/2025	0.9	Continue updating mapping of non-vendor post-petition spend for improved reporting accuracy
Cook, Jacob	9/13/2025	1.2	Review of previous payments made against trade agreements to be paid during WE 9/19 to determine remittances for week ahead
Grossi, Nick	9/13/2025	1.2	Prepare and participate in discussion with D Shiffman and N Grossi (A&M) related to long-term cash flow projection
Jain, Manasvi	9/13/2025	0.3	Pull China weekly balances as of 9/12 from online portal
Jain, Manasvi	9/13/2025	2.4	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/12 can be added
Liv-Feyman, Alec	9/13/2025	1.0	Analyze top 100 AP vendors by spend for mapping updates
Liv-Feyman, Alec	9/13/2025	0.9	Analyze CIA deliverable EMEA with vendor confirmation status updates
Liv-Feyman, Alec	9/13/2025	1.1	Update vendor tracker processing summary for USD deliverable
Postolos, Lucas	9/13/2025	0.4	Review of documentation from G. Schmelter (A&M) regarding reconciliation of vendor payments across data sources
Schmelter, Griffen	9/13/2025	0.3	Pull NAFTA bank balances for week ending 9/12
Schmelter, Griffen	9/13/2025	0.9	Determine whether bank balances for week ending 9/12 were correctly pulled in summary sheet to be shared with Company treasury team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/13/2025	0.2	Pull EMEA bank balances for week ending 9/12
Shahbain, Abraham	9/13/2025	0.4	Respond to diligence regarding imposed vendor spend
Shiffman, David	9/13/2025	1.2	Prepare and participate in discussion with D Shiffman and N Grossi (A&M) related to long-term cash flow projection
Waismann, Heitor	9/13/2025	1.4	Update current long term projections presentation to include comparisons against July projections, including bridge between projections
Waismann, Heitor	9/13/2025	1.2	Prepare pro forma 9-month liquidity projections based on current 12-month, modifying professional fees, interest payments and cash-in-advance assumptions
Waismann, Heitor	9/13/2025	0.7	Update board presentation to fix axis labels and to add minimum operating liquidity line chart
Waismann, Heitor	9/13/2025	0.5	Update special committee's liquidity chart to reflect latest submitted 13-week cash flow projections
Warren, Joseph	9/13/2025	0.2	Prepare questions and guidance for Company team relating to historical and future A&M payment requests
Webber, Dan	9/13/2025	0.2	Correspond with L. Postolos, G. Schmelter (A&M) regarding bridging cash actuals disbursements vs. Treasury disbursements provided to procurement
Athreya, Abhi	9/14/2025	0.6	Update Ordinary Course Professional (OCP) fee cap tracking Excel summary for discussed refinements
Athreya, Abhi	9/14/2025	2.6	Refine Ordinary Course Professional (OCP) fee cap tracking summary to include cap versus spend calculations
Athreya, Abhi	9/14/2025	0.9	Pull Ordinary Course Professional (OCP) fee cap data from OCP motion and ensure data integrity
Jain, Manasvi	9/14/2025	1.2	Update regional bank balances and send it to regional treasury teams for confirmation
Korol, Sammy	9/14/2025	0.6	Implement checks in professional fee tracker to flag duplicate entries and identify expired forecasted payment dates
Korol, Sammy	9/14/2025	0.6	Update professional fee tracker with current invoices, adjust payment date terms, and remove expired estimates
Liv-Feyman, Alec	9/14/2025	0.6	Analyze top 100 CIA vendors by spend for mapping updates
Postolos, Lucas	9/14/2025	0.1	Correspond with G. Schmelter (A&M) regarding reconciliation of vendor payments across data sources
Schmelter, Griffen	9/14/2025	1.4	Prepare summary table to show what payments were related to Romania and Morocco for week ending 8/8
Schmelter, Griffen	9/14/2025	0.4	Pull payment run used within the 8/8 EMEA actuals report to compare to supplier payment report
Schmelter, Griffen	9/14/2025	0.5	Correspond with A&M colleague on the current status of week ending 8/8 EMEA payment run reconciliation
Schmelter, Griffen	9/14/2025	1.6	Determine what transactions are within the supplier payment report, but not included within the payment run for week ending 8/8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/14/2025	0.7	Determine what transactions are within the EMEA payment run but not included within the EMEA supplier payment report for week ending 8/8
Athreya, Abhi	9/15/2025	0.9	Project September allowable spend for Ordinary Course Professionals (OCP) based on existing spend and cap requirements
Athreya, Abhi	9/15/2025	2.3	Pull and organize bank payment run data related to Ordinary Course Professionals (OCP) with no spend in the prior two months
Athreya, Abhi	9/15/2025	1.9	Summarize variances between Ordinary Course Professional (OCP) fee caps and captured bank data spend
Athreya, Abhi	9/15/2025	1.1	Summarize Ordinary Course Professionals (OCP) requiring cap increases in revised OCP filing
Athreya, Abhi	9/15/2025	1.6	Pull and organize bank payment run data related to Ordinary Course Professionals (OCP) with spend in the prior two months
Athreya, Abhi	9/15/2025	1.7	Summarize bank data spend by Ordinary Course Professional (OCP)
Borgonovo, Erik	9/15/2025	1.9	Maintain structured records of all CIA requests to guarantee traceability and support reporting, forecasting, and escalation management
Borgonovo, Erik	9/15/2025	1.3	Collaborate with EMEA purchasing teams to validate invoices and confirm that advance payment terms are correctly stated
Borgonovo, Erik	9/15/2025	2.3	Review and approve EMEA invoices requiring prepayment, coordinating with the Company's internal team to ensure timely processing and payment execution
Borgonovo, Erik	9/15/2025	1.8	Assess LATAM invoices for urgency, prioritizing based on the criticality of goods or services to business continuity
Borgonovo, Erik	9/15/2025	1.4	Record in the tracker both the invoice posting date and the payment date from the Company's processing team to help accounting prioritize urgent or outstanding items
Borgonovo, Erik	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Broskay, Cole	9/15/2025	0.9	Conduct calculation review of historical payment terms analysis work book
Campbell, Lyndsay	9/15/2025	2.2	Analyze time by business unit and prepare supporting detail
Cook, Jacob	9/15/2025	0.4	Review of reporting received for prior week ending 9/12 for actual vendor spend
Cook, Jacob	9/15/2025	0.4	Email correspondence with internal A&M re: payment 'audit' results
Cook, Jacob	9/15/2025	0.3	Call with Company LATAM accounting team re: payment 'audit' results
Cook, Jacob	9/15/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/15/2025	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/15/2025	1.1	Review of invoices to be paid in EMEA post-petition payment run for WE 9/19
Cui, Maggie	9/15/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/15/2025	1.5	Revise and update the corporate liquidity forecast
Grossi, Nick	9/15/2025	1.1	Prepare comprehensive updated extended forecast model
Hamilton, Makenna	9/15/2025	0.3	Respond to OCP related email thread
Hamilton, Makenna	9/15/2025	0.2	Call with M. Hamilton and M. Jain (A&M) to discuss reconciliation of OCP payments to vendor data
Hamilton, Makenna	9/15/2025	0.5	Call with M. Hamilton and M. Jain (A&M) re. NAFTA flash cash reconciliation
Hamilton, Makenna	9/15/2025	0.5	Call with G. Schmelter and M. Hamilton (A&M) re. EMEA payment run disbursement detail
Hamilton, Makenna	9/15/2025	1.4	Read court docs and verify filing details of retained professionals
Hamilton, Makenna	9/15/2025	1.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/15/2025	1.9	Integrate Japan bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Integrate EMEA bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Integrate NAFTA bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.9	Integrate "Other Regions" bank balances into regional BVA files
Hamilton, Makenna	9/15/2025	1.1	Summarize daily cash balances in PowerPoint format
Jain, Manasvi	9/15/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/15/2025	0.5	Call with M. Hamilton and M. Jain (A&M) re. NAFTA flash cash reconciliation
Jain, Manasvi	9/15/2025	2.3	Prepare Liquidity certificate for week ending 9/12
Jain, Manasvi	9/15/2025	1.4	Prepare daily Flash Cash report 9/12
Jain, Manasvi	9/15/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/15/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/15/2025	1.2	Reconcile NAFTA flash cash balances to regional treasury reported balances

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/15/2025	1.2	Incorporate daily new balances into Flash Cash
Jain, Manasvi	9/15/2025	0.6	Pull the foreign exchange rate as of 9/12 and document it for financial reference
Jain, Manasvi	9/15/2025	0.9	Incorporate new currency translations into regional files
Jain, Manasvi	9/15/2025	0.6	Update bank balances from regional heads in Flash Cash 9/12
Jain, Manasvi	9/15/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/15/2025	0.2	Call with M. Hamilton and M. Jain (A&M) to discuss reconciliation of OCP payments to vendor data
Jain, Manasvi	9/15/2025	0.3	Pull daily Japan balances 9/15 from online banking portal
Jain, Manasvi	9/15/2025	0.2	Pull daily China balances from online portal
Korol, Sammy	9/15/2025	0.9	Create waterfall chart highlighting the individual firms with the largest contributions to accrued professional fee variance from the filing version
Korol, Sammy	9/15/2025	0.4	Build clean monthly visualization of emergency loan debt, incorporating principal deferrals and deferral fees
Korol, Sammy	9/15/2025	0.4	Update professional fee tracker to detect errors in accrual dates and payment tags for estimates
Korol, Sammy	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Korol, Sammy	9/15/2025	0.8	Build monthly debt roll forwards for DIP tranches and emergency loan, incorporating separate schedules for each draw
Korol, Sammy	9/15/2025	0.9	Build clean monthly visualizations of accrued debt interest and interest payments for DIP tranches, factoring in OID and commitment fees
Korol, Sammy	9/15/2025	1.1	Create clean summaries of monthly accrued and disbursed professional fees, both in Oku and USD
Korol, Sammy	9/15/2025	1.1	Extend the date range of the professional fee variance summary from the filing period, adding prepetition invoices, new firms, and success fees
Korol, Sammy	9/15/2025	1.3	Create waterfall visualization of professional fee variance from filing to current forecast, segmented into debtors, creditors, and UST
Korol, Sammy	9/15/2025	0.7	Segment variance report of accrued professional fees to attribute changes to actualizations, forecast adjustments, and new firm additions
Liu, Daniel	9/15/2025	2.7	Review the CIA application documents received on the afternoon of September 15 from China procurement team and log the tracker list
Liu, Daniel	9/15/2025	2.7	Review the CIA application documents received on the morning of September 15 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/15/2025	2.8	Review the CIA application documents received on the afternoon of September 15 from Japan procurement team and log the tracker list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/15/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company
Liv-Feyman, Alec	9/15/2025	0.8	Review CIA tracker for large spend figures to determine accuracy
Liv-Feyman, Alec	9/15/2025	1.2	Examine CIA deliverable LATAM vendor status classification updates
Liv-Feyman, Alec	9/15/2025	1.1	Prepare invoice coverage analysis updates
Liv-Feyman, Alec	9/15/2025	1.1	Analyze CIA deliverable LATAM vendor payment status updates
Liv-Feyman, Alec	9/15/2025	0.9	Update last 3 weeks of top vendor spend for mapping reconciliation
Liv-Feyman, Alec	9/15/2025	0.9	Analyze vendor tracker processing summary for deliverable output
Liv-Feyman, Alec	9/15/2025	0.7	Review POP uploads for TA POP analysis
Liv-Feyman, Alec	9/15/2025	0.8	Prepare email template for deliverable invoice report
Liv-Feyman, Alec	9/15/2025	1.2	Develop CIA deliverable processing metrics by vendor classification
Liv-Feyman, Alec	9/15/2025	0.3	Prepare invoice coverage tracker for deliverable variance report
Liv-Feyman, Alec	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Liv-Feyman, Alec	9/15/2025	0.3	Correspond with M. Hill (A&M) regarding cash in advance vendor mapping updates
Liv-Feyman, Alec	9/15/2025	0.6	Review CIA deliverable vendor processing status across regions
Liv-Feyman, Alec	9/15/2025	0.3	Prepare last 3 weeks spend of large vendors for analysis
Liv-Feyman, Alec	9/15/2025	0.3	Prepare all other analysis for vendors by spend for mapping analysis
Liv-Feyman, Alec	9/15/2025	0.9	Update processing detail breakdown for NAFTA vendor deliverable
Liv-Feyman, Alec	9/15/2025	0.8	Prepare mapping of all CIA vendors for AP vendor names
Nguyen, Vi Hoa	9/15/2025	1.9	Examine the submitted documents, approve upfront cash requests, and assign tasks to the correct team
Nguyen, Vi Hoa	9/15/2025	1.6	Audit the required files, authorize advance payments, and transfer them to the proper team
Nguyen, Vi Hoa	9/15/2025	1.3	Verify required paperwork, approve advance cash requests, and route them to the appropriate team
Nguyen, Vi Hoa	9/15/2025	0.8	Ensure documentation is complete, approve prepayment requests, and direct them to the responsible team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call
Nguyen, Vi Hoa	9/15/2025	2.6	Check the necessary documents, authorize cash-in-advance requests, and delegate them to the right team
Nguyen, Vi Hoa	9/15/2025	2.1	Review all mandatory documentation, sanction cash in advance, and forward cases to the designated team
Pacheco, Santiago	9/15/2025	1.6	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/15/2025	1.7	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/15/2025	1.6	Send cash in advance requests to AP team for payment
Pacheco, Santiago	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Pacheco, Santiago	9/15/2025	2.1	Review cash in advance requests from the CIA inbox
Pack, Laura	9/15/2025	2.1	Monitor and log invoices received in the CIA inbox for EMEA and NAFTA
Pack, Laura	9/15/2025	2.7	Collaborate with Purchasing and Logistics by providing required details or clarifications to ensure timely and seamless payment execution for CIA submissions
Pack, Laura	9/15/2025	2.6	Examine submitted documents to ensure compliance with pro-forma invoices, check for accuracy and completeness, and authorize further processing (LATAM)
Pack, Laura	9/15/2025	2.8	Review and authorization of invoices requiring advance payments to ensure fast processing and timely payment execution (EMEA requests)
Pack, Laura	9/15/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Postolos, Lucas	9/15/2025	1.2	Review of reconciliation provided by G. Schmelter (A&M) regarding vendor payments across data sources, including providing comments
Postolos, Lucas	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Postolos, Lucas	9/15/2025	0.7	Revise structure of non-debtor cash balances prior to sharing with Alix team as requested
Postolos, Lucas	9/15/2025	0.9	Review of inputs from regional teams to incorporate into DIP Budget variance analysis for week ending September 12
Postolos, Lucas	9/15/2025	0.4	Prepare documentation for Alix team regarding requested bank data and payment runs
Postolos, Lucas	9/15/2025	1.1	Correspond with Company management and M. Hamilton (A&M) regarding professional fee payments coming due, including research into invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/15/2025	0.5	Call with G. Schmelter and M. Hamilton (A&M) re. EMEA payment run disbursement detail
Schmelter, Griffen	9/15/2025	0.4	Correspond with Brazil treasury team on exceptional intercompany transactions for which there are no matching transactions for week ending 9/12
Schmelter, Griffen	9/15/2025	0.4	Push Bank data incremental to Kyriba into Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.4	Push Kyriba bank data for Japan for week ending 9/12 in Japan actuals model
Schmelter, Griffen	9/15/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Map intercompany counterparties with the Other Regions actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.2	Push old payment run into new payment run for week ending 9/12
Schmelter, Griffen	9/15/2025	0.3	Prepare and distribute flash cash report for 9/16
Schmelter, Griffen	9/15/2025	0.4	Push Kyriba bank data for China, Braze, Thailand, and Malaysia for week ending 9/12 into Other regions actuals model
Schmelter, Griffen	9/15/2025	0.2	Pull Kyriba bank data for China, Brazil, Thailand, and Malayasia for week ending 9/12
Schmelter, Griffen	9/15/2025	0.7	Prepare external version of receipts by customer by region report that includes forecast for weeks from petition date until 8/1
Schmelter, Griffen	9/15/2025	1.5	Reconcile Other Regions actuals model bank activity to ending bank balances for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Determine intercompany transactions within the Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Prepare receipts by customer summary for China for week ending 6/13 and consolidate into shared version to be distributed
Schmelter, Griffen	9/15/2025	0.7	Push Brazil Payment run for week ending 9/12 in Other regions actuals model
Schmelter, Griffen	9/15/2025	1.4	Reconcile Japan actuals model bank activity to ending bank balances for week ending 9/12
Schmelter, Griffen	9/15/2025	1.3	Map intercompany counterparties with the Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.6	Push Japan bank data in Japan actuals model for week ending 9/12
Schmelter, Griffen	9/15/2025	0.5	Determine whether proposed 9/12 bank balances are accurate based on information provided by regional treasury teams
Schmelter, Griffen	9/15/2025	1.3	Map Brazilian Kyriba data into specific 13 week disbursements categories for week ending 9/12
Schmelter, Griffen	9/15/2025	1.9	Determine intercompany transactions within the Other Regions actuals model for week ending 9/12
Shahbain, Abraham	9/15/2025	0.2	Call with Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	9/15/2025	0.7	Review and update cash allocation funding needs based on feedback received
Shahbain, Abraham	9/15/2025	1.3	Review and provide feedback on analysis summarizing disbursements by type
Shiffman, David	9/15/2025	0.4	Correspond with A&M team regarding draft monthly projections
Shiffman, David	9/15/2025	0.5	Call with A&M and Alix to review DIP variance reporting
Shiffman, David	9/15/2025	2.7	Prepare and review materials in advance of liquidity workshop with Company
Shiffman, David	9/15/2025	0.6	Correspond with A&M vendor team regarding JV prepetition payments
Shiffman, David	9/15/2025	0.8	Correspond with K&E and Treasury regarding upcoming DIP draw
Shiffman, David	9/15/2025	0.7	Correspond with Treasury regarding covenant compliance calculations
Turner, Cari	9/15/2025	1.4	Review and provide comments on latest draft monthly DIP forecast
Turner, Cari	9/15/2025	0.6	Review and provide comments on latest DIP bridge slides
Turner, Cari	9/15/2025	0.2	Call with Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly cash funding
Turner, Cari	9/15/2025	0.4	Discuss DIP slides with the Company purchasing team
Waismann, Heitor	9/15/2025	1.9	Update support material for liquidity workshop with comments from A&M leader
Waismann, Heitor	9/15/2025	1.5	Prepare support material for liquidity workshop including latest cash flow forecast, first-day-motion forecast, and other summaries
Waismann, Heitor	9/15/2025	0.4	Update professional fee estimates for two firms that provide services to the Company
Waismann, Heitor	9/15/2025	0.5	Call with H. Waismann, L. Postolos, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.5
Warren, Joseph	9/15/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Monday, September 15
Webber, Dan	9/15/2025	0.5	Call with R. Kwasteniet, et al. (K&E), D. de Gosztonyi, et al. (PJT) to discuss certain draft stipulation and company cash position
Webber, Dan	9/15/2025	0.2	Review correspondence with Company management and D. Shiffman (A&M) regarding DIP covenant testing
Weiland, Brad	9/15/2025	0.2	Correspond with L. Postolos (A&M), M. Dvorak (A&M) re projected cash flow items
Zehetmair, Stefan	9/15/2025	2.1	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/15/2025	0.1	Check and update the latest TA list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/15/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/15/2025	0.2	Update the CIA dashboard template to include data for the week ending September 20 (W/E 9/20)
Zhu, Judith	9/15/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/15/2025	0.8	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	1.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/15/2025	0.4	Communicate with J. Warren and M. Hill (A&M) regarding the CIA Approval for the specific vendor
Zhu, Judith	9/15/2025	0.4	Review and update the track list and vendor payment list as of September 15, and compile a summary of the daily CIA payment status
Zhu, Judith	9/15/2025	0.4	Discuss with Company to address the irregularity in the one-year CIA payment arrangement
Zhu, Judith	9/15/2025	0.3	Check whether the CIA requests are duplicates, and follow up with Procurement (Company)
Zhu, Judith	9/15/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/15/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	9/15/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Athreya, Abhi	9/16/2025	0.3	Review information related to which Ordinary Course Professionals (OCP) require cap increases ahead of discussion
Athreya, Abhi	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Bombara, Jonathan	9/16/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on historical payment terms analysis
Bombara, Jonathan	9/16/2025	0.2	Call with C. Broskay and J. Bombara (A&M) regarding updates to terms analysis work book
Borgonovo, Erik	9/16/2025	0.9	Verify whether vendors have signed trade agreements with Company and review their terms to determine whether CIA is applicable or should be challenged
Borgonovo, Erik	9/16/2025	2.6	Keep CIA request updates well-organized to ensure full traceability and facilitate reporting, forecasting, and escalation handling
Borgonovo, Erik	9/16/2025	2.2	Oversee LATAM invoice tracking, avoiding duplicates and ensuring data consistency across systems
Borgonovo, Erik	9/16/2025	0.8	Collect payment confirmations and reconcile them with vendor accounts requiring proof before releasing goods

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	9/16/2025	1.1	Support Company's EMEA buyers and planners in diagnosing issues behind blocked or delayed invoices and provide actionable corrective guidance
Borgonovo, Erik	9/16/2025	1.6	Resolve blocked invoice cases by identifying root causes and implementing solutions to prevent delays in critical goods and services
Broskay, Cole	9/16/2025	0.2	Call with C. Broskay and J. Bombara (A&M) regarding updates to terms analysis work book
Broskay, Cole	9/16/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on historical payment terms analysis
Broskay, Cole	9/16/2025	0.8	Provide feedback on DPO output tables for historical payment term analysis
Campbell, Lyndsay	9/16/2025	0.9	Call with L. Kordupel and L. Campbell (A&M) regarding disbursement forecast for purposes of cash forecasting
Cook, Jacob	9/16/2025	0.6	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/16/2025	0.3	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	1.1	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/19
Cook, Jacob	9/16/2025	0.4	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.6	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals
Cook, Jacob	9/16/2025	0.4	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/19
Cook, Jacob	9/16/2025	0.8	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.6	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/19
Cook, Jacob	9/16/2025	0.7	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/19
Cook, Jacob	9/16/2025	0.9	Review of AP due related to certain imposed supplier for WE 9/19
Cook, Jacob	9/16/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/19
Cook, Jacob	9/16/2025	0.7	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/19
Cook, Jacob	9/16/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/19
Cui, Maggie	9/16/2025	0.4	Discuss the Company's CIA, PRE and 503 payment issues with M. Cui (A&M) and J. Zhu (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	9/16/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Dvorak, Michael	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Grossi, Nick	9/16/2025	0.5	Prepare and participate in discussion with D Orlofsky and B Hunter (Alix) related to liquidity
Grossi, Nick	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Grossi, Nick	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Grossi, Nick	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Grossi, Nick	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Hamilton, Makenna	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Hamilton, Makenna	9/16/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. professional fee tracker updates
Hamilton, Makenna	9/16/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/16 updates
Hamilton, Makenna	9/16/2025	0.9	Conduct a review of the litigation tracker
Hamilton, Makenna	9/16/2025	1.1	Summarize daily cash balances in PowerPoint format
Hamilton, Makenna	9/16/2025	1.1	Find all professional fee payments made in Japan
Hamilton, Makenna	9/16/2025	1.1	Find all professional fee payments made in EMEA
Hamilton, Makenna	9/16/2025	1.2	Review declarations of disinterest to ensure internal OCP tracking accuracy
Hamilton, Makenna	9/16/2025	1.9	Produce daily liquidity report for all cash balances
Jain, Manasvi	9/16/2025	2.6	Prepare daily Flash Cash report 9/15
Jain, Manasvi	9/16/2025	2.8	Update regional treasury reported bank balances in all regional files
Jain, Manasvi	9/16/2025	2.3	Pull NAFTA receipts for week ending 9/12
Jain, Manasvi	9/16/2025	1.2	Update professional fees tracker with invoices paid

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/16/2025	1.2	Pull Other receipts for week ending 9/12
Jain, Manasvi	9/16/2025	0.9	Update master bank account list to reflect 9/12 balances
Jain, Manasvi	9/16/2025	0.8	Update Flash Cash with Mexico balances from NAFTA treasury team
Jain, Manasvi	9/16/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/16/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/16/2025	0.3	Pull daily Japan balances 9/16 from online banking portal
Jain, Manasvi	9/16/2025	0.3	Call with M. Hamilton and M. Jain (A&M) re. Flash Cash 9/16 updates
Jain, Manasvi	9/16/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/16/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. professional fee tracker updates
Jain, Manasvi	9/16/2025	0.6	Pull daily EMEA balances from online portal
Kordupel, Lewis	9/16/2025	0.9	Call with L. Kordupel and L. Campbell (A&M) regarding disbursement forecast for purposes of cash forecasting
Kordupel, Lewis	9/16/2025	0.2	Call with H. Waismann and L. Kordupel (A&M) re: weekly cash flow forecast inputs
Korol, Sammy	9/16/2025	0.5	Build monthly report showing variance between debtor professional fee disbursements and creditor professional fee disbursements
Korol, Sammy	9/16/2025	1.3	Build weekly and monthly acceleration reports by individual customer for the calendar month of August
Korol, Sammy	9/16/2025	1.3	Summarize all pre-petition disbursements to creditor professionals by firm and by month, and incorporate results into extended debtor professional disbursement summary
Korol, Sammy	9/16/2025	1.1	Create acceleration summary by individual customer for the first half on August based on provided data from MAR
Korol, Sammy	9/16/2025	0.9	Summarize all pre-petition disbursements to debtor professionals by firm and by month, and incorporate results into extended debtor professional disbursement summary
Korol, Sammy	9/16/2025	0.8	Build summary of acceleration by individual customer for the last two weeks of August
Korol, Sammy	9/16/2025	0.8	Create summary of all actual and forecasted disbursements for creditor professionals until projected emergence
Korol, Sammy	9/16/2025	0.7	Incorporate pre-petition professional fee disbursements into the extended monthly variance report comparing debtor and creditor professional fees
Korol, Sammy	9/16/2025	0.4	Create checks for the professional fee creditor-vs-debtor variance report by comparing against the live disbursement forecast and historical disbursement actuals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/16/2025	0.6	Create consolidated visualization of the monthly liquidity forecast based on live data
Korol, Sammy	9/16/2025	0.5	Create presentation shell to outline overall liquidity and adjustments to liquidity from customer impacts
Korol, Sammy	9/16/2025	0.7	Clean disbursement data from Company to identify all pre-petition professional fee disbursements
Korol, Sammy	9/16/2025	0.6	Compare and verify professional fee disbursements in the professional fee tracker against the provided Company data
Korol, Sammy	9/16/2025	0.6	Create summary of all actual and forecasted disbursements for debtor professionals until projected emergence
Liu, Daniel	9/16/2025	2.8	Review the CIA application documents received on the afternoon of September 16 from China procurement team and log the tracker list
Liu, Daniel	9/16/2025	2.7	Review the CIA application documents received on the morning of September 16 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/16/2025	2.4	Review the CIA application documents received on the afternoon of September 16 from Japan procurement team and log the tracker list
Liu, Daniel	9/16/2025	0.8	Check China Manual Payment List and Japan CIA payment list from Company
Liv-Feyman, Alec	9/16/2025	1.1	Prepare paid vendor analysis by division for last 4 weeks
Liv-Feyman, Alec	9/16/2025	0.6	Review vendor subject status tracker for EMEA region
Liv-Feyman, Alec	9/16/2025	1.3	Examine payment status classification for APAC vendor output
Liv-Feyman, Alec	9/16/2025	0.9	Update CIA tracker for additional invoices
Liv-Feyman, Alec	9/16/2025	1.3	Review region mapping updates for new cash in advance agreements
Liv-Feyman, Alec	9/16/2025	0.8	Analyze payment paid breakdown for EUR currency vendors
Liv-Feyman, Alec	9/16/2025	0.9	Update cash in advance supporting output with paid status changes
Liv-Feyman, Alec	9/16/2025	0.4	Update daily processing figure variances
Liv-Feyman, Alec	9/16/2025	0.8	Update status summary of NAFTA regional division spend
Liv-Feyman, Alec	9/16/2025	0.7	Prepare paid detail analysis for USD vendor payments
Liv-Feyman, Alec	9/16/2025	0.8	Update vendor mapping for new cash in advance vendors
Liv-Feyman, Alec	9/16/2025	1.1	Develop paid detail updates for EMEA vendor tracker
Liv-Feyman, Alec	9/16/2025	0.2	Review daily processing figure variances

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/16/2025	1.2	Review CIA dashboard paid detail by currency
Liv-Feyman, Alec	9/16/2025	0.9	Examine vendor payment confirmation updates for EMEA deliverable
Nguyen, Vi Hoa	9/16/2025	2.7	Review supporting documents, approve early payment requests, and channel them to the relevant team
Nguyen, Vi Hoa	9/16/2025	0.6	Examine documentation, approve CIAs, and forward them to the respective contacts for booking and payment
Nguyen, Vi Hoa	9/16/2025	0.6	Register processed CIAs in Excel to improve reconciliation and eliminate duplicate payments
Nguyen, Vi Hoa	9/16/2025	1.1	Assess required paperwork, authorize advance funds requests, and delegate them to the appropriate team
Nguyen, Vi Hoa	9/16/2025	1.6	Check for proper documentation, greenlight advance cash requests, and pass them to the assigned team
Nguyen, Vi Hoa	9/16/2025	2.9	Keep a record of processed CIAs in Excel to aid reconciliation and prevent payment errors
Nguyen, Vi Hoa	9/16/2025	1.4	Validate all necessary documentation, approve cash advances, and allocate them to the right team
Pacheco, Santiago	9/16/2025	0.9	Send cash in advance requests for payment
Pacheco, Santiago	9/16/2025	1.5	Review CIA requests from the CIA inbox
Pacheco, Santiago	9/16/2025	0.7	Review status for CIA requests with AP team
Pacheco, Santiago	9/16/2025	0.9	Reject and document any incorrect CIA claim requests
Pack, Laura	9/16/2025	2.8	Assess and approve invoices that mandate upfront payments for efficient handling and settlement (EMEA requests)
Pack, Laura	9/16/2025	2.7	Review all submitted files to confirm alignment with pro-forma invoices, validate correctness and completeness and grant approval for processing and payment (LATAM)
Pack, Laura	9/16/2025	2.2	Track incoming invoices in the CIA mailbox associated with EMEA and NAFTA
Pack, Laura	9/16/2025	2.6	Support Purchasing and Logistics with relevant information and clarifications to facilitate accurate and punctual processing of CIA payments
Postolos, Lucas	9/16/2025	0.4	Review of documentation related to professional fee tracker, including providing feedback to M. Hamilton (A&M)
Rybarczyk, Jodi	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Schmelter, Griffen	9/16/2025	0.8	Reconcile EMEA bank activity to ending cash balances for week ending 9/12
Schmelter, Griffen	9/16/2025	2.2	Map intercompany transactions within the EMEA actuals model for week ending 9/12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/16/2025	1.7	Identify intercompany transactions for which there is not matching intercompany transaction for EMEA and Japan actuals models for week ending 9/12
Schmelter, Griffen	9/16/2025	1.7	Map intercompany transactions within the NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	1.0	Compile all intercompany transactions between the NAFTA, EMEA, Japan, and Other regions actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.7	Identify other non-operating transactions within the identified intercompany transactions for week ending 9/12
Schmelter, Griffen	9/16/2025	0.2	Correspond with A&M colleague on the treatment of non cash transactions within the EMEA payment run for week ending 9/12
Schmelter, Griffen	9/16/2025	0.3	Correspond with A&M colleague on Interco transaction passing between NAFTA, EMEA and Japan for week ending 9/12
Schmelter, Griffen	9/16/2025	0.3	Identify intercompany transactions for which there is not matching intercompany transaction for EMEA and Japan actuals models for week ending 9/12
Schmelter, Griffen	9/16/2025	0.4	Correspond with the Company Europe team on non cash payments that are included in the payment run for week ending 9/12
Schmelter, Griffen	9/16/2025	0.4	Prepare and distribute flash cash report for 9/16
Schmelter, Griffen	9/16/2025	0.4	Reconcile Japan actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/16/2025	0.6	Identify intercompany transactions within the NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.6	Prepare and distribute list of intercompany transactions within EMEA for week ending 9/12 to determine whether these were actual cash transactions to EMEA treasury team
Schmelter, Griffen	9/16/2025	0.7	Identify intercompany transactions within the EMEA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	0.7	Add manual NAFTA transactions to NAFTA actuals model for week ending 9/12
Schmelter, Griffen	9/16/2025	1.4	Reconcile NAFTA bank activity to ending cash balances for week ending 9/12
Shahbain, Abraham	9/16/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Shahbain, Abraham	9/16/2025	0.3	Perform analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Shahbain, Abraham	9/16/2025	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment proposals
Shiffman, David	9/16/2025	0.7	Correspond with Company and K&E regarding upcoming DIP draw and steps to execute borrowing notices
Shiffman, David	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Shiffman, David	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Shiffman, David	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and the Company to discuss vendor management updates and latest 13-week cash flow
Simion, Tony	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Simion, Tony	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Simion, Tony	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Simion, Tony	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Turner, Cari	9/16/2025	1.0	Meeting with N. Grossi, T. Simion, C. Turner, D. Shiffman (A&M), SVP, Alix Partners and Company to discuss vendor management updates and latest 13-week cash flow
Turner, Cari	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Turner, Cari	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Turner, Cari	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Waismann, Heitor	9/16/2025	2.4	Prepare additional scenarios for long term cash flow forecast model to sensitize cash-in-advance and first day motion relief assumptions
Waismann, Heitor	9/16/2025	0.4	Prepare carve out support by firm from latest professional fee forecast
Waismann, Heitor	9/16/2025	0.4	Review receipts from NAFTA for week ended 9/19 and 9/12 as per request from the Company
Waismann, Heitor	9/16/2025	1.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review board meeting presentation
Waismann, Heitor	9/16/2025	0.2	Call with H. Waismann and L. Kordupel (A&M) re: weekly cash flow forecast inputs
Waismann, Heitor	9/16/2025	1.8	Adjust board meeting presentation after comments from the Company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/16/2025	2.5	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to review initial DIP budget assumptions and discuss action plans to investigate variances for June and July actuals
Waismann, Heitor	9/16/2025	2.6	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss updated draft of long term cash flow forecast and associated sensitivities
Warren, Joseph	9/16/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), L. Pack (A&M), E. Borgonovo (A&M), S. Pacheco (A&M), and V. Nguyen (A&M) Tuesday, September 16
Warren, Joseph	9/16/2025	0.4	Analyze status of proof of payment process as of Tuesday, 9/16 and provide feedback to A&M team relating to the same
Warren, Joseph	9/16/2025	0.3	Analyze A&M team current status on a cash in advance payment reporting request and provide feedback on the same
Warren, Joseph	9/16/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding analysis of cash in advance payments to understand typical coverage for a given pro forma invoice
Webber, Dan	9/16/2025	0.2	Review correspondences related to collateral diligence requests for DIP financing
Webber, Dan	9/16/2025	0.2	Working session with Company management to address collateral diligence requests related to DIP financing
Weiland, Brad	9/16/2025	0.2	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Hamilton, and A. Athreya (A&M) re: Ordinary Course Professional (OCP) fee cap adjustments
Zehetmair, Stefan	9/16/2025	1.3	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/16/2025	0.4	Follow up with J. Warren (A&M) and M. Hill (A&M) regarding the CIA Approval for the specific vendor and respond to the Company
Zhu, Judith	9/16/2025	0.4	Hold a conference with the Company and J. Zhu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Zhu, Judith	9/16/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/16/2025	0.4	Discuss the Company's CIA, PRE and 503 payment issues with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/16/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/16/2025	1.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/16/2025	1.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/16/2025	0.6	Review and update the track list and vendor payment list as of September 16, and compile a summary of the daily CIA payment status
Zhu, Judith	9/16/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Bombara, Jonathan	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Borgonovo, Erik	9/17/2025	2.3	Review LATAM invoices requiring prepayment and grant fast-track approval for urgent CIA mailbox submissions
Borgonovo, Erik	9/17/2025	1.8	Review advance-payment invoices and promptly approve urgent cases submitted through the CIA mailbox
Borgonovo, Erik	9/17/2025	1.8	Assist proactively LATAM buyers and planners in addressing delays or rejections, offering practical solutions
Borgonovo, Erik	9/17/2025	1.4	Coordinate across Company functions to ensure CIA requests are reviewed, approved, and submitted for payment without unnecessary delay
Borgonovo, Erik	9/17/2025	0.9	Serve as the primary reviewer of CIA-related invoice flows, balancing control requirements with operational responsiveness
Borgonovo, Erik	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Broskay, Cole	9/17/2025	0.1	Correspond with internal team regarding updates to historical payment terms analysis
Broskay, Cole	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Broskay, Cole	9/17/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update to payment terms model mechanics
Campbell, Lyndsay	9/17/2025	0.3	Call with L. Kordupel and L. Campbell (A&M) regarding cash disbursement forecast
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional budgeting and supplier negotiations
Cook, Jacob	9/17/2025	0.4	Continue review of executed trade agreement payment schedules for trade agreements to be paid WE 9/19
Cook, Jacob	9/17/2025	1.2	Continue selection of invoices to be paid and application of FDM coding for trade agreement payments WE 9/19
Cook, Jacob	9/17/2025	0.4	Email correspondence with various regional Company accounting teams re: payment of certain global trade agreements
Cook, Jacob	9/17/2025	0.6	Consolidate weekly payments made from China filing entities for WE 9/12
Cook, Jacob	9/17/2025	0.6	Call with A&M (L. Kordupel and J. Cook) regarding vendor payment analysis, including next steps
Cook, Jacob	9/17/2025	1.4	Reconcile actuals reported vs. payments requested for WE 9/12
Cook, Jacob	9/17/2025	1.2	Review of FDM coding for reported actual payments for WE 9/12
Cook, Jacob	9/17/2025	1.1	Consolidate weekly payments made from NAFTA filing entities for WE 9/12
Cook, Jacob	9/17/2025	0.9	Continue selection of invoices to be paid and application of FDM coding for email trade agreement payments WE 9/19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	9/17/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Cui, Maggie	9/17/2025	0.2	Discuss the draft communication concerning PRE and 503 payment matters with M. Cui (A&M) and J. Zhu (A&M)
Cui, Maggie	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Gordon, Robert	9/17/2025	0.2	Call with C. Broskay, R. Gordon and J. Bombara (A&M) regarding next steps in payment terms analysis
Grossi, Nick	9/17/2025	1.9	Prepare revised draft of the DIP budget for approval
Grossi, Nick	9/17/2025	0.9	Review cash variance report. Provide comments re: same
Grossi, Nick	9/17/2025	0.6	Review and provide comments re: weekly cash allocations
Hamilton, Makenna	9/17/2025	2.4	Review OCP payments for WE 8/1 in bank data
Hamilton, Makenna	9/17/2025	2.7	Review OCP payments for WE 7/18 in bank data
Hamilton, Makenna	9/17/2025	2.4	Review OCP payments for WE 8/15 in bank data
Hamilton, Makenna	9/17/2025	2.3	Review OCP payments for WE 8/8 in bank data
Hamilton, Makenna	9/17/2025	0.6	Call with M. Hamilton and S. Korol (A&M) to outline process for creating detailed summary of all SG&A transactions from filing
Hamilton, Makenna	9/17/2025	2.5	Review OCP payments for WE 7/25 in bank data
Jain, Manasvi	9/17/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 7/25
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 8/1
Jain, Manasvi	9/17/2025	1.4	Update foreign exchange analysis for week ending 9/12
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 8/1
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 8/8
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 8/8
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 8/1
Jain, Manasvi	9/17/2025	0.7	Update bank account balances for all regions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 7/25
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for Other for week ending 7/18
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 8/8
Jain, Manasvi	9/17/2025	0.4	Compile SG&A for NAFTA for week ending 7/18
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for one bank for week ending 8/8
Jain, Manasvi	9/17/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/17/2025	0.8	Call with G. Schmelter and M. Jain (A&M) re. liquidity certificate 9/12
Jain, Manasvi	9/17/2025	0.3	Pull daily Japan balances 9/17 from online banking portal
Jain, Manasvi	9/17/2025	0.3	Call with M. Jain and S. Korol (A&M) to discuss process of creating detailed SG&A summary from filing
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 7/25
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for Japan for week ending 7/18
Jain, Manasvi	9/17/2025	0.6	Compile SG&A for EMEA for week ending 7/18
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for another bank for week ending 8/8
Jain, Manasvi	9/17/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/17/2025	0.7	Compile SG&A for Other for week ending 7/25
Jain, Manasvi	9/17/2025	0.4	Pull daily Brazil balances from online portal
Kordupel, Lewis	9/17/2025	0.3	Call with L. Kordupel and L. Campbell (A&M) regarding cash disbursement forecast
Kordupel, Lewis	9/17/2025	2.2	Prepare disbursement analysis for weekly cash flow forecasting
Korol, Sammy	9/17/2025	0.4	Update checks for payment date errors in professional fee tracker
Korol, Sammy	9/17/2025	1.1	Build summary of all pre-petition assignments with forecasted outstanding remittances as of W/E 8.29
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	1.1	Create summary of variance from filing for accrued professional fees in USD and Oku

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.8	Update source data for August acceleration and factoring reports, adjusting acceleration summaries for each week of August
Korol, Sammy	9/17/2025	0.7	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.7	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.6	Call with M. Hamilton and S. Korol (A&M) to outline process for creating detailed summary of all SG&A transactions from filing
Korol, Sammy	9/17/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.27 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.3	Call with M. Jain and S. Korol (A&M) to discuss process of creating detailed SG&A summary from filing
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze remittance timing of pre-petition assignments
Korol, Sammy	9/17/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 7.11 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.5	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 7.4 variance report, updating to include any previously excluded transactions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 7.4, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 7.11, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.4	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/17/2025	0.4	Incorporate current EMEA data into factoring and acceleration reports for the calendar month of August
Korol, Sammy	9/17/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.27, collecting Oku amounts and all relevant details from each payment processor
Liu, Daniel	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Liu, Daniel	9/17/2025	0.3	Check China Manual Payment List and Japan CIA payment list from Company
Liu, Daniel	9/17/2025	2.4	Review the CIA application documents received on the afternoon of September 17 from China procurement team and log the tracker list
Liu, Daniel	9/17/2025	2.4	Review the CIA application documents received on the morning of September 17 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/17/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/17/2025	2.8	Review the CIA application documents received on the afternoon of September 17 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/17/2025	0.6	Review vendor master mapping for new cash in advance updates
Liv-Feyman, Alec	9/17/2025	0.4	Call with J. Warren, A. Liv-Feyman (A&M) regarding cash in advance vendor invoice coverage walkthrough
Liv-Feyman, Alec	9/17/2025	0.4	Prepare summary analysis of vendor status by requestor
Liv-Feyman, Alec	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Liv-Feyman, Alec	9/17/2025	0.4	Prepare vendor payment status analysis for LATAM deliverable
Liv-Feyman, Alec	9/17/2025	0.3	Update cash in advance supporting output APAC with vendor paid breakdown
Liv-Feyman, Alec	9/17/2025	0.8	Update paid vendor requests by requestor for last 4 weeks
Liv-Feyman, Alec	9/17/2025	0.9	Prepare payment confirmations analysis for last 4 weeks spend

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/17/2025	0.8	Analyze cash in advance supporting output metrics for vendor payment paid
Liv-Feyman, Alec	9/17/2025	0.9	Update payment detail for invoices missing in tracker
Liv-Feyman, Alec	9/17/2025	1.1	Develop paid breakdown summary for GBP vendors
Liv-Feyman, Alec	9/17/2025	1.1	Develop region mapping updates for cash in advance tracking
Liv-Feyman, Alec	9/17/2025	1.2	Review cash in advance region mapping for paid improvements
Liv-Feyman, Alec	9/17/2025	1.2	Review paid status updates for MXN currency vendors
Liv-Feyman, Alec	9/17/2025	1.4	Examine new region mapping requirements for CIA paid
Liv-Feyman, Alec	9/17/2025	0.9	Update APAC cash in advance supporting output with vendor paid details
Nguyen, Vi Hoa	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call
Nguyen, Vi Hoa	9/17/2025	0.6	Validate documents, approve CIAs, and forward them to the appropriate parties for booking and payment execution
Nguyen, Vi Hoa	9/17/2025	0.9	Check documentation, grant approval for CIAs, and route them to the correct contacts for booking and payment handling
Nguyen, Vi Hoa	9/17/2025	2.6	Note processed CIAs in Excel to help reconciliation and ensure no double payments occur
Nguyen, Vi Hoa	9/17/2025	1.4	Track processed CIAs in Excel to simplify reconciliation and avoid paying twice
Nguyen, Vi Hoa	9/17/2025	1.3	Record completed CIAs in Excel to support reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	9/17/2025	2.8	Review required paperwork, authorize CIAs, and send them to the designated contacts for booking and processing payments
Pacheco, Santiago	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Pacheco, Santiago	9/17/2025	2.8	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/17/2025	1.9	Send cash in advance requests to AP team for payment
Pacheco, Santiago	9/17/2025	1.6	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/17/2025	1.4	Review status for CIA urgent requests
Pacheco, Santiago	9/17/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	9/17/2025	2.8	Examine and approve invoices involving necessary prepayments to enable prompt processing and execution of payments (EMEA requests)
Pack, Laura	9/17/2025	2.6	Assess submitted CIA requests to verify conformity with pro-forma invoices, confirm accuracy and completeness, and approve processing and payment (LATAM)
Pack, Laura	9/17/2025	2.4	Track invoices in the CIA inbox covering EMEA and NAFTA
Pack, Laura	9/17/2025	2.4	Assist Purchasing and Logistics by delivering necessary inputs or clarifications to enable smooth and on-time execution of CIA-related payments
Pack, Laura	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Postolos, Lucas	9/17/2025	1.8	Revise DIP Budget variance analysis materials for week ending September 12
Postolos, Lucas	9/17/2025	0.9	Correspond with T. Simion, M. Hamilton (A&M) and Treasury department regarding processing of professional fees
Postolos, Lucas	9/17/2025	0.6	Prepare documentation for D. Shiffman and H. Waismann (A&M) regarding disbursements paid by European account on behalf of North American entities
Postolos, Lucas	9/17/2025	0.9	Research into geography of disbursements in DIP Budget forecast relative to cash actuals
Schmelter, Griffen	9/17/2025	1.2	Update EMEA actuals model for transactions that are featured in both the payment run and bank activity for week ending 9/12
Schmelter, Griffen	9/17/2025	0.4	Update variance report PowerPoint for week ending 9/12 information
Schmelter, Griffen	9/17/2025	0.4	Prepare and distribute flash cash for 9/17 to various internal parties
Schmelter, Griffen	9/17/2025	0.2	Identify intercompany transactions for which there is not matching intercompany transaction for NAFTA and Other Regions actuals models for week ending 9/12
Schmelter, Griffen	9/17/2025	0.8	Push Brazilian receipts coding into receipts file for week ending 9/12
Schmelter, Griffen	9/17/2025	0.6	Add first day motion support to consolidated actuals model for week ending 9/12
Schmelter, Griffen	9/17/2025	1.1	Update receipts by customer file for week ending 9/12 for additional detail provided by the local treasury teams for all regions
Schmelter, Griffen	9/17/2025	0.8	Update consolidated actuals files for week ending 9/12 for pull from the various regional files
Schmelter, Griffen	9/17/2025	1.3	Push receipts by customer date into internal summary sheet that shows receipts by customer by region for week ending 9/12
Schmelter, Griffen	9/17/2025	0.6	Reconcile EMEA actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/17/2025	1.4	Reconcile Other Regions actuals model to company cash estimates for week ending 9/16

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/17/2025	1.5	Determine whether proposed intercompany sheet for week ending 9/12 is reconciled based on region to region movement of cash
Schmelter, Griffen	9/17/2025	0.5	Update bank balances summary within consolidated model for week ending 9/12
Schmelter, Griffen	9/17/2025	0.8	Call with G. Schmelter and M. Jain (A&M) re. liquidity certificate 9/12
Schmelter, Griffen	9/17/2025	0.7	Reconcile NAFTA actuals model to company cash estimates for week ending 9/16
Schmelter, Griffen	9/17/2025	0.6	Update covenants summary for week ending 9/12 actuals information from various regional files
Shahbain, Abraham	9/17/2025	0.7	Calls with Company treasury related to cash movements and vendor payments
Shahbain, Abraham	9/17/2025	0.9	Review of post-petition payment proposals
Shahbain, Abraham	9/17/2025	0.4	Calls with Company Accounting related to vendor payment reconciliation
Shahbain, Abraham	9/17/2025	0.6	Review of trade agreement payment proposals
Shiffman, David	9/17/2025	1.4	Review recent SG&A bank detail and prepare analysis of potential mapping discrepancies
Shiffman, David	9/17/2025	1.1	Follow up coordination with Company and K&E regarding process for upcoming DIP draw
Shiffman, David	9/17/2025	0.8	Review weekly CIA spend and compare to forecast
Shiffman, David	9/17/2025	0.6	Correspond with GLAS regarding sharing of DIP budget information with lenders
Shiffman, David	9/17/2025	0.6	Working session with D. Webber, D. Shiffman (A&M), E. Swager, N. Howard, M. Young (K&E) regarding pending DIP draws
Shiffman, David	9/17/2025	0.9	Prepare and review analysis of professional fee forecast for Management
Simion, Tony	9/17/2025	0.8	Discuss with Management regarding actions to be taken with customers regarding vendor demands not supporting the chapter 11 process and negotiations
Waismann, Heitor	9/17/2025	0.9	Review SG&A summary and prepare follow up questions to the Company related to mapping of VAT taxes and payroll
Waismann, Heitor	9/17/2025	0.6	Review analysis of outstanding factoring prepetition invoices prepared by A&M member
Waismann, Heitor	9/17/2025	0.7	Update cash flow model to incorporate latest changes to first day motion relief assumptions
Waismann, Heitor	9/17/2025	0.8	Review professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements for 2025 and 2026
Waismann, Heitor	9/17/2025	0.4	Adjust board meeting presentation after additional comments from the Company team
Waismann, Heitor	9/17/2025	0.2	Call with H. Waismann and S. Korol (A&M) to analyze remittance timing of pre-petition assignments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/17/2025	1.0	Prepare payroll template for company key responsible to fill out with monthly amounts until June 2026
Waismann, Heitor	9/17/2025	1.3	Adjust professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements for 2025 and 2026 to include summary of total breakdown by debtor and creditor
Waismann, Heitor	9/17/2025	2.1	Prepare analysis on payroll since filing to understand biggest discrepancies of historical forecast and actual amounts
Waismann, Heitor	9/17/2025	0.4	Update cash flow model to incorporate latest changes to liquidity levers and opportunities
Warren, Joseph	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Warren, Joseph	9/17/2025	0.3	Call with J. Warren, A. Liv-Feyman (A&M) regarding cash in advance vendor invoice coverage walkthrough
Webber, Dan	9/17/2025	0.6	Working session with D. Webber, D. Shiffman (A&M), E. Swager, N. Howard, M. Young (K&E) regarding pending DIP draws
Zehetmair, Stefan	9/17/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/17
Zehetmair, Stefan	9/17/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/17/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/17/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/17/2025	0.6	Hold a conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss matters related to CIA, PRE, and 503 payments
Zhu, Judith	9/17/2025	1.3	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of August 4
Zhu, Judith	9/17/2025	0.8	Review and update the track list and vendor payment list as of September 17, and compile a summary of the daily CIA payment status
Zhu, Judith	9/17/2025	0.6	Review Procurement’s responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/17/2025	0.4	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	0.4	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	9/17/2025	0.3	Check and update the latest TA list
Zhu, Judith	9/17/2025	0.2	Discuss the draft communication concerning PRE and 503 payment matters with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/17/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/17/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/17/2025	0.2	Respond to Company's email regarding CIA payment follow-up
Zhu, Judith	9/17/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/17/2025	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/17/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Borgonovo, Erik	9/18/2025	1.6	Sign off on EMEA invoices requiring prepayment, prioritizing urgent CIA mailbox cases
Borgonovo, Erik	9/18/2025	0.7	Provide clear guidance to EMEA and LATAM purchasing and logistics teams to ensure timely CIA payment execution
Borgonovo, Erik	9/18/2025	1.4	Update the Excel tracker with each new invoice received, ensuring accuracy and completeness
Borgonovo, Erik	9/18/2025	1.8	Keep the Excel tracker updated with all key details (status, payment date, invoice number, vendor)
Borgonovo, Erik	9/18/2025	2.7	Review and approve EMEA invoices requiring advance payments, ensuring urgent handling of all CIA mailbox requests
Borgonovo, Erik	9/18/2025	2.1	Analyze and authorize LATAM advance-payment invoices, submitting them for expedited processing
Broskay, Cole	9/18/2025	0.7	Review AP terms analysis work book to validate commentary incorporated into output tables
Broskay, Cole	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Caruso, Nicholas	9/18/2025	1.1	Meeting with Company team to discuss regional budgeting and trade agreement negotiations
Cook, Jacob	9/18/2025	2.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/12 for NAFTA at invoice level
Cook, Jacob	9/18/2025	0.6	Consolidate weekly payments made from Turkey filing entities for WE 9/12
Cook, Jacob	9/18/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/12 for EMEA at invoice level
Cook, Jacob	9/18/2025	1.3	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors
Cui, Maggie	9/18/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/18/2025	1.9	Prepare liquidity initiative forecast risk and opportunities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamerski, Grace	9/18/2025	0.2	Call with L. Postolos and G. Hamerski (A&M) to discuss mapping of legal entities to business divisions
Hamilton, Makenna	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Hamilton, Makenna	9/18/2025	2.7	Review OCP payments for WE 8/29 in bank data
Hamilton, Makenna	9/18/2025	2.6	Review OCP payments for WE 8/22 in bank data
Hamilton, Makenna	9/18/2025	2.7	Review OCP payments for WE 9/5 in bank data
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/15
Jain, Manasvi	9/18/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/18/2025	0.3	Pull daily Japan balances 9/18 from online banking portal
Jain, Manasvi	9/18/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/15
Jain, Manasvi	9/18/2025	1.8	Reconcile Morocco and Romania payments with EMEA payment run
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/22
Jain, Manasvi	9/18/2025	0.4	Compile SG&A for NAFTA for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/22
Jain, Manasvi	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/22
Jain, Manasvi	9/18/2025	0.8	Prepare Flash Cash forecast for 9/17
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/15
Jain, Manasvi	9/18/2025	0.7	Pull payments for 6/20-8/15 from online portal
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/22
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for EMEA for week ending 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/18/2025	0.6	Compile SG&A for Japan for week ending 8/29
Jain, Manasvi	9/18/2025	0.6	Pull daily EMEA balances from online portal
Jain, Manasvi	9/18/2025	0.7	Compile SG&A for Other for week ending 8/15
Jain, Manasvi	9/18/2025	0.4	Pull daily Brazil balances from online portal
Korol, Sammy	9/18/2025	0.9	Create monthly summaries for June, July, and August of all SG&A and Tax & Insurance transactions, consolidating all regions
Korol, Sammy	9/18/2025	0.8	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.20 variance report, updating to include any previously excluded transactions
Korol, Sammy	9/18/2025	0.6	Create cumulative summary of all SG&A and Tax & Insurance transactions from filing through August, consolidating all weeks
Korol, Sammy	9/18/2025	0.6	Build detailed summary of all Tax & Insurance and SG&A transactions for EMEA in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.5	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.4	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.4	Construct summary of top SG&A recipients for W/E 9.12
Korol, Sammy	9/18/2025	0.4	Construct summary of total accrued professional and success fees, combining actual invoices and forecasts
Korol, Sammy	9/18/2025	0.3	Collect and fileCompanyfactoring data from the first two weeks of September to prepare for factoring report for the calendar month of September
Korol, Sammy	9/18/2025	0.3	Build detailed summary of all Tax & Insurance and SG&A transactions for China, Brazil, and other regions in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.3	Build detailed summary of all Tax & Insurance and SG&A transactions for Japan in W/E 6.20, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.2	Collect and fileCompanyacceleration data from the first two weeks of September to prepare for acceleration report for the calendar month of September
Korol, Sammy	9/18/2025	0.2	Build detailed summary of all Tax & Insurance and SG&A transactions for NAFTA in W/E 6.13, collecting Oku amounts and all relevant details from each payment processor
Korol, Sammy	9/18/2025	0.2	Construct summary of top entities contributing to SG&A in W/E 9.12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/18/2025	0.6	Reconcile total Oku amounts for individual SG&A and Tax & Insurance transactions with the published totals in the W/E 6.13 variance report, updating to include any previously excluded transactions
Liu, Daniel	9/18/2025	1.2	Check China Manual Payment List and Japan CIA payment list from Company
Liu, Daniel	9/18/2025	2.6	Review the CIA application documents received on the morning of September 18 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/18/2025	2.7	Review the CIA application documents received on the afternoon of September 18 from Japan procurement team and log the tracker list
Liu, Daniel	9/18/2025	2.8	Review the CIA application documents received on the afternoon of September 18 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/18/2025	1.2	Prepare processing detail updates for MXN currency vendors
Liv-Feyman, Alec	9/18/2025	0.9	Create mapping of CIA vendors to AP historical spend data
Liv-Feyman, Alec	9/18/2025	1.6	Examine vendor payment processing breakdown for ASIA region
Liv-Feyman, Alec	9/18/2025	1.4	Create vendor master mapping for new cash in advance processing
Liv-Feyman, Alec	9/18/2025	0.9	Analyze historical AP spend by requestor for variance tracking
Liv-Feyman, Alec	9/18/2025	1.2	Analyze historical AP spend vs CIA spend by month
Liv-Feyman, Alec	9/18/2025	1.2	Prepare CIA dashboard updates with vendor mapping details
Liv-Feyman, Alec	9/18/2025	0.8	Develop invoice coverage tracker for LATAM vendor payments
Liv-Feyman, Alec	9/18/2025	1.1	Review CIA dashboard metrics for LATAM vendor processing
Liv-Feyman, Alec	9/18/2025	0.9	Develop vendor payment confirmation analysis for ASIA tracker
Liv-Feyman, Alec	9/18/2025	1.1	Examine weekly vendor processing breakdown summary
Liv-Feyman, Alec	9/18/2025	1.3	Examine processing breakdown by currency for vendor analysis
Nguyen, Vi Hoa	9/18/2025	0.7	Log finalized CIAs in Excel to facilitate reconciliation and reduce duplicate payment risks
Nguyen, Vi Hoa	9/18/2025	2.9	Review supporting documentation, approve CIAs, and send them to the assigned contacts for booking and payments
Nguyen, Vi Hoa	9/18/2025	2.9	Assess submitted documentation, approve CIAs, and deliver them to the responsible contacts for booking and payment
Nguyen, Vi Hoa	9/18/2025	1.4	Verify documentation, authorize CIAs, and pass them along to the proper contacts for booking and payment processing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/18/2025	2.2	Ensure documentation is accurate, approve CIAs, and direct them to the relevant contacts for booking and settlement
Pacheco, Santiago	9/18/2025	1.9	Send cash in advance requests to NAFTA PTP team for processing and payment
Pacheco, Santiago	9/18/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/18
Pacheco, Santiago	9/18/2025	1.8	Reject and ask for correction on incorrect CIA claims
Pacheco, Santiago	9/18/2025	2.2	Review CIA requests from the cash in advance email inbox
Pacheco, Santiago	9/18/2025	1.4	Review status for cash in advance requests
Pack, Laura	9/18/2025	2.8	Check and approval of invoices with required advance payments to facilitate smooth processing and payment release (EMEA requests)
Pack, Laura	9/18/2025	2.6	Check submitted documents for compliance with pro-forma invoices, ensure accuracy and completeness, and provide approval for processing and payment (LATAM)
Pack, Laura	9/18/2025	2.4	Provide Purchasing and Logistics with needed information or clarifications to help guarantee efficient and timely handling of CIA submissions
Pack, Laura	9/18/2025	2.4	Record and monitor all invoices arriving in the CIA inbox for the EMEA and NAFTA regions
Postolos, Lucas	9/18/2025	0.7	Prepare analysis for D. Shiffman and H. Waismann (A&M) regarding disbursements paid by European account on behalf of North American entities
Postolos, Lucas	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Postolos, Lucas	9/18/2025	0.4	Correspond with T. Simion, M. Hamilton (A&M) and Treasury department regarding processing of professional fees
Postolos, Lucas	9/18/2025	0.2	Call with L. Postolos and G. Hamerski (A&M) to discuss mapping of legal entities to business divisions
Postolos, Lucas	9/18/2025	2.1	Revise DIP Budget variance analysis materials for week ending September 12
Schmelter, Griffen	9/18/2025	0.4	Determine whether bank balances are ready t be sent to regional team for 9/12 for their confirmation
Schmelter, Griffen	9/18/2025	0.7	Push receipts categorization model data for week ending 9/12 to prepare internal receipts by customer by region summary
Schmelter, Griffen	9/18/2025	0.8	Add Brazil receipts detail received from the company Brazil treasury team for week ending 9/12
Schmelter, Griffen	9/18/2025	0.9	Update internal receipts by customer by region summary for new by customer forecast received from A&M forecast team
Schmelter, Griffen	9/18/2025	1.4	Categorize Chinese receipts data by customer for week ending 9/12 received from the Company Treasury team
Schmelter, Griffen	9/18/2025	1.5	Determine variance between Company cash balance calculation and A&M team calculation as of 9/12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/18/2025	0.4	Prepare and distribute flash cash report for 9/18
Schmelter, Griffen	9/18/2025	0.4	Update FX summary for week ending 9/12 and input into consolidate actuals model
Schmelter, Griffen	9/18/2025	0.6	Update liquidity certificate to reflect updated version of bank account balances as of 9/12
Schmelter, Griffen	9/18/2025	0.5	Call with L. Postolos, G. Schmelter, M. Hamilton, M. Jain (A&M) and Company to discuss NAFTA payment run variance
Schmelter, Griffen	9/18/2025	0.5	Determine payments that were listed as generated in the week ending 8/8 EMEA payment run that were shown as paid in the company supplier payment report
Schmelter, Griffen	9/18/2025	2.3	Push receipts detail from the variance actuals model for week ending 9/12 into actuals categorization model
Schmelter, Griffen	9/18/2025	0.7	Prepare listing of payments we were not able to reconcile within the NAFTA payment report for previous weeks
Shiffman, David	9/18/2025	0.9	Correspond with Company regarding quantification of certain customer prepayment opportunities and review of related analysis
Shiffman, David	9/18/2025	2.2	Prepare for call with Alix to review preliminary long term projections
Shiffman, David	9/18/2025	1.7	Review DIP variance report and provide feedback on commentary
Shiffman, David	9/18/2025	1.1	Continue review of recent SG&A transactions for variance reporting
Shiffman, David	9/18/2025	0.7	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to discuss preliminary long term cash flow projections
Shiffman, David	9/18/2025	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review long term cash flow projections and supporting documents
Shiffman, David	9/18/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), Alix Partners, Deutsche Bank and Company to discuss latest 13-week cash flow forecast and changes between prior and current
Shiffman, David	9/18/2025	0.5	Call with A&M team to review preliminary DPO analysis and provide feedback
Shiffman, David	9/18/2025	1.2	Prepare and review liquidity by region per Management request
Turner, Cari	9/18/2025	0.7	Discuss updated vendor disbursement assumptions with Company purchasing team
Turner, Cari	9/18/2025	1.4	Formulate updated vendor disbursement scenario for planning purposes
Turner, Cari	9/18/2025	1.9	Adjust vendor disbursement forecast based on discussions with Company purchasing team
Waismann, Heitor	9/18/2025	0.7	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to discuss preliminary long term cash flow projections
Waismann, Heitor	9/18/2025	0.6	Prepare summary of ending cash balances by region and country for week ended 9/12
Waismann, Heitor	9/18/2025	0.4	Prepare summary of ending cash balances by region and country for 6/10

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/18/2025	0.5	Update minimum cash balance calculation for covenant purposes with actuals for week ended 8/12
Waismann, Heitor	9/18/2025	0.6	Call with D. Shiffman, H. Waismann (A&M), Alix Partners, Deutsche Bank and the Company to discuss latest 13-week cash flow forecast and changes between prior and current
Waismann, Heitor	9/18/2025	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and the Company to review long term cash flow projections and supporting documents
Waismann, Heitor	9/18/2025	0.8	Prepare payroll summary analysis comparing actuals to forecast for week ended 9/12
Waismann, Heitor	9/18/2025	2.0	Update long term cash flow forecast to include adjustments to payroll forecast for December 2025 to June 2026
Waismann, Heitor	9/18/2025	2.9	Prepare comments to variance report for week ended 9/12
Waismann, Heitor	9/18/2025	0.5	Prepare slide in board meeting presentation for ending cash balances for week ended in 9/12
Warren, Joseph	9/18/2025	0.2	Analyze open issues relating to cash in advance mailbox team and prepare responses on the same
Warren, Joseph	9/18/2025	0.2	Analyze A&M team questions relating to reconciliation of a certain supplier's prepetition payments and provide feedback on the same
Warren, Joseph	9/18/2025	0.3	Analyze status of certain cash in advance payments and proofs of payment and coordinate with A&M team on the same
Warren, Joseph	9/18/2025	0.4	Analyze draft of cash in advance team work relating to average coverage of cash in advance invoices and provide feedback on the same
Webber, Dan	9/18/2025	0.2	Prepare weekly liquidity certificate for WE 9/12
Webber, Dan	9/18/2025	0.2	Correspond with O. Asimopoulos, J. Isaacson (K&E) regarding IP schedules for financing documents
Zehetmair, Stefan	9/18/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/18/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/18/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/18/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/18/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/18/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/18/2025	0.3	Check and update the latest TA list
Zhu, Judith	9/18/2025	0.8	Check M. Hill (A&M)'s email regarding CIA payments to specific vendors, compile relevant materials, and respond accordingly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/18/2025	2.2	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (2nd batch)
Zhu, Judith	9/18/2025	2.1	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (1st batch)
Zhu, Judith	9/18/2025	1.8	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/18/2025	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/18/2025	0.3	Correspond with M. Hill (A&M) regarding the TA issue and address the APAC invoice request
Zhu, Judith	9/18/2025	0.6	Discuss the vendor TA agreement with the Company and request a hold on CIA payments
Zhu, Judith	9/18/2025	0.4	Review and update the track list and vendor payment list as of September 18, and compile a summary of the daily CIA payment status
Zhu, Judith	9/18/2025	0.4	Discuss the Japan CIA write-off issue with the Company
Zhu, Judith	9/18/2025	0.6	Review and respond to the email from A. Liv-Feyman (A&M) and J. Warren (A&M) regarding the APAC Invoice Coverage Request, and create the corresponding template
Zhu, Judith	9/18/2025	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Borgonovo, Erik	9/19/2025	0.4	Strengthen CIA workflows by advising purchasing teams and supporting accounting staff with compliant documentation
Borgonovo, Erik	9/19/2025	1.2	Track invoice posting and payment dates from Company's processing team to help accounting prioritize pending or time-sensitive items
Borgonovo, Erik	9/19/2025	1.2	Obtain and reconcile proofs of payment against vendor transactions where confirmation is required before shipment
Borgonovo, Erik	9/19/2025	1.9	Assess and approve EMEA invoices needing prepayment, making sure all CIA mailbox requests are addressed promptly
Borgonovo, Erik	9/19/2025	2.1	Process incoming CIA mailbox requests for EMEA promptly, ensuring critical payments are not disrupted
Borgonovo, Erik	9/19/2025	2.4	Monitor and follow up on LATAM invoice processing with Company's payment and processing teams
Borgonovo, Erik	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Cook, Jacob	9/19/2025	0.4	Email correspondence with Company payment execution team re: approvals process
Cook, Jacob	9/19/2025	0.7	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation
Cook, Jacob	9/19/2025	0.8	Prepare schedule of consolidated post-petition payment requests for review of post-petition terms
Cook, Jacob	9/19/2025	0.4	Email correspondence regarding release of certain post-petition payments for WE 9/19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	9/19/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/19/2025	1.5	Prepare materials for management liquidity discussion
Grossi, Nick	9/19/2025	0.9	Prepare weekly cash forecast for end-of-week balances
Grossi, Nick	9/19/2025	0.6	Review prepay estimates and provide comments re: same
Hamilton, Makenna	9/19/2025	2.9	Review OCP payments for WE 9/18 in bank data
Hamilton, Makenna	9/19/2025	2.9	Review OCP payments for WE 9/11 in bank data
Hamilton, Makenna	9/19/2025	1.7	Map and categorize all SG&A for the NAFTA region for the week ending 9/12
Hamilton, Makenna	9/19/2025	1.5	Map and categorize all SG&A for the Japan region for the week ending 9/12
Hamilton, Makenna	9/19/2025	1.4	Map and categorize all SG&A for the EMEA region for the week ending 9/12
Hamilton, Makenna	9/19/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised OCP list
Jain, Manasvi	9/19/2025	1.2	Prepare Flash Cash forecast for 9/18
Jain, Manasvi	9/19/2025	0.2	Call with M. Hamilton and M. Jain (A&M) re. revised OCP list
Jain, Manasvi	9/19/2025	0.3	Pull daily Japan balances 9/19 from online banking portal
Jain, Manasvi	9/19/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/19/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/19/2025	2.4	Reconcile EMEA payment run to online portal payments for 7/25
Jain, Manasvi	9/19/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/19/2025	0.4	Pull daily Brazil balances from online portal
Korol, Sammy	9/19/2025	0.6	Prepare 13-Week cash flow forecast starting W/E 10.3 for upcoming DIP Budget Update in Oku, linking data to current projections
Korol, Sammy	9/19/2025	0.9	Prepare 13-Week forecast of professional fee disbursements, linked to live model and incorporating new firms since prior forecast
Korol, Sammy	9/19/2025	0.9	Prepare extended monthly debt summary for all DIP tranches and emergency loan draws, linked to live figures
Korol, Sammy	9/19/2025	0.8	Prepare monthly summary of accrued professional fees and success fees, linking figures to live tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/19/2025	0.8	Prepare 13-Week variance summary from prior budget, showing actual variance, forecast variance, and total variance, linking data to current projections
Korol, Sammy	9/19/2025	0.7	Build liquidity update presentation shell to outline receipts, disbursements, and incremental liquidity need
Korol, Sammy	9/19/2025	0.6	Build consolidated extended monthly forecast for Japan cash flows, incorporating intercompany transfers and Chapter 11 items
Korol, Sammy	9/19/2025	0.5	Prepare 13-Week forecast of payroll, including salary, benefits, taxes, and bonuses, linking figures to live model
Korol, Sammy	9/19/2025	0.5	Build consolidated extended monthly forecast for China cash flows, incorporating intercompany transfers and Chapter 11 items
Korol, Sammy	9/19/2025	0.4	Construct extended monthly forecast of FDM relief, breaking down executed, prioritized, and contingency FDM
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week summary of FDM spend, segmented into committed, prioritized, and contingency, linking visualization to current data
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week cash flow forecast starting W/E 10.3 for upcoming DIP Budget Update in USD, linking data to current projections
Korol, Sammy	9/19/2025	0.3	Construct waterfall bridge to show change to prior long-term forecast
Korol, Sammy	9/19/2025	0.4	Create extended monthly forecast of all operating and bankruptcy-related disbursements
Korol, Sammy	9/19/2025	0.4	Prepare 13-Week forecast of carve out balances, linking to live professional fee tracker
Korol, Sammy	9/19/2025	0.3	Prepare waterfall bridge showing change in debtor cash from prior budget, linked to current projections
Korol, Sammy	9/19/2025	0.7	Prepare 13-Week summary of customer impacts on collections, linking figures to current forecast
Liu, Daniel	9/19/2025	0.4	Review the CIA application documents received on the evening of September 19 from Japan procurement team and log the tracker list
Liu, Daniel	9/19/2025	0.9	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 19 from AP team
Liu, Daniel	9/19/2025	1.9	Review the CIA application documents received on the afternoon of September 19 from Japan procurement team and log the tracker list
Liu, Daniel	9/19/2025	2.1	Review the CIA application documents received on the afternoon of September 19 from China procurement team and log the tracker list
Liu, Daniel	9/19/2025	2.8	Review the CIA application documents received on the morning of September 19 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/19/2025	1.3	Develop payment processing breakdown for EUR currency vendors
Liv-Feyman, Alec	9/19/2025	1.2	Develop vendor tracker status updates for NAFTA region
Liv-Feyman, Alec	9/19/2025	1.1	Prepare CIA dashboard ASIA with vendor processing breakdown

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/19/2025	0.9	Examine vendor payment status breakdown for NAFTA region
Liv-Feyman, Alec	9/19/2025	0.9	Create processing breakdown by currency for CIA vendors
Liv-Feyman, Alec	9/19/2025	0.8	Analyze invoice coverage summary for NAFTA dashboard updates
Liv-Feyman, Alec	9/19/2025	0.7	Review CIA spend by day for processing status analysis
Liv-Feyman, Alec	9/19/2025	1.4	Create vendor master mapping for cash in advance processing
Nguyen, Vi Hoa	9/19/2025	2.1	Maintain an Excel record of processed CIAs to aid reconciliation and stop double payments
Nguyen, Vi Hoa	9/19/2025	2.7	Check required documentation, authorize CIAs, and forward them to the appropriate contacts for booking and disbursement
Nguyen, Vi Hoa	9/19/2025	2.3	Enter processed CIAs into Excel to assist reconciliation and prevent overpayments
Nguyen, Vi Hoa	9/19/2025	2.3	Document completed CIAs in Excel to streamline reconciliation and avoid payment duplication
Nguyen, Vi Hoa	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call
Nguyen, Vi Hoa	9/19/2025	1.7	Update Excel with processed CIAs to support reconciliation and guard against duplicate payments
Pacheco, Santiago	9/19/2025	1.3	Review status for CIA requests with the PTP team
Pacheco, Santiago	9/19/2025	2.6	Review and assess on cash in advance requests from the CIA inbox
Pacheco, Santiago	9/19/2025	1.5	Send cash in advance payments to AP team for processing and execution
Pacheco, Santiago	9/19/2025	1.3	Reject and confirm incorrect CIA requests as necessary
Pacheco, Santiago	9/19/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Pack, Laura	9/19/2025	2.7	Validate submitted documents against pro-forma invoices, confirm their accuracy and completeness, and authorize further handling and payment (LATAM)
Pack, Laura	9/19/2025	2.4	Work alongside Purchasing and Logistics, supplying essential details or clarifications to promote effective and prompt CIA payment execution
Pack, Laura	9/19/2025	2.1	Maintain tracking of invoices intake and tracking in the CIA inbox for EMEA and NAFTA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Pack, Laura	9/19/2025	2.7	Evaluate and approve invoices linked to prepayments for quick processing and execution of payments (EMEA requests)
Postolos, Lucas	9/19/2025	1.7	Prepare support files requested by Alix team related to DIP Budget variance analysis for week ending September 12
Postolos, Lucas	9/19/2025	1.4	Revise DIP Budget variance analysis materials for week ending September 12 prior to distribution
Postolos, Lucas	9/19/2025	0.9	Prepare documentation for G. Schmelter and M. Hamilton (A&M) regarding cash actuals process and revisions
Postolos, Lucas	9/19/2025	0.6	Prepare documents to be distributed to noticing parties for DIP Budget variance analysis for week ending September 12 and intercompany report
Schmelter, Griffen	9/19/2025	0.4	Correspond with the NAFTA treasury team on payment timing assumption within the NAFTA actuals model
Schmelter, Griffen	9/19/2025	1.1	Create external version of company receipts by customer by region for week ending 9/12
Schmelter, Griffen	9/19/2025	1.7	Prepare 8/1 EMEA payment report reconciliation comparing the Kyriba payment report to the EMEA supplier payment report prepared by the Company treasury team
Schmelter, Griffen	9/19/2025	0.3	Prepare sheet showing updated NAFTA timing adjustments to share with NAFTA treasury team
Schmelter, Griffen	9/19/2025	0.8	Determine what invoices were included within the Company supplier report that were not added to the Kyriba payment report
Schmelter, Griffen	9/19/2025	1.4	Create summary schedule to display unreconciled differences between EMEA supplier payment report and Kyriba payment dashboard for week ending 7/25 and 8/1
Schmelter, Griffen	9/19/2025	0.2	Correspond with the EMEA treasury team on payments that were shown as paid in week ending 8/8
Schmelter, Griffen	9/19/2025	0.4	Correspond with A&M team on current status of various reconciliations
Schmelter, Griffen	9/19/2025	0.4	Prepare and distribute flash cash report as of 9/19 to debtor side personnel
Schmelter, Griffen	9/19/2025	1.3	Create external version of the consolidated actuals model to be shared with outside parties for week ending 9/12
Schmelter, Griffen	9/19/2025	1.1	Update 7/25 EMEA payment report reconciliation to better show payments we are unable to reconcile
Schmelter, Griffen	9/19/2025	0.7	Create updated listing of known bank accounts to be sent to Kirkland to update cash management motion
Shahbain, Abraham	9/19/2025	0.6	Call with Company purchasing and treasury to discuss weekly funding and payment needs
Shahbain, Abraham	9/19/2025	0.8	Call with Company purchasing and Accounts Payable to discuss vendor payments
Shahbain, Abraham	9/19/2025	0.6	Call with Company and A. Shahbain (A&M) to discuss future week allocations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/19/2025	0.8	Prepare initial framework for presentation to AHG regarding updated monthly projections
Shiffman, David	9/19/2025	1.1	Correspond with Company regarding progress on analysis related to historical payments and quantification of certain customer oriented opportunities
Shiffman, David	9/19/2025	1.2	Correspond re: review of payment analysis summary materials to demonstrate progress of workstream
Shiffman, David	9/19/2025	1.6	Finalize DIP budget variance commentary for submission
Shiffman, David	9/19/2025	0.7	Review latest professional fee forecast and variances from prior budgets
Shiffman, David	9/19/2025	0.8	Prepare materials for weekly liquidity meeting with Management
Shiffman, David	9/19/2025	0.6	Finalize China and Japan illustrative forecasts and provide to Treasury for review
Shiffman, David	9/19/2025	1.3	Review China and Japan illustrative forecasts and provide feedback to liquidity team
Turner, Cari	9/19/2025	1.3	Review and provide comments on updated vendor disbursement scenario for planning purposes
Waismann, Heitor	9/19/2025	2.7	Prepare monthly cash flow forecast for Japan and China, based on current long term forecast
Waismann, Heitor	9/19/2025	0.7	Prepare summary of disbursements to occur on 9/19 to be included in a presentation for cash flow meeting
Waismann, Heitor	9/19/2025	1.9	Revise variance report comments to correct payroll and receipts comments for all regions based on recent feedback from the Company
Warren, Joseph	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Warren, Joseph	9/19/2025	0.2	Analyze request from cash in advance team relating to approval to pay cash in advance to certain supplier and respond on the same
Webber, Dan	9/19/2025	0.1	Correspond with G. Schmelter (A&M) regarding management file reconciliations for cash disbursements
Webber, Dan	9/19/2025	0.2	Correspond with J. Isaacson (K&E), G. Schmelter, and Company management regarding liquidity certificate as of 9/12/25
Webber, Dan	9/19/2025	0.1	Correspond with S. Trompler (K&E) regarding covenant related to new collateral on foreign assets
Webber, Dan	9/19/2025	0.1	Correspond with A. Marsula (GLAS) regarding weekly liquidity certificate as of week ended 9/12
Weiland, Brad	9/19/2025	0.2	Correspond with L. Kordupel (A&M), D. Shiffman (A&M) re projections items
Weiland, Brad	9/19/2025	0.4	Review cash flow projection items for completeness
Zehetmair, Stefan	9/19/2025	2.9	Support with management of Cash in Advance (CIA) mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/19/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/19/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/19/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/19
Zhu, Judith	9/19/2025	1.9	Review responses from APAC CIA requestors on the coverage period of CIA invoices and update the tracker
Zhu, Judith	9/19/2025	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	0.7	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/19/2025	0.8	Review and update the track list and vendor payment list as of September 19, and compile a summary of the daily CIA payment status
Zhu, Judith	9/19/2025	1.1	Compile a summary regarding the coverage periods of CIA invoices and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/19/2025	0.4	Update the CIA dashboard and Flash Report as of W/E 9/20, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	9/19/2025	0.2	Review the Japan and China CIAs received in the evening and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	2.3	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (2nd batch)
Zhu, Judith	9/19/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/19/2025	0.3	Review the email from A. Liv-Feyman (A&M) regarding the APAC Invoice Coverage Request, and update the corresponding template
Zhu, Judith	9/19/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/19/2025	2.2	Send emails to APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker (1st batch)
Zhu, Judith	9/19/2025	0.4	Review today's actual China CIA payments and discuss discrepancies with the Company
Zhu, Judith	9/19/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/19/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Grossi, Nick	9/20/2025	1.0	Prepare cash liquidity four quadrant review
Grossi, Nick	9/20/2025	0.5	Participate in discussion with N Grossi and D Shiffman related to liquidity opportunities
Jain, Manasvi	9/20/2025	1.8	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/9 can be added

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/20/2025	0.6	Pull balances for 9/19 from online banking portal
Liv-Feyman, Alec	9/20/2025	1.3	Prepare vendor mapping updates for new cash in advance detail
Liv-Feyman, Alec	9/20/2025	1.1	Review processing breakdown for GBP vendor status tracking
Liv-Feyman, Alec	9/20/2025	1.1	Examine vendor payment confirmation status for ASIA tracker
Liv-Feyman, Alec	9/20/2025	0.9	Analyze historical AP spend by consolidated vendor classification
Schmelter, Griffen	9/20/2025	0.7	Determine whether bank balances tie between what is on the bank portals and what is shown A&M's preliminary view of bank balances
Shiffman, David	9/20/2025	0.5	Participate in discussion with N Grossi and D Shiffman related to liquidity opportunities
Waismann, Heitor	9/20/2025	0.6	Prepare responses to Company related to China and Japan long term cash flow forecast questions on September receipts
Cook, Jacob	9/21/2025	0.6	Update trade agreement working file for recently executed trade agreements to be paid during WE 9/26
Cook, Jacob	9/21/2025	0.2	Email correspondence with global the Company accounting teams related to updated process for reporting actual payments for prior week
Hamilton, Makenna	9/21/2025	0.6	Email correspondence with company re. professional fee on-time payment
Hamilton, Makenna	9/21/2025	0.8	Map all SG&A for WE 9/12 - "Other Regions"
Hamilton, Makenna	9/21/2025	1.9	Produce daily liquidity report for all cash balances
Hamilton, Makenna	9/21/2025	0.8	Summarize all SG&A payments made during the week ending 9/12
Hill, Michael	9/21/2025	0.3	Correspond re: imposed supplier and how to pay invoices going forward
Hill, Michael	9/21/2025	0.2	Correspond re: instruct vendor going back to customary terms
Postolos, Lucas	9/21/2025	0.4	Correspond with A&M team and Treasury department regarding processing of professional fees
Shiffman, David	9/21/2025	1.2	Review diligence questions from AHG advisors related to monthly projections and prepare preliminary responses
Shiffman, David	9/21/2025	0.7	Correspond with Treasury regarding current state of past due A/R by customer
Shiffman, David	9/21/2025	0.4	Correspond with A&M and Company regarding monthly DIP reporting requirements
Waismann, Heitor	9/21/2025	1.5	Prepare summary of cash flow impact of turning off specific factoring program after January 2026
Waismann, Heitor	9/21/2025	0.9	Prepare alternative scenario of long term cash flow projections including low first day motion relief disbursements and increased cash-in-advance disbursements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/21/2025	1.3	Prepare responses to Alix Partners questions related to long term cash flow forecast supporting materials
Borgonovo, Erik	9/22/2025	1.4	Review prepayment invoices and approve urgent CIA mailbox submissions without delay
Borgonovo, Erik	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Borgonovo, Erik	9/22/2025	0.9	Help LATAM buyers/planners review delayed/rejected invoices, providing clear corrective recommendations
Borgonovo, Erik	9/22/2025	0.8	Provide accounting teams with instructions and clarifications to facilitate smooth CIA request processing
Borgonovo, Erik	9/22/2025	1.3	Approve EMEA and LATAM invoices requiring prepayment, ensuring CIA mailbox requests are handled with urgency
Borgonovo, Erik	9/22/2025	2.1	Approve EMEA prepayment invoices and collaborate with the Company to guarantee timely payment execution
Borgonovo, Erik	9/22/2025	2.6	Evaluate incoming documentation, validate CIA requests, and send them to the Company's Processing team for prompt posting and payment
Borgonovo, Erik	9/22/2025	1.2	Obtain payment evidence and provide it with buyers to urgently release the goods from the suppliers
Callerio, Lorenzo	9/22/2025	1.8	Review of the updated disbursement forecast analysis prior to circulating it to management
Cook, Jacob	9/22/2025	0.3	Email correspondence with international the Company accounting teams for execution of trade agreement payments
Cook, Jacob	9/22/2025	0.7	Prepare schedule of trade agreement payments to be made out of China and Brazil for week ending 9/26
Cook, Jacob	9/22/2025	0.8	Email correspondence with certain suppliers related to reconciliation of outstanding payments against previously executed trade agreements
Cook, Jacob	9/22/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/19
Cook, Jacob	9/22/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 9/12
Cook, Jacob	9/22/2025	1.8	Review of invoices to be paid in EMEA post-petition payment run for WE 9/12
Cook, Jacob	9/22/2025	0.4	Review of reporting received for prior week ending 9/19 for actual vendor spend
Cui, Maggie	9/22/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/22/2025	1.6	Prepare materials re: liquidity management workshop
Grossi, Nick	9/22/2025	1.6	Prepare liquidity pro forma projections
Hamilton, Makenna	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	9/22/2025	2.9	Map all outstanding disbursements for WE 9/12 - "EMEA"
Hamilton, Makenna	9/22/2025	2.9	Map all outstanding disbursements for WE 9/12 - "Other Regions"
Hamilton, Makenna	9/22/2025	0.6	Call with M. Hamilton and M. Jain (A&M) re. Japan 9/19 balances
Hamilton, Makenna	9/22/2025	1.1	Map all Materials for WE 9/12 - "Other Regions"
Hamilton, Makenna	9/22/2025	1.1	Update professional fee tracker as of 9/22
Hamilton, Makenna	9/22/2025	1.7	Map all Materials for WE 9/12 - "EMEA"
Hamilton, Makenna	9/22/2025	1.6	Map all Materials for WE 9/12 - "NAFTA"
Hamilton, Makenna	9/22/2025	1.5	Map all outstanding disbursements for WE 9/12 - "NAFTA"
Hamilton, Makenna	9/22/2025	1.3	Map all outstanding disbursements for WE 9/12 - "Japan"
Hamilton, Makenna	9/22/2025	1.8	Map all Materials for WE 9/12 - "Japan"
Hill, Michael	9/22/2025	1.4	Incorporate payment confirmations for the case for Latin America
Hill, Michael	9/22/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/22/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/22/2025	0.2	Correspond re: vendor question for team with regards to credit application to invoices
Hill, Michael	9/22/2025	0.2	Correspond re: request access to application for vendor payments
Hill, Michael	9/22/2025	0.3	Correspond re: update of daily tasks completed
Hill, Michael	9/22/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms
Hill, Michael	9/22/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/22/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/22/2025	0.3	Correspond re: vendor pushing back on Trade Agreement to return to customary terms
Hill, Michael	9/22/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/22/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/22/2025	0.3	Correspond re: request for most critical vendors currently outstanding for a certain division
Jain, Manasvi	9/22/2025	0.6	Pull the foreign exchange rate as of 9/5 and document it for financial reference
Jain, Manasvi	9/22/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/22/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/22/2025	0.3	Pull daily Japan balances 9/22 from online banking portal
Jain, Manasvi	9/22/2025	0.6	Call with M. Hamilton and M. Jain (A&M) re. Japan 9/19 balances
Jain, Manasvi	9/22/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/22/2025	2.4	Prepare Flash Cash forecast for 9/19
Jain, Manasvi	9/22/2025	1.4	Update bank balances from regional heads into regional files
Jain, Manasvi	9/22/2025	0.9	Incorporate new currency translations into regional files
Jain, Manasvi	9/22/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/22/2025	0.6	Update bank balances from regional heads in Flash Cash 9/19
Kordupel, Lewis	9/22/2025	0.5	Call with L. Kordupel, G. Hamerski, and M. Hamilton (A&M) re. business plan sync 9/22
Korol, Sammy	9/22/2025	0.7	Prepare and distribute updated payroll template for completion in advance of the upcoming 13-Week Cash Flow update
Korol, Sammy	9/22/2025	1.1	Construct summary of monthly average revenue for EMEA, NAFTA, Japan, China, Brazil, and other regions
Korol, Sammy	9/22/2025	0.8	Create monthly summary of all factoring sales by facility and region
Korol, Sammy	9/22/2025	0.8	Prepare 13-Week summary of Tranche B DIP, incorporating draws, availability, interest accruals, interest payments, and other fees
Korol, Sammy	9/22/2025	1.3	Build summary of monthly forecasted revenue, incorporating normal course and factoring/acceleration impacts
Korol, Sammy	9/22/2025	0.7	Prepare 13-Week emergency loan summary, incorporating paydowns, deferral fees, and interest roll forward
Korol, Sammy	9/22/2025	0.6	Update average monthly revenue and factoring sales summaries to incorporate pro forma adjustments reflecting facility-level operating performance
Korol, Sammy	9/22/2025	0.5	Prepare 13-Week summary of Tranche A DIP, incorporating draws, availability, interest accruals, interest payments, and other fees

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/22/2025	2.7	Review the CIA application documents received on the afternoon of September 22 from China procurement team and log the tracker list
Liu, Daniel	9/22/2025	2.4	Review the CIA application documents received on the afternoon of September 22 from Japan procurement team and log the tracker list
Liu, Daniel	9/22/2025	2.8	Review the CIA application documents received on the morning of September 22 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/22/2025	1.3	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 22 from AP team
Liv-Feyman, Alec	9/22/2025	0.9	Analyze CIA spend by consolidated vendor name for dashboard updates
Liv-Feyman, Alec	9/22/2025	0.8	Create invoice coverage tracker updates for EMEA region
Liv-Feyman, Alec	9/22/2025	0.9	Prepare vendor tracker updates with booked payment details
Liv-Feyman, Alec	9/22/2025	0.9	Review invoice coverage summary by processing status
Liv-Feyman, Alec	9/22/2025	1.1	Review processing confirmation status for NAFTA vendor tracker
Liv-Feyman, Alec	9/22/2025	1.2	Prepare vendor master mapping updates for CIA processing variance reports
Liv-Feyman, Alec	9/22/2025	1.3	Examine currency breakdown for ASIA vendor payment processing
Liv-Feyman, Alec	9/22/2025	1.3	Develop vendor mapping variance reports for new CIA detail
Liv-Feyman, Alec	9/22/2025	1.4	Develop vendor payment confirmation tracker for NAFTA region
Liv-Feyman, Alec	9/22/2025	0.7	Examine processing status updates for GBP currency vendors
Nguyen, Vi Hoa	9/22/2025	2.1	Confirm documentation is finalized, approve any prepayment requests, and route them to the designated team
Nguyen, Vi Hoa	9/22/2025	1.4	Verify that all documentation is complete, authorize prepayment requests, and forward them to the appropriate team
Nguyen, Vi Hoa	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Nguyen, Vi Hoa	9/22/2025	2.9	Check documentation, approve CIAs, and forward to relevant teams for processing and payment
Nguyen, Vi Hoa	9/22/2025	1.7	Ensure all forms are properly filled out, approve prepayments, and direct them to the appropriate personnel
Nguyen, Vi Hoa	9/22/2025	2.1	Review documents for accuracy, authorize CIAs, and send them to the correct parties for booking and payment
Pacheco, Santiago	9/22/2025	2.2	Review cash in advance requests from the CIA inbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Pacheco, Santiago	9/22/2025	1.3	Request correction on incorrect CIA claims
Pacheco, Santiago	9/22/2025	1.7	Review status for CIA requests for NAFTA operations
Pacheco, Santiago	9/22/2025	1.4	Pass forwards cash in advance requests to AP team for payment
Pack, Laura	9/22/2025	2.3	Monitor and track all invoices received in the CIA inbox for both EMEA and NAFTA regions
Pack, Laura	9/22/2025	2.8	Review and approval of invoices related to prepayments to enable prompt payment processing (EMEA requests)
Pack, Laura	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Pack, Laura	9/22/2025	2.6	Review submitted documents for alignment with pro-forma invoices, verify their accuracy and completeness, and approve them for payment processing (LATAM)
Pack, Laura	9/22/2025	2.6	Assist Purchasing and Logistics by sharing necessary clarifications or details to ensure prompt and efficient execution of CIA payments
Postolos, Lucas	9/22/2025	0.9	Reconcile bank account information to provide to K&E team for DIP financing documentation
Postolos, Lucas	9/22/2025	0.8	Prepare documentation for Treasury department regarding professional fees estimated for month of September
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Argentina, Korea, Thailand, India, and Malaysia for week ending 9/19
Schmelter, Griffen	9/22/2025	0.9	Determine which transactions are intercompany within the Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Brazil for week ending 9/19
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/19
Schmelter, Griffen	9/22/2025	0.2	Pull Kyriba bank data for China for week ending 9/19
Schmelter, Griffen	9/22/2025	0.3	Correspond with EMEA treasury team on takeaways from the 7/25 supplier payment reconciliation
Schmelter, Griffen	9/22/2025	0.4	Push Japan payment run into Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.8	Determine which transactions are intercompany within the Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.8	Push bank data for week ending 9/19 into Japan actuals model
Schmelter, Griffen	9/22/2025	0.7	Determine whether proposed bank balances as of 9/19 tie to what was provided by local teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/22/2025	0.7	Create external version of week ending 7/25 EMEA supplier payment reconciliation for the Company team
Schmelter, Griffen	9/22/2025	0.9	Map intercompany parties within Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.3	Correspond with A&M team on current status of various reconciliations for week ending 8/19 as of 9/22
Schmelter, Griffen	9/22/2025	1.2	Categorize Brazilian payments based on whether they should be picked up in the Other Regions actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.6	Map intercompany parties within NAFTA actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.5	Determine which transactions are intercompany within the NAFTA actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	1.1	Map intercompany parties within Japan actuals model for week ending 9/19
Schmelter, Griffen	9/22/2025	0.5	Push Brazil Payment run for week ending 9/19 in Other regions actuals model
Schmelter, Griffen	9/22/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/22
Shahbain, Abraham	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss regional cash funding needs
Shiffman, David	9/22/2025	1.0	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to review latest monthly DIP projections and related diligence questions
Shiffman, David	9/22/2025	0.4	Correspond with PJT and Company regarding accounting treatment of Tranche C DIP
Shiffman, David	9/22/2025	1.4	Review illustrative cash flow forecast for potential presentation to customers and provide feedback to A&M team
Shiffman, David	9/22/2025	0.7	Correspond with Company and A&M team regarding customer past due balances
Shiffman, David	9/22/2025	1.2	Prepare draft materials illustrating immediate funding needs for Management review
Shiffman, David	9/22/2025	1.1	Review analysis of potential customer prepayments and provide follow up questions to Company
Shiffman, David	9/22/2025	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on long term cash flow forecast presentation
Shiffman, David	9/22/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss inventory build and other initiatives on tooling
Turner, Cari	9/22/2025	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss regional cash funding needs
Waismann, Heitor	9/22/2025	1.0	Prepare initiatives slide re: presentation to DIP lenders
Waismann, Heitor	9/22/2025	1.5	Prepare executive summary and next steps slides re: presentation to DIP lenders
Waismann, Heitor	9/22/2025	1.7	Prepare presentation on cash flow forecast for total company excluding chapter 11 associated costs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/22/2025	0.7	Adjust presentation to extend cash flow projections to December 2026 and revise comments
Waismann, Heitor	9/22/2025	0.4	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss inventory build and other initiatives on tooling
Waismann, Heitor	9/22/2025	0.4	Review analysis of revenue by region prepared by A&M member
Waismann, Heitor	9/22/2025	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on long term cash flow forecast presentation
Waismann, Heitor	9/22/2025	1.0	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to review long term cash flow projections supporting materials
Waismann, Heitor	9/22/2025	1.3	Prepare cash flow forecast slide re: presentation to DIP lenders
Warren, Joseph	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Webber, Dan	9/22/2025	0.1	Correspond with O. Asimopoulos (K&E) regarding financial covenants related to collateralizing newly acquired assets
Weiland, Brad	9/22/2025	0.2	Correspond with M. Dvorak (A&M), L. Callerio (A&M) re intercompany cash flow items
Weiland, Brad	9/22/2025	0.2	Correspond with M. Dvorak (A&M) re DIP provisions re potential asset sales
Zehetmair, Stefan	9/22/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/22
Zehetmair, Stefan	9/22/2025	2.6	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/22/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/22/2025	2.8	Support with CIA tracking and CIA approval process
Zhu, Judith	9/22/2025	0.7	Review and update the track list and vendor payment list as of September 22, and compile a summary of the daily CIA payment status
Zhu, Judith	9/22/2025	0.2	Update the CIA dashboard template to include data for the week ending September 27 (W/E 9/27)
Zhu, Judith	9/22/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/22/2025	1.4	Review replies from the APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker
Zhu, Judith	9/22/2025	1.6	Update the summary of CIA invoice coverage periods and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/22/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/22/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/22/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/22/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/22/2025	0.2	Check and update the latest TA list
Zhu, Judith	9/22/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/22/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Borgonovo, Erik	9/23/2025	1.6	Provide support to EMEA buyers/logistics teams in clarifying issues linked to CIA requests
Borgonovo, Erik	9/23/2025	2.2	Deliver fast-track review and authorization of urgent EMEA invoices, immediately addressing CIA mailbox needs
Borgonovo, Erik	9/23/2025	2.7	Authorize EMEA invoices needing advance payment, fast-tracking their processing and settlement
Borgonovo, Erik	9/23/2025	1.4	Review vendor trade agreement status to decide if CIA payments can proceed or require escalation
Borgonovo, Erik	9/23/2025	1.3	Collect payment confirmations and align them with supplier accounts where shipment release depends on proof
Borgonovo, Erik	9/23/2025	1.2	Analyze and authorize LATAM advance-payment invoices, forwarding them for fast-track processing and payment
Borgonovo, Erik	9/23/2025	0.8	Supervise LATAM tracking, preventing duplication and ensuring data consistency across systems
Caruso, Nicholas	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Cook, Jacob	9/23/2025	1.6	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.7	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	1.2	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/23/2025	0.8	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 9/26
Cook, Jacob	9/23/2025	0.6	Update EMEA post-petition payment consolidated payment run for WE 9/26
Cook, Jacob	9/23/2025	0.8	Review of vendors with adjusted post-petition payment terms in NAFTA and corresponding impact on payment run for WE 9/26
Cook, Jacob	9/23/2025	1.1	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/26
Cook, Jacob	9/23/2025	0.9	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.4	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 9/26
Cook, Jacob	9/23/2025	0.3	Email correspondence with the Company accounting related to execution of EMEA post-petition payment run for WE 9/26
Cook, Jacob	9/23/2025	0.9	Review of invoices to be paid in NAFTA post-petition payment run for WE 9/26
Cui, Maggie	9/23/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/23/2025	1.5	Prepare and participate in discussion with Company regarding long-term liquidity projections
Grossi, Nick	9/23/2025	0.4	Prepare and participate in discussion with Company regarding exit financing
Grossi, Nick	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Grossi, Nick	9/23/2025	1.8	Prepare customer liquidity forecast and coordinate risk and opportunities
Hamilton, Makenna	9/23/2025	1.8	Pull and compile EMEA bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	0.8	Pull additional EMEA Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	1.7	Pull and compile Japan bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	1.4	Pull "Other Regions" Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	1.1	Pull and compile NAFTA bank data for the week ending 9/12
Hamilton, Makenna	9/23/2025	0.8	Pull additional Japan Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	1.6	Pull additional NAFTA Bank data for WE 9/19
Hamilton, Makenna	9/23/2025	0.4	Call with H. Waismann and M. Hamilton (A&M) re. pro fee updates as of 9/23
Hill, Michael	9/23/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/23/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/23/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/23/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/23/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/23/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Hill, Michael	9/23/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/23/2025	0.2	Correspond re: request proof of payment for certain vendor in North America
Jain, Manasvi	9/23/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/23/2025	0.3	Pull daily Japan balances 9/23 from online banking portal
Jain, Manasvi	9/23/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/23/2025	0.7	Reconcile Thailand bank account balances with regional heads bank account balances
Jain, Manasvi	9/23/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/23/2025	1.7	Prepare Flash Cash forecast for 9/22
Jain, Manasvi	9/23/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/23/2025	1.3	Prepare Liquidity certificate for week ending 9/19
Liu, Daniel	9/23/2025	2.6	Review the CIA application documents received on the afternoon of September 23 from Japan procurement team and log the tracker list
Liu, Daniel	9/23/2025	2.6	Review the CIA application documents received on the morning of September 23 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/23/2025	2.7	Review the CIA application documents received on the afternoon of September 23 from China procurement team and log the tracker list
Liu, Daniel	9/23/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company
Liv-Feyman, Alec	9/23/2025	0.8	Examine vendor payment status classification for NAFTA tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/23/2025	1.3	Create vendor mapping analysis for CIA dashboard processing
Liv-Feyman, Alec	9/23/2025	1.2	Review vendor tracker processing breakdown for status updates
Liv-Feyman, Alec	9/23/2025	1.2	Develop vendor status tracking updates for EMEA dashboard
Liv-Feyman, Alec	9/23/2025	1.4	Create processing confirmation details for LATAM vendor dashboard
Liv-Feyman, Alec	9/23/2025	1.1	Examine payment status tracking across NAFTA vendor dashboard
Liv-Feyman, Alec	9/23/2025	0.9	Develop processing metrics analysis for vendor payment tracking
Liv-Feyman, Alec	9/23/2025	0.9	Review invoice coverage by region for quarterly analysis
Liv-Feyman, Alec	9/23/2025	0.9	Analyze CIA spend variance by booked vs paid status
Liv-Feyman, Alec	9/23/2025	0.6	Create payment processing details for USD cash in advance vendors
Liv-Feyman, Alec	9/23/2025	1.1	Prepare vendor master mapping for cash in advance additions
Nguyen, Vi Hoa	9/23/2025	1.9	Check that all paperwork is finalized, approve prepayment requests, and route them accordingly
Nguyen, Vi Hoa	9/23/2025	2.6	Confirm document validity, approve CIAs, and dispatch them for final processing and payment
Nguyen, Vi Hoa	9/23/2025	2.8	Authenticate documents, sign off on CIAs, and route them for booking and payment handling
Nguyen, Vi Hoa	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Nguyen, Vi Hoa	9/23/2025	2.4	Complete the documentation check, approve any prepayment request, and pass it on to the appropriate group
Pacheco, Santiago	9/23/2025	2.9	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/23/2025	1.8	Review status for cash in advance requests with AP team
Pacheco, Santiago	9/23/2025	1.8	Send cash in advance requests to AP team for payment
Pacheco, Santiago	9/23/2025	1.4	Reject and request correction on incorrect CIA claims
Pacheco, Santiago	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Pack, Laura	9/23/2025	2.9	Evaluate prepayment-linked invoices for swift processing and execution of payments (EMEA region)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Pack, Laura	9/23/2025	2.4	Collaborate with Purchasing and Logistics teams by providing necessary details or clarifications to support timely and efficient CIA payment execution
Pack, Laura	9/23/2025	2.4	Keep track of incoming invoices in the CIA inbox in Excel for the EMEA and NAFTA areas
Pack, Laura	9/23/2025	2.8	Ensure submitted documents match the pro-forma invoices, check for accuracy and completeness, and authorize them for payment (LATAM region)
Schmelter, Griffen	9/23/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/23
Schmelter, Griffen	9/23/2025	1.4	Update all actuals files for intercompany transactions that had to be revised based on consolidated intercompany analysis for week ending 9/22
Schmelter, Griffen	9/23/2025	1.8	Determine what intercompany transactions do not have balancing transactions or are currency exchanges between the same entity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Map intercompany counter parties within the EMEA actuals model for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Update builder tab within NAFTA actuals model to pull in bank data that is not picked up in the payment run for week ending 9/19
Schmelter, Griffen	9/23/2025	0.8	Reconcile NAFTA actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	0.4	Correspond with NAFTA treasury team on transactions that appear in both the bank activity and payment report for week ending 9/19
Schmelter, Griffen	9/23/2025	0.9	Reconcile EMEA actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	0.5	Reconcile Japan actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	0.5	Consolidate intercompany transactions from all regional actuals model into workbook for week ending 9/19
Schmelter, Griffen	9/23/2025	0.6	Reconcile Other Regions actuals file bank balances to the bank activity for week ending 9/19
Schmelter, Griffen	9/23/2025	1.1	Identify intercompany transactions within the EMEA actuals model for week ending 9/19
Schmelter, Griffen	9/23/2025	1.4	Determine what intercompany transactions net at a region to region level for week ending 9/19
Schmelter, Griffen	9/23/2025	0.5	Correspond with EMEA treasury team on bank account support for flash cash as of 9/22
Schmelter, Griffen	9/23/2025	0.3	Correspond with A&M team on current status of various reconciliations for week ending 8/19 as of 9/23
Shahbain, Abraham	9/23/2025	1.4	Review and update of regional cash funding analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	9/23/2025	0.5	Call with Company Purchasing, Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly allocation funding
Shiffman, David	9/23/2025	0.7	Review latest draft monthly projections and provide feedback to A&M team regarding bridge framework
Shiffman, David	9/23/2025	1.2	Prepare updated analysis of professional fees per request from Management and review with A&M team
Shiffman, David	9/23/2025	1.4	Prepare revisions to monthly projections and prepare framework to illustrate potential incremental funding needs
Shiffman, David	9/23/2025	1.3	Prepare materials for liquidity initiatives meeting with A&M and Management
Shiffman, David	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Shiffman, David	9/23/2025	0.7	Prepare draft materials for weekly liquidity meeting for review with Treasury
Shiffman, David	9/23/2025	0.6	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to continue reviewing long term cash flow forecast supporting materials
Shiffman, David	9/23/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on changes to long term cash flow forecast
Simion, Tony	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Turner, Cari	9/23/2025	0.5	Call with Company Purchasing, Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss the weekly allocation funding
Waismann, Heitor	9/23/2025	1.8	Update long term cash flow forecast to include new risks and opportunities and remove specific factoring activity for fiscal year 2026
Waismann, Heitor	9/23/2025	0.4	Review professional fee tracker update with latest invoices
Waismann, Heitor	9/23/2025	0.9	Prepare analysis on expiring collateral related to credit assurance, by month and type
Waismann, Heitor	9/23/2025	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on changes to long term cash flow forecast
Waismann, Heitor	9/23/2025	0.6	Prepare summary of outstanding professional fee invoices to be paid in week ended 9/26
Waismann, Heitor	9/23/2025	0.6	Call with D. Shiffman, H. Waismann (A&M) and Alix Partners to continue reviewing long term cash flow forecast supporting materials
Waismann, Heitor	9/23/2025	0.8	Update summary file with professional fee comparison between prepetition and post-petition fees
Waismann, Heitor	9/23/2025	0.4	Call with H. Waismann and M. Hamilton (A&M) re. pro fee updates as of 9/23
Waismann, Heitor	9/23/2025	1.0	Update bridge comparing current long term forecast with filing cash flow forecast
Waismann, Heitor	9/23/2025	1.4	Update factoring model with latest invoices from EMEA, NAFTA and Brazil

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	9/23/2025	1.7	Call with N. Grossi, T. Simion, D. Shiffman, H. Waismann (A&M) and Company to discuss initiatives related to liquidity and review adjusted long term cash flow forecast
Waismann, Heitor	9/23/2025	1.6	Update cash flow model to incorporate latest cash-in-advance and first day motion assumptions
Warren, Joseph	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Weiland, Brad	9/23/2025	0.4	Prepare and analyze materials re cash flow projections
Zehetmair, Stefan	9/23/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/23/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/23/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/23/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, L. Pack, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/23
Zhu, Judith	9/23/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	0.1	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/23/2025	0.4	Review Procurement’s responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/23/2025	0.3	Update the summary of CIA invoice coverage periods and send it to A. Liv-Feyman (A&M)
Zhu, Judith	9/23/2025	0.2	Review China CIA payment list provided by Company to check if it aligns with A&M’s approval, and follow up with Company on any discrepancies
Zhu, Judith	9/23/2025	0.6	Review and update the track list and vendor payment list as of September 23, and compile a summary of the daily CIA payment status
Zhu, Judith	9/23/2025	0.9	Review replies from the APAC CIA requestors regarding the coverage period of CIA invoices and record the information in the tracker
Zhu, Judith	9/23/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/23/2025	0.2	Review Japan CIA payment list provided by Company to check if it aligns with A&M’s approval and today's actual payment
Zhu, Judith	9/23/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/23/2025	0.2	Check and update the latest TA list
Athreya, Abhi	9/24/2025	0.2	Identify specific payment to Ordinary Course Professional (OCP) to confirm legal entity name convention
Borgonovo, Erik	9/24/2025	2.4	Handle incoming EMEA CIA emails without delay, safeguarding timely execution of key payments
Borgonovo, Erik	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Borgonovo, Erik	9/24/2025	0.4	Help train accounting staff and coaching buyers on correct documentation practices to improve CIA processes
Borgonovo, Erik	9/24/2025	0.7	Process CIA mailbox requests for LATAM, safeguarding the timely execution of critical payments
Borgonovo, Erik	9/24/2025	1.3	Update the Excel tracker with new data received, ensuring accuracy and completeness
Borgonovo, Erik	9/24/2025	1.9	Track LATAM invoice processing progress with Company's internal payment/processing departments
Borgonovo, Erik	9/24/2025	2.1	Collect payment evidence and match it with vendor ledgers where confirmation is mandatory prior to shipment
Borgonovo, Erik	9/24/2025	2.6	Review and authorize EMEA prepayment invoices, ensuring all CIA mailbox submissions are handled quickly
Cook, Jacob	9/24/2025	1.6	Prepare summary schedule of payments to be made related to certain suppliers for potential factoring agreement
Cook, Jacob	9/24/2025	1.3	Reconcile actuals reported vs. payments requested for WE 9/19
Cook, Jacob	9/24/2025	0.6	Update NAFTA post-petition consolidated payment run for WE 9/26
Cui, Maggie	9/24/2025	1.1	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/24/2025	1.6	Draft materials for standing liquidity discussion with Company
Grossi, Nick	9/24/2025	0.6	Review materials w/r/t compensation programs and provide comments re: same
Hamilton, Makenna	9/24/2025	0.3	Call with M. Hamilton and S. Korol (A&M) to discuss plan to summarize all actual disbursements to OCPs for the last week
Hill, Michael	9/24/2025	1.9	Analyze Trade Agreements for trade agreement terms to get back on customary terms
Hill, Michael	9/24/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/24/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendor credits application to invoices
Hill, Michael	9/24/2025	1.6	Track payment confirmations for Europe

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Hill, Michael	9/24/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/24/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/24/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Jain, Manasvi	9/24/2025	0.9	Prepare Flash Cash forecast for 9/23
Jain, Manasvi	9/24/2025	1.2	Pull receipts from bank data into consolidated file for Japan
Jain, Manasvi	9/24/2025	0.9	Create OCP flags for all regional files for week ending 8/8
Jain, Manasvi	9/24/2025	0.8	Create OCP flags for all regional files for week ending 8/22
Jain, Manasvi	9/24/2025	0.8	Pull receipts from bank data into consolidated file for Other
Jain, Manasvi	9/24/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/24/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/24/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/24/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/24/2025	0.3	Pull daily Japan balances 9/24 from online banking portal
Kordupel, Lewis	9/24/2025	0.8	Analyze chapter 11 costs for purposes of forecasting weekly disbursements
Korol, Sammy	9/24/2025	0.3	Call with M. Hamilton and S. Korol (A&M) to discuss plan to summarize all actual disbursements to OCPs for the last week
Korol, Sammy	9/24/2025	0.3	Reconcile published actuals with final actual amounts and create weekly summaries of both for all other regions, starting from the filing date
Korol, Sammy	9/24/2025	0.3	Summarize factoring facility August ending balances for LATAM region
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for NAFTA, starting from the filing date
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for EMEA, starting from the filing date
Korol, Sammy	9/24/2025	0.4	Reconcile published actuals with final actual amounts and create weekly summaries of both for Japan, starting from the filing date

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/24/2025	1.1	Update model with cash flow actuals for each individual region, summarizing variance to forecast
Korol, Sammy	9/24/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss updating forecast model for cash flow actuals and actual DIP interest payments
Liu, Daniel	9/24/2025	2.8	Review the CIA application documents received on the morning of September 24 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/24/2025	2.3	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 24 from AP team
Liu, Daniel	9/24/2025	2.7	Review the CIA application documents received on the afternoon of September 24 from China procurement team and log the tracker list
Liu, Daniel	9/24/2025	1.1	Review the CIA application documents received on the afternoon of September 24 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/24/2025	0.9	Examine vendor mapping variance reports for CIA processing
Liv-Feyman, Alec	9/24/2025	0.9	Review weekly CIA vendor processing breakdown summary
Liv-Feyman, Alec	9/24/2025	0.7	Prepare processing detail analysis for USD vendor payments
Liv-Feyman, Alec	9/24/2025	0.8	Review processing confirmation details for EMEA vendor tracker
Liv-Feyman, Alec	9/24/2025	1.2	Create vendor payment status tracker for NAFTA dashboard
Liv-Feyman, Alec	9/24/2025	0.8	Develop vendor payment confirmation updates for EMEA dashboard
Liv-Feyman, Alec	9/24/2025	0.9	Examine processing breakdown for LATAM vendor tracker updates
Liv-Feyman, Alec	9/24/2025	1.4	Develop vendor master mapping updates for new CIA entries
Liv-Feyman, Alec	9/24/2025	0.9	Analyze CIA spend by entity for monthly reporting
Liv-Feyman, Alec	9/24/2025	1.1	Create payment status classification for cash in advance vendors
Nguyen, Vi Hoa	9/24/2025	1.8	Complete document checks, approve CIAs, and forward to the concerned parties for booking
Nguyen, Vi Hoa	9/24/2025	2.3	Review and complete documentation, authorize prepayments, and delegate the request to the appropriate team
Nguyen, Vi Hoa	9/24/2025	0.6	Confirm all required paperwork is in order, approve the prepayment, and notify the responsible team
Nguyen, Vi Hoa	9/24/2025	0.9	Examine documentation, authorize CIAs, and channel them to the appropriate team for payments
Nguyen, Vi Hoa	9/24/2025	1.4	Review and validate all documentation, approve CIAs, and send to the responsible teams for payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/24/2025	1.7	Document all processed CIAs in Excel to enhance reconciliation efficiency and prevent duplicate entries
Nguyen, Vi Hoa	9/24/2025	2.1	Check that documentation is accurate and complete, process prepayment approvals, and assign them to the right team
Pacheco, Santiago	9/24/2025	1.7	Send cash in advance requests to AP team for payment execution
Pacheco, Santiago	9/24/2025	2.7	Review cash in advance requests from the CIA inbox
Pacheco, Santiago	9/24/2025	1.7	Review status for cash in advance requests with AP team in NAFTA
Pacheco, Santiago	9/24/2025	0.6	Call with the Company and S. Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Pacheco, Santiago	9/24/2025	1.8	Reject and request correction on incorrect CIA invoices
Pack, Laura	9/24/2025	2.4	Work on the assessment and approval of invoices tied to prepayments to ensure timely payment processing (EMEA)
Pack, Laura	9/24/2025	2.4	Verify compliance of submitted documents with pro-forma invoices, confirm all details are accurate and complete, and approve for payment processing (LATAM)
Pack, Laura	9/24/2025	1.8	Oversee the tracking of all invoices arriving in the CIA inbox for EMEA and NAFTA
Pack, Laura	9/24/2025	2.2	Work in coordination with Purchasing and Logistics, offering key information or clarifications to ensure smooth and prompt processing of CIA payments
Postolos, Lucas	9/24/2025	1.3	Research into vendor payments to provide documentation for Japan treasury department regarding payment reports
Postolos, Lucas	9/24/2025	0.3	Prepare documentation for Company management and M. Hamilton (A&M) regarding professional fee payments due
Postolos, Lucas	9/24/2025	1.1	Review of DIP Budget variance analysis materials for week ending September 19, including revisions
Schmelter, Griffen	9/24/2025	1.4	Create summary of bank balances by jurisdiction for Non-UDA bank accounts as of 9/19
Schmelter, Griffen	9/24/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/24
Schmelter, Griffen	9/24/2025	1.4	Edit transactions within the EMEA payment run that did not occur in week ending 9/19
Schmelter, Griffen	9/24/2025	0.3	Correspond with the Company team on request for incremental petition date balances
Schmelter, Griffen	9/24/2025	0.7	Push all incremental Brazilian receipts data from the Company team into receipts categorization file for week ending 9/19
Schmelter, Griffen	9/24/2025	0.3	Pull receipts from Other Regions actuals model into consolidate actuals categorization sheet for week ending 9/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/24/2025	0.7	Create sheet to request petition data balances for bank accounts discovered after petition date
Schmelter, Griffen	9/24/2025	0.5	Pull receipts from NAFTA actuals model into consolidate actuals categorization sheet for week ending 9/19
Schmelter, Griffen	9/24/2025	1.7	Edit duplicate transactions in both the NAFTA payment run and NAFTA bank activity for week ending 9/19
Schmelter, Griffen	9/24/2025	1.8	Categorize all receipts other than China within the consolidate receipt categorization file for week ending 9/19
Schmelter, Griffen	9/24/2025	0.5	Update PowerPoint version of the actuals report for week ending 9/19
Schmelter, Griffen	9/24/2025	0.6	Pull receipts from EMEA actuals model into consolidate actuals categorization sheet for week ending 9/19
Schmelter, Griffen	9/24/2025	0.8	Create external version of the receipts by customer by region summary
Schmelter, Griffen	9/24/2025	0.6	Create listing of cash balances as of 6/27 by bank account for the Company team
Schmelter, Griffen	9/24/2025	1.3	Push all receipts from the categorization sheet to the internal receipts by customer by region summary
Schmelter, Griffen	9/24/2025	1.1	Create flat file version of the consolidated receipts file for week ending 9/19
Shahbain, Abraham	9/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/24/2025	0.4	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Shahbain, Abraham	9/24/2025	0.7	Call with Company purchasing related to regional funding needs
Shiffman, David	9/24/2025	0.5	Call with potential factoring provider for introduction to Company
Shiffman, David	9/24/2025	0.7	Prepare updates to professional fee forecast in preparation for call with Management
Shiffman, David	9/24/2025	0.5	Call with A&M team to review latest DPO contraction analysis and prepare next steps
Shiffman, David	9/24/2025	0.5	Call with Company Treasury regarding weekly liquidity meeting materials
Shiffman, David	9/24/2025	1.3	Prepare draft materials for weekly liquidity meeting based on feedback from Treasury team
Shiffman, David	9/24/2025	0.6	Correspond with Company Finance team regarding latest SIOP and materials reports
Shiffman, David	9/24/2025	1.2	Review latest materials inbounds report and impact on cash projections
Shiffman, David	9/24/2025	0.5	Call with Company Management and H. Waismann (A&M) regarding professional fee forecasts
Shiffman, David	9/24/2025	0.8	Follow up with Company regarding potential changes to long term cash projections and customer prepayment opportunities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/24/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review professional fee forecast by firm
Shiffman, David	9/24/2025	0.6	Correspond with A&M liquidity team with feedback for bridge to prior budgets
Turner, Cari	9/24/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	9/24/2025	0.4	Call with Company purchasing, treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional funding needs
Waismann, Heitor	9/24/2025	2.5	Update Inbounds support with latest file from Company
Waismann, Heitor	9/24/2025	1.0	Review supporting file from company with specific customer's detailed acceleration and collections
Waismann, Heitor	9/24/2025	0.9	Adjust long term cash flow supporting material to incorporate latest days sales outstanding terms assumption
Waismann, Heitor	9/24/2025	0.8	Update long term cash flow forecast with latest professional fee assumptions and timing adjustments to tariffs
Waismann, Heitor	9/24/2025	0.7	Adjust professional fee side-by-side analysis comparing debtor's related firms and creditor's related firms disbursements with comments from Company
Waismann, Heitor	9/24/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review professional fee forecast by firm
Waismann, Heitor	9/24/2025	0.2	Call with H. Waismann and S. Korol (A&M) to discuss updating forecast model for cash flow actuals and actual DIP interest payments
Waismann, Heitor	9/24/2025	2.7	Update SIOP support with latest file from Company
Warren, Joseph	9/24/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, N. Caruso, E. Borgonovo, S. Pacheco, and A. Liv-Feyman (A&M) regarding issues as of Wednesday, September 24
Webber, Dan	9/24/2025	0.2	Correspond with O. Asimopoulos, J. Isaacson (K&E) regarding certain financial covenants for documenting newly acquired collateral
Webber, Dan	9/24/2025	0.2	Correspond with L. Kordupel (A&M) potential duplicative payment in Japan for certain vendor
Zehetmair, Stefan	9/24/2025	2.1	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/24/2025	1.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/24/2025	2.2	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/24/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/24/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	9/24/2025	0.4	Review and update the track list and vendor payment list as of September 24, and compile a summary of the daily CIA payment status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/24/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/24/2025	0.9	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/24/2025	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	0.7	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/24/2025	1.9	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/24/2025	0.3	Communicate with M. Hill (A&M) regarding the CIA Approval for the specific vendor
Borgonovo, Erik	9/25/2025	1.7	Assess LATAM invoices needing prepayment, approve them, and forward them for expedited handling
Borgonovo, Erik	9/25/2025	1.6	Evaluate and authorize EMEA prepayment invoices, prioritizing immediate attention to CIA mailbox cases
Borgonovo, Erik	9/25/2025	1.9	Maintain an accurate Excel tracker, regularly updating it with status, payment dates, invoice numbers, and vendor data
Borgonovo, Erik	9/25/2025	1.6	Review and validate EMEA invoices requiring advance payment, authorizing and forwarding them for priority handling to secure timely settlement
Borgonovo, Erik	9/25/2025	2.2	Enter each new data into the Excel tracker, maintaining accuracy and completeness of records
Borgonovo, Erik	9/25/2025	1.4	Review and validate EMEA prepayment invoices, prioritizing those flagged as urgent in the CIA mailbox
Callerio, Lorenzo	9/25/2025	1.1	Review the disbursement forecast analysis by vendor prepared by I. Fuetter (A&M) and provide comments
Cook, Jacob	9/25/2025	2.7	Prepare payment run details by invoice for prepetition allocation for non-trade agreement related vendors for WE 9/26
Cook, Jacob	9/25/2025	1.3	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation related to WE 9/26
Cook, Jacob	9/25/2025	1.1	Prepare summary materials for required adjustments to reporting based on updated pre-petition spend data received
Cook, Jacob	9/25/2025	0.9	Review of post-petition terms and timing of payment against terms related to NAFTA and EMEA post-petition spend to date
Cook, Jacob	9/25/2025	0.8	Prepare summary schedules of missing or blocked payables related to the Company purchasing prepetition allocation payment requests
Cook, Jacob	9/25/2025	0.7	Prepare summary schedule of trade agreement payments to be made during WE 10/3
Cook, Jacob	9/25/2025	0.6	Review of post-petition payment term analysis prepared by internal A&M for NAFTA and EMEA

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cui, Maggie	9/25/2025	1.3	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/25/2025	0.7	Prepare regional near-term liquidity forecast
Grossi, Nick	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Grossi, Nick	9/25/2025	1.0	Review extended DIP budget and provide comments re: same
Grossi, Nick	9/25/2025	0.4	Review weekly cash allocations. Provide comments re: same
Hamilton, Makenna	9/25/2025	1.4	Map all payroll transactions for WE 9/19 - NAFTA
Hamilton, Makenna	9/25/2025	1.8	Map all payroll transactions for WE 9/19 into subcategories
Hamilton, Makenna	9/25/2025	1.7	Map all payroll transactions for WE 9/19 - "Other Regions"
Hamilton, Makenna	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Hamilton, Makenna	9/25/2025	1.6	Map all payroll transactions for WE 9/19 - Japan
Hamilton, Makenna	9/25/2025	1.9	Map all payroll transactions for WE 9/19 - EMEA
Hill, Michael	9/25/2025	0.7	Analyze vendor spend for the case to date to analyze additional proof of payments received for past weeks
Hill, Michael	9/25/2025	1.1	Track payment confirmations for North America
Hill, Michael	9/25/2025	1.6	Track payment confirmations for Europe
Hill, Michael	9/25/2025	1.9	Analyze Trade Agreements for ways to get back on customary terms
Hill, Michael	9/25/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/25/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/25/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/25/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/25/2025	0.3	Correspond re: explanation of additional past payment confirmations for different regions
Jain, Manasvi	9/25/2025	1.7	Prepare Flash Cash forecast for 9/24
Jain, Manasvi	9/25/2025	0.3	Pull daily NAFTA balances from online portal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/25/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/25/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/25/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Jain, Manasvi	9/25/2025	0.3	Pull daily Japan balances 9/25 from online banking portal
Korol, Sammy	9/25/2025	0.8	Identify and summarize all OCP transactions from each payment processor in EMEA for W/E 9.12
Korol, Sammy	9/25/2025	0.7	Create 13-week summary of professional fee carve out balances, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.6	Identify and summarize all OCP transactions from each payment processor in EMEA for W/E 9.19
Korol, Sammy	9/25/2025	0.6	Identify and summarize all OCP transactions from each payment processor in all other regions for W/E 9.19
Korol, Sammy	9/25/2025	0.6	Construct summary of top entities contributing to SG&A and top SG&A recipients in W/E 9.19
Korol, Sammy	9/25/2025	0.6	Consolidate total payroll actuals and forecast for W/E 9.19 by specific entity for all regions
Korol, Sammy	9/25/2025	0.5	Call with H. Waismann, S. Korol (A&M), and Company to discuss factoring go-forward run-rates and other customer impacts on receipts
Korol, Sammy	9/25/2025	0.5	Identify and summarize all OCP transactions from each payment processor in NAFTA for W/E 9.19
Korol, Sammy	9/25/2025	0.5	Work on weekly payroll cadence through December for other regions (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts
Korol, Sammy	9/25/2025	0.4	Identify and summarize all OCP transactions from each payment processor in Japan for W/E 9.19
Korol, Sammy	9/25/2025	0.4	Update monthly forecast of all debtor and non-debtor cash flows with actuals to date (June to August)
Korol, Sammy	9/25/2025	0.7	Create payroll variance report for W/E 9.19, comparing actuals and forecast by region with consolidated view
Korol, Sammy	9/25/2025	0.3	Call with H. Waismann, S. Korol (A&M), and Company to discuss historical AR aging for customer invoices, clarifying collections and assignments
Korol, Sammy	9/25/2025	0.7	Work on weekly payroll cadence through December for EMEA (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts
Korol, Sammy	9/25/2025	0.9	Update and distribute SIOP summary and SIOP variance report showing change from prior forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/25/2025	0.7	Work on December payroll cadence for Japan (salary, benefits, taxes, bonus) using Company-provided data on payroll disbursed by Japan entities
Korol, Sammy	9/25/2025	0.3	Create weekly summary extended until projected emergence of professional fee disbursements, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Korol, Sammy	9/25/2025	0.3	Create weekly summary extended until projected emergence of professional fee carve out balances, detailed by firm and aggregated by constituency
Korol, Sammy	9/25/2025	0.3	Work session with H. Waismann and S. Korol (A&M) to review visualization support for upcoming 13-week cash flow update
Korol, Sammy	9/25/2025	0.4	Work on weekly payroll cadence through December for NAFTA (salary, benefits, taxes, bonus) based on historical payments and provided monthly amounts
Korol, Sammy	9/25/2025	0.2	Call with H. Waismann, S. Korol (A&M), and Company to discuss assumptions and projections for SIOP and Inbounds
Korol, Sammy	9/25/2025	0.2	Incorporate success fees into 13-week summary of professional fee disbursements
Korol, Sammy	9/25/2025	0.8	Create 13-week summary of professional fee disbursements, detailed by firm and aggregated by constituency
Liu, Daniel	9/25/2025	0.4	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/25/2025	2.3	Review the CIA application documents received on the morning of September 25 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/25/2025	2.7	Review the CIA application documents received on the afternoon of September 25 from Japan procurement team and log the tracker list
Liu, Daniel	9/25/2025	2.8	Review the CIA application documents received on the afternoon of September 25 from China procurement team and log the tracker list
Liu, Daniel	9/25/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 25 from AP team
Liv-Feyman, Alec	9/25/2025	1.1	Develop vendor mapping updates for cash in advance tracking
Liv-Feyman, Alec	9/25/2025	0.8	Review payment status tracking for EMEA CIA dashboard
Liv-Feyman, Alec	9/25/2025	0.9	Examine vendor payment confirmation status for LATAM tracker
Liv-Feyman, Alec	9/25/2025	0.9	Examine CIA dashboard processing breakdown by region
Liv-Feyman, Alec	9/25/2025	1.1	Develop vendor tracker summary for processing status review
Liv-Feyman, Alec	9/25/2025	1.2	Prepare EMEA vendor dashboard with processing status changes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liv-Feyman, Alec	9/25/2025	1.3	Create invoice coverage tracker updates for ASIA region
Liv-Feyman, Alec	9/25/2025	1.4	Analyze historical AP spend variance by entity breakdown
Liv-Feyman, Alec	9/25/2025	1.4	Review processing updates for USD cash in advance vendors
Liv-Feyman, Alec	9/25/2025	0.9	Prepare processing detail updates for GBP vendor payments
Nguyen, Vi Hoa	9/25/2025	0.2	Check that all paperwork is finalized, approve prepayment requests, and route them accordingly
Nguyen, Vi Hoa	9/25/2025	2.8	Make sure all documentation is in place, approve prepayment submissions, and refer them to the relevant team
Nguyen, Vi Hoa	9/25/2025	2.7	Validate supporting documents, authorize CIAs, and direct to the teams responsible for disbursement
Nguyen, Vi Hoa	9/25/2025	2.3	Check that everything is documented properly, approve prepayments, and hand them off to the correct team
Nguyen, Vi Hoa	9/25/2025	1.7	Confirm the completion of documentation, approve prepayment requests, and transfer them to the responsible team
Nguyen, Vi Hoa	9/25/2025	1.1	Perform document verification, approve CIAs, and pass them to relevant parties for action
Pacheco, Santiago	9/25/2025	1.9	Request correction on incorrect CIA invoices
Pacheco, Santiago	9/25/2025	1.7	Send cash in advance requests to AP team for payment processing and execution
Pacheco, Santiago	9/25/2025	2.6	Review cash in advance requests from inbox
Pacheco, Santiago	9/25/2025	1.6	Review status for CIA requests with AP team in NAFTA
Pack, Laura	9/25/2025	2.9	Process and approving invoices associated with prepayments for efficient and fast execution of payments (for EMEA requests)
Pack, Laura	9/25/2025	2.4	Ensure all invoices entering the CIA inbox for EMEA and NAFTA are properly tracked
Pack, Laura	9/25/2025	2.6	Partner with Purchasing and Logistics departments, supplying critical clarifications or data to facilitate effective and timely CIA payment handling
Pack, Laura	9/25/2025	2.7	Assess submitted documents to ensure they correspond to the pro-forma invoices, are accurate and complete, and approve them for further payment action (LATAM)
Postolos, Lucas	9/25/2025	0.4	Correspond with Company management and T. Simion (A&M) regarding professional fee payments
Postolos, Lucas	9/25/2025	1.2	Review of DIP Budget variance analysis materials for week ending September 19, including revisions
Postolos, Lucas	9/25/2025	0.6	Prepare documentation regarding invoicing from ordinary course professionals to arrange for payments
Schmelter, Griffen	9/25/2025	0.3	Prepare and distributed flash cash report to various parties as of 9/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/25/2025	0.3	Correspond with A&M team member on bank account balances by country as of 9/19
Schmelter, Griffen	9/25/2025	0.4	Correspond with A&M team member on disbursements within EMEA that are paid on behalf of NAFTA
Schmelter, Griffen	9/25/2025	0.3	Correspond with K&E on incremental bank accounts discovered after petition date and bank balances as of petition date
Schmelter, Griffen	9/25/2025	1.1	Create listing of cash balances as of 9/19 for both debtor and non debtor entities
Schmelter, Griffen	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Schmelter, Griffen	9/25/2025	0.7	Determine whether liquidity certificate ties to flash cash report as of 9/19
Schmelter, Griffen	9/25/2025	0.8	Create FX effects summary on bank account balances as of 9/19
Schmelter, Griffen	9/25/2025	1.3	Create consolidated version of petition date balances for incremental bank accounts to be shared with company
Schmelter, Griffen	9/25/2025	2.4	Create view of employees by country as of April 2025 based on company census data
Schmelter, Griffen	9/25/2025	0.7	Update external receipts by customer by region to reelect updated forecast for week ending 9/19
Shahbain, Abraham	9/25/2025	0.7	Call with Company purchasing to discuss regional cash funding needs
Shahbain, Abraham	9/25/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Shahbain, Abraham	9/25/2025	0.7	Review historical payments for payment compliance
Shahbain, Abraham	9/25/2025	1.3	Review of liquidity analysis for trade agreement proposals
Shahbain, Abraham	9/25/2025	0.8	Conduct a detailed review of the company's proposant payment structure
Shiffman, David	9/25/2025	2.2	Review DIP variance report and provide feedback on commentary
Shiffman, David	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Shiffman, David	9/25/2025	1.1	Prepare illustrative cash projections for German regulatory requirements
Shiffman, David	9/25/2025	0.7	Review projected covenant thresholds with Treasury team
Shiffman, David	9/25/2025	1.2	Prepare materials for weekly liquidity meeting with Management
Shiffman, David	9/25/2025	1.4	Prepare updates to extended monthly projections in order to determine long term funding need
Shiffman, David	9/25/2025	1.2	Review draft materials for 13-week DIP update and updated long term projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/25/2025	1.2	Prepare liquidity materials for meeting with AHG
Shiffman, David	9/25/2025	0.4	Call with A&M team to review projected professional fee carve out reserve amounts
Shiffman, David	9/25/2025	1.3	Revise projections for distribution to customer parties and AHG
Simion, Tony	9/25/2025	0.4	Review preliminary forecast of extended professional fees for cash flow update
Turner, Cari	9/25/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Waismann, Heitor	9/25/2025	0.4	Correspond with team relating to carve out reserve forecast
Waismann, Heitor	9/25/2025	1.9	Update specific customer's accounts receivable roll forward with latest invoices provided by the Company
Waismann, Heitor	9/25/2025	0.5	Call with H. Waismann, S. Korol (A&M), and Company to discuss factoring go-forward run-rates and other customer impacts on receipts
Waismann, Heitor	9/25/2025	1.6	Update SIOP support file with adjusted file from the Company, fixing error from the previous version provided
Waismann, Heitor	9/25/2025	0.3	Work session with H. Waismann and S. Korol (A&M) to review visualization support for upcoming 13-week cash flow update
Waismann, Heitor	9/25/2025	1.7	Update vendors spend inputs in cash flow model with latest provided from A&M vendor team
Waismann, Heitor	9/25/2025	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, M. Jain, S. Korol (A&M) and Company re. initial DIP budget variance analysis for W/E 9.19
Waismann, Heitor	9/25/2025	2.9	Prepare comments to variance report of week ending 9/19
Waismann, Heitor	9/25/2025	2.7	Prepare receipts template by region with breakdown between normal course collections, factoring activity and acceleration activity
Waismann, Heitor	9/25/2025	0.2	Call with H. Waismann, S. Korol (A&M), and Company to discuss assumptions and projections for SIOP and Inbounds
Waismann, Heitor	9/25/2025	2.4	Update extended long term cash flow support file with latest projections and supports
Waismann, Heitor	9/25/2025	0.3	Call with H. Waismann, S. Korol (A&M), and Company to discuss historical AR aging for customer invoices, clarifying collections and assignments
Zehetmair, Stefan	9/25/2025	2.9	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/25/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/25/2025	2.9	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zhu, Judith	9/25/2025	0.2	Review Teams conversation history (CIA and TA related) and email correspondence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/25/2025	0.4	Review and update the track list and vendor payment list as of September 25, and compile a summary of the daily CIA payment status
Zhu, Judith	9/25/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/25/2025	1.9	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/25/2025	2.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 25
Zhu, Judith	9/25/2025	0.4	Communicate with Company to hold the payment for vendors with signed TAs
Zhu, Judith	9/25/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/25/2025	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/25/2025	0.9	Review Procurement's responses for the rejected CIA requests and reply accordingly
Borgonovo, Erik	9/26/2025	1.2	Work cross-functionally to ensure CIA requests are assessed quickly, approved smoothly, and processed for payment without delay
Borgonovo, Erik	9/26/2025	0.7	Authorize EMEA invoices requiring advance payment, guaranteeing prompt processing of CIA mailbox submissions
Borgonovo, Erik	9/26/2025	2.1	Review LATAM prepayment invoices and grant rapid approval for urgent requests submitted via the CIA mailbox
Borgonovo, Erik	9/26/2025	1.6	Investigate and resolve blocked invoice situations, removing bottlenecks to prevent disruptions in critical goods or service flows
Borgonovo, Erik	9/26/2025	1.2	Provide LATAM buyers/planners with proactive support in analyzing data delays or rejections, suggesting actionable remedies
Borgonovo, Erik	9/26/2025	0.9	Register all CIA updates, enabling traceability and supporting reporting, forecasting, and escalation needs
Borgonovo, Erik	9/26/2025	1.9	Assist EMEA buyers and planners in identifying causes of blocked or delayed invoices and implementing corrective solutions
Callerio, Lorenzo	9/26/2025	1.3	Review the updated disbursement forecast scenario provided by I. Fuetter (A&M) and provide comments
Callerio, Lorenzo	9/26/2025	1.1	Review the final version of the disbursement forecast scenario before circulating it internally for approval
Cook, Jacob	9/26/2025	1.1	Prepare trade agreement payment run for email trade agreements with due dates of 9/30/25
Cook, Jacob	9/26/2025	0.6	Email correspondence with global the Company accounting teams to execute payments related to certain trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/26/2025	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment open items
Cook, Jacob	9/26/2025	2.7	Prepare trade agreement payment run for trade agreements with due dates of 9/30/25
Cui, Maggie	9/26/2025	0.3	Discuss the Japan payment matters with M. Cui (A&M) and J. Zhu (A&M)
Cui, Maggie	9/26/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/26/2025	1.0	Prepare schedule of prepaid tooling and R&D spend
Grossi, Nick	9/26/2025	0.5	Prepare and participate in discussion with Company re: near-term liquidity needs
Grossi, Nick	9/26/2025	0.7	Review weekly cash allocation reports
Hamilton, Makenna	9/26/2025	1.8	Summarize all professional fees paid WE 9/19
Hamilton, Makenna	9/26/2025	1.8	Summarize all SG&A payments made during the week ending 9/19
Hill, Michael	9/26/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/26/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/26/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/26/2025	1.6	Analyze Trade Agreements for agreed upon trade terms
Hill, Michael	9/26/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/26/2025	1.3	Track and monitor all invoices for the North America region
Hill, Michael	9/26/2025	1.7	Track payment confirmations for North America
Hill, Michael	9/26/2025	1.8	Track payment confirmations for Europe
Hill, Michael	9/26/2025	0.2	Correspond re: question into cash in advance payments for the week in certain regions
Jain, Manasvi	9/26/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/26/2025	0.4	Pull daily EMEA balances from online portal
Jain, Manasvi	9/26/2025	0.9	Pull daily Japan balances 9/26 from online banking portal
Jain, Manasvi	9/26/2025	0.3	Pull daily NAFTA balances from online portal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/26/2025	1.7	Prepare Flash Cash forecast for 9/24
Jain, Manasvi	9/26/2025	0.2	Pull daily China balances from online portal
Korol, Sammy	9/26/2025	0.3	Create adjusted detailed view of prior 13-week forecast
Korol, Sammy	9/26/2025	0.4	Create weekly summary of Company payroll adjustments from October - December
Korol, Sammy	9/26/2025	0.2	Update and distribute variance analysis W/E 9.19 to Company for verification
Korol, Sammy	9/26/2025	0.2	Update 13-week forecast of professional fee disbursements to include totals in dollar amounts
Korol, Sammy	9/26/2025	0.2	Update 13-week forecast of professional fee carve out balances to include totals in dollar amounts
Korol, Sammy	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast
Korol, Sammy	9/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review forecast adjustments to contingency and DIP draws
Korol, Sammy	9/26/2025	1.1	Create detailed-view variance report breaking down variance from prior forecast in three segments: overall variance, actual variance, and forecast variance
Korol, Sammy	9/26/2025	0.7	Update 13-week summaries of Tranche A, Tranche B, and emergency loans, relinking visualizations to current model
Korol, Sammy	9/26/2025	0.7	Update vendor spend summary to include prioritized spend, contingency, and trade agreement adjustments
Korol, Sammy	9/26/2025	0.6	Build updated monthly forecast of professional fee accruals linked to current model and adjusted for success fees
Korol, Sammy	9/26/2025	0.8	Update payroll forecast for NAFTA, EMEA, and LATAM with data provided by Company and adjust assumptions for December weekly payroll cadence
Korol, Sammy	9/26/2025	0.9	Prepare and incorporate the December weekly payroll forecast into the forecast model, detailing salary, benefits, taxes, and bonuses for each region
Korol, Sammy	9/26/2025	0.4	Work session with H. Waismann and S. Korol (A&M) to update 13-week forecast and make adjustments to payroll forecast
Korol, Sammy	9/26/2025	0.4	Update model with cash flow actuals for each individual region for W/E 9.19
Korol, Sammy	9/26/2025	1.4	Edit all Excel support for the upcoming DIP Budget update to live data and create polished visualizations of each summary for presentation
Korol, Sammy	9/26/2025	0.3	Update and distribute presentation and accompany excel support for upcoming 13-week refresh
Liu, Daniel	9/26/2025	0.7	Assist vendor mapping in AP records and approved CIA list
Liu, Daniel	9/26/2025	1.2	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 26 from AP team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Liu, Daniel	9/26/2025	2.6	Review the CIA application documents received on the morning of September 26 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/26/2025	2.3	Review the CIA application documents received on the afternoon of September 26 from China procurement team and log the tracker list
Liu, Daniel	9/26/2025	2.4	Review the CIA application documents received on the afternoon of September 26 from Japan procurement team and log the tracker list
Liv-Feyman, Alec	9/26/2025	0.9	Analyze CIA spend by processing status for dashboard updates
Liv-Feyman, Alec	9/26/2025	1.2	Develop vendor payment status classification for LATAM dashboard
Liv-Feyman, Alec	9/26/2025	1.2	Examine processing updates for USD cash in advance vendors
Nguyen, Vi Hoa	9/26/2025	2.3	Ensure proper documentation, process prepayment requests, and deliver them to the correct team
Nguyen, Vi Hoa	9/26/2025	0.9	Review documents thoroughly, approve CIAs, and hand them over for booking and execution
Nguyen, Vi Hoa	9/26/2025	0.2	Ensure documentation is correct, approve CIAs, and deliver to the appropriate units for final steps
Nguyen, Vi Hoa	9/26/2025	1.2	Cross-check documents, confirm CIA approval, and forward to the designated team for booking
Nguyen, Vi Hoa	9/26/2025	1.4	Check all documents are in order, approve CIAs, and route them for processing and payment
Nguyen, Vi Hoa	9/26/2025	1.1	Record completed CIAs in Excel to enhance reconciliation and prevent duplicate payments
Nguyen, Vi Hoa	9/26/2025	2.2	Finalize the documentation review, approve the prepayment request, and assign it to the responsible party
Nguyen, Vi Hoa	9/26/2025	1.4	Validate paperwork, process CIA approval, and transmit to payment and booking teams
Pacheco, Santiago	9/26/2025	0.6	Call with the Company and S.Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/26
Pacheco, Santiago	9/26/2025	1.4	Send cash in advance requests for payment execution
Pacheco, Santiago	9/26/2025	1.6	Reject and request correction on needed CIA invoices
Pacheco, Santiago	9/26/2025	1.6	Review status for cash in advance requests open items with AP team in NAFTA
Pacheco, Santiago	9/26/2025	2.3	Review cash in advance requests from the purchasing department
Pack, Laura	9/26/2025	2.6	Provide essential input and clarifications to Purchasing and Logistics teams to aid in the efficient and timely execution of CIA payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pack, Laura	9/26/2025	2.8	Evaluate and approve invoices connected to prepayments to facilitate quick payment execution (EMEA-related requests)
Pack, Laura	9/26/2025	2.6	Check that documents submitted align with pro-forma invoices, validate their accuracy and completeness, and provide payment approval (LATAM)
Pack, Laura	9/26/2025	2.4	Log and monitor all invoices submitted to the CIA inbox in Excel for the EMEA and NAFTA regions
Postolos, Lucas	9/26/2025	1.1	Review of DIP Budget variance analysis materials for week ending September 19, including final revisions
Postolos, Lucas	9/26/2025	0.9	Prepare documentation for ordinary course professionals to direct payment procedures
Postolos, Lucas	9/26/2025	0.8	Prepare documentation related to DIP Budget reporting for week ending September 19 prior to distribution
Postolos, Lucas	9/26/2025	1.2	Revise support documentation prepared for Alix team related to DIP Budget variance analysis for week ending September 19
Postolos, Lucas	9/26/2025	1.7	Prepare documentation for K&E team related to manufacturing plants in business plan
Shahbain, Abraham	9/26/2025	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment open items
Shahbain, Abraham	9/26/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Shahbain, Abraham	9/26/2025	1.4	Review and provide comments on disbursement analysis
Shahbain, Abraham	9/26/2025	0.5	Call with Company purchasing related to cash funding needs
Shiffman, David	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast
Shiffman, David	9/26/2025	0.6	Call with the Company Treasury to review China intercompany considerations and DIP variance reporting
Shiffman, David	9/26/2025	0.8	Review monthly projection assumptions with A&M team
Shiffman, David	9/26/2025	1.0	Call with the Company Management, Finance and A&M to review status of liquidity initiatives
Shiffman, David	9/26/2025	0.8	Finalize current draft of monthly projections and distribute to AHG advisors for discussion
Shiffman, David	9/26/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to review receipts bridge between 13-week cash flow forecast versions
Shiffman, David	9/26/2025	1.2	Finalize DIP variance commentary for weekly liquidity reporting
Shiffman, David	9/26/2025	2.1	Prepare monthly projection materials for preparation of discussions with customers and send to Management for review
Shiffman, David	9/26/2025	2.3	Review 13-week DIP update materials and provide feedback to A&M liquidity team
Turner, Cari	9/26/2025	0.8	Review and provide comments on imposed supplier updates to the vendor disbursement forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Turner, Cari	9/26/2025	0.7	Review latest draft vendor disbursement forecast for the longer term forecast
Turner, Cari	9/26/2025	0.5	Call with Company treasury, purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss regional cash allocation and open items
Turner, Cari	9/26/2025	0.3	Discuss latest vendor disbursement forecast with the company purchasing team
Waismann, Heitor	9/26/2025	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review variance between updated 13-Week forecast and prior forecast
Waismann, Heitor	9/26/2025	0.2	Call with H. Waismann and S. Korol (A&M) to review forecast adjustments to contingency and DIP draws
Waismann, Heitor	9/26/2025	0.4	Update cash flow forecast model with latest vendor spend inputs from A&M's vendor team
Waismann, Heitor	9/26/2025	0.3	Review payroll update to the cash flow model from A&M team member
Waismann, Heitor	9/26/2025	1.6	Update cash flow forecast model with latest receipts and specific's customer acceleration impacts
Waismann, Heitor	9/26/2025	1.2	Call with D. Shiffman and H. Waismann (A&M) to review receipts bridge between 13-week cash flow forecast versions
Waismann, Heitor	9/26/2025	2.8	Prepare receipts detailed waterfall comparison between prior cash flow model and current model
Waismann, Heitor	9/26/2025	0.4	Work session with H. Waismann and S. Korol (A&M) to update 13-week forecast and make adjustments to payroll forecast
Waismann, Heitor	9/26/2025	2.1	Prepare consolidated outputs for cash flow forecast for thirteen week outputs
Warren, Joseph	9/26/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), M. Hill (A&M), E. Borgonovo (A&M), S. Pacheco (A&M), L. Park (A&M), and V. Nguyen (A&M) regarding issues as of Friday, September 26
Warren, Joseph	9/26/2025	0.2	Analyze A&M team questions regarding certain cash in advance payments and provide feedback and next steps relating to the same
Warren, Joseph	9/26/2025	0.2	Coordinate with A&M team regarding release of minor invoices to complete the trade agreement payment
Webber, Dan	9/26/2025	0.3	Prepare weekly liquidity certificate for WE 9/19
Zehetmair, Stefan	9/26/2025	2.6	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/26/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/26/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/26/2025	0.1	Update the CIA dashboard and Flash Report as of W/E 9/20, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	9/26/2025	0.8	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/26/2025	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	0.6	Communicate with A. Shahbain (A&M) regarding the CIA guidance for the specific vendor
Zhu, Judith	9/26/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/26/2025	0.2	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of September 26
Zhu, Judith	9/26/2025	0.3	Discuss the Japan payment matters with M. Cui (A&M) and J. Zhu (A&M)
Zhu, Judith	9/26/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/26/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/26/2025	0.6	Discuss with the Company regarding the CIA application for vendors with a signed TA
Zhu, Judith	9/26/2025	0.7	Review and update the track list and vendor payment list as of September 26, and compile a summary of the daily CIA payment status
Grossi, Nick	9/27/2025	1.4	Review long-term DIP budget and provide comments w/r/t risks and opportunities
Jain, Manasvi	9/27/2025	0.9	Pull balances for 9/19 from online banking portal
Jain, Manasvi	9/27/2025	2.3	Consolidate bank balances into sheet to be sent to regional treasury teams so additional bank balances as of 9/9 can be added
Liv-Feyman, Alec	9/27/2025	0.9	Review mapping of CIA vendors to historical AP spend detail
Liv-Feyman, Alec	9/27/2025	1.1	Prepare vendor tracker with booked payment processing details
Liv-Feyman, Alec	9/27/2025	1.2	Create vendor mapping updates for cash in advance dashboard
Postolos, Lucas	9/27/2025	0.8	Prepare documentation for Company management, D. Shiffman, and M. Hamilton (A&M) regarding professional fee payments due
Shiffman, David	9/27/2025	1.6	Review updated DIP budget and variance to prior forecast and provide feedback and questions to A&M liquidity team
Waismann, Heitor	9/27/2025	2.7	Update detailed bridge between prior and current draft of 13-week cash flow forecast including receipts breakdown
Waismann, Heitor	9/27/2025	1.3	Update liquidity presentation with draft of 13-week cash flow forecast outputs
Cook, Jacob	9/28/2025	0.4	Review of outstanding accounts payable for vendors with trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.6	Review of executed email trade agreement payment schedules for trade agreements to be paid 9/30

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/28/2025	0.3	Review of outstanding accounts payable for vendors with email trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	1.8	Select invoices to be paid and application of FDM coding for email trade agreement payments 9/30
Cook, Jacob	9/28/2025	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.7	Review of historical payments made against trade agreements since execution for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	0.3	Review of executed trade agreement payment schedules for trade agreements to be paid 9/30
Cook, Jacob	9/28/2025	1.7	Select invoices to be paid and application of FDM coding for trade agreement payments 9/30
Cui, Maggie	9/28/2025	0.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Hill, Michael	9/28/2025	1.6	Track payment confirmations for North America
Hill, Michael	9/28/2025	1.4	Track and monitor all invoices for the North America region
Liu, Daniel	9/28/2025	1.9	Review the CIA application documents received on the afternoon of September 28 from China procurement team and log the tracker list
Liu, Daniel	9/28/2025	0.6	Check China Manual Payment List from Company
Liu, Daniel	9/28/2025	1.9	Review the CIA application documents received on the morning of September 28 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/28/2025	0.9	Examine vendor payment confirmation updates for LATAM dashboard
Liv-Feyman, Alec	9/28/2025	1.2	Analyze invoice coverage by region for EMEA dashboard
Postolos, Lucas	9/28/2025	0.6	Prepare documentation for Company management, D. Shiffman, and M. Hamilton (A&M) regarding professional fee payments due
Shiffman, David	9/28/2025	1.3	Review draft DIP budget presentation materials and provide feedback to A&M team
Shiffman, David	9/28/2025	0.5	Call with AlixPartners and A&M to coordinate upcoming week's meetings
Shiffman, David	9/28/2025	0.7	Correspond with Treasury team regarding minimum cash requirements
Waismann, Heitor	9/28/2025	0.5	Call with H. Waismann (A&M) and Alix Partners to align on deliverables expected for the week
Waismann, Heitor	9/28/2025	1.4	Update receipts forecast for 13-week cash flow forecast to adjust percentage of acceleration over total sales
Zhu, Judith	9/28/2025	1.2	Review China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/28/2025	0.7	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	9/28/2025	0.4	Review and update the track list and vendor payment list as of September 28, and compile a summary of the daily CIA payment status
Zhu, Judith	9/28/2025	0.2	Update the CIA dashboard template to include data for the week ending October 4 (W/E 10/4)
Zhu, Judith	9/28/2025	0.1	Check and update the latest TA list
Zhu, Judith	9/28/2025	1.6	Review China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Borgonovo, Erik	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Borgonovo, Erik	9/29/2025	2.3	Assess LATAM invoices for urgency and rank them according to the importance of the underlying goods or services to operations
Borgonovo, Erik	9/29/2025	1.9	Log in the tracker both invoice posting and payment dates from Company's processing team, helping accounting prioritize open or time-sensitive cases
Borgonovo, Erik	9/29/2025	1.1	Examine and approve EMEA prepayment invoices, liaising with Company's internal teams to ensure swift processing and settlement
Borgonovo, Erik	9/29/2025	1.1	Keep structured documentation of all CIA updates, ensuring full traceability and supporting reporting, forecasting, and escalation activities
Borgonovo, Erik	9/29/2025	1.1	Verify vendor trade agreements with the Company and review applicable terms to determine whether CIA should proceed or be challenged
Borgonovo, Erik	9/29/2025	0.8	Gather payment confirmations and match them against vendor accounts needing evidence before shipments are authorized
Borgonovo, Erik	9/29/2025	1.8	Oversee LATAM data monitoring, avoiding duplication and guaranteeing consistency of records across platforms
Callerio, Lorenzo	9/29/2025	0.9	Review the most updated version of the cash projections provided by D. Shiffman (A&M)
Cook, Jacob	9/29/2025	1.1	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 10/3
Cook, Jacob	9/29/2025	0.6	Consolidate weekly payments made from Japan filing entities for WE 9/26
Cook, Jacob	9/29/2025	0.7	Consolidate weekly payments made from EMEA filing entities for WE 9/26
Cook, Jacob	9/29/2025	0.3	Consolidate weekly payments made from Romanian filing entities for WE 9/26
Cook, Jacob	9/29/2025	1.2	Update WE 10/3 trade agreement payment schedule based on recently executed trade agreements
Cook, Jacob	9/29/2025	0.9	Consolidate weekly payments made from China filing entities for WE 9/26
Cook, Jacob	9/29/2025	1.3	Consolidate weekly payments made from NAFTA filing entities for WE 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/29/2025	1.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 10/3
Cook, Jacob	9/29/2025	1.3	Review of invoices to be paid in EMEA post-petition payment run for WE 10/3
Cook, Jacob	9/29/2025	0.7	Consolidate weekly payments made from LATAM filing entities for WE 9/26
Cui, Maggie	9/29/2025	1.2	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/29/2025	0.2	Prepare and participate in discussion with Company related to liquidity
Grossi, Nick	9/29/2025	0.3	Review settlement of intercompany accounting matters
Hill, Michael	9/29/2025	0.2	Send out evening cash in advance summary tracker
Hill, Michael	9/29/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/29/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Hill, Michael	9/29/2025	1.9	Track payment confirmations for North America
Hill, Michael	9/29/2025	1.7	Track payment confirmations for Europe
Hill, Michael	9/29/2025	1.6	Track and monitor all invoices for the North America region
Hill, Michael	9/29/2025	1.6	Analyze Trade Agreements for agreed upon trade terms
Hill, Michael	9/29/2025	0.2	Correspond re: provide proof of payment for certain vendor
Hill, Michael	9/29/2025	0.9	Analyze cash spend for correct way to track payments that have not been confirmed
Hill, Michael	9/29/2025	0.2	Send out morning cash in advance summary tracker
Jain, Manasvi	9/29/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/29/2025	0.3	Pull daily Japan balances 9/29 from online banking portal
Jain, Manasvi	9/29/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/29/2025	0.6	Pull the foreign exchange rate as of 9/26 and document it for financial reference
Jain, Manasvi	9/29/2025	0.6	Update bank balances from regional heads in Flash Cash 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jain, Manasvi	9/29/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/29/2025	1.6	Update bank balances from regional heads into regional files
Jain, Manasvi	9/29/2025	0.9	Pull the foreign exchange rate as of 9/26 and document it for financial reference
Jain, Manasvi	9/29/2025	2.1	Prepare Flash Cash forecast for 9/26
Jain, Manasvi	9/29/2025	0.4	Pull daily Brazil balances from online portal
Korol, Sammy	9/29/2025	1.1	Create weekly vendor spend forecast with an extended view for all pre-petition and post-petition vendor disbursements
Korol, Sammy	9/29/2025	0.9	Build variance report showing change in professional fee disbursements from prior forecast, summarizing individual firms with the largest contributions to variance
Korol, Sammy	9/29/2025	0.8	Create and distribute clean workbook with 13-Week detailed cash flow, 13-Week detailed cash flow from prior budget update, variance between the two forecasts, and 13-week detailed vendor spend summary
Korol, Sammy	9/29/2025	0.4	Build variance report of actuals vs forecast for NAFTA receipts in July, showing impact of Brazil VAT
Korol, Sammy	9/29/2025	1.0	Call with H. Waismann and S. Korol (A&M) to create updated vendor spend summary with pre-petition data provided by Company and post-petition regional forecast assumptions
Korol, Sammy	9/29/2025	0.4	Incorporate purchasing forecast adjustment into weekly vendor spend forecast, tying to updated version of the detailed 13-week cash flow forecast
Korol, Sammy	9/29/2025	0.6	Update bridge from prior DIP Budget and summarize reasons for variances in FDM spend and professional fee disbursements
Korol, Sammy	9/29/2025	0.4	Incorporate adjustment into vendor spend summary for uncaptured AP and contingency spend
Korol, Sammy	9/29/2025	1.1	Create detailed variance report showing change in 13-Week forecast from prior forecast, building detailed views for receipts and vendor spend
Korol, Sammy	9/29/2025	0.2	Update payment dates in professional fee tracker for upcoming disbursements to professionals
Korol, Sammy	9/29/2025	0.3	Update pre-petition vendor spend forecast with current figures from Company
Korol, Sammy	9/29/2025	0.3	Adjust weekly forecast of vendor spend to account for direct to supplier payments
Korol, Sammy	9/29/2025	0.4	Update all summaries in 13-Week cash flow update presentation to tie to live data
Korol, Sammy	9/29/2025	0.2	Update assumptions in accrual forecast for individual debtor firms
Korol, Sammy	9/29/2025	0.2	Update timing of DIP draws in 13-Week cash flow forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/29/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update vendor spend summary with direct to supplier payments
Korol, Sammy	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Korol, Sammy	9/29/2025	0.6	Create detailed 13-Week forecast summary of pre-petition and post-petition vendor spend, tying to updated 13-Week cash flow
Korol, Sammy	9/29/2025	0.5	Create summary of USD weekly balance for September for debtor and non-debtors
Korol, Sammy	9/29/2025	0.3	Update vendor spend adjustments to tie to forecast changes in material spend and CAPEX
Korol, Sammy	9/29/2025	0.4	Build variance report of actuals vs forecast for NAFTA receipts in August, showing impact of Brazil VAT
Korol, Sammy	9/29/2025	0.3	Incorporate customer impact adjustments in weekly vendor spend summary
Liu, Daniel	9/29/2025	2.7	Review the CIA application documents received on the afternoon of September 29 from Japan procurement team and log the tracker list
Liu, Daniel	9/29/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 29 from AP team
Liu, Daniel	9/29/2025	2.3	Review the CIA application documents received on the morning of September 29 from the Japan and China procurement team and log the tracker list
Liu, Daniel	9/29/2025	2.8	Review the CIA application documents received on the afternoon of September 29 from China procurement team and log the tracker list
Liv-Feyman, Alec	9/29/2025	0.6	Review invoice coverage variance for LATAM vendor tracker
Liv-Feyman, Alec	9/29/2025	1.9	Develop CIA processing breakdown by entity for dashboard updates
Liv-Feyman, Alec	9/29/2025	0.7	Examine weekly processing status for EUR currency vendors
Liv-Feyman, Alec	9/29/2025	0.9	Create vendor payment confirmation status updates for ASIA
Liv-Feyman, Alec	9/29/2025	0.7	Analyze historical AP vs CIA vendor mapping differences
Liv-Feyman, Alec	9/29/2025	0.8	Prepare vendor tracker updates for AP reconciliation review
Liv-Feyman, Alec	9/29/2025	0.7	Review booked vs paid vendor processing for EMEA dashboard
Liv-Feyman, Alec	9/29/2025	0.9	Develop invoice coverage tracker adjustments for NAFTA region
Liv-Feyman, Alec	9/29/2025	0.9	Prepare mapping of CIA spend by consolidated vendor name
Nguyen, Vi Hoa	9/29/2025	2.8	Log processed CIAs into Excel to support accurate reconciliation and avoid duplicate payments
Nguyen, Vi Hoa	9/29/2025	2.2	Audit supporting documents, authorize CIAs, and refer them for payment and booking coordination

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/29/2025	1.4	Verify documents are finalized, authorize prepayments, and direct them to the appropriate department
Nguyen, Vi Hoa	9/29/2025	1.4	Confirm document integrity, approve CIAs, and relay to responsible parties for payment processing
Nguyen, Vi Hoa	9/29/2025	0.9	Check documentation completeness, approve any prepayment requests, and escalate them to the appropriate team
Nguyen, Vi Hoa	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Nguyen, Vi Hoa	9/29/2025	1.7	Input processed CIAs into Excel for better reconciliation and to avoid repeating payments
Pacheco, Santiago	9/29/2025	1.7	Send cash in advance NAFTA claims for payment execution
Pacheco, Santiago	9/29/2025	1.8	Reject and request correction on CIA incorrect invoices
Pacheco, Santiago	9/29/2025	1.6	Review status for cash in advance open items with AP team in NAFTA
Pacheco, Santiago	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Pacheco, Santiago	9/29/2025	2.8	Conduct and review cash in advance requests
Pack, Laura	9/29/2025	2.4	Support CIA payment execution by working closely with Purchasing and Logistics and delivering required information or clarifications as needed
Pack, Laura	9/29/2025	2.2	Maintain oversight and tracking of invoice submissions to the CIA inbox for both EMEA and NAFTA
Pack, Laura	9/29/2025	2.7	Examine submitted documents for consistency with pro-forma invoices, ensure all required information is present and accurate, and authorize payment processing (LATAM)
Pack, Laura	9/29/2025	2.9	Evaluate and approve invoices linked to prepayments to ensure fast processing and payment execution (EMEA requests)
Pack, Laura	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Postolos, Lucas	9/29/2025	0.8	Correspond with M. Hamilton (A&M) and treasury department regarding professional fee payments
Postolos, Lucas	9/29/2025	1.9	Research into questions from K&E regarding payments to professionals and reconciliations
Postolos, Lucas	9/29/2025	1.8	Prepare documentation, including correspondences with J. Cook (A&M), for ordinary course professionals to direct payment procedures
Schmelter, Griffen	9/29/2025	0.4	Push Japan payment run into Japan actuals model for week ending 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/29/2025	0.5	Map intercompany parties within Other Regions actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.4	Determine whether proposed bank balances as of 9/26 tie to what was provided by local teams
Schmelter, Griffen	9/29/2025	1.3	Categorize Brazilian payments based on whether they should be picked up in the Other Regions actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.2	Push bank data for week ending 9/26 into Japan actuals model
Schmelter, Griffen	9/29/2025	1.1	Determine which transactions are intercompany within the Japan actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.0	Determine which transactions are intercompany within the NAFTA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.9	Map intercompany parties within Japan actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.4	Map intercompany parties within EMEA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	0.8	Determine which transactions are intercompany within the Other Regions actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.6	Reconcile NAFTA bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/29/2025	0.5	Push Brazil Payment run for week ending 9/26 in Other regions actuals model
Schmelter, Griffen	9/29/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/29
Schmelter, Griffen	9/29/2025	0.3	Pull Kyriba bank data for Argentina, Korea, Thailand, India, and Malaysia for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for Brazil for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for China for week ending 9/26
Schmelter, Griffen	9/29/2025	0.2	Pull Kyriba bank data for Japan for week ending 9/26
Schmelter, Griffen	9/29/2025	0.8	Determine which transactions are intercompany within the EMEA actuals model for week ending 9/26
Schmelter, Griffen	9/29/2025	1.3	Map intercompany parties within NAFTA actuals model for week ending 9/26
Shiffman, David	9/29/2025	1.8	Prepare updates to operating assumptions for long term cash forecast
Shiffman, David	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Shiffman, David	9/29/2025	2.6	Review and finalize initial draft of thirteen week forecast for Company review
Shiffman, David	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/29/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss specific customer's acceleration and normal course receipts projections
Waismann, Heitor	9/29/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update vendor spend summary with direct to supplier payments
Waismann, Heitor	9/29/2025	0.3	Update 13 week cash flow forecast with updates for professional fees
Waismann, Heitor	9/29/2025	0.2	Update 13 week cash flow forecast with updates for vendors spend
Waismann, Heitor	9/29/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to discuss specific customer's acceleration and normal course receipts projections
Waismann, Heitor	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19
Waismann, Heitor	9/29/2025	0.2	Send professional fee comparison between latest forecast and forecast at filing to A&M member
Waismann, Heitor	9/29/2025	0.5	Review 13 week cash flow supporting presentation with changes performed by A&M member
Waismann, Heitor	9/29/2025	1.0	Call with H. Waismann and S. Korol (A&M) to create updated vendor spend summary with pre-petition data provided by Company and post-petition regional forecast assumptions
Waismann, Heitor	9/29/2025	1.1	Update liquidity slide in PMO presentation
Waismann, Heitor	9/29/2025	1.1	Update 13 week cash flow forecast with updates for receipts templates
Waismann, Heitor	9/29/2025	2.3	Summarize receipts templates by customer provided by Company
Waismann, Heitor	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review DIP budget update presentation and variance to prior budget
Warren, Joseph	9/29/2025	0.1	Analyze status of first installment payment to certain supplier according to their trade agreement and coordinate with A&M team on the same
Warren, Joseph	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Warren, Joseph	9/29/2025	0.2	Analyze Company request for status on payments to a certain supplier in ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/29/2025	0.3	Prepare ad hoc payment request for certain supplier in ongoing trade agreement negotiations for their first installment, should they accept the trade agreement
Webber, Dan	9/29/2025	0.1	Review receipts by customer file for week ended 9/19/25
Webber, Dan	9/29/2025	0.3	Review correspondences with A. Shahbain, and L. Postolos (A&M) regarding payment of ordinary course professionals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/29/2025	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, M. Hill, L. Pack, E. Borgonovo, S. Pacheco, S. Zehetmair, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of 9/29
Zehetmair, Stefan	9/29/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/29/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zehetmair, Stefan	9/29/2025	2.9	Support with CIA tracking and CIA approval process
Zhu, Judith	9/29/2025	2.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	2.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	0.4	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/29/2025	0.7	Review and update the track list and vendor payment list as of September 29, and compile a summary of the daily CIA payment status
Zhu, Judith	9/29/2025	1.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/29/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Zhu, Judith	9/29/2025	0.3	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/29/2025	0.1	Check and update the latest TA list
Athreya, Abhi	9/30/2025	0.4	Determine whether certain Ordinary Course Professionals (OCP) are considered foreign vendors
Borgonovo, Erik	9/30/2025	2.8	Authorize EMEA prepayment invoices and work closely with Company's departments to secure smooth and timely payment processing
Borgonovo, Erik	9/30/2025	0.8	Continue to update the tracker with invoice posting/payment dates, supporting accounting in prioritizing outstanding or urgent items
Borgonovo, Erik	9/30/2025	1.7	Approve EMEA advance-payment invoices and collaborate with Company's internal teams to guarantee prompt processing and payment execution
Borgonovo, Erik	9/30/2025	1.4	Provide hands-on support to LATAM buyers/planners in reviewing delayed or rejected invoices, offering clear corrective measures
Borgonovo, Erik	9/30/2025	2.1	Verify proof of payments related to CIA requests and provide them to buyers
Borgonovo, Erik	9/30/2025	1.8	Record invoice posting and payment dates in the tracker to help accounting prioritize urgent or outstanding items
Cook, Jacob	9/30/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding payments for WE 10/3

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	9/30/2025	0.9	Review of approved vs. not approved payments in WE 9/26 reported actuals for NAFTA and EMEA
Cook, Jacob	9/30/2025	1.7	Map certain OEM-specific vendors to post-petition spending plan for WE 10/3
Cook, Jacob	9/30/2025	0.8	Review of ad hoc trade agreement payment requests for WE 10/3
Cook, Jacob	9/30/2025	1.6	Review of FDM coding for actuals reported for WE 9/26
Cook, Jacob	9/30/2025	0.7	Review of ad hoc trade post-petition payment requests for WE 10/3
Cook, Jacob	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Cook, Jacob	9/30/2025	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 10/3
Cook, Jacob	9/30/2025	1.1	Create invoice level reconciliation of payments made during WE 9/26 compared to invoices requested for payment
Cook, Jacob	9/30/2025	1.3	Review of invoices to be paid in NAFTA post-petition payment run for WE 10/3
Cook, Jacob	9/30/2025	1.4	Review of vendor-related disbursements for WE 9/26 against budgeted allowance
Cui, Maggie	9/30/2025	1.4	Review the CIA Tracker and vendor payment lists and provide guidance on unclear items and issues encountered
Grossi, Nick	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast
Grossi, Nick	9/30/2025	0.5	Prepare and participate in discussion with Company related to liquidity
Grossi, Nick	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Hamilton, Makenna	9/30/2025	1.9	Collect and import all data for "Other Regions" as of WE 9/26
Hamilton, Makenna	9/30/2025	1.1	Collect and import all data for EMEA as of WE 9/26
Hamilton, Makenna	9/30/2025	2.0	Collect and import all data for NAFTA as of WE 9/26
Hill, Michael	9/30/2025	1.7	Track and monitor all invoices for the North America region
Hill, Michael	9/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance mailbox workstream reporting
Hill, Michael	9/30/2025	0.2	Send out morning cash in advance summary tracker
Hill, Michael	9/30/2025	0.2	Send out morning cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/30/2025	0.2	Send out evening cash in advance summary tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	9/30/2025	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	9/30/2025	1.8	Track payment confirmations for Europe
Hill, Michael	9/30/2025	0.4	Call with M. Hill (A&M) and L. Hollomon (A&M) regarding cash in advance mailbox workstream reporting going forward
Hill, Michael	9/30/2025	1.7	Analyze cadence of invoice requests for amount of supply ordered on average
Hill, Michael	9/30/2025	0.2	Correspond re: vendor payment terms used to date
Hill, Michael	9/30/2025	1.7	Track payment confirmations for North America
Hill, Michael	9/30/2025	0.7	Check vendor for payment terms they have used to date
Hill, Michael	9/30/2025	0.3	Correspond re: request access to payment tracker to be able to assist the team with future tracking
Hill, Michael	9/30/2025	0.3	Correspond re: confirmation of vendor payments for certain region
Hill, Michael	9/30/2025	0.4	Call with J. Warren (A&M), and M. Hill (A&M) regarding cash in advance payment workstream status, staffing, and presentation on the same
Hill, Michael	9/30/2025	1.8	Analyze Trade Agreements for agreed upon trade terms
Jain, Manasvi	9/30/2025	0.3	Pull daily Japan balances 9/30 from online banking portal
Jain, Manasvi	9/30/2025	0.2	Pull daily China balances from online portal
Jain, Manasvi	9/30/2025	0.3	Pull daily NAFTA balances from online portal
Jain, Manasvi	9/30/2025	0.8	Pull daily EMEA balances from online portal
Jain, Manasvi	9/30/2025	1.8	Prepare consolidated OCP payments for 9/19-9/26
Jain, Manasvi	9/30/2025	1.7	Pull Japan receipts in consolidated receipts file for week ending 9/26
Jain, Manasvi	9/30/2025	0.9	Prepare Flash Cash forecast for 9/29
Jain, Manasvi	9/30/2025	0.4	Pull daily Brazil balances from online portal
Jain, Manasvi	9/30/2025	1.2	Prepare currency translations for OCP payments for week ended 9/26
Korol, Sammy	9/30/2025	0.3	Incorporate conservatism into monthly payroll summary and tie totals to current forecast
Korol, Sammy	9/30/2025	0.9	Create monthly payroll forecast by region, for salaries, benefits, payroll taxes, bonuses, and related expenses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	9/30/2025	0.7	Create variance report to show forecast changes in APAC and Japan relative to the prior forecast
Korol, Sammy	9/30/2025	0.6	Update all summaries and commentaries in 13-Week cash flow update presentation to tie to live data
Korol, Sammy	9/30/2025	0.6	Update 13-week customer receipts forecasts for EMEA, NAFTA, Japan, and other regions to incorporate customer impacts and Brazil VAT
Korol, Sammy	9/30/2025	0.6	Update consolidated 13-week customer receipts forecast to incorporate customer impacts and Brazil VAT
Korol, Sammy	9/30/2025	0.6	Adjust post-petition material spend in all 13-week forecasts and in the vendor spend weekly summary, tying to Company provided data
Korol, Sammy	9/30/2025	1.6	Calculate exact exchange rate to Oku between invoiced amounts and actual bank disbursements for all professional fee payments and code into the professional fee model
Korol, Sammy	9/30/2025	0.4	Update extended monthly forecasts for DIP and emergency loans, tying to current model
Korol, Sammy	9/30/2025	0.6	Scrape all actual professional fee disbursements from bank data and compare to invoiced amounts for individual professionals
Korol, Sammy	9/30/2025	0.3	Adjust material spend in the forecast to align with the actual beginning balance and update the variance report against the prior forecast to reflect the change
Korol, Sammy	9/30/2025	0.2	Update payroll forecast for APAC region with Company provided data
Korol, Sammy	9/30/2025	0.4	Update and distribute clean workbook with 13-Week detailed cash flow, 13-Week detailed cash flow from prior budget update, variance between the two forecasts, and 13-week detailed vendor spend summary
Korol, Sammy	9/30/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update beginning balances and adjust vendor spend forecast
Liu, Daniel	9/30/2025	1.1	Check China Manual Payment List and Japan CIA payment list from Company, and match the CIA invoices with actual payment confirmations on September 30 from AP team
Liu, Daniel	9/30/2025	2.7	Review the CIA application documents received on the afternoon of September 30 from Japan procurement team and log the tracker list
Liu, Daniel	9/30/2025	2.1	Review the CIA application documents received on the afternoon of September 30 from China procurement team and log the tracker list
Liu, Daniel	9/30/2025	2.4	Review the CIA application documents received on the morning of September 30 from the Japan and China procurement team and log the tracker list
Liv-Feyman, Alec	9/30/2025	1.1	Develop CIA tracker adjustments for consolidated vendor status
Liv-Feyman, Alec	9/30/2025	1.2	Create vendor payment breakdown updates for LATAM dashboard
Nguyen, Vi Hoa	9/30/2025	1.3	Validate that all documentation is complete, approve the prepayment requests, and assign them to the correct team
Nguyen, Vi Hoa	9/30/2025	2.1	Validate required paperwork, approve CIA forms, and route them to the proper channels for execution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	9/30/2025	1.8	Review and approve CIAs with verified documentation, then dispatch them for booking and payment
Nguyen, Vi Hoa	9/30/2025	2.4	Check the accuracy of documentation, authorize CIAs, and forward them for further processing and disbursement
Nguyen, Vi Hoa	9/30/2025	1.6	Track finalized CIAs using Excel to streamline reconciliation and reduce payment duplication
Nguyen, Vi Hoa	9/30/2025	1.1	Maintain a record of processed CIAs in Excel to aid reconciliation and stop duplicate payments
Pacheco, Santiago	9/30/2025	1.8	Review status for cash in advance requests open items with AP team in NAFTA
Pacheco, Santiago	9/30/2025	2.3	Review cash in advance requests from the purchasing department
Pacheco, Santiago	9/30/2025	0.6	Call with the Company and S.Pacheco (A&M) to review urgent NAFTA CIA open items
Pacheco, Santiago	9/30/2025	1.5	Reject and request correction on needed CIA invoices
Pacheco, Santiago	9/30/2025	1.6	Send cash in advance requests for payment execution
Pack, Laura	9/30/2025	2.6	Review and confirm that submitted documents comply with pro-forma invoices, are fully accurate and complete, and approve them for payment (LATAM requests)
Pack, Laura	9/30/2025	2.6	Coordinate with Purchasing and Logistics to provide essential support through timely details and clarifications for the effective execution of CIA payments
Pack, Laura	9/30/2025	2.6	Track and manage invoices received via the CIA inbox for the EMEA and NAFTA regions
Pack, Laura	9/30/2025	2.8	Conduct evaluation and approval of invoices for prepayments to support rapid processing of payments (EMEA-focused)
Postolos, Lucas	9/30/2025	0.9	Prepare documentation, including correspondences with management and J. Cook (A&M), for ordinary course professionals to direct payment procedures
Schirle, Mattie	9/30/2025	0.5	Review prepetition payment detail related to supplier reconciliations
Schirle, Mattie	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Schmelter, Griffen	9/30/2025	1.0	Reconcile EMEA consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	1.3	Edit duplicate transactions in both the NAFTA payment run and NAFTA bank activity for week ending 9/26
Schmelter, Griffen	9/30/2025	0.9	Reconcile NAFTA consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	1.2	Reconcile EMEA bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	1.1	Pull all intercompany transactions into consolidated sheet for week ending 9/26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	9/30/2025	0.4	Prepare and distributed flash cash report to various parties as of 9/30
Schmelter, Griffen	9/30/2025	0.5	Reconcile Japan consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Reconcile Japan bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Reconcile Other Regions consolidated actuals model to DCFF for week ending 9/26
Schmelter, Griffen	9/30/2025	0.6	Add final versions of all actuals models in final versions folder as of week ending 9/19
Schmelter, Griffen	9/30/2025	0.8	Reconcile Other Regions bank activity to ending cash balances for week ending 9/26
Schmelter, Griffen	9/30/2025	1.4	Edit duplicate transactions in both the EMEA payment run and EMEA bank activity for week ending 9/26
Shahbain, Abraham	9/30/2025	0.3	Call with A. Shahbain (A&M), L. Holloman (A&M), and J. Warren (A&M) regarding cash in advance payment workstream tasks and open items
Shahbain, Abraham	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	9/30/2025	0.5	Call with M. Schirle, A. Shahbain, and J. Cook (A&M) to discuss certain vendor payment processes
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding payments for WE 10/3
Shahbain, Abraham	9/30/2025	0.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/30/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment workstream reporting and transition of tasks related to the same
Shahbain, Abraham	9/30/2025	0.9	Review of post-petition payment proposal and provide comments
Shiffman, David	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Shiffman, David	9/30/2025	1.7	Working session with D. Shiffman and H. Waismann (A&M) to prepare indirect cash flow bridge from current draft of extended cash flow projections to DIP budget submitted at filing
Shiffman, David	9/30/2025	1.2	Prepare revisions to updated DIP budget based on feedback from Company
Shiffman, David	9/30/2025	0.8	Correspond with A&M vendor team regarding go forward CIA assumptions
Shiffman, David	9/30/2025	0.8	Correspond with potential factoring provider and introduction to Company
Shiffman, David	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	9/30/2025	0.5	Call with A&M, Management and Treasury to review initial draft DIP Budget
Shiffman, David	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Simion, Tony	9/30/2025	1.7	Prepare materials for Management regarding professional fee projections through June 2026
Turner, Cari	9/30/2025	0.3	Review and provide comments on select vendor disbursements
Turner, Cari	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	9/30/2025	2.6	Prepare presentation for indirect cash flow method bridge comparison between current long term cash flow forecast and forecast submitted at filing
Waismann, Heitor	9/30/2025	0.4	Call with H. Waismann and S. Korol (A&M) to update beginning balances and adjust vendor spend forecast
Waismann, Heitor	9/30/2025	0.9	Update monthly output support presentation to refresh bridges comparing to forecast at filing with latest monthly cash flow output and related support analysis
Waismann, Heitor	9/30/2025	1.1	Prepare liquidity slides for customer's presentation, including current liquidity outlook for the next 13 weeks
Waismann, Heitor	9/30/2025	1.4	Update 13-week cash flow model with latest inputs for first day motion and cash in advance, including different scenarios
Waismann, Heitor	9/30/2025	1.5	Update monthly output support file with latest monthly cash flow output and related support analysis
Waismann, Heitor	9/30/2025	1.7	Working session with D. Shiffman and H. Waismann (A&M) to prepare indirect cash flow bridge from current draft of extended cash flow projections to DIP budget submitted at filing
Waismann, Heitor	9/30/2025	2.4	Participate in a working session with N. Grossi, D. Shiffman, H. Waismann (A&M), PJT, Houlihan Lokey and Alix Partners to discuss cash flow variances and related comparisons to DIP budget submitted at filing
Waismann, Heitor	9/30/2025	0.5	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Company to review preliminary 13-week cash flow forecast
Warren, Joseph	9/30/2025	0.4	Call with J. Warren (A&M), and M. Hill (A&M) regarding cash in advance payment workstream status, staffing, and presentation on the same
Warren, Joseph	9/30/2025	0.3	Prepare instructions for A&M cash in advance payment team relating to workstream process change
Warren, Joseph	9/30/2025	0.2	Analyze Company request for cash in advance payment of certain invoices with a supplier with an executed trade agreement
Warren, Joseph	9/30/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding cash in advance payment workstream reporting and transition of tasks related to the same
Warren, Joseph	9/30/2025	0.3	Analyze cash in advance payment workstream tasks and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	9/30/2025	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding cash in advance mailbox workstream reporting
Warren, Joseph	9/30/2025	0.3	Analyze status of certain trade agreement installment payment and update Company on the same
Webber, Dan	9/30/2025	0.1	Review Corresponds with A. Shahbain, and L. Postolos (A&M) regarding payment of ordinary course professionals
Zehetmair, Stefan	9/30/2025	2.8	Support in checking, approving and distributing pro forma invoices to the relevant payment offices
Zehetmair, Stefan	9/30/2025	2.9	Support with CIA tracking and CIA approval process
Zehetmair, Stefan	9/30/2025	2.8	Support with management of Cash in Advance (CIA) mailbox
Zhu, Judith	9/30/2025	2.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	0.3	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	9/30/2025	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	9/30/2025	0.7	Review and update the track list and vendor payment list as of September 30, and compile a summary of the daily CIA payment status
Zhu, Judith	9/30/2025	0.6	Review China CIA payment list provided by Company to check if it aligns with A&M's approval, and follow up with Company on any discrepancies
Zhu, Judith	9/30/2025	0.4	Review Procurement's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	9/30/2025	0.3	Check and update the latest TA list, and follow up with M. Hill (A&M) to understand the reason behind the discrepancies
Zhu, Judith	9/30/2025	0.3	Review Japan CIA payment list provided by Company to check if it aligns with A&M's approval and today's actual payment
Subtotal		**11,235.0**	

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Chester, Monte	6/13/2025	2.6	Review initial debtor interview precedent for the District of Delaware to prepare information for various data requests
Chester, Monte	6/16/2025	2.9	Prepare email diligence to obtain relevant Initial Debtor Interview diligence
Grossi, Nick	6/16/2025	1.9	Prepare diligence response related to Ad Hoc requests
Chester, Monte	6/17/2025	2.7	Perform diligence related to Initial Debtor interview to obtain relevant financial detail

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Chester, Monte	6/17/2025	2.4	Prepare and consolidate information requests related to initial debtor interview to be provided to the US Trustee
Cook, Jacob	6/17/2025	0.6	Review of outstanding lender diligence requests related to employee labor and benefit items
Grossi, Nick	6/17/2025	1.0	Prepare diligence response related to Ad Hoc requests
Shiffman, David	6/17/2025	0.8	Call with AlixPartners to review working capital diligence requests
Shiffman, David	6/17/2025	1.2	Review updated diligence list from AlixPartners and prepare responses
Simion, Tony	6/17/2025	0.3	Discuss with lender advisors open items regarding vendor questions on trade agreements
Grossi, Nick	6/18/2025	1.7	Prepare diligence response related to Ad Hoc requests
Kordupel, Lewis	6/18/2025	0.6	Call with H. Waismann (A&M) and L. Kordupel (A&M) re: diligence request lists
Shiffman, David	6/18/2025	0.4	Call with K&E and A&M regarding GUC diligence materials
Shiffman, David	6/18/2025	2.1	Review latest diligence request list from AHG advisors and gather information and prepare responses
Simion, Tony	6/18/2025	0.8	Provide responses to customer inquires regarding Marelli chapter 11 provided by commercial group
Simion, Tony	6/18/2025	0.6	Provide responses to customer logistics group regarding certain vendor deliveries based on trade agreement negotiations
Simion, Tony	6/18/2025	1.3	Review and edit due diligence tracker from lender advisors
Simion, Tony	6/18/2025	0.7	Review and provide comments to Japanese Lender Presentation answering certain questions related to the RSA
Waismann, Heitor	6/18/2025	1.4	Prepare summary file for each of the deliverables to the diligence request lists
Waismann, Heitor	6/18/2025	0.1	Correspond to L. Kordupel and D. Shiffman (A&M) re: Diligence request list
Waismann, Heitor	6/18/2025	0.6	Prepare diligence request list for pension covenant assessment
Waismann, Heitor	6/18/2025	0.6	Call with H. Waismann (A&M) and L. Kordupel (A&M) re: diligence request lists
Caruso, Nicholas	6/19/2025	0.9	Prepare vendor master overview file for sharing with case constituents
Caruso, Nicholas	6/19/2025	1.6	Prepare vendor master overview file for sharing with case constituents
Cook, Jacob	6/19/2025	1.3	Draft of employee wage and benefit diligence question responses to be shared and approved by Company
Cook, Jacob	6/19/2025	0.9	Review of outstanding employee wage and benefit diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Cook, Jacob	6/19/2025	0.2	Data room staging of employee wage and benefit request documents
Grossi, Nick	6/19/2025	1.5	Review statutory reporting requirements in foreign jurisdictions
Kordupel, Lewis	6/19/2025	1.3	Working session with H. Waismann and L. Kordupel (A&M) to review receipts build-up analysis
Kordupel, Lewis	6/19/2025	0.8	Call with D. Shiffman. H. Waismann and L. Kordupel (A&M) re: diligence request list responses
Postolos, Lucas	6/19/2025	1.6	Prepare of documentation to organize diligence responses to counterparty's request related to general unsecured claims
Postolos, Lucas	6/19/2025	0.5	Discuss among T. Simion, D. Webber, and L. Postolos (A&M) regarding package of diligence items requested by DIP lenders
Shahbain, Abraham	6/19/2025	0.7	Respond to diligence requests received by external advisors related to trade agreements
Shiffman, David	6/19/2025	1.4	Review latest diligence request list from AHG advisors and gather information and prepare responses
Shiffman, David	6/19/2025	1.1	Correspond with Manage related to Prepares for upcoming diligence calls with AHG and AHG advisors
Shiffman, David	6/19/2025	0.8	Call with D. Shiffman. H. Waismann and L. Kordupel (A&M) re: diligence request list responses
Simion, Tony	6/19/2025	0.5	Discuss among T. Simion, D. Webber, and L. Postolos (A&M) regarding package of diligence items requested by DIP lenders
Waismann, Heitor	6/19/2025	0.8	Call with D. Shiffman. H. Waismann and L. Kordupel (A&M) re: diligence request list responses
Waismann, Heitor	6/19/2025	1.3	Working session with H. Waismann and L. Kordupel (A&M) to review receipts build-up analysis
Waismann, Heitor	6/19/2025	0.7	Update SVP diligence request list and follow up with assigned owners and dates
Waismann, Heitor	6/19/2025	0.6	Update UK pension covenant assessment diligence request list
Webber, Dan	6/19/2025	0.5	Discuss among T. Simion, D. Webber, and L. Postolos (A&M) regarding package of diligence items requested by DIP lenders
Caruso, Nicholas	6/20/2025	2.6	Consolidate vendor relief sizing information to respond to Alix diligence request
Cook, Jacob	6/20/2025	1.4	Update to consolidated lender due diligence tracker based on status and requests received as of 6/21/25
Cook, Jacob	6/20/2025	0.6	Email correspondence with Marelli HR re: outstanding lender diligence requests related to employee labor and benefits
Grossi, Nick	6/20/2025	1.2	Prepare diligence response related to Ad Hoc requests
Postolos, Lucas	6/20/2025	1.7	Continue to prepare documentation to organize diligence responses to counterparty's request related to general unsecured claims
Postolos, Lucas	6/20/2025	0.7	Research documents requested by counterparty related to general unsecured claims in shared folder with Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Postolos, Lucas	6/20/2025	1.8	Prepare shell of presentation with responses to counterparty's diligence requests related to general unsecured claims
Shiffman, David	6/20/2025	1.0	Call with A&M, AHG and AHG advisors to review DIP projections
Shiffman, David	6/20/2025	1.4	Correspond with A&M and Company regarding latest diligence requests from AHG and proposed responses for review
Shiffman, David	6/20/2025	0.8	Prepare and deliver diligence requests to AHG group related to DIP projections
Simion, Tony	6/20/2025	0.8	Attend meeting and discuss with lender advisors new trade agreement negotiations and requested information
Simion, Tony	6/20/2025	0.8	Attend daily production meeting with customer logistics team planning for the weekend shifts
Simion, Tony	6/20/2025	1.3	Review and provide comments to list of customer identified vendors that may have supply stoppages
Simion, Tony	6/20/2025	1.6	Review and provide comments to materials being provided to lender advisors regarding first day motion requests
Simion, Tony	6/20/2025	0.6	Attend meeting with lender advisors discussing outcome of negotiations with vendor on trade agreement
Simion, Tony	6/20/2025	1.1	Attend meeting with lender advisors and principals discussing DIP Budget and first day motion calculations
Waismann, Heitor	6/20/2025	0.7	Update diligence request list and analyze new Alix Partners file
Postolos, Lucas	6/21/2025	0.4	Prepare documentation for counterparty's request related to general unsecured claims, including correspondences with T. Simion (A&M)
Cook, Jacob	6/22/2025	0.9	Call with J. Cook, A. Shahbain, and J. Warren (all A&M) to discuss status of DIP lender diligence requests
Grossi, Nick	6/22/2025	1.1	Review and prepare GUC diligence request pre Ad Hocs
Postolos, Lucas	6/22/2025	0.6	Update documentation in response to counterparty's requests related to general unsecured claims, including correspondences with T. Simion and broad A&M team
Shahbain, Abraham	6/22/2025	0.9	Call with J. Cook, A. Shahbain, and J. Warren (all A&M) to discuss status of DIP lender diligence requests
Warren, Joseph	6/22/2025	0.9	Call with J. Cook, A. Shahbain, and J. Warren (all A&M) to discuss status of DIP lender diligence requests
Webber, Dan	6/22/2025	0.3	Review draft materials in response to diligence questions from DIP Lenders
Cook, Jacob	6/23/2025	0.7	Prepare of diligence request responses related to wage FDM
Cook, Jacob	6/23/2025	0.7	Consolidate new lender diligence requests for distribution to Marelli HR and Environmental stakeholders
Dvorak, Michael	6/23/2025	0.5	Discuss among T. Simion, D. Webber, M. Dvorak, and L. Postolos (A&M) regarding diligence requests from counterparty regarding general unsecured claims
Grossi, Nick	6/23/2025	1.8	Prepare ad hoc diligence requests and coordinate cross-functional data gathering

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Postolos, Lucas	6/23/2025	0.5	Discuss among T. Simion, D. Webber, M. Dvorak, and L. Postolos (A&M) regarding diligence requests from counterparty regarding general unsecured claims
Postolos, Lucas	6/23/2025	0.2	Calls between D. Shiffman and L. Postolos (A&M) regarding diligence requests from counterparty regarding to cash and DIP Budget
Rybarczyk, Jodi	6/23/2025	1.9	Prepare contracts diligence tracker related to GUC diligence
Rybarczyk, Jodi	6/23/2025	1.8	Research and compile contracts requested for GUC diligence
Shiffman, David	6/23/2025	0.6	Correspond with Manage regarding availability of indirect cash flows to be responsive to AHG diligence requests
Shiffman, David	6/23/2025	0.8	Correspond with AHG advisors regarding liquidity reporting
Shiffman, David	6/23/2025	0.2	Calls between D. Shiffman and L. Postolos (A&M) regarding diligence requests from counterparty regarding to cash and DIP Budget
Simion, Tony	6/23/2025	0.5	Discuss among T. Simion, D. Webber, M. Dvorak, and L. Postolos (A&M) regarding diligence requests from counterparty regarding general unsecured claims
Webber, Dan	6/23/2025	0.5	Discuss among T. Simion, D. Webber, M. Dvorak, and L. Postolos (A&M) regarding diligence requests from counterparty regarding general unsecured claims
Cook, Jacob	6/24/2025	0.8	Working session with J. Cook and A. Shahbain (A&M) related to outstanding lender advisor diligence requests
Cook, Jacob	6/24/2025	0.9	Call with Marelli to discuss outstanding employee diligence related questions
Cook, Jacob	6/24/2025	1.4	Create consolidated diligence tracker across all lender advisors to manage information requests and track open/closed status of specific items
Postolos, Lucas	6/24/2025	0.6	Prepare of documentation for A&M team to populate presentation related to general unsecured claims diligence requested by counterparty
Postolos, Lucas	6/24/2025	0.4	Prepare of summary of customer advances for diligence materials requested by counterparty
Postolos, Lucas	6/24/2025	1.9	Update to presentation with diligence responses to counterparty's request list related to general unsecured claims
Shahbain, Abraham	6/24/2025	0.8	Working session with J. Cook and A. Shahbain (A&M) related to outstanding lender advisor diligence requests
Shiffman, David	6/24/2025	1.3	Correspond with Manage regarding due diligence requests from AHG
Shiffman, David	6/24/2025	0.9	Prepare information for GUC diligence materials
Simion, Tony	6/24/2025	0.8	Review initial materials provided by lender advisors in Europe and aggregate into tracker for Management review
Weiland, Brad	6/24/2025	0.2	Correspond with counterpary re: filed claims

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	6/24/2025	0.2	Correspond with M. Dvorak (A&M), J. Hertzberg (A&M) re: filed claims reconciliation
Weiland, Brad	6/24/2025	0.4	Review and analyze claims report for accuracy, reconciliation, and trends
Postolos, Lucas	6/25/2025	0.9	Prepare of slide for PMO presentation regarding diligence responses to counterparty's request list related to general unsecured claims
Postolos, Lucas	6/25/2025	1.3	Continue updates to presentation with diligence responses to counterparty's request list related to general unsecured claims
Shiffman, David	6/25/2025	0.8	Review cash flow projections by entity for EMEA and Japan for pension related diligence
Simion, Tony	6/25/2025	0.7	Review and provide comments to presentation materials for lender's meeting
Weiland, Brad	6/25/2025	0.2	Correspond with N. Simoneaux (A&M), M. Dvorak (A&M) re: claims analysis
Caruso, Nicholas	6/26/2025	1.3	Calculate average payment terms and provide per diligence request from AHG
Grossi, Nick	6/26/2025	0.7	Prepare ad hoc diligence requests and coordinate cross-functional data gathering
Postolos, Lucas	6/26/2025	0.4	Discuss between T. Simion and L. Postolos (A&M) regarding documents prepared to share with DIP lender advisor teams
Postolos, Lucas	6/26/2025	0.5	Discuss between K&E and A&M teams regarding diligence items requested by counterparty team and documents prepared in response
Postolos, Lucas	6/26/2025	0.8	Continue updates to presentation with diligence responses to counterparty's request list related to general unsecured claims
Postolos, Lucas	6/26/2025	0.3	Revisions to slide for PMO presentation regarding diligence responses to counterparty's request list related to general unsecured claims
Postolos, Lucas	6/26/2025	0.9	Prepare of documents requested by counterparty to perform diligence related to general unsecured claims
Simion, Tony	6/26/2025	0.4	Discuss between T. Simion and L. Postolos (A&M) regarding documents prepared to share with DIP lender advisor teams
Simion, Tony	6/26/2025	1.1	Attend meeting with lender advisors to discuss chapter 11 timeline updates, open issues, and forthcoming meetings
Campbell, Lyndsay	6/27/2025	2.7	Respond to diligence requests from banks
Cook, Jacob	6/27/2025	1.2	Update to consolidated lender due diligence tracker based on status and requests received as of 6/27/25
Shiffman, David	6/27/2025	1.1	Correspond with Company and A&M regarding status of AHG diligence requests and follow up Analyze
Shiffman, David	6/27/2025	0.4	Call with H. Waismann (A&M), D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Simion, Tony	6/27/2025	0.4	Review lender due diligence tracker with updated information from Management on anti-trust diligence
Simion, Tony	6/27/2025	0.4	Review latest due diligence list from lender advisors related to real estate

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	6/27/2025	0.4	Call with H. Waismann (A&M), D. Shiffman (A&M), PJT and Alix Partners, re: daily liquidity touchpoint
Weiland, Brad	6/27/2025	0.2	Correspond with Marelli, PJT team re: insurance diligence
Shiffman, David	6/28/2025	0.5	Call with B. Hunter (Alix) to discuss liquidity reporting requests
Cook, Jacob	6/29/2025	0.7	Email correspondence with Marelli HR re: outstanding lender diligence requests related to employee labor and benefits
Campbell, Lyndsay	6/30/2025	2.8	Respond to diligence requests from banks regarding Turkey
Campbell, Lyndsay	6/30/2025	2.2	Respond to diligence requests from banks regarding India
Campbell, Lyndsay	6/30/2025	1.9	Respond to diligence requests from banks regarding Italy
Campbell, Lyndsay	6/30/2025	2.4	Respond to diligence requests from banks regarding Japan
Campbell, Lyndsay	6/30/2025	1.6	Respond to diligence requests from banks regarding China
Cook, Jacob	6/30/2025	0.7	Update to consolidated lender diligence tracker based on weekend Update as of 6/30/25
Cook, Jacob	6/30/2025	0.4	Correspond with A&M internal team members re: outstanding diligence item statuses as of 6/30/25
Cook, Jacob	6/30/2025	0.6	Call with PJT team members to discuss outstanding due diligence requests from lender advisors and availability of information in existing data rooms
Cook, Jacob	6/30/2025	0.7	Call with Marelli to discuss outstanding employee diligence related questions
Shahbain, Abraham	6/30/2025	0.7	Follow-up emails to external advisors related to diligence shared and open items
Shahbain, Abraham	6/30/2025	0.7	Call with Marelli HR on open diligence items and next steps
Shahbain, Abraham	6/30/2025	0.5	Participate on call with PJT on diligence and current open items
Shahbain, Abraham	6/30/2025	1.5	Review and clean-up of diligence data provided by company related to external requests
Shahbain, Abraham	6/30/2025	0.9	Update of diligence tracker based on information received by company
Shiffman, David	6/30/2025	1.6	Review diligence request from UCC advisors and gather information for Management review
Simion, Tony	6/30/2025	0.4	Review lender advisor due diligence tracker for updates from Management and timing of next round of responses
Simion, Tony	6/30/2025	0.9	Discuss with lender advisors regarding general unsecured claims Analyze and follow-up
Simion, Tony	6/30/2025	0.6	Attend meeting with lender advisors to discuss chapter 11 timeline updates, open issues, and forthcoming meetings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	6/30/2025	0.1	Correspond with J. Amico (Alix) regarding chart of accounts for trial balance data
Campbell, Lyndsay	7/1/2025	0.5	Correspond with D. Shiffman (A&M) discussing how to handle Citizen diligence requests
Campbell, Lyndsay	7/1/2025	1.7	Call with D. Shiffman (A&M), L. Campbell (A&M), and citizen bank representatives, discussing diligence requests for bank accounts
Grossi, Nick	7/1/2025	1.7	Prepare analysis related to counterparty negotiation
Grossi, Nick	7/1/2025	1.0	Prepare for creditor liquidity review discussions
Postolos, Lucas	7/1/2025	0.3	Discussion among Alix team, PJT team, D. Webber, and L. Postolos (A&M) regarding intercompany activity and data requests
Postolos, Lucas	7/1/2025	0.4	Working session with T. Simion, D. Webber, L. Postolos to review lender diligence requests related to unsecured claims
Shahbain, Abraham	7/1/2025	0.6	Respond to Ad hoc lender counsel related to IP
Shahbain, Abraham	7/1/2025	0.7	Review letter received by company by insurance providers
Shiffman, David	7/1/2025	1.1	Correspond with PJT and Company regarding outstanding diligence requests
Shiffman, David	7/1/2025	1.7	Call with D. Shiffman (A&M), L. Campbell (A&M), and citizen bank representatives, discussing diligence requests for bank accounts
Simion, Tony	7/1/2025	0.4	Review documents uploaded to data room to support diligence requests from
Simion, Tony	7/1/2025	0.4	Working session with T. Simion, D. Webber, L. Postolos to review lender diligence requests related to unsecured claims
Simion, Tony	7/1/2025	1.8	Prepare outline for analysis related to diligence questions from lender advisors regarding potential unsecured claims
Webber, Dan	7/1/2025	0.3	Review owned and leased real estate properties at the request of lenders
Webber, Dan	7/1/2025	0.3	Discussion among Alix team, PJT team, D. Webber, and L. Postolos (A&M) regarding intercompany activity and data requests
Webber, Dan	7/1/2025	0.2	Correspond with Marelli regarding source data for listing of owned and leased real estate
Webber, Dan	7/1/2025	0.4	Working session with T. Simion, D. Webber, L. Postolos to review lender diligence requests related to unsecured claims
Weiland, Brad	7/1/2025	0.3	Correspond with PJT team, Houlihan Lokey team re: insurance diligence items
Campbell, Lyndsay	7/2/2025	0.6	Correspond with D. Shiffman (A&M) how to handle diligence requests to decrease Marelli, Burden
Campbell, Lyndsay	7/2/2025	0.8	Correspond with Marelli regarding Chinese entity diligence request
Campbell, Lyndsay	7/2/2025	0.7	Correspond with Marelli regarding additional documentation needed to fulfill diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/2/2025	0.4	Correspond with N. Howard (K&E) regarding status of translations, anticipation of additional documents and progress of diligence requests
Campbell, Lyndsay	7/2/2025	0.9	Call with D. Shiffman (A&M), L. Campbell (A&M), and citizen bank representatives re: remaining documentation needed for bank accounts
Grossi, Nick	7/2/2025	1.1	Prepare responses to Ad Hoc diligence requests
Grossi, Nick	7/2/2025	1.8	Prepare responses to committee diligence requests
Shahbain, Abraham	7/2/2025	0.9	Create diligence overview slides based on overall diligence with different parties
Shahbain, Abraham	7/2/2025	0.5	Respond to diligence request from Alix related to vendor management team structure
Shahbain, Abraham	7/2/2025	0.4	Respond to Ad hoc lender counsel related to real estate diligence
Shahbain, Abraham	7/2/2025	0.3	Emails to company related to real estate diligence requested from lender group
Shiffman, David	7/2/2025	0.8	Finalize and distribute updated sales forecast by customer to AlixPartners
Shiffman, David	7/2/2025	0.9	Call with D. Shiffman (A&M), L. Campbell (A&M), and citizen bank representatives re: remaining documentation needed for bank accounts
Shiffman, David	7/2/2025	0.9	Correspond with A&M team regarding various financial related diligence requests and related follow up Analyze
Shiffman, David	7/2/2025	0.5	Discussion with Marelli Management and A&M regarding outstanding AHG diligence
Simion, Tony	7/2/2025	0.4	Attend and present to Management latest summaries of results from due diligence from 3rd parties
Simion, Tony	7/2/2025	0.3	Discussion with Lender Advisors related to timing of weekly management meetings and agenda
Stegenga, Jeff	7/2/2025	0.6	Review of Data Processing Agreement and follow-up re: execution w/ B. Weiland and J. Stegenga (A&M)
Webber, Dan	7/2/2025	0.2	Correspond with J. Amico (Alix) regarding diligence questions related to chart of accounts
Webber, Dan	7/2/2025	0.1	Review correspondence from Marelli regarding lease rejection analysis
Weiland, Brad	7/2/2025	0.6	Review of Data Processing Agreement and follow-up re: execution w/ B. Weiland and J. Stegenga (A&M)
Campbell, Lyndsay	7/3/2025	1.3	Process and share information received from Marelli in regards to diligence requests
Campbell, Lyndsay	7/3/2025	0.4	Correspond with N. Howard (K&E) regarding translation issues and how to reconcile differences
Campbell, Lyndsay	7/3/2025	1.4	Generate schedule demonstrating status of diligence requests to streamline the process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Cook, Jacob	7/3/2025	0.8	Draft of responses related to employee wage & benefit diligence requests from lender advisors to be shared with Marelli human resources
Grossi, Nick	7/3/2025	0.6	Prepare committee diligence requests
Shahbain, Abraham	7/3/2025	0.4	Request diligence from company related to ad hoc lender requests around IP
Campbell, Lyndsay	7/4/2025	0.3	Follow up with Marelli regarding outstanding diligence items
Campbell, Lyndsay	7/4/2025	1.1	Update diligence schedule based on updates from Citizens and company
Grossi, Nick	7/4/2025	0.5	Review Ad hoc budget request and provide comments re: same
Shiffman, David	7/4/2025	0.6	Correspond with AlixPartners and Marelli Treasury regarding vendor financing claim
Simion, Tony	7/4/2025	0.4	Review list and comments to diligence questions from lender advisors
Shahbain, Abraham	7/6/2025	0.7	Respond to diligence emails from external advisors
Campbell, Lyndsay	7/7/2025	1.1	Correspond with Citizens representative regarding Spanish entity diligence requests and anticipated issues
Campbell, Lyndsay	7/7/2025	0.7	Correspond with N. Howard regarding open Citizens diligence requests and open items
Campbell, Lyndsay	7/7/2025	1.3	Review information received from Marelli regarding open diligence requests
Cook, Jacob	7/7/2025	1.1	Update to consolidated lender diligence tracker based on revised legal diligence requests received from lender counsel
Cook, Jacob	7/7/2025	0.8	Call with J. Cook (A&M) and A. Shahbain (A&M) to catch-up on outstanding diligence and next steps
Cook, Jacob	7/7/2025	0.8	Call with UCC, J. Cook (A&M) and A. Shahbain (A&M) to discuss outstanding diligence requests
Cook, Jacob	7/7/2025	0.4	Review of preliminary UCC diligence requests for employee wage and benefit related items
Cook, Jacob	7/7/2025	1.2	Review of existing data room materials for reference against updated lender diligence requests
Dvorak, Michael	7/7/2025	1.7	Prepare response to comments from UCC regarding ordinary course professional motion
Grossi, Nick	7/7/2025	1.2	Prepare responses to bank diligence questions
Shahbain, Abraham	7/7/2025	0.8	Call with UCC, J. Cook (A&M) and A. Shahbain (A&M) to discuss outstanding diligence requests
Shahbain, Abraham	7/7/2025	0.7	Respond to diligence related to ad hoc lender advisors on executed trade agreements
Shahbain, Abraham	7/7/2025	0.8	Call with J. Cook (A&M) and A. Shahbain (A&M) to catch-up on outstanding diligence and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	7/7/2025	1.1	Call with A&M, Marelli Treasury and factoring party to review DIP budget
Shiffman, David	7/7/2025	1.2	Review latest KYC diligence requests from Citizens bank
Shiffman, David	7/7/2025	0.3	Status update call with AlixPartners
Cook, Jacob	7/8/2025	0.7	Review of open employee diligence items related to census information
Cook, Jacob	7/8/2025	0.7	Create of new shared box drive for sensitive employee wage and benefit related data for lender diligence transmission
Cook, Jacob	7/8/2025	0.7	Update to consolidated lender diligence tracker based on new information requests received
Shahbain, Abraham	7/8/2025	0.5	Respond to diligence requests to external advisors on IP related diligence
Shahbain, Abraham	7/8/2025	0.6	Respond to diligence requests to external advisors on employee diligence
Shahbain, Abraham	7/8/2025	1.4	Create diligence overview slides of open and closed diligence items to be shared with management
Shahbain, Abraham	7/8/2025	0.6	Review and update diligence overview slides of open and closed diligence items base don feedback from A&M team
Shiffman, David	7/8/2025	0.6	Prepare cash flow projections by entity for EMEA and Japan for pension related diligence
Simion, Tony	7/8/2025	1.3	Attend meeting with Japanese Marelli advisors to address questions raised by non-consortium lenders
Simion, Tony	7/8/2025	0.6	Attend meeting with Management to review latest due diligence questions from 3rd party advisors
Simion, Tony	7/8/2025	0.6	Attend meeting with Management and lender advisors regarding negotiations with potential trade agreement parties
Callerio, Lorenzo	7/9/2025	0.9	Prepare the necessary information before circulating it for approval and subsequent distribution to the UCC
Callerio, Lorenzo	7/9/2025	0.8	Review certain information received from the different teams before circulating them
Grossi, Nick	7/9/2025	1.0	Prepare settlement proposals related to constituents
Shahbain, Abraham	7/9/2025	0.8	Request diligence from company related to IP that was received from ad hoc lender group advisors
Shahbain, Abraham	7/9/2025	0.3	Respond to diligence requests from UCC on severance policy
Shahbain, Abraham	7/9/2025	0.6	Respond to diligence requests from ad hoc lender advisors related to employee diligence
Shahbain, Abraham	7/9/2025	0.9	Respond to diligence request from UCC related to executed trade agreements and other tracking
Shahbain, Abraham	7/9/2025	0.9	Respond to diligence requests from counsel related to executed trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shahbain, Abraham	7/9/2025	0.6	Follow-up requests to human resources group related to the payment of the employee
Shiffman, David	7/9/2025	0.4	Status call with Alix to review open items and diligence on preliminary DIP projections
Simion, Tony	7/9/2025	0.9	Attend meeting with Management and Lender Advisors discussing latest updates to cash flow forecast and impact of customer actions
Webber, Dan	7/9/2025	0.2	Review correspondence from T. Simion (A&M) regarding preparation of materials to support GUC diligence requests
Webber, Dan	7/9/2025	0.2	Review correspondences from B. Hunter (Alix) regarding professional fee payments since filing
Webber, Dan	7/9/2025	0.1	Review correspondences with T. Simion (A&M), J. Amico (Alix) regarding GUC diligence requests
Webber, Dan	7/9/2025	0.1	Correspond with N. Howard (K&E) regarding May 2025 trial balances including collateral assumptions
Webber, Dan	7/9/2025	1.3	Prepare summary of May 2025 trial balances including collateral assumptions at the request of FTI
Callerio, Lorenzo	7/10/2025	0.4	Seek management approval to publish select documents requested by the UCC and update the data room accordingly
Campbell, Lyndsay	7/10/2025	0.4	Call with D. Shiffman (A&M), L. Campbell (A&M) and bank representatives discussing status of diligence requests and outstanding items
Cook, Jacob	7/10/2025	0.9	Meet with A. Shahbain, J. Cook and C. O'Toole (all A&M) to discuss open requests and formulate plan to address
O'Toole, Colin	7/10/2025	0.8	Address and coordinated responses to counterparty Subsidiaries RFI requests
O'Toole, Colin	7/10/2025	0.6	Address and coordinated responses to counterparty IP requests
O'Toole, Colin	7/10/2025	0.3	Address and coordinated responses to counterparty Environmental requests
O'Toole, Colin	7/10/2025	0.4	Address and coordinated responses to counterparty Litigation/Disputes requests
O'Toole, Colin	7/10/2025	0.4	Update request list to reflect fulfilled UCC data requests for 7/8-7/10
O'Toole, Colin	7/10/2025	0.6	Analyze open data requests as of 7/10 AM
O'Toole, Colin	7/10/2025	0.9	Meet with A. Shahbain, J. Cook and C. O'Toole (all A&M) to discuss open requests and formulate plan to address
O'Toole, Colin	7/10/2025	1.2	Meeting with A. Shahbain & C. O'Toole (both A&M) to discuss requests fulfilled on 7/10, post files to the data room and provide update to counterparty and advisors
Postolos, Lucas	7/10/2025	0.2	Call with T. Simion, D. Webber, L. Postolos (A&M) regarding summary of GUC diligence responses provided by management
Postolos, Lucas	7/10/2025	0.4	Review of First Day Motion relief summary from M. Hamilton (A&M) to provide in response to Alix request
Shahbain, Abraham	7/10/2025	0.9	Meet with A. Shahbain, J. Cook and C. O'Toole (all A&M) to discuss open requests and formulate plan to address

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shahbain, Abraham	7/10/2025	1.2	Meeting with A. Shahbain & C. O'Toole (both A&M) to discuss requests fulfilled on 7/10, post files to the data room and provide update to counterparty and advisors
Shiffman, David	7/10/2025	0.4	Call with D. Shiffman (A&M), L. Campbell (A&M) and citizen bank representatives discussing status of diligence requests and outstanding items
Shiffman, David	7/10/2025	0.8	Call with AlixPartners and PJT to review diligence questions on updated DIP projections
Simion, Tony	7/10/2025	0.8	Review and provide comments to latest Lender Advisor due diligence request tracker
Simion, Tony	7/10/2025	0.2	Call with T. Simion, D. Webber, L. Postolos (A&M) regarding summary of GUC diligence responses provided by management
Webber, Dan	7/10/2025	0.2	Call with T. Simion, D. Webber, L. Postolos (A&M) regarding summary of GUC diligence responses provided by management
Cook, Jacob	7/11/2025	0.7	Review of outstanding due diligence requests related to employee severance and COBRA benefits
Hamilton, Makenna	7/11/2025	2.7	Complete Alix diligence request re: FDM relief by week by vendor class for weeks 6/13 - 7/4
O'Toole, Colin	7/11/2025	2.1	Analyze Alix request list against requests provided to counterparty, identified overlap, and Update Alix request list to close out requests fulfilled in the Share Box site
O'Toole, Colin	7/11/2025	0.7	Address counterparty legal requests received overnight, posted files to VDR and Update request list
O'Toole, Colin	7/11/2025	0.3	Meeting with A. Shahbain & C. O'Toole (both A&M) regarding counterparty IP/Legal requests to be sent out 7/11 AM
O'Toole, Colin	7/11/2025	0.4	Analyze open data requests as of 7/11 AM
O'Toole, Colin	7/11/2025	0.6	Meeting with A. Shahbain & C. O'Toole (both A&M) regarding new counterparty Legal requests that need adding to the tracker, updated request list accordingly
O'Toole, Colin	7/11/2025	1.9	Analyze files provided by PJT re: Alix diligence requests, Update request list and Share data with Alix
Shahbain, Abraham	7/11/2025	0.3	Meeting with A. Shahbain & C. O'Toole (both A&M) regarding counterparty IP/Legal requests to be sent out 7/11 AM
Shahbain, Abraham	7/11/2025	0.6	Meeting with A. Shahbain & C. O'Toole (both A&M) regarding new counterparty Legal requests that need adding to the tracker, updated request list accordingly
Shahbain, Abraham	7/11/2025	0.8	Prepare and create an agenda for the company on an upcoming diligence call
Shahbain, Abraham	7/11/2025	1.1	Prepare and create an overview of the workstreams and roles involved in as requested by the company
Shiffman, David	7/11/2025	1.1	Prepare responses to various diligence requests from AlixPartners
Shiffman, David	7/11/2025	0.2	Call with D. Webber, D. Shiffman (A&M) to discuss e-noteless claims for GUC diligence support
Simion, Tony	7/11/2025	0.4	Review diligence request from lender counsel related to pension plans and internal tracker of materials and responses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	7/11/2025	2.3	Prepare materials breakdown by plant, business unit and legal entity to provide to FTI as part of diligence requests
Waismann, Heitor	7/11/2025	1.4	Prepare answers to FTI diligence questions related to customer receipts and SIOP
Waismann, Heitor	7/11/2025	1.3	Prepare customer receipts detailed support by customer to provide to FTI as part of diligence requests
Waismann, Heitor	7/11/2025	0.9	Prepare clean professional fee forecast for UCC used in the 13-week cash flow forecast to provide to FTI as part of diligence requests
Waismann, Heitor	7/11/2025	1.1	Prepare customer terms clean file to provide to FTI as part of diligence
Webber, Dan	7/11/2025	0.1	Correspond with J. Amico (Alix) regarding diligence related to May 2025 trial balances and collateral assumptions
Webber, Dan	7/11/2025	2.6	Prepare workbook for management discussions related to GUC analysis, including detail for real estate leases, sub-leases, and JV agreements
Webber, Dan	7/11/2025	1.6	Prepare workbook for management discussions related to GUC analysis, including detail for litigation, environmental claims, pension, and e-noteless claims
Webber, Dan	7/11/2025	0.2	Call with D. Webber, D. Shiffman (A&M) to discuss e-noteless claims for GUC diligence support
Webber, Dan	7/11/2025	1.3	Prepare workbook for management discussions related to potential vendor opportunities, customer contracts, and vendor contracts
Postolos, Lucas	7/12/2025	0.5	Discussion among T. Simion, D. Webber, and L. Postolos (A&M) regarding draft workbook of diligence items prepared for DIP lender advisor requests
Simion, Tony	7/12/2025	0.5	Discussion among T. Simion, D. Webber, and L. Postolos (A&M) regarding draft workbook of diligence items prepared for DIP lender advisor requests
Webber, Dan	7/12/2025	0.5	Discussion among T. Simion, D. Webber, and L. Postolos (A&M) regarding draft workbook of diligence items prepared for DIP lender advisor requests
Webber, Dan	7/12/2025	0.2	Prepare for internal A&M call to discuss materials to facilitate management discussion regarding GUC diligence requests
Shiffman, David	7/13/2025	0.7	Review draft responses to FTI DIP diligence requests and provide feedback
Shiffman, David	7/13/2025	0.6	Correspond with PWC related to factoring party DIP diligence
Webber, Dan	7/13/2025	0.1	Correspond with Marelli, T. Simion, N. Grossi, L. Postolos (A&M), S. Winters, et al. (KE) regarding GUC diligence requests
Webber, Dan	7/13/2025	1.2	Revise GUC diligence request workbook to include known inputs for certain customer contracts and vendor contracts
Webber, Dan	7/13/2025	0.2	Correspond with D. Shiffman (A&M) regarding cash forecasts for certain JV entities
Cook, Jacob	7/14/2025	0.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss outstanding real estate diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Cook, Jacob	7/14/2025	1.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli HR and members of counterparty & Alix due diligence teams to discuss outstanding Employee, Labor and Benefits diligence items
Cook, Jacob	7/14/2025	0.6	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli EHS and members of counterparty & Alix due diligence teams to discuss outstanding environmental, health & safety diligence requests
Cook, Jacob	7/14/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M) and Marelli to discuss updates to EY FDD, EY Tax, SVP and Bank request lists
Grossi, Nick	7/14/2025	1.7	Prepare materials to support 341 meeting
Grossi, Nick	7/14/2025	1.6	Review and provide comments re: lender diligence
O'Toole, Colin	7/14/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M) and Marelli to discuss updates to EY FDD, EY Tax, SVP and Bank request lists
O'Toole, Colin	7/14/2025	1.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli HR and members of counterparty & Alix due diligence teams to discuss outstanding Employee, Labor and Benefits diligence items
O'Toole, Colin	7/14/2025	0.9	Process legal documents from Company, Analyze against the request list, Update the request list accordingly, and posted legal files in the appropriate folder for counterparty
O'Toole, Colin	7/14/2025	0.9	Process documents received from Company re: Alix requests, Analyze against the request list, Update the request list accordingly, and posted legal files in the appropriate folder for Alix
O'Toole, Colin	7/14/2025	0.6	Revise draft of weekly diligence update deck
O'Toole, Colin	7/14/2025	0.2	Address Demand/CD letters received from Marelli counsel, Update request list, and posted files to counterparty/Alix Box drive
O'Toole, Colin	7/14/2025	0.6	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli EHS and members of counterparty & Alix due diligence teams to discuss outstanding environmental, health & safety diligence requests
O'Toole, Colin	7/14/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to counterparty legal requests received throughout 7/14
O'Toole, Colin	7/14/2025	0.6	Address counterparty legal requests received overnight, posted files to VDR and Update request list
O'Toole, Colin	7/14/2025	0.4	Update counterparty legal request list for additional environmental requests received from counterparty Brazilian counsel
O'Toole, Colin	7/14/2025	0.4	Create initial draft of weekly diligence update deck
O'Toole, Colin	7/14/2025	0.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss outstanding real estate diligence requests
O'Toole, Colin	7/14/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to counterparty legal requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/14/2025	0.4	Analyze open data requests as of 7/14 AM
O'Toole, Colin	7/14/2025	0.3	Analyze and cross referenced ad hoc and Company data sharing sites against current request lists for counterparty & Alix, Update for files posted to these ancillary sites
Postolos, Lucas	7/14/2025	0.8	Discussion with Marelli, K&E team, T. Simion, D. Webber, and L. Postolos (A&M) regarding documents prepared for unsecured claims analysis
Shahbain, Abraham	7/14/2025	1.3	Respond to external advisors with written responses on diligence questions
Shahbain, Abraham	7/14/2025	0.6	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli EHS and members of counterparty & Alix due diligence teams to discuss outstanding environmental, health & safety diligence requests
Shahbain, Abraham	7/14/2025	0.4	Prepare for diligence sessions in upcoming days related to employees, IP, and environmental
Shahbain, Abraham	7/14/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M) and Marelli to discuss updates to EY FDD, EY Tax, SVP and Bank request lists
Shahbain, Abraham	7/14/2025	1.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli HR and members of counterparty & Alix due diligence teams to discuss outstanding Employee, Labor and Benefits diligence items
Shahbain, Abraham	7/14/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to counterparty legal requests
Shahbain, Abraham	7/14/2025	0.4	Email to external advisors on diligence folder set-up and information to be provided
Shahbain, Abraham	7/14/2025	0.8	Create diligence folder system to share diligence data with external advisors
Shahbain, Abraham	7/14/2025	0.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss outstanding real estate diligence requests
Shahbain, Abraham	7/14/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to counterparty legal requests received throughout 7/14
Simion, Tony	7/14/2025	0.1	Call with T. Simion and D. Webber (A&M) to discuss next steps on supporting files for unsecured claims analysis
Simion, Tony	7/14/2025	0.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss outstanding real estate diligence requests
Simion, Tony	7/14/2025	0.6	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli EHS and members of counterparty & Alix due diligence teams to discuss outstanding environmental, health & safety diligence requests
Simion, Tony	7/14/2025	0.8	Discussion with Marelli, K&E team, T. Simion, D. Webber, and L. Postolos (A&M) regarding documents prepared for unsecured claims analysis
Simion, Tony	7/14/2025	1.4	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli HR and members of counterparty & Alix due diligence teams to discuss outstanding Employee, Labor and Benefits diligence items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	7/14/2025	0.7	Prepare diligence request for FTI related to Japan real estate appraisals
Webber, Dan	7/14/2025	0.3	Correspond with N. Grossi (A&M) regarding liquidation analysis diligence questions from PWC
Webber, Dan	7/14/2025	0.2	Review of management's forecasted cash flows by JV legal entity
Webber, Dan	7/14/2025	0.2	Prepare of meeting with Marelli management and K&E to discuss unsecured claims analysis
Webber, Dan	7/14/2025	0.8	Discussion with Marelli, K&E team, T. Simion, D. Webber, and L. Postolos (A&M) regarding documents prepared for unsecured claims analysis
Webber, Dan	7/14/2025	0.1	Call with T. Simion and D. Webber (A&M) to discuss next steps on supporting files for unsecured claims analysis
Webber, Dan	7/14/2025	0.1	Correspond with Marelli regarding Strada contracts
Webber, Dan	7/14/2025	0.2	Correspond with A. Shahbain, J. Cook (A&M) regarding supplemental FDM reporting requested by Alix
Webber, Dan	7/14/2025	0.9	Revise supporting files for unsecured claims analysis based on feedback from management
Callerio, Lorenzo	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
Caruso, Nicholas	7/15/2025	0.5	Discussion among C. Turner, A. Shahbain, D. Webber, N. Caruso, and L. Postolos (A&M) regarding vendor-related diligence for unsecured claims analysis
Cook, Jacob	7/15/2025	0.6	Call with A. Shahbain, J. Cook, and C. O'Toole (all A&M) with FTI to discuss status of UCC vendor, wages, insurance and de minimis assets diligence requests
Cook, Jacob	7/15/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Mareli counsel and counterparty/Kirkland teams to discuss questions on the Company's IP portfolio, internal process & procedures
Cook, Jacob	7/15/2025	0.3	Call with T. Simion, A. Shahbain, J. Cook, and Colin O'Toole (all A&M) with Mareli management team to provide weekly diligence update
Cook, Jacob	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
Cook, Jacob	7/15/2025	0.9	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss intellectual property diligence requests
Dvorak, Michael	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
Grossi, Nick	7/15/2025	1.3	Provide responses to unsecured creditor committee diligence
O'Toole, Colin	7/15/2025	0.9	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss intellectual property diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/15/2025	0.4	Update counterparty request list to add additional requests/questions received from counterparty team on 7/15
O'Toole, Colin	7/15/2025	0.2	Analyze open request as of 7/15 AM for project documentation and tracking
O'Toole, Colin	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
O'Toole, Colin	7/15/2025	0.3	Call with T. Simion, A. Shahbain, J. Cook, and C. O'Toole (all A&M) with Marelli management team to provide weekly diligence update
O'Toole, Colin	7/15/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Mareli counsel and counterparty/Kirkland teams to discuss questions on the Company's IP portfolio, internal process & procedures
O'Toole, Colin	7/15/2025	0.6	Call with A. Shahbain, J. Cook, and C. O'Toole (all A&M) with FTI to discuss status of UCC vendor, wages, insurance and de minimis assets diligence requests
O'Toole, Colin	7/15/2025	0.9	Assess open UCC requests that could be fulfilled by documents previously provided by Marelli, Update request list, posted files to VDR, and communicated file share to UCC vendors
O'Toole, Colin	7/15/2025	1.1	Perform reconciliation of documents Receive from Marelli and files posted to various Box sites, uploaded missing files and communicated posting to third party legal advisors
O'Toole, Colin	7/15/2025	0.3	Update counterparty diligence request list for new Real Estate requests received 7/15 PM
O'Toole, Colin	7/15/2025	0.3	Update request list to reflect requests Address during 7/15 IP call w/ Marelli counsel and external UCC legal advisors
O'Toole, Colin	7/15/2025	0.4	Analyze open UCC requests for legal and compliance review
O'Toole, Colin	7/15/2025	0.6	Revise diligence request lists for brevity and clarity
Postolos, Lucas	7/15/2025	0.5	Discussion among C. Turner, A. Shahbain, D. Webber, N. Caruso, and L. Postolos (A&M) regarding vendor-related diligence for unsecured claims analysis
Postolos, Lucas	7/15/2025	0.7	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Shahbain, Abraham	7/15/2025	0.6	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Mareli counsel and counterparty/Kirkland teams to discuss questions on the Company's IP portfolio, internal process & procedures
Shahbain, Abraham	7/15/2025	0.5	Discussion among C. Turner, A. Shahbain, D. Webber, N. Caruso, and L. Postolos (A&M) regarding vendor-related diligence for unsecured claims analysis
Shahbain, Abraham	7/15/2025	0.9	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss intellectual property diligence requests
Shahbain, Abraham	7/15/2025	0.6	Call with A. Shahbain, J. Cook, and C. O'Toole (all A&M) with FTI to discuss status of UCC vendor, wages, insurance and de minimis assets diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shahbain, Abraham	7/15/2025	0.9	Coordinate via email diligence requests from external advisors related to reporting and wage related information with company
Shahbain, Abraham	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
Shahbain, Abraham	7/15/2025	0.2	Call with A. Shahbain, J. Cook, L. Callerio, C. O'Toole, B. Weiland and M. Dvorak (all A&M) with FTI to discuss status of UCC tax diligence requests
Shahbain, Abraham	7/15/2025	0.3	Call with T. Simion, A. Shahbain, J. Cook, and Colin O'Toole (all A&M) with Mareli management team to provide weekly diligence update
Shiffman, David	7/15/2025	1.8	Review and finalize DIP budget related diligence for AHG and UCC advisors
Shiffman, David	7/15/2025	0.7	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Simion, Tony	7/15/2025	1.2	Review and provide responses to advisors representing the UK pension board
Simion, Tony	7/15/2025	0.9	Call with T. Simion, A. Shahbain, C. O'Toole, and J. Cook (all A&M) with Marelli Real Estate and members of counterparty & Alix due diligence teams to discuss intellectual property diligence requests
Simion, Tony	7/15/2025	0.4	Attend meeting with Management to present the weekly progress on open due diligence questions from Lender advisors
Simion, Tony	7/15/2025	0.4	Attend meeting with Lender advisors regarding trade agreement negotiation and next step with vendor
Simion, Tony	7/15/2025	0.3	Call with T. Simion, A. Shahbain, J. Cook, and Colin O'Toole (all A&M) with Mareli management team to provide weekly diligence update
Turner, Cari	7/15/2025	0.6	Review data for unsecured claims analysis
Turner, Cari	7/15/2025	0.5	Discussion among C. Turner, A. Shahbain, D. Webber, N. Caruso, and L. Postolos (A&M) regarding vendor-related diligence for unsecured claims analysis
Waismann, Heitor	7/15/2025	0.7	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Webber, Dan	7/15/2025	0.7	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Webber, Dan	7/15/2025	0.5	Discussion among C. Turner, A. Shahbain, D. Webber, N. Caruso, and L. Postolos (A&M) regarding vendor-related diligence for unsecured claims analysis
Webber, Dan	7/15/2025	0.2	Correspond with N. Grossi, D. Shiffman, L. Postolos (A&M) diligence requests from BDO related to liquidation analysis
Weiland, Brad	7/15/2025	0.3	Correspond with A. Shahbain (A&M), M. Dvorak (A&M) re: tax diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Cook, Jacob	7/16/2025	0.4	Call with T. Simion, A. Shahbain, J. Cook and C. O'Toole (all A&M) with Marelli management and counterparty legal team to discuss legal and environmental diligence requests
Grossi, Nick	7/16/2025	0.6	Coordinate factoring party diligence requests
Grossi, Nick	7/16/2025	0.6	Calls with N. Grossi, D. Webber (A&M) regarding Davis Polk diligence request regarding adequate protection
Grossi, Nick	7/16/2025	1.5	Review and provide comments re: Ad Hoc DIP diligence
O'Toole, Colin	7/16/2025	0.2	Analyze open diligence requests as of 7/16 AM
O'Toole, Colin	7/16/2025	0.2	Call with A. Shahbain & C. O'Toole (both A&M) for daily status update on various diligence streams, drafted plan to share updates with third party advisors
O'Toole, Colin	7/16/2025	0.3	Analyze files received from Marelli counsel re: counterparty legacy claims, Update request list and posted files to Box site for counterparty/Alix
O'Toole, Colin	7/16/2025	0.3	Analyze open UCC diligence requests against files received from Marelli week of 7/14, Update request list for items fulfilled via similar requests from ad hoc creditor's advisors, Share files with UCC advisors
O'Toole, Colin	7/16/2025	0.3	Update counterparty legal tracker for additional requests received regarding environmental matters
O'Toole, Colin	7/16/2025	0.3	Update counterparty request list for additional legal/litigation requests received from counterparty team
O'Toole, Colin	7/16/2025	0.4	Analyze file received regarding counterparty real estate request, Update request list, posted file to Box for counterparty/Alix
O'Toole, Colin	7/16/2025	0.4	Analyze files provided by Marelli legal team, Update the counterparty request list, and posted the relevant files to external Box site for counterparty/Alix
O'Toole, Colin	7/16/2025	0.4	Analyze files received from Marelli regarding counterparty environmental requests, Update request list, posted files to Box site for counterparty/Alix, communicated status update to counterparty/Alix
O'Toole, Colin	7/16/2025	0.4	Analyze responses from Marelli counsel regarding a legal dispute, Update request list accordingly, Share responses with counterparty team
O'Toole, Colin	7/16/2025	0.4	Analyze responses from Marelli HR regarding recent counterparty follow up requests, Update request list, posted files to Box for Alix/counterparty, communicated status update to counterparty team
O'Toole, Colin	7/16/2025	0.4	Call with T. Simion, A. Shahbain, J. Cook and C. O'Toole (all A&M) with Marelli management and counterparty legal team to discuss legal and environmental diligence requests
O'Toole, Colin	7/16/2025	0.6	Analyze files received from Marelli IP counsel, Update counterparty request list, posted files to Box site for counterparty/Alix
O'Toole, Colin	7/16/2025	0.6	Create new file sharing site for sensitive employee documents to be Share with FTI/UCC third party advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/16/2025	0.6	Prepare diligence tracker for sharing externally with counterparty/Alix teams, drafted correspondence, uploaded diligence files to Box site
O'Toole, Colin	7/16/2025	1.2	Analyze A&M database of files received from Marelli, cross referenced with additional requests received from counterparty, Update request list accordingly
O'Toole, Colin	7/16/2025	1.2	Perform reconciliation of documents Receive from Marelli and files posted to various Box sites, uploaded missing/unshared files and communicated posting to third party legal advisors
O'Toole, Colin	7/16/2025	0.3	Update counterparty request list for additional real estate requests received
Postolos, Lucas	7/16/2025	0.4	Meeting among K&E, PJT, T. Simion, D. Webber, and L. Postolos (A&M) regarding Davis Polk diligence requests
Shahbain, Abraham	7/16/2025	0.2	Call with A. Shahbain & C. O'Toole (both A&M) for daily status update on various diligence streams, drafted plan to share updates with third party advisors
Shahbain, Abraham	7/16/2025	0.4	Call with T. Simion, A. Shahbain, J. Cook and C. O'Toole (all A&M) with Marelli management and counterparty legal team to discuss legal and environmental diligence requests
Shahbain, Abraham	7/16/2025	0.8	Respond to diligence requests from counterparty related to regulatory, IP, and environmental diligence
Shiffman, David	7/16/2025	1.7	Prepare DIP diligence responses for Management based on AHG requests
Shiffman, David	7/16/2025	0.4	Prepare DIP related diligence requests for AHG advisors
Shiffman, David	7/16/2025	1.0	Discussion among FTI team, D. Shiffman and H. Waismann (A&M) regarding diligence questions on 13-week cash flow forecast
Shiffman, David	7/16/2025	0.7	Correspond with PWC related to factoring party DIP diligence
Simion, Tony	7/16/2025	0.8	Review diligence items provided by management to categorize into lender advisor tracker
Simion, Tony	7/16/2025	0.8	Discussion with Lender Advisors related to questions on vendor trade agreements
Simion, Tony	7/16/2025	0.4	Call with T. Simion, A. Shahbain, J. Cook and C. O'Toole (all A&M) with Marelli management and counterparty legal team to discuss legal and environmental diligence requests
Simion, Tony	7/16/2025	0.4	Meeting among K&E, PJT, T. Simion, D. Webber, and L. Postolos (A&M) regarding Davis Polk diligence requests
Turner, Cari	7/16/2025	0.4	Review additional data for unsecured claims analysis
Waismann, Heitor	7/16/2025	1.0	Discussion among FTI team, D. Shiffman and H. Waismann (A&M) regarding diligence questions on 13-week cash flow forecast
Webber, Dan	7/16/2025	1.3	Prepare draft output for hypothetical liquidation analysis for DPW
Webber, Dan	7/16/2025	1.0	Call with Marelli, I. Steward, et al. (BDO) regarding diligence questions for UK Pension constituent
Webber, Dan	7/16/2025	0.6	Calls with N. Grossi, D. Webber (A&M) regarding Davis Polk diligence request regarding adequate protection

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	7/16/2025	0.4	Meeting among K&E, PJT, T. Simion, D. Webber, and L. Postolos (A&M) regarding Davis Polk diligence requests
Webber, Dan	7/16/2025	0.3	Revise GUC analysis support file based on feedback from management
Grossi, Nick	7/17/2025	1.0	Provide responses to creditor diligence requests
Grossi, Nick	7/17/2025	1.3	Prepare diligence materials requested by DPW and provide for distribution
O'Toole, Colin	7/17/2025	0.2	Correspond with Marelli real estate team to organize a call to discuss outstanding counterparty real estate requests
O'Toole, Colin	7/17/2025	0.2	Address request from counterparty team to add a new team member to the Box Share site, communicated update to counterparty team
O'Toole, Colin	7/17/2025	0.4	Address additional counterparty requests regarding corporate structure, added to request list, communicated request to Marelli legal team
O'Toole, Colin	7/17/2025	0.4	Address follow-up legal request from counterparty, Update request list, communicated request to Marelli management
O'Toole, Colin	7/17/2025	0.4	Analyze open requests as of 7/17 AM
O'Toole, Colin	7/17/2025	1.2	Implement improvements to diligence tracker, specifically: modified summary tab formulas to enhance accuracy, added charts depicting request status for weekly update deck with Marelli management
O'Toole, Colin	7/17/2025	1.3	Create repository of all files Receive from Marelli to serve as a validation/check against files uploaded to Box for third party advisors
O'Toole, Colin	7/17/2025	1.2	Analyze open UCC diligence requests, identified requests that could be fulfilled with existing files provided by Marelli, posted files, communicated updates to UCC advisors
O'Toole, Colin	7/17/2025	0.4	Analyze documents provided by Marelli counsel regarding counterparty IP request, Update the counterparty/legal request list, posted file to Box and communicated update to counterparty/Alix
Turner, Cari	7/17/2025	1.3	Review additional data for unsecured claims analysis
Webber, Dan	7/17/2025	0.7	Prepare revised funnel analysis for GUC presentation using latest AP file as of 7/11
O'Toole, Colin	7/18/2025	0.6	Analyze documents received from Marelli team regarding Change of control provisions, Employment Templates, Termination Liability (all counterparty/Alix), and Pension obligations (UCC) and notified third parties
O'Toole, Colin	7/18/2025	0.4	Analyze responses received from Marelli counsel regarding outstanding counterparty litigation requests, Update diligence tracker, communicated responses to counterparty/Alix teams
O'Toole, Colin	7/18/2025	0.4	Analyze responses from Marelli legal regarding IP & litigation requests, Update counterparty legal tracker, Share responses with counterparty team
O'Toole, Colin	7/18/2025	0.4	Address responses received from Marelli counsel regarding outstanding counterparty legal requests, Update request list, communicated mgmt. responses to counterparty team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/18/2025	0.3	Draft responses to counterparty real estate requests and Share with A. Shahbain (A&M)
O'Toole, Colin	7/18/2025	0.3	Analyze open requests as of 7/18 AM
O'Toole, Colin	7/18/2025	0.2	Call with A. Shahbain & C. O'Toole (A&M) to discuss response to counterparty real estate requests
O'Toole, Colin	7/18/2025	0.2	Call with A. Shahbain & C. O'Toole (both A&M) to discuss update on status of diligence requests
O'Toole, Colin	7/18/2025	0.4	Analyze responses received from Marelli environmental team, Update request list, posted files to Box for Alix/counterparty, notified counterparty of update
O'Toole, Colin	7/18/2025	0.6	Call with Marelli and Colin O'Toole (A&M) regarding outstanding counterparty real estate requests
O'Toole, Colin	7/18/2025	0.7	Prepare external diligence request list update for counterparty to share Revise request listing for files received/posted 7/17-7/18 and new requests received during the same period. Share with counterparty team
O'Toole, Colin	7/18/2025	1.4	Analyze responses received from Marelli regarding counterparty real estate requests, Update diligence tracker, Search for relevant files, posted to Box site for counterparty/Alix, communicated update to counterparty
O'Toole, Colin	7/18/2025	1.1	Create new request list in master diligence tracker to reflect new requests/diligence stream from PBGC
Shahbain, Abraham	7/18/2025	0.2	Call with A. Shahbain & C. O'Toole (A&M) to discuss response to counterparty real estate requests
Shahbain, Abraham	7/18/2025	0.2	Call with A. Shahbain & C. O'Toole (both A&M) to discuss update on status of diligence requests
Shahbain, Abraham	7/18/2025	0.4	Respond to diligence requests from external advisors
Shahbain, Abraham	7/18/2025	1.1	Review diligence data received from company related to external data requests
Simion, Tony	7/18/2025	0.9	Call with Lender Advisors regarding analysis and discussion related to senior lender potential objection
Webber, Dan	7/18/2025	0.4	Call with D. Webber (A&M), B. Hunter, et al. (Alix) and B. Jordan, et al. (HL) to discuss prepetition liquidation analysis waterfall
Webber, Dan	7/18/2025	0.1	Call with D. Webber (A&M), B. Hunter, et al. (Alix) and B. Jordan, et al. (HL) to discuss intercompany matrix for 5/31/2025
Cook, Jacob	7/19/2025	0.8	Review of outstanding due diligence requests related to employee wage and benefit items
Shahbain, Abraham	7/19/2025	0.6	Respond to diligence requests from ad hoc lenders related to real estate and labor
Weiland, Brad	7/19/2025	0.3	Correspond with A. Shahbain (A&M) re: legal due diligence items
Grossi, Nick	7/20/2025	1.4	Prepare creditor diligence responses w/r/t hypothetical liquidation analysis
Grossi, Nick	7/20/2025	0.1	Call with N. Grossi, D. Webber (A&M) to discuss collateral assumptions for emergency loan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/20/2025	0.4	Analyze open diligence requests as of 7/20 PM
O'Toole, Colin	7/20/2025	0.6	Analyze responses received from Marelli real estate team, Update request list, posted requested files to counterparty/Alix Box site, communicated update to counterparty/Alix teams
Simion, Tony	7/20/2025	0.7	Call with T. Simion, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss modeling assumptions in hypothetical liquidation analysis
Webber, Dan	7/20/2025	0.1	Correspond with B. Hunter (Alix) regarding prepetition hypothetical liquidation analysis support file
Webber, Dan	7/20/2025	1.1	Prepare prepetition liquidation analysis summary materials by legal entity as a follow-up to call with Alix
Webber, Dan	7/20/2025	0.7	Call with T. Simion, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss modeling assumptions in hypothetical liquidation analysis
Webber, Dan	7/20/2025	0.1	Call with N. Grossi, D. Webber (A&M) to discuss collateral assumptions for emergency loan
Cook, Jacob	7/21/2025	0.4	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Marelli and Kirkland team to discuss bonus/compensation requests from UCC advisors and what is available to fulfill these requests
Grossi, Nick	7/21/2025	1.8	Coordinate NBV collateral matters and respond to diligence matters
Grossi, Nick	7/21/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, J. Tutty, et al. (Alix) regarding collateral assumptions in hypothetical liquidation analysis
Grossi, Nick	7/21/2025	0.5	Prepare and participate in discussion with Alix re: collateral
O'Toole, Colin	7/21/2025	0.4	Create new request tracker for K&E Special Committee Requests, Update to reflect requests closed out and those in-process
O'Toole, Colin	7/21/2025	0.2	Call with A. Shahbain and C. O'Toole (both A&M) and FTI team to discuss UCC bonus/incentive compensation questions and associated materials
O'Toole, Colin	7/21/2025	0.4	Prepare diligence tracker to be Share externally with counterparty/Alix teams, performed additional completeness & accuracy checks, drafted correspondence, and Share with Alix/counterparty teams
O'Toole, Colin	7/21/2025	0.4	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Marelli and Kirkland team to discuss bonus/compensation requests from UCC advisors and what is available to fulfill these requests
O'Toole, Colin	7/21/2025	0.4	Analyze open data requests as of 7/21 AM
O'Toole, Colin	7/21/2025	1.1	Search for and located incorporation documents for Brazilian entities requested by counterparty team, Update request list, uploaded file to Box, notified counterparty team
O'Toole, Colin	7/21/2025	0.3	Call with A. Shahbain and C. O'Toole to discuss newly received diligence requests from counterparty & UCC advisors, as well as requests closed out since 7/18
O'Toole, Colin	7/21/2025	1.7	Address new UCC request regarding employee/payroll files, located files to fulfill these requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/21/2025	0.8	Analyze new requests received from counterparty regarding anti-trust, added to the request list, communicated request to Marelli management
O'Toole, Colin	7/21/2025	0.8	Analyze documents received from Marelli relating to counterparty request for North America organizational structure, Update request list, and Search for document containing corporate entity addresses
O'Toole, Colin	7/21/2025	0.6	Address follow-up requests from counterparty regarding Marelli corporate structure (Mexico & Brazil), added to diligence request list, responded to same counterparty team regarding US entity requests
O'Toole, Colin	7/21/2025	0.6	Address follow-up request from FTI (UCC advisor) relating to bonus program/short-term-incentive program, coordinated internally to draft responses, Share responses with Marelli management
O'Toole, Colin	7/21/2025	0.4	Revise PBGC request list to enhance clarity and conciseness, facilitate efficiency
Shahbain, Abraham	7/21/2025	0.4	Call with A. Shahbain, J. Cook and C. O'Toole (all A&M), Marelli and Kirkland team to discuss bonus/compensation requests from UCC advisors and what is available to fulfill these requests
Shahbain, Abraham	7/21/2025	0.2	Call with A. Shahbain and C. O'Toole (both A&M) and FTI team to discuss UCC bonus/incentive compensation questions and associated materials
Shahbain, Abraham	7/21/2025	0.3	Call with A. Shahbain and C. O'Toole to discuss newly received diligence requests from counterparty & UCC advisors, as well as requests closed out since 7/18
Webber, Dan	7/21/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, J. Tutty, et al. (Alix) regarding collateral assumptions in hypothetical liquidation analysis
O'Toole, Colin	7/22/2025	0.4	Analyze open diligence requests as of 7/22 AM
O'Toole, Colin	7/22/2025	0.9	Update diligence tracker summary tabs to incorporate new request list from Special Committee independent investigation, ensured accuracy of reporting by tying out all tabs/formulas
O'Toole, Colin	7/22/2025	1.1	Address new Special Committee requests, cross referenced open requests against files posted to variety of data rooms/file share sites, identified existing files on-hand to fulfill these requests
O'Toole, Colin	7/22/2025	1.1	Prepare weekly diligence update deck for discussion with Marelli leadership
O'Toole, Colin	7/22/2025	1.2	Update A&M internal repository of documents requested/shared, checked against files posted to ensure completeness, Update request lists where applicable
O'Toole, Colin	7/22/2025	0.9	Update diligence tracker summary tabs to incorporate new request list from PBGC, ensured accuracy of reporting by tying out all tabs/formulas
O'Toole, Colin	7/22/2025	0.3	Address counterparty request regarding Brazilian entities, submitted responses back to counterparty team
O'Toole, Colin	7/22/2025	0.7	Analyze files received from Marelli counsel regarding counterparty requests on corporate registration documents for USA, Mexico and Brazil, Update request list, posted files to Box, communicated update to counterparty/Alix teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/22/2025	0.6	Analyze files provided by Marelli counsel regarding legal/anti-trust requests, Update diligence tracker, posted files to Box, communicated update to counterparty/Alix teams
O'Toole, Colin	7/22/2025	0.4	Create Box file sharing site to be used with K&E in connection to Special Committee Requests, populated Box site with readily available files to fulfill open requests
Shiffman, David	7/22/2025	0.6	Correspond with AlixPartners regarding key customer receipts
Simion, Tony	7/22/2025	1.4	Review due diligence information prior to posting related to June financials in response to ad hoc requests
O'Toole, Colin	7/23/2025	0.2	Share internal Box site with Special Committee Requests with K&E team
O'Toole, Colin	7/23/2025	0.3	Call with A. Shahbain & C. O'Toole (both A&M) to discuss daily diligence updates, align on next steps
O'Toole, Colin	7/23/2025	0.4	Analyze open diligence requests as of 7/23 AM
O'Toole, Colin	7/23/2025	0.4	Correspond with K&E team regarding Special Committee requests to align on path to address these requests in short order
O'Toole, Colin	7/23/2025	0.4	Update diligence tracker to add additional requests received from counterparty regarding Litigation & intellectual property
O'Toole, Colin	7/23/2025	0.6	Call with C. O'Toole (A&M), A. Shahbain (A&M), and Marelli related to outstanding diligence
O'Toole, Colin	7/23/2025	1.1	Gather data/documents to potentially fulfill special committee requests, gathered into temporary internal storage site to be Analyze by broader A&M team to determine appropriateness for sharing
O'Toole, Colin	7/23/2025	0.7	Update diligence tracker to reflect updates Share by Marelli, Update weekly diligence update deck to reflect updates to diligence tracker
O'Toole, Colin	7/23/2025	0.2	Finalize weekly due diligence update deck, Share with Marelli management
Shahbain, Abraham	7/23/2025	0.6	Call with C. O'Toole (A&M), A. Shahbain (A&M), and Marelli related to outstanding diligence
Shahbain, Abraham	7/23/2025	0.3	Call with A. Shahbain & C. O'Toole (both A&M) to discuss daily diligence updates, align on next steps
Simion, Tony	7/23/2025	0.8	Review and provide comments to preliminary weekly due diligence tracker for management
O'Toole, Colin	7/24/2025	0.3	Analyze files received from MAR management regarding counterparty union request, Update request list, posted files to Box and Share update with Alix/counterparty teams
O'Toole, Colin	7/24/2025	0.3	Analyze open diligence requests as of 7/24 AM
O'Toole, Colin	7/24/2025	0.4	Analyze IP requests received from Marelli IP counsel, Update request list, posted files to Box, communicated update to counterparty/Alix teams
O'Toole, Colin	7/24/2025	0.4	Analyze Legal requests received from Marelli counsel, Update request list, posted files to Box, communicated update to counterparty/Alix teams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/24/2025	0.4	Analyze updates from Marelli counsel regarding legal & IP requests, Update request list, posted files to Box, communicated update to counterparty/Alix teams
O'Toole, Colin	7/24/2025	1.3	Analyze Project Lakshmi VDR site for files relevant to Special Committee diligence requests on Corporate Governance & Capitalization
O'Toole, Colin	7/24/2025	1.9	Analyze Project Lakshmi VDR site for files relevant to Special Committee diligence requests on Transactions & Sponsor-related matters
O'Toole, Colin	7/24/2025	2.3	Analyze Project Lakshmi VDR site for files relevant to Alix Financial diligence requests
Shahbain, Abraham	7/24/2025	0.4	Respond to diligence requests from ad hoc lender advisors
Shiffman, David	7/24/2025	1.1	Correspond with Management regarding DIP related diligence questions from AHG
Webber, Dan	7/24/2025	0.1	Correspond with J. Amico (Alix) regarding working session for Alix recovery model
Weiland, Brad	7/24/2025	0.2	Correspond with M. Zeiss (A&M) re: contract diligence
Weiland, Brad	7/24/2025	0.4	Review equipment lease data re: diligence inquiry
Weiland, Brad	7/24/2025	0.3	Correspond with L. Nance (K&E), Marelli, A. Shahbain (A&M) re: lease diligence items
O'Toole, Colin	7/25/2025	0.2	Analyze open data requests as of 7/25 AM
O'Toole, Colin	7/25/2025	0.8	Receive environmental files from MAR, cross referenced data request list to determine which request (s) are impacted, Update request list, posted files to Box, communicated update to counterparty/Alix teams
Postolos, Lucas	7/25/2025	0.7	Discussion among T. Simion, D. Webber, and L. Postolos (A&M), Alix, and Houlihan teams to walk through modeling assumptions in hypothetical liquidation analysis
Shiffman, David	7/25/2025	0.8	Correspond with BDO regarding diligence questions on behalf of UK Pension
Shiffman, David	7/25/2025	1.3	Correspond with A&M and Management to review proposed responses to BDO diligence questions
Simion, Tony	7/25/2025	0.1	Call with T. Simion, D. Webber (A&M) regarding preparing GUC analysis workshop materials
Simion, Tony	7/25/2025	0.4	Review PBGC request and accumulated responses and documents to support management in preparation for submission by July 31, 2025
Simion, Tony	7/25/2025	0.7	Discussion among T. Simion, D. Webber, and L. Postolos (A&M), Alix, and Houlihan teams to walk through modeling assumptions in hypothetical liquidation analysis
Simion, Tony	7/25/2025	0.9	Attend meeting with ad hoc lenders advisors relating outcomes of liquidation analysis build

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	7/25/2025	0.9	Review and provide comments to due diligence questions from UK pension advisors prior to meeting
Webber, Dan	7/25/2025	0.1	Call with T. Simion, D. Webber (A&M) regarding preparing GUC analysis workshop materials
Webber, Dan	7/25/2025	0.7	Discussion among T. Simion, D. Webber, and L. Postolos (A&M), Alix, and Houlihan teams to walk through modeling assumptions in hypothetical liquidation analysis
Shiffman, David	7/26/2025	0.6	Review and finalize working capital Roll forward details for non-debtor entities
Simion, Tony	7/26/2025	0.1	Calls with T. Simion, D. Webber (A&M) regarding preparing GUC analysis workshop materials
Webber, Dan	7/26/2025	2.4	Prepare GUC analysis workshop materials (including AP analysis, Executive Summary)
Webber, Dan	7/26/2025	2.1	Prepare GUC analysis workshop materials (Real Estate, Pension, Litigation, Other Opportunity analyses)
Webber, Dan	7/26/2025	1.9	Prepare GUC analysis workshop materials (including JV analysis; NBV by jurisdiction support)
Webber, Dan	7/26/2025	0.1	Calls with T. Simion, D. Webber (A&M) regarding preparing GUC analysis workshop materials
Shiffman, David	7/27/2025	0.4	Finalize correspondence with BDO regarding DIP diligence for UK pension trustees
Shiffman, David	7/27/2025	0.3	Correspond with AlixPartners regarding latest status of key customer payments
Simion, Tony	7/27/2025	0.2	Call with T. Simion, D. Webber (K&E) regarding GUC analysis presentation
Webber, Dan	7/27/2025	0.4	Revise GUC analysis presentation based on feedback from K&E
Webber, Dan	7/27/2025	0.8	Calls with E. Swager (K&E) regarding GUC analysis presentation
Webber, Dan	7/27/2025	0.4	Correspond with T. Simion (A&M), E. Swager (K&E) regarding GUC Analyze
Webber, Dan	7/27/2025	0.6	Prepare environmental claims slide to support GUC analysis
Webber, Dan	7/27/2025	0.2	Call with T. Simion, D. Webber (K&E) regarding GUC analysis presentation
Grossi, Nick	7/28/2025	0.9	Provide diligence responses to consenting non-participating lender group
Grossi, Nick	7/28/2025	0.9	Prepare responses to Tranche A diligence inquiries
O'Toole, Colin	7/28/2025	0.3	Assess new corporate requests from Selendy, Update request list, communicated new request to MAR team
O'Toole, Colin	7/28/2025	0.3	Assess new financial org requests received from Selendy, Update request list, communicated new request to MAR team
O'Toole, Colin	7/28/2025	0.3	Assess new financial/IFRS request received from Selendy, Update request list, communicated new request to MAR team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	7/28/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) to discuss diligence requests, requests outstanding, and formed a plan to progress diligence streams
O'Toole, Colin	7/28/2025	0.6	Address special committee requests via correspondence with K&E team, added K&E members to Box site, loaded additional files received from K&E team, Update request list
O'Toole, Colin	7/28/2025	0.6	Analyze files received regarding Selendy corporate records requests, Update request list, loaded files to Box file sharing site
O'Toole, Colin	7/28/2025	0.8	Search various MAR VDR's for documents to fulfill special committee requests, located files, posted to Box, updated request list
O'Toole, Colin	7/28/2025	0.9	Create new file sharing site for Selendy/Special Committee Requests, loaded files Receive to-date, Update request list, Share site with K&E/MAR teams
O'Toole, Colin	7/28/2025	1.7	Analyze new requests received from MAR regarding BDO requests, located requested documents, Share with MAR team
O'Toole, Colin	7/28/2025	0.3	Analyze open diligence requests as of 7/28 AM
Shahbain, Abraham	7/28/2025	0.8	Review and submit weekly reporting requirements related to trade agreements
Shahbain, Abraham	7/28/2025	0.6	Respond to diligence requests related to bonus payments and historical financials
Shahbain, Abraham	7/28/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) to discuss diligence requests, requests outstanding, and formed a plan to progress diligence streams
Shiffman, David	7/28/2025	0.7	Correspond with A&M team regarding diligence requests and necessary approach and availability of information
Shiffman, David	7/28/2025	1.1	Weekly liquidity and diligence call with FTI and A&M
Shiffman, David	7/28/2025	0.7	Prepare for call with Tranche A DIP lenders
Shiffman, David	7/28/2025	0.6	Diligence update call with AlixPartners, PJT and A&M
Shiffman, David	7/28/2025	0.5	Weekly DIP variance reporting call with AlixPartners and A&M
Simion, Tony	7/28/2025	0.8	Meeting with T. Simion, D. Webber (A&M), Marelli, R. Kwasteniet, S. Winters, E. Swager (K&E) regarding GUC analysis presentation
Simion, Tony	7/28/2025	0.6	Review weekly due diligence tracker for information regarding open items related to the UK pension questions
Simion, Tony	7/28/2025	0.4	Review weekly due diligence tracker from lender advisor indicating regulatory questions being priority and determine which member of management has open questions
Simion, Tony	7/28/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding action items to update GUC presentation following call with management
Webber, Dan	7/28/2025	2.8	Revise GUC analysis supporting data analysis based on feedback from management and counsel
Webber, Dan	7/28/2025	1.4	Revise GUC analysis presentation based on feedback from management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	7/28/2025	0.2	Prepare for meeting with Marelli management and K&E to discuss GUC analysis presentation
Webber, Dan	7/28/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding action items to update GUC presentation following call with management
Webber, Dan	7/28/2025	0.1	Correspond with I. Steward (BDO) regarding diligence related to UK pension
Webber, Dan	7/28/2025	0.2	Review list of diligence questions from FTI related to DIP Budget and operational metrics
Webber, Dan	7/28/2025	0.3	Correspond with S. Bebbington (BDO) regarding diligence related to UK pension
Webber, Dan	7/28/2025	0.8	Meeting with T. Simion, D. Webber (A&M), Marelli, R. Kwasteniet, S. Winters, E. Swager (K&E) regarding GUC analysis presentation
Webber, Dan	7/28/2025	0.1	Call with E. Swager (K&E) regarding GUC analysis presentation
O'Toole, Colin	7/29/2025	1.4	Update A&M internal repository of documents requested/Share since 7/22, checked against files posted to ensure completeness, Update request lists where applicable
O'Toole, Colin	7/29/2025	1.3	Analyze documents received from MAR HR regarding PBGC requests, assessed for accuracy and completeness, Update request list
O'Toole, Colin	7/29/2025	1.2	Prepare an initial draft of the weekly Diligence Update deck
O'Toole, Colin	7/29/2025	0.6	Exchange correspondence with K&E team regarding upcoming deadline for PBGC requests, agreed on plan to address with MAR team
O'Toole, Colin	7/29/2025	0.4	Analyze additional requests from FTI (UCC), Update request list, communicated request to MAR finance team
O'Toole, Colin	7/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence requests, form a plan to address PBGC requests
O'Toole, Colin	7/29/2025	0.3	Analyze open diligence requests as of 7/29 AM
Shahbain, Abraham	7/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence requests, form a plan to address PBGC requests
Shahbain, Abraham	7/29/2025	0.6	Respond to diligence requests from external advisors related to payments and historical spend
Shiffman, David	7/29/2025	0.8	Correspond with Company Management regarding customer terms diligence requests
Simion, Tony	7/29/2025	1.1	Diligence call with Ad Hoc lenders regarding DIP Budget, near term liquidity, and preliminary discussion about exit financing
Webber, Dan	7/29/2025	1.1	Revise GUC analysis support materials based on feedback from counsel
Webber, Dan	7/29/2025	0.3	Correspond with Marelli regarding JV assumptions for GUC Analyze
Webber, Dan	7/29/2025	0.1	Correspond with Marelli regarding customer contract assumptions for GUC Analyze

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	7/29/2025	0.1	Review correspondences between A. Shahbain (A&M) and E. Cheng (FTI) regarding payroll bonus timing
Webber, Dan	7/29/2025	0.1	Correspond with Marelli regarding environmental claims assumptions for liquidation analysis
Webber, Dan	7/29/2025	0.2	Correspond with Marelli regarding real estate assumptions for liquidation analysis
Webber, Dan	7/29/2025	0.1	Call with E. Swager (A&M) regarding GUC analysis presentation
Webber, Dan	7/29/2025	0.4	Review latest version of GUC presentation with edits from K&E
Cook, Jacob	7/30/2025	0.3	Call with J. Cook and C. O'Toole (A&M), Marelli, and M. Antinossi (K&E) to discuss HR requests (PBGC requests, timing of bonuses, disclosure requirements)
O'Toole, Colin	7/30/2025	0.3	Call with J. Cook and C. O'Toole (A&M), Marelli, and M. Antinossi (K&E) to discuss HR requests (PBGC requests, timing of bonuses, disclosure requirements)
O'Toole, Colin	7/30/2025	1.3	Analyze new requests from counterparty regarding Material Contracts & Subsidiaries RFI, Update request list, communicated new requests to MAR counsel
O'Toole, Colin	7/30/2025	1.2	Update A&M internal repository of files Share to ensure a full record of files Share with PBGC
O'Toole, Colin	7/30/2025	1.1	Revise weekly diligence update deck to reflect changes in requests from 7/29 to 7/30 am
O'Toole, Colin	7/30/2025	0.9	Analyze files posted to Project Sun VDR by MAR counsel, cross referenced against request list, Update request list, posted documents to Box, communicated update
O'Toole, Colin	7/30/2025	0.7	Review responses from K&E team regarding PBGC requests, Update request list accordingly, Prepare for call with MAR HR & K&E teams
O'Toole, Colin	7/30/2025	0.7	Address follow-up request from BDO regarding accessibility of files, created Box site to facilitate file sharing, loaded files, Share with BDO team
O'Toole, Colin	7/30/2025	0.6	Analyze new requests from counterparty regarding environmental matters, Update request list, communicated requests to MAR team
O'Toole, Colin	7/30/2025	0.6	Analyze materials Share by MAR and K&E teams regarding PBGC requests, Update request list accordingly, ensured completeness and accuracy of documents provided to PBGC
O'Toole, Colin	7/30/2025	0.4	Update request list to add BDO follow-up requests
O'Toole, Colin	7/30/2025	0.3	Analyze open diligence requests as of 7/30 am
O'Toole, Colin	7/30/2025	0.6	Address follow-up requests from BDO team, located necessary files, Share with BDO team, Update request list
Shiffman, David	7/30/2025	0.8	Call with BDO regarding diligence items related to UK Pension
Simion, Tony	7/30/2025	0.9	Diligence call with Ad Hoc lenders regarding DIP Budget, near term liquidity, and preliminary discussion about exit financing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	7/30/2025	0.2	Correspond with E. Swager (K&E) regarding suggested edits to GUC Analyze presentation
Webber, Dan	7/30/2025	0.1	Correspond with Marelli, T. Simion (A&M), R. Kwasteniet, S. Winters, E. Swager (K&E) regarding GUC Analyze presentation Revise
Webber, Dan	7/30/2025	0.7	Review of K&E updates to GUC analysis presentation
O'Toole, Colin	7/31/2025	1.3	Review documents recently posted to Sun & Lakshmi VDR's, checked for applicability to open requests, Update request list, posted files to Box, communicated update to Alix/counterparty teams
O'Toole, Colin	7/31/2025	0.3	Analyze open diligence requests as of 7/31 AM
O'Toole, Colin	7/31/2025	0.6	Update legal request list, Prepare an external version, Share external tracker with MAR counsel
Rybarczyk, Jodi	7/31/2025	0.4	Prepare June MOR supporting excel file for UCC diligence requests
Shahbain, Abraham	7/31/2025	0.7	Respond to diligence requests from external advisors related to regulatory and intellectual property
Shiffman, David	7/31/2025	1.6	Prepare and review financials related to joint venture for certain diligence requests
Waismann, Heitor	7/31/2025	0.8	Prepare preliminary answers to FTI diligence request list
Weiland, Brad	7/31/2025	0.2	Correspond with J. Morrow (counterpary), J. Pogorzelski (A&M) re: claims items
Grossi, Nick	8/1/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) regarding trade agreements
Grossi, Nick	8/1/2025	1.0	Review and coordinate diligence requests
O'Toole, Colin	8/1/2025	0.4	Analyze new legal requests received from Akin team, updated diligence tracker, communicated ask to the Company counsel
O'Toole, Colin	8/1/2025	0.9	Analyze documents & responses received from the Company counsel regarding Akin subsidiary requests, updated diligence request list, posted files to Akin/Alix Box site, communicated update to Akin/Alix teams
O'Toole, Colin	8/1/2025	1.1	Revise weekly diligence update deck to reflect changes made since 8/1 am
O'Toole, Colin	8/1/2025	1.3	Revise weekly diligence deck to reflect changes made to requests received/fulfilled 7/31 pm and 8/1 am
O'Toole, Colin	8/1/2025	0.8	Assess files received from the Company management regarding Akin anti-trust request, updated diligence tracker, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/1/2025	0.6	Analyze new IP requests received from Akin team, updated diligence tracker, communicated ask to the Company IP counsel
O'Toole, Colin	8/1/2025	0.3	Analyze open diligence requests as of 8/1 am

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/1/2025	0.8	Assess files received from the Company IP counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
Simion, Tony	8/1/2025	0.6	Attend meeting with Lender Advisors to discuss vendor management, negotiations, and business plan updates
Webber, Dan	8/1/2025	0.1	Review correspondence from the Company regarding lease rejection analysis
Webber, Dan	8/1/2025	0.1	Correspond with the Company team members regarding GUC presentation materials
Webber, Dan	8/1/2025	0.2	Correspond with E. Swager, N. Howard (K&E) regarding GUC presentation materials
Webber, Dan	8/2/2025	0.1	Correspond with B. Hunter (Alix) regarding chapter 11 opportunity analysis
Weiland, Brad	8/2/2025	0.2	Correspond with A. Shahbain (A&M), N. Howard (K&E) re diligence items
Weiland, Brad	8/2/2025	0.2	Correspond with E. Cheng (FTI) re diligence items
Grossi, Nick	8/3/2025	0.4	Review and provide comments re: creditor diligence
Shiffman, David	8/3/2025	0.8	Review diligence questions from UCC advisors and provide initial responses and related materials
Grossi, Nick	8/4/2025	0.7	Prepare and participate in discussion with UCC advisors re: matter update
Grossi, Nick	8/4/2025	0.8	Provide diligence responses to consenting non-participating lender group
Grossi, Nick	8/4/2025	1.3	Review diligence requests and prepare responses
O'Toole, Colin	8/4/2025	0.3	Assess open diligence requests as of 8/4 am
O'Toole, Colin	8/4/2025	0.6	Analyze files received from the Company counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/4/2025	0.7	Analyze files received from the Company management regarding environmental requests, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/4/2025	0.4	Analyze files received from the Company IP counsel, updated request list, posted files to Box, communicated update to Akin/Alix teams
Postolos, Lucas	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Rybarczyk, Jodi	8/4/2025	0.8	Prepare headcount summary by debtor and home country for lender diligence requests
Shahbain, Abraham	8/4/2025	0.3	Telephone conference with N. Howard (K&E), B. Weiland (A&M) re due diligence items
Shiffman, David	8/4/2025	1.4	Prepare diligence responses for weekly DIP call and review with Management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	8/4/2025	0.8	Prepare correspondence to the Company Management regarding proposed diligence response to lender requests
Shiffman, David	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Simion, Tony	8/4/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding updates to chapter 11 opportunity analysis
Waismann, Heitor	8/4/2025	1.0	Discuss among FTI team and D. Shiffman, L. Postolos, and H. Waismann (A&M) regarding DIP Budget forecast and variance analysis for week ending July 25
Webber, Dan	8/4/2025	0.3	Call with T. Simion, D. Webber (A&M) regarding updates to chapter 11 opportunity analysis
Webber, Dan	8/4/2025	0.1	Correspond with N. Grossi (A&M) to prepare for upcoming diligence call with team
Webber, Dan	8/4/2025	0.1	Correspond with N. Grossi (A&M) regarding preparation for upcoming diligence call
Weiland, Brad	8/4/2025	0.3	Telephone conference with the Company re employee-related diligence items
Weiland, Brad	8/4/2025	0.4	Review and analyze diligence requests and proposed responses
Weiland, Brad	8/4/2025	0.3	Telephone conference with N. Howard (K&E), A. Shahbain (A&M) re due diligence items
Grossi, Nick	8/5/2025	0.4	Participate on call with Paul Hastings, K&E, FTI, N. Grossi (A&M), and A. Shahbain (A&M) to provide a case update
Grossi, Nick	8/5/2025	0.5	Prepare and patriciate in UCC financial and legal advisor standing call
O'Toole, Colin	8/5/2025	0.4	Analyze subsidiary requests, followed up with the Company management to determine timing and coordinate a call to discuss priorities
O'Toole, Colin	8/5/2025	0.6	Assess responses received from the Company management regarding additional anti-trust responses to requests, added written responses to diligence tracker, communicated update to Akin/Alix teams
O'Toole, Colin	8/5/2025	0.8	Analyze follow-up requests received from Akin regarding anti-trust requests, updated the request list, communicated request to the Company counsel
O'Toole, Colin	8/5/2025	0.4	Assess response from the Company regarding China Subsidiary RFI request, communicated desired approach to subsidiary analysis to be performed
O'Toole, Colin	8/5/2025	0.6	Assess IP agreement received from the Company counsel, updated request list, posted file to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/5/2025	0.7	Analyze files received from the Company counsel regarding anti-trust requests, updated request list, posted files to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/5/2025	0.4	Revise draft deck for weekly diligence update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/5/2025	1.2	Prepare initial draft of weekly diligence update deck
O'Toole, Colin	8/5/2025	0.4	Assess open diligence requests as of 8/5 am
O'Toole, Colin	8/5/2025	0.7	Address internal A&M request regarding on-hand IP litigation detail, located files, shared with case management team
O'Toole, Colin	8/5/2025	0.6	Prepare diligence tracker to be shared externally, drafted and shared update correspondence to Alix/Akin teams
Shahbain, Abraham	8/5/2025	0.4	Participate on call with Paul Hastings, K&E, FTI, N. Grossi (A&M), and A. Shahbain (A&M) to provide a case update
Shiffman, David	8/5/2025	1.3	Weekly DIP reporting call with advisors
Simion, Tony	8/5/2025	0.3	Review lenders advisors diligence request list and follow-up emails to management on progress
Webber, Dan	8/5/2025	0.5	Call with E. Swager, N. Howard (K&E) regarding action items related to chapter 11 opportunity analysis
Webber, Dan	8/5/2025	0.2	Correspond with the Company and T. Simion (A&M) regarding action items related to chapter 11 opportunity analysis
Webber, Dan	8/5/2025	0.4	Review of Alix diligence questions related to liquidation analysis model assumptions
Webber, Dan	8/5/2025	0.2	Review latest correspondences from the Company regarding feedback on chapter 11 opportunities presentation
Webber, Dan	8/5/2025	0.2	Correspond with J. Tutty, et al. (Alix) regarding questions on liquidation analysis model assumptions
Webber, Dan	8/5/2025	0.2	Correspond with E. Swager, N. Howard (K&E) regarding real estate leases
Weiland, Brad	8/5/2025	0.3	Correspond with the Company team, K&E team re potential assets sales
Weiland, Brad	8/5/2025	0.4	Review status of potential asset sales and reporting requirements re same
Grossi, Nick	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
Grossi, Nick	8/6/2025	0.2	Coordinate UCC retention diligence requests with team stakeholders
Grossi, Nick	8/6/2025	1.1	Coordinate business plan diligence requests
Hamerski, Grace	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
Loop, Stuart	8/6/2025	0.6	Call with Alix, PJT, N. Grossi, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to the business plan
O'Toole, Colin	8/6/2025	1.2	Analyze responses received from the Company counsel regarding contract & subsidiary requests, updated diligence tracker, located supplemental files to fulfill request, uploaded documents/responses to Box, communicated update to Akin/Alix teams
O'Toole, Colin	8/6/2025	0.6	Assess open Alix and UCC financial requests, adjusted priority based on aging/lack of follow-up from Alix/UCC advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/6/2025	0.8	Update weekly diligence update deck
O'Toole, Colin	8/6/2025	0.7	Update request list to add follow-up requests from EY financial due diligence
O'Toole, Colin	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
O'Toole, Colin	8/6/2025	0.4	Finalize weekly diligence update deck, shared with the Company team
O'Toole, Colin	8/6/2025	0.8	Analyze responses from the Company management regarding Akin anti-trust requests, updated request list, posted files to Box
O'Toole, Colin	8/6/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence streams and walk through diligence update deck
O'Toole, Colin	8/6/2025	0.3	Assess open diligence requests as of 8/6 am
Shahbain, Abraham	8/6/2025	0.4	Respond to diligence from ad hoc lender group on headcount by country
Shahbain, Abraham	8/6/2025	0.4	Request diligence on legal entities from Company counsel
Shahbain, Abraham	8/6/2025	0.5	Respond to diligence requests form Ad hoc counsel
Shahbain, Abraham	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
Shahbain, Abraham	8/6/2025	0.9	Review and summarize response from company counsel to be shared with company
Shahbain, Abraham	8/6/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) to discuss updates to diligence streams and walk through diligence update deck
Shiffman, David	8/6/2025	0.6	Correspond with UCC advisors regarding professional fee schedule
Simion, Tony	8/6/2025	0.9	Call with lender advisors regarding business plan diligence requests on historical performance
Simion, Tony	8/6/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding management correspondences on chapter 11 opportunity analysis
Simion, Tony	8/6/2025	0.4	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with Management to share updates on various diligence streams
Webber, Dan	8/6/2025	0.1	Correspond with the Company regarding source of real estate data in chapter 11 opportunity analysis
Webber, Dan	8/6/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding management correspondences on chapter 11 opportunity analysis
Webber, Dan	8/6/2025	0.2	Telephone conference with B. Weiland, D. Webber (A&M) re liabilities analysis and diligence re same
Weiland, Brad	8/6/2025	0.2	Telephone conference with B. Weiland, D. Webber (A&M) re liabilities analysis and diligence re same
Weiland, Brad	8/6/2025	0.4	Telephone conference with E. Cheng (FTI) and team re committee diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	8/6/2025	0.4	Review potential asset sales and summarize observations for review
Weiland, Brad	8/6/2025	0.2	Office conference with A. Shahbain (A&M) re liabilities analysis and diligence items
Weiland, Brad	8/6/2025	0.2	Correspond with committee advisors re diligence items
Grossi, Nick	8/7/2025	1.6	Review bank diligence requests and coordinate responses
O'Toole, Colin	8/7/2025	0.6	Analyze file received from the Company counsel regarding Akin anti-trust request, updated request list, posted file to Box and communicated update to Akin/Alix teams
O'Toole, Colin	8/7/2025	0.6	Analyze responses received from the Company management regarding Special Committee requests, updated request list accordingly
O'Toole, Colin	8/7/2025	0.4	Assess open diligence requests as of 8/7 am
O'Toole, Colin	8/7/2025	0.8	Assess Special Committee diligence tracker received from K&E team, updated A&M request list accordingly, communicated remaining requests to the Company management
O'Toole, Colin	8/7/2025	0.4	Search for and located fixed asset listing as per an internal A&M request from D. Webber (A&M), shared files directly
Shahbain, Abraham	8/7/2025	0.5	Respond to diligence requests from ad hoc lender advisors
Shahbain, Abraham	8/7/2025	0.2	Office conference with A. Shahbain and B. Weiland (A&M) re liabilities analysis and diligence items
Simion, Tony	8/7/2025	0.3	Review latest due diligence request list from Special Committee BOD counsel for open items
Webber, Dan	8/7/2025	1.6	Prepare diligence response file for Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Webber, Dan	8/7/2025	0.1	Correspond with J. Amico (Alix) regarding treatment of certain legal entities asserting deficiency claims in hypothetical liquidation analysis
Webber, Dan	8/7/2025	0.1	Correspond with N. Grossi (A&M) summarizing proposed diligence response to Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Webber, Dan	8/7/2025	0.1	Correspond with J. Amico, J. Tutti (Alix) regarding diligence response to Alix regarding build of asset recoveries and certain claims in prepetition liquidation analysis
Weiland, Brad	8/7/2025	0.2	Office conference with A. Shahbain and B. Weiland (A&M) re liabilities analysis and diligence items
O'Toole, Colin	8/8/2025	0.4	Call with D. Shiffman and C. O'Toole (A&M) to discuss updates to Alix and UCC diligence requests
O'Toole, Colin	8/8/2025	0.4	Assess follow-up questions from Akin regarding anti-trust requests/documents, updated request list, communicated request to the Company counsel
O'Toole, Colin	8/8/2025	0.3	Analyze open diligence requests as of 8/8 am

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	8/8/2025	0.6	Prepare and send responses for bank diligence requests
Shiffman, David	8/8/2025	0.4	Call with D. Shiffman and C. O'Toole (A&M) to discuss updates to Alix and UCC diligence requests
Shiffman, David	8/8/2025	0.5	Call with C. O'Toole (A&M) to review latest progress on diligence responses
Simion, Tony	8/8/2025	0.4	Review list of latest questions from pension advisor and provide responses
Simion, Tony	8/8/2025	0.6	Attend meeting with Ad Hoc Lender regarding vendor management and key customer ask
Simion, Tony	8/8/2025	0.3	Review due diligence questions and request for information from senior lender prior to next weeks meeting
Simion, Tony	8/8/2025	0.7	Call with Ad Hoc Lender Advisor regarding vendor strategy and purpose of ongoing analysis
Weiland, Brad	8/8/2025	0.2	Correspond with the Company re asset sale items
Weiland, Brad	8/8/2025	0.4	Review asset sale information for reporting
Simion, Tony	8/9/2025	0.6	Call with Ad Hoc Lender Advisor regarding business plan diligence materials and expectations for customer discussions
Webber, Dan	8/9/2025	0.2	Correspond with T. Simion (A&M), E. Swager (K&E), the Company regarding the chapter 11 opportunity analysis with respect to real estate leases
Shahbain, Abraham	8/10/2025	0.6	Summarize diligence requests and email to company related to financial and other lender requests
Webber, Dan	8/10/2025	0.1	Correspond with B. Hunter (Alix) regarding diligence requests related to cash actuals process
Grossi, Nick	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Grossi, Nick	8/11/2025	0.6	Draft liquidity related creditor communication materials
Grossi, Nick	8/11/2025	0.7	Coordinate bank meeting discussion and diligence requests
Grossi, Nick	8/11/2025	1.6	Prepare responses to UCC diligence questions and related requests
O'Toole, Colin	8/11/2025	0.9	Update request list for additional Alix financial requests, communicated ask to the Company stakeholders
O'Toole, Colin	8/11/2025	0.4	Analyze open requests as of 8/11 am
Postolos, Lucas	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Shiffman, David	8/11/2025	1.3	Prepare responses for diligence requests in advance of weekly call
Shiffman, David	8/11/2025	0.5	Weekly DIP reporting call with Alixpartners

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	8/11/2025	1.2	Weekly DIP reporting and diligence call with UCC advisors
Simion, Tony	8/11/2025	0.8	Review and provide comments to materials prepared for Ad Hoc Lender advisors regarding cash actuals process and support materials
Waismann, Heitor	8/11/2025	0.8	Prepare support of sales by business line based on SIOP from week 25
Waismann, Heitor	8/11/2025	0.5	Prepare acceleration collection summary by month for each customer as part of diligence
Waismann, Heitor	8/11/2025	0.4	Prepare factoring roll forward by month for each factor as part of diligence
Waismann, Heitor	8/11/2025	1.2	Meeting with N. Grossi, H. Waismann, L. Postolos (A&M) and FTI to discuss variance report for week ended 8/1
Webber, Dan	8/11/2025	0.2	Correspond with the Company regarding financials related to certain JV entities
Webber, Dan	8/11/2025	0.3	Correspond with N. Grossi, T. Simion, L. Postolos (A&M) to revise weekly cash actualization process materials
Webber, Dan	8/11/2025	0.9	Revise real estate lease data to merge feedback from real estate team and business units for purposes of chapter 11 opportunities analysis
Webber, Dan	8/11/2025	0.1	Correspond with N. Grossi (A&M) to discuss summary of weekly cash actualization process materials
Webber, Dan	8/11/2025	0.1	Prepare for call with management to discuss chapter 11 opportunities analysis
Webber, Dan	8/11/2025	0.1	Correspond with T. Simion (A&M) regarding coordinating meetings with management for chapter 11 opportunity analysis
Webber, Dan	8/11/2025	0.1	Correspond with E. Swager, et al. (K&E) regarding diligence questions from Alix regarding liens
Weiland, Brad	8/11/2025	0.2	Correspond with the Company and J. Rybarczyk (A&M) re asset sales
Weiland, Brad	8/11/2025	0.2	Review asset sale materials and confirm financial presentation
Weiland, Brad	8/11/2025	0.4	Review committee advisors diligence items
Weiland, Brad	8/11/2025	0.2	Correspond with E. Cheng (FTI) re schedules and statements data
Weiland, Brad	8/11/2025	0.3	Correspond with C. O'Toole (A&M), M. Dvorak (A&M) re committee diligence
Caruso, Nicholas	8/12/2025	0.4	Review and respond to diligence requests
Caruso, Nicholas	8/12/2025	0.7	Review and revise trade agreements based on latest counterproposals and discussions with vendors
Dvorak, Michael	8/12/2025	1.8	Prepare material litigation list for unsecured creditors committee
Hamerski, Grace	8/12/2025	0.3	Call with S. Loop and G. Hamerski (A&M) in preparation for upcoming call with Alix team on business plan diligence on 8.12.25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	8/12/2025	0.3	Call with S. Loop and G. Hamerski (A&M) in preparation for upcoming call with Alix team on business plan diligence on 8.12.25
O'Toole, Colin	8/12/2025	0.6	Analyze new CFI (US) requests received from Akin team, updated request list, communicated request to the Company team
O'Toole, Colin	8/12/2025	0.6	Analyze responses/documents received from the Company IP counsel regarding outstanding IP requests, updated request list, posted documents and communicated responses to Akin team
O'Toole, Colin	8/12/2025	1.8	Assess additional Special Committee requests received from K&E team, updated request list, communicated requests to the Company management
O'Toole, Colin	8/12/2025	0.4	Analyze open diligence requests as of 8/12 am
O'Toole, Colin	8/12/2025	0.6	Assist Case Services team by facilitating the transfer of files to UCC advisors, set up Box site, added FTI team members
O'Toole, Colin	8/12/2025	0.4	Assess Bank reporting files, prepared for posting/sharing with UCC advisors, posted to VDR
Postolos, Lucas	8/12/2025	0.7	Research follow-up questions from Alix team, including drafting responses, to diligence questions on DIP Budget reporting
Postolos, Lucas	8/12/2025	1.1	Revise materials to present to Alix team regarding cash actuals and DIP Budget reporting
Postolos, Lucas	8/12/2025	0.8	Research into questions from Alix team, including drafting responses, to diligence questions on DIP Budget reporting
Shiffman, David	8/12/2025	1.8	Prepare diligence responses for weekly DIP call and review with Management
Shiffman, David	8/12/2025	0.7	Review receipt forecast template prepared for Alixpartners diligence request
Shiffman, David	8/12/2025	0.3	Call with Alixpartners, A&M and PJT re: diligence status
Simion, Tony	8/12/2025	0.3	Calls with T. Simion, D. Webber (A&M) regarding next steps for chapter 11 opportunity analysis
Waismann, Heitor	8/12/2025	0.7	Adjust factoring and acceleration summary file as part of diligence with comments from A&M leader
Waismann, Heitor	8/12/2025	0.1	Correspond to FTI, re. SIOP file breakdown by business line
Webber, Dan	8/12/2025	0.3	Calls with T. Simion, D. Webber (A&M) regarding next steps for chapter 11 opportunity analysis
Webber, Dan	8/12/2025	0.2	Correspond with the Company, T. Simion (A&M) regarding comparison of real estate opportunities identified across management teams
Webber, Dan	8/12/2025	0.1	Correspond with the Company regarding financials related to certain JV entities
Webber, Dan	8/12/2025	0.2	Prepare for meeting with the Company management and K&E to discuss real estate chapter 11 opportunities
Webber, Dan	8/12/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	8/12/2025	0.5	Review materials for committee diligence response
Weiland, Brad	8/12/2025	0.3	Correspond with M. Dvorak (A&M) re committee advisors diligence requests
Weiland, Brad	8/12/2025	0.2	Correspond with E. Cheng (FTI) re schedules and statements data request
Weiland, Brad	8/12/2025	0.2	Correspond with M. Dvorak (A&M) re due diligence requests from committee and lender advisors
Grossi, Nick	8/13/2025	1.3	Coordinate constituent MOR diligence
Grossi, Nick	8/13/2025	0.7	Prepare responses to UCC business plan diligence inquiries
Hamerski, Grace	8/13/2025	0.9	Call with S. Loop and G. Hamerski (A&M) regarding diligence related follow up items from call with the FTI team on 8.13.25
Loop, Stuart	8/13/2025	0.9	Call with S. Loop and G. Hamerski (A&M) regarding diligence related follow up items from call with the FTI team on 8.13.25
O'Toole, Colin	8/13/2025	0.6	Analyze response from the Company management regarding special committee insurance question, updated request list, communicated response to Selendy/K&E teams
O'Toole, Colin	8/13/2025	0.4	Analyze open diligence requests as of 8/13 am
O'Toole, Colin	8/13/2025	0.4	Assess responses from the Company management regarding Akin IP requests, updated diligence tracker, communicated responses to Akin team
O'Toole, Colin	8/13/2025	0.3	Assess response from the Company management regarding special committee follow-up requests, re-directed request to appropriate the Company management team member
Rybarczyk, Jodi	8/13/2025	2.6	Draft supporting schedules for June MOR financial statement diligence requests
Rybarczyk, Jodi	8/13/2025	1.1	Draft June MOR diligence responses to address queries from UCC advisors
Shiffman, David	8/13/2025	2.1	Finalize and distribute diligence responses to bank in advance of weekly diligence call
Shiffman, David	8/13/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss updated 13-week cash flow forecast
Shiffman, David	8/13/2025	1.6	Review and prepare responses to FTI diligence requests related to DIP budget
Waismann, Heitor	8/13/2025	2.7	Prepare responses to FTI diligence list of questions related to the 13-week cash flow update
Waismann, Heitor	8/13/2025	0.8	Meeting with D. Shiffman, H. Waismann (A&M) and FTI to discuss updated 13-week cash flow forecast
Webber, Dan	8/13/2025	0.6	Call with D. Webber (A&M), S. Winters, et al. (K&E), E. Cheng, et al. (FTI), D. Ginsberg, et al. (PH) regarding waterfall assumptions in hypothetical liquidation analysis
Webber, Dan	8/13/2025	0.4	Correspond with J. Amico (Alix), N. Grossi (A&M) regarding treatment of priority liens in liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/13/2025	0.3	Prepare summary of JV legal entity ownership attributes at the request of FTI
Webber, Dan	8/13/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis
Webber, Dan	8/13/2025	0.1	Correspond with E. Cheng (FTI), J. Amico (Alix) regarding revised May intercompany matrix
Webber, Dan	8/13/2025	0.1	Correspond with E. Cheng (FTI) regarding follow-up data requests related to liquidation analysis waterfall
Weiland, Brad	8/13/2025	0.2	Correspond with E. Cheng (FTI) re committee diligence re schedules and statements
Dvorak, Michael	8/14/2025	2.6	Research real estate lease data for diligence team
Grossi, Nick	8/14/2025	0.5	Prepare and participate in call with AHG advisors (Akin HL and Alix)
O'Toole, Colin	8/14/2025	0.6	Assess new UCC requests from FTI regarding May/June bank reporting, added to request list, communicated ask to the Company management
O'Toole, Colin	8/14/2025	0.4	Analyze open diligence requests as of 8/14 am
Rybarczyk, Jodi	8/14/2025	0.2	Correspond with the Company accounting team regarding certain June MOR diligence questions
Shahbain, Abraham	8/14/2025	0.6	Follow-up Correspond to A&M and K&E related to diminish asset sale
Shahbain, Abraham	8/14/2025	0.4	Correspond to company related to open financial diligence
Shahbain, Abraham	8/14/2025	0.6	Respond to diligence requests from external advisors
Shahbain, Abraham	8/14/2025	0.3	Respond to diligence from UCC related to proposed diminish asset sale
Shiffman, David	8/14/2025	1.7	Weekly diligence call with bank, the Company and advisors
Simion, Tony	8/14/2025	1.7	Call with T. Simion, D. Shiffman, D. Webber (A&M), E. Swager, et al. (K&E), S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	8/14/2025	1.7	Call with E. Swager, et al. (K&E), S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	8/14/2025	0.2	Correspond with N. Grossi (A&M) regarding follow-up requests for lenders
Webber, Dan	8/14/2025	0.4	Review data to respond to diligence request from Akin regarding IP claims
Webber, Dan	8/14/2025	0.1	Prepare for call with lenders to discuss weekly cash reporting
Webber, Dan	8/14/2025	0.2	Review of diligence request from FTI regarding sale of property in Guangzhou
Weiland, Brad	8/14/2025	0.4	Correspond with the Company, A. Shahbain (A&M), N. Grossi (A&M) re asset sale

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	8/14/2025	0.2	Correspond with J. Amico (Alix), M. Dvorak (A&M) re diligence items
Weiland, Brad	8/14/2025	0.4	Review committee advisors diligence requests
Dvorak, Michael	8/15/2025	0.2	Call with M. Dvorak, and J. Rybarczyk (A&M) to discuss June MOR diligence requests
Dvorak, Michael	8/15/2025	0.4	Call with M. Dvorak and J. Rybarczyk (A&M) re: June MOR diligence requests and open items
O'Toole, Colin	8/15/2025	0.6	Analyze additional requests received from Akin regarding Corporate RFI requests, added to diligence tracker, communicated ask to the Company
O'Toole, Colin	8/15/2025	1.3	Craft initial draft of weekly diligence update deck
O'Toole, Colin	8/15/2025	0.4	Analyze open diligence requests as of 8/15 am
Rybarczyk, Jodi	8/15/2025	1.4	Prepare June MOR diligence responses to address queries from UCC advisors
Rybarczyk, Jodi	8/15/2025	0.2	Call with M. Dvorak, and J. Rybarczyk (A&M) to discuss June MOR diligence requests
Rybarczyk, Jodi	8/15/2025	0.4	Call with M. Dvorak and J. Rybarczyk (A&M) re: June MOR diligence requests and open items
Shiffman, David	8/15/2025	0.6	Correspond with UK pension trustee advisors regarding DIP covenant compliance
Shiffman, David	8/15/2025	1.8	Prepare and review responses to various diligence questions from AHG advisors regarding DIP budget and factoring activity
Simion, Tony	8/15/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss chapter 11 opportunity analysis
Simoneaux, Natalie	8/15/2025	1.7	Analyze schedule D and H parties listed under secured debt for diligence request purposes
Webber, Dan	8/15/2025	0.6	Call with N. Howard (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.1	Call with T. Simion, D. Webber (A&M) to discuss chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.3	Correspond with T. Simion (A&M), N. Howard, et al. (K&E) regarding chapter 11 opportunity analysis
Webber, Dan	8/15/2025	0.1	Correspond with N. Howard (K&E) regarding chapter 11 opportunity analysis
Weiland, Brad	8/15/2025	0.2	Review asset sale items and ensure information is captured correctly
Weiland, Brad	8/15/2025	0.3	Correspond with A. Shahbain (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence requests
Weiland, Brad	8/15/2025	0.4	Review diligence requests and responsive materials
Webber, Dan	8/16/2025	0.3	Review material litigation file provided by management for entries related to IP litigation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/16/2025	0.1	Correspond with J. Amico (Alix) regarding certain real estate documentation
Webber, Dan	8/17/2025	0.1	Correspond with N. Howard (K&E) regarding chapter 11 opportunity analysis
Dvorak, Michael	8/18/2025	2.6	Review statements and schedules diligence questions from UCC
Grossi, Nick	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8
Grossi, Nick	8/18/2025	1.4	Prepare responses to UCC diligence inquires
O'Toole, Colin	8/18/2025	0.6	Assess responses received from the Company regarding Corporate RFI requests, shared files and communicated update to Akin/Alix teams
O'Toole, Colin	8/18/2025	0.6	Analyze responses received from the Company regarding special committee requests, shared files and communicated update
O'Toole, Colin	8/18/2025	0.6	Analyze responses received from the Company regarding Corporate RFI requests, updated request list, posted documents, communicated update to Akin/Alix teams
O'Toole, Colin	8/18/2025	0.4	Assess follow-up request from FTI (UCC), followed up with the Company to seek status of this request
O'Toole, Colin	8/18/2025	0.7	Assess responses received from the Company regarding Anti-trust requests, compiled responses, updated request list, communicated update to Akin/Alix teams
O'Toole, Colin	8/18/2025	0.4	Analyze open diligence requests as of 8/18 am
O'Toole, Colin	8/18/2025	0.4	Analyze FY25 budget files, scrutinized for sensitive information, posted to Intralinks VDR for UCC
Shahbain, Abraham	8/18/2025	0.5	Respond to diligence requests related to the budget
Shahbain, Abraham	8/18/2025	0.9	Respond to questions related to proposed diminish asset sales
Shiffman, David	8/18/2025	1.2	Review diligence responses prepared for bank with Management for approval
Shiffman, David	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8
Simion, Tony	8/18/2025	0.8	Call with T. Simion, D. Webber (A&M), N. Adzima, et al. (K&E) to discuss diligence questions from Akin regarding IP claims
Simion, Tony	8/18/2025	0.3	Review remaining list of open diligence items from special committee counsel and list of responsible individuals
Simion, Tony	8/18/2025	0.4	Review open due diligence list and identified management for responses in preparation for meeting with UCC advisors
Waismann, Heitor	8/18/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M) and FTI to discuss variance report of week ended 8/8
Webber, Dan	8/18/2025	0.8	Call with T. Simion, D. Webber (A&M), N. Adzima, et al. (K&E) to discuss diligence questions from Akin regarding IP claims

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/18/2025	0.4	Prepare summary schedule for country specific owned real estate by legal entity
Webber, Dan	8/18/2025	0.1	Correspond with the Company management regarding diligence questions about owned real estate
Webber, Dan	8/18/2025	0.1	Correspond with J. Tutty (Alix) regarding diligence questions about owned real estate
Webber, Dan	8/18/2025	0.1	Prepare for call with K&E to discuss diligence questions from Akin regarding IP claims
Webber, Dan	8/18/2025	0.2	Review diligence list from FTI regarding statements & schedules and intercompany questions
Weiland, Brad	8/18/2025	0.2	Correspond with the Company team member re sale items
Weiland, Brad	8/18/2025	0.6	Review committee advisors diligence request re schedules and statements follow-up
Weiland, Brad	8/18/2025	0.4	Review committee advisors diligence re asset sale
Dvorak, Michael	8/19/2025	2.2	Prepare responses to UCC diligence requests regarding statements and schedules
Dvorak, Michael	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Dvorak, Michael	8/19/2025	1.9	Review diligence requests from ad hoc group regarding statements and schedules
Grossi, Nick	8/19/2025	0.5	Prepare and participate in AHG advisor call (Akin, HL and K&E)
Grossi, Nick	8/19/2025	1.3	Coordinate standing operational overview materials
Grossi, Nick	8/19/2025	1.7	Review and provide comments re: bank diligence request
O'Toole, Colin	8/19/2025	0.4	Assess open diligence requests as of 8/19 am
Rybarczyk, Jodi	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Shahbain, Abraham	8/19/2025	0.6	Respond to diligence requests related to historical financials and EBITDA
Shahbain, Abraham	8/19/2025	0.4	Respond to diligence requests related to deminimis asset sales
Shiffman, David	8/19/2025	1.7	Prepare and finalize materials to distribute to bank in response to various diligence requests
Shiffman, David	8/19/2025	0.8	Review historical CIA payments and prepare materials to share with lender advisors
Simion, Tony	8/19/2025	0.1	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Simion, Tony	8/19/2025	1.1	Review materials and diligence questions in preparation for senior lender weekly call with Management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Simion, Tony	8/19/2025	0.9	Call with T. Simion, D. Webber (K&E), R. Kwasteniet, E. Swager (K&E), the Company management to discuss chapter 11 opportunity analysis
Simoneaux, Natalie	8/19/2025	0.2	Telephone conference with B. Weiland and N. Simoneaux (A&M) re diligence items
Turner, Cari	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Waismann, Heitor	8/19/2025	1.2	Prepare clean version of variance report file in excel to be sent as part of diligence request
Webber, Dan	8/19/2025	0.9	Call with T. Simion, D. Webber (K&E), R. Kwasteniet, E. Swager (K&E), the Company management to discuss chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.1	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.5	Call with T. Simion, C. Turner, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/19/2025	0.1	Correspond with E. Cheng (FTI) regarding chapter 11 opportunity analysis
Weiland, Brad	8/19/2025	0.3	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re due diligence items
Weiland, Brad	8/19/2025	0.6	Review and analyze due diligence requests
Weiland, Brad	8/19/2025	0.2	Follow-up Correspond with N. Simoneaux (A&M), M. Dvorak (A&M) re diligence items
Weiland, Brad	8/19/2025	0.6	Review diligence items and status of response materials
Weiland, Brad	8/19/2025	0.2	Telephone conference with B. Weiland and N. Simoneaux (A&M) re diligence items
Weiland, Brad	8/19/2025	1.0	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), E. Cheng (FTI), A. Scruton (FTI), C. Aas (FTI), J. Eisenberg (FTI), T. Luangkot (FTI) re diligence items
Weiland, Brad	8/19/2025	0.2	Telephone conference with N. Howard (K&E) re diligence terms
Weiland, Brad	8/19/2025	0.2	Correspond with M. Dvorak (A&M) and J. Rybarczyk (A&M) re diligence responses
Grossi, Nick	8/20/2025	1.8	Review DIP budget forecast discussion re: lender request and provide comments re: same
O'Toole, Colin	8/20/2025	0.8	Assess files received from the Company regarding Special Committee requests, shared with K&E team, uploaded to Box, updated request list
O'Toole, Colin	8/20/2025	0.2	Call with C. O'Toole (A&M) and the Company to discuss updates to EY financial diligence & EY tax diligence streams
O'Toole, Colin	8/20/2025	0.3	Analyze open diligence requests as of 8/20

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/20/2025	0.9	Update weekly diligence update deck for current week
Shahbain, Abraham	8/20/2025	0.7	Respond to diligence requests from external advisors related to financials and vendors
Shiffman, David	8/20/2025	1.1	Correspond with K&E and the Company Treasury regarding availability of information in response to various data requests by potential treasury management providers
Shiffman, David	8/20/2025	1.0	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Shiffman, David	8/20/2025	0.6	Review additional liquidity diligence requests by AHG advisors and provide feedback
Simion, Tony	8/20/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding feedback from lenders during weekly diligence call
Simoneaux, Natalie	8/20/2025	1.7	Produce analysis of name rollups for Top 30 creditors related for various diligence requests
Webber, Dan	8/20/2025	1.0	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	8/20/2025	0.2	Call with T. Simion, D. Webber (A&M) regarding feedback from lenders during weekly diligence call
Webber, Dan	8/20/2025	0.7	Prepare diligence response file for banks regarding liquidation analysis
Webber, Dan	8/20/2025	0.1	Correspond with S. Park (PWC) regarding diligence requests related to the liquidation analysis
Webber, Dan	8/20/2025	0.1	Review of correspondence with J. Vairo (Alix) regarding incremental cash reporting requests
Webber, Dan	8/20/2025	0.3	Correspond with N. Grossi (A&M) regarding banks diligence responses
Webber, Dan	8/20/2025	0.1	Correspond with T. Simion (A&M), E. Cheng (FTI), E. Swager, et al. (K&E) regarding sharing of certain materials with UCC
Weiland, Brad	8/20/2025	0.2	Correspond with E. Swager (K&E) re diligence items
Callerio, Lorenzo	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Caruso, Nicholas	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Dvorak, Michael	8/21/2025	2.9	Prepare responses to schedule of asset questions regarding UCC diligence
Dvorak, Michael	8/21/2025	2.4	Prepare responses to intercompany related diligence items for UCC
Dvorak, Michael	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Dvorak, Michael	8/21/2025	0.4	Working session with M. Dvorak and J. Rybarczyk (A&M) regarding due diligence requests from various parties
Dvorak, Michael	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Dvorak, Michael	8/21/2025	2.2	Prepare responses to ad hoc group diligence regarding statements and schedules
Grossi, Nick	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Grossi, Nick	8/21/2025	0.8	Prepare AHG advisor diligence requests
O'Toole, Colin	8/21/2025	0.4	Assess new requests from Alix regarding financial documents, updated request list, communicated requests to the Company
O'Toole, Colin	8/21/2025	0.3	Analyze follow-up request from Akin regarding Subsidiary RFI, communicated request to the Company counsel, updated request list
O'Toole, Colin	8/21/2025	0.3	Assess Special Committee follow-up from K&E team, drafted correspondence, followed-up with the Company team
O'Toole, Colin	8/21/2025	0.4	Analyze open diligence requests as of 8/21 am
Rybarczyk, Jodi	8/21/2025	0.2	Correspond with UCC advisors regarding June MOR diligence requests
Rybarczyk, Jodi	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence
Rybarczyk, Jodi	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Rybarczyk, Jodi	8/21/2025	0.3	Update June MOR diligence responses draft based on internal feedback
Rybarczyk, Jodi	8/21/2025	0.4	Working session with M. Dvorak and J. Rybarczyk (A&M) regarding due diligence requests from various parties
Shahbain, Abraham	8/21/2025	0.6	Call with the Company accounting to discuss outstanding diligence and open items
Shahbain, Abraham	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Shahbain, Abraham	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Shiffman, David	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Simion, Tony	8/21/2025	0.8	Review and prioritize latest due diligence tracker from senior lenders

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	8/21/2025	0.5	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/21/2025	0.6	Participate in a coordination meeting with M. Dvorak (A&M), D. Shiffman (A&M), A. Shahbain (A&M), D. Webber (A&M) and J. Rybarczyk (A&M) re: diligence requests received from different constituents
Webber, Dan	8/21/2025	0.5	Call with T. Simion, D. Webber (A&M), E. Swager, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/21/2025	0.5	Call with N. Grossi, D. Webber, D. Shiffman, A. Shahbain, N. Caruso (A&M) to discuss responses to Alix diligence requests related to cash reporting
Weiland, Brad	8/21/2025	1.0	Telephone conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee diligence
Weiland, Brad	8/21/2025	0.6	Review and prepare responses to due diligence items
Grossi, Nick	8/22/2025	0.9	Call with N. Grossi, D. Webber (A&M) to discuss diligence questions received from lenders
Webber, Dan	8/22/2025	0.1	Correspond with the Company management regarding scheduling review of JV agreements for chapter 11 opportunity analysis
Webber, Dan	8/22/2025	0.9	Call with N. Grossi, D. Webber (A&M) to discuss diligence questions received from lenders
Webber, Dan	8/22/2025	0.2	Correspond with N. Howard (K&E) regarding information from management related to chapter 11 opportunity analysis
Shiffman, David	8/24/2025	1.2	Review latest diligence requests from bank and prepare draft responses and materials
Webber, Dan	8/24/2025	0.1	Correspond with D. Shiffman (A&M), E. Swager (K&E) regarding diligence questions from lenders
Dvorak, Michael	8/25/2025	2.3	Continue to prepare responses to unsecured creditors committee diligence requests regarding statements and schedules
Dvorak, Michael	8/25/2025	1.7	Finalize responses for ad hoc advisors regarding statements and schedules diligence questions
Dvorak, Michael	8/25/2025	0.7	Working session with M. Dvorak and J Rybarczyk (A&M) to identify prepetition and post petition splits for professional payments
Grossi, Nick	8/25/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss Alix waterfall model of liquidation analysis
Hamerski, Grace	8/25/2025	0.7	Call with G. Leiter, B. Hunter, D. Duron (Alix) G. Hamerski, S. Loop (A&M) regarding historical balance sheet details and business plan diligence items
Hamerski, Grace	8/25/2025	1.3	Prepare income statement reconciliations provided by company management for diligence support
Loop, Stuart	8/25/2025	0.7	Call with G. Leiter, B. Hunter, D. Duron (Alix) G. Hamerski, S. Loop (A&M) regarding historical balance sheet details and business plan diligence items
O'Toole, Colin	8/25/2025	0.6	Assess written responses received form the Company regarding Alix severance request, updated request list, communicated responses to Alix team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	8/25/2025	0.7	Assess written responses received from the Company regarding Alix financial requests, updated request list, communicated responses to Alix
O'Toole, Colin	8/25/2025	0.4	Analyze follow-up requests from Alix regarding severance requests, updated request list, communicated request to the Company
O'Toole, Colin	8/25/2025	0.6	Analyze additional requests received from FTI (UCC advisor), updated request list, communicated requests to the Company
O'Toole, Colin	8/25/2025	0.4	Assess written responses received from the Company regarding Akin anti-trust requests, updated request list, communicated responses to Akin team
O'Toole, Colin	8/25/2025	0.6	Analyze open diligence requests as of 8/25 am
O'Toole, Colin	8/25/2025	1.4	Update A&M internal repository of diligence files shared for all requests received to-date in August, cross referenced with request list and various file sharing sites to ensure completeness
Rybarczyk, Jodi	8/25/2025	1.7	Compile July accounts payable agings to support diligence requests
Rybarczyk, Jodi	8/25/2025	2.9	Prepare July accounts payable agings to balance sheets reconciliation
Rybarczyk, Jodi	8/25/2025	0.7	Working session with M. Dvorak and J Rybarczyk (A&M) to identify prepetition and post petition splits for professional payments
Shahbain, Abraham	8/25/2025	0.6	Review and provide comments on vendor segmentation excel analysis
Shahbain, Abraham	8/25/2025	0.8	Respond to diligence requests related to vendor management
Shiffman, David	8/25/2025	0.9	Prepare initial responses to FTI diligence questions related to liquidity
Simion, Tony	8/25/2025	0.7	Review and provide comments to latest diligence request list provided by UCC advisors
Simion, Tony	8/25/2025	0.7	Discuss with Management regarding timing and approach to discussions with UCC advisors
Webber, Dan	8/25/2025	0.5	Call with N. Grossi, D. Webber (A&M), B. Hunter, et al. (Alix) to discuss Alix waterfall model of liquidation analysis
Webber, Dan	8/25/2025	0.3	Review latest real estate opportunity file from the Company management
Webber, Dan	8/25/2025	0.1	Review latest diligence questions sent S. Park (PWC) from lenders
Weiland, Brad	8/25/2025	0.6	Review diligence requests from committee advisors
Weiland, Brad	8/25/2025	0.4	Review diligence requests from lender advisors
Dvorak, Michael	8/26/2025	2.9	Finalize priority Reponses for UCC regarding statements and schedules
Dvorak, Michael	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	8/26/2025	1.5	Review UCC advisor diligence requests. Provide comments re: same
Grossi, Nick	8/26/2025	0.5	Coordinate DIP budget forecast discussion per request
Grossi, Nick	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Hamerski, Grace	8/26/2025	0.3	Meeting with G. Hamerski, S. Loop (A&M) regarding diligence folders for business plan related items
Loop, Stuart	8/26/2025	0.3	Meeting with G. Hamerski, S. Loop (A&M) regarding diligence folders for business plan related items
O'Toole, Colin	8/26/2025	0.6	Assess follow-up questions from Alix regarding financial requests, updated request list, communicated request to the Company team
O'Toole, Colin	8/26/2025	0.3	Assess response from the Company regarding business activates in Caada, communicated response to Akin team, updated request list
O'Toole, Colin	8/26/2025	0.3	Assess clarifying question received from Akin regarding activities in Canada, communicated request to the Company team
O'Toole, Colin	8/26/2025	0.7	Analyze follow-up question from Akin regarding FSR requests, communicated answers readily available, communicated follow-ups to the Company counsel
O'Toole, Colin	8/26/2025	0.4	Analyze open diligence requests as of 8/26 am
Postolos, Lucas	8/26/2025	0.3	Discuss questions on intercompany report between L. Postolos (A&M) and C. Pope (Alix)
Postolos, Lucas	8/26/2025	0.9	Reconcile intercompany transactions to respond to questions from Alix team
Postolos, Lucas	8/26/2025	1.4	Reconcile bank balances to respond to inquiries and requests for support files by Alix team
Rybarczyk, Jodi	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests
Shahbain, Abraham	8/26/2025	0.8	Respond to diligence from advisors related to vendor segmentation and trade agreements
Shahbain, Abraham	8/26/2025	0.6	Review and respond to diligence request to company on financial info
Shahbain, Abraham	8/26/2025	0.9	Review vendor management slide updates created for select customers
Shahbain, Abraham	8/26/2025	0.4	Telephone conference among A. Shahbain (A&M) and B. Weiland (A&M) re due diligence items
Shiffman, David	8/26/2025	0.6	Review status of AHG advisor diligence requests related to liquidity reporting and provide progress update
Shiffman, David	8/26/2025	1.0	Weekly liquidity diligence call with UCC advisors
Simion, Tony	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	8/26/2025	0.6	Call with T. Simion, D. Webber (A&M), E. Cheng, et al. (FTI) to review July chapter 11 opportunity analysis presentation
Waismann, Heitor	8/26/2025	1.0	Meeting with H. Waismann (A&M) and FTI to discuss variance report of week ended 8/15
Webber, Dan	8/26/2025	0.6	Call with T. Simion, D. Webber (A&M), E. Cheng, et al. (FTI) to review July chapter 11 opportunity analysis presentation
Webber, Dan	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Webber, Dan	8/26/2025	0.2	Prepare diligence response summary for Alix regarding recent cash management requests
Weiland, Brad	8/26/2025	0.7	Review and analyze open diligence items
Weiland, Brad	8/26/2025	1.4	Conduct telephone conferences among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re committee advisor diligence requests
Weiland, Brad	8/26/2025	0.3	Review and analyze customs data for committee diligence
Weiland, Brad	8/26/2025	0.4	Telephone conference among A. Shahbain (A&M) and B. Weiland (A&M) re due diligence items
Weiland, Brad	8/26/2025	0.7	Prepare materials re diligence response for committee advisors
Weiland, Brad	8/26/2025	0.5	Call with T. Simion, N. Grossi, C. Turner, B. Weiland (A&M), R. Kwasteniet, S. Winters, et al. (K&E) to discuss chapter 11 opportunity analysis
Grossi, Nick	8/27/2025	0.6	Coordinate UCC/management presentation
Grossi, Nick	8/27/2025	0.5	Prepare bank meeting presentation materials with supporting schedules
Grossi, Nick	8/27/2025	1.1	Coordinate AHG advisor cash flow diligence requests
O'Toole, Colin	8/27/2025	0.6	Analyze additional financial request from Alix, updated request list, communicated request to the Company team
O'Toole, Colin	8/27/2025	1.2	Prepare initial draft of weekly diligence update deck for week of 8/25
O'Toole, Colin	8/27/2025	0.4	Analyze open diligence requests as of 8/27 am
O'Toole, Colin	8/27/2025	0.6	Analyze responses received to Alix financial requests, updated request list, communicated responses to Alix team
Shahbain, Abraham	8/27/2025	0.4	Respond to diligence requests from external advisors on financial information
Shiffman, David	8/27/2025	1.4	Prepare diligence responses for weekly DIP call and review with Management
Simion, Tony	8/27/2025	0.7	Review information requests from Senior Lenders and current responses prepared

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	8/27/2025	0.1	Correspond with J. Vairo (Alix) regarding timing of certain diligence files related to receipts by customer
Dvorak, Michael	8/28/2025	1.7	Review follow up diligence request information from ad hoc group
Grossi, Nick	8/28/2025	0.3	Prepare responses to bank diligence requests
O'Toole, Colin	8/28/2025	0.6	Assess additional financial requests received from Alix team, updated diligence tracker, communicated request to the Company team
O'Toole, Colin	8/28/2025	0.7	Analyze responses from the Company counsel regarding anti-trust requests, updated diligence tracker, communicated responses to Akin team
O'Toole, Colin	8/28/2025	1.1	Revise diligence update deck to reflect changes made to various diligence request statuses that changed in previous ~24 hours
O'Toole, Colin	8/28/2025	0.4	Analyze open diligence requests as of 8/28 am
Shiffman, David	8/28/2025	0.4	Correspond with A&M vendor team regarding diligence request of historical CIA payments
Shiffman, David	8/28/2025	0.8	Prepare and review roll forward analysis to provide to lender and UCC advisors
Webber, Dan	8/28/2025	0.3	Review of cash actuals diligence materials prepared for Alix for WE 8/22/2025
Webber, Dan	8/28/2025	0.2	Review of latest diligence questions from lender group
O'Toole, Colin	8/29/2025	0.7	Assess additional follow-up requests from Akin regarding Anti-trust requests, updated diligence tracker, communicated request to the Company counsel
O'Toole, Colin	8/29/2025	0.3	Assess open diligence requests as of 8/29 am
O'Toole, Colin	8/29/2025	0.4	Analyze responses received to Alix financial requests, updated request list, communicated responses to Alix team
O'Toole, Colin	8/29/2025	0.8	Revise weekly diligence update deck, prepared for external sharing
Rybarczyk, Jodi	8/29/2025	1.5	Continue to prepare July accounts payable agings to balance sheets reconciliation
Webber, Dan	8/29/2025	0.2	Correspond with J. Tutty (Alix) regarding diligence responses related to IP appraisals and certain appraisals related to machinery & equipment
Webber, Dan	8/29/2025	0.1	Correspond with J. Tutty (Alix) regarding categorization of certain bank accounts for the purposes of collateral
Shiffman, David	8/30/2025	0.4	Correspond with A&M team regarding diligence process
Loop, Stuart	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/1/2025	0.8	Analyze responses received from the Company regarding Akin Subsidiary RFI requests, updated diligence tracker, posted file to Box and communicated update to Akin team
O'Toole, Colin	9/1/2025	0.6	Assess responses from the Company regarding Akin anti-trust requests, updated request list, communicated responses to Akin team
Simion, Tony	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan
Webber, Dan	9/1/2025	1.0	Call with Company, D. Webber, S. Loop, T. Simion (A&M), N. Adzima, E. Swager, N. Howard, M. Young (K&E) regarding propulsion division risks and opportunities for the business plan
Webber, Dan	9/1/2025	0.4	Prepare to lead call with Company management to discuss Propulsion risks and opportunities by reviewing Propulsion and real estate presentations
Grossi, Nick	9/2/2025	0.8	Prepare and participate in call with AHG advisors (Akin HL and Alix)
Hamerski, Grace	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
Korol, Sammy	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Loop, Stuart	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
O'Toole, Colin	9/2/2025	0.6	Assess follow-up Subsidiary RFI request from Akin, update request tracker, communicate request to the Company team
O'Toole, Colin	9/2/2025	0.3	Analyze open diligence requests as of 9/2 am
Postolos, Lucas	9/2/2025	0.9	Research into inquiries from Alix team regarding DIP Budget variance analysis for week ending August 22
Shahbain, Abraham	9/2/2025	0.7	Call with FTI, A. Shahbain, S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to business plan operating assumptions
Shiffman, David	9/2/2025	0.7	Prepare responses to diligence questions from UK pension trustee advisors
Shiffman, David	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Shiffman, David	9/2/2025	0.4	Correspond with K&E regarding preparation for weekly liquidity call
Shiffman, David	9/2/2025	0.4	Correspond with Treasury regarding bank diligence questions related to intercompany loans
Shiffman, David	9/2/2025	1.7	Prepare responses to bank diligence questions in advance of weekly call and distribute to lenders
Simion, Tony	9/2/2025	0.4	Attend meeting with Management and Ad Hoc advisors discussing customer sales data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	9/2/2025	0.1	Correspond with Company management regarding go-forward JV strategy
Webber, Dan	9/2/2025	0.4	Call with R. Kwasteniet, S. Winters, et al. (K&E) to discuss business plan analysis workstream
Webber, Dan	9/2/2025	0.3	Correspond with A. Shahbain, J. Cook (A&M) and N. Howard (K&E) regarding diligence information from management related to pensions
Webber, Dan	9/2/2025	0.2	Correspond with N. Howard (K&E) regarding diligence information from management related to litigation
Webber, Dan	9/2/2025	0.2	Review of revised diligence request list from lenders
Webber, Dan	9/2/2025	0.5	Call with D. Shiffman, D. Webber, H. Waismann, and S. Korol (A&M) with PJT and Alix Partners re. liquidity touchpoint
Webber, Dan	9/2/2025	0.9	Review GTS and Lighting business unit presentations to prepare for meeting with Company management to discuss chapter 11 opportunities
Webber, Dan	9/2/2025	1.1	Review real estate opportunity files for plants, non-manufacturing properties, and warehouses provided by Company management
Webber, Dan	9/2/2025	0.1	Correspond with Company management regarding scheduling remaining business unit presentations to identify chapter 11 opportunities
Weiland, Brad	9/2/2025	0.3	Review lender advisor diligence requests
Weiland, Brad	9/2/2025	0.3	Review and summarize outstanding due diligence items
Weiland, Brad	9/2/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re diligence items
Grossi, Nick	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Grossi, Nick	9/3/2025	0.4	Review and provide comments on bank lender diligence
Jain, Manasvi	9/3/2025	0.8	Incorporate updated payment mapping in EMEA, NAFTA, Other and Japan cash files
Jain, Manasvi	9/3/2025	2.4	Categorize all payments in consolidated cash files by category for 7/1–8/29
Loop, Stuart	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
O'Toole, Colin	9/3/2025	0.4	Assess open diligence requests as of 9/3 am
Postolos, Lucas	9/3/2025	0.6	Review of intercompany files sent by Alix team related to counterparty mapping

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Postolos, Lucas	9/3/2025	0.4	Research into inquiries from Alix team regarding bank account listing and purposes of accounts
Rybarczyk, Jodi	9/3/2025	0.6	Prepare July monthly operating report Excel files to support lender due diligence request
Rybarczyk, Jodi	9/3/2025	2.3	Prepare schedule A/B supporting schedules to address creditors' committee due diligence requests
Shiffman, David	9/3/2025	1.0	Weekly diligence call with bank, Company and advisors
Simion, Tony	9/3/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/3/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Simion, Tony	9/3/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Webber, Dan	9/3/2025	0.1	Correspond with G. Schmelter (A&M) regarding categorization of certain bank accounts, at the request of Alix
Webber, Dan	9/3/2025	0.1	Correspond with J. Tutty (Alix) regarding categorization of certain bank accounts
Webber, Dan	9/3/2025	0.1	Review revised diligence list from lenders
Webber, Dan	9/3/2025	0.3	Review reconciliation provided by J. Vairo (Alix) regarding diligence questions on certain reported intercompany transactions
Webber, Dan	9/3/2025	0.2	Revise summary file for asset detail by German location for the purposes of K&E using information to perfect assets
Webber, Dan	9/3/2025	0.3	Correspond with J. Amico, J. Tutti (Alix) regarding perfection of certain German assets and related descriptions of those assets
Webber, Dan	9/3/2025	0.3	Prepare for call with Company management to discuss chapter 11 opportunities at GTS and Lighting business units
Webber, Dan	9/3/2025	0.2	Correspond with T. Simion (A&M) regarding review of summary materials for management related to business plan analysis
Webber, Dan	9/3/2025	0.2	Correspond with Company management regarding certain contract rejections related to business plan analysis
Webber, Dan	9/3/2025	0.6	Call with Company, D. Webber, S. Loop, N. Grossi, T. Simion (A&M), S. Winters, E. Swager, N. Howard, M. Young (K&E) regarding green technologies and lighting division opportunities for the business plan
Webber, Dan	9/3/2025	0.2	Correspond with N. Grossi (A&M), E. Swager (K&E) regarding proposed diligence responses to BDO regarding liquidation analysis
Webber, Dan	9/3/2025	0.3	Call with E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Grossi, Nick	9/4/2025	0.4	Prepare and participate in discussion with M Diaz (FTI) related to management presentation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/4/2025	0.4	Assess open diligence requests as of 9/4 am
Postolos, Lucas	9/4/2025	0.4	Prepare documentation for Company management related to requests for incremental payroll information requested by Alix team
Postolos, Lucas	9/4/2025	1.3	Prepare schedule of all DIP Budget variance report source data at request of Alix team
Rybarczyk, Jodi	9/4/2025	1.3	Draft responses to creditors' committee diligence questions on schedule A/B balances
Rybarczyk, Jodi	9/4/2025	1.7	Prepare schedule A/B supporting details for creditors' committee due diligence requests
Shiffman, David	9/4/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review current draft of 13-week cash flow update
Shiffman, David	9/4/2025	0.7	Correspond with A&M and Finance team regarding DSO data provided to AHG advisors
Simion, Tony	9/4/2025	0.8	Attend meeting with Ad Hoc Lender Advisors and PJT discussing the materials tot be discussed next week with the OEMs
Simion, Tony	9/4/2025	0.4	Follow-up meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/4/2025	0.5	Follow-up meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/4/2025	0.8	Attend meeting to update Ad Hoc Lender Advisors regarding OEM diligence requests
Simion, Tony	9/4/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding update on OEM questions and responses before sign off from counsel
Waismann, Heitor	9/4/2025	0.5	Call with D. Shiffman, H. Waismann (A&M) and Company to review current draft of 13-week cash flow update
Webber, Dan	9/4/2025	1.8	Draft outline for diligence items remaining for business plan analysis
Callerio, Lorenzo	9/5/2025	0.9	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Dvorak, Michael	9/5/2025	1.1	Review diligence responses to share with ad hoc advisors
Grossi, Nick	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Hamerski, Grace	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Hamilton, Makenna	9/5/2025	1.2	Pull all NAFTA payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.3	Pull all "Other Regions" payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.1	Produce summary of detailed payroll categorization for WE 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Hamilton, Makenna	9/5/2025	0.9	Summarize all payroll activity for week ending 8/10
Hamilton, Makenna	9/5/2025	2.9	Map all payroll for WE 8/29 into subcategories per Alix request
Hamilton, Makenna	9/5/2025	1.6	Pull all Japan payroll transactions for WE 8/29
Hamilton, Makenna	9/5/2025	1.3	Pull all EMEA payroll transactions for WE 8/29
Loop, Stuart	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Loop, Stuart	9/5/2025	0.2	Call with A. Shahbain and S. Loop (A&M) regarding FTI and Alix financial diligence
O'Toole, Colin	9/5/2025	0.3	Analyze open diligence requests as of 9/5 am
O'Toole, Colin	9/5/2025	0.3	Call with C. O'Toole (A&M) and the Company to discuss updates to financial diligence streams during the preceding two weeks
O'Toole, Colin	9/5/2025	1.0	Call with the Company, FTI, to discuss July performance and address diligence questions
Rybarczyk, Jodi	9/5/2025	1.2	Analyze descriptions for certain schedule A/B balances from Company local teams
Rybarczyk, Jodi	9/5/2025	2.4	Prepare responses to creditors' committee diligence questions on schedule A/B balances
Shahbain, Abraham	9/5/2025	0.2	Call with A. Shahbain and S. Loop (A&M) regarding FTI and Alix financial diligence
Shahbain, Abraham	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Shiffman, David	9/5/2025	0.7	Call with A&M, Management, AHG and AHG advisors regarding latest liquidity workstreams
Simion, Tony	9/5/2025	0.4	Attend meeting with Management finance and Ad Hoc Lender Advisors regarding financial information requested at OEM program level
Simion, Tony	9/5/2025	1.0	Call with Company, FTI, N. Grossi, T. Simion, A. Shahbain, S. Loop, C. O'Toole, and G. Hamerski (A&M) to discuss July performance and address diligence questions
Webber, Dan	9/5/2025	0.1	Correspond with J. Tutty (Alix) regarding certain IP to be collateralized under the DIP
Webber, Dan	9/5/2025	0.1	Correspond with J. Tutty (Alix) regarding certain bank accounts to be collateralized under the DIP
Webber, Dan	9/5/2025	0.1	Correspond with Company management and N. Howard (K&E) regarding pension diligence data
Webber, Dan	9/5/2025	0.1	Correspond with Company management regarding certain IP to be collateralized under the DIP
Webber, Dan	9/5/2025	1.9	Prepare workplan for Company management to complete outstanding business plan analysis requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/5/2025	0.4	Review of cash actuals diligence materials prepared for Alix for WE 8/29/2025
Webber, Dan	9/5/2025	0.3	Analyze book value of IP across certain legal entities, per inquiry from Alix
Weiland, Brad	9/5/2025	0.4	Review monthly operating report diligence materials
O'Toole, Colin	9/8/2025	0.7	Assess responses from the Company regarding Akin Subsidiary RFI requests (Mexico), updated request list, communicated responses to Akin team
O'Toole, Colin	9/8/2025	0.6	Analyze responses received from the Company regarding Akin Subsidiary RFI requests (India), updated diligence tracker, posted file to Box and communicated update to Akin team
O'Toole, Colin	9/8/2025	0.4	Analyze follow-up request from Akin regarding Mexico Subsidiary RFI, updated request list, communicated request to the Company team
O'Toole, Colin	9/8/2025	0.4	Assess open diligence requests as of 9/8 am
Postolos, Lucas	9/8/2025	0.8	Research into questions from Alix team regarding DIP Budget variance analysis for August 29
Postolos, Lucas	9/8/2025	0.9	Research into payroll transactions to prepare detail for Alix request for subcategories
Rybarczyk, Jodi	9/8/2025	1.4	Develop responses to creditors' committee diligence questions on schedule A/B balances
Shahbain, Abraham	9/8/2025	0.8	Respond to diligence related to pensions
Shahbain, Abraham	9/8/2025	1.6	Review and update slides related to vendor segmentation analysis
Shahbain, Abraham	9/8/2025	0.9	Review and update slides related to comparison between analyses
Shahbain, Abraham	9/8/2025	0.6	Review and provide comments on vendor management update slide
Shiffman, David	9/8/2025	1.8	Prepare diligence responses to review with Company Treasury regarding upcoming weekly lender call
Shiffman, David	9/8/2025	0.9	Correspond with UK pension trustee advisors regarding latest DIP developments
Simion, Tony	9/8/2025	1.4	Review information received from Management regarding OEM sales and costs for purposes on completing diligence questions
Simion, Tony	9/8/2025	0.8	Attend follow-up meeting with Ad Hoc Advisors and Management to discuss final customer presentation to be shared with OEMs at show
Simion, Tony	9/8/2025	0.5	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/8/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/8/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss agenda with Company management in upcoming call to discuss business plan requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/8/2025	0.2	Correspond with Company management regarding business plan analysis roadmap
Webber, Dan	9/8/2025	0.1	Correspond with T. Simion (A&M) regarding K&E template for case study example for business plan analysis
Webber, Dan	9/8/2025	0.1	Correspond with T. Simion C. Turner, A. Shahbain, C. O'Toole (A&M) regarding prepetition accounts payable inputs into the business plan analysis
Webber, Dan	9/8/2025	0.2	Correspond with T. Simion (A&M) regarding K&E template for case study example for business plan analysis
Webber, Dan	9/8/2025	0.3	Call with T. Simion, D. Webber (A&M) to discuss agenda with Company management in upcoming call to discuss business plan requests
Webber, Dan	9/8/2025	0.3	Review of K&E case study template for business plan analysis
Webber, Dan	9/8/2025	0.4	Review of K&E long form presentation of business plan analysis
Campbell, Lyndsay	9/9/2025	0.8	Assist with diligence requests regarding bank accounts and balances
Dvorak, Michael	9/9/2025	2.2	Review July intercompany balances for diligence requests
Grossi, Nick	9/9/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) re: liquidity forecasting
O'Toole, Colin	9/9/2025	0.4	Assess responses received from the Company counsel regarding Mexico Subsidiary RFI analysis, updated request list, communicated update to Akin team
O'Toole, Colin	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
O'Toole, Colin	9/9/2025	0.3	Analyze open diligence requests as of 9/9 am
Shahbain, Abraham	9/9/2025	0.8	Review and respond to diligence requests from company on financial info
Shahbain, Abraham	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
Shiffman, David	9/9/2025	1.3	Prepare responses to various lender diligence requests in preparation for weekly call
Shiffman, David	9/9/2025	1.0	Call with Company Treasury to review recent lender diligence requests and prepare for weekly call
Simion, Tony	9/9/2025	0.6	Meeting with Management and Ad Hoc Advisors to review data from the company's sales data base
Simion, Tony	9/9/2025	1.1	Call with T. Simion, A. Shahbain and C. O'Toole (A&M) with the Company and EY Financial diligence teams to discuss priority requests for phase 2 financial diligence
Simion, Tony	9/9/2025	0.8	Review diligence questions provided by Ad Hoc advisors regarding historical performance prior to meeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	9/9/2025	0.4	Meeting with Management and Ad Hoc Advisors regarding program profitability data for certain division
Webber, Dan	9/9/2025	0.4	Revise summary analysis for latest real estate files related to non-manufacturing based on revised data
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding business plan analysis diligence requests
Webber, Dan	9/9/2025	0.1	Correspond with Company management regarding non-manufacturing property footprint analysis
Webber, Dan	9/9/2025	0.2	Correspond with A. Shahbain, J. Cook (A&M) regarding diligence information from management related to pensions
Webber, Dan	9/9/2025	0.2	Correspond with M. Zeiss (A&M), N. Howard, M. Young (K&E) regarding repository of certain contracts
Webber, Dan	9/9/2025	0.3	Correspond with E. Swager, et al. (K&E) regarding business plan analysis presentation template
Webber, Dan	9/9/2025	2.8	Prepare summary analysis for latest real estate files related to non-manufacturing
Webber, Dan	9/9/2025	0.2	Correspond with T. Simion, N. Grossi (A&M), Company management regarding cash diligence questions from E&Y
Webber, Dan	9/9/2025	0.2	Correspond with C. O'Toole (A&M) regarding proposed structure for prepetition payables section of Business Plan presentation
Webber, Dan	9/9/2025	0.2	Correspond with Company management regarding plant and warehouse footprint analysis
Dvorak, Michael	9/10/2025	2.9	Review contracts database for request contracts
Dvorak, Michael	9/10/2025	0.9	Prepare responses for discussion regarding ad hoc advisor diligence questions
Grossi, Nick	9/10/2025	0.5	Prepare and participate in discussion with AHG and the Company related to indirect/direct cash flow
Grossi, Nick	9/10/2025	0.6	Review and provide comments re: AHG advisor liquidity projections
Hamilton, Makenna	9/10/2025	1.3	Produce payroll summary for Japan in WE 9/5
O'Toole, Colin	9/10/2025	0.2	Analyze open diligence requests as of 9/10 am
O'Toole, Colin	9/10/2025	0.9	Assess EY Financial Due Diligence Phase II request list, added into A&M master diligence tracker
O'Toole, Colin	9/10/2025	0.8	Create standalone request lists for new Akin legal requests, one for each relevant party at the Company, communicated requests to each party
O'Toole, Colin	9/10/2025	0.7	Analyze responses received from the Company regarding Alix financial trending questions, updated request list, communicated responses to Alix
O'Toole, Colin	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/10/2025	0.4	Assess follow-up requests from Alix regarding financial trending, updated request list, communicated request to the Company team
O'Toole, Colin	9/10/2025	0.4	Assess requests from Alix team regarding follow-up requests on historical NWC trending, communicated requests to the Company team
O'Toole, Colin	9/10/2025	0.3	Assess follow-up request from Akin regarding Mexico financials, updated request list, communicated request to the Company team
O'Toole, Colin	9/10/2025	2.2	Analyze new request list from Akin for legal requests, added into A&M master diligence tracker, cross referenced each request with legacy Akin request list and eliminated overlapping requests, assigned responsible parties at the Company
O'Toole, Colin	9/10/2025	0.3	Analyze new request received from BDO regarding financial statements, updated request list, communicated ask to relevant party
Shahbain, Abraham	9/10/2025	0.7	Review and respond to diligence requests from Alix team
Shahbain, Abraham	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to Company
Shahbain, Abraham	9/10/2025	1.2	Develop analysis summarizing cash allocation by region for following week
Shiffman, David	9/10/2025	1.4	Review and revise responses for distribution to FTI regarding DIP diligence questions
Shiffman, David	9/10/2025	1.1	Correspond with Company Treasury regarding diligence responses to bank
Shiffman, David	9/10/2025	1.0	Weekly diligence call with bank, Company and advisors
Shiffman, David	9/10/2025	0.6	Call with SVP, Alix, Management and A&M to discuss near term liquidity and business plan initiatives
Shiffman, David	9/10/2025	0.4	Correspond with A&M regarding diligence responses to UK pension trustees
Simion, Tony	9/10/2025	0.5	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/10/2025	0.8	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/10/2025	0.9	Review updated diligence request list from Ad Hoc advisors based on discussion with Management on QofE
Simion, Tony	9/10/2025	0.7	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/10/2025	0.4	Call with T. Simion, A. Shahbain, and C. O'Toole (A&M) with Alix and EY teams to discuss centralizing diligence requests, reducing redundant requests to Company
Webber, Dan	9/10/2025	0.3	Correspond with Company management to coordinate future diligence responses related to the business plan analysis
Webber, Dan	9/10/2025	0.1	Correspond with M. Dvorak (A&M) regarding certain litigation matters
Webber, Dan	9/10/2025	0.3	Correspond with T. Simion, B. Weiland, M. Dvorak (A&M) regarding certain litigation matters

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/10/2025	0.3	Correspond with Company management regarding non-manufacturing real estate footprint
Webber, Dan	9/10/2025	1.1	Call with D. Webber (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	9/10/2025	0.4	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Webber, Dan	9/10/2025	0.1	Correspond with R. Noone, et al. (EY), J. Vairo (Alix) regarding diligence requests related to quality of earnings
Webber, Dan	9/10/2025	0.1	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Weiland, Brad	9/10/2025	0.4	Review and analyze due diligence requests from lender advisors
Chester, Monte	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Dvorak, Michael	9/11/2025	1.4	Review July intercompany matrix in preparation for sharing the matrix with the ad hoc group
Dvorak, Michael	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Dvorak, Michael	9/11/2025	2.3	Prepare responses to ad hoc group diligence items regarding company's entity structure
Dvorak, Michael	9/11/2025	1.2	Prepare diligence responses for special committee diligence requests
Grossi, Nick	9/11/2025	0.7	Review and address diligence inquires from non-participating Sr Lenders
Grossi, Nick	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Hamilton, Makenna	9/11/2025	1.1	Produce payroll summary for EMEA in WE 9/5
Hamilton, Makenna	9/11/2025	2.2	Further categorize payroll into subcategories for WE 9.5
Hamilton, Makenna	9/11/2025	1.2	Produce payroll summary for NAFTA in WE 9/5
Hamilton, Makenna	9/11/2025	1.1	Produce payroll summary for "Other Regions" in WE 9/5
O'Toole, Colin	9/11/2025	0.9	Assess open Special Committee requests received from K&E team, updated A&M internal diligence tracker, communicated requests to relevant the Company team members
O'Toole, Colin	9/11/2025	0.3	Assess open diligence requests as of 9/11 am
O'Toole, Colin	9/11/2025	0.4	Review response from the Company regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/11/2025	0.4	Analyze response received from the Company counsel regarding Akin IP request, updated A&M diligence tracker, posted file to Box, communicated update to Akin team
O'Toole, Colin	9/11/2025	0.4	Assess response received to Special Committee request, updated A&M diligence tracker, communicated update to K&E team
O'Toole, Colin	9/11/2025	0.6	Analyze contracts received from A&M CMS team regarding UCC and Akin requests, updated diligence tracker, posted files to Box, communicated update to UCC and Akin teams separately
O'Toole, Colin	9/11/2025	0.6	Analyze files received for BDO financial request, shared files with BDO, updated request list
Pogorzelski, Jon	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Rybarczyk, Jodi	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Rybarczyk, Jodi	9/11/2025	0.2	Correspond with Company accounting team re: schedule A/B due diligence responses
Rybarczyk, Jodi	9/11/2025	0.4	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re lender due diligence requests
Rybarczyk, Jodi	9/11/2025	0.9	Research accounting practices in Company handbook to address due diligence items
Rybarczyk, Jodi	9/11/2025	1.6	Prepare summary of July asset balances to address schedule A/B due diligence items
Rybarczyk, Jodi	9/11/2025	2.4	Prepare remaining responses to schedule A/B due diligence questions
Simion, Tony	9/11/2025	0.6	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/11/2025	1.2	Meeting with Management and Ad Hoc advisors regarding OEM discussions and next steps
Simion, Tony	9/11/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Simion, Tony	9/11/2025	0.4	Review latest due diligence tracker for progress on Ad Hoc Lender questions
Simion, Tony	9/11/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simoneaux, Natalie	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Webber, Dan	9/11/2025	0.2	Correspond with C. O'Toole (A&M) regarding proposed structure for prepetition payables section of Business Plan presentation
Webber, Dan	9/11/2025	0.2	Correspond with Company management regarding diligence questions for warehouse properties

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/11/2025	0.2	Correspond with Company management regarding diligence questions for real estate plants
Webber, Dan	9/11/2025	0.1	Review correspondences from S. Park (PWC) regarding diligence questions from lenders
Webber, Dan	9/11/2025	0.1	Correspond with M. Dvorak, B. Weiland (A&M) regarding certain company litigation
Webber, Dan	9/11/2025	0.3	Correspond with Company management regarding diligence questions for non-manufacturing real estate
Webber, Dan	9/11/2025	0.4	Call with N. Grossi, T. Simion, D. Webber (A&M), E. Swager, N. Howard, M. Young (K&E) regarding preparation for upcoming management meetings
Weiland, Brad	9/11/2025	0.6	Conference call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline diligence updates and open items
Weiland, Brad	9/11/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re legal diligence items
Weiland, Brad	9/11/2025	0.2	Correspond with C. O'Toole (A&M) re diligence items
Weiland, Brad	9/11/2025	0.2	Research and analyze materials for diligence responses
Weiland, Brad	9/11/2025	0.4	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M) re lender due diligence requests
Dvorak, Michael	9/12/2025	1.9	Finalize statements and schedules diligence responses for ad hoc group
Loop, Stuart	9/12/2025	1.8	Build mechanics for risks and opportunities seasonality tool by division for costs to achieve and capital expenditures
O'Toole, Colin	9/12/2025	1.1	Analyze various responses regarding Special Committee Requests, updated request list, posted files to K&E Box share site, communicate update to K&E team
O'Toole, Colin	9/12/2025	0.7	Update A&M Akin legal diligence tracker, prepared for circulation to Akin team
O'Toole, Colin	9/12/2025	0.4	Assess request from the Company regarding Alix financial trending questions, provided documents and clarification to facilitate responses
O'Toole, Colin	9/12/2025	0.3	Analyze open diligence requests as of 9/12 am
O'Toole, Colin	9/12/2025	1.2	Update weekly diligence overview deck, prepared for external sharing
O'Toole, Colin	9/12/2025	0.8	Assess multiple responses/files received regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team
Rybarczyk, Jodi	9/12/2025	0.7	Call with J. Rybarczyk (A&M) and the Company accounting team to discuss various due diligence requests
Rybarczyk, Jodi	9/12/2025	1.6	Prepare Excel support files to address June and July MOR diligence requests from committee
Rybarczyk, Jodi	9/12/2025	1.8	Draft responses to creditors' committee diligence items based on Company provided inputs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	9/12/2025	0.8	Discuss with Ad Hoc Lender Advisors regarding next steps on customer overview presentations and follow-up diligence with management
Simion, Tony	9/12/2025	0.8	Review materials prior to being loaded to data room for Special Committee Advisors due diligence requests
Simion, Tony	9/12/2025	0.3	Review and provide comments to responses for Special Committee counsel diligence questions
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #2
Simion, Tony	9/12/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #3
Simion, Tony	9/12/2025	1.7	Review materials provided by Management to the Ad Hoc Advisors regarding customer level profitability and program level detail
Webber, Dan	9/12/2025	0.2	Correspond with C. O'Toole, T. Simion, N. Grossi, C. Turner (A&M) regarding presentation materials to summarize AP balances by type and by jurisdiction
Webber, Dan	9/12/2025	0.1	Correspond with J. Vairo (Alix) regarding diligence questions related to cash balances
Webber, Dan	9/12/2025	0.1	Correspond with L. Postolos, G. Schmelter (A&M) regarding cash balance diligence question from Alix
Webber, Dan	9/12/2025	0.2	Correspond with N. Howard, et al. (K&E) regarding management files received that support for chapter 11 opportunities
Webber, Dan	9/12/2025	2.1	Prepare presentation materials to summarize prepetition AP balances by type and by jurisdiction
Weiland, Brad	9/12/2025	0.3	Correspond with A. Shahbain (A&M), N. Caruso (A&M), J. Rybarczyk (A&M) re due diligence items
Weiland, Brad	9/12/2025	0.4	Review and analyze follow-up diligence requests from lender advisors
Weiland, Brad	9/12/2025	0.4	Review due diligence response materials
Webber, Dan	9/13/2025	0.1	Correspond with C. O'Toole (A&M) regarding feedback to schedules of prepetition AP balances
Campbell, Lyndsay	9/15/2025	1.3	Review interim diligence tracker for accuracy and completeness
Campbell, Lyndsay	9/15/2025	1.4	Create liabilities summary to support diligence review
Campbell, Lyndsay	9/15/2025	1.7	Compile diligence schedules and reconcile account-level details
Campbell, Lyndsay	9/15/2025	1.9	Prepare analysis schedules for diligence reporting and review
Cook, Jacob	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
Grossi, Nick	9/15/2025	0.4	Review and provide responses to AHG diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Hamerski, Grace	9/15/2025	2.3	Prepare summary of 2025 YTD income statement financials for lender diligence request
O'Toole, Colin	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
O'Toole, Colin	9/15/2025	1.1	Call with A. Shahbain & C. O'Toole (A&M) with the Company, EY financial due diligence teams to discuss shared services costs
O'Toole, Colin	9/15/2025	0.3	Analyze new request from SVP related to a factoring arrangement, updated A&M diligence tracker
O'Toole, Colin	9/15/2025	0.6	Assess responses received from the Company regarding Mexico entity-level financials, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/15/2025	0.3	Analyze open diligence requests as of 9/15 am
O'Toole, Colin	9/15/2025	0.4	Analyze response received from the Company counsel regarding Akin legal requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/15/2025	1.1	Assess request from EY Diligence team for Fixed asset listing, searched A&M archive for files to locate, posted to VDR, communicated update to EY team
O'Toole, Colin	9/15/2025	0.6	Assess request from Houlihan Lokey for Customer Support documentation, updated A&M diligence tracker, networked internally to locate relevant files, communicated response to HL team
O'Toole, Colin	9/15/2025	0.4	Prepare Akin diligence tracker for external circulation, shared with Akin team
O'Toole, Colin	9/15/2025	0.4	Assess response received from the Company regarding Akin legal requests, updated A&M diligence tracker, communicated update to Akin team
Shahbain, Abraham	9/15/2025	0.6	Respond to diligence requests from other advisors related to financial and legal diligence
Shahbain, Abraham	9/15/2025	1.1	Call with A. Shahbain & C. O'Toole (A&M) with Company, EY financial due diligence teams to discuss shared services costs
Shahbain, Abraham	9/15/2025	0.3	Call with A. Shahbain, J. Cook and C. O'Toole (A&M) with Company to discuss EY financial diligence requests
Shiffman, David	9/15/2025	0.9	Prepare diligence responses for weekly call with vendor
Simion, Tony	9/15/2025	0.6	Discuss with Ad Hoc Lender Advisors regarding follow ups for this week regarding customer level information for data packs
Webber, Dan	9/15/2025	0.6	Working sessions with E. Swager, M. Young (K&E) regarding chapter 11 opportunities
Webber, Dan	9/15/2025	0.1	Correspond with M. Zeiss (A&M) regarding collection of certain supplier contracts
Webber, Dan	9/15/2025	1.7	Revise chapter 11 opportunity materials related to real estate based on revised inputs from management
Webber, Dan	9/15/2025	0.1	Correspond with C. O'Toole (A&M) regarding fixed asset registers
Weiland, Brad	9/15/2025	0.4	Review and analyze diligence requests and potential responses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	9/15/2025	0.3	Correspond with G. Leiter (Alix), M. Dvorak (A&M) re diligence items
Campbell, Lyndsay	9/16/2025	0.9	Tie out diligence schedules to source data for reconciliation
Campbell, Lyndsay	9/16/2025	1.7	Develop liabilities schedules for diligence review and reporting
Campbell, Lyndsay	9/16/2025	1.8	Revise consolidated diligence workpapers per reviewer feedback
Campbell, Lyndsay	9/16/2025	2.3	Consolidate balance sheet items for diligence schedules and slides
Dvorak, Michael	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests
Hamilton, Makenna	9/16/2025	1.0	Map all payroll transactions for WE 9/12 in Japan
Hamilton, Makenna	9/16/2025	1.3	Map all payroll transactions for WE 9/12 in EMEA
Hamilton, Makenna	9/16/2025	1.1	Map all payroll transactions for WE 9/12 in NAFTA
Loop, Stuart	9/16/2025	0.5	Working sessions with S. Loop, D. Webber (A&M), E. Swager, M. Young (K&E) regarding chapter 11 opportunities
O'Toole, Colin	9/16/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss outstanding priority diligence requests
O'Toole, Colin	9/16/2025	0.4	Call with C. O'Toole (A&M) with the Company and EY to kick-off IT/Technology due diligence workstream
O'Toole, Colin	9/16/2025	0.6	Analyze responses received from the Company regarding Akin Russia wind-down requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.6	Analyze responses received from the Company regarding Akin the Company Suspension requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.9	Call with C. O'Toole (A&M) with the Company and EY to discuss GTS financial due diligence topics
O'Toole, Colin	9/16/2025	0.4	Assess responses received from the Company regarding Akin Myanmar requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/16/2025	0.3	Assess open diligence requests as of 9/16 am
Rybarczyk, Jodi	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests
Shahbain, Abraham	9/16/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss outstanding priority diligence requests
Webber, Dan	9/16/2025	1.7	Revise summary of office space and warehouse footprint strategy based on latest information provided by management for the purposes of chapter 11 opportunity analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/16/2025	0.5	Working sessions with S. Loop, D. Webber (A&M), E. Swager, M. Young (K&E) regarding chapter 11 opportunities
Webber, Dan	9/16/2025	2.4	Prepare summary of manufacturing plant footprint strategy for purposes of chapter 11 opportunity analysis
Webber, Dan	9/16/2025	0.3	Correspond with L. Postolos (A&M) regarding action items needed related to trial balance summary for the purposes of chapter 11 opportunity analysis
Webber, Dan	9/16/2025	0.8	Revise summary of prepetition AP balances for the purposes of chapter 11 opportunity analysis
Weiland, Brad	9/16/2025	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re schedules and statements diligence requests
Campbell, Lyndsay	9/17/2025	0.7	Revise diligence schedules for accuracy and supporting notes
Campbell, Lyndsay	9/17/2025	2.2	Update diligence workpapers per reviewer comments and feedback
Campbell, Lyndsay	9/17/2025	1.1	Reconcile diligence totals to source data for confirmation
Campbell, Lyndsay	9/17/2025	1.8	Prepare supporting schedules for diligence requests
O'Toole, Colin	9/17/2025	0.3	Analyze new diligence requests related to the lost business from a certain VW model, updated A&M diligence tracker
O'Toole, Colin	9/17/2025	0.4	Assess open diligence requests as of 9/17 am
O'Toole, Colin	9/17/2025	0.5	Call with A. Shahbain & C. O'Toole (A&M) with Company and EY financial due diligence teams to discuss employee census, availability of desired employee attributes
O'Toole, Colin	9/17/2025	0.6	Analyze responses received from the Company regarding Akin environmental requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	9/17/2025	0.3	Assess request from the Company regarding DSO calculations, located relevant calculation, shared with the Company team to facilitate response to Alix
O'Toole, Colin	9/17/2025	0.5	Call with Company HR, C. O'Toole (A&M) and A. Shahbain (A&M) to discuss open diligence requests
Shahbain, Abraham	9/17/2025	0.5	Call with A. Shahbain & C. O'Toole (A&M) with Company and EY financial due diligence teams to discuss employee census, availability of desired employee attributes
Shahbain, Abraham	9/17/2025	0.7	Respond to diligence requests related to company overview data
Shiffman, David	9/17/2025	0.6	Correspond with UK pension trustee advisors regarding latest DIP developments
Shiffman, David	9/17/2025	0.8	Review responses and supporting materials for vendor diligence requests with Treasury ahead of weekly call
Shiffman, David	9/17/2025	1.0	Weekly diligence call with vendor, the Company and advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	9/17/2025	1.2	Attend meeting with Ad Hoc Lender Advisors regarding footprint rationalization, customer profitability summary, and near term discussions on customer support
Webber, Dan	9/17/2025	1.1	Call with E. Swager, N. Adzima (K&E), Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Webber, Dan	9/17/2025	0.1	Correspond with J. Tutty (Alix) regarding certain diligence requests related to AP
Webber, Dan	9/17/2025	0.2	Correspond with J. Vairo, C. Pope (Alix) regarding certain diligence requests related to AP
Webber, Dan	9/17/2025	0.4	Revise warehouse summary presentation based on revised materials from management
Weiland, Brad	9/17/2025	0.2	Correspond with C. O'Toole (A&M), E. Swager (K&E) re due diligence re factoring arrangements
Campbell, Lyndsay	9/18/2025	1.7	Clean diligence workpapers for accuracy and formatting requests
Campbell, Lyndsay	9/18/2025	1.6	Compile exhibits for diligence package and supporting review
Campbell, Lyndsay	9/18/2025	1.6	Update diligence schedules per review and reconciliation process
Campbell, Lyndsay	9/18/2025	1.7	Prepare September diligence schedules and reconcile source data
Cook, Jacob	9/18/2025	0.3	Prepare FDM reporting materials for distribution to UCC re: WE 9/12 vendor spend
Cook, Jacob	9/18/2025	0.4	Draft answers re: pension diligence materials from UCC
Hamilton, Makenna	9/18/2025	1.4	Categorize payroll on sub-category level in EMEA
Hamilton, Makenna	9/18/2025	1.8	Categorize payroll on sub-category level in "Other Regions"
Hamilton, Makenna	9/18/2025	1.1	Map all payroll transactions for WE 9/12 in "Other Regions"
Hamilton, Makenna	9/18/2025	1.6	Categorize payroll on sub-category level in Japan
Hamilton, Makenna	9/18/2025	1.7	Categorize payroll on sub-category level in NAFTA
O'Toole, Colin	9/18/2025	1.7	Update A&M diligence tracker for 106 new Akin legal requests, created appendix tables to be filled in by the Company, created annex as per Akin's file
O'Toole, Colin	9/18/2025	1.9	Analyze ~105 new legal requests from Akin team, cross-referenced against prior/existing Akin requests to check for overlap, communicated assessment findings to K&E team
O'Toole, Colin	9/18/2025	0.4	Call with B. Weiland & C. O'Toole (A&M) with Alix to discuss factoring arrangements and associated accounting
O'Toole, Colin	9/18/2025	0.4	Analyze response received from A&M case services team regarding Alix factoring request, updated A&M diligence tracker, communicated update to Alix team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	9/18/2025	0.4	Assess the Company response to Alix DSO request, updated A&M diligence tracker, communicated response to Alix team
O'Toole, Colin	9/18/2025	0.4	Assess open diligence requests as of 9/18 am
O'Toole, Colin	9/18/2025	0.2	Assess Alix follow-up request on DSO calculations, communicated request to the Company team
O'Toole, Colin	9/18/2025	0.2	Research July Management P&L's as requested by Alix & EY, communicated ask to the Company for files
Simion, Tony	9/18/2025	0.9	Discuss with Ad Hoc Lender Advisors regarding progress and open items regarding diligence questions on customer level information in preparation for negotiations
Simion, Tony	9/18/2025	0.8	Attend meeting with Ad Hoc Lender Advisors and management regarding customer ask and program profitability discussion
Simion, Tony	9/18/2025	0.6	Attend meeting with Ad Hoc Lenders Advisors and management regarding vendor negotiations and payment strategy
Webber, Dan	9/18/2025	0.1	Correspond with A. Shahbain, J. Cook (A&M) regarding pension diligence questions
Weiland, Brad	9/18/2025	0.2	Correspond with M. Dvorak (A&M) re reverse factoring diligence items
Weiland, Brad	9/18/2025	0.5	Review and analyze reverse factoring data for diligence responses
Weiland, Brad	9/18/2025	0.3	Telephone conference with AlixPartners team members re diligence requests
Weiland, Brad	9/18/2025	0.2	Correspond with E. Swager (K&E), C. O'Toole (A&M) re reverse factoring diligence response
Weiland, Brad	9/18/2025	0.4	Call with B. Weiland & C. O'Toole (A&M) with Alix to discuss factoring arrangements and associated accounting
Weiland, Brad	9/18/2025	0.3	Follow up re factoring clams diligence response
Campbell, Lyndsay	9/19/2025	1.6	Assist with formatting edits to diligence workpapers and exhibits
Campbell, Lyndsay	9/19/2025	1.3	Review diligence schedules for accuracy and reconciliation
Campbell, Lyndsay	9/19/2025	0.9	Support reconciliation of diligence tracker and backup schedules
Dvorak, Michael	9/19/2025	2.7	Prepare summary of reverse factoring balances for ad hoc advisors
Korol, Sammy	9/19/2025	0.8	Call with D. Shiffman, S. Korol (A&M), and Alix Partners to discuss updates to extended monthly DIP forecast and liquidity outlook
O'Toole, Colin	9/19/2025	0.3	Assess new Alix request for certain customer agreements, updated A&M diligence tracker, communicated request to K&E team
O'Toole, Colin	9/19/2025	0.8	Analyze follow-up legal requests from Akin, updated A&M diligence tracker
O'Toole, Colin	9/19/2025	0.4	Analyze open diligence requests as of 9/19 am

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	9/19/2025	0.8	Call with D. Shiffman, S. Korol (A&M), and Alix Partners to discuss updates to extended monthly DIP forecast and liquidity outlook
Webber, Dan	9/19/2025	0.4	Prepare revised prepetition AP balance analysis at the request of lender advisors
Webber, Dan	9/19/2025	0.2	Correspond with Company management and H. Bierbaum (EY) regarding summary of manufacturing plants
Webber, Dan	9/19/2025	0.2	Correspond with C. O'Toole (A&M) regarding prepetition accounts payable balances
Campbell, Lyndsay	9/20/2025	1.3	Compile draft diligence schedules for review and supporting analysis
Campbell, Lyndsay	9/20/2025	1.1	Proof draft diligence schedules for accuracy and completeness
Shahbain, Abraham	9/21/2025	0.5	Review diligence data received from company based on request from ad hoc lender groups
Shahbain, Abraham	9/21/2025	0.5	Review diligence data received from company based on request from ad hoc lender group
Weiland, Brad	9/21/2025	0.2	Correspond with C. O'Toole (A&M) re due diligence items
Campbell, Lyndsay	9/22/2025	2.1	Assist with diligence requests for account data and disclosures
Campbell, Lyndsay	9/22/2025	2.2	Prepare September diligence schedules for review and reconciliation
Campbell, Lyndsay	9/22/2025	1.6	Clean diligence workpapers for accuracy and detailed review
Campbell, Lyndsay	9/22/2025	1.8	Review diligence schedules for accuracy and completeness
Dvorak, Michael	9/22/2025	1.6	Revise reverse factoring summary for ad hoc advisors
Korol, Sammy	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
O'Toole, Colin	9/22/2025	0.3	Assess responses from A&M and K&E teams regarding Alix contract request, redirected request to Company management
O'Toole, Colin	9/22/2025	0.4	Analyze daily plant operations dashboard received from the Company, packaged for external distribution, shared with SVP & Alix team
O'Toole, Colin	9/22/2025	0.4	Assess weekly volume dashboard received from the Company, packaged for external distribution, shared with SVP & Alix team
O'Toole, Colin	9/22/2025	0.4	Analyze response received from the Company regarding UCC requests, updated A&M diligence tracker, communicated response to FTI team
O'Toole, Colin	9/22/2025	0.3	Analyze file receive from A&M Case Management team, updated request list, communicated response to Alix team
O'Toole, Colin	9/22/2025	0.4	Assess open diligence requests as of 9/22 am
O'Toole, Colin	9/22/2025	0.8	Call with A. Shahbain & C. O'Toole (A&M) with the Company to discuss new Akin legal requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shahbain, Abraham	9/22/2025	0.8	Call with A. Shahbain & C. O'Toole (A&M) with the Company to discuss new Akin legal requests
Shahbain, Abraham	9/22/2025	0.8	Review and provide feedback on diligence requests from external advisors
Shahbain, Abraham	9/22/2025	0.7	Review and respond to financial statement related diligence
Shiffman, David	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
Simion, Tony	9/22/2025	0.8	Review materials collected for OEM #2 regarding program profitability from Management
Simion, Tony	9/22/2025	0.4	Attend meeting with Management and Ad Hoc advisors regarding OEM diligence requests on OEM #1
Waismann, Heitor	9/22/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.12
Webber, Dan	9/22/2025	0.1	Correspond with B. Weiland, M. Dvorak (A&M) regard summary of certain claims in Morocco
Weiland, Brad	9/22/2025	0.3	Correspond with C. O'Toole (A&M), E. Swager (K&E) re due diligence
Campbell, Lyndsay	9/23/2025	2.3	Revise September diligence schedules per comments from reviewers
Campbell, Lyndsay	9/23/2025	1.4	Proof formatting for diligence schedules to ensure compliance
Campbell, Lyndsay	9/23/2025	0.9	Respond to formatting requests on diligence workpapers and exhibits
Grossi, Nick	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
O'Toole, Colin	9/23/2025	0.6	Prepare draft email of consolidated flash reports for Volume, liquidity, and plant operations, shared internally with A&M team, incorporated feedback, shared with the Company
O'Toole, Colin	9/23/2025	0.3	Assess open diligence requests as of 9/23 AM
O'Toole, Colin	9/23/2025	0.3	Assess response received from the Company regarding Alix DSO questions, updated A&M diligence tracker, communicated response to Alix team
O'Toole, Colin	9/23/2025	0.4	Call with C. O'Toole (A&M) and the Company to discuss weekly production dashboards and what can be shared externally with Alix & SVP teams
O'Toole, Colin	9/23/2025	1.1	Call with C. O'Toole (A&M), the Company, and EY's financial due diligence team to discuss priority open diligence requests
O'Toole, Colin	9/23/2025	0.4	Analyze response received from the Company regarding Alix contract requests, updated A&M diligence tracker, shared files with Alix team
O'Toole, Colin	9/23/2025	1.4	Revise Akin request list received 9/19 to assign responsible parties, update A&M tracker to incorporate new request list
Shahbain, Abraham	9/23/2025	1.0	Review and respond to benefits related to diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	9/23/2025	0.8	Prepare responses to UK pension trustee advisor diligence requests
Simion, Tony	9/23/2025	0.7	Review emails provided by management on customer contract documents for diligence questions
Simion, Tony	9/23/2025	0.7	Review responses provided by Management regarding Ad Hoc Lender Advisors questions
Simion, Tony	9/23/2025	1.2	Attend meeting with Ad Hock Lender Advisors regarding status of OEM negotiations and footprint rationalization
Simion, Tony	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Webber, Dan	9/23/2025	0.5	Meeting with the company and A&M teams regarding monthly operational report out for key stakeholders
Campbell, Lyndsay	9/24/2025	1.3	Assist with cross-checks for diligence schedules and reporting
Campbell, Lyndsay	9/24/2025	1.6	Revise diligence schedules for accuracy and reconciliation
Campbell, Lyndsay	9/24/2025	1.1	Review September diligence materials for completeness and support
Cook, Jacob	9/24/2025	0.3	Review of previously received employee census for information sharing with internal A&M team
Grossi, Nick	9/24/2025	1.0	Compile and prepare thorough responses to the AHG diligence questions and documentation
Grossi, Nick	9/24/2025	0.5	Review lender diligence and provide comments re: same
O'Toole, Colin	9/24/2025	1.2	Assess a multitude of responses receive from the Company regarding Akin Merger Control/FDI requests, updated A&M diligence tracker, posted files to Box, communicated update to Akin team, sought clarification on numerous requests
O'Toole, Colin	9/24/2025	0.4	Analyze files received form the Company regarding Alix financial request, updated A&M tracker, shared files with Alix team
O'Toole, Colin	9/24/2025	0.6	Assess file received from the Company regarding Akin anti-trust requests, updated A&M diligence tracker, posted file to Box, communicated update to Akin team
O'Toole, Colin	9/24/2025	0.3	Analyze follow-up request from Alix for management P&L's, communicate ask to the Company
O'Toole, Colin	9/24/2025	0.4	Assess open diligence requests as of 9/24 am
Shiffman, David	9/24/2025	0.7	Correspond with Company Legal regarding diligence responses to UK pension trustee advisors
Shiffman, David	9/24/2025	1.0	Weekly diligence call with vendor, the Company and advisors
Simion, Tony	9/24/2025	0.8	Review timeline proposed by Ad Hoc Lender Advisors regarding data requests to advance customer negotiations
Webber, Dan	9/24/2025	0.1	Correspond with S. Bebbington (BDO) regarding diligence requests related to UK pension

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	9/24/2025	0.4	Correspond with A. Shahbain (A&M), M Young (K&E) regarding certain pension diligence questions
Webber, Dan	9/24/2025	0.1	Correspond with Company management and G. Schmelter (A&M) regarding diligence responses to EY requests
Webber, Dan	9/24/2025	0.1	Correspond with D. Shiffman (A&M) regarding diligence requests from BDO
Grossi, Nick	9/25/2025	0.5	Prepare and participate in discussion with B Hunter (Alix) related to matter update
O'Toole, Colin	9/25/2025	0.7	Review new Merger control/FDI requests from Akin, locate names and email addresses of non-legal personnel from the Company, communicate requests to said individuals
O'Toole, Colin	9/25/2025	1.6	Call with C. O'Toole (A&M), the Company, and EY's financial due diligence team to discuss Divisional financials
O'Toole, Colin	9/25/2025	0.3	Analyze response received from Akin team regarding Merger Control & FDI requests, updated A&M diligence tracker, communicated response and clarification to the Company
O'Toole, Colin	9/25/2025	0.4	Assess follow-up request from Akin regarding anti-trust responses, updated A&M diligence tracker, communicated request to the Company
O'Toole, Colin	9/25/2025	0.3	Analyze open diligence requests as of 9/25 am
Shahbain, Abraham	9/25/2025	0.9	Respond to diligence requests related to historical payments
Shiffman, David	9/25/2025	0.5	Call with AHG advisors to review latest DIP projections and related diligence
Simion, Tony	9/25/2025	0.5	Attend meeting with Ad Hoc Lenders advisors on OEM discussions and next steps
Webber, Dan	9/25/2025	0.3	Correspond with T. Luangkhot, et al. (Alix), M. Young, et al. (K&E) regarding diligence questions related to pensions
O'Toole, Colin	9/26/2025	0.8	Analyze contact information received from A&M team, prepared standalone diligence trackers for Commercial, Tax, IP, shared new Akin requests with each functional area of the Company
O'Toole, Colin	9/26/2025	1.5	Call with C. O'Toole (A&M), the Company and EY's financial due diligence team to discuss ELS division
O'Toole, Colin	9/26/2025	0.9	Analyze correspondence from K&E team regarding Special Committee requests, determined appropriate parties at the Company to address, communicated requests
O'Toole, Colin	9/26/2025	0.4	Assess open diligence requests as of 9/26 am
O'Toole, Colin	9/26/2025	0.8	Call with C. O'Toole (A&M), the Company and EY's financial due diligence team to discuss RD division
O'Toole, Colin	9/26/2025	1.3	Assess additional diligence requests received from Akin team, updated A&M diligence tracker, routed requests to appropriate individuals at the Company
Shahbain, Abraham	9/26/2025	0.7	Review and respond to diligence requests related to diligence and human resources

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	9/26/2025	0.4	Call with Ad Hoc Lenders advisors regarding open items with top customer diligence questions
Webber, Dan	9/26/2025	0.2	Correspond with Company management and J. Tutty (Alix) regarding certain international IP diligence questions
Waismann, Heitor	9/28/2025	1.2	Prepare comments to Alix Partners question on extended cash flow forecast supporting materials
Chester, Monte	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Dvorak, Michael	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company and AHG principals re: to cash management
Grossi, Nick	9/29/2025	0.5	Prepare and participate in weekly update call with PJT, K&E and AHG advisors
Grossi, Nick	9/29/2025	0.7	Prepare materials to support AHG advisor working session
Grossi, Nick	9/29/2025	0.5	Prepare and participate in discussion with Company and AHG principals re: to liquidity forecasting and extended budget
Korol, Sammy	9/29/2025	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review weekly variance report for W/E 9.19
O'Toole, Colin	9/29/2025	0.3	Analyze request from Akin for supplier data, drafted correspondence to A&M team to request data needed to fulfill these requests
O'Toole, Colin	9/29/2025	0.4	Assess response from A&M Case services regarding Akin request, shared correspondence with K&E team to track down info needed to fulfill request
O'Toole, Colin	9/29/2025	0.9	Correspond with various members of the Company to gain files needed for sharing with AVP and Alix teams, compiled various reports, communicate weekly update to Alix and SVP teams, post files to Box for UCC
O'Toole, Colin	9/29/2025	0.6	Analyze data received from A&M team regarding Morocco-based suppliers, populated Akin templates as requested
O'Toole, Colin	9/29/2025	0.6	Analyze follow-up requests from Akin team regarding Merger Control & FDI requests, update A&M diligence tracker, communicates requests to the Company
O'Toole, Colin	9/29/2025	0.4	Assess open diligence requests as of 9/29 am
Rybarczyk, Jodi	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items
Shiffman, David	9/29/2025	1.0	Calls with SVP, AHG advisors and Management to review liquidity and diligence initiatives
Weiland, Brad	9/29/2025	0.6	Telephone conference among J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re reporting requirements and diligence items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	9/29/2025	0.3	Review diligence items re bank accounts and status re same
Chester, Monte	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Dvorak, Michael	9/30/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re diligence status and responses
Dvorak, Michael	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
O'Toole, Colin	9/30/2025	0.3	Assess Alix/EY request for FY24 fixed asset roll-forward, updated A&M diligence tracker, communicate request to A&M team member
O'Toole, Colin	9/30/2025	0.3	Analyze Alix follow-up request regarding reverse-factoring arrangements, updated A&M diligence tracker, communicated ask to A&M case services team
O'Toole, Colin	9/30/2025	0.6	Research A&M repository of legal entity listings to fulfill special committee request, exchanged correspondence with A&M team members, redirected request to the Company
O'Toole, Colin	9/30/2025	0.9	Call with C. O'Toole (A&M), the Company and EY Financial Due diligence teams to discuss priority outstanding diligence requests
O'Toole, Colin	9/30/2025	0.4	Assess responses from the Company regarding UCC volume requests, updated A&M diligence tracker, communicated responses to UCC/advisors
O'Toole, Colin	9/30/2025	0.4	Assess follow-up financial trending requests from Alix, update A&M diligence tracker, communicate requests to the Company
O'Toole, Colin	9/30/2025	0.4	Analyze UCC requests on Weekly Volume performance, updated diligence request list, communicated requests to the Company
O'Toole, Colin	9/30/2025	0.8	Analyze Special Committee follow-up requests received from K&E, updated A&M diligence tracker, communicated requests to various parties at the Company and the A&M team
O'Toole, Colin	9/30/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss priority outstanding diligence requests
O'Toole, Colin	9/30/2025	0.4	Assess additional follow-up requests from FTI (UCC) regarding weekly volume trends, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	9/30/2025	0.3	Assess open diligence requests as of 9/30 am
Rybarczyk, Jodi	9/30/2025	1.4	Prepare August monthly operating report support file for committee diligence requests
Rybarczyk, Jodi	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Shahbain, Abraham	9/30/2025	0.4	Call with A. Shahbain & C. O'Toole (A&M) with Alix team to discuss priority outstanding diligence requests
Simion, Tony	9/30/2025	0.8	Attend meeting with Ad Hoc Advisors to discuss customer negotiations timeline and meeting with BU leadership
Weiland, Brad	9/30/2025	0.5	Conference with J. Rybarczyk (A&M), B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re diligence follow-ups and case updates
Weiland, Brad	9/30/2025	0.3	Review factoring arrangements for diligence response

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Weiland, Brad	9/30/2025	0.5	Research and analyze diligence requests and potential responses to same
Weiland, Brad	9/30/2025	0.3	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re diligence status and responses
Weiland, Brad	9/30/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re factoring diligence
Weiland, Brad	9/30/2025	0.4	Correspond and follow up re diligence with the Company, C. O'Toole (A&M), M. Dvorak (A&M)
Subtotal		**1,106.7**	

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Weiland, Brad	9/3/2025	0.2	Correspond with M. Chester (A&M) re employee items
Weiland, Brad	9/3/2025	0.3	Review and analyze employee compensation data
Hernandez, Dylan	9/5/2025	1.2	Review and discussion of previous programs and analysis of potential Key Employee Incentive Plan for prior retention participants
Hirschbuehler, Ryan	9/15/2025	2.6	Analyze and refine of distressed compensation peer group
Hirschbuehler, Ryan	9/15/2025	2.9	Form peer group for distressed compensation market test
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Chemicals, Transportation, and Automotive
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Manufacturing, Technology, and Telecommunications
Hernandez, Dylan	9/16/2025	1.6	Research and analyze CRO fixed monthly fee for Entertainment, Industrial, and Healthcare
Hernandez, Dylan	9/16/2025	1.9	Research and analyze CRO fixed monthly fee for Real Estate, Consumer Products, and Oil & Gas
Hernandez, Dylan	9/16/2025	1.7	Research and analyze CRO fixed monthly fee for Airlines, Retail, and Energy
Hirschbuehler, Ryan	9/16/2025	2.8	Research CRO compensation structures from previous comparable bankruptcies
Hirschbuehler, Ryan	9/16/2025	2.1	Create CRO compensation structures deliverable to only include fixed monthly fee structures
Hirschbuehler, Ryan	9/16/2025	2.7	Further analysis of CRO compensation structures
Cumberland, Brian	9/17/2025	0.8	Review compensation structure and benchmarking
Hernandez, Dylan	9/17/2025	1.7	Research and analyze CRO fixed monthly fee for Pharmaceuticals, Engineering, and Fashion
Hernandez, Dylan	9/17/2025	1.7	Research and analyze CRO fixed monthly fee for Energy Services, Real Estate Trusts, and Manufacturing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Logistics, Media, and Apparel
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Financial Services, Utilities, and Banking
Hernandez, Dylan	9/17/2025	1.6	Research and analyze CRO fixed monthly fee for Shipping, Industrials, and Consumer Goods
Hirschbuehler, Ryan	9/17/2025	2.9	Verify distressed compensation market test comparator data for CEO and CFO positions
Hirschbuehler, Ryan	9/17/2025	1.7	Verify distressed compensation market test comparator data for non-CEO and non-CFO positions
Hirschbuehler, Ryan	9/17/2025	1.4	Create summary stats and takeways for the distressed compensation market test
Hernandez, Dylan	9/18/2025	0.9	Review and validate distressed compensation market test data across CEO, CFO, and non-CEO executive roles
Hirschbuehler, Ryan	9/18/2025	1.8	Verify market compensation test data
Hirschbuehler, Ryan	9/18/2025	1.9	Verify historical compensation test data
Hernandez, Dylan	9/19/2025	2.8	Direct and refine summary statistics and key takeaways for the distressed compensation market test
Hernandez, Dylan	9/19/2025	2.1	Oversee verification of both market and historical compensation test data to ensure accuracy and consistency
Hirschbuehler, Ryan	9/19/2025	2.8	Research KEIP Comparator Metrics for distressed comparator peers
Hirschbuehler, Ryan	9/22/2025	2.4	Create KEIP Comparator Metrics deliverable included in strawman KEIP report
Cumberland, Brian	9/23/2025	2.8	Review KEIP deck and provide feedback
Simion, Tony	9/23/2025	1.3	Review and provide comments to draft key employee incentive plan presentation in preparation for meeting with Management
Hernandez, Dylan	9/25/2025	2.1	Review and guide development of KEIP Comparator Metrics and associated deliverables for inclusion in the strawman KEIP report
Hernandez, Dylan	9/26/2025	1.8	Provide feedback and finalize strawman KEIP summaries, including base salaries, performance periods, opportunities, and annualized participant data
Hirschbuehler, Ryan	9/26/2025	2.7	Create strawman KEIP summary, detailing base salaries, performance periods, KEIP opportunity, and annualized KEIP data for the KEIP participants
Hirschbuehler, Ryan	9/26/2025	2.9	Summarize strawman KEIP, describing the various elements to be considered in the program
Hirschbuehler, Ryan	9/29/2025	2.4	Analyze and refine of distressed compensation peer group for Key Employee Retention Program ("KERP")
Hirschbuehler, Ryan	9/30/2025	2.9	Verify KERP distressed compensation market test comparator data for CEO and CFO positions
Subtotal		**71.8**	

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/2/2025	0.9	Correspond with J. Zhu (A&M) regarding best practices for detailed time reporting and information needed for June
Weiland, Brad	7/2/2025	0.3	Correspond with N. Simoneaux (A&M) re: preparation of fee application by non-U.S. A&M teams
Weiland, Brad	7/2/2025	0.3	Review fee application preparation process and timing considerations re: non-U.S. A&M teams
Weiland, Brad	7/3/2025	0.2	Correspond with N. Simoneaux re: preparation of fee application, including non-U.S. A&M time entries
Campbell, Lyndsay	7/7/2025	0.7	Follow up on outstanding June DTR files
Campbell, Lyndsay	7/7/2025	0.6	Correspond with B. Weiland (A&M) regarding fee application process to streamline communications
Campbell, Lyndsay	7/8/2025	1.3	Review UST guidelines on fee application standards
Campbell, Lyndsay	7/8/2025	0.6	Correspond with N. Corbett regarding fee app requirements and necessary items for processing
Campbell, Lyndsay	7/9/2025	0.4	Create email distribution list to ensure all members receive DTR updates
Campbell, Lyndsay	7/9/2025	0.7	Add additional member personal details and integrate additional members into model
Campbell, Lyndsay	7/9/2025	1.4	Modify staff overview so rates, group, position and billed hours are on one schedule
Campbell, Lyndsay	7/10/2025	0.6	Create consistent naming convention for individual DTR files and create file system for monthly files
Campbell, Lyndsay	7/10/2025	0.6	Update matter codes based on case specific code descriptions
Campbell, Lyndsay	7/10/2025	1.9	Create code recon to analyze amount of entries per code
Campbell, Lyndsay	7/10/2025	1.2	Verify entry recon ties out to original DTR entry amounts
Campbell, Lyndsay	7/14/2025	1.3	Correspond with new team members DTR best practices and our current process for the fee app
Campbell, Lyndsay	7/14/2025	2.7	Merge individual DTRs into master Excel sheet
Campbell, Lyndsay	7/14/2025	0.4	Correspond with team regarding outstanding DTR entries
Campbell, Lyndsay	7/15/2025	1.1	Clean up formatting and ensured consistency across sheets
Campbell, Lyndsay	7/15/2025	1.9	Coordinate with team for missing or unclear DTRs
Campbell, Lyndsay	7/15/2025	0.6	Review prior entries for compliance with general guidelines
Campbell, Lyndsay	7/15/2025	0.3	Correspond with team member regarding internal time keeping issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/16/2025	1.7	Follow up with internal time keeping variances to ensure consistency
Campbell, Lyndsay	7/16/2025	1.2	Review meeting logs to identify duplicates
Campbell, Lyndsay	7/17/2025	2.3	Confirm attendance across all meeting entries
Campbell, Lyndsay	7/18/2025	1.6	Flag meetings with missing participant entries
Campbell, Lyndsay	7/18/2025	0.9	Audit Meeting ID formatting across entries
Campbell, Lyndsay	7/18/2025	1.9	Build logic to count participants per Meeting ID
Campbell, Lyndsay	7/18/2025	2.3	Compare actual vs expected entries for each meeting
Campbell, Lyndsay	7/19/2025	1.2	Check for duplicate work descriptions across dates
Campbell, Lyndsay	7/19/2025	2.8	Finalize reconciliation of Meeting IDs and attendance
Campbell, Lyndsay	7/21/2025	2.9	Verify full-day entries total appropriate hours
Campbell, Lyndsay	7/21/2025	1.8	Ensure each entry reflects a unique task
Campbell, Lyndsay	7/21/2025	0.9	Validate calendar invites match DTR entries
Campbell, Lyndsay	7/21/2025	0.4	Compare daily hour totals across professionals
Campbell, Lyndsay	7/21/2025	0.4	Call with A. Shahbain and L. Campbell (A&M) to discuss reconciliation analysis
Corbett, Natalie	7/21/2025	1.1	Prepare templates for first fee application
Shahbain, Abraham	7/21/2025	0.4	Call with A. Shahbain and L. Campbell (A&M) to discuss reconciliation analysis
Weiland, Brad	7/21/2025	0.2	Correspond with L. Campbell (A&M) re: preparations of fee application
Campbell, Lyndsay	7/22/2025	0.6	Clarify language in admin task entries
Campbell, Lyndsay	7/22/2025	0.3	Summarize naming convention in written reference
Campbell, Lyndsay	7/22/2025	2.2	Create checklist for pre-submission DTR review
Campbell, Lyndsay	7/22/2025	1.7	Confirm descriptions include context where needed
Campbell, Lyndsay	7/23/2025	0.7	Check Tracker tab for missing professionals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/23/2025	0.2	Ensure all listed staff appear in DTR
Campbell, Lyndsay	7/23/2025	0.3	Identify staff with no recorded hours
Campbell, Lyndsay	7/23/2025	0.2	Answer internal questions on formatting standards
Campbell, Lyndsay	7/24/2025	1.1	Review Time Recon tab for mismatches
Campbell, Lyndsay	7/24/2025	2.8	Resolve name inconsistencies between tracker and entries
Campbell, Lyndsay	7/24/2025	0.9	Add late-added professionals to DTR file
Campbell, Lyndsay	7/25/2025	0.7	Spot-check sample entries for accuracy
Campbell, Lyndsay	7/25/2025	0.4	Create summary of key changes for reviewer
Campbell, Lyndsay	7/27/2025	2.7	Create new version of master workbook for upcoming July submissions
Campbell, Lyndsay	7/27/2025	0.7	Set up clean DTR template to begin fresh July tracking process
Campbell, Lyndsay	7/28/2025	0.7	Verify team name formatting aligns with July DTR expectations
Campbell, Lyndsay	7/28/2025	0.9	Pull new staff list and format for July integration
Campbell, Lyndsay	7/28/2025	1.6	Prepare naming convention reference for July DTR submissions
Campbell, Lyndsay	7/28/2025	0.8	Check time coding structure to ensure clean transition into July entries
Campbell, Lyndsay	7/28/2025	1.9	Update Tracker and Staff tabs to reflect July professional assignments
Campbell, Lyndsay	7/28/2025	0.4	Archive completed June files and reset shared folder for July use
Campbell, Lyndsay	7/28/2025	2.2	Reset data validation lists across workbook for July standardization
Campbell, Lyndsay	7/29/2025	0.8	Test DTR template with sample July entries for accuracy
Campbell, Lyndsay	7/29/2025	1.6	Confirm formatting rules and narrative standards for new July entries
Campbell, Lyndsay	7/29/2025	1.2	Pre-populate headers and layout across all July workbook tabs
Campbell, Lyndsay	7/30/2025	0.9	Correspond with team about adding new members and best practices when doing so
Campbell, Lyndsay	7/30/2025	1.9	Message new individuals added to June about DTR best practices and confirm involvement on the team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	7/30/2025	2.4	Add new members to June that inputted time late
Campbell, Lyndsay	7/30/2025	2.1	Reconcile June meetings for new individuals
Campbell, Lyndsay	7/30/2025	1.6	Pull internal time and do final check of June
Campbell, Lyndsay	7/31/2025	0.9	Spot check of entries to ensure all are complete and detailed
Campbell, Lyndsay	7/31/2025	0.2	Correspond with team member with outstanding June DTR
Campbell, Lyndsay	7/31/2025	2.3	Add new team members to July master file
Campbell, Lyndsay	7/31/2025	1.4	Input final June DTR and reconcile meeting entries
Campbell, Lyndsay	7/31/2025	2.7	Modify format of master workbook to automatically update sheets when new members are added
Campbell, Lyndsay	8/1/2025	1.8	Adjust June model to handle additional workstreams
Campbell, Lyndsay	8/1/2025	0.6	Update fee app tracker based on new information received
Campbell, Lyndsay	8/1/2025	1.3	Review common June errors to look out for
Campbell, Lyndsay	8/1/2025	1.4	Update fee app tracker based on new information received
Campbell, Lyndsay	8/1/2025	2.4	Update fee app model with additional team members
Campbell, Lyndsay	8/3/2025	1.7	Compare time entries to time submitted
Campbell, Lyndsay	8/3/2025	2.3	Correspond with team members regarding time discrepancies
Campbell, Lyndsay	8/4/2025	2.9	Add new team members to tracker and schedules
Campbell, Lyndsay	8/4/2025	1.6	Modify entries to be in present tense
Campbell, Lyndsay	8/4/2025	1.4	Review submitted time entries for accuracy
Campbell, Lyndsay	8/4/2025	0.7	Input entries into model to begin reconciliation
Campbell, Lyndsay	8/5/2025	1.1	Modify time entries to be in standardized format
Campbell, Lyndsay	8/5/2025	0.8	Update fee app tracker based on new information received
Campbell, Lyndsay	8/5/2025	0.4	Correspond with team members regarding requested updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	8/5/2025	0.2	Correspond with team members regarding employee time expectations
Campbell, Lyndsay	8/5/2025	2.7	Update entries to add additional information
Campbell, Lyndsay	8/5/2025	2.8	Update schedules with new team member identification
Corbett, Natalie	8/5/2025	1.8	Continue to prepare the templates for first fee application
Campbell, Lyndsay	8/6/2025	2.2	Reconcile meeting information for small workstreams
Campbell, Lyndsay	8/6/2025	1.6	Update entries to be more concise where needed
Campbell, Lyndsay	8/6/2025	1.3	Review newly submitted time entries for accuracy
Campbell, Lyndsay	8/6/2025	0.3	Update fee app tracker based on new information received
Campbell, Lyndsay	8/6/2025	1.9	Compare additional time received and modified time to system
Campbell, Lyndsay	8/7/2025	1.1	Update fee app tracker based on new information received
Campbell, Lyndsay	8/7/2025	1.9	Update entries to add necessary information
Campbell, Lyndsay	8/7/2025	2.3	Review entries for accuracy and continuity
Corbett, Natalie	8/7/2025	1.9	Assist in preparation of first fee application
Corbett, Natalie	8/7/2025	6.1	Assist in preparation of first fee application
Simion, Tony	8/7/2025	1.7	Review June and July post petition expense details
Campbell, Lyndsay	8/8/2025	1.3	Review large blocks of time and request to be split
Campbell, Lyndsay	8/8/2025	2.2	Update naming conventions to be consistent across documentation
Campbell, Lyndsay	8/8/2025	0.6	Review time per code and check if consistent to expectations
Campbell, Lyndsay	8/8/2025	0.4	Update fee app tracker based on new information received
Campbell, Lyndsay	8/8/2025	1.9	Modify entries to be in standardized format
Campbell, Lyndsay	8/9/2025	2.9	Revise June entries based on new information received
Campbell, Lyndsay	8/9/2025	0.6	Update fee app tracker based on new information received

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	8/9/2025	1.2	Check if all professional names are spelled correctly
Campbell, Lyndsay	8/9/2025	2.2	Reconcile meeting descriptions and times for various codes
Campbell, Lyndsay	8/9/2025	2.7	Reconcile meeting descriptions and times for the vendor management code
Campbell, Lyndsay	8/10/2025	1.9	Adjust entries to ensure all are in present tense in June
Campbell, Lyndsay	8/10/2025	2.3	Standardize mentions of company names across entries
Campbell, Lyndsay	8/10/2025	2.9	Reconcile meeting descriptions and times for the cash management code
Campbell, Lyndsay	8/10/2025	0.8	Update entries based on new information provided
Campbell, Lyndsay	8/11/2025	1.2	Create excel document with only reconciled entries
Campbell, Lyndsay	8/11/2025	1.8	Update entries to remove confidential information
Campbell, Lyndsay	8/11/2025	2.1	Adjust entries to ensure all are in present tense in July
Campbell, Lyndsay	8/11/2025	2.4	Review entries by matter code to identify any potential issues
Corbett, Natalie	8/11/2025	0.9	Continue preparation of first fee application
Shahbain, Abraham	8/11/2025	0.7	Review and provide comments on fee app to A&M team
Campbell, Lyndsay	8/12/2025	1.6	Reformate entries based on feedback received
Campbell, Lyndsay	8/12/2025	1.2	Update matter codes to consolidate and remove unused codes
Corbett, Natalie	8/12/2025	2.9	Continue to edit and incorporate edits of first fee application
Simion, Tony	8/12/2025	1.4	Review and provide comments to draft of initial rollup of fee application related to detailed time records and expenses descriptions
Campbell, Lyndsay	8/13/2025	0.8	Update entries with unknown characters
Corbett, Natalie	8/13/2025	1.6	Continue to revise and update fee application
Simion, Tony	8/13/2025	0.9	Review and provide comments to draft of initial rollup of fee application related to detailed time records and expenses descriptions
Weiland, Brad	8/13/2025	0.8	Prepare materials for fee application
Weiland, Brad	8/13/2025	0.2	Correspond with T. Simion (A&M), J. Hertzberg (A&M) re fee application filing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Corbett, Natalie	8/14/2025	4.4	Incorporate edits from counsel and finalize first fee application
Shahbain, Abraham	8/14/2025	1.9	Review of fee app detailed time entries
Simion, Tony	8/14/2025	0.4	Review and edit certain scopes of work descriptions
Campbell, Lyndsay	8/19/2025	2.2	Reconcile variances in time entries
Campbell, Lyndsay	8/20/2025	1.6	Update model to include feedback from council
Weiland, Brad	8/28/2025	0.2	Review expenses for fee application
Weiland, Brad	8/28/2025	0.2	Correspond with N. Corbett (A&M) re preparation of fee application
Campbell, Lyndsay	9/2/2025	1.4	Compile August DTR submissions into schedules and trackers
Campbell, Lyndsay	9/2/2025	1.7	Collect DTRs for August fee application and consolidation review
Weiland, Brad	9/2/2025	0.3	Correspond with T. Simion (A&M) re U.S. Trustee inquiries re fee application
Campbell, Lyndsay	9/3/2025	1.9	Collect and organize August fee app DTRs for consolidation
Campbell, Lyndsay	9/3/2025	2.6	Prepare consolidation schedules for August fee app submission
Corbett, Natalie	9/3/2025	3.1	Consolidate August time for fee application
Campbell, Lyndsay	9/4/2025	1.3	Prepare cross-checks for August fee schedules to ensure accuracy
Campbell, Lyndsay	9/4/2025	2.1	Clean August DTRs for accuracy and consistency in fee schedules
Campbell, Lyndsay	9/4/2025	2.2	Aggregate August DTRs for fee application schedule development
Corbett, Natalie	9/4/2025	1.2	Continue to consolidate August time for fee application
Weiland, Brad	9/4/2025	0.4	Review fee application data and follow up re same
Weiland, Brad	9/4/2025	0.3	Correspond with A. Shahbain (A&M), L. Campbell (A&M) re fee application preparation
Campbell, Lyndsay	9/5/2025	2.8	Compile August fee app schedules and supporting documentation
Campbell, Lyndsay	9/5/2025	1.7	Prepare supporting schedules for August fee app and exhibits
Campbell, Lyndsay	9/5/2025	1.1	Edit footnotes and annotations in August fee app schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Campbell, Lyndsay	9/5/2025	1.6	Review August fee schedules for accuracy and reconciliation
Weiland, Brad	9/5/2025	0.2	Correspond with L. Campbell (A&M), T. Simion (A&M) re fee application
Weiland, Brad	9/5/2025	0.3	Review and revise materials for August 2025 fee application
Campbell, Lyndsay	9/6/2025	1.1	Organize and maintain August DTR tracker for updates and review
Campbell, Lyndsay	9/6/2025	1.6	Finalize initial August DTR collection for fee app submission
Shahbain, Abraham	9/7/2025	0.6	Distribute email to team related to new expense guidelines
Campbell, Lyndsay	9/8/2025	1.2	Prepare supporting exhibits for August fee app submission package
Campbell, Lyndsay	9/8/2025	1.9	Reconcile August schedules with source data for confirmation
Campbell, Lyndsay	9/8/2025	2.2	Update August schedules based on feedback from review process
Campbell, Lyndsay	9/8/2025	2.4	Clean August fee application schedules for accuracy and submission
Corbett, Natalie	9/8/2025	3.3	Compile and review August expenses for fee application
Weiland, Brad	9/8/2025	0.2	Correspond with L. Campbell (A&M), R. Rodriguez (A&M) re materials for fee application
Campbell, Lyndsay	9/9/2025	2.3	Clean August fee schedules for submission consistency and accuracy
Campbell, Lyndsay	9/9/2025	1.2	Review draft August fee app for completeness before finalization
Campbell, Lyndsay	9/9/2025	1.6	Revise August schedules per comments from internal reviewers
Campbell, Lyndsay	9/9/2025	2.1	Update August fee app schedules and incorporate comments
Weiland, Brad	9/9/2025	0.3	Follow up re preparation of fee application materials
Campbell, Lyndsay	9/10/2025	1.1	Assist with edits to August exhibits and formatting requests
Campbell, Lyndsay	9/10/2025	2.4	Prepare revisions to August fee app and supporting schedules
Campbell, Lyndsay	9/10/2025	1.3	Review August schedules for completeness and required elements
Campbell, Lyndsay	9/10/2025	0.9	Reconcile August fee schedules for completeness and accuracy
Corbett, Natalie	9/10/2025	1.1	Incorporate edits to expenses for fee application

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Weiland, Brad	9/10/2025	0.4	Review materials re fee application
Weiland, Brad	9/10/2025	0.2	Correspond with L. Campbell (A&M), R. Rodriguez (A&M) re fee application items
Weiland, Brad	9/10/2025	0.2	Correspond with A. San Luis (A&M) re fee application items
Campbell, Lyndsay	9/11/2025	1.1	Proof formatting for August fee submission to ensure compliance
Campbell, Lyndsay	9/11/2025	1.4	Update schedules for August fee app with revised data inputs
Campbell, Lyndsay	9/11/2025	2.1	Clean August fee schedules for accuracy and reconciliation
Campbell, Lyndsay	9/11/2025	2.6	Revise August fee schedules per comments from review team
Weiland, Brad	9/11/2025	0.2	Correspond with R. Rodriguez (A&M), L. Campbell (A&M) re preparation of fee application
Campbell, Lyndsay	9/12/2025	2.9	Finalize August fee application for submission and distribution
Campbell, Lyndsay	9/12/2025	1.8	Submit final August schedules for review and confirmation
Campbell, Lyndsay	9/12/2025	1.7	Confirm completeness of August fee app before distribution
Campbell, Lyndsay	9/12/2025	1.3	Address last-minute August formatting requests and corrections
Campbell, Lyndsay	9/13/2025	1.2	Review submission package for August fee app and supporting data
Campbell, Lyndsay	9/13/2025	2.3	Edit August fee application per K&E request for revisions
Shahbain, Abraham	9/13/2025	0.6	Review and provide feedback on August fee application
Shahbain, Abraham	9/14/2025	0.4	Review and provide comments on fee app
Weiland, Brad	9/15/2025	0.2	Correspond with A&M team re preparation of fee application
Corbett, Natalie	9/16/2025	0.6	Update fee application to incorporate edits from team
Corbett, Natalie	9/16/2025	1.9	Compile exhibits and generate final draft of fee application
Weiland, Brad	9/16/2025	0.2	Correspond with N. Corbett (A&M) re fee application draft
Weiland, Brad	9/16/2025	0.3	Prepare materials for August fee application
Corbett, Natalie	9/17/2025	0.8	Incorporate additional edits from the team to the fee application and finalize

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Shahbain, Abraham	9/18/2025	0.4	Review and provide comments on fee app
Corbett, Natalie	9/19/2025	0.8	Incorporate edits from counsel to the fee application and finalize
Corbett, Natalie	9/22/2025	0.2	incorporate additional edits from counsel to the August fee app and finalize
Simion, Tony	9/22/2025	1.3	Review and provide edits to preliminary draft of August Fee Application
Weiland, Brad	9/23/2025	0.2	Correspond with L. Campbell (A&M) re status and open items re fee application preparation
Campbell, Lyndsay	9/25/2025	2.2	Collect September DTRs for fee application consolidation
Campbell, Lyndsay	9/25/2025	1.7	Prepare September fee app schedules for submission and review
Campbell, Lyndsay	9/25/2025	1.1	Update September fee app schedules and incorporate reviewer feedback
Campbell, Lyndsay	9/26/2025	1.2	Proof September fee app schedules for accuracy and consistency
Campbell, Lyndsay	9/26/2025	1.8	Prepare analysis schedules for September professional fees
Campbell, Lyndsay	9/26/2025	1.9	Revise September fee app schedules per reviewer feedback
Corbett, Natalie	9/26/2025	1.9	Prepare templates for first interim fee application
Campbell, Lyndsay	9/27/2025	0.7	Update September tracker with new DTR entries for consolidation
Campbell, Lyndsay	9/27/2025	2.1	Support formatting and cleanup of September fee app schedules
Campbell, Lyndsay	9/29/2025	0.9	Review September fee app schedules for accuracy and completeness
Campbell, Lyndsay	9/29/2025	1.9	Clean September fee schedules for accuracy and reconciliation
Campbell, Lyndsay	9/29/2025	2.4	Prepare final September fee app schedules for submission
Weiland, Brad	9/29/2025	0.2	Correspond with L. Campbell (A&M) re fee application preparation and open items re same
Campbell, Lyndsay	9/30/2025	2.4	Finalize September fee app submission package for filing
Campbell, Lyndsay	9/30/2025	1.3	Proof submission package for September fee app before submission
Campbell, Lyndsay	9/30/2025	1.4	Review September fee app schedules for completeness and support
Campbell, Lyndsay	9/30/2025	2.2	Clean September fee app schedules for accuracy and reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

FEE APP

Professional	Date	Hours	Activity
Weiland, Brad	9/30/2025	0.2	Correspond with L. Campbell (A&M) re open items for fee application
Subtotal		**303.3**	

INSURANCE

Professional	Date	Hours	Activity
Weiland, Brad	6/18/2025	0.2	Correspond with Marelli re: insurance items
Weiland, Brad	6/18/2025	0.3	Review insurance materials from Aon
Weiland, Brad	6/19/2025	0.3	Telephone conference with Marelli re: insurance items
Weiland, Brad	6/19/2025	0.5	Review and analyze materials re: insurance
Weiland, Brad	6/22/2025	0.2	Correspond with Marelli re: insurance diligence
Weiland, Brad	6/22/2025	0.6	Review insurance materials checking for consistency
Schmelter, Griffen	6/25/2025	1.4	Add plan to legal entity mapping into company plant census file, so that the company can assess insurance needs by legal entity
Weiland, Brad	6/25/2025	0.2	Correspond with Marelli re: insurance items
Weiland, Brad	6/25/2025	0.4	Correspond and telephone conference with E. Swager (K&E) re: insurance policies
Weiland, Brad	6/25/2025	0.4	Review insurance materials checking for consistency
Weiland, Brad	6/26/2025	0.4	Review insurance materials checking for consistency
Weiland, Brad	6/26/2025	0.2	Correspond with Marelli re: insurance diligence materials
Weiland, Brad	6/26/2025	0.3	Telephone conference with Marelli, P. Fox (SVP) re: insurance items
Weiland, Brad	7/3/2025	0.2	Correspond with J. Horwitz (CAC) re: insurance items
Weiland, Brad	7/4/2025	0.2	Correspond with J. Horwitz (CAC) re: insurance status
Subtotal		**5.8**	

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Postolos, Lucas	6/12/2025	0.4	Correspond with S. Melanson (K&E) regarding liquidation analysis documents related to assumptions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Grossi, Nick	6/13/2025	0.4	Call with N. Grossi, D. Webber, and L. Postolos (A&M) regarding workplan and assumptions for hypothetical liquidation analysis
Postolos, Lucas	6/13/2025	0.4	Call with N. Grossi, D. Webber, and L. Postolos (A&M) regarding workplan and assumptions for hypothetical liquidation analysis
Webber, Dan	6/13/2025	0.4	Call with N. Grossi, D. Webber, and L. Postolos (A&M) regarding workplan and assumptions for hypothetical liquidation analysis
Grossi, Nick	6/16/2025	0.4	Call with N. Grossi, D. Webber (A&M) regarding workplan for hypothetical liquidation analysis
Webber, Dan	6/16/2025	0.4	Call with N. Grossi, D. Webber (A&M) regarding workplan for hypothetical liquidation analysis
Webber, Dan	6/16/2025	0.3	Continue workplan for hypothetical liquidation analysis
Grossi, Nick	6/18/2025	0.6	Working session among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Postolos, Lucas	6/18/2025	0.3	Call with E. Swager, N. Howard (K&E), L. Postolos (A&M) regarding workplan to prepare best interests test
Postolos, Lucas	6/18/2025	0.3	Call with E. Swager, N. Howard (K&E), D. Webber and L. Postolos (A&M) regarding workplan to prepare best interests test
Postolos, Lucas	6/18/2025	0.6	Working session among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Webber, Dan	6/18/2025	0.6	Working session among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Webber, Dan	6/18/2025	0.3	Call with E. Swager, N. Howard (K&E), D. Webber and L. Postolos (A&M) regarding workplan to prepare best interests test
Grossi, Nick	6/20/2025	1.6	Prepare best interest test updates for plan modeling and disclosure materials
Dvorak, Michael	6/23/2025	0.3	Call with D. Webber, M. Dvorak (A&M) to discuss certain contracts received for purposes of rejection analysis
Webber, Dan	6/23/2025	0.3	Review correspondences between M. Dvorak and Marelli management regarding litigation and environmental claims
Webber, Dan	6/23/2025	0.9	Review certain OEM contracts for illustrative damages claims in liquidation analysis
Webber, Dan	6/23/2025	0.9	Review Interim DIP Order and DIP Credit Agreement regarding Excluded Collateral
Webber, Dan	6/23/2025	0.2	Review legal entity org chart provided by K&E regarding Emergency Loan guarantors
Webber, Dan	6/23/2025	0.3	Call with D. Webber, M. Dvorak (A&M) to discuss certain contracts received for purposes of rejection analysis
Webber, Dan	6/23/2025	0.3	Prepare agenda for discussion with K&E finance regarding collateral assumptions for liquidation analysis
Webber, Dan	6/24/2025	0.4	Correspond with Marelli regarding appraisals for real estate, inventory, and machinery
Webber, Dan	6/24/2025	0.1	Correspond with Marelli regarding leases in APAC region

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	6/24/2025	0.6	Review select appraisals for real estate, inventory, and machinery
Postolos, Lucas	6/25/2025	0.4	Discuss with K&E team, D. Webber, and L. Postolos (A&M) regarding collateral assumptions for purposes of the liquidation analysis
Schmelter, Griffen	6/25/2025	0.1	Add Marelli real estate and tax personnel to shared box drive
Webber, Dan	6/25/2025	0.3	Prepare for call with K&E finance and litigation team regarding collateral assumptions for the best interest test analysis
Webber, Dan	6/25/2025	0.3	Meeting with Marelli regarding certain NOLV reports
Webber, Dan	6/25/2025	0.2	Review summarized accounting treatment of JV entities
Webber, Dan	6/25/2025	0.1	Correspond with Marelli regarding real estate valuations
Webber, Dan	6/25/2025	0.2	Correspond with L. Ross, Marelli regarding certain real estate lease agreements
Webber, Dan	6/25/2025	0.4	Correspond with S. Park (PwC), T. Simion, N. Grossi (A&M) regarding diligence response questions related to pre-filing liquidation analysis
Webber, Dan	6/25/2025	0.4	Discuss with K&E team, D. Webber, and L. Postolos (A&M) regarding collateral assumptions for purposes of the liquidation analysis
Webber, Dan	6/25/2025	0.2	Correspond with E. Swager (K&E) regarding potential pension claim sizing for best interest test
Webber, Dan	6/25/2025	0.4	Review of Pension data from first day motion preparation to analyze claims for best interest test
Hamilton, Makenna	6/26/2025	1.7	Update P&L statements for May month end and add to liquidation analysis
Hamilton, Makenna	6/26/2025	1.4	Update balance sheet for May month end and add to liquidation analysis
Hamilton, Makenna	6/26/2025	1.7	Update liquidation analysis filing statuses as of 6.7
Webber, Dan	6/26/2025	0.2	Review of certain supplier contract for minimum purchase requirements
Webber, Dan	6/26/2025	0.1	Correspond with Marelli regarding environmental claims
Webber, Dan	6/26/2025	0.2	Correspond with Marelli regarding JV entity diligence
Webber, Dan	6/26/2025	0.3	Correspond with N. Adzima, E. Swager, N. Howard (K&E) regarding contract rejection assumptions for best interest test
Webber, Dan	6/26/2025	0.1	Correspond with N. Grossi (A&M) regarding certain legal assumptions for best interest test Analyze
Webber, Dan	6/26/2025	0.3	Review non-real estate lease rejection analysis incorporating latest company data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	6/26/2025	0.6	Review real estate lease rejection analysis incorporating latest company data
Webber, Dan	6/26/2025	0.1	Correspond with Marelli regarding leases in APAC region
Webber, Dan	6/26/2025	0.1	Correspond with Marelli regarding point of contact for real estate valuations
Webber, Dan	6/26/2025	0.1	Correspond with M. Iasenza A&M) regarding open litigation
Grossi, Nick	6/27/2025	1.1	Review liquidation analysis and provide comments re: same
Webber, Dan	6/27/2025	1.3	Prepare analysis to incorporate latest DIP Budget cash, AR, and AP balances into liquidation analysis model
Webber, Dan	6/27/2025	0.8	Review construct of prior Liquidation Analysis to itemize inputs requiring revision
Webber, Dan	6/27/2025	0.3	Prepare workplan for revisions to Liquidation Analysis incorporating latest information received from management
Webber, Dan	6/27/2025	0.2	Review of lease summary of APAC region
Webber, Dan	6/27/2025	0.4	Review latest environmental claims summary by legal entity
Webber, Dan	6/27/2025	0.1	Review DIP Budget for cash forecast for JV entities
Webber, Dan	6/27/2025	0.1	Correspond with Marelli regarding leases in APAC region
Webber, Dan	6/27/2025	0.2	Review revised security guarantee matrix received from K&E
Postolos, Lucas	6/30/2025	0.2	Discuss among Marelli, D. Webber, and L. Postolos (A&M) regarding real estate appraisals for best interests test
Postolos, Lucas	6/30/2025	0.4	Review of documentation from M. Hamilton and L. Campbell (A&M) regarding model inputs for liquidation analysis
Webber, Dan	6/30/2025	0.1	Call with N. Howard (K&E) regarding assumptions for certain supplier contract rejections
Webber, Dan	6/30/2025	0.2	Revise liquidation analysis model to incorporate Debtor filing entities
Webber, Dan	6/30/2025	0.2	Discuss among Marelli, D. Webber, and L. Postolos (A&M) regarding real estate appraisals for best interests test
Webber, Dan	6/30/2025	0.3	Prepare progress summary for third party inputs and assumptions liquidation analysis
Webber, Dan	6/30/2025	0.1	Prepare for a call with management to discuss real estate appraisals from Colliers and JLL
Webber, Dan	6/30/2025	0.3	Review certain supplier contracts for termination provisions
Webber, Dan	6/30/2025	1.6	Revise liquidation analysis model to incorporate latest collateral assumptions for DIP and Senior Loans

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	6/30/2025	0.1	Correspond with Marelli regarding real estate leases
Webber, Dan	6/30/2025	0.1	Correspond with M. Dvorak (A&M) regarding latest lease summary files from Manage team
Webber, Dan	6/30/2025	0.6	Review draft of real estate lease rejection analysis
Grossi, Nick	7/1/2025	0.4	Discussion among N. Grossi, D. Webber and L. Postolos (A&M) regarding latest thinking assumptions for best interests test
Hamilton, Makenna	7/1/2025	0.9	Add in manual adjustments to May trial balance file
Postolos, Lucas	7/1/2025	0.4	Discussion among N. Grossi, D. Webber and L. Postolos (A&M) regarding latest thinking assumptions for best interests test
Webber, Dan	7/1/2025	0.9	Revise liquidation analysis model to incorporate DIP rollup and carve-out provisions
Webber, Dan	7/1/2025	1.8	Revise liquidation analysis model to incorporate real estate appraisal analysis
Webber, Dan	7/1/2025	0.8	Revise liquidation analysis model to incorporate latest debt balance assumptions at conversion date
Webber, Dan	7/1/2025	0.1	Call with N. Adzima (K&E) regarding assumptions for DIP carve out in liquidation analysis
Webber, Dan	7/1/2025	0.4	Review most recent company information related to litigation and environmental claims
Webber, Dan	7/1/2025	0.1	Correspond with E. Swager, N. Howard, N. Adzima (K&E) regarding assumptions for liquidation analysis related to certain claims
Webber, Dan	7/1/2025	0.4	Revise liquidation analysis model to incorporate machinery and equipment appraisal analysis
Webber, Dan	7/1/2025	0.4	Discussion among N. Grossi, D. Webber and L. Postolos (A&M) regarding latest thinking assumptions for best interests test
Hamerski, Grace	7/2/2025	0.8	Call with Marelli, D. Webber, S. Loop, L. Postolos, and G. Hamerski (A&M) to discuss joint ventures in China and India for purposes of informing the liquidation analysis
Hamilton, Makenna	7/2/2025	1.1	Process updates to intercompany matrix and update to include post petition view
Loop, Stuart	7/2/2025	0.8	Call with Marelli, D. Webber, S. Loop, L. Postolos, and G. Hamerski (A&M) to discuss joint ventures in China and India for purposes of informing the liquidation analysis
Postolos, Lucas	7/2/2025	0.8	Call with Marelli, D. Webber, S. Loop, L. Postolos, and G. Hamerski (A&M) to discuss joint ventures in China and India for purposes of informing the liquidation analysis
Webber, Dan	7/2/2025	2.2	Revise liquidation analysis model to incorporate collateral assumptions for Emergency Loan
Webber, Dan	7/2/2025	0.8	Call with Marelli, D. Webber, S. Loop, L. Postolos, and G. Hamerski (A&M) to discuss joint ventures in China and India for purposes of informing the liquidation analysis
Webber, Dan	7/2/2025	0.4	Prepare for call to discuss JV entities in China and India for the purposes of recovery value in liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/2/2025	0.1	Correspond with Marelli regarding intercompany balances as of the petition date
Webber, Dan	7/2/2025	0.1	Correspond with Marelli regarding JV assumptions for liquidation analysis
Hamilton, Makenna	7/3/2025	1.6	Create post-petition intercompany matrix to track payments as of 6.11
Webber, Dan	7/3/2025	0.6	Review liquidation analysis to determine required inputs for certain structural trust assumptions related to trade receivables
Webber, Dan	7/3/2025	0.4	Revise liquidation analysis workplan for remaining action items assuming DS exhibit filing on 7/29
Webber, Dan	7/3/2025	0.1	Correspond with Marelli regarding JV assumptions for liquidation analysis
Webber, Dan	7/3/2025	0.1	Correspond with E. Swager (K&E) regarding retainer assumptions for professional fee claims in liquidation analysis
Webber, Dan	7/3/2025	1.4	Revise liquidation analysis for post-petition intercompany administrative claims
Webber, Dan	7/3/2025	1.7	Revise liquidation analysis to incorporate the latest trial balances as of May 2025
Hamilton, Makenna	7/7/2025	2.1	Update IC matrix to include IC transitions completed WE 7/4
Webber, Dan	7/7/2025	1.6	Prepare analysis for litigation claims for purposes of hypothetical liquidation analysis
Webber, Dan	7/7/2025	0.2	Incorporate latest claims assumptions into hypothetical liquidation analysis
Webber, Dan	7/7/2025	0.3	Prepare analysis for environmental claims for purposes of hypothetical liquidation analysis
Webber, Dan	7/7/2025	0.6	Review prepetition intercompany balances provided by management as of 5/31
Webber, Dan	7/7/2025	0.7	Review latest draft of real estate lease rejection analysis
Webber, Dan	7/7/2025	0.8	Prepare summary of JV recovery assumptions for review by K&E
Grossi, Nick	7/8/2025	1.4	Review and provide comments re: draft liquidation analysis
Grossi, Nick	7/8/2025	0.3	Call with D. Webber and N. Grossi (A&M) to discuss assumptions for prepetition intercompany balances for purposes of liquidation analysis
Grossi, Nick	7/8/2025	0.3	Call with N. Grossi (A&M) to discuss assumptions for prepetition intercompany balances for purposes of liquidation analysis
Webber, Dan	7/8/2025	0.8	Prepare lease rejection analysis for non-real estate leases for use in liquidation analysis
Webber, Dan	7/8/2025	0.1	Correspond with N. Grossi (A&M) regarding prepetition intercompany assumptions for liquidation analysis
Webber, Dan	7/8/2025	0.3	Call with D. Webber and N. Grossi (A&M) to discuss assumptions for prepetition intercompany balances for purposes of liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/8/2025	0.4	Review of May 2025 eliminations file for purposes of creating intercompany matrix as of 5/31
Webber, Dan	7/8/2025	1.4	Prepare real estate sublease rejection analysis for use in liquidation analysis
Webber, Dan	7/8/2025	2.3	Prepare real estate lease rejection analysis for use in liquidation analysis
Grossi, Nick	7/9/2025	1.2	Provide comments re: hypothetical liquidation analysis
Hamilton, Makenna	7/9/2025	1.8	Process updates to intercompany matrix give recent IC transactions
Webber, Dan	7/9/2025	0.3	Review incorporation of certain claims from May 2025 trial balance into liquidation analysis GUC pool
Webber, Dan	7/9/2025	1.3	Revise incorporation of certain asset line-items from May 2025 trial balance into liquidation analysis recoveries
Webber, Dan	7/9/2025	0.4	Revise hypothetical liquidation analysis to incorporate latest assumptions on collateral for DIP, Senior Loan, and Emergency Loan
Hamilton, Makenna	7/10/2025	2.1	Update IC matrix to include IC transitions completed WE 7/4
Webber, Dan	7/10/2025	1.8	Incorporate internal feedback regarding unsecured claims into liquidation analysis model
Webber, Dan	7/10/2025	2.4	Incorporate internal feedback on liquidation analysis recovery waterfall
Webber, Dan	7/10/2025	0.4	Review liquidation analysis to determine remaining inputs from forecasting team and from legal
Webber, Dan	7/11/2025	0.3	Correspond with N. Adzima, E. Swager, N. Howard (K&E) regarding remaining legal assumptions for hypothetical liquidation analysis
Webber, Dan	7/11/2025	0.1	Call with N. Howard (K&E) regarding JV recovery assumptions for liquidation analysis
Webber, Dan	7/11/2025	0.3	Correspond with D. Shiffman, H. Waismann (A&M) regarding remaining forecast assumptions for hypothetical liquidation analysis
Webber, Dan	7/14/2025	1.1	Revise liquidation analysis model based on feedback from K&E
Webber, Dan	7/14/2025	0.4	Correspond with N. Grossi (A&M), E. Swager, R. Lichman (K&E) regarding post petition intercompany claims assumptions
Webber, Dan	7/14/2025	0.3	Correspond with N. Grossi (A&M), E. Swager (K&E) regarding modeling assumptions related pensions, JVs, and OEM damages claims for liquidation analysis
Webber, Dan	7/14/2025	0.2	Correspond with A&M internal research department regarding forecasted consensus data for certain OEMs
Webber, Dan	7/14/2025	0.1	Correspond with Marelli regarding tooling assets by legal entity
Webber, Dan	7/14/2025	0.1	Correspond with D. de Gosztonyi, et al. (PJT), E. Swager, et al. (K&E) regarding DIP roll-up assumptions for liquidation analysis
Webber, Dan	7/14/2025	0.1	Correspond with N. Grossi (A&M) regarding treatment of DIP roll-up in liquidation analysis model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/14/2025	0.1	Correspond with Marelli regarding cadence of purchase orders for certain supplier
Webber, Dan	7/14/2025	0.1	Correspond with J. Cook (A&M) regarding pension underfunding for certain plans
Grossi, Nick	7/15/2025	1.8	Prepare best interest test for reporting and court submission
Webber, Dan	7/15/2025	0.1	Correspond with Marelli regarding inputs to liquidation analysis
Webber, Dan	7/15/2025	0.2	Prepare workplan for remaining actions in liquidation analysis
Webber, Dan	7/15/2025	0.2	Review correspondences from K&E regarding certain assumptions to incorporate into liquidation analysis
Webber, Dan	7/15/2025	0.4	Review post-petition intercompany matrix based on cash transactions since filing date
Webber, Dan	7/15/2025	0.7	Prepare supplier contract rejection analysis for liquidation analysis
Webber, Dan	7/15/2025	1.9	Revise prepetition intercompany matrix as of 5/31/25 for purposes of liquidation analysis
Webber, Dan	7/15/2025	0.1	Correspond with M. Hamilton (A&M) regarding Revise to post petition intercompany matrix
Grossi, Nick	7/16/2025	0.8	Discussion among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Grossi, Nick	7/16/2025	0.3	Discussion among E. Swager, N. Adzima, S. Melanson, N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Hamilton, Makenna	7/16/2025	1.6	Map IC counterparties in WE 7/11 matrix
Postolos, Lucas	7/16/2025	0.3	Discussion among E. Swager, N. Adzima, S. Melanson, N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Postolos, Lucas	7/16/2025	0.8	Discussion among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Waismann, Heitor	7/16/2025	1.8	Prepare summary of factoring balances by legal entity by month until emergence
Waismann, Heitor	7/16/2025	0.3	Call with D. Webber, H. Waismann (A&M) to discuss inputs for liquidation analysis
Waismann, Heitor	7/16/2025	0.4	Prepare summary of accrued and unpaid professional fees at emergence, including portion of fees that are not due before emergence
Waismann, Heitor	7/16/2025	0.4	Prepare summary of cash balance by legal entity (debtors only) by month until emergence
Waismann, Heitor	7/16/2025	1.3	Prepare summary of accounts payable by legal entity (debtors only) by month until emergence
Waismann, Heitor	7/16/2025	1.4	Prepare summary of accounts receivable by legal entity (debtors only) by month until emergence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/16/2025	0.2	Correspond with N. Grossi (A&M) regarding certain calculations in hypothetical liquidation analysis
Webber, Dan	7/16/2025	2.6	Revise hypothetical liquidation analysis to include latest updates from 9-month DIP Budget (including AR by legal entity, OEM claim offsets, DIP carve-out)
Webber, Dan	7/16/2025	0.3	Correspond with N. Grossi (A&M) regarding support files for hypothetical liquidation analysis
Webber, Dan	7/16/2025	0.3	Call with D. Webber, H. Waismann (A&M) to discuss inputs for liquidation analysis
Webber, Dan	7/16/2025	0.2	Call with Marelli to discuss tooling balances as of 5/31/2025
Webber, Dan	7/16/2025	1.7	Revise hypothetical liquidation analysis to include latest legal assumptions from K&E
Webber, Dan	7/16/2025	1.4	Revise hypothetical liquidation analysis to include latest updates from 9-month DIP Budget (including Cash by legal entity adjusted for DIP draw, Senior Loan balances)
Webber, Dan	7/16/2025	0.8	Discussion among N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions in hypothetical liquidation analysis
Webber, Dan	7/16/2025	0.1	Correspond with J. Cook (A&M) regarding pension underfunding for certain plans
Webber, Dan	7/16/2025	0.1	Correspond with Marelli regarding cadence of purchase orders for certain supplier
Webber, Dan	7/16/2025	0.3	Discussion among E. Swager, N. Adzima, S. Melanson, N. Grossi, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Webber, Dan	7/16/2025	2.9	Revise hypothetical liquidation analysis to include latest updates from 9-month DIP Budget (AP by legal entity, wind down assumptions)
Postolos, Lucas	7/17/2025	2.1	Map of transactions for week ending June 6 to prepare inputs to hypothetical liquidation analysis model
Postolos, Lucas	7/17/2025	2.9	Identification of intercompany transactions for week ending June 6 to prepare inputs to hypothetical liquidation analysis model
Waismann, Heitor	7/17/2025	1.1	Revise factoring summary to include pre petition and post petition balances
Webber, Dan	7/17/2025	1.1	Revise hypothetical liquidation analysis to include latest updates from 9-month DIP Budget (Factoring inputs) and structural trust assumptions
Webber, Dan	7/17/2025	2.8	Prepare secured lender recovery scenario for hypothetical liquidation analysis
Webber, Dan	7/17/2025	0.6	Revise hypothetical liquidation analysis for latest estimates of unfunded pensions
Grossi, Nick	7/18/2025	1.7	Prepare draft liquidation scenarios
Grossi, Nick	7/18/2025	0.4	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding updates to hypothetical liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Grossi, Nick	7/18/2025	0.3	Discussion among K&E team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Hamilton, Makenna	7/18/2025	1.2	Map IC transactions for WE 6/6 in pre-petition IC matrix
Hamilton, Makenna	7/18/2025	1.3	Map IC transactions for WE 7/11 in IC matrix.,
Postolos, Lucas	7/18/2025	0.4	Correspond with Marelli regarding transactions in the week ending June 6 within Brazil region
Postolos, Lucas	7/18/2025	2.1	Map of transactions in Brazil region for week ending June 6 to prepare inputs to hypothetical liquidation analysis model
Postolos, Lucas	7/18/2025	2.3	Map of transactions in Asia region for week ending June 6 to prepare inputs to hypothetical liquidation analysis model
Postolos, Lucas	7/18/2025	1.4	Prepare of intercompany transactions for week ending June 6 to provide input to hypothetical liquidation analysis model
Postolos, Lucas	7/18/2025	0.4	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding updates to hypothetical liquidation analysis
Postolos, Lucas	7/18/2025	0.3	Discussion among K&E team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Postolos, Lucas	7/18/2025	1.9	Map of transactions in North American region for week ending June 6 to prepare inputs to hypothetical liquidation analysis model
Shiffman, David	7/18/2025	1.2	Review proposed feedback to liquidation analysis team regarding key working capital inputs
Simion, Tony	7/18/2025	0.3	Discussion among K&E team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Simion, Tony	7/18/2025	0.4	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding updates to hypothetical liquidation analysis
Webber, Dan	7/18/2025	0.4	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding updates to hypothetical liquidation analysis
Webber, Dan	7/18/2025	0.1	Correspond with T. Simion, N. Grossi (A&M) regarding Revise to liquidation analysis
Webber, Dan	7/18/2025	0.3	Discussion among K&E team, N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding assumptions for hypothetical liquidation analysis
Webber, Dan	7/18/2025	0.3	Prepare for internal A&M call to discuss senior loan recovery materials
Webber, Dan	7/18/2025	0.2	Correspond with R. Lichman, G. Gannon (K&E) regarding collateral assumptions for liquidation analysis
Webber, Dan	7/18/2025	0.8	Prepare summary materials for liquidation analysis under various scenarios for internal review
Webber, Dan	7/18/2025	1.3	Revise hypothetical liquidation analysis to incorporate latest pre-petition intercompany matrix
Webber, Dan	7/18/2025	1.4	Revise hypothetical liquidation analysis to include latest updates from 9-month DIP Budget (wind down inputs)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/18/2025	2.1	Revise hypothetical liquidation analysis to incorporate post-petition intercompany matrix as administrative claims
Webber, Dan	7/18/2025	2.6	Revise hypothetical liquidation analysis waterfall priority based on feedback from K&E
Grossi, Nick	7/19/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to discuss potential need to interim DIP draw and cash needs for the upcoming week
Grossi, Nick	7/19/2025	0.1	Call with N. Grossi, D. Webber (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Grossi, Nick	7/19/2025	0.5	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Postolos, Lucas	7/19/2025	0.5	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Shiffman, David	7/19/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to discuss potential need to interim DIP draw and cash needs for the upcoming week
Simion, Tony	7/19/2025	0.5	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Waismann, Heitor	7/19/2025	0.3	Call with N. Grossi, D. Shiffman, H. Waismann (A&M) and Marelli treasury team to discuss potential need to interim DIP draw and cash needs for the upcoming week
Webber, Dan	7/19/2025	0.2	Correspond with N. Grossi, D. Shiffman, H. Waismann (A&M) regarding DIP draw and cash assumptions in latest DIP budget
Webber, Dan	7/19/2025	0.1	Call with N. Grossi, D. Webber (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Webber, Dan	7/19/2025	0.2	Correspond with N. Grossi, T. Simion (A&M), R. Kwasteniet, S. Winters, E. Swager (K&E) regarding revised hypothetical liquidation analysis based on discussed collateral assumptions
Webber, Dan	7/19/2025	0.5	Discussion among N. Grossi, T. Simion, D. Webber, and L. Postolos (A&M) regarding collateral assumptions to hypothetical liquidation analysis
Webber, Dan	7/19/2025	2.6	Revise hypothetical liquidation analysis model based on latest assumptions provided by K&E
Webber, Dan	7/19/2025	0.3	Correspond with N. Grossi, T. Simion (A&M) regarding revised hypothetical liquidation analysis based on discussed collateral assumptions
Grossi, Nick	7/20/2025	1.5	Call with T. Simion, D. Webber (A&M), B. Hunter, et al. (Alix), S. Winters, et al. (K&E), C. Tart, et al. (counterparty), and multiple Ad Hoc Group principals to discuss collateral assumptions in hypothetical liquidation analysis
Postolos, Lucas	7/20/2025	0.4	Prepare of documents for N. Grossi Prepare for deposition related to hypothetical liquidation analysis
Simion, Tony	7/20/2025	1.5	Call with T. Simion, D. Webber (A&M), B. Hunter, et al. (Alix), S. Winters, et al. (K&E), C. Tart, et al. (counterparty), and multiple Ad Hoc Group principals to discuss collateral assumptions in hypothetical liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	7/20/2025	0.4	Revise hypothetical liquidation analysis to incorporate latest feedback from counsel
Webber, Dan	7/20/2025	1.5	Call with T. Simion, D. Webber (A&M), B. Hunter, et al. (Alix), S. Winters, et al. (K&E), C. Tart, et al. (counterparty), and multiple Ad Hoc Group principals to discuss collateral assumptions in hypothetical liquidation analysis
Grossi, Nick	7/21/2025	0.2	Calls with N. Grossi, D. Webber (A&M) to discuss preparation for factoring party deposition
Grossi, Nick	7/21/2025	1.8	Prepare recovery scenario analysis for management decision-mcounterpartyg
Webber, Dan	7/21/2025	0.9	Revise hypothetical liquidation analysis based on internal feedback
Webber, Dan	7/21/2025	0.2	Correspond with N. Grossi (A&M) regarding certain calculations in prepetition hypothetical liquidation analysis
Webber, Dan	7/21/2025	0.2	Correspond with N. Grossi (A&M) S. Winters (K&E) regarding secured loan recoveries in hypothetical liquidation analysis
Webber, Dan	7/21/2025	2.4	Prepare summary schedule of hypothetical liquidation analysis for review by K&E
Webber, Dan	7/21/2025	0.2	Calls with N. Grossi, D. Webber (A&M) to discuss preparation for factoring party deposition
Webber, Dan	7/21/2025	2.8	Revise hypothetical liquidation analysis based on feedback from K&E
Webber, Dan	7/21/2025	0.1	Correspond with N. Caruso, J. Warren (A&M) regarding lease rejection Analyze performed to-date
Grossi, Nick	7/22/2025	2.0	Develop summary related to sources and uses of collateral recoveries
Grossi, Nick	7/22/2025	0.7	Calls with N. Grossi, D. Webber (A&M) to revise senior loan and emergency loan recovery presentation
Postolos, Lucas	7/22/2025	0.2	Correspond between N. Grossi and L. Postolos (A&M) related to assumptions in hypothetical liquidation analysis
Postolos, Lucas	7/22/2025	0.9	Research into assumptions, including providing documentation, for hypothetical liquidation analysis to assist in preparing N. Grossi (A&M) for deposition
Webber, Dan	7/22/2025	2.9	Revise liquidation analysis model to incorporate senior loan and emergency loan additional liens, per guidance from K&E
Webber, Dan	7/22/2025	2.2	Prepare funded debt recovery analysis scenarios in hypothetical liquidation analysis for discussion with K&E
Webber, Dan	7/22/2025	0.1	Correspond with N. Grossi (A&M) regarding wind down assumptions in hypothetical liquidation analysis
Webber, Dan	7/22/2025	0.7	Calls with N. Grossi, D. Webber (A&M) to revise senior loan and emergency loan recovery presentation
Webber, Dan	7/22/2025	0.1	Correspond with D. Shiffman (A&M) regarding accrued interest assumptions for purposes of revising hypothetical liquidation analysis
Webber, Dan	7/22/2025	1.6	Revise liquidation analysis to incorporate administrative claims related to secured loan additional liens being treated as pari passu with other administrative claims

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Grossi, Nick	7/25/2025	0.5	Review best interest test disclosure statement exhibit. Provide comments re: same
Grossi, Nick	7/25/2025	0.3	Participate in call with AHG advisors regarding liquidation analysis
Webber, Dan	7/25/2025	1.7	Revise liquidation analysis model based on feedback received during adequate protection preparation (unencumbered asset liens)
Webber, Dan	7/25/2025	1.4	Revise liquidation analysis model based on feedback received during adequate protection preparation (senior loan liens)
Webber, Dan	7/29/2025	0.4	Prepare workplan to complete liquidation analysis for DS exhibit
Grossi, Nick	7/30/2025	0.2	Call with N. Grossi, D. Webber (A&M) regarding liquidation analysis exhibit for disclosure statement
Grossi, Nick	7/30/2025	1.5	Review liquidation analysis status and provide comments re: same
Webber, Dan	7/30/2025	0.1	Correspond with N. Grossi, L. Postolos (A&M) regarding workplan for liquidation analysis exhibit
Webber, Dan	7/30/2025	1.3	Revise liquidation analysis model to prepare outputs for Disclosure Statement exhibit
Webber, Dan	7/30/2025	2.8	Revise liquidation analysis model to prepare outputs for Disclosure Statement supporting presentation
Webber, Dan	7/30/2025	0.2	Call with N. Grossi, D. Webber (A&M) regarding liquidation analysis exhibit for disclosure statement
Webber, Dan	7/30/2025	0.4	Prepare workplan for production of liquidation analysis exhibit and supporting presentation
Hamilton, Makenna	7/31/2025	2.2	Create IC matrix for WE 8/1 for reconciliation and project tracking
Webber, Dan	7/31/2025	2.9	Revise hypothetical liquidation analysis to include latest feedback on senior loan collateral and adequate protection liens
Webber, Dan	7/31/2025	2.3	Revise certain output schedules in hypothetical liquidation analysis
Webber, Dan	7/31/2025	1.4	Revise prepetition and post petition intercompany matrix summaries in hypothetical liquidation analysis
Grossi, Nick	8/1/2025	0.8	Coordinate liquidation analysis presentation
Webber, Dan	8/1/2025	0.1	Correspond with N. Grossi, D. Webber (A&M) regarding updates to hypothetical liquidation analysis
Webber, Dan	8/1/2025	2.6	Revise liquidation analysis model based on latest internal feedback
Grossi, Nick	8/4/2025	1.4	Prepare adequate protection recovery analysis and sources of recovery
Postolos, Lucas	8/4/2025	1.7	Update wind down costs for incorporation into latest draft of hypothetical liquidation analysis
Postolos, Lucas	8/4/2025	1.9	Prepare estimate of wind down costs as input to hypothetical liquidation analysis to update for latest assumptions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Grossi, Nick	8/5/2025	1.3	Coordinate creditor liquidation analysis related diligence requests
Postolos, Lucas	8/5/2025	0.4	Working session between D. Webber and L. Postolos (A&M) regarding liquidation analysis workplan and outstanding items
Postolos, Lucas	8/5/2025	0.4	Update liquidation analysis model to incorporate latest wind down cost assumptions
Webber, Dan	8/5/2025	2.3	Review liquidation analysis model to incorporate cash forecast and working capital assumptions based on latest DIP budget
Webber, Dan	8/5/2025	2.6	Audit liquidation analysis model to ensure accurate recoveries for each claim
Webber, Dan	8/5/2025	0.4	Working session between D. Webber and L. Postolos (A&M) regarding liquidation analysis workplan and outstanding items
Webber, Dan	8/5/2025	0.3	Review modeling assumptions for certain deficiency claims and guarantor status of legal entities in liquidation analysis model
Grossi, Nick	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Postolos, Lucas	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Postolos, Lucas	8/6/2025	0.6	Discuss among Alix, Houlihan Lokey, D. Webber, and L. Postolos (A&M) regarding assumptions modeled in hypothetical liquidation analysis
Webber, Dan	8/6/2025	0.2	Correspond with R. Gannon regarding treatment of certain entitles in liquidation analysis based on security guarantee matrices
Webber, Dan	8/6/2025	0.6	Discuss among Alix, Houlihan Lokey, D. Webber, and L. Postolos (A&M) regarding assumptions modeled in hypothetical liquidation analysis
Webber, Dan	8/6/2025	0.4	Revise liquidation analysis model to incorporate latest assumptions for the Emergency Loan balance as of the assumed conversion date
Webber, Dan	8/6/2025	0.7	Discuss among N. Grossi, D. Webber, and L. Postolos (A&M) regarding order of priority assumptions in hypothetical liquidation analysis
Webber, Dan	8/6/2025	0.3	Correspond with N. Grossi (A&M) regarding status of liquidation analysis presentation and write-up
Webber, Dan	8/6/2025	1.7	Prepare summary analysis of secured debt recoveries in liquidation analysis for discussion with K&E
Webber, Dan	8/6/2025	0.3	Revise liquidation analysis model to incorporate latest assumptions regarding forecasted cash balance as of the assumed conversion date
Webber, Dan	8/6/2025	2.9	Audit liquidation analysis model to ensure accurate recoveries for each claim
Webber, Dan	8/6/2025	0.2	Correspond with D. Shiffman (A&M) regarding composition of forecasted cash balance as of the assumed conversion date
Webber, Dan	8/6/2025	2.3	Revise wind down assumptions in liquidation analysis model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/7/2025	2.9	Revise liquidation analysis model to incorporate feedback from K&E regarding treatment of non-debtors and JVs
Webber, Dan	8/7/2025	0.4	Correspond with N. Grossi (A&M) to discuss updates to hypothetical liquidation analysis waterfall
Webber, Dan	8/7/2025	0.3	Prepare for discussion with K&E team to discuss order of priority assumptions in hypothetical liquidation analysis model
Webber, Dan	8/7/2025	1.2	Prepare output schedules in liquidation analysis model for presentation materials
Webber, Dan	8/7/2025	0.1	Review correspondence with R. Gannon (K&E) regarding treatment of certain legal entities asserting deficiency claims in hypothetical liquidation analysis
Grossi, Nick	8/8/2025	1.7	Review updated liquidation analysis recovery estimates and provide comments re: same
Webber, Dan	8/8/2025	2.8	Prepare liquidation analysis presentation for DS exhibit
Webber, Dan	8/8/2025	0.3	Prepare workplan for remaining actions in liquidation analysis
Webber, Dan	8/8/2025	0.6	Prepare support schedule in liquidation analysis model for equity recoveries
Webber, Dan	8/8/2025	0.8	Prepare support schedules in liquidation analysis model for intercompany claims and recoveries
Webber, Dan	8/8/2025	0.3	Correspond with N. Grossi (A&M) to discuss impact of certain foreign entities, non-debtors, and JVs in liquidation analysis recoveries
Webber, Dan	8/8/2025	0.2	Prepare for internal call to discuss impact of certain foreign entities, non-debtors, and JVs in liquidation analysis recoveries
Webber, Dan	8/8/2025	1.9	Revise liquidation analysis model to conform high case and low case outputs to latest assumptions
Webber, Dan	8/8/2025	1.2	Prepare output schedules in liquidation analysis model for presentation materials
Webber, Dan	8/9/2025	1.6	Prepare summary slide of non-debtor and JV recoveries for liquidation analysis presentation
Webber, Dan	8/9/2025	0.2	Draft framework for liquidation analysis Disclosure Statement exhibit
Webber, Dan	8/9/2025	2.2	Prepare liquidation analysis presentation for DS exhibit
Webber, Dan	8/9/2025	0.2	Prepare action items for liquidation analysis updates
Webber, Dan	8/12/2025	1.4	Prepare liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/12/2025	0.3	Review of revised management inputs for intercompany matrix as of 05/31/2025
Webber, Dan	8/12/2025	2.7	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/13/2025	0.9	Prepare liquidation analysis write-up for Disclosure Statement exhibit

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Webber, Dan	8/13/2025	0.6	Revise hypothetical liquidation analysis model to incorporate priority recovery for customs bonds
Webber, Dan	8/13/2025	0.9	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/13/2025	1.3	Revise hypothetical liquidation analysis to incorporate new prepetition intercompany matrix with claims as of the petition date
Webber, Dan	8/13/2025	0.2	Correspond with R. Gannon (K&E) regarding liens on certain customs bonds
Webber, Dan	8/14/2025	0.2	Prepare schedules for liquidation analysis exhibit write-up
Webber, Dan	8/14/2025	1.7	Audit hypothetical liquidation analysis model regarding prepetition and post petition intercompany recoveries
Webber, Dan	8/15/2025	2.7	Prepare liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/15/2025	2.9	Revise supporting schedules to include in liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/16/2025	2.6	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/17/2025	0.9	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/18/2025	1.2	Revise liquidation analysis write-up for Disclosure Statement exhibit
Loop, Stuart	8/19/2025	1.9	Review and revise income statement monthly seasonality following input from divisional Company finance teams
Grossi, Nick	8/20/2025	0.7	Review and provide comments re: UCC legal entity waterfall model
Grossi, Nick	8/20/2025	0.6	Review collateral package request and provide comments re: same
Webber, Dan	8/20/2025	0.1	Correspond with J. Tutty (Alix) regarding diligence responses to prepetition liquidation analysis
Grossi, Nick	8/21/2025	0.9	Coordinate AHG collateral diligence
Webber, Dan	8/25/2025	0.7	Revise liquidation analysis model to incorporate latest post petition intercompany matrix
Webber, Dan	8/25/2025	0.9	Refresh liquidation analysis presentation and write-up for latest output schedules
Webber, Dan	8/25/2025	0.8	Revise liquidation analysis write-up for Disclosure Statement exhibit
Webber, Dan	8/25/2025	0.3	Prepare workplan for remaining actions in liquidation analysis
Webber, Dan	8/25/2025	1.9	Revise liquidation analysis presentation
Grossi, Nick	8/27/2025	1.5	Review and provide comments re: hypothetical liquidation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LIQUIDATION ANALYSIS

Professional	Date	Hours	Activity
Postolos, Lucas	8/27/2025	0.5	Discuss among BDO, D. Webber, and L. Postolos (A&M) regarding hypothetical liquidation analysis assumptions
Webber, Dan	8/27/2025	0.5	Discuss among BDO, D. Webber, and L. Postolos (A&M) regarding hypothetical liquidation analysis assumptions
Webber, Dan	8/27/2025	0.2	Prepare for discussion among BDO regarding hypothetical liquidation analysis assumptions
Subtotal		**269.6**	

LITIGATION

Professional	Date	Hours	Activity
Weiland, Brad	6/11/2025	0.3	Review and analyze vendor litigation items in Poland
San Luis, Ana	6/25/2025	0.8	Discuss matter kickoff with A&M Legal, including data collection, processing, and searching needs, for response to document request
San Luis, Ana	6/25/2025	0.8	Discuss data collection scope, needs, and questions with forensic collection team, in response to document request
San Luis, Ana	6/25/2025	0.7	Verify project workspace setup, including evidence tracking tool matter setup, for response to document request
San Luis, Ana	6/25/2025	0.9	Coordinate with processing team on processing of data collected in response to document request (A&M evidence items E001-E004)
McLaughlin, Blake	6/26/2025	1.2	Prepare supplemental custodian media sets for keyword search and Counsel review
McLaughlin, Blake	6/26/2025	1.1	Perform post extraction and validation to facilitate the review workspace migration workflow
McLaughlin, Blake	6/26/2025	1.3	Prepare custodian media sets for metadata extraction to prepare for keyword search and Counsel review
San Luis, Ana	6/26/2025	0.6	Review and QC post-processing reports for data processed in response to document request (A&M evidence items E001-E004)
Segal, Jillian	6/26/2025	0.6	Prepare preliminary set up of searches within document review workspace in response to document request
San Luis, Ana	6/27/2025	1.2	Perform QA of exception handling for password protected documents, including password identification and decryption of documents, in response to document request
Segal, Jillian	6/27/2025	2.6	Perform exception handling for password protected documents, including password identification and decryption of documents, in response to document request
Segal, Jillian	6/27/2025	2.1	Create metrics report for the document review workspace in response to document request
San Luis, Ana	6/28/2025	0.7	Prepare required adjustments to searches and document review workspace permissions, in response to document request
San Luis, Ana	6/28/2025	0.7	Prepare suggested revisions and clarification questions related to document search criteria for counsel, in response to document request
San Luis, Ana	6/28/2025	0.8	Perform QA of preliminary search hits report and searches within the document review workspace, in response to document request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LITIGATION

Professional	Date	Hours	Activity
San Luis, Ana	6/28/2025	0.8	Review requested document search criteria, noting potential revisions needed to ensure the proper scope of documents are captured for review, in response to document request
San Luis, Ana	6/28/2025	0.4	Discuss and confirm document review scope and strategy with A&M Legal, in response to document request
Segal, Jillian	6/28/2025	1.8	Finalize searches and report for the document review workspace in response to document request
San Luis, Ana	6/29/2025	0.6	Prepare updates to workspace for document review by A&M reviewers, in response to document request
San Luis, Ana	6/30/2025	0.4	Update project documentation, including evidence tracking and review status, in response to document request
San Luis, Ana	6/30/2025	0.3	Coordinate with A&M Legal to provide document review training to A&M reviewers, in response to document request
San Luis, Ana	6/30/2025	0.4	Prepare additional updates to workspace for document review by A&M reviewers, in response to document request
San Luis, Ana	7/1/2025	1.9	Prepare updates to coding designations for documents as requested by review team, in response to document request
San Luis, Ana	7/1/2025	0.4	Prepare further updates to workspace for document review by A&M reviewers, in response to document request
Segal, Jillian	7/1/2025	1.1	Prepare custom document export in response to document request
San Luis, Ana	7/2/2025	0.8	Confirm production scope and specifications with counsel for preliminary document production, in response to document request
San Luis, Ana	7/2/2025	1.9	Perform QA of production population, document searches, export settings, load file, and exported documents for preliminary document production, in response to document request
Segal, Jillian	7/2/2025	0.9	Prepare custom document export with revised settings in response to document request
San Luis, Ana	7/3/2025	1.8	Perform additional QA of production population, document searches, export settings, load file, and exported documents for revised document production, in response to document request
Segal, Jillian	7/3/2025	0.6	Prepare final custom document export in response to document request
San Luis, Ana	7/7/2025	1.4	Update project documentation, including review status and production tracking, in response to document request
Weiland, Brad	7/18/2025	0.3	Correspond with Marelli re: potential litigation items
Shiffman, David	7/20/2025	0.7	Prepare support for deposition preparation regarding DIP budget and other liquidity / transaction initiatives
Webber, Dan	7/20/2025	0.8	Prepare deposition support materials related to adequate protection for senior loan
Grossi, Nick	7/21/2025	2.3	Working sessions with N. Grossi, D. Webber (A&M) to prepare for deposition
Grossi, Nick	7/21/2025	0.2	Call with N. Grossi, D. Webber (A&M), S. Chan (K&E) regarding document submission related to factoring party depositions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LITIGATION

Professional	Date	Hours	Activity
Shiffman, David	7/21/2025	0.7	Prepare for deposition session with K&E, A&M and PJT
Shiffman, David	7/21/2025	1.4	Prepare appropriate documents for deposition preparation sessions with advisors
Shiffman, David	7/21/2025	0.7	Call with T. Simion, N. Grossi, D. Webber, D. Shiffman (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Simion, Tony	7/21/2025	0.7	Call with T. Simion, D. Webber, D. Shiffman (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Webber, Dan	7/21/2025	2.3	Working sessions with N. Grossi, D. Webber (A&M) to prepare for deposition
Webber, Dan	7/21/2025	0.7	Call with T. Simion, D. Webber, D. Shiffman (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Webber, Dan	7/21/2025	0.2	Call with N. Grossi, D. Webber (A&M), S. Chan (K&E) regarding document submission related to factoring party depositions
Webber, Dan	7/21/2025	0.3	Correspond with S. Chan (K&E) regarding factoring party document requests
Grossi, Nick	7/22/2025	1.3	Call with T. Simion, N. Grossi, D. Webber (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Shiffman, David	7/22/2025	3.2	Prepare for deposition sessions with K&E, A&M and PJT
Simion, Tony	7/22/2025	1.3	Call with T. Simion, N. Grossi, D. Webber (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Simion, Tony	7/22/2025	0.7	Review factoring party objection to DIP Order
Webber, Dan	7/22/2025	1.3	Call with T. Simion, N. Grossi, D. Webber (A&M), B. Arnault, C. McGushin, et al. (K&E), J. Singh (PJT) regarding preparation for deposition from factoring party counsel
Grossi, Nick	7/23/2025	2.9	Working sessions with N. Grossi, D. Webber, D. Shiffman (A&M) to prepare for deposition
Shiffman, David	7/23/2025	2.9	Working sessions with N. Grossi, D. Webber, D. Shiffman (A&M) to prepare for deposition
Webber, Dan	7/23/2025	0.8	Listen to deposition of J. Singh (PJT) regarding objection to second interim DIP order (partial attendance)
Webber, Dan	7/23/2025	2.9	Working sessions with N. Grossi, D. Webber, D. Shiffman (A&M) to prepare for deposition
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re litigation items
Weiland, Brad	8/5/2025	0.4	Review vendor litigation materials and prepare notes for team
Weiland, Brad	8/7/2025	0.2	Correspond with the Company re litigation items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

LITIGATION

Professional	Date	Hours	Activity
Weiland, Brad	8/7/2025	0.4	Review pending litigation items and prepare follow-up documentation
Subtotal		**61.7**	

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/11/2025	0.4	Meet with the GBS China A/P core team and Marelli ahead of the mini townhall to give an introduction to the Chapter 11 background and the AM team
Cui, Maggie	6/11/2025	0.4	Conference with M. Cui, J. Zhu, J. Zhang and B. Weiland (all A&M), re: A/P Cut-off training for Dalian GBS debrief
Cui, Maggie	6/11/2025	0.6	Conference with M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and Marelli to discuss the A/P cut-off training arrangement and understand the basic situation of Dalian GBS
Shahbain, Abraham	6/11/2025	0.8	Review of weekly PMO deck and provide comments back to team
Shahbain, Abraham	6/11/2025	0.9	Review PMO materials and create templated slides for team to update
Weiland, Brad	6/11/2025	0.4	Conference with M. Cui, J. Zhu, J. Zhang and B. Weiland (all A&M), re: A/P Cut-off training for Dalian GBS debrief
Zhang, Jianhong	6/11/2025	0.4	Conference with M. Cui, J. Zhu, J. Zhang and B. Weiland (all A&M), re: A/P Cut-off training for Dalian GBS debrief
Zhang, Jianhong	6/11/2025	0.6	Conference with M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and Marelli to discuss the A/P cut-off training arrangement and understand the basic situation of Dalian GBS
Zhu, Judith	6/11/2025	0.4	Conference with M. Cui, J. Zhu, J. Zhang and B. Weiland (all A&M), re: A/P Cut-off training for Dalian GBS debrief
Zhu, Judith	6/11/2025	0.2	Coordinate the training arrangement for June 12 with Marelli
Zhu, Judith	6/11/2025	0.4	Meet with the GBS China A/P core team and Marelli ahead of the mini townhall to give an introduction to the Chapter 11 background and the AM team
Zhu, Judith	6/11/2025	0.6	Conference with M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) and Marelli to discuss the A/P cut-off training arrangement and understand the basic situation of Dalian GBS
Callerio, Lorenzo	6/12/2025	0.4	Call with A. Shahbain and L. Callerio (A&M) to discuss team logistics and analysis needs
Cook, Jacob	6/12/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss PMO overview deck and next steps
Cui, Maggie	6/12/2025	1.1	Discuss with Marelli, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: Code A/P and payment process
Dvorak, Michael	6/12/2025	0.4	Call with A. Shahbain (A&M), M. Dvorak (A&M) and B. Weiland (A&M) to discuss reporting schedules and next steps
Shahbain, Abraham	6/12/2025	0.3	Update of weekly PMO deck based on comments received

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Shahbain, Abraham	6/12/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss PMO overview deck and next steps
Shahbain, Abraham	6/12/2025	0.4	Call with A. Shahbain (A&M), M. Dvorak (A&M) and B. Weiland (A&M) to discuss reporting schedules and next steps
Shahbain, Abraham	6/12/2025	0.9	Review of weekly PMO deck and provide comments back to team
Shahbain, Abraham	6/12/2025	0.5	Catch-up call with A. Shahbain and T. Simion (A&M) related to schedules and overall logistics
Shahbain, Abraham	6/12/2025	0.4	Call with A. Shahbain and L. Callerio (A&M) to discuss team logistics and analysis needs
Shiffman, David	6/12/2025	1.1	Correspond with A&M team regarding Prepare of DIP budget materials for weekly Manage presentation
Simion, Tony	6/12/2025	0.5	Catch-up call with A. Shahbain and T. Simion (A&M) related to schedules and overall logistics
Weiland, Brad	6/12/2025	0.4	Call with A. Shahbain (A&M), M. Dvorak (A&M) and B. Weiland (A&M) to discuss reporting schedules and next steps
Zhang, Jianhong	6/12/2025	0.9	Discuss with Marelli, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: Code A/P and payment process
Zhu, Judith	6/12/2025	0.9	Participate in the process discussion meeting with Marelli
Zhu, Judith	6/12/2025	1.1	Discuss with Marelli, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: Code A/P and payment process
Cui, Maggie	6/13/2025	1.1	Participate in the process discussion meeting with Marelli, J. Zhu (A&M) J. Zhang (A&M), M. Cui (A&M)
Shahbain, Abraham	6/13/2025	0.7	Review and provide comments to team on PMO overview deck
Shahbain, Abraham	6/13/2025	0.7	Update PMO deck based on comments received
Zhang, Jianhong	6/13/2025	1.1	Participate in the process discussion meeting with Marelli, J. Zhu (A&M) J. Zhang (A&M), M. Cui (A&M)
Zhu, Judith	6/13/2025	1.6	Follow-up on AP core team's work progress and upcoming meeting arrangements with Marelli
Zhu, Judith	6/13/2025	1.1	Participate in the process discussion meeting with Marelli, J. Zhu (A&M) J. Zhang (A&M), M. Cui (A&M)
Cook, Jacob	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Cook, Jacob	6/14/2025	0.6	Call with T. Simion, A. Shahbain, and J. Cook (All A&M) to discuss strategic case update materials to be shared with management
Hamilton, Makenna	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Hertzberg, Julie	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Kordupel, Lewis	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Postolos, Lucas	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Schmelter, Griffen	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Shahbain, Abraham	6/14/2025	0.6	Call with T. Simion, A. Shahbain, and J. Cook (All A&M) to discuss strategic case update materials to be shared with management
Shahbain, Abraham	6/14/2025	0.4	Review feedback received on PMO overview deck for management team
Simion, Tony	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Simion, Tony	6/14/2025	0.6	Call with T. Simion, A. Shahbain, and J. Cook (All A&M) to discuss strategic case update materials to be shared with management
Simoneaux, Natalie	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Waismann, Heitor	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Webber, Dan	6/14/2025	0.9	Call with A&M Large Team re: updates on a workstream basis based on recent filing status
Weiland, Brad	6/14/2025	0.9	Telephone conference with A&M team re: updates on open workstreams and next steps based on recent filing status
Cui, Maggie	6/16/2025	1.8	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the draft payment proposal and manual payment tracker with a due date of June 30
Cui, Maggie	6/16/2025	1.1	Conference with Marelli, GBS A/P and G/L leaders, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: address the A/P invoice and direct debit coding issues.
Simion, Tony	6/16/2025	0.3	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: transaction timing considerations and marketing period, vendor management items, and next steps
Simion, Tony	6/16/2025	0.7	Attend biweekly meeting with Lender advisors to discuss open issues, case timeline and operational headwinds
Weiland, Brad	6/16/2025	0.3	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: transaction timing considerations and marketing period, vendor management items, and next steps
Zhang, Jianhong	6/16/2025	1.8	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the draft payment proposal and manual payment tracker with a due date of June 30
Zhang, Jianhong	6/16/2025	1.1	Conference with Marelli, GBS A/P and G/L leaders, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: address the A/P invoice and direct debit coding issues.`
Zhu, Judith	6/16/2025	1.8	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the draft payment proposal and manual payment tracker with a due date of June 30
Zhu, Judith	6/16/2025	1.1	Conference with Marelli, GBS A/P and G/L leaders, J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: address the A/P invoice and direct debit coding issues.`

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/17/2025	1.2	Conference with Marelli, Japan local finance leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: discuss the issues about debit coding and payment approval process
Cui, Maggie	6/17/2025	0.6	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the status and issues about the payment proposal and manual payment tracker
Grossi, Nick	6/17/2025	0.9	Meeting with A&M Large Team and J. Vairo (Alix Partners) re: working capital and receipts detailed Discuss
Grossi, Nick	6/17/2025	0.4	Call with W. Dewulf, et al. (SVP), B. Hunter, et al. (Alix), T. Simion, N. Grossi, D. Webber, D. Shiffman (A&M) regarding diligence questions related to Business Plan and liquidity
Kordupel, Lewis	6/17/2025	0.9	Meeting with A&M Large Team and J. Vairo (Alix Partners) re: working capital and receipts detailed Discuss
Postolos, Lucas	6/17/2025	0.9	Meeting with A&M Large Team and J. Vairo (Alix Partners) re: working capital and receipts detailed Discuss
Shiffman, David	6/17/2025	0.4	Call with W. Dewulf, et al. (SVP), B. Hunter, et al. (Alix), T. Simion, N. Grossi, D. Webber, D. Shiffman (A&M) regarding diligence questions related to Business Plan and liquidity
Simion, Tony	6/17/2025	0.4	Call with W. Dewulf, et al. (SVP), B. Hunter, et al. (Alix), T. Simion, N. Grossi, D. Webber, D. Shiffman (A&M) regarding diligence questions related to Business Plan and liquidity
Simion, Tony	6/17/2025	0.9	Attend and present at Marelli, Board meeting current activities related to the Chapter 11
Simion, Tony	6/17/2025	1.2	Attend and present at company finance department townhall; answer questions about Chapter 11
Waismann, Heitor	6/17/2025	0.9	Meeting with A&M Large Team and J. Vairo (Alix Partners) re: working capital and receipts detailed Discuss
Webber, Dan	6/17/2025	0.4	Call with W. Dewulf, et al. (SVP), B. Hunter, et al. (Alix), T. Simion, N. Grossi, D. Webber, D. Shiffman (A&M) regarding diligence questions related to Business Plan and liquidity
Webber, Dan	6/17/2025	0.9	Meeting with A&M Large Team and J. Vairo (Alix Partners) re: working capital and receipts detailed Discuss
Weiland, Brad	6/17/2025	0.9	Prepare for and participate in town hall presentation for finance and digital personnel
Zhang, Jianhong	6/17/2025	1.2	Conference with Marelli, Japan local finance leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: discuss the issues about debit coding and payment approval process
Zhang, Jianhong	6/17/2025	0.6	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the status and issues about the payment proposal and manual payment tracker
Zhu, Judith	6/17/2025	1.2	Conference with Marelli, Japan local finance leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: discuss the issues about debit coding and payment approval process
Zhu, Judith	6/17/2025	0.6	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: discuss the status and issues about the payment proposal and manual payment tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/18/2025	1.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: manual payment tracker and direct debit tracker
Cui, Maggie	6/18/2025	0.6	Conference with M. Cui. Weiland, M. Dvorak, J. Zhang, and J. Zhu (all A&M), re: payment proposal process, FOR coding
Cui, Maggie	6/18/2025	0.6	Conference with M. Cui, J. Zhang, and J. Zhu (all A&M) to discuss work progress and problems
Dvorak, Michael	6/18/2025	0.6	Conference with M. Cui. Weiland, M. Dvorak, J. Zhang, and J. Zhu (all A&M), re: payment proposal process, FOR coding
Shahbain, Abraham	6/18/2025	0.4	Prepare for project management overview meeting with management
Shahbain, Abraham	6/18/2025	1.7	Prepare and review project management overview deck to be utilized in discussions with management
Shahbain, Abraham	6/18/2025	0.9	Request project management overview slides from other team members and advisors
Shiffman, David	6/18/2025	0.4	Call with H. Waismann (A&M), D. Shiffman (A&M) and Marelli finance team re: pre and post labels and credit line paydowns
Simion, Tony	6/18/2025	1.9	Attend and present at Management's monthly ALS Business Unit results meeting
Simion, Tony	6/18/2025	1.1	Attend and present at Management's monthly IE Business Unit results meeting
Waismann, Heitor	6/18/2025	0.4	Call with H. Waismann (A&M), D. Shiffman (A&M) and Marelli finance team re: pre and post labels and credit line paydowns
Weiland, Brad	6/18/2025	0.6	Conference with M. Cui. Weiland, M. Dvorak, J. Zhang, and J. Zhu (all A&M), re: payment proposal process, FOR coding
Zhang, Jianhong	6/18/2025	0.6	Conference with M. Cui. Weiland, M. Dvorak, J. Zhang, and J. Zhu (all A&M), re: payment proposal process, FOR coding
Zhang, Jianhong	6/18/2025	1.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: manual payment tracker and direct debit tracker
Zhang, Jianhong	6/18/2025	0.6	Conference with M. Cui, J. Zhang, and J. Zhu (all A&M) to discuss work progress and problems
Zhu, Judith	6/18/2025	0.6	Conference with M. Cui, J. Zhang, and J. Zhu (all A&M) to discuss work progress and problems
Zhu, Judith	6/18/2025	1.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: manual payment tracker and direct debit tracker
Zhu, Judith	6/18/2025	0.6	Conference with M. Cui. Weiland, M. Dvorak, J. Zhang, and J. Zhu (all A&M), re: payment proposal process, FOR coding
Borgonovo, Erik	6/19/2025	0.4	Conference with A. Shahbain, E. Borgonovo, M. Cui, J. Zhang and J. Zhu (all A&M), re: discuss payment process catch-up and proposal for next week
Cui, Maggie	6/19/2025	1.1	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) to discuss the A/P coding and payment process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/19/2025	0.4	Conference with A. Shahbain, E. Borgonovo, M. Cui, J. Zhang and J. Zhu (all A&M), re: discuss payment process catch-up and proposal for next week
Kordupel, Lewis	6/19/2025	0.5	Call with Marelli and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: Italian entities cash flow questions
Kordupel, Lewis	6/19/2025	0.6	Meeting with Alix Partners and L. Kordupel, D. Shiffman, H. Waismann (A&M) re: daily touchpoint related to diligence request list
Shahbain, Abraham	6/19/2025	0.4	Conference with A. Shahbain, E. Borgonovo, M. Cui, J. Zhang and J. Zhu (all A&M), re: discuss payment process catch-up and proposal for next week
Shiffman, David	6/19/2025	0.6	Meeting with Alix Partners and L. Kordupel, D. Shiffman, H. Waismann (A&M) re: daily touchpoint related to diligence request list
Shiffman, David	6/19/2025	0.5	Call with Marelli and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: Italian entities cash flow questions
Simion, Tony	6/19/2025	1.7	Attend and present at Management's monthly ELS Business Unit results meeting
Simion, Tony	6/19/2025	2.9	Attend and present at Management GEC monthly meeting with updates regarding chapter 11
Simion, Tony	6/19/2025	1.6	Review and edit weekly Project Management Office Presentation for discussions with management
Simion, Tony	6/19/2025	1.1	Attend and present at Management's monthly GTS Business Unit results meeting
Simion, Tony	6/19/2025	0.8	Attend and present at weekly Project Management Office meeting with advisors and Management
Simion, Tony	6/19/2025	0.6	Attend bi-weekly meeting with lender's advisors discussing case timeline and updates
Waismann, Heitor	6/19/2025	0.5	Call with Marelli and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: Italian entities cash flow questions
Waismann, Heitor	6/19/2025	0.6	Meeting with Alix Partners and L. Kordupel, D. Shiffman, H. Waismann (A&M) re: daily touchpoint related to diligence request list
Zhang, Jianhong	6/19/2025	1.1	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) to discuss the A/P coding and payment process
Zhang, Jianhong	6/19/2025	0.4	Conference with A. Shahbain, E. Borgonovo, M. Cui, J. Zhang and J. Zhu (all A&M), re: discuss payment process catch-up and proposal for next week
Zhu, Judith	6/19/2025	1.1	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) to discuss the A/P coding and payment process
Zhu, Judith	6/19/2025	0.4	Conference with A. Shahbain, E. Borgonovo, M. Cui, J. Zhang and J. Zhu (all A&M), re: discuss payment process catch-up and proposal for next week
Cui, Maggie	6/20/2025	1.4	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss the new process of CIA payment and manual tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/20/2025	0.4	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: payment process and the CIA requirements
Hamerski, Grace	6/20/2025	0.6	Call with the A&M team to review workstream updates
Kordupel, Lewis	6/20/2025	0.5	Meeting with Alix Partners and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: daily touchpoint and detailed sales waterfall walkthrough
Loop, Stuart	6/20/2025	0.6	Call with the A&M team to review workstream updates
Shahbain, Abraham	6/20/2025	1.5	Review and initiate requests for following week project management meeting
Shiffman, David	6/20/2025	0.5	Meeting with Alix Partners and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: daily touchpoint and detailed sales waterfall walkthrough
Simion, Tony	6/20/2025	0.9	Attend and present at Management's monthly AM Business Unit results meeting
Simion, Tony	6/20/2025	1.6	Attend and present at Management's monthly PS Business Unit results meeting
Waismann, Heitor	6/20/2025	0.5	Meeting with Alix Partners and D. Shiffman, H. Waismann, L. Kordupel (A&M) re: daily touchpoint and detailed sales waterfall walkthrough
Warren, Joseph	6/20/2025	0.5	Call with A&M Large Team re: updates on a workstream basis based on recent filing status.
Zhang, Jianhong	6/20/2025	1.4	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss the new process of CIA payment and manual tracker
Zhang, Jianhong	6/20/2025	0.4	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: payment process and the CIA requirements
Zhang, Jianhong	6/20/2025	0.8	Conference with Marelli and J. Zhu and J. Zhang (A&M), re: discuss the new process of CIA payment
Zhu, Judith	6/20/2025	1.4	Conference with Marelli, GBS A/P and G/L leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss the new process of CIA payment and manual tracker
Zhu, Judith	6/20/2025	0.8	Conference with Marelli, J. Zhu and J. Zhang (A&M), re: discuss the new process of CIA payment
Zhu, Judith	6/20/2025	0.4	Conference with Marelli, GBS A/P and G/L leaders, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: payment process and the CIA requirements
Campbell, Lyndsay	6/21/2025	0.3	Call with A. Shahbain and L. Campbell (A&M) discussing open items and next steps in the case
Shahbain, Abraham	6/21/2025	0.3	Call with A. Shahbain and L. Campbell (A&M) discussing open items and next steps in the case
Shahbain, Abraham	6/21/2025	0.6	Call with A. Shahbain and C. Turner (A&M) to discuss team structure and responsibilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Turner, Cari	6/21/2025	0.6	Call with A. Shahbain and C. Turner (A&M) to discuss team structure and responsibilities
Shahbain, Abraham	6/22/2025	0.8	Distribute requests to team for slide needs for the PMO status meeting deck for next week
Callerio, Lorenzo	6/23/2025	0.4	Call with the A&M team to review workstream updates
Cui, Maggie	6/23/2025	1.1	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M) re: discuss CIA payment and manual tracker progress as of June 23
Cui, Maggie	6/23/2025	0.6	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss China CIA payment process
Cui, Maggie	6/23/2025	0.6	Conference with J. Zhu, M. Cui, and J. Zhang (all A&M), re: discuss the issues about China CIA payment process
Dvorak, Michael	6/23/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re: open workstreams, client meetings, and next steps re: same
Hamerski, Grace	6/23/2025	0.3	Call with the A&M team to review workstream updates
Loop, Stuart	6/23/2025	0.3	Call with the A&M team to review workstream updates
Weiland, Brad	6/23/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re: open workstreams, client meetings, and next steps re: same
Zhang, Jianhong	6/23/2025	0.6	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss China CIA payment process
Zhang, Jianhong	6/23/2025	0.6	Conference with J. Zhu, M. Cui, and J. Zhang (all A&M), re: discuss the issues about China CIA payment process
Zhang, Jianhong	6/23/2025	1.1	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M) re: discuss CIA payment and manual tracker progress as of June 23
Zhu, Judith	6/23/2025	0.6	Conference with J. Zhu, M. Cui, and J. Zhang (all A&M), re: discuss the issues about China CIA payment process
Zhu, Judith	6/23/2025	0.4	Correspond AP core team/GBS regarding the issue of reviewing Japan's CIA
Zhu, Judith	6/23/2025	0.6	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M) re: discuss China CIA payment process
Zhu, Judith	6/23/2025	1.1	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M) re: discuss CIA payment and manual tracker progress as of June 23
Cui, Maggie	6/24/2025	1.2	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: discuss issues about China and Japan CIA payment
Shahbain, Abraham	6/24/2025	1.3	Review and initiate requests for following week project management meeting
Shahbain, Abraham	6/24/2025	1.8	Create slides for project management office meetings related to reporting and workstreams dashboard
Zhang, Jianhong	6/24/2025	1.2	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: discuss issues about China and Japan CIA payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Zhu, Judith	6/24/2025	1.2	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhang (A&M), J. Zhu (A&M), re: discuss issues about China and Japan CIA payment
Borgonovo, Erik	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Cui, Maggie	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Cui, Maggie	6/25/2025	0.9	Conference with Marelli, GBS A/P leaders, and J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: discuss weekly payment proposal process and CIA payment progress
Cui, Maggie	6/25/2025	0.3	Discuss with M. Cui and J. Zhu (A&M) regarding the CIA process
Hamerski, Grace	6/25/2025	0.3	Call with the A&M team to review workstream updates
Loop, Stuart	6/25/2025	0.3	Call with A&M Large Team re: updates on a workstream basis based on recent filing status.
Shahbain, Abraham	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Shahbain, Abraham	6/25/2025	0.3	Catch up with PMO team related to weekly update materials and open items
Shiffman, David	6/25/2025	0.7	Prepare and review liquidity slide for Management PMO materials
Simion, Tony	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Warren, Joseph	6/25/2025	0.3	Call with A&M Large Team re: updates on a workstream basis based on recent filing status.
Weiland, Brad	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Zhang, Jianhong	6/25/2025	0.9	Conference with Marelli, GBS A/P leaders, and J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: discuss weekly payment proposal process and CIA payment progress
Zhu, Judith	6/25/2025	0.4	Conference with M. Cui, T. Simion, B. Weiland , A. Shahbain, J. Zhu. E. Borgonovo (all A&M), re: discuss CIA process and instructions
Zhu, Judith	6/25/2025	0.9	Conference with Marelli, GBS A/P leaders, and J. Zhang (A&M), M. Cui (A&M), J. Zhu (A&M), re: discuss weekly payment proposal process and CIA payment progress
Zhu, Judith	6/25/2025	0.3	Discuss with M. Cui and J. Zhu (A&M) regarding the CIA process
Cui, Maggie	6/26/2025	0.4	Conference with Marelli, GBS A/P leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: CIA approval process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Postolos, Lucas	6/26/2025	0.7	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E), S. Alberino, et al. (counterparty) C. Chambers, et al. (HL), J. Vairo, et al. (Alix) to discuss GUC diligence materials
Postolos, Lucas	6/26/2025	0.5	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E) prepare for call with counterparty to review GUC diligence materials
Shahbain, Abraham	6/26/2025	0.8	Review and provide comments to team on project management meeting materials
Shahbain, Abraham	6/26/2025	0.8	Update project management meeting materials based on open items
Shiffman, David	6/26/2025	0.6	Revise PMO liquidity slide based on feedback received from A&M team
Simion, Tony	6/26/2025	0.5	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E) prepare for call with counterparty to review GUC diligence materials
Simion, Tony	6/26/2025	0.7	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E), S. Alberino, et al. (counterparty) C. Chambers, et al. (HL), J. Vairo, et al. (Alix) to discuss GUC diligence materials
Webber, Dan	6/26/2025	0.5	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E) prepare for call with counterparty to review GUC diligence materials
Webber, Dan	6/26/2025	0.7	Call with T. Simion, D. Webber, L. Postolos (A&M), S. Winters, et al. (K&E), S. Alberino, et al. (counterparty) C. Chambers, et al. (HL), J. Vairo, et al. (Alix) to discuss GUC diligence materials
Zhang, Jianhong	6/26/2025	0.4	Conference with Marelli, GBS A/P leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: CIA approval process
Zhu, Judith	6/26/2025	0.4	Conference with Marelli, GBS A/P leaders, and J. Zhu (A&M), M. Cui (A&M), J. Zhang (A&M), re: CIA approval process
Chester, Monte	6/27/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss ongoing workstream updates and outstanding items
Cui, Maggie	6/27/2025	0.4	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: next week payment proposal, CIA, manual payment
Dvorak, Michael	6/27/2025	0.6	Discuss with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) to outline contract collection procedures for schedule G purposes
Hamerski, Grace	6/27/2025	0.4	Call with the A&M team to review workstream updates
Loop, Stuart	6/27/2025	0.4	Call with the A&M team to review workstream updates
Rybarczyk, Jodi	6/27/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss ongoing workstream updates and outstanding items
Rybarczyk, Jodi	6/27/2025	0.6	Discuss with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) to outline contract collection procedures for schedule G purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Shiffman, David	6/27/2025	1.0	PMO status call with Management and advisors
Simoneaux, Natalie	6/27/2025	0.6	Discuss with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) to outline contract collection procedures for schedule G purposes
Simoneaux, Natalie	6/27/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss ongoing workstream updates and outstanding items
Stegenga, Jeff	6/27/2025	0.7	Participate in weekly PMO case mgmt session w/ Company mgmt team, PJT and K&E
Warren, Joseph	6/27/2025	0.5	Call with A&M Large Team re: updates on a workstream basis based on recent filing status.
Webber, Dan	6/27/2025	0.7	Call with Marelli executive team, A&M Large Team re: case updates and timeline of case milestones
Weiland, Brad	6/27/2025	0.6	Discuss with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) to outline contract collection procedures for schedule G purposes
Weiland, Brad	6/27/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss ongoing workstream updates and outstanding items
Zeiss, Mark	6/27/2025	0.6	Discuss with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) to outline contract collection procedures for schedule G purposes
Zeiss, Mark	6/27/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss ongoing workstream updates and outstanding items
Zhang, Jianhong	6/27/2025	0.4	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: next week payment proposal, CIA, manual payment
Zhu, Judith	6/27/2025	0.4	Conference with Marelli, GBS A/P leaders, and M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), re: next week payment proposal, CIA, manual payment
Cook, Jacob	6/29/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss PMO update and diligence
Cui, Maggie	6/29/2025	1.2	Conference with J. Zhu and M. Cui (A&M), re: discuss about clarification on CIA/ PRE offset, and report to A&M core team via email
Shahbain, Abraham	6/29/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss PMO update and diligence
Zhu, Judith	6/29/2025	1.2	Conference with J. Zhu and M. Cui (A&M), re: discuss about clarification on CIA/ PRE offset, and report to A&M core team via email
Chester, Monte	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Cui, Maggie	6/30/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M) re: payment run and CIA status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	6/30/2025	0.4	Conference with J. Zhang, M. Cui, J. Zhu (all A&M), re: discuss daily progress update, clarification on CIA/ PRE offset and complex CIA requests
Dvorak, Michael	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Grossi, Nick	6/30/2025	0.7	Prepare and participate in Special Committee meeting
Grossi, Nick	6/30/2025	0.6	Meeting with large A&M group and Alix Partners re: DIP budget variance report Discuss
Grossi, Nick	6/30/2025	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Shiffman (A&M), Marelli, J. Singh, D. de Gosztonyi, K. Podzorova (PJT) and S. Winters (K&E) re: disclosure statement
Hamerski, Grace	6/30/2025	0.4	Call with the A&M team to review workstream updates
Kordupel, Lewis	6/30/2025	0.6	Meeting with large A&M group and Alix Partners re: DIP budget variance report Discuss
Loop, Stuart	6/30/2025	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Shiffman (A&M), Marelli, J. Singh, D. de Gosztonyi, K. Podzorova (PJT) and S. Winters (K&E) re: disclosure statement
Loop, Stuart	6/30/2025	0.6	Call with S. Loop (A&M), G. Guarnieri, N. Boscarato, D. Brondino, Marelli regarding article 56 financial projection requirements
Loop, Stuart	6/30/2025	0.4	Call with the A&M team to review workstream updates
Rybarczyk, Jodi	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Shiffman, David	6/30/2025	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Shiffman (A&M), Marelli, J. Singh, D. de Gosztonyi, K. Podzorova (PJT) and S. Winters (K&E) re: disclosure statement
Shiffman, David	6/30/2025	0.6	Meeting with A&M and Alix Partners re: DIP budget variance report Discuss
Shiffman, David	6/30/2025	1.2	Prepare materials for discussion with SVP based on Management guidance
Shiffman, David	6/30/2025	1.0	Call with SVP, Alix, Management and A&M to review DIP budget assumptions and current state of operations
Simion, Tony	6/30/2025	0.6	Call with T. Simion, N. Grossi, S. Loop, D. Shiffman (A&M), Marelli, J. Singh, D. de Gosztonyi, K. Podzorova (PJT) and S. Winters (K&E) re: disclosure statement
Simion, Tony	6/30/2025	0.9	Attend weekly Marelli Special Committee Board meeting providing updates on chapter 11 process and timeline
Simoneaux, Natalie	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Waismann, Heitor	6/30/2025	0.6	Meeting with large A&M group and Alix Partners re: DIP budget variance report Discuss

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Webber, Dan	6/30/2025	0.6	Call with Webber (A&M) and B. Hunter, J. Amico (Alix) regarding diligence questions on unsecured claims
Webber, Dan	6/30/2025	0.4	Participate in PMO call to review milestones, risks, and action items
Webber, Dan	6/30/2025	0.6	Call with D. Webber and B. Hunter, et al. (Alix) regarding weekly analysis for WE 6/20
Webber, Dan	6/30/2025	0.2	Prepare for call with Alix regarding diligence questions on unsecured claims
Weiland, Brad	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Zeiss, Mark	6/30/2025	0.7	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, C. Sigman, and N. Simoneaux (A&M) to outline status updates and progress for various workstreams
Zhang, Jianhong	6/30/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M) re: payment run and CIA status
Zhang, Jianhong	6/30/2025	0.4	Conference with J. Zhang, M. Cui, J. Zhu (all A&M), re: discuss daily progress update, clarification on CIA/ PRE offset and complex CIA requests
Zhu, Judith	6/30/2025	0.2	Discuss with GBS regarding the issue of China CIA
Zhu, Judith	6/30/2025	0.4	Further discuss with Z.Sherry (AP core team/GBS) regarding the issue of China CIA in the afternoon
Zhu, Judith	6/30/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M) re: payment run and CIA status
Zhu, Judith	6/30/2025	0.4	Conference with J. Zhang, M. Cui, J. Zhu (all A&M), re: discuss daily progress update, clarification on CIA/ PRE offset and complex CIA requests
Chester, Monte	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Chester, Monte	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Cui, Maggie	7/1/2025	0.6	Conference with M. Cui (A&M) and J. Zhu (A&M), re: questions raised by China CEO and Procurement team
Cui, Maggie	7/1/2025	0.7	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: payment run and CIA status
Cui, Maggie	7/1/2025	0.4	Conference with M. Cui and J. Zhu (all A&M), re: summarize and communicate the contents of the meeting, as well as arrange the next steps
Cui, Maggie	7/1/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA payment issues
Cui, Maggie	7/1/2025	0.7	Conference with M. Cui (A&M) and J. Zhu (A&M), re: CIA review issues and communication materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	7/1/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA approval process
Dvorak, Michael	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Dvorak, Michael	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Erlach, Nicole	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Hertzberg, Julie	7/1/2025	0.3	Telephone conference with B. Weiland (A&M) and J. Hertzberg (A&M) re: status and open items
Hertzberg, Julie	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Kordupel, Lewis	7/1/2025	0.4	Call with D. Shiffman, D. Webber, L. Kordupel, H. Waismann (A&M), I. Steward, et al. (BDO) to discuss certain cash flow modeling and liquidation analysis assumptions
Rybarczyk, Jodi	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Rybarczyk, Jodi	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Shiffman, David	7/1/2025	0.4	Call with D. Shiffman, D. Webber, L. Kordupel, H. Waismann (A&M), I. Steward, et al. (BDO) to discuss certain cash flow modeling and liquidation analysis assumptions
Simoneaux, Natalie	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Simoneaux, Natalie	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Waismann, Heitor	7/1/2025	0.4	Call with D. Shiffman, D. Webber, L. Kordupel, H. Waismann (A&M), I. Steward, et al. (BDO) to discuss certain cash flow modeling and liquidation analysis assumptions
Webber, Dan	7/1/2025	0.4	Call with D. Shiffman, D. Webber, L. Kordupel, H. Waismann (A&M), I. Steward, et al. (BDO) to discuss certain cash flow modeling and liquidation analysis assumptions
Weiland, Brad	7/1/2025	0.2	Participate in discussion with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Erlach, N. Simoneaux (A&M), and K&E team to outline upcoming deadlines related to statements and schedules reporting
Weiland, Brad	7/1/2025	0.3	Telephone conference with B. Weiland (A&M) and J. Hertzberg (A&M) re: status and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Weiland, Brad	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Zeiss, Mark	7/1/2025	1.1	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: schedules and statements workstreams and updates
Zhang, Jianhong	7/1/2025	0.7	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: payment run and CIA status
Zhang, Jianhong	7/1/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA approval process
Zhang, Jianhong	7/1/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA payment issues
Zhu, Judith	7/1/2025	0.6	Conference with M. Cui (A&M) and J. Zhu (A&M), re: questions raised by China CEO and Procurement team
Zhu, Judith	7/1/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA approval process
Zhu, Judith	7/1/2025	0.4	Conference with M. Cui and J. Zhu (all A&M), re: summarize and communicate the contents of the meeting, as well as arrange the next steps
Zhu, Judith	7/1/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: China CIA payment issues
Zhu, Judith	7/1/2025	0.7	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: payment run and CIA status
Zhu, Judith	7/1/2025	0.7	Conference with M. Cui (A&M) and J. Zhu (A&M), re: CIA review issues and communication materials
Zhu, Judith	7/1/2025	1.4	Conference with Marelli and J. Zhu (A&M) regarding the Japan payment
Chester, Monte	7/2/2025	0.8	Participate in discussion with B. Weiland, D. Weber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux, Marelli to assess data collection requests for schedules and statements reporting
Chester, Monte	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Cui, Maggie	7/2/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA status and payment issues
Cui, Maggie	7/2/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: confirm the China CIA process and should follow global process
Dvorak, Michael	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Dvorak, Michael	7/2/2025	0.8	Participate in discussion with B. Weiland, D. Weber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux, Marelli to assess data collection requests for schedules and statements reporting
Erlach, Nicole	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Loop, Stuart	7/2/2025	0.3	Update PMO materials for 7.3.25 PMO meeting regarding business plan workstream
Rybarczyk, Jodi	7/2/2025	0.8	Participate in discussion with B. Weiland, D. Weber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux, Marelli to assess data collection requests for schedules and statements reporting
Rybarczyk, Jodi	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Shahbain, Abraham	7/2/2025	1.1	Create template for project management overview presentation
Shahbain, Abraham	7/2/2025	0.9	Review and update slides provided by A&M team related to liquidity, reporting, etc.
Shahbain, Abraham	7/2/2025	0.4	Request slides from A&M team to be used in project management overview presentation
Simoneaux, Natalie	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Simoneaux, Natalie	7/2/2025	0.8	Participate in discussion with B. Weiland, D. Weber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux, Marelli to assess data collection requests for schedules and statements reporting
Weiland, Brad	7/2/2025	0.8	Participate in discussion with B. Weiland, D. Weber, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux, Marelli to assess data collection requests for schedules and statements reporting
Weiland, Brad	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Weiland, Brad	7/2/2025	0.4	Review and revise PMO meeting materials
Zeiss, Mark	7/2/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Erlach, and N. Simoneaux (A&M) to discuss statements and schedules progress updates
Zhang, Jianhong	7/2/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA status and payment issues
Zhang, Jianhong	7/2/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: confirm the China CIA process and should follow global process
Zhu, Judith	7/2/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: confirm the China CIA process and should follow global process
Zhu, Judith	7/2/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA status and payment issues
Chester, Monte	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Cui, Maggie	7/3/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Rybarczyk, Jodi	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Simoneaux, Natalie	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Weiland, Brad	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Weiland, Brad	7/3/2025	0.4	Review client presentation materials for PMO meeting
Weiland, Brad	7/3/2025	0.5	Participate in PMO discussion with company management team
Zeiss, Mark	7/3/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to discuss next steps related to statements and schedules requests
Zhang, Jianhong	7/3/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues
Zhu, Judith	7/3/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues
Cui, Maggie	7/4/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues
Zhang, Jianhong	7/4/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues
Zhu, Judith	7/4/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China CIA payment process, Japan CIA status and payment issues
Chester, Monte	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence
Cui, Maggie	7/7/2025	0.2	Conference with M. Hill, M. Cui, J. Zhu and J. Zhang (all A&M), re: Discuss Japan and China CIA review records
Cui, Maggie	7/7/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and Trade Agreement payment process
Dvorak, Michael	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence
Dvorak, Michael	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Hill, Michael	7/7/2025	0.2	Conference with M. Hill, M. Cui, J. Zhu and J. Zhang (all A&M), re: Discuss Japan and China CIA review records
Rybarczyk, Jodi	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence
Shiffman, David	7/7/2025	0.5	Call with debtor advisor to review key workstreams and case Update
Weiland, Brad	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence
Zeiss, Mark	7/7/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and J. Hertzberg (A&M) to discuss next steps related to statements and schedules diligence
Zhang, Jianhong	7/7/2025	0.2	Conference with M. Hill, M. Cui, J. Zhu and J. Zhang (all A&M), re: Discuss Japan and China CIA review records
Zhang, Jianhong	7/7/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and Trade Agreement payment process
Zhu, Judith	7/7/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and Trade Agreement payment process
Zhu, Judith	7/7/2025	0.2	Conference with M. Hill, M. Cui, J. Zhu and J. Zhang (all A&M), re: Discuss Japan and China CIA review records
Cui, Maggie	7/8/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and TA payment process
Cui, Maggie	7/8/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan
Grossi, Nick	7/8/2025	0.5	Call with N. Grossi, D. Webber, L. Postolos (A&M), M. Diaz, E. Cheng, et al. (FTI) to discuss pre-filing liquidation analysis
Hertzberg, Julie	7/8/2025	0.4	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M) re: open items and next steps
Postolos, Lucas	7/8/2025	0.6	Call D. Shiffman, D. Webber, L. Postolos (A&M), B. Hunter, J. Vairo, et al. (Alix) to discuss weekly cash variance report for WE 7/4
Postolos, Lucas	7/8/2025	0.5	Call with N. Grossi, D. Webber, L. Postolos (A&M), M. Diaz, E. Cheng, et al. (FTI) to discuss pre-filing liquidation analysis
Shiffman, David	7/8/2025	1.1	Call with K&E and non-consortium lenders to review RSA and DIP
Shiffman, David	7/8/2025	0.6	Call D. Shiffman, D. Webber, L. Postolos (A&M), B. Hunter, J. Vairo, et al. (Alix) to discuss weekly cash variance report for WE 7/4
Webber, Dan	7/8/2025	0.2	Prepare for call with FTI to discuss pre-filing liquidation analysis
Webber, Dan	7/8/2025	0.5	Call with N. Grossi, D. Webber, L. Postolos (A&M), M. Diaz, E. Cheng, et al. (FTI) to discuss pre-filing liquidation analysis
Webber, Dan	7/8/2025	0.6	Call D. Shiffman, D. Webber, L. Postolos (A&M), B. Hunter, J. Vairo, et al. (Alix) to discuss weekly cash variance report for WE 7/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Weiland, Brad	7/8/2025	0.4	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M) re: open items and next steps
Zhang, Jianhong	7/8/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and TA payment process
Zhang, Jianhong	7/8/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan
Zhu, Judith	7/8/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan CIA payment status and TA payment process
Zhu, Judith	7/8/2025	0.4	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan
Chester, Monte	7/9/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss contract collection and statements and schedules draft diligence items
Cui, Maggie	7/9/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan
Cui, Maggie	7/9/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan payment issues and TA payment process confirmed by A&M core team
Dvorak, Michael	7/9/2025	0.3	Telephone conference with M. Dvorak (A&M) re: open items and next steps
Dvorak, Michael	7/9/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss contract collection and statements and schedules draft diligence items
Rybarczyk, Jodi	7/9/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss contract collection and statements and schedules draft diligence items
Stegenga, Jeff	7/9/2025	0.7	Participate in the weekly Special Committee of the Board update
Weiland, Brad	7/9/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss contract collection and statements and schedules draft diligence items
Zeiss, Mark	7/9/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester and J. Rybarczyk (A&M) to discuss contract collection and statements and schedules draft diligence items
Zhang, Jianhong	7/9/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan payment issues and TA payment process confirmed by A&M core team
Zhang, Jianhong	7/9/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan
Zhu, Judith	7/9/2025	0.3	Conference with Marelli, M. Cui (A&M), J. Zhu (A&M) and J. Zhang (A&M), re: discuss TA tracker list, TA payment process and specific vendor payment plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Zhu, Judith	7/9/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China and Japan payment issues and TA payment process confirmed by A&M core team
Cui, Maggie	7/10/2025	0.3	Conference with Marelli, A. Shahbain (A&M), M. Cui (A&M) and J. Zhu (A&M) re: China TA payment
Cui, Maggie	7/10/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment progress, and TA vendor payment issues
Cui, Maggie	7/10/2025	0.4	Discuss the China CIA issue with M. Cui and J. Zhu (A&M)
Shahbain, Abraham	7/10/2025	0.4	Consolidate materials received from team members related to project management materials
Shahbain, Abraham	7/10/2025	1.2	Review and update of project management material slides for upcoming meeting
Shahbain, Abraham	7/10/2025	0.3	Conference with Marelli, A. Shahbain (A&M), M. Cui (A&M) and J. Zhu (A&M) re: China TA payment
Shiffman, David	7/10/2025	0.6	Prepare liquidity related PMO slide for weekly Management update call
Zhang, Jianhong	7/10/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment progress, and TA vendor payment issues
Zhu, Judith	7/10/2025	0.3	Conference with Marelli, A. Shahbain (A&M), M. Cui (A&M) and J. Zhu (A&M) re: China TA payment
Zhu, Judith	7/10/2025	0.4	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment progress, and TA vendor payment issues
Zhu, Judith	7/10/2025	0.4	Discuss the China CIA issue with M. Cui and J. Zhu (A&M)
Cui, Maggie	7/11/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and TA payment process
Shiffman, David	7/11/2025	0.5	PMO status call with Management and advisors
Weiland, Brad	7/11/2025	0.5	Telephone conference re: process management with client management team, advisors
Zhang, Jianhong	7/11/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and TA payment process
Zhu, Judith	7/11/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and TA payment process
Chester, Monte	7/14/2025	0.5	Call with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss progress updates related to statements and schedules workstreams
Cui, Maggie	7/14/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and scheduled payment plan for this week

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	7/14/2025	0.5	Call with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss progress updates related to statements and schedules workstreams
Grossi, Nick	7/14/2025	0.7	Prepare and participate in discussion with Selendy Gay (Tobler and Ginzberg) related to accounting matters
Hertzberg, Julie	7/14/2025	0.6	Telephone conference with B. Weiland (A&M) and J. Hertzberg (A&M) re: upcoming items (including 341 meeting), statements and schedules status and open items, and case timing considerations
Postolos, Lucas	7/14/2025	0.3	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), Alix Partners and Marelli treasury team re: variance report discussion
Postolos, Lucas	7/14/2025	0.5	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), FTI re: DIP Budget discussion
Rybarczyk, Jodi	7/14/2025	0.5	Call with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss progress updates related to statements and schedules workstreams
Shiffman, David	7/14/2025	0.3	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), Alix Partners and Marelli treasury team re: variance report discussion
Shiffman, David	7/14/2025	0.5	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), FTI re: DIP Budget discussion
Shiffman, David	7/14/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M), Alix Partners and Marelli Treasury team re: 13-week cash flow forecast review
Simoneaux, Natalie	7/14/2025	0.5	Call with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss progress updates related to statements and schedules workstreams
Waismann, Heitor	7/14/2025	0.3	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), Alix Partners and Marelli treasury team re: variance report discussion
Waismann, Heitor	7/14/2025	0.5	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), FTI re: DIP Budget discussion
Waismann, Heitor	7/14/2025	0.5	Meeting with D. Shiffman, H. Waismann (A&M), Alix Partners and Marelli Treasury team re: 13-week cash flow forecast review
Webber, Dan	7/14/2025	0.3	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), Alix Partners and Marelli treasury team re: variance report discussion
Webber, Dan	7/14/2025	0.5	Meeting with D. Shiffman, D. Webber, L. Postolos, H. Waismann (A&M), FTI re: DIP Budget discussion
Weiland, Brad	7/14/2025	0.6	Telephone conference with B. Weiland (A&M) and J. Hertzberg (A&M) re: upcoming items (including 341 meeting), statements and schedules status and open items, and case timing considerations
Zhang, Jianhong	7/14/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and scheduled payment plan for this week
Zhu, Judith	7/14/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan CIA payment issues and scheduled payment plan for this week

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Chester, Monte	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Cui, Maggie	7/15/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 15's payment plan
Dvorak, Michael	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Grossi, Nick	7/15/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M), and Marelli re: new 13-week cash flow scenario
Pogorzelski, Jon	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Postolos, Lucas	7/15/2025	0.6	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Rybarczyk, Jodi	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Shiffman, David	7/15/2025	0.6	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Shiffman, David	7/15/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M), and Marelli re: new 13-week cash flow scenario
Shiffman, David	7/15/2025	0.5	Call with K&E, PJT and A&M regarding preparation of Board materials
Simoneaux, Natalie	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Waismann, Heitor	7/15/2025	0.6	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Waismann, Heitor	7/15/2025	0.5	Meeting with N. Grossi, D. Shiffman, H. Waismann (A&M), and Marelli re: new 13-week cash flow scenario
Webber, Dan	7/15/2025	0.6	Discussion among FTI team, D. Shiffman, D. Webber, L. Postolos and H. Waismann (A&M) regarding diligence questions on DIP Budget and other shared analyses
Weiland, Brad	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Zeiss, Mark	7/15/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline workstream progress and status updates
Zhang, Jianhong	7/15/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 15's payment plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Zhu, Judith	7/15/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 15's payment plan
Cui, Maggie	7/16/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 16's payment plan
Zhang, Jianhong	7/16/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 16's payment plan
Zhu, Judith	7/16/2025	0.4	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 16's payment plan
Zhu, Judith	7/16/2025	0.2	Discuss with ZQ. Yang (AP core team/vendor) and J. Zhu (A&M) the reasons for discrepancies in Japan CIA payment dates and the issue of quota allocation
Chester, Monte	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams
Chester, Monte	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Chester, Monte	7/17/2025	0.8	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for schedules and statements
Cui, Maggie	7/17/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 17's payment plan
Dvorak, Michael	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams
Dvorak, Michael	7/17/2025	0.8	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for schedules and statements
Dvorak, Michael	7/17/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Grossi, Nick	7/17/2025	1.3	Participate in a weekly Debtor full board meeting, along w/ K&E, PJT, J. Stegenga (A&M), T. Simion (A&M), and N. Grossi (A&M)
Grossi, Nick	7/17/2025	0.4	Telephone conference with advisor working group, T. Simion (A&M), N. Grossi (A&M), B. Weiland (A&M), A. Shahbain (A&M) re: open items and next steps
Hertzberg, Julie	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Pogorzelski, Jon	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Pogorzelski, Jon	7/17/2025	0.8	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for schedules and statements
Rybarczyk, Jodi	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Rybarczyk, Jodi	7/17/2025	0.8	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for schedules and statements
Rybarczyk, Jodi	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams
Shahbain, Abraham	7/17/2025	0.4	Telephone conference with advisor working group, T. Simion (A&M), N. Grossi (A&M), B. Weiland (A&M), A. Shahbain (A&M) re: open items and next steps
Simion, Tony	7/17/2025	0.4	Telephone conference with advisor working group, T. Simion (A&M), N. Grossi (A&M), B. Weiland (A&M), A. Shahbain (A&M) re: open items and next steps
Simion, Tony	7/17/2025	1.3	Participate in a weekly Debtor full board meeting, along w/ K&E, PJT, J. Stegenga (A&M), T. Simion (A&M), and N. Grossi (A&M)
Simoneaux, Natalie	7/17/2025	0.8	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for schedules and statements
Simoneaux, Natalie	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Simoneaux, Natalie	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams
Stegenga, Jeff	7/17/2025	1.3	Participate in a weekly Debtor full board meeting, along w/ K&E, PJT, J. Stegenga (A&M), T. Simion (A&M), and N. Grossi (A&M)
Weiland, Brad	7/17/2025	0.5	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation
Weiland, Brad	7/17/2025	0.4	Telephone conference with advisor working group, T. Simion (A&M), N. Grossi (A&M), B. Weiland (A&M), A. Shahbain (A&M) re: open items and next steps
Zeiss, Mark	7/17/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline status updates regarding MOR and schedules and statements preparation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Zeiss, Mark	7/17/2025	0.4	Discussion with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, M. Zeiss, and N. Simoneaux (A&M) to identify next steps for schedules and statements workstreams
Zhang, Jianhong	7/17/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 17's payment plan
Zhu, Judith	7/17/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 17's payment plan
Chester, Monte	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Cui, Maggie	7/18/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 18's payment plan
Dvorak, Michael	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Pogorzelski, Jon	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Rybarczyk, Jodi	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Simoneaux, Natalie	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Weiland, Brad	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Zeiss, Mark	7/18/2025	1.1	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss various schedules and statements workstream updates
Zhang, Jianhong	7/18/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 18's payment plan
Zhu, Judith	7/18/2025	0.2	Conference with GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and July 18's payment plan
Chester, Monte	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Cui, Maggie	7/21/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and quota
Dvorak, Michael	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Rybarczyk, Jodi	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Simoneaux, Natalie	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Weiland, Brad	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Zeiss, Mark	7/21/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to assess progress of various schedules and statements open items
Zhang, Jianhong	7/21/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and quota
Zhu, Judith	7/21/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and quota
Cui, Maggie	7/22/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and this week's quota
Zhang, Jianhong	7/22/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and this week's quota
Zhu, Judith	7/22/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and this week's quota
Cui, Maggie	7/23/2025	0.3	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues
Zhang, Jianhong	7/23/2025	0.3	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues
Zhu, Judith	7/23/2025	0.3	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues
Chester, Monte	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items
Cui, Maggie	7/24/2025	0.2	Conference with M. Cui (A&M) and J. Zhu (A&M), re: the coding issues related to Japan local finance team
Cui, Maggie	7/24/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Pogorzelski, Jon	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items
Shahbain, Abraham	7/24/2025	0.8	Review and update of project management office overview deck
Simoneaux, Natalie	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items
Weiland, Brad	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items
Zeiss, Mark	7/24/2025	0.4	Telephone conference with B. Weiland, M. Zeiss, J. Pogorzelski, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status and open items
Zhang, Jianhong	7/24/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Zhu, Judith	7/24/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Zhu, Judith	7/24/2025	0.2	Conference with M. Cui (A&M) and J. Zhu (A&M), re: the coding issues related to Japan local finance team
Chester, Monte	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams
Cui, Maggie	7/25/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Dvorak, Michael	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams
Fuetter, Isaac	7/25/2025	0.4	Call with Large A&M team to discuss recent hearing and updates
Pogorzelski, Jon	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams
Rybarczyk, Jodi	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams
Shahbain, Abraham	7/25/2025	0.9	Review and update project management office deck for comments from A&M team
Shahbain, Abraham	7/25/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss project management slides overview open items and next steps
Simion, Tony	7/25/2025	0.4	Call with T. Simion and A. Shahbain (A&M) to discuss project management slides overview open items and next steps
Simoneaux, Natalie	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Weiland, Brad	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux to outline next steps for schedules and statements workstreams
Zeiss, Mark	7/25/2025	0.5	Discussion with B. Weiland, M. Dvorak, M. Zeiss, M. Chester, J. Pogorzelski, J. Rybarczyk, and N. Simoneaux (A&M) to outline next steps for schedules and statements workstreams
Zhang, Jianhong	7/25/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Zhu, Judith	7/25/2025	0.4	Conference with Marelli, GBS A/P leaders , M. Cui (A&M), J. Zhu (A&M), and J. Zhang (A&M), re: discuss China & Japan payment issues and intercompany payment schedule
Cui, Maggie	7/26/2025	0.6	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to provide an overview of the project background, walk through the CIA review process, and deliver the relevant training materials
Liu, Daniel	7/26/2025	0.6	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to provide an overview of the project background, walk through the CIA review process, and deliver the relevant training materials
Zhu, Judith	7/26/2025	0.6	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to provide an overview of the project background, walk through the CIA review process, and deliver the relevant training materials
Cui, Maggie	7/27/2025	0.3	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to discuss the progress of work in Dalian and to align on the subsequent work plan
Liu, Daniel	7/27/2025	0.3	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to discuss the progress of work in Dalian and to align on the subsequent work plan
Zhu, Judith	7/27/2025	0.3	Hold a Conference with M. Cui, J. Zhu and D. Liu (all A&M) to discuss the progress of work in Dalian and to align on the subsequent work plan
Chester, Monte	7/28/2025	2.4	Office conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: accounting, reporting, and disclosure items
Cui, Maggie	7/28/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, how to clear accounts subsequently
Dvorak, Michael	7/28/2025	2.4	Office conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: accounting, reporting, and disclosure items
Liu, Daniel	7/28/2025	0.4	Hold a conference with J. Zhu and D. Liu (all A&M) to provide guidance on registering the CIA Tracker List and addressing the Vendor Payment List
Liu, Daniel	7/28/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, how to clear accounts subsequently
Loop, Stuart	7/28/2025	0.4	Review and update PowerPoint PMO materials for disclosure statement financial projections timeline

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/28/2025	2.4	Office conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: accounting, reporting, and disclosure items
Simoneaux, Natalie	7/28/2025	2.4	Office conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: accounting, reporting, and disclosure items
Weiland, Brad	7/28/2025	2.4	Office conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: accounting, reporting, and disclosure items
Zhang, Jianhong	7/28/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, how to clear accounts subsequently
Zhu, Judith	7/28/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), J. Zhang (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, how to clear accounts subsequently
Zhu, Judith	7/28/2025	0.4	Hold a conference with J. Zhu and D. Liu (all A&M) to provide guidance on registering the CIA Tracker List and addressing the Vendor Payment List
Cui, Maggie	7/29/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, specific payment, quota issue
Liu, Daniel	7/29/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, specific payment, quota issue
Zhu, Judith	7/29/2025	0.2	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, specific payment, quota issue
Chester, Monte	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Cui, Maggie	7/30/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, quota approvals obtained, and issues raised by the Thailand team
Dvorak, Michael	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Liu, Daniel	7/30/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, quota approvals obtained, and issues raised by the Thailand team
Pogorzelski, Jon	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Rybarczyk, Jodi	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Simoneaux, Natalie	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Weiland, Brad	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Zeiss, Mark	7/30/2025	0.6	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux to discuss workstream status updates
Zhu, Judith	7/30/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment/forecast schedule, quota approvals obtained, and issues raised by the Thailand team
Chester, Monte	7/31/2025	0.7	Office conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: open items and next steps
Cui, Maggie	7/31/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment schedule, quota used, IC payment
Dvorak, Michael	7/31/2025	0.7	Office conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: open items and next steps
Liu, Daniel	7/31/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment schedule, quota used, IC payment
Rybarczyk, Jodi	7/31/2025	0.7	Office conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: open items and next steps
Simoneaux, Natalie	7/31/2025	0.7	Office conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: open items and next steps
Weiland, Brad	7/31/2025	0.7	Office conference among M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: open items and next steps
Zhu, Judith	7/31/2025	0.3	Conference with Marelli, GBS A/P leaders, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) re: discuss China & Japan payment schedule, quota used, IC payment
Shahbain, Abraham	8/1/2025	0.7	Review and update of project management deck based on open items
Callerio, Lorenzo	8/4/2025	0.5	Participate in a kickoff meeting with the Company, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the workstream and align on next steps over the coming weeks
Chester, Monte	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Cui, Maggie	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	8/4/2025	0.4	Participate in discussion with M. Dvorak, N. Simoneaux (A&M) and the Company to discuss open items relating to the schedule of liabilities
Dvorak, Michael	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Hertzberg, Julie	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Liu, Daniel	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement
Loop, Stuart	8/4/2025	0.5	Participate in a kickoff meeting with the Company, A. Danovi (Studio Danovi), S. Loop (A&M), and L. Callerio (A&M) to launch the workstream and align on next steps over the coming weeks
Pogorzelski, Jon	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Rybarczyk, Jodi	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Simoneaux, Natalie	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Simoneaux, Natalie	8/4/2025	0.4	Participate in discussion with M. Dvorak, N. Simoneaux (A&M) and the Company to discuss open items relating to the schedule of liabilities
Stegenga, Jeff	8/4/2025	1.0	Participate in the periodic Special Committee update meeting with mgmt. and company-side advisors
Weiland, Brad	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Zeiss, Mark	8/4/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux, and J. Pogorzelski (A&M) to discuss next steps for finalizing the schedules and statements
Zhu, Judith	8/4/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M) re: today's work plan for two countries, primarily focused on preparing the payment proposal and aligning next week's summer holiday work arrangement
Chester, Monte	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Cui, Maggie	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments, and confirmed quota

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Hertzberg, Julie	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Liu, Daniel	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments and confirmed quota
Loop, Stuart	8/5/2025	1.6	Compile disclosure statement overview materials related to financial projections following conversation on 8.5.25 with Company accounting team
Pogorzelski, Jon	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Rybarczyk, Jodi	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Simoneaux, Natalie	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Weiland, Brad	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Zeiss, Mark	8/5/2025	0.6	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, N. Simoneaux, J. Pogorzelski, and M. Chester (A&M) to discuss workstream updates regarding schedules and statements
Zhu, Judith	8/5/2025	0.3	Conference with the Company, M. Cui, J. Zhu, and D. Liu (A&M), re: today's payment plan for two countries, including execution of IC and specific-type payments and confirmed quota
Cui, Maggie	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues
Liu, Daniel	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues
Shahbain, Abraham	8/6/2025	1.3	Provide comments and shell framework for project management overview deck
Zhu, Judith	8/6/2025	0.4	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, quota released, AP coding issues
Chester, Monte	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Cui, Maggie	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Dvorak, Michael	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Grossi, Nick	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Hertzberg, Julie	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Liu, Daniel	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Rybarczyk, Jodi	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Shahbain, Abraham	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Shiffman, David	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Simion, Tony	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Simoneaux, Natalie	8/7/2025	0.6	Discuss with J. Hertzberg, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to discuss status updates regarding reporting deadlines for the schedules and statements
Waismann, Heitor	8/7/2025	0.6	Meeting with N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, T. Simion (A&M), and management to discuss cash flow forecast and vendor management strategy
Zhu, Judith	8/7/2025	0.3	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M), re: today's payment plan for two countries, and split payment schedule for this week and next week
Chester, Monte	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Cui, Maggie	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Dvorak, Michael	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Hertzberg, Julie	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Hertzberg, Julie	8/8/2025	0.4	Telephone conference between J. Hertzberg (A&M), B. Weiland (A&M) re open items and next steps
Liu, Daniel	8/8/2025	0.1	Discuss with the Company, J. Zhu (A&M) and D. Liu (A&M), re: CIA approved but not paid
Liu, Daniel	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Rybarczyk, Jodi	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process
Shahbain, Abraham	8/8/2025	1.1	Review and update project management slides developed by team
Simoneaux, Natalie	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux (A&M) to outline next steps for the schedules and statements process
Weiland, Brad	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Weiland, Brad	8/8/2025	0.4	Telephone conference between J. Hertzberg (A&M), B. Weiland (A&M) re open items and next steps
Zeiss, Mark	8/8/2025	0.5	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, M. Chester, J. Rybarczyk, M. Dvorak, and N. Simoneaux to outline next steps for the schedules and statements process
Zhu, Judith	8/8/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries payment plans for today and the upcoming week, and to confirm outstanding issues requiring coordination with Global
Zhu, Judith	8/8/2025	0.1	Discuss with the Company, J. Zhu (A&M) and D. Liu (A&M), re: CIA approved but not paid
Chester, Monte	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Dvorak, Michael	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Rybarczyk, Jodi	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Simoneaux, Natalie	8/10/2025	0.9	Meeting with M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) to review draft schedules and statements for finalization
Chester, Monte	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Dvorak, Michael	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Grossi, Nick	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Grossi, Nick	8/11/2025	0.5	Prepare and participate in small group call with the Company Management, R Kwasteniet, S Winters (K&E) and S Zelin, J Singh (PJT) to discuss matter update
Rybarczyk, Jodi	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Shahbain, Abraham	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Shiffman, David	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Simion, Tony	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Simoneaux, Natalie	8/11/2025	0.4	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss the status of schedules and statements to prepare for filing
Turner, Cari	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Waismann, Heitor	8/11/2025	0.5	Meeting with N. Grossi, C. Turner, T. Simion, A. Shahbain, D. Shiffman, H. Waismann (A&M) and the Company Management to discuss vendor approach strategy
Chester, Monte	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Dvorak, Michael	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Loop, Stuart	8/12/2025	0.6	Email correspondence with G. Leiter (Alix) regarding business plan revenue diligence questions
Rybarczyk, Jodi	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Simoneaux, Natalie	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Weiland, Brad	8/12/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, N. Simoneaux, and M. Chester (A&M) to discuss case updates related to the filing of schedules and statements
Chester, Monte	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Dvorak, Michael	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Hamerski, Grace	8/13/2025	1.8	Call with S. Loop and G. Hamerski (A&M) regarding June opening balance sheet reconciling adjustments from managerial basis presentation to disclosure statement presentation
Loop, Stuart	8/13/2025	1.8	Call with S. Loop and G. Hamerski (A&M) regarding June opening balance sheet reconciling adjustments from managerial basis presentation to disclosure statement presentation
Loop, Stuart	8/13/2025	1.8	Prepare draft reconciliation of the 2024 legal consolidation to the managerial basis income statement
Pogorzelski, Jon	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Rybarczyk, Jodi	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Shiffman, David	8/13/2025	1.8	Prepare and review liquidity slides for Board meeting
Simion, Tony	8/13/2025	0.2	Telephone conference between T. Simion (A&M), B. Weiland (A&M) re open items
Simoneaux, Natalie	8/13/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream status updates
Weiland, Brad	8/13/2025	0.2	Telephone conference between T. Simion (A&M), B. Weiland (A&M) re open items
Chester, Monte	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Dvorak, Michael	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Loop, Stuart	8/14/2025	1.2	Email correspondence with Company finance team regarding global headquarters balance sheet allocations for receivables in June 2025 by division
Loop, Stuart	8/14/2025	1.9	Review draft reconciliation of the 2024 legal consolidation to the managerial basis income statement
Pogorzelski, Jon	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Rybarczyk, Jodi	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Simoneaux, Natalie	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Stegenga, Jeff	8/14/2025	0.8	Participate in weekly special committee case update session
Weiland, Brad	8/14/2025	0.9	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline next steps for various workstreams
Chester, Monte	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Dvorak, Michael	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Pogorzelski, Jon	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Rybarczyk, Jodi	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Shahbain, Abraham	8/15/2025	0.8	Review and provide comments on the project management update slides
Simoneaux, Natalie	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Weiland, Brad	8/15/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates regarding workstream progress
Loop, Stuart	8/16/2025	0.8	Email correspondence with D. de Gosztonyi (PJT) regarding balance sheet by country details
Chester, Monte	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Chester, Monte	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Cui, Maggie	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Dvorak, Michael	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Dvorak, Michael	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Hertzberg, Julie	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Liu, Daniel	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Pogorzelski, Jon	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Rybarczyk, Jodi	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Rybarczyk, Jodi	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/18/2025	0.9	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline next steps and status updates regarding various workstreams
Simoneaux, Natalie	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Weiland, Brad	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Zeiss, Mark	8/18/2025	0.4	Telephone conference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to various workstreams
Zhu, Judith	8/18/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to align on two countries work plans for the day and address the quota issue
Chester, Monte	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Chester, Monte	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Cui, Maggie	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Dvorak, Michael	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Dvorak, Michael	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Grossi, Nick	8/19/2025	0.5	Meeting with N. Grossi, H. Waismann (A&M) and the Company to discuss cash flow projections for extended case timeframe
Liu, Daniel	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Pogorzelski, Jon	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Rybarczyk, Jodi	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Rybarczyk, Jodi	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Simoneaux, Natalie	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Simoneaux, Natalie	8/19/2025	0.5	Meeting with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to assess open items related to MOR reporting
Waismann, Heitor	8/19/2025	0.5	Meeting with N. Grossi, H. Waismann (A&M) and the Company to discuss cash flow projections for extended case timeframe

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Weiland, Brad	8/19/2025	0.4	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to address open items related to ongoing reporting workstreams
Zhu, Judith	8/19/2025	0.6	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding issues encountered in preparing the payment proposal and potential solutions
Chester, Monte	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Dvorak, Michael	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Rybarczyk, Jodi	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Simoneaux, Natalie	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Webber, Dan	8/20/2025	0.1	Prepare for call with various representatives of lenders to discuss weekly cash reporting and other diligence requests
Weiland, Brad	8/20/2025	0.4	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux (A&M) to discuss status updates related to various outstanding workstream items
Chester, Monte	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Cui, Maggie	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Liu, Daniel	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Rybarczyk, Jodi	8/21/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to invoice splits for payment analysis
Rybarczyk, Jodi	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Simoneaux, Natalie	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Simoneaux, Natalie	8/21/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to invoice splits for payment analysis
Weiland, Brad	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Zeiss, Mark	8/21/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Zeiss, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss outstanding items related to the MOR
Zhu, Judith	8/21/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Cui, Maggie	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Liu, Daniel	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Rybarczyk, Jodi	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Shahbain, Abraham	8/22/2025	1.0	Review and update project management presentation
Simoneaux, Natalie	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Weiland, Brad	8/22/2025	0.6	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to discuss status updates related to workstream progress
Zhu, Judith	8/22/2025	0.2	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Cui, Maggie	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Liu, Daniel	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Rybarczyk, Jodi	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Weiland, Brad	8/25/2025	0.6	Meeting with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) to outline general case and workstream status updates
Zhu, Judith	8/25/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Dvorak, Michael	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Pogorzelski, Jon	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Rybarczyk, Jodi	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Simoneaux, Natalie	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Weiland, Brad	8/26/2025	0.6	Telephone conference with B. Weiland, J. Rybarczyk, M. Dvorak, M. Chester, J. Pogorzelski, and N. Simoneaux (A&M) re next steps for various workstreams
Chester, Monte	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Cui, Maggie	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Dvorak, Michael	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Liu, Daniel	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Pogorzelski, Jon	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Rybarczyk, Jodi	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Shiffman, David	8/27/2025	1.1	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Simoneaux, Natalie	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Webber, Dan	8/27/2025	1.1	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), the Company management, S. Park, et al. (PWC) and various representatives of lenders to discuss weekly cash reporting
Weiland, Brad	8/27/2025	0.6	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline various MOR items and 341 preparation
Zhu, Judith	8/27/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's payment proposal for two countries
Chester, Monte	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Cui, Maggie	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Dvorak, Michael	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Grossi, Nick	8/28/2025	2.0	Working session with the Company management regarding liquidity and financing matters
Liu, Daniel	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Pogorzelski, Jon	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Rybarczyk, Jodi	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Simoneaux, Natalie	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Weiland, Brad	8/28/2025	0.8	Conference call with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess workstream updates and next steps
Zhu, Judith	8/28/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) regarding today's work plan for two countries
Chester, Monte	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Cui, Maggie	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan
Dvorak, Michael	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Grossi, Nick	8/29/2025	2.0	Working session with the Company management regarding communication protocols and PMO
Liu, Daniel	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MEETINGS

Professional	Date	Hours	Activity
Pogorzelski, Jon	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Rybarczyk, Jodi	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Shahbain, Abraham	8/29/2025	0.8	Update project management office presentation for diligence and vendor management overview
Simoneaux, Natalie	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Weiland, Brad	8/29/2025	0.5	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to outline progress updates related to various reporting workstreams
Zhu, Judith	8/29/2025	0.1	Conference with the Company, M. Cui (A&M), J. Zhu (A&M), and D. Liu (A&M) to discuss today's TA and CIA payment plan
Subtotal		**443.4**	

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/11/2025	1.3	Review restructuring support agreement and analyze for accounting implications for debt-related items
Rybarczyk, Jodi	6/11/2025	1.2	Review first day declaration to understand prepetition organizational structure and capital structure
Weiland, Brad	6/11/2025	0.4	Review planning for monthly operating report preparation
Rybarczyk, Jodi	6/12/2025	2.3	Analyze first day motions to understand prepetition liabilities with authority for payment and reporting requirements
Rybarczyk, Jodi	6/12/2025	0.2	Draft feedback on monthly operating report requests prepared for discussion with the U.S. Trustee
Weiland, Brad	6/13/2025	0.4	Review materials for preparing MOR and confirm underlying data sources
Gordon, Robert	6/16/2025	0.6	Review materials for Operating report request for IDI
Rybarczyk, Jodi	6/16/2025	0.8	Review prior period financial statements to understand accounting basis and presentation
Rybarczyk, Jodi	6/18/2025	2.1	Prepare draft bankruptcy reporting calendar for Marelli accounting team, including detailed and summary views
Rybarczyk, Jodi	6/18/2025	0.3	Prepare draft request list for June 426
Rybarczyk, Jodi	6/18/2025	1.3	Prepare draft request list for June MOR
Rybarczyk, Jodi	6/19/2025	0.8	Draft one-page of key dates and docket references for use in the global notes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/20/2025	0.6	Draft correspondence regarding bankruptcy report timing and reporting calendar
Rybarczyk, Jodi	6/20/2025	1.4	Draft reporting calendar across bankruptcy reporting workstreams
Rybarczyk, Jodi	6/23/2025	1.6	Prepare updates to June MOR request list including assigned owners
Rybarczyk, Jodi	6/25/2025	1.3	Prepare draft global notes to the June MOR
Rybarczyk, Jodi	6/26/2025	0.4	Draft email correspondence with A&M cash team and vendor team to align on upcoming MOR requests
Rybarczyk, Jodi	6/26/2025	2.3	Prepare updates to June MOR working file - cover, questionnaire, attachments
Rybarczyk, Jodi	6/26/2025	2.7	Prepare base structure for June MOR working file
Rybarczyk, Jodi	6/27/2025	1.6	Prepare updates to June MOR working file - cash roll, headcount
Rybarczyk, Jodi	6/27/2025	2.4	Prepare presentation materials for MOR kick-off discussion
Rybarczyk, Jodi	6/27/2025	2.7	Prepare updates to June MOR working file - balance sheet, income statement
Rybarczyk, Jodi	6/27/2025	0.2	Correspond with Marelli Accounting team to coordinate MOR kick-off call
Weiland, Brad	6/27/2025	0.5	Review diligence items for monthly operating report
Weiland, Brad	6/27/2025	0.2	Correspond with J. Rybarczyk (A&M), L. Kordupel (A&M), L. Postolos (A&M) re: cash items for monthly operating report
Weiland, Brad	6/28/2025	0.2	Correspond with A. Shahbain (A&M), M. Dvorak (A&M) re: monthly operating report
Rybarczyk, Jodi	6/30/2025	2.3	Prepare updates to June MOR working file - Form MOR and Form MOR Fees tabs
Rybarczyk, Jodi	6/30/2025	1.7	Prepare updates to June MOR working file - supporting schedules
Rybarczyk, Jodi	6/30/2025	1.9	Prepare updates to June MOR working file - balance sheet, income statement, taxes
Weiland, Brad	6/30/2025	0.7	Review materials re: monthly operating report preparation, client presentation re: same
Weiland, Brad	6/30/2025	0.2	Correspond with J. Rybarczyk re: monthly operating report
Dvorak, Michael	7/1/2025	1.0	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli team to kick off the monthly operating report process and discuss information needs
Dvorak, Michael	7/1/2025	2.8	Review monthly operating report materials prepared by the A&M team
Rybarczyk, Jodi	7/1/2025	0.6	Prepare for discussion with A&M cash team regarding monthly operating report requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/1/2025	1.7	Refine June monthly operating report request list based on feedback from Marelli and A&M teams
Rybarczyk, Jodi	7/1/2025	1.0	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli team to kick off the monthly operating report process and discuss information needs
Rybarczyk, Jodi	7/1/2025	1.6	Prepare for upcoming discussion with Marelli team to introduce the monthly operating report
Rybarczyk, Jodi	7/1/2025	0.9	Draft correspondence with Marelli and A&M teams to distribute June monthly operating report requests
Weiland, Brad	7/1/2025	1.0	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli team to kick off the monthly operating report process and discuss information needs
Weiland, Brad	7/1/2025	0.2	Correspond with Pachulski team re: monthly operating reports
Weiland, Brad	7/1/2025	0.3	Telephone conference with L. Davis Jones (Pachulski), T. Cairns (Pachulski) re: MORs
Dvorak, Michael	7/2/2025	0.4	Call with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss insider payments data requests for the monthly operating report
Rybarczyk, Jodi	7/2/2025	0.4	Call with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss insider payments data requests for the monthly operating report
Rybarczyk, Jodi	7/2/2025	0.7	Correspond with various Marelli departmental teams to address inquiries regarding the monthly operating report
Broskay, Cole	7/3/2025	0.2	E-mail correspondence regarding timing of liability data for June MOR
Broskay, Cole	7/3/2025	0.6	Provide commentary on updated June MOR accounting timeline
Rybarczyk, Jodi	7/3/2025	1.7	Prepare G/L account to financial statement captions for external financial reporting - balance sheet
Rybarczyk, Jodi	7/3/2025	1.4	Prepare G/L account to financial statement captions for external financial reporting - income statement
Rybarczyk, Jodi	7/3/2025	1.1	Prepare list of questions regarding financial statement presentation in the monthly operating report
Rybarczyk, Jodi	7/4/2025	1.3	Correspond with various Marelli departmental teams to address inquiries regarding the monthly operating report
Broskay, Cole	7/7/2025	0.6	Internal update discussion with R. Gordon and C. Broskay (A&M) over updates to the MOR template
Gordon, Robert	7/7/2025	0.6	Internal update discussion with R. Gordon and C. Broskay (A&M) over updates to the MOR template
Rybarczyk, Jodi	7/8/2025	0.4	Correspond with various Marelli and A&M teams regarding monthly operating report requests and timeline
Rybarczyk, Jodi	7/8/2025	0.6	Correspond with Marelli insurance team to provide clarification on the MOR questionnaire
Broskay, Cole	7/9/2025	0.4	Internal discussion regarding MOR timeline updates
Rybarczyk, Jodi	7/9/2025	0.6	Compare sample global notes from A&M team to current global notes draft for topical coverage

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/9/2025	0.2	Correspond with client, J. Rybarczyk (A&M) re: MOR diligence
Weiland, Brad	7/9/2025	0.2	Correspond with L. Davis Jones (Pachulski) re: MOR process and timing
Weiland, Brad	7/9/2025	0.5	Review and analyze MOR materials and diligence status
Postolos, Lucas	7/10/2025	0.4	Prepare of initial template for MOR request with cash flows by Debtor entity for June stub period
Rybarczyk, Jodi	7/10/2025	0.4	Telephone conference with L. Davis Jones (Pachulski), B. Weiland (A&M) and J. Rybarczyk (A&M) re: monthly operating reports and timing considerations re: same
Weiland, Brad	7/10/2025	0.2	Correspond with J. Rybarczyk (A&M), J. Pogorzelski (A&M) re: monthly operating report global notes
Weiland, Brad	7/10/2025	0.6	Review and analyze draft global notes and precedent re: same for monthly operating report
Weiland, Brad	7/10/2025	0.3	Correspond with R. Gordon (A&M), T. Simion (A&M), J. Rybarczyk (A&M) re: monthly operating report diligence
Weiland, Brad	7/10/2025	0.4	Telephone conference with L. Davis Jones (Pachulski), B. Weiland (A&M) and J. Rybarczyk (A&M) re: monthly operating reports and timing considerations re: same
Broskay, Cole	7/11/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, C. Broskay, J. Rybarczyk (A&M), and Marelli to discuss status of open requests for chapter 11 reporting
Dvorak, Michael	7/11/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, C. Broskay, J. Rybarczyk (A&M), and Marelli to discuss status of open requests for chapter 11 reporting
Pogorzelski, Jon	7/11/2025	0.3	Meeting with J. Rybarczyk and J. Pogorzelski (A&M) regarding preparation of the monthly operating report cash attachments
Postolos, Lucas	7/11/2025	0.4	Compilation of bank balance data to prepare draft cash flows by legal entity for June Monthly Operating Report
Postolos, Lucas	7/11/2025	1.9	Compilation of transaction data sources to prepare draft cash flows by legal entity for June Monthly Operating Report
Rybarczyk, Jodi	7/11/2025	0.3	Correspond with various Marelli owners regarding monthly operating report requests status
Rybarczyk, Jodi	7/11/2025	0.3	Meeting with J. Rybarczyk and J. Pogorzelski (A&M) regarding preparation of the monthly operating report cash attachments
Rybarczyk, Jodi	7/11/2025	0.3	Prepare for discussion with A&M team regarding global notes disclosures
Rybarczyk, Jodi	7/11/2025	0.3	Prepare for discussion with Marelli accounting team regarding open items for monthly operating report
Rybarczyk, Jodi	7/11/2025	0.3	Telephone conference with B. Weiland and J. Rybarczyk (A&M) to discuss the monthly operating report global notes and disclosures
Rybarczyk, Jodi	7/11/2025	0.4	Correspond with J. Pogorzelski (A&M) regarding monthly operating report files and schedules to be updated
Rybarczyk, Jodi	7/11/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, C. Broskay, J. Rybarczyk (A&M), and Marelli to discuss status of open requests for chapter 11 reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/11/2025	0.3	Telephone conference with B. Weiland and J. Rybarczyk (A&M) to discuss the monthly operating report global notes and disclosures
Weiland, Brad	7/11/2025	0.4	Review diligence and preparation status for monthly operating report
Weiland, Brad	7/11/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, C. Broskay, J. Rybarczyk (A&M), and Marelli to discuss status of open requests for chapter 11 reporting
Postolos, Lucas	7/12/2025	1.1	Prepare of draft cash flows by legal entity in China, Brazil, and other regions for June Monthly Operating Report
Postolos, Lucas	7/12/2025	0.9	Prepare of draft cash flows by legal entity in Japan regions for June Monthly Operating Report
Postolos, Lucas	7/12/2025	1.3	Compilation of transaction data sources to prepare draft cash flows by legal entity for June Monthly Operating Report
Postolos, Lucas	7/12/2025	1.4	Prepare of draft cash flows by legal entity in North America regions for June Monthly Operating Report
Postolos, Lucas	7/12/2025	1.6	Prepare of draft cash flows by legal entity in Europe, Middle East, and Africa regions for June Monthly Operating Report
Rybarczyk, Jodi	7/12/2025	1.1	Prepare JPY to USD balance sheet and income statements for presentation in the monthly operating report
Rybarczyk, Jodi	7/12/2025	2.3	Prepare June income statement in tabular format required for monthly operating report
Rybarczyk, Jodi	7/12/2025	2.7	Prepare June balance sheet in tabular format required for monthly operating report
Postolos, Lucas	7/13/2025	1.6	Continue preparation of draft cash flows by legal entity in China, Brazil, and other regions for June Monthly Operating Report
Postolos, Lucas	7/13/2025	1.8	Continue preparation of draft cash flows by legal entity in Europe, Middle East, and Africa regions for June Monthly Operating Report
Postolos, Lucas	7/13/2025	1.7	Continue preparation of draft cash flows by legal entity in North America regions for June Monthly Operating Report
Postolos, Lucas	7/13/2025	1.3	Continue preparation of draft cash flows by legal entity in Japan regions for June Monthly Operating Report
Rybarczyk, Jodi	7/13/2025	0.6	Compile questions for Marelli accounting based on June monthly financial statements
Rybarczyk, Jodi	7/13/2025	1.6	Prepare June income statement presentation for monthly operating report
Rybarczyk, Jodi	7/13/2025	1.9	Prepare June balance sheet presentation for monthly operating report
Pogorzelski, Jon	7/14/2025	1.3	Prepare analysis of roll up of company sources files for monthly operating report
Postolos, Lucas	7/14/2025	1.1	Continue preparation of draft cash flows by legal entity in Japan regions for June Monthly Operating Report
Postolos, Lucas	7/14/2025	2.1	Continue preparation of draft cash flows by legal entity in China, Brazil, and other regions for June Monthly Operating Report
Postolos, Lucas	7/14/2025	2.4	Continue preparation of draft cash flows by legal entity in Europe, Middle East, and Africa regions for June Monthly Operating Report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Postolos, Lucas	7/14/2025	1.6	Continue preparation of draft cash flows by legal entity in North America regions for June Monthly Operating Report
Rybarczyk, Jodi	7/14/2025	0.4	Research prior Delaware case for sample bank account balances attachment
Rybarczyk, Jodi	7/14/2025	0.6	Reconcile petition date headcount from wages motion to Marelli HR provided data
Rybarczyk, Jodi	7/14/2025	1.4	Draft correspondence to Marelli accounting team regarding monthly operating report presentation and topics for discussion
Rybarczyk, Jodi	7/14/2025	1.1	Review currency translation mechanics for June monthly operating report financial statements
Rybarczyk, Jodi	7/14/2025	0.8	Update status tracker for June MOR data requests provided and identify items past due
Rybarczyk, Jodi	7/14/2025	0.6	Correspond with various Marelli and A&M teams for Update on open MOR requests
Rybarczyk, Jodi	7/14/2025	0.3	Correspond with A&M cash team regarding bank account balances attachment to MOR
Rybarczyk, Jodi	7/14/2025	0.3	Review MOR supporting documents requests for the Delaware U.S. Trustee
Pogorzelski, Jon	7/15/2025	1.7	Analyze cash disbursements from Marelli legal entities in June for disclosure requirements in MOR
Postolos, Lucas	7/15/2025	0.4	Draft notes to supplement monthly operating report for month of June related to nuances in the transaction data provided
Postolos, Lucas	7/15/2025	1.1	Continue preparation of draft cash flows by legal entity, prior to sharing draft with J. Rybarczyk for June Monthly Operating Report
Rybarczyk, Jodi	7/15/2025	2.4	Prepare June MOR working file - balance sheet
Webber, Dan	7/15/2025	0.6	Review support file for receipts and disbursements by legal entity for Monthly Operating Reports for month of June
Weiland, Brad	7/15/2025	0.2	Correspond with J. Rybarczyk (A&M) re: employee-related diligence for monthly operating report
Weiland, Brad	7/15/2025	0.3	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re: monthly operating report and on-site meeting re: same
Weiland, Brad	7/15/2025	0.3	Prepare materials re: monthly operating report process to completion
Weiland, Brad	7/15/2025	0.3	Telephone conference with Marelli re: monthly operating report
Weiland, Brad	7/15/2025	0.4	Review items re: monthly operating report including timing considerations re: same
Broskay, Cole	7/16/2025	0.4	Internal discussion over MOR liability split updates with R. Gordon, C. Broskay (A&M)
Dvorak, Michael	7/16/2025	2.2	Review monthly operating report materials prepared by the A&M team as of July 16
Gordon, Robert	7/16/2025	0.4	Internal discussion over MOR liability split updates with R. Gordon, C. Broskay (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Postolos, Lucas	7/16/2025	0.2	Discussion among D. Webber, B. Weiland, J. Rybarczyk, and L. Postolos (A&M) regarding cash flows by entity for June MOR
Postolos, Lucas	7/16/2025	0.2	Discussion among D. Webber, B. Weiland, J. Rybarczyk, and L. Postolos (A&M) regarding cash flows by entity for June MOR
Rybarczyk, Jodi	7/16/2025	0.2	Discussion among D. Webber, B. Weiland, J. Rybarczyk, and L. Postolos (A&M) regarding cash flows by entity for June MOR
Rybarczyk, Jodi	7/16/2025	2.9	Prepare June MOR working file - income statement
Rybarczyk, Jodi	7/16/2025	2.3	Prepare June MOR working file - cash schedule
Rybarczyk, Jodi	7/16/2025	0.3	Correspond with internal A&M teams regarding chapter 11 professional fees estimates
Rybarczyk, Jodi	7/16/2025	0.4	Correspond with A&M cash team regarding missing bank account descriptions and balances for June MOR
Rybarczyk, Jodi	7/16/2025	0.6	Draft comments regarding cash schedule presentation for internal discussion
Webber, Dan	7/16/2025	0.2	Discussion among D. Webber, B. Weiland, J. Rybarczyk, and L. Postolos (A&M) regarding cash flows by entity for June MOR
Weiland, Brad	7/16/2025	0.3	Correspond with J. Rybarczyk (A&M) re: monthly operating reports
Weiland, Brad	7/16/2025	0.6	Prepare materials re: monthly operating reports for June and status of open items re: same
Dvorak, Michael	7/17/2025	0.7	Internal call with B. Weiland, M. Dvorak, J. Rybarczyk, and J. Pogorzelski (A&M) on MOR status and open items
Dvorak, Michael	7/17/2025	0.7	Internal call with B. Weiland, M. Dvorak, J. Rybarczyk, and J. Pogorzelski (A&M) on MOR status and open items
Pogorzelski, Jon	7/17/2025	0.7	Internal call with B. Weiland, M. Dvorak, J. Rybarczyk, and J. Pogorzelski (A&M) on MOR status and open items
Rybarczyk, Jodi	7/17/2025	1.1	Correspond with various Marelli and A&M teams regarding monthly operating report requests
Rybarczyk, Jodi	7/17/2025	1.2	Prepare June MOR working file - cover, asset sales, professional fees
Rybarczyk, Jodi	7/17/2025	1.1	Prepare June MOR working file - questionnaire and related open items
Rybarczyk, Jodi	7/17/2025	0.7	Internal call with B. Weiland, M. Dvorak, J. Rybarczyk, and J. Pogorzelski (A&M) on MOR status and open items
Rybarczyk, Jodi	7/17/2025	1.4	Correspond with Pachulski regarding MOR presentation items
Broskay, Cole	7/18/2025	0.6	Correspond with internal team regarding treatment of accrued interest accounts for June MOR
Broskay, Cole	7/18/2025	0.2	Internal update discussion with R. Gordon, C. Broskay (A&M) over updates to the MOR sections
Gordon, Robert	7/18/2025	0.2	Internal update discussion with R. Gordon, C. Broskay (A&M) over updates to the MOR sections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/18/2025	2.3	Prepare June MOR working file - cash activity attachment
Rybarczyk, Jodi	7/18/2025	1.8	Prepare June MOR working file - bank balances attachment
Rybarczyk, Jodi	7/18/2025	1.1	Correspond with Marelli HR team regarding insider payments request for monthly operating report
Rybarczyk, Jodi	7/18/2025	0.4	Correspond with A&M teams to align on external financial statement presentation in the MOR
Rybarczyk, Jodi	7/18/2025	2.7	Prepare June MOR working file - financial statement attachments
Weiland, Brad	7/18/2025	0.4	Review and analyze MOR status and timing considerations
Postolos, Lucas	7/19/2025	1.1	Map of intercompany transactions to non-debtors for preparation of June Monthly Operating Report
Postolos, Lucas	7/19/2025	0.8	Reclassify of certain transactions between receipts and disbursements for June Monthly Operating Report
Postolos, Lucas	7/20/2025	2.8	Revise to schedule of receipts, disbursements, and cash balances for June Monthly Operating Report
Rybarczyk, Jodi	7/20/2025	2.8	Prepare June MOR working file - financial statement supporting file
Rybarczyk, Jodi	7/20/2025	1.7	Prepare June MOR working file - post petition taxes
Rybarczyk, Jodi	7/20/2025	2.2	Draft updates to the June MOR global notes
Postolos, Lucas	7/21/2025	1.8	Revise to schedule of receipts, disbursements, and cash balances for June Monthly Operating Report
Rybarczyk, Jodi	7/21/2025	0.2	Discussion with B. Weiland and J. Rybarczyk (A&M) regarding certain MOR presentation items
Rybarczyk, Jodi	7/21/2025	0.7	Update status tracker for June MOR data requests provided
Rybarczyk, Jodi	7/21/2025	0.9	Correspond with Marelli tax, accounting, and HR teams for clarification on June MOR items
Rybarczyk, Jodi	7/21/2025	1.8	Draft insider payments support schedule to address related questionnaire item
Rybarczyk, Jodi	7/21/2025	2.9	Prepare updates to June MOR working file - data upload tabs
Rybarczyk, Jodi	7/21/2025	0.4	Correspond with A&M team regarding prepetition payments issued during June
Weiland, Brad	7/21/2025	0.2	Discussion with B. Weiland and J. Rybarczyk (A&M) regarding certain MOR presentation items
Weiland, Brad	7/21/2025	0.7	Review and revise materials for monthly operating report
Weiland, Brad	7/21/2025	0.4	Prepare materials regarding taxes order for legal and compliance review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/21/2025	0.2	Correspond with L. Jones (Pachulski) re: monthly operating report
Broskay, Cole	7/22/2025	0.3	Discussion with C. Broskay and J. Rybarczyk (A&M) regarding currency translation methodology
Dvorak, Michael	7/22/2025	0.3	Correspond and telephone conference with M. Dvorak (A&M) re: monthly operating report items
Rybarczyk, Jodi	7/22/2025	2.2	Analyze MOR cash schedule to understand currency translation impacts
Rybarczyk, Jodi	7/22/2025	2.9	Prepare updates to June MOR working file - cash schedule and related attachments
Rybarczyk, Jodi	7/22/2025	0.3	Discussion with C. Broskay and J. Rybarczyk (A&M) regarding currency translation methodology
Weiland, Brad	7/22/2025	0.3	Review global notes for monthly operating report
Weiland, Brad	7/22/2025	0.3	Correspond and telephone conference with M. Dvorak (A&M) re: monthly operating report items
Weiland, Brad	7/22/2025	0.2	Correspond with L. Jones (Pachulski) re: monthly operating report timing
Weiland, Brad	7/22/2025	0.2	Correspond with Marelli re: monthly operating report items
Weiland, Brad	7/22/2025	0.8	Review and revise global notes draft for monthly operating report
Rybarczyk, Jodi	7/23/2025	2.1	Draft updates to global notes disclosures
Rybarczyk, Jodi	7/23/2025	0.2	Correspond with Marelli accounting team to circulate MOR global notes draft
Rybarczyk, Jodi	7/23/2025	0.4	Correspond with Pachulski and K&E teams to request comments on MOR global notes draft
Rybarczyk, Jodi	7/23/2025	0.7	Working session with B. Weiland and J. Rybarczyk (A&M) to discuss monthly operating report open items and next steps
Rybarczyk, Jodi	7/23/2025	2.9	Prepare updates to June MOR working file - income statement summary
Rybarczyk, Jodi	7/23/2025	0.4	Correspond with A&M and K&E teams regarding MOR presentation items
Weiland, Brad	7/23/2025	0.2	Correspond with Marelli re: monthly operating report process and next steps
Weiland, Brad	7/23/2025	0.2	Correspond with J. Rybarczyk re: draft global notes and open items
Weiland, Brad	7/23/2025	0.3	Correspond with J. Rybarczyk (A&M), Marelli re: monthly operating report open items
Weiland, Brad	7/23/2025	0.4	Review materials re: monthly operating report liabilities data
Weiland, Brad	7/23/2025	0.7	Working session with B. Weiland and J. Rybarczyk (A&M) to discuss monthly operating report open items and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/23/2025	0.9	Review and revise draft global notes for monthly operating report
Broskay, Cole	7/24/2025	0.3	Discussion over open items for the June MOR with R. Gordon, C. Broskay (A&M)
Gordon, Robert	7/24/2025	0.3	Discussion over open items for the June MOR with R. Gordon, C. Broskay (A&M)
Rybarczyk, Jodi	7/24/2025	1.1	Review prepetition and post petition liability splits file provided for June MOR
Rybarczyk, Jodi	7/24/2025	0.8	Prepare listing of accounts with debit positions for review by Marelli accounting
Rybarczyk, Jodi	7/24/2025	0.8	Draft PMO update slide regarding June monthly operating report
Rybarczyk, Jodi	7/24/2025	1.6	Prepare updates to June MOR working file for remaining open items
Rybarczyk, Jodi	7/24/2025	0.9	Prepare updates to June MOR global notes to address comments
Rybarczyk, Jodi	7/24/2025	0.6	Correspond with Marelli accounting team to clarify questions regarding accounts receivable presentation
Rybarczyk, Jodi	7/24/2025	2.8	Prepare headcount reconciliation by legal entity for wages motion and monthly operating report files
Rybarczyk, Jodi	7/24/2025	0.4	Correspond with various Marelli and A&M team members regarding monthly operating report presentation confirmations
Weiland, Brad	7/24/2025	1.1	Review and analyze materials for monthly operating report
Weiland, Brad	7/24/2025	0.2	Correspond with J. Ryback (A&M) re: monthly operating report and global notes to same
Weiland, Brad	7/24/2025	0.3	Correspond re: monthly operating report with C. Broskay (A&M), J. Rybarczyk (A&M)
Broskay, Cole	7/25/2025	1.6	Review of finalized liability split master file for June MOR
Broskay, Cole	7/25/2025	0.5	Internal meeting over balance sheet split remaining items with R. Gordon, C. Broskay (A&M)
Dvorak, Michael	7/25/2025	1.9	Review draft June monthly operating report details
Gordon, Robert	7/25/2025	0.5	Internal meeting over balance sheet split remaining items with R. Gordon, C. Broskay (A&M)
Rybarczyk, Jodi	7/25/2025	1.6	Validate tie-out of prepetition and post petition liability splits schedule to June balance sheet
Rybarczyk, Jodi	7/25/2025	1.4	Prepare June monthly operating report package
Rybarczyk, Jodi	7/25/2025	0.9	Prepare June monthly operating report draft reports
Rybarczyk, Jodi	7/25/2025	2.7	Prepare mapping of June prepetition and post petition split accounts to MOR balance sheet summary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/25/2025	0.4	Correspond with A&M internal team regarding monthly operating report distribution
Rybarczyk, Jodi	7/25/2025	1.3	Prepare prepetition and post petition liability splits schedule in US dollars
Rybarczyk, Jodi	7/25/2025	0.4	Correspond with various Marelli departmental teams to deliver monthly operating report drafts
Weiland, Brad	7/25/2025	0.2	Correspond with J. Rybarczyk (A&M) re: monthly operating report
Weiland, Brad	7/25/2025	0.3	Correspond with J. Rybarczyk re: monthly operating report client review and filing
Weiland, Brad	7/25/2025	0.6	Prepare materials re: monthly operating report global notes
Weiland, Brad	7/25/2025	0.8	Review monthly operating report materials for final client review
Weiland, Brad	7/26/2025	0.5	Revise global notes to monthly operating reports
Weiland, Brad	7/26/2025	0.3	Correspond with J. Rybarczyk (A&M) re: monthly operating report review and filing
Rybarczyk, Jodi	7/28/2025	0.4	Correspond with various Marelli team members regarding MOR drafts and review confirmation
Weiland, Brad	7/28/2025	0.4	Correspond with Marelli, client team re: monthly operating report filing
Rybarczyk, Jodi	7/29/2025	1.9	Prepare June monthly operating report drafts for filing
Simion, Tony	7/29/2025	0.7	Review supporting materials to be discussed with management prior to sign off on June Monthly Operating Report
Weiland, Brad	7/29/2025	0.3	Correspond with Marelli re: monthly operating report filing
Rybarczyk, Jodi	7/30/2025	0.3	Correspond with Pachulski team to coordinate June MOR filings
Rybarczyk, Jodi	7/30/2025	2.6	Print final June MOR PDF files for distribution and record-keeping
Rybarczyk, Jodi	7/30/2025	2.9	Prepare June MOR reports for filing
Rybarczyk, Jodi	7/30/2025	0.5	Telephone conference among Marelli, J. Rybarczyk (A&M), B. Weiland (A&M) re: monthly operating report
Rybarczyk, Jodi	7/30/2025	0.3	Office conferences between J. Rybarczyk (A&M), B. Weiland (A&M) re: monthly operating report filing
Weiland, Brad	7/30/2025	0.3	Office conferences between J. Rybarczyk (A&M), B. Weiland (A&M) re: monthly operating report filing
Weiland, Brad	7/30/2025	0.3	Prepare materials for client and board re: monthly operating report
Weiland, Brad	7/30/2025	0.5	Telephone conference among Marelli, J. Rybarczyk (A&M), B. Weiland (A&M) re: monthly operating report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	7/30/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re: monthly operating report filing
Weiland, Brad	7/30/2025	0.2	Correspond with Marelli re: filing of monthly operating report
Weiland, Brad	7/30/2025	0.2	Correspond with Marelli re: monthly operating report
Broskay, Cole	7/31/2025	0.2	Respond to questions related to AP split methodology used in June MOR
Rybarczyk, Jodi	7/31/2025	0.8	Correspond with Marelli accounting team to introduce Form 426 reporting
Rybarczyk, Jodi	7/31/2025	1.4	Draft Form 426 data request list and assigned owners
Weiland, Brad	7/31/2025	0.6	Analyze monthly operating report materials and process with client accounting team
Broskay, Cole	8/1/2025	0.7	Compile adjustments to July MOR timeline based on feedback from June MOR process
Weiland, Brad	8/1/2025	0.4	Correspond and telephone conference with the Company re monthly operating report filing and questions
Rybarczyk, Jodi	8/3/2025	1.6	Draft July MOR request list, including owners, calendar, and deadlines
Weiland, Brad	8/4/2025	0.3	Correspond re employee items in monthly operating report with J. Rybarczyk (A&M), A. Shahbain (A&M)
Rybarczyk, Jodi	8/5/2025	0.3	Correspond with the Company and A&M teams to distribute July MOR requests
Rybarczyk, Jodi	8/5/2025	0.2	Correspond with the Company accounting team regarding AR aging requests for July MOR
Rybarczyk, Jodi	8/5/2025	0.4	Adjust July MOR request list based on internal feedback
Postolos, Lucas	8/7/2025	2.8	Prepare cash receipts, disbursements, and intercompany transfers for purposes of July Monthly Operating Report
Weiland, Brad	8/7/2025	0.5	Review data for July monthly operating report
Postolos, Lucas	8/9/2025	1.9	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/10/2025	2.9	Continue preparation of schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	2.4	Reconcile cash receipts, disbursements, and intercompany by legal entity between July MOR and DIP Budget reporting
Postolos, Lucas	8/11/2025	2.8	Prepare schedule of EMEA cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	0.7	Prepare schedule of China cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	0.9	Prepare schedule of Brazil cash receipts, disbursements, and intercompany by legal entity for July MOR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Postolos, Lucas	8/11/2025	1.3	Prepare schedule of specific country's cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	2.2	Prepare schedule of NAFTA cash receipts, disbursements, and intercompany by legal entity for July MOR
Postolos, Lucas	8/11/2025	1.3	Continue preparation of summary schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Rybarczyk, Jodi	8/11/2025	2.8	Draft entity analysis for Form 426 reporting
Rybarczyk, Jodi	8/11/2025	2.3	Prepare non-debtor listing and ownership summary in Form 426 work file
Rybarczyk, Jodi	8/11/2025	1.6	Prepare base structure for Form 426 work file
Rybarczyk, Jodi	8/11/2025	0.2	Correspond with the Company team to address queries on July MOR requests
Rybarczyk, Jodi	8/11/2025	2.4	Reconcile entity analysis for Form 426 reporting to the Company consolidating structure
Webber, Dan	8/11/2025	0.1	Correspond with C. Aas (FTI) regarding questions comparing cash reporting to MORs
Dvorak, Michael	8/12/2025	0.4	Telephone conferences with M. Dvorak and J. Rybarczyk (A&M) re: Form 426 financial statement presentation
Postolos, Lucas	8/12/2025	0.7	Prepare documentation for J. Rybarczyk (A&M) regarding open items for July MOR
Postolos, Lucas	8/12/2025	1.3	Reconcile cash receipts, disbursements, and intercompany by legal entity between July MOR and DIP Budget reporting
Postolos, Lucas	8/12/2025	0.3	Correspond with J. Rybarczyk (A&M) regarding open items for July MOR
Postolos, Lucas	8/12/2025	2.3	Revise schedule of cash receipts, disbursements, and intercompany by legal entity for July MOR
Rybarczyk, Jodi	8/12/2025	2.1	Prepare December 2024 YTD income statement for mapping to Form 426
Rybarczyk, Jodi	8/12/2025	0.4	Correspond with various the Company team members regarding July MOR requests status
Rybarczyk, Jodi	8/12/2025	2.3	Draft non-debtor business descriptions for Form 426 based on prior files
Rybarczyk, Jodi	8/12/2025	1.1	Draft communications with the Company tax team regarding Form 426, Exhibit D
Rybarczyk, Jodi	8/12/2025	0.6	Correspond with internal A&M team to delegate Form 426 and MOR assignments
Rybarczyk, Jodi	8/12/2025	0.2	Update July MOR request list for files provided by the Company and A&M teams
Rybarczyk, Jodi	8/12/2025	0.2	Update Form 426 request list for files provided by the Company team
Rybarczyk, Jodi	8/12/2025	2.6	Prepare June 2025 YTD income statement for mapping to Form 426

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/12/2025	0.4	Telephone conferences with M. Dvorak and J. Rybarczyk (A&M) re: Form 426 financial statement presentation
Simoneaux, Natalie	8/12/2025	1.2	Create excel analysis of accounts receivable past due by entity for MOR reporting purposes
Simoneaux, Natalie	8/12/2025	1.3	Analyze accounts receivable aging data related to July MOR preparation
Simoneaux, Natalie	8/12/2025	0.7	Identify chart of control identification numbers for each of the entities with accounts receivable balances for the MOR
Dvorak, Michael	8/13/2025	2.9	Prepare prior period balance sheet data for inclusions in form 426
Dvorak, Michael	8/13/2025	2.4	Prepare prior period income statement data for inclusions in form 426
Dvorak, Michael	8/13/2025	0.9	Working session with M. Dvorak and J. Rybarczyk (A&M) to discuss questions on Form 426 financial statements
Postolos, Lucas	8/13/2025	0.6	Correspond with J. Rybarczyk and M. Hamilton (A&M) regarding open items for July MOR
Rybarczyk, Jodi	8/13/2025	0.8	Correspond with various A&M and the Company team members regarding July MOR presentation items
Rybarczyk, Jodi	8/13/2025	0.9	Reconcile July MOR cash schedule and draft related questions
Rybarczyk, Jodi	8/13/2025	2.1	Apply currency conversion to Form 426 draft financial statements
Rybarczyk, Jodi	8/13/2025	2.4	Prepare December 2024 balance sheet for mapping to Form 426
Rybarczyk, Jodi	8/13/2025	0.9	Working session with M. Dvorak and J. Rybarczyk (A&M) to discuss questions on Form 426 financial statements
Simoneaux, Natalie	8/13/2025	1.6	Perform analysis on consolidated AP as of July month-end to convert all currencies to USD
Simoneaux, Natalie	8/13/2025	1.2	Identify third party versus intercompany invoices for EMEA regions in July month-end AP
Simoneaux, Natalie	8/13/2025	0.9	Create short-list of open items related to new July month-end AP files for review
Simoneaux, Natalie	8/13/2025	1.7	Prepare summary analysis of uncoded invoices for the July reporting period
Simoneaux, Natalie	8/13/2025	2.1	Prepare consolidated invoice-level file of open accounts payable across all regions for MOR reporting
Weiland, Brad	8/13/2025	0.2	Correspond with the Company re monthly operating report data
Weiland, Brad	8/13/2025	0.4	Review materials re monthly operating report including status of client data preparation
Weiland, Brad	8/13/2025	0.2	Correspond re monthly operating report items with J. Rybarczyk (A&M), M. Chester (A&M)
Dvorak, Michael	8/14/2025	1.2	Working session with M. Dvorak and J. Rybarczyk (A&M) to prepare Form 426 financial statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/14/2025	0.4	Correspond with internal A&M team to provide instructions re: Form 426 financials work file
Rybarczyk, Jodi	8/14/2025	2.3	Draft Form 426 Exhibit A financial statement attachments
Rybarczyk, Jodi	8/14/2025	1.9	Prepare Form 426 work file - balance sheets
Rybarczyk, Jodi	8/14/2025	1.7	Prepare Form 426 work file - income statements
Rybarczyk, Jodi	8/14/2025	0.2	Correspond with internal A&M team to provide instructions for July MOR AR aging summary
Rybarczyk, Jodi	8/14/2025	1.8	Draft Form 426 Exhibits B, C, D, E attachments
Rybarczyk, Jodi	8/14/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to accounts receivable data for upcoming monthly operating report
Rybarczyk, Jodi	8/14/2025	1.2	Working session with M. Dvorak and J. Rybarczyk (A&M) to prepare Form 426 financial statements
Simoneaux, Natalie	8/14/2025	0.9	Evaluate July month end AP data to prepare analysis of uncoded vs. coded invoices
Simoneaux, Natalie	8/14/2025	1.4	Analyze variance between June and July accounts receivables for MOR preparation
Simoneaux, Natalie	8/14/2025	2.2	Evaluate accounts receivable data to create AR aging analysis for the monthly operating report
Simoneaux, Natalie	8/14/2025	0.8	Identify and calculate foreign exchange rate conversions for various currencies with accounts payable
Simoneaux, Natalie	8/14/2025	0.4	Discuss with J. Rybarczyk and N. Simoneaux (A&M) related to accounts receivable data for upcoming monthly operating report
Weiland, Brad	8/14/2025	0.5	Review data for July MOR and status of open items
Weiland, Brad	8/14/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) re MOR preparation and process re same
Dvorak, Michael	8/15/2025	2.4	Revise prior period balance sheet data for inclusions in form 426
Dvorak, Michael	8/15/2025	2.7	Revise prior period income statement data for inclusions in form 426
Dvorak, Michael	8/15/2025	2.2	Review draft final output of form 426 for company review
Rybarczyk, Jodi	8/15/2025	0.4	Correspond to distribute Form 426 drafts for review by the Company accounting and K&E teams
Rybarczyk, Jodi	8/15/2025	1.1	Prepare Form 426 draft report and supporting files for review by the Company accounting team
Rybarczyk, Jodi	8/15/2025	2.1	Prepare Form 426 financial statements Databook for the Company accounting team
Rybarczyk, Jodi	8/15/2025	1.1	Prepare revisions to Form 426 income statements for currency conversion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/15/2025	0.7	Address comments on Form 426 draft and global notes from A&M team
Rybarczyk, Jodi	8/15/2025	2.3	Draft global notes and prepare supporting Form 426 documents
Rybarczyk, Jodi	8/15/2025	0.3	Conduct telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re reporting items
Weiland, Brad	8/15/2025	0.3	Conduct telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re reporting items
Weiland, Brad	8/15/2025	0.8	Review and revise materials re Rule 2015.3 report
Weiland, Brad	8/15/2025	0.3	Correspond with J. Rybarczyk (A&M) re monthly operating report, Rule 2015/3 report
Rybarczyk, Jodi	8/17/2025	2.7	Prepare July MOR financial statements supporting file
Rybarczyk, Jodi	8/17/2025	0.9	Conduct review of July MOR payments to professionals data provided and draft related questions
Rybarczyk, Jodi	8/17/2025	0.2	Prepare updates to July MOR request list for items received
Dvorak, Michael	8/18/2025	2.4	Review current status of monthly operating report as of August 18
Dvorak, Michael	8/18/2025	2.9	Review form 426 draft for company review
Postolos, Lucas	8/18/2025	0.9	Research into questions from J. Rybarcyzk (A&M) regarding July MOR schedule of cash flows by entity, including correspondences
Rybarczyk, Jodi	8/18/2025	0.8	Communicate with internal A&M team regarding cash schedule reconciliation
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with internal A&M team regarding liability splits analysis and open items
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with the Company accounting team regarding queries on accounts receivable aging
Rybarczyk, Jodi	8/18/2025	2.1	Update July MOR work file - headcount, taxes, and questionnaire
Rybarczyk, Jodi	8/18/2025	1.8	Update July MOR work file - cash roll
Rybarczyk, Jodi	8/18/2025	0.2	Correspond with internal A&M team regarding bank account additions or closures during July
Rybarczyk, Jodi	8/18/2025	1.7	Analyze cash roll schedule and foreign exchange impacts
Simoneaux, Natalie	8/18/2025	1.3	Prepare August MOR request list in excel to identify data needed from company
Webber, Dan	8/18/2025	0.2	Correspond with L. Postolos, J. Rybarczyk (A&M) regarding cash reporting for July monthly operating reports
Weiland, Brad	8/18/2025	0.4	Review draft of Rule 2015.3 report and prepare related feedback

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/18/2025	0.5	Review monthly operating report data
Dvorak, Michael	8/19/2025	2.1	Review monthly operating report professional payments schedule
Dvorak, Michael	8/19/2025	1.7	Review monthly operating report bank account balance schedule
Postolos, Lucas	8/19/2025	0.7	Research into questions from J. Rybarcyzk (A&M) regarding July MOR schedule of cash flows by entity, including correspondences
Rybarczyk, Jodi	8/19/2025	0.2	Correspond with the Company accounting team regarding Form 426 review and other queries
Rybarczyk, Jodi	8/19/2025	1.9	Update July MOR work file - balance sheet
Rybarczyk, Jodi	8/19/2025	2.1	Update July MOR work file - prepetition and post petition liabilities
Schmelter, Griffen	8/19/2025	0.6	Prepare currency conversion FX for the month of July to assist the MOR team on how to quantify the impact of FX on balances and transactions
Simoneaux, Natalie	8/19/2025	1.7	Prepare summary of open AP reports as of July month end for MOR review purposes
Weiland, Brad	8/19/2025	0.2	Correspond with the Company team members re Rule 2015.3 reporting
Weiland, Brad	8/19/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report preparation process
Dvorak, Michael	8/20/2025	1.9	Prepare responses to company questions regarding form 426
Dvorak, Michael	8/20/2025	0.6	Working session with M. Dvorak and J. Rybarczyk (A&M) to address open topics for July MOR
Dvorak, Michael	8/20/2025	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re Rule 2015.3 items
Dvorak, Michael	8/20/2025	2.4	Review final output of form 426 for accuracy before submission
Rybarczyk, Jodi	8/20/2025	2.7	Update July MOR work file - income statement
Rybarczyk, Jodi	8/20/2025	0.3	Prepare July MOR questions for discussion with the Company accounting team
Rybarczyk, Jodi	8/20/2025	1.6	Update cash schedule in July MOR work file based on internal feedback
Rybarczyk, Jodi	8/20/2025	0.4	Correspond with A&M internal team to align on cash roll presentation
Rybarczyk, Jodi	8/20/2025	0.6	Working session with M. Dvorak and J. Rybarczyk (A&M) to address open topics for July MOR
Webber, Dan	8/20/2025	0.1	Correspond with J. Rybarczyk (A&M) regarding July MOR cash detail
Weiland, Brad	8/20/2025	0.3	Correspond with R. Al-Hashimy re Rule 2015.3 report draft

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	8/20/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re monthly operating report filing
Weiland, Brad	8/20/2025	0.2	Correspond with M. Dvorak (A&M) re monthly operating report open items
Weiland, Brad	8/20/2025	0.6	Review open items for monthly operating report for July
Weiland, Brad	8/20/2025	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re Rule 2015.3 items
Weiland, Brad	8/20/2025	0.3	Research Rule 2015.3 reporting requirements
Rybarczyk, Jodi	8/21/2025	1.7	Conduct final review of Form 426 report, global notes, and supporting files
Rybarczyk, Jodi	8/21/2025	0.9	Prepare updates to July MOR work file - bank balances attachment
Rybarczyk, Jodi	8/21/2025	1.4	Prepare updates to July global notes and disclosures
Rybarczyk, Jodi	8/21/2025	0.5	Correspond with the Company management team re: Form 426 review and approval
Rybarczyk, Jodi	8/21/2025	0.4	Correspond with A&M internal team regarding sample payments disclosures
Rybarczyk, Jodi	8/21/2025	1.7	Prepare updates to July MOR work file - financial statement attachments
Rybarczyk, Jodi	8/21/2025	0.4	Correspond with K&E team regarding professional payments and presentation in the July MOR
Rybarczyk, Jodi	8/21/2025	0.9	Prepare updates to July MOR work file - payments to professionals
Weiland, Brad	8/21/2025	0.4	Review and revise materials re Rule 2015.3 reporting
Weiland, Brad	8/21/2025	0.8	Review and analyze data for monthly operating report for July
Weiland, Brad	8/21/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M) re monthly operating report items
Dvorak, Michael	8/22/2025	1.2	Review professional payments to be listed on monthly operating report
Dvorak, Michael	8/22/2025	2.9	Prepare summary of professional payment invoices to determine prepetition / post petition
Dvorak, Michael	8/22/2025	2.2	Research professional firms to be listed in monthly operating report
Rybarczyk, Jodi	8/22/2025	1.1	Prepare updates to payments to professional schedule for nonbankruptcy professionals
Rybarczyk, Jodi	8/22/2025	0.8	Incorporate updates to liability splits in July MOR based on company-provided input
Rybarczyk, Jodi	8/22/2025	0.3	Correspond with internal A&M team regarding certain liabilities balances in July MOR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/22/2025	0.2	Correspond with K&E team regarding July MOR drafts and professional payments
Rybarczyk, Jodi	8/22/2025	1.7	Prepare July MOR report drafts based on data templates
Weiland, Brad	8/22/2025	0.4	Correspond and follow up with S. Melanson (K&E), D. Heriford (K&E), L. Diss (K&E), E. Swager (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re monthly operating report items
Weiland, Brad	8/22/2025	0.2	Follow up with J. Rybarczyk (A&M) re draft monthly operating reports
Rybarczyk, Jodi	8/24/2025	0.2	Update July MOR global notes for comments
Rybarczyk, Jodi	8/24/2025	0.3	Correspond with A&M internal team regarding delivery of MOR drafts to company
Rybarczyk, Jodi	8/24/2025	2.1	Prepare July MOR draft reports and supporting files for external distribution
Weiland, Brad	8/24/2025	0.6	Review and revise materials re monthly operating report for July
Weiland, Brad	8/24/2025	0.2	Correspond with A. Abrahamson (A&M) re monthly operating report
Weiland, Brad	8/24/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report
Chester, Monte	8/25/2025	2.4	Consolidate headcount detail by legal entity for purposes of monthly operating report
Dvorak, Michael	8/25/2025	2.1	Prepare list of paid invoices to determine prepetition or post petition payments regarding professionals
Rybarczyk, Jodi	8/25/2025	0.4	Draft comments on August MOR calendar and request list drafts
Rybarczyk, Jodi	8/25/2025	0.4	Prepare Form 426 filing version and deliver to local counsel for filing
Weiland, Brad	8/25/2025	0.6	Review and finalize Form 2015.3 report materials
Weiland, Brad	8/25/2025	0.4	Review monthly operating report status and materials
Weiland, Brad	8/25/2025	0.3	Correspond with Pachulski team, J. Rybarczyk (A&M) re filing of Rule 2015.3 report
Rybarczyk, Jodi	8/26/2025	1.4	Incorporate revisions to July MOR work file for balance sheet
Rybarczyk, Jodi	8/26/2025	2.4	Conduct tie-out of July MOR balance sheet to OneStream financials and supporting schedules
Rybarczyk, Jodi	8/26/2025	1.6	Conduct tie-out of July MOR income statement to OneStream financials and supporting schedules
Weiland, Brad	8/26/2025	0.4	Review payment data re reporting items
Rybarczyk, Jodi	8/27/2025	2.4	Conduct final review of July MOR supporting attachments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/27/2025	1.4	Incorporate revisions to July MOR work file for income statement
Rybarczyk, Jodi	8/27/2025	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re monthly operating report and counsel review of same
Weiland, Brad	8/27/2025	0.2	Correspond with the Company management re monthly operating report
Weiland, Brad	8/27/2025	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re monthly operating report and counsel review of same
Dvorak, Michael	8/28/2025	0.6	Call between J. Rybarczyk and M. Dvorak (A&M) regarding MOR status and open items
Rybarczyk, Jodi	8/28/2025	0.2	Correspond with the Company team regarding headcount report queries for July reporting
Rybarczyk, Jodi	8/28/2025	0.3	Prepare July MOR PDF printing assignments and instructions
Rybarczyk, Jodi	8/28/2025	1.0	Print final July MOR PDF reports with barcodes
Rybarczyk, Jodi	8/28/2025	1.3	Incorporate revisions to July MOR work file for certain schedules
Rybarczyk, Jodi	8/28/2025	1.8	Print final July MOR PDF reports with barcodes after revision
Rybarczyk, Jodi	8/28/2025	2.1	Perform detailed July MOR PDF review for a sample of debtors
Rybarczyk, Jodi	8/28/2025	0.6	Call between J. Rybarczyk and M. Dvorak (A&M) regarding MOR status and open items
Simoneaux, Natalie	8/28/2025	1.9	Prepare request list excel summary for September MOR reporting
Simoneaux, Natalie	8/28/2025	2.2	Create printed final drafts for July MOR submission
Weiland, Brad	8/28/2025	0.6	Review monthly operating report materials
Chester, Monte	8/29/2025	2.7	Prepare analysis of US taxing obligations on a prepetition and post-petition basis for monthly operating report disclosure
Chester, Monte	8/29/2025	2.2	Review and validate PRE-POST split data for monthly operating reporting
Chester, Monte	8/29/2025	1.1	Analyze employee headcount data for the purposes of the monthly operating report
Dvorak, Michael	8/29/2025	0.4	Call between J. Rybarczyk and M. Dvorak (A&M) to align on MOR presentation items
Rybarczyk, Jodi	8/29/2025	0.3	Correspond with K&E team regarding July MOR report disclosures
Rybarczyk, Jodi	8/29/2025	1.4	Aggregate July MOR reports and deliver to local counsel for filing
Rybarczyk, Jodi	8/29/2025	1.3	Conduct final review of payments data reflected in the July MORs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/29/2025	0.3	Reconcile July MORs on docket to debtor listing and identify variances
Rybarczyk, Jodi	8/29/2025	0.9	Finalize the global notes to the July MORs
Rybarczyk, Jodi	8/29/2025	0.4	Call between J. Rybarczyk and M. Dvorak (A&M) to align on MOR presentation items
Weiland, Brad	8/29/2025	0.2	Correspond with J. Rybarczyk (A&M) re preparation and filing of monthly operating report
Weiland, Brad	8/29/2025	0.3	Correspond with D. Heriford (K&E) re monthly operating report items
Chester, Monte	9/1/2025	2.2	Prepare data request email outreach for August monthly operating report
Chester, Monte	9/1/2025	2.9	Perform analysis on employee headcount by legal entity for inclusion in upcoming monthly operating report
Chester, Monte	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Chester, Monte	9/2/2025	2.3	Prepare analysis of comprehensiveness as it relates to accounts payable aging reports
Chester, Monte	9/2/2025	2.7	Consolidate accounts payable detail across each division for monthly operating report
Dvorak, Michael	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Rybarczyk, Jodi	9/2/2025	0.9	Prepare August monthly operating report base work file and global notes
Rybarczyk, Jodi	9/2/2025	0.9	Telephone conferences between M. Dvorak, J. Rybarczyk and M. Chester (A&M) to discuss planning for the August MOR
Rybarczyk, Jodi	9/2/2025	0.4	Correspond to distribute August monthly operating report requests to Company and A&M owners
Rybarczyk, Jodi	9/2/2025	1.3	Prepare August monthly operating report request list and reporting calendar
Chester, Monte	9/3/2025	2.6	Prepare analysis of payroll tax data to be disclosed in upcoming monthly operating report
Chester, Monte	9/3/2025	2.2	Prepare analysis of post-petition taxes disclosure in monthly operating report
Chester, Monte	9/3/2025	1.2	Prepare follow up emails related to headcount data gaps to refine monthly operating report disclosure
Chester, Monte	9/3/2025	2.1	Develop analysis for accounts receivable past due amounts for monthly disclosure
Postolos, Lucas	9/3/2025	0.3	Correspond with J. Rybarczyk and M. Hamilton (A&M) regarding professional payments for August MOR
Weiland, Brad	9/3/2025	0.6	Review materials re reporting data and process
Weiland, Brad	9/3/2025	0.5	Review training items for monthly reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/3/2025	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M), the Company re monthly operating report items
Chester, Monte	9/4/2025	2.4	Prepare monthly operating report fees internal database load template
Chester, Monte	9/4/2025	2.3	Prepare analysis of balance sheet accounts payable balances to internal records to identify variances
Chester, Monte	9/4/2025	1.9	Prepare questionnaire tear sheet for client to answer monthly operating report insurance disclosures
Chester, Monte	9/5/2025	2.0	Summarize professional fees incurred and categorized for disclosure in MOR
Chester, Monte	9/5/2025	2.1	Review Monthly Operating Report professional fees highlighting unusual expenses incurred during August
Chester, Monte	9/5/2025	2.6	Prepare mapping of legal entities from the balance sheet to the accounts payable aging reports for all legal entities
Weiland, Brad	9/5/2025	0.6	Review materials re August monthly operating report
Chester, Monte	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Chester, Monte	9/8/2025	2.2	Create variance analysis of August cash flows compared to prior month
Chester, Monte	9/8/2025	2.7	Conduct variance analysis of August headcount compared to prior month
Chester, Monte	9/8/2025	2.8	Review and updated schedule of post-petition payables for disclosure
Dvorak, Michael	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Rybarczyk, Jodi	9/8/2025	2.3	Prepare updates to August monthly operating report work file - cover, overall structure
Rybarczyk, Jodi	9/8/2025	0.6	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss planning for the August monthly operating report
Rybarczyk, Jodi	9/8/2025	0.8	Draft global notes to the August monthly operating report
Rybarczyk, Jodi	9/8/2025	0.3	Update status tracker for August MOR data requests provided
Chester, Monte	9/9/2025	1.8	Prepare trial balance adjustments to align financials with MOR reporting format
Chester, Monte	9/9/2025	2.1	Proofread and formatted full August MOR global notes to adjust for latest assumptions in latest disclosure
Chester, Monte	9/9/2025	1.8	Draft initial cash summary for August monthly operating report
Chester, Monte	9/9/2025	2.4	Verify proper segregation of pre- and post-petition transactions in August records
Weiland, Brad	9/9/2025	0.4	Review and analyze monthly operating report data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/9/2025	0.3	Correspond with the Company and J. Rybarczyk (A&M) re reporting items
Chester, Monte	9/10/2025	2.3	Review August bank statements and reconciled account activity to general ledger in preparation of Monthly Operating Report
Chester, Monte	9/10/2025	2.6	Prepare supporting documentation for cash disbursement schedules in August MOR
Chester, Monte	9/10/2025	2.3	Cross-check August cumulative reporting figures against July reporting figures to track variance and accuracy
Chester, Monte	9/10/2025	0.1	Call with J. Rybarczyk and M. Chester (A&M) to discuss open monthly operating report requests
Postolos, Lucas	9/10/2025	2.2	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for August MOR
Rybarczyk, Jodi	9/10/2025	0.1	Call with J. Rybarczyk and M. Chester (A&M) to discuss open monthly operating report requests
Rybarczyk, Jodi	9/10/2025	0.6	Correspond with Company re: follow ups for August monthly operating report requests
Rybarczyk, Jodi	9/10/2025	0.7	Analyze August financial statements provided by Company accounting team
Rybarczyk, Jodi	9/10/2025	2.3	Prepare August income statement in tabular format required for monthly operating report
Rybarczyk, Jodi	9/10/2025	0.4	Update status tracker for August MOR data requests provided and identify follow up items
Rybarczyk, Jodi	9/10/2025	2.8	Prepare August balance sheet in tabular format required for monthly operating report
Weiland, Brad	9/10/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report open items
Weiland, Brad	9/10/2025	0.4	Review monthly operating report data and process items re same
Chester, Monte	9/11/2025	1.7	Prepare analysis of ordinary course professionals paid in the august reporting
Chester, Monte	9/11/2025	1.9	Compile cash receipts and disbursements detail for inclusion in August monthly operating report schedules
Chester, Monte	9/11/2025	2.8	Perform review of monthly operating report cash receipts and disbursements leveraged for cash roll-forward
Postolos, Lucas	9/11/2025	2.9	Prepare schedule of cash receipts, disbursements, and intercompany by legal entity for August MOR
Chester, Monte	9/12/2025	0.7	Discuss with J. Rybarczyk and M. Chester (A&M) regarding updates to the monthly operating report working file
Chester, Monte	9/12/2025	0.7	Perform review of payments to ordinary course professionals to identify approved payments
Chester, Monte	9/12/2025	2.3	Analyze professional fee payments to be listed on monthly operating report
Rybarczyk, Jodi	9/12/2025	2.2	Draft updates to August MOR work file - cover, questionnaire, attachments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/12/2025	0.3	Correspond with A&M teams re: follow ups for August monthly operating report requests
Rybarczyk, Jodi	9/12/2025	0.7	Discuss with J. Rybarczyk and M. Chester (A&M) regarding updates to the monthly operating report working file
Weiland, Brad	9/12/2025	0.3	Review and analyze monthly operating report items and status re same
Hamilton, Makenna	9/14/2025	1.8	Summarize bankruptcy professional August payments for August MOR
Hamilton, Makenna	9/14/2025	2.1	Summarize OCP August payments for August MOR
Rybarczyk, Jodi	9/14/2025	0.9	Prepare August income statement presentation for monthly operating report
Rybarczyk, Jodi	9/14/2025	1.1	Prepare JPY to USD balance sheet and income statements for presentation in the monthly operating report
Rybarczyk, Jodi	9/14/2025	1.3	Prepare August balance sheet presentation for monthly operating report
Broskay, Cole	9/15/2025	0.3	Call with J. Rybarczyk and J. Kim (A&M) re: August AP aging files and related analysis for reporting
Broskay, Cole	9/15/2025	0.4	Provide update to internal team regarding status of liability split work effort for August MOR
Broskay, Cole	9/15/2025	0.4	Internal correspondence with R. Gordon and C. Broskay regarding determination of prepetition and post-petition intercompany balances
Chester, Monte	9/15/2025	2.6	Verify payroll expenses against HR records for the August period
Chester, Monte	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Chester, Monte	9/15/2025	2.9	Reconcile intercompany transactions to prevent discrepancies in financial statements
Chester, Monte	9/15/2025	2.7	Prepare schedule of professional fees incurred during the reporting month
Dvorak, Michael	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Kim, Junoh	9/15/2025	2.6	Review August AP aging files and related analysis for reporting
Rybarczyk, Jodi	9/15/2025	0.4	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) to discuss August MOR status and open items
Rybarczyk, Jodi	9/15/2025	1.3	Prepare August MOR working file - tracker and open items
Rybarczyk, Jodi	9/15/2025	1.7	Prepare August MOR working file - income statement
Rybarczyk, Jodi	9/15/2025	1.8	Prepare August MOR working file - balance sheet
Rybarczyk, Jodi	9/15/2025	2.7	Prepare August MOR working file - overview, cover, summary, and FX rates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/15/2025	0.3	Call with J. Rybarczyk and J. Kim (A&M) re: August AP aging files and related analysis for reporting
Broskay, Cole	9/16/2025	0.4	Internal correspondence with R. Gordon and C. Broskay regarding outstanding items for the August liability split analysis
Chester, Monte	9/16/2025	2.1	Prepare analysis documenting adjustments to accounts payable for the reporting period
Chester, Monte	9/16/2025	2.3	Review intercompany balances applying pre-petition and post-petition split methodology
Chester, Monte	9/16/2025	1.8	Prepare exhibit on post-petition liabilities accrued in August
Chester, Monte	9/16/2025	1.9	Prepare tear sheet regarding insurance premiums paid and related coverages for monthly operating report disclosure
Chester, Monte	9/16/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss August MOR payments schedules
Postolos, Lucas	9/16/2025	2.6	Continue preparation of schedule of cash receipts and disbursements by legal entity for August MOR
Postolos, Lucas	9/16/2025	2.9	Prepare schedule of cash receipts and disbursements by legal entity for August MOR
Rybarczyk, Jodi	9/16/2025	1.1	Prepare August MOR working file - post-petition taxes
Rybarczyk, Jodi	9/16/2025	0.4	Call with J. Rybarczyk and M. Chester (A&M) to discuss August MOR payments schedules
Rybarczyk, Jodi	9/16/2025	2.4	Prepare revised August balance sheet in tabular format for monthly operating report
Rybarczyk, Jodi	9/16/2025	0.4	Review revised August financial statements provided by Company
Rybarczyk, Jodi	9/16/2025	2.3	Prepare revised August income statement in tabular format for monthly operating report
Rybarczyk, Jodi	9/16/2025	1.3	Review August MOR support schedules and provide comments - headcount, taxes
Weiland, Brad	9/16/2025	0.7	Review monthly operating report detail and status of open items
Weiland, Brad	9/16/2025	0.3	Correspond with J. Rybarczyk (A&M) re monthly operating report items
Chester, Monte	9/17/2025	2.7	Review docket for declarations of disinterestedness to validate payment approvals for monthly operating report disclosure
Chester, Monte	9/17/2025	1.7	Draft executive summary highlighting key August metrics
Chester, Monte	9/17/2025	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: August MOR cash schedules
Chester, Monte	9/17/2025	2.4	Review cash flow projections based on August actuals for receipt and disbursement disclosures on upcoming monthly operating report submission
Rybarczyk, Jodi	9/17/2025	0.4	Correspond with A&M cash team re: bank accounts identified during current month

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/17/2025	2.2	Prepare financial statements support file for August MOR
Rybarczyk, Jodi	9/17/2025	1.8	Prepare August MOR cash schedule in U.S. dollars
Rybarczyk, Jodi	9/17/2025	1.4	Prepare August MOR working file - cash schedule
Rybarczyk, Jodi	9/17/2025	1.3	Reconcile debtor bank accounts from July month-end to August month-end and identify discrepancies
Rybarczyk, Jodi	9/17/2025	1.2	Prepare August MOR working file - revised balance sheet
Rybarczyk, Jodi	9/17/2025	1.1	Prepare August MOR working file - revised income statement
Rybarczyk, Jodi	9/17/2025	0.3	Call with J. Rybarczyk and M. Chester (A&M) re: August MOR cash schedules
Rybarczyk, Jodi	9/17/2025	0.2	Correspond with K&E team re: August MOR presentation items
Schmelter, Griffen	9/17/2025	0.5	Correspond with A&M colleague on needed MOR inputs for August
Schmelter, Griffen	9/17/2025	0.4	Correspond with Brazil treasury team on cash balances for various accounts which do not have beginning or ending August balances
Weiland, Brad	9/17/2025	0.4	Review liabilities items for monthly operating report
Chester, Monte	9/18/2025	2.0	Perform quality check on numerical data for consistency
Chester, Monte	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Chester, Monte	9/18/2025	2.7	Prepare aging schedule for post-petition accounts receivable
Chester, Monte	9/18/2025	2.3	Perform secondary analysis of professional fee payments report to ensure accurate disclosure in the MOR
Dvorak, Michael	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Rybarczyk, Jodi	9/18/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR status and next steps
Rybarczyk, Jodi	9/18/2025	2.4	Reconcile August professional fees payments to source transactions data - NAFTA, APAC
Rybarczyk, Jodi	9/18/2025	0.2	Correspond with A&M cash team re: post-petition borrowing during August 2025
Rybarczyk, Jodi	9/18/2025	2.8	Reconcile August professional fees payments to source transactions data - EMEA, LATAM
Rybarczyk, Jodi	9/18/2025	1.7	Prepare August MOR working file - reorganization items, questionnaire
Rybarczyk, Jodi	9/18/2025	1.6	Conduct review of August professional fee payments and draft questions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/18/2025	0.4	Review chapter 11 professional fees accrual provided by Company
Schmelter, Griffen	9/18/2025	0.6	Update MOR bank account support so that legal entity naming's can be pushed into summary page of the workbook
Weiland, Brad	9/18/2025	0.6	Review monthly operating report materials and open items re August report
Chester, Monte	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation
Chester, Monte	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Chester, Monte	9/19/2025	2.4	Prepare exhibit on post-petition liabilities accrued in August
Chester, Monte	9/19/2025	1.9	Analyze disbursement data for ordinary course professionals to determine pre/post-petition splits
Chester, Monte	9/19/2025	2.8	Review August outputs against prior month MOR for comparative analysis
Dvorak, Michael	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Dvorak, Michael	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation
Hamilton, Makenna	9/19/2025	0.2	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping
Rybarczyk, Jodi	9/19/2025	2.1	Prepare updates to August MOR working file - professional fees
Rybarczyk, Jodi	9/19/2025	0.2	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), L. Diss (K&E), and D. Heriford (K&E) re: August monthly operating report disclosures
Rybarczyk, Jodi	9/19/2025	0.3	Call with M. Dvorak, J. Rybarczyk, and M. Chester (A&M) re: August MOR liabilities presentation
Rybarczyk, Jodi	9/19/2025	1.2	Review revised August professional fee payments file and provide comments
Rybarczyk, Jodi	9/19/2025	1.9	Prepare updates to August MOR working file - cash schedule and related attachments
Rybarczyk, Jodi	9/19/2025	0.2	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping
Rybarczyk, Jodi	9/19/2025	2.6	Reconcile revised August professional fee payments file to source transactions data
Weiland, Brad	9/19/2025	0.2	Correspond with the Company and M. Dvorak (A&M) re monthly operating report disclosures
Weiland, Brad	9/19/2025	0.6	Review monthly operating report data and status re same
Broskay, Cole	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/22/2025	2.4	Review debtor's cash receipts and disbursements schedules for the reporting period to ensure accuracy and completeness
Chester, Monte	9/22/2025	2.7	Examine accounts receivable aging reports to assess collectability and report on outstanding balances
Chester, Monte	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Chester, Monte	9/22/2025	2.9	Compile an analysis of profit and loss statements from general ledger entries for inclusion in the MOR
Chester, Monte	9/22/2025	0.6	Coordinate with human resources to validate headcount information for missing parties
Chester, Monte	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Dvorak, Michael	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Dvorak, Michael	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Dvorak, Michael	9/22/2025	2.9	Review ordinary course professional payments made in August
Hamilton, Makenna	9/22/2025	0.4	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping as of 9/22
Kim, Junoh	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Pogorzelski, Jon	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Rybarczyk, Jodi	9/22/2025	0.4	Correspond with A&M team re: August MOR global notes and related questions
Rybarczyk, Jodi	9/22/2025	1.8	Prepare August MOR working file - payments to professionals, questionnaire
Rybarczyk, Jodi	9/22/2025	1.7	Draft updates to August MOR global notes
Rybarczyk, Jodi	9/22/2025	0.7	Research sample asset sales disclosures in prior cases and documentation requirements
Rybarczyk, Jodi	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Rybarczyk, Jodi	9/22/2025	0.4	Call with J. Rybarczyk and M. Hamilton (A&M) re. August OCP process and mapping as of 9/22
Rybarczyk, Jodi	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/22/2025	0.6	Prepare and revise global notes for monthly operating report
Weiland, Brad	9/22/2025	0.4	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR status and open items
Weiland, Brad	9/22/2025	0.3	Review detail and status of open items re monthly operating report
Weiland, Brad	9/22/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report materials
Chester, Monte	9/23/2025	2.5	Review prepetition and post-petition liability splits analysis and assumptions for accuracy
Chester, Monte	9/23/2025	2.3	Perform reconciliation analysis of cash receipts and disbursements for august reporting period
Chester, Monte	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Dvorak, Michael	9/23/2025	2.2	Review ordinary course professional payments made in August for new vendors as of September 23
Dvorak, Michael	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Pogorzelski, Jon	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Rybarczyk, Jodi	9/23/2025	0.2	Call with D. Heriford (K&E) and J. Rybarczyk (A&M) re: August monthly operating report disclosures
Rybarczyk, Jodi	9/23/2025	0.2	Correspond with counsel re: August MOR global notes draft
Rybarczyk, Jodi	9/23/2025	2.8	Prepare August MOR working file - asset sales, balance sheet summary
Rybarczyk, Jodi	9/23/2025	0.2	Prepare updates to global notes disclosures based on internal feedback
Rybarczyk, Jodi	9/23/2025	1.7	Prepare August AR aging summary and past dues calculation for reporting
Rybarczyk, Jodi	9/23/2025	0.6	Perform search for any payments to new ordinary course professionals indicated by counsel
Rybarczyk, Jodi	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Rybarczyk, Jodi	9/23/2025	0.2	Prepare questions for discussion with counsel regarding monthly operating report disclosures
Rybarczyk, Jodi	9/23/2025	2.7	Prepare August MOR working file - liability splits
Weiland, Brad	9/23/2025	0.4	Review data re monthly operating report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	9/23/2025	0.3	Telephone conference among B. Weiland, M. Dvorak, J. Rybarczyk, J. Pogorzelski, and M. Chester (A&M) re: MOR updates and diligence open items
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M) re monthly operating report global notes
Weiland, Brad	9/23/2025	0.3	Follow up re open items for monthly operating report
Weiland, Brad	9/23/2025	0.4	Review and analyze A/P and payment data for reporting items
Chester, Monte	9/24/2025	2.7	Perform validation of monthly operating report deliverable external links to ensure information is being accurately reflected
Chester, Monte	9/24/2025	2.1	Verify foreign currency transactions and exchange rate adjustments across all deliverables
Chester, Monte	9/24/2025	1.8	Document internal control procedures followed in data preparation
Rybarczyk, Jodi	9/24/2025	0.2	Office conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report items
Rybarczyk, Jodi	9/24/2025	0.8	Prepare updates to August MOR working file - liabilities splits
Weiland, Brad	9/24/2025	0.2	Office conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re monthly operating report items
Chester, Monte	9/25/2025	2.1	Draft updated summary of professional fee applications and payments for the report
Chester, Monte	9/25/2025	2.2	Draft executive summary highlighting key financial metrics for the month tying to company financials
Chester, Monte	9/25/2025	2.3	Review intercompany liabilities to develop appropriate methodology for prepetition and post-petition splits
Chester, Monte	9/25/2025	0.7	Verify payroll expenses against supporting documentation for the monthly period
Rybarczyk, Jodi	9/25/2025	0.3	Review updates to August liability splits provided by Company
Rybarczyk, Jodi	9/25/2025	1.1	Update August MOR working file - balance sheet summary
Rybarczyk, Jodi	9/25/2025	0.4	Correspond with various Company departmental teams to deliver monthly operating report drafts
Rybarczyk, Jodi	9/25/2025	2.7	Identify August AP past dues based on various aging files
Rybarczyk, Jodi	9/25/2025	1.7	Prepare August monthly operating report package, including support files and attachments
Rybarczyk, Jodi	9/25/2025	1.6	Perform quality checks for August MOR working file and financial statements support file
Rybarczyk, Jodi	9/25/2025	1.3	Prepare August monthly operating report draft reports
Broskay, Cole	9/26/2025	0.4	Internal correspondence related to MOR liability split responsible parties for go-forward process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Chester, Monte	9/26/2025	2.2	Review updated ordinary course professional order against professional fees exhibit to ensure parties are captured in latest order
Chester, Monte	9/26/2025	2.4	Perform quality control of cumulative operating report balances to ensure values are in line with prior reporting period
Chester, Monte	9/26/2025	2.5	Prepare variance analysis between budgeted and actual financial results for purpose of quality control review
Chester, Monte	9/26/2025	0.3	Office conference between J. Rybarczyk (A&M) and M. Chester (A&M) re monthly operating report items
Rybarczyk, Jodi	9/26/2025	2.1	Perform final tie out for current period and cumulative payments to professionals for August reporting
Rybarczyk, Jodi	9/26/2025	1.8	Validate tie-out of prepetition and post-petition liability splits schedule to August balance sheet
Rybarczyk, Jodi	9/26/2025	1.7	Reconcile the amended ordinary course professionals listing to August professional fees payments
Rybarczyk, Jodi	9/26/2025	0.8	Correspond with Company accounting team to address monthly operating report questions
Rybarczyk, Jodi	9/26/2025	0.3	Adjust global notes to the August MOR based on comments from counsel
Rybarczyk, Jodi	9/26/2025	0.3	Office conference between J. Rybarczyk (A&M) and M. Chester (A&M) re monthly operating report items
Rybarczyk, Jodi	9/26/2025	2.3	Prepare income statement bridge from MOR Part 4 to Company financial statements
Weiland, Brad	9/26/2025	0.4	Review and analyze draft monthly operating report materials
Weiland, Brad	9/26/2025	0.2	Correspond with the Company, J. Rybarczyk (A&M) re finalizing and filing monthly operating report
Weiland, Brad	9/26/2025	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report
Broskay, Cole	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Chester, Monte	9/29/2025	2.6	Review and prepare final versions of august monthly operating reports
Chester, Monte	9/29/2025	2.7	Perform quality control review of final PDF august monthly operating reports
Chester, Monte	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Dvorak, Michael	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Rybarczyk, Jodi	9/29/2025	0.2	Correspond with Pachulski team to coordinate August MOR filings
Rybarczyk, Jodi	9/29/2025	0.2	Correspond with various Company team members regarding MOR drafts and review confirmation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	9/29/2025	2.9	Perform tie out for sample monthly operating reports to source file
Rybarczyk, Jodi	9/29/2025	1.3	Prepare August monthly operating reports for filing, including attachments
Rybarczyk, Jodi	9/29/2025	1.6	Prepare adjustments to August MOR working file based on review
Rybarczyk, Jodi	9/29/2025	2.4	Print the finalized of the August Monthly Operating Report
Rybarczyk, Jodi	9/29/2025	0.2	Telephone conference with C. Broskay, J. Rybarczyk, M. Dvorak, M. Chester (A&M) and Company accounting team re: monthly operating report items
Weiland, Brad	9/29/2025	0.4	Review filing drafts of monthly operating reports
Weiland, Brad	9/29/2025	0.3	Correspond and follow up with J. Rybarczyk (A&M) re cash reporting items and client questions re same
Weiland, Brad	9/29/2025	0.2	Correspond with the Company re monthly operating report
Chester, Monte	9/30/2025	1.8	Prepare updated monthly operating report requests punch list in preparation for September monthly operating report
Rybarczyk, Jodi	9/30/2025	2.7	Conduct final review of August monthly operating reports
Weiland, Brad	9/30/2025	0.2	Correspond with Pachulski team, J. Rybarczyk (A&M) re filing monthly operating reports and follow up re same
Weiland, Brad	9/30/2025	0.4	Review filed monthly operating reports
Subtotal		**740.8**	

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Grossi, Nick	6/11/2025	1.7	Review first day motions and provide comments regarding same
Grossi, Nick	6/11/2025	1.3	Review Grossi declaration and provide comments re: same
Grossi, Nick	6/11/2025	0.5	Review Singh declaration in support of DIP. Reconcile to budget
Shiffman, David	6/11/2025	0.6	Prepare responses for UST questions on factoring
Weiland, Brad	6/11/2025	0.4	Review filed motions re: first day relief
Weiland, Brad	6/11/2025	0.2	Correspond with N. Argentieri (K&E), L. Diss (K&E), E. Swager (K&E) re: motions and orders for first day hearing
Shiffman, David	6/12/2025	0.4	Prepare additional follow up responses for UST questions related to factoring
Shiffman, David	6/12/2025	0.6	Correspond with Marelli Treasury team regarding noticing banks with cash Manage order

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Weiland, Brad	6/12/2025	0.3	Review and analyze creditor matrix order issues
Weiland, Brad	6/12/2025	0.2	Office conference with Marelli re: status and first day hearing
Weiland, Brad	6/12/2025	0.2	Correspond with A&M team re: entry of first day orders
Weiland, Brad	6/13/2025	0.4	Review entered orders re: operational relief and payment authorization
Weiland, Brad	6/13/2025	0.6	Review customer programs motion and order re: payment authorizations
Caruso, Nicholas	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Dvorak, Michael	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Grossi, Nick	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Shiffman, David	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Simoneaux, Natalie	6/16/2025	1.2	Prepare summary of noticing information for ordinary course professionals
Webber, Dan	6/16/2025	0.3	Correspond with A. Shahbain, N. Caruso (A&M) regarding weekly reporting for prepetition payments
Webber, Dan	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Weiland, Brad	6/16/2025	0.6	Call with N. Grossi, D. Webber, D. Shiffman, B. Weiland, M. Dvorak, N. Caruso (A&M) to discuss tracking disbursements related to FDM relief
Simoneaux, Natalie	6/17/2025	2.3	Research various headquarters addresses for ordinary course professionals for the OCP motion
Caruso, Nicholas	6/20/2025	1.9	Prepare a view of vendor historical spend for potential ordinary course and retained professionals
Caruso, Nicholas	6/20/2025	1.6	Prepare first draft of ordinary course professional exhibits and communicate with K&E regarding the same
Caruso, Nicholas	6/20/2025	0.8	Summarize historical spend to classify ordinary course professionals into tiers
Webber, Dan	6/20/2025	0.2	Correspond with N. Argentieri (K&E) regarding intercompany reporting to UST
Webber, Dan	6/20/2025	0.2	Correspond with N. Argentieri, D. Heriford (K&E), N. Grossi, A. Shahbain regarding intercompany reporting to UST
Webber, Dan	6/21/2025	0.1	Review correspondences with A. Shahbain, N. Grossi (A&M) regarding AR netting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Caruso, Nicholas	6/23/2025	1.8	Revise ordinary course professionals analysis and exhibits based on commentary from K&E team
Caruso, Nicholas	6/23/2025	0.6	Gather invoice level detail for specific vendor to aid in reconciliation process
Caruso, Nicholas	6/23/2025	0.6	Further revise ordinary course professionals motion
Chester, Monte	6/24/2025	0.4	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Dvorak, Michael	6/24/2025	0.4	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Simoneaux, Natalie	6/24/2025	0.4	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Caruso, Nicholas	6/25/2025	1.6	Revise ordinary course professional analysis based on commentary from K&E and Marelli legal teams
Caruso, Nicholas	6/27/2025	1.2	Revise ordinary course professionals analysis and exhibits based on commentary from K&E team
Cook, Jacob	6/27/2025	1.2	Review of requested motion relief for creation of summary schedule against aggregate pre-filing payments made
Weiland, Brad	6/28/2025	0.2	Correspond with L. Diss (K&E), Marelli re: ordinary course professionals motion
Caruso, Nicholas	7/1/2025	2.9	Revise ordinary course professionals analysis and exhibits based on commentary from Marelli legal and K&E team
Caruso, Nicholas	7/7/2025	2.6	Review historical spend for specific ordinary course professional
Caruso, Nicholas	7/7/2025	2.3	Review and revise ordinary course professionals motion analysis based on commentary from K&E
Caruso, Nicholas	7/7/2025	1.9	Further revise vendor management dashboard presentation based on commentary from Marelli personnel
Chester, Monte	7/7/2025	2.2	Perform address research to be leveraged in the ordinary course professionals motion exhibit
Weiland, Brad	7/7/2025	0.5	Review ordinary course professionals motion and order
Weiland, Brad	7/7/2025	0.3	Correspond with M. Dvorak (A&M), D. Heriford (K&E) re: ordinary course professionals items
Caruso, Nicholas	7/8/2025	0.4	Correspond with Marelli team regarding ordinary course professional information
Caruso, Nicholas	7/9/2025	0.9	Revise ordinary course professionals motion exhibits based on commentary from K&E team
Shiffman, David	7/9/2025	0.3	Review customer programs reporting requirements and provide feedback
Shiffman, David	7/9/2025	0.6	Prepare initial Roll forward analysis for monthly factoring order reporting
Callerio, Lorenzo	7/10/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss request from K&E to notify non-UDA banks with accounts in the U.S

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Webber, Dan	7/10/2025	0.2	Review correspondences from K&E regarding request to notify non-UDA banks with accounts in the U.S
Webber, Dan	7/10/2025	0.1	Correspond with L. Callerio (A&M) regarding outstanding checks at the time of filing
Webber, Dan	7/10/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss request from K&E to notify non-UDA banks with accounts in the U.S
Weiland, Brad	7/11/2025	0.3	Correspond with M. Dvorak (A&M), M. Young (K&E) and counterpary team re: removal extension motion
Weiland, Brad	7/11/2025	0.3	Review removal extension motion for legal accuracy and filing
Weiland, Brad	7/12/2025	0.3	Correspond with M. Young and K&E team re: removal extension motion items and service re: same
Webber, Dan	7/14/2025	0.2	Correspond with L. Callerio (A&M) regarding cash management final order
Weiland, Brad	7/14/2025	0.3	Correspond with D. Heriford (K&E), A. Shahbain (A&M) re: taxes order
Weiland, Brad	7/14/2025	0.3	Review and analyze open items re: final relief on first day motions
Weiland, Brad	7/14/2025	0.2	Review proposed changes to final taxes order from committee counsel
Dvorak, Michael	7/15/2025	0.3	Telephone conference with D. Heriford (K&E), L. Diss (K&E), M. Dvorak (A&M) re: tax order comments from committee
Dvorak, Michael	7/15/2025	0.3	Telephone conference with D. Heriford (K&E), L. Diss (K&E), B. Weiland (A&M) and M. Dvorak (A&M) re: tax order comments from committee
Simion, Tony	7/15/2025	1.3	Review and provide comments to UCC advisors questions and comments regarding the wage motion order
Weiland, Brad	7/15/2025	0.4	Review materials re: de minimis asset sale procedures order
Weiland, Brad	7/15/2025	0.3	Telephone conference with D. Heriford (K&E), L. Diss (K&E), B. Weiland (A&M) and M. Dvorak (A&M) re: tax order comments from committee
Weiland, Brad	7/15/2025	0.3	Correspond with D. Heriford (K&E) re: taxes order comments
Webber, Dan	7/16/2025	0.2	Correspond with L. Callerio (A&M) regarding Revise to Cash Management order
Weiland, Brad	7/16/2025	0.3	Correspond with D. Heriford (K&E) re: de minimis asset sale procedures order and proposed edits to same
Weiland, Brad	7/16/2025	0.4	Revise materials re: motions and orders
Weiland, Brad	7/16/2025	0.3	Telephone conference with D. Heriford (K&E), K&E team re: de minimis asset sale procedures motion
Weiland, Brad	7/16/2025	0.6	Review comments to first day orders, including de minimis asset sale procedures, insurance, and taxes
Webber, Dan	7/17/2025	0.3	Review latest draft of Cash Management order

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Webber, Dan	7/17/2025	0.3	Correspond with L. Callerio (A&M) regarding edits to Cash Management Order
Weiland, Brad	7/17/2025	0.2	Telephone conference with FTI team re: taxes motion
Weiland, Brad	7/17/2025	0.2	Further Correspond with K&E team re: insurance order
Weiland, Brad	7/17/2025	0.3	Correspond with Marelli, K&E team re: insurance motion and order
Weiland, Brad	7/17/2025	0.3	Correspond with FTI re: taxes motion and order
Weiland, Brad	7/17/2025	0.3	Telephone conference with K&E team re: insurance order
Callerio, Lorenzo	7/18/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss Cash Management order
Webber, Dan	7/18/2025	0.1	Call with L. Callerio, D. Webber (A&M) to discuss Cash Management order
Weiland, Brad	7/18/2025	0.2	Follow-up Correspond with K&E team re: asset sale items
Weiland, Brad	7/18/2025	0.2	Telephone conference with Marelli re: taxes order
Weiland, Brad	7/18/2025	0.3	Review and analyze comments to taxes order
Weiland, Brad	7/18/2025	0.3	Telephone conference with D. Heriford (K&E) re: asset sale procedures motion
Weiland, Brad	7/18/2025	0.3	Correspond re: taxes order with Marelli
Simion, Tony	7/21/2025	0.8	Review responses to UCC advisors questions and requests regarding changes to the wage order
Weiland, Brad	7/21/2025	0.4	Correspond and follow-up with client teams regarding taxes and customs items
Weiland, Brad	7/21/2025	0.3	Correspond with D. Heriford (K&E) re: taxes order
Weiland, Brad	7/22/2025	0.3	Correspond with K&E team re: order status and hearing
Simion, Tony	7/24/2025	0.7	Review latest list of debt holders for purposes of answering questions for K&E regarding modifications to the certain 1st day orders
Weiland, Brad	7/30/2025	0.2	Correspond with Marelli re: tax advisory professionals
Postolos, Lucas	9/15/2025	2.1	Revise draft tracker with ordinary course professional payments to opine on potential changes to tiers for K&E team
Postolos, Lucas	9/15/2025	1.1	Prepare documentation for A&M team regarding proposed revisions to tiers for ordinary course professionals
Postolos, Lucas	9/15/2025	1.2	Correspond with M. Hamilton and A. Athreya (A&M) regarding tracker of ordinary course professional payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Postolos, Lucas	9/16/2025	1.8	Review of draft tracker with ordinary course professional payments to opine on potential changes to tiers for K&E team
Postolos, Lucas	9/16/2025	0.9	Prepare documentation for K&E team regarding changes to ordinary course professionals motion
Postolos, Lucas	9/16/2025	1.3	Correspond with M. Hamilton and A. Athreya (A&M) regarding tracker of ordinary course professional payments
Cook, Jacob	9/18/2025	1.3	Prepare monthly vendor FDM reporting for August 2025
Cook, Jacob	9/19/2025	0.9	Prepare weekly FDM reporting for vendor relief categories for WE 9/12
Cook, Jacob	9/19/2025	0.8	Adjust schedule of consolidated post-petition payment requests for review of post-petition terms based on feedback
Weiland, Brad	9/22/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), J. Rybarczyk (A&M), A. Shahbain (A&M), L. Postolos (A&M) re ordinary course professionals
Chester, Monte	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Dvorak, Michael	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Simoneaux, Natalie	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Webber, Dan	9/23/2025	0.1	Correspond with R. Olivett (K&E) cash management order
Weiland, Brad	9/23/2025	0.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re lease counterparty noticing items for 365(d)(4) extension motion
Weiland, Brad	9/23/2025	0.2	Review and analyze ordinary course professionals items
Weiland, Brad	9/23/2025	0.2	Correspond with D. Heriford (A&M), M. Dvorak (A&M) re 365(d)(4) extension motion
Weiland, Brad	9/23/2025	0.3	Review items re 365(d)(4) extension motion
Dvorak, Michael	9/24/2025	0.3	Telephone conference among D. Heriford (K&E), M. Dvorak (A&M), B. Weiland (A&M) re service items for 365(d)(4) extension
Weiland, Brad	9/24/2025	0.2	Correspond with J. Morrow (Verita), M. Dvorak (A&M), D. Heriford (K&E) re 365(d)(4) extension motion
Weiland, Brad	9/24/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M), D. Webber (A&M), L. Postolos (A&M) re ordinary course professional payments
Weiland, Brad	9/24/2025	0.3	Telephone conference among D. Heriford (K&E), M. Dvorak (A&M), B. Weiland (A&M) re service items for 365(d)(4) extension
Weiland, Brad	9/24/2025	0.2	Correspond with L. Diss (K&E) re authorized payments
Weiland, Brad	9/25/2025	0.3	Review materials re service matrix for motion filing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

MOTIONS/ORDERS

Professional	Date	Hours	Activity
Weiland, Brad	9/25/2025	0.3	Correspond and follow up with D. Heriford (K&E), J. Morrow (Verita), M. Dvorak (A&M) re service of 365(d)(4) motion
Weiland, Brad	9/26/2025	0.2	Correspond re 365(d)(4) extension motion filing with J. Morrow (Verita), D. Heriford (A&M)
Weiland, Brad	9/29/2025	0.2	Correspond with A. Shahbain (A&M), D. Heriford (A&M) re authorized payments
Subtotal		**71.9**	

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	6/24/2025	0.7	Draft financial statement notes on basis of presentation for disclosure statement
Loop, Stuart	6/24/2025	1.1	Create summary of disclosure statement Comparables for financial statement reporting requirements
Loop, Stuart	6/24/2025	0.9	Review disclosure statement Comparables from multi-segment and international cases for financial statement projection language on basis of presentation and notes to the financial statements
Loop, Stuart	6/24/2025	0.8	Draft restructuring assumptions for the disclosure statement
Loop, Stuart	6/24/2025	1.1	Draft operational assumptions for disclosure statement
Grossi, Nick	6/25/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding Italian statutory requirements for article 56
Loop, Stuart	6/25/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding Italian statutory requirements for article 56
Loop, Stuart	6/25/2025	2.3	Draft divisional descriptions for financial projections section of disclosure statement
Loop, Stuart	6/25/2025	0.8	Review the requirements for CIC framework for Italy around financial forecasts by legal entity
Loop, Stuart	6/26/2025	1.3	Outline exhibit schedules for plan and disclosure statement financial projections
Callerio, Lorenzo	6/28/2025	0.2	Call with L. Callerio, S. Loop (A&M) regarding article 56 financial projections
Loop, Stuart	6/28/2025	0.2	Call with L. Callerio, S. Loop (A&M) regarding article 56 financial projections
Grossi, Nick	6/30/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding financial projections for disclosure statement and timeline of deliverables
Loop, Stuart	6/30/2025	0.2	Call with D. Shiffman and S. Loop (A&M) regarding article 56 requirements for financial projections
Loop, Stuart	6/30/2025	0.4	Call with N. Grossi, S. Loop (A&M) regarding financial projections for disclosure statement and timeline of deliverables
Loop, Stuart	6/30/2025	0.9	Review and edit disclosure statement write up regarding divisional overview and footnotes to financial statements in the financial projections

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	6/30/2025	1.3	Outline financial statement exhibit schedule structure for disclosure statement
Loop, Stuart	6/30/2025	1.7	Review and edit disclosure statement write up regarding assumptions in the financial projections
Shiffman, David	6/30/2025	0.2	Call with D. Shiffman and S. Loop (A&M) regarding article 56 requirements for financial projections
Grossi, Nick	7/3/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding tax net operating losses
Loop, Stuart	7/3/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding tax net operating losses
Grossi, Nick	7/4/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding tax net operating losses
Grossi, Nick	7/4/2025	0.5	Call with N. Grossi, S. Loop (A&M), Marelli, J. Singh, D. de Gosztonyi (PJT) regarding net operating loss taxes and the 5-year projections
Loop, Stuart	7/4/2025	0.5	Call with N. Grossi, S. Loop (A&M), Marelli, J. Singh, D. de Gosztonyi (PJT) regarding net operating loss taxes and the 5-year projections
Loop, Stuart	7/4/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding tax net operating losses
Loop, Stuart	7/6/2025	0.3	Email correspondence with N. Grossi (A&M) regarding emergence assumptions and disclosure statement
Grossi, Nick	7/9/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding 5-year projection workplan for disclosure statement
Loop, Stuart	7/9/2025	0.2	Call with N. Grossi, S. Loop (A&M) regarding 5-year projection workplan for disclosure statement
Grossi, Nick	7/10/2025	1.8	Prepare financial projections to support disclosure statement exhibits
Grossi, Nick	7/11/2025	1.6	Prepare status update and timeline re: exhibits
Loop, Stuart	7/11/2025	1.4	Draft disclosure statement and plan of reorganization PPT materials regarding contents and timing
Loop, Stuart	7/13/2025	0.3	Email correspondence with E. Swagger (K&E) regarding disclosure statement PPT slides and comments
Grossi, Nick	7/15/2025	0.9	Review and provide comments re: disclosure statement milestone documentation
Loop, Stuart	7/15/2025	0.4	Review and provide comments regarding plan and disclosure statement materials prepared by K&E for the MAR management team
Grossi, Nick	7/17/2025	0.7	Prepare and participate in call with Marelli, R Kwasteniet and S Winters (K&E) re: to disclosure statement exhibits
Loop, Stuart	7/17/2025	1.3	Prepare sources and uses presentation including working capital and exit financing scenarios
Simion, Tony	7/17/2025	0.6	Attend follow-up meeting with management to review timeline of milestone and outside dates for Plan and Disclosure Statement filing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Simion, Tony	7/17/2025	0.6	Attend meeting with management to review Plan and Disclosure Statement timeline and requirements for financial projections
Loop, Stuart	7/21/2025	0.7	Update disclosure statement operating and restructuring assumptions write up for income statement assumptions from Marelli
Loop, Stuart	7/25/2025	0.3	Email correspondence with E. Swagger (K&E) regarding disclosure statement financial projection draft language
Loop, Stuart	7/25/2025	0.7	Draft financial statement notes for disclosure statement following input from Marelli regarding forecasted income statements
Loop, Stuart	7/25/2025	1.2	Revise 3-statement model mechanics for 2025 monthly income statement seasonality for July to December period
Loop, Stuart	7/28/2025	1.1	Review and revise notes to the financial projections following comments from Marelli
Loop, Stuart	7/29/2025	0.6	Notes to the disclosure statement financial projections for income taxes and restructuring items
Grossi, Nick	7/31/2025	1.4	Review and provide comments re: disclosure statement exhibits
Simion, Tony	7/31/2025	0.3	Review latest proposed timeline for Plan and Disclosure Statement from counsel prior to sharing with Management
Webber, Dan	7/31/2025	0.2	Review correspondences of timeline for Plan confirmation, Disclosure Statement, and corresponding exhibits
Webber, Dan	8/1/2025	0.1	Review correspondences of timeline for Plan confirmation, Disclosure Statement, and corresponding exhibits
Loop, Stuart	8/6/2025	1.8	Compile balance sheet adjustment detail by base entity for June 2025 by division and legal consolidation
Loop, Stuart	8/6/2025	2.3	Review and revise 3-statement model mechanics for sources and uses sensitivity drivers following discussion with Company finance team
Loop, Stuart	8/7/2025	0.4	Email correspondence with Company accounting team regarding approach and next steps
Loop, Stuart	8/7/2025	1.3	Revise model mechanics for latest thinking global tax assumptions following input from Company global tax team
Loop, Stuart	8/7/2025	2.2	Summarize customer advance roll forwards by customer in 3-statement model
Loop, Stuart	8/8/2025	1.7	Create bridge schedule from 7.18.25 income statements to 8.8.25 income statement drafts provided by the Company finance team
Loop, Stuart	8/11/2025	0.4	Email correspondence with Company global finance team regarding projected income statement seasonality trends
Hamerski, Grace	8/13/2025	0.5	Call with J. Duwenhorst, E. Cheng, A. Scruton (FTI), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to the business plan and financial projections
Loop, Stuart	8/13/2025	0.4	Email correspondence with Company finance team regarding 2024 legal to managerial income statement reconciliation
Loop, Stuart	8/13/2025	0.7	Email correspondence with J. Duwenhorst (FTI) regarding business plan diligence on historical financial statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Loop, Stuart	8/13/2025	0.5	Call with J. Duwenhorst, E. Cheng, A. Scruton (FTI), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to the business plan and financial projections
Loop, Stuart	8/14/2025	0.4	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	8/22/2025	0.2	Call with S. Shahbain and S. Loop (A&M) regarding operating performance diligence questions from the UCC
Shahbain, Abraham	8/22/2025	0.2	Call with S. Shahbain and S. Loop (A&M) regarding operating performance diligence questions from the UCC
Loop, Stuart	8/23/2025	1.7	Bridge prior liquidity by month for the forecast to the latest thinking sources and uses for discussion with MAR management week of 8.25.25
Loop, Stuart	8/26/2025	0.9	Email correspondence with Company finance team regarding Alix diligence requests on the business plan
Weiland, Brad	9/3/2025	0.4	Analyze open items re plan process and timing considerations
Weiland, Brad	9/3/2025	0.4	Office conference with the Company re plan timing items
Loop, Stuart	9/5/2025	2.2	Compile meeting agenda outline for week of 9.22.25 meetings with company and advisors
Loop, Stuart	9/5/2025	0.7	Email correspondence with Company accounting staff regarding preceding considerations and timeline
Loop, Stuart	9/7/2025	0.4	Email correspondence with Company regarding business plan timeline in advance of upcoming meetings week of 9.15.25
Loop, Stuart	9/8/2025	0.8	Outline agenda regarding working capital seasonality in advance of call on 9.9.25 with the Company finance teams
Loop, Stuart	9/9/2025	1.6	Review monthly DIP budget supplemental schedules for debt related changes to 3-statement model mechanics
Hamerski, Grace	9/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of business plan to DIP budget
Loop, Stuart	9/10/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of business plan to DIP budget
Loop, Stuart	9/11/2025	1.4	Build out mechanics for line graphs for income statement trends associated with risks and opportunities scenarios from Company finance team
Weiland, Brad	9/15/2025	0.2	Correspond with D. Heriford (K&E) re plan exclusivity motion
Weiland, Brad	9/15/2025	0.4	Research and analyze exclusivity items
Weiland, Brad	9/15/2025	0.3	Correspond with M. Dvorak (A&M) re data needed to prepare exclusivity motion
Loop, Stuart	9/17/2025	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to three statement model and balance sheet consolidator model
Loop, Stuart	9/17/2025	0.4	Review and provide comments on PPT materials for company management team meeting to D. Weber (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

PLAN / DISCLOSURE STATEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/18/2025	0.9	Prepare for certain upcoming vendor negotiation calls reviewing the current proposals, payment terms and available contracts
Weiland, Brad	9/19/2025	0.3	Review and analyze restructuring support agreement materials
Loop, Stuart	9/26/2025	2.1	Build divisional tear sheets for review by each divisional finance team
Subtotal		**63.2**	

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	6/11/2025	0.2	Correspond with M. Dvorak (A&M), M. Chester (A&M), and A&M conflicts department re: retention application
Weiland, Brad	6/11/2025	0.3	Review and analyze draft retention application
Weiland, Brad	6/12/2025	0.6	Draft and revise A&M retention application
Weiland, Brad	6/13/2025	0.6	Review and revise draft retention application
Weiland, Brad	6/14/2025	0.4	Review retention application draft and compile feedback for counsel
Chester, Monte	6/16/2025	2.8	Perform refresh of conflicts file with third party professionals obtained from the latest professional fees schedule and Top 30 unsecured creditors for purposes of the retention application
Chester, Monte	6/17/2025	2.6	Perform update of internal conflicts master to include relevant parties for the retention application
Chester, Monte	6/18/2025	2.4	Prepare refresh of internal conflicts master file for the purposes of upcoming retention application
Chester, Monte	6/20/2025	2.2	Finalize updates to retention application conflicts file for circulation to external legal counsel
Weiland, Brad	6/20/2025	0.2	Correspond with K&E team re: retention application
Weiland, Brad	6/20/2025	0.6	Review draft retention application and timing considerations re: same
Weiland, Brad	6/20/2025	0.3	Correspond with M. Chester (A&M), A&M conflicts department re: parties in interest
Weiland, Brad	6/23/2025	0.6	Review and analyze retention application materials
Weiland, Brad	6/23/2025	0.2	Correspond with M. Young (K&E) re: retention application
Weiland, Brad	6/23/2025	0.4	Correspond and telephone conference with S. Jensen (A&M legal) re: retention application
Weiland, Brad	6/23/2025	0.2	Correspond with J. Hertzberg (A&M) re: retention items
Weiland, Brad	6/23/2025	0.2	Correspond with T. Simion (A&M), M. Dvorak (A&M) re: retention conflicts search parties

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	6/24/2025	0.4	Telephone conference with A&M legal re: retention application status and comments re: same
Weiland, Brad	6/24/2025	0.7	Review and revise retention application
Weiland, Brad	6/26/2025	0.7	Review retention application materials and open items
Weiland, Brad	6/27/2025	1.1	Review retention application items and draft of same
Weiland, Brad	6/27/2025	0.3	Correspond with T. Simion (A&M), S. Jensen (A&M legal) re: retention application
Weiland, Brad	6/30/2025	0.6	Review retention application documents
Weiland, Brad	6/30/2025	0.2	Correspond with M. Young (K&E) re: retention application
Weiland, Brad	6/30/2025	0.3	Correspond with N. Grossi (A&M) re: retention application
Weiland, Brad	6/30/2025	0.3	Correspond and follow-up with S. Jensen (A&M legal) re: retention application and status of same
Weiland, Brad	7/1/2025	0.8	Review draft retention materials for accuracy and completeness
Weiland, Brad	7/2/2025	0.7	Review draft retention application and revise same
Weiland, Brad	7/2/2025	0.4	Correspond and telephone conference with S. Jensen (A&M) re: retention application and status of conflicts searches
Simion, Tony	7/3/2025	1.1	Review and provide comments to Alavarez & Marsal retention application
Weiland, Brad	7/3/2025	0.3	Correspond with S. Jensen (A&M legal), T. Simion (A&M), J. Hertzberg (A&M) re: retention application and filing of same
Weiland, Brad	7/3/2025	0.3	Telephone conference with E. Swager (K&E) re: timing of filing of retention applications
Weiland, Brad	7/3/2025	0.8	Review and revise retention application draft
Weiland, Brad	7/4/2025	0.3	Correspond with M. Young (K&E) re: retention application
Weiland, Brad	7/7/2025	0.2	Correspond with M. Young (K&E) and K&E team re: retention application
Weiland, Brad	7/7/2025	0.5	Further review and revise materials re: retention application
Weiland, Brad	7/7/2025	0.3	Correspond and telephone conference with S. Jensen (A&M legal) re: retention application
Weiland, Brad	7/7/2025	0.6	Review and analyze exhibits for retention application
Weiland, Brad	7/7/2025	0.8	Review and revise draft retention application

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

RETENTION

Professional	Date	Hours	Activity
Simion, Tony	7/8/2025	0.6	Review and make comments to latest draft of retention application
Weiland, Brad	7/8/2025	1.1	Prepare materials for retention application
Weiland, Brad	7/8/2025	0.4	Correspond re: retention items with J. Stegenga (A&M), T. Simion (A&M), J. Hertzberg (A&M) and S. Jensen (A&M legal)
Weiland, Brad	7/8/2025	0.3	Review retention application comments
Weiland, Brad	7/9/2025	0.9	Prepare and revise retention materials
Weiland, Brad	7/9/2025	0.4	Review K&E materials re: retention application
Weiland, Brad	7/9/2025	0.3	Correspond with S. Jensen (A&M legal) re: retention application and filing status
Weiland, Brad	7/9/2025	0.2	Correspond with S. Jensen (A&M legal) re: retention application and materials re: same
Weiland, Brad	7/9/2025	0.2	Correspond with K&E team re: retention materials
Weiland, Brad	7/10/2025	0.3	Correspond with K&E team re: retention application materials for filing
Weiland, Brad	7/10/2025	0.3	Correspond with S. Jensen (A&M legal) re: retention application
Weiland, Brad	7/10/2025	0.6	Review and revise retention application materials
Simion, Tony	7/11/2025	0.4	Review final draft of retention application prior to filing with bankruptcy court
Weiland, Brad	7/11/2025	0.3	Correspond with M. Chester (A&M), K&E team re: professional retention application and parties in interest
Weiland, Brad	7/17/2025	0.3	Review and analyze items related to retention
Weiland, Brad	7/17/2025	0.3	Correspond with S. Jensen (A&M) legal re: retention items
Weiland, Brad	7/21/2025	0.2	Correspond with S. Jensen (A&M legal) re: retention application
Weiland, Brad	7/21/2025	0.3	Review and analyze open items re: retention application
Weiland, Brad	7/24/2025	0.3	Correspond with E. Steinfeld (K&E) re: U.S. Trustee comments and questions re: retention application
Weiland, Brad	7/24/2025	0.3	Correspond with T. Simion (A&M), J. Hertzberg (A&M), S. Jensen (A&M legal) re: retention items
Weiland, Brad	7/25/2025	0.3	Correspond with J. Hertzberg (A&M) re: retention items
Weiland, Brad	7/25/2025	0.2	Correspond with S. Jensen (A&M legal) re: retention items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	7/27/2025	0.2	Correspond with S. Jensen (A&M legal) re: retention application
Weiland, Brad	7/27/2025	0.4	Review materials re: retention application and U.S. Trustee questions re: same
Weiland, Brad	7/28/2025	0.4	Prepare materials re: retention application responses to U.S. Trustee questions and comments
Weiland, Brad	7/28/2025	0.2	Telephone conference with S. Jensen (A&M legal) re: retention items
Weiland, Brad	7/28/2025	0.2	Correspond with M. Young (K&E) re: retention application materials
Weiland, Brad	7/28/2025	0.2	Correspond with E. Steinfeld (K&E) re: retention application
Weiland, Brad	7/30/2025	0.3	Review retention application items for completeness and filing
Weiland, Brad	7/31/2025	0.5	Review and analyze items re: retention application
Weiland, Brad	7/31/2025	0.3	Correspond with E. Steinfeld (K&E) re: retention application requests from U.S. Trustee
Weiland, Brad	8/1/2025	0.2	Correspond with J. Hertzberg (A&M) re retention items
Weiland, Brad	8/1/2025	0.4	Correspond with S. Jensen (A&M legal), T. Simion (A&M) re retention application and U.S. Trustee comments re same
Weiland, Brad	8/1/2025	0.6	Prepare draft materials re retention
Weiland, Brad	8/2/2025	1.2	Prepare and revise supplemental retention materials
Weiland, Brad	8/2/2025	0.2	Correspond with T. Simion (A&M) re retention items
Weiland, Brad	8/2/2025	0.2	Correspond with S. Jensen (A&M legal) re retention items
Simion, Tony	8/4/2025	0.4	Review and provide comments to supplemental retention application document for filing
Weiland, Brad	8/4/2025	0.3	Review draft supplemental declaration in support of retention application
Weiland, Brad	8/4/2025	0.3	Correspond with S. Jensen (A&M legal), T. Simion (A&M) re supplemental declaration and filing of same
Weiland, Brad	8/4/2025	0.2	Correspond with K&E team re supplemental declaration
Weiland, Brad	8/5/2025	0.3	Review retention materials and ensure compliance with requirements
Weiland, Brad	8/6/2025	0.3	Correspond with T. Simion (A&M), C. Turner (A&M), J. Hertzberg (A&M) re retention order
Weiland, Brad	8/25/2025	0.6	Review parties in interest for supplemental retention application searches

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

RETENTION

Professional	Date	Hours	Activity
Weiland, Brad	8/25/2025	0.3	Correspond with M. Chester (A&M) re retention items
Chester, Monte	9/1/2025	2.4	Perform research on inquiries from legal team related to parties included in conflicts
Chester, Monte	9/2/2025	0.5	Perform research on inquiries from legal team related to parties included in conflicts
Weiland, Brad	9/8/2025	0.4	Review and analyze items re supplemental declaration in support of retention
Weiland, Brad	9/9/2025	0.2	Correspond with T. Simion (A&M), M. Dvorak (A&M) re supplemental declaration items
Weiland, Brad	9/9/2025	0.2	Correspond with M. Chester (A&M), D. Barnes (A&M conflicts) re supplemental parties in interest
Weiland, Brad	9/10/2025	0.2	Correspond with S. Jensen (A&M legal), T. Simon (A&M) re retention items
Weiland, Brad	9/10/2025	0.2	Correspond with T. Simion (A&M), S. Jensen (A&M legal) re supplemental retention materials
Weiland, Brad	9/11/2025	0.2	Correspond with M. Chester (A&M) re retention materials
Weiland, Brad	9/11/2025	0.3	Correspond with T. Simion (A&M), S. Jensen (A&M legal) re supplemental retention declaration
Weiland, Brad	9/11/2025	1.1	Review and follow up re materials re supplemental retention declaration
Chester, Monte	9/12/2025	2.9	Perform research on inquiries from legal team related to parties included in conflicts
Chester, Monte	9/17/2025	1.7	Perform research of parties included in parties in interest supplement to validate legal names and address detail
Chester, Monte	9/18/2025	1.3	Conduct diligence parties in interest inquiries from legal counsel for parties provided in the latest conflicts supplement
Chester, Monte	9/23/2025	2.7	Evaluate compliance with U.S. Trustee guidelines for MOR formatting and content and ensure appropriate updates to Global note drafts
Weiland, Brad	9/25/2025	0.4	Review materials re supplemental retention declaration
Weiland, Brad	9/25/2025	0.2	Correspond with E. Steinfeld (K&E) re supplemental retention filings
Subtotal		**58.1**	

SALE PROCESS/ 363 PROCESS / AUCTION

Professional	Date	Hours	Activity
Weiland, Brad	6/11/2025	0.2	Correspond with Marelli and M. Dvorak (A&M) re: potential asset sale
Weiland, Brad	6/11/2025	0.2	Correspond with N. Argentieri (K&E) and M. Dvorak (A&M) re: asset sale procedures order
Weiland, Brad	6/16/2025	0.2	Correspond with J. Hertzberg (A&M) re: sale and marketing period

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

SALE PROCESS/ 363 PROCESS / AUCTION

Professional	Date	Hours	Activity
Dvorak, Michael	6/18/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), Marelli re: potential real estate sales
Weiland, Brad	6/18/2025	0.2	Correspond with Marelli re: additional detail re: potential asset sales
Weiland, Brad	6/18/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), Marelli re: potential real estate sales
Weiland, Brad	6/18/2025	0.4	Review and analyze open items re: de minimis asset sale procedures
Weiland, Brad	6/19/2025	0.2	Correspond with Marelli, L. Diss (K&E), M. Dvorak (A&M) re: proposed asset sales
Weiland, Brad	6/19/2025	0.4	Review and analyze proposed asset sales and closing requirements re: same
Weiland, Brad	6/20/2025	0.3	Correspond with L. Diss (K&E), Marelli re: proposed real estate sales in France
Weiland, Brad	6/24/2025	0.6	Telephone conference with Marelli, L. Diss (K&E), Castaldi Partners re: potential asset sales
Weiland, Brad	6/26/2025	0.6	Review and analyze items re: potential asset sales
Weiland, Brad	6/27/2025	0.2	Correspond with Marelli re: potential asset sales and legal requirements re: same
Weiland, Brad	7/1/2025	0.3	Correspond with L. Diss (K&E), D. Heriford (A&M) re: potential asset sales and timing considerations re: same
Weiland, Brad	7/1/2025	0.6	Review and analyze materials re: potential asset sales
Weiland, Brad	7/15/2025	0.2	Correspond with Marelli re: potential asset sales and timing considerations re: same
Weiland, Brad	7/15/2025	0.4	Telephone conference with Marelli re: potential asset sales
Weiland, Brad	7/15/2025	0.4	Review materials re: potential real property sales
Weiland, Brad	7/17/2025	0.4	Review materials re: potential real property sales
Weiland, Brad	7/17/2025	0.4	Telephone conference with Marelli, L. Diss (K&E), D. Heriford (K&E) re: potential asset sales
Weiland, Brad	7/17/2025	0.2	Correspond with Marelli re: potential asset sales
Subtotal		**7.2**	

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	6/11/2025	2.2	Prepare Statements and Schedules kickoff PowerPoint deck
Chester, Monte	6/11/2025	1.8	Consolidate and prepare Statements and Schedules diligence request emails

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	6/11/2025	2.7	Prepare statements and schedules outreach for initial discussions with company
Rybarczyk, Jodi	6/11/2025	1.6	Analyze April balance sheet mapping to Schedule A/B and draft questions
Simoneaux, Natalie	6/11/2025	0.7	Compile filed first day motions for consolidation purposes
Simoneaux, Natalie	6/11/2025	1.7	Prepare analysis to Identify first day motion relief categories for top creditors
Simoneaux, Natalie	6/11/2025	2.3	Cross-check various data sources to extract customer noticing information
Simoneaux, Natalie	6/11/2025	1.8	Create scrubbed file of customer addresses for purposes of noticing
Weiland, Brad	6/11/2025	0.4	Prepare and revise materials re: schedules and statements
Chester, Monte	6/12/2025	2.9	Perform refresh of statements and schedules data templates for internal database management system
Chester, Monte	6/12/2025	2.3	Consolidate statements and schedules data trackers for diligence request items
Dvorak, Michael	6/12/2025	1.8	Prepare email request distribution for company team regarding statements and schedules
Dvorak, Michael	6/12/2025	0.8	Participate in discussion with Marelli, B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to facilitate upcoming procedures for SOFAs and schedules
Dvorak, Michael	6/12/2025	1.9	Prepare the statements and schedules kickoff deck for discussion with the company
Hertzberg, Julie	6/12/2025	1.4	Review updated notes and revise tracker for Schedules and Statements
Hertzberg, Julie	6/12/2025	1.2	Work on process for collection and management of client contracts
Hertzberg, Julie	6/12/2025	2.1	Create infrastructure for Schedule G of Schedules and Statements
Rybarczyk, Jodi	6/12/2025	1.8	Reconcile accounting entities in consolidating financial statements to Marelli legal entities for reporting purposes
Simoneaux, Natalie	6/12/2025	1.3	Process customer source data to determine a common vendor name for top customers
Simoneaux, Natalie	6/12/2025	1.2	Evaluate environmental litigation data counterparty noticing for statements of financial affairs
Simoneaux, Natalie	6/12/2025	0.8	Participate in discussion with company, B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to facilitate upcoming procedures for SOFAs and schedules
Simoneaux, Natalie	6/12/2025	1.9	Cross-check company litigation data sources to identify new matters for schedules and statements
Simoneaux, Natalie	6/12/2025	2.1	Analyze various customers from company data in order to extract noticing parties
Simoneaux, Natalie	6/12/2025	1.4	Prepare data template requests for statements of financial affairs purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/12/2025	0.3	Correspond with M. Dvorak (A&M), Marelli re: schedules and statements
Weiland, Brad	6/12/2025	0.4	Review open items and next steps re: schedules and statements
Weiland, Brad	6/12/2025	0.8	Participate in discussion with company, B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to facilitate upcoming procedures for SOFAs and schedules
Weiland, Brad	6/12/2025	0.6	Review existing diligence re: schedules and statements
Chester, Monte	6/13/2025	2.1	Review creditor matrix vendor translation to ensure noticing information is presented accurately and is non-duplicative
Chester, Monte	6/13/2025	2.7	Perform update of internal database system with Statements and Schedules data items
Dvorak, Michael	6/13/2025	1.9	Prepare statements and schedules kickoff materials for discussion with company team
Hertzberg, Julie	6/13/2025	2.4	Create infrastructure for Schedule G of Schedules and Statements
Hertzberg, Julie	6/13/2025	2.4	Work on process for collection and management of client contracts
Rybarczyk, Jodi	6/13/2025	0.8	Review master legal entity analysis file for entity notes provided by Marelli legal team
Rybarczyk, Jodi	6/13/2025	2.2	Reconcile accounting entities in consolidating financial statements to Marelli legal entities for reporting purposes
Rybarczyk, Jodi	6/13/2025	0.6	Draft list of questions regarding accounting entity to legal entity mapping
Simoneaux, Natalie	6/13/2025	2.3	Prepare statement of financial affairs question #25 to identify ownership between entities
Simoneaux, Natalie	6/13/2025	1.6	Analyze company organizational chart to properly identify the percentage of ownership between entities
Weiland, Brad	6/13/2025	0.5	Review diligence requests and existing data for schedules and statements preparation
Hertzberg, Julie	6/14/2025	2.8	Work on process for collection and management of client contracts
Hertzberg, Julie	6/15/2025	1.3	Work on Schedule G preparation re: non-English contracts
Chester, Monte	6/16/2025	2.2	Set up internal database system with relevant Debtor information obtained from the claims agent docket
Dvorak, Michael	6/16/2025	0.9	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), and Marelli HR team re: schedules and statements
Dvorak, Michael	6/16/2025	1.2	Prepare data requests for statement of financial affairs as of June 16
Dvorak, Michael	6/16/2025	0.9	Prepare next steps for outreach to company regarding statements and schedules
Hertzberg, Julie	6/16/2025	2.7	Create infrastructure for Schedule G of Schedules and Statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Hertzberg, Julie	6/16/2025	1.6	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/16/2025	2.9	Work on process for collection and management of client contracts
Rybarczyk, Jodi	6/16/2025	2.3	Reconcile the legal entity organizational chart provided to the final debtor listing
Simoneaux, Natalie	6/16/2025	2.3	Evaluate the company organizational chart to identify ownership of various entities
Simoneaux, Natalie	6/16/2025	1.2	Analyze April BS line items to identify correlating statement of financial affairs questions for reporting purposes
Simoneaux, Natalie	6/16/2025	0.9	Evaluate environmental litigation documents for S&S purposes
Weiland, Brad	6/16/2025	0.6	Review draft diligence collection materials for schedules and statements
Weiland, Brad	6/16/2025	0.9	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), and Marelli HR team re: schedules and statements
Weiland, Brad	6/16/2025	0.7	Review and analyze schedules and statements requirements and existing diligence
Weiland, Brad	6/16/2025	0.4	Review and analyze available contracts for schedules and statements
Chester, Monte	6/17/2025	0.8	Discuss with J. Hertzberg, B. Weiland, M. Dvorak, M. Chester, and N. Simoneaux (A&M) to outline status Update regarding upcoming reporting deadlines
Dvorak, Michael	6/17/2025	0.8	Discuss with J. Hertzberg, B. Weiland, M. Dvorak, M. Chester, and N. Simoneaux (A&M) to outline status Update regarding upcoming reporting deadlines
Dvorak, Michael	6/17/2025	0.5	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Zeiss (A&M), client management re: contract collection and review process
Hertzberg, Julie	6/17/2025	0.9	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/17/2025	0.5	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Zeiss (A&M), client management re: contract collection and review process
Hertzberg, Julie	6/17/2025	2.2	Work on process for collection and management of client contracts
Hertzberg, Julie	6/17/2025	1.7	Create infrastructure for Schedule G of Schedules and Statements
Hertzberg, Julie	6/17/2025	1.1	Review updated notes and revise tracker for Schedules and Statements
Hertzberg, Julie	6/17/2025	0.8	Discuss with J. Hertzberg, B. Weiland, M. Dvorak, M. Chester, and N. Simoneaux (A&M) to outline status Update regarding upcoming reporting deadlines
Rybarczyk, Jodi	6/17/2025	2.9	Prepare May financial statements by debtor and non-debtor for reporting
Rybarczyk, Jodi	6/17/2025	1.2	Draft email transmittal to Marelli contacts regarding assistance with contracts collection process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/17/2025	0.5	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Zeiss (A&M), client management re: contract collection and review process
Rybarczyk, Jodi	6/17/2025	0.8	Reconcile the updated legal entity organizational chart provided to the final debtor listing
Simoneaux, Natalie	6/17/2025	1.2	Perform analysis on company debtor names to identify proper nomenclature from the organizational chart
Simoneaux, Natalie	6/17/2025	1.3	Evaluate responses of contract data outreach to update contract collection status
Simoneaux, Natalie	6/17/2025	1.8	Analyze company organizational chart for Schedule AB purposes to determine equity holders
Simoneaux, Natalie	6/17/2025	0.9	Prepare data request regarding prior company headquarters addresses for statement of financial affairs question 14
Simoneaux, Natalie	6/17/2025	0.8	Discuss with J. Hertzberg, B. Weiland, M. Dvorak, M. Chester, and N. Simoneaux (A&M) to outline status Update regarding upcoming reporting deadlines
Weiland, Brad	6/17/2025	0.2	Correspond with J. Rybarczyk (A&M) re: contract collection and schedules and statements items
Weiland, Brad	6/17/2025	0.2	Correspond with Marelli re: schedules and statements contract collection
Weiland, Brad	6/17/2025	0.5	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Zeiss (A&M), client management re: contract collection and review process
Weiland, Brad	6/17/2025	0.4	Revise materials re: schedules and statements summary for client management
Weiland, Brad	6/17/2025	0.3	Correspond with Management, and teams re: schedules and statements
Weiland, Brad	6/17/2025	0.8	Discuss with J. Hertzberg, B. Weiland, M. Dvorak, M. Chester, and N. Simoneaux (A&M) to outline status Update regarding upcoming reporting deadlines
Weiland, Brad	6/17/2025	0.3	Prepare and revise materials re: contract collection process
Zeiss, Mark	6/17/2025	0.5	Telephone conference with B. Weiland (A&M), J. Hertzberg (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Zeiss (A&M), client management re: contract collection and review process
Chester, Monte	6/18/2025	0.8	Participate in meeting with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), and Marelli to outline upcoming statements and schedules reporting requirements
Chester, Monte	6/18/2025	0.6	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: next steps for schedules and statements Prepare
Chester, Monte	6/18/2025	1.9	Office conference with B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re: schedules and statements diligence and preparation
Chester, Monte	6/18/2025	2.7	Perform analysis of surety bond data to be loaded to the schedule of liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	6/18/2025	1.9	Office conference with B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re: schedules and statements diligence and preparation
Dvorak, Michael	6/18/2025	0.9	Telephone conference with Marelli, M. Dvorak (A&M) re: employment agreements and related schedules and statements items
Dvorak, Michael	6/18/2025	0.9	Call with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli HR team regarding the contract collection process
Dvorak, Michael	6/18/2025	0.8	Participate in meeting with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), and Marelli to outline upcoming statements and schedules reporting requirements
Dvorak, Michael	6/18/2025	0.5	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Dvorak, Michael	6/18/2025	0.6	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: next steps for schedules and statements Prepare
Hertzberg, Julie	6/18/2025	0.4	Review updated notes and revise tracker for Schedules and Statements
Hertzberg, Julie	6/18/2025	1.1	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/18/2025	3.1	Work on process for collection and management of client contracts
Hertzberg, Julie	6/18/2025	2.3	Create infrastructure for Schedule G of Schedules and Statements
Rybarczyk, Jodi	6/18/2025	0.6	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: next steps for schedules and statements Prepare
Rybarczyk, Jodi	6/18/2025	0.2	Correspond with Marelli accounting team re: May close and financial statements
Rybarczyk, Jodi	6/18/2025	0.5	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Rybarczyk, Jodi	6/18/2025	0.9	Call with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli HR team regarding the contract collection process
Rybarczyk, Jodi	6/18/2025	0.2	Correspond with A&M cash team regarding prepetition debt and accrued interest balances at filing
Rybarczyk, Jodi	6/18/2025	0.8	Participate in meeting with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), and Marelli to outline upcoming statements and schedules reporting requirements
Simoneaux, Natalie	6/18/2025	0.6	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: next steps for schedules and statements Prepare
Simoneaux, Natalie	6/18/2025	0.8	Participate in meeting with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), and Marelli to outline upcoming statements and schedules reporting requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	6/18/2025	1.6	Prepare analysis of org chart in order to identify ownership percentages for schedule reporting
Simoneaux, Natalie	6/18/2025	1.9	Office conference with B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re: schedules and statements diligence and preparation
Simoneaux, Natalie	6/18/2025	0.9	Evaluate company data relating to prior healthcare bankruptcies for statement of financial affairs question 15
Weiland, Brad	6/18/2025	0.9	Call with B. Weiland, M. Dvorak, J. Rybarczyk (A&M), and Marelli HR team regarding the contract collection process
Weiland, Brad	6/18/2025	0.2	Correspond with Marelli re: contract data collection
Weiland, Brad	6/18/2025	0.3	Review and analyze real estate disclosure items for schedules and statements
Weiland, Brad	6/18/2025	0.3	Review contract survey items and next steps
Weiland, Brad	6/18/2025	0.3	Correspond with Marelli re: schedules and statements data collection
Weiland, Brad	6/18/2025	0.8	Participate in meeting with B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), and Marelli to outline upcoming statements and schedules reporting requirements
Weiland, Brad	6/18/2025	1.9	Office conference with B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re: schedules and statements diligence and preparation
Weiland, Brad	6/18/2025	0.6	Discuss with B. Weiland, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: next steps for schedules and statements Prepare
Weiland, Brad	6/18/2025	0.5	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Weiland, Brad	6/18/2025	0.4	Prepare and revise materials re: schedules and statements contract data collection requirements
Zeiss, Mark	6/18/2025	0.5	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Chester, Monte	6/19/2025	1.9	Update internal database management system with appropriate detail for Statement of Financial affairs question 26 related to auditors and bookkeepers
Chester, Monte	6/19/2025	2.3	Prepare load template for schedule E for inclusion of tax audit data
Chester, Monte	6/19/2025	2.8	Review address data cleansing exercise to be leveraged for leased and owned property schedule AB 55
Chester, Monte	6/19/2025	0.4	Call with M. Dvorak, M. Chester (A&M), and Marelli team regarding employee related statements and schedules reporting
Dvorak, Michael	6/19/2025	0.4	Call with M. Dvorak, M. Chester (A&M), and Marelli team regarding employee related statements and schedules reporting
Dvorak, Michael	6/19/2025	1.8	Prepare legal related statements and schedules requests for company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	6/19/2025	1.9	Prepare employee related SOFA requests for company team
Hertzberg, Julie	6/19/2025	2.8	Work on process for collection and management of client contracts
Rybarczyk, Jodi	6/19/2025	2.9	Prepare May balance sheet in tabular format required for data templates
Rybarczyk, Jodi	6/19/2025	1.3	Draft list of questions regarding Schedule A/B mapping for remaining accounts
Rybarczyk, Jodi	6/19/2025	2.3	Prepare draft mapping of May balance sheet to Schedule A/B questions
Rybarczyk, Jodi	6/19/2025	1.4	Perform review of balance sheet asset accounts to develop approach for Schedule A/B
Simoneaux, Natalie	6/19/2025	0.8	Analyze company website to determine the policy on personally identifiable information for statement of financial affairs purposes
Simoneaux, Natalie	6/19/2025	2.3	Perform analysis on the company organizational chart in order to identify filers with ownership of other entities for statements and schedules
Simoneaux, Natalie	6/19/2025	2.6	Implement equity percentages for filing debtors into excel template for statement of financial affairs question 25 reporting purposes
Simoneaux, Natalie	6/19/2025	1.5	Prepare load file regarding personally identifiable information in order to populate the statement of financial affairs form
Weiland, Brad	6/19/2025	0.6	Review and analyze contract data and next steps re: same
Weiland, Brad	6/19/2025	0.5	Review and analyze diligence items re: schedules and statements and status re: same
Weiland, Brad	6/19/2025	0.4	Telephone conference with Marelli re: purchasing group contract data
Weiland, Brad	6/19/2025	0.4	Review and analyze contract data collection items
Weiland, Brad	6/19/2025	0.3	Correspond with M. Dvorak (A&M) re: schedules and statements workstreams
Weiland, Brad	6/19/2025	0.2	Correspond with M. Dvorak (A&M), Marelli team re: schedules and statements data collection
Zeiss, Mark	6/19/2025	0.6	Review company contracts for contract disclosure filings purposes
Chester, Monte	6/20/2025	0.4	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) related to status updates for the statements and schedules process
Dvorak, Michael	6/20/2025	0.4	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) related to status updates for the statements and schedules process
Dvorak, Michael	6/20/2025	2.2	Prepare revised legal related statements and schedules requests for company team
Hertzberg, Julie	6/20/2025	1.6	Create infrastructure for Schedule G of Schedules and Statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/20/2025	2.7	Prepare IP schedules in required format for data templates - patents
Rybarczyk, Jodi	6/20/2025	0.4	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) related to status updates for the statements and schedules process
Rybarczyk, Jodi	6/20/2025	0.3	Correspond with K&E team regarding IP schedules provided by the company
Rybarczyk, Jodi	6/20/2025	1.4	Prepare IP schedules in required format for data templates - trademarks
Rybarczyk, Jodi	6/20/2025	0.8	Prepare mapping of IP schedules by legal entity and draft related questions
Rybarczyk, Jodi	6/20/2025	1.2	Prepare IP schedules in required format for data templates - copyrights, domains, and designs
Simoneaux, Natalie	6/20/2025	0.9	Identify percentages of ownership for various debtor entities from the organizational chart
Simoneaux, Natalie	6/20/2025	1.8	Prepare load file for statement of financial affairs question 25 to reflect ownership of debtor entities
Simoneaux, Natalie	6/20/2025	2.1	Evaluate environmental litigation matters to prepare statement of financial affairs forms
Simoneaux, Natalie	6/20/2025	2.4	Analyze data relating to equity of various debtors for statement of financial affairs question 25
Simoneaux, Natalie	6/20/2025	0.4	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) related to status updates for the statements and schedules process
Weiland, Brad	6/20/2025	0.6	Review schedules and statements data collection status and materials re: same
Weiland, Brad	6/20/2025	0.3	Correspond re: litigation data for schedules and statements with M. Dvorak (A&M) and Marelli
Weiland, Brad	6/20/2025	0.3	Correspond and telephone conference re: contract review process for schedules and statements with internal A&M administration
Weiland, Brad	6/20/2025	0.3	Correspond re: foreign language contracts, supplier contracts items with M. Dvorak (A&M), J. Hertzberg (A&M)
Weiland, Brad	6/20/2025	0.4	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) related to status updates for the statements and schedules process
Weiland, Brad	6/20/2025	0.7	Review and analyze materials re: contracts for schedules and statements
Weiland, Brad	6/22/2025	0.2	Correspond with M. Zeiss (A&M) and M. Dvorak (A&M) re: schedules preparation
Chester, Monte	6/23/2025	2.8	Prepare analysis UCC financing statements to be listed on Schedule D
Chester, Monte	6/23/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) in regards open items for upcoming schedules and statements reporting
Chester, Monte	6/23/2025	1.9	Update Statement of Financial Affairs question 20 with latest detail related to 3rd party properties and warehouses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	6/23/2025	2.4	Consolidate UCC financing statements reports to extract key information to be listed on Schedule D
Dvorak, Michael	6/23/2025	0.4	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Dvorak, Michael	6/23/2025	0.4	Participate in call with B. Weiland, M. Dvorak, N. Simoneaux (A&M) and Marelli to discuss environmental remediation matters for S&S
Dvorak, Michael	6/23/2025	0.3	Correspond and telephone conference with B. Weiland (A&M), M. Zeiss (A&M), M. Dvorak (A&M) re: contract data items
Dvorak, Michael	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), and Marelli to discuss environmental remediation matters for schedules and statements
Dvorak, Michael	6/23/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) in regards open items for upcoming schedules and statements reporting
Hertzberg, Julie	6/23/2025	0.6	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	6/23/2025	2.7	Work on process for collection and management of client contracts
Hertzberg, Julie	6/23/2025	1.8	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/23/2025	1.3	Review updated notes and revise tracker for Schedules and Statements
Rybarczyk, Jodi	6/23/2025	0.4	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Rybarczyk, Jodi	6/23/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) in regards open items for upcoming schedules and statements reporting
Simoneaux, Natalie	6/23/2025	1.8	Perform analysis of former ownership of debtors to identify missing information needed to complete question 25 of the statements of financial affairs
Simoneaux, Natalie	6/23/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) in regards open items for upcoming schedules and statements reporting
Simoneaux, Natalie	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) and Marelli to discuss environmental remediation matters for schedules and statements
Simoneaux, Natalie	6/23/2025	0.8	Record proper noticing for customer advance parties for Schedule F
Simoneaux, Natalie	6/23/2025	0.4	Participate in call with B. Weiland, M. Dvorak, N. Simoneaux (A&M) Marelli to discuss environmental remediation matters for S&S
Simoneaux, Natalie	6/23/2025	1.8	Prepare environmental remediation data in order to include on schedule of liabilities
Simoneaux, Natalie	6/23/2025	1.9	Create summary of missing information for environmental data for company review
Simoneaux, Natalie	6/23/2025	2.3	Consolidate various litigation summaries by region in order to prepare the data for statements and schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/23/2025	0.4	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Weiland, Brad	6/23/2025	0.9	Review data re: statements of financial affairs disclosures
Weiland, Brad	6/23/2025	0.8	Review data re: schedule G executory contracts disclosures
Weiland, Brad	6/23/2025	0.6	Review materials re: asset schedules disclosures
Weiland, Brad	6/23/2025	0.5	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) in regards open items for upcoming schedules and statements reporting
Weiland, Brad	6/23/2025	0.4	Review materials re: intellectual property for schedules
Weiland, Brad	6/23/2025	0.4	Participate in call with B. Weiland, M. Dvorak, N. Simoneaux (A&M), Marelli to discuss environmental remediation matters for S&S
Weiland, Brad	6/23/2025	0.3	Correspond with L. Diss (K&E), J. Rybarczyk (A&M) re: intellectual property items for schedules of assets
Weiland, Brad	6/23/2025	0.3	Correspond with J. Hertzberg (A&M) re: schedules and statements status including contract data
Weiland, Brad	6/23/2025	0.3	Correspond and telephone conference with M. Zeiss (A&M), M. Dvorak (A&M) re: contract data items
Weiland, Brad	6/23/2025	0.2	Correspond with Marelli re: statements of financial affairs diligence
Weiland, Brad	6/23/2025	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) and Marelli to discuss environmental remediation matters for schedules and statements
Zeiss, Mark	6/23/2025	0.4	Call with B. Weiland, M. Dvorak, M. Zeiss, J. Rybarczyk (A&M), and Marelli IT team regarding the contract collection process
Chester, Monte	6/24/2025	2.7	Perform update to Statement of Financial Affairs question 26 with bookkeeper data
Chester, Monte	6/24/2025	1.1	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: progress Update for schedules and statements
Chester, Monte	6/24/2025	2.6	Consolidate data related to former directors and officers within 1 year of filing for the purpose of Statement of Financial Affairs question 29 disclosure
Dvorak, Michael	6/24/2025	1.2	Review data provided for sofa question 29
Dvorak, Michael	6/24/2025	1.3	Review data provided for sofa question 20
Dvorak, Michael	6/24/2025	1.1	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: progress Update for schedules and statements
Dvorak, Michael	6/24/2025	1.9	Prepare responses for legal matter outreach regarding statements and schedules
Hertzberg, Julie	6/24/2025	0.8	Review updated notes and revise tracker for Schedules and Statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/24/2025	1.1	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: progress Update for schedules and statements
Rybarczyk, Jodi	6/24/2025	2.9	Prepare mapping of IP schedules by legal entity and develop questions
Simoneaux, Natalie	6/24/2025	1.9	Analyze type of contracts received for purposes of further schedule G contract review
Simoneaux, Natalie	6/24/2025	2.8	Evaluate current ownership relationships of debtor entities for purposes of populating Schedule A
Simoneaux, Natalie	6/24/2025	1.1	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: progress Update for schedules and statements
Simoneaux, Natalie	6/24/2025	0.9	Determine start and end dates of formerly owned entities for statement of financial affairs question 25
Simoneaux, Natalie	6/24/2025	2.1	Create tracker to determine which contracts have been collected for purposes of populating schedule G
Weiland, Brad	6/24/2025	0.3	Correspond with Marelli, M. Zeiss (A&M) re: contract data collection
Weiland, Brad	6/24/2025	0.4	Correspond with M. Zeiss (A&M) re: software data security
Weiland, Brad	6/24/2025	0.3	Correspond with J. Hertzberg (A&M) re: litigation data
Weiland, Brad	6/24/2025	0.6	Review and analyze software security materials
Weiland, Brad	6/24/2025	0.7	Review materials re: data security for schedules and statements diligence
Weiland, Brad	6/24/2025	1.1	Discuss with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) re: progress Update for schedules and statements
Weiland, Brad	6/24/2025	0.3	Correspond with Marelli re: contract review process
Zeiss, Mark	6/24/2025	0.6	Prepare memo re: contracts data issues per client request
Chester, Monte	6/25/2025	0.8	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Chester, Monte	6/25/2025	2.2	Perform analysis of insurance policy information to be listed on schedule of assets question 73
Chester, Monte	6/25/2025	2.3	Perform review of balance sheet asset accounts to prepare mapping to the schedule of assets
Chester, Monte	6/25/2025	2.9	Analyze net operating loss and tax credit detail for the purpose of schedule of assets
Chester, Monte	6/25/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss open items related to schedules and statements
Chester, Monte	6/25/2025	0.8	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss general case updates and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	6/25/2025	0.5	Telephone conference with M. Dvorak (A&M), B. Weiland (A&M), Marelli re: consignment stock and customer tooling (left early)
Dvorak, Michael	6/25/2025	0.8	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss general case updates and open items
Dvorak, Michael	6/25/2025	0.4	Telephone conference with Marelli, J. Hertzberg (A&M), B. Weiland (A&M), M. Dvorak (A&M) re: contract data collection and status re: same
Dvorak, Michael	6/25/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss open items related to schedules and statements
Dvorak, Michael	6/25/2025	0.8	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Dvorak, Michael	6/25/2025	2.2	Prepare responses to company team regarding litigation requests as of June 25
Dvorak, Michael	6/25/2025	2.9	Review may financials to determine assets to list on the statements and schedules
Hertzberg, Julie	6/25/2025	2.2	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/25/2025	1.2	Create infrastructure for Schedule G of Schedules and Statements
Hertzberg, Julie	6/25/2025	0.4	Telephone conference with Marelli, J. Hertzberg (A&M), B. Weiland (A&M), M. Dvorak (A&M) re: contract data collection and status re: same
Rybarczyk, Jodi	6/25/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss open items related to schedules and statements
Rybarczyk, Jodi	6/25/2025	0.8	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss general case updates and open items
Rybarczyk, Jodi	6/25/2025	2.1	Prepare Schedule A/B responses to question 2,4 - cash on hand and other cash equivalents
Rybarczyk, Jodi	6/25/2025	2.7	Prepare Schedule A/B responses to question 3 - cash held in bank accounts
Simoneaux, Natalie	6/25/2025	1.2	Extract current percentage of ownership for filing debtors for statement of financial affairs question 25 reporting
Simoneaux, Natalie	6/25/2025	0.8	Participate in discussion with M. Dvorak, M. Chester, and N. Simoneaux (A&M) regarding address research for OCPs
Simoneaux, Natalie	6/25/2025	0.8	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss general case updates and open items
Simoneaux, Natalie	6/25/2025	0.4	Discuss with M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss open items related to schedules and statements
Simoneaux, Natalie	6/25/2025	1.7	Prepare excel analysis for statement of financial affairs question 12 form regarding self settled trusts
Weiland, Brad	6/25/2025	0.5	Telephone conference with M. Dvorak (A&M), B. Weiland (A&M), Marelli re: consignment stock and customer tooling (left early)
Weiland, Brad	6/25/2025	0.8	Call with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss general case updates and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/25/2025	0.4	Telephone conference with Marelli, J. Hertzberg (A&M), B. Weiland (A&M), M. Dvorak (A&M) re: contract data collection and status re: same
Chester, Monte	6/26/2025	2.7	Prepare analysis of debtor pension fund contributions to be reported on the statement of financial affairs
Chester, Monte	6/26/2025	2.1	Perform review of consolidated litigation tracker to determine appropriate matters to be listed on schedule of assets question 74
Chester, Monte	6/26/2025	1.8	Perform review of cash management motion account balances for listing on schedule of assets question 3
Chester, Monte	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Chester, Monte	6/26/2025	1.9	Perform analysis of balance sheet asset accounts related to prepayments for the reporting on the schedule of assets
Dvorak, Michael	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Dvorak, Michael	6/26/2025	1.2	Prepare updated statements and schedules task list as of June 26
Hertzberg, Julie	6/26/2025	0.4	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	6/26/2025	2.0	Work on Schedule G preparation re: non-English contracts
Rybarczyk, Jodi	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Simoneaux, Natalie	6/26/2025	1.3	Extract and format business "to" and "from" dates for formerly owned entities in order for inclusion in statement of financial affairs question 25
Simoneaux, Natalie	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Simoneaux, Natalie	6/26/2025	1.8	Analyze customer advances as of the petition date in order to record liabilities on schedule F
Simoneaux, Natalie	6/26/2025	1.9	Consolidate various open litigation data files for statement of financial affairs question 7
Simoneaux, Natalie	6/26/2025	1.6	Prepare file of missing data for company review in regards to question 25 of the statement of financial affairs
Simoneaux, Natalie	6/26/2025	0.7	Analyze IP data to build into statement of financial affairs question 7 data tracker
Weiland, Brad	6/26/2025	0.8	Review statements of financial affairs diligence
Weiland, Brad	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Weiland, Brad	6/26/2025	0.3	Correspond with Marelli, M. Dvorak (A&M) re: directors and officers for statements of financial affairs responses

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/26/2025	0.2	Correspond with Marelli, M. Dvorak (A&M) re: business ownership for statements of financial affairs responses
Zeiss, Mark	6/26/2025	0.8	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, and N. Simoneaux (A&M) re: status updates for various workstreams related to upcoming reporting deadlines
Zeiss, Mark	6/26/2025	2.1	Review company contracts for eligibility for inclusion on contract disclosures
Chester, Monte	6/27/2025	2.2	Consolidate and prepare listing of current directors and officers for listing on statement of financial affairs question 28
Chester, Monte	6/27/2025	2.6	Perform review of intangible asset listings for listing on part 10 of the schedule of assets
Chester, Monte	6/27/2025	2.8	Prepare analysis of real property data of owned and leased debtor locations for the purpose of Schedule AB 55 reporting
Dvorak, Michael	6/27/2025	1.2	Prepare template and data site for upload of employee related data regarding statement question 4
Dvorak, Michael	6/27/2025	1.6	Prepare responses for company team regarding litigation outreach as of June 27
Hertzberg, Julie	6/27/2025	0.4	Review updated notes and revise tracker for Schedules and Statements
Simoneaux, Natalie	6/27/2025	1.2	Analyze customer advance balances for schedule F purposes
Simoneaux, Natalie	6/27/2025	0.9	Create log of contract languages for purposes of schedule G review
Simoneaux, Natalie	6/27/2025	2.2	Consolidate various open litigation data files for statement of financial affairs question 7
Simoneaux, Natalie	6/27/2025	2.3	Create a unified tracker to monitor and manage statement of financial affairs question 7 litigation data received for tracking purposes
Simoneaux, Natalie	6/27/2025	1.4	Prepare analysis of current environmental remediation matters for schedule F
Weiland, Brad	6/27/2025	0.4	Telephone conference with software vendor re: contract review items
Weiland, Brad	6/27/2025	0.5	Review diligence response data for statements of financial affairs
Weiland, Brad	6/27/2025	0.3	Correspond with Marelli and M. Dvorak (A&M) re: contract data collection
Weiland, Brad	6/27/2025	0.6	Review diligence re: contract data for schedule G
Weiland, Brad	6/27/2025	0.4	Telephone conference with Marelli re: contract review items
Weiland, Brad	6/27/2025	0.6	Review and analyze liability schedule items
Zeiss, Mark	6/27/2025	2.1	Review company contract files for data required for inclusion on contract disclosures
Weiland, Brad	6/28/2025	0.4	Review employee-related data requirements for statements and schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/28/2025	0.2	Correspond with Marelli, M. Dvorak (A&M) re: contract data collection
Weiland, Brad	6/28/2025	0.3	Review litigation diligence for statements and schedules
Chester, Monte	6/30/2025	2.8	Prepare analysis of payments related to insiders to be reported on statement of financial affairs question 4
Chester, Monte	6/30/2025	1.5	Working session with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline progress related to schedules and statements workstreams
Chester, Monte	6/30/2025	1.7	Perform review of balance sheet liability accounts to determine data gaps for key liabilities to be listed on Schedule F
Chester, Monte	6/30/2025	2.7	Perform analysis of balance sheet inventory accounts to be loaded into internal database reporting system for part 5 of the statement of assets
Dvorak, Michael	6/30/2025	1.9	Review plant, property, and equipment data for schedule of assets
Dvorak, Michael	6/30/2025	1.4	Review statement question 28 data provided by counsel
Dvorak, Michael	6/30/2025	1.9	Review statement question 29 data provided by company
Dvorak, Michael	6/30/2025	1.5	Working session with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline progress related to schedules and statements workstreams
Dvorak, Michael	6/30/2025	2.1	Review may financial mapping for schedule AB as of June 30
Hertzberg, Julie	6/30/2025	1.6	Review updated notes and revise tracker for Schedules and Statements
Hertzberg, Julie	6/30/2025	1.7	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	6/30/2025	1.1	Create infrastructure for Schedule G of Schedules and Statements
Rybarczyk, Jodi	6/30/2025	1.5	Working session with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline progress related to schedules and statements workstreams
Rybarczyk, Jodi	6/30/2025	0.8	Draft listing of open items and priorities for Schedule A/B and assigned SOFA questions
Simoneaux, Natalie	6/30/2025	2.3	Analyze litigation data to identify counterparty counsel for question 7 of the statement of financial affairs
Simoneaux, Natalie	6/30/2025	1.8	Research various formerly owned entities for purposes of disclosing on statement of financial affairs question 25
Simoneaux, Natalie	6/30/2025	1.5	Working session with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline progress related to schedules and statements workstreams
Simoneaux, Natalie	6/30/2025	0.9	Determine the nature of each business for formerly owned entities for schedules and statements reporting
Weiland, Brad	6/30/2025	0.2	Correspond with Marelli, M. Dvorak (A&M) re: contract data diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	6/30/2025	0.4	Review and analyze schedules and statements status and timing considerations
Weiland, Brad	6/30/2025	1.5	Working session with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to outline progress related to schedules and statements workstreams
Weiland, Brad	6/30/2025	0.6	Review and analyze intercompany diligence
Weiland, Brad	6/30/2025	0.4	Review workstreams re: schedules and statements, including open issues and organization re: same
Weiland, Brad	6/30/2025	0.2	Correspond with L. Callerio (A&M) and M. Dvorak (A&M) re: intercompany items for insider transfer disclosures in statements of financial affairs
Weiland, Brad	6/30/2025	0.4	Review company data and responses to diligence re: business and asset sales
Weiland, Brad	6/30/2025	0.2	Correspond with Marelli re: statements of financial affairs diligence
Weiland, Brad	6/30/2025	0.4	Review and analyze contract data collection items and next steps re: same
Weiland, Brad	6/30/2025	0.3	Review and analyze software items re: contract review process, potential translation
Weiland, Brad	6/30/2025	0.3	Review and analyze data requirements for response 3 to statements of financial affairs
Weiland, Brad	6/30/2025	0.2	Correspond with M. Dvorak (A&M) re: asset sale disclosures in statements of financial affairs
Weiland, Brad	6/30/2025	0.3	Correspond with M. Dvorak (A&M) re: insider transfer disclosures in statements of financial affairs
Weiland, Brad	6/30/2025	0.3	Correspond with Marelli re: contract review process and data security re: same
Weiland, Brad	6/30/2025	0.2	Correspond with M. Zeiss (A&M) re: contract languages
Zeiss, Mark	6/30/2025	1.6	Review contract documents for translation for Schedule G contracts filing disclosures
Babbar, Swati	7/1/2025	0.5	Discussion B. Weiland, M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Chester, Monte	7/1/2025	2.9	Perform update to Statement of Financial Affairs question 26 with regional auditor detail
Chester, Monte	7/1/2025	2.2	Prepare analysis of pension contributions by legal entity to update internal database
Chester, Monte	7/1/2025	2.7	Prepare analysis for intercompany transactions by legal entity
Dvorak, Michael	7/1/2025	0.5	Discussion B. Weiland, M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Dvorak, Michael	7/1/2025	0.4	Telephone conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), N. Erlach (A&M) and company team regarding statement of financial affairs question 3

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/1/2025	1.6	Prepare updated correspondence / follow up for statement question 25
Dvorak, Michael	7/1/2025	0.4	Call with B. Weiland, M. Dvorak, N. Erlach (A&M) and company team regarding sofa 3 90 day payments
Dvorak, Michael	7/1/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, and M. Dvorak (A&M) re: schedules and statements workstreams and GDPR requirements
Erlach, Nicole	7/1/2025	0.4	Call with B. Weiland, M. Dvorak, N. Erlach (A&M) and company team regarding sofa 3 90 day payments
Erlach, Nicole	7/1/2025	0.4	Telephone conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), N. Erlach (A&M) and company team regarding statement of financial affairs question 3
Hertzberg, Julie	7/1/2025	1.6	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	7/1/2025	0.4	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	7/1/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, and M. Dvorak (A&M) re: schedules and statements workstreams and GDPR requirements
Rybarczyk, Jodi	7/1/2025	2.3	Refine May trial balance mapping to schedule A/B and draft open questions
Simoneaux, Natalie	7/1/2025	0.9	Prepare creditor loads for litigation parties for noticing purposes
Simoneaux, Natalie	7/1/2025	1.8	Evaluate current organizational structure for purposes of preparing the schedule of assets
Simoneaux, Natalie	7/1/2025	0.9	Prepare log of litigation matters received for schedule AB
Simoneaux, Natalie	7/1/2025	1.7	Identify missing information related to litigation matters for purposes of preparing the schedule of assets and liabilities
Simoneaux, Natalie	7/1/2025	1.2	Identify individuals for redaction from litigation matters for statement of financial affairs
Simoneaux, Natalie	7/1/2025	1.9	Analyze data related to litigation matters to determine current status of the case for statement of financial affairs
Taneja, Bhanushi	7/1/2025	0.5	Discussion B. Weiland, M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Weiland, Brad	7/1/2025	0.8	Review and analyze data re: liabilities schedules
Weiland, Brad	7/1/2025	0.7	Review contract data collection status and consider strategies for review
Weiland, Brad	7/1/2025	0.5	Discussion B. Weiland, M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Weiland, Brad	7/1/2025	0.4	Telephone conference with Marelli, B. Weiland (A&M), M. Dvorak (A&M), N. Erlach (A&M) and company team regarding statement of financial affairs question 3
Weiland, Brad	7/1/2025	0.2	Correspond with Marelli re: contract data review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/1/2025	0.2	Correspond with M. Zeiss (A&M), M. Dvorak (A&M) re: contract data review
Weiland, Brad	7/1/2025	0.2	Telephone conference with Marelli software provider re: data security
Weiland, Brad	7/1/2025	0.4	Call with B. Weiland, M. Dvorak, N. Erlach (A&M) and company team regarding sofa 3 90 day payments
Weiland, Brad	7/1/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, and M. Dvorak (A&M) re: schedules and statements workstreams and GDPR requirements
Zeiss, Mark	7/1/2025	0.5	Discussion B. Weiland, M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Zeiss, Mark	7/1/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, and M. Dvorak (A&M) re: schedules and statements workstreams and GDPR requirements
Zeiss, Mark	7/1/2025	1.8	Prepare SharePoint documents for contract review for Schedule G filing disclosures
Zeiss, Mark	7/1/2025	1.3	Review company contracts for language for Schedule G filing disclosures
Babbar, Swati	7/2/2025	0.5	Discussion M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Chester, Monte	7/2/2025	2.3	Prepare summary of insider payments by payment type
Chester, Monte	7/2/2025	2.2	Perform quality control review of statements and schedules insider payment detail
Chester, Monte	7/2/2025	0.7	Working session with J. Rybarczyk and M. Chester (A&M) regarding data templates used for the schedules of assets
Chester, Monte	7/2/2025	1.7	Consolidate accounting legal entity information to create master mapping for debtors
Dvorak, Michael	7/2/2025	0.5	Discussion M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Dvorak, Michael	7/2/2025	1.6	Review schedule AB mapping file for discussion with company
Dvorak, Michael	7/2/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk and M. Dvorak (A&M) and Marelli team re: contract collection for Schedule G filings
Erlach, Nicole	7/2/2025	0.4	Review litigation data to prepare for the statements of financial affairs
Hertzberg, Julie	7/2/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk and M. Dvorak (A&M) and Marelli team re: contract collection for Schedule G filings
Hertzberg, Julie	7/2/2025	0.6	Create infrastructure for Schedule G of Schedules and Statements
Hertzberg, Julie	7/2/2025	2.4	Work on Schedule G preparation re: non-English contracts
Rybarczyk, Jodi	7/2/2025	2.8	Prepare updates to data templates for schedule A/B - cash and cash equivalents

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/2/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk and M. Dvorak (A&M) and Marelli team re: contract collection for Schedule G filings
Rybarczyk, Jodi	7/2/2025	0.7	Working session with J. Rybarczyk and M. Chester (A&M) regarding data templates used for the schedules of assets
Rybarczyk, Jodi	7/2/2025	2.4	Prepare updates to data templates for schedule A/B - intellectual property
Simoneaux, Natalie	7/2/2025	2.3	Prepare templates for various statement of financial affair forms in order to compile data
Simoneaux, Natalie	7/2/2025	2.1	Compile data relating to environmental matters for purposes of listing in the statement of financial affairs
Simoneaux, Natalie	7/2/2025	1.7	Create summary file of liabilities listed on Schedule D/E/F to outline scheduled liabilities and amounts for review purposes
Simoneaux, Natalie	7/2/2025	0.9	Research noticing for creditors for the statement of financial affairs
Simoneaux, Natalie	7/2/2025	1.1	Update tracker related to responses received for litigation matters across various regions
Taneja, Bhanushi	7/2/2025	0.5	Discussion M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Weiland, Brad	7/2/2025	0.4	Review business sale materials for response 25 to statements of financial affairs
Weiland, Brad	7/2/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk and M. Dvorak (A&M) and Marelli team re: contract collection for Schedule G filings
Weiland, Brad	7/2/2025	0.5	Review litigation information for schedules of liabilities and statements of financial affairs
Weiland, Brad	7/2/2025	0.7	Review diligence for statements of financial affairs and status of responses re: same
Weiland, Brad	7/2/2025	0.8	Review diligence for schedules of liabilities
Weiland, Brad	7/2/2025	0.2	Correspond with Marelli re: litigation items for schedules and statements
Zeiss, Mark	7/2/2025	0.5	Discussion M. Zeiss, M. Dvorak, S. Babbar and B. Taneja (A&M) re: schedule G contract review
Zeiss, Mark	7/2/2025	1.2	Prepare SharePoint documents for contract review for Schedule G filing disclosures
Zeiss, Mark	7/2/2025	2.1	Review company contract Suppliers for language for Schedule G filing disclosures
Zeiss, Mark	7/2/2025	2.1	Review company contract Leases for language for Schedule G filing disclosures
Zeiss, Mark	7/2/2025	0.4	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk and M. Dvorak (A&M) and Marelli team re: contract collection for Schedule G filings
Babbar, Swati	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Babbar, Swati	7/3/2025	0.8	Call with M. Zeiss, S. Babbar, B. Taneja (A&M) for project kick-off
Babbar, Swati	7/3/2025	0.9	Assess contracts for identifying counterparties and related debtor information for Schedule G filings
Babbar, Swati	7/3/2025	1.9	Review various vendor supply contracts held by debtor entities and append relevant contract terms
Chester, Monte	7/3/2025	2.3	Prepare master legal entity mapping of accounting entities to filing Debtors
Chester, Monte	7/3/2025	2.6	Research noticing information for parties identified to be ordinary course professionals
Chester, Monte	7/3/2025	2.8	Perform review of litigation data to validate whether exposure qualifies for inclusion on Statement of Financial Affairs Question 7
Dvorak, Michael	7/3/2025	1.4	Prepare summary communication regarding insiders for statement question 4
Dvorak, Michael	7/3/2025	2.3	Review intercompany detail provided by company for scheduling
Dvorak, Michael	7/3/2025	1.4	Review customer advances for schedule F
Dvorak, Michael	7/3/2025	0.5	Call with M. Dvorak and N. Simoneaux (A&M) to discuss schedule F customer advance listings
Dvorak, Michael	7/3/2025	1.1	Prepare for discussion with company regarding petition date financials
Dvorak, Michael	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Dvorak, Michael	7/3/2025	1.9	Review consolidated litigation data from company teams
Goyal, Mehul	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Gundre, Maneesh	7/3/2025	2.4	List counterparties from purchase orders for noticing purposes
Gundre, Maneesh	7/3/2025	1.8	Record execution dates from lease documents
Gundre, Maneesh	7/3/2025	2.3	Capture registered business addresses from license agreements
Gundre, Maneesh	7/3/2025	2.4	Extract debtor names from vendor contracts for Schedule G filings
Hertzberg, Julie	7/3/2025	0.6	Review updated notes and revise tracker for Schedules and Statements
Hertzberg, Julie	7/3/2025	0.6	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	7/3/2025	0.4	Correspond and telephone conference with B. Weiland (A&M), J. Hertzberg (A&M) re: statements and schedules open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Hertzberg, Julie	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Rybarczyk, Jodi	7/3/2025	0.2	Correspond regarding currency conversion for statements and schedules
Simoneaux, Natalie	7/3/2025	2.1	Compile data responses for litigation into consolidated form for the statement of financial affairs
Simoneaux, Natalie	7/3/2025	2.4	Evaluate litigation matters across various countries to identify individuals for redaction
Simoneaux, Natalie	7/3/2025	0.5	Call with M. Dvorak and N. Simoneaux (A&M) to discuss schedule F customer advance listings
Simoneaux, Natalie	7/3/2025	0.7	Prepare notice information for customer advance parties
Simoneaux, Natalie	7/3/2025	0.5	Update customer advance numbers for schedule F
Simoneaux, Natalie	7/3/2025	1.8	Analyze data related to customer advances for schedule F purposes
Taneja, Bhanushi	7/3/2025	0.8	Call with M. Zeiss, S. Babbar, B. Taneja (A&M) for project kick-off
Taneja, Bhanushi	7/3/2025	2.6	Examine contract terms for compliance with executory contract disclosure requirements
Taneja, Bhanushi	7/3/2025	2.7	Evaluate contract documentation to support disclosures related to executory contracts
Taneja, Bhanushi	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Weiland, Brad	7/3/2025	0.4	Correspond and telephone conference with J. Hertzberg (A&M) re: statements and schedules open items
Weiland, Brad	7/3/2025	0.8	Review contract data collection materials for preparation of schedule G
Weiland, Brad	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Weiland, Brad	7/3/2025	0.3	Correspond with M. Zeiss (A&M), J. Hertzberg (A&M) re: contract analysis and review
Weiland, Brad	7/3/2025	0.2	Correspond with M. Zeiss (A&M), B. Teneja (A&M) re: contract review
Weiland, Brad	7/3/2025	0.6	Follow-up review of contract data collection materials and status of same
Zakariya, Farwizah	7/3/2025	2.4	Review contract documentation in Framework Service Agreements to identify all parties involved
Zakariya, Farwizah	7/3/2025	1.8	Analyze Robotics & Automation Frameworks for vital information needed for Schedule G classification

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/3/2025	2.3	Retrieve debtor entity details contained in Corporate Social Responsibility Guidelines for disclosure review
Zakariya, Farwizah	7/3/2025	2.4	Extract amendment effective dates and contract party details from amendment agreements
Zeiss, Mark	7/3/2025	2.1	Review company contracts for foreign language for Schedule G filing disclosures
Zeiss, Mark	7/3/2025	2.2	Review company contracts for Schedule G disclosures data collection process
Zeiss, Mark	7/3/2025	1.9	Review company SharePoint for additional contracts for Schedule G Disclosures per company comment
Zeiss, Mark	7/3/2025	1.7	Prepare for meeting with translation team for Schedule G filing disclosures
Zeiss, Mark	7/3/2025	0.5	Telephone conference with J. Hertzberg (A&M), M. Zeiss (A&M), B. Weiland (A&M), M. Dvorak (A&M), S. Babbar (A&M), B. Taneja (A&M), M. Goyal (A&M), and A. Mehta (A&M) re: schedule G contract review
Zeiss, Mark	7/3/2025	0.8	Call with M. Zeiss, S. Babbar, B. Taneja (A&M) for project kick-off
Babbar, Swati	7/4/2025	1.9	Check various vendor supply contracts held by multiple debtor entities and append relevant contract terms
Babbar, Swati	7/4/2025	2.9	Evaluate service contracts for executory contract filing disclosures
Rybarczyk, Jodi	7/4/2025	0.9	Refine the legal entity mapping developed for the company's IP schedules
Taneja, Bhanushi	7/4/2025	1.6	Evaluate agreements to extract relevant data for Schedule G reporting
Taneja, Bhanushi	7/4/2025	2.1	Assess contractual records to obtain necessary details for Schedule G submission
Weiland, Brad	7/4/2025	0.4	Review schedule G contract data review
Zeiss, Mark	7/4/2025	2.2	Review purchasing contracts for executory contracts disclosures
Zeiss, Mark	7/4/2025	1.9	Review direct purchasing contracts for executory contracts disclosures
Zeiss, Mark	7/4/2025	2.1	Review Customer contracts for executory contracts disclosures
Zeiss, Mark	7/4/2025	2.1	Review Facilities contracts for executory contracts disclosures
Zeiss, Mark	7/4/2025	2.4	Review Legal contracts for executory contracts disclosures
Hertzberg, Julie	7/5/2025	0.7	Create infrastructure for Schedule G of Schedules and Statements
Weiland, Brad	7/5/2025	0.3	Correspond with M. Zeiss (A&M) re: contract review process and open items re: same
Weiland, Brad	7/5/2025	0.5	Review contract data collection status and organization

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/5/2025	0.8	Review responses to statements of financial affairs
Zeiss, Mark	7/5/2025	2.4	Review Legal contracts for English agreements for Schedule G Filings
Zeiss, Mark	7/5/2025	1.9	Prepare contract documents for Schedule G filing data points
Zeiss, Mark	7/5/2025	2.1	Review Direct Purchasing contracts for English agreements for Schedule G Filings
Zeiss, Mark	7/5/2025	2.2	Review Purchasing contracts for English agreements for Schedule G Filings
Zeiss, Mark	7/5/2025	2.3	Review Facilities contracts for English agreements for Schedule G Filings
Zeiss, Mark	7/5/2025	2.3	Review Customer contracts for English agreements for Schedule G Filings
Hertzberg, Julie	7/6/2025	1.8	Work on Schedule G preparation re: non-English contracts
Weiland, Brad	7/6/2025	0.3	Telephone conference with B. Weiland (A&M), M. Zeiss (A&M) re: contract data collection and translation
Weiland, Brad	7/6/2025	0.7	Analyze statements of financial affairs diligence and status
Weiland, Brad	7/6/2025	0.3	Correspond with M. Zeiss (A&M), J. Hertzberg (A&M) re: contract collection and analysis
Zeiss, Mark	7/6/2025	2.4	Review Customer contracts for executory contracts disclosures
Zeiss, Mark	7/6/2025	0.3	Telephone conference with B. Weiland (A&M), M. Zeiss (A&M) re: contract data collection and translation
Zeiss, Mark	7/6/2025	2.1	Review Facilities contracts for executory contracts disclosures
Zeiss, Mark	7/6/2025	2.3	Review purchasing contracts for executory contracts disclosures
Babbar, Swati	7/7/2025	2.9	Examine contracts for executory contract disclosure purposes
Chester, Monte	7/7/2025	2.7	Prepare analysis of insurance policies to be listed on Schedule AB 73
Chester, Monte	7/7/2025	2.4	Prepare load files for internal database system related to environmental remediation
Chester, Monte	7/7/2025	2.1	Prepare load files for internal database system related to audits to be listed on Schedule E
Dvorak, Michael	7/7/2025	1.4	Working session with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss the trial balance to schedule of assets mapping and specific accounts
Dvorak, Michael	7/7/2025	2.1	Revise schedule AB analysis based on first session discussion
Dvorak, Michael	7/7/2025	1.2	Revise environmental tracker based on comment from A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/7/2025	0.5	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Hertzberg and M. Roche (A&M) to discuss contract document translation for Schedule G filings disclosures
Dvorak, Michael	7/7/2025	1.0	Meeting with Marelli, D. Webber (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) to discuss intercompany due to and due from balances for reporting
Dvorak, Michael	7/7/2025	2.2	Prepare for schedule AB mapping discussion with company
Goyal, Mehul	7/7/2025	1.6	Capture primary and secondary addresses of all counterparties from contracts
Goyal, Mehul	7/7/2025	2.4	Review supplier agreements to validate party and address details
Goyal, Mehul	7/7/2025	2.3	Capture amendment dates to service contracts
Goyal, Mehul	7/7/2025	1.9	Record vendor headquarters and local branch addresses for notices
Gundre, Maneesh	7/7/2025	2.4	Record effective dates in real estate lease agreement
Gundre, Maneesh	7/7/2025	2.2	Extract entity names from service-level agreements
Gundre, Maneesh	7/7/2025	2.2	Capture contract parties from supply agreements
Gundre, Maneesh	7/7/2025	1.9	Identify customer and supplier names in agreements for filing purpose
Gupta, Kavya	7/7/2025	2.7	Identify contracts to identify features requiring inclusion under executory disclosures
Gupta, Kavya	7/7/2025	2.9	Evaluate legal agreements to determine fit for executory disclosure
Gupta, Kavya	7/7/2025	2.2	Cross-check commercial contracts to pinpoint key dates and critical terms
Gupta, Kavya	7/7/2025	1.1	Extract lessor details from lease agreements for proper noticing
Hertzberg, Julie	7/7/2025	0.4	Create infrastructure for Schedule G of Schedules and Statements
Hertzberg, Julie	7/7/2025	0.5	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Hertzberg and M. Roche (A&M) to discuss contract document translation for Schedule G filings disclosures
Hertzberg, Julie	7/7/2025	2.7	Work on Schedule G preparation re: non-English contracts
Kaur, Jaspreet	7/7/2025	1.9	Assess contractual terms to obtain necessary details for Schedule G submission
Kaur, Jaspreet	7/7/2025	2.7	Identify debtor entities within supply contracts for accurate Schedule G listing
Kaur, Jaspreet	7/7/2025	2.8	Determine which contractual duties meet Schedule G executory definitions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kaur, Jaspreet	7/7/2025	1.4	Review purchase agreements to extract provisions needed for accurate reporting
Rybarczyk, Jodi	7/7/2025	2.2	Prepare questions by G/L account to be disseminated to country finance teams
Rybarczyk, Jodi	7/7/2025	0.2	Correspond with Marelli accounting team to request feedback on certain G/L accounts from country finance teams
Rybarczyk, Jodi	7/7/2025	1.0	Meeting with Marelli, D. Webber (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) to discuss intercompany due to and due from balances for reporting
Rybarczyk, Jodi	7/7/2025	1.6	Refine schedule A/B assets mapping file after discussion with the company
Rybarczyk, Jodi	7/7/2025	2.8	Prepare schedule A/B assets mapping file for discussion with Marelli accounting team
Rybarczyk, Jodi	7/7/2025	1.4	Working session with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss the trial balance to schedule of assets mapping and specific accounts
Taneja, Bhanushi	7/7/2025	2.2	Scan and extract key contract details for use in Schedule G
Taneja, Bhanushi	7/7/2025	1.9	Assess agreements for proper executory contract classification and disclosure
Webber, Dan	7/7/2025	1.0	Meeting with Marelli, D. Webber (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) to discuss intercompany due to and due from balances for reporting
Weiland, Brad	7/7/2025	0.6	Review litigation materials for case preparation and strategy
Weiland, Brad	7/7/2025	0.2	Correspond with Marelli re: litigation diligence
Weiland, Brad	7/7/2025	0.3	Correspond with Marelli and client legal team re: litigation items
Weiland, Brad	7/7/2025	0.5	Review statements of financial affairs materials
Weiland, Brad	7/7/2025	0.5	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Hertzberg and M. Roche (A&M) to discuss contract document translation for Schedule G filings disclosures
Zakariya, Farwizah	7/7/2025	2.4	Evaluate General Service Agreements to gather counterparty information and critical contract terms
Zakariya, Farwizah	7/7/2025	2.2	Evaluate contracts for indicators that support executory contract disclosure
Zakariya, Farwizah	7/7/2025	2.1	Extract and organize contractual data from Lease Agreements to support unexpired lease disclosures
Zakariya, Farwizah	7/7/2025	1.9	Review buyer-seller provisions in Supply & Manufacturing Agreements for relevance to Schedule G disclosure
Zeiss, Mark	7/7/2025	1.4	Review Facilities contracts for Schedule G filings disclosures
Zeiss, Mark	7/7/2025	0.5	Telephone conference with B. Weiland, M. Zeiss, M. Dvorak, J. Hertzberg and M. Roche (A&M) to discuss contract document translation for Schedule G filings disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	7/7/2025	1.6	Review Customer contracts for Schedule G filings disclosures
Zeiss, Mark	7/7/2025	1.5	Review Purchasing contracts for Schedule G filings disclosures
Babbar, Swati	7/8/2025	2.6	Evaluate contracts for Schedule G executory contract procedure purposes
Chester, Monte	7/8/2025	2.9	Prepare analysis of governmental pension program detail for load to Schedule F
Chester, Monte	7/8/2025	2.8	Prepare master mapping of general ledger accounts to appropriate schedule AB questions
Chester, Monte	7/8/2025	2.2	Review mapping of may balance sheet figures to create balance sheet summary of asset accounts
Chester, Monte	7/8/2025	2.3	Perform review of factoring data to prepare load for inclusion on Schedule F
Chester, Monte	7/8/2025	1.7	Review internal database system to flag parties subject to redaction in the statements and schedules disclosures
Chester, Monte	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Dvorak, Michael	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Dvorak, Michael	7/8/2025	2.9	Prepare statements and schedules tracker and task list as of July 8
Dvorak, Michael	7/8/2025	2.9	Create liabilities reconciliation regarding schedules of liabilities
Dvorak, Michael	7/8/2025	0.2	Telephone conference with K&E team, H. Waismann, M. Dvorak (A&M), M. Zeiss (A&M) re: customer contract items
Erlach, Nicole	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Goyal, Mehul	7/8/2025	1.8	Collect updated counterparty addresses from ancillary contracts
Goyal, Mehul	7/8/2025	1.9	Record counterparties from ancillary documents
Goyal, Mehul	7/8/2025	2.4	Review service agreements to capture agreement title and effective date
Goyal, Mehul	7/8/2025	2.8	Record contract titles and associated entity names for Schedule G mapping
Gundre, Maneesh	7/8/2025	2.9	Identify parties and terms in framework contracts
Gundre, Maneesh	7/8/2025	2.9	Extract effective dates and addresses from letters of agreement
Gundre, Maneesh	7/8/2025	2.8	List signing parties from amended contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gupta, Kavya	7/8/2025	2.9	Review purchase order contracts to confirm alignment with disclosure requirements
Gupta, Kavya	7/8/2025	2.9	Evaluate lease documents to gather counterparty information and critical contract terms
Gupta, Kavya	7/8/2025	2.8	Extract debtor entity information from vendor contracts
Hertzberg, Julie	7/8/2025	3.1	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	7/8/2025	1.2	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Rybarczyk, Jodi	7/8/2025	1.3	Analyze revenue G/L accounts and map to SOFA 1 and SOFA 2 based on account details
Rybarczyk, Jodi	7/8/2025	1.8	Prepare 2023 profit and loss statement for mapping to SOFA 1 and SOFA 2
Rybarczyk, Jodi	7/8/2025	2.7	Prepare schedule D/E/F to liabilities G/L account mapping for discussion with Marelli accounting team
Rybarczyk, Jodi	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Taneja, Bhanushi	7/8/2025	2.2	Examine buyer-seller agreements for Schedule G executory contracts filing purposes
Taneja, Bhanushi	7/8/2025	2.1	Examine legal documents to determine master service agreement for filling purposes
Weiland, Brad	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Weiland, Brad	7/8/2025	0.6	Review liabilities schedules data for reporting and compliance
Weiland, Brad	7/8/2025	0.2	Telephone conference with K&E team, H. Waismann, M. Dvorak (A&M), M. Zeiss (A&M) re: customer contract items
Weiland, Brad	7/8/2025	0.2	Correspond with Marelli re: litigation and contract diligence
Weiland, Brad	7/8/2025	0.7	Review contract data collection and status
Zakariya, Farwizah	7/8/2025	1.2	Validate Lease Agreements for effective dates and core provisions
Zakariya, Farwizah	7/8/2025	1.3	Examine buyer-seller agreements in Purchase Agreements for Schedule G executory contracts filing purposes
Zakariya, Farwizah	7/8/2025	1.6	Review Data Processing Agreements to ensure all necessary details are included for noticing
Zeiss, Mark	7/8/2025	1.6	Review Legal contracts for Schedule G disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	7/8/2025	1.3	Prepare noticing information for Customer contracts for Schedule G disclosures
Zeiss, Mark	7/8/2025	0.2	Telephone conference with K&E team, H. Waismann, M. Dvorak (A&M), M. Zeiss (A&M) re: customer contract items
Zeiss, Mark	7/8/2025	0.5	Discussion with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and N. Erlach (A&M) re: schedules and statements workstreams and updates
Zeiss, Mark	7/8/2025	1.4	Prepare noticing information for Purchasing contracts for Schedule G disclosures
Babbar, Swati	7/9/2025	2.7	Inspect commercial agreements for counterparty noticing purposes of contracts
Chester, Monte	7/9/2025	2.8	Perform update of the Schedule D secured debt listings with the latest calculations of principle and interest and incorporating updates to guarantor relationships
Chester, Monte	7/9/2025	2.2	Perform review of creditor matrix for parties added during the Statements and Schedules process for appropriate redactions
Chester, Monte	7/9/2025	2.4	Analyze detail for transactions made to related parties to be listed on SOFA 4
Chester, Monte	7/9/2025	2.5	Review litigation data provided by the company for reporting on Schedule F
Dvorak, Michael	7/9/2025	2.6	Prepare summary of secured debt for schedules of liabilities
Dvorak, Michael	7/9/2025	1.2	Working session with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss the trial balance to schedule of liabilities mapping and specific accounts
Dvorak, Michael	7/9/2025	0.9	Review sofa 21 responses regarding consignment inventory
Dvorak, Michael	7/9/2025	0.3	Correspond and telephone conference with M. Dvorak (A&M) re: schedules and statements items
Dvorak, Michael	7/9/2025	2.7	Revise liabilities reconciliation regarding schedules of liabilities
Goyal, Mehul	7/9/2025	1.9	Map effective dates of commitments from vendor agreements
Goyal, Mehul	7/9/2025	2.3	Track amendment execution dates in the amendment agreements
Goyal, Mehul	7/9/2025	2.8	Tag counterparties whose address fields are incomplete
Goyal, Mehul	7/9/2025	1.6	Record service commencement dates of service commitments
Gundre, Maneesh	7/9/2025	1.7	Record counterparty addresses from license agreement
Gundre, Maneesh	7/9/2025	1.6	Identify contract references from master agreements
Gundre, Maneesh	7/9/2025	2.7	Capture legal entities from maintenance contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gundre, Maneesh	7/9/2025	2.9	List vendor names and debtor entity names from amendment agreements
Gupta, Kavya	7/9/2025	1.9	Inspect vendor agreements for operational and compliance-related data
Gupta, Kavya	7/9/2025	2.7	Review purchase contracts for effective dates and mailing addresses of counterparties
Gupta, Kavya	7/9/2025	1.4	Investigate contracts to support executory disclosures
Gupta, Kavya	7/9/2025	2.8	Pinpoint debtor entities named in supply agreements for Schedule G reporting
Hertzberg, Julie	7/9/2025	2.8	Work on Schedule G preparation re: non-English contracts
Kaur, Jaspreet	7/9/2025	1.1	Perform detailed reviews of contract files for Schedule G reporting readiness
Kaur, Jaspreet	7/9/2025	2.9	Check purchase agreements for their effective periods and essential provisions
Kaur, Jaspreet	7/9/2025	2.7	Analyze agreement clauses to confirm proper executory classification
Kaur, Jaspreet	7/9/2025	2.2	Analyze vendor contracts to extract necessary operational and legal information
Pogorzelski, Jon	7/9/2025	1.7	Analyze Thailand disbursement detail to identify key fields related to statement of financial affairs disclosure requirements
Pogorzelski, Jon	7/9/2025	1.4	Analyze Japan payment sources to confirm completeness and relevance for SOFA Question 3 inclusion
Pogorzelski, Jon	7/9/2025	0.2	Telephone conference with B. Weiland and J. Pogorzelski (A&M) re: statements of financial affairs
Rybarczyk, Jodi	7/9/2025	2.7	Prepare 2023 and 2024 profit and loss statements for mapping to SOFA 1 and SOFA 2
Rybarczyk, Jodi	7/9/2025	1.6	Update schedule D/E/F liabilities mapping file following discussion with the company and prepare list of open items
Rybarczyk, Jodi	7/9/2025	1.2	Working session with M. Dvorak, J. Rybarczyk (A&M), and Marelli to discuss the trial balance to schedule of liabilities mapping and specific accounts
Rybarczyk, Jodi	7/9/2025	1.1	Prepare for upcoming discussion with Marelli accounting team regarding schedule of liabilities
Rybarczyk, Jodi	7/9/2025	0.7	Prepare 2025 profit and loss statement for mapping to SOFA 1 and SOFA 2
Taneja, Bhanushi	7/9/2025	2.4	Evaluate counterparty details and contractual terms from lease agreements
Taneja, Bhanushi	7/9/2025	1.9	Conduct a review of priority contracts to support accurate Schedule G filing
Weiland, Brad	7/9/2025	0.6	Review liabilities diligence for schedules
Weiland, Brad	7/9/2025	0.3	Correspond and telephone conference with M. Dvorak (A&M) re: schedules and statements items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/9/2025	0.2	Telephone conference with B. Weiland and J. Pogorzelski (A&M) re: statements of financial affairs
Zakariya, Farwizah	7/9/2025	2.9	Extract effective dates and debtor-entity details from Subscription & Order Forms
Zakariya, Farwizah	7/9/2025	2.7	Retrieve debtor entity details contained in Supply & Manufacturing Agreements for submission preparation
Zakariya, Farwizah	7/9/2025	1.7	Evaluate key clauses across various Framework Service Agreements for executory reporting
Zakariya, Farwizah	7/9/2025	1.6	Review Engineering & Development Agreements to ensure all necessary details are included for noticing
Zeiss, Mark	7/9/2025	0.8	Review contract documents for non-English language for further processing for Schedule G filing disclosures
Zeiss, Mark	7/9/2025	0.4	Review Intercompany loan contract documents per internal request
Babbar, Swati	7/10/2025	2.8	Examine buyer-seller agreements for Schedule G filing purposes
Chester, Monte	7/10/2025	2.3	Prepare analysis of insider payment transactions to be listed on SOFA 4
Chester, Monte	7/10/2025	2.8	Review open and threatened litigation members involving debtor entities for disclosure of statement of financial affairs question 7
Chester, Monte	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Chester, Monte	7/10/2025	1.8	Review Statement of Financial affairs question 9 against disbursements to ensure all charitable donations were captured in reporting requirements
Chester, Monte	7/10/2025	2.3	Prepare reconciliation walkdown for SOFA 4 to ensure values and corresponding creditors are correctly being pulled into the load file
Dvorak, Michael	7/10/2025	1.7	Prepare schedules draft as of June 10
Dvorak, Michael	7/10/2025	1.9	Prepare statements of financial affairs draft as of June 10
Dvorak, Michael	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Dvorak, Michael	7/10/2025	0.4	Review updated intercompany balance data for May 31 close
Dvorak, Michael	7/10/2025	1.3	Review updated intercompany balance data for remaining periods to be listed of statements and schedules
Goyal, Mehul	7/10/2025	2.9	Review contract schedules and annexures for contract party details
Goyal, Mehul	7/10/2025	2.8	Validate all captured names and addresses for consistency across tabs
Goyal, Mehul	7/10/2025	2.9	Extract landlord details from commercial lease schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gundre, Maneesh	7/10/2025	1.2	Record legal party names from reseller contracts
Gundre, Maneesh	7/10/2025	2.3	List buyer and seller names in delivery schedules
Gundre, Maneesh	7/10/2025	2.4	Extract customer and debtor names from non-disclosure agreements
Gundre, Maneesh	7/10/2025	2.9	Capture entity names and start dates from work orders
Gupta, Kavya	7/10/2025	2.1	Evaluate contract terms that meet the criteria for executory classification under Schedule G
Gupta, Kavya	7/10/2025	1.8	Scan rent agreements clauses to validate details relevant for Schedule G
Gupta, Kavya	7/10/2025	2.2	Conduct a thorough review of contractual documentation for Schedule G disclosures
Gupta, Kavya	7/10/2025	2.6	Examine seller-side agreements to verify their contact details for executory listings
Hertzberg, Julie	7/10/2025	0.3	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Hertzberg, Julie	7/10/2025	2.3	Work on Schedule G preparation re: non-English contracts
Kaur, Jaspreet	7/10/2025	1.4	Gather entity details listed in purchase agreements for Schedule G filings
Kaur, Jaspreet	7/10/2025	2.8	Record lessor information from real estate leases for noticing purposes
Kaur, Jaspreet	7/10/2025	2.7	Verify seller agreements to determine their place in executory disclosures
Kaur, Jaspreet	7/10/2025	1.9	Identify signs of executory commitments and reporting needs in agreements
Pogorzelski, Jon	7/10/2025	1.2	Evaluate payments with limited source detail on counterparties to resolve for accurate disclosure
Pogorzelski, Jon	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Pogorzelski, Jon	7/10/2025	1.3	Confirm fields to leverage from Turkey data files to identify third-party disbursements for SOFA disclosures
Pogorzelski, Jon	7/10/2025	1.8	Validate data to leverage from Romania payment files for inclusion in SOFA filing
Rybarczyk, Jodi	7/10/2025	1.8	Build currency conversion and check figures to validate tie-out of revenue accounts to total revenue for three yearly periods
Rybarczyk, Jodi	7/10/2025	1.4	Prepare SOFA 1 and SOFA 2 data templates to be used for statement of financial affairs
Rybarczyk, Jodi	7/10/2025	2.7	Prepare 2023, 2024, and 2025 profit and loss statement for debtor mapping to SOFA 1 and SOFA 2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/10/2025	1.1	Adjust revenue G/L account mapping to include additional accounts from prior years
Rybarczyk, Jodi	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Taneja, Bhanushi	7/10/2025	2.4	Extract key provisions for effective dates in lease agreements
Taneja, Bhanushi	7/10/2025	2.2	Examine contract documents for the purpose of identifying executory contracts for disclosure
Weiland, Brad	7/10/2025	0.8	Review schedules of assets and liabilities diligence and timing considerations
Weiland, Brad	7/10/2025	0.2	Correspond with B. Teneja (A&M), M. Zeiss (A&M) re: contract diligence review
Weiland, Brad	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Weiland, Brad	7/10/2025	0.7	Review contract data collected and process plan for same
Weiland, Brad	7/10/2025	0.4	Review and analyze June 2025 financial information and status re: same
Zakariya, Farwizah	7/10/2025	1.2	Review legal instruments in License Agreements to ensure all necessary details are included for noticing
Zakariya, Farwizah	7/10/2025	2.3	Evaluate counterparty details and contractual terms from Data Processing Agreements
Zakariya, Farwizah	7/10/2025	2.4	Analyze R&D Software License Agreements to identify key details such as counterparty and debtor- related names and addresses
Zakariya, Farwizah	7/10/2025	2.7	Identify effective dates and key terms specified in Subscription & Order Forms
Zeiss, Mark	7/10/2025	0.8	Review non-English documents for translation for Schedule G filings
Zeiss, Mark	7/10/2025	0.6	Teleconference with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams diligence items
Zeiss, Mark	7/10/2025	1.2	Review Legal contracts for Schedule G disclosures
Babbar, Swati	7/11/2025	2.4	Analyze contract documents for executory contract disclosure purposes
Chester, Monte	7/11/2025	1.9	Analyze data related to financial account closures to prepare statement of financial affairs question 18
Chester, Monte	7/11/2025	2.4	Perform review of open litigation related to debtor entities to include legal counsel for adequate notice
Chester, Monte	7/11/2025	2.6	Perform update to intercompany analysis using the latest data provided to roll forward to petition date balances
Chester, Monte	7/11/2025	2.9	Analyze datasets related to losses and impairments to property for listing on statement of financial affairs question 10

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	7/11/2025	0.4	Calls with D. Webber, M. Dvorak, M. Chester (A&M) to discuss intercompany matrix as of May 2025
Chester, Monte	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Dvorak, Michael	7/11/2025	2.9	Prepare intercompany matrix as of May 31
Dvorak, Michael	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Dvorak, Michael	7/11/2025	0.4	Calls with D. Webber, M. Dvorak, M. Chester (A&M) to discuss intercompany matrix as of May 2025
Dvorak, Michael	7/11/2025	2.2	Revise intercompany balance data for May 31 close
Goyal, Mehul	7/11/2025	2.7	List counterparties and contract references from franchise agreements
Goyal, Mehul	7/11/2025	2.2	Capture document titles from various types of contracts
Goyal, Mehul	7/11/2025	2.3	Confirm that all contracts have complete noticing address information
Goyal, Mehul	7/11/2025	1.7	Review buyer-seller contracts to ensure proper counterparty mapping
Gundre, Maneesh	7/11/2025	2.6	Record effective dates from supply contracts for executory disclosures
Gundre, Maneesh	7/11/2025	1.7	Capture vendor contacts from documents in the contract database
Gundre, Maneesh	7/11/2025	2.3	Extract signatory names from consulting agreements
Gundre, Maneesh	7/11/2025	2.3	Identify supplier addresses from executed orders for Schedule G listing
Gupta, Kavya	7/11/2025	1.8	Analyze service contracts for executory disclosures
Gupta, Kavya	7/11/2025	2.3	Analyze purchase contracts for effective periods and mailing addresses
Gupta, Kavya	7/11/2025	2.7	Review contracts to extract Schedule G relevant fields
Gupta, Kavya	7/11/2025	2.1	Identify counterparties and effective dates in legal agreements
Hertzberg, Julie	7/11/2025	2.9	Work on Schedule G preparation re: non-English contracts
Hertzberg, Julie	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Kaur, Jaspreet	7/11/2025	2.3	Identify principal dates and core terms across commercial agreements reviewed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kaur, Jaspreet	7/11/2025	2.7	Conduct a review of priority contracts to ensure precise Schedule G submissions
Kaur, Jaspreet	7/11/2025	2.1	Examine legal contract instruments to ensure proper executory disclosure classification
Kaur, Jaspreet	7/11/2025	1.8	Review service contract documents for compliance with disclosure guidelines
Pogorzelski, Jon	7/11/2025	1.6	Evaluate Chinese disbursement files for required SOFA fields including amount, currency, and legal entity
Pogorzelski, Jon	7/11/2025	1.8	Evaluate completeness of Asia regional payments for statements and schedules reporting
Pogorzelski, Jon	7/11/2025	1.8	Identify gaps in European datasets and prepare follow-up requests to regional lead
Pogorzelski, Jon	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Rybarczyk, Jodi	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Simion, Tony	7/11/2025	1.3	Review preliminary materials prepared regarding the filing of company's Statement of Financial Affairs and Schedules & Statement
Taneja, Bhanushi	7/11/2025	2.6	Retrieve debtor entity details contained in vendor agreements
Taneja, Bhanushi	7/11/2025	2.7	Evaluate key information across various service agreements
Webber, Dan	7/11/2025	0.4	Calls with D. Webber, M. Dvorak, M. Chester (A&M) to discuss intercompany matrix as of May 2025
Weiland, Brad	7/11/2025	0.6	Review materials re: response 3 to statements of financial affairs
Weiland, Brad	7/11/2025	0.2	Correspond with J. Hertzberg (A&M), M. Zeiss (A&M), M. Dvorak (A&M) re: contract data review
Weiland, Brad	7/11/2025	0.2	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re: statements of financial affairs
Weiland, Brad	7/11/2025	0.2	Correspond with M. Zeiss (A&M), S. Babbar (A&M) re: contract review items
Weiland, Brad	7/11/2025	0.5	Telephone conference with Marelli re: diligence and process items
Weiland, Brad	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Zakariya, Farwizah	7/11/2025	2.6	Examine legal documents in Attorney Engagement Letters for executory disclosure purposes
Zakariya, Farwizah	7/11/2025	2.3	Review Software license Agreements to ensure all necessary details are included for noticing
Zakariya, Farwizah	7/11/2025	2.3	Analyze critical provisions in Technical Services Agreements for Schedule G disclosure compliance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/11/2025	1.7	Review contractual terms in Code of Conduct Commitments to verify alignment with reporting guidelines
Zeiss, Mark	7/11/2025	0.8	Prepare report of customers and vendor contracts per internal request
Zeiss, Mark	7/11/2025	0.3	Review SharePoint documents for translation for executory contract disclosures
Zeiss, Mark	7/11/2025	1.3	Review company SharePoint for additional files uploaded for Schedule G filings
Zeiss, Mark	7/11/2025	0.4	Call with J. Hertzberg, B. Weiland, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, and J. Pogorzelski (A&M) re: schedules and statements workstreams and contract workstream diligence
Zeiss, Mark	7/11/2025	2.6	Review direct supplier contracts for data points necessary for executory contract disclosures
Weiland, Brad	7/12/2025	0.2	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re: diligence for statements of financial affairs
Zeiss, Mark	7/13/2025	3.2	Review Legal, Customers, Purchasing, Facilities documents for Schedule G filings
Babbar, Swati	7/14/2025	2.8	Examine multiple commercial agreements for Schedule G filings
Chester, Monte	7/14/2025	2.9	Prepare analysis of employer benefit programs for listing on statement of financial affairs question 17
Chester, Monte	7/14/2025	2.3	Review data related to former directors and officers for parties to be included on SOFA 29
Chester, Monte	7/14/2025	2.1	Identify severance, salary, and other benefit payments made to insiders within 1 year prior to the petition date to be listed on SOFA 4
Chester, Monte	7/14/2025	2.6	Consolidate insider payment detail to identify duplicative payments for removal from analysis of statement of financial affairs question 4
Chowdhury, Arshia	7/14/2025	2.9	Review contracts to determine if they need to be included in Schedule G as executory contracts
Chowdhury, Arshia	7/14/2025	2.7	Evaluate changes to technical service agreements to assess their effect on executory classification
Chowdhury, Arshia	7/14/2025	2.8	Analyze intercompany and joint venture agreements to identify commencement dates and summarize key contractual terms
Dvorak, Michael	7/14/2025	0.4	Call with M. Zeiss, B. Weiland, M. Dvorak and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Dvorak, Michael	7/14/2025	1.9	Prepare open item task list regarding statements and schedules for company accounting team as of July 14
Dvorak, Michael	7/14/2025	0.4	Call with M. Dvorak and N. Simoneaux (A&M) to discuss litigation for statements and schedules
Goyal, Mehul	7/14/2025	2.4	Record counterparties' details from all active vendor contracts
Goyal, Mehul	7/14/2025	1.6	Validate counterparty information captured from supplier contracts
Goyal, Mehul	7/14/2025	1.9	Summarize key details from counterparties mentioned in master agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Goyal, Mehul	7/14/2025	2.9	Check for missing counterparties or incomplete party records
Gundre, Maneesh	7/14/2025	2.9	Record lease parties from contract addendums
Gundre, Maneesh	7/14/2025	2.9	Identify debtor entities and agreement titles from lease agreement
Gundre, Maneesh	7/14/2025	2.9	Extract contract names and entity details from notices
Gupta, Kavya	7/14/2025	2.8	Examine legal agreements to capture their effective dates for executory listing
Gupta, Kavya	7/14/2025	2.9	Examine addendum to determine which qualify as executory for disclosure purposes
Gupta, Kavya	7/14/2025	2.9	Compile party-specific data found in purchase agreements for reporting use
Hertzberg, Julie	7/14/2025	2.1	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/14/2025	0.4	Call with M. Zeiss, B. Weiland, M. Dvorak and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Hertzberg, Julie	7/14/2025	0.5	Call with M. Zeiss and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Jain, Heman	7/14/2025	1.9	Review agreements to ensure accurate inclusion in Schedule G filings of active contracts
Jain, Heman	7/14/2025	2.4	Examine lease agreements to extract details of the lessor and lessee entities
Jain, Heman	7/14/2025	1.8	Review documents to extract registered addresses for inclusion in Schedule G filings
Jain, Heman	7/14/2025	2.8	Update executory contract listings with correct noticing addresses
Kachhal, Ria	7/14/2025	2.1	Confirm proper execution by checking for debtor and counterparty details in contracts
Kachhal, Ria	7/14/2025	2.3	Identify and validate noticing addresses across client-facing legal documents
Kachhal, Ria	7/14/2025	1.8	Identify missing or outdated counterparty information in executed agreements
Kachhal, Ria	7/14/2025	2.1	Extract key milestones and durations from executed contracts for timeline tracking
Kaur, Jaspreet	7/14/2025	1.9	Evaluate legal contracts to assess their reporting impact on executory schedules
Kaur, Jaspreet	7/14/2025	2.4	Review contract amendments to extract changes affecting counterparty obligations
Kaur, Jaspreet	7/14/2025	2.3	Record vital provisions and commencement dates within supplier contracts
Kaur, Jaspreet	7/14/2025	2.1	Determine executory status of Addendum clauses for disclosure compliance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/14/2025	0.9	Analyze regional naming conventions to flag cutting off of full vendor names in source data for proper disclosure on SOFAs
Pogorzelski, Jon	7/14/2025	1.2	Confirm SOFA-required fields are consistently populated across all data sets
Pogorzelski, Jon	7/14/2025	1.3	Analyze source detail format discrepancies in European exports to ensure SOFA-compliant field structure
Pogorzelski, Jon	7/14/2025	1.4	Identify and exclude intercompany payments from source data to not report duplicative amounts on statement of financial affairs
Pogorzelski, Jon	7/14/2025	0.7	Identify discrepancies in North American data files related to missing fields required for SOFA reporting
Rybarczyk, Jodi	7/14/2025	0.9	Prepare updates to the statements and schedules status tracker for schedule A/B
Sachdeva, Dhruv	7/14/2025	2.9	Review intercompany and joint venture agreements to identify start dates and key contractual obligations
Sachdeva, Dhruv	7/14/2025	2.8	Extract debtor entity names from vendor contracts for noticing purposes
Sachdeva, Dhruv	7/14/2025	2.6	Assess amendments in technical service agreements to determine impact on executory status
Sekera, Aryaki	7/14/2025	2.4	Identify counterparty addresses from project-based contracts
Sekera, Aryaki	7/14/2025	2.8	Review legal agreements to extract debtor names and counterparty entities
Sekera, Aryaki	7/14/2025	2.9	Cross-check lease documents to confirm contract execution dates
Simoneaux, Natalie	7/14/2025	0.8	Create internal load file for statement of financial affairs question 13 to populate forms
Simoneaux, Natalie	7/14/2025	1.8	Analyze damaged property claims for the statement of financial affairs
Simoneaux, Natalie	7/14/2025	0.4	Call with M. Dvorak and N. Simoneaux (A&M) to discuss litigation for statements and schedules
Simoneaux, Natalie	7/14/2025	2.4	Evaluate bank data for statement of financial affairs reporting
Simoneaux, Natalie	7/14/2025	2.2	Prepare creditor loads for counterparty counsel for the schedule of liabilities
Simoneaux, Natalie	7/14/2025	1.6	Create summary file of responses to various 341 questions for company preparation
Taneja, Bhanushi	7/14/2025	2.1	Identify effective dates and key terms specified in vendor supply agreements
Taneja, Bhanushi	7/14/2025	2.2	Identify and extract essential information from amendments, such as counterparties and changes made
Thomas, Izabel	7/14/2025	2.4	Extract debtor names and counter party names from contract amendments
Thomas, Izabel	7/14/2025	2.3	Examine service agreement clauses for indicators of executory performance by both parties

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Thomas, Izabel	7/14/2025	1.6	Extract amendment specifics, including participating entities and revised dates
Thomas, Izabel	7/14/2025	2.6	Assess the terms of service contracts to identify continuing obligations for both parties
Weiland, Brad	7/14/2025	0.4	Review asset schedules mapping items
Weiland, Brad	7/14/2025	0.4	Call with M. Zeiss, B. Weiland, M. Dvorak and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Weiland, Brad	7/14/2025	0.7	Review and revise contract data collection process materials
Weiland, Brad	7/14/2025	0.2	Correspond with L. Diss (K&E) and K&E team re: schedules and statements items re: purchasing contracts
Weiland, Brad	7/14/2025	0.4	Review contract data process plan for completeness and feasibility
Zakariya, Farwizah	7/14/2025	2.8	Review Joint Venture Agreements to determine effective dates and critical terms
Zakariya, Farwizah	7/14/2025	2.9	Retrieve key details from R&D Software License Agreements, such as parties involved and their addresses
Zakariya, Farwizah	7/14/2025	2.9	Review key terms in Confidentiality Agreements to determine executory status for Schedule G
Zeiss, Mark	7/14/2025	0.4	Call with M. Zeiss, B. Weiland, M. Dvorak and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Zeiss, Mark	7/14/2025	0.5	Call with M. Zeiss and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Zeiss, Mark	7/14/2025	0.6	Prepare memo re: contract review for Schedule G filing disclosures per internal request
Zeiss, Mark	7/14/2025	1.3	Review Direct Purchasing contracts for executory contract disclosures
Babbar, Swati	7/15/2025	1.6	Evaluate contracts for executory contract filing disclosures
Babbar, Swati	7/15/2025	1.8	Assess key clauses in various service agreements
Chester, Monte	7/15/2025	2.2	Analyze open accounts payable data to get a scope of potential unsecured claims valuations for schedule F disclosures
Chester, Monte	7/15/2025	2.9	Prepare consolidation of data related to payment of bankruptcy professionals for disclosure on statement of financial affairs question 11
Chester, Monte	7/15/2025	2.4	Review client information related to policies and procedures for collection of personally identifiable information for disclosure on statement of financial affairs question 16
Chowdhury, Arshia	7/15/2025	2.8	Check seller-related documentation within supply contracts to ensure accurate inclusion in executory reviews
Chowdhury, Arshia	7/15/2025	2.9	Review essential contract fields in high-priority agreements to ensure they are complete and submission-ready
Chowdhury, Arshia	7/15/2025	2.4	Identify debtor parties in vendor agreements to support precise financial disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/15/2025	0.3	Telephone conference with M. Dvorak (A&M) re: schedules and statements items including global notes, open items
Dvorak, Michael	7/15/2025	0.4	Call with M. Zeiss and M. Dvorak (A&M) and Marelli re: facilities lease for Schedule G filings disclosures
Dvorak, Michael	7/15/2025	2.4	Review asset mapping based on feedback from company regarding schedule AB
Goyal, Mehul	7/15/2025	2.3	Confirm mailing addresses and ZIP codes from vendor agreements
Goyal, Mehul	7/15/2025	2.1	Identify counterparties listed across related agreements
Goyal, Mehul	7/15/2025	1.6	Extract mailing offices of all counterparties for Schedule G records
Goyal, Mehul	7/15/2025	2.9	Locate counterparties and key clauses in vendor maintenance contracts
Gundre, Maneesh	7/15/2025	2.1	Extract billing contacts from license renewals
Gundre, Maneesh	7/15/2025	1.9	Examine lease documents to extract key dates and involved entities for noticing purposes
Gundre, Maneesh	7/15/2025	2.4	Record customer information from signed statements of work for executory disclosures
Gundre, Maneesh	7/15/2025	2.3	Identify entity names from service renewals
Gupta, Kavya	7/15/2025	2.6	Identify and note contact details and start dates in vendor supply agreements
Gupta, Kavya	7/15/2025	1.6	Extract relevant terms from purchase agreements for Schedule G disclosures
Gupta, Kavya	7/15/2025	2.4	Flag priority contracts requiring disclosure under Schedule G
Gupta, Kavya	7/15/2025	2.2	Extract and organize contractual data to support unexpired lease disclosures
Hertzberg, Julie	7/15/2025	0.5	Review status of outstanding client data for Schedules and Statements preparation
Hertzberg, Julie	7/15/2025	0.3	Call with M. Zeiss and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Jain, Heman	7/15/2025	2.1	Verify proper noticing in executory contract listings
Jain, Heman	7/15/2025	1.7	Identify and extract registered addresses from relevant documents for Schedule G filings
Jain, Heman	7/15/2025	2.4	Identify and extract debtor names from lease agreements for inclusion in Schedule G noticing
Jain, Heman	7/15/2025	2.6	Review service contract documents for terms indicating executory obligations
Kachhal, Ria	7/15/2025	2.3	Evaluate various service and lease agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	7/15/2025	2.1	Review supply, service, and purchase agreements for key legal and commercial terms
Kachhal, Ria	7/15/2025	1.7	Flag contracts missing critical details such as signatures, counterparties, or effective dates
Kachhal, Ria	7/15/2025	2.3	Review indemnity, liability, and performance obligations across high-value contracts
Kaur, Jaspreet	7/15/2025	1.6	Review service-level agreements to capture all Schedule G relevant details
Kaur, Jaspreet	7/15/2025	2.4	Extract purchase agreement terms by analyzing broader contract documentation
Kaur, Jaspreet	7/15/2025	2.2	Highlight contracts prioritized for inclusion in Schedule G executory filings
Kaur, Jaspreet	7/15/2025	2.6	Extract debtor names from lease agreements for Schedule G noticing
Pogorzelski, Jon	7/15/2025	1.4	Prepare follow up request on clarifications related to Asia payment detail datasets for SOFA 3 reporting
Pogorzelski, Jon	7/15/2025	1.1	Merge Japan, China, and Asia payment files into consolidated Asia-Pacific workbook for SOFA 3 reporting
Pogorzelski, Jon	7/15/2025	0.8	Confirm inclusion of currency field for all international transactions for upcoming disclosure of payments made in 90 days prior to filing
Pogorzelski, Jon	7/15/2025	1.3	Confirm presence of all required fields in LATAM files before initiating consolidation of payment source detail for 90 day lookback disclosure
Rybarczyk, Jodi	7/15/2025	1.6	Draft on-site meetings outline for proposal to company, including key items and contacts
Sachdeva, Dhruv	7/15/2025	2.9	Validate key contract fields in priority agreements to confirm readiness and completeness for submission
Sachdeva, Dhruv	7/15/2025	2.8	Verify presence of required fields in intercompany agreements
Sachdeva, Dhruv	7/15/2025	2.7	Verify seller-related documents to confirm inclusion in executory analysis
Sekera, Aryaki	7/15/2025	2.6	Confirm debtor affiliations from multi-party vendor agreements
Sekera, Aryaki	7/15/2025	2.7	Parse legal service agreements to locate key identification details
Sekera, Aryaki	7/15/2025	0.8	Match contract terms with associated debtor records
Sekera, Aryaki	7/15/2025	2.1	Extract signature dates from executed commercial contracts
Simoneaux, Natalie	7/15/2025	0.9	Create summary report of PRE/POST coded invoices across ERPs for schedule F
Simoneaux, Natalie	7/15/2025	2.3	Consolidate refreshed accounts payable files for the schedule of liabilities
Simoneaux, Natalie	7/15/2025	2.2	Evaluate current status of provided litigation cases to determine placement on schedule of liabilities and assets

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	7/15/2025	1.9	Analyze various government claims to report on the schedule of liabilities
Simoneaux, Natalie	7/15/2025	0.8	Update litigation outreach tracker to identify responses from various regions for the statement of financial affairs and SCH F
Simoneaux, Natalie	7/15/2025	1.7	Prepare file outlining missing data for statement of financial affairs question 7 related to litigation matters
Taneja, Bhanushi	7/15/2025	2.2	Identify and assess priority contracts for filling under Schedule G (Executory Contracts and Unexpired Leases)
Taneja, Bhanushi	7/15/2025	2.4	Review contract documentation to support executory contract disclosures
Thomas, Izabel	7/15/2025	1.3	Extract entity information from purchase agreements for inclusion in Schedule G filings
Thomas, Izabel	7/15/2025	2.2	Gather debtor entity names from purchase agreements for Schedule G filing
Thomas, Izabel	7/15/2025	2.6	Identify effective dates outlined in vendor supply agreements for Schedule G filing
Thomas, Izabel	7/15/2025	2.7	Identify relevant parties named in purchase agreements for Schedule G
Weiland, Brad	7/15/2025	0.4	Review draft global notes and analyze same
Weiland, Brad	7/15/2025	0.3	Review contract data collection and review
Weiland, Brad	7/15/2025	0.5	Review asset schedules diligence and status re: same
Weiland, Brad	7/15/2025	0.4	Prepare draft materials re: schedules and statements open items, timing considerations
Weiland, Brad	7/15/2025	0.3	Telephone conference with L. Diss (K&E), D. Heriford (K&E) re: statements and schedules
Weiland, Brad	7/15/2025	0.2	Correspond with B. Teneja (A&M), M. Zeiss (A&M) re: contract review for schedule of executory contracts
Weiland, Brad	7/15/2025	0.2	Correspond with M. Dvorak (A&M) re: diligence for statement of financial affairs 3
Zakariya, Farwizah	7/15/2025	2.3	Review property lease Agreements to ensure all necessary details are included for noticing
Zakariya, Farwizah	7/15/2025	2.4	Extract counterparty and effective date details from amendments of existing contracts
Zakariya, Farwizah	7/15/2025	2.1	Inspect seller documentation in Supply & Manufacturing Agreements to confirm inclusion in executory disclosures
Zakariya, Farwizah	7/15/2025	1.9	Review contract amendments to Technical Services Agreements to capture data required under Schedule G
Zeiss, Mark	7/15/2025	0.3	Call with M. Zeiss and J. Hertzberg (A&M) to discuss contracts for Schedule G filing disclosures
Zeiss, Mark	7/15/2025	0.6	Review supplier documents and related vendor addresses from a/p system for Schedule G filing disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	7/15/2025	0.4	Call with M. Zeiss and M. Dvorak (A&M) and Marelli re: facilities lease for Schedule G filings disclosures
Babbar, Swati	7/16/2025	2.6	Investigate commercial agreements to determine Schedule G executory contract reporting needs
Chester, Monte	7/16/2025	2.8	Perform review of organizational cart information to validate legal entity ownership aligns with statement of financial affairs question 25 disclosures
Chester, Monte	7/16/2025	2.1	Prepare analysis of off-premise storage locations in use by debtor entities for disclosure on statement of financial affairs question 20
Chester, Monte	7/16/2025	2.5	Consolidate intercompany transaction detail to calculate net balances across legal entities dating back one year for Statement of Financial Affairs question 4
Chester, Monte	7/16/2025	2.6	Prepare analysis of inventories taken by legal entity for listing on statement of financial affairs question 27
Chowdhury, Arshia	7/16/2025	2.8	Flag contract records lacking critical information like signatures, effective dates, or involved entities
Chowdhury, Arshia	7/16/2025	2.7	Confirm authorized client signatories in purchasing and service agreements to meet audit requirements
Chowdhury, Arshia	7/16/2025	2.6	Review important supply contracts for executory purposes
Dvorak, Michael	7/16/2025	2.7	Review latest open accounts payable for drafting to statements and schedules
Dvorak, Michael	7/16/2025	2.9	Review latest draft of litigation data provided by company for statements and schedules
Goyal, Mehul	7/16/2025	2.9	Record alternate notice addresses from addendum to agreements
Goyal, Mehul	7/16/2025	2.2	Record primary and secondary contact addresses of all vendors
Goyal, Mehul	7/16/2025	1.7	Review service agreements for correct commencement dates
Goyal, Mehul	7/16/2025	1.9	Flag contracts with missing execution dates or signature details
Gundre, Maneesh	7/16/2025	2.9	Identify legal entities from service agreement
Gundre, Maneesh	7/16/2025	2.2	Record legal party data from completed contract summary forms
Gundre, Maneesh	7/16/2025	1.8	Record party names in confidentiality agreements for Schedule G listing
Gundre, Maneesh	7/16/2025	1.9	Extract executed party data from vendor templates required under Schedule G
Gupta, Kavya	7/16/2025	2.8	Validate duties and agreements to see if they fall under executory criteria
Gupta, Kavya	7/16/2025	2.4	Assess contracts to support executory filings
Gupta, Kavya	7/16/2025	0.8	Review contracts to verify alignment with Schedule G guidelines

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gupta, Kavya	7/16/2025	2.9	Inspect buyer-seller contracts for inclusion in Schedule G filings
Hertzberg, Julie	7/16/2025	1.5	Perform quality check on Schedule G summary files for accuracy and completeness
Kachhal, Ria	7/16/2025	2.9	Validate contract fields in priority agreements for submission readiness
Kachhal, Ria	7/16/2025	2.8	Extract and validate debtor identification from vendor and third-party agreements
Kachhal, Ria	7/16/2025	2.6	Review contracts for critical business terms and provisions
Kaur, Jaspreet	7/16/2025	2.6	Analyze contractual terms to ensure compliance with submission requirements
Kaur, Jaspreet	7/16/2025	2.3	Evaluate contracts to classify and report executory obligations effectively
Kaur, Jaspreet	7/16/2025	2.2	Check buyer-seller agreements for appropriateness under Schedule G filings
Kaur, Jaspreet	7/16/2025	1.8	Capture amendment details including involved parties and updated terms
Pogorzelski, Jon	7/16/2025	1.9	Prepare a consolidated vendor master list using regional exports as source inputs
Pogorzelski, Jon	7/16/2025	1.2	Flag missing values to follow up with company in key columns during initial consolidation of payment files for cash disbursement reporting in SOFAs
Pogorzelski, Jon	7/16/2025	0.8	Telephone conference with B. Weiland (A&M), J. Pogorzelski (A&M) and Marelli re: disbursement detail for statement of financial affairs disclosure (B. Weiland left early)
Pogorzelski, Jon	7/16/2025	1.3	Prepare full summary of fields used from source files for SOFA 3 analysis to verify with company
Pogorzelski, Jon	7/16/2025	1.1	Consolidate duplicative vendor receiving payments to determine total aggregate amount paid in 90 day period for inclusion in SOFA 3 reporting
Pogorzelski, Jon	7/16/2025	0.2	Telephone conference with J. Pogorzelski (A&M) re: statement of financial affairs diligence re: disbursements
Pogorzelski, Jon	7/16/2025	0.2	Telephone conference with B. Weiland and J. Pogorzelski (A&M) re: statement of financial affairs diligence re: disbursements
Rybarczyk, Jodi	7/16/2025	1.4	Adjust on-site meetings outline for proposal to company based on comments
Sachdeva, Dhruv	7/16/2025	2.6	Verify client-side signatories in purchase and service agreements for execution validation
Sachdeva, Dhruv	7/16/2025	2.9	Identify incomplete contract records missing essential data such as signatures, dates, or parties
Sachdeva, Dhruv	7/16/2025	2.8	Gather key information from vendor contracts to support Schedule G preparation
Sekera, Aryaki	7/16/2025	2.9	Search contract folders to determine valid execution timelines

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Sekera, Aryaki	7/16/2025	1.4	Validate counterparty information from departmental service agreements
Sekera, Aryaki	7/16/2025	1.6	Link contract metadata with appropriate debtor entities
Sekera, Aryaki	7/16/2025	2.3	Identify debtor entities mentioned within intercompany agreements
Simoneaux, Natalie	7/16/2025	1.4	Evaluate various litigation matters to determine the current status of the case
Simoneaux, Natalie	7/16/2025	1.3	Update data relating to gifts and charitable donations for statement of financial affairs reporting
Simoneaux, Natalie	7/16/2025	1.8	Analyze refreshed accounts payable files to identify the pre/post split for schedule F
Simoneaux, Natalie	7/16/2025	2.6	Revise litigation data with regards to potential assets for schedule AB purposes
Simoneaux, Natalie	7/16/2025	0.9	Prepare load file for schedule F liabilities to report potential government litigation
Simoneaux, Natalie	7/16/2025	1.4	Update summary file detailing liabilities from Schedules D, E, and F
Taneja, Bhanushi	7/16/2025	1.9	Review evaluative provisions in multiple service agreements
Taneja, Bhanushi	7/16/2025	2.1	Evaluate key information across various purchase agreements
Taneja, Bhanushi	7/16/2025	2.8	Evaluate key information across various supply agreements
Thomas, Izabel	7/16/2025	2.7	Cross-check important contracts to ensure accurate submission data
Thomas, Izabel	7/16/2025	2.8	Identify elements of service agreements that signal the presence of executory duties
Thomas, Izabel	7/16/2025	1.4	Validate key contract details in high-priority agreements for accurate submission
Thomas, Izabel	7/16/2025	1.9	Extract effective dates from lease documents for proper schedule inclusion
Webber, Dan	7/16/2025	0.1	Correspond with Marelli regarding intercompany balances as of the petition date
Weiland, Brad	7/16/2025	0.2	Correspond with Marelli re: statements of financial affairs diligence
Weiland, Brad	7/16/2025	0.2	Correspond with K. Podzorova (PJT), S. Nitabach (PJT) re: outstanding debt figures
Weiland, Brad	7/16/2025	0.2	Telephone conference with B. Weiland and J. Pogorzelski (A&M) re: statement of financial affairs diligence re: disbursements
Weiland, Brad	7/16/2025	0.3	Correspond with J. Hertzberg (A&M) re: contract collection for schedules and statements
Weiland, Brad	7/16/2025	0.4	Prepare and revise materials re: contract data collection

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/16/2025	0.4	Prepare client materials regarding schedules and statements status and work plan to completion
Weiland, Brad	7/16/2025	0.5	Review and analyze statements and schedules open items
Weiland, Brad	7/16/2025	0.6	Telephone conference with B. Weiland (A&M), J. Pogorzelski (A&M) and Marelli re: disbursement detail for statement of financial affairs disclosure (B. Weiland left early)
Weiland, Brad	7/16/2025	0.6	Review diligence materials re: disbursements for statements of financial affairs
Zakariya, Farwizah	7/16/2025	2.2	Identify effective dates within Software Quality Assurance Agreements to support reporting requirements
Zakariya, Farwizah	7/16/2025	1.9	Review contract documentation in Technical Services Agreements to support disclosures related to executory contracts
Zakariya, Farwizah	7/16/2025	1.8	Analyze contract documents in Software Quality Assurance Agreements for identifying executory contracts for disclosure
Zakariya, Farwizah	7/16/2025	2.9	Evaluate Framework Service Agreements for key details needed in Schedule G
Zeiss, Mark	7/16/2025	2.3	Review customer contracts for documents requiring translation
Zeiss, Mark	7/16/2025	1.3	Review supplier documents for Schedule G filing disclosures
Babbar, Swati	7/17/2025	2.7	Analyze services agreements to extract key counterparties
Chester, Monte	7/17/2025	2.7	Perform review of Schedule G contracts listings to evaluate potential data gaps in the contracts collection process
Chester, Monte	7/17/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 5/31/2025 and as of the petition date
Chester, Monte	7/17/2025	1.9	Perform review of the statements and schedules PDF drafts to validate data loads are being appropriately represented
Chester, Monte	7/17/2025	2.6	Review PDF extracts of Statements of Financial affairs to ensure data is accurately being recorded on disclosure forms
Chester, Monte	7/17/2025	1.7	Perform review of the debtors balance sheet to identify long term debt positions to be listed on schedule of liabilities
Chowdhury, Arshia	7/17/2025	2.4	Pull out debtor information from lease agreements to ensure filing is accurate
Chowdhury, Arshia	7/17/2025	2.9	Review vendor contracts to verify signature authority and ensure enforceability under applicable laws
Chowdhury, Arshia	7/17/2025	2.8	Map execution dates across intercompany contracts to facilitate timeline verification and planning
Dvorak, Michael	7/17/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 5/31/2025 and as of the petition date
Dvorak, Michael	7/17/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to discuss litigation open items
Dvorak, Michael	7/17/2025	0.5	Internal call with M. Dvorak, J. Pogorzelski (A&M) re: disbursement data analysis for statement of financial affairs disclosure requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/17/2025	0.9	Working session with M. Dvorak and N. Simoneaux (A&M) to analyze litigation matters for schedules and statements
Dvorak, Michael	7/17/2025	2.3	Review analysis of disbursement data to determine listing on sofa question 3 as of July 17
Goyal, Mehul	7/17/2025	2.9	Check annexures for missing counterparty information for Schedule G disclosures
Goyal, Mehul	7/17/2025	2.8	Review vendor headquarters and branch address details for Schedule G filings
Goyal, Mehul	7/17/2025	2.9	Check execution signatures and authority to identify effective date of contract
Gundre, Maneesh	7/17/2025	1.1	Capture legal names and terms from contract exhibits
Gundre, Maneesh	7/17/2025	1.2	Review manufacturing agreements to capture timeline details, counterparties, and debtor names for filings
Gundre, Maneesh	7/17/2025	1.1	Extract supplier names and contractual obligations from signed license agreements
Gundre, Maneesh	7/17/2025	0.9	Capture counterparty address details from executed distribution agreements
Gupta, Kavya	7/17/2025	1.9	Extract terms from purchase agreements needed for Schedule G disclosures
Gupta, Kavya	7/17/2025	2.1	Identify effective dates within lease agreements
Gupta, Kavya	7/17/2025	2.3	Examine agreements to identify data necessary for Schedule G disclosures
Gupta, Kavya	7/17/2025	2.4	Evaluate agreements for key details needed in Schedule G
Kachhal, Ria	7/17/2025	2.8	Organize debtor-related contract data for Schedule G preparation
Kachhal, Ria	7/17/2025	2.7	Compile counterparty data for Schedule G tracking sheets
Kachhal, Ria	7/17/2025	2.6	Review lease documentation to extract relevant dates and schedule categories
Kaur, Jaspreet	7/17/2025	2.3	Perform a detailed review of important contracts for appropriate inclusion in Schedule G
Kaur, Jaspreet	7/17/2025	2.4	Assess agreements to extract details necessary for Schedule G disclosure
Kaur, Jaspreet	7/17/2025	1.6	Capture counterparty legal names from vendor agreements for noticing files
Kaur, Jaspreet	7/17/2025	2.6	Review agreements comprehensively to gather data needed for Schedule G
Pogorzelski, Jon	7/17/2025	0.9	Prepare follow ups on discrepancies in source data files related to 90 day disbursements for SOFA 3
Pogorzelski, Jon	7/17/2025	1.8	Convert mixed-format payment fields to uniform format for consistent reporting in statements and schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/17/2025	0.5	Internal call with M. Dvorak, J. Pogorzelski (A&M) re: disbursement data analysis for statement of financial affairs disclosure requirements
Pogorzelski, Jon	7/17/2025	1.4	Remove extraneous characters from payment counterparty names to ensure clean reporting for SOFAs
Pogorzelski, Jon	7/17/2025	1.1	Reformat payment dates across source files from company to standardize for SOFA reporting
Pogorzelski, Jon	7/17/2025	1.6	Evaluate payment counterparties to identify individuals for redaction on SOFA disclosures
Sachdeva, Dhruv	7/17/2025	2.9	Identify execution timelines across intercompany agreements for validation and scheduling
Sachdeva, Dhruv	7/17/2025	2.8	Assess signature authority in vendor agreements to ensure legal enforceability
Sachdeva, Dhruv	7/17/2025	2.7	Confirm execution signatures and signatory names on contract documents
Sekera, Aryaki	7/17/2025	2.6	Check contractor agreements for debtor and signature party references
Sekera, Aryaki	7/17/2025	2.7	Pull effective dates from confidentiality agreements tied to debtor entities
Sekera, Aryaki	7/17/2025	2.9	Align counterparties from master agreements with debtor listings
Simoneaux, Natalie	7/17/2025	1.7	Revise environmental remediation data for various debtors for schedule of liabilities
Simoneaux, Natalie	7/17/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to discuss litigation open items
Simoneaux, Natalie	7/17/2025	1.8	Revise customer advance numbers for purposes of listing on schedule F
Simoneaux, Natalie	7/17/2025	1.2	Prepare summary of open litigation matters for SOFA 7
Simoneaux, Natalie	7/17/2025	0.9	Working session with M. Dvorak and N. Simoneaux (A&M) to analyze litigation matters for schedules and statements
Simoneaux, Natalie	7/17/2025	0.9	Prepare summary of open items related to closed bank accounts for statement of financial affairs reporting
Simoneaux, Natalie	7/17/2025	2.3	Process data related to consignment stocks to prepare the statement of financial affairs
Taneja, Bhanushi	7/17/2025	0.9	Analyze amendments for high-priority information, including counterparties and alterations
Taneja, Bhanushi	7/17/2025	2.3	Review purchase agreements to determine effective dates and high-priority terms
Taneja, Bhanushi	7/17/2025	2.7	Retrieve debtor entity details contained in lease agreements
Thomas, Izabel	7/17/2025	2.6	Collect debtor entity data from vendor contracts for schedule G filing
Thomas, Izabel	7/17/2025	2.2	Examine essential agreements to ensure they are submission-ready

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Thomas, Izabel	7/17/2025	2.1	Capture counterparty details from purchase agreements for Schedule G filing
Thomas, Izabel	7/17/2025	1.8	Analyze the ongoing obligations in service agreements to assess executory status
Webber, Dan	7/17/2025	0.3	Review of intercompany balances as of 5/31/2025 provided by management
Webber, Dan	7/17/2025	0.1	Correspond with Marelli regarding intercompany balances as of the petition date
Webber, Dan	7/17/2025	0.2	Call with M. Dvorak, M. Chester, D. Webber (A&M) to discuss intercompany balances as of 5/31/2025 and as of the petition date
Weiland, Brad	7/17/2025	0.3	Review litigation items for statements and schedules disclosures
Weiland, Brad	7/17/2025	0.2	Correspond with M. Zeiss (A&M) re: contract data
Weiland, Brad	7/17/2025	0.3	Correspond with J. Hertzberg (A&M) re: contract items
Weiland, Brad	7/17/2025	0.6	Review diligence re: director and officer disclosures for statements of financial affairs
Weiland, Brad	7/17/2025	0.4	Telephone conference with B. Weiland, M. Dvorak, and N. Simoneaux (A&M) to discuss litigation open items
Weiland, Brad	7/17/2025	0.4	Prepare and revise materials re: contract data collection process
Zakariya, Farwizah	7/17/2025	2.9	Identify and note critical terms and start dates in Robotics & Automation Frameworks for Schedule G relevance
Zakariya, Farwizah	7/17/2025	2.3	Examine contract documents in Software Quality Assurance Agreements for identifying executory contracts for disclosure
Zakariya, Farwizah	7/17/2025	1.9	Review Lease Agreements to identify lessor and lessee entity details
Zakariya, Farwizah	7/17/2025	1.8	Retrieve debtor entity information from Confidentiality Agreements for reporting use
Zeiss, Mark	7/17/2025	0.9	Review Purchasing Indirect translated contracts for Schedule G filings
Zeiss, Mark	7/17/2025	1.2	Review Purchasing Direct contracts for Schedule G filings
Babbar, Swati	7/18/2025	2.9	Review counterparties and their addresses from agreements for noticing purposes
Chester, Monte	7/18/2025	2.4	Prepare and consolidate quarterly intercompany balances to develop intercompany exhibit rider
Chester, Monte	7/18/2025	1.7	Perform secondary review of creditor matrix to flag parties included in Schedule G for redaction
Chester, Monte	7/18/2025	2.1	Analyze data related to environmental litigation in which the debtor is currently engaged in for reporting on the Statement of Financial Affairs
Chester, Monte	7/18/2025	2.3	Evaluate data related to non-business revenue for Statement of Financial Affairs question 2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chowdhury, Arshia	7/18/2025	2.6	Document any contingent liabilities mentioned in contractual clauses
Chowdhury, Arshia	7/18/2025	2.9	Ensure proper referencing of annexes, exhibits, and schedules
Chowdhury, Arshia	7/18/2025	2.7	Confirm alignment of contract terms with internal policy guidelines
Dvorak, Michael	7/18/2025	2.4	Review data provided by treasury team for statement of financial affairs
Dvorak, Michael	7/18/2025	2.9	Prepare analysis of intercompany payables and receivables based on revised data from the company
Dvorak, Michael	7/18/2025	0.6	Internal working session with B. Weiland, M. Dvorak, J. Pogorzelski (A&M) re: vendor detail for 90-day prepetition disbursements for SOFA disclosures
Goyal, Mehul	7/18/2025	1.9	Collect landlord and tenant names with contact addresses for filing purposes
Goyal, Mehul	7/18/2025	2.4	Check for duplicate contracts in the contracts database
Goyal, Mehul	7/18/2025	2.9	Record summary details of counterparties for Schedule G mapping
Goyal, Mehul	7/18/2025	1.7	Register counterparty business address with ZIP codes
Gundre, Maneesh	7/18/2025	1.3	Record contact party names from agreement schedules
Gundre, Maneesh	7/18/2025	2.3	List counterparties and their mailing addresses from framework renewals
Gundre, Maneesh	7/18/2025	2.9	Extract contact details from signed reseller agreements for Schedule G listing
Gundre, Maneesh	7/18/2025	2.4	Identify lessors and lessees in rental agreements
Gupta, Kavya	7/18/2025	1.7	Examine vendor supply contracts to capture critical dates and addresses
Gupta, Kavya	7/18/2025	2.8	Validate execution signatures and authority for noticing purposes
Gupta, Kavya	7/18/2025	2.3	Determine debtor information from vendor agreements for disclosure purposes
Gupta, Kavya	7/18/2025	2.1	Identify debtor parties listed in supplier contracts for filings
Hertzberg, Julie	7/18/2025	1.4	Review status of outstanding client data for Schedules and Statements preparation
Kachhal, Ria	7/18/2025	2.1	Update internal records based on validated contract metadata
Kachhal, Ria	7/18/2025	2.4	Capture and log essential contract fields for system tracking
Kachhal, Ria	7/18/2025	2.6	Reconcile contract dates and renewal terms with system-stored values

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	7/18/2025	1.7	Map contract roles and obligations to specific business units
Kaur, Jaspreet	7/18/2025	2.3	Collate address details from executory contracts for Schedule G Prepare
Kaur, Jaspreet	7/18/2025	2.6	List contract parties from maintenance agreements for Schedule G noticing
Kaur, Jaspreet	7/18/2025	2.2	Extract debtor and counterparty names from equipment lease contracts for Schedule G noticing
Kaur, Jaspreet	7/18/2025	1.7	Obtain address information from license agreements for noticing requirements
Pogorzelski, Jon	7/18/2025	1.4	Aggregate global payment data by legal entity for court-required disclosures in statements and schedules
Pogorzelski, Jon	7/18/2025	1.7	Analyze company payment files to identify inconsistencies in legal entity identification
Pogorzelski, Jon	7/18/2025	1.3	Validate counterparty names from company payment source files for accuracy and de-duplication related to SOFA 3 disclosure
Pogorzelski, Jon	7/18/2025	1.2	Evaluate completeness of company payment records to determine any data gaps for SOFA Question 3
Pogorzelski, Jon	7/18/2025	1.3	Cross-reference European 90 day payments data against vendor master to identify noticing information for court filings
Pogorzelski, Jon	7/18/2025	1.7	Identify and document excluded disbursements by category for proper documentation of process related to SOFA disbursements disclosures
Pogorzelski, Jon	7/18/2025	0.6	Internal working session with B. Weiland, M. Dvorak, J. Pogorzelski (A&M) re: vendor detail for 90-day prepetition disbursements for SOFA disclosures
Sachdeva, Dhruv	7/18/2025	2.8	Compare extracted contract terms with standard templates to ensure consistency
Sachdeva, Dhruv	7/18/2025	2.6	Extract essential information from amended contracts, including updated parties and terms
Sachdeva, Dhruv	7/18/2025	2.9	Identify executory status of contract documents for Schedule G disclosures
Sekera, Aryaki	7/18/2025	1.3	Sort legal files to verify parties named in binding agreements
Sekera, Aryaki	7/18/2025	2.1	Compare agreement versions to validate relevant debtor assignments
Sekera, Aryaki	7/18/2025	2.6	Extract debtor names from service contracts linked to specific entities
Sekera, Aryaki	7/18/2025	2.4	Locate counterparty identifiers from approved vendor listings
Simoneaux, Natalie	7/18/2025	2.3	Identify missing information from insurance data to prepare statement of financial affairs question 7
Simoneaux, Natalie	7/18/2025	1.9	Identify threatened litigation for purposes of including on schedule F
Simoneaux, Natalie	7/18/2025	2.4	Determine the company's role as plaintiff or defendant in various litigation matters for schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	7/18/2025	1.4	Update consolidated litigation file to reflect various changes for the statements and schedules
Simoneaux, Natalie	7/18/2025	1.7	Analyze updated D&O listing to reconcile with statement of financial affairs question 25
Taneja, Bhanushi	7/18/2025	2.8	Examine amendments for high-priority information, including counterparties and alterations
Taneja, Bhanushi	7/18/2025	2.9	Evaluate key information across various lease agreements
Webber, Dan	7/18/2025	0.1	Correspond with L. Callerio, C. Brodsky, M. Dvorak (A&M) regarding 5/31/2025 intercompany matrix
Weiland, Brad	7/18/2025	0.2	Correspond with Marelli, T. Simion (A&M) re: statements and schedules progress to completion
Weiland, Brad	7/18/2025	0.2	Correspond with J. Pogorzelski (A&M) re: preparation of statements of financial affairs
Weiland, Brad	7/18/2025	0.3	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re: statements of financial affairs diligence
Weiland, Brad	7/18/2025	0.6	Internal working session with B. Weiland, M. Dvorak, J. Pogorzelski (A&M) re: vendor detail for 90-day prepetition disbursements for SOFA disclosures
Weiland, Brad	7/18/2025	0.6	Review open items re: schedules and statements diligence
Weiland, Brad	7/18/2025	0.6	Review open items re: statements diligence
Weiland, Brad	7/18/2025	0.4	Correspond with K&E team re: contract data collection process
Zakariya, Farwizah	7/18/2025	2.6	Retrieve key details of term closure from termination agreements
Zakariya, Farwizah	7/18/2025	1.3	Evaluate Supply Agreements to identify effective dates and counterparty details
Zakariya, Farwizah	7/18/2025	2.3	Analyze contract annexures to determine effective dates of software agreements
Zakariya, Farwizah	7/18/2025	2.7	Identify key details of all parties involved and term validity of Purchase Agreements
Zeiss, Mark	7/18/2025	0.4	Review Purchasing Direct contracts vs known Vendor addresses for Schedule G filings
Zeiss, Mark	7/18/2025	2.1	Review Purchasing Direct contracts for executory contracts disclosures
Dvorak, Michael	7/19/2025	0.6	Prepare litigation outreach correspondence for missing data required for statements and schedules
Dvorak, Michael	7/19/2025	2.9	Prepare draft of global notes for statements and schedules filing
Hertzberg, Julie	7/19/2025	2.4	Perform quality check on Schedule G summary files for accuracy and completeness
Sekera, Aryaki	7/19/2025	2.6	Verify signature parties from scanned vendor contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Sekera, Aryaki	7/19/2025	2.1	Review executed agreements to pull counterparty contact details
Sekera, Aryaki	7/19/2025	1.4	Analyze contractual records to extract effective dates and relevant parties
Sekera, Aryaki	7/19/2025	2.7	Reconcile terms in archived contracts with current debtor disclosures
Weiland, Brad	7/19/2025	0.3	Review claims items for schedules of liabilities
Weiland, Brad	7/19/2025	0.2	Correspond with M. Zeiss (A&M), J. Hertzberg (A&M) re: contract diligence
Weiland, Brad	7/19/2025	0.2	Correspond with E. Swager (K&E) re: contract collection process
Weiland, Brad	7/19/2025	0.2	Correspond with D. Shiffman (A&M) re: schedules of liabilities diligence
Weiland, Brad	7/19/2025	0.4	Review draft global notes for accuracy and completeness
Zeiss, Mark	7/19/2025	2.2	Review translated Direct Purchasing contracts for Schedule G filings
Zeiss, Mark	7/19/2025	2.3	Review translated Legal contracts for Schedule G filings
Chowdhury, Arshia	7/20/2025	2.9	Validate key contract fields in priority agreements to confirm completeness for submission
Chowdhury, Arshia	7/20/2025	2.8	Determine debtor entities within vendor contracts for executory filings
Chowdhury, Arshia	7/20/2025	2.7	Verify supply agreements to confirm inclusion in executory analysis
Gundre, Maneesh	7/20/2025	2.1	Analyze high-priority contracts to determine key fields for executory reporting
Gundre, Maneesh	7/20/2025	2.1	List legal entity names and addresses from executed onboarding agreements for noticing purposes
Gundre, Maneesh	7/20/2025	2.3	Record effective dates and contract parties from agreement annexures
Gundre, Maneesh	7/20/2025	2.2	Extract key details from amendments, including debtor entity, counterparties and mailing addresses
Kachhal, Ria	7/20/2025	2.7	Confirm presence of complete exhibit references and attachments
Kachhal, Ria	7/20/2025	2.9	Highlight contracts missing mandatory fields required for submission or filing
Kachhal, Ria	7/20/2025	0.4	Review vendor agreements to extract debtor and counterparty details
Kachhal, Ria	7/20/2025	2.3	Confirm presence of both debtor and counterparty in each document
Sachdeva, Dhruv	7/20/2025	2.1	Assess signature sections to validate execution by appropriately authorized individuals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Sachdeva, Dhruv	7/20/2025	2.2	Identify key contract terms from supply and service agreements for tracking
Sachdeva, Dhruv	7/20/2025	2.1	Capture amendment details including updated terms and involved parties
Sachdeva, Dhruv	7/20/2025	2.2	Confirm completeness of annexes, exhibits, and supplementary materials referenced in contracts
Zakariya, Farwizah	7/20/2025	1.6	Analyze amendments to Technical Services Agreements to identify counterparties and implications for executory classification
Zakariya, Farwizah	7/20/2025	2.1	Examine Settlement Agreements to retrieve key details on all parties involved
Zakariya, Farwizah	7/20/2025	2.3	Identify Debtor Entity details in Service Agreements
Zakariya, Farwizah	7/20/2025	2.9	Review Non Disclosure Agreements for key details required in Schedule G
Zeiss, Mark	7/20/2025	2.1	Review direct purchasing contracts for Schedule G filings
Babbar, Swati	7/21/2025	1.6	Review active contracts for Schedule G filings
Babbar, Swati	7/21/2025	1.3	Check noticing provisions for executory contract disclosures
Bhardwaj, Shikha	7/21/2025	2.1	Extract significant provisions such as effective dates with proper format from supply agreements
Bhardwaj, Shikha	7/21/2025	1.7	Scan and retrieve essential contract information for Schedule G purposes
Bhardwaj, Shikha	7/21/2025	2.4	Examine contracts to identify executory agreements for disclosure purposes
Bhardwaj, Shikha	7/21/2025	2.6	Extract significant provisions such as effective dates from lease agreements
Chester, Monte	7/21/2025	1.3	Prepare initial email diligence request follow ups related to various Statement of Financial affairs open items
Chester, Monte	7/21/2025	2.2	Perform review of disbursement for a quality control review of statement of financial affairs question 3
Chester, Monte	7/21/2025	2.4	Perform translation of vendor parties across vendor master detail to ensure all parties are captured in the latest creditor matrix for adequate notice
Chester, Monte	7/21/2025	2.9	Discuss with internal counsel to identify domain names under ownership of debtor entities for reporting on the schedule of assets
Chester, Monte	7/21/2025	2.8	Review schedule AB load material to against debtors balance sheet to reconcile variances
Chowdhury, Arshia	7/21/2025	2.9	Extract parties and addresses from service contracts for Schedule G noticing requirements
Chowdhury, Arshia	7/21/2025	2.8	Extract counterparties and debtor entities from contracts for Schedule G noticing purposes
Chowdhury, Arshia	7/21/2025	2.7	Review vendor supply contracts held by debtor entities and capture relevant party details

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/21/2025	0.9	Working session with M. Dvorak and N. Simoneaux (A&M) to resolve issues related to ownership of various filing entities for schedules and statements
Dvorak, Michael	7/21/2025	1.1	Review revised intercompany balance detail for statements and schedules
Dvorak, Michael	7/21/2025	1.1	Prepare communication regarding retained professional payments related to statement question 11
Dvorak, Michael	7/21/2025	2.1	Revise statement question 25 based on discussions
Dvorak, Michael	7/21/2025	1.9	Review revised insider payment detail for statement question 4
Dvorak, Michael	7/21/2025	1.6	Prepare list of open items for company accounting team
Dvorak, Michael	7/21/2025	1.3	Review revised tax audit data for schedule of liabilities
Dvorak, Michael	7/21/2025	1.2	Prepare open items related to statements and schedules as of July 21
Dvorak, Michael	7/21/2025	0.7	Discussion with M. Dvorak and J. Rybarczyk (A&M) regarding MOR open items and next steps
Gundre, Maneesh	7/21/2025	2.1	Review licensing and R&D software agreements to extract data required under Schedule G
Gundre, Maneesh	7/21/2025	2.3	Prepare Schedule G filing from contract documents
Gundre, Maneesh	7/21/2025	2.1	Assess contracts for Schedule G filings of active contracts
Gundre, Maneesh	7/21/2025	2.2	Extract details of parties in engineering contracts
Gupta, Kavya	7/21/2025	1.3	Scan lease agreements to extract key information components
Gupta, Kavya	7/21/2025	1.9	Review amended agreements to extract updated terms and parties involved
Gupta, Kavya	7/21/2025	2.7	Analyze lease agreements to pull debtor entity details for disclosure
Gupta, Kavya	7/21/2025	2.9	Evaluate counterparties and their addresses in lease documents
Hertzberg, Julie	7/21/2025	0.5	Call with M. Zeiss and J. Hertzberg (A&M) to discuss Purchasing contracts review for Schedule G filing disclosures
Hertzberg, Julie	7/21/2025	0.3	Call with M. Zeiss and J. Hertzberg (A&M) to discuss refine Purchasing contracts review for Schedule G filing disclosures
Hertzberg, Julie	7/21/2025	2.7	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/21/2025	1.7	Review drafts of Schedules and Statements A/B
Jain, Heman	7/21/2025	2.6	Locate and extract registered addresses from supporting documents for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Jain, Heman	7/21/2025	2.4	Review service contracts for terms indicating executory obligations
Jain, Heman	7/21/2025	2.1	Identify and extract debtor names from lease agreements for Schedule G noticing
Jain, Heman	7/21/2025	1.8	Capture mailing addresses and commencement dates from supplier contracts
Kachhal, Ria	7/21/2025	2.8	Analyze contract metadata to verify completeness and consistency across systems
Kachhal, Ria	7/21/2025	2.6	Validate signature blocks to ensure execution by authorized representatives
Kachhal, Ria	7/21/2025	2.7	Extract and log termination rights and renewal options from key contracts
Kaur, Jaspreet	7/21/2025	2.3	Gather debtor entity names listed in master lease schedules for Schedule G purposes
Kaur, Jaspreet	7/21/2025	2.4	Record counterparty addresses from rental agreements for noticing requirements
Kaur, Jaspreet	7/21/2025	2.8	Obtain counterparty addresses from service contracts for noticing files
Kaur, Jaspreet	7/21/2025	1.4	Extract legal names and addresses included in third-party lease agreements
Pogorzelski, Jon	7/21/2025	1.7	Flag internal bank transfers for exclusion from SOFA 3 disclosures
Pogorzelski, Jon	7/21/2025	1.8	Reformat vendor names across source files for uniformity and duplicate consolidation
Pogorzelski, Jon	7/21/2025	1.6	Standardize payment data across global exports for consistency in SOFA disclosures
Pogorzelski, Jon	7/21/2025	1.6	Merge all regional payment files into a master SOFA 3 workbook for full analysis of historical disbursements for statements and schedules
Pogorzelski, Jon	7/21/2025	1.4	Consolidate counterparties receiving multiple payments to calculate aggregate amounts for SOFA reporting
Pogorzelski, Jon	7/21/2025	1.3	Determine whether payments to individuals are related to payroll or expense reimbursements for SOFA payment reporting
Pogorzelski, Jon	7/21/2025	1.1	Identify all restructuring professional firms in payment files to prevent duplicative reporting on SOFA 3 and SOFA 11
Rybarczyk, Jodi	7/21/2025	2.4	Refine proposed legal entity mapping from the company's IP schedules
Rybarczyk, Jodi	7/21/2025	0.7	Discussion with M. Dvorak and J. Rybarczyk (A&M) regarding MOR open items and next steps
Sachdeva, Dhruv	7/21/2025	2.6	Extract key details from amended contracts, focusing on updated parties and terms
Sachdeva, Dhruv	7/21/2025	2.7	Ensure required fields and metadata are present in key agreements for successful filing and submission
Sachdeva, Dhruv	7/21/2025	2.9	Extract and validate effective dates in lease agreements for accurate scheduling and internal tracking

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Saraf, Nancy	7/21/2025	2.9	Evaluate contract documentation to support disclosure related to executory contracts
Saraf, Nancy	7/21/2025	1.8	Extract counterparties from service agreements for Schedule G records
Saraf, Nancy	7/21/2025	1.9	Identify counterparties and their addresses from documents for noticing purposes
Saraf, Nancy	7/21/2025	2.3	Assess contractual records to get necessary details for Schedule G submission
Sekera, Aryaki	7/21/2025	1.4	Confirm debtor associations through lease and rent agreements
Sekera, Aryaki	7/21/2025	2.3	Validate effective timelines from service contract records
Sekera, Aryaki	7/21/2025	2.6	Identify contracting parties from departmental purchase agreements
Sekera, Aryaki	7/21/2025	2.4	Extract debtor references from intercompany arrangements
Selvam, Sagar	7/21/2025	2.1	Identify executory status in contract documents to extract details for Schedule G disclosures
Selvam, Sagar	7/21/2025	2.1	Review manufacturing contracts to extract effective terms and parties involved
Selvam, Sagar	7/21/2025	2.2	Extract and review critical terms from service agreements to ensure alignment with disclosure requirements
Selvam, Sagar	7/21/2025	2.3	Verify completeness of counterparty data in scanned contract sets
Simoneaux, Natalie	7/21/2025	2.8	Update responses for statement of financial affairs question 7 to reflect litigation updates
Simoneaux, Natalie	7/21/2025	2.3	Analyze company organizational structure for the statement of financial affairs
Simoneaux, Natalie	7/21/2025	1.6	Identify the nature of business for any entities owned by a filing debtor for SOFA 25
Simoneaux, Natalie	7/21/2025	0.9	Working session with M. Dvorak and N. Simoneaux (A&M) to resolve issues related to ownership of various filing entities for schedules and statements
Simoneaux, Natalie	7/21/2025	1.9	Prepare analysis of losses on property for the statement of financial affairs
Taneja, Bhanushi	7/21/2025	2.8	Review and verify contracts for accurate filling in Schedule G filings of active agreements
Taneja, Bhanushi	7/21/2025	2.1	Assess noticing for executory contract disclosures
Thomas, Izabel	7/21/2025	2.2	Retrieve entity-related data from purchase contracts for Schedule G filing
Thomas, Izabel	7/21/2025	2.1	Capture details of amendments such as involved parties and updated timelines
Thomas, Izabel	7/21/2025	2.2	Capture effective dates and major terms listed in vendor supply contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Thomas, Izabel	7/21/2025	2.1	Pull amendment data including involved parties and key modifications
Webber, Dan	7/21/2025	0.1	Correspond with M. Dvorak (A&M) regarding customer support balances by legal entity
Weiland, Brad	7/21/2025	0.8	Prepare materials re: contract data collection and process plan
Weiland, Brad	7/21/2025	0.5	Review data for statements of financial affairs
Weiland, Brad	7/21/2025	0.4	Review consignment goods data for schedules and statements
Weiland, Brad	7/21/2025	1.3	Revise draft global notes for schedules and statements
Weiland, Brad	7/21/2025	0.2	Correspond with Marelli re: statements of financial affairs diligence
Weiland, Brad	7/21/2025	0.2	Correspond with Marelli re: contracts data collection, open items
Weiland, Brad	7/21/2025	0.8	Review statement of financial affairs disclosure materials
Weiland, Brad	7/21/2025	0.3	Correspond with Marelli re: open schedules and statements data
Weiland, Brad	7/21/2025	0.4	Correspond with Marelli re: open items for schedules and statements
Weiland, Brad	7/21/2025	0.4	Prepare and revise materials re: historical transfer disclosures for schedules and statements
Weiland, Brad	7/21/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re: asset schedules
Zakariya, Farwizah	7/21/2025	1.8	Review legal documents such as License and R&D Software Agreements to capture service provisions, revision history, and executory elements for disclosure compliance
Zakariya, Farwizah	7/21/2025	2.2	Evaluate ICT Security Frameworks to identify information required for Schedule G classification
Zakariya, Farwizah	7/21/2025	2.7	Inspect Manufacturing Agreements for buyer-seller relationships, effective terms, and debtor entity details
Zakariya, Farwizah	7/21/2025	2.1	Extract effective dates and contractual parties from Lease Agreements for Schedule G filings
Zeiss, Mark	7/21/2025	0.3	Call with M. Zeiss and J. Hertzberg (A&M) to discuss refine Purchasing contracts review for Schedule G filing disclosures
Zeiss, Mark	7/21/2025	0.5	Call with M. Zeiss and J. Hertzberg (A&M) to discuss Purchasing contracts review for Schedule G filing disclosures
Zeiss, Mark	7/21/2025	0.5	Review direct purchasing contracts for Schedule G filings
Zeiss, Mark	7/21/2025	0.8	Review new contracts from company SharePoint site for Schedule G filings
Zeiss, Mark	7/21/2025	2.7	Review Marelli contract descriptions for Schedule G filing disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Babbar, Swati	7/22/2025	1.4	Review contracts to ascertain counterparties and their addresses for noticing purposes
Babbar, Swati	7/22/2025	1.8	Extract mailing addresses from supplier contracts for Schedule G filings
Bhardwaj, Shikha	7/22/2025	2.4	Prepare Schedule G contracts filings with proper noticing information
Bhardwaj, Shikha	7/22/2025	1.7	Examine buyer-seller contracts to identify executory agreements for Schedule G filings
Bhardwaj, Shikha	7/22/2025	2.3	Evaluate lease agreements to extract counterparty details and contractual terms
Bhardwaj, Shikha	7/22/2025	2.2	Evaluate important terms within various service contracts
Chester, Monte	7/22/2025	2.7	Analyze surety bond data to be included on schedule of secured liabilities
Chester, Monte	7/22/2025	2.3	Perform update of internal database system to flag parties subject to redaction in the statements and schedules
Chester, Monte	7/22/2025	2.1	Review Schedule AB bridge summary mapping to balance sheet to identify potential data gaps
Chester, Monte	7/22/2025	1.2	Office conference with B. Weiland (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re: schedules and statements
Chester, Monte	7/22/2025	1.1	Prepare task list of open statements and schedules diligence items prior to circulation of final draft
Chester, Monte	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Chester, Monte	7/22/2025	0.4	Participate in discussion with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, N. Simoneaux (A&M) and L. Diss (K&E) to outline open items regarding schedules and statements
Chowdhury, Arshia	7/22/2025	2.9	Extract party and address information from contracts for Schedule G noticing coordination
Chowdhury, Arshia	7/22/2025	2.8	Review vendor contracts held by multiple debtors and identify parties for noticing use
Chowdhury, Arshia	7/22/2025	2.4	Identify counterparties from contracts related to executory obligations for Schedule G
Dvorak, Michael	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Dvorak, Michael	7/22/2025	0.4	Call with M. Dvorak, D. Webber (A&M) regarding intercompany balances as of 5/31/2025
Dvorak, Michael	7/22/2025	1.2	Review borrower and guarantor information related to secured debt for listing on schedule of liabilities
Dvorak, Michael	7/22/2025	2.7	Review secured debt schedule for schedule of liabilities listing
Dvorak, Michael	7/22/2025	2.8	Revise intercompany balance data based on discussions with company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/22/2025	1.9	Prepare latest insider data based on company comments as of July 22
Dvorak, Michael	7/22/2025	1.2	Office conference with B. Weiland (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re: schedules and statements
Dvorak, Michael	7/22/2025	1.2	Prepare for discussion with company accounting team
Dvorak, Michael	7/22/2025	0.4	Participate in discussion with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, N. Simoneaux (A&M) and L. Diss (K&E) to outline open items regarding schedules and statements
Gundre, Maneesh	7/22/2025	2.8	Prepare Schedule G active contracts filings including noticing information
Gundre, Maneesh	7/22/2025	2.3	Capture customer data from distribution agreements
Gundre, Maneesh	7/22/2025	1.9	Capture debtor entities from signed master agreements
Gundre, Maneesh	7/22/2025	1.9	Review noticing for executory contract disclosures
Gupta, Kavya	7/22/2025	2.8	Identify priority contracts that require Schedule G classification
Gupta, Kavya	7/22/2025	2.7	Extract critical provisions from amendments involving counterparty changes
Gupta, Kavya	7/22/2025	1.9	Study vendor agreements to gather vendor-specific information for noticing purposes
Gupta, Kavya	7/22/2025	1.3	Review contract language to support classification under executory disclosures
Hertzberg, Julie	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Hertzberg, Julie	7/22/2025	2.7	Review drafts of liabilities schedules
Hertzberg, Julie	7/22/2025	1.6	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/22/2025	1.7	Review and provide comments re: 90 day payment files
Hertzberg, Julie	7/22/2025	1.7	QC review of draft Statements of Financial Affairs
Jain, Heman	7/22/2025	1.8	Review contract amendments to identify changes related to counterparty responsibilities
Jain, Heman	7/22/2025	1.9	Capture amendment effective dates from amendment agreements
Jain, Heman	7/22/2025	2.4	Record key terms and start dates from supplier contracts
Jain, Heman	7/22/2025	2.7	Flag agreements that are non-contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	7/22/2025	2.6	Cross-reference agreement lists to identify unmatched debtor records
Kachhal, Ria	7/22/2025	2.8	Extract counterparty data from amendments and supplementary documents
Kachhal, Ria	7/22/2025	2.3	Document counterparty details across grouped contract files
Kachhal, Ria	7/22/2025	0.7	Validate contract metadata for inclusion in Schedule G filings
Kaur, Jaspreet	7/22/2025	1.7	Extract registered addresses from property lease contracts
Kaur, Jaspreet	7/22/2025	2.1	Collect Lessor names and addresses from equipment lease agreements
Kaur, Jaspreet	7/22/2025	2.4	Collate debtor and counterparty details from facility lease contracts
Kaur, Jaspreet	7/22/2025	2.6	Capture address details from supplier contracts for noticing documentation
Pogorzelski, Jon	7/22/2025	1.4	Prepare summary output of clean vendor list with standardized names and payments made in 90 days for SOFA 3 reporting
Pogorzelski, Jon	7/22/2025	0.4	Participate in discussion with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, N. Simoneaux (A&M) and L. Diss (K&E) to outline open items regarding schedules and statements
Pogorzelski, Jon	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Pogorzelski, Jon	7/22/2025	1.1	Prepare outreach to China regional lead regarding missing payment details across source files for SOFA 3 reporting
Pogorzelski, Jon	7/22/2025	1.1	Spot-check payments from consolidated payment file to source files for accuracy of SOFA 3 reporting
Pogorzelski, Jon	7/22/2025	1.2	Coordinate with Turkey finance team to obtain missing payment counterparty names for SOFA 3 reporting
Pogorzelski, Jon	7/22/2025	1.3	Consolidate all fields from company payment source files with discrepancies for follow up
Pogorzelski, Jon	7/22/2025	1.4	Document open data gaps by region related to SOFA 3 payment details for management awareness
Pogorzelski, Jon	7/22/2025	1.6	Cross-check payments on SOFA 3 against insider list to remove duplicative disclosures
Pogorzelski, Jon	7/22/2025	1.8	Aggregate outstanding questions by region related to SOFA 3 payment disclosures to streamline outreach efforts
Rybarczyk, Jodi	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Rybarczyk, Jodi	7/22/2025	1.2	Office conference with B. Weiland (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re: schedules and statements
Rybarczyk, Jodi	7/22/2025	0.4	Participate in discussion with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, N. Simoneaux (A&M) and L. Diss (K&E) to outline open items regarding schedules and statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/22/2025	2.7	Prepare updates to petition date cash to account for additional accounts identified
Sachdeva, Dhruv	7/22/2025	2.6	Record debtor names and addresses from distribution agreements for Schedule G disclosure
Sachdeva, Dhruv	7/22/2025	2.7	Capture counterparty information from transportation service agreements for noticing purposes
Sachdeva, Dhruv	7/22/2025	2.9	Extract debtor and lessor names from capital lease agreements for Schedule G preparation
Saraf, Nancy	7/22/2025	1.4	Examine buyer agreements for Schedule G executory contracts filing purposes
Saraf, Nancy	7/22/2025	1.7	Assess agreements for classification and disclosure of executory contracts
Saraf, Nancy	7/22/2025	2.7	Review intercompany agreements to identify start dates and key contractual obligations
Saraf, Nancy	7/22/2025	2.8	Scan and extract important contract details for use in Schedule G
Sekera, Aryaki	7/22/2025	2.6	Map counterparties from service proposals to formal contracts
Sekera, Aryaki	7/22/2025	2.7	Examine confidentiality agreements to extract effective terms
Sekera, Aryaki	7/22/2025	2.2	Review contracts documents for executory contracts disclosures
Sekera, Aryaki	7/22/2025	1.3	Compare counterparty data across multiple contract versions
Selvam, Sagar	7/22/2025	2.2	Extract contract party details in service agreements that indicate executory duties
Selvam, Sagar	7/22/2025	2.2	Extract details from lease and vendor agreements to identify parties and terms with executory obligations for noticing purposes
Selvam, Sagar	7/22/2025	2.3	Capture party details from software license contracts for noticing requirements
Selvam, Sagar	7/22/2025	2.1	Record debtor names and addresses from distribution agreements for Schedule G filings
Shiffman, David	7/22/2025	0.6	Correspond regarding customer advances and corresponding entities
Simoneaux, Natalie	7/22/2025	1.6	Prepare excel summary of borrowers and guarantors for scheduled debt
Simoneaux, Natalie	7/22/2025	1.8	Update entity ownership percentages per updated company records for the statement of financial affairs
Simoneaux, Natalie	7/22/2025	0.4	Participate in discussion with B. Weiland, M. Dvorak, J. Pogorzelski, M. Chester, N. Simoneaux (A&M) and L. Diss (K&E) to outline open items regarding schedules and statements
Simoneaux, Natalie	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Simoneaux, Natalie	7/22/2025	0.9	Consolidate data sources for statement of financial affairs question 10 to display losses related to property

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	7/22/2025	1.2	Office conference with B. Weiland (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re: schedules and statements
Simoneaux, Natalie	7/22/2025	1.4	Prepare summary of liabilities for company review to reflect scheduled liabilities
Simoneaux, Natalie	7/22/2025	1.4	Analyze data regarding company debt to prepare the schedule of liabilities
Simoneaux, Natalie	7/22/2025	2.2	Analyze organizational chart to determine the debt borrowers and guarantors for the schedule of liabilities
Taneja, Bhanushi	7/22/2025	1.2	Review contracts for accurate filling in Schedule G filings of active agreements
Taneja, Bhanushi	7/22/2025	2.9	Review and extract mailing addresses from documents for Schedule G filings
Taneja, Bhanushi	7/22/2025	1.8	Update executory contract disclosures to reflect accurate noticing addresses
Thomas, Izabel	7/22/2025	2.9	Identify key contracts details needed for Schedule G reporting on executory agreements
Thomas, Izabel	7/22/2025	1.6	Capture major details found within purchase contracts
Thomas, Izabel	7/22/2025	1.9	Identify important provisions across supply agreements
Thomas, Izabel	7/22/2025	2.3	Gather relevant contract content to support executory filing
Webber, Dan	7/22/2025	0.4	Call with M. Dvorak, D. Webber (A&M) regarding intercompany balances as of 5/31/2025
Weiland, Brad	7/22/2025	0.4	Review open items re: schedules and statements data requests
Weiland, Brad	7/22/2025	0.7	Review diligence for statements of financial affairs
Weiland, Brad	7/22/2025	0.2	Correspond with M. Zeiss (A&M) re: contract data review
Weiland, Brad	7/22/2025	0.2	Correspond with M. Dvorak (A&M) re: open items for schedules and statements
Weiland, Brad	7/22/2025	0.3	Correspond with L. Diss (K&E) and G. Gannon (K&E) re: liabilities schedules
Weiland, Brad	7/22/2025	0.6	Review and analyze debt data for schedules of liabilities
Weiland, Brad	7/22/2025	1.2	Office conference with B. Weiland (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M) re: schedules and statements
Weiland, Brad	7/22/2025	0.4	Correspond with Marelli re: insider transfer disclosures
Weiland, Brad	7/22/2025	0.4	Review asset schedules data for accuracy and completeness
Weiland, Brad	7/22/2025	0.3	Correspond with J. Hertzberg (A&M) re: schedules and statements status and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/22/2025	0.2	Correspond with Marelli re: schedules and statements data
Weiland, Brad	7/22/2025	0.2	Correspond with J. Pogorzelski (A&M) re: statements of financial affairs data
Weiland, Brad	7/22/2025	0.2	Correspond with Marelli re: schedules diligence
Zakariya, Farwizah	7/22/2025	2.1	Assess Framework Service Agreements for essential clauses, effective periods, and counterparties supporting proper reporting under Schedule G
Zakariya, Farwizah	7/22/2025	1.7	Extract effective dates, and contractual parties from Lease Agreements to support unexpired lease tracking and Schedule G filings
Zakariya, Farwizah	7/22/2025	2.8	Review Data Processing Agreements for terms indicating executory obligations
Zakariya, Farwizah	7/22/2025	2.3	Examine Non Disclosure Agreements to identify counterparty details
Zeiss, Mark	7/22/2025	1.8	Review direct purchasing contracts for Schedule G filings
Zeiss, Mark	7/22/2025	0.4	Telephone conference with J. Hertzberg, M. Zeiss, M. Dvorak, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to discuss workstream progress related to contract collection
Zeiss, Mark	7/22/2025	1.4	Revise contracts data points from the contract review team for Schedule G executory contract filings
Zeiss, Mark	7/22/2025	2.4	Review contracts data points from the contract review team for Schedule G executory contract filings
Babbar, Swati	7/23/2025	2.7	Identify noticing provisions across various supply agreements
Bhardwaj, Shikha	7/23/2025	1.7	Identify notice terms across various supply contracts for reporting needs
Bhardwaj, Shikha	7/23/2025	2.6	Evaluate agreements to ensure proper executory contract filing disclosures
Bhardwaj, Shikha	7/23/2025	2.1	Retrieve debtor information from vendor agreements for Schedule G reporting
Bhardwaj, Shikha	7/23/2025	2.3	Review contracts to identify counterparties and their addresses for noticing purposes
Chester, Monte	7/23/2025	1.5	Prepare Statement of Financial Affairs 29 leveraging the directors and officers listings from the past hear to identify terminated parties to include in formal court disclosures
Chester, Monte	7/23/2025	2.6	Perform analysis of debt documents to consolidate data for listing on secured liabilities Schedule D
Chester, Monte	7/23/2025	2.5	Prepare update to SOFA 29 leveraging former employee creditor data to flag termination dates and appropriate position descriptions
Chester, Monte	7/23/2025	2.4	Perform update of Statement of Financial Affairs 20 to list warehouse locations in which company is storing furniture, fixtures and equipment which fall outside of standard practice business locations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Chmelik, Charlie	7/23/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Chmelik, Charlie	7/23/2025	1.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chmelik, Charlie	7/23/2025	1.6	Revise contract details for Schedule G filings per internal comments
Chowdhury, Arshia	7/23/2025	2.7	Review commercial agreements to capture counterparties for noticing purposes
Chowdhury, Arshia	7/23/2025	2.8	Review contract documents to extract parties and related noticing details
Chowdhury, Arshia	7/23/2025	2.6	Identify buyer and seller parties from contracts for Schedule G entry use
Dvorak, Michael	7/23/2025	2.6	Prepare work plan for in person meetings
Dvorak, Michael	7/23/2025	2.2	Prepare responses to A&M team regarding open statements and schedules questions
Dvorak, Michael	7/23/2025	1.9	Review secured debt schedule prepared as of July 23 for inclusion in the schedule of liabilities
Gorashchenko, Benjamin	7/23/2025	1.6	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	7/23/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	7/23/2025	2.4	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	7/23/2025	2.9	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Goyal, Mehul	7/23/2025	2.8	Capture debtor legal names and entity types for Schedule G mapping
Goyal, Mehul	7/23/2025	2.9	Record agreement start and renewal dates from lease schedules for Schedule G filings
Goyal, Mehul	7/23/2025	2.9	Record counterparties and their full noticing addresses with ZIP codes
Gundre, Maneesh	7/23/2025	1.8	Capture counterparties and addresses from schedules
Gundre, Maneesh	7/23/2025	2.9	Record parties and notice delivery addresses from executed service agreements
Gundre, Maneesh	7/23/2025	1.9	Identify contact parties and notice addresses from executed agreement
Gundre, Maneesh	7/23/2025	2.2	Identify key counterparties in license agreements for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gupta, Kavya	7/23/2025	2.3	Review major R&D software agreements to extract disclosure-sensitive clauses
Gupta, Kavya	7/23/2025	1.9	Evaluate important terms across different supply-side agreements relevant for noticing
Gupta, Kavya	7/23/2025	2.6	Assess buyer-seller agreements to confirm executory contract status for filings
Gupta, Kavya	7/23/2025	2.1	Analyze terms across purchase agreements to capture reporting-relevant data
Hertzberg, Julie	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Hertzberg, Julie	7/23/2025	2.1	QC review of draft Statements of Financial Affairs
Jain, Heman	7/23/2025	1.8	Identify key terms from contract documents for Schedule G preparation
Jain, Heman	7/23/2025	2.6	Examine agreements to identify and categorize as contracts or non-contracts
Jain, Heman	7/23/2025	2.1	Review service-level agreements to gather all relevant details for Schedule G
Jain, Heman	7/23/2025	2.3	Capture debtor entities in the intercompany agreements
Kachhal, Ria	7/23/2025	0.9	Confirm presence of counterparty fields across priority contract batches
Kachhal, Ria	7/23/2025	1.7	Cross-check agreement files with entity master sheet
Kachhal, Ria	7/23/2025	2.9	Capture and list counterparty names from partial uploads
Kachhal, Ria	7/23/2025	2.6	Review amendments and related documents to extract names for Schedule G filings
Kaur, Jaspreet	7/23/2025	1.6	Record debtor entity legal names listed in lease contracts
Kaur, Jaspreet	7/23/2025	2.6	Gather complete address data from service agreements for Schedule G filings
Kaur, Jaspreet	7/23/2025	1.8	Extract counterparty details from equipment rental agreements
Kaur, Jaspreet	7/23/2025	2.9	Obtain counterparty contact details from site license agreements
Marks, Thomas	7/23/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	7/23/2025	0.7	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/23/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	7/23/2025	0.4	Review purchase agreement contracts for executory contracts disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	7/23/2025	2.3	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	7/23/2025	1.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Pogorzelski, Jon	7/23/2025	1.1	Map company system legal entity codes to appropriate debtor for SOFA 3 reporting
Pogorzelski, Jon	7/23/2025	1.1	Telephone conference between B. Weiland, J. Pogorzelski (A&M) re: SOFA 3 disbursement source analysis
Pogorzelski, Jon	7/23/2025	1.6	Log all changes made during clean-up of source payment files for sign off from company on process for SOFA reporting
Pogorzelski, Jon	7/23/2025	1.1	Perform spot checks of random vendors for payment validity and completeness for SOFA 3 disclosures
Pogorzelski, Jon	7/23/2025	1.3	Analyze total disclosed disbursements by entity to confirm 90-day completeness for SOFA 3
Pogorzelski, Jon	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Pogorzelski, Jon	7/23/2025	1.3	Standardize historical payment data from different countries for SOFA 3 reporting
Pogorzelski, Jon	7/23/2025	1.9	Aggregate consolidated payment counterparty detail for noticing and reporting on statements and schedules
Pogorzelski, Jon	7/23/2025	1.4	Analyze company payment exports for completeness of required SOFA 3 data fields
Pogorzelski, Jon	7/23/2025	1.2	Validate refreshed Asian payment files includes all relevant fields for SOFA 3 disclosures
Rodriguez, Ralphy	7/23/2025	2.1	Revise contract details for Schedule G filings per internal comments
Rybarczyk, Jodi	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Rybarczyk, Jodi	7/23/2025	0.4	Draft listing of retained professionals to be used for statement of affairs
Rybarczyk, Jodi	7/23/2025	1.9	Prepare questions and support schedules regarding Marelli IP schedules to legal team
Sachdeva, Dhruv	7/23/2025	2.3	List debtor entities from sublease agreements for inclusion in Schedule G
Sachdeva, Dhruv	7/23/2025	2.3	Collect party details from software license contracts for noticing requirements
Sachdeva, Dhruv	7/23/2025	2.2	Retrieve counterparty details from logistics service contracts for noticing files
Sachdeva, Dhruv	7/23/2025	2.1	Identify lessor and lessee entities in vehicle lease agreements for Schedule G preparation
Saraf, Nancy	7/23/2025	2.4	Extract important provisions for effective dates in lease agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Saraf, Nancy	7/23/2025	1.7	Conduct a review of priority contracts for accurate Schedule G filing
Saraf, Nancy	7/23/2025	2.9	Evaluate contractual terms and counterparty details from lease agreements
Saraf, Nancy	7/23/2025	1.8	Examine documents for the purpose of identifying executory contracts for disclosure
Sekera, Aryaki	7/23/2025	1.3	Review amendment history in contract files for version clarity
Sekera, Aryaki	7/23/2025	2.8	Extract commitment periods from long-term commercial agreements
Sekera, Aryaki	7/23/2025	1.9	Check consistency of debtor references in service-level documents
Sekera, Aryaki	7/23/2025	2.4	Link project codes with associated debtor names in contracts
Selvam, Sagar	7/23/2025	2.8	Record counterparty addresses from rental agreements for noticing purposes
Selvam, Sagar	7/23/2025	2.7	Extract address information from license agreements for noticing requirements
Selvam, Sagar	7/23/2025	2.9	Extract legal names and addresses from third-party lease agreements
Simoneaux, Natalie	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Simoneaux, Natalie	7/23/2025	2.1	Consolidate invoice level data across ERPs for reporting on the schedule of liabilities
Simoneaux, Natalie	7/23/2025	2.4	Prepare mapping of balance sheet accounts for the schedule of assets question 50
Simoneaux, Natalie	7/23/2025	1.9	Evaluate APAC accounts payable data to identify pre vs. post invoices for schedule F
Simoneaux, Natalie	7/23/2025	1.7	Implement newly Process data regarding litigation matters for the schedule of liabilities
Simoneaux, Natalie	7/23/2025	0.7	Refine statement of financial affairs question 18 to reflect newly provided data
Simoneaux, Natalie	7/23/2025	0.7	Consolidate source data related to closed bank accounts for statement of financial affairs question 18
Taneja, Bhanushi	7/23/2025	1.6	Extract mailing addresses from documents for Schedule G filings
Taneja, Bhanushi	7/23/2025	2.8	Check noticing for executory contract disclosures
Taneja, Bhanushi	7/23/2025	1.2	Review and assess essential information within R&D contracts
Thomas, Izabel	7/23/2025	2.2	Identify essential terms in service-related agreements
Thomas, Izabel	7/23/2025	1.9	Capture significant amendment details including involved entities and changes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Thomas, Izabel	7/23/2025	1.8	Confirm debtor names and counter parties from vendor contracts
Thomas, Izabel	7/23/2025	2.8	Extract debtor information listed in lease documents
Tiska, Richard	7/23/2025	2.3	Identify and summarize key contractual obligations for Schedule G preparation from vendor agreements
Tiska, Richard	7/23/2025	0.9	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Tiska, Richard	7/23/2025	1.3	Review purchase agreement contracts for Schedule G filings
Weiland, Brad	7/23/2025	0.3	Correspond with PJT team re: funded debt obligations
Weiland, Brad	7/23/2025	0.8	Review materials re: historical disbursements for statements of financial affairs
Weiland, Brad	7/23/2025	0.3	Correspond with J. Seroogy (K&E) re: collateral asset items for schedules of assets
Weiland, Brad	7/23/2025	0.4	Telephone conference with Marelli re: schedules and statements completion and filing
Weiland, Brad	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Weiland, Brad	7/23/2025	0.4	Review contract collection process plan
Weiland, Brad	7/23/2025	1.1	Telephone conference between B. Weiland, J. Pogorzelski (A&M) re: SOFA 3 disbursement source analysis
Weiland, Brad	7/23/2025	0.6	Review data re: funded debt obligations for schedules of liabilities
Weiland, Brad	7/23/2025	0.3	Correspond with Marelli re: employee-related disclosures for statements of financial affairs
Weiland, Brad	7/23/2025	0.4	Review data responses re: statements of financial affairs disclosures
Weiland, Brad	7/23/2025	0.3	Correspond with M. Chester (A&M) re: statements of financial affairs
Weiland, Brad	7/23/2025	0.4	Review insider transfer items for compliance and reporting
Zakariya, Farwizah	7/23/2025	1.9	Investigate contract records to identify critical elements for Schedule G documentation
Zakariya, Farwizah	7/23/2025	2.7	Review master service agreements to ensure all necessary details are included for noticing
Zakariya, Farwizah	7/23/2025	1.6	Analyze amendments to Technical Services Agreements to identify counterparties, and implications for executory classification
Zakariya, Farwizah	7/23/2025	2.6	Analyze service agreements for compliance with Schedule G disclosure standards

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	7/23/2025	0.4	Conference call with J. Hertzberg, B. Weiland, M. Zeiss, J. Rybarczyk, M. Chester, J. Pogorzelski, N. Simoneaux (A&M) to formulate strategies for addressing open items related to schedules and statements workstreams
Zeiss, Mark	7/23/2025	1.3	Review direct purchasing contracts for Schedule G filings
Zeiss, Mark	7/23/2025	1.7	Review Facilities/Leases contract Marelli counterparties for inclusion on Schedule G filings
Zeiss, Mark	7/23/2025	1.6	Revise direct purchasing contracts data points for executory contracts disclosures
Babbar, Swati	7/24/2025	1.2	Review contract documents for Schedule G filings data including noticing information
Babbar, Swati	7/24/2025	1.6	Analyze various contracts and append debtor and counterparty information
Bhardwaj, Shikha	7/24/2025	2.1	Investigate commercial contracts to identify executory reporting requirements for Schedule G
Bhardwaj, Shikha	7/24/2025	1.7	Examine executory contract disclosures to retrieve addresses
Bhardwaj, Shikha	7/24/2025	2.4	Analyze different contracts to append debtor and counterparty details
Bhardwaj, Shikha	7/24/2025	2.2	Assess critical terms in various service contracts for relevant details
Chester, Monte	7/24/2025	1.8	Review statements and schedules diligence items identified as high priority for discussion with the client
Chester, Monte	7/24/2025	2.9	Perform review of data related to copyrights, patents and trademarks for the purpose of Schedule AB 60
Chester, Monte	7/24/2025	2.6	Perform update to internal database system to list government agencies notified of protentional environmental violations for disclosure on SOFA 23
Chester, Monte	7/24/2025	1.8	Perform update to schedule AB 55 with owned and leased property data
Chmelik, Charlie	7/24/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chmelik, Charlie	7/24/2025	1.4	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Chmelik, Charlie	7/24/2025	2.6	Extract purchase agreement details from contracts for proper noticing
Chmelik, Charlie	7/24/2025	1.7	Review purchase agreement contracts for Schedule G filings
Chowdhury, Arshia	7/24/2025	2.9	Capture party information from contracts linked to Schedule G obligations
Chowdhury, Arshia	7/24/2025	2.4	Analyze commercial agreements to extract party and address data for Schedule G
Chowdhury, Arshia	7/24/2025	2.8	Identify service agreement parties for Schedule G noticing entries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/24/2025	1.9	Review various payment data sources for inclusion on statements question 3
Dvorak, Michael	7/24/2025	2.9	Review latest intercompany matrix for inclusion on statements and schedules
Dvorak, Michael	7/24/2025	1.3	Review draft of global notes to the statements and schedules as of July 24
Gorashchenko, Benjamin	7/24/2025	1.4	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	7/24/2025	0.6	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	7/24/2025	2.3	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	7/24/2025	2.9	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	7/24/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Goyal, Mehul	7/24/2025	1.8	Validate the presence of all required counterparty signatures
Goyal, Mehul	7/24/2025	1.9	Identify missing addresses and flag under review comments
Goyal, Mehul	7/24/2025	2.8	Identify associated parties from maintenance and equipment leases for Schedule G filings
Goyal, Mehul	7/24/2025	2.3	Record all vendor-related addresses from commercial leases
Gundre, Maneesh	7/24/2025	1.6	List executed counterparties from procurement summary sheets
Gundre, Maneesh	7/24/2025	2.3	Capture party information and execution details from licensing schedules
Gundre, Maneesh	7/24/2025	2.4	Record supplier names and contract dates from onboarding templates
Gundre, Maneesh	7/24/2025	2.6	Extract important date references from lease terms for reporting under Schedule G
Gupta, Kavya	7/24/2025	1.7	Prepare Schedule G active contracts filings including proper noticing information
Gupta, Kavya	7/24/2025	2.8	Extract key dates and counterparties from lease contracts to support Schedule G
Gupta, Kavya	7/24/2025	1.8	Review noticing information for Schedule G filings
Gupta, Kavya	7/24/2025	2.4	Analyze settlement contracts to extract involved parties and key agreement terms
Hertzberg, Julie	7/24/2025	1.2	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/24/2025	1.2	Review drafts of Schedules and Statements A/B

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Hertzberg, Julie	7/24/2025	2.2	Review and provide comments re: 90 day payment files
Jain, Heman	7/24/2025	1.4	Extract essential terms and start dates from supplier agreements
Jain, Heman	7/24/2025	2.8	Track execution and renewal terms in contracts listed under Schedule G
Jain, Heman	7/24/2025	2.6	Gather required information from purchase or service agreements for Schedule G listings
Jain, Heman	7/24/2025	1.9	Confirm counterparties and address details in executory contracts
Kachhal, Ria	7/24/2025	1.6	Review vendor agreements to extract address and party data
Kachhal, Ria	7/24/2025	1.8	Tag files with incomplete counterparty details for follow-up
Kachhal, Ria	7/24/2025	2.2	Extract debtor and counterparty details from contracts
Kachhal, Ria	7/24/2025	2.7	Log missing information from partial contract uploads
Kaur, Jaspreet	7/24/2025	1.6	Extract party names and addresses in land lease documents
Kaur, Jaspreet	7/24/2025	2.6	Capture debtor entity details included in purchase agreements for noticing
Kaur, Jaspreet	7/24/2025	2.8	Obtain addresses from software license schedules for noticing needs
Kaur, Jaspreet	7/24/2025	1.8	Record legal names and addresses listed in sublease agreements
Marks, Thomas	7/24/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/24/2025	0.8	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	7/24/2025	0.9	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	7/24/2025	0.9	Revise contract details for Schedule G filings per internal comments
Marks, Thomas	7/24/2025	2.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	7/24/2025	1.9	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Pogorzelski, Jon	7/24/2025	1.7	Cross-reference payments identified for SOFA 3 disclosures to source files to ensure accuracy
Pogorzelski, Jon	7/24/2025	1.6	Reconcile file row counts before and after cleansing to ensure no data loss for SOFA 3 payment reporting
Pogorzelski, Jon	7/24/2025	1.8	Update open items list related to SOFA 3 for completeness and accuracy of disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/24/2025	1.6	Standardize payment entries by vendor for aggregation in SOFA 3 totals
Pogorzelski, Jon	7/24/2025	1.7	Identify payments that did not process to exclude from SOFA 3 reporting
Pogorzelski, Jon	7/24/2025	1.3	Validate SOFA 3 disbursement file against updated source data to confirm completeness
Pogorzelski, Jon	7/24/2025	1.2	Prepare updates to SOFA 3 disclosure analysis based on company comments
Pogorzelski, Jon	7/24/2025	1.2	Consolidate Update payment files from regional leads for inclusion in SOFA 3 analysis
Pogorzelski, Jon	7/24/2025	1.1	Confirm all redacted payment counterparties are appropriately flagged for SOFA disclosures
Pogorzelski, Jon	7/24/2025	1.1	Analyze updated Asia source data to identify payments meeting SOFA 3 disclosure requirements
Rodriguez, Ralphy	7/24/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	7/24/2025	1.9	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	7/24/2025	1.7	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	7/24/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	7/24/2025	0.7	Extract purchase agreement details from contracts for proper noticing
Rybarczyk, Jodi	7/24/2025	0.8	Prepare for internal discussion regarding Milan meetings next week and agendas
Sachdeva, Dhruv	7/24/2025	2.2	Obtain lessor contact information from real estate lease contracts
Sachdeva, Dhruv	7/24/2025	2.1	Record relevant party names from facility rental agreements for noticing documentation
Sachdeva, Dhruv	7/24/2025	2.1	Gather legal names and addresses from consulting service agreements for noticing
Sachdeva, Dhruv	7/24/2025	2.4	Extract entity details from warehousing contracts for Schedule G listings
Saraf, Nancy	7/24/2025	2.9	Retrieve debtor entity details from various vendor agreements
Saraf, Nancy	7/24/2025	2.7	Identify and extract essential information from amendments, such as changes made and counterparties
Saraf, Nancy	7/24/2025	1.4	Evaluate key clauses of various service agreements
Saraf, Nancy	7/24/2025	1.7	Identify key terms and effective dates specified in vendor supply agreements
Sekera, Aryaki	7/24/2025	1.6	Locate effective dates from executed supplier contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Sekera, Aryaki	7/24/2025	2.7	Prepare Schedule G executory contracts filing from contract documents
Sekera, Aryaki	7/24/2025	2.4	Inspect general service agreements for accurate counterparty entries
Sekera, Aryaki	7/24/2025	1.8	Validate details in licensing agreements for filing requirements
Simoneaux, Natalie	7/24/2025	2.7	Analyze claims register for top creditors for schedule of liabilities purposes
Simoneaux, Natalie	7/24/2025	1.9	Prepare summary of pre vs. post invoice coding's for refreshed accounts payable files
Simoneaux, Natalie	7/24/2025	1.8	Integrate pension-related claims into Schedule F using the latest data
Simoneaux, Natalie	7/24/2025	1.7	Revise and prepare an updated Statement of Financial Affairs Question 7 with refreshed information
Simoneaux, Natalie	7/24/2025	0.9	Flag individuals from statement of financial affairs question 7 for redaction
Taneja, Bhanushi	7/24/2025	2.6	Examine contracts to help with reporting on executory agreements
Taneja, Bhanushi	7/24/2025	0.8	Analyze contract documentation to facilitate proper disclosure of executory contract obligations
Thomas, Izabel	7/24/2025	2.4	Pull out essential changes and participating parties from contract amendments
Thomas, Izabel	7/24/2025	2.6	Confirm contract details align with Schedule G filing requirements
Thomas, Izabel	7/24/2025	1.6	Identify mailing address details for executory notices
Thomas, Izabel	7/24/2025	2.2	Identify key changes and counterparties noted in amendments
Tiska, Richard	7/24/2025	1.9	Interpret agreement provisions to support accurate Schedule G recordkeeping
Tiska, Richard	7/24/2025	2.4	Align internal commentary with contract review outcomes for final Schedule G updates
Tiska, Richard	7/24/2025	2.1	Verify consistency of contract parties and terms across documents for Schedule G submission
Tiska, Richard	7/24/2025	2.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Webber, Dan	7/24/2025	0.2	Correspond with M. Dvorak, M. Chester (A&M) regarding revised intercompany matrix as of petition date
Webber, Dan	7/24/2025	0.3	Correspond with C. Broskay (A&M) regarding revised intercompany matrix as of petition date
Webber, Dan	7/24/2025	0.4	Review prepetition presentations on cash pooling and intercompany balances to inform intercompany matrix as of petition date
Webber, Dan	7/24/2025	2.2	Prepare revised intercompany matrix as of petition date using bank transaction data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/24/2025	0.9	Analyze data received for cash disbursements response to statement of financial affairs question 3
Weiland, Brad	7/24/2025	0.2	Correspond with Marelli re: contract collection data
Weiland, Brad	7/24/2025	0.2	Correspond with Marelli re: statements of financial affairs data
Weiland, Brad	7/24/2025	0.2	Correspond with E. Swager (K&E), L. Diss (K&E) re: statements and schedules
Weiland, Brad	7/24/2025	0.2	Correspond with M. Dvorak (A&M) re: global notes
Weiland, Brad	7/24/2025	0.2	Correspond with Marelli re: statements of financial affairs
Weiland, Brad	7/24/2025	0.3	Correspond with Marelli re: insider transfer data
Weiland, Brad	7/24/2025	0.3	Correspond with Marelli re: insider transfer disclosures
Weiland, Brad	7/24/2025	0.3	Correspond with Marelli re: IP data for schedules of assets
Weiland, Brad	7/24/2025	0.5	Correspond with J. Pogorzelski (A&M), local Marelli teams re: bank disbursement data
Weiland, Brad	7/24/2025	0.4	Review and revise materials re: schedules and statements
Weiland, Brad	7/24/2025	0.5	Review litigation data for accuracy and case preparation
Weiland, Brad	7/24/2025	0.6	Review data for liabilities schedules
Weiland, Brad	7/24/2025	0.8	Analyze data re: IP assets for schedules of assets
Weiland, Brad	7/24/2025	0.7	Prepare materials re: asset schedules data collection
Zakariya, Farwizah	7/24/2025	2.2	Extract and record necessary information from transfer agreements for Schedule G use
Zakariya, Farwizah	7/24/2025	1.9	Assess supply agreements for proper inclusion of all information under executory contract requirements
Zakariya, Farwizah	7/24/2025	2.4	Inspect manufacturing contracts to extract key reporting data such as effective dates for executory classification
Zakariya, Farwizah	7/24/2025	2.4	Review buyer-seller contracts to determine relevance for Schedule G filing
Zeiss, Mark	7/24/2025	1.9	Review bilingual contracts for Schedule G Executory contracts disclosures
Zeiss, Mark	7/24/2025	2.4	Review Legal contract Marelli counterparties for inclusion on Schedule G filings
Zeiss, Mark	7/24/2025	2.2	Review company SharePoint site for additional contracts for Schedule G filings disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	7/24/2025	2.6	Review Purchasing contract Marelli counterparties for inclusion on Schedule G filings
Zeiss, Mark	7/24/2025	1.1	Review translated contracts for executory contracts disclosures
Zeiss, Mark	7/24/2025	1.2	Review direct purchasing contracts for Schedule G filings
Babbar, Swati	7/25/2025	2.1	Examine executory contracts disclosures for noticing addresses
Babbar, Swati	7/25/2025	1.3	Assess documents for mailing addresses for Schedule G filings
Bhardwaj, Shikha	7/25/2025	2.2	Review active agreements to ensure accurate Schedule G submissions
Bhardwaj, Shikha	7/25/2025	1.9	Assess documents to extract registered business addresses for Schedule G reporting
Bhardwaj, Shikha	7/25/2025	1.8	Assess contractual documents to gather required information for Schedule G preparation
Bhardwaj, Shikha	7/25/2025	2.4	Conduct a review of critical contracts to ensure accurate Schedule G submissions
Chester, Monte	7/25/2025	2.7	Prepare intercompany tear sheets for payments to insiders for the purpose of statement of financial affairs question 4
Chester, Monte	7/25/2025	1.7	Prepare intercompany payment matrix to roll forward end of may balances to the petition date
Chester, Monte	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Chmelik, Charlie	7/25/2025	2.1	Review purchase agreement contracts for executory contracts disclosures
Chmelik, Charlie	7/25/2025	2.7	Extract purchase agreement details from contracts for proper noticing
Chmelik, Charlie	7/25/2025	2.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chowdhury, Arshia	7/25/2025	2.7	Identify counterparties and their addresses from agreements for noticing purposes
Chowdhury, Arshia	7/25/2025	2.6	Extract counterparties from services agreements for Schedule G records
Chowdhury, Arshia	7/25/2025	2.9	Review agreements to extract debtor and counterparty details for Schedule G noticing
Dvorak, Michael	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Dvorak, Michael	7/25/2025	1.1	Prepare task list for A&M team as of July 25
Dvorak, Michael	7/25/2025	2.2	Review schedule of assets reconciliation summary for review by company working team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	7/25/2025	2.4	Prepare draft schedules summary file for A&M team review
Dvorak, Michael	7/25/2025	2.8	Review open accounts payable drafts as of July 25 for schedule of liabilities
Dvorak, Michael	7/25/2025	0.7	Call with M. Dvorak and N. Simoneaux (A&M) to discuss litigation open items for statement of financial affairs question 7
Dvorak, Michael	7/25/2025	0.8	Call with M. Dvorak and J. Rybarczyk (A&M) to prepare for schedule of assets and liabilities presentation
Dvorak, Michael	7/25/2025	0.1	Call with M. Dvorak, D. Webber (A&M) regarding intercompany balances
Gorashchenko, Benjamin	7/25/2025	0.9	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	7/25/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	7/25/2025	2.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	7/25/2025	1.7	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	7/25/2025	2.3	Review purchase agreement contracts for Schedule G filings
Goyal, Mehul	7/25/2025	2.6	Extract landlord and tenant legal names with their contact information
Goyal, Mehul	7/25/2025	1.6	Record counterparties mentioned in contract footnotes for filings
Goyal, Mehul	7/25/2025	2.4	Record key counterparty addresses from joint venture deals for noticing purposes
Goyal, Mehul	7/25/2025	2.1	Capture service provider details from master agreements
Gundre, Maneesh	7/25/2025	1.6	Capture vendor information and addresses from pricing supplements for noticing purposes
Gundre, Maneesh	7/25/2025	2.8	Extract contract party names and legal entities from service contracts
Gundre, Maneesh	7/25/2025	1.8	Extract debtor and counterparty details from service-level agreements for executory disclosures
Gundre, Maneesh	7/25/2025	2.6	Identify legal entities listed within service agreements for executory contract disclosures
Gupta, Kavya	7/25/2025	0.8	Inspect manufacturing contracts to capture effective date and parties involved
Gupta, Kavya	7/25/2025	2.6	Review licensing and R&D software agreements for Schedule G disclosures
Gupta, Kavya	7/25/2025	2.7	Review noticing for executory contracts disclosures
Gupta, Kavya	7/25/2025	2.8	Capture effective dates from lease terms relevant for Schedule G listing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Hertzberg, Julie	7/25/2025	2.4	Review drafts of liabilities schedules
Jain, Heman	7/25/2025	2.4	Confirm counterparty names and registered addresses in executory agreements
Jain, Heman	7/25/2025	1.6	Verify counterparty names and registered addresses in executory contracts
Jain, Heman	7/25/2025	2.7	Track contract effective dates in contracts for listing under Schedule G
Jain, Heman	7/25/2025	2.1	Review lease and vendor agreements to ensure all necessary details are included for noticing
Kachhal, Ria	7/25/2025	0.8	Confirm counterparty names in high-value contracts for Schedule G filings
Kachhal, Ria	7/25/2025	2.8	Capture missing debtor fields from unsigned agreement copies
Kachhal, Ria	7/25/2025	2.7	Identify mailing addresses in executed supplier agreements
Kachhal, Ria	7/25/2025	2.3	Validate scanned documents to confirm debtor name visibility
Kaur, Jaspreet	7/25/2025	1.8	Record legal entity names and addresses from lease contracts
Kaur, Jaspreet	7/25/2025	1.4	Gather debtor names and addresses within equipment lease agreements
Kaur, Jaspreet	7/25/2025	2.8	Extract registered party names from facility lease documents for Schedule G
Kaur, Jaspreet	7/25/2025	2.9	Capture counterparty information from license renewal contracts
Marks, Thomas	7/25/2025	1.9	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	7/25/2025	2.1	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	7/25/2025	0.6	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	7/25/2025	0.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	7/25/2025	2.2	Extract debtor entity information from vendor contracts for Schedule G filings
Pogorzelski, Jon	7/25/2025	1.7	Normalize field structures across disparate file formats to align with SOFA 3 disclosure model
Pogorzelski, Jon	7/25/2025	0.7	Flag transactions with ambiguous counterparties in 90 days prior to filing for follow-up with company prior to SOFA 3 disclosure
Pogorzelski, Jon	7/25/2025	0.8	Classify counterparties from updated payment source data into vendors or individuals for redaction flagging in statements and schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Pogorzelski, Jon	7/25/2025	1.9	Prepare follow-up list for regional teams on incomplete or ambiguous payment records for SOFA 3
Pogorzelski, Jon	7/25/2025	1.8	Perform quality checks of SOFA 3 counterparties for formatting and consistency
Pogorzelski, Jon	7/25/2025	1.2	Analyze updated Turkish disbursement exports for completeness of payment records related to SOFA 3
Pogorzelski, Jon	7/25/2025	1.2	Update tracker of responses to follow-up items related to SOFA 3 payment reporting
Pogorzelski, Jon	7/25/2025	1.4	Merge multiple formats of updated data from regional teams into a single standardized layout for SOFA 3 payment detail reporting
Postolos, Lucas	7/25/2025	0.4	Research into questions from M. Dvorak (A&M) regarding intercompany transactions for purposes of SOFAs and SOALs
Rodriguez, Ralphy	7/25/2025	0.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	7/25/2025	1.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	7/25/2025	1.2	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	7/25/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Rodriguez, Ralphy	7/25/2025	2.3	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	7/25/2025	0.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	7/25/2025	1.6	Review purchase agreement contracts for executory contracts disclosures
Rybarczyk, Jodi	7/25/2025	0.8	Call with M. Dvorak and J. Rybarczyk (A&M) to prepare for schedule of assets and liabilities presentation
Rybarczyk, Jodi	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Sachdeva, Dhruv	7/25/2025	2.9	Retrieve debtor names and counterparty addresses from Supply & Manufacturing Agreements for noticing
Sachdeva, Dhruv	7/25/2025	2.8	Examine Purchase Agreements to capture executory contract elements relevant to Schedule G
Sachdeva, Dhruv	7/25/2025	2.6	Validate Lease Agreements to extract effective dates and primary contractual parties
Saraf, Nancy	7/25/2025	2.7	Evaluate key clauses across various vendor supply agreements
Saraf, Nancy	7/25/2025	2.6	Assess amendments in various technical service agreements to determine impact on executory status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Saraf, Nancy	7/25/2025	1.7	Review contract documents to support executory contract disclosures
Saraf, Nancy	7/25/2025	1.4	Evaluate key clauses across various purchase and sale agreements
Sekera, Aryaki	7/25/2025	2.8	Review noticing information for Schedule G filing
Sekera, Aryaki	7/25/2025	2.7	Match contract parties to official debtor entity lists
Sekera, Aryaki	7/25/2025	2.8	Capture contractual obligations from intercompany transfer documents
Selvam, Sagar	7/25/2025	2.6	Examine contract records to identify critical elements for Schedule G documentation
Selvam, Sagar	7/25/2025	2.7	Verify master service agreements to ensure inclusion of all necessary details for noticing
Selvam, Sagar	7/25/2025	2.9	Verify registered business addresses and ZIP codes in vendor agreements
Simoneaux, Natalie	7/25/2025	1.7	Update the schedule of liabilities in order to include factor parties
Simoneaux, Natalie	7/25/2025	1.9	Identify storage facility address information for statement of financial affairs question 21
Simoneaux, Natalie	7/25/2025	0.7	Call with M. Dvorak and N. Simoneaux (A&M) to discuss litigation open items for statement of financial affairs question 7
Simoneaux, Natalie	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Simoneaux, Natalie	7/25/2025	1.7	Revise statement of financial affairs question 7 data to reflect updated case numbers
Simoneaux, Natalie	7/25/2025	2.4	Perform redaction analysis on litigation for the schedule of assets
Taneja, Bhanushi	7/25/2025	2.2	Review and assess essential information within purchase contracts
Taneja, Bhanushi	7/25/2025	2.9	Identify and evaluate key contractual terms across a range of supply agreements
Thomas, Izabel	7/25/2025	2.6	Examine contract content to identify relevant parties for executory filing
Thomas, Izabel	7/25/2025	1.8	Extract counter party information listed in lease documents
Thomas, Izabel	7/25/2025	2.8	Record mailing addresses required for Schedule G reporting
Thomas, Izabel	7/25/2025	1.6	Identify debtors and counter parties in the contract for court filing
Tiska, Richard	7/25/2025	1.4	Extract and validate key contract data for compliance with Schedule G noticing standards from vendor contracts
Tiska, Richard	7/25/2025	1.7	Extract purchase agreement details from contracts for proper noticing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Tiska, Richard	7/25/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Tiska, Richard	7/25/2025	2.6	Audit existing vendor contracts to confirm inclusion of required Schedule G data points
Webber, Dan	7/25/2025	0.1	Call with M. Dvorak, D. Webber (A&M) regarding intercompany balances
Webber, Dan	7/25/2025	0.2	Correspond with M. Chester (A&M) regarding certain legal entities in the intercompany matrix as of the petition date
Webber, Dan	7/25/2025	1.4	Revise intercompany balances as of petition date based on feedback from management
Weiland, Brad	7/25/2025	0.4	Review IP asset data materials for completeness and tracking
Weiland, Brad	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Weiland, Brad	7/25/2025	0.9	Further revise global notes per input from client, A&M team
Weiland, Brad	7/25/2025	0.7	Revise additional materials for global notes for counsel review
Weiland, Brad	7/25/2025	0.6	Review bank disbursement data for statements of financial affairs
Weiland, Brad	7/25/2025	0.2	Correspond with M. Dvorak (A&M) re: global notes
Weiland, Brad	7/25/2025	0.4	Review items for statements disclosures
Weiland, Brad	7/25/2025	0.2	Correspond with Marelli, M. Dvorak (A&M) re: schedules and statements treasury data
Weiland, Brad	7/25/2025	0.3	Revise materials regarding global notes for accuracy and presentation
Weiland, Brad	7/25/2025	0.3	Correspond with K&E team, opposing counsel re: contracts
Weiland, Brad	7/25/2025	0.3	Correspond with J. Pogorzelski (A&M) re: disbursement data
Weiland, Brad	7/25/2025	0.3	Correspond with A. Vaccari (A&M) re: statements of financial affairs
Weiland, Brad	7/25/2025	0.2	Correspond with M. Zeiss (A&M) re: contracts
Weiland, Brad	7/25/2025	0.2	Correspond with Marelli re: IP asset data
Weiland, Brad	7/25/2025	0.2	Correspond with M. Dvorak (A&M) re: customer contracts
Weiland, Brad	7/25/2025	0.2	Correspond with M. Chester (A&M), M. Dvorak (A&M) re: statements of financial affairs disclosures
Weiland, Brad	7/25/2025	0.5	Review contracts for accuracy and compliance requirements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/25/2025	1.2	Verify counterparty and performance obligations within commercial lease agreements
Zakariya, Farwizah	7/25/2025	2.3	Review supplier information and Term effective dates in Transfer Agreements for Schedule G inclusion
Zakariya, Farwizah	7/25/2025	2.4	Conduct targeted review of Lease Agreements to ensure accurate reporting under Schedule G
Zakariya, Farwizah	7/25/2025	2.9	Retrieve debtor identity, counterparty data, and effective period from Purchase Agreements
Zeiss, Mark	7/25/2025	2.6	Review noticing addresses for Facilities / Leases contracts for Schedule G filing disclosures
Zeiss, Mark	7/25/2025	1.3	Review noticing addresses for Legal contracts for Schedule G filing disclosures
Zeiss, Mark	7/25/2025	0.9	Working session with B. Weiland, M. Zeiss, M. Dvorak, M. Chester, J. Rybarczyk, J. Pogorzelski, and N. Simoneaux (A&M) to assess open items related to various schedules and statements workstreams
Zeiss, Mark	7/25/2025	2.4	Review noticing addresses for Customers contracts for Schedule G filing disclosures
Gorashchenko, Benjamin	7/26/2025	1.4	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	7/26/2025	1.4	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	7/26/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	7/26/2025	2.8	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	7/26/2025	1.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Hertzberg, Julie	7/26/2025	0.8	Review and edit Global Notes for Schedules and Statements
Jain, Heman	7/26/2025	2.8	Review contract files to capture debtor-related contact information
Jain, Heman	7/26/2025	1.9	Retrieve address information from signed vendor contracts
Jain, Heman	7/26/2025	2.3	Identify debtor entities from service-level agreements for noticing purposes
Jain, Heman	7/26/2025	1.8	Extract mailing details of counterparties from executed agreements
Pogorzelski, Jon	7/26/2025	1.8	Analyze supplemental payment record details from regional teams for inclusion in SOFA 3
Pogorzelski, Jon	7/26/2025	1.8	Analyze updated global vendor payment data to identify potential additions or removals from SOFA 3
Pogorzelski, Jon	7/26/2025	0.9	Cross check to source payment records to ensure all vendors are captured on SOFA 3

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/26/2025	0.8	Standardize payment counterparty names for SOFA 3 reporting
Pogorzelski, Jon	7/26/2025	1.1	Cross-check newly received Japan payment extracts against prior versions for SOFA 3 reconciliation
Pogorzelski, Jon	7/26/2025	1.7	Extract Asia disbursement records from updated source files for 90-day lookback period
Pogorzelski, Jon	7/26/2025	1.2	Prepare follow up requests on updated payment data from regional finance teams for SOFA 3
Pogorzelski, Jon	7/26/2025	1.3	Flag intercompany transactions for exclusion from SOFA 3 submission
Pogorzelski, Jon	7/26/2025	1.2	Analyze refreshed Brazil payment data to verify updates for SOFA 3 reporting accuracy
Simoneaux, Natalie	7/26/2025	1.9	Refresh open litigation matters for purposes of preparing the schedule of assets
Simoneaux, Natalie	7/26/2025	1.7	Update information regarding open litigation matters with potential recoveries for purposes of including on the schedule of liabilities
Weiland, Brad	7/26/2025	0.4	Review cash disbursement data for financial accuracy and tracking
Weiland, Brad	7/26/2025	0.2	Correspond with J. Pogorzelski (A&M) re: statements question 3
Weiland, Brad	7/26/2025	0.7	Review open items for schedules and statements
Weiland, Brad	7/26/2025	0.2	Correspond with Marelli re: treasury payment items
Zeiss, Mark	7/26/2025	1.6	Review noticing addresses for Purchasing contracts for Schedule G filing disclosures
Zeiss, Mark	7/26/2025	1.2	Review SOFA 3 parties for Payments disclosures
Zeiss, Mark	7/26/2025	2.1	Review noticing addresses for Legal contracts for Schedule G filing disclosures
Dvorak, Michael	7/27/2025	1.9	Review schedule AB asset variance report for discussion with company team
Dvorak, Michael	7/27/2025	1.2	Prepare outreach to company team regarding prepetition accounts payable
Dvorak, Michael	7/27/2025	2.4	Create statements and schedules management presentation
Pogorzelski, Jon	7/27/2025	1.2	Map payments from updated source data from company to its appropriate legal entity for court filings
Pogorzelski, Jon	7/27/2025	1.2	Confirm legal entity names in updated payment records for SOFA 3
Pogorzelski, Jon	7/27/2025	0.7	Identify payments outside the 90-day lookback period for exclusion from SOFA reporting
Pogorzelski, Jon	7/27/2025	1.6	Assess new European payment data for additional counterparties not previously captured in SOFA 3

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	7/27/2025	1.7	Verify total disbursement amounts reconcile to source files related to SOFA 3 90 day disbursements
Pogorzelski, Jon	7/27/2025	1.3	Standardize payment counterparty name formats to remove inconsistencies for SOFA 3 reporting
Pogorzelski, Jon	7/27/2025	1.9	Consolidate updated payment source data from regional leaders into master SOFA 3 analysis
Pogorzelski, Jon	7/27/2025	1.8	Identify aggregate payments below materiality threshold from SOFA 3 for exclusion from reporting
Rybarczyk, Jodi	7/27/2025	2.4	Prepare schedule A/B summary file for presentation to Marelli finance team
Rybarczyk, Jodi	7/27/2025	1.1	Consolidate listing of open queries remaining related to schedule A/B
Rybarczyk, Jodi	7/27/2025	2.2	Prepare supporting schedules to schedule A/B summary file for presentation to Marelli finance team
Simoneaux, Natalie	7/27/2025	1.4	Refresh summary of liabilities listed in the schedules D, E, and F to present overview of scheduled liabilities
Simoneaux, Natalie	7/27/2025	2.1	Prepare clean mapping of legal entities listed on the statement of financial affairs question 21
Zeiss, Mark	7/27/2025	1.6	Review Legal contracts for Schedule G filing disclosures
Zeiss, Mark	7/27/2025	1.9	Review Direct Purchasing contracts for Schedule G filing disclosures
Babbar, Swati	7/28/2025	2.7	Review various supply contracts held by debtor entities and append relevant contract terms
Babbar, Swati	7/28/2025	0.9	Evaluate service contracts for Schedule G filing disclosures
Bhardwaj, Shikha	7/28/2025	2.1	Extract entity names and mailing addresses from supplier agreements
Bhardwaj, Shikha	7/28/2025	2.2	Record counterparty details listed in joint venture agreements
Bhardwaj, Shikha	7/28/2025	2.4	Identify debtor entities from distribution partnership contracts
Bhardwaj, Shikha	7/28/2025	1.9	Retrieve counterparty mailing information from executed non-disclosure agreements
Chester, Monte	7/28/2025	2.2	Perform redaction review of schedule G parties to ensure individuals are not erroneously disclosed
Chester, Monte	7/28/2025	2.6	Perform quality control review of updated statement of financial affairs PDF extracts to validate accuracy of data included on disclosure forms
Chester, Monte	7/28/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re: insider transfer data
Chester, Monte	7/28/2025	0.6	Office conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: client presentation materials
Chester, Monte	7/28/2025	2.1	Prepare excel summary files for the schedule of liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	7/28/2025	2.6	Perform quality control review of statements of financial affairs question 1
Chmelik, Charlie	7/28/2025	1.8	Revise contract details for Schedule G filings per internal comments
Chmelik, Charlie	7/28/2025	2.4	Review purchase agreement contracts for Schedule G filings
Chmelik, Charlie	7/28/2025	1.9	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chowdhury, Arshia	7/28/2025	2.8	Analyze lease agreements for counterparty details and mailing addresses relevant to Schedule G
Chowdhury, Arshia	7/28/2025	2.6	Identify debtor entities and their contract parties from service agreements for noticing purposes
Chowdhury, Arshia	7/28/2025	2.7	Review supplier contracts to extract counterparty names and addresses for Schedule G filings
Dvorak, Michael	7/28/2025	0.3	Telephone conference among B. Weiland (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M) re: disbursement and liabilities data for schedules and statements
Dvorak, Michael	7/28/2025	0.3	Telephone conference among B. Weiland (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M) re: disbursement and liabilities data for schedules and statements
Dvorak, Michael	7/28/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re: insider transfer data
Dvorak, Michael	7/28/2025	1.9	Review latest open accounts payable data for prepetition / post petition splits
Dvorak, Michael	7/28/2025	2.3	Review pension documents to determine scheduling on schedule F
Dvorak, Michael	7/28/2025	0.6	Office conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: client presentation materials
Gorashchenko, Benjamin	7/28/2025	1.9	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	7/28/2025	2.1	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	7/28/2025	2.3	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	7/28/2025	2.7	Revise contract details for Schedule G filings per internal comments
Goyal, Mehul	7/28/2025	2.3	Extract counterparty and address details from updated lease documents
Goyal, Mehul	7/28/2025	2.2	Record borrower and lender names from loan agreements
Goyal, Mehul	7/28/2025	2.4	Record effective date of loan agreements from contract documents
Goyal, Mehul	7/28/2025	1.9	Review lease amendments to record updated counterparties for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Grossi, Nick	7/28/2025	0.6	Coordinate schedule and statement related matters involving factoring
Gundre, Maneesh	7/28/2025	1.9	Extract party names and contract dates from tooling lending agreements
Gundre, Maneesh	7/28/2025	1.9	List vendor names and debtor entity names from amendment agreements for disclosure purposes
Gundre, Maneesh	7/28/2025	2.3	Record effective dates and party names from real estate lease agreements for Schedule G
Gundre, Maneesh	7/28/2025	2.8	Capture registered business addresses from signed license agreements
Gupta, Kavya	7/28/2025	1.9	Inspect buyer-seller agreements for potential inclusion in Schedule G filings
Gupta, Kavya	7/28/2025	1.4	Examine agreements to extract content required for executory disclosures
Gupta, Kavya	7/28/2025	2.8	Verify duties and terms within agreements that meet executory contract criteria
Gupta, Kavya	7/28/2025	2.8	Review contracts to assess relevance for executory classification under Schedule G
Hertzberg, Julie	7/28/2025	2.8	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/28/2025	1.4	Review and edit Global Notes for Schedules and Statements
Hertzberg, Julie	7/28/2025	0.9	Review and provide comments re: 90 day payment files
Jain, Heman	7/28/2025	1.7	Review license agreements to obtain debtor name and location details
Jain, Heman	7/28/2025	2.1	Extract legal party names and addresses from partnership agreements
Jain, Heman	7/28/2025	2.4	Review operational contracts to pull out counterparty mailing data
Jain, Heman	7/28/2025	2.7	Identify lessee entities and their addresses from lease documentation
Kachhal, Ria	7/28/2025	2.1	Compare debtor entries with internal entity listing for consistency
Kachhal, Ria	7/28/2025	2.3	Capture debtor and counterparty fields from scanned supplier agreements
Kachhal, Ria	7/28/2025	2.1	Identify executed counterparties across scanned supply contracts
Kachhal, Ria	7/28/2025	1.8	Extract effective dates from service and lease agreements for reference
Marks, Thomas	7/28/2025	2.2	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	7/28/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	7/28/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/28/2025	0.7	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Marks, Thomas	7/28/2025	1.9	Revise contract details for Schedule G filings per internal comments
Pogorzelski, Jon	7/28/2025	1.9	Analyze refreshed vendor payment data to update SOFA 3 disbursement tracking
Pogorzelski, Jon	7/28/2025	1.8	Identify payment reasons for disclosures on statement of financial affairs question 3
Pogorzelski, Jon	7/28/2025	1.7	Confirm with company contacts understanding of refreshed payment datasets for SOFA 3 reporting
Pogorzelski, Jon	7/28/2025	1.6	Update outstanding items and follow-up plans for company related to SOFA 3 payments
Pogorzelski, Jon	7/28/2025	1.6	Adjust formatting from updated payment sources to unify all records in a consistent style for reporting on SOFA 3
Pogorzelski, Jon	7/28/2025	1.4	Evaluate refreshed European payment files for data integrity and field completeness for SOFA 3
Pogorzelski, Jon	7/28/2025	1.4	Consolidate duplicative payment counterparty names across regions for SOFA 3
Pogorzelski, Jon	7/28/2025	1.2	Cross-check SOFA 3 master analysis to sources for accuracy
Rodriguez, Ralphy	7/28/2025	1.6	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	7/28/2025	1.3	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	7/28/2025	2.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	7/28/2025	1.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralphy	7/28/2025	0.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	7/28/2025	1.1	Review purchase agreement contracts for executory contracts disclosures
Rybarczyk, Jodi	7/28/2025	1.4	Prepare revisions to schedule A/B assets data templates for consistency purposes
Rybarczyk, Jodi	7/28/2025	1.8	Prepare for upcoming discussion with Marelli accounting team regarding scheduled assets
Rybarczyk, Jodi	7/28/2025	1.8	Prepare schedule A/B mapping file in Japanese yen for presentation
Rybarczyk, Jodi	7/28/2025	2.2	Continue to revise schedule A/B summary file based on feedback from Marelli accounting team
Rybarczyk, Jodi	7/28/2025	2.9	Prepare revisions to schedule A/B summary file after discussion with Marelli accounting team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Sachdeva, Dhruv	7/28/2025	2.9	Analyze commercial service contracts to identify counterparties and their locations
Sachdeva, Dhruv	7/28/2025	2.8	Review lease agreements to extract debtor names and counterparty mailing addresses
Sachdeva, Dhruv	7/28/2025	2.8	Retrieve counterparty names and addresses from purchase agreements for noticing purposes
Saraf, Nancy	7/28/2025	2.9	Review purchase agreements to get effective dates and high-priority terms
Saraf, Nancy	7/28/2025	1.4	Analyze amendments for high-priority information, including alterations and counterparties
Saraf, Nancy	7/28/2025	2.7	Review vital provisions in various service agreements
Saraf, Nancy	7/28/2025	1.9	Retrieve debtor entity details from multiple lease agreements
Sekera, Aryaki	7/28/2025	1.9	Confirm debtor identities in shared contract folders across entities
Sekera, Aryaki	7/28/2025	2.7	Verify contract titles against listed debtor entities
Sekera, Aryaki	7/28/2025	1.8	Extract legal names from counterparties mentioned in vendor records
Sekera, Aryaki	7/28/2025	2.4	Identify signature dates and named parties in supply chain agreements
Selvam, Sagar	7/28/2025	2.8	Review memorandums and addendums to extract counterparty noticing details
Selvam, Sagar	7/28/2025	2.7	Retrieve tenant information and mailing addresses from occupancy contracts
Selvam, Sagar	7/28/2025	2.8	Extract counterparty names and addresses from supplier contracts to prepare Schedule G filings
Simoneaux, Natalie	7/28/2025	1.3	Consolidate various litigation data response for purposes of updating statement of financial affairs question 7
Simoneaux, Natalie	7/28/2025	0.8	Reflect updates to potential litigation assets in schedule A/B 75 form
Simoneaux, Natalie	7/28/2025	1.2	Update environmental remediation data to flow into Schedule F report
Simoneaux, Natalie	7/28/2025	1.4	Identify and load co-debtors into internal reporting system for purposes of populating Schedule H matters
Simoneaux, Natalie	7/28/2025	0.6	Office conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: client presentation materials
Simoneaux, Natalie	7/28/2025	0.9	Prepare updated statement of financial affairs question 7 to reflect updated data
Taneja, Bhanushi	7/28/2025	2.2	Extract key contract details for use in Schedule G filling
Taneja, Bhanushi	7/28/2025	2.1	Scan legal documents to determine master service agreement for filling purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Taneja, Bhanushi	7/28/2025	1.9	Assess agreements for proper executory contract disclosure
Thomas, Izabel	7/28/2025	2.6	Capture official business addresses provided in finalized license agreements
Thomas, Izabel	7/28/2025	2.3	Document names of vendors and debtor entities mentioned in contract amendments for reporting use
Thomas, Izabel	7/28/2025	2.1	Extract start dates and involved party names from lease contracts for inclusion in Schedule G
Thomas, Izabel	7/28/2025	1.7	Gather names of involved parties and dates mentioned in documents
Tiska, Richard	7/28/2025	1.8	Extract debtor entity information from vendor contracts for Schedule G filings
Tiska, Richard	7/28/2025	2.6	Review purchase agreement contracts for executory contracts disclosures
Tiska, Richard	7/28/2025	1.6	Catalog counterparty obligations and notification details from contract records for Schedule G
Tiska, Richard	7/28/2025	2.1	Examine legal agreements to isolate data fields necessary for counterpart noticing in Schedule G
Webber, Dan	7/28/2025	0.3	Telephone conference among B. Weiland (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M) re: disbursement and liabilities data for schedules and statements
Webber, Dan	7/28/2025	0.1	Correspond with B. Weiland, M. Dvorak (A&M) regarding support from liquidation analysis to support Statements & Schedules
Weiland, Brad	7/28/2025	0.7	Review contracts data for schedule of executory contracts
Weiland, Brad	7/28/2025	0.7	Review materials re: statement of financial affairs disclosures
Weiland, Brad	7/28/2025	0.6	Prepare and revise global notes for schedules and statements
Weiland, Brad	7/28/2025	0.3	Telephone conference among B. Weiland (A&M), D. Webber (A&M), M. Dvorak (A&M), L. Postolos (A&M) re: disbursement and liabilities data for schedules and statements
Weiland, Brad	7/28/2025	0.3	Correspond with K&E team re: schedules and statements items
Weiland, Brad	7/28/2025	0.6	Office conference with B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: client presentation materials
Weiland, Brad	7/28/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re: insider transfer data
Zakariya, Farwizah	7/28/2025	2.6	Extract debtor information and contract dates from Joint Venture Agreements for disclosure tracking
Zakariya, Farwizah	7/28/2025	2.3	Identify counterparties and effective dates from Software License Agreements for Schedule G listings
Zakariya, Farwizah	7/28/2025	1.3	Examine Confidentiality Agreements for debtor names and counterparty details relevant to Schedule G

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/28/2025	2.7	Review Purchase Agreements to capture effective term, debtor entity, and contracting parties
Zeiss, Mark	7/28/2025	2.2	Review noticing addresses for Schedule G contracts filing
Zeiss, Mark	7/28/2025	1.4	Revise noticing addresses for Schedule G contracts filing
Zeiss, Mark	7/28/2025	1.1	Review Customer contracts for Schedule G filing disclosures
Babbar, Swati	7/29/2025	1.6	Identify noticing provisions across vendor agreements
Babbar, Swati	7/29/2025	1.8	Review contracts for Schedule G executory disclosures
Bhardwaj, Shikha	7/29/2025	2.6	Review service contracts to collect party names and registered addresses
Bhardwaj, Shikha	7/29/2025	2.3	Document lessee and lessor names found in lease addendums
Bhardwaj, Shikha	7/29/2025	1.8	Extract landlord contact information from occupancy schedules
Bhardwaj, Shikha	7/29/2025	1.7	Retrieve mailing addresses from executed amendment agreements
Chester, Monte	7/29/2025	2.4	Prepare statements and schedules review PowerPoint for client meetings
Chester, Monte	7/29/2025	2.9	Update intercompany analysis with latest data provided by the company
Chester, Monte	7/29/2025	2.3	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of liabilities and open items re: same
Chester, Monte	7/29/2025	2.2	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items re: same
Chester, Monte	7/29/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: schedules and statements open items
Chester, Monte	7/29/2025	1.6	Prepare excel summary files for the statement of financial affairs
Chester, Monte	7/29/2025	1.1	Telephone conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items
Chester, Monte	7/29/2025	0.4	Office conference between M. Chester (A&M) and B. Weiland (A&M) re: statements of financial affairs data
Chmelik, Charlie	7/29/2025	2.6	Review purchase agreement contracts for executory contracts disclosures
Chmelik, Charlie	7/29/2025	1.9	Extract debtor entity information from vendor contracts for Schedule G filings
Chmelik, Charlie	7/29/2025	1.3	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chowdhury, Arshia	7/29/2025	2.9	Prepare Schedule G entries by reviewing counterparties across executed agreements
Chowdhury, Arshia	7/29/2025	2.8	Review vendor agreements to confirm entities involved and contract addresses for Schedule G
Chowdhury, Arshia	7/29/2025	2.4	Extract names and locations of counterparties from commercial service contracts
Dvorak, Michael	7/29/2025	0.4	Telephone conference among Marelli, B. Weiland (A&M), M. Dvorak (A&M) re: customer contracts
Dvorak, Michael	7/29/2025	1.1	Telephone conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items
Dvorak, Michael	7/29/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: schedules and statements open items
Dvorak, Michael	7/29/2025	2.2	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items re: same
Dvorak, Michael	7/29/2025	2.3	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of liabilities and open items re: same
Dvorak, Michael	7/29/2025	2.4	Revise statements and schedules management presentation based on discussion
Dvorak, Michael	7/29/2025	2.7	Review updated intercompany balances for statements of financial affairs question 4
Dvorak, Michael	7/29/2025	2.2	Prepare intercompany matrix based on revised May 2025 data
Gorashchenko, Benjamin	7/29/2025	2.8	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	7/29/2025	1.7	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	7/29/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	7/29/2025	2.2	Extract debtor entity information from vendor contracts for Schedule G filings
Goyal, Mehul	7/29/2025	1.6	Capture entity details of counterparties from service-level agreements
Goyal, Mehul	7/29/2025	1.8	Collect landlord details from lease agreement and schedules
Goyal, Mehul	7/29/2025	2.6	Document commencement dates from loan documents
Goyal, Mehul	7/29/2025	2.7	Capture service provider names from vendor onboarding documents
Grossi, Nick	7/29/2025	0.4	Coordinate matters related to Schedules and Statements and creditor diligence
Gundre, Maneesh	7/29/2025	1.8	List start and end dates from property rental contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gundre, Maneesh	7/29/2025	1.9	Extract legal names and addresses from service-level agreements
Gundre, Maneesh	7/29/2025	2.2	Record lender and borrower names in intercompany loan contracts for Schedule G noticing
Gundre, Maneesh	7/29/2025	2.9	Capture supplier names and tool usage locations from equipment lending contracts
Gupta, Kavya	7/29/2025	2.7	Extract contractual terms from purchase agreements necessary for Schedule G reporting
Gupta, Kavya	7/29/2025	2.4	Analyze lease documents to pull debtor names and address-level data
Gupta, Kavya	7/29/2025	2.8	Identify debtor entities and related details from vendor and supplier contracts
Gupta, Kavya	7/29/2025	0.9	Identify effective dates and key clauses across lease and vendor contracts
Hertzberg, Julie	7/29/2025	3.1	QC review of draft Statements of Financial Affairs
Hertzberg, Julie	7/29/2025	0.8	Call with M. Zeiss and J. Hertzberg (A&M) to review contracts status and process for Schedule G filing disclosures
Hertzberg, Julie	7/29/2025	1.8	Review drafts of liabilities schedules
Kachhal, Ria	7/29/2025	0.7	Document debtor, counterparty, and effective date from agreement formats
Kachhal, Ria	7/29/2025	2.3	Identify records missing address details or effective dates for system update
Kachhal, Ria	7/29/2025	2.6	Extract debtor visibility from scanned lease agreements for Schedule G filings
Kachhal, Ria	7/29/2025	2.8	Extract key information from service agreements for noticing accuracy
Kaur, Jaspreet	7/29/2025	2.4	Capture debtor and lessor details from sublease agreements
Kaur, Jaspreet	7/29/2025	1.4	Gather execution dates mentioned in vendor contracts for disclosure
Kaur, Jaspreet	7/29/2025	2.3	Identify counterparty names listed in maintenance agreements
Kaur, Jaspreet	7/29/2025	2.8	Extract debtor entity names and addresses from professional services contracts
Marks, Thomas	7/29/2025	0.8	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	7/29/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/29/2025	0.8	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	7/29/2025	2.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	7/29/2025	1.6	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	7/29/2025	2.2	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Pogorzelski, Jon	7/29/2025	1.1	Support drafting of SOFA disclosure global notes related to payment counterparties
Pogorzelski, Jon	7/29/2025	1.2	Assess noticing information updates from counterpary related to counterparties disclosed in SOFA 3 reporting
Pogorzelski, Jon	7/29/2025	1.4	Assess validity of European direct debit detail to identify duplicative payments for exclusion in statements and schedules disclosures
Pogorzelski, Jon	7/29/2025	1.4	Coordinate with regional teams to identify precise names for counterparties receiving payment in 90 days prior to filing for reporting in statement of financial affairs
Pogorzelski, Jon	7/29/2025	1.4	Prepare follow up for outstanding items on SOFA 3 payment disbursements for internal review
Pogorzelski, Jon	7/29/2025	1.7	Analyze supplemental payment files related to direct debits from Europe for inclusion into SOFA 3 reporting
Pogorzelski, Jon	7/29/2025	1.8	Prepare summary list of top vendors with disbursements in 90 days related to SOFA 3 reporting for management sign off
Pogorzelski, Jon	7/29/2025	1.4	Analyze payment disbursements in 90 days prior to filing for reporting on SOFA 3
Rodriguez, Ralphy	7/29/2025	1.8	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	7/29/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	7/29/2025	1.2	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	7/29/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralphy	7/29/2025	0.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	7/29/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	7/29/2025	2.9	Review purchase agreement contracts for Schedule G filings
Rybarczyk, Jodi	7/29/2025	2.3	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of liabilities and open items re: same
Rybarczyk, Jodi	7/29/2025	2.8	Prepare schedule D/E/F liabilities summary file for presentation to Marelli finance team
Rybarczyk, Jodi	7/29/2025	2.2	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/29/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: schedules and statements open items
Rybarczyk, Jodi	7/29/2025	1.4	Prepare supporting schedules to schedule D/E/F summary file for presentation to Marelli finance team
Rybarczyk, Jodi	7/29/2025	1.1	Telephone conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items
Sachdeva, Dhruv	7/29/2025	2.9	Identify debtor entities and counterparties from loan agreements for Schedule G documentation
Sachdeva, Dhruv	7/29/2025	2.9	Capture amendment details to extract involved entities and update contact records
Sachdeva, Dhruv	7/29/2025	2.7	Extract contract parties and address details from vendor agreements for executory listings
Saraf, Nancy	7/29/2025	1.6	Assess noticing information for executory contract disclosures
Saraf, Nancy	7/29/2025	1.8	Evaluate key clauses from various lease agreements
Saraf, Nancy	7/29/2025	2.9	Review and verify contracts for accurate reports in Schedule G filings for active agreements
Saraf, Nancy	7/29/2025	2.4	Examine amendments for important information, including alterations and counterparties
Sekera, Aryaki	7/29/2025	2.1	Compile address details for counterparties in master agreements
Sekera, Aryaki	7/29/2025	2.3	Extract execution data and align with debtor entity information
Sekera, Aryaki	7/29/2025	1.8	Record vendor names and execution parties from archived contracts
Sekera, Aryaki	7/29/2025	2.6	List counterparties as per internal debtor assignment sheets
Selvam, Sagar	7/29/2025	2.8	Extract and organize counterparty names and contact details from loan contracts for executory disclosure purposes
Selvam, Sagar	7/29/2025	2.7	Review scanned vendor contracts to extract names of signing parties
Selvam, Sagar	7/29/2025	2.9	Gather and organize address details for counterparties listed in master agreements
Simoneaux, Natalie	7/29/2025	0.9	Prepare single answer "No" answers for various debtors on statement of financial affairs question 10
Simoneaux, Natalie	7/29/2025	2.3	Produce summary presentation related to the schedule of liabilities for company review
Simoneaux, Natalie	7/29/2025	2.2	Perform analysis on individual creditors for redaction purposes in Schedule F
Simoneaux, Natalie	7/29/2025	2.2	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	7/29/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: schedules and statements open items
Simoneaux, Natalie	7/29/2025	2.3	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of liabilities and open items re: same
Simoneaux, Natalie	7/29/2025	1.1	Telephone conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items
Simoneaux, Natalie	7/29/2025	0.8	Identify noticing information for various creditor parties for the schedule of liabilities
Simoneaux, Natalie	7/29/2025	1.2	Evaluate printed statement of financial affairs drafts to ensure accuracy
Taneja, Bhanushi	7/29/2025	2.4	Extract counterparty details and contractual terms from lease agreements
Taneja, Bhanushi	7/29/2025	2.2	Examine key information across various rent agreements
Thomas, Izabel	7/29/2025	2.3	Track supplier names and addresses from agreements
Thomas, Izabel	7/29/2025	2.6	Pull legal entity names and related addresses from service-level contracts
Thomas, Izabel	7/29/2025	2.8	Enter names of lending and borrowing entities from intercompany loan agreements for Schedule G submissions
Thomas, Izabel	7/29/2025	0.9	Document effective dates listed in property rental agreements
Tiska, Richard	7/29/2025	2.6	Populate Schedule G templates using information obtained from vendor and purchase agreements
Tiska, Richard	7/29/2025	1.4	Review and extract counterpart names and notice addresses from vendor contracts for Schedule G
Tiska, Richard	7/29/2025	2.1	Assess contractual terms for executory treatment in Schedule G documentation
Tiska, Richard	7/29/2025	2.1	Compile and format extracted contract data to meet bankruptcy Schedule G filing standards
Weiland, Brad	7/29/2025	0.3	Correspond with Marelli re: schedules and statements review
Weiland, Brad	7/29/2025	1.1	Telephone conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items
Weiland, Brad	7/29/2025	0.4	Office conference between M. Chester (A&M) and B. Weiland (A&M) re: statements of financial affairs data
Weiland, Brad	7/29/2025	0.4	Review insider transfer materials for statements of financial affairs
Weiland, Brad	7/29/2025	0.4	Telephone conference among Marelli, B. Weiland (A&M), M. Dvorak (A&M) re: customer contracts
Weiland, Brad	7/29/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M), M. Chester (A&M) re: schedules and statements open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	7/29/2025	2.2	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of assets and open items re: same
Weiland, Brad	7/29/2025	2.3	Office conference among Marelli, B. Weiland (A&M) J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M) N. Simoneaux (A&M) re: schedules of liabilities and open items re: same
Weiland, Brad	7/29/2025	0.2	Correspond with Marelli re: schedules and statements items
Zakariya, Farwizah	7/29/2025	2.9	Extract effective start dates and related parties from Manufacturing Agreements for reporting
Zakariya, Farwizah	7/29/2025	2.4	Gather key party details and execution dates from Service Agreements for Schedule G accuracy
Zakariya, Farwizah	7/29/2025	2.3	Identify debtor and counterparty entities in Settlement Agreements for proper Schedule G representation
Zakariya, Farwizah	7/29/2025	1.2	Review Lease Agreements to extract contract party details and lease start dates
Zeiss, Mark	7/29/2025	2.2	Review contracts for Schedule G filing disclosures
Zeiss, Mark	7/29/2025	1.9	Revise Schedule G filing for additional contracts
Zeiss, Mark	7/29/2025	0.8	Call with M. Zeiss and J. Hertzberg (A&M) to review contracts status and process for Schedule G filing disclosures
Babbar, Swati	7/30/2025	2.1	Prepare Schedule G contracts filings including proper noticing information
Babbar, Swati	7/30/2025	1.2	Evaluate counterparty details and debtor entities from service agreements
Bhardwaj, Shikha	7/30/2025	1.9	Capture tenant entity details from facility usage agreements
Bhardwaj, Shikha	7/30/2025	2.4	Collect mailing addresses from shared workspace agreements
Bhardwaj, Shikha	7/30/2025	2.1	Retrieve entity names and signing dates from subcontractor agreements
Bhardwaj, Shikha	7/30/2025	2.3	Extract contract party names from software license agreements
Chester, Monte	7/30/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re: intercompany items
Chester, Monte	7/30/2025	1.8	Prepare analysis of intercompany assets for disclosure on schedule AB
Chester, Monte	7/30/2025	2.1	Review net operating loss motion to be included on the schedule of assets
Chester, Monte	7/30/2025	2.2	Update internal database management system with the latest insider payment detail
Chester, Monte	7/30/2025	2.3	Review source detail behind database loads for the statement of financial affairs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	7/30/2025	0.9	Client presentation and discussion among Marelli, M. Chester (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re: insider disclosures
Chester, Monte	7/30/2025	1.4	Office conferences with Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: intercompany and other items for schedules and statements
Chester, Monte	7/30/2025	1.1	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements
Chmelik, Charlie	7/30/2025	1.2	Extract purchase agreement details from contracts for proper noticing
Chmelik, Charlie	7/30/2025	1.1	Review purchase agreement contracts for Schedule G filings
Chowdhury, Arshia	7/30/2025	2.6	Assess loan contracts to isolate counterparties and their contact details for executory disclosures
Chowdhury, Arshia	7/30/2025	2.7	Extract debtor and counterparty names from equipment rental contracts for Schedule G
Chowdhury, Arshia	7/30/2025	2.9	Check purchase agreements for party names and compile for noticing information
Dvorak, Michael	7/30/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re: intercompany items
Dvorak, Michael	7/30/2025	0.9	Client presentation and discussion among Marelli, M. Chester (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re: insider disclosures
Dvorak, Michael	7/30/2025	1.4	Office conferences with Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: intercompany and other items for schedules and statements
Dvorak, Michael	7/30/2025	1.1	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements
Dvorak, Michael	7/30/2025	2.8	Review liabilities reconciliation from books and records to schedules of liabilities for company presentation
Dvorak, Michael	7/30/2025	2.1	Prepare statements and schedules open items as of July 30
Dvorak, Michael	7/30/2025	2.3	Review joint-venture mapping in intercompany balances
Dvorak, Michael	7/30/2025	2.6	Review schedule of assets mapping comparison to books and records
Gorashchenko, Benjamin	7/30/2025	1.3	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	7/30/2025	1.6	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	7/30/2025	2.1	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	7/30/2025	2.2	Extract purchase agreement details from contracts for proper noticing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gorashchenko, Benjamin	7/30/2025	2.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Goyal, Mehul	7/30/2025	2.8	Extract lender addresses from security agreements
Goyal, Mehul	7/30/2025	2.9	Record borrower details and signing dates from loan agreements
Goyal, Mehul	7/30/2025	2.9	Identify counterparty names and entity types from master lease agreements
Gundre, Maneesh	7/30/2025	1.9	Capture contract dates and business addresses from customs warehousing agreements
Gundre, Maneesh	7/30/2025	1.9	Record buyer and seller names from energy supply contracts for Schedule G
Gundre, Maneesh	7/30/2025	2.8	Identify all parties and registered business addresses in technical support contracts
Gundre, Maneesh	7/30/2025	2.3	Record signatory names and contract party addresses from signed consulting agreements
Gupta, Kavya	7/30/2025	0.8	Review execution signatures and authority for completeness in noticing
Gupta, Kavya	7/30/2025	2.3	Analyze intercompany contracts for debtor-related references
Gupta, Kavya	7/30/2025	2.9	Gather vendor-specific information from agreements for proper noticing
Gupta, Kavya	7/30/2025	2.8	Evaluate lease agreements to capture counterparties and key timeline elements
Hertzberg, Julie	7/30/2025	2.6	Review and provide comments re: 90 day payment files
Hertzberg, Julie	7/30/2025	2.6	Perform quality check on Schedule G summary files for accuracy and completeness
Hertzberg, Julie	7/30/2025	1.9	Review and edit Global Notes for Schedules and Statements
Jain, Heman	7/30/2025	1.8	Extract landlord details from real estate agreements for Schedule G use
Jain, Heman	7/30/2025	2.6	Extract debtor and counterparty details from supplier agreements
Jain, Heman	7/30/2025	2.9	Identify parties to the contract and their addresses from executed service agreements
Jain, Heman	7/30/2025	1.6	Retrieve counterparty name and address from consultancy contracts
Kachhal, Ria	7/30/2025	0.8	Record debtor and counterparty details alongside effective date in vendor contracts
Kachhal, Ria	7/30/2025	1.9	Document debtor and counterparty names in grouped contract folders
Kachhal, Ria	7/30/2025	2.7	Extract vendor names and legal entities from contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	7/30/2025	2.8	Review amendments to extract updated debtor and counterparty information
Kaur, Jaspreet	7/30/2025	1.7	Retrieve lessee details mentioned in warehouse lease agreements
Kaur, Jaspreet	7/30/2025	2.6	Extract details from technology service agreements for Schedule G input
Kaur, Jaspreet	7/30/2025	2.1	Identify debtor information from third-party logistics contracts
Kaur, Jaspreet	7/30/2025	2.4	Review service contracts to record debtor legal names
Marks, Thomas	7/30/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/30/2025	0.6	Revise contract details for Schedule G filings per internal comments
Pogorzelski, Jon	7/30/2025	1.4	Build management summary of SOFA 3 disbursement totals and exclusions by geography
Pogorzelski, Jon	7/30/2025	1.8	Prepare updates to SOFA and Schedules review deck for management signoff
Pogorzelski, Jon	7/30/2025	1.1	Validate excluded payments within 90 days prior to filing are appropriate to ensure accurate reporting on SOFAs
Pogorzelski, Jon	7/30/2025	1.6	Prepare summary of cash activity across debtor entities during 90-day lookback period for SOFA 3 reporting
Pogorzelski, Jon	7/30/2025	1.7	Analyze disbursements made in 90 days prior to filing to report on statement of financial affairs
Pogorzelski, Jon	7/30/2025	1.8	Prepare slide deck summarizing SOFA 3 payment workstream for management
Pogorzelski, Jon	7/30/2025	1.3	Identify duplicative payments in source records from European payment exports to exclude from over reporting on SOFAs
Pogorzelski, Jon	7/30/2025	1.8	Evaluate payment data received from company to identify remaining confirmations needed for accurate disclosure for SOFA 3
Rybarczyk, Jodi	7/30/2025	1.1	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements
Rybarczyk, Jodi	7/30/2025	1.2	Prepare revisions to schedule D/E/F summary file after discussion with Marelli accounting team
Rybarczyk, Jodi	7/30/2025	1.4	Office conferences with Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: intercompany and other items for schedules and statements
Rybarczyk, Jodi	7/30/2025	0.2	Office conference between B. Weiland (A&M), J. Rybarczyk (A&M) re: IP assets
Sachdeva, Dhruv	7/30/2025	2.8	Extract counterparty details from service agreements for Schedule G filings
Sachdeva, Dhruv	7/30/2025	2.8	Extract relevant parties and addresses from facility agreements for Schedule G inputs
Sachdeva, Dhruv	7/30/2025	2.7	Check contract exhibits for mailing address consistency and debtor identification

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Saraf, Nancy	7/30/2025	2.3	Review and extract mailing addresses from various documents for Schedule G filings
Saraf, Nancy	7/30/2025	1.8	Review active agreements contracts for accurate reports in Schedule G filings
Saraf, Nancy	7/30/2025	2.8	Update executory contract disclosures to reflect accurate noticing addresses information
Saraf, Nancy	7/30/2025	1.9	Check noticing for various executory contract disclosures
Sekera, Aryaki	7/30/2025	1.4	Locate counterparty fields within scanned contract summaries
Sekera, Aryaki	7/30/2025	1.9	Validate consistency of entity names across multi-page agreements
Sekera, Aryaki	7/30/2025	2.6	Identify contractual parties across grouped project files
Sekera, Aryaki	7/30/2025	2.8	Extract relevant data from signature blocks for Schedule G input
Selvam, Sagar	7/30/2025	1.7	Review general service agreements to extract counterparty details
Selvam, Sagar	7/30/2025	1.4	Document key terms and start dates from supplier contracts for record-keeping purposes
Selvam, Sagar	7/30/2025	1.6	Determine the execution parties involved in local and international vendor agreements
Simoneaux, Natalie	7/30/2025	2.2	Prepare updated presentation for statements and schedules overview
Simoneaux, Natalie	7/30/2025	1.6	Analyze closed bank account data for statements and schedules reporting purposes
Simoneaux, Natalie	7/30/2025	1.9	Analyze bankruptcy professional payments to prepare statement of financial affairs question 11
Simoneaux, Natalie	7/30/2025	1.4	Office conferences with Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: intercompany and other items for schedules and statements
Simoneaux, Natalie	7/30/2025	1.1	Prepare MOR forms for final submission
Simoneaux, Natalie	7/30/2025	1.1	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements
Simoneaux, Natalie	7/30/2025	0.9	Evaluate data responses for statement of financial affairs question 11 in regards to professional payments
Simoneaux, Natalie	7/30/2025	2.1	Update case title information for litigation cases for statement of financial affairs question 7
Taneja, Bhanushi	7/30/2025	2.3	Extract key provisions for effective dates in master service agreements
Taneja, Bhanushi	7/30/2025	1.9	Assess review of priority contracts to support accurate Schedule G filing
Taneja, Bhanushi	7/30/2025	2.2	Assess contract documents for the purpose of identifying executory contracts for disclosure purpose

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Thomas, Izabel	7/30/2025	2.8	Retrieve counterparty names from service agreements for Schedule G documentation
Thomas, Izabel	7/30/2025	1.6	Pull counterparty names and addresses from supplier contracts for Schedule G filings
Thomas, Izabel	7/30/2025	1.9	Identify involved parties and their addresses from agreements for noticing purposes
Thomas, Izabel	7/30/2025	2.6	Register names of signatories and business addresses of parties in contracts
Tiska, Richard	7/30/2025	0.8	Capture and organize contract metadata to support bankruptcy noticing procedures
Tiska, Richard	7/30/2025	2.8	Evaluate contracts for completeness of key Schedule G data fields, including mailing information
Tiska, Richard	7/30/2025	2.3	Extract and compile debtor–counterparty relationships from legal agreements for disclosure
Tiska, Richard	7/30/2025	1.2	Review vendor documents to identify executory components subject to Schedule G reporting
Tiska, Richard	7/30/2025	1.7	Summarize contract start dates, termination clauses, and renewal terms for Schedule G entry
Weiland, Brad	7/30/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M) re: intercompany items
Weiland, Brad	7/30/2025	1.1	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements
Weiland, Brad	7/30/2025	0.2	Correspond re: client presentation with M. Dvorak (A&M)
Weiland, Brad	7/30/2025	1.4	Office conferences with Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: intercompany and other items for schedules and statements
Weiland, Brad	7/30/2025	0.6	Review and analyze client presentation materials and prepare edits re: same
Weiland, Brad	7/30/2025	0.8	Prepare client presentation materials re: schedules and statements
Weiland, Brad	7/30/2025	0.7	Prepare materials re: statements of financial affairs disclosures
Weiland, Brad	7/30/2025	0.9	Client presentation and discussion among Marelli, M. Chester (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re: insider disclosures
Weiland, Brad	7/30/2025	0.3	Review and follow-up re: consignment and third-party assets
Weiland, Brad	7/30/2025	0.3	Correspond with Marelli re: insider transfers for statements of financial affairs
Weiland, Brad	7/30/2025	0.2	Office conference between B. Weiland (A&M), J. Rybarczyk (A&M) re: IP assets
Weiland, Brad	7/30/2025	0.2	Correspond with Marelli re: legal items for schedules and statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/30/2025	1.6	Inspect License Agreements to determine debtor involvement and agreement initiation dates
Zakariya, Farwizah	7/30/2025	2.1	Record counterparty details and start periods from Termination Agreements for classification
Zakariya, Farwizah	7/30/2025	2.3	Validate debtor names and contract start dates within Framework Service Agreements
Zakariya, Farwizah	7/30/2025	2.9	Review Software Quality Assurance Agreements to extract effective dates and all involved parties
Zeiss, Mark	7/30/2025	2.1	Review Marelli legal entities for Schedule G contracts filing
Zeiss, Mark	7/30/2025	1.9	Review noticing addresses for Schedule G contracts filing
Zeiss, Mark	7/30/2025	2.2	Review contract descriptions for Schedule G filings
Babbar, Swati	7/31/2025	1.8	Scan priority contracts for Schedule G filing purposes
Babbar, Swati	7/31/2025	1.1	Review counterparties and their mailing addresses for noticing purposes
Bhardwaj, Shikha	7/31/2025	1.8	Extract vendor names and mailing locations from onboarding documents
Bhardwaj, Shikha	7/31/2025	1.8	Record relevant counterparty data from co-marketing agreements
Bhardwaj, Shikha	7/31/2025	2.6	Document contact details from logistics service contracts
Bhardwaj, Shikha	7/31/2025	1.9	Identify legal entities from framework supply arrangements
Chester, Monte	7/31/2025	2.6	Perform update to analysis of intercompany balances by legal entity
Chester, Monte	7/31/2025	2.9	Perform review of PDF extracts of the schedule of unsecured liabilities
Chester, Monte	7/31/2025	2.4	Prepare load of intercompany liabilities for inclusion on the schedule of unsecured liabilities
Chester, Monte	7/31/2025	2.3	Perform review of PDF extracts of the statement of financial affairs
Chester, Monte	7/31/2025	1.7	Review and incorporate client feedback for initial drafts of the schedule of assets
Chester, Monte	7/31/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to discuss revisions to intercompany balances as of 5/31/2025
Chester, Monte	7/31/2025	1.3	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: open items for schedules and statements and client presentation re: same
Chester, Monte	7/31/2025	0.7	Office conferences among Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements questions and open items including intercompany balances

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chmelik, Charlie	7/31/2025	0.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chmelik, Charlie	7/31/2025	0.8	Revise contract details for Schedule G filings per internal comments
Chowdhury, Arshia	7/31/2025	2.8	Analyze translated contracts to determine counterparty information for noticing filings
Chowdhury, Arshia	7/31/2025	2.9	Identify contract execution parties from local and international vendor agreements
Chowdhury, Arshia	7/31/2025	2.7	Review addenda to original agreements to verify noticing address consistency
Dvorak, Michael	7/31/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to discuss revisions to intercompany balances as of 5/31/2025
Dvorak, Michael	7/31/2025	0.7	Office conferences among Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements questions and open items including intercompany balances
Dvorak, Michael	7/31/2025	2.8	Prepare legal related statements and schedules requests for company team sign off meeting
Dvorak, Michael	7/31/2025	1.9	Prepare statements and schedules work plan
Dvorak, Michael	7/31/2025	2.9	Prepare statements and scheduled revised presentation for management presentation
Dvorak, Michael	7/31/2025	1.3	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: open items for schedules and statements and client presentation re: same
Dvorak, Michael	7/31/2025	0.8	Telephone conferences among Marelli, M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re: schedules and statements status and questions
Dvorak, Michael	7/31/2025	2.1	Review statement question 11 payments to bankruptcy professionals
Gorashchenko, Benjamin	7/31/2025	1.6	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	7/31/2025	2.2	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	7/31/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	7/31/2025	1.4	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	7/31/2025	1.2	Extract purchase agreement details from contracts for proper noticing
Goyal, Mehul	7/31/2025	1.9	Capture contractor information from general service contracts for noticing purposes
Goyal, Mehul	7/31/2025	2.2	List tenants and property addresses from real estate sublease agreements
Goyal, Mehul	7/31/2025	2.4	Document contract party details from intercompany funding contracts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Goyal, Mehul	7/31/2025	2.1	Record all party names and execution dates from facility sharing agreements
Gundre, Maneesh	7/31/2025	2.9	List legal parties and business addresses in personnel services contracts
Gundre, Maneesh	7/31/2025	2.2	Extract debtor and counterparty names from active purchase agreements
Gundre, Maneesh	7/31/2025	1.9	Record contract entity names and addresses in software license agreements
Gundre, Maneesh	7/31/2025	1.9	Capture party names and business addresses from notarized service agreements
Gupta, Kavya	7/31/2025	2.1	Highlight counterparties and material changes from contract amendments
Gupta, Kavya	7/31/2025	2.1	Review amended agreements to extract revised terms and updated parties
Gupta, Kavya	7/31/2025	2.3	Examine settlement contracts for involved parties and essential terms
Gupta, Kavya	7/31/2025	2.4	Scan licensing and R&D software contracts for data relevant to Schedule G
Hertzberg, Julie	7/31/2025	1.3	Review drafts of liabilities schedules
Hertzberg, Julie	7/31/2025	2.4	Review and provide comments re: 90 day payment files
Hertzberg, Julie	7/31/2025	0.4	Call with M. Zeiss and J. Hertzberg (A&M) to review contracts status and process for Schedule G filing disclosures
Jain, Heman	7/31/2025	1.8	Examine collaboration agreements to extract counterparty data
Jain, Heman	7/31/2025	2.1	Identify responsible entities and their locations from franchise agreements
Jain, Heman	7/31/2025	2.2	Extract tenant details and mailing addresses from occupancy contracts
Jain, Heman	7/31/2025	2.8	Review shared service agreements to capture debtor entity addresses
Kachhal, Ria	7/31/2025	2.2	Identify scanned files missing effective dates or address blocks
Kachhal, Ria	7/31/2025	2.3	List files missing effective date or party names for follow-up
Kachhal, Ria	7/31/2025	2.6	Review uploaded contracts to extract effective date and party details
Kachhal, Ria	7/31/2025	1.7	Identify incomplete effective dates in supplier contracts for follow-up
Kaur, Jaspreet	7/31/2025	1.8	Retrieve legal entity names listed in shared services agreements
Kaur, Jaspreet	7/31/2025	1.6	Extract relevant names from IT infrastructure service agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kaur, Jaspreet	7/31/2025	2.6	Review occupancy agreements to capture debtor entity details
Kaur, Jaspreet	7/31/2025	2.9	Record addresses of counterparties from service agreements
Marks, Thomas	7/31/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	7/31/2025	1.3	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	7/31/2025	2.8	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	7/31/2025	0.8	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	7/31/2025	0.9	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Pogorzelski, Jon	7/31/2025	1.2	Reconcile total disbursement values reported on SOFA 3 to A&M cash flow tracking report to ensure accuracy
Pogorzelski, Jon	7/31/2025	1.3	Prepare executive summary of total payments disclosed on SOFA 3 for management
Pogorzelski, Jon	7/31/2025	1.2	Validate accuracy of payment exports with cash disbursement team working on post petition payments to confirm appropriate disclosures in SOFA 3
Pogorzelski, Jon	7/31/2025	1.4	Cross reference summaries of payments received in 90 days to master analysis to ensure accuracy
Pogorzelski, Jon	7/31/2025	1.7	Develop summary reporting of top counterparties by payment volume across all regions flagged for inclusion in SOFA for management sign off
Pogorzelski, Jon	7/31/2025	1.1	Summarize total disbursements by region disclosed on SOFA 3 for internal review
Pogorzelski, Jon	7/31/2025	1.8	Generate reporting summary dashboard of 90 day payments with filters by region, legal entity, and amount for management and company review
Pogorzelski, Jon	7/31/2025	1.1	Prepare support files for legal and management sign-off on SOFA 3
Pogorzelski, Jon	7/31/2025	0.7	Verify redaction status of payment counterparties listed on SOFA 3
Pogorzelski, Jon	7/31/2025	1.3	Prepare analysis of reconciled payment totals for SOFA 3 by legal entity for management signoff
Rodriguez, Ralphy	7/31/2025	0.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	7/31/2025	0.3	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	7/31/2025	0.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	7/31/2025	2.1	Review purchase agreement contracts for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rodriguez, Ralphy	7/31/2025	1.3	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralphy	7/31/2025	1.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	7/31/2025	0.7	Extract debtor entity information from vendor contracts for Schedule G filings
Rybarczyk, Jodi	7/31/2025	2.1	Prepare data template uploads for schedules of assets open areas
Rybarczyk, Jodi	7/31/2025	0.7	Office conferences among Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements questions and open items including intercompany balances
Rybarczyk, Jodi	7/31/2025	0.8	Telephone conferences among Marelli, M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re: schedules and statements status and questions
Rybarczyk, Jodi	7/31/2025	1.3	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: open items for schedules and statements and client presentation re: same
Rybarczyk, Jodi	7/31/2025	1.4	Prepare follow-up query to Marelli country finance teams regarding property appraisals
Rybarczyk, Jodi	7/31/2025	0.3	Correspond with Marelli accounting team regarding open topics for statements and schedules
Sachdeva, Dhruv	7/31/2025	2.9	Compile debtor and counterparty data from signed agreements for Schedule G purposes
Sachdeva, Dhruv	7/31/2025	2.9	Gather counterparty information from executed agreements for notice tracking
Sachdeva, Dhruv	7/31/2025	2.8	Review addendums to isolate updated parties and reflect correct addresses
Saraf, Nancy	7/31/2025	2.7	Review and assess essential information within multiple R&D contracts
Saraf, Nancy	7/31/2025	2.4	Examine contracts to help with reports of multiple executory agreements
Saraf, Nancy	7/31/2025	1.9	Analyze contract documentation to facilitate proper disclosure of various executory contract obligations
Saraf, Nancy	7/31/2025	1.6	Extract accurate mailing addresses from documents for Schedule G filings
Sekera, Aryaki	7/31/2025	2.4	Match attached exhibits with named counterparties in agreements
Sekera, Aryaki	7/31/2025	2.7	Pull effective dates and parties from onboarding agreements
Sekera, Aryaki	7/31/2025	2.1	Confirm presence of key debtor references in primary contracts
Sekera, Aryaki	7/31/2025	1.6	Capture counterparty addresses in logistics-related contracts
Selvam, Sagar	7/31/2025	2.3	Extract counterparty details from subcontractor documents for record-keeping or analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Selvam, Sagar	7/31/2025	2.1	Extract and document key details from purchase contracts
Selvam, Sagar	7/31/2025	2.1	Record key amendment details, including the entities involved and the specific changes made
Selvam, Sagar	7/31/2025	2.2	Extract counterparty names referenced in attached exhibits to agreements
Shiffman, David	7/31/2025	0.6	Correspond with A&M team regarding certain balances to include in Statements and Schedules
Simoneaux, Natalie	7/31/2025	0.9	Update the status of various litigation matters for schedule F purposes
Simoneaux, Natalie	7/31/2025	1.3	Analyze accounts payable data for various regions for Schedule F preparation
Simoneaux, Natalie	7/31/2025	0.8	Flag addresses for redaction purposes within the statement of financial affairs
Simoneaux, Natalie	7/31/2025	1.3	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: open items for schedules and statements and client presentation re: same
Simoneaux, Natalie	7/31/2025	2.3	Prepare overview presentation for company review purposes for schedules and statements
Simoneaux, Natalie	7/31/2025	0.7	Office conferences among Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements questions and open items including intercompany balances
Simoneaux, Natalie	7/31/2025	2.3	Update data related to losses on property for the statement of financial affairs
Simoneaux, Natalie	7/31/2025	0.8	Generate single answer "No" answers for various debtors on statement of financial affairs question 6
Simoneaux, Natalie	7/31/2025	0.8	Incorporate pension claims into schedule F based on refreshed data
Simoneaux, Natalie	7/31/2025	2.8	Prepare summary presentation for schedules and statements overview meeting
Taneja, Bhanushi	7/31/2025	2.7	Scan buyer-seller agreements for Schedule G executory contracts filing purposes
Taneja, Bhanushi	7/31/2025	2.7	Examine key information across various master service agreements
Thomas, Izabel	7/31/2025	2.3	Extract entity names and contract addresses from vendor agreements for inclusion in Schedule G
Thomas, Izabel	7/31/2025	1.7	Collect names and locations of involved parties from commercial service contracts
Thomas, Izabel	7/31/2025	2.2	Gather counterparty details and mailing addresses from lease agreements relevant to Schedule G
Thomas, Izabel	7/31/2025	2.6	Capture debtor entities and their contract parties from service agreements for noticing use
Tiska, Richard	7/31/2025	0.2	Flag and resolve gaps in contractual data required for executory contract listings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Webber, Dan	7/31/2025	0.4	Call with D. Webber, M. Dvorak, M. Chester (A&M) to discuss revisions to intercompany balances as of 5/31/2025
Weiland, Brad	7/31/2025	0.9	Prepare and revise materials re: client presentation on status and signoff
Weiland, Brad	7/31/2025	1.3	Office conferences among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: open items for schedules and statements and client presentation re: same
Weiland, Brad	7/31/2025	0.3	Correspond with Marelli re: statements and schedules
Weiland, Brad	7/31/2025	0.2	Correspond with Marelli re: consignment and third-party assets
Weiland, Brad	7/31/2025	0.3	Correspond with Marelli re: statements of financial affairs diligence
Weiland, Brad	7/31/2025	0.4	Telephone conference with Marelli re: schedules and statements items
Weiland, Brad	7/31/2025	0.6	Review data received for statements of financial affairs disclosures
Weiland, Brad	7/31/2025	0.7	Office conferences among Marelli, B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re: schedules and statements questions and open items including intercompany balances
Weiland, Brad	7/31/2025	0.3	Correspond with M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), and J. Rybarczyk (A&M) re: global notes and client presentation materials
Weiland, Brad	7/31/2025	0.7	Review and analyze statements of financial affairs data
Weiland, Brad	7/31/2025	0.8	Telephone conferences among Marelli, M. Dvorak (A&M), J. Rybarczyk (A&M), B. Weiland (A&M) re: schedules and statements status and questions
Weiland, Brad	7/31/2025	0.8	Analyze historical payment data re: statements of financial affairs disclosures
Weiland, Brad	7/31/2025	0.2	Correspond with Marelli re: schedules and statements open items
Weiland, Brad	7/31/2025	0.2	Correspond with client team re: outstanding diligence for statements and schedules
Weiland, Brad	7/31/2025	0.2	Correspond with C. Aldime (K&E), N. Simoneaux (A&M) re: statements of financial affairs
Weiland, Brad	7/31/2025	0.8	Review and analyze schedules of liabilities data
Weiland, Brad	7/31/2025	0.3	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re: statements of financial affairs
Zakariya, Farwizah	7/31/2025	2.8	Extract lessor and lessee party names along with lease commencement dates from Lease Agreements
Zakariya, Farwizah	7/31/2025	2.4	Retrieve effective date and all contract parties from Supply Agreements for Schedule G updates
Zakariya, Farwizah	7/31/2025	2.3	Extract contract party names and effective dates from Subscription and Order Forms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zakariya, Farwizah	7/31/2025	1.2	Review Transfer Agreements to extract both debtor and supplier details with relevant dates
Zeiss, Mark	7/31/2025	1.7	Prepare Schedule G filing for facilities contracts
Zeiss, Mark	7/31/2025	2.2	Prepare Schedule G filing for purchasing contracts
Zeiss, Mark	7/31/2025	1.1	Review Customer contracts for Schedule G filing disclosures
Zeiss, Mark	7/31/2025	0.4	Call with M. Zeiss and J. Hertzberg (A&M) to review contracts status and process for Schedule G filing disclosures
Zeiss, Mark	7/31/2025	1.2	Review all Schedule G filing for completeness
Zeiss, Mark	7/31/2025	2.4	Prepare Schedule G filing for legal contracts
Babbar, Swati	8/1/2025	1.7	Extract key details from active contracts, including the counterparties and mailing addresses
Babbar, Swati	8/1/2025	2.2	Prepare Schedule G executory contracts filing from contracts
Bhardwaj, Shikha	8/1/2025	1.7	Retrieve debtor addresses and entity names from service extension letters
Bhardwaj, Shikha	8/1/2025	2.6	Review equipment rental contracts to extract counterparty details
Bhardwaj, Shikha	8/1/2025	2.1	Capture counterparty names and addresses from master service agreement amendments
Bhardwaj, Shikha	8/1/2025	1.8	Record all involved party names from tooling lending agreements
Chester, Monte	8/1/2025	2.2	Review fixed asset registers to identify property, plant, and equipment for inclusion in the schedules
Chester, Monte	8/1/2025	1.7	Analyze intellectual property portfolios to document trademarks, patents, and copyrights to be listed on the schedule of assets
Chmelik, Charlie	8/1/2025	1.6	Extract debtor entity information from vendor contracts for Schedule G filings
Chmelik, Charlie	8/1/2025	1.3	Review purchase agreement contracts for Schedule G filings
Chowdhury, Arshia	8/1/2025	2.7	Evaluate memorandums and addendums for updated counterparty noticing provisions
Chowdhury, Arshia	8/1/2025	2.9	Review intercompany agreements to identify counterparties for executory contract schedules
Chowdhury, Arshia	8/1/2025	2.8	Compile counterparty and address data from vendor supply contracts held by debtors
Dvorak, Michael	8/1/2025	1.9	Review latest open accounts payable files as of July 25
Dvorak, Michael	8/1/2025	2.2	Prepare review materials for various statements questions for company review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gorashchenko, Benjamin	8/1/2025	2.9	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	8/1/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/1/2025	0.9	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/1/2025	0.3	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/1/2025	2.2	Extract purchase agreement details from contracts for proper noticing
Goyal, Mehul	8/1/2025	2.6	Record lessor addresses from long-term lease agreements for executory disclosures
Goyal, Mehul	8/1/2025	1.9	Review principal borrower names in term loan documents
Goyal, Mehul	8/1/2025	1.6	Extract counterparty details from license agreements for filing purposes
Goyal, Mehul	8/1/2025	2.8	Record lessor and lessee contact details from master equipment lease contracts
Gundre, Maneesh	8/1/2025	1.9	Identify contract parties and their addresses from lease schedules for Schedule G disclosures
Gundre, Maneesh	8/1/2025	1.9	Extract legal names and contract party addresses from onboarding documentation
Gundre, Maneesh	8/1/2025	2.3	List customer and vendor names from environmental handling contracts for Schedule G filings
Gundre, Maneesh	8/1/2025	2.8	Record supplier and recipient addresses in equipment rental agreements
Gupta, Kavya	8/1/2025	2.8	Inspect manufacturing contracts to identify involved entities and timing details
Gupta, Kavya	8/1/2025	2.4	Review critical terms in R&D and software licensing agreements for disclosure needs
Gupta, Kavya	8/1/2025	1.1	Prepare active contract listings for Schedule G with complete noticing data
Gupta, Kavya	8/1/2025	2.6	Identify contracts considered high-priority for Schedule G reporting
Hertzberg, Julie	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Jain, Heman	8/1/2025	1.9	Extract address and contact details from executed framework agreements
Jain, Heman	8/1/2025	2.1	Identify mailing locations from facility management agreements
Jain, Heman	8/1/2025	2.1	Retrieve counterpart information from subcontractor documents
Jain, Heman	8/1/2025	2.7	Review contract annexures to collect counterparty information

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Kachhal, Ria	8/1/2025	2.1	Extract scanned contract metadata for party names and effective dates
Kachhal, Ria	8/1/2025	2.8	Extract debtor and counterparty names from summary sheets and attachments
Kachhal, Ria	8/1/2025	2.9	Review contract summaries to extract debtor names and execution timelines
Kachhal, Ria	8/1/2025	0.6	Review vendor documents to log effective dates and associated parties
Kaur, Jaspreet	8/1/2025	1.8	Record debtor and counterparty names from facility management contracts
Kaur, Jaspreet	8/1/2025	2.8	Capture relevant party information from distribution agreements
Kaur, Jaspreet	8/1/2025	2.6	Extract address and counterparty details from license extension agreements
Kaur, Jaspreet	8/1/2025	1.7	Identify debtor-related data points in framework service agreements
Marks, Thomas	8/1/2025	1.3	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/1/2025	0.8	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/1/2025	1.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/1/2025	2.3	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	8/1/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Pogorzelski, Jon	8/1/2025	1.4	Evaluate payment counterparty information to ensure payments are being properly assigned and not duplicated for reporting
Pogorzelski, Jon	8/1/2025	1.3	Prepare update to summary analysis of payments made in the 90 days prior to filing to ensure accurate reporting
Pogorzelski, Jon	8/1/2025	1.8	Prepare cross-checks of payment data from NAFTA to ensure all amounts will be properly disclosed in statements and schedules
Pogorzelski, Jon	8/1/2025	1.7	Assess company responses to open items on SOFA 3 reporting to update analysis for accurate disclosure
Pogorzelski, Jon	8/1/2025	1.7	Analyze payment counterparties from global datasets to ensure proper redaction for statements and schedules
Pogorzelski, Jon	8/1/2025	1.1	Analyze updates from company on payment data from EMEA to incorporate it into statement of financial affairs reporting
Pogorzelski, Jon	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Rodriguez, Ralphy	8/1/2025	1.7	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/1/2025	1.4	Extract purchase agreement details from contracts for proper noticing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rodriguez, Ralphy	8/1/2025	1.6	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	8/1/2025	2.2	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/1/2025	1.1	Extract debtor entity information from vendor contracts for Schedule G filings
Rybarczyk, Jodi	8/1/2025	2.6	Prepare updates to Schedule A/B load templates for trade receivables accounts
Rybarczyk, Jodi	8/1/2025	1.2	Prepare updates to Schedule A/B load templates for bank acceptance drafts
Rybarczyk, Jodi	8/1/2025	0.7	Update the statements and schedules open items tracker
Sachdeva, Dhruv	8/1/2025	2.7	Record contract parties and prepare entries for executory contract schedules
Sachdeva, Dhruv	8/1/2025	2.9	Document key counterparties and their locations from engagement letters and agreements
Sachdeva, Dhruv	8/1/2025	2.7	Verify party names and addresses from agreements against contract index
Saraf, Nancy	8/1/2025	1.6	Examine key clauses across multiple master service agreements
Saraf, Nancy	8/1/2025	2.1	Assess contract documents for identifying executory contracts for disclosure
Saraf, Nancy	8/1/2025	2.3	Retrieve debtor entity details contained in various license agreements
Saraf, Nancy	8/1/2025	2.4	Identify debtor entity details contained in various rent agreements
Sekera, Aryaki	8/1/2025	1.7	Extract debtor names from supporting schedules
Sekera, Aryaki	8/1/2025	2.6	Extract debtor and contract header information for Schedule G input
Sekera, Aryaki	8/1/2025	1.9	Extract party names and roles from regional service documents
Sekera, Aryaki	8/1/2025	2.2	Identify contact addresses for listed parties in scanned agreements
Selvam, Sagar	8/1/2025	2.6	Examine service contracts to extract executory obligation details
Selvam, Sagar	8/1/2025	2.7	Review executory contract listings to extract noticing information
Selvam, Sagar	8/1/2025	2.9	Extract agreement names and party details from documents for Schedule G filings
Simoneaux, Natalie	8/1/2025	1.5	Analyze general ledger detail for schedule AB question 50 purposes
Simoneaux, Natalie	8/1/2025	1.8	Prepare load file for pensions for the schedule of liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Taneja, Bhanushi	8/1/2025	1.1	Update executory contract disclosures to reflect noticing addresses
Taneja, Bhanushi	8/1/2025	2.6	Identify counterparty details enclosed in rent agreements
Taneja, Bhanushi	8/1/2025	2.6	Retrieve debtor entity details contained in license agreements
Thomas, Izabel	8/1/2025	2.6	Record debtor and counterparty names from equipment rental contracts for use in Schedule G
Thomas, Izabel	8/1/2025	1.9	Compile Schedule G entries by gathering counterparty details from executed agreements
Thomas, Izabel	8/1/2025	2.1	Isolate counterparty names and contact details from loan contracts for executory disclosures
Thomas, Izabel	8/1/2025	2.3	List party names from purchase agreements and organize them for noticing purposes
Weiland, Brad	8/1/2025	0.6	Review and analyze cash disbursement data and open items re same
Weiland, Brad	8/1/2025	0.3	Correspond with M. Dvorak re schedules and statements status
Weiland, Brad	8/1/2025	0.3	Correspond with client, M. Dvorak (A&M) re schedules status and filing
Weiland, Brad	8/1/2025	0.3	Correspond with client team re customer advance items for disclosures
Weiland, Brad	8/1/2025	0.3	Correspond with client team, M. Dvorak (A&M) re legal entity items for schedules
Weiland, Brad	8/1/2025	1.1	Review and analyze completed data requests and draft schedules and statements materials
Weiland, Brad	8/1/2025	0.6	Review materials re legal entity naming and mapping
Weiland, Brad	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Zakariya, Farwizah	8/1/2025	2.4	Review ICT Framework Agreements to identify debtor entity, counterparties, and contract start dates
Zakariya, Farwizah	8/1/2025	2.2	Review Non-Disclosure Agreements to extract debtor name, counterparty, and agreement date for Schedule G inclusion
Zakariya, Farwizah	8/1/2025	1.9	Extract effective dates and all party details from Technical Services Agreements for Schedule G reporting
Zakariya, Farwizah	8/1/2025	2.1	Identify effective date and involved parties in Attorney Engagement Letters for accurate disclosure
Zeiss, Mark	8/1/2025	1.9	Review prior the Company entity names within contracts resolved to either current entities or defunct per company counsel for Schedule G filings
Zeiss, Mark	8/1/2025	1.2	Review additional direct suppliers documents provided by company for Schedule G filings
Zeiss, Mark	8/1/2025	1.6	Review supplier documents for executory contract filing disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	8/1/2025	2.1	Review Legal documents for executory contract filing disclosures
Zeiss, Mark	8/1/2025	2.8	Review contract files from zipped files from company for Schedule G filings
Zeiss, Mark	8/1/2025	0.7	Prepare memo re: contract review for Schedule G filings
Zeiss, Mark	8/1/2025	0.8	Internal meeting with J. Hertzberg, B. Weiland, M. Zeiss, J. Pogorzelski (A&M) re: SOFA 3 90 day disbursement analysis
Chester, Monte	8/2/2025	2.7	Review loan agreements to determine secured creditors and collateral descriptions for Schedule D
Chester, Monte	8/2/2025	2.3	Prepare a comprehensive list of unsecured creditors based on accounts payable records for Schedule F
Pogorzelski, Jon	8/2/2025	1.1	Evaluate datasets from LATAM related to payments made in 90 days prior to filing for SOFA reports
Pogorzelski, Jon	8/2/2025	1.4	Process payment data to Debtors' respective statement of financial affairs exhibits for response to question 3
Pogorzelski, Jon	8/2/2025	1.1	Validate calculations in SOFA 3 payment model are pulling relevant payment data into SOFA exhibits
Rybarczyk, Jodi	8/2/2025	1.8	Prepare updates to Schedule A/B load templates for prepaid assets
Rybarczyk, Jodi	8/2/2025	1.4	Prepare updates to Schedule A/B load templates for financial receivables assets
Rybarczyk, Jodi	8/2/2025	0.8	Prepare updates to Schedule A/B load templates for guarantee deposits
Rybarczyk, Jodi	8/2/2025	1.3	Draft updates to Schedule A/B summary file based on changes loaded into reporting tool
Weiland, Brad	8/2/2025	0.2	Correspond with the Company re taxes items for schedules and statements
Zeiss, Mark	8/2/2025	1.3	Review customer documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.4	Review Legal documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.6	Review facilities documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.6	Review supplier documents for executory contract filing disclosures
Zeiss, Mark	8/2/2025	2.7	Review intercompany documents for executory contract filing disclosures
Chester, Monte	8/3/2025	1.8	Document all cash accounts, including restricted funds and escrow accounts, for accurate reporting
Chester, Monte	8/3/2025	2.4	Analyze Debtor audits for inclusion on Schedule E
Chester, Monte	8/3/2025	2.6	Review contingent liabilities, including guarantees and pending litigation, for accurate disclosure

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	8/3/2025	1.9	Prepare open items and work plan for statements and schedules as of August 3
Dvorak, Michael	8/3/2025	2.3	Review PDF drafts of statements and schedules as of August 3
Pogorzelski, Jon	8/3/2025	1.4	Analyze summary charts for management related to SOFA reporting
Pogorzelski, Jon	8/3/2025	1.9	Validate payment detail related to counterparties from EMEA is updated to reflect precise vendor receiving payment
Pogorzelski, Jon	8/3/2025	1.8	Evaluate payment counterparties to ensure proper inclusion of relevant payment detail for reporting on statement of financial affairs
Pogorzelski, Jon	8/3/2025	1.1	Prepare update to consolidated payments prior to filing based on updates from company for upcoming required reporting
Rybarczyk, Jodi	8/3/2025	2.6	Prepare Schedule A/B load templates for various open areas, including depreciation schedules, equipment, and appraisals
Rybarczyk, Jodi	8/3/2025	0.7	Compile listing of Schedule A/B items remaining open for response
Rybarczyk, Jodi	8/3/2025	0.4	Update the Schedule A/B tracker for information loaded in reporting tool
Simoneaux, Natalie	8/3/2025	2.1	Prepare consolidated file of all accounts payable sources for schedule F
Simoneaux, Natalie	8/3/2025	1.2	Create mapping for detailed general ledger accounts to prepare schedule AB
Zeiss, Mark	8/3/2025	1.2	Prepare archived contract files from company for review for Schedule G filings
Zeiss, Mark	8/3/2025	2.7	Prepare direct purchasing contracts for Schedule G filings
Zeiss, Mark	8/3/2025	2.3	Prepare customer contracts for Schedule G filings
Zeiss, Mark	8/3/2025	1.2	Review contract data details for personal information for Schedule G filings
Zeiss, Mark	8/3/2025	0.9	Review missing noticing information for contracts for executory contracts disclosures
Zeiss, Mark	8/3/2025	1.6	Review contract documents for issues in review including problems with translation or other review issues for Schedule G filings
Babbar, Swati	8/4/2025	2.8	Identify missing addresses of counterparties
Chester, Monte	8/4/2025	2.2	Analyze intercompany transactions to identify obligations owed to affiliates
Chester, Monte	8/4/2025	0.7	Prepare summary of insider payment detail to be discussed with client
Chester, Monte	8/4/2025	2.9	Prepare update to litigation tracker to incorporate latest employee related legal matters
Chester, Monte	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	8/4/2025	2.1	Consolidate detail for all charitable contributions made by the debtor within the past two years
Chester, Monte	8/4/2025	1.7	Cross-check creditor claims against invoices and payment records to ensure accuracy
Chmelik, Charlie	8/4/2025	1.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chowdhury, Arshia	8/4/2025	2.9	Scan counterparty lists to confirm availability of complete address information
Chowdhury, Arshia	8/4/2025	2.9	Confirm presence of full mailing addresses for all counterparties
Chowdhury, Arshia	8/4/2025	2.8	Identify incomplete address details from scanned contract excerpts
Dvorak, Michael	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods
Dvorak, Michael	8/4/2025	1.8	Revise statement of financial summary excel file as of August 4
Dvorak, Michael	8/4/2025	1.9	Prepare revised accounts receivable summary as of May 2025 close for schedule of assets
Dvorak, Michael	8/4/2025	2.9	Review consignment data for listing on statement question 21
Dvorak, Michael	8/4/2025	2.9	Revise management presentation regarding statements and schedules review deck
Dvorak, Michael	8/4/2025	2.9	Revise schedule of assets summary excel file as of August 4
Dvorak, Michael	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Gorashchenko, Benjamin	8/4/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	8/4/2025	1.9	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/4/2025	2.4	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/4/2025	1.3	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	8/4/2025	0.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Goyal, Mehul	8/4/2025	2.8	Capture project-specific addresses listed in master service contracts
Goyal, Mehul	8/4/2025	2.9	Validate tenant legal names with lease commencement certificates
Goyal, Mehul	8/4/2025	2.9	Document affiliated entity names linked through intercompany agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Gundre, Maneesh	8/4/2025	1.8	Identify debtor entities and counterparties from software subscription contracts for executory filings
Gundre, Maneesh	8/4/2025	2.2	Extract counterparty names and contract dates from service agreements for Schedule G listing
Gundre, Maneesh	8/4/2025	2.9	Record effective dates and counterparties from master lease agreements for executory filings
Gundre, Maneesh	8/4/2025	1.9	Review sales agreements to document effective dates and legal entity names for Schedule G
Gupta, Kavya	8/4/2025	1.8	Classify and quantify individuals or companies for Schedule G filling
Gupta, Kavya	8/4/2025	2.6	Determine the names as individuals or companies for filling purpose
Gupta, Kavya	8/4/2025	2.3	Identify and categorize individuals or entities for Schedule G filling
Gupta, Kavya	8/4/2025	2.1	Analyze address and names to count and classify individuals or companies
Jain, Heman	8/4/2025	2.4	Cross-check party names and addresses in agreements with the contract index
Jain, Heman	8/4/2025	2.3	Identify key counterparties and their locations from engagement letters and agreements
Jain, Heman	8/4/2025	2.2	Review addendums to identify updated parties and ensure addresses are accurate
Jain, Heman	8/4/2025	1.9	Record contract parties and create entries for executory contract schedules
Kachhal, Ria	8/4/2025	0.7	Update address fields where counterparties clearly match known entries
Kachhal, Ria	8/4/2025	2.3	Fill missing counterparty addresses based on confirmed name matches
Kachhal, Ria	8/4/2025	2.8	Find similar counterparty names in address sheet
Kachhal, Ria	8/4/2025	2.6	Correct address fields where counterparty name is matched through manual review
Kaur, Jaspreet	8/4/2025	1.7	Classify names as individual or organizational for Schedule G inclusion
Kaur, Jaspreet	8/4/2025	2.6	Differentiate individual names from legal entities for Schedule G preparation
Kaur, Jaspreet	8/4/2025	2.7	Review and separate personal names from entity names for noticing purposes
Kaur, Jaspreet	8/4/2025	1.8	Identify and separate organizational names from personal names for Schedule G use
Marks, Thomas	8/4/2025	0.9	Revise contract details for Schedule G filings per internal comments
Marks, Thomas	8/4/2025	1.9	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	8/4/2025	0.4	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/4/2025	2.2	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/4/2025	2.7	Extract debtor entity information from vendor contracts for Schedule G filings
Pogorzelski, Jon	8/4/2025	1.1	Validate excluded payment counterparties from analysis of SOFA 3 response are accurate
Pogorzelski, Jon	8/4/2025	1.1	Prepare updates to payment model related to outlining process to share for sign off of amounts disclosed on statement of financial affairs
Pogorzelski, Jon	8/4/2025	1.8	Validate amounts paid prior to filing are properly summarized in reports that will be shared with management
Pogorzelski, Jon	8/4/2025	1.6	Analyze updates from regional leaders at company to ensure the provided datasets are being accurately reported on in statements and schedules
Pogorzelski, Jon	8/4/2025	1.7	Cross reference source data from company to reported values on statement of financial affairs to ensure proper reporting
Pogorzelski, Jon	8/4/2025	1.3	Prepare update to summary analysis of responses to statement of financial affairs to share with management
Pogorzelski, Jon	8/4/2025	1.8	Prepare updated summary exhibits for SOFA reporting related to payments prior to filing
Pogorzelski, Jon	8/4/2025	1.7	Evaluate SOFA draft exhibits to ensure proper disclosure of amounts from source files
Pogorzelski, Jon	8/4/2025	1.4	Assess top payment counterparties to validate payment model for disclosures in statements and schedules
Rodriguez, Ralphy	8/4/2025	2.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/4/2025	1.9	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	8/4/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rodriguez, Ralphy	8/4/2025	2.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rybarczyk, Jodi	8/4/2025	0.4	Correspond with the Company legal team regarding priority open items for the statements and schedules
Rybarczyk, Jodi	8/4/2025	2.7	Prepare Schedule A/B accounts receivable aging data, including mapping to debtor entities and currency conversion
Rybarczyk, Jodi	8/4/2025	2.4	Prepare May balance sheet in tabular format - AR gross and reserve accounts - by debtor
Rybarczyk, Jodi	8/4/2025	1.7	Update Schedule A/B IP assets mapping based on entity mapping from Schedule G contracts review
Rybarczyk, Jodi	8/4/2025	1.6	Reconcile AR aged balances and bad debt reserve balances to identify any overages

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Sachdeva, Dhruv	8/4/2025	2.3	Capture supplier names and contact addresses from procurement agreements for noticing requirements
Sachdeva, Dhruv	8/4/2025	2.1	Gather borrower and lender names with associated addresses from loan documents for Schedule G reference
Sachdeva, Dhruv	8/4/2025	2.1	Extract start dates and landlord and tenant names from executed lease contracts for ongoing Schedule G inclusion
Sachdeva, Dhruv	8/4/2025	2.2	Capture official addresses of licensees and licensors from finalized license agreements for proper Schedule G filing
Saraf, Nancy	8/4/2025	2.9	Identify individuals and companies for Schedule G filing
Saraf, Nancy	8/4/2025	2.8	Identify companies from individuals for Schedule G filing
Saraf, Nancy	8/4/2025	2.7	Scan companies and individuals for Schedule G filing
Saraf, Nancy	8/4/2025	0.2	Look for individuals from companies for Schedule G filing
Sekera, Aryaki	8/4/2025	0.8	Identify missing address lines from contract excerpts
Sekera, Aryaki	8/4/2025	2.7	Scan the list of counterparties to verify address availability for each party
Sekera, Aryaki	8/4/2025	2.6	Confirm the availability of mailing addresses for counterparties
Sekera, Aryaki	8/4/2025	2.1	Check completeness of address entries across contract attachments for noticing purpose
Simoneaux, Natalie	8/4/2025	2.2	Identify proper legal entity related to all property held for statement of financial affairs question 21
Simoneaux, Natalie	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Simoneaux, Natalie	8/4/2025	0.9	Consolidate responses related to statement of financial affairs question 18 in order to prepare the form
Simoneaux, Natalie	8/4/2025	1.3	Analyze data related to closed bank accounts within the past year for statement of financial affairs
Simoneaux, Natalie	8/4/2025	1.4	Evaluate open items for refreshed open accounts payable data
Simoneaux, Natalie	8/4/2025	1.7	Supplement statement of financial affairs question 7 to include litigation data for Mexico
Simoneaux, Natalie	8/4/2025	1.8	Evaluate various types of property held for another for statement of financial affairs reporting purposes
Simoneaux, Natalie	8/4/2025	2.4	Analyze various losses related to fire, theft, and casualty for reporting on statement of financial affairs question 10
Simoneaux, Natalie	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Taneja, Bhanushi	8/4/2025	1.4	Cross-check to confirm completeness of counterparty contact information
Taneja, Bhanushi	8/4/2025	2.1	Classify names as individual or company for Schedule G inclusion
Taneja, Bhanushi	8/4/2025	2.3	Scan the various agreements for proper executory contract disclosure
Thomas, Izabel	8/4/2025	2.8	Identify and isolate individual names from legal entity names for inclusion in Schedule G
Thomas, Izabel	8/4/2025	1.3	Segregate legal entity names from individual names for schedule G filing
Thomas, Izabel	8/4/2025	2.2	Categorize entity names and individual names for use in schedule G filing
Thomas, Izabel	8/4/2025	2.3	Check legal entity names and personal names for Schedule G preparation
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re global notes to schedules and statements
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re schedules of liabilities
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re statements of financial affairs
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re tax disbursement data
Weiland, Brad	8/4/2025	0.3	Correspond with the Company re schedules and statements review and signoff
Weiland, Brad	8/4/2025	0.2	Correspond with the Company re global notes
Weiland, Brad	8/4/2025	0.2	Correspond with J. Hertzberg (A&M) re schedules and statements
Weiland, Brad	8/4/2025	0.3	Correspond with J. Pogorzelski (A&M) re statements of financial affairs data on historical disbursements
Weiland, Brad	8/4/2025	0.3	Correspond with M. Zeiss (A&M) re schedules of executory contracts
Weiland, Brad	8/4/2025	0.8	Revise schedules and statements client presentation materials
Weiland, Brad	8/4/2025	0.4	Office conference among B. Weiland (A&M), M. Dvorak (A&M), N. Simoneaux (A&M) re third-party goods
Weiland, Brad	8/4/2025	0.5	Review schedules of assets data for completeness and reconciliation
Weiland, Brad	8/4/2025	0.6	Prepare and revise materials re customer advance claims
Weiland, Brad	8/4/2025	1.9	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements open items
Weiland, Brad	8/4/2025	0.6	Prepare materials re schedules and statements process and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	8/4/2025	0.6	Review open items re statements of financial affairs
Weiland, Brad	8/4/2025	0.7	Analyze materials re schedules of liabilities
Zakariya, Farwizah	8/4/2025	1.4	Record lease agreement effective dates for Schedule G inclusion
Zakariya, Farwizah	8/4/2025	2.2	Identify customer and supplier names in contracts for filing
Zakariya, Farwizah	8/4/2025	2.6	Capture business addresses listed in license agreements for Schedule G filing
Zakariya, Farwizah	8/4/2025	2.7	List purchase order counterparties for notices
Zeiss, Mark	8/4/2025	1.6	Review intercompany contracts for Schedule G filings
Zeiss, Mark	8/4/2025	2.4	Review archive files containing contract documents for Schedule G filings
Zeiss, Mark	8/4/2025	2.3	Review SharePoint contracts site for additional contract documents for executory contracts disclosures
Babbar, Swati	8/5/2025	1.2	Segregate individual names from entity names for Schedule G filings
Chester, Monte	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Chester, Monte	8/5/2025	2.7	Review prior financial to identify any inconsistencies in reported liabilities
Chester, Monte	8/5/2025	2.0	Review client lease contract database to flag real estate for listing on Schedules
Chester, Monte	8/5/2025	2.3	Consolidate additional insider payment client feedback to ensure compensation is accurately reflected
Chester, Monte	8/5/2025	2.6	Analyze potential preference payments and fraudulent transfers for disclosure in the SOFA
Chester, Monte	8/5/2025	1.8	Prepare a timeline of significant financial transactions, including asset sales and acquisitions, for the two-year lookback period
Chmelik, Charlie	8/5/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Chmelik, Charlie	8/5/2025	2.3	Revise contract details for Schedule G filings per internal comments
Chowdhury, Arshia	8/5/2025	2.9	Locate missing address segments within provided contract attachments
Chowdhury, Arshia	8/5/2025	2.6	Check accuracy of address entries across contract signature blocks for noticing purposes
Chowdhury, Arshia	8/5/2025	2.7	Validate completeness of counterparty address fields for service of notices
Dvorak, Michael	8/5/2025	2.2	Compare vendor master to master mailing list for scheduling on liability schedules

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Dvorak, Michael	8/5/2025	2.9	Review latest open accounts payable as of August 5
Dvorak, Michael	8/5/2025	2.6	Prepare comparison of accounts payable ERP data to consolidation tool open balances
Dvorak, Michael	8/5/2025	2.4	Prepare communication related to insufficient accounts payable data
Dvorak, Michael	8/5/2025	1.9	Prepare statements and schedules task list as of August 5
Gorashchenko, Benjamin	8/5/2025	1.2	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/5/2025	0.2	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Gorashchenko, Benjamin	8/5/2025	2.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/5/2025	2.7	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	8/5/2025	1.2	Review purchase agreement contracts for Schedule G filings
Jain, Heman	8/5/2025	1.8	Compile borrower and lender names along with their addresses from loan documents for Schedule G documentation
Jain, Heman	8/5/2025	2.1	Examine addendums to identify revised parties and confirm address accuracy
Jain, Heman	8/5/2025	2.4	Analyze addendums to determine updated entities and verify correct addresses
Jain, Heman	8/5/2025	2.6	Obtain official addresses of licensees and licensors from finalized license agreements for accurate Schedule G filing
Kachhal, Ria	8/5/2025	0.7	Locate address records for counterparties wherever similar counterparty name with address available
Kachhal, Ria	8/5/2025	2.6	Update missing address fields after confirming counterparty name match
Kachhal, Ria	8/5/2025	2.7	Check counterparty names for close matches in address reference sheet
Kachhal, Ria	8/5/2025	2.8	Check for inconsistent use of abbreviations causing unmatched address entries
Marks, Thomas	8/5/2025	2.4	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	8/5/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/5/2025	0.9	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/5/2025	0.9	Review purchase agreement contracts for executory contracts disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	8/5/2025	2.1	Extract purchase agreement details from contracts for proper noticing
Marks, Thomas	8/5/2025	1.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Pogorzelski, Jon	8/5/2025	1.7	Assess responses in statement of financial affairs to ensure amounts tie to sources received for accurate reporting
Pogorzelski, Jon	8/5/2025	1.6	Evaluate amounts paid prior to filing related to debt to verify comprehensive disclosure of payments on statements and schedules
Pogorzelski, Jon	8/5/2025	1.4	Verify redactions of payment counterparties are properly identified for statements and schedules reporting
Pogorzelski, Jon	8/5/2025	1.4	Prepare updates to summary analysis of payments disclosed in statements and schedules based on newly received guidance from company
Pogorzelski, Jon	8/5/2025	1.9	Prepare files to share with company related to payments leading up to the petition date to verify amounts disclosed on statement of financial affairs are accurate
Pogorzelski, Jon	8/5/2025	1.3	Cross-check responses to statement of financial affairs are in line with company updates for proper disclosure
Pogorzelski, Jon	8/5/2025	1.3	Assess draft exhibits of statement and schedules to tie amounts disclosed to source data
Pogorzelski, Jon	8/5/2025	1.2	Evaluate checks to source data related to payments made prior to filing for verification of disclosed amounts
Pogorzelski, Jon	8/5/2025	1.4	Analyze company guidance on precise payment counterparties to update response to SOFA 3
Rodriguez, Ralphy	8/5/2025	1.2	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/5/2025	1.1	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/5/2025	0.7	Extract purchase agreement details from contracts for proper noticing
Rodriguez, Ralphy	8/5/2025	2.1	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	8/5/2025	1.7	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/5/2025	0.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	8/5/2025	0.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rybarczyk, Jodi	8/5/2025	0.6	Correspond with the Company accounting team regarding revenues presentation in the statements of financial affairs
Rybarczyk, Jodi	8/5/2025	0.4	Correspond with the Company legal team re: approach for remaining IP presentation matters
Rybarczyk, Jodi	8/5/2025	1.8	Prepare SOFA 1 and SOFA 2 summary file for review by the Company accounting team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Rybarczyk, Jodi	8/5/2025	1.9	Prepare updates to Schedule A/B load templates for accounts receivable buckets
Rybarczyk, Jodi	8/5/2025	2.4	Review various company-provided IP diligence files and assess applicability to the statements and schedules open items
Rybarczyk, Jodi	8/5/2025	0.9	Prepare revisions to Schedule A/B load templates for deposits and prepaid assets
Rybarczyk, Jodi	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Rybarczyk, Jodi	8/5/2025	2.8	Draft Schedule A/B accounts receivable summary schedule for reporting
Sekera, Aryaki	8/5/2025	1.4	Look for missing address lines from contract excerpts
Sekera, Aryaki	8/5/2025	2.3	Match the list of counterparties to verify address availability for each party
Sekera, Aryaki	8/5/2025	1.6	Validate the presence of address fields to send notices
Sekera, Aryaki	8/5/2025	2.9	Identify whether proper address details are provided for each counterparty
Simion, Tony	8/5/2025	1.8	Review and provide comments to draft global notes and preliminary documents prepared for the Statements & Schedules
Simoneaux, Natalie	8/5/2025	2.3	Clean address information related to location of property storage for statement of financial affairs question 21
Simoneaux, Natalie	8/5/2025	1.3	Create updated description of the type of property being stored for statement of financial affairs question 21
Simoneaux, Natalie	8/5/2025	1.3	Update schedule F to include updated litigation and potential litigation claims
Simoneaux, Natalie	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Simoneaux, Natalie	8/5/2025	1.9	Map proper legal entities for all invoices in schedule F for trade payables
Simoneaux, Natalie	8/5/2025	1.9	Create unique IDs for each item within general ledger accounts for schedule AB question 50
Simoneaux, Natalie	8/5/2025	1.8	Prepare consolidated accounts payable file as of 8/3 to include data from all regions for schedule F
Taneja, Bhanushi	8/5/2025	1.4	Look for addresses of counterparty wherever missing
Taneja, Bhanushi	8/5/2025	1.3	Check counterparty names for close matches in address reference sheet
Weiland, Brad	8/5/2025	0.3	Correspond with the Company treasury team re statements of financial affairs data
Weiland, Brad	8/5/2025	0.3	Discuss statements of financial affairs with the Company
Weiland, Brad	8/5/2025	0.2	Telephone conference with the Company re schedules and statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re schedules and statements
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re schedules and statements open items
Weiland, Brad	8/5/2025	0.2	Correspond with the Company re statements of financial affairs materials
Weiland, Brad	8/5/2025	0.8	Review and revise materials re statements of financial affairs
Weiland, Brad	8/5/2025	0.8	Analyze claims data for schedules of liabilities
Weiland, Brad	8/5/2025	0.7	Review and revise schedules materials re customer claims data
Weiland, Brad	8/5/2025	0.7	Prepare and revise materials for client update re schedules and statements
Weiland, Brad	8/5/2025	0.6	Discuss schedules of liabilities with E. Swager (K&E)
Weiland, Brad	8/5/2025	0.3	Correspond with J. Pogorzelski (A&M), M. Dvorak (A&M) re schedules and statements translation items
Weiland, Brad	8/5/2025	2.1	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements
Weiland, Brad	8/5/2025	0.6	Review and revise global notes for consistency and accuracy
Weiland, Brad	8/5/2025	0.9	Analyze statements of financial affairs disclosures
Zeiss, Mark	8/5/2025	1.3	Review translations of creditors for Schedule F non-priority claims filings
Zeiss, Mark	8/5/2025	0.8	Review intercompany contracts for executory contracts disclosures
Chester, Monte	8/6/2025	2.8	Prepare a timeline of significant financial transactions, including asset sales and acquisitions, for the two-year lookback period
Chester, Monte	8/6/2025	2.4	Analyze lease agreements to determine whether assets were owned or leased for accurate classification in the schedules
Chester, Monte	8/6/2025	2.2	Document all intercompany transfers, including loans, repayments, and shared service charges, for SOFA 4 disclosures
Chester, Monte	8/6/2025	2.1	Perform analysis payments made to professional service providers, such as attorneys and consultants, for inclusion in the SOFA
Chester, Monte	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Chester, Monte	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Chester, Monte	8/6/2025	1.7	Review non-business revenue general ledger accounts for reporting on statement of financial affairs question 2

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	8/6/2025	1.9	Review the debtor's payroll records to identify bonuses and commissions paid to employees within the one-year period
Chester, Monte	8/6/2025	0.3	Office discussion between M. Chester (A&M) and B. Weiland (A&M) re statements of financial affairs items
Chmelik, Charlie	8/6/2025	2.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chmelik, Charlie	8/6/2025	1.3	Review purchase agreement contracts for executory contracts disclosures
Chmelik, Charlie	8/6/2025	2.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Dvorak, Michael	8/6/2025	2.7	Review updated accounts payable data as of August 6
Dvorak, Michael	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Dvorak, Michael	8/6/2025	2.8	Review open account payable vendor mapping for scheduling on statements and schedules
Dvorak, Michael	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Dvorak, Michael	8/6/2025	1.7	Prepare open items list for statements and schedules as of August 6
Dvorak, Michael	8/6/2025	1.5	Review translation presentment on statements and schedules forms
Dvorak, Michael	8/6/2025	2.9	Compare trade agreement vendors to current open accounts payable
Gorashchenko, Benjamin	8/6/2025	1.2	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/6/2025	1.4	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/6/2025	2.4	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/6/2025	1.1	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/6/2025	0.7	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Marks, Thomas	8/6/2025	1.9	Revise contract details for Schedule G filings per internal comments
Marks, Thomas	8/6/2025	0.6	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/6/2025	2.2	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/6/2025	1.7	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Pogorzelski, Jon	8/6/2025	0.8	Verify amounts from LATAM are accurately disclosed within debtors' reporting of the statement of financial affairs
Pogorzelski, Jon	8/6/2025	1.3	Analyze payment detail from company source files for reporting on statement of financial affairs
Pogorzelski, Jon	8/6/2025	1.4	Analyze payment counterparties that have similar but not exact names are properly rolled up for consolidation of payments to assess materiality
Rybarczyk, Jodi	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Rybarczyk, Jodi	8/6/2025	1.6	Finalize Schedule A/B to May trial balance reconciliation - JPY Oku
Rybarczyk, Jodi	8/6/2025	0.2	Correspond with A&M internal team re: data updates required for IP litigation matters
Rybarczyk, Jodi	8/6/2025	2.4	Conduct review of Schedule F vendor mapping and flag any items requiring adjustment
Rybarczyk, Jodi	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Rybarczyk, Jodi	8/6/2025	2.4	Finalize Schedule A/B to May trial balance reconciliation - USD
Rybarczyk, Jodi	8/6/2025	2.8	Adjust Schedule A/B summary file to reflect updates since prior week
Rybarczyk, Jodi	8/6/2025	0.3	Draft summary of open items for statements and schedules for discussion with internal team
Simoneaux, Natalie	8/6/2025	1.8	Identify AP vendors without prior creditor records in order to obtain notice information for schedule F
Simoneaux, Natalie	8/6/2025	1.6	Manually review vendor names to confirm matches to creditor records for schedule F
Simoneaux, Natalie	8/6/2025	1.9	Prepare analysis of coded vs. uncoded invoices in AP for purposes of listing on Schedule F
Simoneaux, Natalie	8/6/2025	1.8	Establish consistent legal entity names for AP entities to align with petition naming conventions
Simoneaux, Natalie	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Simoneaux, Natalie	8/6/2025	0.4	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Simoneaux, Natalie	8/6/2025	2.3	Map creditor records to parties in consolidated accounts payable data for schedule F
Simoneaux, Natalie	8/6/2025	2.2	Analyze various vendor populations in order to flag individuals for redaction

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re statements of financial affairs and schedules and liabilities
Weiland, Brad	8/6/2025	0.3	Correspond with the Company re open items re schedules and statements
Weiland, Brad	8/6/2025	0.2	Correspond with the Company re schedules and statements
Weiland, Brad	8/6/2025	0.3	Office discussion between M. Chester (A&M) and B. Weiland (A&M) re statements of financial affairs items
Weiland, Brad	8/6/2025	2.6	Office conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status and next steps
Weiland, Brad	8/6/2025	1.9	Review and analyze draft schedules and statements materials
Weiland, Brad	8/6/2025	0.2	Correspond with J. Pogorzelski (A&M) re disbursements disclosures
Zeiss, Mark	8/6/2025	2.3	Review customer contracts for Schedule G filings
Zeiss, Mark	8/6/2025	2.6	Review purchasing contracts for Schedule G filings
Zeiss, Mark	8/6/2025	2.7	Review intercompany contracts for executory contracts disclosures
Zeiss, Mark	8/6/2025	0.6	Telephone conference with M. Zeiss, M. Chester, J. Rybarczyk, J. Pogorzelski, M. Dvorak, and N. Simoneaux (A&M) re open items for schedules and statements
Zeiss, Mark	8/6/2025	2.4	Review legal contracts for Schedule G filings
Chester, Monte	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs
Chester, Monte	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Chester, Monte	8/7/2025	2.4	Prepare factoring parties analysis to generate claims for inclusion on Schedule F
Chester, Monte	8/7/2025	2.6	Review excel summary files for statements and schedules to ensure individuals are redacted
Chester, Monte	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Chester, Monte	8/7/2025	2.8	Analyze the debtor's historical cash flow statements to identify unusual or non-recurring transactions within 90-day lookback period
Chester, Monte	8/7/2025	2.1	Perform quality control review of files loaded into internal database system to validate information is accurately presented
Chester, Monte	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Chmelik, Charlie	8/7/2025	2.7	Review purchase agreement contracts for Schedule G filings
Chmelik, Charlie	8/7/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Chmelik, Charlie	8/7/2025	0.7	Extract debtor entity information from vendor contracts for Schedule G filings
Dvorak, Michael	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Dvorak, Michael	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs
Dvorak, Michael	8/7/2025	2.3	Review leased asset data for implementation into schedule of assets
Dvorak, Michael	8/7/2025	2.8	Prepare translation of accounts payable vendors for schedule F
Dvorak, Michael	8/7/2025	2.9	Prepare vendor master mapping to accounts payable system
Dvorak, Michael	8/7/2025	1.9	Prepare open items list for statements and schedules as of August 7
Dvorak, Michael	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Dvorak, Michael	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Dvorak, Michael	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Dvorak, Michael	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Gorashchenko, Benjamin	8/7/2025	2.9	Revise contract details for Schedule G filings per internal comments
Gorashchenko, Benjamin	8/7/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Gorashchenko, Benjamin	8/7/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	8/7/2025	0.9	Review purchase agreement contracts for executory contracts disclosures
Gorashchenko, Benjamin	8/7/2025	2.3	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Marks, Thomas	8/7/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	8/7/2025	2.2	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/7/2025	0.8	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/7/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/7/2025	1.6	Review purchase agreement contracts for Schedule G filings
Marks, Thomas	8/7/2025	0.8	Extract purchase agreement details from contracts for proper noticing
Pogorzelski, Jon	8/7/2025	1.3	Validate responses in draft exhibits of statement of financial affairs are correctly displayed on the forms
Rodriguez, Ralphy	8/7/2025	1.4	Extract purchase agreement details from contracts for proper noticing
Rodriguez, Ralphy	8/7/2025	2.3	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	8/7/2025	1.6	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/7/2025	1.8	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralphy	8/7/2025	2.1	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rybarczyk, Jodi	8/7/2025	1.7	Prepare Schedule D, E, F load templates for remaining open questions
Rybarczyk, Jodi	8/7/2025	2.6	Draft final tie-out file to validate Schedule A/B asset values against source files
Rybarczyk, Jodi	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Rybarczyk, Jodi	8/7/2025	1.3	Prepare Schedule A/B load templates for remaining open questions
Rybarczyk, Jodi	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Rybarczyk, Jodi	8/7/2025	0.8	Prepare for internal walkthrough of methodology applied for SOFA 1 and 2 and Schedule A/B 11
Rybarczyk, Jodi	8/7/2025	1.1	Review draft Schedule of Assets report and identify any responses requiring adjustment
Simoneaux, Natalie	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Simoneaux, Natalie	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Simoneaux, Natalie	8/7/2025	2.1	Cross reference current AP vendor to creditor matrix to deduce noticing information

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/7/2025	2.4	Translate AP vendor data from foreign languages into English for scheduling purposes
Simoneaux, Natalie	8/7/2025	1.8	Update Contingent, Unliquidated, and Disputed status for litigation claims in Schedule F
Simoneaux, Natalie	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Simoneaux, Natalie	8/7/2025	1.9	Analyze additional IP litigation data to include within Schedule F
Simoneaux, Natalie	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Weiland, Brad	8/7/2025	0.6	Analyze statements of financial affairs data
Weiland, Brad	8/7/2025	0.7	Prepare materials re liabilities for schedules presentation
Weiland, Brad	8/7/2025	1.6	Telephone conferences among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re schedules and statements status
Weiland, Brad	8/7/2025	0.8	Prepare and review additional global notes
Weiland, Brad	8/7/2025	0.8	Review presentation items for schedules and statements
Weiland, Brad	8/7/2025	0.9	Analyze all A/P data for schedules of liabilities
Weiland, Brad	8/7/2025	1.4	Office conferences among M. Chester (A&M), N. Simoneaux (A&M), M. Dvorak (A&M), and B. Weiland (A&M) re open items for schedules and statements
Weiland, Brad	8/7/2025	1.9	Review data and open items re schedules of liabilities
Weiland, Brad	8/7/2025	1.3	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M), J. Rybarczyk (A&M) re schedules and statements
Weiland, Brad	8/7/2025	0.7	Office conference among B. Weiland (A&M), M. Dvorak (A&M), M. Chester (A&M), N. Simoneaux (A&M) re finalizing and printing schedules and statements
Weiland, Brad	8/7/2025	0.4	Office conference among B. Weiland (A&M), J. Rybarczyk (A&M), M. Dvorak (A&M) re certain schedules and statements items
Weiland, Brad	8/7/2025	0.2	Correspond with M. Dvorak (A&M) re litigation disclosures
Weiland, Brad	8/7/2025	0.2	Correspond with J. Pogorzelski (A&M) re statements of financial affairs drafts
Weiland, Brad	8/7/2025	0.2	Correspond with E. Swager (K&E), D. Heriford (K&E), L. Diss (K&E) re schedules and statements
Weiland, Brad	8/7/2025	0.4	Office conference among B. Weiland (A&M), M. Chester (A&M), M. Dvorak (A&M) re certain statements of financial affairs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Zeiss, Mark	8/7/2025	2.3	Review SOFA 3 payments for translation for disclosures
Zeiss, Mark	8/7/2025	2.1	Review contract documents for translation or suboptimal scans for executory contract disclosures
Zeiss, Mark	8/7/2025	1.7	Review contract documents from archive files provided by company for Schedule G filings
Chester, Monte	8/8/2025	1.9	Document all co-debtor obligations and guarantees for accurate reporting in the Schedules
Chester, Monte	8/8/2025	1.9	Review excel summary files for statements and schedules to ensure individuals are redacted
Chester, Monte	8/8/2025	2.1	Perform review of final Schedule of liabilities affairs pdf drafts to identify potential errors
Chester, Monte	8/8/2025	2.4	Review environmental matters to be included on Schedule F as environmental remediation claims
Chester, Monte	8/8/2025	1.8	Perform review of final statement of financial affairs pdf drafts to identify potential errors
Chmelik, Charlie	8/8/2025	2.4	Revise contract details for Schedule G filings per internal comments
Chmelik, Charlie	8/8/2025	2.3	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Chmelik, Charlie	8/8/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Dvorak, Michael	8/8/2025	2.4	Prepare reconciliation of open accounts payable data for company sign off
Dvorak, Michael	8/8/2025	2.7	Revise open accounts payable data for pre/post splits data
Dvorak, Michael	8/8/2025	2.9	Review schedule F for redaction of personally identifiable information
Dvorak, Michael	8/8/2025	2.3	Prepare additional translated non-romanized names for inclusion in schedule F
Dvorak, Michael	8/8/2025	1.4	Review final output of schedule of liabilities with inclusion of trade payables
Dvorak, Michael	8/8/2025	2.9	Adjust open accounts payable data for two country's entities for inclusion in schedule of liabilities
Gorashchenko, Benjamin	8/8/2025	0.7	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	2.9	Review purchase agreement contracts for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	1.1	Extract purchase agreement details from contracts for proper noticing
Gorashchenko, Benjamin	8/8/2025	1.7	Extract debtor entity information from vendor contracts for Schedule G filings
Gorashchenko, Benjamin	8/8/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Marks, Thomas	8/8/2025	1.3	Extract debtor entity information from vendor contracts for Schedule G filings
Marks, Thomas	8/8/2025	0.9	Review purchase agreement contracts for executory contracts disclosures
Marks, Thomas	8/8/2025	2.8	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Marks, Thomas	8/8/2025	0.9	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Marks, Thomas	8/8/2025	0.6	Revise contract details for Schedule G filings per internal comments
Pogorzelski, Jon	8/8/2025	0.7	Prepare updates to summaries on statement of financial affairs questions for management signoff
Rodriguez, Ralphy	8/8/2025	1.6	Analyze vendor agreement documents for counterparty noticing and contract terms for Schedule G filings
Rodriguez, Ralphy	8/8/2025	1.1	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/8/2025	0.4	Review purchase contracts for effective dates and mailing addresses of counterparties for Schedule G filings
Rodriguez, Ralphy	8/8/2025	0.6	Extract debtor entity information from vendor contracts for Schedule G filings
Rodriguez, Ralphy	8/8/2025	0.2	Review purchase agreement contracts for executory contracts disclosures
Rodriguez, Ralphy	8/8/2025	1.3	Revise contract details for Schedule G filings per internal comments
Rodriguez, Ralphy	8/8/2025	1.8	Evaluate purchase agreement documents to gather counterparty information and critical contract terms for executory contract disclosures
Rybarczyk, Jodi	8/8/2025	1.1	Conduct review of real property source file for final validation
Rybarczyk, Jodi	8/8/2025	1.6	Conduct review of IP assets source file for final validation
Rybarczyk, Jodi	8/8/2025	1.7	Conduct review of accounts receivable source file for final validation
Rybarczyk, Jodi	8/8/2025	1.4	Conduct review of other assets source files for final validation
Rybarczyk, Jodi	8/8/2025	1.3	Prepare updates to Schedule A/B load templates for real property and machinery appraisals
Rybarczyk, Jodi	8/8/2025	1.2	Conduct review of bank account source file for final validation
Rybarczyk, Jodi	8/8/2025	0.9	Conduct review of revenue source files for final validation
Simoneaux, Natalie	8/8/2025	2.4	Perform analysis on trade payables to determine if vendors have a trade agreement for schedule F purposes
Simoneaux, Natalie	8/8/2025	2.6	Prepare walkdown summary of accounts payable to identify included vs. excluded trade payable balances listed on schedule F

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Simoneaux, Natalie	8/8/2025	1.9	Evaluate ELS consignment stock data for the statement of financial affairs question 21
Simoneaux, Natalie	8/8/2025	1.8	Analyze vendor population to identify individuals for redaction on schedule F
Simoneaux, Natalie	8/8/2025	1.6	Prepare updates to statement of financial affairs question 21 to include additions related to consignment goods for the electric lighting division
Weiland, Brad	8/8/2025	1.8	Review and analyze liabilities data for schedules of liabilities
Weiland, Brad	8/8/2025	0.3	Correspond with M. Dvorak (A&M) re schedules and statements review and filing
Weiland, Brad	8/8/2025	0.3	Review comments to schedules of executory contracts materials
Weiland, Brad	8/8/2025	0.2	Correspond with M. Dvorak (A&M) re printing status and process
Weiland, Brad	8/8/2025	0.8	Review proposed final documents for schedules and statements filings
Weiland, Brad	8/8/2025	1.3	Review schedules of assets materials
Weiland, Brad	8/8/2025	1.7	Review statement of financial affairs documents
Weiland, Brad	8/8/2025	0.7	Revise global notes for schedules and statements
Zeiss, Mark	8/8/2025	1.6	Review Schedule G filings for all the Company filing entities
Zeiss, Mark	8/8/2025	2.6	Review intercompany agreements for Schedule G filings
Zeiss, Mark	8/8/2025	1.7	Revise Schedule G filings per company edits
Zeiss, Mark	8/8/2025	0.8	Review 3rd party agreements for Schedule G filings
Zeiss, Mark	8/8/2025	2.3	Review company edits to Schedule G filings
Chester, Monte	8/9/2025	2.5	Verify the completeness of disclosures by cross-referencing the SOFA and Schedules with the debtor's financial records
Chester, Monte	8/9/2025	2.4	Verify the completeness of disclosures by cross-referencing the SOFA and Schedules with the debtor's financial records
Chester, Monte	8/9/2025	2.2	Update internal database Statement of Financial affairs tracker to ensure forms are generated with completeness
Dvorak, Michael	8/9/2025	2.9	Review schedules final draft documents
Dvorak, Michael	8/9/2025	2.9	Review statements final draft documents
Pogorzelski, Jon	8/9/2025	1.3	Cross-check SOFA 3 disclosed payments to ensure accurate reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Pogorzelski, Jon	8/9/2025	0.8	Prepare refresh update to SOFA 3 payment disclosure based on cross-check analysis
Rybarczyk, Jodi	8/9/2025	0.8	Prepare updates to Schedule A/B other equipment presentation based on comments
Rybarczyk, Jodi	8/9/2025	2.3	Perform tracing for certain debtors from source files to report drafts to validate presentation
Rybarczyk, Jodi	8/9/2025	1.8	Draft comments for review of the global notes to the statements and schedules
Rybarczyk, Jodi	8/9/2025	1.1	Prepare updates to SOFA 1 and 2 support files for mapping of former entities
Rybarczyk, Jodi	8/9/2025	0.9	Prepare updates to SOFA load templates to include former entities
Rybarczyk, Jodi	8/9/2025	0.8	Compile listing of final close-out items based on statements and schedules draft review
Rybarczyk, Jodi	8/9/2025	0.6	Correspond with A&M team regarding Schedule A/B other equipment presentation and related comments
Shiffman, David	8/9/2025	0.7	Correspond with A&M team regarding customer advance liabilities
Simoneaux, Natalie	8/9/2025	0.9	Update address for schedule D bank lender for noticing purposes
Simoneaux, Natalie	8/9/2025	1.4	Analyze various NAFTA entities in printed schedule drafts for printing errors
Simoneaux, Natalie	8/9/2025	2.4	Assess various PDF drafts for the statement of financial affairs relating to EMEA entities for accuracy review purposes
Simoneaux, Natalie	8/9/2025	1.7	Prepare updated excel summary of schedule F for company review
Weiland, Brad	8/9/2025	2.4	Review schedules of assets and liabilities documents
Weiland, Brad	8/9/2025	0.2	Correspond with M. Chester (A&M), M. Dvorak (A&M) re statements of financial affairs presentation
Weiland, Brad	8/9/2025	0.2	Correspond with D. Heriford (K&E), L. Diss (K&E), E. Swager (K&E) re schedules and statements review and global notes re same
Weiland, Brad	8/9/2025	2.1	Review statements of financial affairs
Weiland, Brad	8/9/2025	0.4	Review and revise global notes with additional edits and updates
Zeiss, Mark	8/9/2025	0.7	Review intercompany agreements for Schedule G filings
Zeiss, Mark	8/9/2025	0.6	Review 3rd party agreements for Schedule G filings
Zeiss, Mark	8/9/2025	1.8	Prepare intercompany agreements for Schedule G filings
Zeiss, Mark	8/9/2025	1.1	Prepare 3rd party agreements for Schedule G filings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Chester, Monte	8/10/2025	2.8	Prepare updated creditor matrix supplement leveraging the addresses included in the statements and schedules
Chester, Monte	8/10/2025	2.3	Incorporate feedback from the debtor and legal counsel into revised SOFA and Schedules filings
Chester, Monte	8/10/2025	2.7	Review the debtor's accounts payable records to identify unsecured creditors for inclusion of Schedule F
Dvorak, Michael	8/10/2025	2.7	Compile final statements of financial affairs for filing
Dvorak, Michael	8/10/2025	2.8	Compile final schedules of assets, liabilities, and contracts for filing
Dvorak, Michael	8/10/2025	2.2	Review final statements and schedules PDFs for filing
Dvorak, Michael	8/10/2025	1.9	Prepare communication to professionals and company team to begin filing statements and schedules
Rybarczyk, Jodi	8/10/2025	1.2	Conduct final review of assigned schedules reports and identify any issues
Rybarczyk, Jodi	8/10/2025	1.3	Conduct final review of assigned statements reports and identify any issues
Rybarczyk, Jodi	8/10/2025	0.4	Draft correspondence to internal A&M team re: final close-out items for the statements and schedules
Simoneaux, Natalie	8/10/2025	2.1	Prepare and print final drafts for the statement of financial affairs for filing
Simoneaux, Natalie	8/10/2025	1.3	Perform additional review for redaction on schedule F
Simoneaux, Natalie	8/10/2025	1.1	Create review folders with printed drafts of the schedules and statements for company review
Weiland, Brad	8/10/2025	0.2	Correspond with the Company re statements of financial affairs
Weiland, Brad	8/10/2025	2.2	Review proposed filing versions of schedules and statements
Weiland, Brad	8/10/2025	1.7	Review disclosures for statements of financial affairs
Weiland, Brad	8/10/2025	0.6	Review schedules of assets data and open items
Weiland, Brad	8/10/2025	0.4	Review client materials for schedules and statements filing approval
Weiland, Brad	8/10/2025	0.3	Prepare materials for client approval of filing schedules and statements
Weiland, Brad	8/10/2025	0.3	Correspond with K&E team re schedules and statements filing
Weiland, Brad	8/10/2025	0.2	Correspond with J. Rybarczyk (A&M) re schedules of assets
Weiland, Brad	8/10/2025	0.2	Correspond with M. Dvorak (A&M) re schedules and statements preparation and filing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Weiland, Brad	8/10/2025	0.2	Correspond with M. Dvorak (A&M), M. Zeiss (A&M) re contract schedules
Zeiss, Mark	8/10/2025	1.6	Review final drafts of Schedules exhibits before filing deadline
Zeiss, Mark	8/10/2025	2.9	Revise Schedule G filings per internal comments
Zeiss, Mark	8/10/2025	2.1	Review Schedule G final PDF filings for executory contract disclosures
Chester, Monte	8/11/2025	1.6	Prepare redacted and unredacted final drafts of statements and schedules for external diligence requests
Chester, Monte	8/11/2025	2.6	Prepare schedule of liabilities excel review summary for final drafts
Chester, Monte	8/11/2025	2.3	Prepare scheduled claims transfer file for claims agent leveraging the final draft of the schedule of liabilities
Chester, Monte	8/11/2025	2.2	Prepare statements of financial affairs excel review summary for final drafts
Dvorak, Michael	8/11/2025	2.9	Prepare unredacted statements of financial affairs
Dvorak, Michael	8/11/2025	2.2	Prepare unredacted schedules of assets, liabilities, and contracts
Dvorak, Michael	8/11/2025	2.7	Review final statements and schedules excel extracts
Simion, Tony	8/11/2025	0.6	Review global notes draft for Schedules and Statement review with management
Simoneaux, Natalie	8/11/2025	1.6	Prepare final schedules excel summary to provide detail related to schedule D, E, and F
Simoneaux, Natalie	8/11/2025	0.9	Update final schedules excel drafts with latest information for review purposes
Simoneaux, Natalie	8/11/2025	1.2	Perform additional address research for various trade vendors for noticing purposes
Simoneaux, Natalie	8/11/2025	1.8	Research various addresses with missing information in order to provide proper noticing for vendors
Weiland, Brad	8/11/2025	0.2	Correspond with the Company Management re filing of schedules and statements
Weiland, Brad	8/11/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re schedules and statements filing and process
Weiland, Brad	8/11/2025	0.8	Review filing schedules of assets and prepare supporting schedules
Weiland, Brad	8/11/2025	0.9	Review and analyze filing versions of statements of financial affairs
Zeiss, Mark	8/11/2025	0.4	Prepare Scheduled claims for post-filing of Statements and Schedules
Zeiss, Mark	8/11/2025	0.6	Review Statements and Schedules for post-filing workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

STATEMENTS & SCHEDULES

Professional	Date	Hours	Activity
Dvorak, Michael	8/12/2025	2.9	Prepare statements and schedules excel extracts for unsecured creditors committee
Webber, Dan	8/12/2025	0.1	Correspond with B. Weiland (A&M) regarding questions from DPW regarding statements and schedules
Zeiss, Mark	8/19/2025	0.4	Review vendor contracts per counsel request
Zeiss, Mark	8/19/2025	1.6	Review contract documents per counsel request
Zeiss, Mark	8/19/2025	0.4	Review contract documents per internal request
Zeiss, Mark	8/20/2025	1.2	Prepare list of vendor contracts per counsel request
Shiffman, David	8/21/2025	0.5	Call with A&M CMS and Vendor teams to review diligence questions related to statements and schedules
Subtotal		**4,785.8**	

TAX

Professional	Date	Hours	Activity
Shiffman, David	6/16/2025	0.8	Correspond with K&E tax team regarding potential movement of DIP funding for tax purposes
Simion, Tony	6/17/2025	1.2	Attend and discuss with K&E potential tax treatments related to the DIP facility
Weiland, Brad	6/24/2025	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re: tax items
Weiland, Brad	6/26/2025	0.3	Review and analyze tax data for compliance and financial modeling support
Weiland, Brad	6/27/2025	0.4	Review and analyze tax items and prepare clarifications for filings
Weiland, Brad	7/1/2025	0.3	Correspond with M. Dvorak (A&M), Marelli re: tax items for schedules and statements diligence
Weiland, Brad	7/14/2025	0.4	Correspond with Marelli re: tax items
Weiland, Brad	7/24/2025	0.3	Review tax items and prepare materials re: same
Weiland, Brad	7/24/2025	0.2	Correspond with N. Warther (K&E), A. Zhang (K&E) re: tax items
Subtotal		**4.1**	

TRAVEL TIME

Professional	Date	Hours	Activity
Postolos, Lucas	6/11/2025	2.0	50% of travel time from New York to Dallas

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Simion, Tony	6/12/2025	1.5	50% of travel time from New York, New York from Detroit, MI
Pacheco, Santiago	6/13/2025	2.8	50% of travel time from client office (Aguascalientes) and home (Mexico City)
Pack, Laura	6/13/2025	2.8	50% of travel time from Trnava, Slovakia to Frankfurt am Main, Germany
Shibata, Gerardo Yukio	6/13/2025	2.8	50% of travel time from home (Mexico City) and client office in Aguascalientes
Zehetmair, Stefan	6/13/2025	1.3	50% of travel time from Milan to Munich
Borgonovo, Erik	6/16/2025	2.4	50% of travel time from Milan, Italy to Trnava, Slovakia
Pacheco, Santiago	6/16/2025	2.2	50% of travel time from Mexico City to Aguascalientes
Pack, Laura	6/16/2025	2.8	50% of travel time from Frankfurt am Main, Germany to Trnava, Slovakia
Shibata, Gerardo Yukio	6/16/2025	2.2	50% of travel time from home (Mexico City) and client office in Aguascalientes
Zehetmair, Stefan	6/16/2025	0.9	50% of travel time from Munich to Milan
Borgonovo, Erik	6/19/2025	2.4	50% of travel time from Trnava, Slovakia to Milan, Italy
Pack, Laura	6/19/2025	2.8	50% of travel time from Trnava, Slovakia to Frankfurt am Main, Germany
Zehetmair, Stefan	6/20/2025	0.9	50% of travel time from Milan to Munich
Borgonovo, Erik	6/23/2025	2.4	50% of travel time from Trnava, Slovakia to Milan, Italy
Cook, Jacob	6/23/2025	0.8	50% of travel time from DTW to ORD for client work and coordination meetings
Pack, Laura	6/23/2025	2.8	50% of travel time from Frankfurt am Main, Germany to Trnava, Slovakia
Shibata, Gerardo Yukio	6/23/2025	2.2	50% of travel time from home (Mexico City) and client office in Aguascalientes
Turner, Cari	6/23/2025	0.9	50% of travel time from DFW to ORD
Zehetmair, Stefan	6/23/2025	0.9	50% of travel time from Munich to Milan
Borgonovo, Erik	6/26/2025	2.4	50% of travel time from Trnava, Slovakia to Milan, Italy
Pack, Laura	6/26/2025	2.8	50% of travel time from Trnava, Slovakia to Frankfurt am Main, Germany
Turner, Cari	6/26/2025	0.9	50% of travel time from ORD to DFW

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	6/27/2025	2.8	50% of travel time from home (Mexico City) and client office in Aguascalientes
Webber, Dan	6/27/2025	4.0	50% of travel time from Milan to Chicago
Zehetmair, Stefan	6/27/2025	0.9	50% of travel time from Milan to Munich
Shibata, Gerardo Yukio	6/29/2025	2.8	50% of travel time from home (Mexico City) and client office in Aguascalientes
Cook, Jacob	6/30/2025	1.2	50% of travel time from DTW to ORD for client work and coordination meetings
Simion, Tony	6/30/2025	1.5	50% of travel time from Detroit, MI to Chicago, IL
Turner, Cari	6/30/2025	1.6	50% of travel time from DFW to ORD (weather delays)
Cook, Jacob	7/3/2025	0.7	50% of travel time from ORD to DTW for project-related work and coordination
Simion, Tony	7/3/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Turner, Cari	7/3/2025	1.3	50% of travel time from ORD to DFW (mechanical travel delays)
Waismann, Heitor	7/4/2025	3.0	50% of travel time from Chicago to Milan
Zhang, Jianhong	7/4/2025	0.8	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Zhu, Judith	7/4/2025	0.8	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Pacheco, Santiago	7/6/2025	2.4	50% of travel time from Mexico City to Aguascalientes
Zhang, Jianhong	7/6/2025	0.8	50% of travel time from SHANGHAI (Home) to DALIAN (GBS)
Zhu, Judith	7/6/2025	0.7	50% of travel time from CHANGZHOU to DALIAN (GBS)
Cook, Jacob	7/7/2025	0.8	50% of travel time from DTW to ORD for project-related work and coordination
Turner, Cari	7/7/2025	1.1	50% of travel time from DFW to ORD
Rybarczyk, Jodi	7/8/2025	1.5	50% of travel time from Houston to Chicago
Pacheco, Santiago	7/10/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Shibata, Gerardo Yukio	7/10/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Turner, Cari	7/10/2025	1.1	50% of travel time from ORD to DFW

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/11/2025	1.5	50% of travel time from Chicago to Houston
Zhang, Jianhong	7/11/2025	0.8	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Pacheco, Santiago	7/13/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Shibata, Gerardo Yukio	7/13/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Waismann, Heitor	7/13/2025	4.5	50% of travel time from Milan to Chicago
Zhang, Jianhong	7/13/2025	0.8	50% of travel time from SHANGHAI (Home) to DALIAN (GBS)
Simion, Tony	7/14/2025	1.4	50% of travel time from Detroit, MI to Chicago, IL
Zhang, Jianhong	7/16/2025	0.9	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Zhu, Judith	7/16/2025	0.9	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Shibata, Gerardo Yukio	7/17/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Simion, Tony	7/17/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Pacheco, Santiago	7/20/2025	2.6	50% of travel time from home (Mexico City) and client in Aguascalientes
Shibata, Gerardo Yukio	7/20/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Zhang, Jianhong	7/20/2025	0.8	50% of travel time from SHANGHAI (Home) to DALIAN (GBS)
Zhu, Judith	7/20/2025	1.1	50% of travel time from SHANGHAI (Home) to DALIAN (GBS)
Cook, Jacob	7/21/2025	0.7	50% of travel time from DTW to ORD for project-related work and coordination
Simion, Tony	7/21/2025	1.5	50% of travel time from Detroit MI to New York NY
Turner, Cari	7/21/2025	1.1	50% of travel time from DFW to ORD
Webber, Dan	7/21/2025	2.0	50% of travel time from Chicago to New York
Rybarczyk, Jodi	7/22/2025	1.5	50% of travel time from Houston to Chicago
Simion, Tony	7/23/2025	1.0	50% of travel time from New York NY to Wilmington DE
Webber, Dan	7/23/2025	1.0	50% of travel time from New York to Wilmington DE

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Cook, Jacob	7/24/2025	0.8	50% of travel time from ORD to DTW for project-related work and coordination
Pacheco, Santiago	7/24/2025	2.6	50% of travel time from Mexico City to Aguascalientes
Rybarczyk, Jodi	7/24/2025	1.5	50% of travel time from Chicago to Houston
Shibata, Gerardo Yukio	7/24/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Simion, Tony	7/24/2025	1.5	50% of travel time from Wilmington DE to Detroit MI
Turner, Cari	7/24/2025	1.6	50% of travel time from ORD to DFW (weather delays)
Webber, Dan	7/24/2025	2.5	50% of travel time from Philadelphia to Chicago
Zhang, Jianhong	7/25/2025	0.8	50% of travel time from DALIAN (GBS) to SHANGHAI (Home)
Liu, Daniel	7/27/2025	0.9	50% of travel time from SHANGHAI (Home) to DALIAN (GBS)
Pacheco, Santiago	7/27/2025	2.6	50% of travel time from Mexico City to Aguascalientes
Rybarczyk, Jodi	7/27/2025	3.0	50% of travel time from Houston to Milan
Weiland, Brad	7/27/2025	4.5	50% of travel time from Chicago to Milan
Dvorak, Michael	7/28/2025	6.0	50% of travel time from ORD to MXP
Shibata, Gerardo Yukio	7/28/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Simion, Tony	7/28/2025	1.5	50% of travel time from Detroit, MI to Chicago, IL
Simoneaux, Natalie	7/28/2025	6.0	50% of travel time from Chicago to Milan
Cook, Jacob	7/31/2025	0.8	50% of travel time from ORD to DTW for project-related work and coordination
Pacheco, Santiago	7/31/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Shibata, Gerardo Yukio	7/31/2025	2.6	50% of travel time from home (Mexico City) and client office in Aguascalientes
Simion, Tony	7/31/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Dvorak, Michael	8/1/2025	6.0	50% of travel time from MXP to ORD
Liu, Daniel	8/1/2025	0.9	50% of travel time from DALIAN to SHANGHAI

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Weiland, Brad	8/1/2025	3.5	50% of travel time from Milan to Chicago
Rybarczyk, Jodi	8/2/2025	3.0	50% of travel time from Milan to Houston
Simoneaux, Natalie	8/2/2025	6.0	50% of travel time from Milan to Chicago
Liu, Daniel	8/3/2025	0.9	50% of travel time from SHANGHAI to DALIAN
Cook, Jacob	8/4/2025	0.8	50% of travel time from Detroit to Chicago
Rybarczyk, Jodi	8/4/2025	1.5	50% of travel time from Houston to Chicago
Turner, Cari	8/4/2025	1.3	50% of travel time from Dallas, TX to Chicago, IL (travel delays)
Rybarczyk, Jodi	8/7/2025	1.5	50% of travel time from Chicago to Houston
Turner, Cari	8/7/2025	1.4	50% of travel time from Chicago, IL to Dallas, TX (travel delays)
Liu, Daniel	8/9/2025	0.9	50% of travel time from DALIAN to SHANGHAI
Zhu, Judith	8/9/2025	1.1	50% of travel time from DALIAN to SHANGHAI
Cook, Jacob	8/14/2025	0.9	50% of travel time from Chicago to Detroit
Pacheco, Santiago	8/17/2025	2.4	50% of travel from Mexico City to Aguascalientes
Shibata, Gerardo Yukio	8/17/2025	2.4	50% of travel from Mexico City to Aguascalientes
Cook, Jacob	8/18/2025	0.8	50% of travel time from Detroit to Chicago
Simion, Tony	8/19/2025	1.5	50% of travel time from Detroit, MI to Chicago, IL
Cook, Jacob	8/21/2025	0.8	50% of travel time from Chicago to Detroit
Pacheco, Santiago	8/21/2025	2.4	50% of travel from Aguascalientes to Mexico City
Shibata, Gerardo Yukio	8/21/2025	2.4	50% of travel from Aguascalientes to Mexico City
Simion, Tony	8/21/2025	1.5	50% of travel time from Chicago, IL to Detroit, MI
Kordupel, Lewis	8/25/2025	1.2	50% of travel time from Portage, MI, to Chicago, IL to work with the Company team
Postolos, Lucas	8/26/2025	1.5	50% of travel time from Houston to Chicago

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Kordupel, Lewis	8/27/2025	1.2	50% of travel time from Chicago, IL, to Portage, MI, to work with the Company team
Simion, Tony	8/28/2025	2.0	50% of travel time from Detroit, MI to Atlanta, GA
Simion, Tony	8/29/2025	2.0	50% of travel time from Atlanta, GA to Detroit, MI
Kordupel, Lewis	9/2/2025	1.2	50% of travel time from Portage, MI, to Chicago, IL
Weiland, Brad	9/2/2025	5.0	50% of travel time from Chicago to Milan
Dvorak, Michael	9/3/2025	6.0	50% of travel time from ORD to MXP
Dvorak, Michael	9/4/2025	6.0	50% of travel time from MXP to ORD
Jain, Manasvi	9/4/2025	1.5	50% of travel time from Detroit to Chicago
Kordupel, Lewis	9/4/2025	1.2	50% of travel time from Chicago, IL, to Portage, MI
Weiland, Brad	9/4/2025	4.5	50% of travel time from Milan to Chicago
Jain, Manasvi	9/8/2025	1.5	50% of travel time from Detroit to Chicago
Jain, Manasvi	9/11/2025	1.5	50% of travel time from Chicago to Detroit
Shiffman, David	9/14/2025	3.0	50% of travel time from Newark to Milan (50%)
Simion, Tony	9/14/2025	6.0	50% of travel time from DTW to LIN
Waismann, Heitor	9/14/2025	3.0	50% of travel time from Chicago to Milan, red eye
Webber, Dan	9/14/2025	3.0	50% of travel time from Chicago to Milan
Grossi, Nick	9/15/2025	2.0	50% of travel time from ORD to LHR
Loop, Stuart	9/15/2025	3.0	50% of travel time from MSP to MXP
Webber, Dan	9/18/2025	5.0	50% of travel time from Milan to Chicago
Grossi, Nick	9/19/2025	3.0	50% of travel time from LHR to ORD
Loop, Stuart	9/19/2025	0.9	50% of travel time from Milan to London
Simion, Tony	9/19/2025	3.0	50% of travel time from LIN to LHR

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

TRAVEL TIME

Professional	Date	Hours	Activity
Waismann, Heitor	9/19/2025	4.5	50% of travel time from Milan to Chicago, day flight
Webber, Dan	9/21/2025	3.0	50% of travel time from Chicago to London
Grossi, Nick	9/22/2025	2.5	50% of travel time from ORD to MXP
Jain, Manasvi	9/22/2025	1.5	50% Travel time from Detroit to Chicago
Postolos, Lucas	9/22/2025	4.0	50% of travel time from Houston to London
Grossi, Nick	9/24/2025	3.5	50% of travel time from MXP to ORD
Loop, Stuart	9/24/2025	3.3	50% of travel time from LHR to MSP
Simion, Tony	9/24/2025	4.0	50% of travel time from LHR to DTW
Webber, Dan	9/24/2025	5.0	50% of travel time from London to Chicago
Jain, Manasvi	9/25/2025	2.0	50% of travel time from Chicago to Detroit (delays)
Mier, Nicolas	9/28/2025	2.4	50% of travel time from home in Mexico City to Aguascalientes
Shibata, Gerardo Yukio	9/28/2025	2.4	50% of travel from home in Mexico City to Aguascalientes
Hamerski, Grace	9/29/2025	2.0	50% of travel time from Chicago, IL to New York, NY to work with K&E, A&M, and PJT teams
Jain, Manasvi	9/29/2025	1.5	50% Travel time from Detroit to Chicago
Loop, Stuart	9/29/2025	1.1	50% of travel time from MSP to LGA
Simion, Tony	9/29/2025	1.5	50% of travel time from DTW to LGA
Waismann, Heitor	9/29/2025	2.0	50% of travel time from Chicago to New York, meetings in legal counsel's office
Webber, Dan	9/29/2025	2.0	50% of travel time from Chicago to New York
Grossi, Nick	9/30/2025	1.0	50% of travel time from ORD to LHR
Turner, Cari	9/30/2025	0.5	50% of travel time from Chicago to New York, meetings in legal counsel's office
Subtotal		**328.7**	

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Shahbain, Abraham	6/11/2025	0.3	Email to K&E related to initial MOR requests from A&M team members
Weiland, Brad	6/11/2025	0.4	Review and analyze recent US Trustee reporting requirements for initial debtor interview
Weiland, Brad	6/13/2025	0.4	Review and analyze US Trustee initial debtor interview diligence items
Weiland, Brad	6/13/2025	0.3	Correspond with M. Dvorak (A&M), Marelli re: US Trustee vendor questions
Rybarczyk, Jodi	6/16/2025	1.4	Prepare reconciliation of petition date cash accounts to the cash management motion exhibit
Rybarczyk, Jodi	6/16/2025	1.7	Prepare index of documents and responses to initial debtor interview requests
Rybarczyk, Jodi	6/16/2025	2.9	Prepare and consolidate information requests related to initial debtor interview to be provided to the U.S. Trustee
Simion, Tony	6/16/2025	0.3	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: open items including initial debtor interview
Weiland, Brad	6/16/2025	0.3	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: open items including initial debtor interview
Dvorak, Michael	6/17/2025	0.4	Telephone conference with T. Simion (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and E. Swager (K&E) re: initial debtor interview
Dvorak, Michael	6/17/2025	0.2	Telephone conference with B. Weiland and M. Dvorak (A&M) re: initial debtor interview materials
Rybarczyk, Jodi	6/17/2025	0.4	Telephone conference with T. Simion (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and E. Swager (K&E) re: initial debtor interview
Rybarczyk, Jodi	6/17/2025	0.4	Prepare list of open items re: initial debtor interview requests and available documents
Rybarczyk, Jodi	6/17/2025	2.4	Prepare documents to be provided for U.S. Trustee initial debtor interview requests
Simion, Tony	6/17/2025	0.4	Telephone conference with T. Simion (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and E. Swager (K&E) re: initial debtor interview
Weiland, Brad	6/17/2025	0.2	Telephone conference with B. Weiland and M. Dvorak (A&M) re: initial debtor interview materials
Weiland, Brad	6/17/2025	0.2	Correspond with M. Dvorak (A&M) and Marelli re: initial debtor interview requests
Weiland, Brad	6/17/2025	0.4	Telephone conference with T. Simion (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and E. Swager (K&E) re: initial debtor interview
Weiland, Brad	6/17/2025	0.6	Prepare and revise materials for initial debtor interview and U.S. Trustee response
Weiland, Brad	6/17/2025	0.6	Review and analyze items for U.S. Trustee initial debtor interview requests
Rybarczyk, Jodi	6/18/2025	0.8	Conduct final review of initial debtor interview document index and shared site

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/18/2025	0.8	Prepare draft transmittal to the U.S. Trustee re: documents requested for the initial debtor interview
Rybarczyk, Jodi	6/18/2025	0.4	Correspond with the U.S. Trustee Analyst to deliver requested documents
Rybarczyk, Jodi	6/23/2025	1.1	Correspond with the A&M cash team to address U.S. Trustee follow ups on banking-related items
Rybarczyk, Jodi	6/23/2025	1.3	Perform review of detailed DIP budget requested by the U.S. Trustee and draft questions
Rybarczyk, Jodi	6/23/2025	0.4	Correspond with Marelli accounting team regarding cash activity detail request from the U.S. Trustee
Simion, Tony	6/23/2025	0.4	Telephone conference with U.S. Trustee, T. Simion (A&M), B. Weiland (A&M), Pachulski, and K&E teams re: creditors' committee items
Weiland, Brad	6/23/2025	0.4	Telephone conference with U.S. Trustee, T. Simion (A&M), B. Weiland (A&M), Pachulski, and K&E teams re: creditors' committee items
Weiland, Brad	6/23/2025	0.2	Correspond with J. Rybarczyk (A&M) re: U.S. Trustee diligence re: DIP budget
Weiland, Brad	6/23/2025	0.2	Correspond with L. Davis Jones (Pachulski) re: additional potential creditors' committee members
Weiland, Brad	6/23/2025	0.2	Correspond re: creditors' committee items with E. Swager (K&E), Pachulski, PJT and A&M teams
Weiland, Brad	6/23/2025	0.4	Review and analyze materials re: potential creditors' committee members
Weiland, Brad	6/24/2025	0.3	Correspond with Pachulski, K&E teams re: initial debtor interview diligence
Rybarczyk, Jodi	6/25/2025	0.8	Perform review of petition date bank accounts listing related to U.S. Trustee requests
Rybarczyk, Jodi	6/25/2025	0.3	Email correspondence with A&M cash team re: additional items requested by the U.S. Trustee (key operating US bank account statements)
Webber, Dan	6/25/2025	0.1	Correspond with M. Hamilton (A&M) regarding bank statements requested by the UST
Webber, Dan	6/25/2025	0.1	Review IDI requests related to bank statements
Weiland, Brad	6/25/2025	0.7	Follow up re: outstanding United States Trustee diligence items
Weiland, Brad	6/25/2025	0.2	Correspond with J. Rybarczyk re: diligence items
Weiland, Brad	6/25/2025	0.8	Prepare for and participate in initial debtor interview
Rybarczyk, Jodi	6/26/2025	0.4	Review May 2025 bank statements provided by Marelli Treasury to address U.S. Trustee requests
Rybarczyk, Jodi	6/26/2025	0.3	Email correspondence with Marelli accounting team re: clarification for U.S. Trustee requests for cash G/L details

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	6/26/2025	1.2	Prepare bank statement tracking section and materials to be provided to the U.S. Trustee
Webber, Dan	6/26/2025	0.1	Correspond with B. Weiland, M. Hamilton (A&M) regarding bank statements requested by the UST
Rybarczyk, Jodi	6/27/2025	0.6	Prepare email responses to inquiries from the U.S. Trustee regarding documents provided
Rybarczyk, Jodi	6/27/2025	0.3	Correspond with Marelli Digital IT team to coordinate cash G/L detail requests
Weiland, Brad	6/27/2025	0.7	Review and analyze materials re: chapter 11 reporting requirements
Simion, Tony	6/30/2025	0.5	Discuss J. Stegenga and T. Simion (A&M) re: UST position on post-petition travel expenses and SVP diligence meetings
Stegenga, Jeff	6/30/2025	0.5	Discuss J. Stegenga and T. Simion (A&M) re: UST position on post-petition travel expenses and SVP diligence meetings
Rybarczyk, Jodi	7/3/2025	0.2	Correspond with Marelli IT and accounting teams regarding cash G/L detail requests for U.S. Trustee
Rybarczyk, Jodi	7/3/2025	0.3	Review cash G/L details provided by Marelli IT and accounting teams to fulfill U.S. Trustee requests
Weiland, Brad	7/7/2025	0.6	Review 341 meeting preparation materials
Weiland, Brad	7/10/2025	0.3	Correspond with Marelli re: 341 meeting
Weiland, Brad	7/10/2025	0.2	Correspond with E. Swager (K&E) re: 341 meeting
Weiland, Brad	7/10/2025	0.3	Review and analyze 341 meeting items and timing considerations
Weiland, Brad	7/10/2025	0.5	Prepare and revise materials for 341 meeting preparations
Rybarczyk, Jodi	7/11/2025	2.9	Prepare cash G/L tracker based on systems code mapping and compile cash G/L details
Rybarczyk, Jodi	7/11/2025	1.2	Prepare certificates of insurance tracker based on first day motion support and compile certificates
Rybarczyk, Jodi	7/11/2025	2.4	Research and compile status updates on the initial debtor interview requests for the U.S. Trustee
Weiland, Brad	7/11/2025	0.2	Correspond with Marelli re: 341 meeting prep session
Weiland, Brad	7/11/2025	0.2	Correspond with L. Davis Jones (Pachulski), K&E team re: 341 meeting items
Weiland, Brad	7/11/2025	0.6	Review and revise 341 meeting prep materials for client
Hertzberg, Julie	7/14/2025	0.9	Telephone conference with Marelli, L. Davis Jones (Pachulski), E. Swager (K&E), T. Simion (A&M), J. Hertzberg (A&M), and B. Weiland (A&M) re: preparations for 341 meeting
Rybarczyk, Jodi	7/14/2025	0.3	Call with B. Weiland and J. Rybarczyk (A&M) to discuss updates on U.S. Trustee requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	7/14/2025	0.7	Draft summary of initial debtor interview requests status for alignment with internal A&M team
Simion, Tony	7/14/2025	0.9	Telephone conference with Marelli, L. Davis Jones (Pachulski), E. Swager (K&E), T. Simion (A&M), J. Hertzberg (A&M), and B. Weiland (A&M) re: preparations for 341 meeting
Weiland, Brad	7/14/2025	0.2	Correspond with N. Grossi (A&M), M. Dvorak (A&M) re: 341 meeting materials
Weiland, Brad	7/14/2025	0.3	Call with B. Weiland and J. Rybarczyk (A&M) to discuss updates on U.S. Trustee requests
Weiland, Brad	7/14/2025	0.4	Review and analyze materials for client prep session for 341 meeting
Weiland, Brad	7/14/2025	0.4	Review United States Trustee diligence items
Weiland, Brad	7/14/2025	0.7	Revise materials regarding 341 meeting for compliance and accuracy
Weiland, Brad	7/14/2025	0.9	Telephone conference with Marelli, L. Davis Jones (Pachulski), E. Swager (K&E), T. Simion (A&M), J. Hertzberg (A&M), and B. Weiland (A&M) re: preparations for 341 meeting
Weiland, Brad	7/14/2025	0.2	Correspond with T. Simion (A&M), M. Dvorak (A&M) re: 341 meeting prep session materials
Weiland, Brad	7/14/2025	0.2	Correspond with J. Rybarczyk (A&M) re: United States Trustee diligence
Weiland, Brad	7/14/2025	0.2	Correspond with M. Dvorak (A&M) re: 341 prep session follow-up
Weiland, Brad	7/14/2025	0.2	Telephone conference with S. Winters (K&E) re: 341 meeting
Rybarczyk, Jodi	7/15/2025	2.4	Reconcile cash G/L details provided to cash G/L tracker and prepare corresponding Box folder
Weiland, Brad	7/15/2025	0.6	Review and revise materials re: 341 meeting preparations
Rybarczyk, Jodi	7/16/2025	1.6	Correspond with Pachulski to provide responses to U.S. Trustee on initial debtor interview requests
Rybarczyk, Jodi	7/16/2025	0.3	Correspond with Marelli IT and accounting teams regarding cash G/L detail requests outside of MARC system
Weiland, Brad	7/16/2025	0.6	Prepare and revise 341 meeting preparation materials
Weiland, Brad	7/16/2025	0.2	Correspond with L. Davis Jones (Pachulski), S. Winters (K&E), E. Swager (K&E), L. Diss (K&E) re: 341 meeting materials
Rybarczyk, Jodi	7/17/2025	0.2	Correspond with Pachulski to provide insurance certificates attachment for U.S. Trustee
Rybarczyk, Jodi	7/17/2025	0.8	Prepare cash G/L detail requests for non-MARC entities for distribution to country finance teams
Weiland, Brad	7/17/2025	0.7	Review and analyze materials for 341 meeting preparations
Weiland, Brad	7/17/2025	0.2	Correspond with Marelli re: 341 meeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Weiland, Brad	7/17/2025	0.4	Correspond with client, M. Dvorak (A&M) re: 341 meeting prep materials
Hertzberg, Julie	7/18/2025	0.5	Telephone conference with Marelli, L. Jones (Pachulski), K&E team, B. Weiland (A&M), J. Hertzberg (A&M), T. Simion (A&M) re: 341 meeting preparation
Simion, Tony	7/18/2025	0.5	Telephone conference with Marelli, L. Jones (Pachulski), K&E team, B. Weiland (A&M), J. Hertzberg (A&M), T. Simion (A&M) re: 341 meeting preparation
Simion, Tony	7/18/2025	1.4	Attend part 1 of 341 meeting with management, K&E, and members of the United States Trustee Office
Weiland, Brad	7/18/2025	0.2	Correspond re: follow-up to 341 meeting with Marelli, T. Simion (A&M)
Weiland, Brad	7/18/2025	0.5	Telephone conference with Marelli, L. Jones (Pachulski), K&E team, B. Weiland (A&M), J. Hertzberg (A&M), T. Simion (A&M) re: 341 meeting preparation
Weiland, Brad	7/18/2025	0.8	Participate in 341 meeting hosted by U.S. Trustee
Weiland, Brad	7/18/2025	0.3	Review materials regarding 341 meeting for compliance and accuracy
Hertzberg, Julie	8/1/2025	0.4	Discuss with J. Hertzberg and J. Stegenga (A&M) re: status of retention application process / UST follow-up points
Stegenga, Jeff	8/1/2025	0.4	Discuss with J. Hertzberg and J. Stegenga (A&M) re: status of retention application process / UST follow-up points
Simoneaux, Natalie	8/12/2025	1.6	Prepare excel extract of previous 341 transcripts for upcoming 341 Meeting preparation
Weiland, Brad	8/12/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re 341 meeting
Dvorak, Michael	8/14/2025	0.5	Meeting with M. Dvorak and N. Simoneaux (A&M) to outline preparation for the 341 meeting
Simoneaux, Natalie	8/14/2025	0.5	Meeting with M. Dvorak and N. Simoneaux (A&M) to outline preparation for the 341 meeting
Weiland, Brad	8/18/2025	0.4	Correspond with the Company Management team, K&E team, and Pachulski team re 341 meeting schedule, timing considerations, and preparations
Weiland, Brad	8/18/2025	0.2	Correspond with L. Jones (Pachulski), T. Cairns (Pachulski) re 341 meeting items
Weiland, Brad	8/18/2025	0.2	Correspond with T. Simion (A&M) re 341 meeting
Simion, Tony	8/21/2025	0.2	Office conference re 341 meeting and open items between B. Weiland (A&M) and T. Simion (A&M)
Simoneaux, Natalie	8/21/2025	1.7	Update 341 preparation summary excel for company review
Weiland, Brad	8/21/2025	0.2	Office conference re 341 meeting and open items between B. Weiland (A&M) and T. Simion (A&M)
Simion, Tony	8/22/2025	0.8	Review initial draft of Form 26 report and prepare questions prior to meeting with Management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Weiland, Brad	8/24/2025	0.3	Follow up re 341 meeting preparations and materials re same
Weiland, Brad	8/25/2025	0.2	Correspond with the Company re 341 meeting preparation
Dvorak, Michael	8/26/2025	0.4	Telephone conference between B. Weiland (A&M), M. Dvorak (A&M) re 341 materials
Weiland, Brad	8/26/2025	0.2	Correspond with the Company re 341 meeting preparation items
Weiland, Brad	8/26/2025	0.4	Telephone conference between B. Weiland (A&M), M. Dvorak (A&M) re 341 materials
Dvorak, Michael	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Simion, Tony	8/27/2025	1.3	Review materials provided by Management in preparation for part 2 of the 341 meeting
Simion, Tony	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Weiland, Brad	8/27/2025	0.3	Correspond with the Company, M. Dvorak (A&M), K&E team re 341 meeting items
Weiland, Brad	8/27/2025	0.8	Attend meeting with Management, T. Simion, B. Weiland, M. Dvorak (A&M), and counsel to prepare for part 2 of the upcoming 341 meeting with the UST
Weiland, Brad	8/27/2025	0.4	Review materials prepared for 341 meeting and provide feedback
Weiland, Brad	8/27/2025	0.6	Follow up regarding 341 meeting items and prepare next steps list
Weiland, Brad	8/28/2025	0.3	Correspond with the Company, M. Dvorak (A&M) re 341 meeting items
Weiland, Brad	8/28/2025	0.3	Correspond with M. Dvorak (A&M), F. Mate (A&M) re 341 meeting materials
Weiland, Brad	8/29/2025	0.4	Prepare materials for client for 341 meeting prep
Weiland, Brad	8/29/2025	0.3	Review materials for 341 meeting preparations
Weiland, Brad	8/30/2025	1.2	Review and analyze materials for 341 meeting
Dvorak, Michael	9/1/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re 341 materials
Weiland, Brad	9/1/2025	0.3	Prepare for client presentation and discussion
Weiland, Brad	9/1/2025	0.4	Telephone conferences with B. Weiland and M. Dvorak (A&M) re 341 materials
Weiland, Brad	9/2/2025	0.6	Prepare materials for 341 meeting preparation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

UST REPORTING REQUIREMENTS

Professional	Date	Hours	Activity
Weiland, Brad	9/2/2025	1.3	Research re open items for 341 meeting preparations
Weiland, Brad	9/2/2025	0.4	Prepare materials in response to U.S. Trustee questions re fee application
Dvorak, Michael	9/3/2025	0.6	Participate in 341 meeting hosted by U.S. Trustee
Dvorak, Michael	9/3/2025	1.8	Office conference among the Company, M. Dvorak (A&M), N. Adzima (K&E), B. Weiland (A&M) re 341 meeting preparations
Weiland, Brad	9/3/2025	0.2	Correspond with M. Dvorak (A&M), N. Adzima (K&E) re 341 prep meeting
Weiland, Brad	9/3/2025	0.6	Revise materials for 341 meeting and preparation re same
Weiland, Brad	9/3/2025	0.2	Correspond with the Company and client team re 341 meeting items
Weiland, Brad	9/3/2025	2.2	Office conference among the Company, M. Dvorak (A&M), N. Adzima (K&E), B. Weiland (A&M) re 341 meeting preparations
Weiland, Brad	9/3/2025	0.2	Telephone conference among the Company, L. Jones (Pachulski), B. Weiland (A&M) re 341 meeting follow up
Weiland, Brad	9/3/2025	0.6	Participate in 341 meeting hosted by U.S. Trustee
Weiland, Brad	9/23/2025	0.2	Review and understand all U.S. Trustee fee items
Subtotal		**83.6**	

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/11/2025	2.3	Review the latest vendor management tracker and all the inbound requests
Callerio, Lorenzo	6/11/2025	2.4	Participate on multiple buyer training session call with N. Caruso (A&M), S. Zehetmair (A&M), and L. Callerio (A&M)
Callerio, Lorenzo	6/11/2025	1.5	Participate on buyer training overview call with A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and L Callerio (A&M)
Callerio, Lorenzo	6/11/2025	1.3	Meeting with MAR and N. Caruso (A&M), L. Callerio (A&M) and S. Zehetmair (A&M) re: inbound vendor requests
Callerio, Lorenzo	6/11/2025	0.8	Review certain additional inbound vendor management requests / open items
Callerio, Lorenzo	6/11/2025	0.7	Meeting with the buyers for a Chapter 11 Q&A session with L. Callerio (A&M), N. Caruso (A&M), S. Zehetmair (A&M)
Callerio, Lorenzo	6/11/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/11/2025	0.4	Meeting with N. Caruso (A&M), L. Callerio (A&M), A. Shahbain, and S. Zehetmair (A&M) to discuss recent vendor escalations, go forward plans, and to align on upcoming meetings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/11/2025	1.9	Continue mapping vendor names across entities
Caruso, Nicholas	6/11/2025	1.3	Review first escalations from vendor questionnaire and input into escalation tracker
Caruso, Nicholas	6/11/2025	1.3	Meeting with Marelli, N. Caruso (A&M), L. Callerio (A&M) and S. Zehetmair (A&M) re: inbound vendor requests
Caruso, Nicholas	6/11/2025	2.4	Participate on multiple buyer training session call with N. Caruso (A&M), S. Zehetmair (A&M), and L. Callerio (A&M)
Caruso, Nicholas	6/11/2025	1.8	Finalize training materials for vendor management training
Caruso, Nicholas	6/11/2025	1.7	Participate in the buyer townhall with Marelli
Caruso, Nicholas	6/11/2025	0.3	Correspond with MAR purchasing team regarding proof of claim process
Caruso, Nicholas	6/11/2025	0.7	Revise vendor questionnaire for feedback received from purchasing team
Caruso, Nicholas	6/11/2025	0.4	Correspond with MAR purchasing team regarding trade agreement language included in interim vendor order
Caruso, Nicholas	6/11/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/11/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) on vendor management process, tracking, and next steps on planning
Caruso, Nicholas	6/11/2025	0.4	Meeting with N. Caruso (A&M), L. Callerio (A&M), A. Shahbain, and S. Zehetmair (A&M) to discuss recent vendor escalations, go forward plans, and to align on upcoming meetings
Caruso, Nicholas	6/11/2025	0.7	Meeting with the buyers for a Chapter 11 Q&A session with L. Callerio (A&M), N. Caruso (A&M), S. Zehetmair (A&M)
Caruso, Nicholas	6/11/2025	1.5	Participate on buyer training overview call with A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and L Callerio (A&M)
Shahbain, Abraham	6/11/2025	0.4	Review of vendor management tracker and provide feedback to team
Shahbain, Abraham	6/11/2025	1.5	Participate on buyer training overview call with A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and L Callerio (A&M)
Shahbain, Abraham	6/11/2025	0.7	Respond to emails from company on vendor escalations regarding shippers
Shahbain, Abraham	6/11/2025	0.7	Discuss with K&E on shipping vendor who stopped providing services
Shahbain, Abraham	6/11/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) on vendor management process, tracking, and next steps on planning
Shahbain, Abraham	6/11/2025	0.4	Respond to emails from company on vendor escalations regarding foreign manufacturing vendors
Shahbain, Abraham	6/11/2025	0.4	Meeting with N. Caruso (A&M), L. Callerio (A&M), A. Shahbain, and S. Zehetmair (A&M) to discuss recent vendor escalations, go forward plans, and to align on upcoming meetings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/11/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Simion, Tony	6/11/2025	0.6	Review and provide comments to vendor escalation requests and discussion with K&E counsel
Weiland, Brad	6/11/2025	0.2	Correspond with L. Callerio (A&M) re: vendor communications items
Zehetmair, Stefan	6/11/2025	2.4	Set up and starting vendor escalation tracker S. Zehetmair
Zehetmair, Stefan	6/11/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/11/2025	2.4	Participate on multiple buyer training session call with N. Caruso (A&M), S. Zehetmair (A&M), and L. Callerio (A&M)
Zehetmair, Stefan	6/11/2025	1.5	Participate on buyer training overview call with A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and L Callerio (A&M)
Zehetmair, Stefan	6/11/2025	0.7	Meeting with the buyers for a Chapter 11 Q&A session with L. Callerio (A&M), N. Caruso (A&M), S. Zehetmair (A&M)
Zehetmair, Stefan	6/11/2025	1.3	Meeting with Marelli, N. Caruso (A&M), L. Callerio (A&M) and S. Zehetmair (A&M) re: inbound vendor requests
Zehetmair, Stefan	6/11/2025	0.4	Meeting with N. Caruso (A&M), L. Callerio (A&M), A. Shahbain, and S. Zehetmair (A&M) to discuss recent vendor escalations, go forward plans, and to align on upcoming meetings
Zehetmair, Stefan	6/11/2025	1.8	Set up and management of central vendor escalation mailbox
Callerio, Lorenzo	6/12/2025	0.4	Review the Italian local counsel edits to the FAQs translated documents prior to circulate them to management
Callerio, Lorenzo	6/12/2025	0.6	Review of the new communications received in the vendor escalation email folder that was set up by Marelli IT dept
Callerio, Lorenzo	6/12/2025	0.8	Host an in person training meeting / Q&A session with approx. 20 MAR buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/12/2025	0.8	Start preparing the shell for a comprehensive vendor management deck
Callerio, Lorenzo	6/12/2025	1.1	Participate on second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/12/2025	1.6	Participate in a second buyer townhall organized with all the remaining buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/12/2025	1.7	Participate in the buyer townhall with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) and approx. 400 buyers
Callerio, Lorenzo	6/12/2025	2.4	Review the latest inbound requests received from vendors and review the vendor management tracker
Campbell, Lyndsay	6/12/2025	0.1	Call with A. Shahbain and L. Campbell (A&M) re: vendor management tracker update request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/12/2025	2.3	Manage of central vendor escalation mailbox
Campbell, Lyndsay	6/12/2025	0.2	Call with A. Shahbain and L. Campbell (A&M) re: vendor management status and next steps
Campbell, Lyndsay	6/12/2025	1.2	Manage secondary vendor escalation mailbox
Caruso, Nicholas	6/12/2025	1.4	Review request from top vendor related to inquiry and discuss options with Marelli team
Caruso, Nicholas	6/12/2025	0.2	Correspond with MAR purchasing team regarding payment procedures
Caruso, Nicholas	6/12/2025	1.7	Participate in the buyer townhall with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) and approx. 400 buyers
Caruso, Nicholas	6/12/2025	1.7	Review latest inbound vendor escalations in escalation tracker
Caruso, Nicholas	6/12/2025	1.6	Participate in a second buyer townhall organized with all the remaining buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/12/2025	1.4	Research vendors related to inquiries received by K&E team
Caruso, Nicholas	6/12/2025	1.2	Review latest vendor escalation tracker
Caruso, Nicholas	6/12/2025	1.1	Participate on second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/12/2025	0.7	Prepare vendor escalation tracker report
Caruso, Nicholas	6/12/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/12/2025	0.4	Revise vendor questionnaire related to feedback for division and plant information
Caruso, Nicholas	6/12/2025	0.4	Correspond with A&M team regarding vendor negotiation process
Caruso, Nicholas	6/12/2025	0.3	Review chapter 11 call log provided by counterpary
Caruso, Nicholas	6/12/2025	0.2	Review supplier demands related to trade agreement and provide thoughts on next steps
Caruso, Nicholas	6/12/2025	0.3	Correspond with MAR purchasing team regarding critical vendor designation and confirmation of outstanding prepetition amounts
Caruso, Nicholas	6/12/2025	0.8	Host an in person training meeting / Q&A session with approx. 20 MAR buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Cook, Jacob	6/12/2025	0.9	Develop infrastructure for pre-petition payment Track organization for regional payment submissions
Grossi, Nick	6/12/2025	0.9	Review vendor escalation tracker. Provide comments re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Postolos, Lucas	6/12/2025	0.4	Research into professional fee invoices submitted to management to support Treasurer with executing payments
Postolos, Lucas	6/12/2025	0.2	Correspond with K&E team regarding invoices submitted to Manage to support Treasurer with executing payments
Shahbain, Abraham	6/12/2025	0.8	Call with logistics vendor related to shipment stoppage and cash in advance request
Shahbain, Abraham	6/12/2025	1.2	Call with supplier related shipment stoppage and cash in advance request
Shahbain, Abraham	6/12/2025	1.1	Participate on second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	6/12/2025	1.0	Call with electronics distributor related to shipment stoppage and pre-petition payments
Shahbain, Abraham	6/12/2025	0.6	Review of vendor management tracker and provide feedback to team
Shahbain, Abraham	6/12/2025	0.4	Review and provide feedback to team on escalation tracking slide
Shahbain, Abraham	6/12/2025	0.4	Respond to emails from vendors related to escalations and next steps
Shahbain, Abraham	6/12/2025	0.2	Call with A. Shahbain and L. Campbell (A&M) re: vendor management status and next steps
Shahbain, Abraham	6/12/2025	0.3	Catch up call with T. Simion and A. Shahbain (A&M) related to vendor activities and open case items
Shahbain, Abraham	6/12/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	6/12/2025	0.1	Call with A. Shahbain and L. Campbell (A&M) re: vendor management tracker update request
Shahbain, Abraham	6/12/2025	1.0	Call with resin vendor related shipment stoppage and cash in advance request
Simion, Tony	6/12/2025	0.3	Catch up call with T. Simion and A. Shahbain (A&M) related to vendor activities and open case items
Simion, Tony	6/12/2025	0.2	Follow-up discussion with local NAFTA management regarding vendor update issues
Weiland, Brad	6/12/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M) re: vendor items
Weiland, Brad	6/12/2025	0.2	Correspond with Marelli re: credit card items
Weiland, Brad	6/12/2025	0.2	Telephone conference with Marelli re: credit card vendor
Weiland, Brad	6/12/2025	0.4	Prepare materials re: credit card vendor discussion
Weiland, Brad	6/12/2025	0.3	Analyze vendor payment approvals process and next steps re: same
Zehetmair, Stefan	6/12/2025	1.9	Manage of central vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/12/2025	2.9	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/12/2025	2.7	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/12/2025	1.6	Participate in a second buyer townhall organized with all the remaining buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/12/2025	1.1	Participate on second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/12/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/12/2025	1.7	Participate in the buyer townhall with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) and approx. 400 buyers
Zehetmair, Stefan	6/12/2025	0.8	Host an in person training meeting / Q&A session with approx. 20 MAR buyers with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/13/2025	1.3	Review and edit the Italian version of the letter that management will circulate to the top vendors
Callerio, Lorenzo	6/13/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/13/2025	2.4	Review all today's inbound vendor request to be included in the tracker
Callerio, Lorenzo	6/13/2025	0.9	Draft a communication to certain consignment vendors as requested by Marelli
Callerio, Lorenzo	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/13/2025	0.6	Correspond with Manage in regard to multiple payments authorization request received from several vendors
Callerio, Lorenzo	6/13/2025	0.7	Participate in a vendor discussion meeting with L. Callerio (A&M), Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Campbell, Lyndsay	6/13/2025	1.9	Create system of organization for vendor files
Campbell, Lyndsay	6/13/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Campbell, Lyndsay	6/13/2025	2.6	Manage of central vendor escalation mailbox
Campbell, Lyndsay	6/13/2025	1.7	Manage secondary vendor escalation mailbox
Caruso, Nicholas	6/13/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/13/2025	0.3	Correspond with MAR purchasing team regarding vendor negotiation strategies
Caruso, Nicholas	6/13/2025	0.3	Correspond with purchasing team member regarding vendor Discuss for ELS
Caruso, Nicholas	6/13/2025	0.4	Address multiple vendor inquiries related to Indirect division
Caruso, Nicholas	6/13/2025	0.5	Address multiple vendor inquiries related to ELS division
Caruso, Nicholas	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/13/2025	0.6	Correspond with purchasing team member regarding vendor Discuss and appropriate messaging
Caruso, Nicholas	6/13/2025	0.7	Participate in a vendor discussion meeting with L. Callerio (A&M), Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Cook, Jacob	6/13/2025	1.6	Review of filing-to-date vendor management reporting materials for corresponding updates in PMO materials
Grossi, Nick	6/13/2025	0.7	Review vendor management tracker and first day motion request
Shahbain, Abraham	6/13/2025	0.9	Call with logistics supplier related to go-forward shipments and cash in advance request
Shahbain, Abraham	6/13/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	6/13/2025	0.6	Attend meeting with. Simion, A. Shahbain (A&M) regarding vendor supply chain issue
Shahbain, Abraham	6/13/2025	0.6	Discuss trade agreement with proposal with counsel related to provider
Shahbain, Abraham	6/13/2025	0.7	Develop supplier trade agreement related to prepetition amounts owed
Shahbain, Abraham	6/13/2025	0.8	Call with A. Shahbain and T. Simion (A&M) to discuss next steps and open items on PMO
Shahbain, Abraham	6/13/2025	0.9	Call with logistics vendor related to shipment stoppage and cash in advance request
Shahbain, Abraham	6/13/2025	1.0	Call with Marelli Purchasing to discuss strategy and next steps in vendor management
Shahbain, Abraham	6/13/2025	1.0	Call with truck shipper related to go-forward shipments and cash in advance request
Shahbain, Abraham	6/13/2025	1.1	Call with electronics provider related to go-forward shipments and cash in advance request
Shahbain, Abraham	6/13/2025	0.8	Call with supplier related to shipment stoppage and cash in advance request
Shahbain, Abraham	6/13/2025	1.3	Call with shipper related to go-forward shipments and cash in advance request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simion, Tony	6/13/2025	0.8	Attend meeting with Management to discussion supplier spend details and potential trade agreement process
Simion, Tony	6/13/2025	0.8	Call with A. Shahbain and T. Simion (A&M) to discuss next steps and open items on PMO
Simion, Tony	6/13/2025	1.1	Attend daily vendor management team meeting with Management discussing recent supplier concerns
Simion, Tony	6/13/2025	0.7	Review emails and provide comments to questions regarding certain supplier issues
Simion, Tony	6/13/2025	0.6	Attend meeting with. Simion, A. Shahbain (A&M) regarding vendor supply chain issue
Weiland, Brad	6/13/2025	0.3	Correspond with A. Shahbain (A&M), N. Caruso (A&M), M. Dvorak (A&M), and L. Callerio (A&M) re: vendor management and payment process
Weiland, Brad	6/13/2025	0.2	Correspond with A. Du (A&M) re: authorized payments
Zehetmair, Stefan	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	0.6	Participate in a vendor discussion meeting with Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	0.7	Participate in a vendor discussion meeting with L. Callerio (A&M), Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	2.9	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	2.8	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/13/2025	2.6	Manage of central vendor escalation mailbox
Callerio, Lorenzo	6/14/2025	2.1	Start drafting an AP analysis by vendor
Callerio, Lorenzo	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Callerio, Lorenzo	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M) and Marelli re: GTS vendor management discussion
Callerio, Lorenzo	6/14/2025	1.2	Call with A. Shahbain, S. Zehetmair, N. Caruso, L. Callerio, L. Campbell (A&M) re: team call discussing vendor management next steps
Callerio, Lorenzo	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M) and Marelli re: ALS vendor management discussion
Callerio, Lorenzo	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Callerio, Lorenzo	6/14/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M) and Marelli re: Vendor management discussion
Campbell, Lyndsay	6/14/2025	0.3	Call with S. Zehetmair, L. Campbell (A&M) re: Discussing K&E requests for trade agreements
Campbell, Lyndsay	6/14/2025	0.7	Call with S. Zehetmair, L. Campbell, A. Shahbain, N. Caruso (A&M) and full vendor management Marelli team re: Discussing highest priority vendors and current strategy
Campbell, Lyndsay	6/14/2025	2.4	Manage central vendor escalation mailbox for morning updates
Campbell, Lyndsay	6/14/2025	0.6	Call with S. Zehetmair, L. Campbell (A&M) re: Vendor escalation incoming requests and next steps
Campbell, Lyndsay	6/14/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion
Campbell, Lyndsay	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Campbell, Lyndsay	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Campbell, Lyndsay	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Campbell, Lyndsay	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Campbell, Lyndsay	6/14/2025	2.9	Manage central vendor escalation mailbox for afternoon updates
Campbell, Lyndsay	6/14/2025	1.2	Call with A. Shahbain, S. Zehetmair, N. Caruso, L. Callerio, L. Campbell (A&M) re: team call discussing vendor management next steps
Campbell, Lyndsay	6/14/2025	1.2	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/14/2025	0.4	Create vendor email for vendor team to receive communications
Caruso, Nicholas	6/14/2025	0.5	Participate in call with Marelli, H. Ueno (NISH), S. Park (PWC), T. Simion (A&M), A. Shahbain (A&M), and N. Caruso (A&M) regarding supplier communications
Caruso, Nicholas	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Caruso, Nicholas	6/14/2025	0.2	Correspond with Marelli purchasing team regarding concerns from vendor related to future performance
Caruso, Nicholas	6/14/2025	0.2	Correspond with Marelli purchasing team regarding shipping status and specific asks related to a vendor
Caruso, Nicholas	6/14/2025	0.2	Correspond with Marelli purchasing team regarding status of trade agreement
Caruso, Nicholas	6/14/2025	0.2	Prepare vendor summary for K&E with respect to vendor trade agreement negotiations
Caruso, Nicholas	6/14/2025	0.3	Correspond with Marelli purchasing team related to division-specific strategies

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/14/2025	0.3	Prepare vendor summary for K&E with respect to vendor trade agreement negotiations
Caruso, Nicholas	6/14/2025	0.3	Prepare vendor summary for K&E with respect to vendor trade agreement negotiations
Caruso, Nicholas	6/14/2025	0.4	Correspond with K&E and A&M team regarding customer Participate in vendor negotiations
Caruso, Nicholas	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Caruso, Nicholas	6/14/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss negotiation framework and next steps
Caruso, Nicholas	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Caruso, Nicholas	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Caruso, Nicholas	6/14/2025	0.7	Call with S. Zehetmair, L. Campbell, A. Shahbain, N. Caruso (A&M) and full vendor management Marelli team re: Discussing highest priority vendors and current strategy
Caruso, Nicholas	6/14/2025	0.8	Review draft comfort letters with counsel and provide detailed comments
Caruso, Nicholas	6/14/2025	1.2	Call with A. Shahbain, S. Zehetmair, N. Caruso, L. Callerio, L. Campbell (A&M) re: team call discussing vendor management next steps
Caruso, Nicholas	6/14/2025	2.6	Prepare supplier negotiation framework to share with Marelli purchasing to assist in negotiations
Caruso, Nicholas	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Caruso, Nicholas	6/14/2025	0.3	Prepare vendor summary for K&E with respect to vendor trade agreement negotiations
Grossi, Nick	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Shahbain, Abraham	6/14/2025	0.5	Participate in call with Marelli, H. Ueno (NISH), S. Park (PWC), T. Simion (A&M), A. Shahbain (A&M), and N. Caruso (A&M) regarding supplier communications
Shahbain, Abraham	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Shahbain, Abraham	6/14/2025	1.2	Call with A. Shahbain, S. Zehetmair, N. Caruso, L. Callerio, L. Campbell (A&M) re: team call discussing vendor management next steps
Shahbain, Abraham	6/14/2025	0.8	Call with electronics supplier related to shipment stoppage and cash in advance request
Shahbain, Abraham	6/14/2025	0.7	Review draft vendor agreement received from counsel
Shahbain, Abraham	6/14/2025	0.7	Call with S. Zehetmair, L. Campbell, A. Shahbain, N. Caruso (A&M) and full vendor management Marelli team re: Discussing highest priority vendors and current strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/14/2025	0.6	Review negotiation framework overview presentation to be presented to management
Shahbain, Abraham	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Shahbain, Abraham	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Shahbain, Abraham	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Shahbain, Abraham	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Shahbain, Abraham	6/14/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss negotiation framework and next steps
Shiffman, David	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Simion, Tony	6/14/2025	0.7	Review and respond to emails from purchasing group regarding issues with certain vendors on cash in advance payments
Simion, Tony	6/14/2025	1.1	Review and provide comments to trade agreement with initial vendor outreach
Simion, Tony	6/14/2025	0.6	Call with Marelli , T. Simion, N. Grossi, D. Shiffman, A. Shahbain, N. Caruso, and L. Callerio (A&M) to align on vendor management priorities
Simion, Tony	6/14/2025	0.5	Participate in call with Marelli, H. Ueno (NISH), S. Park (PWC), T. Simion (A&M), A. Shahbain (A&M), and N. Caruso (A&M) regarding supplier communications
Simion, Tony	6/14/2025	0.4	Provide comments to purchasing team regarding urgent requests from vendor
Simion, Tony	6/14/2025	0.9	Review and provide comments to potential customer comfort letters to be distributed to vendors
Zehetmair, Stefan	6/14/2025	0.6	Call with S. Zehetmair, L. Campbell (A&M) re: Vendor escalation incoming requests and next steps
Zehetmair, Stefan	6/14/2025	2.9	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	6/14/2025	2.4	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/14/2025	0.7	Call with S. Zehetmair, L. Campbell, A. Shahbain, N. Caruso (A&M) and full vendor management Marelli team re: Discussing highest priority vendors and current strategy
Zehetmair, Stefan	6/14/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion
Zehetmair, Stefan	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Zehetmair, Stefan	6/14/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Zehetmair, Stefan	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/14/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Zehetmair, Stefan	6/14/2025	0.3	Call with S. Zehetmair, L. Campbell (A&M) re: Discussing K&E requests for trade agreements
Zehetmair, Stefan	6/14/2025	1.2	Call with A. Shahbain, S. Zehetmair, N. Caruso, L. Callerio, L. Campbell (A&M) re: team call discussing vendor management next steps
Callerio, Lorenzo	6/15/2025	2.4	Prepare a detailed AP analysis by vendor to identify potential negotiation opportunities
Callerio, Lorenzo	6/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) to discuss logistics and next steps on vendor management division calls
Callerio, Lorenzo	6/15/2025	0.4	Respond to several questions received from N. Grossi (A&M) re: outstanding AP overdue
Callerio, Lorenzo	6/15/2025	0.7	Call with T. Simion (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and Marelli Purchasing to discuss logistics and vendor discussion next steps
Campbell, Lyndsay	6/15/2025	2.8	Provide Marelli vendor team access to all vendor files
Campbell, Lyndsay	6/15/2025	2.7	Reconcile vendor current AP in the tracker for discussion purposes
Campbell, Lyndsay	6/15/2025	2.1	Manage central vendor escalation mailbox for afternoon updates
Campbell, Lyndsay	6/15/2025	2.7	Manage central vendor escalation mailbox for morning updates
Campbell, Lyndsay	6/15/2025	2.4	Manage secondary vendor escalation mailbox
Caruso, Nicholas	6/15/2025	0.4	Review revised comfort letters and finalize comments for submission
Caruso, Nicholas	6/15/2025	0.6	Provide commentary to Marelli team regarding comfort letters and specific language contained therein
Caruso, Nicholas	6/15/2025	0.7	Call with T. Simion (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and Marelli Purchasing to discuss logistics and vendor discussion next steps
Caruso, Nicholas	6/15/2025	1.2	Revise supplier negotiation framework based on commentary from A&M team
Grossi, Nick	6/15/2025	1.4	Review vendor settlement proposal and provide comments re: same
Shahbain, Abraham	6/15/2025	0.9	Review and provide comments to Marelli accounts payable related to proposed payments
Shahbain, Abraham	6/15/2025	0.3	Call with A. Shahbain and L. Callerio (A&M) to discuss logistics and next steps on vendor management division calls
Shahbain, Abraham	6/15/2025	0.7	Call with T. Simion (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and Marelli Purchasing to discuss logistics and vendor discussion next steps
Simion, Tony	6/15/2025	0.7	Call with T. Simion (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and Marelli Purchasing to discuss logistics and vendor discussion next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simion, Tony	6/15/2025	0.8	Review and respond to emails from purchasing group regarding new vendor issue list
Zehetmair, Stefan	6/15/2025	2.7	Update Vendor Management Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	6/15/2025	2.3	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/15/2025	2.4	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Callerio, Lorenzo	6/16/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio and S. Zehetmair (A&M)
Callerio, Lorenzo	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Callerio, Lorenzo	6/16/2025	2.4	Review today's inbound requests from vendors, including all related attachments and supporting materials
Callerio, Lorenzo	6/16/2025	2.1	Review and approve all the outstanding prepetition AP overdue by vendor
Callerio, Lorenzo	6/16/2025	1.8	Update the vendor escalation tracker to reflect the latest conversations with vendors
Callerio, Lorenzo	6/16/2025	1.6	Correspond with Manage and K&E regarding multiple inbound vendor requests, including review of related materials
Callerio, Lorenzo	6/16/2025	0.9	Start reviewing agreements drafted by K&E for accuracy and alignment with current strategy
Callerio, Lorenzo	6/16/2025	0.9	Participate in a call with Marelli and a vendor's management team to discuss Chapter 11 procedures and implications
Callerio, Lorenzo	6/16/2025	0.7	Participate in a call with Marelli, and a vendor's management team to address outstanding accounts payable
Callerio, Lorenzo	6/16/2025	0.7	Call with L. Callerio (A&M), A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor escalation priorities
Callerio, Lorenzo	6/16/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M) and Marelli re: Vendor management discussion
Callerio, Lorenzo	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Callerio, Lorenzo	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Callerio, Lorenzo	6/16/2025	0.4	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Callerio, Lorenzo	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Callerio, Lorenzo	6/16/2025	0.3	Review and approved selected payment requests submitted by management
Callerio, Lorenzo	6/16/2025	1.4	Attend two calls with Marelli E. Swager (K&E), and various suppliers to review outstanding prepetition claims
Campbell, Lyndsay	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ALS vendor management discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/16/2025	1.4	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/16/2025	2.9	Reconcile vendor current AP in the tracker for discussion purposes
Campbell, Lyndsay	6/16/2025	2.8	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/16/2025	2.7	Create Marelli Customer Tracker to help analyze urgent concerns
Campbell, Lyndsay	6/16/2025	1.5	Update vendor questionnaire with additional details based on email feedback
Campbell, Lyndsay	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Campbell, Lyndsay	6/16/2025	0.4	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Campbell, Lyndsay	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Campbell, Lyndsay	6/16/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion
Campbell, Lyndsay	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Campbell, Lyndsay	6/16/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Caruso, Nicholas	6/16/2025	0.9	Review and revise trade agreement tracker
Caruso, Nicholas	6/16/2025	0.5	Call with vendor to discuss chapter 11 situation and trade agreement
Caruso, Nicholas	6/16/2025	0.5	Call with vendor to discuss chapter 11 situation and trade agreement
Caruso, Nicholas	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion
Caruso, Nicholas	6/16/2025	1.4	Review email correspondence from vendor and provide guidance to Marelli purchasing team regarding highest priority items and current strategy
Caruso, Nicholas	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Caruso, Nicholas	6/16/2025	0.8	Review customer-provided vendor list critical to their operations and provide template to help inform Marelli purchasing team
Caruso, Nicholas	6/16/2025	0.9	Revise customer provided vendor tracker based on commentary from A&M team
Caruso, Nicholas	6/16/2025	1.2	Review and revise payment forecast template
Caruso, Nicholas	6/16/2025	0.2	Provide comments to K&E team regarding draft trade agreement provided
Caruso, Nicholas	6/16/2025	0.5	Call with vendor to discuss chapter 11 situation and trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/16/2025	0.7	Call with L. Callerio (A&M), A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor escalation priorities
Caruso, Nicholas	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ALS vendor management discussion
Caruso, Nicholas	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Caruso, Nicholas	6/16/2025	0.3	Correspond with Marelli team regarding cash in advance for specific vendor
Caruso, Nicholas	6/16/2025	0.3	Provide vendor summary to K&E team for review, feedback, and next steps
Caruso, Nicholas	6/16/2025	0.2	Correspond with Marelli regarding payments to foreign utility providers
Caruso, Nicholas	6/16/2025	0.2	Correspond with Marelli purchasing team regarding next steps related to specific vendor trade agreement
Caruso, Nicholas	6/16/2025	0.2	Correspond with K&E team regarding possibility of email trade agreements
Caruso, Nicholas	6/16/2025	0.2	Correspond with A&M team regarding possibility of email trade agreements
Caruso, Nicholas	6/16/2025	0.2	Correspond with A&M team regarding classification of specific vendor
Caruso, Nicholas	6/16/2025	0.3	Correspond with A&M team regarding additional information to be included in vendor escalation tracker
Caruso, Nicholas	6/16/2025	0.4	Review draft trade agreement for specific vendor provided by K&E
Cook, Jacob	6/16/2025	0.9	Review of cash payment proposal planning materials for distribution to Marelli operational teams
Cook, Jacob	6/16/2025	1.1	Prepare of weekly PMO reporting templates re: FDM relief tracking against vendor payment process
Cook, Jacob	6/16/2025	1.3	Review of business division splits by AP in preparation for payment process execution as of 6/16/25
Grossi, Nick	6/16/2025	1.3	Review vendor management tracker and progress payment requests
Grossi, Nick	6/16/2025	1.4	Review critical vendor agreement and provide comments re: same
Postolos, Lucas	6/16/2025	0.4	Correspond with S. Park (PwC) regarding invoices to be reconciled and re-submitted to Company for payment
Shahbain, Abraham	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Shahbain, Abraham	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion
Shahbain, Abraham	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Shahbain, Abraham	6/16/2025	0.6	Calls with vendor related to outstanding balance and potential trade agreement discussions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/16/2025	0.7	Calls with vendor related to outstanding balance and potential trade agreement discussions
Shahbain, Abraham	6/16/2025	0.7	Call with L. Callerio (A&M), A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor escalation priorities
Shahbain, Abraham	6/16/2025	0.8	Calls with trucking vendor to provide overview chapter 11 process and treatment of vendors
Shahbain, Abraham	6/16/2025	0.8	Follow-up call with vendor related to chapter 11 process and amounts outstanding
Shahbain, Abraham	6/16/2025	0.9	Call with vendor to discuss trade agreement process and initiate negotiations
Shahbain, Abraham	6/16/2025	1.2	Respond to emails from company related to chapter 11 process and treatment of vendors
Shahbain, Abraham	6/16/2025	1.3	Review and respond to emails from company related to emergency vendor payments
Shahbain, Abraham	6/16/2025	1.5	Respond to emails from vendors on trade agreement process and next steps
Shahbain, Abraham	6/16/2025	0.3	Call with Marelli team on vendor trade agreement process and next steps
Shahbain, Abraham	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Simion, Tony	6/16/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt workstream and progress / staffing Update based on volume
Stegenga, Jeff	6/16/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt workstream and progress / staffing Update based on volume
Weiland, Brad	6/16/2025	0.3	Correspond with T. Simion (A&M), J. Hertzberg (A&M), A. Shahbain (A&M), M. Dvorak (A&M) re: vendor and purchasing training items
Zehetmair, Stefan	6/16/2025	2.9	Set up Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/16/2025	2.9	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/16/2025	2.7	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/16/2025	2.1	Manage of central vendor escalation mailbox for morning Update
Zehetmair, Stefan	6/16/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio and S. Zehetmair (A&M)
Zehetmair, Stefan	6/16/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and S. Zehetmair (A&M)
Zehetmair, Stefan	6/16/2025	0.6	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: Vendor management discussion
Zehetmair, Stefan	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: GTS vendor management discussion
Zehetmair, Stefan	6/16/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M),Marelli re: Vendor management discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/16/2025	0.4	Call with L. Callerio, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Zehetmair, Stefan	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli. ALS vendor management discussion
Zehetmair, Stefan	6/16/2025	0.4	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: ELS vendor management discussion
Zehetmair, Stefan	6/16/2025	0.8	Manage of central vendor escalation mailbox for afternoon Update
Callerio, Lorenzo	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Indirect vendor management discussion
Callerio, Lorenzo	6/17/2025	2.4	Work with the K&E team to analyze select vendor contracts and assess outstanding overdue accounts payable
Callerio, Lorenzo	6/17/2025	2.4	Review and address all the inbound requests received from the vendors and their advisors
Callerio, Lorenzo	6/17/2025	1.3	Correspond with Manage regarding additional vendor requests related to both prepetition and post petition supply matters
Callerio, Lorenzo	6/17/2025	0.9	Participate in a conference call with Marelli, L. Callerio (A&M) and N. Caruso (A&M) and the supplier's management team and advisors to address overdue prepetition accounts payable
Callerio, Lorenzo	6/17/2025	0.8	Participate in a conference call with Marelli, R. Agostinelli (GT) and the supplier's management team and advisors to address overdue prepetition accounts payable
Callerio, Lorenzo	6/17/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/17/2025	0.4	Participate in a call with L. Callerio (A&M), Marelli N. Caruso, and S. Zehetmair (A&M) to review a vendor's overdue accounts payable
Callerio, Lorenzo	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: RD vendor management discussion
Callerio, Lorenzo	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Callerio, Lorenzo	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: IE vendor management discussion
Callerio, Lorenzo	6/17/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Campbell, Lyndsay	6/17/2025	2.4	Manage secondary vendor escalation mailbox for morning updates
Campbell, Lyndsay	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: IE vendor management discussion
Campbell, Lyndsay	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Campbell, Lyndsay	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Indirect vendor management discussion
Campbell, Lyndsay	6/17/2025	2.7	Manage central vendor escalation mailbox for morning updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/17/2025	2.7	Manage secondary vendor escalation mailbox for afternoon updates
Campbell, Lyndsay	6/17/2025	2.8	Update Trade Agreement Tracker based on daily updates
Campbell, Lyndsay	6/17/2025	2.9	Manage central vendor escalation mailbox for afternoon updates
Campbell, Lyndsay	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: RD vendor management discussion
Caruso, Nicholas	6/17/2025	0.9	Participate in a conference call with Marelli , N. Caruso (A&M) and the supplier's management team and advisors to address overdue prepetition accounts payable
Caruso, Nicholas	6/17/2025	0.6	Further revise trade agreement for specific vendor
Caruso, Nicholas	6/17/2025	0.6	Participate in second call with vendor related to trade agreement
Caruso, Nicholas	6/17/2025	0.7	Revise vendor trade agreement based on latest status of negotiations
Caruso, Nicholas	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Indirect vendor management discussion
Caruso, Nicholas	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: RD vendor management discussion
Caruso, Nicholas	6/17/2025	0.6	Correspond with supplier to address questions about chapter 11 and trade agreement processes
Caruso, Nicholas	6/17/2025	0.8	Review vendor AP files and share with A&M team
Caruso, Nicholas	6/17/2025	0.5	Prepare for and participate in call with Marelli regarding latest trade negotiation status
Caruso, Nicholas	6/17/2025	0.9	Participate in a conference call with Marelli , L. Callerio (A&M) and N. Caruso (A&M) and the supplier's management team and advisors to address overdue prepetition accounts payable
Caruso, Nicholas	6/17/2025	1.3	Review and revise trade agreement tracker
Caruso, Nicholas	6/17/2025	1.6	Review and revise vendor escalation tracker related to latest vendor negotiation discussions and vendor inquiries
Caruso, Nicholas	6/17/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Caruso, Nicholas	6/17/2025	0.6	Respond to questions from Marelli regarding specific points in trade agreement draft shared with supplier
Caruso, Nicholas	6/17/2025	0.5	Participate in second call with vendor related to trade agreement
Caruso, Nicholas	6/17/2025	0.4	Correspond with Marelli regarding critical vendor process in relation to specific vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/17/2025	0.4	Participate in a call with L. Callerio (A&M), Marelli N. Caruso, and S. Zehetmair (A&M) to review a vendor's overdue accounts payable
Caruso, Nicholas	6/17/2025	0.3	Review additional trade agreement draft shared by K&E team
Caruso, Nicholas	6/17/2025	0.3	Correspond with Marelli team regarding incoterms and delivery dates
Caruso, Nicholas	6/17/2025	0.3	Correspond with Marelli team regarding approach for specific vendors
Caruso, Nicholas	6/17/2025	0.3	Correspond with Marelli team and K&E regarding changes to a trade agreement
Caruso, Nicholas	6/17/2025	0.3	Correspond with Marelli and A&M teams regarding payment approvals
Caruso, Nicholas	6/17/2025	0.2	Correspond with K&E team regarding specific payment terms in vendor trade agreement
Caruso, Nicholas	6/17/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: IE vendor management discussion
Cook, Jacob	6/17/2025	0.9	Review of manual vendor payments to be made WE 6/20 for LATAM business unit against pre-filing AP reconciliation
Cook, Jacob	6/17/2025	1.1	Review of manual vendor payments to be made WE 6/20 for NAFTA business unit against pre-filing AP reconciliation
Cook, Jacob	6/17/2025	1.4	Review of manual vendor payments to be made WE 6/20 for China business unit against pre-filing AP reconciliation
Cook, Jacob	6/17/2025	1.9	Consolidate total manual payment requests made across Marelli, Business units to be made WE 6/20 for FDM relief tracking and coding
Cook, Jacob	6/17/2025	1.9	Review of manual vendor payments to be made WE 6/20 for EMEA business unit against pre-filing AP reconciliation
Cook, Jacob	6/17/2025	0.6	Review of manual vendor payments to be made WE 6/20 for Japan business unit against pre-filing AP reconciliation
Postolos, Lucas	6/17/2025	0.2	Discuss with S. Park (PwC) regarding invoices to revise and submit to Manage for payment
Shahbain, Abraham	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Indirect vendor management discussion
Shahbain, Abraham	6/17/2025	0.4	Call with plastic molding company related to chapter 11 process
Shahbain, Abraham	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: IE vendor management discussion
Shahbain, Abraham	6/17/2025	0.6	Request from K&E creation of trade agreements for select vendors
Shahbain, Abraham	6/17/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: RD vendor management discussion
Shahbain, Abraham	6/17/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	6/17/2025	0.8	Review system output related to accounts payable from accounting team
Shahbain, Abraham	6/17/2025	0.9	Calls with Marelli purchasing related to vendor escalations
Shahbain, Abraham	6/17/2025	0.9	Review trade agreement exhibit updates made by internal team
Shahbain, Abraham	6/17/2025	1.1	Calls with vendors related to trade agreement negotiations
Shahbain, Abraham	6/17/2025	1.1	Review of trade agreement redline provided by vendor and provide feedback to company
Shahbain, Abraham	6/17/2025	1.5	Review of trade agreements received from counsel and provide commentary
Shahbain, Abraham	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Shahbain, Abraham	6/17/2025	0.8	Call with purchasing team to discuss vendor operational issues and potentially stopping shipment
Shiffman, David	6/17/2025	0.6	Pre-Align on vendor Manage escalation review with Company
Simion, Tony	6/17/2025	0.4	Review and provide comments on new vendor trade agreement being negotiated
Weiland, Brad	6/17/2025	0.4	Prepare materials re: vendor escalation guidelines
Zehetmair, Stefan	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: IE vendor management discussion
Zehetmair, Stefan	6/17/2025	2.8	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/17/2025	2.7	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/17/2025	2.4	Update Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/17/2025	1.9	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/17/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/17/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: RD vendor management discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/17/2025	0.7	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: Indirect vendor management discussion
Zehetmair, Stefan	6/17/2025	0.4	Participate in a call with L. Callerio (A&M), Marelli N. Caruso, and S. Zehetmair (A&M) to review a vendor's overdue accounts payable
Zehetmair, Stefan	6/17/2025	0.6	Call with A. Shahbain, L. Callerio, N. Caruso, S. Zehetmair, L. Campbell (A&M), Marelli re: vendor management discussion
Callerio, Lorenzo	6/18/2025	1.8	Continue updating the vendor discussion tracker including the last conversations held today
Callerio, Lorenzo	6/18/2025	0.3	Call with Marelli re: Capex payments
Callerio, Lorenzo	6/18/2025	0.3	Call with R. Olivett (K&E) to discuss certain vendor requests
Callerio, Lorenzo	6/18/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), Marelli, and the FTI team to discuss certain outstanding prepetition amounts
Callerio, Lorenzo	6/18/2025	0.4	Meeting with L. Callerio (A&M) and A. Shahbain (A&M) to discuss Pre-Align on vendor Manage workstream priorities
Callerio, Lorenzo	6/18/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	6/18/2025	0.7	Participate in a conference call with Marelli and the supplier's management team to discuss overdue prepetition accounts payable
Callerio, Lorenzo	6/18/2025	0.7	Participate in a conference call with Marelli, N. Argenteri (K&E) and a supplier's management to review Ch11 rules and discuss overdue prepetition amounts
Callerio, Lorenzo	6/18/2025	0.7	Participate in a conference call with Marelli and a supplier's management counsel to discuss overdue prepetition amounts
Callerio, Lorenzo	6/18/2025	0.8	Participate in a conference call with Marelli and a supplier's legal counsel to discuss overdue prepetition accounts payable
Callerio, Lorenzo	6/18/2025	0.8	Participate in a conference call with Marelli and a supplier's management team re: prepetition amounts
Callerio, Lorenzo	6/18/2025	0.9	Correspond with Manage re: several additional requests received from vendors on a global basis
Callerio, Lorenzo	6/18/2025	0.9	Prepare an analysis of the vendor base to assess the potential implications of the Shitauke Act, in preparation for discussions with K&E
Callerio, Lorenzo	6/18/2025	2.4	Review the multiple inbound payment requests received from vendors
Campbell, Lyndsay	6/18/2025	2.9	Update Trade Agreement Tracker based on daily updates
Campbell, Lyndsay	6/18/2025	2.4	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/18/2025	2.3	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/18/2025	2.7	Update Marelli Customer Tracker based on morning updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/18/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Caruso, Nicholas	6/18/2025	1.0	Prepare for and participate in call with Marelli and vendor to discuss prepetition balances and potential trade agreement
Caruso, Nicholas	6/18/2025	0.4	Correspond with Marelli regarding negotiation strategy for specific vendor
Caruso, Nicholas	6/18/2025	0.4	Revise trade agreement proposal based on latest negotiations with vendor
Caruso, Nicholas	6/18/2025	0.4	Call to discuss vendor latest status of trade agreement and initial reactions
Caruso, Nicholas	6/18/2025	0.5	Prepare for and participate in call with Marelli, customer and vendor to discuss prepetition balances and potential trade agreement
Caruso, Nicholas	6/18/2025	1.5	Review certain supplier statement of accounts and reconcile to current balances on Marelli's books and records
Caruso, Nicholas	6/18/2025	0.7	Participate on the second daily vendor escalation call with N. Caruso (A&M), S. Zehetmair (A&M) and Marelli Vendor Management team
Caruso, Nicholas	6/18/2025	0.9	Review payment proposals and make proper adjustments to division mapping
Caruso, Nicholas	6/18/2025	0.7	Prepare proposal on adjusting framework for vendor negotiations to speed of trade agreement process
Caruso, Nicholas	6/18/2025	0.7	Review vendor escalation statistics and current status
Caruso, Nicholas	6/18/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and the FTI team to discuss certain outstanding prepetition amounts
Caruso, Nicholas	6/18/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	6/18/2025	0.5	Prepare for and participate in call with Marelli and vendor to discuss prepetition balances and potential trade agreement
Caruso, Nicholas	6/18/2025	0.6	Provide vendor negotiation statistics to Marelli to inform on latest progress
Caruso, Nicholas	6/18/2025	0.6	Participate in call with Marelli, N. Adzima (K&E) and supplier regarding postpetition operations and trade agreement
Caruso, Nicholas	6/18/2025	0.6	Prepare for and participate in call with vendor to discuss certain outstanding prepetition amounts
Caruso, Nicholas	6/18/2025	2.1	Review regional payment proposals and associated coding
Caruso, Nicholas	6/18/2025	0.3	Review latest trade agreements and make necessary adjustments
Caruso, Nicholas	6/18/2025	0.3	Draft commentary for A&M team regarding current vendor management process
Caruso, Nicholas	6/18/2025	0.2	Correspond with Marelli regarding current vendor negotiation
Caruso, Nicholas	6/18/2025	0.2	Coordinate solutions to impasse in vendor negotiations with Marelli

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/18/2025	0.6	Call with A. Shahbain (A&M), N. Caruso (A&M) and Marelli purchasing related to vendor status and negotiations
Caruso, Nicholas	6/18/2025	0.3	Revise trade agreement proposal based on latest negotiations with vendor
Cook, Jacob	6/18/2025	1.2	Generate payment proposal for Japan for WE 6/28 based on FDM requirements
Cook, Jacob	6/18/2025	2.2	Generate payment proposal for EMEA for WE 6/28 based on FDM requirements
Cook, Jacob	6/18/2025	1.8	Review of AP aging files for EMEA as of 6/17/25 for consideration related to payment processing for WE 6/28
Cook, Jacob	6/18/2025	1.2	Review of AP aging files for LATAM as of 6/17/25 for consideration related to payment processing for WE 6/28
Cook, Jacob	6/18/2025	1.1	Generate payment proposal for NAFTA for WE 6/28 based on FDM requirements
Cook, Jacob	6/18/2025	0.8	Review of AP aging files for Japan as of 6/17/25 for consideration related to payment processing for WE 6/28
Cook, Jacob	6/18/2025	0.7	Review of AP aging files for NAFTA as of 6/17/25 for consideration related to payment processing for WE 6/28
Cook, Jacob	6/18/2025	1.4	Generate payment proposal for LATAM for WE 6/28 based on FDM requirements
Grossi, Nick	6/18/2025	0.8	Review critical vendor agreement and provide comments re: same
Hill, Michael	6/18/2025	1.6	Analyze request for immediate payment invoices for additional needs
Shahbain, Abraham	6/18/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), Marelli, and the FTI team to discuss certain outstanding prepetition amounts
Shahbain, Abraham	6/18/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	6/18/2025	0.4	Call with Marelli and chemical vendor requesting a better understanding of chapter 11 and payments
Shahbain, Abraham	6/18/2025	0.4	Call with Marelli counsel on next steps on vendor escalations
Shahbain, Abraham	6/18/2025	0.4	Meeting with L. Callerio (A&M) and A. Shahbain (A&M) to discuss Pre-Align on vendor Manage workstream priorities
Shahbain, Abraham	6/18/2025	0.6	Call with A. Shahbain (A&M), N. Caruso (A&M) and Marelli purchasing related to vendor status and negotiations
Shahbain, Abraham	6/18/2025	0.7	Call with Marelli and vendor requesting a better understanding of chapter 11 and payments
Shahbain, Abraham	6/18/2025	1.8	Review and create trade agreements based on company and vendor requests
Shahbain, Abraham	6/18/2025	0.8	Call with Marelli and LED vendor related to outstanding balance and potential trade agreement
Shahbain, Abraham	6/18/2025	1.4	Review of trade agreement redlines received from vendors and provide feedback to company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/18/2025	0.9	Call with vendor on prepetition payments and ability to continue shipping
Shahbain, Abraham	6/18/2025	0.8	Respond to emails from company related to vendor escalations
Shahbain, Abraham	6/18/2025	0.7	Call with Marelli and distributor related to outstanding balance and proof of claim
Turner, Cari	6/18/2025	1.1	Review vendor motions and interim orders
Turner, Cari	6/18/2025	1.2	Review vendor escalation log and escalation materials
Warren, Joseph	6/18/2025	0.6	Analyze vendor motion and vendor order for prepetition relief alongside vendor FAQs in preparation for vendor negotiations, expanding prepared talking points
Warren, Joseph	6/18/2025	0.7	Analyze media articles relating to Marelli, Bankruptcy in preparation for vendor negotiations, preparing talking points
Warren, Joseph	6/18/2025	0.5	Prepare for discussions with A&M team regarding vendor management workstream and vendor negotiations
Weiland, Brad	6/18/2025	0.2	Correspond with B. Malz (K&E) re: foreign vendor inquiries
Zehetmair, Stefan	6/18/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	6/18/2025	2.9	Update Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/18/2025	2.8	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/18/2025	2.6	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/18/2025	2.1	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/18/2025	0.7	Participate on the second daily vendor escalation call with N. Caruso (A&M), S. Zehetmair (A&M) and Marelli Vendor Management team
Zehetmair, Stefan	6/18/2025	0.9	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Callerio, Lorenzo	6/19/2025	0.4	Call with E. Swager (K&E), N. Argenteri (K&E), L. Diss (K&E), S. Lieberman (K&E), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) re: prepetition payments
Callerio, Lorenzo	6/19/2025	0.4	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli to discuss certain outstanding prepetition amounts
Callerio, Lorenzo	6/19/2025	0.3	Call with N. Argenteri (K&E) re: trade agreements template
Callerio, Lorenzo	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Callerio, Lorenzo	6/19/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M), and N. Caruso (A&M) and a vendor's management to discuss prepetition amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/19/2025	0.3	Call with L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), S. Zehetmair (A&M), and Marelli re: daily customer stops tracks
Callerio, Lorenzo	6/19/2025	0.4	Participate in a call with Marelli and a vendor's management to discuss prepetition amounts
Callerio, Lorenzo	6/19/2025	0.6	Discuss with L. Callerio and J. Warren (A&M) re: the latest workstream update
Callerio, Lorenzo	6/19/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and K&E related to vendor negotiation strategy
Callerio, Lorenzo	6/19/2025	1.0	Prepare for and participate in vendor overview discussion with J. Warren and L. Callerio (A&M) and Marelli aftermarket team regarding suppliers for the aftermarket division
Callerio, Lorenzo	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Callerio, Lorenzo	6/19/2025	1.2	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Callerio, Lorenzo	6/19/2025	1.6	Correspond with Manage, K&E, and certain vendor's counsel re: outstanding prepetition amounts
Callerio, Lorenzo	6/19/2025	1.8	Prepare certain trade agreements to be discussed with K&E prior to circulating them to management
Callerio, Lorenzo	6/19/2025	2.4	Review all the requests received today from the different vendors, primarily related to prepetition amounts
Callerio, Lorenzo	6/19/2025	0.4	Meeting with L. Callerio (A&M), Marelli, L. Campbell (A&M), S. Zehetmair (A&M) re: vendors
Campbell, Lyndsay	6/19/2025	1.1	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Campbell, Lyndsay	6/19/2025	2.9	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/19/2025	2.7	Update Marelli Customer Tracker based on morning updates
Campbell, Lyndsay	6/19/2025	2.4	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Campbell, Lyndsay	6/19/2025	0.4	Meeting with L. Callerio (A&M), Marelli, L. Campbell (A&M), S. Zehetmair (A&M) re: vendors
Campbell, Lyndsay	6/19/2025	0.4	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli to discuss certain outstanding prepetition amounts
Campbell, Lyndsay	6/19/2025	0.3	Create vendor tracker for sharing with Marelli vendor team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Campbell, Lyndsay	6/19/2025	0.1	Update vendor organization system for accuracy and reporting alignment
Campbell, Lyndsay	6/19/2025	0.6	Call with J. Warren (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli discussing vendor statuses
Campbell, Lyndsay	6/19/2025	1.3	Update Trade Agreement Tracker based on daily updates
Caruso, Nicholas	6/19/2025	0.7	Review latest vendor escalation tracker to understand most critical vendors for negotiations
Caruso, Nicholas	6/19/2025	1.2	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Caruso, Nicholas	6/19/2025	0.4	Prepare call outs in vendor motion to share with specific vendor highlighting certain legal obligations
Caruso, Nicholas	6/19/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and K&E related to vendor negotiation strategy
Caruso, Nicholas	6/19/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M), and N. Caruso (A&M) and a vendor's management to discuss prepetition amounts
Caruso, Nicholas	6/19/2025	0.6	Participate in a call with Marelli, N. Caruso (A&M) and a vendor's management to discuss prepetition amounts
Caruso, Nicholas	6/19/2025	0.6	Prepare for and participate in call regarding specific vendor proposal and how Marelli plans to counter
Caruso, Nicholas	6/19/2025	0.6	Review priority file and confirm prepetition amounts for those vendors
Caruso, Nicholas	6/19/2025	0.7	Review customer-provided vendor list and assign criticality based on latest information from trade agreement and supply chain discussions
Caruso, Nicholas	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Caruso, Nicholas	6/19/2025	0.4	Prepare trade agreement draft for another specific vendor
Caruso, Nicholas	6/19/2025	0.4	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli to discuss certain outstanding prepetition amounts
Caruso, Nicholas	6/19/2025	0.6	Review counter proposal from vendor and communicate Marelli position to K&E team to prepare revised draft
Caruso, Nicholas	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Caruso, Nicholas	6/19/2025	0.4	Prepare initial draft trade agreement for specific vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/19/2025	0.2	Correspond with Marelli regarding reconciliation process for specific vendor
Caruso, Nicholas	6/19/2025	0.2	Provide status overview of specific vendor to A&M team
Caruso, Nicholas	6/19/2025	0.4	Call with J. Warren and N. Caruso (A&M) regarding latest developments on the vendor management workstream and vendor negotiations
Caruso, Nicholas	6/19/2025	0.2	Review latest draft of trade agreement for vendor and provide commentary
Caruso, Nicholas	6/19/2025	0.3	Call with L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), S. Zehetmair (A&M) and Marelli re: daily customer stops tracks
Caruso, Nicholas	6/19/2025	0.3	Correspond with Marelli regarding negotiating with specific vendor
Caruso, Nicholas	6/19/2025	0.3	Review counter proposal from vendor and communicate Marelli position to K&E team to prepare revised draft
Caruso, Nicholas	6/19/2025	0.3	Revise trade agreement based on conversations with Marelli personnel and share
Caruso, Nicholas	6/19/2025	0.4	Call with E. Swager (K&E), N. Argenteri (K&E), L. Diss (K&E), S. Lieberman (K&E), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) re: prepetition payments
Caruso, Nicholas	6/19/2025	0.4	Prepare draft trade agreement to be shared with specific vendor
Caruso, Nicholas	6/19/2025	0.2	Review vendor counter proposal and provide commentary to Marelli personnel
Cook, Jacob	6/19/2025	0.4	Call with Marelli to discuss payment process templates for use in MAR treasury allocation planning
Cook, Jacob	6/19/2025	2.4	Duplicate of payment request templates for all MAR regions
Cook, Jacob	6/19/2025	1.9	Create of payment request submission templates for WE 6/28 use by regional division teams
Cook, Jacob	6/19/2025	0.6	Call among Marelli, L. Postolos, A. Shahbain, D. Webber, J. Warren, and J. Cook (A&M) regarding tracking prepetition payments in SAP
Cook, Jacob	6/19/2025	1.2	Review of payment proposal templates for purposes of designing streamlined consolidation tool
Grossi, Nick	6/19/2025	1.7	Review ad hoc request for claim diligence
Hill, Michael	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Hill, Michael	6/19/2025	1.1	Send invoices for payment in Mexico
Hill, Michael	6/19/2025	1.3	Analyze cash in advance invoices for Mexico
Hill, Michael	6/19/2025	1.3	Send invoices for payment in the United States

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	6/19/2025	1.4	Analyze cash in advance invoices for Japan
Hill, Michael	6/19/2025	1.4	Analyze pro forma invoices for the United States
Hill, Michael	6/19/2025	1.7	Analyze pro forma invoices for Mexico
Hill, Michael	6/19/2025	1.8	Analyze cash in advance invoices for the United States
Hill, Michael	6/19/2025	1.9	Analyze pro forma invoices for Japan
Postolos, Lucas	6/19/2025	0.6	Call among Marelli, L. Postolos, A. Shahbain, D. Webber, J. Warren, and J. Cook (A&M) regarding tracking prepetition payments in SAP
Shahbain, Abraham	6/19/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and K&E related to vendor negotiation strategy
Shahbain, Abraham	6/19/2025	0.7	Call with Marelli purchasing team related to vendor escalation and next steps
Shahbain, Abraham	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Shahbain, Abraham	6/19/2025	0.4	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli to discuss certain outstanding prepetition amounts
Shahbain, Abraham	6/19/2025	1.1	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Shahbain, Abraham	6/19/2025	0.3	Call with L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), S. Zehetmair (A&M), and Marelli re: daily customer stops tracks
Shahbain, Abraham	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Shahbain, Abraham	6/19/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding onboarding to vendor management workstream and related accounts payable reporting issues
Shahbain, Abraham	6/19/2025	0.9	Review and finalize trade agreement proposal with vendor
Shahbain, Abraham	6/19/2025	0.7	Call with Marelli and chemical vendor related to prepetition payments and next steps on negotiations
Shahbain, Abraham	6/19/2025	0.8	Review and finalize trade agreement proposal with vendor
Shahbain, Abraham	6/19/2025	0.4	Call with E. Swager (K&E), N. Argenteri (K&E), L. Diss (K&E), S. Lieberman (K&E), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) re: prepetition payments
Shahbain, Abraham	6/19/2025	0.6	Call among Marelli, L. Postolos, A. Shahbain, D. Webber, J. Warren, and J. Cook (A&M) regarding tracking prepetition payments in SAP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/19/2025	0.9	Call with Marelli purchasing in Japan to discuss vendor negotiations and next steps
Shahbain, Abraham	6/19/2025	0.8	Update trade agreement received based on redline from vendor
Shahbain, Abraham	6/19/2025	0.8	Call with Marelli and vendor related to prepetition payments and next steps on negotiations
Simion, Tony	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Simion, Tony	6/19/2025	0.6	Attend and discuss daily vendor open issues checklists for trade agreements and cash in advance payments
Simion, Tony	6/19/2025	0.4	Respond to emails from customer logistics group regarding specific vendor open items
Simion, Tony	6/19/2025	0.3	Attend meeting with local Japanese management to discuss vendor inquiry related to chapter 11
Turner, Cari	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Turner, Cari	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Turner, Cari	6/19/2025	1.1	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Warren, Joseph	6/19/2025	0.3	Analyze latest updates on select pressing vendor management issues for the morning of June 19 (US time)
Warren, Joseph	6/19/2025	0.3	Prepare update for team regarding research on status of vendors being paid prepetition dollars, if they are thereby subject to the vendor order
Warren, Joseph	6/19/2025	0.3	Prepare list of open items and issues relating to vendor management workstream for discussion with A&M team
Warren, Joseph	6/19/2025	0.3	Coordinate with S. Lieberman (K&E) regarding vendor management workstream and draft critical vendor agreement template
Warren, Joseph	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Warren, Joseph	6/19/2025	0.6	Call among Marelli, L. Postolos, A. Shahbain, D. Webber, J. Warren, and J. Cook (A&M) regarding tracking prepetition payments in SAP
Warren, Joseph	6/19/2025	0.1	Prepare update for A&M team regarding involvement with vendor management workstream and recent call with Marelli aftermarket division
Warren, Joseph	6/19/2025	0.1	Analyze critical vendor agreements executed thus far for clause relating to waived or retained claims

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/19/2025	0.1	Prepare update for team regarding call responsibilities for Friday, 6/20 alongside potential plan for paying smaller prepetition amounts owed
Warren, Joseph	6/19/2025	0.2	Analyze vendor situation relating to a joint venture entity with both accounts receivable and accounts payable, preparing questions for the company to further investigate the situation
Warren, Joseph	6/19/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding onboarding to vendor management workstream and related accounts payable reporting issues
Warren, Joseph	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),
Warren, Joseph	6/19/2025	0.6	Call with J. Warren (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli discussing vendor statuses
Warren, Joseph	6/19/2025	0.6	Discuss with L. Callerio and J. Warren (A&M) re: the latest workstream update
Warren, Joseph	6/19/2025	0.3	Analyze upcoming vendor management calls and related responsibilities and coordinate with team
Warren, Joseph	6/19/2025	0.2	Coordinate with L. Campbell (A&M) regarding daily coordination with the company on vendor management issues
Warren, Joseph	6/19/2025	0.6	Analyze further updates on pressing vendor management issues for the morning of June 19 (US time) relating to 13 specific vendors
Warren, Joseph	6/19/2025	0.4	Call with J. Warren and N. Caruso (A&M) regarding latest developments on the vendor management workstream and vendor negotiations
Warren, Joseph	6/19/2025	0.2	Prepare for and participate in discussion with A&M team and Marelli team regarding certain customer's specific supplier vendor management issues [joined call in progress]
Warren, Joseph	6/19/2025	0.2	Prepare response to aftermarket purchasing team regarding plan for vendors with smaller balances and draft critical vendor agreement for vendors with larger balances
Warren, Joseph	6/19/2025	0.4	Analyze vendor motion, order, and critical vendor agreement document for clause relating to waived or retained claims
Warren, Joseph	6/19/2025	0.3	Coordinate with N. Caruso (A&M) regarding upcoming vendor calls that support is needed on
Warren, Joseph	6/19/2025	1.0	Prepare for and participate in vendor overview discussion with J. Warren and L. Callerio (A&M) and Marelli aftermarket team regarding suppliers for the aftermarket division
Webber, Dan	6/19/2025	0.1	Correspond with L. Callerio (A&M) regarding questions from Manage about payment of certain prepetition amounts
Webber, Dan	6/19/2025	0.6	Call among Marelli, L. Postolos, A. Shahbain, D. Webber, J. Warren, and J. Cook (A&M) regarding tracking prepetition payments in SAP
Zehetmair, Stefan	6/19/2025	1.1	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M), T. Simion (A&M), C. Turner (A&M), J. Warren (A&M),

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/19/2025	2.8	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/19/2025	0.3	Call with L. Callerio (A&M), N. Caruso (A&M), A. Shahbain (A&M), S. Zehetmair (A&M), and Marelli re: daily customer stops tracks
Zehetmair, Stefan	6/19/2025	0.4	Meeting with L. Callerio (A&M), Marelli, L. Campbell (A&M), S. Zehetmair (A&M) re: vendors
Zehetmair, Stefan	6/19/2025	0.3	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), C. Turner (A&M), J. Warren (A&M), M. Hill (A&M) discussing vendor management strategy
Zehetmair, Stefan	6/19/2025	2.7	Prepare of initial vendor tracker for recuring Marelli Customer update S. Zehetmair (A&M)
Zehetmair, Stefan	6/19/2025	2.6	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/19/2025	2.1	Update Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/19/2025	0.6	Call with J. Warren (A&M), S. Zehetmair (A&M), L. Campbell (A&M), and Marelli discussing vendor statuses
Zehetmair, Stefan	6/19/2025	0.8	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/19/2025	1.1	Participate on first daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M), L. Campbell (A&M)
Zehetmair, Stefan	6/19/2025	0.2	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/19/2025	0.4	Call with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli to discuss certain outstanding prepetition amounts
Callerio, Lorenzo	6/20/2025	2.6	Review today's inbound vendors payment requests and address all the related questions
Callerio, Lorenzo	6/20/2025	0.6	Meeting with Marelli, N. Argenteri (K&E) and a vendor's Manage to discuss payment terms
Callerio, Lorenzo	6/20/2025	1.1	Participate in meeting with L. Callerio (A&M), T. Simion (A&M), S. Zehetmair (A&M), Marelli and a customer's management re: supply chain alignment
Callerio, Lorenzo	6/20/2025	1.0	Participate on the second daily vendor discussion call with L. Callerio (A&M), C. Turner (A&M, J. Warren (A&M), and S. Zehetmair (A&M), L. Campbell (A&M) and Marelli Vendor Management team
Callerio, Lorenzo	6/20/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), J. Warren (A&M), S. Zehetmair (A&M), and L. Campbell (A&M)
Callerio, Lorenzo	6/20/2025	0.9	Draft multiple trade agreement and discuss them with K&E
Callerio, Lorenzo	6/20/2025	0.8	Prepare a revised version of the AP analysis including a vendor stratification by outstanding amount
Callerio, Lorenzo	6/20/2025	0.8	Meeting with Marelli and a vendor's Manage and legal counsel to discuss prepetition amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/20/2025	0.6	Meeting with Marelli and a vendor's Manage to discuss payment terms
Callerio, Lorenzo	6/20/2025	0.4	Participate in a meeting with Marelli to discuss certain payment priorities
Callerio, Lorenzo	6/20/2025	0.4	Meeting with Marelli, J. Warren (A&M), and L. Callerio (A&M) and a vendor's manager re: future deliveries
Callerio, Lorenzo	6/20/2025	0.3	Call with S. Lieberman (A&M) to discuss certain legal aspects of the trade agreements
Callerio, Lorenzo	6/20/2025	0.4	Call with Marelli to discuss vendor's issues related to lighting division
Callerio, Lorenzo	6/20/2025	0.2	Discuss with L. Callerio (A&M) re: Pre-Align on vendor Manage workstream organization
Callerio, Lorenzo	6/20/2025	0.3	Call with Marelli to discuss certain vendors' issues
Callerio, Lorenzo	6/20/2025	0.2	Prepare for and participate in discussion with J. Warren and L. Callerio (A&M) regarding vendor management workstream organization
Callerio, Lorenzo	6/20/2025	0.3	Call with Marelli re: payments to vendors
Callerio, Lorenzo	6/20/2025	0.4	Call with L. Callerio and C. Turner (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	6/20/2025	0.3	Participate in discussion with Marelli and certain shipping vendor regarding go forward post petition services
Campbell, Lyndsay	6/20/2025	2.1	Manage secondary vendor escalation mailbox for morning updates
Campbell, Lyndsay	6/20/2025	2.2	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/20/2025	2.7	Manage secondary vendor escalation mailbox for afternoon updates
Campbell, Lyndsay	6/20/2025	2.7	Update Trade Agreement Tracker on morning updates
Campbell, Lyndsay	6/20/2025	2.9	Update Trade Agreement Tracker on afternoon updates
Campbell, Lyndsay	6/20/2025	1.2	Update Marelli Customer Tracker based on morning updates
Campbell, Lyndsay	6/20/2025	0.2	Prepare for and participate in discussion with J. Warren and L. Campbell (A&M) regarding vendor management workstream responsibilities and their suggestions for improvement
Campbell, Lyndsay	6/20/2025	1.0	Participate on the second daily vendor discussion call with L. Callerio (A&M), C. Turner (A&M, J. Warren (A&M), and S. Zehetmair (A&M), L. Campbell (A&M) and Marelli Vendor Management team
Campbell, Lyndsay	6/20/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), J. Warren (A&M), S. Zehetmair (A&M), and L. Campbell (A&M)
Campbell, Lyndsay	6/20/2025	0.3	Create vendor tracker for sharing with Marelli vendor team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/20/2025	1.2	Update Trade Agreement Tracker on evening updates
Caruso, Nicholas	6/20/2025	0.6	Review vendor counter proposal and provide commentary to Marelli personnel
Caruso, Nicholas	6/20/2025	1.3	Review and revise trade agreement tracker
Caruso, Nicholas	6/20/2025	0.4	Review summer shutdown calendar and note operational impacts and timing
Caruso, Nicholas	6/20/2025	0.6	Correspond with Marelli purchasing team regarding certain vendor shipping status, status of proforma invoices, and supply chain issues related thereto
Caruso, Nicholas	6/20/2025	1.1	Call with Marelli and vendor's management to discuss trade agreement
Caruso, Nicholas	6/20/2025	0.7	Coordinate with K&E team regarding preparing language related to postpetition payments based on vendor requests
Caruso, Nicholas	6/20/2025	1.1	Call with Marelli and vendor's management to discuss trade agreement
Caruso, Nicholas	6/20/2025	1.1	Review and revise vendor escalation tracker related to latest vendor negotiation discussions and vendor inquiries
Caruso, Nicholas	6/20/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team
Caruso, Nicholas	6/20/2025	0.7	Review communication language regarding payment of postpetition obligations
Caruso, Nicholas	6/20/2025	0.6	Review vendor reconciliation and inquire about status of certain invoices
Caruso, Nicholas	6/20/2025	0.3	Provide A&M team members with overview of current trade negotiations with specific vendor
Cook, Jacob	6/20/2025	0.6	Review of outstanding payment requests related to EMEA labor contractors
Cook, Jacob	6/20/2025	0.7	Create of Pre-Align on vendor Manage 'delegation of authority' materials for presentation at Marelli Pre-Align on vendor Manage Team meeting
Cook, Jacob	6/20/2025	0.8	Duplicate of payment request templates for all MAR regions
Cook, Jacob	6/20/2025	1.1	Create of Pre-Align on vendor Manage process flow materials related to weekly payment processing
Cook, Jacob	6/20/2025	2.1	Review of pre-filing accounts payable in advance of execution of refreshed payment run process beginning WE 6/27
Hill, Michael	6/20/2025	1.4	Analyze pro forma invoices for Italy
Hill, Michael	6/20/2025	1.6	Analyze cash in advance invoices for the United States
Hill, Michael	6/20/2025	0.7	Analyze cash in advance invoices for Poland
Hill, Michael	6/20/2025	0.6	Analyze pro forma invoices for Romania

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	6/20/2025	1.6	Analyze cash in advance invoices for Italy
Hill, Michael	6/20/2025	0.8	Send invoices for payment in Italy and confirm receipt with accounts payable
Hill, Michael	6/20/2025	1.3	Analyze pro forma invoices for the United States
Hill, Michael	6/20/2025	1.1	Send invoices for payment in the United States
Hill, Michael	6/20/2025	1.1	Send invoices for payment in Japan and confirm receipt with accounts payable
Hill, Michael	6/20/2025	0.8	Send invoices for payment in Romania
Hill, Michael	6/20/2025	0.8	Analyze cash in advance invoices for Romania
Hill, Michael	6/20/2025	0.3	Send invoices for payment in Poland
Hill, Michael	6/20/2025	0.3	Analyze pro forma invoices for Poland
Shahbain, Abraham	6/20/2025	0.8	Participate in call with customer related to vendor escalations and next steps
Shahbain, Abraham	6/20/2025	1.0	Create draft reporting slides for lender group on vendor process
Shahbain, Abraham	6/20/2025	0.8	Update trade agreement based on proposal received from vendor
Shahbain, Abraham	6/20/2025	0.8	Provide feedback to A&M on slide deck preparing related to vendor management overview
Shahbain, Abraham	6/20/2025	0.7	Meeting with chemical vendor related to chapter 11 process and claims process
Shahbain, Abraham	6/20/2025	0.7	Respond to emails to request guidance from counsel on trade agreement updates
Shahbain, Abraham	6/20/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team
Shahbain, Abraham	6/20/2025	0.6	Call with vendor to negotiate trade agreement outstanding points
Shahbain, Abraham	6/20/2025	0.4	Respond to company on vendor escalations and propose next steps
Simion, Tony	6/20/2025	1.1	Participate in meeting with L. Callerio (A&M), T. Simion (A&M), S. Zehetmair (A&M), Marelli and a customer's management re: supply chain alignment
Simion, Tony	6/20/2025	1.2	Discuss with regional vendor on shipment status, plan for weekend, and open issues on border crossing
Simion, Tony	6/20/2025	0.3	Review and provide comments on draft trade agreement for execution
Simion, Tony	6/20/2025	0.4	Discuss with Japan Manage regarding proof of payment to local vendor to release shipment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simion, Tony	6/20/2025	0.6	Attend and discuss daily vendor open issues checklists for trade agreements and cash in advance payments
Simion, Tony	6/20/2025	0.3	Discuss with chief procurement officer the process for approving trade agreements and delegation of authority
Stegenga, Jeff	6/20/2025	0.4	Discuss with J. Stegenga and C. Turner (A&M) re: vendor mgmt update, convenience class focus and timing of next cash disbursement run
Turner, Cari	6/20/2025	1.0	Participate on the second daily vendor discussion call with L. Callerio (A&M), C. Turner (A&M, J. Warren (A&M), and S. Zehetmair (A&M), L. Campbell (A&M) and Marelli Vendor Management team
Turner, Cari	6/20/2025	0.4	Discuss with J. Stegenga and C. Turner (A&M) re: vendor mgmt update, convenience class focus and timing of next cash disbursement run
Turner, Cari	6/20/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), J. Warren (A&M), S. Zehetmair (A&M), and L. Campbell (A&M)
Turner, Cari	6/20/2025	0.4	Call with L. Callerio and C. Turner (A&M) to discuss vendor management workstream updates
Turner, Cari	6/20/2025	0.6	Review vendor related communication materials
Warren, Joseph	6/20/2025	0.3	Prepare talking points for Marelli for specific vendor management negotiation situation
Warren, Joseph	6/20/2025	0.1	Prepare summary update on discussion with certain vendor's financial advisor for the broader A&M vendor management team
Warren, Joseph	6/20/2025	0.1	Coordinate with A&M team regarding status of marking certain vendor situation as 'complete' for the purposes of the PMO update
Warren, Joseph	6/20/2025	0.3	Prepare list of discussion topics, issues, and responsibilities for A&M vendor management team to discuss
Warren, Joseph	6/20/2025	0.4	Prepare vendor management reference materials for assistance in vendor negotiations
Warren, Joseph	6/20/2025	0.5	Prepare for and participate in discussion with certain vendor's financial advisor regarding their client's prepetition amounts owed and ongoing vendor negotiation with Marelli
Warren, Joseph	6/20/2025	0.7	Analyze materials relating to certain fleet aftermarket suppliers requiring vendor management attention in order to continue post petition supply
Warren, Joseph	6/20/2025	0.3	Coordinate with N. Caruso (A&M) regarding vendor management workstream and need for response to vendors who ask for guarantee on post petition payments
Warren, Joseph	6/20/2025	0.4	Analyze and respond to A&M team, providing guidance, on a specific vendor management situation involving a vendor asking for a bankruptcy trustee and demonstrating general confusion regarding the bankruptcy process
Warren, Joseph	6/20/2025	0.4	Meeting with Marelli, J. Warren (A&M), and L. Callerio (A&M) and a vendor's manager re: future deliveries
Warren, Joseph	6/20/2025	0.4	Prepare post petition payment guarantee note based on chapter 11 code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/20/2025	0.2	Analyze A&M team notes and call history relating to certain vendor management issue ahead of upcoming discussion with that vendor
Warren, Joseph	6/20/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), J. Warren (A&M), S. Zehetmair (A&M), and L. Campbell (A&M)
Warren, Joseph	6/20/2025	1.0	Participate on the second daily vendor discussion call with L. Callerio (A&M), C. Turner (A&M, J. Warren (A&M), and S. Zehetmair (A&M), L. Campbell (A&M) and Marelli Vendor Management team
Warren, Joseph	6/20/2025	0.4	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor management workstream responsibilities and their suggestions for improvement
Warren, Joseph	6/20/2025	0.3	Analyze current A&M team responsibilities relating to the vendor management workstream
Warren, Joseph	6/20/2025	0.2	Analyze certain potential vendor prepetition payment for eligibility to be paid under the customer program order
Warren, Joseph	6/20/2025	0.2	Prepare for and participate in discussion with J. Warren and L. Campbell (A&M) regarding vendor management workstream responsibilities and their suggestions for improvement
Warren, Joseph	6/20/2025	0.3	Coordinate with Marelli regarding aftermarket division suppliers vendor management
Warren, Joseph	6/20/2025	0.1	Prepare for and participate in discussion with Marelli regarding specific trade vendor management issue and next steps to resolve through appropriate communications
Warren, Joseph	6/20/2025	0.2	Prepare for and participate in discussion with J. Warren and L. Callerio (A&M) regarding vendor management workstream organization
Weiland, Brad	6/20/2025	0.4	Correspond with G. Shibata (A&M), J. Warren (A&M), N. Caruso (A&M), M. Dvorak (A&M) re: supplier shipments and bankruptcy diligence requests
Weiland, Brad	6/20/2025	0.3	Review materials re: vendor management workstreams, open items, and next steps
Zehetmair, Stefan	6/20/2025	2.8	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/20/2025	2.4	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/20/2025	2.6	Update Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/20/2025	1.0	Participate on the second daily vendor discussion call with L. Callerio (A&M), C. Turner (A&M, J. Warren (A&M), and S. Zehetmair (A&M), L. Campbell (A&M) and Marelli Vendor Management team
Zehetmair, Stefan	6/20/2025	2.6	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/20/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), J. Warren (A&M), S. Zehetmair (A&M), and L. Campbell (A&M)
Zehetmair, Stefan	6/20/2025	0.9	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/20/2025	0.4	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor management workstream responsibilities and their suggestions for improvement
Zehetmair, Stefan	6/20/2025	0.3	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/20/2025	1.1	Participate in meeting with L. Callerio (A&M), T. Simion (A&M), S. Zehetmair (A&M), Marelli and a customer's management re: supply chain alignment
Callerio, Lorenzo	6/21/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Callerio, Lorenzo	6/21/2025	0.9	Prepare select slides for inclusion in the Delegation of Authority deck and finalize additional AP analyses based on feedback from C. Turner (A&M)
Callerio, Lorenzo	6/21/2025	1.7	Prepare a revised AP analysis as requested by C. Turner (A&M)
Callerio, Lorenzo	6/21/2025	1.1	Call with A. Shahbain, (A&M) L. Callerio (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management workstream
Campbell, Lyndsay	6/21/2025	2.8	Manage central vendor escalation mailbox for evening updates
Campbell, Lyndsay	6/21/2025	2.9	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Campbell, Lyndsay	6/21/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Campbell, Lyndsay	6/21/2025	0.6	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/21/2025	2.7	Manage central vendor escalation mailbox for morning updates
Caruso, Nicholas	6/21/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Caruso, Nicholas	6/21/2025	1.1	Call with A. Shahbain, (A&M) L. Callerio (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management workstream
Cook, Jacob	6/21/2025	0.8	Create of Pre-Align on vendor Manage reference materials related to payment flow processes and negotiation decision tree
Cook, Jacob	6/21/2025	0.7	Review of ad hoc Polish 'request to pay' vendors received from EMEA Marelli Vendor team
Cook, Jacob	6/21/2025	0.4	Call with J. Cook and A. Shahbain (all A&M) to discuss vendor management payment run scheduled for WE 6/27
Hill, Michael	6/21/2025	2.3	Update invoice tracker for USD invoices
Hill, Michael	6/21/2025	1.4	Update invoice tracker for BRL invoices
Shahbain, Abraham	6/21/2025	1.1	Call with A. Shahbain, (A&M) L. Callerio (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management workstream

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/21/2025	0.4	Call with J. Cook and A. Shahbain (all A&M) to discuss vendor management payment run scheduled for WE 6/27
Shahbain, Abraham	6/21/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Simion, Tony	6/21/2025	1.1	Attend daily customer logistics supply meeting to address latest potential run outs
Simion, Tony	6/21/2025	0.8	Call with T. Simion (A&M), L. Callerio (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Campbell (A&M), Marelli and supplier's management team following up on pre-petition balance discussion
Turner, Cari	6/21/2025	0.4	Review and provide comments on vendor management workstream update
Turner, Cari	6/21/2025	0.6	Review and provide comments on draft delegation of authority deck
Warren, Joseph	6/21/2025	0.2	Analyze priority next steps relating to vendor management for specific vendors and overall vendor management workstream
Warren, Joseph	6/21/2025	1.1	Call with A. Shahbain, (A&M) L. Callerio (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management workstream
Warren, Joseph	6/21/2025	0.1	Coordinate with A&M team regarding potential incorporation of a remote virtual machine to speed up certain
Zehetmair, Stefan	6/21/2025	2.2	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	6/21/2025	1.7	Update Trade Agreement Tracker S. Zehetmair (A&M)
Zehetmair, Stefan	6/21/2025	2.1	Update Vendor Management Tracker for late inbounds Friday night and early Saturday call S. Zehetmair (A&M)
Zehetmair, Stefan	6/21/2025	1.4	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/21/2025	2.4	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Callerio, Lorenzo	6/22/2025	1.3	Update the prepetition AP analysis by vendor
Callerio, Lorenzo	6/22/2025	0.4	Call with S. Lieberman (A&M) to discuss prepetition amounts payment terms
Callerio, Lorenzo	6/22/2025	2.3	Respond to several requests received from management and certain vendors re: prepetition payments
Campbell, Lyndsay	6/22/2025	2.4	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/22/2025	2.8	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Campbell, Lyndsay	6/22/2025	2.4	Manage central vendor escalation mailbox
Caruso, Nicholas	6/22/2025	0.4	Revise trade agreement and summarize changes for Marelli
Caruso, Nicholas	6/22/2025	0.5	Review latest trade agreement tracker and provide commentary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/22/2025	0.3	Correspond with vendor Respond to formal inquiry and setting meeting time to discuss trade agreement
Caruso, Nicholas	6/22/2025	0.4	Further revise trade agreement with vendor
Caruso, Nicholas	6/22/2025	0.2	Correspond with Marelli regarding reconciliation of prepetition invoices
Cook, Jacob	6/22/2025	0.9	Prepare of weekly payment process flow chart materials for distribution to Marelli operations teams
Hill, Michael	6/22/2025	2.1	Update invoice tracker for MXN invoices
Hill, Michael	6/22/2025	2.6	Update invoice tracker for EUR invoices
Simion, Tony	6/22/2025	0.7	Attend daily customer logistics supply meeting to address latest potential run outs
Turner, Cari	6/22/2025	0.8	Review and provide comments on updated draft delegation of authority deck
Warren, Joseph	6/22/2025	0.7	Prepare detailed response for aftermarket division purchasing team on next steps to approach fleets, customer bonus, and direct supplier issues over the coming weeks, in order to restore and maintain normal operations
Warren, Joseph	6/22/2025	0.6	Analyze direct aftermarket suppliers list of issues for the aftermarket division purchasing team
Warren, Joseph	6/22/2025	0.4	Prepare for upcoming vendor negotiation call through analyzing team notes from discussion so far, their prepetition claim, and related information
Warren, Joseph	6/22/2025	1.2	Analyze recent correspondence and files received relating to currently open vendor management issues
Warren, Joseph	6/22/2025	0.2	Revise comprehensive revamp to certain vendor management processes by junior staff and circulate to team
Warren, Joseph	6/22/2025	0.2	Analyze trade agreement tracker file in current state and prepare feedback for A&M junior staff
Warren, Joseph	6/22/2025	0.3	Prepare list of external vendor calls for Monday, June 23 and coordinate with A&M vendor management team regarding the same
Warren, Joseph	6/22/2025	0.2	Analyze latest status updates on four ongoing vendor management situations
Warren, Joseph	6/22/2025	0.2	Analyze counterparys tier 1 escalation and prepare talking points for outreach and call
Warren, Joseph	6/22/2025	0.2	Prepare for two vendor management calls on Monday, 6/23 by analyzing correspondence thus far and reviewing their prepetition claims
Warren, Joseph	6/22/2025	0.2	Prepare initial go forward plan for revisions to key vendor management workstream responsibilities for junior staff
Warren, Joseph	6/22/2025	0.3	Analyze vendor escalation log and prepare feedback for A&M junior staff
Zehetmair, Stefan	6/22/2025	2.8	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/22/2025	2.9	Update Vendor Management Tracker for late inbounds Friday night and early Saturday call S. Zehetmair (A&M)
Zehetmair, Stefan	6/22/2025	2.1	Manage of central vendor escalation mailbox
Borgonovo, Erik	6/23/2025	0.2	Call with N. Caruso and E. Borgonovo (A&M) to discuss payment to certain supplier and proforma invoice process
Callerio, Lorenzo	6/23/2025	0.3	Call with L. Callerio and A. Shahbain (A&M) to discuss certain vendors' requests
Callerio, Lorenzo	6/23/2025	0.8	Participate in a meeting with Marelli, J. Warren (A&M), L. Callerio (A&M), and a vendor's management post petition deliveries
Callerio, Lorenzo	6/23/2025	1.8	Review certain trade agreements as discussed with the legal counsel
Callerio, Lorenzo	6/23/2025	1.2	Work on an updated version of the AP analysis including requests from C. Turner (A&M)
Callerio, Lorenzo	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/23/2025	0.8	Participate in a meeting with Marelli and a vendor's management re: post petition deliveries and prepetition outstanding amounts
Callerio, Lorenzo	6/23/2025	0.7	Prepare a revised version of the delegation of authorities slides including comments received from C. Turner (A&M)
Callerio, Lorenzo	6/23/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M) C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to discuss the delegation of authorities as part of the broader vendor management framework
Callerio, Lorenzo	6/23/2025	0.4	Call with S. Lieberman (A&M) to discuss a revised trade agreement template
Callerio, Lorenzo	6/23/2025	2.6	Review all today's inbound vendor request to be included in the tracker
Callerio, Lorenzo	6/23/2025	0.4	Call with Marelli and S. Lieberman (K&E) to discuss prepetition payments
Campbell, Lyndsay	6/23/2025	2.4	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/23/2025	3.1	Update Marelli Customer Tracker based on morning updates
Campbell, Lyndsay	6/23/2025	2.7	Update Trade Agreement Tracker based on daily updates
Campbell, Lyndsay	6/23/2025	1.4	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Campbell, Lyndsay	6/23/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Campbell, Lyndsay	6/23/2025	2.2	Schedule recurring meetings for various regions to ensure consistent communication and coordination
Campbell, Lyndsay	6/23/2025	0.6	Manage secondary vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/23/2025	0.3	Follow up call with Marelli to discus next steps related to distributor
Caruso, Nicholas	6/23/2025	1.1	Review and revise vendor escalation tracker related to latest vendor negotiation discussions and vendor inquiries
Caruso, Nicholas	6/23/2025	1.1	Call with Marelli and vendor's management to discuss trade agreement
Caruso, Nicholas	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/23/2025	0.7	Prepare for and participate in afternoon discussion with certain customer and J. Warren (A&M), A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and Marelli regarding supplier impacts on production
Caruso, Nicholas	6/23/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M) C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to discuss the delegation of authorities as part of the broader vendor management framework
Caruso, Nicholas	6/23/2025	0.5	Call with vendor regarding latest trade agreement proposal
Caruso, Nicholas	6/23/2025	0.4	Correspond with Marelli regarding vendor negotiations
Caruso, Nicholas	6/23/2025	0.4	Correspond with A&M team regarding invoice process, coding, and payment
Caruso, Nicholas	6/23/2025	0.3	Correspond with A&M Team regarding latest status of certain trade agreement
Caruso, Nicholas	6/23/2025	0.2	Correspond with Pre-Align on vendor Manage team regarding payment timing
Caruso, Nicholas	6/23/2025	0.2	Correspond with A&M Team regarding latest status of certain vendor reconciliation
Caruso, Nicholas	6/23/2025	0.2	Call with N. Caruso and E. Borgonovo (A&M) to discuss payment to certain supplier and proforma invoice process
Caruso, Nicholas	6/23/2025	1.1	Further revise ordinary course professionals motion
Caruso, Nicholas	6/23/2025	0.4	Correspond with Marelli regarding vendor negotiations
Caruso, Nicholas	6/23/2025	1.6	Review and revise specific customer vendor tracker
Caruso, Nicholas	6/23/2025	1.2	Further revise AP paydown schedule to gather more insights
Caruso, Nicholas	6/23/2025	0.8	Further revise ordinary course professionals analysis based on commentary from K&E team
Cook, Jacob	6/23/2025	0.6	Review of Thailand operations submission for payment proposal for WE 6/28
Cook, Jacob	6/23/2025	1.4	Working session with A. Shahbain and J. Cook (A&M) to review regional payment proposals against DIP budget and FDM requirements for templates dated 6/23/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	6/23/2025	1.4	Consolidate regional payment proposal submissions for comparison against DIP budget parameters
Cook, Jacob	6/23/2025	1.8	Review of EMEA operations submission for payment proposal for WE 6/28
Cook, Jacob	6/23/2025	1.3	Create master payment proposal for WE 6/28 based on templates submitted 6/23 by regional operations team for comparison against DIP budget
Cook, Jacob	6/23/2025	0.9	Update to consolidated payment proposal for templates submitted 6/23/25
Cook, Jacob	6/23/2025	0.9	Review of Japan operations submission for payment proposal for WE 6/28
Cook, Jacob	6/23/2025	2.3	Review of NAFTA operations submission for payment proposal for WE 6/28
Cook, Jacob	6/23/2025	1.6	Review of LATAM operations submission for payment proposal for WE 6/28
Hill, Michael	6/23/2025	2.3	Update invoice tracker for MXN invoices
Hill, Michael	6/23/2025	2.1	Update invoice tracker for GBP invoices
Hill, Michael	6/23/2025	2.1	Update invoice tracker for USD invoices
Hill, Michael	6/23/2025	1.7	Update invoice tracker for BRL invoices
Hill, Michael	6/23/2025	0.8	Update invoice tracker for JPY invoices
Hill, Michael	6/23/2025	2.6	Update invoice tracker for EUR invoices
Shahbain, Abraham	6/23/2025	0.1	Call with J. Warren and A. Shahbain (A&M) regarding the Marelli payment process as it relates to the vendor management workstream
Shahbain, Abraham	6/23/2025	0.1	Call with A. Shahbain (A&M) regarding the Marelli payment process as it relates to the vendor management workstream
Shahbain, Abraham	6/23/2025	0.7	Prepare for and participate in afternoon discussion with certain customer and J. Warren (A&M), A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and Marelli regarding supplier impacts on production
Shahbain, Abraham	6/23/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M) C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to discuss the delegation of authorities as part of the broader vendor management framework
Shahbain, Abraham	6/23/2025	0.5	Participate in morning vendor escalation call with Marelli purchasing
Shahbain, Abraham	6/23/2025	0.4	Call with vendor on trade agreement status and negotiation around payment terms
Shahbain, Abraham	6/23/2025	0.4	Participate in call with customer related to vendor escalations and next steps
Shahbain, Abraham	6/23/2025	0.3	Call with L. Callerio and A. Shahbain (A&M) to discuss certain vendors' requests

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/23/2025	0.8	Participate in catch-up call with Marelli purchasing on next steps and open items
Shahbain, Abraham	6/23/2025	0.8	Call with counsel related to trade agreement process and next steps
Shahbain, Abraham	6/23/2025	0.5	Call with counterparty, Alix, and K&E to discuss critical vendor negotiations and next steps
Shahbain, Abraham	6/23/2025	1.4	Working session with A. Shahbain and J. Cook (A&M) to review regional payment proposals against DIP budget and FDM requirements for templates dated 6/23/25
Simion, Tony	6/23/2025	0.9	Attend daily customer logistics supply meeting to address latest potential run outs
Simion, Tony	6/23/2025	0.8	Review and provide comments to latest vendor tracker of cash in advance payments and trade agreement
Simion, Tony	6/23/2025	1.1	Attend meeting with foreign vendor related to impact due to chapter 11, continuing to ship, and initial discussion on trade agreement
Simion, Tony	6/23/2025	0.8	Attend meeting with European vendor regarding chapter 11 process and discussion on continuing to ship
Simion, Tony	6/23/2025	0.4	Follow-up discussions with J. Stegenga and T. Simion (A&M) re: vendor mgmt update and staff presence in Milan
Stegenga, Jeff	6/23/2025	0.4	Follow-up discussions with J. Stegenga and T. Simion (A&M) re: vendor mgmt update and staff presence in Milan
Turner, Cari	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/23/2025	1.1	Review various communications from Marelli procurement team and coordinate with A&M team
Turner, Cari	6/23/2025	1.4	Review various in-process vendor negotiations and discuss with various A&M team
Turner, Cari	6/23/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M) C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to discuss the delegation of authorities as part of the broader vendor management framework
Warren, Joseph	6/23/2025	0.2	Prepare for and participate in discussion with Marelli regarding discussion with certain shipping vendor and go forward plan to negotiate with this vendor, in particular on how to approach a discount on their prepetition amount owed
Warren, Joseph	6/23/2025	0.1	Call with J. Warren and A. Shahbain (A&M) regarding the Marelli payment process as it relates to the vendor management workstream
Warren, Joseph	6/23/2025	0.1	Prepare internal summary for A&M and Marelli team's regarding priority next steps to resolve certain vendor management situation
Warren, Joseph	6/23/2025	0.1	Provide information relating to certain vendor amounts owed and background per K&E team request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/23/2025	0.2	Analyze demand letter received from certain materials supplier regarding their prepetition amounts owed
Warren, Joseph	6/23/2025	0.2	Update simple vendor log tracker for current vendor management issues personally working on
Warren, Joseph	6/23/2025	0.3	Prepare for and participate in discussion with certain materials supplier regarding their prepetition amounts owed and ongoing post petition services
Warren, Joseph	6/23/2025	0.3	Coordinate with certain additional Marelli contacts regarding importance of a supplier that reached out to supplier regarding their prepetition amounts owed
Warren, Joseph	6/23/2025	0.2	Prepare personal list of vendors interacted with and latest status update on each
Warren, Joseph	6/23/2025	0.3	Analyze latest draft of status of select suppliers impacting a certain customer ahead of a call with that customer
Warren, Joseph	6/23/2025	0.8	Participate in a meeting with Marelli, J. Warren (A&M), L. Callerio (A&M), and a vendor's management post petition deliveries
Warren, Joseph	6/23/2025	0.3	Update certain supplier on their inquiry relating to UK entity online posting of chapter 11 status
Warren, Joseph	6/23/2025	0.5	Prepare for and participate in discussion with certain supplier tier 1 escalation supplier, addressing their questions relating to the chapter 11 case, prepetition payments, and go forward post petition payments
Warren, Joseph	6/23/2025	0.3	Coordinate with Marelli regarding criticality of certain supplier that reached out to supplier regarding payment of their prepetition amounts owed
Warren, Joseph	6/23/2025	0.3	Prepare for certain materials supplier vendor call by analyzing their prepetition amounts owed and history of correspondence
Warren, Joseph	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/23/2025	0.6	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor log, certain customer tracker, and trade agreement tracker, focusing on process refinement and potential improvement
Warren, Joseph	6/23/2025	0.5	Prepare for and participate in discussion with Marelli and certain shipping vendor regarding their prepetition amounts settlement and ongoing post petition services
Warren, Joseph	6/23/2025	0.8	Process certain revisions to the trade agreement tracker file to simplify and improve the readability of the output
Warren, Joseph	6/23/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M) C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to discuss the delegation of authorities as part of the broader vendor management framework
Warren, Joseph	6/23/2025	0.7	Analyze certain supplier prepetition amounts owed and background details and provide report to K&E relating to the same
Warren, Joseph	6/23/2025	0.4	Revise 6/6 accounts payable file to incorporate certain output tabs for the purposes of quickly identifying prepetition amounts owed for suppliers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/23/2025	1.0	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 6/23
Warren, Joseph	6/23/2025	0.4	Prepare for and participate in Ride Dynamics division standing vendor management call with Marelli J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/23/2025	0.4	Prepare follow up email to certain materials supplier regarding next steps to negotiate a prepetition settlement on their amounts owed in exchange for post petition services
Warren, Joseph	6/23/2025	0.7	Prepare for and participate in afternoon discussion with certain customer and J. Warren (A&M), A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and Marelli regarding supplier impacts on production
Warren, Joseph	6/23/2025	0.3	Prepare request for K&E UK team relating to specific supplier question regarding UK legal entity reporting of chapter 11 filing status online
Weiland, Brad	6/23/2025	0.2	Correspond with M. Dvorak (A&M) re: vendor items
Weiland, Brad	6/23/2025	0.4	Telephone conference with Marelli and A&M team first day motion reporting data
Zehetmair, Stefan	6/23/2025	1.4	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/23/2025	0.4	Prepare for and participate in Ride Dynamics division standing vendor management call with Marelli J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	0.6	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor log, certain customer tracker, and trade agreement tracker, focusing on process refinement and potential improvement
Zehetmair, Stefan	6/23/2025	0.7	Prepare for and participate in afternoon discussion with certain customer and J. Warren (A&M), A. Shahbain (A&M), N. Caruso (A&M), S. Zehetmair (A&M), and Marelli regarding supplier impacts on production
Zehetmair, Stefan	6/23/2025	0.7	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	0.8	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	2.2	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	2.7	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	2.9	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/23/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Zehetmair, Stefan	6/23/2025	2.8	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/24/2025	0.5	Participate in call with Marelli Purchasing A. Shahbain (A&M) and L. Callerio (A&M) related to the weekly spend
Callerio, Lorenzo	6/24/2025	2.8	Review and respond to all the inbound requests received from different vendors received today
Callerio, Lorenzo	6/24/2025	0.8	Participate in meeting with Marelli and a vendor's management to discuss prepetition liabilities and post petition deliveries
Callerio, Lorenzo	6/24/2025	2.4	Review and edit the prepetition AP analysis including comments received from C. Turner (A&M)
Callerio, Lorenzo	6/24/2025	1.3	Review certain detailed invoices received from vendors
Callerio, Lorenzo	6/24/2025	0.7	Participate in a meeting with Marelli's management, T. Simion (A&M), L. Callerio (A&M), N. Caruso (A&M), and the customer's management team to address urgent vendor requests
Callerio, Lorenzo	6/24/2025	0.9	Participate in meeting with Marelli and a vendor's management to discuss prepetition liabilities
Callerio, Lorenzo	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/24/2025	0.6	Update the delegation of authority slides including additional comments received from C. Turner (A&M)
Callerio, Lorenzo	6/24/2025	0.4	Meeting with Marelli, N. Caruso (A&M), A. Shahbain (A&M), L. Callerio (A&M) to discuss payment process
Callerio, Lorenzo	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/24/2025	0.7	Participate in a meeting with Marelli, J. Warren (A&M), L. Callerio (A&M), and an equipment lease provider to review and discuss prepetition liabilities
Callerio, Lorenzo	6/24/2025	1.2	Correspond with Manage re: multiple communications received from vendors
Callerio, Lorenzo	6/24/2025	0.3	Participate in a call with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) re: indirect vendors
Campbell, Lyndsay	6/24/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Campbell, Lyndsay	6/24/2025	1.4	Update Trade Agreement Tracker based on daily updates
Campbell, Lyndsay	6/24/2025	1.9	Update Marelli Customer Tracker based on afternoon updates
Campbell, Lyndsay	6/24/2025	2.1	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/24/2025	0.2	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/24/2025	2.4	Update Marelli Customer Tracker based on morning updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/24/2025	1.9	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Caruso, Nicholas	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/24/2025	2.4	Prepare detailed bridge of past due AP and the evolution over time according to the DIP budget and trade agreements
Caruso, Nicholas	6/24/2025	1.8	Prepare vendor management dashboard to illustrate current status of vendors
Caruso, Nicholas	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/24/2025	0.7	Participate in a meeting with Marelli's management, T. Simion (A&M), L. Callerio (A&M), N. Caruso (A&M), and the customer's management team to address urgent vendor requests
Caruso, Nicholas	6/24/2025	0.5	Correspond with Marelli regarding filing entities
Caruso, Nicholas	6/24/2025	0.4	Prepare for and participate in vendor management call with J. Warren (A&M), N. Caruso (A&M), and Marelli
Caruso, Nicholas	6/24/2025	0.4	Review proposed trade agreement proposal prepared by MAR team and provide comments
Caruso, Nicholas	6/24/2025	0.4	Meeting with Marelli, N. Caruso (A&M), A. Shahbain (A&M), L. Callerio (A&M) to discuss payment process
Caruso, Nicholas	6/24/2025	0.4	Prepare trade agreement to share with specific vendor
Caruso, Nicholas	6/24/2025	0.3	Review trade agreement payment proposal prepared by specific vendor
Caruso, Nicholas	6/24/2025	0.3	Participate in a call with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) re: indirect vendors
Caruso, Nicholas	6/24/2025	0.6	Correspond with Marelli purchasing, K&E, and A&M teams regarding certain vendor payment related to trade agreements
Caruso, Nicholas	6/24/2025	0.2	Prepare for and participate in vendor management call with J. Warren (A&M), N. Caruso (A&M), and Marelli
Caruso, Nicholas	6/24/2025	0.6	Prepare for and participate in call with Marelli and vendor regarding trade agreement
Caruso, Nicholas	6/24/2025	0.2	Correspond with C. Turner, A. Shahbain, and N. Caruso (all A&M) regarding vendor management dashboard summary slide for reporting to the company
Caruso, Nicholas	6/24/2025	0.1	Prepare for and participate in breakout vendor management discussion with J. Warren (A&M), N. Caruso (A&M), and others from Marelli
Cook, Jacob	6/24/2025	1.4	Review of EMEA outstanding Prepetition accounts payable coming due for WE 6/28/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	6/24/2025	1.2	Update to consolidated payment proposal for templates submitted 6/23/25 based on updated payment requests from China, Thailand, and EMEA teams
Cook, Jacob	6/24/2025	1.7	Review of NAFTA outstanding prepetition accounts payable coming due for WE 6/28/5
Cook, Jacob	6/24/2025	0.7	Review of updated MAR Thailand payment submission for WE 6/27
Cook, Jacob	6/24/2025	0.9	Review of JAPAN outstanding prepetition accounts payable coming due for WE 6/28/5
Cook, Jacob	6/24/2025	0.4	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal
Cook, Jacob	6/24/2025	0.4	Review of EMEA operations submission for requested urgent payment vendors
Cook, Jacob	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli treasury / purchasing leadership to discuss planned payments against DIP budget for WE 6/27 and upcoming budget planning
Cook, Jacob	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Turkey AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25
Cook, Jacob	6/24/2025	0.6	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25
Cook, Jacob	6/24/2025	1.7	Update to payment proposal template and master tracker
Grossi, Nick	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Hill, Michael	6/24/2025	2.4	Update invoice tracker for USD invoices
Hill, Michael	6/24/2025	2.6	Update invoice tracker for MXN invoices
Hill, Michael	6/24/2025	1.8	Work through individual invoices for payment status tracking
Hill, Michael	6/24/2025	2.2	Work through individual invoices for individual invoice capture
Hill, Michael	6/24/2025	2.2	Update invoice tracker for GBP invoices
Hill, Michael	6/24/2025	1.8	Update invoice tracker for EUR invoices
Postolos, Lucas	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Shahbain, Abraham	6/24/2025	0.6	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/24/2025	0.4	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal
Shahbain, Abraham	6/24/2025	0.5	Participate in call with Marelli Purchasing A. Shahbain (A&M) and L. Callerio (A&M) related to the weekly spend
Shahbain, Abraham	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Turkey AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25
Shahbain, Abraham	6/24/2025	1.4	Respond to emails on escalation payments related to potential production issues
Shahbain, Abraham	6/24/2025	1.5	Respond to emails to counsel and company related to trade agreement updates and negotiations
Shahbain, Abraham	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Shahbain, Abraham	6/24/2025	0.9	Follow-up call with vendor and Marelli purchasing to discuss status of trade agreement
Shahbain, Abraham	6/24/2025	0.4	Meeting with Marelli, N. Caruso (A&M), A. Shahbain (A&M), L. Callerio (A&M) to discuss payment process
Shahbain, Abraham	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli treasury / purchasing leadership to discuss planned payments against DIP budget for WE 6/27 and upcoming budget planning
Shahbain, Abraham	6/24/2025	0.6	Call with electronics team to discuss trade agreements in process and next steps in negotiations
Shiffman, David	6/24/2025	1.4	Correspond and related working sessions with A&M vendor and liquidity teams to review reconciliation between accounts payable and prepetition vendor claims
Shiffman, David	6/24/2025	0.8	Call with A&M team to review latest AP initiatives
Simion, Tony	6/24/2025	0.8	Attend daily vendor management team meeting with Management discussing recent supplier concerns
Simion, Tony	6/24/2025	0.7	Participate in a meeting with Marelli's management, T. Simion (A&M), L. Callerio (A&M), N. Caruso (A&M), and the customer's management team to address urgent vendor requests
Simion, Tony	6/24/2025	0.6	Attend daily customer logistics supply meeting to address latest potential run outs
Simion, Tony	6/24/2025	0.6	Discuss with local Manage regarding critical logistics vendor not delivering parts to plant
Turner, Cari	6/24/2025	0.4	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	6/24/2025	0.7	Review and provide comments on vendor management team update deck
Turner, Cari	6/24/2025	1.8	Review DIP forecast for vendor related motion forecast in order to align with Marelli procurement team
Turner, Cari	6/24/2025	1.7	Participate in various ad hoc vendor discussions to progress vendor negotiations
Turner, Cari	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/24/2025	0.9	Review bridge for FDM relief to DIP forecast for discussion with Marelli teams
Turner, Cari	6/24/2025	0.6	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25
Turner, Cari	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Turkey AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal for 6/23/25
Turner, Cari	6/24/2025	0.5	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli treasury / purchasing leadership to discuss planned payments against DIP budget for WE 6/27 and upcoming budget planning
Turner, Cari	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Turner, Cari	6/24/2025	0.4	Call with J. Cook, A. Shahbain, C. Turner (all A&M) and Marelli Thailand AP/Treasury personnel to discuss ongoing vendor payment proposal process and review proposal
Turner, Cari	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and C. Turner (A&M) regarding upcoming external vendor calls for tomorrow
Warren, Joseph	6/24/2025	0.3	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor management workstream responsibilities and questions
Warren, Joseph	6/24/2025	0.4	Coordinate with C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) regarding revisions to process to vendor management slides and new slides to develop for reporting to the company
Warren, Joseph	6/24/2025	0.3	Prepare for and participate in Indirect division vendor management call with Marelli
Warren, Joseph	6/24/2025	0.3	Analyze critical vendor agreement structure for distinction between supplier payment and supplemental supplier payment ahead of discussion with A&M and K&E vendor management teams
Warren, Joseph	6/24/2025	0.2	Revise graphic relating to critical vendor agreement supplier payment and supplemental supplier payment and share with K&E team for review and use

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/24/2025	0.3	Coordinate with K&E team regarding amounts to communicate to K&E when providing a view on prepetition amounts owed to suppliers
Warren, Joseph	6/24/2025	0.3	Prepare for certain new vendor management issue call by analyzing the supplier's prepetition amount owed and commercial relationship
Warren, Joseph	6/24/2025	0.3	Prepare for and participate in discussion with financial advisors to a certain supplier regarding that supplier's prepetition amounts owed, negotiating the total amount to be paid and the schedule of payments to be made
Warren, Joseph	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Warren, Joseph	6/24/2025	0.4	Prepare for and participate in vendor management call with J. Warren (A&M), N. Caruso (A&M), and Marelli
Warren, Joseph	6/24/2025	0.6	Prepare for and participate in follow up discussion with Marelli aftermarket division regarding ongoing vendor negotiations to continue post petition services
Warren, Joseph	6/24/2025	0.6	Analyze K&E inbound requests for prepetition amounts owed to 12 different vendor entities
Warren, Joseph	6/24/2025	0.7	Prepare for and participate in discussion with certain equipment lessor regarding their prepetition amounts owed, particularly as it relates to being an executory contract
Warren, Joseph	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/24/2025	0.7	Prepare output for K&E vendor team summarizing prepetition amounts owed to 12 different vendor entities
Warren, Joseph	6/24/2025	0.7	Participate in a meeting with Marelli, J. Warren (A&M), L. Callerio (A&M), and an equipment lease provider to review and discuss prepetition liabilities
Warren, Joseph	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/24/2025	0.2	Prepare summary recap and next steps email for Marelli aftermarket division purchasing team
Warren, Joseph	6/24/2025	0.2	Prepare for and participate in discussion with J. Warren and C. Turner (A&M) regarding upcoming external vendor calls for tomorrow
Warren, Joseph	6/24/2025	0.4	Prepare reconciliation of certain supplier statement of account compared to Marelli accounts payable as of 6/6 for the purposes of negotiating settlement on their prepetition amounts to guarantee go forward post petition services
Warren, Joseph	6/24/2025	0.2	Analyze AlixPartners ten standard questions for critical vendors to provide consent to and pass along to Marelli aftermarket division purchasing team
Warren, Joseph	6/24/2025	0.2	Prepare summary email on 502 (b) (6) in the chapter 11 code as it relates to benefits of bankruptcy in limiting lease liabilities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/24/2025	0.1	Prepare for and participate in breakout vendor management discussion with J. Warren (A&M), N. Caruso (A&M), and others from Marelli
Warren, Joseph	6/24/2025	0.1	Coordinate with C. Turner (A&M) and N. Caruso (A&M) regarding vendor management workstream next steps
Warren, Joseph	6/24/2025	0.1	Coordinate with Marelli regarding rescheduling of a certain vendor's call regarding their prepetition amounts owed
Warren, Joseph	6/24/2025	0.1	Coordinate with Marelli regarding five different proposed vendor settlements to guarantee post petition go forward services
Warren, Joseph	6/24/2025	0.1	Coordinate with N. Caruso (A&M) regarding need for new accounts payable aging for analysis of prepetition amounts owed
Warren, Joseph	6/24/2025	0.1	Prepare update to A&M vendor management team regarding recent discussion with equipment lessor
Warren, Joseph	6/24/2025	0.2	Analyze and respond to K&E request for information relating to certain supplier prepetition amounts owed and reconciliation of that suppliers provided statement of account
Warren, Joseph	6/24/2025	0.2	Prepare for and participate in vendor management call with J. Warren (A&M), N. Caruso (A&M), and Marelli
Warren, Joseph	6/24/2025	0.2	Prepare mailbox for receiving executed critical vendor agreements to align with vendor management process being implemented
Warren, Joseph	6/24/2025	0.1	Prepare for and participate in internal discussion regarding equipment lessor with Marelli staff
Warren, Joseph	6/24/2025	0.2	Prepare for and participate in initial discussion with certain vendor regarding their prepetition amounts owed and their ongoing post petition services
Warren, Joseph	6/24/2025	0.2	Analyze prepetition amounts owed and other details relating to a new vendor ahead of initial vendor discussion call
Warren, Joseph	6/24/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 6/24
Warren, Joseph	6/24/2025	0.2	Analyze revisions processed to the trade agreement tracker file by the A&M team and provide further feedback on the same
Webber, Dan	6/24/2025	0.4	Meeting with Marelli and A&M team to review counterparty payment report data and to create plan to obtain first day motion relief payment data
Zehetmair, Stefan	6/24/2025	2.4	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/24/2025	2.9	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/24/2025	2.6	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/24/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), S. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/24/2025	0.9	Participate on vendor escalation call with Marelli Vendor Management team and L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/24/2025	0.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/24/2025	0.3	Participate in a call with Marelli, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M) re: indirect vendors
Zehetmair, Stefan	6/24/2025	0.3	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding vendor management workstream responsibilities and questions
Zehetmair, Stefan	6/24/2025	1.4	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Zehetmair, Stefan	6/24/2025	0.6	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/24/2025	2.7	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Callerio, Lorenzo	6/25/2025	0.7	Meeting with Marelli and a vendor to discuss prepetition amounts and post petition deliveries
Callerio, Lorenzo	6/25/2025	0.4	Call with Marelli to discuss certain vendor-related topics
Callerio, Lorenzo	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/25/2025	0.8	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/25/2025	0.8	Meeting with Marelli and a vendor to discuss prepetition amounts
Callerio, Lorenzo	6/25/2025	1.6	Start drafting certain communications discussed with K&E to be circulated to vendors
Callerio, Lorenzo	6/25/2025	0.6	Update the AP analysis before circulating it to management
Callerio, Lorenzo	6/25/2025	2.8	Respond to all vendor team requests related to customer inquiries
Callerio, Lorenzo	6/25/2025	0.4	Correspond with Marelli re: communications received from certain vendors
Callerio, Lorenzo	6/25/2025	0.4	Call with S. Lieberman (K&E) to discuss certain legal aspects of the prepetition payments
Callerio, Lorenzo	6/25/2025	1.1	Meeting with Marelli, R. Agostinelli (A&M) and a vendor's Manage and legal counsel to discuss certain clarifications on the chapter 11 process
Callerio, Lorenzo	6/25/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), and Marelli re: RD division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/25/2025	0.6	Meeting with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), and the entire Marelli purchasing team to discuss the revised Pre-Align on vendor Manage process
Callerio, Lorenzo	6/25/2025	0.2	Participate in Vendor negotiation with, Marelli, N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M)
Callerio, Lorenzo	6/25/2025	0.6	Meeting with Marelli, S. Lieberman (K&E) and a legal counsel of vendor to discuss prepetition amounts
Callerio, Lorenzo	6/25/2025	0.3	Update the delegation of authority slides including comments from Marelli
Callerio, Lorenzo	6/25/2025	0.6	Draft a communication for the Procurement team outlining the updates to the vendor management process
Callerio, Lorenzo	6/25/2025	0.4	Discuss with S. Lieberman (K&E) a revised trade agreement template
Campbell, Lyndsay	6/25/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Campbell, Lyndsay	6/25/2025	1.8	Update Marelli Customer Tracker based on morning updates
Campbell, Lyndsay	6/25/2025	2.8	Manage central vendor escalation mailbox
Campbell, Lyndsay	6/25/2025	0.9	Update Trade Agreement Tracker based on daily updates
Campbell, Lyndsay	6/25/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), Marelli re: RD division
Campbell, Lyndsay	6/25/2025	0.5	Participate in Vendor negotiation with Marelli, N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Campbell, Lyndsay	6/25/2025	2.4	Update Marelli Customer Tracker based on afternoon updates
Campbell, Lyndsay	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Campbell, Lyndsay	6/25/2025	0.6	Participate in Vendor negotiation with Marelli, N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Campbell, Lyndsay	6/25/2025	0.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Campbell, Lyndsay	6/25/2025	0.1	Manage secondary vendor escalation mailbox
Caruso, Nicholas	6/25/2025	0.5	Call with Marelli and vendor to discuss trade agreement
Caruso, Nicholas	6/25/2025	0.3	Revise vendor trade agreement based on latest reconciliation
Caruso, Nicholas	6/25/2025	1.2	Revise past due analysis and update vendor management slide to reflect the same
Caruso, Nicholas	6/25/2025	1.1	Call with Marelli to discuss current status and trade agreement with vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/25/2025	1.1	Call with N. Caruso (A&M) and Marelli re: ALS/ELS
Caruso, Nicholas	6/25/2025	1.0	Call with vendor to discuss trade agreement and prepetition balances
Caruso, Nicholas	6/25/2025	0.3	Revise vendor trade agreement based on latest reconciliation
Caruso, Nicholas	6/25/2025	0.3	Prepare email trade agreement draft to share with specific vendor
Caruso, Nicholas	6/25/2025	0.2	Participate in Vendor negotiation with, Marelli, N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M)
Caruso, Nicholas	6/25/2025	0.2	Correspond with Marelli purchasing team regarding consent requirements
Caruso, Nicholas	6/25/2025	0.8	Assist in first step of reconciliation for certain vendor and share with Marelli GBS team
Caruso, Nicholas	6/25/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M) and Marelli re: RD division
Caruso, Nicholas	6/25/2025	0.4	Call with vendor to discuss reconciliation status and necessary information
Caruso, Nicholas	6/25/2025	0.4	Prepare email agreement related to prepetition amounts paid and commitment towards trade agreement
Caruso, Nicholas	6/25/2025	0.4	Prepare vendor trade agreement based on request from Marelli
Caruso, Nicholas	6/25/2025	0.7	Call with Marelli to discuss overall vendor negotiation process and top priorities
Caruso, Nicholas	6/25/2025	0.5	Participate in Vendor negotiation with Marelli, N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Caruso, Nicholas	6/25/2025	0.4	Revise trade agreement based on comments from Marelli team
Caruso, Nicholas	6/25/2025	0.5	Call with Marelli management and A&M team to discus vendor management slides including past due analysis
Caruso, Nicholas	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/25/2025	0.6	Participate in Vendor negotiation with Marelli, N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Caruso, Nicholas	6/25/2025	0.9	Review consignment report provided by vendor to aid in reconciliation
Cook, Jacob	6/25/2025	0.9	Consolidate prior week actuals payments for inclusion in weekly variance reporting
Cook, Jacob	6/25/2025	1.7	Update to FDM coding for prior week actuals vendor payments for detailed reporting requirements
Cook, Jacob	6/25/2025	0.9	Review of NAFTA region other business units payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.4	Review of NAFTA region GTS business unit payment request submission against trade agreement negotiation list

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	6/25/2025	1.3	Create of summary schedules for FDM reporting re: prior week actual payments
Cook, Jacob	6/25/2025	1.1	Review of EMEA region automotive lighting business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.7	Review of EMEA region GTS business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.8	Review of NAFTA region indirect spend business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.8	Review of NAFTA region automotive lighting business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.7	Review of EMEA region electronics business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	1.9	Review of late-submission NAFTA payment templates for inclusion in one-off payment run
Cook, Jacob	6/25/2025	0.6	Review of EMEA region other business units payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	1.1	Review of outstanding payables owed to vendors subject to trade agreement negotiations for Marelli Pre-Align on vendor Manage team
Cook, Jacob	6/25/2025	0.4	Review of outstanding accounts payable owed to vendors covered under the Shitauke act
Cook, Jacob	6/25/2025	0.4	Review of NAFTA region electronics business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.3	Review of EMEA region indirect spend business unit payment request submission against trade agreement negotiation list
Cook, Jacob	6/25/2025	0.6	Meeting with C. Turner, A. Shahbain, J. Cook (all A&M) and MAR Japan treasury team to discuss payment process and outstanding vendor payments
Grossi, Nick	6/25/2025	0.3	Telephone conference with T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M), C. Turner (A&M), N. Grossi (A&M), and local A&M teams re: vendor and payment issues
Hertzberg, Julie	6/25/2025	0.3	Telephone conference with T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M), C. Turner (A&M), N. Grossi (A&M), and local A&M teams re: vendor and payment issues
Hill, Michael	6/25/2025	2.7	Update invoice tracker for USD invoices
Hill, Michael	6/25/2025	1.9	Update invoice tracker for GBP invoices
Hill, Michael	6/25/2025	2.1	Update invoice tracker for BRL invoices
Hill, Michael	6/25/2025	2.6	Update invoice tracker for MXN invoices
Hill, Michael	6/25/2025	2.5	Update invoice tracker for EUR invoices
Liv-Feyman, Alec	6/25/2025	0.7	Prepare invoice tracker updates with latest proforma entries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Liv-Feyman, Alec	6/25/2025	0.6	Update tracker to reflect current invoice approval statuses
Liv-Feyman, Alec	6/25/2025	0.8	Analyze invoice variances against historical billing data trends
Liv-Feyman, Alec	6/25/2025	0.3	Calculate variance between expected and submitted invoice amounts
Shahbain, Abraham	6/25/2025	0.4	Participate in second daily customer update with Marelli, T. Simion (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/25/2025	0.6	Meeting with C. Turner, A. Shahbain, J. Cook (all A&M) and MAR Japan treasury team to discuss payment process and outstanding vendor payments
Shahbain, Abraham	6/25/2025	0.5	Call with Marelli Mexico team to discuss status on open negotiations and assistance needed
Shahbain, Abraham	6/25/2025	0.6	Call with purchasing on ability to track imposed supplier payments
Shahbain, Abraham	6/25/2025	0.9	Call with vendor related to shipment stoppage and next steps
Shahbain, Abraham	6/25/2025	1.1	Call with Japan treasury on budget spend allocation
Shahbain, Abraham	6/25/2025	0.9	Follow-up call with vendor to negotiate trade terms in trade agreement
Shahbain, Abraham	6/25/2025	0.8	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/25/2025	0.8	Call with vendor and Marelli purchasing related to trade terms negotiation
Shahbain, Abraham	6/25/2025	0.7	Respond to emails to company, counsel and vendor team related to trade agreement negotiations
Shahbain, Abraham	6/25/2025	0.6	Meeting with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), and the entire Marelli purchasing team to discuss the revised Pre-Align on vendor Manage process
Shahbain, Abraham	6/25/2025	0.7	Call with Japan treasury and purchasing related to payment allocation by region
Shahbain, Abraham	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/25/2025	0.9	Respond to emails on escalation payments related to vendor shipping stoppages
Shiffman, David	6/25/2025	1.2	Follow up analysis related to FDM / AP reconciliation as requested by Management
Shiffman, David	6/25/2025	1.1	Correspond and related working sessions with A&M vendor and liquidity teams to review reconciliation between accounts payable and prepetition vendor claims
Shiffman, David	6/25/2025	1.0	Calls with Marelli Management, Purchasing, Treasury and A&M to review vendor management update and reconciliation of prepetition relief and accounts payable

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simion, Tony	6/25/2025	0.4	Review and provide comments on new proposed trade agreement with vendor and management
Simion, Tony	6/25/2025	0.4	Participate in second daily customer update with Marelli, T. Simion (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Simion, Tony	6/25/2025	0.3	Telephone conference with T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M), C. Turner (A&M), N. Grossi (A&M), and local A&M teams re: vendor and payment issues
Turner, Cari	6/25/2025	0.6	Meeting with L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), and the entire Marelli purchasing team to discuss the revised Pre-Align on vendor Manage process
Turner, Cari	6/25/2025	0.3	Telephone conference with T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M), C. Turner (A&M), N. Grossi (A&M), and local A&M teams re: vendor and payment issues
Turner, Cari	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/25/2025	0.4	Review and provide comments on updated vendor management team deck
Turner, Cari	6/25/2025	0.6	Meeting with C. Turner, A. Shahbain, J. Cook (all A&M) and MAR Japan treasury team to discuss payment process and outstanding vendor payments
Turner, Cari	6/25/2025	0.6	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	6/25/2025	0.8	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/25/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), Marelli re: RD division
Turner, Cari	6/25/2025	1.2	Participate in various ad hoc vendor discussions to progress vendor negotiations
Turner, Cari	6/25/2025	1.1	Review and provide comments on latest thinking FDM vendor forecast
Turner, Cari	6/25/2025	0.9	Prepare and respond to vendor management update for various advisors
Warren, Joseph	6/25/2025	0.4	Update reconciliation of prepetition amounts owed to certain supplier to account for certain invoices that have already been paid
Warren, Joseph	6/25/2025	0.2	Analyze prepetition amounts owed for certain new vendor management name and provide balances with due dates to K&E team for creation of draft trade agreement
Warren, Joseph	6/25/2025	0.5	Prepare draft trade agreement for certain supplier with payment schedule, analyzing accounts payable to support the payment schedule for when amounts are due
Warren, Joseph	6/25/2025	0.4	Coordinate with Marelli regarding supposed letter that a certain supplier sent regarding their prepetition amounts owed
Warren, Joseph	6/25/2025	0.3	Analyze team roles in the vendor management workstream fork work plan purposes and additional staff augmentation to support the workstream

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/25/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E) regarding supplier trade terms and what customary terms are for the purposes of critical vendor agreements
Warren, Joseph	6/25/2025	1.4	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 6/25
Warren, Joseph	6/25/2025	0.1	Analyze A&M team prepared accounts payable payment file for the forecast payment timing of prepetition amounts owed and past due amounts owed
Warren, Joseph	6/25/2025	0.1	Implement process for A&M team to address multiple versions of the trade agreement log
Warren, Joseph	6/25/2025	0.1	Prepare for and participate in discussion with S. Lieberman (K&E) regarding delegation of authority, a certain supplier's prepetition amount owed reconciliation, email trade agreements for vendors, and each team's vendor logs
Warren, Joseph	6/25/2025	0.1	Provide draft email trade agreement language to A&M team for review
Warren, Joseph	6/25/2025	1.0	Analyze current draft template critical vendor agreement document for concerns and issues, relaying those concerns and issues to K&E team for review
Warren, Joseph	6/25/2025	0.2	Analyze and provide feedback to K&E request relating to A&M summary accounts payable file received Wednesday, 6/25
Warren, Joseph	6/25/2025	0.5	Prepare draft executed critical vendor agreement table output for summary reporting purposes for Marelli staff
Warren, Joseph	6/25/2025	1.0	Prepare for and participate in discussion with certain supplier and Marelli on prepetition amounts and postpetition business terms
Warren, Joseph	6/25/2025	0.9	Analyze latest status developments and plan next steps to resolve nine ongoing vendor management negotiations with individual suppliers
Warren, Joseph	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Weiland, Brad	6/25/2025	0.3	Correspond with R. Kwasteniet (K&E), K&E and A&M teams re: vendor management and payments
Weiland, Brad	6/25/2025	0.4	Review and analyze vendor payment items and vendor management approval process
Weiland, Brad	6/25/2025	0.3	Telephone conference with T. Simion (A&M), B. Weiland (A&M), J. Hertzberg (A&M), C. Turner (A&M), N. Grossi (A&M), and local A&M teams re: vendor and payment issues
Zehetmair, Stefan	6/25/2025	0.4	Participate in second daily customer update with T. Simion (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.3	Call with C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M), L. Campbell (A&M), Marelli re: RD division
Zehetmair, Stefan	6/25/2025	0.2	Participate in Vendor negotiation with, Marelli, N. Caruso (A&M), L. Callerio (A&M), S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.4	Manage of central vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/25/2025	0.6	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.6	Participate in first daily customer update with Marelli, S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio, J. Warren (A&M), L. Campbell (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.6	Participate in Vendor negotiation with Marelli, N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.8	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	1.4	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Zehetmair, Stefan	6/25/2025	1.7	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	2.3	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	2.6	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	2.7	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/25/2025	0.5	Participate in Vendor negotiation with N. Caruso (A&M), L. Campbell (A&M), S. Zehetmair (A&M)
Callerio, Lorenzo	6/26/2025	1.4	Review and update the AP analysis based on different thresholds
Callerio, Lorenzo	6/26/2025	0.9	Prepare for and participate in biweekly discussion with S. Lieberman (K&E), N. Argentieri (K&E), C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), and L. Callerio (A&M) regarding vendor workstream updates
Callerio, Lorenzo	6/26/2025	0.4	Call with Marelli to discuss vendor payment process
Callerio, Lorenzo	6/26/2025	1.6	Prepare a detailed analysis of the prepetition vendor payments to be processed over the upcoming weeks
Callerio, Lorenzo	6/26/2025	1.1	Prepare a preliminary AP payment plan to be discussed with Marelli
Callerio, Lorenzo	6/26/2025	1.1	Participate in Vendor negotiation with, Marelli
Callerio, Lorenzo	6/26/2025	1.1	Draft multiple trade agreement and discuss them with management and the legal counsel
Callerio, Lorenzo	6/26/2025	1.1	Call with Marelli, N. Argenteri (K&E), S. Lieberman (K&E), and a vendor's legal counsels to discuss a vendor agreement
Callerio, Lorenzo	6/26/2025	0.7	Participate in second daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/26/2025	0.7	Draft certain trade agreements as discussed with Marelli management team
Callerio, Lorenzo	6/26/2025	0.7	Correspond with Manage re: upcoming vendor payments
Callerio, Lorenzo	6/26/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/26/2025	0.4	Call with L. Callerio and C. Turner (A&M) re: coming week's vendor payment process
Callerio, Lorenzo	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/26/2025	0.6	Call with Marelli to discuss a vendor agreement
Callerio, Lorenzo	6/26/2025	2.1	Start responding to all the additional vendor requests received overnight from the purchasing team
Callerio, Lorenzo	6/26/2025	0.8	Participate in Vendor negotiation with, Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Campbell, Lyndsay	6/26/2025	0.7	Manage secondary vendor escalation mailbox
Campbell, Lyndsay	6/26/2025	1.7	Share all Vendor Management Files and systems with new team members
Campbell, Lyndsay	6/26/2025	0.3	Create vendor tracker for sharing with Marelli vendor team
Campbell, Lyndsay	6/26/2025	2.9	Update Marelli Customer Tracker based on morning updates
Caruso, Nicholas	6/26/2025	0.7	Participate in second daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and Zehetmair (A&M)
Caruso, Nicholas	6/26/2025	0.7	Finalize execution version of trade agreement and share with parties to sign
Caruso, Nicholas	6/26/2025	0.6	Participate in first daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), and Zehetmair (A&M)
Caruso, Nicholas	6/26/2025	0.9	Prepare for and participate in biweekly discussion with S. Lieberman (K&E), N. Argentieri (K&E), C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), and L. Callerio (A&M) regarding vendor workstream updates
Caruso, Nicholas	6/26/2025	1.1	Revise and share vendor management slide with Marelli management
Caruso, Nicholas	6/26/2025	0.4	Draft trade agreement for specific vendor
Caruso, Nicholas	6/26/2025	0.4	Draft email trade agreement for specific vendor
Caruso, Nicholas	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/26/2025	0.6	Review outstanding AP for specific vendor and perform first step of reconciliation
Caruso, Nicholas	6/26/2025	0.6	Meeting with A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Caruso, Nicholas	6/26/2025	0.5	Meeting with Marelli and vendor team to discuss trade agreement
Caruso, Nicholas	6/26/2025	0.4	Revise trade agreement for certain vendor to reflect counter proposal
Caruso, Nicholas	6/26/2025	0.4	Draft trade agreement for vendor at request of Marelli team
Caruso, Nicholas	6/26/2025	0.2	Discuss with J. Warren and N. Caruso (A&M) regarding potential alternative revisions to the draft critical vendor trade agreement form
Caruso, Nicholas	6/26/2025	0.4	Draft email trade agreement for specific vendor
Caruso, Nicholas	6/26/2025	0.4	Draft trade agreement for specific vendor
Caruso, Nicholas	6/26/2025	0.4	Draft email trade agreement for specific vendor
Caruso, Nicholas	6/26/2025	0.3	Review and revise trade agreement for vendor based on different payment schedule
Caruso, Nicholas	6/26/2025	0.3	Correspond with vendor team regarding reconciliation of invoices and statement of accounts
Caruso, Nicholas	6/26/2025	0.2	Correspond with Marelli purchasing team regarding Update to trade agreement
Caruso, Nicholas	6/26/2025	0.2	Correspond with R. Draude (A&M) and J. Warren (A&M) regarding ownership of certain trade agreement racking file and monitoring of terms adjustments of vendors
Caruso, Nicholas	6/26/2025	0.1	Call with J. Warren and N. Caruso (A&M) regarding clarification on certain supplier name
Cook, Jacob	6/26/2025	0.4	Email correspondence with internal A&M team members re: payment process improvement opportunities
Cook, Jacob	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Cook, Jacob	6/26/2025	0.6	Meeting with A. Shahbain, J. Cook (A&M) and MAR purchasing and treasury functions to discuss operational budget allocations for vendor speed for WE 7/4
Cook, Jacob	6/26/2025	1.3	Consolidate ad-hoc UK payment requests received from EMEA team for FDM coding and distribution to Marelli AP for payment
Cook, Jacob	6/26/2025	1.9	Review and consolidation of additional NAFTA late submission division payment templates for remittance WE 6/27
Cook, Jacob	6/26/2025	1.4	Review of late-submission NAFTA and EMEA payment templates for consideration in one-off payment run by End of Week

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	6/26/2025	1.1	Prepare for and participate in discussion with J. Warren, R. Draude (A&M) and I. Fuetter (A&M) regarding vendor management overview and revamp to trade agreement tracking processes, including key next steps for both
Draude, Richard	6/26/2025	0.4	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M), and R. Draude (A&M) regarding ongoing development of certain trade agreement tracker and terms revision tracker
Draude, Richard	6/26/2025	1.3	Prepare email trade agreement tracker for workstream leads and team awareness
Draude, Richard	6/26/2025	1.7	Working session with I. Fuetter and R. Draude (both A&M) to discuss and align re: trade agreement tracker formatting
Draude, Richard	6/26/2025	1.8	Review vendor communication emails for 6/26 morning hours, update trackers accordingly
Draude, Richard	6/26/2025	2.2	Review vendor communication emails for 6/26 afternoon hours, update trackers accordingly
Draude, Richard	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), I. Fuetter (A&M) and R. Draude (A&M) to resolve questions relating to critical vendor agreement tracking
Fuetter, Isaac	6/26/2025	2.7	Track incoming trade agreement emails and maintained tracker with Update agreement status and documentation
Fuetter, Isaac	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), I. Fuetter (A&M) and R. Draude (A&M) to resolve questions relating to critical vendor agreement tracking
Fuetter, Isaac	6/26/2025	1.1	Prepare for and participate in discussion with J. Warren, R. Draude (A&M) and I. Fuetter (A&M) regarding vendor management overview and revamp to trade agreement tracking processes, including key next steps for both
Fuetter, Isaac	6/26/2025	1.7	Working session with I. Fuetter and R. Draude (both A&M) to discuss and align re: trade agreement tracker formatting
Fuetter, Isaac	6/26/2025	2.6	Update vendor Track model to incorporate dynamic forecasting for future payments and ensured alignment with newly received agreements
Fuetter, Isaac	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren and I. Fuetter (A&M) regarding revisions to trade agreement tracker and incorporation of open accounts payable by vendor
Grossi, Nick	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Hill, Michael	6/26/2025	2.7	Update invoice tracker for EUR invoices
Hill, Michael	6/26/2025	2.3	Update invoice tracker for MXN invoices
Hill, Michael	6/26/2025	2.3	Update invoice tracker for BRL invoices
Hill, Michael	6/26/2025	2.9	Update invoice tracker for USD invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	6/26/2025	0.4	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M), and R. Draude (A&M) regarding ongoing development of certain trade agreement tracker and terms revision tracker
Hill, Michael	6/26/2025	2.1	Update invoice tracker for GBP invoices
Liv-Feyman, Alec	6/26/2025	0.4	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M), and R. Draude (A&M) regarding ongoing development of certain trade agreement tracker and terms revision tracker
Liv-Feyman, Alec	6/26/2025	0.9	Analyze invoice level reconciliation
Liv-Feyman, Alec	6/26/2025	0.8	Prepare variance summary from reviewed proforma invoice detail
Liv-Feyman, Alec	6/26/2025	0.8	Track vendor invoice receipt dates for reporting accuracy
Liv-Feyman, Alec	6/26/2025	0.9	Reconcile invoice tracker to monthly approved billing files
Liv-Feyman, Alec	6/26/2025	1.0	Compare submitted proformas to prior month actuals
Liv-Feyman, Alec	6/26/2025	1.0	Develop invoice tracking template based on current project structure
Liv-Feyman, Alec	6/26/2025	1.0	Validate proforma invoice totals against mapping
Liv-Feyman, Alec	6/26/2025	1.9	Review submitted proformas for mapping updates
Liv-Feyman, Alec	6/26/2025	0.8	Summarize material invoice variances for management report
Postolos, Lucas	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Shahbain, Abraham	6/26/2025	1.6	Respond to emails from company team members on escalation payments related to vendor issues
Shahbain, Abraham	6/26/2025	0.7	Participate in second daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and Zehetmair (A&M)
Shahbain, Abraham	6/26/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/26/2025	0.6	Meeting with A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Shahbain, Abraham	6/26/2025	1.3	Respond to emails to company, counsel and vendor team related to vendor negotiations and trade agreement needs
Shahbain, Abraham	6/26/2025	0.6	Call with Marelli commodity team to catch-up on current process with vendor and open items in negotiation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/26/2025	0.6	Participate in first daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), and Zehetmair (A&M)
Shahbain, Abraham	6/26/2025	0.9	Prepare for and participate in biweekly discussion with S. Lieberman (K&E), N. Argentieri (K&E), C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), and L. Callerio (A&M) regarding vendor workstream updates
Shahbain, Abraham	6/26/2025	0.6	Meeting with A. Shahbain, J. Cook (A&M) and MAR purchasing and treasury functions to discuss operational budget allocations for vendor speed for WE 7/4
Shibata, Gerardo Yukio	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren and G. Shibata (A&M) regarding limitations to the scope of edits Marelli, Buyers can make to critical vendor trade agreements
Shiffman, David	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Simion, Tony	6/26/2025	0.9	Attend daily customer logistics supply meeting to address latest potential run outs
Stegenga, Jeff	6/26/2025	0.6	Correspond with J. Stegenga, C. Turner, and A. Shahbain (A&M) re: vendor Update / payment releases
Turner, Cari	6/26/2025	0.6	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	6/26/2025	1.2	Review and provide comments on vendor related PMO slides
Turner, Cari	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Turner, Cari	6/26/2025	1.8	Review and provide comments on latest draft for FDM vendor forecast
Turner, Cari	6/26/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/26/2025	0.9	Prepare for and participate in biweekly discussion with S. Lieberman (K&E), N. Argentieri (K&E), C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), and L. Callerio (A&M) regarding vendor workstream updates
Turner, Cari	6/26/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/26/2025	0.4	Call with L. Callerio and C. Turner (A&M) re: coming week's vendor payment process
Turner, Cari	6/26/2025	1.1	Prepare and respond to vendor management update for various advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren and G. Shibata (A&M) regarding limitations to the scope of edits Marelli, Buyers can make to critical vendor trade agreements
Warren, Joseph	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), I. Fuetter (A&M) and R. Draude (A&M) to resolve questions relating to critical vendor agreement tracking
Warren, Joseph	6/26/2025	0.2	Discuss with J. Warren and N. Caruso (A&M) regarding potential alternative revisions to the draft critical vendor trade agreement form
Warren, Joseph	6/26/2025	0.2	Prepare for and participate in discussion with J. Warren and I. Fuetter (A&M) regarding revisions to trade agreement tracker and incorporation of open accounts payable by vendor
Warren, Joseph	6/26/2025	0.1	Coordinate with G. Shibata (A&M) regarding Marelli request for A&M participation on logistics supplier critical vendor calls
Warren, Joseph	6/26/2025	0.2	Coordinate with R. Draude (A&M) and N. Caruso (A&M) regarding ownership of certain trade agreement racking file and monitoring of terms adjustments of vendors
Warren, Joseph	6/26/2025	0.1	Coordinate with Marelli regarding certain important supplier prepetition amounts owed and shipping status, as it pertains to potential critical vendor negotiations
Warren, Joseph	6/26/2025	0.1	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding revisions to ongoing vendor management responsibilities
Warren, Joseph	6/26/2025	0.1	Call with J. Warren and N. Caruso (A&M) regarding clarification on certain supplier name
Warren, Joseph	6/26/2025	0.4	Coordinate with S. Lieberman (K&E) regarding potential revisions to the draft email trade agreement as a result of revisions made to the form critical vendor agreement document
Warren, Joseph	6/26/2025	0.1	Coordinate with S. Zehetmair (A&M) regarding priority vendor management issues as of Thursday, 6/26
Warren, Joseph	6/26/2025	0.4	Respond to two specific questions from A&M on-site staff regarding Marelli, Buyers revisions allowed to draft trade agreements and concerns of manipulation in invoices to be approved for cash in advance payments
Warren, Joseph	6/26/2025	1.5	Analyze status of and next steps for nine ongoing vendor management negotiations
Warren, Joseph	6/26/2025	1.1	Prepare for and participate in discussion with J. Warren, R. Draude (A&M) and I. Fuetter (A&M) regarding vendor management overview and revamp to trade agreement tracking processes, including key next steps for both
Warren, Joseph	6/26/2025	0.9	Prepare for and participate in biweekly discussion with S. Lieberman (K&E), N. Argentieri (K&E), C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), and L. Callerio (A&M) regarding vendor workstream updates
Warren, Joseph	6/26/2025	0.8	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 6/26
Warren, Joseph	6/26/2025	0.6	Prepare list of vendor log updates for A&M staff to process covering 23 vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/26/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/26/2025	0.3	Prepare update for A&M team regarding onboarding of new A&M vendor management staff and their responsibilities
Warren, Joseph	6/26/2025	0.6	Analyze critical vendor agreement and prepare list of seven key criteria that dictate the terms of the agreement, for discussion with A&M and K&E vendor management teams
Warren, Joseph	6/26/2025	0.2	Prepare summary recap email for K&E and A&M vendor management teams as a result of prior discussion with S. Lieberman (K&E) relating to draft critical vendor agreement edits for individual critical vendor agreements
Warren, Joseph	6/26/2025	0.4	Prepare for and participate in discussion with J. Warren (A&M), M. Hill (A&M), A. Liv-Feyman (A&M), and R. Draude (A&M) regarding ongoing development of certain trade agreement tracker and terms revision tracker
Warren, Joseph	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Warren, Joseph	6/26/2025	0.4	Analyze and respond to K&E request for information on a certain supplier's legal entities and prepetition amounts owed for each entity
Warren, Joseph	6/26/2025	0.3	Prepare guidance for A&M staff relating to documenting email trade agreements and revisions made to the draft trade agreement document as it relates to tracking both
Warren, Joseph	6/26/2025	0.3	Analyze trade agreement log as compared to draft trade agreement table output, preparing feedback to provide to A&M staff
Warren, Joseph	6/26/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E) regarding allowable revisions to draft critical vendor template by A&M and Marelli staff without K&E review
Warren, Joseph	6/26/2025	0.3	Analyze K&E response regarding critical vendor draft agreement open issues and prepare response on the same
Warren, Joseph	6/26/2025	0.2	Update trade agreement table output for latest executed agreements and reordering by date and amount
Warren, Joseph	6/26/2025	0.6	Meeting with A. Shahbain (A&M), J. Warren (A&M) and N. Caruso (A&M) re: vendors workstream Align
Webber, Dan	6/26/2025	0.2	Review correspondences with Marelli Management regarding identifying approach to flag cash transactions in counterparty sub-ledger data
Webber, Dan	6/26/2025	0.4	Meeting with J. Cook, C. Turner, J. Warren, D. Webber, L. Postolos, D. Shiffman, and N. Grossi (A&M) to discuss FDM relief-related payments made from 6/11 to 6/20 for DIP variance reporting requirements
Weiland, Brad	6/26/2025	0.2	Correspond with M. Dvorak (A&M) re: vendor management process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/26/2025	2.1	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	2.6	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	1.9	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.8	Participate in Vendor negotiation with, Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.7	Participate in second daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.7	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.6	Participate in first daily customer update with Marelli, A. Shahbain (A&M), N. Caruso (A&M), and Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.6	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.6	Participate on second vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/26/2025	0.1	Prepare for and participate in discussion with J. Warren and S. Zehetmair (A&M) regarding revisions to ongoing vendor management responsibilities
Zehetmair, Stefan	6/26/2025	0.7	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/26/2025	2.8	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Callerio, Lorenzo	6/27/2025	0.6	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/27/2025	2.6	Review and respond to all the request received today from multiple vendors
Callerio, Lorenzo	6/27/2025	2.2	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Callerio, Lorenzo	6/27/2025	1.2	Call with Marelli and a vendor to provide an update on ch11 proceeding and discuss prepetition amount
Callerio, Lorenzo	6/27/2025	1.1	Review and update the latest AP analysis schedule
Callerio, Lorenzo	6/27/2025	0.9	Review certain additional vendor contracts and communications received from management
Callerio, Lorenzo	6/27/2025	0.4	Pre-Align on vendor Manage pre-Align with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/27/2025	1.1	Call with Marelli and a vendor's legal counsel to discuss a potential trade agreement
Campbell, Lyndsay	6/27/2025	0.3	Create vendor tracker for sharing with Marelli vendor team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Campbell, Lyndsay	6/27/2025	0.4	Share all Vendor Management Files and systems with new team members
Campbell, Lyndsay	6/27/2025	1.3	Manage secondary vendor escalation mailbox
Caruso, Nicholas	6/27/2025	0.3	Prepare email trade agreement draft to share with specific vendor
Caruso, Nicholas	6/27/2025	0.2	Correspond with Marelli regarding draft email trade agreement and payment method
Caruso, Nicholas	6/27/2025	0.3	Correspond with A&M team regarding credit insurance providers to vendors
Caruso, Nicholas	6/27/2025	0.5	Participate on the second daily vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/27/2025	0.4	Correspond with vendor team regarding execution of trade agreement
Caruso, Nicholas	6/27/2025	0.4	Correspond with Marelli purchasing team and vendor related to draft trade agreement
Caruso, Nicholas	6/27/2025	0.4	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding certain ongoing trade vendor negotiation for continuance if post petition services
Caruso, Nicholas	6/27/2025	0.6	Prepare for and participate in discussion with Marelli regarding certain ongoing trade vendor negotiation for continuance of post petition services
Caruso, Nicholas	6/27/2025	0.3	Prepare email trade agreement draft to share with specific vendor
Caruso, Nicholas	6/27/2025	0.6	Prepare trade agreement for Marelli team to assist in vendor negotiations
Caruso, Nicholas	6/27/2025	0.2	Prepare email trade agreement draft to share with specific vendor
Caruso, Nicholas	6/27/2025	0.2	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding vendor management process and certain open vendor issues
Caruso, Nicholas	6/27/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E), E. Swagger (K&E), N. Adzima (K&E), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), C. Turner (A&M) regarding approach to critical vendor negotiations under the RSA
Caruso, Nicholas	6/27/2025	0.1	Correspond with C. Turner related to payment of trade agreement settlement
Caruso, Nicholas	6/27/2025	0.3	Correspond with K&E team regarding status of certain trade agreement language changes
Caruso, Nicholas	6/27/2025	0.3	Review latest vendor escalation tracker and provide commentary
Caruso, Nicholas	6/27/2025	0.3	Review current outstanding AP for specific vendor prior to engaging in negotiations
Caruso, Nicholas	6/27/2025	0.6	Review statement of accounts provided by vendor and compare to Marelli accounts payable

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/27/2025	0.7	Reconcile vendor statement of accounts to Marelli's books and records
Caruso, Nicholas	6/27/2025	1.1	Review latest trade agreement tracker and provide commentary
Caruso, Nicholas	6/27/2025	2.3	Revise vendor management dashboard slides and provide to Marelli team
Caruso, Nicholas	6/27/2025	0.3	Correspond with Marelli purchasing team about reconciliation requirements and what is possible to be entered into a trade agreement
Caruso, Nicholas	6/27/2025	0.6	Prepare draft trade agreement to be shared with specific vendor
Caruso, Nicholas	6/27/2025	0.3	Review current outstanding AP for specific vendor to support trade agreement negotiations
Cook, Jacob	6/27/2025	1.9	Compare weekly payment actuals and analyze variance
Cook, Jacob	6/27/2025	1.9	Update to weekly payment actuals consolidation process for comparison Analyze
Cook, Jacob	6/27/2025	2.2	Process improvement work for weekly payment process in advance of payment template distribution for WE 7/4
Draude, Richard	6/27/2025	0.8	Update cash in advance file to reflect executed trade agreements
Draude, Richard	6/27/2025	2.6	Review vendor communication emails for 6/27 afternoon hours
Draude, Richard	6/27/2025	1.9	Review vendor communication emails for 6/27 morning hours, update trackers accordingly
Draude, Richard	6/27/2025	0.9	Review vendor log file received from S. Zehetmair, adjust trackers accordingly
Draude, Richard	6/27/2025	1.1	Working session with I. Fuetter and R. Draude (both A&M) re: updates to vendor management tracking files
Fuetter, Isaac	6/27/2025	2.7	Track incoming trade agreement emails and maintained tracker with Update agreement status and documentation
Fuetter, Isaac	6/27/2025	1.1	Working session with I. Fuetter and R. Draude (both A&M) re: updates to vendor management tracking files
Fuetter, Isaac	6/27/2025	2.9	Review trade agreement communications, Update agreement terms and tracker entries, and cataloged all sent and received agreements
Hill, Michael	6/27/2025	2.4	Update invoice tracker for EUR invoices
Hill, Michael	6/27/2025	1.6	Update invoice tracker for GBP invoices
Hill, Michael	6/27/2025	2.1	Coordinate handling of clients who come to a transaction agreement with Cash in Advance treatment
Hill, Michael	6/27/2025	2.1	Update invoice tracker for BRL invoices
Hill, Michael	6/27/2025	2.2	Update invoice tracker for MXN invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	6/27/2025	2.6	Update invoice tracker for USD invoices
Liv-Feyman, Alec	6/27/2025	1.2	Update vendor invoice descriptions with agreed contract terms
Liv-Feyman, Alec	6/27/2025	1.1	Review analysis for missing unmapped vendors
Liv-Feyman, Alec	6/27/2025	0.7	Calculate monthly vendor billing totals by cost category
Liv-Feyman, Alec	6/27/2025	0.1	Summarize top variances between proforma and actual spend
Liv-Feyman, Alec	6/27/2025	1.0	Develop analysis to flag invoice inconsistencies
Liv-Feyman, Alec	6/27/2025	1.0	Consolidate vendor mapping variance
Liv-Feyman, Alec	6/27/2025	0.9	Update proforma tracker with itemized line descriptions
Liv-Feyman, Alec	6/27/2025	0.9	Prepare monthly invoice summary vendor
Liv-Feyman, Alec	6/27/2025	0.9	Calculate invoice totals by vendor for spend report
Liv-Feyman, Alec	6/27/2025	0.8	Update master tracker with latest vendor invoice data
Liv-Feyman, Alec	6/27/2025	0.8	Reconcile forecasted accruals to received proforma invoices
Liv-Feyman, Alec	6/27/2025	0.8	Analyze invoice grouping for consolidated mapping
Liv-Feyman, Alec	6/27/2025	0.7	Track recurring invoice discrepancies for escalation documentation
Shahbain, Abraham	6/27/2025	0.9	Respond to emails from company, counsel and vendors related to vendor negotiations and trade agreement needs
Shahbain, Abraham	6/27/2025	0.9	Participate on call with vendor, K&E, and company related trade agreement negotiations and next steps
Shahbain, Abraham	6/27/2025	0.8	Participate on call with vendor threatening to stop shipping and to finalize trade agreement negotiation
Shahbain, Abraham	6/27/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/27/2025	0.7	Call with Marelli Mexico team related to open trade agreement negotiation
Shahbain, Abraham	6/27/2025	0.8	Participate on call with Marelli commodity purchasing group to discuss trade agreement statuses and next steps
Shahbain, Abraham	6/27/2025	0.6	Participate on call with Marelli management to provide update on vendor management process
Shahbain, Abraham	6/27/2025	0.5	Participate on call with K&E and A&M vendor team to discuss open items related to trade agreements and open items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/27/2025	0.4	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding vendor management workstream update and China cash in advance payment issues
Shahbain, Abraham	6/27/2025	0.4	Prepare for and participate in discussion with A. Shahbain (A&M) regarding vendor management workstream update and China cash in advance payment issues
Shahbain, Abraham	6/27/2025	0.3	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding development of reporting materials relating to the vendor management workstream for Marelli management
Shahbain, Abraham	6/27/2025	0.2	Prepare for and participate in discussion with A. Shahbain (A&M) regarding additional revisions to process to draft vendor management process presentation materials for Marelli management
Shahbain, Abraham	6/27/2025	0.2	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding additional revisions to process to draft vendor management process presentation materials for Marelli management
Shahbain, Abraham	6/27/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E), E. Swagger (K&E), N. Adzima (K&E), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), C. Turner (A&M) regarding approach to critical vendor negotiations under the RSA
Shahbain, Abraham	6/27/2025	0.6	Review vendor reconciliation received from Marelli accounts payable related to vendors
Shiffman, David	6/27/2025	0.5	Call with Management and A&M vendor team to review latest vendor management initiatives and projected FDM relief
Simion, Tony	6/27/2025	0.6	Attend daily vendor management team meeting with Management discussing recent supplier concerns
Simion, Tony	6/27/2025	0.6	Meeting with Manage to discuss DIP budget, allocation of disbursements, and past due accounts payable
Simion, Tony	6/27/2025	0.6	Review and compare versus prior versus latest tracker on trade agreements
Simion, Tony	6/27/2025	0.4	Review and provide comments on daily vendor management presentation for management
Turner, Cari	6/27/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/27/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	6/27/2025	0.6	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	6/27/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E), E. Swagger (K&E), N. Adzima (K&E), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), C. Turner (A&M) regarding approach to critical vendor negotiations under the RSA
Turner, Cari	6/27/2025	0.6	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/27/2025	1.4	Prepare and respond to vendor management update for various advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/27/2025	0.2	Analyze response from Marelli regarding status of vendor trade agreement approaching execution and provide feedback on adjustments the supplier added to the agreement
Warren, Joseph	6/27/2025	0.3	Prepare for and participate in post-supplier call regroup discussion with Marelli
Warren, Joseph	6/27/2025	0.3	Coordinate with R. Olivett (K&E) regarding changing terms in a certain trade vendor agreement
Warren, Joseph	6/27/2025	0.3	Analyze A&M team feedback on detailed summary on vendor management workstream status and challenges for Marelli, processing changes suggested
Warren, Joseph	6/27/2025	0.2	Further investigate situation involving prepetition payments made to a certain supplier that is in critical vendor negotiations
Warren, Joseph	6/27/2025	0.2	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding vendor management process and certain open vendor issues
Warren, Joseph	6/27/2025	0.2	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding additional revisions to process to draft vendor management process presentation materials for Marelli management
Warren, Joseph	6/27/2025	0.2	Coordinate with Marelli and K&E regarding supplier view of their prepetition amounts owed versus what accounts payable says as of June 6
Warren, Joseph	6/27/2025	0.2	Analyze team updates on specific vendors from morning escalation call
Warren, Joseph	6/27/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E), E. Swagger (K&E), N. Adzima (K&E), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), C. Turner (A&M) regarding approach to critical vendor negotiations under the RSA
Warren, Joseph	6/27/2025	0.1	Revise Marelli Agreements email mailbox to align with latest vendor management process flow planning
Warren, Joseph	6/27/2025	0.1	Prepare for and participate in discussion with R. Olivett (K&E) regarding certain ongoing critical vendor negotiation situation and next steps
Warren, Joseph	6/27/2025	0.1	Coordinate with Marelli regarding upcoming vendor negotiation calls
Warren, Joseph	6/27/2025	0.1	Coordinate with G. Shibata (A&M) and S. Pacheco (A&M) regarding potential payments made to a certain supplier as critical vendor negotiations were ongoing
Warren, Joseph	6/27/2025	0.2	Coordinate further with S. Lieberman (K&E) regarding ongoing situation and open items relating to a certain vendor negotiation
Warren, Joseph	6/27/2025	0.3	Provide guidance to A&M team regarding one year prepayment request from vendor
Warren, Joseph	6/27/2025	0.3	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding development of reporting materials relating to the vendor management workstream for Marelli management
Warren, Joseph	6/27/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E) regarding certain ongoing vendor management issue, including reconciliation of amounts owed and related vendor agreement terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/27/2025	0.3	Revise detailed summary on vendor management workstream status and challenges for Marelli
Warren, Joseph	6/27/2025	0.4	Analyze and respond to Marelli regarding ongoing vendor negotiation and reconciliation
Warren, Joseph	6/27/2025	0.4	Analyze certain draft trade agreement and supporting accounts payable data, providing update to K&E team on the same
Warren, Joseph	6/27/2025	0.7	Prepare for and participate in discussion with certain supplier and Marelli regarding the supplier's prepetition amounts owed and ongoing post petition services
Warren, Joseph	6/27/2025	0.6	Prepare detailed summary on vendor management workstream status and challenges for Marelli
Warren, Joseph	6/27/2025	0.5	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, 6/27
Warren, Joseph	6/27/2025	0.4	Prepare for and participate in discussion with J. Warren and A. Shahbain (A&M) regarding vendor management workstream update and China cash in advance payment issues
Warren, Joseph	6/27/2025	0.4	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding certain ongoing trade vendor negotiation for continuance if post petition services
Weiland, Brad	6/27/2025	0.3	Correspond with Marelli vendor management team, C. Turner (A&M), M. Dvorak (A&M), A. Shahbain (A&M), N. Caruso (A&M) re: vendor payment items
Weiland, Brad	6/27/2025	0.4	Prepare materials re: open vendor management items
Zehetmair, Stefan	6/27/2025	1.9	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	0.8	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	1.1	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/27/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and N. Caruso (A&M), C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	1.8	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	2.3	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	2.7	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Zehetmair, Stefan	6/27/2025	0.4	Pre-Align on vendor Manage pre-Align with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/27/2025	0.6	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/28/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss vendor payment model
Callerio, Lorenzo	6/28/2025	2.1	Start review and provide comments to the payment schedule file prepared by I. Fuetter (A&M)
Callerio, Lorenzo	6/28/2025	1.6	Review the AP analysis to exclude certain factoring and contractor / wages - related items
Callerio, Lorenzo	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Callerio, Lorenzo	6/28/2025	0.6	Participate on a call with Marelli and S. Lieberman (K&E) re: certain vendors prepetition obligations
Callerio, Lorenzo	6/28/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso, and J. Warren (A&M to discuss vendor meetings and next steps
Callerio, Lorenzo	6/28/2025	0.3	Call S. Lieberman (K&E) re: vendors contractual obligations
Callerio, Lorenzo	6/28/2025	0.2	Call with J. Warren and L. Callerio (A&M) to discuss revisions to AP support file for vendor disbursement analysis in DIP forecast
Caruso, Nicholas	6/28/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss vendor payment model
Caruso, Nicholas	6/28/2025	0.3	Call with J. Warren and N. Caruso (A&M) to discuss details relating to refreshed accounts payable aging consolidation process
Caruso, Nicholas	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Caruso, Nicholas	6/28/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso, and J. Warren (A&M to discuss vendor meetings and next steps
Cook, Jacob	6/28/2025	1.4	Continue process improvement work related to weekly payment processes for Marelli division teams
Cook, Jacob	6/28/2025	0.7	Update to consolidation tools for payment requests re: comparison against trade agreement negotiations
Draude, Richard	6/28/2025	0.7	Discuss with I. Fuetter and R. Draude (both A&M) re: vendor tracking Update
Fuetter, Isaac	6/28/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss vendor payment model
Fuetter, Isaac	6/28/2025	0.7	Discuss with I. Fuetter and R. Draude (both A&M) re: vendor tracking Update
Fuetter, Isaac	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Hill, Michael	6/28/2025	1.2	Update invoice tracker for tracking
Liv-Feyman, Alec	6/28/2025	0.3	Develop dashboard summary of invoice tracker status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Liv-Feyman, Alec	6/28/2025	0.8	Review invoice support files for documentation support
Shahbain, Abraham	6/28/2025	0.1	Call with J. Warren and A. Shahbain (A&M) to discuss details relating to certain ongoing vendor negotiation situation
Shahbain, Abraham	6/28/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso, and J. Warren (A&M to discuss vendor meetings and next steps
Shahbain, Abraham	6/28/2025	0.4	Respond to emails related to vendor escalations and planning next steps
Shahbain, Abraham	6/28/2025	0.4	Call with counsel related to vendor escalation
Shahbain, Abraham	6/28/2025	0.3	Draft email to counsel and local Japan counsel on vendor payments
Shahbain, Abraham	6/28/2025	0.3	Call with A. Shahbain and C. Turner (A&M) to discuss vendor relief forecasting analysis
Shahbain, Abraham	6/28/2025	0.2	Call with C. Turner and A. Shahbain (A&M) to discuss shipping vendor reconciliation
Shahbain, Abraham	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Shahbain, Abraham	6/28/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss vendor payment model
Simion, Tony	6/28/2025	0.7	Discuss regarding shipment issue over weekend activities
Turner, Cari	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Turner, Cari	6/28/2025	0.2	Call . Turner and A. Shahbain (A&M) to discuss shipping vendor reconciliation
Turner, Cari	6/28/2025	0.7	Review and provide comments on latest draft for FDM vendor forecast
Turner, Cari	6/28/2025	0.3	Call with A. Shahbain and C. Turner (A&M) to discuss vendor relief forecasting analysis
Warren, Joseph	6/28/2025	0.1	Coordinate with K&E regarding next steps for certain critical vendor negotiation, including moving the reconciliation of their prepetition amounts owed to top priority
Warren, Joseph	6/28/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss vendor payment model
Warren, Joseph	6/28/2025	0.8	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and I. Fuetter (A&M) to discuss forecasting vendor trade agreement payments
Warren, Joseph	6/28/2025	0.1	Prepare update for A&M team relating to status of critical vendor negotiations and consequent post petition services for certain supplier
Warren, Joseph	6/28/2025	0.2	Respond to certain supplier regarding ongoing vendor negotiations, involving K&E legal team in the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/28/2025	0.2	Call with J. Warren and L. Callerio (A&M) to discuss revisions to AP support file for vendor disbursement analysis in DIP forecast
Warren, Joseph	6/28/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), N. Caruso, and J. Warren (A&M to discuss vendor meetings and next steps
Warren, Joseph	6/28/2025	0.3	Call with J. Warren and N. Caruso (A&M) to discuss details relating to refreshed accounts payable aging consolidation process
Warren, Joseph	6/28/2025	0.1	Call with J. Warren and A. Shahbain (A&M) to discuss details relating to certain ongoing vendor negotiation situation
Warren, Joseph	6/28/2025	0.3	Further analyze and coordinate with Marelli, A&M, and K&E teams relating to critical vendor negotiations with certain supplier to secure ongoing post petition services
Warren, Joseph	6/28/2025	0.3	Call with S. Lieberman (K&E) regarding next steps relating to two priority vendor management issues that risk business disruption
Weiland, Brad	6/28/2025	0.5	Review Japan vendor management materials
Zehetmair, Stefan	6/28/2025	2.9	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Zehetmair, Stefan	6/28/2025	1.3	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/28/2025	2.8	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	6/28/2025	2.9	Update Vendor Management Tracker for late inbounds Friday night and early Saturday call S. Zehetmair (A&M)
Callerio, Lorenzo	6/29/2025	2.1	Provide additional comments to the FDM payments model
Callerio, Lorenzo	6/29/2025	1.1	Call with A. Shahbain (A&M), L. Callerio (A&M), and J. Warren (A&M) to discuss revised debtor in possession financing payment forecast relating to first day motion relief
Callerio, Lorenzo	6/29/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss requests received from Marelli management relating to dashboard reporting on vendor management workstream
Callerio, Lorenzo	6/29/2025	0.4	Draft some revised trade agreements as requested by the company
Caruso, Nicholas	6/29/2025	0.1	Discuss with J. Warren and N. Caruso (A&M) regarding supplier terms and when ownership of goods is taken and invoice terms come into play
Caruso, Nicholas	6/29/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss requests received from Marelli management relating to dashboard reporting on vendor management workstream
Caruso, Nicholas	6/29/2025	0.4	Review latest trade agreement tracker and provide commentary
Cook, Jacob	6/29/2025	0.9	Email correspondence with Marelli Global accounting team re: payment data requests for WE 6/27
Draude, Richard	6/29/2025	2.9	Update AP payments schedule outputs for comments from workstream leads

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	6/29/2025	0.3	Call with J. Warren (A&M), I. Fuetter (A&M), R. Draude (A&M) regarding priority updates to process to the trade agreement and email trade agreement trackers
Draude, Richard	6/29/2025	0.4	Call with J. Warren (A&M) and R. Draude (A&M) regarding email trade agreement tracking and related questions
Draude, Richard	6/29/2025	1.2	Update AP payments schedule file for comments from J. Warren
Fuetter, Isaac	6/29/2025	0.3	Call with J. Warren (A&M), I. Fuetter (A&M), R. Draude (A&M) regarding priority updates to process to the trade agreement and email trade agreement trackers
Hill, Michael	6/29/2025	2.1	Update invoice tracker for USD invoices
Hill, Michael	6/29/2025	1.9	Update invoice tracker for EUR invoices
Hill, Michael	6/29/2025	1.6	Update invoice tracker for MXN invoices
Hill, Michael	6/29/2025	1.6	Update invoice tracker for BRL invoices
Hill, Michael	6/29/2025	1.2	Update invoice tracker for GBP invoices
Liv-Feyman, Alec	6/29/2025	0.7	Reconcile updated tracker with vendor payment confirmation lists
Liv-Feyman, Alec	6/29/2025	0.6	Summarize monthly invoice trends for reporting detail
Liv-Feyman, Alec	6/29/2025	0.8	Track vendor invoice status through review and approval stages
Shahbain, Abraham	6/29/2025	0.2	Distribute payment tracking to purchasing team
Shahbain, Abraham	6/29/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss requests received from Marelli management relating to dashboard reporting on vendor management workstream
Shahbain, Abraham	6/29/2025	0.7	Respond to questions from company regarding to payment tracking
Shahbain, Abraham	6/29/2025	1.1	Call with A. Shahbain (A&M), L. Callerio (A&M), and J. Warren (A&M) to discuss revised debtor in possession financing payment forecast relating to first day motion relief
Turner, Cari	6/29/2025	0.6	Review and provide comments on restructuring update materials
Turner, Cari	6/29/2025	0.9	Review and provide comments on latest draft for FDM vendor forecast
Warren, Joseph	6/29/2025	0.1	Follow up with certain supplier regarding their prepetition amounts owed and involvement of legal counsel in the trade vendor negotiations
Warren, Joseph	6/29/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of week ended, 6/27

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/29/2025	0.1	Analyze K&E draft critical vendor agreement terms for certain supplier and provide feedback on the same
Warren, Joseph	6/29/2025	0.1	Analyze latest status on certain ongoing vendor negotiation and opine on concerns with trade terms in the agreement as written
Warren, Joseph	6/29/2025	0.2	Prepare external call and negotiation log overview for Monday, 6/29
Warren, Joseph	6/29/2025	0.1	Discuss with J. Warren and N. Caruso (A&M) regarding supplier terms and when ownership of goods is taken and invoice terms come into play
Warren, Joseph	6/29/2025	0.2	Update vendor log for latest progress and next steps for three priority critical vendor negotiation situations
Warren, Joseph	6/29/2025	0.1	Prepare approach for resolving ongoing issue with certain trade vendor agreements sourced from particular Marelli purchasing divisions
Warren, Joseph	6/29/2025	0.1	Provide update to A&M vendor management team regarding status of trade agreement trackers and potential lost data
Warren, Joseph	6/29/2025	0.1	Analyze Marelli leadership email request for additional vendor management workstream reporting
Warren, Joseph	6/29/2025	0.2	Provide information to K&E team relating to prepetition amounts owed, their due dates, and suggested critical vendor agreement terms for certain supplier
Warren, Joseph	6/29/2025	0.1	Update latest workplan and responsibilities relating to the vendor management workstream
Warren, Joseph	6/29/2025	0.3	Call with J. Warren (A&M), I. Fuetter (A&M), R. Draude (A&M) regarding priority updates to process to the trade agreement and email trade agreement trackers
Warren, Joseph	6/29/2025	0.4	Analyze status of and push forward three critical vendor trade negotiations through correspondence with Marelli staff
Warren, Joseph	6/29/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss requests received from Marelli management relating to dashboard reporting on vendor management workstream
Warren, Joseph	6/29/2025	0.4	Call with J. Warren (A&M) and R. Draude (A&M) regarding email trade agreement tracking and related questions
Warren, Joseph	6/29/2025	0.6	Analyze accounts payable prepetition amount outstanding for certain ongoing vendor negotiation situation and update A&M team on the same
Warren, Joseph	6/29/2025	1.1	Call with A. Shahbain (A&M), L. Callerio (A&M), and J. Warren (A&M) to discuss revised debtor in possession financing payment forecast relating to first day motion relief
Warren, Joseph	6/29/2025	0.2	Provide feedback to A&M team regarding trade agreement tracking files' consistency and accuracy
Zehetmair, Stefan	6/29/2025	1.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/29/2025	2.3	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	6/29/2025	2.7	Update Vendor Management Tracker for late inbounds Friday night and early Saturday call S. Zehetmair (A&M)
Zehetmair, Stefan	6/29/2025	2.9	Map of vendor tracker inbounds and Company AP list for AP reconciliation/Align
Callerio, Lorenzo	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Callerio, Lorenzo	6/30/2025	1.2	Draft multiple trade agreements to be discussed with the vendor management team
Callerio, Lorenzo	6/30/2025	0.3	Participate in Prepare of Vendor negotiation with, Marelli, L. Callerio (A&M), S. Zehetmair (A&M)
Callerio, Lorenzo	6/30/2025	2.6	Review and respond to all the additional requests received today from the different vendors and vendors' legal counsels
Callerio, Lorenzo	6/30/2025	0.3	Meeting with Marelli to discuss certain vendors' prepetition amounts
Callerio, Lorenzo	6/30/2025	1.1	Correspond with Manage and K&E re: draft trade agreements and updated payment plans
Callerio, Lorenzo	6/30/2025	0.3	Call .with Marelli to discuss one vendor's prepetition amounts
Callerio, Lorenzo	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Callerio, Lorenzo	6/30/2025	0.4	Meeting with Marelli and a Pre-Align on vendor Manage to discuss certain outstanding deliveries
Callerio, Lorenzo	6/30/2025	0.6	Align call with Marelli to discuss certain prepetition open amounts
Callerio, Lorenzo	6/30/2025	0.6	Call with Marelli to review certain prepetition invoices received from a vendor
Callerio, Lorenzo	6/30/2025	0.6	Meeting with Marelli, J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss email trade agreements
Callerio, Lorenzo	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/30/2025	0.6	Participate on the first daily escalation call with customer and Marelli and A. Shahbain (A&M); L. Callerio; N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	6/30/2025	0.7	Participate in a call with Marelli, N. Argenteri (K&E), S. Leiberman (K&E) and a vendor's legal counsel and management to discuss prepetition outstanding amounts
Callerio, Lorenzo	6/30/2025	0.7	Participate in a meeting with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management dashboard
Callerio, Lorenzo	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	6/30/2025	0.8	Participate in a call with Marelli, S. Lieberman (K&E) and a vendor's legal counsel to discuss prepetition outstanding amounts
Caruso, Nicholas	6/30/2025	1.1	Finalize vendor management dashboard slides
Caruso, Nicholas	6/30/2025	0.6	Meeting with Marelli, J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss email trade agreements
Caruso, Nicholas	6/30/2025	0.6	Call with Marelli and N. Caruso (A&M) regarding vendor management workstream overview, status, and dashboard reporting requests from MAR management
Caruso, Nicholas	6/30/2025	0.6	Participate on the first daily escalation call with customer and Marelli and A. Shahbain (A&M); L. Callerio; N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/30/2025	0.7	Participate in a meeting with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management dashboard
Caruso, Nicholas	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/30/2025	1.0	Call with Marelli personnel and vendor regarding trade agreement discussion
Caruso, Nicholas	6/30/2025	1.6	Prepare vendor management dashboard presentation at request of Marelli purchasing team to outline latest status of vendor negotiations and next steps
Caruso, Nicholas	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	6/30/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) to review vendor management dashboards slide updates and open items
Caruso, Nicholas	6/30/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E) J. Warren and N. Caruso (A&M) regarding critical vendor agreements and edits that Marelli staff is incorporating without review to those agreements
Caruso, Nicholas	6/30/2025	0.5	Prepare for and participate in discussion regarding vendor management process and reconciliations with Marelli, J. Warren (A&M), A. Shahbain (A&M) and N. Caruso (A&M)
Caruso, Nicholas	6/30/2025	0.4	Review trade agreement proposal from supplier and reach out to Marelli purchasing team regarding the same
Caruso, Nicholas	6/30/2025	0.4	Review booked invoices for supplier pertaining to prepetition amounts and coverage under vendor motion
Caruso, Nicholas	6/30/2025	0.4	Prepare for and participate in discussion regarding trade agreements with Marelli and N. Caruso (A&M)
Caruso, Nicholas	6/30/2025	0.5	Call with Marelli and supplier relating to prepetition amounts
Caruso, Nicholas	6/30/2025	0.4	Call with Marelli regarding supplier demands

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Caruso, Nicholas	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Caruso, Nicholas	6/30/2025	0.3	Review trade agreement proposal from supplier and reach out to Marelli purchasing team regarding the same
Caruso, Nicholas	6/30/2025	0.1	Correspond with supplier relating to Company AP amount
Caruso, Nicholas	6/30/2025	0.3	Discuss with J. Warren (A&M), A. Shahbain (A&M) and N. Caruso (A&M) regarding latest draft of Pre-Align on vendor Manage workstream presentation update for Marelli Manage
Caruso, Nicholas	6/30/2025	0.1	Correspond with supplier relating to Company AP amount
Caruso, Nicholas	6/30/2025	0.2	Discuss with J. Warren and N. Caruso (A&M) regarding latest draft of Pre-Align on vendor Manage workstream presentation update for Marelli Manage
Caruso, Nicholas	6/30/2025	0.2	Correspond with A. Shahbain (A&M), N. Caruso (A&M), and R. Draude (A&M) regarding quality of certain trade agreements received from Marelli staff and next steps to resolve
Caruso, Nicholas	6/30/2025	0.1	Correspond with S. Lieberman (K&E) regarding supplier trade agreement
Caruso, Nicholas	6/30/2025	0.1	Correspond with Marelli regarding supplier trade agreement
Caruso, Nicholas	6/30/2025	0.3	Prepare invoice list for supplier relating to Company AP amount in trade agreement
Cook, Jacob	6/30/2025	0.7	Consolidate weekly actual payments for WE 6/27 re: Japan
Cook, Jacob	6/30/2025	0.6	Review of post-filing vendor payments with accelerated terms for consideration in weekly payment run
Cook, Jacob	6/30/2025	1.4	Review of FDM coding applied in Marelli accounting systems for actual payments made WE 6/27
Cook, Jacob	6/30/2025	1.2	Review of outstanding pre-filing AP reported by company as of 6/30 for payment consideration re: NAFTA
Cook, Jacob	6/30/2025	1.2	Consolidate weekly actual payments for WE 6/27 re: other European entities
Cook, Jacob	6/30/2025	1.1	Review of outstanding pre-filing AP reported by company as of 6/30 for payment consideration re: EMEA
Cook, Jacob	6/30/2025	0.8	Consolidate weekly actual payments for WE 6/27 re: EMEA
Cook, Jacob	6/30/2025	0.7	Consolidate weekly actual payments for WE 6/27 re: NAFTA
Cook, Jacob	6/30/2025	0.9	Consolidate weekly actual payments for WE 6/27 re: China
Draude, Richard	6/30/2025	1.8	Revise FDM analysis discussion materials for comments from C. Turner

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	6/30/2025	2.2	Review vendor communication emails for 6/30 morning hours, update trackers accordingly
Draude, Richard	6/30/2025	2.3	Update FDM analysis file for comments from workstream leads
Draude, Richard	6/30/2025	2.4	Review vendor communication emails for 6/30 afternoon hours, update trackers accordingly
Draude, Richard	6/30/2025	0.2	Create overdue AP analysis for J. Warren
Draude, Richard	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Draude, Richard	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Draude, Richard	6/30/2025	1.2	Update overdue AP analysis for comments from workstream leads
Fuetter, Isaac	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Fuetter, Isaac	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Fuetter, Isaac	6/30/2025	2.9	Track incoming trade agreement emails and maintained tracker with Update agreement status and documentation
Hill, Michael	6/30/2025	2.7	Update invoice tracker for MXN invoices
Hill, Michael	6/30/2025	2.9	Update invoice tracker for USD invoices
Hill, Michael	6/30/2025	2.4	Update invoice tracker for EUR invoices
Hill, Michael	6/30/2025	2.1	Update invoice tracker for GBP invoices
Hill, Michael	6/30/2025	1.9	Update invoice tracker for BRL invoices
Hill, Michael	6/30/2025	0.7	Create chart to show vendor add to cash in advance tracking
Hill, Michael	6/30/2025	0.6	Create chart to show invoice additions by day
Liv-Feyman, Alec	6/30/2025	0.9	Analyze invoice submission dates versus expected due dates
Liv-Feyman, Alec	6/30/2025	1.9	Validate vendor invoice coverage period against billing month
Liv-Feyman, Alec	6/30/2025	0.9	Prepare invoice backup detail by vendor and month
Liv-Feyman, Alec	6/30/2025	0.9	Update invoice detail for variance report

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Liv-Feyman, Alec	6/30/2025	1.0	Calculate average invoice turnaround time by vendor group
Liv-Feyman, Alec	6/30/2025	1.0	Develop analysis to automate invoice flagging checks
Liv-Feyman, Alec	6/30/2025	1.0	Prepare detailed line-item entries for invoice analysis
Liv-Feyman, Alec	6/30/2025	1.1	Compare forecasted amounts to actual invoice submissions
Liv-Feyman, Alec	6/30/2025	0.8	Review proforma invoices for accuracy and completeness flags
Shahbain, Abraham	6/30/2025	0.7	Participate in a meeting with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management dashboard
Shahbain, Abraham	6/30/2025	0.5	Call with Marelli, J. Warren (A&M) and A. Shahbain (A&M) regarding trade agreements and accounting treatment of accepted reductions
Shahbain, Abraham	6/30/2025	0.4	Participate on call with Marelli UK related to open vendors and next steps
Shahbain, Abraham	6/30/2025	0.4	Participate on call with K&E and external counsel related to outstanding vendor issues
Shahbain, Abraham	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Shahbain, Abraham	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Shahbain, Abraham	6/30/2025	0.7	Respond to emails to company and counsel related to vendor negotiations and trade agreement needs
Shahbain, Abraham	6/30/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) to review vendor management dashboards slide updates and open items
Shahbain, Abraham	6/30/2025	0.6	Participate on the first daily escalation call with customer and Marelli and A. Shahbain (A&M); L. Callerio; N. Caruso (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	6/30/2025	0.6	Participate on call with Marelli logistics and purchasing related to reconciliation of logistics providers
Shahbain, Abraham	6/30/2025	0.6	Participate on call with Marelli vendor related to open items and next steps
Shahbain, Abraham	6/30/2025	0.5	Participate on call with Marelli purchasing related to the reconciliation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	6/30/2025	1.8	Respond to emails from company on escalation payments related to vendor issues and stoppages
Shahbain, Abraham	6/30/2025	1.1	Review and provide comments on the vendor management dashboard slides
Shahbain, Abraham	6/30/2025	0.5	Prepare for and participate in discussion regarding vendor management process and reconciliations with Marelli, J. Warren (A&M), A. Shahbain (A&M), and N. Caruso (A&M)
Shahbain, Abraham	6/30/2025	0.3	Discuss with J. Warren (A&M), A. Shahbain (A&M) and N. Caruso (A&M) regarding latest draft of Pre-Align on vendor Manage workstream presentation update for Marelli Manage
Simion, Tony	6/30/2025	0.6	Attend daily vendor management team meeting with Management discussing recent supplier concerns
Simion, Tony	6/30/2025	0.4	Review vendor trade agreement draft and corresponding reconciliation of accounts payable
Simion, Tony	6/30/2025	0.4	Attend meeting with Management related to vendor tracking, cash in advance, and past due payables
Stegenga, Jeff	6/30/2025	0.5	Discuss J. Stegenga and C. Turner (A&M) re: vendor mgmt Update from Japan
Turner, Cari	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/30/2025	0.3	Participate on the RD division vendor escalation call with Marelli and C. Turner (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Turner, Cari	6/30/2025	0.5	Discuss J. Stegenga and C. Turner (A&M) re: vendor mgmt Update from Japan
Turner, Cari	6/30/2025	0.7	Participate in a meeting with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management dashboard
Turner, Cari	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	6/30/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	6/30/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	6/30/2025	0.9	Review and provide comments on vendor management reporting package
Turner, Cari	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Warren, Joseph	6/30/2025	0.3	Provide additional information to K&E vendor management team regarding ongoing issues with suppliers that have receivables insurance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/30/2025	0.2	Analyze updates from Marelli purchasing team and certain suppliers on ongoing vendor management issues as of Monday, 6/30
Warren, Joseph	6/30/2025	0.2	Discuss with J. Warren and N. Caruso (A&M) regarding latest draft of Pre-Align on vendor Manage workstream presentation update for Marelli Manage
Warren, Joseph	6/30/2025	0.2	Coordinate with Marelli staff and K&E regarding email received from certain supplier legal counsel relating to critical vendor status of their client
Warren, Joseph	6/30/2025	0.2	Prepare requests and guidance for A&M team relating to incremental reporting requested by Marelli management relating to the vendor management workstream
Warren, Joseph	6/30/2025	0.2	Update vendor reconciliation tracker for certain new vendor and prepetition accounts payable amounts for several vendors
Warren, Joseph	6/30/2025	0.3	Analyze and prepare output of list of legal entities in accounts payable for a certain supplier
Warren, Joseph	6/30/2025	0.3	Prepare for and participate in discussion with Marelli and certain staff augmentation provider regarding their prepetition amounts owed and schedule of payments to come
Warren, Joseph	6/30/2025	0.3	Analyze and provide feedback to Marelli regarding their proposed trade agreement terms for a certain supplier to secure ongoing post petition services
Warren, Joseph	6/30/2025	0.3	Prepare external call log by A&M team member for Tuesday, 7/1
Warren, Joseph	6/30/2025	0.3	Discuss with J. Warren (A&M), A. Shahbain (A&M) and N. Caruso (A&M) regarding latest draft of Pre-Align on vendor Manage workstream presentation update for Marelli Manage
Warren, Joseph	6/30/2025	0.2	Analyze current status and next steps for four priority vendor management negotiations
Warren, Joseph	6/30/2025	0.3	Analyze list of pending reconciliations of supplier prepetition amounts owed for prioritization in vendor management process
Warren, Joseph	6/30/2025	0.1	Analyze feedback received from A&M team relating to draft vendor management workstream update presentation for Marelli management
Warren, Joseph	6/30/2025	0.7	Participate in a meeting with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) re: vendor management dashboard
Warren, Joseph	6/30/2025	0.2	Analyze and respond to Marelli email regarding ongoing supplier negotiations with certain shipping & logistics provider
Warren, Joseph	6/30/2025	0.2	Analyze and respond to Marelli email regarding ongoing supplier negotiations with certain other shipping & logistics provider
Warren, Joseph	6/30/2025	0.2	Analyze A&M vendor management team progress on reporting statistics for weekly dashboard presentation on vendor management workstream for Marelli management
Warren, Joseph	6/30/2025	0.2	Analyze A&M team work product relating to trade agreement statistic reporting and provide feedback on the same
Warren, Joseph	6/30/2025	0.1	Provide information relating to certain supplier negotiations to S. Lieberman (K&E) and K&E vendor management team to progress negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/30/2025	0.1	Provide draft email trade agreement form to Marelli
Warren, Joseph	6/30/2025	0.3	Provide further guidance to A&M team regarding analysis of top 100 (by accounts payable) vendors' status in the vendor management process
Warren, Joseph	6/30/2025	0.1	Further coordinate with Marelli staff regarding particular vendors that have stated they have relationships with China receivables insurance providers
Warren, Joseph	6/30/2025	0.3	Analyze accounts payable information for certain new supplier negotiation and provide feedback to Marelli on the same
Warren, Joseph	6/30/2025	0.1	Analyze and provide feedback to Marelli email regarding ongoing negotiations with certain supplier
Warren, Joseph	6/30/2025	0.8	Prepare update to weekly executed critical vendor agreement table output for presentation on vendor management workstream update for Marelli management
Warren, Joseph	6/30/2025	0.8	Prepare for and participate in discussion with Marelli regarding aftermarket division supplier issues relating to three important vendors
Warren, Joseph	6/30/2025	0.7	Analyze A&M team vendor management presentation and statistics in presentation prepared for Marelli management and provide feedback on the same
Warren, Joseph	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/30/2025	0.1	Prepare for and participate in discussion with S. Lieberman (K&E) regarding recurring gating item of suppliers with receivables insurance and how to progress the vendor negotiations with those suppliers
Warren, Joseph	6/30/2025	0.4	Analyze email from Marelli regarding certain supplier reconciliation and provide feedback on the same
Warren, Joseph	6/30/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E) J. Warren and N. Caruso (A&M) regarding critical vendor agreements and edits that Marelli staff is incorporating without review to those agreements
Warren, Joseph	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: updates to first day motion discussion materials
Warren, Joseph	6/30/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (all A&M) re: internal vendor management update
Warren, Joseph	6/30/2025	0.4	Analyze edits and provide feedback to A&M team on vendor management workstream presentation update for Marelli management
Warren, Joseph	6/30/2025	0.4	Prepare for certain supplier negotiation call by reviewing accounts payable amounts owed, legal entities that owe, and coordinating with Marelli staff regarding supplier relationship and further details

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Warren, Joseph	6/30/2025	0.5	Prepare for and participate in discussion regarding vendor management process and reconciliations with Marelli, J. Warren (A&M), A. Shahbain (A&M) and N. Caruso (A&M)
Warren, Joseph	6/30/2025	0.5	Prepare for and participate in discussion with certain supplier and Marelli regarding their prepetition amounts owed and securing ongoing post petition services
Warren, Joseph	6/30/2025	0.6	Meeting with Marelli, J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss email trade agreements
Warren, Joseph	6/30/2025	0.5	Call with Marelli, J. Warren (A&M) and A. Shahbain (A&M) regarding trade agreements and accounting treatment of accepted reductions
Weiland, Brad	6/30/2025	0.2	Correspond with J. Warren re: vendor management and A/P reconciliation items
Zehetmair, Stefan	6/30/2025	2.4	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.3	Participate on the RD division vendor escalation call with Marelli and C. Turner (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	2.1	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.3	Participate in Prepare of Vendor negotiation with, Marelli L. Callerio (A&M), S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.6	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	6/30/2025	0.6	Participate on second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio, N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.6	Participate on the first daily escalation call with customer and Marelli and A. Shahbain (A&M); L. Callerio; N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	6/30/2025	1.6	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Callerio, Lorenzo	7/1/2025	0.9	Call with Marelli, R. Agostinelli (GT) and a vendor's legal counsel to discuss prepetition amounts
Callerio, Lorenzo	7/1/2025	1.4	Review the updated version of the FDM analysis before circulating it to management
Callerio, Lorenzo	7/1/2025	0.6	Participate in a meeting with Marelli and a vendor's management to reconcile prepetition invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/1/2025	0.6	Meeting with C. Turner and L. Callerio (A&M) to discuss the updated FDM excel analysis
Callerio, Lorenzo	7/1/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the first FDM payments draft
Callerio, Lorenzo	7/1/2025	0.4	Participate on the GTS division vendor escalation call with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status
Callerio, Lorenzo	7/1/2025	0.7	Participate in a call with Marelli and a vendor to discuss certain open post petition invoices
Callerio, Lorenzo	7/1/2025	0.8	Draft several trade agreements as requested by management
Callerio, Lorenzo	7/1/2025	0.3	Call with L. Callerio (A&M) and R. Draude (A&M) to discuss the updated trade agreements trackers
Callerio, Lorenzo	7/1/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and A. Shahbain (A&M), C. Turner (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	7/1/2025	1.1	Meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and R. Draude (A&M) to discuss the revised FDM analysis
Callerio, Lorenzo	7/1/2025	1.1	Call with Marelli and a vendor to discuss prepetition payments and upcoming deliveries
Callerio, Lorenzo	7/1/2025	2.2	Draft an updated version of the FDM payment file including comments discussed with Marelli and C. Turner (A&M)
Callerio, Lorenzo	7/1/2025	2.7	Review and respond to over 300 communications related to inbound requests from vendors
Callerio, Lorenzo	7/1/2025	1.1	Draft a revised version of the trade agreements trackers
Caruso, Nicholas	7/1/2025	1.3	Revise AP paydown analysis based on latest information provided by Marelli team
Caruso, Nicholas	7/1/2025	0.3	Participate on the PS division vendor escalation call with Marelli and A. Shahbain (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/1/2025	0.3	Review and correspond with A&M team regarding vendor management PMO slide
Caruso, Nicholas	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status
Caruso, Nicholas	7/1/2025	0.4	Correspond with Marelli and K&E teams regarding vendors not shipping
Caruso, Nicholas	7/1/2025	1.6	Analyze latest AP balances for certain vendors and draft trade agreements
Caruso, Nicholas	7/1/2025	1.2	Draft trade agreements for requested vendors based on outstanding AP
Caruso, Nicholas	7/1/2025	1.1	Meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and R. Draude (A&M) to discuss the revised FDM analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/1/2025	0.9	Review latest AP / AR reconciliation status for certain vendors and update trade agreements accordingly
Caruso, Nicholas	7/1/2025	0.6	Prepare for and participate in call with Marelli and vendor regarding trade agreement
Caruso, Nicholas	7/1/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the first FDM payments draft
Caruso, Nicholas	7/1/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Caruso, Nicholas	7/1/2025	0.6	Participate on the first daily escalation call with customer and Marelli, N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/1/2025	0.3	Participate on the vendor escalation call with Marelli and N. Caruso (A&M) and S. Zehetmair (A&M)
Cook, Jacob	7/1/2025	0.7	Report of payments made to date related to specific vendor trade agreement negotiations
Cook, Jacob	7/1/2025	0.7	Review of invoices marked as post-petition liabilities for potential PRE liabilities to remove from payment proposal for WE 7/4/25
Cook, Jacob	7/1/2025	0.8	Review of trade agreement payments to be made during WE 7/4/25
Cook, Jacob	7/1/2025	0.9	Review of email trade agreement payments to be made during WE 7/4/25
Cook, Jacob	7/1/2025	1.1	Review of EMEA post-petition payment proposal AP provided by company for pay period ending 7/4/25
Cook, Jacob	7/1/2025	1.1	Review of NAFTA post-petition payment proposal AP provided by company for pay period ending 7/4/25
Cook, Jacob	7/1/2025	1.3	Invoice level allocation for trade agreements for WE 7/4/25 in EMEA AP
Cook, Jacob	7/1/2025	1.8	Invoice level allocation for trade agreements for WE 7/4/25 in NAFTA AP
Draude, Richard	7/1/2025	0.3	Call with L. Callerio (A&M) and R. Draude (A&M) to discuss the updated trade agreements trackers
Draude, Richard	7/1/2025	2.3	Update email trade agreement outputs to reflect comments for discussion materials
Draude, Richard	7/1/2025	2.3	Prepare multiple email trade agreements drafts for the company to send to supplier
Draude, Richard	7/1/2025	1.8	Update first day motions vendor analysis discussion materials for comments from team leads
Draude, Richard	7/1/2025	1.8	Review and respond to vendor communication emails for 7/1 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/1/2025	1.3	Review and respond to vendor communication emails for 7/1 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/1/2025	1.2	Review and respond to vendor communication emails for 7/1 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/1/2025	1.1	Working session with I. Fuetter and R. Draude (both A&M) re: alignment on treatment of vendors seeking trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/1/2025	0.9	Review and respond to vendor communication emails for 7/1 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/1/2025	1.1	Meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and R. Draude (A&M) to discuss the revised FDM analysis
Erlach, Nicole	7/1/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Fuetter, Isaac	7/1/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/1/2025 for week-ending 7/5/2025
Fuetter, Isaac	7/1/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/1/2025 for week-ending 7/5/2025
Fuetter, Isaac	7/1/2025	1.1	Working session with I. Fuetter and R. Draude (both A&M) re: alignment on treatment of vendors seeking trade agreements
Pack, Laura	7/1/2025	2.8	Approve proforma invoices involving advance payments and coordinate with relevant functions to ensure swift processing and payment (EMEA region)
Pack, Laura	7/1/2025	2.2	Maintain detailed records of the CIAs in Master Excel file, monitoring their status to ensure timely processing and to prevent errors such as duplicate payments (EMEA and NAFTA region)
Pack, Laura	7/1/2025	2.8	Authorize proforma invoices involving advance payments and coordinate with relevant functions to ensure swift processing and payment (EMEA region)
Pack, Laura	7/1/2025	2.9	Review and approval of proforma invoices requiring advance payments for urgent processing and payment execution (EMEA region)
Shahbain, Abraham	7/1/2025	1.2	Review and respond to Marelli purchasing related to prepetition payment proposals received
Shahbain, Abraham	7/1/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the first FDM payments draft
Shahbain, Abraham	7/1/2025	0.7	Call with Marelli purchasing, logistics vendor, and A. Shahbain (A&M) to discuss negotiation of trade agreement
Shahbain, Abraham	7/1/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and A. Shahbain (A&M), C. Turner (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	7/1/2025	0.7	Respond to ad hoc lender advisors on payment terms for select vendor negotiation
Shahbain, Abraham	7/1/2025	0.8	Respond to ad hoc lender advisors on vendor management delegation of authority questions
Shahbain, Abraham	7/1/2025	0.9	Review trade agreement provided by company and provide feedback on vendor payment terms, and amounts included
Shahbain, Abraham	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/1/2025	0.5	Call with AlixPartners related to vendor negotiations and current trade agreement status
Shahbain, Abraham	7/1/2025	1.1	Meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and R. Draude (A&M) to discuss the revised FDM analysis
Shahbain, Abraham	7/1/2025	0.4	Respond to Marelli purchasing on vendors requesting ability to change terms to cash in advance
Shahbain, Abraham	7/1/2025	1.3	Review and update vendor management overview slides
Shahbain, Abraham	7/1/2025	1.6	Respond to emails from company and vendors related to trade agreement negotiations and open points
Shahbain, Abraham	7/1/2025	0.3	Participate on the PS division vendor escalation call with Marelli and A. Shahbain (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Shiffman, David	7/1/2025	0.6	Discussion with A&M vendor team regarding go forward cash allocations and current headroom
Simion, Tony	7/1/2025	0.4	Attend meeting with management regarding timing of payment to vendors and impacts to liquidity based on vendor negotiations
Simion, Tony	7/1/2025	0.4	Attend meeting with Management regarding communication materials to vendors in Japan associated with credit insurers
Simion, Tony	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status
Simion, Tony	7/1/2025	1.6	Review customer vendor analysis of potential run out situations at particular plants and compared to current negotiations trackers
Stegenga, Jeff	7/1/2025	0.4	Follow-up conversations w/ J. Stegenga and C. Turner (A&M) re: latest vendor mgmt. feedback / Update from Japan
Turner, Cari	7/1/2025	0.4	Follow-up conversations w/ J. Stegenga and C. Turner (A&M) re: latest vendor mgmt. feedback / Update from Japan
Turner, Cari	7/1/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/1/2025	0.8	Review updated vendor management reporting package
Turner, Cari	7/1/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/1/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and A. Shahbain (A&M), C. Turner (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Turner, Cari	7/1/2025	1.1	Meeting with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and R. Draude (A&M) to discuss the revised FDM analysis
Turner, Cari	7/1/2025	0.6	Meeting with C. Turner and L. Callerio (A&M) to discuss the updated FDM excel analysis
Turner, Cari	7/1/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the first FDM payments draft
Turner, Cari	7/1/2025	1.6	Review and provide comments on FDM analysis presentation to support procurement team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status
Warren, Joseph	7/1/2025	0.3	Call with S. Lieberman (K&E) regarding priority vendor management issues
Warren, Joseph	7/1/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Warren, Joseph	7/1/2025	0.2	Call with Marelli and J. Warren (A&M) regarding status of indirect division supplier issues as of Tuesday, July 1
Warren, Joseph	7/1/2025	0.1	Update K&E and A&M vendor management teams on trade agreements that Marelli purchasing staff believe they have entered into using commercial agreements as opposed to formal trade agreements
Warren, Joseph	7/1/2025	0.3	Analyze and revise standard questionnaire for Marelli purchasing and others when asking for a certain vendor to begin critical vendor negotiations
Warren, Joseph	7/1/2025	0.1	Analyze and respond to questions from Marelli relating to trade agreements within the critical vendor process
Warren, Joseph	7/1/2025	0.2	Prepare list of next steps relating to supplier reconciliations in the vendor management process and share with the company, per request
Warren, Joseph	7/1/2025	0.3	Call with R. Olivett (K&E) regarding status of ongoing critical vendor negotiations and next steps related to the same
Warren, Joseph	7/1/2025	1.7	Analyze status of five priority vendor management items as of Tuesday, 7/1 and develop next step plans to resolve relating to the same
Warren, Joseph	7/1/2025	1.6	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 7/1 and provide feedback on the same
Warren, Joseph	7/1/2025	1.6	Analyze status of six priority vendor management items as of Tuesday, 7/1 and develop next step plans to resolve relating to the same
Warren, Joseph	7/1/2025	1.2	Analyze status of three priority vendor management items as of Tuesday, 7/1 and develop next step plans to resolve relating to the same
Warren, Joseph	7/1/2025	0.4	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and the K&E team to discuss the vendor negotiations status
Warren, Joseph	7/1/2025	0.3	Call with Marelli and J. Warren (A&M) regarding status of certain ongoing trade agreement negotiation and that supplier's obsolete inventory demands
Warren, Joseph	7/1/2025	1.0	Prepare for five scheduled vendor negotiation calls for Wednesday, 7/2 by analyzing each supplier current negotiation status sand prepetition amounts owed
Warren, Joseph	7/1/2025	1.0	Analyze status of four priority vendor management items as of Tuesday, 7/1 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/1/2025	0.8	Call with Marelli and certain supplier for the aftermarket division regarding their prepetition amounts owed and status of post petition services
Warren, Joseph	7/1/2025	0.6	Analyze Marelli request relating to certain supplier and prepare trade agreement for that supplier
Warren, Joseph	7/1/2025	0.4	Prepare update for A&M vendor management team regarding the list of suppliers to prioritize for GBS to reconcile the supplier's statement of account versus Marelli accounts payable
Warren, Joseph	7/1/2025	1.1	Analyze status of seven priority vendor management items as of Tuesday, 7/1 and develop next step plans to resolve relating to the same
Weiland, Brad	7/1/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Zehetmair, Stefan	7/1/2025	2.9	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	2.1	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.4	Participate on the GTS division vendor escalation call with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	2.6	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.6	Participate on the first daily escalation call with customer and Marelli, N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.4	Participate on the GTS division vendor escalation call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.4	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.3	Participate on the vendor escalation call with N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment
Zehetmair, Stefan	7/1/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and A. Shahbain (A&M), C. Turner (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.3	Participate on the PS division vendor escalation call with Marelli, A. Shahbain (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/1/2025	0.4	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/1/2025	2.8	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Callerio, Lorenzo	7/2/2025	0.2	Call with Marelli to discuss the updated FDM budget
Callerio, Lorenzo	7/2/2025	0.5	Call with Marelli re: trade agreements to be finalized
Callerio, Lorenzo	7/2/2025	0.6	Call with Marelli to discuss a contract to be signed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/2/2025	0.7	Call S. Lieberman (K&E) to discuss certain vendor agreements
Callerio, Lorenzo	7/2/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/2/2025	1.1	Review and update the trade agreement tracker
Callerio, Lorenzo	7/2/2025	1.3	Call with Marelli, S. Lieberman (K&E) and a vendor's management to discuss prepetition liabilities and current deliveries
Callerio, Lorenzo	7/2/2025	1.4	Draft multiple trade agreements based on the terms discussed with management
Callerio, Lorenzo	7/2/2025	1.6	Review and respond to all the different vendor inbound request received totally
Callerio, Lorenzo	7/2/2025	1.2	Call Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the preliminary FDM payment plan
Caruso, Nicholas	7/2/2025	1.0	Call with Marelli and vendor's management to discuss trade agreement
Caruso, Nicholas	7/2/2025	1.5	Calls with division heads of Marelli purchasing to discuss highest priority trade agreement needs
Caruso, Nicholas	7/2/2025	1.2	Call Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the preliminary FDM payment plan
Caruso, Nicholas	7/2/2025	0.8	Review trade agreement proposals and provide feedback to Marelli purchasing team
Caruso, Nicholas	7/2/2025	0.7	Participate on the first daily escalation call with Customer, Marelli, N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/2/2025	1.8	Revise ordinary course professional motion exhibit based on commentary from K&E team
Caruso, Nicholas	7/2/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Cook, Jacob	7/2/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.9	Review and consolidation of NAFTA ELS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	1.2	Review and consolidation of EMEA ELS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.8	Review and consolidation of EMEA Indirect allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.7	Review and consolidation of NAFTA GTS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.8	Review and consolidation of EMEA IE allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 7/4/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/2/2025	0.8	Prepare of consolidated TA / ETA payment run for distribution with company
Cook, Jacob	7/2/2025	0.7	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.7	Review and consolidation of EMEA MS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.6	Review and consolidation of NAFTA IE allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.6	Review and consolidation of EMEA PS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	1.3	Review of FDM coding for TA payments to be made WE 7/4/25
Cook, Jacob	7/2/2025	1.3	Review and consolidation of EMEA ALS allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.6	Review and consolidation of EMEA AM allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	0.4	Review and consolidation of NAFTA RD allocation payment proposal for WE 7/4/25
Cook, Jacob	7/2/2025	1.2	Review of FDM coding for ETA payments to be made WE 7/4/25
Cook, Jacob	7/2/2025	0.9	Review and consolidation of EMEA GTS allocation payment proposal for WE 7/4/25
Draude, Richard	7/2/2025	2.1	Review and respond to vendor communication emails for 7/2 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/2/2025	1.1	Update email trade agreement tracker to capture all aspects of latest trade agreements for analysis purposes
Draude, Richard	7/2/2025	1.2	Prepare summary of executed trade agreements for internal review
Draude, Richard	7/2/2025	2.3	Review and respond to vendor communication emails for 7/2 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/2/2025	1.9	Review and respond to vendor communication emails for 7/2 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/2/2025	2.4	Review and respond to vendor communication emails for 7/2 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/2/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Fuetter, Isaac	7/2/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/2/2025 for week-ending 7/5/2025
Fuetter, Isaac	7/2/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/2/2025 for week-ending 7/5/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/2/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Fuetter, Isaac	7/2/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/2/2025 for week-ending 7/5/2025
Pack, Laura	7/2/2025	1.7	Evaluate of proforma invoices requiring advance payments, their approval, and submission for urgent processing and payment (EMEA, NAFTA)
Schirle, Mattie	7/2/2025	0.3	Review payment process overview and delegation of authority
Schirle, Mattie	7/2/2025	1.9	Review vendor management materials for completeness and accuracy
Shahbain, Abraham	7/2/2025	1.2	Call Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the preliminary FDM payment plan
Shahbain, Abraham	7/2/2025	1.9	Respond to emails from company and vendors related to trade agreement negotiations
Shahbain, Abraham	7/2/2025	1.1	Review post-petition payment proposal provided by company and A&M team
Shahbain, Abraham	7/2/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/2/2025	0.4	Respond to Marelli purchasing on escalation related to two vendors requesting payment but not engaging on trade agreements
Shahbain, Abraham	7/2/2025	0.6	Call with Marelli purchasing, treasury, and A. Shahbain to discuss post-petition payment process
Shahbain, Abraham	7/2/2025	0.6	Participate on call with Marelli purchasing, vendor, and A. Shahbain to discuss trade agreement negotiations and next steps
Shahbain, Abraham	7/2/2025	0.6	Request shutdown timing for plants based on vendor escalations and non-shipments
Shahbain, Abraham	7/2/2025	0.7	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/2/2025	0.7	Respond to external vendor on prepetition payments to be made under trade agreement
Shahbain, Abraham	7/2/2025	0.8	Call with Marelli purchasing and A. Shahbain (A&M) to review an updated trade agreement provided by a vendor
Shahbain, Abraham	7/2/2025	0.4	Respond to AlixPartners on vendor escalation related to two vendors requiring payment
Simion, Tony	7/2/2025	0.3	Discussion w/ J. Stegenga and T. Simion (A&M) re: PMO agenda and vendor mgmt. content
Simion, Tony	7/2/2025	0.4	Review and provide comments to consolidated vendor terms tracker and actions to address near term working capital issues
Simion, Tony	7/2/2025	0.7	Attend daily vendor management team meeting to discuss latest issues and payment processing mandates
Simion, Tony	7/2/2025	0.7	Attend customer production planning meeting to discuss vendor issues and status of trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simion, Tony	7/2/2025	0.8	Discussion with Management regarding trade vendor negotiations and proposed next steps to continue supplying
Simion, Tony	7/2/2025	0.6	Review and provide comments to management proposed list of priority weekly payments versus approved DIP budget
Stegenga, Jeff	7/2/2025	0.3	Discussion w/ J. Stegenga and T. Simion (A&M) re: PMO agenda and vendor mgmt. content
Turner, Cari	7/2/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/2/2025	1.2	Call Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to discuss the preliminary FDM payment plan
Turner, Cari	7/2/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/2/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Warren, Joseph	7/2/2025	1.1	Analyze status of twelve priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.2	Call with Marelli, and J. Warren (A&M) regarding status of supplier issues and cash in advance payment process relating to those suppliers
Warren, Joseph	7/2/2025	0.2	Call with Marelli and J. Warren (A&M) regarding result of certain supplier call and next steps relating to the same
Warren, Joseph	7/2/2025	0.1	Prepare note regarding post petition administrative expenses for Marelli purchasing team information
Warren, Joseph	7/2/2025	0.1	Prepare list of suppliers for local China counsel KWM to reach out to in the vendor management process
Warren, Joseph	7/2/2025	0.2	Call with S. Lieberman (K&E) regarding their interactions with a certain supplier's legal counsel
Warren, Joseph	7/2/2025	1.1	Analyze status of seven priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.2	Call with Marelli, S. Lieberman (K&E), and J. Warren (A&M) regarding certain ongoing supplier negotiation process, particularly as it relates to the legal professionals involved in the negotiations
Warren, Joseph	7/2/2025	1.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/2 and provide feedback on the same
Warren, Joseph	7/2/2025	1.5	Analyze status of ten priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.8	Call with Marelli, J. Warren (A&M), and certain aftermarket division supplier regarding prepetition amounts owed and post petition services
Warren, Joseph	7/2/2025	0.4	Call with S. Lieberman (K&E) regarding two priority vendor management issues and approach to Marelli purchasing staff adjustments to draft vendor agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/2/2025	0.7	Analyze status of another three priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.6	Call with Marelli, S. Lieberman (K&E), and certain supplier regarding the amount they are owed prepetition and the status of ongoing services in light of the filing
Warren, Joseph	7/2/2025	0.6	Analyze status of six priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.6	Analyze status of three priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.4	Analyze status of three additional priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.4	Analyze status of four priority vendor management items as of Wednesday, 7/2 and develop next step plans to resolve relating to the same
Warren, Joseph	7/2/2025	0.4	Analyze 13 executed trade vendor agreements for terms adjustments as a result of the trade agreement and provide feedback to A&M team on their version of the analysis
Warren, Joseph	7/2/2025	0.3	Provide further feedback to A&M team relating to changing of terms analysis for critical vendors with executed agreements
Warren, Joseph	7/2/2025	0.3	Call with Marelli, J. Warren (A&M), and certain shipping supplier regarding their prepetition amounts owed and status of post petition services
Warren, Joseph	7/2/2025	0.7	Call with Marelli, R. Olivett (K&E), S. Lieberman (K&E), J. Warren (A&M), and certain EMEA supplier regarding their prepetition amounts owed and post petition terms they are operating on
Warren, Joseph	7/2/2025	0.3	Call with S. Lieberman (K&E), P. Chenyu (KWM), R. Yun (KWM), and J. Warren (A&M) regarding China local counsel KWM becoming involved with negotiations with suppliers, particularly those who use a common receivables insurer
Warren, Joseph	7/2/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Warren, Joseph	7/2/2025	0.2	Participate on the RD division vendor escalation call with Marelli; J. Warren (A&M) and S. Zehetmair (A&M)
Weiland, Brad	7/2/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Zehetmair, Stefan	7/2/2025	0.7	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	0.6	Participate in a vendor discussion meeting with Marelli, and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	0.4	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	0.3	Prepare of trade agreement overview for SCM team (D. Cacconello)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	7/2/2025	0.2	Participate on the RD division vendor escalation call with Marelli, J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	2.6	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/2/2025	0.7	Participate on the first daily escalation call with Customer, Marelli, N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	2.9	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	2.8	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/2/2025	2.7	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Callerio, Lorenzo	7/3/2025	0.4	Call with R. Olivett (K&E) and a vendor's counsel to discuss certain prepetition amounts
Callerio, Lorenzo	7/3/2025	0.4	Call with S. Lieberman (K&E) to discuss certain trade agreements
Callerio, Lorenzo	7/3/2025	1.1	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to review the updated FDM payments analysis
Callerio, Lorenzo	7/3/2025	2.3	Review the inbound correspondence with management and K&E re: requests from vendors
Callerio, Lorenzo	7/3/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/3/2025	1.2	Call with Marelli, R. Agostinelli (GT) and a vendor's legal counsel to discuss prepetition amounts and future deliveries
Caruso, Nicholas	7/3/2025	1.9	Analyze prepetition AP for requested vendors and draft trade agreements
Caruso, Nicholas	7/3/2025	1.8	Prepare for and participate in calls with Marelli purchasing division heads to discuss high priority vendors
Caruso, Nicholas	7/3/2025	1.4	Draft email trade agreements for set of vendors based on open AP analysis
Caruso, Nicholas	7/3/2025	1.3	Review and revise executed trade agreements relating to payment terms
Caruso, Nicholas	7/3/2025	1.1	Correspond with Marelli team regarding vendor questions
Caruso, Nicholas	7/3/2025	1.1	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to review the updated FDM payments analysis
Caruso, Nicholas	7/3/2025	0.6	Prepare for and participate in call with vendor regarding prepetition amounts and trade agreement
Caruso, Nicholas	7/3/2025	0.5	Call with vendor relating to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/3/2025	0.4	Call with N. Caruso (A&M), J. Warren (A&M), and Marelli purchasing team regarding vendor escalation topics as of Thursday, 7/3
Caruso, Nicholas	7/3/2025	0.5	Prepare for and participate in call with K&E and A&M vendor management teams to discuss progress and next steps re: trade agreements
Caruso, Nicholas	7/3/2025	0.8	Revise trade agreement tracker and share with Marelli purchasing team
Caruso, Nicholas	7/3/2025	0.7	Correspond with A&M team regarding vendor payment practice and other vendor questions
Caruso, Nicholas	7/3/2025	0.5	Discussion with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process and improvements to the vendor management process
Cook, Jacob	7/3/2025	1.6	Prepare of consolidated prepetition allocation payment file for EMEA divisions for WE 7/4
Cook, Jacob	7/3/2025	0.4	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 7/4
Cook, Jacob	7/3/2025	1.2	Review of FDM coding for TA payments to be made WE 7/4/25
Cook, Jacob	7/3/2025	1.4	Review of invoices coded as post-petition liabilities for potential PRE liabilities
Cook, Jacob	7/3/2025	1.7	Prepare of consolidated prepetition allocation payment file for NAFTA divisions for WE 7/4
Cook, Jacob	7/3/2025	1.4	Review of FDM coding for ETA payments to be made WE 7/4/24
Draude, Richard	7/3/2025	2.4	Review and respond to vendor communication emails for 7/3 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/3/2025	2.2	Review and respond to vendor communication emails for 7/3 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/3/2025	1.8	Prepare and send email re: summary of fourteen informal trade agreements made in June and outstanding issues
Draude, Richard	7/3/2025	1.7	Review and respond to vendor communication emails for 7/3 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/3/2025	1.8	Review and respond to vendor communication emails for 7/3 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/3/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding supplier reconciliation Excel tracker
Fuetter, Isaac	7/3/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Fuetter, Isaac	7/3/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/3/2025 for week-ending 7/5/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/3/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/3/2025 for week-ending 7/5/2025
Pack, Laura	7/3/2025	2.8	Review of documentation, approval of CIAs and forwarding to the respective GBS contacts for booking and payment (NAFTA region)
Pack, Laura	7/3/2025	2.2	Provide guidance to purchasing departments to support the accurate and timely execution of CIA-related payments (EMEA)
Schirle, Mattie	7/3/2025	1.1	Review first day motion, first day declaration and other supporting vendor management materials
Schirle, Mattie	7/3/2025	1.7	Review vendor management inbox for high priority requests
Shahbain, Abraham	7/3/2025	0.6	Request and review update of vendor payment notice tracker received from company
Shahbain, Abraham	7/3/2025	0.7	Call with Marelli accounts payable to discuss amounts open for payment
Shahbain, Abraham	7/3/2025	0.8	Review of trade agreement tracker analysis summarizing executed and in progress trade agreements
Shahbain, Abraham	7/3/2025	0.9	Develop vendor payment notice tracker to be shared to external parties
Shahbain, Abraham	7/3/2025	0.9	Review trade agreement received from vendor and provide feedback to counsel
Shahbain, Abraham	7/3/2025	1.1	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to review the updated FDM payments analysis
Shahbain, Abraham	7/3/2025	1.6	Respond to emails from company and vendors related to trade agreement negotiations and open points
Shahbain, Abraham	7/3/2025	0.2	Call with A. Shahbain (A&M) re: workstream updates
Shahbain, Abraham	7/3/2025	0.5	Discussion with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process and improvements to the vendor management process
Shahbain, Abraham	7/3/2025	0.4	Call with stamping vendor to discuss Chapter 11 process and next steps
Simion, Tony	7/3/2025	0.6	Attend daily vendor management team meeting to discuss latest issues and payment processing mandates
Simion, Tony	7/3/2025	0.8	Attend customer production planning meeting to discuss vendor issues and status of trade agreement negotiations
Simion, Tony	7/3/2025	0.8	Attend and discuss at meeting with Lender Advisors and Management updates on negotiations with vendors regarding prepetition accounts payable
Turner, Cari	7/3/2025	0.5	Discussion with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process and improvements to the vendor management process
Turner, Cari	7/3/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/3/2025	1.1	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and N. Caruso (A&M) to review the updated FDM payments analysis
Turner, Cari	7/3/2025	1.1	Review various in-process vendor negotiations and discuss with various A&M team
Turner, Cari	7/3/2025	0.6	Call with C. Turner (A&M) to discuss the updated FDM analysis
Turner, Cari	7/3/2025	0.7	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/3/2025	1.3	Participate in various ad hoc vendor discussions to progress vendor negotiations
Turner, Cari	7/3/2025	1.2	Prepare and respond to vendor management update for various advisors
Warren, Joseph	7/3/2025	0.4	Call with N. Caruso (A&M), J. Warren (A&M), and Marelli purchasing team regarding vendor escalation topics as of Thursday, 7/3
Warren, Joseph	7/3/2025	1.8	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 7/3 and provide feedback on the same
Warren, Joseph	7/3/2025	0.5	Discussion with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process and improvements to the vendor management process
Warren, Joseph	7/3/2025	0.5	Prepare for and participate in discussion with Marelli and certain shipping supplier regarding their prepetition amounts owed and status of post petition services
Warren, Joseph	7/3/2025	0.6	Call with Marelli and certain aftermarket division supplier regarding their prepetition amounts owed and go forward post petition business
Warren, Joseph	7/3/2025	0.5	Call with Marelli and S. Lieberman (K&E) regarding status of ongoing supplier negotiations with certain supplier
Warren, Joseph	7/3/2025	0.1	Prepare materials and information for certain aftermarket division supplier following call with that supplier to discuss their prepetition amounts owed
Warren, Joseph	7/3/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding supplier reconciliation Excel tracker
Warren, Joseph	7/3/2025	0.2	Discussion with B. Weiland and J. Warren (A&M) regarding ongoing accounts payable issues relating to pre and post petition invoice coding
Warren, Joseph	7/3/2025	0.4	Coordinate with Marelli regarding next steps in the reconciliation and negotiation process for certain aftermarket division supplier
Warren, Joseph	7/3/2025	0.3	Prepare talking points for daily vendor escalation call relating to key reminders for prepetition settlements and general vendor management guidance
Warren, Joseph	7/3/2025	1.3	Analyze status of four priority vendor management items as of Thursday, 7/3 and develop next step plans to resolve relating to the same
Warren, Joseph	7/3/2025	0.4	Call with Marelli regarding urgent vendor management situation requiring a priority trade agreement drafted

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/3/2025	0.5	Call with Marelli, certain supplier, and certain customer regarding priority vendor management issue where supply for a certain product is low and is threatening to shut down a line if not replenished by Tuesday, 7/8
Warren, Joseph	7/3/2025	0.4	Prepare draft trade agreement for Marelli to resolve an issue with a supplier refusing to release a model part
Warren, Joseph	7/3/2025	0.5	Call with S. Lieberman (K&E), R. Olivett (K&E), D. Wachenfeld (K&E), and J. Warren (A&M) regarding status of important supplier negotiations and the overall vendor management process
Warren, Joseph	7/3/2025	1.1	Coordinate creation of a shared mailbox for executed vendor agreements and establish process for tracking executed vendor agreements through that mailbox
Warren, Joseph	7/3/2025	0.1	Call with Marelli Green Technology Services purchasing division regarding their vendor escalation issues as of Thursday, July 3
Warren, Joseph	7/3/2025	1.1	Analyze status of three priority vendor management items as of Thursday, 7/3 and develop next step plans to resolve relating to the same
Warren, Joseph	7/3/2025	1.2	Call with Marelli and J. Warren (A&M) regarding status of ten supplier issues and next steps to secure ongoing post petition services with those suppliers
Warren, Joseph	7/3/2025	0.3	Analyze status of two priority vendor management items as of Thursday, 7/3 and develop next step plans to resolve relating to the same
Weiland, Brad	7/3/2025	0.7	Review A/P coding and reconciliation materials
Weiland, Brad	7/3/2025	0.2	Discussion with B. Weiland and J. Warren (A&M) regarding ongoing accounts payable issues relating to pre and post petition invoice coding
Zehetmair, Stefan	7/3/2025	2.9	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/3/2025	0.1	Prepare of trade agreement overview for SCM team (D. Cacconello)
Zehetmair, Stefan	7/3/2025	0.6	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/3/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team C. Turner (A&M), L. Callerio (A&M), I. Fuetter (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/3/2025	1.9	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/3/2025	2.6	Update Vendor Management Tracker for first daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/3/2025	2.8	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/3/2025	2.7	Update Vendor Management Tracker for second daily Vendor Management call S. Zehetmair (A&M)
Callerio, Lorenzo	7/4/2025	1.6	Review and edit certain additional trade agreements prepared by management prior to approve them

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/4/2025	2.0	Draft multiple trade agreements and discuss them with K&E prior to circulating them to the company
Callerio, Lorenzo	7/4/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team
Callerio, Lorenzo	7/4/2025	1.0	Call with Marelli, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss budget allocation
Callerio, Lorenzo	7/4/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M)
Callerio, Lorenzo	7/4/2025	0.7	Call with Marelli to discuss two trade agreements being prepared
Callerio, Lorenzo	7/4/2025	0.6	Call with Marelli, C. Turner (A&M), SL. Callerio (A&M), Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) to discuss trade agreements being prepared
Callerio, Lorenzo	7/4/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, and R. Draude (all A&M) to discuss updates to email trade agreement tracker prior to distribution
Callerio, Lorenzo	7/4/2025	0.4	Call with Marelli's vendor team, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss certain vendor payments
Callerio, Lorenzo	7/4/2025	0.3	Draft an additional trade agreement as requested by Marelli
Callerio, Lorenzo	7/4/2025	2.2	Correspond with the company and K&E related to the requests received today from vendors
Caruso, Nicholas	7/4/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, and R. Draude (all A&M) to discuss updates to email trade agreement tracker prior to distribution
Caruso, Nicholas	7/4/2025	1.9	Revise AP Aging file based on latest information provided by Marelli team
Caruso, Nicholas	7/4/2025	1.4	Call with M. Schirle, J. Warren and N. Caruso (A&M) to discuss vendor management status updates
Caruso, Nicholas	7/4/2025	1.0	Call with Marelli, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss budget allocation
Caruso, Nicholas	7/4/2025	0.7	Prepare for and participate in call with vendor
Caruso, Nicholas	7/4/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M)
Caruso, Nicholas	7/4/2025	0.6	Review purchasing contacts for purposes of streamlining vendor reconciliation requests
Caruso, Nicholas	7/4/2025	0.6	Call with Marelli, C. Turner (A&M), SL. Callerio (A&M), Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) to discuss trade agreements being prepared
Caruso, Nicholas	7/4/2025	0.3	Call with J. Warren and N. Caruso (A&M) regarding vendor management process and responsibilities for A&M individuals on the vendor management team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/4/2025	0.3	Analyze and correspond with Marelli team regarding latest vendor counterproposal
Caruso, Nicholas	7/4/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Caruso, Nicholas	7/4/2025	0.6	Review latest trade agreement and email trade agreement tracker, revise, and share with Marelli team
Cook, Jacob	7/4/2025	1.2	Process improvement updates for prepetition allocation payment files for EMEA
Cook, Jacob	7/4/2025	0.6	Email correspondence with internal A&M related to data detail availability by vendor to support TA negotiations
Cook, Jacob	7/4/2025	1.2	Review of completed TAs and preparation of consolidated payment schedule
Cook, Jacob	7/4/2025	1.9	Prepare of ad hoc payment run for prepetition payments based on incremental processed AP
Cook, Jacob	7/4/2025	2.2	Prepare of master trade agreement vendor mapping table to system data
Cook, Jacob	7/4/2025	1.3	Process improvement updates for prepetition allocation payment files for NAFTA
Draude, Richard	7/4/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, and R. Draude (all A&M) to discuss updates to email trade agreement tracker prior to distribution
Draude, Richard	7/4/2025	1.9	Review and respond to vendor communication emails for 7/4 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/4/2025	1.2	Review supplier statements of account to update the reconciliation log
Erlach, Nicole	7/4/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Erlach, Nicole	7/4/2025	1.1	Review proposed supplier AP reconciliation process steps to develop flowchart for company reference
Erlach, Nicole	7/4/2025	1.3	Call with M. Schirle and N. Erlach (A&M) to discuss vendor reconciliation process
Erlach, Nicole	7/4/2025	1.3	Update SharePoint tracker to log inbound supplier requests
Erlach, Nicole	7/4/2025	1.9	Perform reconciliation of supplier invoices against company AP
Erlach, Nicole	7/4/2025	2.2	Analyze supplier statements of account to determine next steps in the reconciliation process
Erlach, Nicole	7/4/2025	2.2	Prepare outline of the supplier AP reconciliation process to streamline company review
Erlach, Nicole	7/4/2025	0.9	Update reconciliation log to track changes to supplier reconciliation priority
Fuetter, Isaac	7/4/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation on 7/4/2025 for week-ending 7/5/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Pack, Laura	7/4/2025	2.4	Authorize proforma invoices involving cash in advance and coordinate with relevant functions to ensure swift processing and payment (NAFTA region)
Pack, Laura	7/4/2025	2.1	Maintain detailed records of the CIAs in the Excel tracking master file, monitoring their status to ensure timely processing and to prevent errors (EMEA, NAFTA)
Schirle, Mattie	7/4/2025	1.3	Call with M. Schirle and N. Erlach (A&M) to discuss vendor reconciliation process
Schirle, Mattie	7/4/2025	2.4	Review vendor management inbox for high priority requests and prepare related correspondence
Schirle, Mattie	7/4/2025	1.4	Call with M. Schirle, J. Warren and N. Caruso (A&M) to discuss vendor management status updates
Shahbain, Abraham	7/4/2025	1.0	Call with Marelli, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss budget allocation
Shahbain, Abraham	7/4/2025	1.4	Respond to emails from company and vendors related to trade agreement negotiations and open points
Shahbain, Abraham	7/4/2025	0.9	Develop analysis summarizing trade agreement negotiations and current status related to vendor
Shahbain, Abraham	7/4/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M)
Shahbain, Abraham	7/4/2025	0.6	Participate on call with Marelli purchasing and A. Shahbain (A&M) to discuss current negotiation status
Shahbain, Abraham	7/4/2025	0.6	Call with Marelli, C. Turner (A&M), SL. Callerio (A&M), Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) to discuss trade agreements being prepared
Shahbain, Abraham	7/4/2025	0.4	Call with Marelli's vendor team, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss certain vendor payments
Shahbain, Abraham	7/4/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, and R. Draude (all A&M) to discuss updates to email trade agreement tracker prior to distribution
Shahbain, Abraham	7/4/2025	0.7	Develop analysis summarizing trade agreement negotiations and current status related to vendor
Shiffman, David	7/4/2025	1.0	Call with Marelli, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss budget allocation
Simion, Tony	7/4/2025	0.7	Attend meeting with Lender advisors regarding trade agreement negotiation and next step with vendor
Simion, Tony	7/4/2025	0.8	Attend critical vendor issue call with Mexico production control to determine next steps in getting vendor to ship
Simion, Tony	7/4/2025	0.6	Review and provide comments to slides regarding vendor dashboard prior to being sent to Lender Advisors
Simion, Tony	7/4/2025	0.8	Review and provide comments to latest trade agreement tracker and cash in advance vendor listing
Stegenga, Jeff	7/4/2025	0.4	Discussion with J. Stegenga and C. Turner (A&M) re: supplier progress / implications on near term trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/4/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/4/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/4/2025	0.4	Call with Marelli's vendor team, C. Turner (A&M), L. Callerio (A&M) and A. Shahbain (A&M) to discuss certain vendor payments
Turner, Cari	7/4/2025	0.4	Discussion with J. Stegenga and C. Turner (A&M) re: supplier progress / implications on near term trade agreements
Turner, Cari	7/4/2025	0.7	Participate on the second daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M)
Turner, Cari	7/4/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/4/2025	1.0	Call with Marelli, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss budget allocation
Turner, Cari	7/4/2025	1.1	Participate in various ad hoc vendor discussions to progress vendor negotiations
Turner, Cari	7/4/2025	1.1	Review various in-process vendor negotiations and discuss with various A&M team
Turner, Cari	7/4/2025	0.6	Call with Marelli, C. Turner (A&M), SL. Callerio (A&M), Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) to discuss trade agreements being prepared
Warren, Joseph	7/4/2025	0.4	Call with L. Jones (PSZJ), T. Cairns (PSZJ), and J. Warren (A&M) regarding ongoing negotiations with certain supplier that is refusing to ship goods on Monday, 7/7
Warren, Joseph	7/4/2025	1.7	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, 7/4 and provide feedback on the same
Warren, Joseph	7/4/2025	1.4	Call with M. Schirle, J. Warren and N. Caruso (A&M) to discuss vendor management status updates
Warren, Joseph	7/4/2025	1.3	Analyze cash in advance team issues as of Friday, 7/4 including review for certain suppliers that have signed trade agreements and should move off of cash in advance payment terms
Warren, Joseph	7/4/2025	1.0	Analyze status of seven priority vendor management items as of Friday, 7/4 and develop next step plans to resolve relating to the same
Warren, Joseph	7/4/2025	0.9	Call with Marelli, J. Warren (A&M), certain supplier, and certain customer regarding status of supplier providing goods on Monday, 7/7
Warren, Joseph	7/4/2025	0.6	Call with Marelli, C. Turner (A&M), SL. Callerio (A&M), Shahbain (A&M), N. Caruso (A&M) and J. Warren (A&M) to discuss trade agreements being prepared
Warren, Joseph	7/4/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, and R. Draude (all A&M) to discuss updates to email trade agreement tracker prior to distribution

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/4/2025	0.5	Analyze status of reconciliation of certain supplier's statement of account versus Marelli accounts payable for an ongoing supplier negotiation relating to a stop ship situation
Warren, Joseph	7/4/2025	0.4	Prepare summary for A&M team of ongoing supplier negotiations for certain supplier that is threatening to not ship and shut down a line on Tuesday, 7/8
Warren, Joseph	7/4/2025	0.4	Analyze Marelli GBS reconciliation for a certain supplier's statement of account versus accounts payable
Warren, Joseph	7/4/2025	0.3	Prepare detailed account of ongoing negotiations and potential resolutions for certain supplier that is threatening to stop shipping on Monday, 7/7
Warren, Joseph	7/4/2025	0.3	Call with J. Warren and N. Caruso (A&M) regarding vendor management process and responsibilities for A&M individuals on the vendor management team
Warren, Joseph	7/4/2025	0.2	Update draft trade agreement for certain supplier based upon latest accounts payable reporting available
Warren, Joseph	7/4/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Warren, Joseph	7/4/2025	0.2	Call with S. Lieberman (K&E) regarding status of ongoing negotiations with suppliers and percentage target for settlements
Warren, Joseph	7/4/2025	0.5	Analyze additional statement of account files provided by certain supplier in ongoing trade negotiations
Weiland, Brad	7/4/2025	0.2	Standing call with J. Warren, N. Caruso, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Weiland, Brad	7/4/2025	0.2	Correspond with J. Warren (A&M), N. Erlach (A&M) re: vendor management process
Callerio, Lorenzo	7/5/2025	1.4	Review all the additional inbound requests received from vendors today
Caruso, Nicholas	7/5/2025	0.9	Review trade agreement for specific vendor and provide commentary related to the same
Caruso, Nicholas	7/5/2025	1.2	Review outstanding AP for specific vendors in order to begin trade agreement discussions
Cook, Jacob	7/5/2025	0.4	Review of trade agreement payments to be made during WE 7/11/25
Cook, Jacob	7/5/2025	0.8	Prepare of updated trade agreement payment run workbook for WE 7/11/25
Cook, Jacob	7/5/2025	1.4	Prepare of summary vendor-level schedule related to open AP for French Marelli entities
Draude, Richard	7/5/2025	0.6	Review vendor communication emails and update trade agreement trackers accordingly
Erlach, Nicole	7/5/2025	0.5	Review vendor requests to determine action required for reconciliation
Fuetter, Isaac	7/5/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation on 7/5/2025 for week-ending 7/5/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/5/2025	0.4	Call with Marelli team related to potential vendor shipment issues
Shahbain, Abraham	7/5/2025	0.4	Send emails to multiple parties to provide update on current vendor escalations
Shahbain, Abraham	7/5/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor issues and process optimization relating to the vendor management workstream
Turner, Cari	7/5/2025	0.3	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/5/2025	0.7	Review and provide comments on vendor payables summary for Marelli French entity
Warren, Joseph	7/5/2025	0.9	Analyze status of four additional priority vendor management items as of Friday, 7/4 and develop next step plans to resolve relating to the same
Warren, Joseph	7/5/2025	0.2	Analyze request from Marelli for to information relating to an ongoing supplier negotiation and provide the same
Warren, Joseph	7/5/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Saturday, 7/5 and provide feedback on the same
Warren, Joseph	7/5/2025	0.2	Call with Marelli regarding ongoing negotiations with certain supplier and that supplier's refusal to ship goods, potentially leading to a line shutdown
Warren, Joseph	7/5/2025	0.2	Revise critical vendor trade agreement for certain supplier and prepare next steps related to the same to share with both parties involved in the negotiation
Warren, Joseph	7/5/2025	0.3	Call with L. Jones (PSZJ) regarding legal review of ongoing negotiations with certain supplier
Warren, Joseph	7/5/2025	0.3	Prepare update for A&M team relating to status of negotiations with certain supplier that is threatening to shut down a line by refusing to ship goods
Warren, Joseph	7/5/2025	0.4	Analyze A&M team prepared presentation relating to the process for preparing supplier reconciliations for supporting the vendor management process and provide feedback on the same
Warren, Joseph	7/5/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor issues and process optimization relating to the vendor management workstream
Warren, Joseph	7/5/2025	0.4	Prepare critical vendor trade agreement for certain supplier
Warren, Joseph	7/5/2025	0.8	Analyze status of four priority vendor management items as of Friday, 7/4 and develop next step plans to resolve relating to the same
Warren, Joseph	7/5/2025	0.1	Prepare detailed next steps for Marelli purchasing team and certain supplier after call regarding their prepetition amount owed and a potential trade agreement
Warren, Joseph	7/5/2025	0.4	Call with Marelli, and certain supplier regarding prepetition amounts owed and their decision to refuse to ship goods, potentially leading to a line shutdown

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Weiland, Brad	7/5/2025	0.4	Review A/P reconciliation items and process re: same
Caruso, Nicholas	7/6/2025	2.4	Prepare initial vendor management dashboard refresh for current week
Caruso, Nicholas	7/6/2025	1.2	Call with A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to review reporting request created for Marelli management relating to vendor management workstream
Caruso, Nicholas	7/6/2025	0.9	Review latest trade agreement and email trade agreement tracker, revise, and share with Marelli team
Caruso, Nicholas	7/6/2025	0.6	Call with N. Caruso (A&M) and J. Warren (A&M) regarding draft vendor management dashboard reporting presentation and revisions to process to the same
Caruso, Nicholas	7/6/2025	0.6	Analyze prepetition AP and draft email trade agreements for certain vendors
Caruso, Nicholas	7/6/2025	0.3	Call with A. Shahbain (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss status of and next steps with regard to client management requested dashboard reporting on the vendor management workstream
Draude, Richard	7/6/2025	2.6	Update trade agreement discussion materials re: comments from team leads
Draude, Richard	7/6/2025	2.7	Update vendor mapping to reflect latest accounts payable and trade agreement trackers
Erlach, Nicole	7/6/2025	2.2	Develop workplan to manage supplier requests and reconciliation efforts
Erlach, Nicole	7/6/2025	2.3	Reconcile AP against supplier AR to verify prepetition liabilities for proposed trade agreement
Erlach, Nicole	7/6/2025	1.9	Analyze prepetition supplier AP to identify liabilities in agreement with supplier AR
Erlach, Nicole	7/6/2025	0.5	Call with N. Erlach (A&M) and J. Warren (A&M) regarding reconciliation in process for certain trade supplier
Erlach, Nicole	7/6/2025	1.1	Analyze updated supplier AR statements to reconcile against company AP
Erlach, Nicole	7/6/2025	0.8	Update workplan to manage supplier reconciliation requests based on comments from A&M team
Fuetter, Isaac	7/6/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on for week-ending 7/12/2025
Schirle, Mattie	7/6/2025	0.7	Review open accounts payable for vendors
Schirle, Mattie	7/6/2025	1.7	Review and correspond to vendor management requests
Schirle, Mattie	7/6/2025	1.1	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	7/6/2025	0.6	Prepare summary of supplier reconciliation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/6/2025	0.2	Review supplier reconciliation flow chart
Shahbain, Abraham	7/6/2025	0.3	Call with A. Shahbain (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss status of and next steps with regard to client management requested dashboard reporting on the vendor management workstream
Shahbain, Abraham	7/6/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss incremental reporting request from Marelli management relating to vendor management workstream
Shahbain, Abraham	7/6/2025	0.6	Send emails to company related to payments needed related to vendor escalations
Shahbain, Abraham	7/6/2025	0.4	Calls with C. Turner and A. Shahbain (A&M) to discuss vendor management reporting needs from company and diligence responses to external advisors
Shahbain, Abraham	7/6/2025	0.4	Calls with C. Tuner (A&M) to discuss vendor management reporting needs from company and diligence responses to external advisors
Shahbain, Abraham	7/6/2025	1.2	Call with A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to review reporting request created for Marelli management relating to vendor management workstream
Shahbain, Abraham	7/6/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss vendor reporting slides needed and next steps
Turner, Cari	7/6/2025	0.6	Review updated vendor payables summary for Marelli French entity and share with K&E team
Turner, Cari	7/6/2025	0.4	Calls with C. Turner and A. Shahbain (A&M) to discuss vendor management reporting needs from company and diligence responses to external advisors
Warren, Joseph	7/6/2025	0.6	Call with N. Caruso (A&M) and J. Warren (A&M) regarding draft vendor management dashboard reporting presentation and revisions to process to the same
Warren, Joseph	7/6/2025	1.2	Call with A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) to review reporting request created for Marelli management relating to vendor management workstream
Warren, Joseph	7/6/2025	0.3	Analyze status of A&M reconciliation of certain supplier's statement of account versus Marelli accounts payable
Warren, Joseph	7/6/2025	0.3	Analyze vendor management dashboard presentation slides and provide feedback to A&M team on the same
Warren, Joseph	7/6/2025	0.2	Prepare workplan for A&M vendor management team
Warren, Joseph	7/6/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss vendor reporting slides needed and next steps
Warren, Joseph	7/6/2025	0.2	Analyze draft email from Marelli for certain customer and provide suggestions and edits to that draft email
Warren, Joseph	7/6/2025	0.6	Prepare preliminary reconciliation for certain supplier, comparing supplier statement of account to Marelli accounts payable
Warren, Joseph	7/6/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss incremental reporting request from Marelli management relating to vendor management workstream

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/6/2025	0.4	Prepare for supplier calls scheduled for Monday, 7/7 by reviewing status of ongoing negotiations and analyzing prepetition amounts owed
Warren, Joseph	7/6/2025	1.8	Update trade agreement output table and related statistics for the vendor management dashboard reporting presentation
Warren, Joseph	7/6/2025	0.5	Call with N. Erlach (A&M) and J. Warren (A&M) regarding reconciliation in process for certain trade supplier
Warren, Joseph	7/6/2025	0.2	Call with Marelli, J. Warren (A&M), and certain supplier regarding ongoing trade negotiations on their prepetition amounts owed and their refusal to ship post petition goods currently
Warren, Joseph	7/6/2025	0.3	Call with A. Shahbain (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss status of and next steps with regard to client management requested dashboard reporting on the vendor management workstream
Warren, Joseph	7/6/2025	0.3	Prepare summary overview relating to 12 critical vendor agreements executed in the prior week for sharing with AlixPartners
Warren, Joseph	7/6/2025	0.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Sunday, 7/6 and provide feedback on the same
Warren, Joseph	7/6/2025	1.1	Further analyze reconciliation of certain suppliers' prepetition amounts owed versus Marelli accounts payable and prepare draft trade agreement relating to the same
Warren, Joseph	7/6/2025	0.2	Revise reconciliation analysis for certain supplier to account for foreign currency issue
Weiland, Brad	7/6/2025	0.4	Review and analyze A/P reconciliation items and status re: same
Zehetmair, Stefan	7/6/2025	1.9	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/6/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment
Callerio, Lorenzo	7/7/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	7/7/2025	0.5	Participate in a call with Marelli, J. Warren (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Callerio, Lorenzo	7/7/2025	1.7	Draft additional trade agreements and related communications to be discussed with the company
Callerio, Lorenzo	7/7/2025	1.6	Review the latest AP file provided by the company
Callerio, Lorenzo	7/7/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Callerio, Lorenzo	7/7/2025	0.6	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/7/2025	0.8	Call with Marelli to align on certain negotiation aspects prior to discussing them with a vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/7/2025	2.6	Review to all inbound requests received today from vendors and their legal counsel
Callerio, Lorenzo	7/7/2025	0.3	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss final revisions to process to the weekly vendor management workstream reporting package for Marelli management
Callerio, Lorenzo	7/7/2025	1.2	Review the various AP amounts currently pending reconciliation to develop a prioritized action list
Callerio, Lorenzo	7/7/2025	0.6	Participate on a call with Marelli, D. Migliarucci (GT) and a vendor's management and legal counsel to discuss prepetition amounts
Caruso, Nicholas	7/7/2025	0.5	Participate in a call with Marelli, J. Warren (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Caruso, Nicholas	7/7/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Caruso, Nicholas	7/7/2025	0.3	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss final revisions to process to the weekly vendor management workstream reporting package for Marelli management
Caruso, Nicholas	7/7/2025	0.6	Draft trade agreement for vendor including final review and approvals
Caruso, Nicholas	7/7/2025	0.6	Prepare for and participate in call with Marelli, and A&M team regarding vendor management dashboard
Caruso, Nicholas	7/7/2025	0.8	Review latest vendor management trade agreement tracker and provide commentary to A&M team
Caruso, Nicholas	7/7/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	7/7/2025	1.6	Analyze prepetition AP and draft email trade agreements for set of vendors
Caruso, Nicholas	7/7/2025	0.4	Review and correspond with vendors based on latest negotiation points
Caruso, Nicholas	7/7/2025	0.4	Correspond with A&M team regarding last twelve months historical spend by vendor
Cook, Jacob	7/7/2025	0.6	Review of French legal entity local system AP compared to Marelli global AP master file
Cook, Jacob	7/7/2025	1.6	Further Update to TA and ETA vendor mapping master file to system data
Cook, Jacob	7/7/2025	1.4	Review of refreshed payment proposal provided by Marelli accounting for NAFTA
Cook, Jacob	7/7/2025	1.2	Review of refreshed payment proposal provided by Marelli accounting for EMEA
Cook, Jacob	7/7/2025	1.1	Call with M. Schirle and J. Cook (A&M) to discuss open accounts payable for French entity
Cook, Jacob	7/7/2025	0.8	Update to consolidated vendor payment master file based on payments made WE 7/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/7/2025	0.3	Email correspondence with A&M team re: French AP discrepancies between local system and global system
Cook, Jacob	7/7/2025	1.7	Prepare of post petition vendor payment allocation file for WE 7/11
Draude, Richard	7/7/2025	1.8	Review and respond to vendor communication emails for 7/7 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/7/2025	2.7	Review and respond to vendor communication emails for 7/7 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/7/2025	2.2	Review and respond to vendor communication emails for 7/7 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/7/2025	2.4	Review and respond to vendor communication emails for 7/7 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/7/2025	1.2	Review documentation provided by suppliers to determine next steps required in the reconciliation process
Erlach, Nicole	7/7/2025	0.9	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/7/2025	0.3	Call with M. Schirle and N. Erlach (A&M) related to supplier reconciliation requests
Erlach, Nicole	7/7/2025	0.3	Call with B. Weiland and N. Erlach (A&M) to discuss progress on vendor reconciliations
Erlach, Nicole	7/7/2025	0.6	Standing call with J. Warren, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Erlach, Nicole	7/7/2025	2.4	Review supplier correspondences to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	7/7/2025	0.9	Analyze supplier statements to determine if reconciliation is complete
Erlach, Nicole	7/7/2025	1.2	Analyze completed AP reconciliations provided by Marelli team to determine next steps
Erlach, Nicole	7/7/2025	1.8	Update supplier log to reflect reconciliation progress and pending items
Erlach, Nicole	7/7/2025	0.6	Standing call with J. Warren, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Fuetter, Isaac	7/7/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/7/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/7/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/7/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/7/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/7/2025 for week-ending 7/12/2025
Schirle, Mattie	7/7/2025	2.3	Review open accounts payable for French legal entity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/7/2025	1.9	Review vendor management inbox for high priority requests and prepare related correspondence
Schirle, Mattie	7/7/2025	1.1	Call with M. Schirle and J. Cook (A&M) to discuss open accounts payable for French entity
Schirle, Mattie	7/7/2025	0.9	Draft trade agreement for specific vendor
Schirle, Mattie	7/7/2025	0.6	Call with M. Schirle and C. Turner (A&M) to discuss vendor management status update
Schirle, Mattie	7/7/2025	0.4	Review and correspond with vendors for high priority items
Schirle, Mattie	7/7/2025	0.3	Call with M. Schirle and N. Erlach (A&M) related to supplier reconciliation requests
Schirle, Mattie	7/7/2025	1.6	Draft trade agreement for vendor including final review and approvals
Schirle, Mattie	7/7/2025	1.2	Call with Marelli and M. Schirle (A&M) to discuss after market vendor escalations
Schirle, Mattie	7/7/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/7/2025	1.8	Review supplier reconciliation inbox for inbound requests
Shahbain, Abraham	7/7/2025	0.3	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss final revisions to process to the weekly vendor management workstream reporting package for Marelli management
Shahbain, Abraham	7/7/2025	0.6	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/7/2025	1.0	Call with A. Shahbain and C. Turner (A&M) on workstream update and open items to address
Shahbain, Abraham	7/7/2025	0.8	Update trade agreement for negotiated trade terms related to payments
Shahbain, Abraham	7/7/2025	0.4	Respond to diligence questions from treasury related to payments for upcoming week
Shahbain, Abraham	7/7/2025	0.6	Participate on the first daily escalation call with Customer, Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/7/2025	0.6	Call with Marelli purchasing, accounts payable, A. Shahbain (A&M) to discuss post petition payment process and payment terms
Shahbain, Abraham	7/7/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Shahbain, Abraham	7/7/2025	0.5	Call with Marelli purchasing, treasury, and A. Shahbain (A&M) to discuss cash funding and weekly cash allocation
Shahbain, Abraham	7/7/2025	0.5	Participate in a call with Marelli, J. Warren (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Shahbain, Abraham	7/7/2025	1.3	Respond to emails from company and vendors related to trade agreement negotiations and open points

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/7/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Simion, Tony	7/7/2025	0.9	Attend and discuss at meeting with Management current vendor negotiations and reconciliations of vendor trade agreements
Simion, Tony	7/7/2025	0.2	Telephone conference with B. Weiland (A&M), J. Warren (A&M), T. Simion (A&M) re: vendor management items
Simion, Tony	7/7/2025	0.2	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: vendor management items
Simion, Tony	7/7/2025	0.2	Call with T. Simion (A&M), J. Warren (A&M) and B. Weiland (A&M) to discuss A&M involvement in accounts payable reconciliation process to facilitate trade agreement negotiations
Turner, Cari	7/7/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/7/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Turner, Cari	7/7/2025	1.0	Call with A. Shahbain and C. Turner (A&M) on workstream update and open items to address
Turner, Cari	7/7/2025	0.6	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/7/2025	0.6	Participate in various ad hoc vendor discussions to progress vendor negotiations
Turner, Cari	7/7/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Turner, Cari	7/7/2025	0.6	Call with M. Schirle and C. Turner (A&M) to discuss vendor management status update
Turner, Cari	7/7/2025	0.5	Participate in a call with Marelli, J. Warren (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Turner, Cari	7/7/2025	0.4	Call with C. Turner (A&M) to discuss vendor management updates and next steps on vendor slides
Turner, Cari	7/7/2025	1.0	Call with C. Turner (A&M) on workstream update and open items to address
Warren, Joseph	7/7/2025	1.1	Call with Marelli and J. Warren (A&M) regarding status of aftermarket suppliers and ongoing vendor negotiations with the same
Warren, Joseph	7/7/2025	0.3	Analyze feedback from A&M team relating to detailed outline relating to proposed approach to supplier reconciliation process and incorporate changes
Warren, Joseph	7/7/2025	0.3	Analyze reconciliation status for certain supplier that is in ongoing trade agreement negotiations
Warren, Joseph	7/7/2025	0.3	Analyze request from Marelli relating to reconciliation of specific supplier prepetition amounts owed and respond on the same
Warren, Joseph	7/7/2025	0.3	Analyze response from certain supplier relating to shipment verifications and share the same with Marelli GBS staff

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/7/2025	0.3	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) to discuss final revisions to process to the weekly vendor management workstream reporting package for Marelli management
Warren, Joseph	7/7/2025	0.3	Prepare three draft trade agreements for Marelli relating to aftermarket division suppliers
Warren, Joseph	7/7/2025	0.4	Analyze response from China local counsel WKM relating to issues with suppliers and prepare response on the same
Warren, Joseph	7/7/2025	0.4	Call with Marelli J. Warren (A&M), and certain supplier regarding ongoing trade agreement reconciliation and release of a parts order to avoid an imminent line shutdown
Warren, Joseph	7/7/2025	0.2	Process further changes to detailed outline relating to proposed approach to supplier reconciliation process for Marelli per A&M team feedback
Warren, Joseph	7/7/2025	1.4	Analyze status of four priority vendor management items as of Monday, 7/7 and develop next step plans to resolve relating to the same
Warren, Joseph	7/7/2025	0.2	Call with Marelli and certain shipping and logistics supplier regarding negotiations on the settlement of their prepetition amounts owed
Warren, Joseph	7/7/2025	0.4	Update vendor log for latest status of negotiations with five suppliers
Warren, Joseph	7/7/2025	0.5	Analyze questions list from China counsel WKM and prepare responses on the same
Warren, Joseph	7/7/2025	0.5	Analyze request from Marelli relating to a certain temporary labor supplier and prepare response on the same
Warren, Joseph	7/7/2025	0.5	Call with Marelli regarding plan for supplier reconciliations relating to the vendor management process
Warren, Joseph	7/7/2025	0.5	Participate in a call with Marelli, J. Warren (A&M), C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Warren, Joseph	7/7/2025	0.6	Prepare draft trade agreement for Marelli NAFTA purchasing staff relating to certain supplier
Warren, Joseph	7/7/2025	0.6	Standing call with J. Warren, N. Erlach, B. Weiland (A&M) and company team to discuss ongoing supplier AP reconciliation
Warren, Joseph	7/7/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M). [left call early for another call]
Warren, Joseph	7/7/2025	0.8	Prepare detailed email relating to current status of negotiations, requested information from the supplier, and a draft trade agreement for a certain supplier that is refusing to ship goods
Warren, Joseph	7/7/2025	0.4	Prepare detailed outline relating to proposed approach to supplier reconciliation process for Marelli
Warren, Joseph	7/7/2025	0.2	Call with T. Simion (A&M), J. Warren (A&M) and B. Weiland (A&M) to discuss A&M involvement in accounts payable reconciliation process to facilitate trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/7/2025	0.2	Analyze status of seven priority vendor management items as of Monday, 7/7 and develop next step plans to resolve relating to the same
Warren, Joseph	7/7/2025	0.1	Prepare next steps guidance relating to certain supplier negotiation and share with Marelli and certain supplier
Warren, Joseph	7/7/2025	1.9	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 7/7 and provide feedback on the same
Warren, Joseph	7/7/2025	0.9	Prepare presentation output for summary on executed trade agreements and statistics related to the same
Warren, Joseph	7/7/2025	0.2	Telephone conference with B. Weiland (A&M), J. Warren (A&M), T. Simion (A&M) re: vendor management items
Weiland, Brad	7/7/2025	0.4	Prepare materials re: A/P reconciliation process
Weiland, Brad	7/7/2025	0.2	Telephone conference with B. Weiland (A&M), J. Warren (A&M), T. Simion (A&M) re: vendor management items
Weiland, Brad	7/7/2025	0.3	Correspond with J. Warren (A&M) re: A/P reconciliation process and status re: same
Weiland, Brad	7/7/2025	0.2	Call with T. Simion (A&M), J. Warren (A&M) and B. Weiland (A&M) to discuss A&M involvement in accounts payable reconciliation process to facilitate trade agreement negotiations
Weiland, Brad	7/7/2025	0.6	Review and revise materials re: A/P reconciliation and vendor management
Weiland, Brad	7/7/2025	0.2	Telephone conference with B. Weiland (A&M), T. Simion (A&M) re: vendor management items
Weiland, Brad	7/7/2025	0.3	Call with B. Weiland and N. Erlach (A&M) to discuss progress on vendor reconciliations
Zehetmair, Stefan	7/7/2025	0.6	Participate on the first daily escalation call with Customer, Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	0.6	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	2.8	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	2.4	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/7/2025	2.9	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	2.9	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/7/2025	0.2	Prepare of trade agreement overview for SCM team
Zehetmair, Stefan	7/7/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/8/2025	0.6	Review the updated trade agreement tracker
Callerio, Lorenzo	7/8/2025	0.4	Call with S. Lieberman (K&E) to discuss legal terms of certain vendor agreements
Callerio, Lorenzo	7/8/2025	0.9	Edit the list of information on certain trade agreements to be provided to the lenders for approval
Callerio, Lorenzo	7/8/2025	1.8	Prepare and review several trade agreements as requested by management
Callerio, Lorenzo	7/8/2025	0.8	Call with Marelli and a vendor's management to discuss the terms of a trade agreement
Callerio, Lorenzo	7/8/2025	2.6	Review today's inbound requests received from vendors and their legal counsels
Callerio, Lorenzo	7/8/2025	0.6	Call with Marelli, S. Lieberman (K&E) and a vendor's management re: outstanding prepetition amounts
Callerio, Lorenzo	7/8/2025	1.1	Participate in a call with Marelli, S. Lieberman (K&E), D. Migliarucci (GT) and a vendor's management and legal counsel to discuss prepetition amounts
Callerio, Lorenzo	7/8/2025	0.6	Call with Marelli to discuss certain vendor-related commercial terms
Callerio, Lorenzo	7/8/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/8/2025	0.9	Participate in a call with Marelli and a vendor's management to discuss prepetition amounts
Callerio, Lorenzo	7/8/2025	0.9	Participate in a meeting with M. Schirle (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss ongoing vendor-related matters
Callerio, Lorenzo	7/8/2025	0.5	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Callerio, Lorenzo	7/8/2025	0.6	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M); L. Callerio (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/8/2025	0.6	Revise vendor management tracker for latest negotiation updates and status
Caruso, Nicholas	7/8/2025	2.3	Review vendor management tracker, email trade agreement tracker and formal trade agreement tracker and update with latest vendor negotiation information
Caruso, Nicholas	7/8/2025	1.9	Analyze current prepetition AP balances for certain vendors
Caruso, Nicholas	7/8/2025	1.6	Revise vendor management dashboard presentation based on commentary from Marelli personnel
Caruso, Nicholas	7/8/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/8/2025	0.8	Correspond to vendors based on latest inbound requests in vendor inbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/8/2025	0.5	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Caruso, Nicholas	7/8/2025	0.8	Review and revise latest trade agreement and email trade agreement trackers and share with Marelli team
Caruso, Nicholas	7/8/2025	0.5	Prepare for and participate in call with N. Caruso and M. Schirle (A&M) regarding reconciliation process
Cook, Jacob	7/8/2025	1.7	Update consolidated allocation payment file for regional division leads
Cook, Jacob	7/8/2025	0.6	Email correspondence with internal A&M regarding trade agreement payments scheduled for WE 7/11
Cook, Jacob	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements
Cook, Jacob	7/8/2025	0.8	Review of invoices marked as post-petition liabilities for potential PRE liabilities to remove from payment proposal for WE 7/11/25
Cook, Jacob	7/8/2025	0.9	Review of NAFTA post-petition payment proposal AP provided by company for pay period ending 7/11/25
Cook, Jacob	7/8/2025	1.2	Report of payments made to date related to specific vendor trade agreement negotiations
Cook, Jacob	7/8/2025	1.2	Review of EMEA post-petition payment proposal AP provided by company for pay period ending 7/11/25
Cook, Jacob	7/8/2025	1.4	Invoice level allocation for trade agreements for WE 7/11 in NAFTA AP
Cook, Jacob	7/8/2025	1.9	Invoice level allocation for trade agreements for WE 7/11 in EMEA AP
Cook, Jacob	7/8/2025	1.2	Review of Marelli division allocation templates received for WE 7/18
Draude, Richard	7/8/2025	2.7	Review and respond to vendor communication emails for 7/8 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/8/2025	2.4	Revise vendor management discussion materials to reflect comments from the company
Draude, Richard	7/8/2025	2.3	Revise AP overdue analysis to reflect latest accounts payable numbers
Draude, Richard	7/8/2025	2.0	Review and respond to vendor communication emails for 7/8 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/8/2025	1.9	Prepare daily payment schedule output re: executed email trade agreements
Draude, Richard	7/8/2025	1.5	Review and respond to vendor communication emails for 7/8 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/8/2025	1.4	Review and respond to vendor communication emails for 7/8 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/8/2025	1.7	Analyze supplier statements to determine if reconciliation is complete
Erlach, Nicole	7/8/2025	1.4	Review supplier correspondences to confirm sufficient detail is provided for further analysis
Erlach, Nicole	7/8/2025	0.3	Meeting with J. Warren, M. Schirle, N. Erlach and B. Weiland all (A&M) to discuss the status of the supplier AP reconciliation process
Erlach, Nicole	7/8/2025	0.3	Standing call with J. Warren, N. Erlach, B. Weiland (all A&M) and company team to discuss the status of supplier AP reconciliation requests
Erlach, Nicole	7/8/2025	0.4	Call with N. Erlach and B. Weiland (A&M) and company team to discuss the status of high priority supplier reconciliations
Erlach, Nicole	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Erlach, Nicole	7/8/2025	0.4	Meeting with M. Schirle, C. Turner, and N. Erlach (A&M) related to management of supplier reconciliation requests
Erlach, Nicole	7/8/2025	0.6	Meeting with M. Schirle and N. Erlach (A&M) to review the supplier AP reconciliation process
Erlach, Nicole	7/8/2025	2.1	Review documentation provided by suppliers to determine next steps required in the reconciliation process
Erlach, Nicole	7/8/2025	0.8	Coordinate with suppliers to obtain missing invoices and AR statements required for reconciliation
Erlach, Nicole	7/8/2025	2.1	Draft reconciliation workplan outlining supplier outreach and invoice validation processes
Erlach, Nicole	7/8/2025	2.2	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/8/2025	0.6	Meeting with M. Schirle and N. Erlach (A&M) to review the supplier AP reconciliation process
Fuetter, Isaac	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements
Fuetter, Isaac	7/8/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/8/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/8/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/8/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/8/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/8/2025 for week-ending 7/12/2025
Grossi, Nick	7/8/2025	0.3	Review estimated trade agreements and long term projections
Pack, Laura	7/8/2025	2.4	Review and validate advance payment requests linked to proforma invoices and coordinate their submission for fast-track processing and payment (EMEA requests)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Pack, Laura	7/8/2025	1.6	Assess and authorize proforma invoices that require advance payments, ensuring they are flagged for immediate processing and payment (LATAM requests)
Pack, Laura	7/8/2025	2.9	Review of documentation, approval of CIAs and forwarding to the respective GBS contacts for booking and payment (EMEA requests)
Schirle, Mattie	7/8/2025	0.6	Call with Company to discuss open accounts payable for French entity
Schirle, Mattie	7/8/2025	0.3	Meeting with J. Warren, M. Schirle, N. Erlach and B. Weiland all (A&M) to discuss the status of the supplier AP reconciliation process
Schirle, Mattie	7/8/2025	0.5	Prepare for and participate in call with N. Caruso and M. Schirle (A&M) regarding reconciliation process
Schirle, Mattie	7/8/2025	0.7	Prepare AP Summary in advance of French court meeting
Schirle, Mattie	7/8/2025	0.4	Meeting with M. Schirle, C. Turner, and N. Erlach (A&M) related to management of supplier reconciliation requests
Schirle, Mattie	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Schirle, Mattie	7/8/2025	0.6	Meeting with M. Schirle and N. Erlach (A&M) to review the supplier AP reconciliation process
Schirle, Mattie	7/8/2025	0.9	Review vendor management inbox and correspond with vendors
Schirle, Mattie	7/8/2025	0.9	Participate in a meeting with M. Schirle (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss ongoing vendor-related matters
Schirle, Mattie	7/8/2025	1.1	Review vendor management inbox for high priority requests
Schirle, Mattie	7/8/2025	1.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	7/8/2025	1.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/8/2025	1.9	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	7/8/2025	0.6	Update vendor management tracker for latest call updates
Schirle, Mattie	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements
Shahbain, Abraham	7/8/2025	0.7	Participate on call with SVP, Alix, C. Turner (A&M) and A. Shahbain (A&M) on the trade agreement process
Shahbain, Abraham	7/8/2025	0.5	Call with Marelli purchasing, vendor, and A. Shahbain (A&M) to discuss trade agreement negotiations and next steps
Shahbain, Abraham	7/8/2025	0.5	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Shahbain, Abraham	7/8/2025	0.6	Call with Marelli corporate team to discuss outstanding diligence

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/8/2025	0.6	Participate on the second daily escalation call with Customer, Marelli, A. Shahbain (A&M); L. Callerio (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/8/2025	0.7	Call with Marelli purchasing, logistics vendor, A. Shahbain (A&M) to discus trade agreement negotiation process
Shahbain, Abraham	7/8/2025	0.8	Participate on call with vendor, Marelli purchasing, and A. Shahbain (A&M) to discuss vendor negotiation status
Shahbain, Abraham	7/8/2025	0.9	Participate in a meeting with M. Schirle (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss ongoing vendor-related matters
Shahbain, Abraham	7/8/2025	0.9	Review redline from advisors of interim vendor order
Shahbain, Abraham	7/8/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/8/2025	1.2	Review summary analysis of trade agreements executed and in process for large vendors
Shahbain, Abraham	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements
Simion, Tony	7/8/2025	0.4	Attend meeting with K&E to discuss how to approach JV parties in Asia regarding the chapter 11 filing
Simion, Tony	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Simion, Tony	7/8/2025	0.6	Attend and discuss latest vendor negotiations and trade agreement with management and dashboard reporting
Simion, Tony	7/8/2025	0.7	Attend customer production planning meeting to discuss vendor issues and status of trade agreement negotiations
Stegenga, Jeff	7/8/2025	0.8	Review of VMT Dashboard slides and follow-up call w/ J. Stegenga and C. Turner (A&M)
Turner, Cari	7/8/2025	0.4	Meeting with M. Schirle, C. Turner, and N. Erlach (A&M) related to management of supplier reconciliation requests
Turner, Cari	7/8/2025	0.5	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Turner, Cari	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Turner, Cari	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements
Turner, Cari	7/8/2025	0.7	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/8/2025	0.8	Review of VMT Dashboard slides and follow-up call w/ J. Stegenga and C. Turner (A&M)
Turner, Cari	7/8/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/8/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/8/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/8/2025	1.3	Review updated vendor management reporting package
Turner, Cari	7/8/2025	0.7	Participate on call with SVP, Alix, C. Turner (A&M) and A. Shahbain (A&M) on the trade agreement process
Warren, Joseph	7/8/2025	1.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 7/7 and provide feedback on the same
Warren, Joseph	7/8/2025	1.4	Analyze status of six priority vendor management items as of Tuesday, 7/8 and develop next step plans to resolve relating to the same
Warren, Joseph	7/8/2025	0.5	Analyze status of ongoing negotiations with several suppliers that share a common receivables insurer
Warren, Joseph	7/8/2025	1.8	Call with Marelli and J. Warren (A&M) regarding status of and issues with ongoing reconciliation of a certain supplier's prepetition amounts owed
Warren, Joseph	7/8/2025	0.1	Call with S. Lieberman (K&E) and K&E vendor management team regarding ongoing vendor negotiation issues in the vendor management process
Warren, Joseph	7/8/2025	0.1	Prepare list of next steps in the negotiation process and description relating to post petition administrative expenses for certain aftermarket division supplier
Warren, Joseph	7/8/2025	0.2	Analyze proposed language addition to the final vendor order per AlixPartners
Warren, Joseph	7/8/2025	0.4	Coordinate with Marelli regarding status of certain supplier negotiations relating to prepetition amounts paid and post petition services
Warren, Joseph	7/8/2025	0.3	Meeting with J. Warren, M. Schirle, N. Erlach and B. Weiland all (A&M) to discuss the status of the supplier AP reconciliation process
Warren, Joseph	7/8/2025	0.8	Prepare draft bullets for Marelli relating to vendor management process reminders ahead of daily escalation call tomorrow
Warren, Joseph	7/8/2025	0.3	Standing call with J. Warren, N. Erlach, B. Weiland (all A&M) and company team to discuss the status of supplier AP reconciliation requests
Warren, Joseph	7/8/2025	0.4	Analyze recent trade agreement issues and prepare preliminary list of reminders to share with Marelli purchasing team as they approach supplier negotiations
Warren, Joseph	7/8/2025	0.5	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the vendor management workstream reporting package
Warren, Joseph	7/8/2025	0.7	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: paying executed trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/8/2025	0.9	Analyze payment made to certain supplier and prepare draft trade agreement for continued post petition services
Warren, Joseph	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Warren, Joseph	7/8/2025	0.6	Update vendor management log for latest information relating to 24 suppliers
Warren, Joseph	7/8/2025	0.7	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M) and S. Zehetmair (A&M) [left call early for another call]
Warren, Joseph	7/8/2025	0.7	Prepare draft trade agreement for certain supplier per Marelli purchasing request and prepare questions related to the same
Warren, Joseph	7/8/2025	0.8	Call with Marelli, S. Lieberman (K&E), B. Malz (K&E), S. Jones (K&E) re: supplier prepetition amount owed and their decision to refuse to ship on a post petition basis
Warren, Joseph	7/8/2025	0.8	Analyze request from Marelli indirect staff relating to certain shipping and logistics supplier and prepare questions related to the same
Warren, Joseph	7/8/2025	0.6	Prepare draft trade agreement for certain supplier and provide to Marelli purchasing staff for distribution to supplier
Warren, Joseph	7/8/2025	0.6	Analyze prepetition payments made to certain supplier and assess the impact on negotiations with that supplier
Warren, Joseph	7/8/2025	0.6	Prepare outline for a potential approach to supplier reconciliations for the vendor management process
Warren, Joseph	7/8/2025	0.6	Analyze A&M APAC team questions relating to the vendor management process and prepare responses on the same
Weiland, Brad	7/8/2025	0.4	Call with N. Erlach and B. Weiland (A&M) and company team to discuss the status of high priority supplier reconciliations
Weiland, Brad	7/8/2025	0.3	Standing call with J. Warren, N. Erlach, B. Weiland (all A&M) and company team to discuss the status of supplier AP reconciliation requests
Weiland, Brad	7/8/2025	0.4	Call with T. Simion, C. Turner, B. Weiland, J. Warren, M. Schirle, and N. Erlach (A&M) to discuss the supplier AP reconciliation process
Weiland, Brad	7/8/2025	0.3	Meeting with J. Warren, M. Schirle, N. Erlach and B. Weiland all (A&M) to discuss the status of the supplier AP reconciliation process
Weiland, Brad	7/8/2025	0.9	Review and analyze A/P reconciliation process and open items re: same
Zehetmair, Stefan	7/8/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/8/2025	0.2	Participate on daily pre alignment call with Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/8/2025	0.6	Participate on the second daily escalation call with customer and Marelli and A. Shahbain (A&M); L. Callerio (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	7/8/2025	1.8	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/8/2025	2.9	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/8/2025	0.4	Participate on Vendor call with vendor and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	7/8/2025	2.7	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/8/2025	0.7	Participate on the first daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/8/2025	1.2	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment
Zehetmair, Stefan	7/8/2025	2.4	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Callerio, Lorenzo	7/9/2025	0.5	Meeting with Marelli re: commercial terms of certain trade agreements
Callerio, Lorenzo	7/9/2025	0.6	Internal meeting with Marelli and R. Agostinelli (GT) to prepare a response to a request received from a vendor
Callerio, Lorenzo	7/9/2025	0.6	Meeting with Marelli and a vendor to discuss prepetition amounts
Callerio, Lorenzo	7/9/2025	0.7	Call with Marelli and a vendor's management to discuss outstanding prepetition overdue
Callerio, Lorenzo	7/9/2025	0.6	Participate in a meeting with Marelli and a vendor to discuss post petition deliveries and payment terms
Callerio, Lorenzo	7/9/2025	0.8	Call with Marelli and a vendor to discuss payment terms on future deliveries
Callerio, Lorenzo	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Callerio, Lorenzo	7/9/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	7/9/2025	2.7	Review and respond to all the requests received from vendors today, primarily related to outstanding prepetition amounts
Callerio, Lorenzo	7/9/2025	0.8	Draft and review certain trade agreements as requested by the vendor management
Callerio, Lorenzo	7/9/2025	0.5	Call with Marelli to discuss the prepetition payment strategy
Callerio, Lorenzo	7/9/2025	0.4	Draft a communication to provide a vendor with certain requested information related to the ongoing Ch1 1 proceeding
Callerio, Lorenzo	7/9/2025	0.4	Call with S. Lieberman (K&E) to discuss certain vendor agreements
Caruso, Nicholas	7/9/2025	2.6	Analyze certain vendor payment terms, historical spend, and open AP and communications received from management
Caruso, Nicholas	7/9/2025	2.4	Review the latest escalations from vendors and revise the vendor management tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/9/2025	1.7	Analyze latest proposals and draft multiple trade agreements reflecting outcome of vendor meetings
Caruso, Nicholas	7/9/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	7/9/2025	0.8	Review open AP and draft email trade agreements for set of vendors
Caruso, Nicholas	7/9/2025	0.8	Review current draft of final vendor order and provide comments
Caruso, Nicholas	7/9/2025	0.8	Prepare for and participate in call with Marelli, S. Lieberman (K&E) and vendor's management team to discuss current situation and trade agreement
Caruso, Nicholas	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Caruso, Nicholas	7/9/2025	0.8	Correspond with management in regard to payments made to vendors under first day motion relief
Caruso, Nicholas	7/9/2025	0.6	Review and revise latest trade agreement and email trade agreement tracker and share with Marelli team
Caruso, Nicholas	7/9/2025	0.4	Review current status of vendor reconciliation and provide update to vendor
Cook, Jacob	7/9/2025	0.3	Review and consolidation of NAFTA PS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	1.6	Review and consolidation of EMEA ALS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.4	Review and consolidation of EMEA Indirect allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	1.4	Review and consolidation of NAFTA ALS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.8	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.3	Review and consolidation of EMEA MS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.6	Review and consolidation of NAFTA RD allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.4	Review and consolidation of NAFTA GTS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.8	Review and consolidation of EMEA RD allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.4	Review and consolidation of EMEA AM allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.7	Review and consolidation of NAFTA ELS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.9	Working session with J. Warren (A&M), J. Cook (A&M), and R. Draude (A&M) regarding understanding and processing of email trade agreement requests in the context of accounts payable available to process payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/9/2025	1.1	Review and consolidation of EMEA ELS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.9	Review and consolidation of EMEA PS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.3	Review and consolidation of NAFTA IE allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.7	Review and consolidation of EMEA IE allocation payment proposal for WE 7/11/25
Cook, Jacob	7/9/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 7/11/25
Draude, Richard	7/9/2025	0.9	Working session with J. Warren (A&M), J. Cook (A&M), and R. Draude (A&M) regarding understanding and processing of email trade agreement requests in the context of accounts payable available to process payments
Draude, Richard	7/9/2025	1.7	Review and respond to vendor communication emails for 7/9 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/9/2025	2.2	Prepare trade agreement daily output to share internally
Draude, Richard	7/9/2025	2.3	Review and respond to vendor communication emails for 7/9 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/9/2025	2.6	Review and respond to vendor communication emails for 7/9 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/9/2025	2.7	Review and respond to vendor communication emails for 7/9 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/9/2025	2.6	Update vendor management discussion materials for comments from team leads
Erlach, Nicole	7/9/2025	2.4	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Erlach, Nicole	7/9/2025	0.1	Working session with B. Weiland (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Erlach, Nicole	7/9/2025	0.3	Discussion with C. Turner (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding A&M role in the supplier reconciliations for the vendor management process
Erlach, Nicole	7/9/2025	1.1	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Erlach, Nicole	7/9/2025	0.3	Standing call with N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process
Erlach, Nicole	7/9/2025	1.3	Review statements of account provided by Marelli purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	7/9/2025	0.4	Working session with M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Erlach, Nicole	7/9/2025	0.8	Analyze documentation provided with supplier reconciliation requests to determine readiness for GBS reconciliation handoff

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/9/2025	2.1	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/9/2025	2.6	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Fuetter, Isaac	7/9/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/9/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/9/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/9/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/9/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/9/2025 for week-ending 7/12/2025
Pack, Laura	7/9/2025	2.3	Assess and authorize proforma invoices that require advance payments, ensuring they are flagged for immediate processing and payment (EMEA requests)
Pack, Laura	7/9/2025	2.5	Track and monitoring of pro-forma invoices to ensure accurate Process and prevent duplicate payments
Pack, Laura	7/9/2025	2.7	Authorize proforma invoices involving advance payments and coordinate with relevant departments to ensure processing and payment
Pack, Laura	7/9/2025	2.9	Review and approval of proforma invoices requiring advance payments across the EMEA and LATAM regions, ensuring timely processing and execution of payments
Schirle, Mattie	7/9/2025	0.1	Working session with B. Weiland (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Schirle, Mattie	7/9/2025	0.2	Call with Marelli, J. Warren (A&M), M. Schirle (A&M), and certain vendor regarding that suppliers' prepetition amounts owed, different legal entities, and how to accelerate the trade agreement process
Schirle, Mattie	7/9/2025	0.2	Call with S. Lieberman (K&E), J. Warren (A&M), and M. Schirle (A&M) regarding executory contract status of certain supplier that Marelli is actively negotiating with
Schirle, Mattie	7/9/2025	0.6	Call with M. Schirle (A&M), and Marelli and vendor to discuss current status and ongoing negotiations
Schirle, Mattie	7/9/2025	0.5	Call with M. Schirle (A&M) and Marelli and vendor to discuss potential trade agreement
Schirle, Mattie	7/9/2025	0.4	Working session with M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Schirle, Mattie	7/9/2025	1.1	Call with M. Schirle, J. Warren (A&M), and Marelli and vendor to discuss current supplier status and potential trade agreement
Schirle, Mattie	7/9/2025	2.4	Review the latest inbound requests received from vendors and review the vendor management tracker
Schirle, Mattie	7/9/2025	1.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/9/2025	0.3	Discussion with C. Turner (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding A&M role in the supplier reconciliations for the vendor management process
Schirle, Mattie	7/9/2025	2.6	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	7/9/2025	0.7	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	7/9/2025	0.4	Call with M. Schirle, J. Warren (A&M), Company and K&E to discuss treatment of certain vendors and ongoing negotiations
Schirle, Mattie	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Schirle, Mattie	7/9/2025	0.8	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/9/2025	0.9	Call with Marelli and vendor to discuss current supplier status and potential trade agreement
Shahbain, Abraham	7/9/2025	1.2	Review and respond to emails from company on escalation vendor payments
Shahbain, Abraham	7/9/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Shahbain, Abraham	7/9/2025	0.6	Call with Marelli purchasing, logistics vendor, and A. Shahbain (A&M) to discuss trade agreement negotiation status
Shahbain, Abraham	7/9/2025	1.6	Respond to emails from company and vendors related to trade agreement negotiation status
Simion, Tony	7/9/2025	0.8	Call with Marelli Mexico location purchasing team regarding timing of vendor payments for supplier production
Simion, Tony	7/9/2025	0.9	Review and update latest customer level vendor issues summary and provide comments based on trade agreement tracker files
Simion, Tony	7/9/2025	0.6	Attend meeting with Management discussing the latest updates on trade agreement negotiations and vendor spend
Turner, Cari	7/9/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Turner, Cari	7/9/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/9/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Turner, Cari	7/9/2025	0.3	Discussion with C. Turner (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding A&M role in the supplier reconciliations for the vendor management process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/9/2025	1.1	Review various in-process vendor negotiations and shipping status
Warren, Joseph	7/9/2025	0.4	Working session with M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Warren, Joseph	7/9/2025	0.2	Call with Marelli regarding supplier reconciliations for vendor management process
Warren, Joseph	7/9/2025	0.4	Call with M. Schirle, J. Warren (A&M), Company and K&E to discuss treatment of certain vendors and ongoing negotiations
Warren, Joseph	7/9/2025	0.1	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of [DATE] and provide feedback on the same
Warren, Joseph	7/9/2025	0.1	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 8/8 and provide feedback on the same
Warren, Joseph	7/9/2025	0.8	Participate in a meeting with C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss ongoing vendor negotiations updates
Warren, Joseph	7/9/2025	0.1	Call with Marelli and supplier regarding a capital expenditure project that is about to begin and the prepetition or post petition status thereof
Warren, Joseph	7/9/2025	0.1	Working session with B. Weiland (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process
Warren, Joseph	7/9/2025	0.2	Analyze certain supplier's demand for cash in advance payment until a specific debt is paid and provide feedback on the same to Marelli purchasing staff
Warren, Joseph	7/9/2025	0.6	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/9 and provide feedback on the same
Warren, Joseph	7/9/2025	0.2	Call with S. Lieberman (K&E), J. Warren (A&M), and M. Schirle (A&M) regarding executory contract status of certain supplier that Marelli is actively negotiating with
Warren, Joseph	7/9/2025	0.7	Prepare proposal and estimate for A&M India auxiliary staff for supplier reconciliations for vendor management process, per Marelli request
Warren, Joseph	7/9/2025	0.2	Prepare for certain supplier call by analyzing prepetition amounts owed and that supplier's role in Marelli's business plan
Warren, Joseph	7/9/2025	0.2	Prepare summary for A&M team regarding discussion with Marelli re: supplier reconciliations for vendor management process
Warren, Joseph	7/9/2025	0.3	Analyze feedback received from PSZJ team regarding redline edits to certain trade agreement
Warren, Joseph	7/9/2025	0.4	Finalize reminders and tips for Marelli purchasing staff relating to vendor agreements and overall vendor management process, after incorporating feedback from A&M team
Warren, Joseph	7/9/2025	0.5	Analyze B. Weiland (A&M) overview and approach to the supplier reconciliations for the vendor management process and provide feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/9/2025	0.4	Finalize analysis and proposal for A&M auxiliary staffing to support the supplier negotiations for the vendor management process
Warren, Joseph	7/9/2025	0.7	Analyze certain trade agreement and staff request for payment of that supplier and respond to Marelli staff regarding the same
Warren, Joseph	7/9/2025	0.7	Call with T. Cairns (PSZJ), J. Warren (A&M), and financial and legal advisors to certain supplier about that supplier's prepetition amounts owed and the subcontractors that supplier uses
Warren, Joseph	7/9/2025	0.2	Call with Marelli, J. Warren (A&M), M. Schirle (A&M), and certain vendor regarding that suppliers' prepetition amounts owed, different legal entities, and how to accelerate the trade agreement process
Warren, Joseph	7/9/2025	2.0	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 7/8 and provide feedback on the same
Warren, Joseph	7/9/2025	0.9	Working session with J. Warren (A&M), J. Cook (A&M), and R. Draude (A&M) regarding understanding and processing of email trade agreement requests in the context of accounts payable available to process payments
Warren, Joseph	7/9/2025	1.1	Analyze status of six priority vendor management items as of Wednesday, 7/9 and develop next step plans to resolve relating to the same
Warren, Joseph	7/9/2025	0.3	Prepare talking points for discussion with Marelli regarding supplier reconciliations for vendor management process
Warren, Joseph	7/9/2025	1.1	Call with M. Schirle, J. Warren (A&M), Marelli and vendor to discuss current supplier status and potential trade agreement
Warren, Joseph	7/9/2025	1.2	Analyze status of four priority vendor management items as of Wednesday, 7/9 and develop next step plans to resolve relating to the same
Warren, Joseph	7/9/2025	0.3	Discussion with C. Turner (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding A&M role in the supplier reconciliations for the vendor management process
Warren, Joseph	7/9/2025	1.2	Call with Marelli regarding several US suppliers that are in ongoing negotiations with Marelli regarding prepetition amounts owed, vendor agreements, and post petition services
Warren, Joseph	7/9/2025	0.3	Prepare list of key reminders and tips for the trade agreement process for Marelli purchasing staff
Warren, Joseph	7/9/2025	0.3	Call with Marelli, J. Warren (A&M), and certain supplier regarding prepetition amounts owed to different regional entities of that supplier
Warren, Joseph	7/9/2025	0.8	Revise analysis on amounts owed and paid for a certain temporary labor supplier for latest payments made
Warren, Joseph	7/9/2025	0.3	Call with Marelli, J. Warren (A&M), and certain supplier that recently executed a trade agreement regarding the regional and global scope of that trade agreement
Warren, Joseph	7/9/2025	0.3	Call with Marelli, and certain shipping supplier regarding the shipping suppliers prepetition amounts owed and post petition services
Weiland, Brad	7/9/2025	0.1	Working session with B. Weiland (A&M), M. Schirle (A&M), N. Erlach (A&M), and J. Warren (A&M) regarding approach to supplier reconciliations for the vendor management process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Weiland, Brad	7/9/2025	0.3	Standing call with N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process
Weiland, Brad	7/9/2025	0.4	Review and analyze open items re: purchasing and vendor management process
Weiland, Brad	7/9/2025	0.5	Prepare materials re: process flow for A/P reconciliation
Weiland, Brad	7/9/2025	0.4	Review and analyze A/P reconciliation process and intake of reconciliation requests
Weiland, Brad	7/9/2025	0.3	Correspond with Marelli, A&M team re: A/P reconciliation items
Zehetmair, Stefan	7/9/2025	1.1	Participate on vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/9/2025	0.7	Participate on the first daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/9/2025	0.6	Participate on the second daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/9/2025	1.6	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment
Zehetmair, Stefan	7/9/2025	2.1	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/9/2025	2.7	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/9/2025	2.8	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/9/2025	2.9	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Callerio, Lorenzo	7/10/2025	1.5	Participate in a call with Marelli and a vendor to discuss reconciliation of prepetition amounts
Callerio, Lorenzo	7/10/2025	1.6	Prepare a revised FDM payments analysis as requested by C. Turner (A&M)
Callerio, Lorenzo	7/10/2025	1.6	Draft and review multiple trade agreements as discussed with the company and the K&E team
Callerio, Lorenzo	7/10/2025	0.3	Participate on the second daily escalation call with customer and Marelli; L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/10/2025	1.1	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/10/2025	0.4	Participate in a call with M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss prepetition amounts
Callerio, Lorenzo	7/10/2025	0.6	Call with S. Lieberman (K&E) to discuss certain legal aspects related to vendor agreements
Callerio, Lorenzo	7/10/2025	0.9	Meeting with S. Lieberman (K&E), Marelli and a vendor to negotiate revised commercial terms
Callerio, Lorenzo	7/10/2025	0.8	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to review the latest trade agreements tracker and updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/10/2025	0.9	Participate in a call with M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss prepetition amounts
Callerio, Lorenzo	7/10/2025	1.3	Call with Marelli, R. Agostinelli (GT) and a vendor to discuss prepetition agreements and future deliveries
Callerio, Lorenzo	7/10/2025	2.7	Review and respond to all the inbound requests received from different vendors received today
Caruso, Nicholas	7/10/2025	2.1	Draft email trade agreements for set of vendors based on open AP analysis
Caruso, Nicholas	7/10/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with Marelli team
Caruso, Nicholas	7/10/2025	2.7	Prepare list of top 50 vendors based on outstanding AP balance and provide to management team for prioritization purposes
Caruso, Nicholas	7/10/2025	0.3	Participate on the second daily escalation call with customer and Marelli; L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/10/2025	0.4	Correspond with Marelli and K&E teams regarding ordinary course professionals
Caruso, Nicholas	7/10/2025	0.4	Revise trade agreement for vendor for latest round of negotiations
Caruso, Nicholas	7/10/2025	0.5	Call with Marelli to discuss vendors
Caruso, Nicholas	7/10/2025	0.5	Call with vendor to discuss AP / AR reconciliation
Caruso, Nicholas	7/10/2025	0.5	Call with Marelli and vendor to discuss trade agreement
Caruso, Nicholas	7/10/2025	0.5	Call with Marelli to discuss vendor negotiation
Caruso, Nicholas	7/10/2025	0.5	Review open AP and draft trade agreement for vendor
Caruso, Nicholas	7/10/2025	0.6	Analyze and correspond with Marelli AP team regarding credit memo issued by vendor and impact to prepetition balance
Caruso, Nicholas	7/10/2025	2.1	Analyze and draft trade agreements for set of vendors
Caruso, Nicholas	7/10/2025	1.9	Review and correspond with vendors on high priority items as advised by management team and review counter trade agreements
Caruso, Nicholas	7/10/2025	1.1	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Cook, Jacob	7/10/2025	0.4	Call with Marelli, J. Cook (A&M), and J. Warren (A&M) regarding status of payments to certain critical vendor with executed trade agreement
Cook, Jacob	7/10/2025	1.4	Prepare of consolidated prepetition allocation payment file for NAFTA divisions for WE 7/11
Cook, Jacob	7/10/2025	1.2	Update to prepetition payment run based on incremental requests from NAFTA division purchasing leads

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/10/2025	1.1	Prepare of summary of payments requested by division leads that were removed from payment run based on trade agreement negotiations
Cook, Jacob	7/10/2025	1.9	Prepare of ad hoc payment runs for various prepetition vendors based on recently executed ETAs
Cook, Jacob	7/10/2025	0.9	Research on status of processed prepetition AP for vendors with signed trade agreements
Cook, Jacob	7/10/2025	1.3	Review of FDM coding for TA payments to be made WE 7/11/25
Cook, Jacob	7/10/2025	1.9	Prepare of consolidated prepetition allocation payment file for EMEA divisions for WE 7/11
Cook, Jacob	7/10/2025	0.7	Update prepetition payment run based on incremental requests from EMEA division purchasing leads
Cook, Jacob	7/10/2025	0.3	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 7/11
Cook, Jacob	7/10/2025	0.8	Prepare of consolidated TA / ETA payment run for distribution with company for WE 7/11/25
Draude, Richard	7/10/2025	1.6	Review and respond to vendor communication emails for 7/10 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/10/2025	2.3	Review and respond to vendor communication emails for 7/10 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/10/2025	2.8	Review and respond to vendor communication emails for 7/10 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/10/2025	2.8	Review and respond to vendor communication emails for 7/10 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/10/2025	1.8	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/10/2025	0.9	Maintain reconciliation tracker accuracy to support coordination between A&M and GBS
Erlach, Nicole	7/10/2025	0.6	Call with J. Warren, M. Schirle, N. Erlach, B. Weiland and GCC team (all A&M) to discuss responsibilities related to the AP claims reconciliation process
Erlach, Nicole	7/10/2025	2.2	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/10/2025	0.4	Discussion with N. Erlach (A&M) and J. Warren (A&M) regarding ongoing trade supplier reconciliations and the prioritization thereof
Erlach, Nicole	7/10/2025	2.1	Review statements of account provided by Marelli purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	7/10/2025	0.4	Standing call with J. Warren, M. Schirle, N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process
Erlach, Nicole	7/10/2025	1.9	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/10/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/10/2025 for week-ending 8/5/2025
Fuetter, Isaac	7/10/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/10/2025 for week-ending 8/5/2025
Pack, Laura	7/10/2025	2.8	Review and approval of proforma invoices that require advance payments, followed by urgent processing, payment and tracking in Master Excel file
Schirle, Mattie	7/10/2025	0.3	Call with A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), S. Lieberman (K&E), and additional K&E vendor management team regarding priority vendor management issues and next steps to resolve
Schirle, Mattie	7/10/2025	0.8	Participate in follow up call with Marelli and vendor to negotiate trade agreement
Schirle, Mattie	7/10/2025	0.8	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to review the latest trade agreements tracker and updates
Schirle, Mattie	7/10/2025	1.0	Call with M. Schirle (A&M) and Marelli and vendor to discuss current supplier status and potential trade agreement
Schirle, Mattie	7/10/2025	1.2	Call with Marelli and vendor to discuss trade agreement
Schirle, Mattie	7/10/2025	0.7	Participate in call with Marelli and vendor to discuss trade agreement
Schirle, Mattie	7/10/2025	0.6	Call with J. Warren, M. Schirle, N. Erlach, B. Weiland and GCC team (all A&M) to discuss responsibilities related to the AP claims reconciliation process
Schirle, Mattie	7/10/2025	0.4	Standing call with J. Warren, M. Schirle, N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process
Schirle, Mattie	7/10/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	7/10/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/10/2025	2.4	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	7/10/2025	0.4	Participate in a call with M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss prepetition amounts
Schirle, Mattie	7/10/2025	0.9	Participate in a call with M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss prepetition amounts
Schirle, Mattie	7/10/2025	0.3	Call with Marelli, J. Warren (A&M) and M. Schirle (A&M) regarding the demands received from a certain supplier relating to their prepetition amounts owed
Schirle, Mattie	7/10/2025	1.8	Draft trade agreements for set of vendors
Schirle, Mattie	7/10/2025	0.4	Revise trade agreement for vendor for latest round of negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/10/2025	0.4	Call with Marelli and vendor to negotiate trade agreement
Shahbain, Abraham	7/10/2025	0.3	Call with A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), S. Lieberman (K&E), and additional K&E vendor management team regarding priority vendor management issues and next steps to resolve
Shahbain, Abraham	7/10/2025	0.9	Respond to diligence requests from counsel related to the paydown of employee service related vendor
Shahbain, Abraham	7/10/2025	1.4	Respond to emails from company related to trade agreement negotiation status and open questions
Shahbain, Abraham	7/10/2025	1.5	Review and respond to emails from company on escalation vendor payments
Shahbain, Abraham	7/10/2025	0.7	Review and update of vendor workstream slides based on comments from management
Shahbain, Abraham	7/10/2025	0.5	Call with vendor, Marelli purchasing, and A. Shahbain (A&M) to discuss current status of trade agreement and next steps
Shahbain, Abraham	7/10/2025	1.1	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Simion, Tony	7/10/2025	0.4	Review and provide comments to accounts payable team related to short term payment term processing
Simion, Tony	7/10/2025	0.6	Attend customer production planning meeting to discuss vendor issues and status of trade agreement negotiations
Stegenga, Jeff	7/10/2025	0.4	Follow-up discussion J. Stegenga and C. Turner (A&M) re: vendor mgmt. details and coordination of cash disbursements for the week
Turner, Cari	7/10/2025	0.4	Follow-up discussion w/ J. Stegenga re: vendor mgmt. details and coordination of cash disbursements for the week
Turner, Cari	7/10/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/10/2025	0.9	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/10/2025	1.1	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/10/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Waismann, Heitor	7/10/2025	0.5	Meeting with A&M large group and Marelli's treasury and procurement team to discuss post-petition vendor spend assumptions
Warren, Joseph	7/10/2025	0.5	Call with Marelli, and certain supplier regarding trade agreement offered to them and their questions about the trade agreement and overall process
Warren, Joseph	7/10/2025	0.4	Call with Marelli, and certain foreign supplier regarding their prepetition amounts owed and post petition services
Warren, Joseph	7/10/2025	0.4	Standing call with J. Warren, M. Schirle, N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/10/2025	0.5	Call with Marelli, and certain temporary labor supplier regarding their prepetition amounts owed and unpaid invoices
Warren, Joseph	7/10/2025	0.4	Discussion with N. Erlach (A&M) and J. Warren (A&M) regarding ongoing trade supplier reconciliations and the prioritization thereof
Warren, Joseph	7/10/2025	0.3	Call with Marelli, J. Warren (A&M) and M. Schirle (A&M) regarding the demands received from a certain supplier relating to their prepetition amounts owed
Warren, Joseph	7/10/2025	1.3	Analyze status of six priority vendor management items as of Thursday, 7/10 and develop next step plans to resolve relating to the same
Warren, Joseph	7/10/2025	0.9	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, July 10 and provide feedback on the same
Warren, Joseph	7/10/2025	0.2	Call with Marelli and certain supplier regarding prepetition amounts owed, current trade terms, and their requests to return to post petition services
Warren, Joseph	7/10/2025	0.7	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/9 and provide feedback on the same
Warren, Joseph	7/10/2025	0.3	Call with A. Shahbain (A&M), M. Schirle (A&M), J. Warren (A&M), S. Lieberman (K&E), and additional K&E vendor management team regarding priority vendor management issues and next steps to resolve
Warren, Joseph	7/10/2025	0.4	Analyze K&E vendor team request relating to certain vendor and prepare schedule relating to the same
Warren, Joseph	7/10/2025	0.3	Call with Marelli regarding certain business context regarding an ongoing trade agreement negotiation
Warren, Joseph	7/10/2025	0.4	Call with Marelli, J. Cook (A&M), and J. Warren (A&M) regarding status of payments to certain critical vendor with executed trade agreement
Warren, Joseph	7/10/2025	0.8	Analyze certain priority vendor management issue relating to a supplier that is threatening to stop shipping goods
Warren, Joseph	7/10/2025	0.6	Call with J. Warren, M. Schirle, N. Erlach, B. Weiland and GCC team (all A&M) to discuss responsibilities related to the AP claims reconciliation process
Warren, Joseph	7/10/2025	0.3	Prepare summary for A&M team relating to current issues facing the reconciliation process and potential next steps and solutions to resolve
Warren, Joseph	7/10/2025	0.3	Prepare summary of ongoing negotiations with certain supplier for A&M team to transition negotiations with that supplier going forward
Warren, Joseph	7/10/2025	0.4	Analyze issue relating to local currency versus plant currency and coordinate with Marelli AP team regarding the same
Warren, Joseph	7/10/2025	0.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 7/10 and provide feedback on the same
Webber, Dan	7/10/2025	0.3	Review of FDM relief report, by-region, by-type for WE 7/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Weiland, Brad	7/10/2025	0.3	Correspond with J. Hertzberg (A&M) re: vendor management and A/P reconciliation items
Weiland, Brad	7/10/2025	0.4	Prepare materials re: A/P reconciliation process steps plan
Weiland, Brad	7/10/2025	0.4	Standing call with J. Warren, M. Schirle, N. Erlach, B. Weiland (A&M) and company team to discuss Update to the supplier AP reconciliation process
Weiland, Brad	7/10/2025	0.6	Call with J. Warren, M. Schirle, N. Erlach, B. Weiland and GCC team (all A&M) to discuss responsibilities related to the AP claims reconciliation process
Zehetmair, Stefan	7/10/2025	0.3	Participate on the second daily escalation call with customer and Marelli; L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/10/2025	1.1	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M, L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/10/2025	1.2	Map of vendor tracker inbounds and Company AP list for AP reconciliation/alignment
Zehetmair, Stefan	7/10/2025	2.6	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/10/2025	1.9	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/10/2025	2.8	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/10/2025	2.9	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/10/2025	0.7	Participate on the first daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Callerio, Lorenzo	7/11/2025	1.0	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/11/2025	0.3	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M), L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/11/2025	0.6	Review certain trade agreements provided by K&E
Callerio, Lorenzo	7/11/2025	0.8	Review certain items that are being reconciled before approving them
Callerio, Lorenzo	7/11/2025	2.2	Review and respond to all the inbound requests sent by vendors today
Callerio, Lorenzo	7/11/2025	1.7	Draft certain trade agreements and review the ones requested by the company before approving them
Callerio, Lorenzo	7/11/2025	1.1	Participate in a meeting with Marelli, G. Migliarucci (GT), R. Agostinelli (GT), S. Lieberman (K&E) and a vendor's legal counsel to discuss a potential trade agreement
Callerio, Lorenzo	7/11/2025	1.2	Call with Marelli, D. Migliarucci (GT), R. Agostinelli (A&M) and a vendor's management and legal counsel to discuss prepetition amounts and future commercial terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/11/2025	0.8	Call with Marelli to discuss the reconciliation process
Caruso, Nicholas	7/11/2025	0.3	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M), L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/11/2025	2.6	Review vendor management inbox and correspond with vendors and management on next steps / next offers
Caruso, Nicholas	7/11/2025	2.1	Review and revise vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Caruso, Nicholas	7/11/2025	1.8	End of day update of vendor management tracker for changes based on calls and discussions for the day
Caruso, Nicholas	7/11/2025	1.3	Prepare trade agreement overview to provide to lender team for review
Caruso, Nicholas	7/11/2025	1.2	Review updated form trade and email trade agreements and begin to change existing agreements to match
Caruso, Nicholas	7/11/2025	2.8	Analyze open AP and draft standard and email trade agreements for vendors
Caruso, Nicholas	7/11/2025	0.7	Participate in Vendor negotiation with, Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Caruso, Nicholas	7/11/2025	1.0	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Cook, Jacob	7/11/2025	1.6	Prepare of slides related to A&M role in vendor management process for Marelli leadership
Cook, Jacob	7/11/2025	1.9	Process improvement updates for FDM consolidated reporting files and reporting
Cook, Jacob	7/11/2025	1.1	Review of completed TAs and preparation of consolidated payment schedule for WE 7/18
Cook, Jacob	7/11/2025	0.8	Prepare of new FDM summary schedules based on requests from internal A&M teams
Draude, Richard	7/11/2025	2.4	Review and respond to vendor communication emails for 7/11 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/11/2025	2.2	Review and respond to vendor communication emails for 7/11 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/11/2025	1.9	Review and respond to vendor communication emails for 7/11 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/11/2025	1.7	Review and respond to vendor communication emails for 7/11 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/11/2025	2.6	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Erlach, Nicole	7/11/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss progress on reconciliation request escalations to Marelli GBS
Erlach, Nicole	7/11/2025	0.6	Clarify reconciliation priorities with Marelli GBS to align on order of reconciliation reviews
Erlach, Nicole	7/11/2025	0.9	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/11/2025	1.8	Analyze documentation provided with supplier reconciliation requests to determine readiness for GBS reconciliation handoff
Erlach, Nicole	7/11/2025	2.3	Escalate high priority reconciliations to Marelli GBS
Fuetter, Isaac	7/11/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/11/2025 for week-ending 7/12/2025
Fuetter, Isaac	7/11/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/11/2025 for week-ending 7/12/2025
Pack, Laura	7/11/2025	1.6	Track of proforma invoices to avoid duplicate payments in the future (EMEA, LATAM)
Schirle, Mattie	7/11/2025	1.2	Participate in call with Marelli, K&E, GT, and vendor to discuss potential trade agreement
Schirle, Mattie	7/11/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss progress on reconciliation request escalations to Marelli GBS
Schirle, Mattie	7/11/2025	0.6	Call with M. Schirle and A. Shahbain (A&M) to discuss vendor communications
Schirle, Mattie	7/11/2025	2.9	Prepare summaries of open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/11/2025	0.7	Participate in call with Marelli and vendor to negotiate trade agreement
Schirle, Mattie	7/11/2025	0.8	Participate in call with Marelli to discuss vendor reconciliation
Schirle, Mattie	7/11/2025	1.9	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	7/11/2025	1.4	Update vendor management tracker for latest call updates
Schirle, Mattie	7/11/2025	2.7	Review vendor management inbox and correspond with vendors
Shahbain, Abraham	7/11/2025	0.5	Call with vendor, Marelli purchasing, and A. Shahbain (A&M) to finalize trade agreement negotiations
Shahbain, Abraham	7/11/2025	0.3	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M), L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/11/2025	0.5	Call with logistics vendor, Marelli purchasing, and A. Shahbain (A&M) to discuss the reconciliation accounts payable
Shahbain, Abraham	7/11/2025	0.6	Call with M. Schirle and A. Shahbain (A&M) to discuss vendor communications
Shahbain, Abraham	7/11/2025	0.6	Call with Brazil purchasing and A. Shahbain (A&M) to discuss weekly cash funding needs
Shahbain, Abraham	7/11/2025	0.9	Create analysis summarizing vendor overview and detail behind trade agreement negotiation for approval needs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/11/2025	1.0	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/11/2025	1.3	Respond to emails from company related to trade agreement negotiation status and open questions
Shahbain, Abraham	7/11/2025	1.7	Review and respond to emails from company on escalation vendor payments
Simion, Tony	7/11/2025	1.3	Review and propose edits to vendor trade term overview for post petition tracking
Turner, Cari	7/11/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/11/2025	0.6	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/11/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/11/2025	0.9	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/11/2025	1.0	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/11/2025	0.9	Provide final vendor order and guidance to Marelli procurement team
Warren, Joseph	7/11/2025	1.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, 7/11 and provide feedback on the same
Warren, Joseph	7/11/2025	0.7	Analyze certain supplier reconciliation in comparison to their executed trade agreement and scheduled payments
Warren, Joseph	7/11/2025	0.6	Prepare updates for K&E team, Marelli team, and A&M team regarding status of certain foreign receivables insurer with respect to vendors
Warren, Joseph	7/11/2025	0.7	Call with Marelli, P. Chenyu (KWM), S. Lieberman (K&E), R. Agostinelli (GT), and certain foreign supplier regarding their prepetition amounts owed and post petition services
Warren, Joseph	7/11/2025	1.1	Analyze status of four priority vendor management items as of Friday, 7/11 and develop next step plans to resolve relating to the same
Warren, Joseph	7/11/2025	1.3	Analyze status of five priority vendor management items as of Friday, 7/11 and develop next step plans to resolve relating to the same
Warren, Joseph	7/11/2025	0.2	Analyze executed trade agreements prepared by Marelli purchasing and prepare questions related to the same
Warren, Joseph	7/11/2025	1.6	Provide further responses and advice to Marelli purchasing team on questions relating to ongoing vendor management issues and negotiations
Warren, Joseph	7/11/2025	0.6	Prepare draft trade agreement for certain supplier per request of Marelli aftermarket team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/11/2025	0.4	Coordinate with Marelli aftermarket division regarding next steps in the vendor management process for their suppliers
Warren, Joseph	7/11/2025	0.4	Analyze A&M team update regarding certain intricacy with accounts payable amounts and local versus plant currency
Warren, Joseph	7/11/2025	0.6	Prepare draft trade agreement for certain US and supplier per request of K&E vendor team
Warren, Joseph	7/11/2025	0.3	Call with Marelli regarding prior call with certain foreign supplier and go forward next steps to return that supplier to post petition services
Webber, Dan	7/11/2025	0.2	Review of FDM relief in PMO materials vs. FDM relief provided by Vendor Management team for TWCF reporting purposes
Weiland, Brad	7/11/2025	0.2	Correspond with M. Schirle (A&M), S. Babbar (A&M) re: reconciliation process
Weiland, Brad	7/11/2025	0.2	Correspond re: vendor litigation with Marelli
Zehetmair, Stefan	7/11/2025	2.8	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	2.6	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	0.7	Participate in Vendor negotiation with, Marelli, N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	0.3	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M), L. Callerio (A&M); N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	2.9	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	1.6	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/11/2025	1.0	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/11/2025	0.7	Participate on the first daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Callerio, Lorenzo	7/12/2025	0.8	Prepare a revised DPO analysis on a regional basis to respond to a question received from management re: FDM relief
Callerio, Lorenzo	7/12/2025	0.7	Read and review all the vendor requests received today
Caruso, Nicholas	7/12/2025	1.3	Review reconciliation status tracker and incorporate into trade agreement and email trade agreement tracker
Caruso, Nicholas	7/12/2025	0.9	Review latest negotiations and correspondence with Company and provide updates related thereto
Caruso, Nicholas	7/12/2025	0.9	Review and revise vendor management tracker for notes from vendor discussions this week and add new vendors
Caruso, Nicholas	7/12/2025	0.8	Review and revise trade agreement and email trade agreement tracker and share with Marelli team
Cook, Jacob	7/12/2025	0.8	Review of payments made to certain vendors to support TA negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/12/2025	2.7	Update trade agreement output materials for latest executed and in process agreements, distribute internally
Erlach, Nicole	7/12/2025	2.5	Update trade agreement tracker to incorporate related to the vendor's AP reconciliation progress
Fuetter, Isaac	7/12/2025	0.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation on 7/12/2025 for week-ending 7/12/2025
Schirle, Mattie	7/12/2025	1.1	Review and revise vendor management tracker for notes from vendor discussions this week
Shahbain, Abraham	7/12/2025	0.4	Respond to emails from company related to vendor escalations
Shahbain, Abraham	7/12/2025	0.6	Review and update vendor management slides provided by the A&M team
Simion, Tony	7/12/2025	0.7	Review request to Lender Advisors regarding potential vendor trade agreement
Stegenga, Jeff	7/12/2025	0.4	Discussion w/ J. Stegenga and C. Turner (A&M) re: latest vendor update, specific vendor proceeds and next two week forecast
Turner, Cari	7/12/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/12/2025	0.4	Discussion w/ J. Stegenga and C. Turner (A&M) re: latest vendor update, specific vendor proceeds and next two week forecast
Warren, Joseph	7/12/2025	0.4	Analyze status of five priority vendor management items as of Saturday, 7/12 and develop next step plans to resolve relating to the same
Warren, Joseph	7/12/2025	1.1	Analyze and provide feedback to A&M team relating to a draft trade agreement output table, indicating amounts paid and related items
Warren, Joseph	7/12/2025	0.5	Analyze and update certain supplier reconciliation to account for incremental prepetition payments made and related adjustments
Warren, Joseph	7/12/2025	0.4	Prepare update to K&E vendor team regarding current status of certain supplier reconciliation in support of draft trade agreement
Warren, Joseph	7/12/2025	0.7	Process revisions to certain supplier reconciliation of their prepetition amounts owed in support of a trade agreement draft
Warren, Joseph	7/12/2025	2.0	Analyze still unresolved vendor management issues relating to week ending Friday, 7/11 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	7/12/2025	2.7	Update Vendor Management Tracker for late inbounds Friday night and early Saturday call S. Zehetmair (A&M)
Zehetmair, Stefan	7/12/2025	1.1	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/12/2025	1.3	Update Marelli Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Callerio, Lorenzo	7/13/2025	0.7	Review and edit the reconciliation priority list by vendor
Callerio, Lorenzo	7/13/2025	0.9	Review the vendor emails received today

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/13/2025	0.9	Draft email trade agreements for multiple vendors based on latest AP balances
Caruso, Nicholas	7/13/2025	1.1	Prepare trade agreement summary for lender review
Caruso, Nicholas	7/13/2025	1.3	Review reconciliation tracker and status updates
Caruso, Nicholas	7/13/2025	1.7	Prepare weekly vendor management dashboard presentation
Caruso, Nicholas	7/13/2025	0.8	Revise trade agreement based on vendor counterproposal
Caruso, Nicholas	7/13/2025	0.6	Review latest AP aging files provided by the Company and address issues
Cook, Jacob	7/13/2025	1.7	Review of trade agreement payments required for WE 7/18 based on existing processed AP
Cook, Jacob	7/13/2025	0.4	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 7/11
Draude, Richard	7/13/2025	2.3	Revise trade agreement discussion materials to reflect latest numbers
Erlach, Nicole	7/13/2025	0.2	Review reconciliation tracker to gather information in response to A&M inquiry
Erlach, Nicole	7/13/2025	2.2	Review feedback from A&M re: vendor reconciliation to update the tracker accordingly
Erlach, Nicole	7/13/2025	2.3	Prepare requests for Marelli re: vendor AP reconciliation
Schirle, Mattie	7/13/2025	2.9	Review reconciliation tracker and status updates
Schirle, Mattie	7/13/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/13/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	7/13/2025	0.8	Revise trade agreement for latest round of negotiations
Shahbain, Abraham	7/13/2025	0.2	Call with A. Shahbain and C. Turner (A&M) related to vendor strategy slides requested by the company
Shahbain, Abraham	7/13/2025	0.8	Review of proposed vendor strategy slides provided by the A&M team
Shahbain, Abraham	7/13/2025	0.7	Update vendor management slides based on results from prior week
Turner, Cari	7/13/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/13/2025	0.2	Call with A. Shahbain and C. Turner (A&M) related to vendor strategy slides requested by the company
Turner, Cari	7/13/2025	1.3	Review and provide comments on vendor management reporting package

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/13/2025	0.5	Analyze certain ongoing trade agreement negotiations for a European supplier and provide feedback on the same
Warren, Joseph	7/13/2025	0.7	Analyze status of six priority vendor management items as of Sunday, 7/13 and develop next step plans to resolve relating to the same
Warren, Joseph	7/13/2025	0.7	Analyze still unresolved vendor management issues relating to week ending 7/11 and develop next step plans to resolve relating to the same
Warren, Joseph	7/13/2025	0.4	Prepare draft trade agreement offer for certain supplier
Warren, Joseph	7/13/2025	0.4	Analyze status of certain ongoing reconciliations and provide feedback to A&M team regarding the same
Warren, Joseph	7/13/2025	0.4	Prepare draft trade agreement for preliminary negotiations with certain global supplier
Zehetmair, Stefan	7/13/2025	1.2	Update Vendor Management Tracker for late inbounds Saturday/Sunday S. Zehetmair (A&M)
Zehetmair, Stefan	7/13/2025	0.3	Management of central vendor escalation mailbox
Callerio, Lorenzo	7/14/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related open items
Callerio, Lorenzo	7/14/2025	0.7	Participate on internal alignment call regarding trade agreement and reconciliation with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/14/2025	1.6	Draft and review multiple trade agreements discussed with the company
Callerio, Lorenzo	7/14/2025	1.2	Review certain trade agreements received from management and provide comments
Callerio, Lorenzo	7/14/2025	0.9	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M), N. Caruso (A&M); and S. Zehetmair (A&M)
Callerio, Lorenzo	7/14/2025	0.8	Meeting with Marelli and a vendor's management to discuss upcoming product deliveries
Callerio, Lorenzo	7/14/2025	2.3	Review inbound vendor emails / requests and address them discussing with management and K&E
Callerio, Lorenzo	7/14/2025	0.4	Call with S. Lieberman (K&E) to discuss certain legal aspects of the trade agreements
Callerio, Lorenzo	7/14/2025	0.4	Call with Marelli to discuss certain vendor-related issues
Callerio, Lorenzo	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Callerio, Lorenzo	7/14/2025	0.6	Correspond with management regarding certain communications received from vendors
Callerio, Lorenzo	7/14/2025	0.6	Participate in a call with Marelli, R. Agostinelli (GT), D. Migliarucci (GT) and a vendor to discuss the updated trade agreement
Callerio, Lorenzo	7/14/2025	0.7	Call with Marelli and a vendor's management to discuss prepetition payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/14/2025	0.7	Participate in a meeting with Marelli, S. Lieberman (K&E) and vendor's legal counsel to discuss prepetition amounts
Callerio, Lorenzo	7/14/2025	0.7	Review the latest trade agreement trackers
Caruso, Nicholas	7/14/2025	2.1	Prepare vendor negotiation framework overview with detailing parties involved in each step
Caruso, Nicholas	7/14/2025	2.1	Analyze and correspond with vendors on high priority items and latest terms of trade agreements
Caruso, Nicholas	7/14/2025	1.9	Analyze open AP and draft email trade agreements for multiple vendors
Caruso, Nicholas	7/14/2025	0.9	Revise trade agreements for vendor negotiations based on latest management feedback
Caruso, Nicholas	7/14/2025	2.7	Review certain additional vendor counterproposals and communications received from management and prepare responses
Caruso, Nicholas	7/14/2025	0.8	Review trade agreement draft and revise for latest updates
Caruso, Nicholas	7/14/2025	0.5	Review open AP and draft trade agreement for vendor
Caruso, Nicholas	7/14/2025	0.5	Participate in call with N. Caruso, R. Draude, M. Schirle, and I. Fuetter (A&M) to discuss trade agreements
Caruso, Nicholas	7/14/2025	0.9	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M), N. Caruso (A&M); and S. Zehetmair (A&M)
Caruso, Nicholas	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Caruso, Nicholas	7/14/2025	0.6	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers
Cook, Jacob	7/14/2025	1.9	Prepare of post petition vendor payment allocation file for WE 7/11
Cook, Jacob	7/14/2025	1.7	Review of payments made to certain vendors to support TA negotiations based on spend through 7/11
Cook, Jacob	7/14/2025	0.9	Review of ad hoc payment requests made by EMEA division leaders for WE 7/18
Cook, Jacob	7/14/2025	2.3	Prepare of post petition vendor payment allocation file for WE 7/18
Cook, Jacob	7/14/2025	1.1	Review of ad hoc payment requests made by NAFTA division leaders for WE 7/18
Draude, Richard	7/14/2025	0.5	Participate in call with N. Caruso, R. Draude, M. Schirle, and I. Fuetter (A&M) to discuss trade agreements
Draude, Richard	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Draude, Richard	7/14/2025	0.6	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/14/2025	0.9	Review and respond to vendor communication emails for 7/14 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/14/2025	2.3	Review and respond to vendor communication emails for 7/14 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/14/2025	1.6	Review and respond to vendor communication emails for 7/14 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/14/2025	1.5	Review and respond to vendor communication emails for 7/14 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/14/2025	1.7	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/14/2025	1.6	Review documentation provided by suppliers to determine next steps required in the reconciliation process
Erlach, Nicole	7/14/2025	1.6	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/14/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Erlach, Nicole	7/14/2025	1.2	Review newly received supplier reconciliation requests to update the master tracker
Erlach, Nicole	7/14/2025	1.1	Analyze completed AP reconciliations provided by Marelli team to determine next steps
Erlach, Nicole	7/14/2025	1.4	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/14/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to review the supplier reconciliation tracker in advance of circulation to Marelli for review
Erlach, Nicole	7/14/2025	0.5	Prepare daily summary of high priority reconciliations for Marelli
Fuetter, Isaac	7/14/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/14/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/14/2025	0.6	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers
Fuetter, Isaac	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Fuetter, Isaac	7/14/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/14/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/14/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/14/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/14/2025	0.5	Participate in call with N. Caruso, R. Draude, M. Schirle, and I. Fuetter (A&M) to discuss trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/14/2025	0.8	Review trade agreement draft and revise for latest updates
Schirle, Mattie	7/14/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Schirle, Mattie	7/14/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	7/14/2025	2.9	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	7/14/2025	0.5	Participate in call with N. Caruso, R. Draude, M. Schirle, and I. Fuetter (A&M) to discuss trade agreements
Schirle, Mattie	7/14/2025	0.6	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers
Schirle, Mattie	7/14/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to review the supplier reconciliation tracker in advance of circulation to Marelli for review
Schirle, Mattie	7/14/2025	0.9	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M), N. Caruso (A&M); and S. Zehetmair (A&M)
Schirle, Mattie	7/14/2025	0.9	Participate in call with Marelli and vendor to discuss shipping issues
Schirle, Mattie	7/14/2025	0.9	Update latest trade agreement for vendor negotiations
Schirle, Mattie	7/14/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/14/2025	2.2	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Schirle, Mattie	7/14/2025	1.2	Participate in call with Marelli and vendor to discuss escalated issue and potential trade agreement
Shahbain, Abraham	7/14/2025	0.4	Call with Marelli purchasing, treasury , and accounts payable and vendor payment status
Shahbain, Abraham	7/14/2025	1.0	Call with vendor, Marelli Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement status
Shahbain, Abraham	7/14/2025	0.7	Update vendor management negotiation process analysis based on comments received
Shahbain, Abraham	7/14/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related open items
Shahbain, Abraham	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Shahbain, Abraham	7/14/2025	1.4	Respond to emails from company related to trade agreement negotiation status and open questions
Shahbain, Abraham	7/14/2025	1.6	Create analysis summarizing the vendor management negotiation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/14/2025	1.6	Review and respond to emails from company on escalation vendor payments
Simion, Tony	7/14/2025	0.8	Review and provide comments to latest draft of vendor management dashboard
Stegenga, Jeff	7/14/2025	0.4	Discussion w/ J. Stegenga and C. Turner (A&M) re: interaction w/ Marelli for vendor payment pacing over the next two weeks
Turner, Cari	7/14/2025	1.0	Call with vendor, Marelli Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement status
Turner, Cari	7/14/2025	0.9	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M), N. Caruso (A&M); and S. Zehetmair (A&M)
Turner, Cari	7/14/2025	0.7	Review updated vendor management reporting package
Turner, Cari	7/14/2025	0.8	Review management comments/request on vendor management reporting package
Turner, Cari	7/14/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/14/2025	0.6	Join a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M), R. Draude (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss updates on the vendor management workstream
Turner, Cari	7/14/2025	0.4	Discussion w/ J. Stegenga and C. Turner (A&M) re: interaction w/ Marelli for vendor payment pacing over the next two weeks
Turner, Cari	7/14/2025	0.3	Review various in-process vendor negotiations and shipping status
Warren, Joseph	7/14/2025	0.1	Analyze request from Marelli staff relating to certain shipping and logistics provider and respond on the same
Warren, Joseph	7/14/2025	1.1	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 7/14 and provide feedback on the same
Warren, Joseph	7/14/2025	1.5	Analyze status of twelve priority vendor management items as of Monday, 7/14 and develop next step plans to resolve relating to the same
Warren, Joseph	7/14/2025	0.3	Analyze K&E request relating to certain ongoing trade agreement negotiation and provide feedback relating to the same
Warren, Joseph	7/14/2025	0.3	Analyze request from A&M team relating to resolution options for underpayment of certain supplier that over shipped and provide suggestions on the same
Warren, Joseph	7/14/2025	0.3	Analyze request from Marelli staff relating to certain payment issues and respond on the same
Warren, Joseph	7/14/2025	0.1	Analyze request from K&E vendor team relating to certain ongoing vendor agreement negotiation and provide feedback on the same
Warren, Joseph	7/14/2025	0.2	Prepare update for A&M team relating to executory contracts relating to the vendor management process
Weiland, Brad	7/14/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	7/14/2025	2.3	Update Marelli Customer Tracker for first daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	0.4	Participate on the first daily escalation call with customer and Marelli and S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	0.7	Participate on internal alignment call regarding trade agreement and reconciliation with Marelli, L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	0.6	Participate on the second daily escalation call with customer and Marelli, and S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	1.9	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	1.4	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/14/2025	1.3	Update Marelli Customer Tracker for second daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	0.9	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M), N. Caruso (A&M); and S. Zehetmair (A&M)
Zehetmair, Stefan	7/14/2025	2.6	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Callerio, Lorenzo	7/15/2025	1.1	Draft multiple trade agreements based on the discussions held with the vendors
Callerio, Lorenzo	7/15/2025	0.6	Call with S. Lieberman (K&E) to discuss certain legal aspects of the vendor agreements and the delegation of authorities
Callerio, Lorenzo	7/15/2025	1.1	Participate in a call with Marelli, B. Hunter (Alix), M. Trabatti (Alix), M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss the trade agreement draft
Callerio, Lorenzo	7/15/2025	1.3	Meeting with Marelli, S. Lieberman (K&E) and a vendor to discuss prepetition payments
Callerio, Lorenzo	7/15/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated FDM payments analysis
Callerio, Lorenzo	7/15/2025	1.2	Review the updated trade agreement trackers and prepare certain updated payment assumptions
Callerio, Lorenzo	7/15/2025	0.8	Meeting with Marelli and a vendor to discuss upcoming deliveries
Callerio, Lorenzo	7/15/2025	2.6	Review and respond to all the vendor-related requests received from management
Callerio, Lorenzo	7/15/2025	1.4	Call with Marelli, S. Lieberman (K&E), and a credit insurance representative to provide updates on the Chapter 11 proceedings
Callerio, Lorenzo	7/15/2025	0.8	Call with Marelli, R. Olivett (K&E) to discuss certain legal issues with a vendor
Callerio, Lorenzo	7/15/2025	0.7	Correspond with management re: some trade agreements mark-ups received from vendors
Callerio, Lorenzo	7/15/2025	0.9	Update the vendor management list by supplier, providing the latest updates
Caruso, Nicholas	7/15/2025	1.8	Revise vendor negotiation framework overview with detailing parties involved in each step

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/15/2025	1.9	Review certain additional vendor contracts and communications received from management
Caruso, Nicholas	7/15/2025	1.6	Analyze open AP and draft trade agreements for set of vendors
Caruso, Nicholas	7/15/2025	1.1	Call with N. Caruso and M. Schirle (A&M) to discuss vendor negotiations
Caruso, Nicholas	7/15/2025	0.9	Review trade agreement and email trade agreement tracker and share with Marelli purchasing team
Caruso, Nicholas	7/15/2025	0.5	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss trade agreements and other issues
Caruso, Nicholas	7/15/2025	0.4	Participate in call with N. Caruso, M. Schirle, R. Draude and I. Fuetter (A&M) to discuss latest update of status tracker
Caruso, Nicholas	7/15/2025	0.6	Working session with N. Caruso and R. Draude re: updates to trade agreement trackers for discussion material outputs
Caruso, Nicholas	7/15/2025	2.7	Discuss and draft trade agreements reflecting counterproposals from vendors or next offer from Marelli for multiple vendors
Cook, Jacob	7/15/2025	1.1	Invoice level allocation for trade agreements for WE 7/18 in NAFTA AP
Cook, Jacob	7/15/2025	0.3	Email correspondence with A&M team re: updated TA / ETA payments to be made
Cook, Jacob	7/15/2025	0.3	Review and consolidation of EMEA Indirect allocation payment proposal for WE 7/11/25
Cook, Jacob	7/15/2025	0.7	Review and consolidation of EMEA PS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/15/2025	1.3	Invoice level allocation for trade agreements for WE 7/18 in EMEA AP
Cook, Jacob	7/15/2025	0.7	Review of NAFTA post-petition payment proposal AP provided by company for pay period ending 7/18/25
Cook, Jacob	7/15/2025	1.9	Update to TA / ETA payment template for recently executed agreements for WE 7/18
Cook, Jacob	7/15/2025	1.1	Review of EMEA post-petition payment proposal AP provided by company for pay period ending 7/18/25
Cook, Jacob	7/15/2025	1.2	Review and consolidation of EMEA ALS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/15/2025	1.1	Review of invoices marked as post-petition liabilities for potential PRE liabilities to remove from payment proposal for WE 7/18/25
Cook, Jacob	7/15/2025	0.9	Review and consolidation of EMEA GTS allocation payment proposal for WE 7/11/25
Draude, Richard	7/15/2025	0.5	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss trade agreements and other issues
Draude, Richard	7/15/2025	2.0	Revise email trade agreement output to reflect comments from the company
Draude, Richard	7/15/2025	2.3	Review and respond to vendor communication emails for 7/15 morning hours, update trackers accordingly (part I of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/15/2025	2.6	Review and respond to vendor communication emails for 7/15 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/15/2025	1.9	Draft multiple email trade agreements for the company to share with suppliers
Draude, Richard	7/15/2025	0.6	Working session with N. Caruso and R. Draude re: updates to trade agreement trackers for discussion material outputs
Draude, Richard	7/15/2025	2.3	Review and respond to vendor communication emails for 7/15 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/15/2025	0.4	Participate in call with N. Caruso, M. Schirle, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers
Draude, Richard	7/15/2025	1.8	Review and respond to vendor communication emails for 7/15 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/15/2025	1.9	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/15/2025	0.5	Call with M. Schirle and N. Erlach (both A&M) to discuss prioritization of open AP reconciliations
Erlach, Nicole	7/15/2025	0.2	Call with B. Weiland and N. Erlach (both A&M) to discuss the status of ongoing vendor reconciliation workstreams
Erlach, Nicole	7/15/2025	1.4	Review documentation provided by suppliers to determine next steps required in the reconciliation process
Erlach, Nicole	7/15/2025	0.5	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Erlach, Nicole	7/15/2025	1.8	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/15/2025	2.1	Gather documentation related to supplier requests to share with Marelli GBS for further review
Erlach, Nicole	7/15/2025	2.2	Review correspondences with Marelli purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	7/15/2025	1.7	Review documents provided by Marelli purchasing managers to prepare reconciliation requests for GBS
Erlach, Nicole	7/15/2025	0.6	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Fuetter, Isaac	7/15/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/15/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/15/2025	0.4	Participate in call with N. Caruso, M. Schirle, R. Draude and I. Fuetter (A&M) to discuss latest update of status tracker
Fuetter, Isaac	7/15/2025	0.5	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss trade agreements and other issues
Fuetter, Isaac	7/15/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-afternoon session on 7/15/2025 for week-ending 7/19/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/15/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/15/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/15/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/15/2025 for week-ending 7/19/2025
Schirle, Mattie	7/15/2025	0.9	Participate in call with Marelli to discuss trade agreement
Schirle, Mattie	7/15/2025	1.1	Call with N. Caruso and M. Schirle (A&M) to discuss vendor negotiations
Schirle, Mattie	7/15/2025	1.1	Participate in a call with Marelli, B. Hunter (Alix), M. Trabatti (Alix), M. Schirle (A&M), L. Callerio (A&M) and a vendor to discuss the trade agreement draft
Schirle, Mattie	7/15/2025	1.8	Draft trade agreements for set of vendors
Schirle, Mattie	7/15/2025	0.8	Participate in call with Marelli and vendor to discuss trade agreement negotiation
Schirle, Mattie	7/15/2025	2.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	7/15/2025	0.5	Call with M. Schirle and N. Erlach (both A&M) to discuss prioritization of open AP reconciliations
Schirle, Mattie	7/15/2025	1.9	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	7/15/2025	0.7	Participate in follow up call with Marelli and vendor to discuss chapter 11 and prepetition amounts outstanding
Schirle, Mattie	7/15/2025	0.6	Participate in call with Marelli and D. Wachenfeld (K&E) to discuss trade agreement language
Schirle, Mattie	7/15/2025	0.6	Participate in call with M. Schirle, C. Turner (A&M) to discuss trade agreement and vendor escalation issue
Schirle, Mattie	7/15/2025	0.5	Participate in call with M. Schirle, N. Caruso, R. Draude and I. Fuetter (A&M) to discuss trade agreements and other issues
Schirle, Mattie	7/15/2025	0.4	Participate in call with B. Hunter (Alix) to discuss trade agreement
Schirle, Mattie	7/15/2025	0.4	Participate in call with N. Caruso, M. Schirle, R. Draude and I. Fuetter (A&M) to discuss latest update of status trackers
Schirle, Mattie	7/15/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated FDM payments analysis
Schirle, Mattie	7/15/2025	0.5	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Shahbain, Abraham	7/15/2025	1.4	Review proposed weekly post-petition payments to be made for EMEA / NAFTA
Shahbain, Abraham	7/15/2025	1.2	Respond to emails from company related to trade agreement negotiation status and open questions
Shahbain, Abraham	7/15/2025	1.1	Review and provide comments on updated slide deck related to vendor status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/15/2025	1.1	Participate on the daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	7/15/2025	1.1	Participate on the daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	7/15/2025	0.8	Call with commodity team to review vendor status and planned treatment
Shahbain, Abraham	7/15/2025	0.7	Participate on Vendor call Vendor; A. Shahbain (A&M) and S. Zehetmair (A&M) to coordinate on pre-petition payment
Shahbain, Abraham	7/15/2025	0.6	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/15/2025	0.6	Call with Marelli purchasing, vendor, Alix, and A. Shahbain (A&M) to discuss current status of trade agreement
Shahbain, Abraham	7/15/2025	1.4	Respond to escalations emails from company related to vendors requesting payments
Simion, Tony	7/15/2025	0.6	Attend meeting with Management to discuss latest vendor management presentation and updated charts for discussion with lender advisors
Turner, Cari	7/15/2025	1.3	Analyze FDM relief in DIP and past due AP analysis to ensure alignment
Turner, Cari	7/15/2025	0.6	Participate in call with M. Schirle, C. Turner (A&M) to discuss trade agreement and vendor escalation issue
Turner, Cari	7/15/2025	1.1	Participate on the daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Turner, Cari	7/15/2025	1.2	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/15/2025	1.6	Prepare and respond to vendor management update for various advisors
Warren, Joseph	7/15/2025	0.7	Analyze status of eleven priority vendor management items as of Tand develop next step plans to resolve relating to the same
Warren, Joseph	7/15/2025	0.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 7/15 and provide feedback on the same
Warren, Joseph	7/15/2025	0.2	Prepare update for K&E team relating to certain ongoing supplier trade agreement negotiation
Warren, Joseph	7/15/2025	0.2	Analyze update from A&M team relating to ongoing reconciliations for potential critical suppliers and provide guidance on next steps in the reconciliation process for certain suppliers
Warren, Joseph	7/15/2025	0.2	Analyze questions form A&M staff relating to critical vendor agreement process and respond on the same
Weiland, Brad	7/15/2025	0.5	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Weiland, Brad	7/15/2025	0.2	Call with B. Weiland and N. Erlach (both A&M) to discuss the status of ongoing vendor reconciliation workstreams

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	7/15/2025	0.6	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/15/2025	0.6	Participate on Vendor call with vendor and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	7/15/2025	1.1	Participate on the daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/15/2025	1.8	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/15/2025	2.7	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/15/2025	2.8	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/15/2025	0.6	Participate on the second daily escalation call with customer and Marelli, A. Shahbain (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/16/2025	1.2	Review and edit some trade agreements
Callerio, Lorenzo	7/16/2025	0.9	Participate in a meeting with Marelli, S. Lieberman (K&E) and a vendor to discuss prepetition amount payment proposal
Callerio, Lorenzo	7/16/2025	0.4	Call with S. Lieberman (K&E) to discuss a vendor contract
Callerio, Lorenzo	7/16/2025	0.3	Call with R. Agostinelli (K&E) re: requests from an vendor
Callerio, Lorenzo	7/16/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: prepetition reconciliation process
Callerio, Lorenzo	7/16/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the revised trade agreement trackers summary
Callerio, Lorenzo	7/16/2025	0.6	Call with Marelli , C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M) and the Alix team to discuss a trade agreement
Callerio, Lorenzo	7/16/2025	0.6	Call with Marelli, S. Lieberman (K&E) and R. Olivett (K&E) to discuss the legal aspects of a vendor agreement
Callerio, Lorenzo	7/16/2025	0.6	Meeting with Marelli to discuss certain vendor management strategies
Callerio, Lorenzo	7/16/2025	0.6	Prepare a revised version of the trade agreements tracker summary based on discussions held with C. Turner (A&M)
Callerio, Lorenzo	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Callerio, Lorenzo	7/16/2025	0.9	Review certain trade agreements and payments before approving them
Callerio, Lorenzo	7/16/2025	1.1	Review certain vendor reconciliation files prior to finalize the trade agreements
Callerio, Lorenzo	7/16/2025	1.2	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Callerio, Lorenzo	7/16/2025	2.6	Review and respond to all the requests received today: trade agreements and prepetition amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Caruso, Nicholas	7/16/2025	1.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Caruso, Nicholas	7/16/2025	2.7	Check AP and draft trade agreements for certain vendors based on direction from Marelli purchasing team
Caruso, Nicholas	7/16/2025	0.7	Review certain additional vendor contracts and communications received from management
Caruso, Nicholas	7/16/2025	0.4	Review trade agreement trackers with M. Schirle, I. Fuetter, R. Draude, and N. Caruso (A&M)
Caruso, Nicholas	7/16/2025	2.6	Review trade agreements and vendor feed back and correspond with vendors for high priority items
Caruso, Nicholas	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Caruso, Nicholas	7/16/2025	1.2	Participate in call with M. Schirle, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss latest status of email trade agreements and trade agreements and address drafting questions
Caruso, Nicholas	7/16/2025	1.0	Call with S. Lieberman (K&E) and vendor related to trade agreement
Caruso, Nicholas	7/16/2025	2.4	Further revise vendor management dashboard based on commentary from Marelli
Caruso, Nicholas	7/16/2025	0.6	Call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss weekly payments and vendor tracking charts
Caruso, Nicholas	7/16/2025	1.8	Revise vendor management dashboard based on commentary from Marelli
Caruso, Nicholas	7/16/2025	0.9	Update vendor management tracker for latest call updates
Caruso, Nicholas	7/16/2025	0.5	Call with Marelli, and A&M team regarding vendor management dashboard
Caruso, Nicholas	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Cook, Jacob	7/16/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.8	Review and consolidation of NAFTA IE allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Review and consolidation of NAFTA ELS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Review and consolidation of EMEA AM allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding trade agreement payments to be made during week ending 7/18/25
Cook, Jacob	7/16/2025	0.5	Review and consolidation of NAFTA RD allocation payment proposal for WE 7/11/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/16/2025	0.4	Review and consolidation of NAFTA GTS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 7/11/25
Cook, Jacob	7/16/2025	0.3	Review and consolidation of NAFTA PS allocation payment proposal for WE 7/11/25
Donoghue, Doug	7/16/2025	0.2	Call with C. Turner, D. Donoghue (A&M) to discuss vendor management workstream
Donoghue, Doug	7/16/2025	0.9	Review vendor first day motion and order
Draude, Richard	7/16/2025	2.1	Review and respond to vendor communication emails for 7/16 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/16/2025	2.9	Review and respond to vendor communication emails for 7/16 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/16/2025	2.4	Review and respond to vendor communication emails for 7/16 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/16/2025	1.2	Participate in call with M. Schirle, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss latest status of email trade agreements and trade agreements and address drafting questions
Draude, Richard	7/16/2025	0.4	Review trade agreement trackers with M. Schirle, I. Fuetter, R. Draude, and N. Caruso (A&M)
Draude, Richard	7/16/2025	2.4	Review and respond to vendor communication emails for 7/16 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/16/2025	1.1	Review supplier correspondences to confirm sufficient detail is provided for further analysis
Erlach, Nicole	7/16/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss prioritization of supplier reconciliation requests
Erlach, Nicole	7/16/2025	0.6	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/16/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Erlach, Nicole	7/16/2025	1.3	Gather documentation related to supplier requests to share with Marelli GBS for further review
Erlach, Nicole	7/16/2025	1.9	Correspond with Marelli purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	7/16/2025	1.7	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/16/2025	1.9	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/16/2025	1.3	Coordinate supplier AP reconciliations with Marelli GBS team
Fuetter, Isaac	7/16/2025	0.4	Review trade agreement trackers with M. Schirle, I. Fuetter, R. Draude, and N. Caruso (A&M)
Fuetter, Isaac	7/16/2025	1.2	Participate in call with M. Schirle, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss latest status of email trade agreements and trade agreements and address drafting questions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/16/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/16/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/16/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/16/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/16/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/16/2025 for week-ending 7/19/2025
Schirle, Mattie	7/16/2025	0.6	Participate in call with Marelli and vendor to discuss prepetition balance and potential trade agreement
Schirle, Mattie	7/16/2025	0.6	Call with Marelli , C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M) and the Alix team to discuss a trade agreement
Schirle, Mattie	7/16/2025	0.5	Participate in call with Marelli to discuss latest accounts payable balance and vendor negotiation
Schirle, Mattie	7/16/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss prioritization of supplier reconciliation requests
Schirle, Mattie	7/16/2025	0.4	Review trade agreement trackers with M. Schirle, I. Fuetter, R. Draude, and N. Caruso (A&M)
Schirle, Mattie	7/16/2025	0.7	Participate in follow up call with a vendor to discuss the trade agreement draft
Schirle, Mattie	7/16/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Schirle, Mattie	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Schirle, Mattie	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Schirle, Mattie	7/16/2025	0.7	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	7/16/2025	1.2	Participate in call with M. Schirle, N. Caruso, I. Fuetter and R. Draude (A&M) to discuss latest status of email trade agreements and trade agreements and address drafting questions
Schirle, Mattie	7/16/2025	1.3	Prepare for and participated in vendor negotiation call
Schirle, Mattie	7/16/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: prepetition reconciliation process
Schirle, Mattie	7/16/2025	2.3	Review and correspond with vendors for high priority items
Schirle, Mattie	7/16/2025	0.9	Update vendor management tracker for latest call updates
Schirle, Mattie	7/16/2025	1.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Shahbain, Abraham	7/16/2025	1.1	Respond to emails to company related to trade agreement negotiation status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/16/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss outstanding trade agreement payments to be made during week ending 7/18/25
Shahbain, Abraham	7/16/2025	0.6	Respond to vendors emails to confirm payment timing
Shahbain, Abraham	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Shahbain, Abraham	7/16/2025	1.2	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Shahbain, Abraham	7/16/2025	0.6	Call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss weekly payments and vendor tracking charts
Shahbain, Abraham	7/16/2025	0.9	Call with Marelli, A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: vendor management strategy
Shahbain, Abraham	7/16/2025	1.6	Respond to vendor escalations emails from company requesting payments
Shahbain, Abraham	7/16/2025	0.7	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/16/2025	0.7	Participate on Vendor call with vendor; A. Shahbain (A&M) and S. Zehetmair (A&M) to coordinate on pre-petition payment
Simion, Tony	7/16/2025	0.8	Review and provide questions regarding reconciliation of vendor accounts payable tracker
Simion, Tony	7/16/2025	0.9	Review and follow-up with comments to latest vendor escalation presentation slides for management
Simion, Tony	7/16/2025	0.6	Call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss weekly payments and vendor tracking charts
Stegenga, Jeff	7/16/2025	0.4	Follow-up discussion w/ J. Stegenga and C. Turner (A&M) re: latest vendor negotiation status and key line-down protection next steps
Turner, Cari	7/16/2025	1.2	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Turner, Cari	7/16/2025	0.2	Call with C. Turner, D. Donoghue (A&M) to discuss vendor management workstream
Turner, Cari	7/16/2025	0.6	Call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss weekly payments and vendor tracking charts
Turner, Cari	7/16/2025	0.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/16/2025	0.4	Follow-up discussion w/ J. Stegenga and C. Turner (A&M) re: latest vendor negotiation status and key line-down protection next steps
Turner, Cari	7/16/2025	0.6	Call with Marelli , C. Turner (A&M), M. Schirle (A&M), L. Callerio (A&M) and the Alix team to discuss a trade agreement
Turner, Cari	7/16/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the revised trade agreement trackers summary
Turner, Cari	7/16/2025	0.6	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/16/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/16/2025	0.9	Review various in-process vendor negotiations and shipping status
Warren, Joseph	7/16/2025	0.7	Analyze ongoing negotiation relating to a certain potential critical supplier and prepare key terms for a critical vendor agreement for the same
Warren, Joseph	7/16/2025	0.5	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/16 and provide feedback on the same
Weiland, Brad	7/16/2025	0.2	Correspond with Marelli re: data and diligence items re: A/P
Weiland, Brad	7/16/2025	0.3	Correspond with Marelli, client team re: A/P diligence and data preparation
Weiland, Brad	7/16/2025	0.3	Standing call with M. Schirle, B. Weiland, N. Erlach (all A&M) and company team to discuss the status of supplier AP reconciliations
Zehetmair, Stefan	7/16/2025	1.1	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/16/2025	1.2	Participate on the first daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), and S. Zehetmair (A&M)
Zehetmair, Stefan	7/16/2025	2.9	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/16/2025	0.6	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/16/2025	0.7	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/16/2025	0.7	Participate on Vendor call with vendor; A. Shahbain (A&M) and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	7/16/2025	0.8	Management of central vendor escalation mailbox
Callerio, Lorenzo	7/17/2025	0.5	Call with Marelli re: upcoming meetings with vendors
Callerio, Lorenzo	7/17/2025	1.1	Review open reconciliation items and prioritize them based on the information provided by management
Callerio, Lorenzo	7/17/2025	1.2	Prepare for tomorrow's vendor meetings reviewing contracts and outstanding amounts
Callerio, Lorenzo	7/17/2025	1.6	Draft several trade agreements and verify the reconciled amounts before circulating them to the vendors
Callerio, Lorenzo	7/17/2025	0.3	Call with Marelli to discuss certain vendor-related negotiation updates
Callerio, Lorenzo	7/17/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/17/2025	0.6	Draft a revised trade agreement and the communication to be circulated to a vendor based on the discussions held with Marelli and K&E

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/17/2025	0.9	Review and edit the trade agreement trackers
Callerio, Lorenzo	7/17/2025	0.6	Meeting with D. Migliarucci (GT) to discuss a trade agreement mark-ups
Callerio, Lorenzo	7/17/2025	0.7	Call with Marelli, S. Liberman (K&E) and a vendor to discuss the open prepetition amounts
Callerio, Lorenzo	7/17/2025	0.4	Call with S. Lieberman (A&M) to discuss a vendor contract
Callerio, Lorenzo	7/17/2025	0.4	Call with Marelli and S. Lieberman (A&M) to discuss a draft trade agreement
Callerio, Lorenzo	7/17/2025	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	7/17/2025	2.1	Review and respond to all the requests received today from vendors and theirs legal counsels
Caruso, Nicholas	7/17/2025	0.9	Prepare trade agreement summary for lender review
Caruso, Nicholas	7/17/2025	0.4	Call with N. Caruso and M. Schirle (A&M) to discuss open accounts payable balances for vendor
Caruso, Nicholas	7/17/2025	0.2	Review open AP and draft trade agreement for vendor
Caruso, Nicholas	7/17/2025	1.8	Revise trade agreements for latest rounds of negotiations
Caruso, Nicholas	7/17/2025	1.7	Draft trade agreements for set of vendors
Caruso, Nicholas	7/17/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Caruso, Nicholas	7/17/2025	1.4	Review and revise trade agreements for vendor negotiation calls
Caruso, Nicholas	7/17/2025	1.0	Call with Marelli and vendor's management to discuss trade agreement
Cook, Jacob	7/17/2025	2.2	Prepare of consolidated prepetition allocation payment file for EMEA divisions for WE 7/18
Cook, Jacob	7/17/2025	2.1	Prepare of consolidated prepetition allocation payment file for NAFTA divisions for WE 7/18
Cook, Jacob	7/17/2025	1.1	Update prepetition payment run based on incremental requests from NAFTA division purchasing leads
Cook, Jacob	7/17/2025	0.4	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss treatment of trade agreement payments in forward weeks re: customer analysis
Cook, Jacob	7/17/2025	0.9	Research on status of various vendor prepetition payments to support trade agreement negotiations
Cook, Jacob	7/17/2025	0.7	Prepare of summary of payments requested by division leads that were removed from payment run based on trade agreement negotiations for WE 7/18
Cook, Jacob	7/17/2025	0.6	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss payment runs related to trade agreements as of 7/17/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/17/2025	0.4	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 7/18
Cook, Jacob	7/17/2025	0.4	Correspond with Marelli purchasing teams regarding trade agreement and prepetition payment processes
Cook, Jacob	7/17/2025	1.7	Update prepetition payment run based on incremental requests from EMEA division purchasing leads
Donoghue, Doug	7/17/2025	1.2	Review vendor spend and AP file, research re: same
Donoghue, Doug	7/17/2025	0.8	Review first day declaration and corporate structure
Donoghue, Doug	7/17/2025	0.7	Call with D. Donoghue, M. Schirle (A&M) to discuss vendor management workstream, case background
Donoghue, Doug	7/17/2025	0.6	Review vendor management protocols and approval structure
Draude, Richard	7/17/2025	2.8	Review and respond to vendor communication emails for 7/17 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/17/2025	2.3	Review and respond to vendor communication emails for 7/17 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/17/2025	1.9	Review and respond to vendor communication emails for 7/17 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/17/2025	2.1	Review and respond to vendor communication emails for 7/17 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/17/2025	2.2	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/17/2025	1.9	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/17/2025	1.6	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/17/2025	1.6	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Erlach, Nicole	7/17/2025	0.7	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/17/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/17/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss status updates on various supplier reconciliations
Erlach, Nicole	7/17/2025	0.4	Organize notes from call with Marelli team to determine next steps in the reconciliation process for various suppliers
Erlach, Nicole	7/17/2025	2.1	Review correspondences with Marelli purchasing managers to update the supplier log and track incoming reconciliation requests
Fuetter, Isaac	7/17/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/17/2025 for week-ending 7/19/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/17/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/17/2025 for week-ending 7/19/2025
Fuetter, Isaac	7/17/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/17/2025 for week-ending 7/19/2025
Grossi, Nick	7/17/2025	0.3	Review vendor dashboard and provide comments re: same
Grossi, Nick	7/17/2025	0.4	Review and provide comments re: payment escalation chart
Schirle, Mattie	7/17/2025	0.6	Participate in call with Marelli to discuss prepetition payments
Schirle, Mattie	7/17/2025	2.9	Revise trade agreements for latest rounds of negotiations
Schirle, Mattie	7/17/2025	2.7	Draft trade agreements for set of vendors
Schirle, Mattie	7/17/2025	1.9	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	7/17/2025	1.2	Prepare for and participate in call with Marelli, K&E, and vendor on potential trade agreement
Schirle, Mattie	7/17/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	7/17/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	7/17/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss status updates on various supplier reconciliations
Schirle, Mattie	7/17/2025	0.4	Participate in call with Marelli and vendor to discuss prepetition balances and reconciliation process
Schirle, Mattie	7/17/2025	0.4	Call with N. Caruso and M. Schirle (A&M) to discuss open accounts payable balances for vendor
Schirle, Mattie	7/17/2025	0.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	7/17/2025	0.7	Call with D. Donoghue, M. Schirle (A&M) to discuss vendor management workstream, case background
Schirle, Mattie	7/17/2025	0.8	Review imposed supplier status updates for Mexico with Marelli
Shahbain, Abraham	7/17/2025	0.4	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/17/2025	1.6	Respond to emails to company related to trade agreement negotiations and open items
Shahbain, Abraham	7/17/2025	1.4	Respond to emails on vendor escalations requiring cash payments and approvals
Shahbain, Abraham	7/17/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/17/2025	0.6	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss payment runs related to trade agreements as of 7/17/25
Shahbain, Abraham	7/17/2025	0.4	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss treatment of trade agreement payments in forward weeks re: customer analysis
Shahbain, Abraham	7/17/2025	0.9	Review and update vendor management strategy slides based on feedback provided from company
Turner, Cari	7/17/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/17/2025	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	7/17/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/17/2025	0.8	Review AHG vendor management reporting requests
Turner, Cari	7/17/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/17/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/17/2025	1.2	Review various in-process vendor negotiations and shipping status
Warren, Joseph	7/17/2025	0.2	Prepare update for A&M team relating to certain global supplier that has an executed trade agreement but short post petition payment terms, contributing to payment issues
Warren, Joseph	7/17/2025	0.3	Prepare update for A&M team relating to certain supplier and ongoing issues to restore post petition services
Warren, Joseph	7/17/2025	0.6	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 7/17 and provide feedback on the same
Warren, Joseph	7/17/2025	1.5	Analyze status of nine priority vendor management items as of Thursday, 7/17 and develop next step plans to resolve relating to the same
Zehetmair, Stefan	7/17/2025	0.4	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/17/2025	1.4	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/17/2025	1.2	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/17/2025	0.7	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/17/2025	0.1	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/17/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/18/2025	0.8	Participate in a meeting with Marelli, S. Lieberman (K&E) and the KWM team to discuss the requests received from a vendor
Callerio, Lorenzo	7/18/2025	1.1	Draft several trade agreement based on the latest information received from the company
Callerio, Lorenzo	7/18/2025	0.9	Meeting with Marelli, S. Lieberman (K&E), The KWM team and a vendor to discuss the legal aspects of a trade agreement
Callerio, Lorenzo	7/18/2025	2.1	Review and respond to all the vendor communications received today
Callerio, Lorenzo	7/18/2025	0.8	Recurring call with the A&M vendor management team to review workstream Update and align on next steps
Callerio, Lorenzo	7/18/2025	0.6	Call with Marelli and T. Cairns (PSZJ) to draft a response to a communication receive from a vendor
Callerio, Lorenzo	7/18/2025	0.4	Call with S. Lieberman (K&E) to discuss a revised trade agreement template
Callerio, Lorenzo	7/18/2025	0.3	Meeting for Vendor Management Update with C. Turner (A&M) and L. Callerio (A&M)
Callerio, Lorenzo	7/18/2025	0.3	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to review an updated trade agreement template
Callerio, Lorenzo	7/18/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the trade agreements approval process
Callerio, Lorenzo	7/18/2025	0.7	Call with Marelli to discuss the top GTS priorities in terms of vendor negotiations
Callerio, Lorenzo	7/18/2025	0.8	Update the trade agreements priority tracker
Caruso, Nicholas	7/18/2025	0.9	Review vendor management inbox and coordinate with A&M team and Marelli personnel on high priority items
Caruso, Nicholas	7/18/2025	2.7	Draft email trade agreements for latest rounds of vendor negotiations
Caruso, Nicholas	7/18/2025	2.6	Update vendor management status tracker for latest notes
Caruso, Nicholas	7/18/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/18/2025	1.2	Call with N. Caruso and M. Schirle (A&M) to discuss trade agreement questions
Caruso, Nicholas	7/18/2025	1.0	Call with Marelli regarding trade agreement negotiations with vendors
Caruso, Nicholas	7/18/2025	0.9	Correspond with K&E and PSZJ regarding vendor outreach from 341 meeting
Caruso, Nicholas	7/18/2025	0.5	Call with Marelli, S. Lieberman (K&E) and vendor management to discuss trade agreement
Caruso, Nicholas	7/18/2025	0.5	Call with I. Fuetter, R. Draude, M. Schirle and N. Caruso (A&M) to discuss trade agreement trackers
Caruso, Nicholas	7/18/2025	1.1	Review and revise trade agreement for latest round of negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/18/2025	1.2	Update to 3rd party OEM vendor payment schedule
Cook, Jacob	7/18/2025	0.3	Correspond with internal A&M regarding availability of non-vendor payment data available through weekly reporting
Cook, Jacob	7/18/2025	1.2	Update to FDM coding for actual payments made in prior weeks for non-NAFTA/EMEA regions
Cook, Jacob	7/18/2025	1.9	Report of payments made to date related to specific vendor trade agreement negotiations
Cook, Jacob	7/18/2025	2.3	Prepare of ad hoc payment runs based on recently executed trade agreements
Cook, Jacob	7/18/2025	1.7	Update to FDM coding for actual payments made in prior weeks for NAFTA/EMEA
Donoghue, Doug	7/18/2025	1.6	Review vendor tracker, research re: same
Donoghue, Doug	7/18/2025	1.3	Review vendor management mailbox and status of negotiations with certain vendors
Draude, Richard	7/18/2025	0.5	Call with I. Fuetter, R. Draude, M. Schirle and N. Caruso (A&M) to discuss trade agreement trackers
Draude, Richard	7/18/2025	2.2	Review and respond to vendor communication emails for 7/18 afternoon hours, update trackers accordingly
Draude, Richard	7/18/2025	2.3	Review and respond to vendor communication emails for 7/18 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/18/2025	2.4	Review and respond to vendor communication emails for 7/18 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/18/2025	1.3	Coordinate supplier AP reconciliations with Marelli GBS team
Erlach, Nicole	7/18/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/18/2025	1.2	Coordinate with purchasing managers to obtain missing invoices and AR statements required for reconciliation
Erlach, Nicole	7/18/2025	1.4	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/18/2025	1.7	Monitor reconciliation progress and follow up with Marelli on ongoing status
Erlach, Nicole	7/18/2025	2.1	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/18/2025	0.8	Recurring call with the A&M vendor management team to review workstream Update and align on next steps
Fuetter, Isaac	7/18/2025	0.8	Recurring call with the A&M vendor management team to review workstream Update and align on next steps
Fuetter, Isaac	7/18/2025	0.5	Call with I. Fuetter, R. Draude, M. Schirle and N. Caruso (A&M) to discuss trade agreement trackers
Fuetter, Isaac	7/18/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/18/2025 for week-ending 7/19/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/18/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/18/2025 for week-ending 7/19/2025
Schirle, Mattie	7/18/2025	1.2	Participate in call with Marelli and vendor to discuss trade agreement
Schirle, Mattie	7/18/2025	0.5	Call with I. Fuetter, R. Draude, M. Schirle and N. Caruso (A&M) to discuss trade agreement trackers
Schirle, Mattie	7/18/2025	2.7	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	7/18/2025	0.3	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to review an updated trade agreement template
Schirle, Mattie	7/18/2025	0.3	Participate in prep call with Marelli to discuss strategy on trade agreement negotiations
Schirle, Mattie	7/18/2025	2.6	Update vendor management status tracker for latest notes
Schirle, Mattie	7/18/2025	1.2	Call with N. Caruso and M. Schirle (A&M) to discuss trade agreement questions
Schirle, Mattie	7/18/2025	1.1	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	7/18/2025	0.7	Participate in call with Marelli and vendor to discuss prepetition balances and trade agreement negotiations
Schirle, Mattie	7/18/2025	0.6	Participate in call with Marelli and vendor to discuss trade agreement negotiation
Schirle, Mattie	7/18/2025	0.6	Participate in call Marelli and vendor to discuss current draft of trade agreement
Schirle, Mattie	7/18/2025	0.5	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	7/18/2025	0.4	Participate in call with D. Divittorio and vendor to discuss outstanding reconciliation
Shahbain, Abraham	7/18/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/18/2025	0.8	Participate on call with AlixPartners, SVP, A. Shahbain (A&M), C. Turner (A&M) on the updated vendor management process
Shahbain, Abraham	7/18/2025	1.3	Respond to emails to company related to trade agreement negotiations and open items
Shahbain, Abraham	7/18/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss the trade agreements approval process
Shahbain, Abraham	7/18/2025	0.5	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/18/2025	1.6	Respond to emails on vendor escalations requiring cash payments and approvals
Shahbain, Abraham	7/18/2025	0.7	Call with Marelli purchasing to review upcoming trade agreement payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/18/2025	0.3	Meeting for Vendor Management Update with C. Turner (A&M) and L. Callerio (A&M)
Turner, Cari	7/18/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/18/2025	0.8	Participate on call with AlixPartners, SVP, A. Shahbain (A&M), C. Turner (A&M) on the updated vendor management process
Turner, Cari	7/18/2025	0.9	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/18/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Warren, Joseph	7/18/2025	0.5	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, 7/18 and provide feedback on the same
Warren, Joseph	7/18/2025	0.1	Analyze status of certain critical vendor trade agreements and payments made as of Friday, 7/18
Weiland, Brad	7/18/2025	0.7	Review and analyze vendor management and open items
Zehetmair, Stefan	7/18/2025	0.5	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/18/2025	0.7	Update Vendor Management Tracker for daily Vendor Management call S. Zehetmair (A&M)
Zehetmair, Stefan	7/18/2025	0.8	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/18/2025	0.8	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/18/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/18/2025	0.4	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Caruso, Nicholas	7/19/2025	0.2	Revise trade agreement summary for review
Caruso, Nicholas	7/19/2025	0.6	Prepare summary of total AP balance as of 7/11
Draude, Richard	7/19/2025	0.2	Update email trade agreement output to reflect latest agreements
Schirle, Mattie	7/19/2025	2.9	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	7/19/2025	0.2	Revise trade agreement summary for review
Zehetmair, Stefan	7/19/2025	0.3	Management of central vendor escalation mailbox
Callerio, Lorenzo	7/20/2025	1.3	Correspond with K&E re: certain trade agreements being finalized

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/20/2025	2.1	Prepare weekly vendor management dashboard presentation
Caruso, Nicholas	7/20/2025	1.7	Review and correspond with vendors for high priority items
Caruso, Nicholas	7/20/2025	1.2	Revise trade agreements based on latest counterproposals received from vendors
Caruso, Nicholas	7/20/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) related to review and update of vendor management slides
Caruso, Nicholas	7/20/2025	0.4	Review supplier reconciliation for trade agreement
Cook, Jacob	7/20/2025	1.7	Update to TA / ETA payment template for ad hoc 7/21 payment run
Donoghue, Doug	7/20/2025	0.5	Analyze vendor mailbox emails for potential action
Donoghue, Doug	7/20/2025	0.7	Review progress on vendor negotiations
Draude, Richard	7/20/2025	0.4	Revise vendor management discussion materials based on latest email trade agreement numbers
Erlach, Nicole	7/20/2025	0.6	Analyze completed AP reconciliations provided by Marelli team to determine next steps
Erlach, Nicole	7/20/2025	0.9	Monitor reconciliation progress and follow up with Marelli on ongoing status
Schirle, Mattie	7/20/2025	1.4	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	7/20/2025	0.4	Review supplier reconciliation for trade agreement
Schirle, Mattie	7/20/2025	2.8	Review vendor management inbox and correspond with company on high priority items
Schirle, Mattie	7/20/2025	1.4	Revise trade agreements for latest round of negotiations
Schirle, Mattie	7/20/2025	1.7	Review and correspond with vendors for high priority items
Schirle, Mattie	7/20/2025	2.5	Draft trade agreements for set of vendors
Shahbain, Abraham	7/20/2025	0.2	Email request to team to develop listing of executed agreements
Shahbain, Abraham	7/20/2025	0.7	Review and provide comments to A&M team on the vendor management update slides
Shahbain, Abraham	7/20/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) related to review and update of vendor management slides
Turner, Cari	7/20/2025	0.9	Review vendor management reporting package
Warren, Joseph	7/20/2025	0.2	Prepare summary for A&M and PSZJ teams of call with certain equipment leasing vendor from June 24 for purposes of response to lawyer inquiry of supplier's criticality status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/20/2025	0.2	Analyze latest status on key supplier situation relating to an executed trade agreement but ongoing issues with post petition trade terms as agreed to
Callerio, Lorenzo	7/21/2025	0.6	Call with Marelli to discuss the terms of a potential trade agreements
Callerio, Lorenzo	7/21/2025	1.4	Draft multiple trade agreements before sharing them
Callerio, Lorenzo	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/21/2025	0.2	Call with L. Callerio and I. Fuetter (A&M) re: vendor prepetition amounts
Callerio, Lorenzo	7/21/2025	0.7	Meeting with Marelli and S. Lieberman (A&M) to discuss a vendor settlement
Callerio, Lorenzo	7/21/2025	0.4	Call with R. Agostinelli (GT) to discuss the counterproposal received from an vendor
Callerio, Lorenzo	7/21/2025	0.6	Meeting with Marelli, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) re: discussion on vendor management strategy
Callerio, Lorenzo	7/21/2025	0.4	Call with S. Lieberman (K&E) to discuss a vendor agreement
Callerio, Lorenzo	7/21/2025	0.6	Call with the PH, K&E teams, A. Shahbain (A&M) and L. Callerio (A&M) re: second day orders
Callerio, Lorenzo	7/21/2025	0.6	Call with S. Lieberman (K&E) and D. Wachenfeld (A&M) re: vendor trade agreement review
Callerio, Lorenzo	7/21/2025	2.5	Review multiple communications received from vendors, discuss them with K&E and respond accordingly
Caruso, Nicholas	7/21/2025	1.7	Prepare multiple email trade agreements reflecting the updates from company
Caruso, Nicholas	7/21/2025	2.9	Review supplier reconciliation tracker and prepare email requests for statements of accounts that are missing
Caruso, Nicholas	7/21/2025	2.5	Revise vendor management dashboard slides based on commentary from Marelli
Caruso, Nicholas	7/21/2025	2.1	Revise trade agreements based on commentary from Marelli personnel
Caruso, Nicholas	7/21/2025	1.6	Review and respond to additional requests received from vendors and Marelli management team
Caruso, Nicholas	7/21/2025	1.2	Revise vendor management tracker for latest updates
Caruso, Nicholas	7/21/2025	1.1	Review and summarize the impact of two different options provided by vendor in negotiations
Caruso, Nicholas	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/21/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and Marelli purchasing related to vendor management update slides

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/21/2025	0.4	Follow-up call with C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) related to vendor management update slides
Caruso, Nicholas	7/21/2025	0.6	Prepare for and participate in call with S. Lieberman (K&E) and vendor related to status of trade agreement
Caruso, Nicholas	7/21/2025	0.6	Review and revise latest trade agreement and email trade agreement tracker to provide to Marelli team
Cook, Jacob	7/21/2025	1.7	Update to consolidated FDM reporting master file summaries for ease of trade agreement negotiation reference
Cook, Jacob	7/21/2025	1.7	Review of payments made to certain vendors to support TA negotiations based on spend through 7/18
Cook, Jacob	7/21/2025	1.2	Review of ad hoc payment requests related to various EMEA suppliers with risk of causing MAR line shutdowns
Cook, Jacob	7/21/2025	2.1	Consolidate of cash actuals data for vendor payments received for WE 7/18
Cook, Jacob	7/21/2025	2.4	Prepare of post petition vendor payment allocation file for WE 7/25
Cook, Jacob	7/21/2025	1.2	Review of refreshed ETA summary schedule for preparation of one-off payment proposal
Donoghue, Doug	7/21/2025	0.6	Update vendor negotiation tracker to align terms and finalize agreements
Donoghue, Doug	7/21/2025	0.4	Call with Marelli, K&E, A&M (D. Donoghue, M. Schirle) to prepare for vendor calls
Donoghue, Doug	7/21/2025	0.7	Call with D. Donoghue, M. Schirle (A&M) to discuss status of vendor negotiations
Donoghue, Doug	7/21/2025	0.4	Analyze surrounding change in payment terms
Donoghue, Doug	7/21/2025	0.3	Call with Vendor, Marelli, K&E, A&M (D. Donoghue, M. Schirle) to discuss vendor issues
Donoghue, Doug	7/21/2025	0.1	Call with Marelli re: trade agreement
Donoghue, Doug	7/21/2025	1.3	Review and revise vendor trade agreements
Donoghue, Doug	7/21/2025	1.4	Review background re: new vendor negotiations
Donoghue, Doug	7/21/2025	1.6	Research and prepare for vendor negotiations
Donoghue, Doug	7/21/2025	0.3	Call with Marelli, D. Donoghue and M. Schirle (A&M) to discuss executory contract
Draude, Richard	7/21/2025	0.5	Participate in Marelli and M. Schirle, R. Draude (A&M) to discuss trade agreement process
Draude, Richard	7/21/2025	2.3	Review and respond to vendor communication emails for 7/21 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/21/2025	2.6	Review and respond to vendor communication emails for 7/21 afternoon hours, update trackers accordingly (part I of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/21/2025	2.2	Prepare multiple email trade agreement drafts for the company to send to supplier
Draude, Richard	7/21/2025	1.8	Review and respond to vendor communication emails for 7/21 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/21/2025	2.0	Review and respond to vendor communication emails for 7/21 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/21/2025	1.5	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/21/2025	0.8	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/21/2025	1.3	Review documents provided by Marelli purchasing managers to prepare reconciliation requests for GBS
Erlach, Nicole	7/21/2025	1.2	Maintain reconciliation tracker accuracy to support coordination between A&M and GBS
Erlach, Nicole	7/21/2025	1.2	Analyze supplier statements to determine if reconciliation is complete
Erlach, Nicole	7/21/2025	0.3	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/21/2025	1.1	Review statements of account provided by Marelli purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	7/21/2025	1.4	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Fuetter, Isaac	7/21/2025	0.2	Call with L. Callerio and I. Fuetter (A&M) re: vendor prepetition amounts
Fuetter, Isaac	7/21/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-afternoon session on 7/21/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/21/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/21/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/21/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/21/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/21/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/21/2025 for week-ending 7/26/2025
Schirle, Mattie	7/21/2025	0.5	Participate in Marelli and M. Schirle, R. Draude (A&M) to discuss trade agreement process
Schirle, Mattie	7/21/2025	0.6	Participate in call with Marelli and vendor to discuss next steps in trade agreement negotiations
Schirle, Mattie	7/21/2025	0.9	Participate in call with Marelli and vendor to negotiate prepetition payments and trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/21/2025	0.8	Participate in call with A. Varalda and Marelli and vendor to negotiate trade agreement
Schirle, Mattie	7/21/2025	0.6	Review trade agreement internally with Marelli
Schirle, Mattie	7/21/2025	2.3	Revise vendor management tracker for latest updates
Schirle, Mattie	7/21/2025	0.3	Standing call with M. Schirle (A&M), N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	7/21/2025	0.7	Participate in call with Marelli and vendor to review reconciliation status
Schirle, Mattie	7/21/2025	1.6	Review and respond to additional requests received from vendors
Schirle, Mattie	7/21/2025	0.7	Call with D. Donoghue, M. Schirle (A&M) to discuss status of vendor negotiations
Schirle, Mattie	7/21/2025	0.6	Meeting with Marelli, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) re: discussion on vendor management strategy
Schirle, Mattie	7/21/2025	2.1	Draft revised trade agreements as requested by the company
Schirle, Mattie	7/21/2025	1.7	Discuss and draft multiple email trade agreements reflecting the updates from company
Schirle, Mattie	7/21/2025	0.4	Participate in call with Marelli and J. Fletcher (K&E) to discuss contract with vendor
Schirle, Mattie	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	7/21/2025	0.3	Call with Marelli, D. Donoghue and M. Schirle (A&M) to discuss vendor issues
Schirle, Mattie	7/21/2025	0.4	Call with Marelli, K&E, A&M (D. Donoghue, M. Schirle) to prepare for vendor calls
Schirle, Mattie	7/21/2025	0.3	Call with Vendor, Marelli, K&E, A&M (D. Donoghue, M. Schirle) to discuss vendor issues
Shahbain, Abraham	7/21/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and Marelli purchasing related to vendor management update slides
Shahbain, Abraham	7/21/2025	0.6	Call with the PH, K&E teams, A. Shahbain (A&M) and L. Callerio (A&M) re: second day orders
Shahbain, Abraham	7/21/2025	0.4	Participate on the daily escalation call with customer and Marelli; C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/21/2025	0.6	Call with Marelli logistics related to discuss reconciliation of vendor accounts payable
Shahbain, Abraham	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/21/2025	0.4	Call with C. Turner and A. Shahbain (A&M) related to purchasing townhall materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/21/2025	0.4	Follow-up call with C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) related to vendor management update slides
Turner, Cari	7/21/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/21/2025	0.4	Call with C. Turner and A. Shahbain (A&M) related to purchasing townhall materials
Turner, Cari	7/21/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and Marelli purchasing related to vendor management update slides
Turner, Cari	7/21/2025	0.4	Participate on the daily escalation call with customer and Marelli; C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/21/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/21/2025	0.4	Follow-up call with C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) related to vendor management update slides
Turner, Cari	7/21/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/21/2025	0.6	Review various in-process vendor negotiations and shipping status
Warren, Joseph	7/21/2025	0.1	Prepare update for A&M team regarding certain wages vendor relating to their payment plan for prepetition amounts
Warren, Joseph	7/21/2025	0.7	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 7/21 and provide feedback on the same
Warren, Joseph	7/21/2025	0.1	Analyze status of certain critical vendor trade agreements and payments made as of Monday, 7/21
Warren, Joseph	7/21/2025	0.2	Prepare update for A&M team regarding current status for certain supplier relating to their payment terms
Weiland, Brad	7/21/2025	0.2	Correspond with N. Caruso (A&M) re: vendor payment and communications items
Zehetmair, Stefan	7/21/2025	0.4	Participate on the daily escalation call with customer and Marelli; C. Turner (A&M), A. Shahbain (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/21/2025	1.3	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/21/2025	1.1	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), M. Schirle (A&M) L. Callerio (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/21/2025	1.1	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/21/2025	0.8	Support with AP reconciliation to prepare second Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Callerio, Lorenzo	7/22/2025	2.6	Analyze incoming vendor communications, consult with K&E for legal guidance, and respond accordingly based on the outcomes of those discussions
Callerio, Lorenzo	7/22/2025	1.9	Prepare a revised FDM payments analysis as discussed with C. Turner (A&M)
Callerio, Lorenzo	7/22/2025	0.8	Call with Marelli and a vendor to discuss a draft trade agreement
Callerio, Lorenzo	7/22/2025	1.3	Review multiple vendor agreements before discussing them with K&E and the vendors
Callerio, Lorenzo	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Callerio, Lorenzo	7/22/2025	0.9	Participate in a meeting Marelli, D. Wachenfeld (K&E) to discuss a trade agreement proposal
Callerio, Lorenzo	7/22/2025	1.3	Prepare selected vendor business cases for lender review and approval
Callerio, Lorenzo	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Callerio, Lorenzo	7/22/2025	0.7	Call with Marelli and a vendor to discuss certain outstanding invoices
Callerio, Lorenzo	7/22/2025	0.8	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Caruso, Nicholas	7/22/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with Marelli team
Caruso, Nicholas	7/22/2025	2.6	Review supplier reconciliation tracker and comments / updates to the same
Caruso, Nicholas	7/22/2025	2.4	Revise vendor management dashboard slides based on commentary from Marelli management team
Caruso, Nicholas	7/22/2025	1.9	Draft multiple trade agreements at the request of Marelli team based on latest inventory levels and criticality to operations
Caruso, Nicholas	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Caruso, Nicholas	7/22/2025	0.5	Review latest AP files provided by Marelli personnel and provide commentary to fix issues
Caruso, Nicholas	7/22/2025	0.6	Prepare for and participate in call with Marelli, D. Wachenfeld (K&E), and vendor to discuss trade agreement
Caruso, Nicholas	7/22/2025	0.8	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/22/2025	0.9	Email correspondence with Marelli management and K&E with respect to open trade agreements
Caruso, Nicholas	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Caruso, Nicholas	7/22/2025	1.1	Prepare vendor trade agreement overview to provide to lenders
Caruso, Nicholas	7/22/2025	1.3	Review latest high priority items and current status from customer point of view
Caruso, Nicholas	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Cook, Jacob	7/22/2025	1.2	Invoice level allocation for trade agreements for WE 7/25 in NAFTA AP
Cook, Jacob	7/22/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), J. Cook (A&M), and N. Erlach (A&M) regarding four ongoing priority prepetition amount owed reconciliations for the purposes of vendor agreements
Cook, Jacob	7/22/2025	1.9	Prepare of weekly FDM vendor reporting package for lenders for WE 7/18
Cook, Jacob	7/22/2025	1.3	Review of EMEA post-petition payment proposal AP provided by company for pay period ending 7/25/25
Cook, Jacob	7/22/2025	1.2	Review of prior week reporting of FDM payments for Thailand and Japan based on discrepancies noted against payments requested to be made
Cook, Jacob	7/22/2025	1.2	Review of division allocation payment templates received for removal of vendors with executed trade agreements or agreements being actively negotiated
Cook, Jacob	7/22/2025	1.2	Prepare for and participate in working session with J. Warren (A&M) and J. Cook (A&M) regarding certain supplier payment installment plan and amount owed reconciliation
Cook, Jacob	7/22/2025	1.1	Review of NAFTA post-petition payment proposal AP provided by company for pay period ending 7/25/25
Cook, Jacob	7/22/2025	0.7	Review of invoices marked as post-petition liabilities for potential PRE liabilities to remove from payment proposal for WE 7/25/25
Cook, Jacob	7/22/2025	0.7	Review and consolidation of EMEA IE allocation payment proposal for WE 7/18/25
Cook, Jacob	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Cook, Jacob	7/22/2025	0.2	Review and consolidation of EMEA AM allocation payment proposal for WE 7/18/25
Cook, Jacob	7/22/2025	2.4	Prepare of schedule for 3rd party OEM factoring arrangement related to planned vendor payments for upcoming weeks
Cook, Jacob	7/22/2025	1.1	Invoice level allocation for trade agreements for WE 7/25 in EMEA AP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/22/2025	0.3	Review and consolidation of EMEA MS allocation payment proposal for WE 7/18/25
Donoghue, Doug	7/22/2025	0.3	Review blanket purchase orders for potential executory treatment
Donoghue, Doug	7/22/2025	0.3	Email correspondence re: next steps on vendor negotiation
Donoghue, Doug	7/22/2025	0.4	Review and respond to questions re: trade agreement process
Donoghue, Doug	7/22/2025	0.5	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss updates to the reconciliation process
Donoghue, Doug	7/22/2025	0.5	Call with S. Lieberman (K&E), MAR, vendor to discuss trade agreement status
Donoghue, Doug	7/22/2025	0.7	Prepare for and participate in discussion with M. Schirle (A&M) and D. Donoghue (A&M) regarding vendor management workstream and transition of certain ongoing vendor management negotiations
Donoghue, Doug	7/22/2025	0.8	Review historical spend, liability balances with vendor
Donoghue, Doug	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Donoghue, Doug	7/22/2025	1.3	Analyze surrounding latest AP aging file, impact on trade agreements
Donoghue, Doug	7/22/2025	1.1	Review negotiation history and revise trade agreements; correspondence re: same
Donoghue, Doug	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Draude, Richard	7/22/2025	2.2	Review and respond to vendor communication emails for 7/22 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/22/2025	1.8	Review and respond to vendor communication emails for 7/22 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Draude, Richard	7/22/2025	2.7	Review and respond to vendor communication emails for 7/22 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/22/2025	2.6	Review and respond to vendor communication emails for 7/22 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/22/2025	0.9	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/22/2025	2.3	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/22/2025	1.9	Monitor reconciliation progress and follow up with Marelli on ongoing status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/22/2025	1.8	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Erlach, Nicole	7/22/2025	1.7	Summarize reconciliation status updates for internal distribution to A&M and Marelli
Erlach, Nicole	7/22/2025	1.2	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	7/22/2025	1.1	Update supplier status notes to reflect reconciliation progress and pending items
Erlach, Nicole	7/22/2025	0.5	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss updates to the reconciliation process
Erlach, Nicole	7/22/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), J. Cook (A&M), and N. Erlach (A&M) regarding four ongoing priority prepetition amount owed reconciliations for the purposes of vendor agreements
Erlach, Nicole	7/22/2025	1.2	Analyze completed AP reconciliations provided by Marelli team to determine next steps
Fuetter, Isaac	7/22/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/22/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/22/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/22/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Fuetter, Isaac	7/22/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/22/2025 for week-ending 7/26/2025
Schirle, Mattie	7/22/2025	0.5	Call with D. Donoghue, M. Schirle, N. Erlach (A&M) to discuss updates to the reconciliation process
Schirle, Mattie	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Schirle, Mattie	7/22/2025	0.7	Participate in call with Marelli and vendor to negotiate trade agreement
Schirle, Mattie	7/22/2025	0.6	Participate in call with Marelli and vendor to discuss trade agreement
Schirle, Mattie	7/22/2025	0.7	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	7/22/2025	1.1	Participate in call with Marelli and vendor to discuss trade agreement
Schirle, Mattie	7/22/2025	1.2	Prepare for and participate in call with Marelli and vendor regarding trade agreement
Schirle, Mattie	7/22/2025	1.8	Draft multiple trade agreements to be discussed with the vendor management team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/22/2025	2.8	Review and provide comments to supplier reconciliation tracker
Schirle, Mattie	7/22/2025	0.7	Prepare for and participate in discussion with M. Schirle (A&M) and D. Donoghue (A&M) regarding vendor management workstream and transition of certain ongoing vendor management negotiations
Schirle, Mattie	7/22/2025	0.9	Correspond with management and K&E re: draft trade agreements
Schirle, Mattie	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Shahbain, Abraham	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Shahbain, Abraham	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Shahbain, Abraham	7/22/2025	0.4	Respond to emails to company related to trade agreement negotiations
Shahbain, Abraham	7/22/2025	0.5	Participate on call with Marelli logistics, C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), and purchasing related to the reconciliation of vendor payables
Shahbain, Abraham	7/22/2025	0.5	Participate on call with Marelli purchasing division leads, A. Shahbain (A&M), and C. Turner (A&M) related to the vendor management weekly update
Shahbain, Abraham	7/22/2025	0.5	Participate on call with vendor A. Shahbain (A&M) and S. Zehetmair (A&M) related to the reconciliation of vendor payables
Shahbain, Abraham	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Shahbain, Abraham	7/22/2025	0.8	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Shahbain, Abraham	7/22/2025	0.7	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and M. Schirle (A&M), S. Zehetmair (A&M)
Shahbain, Abraham	7/22/2025	1.8	Respond to emails on escalation payments related to vendor shipping stoppages
Shibata, Gerardo Yukio	7/22/2025	0.5	Participate on call with Marelli logistics, C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), and purchasing related to the reconciliation of vendor payables
Turner, Cari	7/22/2025	1.3	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/22/2025	0.8	Review refined vendor management reporting package based on Marelli team input
Turner, Cari	7/22/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Turner, Cari	7/22/2025	0.8	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss the updated vendor management workstream reporting package
Turner, Cari	7/22/2025	0.5	Participate on call with Marelli purchasing division leads and C. Turner (A&M) related to the vendor management weekly update
Turner, Cari	7/22/2025	0.5	Participate on call with Marelli purchasing division leads, A. Shahbain (A&M), and C. Turner (A&M) related to the vendor management weekly update
Turner, Cari	7/22/2025	0.5	Participate on call with Marelli logistics, C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), and purchasing related to the reconciliation of vendor payables
Turner, Cari	7/22/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Turner, Cari	7/22/2025	1.1	Prepare and respond to vendor management update for various advisors
Warren, Joseph	7/22/2025	0.4	Analyze prepetition amounts owed to certain supplier per Marelli request
Warren, Joseph	7/22/2025	1.8	Analyze updates from Marelli purchasing team and certain suppliers on ongoing vendor management issues as of Tuesday, 7/22
Warren, Joseph	7/22/2025	0.6	Call with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (all A&M) to discuss process re: supplemental supplier payments and supplier reconciliations
Warren, Joseph	7/22/2025	1.2	Prepare for and participate in working session with J. Warren (A&M) and J. Cook (A&M) regarding certain supplier payment installment plan and amount owed reconciliation
Warren, Joseph	7/22/2025	0.3	Finalize summary output regarding amounts paid to certain critical supplier and provide to supplier to restore post petition customary trade terms
Warren, Joseph	7/22/2025	0.1	Analyze and prepare schedule of calls for Wednesday, 7/23/25 and circulate to A&M vendor management team
Warren, Joseph	7/22/2025	0.2	Analyze prepetition amounts owed to certain supplier across several legal entities, per K&E vendor management team request
Warren, Joseph	7/22/2025	0.2	Analyze proof of payment provided by A&M team relating to certain critical supplier prepetition payment, reconciling credits applied versus the executed critical vendor agreement
Warren, Joseph	7/22/2025	0.2	Analyze third certain supplier situation and reach out to Marelli purchasing contact with questionnaire to better under the situation before engaging in critical vendor negotiations
Warren, Joseph	7/22/2025	0.2	Coordinate with aftermarket purchasing group regarding transition of vendor management duties

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/22/2025	0.2	Prepare for and participate in bi-weekly discussion with K&E vendor management team and C. Turner (A&M), D. Donoghue (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding priority vendor management issues
Warren, Joseph	7/22/2025	0.2	Prepare for and participate in discussion with J. Warren (A&M), J. Cook (A&M), and N. Erlach (A&M) regarding four ongoing priority prepetition amount owed reconciliations for the purposes of vendor agreements
Warren, Joseph	7/22/2025	0.3	Analyze another certain supplier situation and reach out to Marelli purchasing contact with questionnaire to better under the situation before engaging in critical vendor negotiations
Warren, Joseph	7/22/2025	0.3	Analyze certain supplier situation and reach out to Marelli purchasing contact with questionnaire to better under the situation before engaging in critical vendor negotiations
Warren, Joseph	7/22/2025	0.3	Analyze Marelli questionnaire responses regarding certain potential critical supplier and provide feedback relating to the same to K&E vendor management team for negotiation purposes
Warren, Joseph	7/22/2025	0.4	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 7/22 and provide feedback on the same
Warren, Joseph	7/22/2025	0.3	Analyze status of three priority vendor management items as of Tuesday, 7/22 and develop next step plans to resolve relating to the same
Warren, Joseph	7/22/2025	0.5	Update key reference file for vendor management process to latest accounts payable aging report, including preparing output tool for quickly analyzing prepetition amounts owed to a specific supplier by currency type
Warren, Joseph	7/22/2025	0.3	Prepare summary view of prepetition amounts owed to certain supplier for Marelli review in the context of critical vendor negotiations
Warren, Joseph	7/22/2025	0.4	Analyze status of five priority vendor management items as of Tuesday, 7/22 and develop next step plans to resolve relating to the same
Warren, Joseph	7/22/2025	0.3	Analyze Marelli purchasing filled out questionnaire regarding a potential critical vendor and provide feedback relating to the same to K&E vendor management team
Weiland, Brad	7/22/2025	0.4	Review cash and vendor payment items
Zehetmair, Stefan	7/22/2025	2.9	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/22/2025	0.5	Participate on call with vendor A. Shahbain (A&M) and S. Zehetmair (A&M) related to the reconciliation of vendor payables
Zehetmair, Stefan	7/22/2025	0.5	Participate on call with vendor and S. Zehetmair (A&M) related to the reconciliation of vendor payables
Zehetmair, Stefan	7/22/2025	0.6	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/22/2025	0.7	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	7/22/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, L. Callerio, and S. Zehetmair (all A&M)
Zehetmair, Stefan	7/22/2025	1.1	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Callerio, Lorenzo	7/23/2025	0.8	Participate in a vendor alignment call with Marelli
Callerio, Lorenzo	7/23/2025	2.4	Review and respond to all vendor inquiries received today, ensuring each is acknowledged, addressed appropriately, and escalated if necessary
Callerio, Lorenzo	7/23/2025	1.6	Draft and review numerous trade agreements as discussed with K&E and PSZJ
Callerio, Lorenzo	7/23/2025	0.9	Review certain AP reconciliations before finalizing certain trade agreements
Callerio, Lorenzo	7/23/2025	0.8	Review two additional trade agreements' terms circulated by R. Olivett (K&E)
Callerio, Lorenzo	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), I. Callerio (A&M), N. Caruso (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/23/2025	0.7	Participate in a call with D. Migliarucci (GT), S. Lieberman (K&E) and a vendor's legal counsel to review the draft trade agreement
Callerio, Lorenzo	7/23/2025	0.7	Meeting with Marelli to review a vendor management strategy
Callerio, Lorenzo	7/23/2025	0.7	Correspond with a vendor re: certain outstanding payments
Callerio, Lorenzo	7/23/2025	0.6	Prepare for a vendor meeting focused on reviewing outstanding AP reconciliations and existing agreements
Callerio, Lorenzo	7/23/2025	0.6	Call with S. Lieberman (K&E) to discuss certain comments received on a trade agreement
Callerio, Lorenzo	7/23/2025	0.3	Meeting with I. Fuetter A&M) and L. Callerio (A&M) to discuss the structure of a revised trade agreement tracker
Callerio, Lorenzo	7/23/2025	0.9	Call with Marelli, S. Lieberman (K&E) and a vendor to discuss a potential trade agreement
Caruso, Nicholas	7/23/2025	1.4	Prepare overview of trade agreement for lenders and UCC and respond to questions related to the same
Caruso, Nicholas	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/23/2025	1.0	Call with C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), A. Shahbain (A&M), Marelli Management, Alix Partners, and SVP related to the vendor management process
Caruso, Nicholas	7/23/2025	1.4	Revise vendor management dashboard slides to reflect commentary provided by Marelli team
Caruso, Nicholas	7/23/2025	0.5	Call with Marelli, T. Cairns (PSZJ), and vendor team regarding trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/23/2025	0.5	Call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and next steps
Caruso, Nicholas	7/23/2025	1.4	Revise trade agreements and vendor management tracker
Caruso, Nicholas	7/23/2025	1.6	Review latest vendor management tracker for high priority items and provide updates
Caruso, Nicholas	7/23/2025	0.4	Correspond with A&M team regarding weighted average DPO calculation
Caruso, Nicholas	7/23/2025	0.3	Call with N. Caruso, I. Fuetter, R. Draude (A&M) regarding weighted average DPO calculation
Caruso, Nicholas	7/23/2025	1.9	Discuss and draft multiple trade agreements reflecting latest counterproposals
Cook, Jacob	7/23/2025	0.7	Review and consolidation of EMEA PS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.3	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss payment process updates for WE 8/1
Cook, Jacob	7/23/2025	0.8	Review and consolidation of EMEA GTS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.7	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.7	Review and consolidation of NAFTA ALS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.8	Review and consolidation of NAFTA ELS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	1.1	Review and consolidation of EMEA ALS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.3	Call with C. Turner, A. Shahbain, and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement
Cook, Jacob	7/23/2025	0.7	Review and consolidation of EMEA ELS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement
Cook, Jacob	7/23/2025	0.4	Review and consolidation of NAFTA IE allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.4	Review and consolidation of NAFTA RD allocation payment proposal for WE 7/18/25
Cook, Jacob	7/23/2025	0.5	Call with J. Cook (A&M) and Marelli Accounts Payable to discuss the following week process
Cook, Jacob	7/23/2025	0.6	Review and consolidation of EMEA Indirect allocation payment proposal for WE 7/18/25

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/23/2025	0.6	Review and consolidation of NAFTA GTS allocation payment proposal for WE 7/18/25
Donoghue, Doug	7/23/2025	0.4	Review negotiating history and draft email TA
Donoghue, Doug	7/23/2025	0.7	Analyze AP data by vendor for accuracy and vendor reconciliation
Donoghue, Doug	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), I. Callerio (A&M), N. Caruso (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	7/23/2025	0.7	Review and revise trade agreement tracker
Donoghue, Doug	7/23/2025	0.7	Research prepetition payments to vendors, impact on trade agreements
Donoghue, Doug	7/23/2025	1.2	Review status of vendor AP reconciliations, path to completion
Donoghue, Doug	7/23/2025	0.6	Review status of vendor reconciliation and remaining open items; coordinate with company
Donoghue, Doug	7/23/2025	0.6	Negotiate trade agreement, correspondence re: same
Donoghue, Doug	7/23/2025	0.5	Call with S. Lieberman (K&E), MAR, vendor re: status of trade agreement
Donoghue, Doug	7/23/2025	0.4	Review and analyze completed AP reconciliation for vendor
Donoghue, Doug	7/23/2025	0.4	Meeting With A. Shahbain, D. Donoghue (A&M) to discuss vendor management town hall materials
Donoghue, Doug	7/23/2025	0.3	Standing call with D. Donoghue, N. Erlach (both A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	7/23/2025	0.3	Review TA markup and related edits for project documentation and tracking
Donoghue, Doug	7/23/2025	0.6	Call with MAR, vendor to discuss outstanding balances, next steps
Draude, Richard	7/23/2025	2.4	Review and respond to vendor communication emails for 7/23 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/23/2025	1.8	Review and respond to vendor communication emails for 7/23 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/23/2025	2.6	Review and respond to vendor communication emails for 7/23 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/23/2025	2.7	Review and respond to vendor communication emails for 7/23 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/23/2025	0.3	Call with N. Caruso, I. Fuetter, R. Draude (A&M) regarding weighted average DPO calculation
Erlach, Nicole	7/23/2025	0.3	Call with J. Warren (A&M) and N. Erlach (A&M) regarding overall reconciliation process status and particular status of a specific shipping and logistics provider's reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/23/2025	0.3	Standing call with D. Donoghue, N. Erlach (both A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/23/2025	0.8	Gather documentation related to supplier requests to share with Marelli GBS for further review
Erlach, Nicole	7/23/2025	1.1	Analyze documentation provided with supplier reconciliation requests to determine readiness for GBS reconciliation handoff
Erlach, Nicole	7/23/2025	1.1	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Erlach, Nicole	7/23/2025	1.3	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/23/2025	1.4	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	7/23/2025	1.8	Correspond with Marelli purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	7/23/2025	1.9	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Fuetter, Isaac	7/23/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/23/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/23/2025	0.3	Call with N. Caruso, I. Fuetter, R. Draude (A&M) regarding weighted average DPO calculation
Fuetter, Isaac	7/23/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/23/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/23/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/23/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/23/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-afternoon session on 7/23/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/23/2025	0.3	Meeting with I. Fuetter A&M) and L. Callerio (A&M) to discuss the structure of a revised trade agreement tracker
Schirle, Mattie	7/23/2025	1.7	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	7/23/2025	1.1	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	7/23/2025	1.2	Participate in call with Marelli and vendor to negotiate trade agreement
Schirle, Mattie	7/23/2025	1.6	Prepare for and participate in call with Marelli, K&E and vendor to negotiate trade agreement
Shahbain, Abraham	7/23/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/23/2025	0.5	Participate on call with China purchasing, global purchasing, A. Shahbain (A&M) and C. Turner (A&M) on negotiations with vendors and go-forward plans
Shahbain, Abraham	7/23/2025	1.0	Call with C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), A. Shahbain (A&M), Marelli Management, Alix Partners, and SVP related to the vendor management process
Shahbain, Abraham	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), I. Callerio (A&M), N. Caruso (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/23/2025	0.8	Call with Marelli Commodity team member to discuss open items in trade agreement process
Shahbain, Abraham	7/23/2025	0.3	Call with A. Shahbain and J. Cook (A&M) with Marelli accounting to discuss payment process updates for WE 8/1
Shahbain, Abraham	7/23/2025	0.4	Meeting With A. Shahbain, D. Donoghue (A&M) to discuss vendor management town hall materials
Shahbain, Abraham	7/23/2025	0.5	Call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and next steps
Shahbain, Abraham	7/23/2025	1.3	Respond to emails on vendor escalations requiring payments to avert shipping stoppages
Shahbain, Abraham	7/23/2025	0.6	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/23/2025	0.6	Participate on call with C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), purchasing, and logistics related to vendor reconciliation issues
Shahbain, Abraham	7/23/2025	0.3	Call with C. Turner, A. Shahbain, and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement
Shahbain, Abraham	7/23/2025	0.4	Respond to emails to company related to trade agreement negotiations
Shibata, Gerardo Yukio	7/23/2025	0.6	Participate on call with C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), purchasing, and logistics related to vendor reconciliation issues
Simion, Tony	7/23/2025	1.1	Attend meeting with Management, Ad Hoc Lenders, and Ad Hock Advisors related to vendor management strategy
Simion, Tony	7/23/2025	1.0	Call with C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), A. Shahbain (A&M), Marelli Management, Alix Partners, and SVP related to the vendor management process
Stegenga, Jeff	7/23/2025	0.4	Update call with J. Stegenga and C. Turner (A&M) re: vendor mgmt., impact of planned 2nd interim DIP advance and mgmt. of VM process during company holiday breaks
Turner, Cari	7/23/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), I. Callerio (A&M), N. Caruso (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/23/2025	0.6	Participate on call with C. Turner (A&M), A. Shahbain (A&M), G. Shibata (A&M), purchasing, and logistics related to vendor reconciliation issues
Turner, Cari	7/23/2025	0.5	Participate on call with China purchasing, global purchasing, C. Turner (A&M) on negotiations with vendors and go-forward plans
Turner, Cari	7/23/2025	0.5	Participate on call with C. Turner (A&M), Marelli purchasing, and AP on august availability
Turner, Cari	7/23/2025	0.5	Participate on call with China purchasing, global purchasing, A. Shahbain (A&M) and C. Turner (A&M) on negotiations with vendors and go-forward plans
Turner, Cari	7/23/2025	0.4	Update call with J. Stegenga and C. Turner (A&M) re: vendor mgmt., impact of planned 2nd interim DIP advance and mgmt. of VM process during company holiday breaks
Turner, Cari	7/23/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/23/2025	0.3	Call with C. Turner, A. Shahbain, and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement
Turner, Cari	7/23/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Cook (A&M) with Marelli accounting to discuss payment proposal related to customer factoring agreement
Turner, Cari	7/23/2025	1.2	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/23/2025	1.0	Call with C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), A. Shahbain (A&M), Marelli Management, Alix Partners, and SVP related to the vendor management process
Turner, Cari	7/23/2025	0.8	Prepare and respond to vendor management update for various advisors
Warren, Joseph	7/23/2025	0.2	Coordinate with Marelli purchasing team regarding certain affiliate suppliers of a priority vendor, where the priority vendor requested inclusion of those affiliates in the negotiations
Warren, Joseph	7/23/2025	0.2	Revise analysis on certain supplier prepetition and post petition amounts owed to consider additional credit invoices
Warren, Joseph	7/23/2025	0.3	Analyze negotiation history for certain potential critical vendor and provide feedback to Marelli purchasing related to the same
Warren, Joseph	7/23/2025	0.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/23
Warren, Joseph	7/23/2025	0.3	Call with J. Warren (A&M) and N. Erlach (A&M) regarding overall reconciliation process status and particular status of a specific shipping and logistics provider's reconciliation
Warren, Joseph	7/23/2025	0.3	Coordinate with certain supplier regarding potential shipment on hold, status of post petition invoice payment, and current post petition payment terms
Warren, Joseph	7/23/2025	0.3	Analyze Marelli purchasing response with filled out questionnaire for certain supplier and provide feedback on GBS reconciliation status and prepetition amounts in AP
Warren, Joseph	7/23/2025	0.3	Coordinate with T. Cairns (PSZJ) regarding legal review of a supplier's requested changes to a draft critical vendor agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/23/2025	1.1	Analyze status of six priority vendor management items as of Wednesday, 7/23 and develop next step plans to resolve relating to the same
Warren, Joseph	7/23/2025	0.3	Further analyze situation where a potential critical supplier has requested inclusion of two affiliate companies into the critical vendor negotiations
Warren, Joseph	7/23/2025	0.3	Analyze feedback received from certain potential critical supplier and prepare a response to the supplier and update to Marelli purchasing staff relating to the same
Warren, Joseph	7/23/2025	0.8	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, July 23 and provide feedback on the same
Warren, Joseph	7/23/2025	0.3	Call with S. Lieberman (K&E) regarding four ongoing supplier negotiation situations and the next steps to resolve each
Warren, Joseph	7/23/2025	0.2	Call with Marelli regarding issue with supply in North America on a post petition basis with certain supplier that has ongoing critical vendor negotiations where EMEA is leading the negotiations
Warren, Joseph	7/23/2025	0.6	Prepare revised analysis for certain shipping and logistics provider clarifying the amounts owed in local currency instead of foreign exchange converted USD
Warren, Joseph	7/23/2025	0.6	Prepare priority next steps for handling post petition payments and further reconciling prepetition payments for certain supplier that has an executed critical vendor agreement
Warren, Joseph	7/23/2025	0.6	Analyze priority vendor issue for the aftermarket group, including latest critical vendor offer and the supplier's response, and provide feedback on the same to Marelli
Warren, Joseph	7/23/2025	0.5	Prepare for and participate in discussion with certain vendor and Marelli regarding their executed trade agreement and the payments made pursuant to that trade agreement
Warren, Joseph	7/23/2025	0.5	Coordinate with Marelli regarding discrepancies between supplier asserted amount across two separate reconciliation files for that supplier
Warren, Joseph	7/23/2025	0.5	Analyze list of current issues with several suppliers that the A&M cash in advance team is facing, primarily suppliers that are in the midst of a critical vendor negotiation
Warren, Joseph	7/23/2025	0.4	Prepare key terms for a to be drafted critical vendor agreement after conferring with Marelli staff regarding the same
Warren, Joseph	7/23/2025	0.3	Prepare consolidated view of two regional GBS reconciliations for a certain potential critical vendor and provide the same to Marelli purchasing team
Warren, Joseph	7/23/2025	0.4	Analyze certain potential shipping and logistics provider critical vendor situation for potential revisions to the approach to the supplemental supplier payment
Warren, Joseph	7/23/2025	0.9	Analyze status of seven priority vendor management items as of Wednesday, 7/23 and develop next step plans to resolve relating to the same
Warren, Joseph	7/23/2025	0.4	Prepare for supplier calls scheduled for Thursday, 7/24

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/23/2025	0.3	Coordinate with purchasing team and Marelli GBS regarding reconciliation for certain supplier and current post petition trade terms with that supplier
Warren, Joseph	7/23/2025	0.2	Analyze request from K&E vendor team relating to legal entity clarification for a certain potential critical vendor
Zehetmair, Stefan	7/23/2025	0.8	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/23/2025	0.6	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/23/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/23/2025	1.2	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/23/2025	0.6	Participate on the daily escalation call with customer and Marelli; A. Shahbain (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/24/2025	0.8	Meeting with Marelli, S. Lieberman (K&E) and R. Olivett (K&E) to review a trade agreement redline
Callerio, Lorenzo	7/24/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Callerio, Lorenzo	7/24/2025	0.4	Call with D. Migliarucci (GT) to discuss a potential claim for damages
Callerio, Lorenzo	7/24/2025	0.4	Call with Marelli re: vendor negotiation strategy
Callerio, Lorenzo	7/24/2025	0.9	Participate in a meeting with Marelli and a vendor to respond to certain questions related to the proposed trade agreement
Callerio, Lorenzo	7/24/2025	0.4	Meeting with Marelli to discuss the commercial terms of a trade agreement being drafted by K&E
Callerio, Lorenzo	7/24/2025	0.8	Review and update the master vendor trackers
Callerio, Lorenzo	7/24/2025	0.4	Prepare for and participate in bi-weekly discussion with K&E vendor management team and A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M), regarding priority vendor management issues
Callerio, Lorenzo	7/24/2025	1.6	Draft and review multiple trade agreements before approving them
Callerio, Lorenzo	7/24/2025	0.9	Correspond with K&E re: multiple settlement agreements terms
Callerio, Lorenzo	7/24/2025	0.3	Call with Marelli to discuss a draft trade agreement before finalizing it
Callerio, Lorenzo	7/24/2025	0.7	Participate in a meeting with Marelli and a vendor's management to discuss a trade agreement proposal
Callerio, Lorenzo	7/24/2025	0.7	Call with Marelli, and S. Lieberman (K&E) to discuss a settlement proposal
Callerio, Lorenzo	7/24/2025	0.7	Meeting with Marelli, N. Caruso (A&M) and L. Callerio (A&M) to discuss a trade agreement and future deliveries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/24/2025	2.6	Reconcile all vendor inquiries Receive today, ensuring timely review, appropriate responses, and escalation where required
Caruso, Nicholas	7/24/2025	0.4	Correspond with lender advisors related to approval of certain trade agreement
Caruso, Nicholas	7/24/2025	0.7	Meeting with Marelli, N. Caruso (A&M) and L. Callerio (A&M) to discuss a trade agreement and future deliveries
Caruso, Nicholas	7/24/2025	0.7	Review open AP and draft email trade agreements for set of vendors
Caruso, Nicholas	7/24/2025	0.7	Revise latest trade agreements for vendor negotiations
Caruso, Nicholas	7/24/2025	0.8	Review and revise latest vendor agreement tracker and share with Marelli purchasing team
Caruso, Nicholas	7/24/2025	0.7	Discuss and respond to vendor threat of stopping shipments while under trade agreement negotiations
Caruso, Nicholas	7/24/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) related to trade agreement liquidity impact analysis
Caruso, Nicholas	7/24/2025	0.4	Prepare for and participate in bi-weekly discussion with K&E vendor management team and A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M), regarding priority vendor management issues
Caruso, Nicholas	7/24/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call A&M team
Caruso, Nicholas	7/24/2025	0.9	Revise draft of trade agreement liquidity impact calculator based on commentary from A&M team
Caruso, Nicholas	7/24/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Caruso, Nicholas	7/24/2025	1.0	Prepare for and participate in call with Marelli and vendor management to discuss trade agreement
Caruso, Nicholas	7/24/2025	1.6	Review additional vendor requests from Marelli team
Caruso, Nicholas	7/24/2025	1.7	Prepare presentation slides related to the liquidity impact calculator
Caruso, Nicholas	7/24/2025	1.7	Review and revise trade agreement for latest round of negotiations and share with Marelli team
Caruso, Nicholas	7/24/2025	2.9	Prepare initial draft of trade agreement liquidity impact calculator
Caruso, Nicholas	7/24/2025	0.6	Review status of suppliers based on current inventory levels
Cook, Jacob	7/24/2025	0.4	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 7/25
Cook, Jacob	7/24/2025	1.1	Prepare of weekly FDM reporting to provide to lenders for WE 7/18
Cook, Jacob	7/24/2025	1.2	Research on status of processed prepetition AP for vendors with trade agreements actively being negotiated

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/24/2025	1.4	Prepare of requested schedule summarizing all requested payments to date related to executed email trade agreements
Cook, Jacob	7/24/2025	1.7	Prepare of requested schedule summarizing all requested payments to date related to executed trade agreements
Cook, Jacob	7/24/2025	1.9	Review of case-to-date payments made related to vendors with executed trade agreements to update required future payment amounts
Cook, Jacob	7/24/2025	2.1	Prepare of consolidated prepetition allocation payment file for NAFTA divisions for WE 7/25
Cook, Jacob	7/24/2025	2.2	Prepare of consolidated prepetition allocation payment file for EMEA divisions for WE 7/25
Cook, Jacob	7/24/2025	0.7	Research on status of processed prepetition AP for vendors with signed trade agreements
Donoghue, Doug	7/24/2025	0.3	Preliminary review of customer contracts and SOW to determine status
Donoghue, Doug	7/24/2025	0.6	Correspond and review of TA re: shipping vendors
Donoghue, Doug	7/24/2025	0.3	Call with K&E, MAR Mexico procurement to review next steps with critical vendor
Donoghue, Doug	7/24/2025	0.3	Standing call with D. Donoghue, N. Erlach (both A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	7/24/2025	1.2	Correspond re: ongoing trade agreement negotiations
Donoghue, Doug	7/24/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Donoghue, Doug	7/24/2025	0.7	Research vendor and whether they have ties to the US
Donoghue, Doug	7/24/2025	0.6	Analyze surrounding working capital impact of proposed trade agreement terms
Donoghue, Doug	7/24/2025	0.3	Review completed AP reconciliation, correspondence re: same
Donoghue, Doug	7/24/2025	0.4	Research re: treatment of similar vendors and trade agreements
Donoghue, Doug	7/24/2025	0.4	Prepare for and participate in bi-weekly discussion with K&E vendor management team and A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M), regarding priority vendor management issues
Donoghue, Doug	7/24/2025	0.4	Call with S. Lieberman (K&E), MAR Procurement team, vendor to discuss prepetition balances
Donoghue, Doug	7/24/2025	0.4	Call with R. Olivett (K&E), MAR Procurement team to discuss negotiations with vendor
Donoghue, Doug	7/24/2025	0.2	Call with S. Lieberman (K&E) to discuss foreign vendors
Donoghue, Doug	7/24/2025	0.4	Review background on trade agreement, determine best MAR contact to engage

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	7/24/2025	1.6	Review and respond to vendor communication emails for 7/24 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/24/2025	2.0	Prepare ad hoc vendor analysis re: vendors that do not yet have a trade agreement in place
Draude, Richard	7/24/2025	2.3	Review and respond to vendor communication emails for 7/24 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/24/2025	2.4	Review and respond to vendor communication emails for 7/24 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/24/2025	2.6	Respond to company re: multiple trade agreement negotiations, revise draft trade agreements accordingly
Draude, Richard	7/24/2025	0.9	Review and respond to vendor communication emails for 7/24 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/24/2025	0.9	Draft reconciliation summaries to clarify supplier AP positions ahead of GBS review
Erlach, Nicole	7/24/2025	1.9	Review correspondences with Marelli purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	7/24/2025	1.8	Review correspondences from Marelli purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	7/24/2025	1.7	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/24/2025	1.2	Analyze AP reconciliations provided by Marelli team to determine next steps
Erlach, Nicole	7/24/2025	0.7	Clarify reconciliation priorities with Marelli GBS to align on order of reconciliation reviews
Erlach, Nicole	7/24/2025	0.3	Standing call with D. Donoghue, N. Erlach (both A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/24/2025	0.3	Prepare daily status summary of supplier AP reconciliation progress for circulation to Marelli team for further review
Erlach, Nicole	7/24/2025	1.3	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Fuetter, Isaac	7/24/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/24/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/24/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/24/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/24/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/24/2025 for week-ending 7/26/2025
Schirle, Mattie	7/24/2025	0.8	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	7/24/2025	0.3	Update latest trade agreement for vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	7/24/2025	1.4	Review certain additional vendor inbounds / communications received from management
Shahbain, Abraham	7/24/2025	0.4	Prepare for and participate in bi-weekly discussion with K&E vendor management team and A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M), regarding priority vendor management issues
Shahbain, Abraham	7/24/2025	0.2	Distribute updated vendor trade agreement via email
Shahbain, Abraham	7/24/2025	0.3	Prepare and distribute email for trade agreement for lender approval
Shahbain, Abraham	7/24/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Shahbain, Abraham	7/24/2025	0.6	Develop updated vendor trade agreement based on comments received
Shahbain, Abraham	7/24/2025	0.6	Respond to emails from company related to trade agreements and approvals needed
Shahbain, Abraham	7/24/2025	1.2	Review of vendor contract to determine if executory
Shahbain, Abraham	7/24/2025	0.7	Call with A. Shahbain and N. Caruso (A&M) related to trade agreement liquidity impact analysis
Shahbain, Abraham	7/24/2025	0.9	Review and provide comments to analysis summarizing vendors reconciliation for trade agreement payments
Shahbain, Abraham	7/24/2025	0.8	Respond to email approvals on post-petition payments needed to be paid
Shahbain, Abraham	7/24/2025	0.8	Review of payment proposal summarizing perception payments
Shahbain, Abraham	7/24/2025	0.6	Review analysis summarizing impact of trade agreement negotiation variables
Shahbain, Abraham	7/24/2025	0.8	Review and update summary trade agreement vendor analysis to be shared for lender approval
Turner, Cari	7/24/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/24/2025	0.8	Review and provide comments on vendor communication documents re: second day hearing
Turner, Cari	7/24/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/24/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/24/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Turner, Cari	7/24/2025	0.3	Telephonic participation in the updated final DIP hearing / case update to determine impact on vendor management messaging
Turner, Cari	7/24/2025	0.9	Review various in-process vendor negotiations and shipping status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/24/2025	0.7	Call with Marelli and certain supplier regarding their prepetition amounts owed and their revision demands to the draft critical vendor agreement in order to return to post petition service
Warren, Joseph	7/24/2025	0.4	Analyze status of five priority vendor management items as of Thursday, 7/24 and develop next step plans to resolve relating to the same
Warren, Joseph	7/24/2025	0.9	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 7/24
Warren, Joseph	7/24/2025	0.3	Call with Marelli and certain supplier regarding their prepetition amounts owed and negotiations to continue business with them in the post petition period
Warren, Joseph	7/24/2025	0.5	Prepare for supplier calls scheduled for Friday, 7/25
Warren, Joseph	7/24/2025	0.2	Coordinate with Marelli regarding steps required for certain shipping and logistics provider to move through the critical vendor process
Warren, Joseph	7/24/2025	0.2	Prepare for and participate in discussion with Marelli regarding two outstanding vendor management issues
Warren, Joseph	7/24/2025	0.2	Prepare summary of requests received from certain receivables insurance provider for a supplier for K&E vendor team review and advice
Warren, Joseph	7/24/2025	0.2	Prepare update on priority vendors for the Marelli GBS reconciliation process for the A&M reconciliation team
Warren, Joseph	7/24/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, July 24
Warren, Joseph	7/24/2025	0.3	Analyze accounts payable balance for certain shipping and logistics provider prepetition amounts owed and relay the same to Marelli in the context of the critical vendor process
Warren, Joseph	7/24/2025	0.2	Analyze post petition invoices with certain supplier to find a specific invoice that was agreed to be due on Net 5 terms
Warren, Joseph	7/24/2025	0.3	Call with Marelli, and certain vendor's receivables insurer regarding their client's prepetition amounts owed and post petition business
Warren, Joseph	7/24/2025	0.3	Further coordinate with Marelli regarding certain shipping and logistics provider and our critical vendor negotiation plan for that vendor
Warren, Joseph	7/24/2025	0.3	Reach out to certain supplier regarding ongoing issue with Marelli, Business being unable to receive pro forma invoices for cash in advance requests
Warren, Joseph	7/24/2025	0.4	Analyze and summarize draft trade agreement issues that a certain supplier has ahead of scheduled call for Friday, 7/25
Warren, Joseph	7/24/2025	0.4	Analyze certain draft critical vendor agreement key amounts, comparing to AP data
Warren, Joseph	7/24/2025	0.4	Analyze Marelli purchasing questionnaire response for certain supplier and provide feedback on the same
Warren, Joseph	7/24/2025	0.2	Revise draft critical vendor agreement for certain supplier to incorporate latest data available from Marelli GBS regarding amounts owed and incorporation of company breach section

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/24/2025	0.5	Analyze Marelli GBS issues with certain supplier reconciliation at the invoice level to prepare issues list for the supplier
Warren, Joseph	7/24/2025	0.5	Call with Marelli, and certain supplier regarding their prepetition amounts owed and negotiations on that offer to return to customary post petition terms and services
Warren, Joseph	7/24/2025	0.2	Call with Marelli, certain vendor, and certain vendor's receivables insurer regarding their prepetition amounts owed and post petition business
Warren, Joseph	7/24/2025	0.5	Call with Marelli regarding aftermarket division priority suppliers and status of critical vendor negotiations
Warren, Joseph	7/24/2025	0.5	Prepare update for treasury staff regarding certain supplier issue where we have become aware of their receivables insurance provider is an Italian bank that Marelli treasury staff have a business relationship with
Warren, Joseph	7/24/2025	0.4	Prepare adjusted critical vendor agreement for certain supplier after negotiations from a call with that supplier
Warren, Joseph	7/24/2025	0.4	Prepare for and participate in bi-weekly discussion with K&E vendor management team and A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M), regarding priority vendor management issues
Warren, Joseph	7/24/2025	0.1	Analyze certain shipping and logistics supplier situation involving a potential executory contract with a notable discount offer on the table for a critical vendor settlement
Warren, Joseph	7/24/2025	0.1	Coordinate with K&E vendor team regarding certain supplier providing a trade agreement form in Polish and next steps on the same
Warren, Joseph	7/24/2025	0.1	Further coordinate with Marelli regarding discrepancy between prepetition amount owed to a certain potential critical supplier
Warren, Joseph	7/24/2025	0.2	Analyze issue with certain potential critical vendor and multiple drafts of a trade agreement that have different supplier asserted amounts
Zehetmair, Stefan	7/24/2025	0.9	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/24/2025	0.4	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/24/2025	0.2	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/24/2025	1.1	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Callerio, Lorenzo	7/25/2025	0.4	Call with S. Lieberman (K&E) to discuss vendor management updates
Callerio, Lorenzo	7/25/2025	1.9	Address all vendor inquiries received today, ensuring prompt review, accurate responses, and escalation when necessary
Callerio, Lorenzo	7/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	7/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss updates on the status of vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/25/2025	0.4	Call with Marelli to discuss certain outstanding trade agreements
Callerio, Lorenzo	7/25/2025	0.4	Call with Marelli and a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	7/25/2025	0.5	Call with A. Shahbain (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and L. Callerio (A&M) regarding vendor management workplan and responsibilities
Callerio, Lorenzo	7/25/2025	0.6	Participate in a call with Marelli and T. Cairns (PSZJ) to discuss a trade agreement redline received from a vendor
Callerio, Lorenzo	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Callerio, Lorenzo	7/25/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: updated FDM payments budget
Callerio, Lorenzo	7/25/2025	1.3	Draft and approve multiple trade agreements before circulating them
Callerio, Lorenzo	7/25/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding use of certain supplier reconciliation data in trade agreements
Callerio, Lorenzo	7/25/2025	1.1	Meeting with Marelli, and C. Turner, A. Shahbain, N. Caruso, and L. Callerio (A&M) to discuss vendor management reporting
Caruso, Nicholas	7/25/2025	2.1	Revise trade agreement liquidity impact calculator to capture the liquidity impact of a change to payment terms
Caruso, Nicholas	7/25/2025	1.8	Prepare presentation slides related to the liquidity impact calculator to guide negotiation process with vendors
Caruso, Nicholas	7/25/2025	1.6	Review list of vendors that are not currently in trade agreement negotiations and revise with latest information
Caruso, Nicholas	7/25/2025	1.3	Review and correspond with Marelli personnel and vendors on trade agreements
Caruso, Nicholas	7/25/2025	0.4	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding ongoing vendor management issues with negotiations and executory contracts
Caruso, Nicholas	7/25/2025	0.5	Call with A. Shahbain (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and L. Callerio (A&M) regarding vendor management workplan and responsibilities
Caruso, Nicholas	7/25/2025	0.5	Call with Marelli purchasing, C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) on a debrief of vendor management strategy
Caruso, Nicholas	7/25/2025	1.2	Analyze and revise multiple email trade agreements reflecting the updates from company
Caruso, Nicholas	7/25/2025	1.1	Meeting with Marelli, and C. Turner, A. Shahbain, N. Caruso, and L. Callerio (A&M) to discuss vendor management reporting
Caruso, Nicholas	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Caruso, Nicholas	7/25/2025	0.6	Call to discuss vendor management strategy open items and next steps to complete with A. Shahbain (A&M), N. Caruso (A&M), I. Fuetter (A&M) and R. Draude (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/25/2025	0.9	Analyze outstanding AP and prepare trade agreements / email trade agreements for vendors
Cook, Jacob	7/25/2025	1.9	Prepare of ad hoc payment run related to recently executed trade agreements
Cook, Jacob	7/25/2025	1.4	Update to vendor master mapping file for newly executed trade agreements and email trade agreements
Cook, Jacob	7/25/2025	0.9	Update to trade agreement payment schedule based on actual executed payments to date
Cook, Jacob	7/25/2025	1.1	Process improvement updates for various payment run template files
Cook, Jacob	7/25/2025	1.2	Update to lender FDM reporting materials for WE 7/18
Donoghue, Doug	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Donoghue, Doug	7/25/2025	2.2	Prepare vendor slides for procurement town hall meeting
Donoghue, Doug	7/25/2025	0.9	Further edits to vendor slides for procurement town hall meeting
Donoghue, Doug	7/25/2025	0.7	Review and revise trade agreement, negotiation tracker
Donoghue, Doug	7/25/2025	0.5	Call with K&E, MAR Procurement to review background of vendor
Donoghue, Doug	7/25/2025	0.5	Call with A. Shahbain (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and L. Callerio (A&M) regarding vendor management workplan and responsibilities
Donoghue, Doug	7/25/2025	0.4	Review and analyze vendor management email inbox
Donoghue, Doug	7/25/2025	0.4	Call with K&E, MAR procurement to review progress on negotiations with vendor
Donoghue, Doug	7/25/2025	0.6	Review progress on and status of AP reconciliations
Draude, Richard	7/25/2025	1.7	Review and respond to vendor communication emails for 7/25 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/25/2025	2.6	Review and respond to vendor communication emails for 7/25 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/25/2025	0.6	Call to discuss vendor management strategy open items and next steps to complete with A. Shahbain (A&M), N. Caruso (A&M), I. Fuetter (A&M) and R. Draude (A&M)
Draude, Richard	7/25/2025	1.9	Review and respond to vendor communication emails for 7/25 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/25/2025	1.6	Review and respond to vendor communication emails for 7/25 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/25/2025	2.5	Prepare alternate trade agreement summary view for internal discussion

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/25/2025	1.9	Review correspondences with Marelli purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	7/25/2025	0.4	Call with Large A&M team to discuss recent hearing and updates
Erlach, Nicole	7/25/2025	0.5	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/25/2025	1.3	Monitor reconciliation progress and follow up with Marelli on ongoing status
Erlach, Nicole	7/25/2025	1.4	Gather documentation related to supplier requests to share with Marelli GBS for further review
Erlach, Nicole	7/25/2025	1.9	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Erlach, Nicole	7/25/2025	1.6	Compile supporting materials for each supplier reconciliation request to streamline review by the GBS team
Fuetter, Isaac	7/25/2025	0.6	Call to discuss vendor management strategy open items and next steps to complete with A. Shahbain (A&M), N. Caruso (A&M), I. Fuetter (A&M) and R. Draude (A&M)
Fuetter, Isaac	7/25/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/25/2025 for week-ending 7/26/2025
Fuetter, Isaac	7/25/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/25/2025 for week-ending 7/26/2025
Grossi, Nick	7/25/2025	0.4	Review vendor management update and provide comments re: same
Grossi, Nick	7/25/2025	0.8	Review trade settlement proposals. Provide comments re: same
Loop, Stuart	7/25/2025	0.4	Email correspondence with Marelli regarding legal entity balance sheets to divisions for cash in advance vendor payments
Shahbain, Abraham	7/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Shahbain, Abraham	7/25/2025	0.5	Call with A. Shahbain (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and L. Callerio (A&M) regarding vendor management workplan and responsibilities
Shahbain, Abraham	7/25/2025	0.5	Call with Marelli purchasing, C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) on a debrief of vendor management strategy
Shahbain, Abraham	7/25/2025	0.6	Call to discuss vendor management strategy open items and next steps to complete with A. Shahbain (A&M), N. Caruso (A&M), I. Fuetter (A&M) and R. Draude (A&M)
Shahbain, Abraham	7/25/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: updated FDM payments budget
Shahbain, Abraham	7/25/2025	1.7	Review and update of purchasing townhall slides
Shahbain, Abraham	7/25/2025	1.1	Meeting with Marelli, and C. Turner, A. Shahbain, N. Caruso, and L. Callerio (A&M) to discuss vendor management reporting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Shahbain, Abraham	7/25/2025	0.7	Call with Marelli purchasing on finagling terms of a trade agreement
Shahbain, Abraham	7/25/2025	0.4	Call with Marelli purchasing A. Shahbain (A&M) and C. Turner (A&M) on planning for purchasing townhall
Shiffman, David	7/25/2025	1.5	Review list of vendor detail related to customer payment obligations and provide feedback to vendor team
Shiffman, David	7/25/2025	0.4	Correspond with A&M team regarding list of customer related vendors in queue for payment
Turner, Cari	7/25/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/25/2025	0.8	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Turner, Cari	7/25/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: updated FDM payments budget
Turner, Cari	7/25/2025	0.5	Call with Marelli purchasing, C. Turner (A&M), A. Shahbain (A&M), and N. Caruso (A&M) on a debrief of vendor management strategy
Turner, Cari	7/25/2025	0.4	Call with Marelli purchasing and C. Turner (A&M) on planning for purchasing townhall
Turner, Cari	7/25/2025	0.4	Call with Marelli purchasing A. Shahbain (A&M) and C. Turner (A&M) on planning for purchasing townhall
Turner, Cari	7/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss updates on the status of vendor negotiations
Turner, Cari	7/25/2025	0.7	Review lender VMT process inquiries
Turner, Cari	7/25/2025	1.1	Meeting with Marelli, and C. Turner, A. Shahbain, N. Caruso, and L. Callerio (A&M) to discuss vendor management reporting
Turner, Cari	7/25/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	7/25/2025	0.5	Call with A. Shahbain (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and L. Callerio (A&M) regarding vendor management workplan and responsibilities
Warren, Joseph	7/25/2025	0.3	Analyze list of vendors not in critical vendor process prepared by A&M team for necessary revisions relating to vendor that are in ongoing critical vendor negotiations
Warren, Joseph	7/25/2025	0.3	Analyze payments made to certain potential critical suppliers and advise Marelli staff on how those payments impact the critical vendor negotiation process
Warren, Joseph	7/25/2025	0.3	Call with Marelli regarding certain issues with certain supplier and potential to provide a critical vendor agreement to assure post petition services

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/25/2025	0.3	Call with S. Lieberman (K&E) and J. Fletcher (K&E) regarding assessment of executory status for certain supplier contract
Warren, Joseph	7/25/2025	0.3	Prepare and provide summary update on amounts owed and when those amounts will be paid to certain temporary labor supplier
Warren, Joseph	7/25/2025	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren (A&M), S. Pacheco (A&M), M. Hill (A&M), V. Nguyen (A&M), S. Zehetmair (A&M), and A. Liv-Feyman (A&M) regarding issues as of Friday, July 25
Warren, Joseph	7/25/2025	0.5	Analyze critical situation involving certain temporary labor supplier, gathering information relating to amounts paid so far, amounts to be paid soon, and amounts owed
Warren, Joseph	7/25/2025	0.5	Prepare summary analysis for certain temporary labor supplier relating to amounts paid, owed, and upcoming payments
Warren, Joseph	7/25/2025	0.2	Prepare summary update on certain critical supplier issue for Marelli purchasing staff
Warren, Joseph	7/25/2025	0.2	Analyze A&M team question regarding values that can be used from Marelli GBS reconciliations in draft critical vendor agreements and respond on the same
Warren, Joseph	7/25/2025	0.4	Prepare for and participate in discussion with J. Warren and N. Caruso (A&M) regarding ongoing vendor management issues with negotiations and executory contracts
Warren, Joseph	7/25/2025	0.2	Prepare response to A&M cash in advance payment team regarding certain suppliers demanding cash in advance payments despite executed critical vendor agreements
Warren, Joseph	7/25/2025	0.2	Prepare next steps vendor management plan relating to certain supplier issue and provide to Marelli purchasing
Warren, Joseph	7/25/2025	0.2	Call with S. Lieberman (K&E) regarding certain adjustment to the form critical vendor agreement documents relating to specifying a particular Marelli subsidiary
Warren, Joseph	7/25/2025	0.2	Call with certain temporary labor supplier regarding their amounts owed and the timing of payment of those amounts
Warren, Joseph	7/25/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding use of certain supplier reconciliation data in trade agreements
Warren, Joseph	7/25/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, July 25
Warren, Joseph	7/25/2025	0.2	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Friday, 7/25
Warren, Joseph	7/25/2025	0.2	Analyze Marelli returned questionnaire for a potential critical supplier alongside reconciliation received for that supplier and provide feedback regarding next steps in the critical vendor process
Warren, Joseph	7/25/2025	0.2	Analyze K&E vendor team response regarding assessment of certain potential executory contract and respond on the same
Warren, Joseph	7/25/2025	0.1	Prepare updated vendor management work plan to optimize the critical vendor process and not lose any suppliers due to the overall volume faced
Warren, Joseph	7/25/2025	0.2	Analyze and advise Marelli regarding certain situation involving a supplier that has an executed critical vendor agreement but is demanding cash in advance terms for the near future

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Warren, Joseph	7/25/2025	0.7	Analyze status of six priority vendor management items and develop next step plans relating to the same
Warren, Joseph	7/25/2025	0.1	Coordinate with Marelli regarding certain potential critical vendor, their prepetition amounts owed, and next steps in the critical vendor process
Warren, Joseph	7/25/2025	0.2	Analyze certain supplier reconciliation prepared by Marelli GBS and prepare questions related to the same
Warren, Joseph	7/25/2025	0.5	Call with Marelli and certain supplier regarding further negotiations on a draft critical vendor agreement to pay prepetition amounts owed
Weiland, Brad	7/25/2025	0.2	Correspond with C. Turner (A&M), A. Shahbain (A&M) re: vendor management and trade agreement items
Weiland, Brad	7/25/2025	0.2	Correspond with I. Fuetter (A&M) re: trade agreements
Zehetmair, Stefan	7/25/2025	0.6	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/25/2025	0.7	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/25/2025	0.9	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/25/2025	1.0	Participate in the daily vendor escalation call with the Marelli Vendor Management team, along with J. Warren, C. Turner, A. Shahbain, D. Donoghue, N. Caruso, L. Callerio, and S. Zehetmair (all A&M)
Callerio, Lorenzo	7/26/2025	1.4	Call with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, and N. Caruso (A&M) regarding lender request to prepare revamped approach to ongoing and future vendor management negotiations
Callerio, Lorenzo	7/26/2025	0.4	Correspond with Alix Partner re: vendor settlement agreements
Callerio, Lorenzo	7/26/2025	0.8	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M) regarding status of development of presentation for lender request on vendor management process revamp
Caruso, Nicholas	7/26/2025	1.5	Prepare slides related to liquidity impact calculation of vendor negotiations and overall process improvement related to negotiations
Caruso, Nicholas	7/26/2025	0.8	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M) regarding status of development of presentation for lender request on vendor management process revamp
Caruso, Nicholas	7/26/2025	0.4	Call with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, and N. Caruso (all A&M) regarding lender request to prepare revamped approach to ongoing and future vendor management negotiations [joined call in progress]
Caruso, Nicholas	7/26/2025	0.3	Analyze lender request for revamped approach to ongoing and future vendor management negotiations
Caruso, Nicholas	7/26/2025	0.3	Revise presentation slides related to liquidity impact calculation of vendor negotiations and overall process improvement related to negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/26/2025	1.1	Review of WE 8/15 TA / ETA payments to be made for budget allocation purposes
Donoghue, Doug	7/26/2025	0.6	Call with A. Shahbain, L. Callerio, D. Donoghue (in part), J. Warren, and N. Caruso (A&M) regarding lender request to prepare revamped approach to ongoing and future vendor management negotiations
Donoghue, Doug	7/26/2025	0.3	Review vendor approach materials for project documentation and tracking
Donoghue, Doug	7/26/2025	0.2	Review vendor negotiation inbox to align terms and finalize agreements
Draude, Richard	7/26/2025	2.4	Review and respond to vendor communication emails for and update trackers accordingly
Erlach, Nicole	7/26/2025	0.5	Review documents provided by Marelli purchasing managers to prepare reconciliation requests for GBS
Grossi, Nick	7/26/2025	0.8	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Shahbain, Abraham	7/26/2025	0.3	Follow-up call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) related to diligence on vendor strategy
Shahbain, Abraham	7/26/2025	2.2	Update vendor management slide deck based on comments received from A&M team
Shahbain, Abraham	7/26/2025	1.9	Create shell slide deck based on vendor management strategy overview discussion
Shahbain, Abraham	7/26/2025	1.4	Review and edit slides on vendor management provided by the A&M team
Shahbain, Abraham	7/26/2025	1.4	Call with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, and N. Caruso (A&M) regarding lender request to prepare revamped approach to ongoing and future vendor management negotiations
Shahbain, Abraham	7/26/2025	0.8	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Shahbain, Abraham	7/26/2025	0.8	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M) regarding status of development of presentation for lender request on vendor management process revamp
Simion, Tony	7/26/2025	0.8	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Simion, Tony	7/26/2025	0.3	Follow-up call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) related to diligence on vendor strategy
Stegenga, Jeff	7/26/2025	0.5	Initial review of draft vendor mgmt. deck in response to Marelli data / report request
Stegenga, Jeff	7/26/2025	0.4	Follow-up discussions w/ R. Kwasteniet (K&E) re: SVP foreign vendor payment implications

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Stegenga, Jeff	7/26/2025	0.8	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Turner, Cari	7/26/2025	0.3	Follow-up call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) related to diligence on vendor strategy
Turner, Cari	7/26/2025	2.3	Review and provide comments on VMT response deck for lender process inquiries
Turner, Cari	7/26/2025	0.8	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Warren, Joseph	7/26/2025	0.3	Analyze draft presentation on vendor management prepared for lenders and provide feedback on the same to A&M team
Warren, Joseph	7/26/2025	0.5	Prepare summary statistics relating to trade agreements executed, in process, and dollar amounts to support presentation on the vendor management process being prepared for lenders
Warren, Joseph	7/26/2025	0.6	Analyze lender request for revamped approach to ongoing and future vendor management negotiations
Warren, Joseph	7/26/2025	0.6	Call with Marelli regarding next steps in approach to negotiations with certain supplier in addition to discussing several other ongoing supplier negotiations
Warren, Joseph	7/26/2025	0.6	Prepare slide relating to trade agreements executed, in process, and dollar amounts for presentation on the vendor management process being prepared for lenders
Warren, Joseph	7/26/2025	0.6	Revise presentation slide on trade agreements executed, in process, and dollar amounts per A&M team comments
Warren, Joseph	7/26/2025	0.3	Analyze reconciliation status of two suppliers and provide update on the same to Marelli purchasing staff
Warren, Joseph	7/26/2025	0.4	Call with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, and N. Caruso (all A&M) regarding lender request to prepare revamped approach to ongoing and future vendor management negotiations [joined call in progress]
Warren, Joseph	7/26/2025	0.8	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), N. Caruso (A&M) regarding status of development of presentation for lender request on vendor management process revamp
Callerio, Lorenzo	7/27/2025	1.7	Review and address all the vendor-related request and trade agreements received today
Caruso, Nicholas	7/27/2025	0.9	Review and revise trade agreements prior to additional negotiations
Caruso, Nicholas	7/27/2025	0.6	Refresh weekly vendor management dashboard presentation
Caruso, Nicholas	7/27/2025	0.6	Review weighted average DPO summary prepared by A&M team
Caruso, Nicholas	7/27/2025	0.7	Review and revise vendor listing for vendors already under negotiation to provide to Marelli team
Cook, Jacob	7/27/2025	1.1	Review of WE 8/15 TA / ETA payments to be made for budget allocation purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	7/27/2025	0.6	Review and revise negotiation, trade agreement tracker
Draude, Richard	7/27/2025	0.2	Review vendor communication emails for and update email trade agreement tracker
Erlach, Nicole	7/27/2025	0.5	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Grossi, Nick	7/27/2025	0.4	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests0.4
Shahbain, Abraham	7/27/2025	0.8	Respond to diligence emails from company and A&M on vendor related topics
Shahbain, Abraham	7/27/2025	1.1	Prepare for vendor management strategy meeting
Shahbain, Abraham	7/27/2025	1.3	Review and update of vendor management overview slides based on feedback received
Shahbain, Abraham	7/27/2025	0.4	Participate on call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management slide updates based on feedback received
Shahbain, Abraham	7/27/2025	0.4	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Shahbain, Abraham	7/27/2025	0.8	Participate on call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), and A. Shahbain to discuss vendor management strategy slides
Simion, Tony	7/27/2025	0.4	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Simion, Tony	7/27/2025	0.4	Participate on call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management slide updates based on feedback received
Simion, Tony	7/27/2025	0.8	Participate on call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), and A. Shahbain to discuss vendor management strategy slides
Stegenga, Jeff	7/27/2025	0.4	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Turner, Cari	7/27/2025	0.4	Participate on call with T. Simion (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management slide updates based on feedback received
Turner, Cari	7/27/2025	0.4	Review and provide comments on revised VMT response deck for lender process inquiries
Turner, Cari	7/27/2025	0.8	Participate on call with Marelli Purchasing, T. Simion (A&M), C. Turner (A&M), and A. Shahbain to discuss vendor management strategy slides

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/27/2025	0.4	Participate on call with K&E, foreign legal counsel, C. Turner (A&M), J. Stegenga (A&M), N. Grossi (A&M), T. Simion (A&M) and A. Shahbain (A&M) to discuss vendor management strategy and responses to the Ad hoc lending groups requests
Warren, Joseph	7/27/2025	0.1	Prepare for upcoming supplier calls on Monday, 7/28 by reviewing prepetition amounts owed and context received from Marelli purchasing
Warren, Joseph	7/27/2025	0.1	Provide feedback to A&M reconciliation team on which reconciliations to prioritize for the facilitation of critical vendor agreement negotiations
Warren, Joseph	7/27/2025	0.3	Coordinate with Marelli regarding ongoing negotiations with certain supplier and the impact on shipping terms in Japan
Callerio, Lorenzo	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Callerio, Lorenzo	7/28/2025	1.2	Review and update the trade agreement trackers before including them into the payment forecast analysis
Callerio, Lorenzo	7/28/2025	1.2	Participate in a call with Marelli, S. Lieberman (K&E) and a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	7/28/2025	0.9	Meeting with Marelli, S. Lieberman (K&E) and a vendor to discuss outstanding prepetition amounts
Callerio, Lorenzo	7/28/2025	0.9	Approve multiple trade agreements before circulating them
Callerio, Lorenzo	7/28/2025	0.8	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, and N. Caruso (A&M) regarding current vendor management workstream and potential improvements
Callerio, Lorenzo	7/28/2025	0.7	Meeting with Marelli, S. Olivett (K&E), S. Lieberman (K&E) and a vendor's legal counsel to discuss a trade agreement
Callerio, Lorenzo	7/28/2025	2.4	Review and address all the incoming vendor requests received today
Callerio, Lorenzo	7/28/2025	0.3	Call with Marelli re: vendor negotiation strategy
Callerio, Lorenzo	7/28/2025	0.6	Standing call with Marelli and a vendor to discuss a potential settlement
Callerio, Lorenzo	7/28/2025	0.6	Participate in a call with Marelli to discuss a vendor negotiation strategy
Callerio, Lorenzo	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Caruso, Nicholas	7/28/2025	0.2	Review ordinary course professionals exhibit for specific vendors requested by A&M team
Caruso, Nicholas	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Caruso, Nicholas	7/28/2025	0.3	Review trade agreement proposal from supplier and revise accordingly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/28/2025	0.3	Review outstanding prepetition amounts for specific vendor and inquire about trade agreement status with Marelli personnel
Caruso, Nicholas	7/28/2025	0.3	Draft email trade agreement for specific vendor
Caruso, Nicholas	7/28/2025	0.3	Correspond with Marelli regarding vendor negotiations with different entities
Caruso, Nicholas	7/28/2025	0.4	Call with C. Turner, N. Caruso (A&M) regarding vendor management dashboard, trade agreement calculator and vendor research list and overall vendor management process and next steps
Caruso, Nicholas	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Caruso, Nicholas	7/28/2025	0.2	Correspond with vendor relating to trade agreement negotiations between different entities
Caruso, Nicholas	7/28/2025	0.2	Correspond with Marelli regarding status of supplier trade agreement and current post petition trade terms
Caruso, Nicholas	7/28/2025	0.1	Correspond with Marelli regarding credit insurer role in vendor negotiations
Caruso, Nicholas	7/28/2025	0.8	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, and N. Caruso (A&M) regarding current vendor management workstream and potential improvements
Caruso, Nicholas	7/28/2025	0.8	Revise trade agreement calculator slides to conform with latest trade agreement calculator
Caruso, Nicholas	7/28/2025	0.7	Review and provide commentary related to weighted DPO analysis
Caruso, Nicholas	7/28/2025	0.3	Correspond with Marelli regarding next steps related to vendor research list
Caruso, Nicholas	7/28/2025	0.6	Prepare for and participate in call with Marelli regarding negotiation approach with specific vendor
Caruso, Nicholas	7/28/2025	0.7	Draft email trade agreement for vendor
Caruso, Nicholas	7/28/2025	0.7	Review latest DIP budget and detailed AP payment tracker to inform past due analysis update
Caruso, Nicholas	7/28/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding latest vendor management workstream issues and negotiations as of mid-morning Monday, 7/28
Caruso, Nicholas	7/28/2025	0.6	Review statement of accounts provided by vendor and request missing information to aid in reconciliation process
Caruso, Nicholas	7/28/2025	0.6	Review proposed trade agreement counter proposal and provide comments
Caruso, Nicholas	7/28/2025	0.5	Call with Marelli, S. Lieberman (K&E), and vendor related to email trade agreement and treatment of post petition invoices
Caruso, Nicholas	7/28/2025	0.4	Revise vendor research list to provide to Marelli personnel
Caruso, Nicholas	7/28/2025	0.4	Revise trade agreement with supplier to adjust supplemental supplier payment date

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/28/2025	0.4	Review and respond to commentary related to trade agreement calculator, weighted average DPO, VMT Dashboard, and vendor research list
Caruso, Nicholas	7/28/2025	0.4	Correspond with Marelli regarding vendor negotiations with different entities and next steps
Caruso, Nicholas	7/28/2025	0.4	Revise trade agreement based on comments from Marelli team
Caruso, Nicholas	7/28/2025	0.4	Review new counterproposal from specific vendor and coordinate response with K&E team
Caruso, Nicholas	7/28/2025	0.4	Revise purchasing town hall slides for project documentation and tracking
Caruso, Nicholas	7/28/2025	0.4	Correspond with Marelli related to certain terms of vendor negotiation; revise trade agreement related to the same
Caruso, Nicholas	7/28/2025	0.4	Revise email trade agreement for vendor
Cook, Jacob	7/28/2025	0.7	Review of ad hoc payment requests related to various EMEA suppliers with risk of causing MAR line shutdowns
Cook, Jacob	7/28/2025	1.7	Prepare of consolidated post petition payment run file for distribution to Marelli accounting
Cook, Jacob	7/28/2025	0.9	Process improvement updates to consolidated payment files for weekly PST payment runs
Cook, Jacob	7/28/2025	1.4	Review of magnitude of change in processed post-petition invoices by week to forecast future PST budgets
Cook, Jacob	7/28/2025	1.6	Consolidate of cash actuals data for vendor payments received for WE 7/25
Cook, Jacob	7/28/2025	2.4	Prepare of post petition vendor payment allocation file for WE 8/1
Cook, Jacob	7/28/2025	1.1	Review of ad hoc payment requests related to various suppliers with risk of causing MAR line shutdowns
Cook, Jacob	7/28/2025	1.2	Process improvement updates to consolidated payment files for weekly prepetition allocation payment runs
Cook, Jacob	7/28/2025	1.9	Process improvement updates to consolidated payment files for weekly trade agreement payment runs
Donoghue, Doug	7/28/2025	0.4	Review vendor inbox and ensure coverage
Donoghue, Doug	7/28/2025	0.3	Call with MAR Japan team to review funding requirement of joint venture
Donoghue, Doug	7/28/2025	0.4	Review vendor list and flag vendors undergoing negotiations
Donoghue, Doug	7/28/2025	0.7	Analyze surrounding impact on business of trade term negotiations
Donoghue, Doug	7/28/2025	0.7	Review of AP file and balances for certain vendors
Donoghue, Doug	7/28/2025	0.4	Review markup of trade agreement, correspondence re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Donoghue, Doug	7/28/2025	0.4	Call with A. Shahbain (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Erlach (A&M) to discuss Marelli GBS reconciliation of prepetition amounts owed by vendors and how that translates to draft trade agreements for the vendor management process
Donoghue, Doug	7/28/2025	0.3	Review cash management motion for treatment of JV relationships
Donoghue, Doug	7/28/2025	0.3	Call with Marelli to discuss JV negotiation
Donoghue, Doug	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Donoghue, Doug	7/28/2025	0.2	Review K&E analysis surrounding vendor contract
Donoghue, Doug	7/28/2025	0.8	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, and N. Caruso (A&M) regarding current vendor management workstream and potential improvements
Donoghue, Doug	7/28/2025	1.1	Review latest AP file, analysis surrounding vendor balances
Donoghue, Doug	7/28/2025	0.2	Correspond re: European vendor, next steps
Donoghue, Doug	7/28/2025	0.3	Correspond re: payment of prepetition vendor liabilities
Donoghue, Doug	7/28/2025	0.8	Research vendor history and ability to compel via contract
Draude, Richard	7/28/2025	2.8	Revise ad hoc vendor analysis re: vendors that do not yet have a trade agreement in place for comments
Draude, Richard	7/28/2025	2.4	Review and respond to vendor communication emails for 7/28 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/28/2025	2.3	Review and respond to vendor communication emails for 7/28 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/28/2025	2.1	Review and respond to vendor communication emails for 7/28 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/28/2025	2.2	Review and respond to vendor communication emails for 7/28 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/28/2025	1.7	Analyze documentation provided with supplier reconciliation requests to determine readiness for GBS reconciliation handoff
Erlach, Nicole	7/28/2025	1.3	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Erlach, Nicole	7/28/2025	0.4	Call with A. Shahbain (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Erlach (A&M) to discuss Marelli GBS reconciliation of prepetition amounts owed by vendors and how that translates to draft trade agreements for the vendor management process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/28/2025	1.8	Review Marelli GBS supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	7/28/2025	1.8	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/28/2025	1.9	Correspond with Marelli purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	7/28/2025	1.2	Gather documentation related to supplier requests to share with Marelli GBS for further review
Erlach, Nicole	7/28/2025	0.7	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/28/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	7/28/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/28/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/28/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/28/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/28/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-afternoon session on 7/28/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/28/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/28/2025 for week-ending 8/2/2025
Grossi, Nick	7/28/2025	0.7	Review and provide comments re: cash allocations and budget compliance
Shahbain, Abraham	7/28/2025	1.3	Respond to emails on escalation vendor payments proposals for review and upcoming payments needed
Shahbain, Abraham	7/28/2025	0.6	Review payment proposal created ty Japan team related to weekly vendor payments
Shahbain, Abraham	7/28/2025	0.7	Respond to emails related to trade agreement negotiations and open points
Shahbain, Abraham	7/28/2025	0.8	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, and N. Caruso (A&M) regarding current vendor management workstream and potential improvements
Shahbain, Abraham	7/28/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/28/2025	1.0	Participate on call with SVP, Marelli, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) on the vendor management process
Shahbain, Abraham	7/28/2025	0.6	Call with Marell global purchasing, Japan purchasing, and A. Shahbain (A&M) to discuss weekly cash needs and potential funding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Shahbain, Abraham	7/28/2025	1.2	Review and provide comments on vendor management overview deck
Shahbain, Abraham	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Shahbain, Abraham	7/28/2025	0.4	Call with A. Shahbain (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Erlach (A&M) to discuss Marelli GBS reconciliation of prepetition amounts owed by vendors and how that translates to draft trade agreements for the vendor management process
Shiffman, David	7/28/2025	0.4	Correspond with vendor team regarding potential liquidity allocations among regions
Simion, Tony	7/28/2025	0.3	Review latest vendor reconciliation tracker identifying which vendors are tcounterpartyg the longest time to resolve
Simion, Tony	7/28/2025	1.0	Participate on call with SVP, Marelli, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) on the vendor management process
Stegenga, Jeff	7/28/2025	0.5	Call w/ R. Kwasteniet (K&E) re: interaction w/ Marelli on vendor mgmt. issues and next steps
Turner, Cari	7/28/2025	0.6	Review and provide comments on latest vendor letter for case updates
Turner, Cari	7/28/2025	0.4	Call with C. Turner, N. Caruso (A&M) regarding vendor management dashboard, trade agreement calculator and vendor research list and overall vendor management process and next steps
Turner, Cari	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Turner, Cari	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Turner, Cari	7/28/2025	1.6	Review various VMT related materials to be responsive to SVP data requests
Turner, Cari	7/28/2025	1.0	Participate on call with SVP, Marelli, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) on the vendor management process
Turner, Cari	7/28/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/28/2025	0.8	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, and N. Caruso (A&M) regarding current vendor management workstream and potential improvements
Turner, Cari	7/28/2025	0.3	Review various in-process vendor negotiations and shipping status
Turner, Cari	7/28/2025	0.3	Review updated vendor management reporting package

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/28/2025	0.7	Analyze four supplier ongoing negotiations and provide feedback to Marelli purchasing on the same
Warren, Joseph	7/28/2025	0.4	Analyze Marelli purchasing draft trade agreement and provide feedback on the same, including analysis of prepetition amounts owed in AP
Warren, Joseph	7/28/2025	0.4	Analyze prepetition amounts owed, post petition amounts owed, and cash in advance payment made for certain critical supplier, to maintain compliance with executed trade agreement
Warren, Joseph	7/28/2025	0.4	Analyze two supplier negotiation statuses and prepetition amounts owed and prepared key terms for a draft critical vendor agreement and shared with Marelli purchasing
Warren, Joseph	7/28/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding ongoing efforts to revamp the vendor management process and approach per lender request
Warren, Joseph	7/28/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding latest vendor management workstream issues and negotiations as of mid-morning Monday, 7/28
Warren, Joseph	7/28/2025	0.6	Analyze K&E vendor team revisions to form trade agreement and email trade agreements and coordinate with A&M team regarding feedback on the same
Warren, Joseph	7/28/2025	0.5	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Monday, 7/28
Warren, Joseph	7/28/2025	0.6	Analyze three vendor management situations from Marelli purchasing for trade agreement status, providing feedback on prepetition amounts owed and critical vendor process
Warren, Joseph	7/28/2025	0.8	Analyze request from Marelli regarding four new vendors to move through the critical vendor process to guarantee post petition services going forward
Warren, Joseph	7/28/2025	0.8	Analyze five additional critical vendor situations and provide feedback to Marelli purchasing on the same to move negotiations towards conclusion
Warren, Joseph	7/28/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Caruso (A&M) regarding current priority vendor management escalation issues
Warren, Joseph	7/28/2025	0.8	Analyze five vendor management negotiation situations and facilitate negotiations to close agreements
Warren, Joseph	7/28/2025	0.4	Call with A. Shahbain (A&M), D. Donoghue (A&M), J. Warren (A&M), and N. Erlach (A&M) to discuss Marelli GBS reconciliation of prepetition amounts owed by vendors and how that translates to draft trade agreements for the vendor management process
Warren, Joseph	7/28/2025	0.6	Analyze Marelli request for update on negotiation status of five suppliers for critical vendor purposes and respond on the same
Warren, Joseph	7/28/2025	0.6	Analyze certain shipping and logistics provider situation and coordinate with Marelli staff and K&E vendor management team regarding approach to guarantee post petition services through a critical vendor agreement
Warren, Joseph	7/28/2025	0.6	Analyze four vendor management negotiation situations and facilitate negotiations to close agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/28/2025	1.5	Analyze status of nine ongoing critical vendor agreement negotiations and provide feedback on the same to Marelli purchasing
Warren, Joseph	7/28/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M) and S. Zehetmair (A&M). | 0.8 hours
Warren, Joseph	7/28/2025	0.4	Prepare for and participate in vendor management negotiation discussion with Marelli and certain vendor
Warren, Joseph	7/28/2025	0.3	Analyze certain vendor negotiation situation involving a global supplier that has regional trade agreements executed, coordinating with the cash in advance team to understand recent payments
Warren, Joseph	7/28/2025	0.3	Analyze draft vendor agreement from Marelli purchasing and provide feedback on the same
Warren, Joseph	7/28/2025	0.1	Analyze feedback from A&M team regarding further comments to make to K&E vendor team form trade agreement and email trade agreement revisions
Warren, Joseph	7/28/2025	0.2	Prepare update to reconciliation team on priority supplier reconciliations and new supplier reconciliation to add to the list for the purposes of critical vendor agreement drafting
Webber, Dan	7/28/2025	0.2	Review correspondences between Marelli and R. Kwasteniet (K&E) regarding vendor strategy
Zehetmair, Stefan	7/28/2025	0.8	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/28/2025	0.8	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/28/2025	0.6	Participate on Vendor call with vendor, A. Shahbain (A&M) and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	7/28/2025	0.4	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/28/2025	0.9	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Callerio, Lorenzo	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Callerio, Lorenzo	7/29/2025	0.8	Review certain prepetition amount reconciliations before finalizing several trade agreements
Callerio, Lorenzo	7/29/2025	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated FDM payment analysis
Callerio, Lorenzo	7/29/2025	0.5	Call with Marelli to discuss the comments received on a trade agreement
Callerio, Lorenzo	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/29/2025	0.4	Call with Marelli to discuss certain settlement terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/29/2025	0.4	Meeting with Marelli re: revised vendor negotiation terms
Callerio, Lorenzo	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M) and the Alix team to discuss certain trade agreement approvals
Callerio, Lorenzo	7/29/2025	0.6	Correspond with the Alix team re: trade agreements request for approval
Callerio, Lorenzo	7/29/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, and L. Callerio (all A&M) to discuss the Revise preliminary payments forecast
Callerio, Lorenzo	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	7/29/2025	0.6	Participate in a call with. Marelli, T. Cairns (PSZJ), J. Warren (A&M), L. Callerio (A&M) and a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	7/29/2025	0.7	Draft multiple trade agreements including certain counterproposals discussed with management
Callerio, Lorenzo	7/29/2025	2.6	Prioritize, review, and address all vendor requests received today
Callerio, Lorenzo	7/29/2025	0.6	Call with Marelli, AC. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discussed the updated payment forecast analysis
Caruso, Nicholas	7/29/2025	0.5	Call with Marelli and S. Lieberman (K&E) regarding status of certain vendor trade agreements and strategies going forward
Caruso, Nicholas	7/29/2025	0.6	Call with Marelli and S. Lieberman (K&E) and vendor
Caruso, Nicholas	7/29/2025	0.6	Correspond with A&M team regarding reconciliation status of specific vendor and review statements of account related to the same
Caruso, Nicholas	7/29/2025	0.6	Correspond with Marelli regarding response to specific vendor
Caruso, Nicholas	7/29/2025	0.5	Call with Marelli and A. Shahbain, N. Caruso, and R. Draude (A&M) regarding vendor research list and next steps
Caruso, Nicholas	7/29/2025	0.6	Review vendor research list based on additional information added and share with Marelli
Caruso, Nicholas	7/29/2025	0.4	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and diligence questions from Alix
Caruso, Nicholas	7/29/2025	0.8	Review and revise trade agreements for vendor negotiation calls
Caruso, Nicholas	7/29/2025	0.6	Review and revise trade agreement terms for supplier
Caruso, Nicholas	7/29/2025	0.4	Review trade agreement payment terms for specific vendor as requested by Marelli
Caruso, Nicholas	7/29/2025	0.4	Further revise trade agreement based on commentary from Marelli
Caruso, Nicholas	7/29/2025	0.4	Call with Marelli to discuss current status and trade agreement with multiple vendors
Caruso, Nicholas	7/29/2025	0.3	Review trade agreement and provide commentary for vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/29/2025	0.2	Review trade agreement proposal and provide commentary
Caruso, Nicholas	7/29/2025	0.2	Correspond with Marelli and J. Cook (A&M) regarding trade agreement payments
Caruso, Nicholas	7/29/2025	0.2	Correspond with K&E regarding Revise to trade agreements
Caruso, Nicholas	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Caruso, Nicholas	7/29/2025	0.7	Prepare for and participate in call with vendor to discuss latest terms of trade agreement
Caruso, Nicholas	7/29/2025	0.4	Correspond with Marelli GBS team regarding errors in AP aging file
Caruso, Nicholas	7/29/2025	1.9	Revise AP Aging file based on latest information provided by Marelli team
Caruso, Nicholas	7/29/2025	2.1	Revise past due paydown analysis with latest trade agreement forecast
Caruso, Nicholas	7/29/2025	1.3	Review and revise weighted average DPO calculations prepared by A&M team
Caruso, Nicholas	7/29/2025	1.1	Revise vendor categorization listing to help guide Marelli personnel
Caruso, Nicholas	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	7/29/2025	0.9	Respond to UCC questions related to ordinary course professionals
Caruso, Nicholas	7/29/2025	0.8	Review meta ID and direct vs indirect classifications for vendors in vendor research list
Caruso, Nicholas	7/29/2025	0.6	Review current outstanding, reconciled balances for specific supplier
Cook, Jacob	7/29/2025	0.8	Review and consolidation of EMEA IE allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	2.4	Invoice level allocation for trade agreements for WE 8/1 in EMEA AP
Cook, Jacob	7/29/2025	2.1	Invoice level allocation for trade agreements for WE 8/1 in NAFTA AP
Cook, Jacob	7/29/2025	1.9	Prepare of weekly FDM vendor reporting package for lenders for WE 7/25
Cook, Jacob	7/29/2025	1.4	Review of division allocation payment templates received for removal of vendors with executed trade agreements or agreements being actively negotiated
Cook, Jacob	7/29/2025	1.2	Review and consolidation of EMEA ALS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	1.1	Review of outstanding AP for vendors with active trade agreement negotiations in progress

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	7/29/2025	0.9	Review and consolidation of EMEA Indirect allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	0.7	Review of EMEA post-petition payment proposal AP provided by company for pay period ending 8/1/25
Cook, Jacob	7/29/2025	0.7	Review and consolidation of EMEA GTS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	0.6	Review and consolidation of EMEA RD allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	0.4	Review of invoices marked as post-petition liabilities for potential PRE liabilities to remove from payment proposal for WE 8/1/25
Cook, Jacob	7/29/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	0.3	Review and consolidation of EMEA AM allocation payment proposal for WE 7/18/25
Cook, Jacob	7/29/2025	0.9	Review of NAFTA post-petition payment proposal AP provided by company for pay period ending 8/1/25
Donoghue, Doug	7/29/2025	0.4	Call with MAR procurement team re: vendor negotiations
Donoghue, Doug	7/29/2025	0.3	Call with C. Turner, D. Donoghue (A&M) to discuss status of vendor negotiation
Donoghue, Doug	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Donoghue, Doug	7/29/2025	0.2	Correspond with vendor re: outstanding invoices
Donoghue, Doug	7/29/2025	0.2	Send correspondence regarding TA updates for project documentation and tracking
Donoghue, Doug	7/29/2025	0.3	Review and revise negotiation, TA tracker
Donoghue, Doug	7/29/2025	0.4	Analyze surrounding working capital impact of discount, trade terms
Donoghue, Doug	7/29/2025	0.5	Research re: outstanding invoices and associated legal entities
Donoghue, Doug	7/29/2025	0.6	Revise trade agreement, correspondence re: same
Donoghue, Doug	7/29/2025	0.5	Call with Marelli re: vendor negotiation, trade agreement
Donoghue, Doug	7/29/2025	0.8	Correspond re: JV negotiations, research re: same
Donoghue, Doug	7/29/2025	0.8	Review reconciliation tracker, progress since prior week
Donoghue, Doug	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	7/29/2025	1.0	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	7/29/2025	1.3	Revise process documents, PowerPoint slides re: reconciliation process
Donoghue, Doug	7/29/2025	0.2	Research re: ability to preserve unsecured claim in trade agreement
Draude, Richard	7/29/2025	0.2	Discussion with J. Warren (A&M) and R. Draude (A&M) regarding status of accounts payable aging report used for critical vendor agreements
Draude, Richard	7/29/2025	2.9	Review and respond to vendor communication emails for 7/29 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/29/2025	2.5	Update ad hoc vendor analysis re: vendors that do not yet have a trade agreement in place for comments from the company
Draude, Richard	7/29/2025	2.4	Review and respond to vendor communication emails for 7/29 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/29/2025	2.2	Review and respond to vendor communication emails for 7/29 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/29/2025	1.9	Update weighted average DPO analysis for SVP request for comments from team leads
Draude, Richard	7/29/2025	0.5	Call with Marelli and A. Shahbain, N. Caruso, and R. Draude (A&M) regarding vendor research list and next steps
Draude, Richard	7/29/2025	1.4	Review and respond to vendor communication emails for 7/29 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	7/29/2025	1.0	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/29/2025	1.9	Review documents provided by Marelli purchasing managers to prepare reconciliation requests for GBS
Erlach, Nicole	7/29/2025	2.1	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/29/2025	1.8	Correspond with Marelli purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	7/29/2025	1.4	Clarify reconciliation priorities with Marelli GBS to align on order of reconciliation reviews
Erlach, Nicole	7/29/2025	1.4	Review correspondences from Marelli purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	7/29/2025	1.6	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Fuetter, Isaac	7/29/2025	0.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation early-evening session on 7/29/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/29/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/29/2025 for week-ending 8/2/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	7/29/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-afternoon session on 7/29/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/29/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/29/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/29/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/29/2025 for week-ending 8/2/2025
Grossi, Nick	7/29/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, and L. Callerio (all A&M) to discuss the Revise preliminary payments forecast
Shahbain, Abraham	7/29/2025	1.0	Participate on call with Marelli commodity group related to contract negotiation
Shahbain, Abraham	7/29/2025	1.0	Participate in call on logistics vendors AP invoicing process
Shahbain, Abraham	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiations update
Shahbain, Abraham	7/29/2025	0.6	Call with commodity group to discuss vendor negotiation around commercial arrangements
Shahbain, Abraham	7/29/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discussed the updated payment forecast analysis
Shahbain, Abraham	7/29/2025	0.4	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and diligence questions from Alix
Shahbain, Abraham	7/29/2025	0.5	Call with Marelli and A. Shahbain, N. Caruso, and R. Draude (A&M) regarding vendor research list and next steps
Shahbain, Abraham	7/29/2025	1.2	Respond to email requests on escalation payment approvals and questions on negotiations
Shahbain, Abraham	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Shiffman, David	7/29/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, and L. Callerio (all A&M) to discuss the Revise preliminary payments forecast
Simion, Tony	7/29/2025	0.3	Follow-up discussion w/ J. Stegenga and T. Simion (A&M) re: vendor mgmt. issue and SVP interaction
Stegenga, Jeff	7/29/2025	0.5	Discussion w/ R. Kwasteniet (K&E) re: vendor payment strategy summit plans w/ SVP and next steps with counterparty
Stegenga, Jeff	7/29/2025	0.3	Follow-up discussion w/ J. Stegenga and T. Simion (A&M) re: vendor mgmt. issue and SVP interaction

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/29/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, and L. Callerio (all A&M) to discuss the Revise preliminary payments forecast
Turner, Cari	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M) and the Alix team to discuss certain trade agreement approvals
Turner, Cari	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M) and the Alix team to discuss certain trade agreement approvals
Turner, Cari	7/29/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Turner, Cari	7/29/2025	1.1	Review and provide comments on DPO analysis for lender diligence request
Turner, Cari	7/29/2025	1.2	Review and provide comments on vendor impact calculations to support trade agreements and lender consent
Turner, Cari	7/29/2025	0.6	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiations update
Turner, Cari	7/29/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Turner, Cari	7/29/2025	0.6	Call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discussed the updated payment forecast analysis
Turner, Cari	7/29/2025	0.3	Call with C. Turner, D. Donoghue (A&M) to discuss status of vendor negotiation
Turner, Cari	7/29/2025	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated FDM payment analysis
Waismann, Heitor	7/29/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, and L. Callerio (all A&M) to discuss the Revise preliminary payments forecast
Warren, Joseph	7/29/2025	0.2	Analyze and address situation involving minor prepetition amount owed to certain supplier
Warren, Joseph	7/29/2025	0.2	Further coordinate with K&E vendor team regarding Revise to process to the form trade agreement documents
Warren, Joseph	7/29/2025	0.4	Analyze certain ongoing supplier negotiation and provide AP information relating to that supplier
Warren, Joseph	7/29/2025	0.2	Analyze certain supplier reconciliation and coordinate with Marelli purchasing staff regarding the same
Warren, Joseph	7/29/2025	0.1	Prepare summary of vendor discussions for Wednesday, 7/30 for A&M team review
Warren, Joseph	7/29/2025	0.1	Finalize draft in progress of email trade agreement to maintain post petition services

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/29/2025	0.2	Analyze status of certain shipping and logistics supplier negotiation and provide feedback to Marelli purchasing team regarding the same
Warren, Joseph	7/29/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M) and K&E vendor management team regarding ongoing vendor management workstream process and critical issues
Warren, Joseph	7/29/2025	0.2	Discussion with J. Warren (A&M) and R. Draude (A&M) regarding status of accounts payable aging report used for critical vendor agreements
Warren, Joseph	7/29/2025	0.1	Coordinate with Marelli regarding certain drafting intricacies of the email trade agreement form
Warren, Joseph	7/29/2025	0.2	Analyze response from certain supplier in critical vendor negotiations and provide analysis and next steps to Marelli
Warren, Joseph	7/29/2025	0.4	Further coordinate with Marelli regarding certain drafting intricacies of the email trade agreement form and provide revised email trade agreement form relating to the same
Warren, Joseph	7/29/2025	0.5	Call with Marelli regarding priority vendor management issues relating to ten different vendors, their status, amounts owed, and next steps in the negotiation process
Warren, Joseph	7/29/2025	0.6	Analyze Marelli email relating to five priority imposed suppliers in negotiations and provide feedback on the same
Warren, Joseph	7/29/2025	0.6	Analyze six ongoing vendor management issues and prepare next steps relating to the same to continue post petition services
Warren, Joseph	7/29/2025	0.6	Participate in a call with. Marelli, T. Cairns (PSZJ), J. Warren (A&M), L. Callerio (A&M) and a vendor to discuss a potential settlement agreement
Warren, Joseph	7/29/2025	0.7	Prepare status update relating to certain ongoing trade negotiation, including view of prepetition amounts owed, key negotiating terms, and where we stand in the process to conclude the negotiations
Warren, Joseph	7/29/2025	0.9	Analyze and prepare two email trade agreements for different entities of a supplier to maintain post petition services
Warren, Joseph	7/29/2025	0.3	Coordinate with K&E vendor team and Marelli regarding ongoing negotiations with certain supplier, covering key terms in the draft critical vendor agreement
Warren, Joseph	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Warren, Joseph	7/29/2025	0.2	Prepare draft reminders relating to the critical vendor process to accompany the latest form critical vendor agreements for Marelli purchasing staff
Warren, Joseph	7/29/2025	0.4	Analyze three supplier situations and determine next steps to conclude the negotiations and maintain post petition services
Warren, Joseph	7/29/2025	0.4	Analyze L. Gordado request for preparation of an email trade agreement, asking questions on the same and preparing a draft email trade agreement
Warren, Joseph	7/29/2025	0.2	Further coordinate with Marelli GBS staff regarding the processing of certain post petition invoices for a priority supplier situation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/29/2025	0.3	Finalize draft email to Marelli purchasing staff with reminders relating to critical vendor process alongside providing latest form critical vendor agreements
Warren, Joseph	7/29/2025	0.1	Analyze request received by reconciliation team relating to vendor threatening to stop deliveries
Warren, Joseph	7/29/2025	0.3	Analyze Marelli GBS status of processing certain post petition invoices for a priority supplier situation
Warren, Joseph	7/29/2025	0.3	Analyze K&E vendor team latest draft of form trade agreements and provide feedback on the same
Warren, Joseph	7/29/2025	1.0	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Tuesday, 7/29
Warren, Joseph	7/29/2025	0.3	Analyze certain supplier situation and begin to prepare draft email trade agreement to maintain post petition services
Warren, Joseph	7/29/2025	0.4	Revise draft email to Marelli purchasing staff with reminders relating to critical vendor process per A&M team feedback
Warren, Joseph	7/29/2025	0.1	Analyze open issues relating to cash in advance processing, including suppliers requesting cash in advance that have signed trade agreements
Zehetmair, Stefan	7/29/2025	1.0	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/29/2025	0.6	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/29/2025	0.9	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/29/2025	2.9	Update Marelli Customer Tracker for daily call S. Zehetmair (A&M)
Zehetmair, Stefan	7/29/2025	0.8	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Callerio, Lorenzo	7/30/2025	0.6	Call with Marelli, R. Olivett (K&E) and a vendor to discuss a trade agreement
Callerio, Lorenzo	7/30/2025	1.2	Review multiple prepetition AP reconciliations to priorities incoming requests
Callerio, Lorenzo	7/30/2025	1.7	Prepare revised vendor analyses to respond to certain questions received from Alix Partners
Callerio, Lorenzo	7/30/2025	2.4	Review and triage all vendor requests received today, ensuring each is prioritized appropriately and addressed in a timely and efficient manner
Callerio, Lorenzo	7/30/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain priority ongoing vendor management negotiations as of Wednesday, July 30
Callerio, Lorenzo	7/30/2025	0.7	Participate in a call with Marelli, S. Lieberman (K&E) and a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	7/30/2025	0.2	Prepare for and participate in discussion with L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), I. Fuetter (A&M), and Marelli regarding request for priority cash in advance payment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/30/2025	0.6	Review two redline received from vendors before drafting a response / counterproposal
Callerio, Lorenzo	7/30/2025	0.6	Call with Marelli, C. Aldime (K&E), S. Lieberman (K&E) and a vendor to discuss a revised trade agreement
Callerio, Lorenzo	7/30/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M) and the Alix team to discuss the vendor management strategy
Callerio, Lorenzo	7/30/2025	0.4	Call with Marelli to review the negotiation strategy in advance of a vendor call
Callerio, Lorenzo	7/30/2025	0.2	Call with D. Donoghue (A&M) and L. Callerio (A&M) to discuss a trade agreement
Callerio, Lorenzo	7/30/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), J. Warren (A&M), D. Donoghue (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/30/2025	0.3	Update the VMT presentation slides, as requested by A. Shahbain (A&M)
Callerio, Lorenzo	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) and Marelli's Procurement and Treasury teams to discuss the Revise vendor spend need forecast
Callerio, Lorenzo	7/30/2025	0.4	Call with J. Amico (Alix) re: certain vendor-related questions received from Alix
Callerio, Lorenzo	7/30/2025	0.6	Correspond with management re: certain ongoing vendor negotiations
Callerio, Lorenzo	7/30/2025	0.4	Call with Marelli re: a redlined version of the settlement agreement from the vendor
Callerio, Lorenzo	7/30/2025	0.5	Participate in a call with Marelli and S. Lieberman (K&E) re: vendor negotiation update
Callerio, Lorenzo	7/30/2025	0.4	Call with Marelli and a vendor to discuss the terms of a potential trade agreement being negotiated
Callerio, Lorenzo	7/30/2025	0.6	Participate in an alignment meeting with and Marelli to discuss a trade agreement counterproposal
Caruso, Nicholas	7/30/2025	0.9	Review vendor categorization for remaining vendors provided by Marelli
Caruso, Nicholas	7/30/2025	0.4	Call with Marelli regarding outstanding vendor negotiation points
Caruso, Nicholas	7/30/2025	0.5	Call with Marelli regarding outstanding vendor negotiation points
Caruso, Nicholas	7/30/2025	0.6	Call with Marelli purchasing A. Shahbain (A&M) and N. Caruso (A&M) to discuss the vendor segmentation initial workstream
Caruso, Nicholas	7/30/2025	1.4	Review accounts payable reconciliation status for multiple vendors that in negotiations with Marelli related to trade agreements
Caruso, Nicholas	7/30/2025	1.7	Revise vendor management dashboard slides based on commentary from A&M team
Caruso, Nicholas	7/30/2025	1.9	Review and revise trade agreements according to correspondence from Marelli team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/30/2025	2.3	Refresh past due AP analysis with latest accounts payable, latest trade agreements, and latest DIP budget
Caruso, Nicholas	7/30/2025	1.6	Draft email trade agreements for certain vendors
Cook, Jacob	7/30/2025	0.4	Review and consolidation of EMEA PS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	1.9	Review of FDM coding for prior week actuals for updates to weekly FDM reporting for non-NAFTA/EMEA regions
Cook, Jacob	7/30/2025	1.4	Review and consolidation of NAFTA ALS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.9	Review of FDM coding for prior week actuals for updates to weekly FDM reporting for NAFTA/EMEA
Cook, Jacob	7/30/2025	0.9	Review and consolidation of NAFTA PS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.9	Review and consolidation of EMEA ELS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.8	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.7	Review and consolidation of NAFTA IE allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.7	Review and consolidation of NAFTA ELS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.4	Review and consolidation of NAFTA GTS allocation payment proposal for WE 7/18/25
Cook, Jacob	7/30/2025	0.3	Discussion with R. Draude (A&M), J. Cook (A&M), and J. Warren (A&M) regarding latest accounts payable data as compared to recent payment data for the purposes of vendor management trade agreement negotiations
Cook, Jacob	7/30/2025	0.3	Discussion with N. Erlach (A&M), J. Cook (A&M), and J. Warren (A&M) regarding certain supplier reconciliation for vendor trade agreement purposes
Cook, Jacob	7/30/2025	0.2	Discussion with N. Erlach (A&M), J. Cook (A&M) and J. Warren (A&M) regarding next steps in further reconciling a certain supplier's prepetition amount for vendor trade agreement purposes
Cook, Jacob	7/30/2025	0.1	Discussion with A. Shahbain, D. Donoghue, J. Warren, and J. Cook (all A&M) regarding next steps to address priority cash in advance request for a certain supplier that avoid line stoppages
Cook, Jacob	7/30/2025	0.6	Review and consolidation of NAFTA RD allocation payment proposal for WE 7/18/25
Donoghue, Doug	7/30/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	7/30/2025	0.2	Prepare for and participate in discussion with L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), I. Fuetter (A&M), and Marelli regarding request for priority cash in advance payment
Donoghue, Doug	7/30/2025	0.1	Call with Marelli, K&E re: trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	7/30/2025	0.1	Discussion with A. Shahbain, D. Donoghue, J. Warren, and J. Cook (all A&M) regarding next steps to address priority cash in advance request for a certain supplier that avoid line stoppages
Donoghue, Doug	7/30/2025	0.2	Call with D. Donoghue (A&M) and L. Callerio (A&M) to discuss a trade agreement
Donoghue, Doug	7/30/2025	0.4	Update negotiating tracker, status update
Donoghue, Doug	7/30/2025	0.2	Correspond re: further negotiations on trade deal
Donoghue, Doug	7/30/2025	0.2	Research re: payment of prepetition liabilities
Donoghue, Doug	7/30/2025	0.4	Review reconciliation, identify missing components
Donoghue, Doug	7/30/2025	0.7	Analyze surrounding latest AP subledger
Donoghue, Doug	7/30/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), J. Warren (A&M), D. Donoghue (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	7/30/2025	1.1	Further research re: relationship with JV, funding needs
Donoghue, Doug	7/30/2025	0.8	Research negotiating history, ability to compel performance
Donoghue, Doug	7/30/2025	0.7	Review and summarize progress of AP reconciliation
Donoghue, Doug	7/30/2025	1.2	Review vendor inbox for progress on trade agreements, updates to tracker
Draude, Richard	7/30/2025	1.5	Review and respond to vendor communication emails for 7/30 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/30/2025	2.8	Respond to company employees re: numerous trade agreement negotiations, revise draft trade agreements accordingly
Draude, Richard	7/30/2025	2.7	Review and respond to vendor communication emails for 7/30 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/30/2025	0.5	Discussion with J. Warren and R. Draude (both A&M) re: priority vendor management escalation issue and reconciliation
Draude, Richard	7/30/2025	0.3	Discussion with R. Draude (A&M), J. Cook (A&M), and J. Warren (A&M) regarding latest accounts payable data as compared to recent payment data for the purposes of vendor management trade agreement negotiations
Draude, Richard	7/30/2025	2.4	Review and respond to vendor communication emails for 7/30 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/30/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and Marelli regarding certain vendor global settlement involving locations in four different countries
Draude, Richard	7/30/2025	1.6	Review and respond to vendor communication emails for 7/30 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	7/30/2025	1.1	Gather documentation related to supplier requests to share with Marelli GBS for further review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/30/2025	1.8	Correspond with Marelli purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	7/30/2025	1.4	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	7/30/2025	1.4	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/30/2025	1.3	Review Marelli GBS supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	7/30/2025	0.9	Organize reconciliation requests in tracker to coordinate reconciliations with Marelli GBS
Erlach, Nicole	7/30/2025	0.7	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/30/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/30/2025	0.2	Discussion with N. Erlach (A&M), J. Cook (A&M) and J. Warren (A&M) regarding next steps in further reconciling a certain supplier's prepetition amount for vendor trade agreement purposes
Erlach, Nicole	7/30/2025	0.3	Discussion with N. Erlach (A&M), J. Cook (A&M), and J. Warren (A&M) regarding certain supplier reconciliation for vendor trade agreement purposes
Fuetter, Isaac	7/30/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/30/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/30/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/30/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/30/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/30/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/30/2025	0.2	Prepare for and participate in discussion with L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), I. Fuetter (A&M), and Marelli regarding request for priority cash in advance payment
Fuetter, Isaac	7/30/2025	0.6	Calls with I. Fuetter (A&M) and A. Shahbain (A&M) to discuss the days payable outstanding analysis
Grossi, Nick	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) and Marelli's Procurement and Treasury teams to discuss the Revise vendor spend need forecast
Grossi, Nick	7/30/2025	0.5	Review FDM spend request and reconcile to budget
Pacheco, Santiago	7/30/2025	0.6	Meet with Marelli to review trade agreement status with vendor and outline key necessities for NAFTA agreement
Shahbain, Abraham	7/30/2025	0.9	Review and provide feedback on analysis estimating days payable outstanding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/30/2025	0.6	Call with Marelli purchasing A. Shahbain (A&M) and N. Caruso (A&M) to discuss the vendor segmentation initial workstream
Shahbain, Abraham	7/30/2025	0.6	Calls with I. Fuetter (A&M) and A. Shahbain (A&M) to discuss the days payable outstanding analysis
Shahbain, Abraham	7/30/2025	1.6	Review and develop updated vendor management slides related to vendor segmentation
Shahbain, Abraham	7/30/2025	0.8	Respond to questions from Marelli team related to regional payment coordination
Shahbain, Abraham	7/30/2025	1.3	Develop overview slide related to the days payable outstanding analysis
Shahbain, Abraham	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) and Marelli's Procurement and Treasury teams to discuss the Revise vendor spend need forecast
Shahbain, Abraham	7/30/2025	0.4	Discussion with A. Shahbain (A&M) and J. Warren (A&M) regarding vendor management workstream status and progress of certain vendor negotiations
Shahbain, Abraham	7/30/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M) and the Alix team to discuss the vendor management strategy
Shahbain, Abraham	7/30/2025	0.4	Working session with A. Shahbain (A&M) and J. Warren (A&M) to finalize vendor management strategy and approach presentation update for lenders
Shahbain, Abraham	7/30/2025	1.6	Respond to email requests on escalation payment approvals and questions on negotiations
Shahbain, Abraham	7/30/2025	0.1	Discussion with A. Shahbain, D. Donoghue, J. Warren, and J. Cook (all A&M) regarding next steps to address priority cash in advance request for a certain supplier that avoid line stoppages
Shibata, Gerardo Yukio	7/30/2025	0.5	Conference call with Marelli, J. Warren (A&M), G. Shibata (A&M) to discuss suppliers trade agreement situation and pre and post petition payments
Shiffman, David	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) Marelli's Procurement and Treasury teams to discuss the Revise vendor spend forecast
Simion, Tony	7/30/2025	1.1	Review and revise vendor negotiation and next steps presentation for discussion with management
Simion, Tony	7/30/2025	0.6	Attend meeting with Ad hoc lenders advisors related to potential strategies to negotiate with vendors
Simion, Tony	7/30/2025	0.7	Review vendor accounts payable information to review work being done to categorize regional vendors and upcoming trade agreement negotiations
Stegenga, Jeff	7/30/2025	0.4	Discussion w/ J. Stegenga and T. Simion (A&M) re: vendor mgmt. meeting cancellation and SVP revised vendor mgmt. coordination logistics
Turner, Cari	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) Marelli's Procurement and Treasury teams to discuss the Revise vendor spend need forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/30/2025	0.5	Call with C. Turner (A&M) and J. Warren (A&M) regarding vendor management workstream issues and optimization
Turner, Cari	7/30/2025	1.1	Review various VMT related materials to be responsive to SVP data requests
Turner, Cari	7/30/2025	0.6	Participate in a call with Marelli, L. Callerio (A&M), C. Turner (A&M), A. Shahbain (A&M) and the Alix team to discuss the vendor management strategy
Turner, Cari	7/30/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/30/2025	0.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/30/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), J. Warren (A&M), D. Donoghue (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Waismann, Heitor	7/30/2025	0.6	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) and Marelli's Procurement and Treasury teams to discuss the Revise vendor spend need forecast
Warren, Joseph	7/30/2025	0.5	Prepare for and participate in discussion with Marelli and certain Italian financial institution regarding their relationship with a certain supplier
Warren, Joseph	7/30/2025	0.5	Conference call with Marelli, J. Warren (A&M), G. Shibata (A&M) to discuss suppliers trade agreement situation and pre and post petition payments
Warren, Joseph	7/30/2025	0.2	Coordinate with K&E vendor management team regarding trade agreement received from certain supplier and revisions required to conform with Marelli's form trade agreement
Warren, Joseph	7/30/2025	0.6	Prepare four status updates regarding ongoing negotiations with suppliers to restore customary post petition services
Warren, Joseph	7/30/2025	0.1	Discussion with A. Shahbain, D. Donoghue, J. Warren, and J. Cook (all A&M) regarding next steps to address priority cash in advance request for a certain supplier that avoid line stoppages
Warren, Joseph	7/30/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), J. Warren (A&M), D. Donoghue (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Warren, Joseph	7/30/2025	0.6	Provide update to reconciliation team on which suppliers in ongoing trade negotiations require expedited reconciliations to facilitate finalization of trade agreements
Warren, Joseph	7/30/2025	0.5	Analyze and prepare proposal for resolution of certain ongoing critical vendor negotiation based upon most recent reconciliation prepared by Marelli GBS
Warren, Joseph	7/30/2025	0.5	Discussion with J. Warren and R. Draude (both A&M) re: priority vendor management escalation issue and reconciliation
Warren, Joseph	7/30/2025	1.0	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Wednesday, 7/30
Warren, Joseph	7/30/2025	0.2	Discussion with N. Erlach (A&M), J. Cook (A&M) and J. Warren (A&M) regarding next steps in further reconciling a certain supplier's prepetition amount for vendor trade agreement purposes

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/30/2025	0.4	Prepare schedule of invoices by region and status in AP for certain supplier in ongoing trade negotiations
Warren, Joseph	7/30/2025	0.4	Working session with A. Shahbain (A&M) and J. Warren (A&M) to finalize vendor management strategy and approach presentation update for lenders
Warren, Joseph	7/30/2025	0.4	Discussion with A. Shahbain (A&M) and J. Warren (A&M) regarding vendor management workstream status and progress of certain vendor negotiations
Warren, Joseph	7/30/2025	0.6	Call with Marelli, MC Young (K&E), E. Swager (K&E), N. Argentieri (K&E) regarding certain supplier that is terminating services in accordance with end of contract
Warren, Joseph	7/30/2025	0.2	Analyze A&M team prepared report on volume of emails coming into vendor mailbox not directed at specific A&M team members
Warren, Joseph	7/30/2025	0.1	Analyze updated reconciliation received from Marelli GBS relating to certain supplier
Warren, Joseph	7/30/2025	0.1	Call with R. Olivett (K&E), B. Malz (K&E), Marelli, and certain supplier regarding their trade agreement negotiation and legal revisions to the draft document
Warren, Joseph	7/30/2025	0.1	Coordinate with Marelli regarding issue with certain supplier
Warren, Joseph	7/30/2025	0.4	Analyze situation relating to certain supplier that has several different geographical locations that supply various Marelli divisions
Warren, Joseph	7/30/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and Marelli regarding certain vendor global settlement involving locations in four different countries [joined call in progress]
Warren, Joseph	7/30/2025	0.3	Discussion with N. Erlach (A&M), J. Cook (A&M), and J. Warren (A&M) regarding certain supplier reconciliation for vendor trade agreement purposes
Warren, Joseph	7/30/2025	0.3	Discussion with R. Draude (A&M), J. Cook (A&M), and J. Warren (A&M) regarding latest accounts payable data as compared to recent payment data for the purposes of vendor management trade agreement negotiations
Warren, Joseph	7/30/2025	0.4	Analyze Marelli staff response on questions regarding a certain vendor and, as a result, prepare a draft email trade agreement for that supplier
Warren, Joseph	7/30/2025	0.5	Call with Marelli regarding certain supplier that has been paid prepetition dollars and is now demanding incremental prepetition dollars and reduced terms
Warren, Joseph	7/30/2025	0.1	Update A&M staff in Latin America regarding potential concerns with the accounts payable file for supplier negotiations
Warren, Joseph	7/30/2025	0.2	Call with S. Lieberman (K&E) regarding request to draft language relating to conditional cash in advance payment for restoration to customary terms going forward for a certain vendor
Warren, Joseph	7/30/2025	0.2	Analyze request from Marelli purchasing staff relating to payment request process for a vendor with small amount of prepetition owed
Warren, Joseph	7/30/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain priority ongoing vendor management negotiations as of Wednesday, July 30

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/30/2025	0.3	Analyze Marelli staff request for preparation of two distinct email trade agreement and ask questions to clarify prior to drafting
Warren, Joseph	7/30/2025	0.3	Analyze K&E request regarding update on certain supplier negotiation status
Warren, Joseph	7/30/2025	0.6	Discussion with Marelli, a certain Italian financial institution, and a certain supplier regarding that supplier's prepetition amounts owed and steps required to restore post petition services
Warren, Joseph	7/30/2025	0.5	Call with C. Turner (A&M) and J. Warren (A&M) regarding vendor management workstream issues and optimization
Warren, Joseph	7/30/2025	0.3	Analyze certain supplier reconciliation prepared by GBS and update Marelli purchasing staff on the same
Warren, Joseph	7/30/2025	0.2	Prepare for and participate in discussion with L. Callerio (A&M), D. Donoghue (A&M), J. Warren (A&M), I. Fuetter (A&M), and Marelli regarding request for priority cash in advance payment
Warren, Joseph	7/30/2025	0.4	Analyze status of and facilitate three ongoing critical vendor negotiations
Warren, Joseph	7/30/2025	0.1	Provide latest accounts payable file to A&M team in Latin America with directions on how to use for supplier negotiations
Zehetmair, Stefan	7/30/2025	0.9	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Zehetmair, Stefan	7/30/2025	0.2	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/30/2025	1.2	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/30/2025	0.9	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), J. Warren (A&M), D. Donoghue (A&M), L. Callerio (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/31/2025	0.3	Call with S. Lieberman (K&E) re: trade agreement terms
Callerio, Lorenzo	7/31/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update and next steps
Callerio, Lorenzo	7/31/2025	2.6	Assess and respond to today’s incoming vendor communications, ensuring timely follow-up and appropriate prioritization based on urgency and impact
Callerio, Lorenzo	7/31/2025	0.4	Held multiple calls with Marelli to align on negotiation strategy for key critical suppliers
Callerio, Lorenzo	7/31/2025	0.3	Call with Marelli to discuss a urgent prepetition payment to be process
Callerio, Lorenzo	7/31/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	7/31/2025	1.1	Review the status of ongoing reconciliations and provide feedback on specific vendors prior to granting approval
Callerio, Lorenzo	7/31/2025	0.8	Call with Marelli, S. Lieberman (K&E) and a vendor's legal counsel and management to discuss the latest settlement proposal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Callerio, Lorenzo	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close
Callerio, Lorenzo	7/31/2025	0.4	Meeting with Marelli to discuss the trade agreement counterproposal suggested by the counterpary
Callerio, Lorenzo	7/31/2025	0.7	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: urgent trade agreement approvals
Callerio, Lorenzo	7/31/2025	0.7	Call with Marelli, D. Migliarucci (GT) and a vendor to discuss their trade agreement counterproposal
Callerio, Lorenzo	7/31/2025	0.7	Call with S. Lieberman (K&E) and a vendor's legal counsel to discuss the trade agreement terms
Callerio, Lorenzo	7/31/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss urgent vendor negotiations
Callerio, Lorenzo	7/31/2025	0.6	Call with Marelli and a vendor to continue discussing a potential settlement agreement
Callerio, Lorenzo	7/31/2025	0.9	Review the updated trade agreement trackers and prepare a first analysis of current priorities to be discussed with the A&M team
Caruso, Nicholas	7/31/2025	2.4	Revise vendor management dashboard slides and provide responses to Marelli questions
Caruso, Nicholas	7/31/2025	2.1	Review and respond to correspondence related to vendor trade agreements, counter proposals, and negotiation strategy for certain vendors
Caruso, Nicholas	7/31/2025	1.4	Analyze AP and draft email trade agreements for specific vendors based on details provided by Marelli personnel
Caruso, Nicholas	7/31/2025	1.3	Review AP and draft trade agreements for vendors
Caruso, Nicholas	7/31/2025	0.8	Prepare for and participate in call with Marelli , D. Wachenfeld (K&E) and vendor regarding trade agreement
Caruso, Nicholas	7/31/2025	0.7	Review latest vendor negotiation tracker for trade agreements and share with Marelli team
Caruso, Nicholas	7/31/2025	0.6	Prepare responses to lenders question related to specific trade agreement and vendor details
Caruso, Nicholas	7/31/2025	0.6	Call with Marelli purchasing A. Shahbain (A&M), and N. Caruso (A&M) to discuss vendor negotiations and status of commodity vendors
Caruso, Nicholas	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close
Caruso, Nicholas	7/31/2025	0.3	Prepare for and participate in call with Marelli relating to current status of certain trade agreements and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Caruso, Nicholas	7/31/2025	0.2	Call with S. Lieberman (K&E), N. Caruso (A&M), and J. Warren (A&M) regarding history of trade agreement offers to a certain potential critical vendor and next steps related to the same
Caruso, Nicholas	7/31/2025	0.6	Review latest inbound vendor escalations in escalation tracker
Cook, Jacob	7/31/2025	1.2	Update to mapping for vendors with manual post petition term acceleration based on email Correspond with Marelli purchasing
Cook, Jacob	7/31/2025	1.4	Prepare of consolidated prepetition allocation payment file for EMEA divisions for WE 8/1
Cook, Jacob	7/31/2025	1.7	Prepare of consolidated prepetition allocation payment file for NAFTA divisions for WE 8/1
Cook, Jacob	7/31/2025	0.8	Correspond with Marelli purchasing teams regarding submission of allocation payment templates
Cook, Jacob	7/31/2025	0.2	Email correspondence with Marelli global purchasing team and A&M VMT regarding weekly prepetition allocation payments to be made for WE 8/1
Cook, Jacob	7/31/2025	1.8	Prepare of weekly FDM reporting to provide to lenders for WE 7/25
Donoghue, Doug	7/31/2025	0.1	Working session with D. Donoghue (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Donoghue, Doug	7/31/2025	0.4	Call with MAR Propulsion, vendor, vendor counsel, K&E re: trade agreement negotiation
Donoghue, Doug	7/31/2025	0.4	Call with MAR Italy re: vendor negotiations, counter offer
Donoghue, Doug	7/31/2025	0.3	Email correspondence re: trade agreements
Donoghue, Doug	7/31/2025	0.2	Correspond re: trade agreement Update
Donoghue, Doug	7/31/2025	0.2	Correspond re: status of vendor negotiation
Donoghue, Doug	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Donoghue, Doug	7/31/2025	0.4	Call with Marelli procurement team re: vendor negotiations
Donoghue, Doug	7/31/2025	1.2	Determine prepetition balance of vendors undergoing negotiations
Donoghue, Doug	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	7/31/2025	0.5	Call with MAR Italy, vendor, vendor counsel, K&E re: trade agreement negotiations
Donoghue, Doug	7/31/2025	0.7	Research negotiating history, liability balances in advance of vendor calls
Donoghue, Doug	7/31/2025	0.3	Update trade agreement tracker including final review and approvals
Donoghue, Doug	7/31/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	7/31/2025	0.4	Review latest reconciliation tracker, analysis re: same
Donoghue, Doug	7/31/2025	0.4	Call with MAR Digital, K&E to discuss invoice reconciliation
Donoghue, Doug	7/31/2025	0.6	Review and monitor vendor management inbox
Draude, Richard	7/31/2025	2.4	Review and respond to vendor communication emails for 7/31 morning hours, update trackers accordingly (part I of II)
Draude, Richard	7/31/2025	2.8	Prepare ad hoc analysis re: in process email trade agreement projected execution timeline
Draude, Richard	7/31/2025	0.4	Working session with R. Draude (A&M) and J. Warren (A&M) regarding approach to handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Draude, Richard	7/31/2025	2.3	Review and respond to vendor communication emails for 7/31 morning hours, update trackers accordingly (part II of II)
Draude, Richard	7/31/2025	2.6	Review and respond to vendor communication emails for 7/31 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	7/31/2025	0.5	Discussion with J. Warren and R. Draude (both A&M) re: vendor management process updates and specific issues related to three vendors
Draude, Richard	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close
Draude, Richard	7/31/2025	2.3	Review and respond to vendor communication emails for 7/31 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	7/31/2025	0.4	Call with R. Draude (A&M), J. Warren (A&M), and Marelli regarding next steps in ongoing negotiation with certain imposed supplier and context regarding transition of imposed suppliers to a customer
Draude, Richard	7/31/2025	0.1	Working session with D. Donoghue (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Draude, Richard	7/31/2025	0.2	Working session with A. Shahbain (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	7/31/2025	0.5	Prepare daily update for Marelli re: reconciliation tracker and open high priority requests
Erlach, Nicole	7/31/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	7/31/2025	1.2	Review Marelli GBS supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	7/31/2025	1.3	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	7/31/2025	1.6	Summarize reconciliation status updates for internal distribution to A&M and Marelli
Erlach, Nicole	7/31/2025	1.9	Review requests from Marelli purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	7/31/2025	1.4	Analyze AP reconciliations provided by Marelli team to determine next steps
Fuetter, Isaac	7/31/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 7/31/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/31/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 7/31/2025 for week-ending 8/2/2025
Fuetter, Isaac	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close
Fuetter, Isaac	7/31/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 7/31/2025 for week-ending 8/2/2025
Shahbain, Abraham	7/31/2025	0.3	Call with S. Lieberman (K&E), A. Shahbain (A&M), and J. Warren (A&M) regarding certain vendor's contract review and potential executory status and implications
Shahbain, Abraham	7/31/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss urgent vendor negotiations
Shahbain, Abraham	7/31/2025	0.6	Call with Marelli purchasing A. Shahbain (A&M), and N. Caruso (A&M) to discuss vendor negotiations and status of commodity vendors
Shahbain, Abraham	7/31/2025	0.2	Working session with A. Shahbain (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Shahbain, Abraham	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	7/31/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding next steps in evaluation of executory contract for a certain ongoing vendor negotiation
Shahbain, Abraham	7/31/2025	0.7	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: urgent trade agreement approvals
Shahbain, Abraham	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Shahbain, Abraham	7/31/2025	0.5	Call with Marelli logistics to discuss the specific vendors services provided
Shahbain, Abraham	7/31/2025	0.8	Review of vendor contract related to vendor management negotiations
Shahbain, Abraham	7/31/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	7/31/2025	0.9	Respond to vendor diligence from external advisors
Shahbain, Abraham	7/31/2025	0.8	Review and update of vendor management overview status dec
Shiffman, David	7/31/2025	1.7	Correspond with vendor team regarding near term cash needs among regions and related Analyze
Shiffman, David	7/31/2025	0.5	Discussion with A&M liquidity and vendor teams to review vendor disbursement forecast
Simion, Tony	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Simion, Tony	7/31/2025	0.4	Respond to email from customer production control team regarding specific Mexico vendor
Simion, Tony	7/31/2025	0.9	Attend daily vendor management team meeting to discuss latest issues and payment processing mandates
Turner, Cari	7/31/2025	0.8	Prepare for and participate in vendor catch up meeting with Marelli, re: vendor data requests
Turner, Cari	7/31/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	7/31/2025	0.7	Participate in a call with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: urgent trade agreement approvals
Turner, Cari	7/31/2025	0.6	Review and provide comments on latest vendor communication documents re: second day hearing
Turner, Cari	7/31/2025	0.6	Meeting with Marelli, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss urgent vendor negotiations
Turner, Cari	7/31/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update and next steps
Turner, Cari	7/31/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	7/31/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	7/31/2025	0.5	Call with Marelli purchasing and C. Turner (A&M) to discuss vendor management workstream open items, planning, and upcoming week schedule
Warren, Joseph	7/31/2025	0.6	Prepare summary of processed prepetition, post petition, and cash in advance payments for certain supplier pursuant to critical vendor agreement to return to customary terms
Warren, Joseph	7/31/2025	0.3	Call with S. Lieberman (K&E), A. Shahbain (A&M), and J. Warren (A&M) regarding certain vendor's contract review and potential executory status and implications
Warren, Joseph	7/31/2025	0.1	Coordinate with Marelli regarding further context on the shipping, brokering, and logistics suppliers for North America and Latin America regions
Warren, Joseph	7/31/2025	0.5	Call with A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), N. Caruso (A&M), J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding priority analysis for timeline on existing trade agreement negotiations to close
Warren, Joseph	7/31/2025	0.2	Call with S. Lieberman (K&E), N. Caruso (A&M), and J. Warren (A&M) regarding history of trade agreement offers to a certain potential critical vendor and next steps related to the same
Warren, Joseph	7/31/2025	0.8	Analyze certain ongoing vendor management negotiation situation, preparing analysis on Marelli GBS reconciliation to support the drafting of a critical vendor trade agreement
Warren, Joseph	7/31/2025	0.2	Prepare for call with certain supplier regarding their prepetition amount owed by researching the amount owed and the context of the supplier
Warren, Joseph	7/31/2025	0.2	Working session with A. Shahbain (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Warren, Joseph	7/31/2025	0.3	Analyze priority vendor management requests relating to ongoing vendor reconciliation and negotiation situations as of Thursday, 7/31
Warren, Joseph	7/31/2025	0.3	Analyze request from certain supplier regarding proof of payment notices on payments recently made and prepare the same
Warren, Joseph	7/31/2025	0.1	Analyze request from T. Cairns (PSZJ) relating to certain supplier issue where supplier already has an executed critical vendor agreement
Warren, Joseph	7/31/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding next steps in evaluation of executory contract for a certain ongoing vendor negotiation
Warren, Joseph	7/31/2025	0.1	Working session with D. Donoghue (A&M), J. Warren (A&M), and R. Draude (A&M) regarding proposal for handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Warren, Joseph	7/31/2025	0.3	Finalize analysis on Marelli GBS reconciliation to support the drafting of a critical vendor trade agreement
Warren, Joseph	7/31/2025	0.4	Analyze Marelli prepared draft vendor agreement for a certain supplier and provide revisions and feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	7/31/2025	0.4	Call with R. Draude (A&M), J. Warren (A&M), and Marelli regarding next steps in ongoing negotiation with certain imposed supplier and context regarding transition of imposed suppliers to a customer
Warren, Joseph	7/31/2025	0.4	Coordinate with Marelli staff regarding two separate supplier situations where customary trade terms are not being granted
Warren, Joseph	7/31/2025	0.4	Prepare revised draft email trade agreement for Marelli staff relating to a certain supplier
Warren, Joseph	7/31/2025	0.4	Working session with R. Draude (A&M) and J. Warren (A&M) regarding approach to handling certain vendor management inbound emails that do not have an A&M team member assigned to that vendor
Warren, Joseph	7/31/2025	0.6	Call with S. Lieberman (K&E), Marelli, and legal counsel for certain vendor regarding their client's request for critical vendor treatment
Warren, Joseph	7/31/2025	1.6	Prepare email trade agreement draft for certain supplier based on details provided by Marelli staff
Warren, Joseph	7/31/2025	1.2	Analyze priority vendor management issues relating to ongoing negotiations with eleven suppliers
Warren, Joseph	7/31/2025	0.3	Analyze updates from Marelli purchasing team to ongoing vendor management issues as of Thursday, 7/31
Warren, Joseph	7/31/2025	0.5	Discussion with J. Warren and R. Draude (both A&M) re: vendor management process updates and specific issues related to three vendors
Warren, Joseph	7/31/2025	0.2	Call with T. Simion (A&M), A. Shahbain (A&M), D. Donoghue (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), and S. Lieberman (K&E) regarding priority critical vendor issues as of Thursday, July 31
Zehetmair, Stefan	7/31/2025	1.2	Participate on daily vendor escalation call with Marelli Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	7/31/2025	2.9	Support with AP reconciliation to prepare second Vendor payment according to trade agreement
Zehetmair, Stefan	7/31/2025	0.3	Management of central vendor escalation mailbox
Zehetmair, Stefan	7/31/2025	0.4	Call a vendor to coordinate payment of the second instalment and coordinate reconciliation for the third instalment
Zehetmair, Stefan	7/31/2025	0.7	Process and documentation of the vendor management meeting S. Zehetmair (A&M)
Callerio, Lorenzo	8/1/2025	0.7	Meeting with the Company and S. Lieberman (K&E) to discuss the revised commercial terms of a trade agreement
Callerio, Lorenzo	8/1/2025	0.9	Call with the Company, S. Lieberman (K&E) and a vendor to discuss a settlement agreement
Callerio, Lorenzo	8/1/2025	0.4	Meeting with the Company to address certain request received from a vendor on a potential settlement agreement
Callerio, Lorenzo	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Callerio, Lorenzo	8/1/2025	0.4	Call with L. Callerio, R. Draude (A&M), S. Lieberman (K&E), and the Company to discuss global agreement with a specific vendor
Callerio, Lorenzo	8/1/2025	0.4	Call with the Company to discuss the settlement counter proposal received from a vendor
Callerio, Lorenzo	8/1/2025	0.4	Call with the Company team, J. Warren (A&M) and L. Callerio (A&M) to discuss the trade terms of a settlement agreement being negotiated
Callerio, Lorenzo	8/1/2025	0.1	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain critical vendor situation and potential payment of their cash in advance invoices that were submitted prior to the execution of that vendor's trade agreement
Callerio, Lorenzo	8/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/1/2025	0.9	Draft several trade agreements before circulating them
Callerio, Lorenzo	8/1/2025	2.4	Review and triage today’s vendor communications, ensuring prompt responses and prioritization based on urgency and potential business impact
Callerio, Lorenzo	8/1/2025	0.4	Call with S. Lieberman (K&E) to discuss the legal aspects of certain settlement agreements
Caruso, Nicholas	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Caruso, Nicholas	8/1/2025	0.3	Correspond with the Company purchasing team regarding final version of trade agreement
Caruso, Nicholas	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/1/2025	0.3	Prepare for and participate in call with the Company regarding trade agreements with certain vendors and next steps
Caruso, Nicholas	8/1/2025	0.6	Prepare for and participate in call with the Company and D. Wachenfeld (K&E) regarding trade agreement negotiation
Caruso, Nicholas	8/1/2025	0.5	prepare for and participate in call with the Company regarding status of certain trade agreements and timeline to execution
Caruso, Nicholas	8/1/2025	0.6	Prepare for and participate in call with the Company and supplier regarding trade agreement negotiation
Caruso, Nicholas	8/1/2025	0.4	Revise supplier trade agreement based on latest discussions
Caruso, Nicholas	8/1/2025	1.6	Review payment terms and calculate liquidity impact of a change to those terms for specific vendor
Caruso, Nicholas	8/1/2025	1.3	Correspond with high priority vendors regarding trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/1/2025	1.1	Review latest Open AP for certain vendors and update trade agreements accordingly
Caruso, Nicholas	8/1/2025	0.2	Review and respond to vendor counter proposal trade agreement
Cook, Jacob	8/1/2025	0.7	Review of the Company trade agreement payments for week ahead (week ending 8/8) for input into cash allocation and disbursement forecast
Cook, Jacob	8/1/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/1/2025	2.1	Prepare trade agreement working file for WE 8/8
Cook, Jacob	8/1/2025	1.7	Update vendor mapping related to accelerated terms, trade agreements, and actual payment data
Donoghue, Doug	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	8/1/2025	1.1	Review statement of account reconciliation, analysis re: same
Donoghue, Doug	8/1/2025	0.7	Calculate potential benefit of negotiated vendor credits
Donoghue, Doug	8/1/2025	0.5	Call with MAR procurement group to discuss negotiating strategy
Donoghue, Doug	8/1/2025	0.8	Analyze re: outstanding prepetition invoices, Correspond re: same
Donoghue, Doug	8/1/2025	0.4	Review vendor mailbox for action items
Donoghue, Doug	8/1/2025	0.4	Review operating background with vendor for negotiating strategy
Donoghue, Doug	8/1/2025	0.4	Call with MAR controller group to discuss reconciliation results
Donoghue, Doug	8/1/2025	0.3	Review and revise proposed trade agreements
Donoghue, Doug	8/1/2025	0.3	Review outstanding accounts payable items to vendor records
Donoghue, Doug	8/1/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Draude, Richard	8/1/2025	0.4	Call with L. Callerio, R. Draude (A&M), S. Lieberman (K&E), and the Company to discuss global agreement with a specific vendor
Draude, Richard	8/1/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and the Company team regarding three critical vendor negotiation issues and next steps relating to each
Draude, Richard	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding additional critical vendor agreements received from the Company purchasing and understanding of various differing terms in those agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/1/2025	1.3	Review and respond to vendor communication emails for 8/1 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding three specific issues with critical vendor agreements relating to the vendor management workstream
Draude, Richard	8/1/2025	2.1	Review and respond to vendor communication emails for 8/1 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/1/2025	1.9	Review and respond to vendor communication emails for 8/1 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/1/2025	1.0	Review and respond to vendor communication emails for 8/1 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/1/2025	1.7	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/1/2025	0.9	Coordinate supplier AP reconciliations with the Company team
Erlach, Nicole	8/1/2025	1.2	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/1/2025	0.8	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/1/2025	2.1	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	8/1/2025	0.3	Standing call with N. Erlach (A&M), D. Donoghue (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/1/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/1/2025 for week-ending 8/2/2025
Fuetter, Isaac	8/1/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/1/2025 for week-ending 8/2/2025
Fuetter, Isaac	8/1/2025	0.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/1/2025 for week-ending 8/2/2025
Grossi, Nick	8/1/2025	1.0	Review and provide comments re: vendor management matters
Shahbain, Abraham	8/1/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open items and weekly cash allocation for future weeks
Shahbain, Abraham	8/1/2025	0.7	Respond to email approvals on escalation payments
Shahbain, Abraham	8/1/2025	0.8	Respond to emails from company related to trade agreements
Shahbain, Abraham	8/1/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/1/2025	0.5	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding shipping & logistics suppliers, interaction with the Company, and status of ongoing negotiations
Shahbain, Abraham	8/1/2025	2.1	Participate in a meeting with the Company, A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Alix Partners team to discuss certain open trade agreement approvals
Shahbain, Abraham	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Shiffman, David	8/1/2025	0.8	Correspond with A&M vendor team regarding near term purchasing needs and first day motion relief forecasts
Simion, Tony	8/1/2025	1.8	Attend meeting with the Company Management and lender advisors regarding vendor negotiations and go forward strategy
Stegenga, Jeff	8/1/2025	0.3	Correspond with C. Turner and J. Stegenga (A&M) re: latest vendor mgmt. update and weekly activity
Turner, Cari	8/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	8/1/2025	0.4	Review and provide comments on vendor communication documents re: MOR
Turner, Cari	8/1/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/1/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/1/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/1/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/1/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open items and weekly cash allocation for future weeks
Turner, Cari	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/1/2025	0.1	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain critical vendor situation and potential payment of their cash in advance invoices that were submitted prior to the execution of that vendor's trade agreement
Warren, Joseph	8/1/2025	0.2	Analyze accounts payable data and supplier accounts receivable data for certain supplier that is involved in ongoing critical vendor negotiations, per K&E vendor management team request
Warren, Joseph	8/1/2025	0.1	Analyze and respond to request from legal counsel of certain supplier that is involved in ongoing critical vendor negotiations
Warren, Joseph	8/1/2025	0.1	Call with S. Lieberman (K&E) and J. Warren (A&M) regarding certain legal language used in particular vendor agreement relating to goods in transit
Warren, Joseph	8/1/2025	0.3	Call with J. Warren (A&M) and S. Lieberman (K&E) regarding certain ongoing vendor management issue and potential next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding three specific issues with critical vendor agreements relating to the vendor management workstream
Warren, Joseph	8/1/2025	0.7	Call with J. Warren (A&M) and the Company team regarding ongoing vendor management issues with two specific vendors relating to the aftermarket division
Warren, Joseph	8/1/2025	0.3	Call with R. Draude (A&M), J. Warren (A&M), and the Company team regarding three critical vendor negotiation issues and next steps relating to each
Warren, Joseph	8/1/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), the Company team, and certain trade vendor regarding that vendor's prepetition amounts owed next steps to continue post petition services
Warren, Joseph	8/1/2025	0.2	Coordinate with the Company purchasing regarding certain executed critical vendor agreement and variances to the form critical vendor agreement
Warren, Joseph	8/1/2025	0.7	Analyze further updates from the Company purchasing team relating to ongoing vendor management issues as of Friday, 8/1
Warren, Joseph	8/1/2025	0.4	Analyze certain executed critical vendor agreement and prepare comparison analysis to latest form critical vendor agreement, asking the Company contact for clarification on differences and issues found
Warren, Joseph	8/1/2025	0.5	Prepare draft trade agreement for certain potential critical vendor by analyzing the Company reconciliation and related support data
Warren, Joseph	8/1/2025	0.3	Call with J. Warren (A&M) and the Company team regarding status of certain trade reconciliation and next steps in that vendor's negotiation as a result of the reconciliation
Warren, Joseph	8/1/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), and the Company team regarding two ongoing critical vendor negotiations, their revisions to draft trade agreements, potential lender response to consent requests, and related vendor management concerns
Warren, Joseph	8/1/2025	0.4	Working session with J. Warren (A&M) and R. Draude (A&M) regarding additional critical vendor agreements received from the Company purchasing and understanding of various differing terms in those agreements
Warren, Joseph	8/1/2025	0.2	Analyze the Company purchasing updates on certain urgent vendor management situation involving an in-process critical vendor agreement negotiation
Warren, Joseph	8/1/2025	0.4	Call with the Company team, J. Warren (A&M) and L. Callerio (A&M) to discuss the trade terms of a settlement agreement being negotiated
Warren, Joseph	8/1/2025	0.7	Analyze updates from the Company purchasing team relating to eight ongoing vendor management issues as of Friday, 8/1
Warren, Joseph	8/1/2025	0.5	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding shipping & logistics suppliers, interaction with the Company, and status of ongoing negotiations
Zehetmair, Stefan	8/1/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M); D. Donoghue (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/1/2025	0.2	Coordinate appointments with vendor for AP reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/1/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/1/2025	0.8	Process and document vendor management meeting
Callerio, Lorenzo	8/2/2025	1.1	Respond to certain inbound vendor requests received today
Caruso, Nicholas	8/2/2025	0.6	Correspond with the Company team regarding latest trade agreement negotiations for certain vendors
Caruso, Nicholas	8/2/2025	0.6	Review and revise latest vendor agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/2/2025	2.2	Revise multiple trade agreement based on latest negotiators with vendor
Caruso, Nicholas	8/2/2025	1.7	Review open AP for certain vendors and prepare draft trade agreements
Caruso, Nicholas	8/2/2025	0.7	Revise vendor log for latest new vendors and other negotiation updates
Cook, Jacob	8/2/2025	0.4	Email correspondence with various the Company purchasing team members re: status of trade agreement payments
Donoghue, Doug	8/2/2025	0.3	Review latest status of reconciliation efforts
Draude, Richard	8/2/2025	0.5	Update tracker agreement trackers and discussion materials for latest email correspondence
Shahbain, Abraham	8/2/2025	0.6	Review and provide feedback on the vendor management overview update provided by A&M team
Shahbain, Abraham	8/2/2025	0.2	Call with the Company purchasing related to payment coordination of an Italian vendor
Warren, Joseph	8/2/2025	0.8	Update vendor log for new suppliers entering trade agreement negotiations since Wednesday, 7/30
Warren, Joseph	8/2/2025	0.2	Analyze still unresolved vendor management issues relating to week ending 8/2 and develop next step plans to resolve relating to the same
Warren, Joseph	8/2/2025	0.3	Revise accounts payable file supporting trade agreement negotiations for consideration of blocked invoices
Warren, Joseph	8/2/2025	0.3	Coordinate with the Company management and K&E vendor team regarding signature approvals for certain trade agreements
Warren, Joseph	8/2/2025	0.1	Coordinate with the Company management regarding signature approvals for certain trade agreements
Callerio, Lorenzo	8/3/2025	1.3	Review and update the internal negotiation tracker reflecting latest updates by vendor
Callerio, Lorenzo	8/3/2025	0.7	Align management and a customer regarding the current status of negotiations with a specific vendor
Callerio, Lorenzo	8/3/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to review the current status of negotiations with a specific vendor, assess progress, and align on next steps
Caruso, Nicholas	8/3/2025	0.4	Review and revise vendor management slides

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/3/2025	0.5	Call with A. Shahbain, N. Caruso (A&M) regarding liquidity impact calculation for certain vendor and vendor management update
Caruso, Nicholas	8/3/2025	1.9	Prepare refreshed vendor management slides related to overall prepetition paid and amounts paid to date
Caruso, Nicholas	8/3/2025	2.6	Prepare liquidity impact calculation for multiple iterations of deal with specific vendor
Donoghue, Doug	8/3/2025	0.2	Review proposed draft of vendor trade agreement
Donoghue, Doug	8/3/2025	0.4	Review vendor inbox for to-do's, unassigned vendors
Draude, Richard	8/3/2025	1.8	Revise trade agreement tracker mapping to match latest accounts payable file
Erlach, Nicole	8/3/2025	1.0	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Grossi, Nick	8/3/2025	1.4	Review vendor process deck and provide comments re: same
Shahbain, Abraham	8/3/2025	0.5	Call with A. Shahbain, N. Caruso (A&M) regarding liquidity impact calculation for certain vendor and vendor management update
Shahbain, Abraham	8/3/2025	0.4	Develop and update a slide providing statistics on cash in advance payments
Shahbain, Abraham	8/3/2025	0.6	Review and update of vendor management slides created by team
Simion, Tony	8/3/2025	0.6	Review materials shared by management regarding potential vendor management strategy change
Turner, Cari	8/3/2025	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to review the current status of negotiations with a specific vendor, assess progress, and align on next steps
Turner, Cari	8/3/2025	0.8	Review latest vendor management reporting package
Warren, Joseph	8/3/2025	0.3	Analyze certain supplier reconciliation and prepare draft critical vendor agreement for same supplier
Warren, Joseph	8/3/2025	0.2	Prepare for supplier calls scheduled for Monday, 8/4
Warren, Joseph	8/3/2025	0.6	Analyze still unresolved vendor management issues relating to week ending 8/2 and develop next step plans to resolve relating to the same
Warren, Joseph	8/3/2025	0.2	Analyze request from K&E team relating to certain supplier and respond on the same
Warren, Joseph	8/3/2025	0.7	Prepare consolidation file for certain division's outstanding trade agreement requests for a specific region
Warren, Joseph	8/3/2025	0.1	Finalize update to critical vendor log with new suppliers since Wednesday, 7/30
Warren, Joseph	8/3/2025	0.3	Analyze status of certain supplier reconciliation and provide feedback to the Company team regarding next steps prior to trade agreement drafting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/4/2025	0.4	Call with the Company, S. Lieberman (K&E) and R. Olivett (K&E) re: discussion a trade agreement proposal
Callerio, Lorenzo	8/4/2025	0.7	Call with the Company to discuss the current status of a vendor negotiation
Callerio, Lorenzo	8/4/2025	0.7	Call with the Company and a vendor to review and discussed an updated trade agreement redline
Callerio, Lorenzo	8/4/2025	0.6	Call with the Company to discuss some vendor management open items
Callerio, Lorenzo	8/4/2025	0.9	Prepare a working capital impact simulation, as requested by the Company
Callerio, Lorenzo	8/4/2025	0.8	Meeting with the Company Team to discuss a vendor trade agreement
Callerio, Lorenzo	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/4/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to review the latest updates on vendor negotiations
Callerio, Lorenzo	8/4/2025	1.1	Draft and review multiple trade agreements as discussed with the legal counsel
Callerio, Lorenzo	8/4/2025	1.4	Review certain AP reconciliations status before finalizing the trade agreements
Callerio, Lorenzo	8/4/2025	1.8	Address all vendor inquiries received today by reviewing and providing timely responses
Callerio, Lorenzo	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Callerio, Lorenzo	8/4/2025	0.5	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Callerio, Lorenzo	8/4/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: workstream updates
Callerio, Lorenzo	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Callerio, Lorenzo	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Caruso, Nicholas	8/4/2025	1.7	Revise vendor management dashboard based on comments from the Company team
Caruso, Nicholas	8/4/2025	0.6	Correspond with the Company team regarding vendor questions related to trade agreements
Caruso, Nicholas	8/4/2025	0.5	Prepare for and participate in call with the Company personnel regarding negotiations with customer-imposed vendor
Caruso, Nicholas	8/4/2025	0.8	Prepare for and participate in call with the Company and D. Wachenfeld, N. Argentieri (K&E) and vendor regarding trade agreement
Caruso, Nicholas	8/4/2025	1.9	Correspond with the Company team regarding multiple vendor situations to help answer questions and decide priority

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Caruso, Nicholas	8/4/2025	0.8	Review historical spend for specific vendors and add to vendor management dashboard
Caruso, Nicholas	8/4/2025	0.4	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding DPO calculations and vendor management process
Caruso, Nicholas	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Caruso, Nicholas	8/4/2025	1.8	Review and summarize open AP for certain vendors related to trade agreement negotiations
Caruso, Nicholas	8/4/2025	1.2	Review payment terms for certain vendors and use to calculate weighted average DPO
Caruso, Nicholas	8/4/2025	0.3	Review revised trade agreement shared by vendor
Caruso, Nicholas	8/4/2025	0.3	Review execution version of trade agreement for specific vendor in Mexico
Caruso, Nicholas	8/4/2025	0.3	Correspond with Alix team regarding payment terms for certain vendors
Caruso, Nicholas	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Caruso, Nicholas	8/4/2025	1.6	Review reconciliations for certain vendors in relation to trade agreements
Cook, Jacob	8/4/2025	0.8	Email correspondence with various the Company regional teams regarding outstanding AP related to vendors with trade agreement payments scheduled for WE 8/8
Cook, Jacob	8/4/2025	1.4	Review of prepetition payments made to date in support of ad hoc trade agreement negotiation requests
Cook, Jacob	8/4/2025	2.3	Review of trade agreement documentation to confirm vendor subsidiaries to be paid as part of WE 8/8 trade agreement payment run
Donoghue, Doug	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Donoghue, Doug	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Donoghue, Doug	8/4/2025	0.6	Review and analyze vendor purported outstanding balances
Donoghue, Doug	8/4/2025	0.3	Revise trade agreements, Correspond re: same
Donoghue, Doug	8/4/2025	0.5	Analyze surrounding benefit of trade agreement
Donoghue, Doug	8/4/2025	0.4	Review prepetition liabilities across countries for vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/4/2025	0.4	Update trade agreement tracker summary
Donoghue, Doug	8/4/2025	0.8	Catch up on incoming correspondence in vendor mailbox review
Donoghue, Doug	8/4/2025	0.9	Summarize outstanding AP amounts as part of vendor negotiation
Donoghue, Doug	8/4/2025	1.2	Review operating history and contract of IT vendor
Draude, Richard	8/4/2025	2.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/4/2025	2.4	Review and respond to vendor communication emails for 8/4 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/4/2025	2.4	Review and respond to vendor communication emails for 8/4 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/4/2025	2.2	Review and respond to vendor communication emails for 8/4 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/4/2025	1.9	Review and respond to vendor communication emails for 8/4 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/4/2025	1.2	Revise trade agreement discussion materials to reflect latest tracker updates and additional communication with vendors
Erlach, Nicole	8/4/2025	1.1	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/4/2025	1.7	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	8/4/2025	0.8	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/4/2025	0.5	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/4/2025	0.7	Prepare daily update for the Company re: reconciliation progress and open high priority requests
Erlach, Nicole	8/4/2025	1.3	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/4/2025	1.2	Provide status updates to various the Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/4/2025	2.1	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Fuetter, Isaac	8/4/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/4/2025 for week-ending 8/9/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/4/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/4/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/4/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/4/2025 for week-ending 8/9/2025
Schirle, Mattie	8/4/2025	1.4	Review latest vendor management log and make updates
Schirle, Mattie	8/4/2025	0.4	Review vendor contract terms and provide written comments summary
Schirle, Mattie	8/4/2025	0.7	Review latest reconciliation tracker
Schirle, Mattie	8/4/2025	1.2	Participate in call with supplier to review latest reconciliation
Schirle, Mattie	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Schirle, Mattie	8/4/2025	1.4	Discuss / review latest vendor negotiations and strategy with C. Turner and M. Schirle (A&M)
Schirle, Mattie	8/4/2025	1.1	Call with N. Caruso (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Schirle, Mattie	8/4/2025	0.4	Standing call with N. Erlach (A&M), D. Donoghue (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/4/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to review the latest updates on vendor negotiations
Schirle, Mattie	8/4/2025	1.7	Provide updates to trade agreement and correspond with the Company team
Schirle, Mattie	8/4/2025	0.6	Review vendor management inbox and correspond with the Company / vendor team
Schirle, Mattie	8/4/2025	2.1	Correspond with vendors / the Company on latest trade agreements
Shahbain, Abraham	8/4/2025	0.4	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding DPO calculations and vendor management process
Shahbain, Abraham	8/4/2025	0.6	Review and update of vendor management slides for critical item vendor updates
Shahbain, Abraham	8/4/2025	0.6	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/4/2025	0.6	Call with Alix related to vendor management meetings and data needs
Shahbain, Abraham	8/4/2025	0.7	Call with N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss request related to vendors on cash in advance and related annual spend
Shahbain, Abraham	8/4/2025	0.5	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/4/2025	0.9	Review of vendor segmentation analysis and update for fields needed
Shahbain, Abraham	8/4/2025	1.3	Respond emails from company related to approvals on escalation payments to avoid shipment issues
Shahbain, Abraham	8/4/2025	0.6	Call with the Company purchasing and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shahbain, Abraham	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Shibata, Gerardo Yukio	8/4/2025	0.7	Follow up on the global communication for logistics services G. Shibata (A&M)
Shiffman, David	8/4/2025	0.7	Correspond with A&M vendor team about current CIA demands across vendor base
Turner, Cari	8/4/2025	1.4	Discuss / review latest vendor negotiations and strategy with C. Turner and M. Schirle (A&M)
Turner, Cari	8/4/2025	1.2	Review vendor segmentation deck from Alix Partners
Turner, Cari	8/4/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: workstream updates
Turner, Cari	8/4/2025	1.4	Review updated vendor management reporting package
Turner, Cari	8/4/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/4/2025	0.3	Research and provide status update for vendor communication documents re: second day hearing (translated versions)
Turner, Cari	8/4/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/4/2025	0.4	Prepare draft email trade agreement for another certain supplier
Warren, Joseph	8/4/2025	1.5	Analyze status of eleven priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.8	Analyze status of five priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and M. Schirle (A&M) regarding vendor management process and escalation issues
Warren, Joseph	8/4/2025	1.3	Analyze status of four priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.1	Prepare summary of amounts owed and blocked to certain supplier to support trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/4/2025	0.5	Analyze status of three priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.4	Analyze situation with certain supplier relating to prepetition and post petition payments made pursuant to an email trade agreement and correspond with supplier regarding the same
Warren, Joseph	8/4/2025	0.4	Analyze certain executed trade agreement for waived claim status and correspond with K&E team regarding the same
Warren, Joseph	8/4/2025	0.5	Call with S. Lieberman (K&E) regarding certain vendor management issues relating to amounts used for Company AP, who the data was sent to, and related concerns
Warren, Joseph	8/4/2025	1.6	Analyze status of twelve priority vendor management items as of Monday, 8/4 and develop next step plans to resolve relating to the same
Warren, Joseph	8/4/2025	0.2	Analyze reconciliation for certain supplier and follow up with K&E team regarding the same
Warren, Joseph	8/4/2025	0.1	Coordinate with the Company team regarding certain supplier that reached out to the Company executive leadership
Warren, Joseph	8/4/2025	0.3	Coordinate with the Company team regarding revisions necessary to a draft trade agreement for a certain supplier
Warren, Joseph	8/4/2025	0.2	Revise trade agreement for certain supplier per the Company team feedback
Warren, Joseph	8/4/2025	0.3	Coordinate with the Company team regarding certain supplier that has no outstanding prepetition balance but is refusing to ship
Warren, Joseph	8/4/2025	0.3	Call with S. Lieberman (K&E), C. Aldime (K&E), the Company team, and certain supplier regarding revisions to the draft trade agreement form
Warren, Joseph	8/4/2025	0.2	Coordinate with the Company team regarding details surrounding new certain supplier entering vendor negotiations
Warren, Joseph	8/4/2025	0.5	Call with J. Warren (A&M), S. Lieberman (K&E), the Company team, and certain supplier and their legal counsel regarding prepetition amounts owed and negotiations
Warren, Joseph	8/4/2025	0.5	Call with the Company team and certain client regarding their prepetition amounts owed and next steps relating to the same
Warren, Joseph	8/4/2025	0.4	Call with the Company team regarding context on certain supplier that is disrupting operations but has no prepetition amounts owed
Warren, Joseph	8/4/2025	0.6	Prepare draft email trade agreement for certain supplier after negotiation with that supplier and the Company team
Warren, Joseph	8/4/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/4 and provide feedback on the same
Warren, Joseph	8/4/2025	0.8	Call with certain supplier and the Company team regarding their prepetition amounts owed, trade agreements, and next steps relating to the same
Zehetmair, Stefan	8/4/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/4/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/4/2025	1.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check completion of second payment
Zehetmair, Stefan	8/4/2025	0.6	Call with Vendor and S. Zehetmair (A&M) to aligned on AP reconciliation and selection of AP for payment of third trade agreement instalment
Zehetmair, Stefan	8/4/2025	0.4	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/5/2025	0.8	Participate in a meeting with the Company and the Alix team to discuss a vendor negotiation
Callerio, Lorenzo	8/5/2025	0.6	Call with the Company to review the negotiation strategy in advance of a vendor call
Callerio, Lorenzo	8/5/2025	0.8	Call with the Company and S. Lieberman (K&E) to discuss certain vendor-related settlement terms
Callerio, Lorenzo	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/5/2025	2.3	Review and respond to all vendor requests received today, escalating issues as appropriate and ensuring timely follow-up
Callerio, Lorenzo	8/5/2025	0.8	Correspond with management relating to the payment of certain vendor-related prepetition amounts
Callerio, Lorenzo	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Callerio, Lorenzo	8/5/2025	0.4	Meeting with S. Lieberman (K&E) re: discussion on vendor customary payment terms
Callerio, Lorenzo	8/5/2025	0.3	Call with M. Wakefield (Alix) to discuss a settlement agreement
Callerio, Lorenzo	8/5/2025	1.2	Review and approve multiple reconciliations and trade agreements before circulating them
Callerio, Lorenzo	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Caruso, Nicholas	8/5/2025	1.4	Review latest trade agreement proposals shared by the Company team and provide feedback
Caruso, Nicholas	8/5/2025	0.6	Correspond with the Company team regarding trade agreements
Caruso, Nicholas	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/5/2025	0.7	Review and revise latest trade agreement tracker and share with the Company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/5/2025	2.1	Review AP for last twelve months and summarize by trade agreement status
Caruso, Nicholas	8/5/2025	2.7	Revise trade agreements for multiple vendors based on latest negotiations
Caruso, Nicholas	8/5/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) on trade agreement negotiation status for select vendors
Caruso, Nicholas	8/5/2025	2.3	Review historical spend and input into high priority vendor file
Caruso, Nicholas	8/5/2025	1.1	Review reconciliations for certain vendors in relation to trade agreements
Donoghue, Doug	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Donoghue, Doug	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Donoghue, Doug	8/5/2025	0.2	Review and revise draft trade agreements for vendor process
Donoghue, Doug	8/5/2025	0.3	Review vendor mailbox for vendor updates
Donoghue, Doug	8/5/2025	0.3	Review wages motion for potential application to trade deal
Donoghue, Doug	8/5/2025	0.6	Analyze surrounding outstanding AP amounts
Donoghue, Doug	8/5/2025	0.6	Summarize outstanding issues in advance of vendor discussion
Donoghue, Doug	8/5/2025	0.7	Review vendor contracts, correspondence re: same
Donoghue, Doug	8/5/2025	0.1	Review executed TA for compliance with negotiated deal
Draude, Richard	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5
Draude, Richard	8/5/2025	2.7	Prepare ad hoc output view of trade agreement trackers to be discussed with internal team
Draude, Richard	8/5/2025	1.9	Review and respond to vendor communication emails for 8/5 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/5/2025	2.1	Review and respond to vendor communication emails for 8/5 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/5/2025	1.7	Review and respond to vendor communication emails for 8/5 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/5/2025	2.3	Review and respond to vendor communication emails for 8/5 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/5/2025	1.1	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/5/2025	1.2	Provide status updates to various the Company managers in response to inquiries re: ongoing supplier AR reconciliation status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/5/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/5/2025	1.3	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/5/2025	1.6	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/5/2025	1.7	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/5/2025	1.1	Analyze the Company reconciliation tracker to confirm reconciliation statuses are consistent with A&M tracker to ensure workstream alignment
Erlach, Nicole	8/5/2025	0.7	Discuss latest supplier reconciliation statuses and tracker with N. Erlach and M. Schirle (A&M)
Erlach, Nicole	8/5/2025	0.5	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/5/2025	0.9	Verify supplier log is consistent with inbound vendor requests
Erlach, Nicole	8/5/2025	0.7	Analyze open AP to determine company AP for trade agreement negotiations
Fuetter, Isaac	8/5/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late evening session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/5/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/5/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/5/2025 for week-ending 8/9/2025
Grossi, Nick	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Grossi, Nick	8/5/2025	1.0	Review status of in process vendor agreements and provide comments re: same
O'Toole, Colin	8/5/2025	1.6	Analyze vendor data, performed initial segmentation analysis
O'Toole, Colin	8/5/2025	0.9	Call with C. O'Toole (A&M) and A. Shahbain (A&M) to discuss vendor segmentation analysis
Schirle, Mattie	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Schirle, Mattie	8/5/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/5/2025	0.7	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/5/2025	0.7	Discuss latest supplier reconciliation statuses and tracker with N. Erlach and M. Schirle (A&M)
Schirle, Mattie	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Schirle, Mattie	8/5/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/5/2025	0.5	Draft trade agreement documentation and review for vendor approval
Schirle, Mattie	8/5/2025	0.8	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/5/2025	2.1	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/5/2025	0.9	Review and correspond with vendors for high priority items
Schirle, Mattie	8/5/2025	0.6	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/5/2025	1.2	Participate in call with vendor and the Company purchasing team to discuss trade agreement
Schirle, Mattie	8/5/2025	0.7	Correspond with vendor / the Company team on latest trade agreement
Shahbain, Abraham	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Shahbain, Abraham	8/5/2025	0.4	Meeting with J. Warren (A&M) and A. Shahbain (A&M) to discuss status of trade agreements and proposed negotiation steps
Shahbain, Abraham	8/5/2025	1.7	Respond emails from company related to approvals on escalation payments to avoid shipment issues
Shahbain, Abraham	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5
Shahbain, Abraham	8/5/2025	1.3	Create shell slide analysis summarizing segmentation analysis
Shahbain, Abraham	8/5/2025	0.6	Review and provide updates to the vendor management overview slides
Shahbain, Abraham	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Shahbain, Abraham	8/5/2025	0.3	Call with A. Shahbain and N. Caruso (A&M) on trade agreement negotiation status for select vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/5/2025	0.9	Call with C. O'Toole (A&M) and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shahbain, Abraham	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shibata, Gerardo Yukio	8/5/2025	0.4	Conference call with the Company team, J. Warren (A&M), G. Shibata (A&M) to understand situation with supplier to define next steps
Shiffman, David	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Simion, Tony	8/5/2025	0.5	Discuss with J. Stegenga and T. Simion (A&M) re: latest SVP vendor mgmt. position, follow-up w/ Management and last cash flow implications
Stegenga, Jeff	8/5/2025	0.5	Review of latest VMT Dashboard and follow-up with C. Turner (A&M)
Stegenga, Jeff	8/5/2025	0.5	Discuss with J. Stegenga and T. Simion (A&M) re: latest SVP vendor mgmt. position, follow-up w/ Management and last cash flow implications
Turner, Cari	8/5/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/5/2025	0.4	Meeting with C. Turner, D. Donoghue, M. Schirle (A&M) to discuss vendor negotiating strategy
Turner, Cari	8/5/2025	0.7	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/5/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Turner, Cari	8/5/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Turner, Cari	8/5/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Waismann, Heitor	8/5/2025	0.8	Participate in a call with C. Turner, N. Grossi, D. Shiffman, H. Waismann, A. Shahbain, L. Callerio (A&M) re: revised vendor spend need forecast
Warren, Joseph	8/5/2025	0.2	Call with A. Shahbain (A&M), R. Draude (A&M), and J. Warren (A&M) regarding vendor management issues as of Tuesday, 8/5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/5/2025	0.2	Analyze latest trade agreement counter proposal from certain supplier and coordinate with PSZJ team regarding the same
Warren, Joseph	8/5/2025	0.1	Prepare for and participate in bi-weekly discussion with K&E vendor team regarding vendor issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.2	Prepare for certain supplier negotiation call by reviewing their prepetition amounts owed, historical spend, and potential impact on the business if their services are not restored
Warren, Joseph	8/5/2025	0.2	Prepare for supplier calls scheduled for Wednesday, 8/6
Warren, Joseph	8/5/2025	0.2	Call with S. Lieberman (K&E) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.3	Revise presentation for lender's advisors to ongoing negotiations with suppliers owed notable prepetition amounts
Warren, Joseph	8/5/2025	0.3	Correspond with A. Shahbain (A&M) regarding latest developments across four ongoing supplier negotiations
Warren, Joseph	8/5/2025	0.4	Correspond with J. Cook (A&M) and J. Warren (A&M) regarding four priority vendor management issues as of Tuesday, 8/5 and next steps to resolve the same
Warren, Joseph	8/5/2025	0.4	Analyze status of certain supplier ongoing negotiation and prepare draft trade agreement for the same
Warren, Joseph	8/5/2025	0.5	Analyze certain supplier prepetition amounts owed in the context of their ongoing negotiation and prepare summary for A&M team
Warren, Joseph	8/5/2025	0.4	Analyze status of certain supplier claim that also owes amounts to the Company and prepare summary for A&M and K&E teams
Warren, Joseph	8/5/2025	0.7	Call with the Company team and certain supplier regarding their prepetition amounts owed and further negotiations to settle that amount owed to restore post petition services
Warren, Joseph	8/5/2025	0.3	Analyze prepetition amounts owed and block status for certain supplier and correspond with the Company team regarding the same
Warren, Joseph	8/5/2025	0.4	Meeting with J. Warren (A&M) and A. Shahbain (A&M) to discuss status of trade agreements and proposed negotiation steps
Warren, Joseph	8/5/2025	0.4	Prepare for supplier calls scheduled for Tuesday, 8/5
Warren, Joseph	8/5/2025	0.8	Analyze the Company team reconciliation of certain claim and prepare questions regarding the same for discussion ahead of preparing draft trade agreement for that supplier
Warren, Joseph	8/5/2025	1.6	Working session with C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), D. Donoghue (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding pending trade agreements and go forward vendor strategy related to the same
Warren, Joseph	8/5/2025	0.4	Prepare analysis on supplier's position taken on a critical vendor negotiation call for the Company team review
Warren, Joseph	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/5/2025	0.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/5 and provide feedback on the same
Warren, Joseph	8/5/2025	0.7	Prepare request for A&M team to prepare several draft trade agreements for a certain the Company division and region
Warren, Joseph	8/5/2025	0.4	Conference call with the Company team, J. Warren (A&M), G. Shibata (A&M) to understand situation with supplier to define next steps
Warren, Joseph	8/5/2025	0.4	Prepare list of priority vendor management issues as of Tuesday, 8/5
Warren, Joseph	8/5/2025	0.2	Analyze the Company team email regarding status of certain trade agreement negotiation and respond on the same
Warren, Joseph	8/5/2025	0.9	Analyze A&M team prepared draft trade agreements for several suppliers for a certain division and region and provide feedback on the same
Warren, Joseph	8/5/2025	0.2	Call with the Company team to prepare for critical vendor negotiation call with supplier
Warren, Joseph	8/5/2025	0.8	Call with the Company team and certain supplier regarding their prepetition amounts owed across multiple countries and next steps to resolve
Warren, Joseph	8/5/2025	0.4	Analyze supplier request regarding certain ongoing trade negotiation and respond on the same
Zehetmair, Stefan	8/5/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/5/2025	0.2	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/5/2025	0.6	Process and document vendor management meeting
Callerio, Lorenzo	8/6/2025	0.5	Call with L. Callerio (A&M), N. Erlach (A&M) and the Company to discuss progress of critical supplier AP reconciliations needed to support trade agreement negotiations
Callerio, Lorenzo	8/6/2025	0.8	Participate in a meeting with the Company and a vendor to discuss a revised settlement proposal
Callerio, Lorenzo	8/6/2025	1.2	Discuss the status of a vendor negotiation with the Company in the light of the counterproposal received from the AHG
Callerio, Lorenzo	8/6/2025	0.4	Participate in a call with the Company to review the status of a critical vendor negotiation
Callerio, Lorenzo	8/6/2025	0.4	Call with M. Wakefield (Alix) to discuss a vendor counter proposal from the lenders
Callerio, Lorenzo	8/6/2025	1.5	Review multiple files received by one of the vendors as part of the prepetition amounts reconciliation process
Callerio, Lorenzo	8/6/2025	1.7	Draft and review multiple settlement agreements before discussing them with the company and the legal counsel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Callerio, Lorenzo	8/6/2025	0.6	Participate in a call with S. Lieberman (K&E) and a vendor to discuss the prepetition amount reconciliation
Callerio, Lorenzo	8/6/2025	2.4	Address today's incoming vendor inquiries, ensuring prompt resolution and escalating complex issues through the appropriate channels
Callerio, Lorenzo	8/6/2025	0.4	Call with E. Swager (K&E) to discuss a settlement counter proposal suggested by the AHG
Callerio, Lorenzo	8/6/2025	0.4	Call with S. Lieberman (K&E) to discuss certain prepetition payments
Callerio, Lorenzo	8/6/2025	0.8	Meeting with L. Callerio and J. Cook (A&M) to review certain prepetition payments
Callerio, Lorenzo	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Callerio, Lorenzo	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Callerio, Lorenzo	8/6/2025	0.3	Call with N. Caruso and L. Callerio (A&M) to discuss current vendor negotiations
Caruso, Nicholas	8/6/2025	1.7	Summarize accounts payable prepetition balances for certain vendors and provide to the Company team to assist in negotiations
Caruso, Nicholas	8/6/2025	2.3	Review and respond to requests for trade agreements from the Company purchasing team in certain country
Caruso, Nicholas	8/6/2025	0.3	Call with N. Caruso and L. Callerio (A&M) to discuss current vendor negotiations
Caruso, Nicholas	8/6/2025	0.3	Call with N. Caruso and A. Shahbain (A&M) to discuss current vendor negotiations
Caruso, Nicholas	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Caruso, Nicholas	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Caruso, Nicholas	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Caruso, Nicholas	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Caruso, Nicholas	8/6/2025	0.7	Prepare responses to customer regarding certain supplier issues
Caruso, Nicholas	8/6/2025	1.6	Review and respond to vendor counter proposals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/6/2025	2.6	Prepare liquidity impact calculation for vendor at Alix request
Cook, Jacob	8/6/2025	0.6	Review and consolidation of EMEA PS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of EMEA RD allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.7	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Cook, Jacob	8/6/2025	0.8	Meeting with L. Callerio and J. Cook (A&M) to review certain prepetition payments
Cook, Jacob	8/6/2025	0.9	Review and consolidation of EMEA IE allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.9	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.6	Discuss with J. Warren (A&M), J. Cook (A&M) regarding weekly payment run and paid analysis processes and potential workstream improvements
Cook, Jacob	8/6/2025	1.2	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	1.4	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.8	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of EMEA AM allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	8/6/2025	0.4	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/8
Donoghue, Doug	8/6/2025	0.2	Correspond with K&E re: vendor negotiations
Donoghue, Doug	8/6/2025	0.5	Update vendor negotiation tracker for latest developments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/6/2025	0.4	Review status of AP reconciliations
Donoghue, Doug	8/6/2025	0.6	Call with MAR Digital team, S. Lieberman (K&E), D. Donoghue (A&M) re: vendor contract
Donoghue, Doug	8/6/2025	0.8	Analyze re: proposed trade agreement structure
Donoghue, Doug	8/6/2025	0.2	Correspond re: negotiated trade terms
Donoghue, Doug	8/6/2025	0.3	Prepare for call with MAR vendor team to discuss negotiation
Donoghue, Doug	8/6/2025	0.3	Review and revise trade agreements, correspondence re: same
Donoghue, Doug	8/6/2025	0.2	Analyze vendor mailbox for developments on trade agreements
Draude, Richard	8/6/2025	2.2	Review and respond to vendor communication emails for 8/6 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/6/2025	2.3	Review and respond to vendor communication emails for 8/6 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/6/2025	2.3	Incorporate new accounts payable coding from company into master accounts payable file and various other schedules
Draude, Richard	8/6/2025	2.8	Review and respond to vendor communication emails for 8/6 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/6/2025	1.8	Review and respond to vendor communication emails for 8/6 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/6/2025	1.8	Respond to numerous company requests for trade agreements and attempt to further negotiations accordingly
Draude, Richard	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Draude, Richard	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Draude, Richard	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Draude, Richard	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Erlach, Nicole	8/6/2025	1.6	Coordinate with the Company purchasing managers regarding supplier reconciliation requests
Erlach, Nicole	8/6/2025	0.4	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/6/2025	2.2	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/6/2025	0.5	Review open items related to critical supplier reconciliations to prepare for call with the Company team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/6/2025	0.5	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/6/2025	0.5	Call with L. Callerio (A&M), N. Erlach (A&M) and the Company to discuss progress of critical supplier AP reconciliations needed to support trade agreement negotiations
Erlach, Nicole	8/6/2025	0.9	Review correspondences from the Company team to track open requests
Erlach, Nicole	8/6/2025	1.1	Review supplier AR reconciliations performed by the Company in advance of circulating to the Company purchasing managers
Erlach, Nicole	8/6/2025	1.6	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/6/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/6/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding certain supplier's reconciliation status and next steps regarding the same
Erlach, Nicole	8/6/2025	1.9	Maintain reconciliation tracker accuracy to support coordination between A&M and
Fuetter, Isaac	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Fuetter, Isaac	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Fuetter, Isaac	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Fuetter, Isaac	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Fuetter, Isaac	8/6/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/6/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/6/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/6/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/6/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/6/2025 for week-ending 8/9/2025
Grossi, Nick	8/6/2025	1.4	Review requested payment estimate revisions and provide comments
Grossi, Nick	8/6/2025	0.5	Review daily liquidity and supplier requested disbursements
O'Toole, Colin	8/6/2025	2.9	Analyze vendor segmentation into detail tabs, create slide content for initial draft of vendor deck

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/6/2025	1.2	Create level 2 deep dive analyses for Indirect vendors for vendor segmentation deck
O'Toole, Colin	8/6/2025	1.3	Review vendor segmentation analysis, recreated analysis for refreshed dataset, refined categorization based on finding in the data
Schirle, Mattie	8/6/2025	0.7	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/6/2025	0.6	Participate in call with Company to review reconciliation
Schirle, Mattie	8/6/2025	0.8	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	8/6/2025	0.8	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Schirle, Mattie	8/6/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/6/2025	0.4	Update vendor management tracker for latest call updates
Schirle, Mattie	8/6/2025	0.7	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/6/2025	1.9	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/6/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/6/2025	0.9	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	8/6/2025	1.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/6/2025	0.9	Respond to company related to trade agreements negotiation status and provide next steps
Shahbain, Abraham	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Shahbain, Abraham	8/6/2025	1.0	Respond to emails related to vendor escalations and payments requests
Shahbain, Abraham	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Shahbain, Abraham	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Shahbain, Abraham	8/6/2025	0.3	Call with N. Caruso and A. Shahbain (A&M) to discuss current vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/6/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly allocation funding
Shahbain, Abraham	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Simion, Tony	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Turner, Cari	8/6/2025	0.6	Call with T. Simion (A&M), C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), Management, and the Alix and SVP teams to discuss a vendor settlement agreement proposal
Turner, Cari	8/6/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/6/2025	0.9	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/6/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/6/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/6/2025	1.6	Review and provide comments to K&E regarding latest vendor management statistics
Turner, Cari	8/6/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/6/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss weekly allocation funding
Warren, Joseph	8/6/2025	0.6	Discuss with J. Warren (A&M), J. Cook (A&M) regarding weekly payment run and paid analysis processes and potential workstream improvements
Warren, Joseph	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Warren, Joseph	8/6/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding certain supplier's reconciliation status and next steps regarding the same
Warren, Joseph	8/6/2025	0.7	Call with R. Olivett (K&E), S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and payment schedule in their trade agreement
Warren, Joseph	8/6/2025	0.3	Coordinate with K&E team regarding certain revision in draft trade agreement requested by a supplier
Warren, Joseph	8/6/2025	0.3	Prepare guidance and reminders for the Company staff in critical vendor negotiations to be shared with the Company purchasing team
Warren, Joseph	8/6/2025	0.3	Prepare request for A&M team to analyze supplemental supplier payments, when they are due, amounts owed, and reconciliation status, throughout all trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/6/2025	2.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/6 and provide feedback on the same
Warren, Joseph	8/6/2025	0.2	Prepare draft next steps for certain supplier negotiations and share with the Company team for feedback
Warren, Joseph	8/6/2025	0.2	Analyze email from certain supplier in critical vendor negotiations about the Company AP amount and provide respond on the same
Warren, Joseph	8/6/2025	0.4	Analyze the Company team request regarding a certain supplier and provide feedback regarding the same
Warren, Joseph	8/6/2025	0.4	Analyze status of seven priority vendor management items as of Wednesday, 8/6 and develop next step plans to resolve relating to the same
Warren, Joseph	8/6/2025	0.2	Provide update to A&M team regarding certain vendor negotiation meeting
Warren, Joseph	8/6/2025	0.1	Revise cash in advance payment process file as a result of staffing changes
Warren, Joseph	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/6/2025	0.3	Analyze the Company team further details regarding a potential critical supplier and provide feedback on the same
Warren, Joseph	8/6/2025	0.4	Prepare for supplier calls scheduled for Thursday, 8/7
Warren, Joseph	8/6/2025	0.7	Prepare new standard for A&M team when retrieving accounts payable information for K&E vendor team to support trade agreement negotiations
Warren, Joseph	8/6/2025	0.7	Analyze status of four priority vendor management items as of Wednesday, 8/6 and develop next step plans to resolve relating to the same
Warren, Joseph	8/6/2025	0.5	Internal discussion with J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting process and accounts payable master file
Warren, Joseph	8/6/2025	0.5	Internal discussion with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: trade agreement drafting and vendor discussion process
Warren, Joseph	8/6/2025	0.5	Discuss with A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) re: trade agreement execution process
Warren, Joseph	8/6/2025	0.7	Call with the Company team and certain supplier regarding inability to settle prepetition claim and plan for their post petition go forward services
Warren, Joseph	8/6/2025	0.5	Call with the Company team and certain supplier regarding the negotiation of their trade agreement and credit limits
Warren, Joseph	8/6/2025	1.3	Prepare response to certain the Company division team regarding eleven priority vendor management issues
Warren, Joseph	8/6/2025	0.2	Call with the Company team to debrief prior discussion with supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Weiland, Brad	8/6/2025	0.6	Prepare materials re A/P coding and vendor management process
Weiland, Brad	8/6/2025	0.2	Correspond with R. Draude (A&M) re A/P coding items
Weiland, Brad	8/6/2025	0.4	Discuss with B. Weiland, J. Warren, N. Caruso, I. Fuetter and R. Draude (A&M) re: accounts payable invoice coding process and interpretation
Zehetmair, Stefan	8/6/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/6/2025	2.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check completion of second payment
Zehetmair, Stefan	8/6/2025	0.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/6/2025	0.6	Process and document vendor management meeting
Callerio, Lorenzo	8/7/2025	0.5	Call with the Company a vendor to finalize an ongoing trade agreement
Callerio, Lorenzo	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/7/2025	0.7	Participate in a meeting with the Company and a vendor to review the terms of a potential trade agreement
Callerio, Lorenzo	8/7/2025	1.1	Meeting with the Company and vendor to finalize a trade agreement
Callerio, Lorenzo	8/7/2025	0.7	Call with L. Callerio, R. Draude (A&M), the Company and supplier re: trade agreement negotiations and reconciliation process
Callerio, Lorenzo	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Callerio, Lorenzo	8/7/2025	0.4	Call with the Company to prepare for a vendor negotiation
Callerio, Lorenzo	8/7/2025	0.3	Call with the Company to discuss certain outstanding payments to be processed
Callerio, Lorenzo	8/7/2025	0.6	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain trade agreements being negotiated
Callerio, Lorenzo	8/7/2025	0.6	Meeting with A. Shahbain (A&M), and L. Callerio (A&M) to discuss certain vendor-related topics
Callerio, Lorenzo	8/7/2025	2.4	Respond promptly to today's vendor inquiries, resolving straightforward issues and escalating complex ones through the appropriate channels
Callerio, Lorenzo	8/7/2025	1.6	Review all the detailed reconciliation files provided by one of the vendors in order to start instructing the team for preparing upcoming payment runs

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/7/2025	0.4	Call with D. Migliarucci (GT) to discuss a response to be circulated to a vendor
Callerio, Lorenzo	8/7/2025	0.4	Call with D. Wachenfield (K&E) to provide updates re: an ongoing vendor negotiation
Callerio, Lorenzo	8/7/2025	0.2	Call with M. Wakefield (Alix) to provide updates on a vendor negotiation
Callerio, Lorenzo	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	8/7/2025	0.4	Call with S. Lieberman (K&E) to discuss the terms of a trade agreement being drafted
Callerio, Lorenzo	8/7/2025	1.2	Start drafting a vendor analysis as requested by the lenders
Caruso, Nicholas	8/7/2025	1.3	Respond to the Company team regarding latest status of vendor negotiations
Caruso, Nicholas	8/7/2025	2.6	Prepare liquidity impact for multiple proposed vendor trade agreements
Cook, Jacob	8/7/2025	0.6	Call with J. Cook (A&M), J. Warren (A&M), and the Company team regarding certain trade agreement statuses and pending payments and next steps relating to the same
Cook, Jacob	8/7/2025	0.9	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 8/1
Donoghue, Doug	8/7/2025	0.2	Check-in call with K&E vendor management team and D. Donoghue (A&M), M. Schirle (A&M)
Donoghue, Doug	8/7/2025	0.6	Develop strategy for vendor negotiation
Donoghue, Doug	8/7/2025	0.5	Revise vendor trade agreements, correspondence re: same
Donoghue, Doug	8/7/2025	0.4	Review payments made to vendors re: prepetition liabilities
Donoghue, Doug	8/7/2025	0.2	Review invoices provided by vendor for reconciliation
Donoghue, Doug	8/7/2025	0.3	Update trade agreement status tracker
Donoghue, Doug	8/7/2025	0.8	Assess liquidity impact of trade agreement alternatives
Donoghue, Doug	8/7/2025	0.3	Analyze re: vendor deal, Correspond re: same
Draude, Richard	8/7/2025	0.4	Call with N. Erlach, R. Draude (A&M) and the Company re: a certain vendor's reconciliation status and process for creating a trade agreement
Draude, Richard	8/7/2025	0.7	Call with L. Callerio, R. Draude (A&M), the Company and supplier re: trade agreement negotiations and reconciliation process
Draude, Richard	8/7/2025	1.9	Review and respond to vendor communication emails for 8/7 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/7/2025	1.9	Update vendor segmentation analysis for comments from the company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/7/2025	2.1	Review and respond to vendor communication emails for 8/7 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/7/2025	1.6	Review and respond to vendor communication emails for 8/7 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/7/2025	2.0	Review and respond to vendor communication emails for 8/7 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/7/2025	0.3	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding recent executed trade agreements
Erlach, Nicole	8/7/2025	0.7	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/7/2025	1.2	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/7/2025	0.9	Review correspondences from the Company team to track open requests
Erlach, Nicole	8/7/2025	1.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/7/2025	1.4	Review correspondences from the Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	8/7/2025	0.4	Call with N. Erlach, R. Draude (A&M) and the Company re: a certain vendor's reconciliation status and process for creating a trade agreement
Erlach, Nicole	8/7/2025	0.4	Compile supporting materials for each supplier reconciliation request to streamline review by the team
Erlach, Nicole	8/7/2025	0.9	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	8/7/2025	1.6	Maintain reconciliation tracker accuracy to support coordination between A&M and
Fuetter, Isaac	8/7/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/7/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/7/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/7/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/7/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/7/2025 for week-ending 8/9/2025
O'Toole, Colin	8/7/2025	1.8	Revise vendor segmentation analysis and deck based upon additional feedback. Submitted for final review
O'Toole, Colin	8/7/2025	2.4	Revise vendor segmentation analysis to incorporate feedback from A&M personnel
O'Toole, Colin	8/7/2025	1.3	Finalize initial customer segmentation dataset, finished deep dives for each customer segment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/7/2025	1.6	Create initial Vendor segmentation deck utilizing underlying excel analysis
O'Toole, Colin	8/7/2025	1.4	Revise vendor segmentation deck to reflect changes made in excel analysis
Schirle, Mattie	8/7/2025	1.9	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	8/7/2025	1.2	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	8/7/2025	1.6	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/7/2025	0.7	Participate in call with Company to review trade agreement
Schirle, Mattie	8/7/2025	0.2	Check-in call with K&E vendor management team and D. Donoghue (A&M), M. Schirle (A&M)
Schirle, Mattie	8/7/2025	1.3	Participate in touchpoint with Company to discuss open trade agreements
Schirle, Mattie	8/7/2025	0.6	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	8/7/2025	0.6	Meeting with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain trade agreements being negotiated
Schirle, Mattie	8/7/2025	0.6	Participate in status update call with logistics team at Company
Schirle, Mattie	8/7/2025	0.6	Review the latest inbound requests received from vendors and review the vendor management tracker
Schirle, Mattie	8/7/2025	0.4	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	8/7/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/7/2025	0.4	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	8/7/2025	0.9	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/7/2025	0.8	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Shahbain, Abraham	8/7/2025	0.8	Respond to company related to trade agreements negotiation status and provide next steps
Shahbain, Abraham	8/7/2025	0.8	Review and update vendor communication slide update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/7/2025	1.2	Review and provide comments on vendor segmentation slides
Shahbain, Abraham	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	8/7/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstreams, open items, and next steps
Shahbain, Abraham	8/7/2025	0.9	Review and provide comments on the excel vendor segmentation analysis
Shahbain, Abraham	8/7/2025	1.3	Respond to emails related to vendor escalations and requests for payments
Shahbain, Abraham	8/7/2025	0.6	Email to Ad Hoc lender advisors related to resin provide trade agreement consent
Shahbain, Abraham	8/7/2025	0.6	Meeting with A. Shahbain (A&M), and L. Callerio (A&M) to discuss certain vendor-related topics
Shahbain, Abraham	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging
Shahbain, Abraham	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/7/2025	0.7	Call with the Company purchasing and A. Shahbain (A&M) to provide background on resin providers services
Shahbain, Abraham	8/7/2025	0.6	Call with the Company purchasing and electronics vendor to discus trade terms
Simion, Tony	8/7/2025	0.3	Discuss with Management regarding post petition invoices due related to freight forwarders
Simion, Tony	8/7/2025	0.6	Review and provide comments to negotiation and liquidity template for
Simion, Tony	8/7/2025	0.4	Meeting with T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Turner, Cari	8/7/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/7/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/7/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/7/2025	1.1	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/7/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor management workstreams, open items, and next steps
Turner, Cari	8/7/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/7/2025	0.6	Participate in a meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) to discuss supplier messaging

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/7/2025	0.4	Prepare for and participate in meeting the Company advisors
Warren, Joseph	8/7/2025	0.3	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding recent executed trade agreements
Warren, Joseph	8/7/2025	0.3	Coordinate with the Company team regarding context and supporting information relating to a potential new critical vendor negotiation
Warren, Joseph	8/7/2025	0.3	Revise analysis of certain supplier amounts owed versus what accounts payable shows as available and blocked
Warren, Joseph	8/7/2025	0.5	Finalize two draft email trade agreements per feedback received through discussions with suppliers and coordinate with the Company team on the same
Warren, Joseph	8/7/2025	1.0	Analyze status of four priority vendor management items as of Thursday, 8/7 and develop next step plans to resolve relating to the same
Warren, Joseph	8/7/2025	0.9	Analyze status of three priority vendor management items as of Thursday, 8/7 and develop next step plans to resolve relating to the same
Warren, Joseph	8/7/2025	0.4	Analyze certain supplier situation in preparation for negotiation call scheduled evening of Thursday, 8/7
Warren, Joseph	8/7/2025	0.2	Coordinate with the Company team regarding status of trade agreement and expectations of issuing payment this week in relation to that trade agreement
Warren, Joseph	8/7/2025	0.3	Call with S. Lieberman (K&E) regarding recap on calls held so far with a supplier in preparation for a negotiation call scheduled evening of Thursday, 8/7
Warren, Joseph	8/7/2025	0.3	Prepare draft email trade agreement for certain supplier given feedback received from the Company team
Warren, Joseph	8/7/2025	0.2	Prepare for supplier calls scheduled for Friday, 8/8
Warren, Joseph	8/7/2025	0.2	Coordinate with K&E team regarding drafting of certain trade agreement and language to use with respect to a credit nuance
Warren, Joseph	8/7/2025	1.1	Call with S. Lieberman (K&E) and certain supplier regarding their prepetition claim, potential additional prepetition amounts that could be post petition items, their current level of service, and a potential trade agreement
Warren, Joseph	8/7/2025	0.5	Analyze correspondence from the Company team relating to certain requested trade agreement with annex attachments and provide feedback on the same
Warren, Joseph	8/7/2025	0.4	Analyze invoices in accounts payable and their block status for a certain supplier and coordinate on the same with the Company team
Warren, Joseph	8/7/2025	0.6	Call with the Company team regarding reconciliation and trade agreement for certain supplier and next steps relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/7/2025	0.7	Call with the Company team to discuss certain ongoing vendor issues and next steps to resolve
Warren, Joseph	8/7/2025	0.7	Revise draft trade agreement and supporting Excel analysis per feedback received from the Company team
Warren, Joseph	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/7/2025	0.6	Call with J. Cook (A&M), J. Warren (A&M), and the Company team regarding certain trade agreement statuses and pending payments and next steps relating to the same
Warren, Joseph	8/7/2025	0.3	Call with the Company team regarding recent vendor management and trade agreement process changes
Warren, Joseph	8/7/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/7 and provide feedback on the same
Zehetmair, Stefan	8/7/2025	1.2	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/7/2025	0.8	Process and document vendor management meeting
Zehetmair, Stefan	8/7/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/7/2025	1.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Callerio, Lorenzo	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Callerio, Lorenzo	8/8/2025	0.4	Call with the Company to discuss the status of certain vendor negotiations
Callerio, Lorenzo	8/8/2025	0.7	Participate in a call with the Company, S. Lieberman (K&E) and a vendor to discuss certain post petition payments
Callerio, Lorenzo	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Callerio, Lorenzo	8/8/2025	0.7	Call with the Company and a vendor's legal counsel to discuss a settlement agreement
Callerio, Lorenzo	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/8/2025	1.2	Review multiple reconciliation data in order to respond to certain questions received from vendors legal counsels
Callerio, Lorenzo	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/8/2025	2.4	Address today's vendor inquiries in a timely manner, resolving straightforward issues directly and routing more complex matters through the appropriate escalation channels
Callerio, Lorenzo	8/8/2025	0.4	Meeting with S. Lieberman (K&E) re: detailed review of a settlement agreement
Callerio, Lorenzo	8/8/2025	0.3	Correspond with S. Lieberman (K&E) re: a revised settlement agreement
Callerio, Lorenzo	8/8/2025	1.8	Draft a revised version of the VMT segmentation deck and provide comments as discussed with C. Turner (A&M)
Callerio, Lorenzo	8/8/2025	1.1	Review and provide comments to certain trade agreements being prepared before circulating them
Cook, Jacob	8/8/2025	1.2	Review of ad hoc requests made by the Company purchasing related to one-off payments to be made to vendors to prevent plant shutdowns
Cook, Jacob	8/8/2025	0.2	Call with A. Shahbain (A&M), J. Cook (A&M), and the Company to discuss planned trade agreement payments for WE 8/15
Cook, Jacob	8/8/2025	0.8	Review of the Company trade agreement payments for week ahead (week ending 8/15) for input into cash allocation and disbursement forecast
Cook, Jacob	8/8/2025	1.1	Review of ad hoc requests made by the Company purchasing related to outstanding trade agreement proofs of payment
Cook, Jacob	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Cook, Jacob	8/8/2025	0.3	Call with J. Warren and J. Cook (A&M) to discuss vendor trade agreement negotiation status and payment process reporting
Cook, Jacob	8/8/2025	1.2	Reconcile and report various trade agreement payments made WE 8/8
Cook, Jacob	8/8/2025	0.6	Reconcile specific vendor trade agreement payments to date against payments planned for WE 8/8
Cook, Jacob	8/8/2025	0.6	Reconcile specific vendor bank proof of payment reporting against planned invoices to be paid for WE 8/8
Donoghue, Doug	8/8/2025	0.4	Call with S. Lieberman (K&E), supplier counsel re: trade agreement negotiations
Donoghue, Doug	8/8/2025	0.2	Review vendor mailbox for trade agreement updates
Donoghue, Doug	8/8/2025	0.4	Update critical vendor overview materials, analysis re: same
Donoghue, Doug	8/8/2025	0.3	Correspond re: vendor negotiation status
Donoghue, Doug	8/8/2025	0.6	Analyze vendor proposal and associated impacts
Donoghue, Doug	8/8/2025	0.4	Review negotiating history with vendor in advance of call
Donoghue, Doug	8/8/2025	0.6	Review request for cash in advance payments, analysis re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/8/2025	0.3	Analyze booked prepetition AP for vendors
Draude, Richard	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Draude, Richard	8/8/2025	2.2	Review and respond to vendor communication emails for 8/8 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/8/2025	1.7	Review and respond to vendor communication emails for 8/8 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/8/2025	2.6	Review and respond to vendor communication emails for 8/8 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/8/2025	0.4	Discuss with A. Shahbain and R. Draude (A&M) re: updates to trade agreement discussion materials per comments from the company
Draude, Richard	8/8/2025	2.2	Review and respond to vendor communication emails for 8/8 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/8/2025	0.4	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/8/2025	1.6	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/8/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M), S. Lieberman (K&E), K. Donahue (K&E), the Company to discuss ongoing trade agreement negotiations
Erlach, Nicole	8/8/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/8/2025	1.3	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	8/8/2025	1.7	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	8/8/2025	0.9	Review supplier correspondences to confirm sufficient detail is provided for further analysis
Fuetter, Isaac	8/8/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/8/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/8/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/8/2025 for week-ending 8/9/2025
Fuetter, Isaac	8/8/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/8/2025 for week-ending 8/9/2025
Grossi, Nick	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
O'Toole, Colin	8/8/2025	2.3	Revise vendor segmentation deck to reflect changes made in excel analysis, added new segment slides and new appendix tables

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/8/2025	1.6	Update vendor segmentation deck to reflect changes to underlying excel analysis, added sections for executive summary & DPO trending
O'Toole, Colin	8/8/2025	2.8	Revise vendor segmentation analysis to incorporate additional feedback, created new deep dive view of each segment
O'Toole, Colin	8/8/2025	2.3	Refine vendor segmentation analysis to incorporate feedback from C. Turner (A&M)
O'Toole, Colin	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck
O'Toole, Colin	8/8/2025	1.3	Refine vendor segmentation analysis to incorporate additional feedback from A. Shahbain (A&M)
O'Toole, Colin	8/8/2025	0.7	Call with A. Shahbain & C. O'Toole (A&M) to discuss vendor deck and make live revisions
Schirle, Mattie	8/8/2025	0.3	Standing call with N. Erlach (A&M), M. Schirle (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/8/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	8/8/2025	1.2	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/8/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	8/8/2025	0.8	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	8/8/2025	1.1	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	8/8/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/8/2025	1.4	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/8/2025	1.6	Draft trade agreements for set of vendors
Schirle, Mattie	8/8/2025	0.4	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/8/2025	1.1	Review open AP and draft trade agreement for vendors
Schirle, Mattie	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Schirle, Mattie	8/8/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M), S. Lieberman (K&E), K. Donahue (K&E), the Company to discuss ongoing trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Shahbain, Abraham	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Shahbain, Abraham	8/8/2025	0.7	Call with A. Shahbain & C. O'Toole (A&M) to discuss vendor deck and make live revisions
Shahbain, Abraham	8/8/2025	1.2	Review and provide comments on vendor segmentation slides
Shahbain, Abraham	8/8/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of change in approach to trade agreements
Shahbain, Abraham	8/8/2025	0.9	Update vendor segmentation slides based on comments received from A&M team
Shahbain, Abraham	8/8/2025	0.4	Discuss with A. Shahbain and R. Draude (A&M) re: updates to trade agreement discussion materials per comments from the company
Shahbain, Abraham	8/8/2025	1.3	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/8/2025	0.4	Call with the Company purchasing related to discuss resin providers and ability to resource
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain (A&M), J. Cook (A&M), and the Company to discuss planned trade agreement payments for WE 8/15
Shahbain, Abraham	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Shahbain, Abraham	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Shahbain, Abraham	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Shahbain, Abraham	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Simion, Tony	8/8/2025	0.4	Review and provide comments to internal communication materials for procurement team
Simion, Tony	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Simion, Tony	8/8/2025	0.4	Review weekly summary of customer production control updates on potential vendor run outs for following weeks

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Stegenga, Jeff	8/8/2025	0.5	Discuss vendor mgmt. / SVP letter delivery from the Special Committee with R. Kwasteniet (K&E)
Turner, Cari	8/8/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/8/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/8/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/8/2025	0.6	Review and provide comments on draft vendor segmentation deck
Turner, Cari	8/8/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/8/2025	0.4	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/8/2025	0.3	Call with C. Turner (A&M), C. O'Toole (A&M) and L. Callerio (A&M) to discuss the VMT segmentation deck
Turner, Cari	8/8/2025	0.8	Call with Alix, C. Turner (A&M), N. Grossi (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss vendor management strategy and next steps
Turner, Cari	8/8/2025	0.6	Meeting with the Company purchasing, C. Turner (A&M), A. Shahbain (A&M), M. Schirle (A&M) and L. Callerio (A&M) re: revised suppliers messaging
Turner, Cari	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/8/2025	0.6	Participate in a call with the Company, M. Schirle (A&M), C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related communications
Turner, Cari	8/8/2025	0.6	Call with C. Turner, A. Shahbain, R. Draude (A&M), the Company finance, purchasing, and accounts payable to discuss DPO benchmarking requests from lenders
Warren, Joseph	8/8/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of change in approach to trade agreements
Warren, Joseph	8/8/2025	0.5	Call with the Company team and certain supplier regarding their post petition trade terms
Warren, Joseph	8/8/2025	0.3	Call with S. Lieberman (K&E) regarding discussions with certain supplier and the Company team relating to potential disgorgement of prepetition amounts paid
Warren, Joseph	8/8/2025	0.3	Call with the Company team regarding ongoing negotiations with certain supplier, amounts paid to date, and next steps related to the same
Warren, Joseph	8/8/2025	0.3	Call with J. Warren and J. Cook (A&M) to discuss vendor trade agreement negotiation status and payment process reporting
Warren, Joseph	8/8/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/8 and provide feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/8/2025	0.4	Revise certain draft email trade agreement after further correspondence and feedback from supplier
Warren, Joseph	8/8/2025	0.5	Prepare for and participate in call with S. Lieberman (K&E), B. Malz (K&E), and the Company team regarding internal alignment on certain trade agreement negotiation and next steps related to the same
Warren, Joseph	8/8/2025	1.2	Analyze negotiations relating to payment schedules with three suppliers and prepare draft email trade agreements relating to the same
Warren, Joseph	8/8/2025	0.2	Call with A. Shahbain, J. Warren, J. Cook (A&M), and the Company to discuss trade agreement payment process and accounts payable reporting
Warren, Joseph	8/8/2025	0.2	Correspond with K&E vendor team regarding accounts payable information for a certain supplier and next steps relating to an ongoing trade agreement negotiation
Warren, Joseph	8/8/2025	0.1	Call with S. Lieberman (K&E) regarding finalization of a certain trade agreement
Warren, Joseph	8/8/2025	1.0	Prepare six draft email trade agreements for suppliers that have been in ongoing negotiations that have recently concluded
Warren, Joseph	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/8/2025	0.2	Analyze the Company team business case for trade agreement negotiations with a certain supplier and respond on the same
Warren, Joseph	8/8/2025	0.3	Prepare trade agreement for certain supplier after discussing their prepetition amounts owed with supplier and K&E vendor team
Warren, Joseph	8/8/2025	0.3	Call with D. Wachenfeld (K&E) and the Company team regarding certain supplier prepetition amounts owed, payments made, and restoration of customary terms on a post petition basis
Zehetmair, Stefan	8/8/2025	1.3	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/8/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Zehetmair, Stefan	8/8/2025	0.7	Process and document vendor management meeting
Zehetmair, Stefan	8/8/2025	0.6	Manage central vendor escalation mailbox
Donoghue, Doug	8/9/2025	0.2	Correspond re: Revise trade agreement
Donoghue, Doug	8/9/2025	0.2	Review trade agreement, correspondence re: same
Donoghue, Doug	8/9/2025	0.4	Review vendor-proposed AP amount, analysis re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/9/2025	0.3	Update trade agreement analysis discussion materials for latest figures
O'Toole, Colin	8/9/2025	1.7	Update the Vendor segmentation deck based on feedback from T. Simion (A&M), added slide with global map of supplier base
Shahbain, Abraham	8/9/2025	0.8	Respond to questions on the segmentation analysis
Shahbain, Abraham	8/9/2025	0.6	Update shell of segmentation deck based on comments received
Shahbain, Abraham	8/9/2025	1.4	Create slide highlighting legal implications from impairing claims in foreign jurisdictions
Shahbain, Abraham	8/9/2025	0.7	Review and update vendor segmentation slides based on feedback received
Shahbain, Abraham	8/9/2025	0.4	Respond to diligence questions related to vendors missing payments
Shahbain, Abraham	8/9/2025	0.9	Create talking points to be shared with company related to vendor management process change
Simion, Tony	8/9/2025	1.6	review and provide comments to initial draft of vendor segmentation analysis for discussion with management and Ad Hoc Lender Advisors
Turner, Cari	8/9/2025	0.7	Review and provide comments on updated vendor communication documents
Turner, Cari	8/9/2025	1.7	Review and provide comments on revised vendor segmentation deck
Turner, Cari	8/9/2025	0.8	Provide guidance to the Company purchasing team on lender diligence requests
Warren, Joseph	8/9/2025	0.6	Analyze feedback relating to draft trade agreements for certain the Company division and respond on the same
Callerio, Lorenzo	8/10/2025	1.3	Prepare a summary review of a prepetition AP reconciliation for a vendor
Callerio, Lorenzo	8/10/2025	0.8	Review and update the VMT segmentation deck as discussed with A. Shahbain (A&M)
Caruso, Nicholas	8/10/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slides and upcoming vendor discussions
Caruso, Nicholas	8/10/2025	2.2	Revise vendor management dashboard for latest week activity
Draude, Richard	8/10/2025	1.2	Update vendor segmentation analysis for comments from workstream leads
Erlach, Nicole	8/10/2025	0.8	Review reconciliations completed by the Company team to update the reconciliation tracker and circulate to the requesting party
Erlach, Nicole	8/10/2025	0.4	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
O'Toole, Colin	8/10/2025	1.1	Update Vendor segmentation deck, revised appendix slides
Schirle, Mattie	8/10/2025	1.2	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/10/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slides and upcoming vendor discussions
Shahbain, Abraham	8/10/2025	0.8	Review and provide comments on vendor management weekly update slides
Shahbain, Abraham	8/10/2025	0.4	Update segmentation analysis and share with company an initial draft
Shahbain, Abraham	8/10/2025	0.4	Update of weekly vendor management slides
Shahbain, Abraham	8/10/2025	1.1	Review and update vendor segmentation slides for updated executive summary
Shahbain, Abraham	8/10/2025	0.7	Review and distribute internal talking points and slide related to purchasing team update
Simion, Tony	8/10/2025	0.4	Review latest draft of purchasing internal communication materials prior to distribution
Simion, Tony	8/10/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: updated liquidity, Alix interaction and vendor mgmt. data trends for the week
Stegenga, Jeff	8/10/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: updated liquidity, Alix interaction and vendor mgmt. data trends for the week
Turner, Cari	8/10/2025	0.9	Review and respond to additional comments on vender segmentation deck
Turner, Cari	8/10/2025	0.6	Review K&E comments to vendor communication documents
Warren, Joseph	8/10/2025	0.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ending Saturday, August 9 and provide feedback on the same
Webber, Dan	8/10/2025	0.2	Review latest version of vendor segmentation presentation
Webber, Dan	8/10/2025	0.2	Correspond with T. Simion (A&M) regarding vendor segmentation presentation and next steps
Callerio, Lorenzo	8/11/2025	0.6	Meeting with the Company and a vendor to discuss certain post petition payments
Callerio, Lorenzo	8/11/2025	0.7	Call with the Company and a vendor's management team to discuss the current status of a settlement agreement
Callerio, Lorenzo	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Callerio, Lorenzo	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Callerio, Lorenzo	8/11/2025	1.1	Review the reconciliation data received from the vendor and begin drafting a summary overview to support and streamline the reconciliation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/11/2025	0.7	Draft a revised version of a settlement agreement
Callerio, Lorenzo	8/11/2025	0.7	Call with S. Lieberman (K&E) and a vendor's legal counsel and management to discuss the terms of a settlement agreement
Callerio, Lorenzo	8/11/2025	0.2	Call with T. Simion (A&M) and L. Callerio (A&M) to review the current negotiation status with the foreign vendor
Callerio, Lorenzo	8/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Callerio, Lorenzo	8/11/2025	1.6	Respond to all the inbound vendor requests received today
Callerio, Lorenzo	8/11/2025	0.6	Call with a vendor to discuss the reconciliation process
Callerio, Lorenzo	8/11/2025	0.9	Review some vendors prepetition AP reconciliation data
Caruso, Nicholas	8/11/2025	1.3	Review and revise latest vendor agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/11/2025	2.6	Revise vendor management dashboard presentation based on commentary from the Company personnel
Caruso, Nicholas	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/11/2025	1.1	Revise trade agreements based on latest counterproposals received from vendors
Caruso, Nicholas	8/11/2025	2.1	Prepare trade agreement management forecast
Caruso, Nicholas	8/11/2025	2.1	Revise and update past due paydown analysis with latest financial data
Caruso, Nicholas	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Caruso, Nicholas	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Cook, Jacob	8/11/2025	1.3	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post petition payments
Cook, Jacob	8/11/2025	0.8	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	8/11/2025	1.8	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	8/11/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/11/2025	1.2	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	8/11/2025	1.7	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/15
Cook, Jacob	8/11/2025	1.6	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for EMEA WE 8/15
Donoghue, Doug	8/11/2025	1.1	Review business impacts of proposed trade agreements
Donoghue, Doug	8/11/2025	0.4	Analyze prepetition AP for vendors, correspondence re: same
Donoghue, Doug	8/11/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement parameters
Donoghue, Doug	8/11/2025	0.4	Review vendor contract, correspondence re: same
Draude, Richard	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Draude, Richard	8/11/2025	1.9	Review and respond to vendor communication emails for 8/11 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/11/2025	2.5	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/11/2025	2.4	Review and respond to vendor communication emails for 8/11 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/11/2025	1.6	Review and respond to vendor communication emails for 8/11 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/11/2025	2.3	Update vendor segmentation analysis per discussion with workstream leads
Draude, Richard	8/11/2025	1.3	Review and respond to vendor communication emails for 8/11 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Erlach, Nicole	8/11/2025	1.3	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/11/2025	0.9	Analyze AP reconciliations provided by the Company team to determine next steps in the reconciliation process
Erlach, Nicole	8/11/2025	1.1	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/11/2025	1.4	Review correspondences with the Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Erlach, Nicole	8/11/2025	0.7	Escalate high priority reconciliations to the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/11/2025	1.2	Review requests from the Company purchasing managers to advance the reconciliation process
Fuetter, Isaac	8/11/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/11/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/11/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/11/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/11/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/11/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Grossi, Nick	8/11/2025	1.5	Review and provide comments re: vendor management delivery and CIA requests
O'Toole, Colin	8/11/2025	1.7	Update vendor segmentation analysis deck to include new slides for trade terms, added key findings/data call-outs
O'Toole, Colin	8/11/2025	1.4	Perform analysis on vendor macro classes, determined suitable summary mapping, calculated weighted average trade terms by region & summarized macro class
O'Toole, Colin	8/11/2025	1.2	Perform additional vendor segmentation analysis, mapped in new data fields, calculated weighted average trade terms by region & segment
O'Toole, Colin	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Schirle, Mattie	8/11/2025	2.2	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/11/2025	0.7	Revise trade agreement for vendor for latest round of negotiations
Schirle, Mattie	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Schirle, Mattie	8/11/2025	0.7	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Schirle, Mattie	8/11/2025	0.7	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/11/2025	0.9	Call with Cari to discuss latest updates
Schirle, Mattie	8/11/2025	0.4	Participate in call with Company to review and discuss latest trade agreement
Schirle, Mattie	8/11/2025	0.3	Review reconciliation for vendor ahead of call
Schirle, Mattie	8/11/2025	1.7	Participate in call with Company to negotiate trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/11/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/11/2025	0.5	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/11/2025	0.9	Update vendor management tracker for latest call updates
Schirle, Mattie	8/11/2025	1.6	Prepare summaries of open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/11/2025	0.4	Participate in a meeting with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss a urgent prepetition AP reconciliation
Schirle, Mattie	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/11/2025	0.7	Review and edit talking points based on comments received
Shahbain, Abraham	8/11/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Shahbain, Abraham	8/11/2025	0.8	Review and edit frequently asked questions based on comments received
Shahbain, Abraham	8/11/2025	0.6	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/11/2025	1.1	Develop talking points for purchasing leads related to communication message update to the purchasing teams
Shahbain, Abraham	8/11/2025	1.2	Review and update vendor segmentation analysis slides
Shahbain, Abraham	8/11/2025	0.9	Develop frequently asked question responses for the purchasing leads related to the communication message update
Shahbain, Abraham	8/11/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/11/2025	0.7	Review and provide additional comments on vendor segmentation analysis excel and slides
Shahbain, Abraham	8/11/2025	0.4	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss trade terms analysis and next steps
Shahbain, Abraham	8/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/11/2025	1.1	Call with the Company accounts payable to discuss weekly regional funding and vendor segmentation
Shibata, Gerardo Yukio	8/11/2025	0.4	Follow up on the status of negotiation and TA from supplier G. Shibata (A&M)
Shibata, Gerardo Yukio	8/11/2025	0.6	Conference call with the Company, G. Shibata (A&M) and supplier to explain bottlenecks, situation of payments and next steps
Shiffman, David	8/11/2025	0.6	Prepare proposed communications strategy related to change in vendor management approach
Shiffman, David	8/11/2025	1.0	Discuss with the Company Management, Treasury, Purchasing and A&M team to discuss approach to vendor management and trade negotiations
Simion, Tony	8/11/2025	0.2	Call with T. Simion (A&M) and L. Callerio (A&M) to review the current negotiation status with the foreign vendor
Simion, Tony	8/11/2025	0.6	Attend Management meeting with K&E and PJT to discuss ad hoc group vendor diligence and strategy change
Simion, Tony	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan
Stegenga, Jeff	8/11/2025	0.3	Discuss VM update and impact of foreign holidays on weekly cash demands with J. Stegenga and C. Turner (A&M)
Turner, Cari	8/11/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/11/2025	1.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/11/2025	1.3	Review updated vendor management reporting package
Turner, Cari	8/11/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/11/2025	0.3	Discuss VM update and impact of foreign holidays on weekly cash demands with J. Stegenga and C. Turner (A&M)
Turner, Cari	8/11/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Turner, Cari	8/11/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement parameters
Turner, Cari	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/11/2025	0.6	Provide guidance to the Company purchasing team on vendor strategy
Turner, Cari	8/11/2025	0.4	Participate in a call with the Company, C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: vendor communication plan

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/11/2025	0.5	Prepare draft email trade agreement for certain supplier and send to the Company and K&E vendor management teams for feedback
Warren, Joseph	8/11/2025	0.3	Analyze reconciliation for certain supplier and provide update to the Company team regarding the same
Warren, Joseph	8/11/2025	0.5	Analyze certain claim reconciliation status and prepare email trade agreement for the same, per the Company team request
Warren, Joseph	8/11/2025	0.4	Call with the Company team and certain supplier regarding their prepetition amounts owed and potential trade agreement offers to restore customary post petition services
Warren, Joseph	8/11/2025	0.2	Analyze the Company team latest updates relating to certain trade agreement negotiation and provide feedback on the same
Warren, Joseph	8/11/2025	0.3	Prepare next steps regarding certain supplier claiming their trade agreement payment has not been made and correspond on the same with the Company team in contact with supplier
Warren, Joseph	8/11/2025	0.2	Call with M. Young (K&E) and the Company team to develop a plan of negotiation ahead of discussion with certain supplier
Warren, Joseph	8/11/2025	0.1	Prepare draft email trade agreement for certain supplier threatening to cease doing business with the Company
Warren, Joseph	8/11/2025	1.1	Update presentation relating to suppliers in ongoing negotiations owed more than $7.5mm USD for lender's advisors
Warren, Joseph	8/11/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Warren, Joseph	8/11/2025	1.2	Analyze status of thirteen priority vendor management items as of Monday, 8/11 and develop next step plans to resolve relating to the same
Warren, Joseph	8/11/2025	0.3	Coordinate with K&E vendor management team regarding legal aspects of an ongoing negotiations with a certain supplier, per the Company team request
Warren, Joseph	8/11/2025	1.6	Analyze status of fourteen priority vendor management items as of Monday, 8/11 and develop next step plans to resolve relating to the same
Warren, Joseph	8/11/2025	0.7	Call with M. Young (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and their threat to cease doing business with the Company
Warren, Joseph	8/11/2025	0.9	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/11 and provide feedback on the same
Warren, Joseph	8/11/2025	0.3	Analyze certain trade agreement situation involving supplier owed more than $7.5mm USD, analyzing feedback from the Company team on questionnaire provided and analyzing accounts payable for prepetition invoices owed
Warren, Joseph	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/11/2025	0.4	Analyze letter received from certain supplier relating to their asserted lack of payment according to their trade agreement payment schedule and correspond with the Company and K&E vendor management teams regarding the same
Weiland, Brad	8/11/2025	0.2	Correspond with C. Turner (A&M), J. Warren (A&M) re vendor payment items
Zehetmair, Stefan	8/11/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/11/2025	2.8	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/11/2025	0.7	Process and document vendor management meeting
Zehetmair, Stefan	8/11/2025	0.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement and check compilation of second payment
Zehetmair, Stefan	8/11/2025	0.6	Manage central vendor escalation mailbox
Broskay, Cole	8/12/2025	1.4	Working session with R. Gordon, C. Broskay(A&M) over potential changes to PTP document
Callerio, Lorenzo	8/12/2025	1.6	Participate in meeting with the Company team and a vendor management to discuss a settlement agreement
Callerio, Lorenzo	8/12/2025	0.8	Meeting with the Company team, Alix team and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/12/2025	0.4	Call with S. Lieberman (K&E) to discuss certain open settlement agreements currently being negotiated
Callerio, Lorenzo	8/12/2025	0.4	Review and edit the vendor trade agreement negotiation status discussion materials
Callerio, Lorenzo	8/12/2025	1.2	Draft a summary of the current status of vendor negotiations for circulation to K&E in preparation for further discussion
Callerio, Lorenzo	8/12/2025	1.4	Review today's inbound requests submitted by vendors and their legal representatives
Callerio, Lorenzo	8/12/2025	0.6	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Callerio, Lorenzo	8/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Callerio, Lorenzo	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/12/2025	0.9	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Callerio, Lorenzo	8/12/2025	0.5	Participate in a call with S. Winters (K&E), E. Swager (K&E), C. Turner (A&M), and L. Callerio (A&M) to discuss the current status of vendor negotiations
Callerio, Lorenzo	8/12/2025	0.3	Call with J. Fletcher (K&E) to review the trade terms included in a trade agreement
Caruso, Nicholas	8/12/2025	0.5	Call with the Company team, Vendor team, and K&E regarding trade agreement negotiation
Caruso, Nicholas	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/12/2025	0.5	Prepare for and participate in call with the Company team and vendor related to open trade agreement points
Caruso, Nicholas	8/12/2025	0.7	Review and revise vendor payment tracker and share with the Company team
Caruso, Nicholas	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Caruso, Nicholas	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Caruso, Nicholas	8/12/2025	2.3	Continue revising trade agreement management forecast
Caruso, Nicholas	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Caruso, Nicholas	8/12/2025	0.9	Review updated accounts payable file
Caruso, Nicholas	8/12/2025	1.3	Review trade agreement counterproposals sent by vendors
Caruso, Nicholas	8/12/2025	2.7	Prepare comparison of vendor spend with breakout of pre and post petition
Cook, Jacob	8/12/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Cook, Jacob	8/12/2025	1.2	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 8/15
Cook, Jacob	8/12/2025	1.6	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/15
Donoghue, Doug	8/12/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss executory contract matters

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/12/2025	0.1	Call with S. Lieberman (K&E), D. Donoghue (A&M) to discuss vendor issues
Donoghue, Doug	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Donoghue, Doug	8/12/2025	0.3	Negotiate trade agreement with vendor
Donoghue, Doug	8/12/2025	0.4	Call with D. Donoghue (A&M) and J. Warren (A&M) regarding executory contracts role in the vendor management process
Donoghue, Doug	8/12/2025	0.4	Internal coordination re: trade agreement responsibility
Donoghue, Doug	8/12/2025	0.5	Analyze impact of potential trade agreements
Donoghue, Doug	8/12/2025	0.6	Prepare for upcoming trade agreement negotiation
Draude, Richard	8/12/2025	1.9	Revise reporting requirements discussion materials for comments from lawyers, workstream leads
Draude, Richard	8/12/2025	1.4	Review and respond to vendor communication emails for 8/12 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/12/2025	2.3	Review and respond to vendor communication emails for 8/12 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/12/2025	2.2	Review and respond to vendor communication emails for 8/12 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Draude, Richard	8/12/2025	2.3	Review and respond to vendor communication emails for 8/12 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Erlach, Nicole	8/12/2025	1.8	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/12/2025	1.2	Review correspondences with the Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	8/12/2025	0.3	Analyze AP reconciliations provided by the Company team to determine next steps in the reconciliation process
Erlach, Nicole	8/12/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/12/2025	0.3	Standing call with N. Erlach (A&M) and company team to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/12/2025	0.9	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	8/12/2025	1.6	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Fuetter, Isaac	8/12/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/12/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Fuetter, Isaac	8/12/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/12/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/12/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/12/2025 for week-ending 8/16/2025
Gordon, Robert	8/12/2025	1.4	Working session with R. Gordon, C. Broskay(A&M) over potential changes to PTP document
Grossi, Nick	8/12/2025	0.6	Review and provide comments re: supplier communications
Grossi, Nick	8/12/2025	0.9	Reconcile customer advance and associated vendor payments
O'Toole, Colin	8/12/2025	1.8	Revise vendor segmentation deck to incorporate changes to trade terms analysis
O'Toole, Colin	8/12/2025	2.3	Revise trade terms analysis to bifurcate between direct, indirect and n/a categories, created new tables
O'Toole, Colin	8/12/2025	0.7	Revise vendor terms analysis to incorporate feedback from A. Shahbain (A&M), adjusted presentation in slide deck as well
Schirle, Mattie	8/12/2025	1.7	Review reconciliation tracker and status updates
Schirle, Mattie	8/12/2025	0.5	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/12/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss executory contract matters
Schirle, Mattie	8/12/2025	0.8	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	8/12/2025	0.8	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Schirle, Mattie	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/12/2025	0.5	Participate in logistics touchpoint with Company
Schirle, Mattie	8/12/2025	1.1	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/12/2025	1.2	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/12/2025	2.3	Revise trade agreement for latest round of negotiations
Schirle, Mattie	8/12/2025	1.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/12/2025	0.4	Prepare trade agreement summary for lender review
Schirle, Mattie	8/12/2025	0.9	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Shahbain, Abraham	8/12/2025	0.7	Update communication talking points and FAQs based on comments received
Shahbain, Abraham	8/12/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding certain priority vendor management issue and next steps to resolve the same
Shahbain, Abraham	8/12/2025	0.9	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/12/2025	0.4	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/12/2025	0.4	Call with K&E, Steptoe, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor contract situation
Shahbain, Abraham	8/12/2025	0.8	Review and update vendor management overview for comments provided by team
Shahbain, Abraham	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Shahbain, Abraham	8/12/2025	1.2	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/12/2025	1.2	Update summary analysis of vendors carrying a larger balance requiring approval consent
Shahbain, Abraham	8/12/2025	0.5	Review and provide comments on the vendor segmentation analysis
Shahbain, Abraham	8/12/2025	0.4	Distribute email to management team related logistics vendors payment processing issues
Shahbain, Abraham	8/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/12/2025	0.4	Call with the Company purchasing on the vendor segmentation analysis
Shiffman, David	8/12/2025	0.5	Call with A&M vendor team and K&E to discuss vendor escalation issue related to specific vendor
Simion, Tony	8/12/2025	0.9	Review summary materials prepared regarding vendor negotiation for Ad Hoc Lender Advisors
Turner, Cari	8/12/2025	0.5	Participate in a call with S. Winters (K&E), E. Swager (K&E), C. Turner (A&M), and L. Callerio (A&M) to discuss the current status of vendor negotiations
Turner, Cari	8/12/2025	0.9	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Turner, Cari	8/12/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/12/2025	0.4	Call with K&E, Steptoe, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor contract situation
Turner, Cari	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Turner, Cari	8/12/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/12/2025	0.6	Conduct calls with C. Turner (A&M) and L. Callerio (A&M) re: update on vendor negotiations
Turner, Cari	8/12/2025	1.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/12/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/12/2025	0.7	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/12/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Turner, Cari	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/12/2025	0.2	Correspond with R. Draude and I. Fuetter (A&M) regarding status of vendor management process changes
Warren, Joseph	8/12/2025	0.1	Correspond with L. Callerio (A&M) regarding priority vendor management issues as of Tuesday, 8/12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/12/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and next steps
Warren, Joseph	8/12/2025	0.3	Call with S. Lieberman, R. Olivett, D. Wachenfeld, J. Fletcher, K. Donahue (K&E), C. Turner, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding status of vendor management process and priority vendor management issues
Warren, Joseph	8/12/2025	0.3	Analyze situation involving certain supplier that declined a call with the Company team to discuss their prepetition amounts owed and go forward post petition services
Warren, Joseph	8/12/2025	0.1	Analyze situation involving certain supplier and request for payment from the Company team to restore ongoing post petition services and provide feedback to the Company team on the same
Warren, Joseph	8/12/2025	0.1	Analyze situation involving certain supplier on cash in advance with no prepetition amounts owed and their threats to cease services and provide feedback to the Company team on the same
Warren, Joseph	8/12/2025	0.1	Analyze trade situation and prepare email trade agreement draft for certain supplier
Warren, Joseph	8/12/2025	0.2	Analyze latest correspondence with certain supplier regarding their demand for the Company to sign a letter to restore post petition services and correspond with the Company team on the same
Warren, Joseph	8/12/2025	0.2	Call with the Company team and certain supplier regarding their go forward post petition services
Warren, Joseph	8/12/2025	0.3	Analyze documentation relating to certain imposed suppliers being transitioned to customers and follow up with the Company team regarding the same
Warren, Joseph	8/12/2025	1.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/12 and provide feedback on the same
Warren, Joseph	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/12/2025	0.1	Analyze K&E vendor management team latest draft trade agreement and email trade agreement forms for changes since prior
Warren, Joseph	8/12/2025	0.5	Call with the Company team and certain supplier regarding trade agreement process and next steps regarding the supplier's prepetition amounts owed and continuation of customary services post petition
Warren, Joseph	8/12/2025	0.2	Correspond with the Company team regarding proposed solution to alleviate post petition trade disruption with certain supplier
Warren, Joseph	8/12/2025	1.2	Analyze status of thirteen priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	1.8	Analyze status of sixteen priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	1.6	Analyze status of eleven priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/12/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding certain priority vendor management issue and next steps to resolve the same
Warren, Joseph	8/12/2025	0.4	Call with D. Donoghue (A&M) and J. Warren (A&M) regarding executory contracts role in the vendor management process
Warren, Joseph	8/12/2025	1.1	Analyze status of seven priority vendor management items as of Tuesday, 8/12 and develop next step plans to resolve relating to the same
Warren, Joseph	8/12/2025	1.1	Call with A. Shahbain, L. Callerio, J. Warren, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss vendor trade agreement negotiation status discussion materials
Warren, Joseph	8/12/2025	0.7	Prepare outputs to support vendor management negotiations in the latest accounts payable consolidation file
Warren, Joseph	8/12/2025	0.4	Prepare response to certain supplier regarding payments pursuant to their trade agreement that were made on time, demanding their return to customary post petition services
Warren, Joseph	8/12/2025	0.4	Analyze latest accounts payable consolidation file and provide feedback to A&M team related to the same
Warren, Joseph	8/12/2025	0.4	Correspond with certain supplier, answering their questions on alleged critical vendor list amongst other questions
Weiland, Brad	8/12/2025	0.2	Correspond with J. Warren (A&M) re vendor payments
Zehetmair, Stefan	8/12/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/12/2025	0.4	Participate on Vendor call with the Company and S. Zehetmair (A&M) to coordinate on pre-petition payment
Zehetmair, Stefan	8/12/2025	0.4	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/12/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/12/2025	0.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/12/2025	0.7	Process and document vendor management meeting
Callerio, Lorenzo	8/13/2025	0.5	Call with the Company and M. Wakefield (Alix) to discuss a settlement proposal
Callerio, Lorenzo	8/13/2025	0.6	Call with the Company team and L. Callerio (A&M) to discuss a vendor negotiation
Callerio, Lorenzo	8/13/2025	0.6	Call with a vendor to discuss the trade agreement terms
Callerio, Lorenzo	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/13/2025	1.3	Assess inbound requests received today from vendors and their legal counsel
Callerio, Lorenzo	8/13/2025	0.9	Review certain prepetition AP reconciliation data before circulating them
Callerio, Lorenzo	8/13/2025	0.3	Call with L. Callerio and M. Schirle (A&M) re: ongoing reconciliation process
Caruso, Nicholas	8/13/2025	2.6	Revise trade agreements based on latest calls and correspondence with vendors and the Company team
Caruso, Nicholas	8/13/2025	0.5	Call with the Company team, Vendor team regarding finalization of trade agreement
Caruso, Nicholas	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/13/2025	0.4	Correspond with the Company and K&E teams regarding certain vendor trade agreement
Caruso, Nicholas	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Caruso, Nicholas	8/13/2025	1.6	Revise vendor negotiation log for latest new vendor contacts and negotiations
Caruso, Nicholas	8/13/2025	0.7	Review reconciliation status for certain vendors
Caruso, Nicholas	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Caruso, Nicholas	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Caruso, Nicholas	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Caruso, Nicholas	8/13/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/13
Cook, Jacob	8/13/2025	1.3	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Cook, Jacob	8/13/2025	0.7	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.6	Consolidate weekly payments made from China filing entities for WE 8/8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/13/2025	0.4	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.8	Consolidate weekly payments made from EMEA filing entities for WE 8/8
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.6	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	1.2	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.6	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Review and consolidation of EMEA PS allocation payment proposal for WE 8/15
Cook, Jacob	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Cook, Jacob	8/13/2025	0.4	Review and consolidation of EMEA IE allocation payment proposal for WE 8/15
Donoghue, Doug	8/13/2025	0.4	Review procurement-provided information re: vendor status
Donoghue, Doug	8/13/2025	0.5	Analyze surrounding potential trade agreements
Donoghue, Doug	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Donoghue, Doug	8/13/2025	0.9	Review supplier-provided invoice reconciliation, analysis re: same
Donoghue, Doug	8/13/2025	0.5	Call with D. Donoghue (A&M), S. Lieberman (K&E), MAR procurement and vendor to discuss terms of trade agreement
Donoghue, Doug	8/13/2025	0.2	Correspond re: status of trade agreement, potential modifications
Draude, Richard	8/13/2025	2.3	Review and respond to vendor communication emails for 8/13 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/13/2025	2.5	Review and respond to vendor communication emails for 8/13 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/13/2025	1.5	Review and respond to vendor communication emails for 8/13 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/13/2025	1.3	Review and respond to vendor communication emails for 8/13 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Draude, Richard	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync
Erlach, Nicole	8/13/2025	0.3	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/13/2025	0.5	Standing call with the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/13/2025	1.4	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/13/2025	2.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/13/2025	1.8	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from the Company purchasing managers
Erlach, Nicole	8/13/2025	0.9	Organize reconciliation requests in tracker to coordinate reconciliations with the Company
Erlach, Nicole	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync
Erlach, Nicole	8/13/2025	1.2	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Fuetter, Isaac	8/13/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/13/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/13/2025	0.4	Call with N. Erlach, I. Fuetter, and R. Draude (A&M) to discuss process re: reconciliation and trade agreement status sync
Fuetter, Isaac	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Fuetter, Isaac	8/13/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/13/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/13/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/13/2025 for week-ending 8/16/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Gordon, Robert	8/13/2025	0.6	Draft correspondence on changes to PTP process document
O'Toole, Colin	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy
O'Toole, Colin	8/13/2025	1.3	Revise vendor segmentation analysis to incorporate requested formatting changes
O'Toole, Colin	8/13/2025	1.2	Revise vendor segmentation deck to replace references to DPO to trade terms, updated slides to reflect changes to underlying excel analysis
Schirle, Mattie	8/13/2025	0.9	Participate in call with Logistics team to review trade agreements
Schirle, Mattie	8/13/2025	1.4	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	8/13/2025	0.3	Call with L. Callerio and M. Schirle (A&M) re: ongoing reconciliation process
Schirle, Mattie	8/13/2025	0.7	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/13/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	8/13/2025	1.8	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	8/13/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/13/2025	0.6	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	8/13/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Schirle, Mattie	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Schirle, Mattie	8/13/2025	0.7	Review trade agreement draft and revise for latest updates
Schirle, Mattie	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Schirle, Mattie	8/13/2025	0.4	Participate in call to review reconciliation with Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/13/2025	0.6	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/13/2025	0.3	Participate in call with Company / the Company vendor to review latest trade agreement
Shahbain, Abraham	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Shahbain, Abraham	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Shahbain, Abraham	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Shahbain, Abraham	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Shahbain, Abraham	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Shahbain, Abraham	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Shahbain, Abraham	8/13/2025	0.3	Respond to vendor request related open trade agreement payments
Shahbain, Abraham	8/13/2025	1.3	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/13/2025	0.8	Review of vendor segmentation excel analysis
Shahbain, Abraham	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy
Shahbain, Abraham	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Simion, Tony	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Simion, Tony	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Stegenga, Jeff	8/13/2025	0.5	Update vendor mgmt. and initial billing structure / timing
Turner, Cari	8/13/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/13/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/13/2025	1.2	Participate in a meeting with C. Turner (A&M), T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M), Management, the lenders and their representatives to discuss the ongoing vendor negotiations
Turner, Cari	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Turner, Cari	8/13/2025	0.9	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/13/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Turner, Cari	8/13/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/13/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/13/2025	0.3	Call with C. Turner, A. Shahbain, M. Schirle, and J. Cook (A&M) to discuss prepetition payments made last week
Turner, Cari	8/13/2025	0.7	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with the Company purchasing to discuss vendor messaging, detail needed for TA vendors, strategy for approaching customers and segmentation strategy
Turner, Cari	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/13/2025	0.4	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, I. Fuetter, R. Draude, (A&M) and multiple K&E employees to discuss process and next steps in vendor negotiation process
Warren, Joseph	8/13/2025	0.5	Revise the process to the presentation on critical vendor agreements pending lender consent
Warren, Joseph	8/13/2025	2.2	Analyze status of fourteen priority vendor management items as of Wednesday, 8/13 and develop next step plans to resolve relating to the same
Warren, Joseph	8/13/2025	0.2	Correspond with the Company team and K&E vendor management team regarding contract for certain supplier
Warren, Joseph	8/13/2025	0.2	Analyze certain supplier situation and provide update to the Company team regarding the same, per request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/13/2025	1.1	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed
Warren, Joseph	8/13/2025	0.5	Call with T. Simion (A&M), A. Shahbain (A&M), N. Caruso (A&M), and J. Warren (A&M) regarding vendor management process, executory contracts, and revisions in process to vendor management presentations for the lenders
Warren, Joseph	8/13/2025	0.5	Call with A. Shahbain (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding potential critical vendor payments to suppliers with notable prepetition amounts owed
Warren, Joseph	8/13/2025	1.1	Analyze status of nineteen priority vendor management items as of Wednesday, 8/13 and develop next step plans to resolve relating to the same
Warren, Joseph	8/13/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/13
Warren, Joseph	8/13/2025	0.3	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/13 and provide feedback on the same
Warren, Joseph	8/13/2025	0.6	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed for segmentation classification
Warren, Joseph	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/13/2025	0.3	Call with the Company team regarding certain priority supplier negotiation situation to understand impact of disruption to supply and next steps to maintain continuous supply
Warren, Joseph	8/13/2025	0.4	Prepare for supplier calls scheduled for Thursday, 8/14
Warren, Joseph	8/13/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates to vendor management process and next steps
Warren, Joseph	8/13/2025	1.3	Update supplier log for new suppliers entering trade agreement negotiations since August 3
Warren, Joseph	8/13/2025	0.5	Analyze status of certain priority supplier negotiation situation and provide feedback to the Company team regarding the same
Warren, Joseph	8/13/2025	0.2	Provide feedback to A&M team regarding supplemental supplier payment tracking and further reconciliations
Warren, Joseph	8/13/2025	0.2	Revise draft presentation for lender's advisors relating to suppliers with notable prepetition amounts owed for A&M team feedback
Zehetmair, Stefan	8/13/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/13/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/13/2025	0.8	Process and document vendor management meeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/13/2025	2.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/14/2025	0.7	Correspond with management re: certain open trade agreements being negotiated
Callerio, Lorenzo	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Caruso, Nicholas	8/14/2025	0.6	Review AP files provided by the Company team and ask questions related to the same
Caruso, Nicholas	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/14/2025	0.6	Call with the Company team to discuss high priority vendor and negotiation strategy
Caruso, Nicholas	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Caruso, Nicholas	8/14/2025	2.8	Prepare liquidity impact for multiple proposed vendor trade agreements
Caruso, Nicholas	8/14/2025	2.7	Prepare overview of high priority vendors, summarize next steps and general commentary related to vendors
Caruso, Nicholas	8/14/2025	1.7	Review trade agreements for multiple vendors and provide feedback
Caruso, Nicholas	8/14/2025	0.3	Call with T. Cairns (PSZJ), N. Caruso (A&M), and J. Warren (A&M) regarding status of two priority trade agreement negotiations and next steps related to the same
Caruso, Nicholas	8/14/2025	0.7	Review open AP for certain vendors and prepare draft trade agreements
Caruso, Nicholas	8/14/2025	0.4	Correspond with D. Webber N. Caruso, G. Schmelter (A&M) regarding comparison of management vendor disbursement summary and DIP budget actuals
Caruso, Nicholas	8/14/2025	0.7	Revise trade agreement summary for review with A&M team
Cook, Jacob	8/14/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding reconciliation for certain supplier and next steps relating to the same
Cook, Jacob	8/14/2025	0.8	Review of FDM coding for actual payments made during as reported by company for WE 8/8
Cook, Jacob	8/14/2025	1.3	Prepare consolidated prepetition allocation payment run for distribution to company for WE 8/15
Cook, Jacob	8/14/2025	1.3	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/14/2025	1.9	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/8 for NAFTA
Donoghue, Doug	8/14/2025	0.6	Review trade agreement mark-up, analysis re: purported outstanding AP

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/14/2025	0.4	Review payments made pursuant to trade agreements, correspondence re: same
Donoghue, Doug	8/14/2025	0.8	Review revised AP listing for new booked AP
Donoghue, Doug	8/14/2025	0.6	Review vendor mailbox for vendor developments
Donoghue, Doug	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Donoghue, Doug	8/14/2025	0.3	Correspond with procurement team re: vendor status
Draude, Richard	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Draude, Richard	8/14/2025	1.8	Review and respond to vendor communication emails for 8/14 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/14/2025	1.8	Review and respond to vendor communication emails for 8/14 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/14/2025	1.6	Update vendor segmentation analysis for latest comments from workstream leads and the company
Draude, Richard	8/14/2025	2.3	Review and respond to vendor communication emails for 8/14 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/14/2025	2.4	Review and respond to vendor communication emails for 8/14 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/14/2025	2.2	Revise trade agreements trackers to incorporate customary payment terms per accounts payable
Erlach, Nicole	8/14/2025	1.2	Analyze documentation provided with supplier reconciliation requests to determine readiness for the Company reconciliation handoff
Erlach, Nicole	8/14/2025	1.9	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/14/2025	1.4	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/14/2025	1.7	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/14/2025	0.8	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Erlach, Nicole	8/14/2025	2.1	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/14/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/14/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/14/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/14/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/14/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/14/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/14/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/14/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation late-evening session on 8/14/2025 for week-ending 8/16/2025
Grossi, Nick	8/14/2025	0.8	Review status of vendor payments and CIA requests
Grossi, Nick	8/14/2025	0.8	Review vendor management payment protocols
Grossi, Nick	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Hill, Michael	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/14/2025	2.1	Create division mapping for cash in advance based on division
O'Toole, Colin	8/14/2025	0.2	Call with A. Shahbain and C. O'Toole (A&M) with the Company to discuss refreshed vendor data set, discuss plan to further refine dataset
O'Toole, Colin	8/14/2025	0.8	Create standalone slide to compare segmentation definitions, discount ranges and estimate payment timing utilized by A&M and Alix partners respectively
O'Toole, Colin	8/14/2025	0.6	Revise vendor segmentation deck to correct grammar, clean up formatting, and unify language used throughout
O'Toole, Colin	8/14/2025	1.1	Perform update to summary data outputs for vendor deck
O'Toole, Colin	8/14/2025	1.9	Perform update to individual segmentation output tabs for vendor deck
O'Toole, Colin	8/14/2025	2.1	Update vendor segmentation deck to reflect refreshed source data, changes to segment buckets and all tables/text
O'Toole, Colin	8/14/2025	2.3	Assess new vendor dataset received overnight, mapped in updated columns to master vendor data source tab, reformulated criteria for segmentation
Schirle, Mattie	8/14/2025	0.9	Participate in call to discuss trade agreement with vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/14/2025	2.4	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/14/2025	0.4	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Schirle, Mattie	8/14/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/14/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/14/2025	0.9	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	8/14/2025	0.8	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/14/2025	1.7	Draft trade agreements for set of vendors
Schirle, Mattie	8/14/2025	0.7	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	8/14/2025	0.4	Update latest trade agreement for vendor negotiations
Schirle, Mattie	8/14/2025	0.6	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/14/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/14/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/14/2025	1.7	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Shahbain, Abraham	8/14/2025	0.8	Review and provide comments to A&M team on top vendor overview slides
Shahbain, Abraham	8/14/2025	1.2	Respond to emails from company related to trade agreements negotiation status
Shahbain, Abraham	8/14/2025	1.3	Review of segmentation analysis and provide comments to A&M team
Shahbain, Abraham	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/14/2025	0.6	Call with the Company purchasing on vendor segmentation analysis
Shahbain, Abraham	8/14/2025	0.2	Call with A. Shahbain and C. O'Toole (A&M) with the Company to discuss refreshed vendor data set, discuss plan to further refine dataset
Shahbain, Abraham	8/14/2025	0.4	Call with the Company purchasing on vendor communication strategy
Shibata, Gerardo Yukio	8/14/2025	0.4	Follow up on status of TA from Electronics G. Shibata (A&M)
Shibata, Gerardo Yukio	8/14/2025	0.2	Call with G. Shibata (A&M) and J. Warren (A&M) regarding current status of certain trade agreement proposals and next steps related to the same
Shibata, Gerardo Yukio	8/14/2025	0.4	Conference call with the Company and G. Shibata (A&M) to review the situation of carriers, pre-petition, post-petition, trade agreements, consolidated invoicing
Simion, Tony	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Turner, Cari	8/14/2025	1.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/14/2025	0.6	Call with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M), L. Callerio (A&M), S. Winters (K&E) and the Foley team re: discussion on the current negotiation status with a vendor
Turner, Cari	8/14/2025	1.6	Review vendor management governance deck from Alix Partners
Turner, Cari	8/14/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Turner, Cari	8/14/2025	1.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/14/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/14/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	8/14/2025	0.3	Call with S. Lieberman, E. Swager, D. Wachenfeld, N. Argentieri, R. Olivett (all K&E) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 8/14
Warren, Joseph	8/14/2025	0.3	Call with T. Cairns (PSZJ), N. Caruso (A&M), and J. Warren (A&M) regarding status of two priority trade agreement negotiations and next steps related to the same
Warren, Joseph	8/14/2025	0.2	Prepare update on reconciliations for the Company team to prioritize
Warren, Joseph	8/14/2025	0.2	Prepare response for certain supplier regarding their inability to receive critical vendor treatment

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/14/2025	0.3	Analyze status of two priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	0.2	Call with G. Shibata (A&M) and J. Warren (A&M) regarding current status of certain trade agreement proposals and next steps related to the same
Warren, Joseph	8/14/2025	0.3	Call with S. Lieberman (K&E) regarding assessment of executory contracts and upcoming call with certain potential critical supplier
Warren, Joseph	8/14/2025	0.7	Call with S. Lieberman (K&E), the Company team, and certain supplier regarding post petition payment made this week, maintaining post petition services going forward, and their prepetition amounts owed
Warren, Joseph	8/14/2025	0.7	Analyze status of three priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	0.2	Call with J. Cook (A&M) and J. Warren (A&M) regarding reconciliation for certain supplier and next steps relating to the same
Warren, Joseph	8/14/2025	0.4	Call with the Company team regarding certain supplier entering trade agreement negotiations, focusing on their criticality and how much supply the Company has on hand
Warren, Joseph	8/14/2025	0.3	Analyze presentation relating to vendor management strategies received from lender's advisors
Warren, Joseph	8/14/2025	1.7	Analyze status of nineteen priority vendor management items as of Thursday, 8/14 and develop next step plans to resolve relating to the same
Warren, Joseph	8/14/2025	0.4	Call with the Company team and certain supplier regarding current status of trade agreement offers and next steps relating to the same
Warren, Joseph	8/14/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss latest vendor management process updates and outstanding items
Warren, Joseph	8/14/2025	0.6	Analyze A&M team progress on investigating supplemental supplier payments for potential amounts owed and need for further reconciliations, providing feedback to A&M team regarding the same
Warren, Joseph	8/14/2025	0.1	Call with the Company team regarding certain agreement negotiations led by a certain division and next steps relating to the same
Warren, Joseph	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/14/2025	0.6	Analyze historical trade offers made to certain supplier, their prepetition claim reconciliation, and further correspondence and update the Company team regarding the same
Warren, Joseph	8/14/2025	0.2	Coordinate with the Company and K&E vendor management teams regarding next steps in the trade agreement negotiation process to restore services from certain supplier
Warren, Joseph	8/14/2025	0.4	Call with the Company team regarding priority supplier status and next steps to resolve

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/14/2025	1.4	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/14 and provide feedback on the same
Warren, Joseph	8/14/2025	0.6	Coordinate with the Company team to determine payments necessary to continue receiving goods from a certain critical supplier
Warren, Joseph	8/14/2025	0.3	Call with the Company team and J. Warren (A&M) regarding post petition invoices available for payment for certain supplier
Warren, Joseph	8/14/2025	0.2	Call with the Company team regarding priority supplier status and next steps to resolve
Warren, Joseph	8/14/2025	0.2	Analyze progress of ongoing negotiations between the Company and certain supplier and provide feedback on the same
Zehetmair, Stefan	8/14/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	1.1	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	1.3	Update the Company Customer Tracker for late inbounds Friday night and early Saturday S. Zehetmair (A&M)
Zehetmair, Stefan	8/14/2025	2.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/14/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/14/2025	0.8	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/15/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding status of ongoing vendor management negotiations and issues
Callerio, Lorenzo	8/15/2025	0.4	Participate in meeting with a vendor and its legal counsel to discuss the final terms of a trade agreement
Callerio, Lorenzo	8/15/2025	0.6	Call following up with a vendor to discuss the trade agreement terms
Callerio, Lorenzo	8/15/2025	0.3	Call with S. Lieberman (K&E) to discuss an ongoing vendor negotiation
Caruso, Nicholas	8/15/2025	0.9	Review latest vendor trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/15/2025	1.7	Draft trade agreements for multiple vendors based on discussions with the Company team
Caruso, Nicholas	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Caruso, Nicholas	8/15/2025	1.6	Review post petition invoices related to certain vendors
Caruso, Nicholas	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/15/2025	1.9	Review latest vendor management tracker and make updates related to latest vendor communication
Caruso, Nicholas	8/15/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 8/15 and ongoing vendor segmentation analysis
Caruso, Nicholas	8/15/2025	1.2	Review certain division vendor negotiation status tracker
Caruso, Nicholas	8/15/2025	0.7	Review month-end reporting source data related to accounts payable
Caruso, Nicholas	8/15/2025	0.6	Review fully executed trade agreement and coordinate payment of first payment
Caruso, Nicholas	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Caruso, Nicholas	8/15/2025	0.2	Correspond with vendor personnel regarding payments on account of executed trade agreement
Cook, Jacob	8/15/2025	1.8	Review of ad hoc the Company purchasing requests for proofs of payment related to trade agreement payments made in current week
Cook, Jacob	8/15/2025	1.2	Review of ad hoc the Company purchasing requests for emergency payments to be made to prevent business disruptions
Cook, Jacob	8/15/2025	0.3	Call with the Company team, J. Cook (A&M), and J. Warren (A&M) regarding current invoices in accounts payable related to certain supplier
Cook, Jacob	8/15/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Cook, Jacob	8/15/2025	1.1	Review of outstanding 'ready to pay' invoices related to vendors with ongoing trade agreement negotiations
Cook, Jacob	8/15/2025	1.4	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Donoghue, Doug	8/15/2025	0.7	Review vendor-proposed modifications to TA, correspondence and analysis re: same
Donoghue, Doug	8/15/2025	0.3	Update vendor status tracker workbook
Donoghue, Doug	8/15/2025	0.3	Determine prepetition AP for certain vendors
Draude, Richard	8/15/2025	1.9	Review and respond to vendor communication emails for 8/15 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/15/2025	2.3	Review and respond to vendor communication emails for 8/15 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/15/2025	2.0	Review and respond to vendor communication emails for 8/15 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/15/2025	2.4	Update trade agreements trackers to map to latest accounts payable master file

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Draude, Richard	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Draude, Richard	8/15/2025	1.8	Review and respond to vendor communication emails for 8/15 afternoon hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/15/2025	1.2	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/15/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/15/2025	0.8	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Erlach, Nicole	8/15/2025	1.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/15/2025	1.3	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Fuetter, Isaac	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Fuetter, Isaac	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Fuetter, Isaac	8/15/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/15/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/15/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/15/2025 for week-ending 8/16/2025
Fuetter, Isaac	8/15/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/15/2025 for week-ending 8/16/2025
Grossi, Nick	8/15/2025	0.7	Review status and provide comments re: vendor negotiations
Hill, Michael	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Hill, Michael	8/15/2025	0.8	Investigate joint venture for treatment of vendor for invoices
Hill, Michael	8/15/2025	0.1	Correspond regarding joint venture and how to proceed for payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
O'Toole, Colin	8/15/2025	1.4	Add new appendix section to vendor segmentation deck for top 25 non-replaceable vendors by segment
O'Toole, Colin	8/15/2025	1.8	Add to vendor segmentation analysis to determine top 25 non-replaceable vendors by segment
O'Toole, Colin	8/15/2025	1.4	Revise vendor segmentation deck to incorporate changes received from K&E team
Schirle, Mattie	8/15/2025	1.2	Participate in call with K&E, Company and vendor to negotiate trade agreement
Schirle, Mattie	8/15/2025	0.4	Review latest reconciliation status with Company
Schirle, Mattie	8/15/2025	0.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	8/15/2025	0.7	Participate in negotiation with Company, vendor and K&E
Schirle, Mattie	8/15/2025	0.3	Participate in call with vendor to review trade agreement wording
Schirle, Mattie	8/15/2025	0.7	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/15/2025	0.3	Discuss latest reconciliation status and trade agreement with vendor with Company
Schirle, Mattie	8/15/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Schirle, Mattie	8/15/2025	0.5	Discuss logistic escalations with Company
Schirle, Mattie	8/15/2025	1.1	Update vendor management tracker for latest call updates
Schirle, Mattie	8/15/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/15/2025	0.6	Review communications received from management
Schirle, Mattie	8/15/2025	1.4	Review and correspond with vendors for high priority items
Schirle, Mattie	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Schirle, Mattie	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Shahbain, Abraham	8/15/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management issues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/15/2025	1.1	Respond to emails from company related to negotiations around trade agreements
Shahbain, Abraham	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Shahbain, Abraham	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Shahbain, Abraham	8/15/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/15/2025	0.9	Review and update of segmentation analysis based on feedback received from the team
Shahbain, Abraham	8/15/2025	1.4	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Shahbain, Abraham	8/15/2025	0.4	Call with the Company purchasing on vendor segmentations analysis
Shahbain, Abraham	8/15/2025	0.6	Call with the Company purchasing on vendor updates, open items, and next steps
Shibata, Gerardo Yukio	8/15/2025	0.4	Conference call with the Company and G. Shibata (A&M) and carrier's team to talk about the pre-petition, post petition, contract among other factors
Simion, Tony	8/15/2025	0.6	Call with Ad hoc lender advisor regarding segmentation analysis and next steps
Simion, Tony	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy
Simion, Tony	8/15/2025	0.6	Review top vendor overview materials prepared in advance of call with Ad Hoc Lender Advisors
Turner, Cari	8/15/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/15/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/15/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Turner, Cari	8/15/2025	1.1	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/15/2025	1.1	Prepare for and participate in call with M. Wakefield, S. Tapley, B. Hunter, and J. Amico (ALX), T. Simion, C. Turner, A. Shahbain, C. O'Toole, and N. Caruso (A&M) regarding current vendor negotiations and strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/15/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/15/2025	1.1	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/15/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding status of ongoing vendor management negotiations and issues
Warren, Joseph	8/15/2025	0.8	Call with the Company team regarding their division's priority supplier issues and next steps towards resolving each
Warren, Joseph	8/15/2025	0.4	Call with N. Caruso (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 8/15 and ongoing vendor segmentation analysis
Warren, Joseph	8/15/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss next steps and comments from creditor advisors re: vendor negotiation process
Warren, Joseph	8/15/2025	0.3	Prepare for supplier calls scheduled for Friday, 8/15
Warren, Joseph	8/15/2025	0.3	Coordinate with K&E vendor management team regarding latest redline edit to certain trade agreement
Warren, Joseph	8/15/2025	0.3	Analyze latest update on ongoing the Company team reconciliation of certain supplier claim
Warren, Joseph	8/15/2025	0.3	Call with the Company team, J. Cook (A&M), and J. Warren (A&M) regarding current invoices in accounts payable related to certain supplier
Warren, Joseph	8/15/2025	0.5	Call with J. Warren (A&M), and the Company team regarding status of certain ongoing negotiation with supplier, history of offers and counterproposals, and next steps to resolve
Warren, Joseph	8/15/2025	0.2	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), and M. Hill (A&M)
Warren, Joseph	8/15/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management issues
Warren, Joseph	8/15/2025	0.6	Call with the Company team internally to align on situation relating to certain critical supplier and concern for that supplier's financial status
Warren, Joseph	8/15/2025	0.4	Call with J. Warren, M. Schirle, N. Erlach, I. Fuetter and R. Draude (A&M) re: trade agreement tracking and reconciliation sync, discuss next steps
Warren, Joseph	8/15/2025	1.0	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/15 and provide feedback on the same
Warren, Joseph	8/15/2025	0.4	Prepare reconciliation analysis for certain supplier's requested payment versus what the Company has in accounts payable
Warren, Joseph	8/15/2025	0.5	Call with certain supplier regarding their received proposal to settle their prepetition claim and next steps related to the same
Warren, Joseph	8/15/2025	1.6	Analyze status of five priority vendor management items as of Friday, 8/15 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/15/2025	0.2	Manage central vendor escalation mailbox
Caruso, Nicholas	8/16/2025	2.7	Prepare liquidity review for a number of vendors with pending trade agreements
Caruso, Nicholas	8/16/2025	1.3	Prepare trade agreement overview for a number of vendors with pending trade agreements
Donoghue, Doug	8/16/2025	1.2	Analyze modifications to trade deal, correspondence re: same
Draude, Richard	8/16/2025	0.4	Revise trade agreement discussion materials to reflect latest updates to trackers and latest communication with vendors
Erlach, Nicole	8/16/2025	1.2	Review supplier reconciliations completed by the Company to circulate to relevant parties in process of executing trade agreements
Schirle, Mattie	8/16/2025	0.4	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/16/2025	1.7	Draft trade agreements for set of vendors
Turner, Cari	8/16/2025	0.8	Recommend vendor negotiation strategy options to A&M vendor team
Turner, Cari	8/16/2025	0.9	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/16/2025	0.1	Analyze latest draft trade agreement from certain supplier and provide feedback to K&E vendor team on the same
Warren, Joseph	8/16/2025	0.7	Prepare update to A&M team regarding ongoing negotiations and historical trade agreement offers exchanged with certain potential critical supplier
Warren, Joseph	8/16/2025	0.2	Analyze K&E vendor team request to accelerate payments to a supplier in critical vendor negotiations and respond on the same
Warren, Joseph	8/16/2025	2.2	Prepare draft presentation on certain the Company division priority supplier in ongoing negotiations and to be started negotiations
Warren, Joseph	8/16/2025	1.2	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ending Saturday, 8/16 and provide feedback on the same
Warren, Joseph	8/16/2025	0.7	Prepare initial draft of A&M team coverage of the Company division and regional purchasing teams
Warren, Joseph	8/16/2025	0.4	Analyze certain supplier claim and status per the Company team request and provide feedback on next steps relating to the same
Caruso, Nicholas	8/17/2025	2.7	Revise vendor management dashboard materials for latest weekly updates
Caruso, Nicholas	8/17/2025	2.8	Revise past due AP analysis incorporating latest DIP budget and executed trade agreements
Caruso, Nicholas	8/17/2025	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update and refresh of analysis
Draude, Richard	8/17/2025	2.8	Prepare discussion materials re: accounts payable amounts in executed and in process trade agreements for team leads
Erlach, Nicole	8/17/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/17/2025	0.1	Update vendor management status tracker for latest notes
Schirle, Mattie	8/17/2025	0.3	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Shahbain, Abraham	8/17/2025	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update and refresh of analysis
Shahbain, Abraham	8/17/2025	0.6	Review open emails and prep for tomorrow calls and open items
Turner, Cari	8/17/2025	0.4	Review various vendor negotiation updates from A&M vendor team
Turner, Cari	8/17/2025	0.6	Respond to additional vendor negotiation questions from the Company team
Warren, Joseph	8/17/2025	0.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of week ended Friday, 8/15 and provide feedback on the same
Warren, Joseph	8/17/2025	0.1	Revise standard questionnaire for new vendor management situations to determine if negotiations for a trade agreement should be entered
Warren, Joseph	8/17/2025	0.3	Prepare update on status of priority reconciliations for the reconciliation team
Warren, Joseph	8/17/2025	0.3	Prepare update to forecast payment file for certain supplier
Warren, Joseph	8/17/2025	0.4	Prepare for supplier calls scheduled for Monday, 8/18
Warren, Joseph	8/17/2025	0.6	Analyze and update vendor management supplier log list for latest inbounds received
Warren, Joseph	8/17/2025	0.7	Revise certain presentation for potential critical suppliers to include feedback from K&E vendor team relating to draft vendor agreements in negotiation
Callerio, Lorenzo	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Callerio, Lorenzo	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/18/2025	0.8	Draft certain trade agreements as discussed with the Company
Callerio, Lorenzo	8/18/2025	0.7	Participate in a meeting with the Company and S. Lieberman (K&E) to discuss a potential settlement agreement
Callerio, Lorenzo	8/18/2025	0.7	Call with S. Lieberman (K&E) to discuss the revised terms of certain settlement agreements
Callerio, Lorenzo	8/18/2025	0.4	Correspond with Alix re: an open settlement agreement currently queued for approval
Callerio, Lorenzo	8/18/2025	0.6	Call with a S. Lieberman (K&E) and a vendor and its legal counsel to discuss a trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/18/2025	2.2	Respond and prioritize today's vendor requests and communications
Callerio, Lorenzo	8/18/2025	0.7	Call with R. Agostinelli (GT) to discuss the ongoing negotiation strategy
Callerio, Lorenzo	8/18/2025	1.1	Participate in a discussion with management regarding specific prepetition accounts payable reconciliations to ensure alignment and clarity
Callerio, Lorenzo	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Callerio, Lorenzo	8/18/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: update on trade agreements queued for lenders approval
Callerio, Lorenzo	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Caruso, Nicholas	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/18/2025	0.7	Review and revise trade agreements based on latest counterproposals discussed internally for certain vendors
Caruso, Nicholas	8/18/2025	1.1	Review latest reconciliation status for certain vendors and update trade agreement related to the same
Caruso, Nicholas	8/18/2025	0.4	Working session with N. Caruso and R. Draude re: prepetition AP analysis
Caruso, Nicholas	8/18/2025	0.7	Call with N. Caruso (A&M) and J. Warren (A&M) regarding transition of certain vendor management issues and the status and next steps of the same
Caruso, Nicholas	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Caruso, Nicholas	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Caruso, Nicholas	8/18/2025	2.2	Prepare summary of vendor negotiations for specific vendor and prepare liquidity calculation
Caruso, Nicholas	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/18/2025	1.4	Review and revise trade agreements based on latest information discussed internally for certain vendors
Cook, Jacob	8/18/2025	1.9	Prepare invoice-level detail for payments made against trade agreements during WE 8/15 for various the Company purchasing team members

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/18/2025	1.4	Review of invoices to be paid in EMEA post-petition payment run for WE 8/22
Cook, Jacob	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Cook, Jacob	8/18/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/18/2025	1.1	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 8/22
Cook, Jacob	8/18/2025	1.1	Review of invoice-level coding for refreshed post-petition payment proposal for items incorrectly coded as pre or post for NAFTA WE 8/22
Donoghue, Doug	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Donoghue, Doug	8/18/2025	0.8	Correspond re: trade agreement negotiations, Analyze re: same
Donoghue, Doug	8/18/2025	0.7	Review counterproposal to trade agreement, analysis and correspondence re: same
Donoghue, Doug	8/18/2025	0.6	Review vendor mailbox for vendor negotiation developments
Donoghue, Doug	8/18/2025	0.4	Update vendor status tracker for negotiation updates
Donoghue, Doug	8/18/2025	0.4	Review contract to determine if executory
Donoghue, Doug	8/18/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement structure
Donoghue, Doug	8/18/2025	0.3	Review prior payments made to vendor
Draude, Richard	8/18/2025	0.4	Working session with N. Caruso and R. Draude re: prepetition AP analysis
Draude, Richard	8/18/2025	2.6	Review and respond to vendor communication emails for 8/18 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/18/2025	2.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/18/2025	2.3	Review and respond to vendor communication emails for 8/18 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/18/2025	2.2	Review and respond to vendor communication emails for 8/18 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/18/2025	1.9	Review and respond to vendor communication emails for 8/18 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Erlach, Nicole	8/18/2025	0.8	Review supplier AR reconciliations performed by the Company in advance of circulating to the Company purchasing managers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/18/2025	0.4	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/18/2025	1.1	Review high priority items from the Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	8/18/2025	1.6	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/18/2025	1.9	Review the Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	8/18/2025	1.8	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/18/2025	1.4	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/18/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of certain potential critical supplier reconciliations for trade agreement purposes
Fuetter, Isaac	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Fuetter, Isaac	8/18/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/18/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/18/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/18/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/18/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/18/2025 for week-ending 8/23/2025
Grossi, Nick	8/18/2025	0.7	Review status of vendor payments, prepetition reconciliation and CIA requests
Hill, Michael	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/18/2025	1.1	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of vendor management issues for a certain division and next steps relating to the same
O'Toole, Colin	8/18/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with MAR to discuss updates to the vendor spend dataset
Schirle, Mattie	8/18/2025	1.2	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/18/2025	1.1	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/18/2025	1.9	Revise trade agreements for latest rounds of negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/18/2025	0.6	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/18/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/18/2025	0.4	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Schirle, Mattie	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Schirle, Mattie	8/18/2025	0.8	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/18/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	8/18/2025	0.3	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/18/2025	0.3	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/18/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/18/2025	0.9	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/18/2025	0.9	Respond to emails from company related to negotiations around trade agreements
Shahbain, Abraham	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Shahbain, Abraham	8/18/2025	0.5	Call with Alix related to vendor segmentation and trade agreement negotiations
Shahbain, Abraham	8/18/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/18/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding critical supplier issues and next steps for requesting lender consent
Shahbain, Abraham	8/18/2025	1.5	Respond to email related to vendor escalations and requests for payments
Shahbain, Abraham	8/18/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: update on trade agreements queued for lenders approval
Shahbain, Abraham	8/18/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with MAR to discuss updates to the vendor spend dataset

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Shahbain, Abraham	8/18/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 8/18 and next steps regarding the same
Shahbain, Abraham	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/18/2025	1.2	Prepare for and participate in call with the Company team and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain set of vendors and next steps
Shiffman, David	8/18/2025	0.4	Review latest weekly CIA amounts paid
Simion, Tony	8/18/2025	0.3	Review latest summary of executed and negotiated trade agreements in preparation for meeting with Ad hoc lender advisors
Turner, Cari	8/18/2025	0.2	Call with C. Turner (A&M), D. Donoghue (A&M) to discuss trade agreement structure
Turner, Cari	8/18/2025	0.3	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest updates for key vendors
Turner, Cari	8/18/2025	0.8	Call with N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiation status and vendor management slide update
Turner, Cari	8/18/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/18/2025	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/18/2025	1.3	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/18/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/18/2025	0.9	Review updated vendor management reporting package
Turner, Cari	8/18/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/18/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/18/2025	1.1	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/18/2025	0.7	Prepare for and participate in discussion with the Company staff and certain supplier regarding their prepetition amounts owed and the continuation of their post petition services

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/18/2025	0.1	Analyze update from reconciliation team on status of certain supplier reconciliation that is in trade agreement negotiations
Warren, Joseph	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/18/2025	0.8	Prepare lender questionnaire for request for consent for certain critical vendor agreement
Warren, Joseph	8/18/2025	1.0	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of vendor management issues for a certain division and next steps relating to the same
Warren, Joseph	8/18/2025	0.1	Analyze supplier issue relating to the first installment payment of their trade agreement
Warren, Joseph	8/18/2025	0.6	Analyze status of two priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 8/18 and next steps regarding the same
Warren, Joseph	8/18/2025	0.1	Prepare summary and next steps for A&M team of current reconciliation status for certain supplier in critical vendor negotiations
Warren, Joseph	8/18/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding critical supplier issues and next steps for requesting lender consent
Warren, Joseph	8/18/2025	1.9	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/18 and provide feedback on the same
Warren, Joseph	8/18/2025	0.2	Update the Company staff regarding executed trade agreement for certain supplier that should resolve issues with supplier globally
Warren, Joseph	8/18/2025	0.3	Coordinate with the Company staff regarding the next steps prior to prepetition payments for a certain supplier
Warren, Joseph	8/18/2025	0.4	Revise presentation for certain suppliers proposal for a critical vendor agreement per the Company team comments
Warren, Joseph	8/18/2025	0.2	Prepare request for the Company staff to support forthcoming request to lenders for consent to a trade agreement
Warren, Joseph	8/18/2025	0.9	Prepare for and participate in debrief discussion with the Company team regarding certain potential critical supplier and next steps relating to the same
Warren, Joseph	8/18/2025	1.2	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and post petition services going forward
Warren, Joseph	8/18/2025	1.0	Analyze status of eight priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	1.7	Analyze status of 11 priority vendor management items as of Monday, 8/18 and develop next step plans to resolve relating to the same
Warren, Joseph	8/18/2025	0.3	Prepare materials relating to post petition payments, the claims website, and the critical vendor order for a certain supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/18/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of certain potential critical supplier reconciliations for trade agreement purposes
Warren, Joseph	8/18/2025	0.8	Participate in a call with M. Schirle (A&M), J. Warren (A&M), N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Warren, Joseph	8/18/2025	0.7	Call with N. Caruso (A&M) and J. Warren (A&M) regarding transition of certain vendor management issues and the status and next steps of the same
Warren, Joseph	8/18/2025	0.4	Coordinate with the Company staff regarding A&M coverage of supplier vendor management issues by division
Zehetmair, Stefan	8/18/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/18/2025	2.6	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/18/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/18/2025	0.8	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/18/2025	1.9	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/19/2025	0.6	Participate in a call with the Company to discuss the updated terms of a settlement agreement currently being negotiated with a vendor
Callerio, Lorenzo	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/19/2025	0.4	Correspond with the Company re: certain outstanding prepetition AP
Callerio, Lorenzo	8/19/2025	0.4	Call with the Company, A. Shahbain and L. Callerio (A&M) to discuss a vendor outstanding prepetition amounts
Callerio, Lorenzo	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries
Callerio, Lorenzo	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Callerio, Lorenzo	8/19/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain supplier negotiations and next steps relating to the same
Callerio, Lorenzo	8/19/2025	0.8	Prepare for and participate to a call with a vendor to discuss the open points of a current settlement agreement being negotiated
Callerio, Lorenzo	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/19/2025	0.9	Review several trade agreements received from K&E before circulating them to the different vendors
Callerio, Lorenzo	8/19/2025	0.9	Review the payment terms and the reconciliation data received from a vendor before executing a trade agreement
Callerio, Lorenzo	8/19/2025	2.3	Address and prioritize today's incoming vendor requests and communications to ensure timely follow-up
Callerio, Lorenzo	8/19/2025	0.8	Draft certain trade agreements including updated trade terms, as discussed with management
Callerio, Lorenzo	8/19/2025	0.6	Call with S. Lieberman (K&E) to review the updated terms of a trade agreements
Callerio, Lorenzo	8/19/2025	0.3	Correspond with a vendor re: requested cash in advance payment for post petition deliveries
Caruso, Nicholas	8/19/2025	1.4	Prepare revised trade agreements for certain vendors and communicate regarding the same with the Company team
Caruso, Nicholas	8/19/2025	1.9	Review and respond to multiple vendor trade agreement requests provided by the Company team
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.8	Prepare for and participate in call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/19/2025	0.7	Prepare liquidity impact calculator for specific vendor
Caruso, Nicholas	8/19/2025	1.3	Review contract database and review certain contracts related to vendors in trade agreement negotiations
Caruso, Nicholas	8/19/2025	1.2	Review updates to vendor database and provide commentary related to updates to the dataset
Caruso, Nicholas	8/19/2025	1.1	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/19/2025	1.1	Prepare trade agreement management forecast
Caruso, Nicholas	8/19/2025	0.6	Realign vendor negotiations for specific division
Caruso, Nicholas	8/19/2025	0.5	Call with Marell team, K&E team, and Vendor regarding trade agreement
Caruso, Nicholas	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/19/2025	1.2	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 8/22
Cook, Jacob	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Cook, Jacob	8/19/2025	1.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/22
Donoghue, Doug	8/19/2025	0.3	Correspond re: negotiation strategy
Donoghue, Doug	8/19/2025	0.7	Assess vendor-provided AP data, comparison against company records
Donoghue, Doug	8/19/2025	0.1	Call with S. Lieberman (K&E), D. Donoghue (A&M) to discuss trade agreement status
Donoghue, Doug	8/19/2025	1.0	Analyze re: proposed trade agreement terms, Correspond re: same
Donoghue, Doug	8/19/2025	0.2	Correspond re: continuing vendor negotiations
Draude, Richard	8/19/2025	2.2	Update vendor segmentation analysis for latest comments from workstream leads
Draude, Richard	8/19/2025	2.5	Review and respond to vendor communication emails for 8/19 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/19/2025	1.1	Review and respond to vendor communication emails for 8/19 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/19/2025	1.7	Review and respond to vendor communication emails for 8/19 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Draude, Richard	8/19/2025	2.4	Review and respond to vendor communication emails for 8/19 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/19/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/19/2025	1.3	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/19/2025	1.4	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/19/2025	1.7	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/19/2025	1.9	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/19/2025	2.1	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/19/2025	1.0	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Fuetter, Isaac	8/19/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/19/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/19/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/19/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/19/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/19/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Grossi, Nick	8/19/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss FDM relief tracking
Grossi, Nick	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Hill, Michael	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
O'Toole, Colin	8/19/2025	2.6	Update vendor segmentation deck to reflect changes to underlying excel/master dataset
O'Toole, Colin	8/19/2025	2.9	Update segment detail tabs in excel to capture changes to new Master dataset
O'Toole, Colin	8/19/2025	0.7	Revise vendor segmentation excel and deck to incorporate changes to the non-replaceable vendors section of the deck
O'Toole, Colin	8/19/2025	2.7	Analyze new vendor dataset received 8/19 am, reconciled to existing dataset, identified differences, brought updated fields into master data set
O'Toole, Colin	8/19/2025	0.7	Meeting with A. Shahbain & C. O'Toole (A&M) to review the vendor segmentation deck, discuss revisions and content to be added
Postolos, Lucas	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Schirle, Mattie	8/19/2025	1.7	Revise trade agreements for latest round of negotiations
Schirle, Mattie	8/19/2025	0.7	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	8/19/2025	0.8	Draft email trade agreements for latest rounds of vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/19/2025	0.3	Join a call with M. Schirle (A&M), N. Erlach (A&M), L. Callerio (A&M), and the vendor to review the outstanding prepetition amounts related to two specific countries
Schirle, Mattie	8/19/2025	0.4	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	8/19/2025	0.6	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	8/19/2025	0.7	Revise trade agreement summary for review
Schirle, Mattie	8/19/2025	0.8	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/19/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Schirle, Mattie	8/19/2025	0.4	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	8/19/2025	0.5	Participate in call with Company to review list o invoices
Schirle, Mattie	8/19/2025	1.3	Review and correspond with vendors for high priority items
Schirle, Mattie	8/19/2025	1.1	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/19/2025	0.7	Review and provide feedback on appendix slides for non-replaceable vendors
Shahbain, Abraham	8/19/2025	0.9	Review and provide feedback on talking points for suppliers
Shahbain, Abraham	8/19/2025	0.9	Review and provide feedback on the vendor segmentation analysis deck
Shahbain, Abraham	8/19/2025	0.7	Meeting with A. Shahbain & C. O'Toole (A&M) to review the vendor segmentation deck, discuss revisions and content to be added
Shahbain, Abraham	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Shahbain, Abraham	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Shahbain, Abraham	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/19/2025	0.3	Respond to questions from management related to invoice processing issues
Shahbain, Abraham	8/19/2025	0.4	Call with AlixPartners to discuss vendor related analyses and open items
Shahbain, Abraham	8/19/2025	1.3	Respond to emails from company related to trade agreements negotiations statuses
Shahbain, Abraham	8/19/2025	1.8	Respond to email related to vendor escalations and potential payment requests
Shahbain, Abraham	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/19/2025	0.4	Call with the Company purchasing on vendor related invoicing issue
Shahbain, Abraham	8/19/2025	0.7	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M), and the Company staff regarding certain division's pending critical vendor agreements and negotiations and next steps relating to the same
Shahbain, Abraham	8/19/2025	0.6	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to align on vendor strategy and open items
Shahbain, Abraham	8/19/2025	0.6	Call with the Company purchasing related to invoicing protocol
Shahbain, Abraham	8/19/2025	0.4	Call with the Company, A. Shahbain and L. Callerio (A&M) to discuss a vendor outstanding prepetition amounts
Simion, Tony	8/19/2025	0.5	Discuss latest Alix vendor mgmt. interaction and follow-up on OEM meetings with J. Stegenga and T. Simion (A&M)
Stegenga, Jeff	8/19/2025	0.5	Discuss latest Alix vendor mgmt. interaction and follow-up on OEM meetings with J. Stegenga and T. Simion (A&M)
Turner, Cari	8/19/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/19/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same
Turner, Cari	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Turner, Cari	8/19/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Turner, Cari	8/19/2025	0.7	Research and coordinate responses for various vendor payment inquiries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/19/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/19/2025	1.3	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/19/2025	0.8	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/19/2025	0.6	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to align on vendor strategy and open items
Waismann, Heitor	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Warren, Joseph	8/19/2025	2.2	Analyze status of 18 priority vendor management items as of Tuesday, 8/19 and develop next step plans to resolve relating to the same
Warren, Joseph	8/19/2025	0.2	Coordinate with the Company staff regarding blocked invoice status for certain supplier prepetition invoices
Warren, Joseph	8/19/2025	0.4	Prepare for and participate in discussion with the Company team regarding ongoing negotiations with certain supplier and next steps relating to the same
Warren, Joseph	8/19/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding their prepetition amounts owed and decision to stop post petition shipments
Warren, Joseph	8/19/2025	1.1	Prepare summary analysis of six potential critical vendor agreements with context for A&M team review
Warren, Joseph	8/19/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/19 and provide feedback on the same
Warren, Joseph	8/19/2025	0.8	Analyze certain supplier situations and potential for critical vendor treatment post discuss with the Company staff on the same
Warren, Joseph	8/19/2025	0.9	Prepare for and participate in discussion with the Company team regarding four potential critical suppliers, their importance to the Company operations, and next steps relating to the same
Warren, Joseph	8/19/2025	1.2	Analyze questions from the Company staff relating to next steps for certain priority suppliers for trade agreement process and respond to the same
Warren, Joseph	8/19/2025	0.1	Revise presentation relating to proposal for certain critical vendor supplier payments per feedback from the Company team
Warren, Joseph	8/19/2025	0.2	Prepare requests to A&M team relating to status of certain supplier reconciliations to facilitate trade agreement negotiations
Warren, Joseph	8/19/2025	0.3	Analyze blocked status of invoices in AP for certain supplier prepetition payments and prepare next steps relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/19/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor negotiation process updates and escalated issues with specific vendors
Warren, Joseph	8/19/2025	0.7	Analyze status of two priority vendor management items as of Tuesday, 8/19 and develop next step plans to resolve relating to the same
Warren, Joseph	8/19/2025	0.5	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding critical vendor negotiations with three suppliers and next steps relating to the same
Warren, Joseph	8/19/2025	0.7	Prepare for and participate in discussion with A. Shahbain (A&M), J. Warren (A&M), and the Company staff regarding certain division's pending critical vendor agreements and negotiations and next steps relating to the same
Warren, Joseph	8/19/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding certain supplier negotiations and next steps relating to the same
Warren, Joseph	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Webber, Dan	8/19/2025	0.6	Participate in a meeting with C. Turner, N. Grossi, D. Webber, A. Shahbain, H. Waismann, L. Postolos, and L. Callerio (A&M) to discuss actual vendor spend
Webber, Dan	8/19/2025	0.2	Call with N. Grossi, D. Webber (A&M) to discuss FDM relief tracking
Weiland, Brad	8/19/2025	0.2	Correspond with N. Erlach (A&M) re vendor management items
Zehetmair, Stefan	8/19/2025	0.8	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/19/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/19/2025	1.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/19/2025	0.6	Process and document vendor management meeting
Callerio, Lorenzo	8/20/2025	0.6	Participate in a call with the Company, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated terms of a trade agreement being negotiated
Callerio, Lorenzo	8/20/2025	0.6	Meeting with the Company Purchasing, A. Shahbain (A&M) and L. Callerio (A&M) re: North America and EMEA tooling
Callerio, Lorenzo	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/20/2025	0.5	Call with S. Lieberman (K&E) to discuss the updated trade terms of an open settlement agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/20/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	8/20/2025	0.7	Correspond with K&E and the A&M team to address certain questions re: cash management order
Callerio, Lorenzo	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Callerio, Lorenzo	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Callerio, Lorenzo	8/20/2025	1.3	Review and update the trade agreements tracker including comments on the latest ongoing negotiations
Callerio, Lorenzo	8/20/2025	0.5	Participate in a standing meeting with a vendor and its legal counsel to discuss the trade agreements being finalized
Callerio, Lorenzo	8/20/2025	1.2	Perform prepetition AP reconciliations using detailed invoice-level data provided by the vendor
Callerio, Lorenzo	8/20/2025	2.0	Manage and respond to all incoming vendor communications and requests throughout the day to ensure timely and effective follow-up
Callerio, Lorenzo	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Callerio, Lorenzo	8/20/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	8/20/2025	0.4	Call with D. Heriford (K&E) to discuss the fourth cash management order
Caruso, Nicholas	8/20/2025	0.5	Call with the Company team, K&E team, and Vendor team regarding trade agreement negotiations
Caruso, Nicholas	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Caruso, Nicholas	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/20/2025	0.7	Review AP related to inquires from the Company team regarding certain vendor trade agreements
Caruso, Nicholas	8/20/2025	0.5	Call with the Company team, K&E team, and Vendor team regarding trade agreement
Caruso, Nicholas	8/20/2025	1.1	Review latest reconciliation status for certain vendors and provide updates to the Company team regarding the same
Caruso, Nicholas	8/20/2025	0.4	Review the Company org chart in relation to specific JV request
Caruso, Nicholas	8/20/2025	0.8	Review inquiries from the Company team related to certain vendor trade agreements and provide responses
Caruso, Nicholas	8/20/2025	2.3	Review multiple trade agreement proposals from the Company team and provide counterproposal ideas

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Caruso, Nicholas	8/20/2025	1.9	Review and revise trade agreements for certain vendors based on calls with vendors and latest discussion points
Caruso, Nicholas	8/20/2025	0.9	Prepare updated vendor list with additional identification information
Caruso, Nicholas	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Caruso, Nicholas	8/20/2025	1.6	Review latest vendor database and add additional information to share with A&M Team
Cook, Jacob	8/20/2025	0.3	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	1.2	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.6	Review and consolidation of EMEA PS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from LATAM filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA RD allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/20/2025	0.3	Review and consolidation of EMEA MS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from specific country filing entities for WE 8/15
Cook, Jacob	8/20/2025	1.1	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of EMEA IE allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/22
Cook, Jacob	8/20/2025	0.3	Consolidate weekly payments made from EMEA filing entities for WE 8/15
Cook, Jacob	8/20/2025	0.4	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/22

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Donoghue, Doug	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Donoghue, Doug	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Donoghue, Doug	8/20/2025	0.7	Update trade agreement analysis for updated AP amounts
Donoghue, Doug	8/20/2025	0.6	Draft trade agreement, correspondence re: same
Donoghue, Doug	8/20/2025	0.5	Review latest update to reconciliation tracker
Donoghue, Doug	8/20/2025	0.2	Coordinate upcoming scheduling and meeting with vendor team
Donoghue, Doug	8/20/2025	0.3	Review latest payable balance to vendor, correspondence re: same
Donoghue, Doug	8/20/2025	0.3	Review vendor reconciliation, correspondence re: same
Draude, Richard	8/20/2025	2.7	Review and respond to vendor communication emails for 8/20 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/20/2025	0.8	Working session with J. Warren and R. Draude (A&M) to discuss updates re: certain vendor negotiations
Draude, Richard	8/20/2025	2.4	Revise vendor segmentation analysis to incorporate comments from the company and team leads
Draude, Richard	8/20/2025	2.6	Review and respond to vendor communication emails for 8/20 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/20/2025	2.2	Prepare summary for workstream leads re: numerous vendors from a certain region with multiple recent requests
Draude, Richard	8/20/2025	1.9	Review and respond to vendor communication emails for 8/20 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/20/2025	1.4	Review and respond to vendor communication emails for 8/20 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Erlach, Nicole	8/20/2025	0.4	Escalate high priority reconciliations to the Company
Erlach, Nicole	8/20/2025	1.3	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/20/2025	1.8	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/20/2025	0.7	Review statements of account provided by the Company purchasing managers to determine if additional detail is required in advance of AP reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	8/20/2025	0.8	Review completed reconciliations from the Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	8/20/2025	0.5	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/20/2025	0.4	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/20/2025	1.1	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Fuetter, Isaac	8/20/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/20/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Grossi, Nick	8/20/2025	0.6	Review and provide comments re: vendor management considerations
Hill, Michael	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/20/2025	1.8	Analyze joint ventures for how much of a spend impact on working capital payment terms would be
Hill, Michael	8/20/2025	1.9	Create analysis for vendor to map out future payment commitments
O'Toole, Colin	8/20/2025	1.9	Revise vendor segmentation deck to incorporate changes to underlying excel, added deep dives to three vendor segments, added slide for vendor terms by country
O'Toole, Colin	8/20/2025	1.2	Revise vendor segmentation deck to incorporate feedback from A. Shahbain (A&M). Added more vendor strategy slides, Revise presentation of several slides, adjusted language throughout deck for consistency
O'Toole, Colin	8/20/2025	1.8	Revise vendor segmentation analysis (excel) to implement changes discussed with A. Shahbain on 8/19
O'Toole, Colin	8/20/2025	0.8	Adjust vendor deck and underlying excel to tweak format of non-replaceable vendor section, prepared standalone version for sharing externally
O'Toole, Colin	8/20/2025	1.4	Revise Vendor segmentation deck to add strategy slides for engaging in negotiations with Imposed, Lienholder and Captive vendor segments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/20/2025	0.2	Review and respond to additional requests received from vendors
Schirle, Mattie	8/20/2025	0.3	Review supplier reconciliation for trade agreement
Schirle, Mattie	8/20/2025	2.3	Discuss and draft multiple email trade agreements reflecting the updates from Company
Schirle, Mattie	8/20/2025	0.4	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Schirle, Mattie	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Schirle, Mattie	8/20/2025	0.7	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	8/20/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	8/20/2025	0.3	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Schirle, Mattie	8/20/2025	1.8	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	8/20/2025	0.6	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	8/20/2025	0.8	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/20/2025	1.2	Participate in status update call with logistics team at Company
Schirle, Mattie	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/20/2025	0.6	Participate in a call with the Company, S. Lieberman (K&E), M. Schirle (A&M) and L. Callerio (A&M) to discuss the updated terms of a trade agreement being negotiated
Shahbain, Abraham	8/20/2025	1.3	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/20/2025	0.8	Review analysis developed related to specific divisional liabilities
Shahbain, Abraham	8/20/2025	0.8	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/20/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Shahbain, Abraham	8/20/2025	0.5	Call with AlixPartners to discuss vendor management segmentation analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/20/2025	0.5	Prepare for and participate in discussion with A. Shahbain and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/20
Shahbain, Abraham	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Shahbain, Abraham	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Shahbain, Abraham	8/20/2025	0.6	Review of prepetition proposal based on divisional funding requests
Shahbain, Abraham	8/20/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Shahbain, Abraham	8/20/2025	0.6	Meeting with the Company Purchasing, A. Shahbain (A&M) and L. Callerio (A&M) re: North America and EMEA tooling's
Shahbain, Abraham	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Shahbain, Abraham	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Shahbain, Abraham	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/20/2025	0.5	Discuss logistics invoicing with the Company purchasing
Simion, Tony	8/20/2025	0.4	Review and provide comments to draft of weekly vendor management presentation prior to meeting
Simion, Tony	8/20/2025	0.4	Review daily vendor reconciliation account file to identify latest completed items
Simion, Tony	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Turner, Cari	8/20/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/20/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/20/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), D. Donoghue (A&M) to review proposed trade agreements
Turner, Cari	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Turner, Cari	8/20/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/20/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/20/2025	0.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/20/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/20/2025	0.4	Participate in a coordination meeting with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Turner, Cari	8/20/2025	0.8	Call with the Company, T. Simion, A. Shahbain, C. Turner, and N. Caruso (A&M) and M. Wakefield, B. Hunger, S. Tapley, S. Aversa (ALX) regarding vendor management / negotiations
Turner, Cari	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Turner, Cari	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/20/2025	0.4	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/20/2025	0.5	Prepare for and participate in discussion with A. Shahbain and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 8/20
Warren, Joseph	8/20/2025	0.8	Prepare for and participate in discussion with C. Turner, A. Shahbain, J. Warren (A&M), and the Company staff regarding certain potential critical supplier's decision to stop shipping on a post petition basis and next steps relating to the same
Warren, Joseph	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/20/2025	0.7	Prepare bi-weekly update to vendor management log for new supplier inbounds
Warren, Joseph	8/20/2025	1.3	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/20 and provide feedback on the same
Warren, Joseph	8/20/2025	1.1	Prepare for and participate in discussion with the Company staff for follow up questions relating to certain supplier that has decided to stop shipping on a post petition basis
Warren, Joseph	8/20/2025	0.4	Discuss with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso J. Cook, I. Fuetter, and R. Draude (A&M) re: latest specific vendor updates and next steps
Warren, Joseph	8/20/2025	0.5	Prepare request for trade agreement authorization for certain critical supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/20/2025	0.4	Prepare for and participate in discussion with L. Callerio (A&M), N. Caruso (A&M), M. Schirle (A&M), and J. Warren (A&M) regarding list of suppliers for a certain division and next steps relating to each supplier
Warren, Joseph	8/20/2025	0.8	Working session with J. Warren and R. Draude (A&M) to discuss updates re: certain vendor negotiations
Warren, Joseph	8/20/2025	1.0	Prepare summary analysis of suppliers for certain division that are pending trade agreement negotiations per A&M team request
Warren, Joseph	8/20/2025	1.9	Analyze status of twelve priority vendor management items as of Wednesday, 8/20 and develop next step plans to resolve relating to the same
Warren, Joseph	8/20/2025	0.3	Prepare update for A&M team regarding developments on certain call with a supplier regarding credit limits and next steps related to the same
Warren, Joseph	8/20/2025	0.2	Analyze request from the Company staff for accelerated post petition payment to certain supplier and provide next steps on the same
Warren, Joseph	8/20/2025	0.2	Prepare for and participate in discussion with the Company staff regarding financial inputs to the trade agreement for a certain critical vendor
Warren, Joseph	8/20/2025	0.4	Prepare for and participate in debrief call with the Company team regarding call with certain supplier regarding their prepetition amounts owed and credit limits
Warren, Joseph	8/20/2025	0.5	Prepare for and participate in discussion with the Company staff and certain supplier
Warren, Joseph	8/20/2025	0.9	Prepare for and participate in discussion with the Company staff and certain supplier regarding their prepetition amounts owed and post petition credit limits
Warren, Joseph	8/20/2025	0.9	Prepare for and participate in discussion with the Company staff regarding current state of negotiations with 14 select suppliers and next steps relating to each
Webber, Dan	8/20/2025	0.1	Correspond with S. Alberino, et al. (Akin), B. Hunter, et al. (A&M) regarding vendor management segmentation
Weiland, Brad	8/20/2025	0.2	Correspond with G. Shibata (A&M) re shipping and logistics items
Zehetmair, Stefan	8/20/2025	1.1	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/20/2025	1.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/20/2025	0.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/20/2025	0.4	Process and document vendor management meeting
Callerio, Lorenzo	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/21/2025	0.4	Call with the Company Purchasing to discuss the payment of certain prepetition amounts
Callerio, Lorenzo	8/21/2025	0.6	Call with the Company Purchasing to discuss the terms of a settlement agreement originally not approved from the lenders
Callerio, Lorenzo	8/21/2025	0.7	Meeting with the Company Purchasing and L. Callerio (A&M) re: trade agreement terms
Callerio, Lorenzo	8/21/2025	0.4	Participate in a meeting with the Company Purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Callerio, Lorenzo	8/21/2025	1.3	Review multiple trade agreement proposals circulated by the purchasing team
Callerio, Lorenzo	8/21/2025	0.4	Call with S. Lieberman (K&E) to discuss the updated trade terms of an open settlement agreement
Callerio, Lorenzo	8/21/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the ongoing vendors negotiation strategy
Callerio, Lorenzo	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Callerio, Lorenzo	8/21/2025	1.4	Review and edit the update version of the revised vendor management draft presentation
Callerio, Lorenzo	8/21/2025	0.6	Lead recurring strategic meetings with a vendor and its legal counsel to negotiate and finalize trade agreement terms, ensuring alignment with organizational objectives and legal compliance
Callerio, Lorenzo	8/21/2025	0.8	Participate in a call with a vendor and his legal advisor to discuss certain questions on the critical vendors order
Callerio, Lorenzo	8/21/2025	0.5	Review certain prepetition payments performed post filing, in order to prepare a revised negotiation strategy
Callerio, Lorenzo	8/21/2025	2.2	Manage vendor communications to ensure prompt, effective resolution of requests
Caruso, Nicholas	8/21/2025	1.7	Review trade agreement counterproposals sent by the Company team and provide comments
Caruso, Nicholas	8/21/2025	1.1	Review and revise summary of set of vendors for sharing with the Company team
Caruso, Nicholas	8/21/2025	0.5	Call with the Company team regarding specific vendor negotiations and potential impacts
Caruso, Nicholas	8/21/2025	0.4	Review and revise latest trade agreement and email trade agreement tracker and share with the Company team
Caruso, Nicholas	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/21/2025	0.4	Participate in a meeting with the Company Purchasing, N. Caruso (A&M) and L. Callerio (A&M) to discuss certain ongoing vendor negotiations
Caruso, Nicholas	8/21/2025	0.2	Correspond with the Company team regarding trade agreement and email trade agreement tracker

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/21/2025	0.8	Respond to vendor inquires re: trade agreements and counterproposals
Caruso, Nicholas	8/21/2025	2.8	Prepare draft of trade agreement management forecast
Caruso, Nicholas	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Caruso, Nicholas	8/21/2025	1.2	Prepare liquidity impact calculator for specific vendor
Caruso, Nicholas	8/21/2025	1.3	Prepare summary of specific vendor trade agreement for sharing with Alix team
Caruso, Nicholas	8/21/2025	1.6	Review vendor dataset and provide commentary to A&M team
Cook, Jacob	8/21/2025	1.6	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/15 for EMEA
Cook, Jacob	8/21/2025	1.4	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/15 for NAFTA
Cook, Jacob	8/21/2025	1.6	Prepare weekly FDM reporting for vendor relief categories
Cook, Jacob	8/21/2025	1.2	Prepare and finalize PMO materials for week ending 8/22 presentation package
Donoghue, Doug	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Donoghue, Doug	8/21/2025	0.2	Correspond re: vendor negotiation strategy
Donoghue, Doug	8/21/2025	0.2	Draft correspondence related to scheduling vendor meetings
Donoghue, Doug	8/21/2025	0.3	Correspond re: trade agreement with subsidiary
Donoghue, Doug	8/21/2025	0.2	Review results of AP reconciliation, correspondence re: same
Donoghue, Doug	8/21/2025	0.4	Review vendor mailbox for developments to assigned vendors
Donoghue, Doug	8/21/2025	0.5	Review payments to assigned vendors
Draude, Richard	8/21/2025	2.4	Review and respond to vendor communication emails for 8/21 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/21/2025	2.5	Review and respond to vendor communication emails for 8/21 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/21/2025	1.9	Review and respond to vendor communication emails for 8/21 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/21/2025	1.8	Review and respond to vendor communication emails for 8/21 morning hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/21/2025	0.3	Revise vendor segmentation analysis for comments from team leads
Draude, Richard	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates
Draude, Richard	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Erlach, Nicole	8/21/2025	0.5	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/21/2025	2.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/21/2025	1.9	Review high priority items from the Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	8/21/2025	1.3	Coordinate supplier AP reconciliations with the Company team
Erlach, Nicole	8/21/2025	1.8	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/21/2025	0.6	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/21/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	8/21/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss refinement of the reconciliation process and approach for communicating updates to the Company team
Fuetter, Isaac	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Fuetter, Isaac	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates
Fuetter, Isaac	8/21/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/21/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/21/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/21/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/21/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/21/2025 for week-ending 8/23/2025
Hill, Michael	8/21/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding analysis on certain the Company division suppliers not yet to enter into a trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/21/2025	1.3	Analyze vendors for the Company division to confirm post petition spend to date
Hill, Michael	8/21/2025	1.4	Analyze vendors for the Company division to confirm prepetition amounts outstanding
O'Toole, Colin	8/21/2025	2.8	Revise vendor segmentation excel analysis to change format of Top 25 vendors by segment to i.) Top 20 by segment, and ii.) add regional data cuts for each segment
O'Toole, Colin	8/21/2025	1.4	Update vendor segmentation deck to update appendix slides for new format in underlying excel
O'Toole, Colin	8/21/2025	1.1	Revise vendor segmentation deck to change format of Strategy slides, reorder slides, update table of contents
O'Toole, Colin	8/21/2025	0.6	Revise Foreign Jurisdiction Considerations slide to reflect percentage of LTM spend by each region
O'Toole, Colin	8/21/2025	0.9	Adjust vendor segmentation deck to incorporate comments from A. Shahbain (A&M) received overnight
Schirle, Mattie	8/21/2025	1.4	Draft revised trade agreements as requested by the Company
Schirle, Mattie	8/21/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/21/2025	0.4	Participate in daily logistics call with Company
Schirle, Mattie	8/21/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss the ongoing vendors negotiation strategy
Schirle, Mattie	8/21/2025	0.5	Call with M. Schirle and N. Erlach (A&M) to discuss refinement of the reconciliation process and approach for communicating updates to the Company team
Schirle, Mattie	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Schirle, Mattie	8/21/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/21/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	8/21/2025	0.7	Review and provide comments to supplier reconciliation tracker
Schirle, Mattie	8/21/2025	1.3	Revise vendor management tracker for latest updates
Schirle, Mattie	8/21/2025	0.7	Correspond with management and K&E re: draft trade agreements
Schirle, Mattie	8/21/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	8/21/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/21/2025	2.1	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/21/2025	0.5	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Shahbain, Abraham	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Shahbain, Abraham	8/21/2025	0.5	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/21/2025	0.8	Create analysis summarizing vendors based on status of review and execution
Shahbain, Abraham	8/21/2025	0.9	Review and provide feedback on vendor segmentation analysis
Shahbain, Abraham	8/21/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items
Shahbain, Abraham	8/21/2025	1.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/21/2025	1.3	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shiffman, David	8/21/2025	0.4	Discuss with A&M vendor team to review vendor payment mapping process
Simion, Tony	8/21/2025	0.8	Discuss with Management regarding responses to Ad Hoc advisors regarding vendor trade agreement negotiations
Turner, Cari	8/21/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/21/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/21/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items
Turner, Cari	8/21/2025	1.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/21/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Turner, Cari	8/21/2025	1.2	Research and coordinate responses for various vendor payment inquiries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/21/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/21/2025	0.4	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/21/2025	0.2	Call with K&E vendor management team regarding priority critical vendor issues as of Thursday, 8/21
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in debrief discussion with the Company team regarding prior discussion with supplier regarding post petition terms of business
Warren, Joseph	8/21/2025	0.1	Coordinate with K&E vendor management team regarding potential revision to process to the form email trade agreement language
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in discussion with S. Lieberman (K&E) regarding certain critical supplier issue and ability to compel post petition performance
Warren, Joseph	8/21/2025	0.7	Analyze status of five priority vendor management items as of Thursday, 8/21 and develop next step plans to resolve relating to the same
Warren, Joseph	8/21/2025	0.3	Prepare for and participate in discussion with certain supplier regarding their prepetition amounts owed and the potential recovery of those amounts and payment schedule relating to those amounts
Warren, Joseph	8/21/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding analysis on certain the Company division suppliers not yet to enter into a trade agreement
Warren, Joseph	8/21/2025	0.4	Analyze list of pending formal and email trade agreements for urgency and likelihood to execute in the near term and update the list for supplier issues familiar with
Warren, Joseph	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/21/2025	1.0	Analyze status of ten priority vendor management items as of Thursday, 8/21 and develop next step plans to resolve relating to the same
Warren, Joseph	8/21/2025	0.4	Coordinate with the Company team regarding negotiations for a certain critical supplier to return to customary trade terms
Warren, Joseph	8/21/2025	0.3	Working session with J. Warren (A&M), I. Fuetter (A&M), and R. Draude (A&M) regarding formal and email trade agreement tracker updates
Warren, Joseph	8/21/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, I. Fuetter, and R. Draude (A&M) to touch base re: key vendor updates and negotiation status
Warren, Joseph	8/21/2025	0.3	Analyze the Company team request for authorization to pay certain post petition invoices for a supplier in ongoing critical vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/21/2025	0.2	Analyze two incomplete reconciliations for certain supplier and coordinate with the Company and A&M teams regarding the same
Warren, Joseph	8/21/2025	0.2	Prepare for and participate in discussion with the Company team and certain supplier regarding timeline to when the Company can provide an offer for a critical vendor agreement
Warren, Joseph	8/21/2025	0.3	Analyze supplier response to the Company trade agreement offer and prepare next steps relating to the same
Warren, Joseph	8/21/2025	0.3	Analyze latest feedback and edits on certain draft critical vendor agreement by PSZJ and the Company teams and respond on the same
Warren, Joseph	8/21/2025	0.4	Prepare for and participate in discussion with the Company team and certain supplier regarding post petition terms of business
Warren, Joseph	8/21/2025	0.5	Prepare for and participate in discussion with the Company team and T. Cairns (PSZJ) regarding final adjustments required to process to certain trade agreement before providing to the supplier for signature
Warren, Joseph	8/21/2025	0.6	Revise summary output on certain the Company division pending vendor negotiations per A&M team comments
Warren, Joseph	8/21/2025	0.9	Revise summary output on certain the Company division pending vendor negotiations per further A&M team comments and questions
Warren, Joseph	8/21/2025	1.0	Prepare for and participate in discussion with S. Lieberman (K&E), the Company team, and certain supplier regarding supplier's prepetition amounts owed and potential for certain of their prepetition amounts owed to fall under an executory contract
Warren, Joseph	8/21/2025	0.3	Analyze latest counter-proposal from certain supplier in ongoing critical vendor negotiations and coordinate with the Company team regarding the same
Warren, Joseph	8/21/2025	1.5	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/21 and provide feedback on the same
Webber, Dan	8/21/2025	0.4	Prepare summary of China disbursements for prior 4-weeks at the request of Vendor team
Zehetmair, Stefan	8/21/2025	0.7	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/21/2025	0.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/21/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/21/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/22/2025	0.6	Conduct a call with the Company Purchasing and S. Lieberman (K&E) to review and refine the language of a vendor communication letter

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/22/2025	0.6	Participate in a meeting with the Company Purchasing and a vendor re: certain unpaid post petition amounts
Callerio, Lorenzo	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	8/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M): vendor management process update
Callerio, Lorenzo	8/22/2025	0.1	Call with J. Warren and L. Callerio (A&M) regarding key information relating to a certain supplier ahead of a call with that supplier regarding their prepetition amounts owed and ongoing post petition service
Callerio, Lorenzo	8/22/2025	0.7	Review multiple trade agreement proposal circulated by management for approval
Callerio, Lorenzo	8/22/2025	1.3	Prepare a summary of key outstanding reconciliations requiring short-term follow-up discussions for resolution
Callerio, Lorenzo	8/22/2025	1.9	Manage and respond to vendor inquiries throughout the day to ensure timely follow-up and issue resolution
Callerio, Lorenzo	8/22/2025	0.6	Lead strategic negotiations with vendors and legal teams to finalize a trade agreement
Callerio, Lorenzo	8/22/2025	0.4	Call to align with one of the buyer from the Company purchasing team
Callerio, Lorenzo	8/22/2025	0.9	Review and edit the most updated trade agreement trackers
Caruso, Nicholas	8/22/2025	0.4	Correspond with the Company team regarding current negotiation status and counterproposals to vendors latest trade agreement drafts
Caruso, Nicholas	8/22/2025	0.6	Correspond with the Company team regarding netting practices and coordination for certain vendors
Caruso, Nicholas	8/22/2025	0.5	Call with the Company team regarding certain vendor trade agreement and next steps
Caruso, Nicholas	8/22/2025	0.6	Telephone conference among the Company, N. Caruso (A&M), and B. Weiland (A&M) re balance of trade items
Caruso, Nicholas	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/22/2025	0.8	Review questionnaire filled out by the Company team and prepare revised trade agreement proposal related to the same
Caruso, Nicholas	8/22/2025	0.7	Correspond with R. Draude (A&M) regarding specific vendor trade agreement status and prepare responses
Caruso, Nicholas	8/22/2025	1.6	Review current reconciliation status of certain vendors and follow up on specific items
Caruso, Nicholas	8/22/2025	0.2	Correspond with N. Caruso (A&M), A. Shahbain (A&M), J. Warren (A&M), I Fuetter (A&M), B. Weiland (A&M) re vendor status
Caruso, Nicholas	8/22/2025	0.4	Review and revise latest trade agreement and email trade agreement tracker
Caruso, Nicholas	8/22/2025	1.2	Review and revise trade agreement tracker based on recent updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/22/2025	1.7	Revise vendor tracker for new negotiations and latest developments for existing
Caruso, Nicholas	8/22/2025	0.6	Review invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Cook, Jacob	8/22/2025	0.8	Correspond with the Company accounting related to blocked invoices required to be paid related to trade agreement payments due during WE 8/22
Cook, Jacob	8/22/2025	1.3	Review of the Company trade agreement payments for week ahead (week ending 8/29) for input into cash allocation and disbursement forecast
Cook, Jacob	8/22/2025	1.2	Update weekly PMO materials for WE 8/22
Cook, Jacob	8/22/2025	0.9	Prepare ad hoc payments related to recently signed trade agreements and other business-critical urgencies
Draude, Richard	8/22/2025	1.7	Review and respond to vendor communication emails for 8/22 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/22/2025	2.5	Review and respond to vendor communication emails for 8/22 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/22/2025	2.4	Review and respond to vendor communication emails for 8/22 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/22/2025	2.3	Review and respond to vendor communication emails for 8/22 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	8/22/2025	0.6	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/22/2025	1.3	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/22/2025	2.1	Review correspondences from the Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	8/22/2025	1.7	Monitor reconciliation progress and follow up with the Company on ongoing status
Erlach, Nicole	8/22/2025	1.2	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	8/22/2025	0.2	Call with M. Hill and N. Erlach (A&M) to review supplier statement of account detail to identify next steps required to finalize the reconciliation
Fuetter, Isaac	8/22/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/22/2025 for week-ending 8/23/2025
Fuetter, Isaac	8/22/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/22/2025 for week-ending 8/23/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/22/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/22/2025 for week-ending 8/23/2025
Grossi, Nick	8/22/2025	1.0	Coordinate resolution of regional vendor management considerations
Hill, Michael	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/22/2025	0.2	Call with M. Hill and N. Erlach (A&M) to review supplier statement of account detail to identify next steps required to finalize the reconciliation
Hill, Michael	8/22/2025	0.3	Working session with M. Hill (A&M) and J. Warren (A&M) regarding reconciliation and understanding of a certain potential critical vendor's prepetition claim
O'Toole, Colin	8/22/2025	0.7	Revise vendor segmentation deck to incorporate feedback from C. Turner & A. Shahbain (A&M) to prepare deck for presentation to Alix team
Schirle, Mattie	8/22/2025	1.9	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	8/22/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	8/22/2025	2.3	Review certain additional vendor inbounds / communications received from management
Schirle, Mattie	8/22/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	8/22/2025	0.8	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Schirle, Mattie	8/22/2025	0.7	Update latest trade agreement for vendor negotiations
Schirle, Mattie	8/22/2025	1.2	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/22/2025	0.6	Participate in logistics touchpoint with Company
Schirle, Mattie	8/22/2025	0.6	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/22/2025	0.6	Standing call with N. Erlach, M. Schirle (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/22/2025	1.1	Participate in a meeting with A. Shahbain (A&M), M. Schirle (A&M), N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	8/22/2025	0.4	Call with customer vendor team to discuss current situation and status of vendors
Shahbain, Abraham	8/22/2025	1.0	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M): vendor management process update
Shahbain, Abraham	8/22/2025	0.4	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/22/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items and timing of deliverables
Shahbain, Abraham	8/22/2025	0.6	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Shahbain, Abraham	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shibata, Gerardo Yukio	8/22/2025	0.7	Conference call with the Company, vendor and G. Shibata (A&M) to evaluate situation of missing payments, request to continue operations
Shibata, Gerardo Yukio	8/22/2025	0.4	Conference call with the Company and G. Shibata (A&M) to clarify situation with vendor and its requests
Shiffman, David	8/22/2025	0.4	Call with A&M vendor team to review pre and post-petition mapping processes
Turner, Cari	8/22/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/22/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss the vendor workstream open items and timing of deliverables
Turner, Cari	8/22/2025	1.8	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/22/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/22/2025	0.6	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/22/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/22/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Turner, Cari	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/22/2025	0.9	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/22/2025	0.3	Working session with M. Hill (A&M) and J. Warren (A&M) regarding reconciliation and understanding of a certain potential critical vendor's prepetition claim
Warren, Joseph	8/22/2025	0.1	Analyze the Company team request for a statement of account or invoices relating to a certain critical vendor and respond on the same
Warren, Joseph	8/22/2025	0.8	Investigate situation involving a critical vendor claiming amounts were not paid pursuant to their critical vendor agreement per PSZJ team request
Warren, Joseph	8/22/2025	0.4	Analyze status and next steps for three ongoing vendor management issues
Warren, Joseph	8/22/2025	0.7	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/22 and provide feedback on the same
Warren, Joseph	8/22/2025	0.4	Analyze certain issue relating to supplier unable to generate a invoice for cash in advance payment
Warren, Joseph	8/22/2025	0.3	Analyze status of four priority vendor management items as of Friday, 8/22 and develop next step plans to resolve relating to the same
Warren, Joseph	8/22/2025	0.2	Analyze multiple reconciliation files received from certain supplier compared to their asserted amount in a trade agreement
Warren, Joseph	8/22/2025	0.6	Analyze the Company team negotiations with certain potential critical supplier and provide feedback on next steps relating to the same
Warren, Joseph	8/22/2025	0.1	Call with J. Warren and L. Callerio (A&M) regarding key information relating to a certain supplier ahead of a call with that supplier regarding their prepetition amounts owed and ongoing post petition service
Warren, Joseph	8/22/2025	0.2	Coordinate with the Company staff regarding next steps for a certain critical vendor situation moving towards execution of a trade agreement
Warren, Joseph	8/22/2025	0.2	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and the Company team regarding upcoming potential trade agreement payments for a certain division and divisional spend allocations related to the same
Warren, Joseph	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/22/2025	0.5	Prepare for and participate in discussion with S. Lieberman (K&E) and the Company team regarding ongoing trade agreement negotiations with certain supplier
Weiland, Brad	8/22/2025	0.3	Prepare and revise materials re open vendor items
Weiland, Brad	8/22/2025	0.2	Correspond with N. Caruso (A&M), A. Shahbain (A&M), J. Warren (A&M), I Fuetter (A&M) re vendor status
Weiland, Brad	8/22/2025	0.6	Telephone conference among the Company, N. Caruso (A&M), and B. Weiland (A&M) re balance of trade items
Weiland, Brad	8/22/2025	0.2	Correspond with the Company team members re vendor status
Zehetmair, Stefan	8/22/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/22/2025	0.9	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/22/2025	0.6	Process and document vendor management meeting
Zehetmair, Stefan	8/22/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Caruso, Nicholas	8/23/2025	0.8	Review latest status of trade agreement negotiations for two vendors and summarize situations
Shahbain, Abraham	8/23/2025	0.8	Review and provide comments to A&M team on vendor management slides
Shahbain, Abraham	8/23/2025	0.4	Update of vendor management slides to include additional detail
Warren, Joseph	8/23/2025	2.1	Analyze key supplier issues relating to correspondence received on Friday, 8/22 across 15 supplier situations and prepare next steps related to the same
Warren, Joseph	8/23/2025	0.7	Prepare proof of payment tracker to support the vendor management process
Warren, Joseph	8/23/2025	0.7	Analyze situation involving certain critical vendor and the payment of their first installment pursuant to their critical vendor agreement
Warren, Joseph	8/23/2025	0.6	Prepare legal entity to region and country mapping to support the proof of payment tracker file for the vendor management process
Warren, Joseph	8/23/2025	0.2	Analyze the Company team request for certain vendor to be considered for critical vendor treatment and respond on the same
Caruso, Nicholas	8/24/2025	0.3	Revise trade agreement and share with A&M team
Caruso, Nicholas	8/24/2025	1.8	Revise vendor management dashboard for latest week activity
Caruso, Nicholas	8/24/2025	0.9	Revise past due paydown analysis with latest trade agreement forecast and actuals
Caruso, Nicholas	8/24/2025	1.3	Review outstanding amounts for certain vendors and summarize for A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/24/2025	1.4	Revise trade agreement management forecast for latest executed deals
Caruso, Nicholas	8/24/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slide updates, trade agreement negotiations, and future items
Cook, Jacob	8/24/2025	0.6	Email correspondence with regional the Company accounting teams for actual vendor disbursement reporting for WE 8/22
Cook, Jacob	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Draude, Richard	8/24/2025	2.1	Update trade agreements trackers to reflect latest communication and map to latest accounts payable master file
Erlach, Nicole	8/24/2025	1.1	Review correspondences from the Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	8/24/2025	0.4	Review open items related to critical supplier reconciliations to prepare for call with the Company team
Hill, Michael	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Schirle, Mattie	8/24/2025	0.5	Review vendor management inbox and correspond with vendors
Schirle, Mattie	8/24/2025	1.1	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	8/24/2025	0.8	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	8/24/2025	0.7	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management slide updates, trade agreement negotiations, and future items
Shahbain, Abraham	8/24/2025	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor escalation received and next steps
Shahbain, Abraham	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Shahbain, Abraham	8/24/2025	0.1	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss follow-up from call with lender's advisors
Turner, Cari	8/24/2025	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor escalation received and next steps
Turner, Cari	8/24/2025	0.1	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss follow-up from call with lender's advisors
Turner, Cari	8/24/2025	0.6	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/24/2025	0.2	Provide update to certain critical vendor regarding their first installment payment pursuant to their trade agreement, per supplier request
Warren, Joseph	8/24/2025	0.1	Prepare update on latest priority reconciliation requests for the A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/24/2025	0.1	Coordinate with the Company team regarding proof of payment process to be set up for vendor management purposes
Warren, Joseph	8/24/2025	0.1	Coordinate with the Company team regarding standard offer for trade agreements beginning negotiations
Warren, Joseph	8/24/2025	0.5	Reconcile latest statement of account data received from certain critical supplier versus the Company accounts payable data
Warren, Joseph	8/24/2025	0.4	Update vendor management supplier log list through Sunday, 8/24
Warren, Joseph	8/24/2025	0.3	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), and J. Warren (A&M) regarding proof of payment process to be set up for vendor management purposes
Warren, Joseph	8/24/2025	0.3	Prepare update for A&M team relating to suppliers requesting netting of their prepetition AP versus their prepetition AR
Warren, Joseph	8/24/2025	0.2	Prepare for supplier calls scheduled for Monday, 8/25
Warren, Joseph	8/24/2025	0.2	Analyze schedule G for contracts relating to certain supplier involved in critical vendor negotiations
Warren, Joseph	8/24/2025	0.2	Analyze proof of payment tracker analysis for expansion to include certain post petition payments in addition to trade agreement payments
Warren, Joseph	8/24/2025	0.2	Analyze A&M team reconciliation of certain supplier claim and provide feedback on the same
Warren, Joseph	8/24/2025	0.1	Analyze revisions processed to the proof of payment tracker and provide feedback to A&M team
Warren, Joseph	8/24/2025	0.4	Analyze certain critical vendor supplier correspondence regarding their first payment installment and prepare next steps relating to the same
Zehetmair, Stefan	8/24/2025	0.3	Manage central vendor escalation mailbox
Callerio, Lorenzo	8/25/2025	0.5	Join a call with the Company, S. Lieberman (K&E) and a vendor to discuss the terms of a potential settlement agreement
Callerio, Lorenzo	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process
Callerio, Lorenzo	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/25/2025	0.4	Call with the Company's management to discuss the negotiation strategy
Callerio, Lorenzo	8/25/2025	0.9	Join a strategic discussion with the Company focused on refining the vendor reconciliation process and aligning on negotiation tactics
Callerio, Lorenzo	8/25/2025	0.8	Participate in a call with the Company Purchasing to define the going forward negotiation strategy
Callerio, Lorenzo	8/25/2025	0.7	Participate in a standing meeting with the Company Purchasing and a vendor to finalize certain outstanding settlement agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/25/2025	0.4	Call with L. Callerio (A&M) and J. Warren (A&M) regarding vendor management workstream and standard approach to negotiations with potential critical suppliers
Callerio, Lorenzo	8/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations update
Callerio, Lorenzo	8/25/2025	0.3	Update the final version on the vendor management deck
Callerio, Lorenzo	8/25/2025	0.9	Review the most updated vendor negotiation trackers
Callerio, Lorenzo	8/25/2025	0.8	Correspond with management re: certain trade agreement proposals received today
Callerio, Lorenzo	8/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor management workstream updates
Callerio, Lorenzo	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Callerio, Lorenzo	8/25/2025	2.1	Monitor and address vendor communications throughout the day to ensure prompt follow-up and effective resolution of issues
Caruso, Nicholas	8/25/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss multiple vendor trade agreements
Caruso, Nicholas	8/25/2025	0.7	Revise additional trade agreements to capture latest counterproposal from the Company team
Caruso, Nicholas	8/25/2025	1.7	Revise vendor management dashboard based on comments from the Company team
Caruso, Nicholas	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss a certain vendor trade agreement
Caruso, Nicholas	8/25/2025	0.5	Call with the Company team to discuss a certain vendor trade agreement
Caruso, Nicholas	8/25/2025	1.7	Review latest counterproposals from vendors and correspond with the Company team regarding the same
Caruso, Nicholas	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Caruso, Nicholas	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Caruso, Nicholas	8/25/2025	0.9	Revise further vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	8/25/2025	1.2	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/25/2025	1.2	Review vendor dataset and provide commentary to A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/25/2025	1.3	Review latest AP files provided by A&M team and revise certain mappings to align with proper trade agreement tracking
Cook, Jacob	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Cook, Jacob	8/25/2025	0.7	Review an approval of various ad hoc payment requests made by the Company purchasing
Cook, Jacob	8/25/2025	0.6	Update 8/29 trade agreement payment schedule based on newly executed trade agreements
Cook, Jacob	8/25/2025	0.8	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 8/29
Cook, Jacob	8/25/2025	0.7	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 8/29
Cook, Jacob	8/25/2025	0.6	Review of invoices to be paid in EMEA post-petition payment run for WE 8/29
Cook, Jacob	8/25/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Donoghue, Doug	8/25/2025	0.8	Analyze impact of trade agreement, correspondence re: same
Donoghue, Doug	8/25/2025	0.2	Call with K&E, Vendor counsel re: trade agreement negotiations
Donoghue, Doug	8/25/2025	0.2	Prepare agenda and materials in advance of vendor conference call
Donoghue, Doug	8/25/2025	0.4	Research re: trade agreement negotiations, correspondence re: same
Donoghue, Doug	8/25/2025	0.7	Draft trade agreement, analysis and correspondence re: same
Donoghue, Doug	8/25/2025	0.4	Review AP reconciliation, analysis re: same
Donoghue, Doug	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Draude, Richard	8/25/2025	1.8	Review and respond to vendor communication emails for 8/25 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/25/2025	2.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	8/25/2025	2.7	Review and respond to vendor communication emails for 8/25 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/25/2025	2.2	Review and respond to vendor communication emails for 8/25 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/25/2025	1.8	Review and respond to vendor communication emails for 8/25 afternoon hours, update trackers accordingly (part I of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Draude, Richard	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Erlach, Nicole	8/25/2025	1.1	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/25/2025	2.1	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/25/2025	1.6	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process
Erlach, Nicole	8/25/2025	0.8	Review documentation provided by supplier to understand discrepancies with the Company's data
Erlach, Nicole	8/25/2025	0.4	Correspond with the Company purchasing managers to clarify next steps once initial reconciliation is performed
Erlach, Nicole	8/25/2025	0.7	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/25/2025	0.4	Review documents provided by the Company purchasing managers to prepare reconciliation requests for the Company
Erlach, Nicole	8/25/2025	1.8	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Fuetter, Isaac	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Fuetter, Isaac	8/25/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/25/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/25/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/25/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/25/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/25/2025 for week-ending 8/30/2025
Grossi, Nick	8/25/2025	1.6	Review and reconcile vendor repayment estimates
Hill, Michael	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Hill, Michael	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	8/25/2025	1.8	Analyze vendor for prepetition vs post petition invoice split
Hill, Michael	8/25/2025	1.2	Investigate vendor for payments made with respect to trade agreement installation payment schedule
Hill, Michael	8/25/2025	1.8	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
O'Toole, Colin	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Schirle, Mattie	8/25/2025	0.9	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	8/25/2025	0.9	Update vendor management tracker for latest call updates
Schirle, Mattie	8/25/2025	0.7	Participate in call to review reconciliation with Company
Schirle, Mattie	8/25/2025	0.3	Call following up with Company to discuss trade agreement negotiation
Schirle, Mattie	8/25/2025	0.7	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	8/25/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	8/25/2025	2.4	Revise trade agreements for latest round of negotiations
Schirle, Mattie	8/25/2025	0.3	Call with M. Schirle (A&M) and J. Warren (A&M) regarding vendor management process and certain supplier negotiation
Schirle, Mattie	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Schirle, Mattie	8/25/2025	1.1	Participate in call to discuss trade agreement with vendor
Schirle, Mattie	8/25/2025	0.5	Participate in call with Logistics team to review trade agreements
Schirle, Mattie	8/25/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	8/25/2025	0.6	Correspond with Company on status of latest trade agreements
Schirle, Mattie	8/25/2025	0.6	Call with S. Lieberman (K&E), J. Fletcher (K&E), M. Schirle (A&M), J. Warren (A&M), and the Company team regarding next steps in the negotiation process for several key suppliers
Schirle, Mattie	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Schirle, Mattie	8/25/2025	0.4	Participate in a call with the Company, M. Schirle (A&M), N. Erlach (A&M) and L. Callerio (A&M) to discuss the reconciliation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business
Shahbain, Abraham	8/25/2025	0.4	Call with A. Shahbain and C. Turner (A&M) to discuss workstreams, open items, and next steps
Shahbain, Abraham	8/25/2025	1.2	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/25/2025	0.3	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/25/2025	1.6	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/25/2025	0.5	Review and provide comments on the vendor segmentation analysis
Shahbain, Abraham	8/25/2025	0.6	Call with A. Shahbain, N. Caruso, C. O'Toole and R. Draude (A&M) with MAR to discuss updates to vendor dataset, identify next steps to enhance dataset
Shahbain, Abraham	8/25/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations update
Shahbain, Abraham	8/25/2025	0.4	Call with AlixPartners to discuss vendor management segmentation analysis
Shahbain, Abraham	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Shahbain, Abraham	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Shahbain, Abraham	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Shahbain, Abraham	8/25/2025	0.4	Call with the Company purchasing related to invoice processing updates
Shahbain, Abraham	8/25/2025	0.6	Develop communications to the Company team related to invoice processing updates
Shahbain, Abraham	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/25/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding allocation by region
Turner, Cari	8/25/2025	1.2	Review updated vendor management reporting package
Turner, Cari	8/25/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/25/2025	0.4	Call with A. Shahbain and C. Turner (A&M) to discuss workstreams, open items, and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/25/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor management workstream updates
Turner, Cari	8/25/2025	0.3	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business
Turner, Cari	8/25/2025	1.1	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/25/2025	0.3	Call with N. Caruso (A&M), A. Shahbain (A&M), and C. Turner (A&M) to discuss trade agreement negotiations and next steps
Turner, Cari	8/25/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/25/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Turner, Cari	8/25/2025	0.4	Call with the Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss funding allocation by region
Turner, Cari	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/25/2025	0.1	Call with the Company team debriefing prior supplier call and discussing next steps on negotiating post petition trade terms with certain supplier
Warren, Joseph	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/25/2025	0.3	Analyze revised standard approach and offers to trade negotiations to prepare for discuss with A&M team regarding the same
Warren, Joseph	8/25/2025	0.3	Prepare for supplier calls scheduled for Tuesday, 8/26
Warren, Joseph	8/25/2025	0.1	Correspond with the Company team regarding trade agreement negotiation process
Warren, Joseph	8/25/2025	0.5	Analyze schedule G for inclusion of contracts relating to certain supplier in ongoing vendor negotiations and further analyze those same contracts
Warren, Joseph	8/25/2025	0.6	Analyze status of four priority vendor management items as of Monday, 8/25 and develop next step plans to resolve relating to the same
Warren, Joseph	8/25/2025	0.7	Analyze four priority vendor management situations for a certain supplier and correspond with the client regarding next steps on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/25/2025	0.4	Prepare summary on recent revised approach to standard trade agreement offers in the vendor management process
Warren, Joseph	8/25/2025	0.2	Correspond with the Company team regarding necessary information for all suppliers prior to moving forward in trade agreement negotiations
Warren, Joseph	8/25/2025	0.4	Call with L. Callerio (A&M) and J. Warren (A&M) regarding vendor management workstream and standard approach to negotiations with potential critical suppliers
Warren, Joseph	8/25/2025	0.2	Prepare next steps relating to certain division's approach to critical vendor negotiations and agreements with their suppliers and correspond on the same with the Company team
Warren, Joseph	8/25/2025	0.1	Analyze certain potential critical supplier statement of account to ascertain prepetition amounts owed
Warren, Joseph	8/25/2025	0.3	Call with the Company team and certain supplier regarding latest counterproposal payment schedule in the trade agreement
Warren, Joseph	8/25/2025	0.6	Call with S. Lieberman (K&E), J. Fletcher (K&E), M. Schirle (A&M), J. Warren (A&M), and the Company team regarding next steps in the negotiation process for several key suppliers
Warren, Joseph	8/25/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss vendor management negotiation updates and next steps
Warren, Joseph	8/25/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and ongoing post petition services and trade terms
Warren, Joseph	8/25/2025	0.3	Analyze A&M team analysis on certain supplier claim reconciliation and provide feedback on the same
Warren, Joseph	8/25/2025	0.5	Call with A. Shahbain (A&M), J. Cook (A&M), M. Hill (A&M), J. Warren (A&M), and the Company team regarding proof of payment standardized process to be implemented to support trade agreements relating to vendor management
Warren, Joseph	8/25/2025	1.3	Call with C. Turner, A. Shahbain, J. Warren (A&M), and the Company management regarding certain division suppliers in ongoing trade agreement negotiations and the go forward importance to the Company business
Warren, Joseph	8/25/2025	1.0	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Monday, 8/25 and provide feedback on the same
Warren, Joseph	8/25/2025	0.3	Call with M. Schirle (A&M) and J. Warren (A&M) regarding vendor management process and certain supplier negotiation
Zehetmair, Stefan	8/25/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/25/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/25/2025	0.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/25/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Callerio, Lorenzo	8/26/2025	0.8	Participate in a call with the Company Purchasing and a vendor to discuss the terms of a settlement agreement being negotiated
Callerio, Lorenzo	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Callerio, Lorenzo	8/26/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	8/26/2025	0.7	Participate in a call with S. Lieberman (K&E) and a vendor legal counsel to discuss the proposed settlement agreement
Callerio, Lorenzo	8/26/2025	0.9	Draft a business case to be circulated to C. Turner (A&M) for approval
Callerio, Lorenzo	8/26/2025	1.1	Prepare certain revised settlement agreement terms to be share and discussed with management
Callerio, Lorenzo	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Callerio, Lorenzo	8/26/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Callerio, Lorenzo	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Callerio, Lorenzo	8/26/2025	0.9	Provide certain additional trade agreement data in order to finalize the first draft of payment forecast analysis
Callerio, Lorenzo	8/26/2025	0.6	Call with S. Lieberman (K&E) to align on certain vendor negotiations
Callerio, Lorenzo	8/26/2025	0.7	Participate in a standing meeting with a vendor to finalize 2 settlement agreements
Callerio, Lorenzo	8/26/2025	0.6	Call with J. Warren (A&M) and L. Callerio (A&M) to discuss the updated trade agreements terms
Callerio, Lorenzo	8/26/2025	2.0	Monitor inbound vendor requests throughout the day to ensure timely follow-up and resolution
Caruso, Nicholas	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Caruso, Nicholas	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/26/2025	1.8	Correspond with the Company team regarding current negotiation status and counterproposals to vendors latest trade agreement drafts
Caruso, Nicholas	8/26/2025	2.9	Review and respond to inquiries about vendor trade agreements and current status; prepare trade agreements related to the same and review their outstanding prepetition AP balances
Caruso, Nicholas	8/26/2025	0.3	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Caruso, Nicholas	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Caruso, Nicholas	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with MAR to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
Caruso, Nicholas	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Caruso, Nicholas	8/26/2025	0.4	Prepare additional vendor strategy overview presentation slides
Caruso, Nicholas	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Caruso, Nicholas	8/26/2025	2.7	Prepare vendor strategy overview materials
Caruso, Nicholas	8/26/2025	1.9	Review budget vs actuals re: vendor spend
Caruso, Nicholas	8/26/2025	0.8	Review summary of certain vendors current negotiation status and prepetition amounts outstanding and provide responses
Cook, Jacob	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Cook, Jacob	8/26/2025	1.1	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 8/29
Donoghue, Doug	8/26/2025	0.1	Call with S. Lieberman (K&E) to discuss call with vendor attorney
Donoghue, Doug	8/26/2025	0.4	Review revised vendor reconciliation, analysis re: same
Donoghue, Doug	8/26/2025	0.2	Update trade agreement status tracker
Donoghue, Doug	8/26/2025	0.2	Correspond re: upcoming trade agreement negotiation
Donoghue, Doug	8/26/2025	0.4	Revise trade agreement draft, Correspond re: same
Donoghue, Doug	8/26/2025	1.6	Prepare support file behind vendor reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	8/26/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss vendor reconciliation status
Donoghue, Doug	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Donoghue, Doug	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Draude, Richard	8/26/2025	0.3	Prepare for and participate in discussion with R. Draude (A&M) and J. Warren (A&M) regarding recent trade agreements received from the Company staff and next steps relating to the same
Draude, Richard	8/26/2025	1.6	Review and respond to vendor communication emails for 8/26 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/26/2025	2.8	Review and respond to vendor communication emails for 8/26 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/26/2025	2.1	Review and respond to vendor communication emails for 8/26 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/26/2025	2.4	Review and respond to vendor communication emails for 8/26 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Draude, Richard	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Erlach, Nicole	8/26/2025	1.6	Review requests from the Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	8/26/2025	1.8	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/26/2025	0.8	Review documents provided by the Company purchasing managers to prepare reconciliation requests for the Company
Erlach, Nicole	8/26/2025	0.9	Analyze documentation provided with supplier reconciliation requests to determine readiness for the Company reconciliation handoff
Erlach, Nicole	8/26/2025	1.8	Review requests from the Company purchasing managers to advance the reconciliation process
Erlach, Nicole	8/26/2025	0.3	Call with M. Hill and N. Erlach (A&M) to review supplier reconciliation
Erlach, Nicole	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
Erlach, Nicole	8/26/2025	1.4	Prepare workplan to outline resolution approach for various reconciliation related issues
Fuetter, Isaac	8/26/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 8/26/2025 for week-ending 8/30/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Fuetter, Isaac	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Fuetter, Isaac	8/26/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 8/26/2025 for week-ending 8/30/2025
Fuetter, Isaac	8/26/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/26/2025 for week-ending 8/30/2025
Hill, Michael	8/26/2025	0.9	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for trade agreement discussions
Hill, Michael	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/26/2025	0.3	Call with M. Hill and N. Erlach (A&M) to review supplier reconciliation
Hill, Michael	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
Hill, Michael	8/26/2025	1.6	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/26/2025	1.1	Analyze vendor if on cash in advance in North America to avoid duplicate payments
O'Toole, Colin	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with the Company to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
O'Toole, Colin	8/26/2025	1.1	Analyze listing of Imposed vendors in Mexico against the vendor segmentation dataset, prepared a comparison and shared with the Company team to determine which vendors need to be updated to reflect an imposed status
O'Toole, Colin	8/26/2025	0.8	Enhance vendor dataset by adding additional fields, requiring existing fields to be selected from a data validation drop-down box, shared dataset with the Company team
O'Toole, Colin	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
O'Toole, Colin	8/26/2025	1.6	Analyze Insight Center DPO files, summarized each dataset by country, created a comparison to Vendor data DPO by country for the top 12
O'Toole, Colin	8/26/2025	0.7	Revise DPO side-by-side analysis to incorporate written feedback from A. Shahbain (A&M), updated slide deck
Schirle, Mattie	8/26/2025	0.4	Participate in call with Company to discuss trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/26/2025	0.9	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	8/26/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	8/26/2025	0.5	Revise trade agreement summary for review
Schirle, Mattie	8/26/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	8/26/2025	0.7	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	8/26/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: ongoing vendor negotiations
Schirle, Mattie	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Schirle, Mattie	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Schirle, Mattie	8/26/2025	1.3	Update vendor management status tracker for latest notes
Schirle, Mattie	8/26/2025	1.8	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	8/26/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	8/26/2025	2.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/26/2025	0.2	Call with D. Donoghue (A&M), M. Schirle (A&M) to discuss vendor reconciliation status
Schirle, Mattie	8/26/2025	0.5	Participate in daily logistics call with Company
Schirle, Mattie	8/26/2025	0.7	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	8/26/2025	0.8	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	8/26/2025	0.8	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 8/26
Shahbain, Abraham	8/26/2025	0.9	Review and provide comments on vendor segmentation excel analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/26/2025	0.7	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/26/2025	0.9	Call with purchasing and A. Shahbain (A&M) to discuss weekly allocation funding
Shahbain, Abraham	8/26/2025	0.4	Call with A. Shahbain, N. Caruso and C. O'Toole (A&M) with MAR to discuss next steps for vendor dataset, agree which parties are responsible for which priority areas
Shahbain, Abraham	8/26/2025	0.5	Call with A. Shahbain, L. Callerio, N. Caruso, I. Fuetter, and R. Draude (A&M) to discuss revisions to payments estimate file
Shahbain, Abraham	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Shahbain, Abraham	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Shahbain, Abraham	8/26/2025	1.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Shahbain, Abraham	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Shahbain, Abraham	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shiffman, David	8/26/2025	0.9	Review draft vendor needs forecast and provide feedback to vendor team
Simion, Tony	8/26/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt. update, OEM meeting logistics and case timeline revisions
Simion, Tony	8/26/2025	0.6	Review latest vendor management segmentation analysis with potential targets in preparation for Ad Hoc Lenders meeting
Simion, Tony	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Stegenga, Jeff	8/26/2025	0.6	Discuss with J. Stegenga and T. Simion (A&M) re: vendor mgmt. update, OEM meeting logistics and case timeline revisions
Turner, Cari	8/26/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/26/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/26/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/26/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/26/2025	1.7	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/26/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Turner, Cari	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Turner, Cari	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/26/2025	0.9	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/26/2025	0.3	Participate in a call with C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain requests received from the Company
Turner, Cari	8/26/2025	0.8	Call with C. Turner, T. Simion, A. Shahbain, N. Caruso, L. Callerio and C. O'Toole (A&M) with the Company team to discuss vendor segmentation presentation, discuss a plan to further enhance analysis and presentation
Warren, Joseph	8/26/2025	0.6	Call with J. Warren (A&M) and L. Callerio (A&M) to discuss the updated trade agreements terms
Warren, Joseph	8/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 8/26
Warren, Joseph	8/26/2025	0.2	Call with the Company management regarding recent email trade agreements their team has distributed to suppliers and next steps relating to the same
Warren, Joseph	8/26/2025	0.3	Prepare for and participate in discussion with R. Draude (A&M) and J. Warren (A&M) regarding recent trade agreements received from the Company staff and next steps relating to the same
Warren, Joseph	8/26/2025	0.9	Call with J. Warren (A&M), M. Hill (A&M), and the Company team regarding list of suppliers for trade agreement discussions
Warren, Joseph	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/26/2025	0.2	Prepare update for A&M team regarding the Company team reaction to guidance on future vendor management trade negotiations
Warren, Joseph	8/26/2025	0.3	Call with the Company team regarding ongoing issue with certain supplier threatening to disrupt operations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/26/2025	0.5	Analyze latest counterproposal received from certain supplier with respect to their trade agreement and correspond with the Company team regarding the same
Warren, Joseph	8/26/2025	0.6	Analyze the Company team feedback relating to certain urgent payments needed to prevent disruption of operations by a certain supplier and prepare next steps relating to the same
Warren, Joseph	8/26/2025	0.8	Analyze the Company team questions regarding ongoing negotiations with suppliers for a certain division and provide feedback on the same
Warren, Joseph	8/26/2025	1.7	Analyze status of seven priority vendor management items as of Tuesday, 8/26 and develop next step plans to resolve relating to the same
Warren, Joseph	8/26/2025	0.3	Call with S. Lieberman, D. Wachenfeld, R. Olivett, L. Nance (K&E), C. Turner, A. Shahbain, D. Donoghue, N. Caruso, M. Schirle, and J. Warren (A&M) regarding vendor management workstream and current key supplier issues
Warren, Joseph	8/26/2025	0.3	Correspond with K&E vendor team regarding potential drafting of letter to a certain supplier with an executed trade agreement
Warren, Joseph	8/26/2025	1.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Tuesday, 8/26 and provide feedback on the same
Warren, Joseph	8/26/2025	0.4	Call with J. Warren (A&M), N. Erlach (A&M), and M. Hill (A&M) regarding supplier reconciliation
Warren, Joseph	8/26/2025	0.2	Call with the Company team regarding priority issue with certain supplier and next steps relating to the same
Warren, Joseph	8/26/2025	0.5	Call with S. Lieberman (K&E) regarding executory contract analysis process for vendor management workstream
Warren, Joseph	8/26/2025	0.3	Prepare trade agreement offer for certain supplier based on negotiations to date
Warren, Joseph	8/26/2025	0.4	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest specific vendor negotiation updates and next steps
Warren, Joseph	8/26/2025	0.1	Call with certain supplier regarding their prepetition claim and next steps to negotiate payment of prepetition amounts
Warren, Joseph	8/26/2025	0.2	Analyze status of reconciliations for ongoing vendor negotiations and follow up with A&M team on the same
Warren, Joseph	8/26/2025	0.3	Prepare for supplier calls scheduled for Wednesday, 8/27
Warren, Joseph	8/26/2025	0.9	Call with certain supplier regarding their outstanding prepetition amounts owed and potential executory contracts and next steps related to the same
Zehetmair, Stefan	8/26/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/26/2025	0.8	Manage central vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/26/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/26/2025	0.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Callerio, Lorenzo	8/27/2025	0.9	Participate in a call with the Company Purchasing, a vendor and a customer to discuss the terms of a settlement agreements
Callerio, Lorenzo	8/27/2025	0.7	Call with S. Lieberman (K&E), R. Olivett (K&E), the Company Purchasing and a vendor to discuss an updated settlement counterproposal
Callerio, Lorenzo	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/27/2025	0.7	Call with the Company Purchasing and a vendor to discuss the status of the trade agreement being discussed
Callerio, Lorenzo	8/27/2025	0.5	Call with a the Company Buyer to discuss the terms of a settlement agreement in advance of a call with a vendor
Callerio, Lorenzo	8/27/2025	0.4	Participate in a standing meeting with a vendor and the Company Purchasing to discussing the approval status of certain trade agreements
Callerio, Lorenzo	8/27/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Callerio, Lorenzo	8/27/2025	0.3	Participate in an update call with A. Shahbain (A&M) and L. Callerio (A&M) re: upcoming vendor negotiations
Callerio, Lorenzo	8/27/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: updated settlement terms
Callerio, Lorenzo	8/27/2025	0.9	Review a dataset received from a vendor as part of the ongoing reconciliation process
Callerio, Lorenzo	8/27/2025	2.6	Monitor incoming vendor inquiries throughout the day to ensure prompt follow-up and timely resolution
Callerio, Lorenzo	8/27/2025	0.4	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain outhandling prepetition payments
Callerio, Lorenzo	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Callerio, Lorenzo	8/27/2025	0.7	Join an internal call with the Company Purchasing team to discuss revised negotiation tactics
Callerio, Lorenzo	8/27/2025	0.6	Call with S. Lieberman (K&E) to discuss the revised term of an outstanding trading agreement
Callerio, Lorenzo	8/27/2025	1.1	Review and edit multiple settlement agreements provided by management based on certain updated assumptions
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding certain vendor and their current negotiation status and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding certain vendors and their current negotiation status and next steps
Caruso, Nicholas	8/27/2025	0.5	Call with the Company team regarding two vendors and their current negotiation status and next steps
Caruso, Nicholas	8/27/2025	0.8	Call with the Company, N. Caruso, and R. Draude (A&M) to discuss the status of specific vendor negotiations with the company
Caruso, Nicholas	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Caruso, Nicholas	8/27/2025	0.6	Call with the Company, A. Shahbain. N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company
Caruso, Nicholas	8/27/2025	0.7	Review trade agreement and email trade agreement tracker and share with the Company purchasing team
Caruso, Nicholas	8/27/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding lender advisor request relating to trade agreement offers made to certain potential critical vendors
Caruso, Nicholas	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Caruso, Nicholas	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Caruso, Nicholas	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Caruso, Nicholas	8/27/2025	1.8	Review newly prepared trade agreements for certain vendors and summaries for each
Caruso, Nicholas	8/27/2025	1.7	Review and revise trade agreement for certain vendors based on latest negotiations, updates to reconciliations
Caruso, Nicholas	8/27/2025	1.4	Analyze historical spend and current outstanding AP compared to amounts claimed by vendors
Caruso, Nicholas	8/27/2025	1.9	Analyze liquidity impact for certain vendors based on CIA status and current proposals
Cook, Jacob	8/27/2025	1.7	Continue selection of invoices to be paid and application of FDM coding for email trade agreement payments WE 8/29
Cook, Jacob	8/27/2025	0.4	Call with J. Cook (A&M) and L. Callerio (A&M) to discuss certain outstanding prepetition payments
Cook, Jacob	8/27/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/27/2025	1.3	Continue selection of invoices to be paid and application of FDM coding for trade agreement payments WE 8/29

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Donoghue, Doug	8/27/2025	0.3	Review vendor management email mailbox
Donoghue, Doug	8/27/2025	0.4	Review invoices and supporting documentation provided by vendor
Donoghue, Doug	8/27/2025	0.6	Analyze re: trade agreement alternatives
Donoghue, Doug	8/27/2025	0.5	Call with D. Donoghue (A&M), S. Lieberman (K&E), vendor, MAR to discuss reconciliation status
Donoghue, Doug	8/27/2025	0.3	Call with S. Lieberman (K&E), J. Fletcher (K&E), D. Donoghue (A&M), vendor counsel to discuss markup of trade agreement
Donoghue, Doug	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Draude, Richard	8/27/2025	0.8	Call with the Company, N. Caruso, and R. Draude (A&M) to discuss the status of specific vendor negotiations with the company
Draude, Richard	8/27/2025	0.6	Call with the Company, A. Shahbain. N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company
Draude, Richard	8/27/2025	1.8	Review and respond to vendor communication emails for 8/27 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/27/2025	2.6	Review and respond to vendor communication emails for 8/27 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/27/2025	2.6	Review and respond to vendor communication emails for 8/27 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/27/2025	2.2	Review and respond to vendor communication emails for 8/27 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Erlach, Nicole	8/27/2025	1.8	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from the Company purchasing managers
Erlach, Nicole	8/27/2025	1.1	Review reconciliations sent by the Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	8/27/2025	1.2	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	8/27/2025	1.2	Review correspondences from the Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	8/27/2025	1.4	Summarize reconciliation status updates for internal distribution to A&M and the Company
Erlach, Nicole	8/27/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	8/27/2025	0.9	Review supplier correspondences to confirm sufficient detail is provided for further analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	8/27/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/27/2025 for week-ending 8/30/2025
Grossi, Nick	8/27/2025	0.7	Review and provide comments re: VM segmentation overview
Hill, Michael	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Hill, Michael	8/27/2025	1.7	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/27/2025	1.3	Analyze proof of payments uploaded for Latin America
Hill, Michael	8/27/2025	0.8	Identify points of contact to contact for proof of payments for Europe
Hill, Michael	8/27/2025	0.7	Identify points of contact to contact for proof of payments for North America
Hill, Michael	8/27/2025	0.4	Identify points of contact to contact for proof of payments for Latin America
Kordupel, Lewis	8/27/2025	2.3	Analyze proposed vs. approved invoices related to vendor spend for purposes of cash flow forecasting
Kordupel, Lewis	8/27/2025	2.8	Prepare reconciliation of bank transaction information to approved vendor payments for purposes of cash flow forecasting
Kordupel, Lewis	8/27/2025	2.3	Continue preparing reconciliation of bank transaction information to approved vendor payments for purposes of cash flow forecasting
O'Toole, Colin	8/27/2025	1.2	Assess changes made to Vendor segmentation deck by A. Shahbain (A&M), performed a thorough review of the entire deck to check spelling and ensure language is consistent throughout
O'Toole, Colin	8/27/2025	1.3	Assess edits received from K&E team, updated language throughout vendor segmentation deck to align with K&E edits
Schirle, Mattie	8/27/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	8/27/2025	0.7	Revise trade agreement for latest round of negotiations
Schirle, Mattie	8/27/2025	0.7	Participate in call with Alix Partners to review latest trade agreement statuses
Schirle, Mattie	8/27/2025	0.5	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	8/27/2025	0.9	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	8/27/2025	0.7	Participate in call with vendor to review latest status of reconciliation
Schirle, Mattie	8/27/2025	0.8	Participate in call with Company to discuss trade agreement and latest reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Schirle, Mattie	8/27/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: updated settlement terms
Schirle, Mattie	8/27/2025	2.1	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	8/27/2025	1.1	Prepare trade agreement summary for lender review
Schirle, Mattie	8/27/2025	1.1	Participate in call with vendor to negotiate trade agreement
Schirle, Mattie	8/27/2025	2.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/27/2025	0.3	Participate in an update call with A. Shahbain (A&M) and L. Callerio (A&M) re: upcoming vendor negotiations
Shahbain, Abraham	8/27/2025	0.9	Review proposed trade agreement payment proposal and provide comments
Shahbain, Abraham	8/27/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/27/2025	0.8	Review and update vendor management slides for distribution
Shahbain, Abraham	8/27/2025	0.7	Review and respond to feedback received related to vendor segmentation analysis
Shahbain, Abraham	8/27/2025	0.6	Participate in a meeting with A. Shahbain (A&M), N. Caruso (A&M), L. Callerio (A&M) and the Company Purchasing team to discuss the list of trade agreements currently being negotiated
Shahbain, Abraham	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Shahbain, Abraham	8/27/2025	0.2	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/27/2025	0.8	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/27/2025	0.6	Call with the Company, A. Shahbain. N. Caruso, and R. Draude (A&M) to discuss specific vendor negotiation statuses and next steps with the company
Shahbain, Abraham	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/27/2025	0.8	Call with the Company purchasing, the Company Treasury, and A. Shahbain to discuss regional funding needs and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Shibata, Gerardo Yukio	8/27/2025	0.7	Conference call with the Company and vendor to discuss next steps
Shibata, Gerardo Yukio	8/27/2025	0.4	Conference call with the Company and vendor to discuss next steps
Shiffman, David	8/27/2025	0.5	Discuss with A&M liquidity and vendor teams to review payment reconciliations
Simion, Tony	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Stegenga, Jeff	8/27/2025	0.3	Discuss vendor mgmt. details and liquidity allocations for the next two weeks with T. Simion (A&M)
Turner, Cari	8/27/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/27/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/27/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/27/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Turner, Cari	8/27/2025	0.8	Research and coordinate responses for various vendor payment inquiries
Turner, Cari	8/27/2025	1.7	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/27/2025	0.5	Call with AlixPartners, SVP, C. Turner (A&M), T. Simion (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss the vendor management process update
Turner, Cari	8/27/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	8/27/2025	0.4	Call with the Company purchasing, C. Turner (A&M), N. Caruso (A&M) and A. Shahbain(A&M) to discuss upcoming reporting needs
Turner, Cari	8/27/2025	0.9	Respond to various vendor negotiation questions from the Company team
Turner, Cari	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/27/2025	0.2	Call with N. Caruso (A&M) and J. Warren (A&M) regarding lender advisor request relating to trade agreement offers made to certain potential critical vendors
Warren, Joseph	8/27/2025	0.5	Call with D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Warren, Joseph	8/27/2025	0.3	Correspond with K&E team regarding certain supplier questions about the amounts in their trade agreement that is nearing finalization

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/27/2025	0.3	Prepare support file of invoices in a supplier's claim amount for a certain trade agreement that is nearing finalization
Warren, Joseph	8/27/2025	0.3	Prepare update for A&M team regarding certain trade agreement that is nearing finalization
Warren, Joseph	8/27/2025	0.4	Process updates to accounts payable file for referencing during ongoing critical vendor negotiations
Warren, Joseph	8/27/2025	0.8	Analyze status of eight priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	0.8	Prepare proposals for the approval of two critical vendor trade agreements
Warren, Joseph	8/27/2025	1.2	Analyze status of eleven priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	0.2	Call with the Company team to discuss approach to upcoming call with certain supplier
Warren, Joseph	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/27/2025	0.9	Analyze status of four priority vendor management items as of Wednesday, 8/27 and develop next step plans to resolve relating to the same
Warren, Joseph	8/27/2025	0.3	Call with the Company team regarding ongoing trade agreement negotiations with certain suppliers
Warren, Joseph	8/27/2025	0.2	Prepare for supplier calls scheduled for Thursday, 8/28
Warren, Joseph	8/27/2025	0.2	Prepare updates to vendor log for new suppliers since Sunday, 8/24
Warren, Joseph	8/27/2025	0.2	Revise response to lender request relating to trade agreement offers made to certain potential critical vendors
Warren, Joseph	8/27/2025	0.2	Prepare email trade agreement offer for certain supplier
Warren, Joseph	8/27/2025	0.3	Analyze the Company team request for drafting of a trade agreement and respond on the same
Warren, Joseph	8/27/2025	0.2	Prepare update for the Company management relating to ongoing negotiations
Warren, Joseph	8/27/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and restoring post petition services
Warren, Joseph	8/27/2025	0.6	Call with the Company team and certain supplier regarding their prepetition amounts owed and ongoing post petition services
Warren, Joseph	8/27/2025	0.7	Call with the Company team to debrief meeting with certain supplier and prepare next steps relating to the same
Warren, Joseph	8/27/2025	1.2	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Wednesday, 8/27 and provide feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	8/27/2025	0.9	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M), M. Hill (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/27/2025	2.3	Update the Company Customer Tracker by S. Zehetmair (A&M)
Zehetmair, Stefan	8/27/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/27/2025	0.8	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/27/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/27/2025	0.2	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and selection of AP for payment of third trade agreement instalment
Callerio, Lorenzo	8/28/2025	0.8	Participate in an alignment meeting with the Company Purchasing before joining certain vendor negotiations
Callerio, Lorenzo	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Callerio, Lorenzo	8/28/2025	0.6	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the Company Purchasing re: outstanding trade agreements
Callerio, Lorenzo	8/28/2025	0.6	Join a call with a the Company Purchasing, Alix Partners and a vendor to discuss the updated terms of a trade agreement
Callerio, Lorenzo	8/28/2025	0.8	Participate in a meeting with a the Company Purchasing, Alix Partners and a vendor to discuss the terms of a potential settlement agreement
Callerio, Lorenzo	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/28/2025	2.6	Track and manage incoming vendor communications throughout the day to ensure timely engagement, efficient issue resolution, and sustained operational flow
Callerio, Lorenzo	8/28/2025	1.3	Review and edit certain trade agreements terms before circulating them back to management for approval
Callerio, Lorenzo	8/28/2025	0.6	Join a recurring meeting with the vendor and their legal team to review progress and alignment on the finalization of trade agreements
Callerio, Lorenzo	8/28/2025	0.6	Call with management to discuss the status of a vendor AP prepetition reconciliation
Callerio, Lorenzo	8/28/2025	1.1	Review the status of certain outstanding prepetition AP reconciliations in order to prioritize them
Callerio, Lorenzo	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	8/28/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	8/28/2025	0.4	Call with Alix Partners re: trade agreements to be discussed / negotiated
Caruso, Nicholas	8/28/2025	2.8	Prepare draft trade agreements for certain vendors and correspond to the Company team regarding the same
Caruso, Nicholas	8/28/2025	1.9	Review outstanding prepetition amounts for specific vendor and inquire about trade agreement status with the Company personnel
Caruso, Nicholas	8/28/2025	0.8	Review and respond to the Company team regarding written letter provided by vendor
Caruso, Nicholas	8/28/2025	1.3	Revise trade agreement based on latest proposal decided by the Company team and review current reconciliation status
Caruso, Nicholas	8/28/2025	0.5	Prepare for and participate in call the Company team and vendor regarding trade agreement
Caruso, Nicholas	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/28/2025	1.4	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/28/2025	2.6	Analyze CIA vs trade agreement cost for specific vendors
Caruso, Nicholas	8/28/2025	0.8	Revise vendor process overview materials
Caruso, Nicholas	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Cook, Jacob	8/28/2025	1.1	Review of ad hoc requests from the Company purchasing related to prior week payments and corresponding proofs of payment
Cook, Jacob	8/28/2025	2.1	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/22 for EMEA
Cook, Jacob	8/28/2025	2.2	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/22 for NAFTA
Cook, Jacob	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Donoghue, Doug	8/28/2025	0.4	Correspond re: ongoing trade agreement status
Donoghue, Doug	8/28/2025	0.3	Research re: status of trade agreement negotiations, correspondence re: same
Donoghue, Doug	8/28/2025	0.6	Analyze updated AP and impact on trade agreement negotiations
Donoghue, Doug	8/28/2025	0.3	Research payment status of payments under trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/28/2025	2.2	Review and respond to vendor communication emails for 8/28 morning hours, update trackers accordingly (part II of II)
Draude, Richard	8/28/2025	1.8	Review and respond to vendor communication emails for 8/28 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/28/2025	1.5	Review and respond to vendor communication emails for 8/28 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/28/2025	1.4	Review and respond to vendor communication emails for 8/28 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Erlach, Nicole	8/28/2025	0.8	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/28/2025	1.4	Correspond with the Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	8/28/2025	1.2	Escalate high priority reconciliations to the Company
Erlach, Nicole	8/28/2025	0.8	Standing call with N. Erlach (A&M) and the Company to discuss the workplan to resolve various reconciliation issues
Erlach, Nicole	8/28/2025	0.7	Review statements of account provided by the Company purchasing managers to determine if additional detail is required in advance of AP reconciliation
Erlach, Nicole	8/28/2025	1.8	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	8/28/2025	1.1	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Grossi, Nick	8/28/2025	0.4	Review VM update deck and provide comments re: same
Hill, Michael	8/28/2025	1.3	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/28/2025	1.6	Investigate vendor for trade agreement payments made to date
Kordupel, Lewis	8/28/2025	2.7	Analyze vendor disbursements during the chapter 11 proceeding
Kordupel, Lewis	8/28/2025	1.8	Identify vendor disbursements to be paid through the vendor payment approval process
Kordupel, Lewis	8/28/2025	2.2	Continue analysis of vendor disbursements during the chapter 11 proceeding
O'Toole, Colin	8/28/2025	1.6	Revise vendor segmentation excel analysis to map in 8/10 A/P balance to compare to prepetition balance by vendor
O'Toole, Colin	8/28/2025	1.3	Revise vendor segmentation deck to incorporate change from 6/6 A/P balance to 8/10
O'Toole, Colin	8/28/2025	1.1	Revise vendor segmentation deck to incorporate feedback from C. Turner & A. Shahbain (A&M)
Schirle, Mattie	8/28/2025	0.3	Review payment files with Company for specific vendor request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/28/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	8/28/2025	0.8	Review vendors contract and correspond with Company on next steps
Schirle, Mattie	8/28/2025	0.9	Review trade agreement strategy with Company
Schirle, Mattie	8/28/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	8/28/2025	2.1	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Schirle, Mattie	8/28/2025	1.7	Update trade agreements based on negotiations from today
Schirle, Mattie	8/28/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	8/28/2025	1.1	Review trade agreement draft and revise for latest updates
Schirle, Mattie	8/28/2025	0.6	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	8/28/2025	0.8	Participate in negotiation with vendor regarding trade agreement
Schirle, Mattie	8/28/2025	1.2	Participate in call with Company / the Company vendor to review latest trade agreement
Schirle, Mattie	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/28/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding priority vendor management issues as of Thursday, 8/28
Shahbain, Abraham	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Shahbain, Abraham	8/28/2025	0.9	Respond to emails from company related to trade agreements negotiations
Shahbain, Abraham	8/28/2025	1.1	Develop analysis summarizing largest vendors current actions needed
Shahbain, Abraham	8/28/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Shahbain, Abraham	8/28/2025	0.8	Develop allocation forecast for following week based on cash views
Shahbain, Abraham	8/28/2025	0.5	Call with AlixPartners and A. Shahbain (A&M) to discuss vendor management workstream

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	8/28/2025	0.4	Call with FTI, C. Turner (A&M) and A. Shahbain (A&M) to review vendor segmentation analysis
Shahbain, Abraham	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Shahbain, Abraham	8/28/2025	0.6	Call with the Company purchasing, the Company management, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and next steps
Shahbain, Abraham	8/28/2025	0.6	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the Company Purchasing re: outstanding trade agreements
Shahbain, Abraham	8/28/2025	0.5	Call with the Company purchasing on allocation forecast for following week
Shahbain, Abraham	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/28/2025	0.8	Review and update vendor segmentation analysis for DPO overview and share with the Company purchasing
Shiffman, David	8/28/2025	0.7	Call with A&M liquidity and vendor team to discuss upcoming payment analysis
Turner, Cari	8/28/2025	1.1	Review and provide comments on updated vendor segmentation deck
Turner, Cari	8/28/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, and R. Draude (A&M) to discuss status of certain vendor negotiations
Turner, Cari	8/28/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/28/2025	0.1	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	8/28/2025	0.4	Call with FTI, C. Turner (A&M) and A. Shahbain (A&M) to review vendor segmentation analysis
Turner, Cari	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Turner, Cari	8/28/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	8/28/2025	0.6	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/28/2025	0.6	Call with the Company purchasing, the Company management, C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and next steps
Turner, Cari	8/28/2025	0.7	Participate in an internal call with the Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M) and Alix to discuss the terms of a trade agreement to be negotiated with a vendor
Warren, Joseph	8/28/2025	0.2	Call with J. Warren and A. Shahbain (A&M) regarding priority vendor management issues as of Thursday, 8/28

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/28/2025	1.0	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding fifteen supplier situations and next steps to resolve on each
Warren, Joseph	8/28/2025	0.2	Evaluate status of two supplier reconciliation analysis files supporting trade agreement negotiations for those same suppliers
Warren, Joseph	8/28/2025	0.4	Analyze the Company reconciliation for certain supplier with a nearly finalized trade agreement and correspond with the Company and A&M teams regarding the same
Warren, Joseph	8/28/2025	0.9	Call with the Company team and certain client regarding their prepetition amounts owed and trade negotiations to restore post petition services
Warren, Joseph	8/28/2025	0.3	Revise draft email draft agreement per feedback received from the Company team
Warren, Joseph	8/28/2025	0.8	Call with S. Lieberman (K&E), the Company team, and certain supplier regarding their demand letter delivered relating to their prepetition claim and next steps to resolve the situation
Warren, Joseph	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/28/2025	0.6	Analyze status of certain supplier negotiation and their claim and prepare trade agreement offer in advance of discussion with that supplier
Warren, Joseph	8/28/2025	0.7	Prepare trade agreement offers to six suppliers that are in ongoing vendor negotiations relating to their prepetition claims and continuation of post petition services
Warren, Joseph	8/28/2025	0.5	Call with the Company team and certain supplier regarding their prepetition amounts owed and options to resolve and restore customary post petition services via a trade agreement
Warren, Joseph	8/28/2025	0.4	Prepare for supplier calls scheduled for Friday, 8/29
Warren, Joseph	8/28/2025	0.3	Call with the Company team and certain supplier regarding their prepetition amounts owed and a revision to their trade agreement offer
Warren, Joseph	8/28/2025	0.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Thursday, 8/28 and provide feedback on the same
Warren, Joseph	8/28/2025	0.7	Analyze the Company team feedback regarding ongoing negotiations with two critical suppliers and respond on the same
Warren, Joseph	8/28/2025	0.3	Call with the Company team and certain supplier regarding next steps in the negotiation of their prepetition amounts owed to restore customary post petition services
Warren, Joseph	8/28/2025	0.2	Prepare for supplier call by analyzing their demands alongside their prepetition amounts owed
Warren, Joseph	8/28/2025	0.8	Analyze status of seven priority vendor management items as of Thursday, 8/28 and develop next step plans to resolve relating to the same
Warren, Joseph	8/28/2025	0.5	Call with the Company team regarding their division's suppliers with prepetition amounts owed that are threatening to disrupt operations, and discuss next steps to resolve on the priority supplier situations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/28/2025	0.5	Prepare historical detail on negotiations with certain supplier per the Company team request
Warren, Joseph	8/28/2025	0.4	Revise support file relating to certain supplier's prepetition invoices owed per K&E vendor management team and supplier request
Zehetmair, Stefan	8/28/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/28/2025	0.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/28/2025	0.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/28/2025	0.4	Process and document vendor management meeting
Callerio, Lorenzo	8/29/2025	1.2	Call with head of the Company Purchasing to discuss certain ongoing negotiations
Callerio, Lorenzo	8/29/2025	0.7	Participate in a meeting with the Company Purchasing, C. Turner (A&M), and L. Callerio (A&M) to review and analyze the initial assessment of vendor disbursements
Callerio, Lorenzo	8/29/2025	0.9	Meet with certain the Company Buyers to discuss the status of the ongoing negotiations
Callerio, Lorenzo	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Callerio, Lorenzo	8/29/2025	1.2	Attend a strategic meeting with the Company purchasing, C. Turner (A&M), L. Callerio (A&M) and Alix Partners to review and negotiate the terms of a settlement agreement currently under discussion
Callerio, Lorenzo	8/29/2025	0.7	Participate in a joint call with the Company Purchasing, Alix Partners, and a vendor to review and align on the revised terms of the trade agreement currently under negotiation
Callerio, Lorenzo	8/29/2025	0.6	Join a call with the Company Purchasing to discuss the terms of new trade agreements
Callerio, Lorenzo	8/29/2025	0.7	Participate in a call with the Company Purchasing to discuss the key outcomes of a vendor meeting held yesterday
Callerio, Lorenzo	8/29/2025	0.9	Prepare a business case as requested by management before circulating it to the lenders for approval
Callerio, Lorenzo	8/29/2025	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss the trade agreements queued for lenders approval
Callerio, Lorenzo	8/29/2025	0.8	Review the current status of certain prepetition AP reconciliation in order to prioritize them
Callerio, Lorenzo	8/29/2025	2.4	Ensure continuous oversight of vendor interactions by actively reviewing incoming requests throughout the day, prioritizing swift coordination and resolution
Callerio, Lorenzo	8/29/2025	0.4	Call with Alix Partner to discuss certain negotiations terms

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	8/29/2025	0.6	Review latest trade agreement and email trade agreement tracker, revise, and share with the Company team
Caruso, Nicholas	8/29/2025	1.8	Compare past due AP analysis to the Company treasury analysis regarding the same
Caruso, Nicholas	8/29/2025	0.6	Prepare for and participate in call with the Company team, K&E team, and Vendor regarding trade agreement negotiations
Caruso, Nicholas	8/29/2025	0.7	Call with N. Caruso, R. Draude, the Company and a supplier to initiate trade agreement negotiation process
Caruso, Nicholas	8/29/2025	0.5	Call with T. Cairns (PSZJ) and the Company team regarding certain vendor trade agreement
Caruso, Nicholas	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Caruso, Nicholas	8/29/2025	1.7	Review top 10 vendors by division and prepare summary to the Company team
Caruso, Nicholas	8/29/2025	0.9	Review latest trade agreement terms for certain vendors
Caruso, Nicholas	8/29/2025	0.8	Review contracts related to certain vendor in relation to trade agreement negotiations
Caruso, Nicholas	8/29/2025	1.9	Review latest trade agreement proposals and provide responses for certain vendors
Cook, Jacob	8/29/2025	1.1	Review of ad hoc the Company purchasing trade agreement payment requests for WE 8/29
Cook, Jacob	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Cook, Jacob	8/29/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Cook, Jacob	8/29/2025	0.3	Call with J. Cook and L. Kordupel (A&M) on vendor payment approval process
Cook, Jacob	8/29/2025	0.2	Call with J. Cook (A&M), J. Warren (A&M), and certain supplier regarding reconciliation of their prepetition and post petition amounts owed and what is available to pay in the Company system
Cook, Jacob	8/29/2025	0.6	Prepare schedule of cash in advance post-petition vendor payments to be made related to short-term factoring agreement
Cook, Jacob	8/29/2025	0.8	Consolidate payment 'authorization' files for audit of prepetition payments made since petition date
Cook, Jacob	8/29/2025	0.8	Prepare schedule of normal course post-petition vendor payments to be made related to short-term factoring agreement
Donoghue, Doug	8/29/2025	0.3	Review progress on vendor trade agreement negotiations
Donoghue, Doug	8/29/2025	0.3	Review vendor management email box and prepare summary update
Donoghue, Doug	8/29/2025	0.4	Review assertions by vendor re invoice validity, correspondence re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	8/29/2025	0.7	Call with N. Caruso, R. Draude, the Company and a supplier to initiate trade agreement negotiation process
Draude, Richard	8/29/2025	2.4	Review and respond to vendor communication emails for 8/29 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	8/29/2025	1.4	Review and respond to vendor communication emails for 8/29 morning hours, update trackers accordingly (part I of II)
Draude, Richard	8/29/2025	1.8	Review and respond to vendor communication emails for 8/29 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	8/29/2025	2.3	Review and respond to vendor communication emails for 8/29 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	8/29/2025	0.7	Clarify reconciliation priorities with the Company to align on order of reconciliation reviews
Erlach, Nicole	8/29/2025	1.3	Review emails from the Company purchasing team to provide updates regarding reconciliation progress
Erlach, Nicole	8/29/2025	1.6	Gather documentation related to supplier requests to share with the Company for further review
Erlach, Nicole	8/29/2025	1.9	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Hill, Michael	8/29/2025	0.9	Analyze proof of payments uploaded for North America
Hill, Michael	8/29/2025	1.4	Analyze certain vendor for monthly invoice split between post petition and prepetition
Hill, Michael	8/29/2025	1.3	Update trade agreement tracker for terms of trade agreements to determine cash in advance status
Hill, Michael	8/29/2025	0.8	Analyze trade terms for vendor update during the case
Kordupel, Lewis	8/29/2025	0.3	Call with J. Cook and L. Kordupel (A&M) on vendor payment approval process
Kordupel, Lewis	8/29/2025	2.8	Prepare comparison of vendor payments and disbursements by source
Kordupel, Lewis	8/29/2025	2.4	Continue preparing comparison of vendor payments and disbursements by source
Kordupel, Lewis	8/29/2025	2.2	Analyze vendor payments in the bank transaction data for reconciliation purposes
Kordupel, Lewis	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Kordupel, Lewis	8/29/2025	2.8	Prepare analysis of vendor payments by payment type: pre- vs. post-petition
O'Toole, Colin	8/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) and the Company to discuss status of the vendor segmentation data, identify outstanding areas and timeline to address
Postolos, Lucas	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments
Postolos, Lucas	8/29/2025	0.4	Reconcile DIP Budget cash reporting compared to vendor management team approval files at vendor-level

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/29/2025	0.7	Draft trade agreement documentation and review for vendor approval
Schirle, Mattie	8/29/2025	1.3	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	8/29/2025	2.1	Review and correspond with vendors for high priority items
Schirle, Mattie	8/29/2025	0.6	Participate in call with ELS team to review status of vendors and related trade agreements
Schirle, Mattie	8/29/2025	0.5	Participate in call with Logistics team to discuss current issues
Schirle, Mattie	8/29/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	8/29/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	8/29/2025	0.6	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	8/29/2025	0.9	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/29/2025	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss the trade agreements queued for lenders approval
Shahbain, Abraham	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments
Shahbain, Abraham	8/29/2025	0.6	Call with A. Shahbain and J. Cook (A&M) to discuss various open vendor management and trade agreement topics
Shahbain, Abraham	8/29/2025	0.5	Call with the Company treasury to discuss trade agreement negotiation strategy
Shahbain, Abraham	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Shahbain, Abraham	8/29/2025	0.3	Call with A. Shahbain & C. O'Toole (A&M) and the Company to discuss status of the vendor segmentation data, identify outstanding areas and timeline to address
Shiffman, David	8/29/2025	1.8	Working session with L. Kordupel, D. Shiffman, and J. Cook (A&M) on vendor payment and related disbursements datasets
Shiffman, David	8/29/2025	0.8	Correspond with A&M team regarding status of payment analysis and immediate next steps
Turner, Cari	8/29/2025	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	8/29/2025	0.3	Prepare and respond to vendor management update for various advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	8/29/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	8/29/2025	1.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/29/2025	1.2	Attend a strategic meeting with the Company purchasing, C. Turner (A&M), L. Callerio (A&M) and Alix Partners to review and negotiate the terms of a settlement agreement currently under discussion
Turner, Cari	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Turner, Cari	8/29/2025	0.7	Participate in a meeting with the Company Purchasing, C. Turner (A&M), and L. Callerio (A&M) to review and analyze the initial assessment of vendor disbursements
Turner, Cari	8/29/2025	1.2	Respond to various vendor negotiation questions from the Company team
Warren, Joseph	8/29/2025	0.2	Call with J. Cook (A&M), J. Warren (A&M), and certain supplier regarding reconciliation of their prepetition and post petition amounts owed and what is available to pay in the Company system
Warren, Joseph	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Warren, Joseph	8/29/2025	0.3	Prepare update for K&E team regarding status of certain trade agreement negotiation and next steps on the same
Warren, Joseph	8/29/2025	1.8	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Friday, 8/29 and provide feedback on the same
Warren, Joseph	8/29/2025	0.4	Coordinate with A&M team regarding the Company inquiries on the trade agreement approval process
Warren, Joseph	8/29/2025	0.4	Analyze the Company team and certain supplier update on reconciliation of their prepetition and post petition amounts owed and respond on the same
Warren, Joseph	8/29/2025	0.4	Analyze certain supplier demands relating to a prospective trade agreement and respond on the same
Warren, Joseph	8/29/2025	0.8	Analyze status of two priority vendor management items as of Friday, August 29 and develop next step plans to resolve relating to the same
Warren, Joseph	8/29/2025	0.5	Prepare update on priority vendor management situations as of Friday, 8/29 to discuss with A&M team
Warren, Joseph	8/29/2025	0.2	Coordinate with the Company and K&E vendor management teams regarding counter offer received from certain supplier in trade agreement negotiations for restoration of post petition services
Warren, Joseph	8/29/2025	0.2	Analyze status of certain trade agreement pending the Company management approvals and respond on the same to A&M team
Webber, Dan	8/29/2025	0.5	Call with D. Webber, A. Shahbain, L. Postolos (A&M) to discuss go-forward process to track OCP payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Webber, Dan	8/29/2025	0.4	Correspond with C. Turner, A. Shahbain (A&M) regarding weekly process to determine Disbursements allocation and tracking against that allocation
Zehetmair, Stefan	8/29/2025	1.0	Participate on daily vendor escalation call with the Company Vendor Management team and C. Turner (A&M), A. Shahbain (A&M), L. Callerio (A&M), N. Caruso (A&M), J. Warren (A&M), M. Schirle (A&M) and S. Zehetmair (A&M)
Zehetmair, Stefan	8/29/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	8/29/2025	0.4	Process and document vendor management meeting
Zehetmair, Stefan	8/29/2025	0.3	Manage central vendor escalation mailbox
Zehetmair, Stefan	8/29/2025	0.3	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and selection of AP for payment of third trade agreement instalment
Caruso, Nicholas	8/30/2025	1.8	Review first draft of top vendor AP analysis and provide comments
Caruso, Nicholas	8/30/2025	0.7	Review latest CIA tracking data prepared by A&M team
Caruso, Nicholas	8/30/2025	0.4	Review latest reconciliation status of certain vendors in relation to trade agreement negotiations
Caruso, Nicholas	8/30/2025	0.3	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Cook, Jacob	8/30/2025	0.8	Correspond with the Company procurement and accounting teams related to execution of previously requested payments for trade agreements
Cook, Jacob	8/30/2025	1.1	Prepare TA/ETA payment run to be made on 9/1/25 based on executed agreement payment schedules
Cook, Jacob	8/30/2025	1.3	Review of ad hoc vendor payment requests related to TA/ETA payments to be made during WE 08292025
Cook, Jacob	8/30/2025	0.7	Analyze information related to historical payments made against certain trade agreements based on vendor feedback
Draude, Richard	8/30/2025	2.2	Prepare discussion materials for workstream leads re: top vendors in accounts payable by region
Draude, Richard	8/30/2025	1.9	Revise discussion materials re: top vendors in accounts payable for comments from workstream leads
Erlach, Nicole	8/30/2025	1.0	Review emails from the Company purchasing team to track reconciliation requests
Fuetter, Isaac	8/30/2025	0.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 8/30/2025 for week-ending 8/30/2025
Hill, Michael	8/30/2025	0.3	Analyze trade agreement vendor for timing of contractual payments
Hill, Michael	8/30/2025	1.3	Review proof of payments for trade agreement payments for North America

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	8/30/2025	0.4	Review proof of payments for trade agreement payments for Asia
Hill, Michael	8/30/2025	0.2	Review proof of payments for trade agreement payments for Europe
Hill, Michael	8/30/2025	0.4	Review proof of payments for trade agreement payments for Latin America
Kordupel, Lewis	8/30/2025	1.3	Prepare analysis of regional vendor disbursements compared to vendor payments
Kordupel, Lewis	8/30/2025	2.8	Prepare variance analysis of vendor payments vs. disbursements by vendor
Schirle, Mattie	8/30/2025	1.1	Revise trade agreements for latest round of negotiations
Schirle, Mattie	8/30/2025	0.7	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	8/30/2025	0.5	Revise trade agreement summary for review
Schirle, Mattie	8/30/2025	0.9	Review open AP and draft trade agreement for vendor
Shahbain, Abraham	8/30/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding notice received from certain supplier regarding lack of trade agreement payment
Shahbain, Abraham	8/30/2025	0.3	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Shahbain, Abraham	8/30/2025	0.8	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Saturday, 8/30 and next steps to resolve
Shahbain, Abraham	8/30/2025	0.2	Respond to escalation requests from company related to vendors
Turner, Cari	8/30/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Warren, Joseph	8/30/2025	0.8	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Saturday, 8/30 and next steps to resolve
Warren, Joseph	8/30/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding notice received from certain supplier regarding lack of trade agreement payment
Warren, Joseph	8/30/2025	0.4	Analyze further next steps to resolve notice received from certain supplier regarding lack of trade agreement payment
Warren, Joseph	8/30/2025	0.6	Analyze certain supplier reconciliation and details ahead of entering into trade negotiations with supplier, per the Company team request, to maintain post petition services
Warren, Joseph	8/30/2025	0.2	Analyze another situation involving certain supplier claiming they did not receive their trade agreement payment
Warren, Joseph	8/30/2025	0.1	Analyze updates from the Company purchasing team to ongoing vendor management issues as of Saturday, 8/30 and provide feedback on the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	8/30/2025	0.2	Correspond with K&E vendor management team and the Company team regarding next steps in responding to a certain supplier with an executed trade agreement that is claiming lack of payment
Warren, Joseph	8/30/2025	0.6	Coordinate with the Company team regarding next steps and actions to take related to situation involving two critical suppliers asserting they did not receive their trade agreement installment payment
Warren, Joseph	8/30/2025	1.3	Analyze still unresolved vendor management issues relating to Friday, 8/29 and develop next step plans to resolve relating to the same
Caruso, Nicholas	8/31/2025	2.1	Revise vendor management dashboard slides for latest weekly updates
Caruso, Nicholas	8/31/2025	1.9	Revise trade agreement management forecast for latest executed trade agreements
Caruso, Nicholas	8/31/2025	1.2	Review further top vendor AP analysis and provide additional commentary
Caruso, Nicholas	8/31/2025	1.2	Correspond with A&M team regarding current status of certain trade agreement discussions
Caruso, Nicholas	8/31/2025	0.9	Review top vendor AP analysis and provide commentary
Caruso, Nicholas	8/31/2025	0.6	Review latest trade agreement tracker and provide commentary
Caruso, Nicholas	8/31/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Caruso, Nicholas	8/31/2025	2.4	Prepare overview of certain priority vendor trade agreement requests and the liquidity impact of current proposals
Cook, Jacob	8/31/2025	0.8	Prepare summary materials related to payment process flow execution
Draude, Richard	8/31/2025	2.8	Prepare accounts payable ad hoc analysis for discussion
Draude, Richard	8/31/2025	1.4	Revise discussion materials re: top vendors in accounts payable to incorporate additional detail
Erlach, Nicole	8/31/2025	0.4	Finalize draft of invoice resolution flowchart in advance of discussion with the Company
Erlach, Nicole	8/31/2025	0.5	Prepare daily update for the Company re: reconciliation tracker and open high priority requests
Hill, Michael	8/31/2025	0.9	Update proof of payments for trade agreement payments for Asia
Hill, Michael	8/31/2025	1.3	Analyze historical spend versus cash in advance spend for June
Kordupel, Lewis	8/31/2025	1.7	Prepare analysis of vendor payments approved in the vendor payment approval process
Kordupel, Lewis	8/31/2025	2.8	Analyze vendors in the payment datasets vs. the disbursement files for purposes of preparing a comparison
Kordupel, Lewis	8/31/2025	1.8	Prepare update to regional vendor payment analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	8/31/2025	0.6	Review rounds of negotiations and update trade agreements
Schirle, Mattie	8/31/2025	1.4	Correspond with Company on trade agreements
Schirle, Mattie	8/31/2025	0.6	Draft latest set of trade agreements with reviewing open AP and latest terms
Shahbain, Abraham	8/31/2025	0.3	Review and distribute email to team for updates on critical vendors
Shahbain, Abraham	8/31/2025	0.8	Review and update vendor management slide deck
Shahbain, Abraham	8/31/2025	0.3	Respond to escalation requests from company related to vendors
Shahbain, Abraham	8/31/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss diligence request related to vendors
Turner, Cari	8/31/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	8/31/2025	0.6	Review updated vendor management reporting package
Warren, Joseph	8/31/2025	0.9	Prepare presentation and liquidity analysis for certain supplier for potential critical vendor agreement approval
Warren, Joseph	8/31/2025	0.3	Analyze request from the Company team to enter into critical vendor agreement negotiations with certain supplier and respond on the same
Warren, Joseph	8/31/2025	0.3	Prepare for supplier calls scheduled for Monday, 9/1
Warren, Joseph	8/31/2025	0.7	Prepare update on status of negotiations for suppliers above lender consent threshold for purposes of presentation for the lender advisor's
Warren, Joseph	8/31/2025	0.8	Analyze still unresolved vendor management issues relating to week ending 8/30 and develop next step plans to resolve relating to the same
Athreya, Abhi	9/1/2025	1.2	Pull 'to be paid' prepetition invoices, payments results, and trade agreement details for select vendors
Athreya, Abhi	9/1/2025	1.1	Review and sort Company weekly proof of payment documents
Athreya, Abhi	9/1/2025	1.0	Pull 'to be paid' last week post-petition invoices for select vendors to request proof of payment documents
Athreya, Abhi	9/1/2025	0.7	Quantify prepetition payment amounts for select vendors against executed trade agreement terms
Athreya, Abhi	9/1/2025	1.6	Reconcile weekly trade agreement payments against proof of payment documents
Athreya, Abhi	9/1/2025	0.6	Categorize incoming trade agreement proof of payment documentation
Athreya, Abhi	9/1/2025	1.4	Summarize Company weekly proof of payment documents and expected trade agreement payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/1/2025	1.8	Reconcile select vendor's payment claims against prepetition payment results and create excel summary
Callerio, Lorenzo	9/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	9/1/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain inbound vendor requests received today
Callerio, Lorenzo	9/1/2025	0.4	Call with M. Wakefield (Alix) re: revised trade agreement terms
Callerio, Lorenzo	9/1/2025	0.6	Attend a recurring call with a vendor to discuss the outstanding AP reconciliations
Callerio, Lorenzo	9/1/2025	0.7	Participate in meeting with Alix Partners and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	9/1/2025	0.7	Participate in a call with S. Lieberman (K&E), D. Migliarucci (GT) and M. Wakefield (Alix) to discuss certain comments received from Alix on a settlement agreement
Callerio, Lorenzo	9/1/2025	0.7	Call with R. Agostinelli (GT) to discuss the open settlement agreement currently being discussed
Callerio, Lorenzo	9/1/2025	0.8	Meeting with a Company buyer to discuss the current status of certain vendor negotiations
Callerio, Lorenzo	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Callerio, Lorenzo	9/1/2025	0.9	Multiple calls with head of Company Purchasing to discuss certain open trade agreements and ongoing reconciliation processes
Callerio, Lorenzo	9/1/2025	1.6	Draft and review multiple trade agreement after discussing them with K&E
Callerio, Lorenzo	9/1/2025	2.3	Maintain continuous oversight of vendor communications by proactively monitoring incoming requests throughout the day. Prioritize timely coordination and resolution to ensure efficient and uninterrupted operations
Callerio, Lorenzo	9/1/2025	0.7	Draft a one pager summarizing the current status of a vendor negotiation, as requested by management
Caruso, Nicholas	9/1/2025	1.3	Review vendor communications related to shipping and material procurement
Caruso, Nicholas	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy
Caruso, Nicholas	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Caruso, Nicholas	9/1/2025	1.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding top vendor summary
Caruso, Nicholas	9/1/2025	0.6	Prepare materials related to top vendors for distribution to Company
Caruso, Nicholas	9/1/2025	2.1	Summarize top vendors by region and prepare report reflecting the latest updates
Caruso, Nicholas	9/1/2025	1.8	Revise top vendor by region presentation based on commentary from A&M team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/1/2025	0.7	Review vendor informational and current situation to propose trade agreement
Caruso, Nicholas	9/1/2025	0.7	Review vendor outstanding prepetition amounts compared to amounts asserted by vendors
Caruso, Nicholas	9/1/2025	1.7	Review vendor escalation and status emails from Company team and provide responses / next steps
Caruso, Nicholas	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Cook, Jacob	9/1/2025	0.4	Email correspondence with Company Japan accounting team re: payment of certain prepetition notes
Cook, Jacob	9/1/2025	1.2	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 9/5
Cook, Jacob	9/1/2025	1.3	Review of invoices to be paid in EMEA post-petition payment run for WE 9/5
Cook, Jacob	9/1/2025	1.4	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Draude, Richard	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Draude, Richard	9/1/2025	2.2	Review and respond to vendor communication emails for 9/1, update trackers accordingly
Erlach, Nicole	9/1/2025	1.2	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	9/1/2025	0.3	Standing call with N. Erlach (A&M) Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/1/2025	0.4	Draft email to Company regarding open items and next steps required in supplier reconciliations to advance TA negotiations
Erlach, Nicole	9/1/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Fuetter, Isaac	9/1/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/1/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/1/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/1/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/1/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/1/2025 for week-ending 9/6/2025
Grossi, Nick	9/1/2025	0.6	Review and provide comments re: prepetition A/P invoice reconciliation to books and records
Grossi, Nick	9/1/2025	1.4	Review status of payments to bank transactional data
Hill, Michael	9/1/2025	1.4	Analyze historical spend versus cash in advance spend for July

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/1/2025	1.8	Analyze historical spend versus cash in advance spend for August
Kordupel, Lewis	9/1/2025	2.7	Continue preparing analysis of authorized payments by vendor for purposes of identifying unreconciled variances
Kordupel, Lewis	9/1/2025	2.7	Analyze authorized versus paid vendor invoices for purposes of the vendor payment analysis
Kordupel, Lewis	9/1/2025	1.8	Prepare unique list of vendor names for purposes of the vendor payment analysis
Kordupel, Lewis	9/1/2025	2.8	Prepare analysis of authorized payments by vendor for purposes of identifying unreconciled variances
Kordupel, Lewis	9/1/2025	1.2	Continue analysis of authorized versus paid vendor invoices for purposes of the vendor payment analysis
Kordupel, Lewis	9/1/2025	0.8	Call with A&M (D. Shiffman, L. Kordupel) regarding vendor payment analysis, including next steps
Kordupel, Lewis	9/1/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel) regarding open items related to the vendor payment analysis
O'Toole, Colin	9/1/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with Company to discuss Vendor segmentation analysis and next steps prior to sharing with Alix team
O'Toole, Colin	9/1/2025	0.6	Amend the Vendor Segmentation deck to revise the DPO/Trade Terms slide to incorporate feedback from the Company team
Schirle, Mattie	9/1/2025	1.3	Participate in call with vendor to discuss trade agreement
Schirle, Mattie	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Schirle, Mattie	9/1/2025	0.9	Provide trade agreement updates and communicate changes with the Company team
Schirle, Mattie	9/1/2025	0.8	Coordinate with Company and vendors to align on current trade agreement terms
Schirle, Mattie	9/1/2025	0.3	Participate in call with Company to review trade agreement
Schirle, Mattie	9/1/2025	1.7	Correspond with Company on status of latest trade agreements
Schirle, Mattie	9/1/2025	0.6	Examine vendor contract details to confirm terms and obligations
Schirle, Mattie	9/1/2025	0.7	Participate in call with Company to discuss vendor escalation issues
Schirle, Mattie	9/1/2025	1.2	Review the vendor management inbox and respond to open requests from Company/vendor contacts
Shahbain, Abraham	9/1/2025	1.2	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/1/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain inbound vendor requests received today
Shahbain, Abraham	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/1/2025	0.6	Review and consolidate slides related to a deep dive on top four vendor escalations
Shahbain, Abraham	9/1/2025	0.7	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update vendor discussion materials for comments received
Shahbain, Abraham	9/1/2025	0.8	Review and provide comments related to updates needed for the vendor management segmentation analysis
Shahbain, Abraham	9/1/2025	0.8	Review and provide comments related to updates needed for the vendor summary overview
Shahbain, Abraham	9/1/2025	1.1	Review and update the days payable analysis summary by vendor category
Shahbain, Abraham	9/1/2025	1.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding top vendor summary
Shahbain, Abraham	9/1/2025	1.7	Respond to email related to escalations with vendors and payment requests
Shahbain, Abraham	9/1/2025	0.9	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Shahbain, Abraham	9/1/2025	0.4	Call with A. Shahbain and C. O'Toole (A&M) with Company to discuss Vendor segmentation analysis and next steps prior to sharing with Alix team
Shibata, Gerardo Yukio	9/1/2025	0.4	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shiffman, David	9/1/2025	0.8	Call with A&M (D. Shiffman, L. Kordupel) regarding vendor payment analysis, including next steps
Shiffman, David	9/1/2025	0.2	Call with A&M (D. Shiffman, L. Kordupel) regarding open items related to the vendor payment analysis
Turner, Cari	9/1/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/1/2025	0.8	Review and provide comments on updated vendor segmentation deck
Turner, Cari	9/1/2025	1.2	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	9/1/2025	1.3	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/1/2025	1.7	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/1/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/1/2025	0.6	Call with Company and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding vendor negotiation strategy
Turner, Cari	9/1/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Warren, Joseph	9/1/2025	0.4	Analyze two supplier situations relating to potential stop ship threats as of Monday, 9/1 and prepare next steps relating to the same
Warren, Joseph	9/1/2025	0.5	Review status of supplier negotiations that require lender consent for approval

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/1/2025	0.8	Participate on vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren, M. Schirle, and N. Caruso (A&M)
Warren, Joseph	9/1/2025	0.4	Prepare for supplier calls scheduled for Tuesday, 9/2
Warren, Joseph	9/1/2025	1.8	Analyze updates from Company purchasing team to ongoing vendor management issues as of Monday, 9/1 and provide feedback on the same
Zehetmair, Stefan	9/1/2025	1.8	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/1/2025	1.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/2/2025	0.1	Track and communicate prepetition spend for select vendor
Athreya, Abhi	9/2/2025	0.1	Review pay file for select vendor to understand total amount authorized
Athreya, Abhi	9/2/2025	0.2	Update proposed payments breakout view for select group of vendors
Athreya, Abhi	9/2/2025	0.2	Quantify prepetition payment amounts to select group of vendors to compare against Company expected payment amounts
Athreya, Abhi	9/2/2025	0.3	Review summary view of payment table for select vendor and make current with recent payments made through August
Athreya, Abhi	9/2/2025	0.3	Update proposed payments for select vendors against agreed trade agreement terms to reflect latest information
Athreya, Abhi	9/2/2025	0.4	Review details of latest weekly trade agreement proof of payment reconciliation process
Athreya, Abhi	9/2/2025	0.5	Reorganize summary view of payment table for select vendor to highlight invoice-level detail and payment shortfall against trade agreement terms
Athreya, Abhi	9/2/2025	0.7	Pull 'to be paid' prepetition invoices for select group of vendors to understand outstanding payment amounts
Athreya, Abhi	9/2/2025	0.7	Reconcile payments to select vendor against agreed trade agreement terms and determine potential shortfall amounts
Athreya, Abhi	9/2/2025	0.7	Update summary view of trade agreement terms and proposed payments for select vendors
Athreya, Abhi	9/2/2025	0.8	Quantify total prepetition payment amounts to select group of vendors
Athreya, Abhi	9/2/2025	1.1	Summarize proposed payments for select vendor against agreed trade agreement terms
Athreya, Abhi	9/2/2025	1.3	Reorganize summary view of payment table for select vendor to highlight invoice-level detail
Athreya, Abhi	9/2/2025	1.5	Summarize outstanding prepetition and post-petition accounts payable balance and expected weekly payments to determine go-forward accounts payable balances
Athreya, Abhi	9/2/2025	0.4	Update summary view of proposed payments for select vendors to incorporate newest payment data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/2/2025	0.9	Review multiple reconciliation data and prepare a list of questions to be discussed with management
Callerio, Lorenzo	9/2/2025	0.5	Attend a recurring vendor call to review and resolve outstanding accounts payable reconciliations
Callerio, Lorenzo	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Callerio, Lorenzo	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Callerio, Lorenzo	9/2/2025	0.4	Call with the head of Company Purchasing to discuss certain open settlement negotiations
Callerio, Lorenzo	9/2/2025	0.5	Call with C. Turner and L. Callerio (A&M) to address certain key aspects of vendor negotiations
Callerio, Lorenzo	9/2/2025	1.0	Review and edit several trade agreements received from K&E before circulating them back to management for distribution
Callerio, Lorenzo	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Callerio, Lorenzo	9/2/2025	2.5	Ensure consistent oversight of vendor correspondence by systematically reviewing incoming requests throughout the day. Emphasize prompt coordination and resolution
Callerio, Lorenzo	9/2/2025	0.6	Participate in a meeting with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss certain open trade agreements queued for lenders approval
Callerio, Lorenzo	9/2/2025	0.6	Join the meeting with Alix Partners and the vendor to review and discuss the updated trade agreement terms
Callerio, Lorenzo	9/2/2025	0.6	Participate in an internal call with S. Lieberman (K&E), R. Olivett (K&E) and the Company Purchasing to discuss certain negotiation strategies
Callerio, Lorenzo	9/2/2025	0.7	Call with a Company buyer to develop a business case supporting the evaluation of a settlement proposal currently under discussion
Callerio, Lorenzo	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/2/2025	0.9	Draft a summary deck including the updated status of certain ongoing vendor negotiations
Callerio, Lorenzo	9/2/2025	0.6	Call with S. Lieberman (K&E) to discuss the legal approach to certain vendor negotiations
Callerio, Lorenzo	9/2/2025	0.9	Multiple calls with a Company buyer to prepare for a call with a vendor
Caruso, Nicholas	9/2/2025	0.9	Prepare additional responses to vendor counterproposals of trade agreements
Caruso, Nicholas	9/2/2025	0.5	Call with Company to discuss past due AP analysis
Caruso, Nicholas	9/2/2025	0.5	Call with vendor and Company team to discuss trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/2/2025	0.6	Review trade agreement proposal for certain vendors
Caruso, Nicholas	9/2/2025	0.8	Review vendor contracts related to trade agreement negotiations
Caruso, Nicholas	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Caruso, Nicholas	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/2/2025	1.1	Review certain vendors latest status on shipping and trade agreements
Caruso, Nicholas	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Caruso, Nicholas	9/2/2025	1.8	Review trade agreement requests from Company personnel and provide responses
Caruso, Nicholas	9/2/2025	2.1	Prepare summary of trade agreement negotiations and liquidity impacts for certain vendors
Caruso, Nicholas	9/2/2025	0.9	Review redline as proposed by vendor and coordinate response amongst Company, K&E and A&M teams
Caruso, Nicholas	9/2/2025	0.4	Review the most recent AP Aging Report thoroughly and ensure all entries are up to date
Caruso, Nicholas	9/2/2025	0.4	Discuss annual spend analysis with respect to vendors on CIA
Caruso, Nicholas	9/2/2025	0.2	Call with K&E team regarding status of certain vendor trade agreement negotiations
Caruso, Nicholas	9/2/2025	0.4	Respond to questions from Company personnel regarding final trade agreement for vendor
Cook, Jacob	9/2/2025	0.8	Review of executed trade agreement payment schedules for trade agreements to be paid WE 9/5
Cook, Jacob	9/2/2025	0.5	Call with J. Cook and L. Kordupel (A&M) regarding authorized vendor payments
Cook, Jacob	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Cook, Jacob	9/2/2025	1.4	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 9/5
Cook, Jacob	9/2/2025	1.1	Select invoices to be paid and application of FDM coding for trade agreement payments WE 9/5
Cook, Jacob	9/2/2025	0.7	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 9/5
Donoghue, Doug	9/2/2025	0.2	Research status of reconciliation for assigned vendors
Donoghue, Doug	9/2/2025	0.6	Coordinate with A&M team on vendor coverage

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/2/2025	0.4	Review and update contract status for vendor agreements
Draude, Richard	9/2/2025	2.2	Review and respond to vendor communication emails for 9/2 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/2/2025	2.4	Review and respond to vendor communication emails for 9/2 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/2/2025	1.9	Revise vendor management discussion materials for latest updates and comments from team leads
Draude, Richard	9/2/2025	1.7	Review and respond to vendor communication emails for 9/2 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Draude, Richard	9/2/2025	2.7	Review and respond to vendor communication emails for 9/2 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/2/2025	2.1	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Erlach, Nicole	9/2/2025	0.3	Correspond with A&M re: ETA requests from Company
Erlach, Nicole	9/2/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/2/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of supplier AP reconciliations
Erlach, Nicole	9/2/2025	1.6	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/2/2025	1.7	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	9/2/2025	1.9	Verify supplier reconciliation tracker is consistent with the status of reconciliations and feedback from Company purchasing managers
Fuetter, Isaac	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Fuetter, Isaac	9/2/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/2/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/2/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/2/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/2/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/2/2025 for week-ending 9/6/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Grossi, Nick	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Grossi, Nick	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Grossi, Nick	9/2/2025	1.4	Prepare business plan presentation materials
Hill, Michael	9/2/2025	1.2	Working with payment team to obtain proof of payments for certain vendors
Hill, Michael	9/2/2025	1.1	Track proof of payments arriving for Trade Agreement vendors
Hill, Michael	9/2/2025	0.6	Update vendor tracker for updated reconciliation from the company
Hill, Michael	9/2/2025	1.7	Investigate weekly vendor spend for Europe to analyze potential duplicate payments
Hill, Michael	9/2/2025	0.4	Investigate vendor for the vendor spend occurring during the bankruptcy
Hill, Michael	9/2/2025	1.6	Investigate weekly vendor spend for North America to analyze potential duplicate payments
Kordupel, Lewis	9/2/2025	2.3	Continue analysis of authorized vendor payments in the NAFTA region for purposes of identifying unreconciled differences
Kordupel, Lewis	9/2/2025	2.8	Analyze authorized vendor payments in the NAFTA region for purposes of identifying unreconciled differences
Kordupel, Lewis	9/2/2025	2.7	Analyze NAFTA disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/2/2025	2.4	Prepare updates to naming conventions in the NAFTA vendor database
Kordupel, Lewis	9/2/2025	1.3	Continue analysis of NAFTA disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Kordupel, Lewis	9/2/2025	0.5	Call with J. Cook and L. Kordupel (A&M) regarding authorized vendor payments
O'Toole, Colin	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
O'Toole, Colin	9/2/2025	1.1	Revise vendor segmentation criteria and associated formula to ensure all new vendors are mapped appropriately and consistently with previous shared analyses
O'Toole, Colin	9/2/2025	1.4	Revise vendor segmentation analysis to reflect new dataset received from the Company, reconcile existing master data to new master dataset, identified ~6,600 new vendors to be added to master dataset
O'Toole, Colin	9/2/2025	2.4	Perform update to Vendor segmentation master dataset to update and revise sub-mappings for new vendors and associated data fields

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Pacheco, Santiago	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations
Pacheco, Santiago	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Pacheco, Santiago	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Postolos, Lucas	9/2/2025	0.4	Research into manual payments in North American region to support reconciliation of approved and executed vendor payments
Postolos, Lucas	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Schirle, Mattie	9/2/2025	0.8	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/2/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Schirle, Mattie	9/2/2025	0.5	Participate in call with Company and vendor to discuss trade agreement
Schirle, Mattie	9/2/2025	0.9	Prepare trade agreement summary for lender review
Schirle, Mattie	9/2/2025	0.8	Revise trade agreement for latest round of negotiations
Schirle, Mattie	9/2/2025	0.6	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of supplier AP reconciliations
Schirle, Mattie	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Schirle, Mattie	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Schirle, Mattie	9/2/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/2/2025	0.6	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/2/2025	2.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/2/2025	0.3	Call with L. Callerio (A&M), M. Schirle (A&M), and N. Erlach (A&M) to review supplier reconciliation invoice detail and discuss next steps in the reconciliation process
Schirle, Mattie	9/2/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/2/2025	2.3	Review reconciliation tracker and status updates and provide comments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/2/2025	1.2	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	9/2/2025	0.7	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Shahbain, Abraham	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Shahbain, Abraham	9/2/2025	1.2	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Shahbain, Abraham	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
Shahbain, Abraham	9/2/2025	0.6	Participate in a meeting with A. Shahbain (A&M), L. Callerio (A&M) and Alix Partners to discuss certain open trade agreements queued for lenders approval
Shahbain, Abraham	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning
Shahbain, Abraham	9/2/2025	0.6	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company regarding certain division pending trade agreements and next steps relating to the same
Shahbain, Abraham	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Shahbain, Abraham	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Shahbain, Abraham	9/2/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management presentations to prepare for the lender advisors
Shahbain, Abraham	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Shahbain, Abraham	9/2/2025	1.9	Respond to email related to vendor escalations and payment requests
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations
Shibata, Gerardo Yukio	9/2/2025	0.7	Conference call with Company and G. Shibata (A&M) to discuss the status of the logistics vendors, issues, urgent topics, etc
Shibata, Gerardo Yukio	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	9/2/2025	0.4	Review prior week's CIA payment data
Simion, Tony	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Simion, Tony	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning
Simion, Tony	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Turner, Cari	9/2/2025	0.5	Call with C. Turner and L. Callerio (A&M) to address certain key aspects of vendor negotiations
Turner, Cari	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Turner, Cari	9/2/2025	0.6	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operational planning
Turner, Cari	9/2/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Turner, Cari	9/2/2025	1.1	Review updated vendor management reporting package
Turner, Cari	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/2/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/2/2025	1.1	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/2/2025	0.8	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company to review changes to vendor segmentation, critical vendor overview and lender consent required decks
Turner, Cari	9/2/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/2/2025	1.2	Call with Company Management, supply chain, purchasing, T. Simion (A&M), C. Turner (A&M), N. Grossi (A&M) and A. Shahbain (A&M) to discuss operational stability
Warren, Joseph	9/2/2025	1.1	Analyze status of seven priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.9	Analyze status of six priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss supplier management topics for the Mexico operations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/2/2025	0.2	Prepare preliminary supplier assessment for certain vendor in ongoing trade agreement negotiations
Warren, Joseph	9/2/2025	0.1	Coordinate with Company team regarding latest update on certain supplier threatening to not perform due to prepetition amounts owed
Warren, Joseph	9/2/2025	0.3	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, M. Schirle, J. Warren (A&M), and K&E vendor management team regarding priority critical vendor issues as of Tuesday, 9/2
Warren, Joseph	9/2/2025	0.2	Analyze three ongoing trade agreement negotiations for revisions to prepetition amounts owed, coordinating with Company team regarding the same
Warren, Joseph	9/2/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E) and the Company team regarding certain supplier trade agreement negotiation status
Warren, Joseph	9/2/2025	0.4	Call with J. Warren (A&M), G. Shibata (A&M) and S. Pacheco (A&M) and the Company to clarify trade agreement process
Warren, Joseph	9/2/2025	0.4	Analyze certain supplier reconciliation and prepare draft email trade agreement relating to the same
Warren, Joseph	9/2/2025	0.2	Analyze request from Company team relating to new supplier issue and provide feedback on the same
Warren, Joseph	9/2/2025	0.2	Prepare for supplier calls scheduled for Wednesday, 9/3
Warren, Joseph	9/2/2025	0.4	Finalize email trade agreement offer for certain supplier and deliver to supplier
Warren, Joseph	9/2/2025	0.3	Analyze updates from Company purchasing team to ongoing vendor management issues as of Tuesday, 9/2 and provide feedback on the same
Warren, Joseph	9/2/2025	0.6	Analyze status of five priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	1.1	Analyze status of eight priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	1.3	Analyze status of twelve priority vendor management items as of Tuesday, 9/2 and develop next step plans to resolve relating to the same
Warren, Joseph	9/2/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/2/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and next steps
Warren, Joseph	9/2/2025	0.6	Call with A. Shahbain (A&M), J. Warren (A&M), and the Company regarding certain division pending trade agreements and next steps relating to the same
Warren, Joseph	9/2/2025	1.1	Prepare supplier assessment presentation for certain vendor in ongoing negotiations
Warren, Joseph	9/2/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management presentations to prepare for the lender advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/2/2025	0.2	Analyze situation involving certain supplier with an executed trade agreement demanding cash in advance payment and coordinate with Company team regarding the same
Warren, Joseph	9/2/2025	0.3	Prepare outline of presentation on certain division's suppliers requested by lenders and lender's advisors
Warren, Joseph	9/2/2025	0.5	Prepare list of next steps for certain division suppliers and coordinate with Company regarding the same
Webber, Dan	9/2/2025	0.5	Discuss among N. Grossi, D. Webber, L. Postolos, L. Kordupel (A&M) regarding reconciliation of approved and executed vendor payments
Weiland, Brad	9/2/2025	0.4	Call with T. Simion (A&M), B. Weiland (A&M), A. Shahbain (A&M), M. Schirle (A&M), G. Shibata (A&M) and S. Pacheco (A&M) to discuss key topics on the operations in Mexico
Zehetmair, Stefan	9/2/2025	1.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/2/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/3/2025	0.2	Review updates to weekly pay proposal
Athreya, Abhi	9/3/2025	0.2	Review of cash in advance spend and historical spend
Athreya, Abhi	9/3/2025	0.3	Review cash in advance payments and trailing twelve months spend reconciliation
Athreya, Abhi	9/3/2025	0.3	Summarize information related to expected trade agreement installments for select vendor
Athreya, Abhi	9/3/2025	0.6	Meeting with J. Warren and A. Athreya (A&M) to discuss to-do items related to trade agreement and payments actuals reconciliation for select vendors
Athreya, Abhi	9/3/2025	0.9	Pull and organize Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/3/2025	1.1	Analyze Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/3/2025	1.6	Create summary view and analysis of combined payment actuals, payment proposals, and accounts payable balance data for select vendor
Athreya, Abhi	9/3/2025	0.1	Pull payment and accounts payable data related to select vendors
Callerio, Lorenzo	9/3/2025	0.4	Lead a call with Company Purchasing, Alix and a vendor to negotiate a settlement agreement
Callerio, Lorenzo	9/3/2025	2.2	Monitor and manage vendor communications throughout the day to ensure timely responses and effective resolution of inquiries. Prioritize clear coordination to maintain consistency and avoid delays
Callerio, Lorenzo	9/3/2025	1.6	Edit and update multiple trade agreements received from K&E before circulating them to management
Callerio, Lorenzo	9/3/2025	1.4	Review and edit the reconciliation data received from the team to respond to certain questions receive from vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/3/2025	0.9	Participate in a call with a vendor to discuss a potential settlement agreement
Callerio, Lorenzo	9/3/2025	0.7	Call with a Company buyer to discuss the status of the ongoing negotiations
Callerio, Lorenzo	9/3/2025	0.6	Participate in a call with N. Argentieri (K&E), S. Lieberman (K&E) and a vendor's legal counsel to discuss an open settlement agreement
Callerio, Lorenzo	9/3/2025	0.6	Meeting with A. Shahbain and L. Callerio (A&M) to discuss the revised disbursements forecast analysis scenarios
Callerio, Lorenzo	9/3/2025	0.5	Join a call with Company Purchasing and the Company team to discuss certain open reconciliations
Callerio, Lorenzo	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Callerio, Lorenzo	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Callerio, Lorenzo	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Callerio, Lorenzo	9/3/2025	0.7	Call with Company Purchasing to discuss the updated terms of a settlement agreement
Callerio, Lorenzo	9/3/2025	0.4	Participate in a recurring vendor call to review and resolve outstanding accounts payable reconciliation issues
Callerio, Lorenzo	9/3/2025	0.4	Call with S. Lieberman (A&M) to review the updated version of a trade agreement before circulating it to a vendor
Callerio, Lorenzo	9/3/2025	0.4	Participate on a call with E. Swager (K&E), S. Lieberman (K&E) and M. Wakefield (Alix) to discuss a trade agreement draft
Callerio, Lorenzo	9/3/2025	0.4	Participate in a call with N. Erlach (A&M) and L. Callerio (A&M) and the Company team re: status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/3/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss details on certain vendor negotiation status
Callerio, Lorenzo	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Callerio, Lorenzo	9/3/2025	0.6	Participate on an internal meeting with Company Purchasing to review and discuss a business case
Caruso, Nicholas	9/3/2025	0.7	Review vendor trade agreement proposal and provide response
Caruso, Nicholas	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Caruso, Nicholas	9/3/2025	0.5	Call with Company N. Caruso and A. Shahbain (A&M) team regarding vendor strategy and current status of trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company, K&E teams regarding supplier negotiations
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company, K&E and vendor regarding trade agreement negotiation
Caruso, Nicholas	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Caruso, Nicholas	9/3/2025	0.8	Prepare communications to various Company personnel related to certain vendors and trade agreements
Caruso, Nicholas	9/3/2025	0.9	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/3/2025	1.1	Draft trade agreements and provide summary of negotiation for certain vendor
Caruso, Nicholas	9/3/2025	2.4	Assess liquidity impact of multiple trade agreement proposals
Caruso, Nicholas	9/3/2025	0.5	Prepare for and participate in call with Company and vendor regarding trade agreement negotiation
Caruso, Nicholas	9/3/2025	1.7	Summarize status of near term critical vendors for Company team
Caruso, Nicholas	9/3/2025	1.4	Prepare trade agreements for certain vendors and share with Company team
Caruso, Nicholas	9/3/2025	1.6	Review and respond to additional questions from Company team regarding vendor counterproposals
Cook, Jacob	9/3/2025	0.8	Update FDM actuals reporting structure for WE 8/29 based on internal A&M feedback
Cook, Jacob	9/3/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Donoghue, Doug	9/3/2025	0.2	Analyze status of trade deals, correspondence re: same
Donoghue, Doug	9/3/2025	0.4	Review correspondence from vendor re: TA, coordinate with A&M team
Draude, Richard	9/3/2025	1.8	Review and respond to vendor communication emails for 9/3 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/3/2025	0.9	Review and respond to vendor communication emails for 9/3 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/3/2025	1.6	Review and respond to vendor communication emails for 9/3 morning hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Draude, Richard	9/3/2025	2.4	Review and respond to vendor communication emails for 9/3 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/3/2025	0.5	Call with Company and a supplier to further discuss trade agreement negotiations
Erlach, Nicole	9/3/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/3/2025	0.7	Review requests from Company purchasing managers to advance the reconciliation process
Erlach, Nicole	9/3/2025	1.1	Maintain reconciliation tracker accuracy to support coordination between A&M and the Company
Erlach, Nicole	9/3/2025	1.4	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/3/2025	1.6	Monitor reconciliation progress and follow up with Company on ongoing status
Erlach, Nicole	9/3/2025	1.9	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/3/2025	0.4	Call with Company team to discuss progress of supplier reconciliations and align on next steps to finalize the reconciliation
Erlach, Nicole	9/3/2025	0.4	Participate in a call with N. Erlach (A&M) and L. Callerio (A&M) and the Company team re: status of certain prepetition AP reconciliations
Erlach, Nicole	9/3/2025	1.8	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Fuetter, Isaac	9/3/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/3/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Grossi, Nick	9/3/2025	0.5	Coordinate vendor management materials
Hill, Michael	9/3/2025	1.6	Update vendor reconciliation tracker for updated material from the company
Hill, Michael	9/3/2025	1.2	Track proof of payments arriving for Trade Agreement vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/3/2025	0.7	Investigate vendor for regional spend during the bankruptcy
Kordupel, Lewis	9/3/2025	2.7	Analyze authorized vendor payments by week for the vendor payment analysis
Kordupel, Lewis	9/3/2025	2.8	Continue analysis of weekly disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/3/2025	0.8	Analyze unreconciled NAFTA payment variances and communicate with team
Kordupel, Lewis	9/3/2025	2.8	Prepare analysis of weekly disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/3/2025	2.8	Analyze vendor naming for purposes of mapping vendor payments to disbursements
Kordupel, Lewis	9/3/2025	1.8	Continue analysis of authorized vendor payments by week for the vendor payment analysis
Korol, Sammy	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
Korol, Sammy	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Korol, Sammy	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Korol, Sammy	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
O'Toole, Colin	9/3/2025	2.8	Update vendor segmentation tables linked to master vendor dataset to include ~6,600 new vendors and associated spend/qualitative fields
O'Toole, Colin	9/3/2025	2.6	Create deck comparing A&M and Alix partners vendor segments, strategy for percentage payable at emergence, settlement at emergence, strategy for months to pay prepetition amounts, and acceptable settlement for months to pay prepetition amounts
Schirle, Mattie	9/3/2025	1.1	Review rounds of negotiations and update trade agreements
Schirle, Mattie	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Schirle, Mattie	9/3/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/3/2025	0.6	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	9/3/2025	0.6	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	9/3/2025	0.6	Participate in call with Company to discuss trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Schirle, Mattie	9/3/2025	2.4	Review and draft email agreements for set of vendors
Schirle, Mattie	9/3/2025	0.5	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/3/2025	2.7	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	9/3/2025	0.4	Update trade agreements based on negotiations from today
Schirle, Mattie	9/3/2025	0.4	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/3/2025	1.3	Correspond with Company on trade agreements
Schirle, Mattie	9/3/2025	1.3	Review vendor's contract and correspond with Company on next steps
Schirle, Mattie	9/3/2025	1.2	Review trade agreement draft and revise for latest updates
Shahbain, Abraham	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Shahbain, Abraham	9/3/2025	1.8	Review and update lender overview slides based on latest vendor negotiations
Shahbain, Abraham	9/3/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/3/2025	1.1	Review and respond to emails on trade agreement requests and proposals
Shahbain, Abraham	9/3/2025	0.8	Review and update slides for payment processing
Shahbain, Abraham	9/3/2025	0.6	Review and distribute update presentation on trade agreement status and updates
Shahbain, Abraham	9/3/2025	0.6	Meeting with A. Shahbain and L. Callerio (A&M) to discuss the revised disbursements forecast analysis scenarios
Shahbain, Abraham	9/3/2025	0.5	Prepare for and participate in call with Alix and A. Shahbain, L. Callerio, and N. Caruso (A&M) regarding certain supplier negotiations
Shahbain, Abraham	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Shahbain, Abraham	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Shahbain, Abraham	9/3/2025	0.5	Call with Company N. Caruso and A. Shahbain (A&M) team regarding vendor strategy and current status of trade agreements
Shahbain, Abraham	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/3/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management negotiations and next steps relating to the same
Shahbain, Abraham	9/3/2025	0.6	Call with Company purchasing on open actions items related to operational stability
Shiffman, David	9/3/2025	0.8	Correspond with A&M vendor team regarding timing of post-petition payments in Japan and related analysis
Shiffman, David	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
Shiffman, David	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
Shiffman, David	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Shiffman, David	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Simion, Tony	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Simion, Tony	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Simion, Tony	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Turner, Cari	9/3/2025	0.4	Call with C. Turner and L. Callerio (A&M) to discuss details on certain vendor negotiation status
Turner, Cari	9/3/2025	0.3	Call with C. Turner (A&M) and J. Warren (A&M) regarding trade agreement scenarios and solutions for certain supplier
Turner, Cari	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Turner, Cari	9/3/2025	0.5	Participate in a meeting with Company Legal and Purchasing teams, E. Swager and S. Lieberman (K&E), C. Turner, T. Simion, and L. Callerio (A&M) to review a vendor trade agreement prior to its circulation
Turner, Cari	9/3/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/3/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/3/2025	1.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), T. Simion (A&M), and A. Shahbain (A&M) to discuss operating stability actions
Turner, Cari	9/3/2025	1.7	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/3/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/3/2025	0.6	Prepare for and participate call with Company, SVP, Alix, and T. Simion, C. Turner, A. Shahbain, and N. Caruso (A&M) regarding supplier negotiation strategy and current status
Waismann, Heitor	9/3/2025	0.6	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to review global vendor payment procedures, breaking down the Company's allocation responsibility and A&M's review requirements
Waismann, Heitor	9/3/2025	0.4	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to create an outline of the current vendor disbursement approval process in the EMEA and NAFTA regions
Waismann, Heitor	9/3/2025	0.8	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to build a summary of global vendor payment procedures, illustrating pre-petition obligations and trade agreements in the EMEA and NAFTA regions
Waismann, Heitor	9/3/2025	0.7	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop a workflow summary of current tracking for pre and post-petition vendor payments in the LATAM and APAC regions
Warren, Joseph	9/3/2025	0.3	Prepare for and participate in discussion with Company team and certain supplier regarding their post-petition amounts owed and next steps in their prepetition negotiation and trade agreement
Warren, Joseph	9/3/2025	0.3	Prepare liquidity analysis for certain supplier that stopped shipping
Warren, Joseph	9/3/2025	0.3	Call with C. Turner (A&M) and J. Warren (A&M) regarding trade agreement scenarios and solutions for certain supplier
Warren, Joseph	9/3/2025	1.0	Participate on vendor escalation call with Company and C. Turner, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/3/2025	0.5	Prepare for and participate in discussion with Company team and certain supplier regarding their post-petition terms, prepetition amounts owed, and negotiations on the same
Warren, Joseph	9/3/2025	0.7	Analyze status of three priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	0.6	Meeting with J. Warren and A. Athreya (A&M) to discuss to-do items related to trade agreement and payments actuals reconciliation for select vendors
Warren, Joseph	9/3/2025	0.7	Prepare for and participate in discussion with Company team regarding outline for a presentation to be created on certain division's suppliers for lenders and lender's advisors
Warren, Joseph	9/3/2025	0.7	Prepare liquidity analysis and supplier assessment for certain supplier in trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/3/2025	0.4	Call with Company team and certain supplier regarding their assessment of provided options to resolve their prepetition claim and restore customary post-petition services going forward
Warren, Joseph	9/3/2025	0.8	Analyze status of six priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Caruso (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Warren, Joseph	9/3/2025	1.0	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/3 and provide feedback on the same
Warren, Joseph	9/3/2025	1.3	Prepare three liquidity analyses and supplier assessments for analysis of latest trade agreement offer received from those suppliers in vendor negotiations
Warren, Joseph	9/3/2025	0.2	Analyze current draft of presentation on certain division's suppliers for lenders and lender's advisors
Warren, Joseph	9/3/2025	0.1	Prepare list of options for certain supplier to address their prepetition amounts owed in order to restore customary post-petition services going forward
Warren, Joseph	9/3/2025	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding two priority vendor management negotiations and next steps relating to the same
Warren, Joseph	9/3/2025	0.2	Discuss with Company team to debrief on next steps after certain supplier negotiation call
Warren, Joseph	9/3/2025	0.7	Analyze status of four priority vendor management items as of Wednesday, 9/3 and develop next step plans to resolve relating to the same
Warren, Joseph	9/3/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss vendor negotiation updates and next steps
Warren, Joseph	9/3/2025	0.4	Prepare alternative liquidity scenarios for certain supplier negotiations per A&M team request
Warren, Joseph	9/3/2025	0.4	Prepare for and participate in discussion with Company and supplier regarding prior trade agreement offer they received and latest trade agreement offer available to settle their prepetition amounts owed and restore post-petition services
Warren, Joseph	9/3/2025	0.4	Prepare vendor management log update, recording new suppliers added since Sunday, 8/31
Warren, Joseph	9/3/2025	0.4	Prepare for supplier calls scheduled for Thursday, 9/4
Warren, Joseph	9/3/2025	0.4	Analyze certain supplier's stop ship situation and prepare next steps relating to the same
Webber, Dan	9/3/2025	0.3	Review correspondences from Company management regarding vendor payment reconciliation across certain management reports
Zehetmair, Stefan	9/3/2025	1.1	Manage of central vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/3/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/3/2025	0.4	Call with vendor and S. Zehetmair (A&M) to align on AP reconciliation and payments
Athreya, Abhi	9/4/2025	0.2	Call with vendor and J. Warren and A. Athreya (A&M) to discuss reconciliation of outstanding vendor invoices
Athreya, Abhi	9/4/2025	0.2	Summarize information related to prepetition spend for select vendor
Athreya, Abhi	9/4/2025	0.2	Reconcile trade agreement installments and prepetition spend for select vendor
Athreya, Abhi	9/4/2025	0.3	Pull prepetition spend on select vendor
Athreya, Abhi	9/4/2025	0.3	Receive and organize trade agreement proof of payment documentation
Athreya, Abhi	9/4/2025	1.8	Pull and organize Company payment actuals and accounts payable for select vendor
Athreya, Abhi	9/4/2025	0.5	Pull and organize Company payment run for select vendor
Athreya, Abhi	9/4/2025	0.6	Analyze Company payment run for select vendor
Athreya, Abhi	9/4/2025	0.6	Pull and organize payment actuals, payment proposals, and accounts payable for select vendor
Athreya, Abhi	9/4/2025	0.6	Analyze accounts payable data for select vendors
Athreya, Abhi	9/4/2025	1.3	Analyze prepetition spend for vendors with outgoing trade agreement payments
Athreya, Abhi	9/4/2025	1.2	Analyze Company payment actuals and accounts payable balance data for select vendors
Athreya, Abhi	9/4/2025	1.1	Analyze Company payment actuals, payment proposals, and accounts payable balance data for select vendors
Athreya, Abhi	9/4/2025	0.7	Create high-level view of trade agreement proof of payments tracker
Athreya, Abhi	9/4/2025	0.5	Determine most accurate accounts payable data to use on a go-forward basis to capture total vendor payables
Callerio, Lorenzo	9/4/2025	1.1	Prepare a business case for management review, outlining and comparing various negotiation scenarios
Callerio, Lorenzo	9/4/2025	2.3	Oversee vendor communications throughout the day to ensure prompt responses and efficient handling of inquiries. Focus on maintaining clear coordination to support consistency and prevent delays
Callerio, Lorenzo	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process
Callerio, Lorenzo	9/4/2025	1.6	Finalize several trade agreements and updated the revised payment plan in alignment with the latest discussions held with the lenders' advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/4/2025	0.4	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Callerio, Lorenzo	9/4/2025	1.4	Review certain urgent reconciliation items before finalizing multiple trade agreement drafts
Callerio, Lorenzo	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Callerio, Lorenzo	9/4/2025	0.3	Call with a Company buyer to discuss an updated settlement proposal to be circulated to a vendor
Callerio, Lorenzo	9/4/2025	0.3	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Callerio, Lorenzo	9/4/2025	0.2	Call with N. Erlach (A&M) and L. Callerio (A&M) to discuss certain reconciliation items
Callerio, Lorenzo	9/4/2025	0.4	Correspond with K&E re: certain settlement agreement to be approved before circulation
Callerio, Lorenzo	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Callerio, Lorenzo	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Callerio, Lorenzo	9/4/2025	0.6	Call with Company Purchasing and the Company to discuss the status of the urgent reconciliations
Callerio, Lorenzo	9/4/2025	0.7	Participate in a call with Company Purchasing, a vendor and his legal counsel to discuss a trade agreement proposal
Callerio, Lorenzo	9/4/2025	0.7	Participate in a call with a Company buyer and a vendor to negotiate the terms of a potential trade agreement
Callerio, Lorenzo	9/4/2025	0.8	Prepare for 2 early morning calls with certain vendors to discuss updated settlement proposals
Callerio, Lorenzo	9/4/2025	0.4	Call with S. Lieberman (K&E) re: updated trade agreements terms
Callerio, Lorenzo	9/4/2025	0.5	Call with a Company buyer to discuss the terms of a trade agreement to be discussed with a vendor
Caruso, Nicholas	9/4/2025	0.9	Review and respond to vendor trade agreement requests for certain vendors
Caruso, Nicholas	9/4/2025	2.4	Review and respond to vendor trade agreement requests for certain vendors
Caruso, Nicholas	9/4/2025	1.1	Review CIA vs annual spend analysis and provide comments
Caruso, Nicholas	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Caruso, Nicholas	9/4/2025	1.8	Review additional vendor escalations and provide responses
Caruso, Nicholas	9/4/2025	0.4	Call with Company regarding trade agreement negotiations with certain division
Caruso, Nicholas	9/4/2025	2.3	Review additional vendor emails related to trade agreements, provide responses, and review AP amounts

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/4/2025	1.6	Review status of negotiations for potential upcoming payments to certain vendors
Caruso, Nicholas	9/4/2025	0.8	Call with Company team regarding certain vendor trade agreements and reconciliation status
Caruso, Nicholas	9/4/2025	0.7	Prepare summary of executed trade agreements to date overlayed with cash in advance spend
Caruso, Nicholas	9/4/2025	0.5	Prepare for and participate in call with Company regarding two trade agreements outstanding and negotiation process
Caruso, Nicholas	9/4/2025	0.4	Prepare liquidity impact of different deals proposed to vendor
Caruso, Nicholas	9/4/2025	0.4	Prepare for and participate in call with Company and J. Warren, N. Caruso (A&M) regarding two trade agreements outstanding and negotiation process
Caruso, Nicholas	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/4/2025	1.8	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 8/29 for EMEA at invoice level
Cook, Jacob	9/4/2025	0.5	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to payment process
Cook, Jacob	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Cook, Jacob	9/4/2025	0.8	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 8/29
Donoghue, Doug	9/4/2025	0.4	Review negotiating history with counterparty, correspondence re: same
Draude, Richard	9/4/2025	2.1	Review and respond to vendor communication emails for 9/4 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/4/2025	1.8	Review and respond to vendor communication emails for 9/4 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/4/2025	1.7	Review and respond to vendor communication emails for 9/4 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Draude, Richard	9/4/2025	2.5	Review and respond to vendor communication emails for 9/4 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/4/2025	0.4	Clarify reconciliation priorities with Company to align on order of reconciliation reviews
Erlach, Nicole	9/4/2025	0.2	Call with N. Erlach (A&M) and L. Callerio (A&M) to discuss certain reconciliation items
Erlach, Nicole	9/4/2025	0.3	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Erlach, Nicole	9/4/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of priority reconciliations for trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	9/4/2025	0.4	Call with N. Erlach (A&M), L. Callerio (A&M) and the Company team to discuss certain urgent reconciliations
Erlach, Nicole	9/4/2025	0.7	Compile supporting materials for each supplier reconciliation request to streamline review by the Company team
Erlach, Nicole	9/4/2025	1.1	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/4/2025	1.4	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/4/2025	1.9	Review correspondences from Company purchasing managers to provide responses to inquiries related to ongoing reconciliations
Erlach, Nicole	9/4/2025	2.6	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/4/2025	0.3	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Fuetter, Isaac	9/4/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/4/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/4/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/4/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/4/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/4/2025 for week-ending 9/6/2025
Hill, Michael	9/4/2025	1.2	Update process for receiving proof of payments for Trade Agreements
Hill, Michael	9/4/2025	1.8	Start to incorporate historical vendor spend for divisional cash terms analysis
Hill, Michael	9/4/2025	1.2	Review proof of payments received to see if a vendor is in compliance with Trade Agreement
Hill, Michael	9/4/2025	1.1	Update analysis for vendor based on invoice status in payments system
Hill, Michael	9/4/2025	0.9	Track payment confirmations received for Trade Agreements
Hill, Michael	9/4/2025	0.8	Call with M. Hill (A&M) and J. Warren (A&M) regarding vendor invoice reconciliations
Hill, Michael	9/4/2025	0.7	Summarize vendor tooling details for payment correspondence for how to pay
Hill, Michael	9/4/2025	0.4	Update analysis for proof of payments received
Hill, Michael	9/4/2025	0.3	Correspond with payments team at company for proof of payments for a vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/4/2025	1.3	Update summary for outstanding items requiring vendor management team input
Kordupel, Lewis	9/4/2025	2.3	Continue preparing comparison of authorized vendor payments to disbursements by week for the vendor payment analysis
Kordupel, Lewis	9/4/2025	2.4	Prepare comparison of authorized vendor payments to disbursements by week for the vendor payment analysis
Kordupel, Lewis	9/4/2025	2.7	Analyze authorized vendor payments by vendor and week for purposes of the vendor payment analysis
Kordupel, Lewis	9/4/2025	2.8	Analyze unreconciled variances for purposes of the vendor payment analysis
Kordupel, Lewis	9/4/2025	0.2	Correspond with J. Cook (A&M) regarding vendor payment analysis
O'Toole, Colin	9/4/2025	1.3	Revise Vendor segmentation comparison deck (A&M vs. Alix) to incorporate written feedback from A. Shahbain (A&M), shared with A&M project leadership
Schirle, Mattie	9/4/2025	0.6	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/4/2025	0.3	Review payment files with Company for specific vendor request
Schirle, Mattie	9/4/2025	0.4	Revise trade agreement summary for review
Schirle, Mattie	9/4/2025	0.6	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	9/4/2025	0.3	Call with M. Schirle (A&M), N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/4/2025	1.2	Draft latest set of trade agreements while reviewing open AP and latest terms
Schirle, Mattie	9/4/2025	0.4	Review trade agreement strategy with Company
Schirle, Mattie	9/4/2025	1.4	Handle vendor inbox queries and communicate with Company
Schirle, Mattie	9/4/2025	0.9	Edit draft trade agreement with current information
Schirle, Mattie	9/4/2025	0.7	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Schirle, Mattie	9/4/2025	0.5	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/4/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/4/2025	2.7	Review vendor management inbox and correspond with Company on high priority items
Schirle, Mattie	9/4/2025	0.2	Call with M. Schirle (A&M) and the Company to discuss supplier trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Schirle, Mattie	9/4/2025	1.6	Draft summary of trade agreements for lender circulation
Shahbain, Abraham	9/4/2025	0.8	Review and update vendor segmentation analysis based on comments received
Shahbain, Abraham	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Shahbain, Abraham	9/4/2025	0.9	Review and provide comments on comparison of segmentation analyses
Shahbain, Abraham	9/4/2025	0.9	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/4/2025	1.6	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/4/2025	0.7	Respond to diligence requests from parties on vendor open items
Shahbain, Abraham	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Shahbain, Abraham	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Shahbain, Abraham	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Shahbain, Abraham	9/4/2025	0.6	Review and distribute vendor workstream update to customers
Shahbain, Abraham	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process
Shahbain, Abraham	9/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Shahbain, Abraham	9/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss open workstreams and next steps
Shahbain, Abraham	9/4/2025	0.5	Call with Company purchasing, J. Cook (A&M), and A. Shahbain (A&M) to payment process
Shahbain, Abraham	9/4/2025	1.1	Review and provide comments on analysis summarizing vendor escalation analysis by division
Shahbain, Abraham	9/4/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Turner, Cari	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Turner, Cari	9/4/2025	1.2	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/4/2025	0.4	Call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss a vendor negotiation process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/4/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor negotiation strategy
Turner, Cari	9/4/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/4/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/4/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/4/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/4/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates and discussion materials
Turner, Cari	9/4/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss open workstreams and next steps
Turner, Cari	9/4/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Turner, Cari	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Warren, Joseph	9/4/2025	0.2	Call with Company team after certain supplier call to debrief and discuss next steps towards resolution
Warren, Joseph	9/4/2025	0.5	Call with Company team regarding nine priority vendor management items as of Thursday, 9/4
Warren, Joseph	9/4/2025	0.3	Finalize drafting of two trade agreements per Company team request
Warren, Joseph	9/4/2025	0.3	Analyze certain supplier negotiation situation and correspond with Company team regarding the same
Warren, Joseph	9/4/2025	0.4	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and AlixPartners regarding negotiation status of suppliers pending lender consent and overall vendor management strategy
Warren, Joseph	9/4/2025	0.4	Prepare for and participate in call with Company and J. Warren, N. Caruso (A&M) regarding two trade agreements outstanding and negotiation process | 0.4 hours
Warren, Joseph	9/4/2025	0.4	Prepare for supplier calls scheduled for Friday, 9/5
Warren, Joseph	9/4/2025	0.2	Provide feedback to A&M team regarding analysis to support presentation for certain division's suppliers being prepared for the lenders and lender's advisors
Warren, Joseph	9/4/2025	0.5	Revise liquidity analysis for certain supplier in ongoing negotiations for latest supplier offer
Warren, Joseph	9/4/2025	0.3	Coordinate with Company team regarding latest offer to provide to certain supplier and context around the development of trade negotiations and that offer
Warren, Joseph	9/4/2025	0.5	Analyze three priority vendor management issues for a certain Company division and region and provide next steps on each

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/4/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Thursday, 9/4 and provide feedback on the same
Warren, Joseph	9/4/2025	0.6	Analyze Company team slides provided for certain division's presentation on their suppliers for the lenders and lender's advisors and provide feedback on the same
Warren, Joseph	9/4/2025	0.8	Call with M. Hill (A&M) and J. Warren (A&M) regarding vendor invoice reconciliations
Warren, Joseph	9/4/2025	0.9	Participate on vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle and N. Caruso (A&M)
Warren, Joseph	9/4/2025	0.9	Call with Company team and certain supplier regarding their prepetition amounts owed and negotiations to restore post-petition services
Warren, Joseph	9/4/2025	0.4	Prepare tracking file for recent trade agreement offers provided to suppliers
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding certain supplier situation and provide next steps relating to the same
Warren, Joseph	9/4/2025	0.1	Coordinate with Company team regarding invoice received from certain supplier in ongoing trade negotiations relating to their prepetition claim
Warren, Joseph	9/4/2025	0.1	Prepare update to A&M team relating to status of priority trade agreement reconciliations
Warren, Joseph	9/4/2025	0.2	Correspond with N. Caruso (A&M) regarding latest developments in the vendor management workstream process to track negotiations
Warren, Joseph	9/4/2025	0.2	Call with N. Erlach (A&M) and J. Warren (A&M) regarding status of priority reconciliations for trade agreements
Warren, Joseph	9/4/2025	0.2	Call with vendor and J. Warren and A. Athreya (A&M) to discuss reconciliation of outstanding vendor invoices
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding context behind certain supplier entering trade agreement negotiations
Warren, Joseph	9/4/2025	0.3	Finalize supporting Excel file for a payment schedule per certain critical vendor request
Warren, Joseph	9/4/2025	0.2	Coordinate with Company team regarding three ongoing trade agreement negotiations and next steps related to the same
Warren, Joseph	9/4/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and supplier regarding prepetition amounts owed, potential executory status, trade agreement offers, and next steps to restore customary post-petition services
Warren, Joseph	9/4/2025	0.2	Analyze status of two priority vendor management items as of Thursday, 9/4 and develop next step plans to resolve relating to the same
Warren, Joseph	9/4/2025	0.3	Call with C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding five ongoing trade agreement negotiations and next steps on the same
Warren, Joseph	9/4/2025	0.3	Call with S. Lieberman (K&E), R. Olivett (K&E), and rest of K&E vendor management team, regarding priority vendor management issues as of Thursday, 9/4

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/4/2025	0.3	Prepare email trade agreement draft after analysis of supplier prepetition amounts owed and situation, per Company request
Warren, Joseph	9/4/2025	0.3	Prepare draft trade agreement for certain supplier following negotiations with that supplier
Warren, Joseph	9/4/2025	0.1	Analyze summary file prepared by A&M team relating to certain supplier and provide feedback relating to the same
Warren, Joseph	9/4/2025	0.2	Revise draft trade agreement forms for supplemental supplier payment concept
Warren, Joseph	9/4/2025	0.4	Coordinate with Company team regarding replaceability of certain supplier in ongoing trade agreement negotiations
Zehetmair, Stefan	9/4/2025	1.1	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/4/2025	1.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/5/2025	0.8	Analyze trade agreement installments for select vendor
Athreya, Abhi	9/5/2025	1.6	Create summary of variances between trade agreement terms and payment results for select vendor
Athreya, Abhi	9/5/2025	0.1	Pull information on prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.2	Call with M. Hill and A. Athreya (A&M) regarding proof of payment confirmations tracking process
Athreya, Abhi	9/5/2025	0.2	Pull information on prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.2	Identify whether select proof of payment documentation is available
Athreya, Abhi	9/5/2025	0.3	Call with A. Athreya (A&M) and J. Warren (A&M) to discuss two supplier analysis files and next steps related to the same
Athreya, Abhi	9/5/2025	0.4	Analyze fulfillment of trade agreement obligations for select vendor
Athreya, Abhi	9/5/2025	0.5	Create summary of variances between trade agreement terms and prepetition spend for select vendor
Athreya, Abhi	9/5/2025	0.6	Identify mismatched invoices between trade agreement installments and prepetition spend
Athreya, Abhi	9/5/2025	0.8	Create skeleton view of accounts payable balances across trade agreements
Athreya, Abhi	9/5/2025	1.2	Identify potential data concerns relating to variances between trade agreement terms and prepetition spend
Athreya, Abhi	9/5/2025	1.5	Analyze fulfillment of trade agreement obligations for select vendor
Athreya, Abhi	9/5/2025	1.0	Reconcile trade agreement installments and prepetition spend for select vendor
Callerio, Lorenzo	9/5/2025	0.6	Participate in a meeting with Company Purchasing, Alix Partners and vendor to discuss a revised trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/5/2025	0.9	Review and edit several settlement agreements to reflect what discussed in the latest negotiations
Callerio, Lorenzo	9/5/2025	1.2	Call with Company Purchasing to review all open trade agreements currently under negotiation
Callerio, Lorenzo	9/5/2025	2.6	Manage vendor communications throughout the day to ensure timely responses and coordinated handling of inquiries, supporting consistency and avoiding delays
Callerio, Lorenzo	9/5/2025	0.7	Prepare a vendor business cases before submitting a trade agreement proposal for approval
Callerio, Lorenzo	9/5/2025	0.6	Participate in a call with a Company buyer and a vendor to review the terms of a settlement agreement
Callerio, Lorenzo	9/5/2025	0.5	Join a standing call with Company, Alix Partner and a vendor to provide an update on the current negotiation process
Callerio, Lorenzo	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Callerio, Lorenzo	9/5/2025	0.4	Call with a Company buyer to discuss the status of the undergoing negotiations
Callerio, Lorenzo	9/5/2025	0.4	Participate in a standing vendor call to finalize an open trade agreement
Callerio, Lorenzo	9/5/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/5
Callerio, Lorenzo	9/5/2025	0.6	Meeting in a call with a Company buyer and a vendor to review the new terms of a trade agreement
Caruso, Nicholas	9/5/2025	0.5	Call with Company team to discuss certain vendor trade agreement negotiations
Caruso, Nicholas	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Caruso, Nicholas	9/5/2025	0.1	Call with Company team regarding certain vendor trade agreement
Caruso, Nicholas	9/5/2025	0.2	Call with K&E team and A. Shahbain, N. Caruso (A&M) regarding ordinary course professionals
Caruso, Nicholas	9/5/2025	0.2	Call with K&E team regarding response to vendor trade agreement
Caruso, Nicholas	9/5/2025	0.3	Review requests for payment from Company team
Caruso, Nicholas	9/5/2025	0.3	Respond to vendor inquires re: prepetition amounts outstanding
Caruso, Nicholas	9/5/2025	0.3	Review Company legal entities working with certain vendor
Caruso, Nicholas	9/5/2025	0.3	Call with vendor related to current negotiations of trade agreement
Caruso, Nicholas	9/5/2025	1.4	Review latest vendor trade agreement trackers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/5/2025	2.1	Draft trade agreements and provide summary of negotiation for certain vendors
Caruso, Nicholas	9/5/2025	0.9	Review latest reconciliation status for certain vendors and provide updates to Company team regarding the same
Caruso, Nicholas	9/5/2025	0.7	Review threats from certain vendors and coordinate a response with Company team
Caruso, Nicholas	9/5/2025	0.6	Review prepetition AP for certain vendors for input into trade agreements
Caruso, Nicholas	9/5/2025	0.5	Call with Company, K&E and vendor team regarding trade agreement and next steps
Caruso, Nicholas	9/5/2025	0.4	Correspond with Company team regarding a vendor whom additional information is needed
Caruso, Nicholas	9/5/2025	0.6	Call with Company team regarding certain vendor trade agreement, negotiation strategy and reconciliation
Cook, Jacob	9/5/2025	0.9	Review of ad hoc Company purchasing team payment requests for WE 9/5
Cook, Jacob	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Cook, Jacob	9/5/2025	1.1	Correspond with certain suppliers regarding invoice-level remittance details for trade agreement payments made during WE 9/5
Cook, Jacob	9/5/2025	0.9	Prepare trade agreement payment summary for WE 9/12 to review with Company treasury
Cook, Jacob	9/5/2025	1.4	Update weekly FDM reporting for WE 9/5 based on updated data provided by Company EMEA accounting team
Donoghue, Doug	9/5/2025	0.3	Coordinate with A&M, K&E on response to trade agreement markup
Donoghue, Doug	9/5/2025	0.2	Review markup from vendor, correspondence re: same
Donoghue, Doug	9/5/2025	0.2	Analyze liquidity impact of proposed trade deal
Draude, Richard	9/5/2025	1.0	Call with J. Warren, R. Draude (A&M), and the Company to discuss updates to discussion materials to be shared with lenders' advisors and latest negotiations with a certain division
Draude, Richard	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Draude, Richard	9/5/2025	1.2	Revise materials for discussion with lender's advisors re: a certain division for comments from the company
Draude, Richard	9/5/2025	1.4	Review and respond to vendor communication emails for 9/5 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/5/2025	1.9	Review and respond to vendor communication emails for 9/5 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/5/2025	1.9	Review and respond to vendor communication emails for 9/5 afternoon hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/5/2025	1.6	Review and respond to vendor communication emails for 9/5 afternoon hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/5/2025	0.7	Coordinate supplier AP reconciliations with Company team
Erlach, Nicole	9/5/2025	0.8	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/5/2025	1.9	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/5/2025	1.8	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/5/2025	1.4	Review Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation
Erlach, Nicole	9/5/2025	1.1	Review reconciliations sent by Company team to identify open items and determine if follow up from the supplier is necessary
Fuetter, Isaac	9/5/2025	1.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/5/2025 for week-ending 9/6/2025
Fuetter, Isaac	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Fuetter, Isaac	9/5/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/5/2025 for week-ending 9/6/2025
Hill, Michael	9/5/2025	1.3	Update vendor to confirm in compliance with trade agreement
Hill, Michael	9/5/2025	0.8	Update vendor invoice tracker to reflect status of additional invoices
Hill, Michael	9/5/2025	1.1	Update vendor reconciliation for new reconciliation information provided by the vendor
Hill, Michael	9/5/2025	0.2	Call with M. Hill and A. Athreya (A&M) regarding proof of payment confirmations tracking process
Hill, Michael	9/5/2025	0.8	Update proof of payments for trade agreement payments for Asia
Kordupel, Lewis	9/5/2025	2.7	Prepare analysis of disbursements by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	0.1	Call with D. Webber and L. Kordupel (A&M) on vendor disbursements
Kordupel, Lewis	9/5/2025	2.4	Analyze the unreconciled variances by vendor for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	2.8	Analyze authorized vendor payments by week for purposes of the vendor payment analysis
Kordupel, Lewis	9/5/2025	2.2	Continue analysis of the unreconciled variances by vendor for purposes of the vendor payment analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/5/2025	2.3	Revise vendor segmentation master dataset to incorporate changes to qualitative fields made by the Company team, update mappings, update master tables
O'Toole, Colin	9/5/2025	2.1	Revise segment detail data tabs to refresh dataset for Imposed & Lienholder segments
O'Toole, Colin	9/5/2025	1.4	Revise Vendor Segmentation Deck to add Approach Summary slide and revise individual segment strategy slides to incorporate feedback from stakeholders
O'Toole, Colin	9/5/2025	1.1	Revise Vendor Segmentation & Approach Comparison deck between A&M and Alix to incorporate feedback from stakeholders
O'Toole, Colin	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
O'Toole, Colin	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process
Schirle, Mattie	9/5/2025	0.2	Participate in logistics touchpoint with Company
Schirle, Mattie	9/5/2025	0.2	Review trade agreement draft and revise for latest updates
Schirle, Mattie	9/5/2025	0.3	Check in with Company on the status of trade agreements
Schirle, Mattie	9/5/2025	0.4	Participate in call with Company / Company vendor to review latest trade agreement
Schirle, Mattie	9/5/2025	0.4	Incorporate negotiation updates into revised trade agreement
Schirle, Mattie	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Schirle, Mattie	9/5/2025	0.5	Participate in call with Company to review trade agreement
Schirle, Mattie	9/5/2025	0.6	Participate in call to review reconciliation with Company
Schirle, Mattie	9/5/2025	0.9	Update trade agreement draft following most recent negotiations
Schirle, Mattie	9/5/2025	0.6	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/5/2025	0.8	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/5/2025	0.8	Coordinate with Company regarding current trade agreement status
Schirle, Mattie	9/5/2025	1.1	Review vendor’s contract and correspond with Company on next steps
Schirle, Mattie	9/5/2025	2.9	Exchange updates with Company on trade agreements
Schirle, Mattie	9/5/2025	0.5	Participate in negotiation with Company and vendor on trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/5/2025	2.1	Update agreements for to open AP and latest conditions
Shahbain, Abraham	9/5/2025	0.9	Develop and review slide providing overview of operating action items
Shahbain, Abraham	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Shahbain, Abraham	9/5/2025	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Shahbain, Abraham	9/5/2025	0.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/5/2025	0.2	Call with K&E team and A. Shahbain, N. Caruso (A&M) regarding ordinary course professionals
Shahbain, Abraham	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
Shahbain, Abraham	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process
Turner, Cari	9/5/2025	1.3	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/5/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/5/2025	1.1	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/5/2025	1.1	Review and provide comments on latest draft vendor segmentation deck
Turner, Cari	9/5/2025	0.9	Call with Alix, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss vendor segmentation
Turner, Cari	9/5/2025	0.5	Call with Company purchasing, C. Turner (A&M), C. O'Toole (A&M), and A. Shahbain (A&M) to discuss segmentation update and trade agreement approval process
Turner, Cari	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Turner, Cari	9/5/2025	0.4	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/5/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/5/2025	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open action items
Warren, Joseph	9/5/2025	0.6	Analyze and prepare next steps relating to certain division key suppliers for that division's leadership
Warren, Joseph	9/5/2025	0.2	Call with S. Lieberman (K&E) regarding ordinary course transactions as it pertains to a certain ongoing trade agreement negotiation
Warren, Joseph	9/5/2025	0.2	Coordinate with Company team regarding details on specific vendor in ongoing trade negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/5/2025	0.3	Call with A. Athreya (A&M) and J. Warren (A&M) to discuss two supplier analysis files and next steps related to the same
Warren, Joseph	9/5/2025	0.3	Analyze updates from Company purchasing team to ongoing vendor management issues as of Friday, 9/5 and provide feedback on the same
Warren, Joseph	9/5/2025	0.3	Analyze latest developments relating to a certain supplier negotiation and coordinate with Company regarding next steps on the same
Warren, Joseph	9/5/2025	0.3	Coordinate with K&E vendor team regarding intricacies for certain ongoing supplier negotiation
Warren, Joseph	9/5/2025	0.4	Analyze certain supplier situation and prepare offers to provide to supplier to maintain post-petition services and details relating to post-petition payments
Warren, Joseph	9/5/2025	1.0	Call with J. Warren, R. Draude (A&M), and the Company to discuss updates to discussion materials to be shared with lenders' advisors and latest negotiations with a certain division
Warren, Joseph	9/5/2025	0.5	Prepare for and participate in discussion with Company team and certain supplier regarding the supplier's prepetition amounts owed, trade agreement offers previously made, and, maintaining post-petition services
Warren, Joseph	9/5/2025	1.0	Participate on vendor escalation call with Company to review current outstanding items
Warren, Joseph	9/5/2025	0.1	Analyze Company team question regarding certain supplier request to revise payment terms and respond on the same
Warren, Joseph	9/5/2025	0.2	Correspond with R. Draude (A&M) regarding revisions to process to presentation on a certain division's suppliers being prepared for lenders and lender's advisors
Warren, Joseph	9/5/2025	0.2	Call with Company team regarding two supplier situations and next steps relating to each
Warren, Joseph	9/5/2025	1.1	Analyze status of four priority vendor management items as of Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/5/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation status updates and next steps re: specific vendors
Warren, Joseph	9/5/2025	0.2	Correspond with N. Caruso (A&M) regarding priority vendor management issues as of Friday, 9/5
Warren, Joseph	9/5/2025	0.2	Analyze certain supplier letter regarding their prepetition claim and respond on the same with next steps in the critical vendor negotiation process
Warren, Joseph	9/5/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/5
Webber, Dan	9/5/2025	0.1	Call with D. Webber and L. Kordupel (A&M) on vendor disbursements
Zehetmair, Stefan	9/5/2025	0.9	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/5/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/6/2025	0.4	Pull and organize payment actuals data related to specific trade agreement vendors
Athreya, Abhi	9/6/2025	0.1	Pull and organize initiated payments data related to specific vendors
Athreya, Abhi	9/6/2025	0.8	Pull and organize payment actuals data related to specific trade agreements
Athreya, Abhi	9/6/2025	0.7	Review trade agreement proof of payment for the current week and identify gaps
Athreya, Abhi	9/6/2025	0.7	Pull and organize accounts payable related to specific vendors
Athreya, Abhi	9/6/2025	2.0	Analyze accounts payable balances across trade agreements
Callerio, Lorenzo	9/6/2025	0.7	Correspond with management re: certain requests received related to the reconciliation process
Draude, Richard	9/6/2025	0.3	Review and respond to vendor communication emails for 9/6, update trackers accordingly
Erlach, Nicole	9/6/2025	1.1	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Hill, Michael	9/6/2025	1.2	Review updated tracker for European proof of payments for Trade Agreements
Hill, Michael	9/6/2025	0.7	Review updated tracker for North America proof of payments for Trade Agreements
Warren, Joseph	9/6/2025	0.5	Analyze still unresolved vendor management issues relating to week ending Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/6/2025	0.2	Analyze situation involving ongoing negotiations with certain supplier and update A&M team regarding the same
Athreya, Abhi	9/7/2025	0.7	Pull and organize payment actuals data related to specific trade agreement vendors
Athreya, Abhi	9/7/2025	2.7	Map prepetition payment results vendor names to trade agreement vendors
Athreya, Abhi	9/7/2025	1.3	Analyze prepetition spend of trade agreement vendors
Athreya, Abhi	9/7/2025	0.8	Summarize payment data related to trade agreement vendor
Callerio, Lorenzo	9/7/2025	1.3	Draft a revised version of the vendor analysis including comments received from C. Turner (A&M)
Callerio, Lorenzo	9/7/2025	0.6	Call with L. Callerio (A&M) and A. Shahbain (A&M) to discuss vendor analysis request
Callerio, Lorenzo	9/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss vendor analysis request received from management
Callerio, Lorenzo	9/7/2025	1.8	Review and edit the vendor analysis before circulating it back to management
Caruso, Nicholas	9/7/2025	2.6	Revise vendor management dashboard slides for latest weekly updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/7/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis and vendor slides
Caruso, Nicholas	9/7/2025	0.4	Further revise trade agreement management forecast for latest executed trade agreements based on commentary from A&M team
Caruso, Nicholas	9/7/2025	0.6	Review open trade agreement negotiations and summarize status for A&M team
Caruso, Nicholas	9/7/2025	0.9	Review vendor analysis compared to first day motion relief requested
Cook, Jacob	9/7/2025	0.8	Review of Company accounting comments related to payment 'audit' back testing for NAFTA payments
Cook, Jacob	9/7/2025	1.1	Prepare updated payment 'audit' back testing sample test set for Company NAFTA accounting team to investigate
Draude, Richard	9/7/2025	1.6	Revise materials for discussion with lender's advisors re: a certain division for comments from team leads
Draude, Richard	9/7/2025	1.3	Further revise materials for Discuss with lender's advisors re: a certain division for comments and updated figures from the company
Draude, Richard	9/7/2025	1.3	Update discussion materials re: past auto deal recoveries for comments from team leads
Erlach, Nicole	9/7/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Hill, Michael	9/7/2025	0.3	Correspond re: North America Trade Agreement proof of payments needed for the week
Schirle, Mattie	9/7/2025	0.9	Review vendor contract and provide Company with guidance
Schirle, Mattie	9/7/2025	2.6	Go through vendor inbox for escalations and inform Company
Schirle, Mattie	9/7/2025	0.7	Communicate with Company regarding trade agreement progress
Shahbain, Abraham	9/7/2025	0.5	Review and provide comments on vendor analysis requested by Company purchasing
Shahbain, Abraham	9/7/2025	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis and vendor slides
Shahbain, Abraham	9/7/2025	0.6	Call with L. Callerio (A&M) and A. Shahbain (A&M) to discuss vendor analysis request
Shahbain, Abraham	9/7/2025	0.6	Review and update of vendor management overview update
Turner, Cari	9/7/2025	0.4	Review and provide recommendations on various supply trade agreement offers
Turner, Cari	9/7/2025	0.6	Review updated vendor analysis for Company purchasing team
Turner, Cari	9/7/2025	0.7	Review weekly vendor management reporting package
Turner, Cari	9/7/2025	1.3	Review and provide comments on vendor analysis for Company purchasing team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/7/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss vendor analysis request received from management
Warren, Joseph	9/7/2025	0.2	Prepare for supplier calls scheduled for Monday, 9/8
Warren, Joseph	9/7/2025	0.2	Analyze status of progress made by A&M team on revisions to certain division's presentation on suppliers for lenders and lender's advisors
Warren, Joseph	9/7/2025	0.1	Coordinate with Company team regarding response to certain supplier in ongoing negotiations
Warren, Joseph	9/7/2025	0.2	Prepare bi-weekly update to A&M vendor management log
Warren, Joseph	9/7/2025	0.2	Prepare update on trade agreement negotiation status and coordinate with Company team regarding the same
Warren, Joseph	9/7/2025	0.9	Analyze still unresolved vendor management issues relating to week ending Friday, 9/5 and develop next step plans to resolve relating to the same
Warren, Joseph	9/7/2025	0.4	Prepare summary update on status of negotiations with seven suppliers, per A&M team request
Warren, Joseph	9/7/2025	0.5	Process revisions to presentation on suppliers for certain division being prepared for lenders and lender's advisors
Athreya, Abhi	9/8/2025	0.5	Prepare summary of prepetition payments to select vendor
Athreya, Abhi	9/8/2025	1.8	Prepare summary file for select vendor spreading accounts payable
Athreya, Abhi	9/8/2025	2.1	Map individual proof of payment documents to consolidated trade agreement vendor list
Athreya, Abhi	9/8/2025	0.9	Pull together from all payment sources a consolidated list of payments against trade agreements
Athreya, Abhi	9/8/2025	0.8	Stand up proof of payment request tracker to monitor ongoing vendor proof of payment-related items
Athreya, Abhi	9/8/2025	0.8	Reconcile paid invoices against vendor claims
Athreya, Abhi	9/8/2025	0.7	Create summary of prepetition payments with confirmed proof of payment for select vendor
Athreya, Abhi	9/8/2025	1.4	Reconcile trade agreement initiated payments against proof of payments
Athreya, Abhi	9/8/2025	0.6	Pull prepetition trade agreement payment data related to certain vendors
Athreya, Abhi	9/8/2025	0.4	Pull prepetition initiated payments for select vendors
Callerio, Lorenzo	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/8/2025	0.6	Join a meeting with a Company buyer and a vendor to discuss the terms of a trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/8/2025	1.1	Draft certain revised trade agreements including certain updated terms discussed with management
Callerio, Lorenzo	9/8/2025	0.7	Meeting with Company Purchasing and a vendor management and general counsel to discuss a settlement agreement
Callerio, Lorenzo	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Callerio, Lorenzo	9/8/2025	0.6	Multiple calls with a Company buyer to finalize the negotiation strategy in advance of a call with a vendor
Callerio, Lorenzo	9/8/2025	0.4	Participate in a recurring call with a vendor to finalize the last open trade agreement
Callerio, Lorenzo	9/8/2025	0.5	Call with Company Purchasing re: updates on certain vendor negotiations
Callerio, Lorenzo	9/8/2025	0.5	Participate in an internal alignment call with Company Purchasing to discuss a vendor negotiation status
Callerio, Lorenzo	9/8/2025	0.5	Call with L. Callerio, R. Draude (A&M), Company, K&E, and a supplier to further discuss trade agreement negotiations
Callerio, Lorenzo	9/8/2025	0.4	Participate in a call with Company purchasing, S. Lieberman (K&E) and L. Diss (K&E) to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Callerio, Lorenzo	9/8/2025	0.4	Standing meeting with Company Purchasing, Alix Partners and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/8/2025	0.6	Participate in a call with E. Swager (K&E), S. Lieberman (K&E), R. Agostinelli (GT) and D. Migliarucci (GT) to discuss a vendor trade agreement
Callerio, Lorenzo	9/8/2025	2.3	Oversee vendor interactions throughout the day to ensure prompt follow-up, aligned messaging, and seamless coordination across inquiries
Caruso, Nicholas	9/8/2025	0.6	Call with A. Shahbain , N. Caruso (A&M) regarding certain vendor negotiations and next steps
Caruso, Nicholas	9/8/2025	0.4	Prepare trade agreement proposal for certain vendor following discussion
Caruso, Nicholas	9/8/2025	0.5	Call with Company team N. Caruso and A. Shahbain (A&M) regarding trade agreement proposal
Caruso, Nicholas	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Caruso, Nicholas	9/8/2025	0.6	Prepare trade agreement proposal for certain vendor following discussion and review latest AP balance in system
Caruso, Nicholas	9/8/2025	0.5	Call with Company team to discuss certain vendor strategies
Caruso, Nicholas	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/8/2025	1.3	Respond to questions from Company personnel regarding trade agreements and reconciliations for certain vendors
Caruso, Nicholas	9/8/2025	2.4	Review and revise trade agreements for certain vendors based on discussions with A&M team
Caruso, Nicholas	9/8/2025	1.0	Call with Company team, K&E team, and Vendor team regarding trade agreement proposal
Cook, Jacob	9/8/2025	0.7	Review of certain vendor claims related to amounts remaining to be paid on trade agreements
Cook, Jacob	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Cook, Jacob	9/8/2025	0.4	Review of reporting received for prior week ending 9/5 for actual vendor spend
Draude, Richard	9/8/2025	2.3	Review and respond to vendor communication emails for 9/8 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/8/2025	2.2	Revise reporting requirements discussion materials for further comments from lawyers
Draude, Richard	9/8/2025	1.7	Review and respond to vendor communication emails for 9/8 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Draude, Richard	9/8/2025	0.5	Call with L. Callerio, R. Draude (A&M), Company, K&E, and a supplier to further discuss trade agreement negotiations
Draude, Richard	9/8/2025	1.6	Review and respond to vendor communication emails for 9/8 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/8/2025	0.6	Call with J. Warren, R. Draude (A&M) and the Company to discuss updates to discussion materials for a specific division and specific vendor negotiation updates
Draude, Richard	9/8/2025	1.3	Review and respond to vendor communication emails for 9/8 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/8/2025	1.4	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/8/2025	0.2	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/8/2025	0.5	Call with N. Erlach (A&M) to discuss supplier AP reconciliation status updates
Erlach, Nicole	9/8/2025	0.8	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/8/2025	1.4	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/8/2025	1.7	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	9/8/2025	1.9	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/8/2025	1.8	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	9/8/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Fuetter, Isaac	9/8/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/8/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/8/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/8/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/8/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/8/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Hill, Michael	9/8/2025	0.3	Correspond re: draft email to council regarding vendor prepetition invoices
Hill, Michael	9/8/2025	0.6	Update vendor analysis for paid invoice proof of payments received
Hill, Michael	9/8/2025	0.9	Work to figure out with proof of payments for Trade Agreements need to be tracked to follow up with team
Hill, Michael	9/8/2025	0.8	Review proof of payment for Trade Agreement analysis for updated analysis based on regional payments
Hill, Michael	9/8/2025	0.7	Provide summary of invoices received and still needed for tracking purposes to the team
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (1 of 4)
Hill, Michael	9/8/2025	0.2	Update correspondence re: receive payment confirmation for Trade Agreement proof of payment
Hill, Michael	9/8/2025	1.6	Update divisional analysis of vendors for decision categories for working capital
Hill, Michael	9/8/2025	1.7	Begin updating divisional Analyze vendors for data updated through September 7
Hill, Michael	9/8/2025	0.2	Correspond re: new request for European Trade Agreement Proof of Payments due to out of office
Hill, Michael	9/8/2025	1.2	Analyze Trade Agreement Proof of Payments for North America upload
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (2 of 4)
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (3 of 4)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/8/2025	0.3	Correspond re: requesting payment confirmation for Trade Agreement proof of payment (4 of 4)
Kordupel, Lewis	9/8/2025	0.2	Correspond with J. Cook (A&M) regarding open items on the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.8	Analyze weekly vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	0.4	Correspond with D. Shiffman (A&M) regarding the status of the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.3	Continue preparing comparison of approved vendor payments versus vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	0.6	Review current vendor payment reconciliation analysis, and decide on next steps
Kordupel, Lewis	9/8/2025	2.4	Prepare comparison of approved vendor payments versus vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.6	Continue analysis of weekly vendor disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/8/2025	2.7	Prepare updates to the vendor payment database, including removing duplicate names for comparing authorized payments and disbursements
O'Toole, Colin	9/8/2025	1.4	Revise segment detail data tabs to refresh dataset for Critical Foreign & Critical US segments
O'Toole, Colin	9/8/2025	2.8	Revise segment detail data tabs to refresh dataset for Captive, Indirect, and Commodity segments
O'Toole, Colin	9/8/2025	2.6	Revise vendor segmentation deck/presentation to incorporate changes to underlying excel analysis
Pacheco, Santiago	9/8/2025	0.4	Call with S. Pacheco (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/8 and next steps relating to the same
Pacheco, Santiago	9/8/2025	0.5	Call with S. Pacheco (A&M), J. Warren (A&M), S. Lieberman (K&E), R. Pappu (A&M), and the Company team regarding trade agreement negotiations with certain supplier and next steps relating to the same
Schirle, Mattie	9/8/2025	0.3	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Schirle, Mattie	9/8/2025	0.4	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/8/2025	0.7	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/8/2025	2.8	Draft vendor agreements to circulate via email
Schirle, Mattie	9/8/2025	2.2	Create email agreements for group of vendors
Schirle, Mattie	9/8/2025	0.5	Participate in call with Company to discuss reconciliation status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/8/2025	0.5	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/8/2025	0.5	Adjust agreement draft based on latest round of talks
Schirle, Mattie	9/8/2025	2.1	Prepare an overview of trade agreements for lender review
Schirle, Mattie	9/8/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/8/2025	0.4	Discuss trade agreement matters with Company
Schirle, Mattie	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Schirle, Mattie	9/8/2025	0.9	Adjust agreement draft to reflect new updates
Schirle, Mattie	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Schirle, Mattie	9/8/2025	0.6	Participate in daily logistics call with Company
Shahbain, Abraham	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/8/2025	0.6	Call with A. Shahbain , N. Caruso (A&M) regarding certain vendor negotiations and next steps
Shahbain, Abraham	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Shahbain, Abraham	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Shahbain, Abraham	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Shahbain, Abraham	9/8/2025	0.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Shahbain, Abraham	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Shahbain, Abraham	9/8/2025	1.1	Review and provide comments on trade agreement tracker
Shahbain, Abraham	9/8/2025	0.5	Call with Company team N. Caruso and A. Shahbain (A&M) regarding trade agreement proposal
Shiffman, David	9/8/2025	0.6	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/8/2025	0.7	Participate in a call with C. Turner (A&M), A. Shahbain (A&M), N. Caruso (A&M) and L. Callerio (A&M) and management to discuss the status of the vendors
Turner, Cari	9/8/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team a to discuss vendor urgencies and next steps
Turner, Cari	9/8/2025	1.1	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/8/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/8/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Turner, Cari	9/8/2025	0.2	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest updates to vendor negotiations
Turner, Cari	9/8/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/8/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/8/2025	0.3	Review updated vendor communications
Turner, Cari	9/8/2025	0.9	Call with Company purchasing, C. Turner (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss indirect vendors
Turner, Cari	9/8/2025	0.5	Call with Company team, C. Turner, A. Shahbain, N. Caruso (A&M) regarding vendor strategy presentation prepared by Company team for certain vendors and next steps
Turner, Cari	9/8/2025	1.2	Update disbursement summary for Company purchasing team
Warren, Joseph	9/8/2025	0.3	Prepare summary list of issues with certain division's regional suppliers in critical vendor negotiations for discussion with A&M team
Warren, Joseph	9/8/2025	0.7	Analyze status of seven priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.6	Analyze status of four priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.6	Call with J. Warren, R. Draude (A&M) and the Company to discuss updates to discussion materials for a specific division and specific vendor negotiation updates
Warren, Joseph	9/8/2025	0.5	Prepare for and participate in discussion with Company team regarding certain divisions' region's list of open supplier issues relating to prepetition amounts owed

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/8/2025	0.5	Call with S. Pacheco (A&M), J. Warren (A&M), S. Lieberman (K&E), R. Pappu (A&M), and the Company team regarding trade agreement negotiations with certain supplier and next steps relating to the same
Warren, Joseph	9/8/2025	0.4	Analyze status of three priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.4	Analyze response from two suppliers related to trade agreement negotiation offers and respond on the same
Warren, Joseph	9/8/2025	0.4	Call with S. Pacheco (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/8 and next steps relating to the same
Warren, Joseph	9/8/2025	1.1	Analyze status of nine priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.3	Prepare materials requested by K&E team relating to certain supplier negotiation and development of letter to that supplier
Warren, Joseph	9/8/2025	0.3	Correspond with certain supplier in ongoing vendor negotiation regarding supply issue in certain country and reconciliation request in another country
Warren, Joseph	9/8/2025	0.2	Analyze request from Company team relating to trade agreements for two suppliers and provide questions on and next steps relating to the same
Warren, Joseph	9/8/2025	0.2	Prepare for supplier calls scheduled for Tuesday, 9/9
Warren, Joseph	9/8/2025	0.2	Prepare request for Company management to execute trade agreement that has been signed by supplier
Warren, Joseph	9/8/2025	0.2	Prepare list of next steps relating to discussion materials for a specific division for lenders and lender's advisors
Warren, Joseph	9/8/2025	0.1	Coordinate with K&E vendor management team regarding questions to support ongoing review of executory contract status for certain supplier
Warren, Joseph	9/8/2025	0.4	Analyze updates from Company purchasing team to ongoing vendor management issues as of Monday, 9/8 and provide feedback on the same
Warren, Joseph	9/8/2025	0.8	Call with C. Turner, A. Shahbain, M. Schirle, J. Warren (A&M) and the Company team regarding priority vendor management issues pending lender consent for a certain division
Warren, Joseph	9/8/2025	1.1	Prepare for and participate in discussion with Company team and certain supplier regarding their prepetition amounts owed and negotiations to settle that amount and restore customary post-petition services going forward
Warren, Joseph	9/8/2025	1.6	Analyze status of fifteen priority vendor management items as of Monday, 9/8 and develop next step plans to resolve relating to the same
Warren, Joseph	9/8/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren and N. Caruso (A&M) to discuss vendor urgencies and next steps
Zehetmair, Stefan	9/8/2025	1.3	Manage of central vendor escalation mailbox

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/8/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/9/2025	2.0	Review pitch related to a specific entity of Company
Athreya, Abhi	9/9/2025	0.3	Assemble folder structure for trade agreement proof of payment weekly process
Athreya, Abhi	9/9/2025	0.4	Pull and summarize prepetition spend for select supplier
Athreya, Abhi	9/9/2025	0.5	Pull prepetition payments for select vendor
Athreya, Abhi	9/9/2025	0.5	Summarize accounts payable for select vendor
Athreya, Abhi	9/9/2025	1.3	Assemble updated prepetition spend and accounts payable for select supplier
Athreya, Abhi	9/9/2025	1.3	Update charts regarding prepetition spend for pitch related to a specific entity of Company
Athreya, Abhi	9/9/2025	1.6	Summarize trade agreement-related proof of payment documentation
Athreya, Abhi	9/9/2025	1.6	Analyze accounts payable for select supplier and create Excel summary related to the same
Athreya, Abhi	9/9/2025	1.8	Compare trade agreement expected payments against proof of payments
Athreya, Abhi	9/9/2025	2.0	Reconcile differences in trade agreement payments and proof of payment documents received
Callerio, Lorenzo	9/9/2025	0.9	Participate in a meeting with Company Purchasing and a vendor to discuss a prepetition agreement
Callerio, Lorenzo	9/9/2025	0.9	Review the data received in order to prepare a revised disbursement forecast scenarios
Callerio, Lorenzo	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/9/2025	1.2	Review certain invoice-level data received from a vendor to support and accelerate the reconciliation process
Callerio, Lorenzo	9/9/2025	2.2	Manage end-to-end vendor communications to ensure timely responses, consistent messaging, and efficient resolution of inquiries
Callerio, Lorenzo	9/9/2025	0.8	Join a meeting with a Company buyer and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/9/2025	1.4	Draft and review multiple trade agreements provided by K&E
Callerio, Lorenzo	9/9/2025	0.8	Call with Company purchasing, S. Lieberman (K&E), and L. Diss (K&E) to discuss the negotiation strategy with a vendor
Callerio, Lorenzo	9/9/2025	0.7	Call with a Company buyer to discuss the terms of a trade agreement to be circulated to a vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Callerio, Lorenzo	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Callerio, Lorenzo	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Callerio, Lorenzo	9/9/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding suppliers using a certain receivables insurance company
Callerio, Lorenzo	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios
Caruso, Nicholas	9/9/2025	1.2	Review latest AP aging relating to certain categories of payables
Caruso, Nicholas	9/9/2025	2.2	Prepare trade agreements for certain vendors based on call with Company team
Caruso, Nicholas	9/9/2025	2.1	Revise trade agreements based on commentary from Company team
Caruso, Nicholas	9/9/2025	0.6	Call with Company team, S. Lieberman and R. Olivett (K&E) and vendor regarding trade agreement
Caruso, Nicholas	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Caruso, Nicholas	9/9/2025	0.6	Call with Company team, S. Lieberman and R. Olivett (K&E) and certain vendor regarding trade agreement
Caruso, Nicholas	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Caruso, Nicholas	9/9/2025	0.7	Call with Company team regarding urgent trade agreement negotiations
Caruso, Nicholas	9/9/2025	0.4	Call with Company team, Vendor team regarding finalization of trade agreement
Caruso, Nicholas	9/9/2025	1.4	Revise trade agreement and respond to inquires regarding the same for certain vendors
Caruso, Nicholas	9/9/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), and Company team regarding status update on several trade agreements and next steps relating to the same
Caruso, Nicholas	9/9/2025	0.3	Call with Company team regarding vendor payments
Caruso, Nicholas	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Caruso, Nicholas	9/9/2025	1.6	Review trade agreement counterproposals from certain vendors and provide responses
Caruso, Nicholas	9/9/2025	0.4	Review trade agreement counterproposal and questions shared by vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/9/2025	0.7	Review latest trade agreement and email trade agreement tracker, revise, and share with Company team
Caruso, Nicholas	9/9/2025	0.5	Call with Company team regarding divisional overview related to trade agreement negotiations and general strategy
Cook, Jacob	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Donoghue, Doug	9/9/2025	0.2	Review negotiating history, executory contract status
Draude, Richard	9/9/2025	1.4	Review and respond to vendor communication emails for 9/9 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/9/2025	1.6	Review and respond to vendor communication emails for 9/9 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/9/2025	1.6	Review and respond to vendor communication emails for 9/9 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/9/2025	1.9	Update trade agreement tracker for a specific region to reflect comments from call with the company
Draude, Richard	9/9/2025	2.1	Further revise materials for Discuss with lender's advisors re: a certain division for comments from team leads
Draude, Richard	9/9/2025	2.3	Review and respond to vendor communication emails for 9/9 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Erlach, Nicole	9/9/2025	1.9	Review reconciliation status updates from Company to determine next steps required to advance the supplier AP reconciliation process
Erlach, Nicole	9/9/2025	2.1	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	9/9/2025	1.3	Provide status updates to various Company managers in response to inquiries re: ongoing supplier AR reconciliation status
Erlach, Nicole	9/9/2025	1.8	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/9/2025	1.2	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/9/2025	0.7	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/9/2025	0.5	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/9/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Fuetter, Isaac	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/9/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/9/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/9/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/9/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Fuetter, Isaac	9/9/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/9/2025 for week-ending 9/13/2025
Hill, Michael	9/9/2025	1.1	Summarize proof of payment process to show where efforts should be done to increase efficiency
Hill, Michael	9/9/2025	1.1	Update analysis for amounts to be paid through September in sensitivity analysis
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (1 of 3)
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (2 of 3)
Hill, Michael	9/9/2025	0.2	Correspond re: follow up to request payment confirmation for Trade Agreement proof of payment (3 of 3)
Hill, Michael	9/9/2025	0.3	Correspond re: vendor to be paid this week in weekly disbursement
Hill, Michael	9/9/2025	0.5	Call with M. Hill (A&M) and J. Warren (A&M) regarding revisions to process to certain supplier payment analysis file
Hill, Michael	9/9/2025	0.7	Update vendor analysis for sensitivity to show amount paid
Kordupel, Lewis	9/9/2025	2.6	Analyze weekly vendor invoices for purposes of the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.6	Continue analysis of unreconciled vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.8	Analyze unreconciled vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/9/2025	2.8	Analyze vendor payments versus disbursements to reconcile variances for the vendor payment analysis
Kordupel, Lewis	9/9/2025	0.7	Review vendor payment analysis, including next steps and correspond with team
O'Toole, Colin	9/9/2025	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss the latest iteration of the vendor segmentation deck, discuss revisions
O'Toole, Colin	9/9/2025	0.6	Revise Vendor Segmentation Deck to reflect refreshed A/P balances in underlying excel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/9/2025	0.7	Adjust presentation of executive summary, consolidated data tables in the Vendor Segmentation deck to incorporate feedback from A. Shahbain (A&M)
O'Toole, Colin	9/9/2025	0.7	Revise Vendor segmentation master data and detail tabs for refreshed A/P balances
O'Toole, Colin	9/9/2025	1.6	Revise Vendor Segmentation Deck to reflect changes to underlying excel
O'Toole, Colin	9/9/2025	2.3	Revise Vendor Segmentation master dataset to incorporate changes included in new dataset on 9/9
O'Toole, Colin	9/9/2025	2.4	Update vendor segmentation detail tabs to reflect changes to Master Data tab
O'Toole, Colin	9/9/2025	0.7	Create summary templates for Long Form business plan analysis, shared with A&M team
Schirle, Mattie	9/9/2025	1.3	Revise agreements following most recent discussions
Schirle, Mattie	9/9/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	9/9/2025	2.8	Refresh trade agreements to capture all round-by-round changes
Schirle, Mattie	9/9/2025	2.6	Check vendor management log and update with this week's vendor feedback
Schirle, Mattie	9/9/2025	1.7	Review vendor management inbox and correspond to Company on requests
Schirle, Mattie	9/9/2025	1.4	Create draft agreement aligned with vendor AP status
Schirle, Mattie	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Schirle, Mattie	9/9/2025	1.0	Review open accounts payable and prepare draft agreements
Schirle, Mattie	9/9/2025	0.9	Amend trade agreement summary for updated review
Schirle, Mattie	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Schirle, Mattie	9/9/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	9/9/2025	0.6	Participate in trade agreement review with Company / Vendor
Schirle, Mattie	9/9/2025	0.5	Participate in logistics discussion with Company to discuss vendor escalation
Schirle, Mattie	9/9/2025	0.4	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/9/2025	0.3	Incorporate updates from recent negotiation rounds

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/9/2025	0.3	Participate in pre-call with Company to prepare for trade agreement negotiation
Schirle, Mattie	9/9/2025	1.1	Develop trade agreement for vendor tied to open AP
Schirle, Mattie	9/9/2025	0.5	Participate in status update call with logistics team at Company
Shahbain, Abraham	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/9/2025	1.2	Review an d update the segmentation analysis based on updated information
Shahbain, Abraham	9/9/2025	1.3	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/9/2025	0.9	Participate in a call with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss certain disbursement forecast scenarios
Shahbain, Abraham	9/9/2025	0.6	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/9/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Shahbain, Abraham	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Shahbain, Abraham	9/9/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss scenario analysis around cash payments
Shahbain, Abraham	9/9/2025	0.4	Call with A. Shahbain (A&M), and J. Warren (A&M) regarding status of negotiations for certain purchasing division and region
Shahbain, Abraham	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Shahbain, Abraham	9/9/2025	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss the latest iteration of the vendor segmentation deck, discuss revisions
Shahbain, Abraham	9/9/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 9/9
Shahbain, Abraham	9/9/2025	0.5	Call with Alix Partners, A. Shahbain (A&M), N. Caruso (A&M), and L. Callerio (A&M) to discuss certain trade agreements status
Shibata, Gerardo Yukio	9/9/2025	0.3	Address situation of vendor in CIA and challenges to move it to 45 or 60 G. Shibata (A&M)
Shibata, Gerardo Yukio	9/9/2025	0.3	Conference call with Company and G. Shibata (A&M) to evaluate situation with vendors and their impact to clients
Turner, Cari	9/9/2025	0.4	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Turner, Cari	9/9/2025	0.5	Call with Company purchasing, N. Caruso (A&M), C. Turner (A&M), and A. Shahbain (A&M) to discuss regional vendor situation
Turner, Cari	9/9/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss scenario analysis around cash payments
Turner, Cari	9/9/2025	2.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/9/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/9/2025	0.9	Review and provide comments on updated vendor segmentation deck
Turner, Cari	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/9/2025	1.1	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/9/2025	1.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/9/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Warren, Joseph	9/9/2025	0.3	Prepare summary status of certain division's region's supplier issues for A&M team
Warren, Joseph	9/9/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiations and other vendor management updates
Warren, Joseph	9/9/2025	0.3	Call with Company team, certain supplier, and certain supplier's legal counsel regarding their prepetition amounts owed and next step in the vendor negotiation process to maintain post-petition services
Warren, Joseph	9/9/2025	0.4	Analyze status of five priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.4	Call with Company team regarding certain supplier's demands for prepetition payment and their threats to disrupt operations
Warren, Joseph	9/9/2025	0.4	Call with Company team and certain supplier regarding supplier's prepetition amounts owed and negotiations on the settlement of those amounts to maintain post-petition services
Warren, Joseph	9/9/2025	0.4	Prepare draft email trade agreement for certain supplier relating to their prepetition claim and restoration of post-petition services
Warren, Joseph	9/9/2025	0.4	Analyze updates from Company purchasing team to ongoing vendor management issues as of Tuesday, 9/9 and provide feedback on the same
Warren, Joseph	9/9/2025	0.4	Prepare supplier assessment for certain vendor relating to a potential trade agreement to restore post-petition services

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/9/2025	0.4	Call with A. Shahbain (A&M), and J. Warren (A&M) regarding status of negotiations for certain purchasing division and region
Warren, Joseph	9/9/2025	0.5	Call with M. Hill (A&M) and J. Warren (A&M) regarding revisions to process to certain supplier payment analysis file
Warren, Joseph	9/9/2025	0.8	Analyze status of six priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	1.1	Analyze status of eight priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	1.1	Process revisions to presentation for a certain division's suppliers for the lenders and lender's advisors
Warren, Joseph	9/9/2025	1.2	Call with Company team and J. Warren (A&M) regarding further revisions to process to a presentation for the lenders and lender's advisors relating to a certain division's suppliers
Warren, Joseph	9/9/2025	1.2	Analyze status of fifteen priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.4	Prepare draft trade agreement for certain supplier relating to their prepetition claim and restoration of post-petition services
Warren, Joseph	9/9/2025	0.3	Call with S. Lieberman, R. Olivett, C. Aldime, N. Argentieri, L. Nance, L. Diss, E. Swager, K. Donahue, D. Wachenfeld, J. Fletcher, H. Kupsky (K&E), A. Shahbain, L. Callerio, M. Schirle, and J. Warren (A&M) regarding vendor issues as of 9/9
Warren, Joseph	9/9/2025	0.1	Analyze revisions processed to presentation for a certain division's suppliers for the lenders and lender's advisors and prepare feedback from A&M team relating to the same
Warren, Joseph	9/9/2025	0.2	Call with L. Callerio (A&M) and J. Warren (A&M) regarding suppliers using a certain receivables insurance company
Warren, Joseph	9/9/2025	0.2	Analyze Company team request regarding certain supplier threatening to stop services and respond on the same
Warren, Joseph	9/9/2025	0.2	Call with certain supplier regarding latest trade agreement offer, their response, and next steps related to the same
Warren, Joseph	9/9/2025	0.2	Analyze A&M team prepared message to Company staff regarding proof of payment process and provide feedback related to the same
Warren, Joseph	9/9/2025	0.4	Prepare email trade agreement for certain supplier per Company team request
Warren, Joseph	9/9/2025	0.2	Prepare list of options for a certain supplier relating to their prepetition claim and send to supplier
Warren, Joseph	9/9/2025	0.1	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Tuesday, 9/9
Warren, Joseph	9/9/2025	0.3	Call with Company team regarding three priority vendor management items and next steps relating to the same
Warren, Joseph	9/9/2025	0.5	Call with N. Caruso (A&M), J. Warren (A&M), and Company team regarding status update on several trade agreements and next steps relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/9/2025	0.3	Analyze new supplier issue raised by Company team and prepare questions related to the same
Warren, Joseph	9/9/2025	0.3	Analyze status of four priority vendor management items as of Tuesday, 9/9 and develop next step plans to resolve relating to the same
Warren, Joseph	9/9/2025	0.3	Prepare for supplier calls scheduled for Wednesday, 9/10
Warren, Joseph	9/9/2025	0.3	Further coordinate with Company team regarding certain supplier threatening to stop services and prepare next steps related to the same
Warren, Joseph	9/9/2025	0.2	Prepare request for K&E vendor management team relating to terms adjustment for certain supplier that has been paid all prepetition amounts
Warren, Joseph	9/9/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, and J. Warren (A&M) to discuss vendor urgencies and next steps
Weiland, Brad	9/9/2025	0.2	Correspond with A. Shahbain (A&M), client personnel re vendor management items
Zehetmair, Stefan	9/9/2025	1.6	Manage of central vendor escalation mailbox
Zehetmair, Stefan	9/9/2025	0.4	Call with Vendor and S. Zehetmair (A&M) to align on AP reconciliation and payments
Athreya, Abhi	9/10/2025	0.9	Update further proof of payment requests tracker incorporating new requests
Athreya, Abhi	9/10/2025	1.8	Pull and organize data related to trade agreement payments by region
Athreya, Abhi	9/10/2025	1.6	Reconcile prepetition spend with proof of payment documents for specific supplier
Athreya, Abhi	9/10/2025	1.5	Summarize issues related to trade agreements for specific Company division
Athreya, Abhi	9/10/2025	1.1	Organize proof of payment documents by region
Athreya, Abhi	9/10/2025	1.0	Review further proof of payment requests and update proof of payment tracker accordingly
Athreya, Abhi	9/10/2025	0.9	Update proof of payment tracker to reflect latest proof of payment requests
Athreya, Abhi	9/10/2025	0.8	Analyze total trade agreement spend by region
Athreya, Abhi	9/10/2025	0.7	Create Excel summary related to trade agreement divisional issues
Athreya, Abhi	9/10/2025	0.7	Meeting with J. Warren and A. Athreya (A&M) regarding results of trade agreement and payment actuals reconciliations for select vendors
Athreya, Abhi	9/10/2025	0.4	Review prepetition spend for four select vendors
Athreya, Abhi	9/10/2025	0.4	Create folders for Company team to upload trade agreement proof of payment documents

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/10/2025	0.3	Meeting with M. Hill and A. Athreya (A&M) regarding stand up of divisional trade agreement issue tracker
Athreya, Abhi	9/10/2025	1.0	Analyze prepetition spend and accounts payable for select vendor and create Excel summary related to the same
Callerio, Lorenzo	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Callerio, Lorenzo	9/10/2025	0.9	Review pending prepetition AP reconciliations prior to updating the trade agreements currently under negotiation
Callerio, Lorenzo	9/10/2025	0.6	Call with a Company buyer to align on negotiation strategy for upcoming vendor discussions
Callerio, Lorenzo	9/10/2025	0.6	Meeting with a Company buyer to discuss the key outcome of a negotiation call with a vendor in order to plan the next steps
Callerio, Lorenzo	9/10/2025	0.5	Call with B. Malz and F. Schlott (Kirkland & Ellis), along with Company Purchasing, to discuss the legal strategy for addressing a vendor insolvency
Callerio, Lorenzo	9/10/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/10/2025	0.3	Correspond with management and D. Shiffman (A&M) re: disbursement forecast alternative scenarios
Callerio, Lorenzo	9/10/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated disbursement analysis
Callerio, Lorenzo	9/10/2025	0.9	Call with Company Purchasing, S. Lieberman (K&E), Vendor Management, and Legal CounselPurpose: To address specific questions received regarding the trade agreement currently under negotiation
Callerio, Lorenzo	9/10/2025	0.5	Call with a Matelli buyer to discuss the current status of certain vendor negotiations
Callerio, Lorenzo	9/10/2025	2.1	Respond to all the inbound vendor requests / communications received today
Callerio, Lorenzo	9/10/2025	1.6	Draft multiple trade agreement in cooperation with K&E, reflecting the latest reconciled amounts and trade terms
Callerio, Lorenzo	9/10/2025	1.6	Review the revised disbursement analysis prepared by I. Fuetter (A&M) with a specific focus on the CIA payments
Callerio, Lorenzo	9/10/2025	1.6	Prepare several business cases to be discussed with management and the lenders' advisor prior to finalizing certain trade agreements
Caruso, Nicholas	9/10/2025	0.9	Respond to questions related to certain divisions vendors asked by Alix team
Caruso, Nicholas	9/10/2025	0.2	Call with K&E team regarding certain vendor trade agreement status
Caruso, Nicholas	9/10/2025	0.3	Review revised trade agreement prepared by K&E team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/10/2025	0.4	Review executed trade agreement and coordinate payment planning with A&M team
Caruso, Nicholas	9/10/2025	0.5	Prepare for and participate in call with Alix team regarding vendor negotiations
Caruso, Nicholas	9/10/2025	0.5	Call with Company team and vendor regarding trade agreement and reconciliation process
Caruso, Nicholas	9/10/2025	0.7	Review liquidity impact for top divisional vendors
Caruso, Nicholas	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Caruso, Nicholas	9/10/2025	1.1	Respond to questions related to trade agreement negotiations for certain vendors
Caruso, Nicholas	9/10/2025	1.7	Review reconciliation status for certain vendors
Caruso, Nicholas	9/10/2025	1.3	Review liquidity impact for certain vendors based on current deals
Caruso, Nicholas	9/10/2025	1.4	Review reconciliation status of certain vendors
Caruso, Nicholas	9/10/2025	1.6	Prepare trade agreements for multiple vendors based on latest negotiations
Caruso, Nicholas	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Cook, Jacob	9/10/2025	1.4	Consolidate weekly payments made from NAFTA filing entities for WE 9/5
Cook, Jacob	9/10/2025	0.2	Consolidate weekly payments made from Romanian filing entities for WE 9/5
Cook, Jacob	9/10/2025	0.7	Review of ad hoc Company purchasing team post-petition payment requests related to vendors on accelerated terms
Cook, Jacob	9/10/2025	0.8	Consolidate weekly payments made from China filing entities for WE 9/5
Cook, Jacob	9/10/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/10/2025	1.2	Consolidate weekly payments made from EMEA filing entities for WE 9/5
Cook, Jacob	9/10/2025	1.7	Review of vendor-related disbursements for WE 9/5 against budgeted allowance
Cook, Jacob	9/10/2025	1.1	Consolidate weekly payments made from Japan filing entities for WE 9/5

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Donoghue, Doug	9/10/2025	0.4	Propose trade agreement to vendor, Correspond re: same
Draude, Richard	9/10/2025	1.9	Review and respond to vendor communication emails for 9/10 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Draude, Richard	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/10/2025	1.3	Call with J. Warren, R. Draude (A&M) and the Company to continue updating discussion materials for a specific division
Draude, Richard	9/10/2025	1.3	Review and respond to vendor communication emails for 9/10 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/10/2025	1.7	Further revise materials for Discuss with lender's advisors re: a certain division for to incorporate new discussion materials based on conversations with the company
Draude, Richard	9/10/2025	1.8	Review and respond to vendor communication emails for 9/10 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/10/2025	1.1	Review and respond to vendor communication emails for 9/10 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/10/2025	0.4	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/10/2025	0.8	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	9/10/2025	1.3	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	9/10/2025	1.6	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/10/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/10/2025	2.1	Organize reconciliation requests in tracker to coordinate reconciliations with Company
Erlach, Nicole	9/10/2025	0.9	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/10/2025	1.7	Review reconciliation status updates from Company to determine next steps required to advance the supplier AP reconciliation process
Fuetter, Isaac	9/10/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/10/2025 for week-ending 9/13/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/10/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/10/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/10/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/10/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Hill, Michael	9/10/2025	1.3	Continue to update analysis for current view of invoice payments
Hill, Michael	9/10/2025	0.8	Review divisional Trade Agreement issues tracker
Hill, Michael	9/10/2025	0.4	Working session with M. Hill (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/10 and review of a certain division's list of suppliers
Hill, Michael	9/10/2025	0.3	Meeting with M. Hill and A. Athreya (A&M) regarding stand up of divisional trade agreement issue tracker
Kordupel, Lewis	9/10/2025	2.8	Analyze vendor payments versus disbursements for purposes of preparing a summary of the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.8	Analyze authorized weekly vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.2	Continue preparing comparison of vendor payments to disbursements for the vendor payment analysis
Kordupel, Lewis	9/10/2025	1.4	Continue analysis of vendor payments versus disbursements for purposes of preparing a summary of the vendor payment analysis
Kordupel, Lewis	9/10/2025	2.6	Prepare comparison of vendor payments to disbursements for the vendor payment analysis
O'Toole, Colin	9/10/2025	2.4	Create detailed templates for long form business plan analysis, shared with D. Webber, refined based on feedback. Created initial detail tables for Imposed & Lienholder segments
Schirle, Mattie	9/10/2025	0.7	Revise trade agreements after reviewing negotiation history
Schirle, Mattie	9/10/2025	0.7	Participate in call with Company to review list of invoices
Schirle, Mattie	9/10/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/10/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	9/10/2025	0.5	Participate in trade agreement negotiations with Company, K&E, vendor and vendor's counsel
Schirle, Mattie	9/10/2025	0.4	Rework summary document covering agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/10/2025	0.4	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/10/2025	0.4	Call with M. Schirle (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Schirle, Mattie	9/10/2025	2.2	Handle urgent vendor inbox matters with Company follow-up
Schirle, Mattie	9/10/2025	1.7	Monitor inbox and correspond with Company on critical items
Schirle, Mattie	9/10/2025	1.9	Assess vendor contract and coordinate next actions with Company
Schirle, Mattie	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/10/2025	2.4	Update trade agreements to capture latest negotiation terms
Schirle, Mattie	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/10/2025	0.8	Review and provide comments on trade agreement tracker
Shahbain, Abraham	9/10/2025	0.7	Call with Company team and A. Shahbain, R. Draude, N. Caruso (A&M) regarding certain vendors negotiation strategies and cash allocation
Shahbain, Abraham	9/10/2025	1.1	Call with A. Shahbain, L. Callerio, and I. Fuetter (A&M) to discuss updates to payments estimate file
Shahbain, Abraham	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Shahbain, Abraham	9/10/2025	0.9	Develop analysis summarizing updated delegation of authority related to vendor approval process
Shahbain, Abraham	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/10/2025	0.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/10/2025	0.5	Call with Alix and A. Shahbain (A&M) to discuss vendor management process
Shahbain, Abraham	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Shibata, Gerardo Yukio	9/10/2025	0.3	Conference call with Company, G. Shibata (A&M) and vendor to go through invoices, missing payments and next steps
Turner, Cari	9/10/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the updated disbursement analysis
Turner, Cari	9/10/2025	2.4	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/10/2025	1.4	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/10/2025	1.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/10/2025	1.0	Prepare for and participate in call with Company, SVP, Alix teams and C. Turner, A. Shahbain, N. Caruso (A&M) regarding certain division overview and vendor negotiations
Turner, Cari	9/10/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/10/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/10/2025	0.4	Call with C. Turner, A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/10/2025	1.2	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso (A&M) to discuss highest vendor priorities
Warren, Joseph	9/10/2025	2.0	Analyze and revise certain division presentation for lender and lender's advisors per feedback received from Company team
Warren, Joseph	9/10/2025	1.2	Analyze status of nine priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.4	Analyze list of suppliers with outstanding prepetition amounts from Company team and prepare response on each
Warren, Joseph	9/10/2025	1.1	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/10 and provide feedback on the same
Warren, Joseph	9/10/2025	0.8	Prepare three liquidity analyses for certain suppliers for data output inclusion in a presentation for the lender's advisors
Warren, Joseph	9/10/2025	0.8	Analyze status of three priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.7	Meeting with J. Warren and A. Athreya (A&M) regarding results of trade agreement and payment actuals reconciliations for select vendors
Warren, Joseph	9/10/2025	0.6	Analyze status of four priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.4	Working session with M. Hill (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/10 and review of a certain division's list of suppliers
Warren, Joseph	9/10/2025	1.3	Call with J. Warren, R. Draude (A&M) and the Company to continue updating discussion materials for a specific division
Warren, Joseph	9/10/2025	0.4	Analyze status of five priority vendor management items as of Wednesday, 9/10 and develop next step plans to resolve relating to the same
Warren, Joseph	9/10/2025	0.3	Prepare for supplier calls scheduled for Thursday, 9/11

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/10/2025	0.3	Analyze draft presentation for lenders and lender's advisors for further revisions necessary
Warren, Joseph	9/10/2025	0.2	Prepare details on progress and negotiations with certain supplier ahead of call with Company management
Warren, Joseph	9/10/2025	0.2	Analyze priority supplier situations for a certain division and prepare next steps related to the same
Warren, Joseph	9/10/2025	0.2	Call with S. Lieberman (K&E) regarding certain supplier issue and next steps relating to the same
Warren, Joseph	9/10/2025	0.2	Analyze table for certain division suppliers liquidity unlocked by signing a trade agreement and provide feedback to A&M team relating to the same
Warren, Joseph	9/10/2025	0.2	Analyze updates from Company purchasing team to ongoing vendor management issues as of Wednesday, 9/9 and provide feedback on the same
Weiland, Brad	9/10/2025	0.2	Correspond with the Company, M. Dvorak (A&M) re vendor payment items
Weiland, Brad	9/10/2025	0.2	Correspond with A. Shahbain (A&M), D. Wachenfeld (K&E), M. Dvorak (A&M) re vendor items
Zehetmair, Stefan	9/10/2025	1.7	Manage of central vendor escalation mailbox
Athreya, Abhi	9/11/2025	0.9	Build Excel summary related to prepetition spend and proof of payment documents of select supplier
Athreya, Abhi	9/11/2025	0.4	Pull prepetition spend data related to specific supplier
Athreya, Abhi	9/11/2025	1.3	Create summary view of proof of payment tracker for Company team
Athreya, Abhi	9/11/2025	1.1	Summarize and communicate prepetition spend and accounts payable balance of select supplier
Athreya, Abhi	9/11/2025	1.7	Reconcile trade agreements and proof of payment documents on a by-region basis
Athreya, Abhi	9/11/2025	2.2	Summarize and communicate regional differences in trade agreement proof of payment reconciliation
Athreya, Abhi	9/11/2025	0.3	Reconcile recently received proof of payment documents against prepetition spend
Athreya, Abhi	9/11/2025	1.4	Summarize prepetition spend of select supplier
Broskay, Cole	9/11/2025	1.1	Discuss status with R. Gordon, C. Broskay (A&M) over vendor analysis
Broskay, Cole	9/11/2025	0.6	Teleconference with R. Gordon, C. Broskay (A&M) over July vendor payment analysis
Callerio, Lorenzo	9/11/2025	0.6	Call with Company Purchasing to discuss 2 business cases prepared to accelerate the approval process
Callerio, Lorenzo	9/11/2025	2.1	Respond to all vendor inquiries and communications received today
Callerio, Lorenzo	9/11/2025	1.4	Draft several trade agreement to be discussed with K&E and management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/11/2025	0.9	Draft three business cases to be discussed with management and Alix Partners as part of the settlement agreements approval process
Callerio, Lorenzo	9/11/2025	0.8	Prepare a summary of the executed trade agreements as requested by FTI
Callerio, Lorenzo	9/11/2025	0.7	Meeting with Company purchasing, Alix Partners, and a vendor to discuss their settlement counterproposal
Callerio, Lorenzo	9/11/2025	0.7	Meeting with Company purchasing and a vendor to discuss a settlement agreement proposal
Callerio, Lorenzo	9/11/2025	0.6	Join a meeting with Company purchasing, a customer and a vendor to discuss certain prepetition AP
Callerio, Lorenzo	9/11/2025	0.3	Correspond with management re: a vendor insolvency process
Callerio, Lorenzo	9/11/2025	0.6	Participate in a call with Company purchasing, S. Lieberman (K&E) and a vendor to discuss the revised trade terms included into a trade agreement proposal
Callerio, Lorenzo	9/11/2025	0.6	Call with a Company buyer to discuss the status of a vendor negotiation
Callerio, Lorenzo	9/11/2025	0.6	Call with S. Lieberman (K&E), Company purchasing and a vendor management and legal counsel to discuss a trade agreement
Callerio, Lorenzo	9/11/2025	0.4	Meeting with S. Lieberman (K&E) to discuss the open settlement agreements
Callerio, Lorenzo	9/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related questions received from management
Callerio, Lorenzo	9/11/2025	0.4	Call with a Company buyer to debrief a negotiation meeting
Callerio, Lorenzo	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Callerio, Lorenzo	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Callerio, Lorenzo	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Callerio, Lorenzo	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Callerio, Lorenzo	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Caruso, Nicholas	9/11/2025	1.7	Revise trade agreements for certain vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/11/2025	0.6	Call with AlixPartners regarding certain vendor trade agreements and negotiation next steps
Caruso, Nicholas	9/11/2025	0.5	Follow up call with Company team regarding latest status of vendor trade agreement
Caruso, Nicholas	9/11/2025	0.5	Call with Company team and vendor regarding latest status of trade agreement
Caruso, Nicholas	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Caruso, Nicholas	9/11/2025	0.4	Respond to vendor requests related to reconciliation status
Caruso, Nicholas	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Caruso, Nicholas	9/11/2025	0.3	Review contract related to certain vendor in conjunction with trade agreement negotiations
Caruso, Nicholas	9/11/2025	0.7	Review invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	9/11/2025	1.1	Revise vendor related budget vs actuals including breakout of post-petition CIA
Caruso, Nicholas	9/11/2025	1.7	Revise vendor reconciliation and trade agreement related thereto, summarize and communicate the same with vendor
Caruso, Nicholas	9/11/2025	0.8	Summarize latest trade agreement and prepetition spend data presented in vendor management dashboard
Caruso, Nicholas	9/11/2025	0.9	Review additional invoices for specific vendor with outstanding reconciliation
Caruso, Nicholas	9/11/2025	0.9	Revise trade agreement proposal for certain vendor and share with Company team
Caruso, Nicholas	9/11/2025	0.6	Call with Company team regarding status of trade agreement negotiations with certain vendors
Caruso, Nicholas	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Cook, Jacob	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Cook, Jacob	9/11/2025	2.4	Review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 9/5 for EMEA at invoice level
Cook, Jacob	9/11/2025	2.4	Review of NAFTA + EMEA payment 'audit' reconciliation files prepared by internal A&M
Cook, Jacob	9/11/2025	1.1	Prepare weekly FDM reporting for vendor relief categories

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	9/11/2025	0.7	Review of ad hoc payment requests received from Company purchasing related to non-trade agreement vendors
Cook, Jacob	9/11/2025	0.7	Review of urgent requests for proofs of payment related to trade agreement payments executed during WE 9/5
Draude, Richard	9/11/2025	0.2	Working session with J. Warren and R. Draude (A&M) to further revise discussion materials re: a specific division
Draude, Richard	9/11/2025	1.8	Review and respond to vendor communication emails for 9/11 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/11/2025	1.7	Review and respond to vendor communication emails for 9/11 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/11/2025	1.4	Update materials for discussion with lender's advisors re: a certain division to reflect conversation had with the company
Draude, Richard	9/11/2025	1.4	Review and respond to vendor communication emails for 9/11 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/11/2025	1.3	Review and respond to vendor communication emails for 9/11 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Draude, Richard	9/11/2025	0.7	Working session with J. Warren, R. Draude (A&M) and the Company to revise discussion materials for a specific division
Erlach, Nicole	9/11/2025	1.3	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/11/2025	0.2	Call with Company team, N. Erlach (A&M), and J. Warren (A&M) regarding reconciliation status of certain supplier claim and next steps relating to the same
Erlach, Nicole	9/11/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/11/2025	0.8	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/11/2025	0.5	Call with N. Erlach (A&M) and M. Schirle (A&M) to review supplier AP reconciliations
Erlach, Nicole	9/11/2025	0.8	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/11/2025	0.5	Call with Company and certain suppliers to discuss status of reconciliation in relation to trade agreement negotiations
Erlach, Nicole	9/11/2025	1.9	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/11/2025	1.3	Review correspondences from Company purchasing managers to capture reconciliation requests and respond to various inquiries
Erlach, Nicole	9/11/2025	0.3	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Fuetter, Isaac	9/11/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/11/2025 for week-ending 9/13/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/11/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/11/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Fuetter, Isaac	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file
Fuetter, Isaac	9/11/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/11/2025 for week-ending 9/13/2025
Gordon, Robert	9/11/2025	1.1	Discuss status with R. Gordon, C. Broskay (A&M) over vendor analysis
Gordon, Robert	9/11/2025	0.6	Teleconference with R. Gordon, C. Broskay (A&M) over July vendor payment analysis
Hill, Michael	9/11/2025	1.2	Update analysis for view into different payment categorizations for vendor analysis
Hill, Michael	9/11/2025	1.1	Analyze Trade Agreement proof of payment file upload that was not done in correct format
Hill, Michael	9/11/2025	0.3	Correspond re: vendor block on vendor to remove
Hill, Michael	9/11/2025	0.3	Correspond re: Trade Agreement proof of payment file upload that was not done in correct format
Kordupel, Lewis	9/11/2025	2.3	Prepare updates to the vendor payment analysis, including commentary on reconciled variances
Kordupel, Lewis	9/11/2025	2.3	Analyze unreconciled vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/11/2025	2.2	Prepare analysis of the United Kingdom's authorized payments versus disbursements
Kordupel, Lewis	9/11/2025	1.8	Continue analysis of unreconciled vendor payments for purposes of the vendor payment analysis
Kordupel, Lewis	9/11/2025	1.3	Continue preparing updates to the vendor payment analysis, including commentary on reconciled variances
Kordupel, Lewis	9/11/2025	2.6	Prepare analysis of authorized vendor payments versus disbursements
O'Toole, Colin	9/11/2025	1.2	Revise Long Form business plan analysis tables to incorporate written feedback from D. Webber (A&M)
O'Toole, Colin	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
O'Toole, Colin	9/11/2025	0.6	Revise vendor segmentation deck to incorporate written feedback from A. Shahbain (A&M)
O'Toole, Colin	9/11/2025	2.6	Create detail excel tables for long form business plan analysis for Captive, Indirect, Commodity, Critical - Foreign and Critical US vendor segments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Pack, Laura	9/11/2025	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, L. Pack, S. Zehetmair, M. Hill, S. Pacheco, V. Nguyen, and A. Liv-Feyman (A&M) regarding issues as of Thursday, September 11
Schirle, Mattie	9/11/2025	0.2	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issue as of Thursday, 9/11
Schirle, Mattie	9/11/2025	0.3	Modify trade agreement draft to capture new negotiation points
Schirle, Mattie	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Schirle, Mattie	9/11/2025	0.4	Participate in call with Company, K&E and vendor to negotiate trade agreement
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/11/2025	0.6	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/11/2025	0.5	Call with N. Erlach (A&M) and M. Schirle (A&M) to review supplier AP reconciliations
Schirle, Mattie	9/11/2025	0.9	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company to understand vendor background and escalated issues
Schirle, Mattie	9/11/2025	0.5	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/11/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/11/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/11/2025	0.7	Revise trade agreement for latest round of negotiations
Schirle, Mattie	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Schirle, Mattie	9/11/2025	1.2	Draft updated agreements reflecting AP status and new terms
Schirle, Mattie	9/11/2025	1.2	Draft latest set of trade agreements while reviewing open AP and latest terms
Schirle, Mattie	9/11/2025	1.4	Correspond with Company on status of latest trade agreements
Schirle, Mattie	9/11/2025	1.8	Review reconciliation tracker and status updates and provide comments
Schirle, Mattie	9/11/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Shahbain, Abraham	9/11/2025	1.1	Review and update customer reporting on trade agreement status
Shahbain, Abraham	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
Shahbain, Abraham	9/11/2025	0.9	Review and update of vendor segmentation analysis based on feedback received
Shahbain, Abraham	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Shahbain, Abraham	9/11/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 9/11 and next steps relating to the same
Shahbain, Abraham	9/11/2025	0.2	Call with A. Shahbain, L. Callerio, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest trade agreement negotiation updates
Shahbain, Abraham	9/11/2025	0.7	Review and update delegation of authority slides based on feedback received
Shahbain, Abraham	9/11/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related questions received from management
Shahbain, Abraham	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Shahbain, Abraham	9/11/2025	0.5	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/11/2025	0.6	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file
Shahbain, Abraham	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Shahbain, Abraham	9/11/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor segmentation analysis
Shahbain, Abraham	9/11/2025	1.2	Respond to email related to vendor escalations and payment requests
Shibata, Gerardo Yukio	9/11/2025	0.4	Address situation of vendor without TA, pending payments and pleasure for CIA or cash on delivery
Turner, Cari	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/11/2025	0.6	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor segmentation analysis
Turner, Cari	9/11/2025	0.9	Respond to various vendor negotiation questions from Company team
Turner, Cari	9/11/2025	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/11/2025	0.6	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/11/2025	1.1	Call with C. Turner, A. Shahbain and C. O'Toole (A&M) with Company, Alix and SVP teams to discuss vendor segmentation, strategy for negotiating with vendors
Turner, Cari	9/11/2025	0.6	Participate in a call with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) Purpose: To discuss the current status of negotiations with select vendors
Turner, Cari	9/11/2025	0.6	Join a meeting with Company Purchasing, C. Turner (A&M), A. Shahbain (A&M), and L. Callerio (A&M) to discuss the most urgent updates on vendor negotiations
Turner, Cari	9/11/2025	0.6	Call with C. Turner, A. Shahbain, and I. Fuetter (A&M) to discuss updates to CIA payments estimate file
Turner, Cari	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Turner, Cari	9/11/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/11/2025	1.6	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/11/2025	0.5	Participate in call with Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstreams and open items
Warren, Joseph	9/11/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Thursday, 9/11 and provide feedback on the same
Warren, Joseph	9/11/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Thursday, 9/11 and next steps relating to the same
Warren, Joseph	9/11/2025	0.7	Working session with J. Warren, R. Draude (A&M) and the Company to revise discussion materials for a specific division
Warren, Joseph	9/11/2025	0.7	Call with Company team regarding six vendor management situations and next steps relating to the same
Warren, Joseph	9/11/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/11/2025	1.6	Analyze status of eleven priority vendor management items as of Thursday, 9/11 and develop next step plans to resolve relating to the same
Warren, Joseph	9/11/2025	0.9	Analyze status of four priority vendor management items as of Thursday, 9/11 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/11/2025	0.2	Working session with J. Warren and R. Draude (A&M) to further revise discussion materials re: a specific division
Warren, Joseph	9/11/2025	0.5	Call with Company team regarding in negotiation trade agreements and trade agreements to begin negotiations and next steps relating to the same
Warren, Joseph	9/11/2025	0.5	Call with Company management regarding priority vendor negotiations subject to lender consent for a specific division
Warren, Joseph	9/11/2025	0.1	Call with Company team and certain supplier regarding final steps to execute in negotiation trade agreement
Warren, Joseph	9/11/2025	0.2	Call with Company team to debrief regarding prior call with certain vendor in trade agreement negotiations
Warren, Joseph	9/11/2025	0.4	Call with K&E vendor management team and C. Turner, L. Callerio, A. Shahbain, N. Caruso, M. Schirle, and J. Warren (A&M) regarding priority vendor management issues and status of executory contract review as of Thursday, 9/11
Warren, Joseph	9/11/2025	0.3	Prepare draft email trade agreement for certain supplier
Warren, Joseph	9/11/2025	0.1	Prepare request for K&E vendor team to draft a certain trade agreement with precise details per negotiation with supplier
Warren, Joseph	9/11/2025	0.1	Prepare summary of certain supplier situation for discussion with lender's advisors
Warren, Joseph	9/11/2025	0.5	Participate in a call with A. Shahbain (A&M), J. Warren (A&M), N. Caruso (A&M), L. Callerio (A&M) and Alix Partners to discuss certain ongoing vendor negotiations
Warren, Joseph	9/11/2025	0.2	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issue as of Thursday, 9/11
Warren, Joseph	9/11/2025	0.4	Call with Company team and certain supplier regarding their ongoing trade agreement negotiation, including reconciliation status and legal aspects of the trade agreement
Warren, Joseph	9/11/2025	0.2	Coordinate with Company team regarding next steps for certain vendor in trade agreement negotiations
Warren, Joseph	9/11/2025	0.3	Analyze situation for certain supplier with a notable prepetition claim and prepare next steps relating to the same
Warren, Joseph	9/11/2025	0.3	Prepare update for certain supplier relating to recent prepetition and post-petition payments and status of compliance with their trade agreement to resolve post-petition terms issue
Warren, Joseph	9/11/2025	0.3	Finalize certain supplier assessment analyzing liquidity impact of a vendor agreement and related operational context
Warren, Joseph	9/11/2025	0.3	Analyze latest developments on situation with certain vendor in trade agreement negotiations and prepare next steps relating to the same
Warren, Joseph	9/11/2025	0.2	Analyze certain supplier request regarding details about their trade agreement and respond on the same
Warren, Joseph	9/11/2025	0.2	Prepare offer and details relating to post-petition invoicing for certain supplier in vendor agreement negotiations, per supplier request
Warren, Joseph	9/11/2025	0.2	Prepare summary update for Company management regarding call with certain supplier in critical vendor agreement negotiations, per Company management request

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/11/2025	0.2	Call with Company team, N. Erlach (A&M), and J. Warren (A&M) regarding reconciliation status of certain supplier claim and next steps relating to the same
Warren, Joseph	9/11/2025	0.5	Call with Company team and certain supplier regarding revisions to an offer made for a trade agreement to maintain customary post-petition services and next steps relating to the same
Warren, Joseph	9/11/2025	0.5	Call with supplier regarding their prepetition amounts owed and ongoing negotiations for continued post-petition services
Weiland, Brad	9/11/2025	0.2	Correspond with the Company, J. Warren (A&M), J. Cook (A&M), A. Shahbain (A&M) re vendor management and A/P items
Weiland, Brad	9/11/2025	0.2	Correspond with D. Wachenfeld (K&E) re vendor contract items
Weiland, Brad	9/11/2025	0.2	Review and analyze vendor A/P and commercial terms items
Zehetmair, Stefan	9/11/2025	0.9	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/11/2025	0.8	Manage of central vendor escalation mailbox
Athreya, Abhi	9/12/2025	0.6	Create Excel summary regarding prepetition spend for select supplier
Athreya, Abhi	9/12/2025	0.9	Refine Excel summary related to ad hoc proof of payment requests
Athreya, Abhi	9/12/2025	0.9	Update skeleton Excel summary regarding Ordinary Course Professional (OCP) fee caps
Athreya, Abhi	9/12/2025	1.1	Update Excel summary regarding prepetition spend and accounts payable of select vendor
Athreya, Abhi	9/12/2025	1.7	Update and refine Excel summary related to reconciliation of trade agreements and proof of payment documents
Athreya, Abhi	9/12/2025	0.4	Pull prepetition spend for select supplier
Athreya, Abhi	9/12/2025	0.4	Organize ad hoc proof of payment documents received
Athreya, Abhi	9/12/2025	0.2	Update information related to invoices to be paid next week
Athreya, Abhi	9/12/2025	0.5	Update further an existing summary regarding prepetition spend of select supplier
Athreya, Abhi	9/12/2025	0.5	Organize recently uploaded proof of payment documentation
Broskay, Cole	9/12/2025	0.4	Discuss status over vendor analysis with R. Gordon, C. Broskay (A&M)
Broskay, Cole	9/12/2025	0.4	Correspond with R. Gordon (A&M) regarding current status over vendor analysis
Broskay, Cole	9/12/2025	0.3	Review of data available for analysis of applicable terms related to historical disbursements
Callerio, Lorenzo	9/12/2025	0.9	Prepare a prepetition AP reconciliation using information received from vendor and management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/12/2025	0.3	Call with S. Tapley (Alix Partners) to discuss a trade agreement queued for approval
Callerio, Lorenzo	9/12/2025	2.2	Review all the inbound communications received today from vendors and respond accordingly
Callerio, Lorenzo	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/12/2025	0.7	Meeting with a Company buyer to review all the ongoing vendor negotiations
Callerio, Lorenzo	9/12/2025	0.6	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M) and the Company purchasing to discuss the ongoing open vendor negotiations
Callerio, Lorenzo	9/12/2025	0.6	Call with Company purchasing and L. Callerio (A&M) re: vendor negotiations update
Callerio, Lorenzo	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Callerio, Lorenzo	9/12/2025	0.3	Call with S. Lieberman (K&E) to discuss certain trade agreements terms
Callerio, Lorenzo	9/12/2025	0.6	Participate in a call with S. Lieberman (K&E), L. Diss (K&E) and a vendor to discuss a settlement agreement
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Callerio, Lorenzo	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Callerio, Lorenzo	9/12/2025	0.4	Meeting with a Company buyer to discuss certain counterproposals received from vendors
Callerio, Lorenzo	9/12/2025	0.4	Participate in a call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	9/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	9/12/2025	0.6	Prepare a revised vendor business case to be discussed with S. Tapley (Alix Partners)
Callerio, Lorenzo	9/12/2025	1.6	Review and edit multiple trade agreement and discuss them with K&E before circulating them back to management
Caruso, Nicholas	9/12/2025	1.4	Correspond with Company team regarding multiple vendor situations to help answer questions and decide priority
Caruso, Nicholas	9/12/2025	1.4	Revise trade agreement related to certain vendors based on discussions with Company team
Caruso, Nicholas	9/12/2025	1.1	Revise vendor reconciliation and trade agreement related thereto, summarize and communicate the same with vendor
Caruso, Nicholas	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/12/2025	0.6	Call with vendor team regarding status of trade agreement
Caruso, Nicholas	9/12/2025	0.6	Call with vendor team and K&E team regarding status of trade agreement
Caruso, Nicholas	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Caruso, Nicholas	9/12/2025	0.5	Call with Company team to discuss certain vendor trade agreements
Caruso, Nicholas	9/12/2025	0.2	Call with N. Caruso (A&M) and N. Erlach (A&M) to review updates to ongoing supplier AP reconciliations
Caruso, Nicholas	9/12/2025	1.7	Compare budget vs actual vendor spend based on latest forecast (further breakout of post-petition spend and CIA)
Caruso, Nicholas	9/12/2025	0.3	Review and revise trade agreement and email trade agreement tracker and share with Company team
Caruso, Nicholas	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Cook, Jacob	9/12/2025	0.6	Review of certain trade agreement terms related to vendors claiming division-specific trade agreement payments
Cook, Jacob	9/12/2025	0.7	Consolidate UK 'requested' payments for payment 'audit' validation processes
Cook, Jacob	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Cook, Jacob	9/12/2025	0.6	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/12/2025	0.8	Review of outstanding trade agreement payments to be made for WE 9/19
Cook, Jacob	9/12/2025	1.3	Update mapping of non-vendor post-petition spend for improved accuracy of reporting of post-petition spend against allocation
Cook, Jacob	9/12/2025	2.1	Review of ad hoc Company purchasing payment verification requests for current week ending 9/12 related to post-petition liabilities
Cook, Jacob	9/12/2025	2.4	Prepare schedule of payments to be made related to certain imposed suppliers
Draude, Richard	9/12/2025	1.7	Review and respond to vendor communication emails for 9/12 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/12/2025	0.4	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12
Draude, Richard	9/12/2025	2.1	Review and respond to vendor communication emails for 9/12 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/12/2025	0.8	Review and respond to vendor communication emails for 9/12 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/12/2025	1.9	Review and respond to vendor communication emails for 9/12 afternoon hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Erlach, Nicole	9/12/2025	0.2	Update template to request information from supplier needed to advance the reconciliation process
Erlach, Nicole	9/12/2025	0.2	Call with N. Caruso (A&M) and N. Erlach (A&M) to review updates to ongoing supplier AP reconciliations
Erlach, Nicole	9/12/2025	0.3	Compare newly received supplier statement of account against existing reconciliation to confirm all invoices are captured
Erlach, Nicole	9/12/2025	0.3	Analyze open AP to determine outstanding prepetition balances due under supplier trade agreements
Erlach, Nicole	9/12/2025	0.5	Standing call with N. Erlach (A&M) and the Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/12/2025	0.6	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/12/2025	1.1	Review supplier reconciliation requests to gather information and coordinate review with Company team
Erlach, Nicole	9/12/2025	1.6	Coordinate critical status update requests between A&M and the Company to continue progression of trade agreement negotiations
Erlach, Nicole	9/12/2025	1.8	Review correspondences with Company purchasing managers to update the supplier log and track incoming reconciliation requests
Erlach, Nicole	9/12/2025	0.6	Analyze updated supplier reconciliation to identify progress made since prior iteration to communicate to supplier
Fuetter, Isaac	9/12/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/12/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/12/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/12/2025 for week-ending 9/13/2025
Fuetter, Isaac	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Fuetter, Isaac	9/12/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/12/2025 for week-ending 9/13/2025
Gordon, Robert	9/12/2025	0.4	Discuss status over vendor analysis with R. Gordon, C. Broskay (A&M)
Grossi, Nick	9/12/2025	1.5	Prepare bank transaction to accounting reconciliation
Hill, Michael	9/12/2025	0.3	Correspond re: status for tracker for Trade Agreement payments
Hill, Michael	9/12/2025	0.4	Discuss with R. Draude (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/12/2025	1.2	Review past four weeks of data for vendor payments for certain customer
Kordupel, Lewis	9/12/2025	2.2	Analyze vendor payments versus disbursements for the vendor payment analysis
Kordupel, Lewis	9/12/2025	2.7	Prepare updates to the vendor payment database, including vendor naming conventions for purpose of comparing payments and disbursements
Kordupel, Lewis	9/12/2025	2.7	Continue prepare updates to the vendor payment database, including vendor naming conventions for purpose of comparing payments and disbursements
O'Toole, Colin	9/12/2025	1.2	Revise non-replaceable vendor deck to reflect changes made to underlying excel analysis
O'Toole, Colin	9/12/2025	2.3	Revise non-replaceable vendor appendix excel analysis to incorporate ~6,500 new vendors previously added to the master dataset
Schirle, Mattie	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/12/2025	2.2	Work on vendor emails for trade agreements related to open AP
Schirle, Mattie	9/12/2025	1.2	Incorporate negotiation updates into trade agreements
Schirle, Mattie	9/12/2025	0.9	Review high-priority items in inbox and update Company
Schirle, Mattie	9/12/2025	0.7	Monitor vendor inbox and provide Company with responses
Schirle, Mattie	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Schirle, Mattie	9/12/2025	0.6	Participate in negotiation with Company, vendor and K&E
Schirle, Mattie	9/12/2025	0.6	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Schirle, Mattie	9/12/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/12/2025	0.4	Discuss logistic escalations with Company
Schirle, Mattie	9/12/2025	1.4	Update the vendor tracker with notes from this week's vendor calls
Schirle, Mattie	9/12/2025	0.3	Review latest reconciliation status with Company
Schirle, Mattie	9/12/2025	0.4	Work on preparing vendor agreement drafts for email

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/12/2025	0.5	Participate in call with Company, K&E and vendor to negotiate trade agreement
Shahbain, Abraham	9/12/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division
Shahbain, Abraham	9/12/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Shahbain, Abraham	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division
Shahbain, Abraham	9/12/2025	0.9	Call with Company purchasing, Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss scenario analysis and other vendor management open items
Shahbain, Abraham	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Shahbain, Abraham	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	9/12/2025	0.4	Review and update of vendor mapping schedule
Shahbain, Abraham	9/12/2025	0.6	Review and update customer reporting on trade agreement status
Shahbain, Abraham	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/12/2025	1.2	Respond to email related to vendor escalations and payment requests
Turner, Cari	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Turner, Cari	9/12/2025	1.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/12/2025	0.9	Call with Company purchasing, Company Treasury, C. Turner (A&M), and A. Shahbain (A&M) to discuss scenario analysis and other vendor management open items
Turner, Cari	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division
Turner, Cari	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/12/2025	0.6	Participate in a meeting with C. Turner (A&M), L. Callerio (A&M) and the Company purchasing to discuss the ongoing open vendor negotiations
Turner, Cari	9/12/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/12/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Turner, Cari	9/12/2025	0.4	Participate in a call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream update
Turner, Cari	9/12/2025	0.5	Call with Company purchasing, C. Turner (A&M), L. Callerio (A&M), M. Schirle (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Turner, Cari	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Turner, Cari	9/12/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/12/2025	0.3	Review draft vendor management update materials for the board
Warren, Joseph	9/12/2025	1.1	Call with Company management, lenders, lender's advisors, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding operations and key supplier overview for a certain division
Warren, Joseph	9/12/2025	0.3	Prepare analysis for certain supplier's draft trade agreement payment schedule and amounts
Warren, Joseph	9/12/2025	0.2	Analyze questions from certain supplier regarding trade agreement and post-petition invoice status and prepare responses on the same
Warren, Joseph	9/12/2025	0.1	Prepare distribution version for certain division presentation for lenders and lender's advisors
Warren, Joseph	9/12/2025	0.4	Analyze certain supplier claim, amounts paid, and payment schedule for a potential trade agreement
Warren, Joseph	9/12/2025	0.2	Analyze supplier response regarding a trade agreement proposal and respond on the same
Warren, Joseph	9/12/2025	0.4	Analyze amounts available for payment for certain supplier and provide update to K&E team on the same, per their request
Warren, Joseph	9/12/2025	0.4	Discuss with R. Draude (A&M), M. Hill (A&M), and J. Warren (A&M) regarding priority vendor management issues as of Friday, 9/12
Warren, Joseph	9/12/2025	0.5	Call with Company management, C. Turner (A&M), A. Shahbain (A&M), and J. Warren (A&M) regarding finalization of presentation for lenders and lender's advisors regarding key supplier overview for a certain division
Warren, Joseph	9/12/2025	0.5	Call with Company team and certain supplier regarding their trade agreement and post-petition invoice status

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/12/2025	0.6	Analyze updates from Company purchasing team to ongoing vendor management issues as of Friday, 9/12 and provide feedback on the same
Warren, Joseph	9/12/2025	1.1	Participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/12/2025	0.9	Analyze status of nine priority vendor management items as of Friday, 9/12 and develop next step plans to resolve relating to the same
Warren, Joseph	9/12/2025	0.4	Draft trade agreement for certain supplier per Company team request
Warren, Joseph	9/12/2025	0.7	Call with Company team regarding ongoing and to be started vendor negotiations for a certain division
Warren, Joseph	9/12/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) re: latest vendor management negotiation updates
Weiland, Brad	9/12/2025	0.2	Correspond with A. Shahbain (A&M) and the Company re vendor payment items
Zehetmair, Stefan	9/12/2025	1.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/12/2025	0.7	Manage of central vendor escalation mailbox
Athreya, Abhi	9/13/2025	0.5	Update proof of payment request tracker for newest proof of payment requests
Draude, Richard	9/13/2025	0.2	Review and respond to vendor communication emails for 9/13, update trackers accordingly
Erlach, Nicole	9/13/2025	0.4	Review completed reconciliation datapoints for the week to provide A&M vendor team with weekly update
Hill, Michael	9/13/2025	0.3	Correspond re: issues with payment confirmations for Trade Agreement payments
Hill, Michael	9/13/2025	1.3	Update vendor analysis for additional details received from vendor
Hill, Michael	9/13/2025	0.8	Review status of tracker for proof of payment confirmations
Schirle, Mattie	9/13/2025	0.5	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/13/2025	0.4	Draft comprehensive trade agreement for vendor execution
Schirle, Mattie	9/13/2025	0.3	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	9/13/2025	0.6	Review and provide comments on vendor management update slides
Turner, Cari	9/13/2025	0.6	Review and provide comments on specific vendor disbursement forecasts
Warren, Joseph	9/13/2025	0.6	Analyze still unresolved vendor management issues relating to week ending Friday, 9/12 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/13/2025	0.4	Analyze certain supplier negotiation situation and prepetition amounts owed and coordinate with Company staff regarding the same
Warren, Joseph	9/13/2025	0.3	Revise support Excel for certain ongoing trade agreement negotiation with supplier
Warren, Joseph	9/13/2025	0.3	Prepare summary of certain supplier negotiation and resolution per K&E vendor management team request
Warren, Joseph	9/13/2025	0.2	Prepare summary explanation regarding revisions to a certain trade agreement offer and share with supplier
Athreya, Abhi	9/14/2025	0.1	Modify folder structure for weekly proof of payment uploads
Callerio, Lorenzo	9/14/2025	0.7	Correspond with Alix Partners re: certain trade agreements terms begin negotiated
Caruso, Nicholas	9/14/2025	2.4	Revise vendor management dashboard slides for latest week of activity
Caruso, Nicholas	9/14/2025	1.3	Revise trade agreement management forecast for latest week activity
Donoghue, Doug	9/14/2025	0.2	Correspond re: negotiating history with vendor
Draude, Richard	9/14/2025	0.2	Review and respond to vendor communication emails for 9/14, update trackers accordingly
Schirle, Mattie	9/14/2025	2.7	Review vendor management inbox and correspond with vendors
Schirle, Mattie	9/14/2025	1.7	Review and correspond with vendors for high priority items
Schirle, Mattie	9/14/2025	1.6	Update vendor management tracker for latest call updates
Schirle, Mattie	9/14/2025	1.2	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	9/14/2025	0.4	Review open AP and draft email trade agreements for set of vendors
Shahbain, Abraham	9/14/2025	0.4	Respond to emails related to vendor management topics
Turner, Cari	9/14/2025	0.7	Review and provide comments on various vendor negotiations
Warren, Joseph	9/14/2025	0.4	Prepare supplier assessment for certain vendor in ongoing negotiations to maintain post-petition services by settling prepetition amounts owed
Warren, Joseph	9/14/2025	0.7	Analyze still unresolved vendor management issues relating to week ending 9/12 and develop next step plans to resolve relating to the same
Warren, Joseph	9/14/2025	0.3	Analyze status of two priority vendor management items as of Sunday, 9/14 and develop next step plans to resolve relating to the same
Warren, Joseph	9/14/2025	0.2	Prepare update to vendor management log for new suppliers since Wednesday, 9/10

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/14/2025	0.2	Prepare for supplier calls scheduled for Monday, 9/15
Warren, Joseph	9/14/2025	0.2	Coordinate with Company regarding two certain suppliers potential for stopping supply and prepare next steps related to the same
Warren, Joseph	9/14/2025	0.2	Analyze request from Company relating to certain supplier with stopped services and prepare next steps related to the same
Warren, Joseph	9/14/2025	0.1	Coordinate with certain supplier regarding their prepetition claim and restoring customary post-petition services
Warren, Joseph	9/14/2025	0.8	Analyze status of eight priority vendor management items as of Sunday, 9/14 and develop next step plans to resolve relating to the same
Athreya, Abhi	9/15/2025	1.9	Summarize prepetition spend and accounts payable for select vendor via Excel table
Athreya, Abhi	9/15/2025	0.6	Pull prepetition spend data for select supplier and create Excel summary related to the same
Athreya, Abhi	9/15/2025	0.9	Update weekly payment actuals data to make current with actuals through last week
Athreya, Abhi	9/15/2025	0.3	Pull prepetition spend for select supplier
Athreya, Abhi	9/15/2025	0.3	Review post-petition payment amounts to select vendor
Athreya, Abhi	9/15/2025	0.6	Pull data regarding initiated payments last week for select supplier
Athreya, Abhi	9/15/2025	1.7	Update existing prepetition spend and accounts payable summary to reflect current information for select supplier
Bombara, Jonathan	9/15/2025	1.4	Develop summary of initial findings for vendor spend analysis
Bombara, Jonathan	9/15/2025	0.2	Call with J. Bombara and L. Kordupel (A&M) regarding vendor payment analysis
Bombara, Jonathan	9/15/2025	1.8	Review vendor data for vendor spend analysis (NAFTA and EMEA)
Bombara, Jonathan	9/15/2025	2.4	Review of customary vendor terms for vendor spend analysis
Bombara, Jonathan	9/15/2025	2.4	Review vendor data for vendor spend analysis
Callerio, Lorenzo	9/15/2025	2.4	Review all inbound vendor communications received today and provide timely, appropriate responses or escalate as needed
Callerio, Lorenzo	9/15/2025	1.5	Review several trade agreement and prepare revised counterproposals to be discuss with K&E
Callerio, Lorenzo	9/15/2025	1.3	Meeting with Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor to discuss a potential trade agreement
Callerio, Lorenzo	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Callerio, Lorenzo	9/15/2025	0.8	Participate in a call with S. Lieberman (K&E), N. Argenteri (K&E), D. Migliarucci (GT), Company purchasing and a vendor management and legal counsel to discuss the status of a trade agreement negotiations
Caruso, Nicholas	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/15/2025	0.7	Review latest AP aging's provided by Company team
Caruso, Nicholas	9/15/2025	1.2	Respond to questions from Company team related to certain vendors trade agreements
Caruso, Nicholas	9/15/2025	1.2	Respond to questions from Company team related to other vendors trade agreements
Caruso, Nicholas	9/15/2025	1.2	Review latest vendor trade agreement trackers
Caruso, Nicholas	9/15/2025	1.7	Review latest trade agreement requests from Company team and provide responses / draft trade agreements
Cook, Jacob	9/15/2025	1.7	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/15/2025	1.3	Review of Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/15/2025	1.2	Review of Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/15/2025	1.2	Review of ad hoc Company purchasing team requests for emergency payments
Cook, Jacob	9/15/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/15/2025	0.7	Review of certain vendor claims related to amounts remaining to be paid on trade agreements
Cook, Jacob	9/15/2025	0.7	Email correspondence with regional Company accounting teams to check balances related to and approve payments for certain global trade agreement suppliers
Donoghue, Doug	9/15/2025	0.7	Review outstanding AP to vendor and draft ETA
Draude, Richard	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Draude, Richard	9/15/2025	1.6	Review and respond to vendor communication emails for 9/15 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/15/2025	1.8	Review and respond to vendor communication emails for 9/15 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/15/2025	1.9	Review and respond to vendor communication emails for 9/15 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/15/2025	2.2	Review and respond to vendor communication emails for 9/15 afternoon hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	9/15/2025	1.6	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Erlach, Nicole	9/15/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/15/2025	1.8	Summarize reconciliation status updates for internal distribution to A&M and Company
Erlach, Nicole	9/15/2025	0.9	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	9/15/2025	1.4	Analyze AP reconciliations provided by Company team to determine next steps in the reconciliation process
Erlach, Nicole	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Fuetter, Isaac	9/15/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/15/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/15/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/15/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/15/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/15/2025 for week-ending 9/20/2025
Grossi, Nick	9/15/2025	0.7	Review VMT spend to budget and provide comments re: same
Kordupel, Lewis	9/15/2025	2.8	Analyze vendor payments for purposes of comparing against disbursement information
Kordupel, Lewis	9/15/2025	0.2	Call with J. Bombara and L. Kordupel (A&M) regarding vendor payment analysis
O'Toole, Colin	9/15/2025	2.6	Revise Long Form business plan analysis tables to incorporate additional feedback from D. Webber (A&M) received on 9/13
Schirle, Mattie	9/15/2025	0.1	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding certain supplier executory contract review
Schirle, Mattie	9/15/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/15/2025	0.9	Correspond with management in regard to multiple payments authorization request received from several vendors
Schirle, Mattie	9/15/2025	0.7	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/15/2025	0.7	Review the latest inbound requests received from vendors and review the vendor management tracker
Schirle, Mattie	9/15/2025	0.7	Discuss latest reconciliation status and trade agreement with vendor with Company
Schirle, Mattie	9/15/2025	0.6	Negotiate trade agreement with vendor and Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/15/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/15/2025	0.5	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/15
Schirle, Mattie	9/15/2025	0.5	Participate in call with Company / vendor to discuss latest trade agreement
Schirle, Mattie	9/15/2025	0.3	Call with M. Schirle, N. Erlach, R. Draude (A&M) and Company to discuss trade agreement negotiation status with three vendors
Schirle, Mattie	9/15/2025	0.5	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/15/2025	0.4	Participate in call with K&E, Company and vendor to negotiate trade agreement
Schirle, Mattie	9/15/2025	1.3	Review and correspond with vendors on high priority items / trade agreements
Schirle, Mattie	9/15/2025	1.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/15/2025	2.3	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/15/2025	0.4	Draft trade agreements for set of vendors
Schirle, Mattie	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Shahbain, Abraham	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/15/2025	0.8	Review and update vendor analysis based on requirement to provide services
Shahbain, Abraham	9/15/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream updates and open items
Shahbain, Abraham	9/15/2025	1.6	Create slides summarizing vendor management talking points and discussion topics
Shahbain, Abraham	9/15/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream open items and next steps
Shahbain, Abraham	9/15/2025	0.9	Review and provide feedback on trade agreement payment proposal
Turner, Cari	9/15/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/15/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream updates and open items
Turner, Cari	9/15/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/15/2025	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor workstream open items and next steps
Turner, Cari	9/15/2025	1.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/15/2025	0.9	Prepare for and participate in vendor management update with the Company and advisors
Turner, Cari	9/15/2025	0.7	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/15/2025	0.6	Review weekly vendor management reporting package
Turner, Cari	9/15/2025	1.2	Review updated vendor analysis for the Company purchasing team
Warren, Joseph	9/15/2025	0.4	Analyze lender's advisors questions relating to certain ongoing negotiation with a supplier subject to lender consent
Warren, Joseph	9/15/2025	0.3	Analyze Company approach to resolving certain payment issue and correspond on the same with A&M team
Warren, Joseph	9/15/2025	0.2	Coordinate with Company regarding precise details to incorporate into draft email trade agreement for certain supplier
Warren, Joseph	9/15/2025	0.2	Prepare for supplier calls scheduled for Tuesday, 9/16
Warren, Joseph	9/15/2025	0.3	Analyze A&M team request for prioritization of supplier review of contract status by K&E team and respond on the same
Warren, Joseph	9/15/2025	0.3	Analyze certain supplier questions regarding trade agreement finalization and key numbers and respond on the same
Warren, Joseph	9/15/2025	0.4	Call with certain supplier regarding continued negotiations to potentially enter into a trade agreement to restore customary post-petition services
Warren, Joseph	9/15/2025	0.4	Join call in progress with Company regarding certain critical supplier that is encountering financial hardships and next steps related to the same
Warren, Joseph	9/15/2025	0.4	Prepare supplier liquidity analysis and assessment for an in-negotiation trade agreement
Warren, Joseph	9/15/2025	0.4	Analyze certain supplier status and prepetition and post-petition amounts owed per K&E vendor team request and respond on the same
Warren, Joseph	9/15/2025	0.4	Prepare response to lender's advisors further questions relating to certain supplier in ongoing negotiations that is subject to lender consent
Warren, Joseph	9/15/2025	0.4	Prepare response to lender's advisors questions relating to certain supplier in critical vendor negotiations that is subject to lender consent
Warren, Joseph	9/15/2025	0.1	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding certain supplier executory contract review
Warren, Joseph	9/15/2025	0.1	Prepare key talking points based on call with supplier to discuss with lender's advisors as it relates to trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/15/2025	0.4	Analyze Company feedback relating to business disruption for certain supplier in ongoing trade negotiations and respond on the same
Warren, Joseph	9/15/2025	0.2	Analyze Company response regarding classification of invoices for prepetition or post-petition status and provide next steps relating to those invoices
Warren, Joseph	9/15/2025	0.1	Coordinate with Company and K&E vendor team regarding revisions to certain ongoing trade agreement
Warren, Joseph	9/15/2025	0.2	Analyze status of certain supplier's post-petition payments and coordinate with Company regarding the same
Warren, Joseph	9/15/2025	0.2	Call with Company and certain supplier regarding ongoing supply challenges relating to a vendor that is in ongoing critical vendor negotiations
Warren, Joseph	9/15/2025	0.2	Prepare outline for presentation relating to certain critical vendor that is encountering financial hardships
Warren, Joseph	9/15/2025	0.2	Analyze Company request relating to next proposal in an ongoing negotiation with a certain supplier and respond to the same
Warren, Joseph	9/15/2025	0.2	Coordinate with Company regarding draft email trade agreement for certain supplier
Warren, Joseph	9/15/2025	0.2	Analyze certain supplier legal counsel request for update on status of trade agreement negotiations for that supplier and respond on the same
Warren, Joseph	9/15/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/15 and provide feedback on the same
Warren, Joseph	9/15/2025	0.5	Discuss with M. Schirle (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/15
Warren, Joseph	9/15/2025	0.6	Analyze Company request for support on two new suppliers and respond on the same
Warren, Joseph	9/15/2025	0.5	Analyze status of three priority vendor management items as of Monday, 9/15 and develop next step plans to resolve relating to the same
Warren, Joseph	9/15/2025	1.1	Participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/15/2025	0.8	Participate in a call with S. Tapley (Alix), A. Shahbain (A&M), J. Warren (A&M) and L. Callerio (A&M) to discuss certain trade agreements currently queued for lenders' approval
Warren, Joseph	9/15/2025	0.4	Coordinate with Company and certain supplier regarding payment terms for that supplier and next steps relating to the same
Warren, Joseph	9/15/2025	0.9	Analyze status of four priority vendor management items as of Monday, 9/15 and develop next step plans to resolve relating to the same
Warren, Joseph	9/15/2025	0.8	Prepare for and participate in discussion with Company regarding ongoing supplier issues for a certain division's region and next steps related to the same
Weiland, Brad	9/15/2025	0.2	Correspond with Company team, A. Shahbain (A&M) re vendor payment items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/15/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/15/2025	1.1	Manage of central vendor escalation mailbox
Athreya, Abhi	9/16/2025	0.8	Review supplier claim of invoices owed against the Company's accounts payable data
Athreya, Abhi	9/16/2025	2.1	Analyze prepetition spend against claimed supplier owed amounts for select supplier
Athreya, Abhi	9/16/2025	2.0	Create Excel summary related to "to be paid" invoices for select vendor
Athreya, Abhi	9/16/2025	1.4	Reconcile short-term and long-term accounts payable files for select supplier
Athreya, Abhi	9/16/2025	1.6	Update payment actuals files with data from last week
Athreya, Abhi	9/16/2025	1.6	Update existing Excel summary related to accounts payable for select supplier
Athreya, Abhi	9/16/2025	0.6	Call with J. Warren and A. Athreya (A&M) to discuss to be paid invoices and supporting Excel schedule for a certain supplier
Athreya, Abhi	9/16/2025	0.8	Determine how short pay of trade agreement can best be managed with available accounts payable balance for select supplier
Athreya, Abhi	9/16/2025	1.2	Create Excel summary detailing accounts payable, prepetition spend, and trade agreement information for select supplier
Athreya, Abhi	9/16/2025	1.2	Pull and organize data relating to accounts payable and prepetition spend for select supplier
Athreya, Abhi	9/16/2025	0.6	Summarize trade agreement terms and prepetition spend for select supplier
Athreya, Abhi	9/16/2025	0.4	Pull prepetition spend for select supplier and create Excel summary related to the same
Bombara, Jonathan	9/16/2025	1.2	Review of payment listings and selecting initial samples for vendor spend analysis
Bombara, Jonathan	9/16/2025	1.2	Calculate weighted average DPO and updated summary for vendor spend analysis (EMEA and NAFTA)
Bombara, Jonathan	9/16/2025	1.3	Calculate weighted average DPO and updated summary for vendor spend analysis (EMEA and NAFTA)
Bombara, Jonathan	9/16/2025	2.4	Review of customary vendor terms for vendor spend analysis
Callerio, Lorenzo	9/16/2025	0.9	Participate in a call with Company purchasing to define the negotiation strategy for certain upcoming vendor meetings
Callerio, Lorenzo	9/16/2025	0.8	Draft multiple business cases to be reviewed with Company purchasing prior to sending them to Alix for discussion
Callerio, Lorenzo	9/16/2025	0.8	Internal meeting to align on a vendor negotiation strategy with Company purchasing
Callerio, Lorenzo	9/16/2025	1.2	Call with A. Shahbain (A&M), L. Callerio (A&M), and lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/16/2025	1.7	Review and approve several trade agreements prepared by K&E before circulating them back to management
Callerio, Lorenzo	9/16/2025	2.4	Review all vendor communications received today and respond promptly and appropriately, escalating issues when necessary
Callerio, Lorenzo	9/16/2025	0.6	Call with S. Tapley (Alix Partners) to discuss a business case
Callerio, Lorenzo	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/16/2025	0.3	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates
Callerio, Lorenzo	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/16/2025	0.4	Call with head of Company purchasing to discuss the status of a vendor negotiation
Caruso, Nicholas	9/16/2025	1.2	Revise trade agreements based on latest conversations with certain vendors and Company team
Caruso, Nicholas	9/16/2025	1.6	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/16/2025	1.6	Review latest status of trade agreement negotiations for highest priority vendors for specific region
Caruso, Nicholas	9/16/2025	0.8	Revise trade agreement management forecast to include current week deals
Caruso, Nicholas	9/16/2025	1.3	Meeting with Company team regarding regional budgeting and supplier negotiations
Caruso, Nicholas	9/16/2025	1.2	Review trade agreement requests from certain divisions at Company
Caruso, Nicholas	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/16/2025	0.8	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/16/2025	1.4	Prepare liquidity impact calculation for multiple iterations of deal with specific vendor
Cook, Jacob	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/16/2025	1.8	Review and respond to vendor communication emails for 9/16 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/16/2025	1.4	Review and respond to vendor communication emails for 9/16 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/16/2025	0.7	Update vendor segmentation analysis for latest comments from workstream leads and latest available data
Draude, Richard	9/16/2025	1.9	Review and respond to vendor communication emails for 9/16 afternoon hours, update trackers accordingly (part II of II)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/16/2025	1.3	Revise trade agreement management forecast discussion materials for team leads
Draude, Richard	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/16/2025	2.3	Review and respond to vendor communication emails for 9/16 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/16/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/16/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/16/2025	1.8	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Erlach, Nicole	9/16/2025	2.1	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/16/2025	2.2	Review emails from Company purchasing team to provide updates regarding reconciliation progress
Fuetter, Isaac	9/16/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/16/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/16/2025	2.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/16/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/16/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/16/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Grossi, Nick	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Grossi, Nick	9/16/2025	0.5	Prepare and participate in discussion with the Company and AHG to review VMT items
Kordupel, Lewis	9/16/2025	2.3	Continue analysis of approved versus paid vendor invoices for purposes of identifying unreconciled variances
Kordupel, Lewis	9/16/2025	2.8	Analyze approved versus paid vendor invoices for purposes of identifying unreconciled variances
O'Toole, Colin	9/16/2025	1.8	Revise Vendor Segmentation master dataset to reconcile existing dataset to new dataset, update mappings
O'Toole, Colin	9/16/2025	0.8	Revise master tables to incorporate changes to underlying master dataset
O'Toole, Colin	9/16/2025	0.4	Create Vendor Segmentation Target Strategy summary slide to be shared with the Company management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/16/2025	2.8	Revise Detail Segment tabs to reflect changes to underlying master dataset. Updated Imposed, Lienholder, Captive and Indirect tabs
Schirle, Mattie	9/16/2025	0.8	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/16/2025	1.2	Revise trade agreement for vendor for latest round of negotiations
Schirle, Mattie	9/16/2025	1.3	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Schirle, Mattie	9/16/2025	2.1	Prepare summaries of open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/16/2025	2.4	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/16/2025	0.6	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/16/2025	0.6	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/16/2025	0.5	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/16/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/16/2025	0.4	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/16/2025	0.4	Participate in call with Company to review vendor statuses and open trade agreements
Shahbain, Abraham	9/16/2025	0.8	Review and provide comments on liquidity overview analysis
Shahbain, Abraham	9/16/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding key supplier negotiation updates for five ongoing vendor management negotiations as of Tuesday, 9/16
Shahbain, Abraham	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/16/2025	0.7	Review and provide comments on vendor detail overview by category
Shahbain, Abraham	9/16/2025	1.3	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/16/2025	1.2	Call with A. Shahbain (A&M), L. Callerio (A&M), and lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16
Shahbain, Abraham	9/16/2025	0.3	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor negotiations updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/16/2025	1.1	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, N. Caruso, and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/16/2025	1.0	Call with Alix, Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the vendor management status
Shahbain, Abraham	9/16/2025	1.0	Call with Alix to review vendor segmentation overview detail
Shahbain, Abraham	9/16/2025	1.6	Respond to email related to vendor escalations and payment requests
Shiffman, David	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Simion, Tony	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Turner, Cari	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/16/2025	0.6	Prepare for and participate in vendor process inquiries with the Company management team and K&E
Turner, Cari	9/16/2025	0.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/16/2025	1.0	Call with Alix, Company Purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss the vendor management status
Turner, Cari	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Waismann, Heitor	9/16/2025	2.1	Participate in liquidity workshop with T. Simion, N. Grossi, C. Turner, D. Shiffman, H. Waismann (A&M) and Company to discuss vendor management challenges and status of overall process
Warren, Joseph	9/16/2025	1.2	Call with lender's advisors regarding ongoing negotiations and key next steps regarding three critical supplier situations as of Tuesday, 9/16
Warren, Joseph	9/16/2025	1.2	Participate in daily vendor escalation call with Company team to discuss highest vendor priorities
Warren, Joseph	9/16/2025	0.1	Analyze lender advisor request relating to business cases and liquidity support for certain suppliers and respond on the same
Warren, Joseph	9/16/2025	0.3	Analyze certain supplier feedback relating to in process trade agreement negotiations and respond on the same
Warren, Joseph	9/16/2025	0.3	Analyze certain supplier details relating to potential trade agreement prior to preparing supplier assessment
Warren, Joseph	9/16/2025	0.3	Prepare request for final management authorization and signature for certain trade agreement
Warren, Joseph	9/16/2025	0.3	Prepare update for certain supplier regarding their post-petition invoice review and consequent payments
Warren, Joseph	9/16/2025	0.3	Analyze certain draft trade agreement and prepare list of required revisions in order to finalize and receive supplier acceptance

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/16/2025	0.1	Prepare for and participate in discussion with K&E vendor management team regarding revisions to trade agreement forms and executory contracts
Warren, Joseph	9/16/2025	0.2	Finalize certain draft trade agreement and correspond with supplier regarding the same
Warren, Joseph	9/16/2025	0.3	Call with certain supplier regarding ongoing trade agreement negotiations relating to the classification of prepetition amounts owed and settlement of those amounts
Warren, Joseph	9/16/2025	0.2	Analyze A&M team update on payment summary for a certain supplier and respond on the same
Warren, Joseph	9/16/2025	0.2	Prepare data collection template for Company responses relating to certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.2	Analyze Company request regarding certain supplier who has stopped shipping and prepare next steps relating to the same
Warren, Joseph	9/16/2025	0.2	Analyze lender advisor's feedback relating to certain ongoing trade agreement negotiations and update data collection workbook relating to that supplier based on that feedback received
Warren, Joseph	9/16/2025	0.2	Revise supplier assessment presentation for latest developments with certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding key supplier negotiation updates for five ongoing vendor management negotiations as of Tuesday, 9/16
Warren, Joseph	9/16/2025	0.1	Analyze K&E vendor team revisions to certain draft trade agreement
Warren, Joseph	9/16/2025	0.4	Analyze A&M team feedback regarding data collection template for certain supplier in ongoing trade agreement negotiations and process revisions on the same
Warren, Joseph	9/16/2025	0.9	Analyze status of eleven priority vendor management items as of Tuesday, 9/16 and develop next step plans to resolve relating to the same
Warren, Joseph	9/16/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/16 and provide feedback on the same
Warren, Joseph	9/16/2025	0.6	Call with J. Warren and A. Athreya (A&M) to discuss to be paid invoices and supporting Excel schedule for a certain supplier
Warren, Joseph	9/16/2025	0.5	Call with Company team, and certain supplier to discuss payment of post-petition invoices
Warren, Joseph	9/16/2025	0.5	Call with C. Turner, A. Shahbain, L. Callerio, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/16/2025	0.3	Analyze Company responses relating to certain supplier assessment for a trade agreement and finalize the same
Warren, Joseph	9/16/2025	0.4	Analyze Company request for update relating to payments for a certain supplier and respond on the same
Warren, Joseph	9/16/2025	1.2	Prepare supplier assessment for certain vendor in ongoing trade agreement negotiations, corresponding with Company regarding the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/16/2025	0.4	Analyze new supplier inquiry from K&E vendor team and coordinate with Company regarding the same
Warren, Joseph	9/16/2025	0.3	Call with the Company team to debrief on prior discussion with certain supplier
Warren, Joseph	9/16/2025	0.3	Analyze Company update on certain supplier in ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/16/2025	0.3	Correspond with certain supplier regarding their prepetition amounts owed, post-petition amounts owed, and next steps relating to settling those amounts
Warren, Joseph	9/16/2025	0.3	Prepare liquidity scenarios for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/16/2025	0.3	Analyze Company question relating to ongoing trade agreement negotiation and provide next steps relating to the same
Warren, Joseph	9/16/2025	0.4	Analyze status of certain supplier trade agreement reconciliation and coordinate with Company on the same
Zehetmair, Stefan	9/16/2025	0.8	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/16/2025	2.9	Manage of central vendor escalation mailbox
Athreya, Abhi	9/17/2025	0.4	Pull prepetition spend for the last week for select supplier
Athreya, Abhi	9/17/2025	0.4	Pull accounts payable and prepetition spend data for select supplier
Athreya, Abhi	9/17/2025	0.6	Summarize trade agreement terms and prepetition spend for select supplier
Athreya, Abhi	9/17/2025	1.0	Reconcile invoices from the Company team with those from accounts payable
Athreya, Abhi	9/17/2025	1.2	Create Excel table of long-term and short-term accounts payable for select supplier
Athreya, Abhi	9/17/2025	1.4	Create Excel summary related to trade agreement and prepetition spend reconciliation
Athreya, Abhi	9/17/2025	1.5	Reconcile long-term and short-term accounts payable for select supplier
Athreya, Abhi	9/17/2025	1.7	Reconcile prepetition spend and trade agreement installments to identify potential short pay
Athreya, Abhi	9/17/2025	2.1	Reconcile email trade agreement terms and prepetition spend to determine the extent of short pay
Athreya, Abhi	9/17/2025	2.2	Analyze prepetition spend and trade agreement installments for select supplier and create Excel summary of the same
Athreya, Abhi	9/17/2025	0.4	Update folders to collect proof of payment documents for this week
Bombara, Jonathan	9/17/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update to payment terms model mechanics
Bombara, Jonathan	9/17/2025	1.2	Review summary vendor spend analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Bombara, Jonathan	9/17/2025	2.4	Update summary of vendor spend analysis
Callerio, Lorenzo	9/17/2025	0.9	Review and provide comments on the vendor legal counsel's counterproposal to the settlement agreement
Callerio, Lorenzo	9/17/2025	2.3	Coordinate the supplier communication to ensure timely feedback, aligned messaging, and effective handling of requests
Callerio, Lorenzo	9/17/2025	1.7	Prepare an updated analysis of the liquidity impact of executing selected trade agreements compared to cash-in-advance terms
Callerio, Lorenzo	9/17/2025	1.6	Review certain prepetition AP reconciliations in order to discuss them with management
Callerio, Lorenzo	9/17/2025	1.4	Draft multiple settlement agreements following discussions with K&E
Callerio, Lorenzo	9/17/2025	0.6	Meeting with Company finance and purchasing, C. Turner (A&M), and L. Callerio (A&M) to discuss outstanding prepetition accounts payable to a vendor
Callerio, Lorenzo	9/17/2025	1.0	Participate in a call with D. Migliarucci (TA), Company purchasing and a vendor to discuss chapter 11 next steps and timeline
Callerio, Lorenzo	9/17/2025	1.2	Prepare a document describing outstanding prepetition AP to a vendor and related post-petition payments to be shared with management
Callerio, Lorenzo	9/17/2025	1.4	Review several data sets received from vendors to facilitate the reconciliation process
Callerio, Lorenzo	9/17/2025	1.2	Call with lender's advisors re: ongoing vendor negotiations and next steps
Callerio, Lorenzo	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/17/2025	1.0	Call with another lender's advisors re: ongoing vendor negotiations and next steps
Caruso, Nicholas	9/17/2025	0.8	Review region overview with respect to budgeting and vendor negotiations and provide commentary
Caruso, Nicholas	9/17/2025	1.8	Analyze liquidity impact for certain vendors based on CIA status and current proposals
Caruso, Nicholas	9/17/2025	1.6	Summarize latest trade agreement negotiations for certain vendors and revise trade agreements
Caruso, Nicholas	9/17/2025	1.3	Reply to Company team regarding trade agreement proposals and revise trade agreements related to the same
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional supplier negotiations
Caruso, Nicholas	9/17/2025	0.9	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/17/2025	0.6	Review certain region vendors on CIA and latest status
Caruso, Nicholas	9/17/2025	0.5	Meeting with Company team regarding regional supplier negotiations and budgeting

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/17/2025	1.1	Revise trade agreements for certain vendors
Cook, Jacob	9/17/2025	1.2	Review of ad hoc Company purchasing requests for payment for WE 9/19
Cook, Jacob	9/17/2025	1.2	Review of blocked accounts payable related to future trade agreement payments for proactive block resolution
Cook, Jacob	9/17/2025	0.7	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/17/2025	0.8	Calls with A. Shahbain and J. Cook (A&M) to review payment reconciliation and discuss payments
Donoghue, Doug	9/17/2025	0.6	Review TA negotiations tracker, areas requiring additional resources
Donoghue, Doug	9/17/2025	0.7	Review latest AP aging file, analysis re: same
Draude, Richard	9/17/2025	0.3	Call with R. Draude (A&M) and J. Warren (A&M) regarding liquidity assessments for recently executed vendor agreements
Draude, Richard	9/17/2025	1.8	Review and respond to vendor communication emails for 9/17 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/17/2025	1.7	Review and respond to vendor communication emails for 9/17 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/17/2025	1.7	Review and respond to vendor communication emails for 9/17 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/17/2025	1.1	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/17/2025	2.1	Review and respond to vendor communication emails for 9/17 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/17/2025	1.2	Update trade agreement management forecast discussion materials to reflect comments from team leads
Erlach, Nicole	9/17/2025	2.3	Analyze supplier reconciliations to confirm sufficiency for the continuation of trade agreement negotiations
Erlach, Nicole	9/17/2025	1.6	Review requests from Company purchasing managers to identify supplier reconciliation requests
Erlach, Nicole	9/17/2025	1.4	Clarify reconciliation priorities with Company to align on order of reconciliation reviews
Erlach, Nicole	9/17/2025	1.2	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/17/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/17/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/17/2025	1.1	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Fuetter, Isaac	9/17/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/17/2025 for week-ending 9/20/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/17/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/17/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/17/2025	2.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/17/2025 for week-ending 9/20/2025
Gordon, Robert	9/17/2025	1.8	Review July vendor analysis against supporting detail schedule
Grossi, Nick	9/17/2025	1.2	Review vendor related cash flow forecast and in-process trade agreements
Hill, Michael	9/17/2025	0.8	Call with J. Warren (A&M), M. Hill (A&M), and the Company team to opine on lender questions relating to supplier
Kordupel, Lewis	9/17/2025	2.8	Analyze vendor payments versus disbursements for purposes of updating the vendor payment analysis
Kordupel, Lewis	9/17/2025	2.4	Prepare summary of vendor payment analysis for purposes of providing status update
Kordupel, Lewis	9/17/2025	0.6	Call with A&M (L. Kordupel and J. Cook) regarding vendor payment analysis, including next steps
O'Toole, Colin	9/17/2025	2.2	Revise vendor segmentation deck to reflect changes to underlying excel
O'Toole, Colin	9/17/2025	1.7	Revise Vendor segmentation analysis to incorporate A/P balances as of 9/14, to update from previous 8/10 balances. Reconciled balances between the two dates, shared analysis with A. Shahbain (A&M)
O'Toole, Colin	9/17/2025	1.8	Create "True North" one page summary in excel reflecting vendor segmentation characteristics by vendor status
O'Toole, Colin	9/17/2025	2.1	Revise Vendor Segmentation analysis for remaining detail tabs (Commodity, Critical Foreign and Critical US) to reflect underlying changes to Master dataset
Schirle, Mattie	9/17/2025	1.9	Review vendor management inbox and correspond with vendors
Schirle, Mattie	9/17/2025	2.3	Update vendor management tracker for latest call updates
Schirle, Mattie	9/17/2025	0.5	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Schirle, Mattie	9/17/2025	0.8	Review and revise vendor management tracker for notes from vendor discussions this week
Schirle, Mattie	9/17/2025	1.2	Review schedule of trade agreement payments from company and draft response
Shahbain, Abraham	9/17/2025	1.3	Review and provide feedback on trade agreement payment proposal

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/17/2025	0.8	Calls with A. Shahbain and J. Cook (A&M) to review payment reconciliation and discuss payments
Shahbain, Abraham	9/17/2025	0.9	Review and finalize vendor overview detail
Shahbain, Abraham	9/17/2025	0.9	Calls with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to review weekly allocation funding needs
Shahbain, Abraham	9/17/2025	0.6	Review and prepare for call related to vendor trade agreements
Shahbain, Abraham	9/17/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/17/2025	1.8	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/17/2025	0.5	Call with Company HR, C. O'Toole (A&M) and A. Shahbain (A&M) to discuss open diligence requests
Shahbain, Abraham	9/17/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/17
Shahbain, Abraham	9/17/2025	1.8	Create slides summarizing vendor management talking points and discussion topics
Shahbain, Abraham	9/17/2025	0.4	Call with Company purchasing on vendor escalation around payments
Simion, Tony	9/17/2025	0.7	Discuss with VMT this weeks allocation of funding, discuss timing of payment, and identifying critical items that will impact production
Turner, Cari	9/17/2025	0.3	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/17/2025	2.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/17/2025	1.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/17/2025	1.4	Review updated vendor analysis for the Company purchasing team
Turner, Cari	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Turner, Cari	9/17/2025	0.9	Calls with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to review weekly allocation funding needs
Turner, Cari	9/17/2025	0.9	Review and provide comments on vendor disbursement analysis
Turner, Cari	9/17/2025	0.8	Review and provide comments on updated vendor negotiation guidelines
Turner, Cari	9/17/2025	0.7	Review preliminary previous week vendor disbursements

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/17/2025	0.6	Meeting with Company finance and purchasing, C. Turner (A&M), and L. Callerio (A&M) to discuss outstanding prepetition accounts payable to a vendor
Turner, Cari	9/17/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/17/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	9/17/2025	0.3	Analyze request from Company relating to compliance status for certain trade agreement and respond on the same
Warren, Joseph	9/17/2025	0.4	Analyze two new supplier trade agreement requests from the Company and respond on the same
Warren, Joseph	9/17/2025	1.0	Analyze status of twelve priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	1.1	Analyze status of five priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	1.2	Participate in daily vendor escalation call with Company and C. Turner, A. Shahbain, L. Callerio, J. Warren and M. Schirle (A&M) to discuss highest vendor priorities
Warren, Joseph	9/17/2025	1.5	Analyze status of eleven priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	0.8	Call with J. Warren (A&M), M. Hill (A&M), and the Company team to opine on lender questions relating to supplier
Warren, Joseph	9/17/2025	0.3	Analyze Company request relating to prepetition and post-petition payments for certain supplier and respond on the same
Warren, Joseph	9/17/2025	0.6	Analyze two new vendor management situations from Company and respond on the same
Warren, Joseph	9/17/2025	0.3	Analyze new supplier vendor management negotiation request received from Company and respond on the same
Warren, Joseph	9/17/2025	0.3	Call with Company regarding certain supplier post-petition payment status
Warren, Joseph	9/17/2025	0.3	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 9/17 and provide feedback on the same
Warren, Joseph	9/17/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management issues as of Wednesday, 9/17
Warren, Joseph	9/17/2025	0.2	Analyze lender's advisors feedback on certain ongoing trade agreement negotiation and coordinate with Company on the same
Warren, Joseph	9/17/2025	0.2	Analyze A&M team request for revisions to certain supplier assessment and process the same
Warren, Joseph	9/17/2025	0.3	Analyze Company request relating to four supplier situations and respond on the same
Warren, Joseph	9/17/2025	0.4	Call with certain supplier regarding their internal response to further negotiations on their prepetition amounts owed relating to the trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/17/2025	0.6	Analyze status of six priority vendor management items as of Wednesday, 9/17 and develop next step plans to resolve relating to the same
Warren, Joseph	9/17/2025	0.3	Call with R. Draude (A&M) and J. Warren (A&M) regarding liquidity assessments for recently executed vendor agreements
Warren, Joseph	9/17/2025	0.6	Prepare supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/17/2025	0.5	Analyze and update three supplier liquidity assessments for final changes due to negotiations
Warren, Joseph	9/17/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and next steps in progressing towards a trade agreement to restore customary post-petition services
Warren, Joseph	9/17/2025	0.5	Prepare for and participate in call with Company regarding latest updates to several ongoing vendor management negotiation situations and prepare next steps on the same
Warren, Joseph	9/17/2025	0.4	Further coordinate with Company regarding questions received from lender's advisors relating to certain ongoing vendor negotiation
Warren, Joseph	9/17/2025	0.5	Analyze K&E vendor team summary regarding current state of executory contract review for certain suppliers and provide feedback on the same
Warren, Joseph	9/17/2025	0.4	Prepare for supplier calls scheduled for Thursday, 9/18
Warren, Joseph	9/17/2025	0.4	Prepare supplier assessment presentation for certain vendor in ongoing trade agreement negotiations
Weiland, Brad	9/17/2025	0.4	Review and analyze workstream open items re vendor management
Zehetmair, Stefan	9/17/2025	1.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/17/2025	1.9	Manage of central vendor escalation mailbox
Athreya, Abhi	9/18/2025	1.7	Update Excel summary regarding compliance with trade agreement for select vendor
Athreya, Abhi	9/18/2025	0.9	Create Excel analysis of trade agreement installments and prepetition spend for select supplier
Athreya, Abhi	9/18/2025	0.3	Review data sources for payments to a specific company entity for select supplier
Athreya, Abhi	9/18/2025	0.3	Identify mapping issues between proof of payment documentation and trade agreement data for the week ending 9/19
Athreya, Abhi	9/18/2025	0.4	Update Excel summary regarding prepetition spend of select vendor
Athreya, Abhi	9/18/2025	0.5	Call with vendor and J. Warren, and A. Athreya (A&M) to discuss outstanding invoices and payment schedule of prepetition amounts
Athreya, Abhi	9/18/2025	0.8	Pull data on initiated payments relating to trade agreement suppliers for the week ending 9/19
Athreya, Abhi	9/18/2025	1.2	Compare trade agreement terms to prepetition invoice data for select supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/18/2025	1.4	Review payment data for supplier-provided invoices
Athreya, Abhi	9/18/2025	1.7	Update Excel summary regarding accounts payable of select vendor
Athreya, Abhi	9/18/2025	2.4	Summarize data on proof of payment documents in Excel for the week ending 9/19
Athreya, Abhi	9/18/2025	0.6	Pull prepetition invoice data for select supplier
Bombara, Jonathan	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Bombara, Jonathan	9/18/2025	1.2	Prepare for walkthrough of July AP analysis
Bombara, Jonathan	9/18/2025	1.4	Update July AP Analysis based on feedback discussed during 9/18 A&M call
Bombara, Jonathan	9/18/2025	2.4	Prepare accounts payable analysis for the month of August
Callerio, Lorenzo	9/18/2025	0.7	Call with a Company buyer to discuss the negotiation strategy for certain trade agreement under discussion
Callerio, Lorenzo	9/18/2025	0.8	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Callerio, Lorenzo	9/18/2025	0.8	Prepare an analysis of certain post-petition payments to be urgently processed this week
Callerio, Lorenzo	9/18/2025	0.9	Join an internal meeting with Company purchasing to discuss a counterproposal to be circulated to a vendor
Callerio, Lorenzo	9/18/2025	0.9	Discuss with Company purchasing re: revised terms of certain settlement agreement under negotiation
Callerio, Lorenzo	9/18/2025	0.9	Review an alternative disbursement forecast scenario prepared by I. Fuetter (A&M) and provide comments
Callerio, Lorenzo	9/18/2025	1.0	Prepare for and participate in discussion with lender's advisor regarding two ongoing supplier negotiations for suppliers subject to lender consent
Callerio, Lorenzo	9/18/2025	1.2	Review the terms of multiple trade agreements before discussing them with management
Callerio, Lorenzo	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Callerio, Lorenzo	9/18/2025	0.8	Prepare a business case to be discussed with the lenders' advisors
Callerio, Lorenzo	9/18/2025	0.6	Join a meeting with T. Cairns (PSZJ) and a vendor to discuss a trade agreement counterproposal
Callerio, Lorenzo	9/18/2025	0.4	Call with Company treasury to discuss the current status of certain vendor payments
Callerio, Lorenzo	9/18/2025	0.4	Meeting with A. Shahbain (&M) and L. Callerio (A&M) re: status of certain vendor settlement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/18/2025	2.5	Review and respond to multiple inbound requests and communications received from vendors and their legal counsels re: ongoing settlement agreements
Caruso, Nicholas	9/18/2025	0.5	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and regional budget review
Caruso, Nicholas	9/18/2025	0.6	Review vendors paying on cash in advance in certain regions
Caruso, Nicholas	9/18/2025	0.7	Revise liquidity impact for certain vendor to reflect latest scenario
Caruso, Nicholas	9/18/2025	0.9	Review trade agreement requests provided by Company team and respond
Caruso, Nicholas	9/18/2025	0.7	Review latest budget requests and related issues for certain regions
Caruso, Nicholas	9/18/2025	0.7	Call with Alix, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update
Caruso, Nicholas	9/18/2025	0.6	Prepare for and participate in call with Company team and vendor to discuss trade agreement
Caruso, Nicholas	9/18/2025	0.5	Call with Company team to discuss multiple vendor trade agreements
Caruso, Nicholas	9/18/2025	0.8	Revise another liquidity impact for certain vendor to reflect latest scenario
Caruso, Nicholas	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Caruso, Nicholas	9/18/2025	1.2	Prepare trade agreements for multiple vendors based on latest negotiations
Caruso, Nicholas	9/18/2025	1.2	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/18/2025	1.6	Revise trade agreements based on latest discussions with vendors and Company team
Caruso, Nicholas	9/18/2025	1.7	Review and revise reconciliation for certain vendors
Caruso, Nicholas	9/18/2025	0.5	Call with Company team and vendor to discuss trade agreement
Cook, Jacob	9/18/2025	0.8	Review of payments to be made against trade agreements for WE 9/26
Cook, Jacob	9/18/2025	0.8	Review of ad hoc Company purchasing requests for payment for WE 9/19
Cook, Jacob	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/18/2025	0.4	Call with supplier re: coordination of final trade agreement payment and process for supplemental payment
Donoghue, Doug	9/18/2025	0.8	Refresh liquidity analysis template

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/18/2025	0.7	Review progress on vendor negotiations
Donoghue, Doug	9/18/2025	0.5	Review latest DIP budget and underlying assumptions
Donoghue, Doug	9/18/2025	0.4	Review latest guidelines for negotiating trade deals, correspondence re: same
Donoghue, Doug	9/18/2025	1.2	Review status of vendor mailbox, negotiation status
Draude, Richard	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/18/2025	2.3	Revise trade agreement management forecast discussion materials to reflect comments from team leads and add additional section of information
Draude, Richard	9/18/2025	1.9	Review and respond to vendor communication emails for 9/18 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/18/2025	1.8	Review and respond to vendor communication emails for 9/18 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/18/2025	1.3	Review and respond to vendor communication emails for 9/18 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/18/2025	1.6	Review and respond to vendor communication emails for 9/18 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/18/2025	2.1	Review correspondences from Company purchasing managers related to status updates on requested reconciliations
Erlach, Nicole	9/18/2025	0.9	Update reconciliation tracker to reflect new reconciliation requests and status updates
Fuetter, Isaac	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/18/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/18/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/18/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/18/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/18/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/18/2025 for week-ending 9/20/2025
Gordon, Robert	9/18/2025	0.4	Call with R. Gordon, C. Broskay and J. Bombara (A&M) regarding July AP analysis
Kordupel, Lewis	9/18/2025	1.3	Prepare updates to the vendor payment analysis, including commentary on next steps
O'Toole, Colin	9/18/2025	0.7	Analyze summary Vendor data file provided by Alix, researched and provided values for open vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/18/2025	1.8	Revise Long-form business plan analysis to incorporate new dataset received on 9/15
O'Toole, Colin	9/18/2025	1.6	Revise "True North" one page summary in excel to gross up AP balance and add ranges for discount and payment at emergence
O'Toole, Colin	9/18/2025	1.6	Enhance long-form business plan analysis by adding total A/P balance by segment for every country in which the Company operates
O'Toole, Colin	9/18/2025	0.8	Revise Vendor Segmentation Strategic Approach deck to incorporate feedback/edits from K&E team
Pacheco, Santiago	9/18/2025	0.6	Call with S. Pacheco (A&M) and the Company to review setbacks with key vendor and define a follow up plan
Schirle, Mattie	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/18/2025	0.7	Participate in call with Company / Company vendor to review latest trade agreement
Schirle, Mattie	9/18/2025	0.4	Participate in call with vendor and Company to review latest reconciliation
Schirle, Mattie	9/18/2025	0.6	Participate in call with Company and vendor to discuss post-petition payments and trade agreement
Schirle, Mattie	9/18/2025	0.6	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/18/2025	0.5	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/18/2025	0.7	Call with company to discuss logistic vendor escalations
Schirle, Mattie	9/18/2025	0.5	Participate in call with Company and vendor to discuss reconciliation and other questions
Schirle, Mattie	9/18/2025	0.5	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/18/2025	0.6	Participate in logistics touchpoint with Company
Schirle, Mattie	9/18/2025	0.3	Participate in call to review reconciliation with Company
Schirle, Mattie	9/18/2025	2.5	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/18/2025	0.7	Prepare trade agreement summary for lender review
Schirle, Mattie	9/18/2025	0.7	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/18/2025	0.5	Participate in weekly touchpoint for ELS with Company
Schirle, Mattie	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/18/2025	2.3	Review reconciliation tracker and status updates
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company and M. Schirle, C. Turner (A&M) to discuss high priority vendor escalation
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	9/18/2025	0.8	Call with M. Schirle (A&M) and L. Callerio (A&M) to discuss certain vendor negotiation updates
Schirle, Mattie	9/18/2025	0.5	Participate in daily reconciliation call to discuss tracker and high priority items
Schirle, Mattie	9/18/2025	0.4	Participate in call with Company, vendor, K&E to review / discuss trade agreement
Shahbain, Abraham	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Shahbain, Abraham	9/18/2025	0.8	Update vendor management weekly slides for distribution
Shahbain, Abraham	9/18/2025	1.4	Review vendor segmentation overview slides and provide feedback
Shahbain, Abraham	9/18/2025	1.1	Review and provide feedback on trade agreement payment proposal
Shahbain, Abraham	9/18/2025	0.8	Respond to diligence requests from external advisors related to legal and financial diligence
Shahbain, Abraham	9/18/2025	1.2	Review and update weekly funding schedule based on comments received
Shahbain, Abraham	9/18/2025	0.6	Call with Company treasury, purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss weekly funding needs
Shahbain, Abraham	9/18/2025	0.5	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding latest vendor negotiations and regional budget review
Shahbain, Abraham	9/18/2025	0.6	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss open vendor workstream items
Shahbain, Abraham	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/18/2025	0.4	Meeting with A. Shahbain (&M) and L. Callerio (A&M) re: status of certain vendor settlement negotiations
Shahbain, Abraham	9/18/2025	1.8	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/18/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/18/2025	0.6	Call with SVP, Alix, Company, C. Turner (A&M),and A. Shahbain (A&M) related to vendor management update
Shahbain, Abraham	9/18/2025	0.7	Call with Alix, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/18/2025	2.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/18/2025	1.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/18/2025	0.4	Participate in call with Company and M. Schirle, C. Turner (A&M) to discuss high priority vendor escalation
Turner, Cari	9/18/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/18/2025	0.6	Call with SVP, Alix, Company, C. Turner (A&M),and A. Shahbain (A&M) related to vendor management update
Turner, Cari	9/18/2025	0.6	Call with Company treasury, purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss weekly funding needs
Turner, Cari	9/18/2025	0.6	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M), to discuss open vendor workstream items
Turner, Cari	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/18/2025	0.5	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/18/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/18/2025	0.6	Participate in an internal call with Company purchasing, C. Turner (A&M), L. Callerio (A&M) S. Lieberman (K&E) and R. Olivett (K&E) to discuss the status of a vendor negotiation
Warren, Joseph	9/18/2025	0.5	Call with C. Turner, A. Shahbain, J. Warren, M. Schirle, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/18/2025	0.5	Call with vendor and J. Warren, and A. Athreya (A&M) to discuss outstanding invoices and payment schedule of prepetition amounts
Warren, Joseph	9/18/2025	0.8	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and next steps to restoring post-petition services
Warren, Joseph	9/18/2025	0.9	Analyze status of ten priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	1.0	Prepare for and participate in call with Company regarding ongoing supplier situations for a certain division and region and next steps related to the same
Warren, Joseph	9/18/2025	1.0	Prepare for and participate in discussion with lender's advisor regarding two ongoing supplier negotiations for suppliers subject to lender consent
Warren, Joseph	9/18/2025	1.2	Participate in daily vendor escalation call with Company and A. Shahbain, L. Callerio, J. Warren. M. Schirle and N. Caruso (A&M) to discuss highest vendor priorities
Warren, Joseph	9/18/2025	0.5	Prepare for and participate in call with Company regarding ongoing supplier situations for a certain sub-division and region and next steps related to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/18/2025	0.2	Prepare key talking points relating to another supplier's ongoing negotiations for discussion with lender's advisors
Warren, Joseph	9/18/2025	0.4	Prepare summary of three prepetition claim reconciliation concerns and proposal on how to resolve going forward
Warren, Joseph	9/18/2025	0.2	Prepare for certain supplier negotiation by analyzing prepetition amounts owed and supplier demands thus far
Warren, Joseph	9/18/2025	0.2	Prepare key talking points regarding status of certain supplier ongoing negotiation for discussion with lender's advisors
Warren, Joseph	9/18/2025	1.4	Analyze status of seven priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	0.5	Call with Company and certain supplier regarding their prepetition amounts owed and next steps to restoring customary post-petition services
Warren, Joseph	9/18/2025	0.5	Prepare for and participate in discussion with Company regarding certain supplier's ongoing trade agreement negotiations and next steps relating to the same
Warren, Joseph	9/18/2025	0.2	Analyze A&M team request regarding two suppliers in ongoing trade agreement negotiations and respond on each
Warren, Joseph	9/18/2025	0.5	Analyze updates from Company to ongoing vendor management issues as of Thursday, 9/18 and provide feedback on the same
Warren, Joseph	9/18/2025	0.2	Provide instructions to A&M team to support ongoing trade agreement negotiations with a certain supplier
Warren, Joseph	9/18/2025	0.4	Prepare for and participate in call with Company and supplier regarding their prepetition amounts owed and negotiating of a trade agreement to restore customary post-petition services
Warren, Joseph	9/18/2025	0.3	Prepare draft trade agreement for certain supplier, analyzing AP and negotiations relating to the same
Warren, Joseph	9/18/2025	0.2	Prepare for call with certain supplier on Friday, 9/19 by reviewing their prepetition amounts owed and analyzing Company information provided
Warren, Joseph	9/18/2025	0.2	Analyze certain supplier with an executed trade agreements threat to stop shipping and respond on the same
Warren, Joseph	9/18/2025	0.2	Prepare details relating to trade agreement offer and administrative expense status per certain supplier request
Warren, Joseph	9/18/2025	0.2	Analyze supplier response and questions regarding ongoing trade agreement negotiations and respond on the same
Warren, Joseph	9/18/2025	0.2	Analyze liquidity impact of certain trade agreement and coordinate with Company team regarding the same
Warren, Joseph	9/18/2025	0.5	Analyze status of four priority vendor management items as of Thursday, 9/18 and develop next step plans to resolve relating to the same
Warren, Joseph	9/18/2025	0.1	Coordinate with PSZJ team regarding certain supplier's violation of their trade agreement
Warren, Joseph	9/18/2025	0.1	Coordinate with Company regarding status of analysis on certain supplier assessment for potential need to replace that supplier

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/18/2025	0.1	Coordinate with Company and K&E vendor team regarding contracts for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/18/2025	0.1	Analyze Company request regarding a certain supplier situation and respond on the same
Warren, Joseph	9/18/2025	0.2	Call with K&E vendor team regarding letters to suppliers being drafted and other ongoing vendor issues as of Thursday, 9/18
Zehetmair, Stefan	9/18/2025	0.3	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/18/2025	1.4	Manage of central vendor escalation mailbox
Athreya, Abhi	9/19/2025	0.8	Pull and spread prepetition spend for select supplier
Athreya, Abhi	9/19/2025	0.2	Call with A. Athreya and J. Warren (A&M) regarding request to analyze certain supplier invoices for payment eligibility status
Athreya, Abhi	9/19/2025	0.6	Determine post-execution trade terms on select trade agreement suppliers
Athreya, Abhi	9/19/2025	2.1	Pull additional data on initiated payments relating to trade agreement suppliers for the week ending 9/19
Athreya, Abhi	9/19/2025	0.9	Input data on proof of payment regions in Excel for the week ending 9/19
Athreya, Abhi	9/19/2025	1.0	Create an Excel summary of trade agreement initiated payments and expected payments by region
Athreya, Abhi	9/19/2025	1.3	Pull and summarize prepetition spend and accounts payable data on select supplier
Athreya, Abhi	9/19/2025	1.3	Pull data on initiated payments relating to trade agreement suppliers for the week ending 9/12
Athreya, Abhi	9/19/2025	1.4	Reconcile expected trade agreement payments against prepetition spend for select supplier in Excel
Athreya, Abhi	9/19/2025	0.5	Update proof of payments request tracker with latest requests
Bombara, Jonathan	9/19/2025	2.4	Prepare accounts payable analysis for the month of August
Bombara, Jonathan	9/19/2025	1.8	Prepare accounts payable analysis for the month of June
Bombara, Jonathan	9/19/2025	0.4	Prepare accounts payable analysis for the month of August
Callerio, Lorenzo	9/19/2025	0.7	Call with S. Lieberman (A&M) to discuss a counterproposal received from a vendor in order to plan the next steps
Callerio, Lorenzo	9/19/2025	0.5	Correspond with management re: changes to certain trade agreements terms
Callerio, Lorenzo	9/19/2025	0.9	Edit a business case to reflect what discussed with management during the last negotiations
Callerio, Lorenzo	9/19/2025	1.1	Review and process certain prepetition AP high level reconciliations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/19/2025	0.8	Prepare a revised disbursement forecast scenario before distributing it to management
Callerio, Lorenzo	9/19/2025	0.3	Call with L. Callerio, D. Donoghue (A&M) to discuss vendor management issues
Caruso, Nicholas	9/19/2025	1.1	Prepare additional scenario liquidity impact calculations for latest trade agreement negotiations
Caruso, Nicholas	9/19/2025	1.3	Revise trade agreements based on latest calls and correspondence with vendors and Company team
Caruso, Nicholas	9/19/2025	1.2	Meeting with Company team to discuss regional budgeting and trade agreement negotiations
Caruso, Nicholas	9/19/2025	0.8	Review latest information provided by the Company related to certain trade agreements and prepare revised offer
Caruso, Nicholas	9/19/2025	0.6	Review latest trade agreement and email trade agreement tracker, revise, and share with Company team
Caruso, Nicholas	9/19/2025	1.2	Prepare for and participate in call with Alix team and M. Schirle and N. Caruso (A&M) regarding latest vendor negotiations
Caruso, Nicholas	9/19/2025	1.3	Review latest reconciliations for certain vendors and revise trade agreements related to the same
Caruso, Nicholas	9/19/2025	1.6	Revise additional trade agreements based on latest calls and correspondence with vendors and Company team
Caruso, Nicholas	9/19/2025	1.8	Review and respond to questions from Company team regarding vendor counterproposals
Caruso, Nicholas	9/19/2025	1.4	Prepare for and participate in call with Company team and vendor team regarding trade agreement negotiations
Cook, Jacob	9/19/2025	1.2	Review of ad hoc Company purchasing payment verification requests for current week ending 9/19 related to post-petition liabilities
Cook, Jacob	9/19/2025	1.4	Review of Company purchasing requests related to verification of trade agreement payments made during WE 9/19
Cook, Jacob	9/19/2025	0.9	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/19/2025	1.4	Prepare trade agreement working file for WE 9/26
Donoghue, Doug	9/19/2025	0.2	Discuss with D. Donoghue (A&M) and J. Warren (A&M) regarding vendor management assignment tracking and next steps related to the same
Donoghue, Doug	9/19/2025	0.7	Research vendor issues in advance of call
Donoghue, Doug	9/19/2025	0.6	Analyze liquidity impact of proposed trade agreement, alternatives to same
Donoghue, Doug	9/19/2025	0.3	Call with L. Callerio, D. Donoghue (A&M) to discuss vendor management issues
Donoghue, Doug	9/19/2025	0.3	Update vendor tracker, review assignment of vendors
Donoghue, Doug	9/19/2025	0.3	Call with Pachulski,Companyprocurement, vendor and vendor counsel re: trade agreement negotiations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/19/2025	1.2	Review latest vendor status file from Company, customer impacts
Draude, Richard	9/19/2025	1.7	Review and respond to vendor communication emails for 9/19 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/19/2025	0.6	Prepare accounts payable ad hoc analysis per request of team leads
Draude, Richard	9/19/2025	1.1	Prepare daily trade agreement management forecast discussion materials to reflect latest executed trade agreements and their liquidity impact
Draude, Richard	9/19/2025	1.4	Review and respond to vendor communication emails for 9/19 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/19/2025	2.1	Review and respond to vendor communication emails for 9/19 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/19/2025	1.6	Review and respond to vendor communication emails for 9/19 morning hours, update trackers accordingly (part I of II)
Erlach, Nicole	9/19/2025	0.8	Review emails from Company regarding ongoing supplier reconciliations
Fuetter, Isaac	9/19/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/19/2025 for week-ending 9/20/2025
Fuetter, Isaac	9/19/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/19/2025 for week-ending 9/20/2025
O'Toole, Colin	9/19/2025	1.2	Call with A. Shahbain & C. O'Toole (A&M) to hold a working session to revise the segmentation analysis summary
O'Toole, Colin	9/19/2025	1.4	Revise Long Form business plan analysis to reflect vendors with executed TA's being removed from dataset
O'Toole, Colin	9/19/2025	2.3	Cross reference Master vendor segmentation data against Trade Agreement tracker to identify vendors who have executed TA's since VMT analysis began, removed from Master Vendor dataset
O'Toole, Colin	9/19/2025	2.4	Revise Long Form business plan analysis to incorporate grossed up AP balances
Schirle, Mattie	9/19/2025	0.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/19/2025	0.3	Participate in call with Company and supplier to renegotiate trade agreement
Schirle, Mattie	9/19/2025	1.2	Prepare for and participate in call with Alix team and M. Schirle and N. Caruso (A&M) regarding latest vendor negotiations
Schirle, Mattie	9/19/2025	0.5	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/19/2025	0.5	Call with Company purchasing, M. Schirle (A&M), and A. Shahbain (A&M) to discuss vendor prepetition amounts owed
Schirle, Mattie	9/19/2025	0.7	Update the vendor management log with notes from latest discussions and double-check prior entries

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/19/2025	0.6	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/19/2025	0.7	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/19/2025	0.7	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	9/19/2025	0.6	Conduct a review of the reconciliation tracker to ensure accuracy and completeness
Schirle, Mattie	9/19/2025	0.6	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/19/2025	0.4	Participate in call with Company to review and discuss latest trade agreement
Schirle, Mattie	9/19/2025	0.5	Participate in daily logistics call with Company
Shahbain, Abraham	9/19/2025	1.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/19/2025	0.6	Review and update vendor update slides for distribution
Shahbain, Abraham	9/19/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of three ongoing supplier negotiations as of Friday, 9/19 that are subject to lender consent and next steps relating to each
Shahbain, Abraham	9/19/2025	0.3	Call with A . Shahbain (A&M) and L. Callerio (A&M) to discuss vendor management workstream updates
Shahbain, Abraham	9/19/2025	1.2	Call with A. Shahbain & C. O'Toole (A&M) to hold a working session to revise the segmentation analysis summary
Shahbain, Abraham	9/19/2025	0.5	Call with Company purchasing, M. Schirle (A&M), and A. Shahbain (A&M) to discuss vendor prepetition amounts owed
Shahbain, Abraham	9/19/2025	1.2	Review and provide feedback on trade agreement payment proposal
Turner, Cari	9/19/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss a revised disbursement forecast scenario
Turner, Cari	9/19/2025	1.8	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/19/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/19/2025	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/19/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/19/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	9/19/2025	0.2	Analyze Company answers to questions relating to ongoing trade agreement negotiations for a certain supplier and provide resultant next steps relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/19/2025	0.8	Prepare analysis on post-petition accounts payable after receiving information from certain supplier that there may be past due post-petition amounts for that supplier
Warren, Joseph	9/19/2025	0.7	Prepare for and participate in discussion with Company and certain client regarding their prepetition amounts owed and logistical details for maintaining post-petition supply
Warren, Joseph	9/19/2025	0.1	Analyze and follow up with certain supplier regarding their prepetition amounts owed
Warren, Joseph	9/19/2025	1.4	Analyze updates from Company to ongoing vendor management issues as of Friday, 9/19 and provide feedback on the same
Warren, Joseph	9/19/2025	0.7	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss status of three ongoing supplier negotiations as of Friday, 9/19 that are subject to lender consent and next steps relating to each
Warren, Joseph	9/19/2025	0.1	Request A&M team analyze prepetition amounts paid to certain supplier
Warren, Joseph	9/19/2025	0.1	Analyze certain supplier prepetition amounts owed ahead of discussion with Company regarding their potential trade agreement offer
Warren, Joseph	9/19/2025	0.1	Further coordinate with Company regarding next steps to resolve potential supply disruption with a certain supplier for next week
Warren, Joseph	9/19/2025	0.2	Coordinate with A&M team regarding analysis of certain supplier's trade agreement installment payments and compliance with the trade agreement
Warren, Joseph	9/19/2025	0.2	Call with A. Athreya and J. Warren (A&M) regarding request to analyze certain supplier invoices for payment eligibility status
Warren, Joseph	9/19/2025	0.2	Discuss with D. Donoghue (A&M) and J. Warren (A&M) regarding vendor management assignment tracking and next steps related to the same
Warren, Joseph	9/19/2025	0.3	Analyze lender's advisors correspondence regarding certain trade negotiation subject to lender consent and respond on the same
Warren, Joseph	9/19/2025	0.4	Coordinate with Company regarding logistical difficulties with certain supplier, the execution of that supplier's trade agreement, and next steps to avoid a line shutting down next week
Warren, Joseph	9/19/2025	0.4	Prepare for and participate in discussion with Company and certain supplier regarding their prepetition amounts owed and details on the Ch. 11 process and critical vendor payments
Warren, Joseph	9/19/2025	0.4	Call with the Company team to discuss trade agreement offers for a certain supplier
Warren, Joseph	9/19/2025	0.5	Prepare for and participate in discussion with Company, T. Cairns (PSZJ), and certain supplier regarding legal questions on the trade agreement form and the status of their ongoing reconciliation
Warren, Joseph	9/19/2025	0.1	Analyze A&M team draft response to K&E vendor team request and provide guidance on the same
Weiland, Brad	9/19/2025	0.2	Correspond with G. Shibata (A&M), A. Shahbain (A&M) re vendor payment items
Zehetmair, Stefan	9/19/2025	2.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Zehetmair, Stefan	9/19/2025	2.3	Manage of central vendor escalation mailbox
Athreya, Abhi	9/20/2025	0.9	Input data on proof of payment regions in Excel for the week ending 9/12
Athreya, Abhi	9/20/2025	1.0	Pull further data on initiated payments relating to trade agreement suppliers for the week ending 9/12
Athreya, Abhi	9/20/2025	1.1	Summarize trade agreement payments against prepetition spend for select vendor
Athreya, Abhi	9/20/2025	2.8	Summarize data on proof of payment documents in Excel for the week ending 9/12
Athreya, Abhi	9/20/2025	0.5	Identify mapping issues between proof of payment documentation and trade agreement data for the week ending 9/12
Caruso, Nicholas	9/20/2025	0.6	Call with Company team regarding certain vendor trade agreements
Caruso, Nicholas	9/20/2025	0.7	Revise trade agreements based on latest information and discussions with Company team
Donoghue, Doug	9/20/2025	0.3	Correspond re: assignment of vendors, scheduling
Draude, Richard	9/20/2025	0.3	Review and respond to vendor communication emails for 9/19, update trackers accordingly
Shahbain, Abraham	9/20/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management item as of Saturday, 9/20 and next steps related to the same
Shahbain, Abraham	9/20/2025	0.5	Call with Company, A. Shahbain (A&M), and J. Warren (A&M) regarding certain priority vendor management issue as of Saturday, 9/20, and next steps relating to the same
Turner, Cari	9/20/2025	1.2	Review and provide comments on various vendor negotiations
Turner, Cari	9/20/2025	0.4	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/20/2025	0.1	Analyze A&M team compliance assessment form for suppliers with executed trade agreements and provide feedback on the same
Warren, Joseph	9/20/2025	0.2	Coordinate with certain supplier regarding the status of their trade agreement and next steps to finalize
Warren, Joseph	9/20/2025	0.2	Prepare draft trade agreement for certain supplier per Company request
Warren, Joseph	9/20/2025	0.3	Prepare revised email trade agreement and offer to certain supplier to restore post-petition services
Warren, Joseph	9/20/2025	0.3	Analyze K&E vendor team draft email trade agreement language and provide feedback on the same
Warren, Joseph	9/20/2025	0.5	Prepare for discussion with Company regarding critical supplier issue ahead of discussion with Company to determine final steps to resolve situation
Warren, Joseph	9/20/2025	0.5	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management item as of Saturday, 9/20 and next steps related to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/20/2025	0.5	Call with Company, A. Shahbain (A&M), and J. Warren (A&M) regarding certain priority vendor management issue as of Saturday, 9/20, and next steps relating to the same
Warren, Joseph	9/20/2025	0.6	Prepare summary assessment of certain supplier ongoing trade agreement negotiations and recommended solution per A&M team request
Warren, Joseph	9/20/2025	0.8	Analyze status of twelve priority vendor management items as of Saturday, 9/20 and develop next step plans to resolve relating to the same
Warren, Joseph	9/20/2025	0.2	Coordinate with A&M team regarding coverage of certain division and regions vendor management issues and next steps related to the same
Athreya, Abhi	9/21/2025	1.3	Translate all prepetition spend data to English
Athreya, Abhi	9/21/2025	1.0	Create an Excel skeleton summary of trade agreement versus prepetition spend table
Athreya, Abhi	9/21/2025	0.8	Reconcile invoices from supplier against our accounts payable
Athreya, Abhi	9/21/2025	0.2	Identify a process to translate entity names to English
Athreya, Abhi	9/21/2025	2.0	Map trade agreement suppliers to prepetition spend data for all trade agreements to date
Athreya, Abhi	9/21/2025	1.4	Reconcile invoices from select supplier and create master accounts payable for supplier in Excel
Caruso, Nicholas	9/21/2025	0.8	Revise past due AP analysis for latest information
Caruso, Nicholas	9/21/2025	2.6	Revise vendor management dashboard slides with latest weekly information
Caruso, Nicholas	9/21/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Caruso, Nicholas	9/21/2025	0.6	Revise vendor tracker log for latest negotiations
Caruso, Nicholas	9/21/2025	0.4	Review certain vendor latest negotiations and correspond with A&M and Company teams on next steps
Cook, Jacob	9/21/2025	0.4	Update post-petition payment summary schedule for post-petition paid on accelerated vendor terms in EMEA and NAFTA through WE 9/19
Cook, Jacob	9/21/2025	0.6	Update post-petition payment summary schedule for all post-petition paid in EMEA and NAFTA through WE 9/19
Donoghue, Doug	9/21/2025	0.4	Review vendor tracking and issues for Company segment
Draude, Richard	9/21/2025	0.7	Review and respond to vendor communication emails for 9/21, update trackers accordingly
Erlach, Nicole	9/21/2025	2.0	Review emails from Company regarding ongoing supplier reconciliations
Grossi, Nick	9/21/2025	1.0	Review and provide comments re: prepetition claim strategy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/21/2025	1.3	Update divisional analysis of vendors for refreshed data
Hill, Michael	9/21/2025	0.9	Create scenario analysis for status of the vendor in the case
Schirle, Mattie	9/21/2025	0.9	Update latest trade agreement for vendor negotiations
Schirle, Mattie	9/21/2025	1.3	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/21/2025	1.4	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/21/2025	1.5	Update vendor management tracker for latest call updates
Shahbain, Abraham	9/21/2025	0.6	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Shahbain, Abraham	9/21/2025	0.8	Review and provide feedback on updated vendor management slide updates
Shahbain, Abraham	9/21/2025	0.8	Review and provide feedback on vendor management slide updates
Warren, Joseph	9/21/2025	0.3	Analyze feedback from Company relating to certain trade agreement reconciliation and respond on the same
Warren, Joseph	9/21/2025	1.3	Analyze status of seven priority vendor management items as of Sunday, 9/21 and develop next step plans to resolve relating to the same
Warren, Joseph	9/21/2025	0.6	Prepare two draft trade agreements for certain suppliers per Company request
Warren, Joseph	9/21/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of week ending 9/19 and provide feedback on the same
Warren, Joseph	9/21/2025	0.4	Prepare for supplier calls scheduled for Monday, 9/22
Warren, Joseph	9/21/2025	0.3	Analyze status of certain supplier negotiation and prepare questions and next steps relating to the same
Warren, Joseph	9/21/2025	0.3	Analyze certain supplier negotiation situation and provide solutions to Company regarding the same
Warren, Joseph	9/21/2025	0.2	Prepare transition materials for certain region and division coverage of trade agreements for A&M team
Warren, Joseph	9/21/2025	0.1	Analyze correspondence from certain supplier regarding status of ongoing trade agreement negotiation and respond on the same
Warren, Joseph	9/21/2025	0.4	Prepare reconciliation for certain ongoing supplier negotiation
Athreya, Abhi	9/22/2025	0.2	Pull prepetition spend for select supplier
Athreya, Abhi	9/22/2025	0.5	Determine cause of supplier acceleration of post-petition terms
Athreya, Abhi	9/22/2025	0.6	Identify critical outstanding proof of payment requests and communicate with the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/22/2025	0.7	Determine status of trade agreement for select suppliers and next steps re: short pay of latest installment
Athreya, Abhi	9/22/2025	0.3	Update Excel summary to reflect latest accounts payable data for select supplier
Athreya, Abhi	9/22/2025	2.3	Map trade agreement suppliers to prepetition spend data for all email trade agreements to date
Athreya, Abhi	9/22/2025	1.6	Summarize and communicate trade agreements versus prepetition spend results
Athreya, Abhi	9/22/2025	1.4	Analyze the impact of shortened trade terms on accounts payable due dates and create Excel summary related to the same
Athreya, Abhi	9/22/2025	1.3	Summarize and communicate prepetition payments plan for select supplier
Athreya, Abhi	9/22/2025	0.2	Pull invoice detail on outstanding proof of payment requests
Athreya, Abhi	9/22/2025	0.6	Create summary view of trade agreements versus prepetition spend in Excel
Athreya, Abhi	9/22/2025	0.7	Create Excel summary of case to date prepetition spend for select supplier
Athreya, Abhi	9/22/2025	0.6	Update Excel summaries re: accounts payable and trade agreement status of select suppliers
Bombara, Jonathan	9/22/2025	2.4	Update July AP Analysis based on feedback discussed during 9/22 A&M call
Bombara, Jonathan	9/22/2025	2.2	Review AP Approval data to incorporate into July AP Analysis
Bombara, Jonathan	9/22/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on vendor spend analysis and next steps
Broskay, Cole	9/22/2025	0.4	Call with C. Broskay and J. Bombara (A&M) regarding update on vendor spend analysis and next steps
Broskay, Cole	9/22/2025	1.4	Conduct back-test of select formulas within the historical payment terms analysis file
Broskay, Cole	9/22/2025	0.3	Internal discussion regarding data requirements and availability for payment terms analysis work effort
Callerio, Lorenzo	9/22/2025	2.6	Respond to all the inbound requests / communications received today from vendors and their legal counsels
Callerio, Lorenzo	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/22/2025	1.0	Review multiple settlement agreements prepared by K&E before discussing them with management
Callerio, Lorenzo	9/22/2025	0.9	Correspond with K&E re: status of certain vendor negotiations, additional updates and next steps
Callerio, Lorenzo	9/22/2025	0.8	Participate in a call with the Company Purchasing to discuss the negotiation approach with a vendor

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Callerio, Lorenzo	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Callerio, Lorenzo	9/22/2025	0.6	Update the revised disbursement analysis to include comments received from C. Turner (A&M)
Callerio, Lorenzo	9/22/2025	0.6	Meeting with the Company purchasing, R. Olivett (K&E) and a vendor legal counsel to discuss the trade agreement draft
Callerio, Lorenzo	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Callerio, Lorenzo	9/22/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: revised disbursement analysis
Callerio, Lorenzo	9/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related updates
Callerio, Lorenzo	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22 [left call in progress]
Callerio, Lorenzo	9/22/2025	0.6	Join a meeting with the Company purchasing, S. Lieberman (K&E), C. Aldime (K&E) and a vendor to discuss the revised terms of a trade agreement
Caruso, Nicholas	9/22/2025	0.6	Review liquidity impact for certain vendors based on current deal terms
Caruso, Nicholas	9/22/2025	1.3	Review and revise trade agreements for certain vendors
Caruso, Nicholas	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/22/2025	1.1	Review latest status of vendor trade agreement negotiations for certain vendors and provided responses to the Company
Caruso, Nicholas	9/22/2025	0.9	Revise vendor management dashboard based on comments from A&M team
Caruso, Nicholas	9/22/2025	0.7	Review latest trade agreement management forecast and provide comments
Caruso, Nicholas	9/22/2025	0.5	Call with Alix team and A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreement negotiations
Caruso, Nicholas	9/22/2025	0.7	Review historical negotiating timeline for certain vendor to determine status of certain topics of negotiation
Caruso, Nicholas	9/22/2025	0.7	Review liquidity impact for certain vendors based on current deal terms
Caruso, Nicholas	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/22/2025	0.4	Review trade agreement and email trade agreement payments made through certain weeks
Caruso, Nicholas	9/22/2025	0.6	Prepare view of AP by region to assist with reporting and tracking of AP balances over time
Caruso, Nicholas	9/22/2025	0.8	Review latest AP Aging file prepared by A&M team
Caruso, Nicholas	9/22/2025	0.6	Review status of reconciliation with respect to certain invoices marked as paid on Company side but unpaid on vendor side
Caruso, Nicholas	9/22/2025	0.6	Prepare for and participate in call with Company and vendor teams regarding latest trade agreement negotiations
Caruso, Nicholas	9/22/2025	0.5	Call with the Company team and C. Turner, A. Shahbain (A&M) regarding trade agreement negotiation for certain vendor and next steps
Caruso, Nicholas	9/22/2025	0.7	Prepare for and participate in call with Company and vendor teams regarding latest trade agreement negotiations
Caruso, Nicholas	9/22/2025	0.4	Revise trade agreement based on latest proposal as determined by Company
Cook, Jacob	9/22/2025	1.1	Review of ad hoc the Company purchasing team requests for emergency payments
Cook, Jacob	9/22/2025	1.1	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Cook, Jacob	9/22/2025	0.8	Review of the Company purchasing ad hoc payment verification requests related to certain vendor trade agreement payments
Cook, Jacob	9/22/2025	0.6	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/22/2025	0.8	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Donoghue, Doug	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/22/2025	0.6	Review outstanding payables to Company vendor
Donoghue, Doug	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Donoghue, Doug	9/22/2025	0.4	Call with D. Donoghue, J. Warren (A&M) to discuss vendor management status for division of Company
Donoghue, Doug	9/22/2025	0.3	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Donoghue, Doug	9/22/2025	0.2	Analyze outstanding payables by pre/post and location
Donoghue, Doug	9/22/2025	0.7	Call with D. Donoghue, J. Warren (A&M), Company to discuss divisional vendor status
Donoghue, Doug	9/22/2025	0.6	Review negotiating history with new vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/22/2025	1.9	Review and respond to vendor communication emails for 9/22 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/22/2025	1.3	Review and respond to vendor communication emails for 9/22 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/22/2025	1.6	Review and respond to vendor communication emails for 9/22 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/22/2025	1.6	Prepare summary re: trade agreement supplemental supplier payments
Draude, Richard	9/22/2025	1.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/22/2025	2.2	Review and respond to vendor communication emails for 9/22 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/22/2025	0.5	Update trade agreement management forecast for latest liquidity impact calculations, executed trade agreements
Erlach, Nicole	9/22/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss proposed steps to improve reconciliation efficiency
Erlach, Nicole	9/22/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/22/2025	1.1	Review reconciliations prepared by Company to provide information to A&M vendor management team
Erlach, Nicole	9/22/2025	1.6	Monitor reconciliation progress and follow up with Company on ongoing status
Erlach, Nicole	9/22/2025	1.9	Review reconciliations sent by Company team to identify open items and determine if follow up from the supplier is necessary
Erlach, Nicole	9/22/2025	0.3	Call with M. Schirle (A&M), and N. Erlach (A&M) to prepare for call with supplier regarding trade agreement negotiations
Erlach, Nicole	9/22/2025	0.4	Conference call with the Company, N. Erlach (A&M), G. Shibata (A&M) to discuss available information of TAs to quantify impact for internal KPIs
Erlach, Nicole	9/22/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/22/2025	2.2	Review requests from Company related to supplier reconciliation inquiries and gather information to respond
Fuetter, Isaac	9/22/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/22/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/22/2025	2.9	Revise and update the payment schedule to reflect the most accurate and current timelines
Fuetter, Isaac	9/22/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/22/2025 for week-ending 9/27/2025
Hill, Michael	9/22/2025	0.3	Correspond re: request vendor post-petition payment proof of payments
Hill, Michael	9/22/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding vendor account reconciliations and working capital decisions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/22/2025	0.7	Consolidate proof of payment requests for North America to obtain proof of payment
Hill, Michael	9/22/2025	0.8	Review vendor analysis for certain vendor during negotiations
Hill, Michael	9/22/2025	0.3	Correspond re: request for vendor post-petition payment to be included in the payment for this week
Hill, Michael	9/22/2025	0.3	Correspond re: payment confirmations for past week responsible for past week variance
Kordupel, Lewis	9/22/2025	2.4	Prepare reconciliation of Japan approved payments versus disbursements for purposes of the vendor payment analysis
Kordupel, Lewis	9/22/2025	2.2	Continue preparing reconciliation of Japan approved payments versus disbursements for purposes of the vendor payment analysis
O'Toole, Colin	9/22/2025	2.1	Revise Summary tables in Vendor Segmentation analysis to incorporate changes to master dataset
O'Toole, Colin	9/22/2025	2.7	Reconcile new Vendor dataset against existing Vendor segmentation version, incorporate changes into Master dataset, update master mappings
O'Toole, Colin	9/22/2025	2.9	Revise Vendor Segmentation Analysis detail tabs for each segment to reflect revised Master Data values
Pacheco, Santiago	9/22/2025	0.3	Call with the Company, S.Pacheco (A&M), G.Shibata (A&M) and J.Warren (A&M) to clarify payment terms and plan going forward with key supplier
Schirle, Mattie	9/22/2025	0.3	Call with M. Schirle (A&M), and N. Erlach (A&M) to prepare for call with supplier regarding trade agreement negotiations
Schirle, Mattie	9/22/2025	0.7	Participate in call with Company to negotiate trade agreement
Schirle, Mattie	9/22/2025	0.8	Prepare trade agreement summary for lender review
Schirle, Mattie	9/22/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/22/2025	2.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	9/22/2025	2.6	Review and correspond with vendors for high priority items
Schirle, Mattie	9/22/2025	1.1	Participate in trade agreement negotiation with Company and vendor
Schirle, Mattie	9/22/2025	1.4	Draft trade agreements for set of vendors
Schirle, Mattie	9/22/2025	0.6	Revise trade agreements for latest rounds of negotiations
Schirle, Mattie	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/22/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Schirle, Mattie	9/22/2025	0.5	Call with M. Schirle (A&M) and N. Erlach (A&M) to discuss proposed steps to improve reconciliation efficiency
Schirle, Mattie	9/22/2025	0.3	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/22/2025	1.2	Review vendor management inbox and correspond with company on high priority items
Schirle, Mattie	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Shahbain, Abraham	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/22/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 9/22
Shahbain, Abraham	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22
Shahbain, Abraham	9/22/2025	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor-related updates
Shahbain, Abraham	9/22/2025	0.5	Call with Alix team and A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreement negotiations
Shahbain, Abraham	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Shahbain, Abraham	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Shahbain, Abraham	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Shahbain, Abraham	9/22/2025	0.7	Participate in a call with the lenders' advisors, A. Shahbain (A&M), M. Schirle (A&M), and L. Callerio (A&M) re: the trade agreement currently under negotiation that requires lenders' approval
Shahbain, Abraham	9/22/2025	0.7	Call with Company purchasing to discuss funding needs
Shahbain, Abraham	9/22/2025	0.9	Create analysis related to vendor management status
Shahbain, Abraham	9/22/2025	1.0	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/22/2025	1.2	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/22/2025	0.9	Review and update forecasted fees analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/22/2025	0.3	Call with the Company, S.Pacheco (A&M), G.Shibata (A&M) and J.Warren (A&M) to clarify payment terms and plan going forward with key supplier
Shiffman, David	9/22/2025	0.5	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations
Turner, Cari	9/22/2025	1.6	Review and provide comments on various vendor negotiations
Turner, Cari	9/22/2025	0.7	Participate in a meeting with head of Company purchasing, C. Turner (A&M), A. Shahbain (A&M) and L. Callerio (A&M) to discuss the revised disbursement forecast analysis
Turner, Cari	9/22/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Turner, Cari	9/22/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/22/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/22/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/22/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: revised disbursement analysis
Turner, Cari	9/22/2025	0.5	Call with the Company team and C. Turner, A. Shahbain (A&M) regarding trade agreement negotiation for certain vendor and next steps
Turner, Cari	9/22/2025	0.9	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/22/2025	0.3	Call with the Company, S.Pacheco (A&M), G.Shibata (A&M) and J.Warren (A&M) to clarify payment terms and plan going forward with key supplier
Warren, Joseph	9/22/2025	0.3	Meeting with C. Broskay, B. Weiland, M. Dvorak, J. Rybarczyk, J. Kim, M. Chester (A&M) and the Company accounting team re: open items for August reporting
Warren, Joseph	9/22/2025	0.4	Prepare update to presentation materials for certain division supply segment relating to two ongoing supplier negotiations
Warren, Joseph	9/22/2025	0.4	Prepare liquidity analysis and supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/22/2025	0.4	Call with D. Donoghue, J. Warren (A&M) to discuss vendor management status for division of Company
Warren, Joseph	9/22/2025	0.5	Prepare for and participate in discussion with Company regarding planning for update presentation relating to supplier negotiation status for certain division

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/22/2025	0.5	Meeting with A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso (A&M) to discuss vendor management matters and team coordination
Warren, Joseph	9/22/2025	0.5	Working session with M. Hill (A&M) and J. Warren (A&M) regarding vendor account reconciliations and working capital decisions
Warren, Joseph	9/22/2025	0.6	Analyze status of three priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	0.6	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 and next steps towards understanding near term impact and negotiating a trade agreement
Warren, Joseph	9/22/2025	0.7	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding new counter proposal to their latest proposal for a trade agreement
Warren, Joseph	9/22/2025	0.3	Analyze Company presentation relating to certain division ongoing supplier negotiations and provide feedback to Company on the same
Warren, Joseph	9/22/2025	0.7	Call with D. Donoghue, J. Warren (A&M), Company to discuss divisional vendor status
Warren, Joseph	9/22/2025	0.1	Analyze certain new supplier negotiation inquiry and respond to Company regarding the same
Warren, Joseph	9/22/2025	0.7	Analyze status of eleven priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	1.1	Analyze status of twelve priority vendor management items as of Monday, 9/22 and develop next step plans to resolve relating to the same
Warren, Joseph	9/22/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Monday, 9/22
Warren, Joseph	9/22/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/22/2025	1.4	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/22 and provide feedback on the same
Warren, Joseph	9/22/2025	0.2	Call with Company regarding approach to certain ongoing supplier negotiation and what offer would be acceptable
Warren, Joseph	9/22/2025	0.2	Coordinate with K&E vendor team regarding payment terms change for certain supplier with an executed trade agreement
Warren, Joseph	9/22/2025	0.2	Finalize draft trade agreement for certain supplier, accounting for adjustments in amounts owed
Warren, Joseph	9/22/2025	0.3	Coordinate with Company regarding response and next steps relating to certain supplier demanding payment terms change
Warren, Joseph	9/22/2025	0.2	Call with A. Shahbain (A&M), L. Callerio (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding key updates to vendor management items subject to lender consent as of Monday, 9/22 [left call in progress]

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/22/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Warren, Joseph	9/22/2025	0.3	Prepare presentation materials relating to certain ongoing supplier negotiation with near term supply risks
Warren, Joseph	9/22/2025	0.3	Analyze reconciliation for certain supplier in ongoing negotiations related to their prepetition amounts owed and provide feedback to Company relating to the same
Warren, Joseph	9/22/2025	0.3	Prepare for and participate in discussion with Company and certain supplier regarding incremental request relating to trade agreement under negotiation to maintain post-petition services
Warren, Joseph	9/22/2025	0.3	Prepare for and participate in discussion with Company and certain supplier regarding requested assurances to post-petition payments for post-petition services
Warren, Joseph	9/22/2025	0.2	Analyze certain supplier prepetition claim reconciliation and coordinate with Company regarding the same
Zehetmair, Stefan	9/22/2025	1.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/22/2025	1.7	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/23/2025	1.1	Identify potential causes related to short pay of specific supplier trade agreement
Athreya, Abhi	9/23/2025	1.0	Pull prepetition spend data and trade agreement installment data for specific supplier and create summary related to the same
Athreya, Abhi	9/23/2025	0.5	Pull updated accounts payable data related to specific supplier
Athreya, Abhi	9/23/2025	0.5	Identify additional payments related to specific supplier
Athreya, Abhi	9/23/2025	0.3	Pull refreshed payment actuals data related to specific supplier
Athreya, Abhi	9/23/2025	1.3	Summarize & communicate causes of short pay on specific supplier trade agreement to A&M in order to address the concern
Athreya, Abhi	9/23/2025	0.3	Research inflation in prices re: specific supplier contract with the Company
Athreya, Abhi	9/23/2025	0.7	Identify short pay related to most recent trade agreement payment for select vendor and communicate execution of ad hoc payment to correct short pay related to the same
Athreya, Abhi	9/23/2025	0.3	Pull payment data for WE 9/26 related to specific supplier
Athreya, Abhi	9/23/2025	0.2	Correct incorrectly coded prepetition invoices to post-petition in order to ensure timely payment
Athreya, Abhi	9/23/2025	0.5	Identify accounts payable invoices due in the near term for specific supplier
Athreya, Abhi	9/23/2025	0.2	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Bombara, Jonathan	9/23/2025	1.6	Revise accounts payable analysis for the month of August

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Bombara, Jonathan	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Bombara, Jonathan	9/23/2025	2.4	Update July AP Analysis based on feedback discussed during 9/23 A&M call
Broskay, Cole	9/23/2025	0.4	Review of invoice date mapping logic within historical payment terms analysis
Broskay, Cole	9/23/2025	0.8	Review materials for hand-off of liability split work effort to the Company team
Broskay, Cole	9/23/2025	0.9	Review select vendor records to determine sensitivity to data coverage
Broskay, Cole	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Callerio, Lorenzo	9/23/2025	0.7	Join a call with S. Lieberman (K&E), J. Fletcher (K&E), the Company purchasing and a vendor to finalize the terms of a settlement agreement
Callerio, Lorenzo	9/23/2025	0.8	Participate in a call with the Company purchasing to discuss certain trade agreements under negotiations
Callerio, Lorenzo	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/23/2025	1.9	Review and respond to all the inbound requests received today from vendors and their advisors
Callerio, Lorenzo	9/23/2025	1.1	Draft and updated version of the liquidity impact analysis reflecting the terms of the most recent negotiations
Callerio, Lorenzo	9/23/2025	0.8	Meeting with a Company buyer to discuss certain aspects of a current negotiation
Callerio, Lorenzo	9/23/2025	1.8	Review and edit multiple settlement agreements prepared by K&E, incorporating updated terms based on the most recent negotiations
Callerio, Lorenzo	9/23/2025	0.9	Meeting with certain company buyers to discuss the updated negotiations status
Callerio, Lorenzo	9/23/2025	1.3	Review selected prepetition accounts payable reconciliations to support the finalization of trade agreements
Callerio, Lorenzo	9/23/2025	0.8	Review and edit the most updated trade agreement trackers
Callerio, Lorenzo	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/23/2025	2.1	Revise vendor management dashboard based on commentary from Company team
Caruso, Nicholas	9/23/2025	1.8	Revise trade agreements based on latest negotiations and comments from Company team for certain vendors
Caruso, Nicholas	9/23/2025	1.7	Review and respond to questions on trade agreements and payments from various Company personnel

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/23/2025	0.9	Review latest negotiating guidelines for certain vendor and revise
Caruso, Nicholas	9/23/2025	0.9	Refresh vendor spend budget vs actuals for Company review
Caruso, Nicholas	9/23/2025	0.9	Review and respond to questions relating to trade agreements for certain vendors
Caruso, Nicholas	9/23/2025	0.8	Review and revise liquidity impact to certain vendor based on multiple scenarios
Caruso, Nicholas	9/23/2025	0.6	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreements and other workstream statuses
Caruso, Nicholas	9/23/2025	0.5	Call with Alix team regarding trade agreement negotiations with certain vendor
Caruso, Nicholas	9/23/2025	0.5	Conference call with the Company and G. Shibata (A&M) and N. Caruso (A&M) to review TA files to understand and define sources of information for certain calculations
Cook, Jacob	9/23/2025	1.2	Review of ad hoc the Company purchasing post-petition payment requests for WE 9/26
Cook, Jacob	9/23/2025	0.4	Meeting with certain the Company purchasing and accounting team members to discuss reconciliation of final invoices to be paid under specific vendor trade agreements
Cook, Jacob	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/23/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss receivable analysis
Donoghue, Doug	9/23/2025	0.4	Review company questionnaire re: vendor, research re: same
Donoghue, Doug	9/23/2025	0.7	Outline impacts to company of prospective trade agreement
Donoghue, Doug	9/23/2025	0.2	Facilitate transition vendor agreement to different member of A&M team
Donoghue, Doug	9/23/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Donoghue, Doug	9/23/2025	0.3	Research past payments made to Company vendors
Donoghue, Doug	9/23/2025	0.3	Call with Company, Vendor to discuss status of trade agreement
Donoghue, Doug	9/23/2025	0.4	Coordinate with procurement team re: trade agreements
Donoghue, Doug	9/23/2025	0.4	Call with Company, Vendor to discuss status of shipments and prepetition liability

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/23/2025	0.4	Review vendor mailbox and status of negotiations
Donoghue, Doug	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Donoghue, Doug	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/23/2025	0.6	Outline impacts to company of additional prospective trade agreement
Draude, Richard	9/23/2025	0.9	Prepare ad hoc summary for team leads re: trade agreement status for a specific group of vendors
Draude, Richard	9/23/2025	1.7	Review and respond to vendor communication emails for 9/23 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/23/2025	2.3	Review and respond to vendor communication emails for 9/23 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Draude, Richard	9/23/2025	2.0	Review and respond to vendor communication emails for 9/23 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/23/2025	1.4	Review and respond to vendor communication emails for 9/23 morning hours, update trackers accordingly (part II of II)
Erlach, Nicole	9/23/2025	1.0	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/23/2025	1.4	Review correspondences from Company to gather requested information and prepare responses related to status updates re: supplier reconciliation requests
Erlach, Nicole	9/23/2025	1.3	Analyze updated supplier reconciliation to identify progress made since prior iteration to communicate to supplier
Erlach, Nicole	9/23/2025	1.1	Review open items related to critical supplier reconciliations to prepare for call with Company team
Erlach, Nicole	9/23/2025	1.5	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/23/2025	0.8	Escalate high priority reconciliations to Company
Erlach, Nicole	9/23/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/23/2025	0.4	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/23/2025	0.9	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Fuetter, Isaac	9/23/2025	2.7	Refine vendor tracking model for forecasting payments

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/23/2025	1.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/23/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/23/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/23/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/23/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/23/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Gordon, Robert	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Hill, Michael	9/23/2025	0.3	Correspond re: request if post-petition payments should be made this week for a certain vendor (1 of 2)
Hill, Michael	9/23/2025	0.3	Correspond re: request payment for additional invoices for a vendor updated in the payment system
Hill, Michael	9/23/2025	0.4	Update vendor post-petition invoices to request for certain vendor
Hill, Michael	9/23/2025	1.8	Review Europe post-petition payment run for payments needed for the week
Hill, Michael	9/23/2025	1.6	Review North America post-petition payment run for payments needed for the week
Hill, Michael	9/23/2025	0.6	Review critical vendor payments for proof of payments received for a certain division
Hill, Michael	9/23/2025	0.3	Correspond re: request if post-petition payments should be made this week for a certain vendor (2 of 2)
O'Toole, Colin	9/23/2025	2.6	Perform initial reconciliation of Vendor segmentation dataset to FDM dataset to identify variances, investigate and explain them
O'Toole, Colin	9/23/2025	2.3	Revise Vendor Segmentation presentation to incorporate changes to underlying excel analysis
O'Toole, Colin	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
Pacheco, Santiago	9/23/2025	0.3	Call with S. Pacheco (A&M) and the Company to review path forward with key vendor
Schirle, Mattie	9/23/2025	0.3	Participate in call with Company to discuss reconciliation status
Schirle, Mattie	9/23/2025	0.6	Participate in weekly ELS meeting to review trade agreements with Company
Schirle, Mattie	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/23/2025	2.1	Draft email trade agreements for latest rounds of vendor negotiations
Schirle, Mattie	9/23/2025	1.3	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	9/23/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/23/2025	0.4	Update vendor management status tracker for latest notes
Schirle, Mattie	9/23/2025	0.6	Participate in logistics touchpoint with Company
Schirle, Mattie	9/23/2025	0.4	Participate in call with Company to review trade agreement
Schirle, Mattie	9/23/2025	1.2	Revise trade agreement summary for review
Schirle, Mattie	9/23/2025	0.7	Review supplier reconciliation tracker and prepare notes for discussion
Schirle, Mattie	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/23/2025	1.2	Participate in negotiation with Company and vendor on trade agreement
Schirle, Mattie	9/23/2025	1.2	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/23/2025	0.8	Review latest draft of trade agreement on call with Vendor and Company
Schirle, Mattie	9/23/2025	0.8	Revise trade agreements for latest round of negotiations
Schirle, Mattie	9/23/2025	0.4	Participate in daily logistics call with Company
Shahbain, Abraham	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Shahbain, Abraham	9/23/2025	1.8	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/23/2025	1.3	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/23/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding liquidity analysis for certain ongoing trade agreement negotiation
Shahbain, Abraham	9/23/2025	0.4	Call with A. Shahbain (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding negotiation points for certain trade agreement for a supplier subject to lender consent for their trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/23/2025	0.6	Prepare for and participate in call with A. Shahbain and N. Caruso (A&M) regarding status of certain vendor trade agreements and other workstream statuses
Shahbain, Abraham	9/23/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 9/23
Shahbain, Abraham	9/23/2025	0.8	Review to trade agreement tracker analysis based on feedback received
Shahbain, Abraham	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
Shahbain, Abraham	9/23/2025	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss receivable analysis
Shahbain, Abraham	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/23/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss trade agreement status
Shahbain, Abraham	9/23/2025	0.4	Call with Company purchasing to discuss receivable analysis
Shahbain, Abraham	9/23/2025	0.4	Call with Company purchasing, C. Turner, and A. Shahbain to discuss workstream open items
Shibata, Gerardo Yukio	9/23/2025	0.5	Conference call with the Company and G. Shibata (A&M) and N. Caruso (A&M) to review TA files to understand and define sources of information for certain calculations
Shiffman, David	9/23/2025	0.4	Call with R. Gordon, D. Shiffman, C. Broskay and J. Bombara (A&M) regarding July AP analysis and next steps
Shiffman, David	9/23/2025	0.5	Call with A&M vendor team and the Company Treasury to review weekly disbursement allocations
Shiffman, David	9/23/2025	1.2	Correspond with A&M vendor team regarding certain CIA and First Day Motion relief assumptions and review latest forecasted scenarios
Shiffman, David	9/23/2025	0.4	Correspond with A&M vendor team regarding imposed vendor assumptions
Turner, Cari	9/23/2025	1.9	Review and provide comments on various vendor negotiations
Turner, Cari	9/23/2025	0.9	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/23/2025	1.1	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/23/2025	0.4	Call with C. Turner, A. Shahbain, and C. O'Toole (A&M) to discuss Vendor Segmentation summary
Turner, Cari	9/23/2025	0.7	Review and provide comments on latest vendor segmentation file
Turner, Cari	9/23/2025	0.2	Review call log to ensure vendor related escalations are handled promptly

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Turner, Cari	9/23/2025	0.4	Call with Company purchasing, C. Turner, and A. Shahbain to discuss workstream open items
Turner, Cari	9/23/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/23/2025	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/23/2025	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss trade agreement status
Warren, Joseph	9/23/2025	0.2	Analyze request from supplier relating to their next prepetition installment and coordinate next steps with A&M team on the same
Warren, Joseph	9/23/2025	0.3	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and supplier regarding their post-petition amounts owed, prepetition amounts owed, and settlement of the prepetition amounts owed, and other next steps
Warren, Joseph	9/23/2025	0.2	Update A&M team regarding feedback received from supplier regarding incremental request in their trade agreement
Warren, Joseph	9/23/2025	0.3	Call with Company and certain supplier's financial institution regarding their client's prepetition claim and next steps relating to the same
Warren, Joseph	9/23/2025	0.2	Prepare for certain call with supplier's bank, analyzing latest developments in negotiations and preparing talking points
Warren, Joseph	9/23/2025	0.2	Analyze A&M team assessment of certain post-petition and cash in advance payments and provide feedback on the same
Warren, Joseph	9/23/2025	0.2	Prepare internal update for Company and A&M team regarding status of ongoing negotiations with certain supplier
Warren, Joseph	9/23/2025	0.1	Prepare draft mapping of A&M vendor management team coverage of Company purchasing by division and region, per K&E vendor team request
Warren, Joseph	9/23/2025	0.2	Call with D. Donoghue, J. Warren (A&M) to discuss trade agreement approval process
Warren, Joseph	9/23/2025	0.1	Analyze Company assessment of near term supply run out and impact for a certain supplier in ongoing trade negotiations and provide feedback on the same
Warren, Joseph	9/23/2025	0.6	Analyze response from certain supplier regarding latest offer in trade agreement negotiation process, preparing request for K&E team to formalize in a draft trade agreement
Warren, Joseph	9/23/2025	1.4	Analyze status of nine priority vendor management items as of Tuesday, 9/23 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/23/2025	0.9	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/23/2025	0.8	Analyze feedback and counteroffer received from certain supplier regarding prepetition negotiations, updating supplier and liquidity assessments for the same
Warren, Joseph	9/23/2025	0.8	Call with Company and certain supplier regarding continued negotiations to address their prepetition outstanding amounts via a trade agreement to restore customary post-petition services
Warren, Joseph	9/23/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/23 and provide feedback on the same
Warren, Joseph	9/23/2025	0.6	Call with C. Turner, A. Shahbain, L. Callerio, D. Donoghue, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter, and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/23/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding liquidity analysis for certain ongoing trade agreement negotiation
Warren, Joseph	9/23/2025	0.6	Update certain supplier assessment for latest counteroffer received relating to their trade agreement
Warren, Joseph	9/23/2025	0.3	Call with supplier regarding incremental request in their trade agreement and next steps related to the same
Warren, Joseph	9/23/2025	0.5	Prepare comprehensive correspondence relating to next steps in settlement of prepetition claim for certain supplier in order for them to return to customary services and correspond with supplier regarding the same
Warren, Joseph	9/23/2025	0.5	Prepare summary output of current settlement offer relating to a prepetition balanced owed to certain supplier
Warren, Joseph	9/23/2025	0.5	Call with Company regarding status of trade agreement negotiations for certain region and divisions and next steps related to the same
Warren, Joseph	9/23/2025	0.4	Call with C. Turner (A&M), A. Shahbain (A&M), J. Warren (A&M), and Company regarding priority vendor management item as of Monday, 9/22 including potential near term impact and status of trade agreement
Warren, Joseph	9/23/2025	0.4	Call with A. Shahbain (A&M), J. Warren (A&M), and S. Tapley (Alix) regarding negotiation points for certain trade agreement for a supplier subject to lender consent for their trade agreement
Warren, Joseph	9/23/2025	0.4	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding priority vendor management items as of Tuesday, 9/23
Warren, Joseph	9/23/2025	0.4	Draft formal trade agreement for certain supplier after negotiations concluded
Warren, Joseph	9/23/2025	0.6	Prepare for supplier calls scheduled for Wednesday, 9/24
Warren, Joseph	9/23/2025	0.4	Prepare update to certain supplier regarding status of prepetition and post-petition payments
Zehetmair, Stefan	9/23/2025	1.4	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/23/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/24/2025	2.3	Refresh Excel summary re: prepetition spend and accounts payable for specific supplier
Athreya, Abhi	9/24/2025	0.5	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Athreya, Abhi	9/24/2025	0.6	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Athreya, Abhi	9/24/2025	0.4	Review post-petition payments for specific supplier in preparation for meeting related to the same
Athreya, Abhi	9/24/2025	0.6	Update Excel summary related to trade agreement terms for specific suppliers
Athreya, Abhi	9/24/2025	0.6	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Athreya, Abhi	9/24/2025	0.8	Refresh payment actuals database with most recent payments for WE 9/26
Athreya, Abhi	9/24/2025	1.2	Identify invoices to be paid this week for specific supplier
Athreya, Abhi	9/24/2025	1.7	Refresh Excel summary of payments and outstanding invoices for this week in order to communicate status to supplier
Athreya, Abhi	9/24/2025	0.5	Update Excel summary identifying location of trade agreement documentation for specific suppliers
Athreya, Abhi	9/24/2025	0.2	Quantify prepetition accounts payable for select supplier
Athreya, Abhi	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Athreya, Abhi	9/24/2025	1.6	Build Excel summary re: compliance to trade agreement for specific supplier
Athreya, Abhi	9/24/2025	0.4	Pull prepetition spend and current accounts payable for select vendor
Bombara, Jonathan	9/24/2025	1.8	Update July vendor summary analysis and summary tables
Bombara, Jonathan	9/24/2025	1.1	Update expected DPO calculations in July vendor analysis
Bombara, Jonathan	9/24/2025	2.2	Update July vendor analysis model mechanics
Bombara, Jonathan	9/24/2025	0.7	Call with C. Broskay and J. Bombara (A&M) regarding output tables from historical payment terms analysis
Broskay, Cole	9/24/2025	0.6	Internal discussion regarding payment terms analysis exclusion of certain post-petition agreed upon payment terms
Broskay, Cole	9/24/2025	0.7	Call with C. Broskay and J. Bombara (A&M) regarding output tables from historical payment terms analysis
Callerio, Lorenzo	9/24/2025	2.3	Review all vendor requests received today and provide timely responses, ensuring coordination with the company to determine and execute the next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/24/2025	1.4	Edit several trade agreements including the most updated payment plans discussed with the company
Callerio, Lorenzo	9/24/2025	1.0	Join a meeting with the Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor management and counsel to review the terms of a settlement agreement under negotiation
Callerio, Lorenzo	9/24/2025	1.3	Review several prepetition AP data before discussing the updated amounts with the different vendors
Callerio, Lorenzo	9/24/2025	0.9	Review the most updated disbursement forecast analysis prepared by I. Fuetter (A&M)
Callerio, Lorenzo	9/24/2025	0.9	Participate in a call with the Company purchasing to discuss the open trade agreements
Callerio, Lorenzo	9/24/2025	0.9	Join a call with Company's purchasing team to define the updated negotiation strategy for select strategic vendors
Callerio, Lorenzo	9/24/2025	0.8	Participate in a call with a Company buyer to discuss a revised vendor business case
Callerio, Lorenzo	9/24/2025	0.8	Call with a Company buyer to review and approve the revised terms of a settlement agreement
Callerio, Lorenzo	9/24/2025	0.5	Meeting with company buyer to discuss certain settlement agreements terms
Callerio, Lorenzo	9/24/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	9/24/2025	0.2	Call with R. Draude (A&M) and L. Callerio (A&M) re: liquidity analysis
Callerio, Lorenzo	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/24/2025	0.5	Prepare for and participate in call with Company, Alix, and SVP teams regarding latest vendor status and overall negotiations
Caruso, Nicholas	9/24/2025	1.8	Review and revise trade agreements for certain vendors and answer questions from the Company based on latest negotiations
Caruso, Nicholas	9/24/2025	1.7	Review and respond to questions from Company team regarding vendor counterproposals and next steps
Caruso, Nicholas	9/24/2025	1.3	Prepare trade agreements based on terms agreed to by certain suppliers
Caruso, Nicholas	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/24/2025	1.1	Prepare liquidity impact analysis for latest counterproposals from certain vendors
Caruso, Nicholas	9/24/2025	0.6	Review and provide commentary to A&M team regarding DPO analysis and trade agreement management forecast
Caruso, Nicholas	9/24/2025	0.5	Call with D. Shiffman and N. Caruso (A&M) relating to payment terms and practices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Caruso, Nicholas	9/24/2025	0.5	Call with Company team and vendor team regarding trade agreement negotiation
Caruso, Nicholas	9/24/2025	0.5	Call with Company, K&E team, and vendor teams regarding trade agreement
Caruso, Nicholas	9/24/2025	0.5	Call with Company and vendor teams regarding trade agreement and reconciliation
Caruso, Nicholas	9/24/2025	0.5	Call with Company and vendor teams regarding status of trade agreement
Caruso, Nicholas	9/24/2025	0.7	Review and communicate strategy for specific vendor trade agreement negotiation
Caruso, Nicholas	9/24/2025	0.4	Revise vendor spend reconciliation as presented in vendor management dashboard
Cook, Jacob	9/24/2025	0.4	Review and consolidation of NAFTA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review and consolidation of EMEA Indirect allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review and consolidation of NAFTA IE allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review and consolidation of NAFTA RD allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.6	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	9/24/2025	0.6	Review of ad hoc trade agreement payment detail requests
Cook, Jacob	9/24/2025	0.4	Review and consolidation of EMEA MS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	1.1	Review and consolidation of NAFTA ELS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.3	Review and consolidation of EMEA AM allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.4	Review and consolidation of NAFTA PS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.7	Review and consolidation of EMEA PS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.9	Review and consolidation of EMEA ALS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	1.2	Review and consolidation of NAFTA ALS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA RD allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA IE allocation payment proposal for WE 8/8

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	9/24/2025	0.7	Review and consolidation of NAFTA GTS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Cook, Jacob	9/24/2025	0.6	Review and consolidation of EMEA GTS allocation payment proposal for WE 8/8
Cook, Jacob	9/24/2025	0.8	Review and consolidation of EMEA ELS allocation payment proposal for WE 8/8
Donoghue, Doug	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/24/2025	1.1	Work on liquidity modeling for potential trade agreements
Donoghue, Doug	9/24/2025	0.8	Summarize trade agreement for internal approval, analysis re: same
Donoghue, Doug	9/24/2025	0.4	Review Company-prepared reconciliation for vendors
Donoghue, Doug	9/24/2025	0.4	Analyze open AP and determine amounts to be included in trade agreement
Donoghue, Doug	9/24/2025	0.6	Review vendor management team assignments
Donoghue, Doug	9/24/2025	0.2	Research past emails with vendor re: agreed upon deal
Donoghue, Doug	9/24/2025	0.3	Monitor vendor mailbox for vendors needing attention
Donoghue, Doug	9/24/2025	0.3	Review latest team guidelines and approval authority levels
Donoghue, Doug	9/24/2025	0.2	Correspond with vendor re: continuance of post-petition shipments
Donoghue, Doug	9/24/2025	0.3	Draft trade agreement for Company vendor
Draude, Richard	9/24/2025	1.7	Review and respond to vendor communication emails for 9/24 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/24/2025	1.7	Review and respond to vendor communication emails for 9/24 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/24/2025	1.6	Update trade agreement management forecast to reflect latest liquidity impact calculations for certain trade agreements
Draude, Richard	9/24/2025	1.6	Review and respond to vendor communication emails for 9/24 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/24/2025	1.3	Review and respond to vendor communication emails for 9/24 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/24/2025	0.7	Revise trade agreement management forecast to reflect latest updates to liquidity impact calculations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	9/24/2025	0.7	Update a certain region specific tracker for latest trade agreement negotiations and communication with the company
Draude, Richard	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Draude, Richard	9/24/2025	0.2	Call with R. Draude (A&M) and L. Callerio (A&M) re: liquidity analysis
Erlach, Nicole	9/24/2025	1.3	Correspond with Company regarding the status of high priority reconciliations and next steps required to advance progress
Erlach, Nicole	9/24/2025	1.9	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/24/2025	0.5	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/24/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/24/2025	0.6	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met
Erlach, Nicole	9/24/2025	0.9	Gather documentation related to supplier requests to share with Company for further review
Erlach, Nicole	9/24/2025	1.2	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Fuetter, Isaac	9/24/2025	2.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	2.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/24/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/24/2025	1.4	Prepare scenario analysis for future payments
Gordon, Robert	9/24/2025	0.3	Review presentation for management team covering supply chain updates
Hill, Michael	9/24/2025	0.2	Correspond re: certain vendor for post-petition payments made reconciliation for FX rate variance
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendor for post-petition payments made versus payments remaining to be made
Hill, Michael	9/24/2025	0.7	Summarize proof of payments needed for certain vendor to confirm payment dates
Hill, Michael	9/24/2025	1.1	Analyze certain vendor for post-petition payments made versus payments remaining to be made
Hill, Michael	9/24/2025	0.2	Correspond re: proof of payments needed for North America from payments team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	9/24/2025	0.6	Summarize proof of payments needed for North America from payments team
Hill, Michael	9/24/2025	0.4	Review vendor correspondence where the amount owed requires certain portion of payments on different terms
Hill, Michael	9/24/2025	0.3	Correspond re: certain vendors to check spend vs amount outstanding
Hill, Michael	9/24/2025	0.2	Correspond re: proof of payments needed for certain vendor to confirm payment dates
Hill, Michael	9/24/2025	0.2	Correspond re: certain vendors to check what the contracts state for terms
Hill, Michael	9/24/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding a vendor's prepetition invoice payments
Hill, Michael	9/24/2025	0.3	Correspond re: proof of payments provided to vendor to show payments made
Kordupel, Lewis	9/24/2025	1.2	Analyze vendor disbursements for purposes of updating the vendor payment analysis
O'Toole, Colin	9/24/2025	2.8	Perform reconciliation between Vendor Segmentation & FDM top 80 vendors (all classifications)
O'Toole, Colin	9/24/2025	0.8	Working session with A. Shahbain & C. O'Toole (A&M) to discuss VMT/FDM reconciliation
O'Toole, Colin	9/24/2025	2.9	Perform reconciliation between vendor segmentation & FDM CIA vendors
Schirle, Mattie	9/24/2025	0.4	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	9/24/2025	0.9	Review trade agreement strategy with Company
Schirle, Mattie	9/24/2025	0.5	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/24/2025	0.9	Participate in call with Company Lighting team to review status of trade agreements
Schirle, Mattie	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Schirle, Mattie	9/24/2025	2.3	Review and correspond with vendors for high priority items
Schirle, Mattie	9/24/2025	1.9	Draft trade agreements for set of vendors
Schirle, Mattie	9/24/2025	1.5	Review supplier reconciliation for trade agreement
Schirle, Mattie	9/24/2025	1.2	Participate in call with Company / the Company vendor to review latest trade agreement
Schirle, Mattie	9/24/2025	0.7	Participate in call to review reconciliation with Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/24/2025	0.3	Review payment files with Company for specific vendor request
Shahbain, Abraham	9/24/2025	0.7	Review and provide comments of analysis related to payment terms
Shahbain, Abraham	9/24/2025	0.9	Review and provide comments on vendor management slide updates
Shahbain, Abraham	9/24/2025	1.0	Call with Alix and SVP to discuss vendor management overview process
Shahbain, Abraham	9/24/2025	0.4	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Shahbain, Abraham	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/24/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/24/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/24/2025	0.8	Call with Alix, J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/24/2025	0.3	Call with A. Shahbain, M. Schirle and R. Draude (A&M) to discuss trade agreement liquidity impact calculations
Shahbain, Abraham	9/24/2025	0.8	Create overview of vendor management process and latest tracking
Shahbain, Abraham	9/24/2025	0.8	Working session with A. Shahbain & C. O'Toole (A&M) to discuss VMT/FDM reconciliation
Shahbain, Abraham	9/24/2025	0.8	Review of post-petition payment proposal
Shibata, Gerardo Yukio	9/24/2025	0.4	Conference call with the Company, K&E, vendor, customer, and G. Shibata (A&M) to explain certain court information and the process to follow
Shiffman, David	9/24/2025	0.9	Finalize payment review status update materials and distribute to Company for review
Shiffman, David	9/24/2025	0.5	Call with D. Shiffman and N. Caruso (A&M) relating to payment terms and practices
Turner, Cari	9/24/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/24/2025	1.2	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/24/2025	1.1	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Turner, Cari	9/24/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/24/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/24/2025	1.6	Review and provide comments on various vendor negotiations
Warren, Joseph	9/24/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) regarding a vendor's prepetition invoice payments
Warren, Joseph	9/24/2025	0.3	Revise certain liquidity assessment for a supplier with an executed trade agreement for broader liquidity impact tracking
Warren, Joseph	9/24/2025	0.2	Analyze request from Company regarding payments relating to certain supplier ahead of their trade agreement execution and respond on the same
Warren, Joseph	9/24/2025	0.3	Analyze Company request for trade agreement options for certain supplier and respond on the same
Warren, Joseph	9/24/2025	0.3	Analyze Company request for payment of two specific prepetition invoices and respond on the same
Warren, Joseph	9/24/2025	0.1	Call with Company regarding status of payments to certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.3	Analyze letter received from certain supplier regarding go forward post-petition services and coordinate with PSZJ vendor team regarding the same
Warren, Joseph	9/24/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Warren, Joseph	9/24/2025	0.1	Prepare payment request for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.1	Analyze supplier request for update on reconciliation status and respond on the same
Warren, Joseph	9/24/2025	0.2	Analyze A&M team feedback on presentation for lender's advisors and respond on the same
Warren, Joseph	9/24/2025	0.2	Analyze request from A&M team regarding status of certain supplier in negotiations and respond on the same
Warren, Joseph	9/24/2025	0.2	Analyze correspondence received from certain supplier relating to the final vendor order and prepare response
Warren, Joseph	9/24/2025	0.3	Coordinate with Company regarding letter received from certain supplier relating to their post-petition go forward services
Warren, Joseph	9/24/2025	0.4	Prepare supplier assessment for certain supplier per A&M request
Warren, Joseph	9/24/2025	1.1	Analyze status of seven priority vendor management items as of Wednesday, 9/24 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/24/2025	0.8	Call with Alix, J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor management update
Warren, Joseph	9/24/2025	0.7	Reconcile certain supplier statement of account in comparison to Company accounts payable in advance of call with that supplier
Warren, Joseph	9/24/2025	0.6	Prepare comprehensive correspondence for certain supplier regarding amounts to be paid this week, amounts to be paid by October 10, and how those amounts reconcile to their statement of account
Warren, Joseph	9/24/2025	0.6	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding status of prepetition amounts owed, post-petition amounts owed, and customary trade terms and next steps related to the same
Warren, Joseph	9/24/2025	0.6	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 9/24 and provide feedback on the same
Warren, Joseph	9/24/2025	0.5	Call with Company purchasing, SVP, Alix, C. Turner (A&M), N. Caruso (A&M), J. Warren (A&M), and A. Shahbain (A&M) to vendor management open items
Warren, Joseph	9/24/2025	0.5	Prepare for and participate in discussion with S. Lieberman (K&E), Company, and certain supplier regarding final vendor order and trade agreement settlement options to maintain post-petition services
Warren, Joseph	9/24/2025	0.5	Analyze amounts in payment run and in accounts payable for certain supplier in ongoing trade negotiations and correspond on the same with Company
Warren, Joseph	9/24/2025	0.4	Prepare reconciliation output file for certain supplier to accompany draft trade agreement settlement options
Warren, Joseph	9/24/2025	0.3	Prepare liquidity assessment and supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/24/2025	0.4	Analyze response from certain supplier regarding ongoing trade negotiations and respond on the same
Warren, Joseph	9/24/2025	0.4	Analyze history of negotiations with certain supplier and update A&M team on the same
Warren, Joseph	9/24/2025	0.3	Correspond with Company regarding potential solution for using leverage to have that supplier extend their contract with Company beyond 2026
Warren, Joseph	9/24/2025	0.3	Prepare update for certain supplier relating to invoices being paid this week
Warren, Joseph	9/24/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/24/2025	0.3	Prepare for supplier calls scheduled for Thursday, 9/25
Weiland, Brad	9/24/2025	0.4	Review and analyze vendor management materials
Zehetmair, Stefan	9/24/2025	1.6	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/24/2025	0.2	Support with AP reconciliation to prepare third Vendor payment according to trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/25/2025	1.7	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Athreya, Abhi	9/25/2025	1.7	Analyze region-specific payments by trade agreement and create Excel summary related to the same
Athreya, Abhi	9/25/2025	1.6	Consolidate invoices for specific supplier across several data sources
Athreya, Abhi	9/25/2025	0.6	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Bombara, Jonathan	9/25/2025	2.4	Update July vendor actual and expected DPO analysis
Bombara, Jonathan	9/25/2025	2.2	Update PST Pay approval data in July vendor analysis model
Bombara, Jonathan	9/25/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on NAFTA and EMEA data
Bombara, Jonathan	9/25/2025	0.3	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor analysis
Bombara, Jonathan	9/25/2025	2.4	Update mapping of PST Pay approval and vendor data and review variances in model
Broskay, Cole	9/25/2025	0.9	Conduct formula checks to validate exclusions working appropriately in payment analysis summary tables
Broskay, Cole	9/25/2025	0.3	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor analysis
Broskay, Cole	9/25/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on NAFTA and EMEA data
Callerio, Lorenzo	9/25/2025	1.1	Prepare revised version of certain trade agreement reflecting the most recent discussions held with vendors
Callerio, Lorenzo	9/25/2025	0.4	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiation updates
Callerio, Lorenzo	9/25/2025	0.6	Review the updated status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Callerio, Lorenzo	9/25/2025	0.7	Participate in an internal alignment meeting with the Company Purchasing to define the next steps for vendor negotiation
Callerio, Lorenzo	9/25/2025	0.7	Correspond with management re: status of vendor negotiations, additional tasks to complete during week and timing
Callerio, Lorenzo	9/25/2025	0.8	Prepare a revised vendor business case following the discussions held with management
Callerio, Lorenzo	9/25/2025	1.0	Participate in a call with the Company purchasing, S. Lieberman (K&E), R. Olivett (K&E) and a vendor legal counsel to discuss the updated trade agreement terms
Callerio, Lorenzo	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/25/2025	2.0	Address all inquiries and correspondence received today from vendors and their legal teams
Callerio, Lorenzo	9/25/2025	0.8	Prepare revised illustrative disbursement forecast scenario to be discussed with the cash management team
Caruso, Nicholas	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/25/2025	0.6	Review payment requests prepared by Company team
Caruso, Nicholas	9/25/2025	1.7	Review and respond to questions from Company team regarding latest trade agreement negotiations
Caruso, Nicholas	9/25/2025	1.4	Revise multiple liquidity impact calculations for certain vendors' trade agreements
Caruso, Nicholas	9/25/2025	1.2	Prepare trade agreements for certain vendors
Caruso, Nicholas	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Caruso, Nicholas	9/25/2025	0.5	Call with Company and vendor team regarding trade agreement negotiation and final reconciliation
Caruso, Nicholas	9/25/2025	0.4	Respond to questions related to trade agreements from Company team
Caruso, Nicholas	9/25/2025	0.7	Review CIA vs annual spend analysis
Caruso, Nicholas	9/25/2025	0.7	Revise trade agreements for certain vendors
Cook, Jacob	9/25/2025	1.4	Review of ad hoc the Company purchasing requests for payment for WE 9/26
Cook, Jacob	9/25/2025	0.9	Email correspondence with certain suppliers related to invoice-level remittance details for trade agreement payments
Cook, Jacob	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Cook, Jacob	9/25/2025	0.4	Meeting with the Company purchasing and certain supplier to discuss final payment to be made under terms of trade agreement
Donoghue, Doug	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/25/2025	0.4	Work on liquidity modeling re: potential trade agreements
Donoghue, Doug	9/25/2025	0.8	Review status tracker for division of Company
Donoghue, Doug	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/25/2025	0.4	Review latest trade agreement tracker
Donoghue, Doug	9/25/2025	0.8	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company regarding priority vendor management issues for a certain division's region and next steps relating to the same
Donoghue, Doug	9/25/2025	0.3	Review status of reconciliations for assigned vendors
Donoghue, Doug	9/25/2025	0.3	Update latest internal tracker for progress with vendors
Donoghue, Doug	9/25/2025	0.2	Working session with D. Donoghue (A&M) and J. Warren (A&M) regarding next steps towards resolving five vendor management issues for a specific division's region
Draude, Richard	9/25/2025	1.5	Review and respond to vendor communication emails for 9/25 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/25/2025	2.3	Review and respond to vendor communication emails for 9/25 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/25/2025	0.9	Revise trade agreement management forecast to reflect latest updates to liquidity impact calculations and executed trade agreements
Draude, Richard	9/25/2025	1.6	Review and respond to vendor communication emails for 9/25 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/25/2025	1.9	Review and respond to vendor communication emails for 9/25 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Erlach, Nicole	9/25/2025	2.4	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/25/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/25/2025	0.6	Review high priority items from Company to confirm sufficient information from the supplier has been provided for reconciliation
Erlach, Nicole	9/25/2025	0.6	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/25/2025	0.7	Review progress of supplier reconciliations with upcoming supplemental payment deadlines to ensure deadline will be met
Erlach, Nicole	9/25/2025	0.8	Identify missing documentation across active reconciliation requests to coordinate receipt of missing data
Erlach, Nicole	9/25/2025	1.2	Maintain reconciliation tracker accuracy to support coordination between A&M and Company
Erlach, Nicole	9/25/2025	1.8	Correspond with Company re: status of requested supplier reconciliations
Fuetter, Isaac	9/25/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/25/2025 for week-ending 9/27/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/25/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/25/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Fuetter, Isaac	9/25/2025	1.7	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/25/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/25/2025	1.1	Update scenario analysis for future payments
Hill, Michael	9/25/2025	0.2	Request proof of payment details for a certain vendor
Hill, Michael	9/25/2025	0.2	Correspond re: disseminate notes from discussions with the Company with regards to Trade Agreement negotiations with a certain supplier
Hill, Michael	9/25/2025	0.2	Correspond re: supplier assessment review additional notes to add
Hill, Michael	9/25/2025	0.3	Correspond re: send proof of payment to vendor to ensure we are staying current with our payments
Hill, Michael	9/25/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) debrief on prior discussion with certain supplier
Hill, Michael	9/25/2025	0.5	Call with J. Warren (A&M), M. Hill (A&M), and the Company to discuss avenues for a potential Trade Agreement for a certain supplier
Hill, Michael	9/25/2025	0.3	Update vendor analysis for proof of payment received for post-petition payments
Hill, Michael	9/25/2025	0.6	Analyze supplier assessment presentation for a certain vendor
Hill, Michael	9/25/2025	0.4	Summarize notes from discussions with the Company with regards to Trade Agreement negotiations with a certain supplier
Hill, Michael	9/25/2025	0.4	Review invoice terms for certain suppliers to determine when payment is due
O'Toole, Colin	9/25/2025	2.6	Finalize reconciliation between Vendor Segmentation data & FDM data
O'Toole, Colin	9/25/2025	2.8	Perform reconciliation between Vendor Segmentation & FDM vendors ranked 81-200 (all classifications)
Rybarczyk, Jodi	9/25/2025	0.3	Conference with J. Rybarczyk, M. Chester (A&M) re status updates regarding reporting workstreams
Schirle, Mattie	9/25/2025	0.7	Participate in call with Company and vendor to discuss reconciliation
Schirle, Mattie	9/25/2025	0.5	Participate in pre-call with Company to prepare for trade agreement negotiation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/25/2025	0.9	Negotiate trade agreement with vendor and Company
Schirle, Mattie	9/25/2025	0.8	Participate in call with Company to discuss trade agreement and latest reconciliation
Schirle, Mattie	9/25/2025	0.6	Participate in call with C. Turner and M. Schirle (A&M) to review vendor claim and understand liquidity impacts
Schirle, Mattie	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Schirle, Mattie	9/25/2025	0.6	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/25/2025	0.6	Participate in call with Company and vendor to negotiate trade agreement
Schirle, Mattie	9/25/2025	0.6	Participate in call with Company to review vendor statuses and open trade agreements
Schirle, Mattie	9/25/2025	0.5	Standing call with N. Erlach (A&M), M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/25/2025	0.4	Participate in call to review latest status of reconciliation with Company
Schirle, Mattie	9/25/2025	0.4	Participate in call with Company to discuss trade agreement
Schirle, Mattie	9/25/2025	0.8	Revise vendor management tracker for latest updates
Shahbain, Abraham	9/25/2025	0.4	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor negotiation updates
Shahbain, Abraham	9/25/2025	1.7	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/25/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss vendor management negotiation process
Shahbain, Abraham	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Shahbain, Abraham	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/25/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/25/2025	0.4	Call with ad hoc lender advisors related to trade agreement proposals

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shibata, Gerardo Yukio	9/25/2025	0.7	Conference call with the Company and G. Shibata (A&M) to discuss the status of vendor and its TA
Shiffman, David	9/25/2025	0.5	Call regarding cash allocation update with A&M, Company Treasury and Purchasing
Turner, Cari	9/25/2025	1.2	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/25/2025	0.9	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/25/2025	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	9/25/2025	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/25/2025	0.6	Participate in call with C. Turner and M. Schirle (A&M) to review vendor claim and understand liquidity impacts
Turner, Cari	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Turner, Cari	9/25/2025	0.5	Call with Company purchasing, A. Shahbain (A&M), and C. Turner (A&M) to discuss vendor management negotiation process
Turner, Cari	9/25/2025	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/25/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/25/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Warren, Joseph	9/25/2025	0.3	Revise certain trade agreement per A&M and Company feedback and update Company on the same
Warren, Joseph	9/25/2025	0.2	Prepare negotiation history for certain supplier that is now threatening to suspend all services with Company
Warren, Joseph	9/25/2025	0.2	Prepare details relating to supplier negotiation in progress to transition to someone else on A&M vendor management team
Warren, Joseph	9/25/2025	0.2	Analyze certain reconciliation support file for supplier in ongoing trade agreement negotiations and prepare next steps relating to the same
Warren, Joseph	9/25/2025	0.1	Call with S. Lieberman, C. Aldime, H. Kupsky, R. Olivett, K. Donahue, D. Wachenfeld (all K&E) regarding critical vendor management situations as of Thursday, 9/25
Warren, Joseph	9/25/2025	0.2	Analyze status of certain ongoing trade agreement negotiations with a suppler in one region and coordinate with Company in another region to align on the same
Warren, Joseph	9/25/2025	0.2	Call with S. Tapley (Alix) regarding priority vendor management situations as of Thursday, September 25 [left call early]

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/25/2025	0.2	Working session with D. Donoghue (A&M) and J. Warren (A&M) regarding next steps towards resolving five vendor management issues for a specific division's region
Warren, Joseph	9/25/2025	0.2	Working session with M. Hill (A&M) and J. Warren (A&M) debrief on prior discussion with certain supplier
Warren, Joseph	9/25/2025	0.3	Analyze response received from certain supplier in ongoing negotiations regarding spend by region and respond on the same
Warren, Joseph	9/25/2025	0.3	Analyze and assess counteroffer receive from certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/25/2025	1.6	Analyze status of seven priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	0.3	Analyze cash impact to division resulting from decision to pursue or not pursue certain trade agreement
Warren, Joseph	9/25/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/25/2025	0.1	Analyze request from certain supplier regarding draft trade agreement and respond on the same
Warren, Joseph	9/25/2025	0.3	Prepare for calls scheduled for Friday, 9/26
Warren, Joseph	9/25/2025	0.4	Update supplier presentation materials for latest trade offer received from certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/25/2025	0.4	Finalize supplier assessment for certain supplier threatening to stop shipping and provide to A&M team
Warren, Joseph	9/25/2025	0.5	Call with J. Warren (A&M), M. Hill (A&M), and the Company to discuss avenues for a potential Trade Agreement for a certain supplier
Warren, Joseph	9/25/2025	0.6	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor negotiation updates
Warren, Joseph	9/25/2025	0.8	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company regarding priority vendor management issues for a certain division's region and next steps relating to the same
Warren, Joseph	9/25/2025	0.9	Analyze status of five priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	1.1	Analyze status of four priority vendor management items as of Thursday, 9/25 and develop next step plans to resolve relating to the same
Warren, Joseph	9/25/2025	0.2	Analyze Company feedback on impact to losing a certain supplier and incorporate the same to supplier assessment presentation
Warren, Joseph	9/25/2025	0.3	Analyze liquidity impact of certain supplier demands in order to restore post-petition shipping

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/25/2025	0.1	Coordinate with Company regarding latest response received from supplier on post-petition trade terms and respond to the supplier on the same
Warren, Joseph	9/25/2025	0.2	Analyze updates from Company to ongoing vendor management issues as of Thursday, 9/25 and provide feedback on the same
Weiland, Brad	9/25/2025	0.2	Correspond with S. Lieberman (K&E), vendor representative re inquiries
Zehetmair, Stefan	9/25/2025	1.1	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/25/2025	2.2	Manage central vendor escalation mailbox
Athreya, Abhi	9/26/2025	0.8	Summarize current status of proof of payment requests
Athreya, Abhi	9/26/2025	1.0	Refresh Excel summary re: trade agreement compliance analysis for select supplier
Athreya, Abhi	9/26/2025	1.5	Identify recent ad hoc payment and proof of payment requests and create Excel summary related to the same
Athreya, Abhi	9/26/2025	1.7	Reconcile the Company's accounts payable against specific supplier's accounts receivable and create Excel summary related to the same
Athreya, Abhi	9/26/2025	0.5	Analyze weekly payment forecasts against due invoices for specific supplier
Bombara, Jonathan	9/26/2025	2.1	Review CIA listing for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.8	Update CIA listing and Pay Approval data for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Bombara, Jonathan	9/26/2025	2.2	Review AP Aging data to incorporate into July vendor analysis model
Bombara, Jonathan	9/26/2025	1.2	Review CIA listing for NAFTA and EMEA for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Bombara, Jonathan	9/26/2025	0.6	Review CIA listing for Brazil, China, Other regions for incorporation into vendor analysis model
Bombara, Jonathan	9/26/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor model mechanics and CIA listing
Broskay, Cole	9/26/2025	0.3	Meeting with R. Gordon, C. Broskay(A&M) over changes to vendor analysis
Broskay, Cole	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Broskay, Cole	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Broskay, Cole	9/26/2025	0.4	Call with C. Broskay and J. Bombara (A&M) to discuss next steps on July vendor model mechanics and CIA listing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Broskay, Cole	9/26/2025	0.6	Correspond with internal team regarding aging data availability
Broskay, Cole	9/26/2025	1.7	Continue formula cross-check of historical payment terms analysis output reports+F58
Callerio, Lorenzo	9/26/2025	2.3	Manage and prioritize all vendor-related inquiries and legal correspondence received today, ensuring timely responses and proper documentation
Callerio, Lorenzo	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Callerio, Lorenzo	9/26/2025	0.9	Review a refreshed analysis of the imposed vendors and provide comments
Callerio, Lorenzo	9/26/2025	0.9	Prepare a revised version of the vendor business case, as discussed with management, to support ongoing trade agreement negotiations
Callerio, Lorenzo	9/26/2025	0.8	Call with C. Turner and L. Callerio from A&M to review updates on vendor negotiations and discuss disbursement forecast scenarios
Callerio, Lorenzo	9/26/2025	0.8	Review the status of certain AP reconciliations and provide comments
Callerio, Lorenzo	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/26/2025	0.7	Call with a company buyer to review the terms of a settlement agreement under negotiation
Callerio, Lorenzo	9/26/2025	1.2	Review multiple trade agreements discussed with K&E before approving them for distribution
Callerio, Lorenzo	9/26/2025	0.6	Meeting with company head of purchasing to discuss the revised terms of a settlement agreement
Callerio, Lorenzo	9/26/2025	0.6	Call with a the Company buyer to discuss the status of certain vendor negotiations
Callerio, Lorenzo	9/26/2025	0.4	Meeting with management, N. Erlach (A&M) and L. Callerio (A&M) to discuss the status of certain prepetition AP reconciliations
Callerio, Lorenzo	9/26/2025	0.4	Call with S. Lieberman (K&E) to discuss the status of certain settlement agreements
Callerio, Lorenzo	9/26/2025	0.8	Participate in meeting with the Company purchasing to discuss the negotiation strategy for certain vendors
Caruso, Nicholas	9/26/2025	0.7	Review vendor management dashboard bridge and pie chart support week over week
Caruso, Nicholas	9/26/2025	1.3	Revise trade agreements for vendors from certain regions
Caruso, Nicholas	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/26/2025	1.1	Review reconciliation status for certain vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/26/2025	0.8	Review latest reconciliation and prepare trade agreement for certain vendor based on conversations with Company team
Caruso, Nicholas	9/26/2025	0.6	Review vendor log and update for latest negotiations and vendor outreach
Caruso, Nicholas	9/26/2025	0.6	Respond to questions from Company team related to certain vendors trade agreements
Caruso, Nicholas	9/26/2025	0.5	Call with Company team regarding status of trade agreement negotiations with certain vendors
Caruso, Nicholas	9/26/2025	0.4	Call with Company team regarding status of trade agreement negotiations with certain vendors
Caruso, Nicholas	9/26/2025	0.4	Respond to questions from SVP team regarding certain trade agreement
Caruso, Nicholas	9/26/2025	0.9	Review latest reconciliation status for certain vendor, communicate current status to vendor, and revise trade agreement
Cook, Jacob	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Cook, Jacob	9/26/2025	0.4	Call with C. Broskay, J. Cook and J. Bombara (A&M) to discuss next steps on July vendor summary tables
Donoghue, Doug	9/26/2025	1.1	Review background of negotiations with Company vendor, correspondence re: same
Donoghue, Doug	9/26/2025	0.3	Review background on escalated vendor, correspondence re: same
Donoghue, Doug	9/26/2025	0.3	Review outstanding accounts payable for prospective trade agreement
Donoghue, Doug	9/26/2025	0.6	Review wages motion for potential application to trade deal
Donoghue, Doug	9/26/2025	1.1	Review Company provided information re: vendors in negotiations
Donoghue, Doug	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/26/2025	0.4	Review and revise internal vendor management tracker, correspondence re: same
Draude, Richard	9/26/2025	1.4	Review and respond to vendor communication emails for 9/26 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/26/2025	1.2	Review and respond to vendor communication emails for 9/26 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/26/2025	1.6	Review and respond to vendor communication emails for 9/26 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/26/2025	1.9	Review and respond to vendor communication emails for 9/26 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/26/2025	1.1	Review and revise prepetition diligence request items for a specific division
Draude, Richard	9/26/2025	0.6	Update trade agreement forecast for latest liquidity impact calculations

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	9/26/2025	2.1	Correspond with Company re: status of requested supplier reconciliations
Erlach, Nicole	9/26/2025	1.8	Review emails from Company to capture reconciliation requests and related inquiries
Erlach, Nicole	9/26/2025	1.7	Review completed reconciliations from Company to identify outstanding items and next steps in the reconciliation process
Erlach, Nicole	9/26/2025	1.3	Correspond with Company purchasing managers re: supplier AP reconciliation requests
Erlach, Nicole	9/26/2025	0.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/26/2025	0.5	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/26/2025	0.4	Meeting with management, N. Erlach (A&M) and L. Callerio (A&M) to discuss the status of certain prepetition AP reconciliations
Fuetter, Isaac	9/26/2025	2.8	Refine scenario analysis for future payments
Fuetter, Isaac	9/26/2025	2.6	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/26/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/26/2025	1.2	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/26/2025 for week-ending 9/27/2025
Fuetter, Isaac	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Gordon, Robert	9/26/2025	0.3	Meeting with R. Gordon, C. Broskay(A&M) over changes to vendor analysis
Hamilton, Makenna	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Hill, Michael	9/26/2025	0.8	Analyze vendor to classify which payment confirmations have been received versus payment confirmations still needed
Hill, Michael	9/26/2025	0.8	Analyze vendor to see which terms were in trade agreement versus what was paid
Hill, Michael	9/26/2025	0.2	Correspond re: tasks needed to be completed before next week by team
Hill, Michael	9/26/2025	0.2	Correspond re: vendor analysis to classify which payment confirmations have been received versus payment confirmations still needed
Hill, Michael	9/26/2025	0.2	Correspond re: question into certain region to provide payment dates for payments
O'Toole, Colin	9/26/2025	1.1	Working session with A. Shahbain & C. O'Toole (A&M) to discuss latest iteration of VMT/FDM reconciliation
O'Toole, Colin	9/26/2025	0.8	Revise Vendor Segmentation data to gross up AP balances as identified in the reconciliation
O'Toole, Colin	9/26/2025	1.2	Revise Vendor Segmentation vs. FDM reconciliation to account for new AP balances in VMT data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Postolos, Lucas	9/26/2025	0.3	Call with B. Weiland, L. Postolos, J. Cook, J. Rybarczyk, and M. Hamilton (A&M) re. go-forward OCP payment process
Schirle, Mattie	9/26/2025	0.5	Standing call with M. Schirle (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Schirle, Mattie	9/26/2025	0.3	Follow-up call with Company to discuss trade agreement negotiation
Schirle, Mattie	9/26/2025	0.4	Participate in call with Vendor and Company to discuss trade agreement
Schirle, Mattie	9/26/2025	0.6	Participate in call with Company to strategize trade agreement discussion
Schirle, Mattie	9/26/2025	0.5	Participate in call with Company to discuss logistics issues and vendor escalations
Schirle, Mattie	9/26/2025	0.7	Participate in call with vendor and Company to discuss trade agreement
Schirle, Mattie	9/26/2025	0.9	Call with Company to review latest draft of trade agreement and discuss vendor negotiations
Schirle, Mattie	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/26/2025	2.1	Review certain additional vendor contracts and communications received from management
Schirle, Mattie	9/26/2025	2.7	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Shahbain, Abraham	9/26/2025	1.0	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/26/2025	1.5	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/26/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/26/2025	1.1	Working session with A. Shahbain & C. O'Toole (A&M) to discuss latest iteration of VMT/FDM reconciliation
Shahbain, Abraham	9/26/2025	0.9	Meeting with A. Shahbain (A&M), I. Fuetter (A&M) and L. Callerio (A&M) to discuss the updated disbursement forecast scenarios
Shahbain, Abraham	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Shahbain, Abraham	9/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding lenders request for certain support file relating to specific division's suppliers
Shahbain, Abraham	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shiffman, David	9/26/2025	0.5	Meeting on vendor spend allocations with A&M, Company Treasury and Purchasing

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/26/2025	0.8	Call with C. Turner and L. Callerio from A&M to review updates on vendor negotiations and discuss disbursement forecast scenarios
Turner, Cari	9/26/2025	0.7	Review and provide comments on various vendor negotiations
Turner, Cari	9/26/2025	0.2	Review call log to ensure vendor related escalations are handled promptly
Turner, Cari	9/26/2025	0.8	Call with C. Turner (A&M), C. Broskay (A&M), J. Bombara (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Turner, Cari	9/26/2025	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/26/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/26/2025	0.6	Review draft DPO analysis and discuss preliminary view the company purchasing team
Turner, Cari	9/26/2025	0.6	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/26/2025	0.7	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/26/2025	0.4	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/26/2025	0.3	Prepare for remaining calls schedule for Friday, 9/26
Warren, Joseph	9/26/2025	0.1	Analyze feedback received from K&E vendor management team regarding certain trade agreement negotiation related request and respond on the same
Warren, Joseph	9/26/2025	0.1	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations after receiving approval from A&M team
Warren, Joseph	9/26/2025	0.2	Analyze status of certain supplier trade agreement negotiations and update A&M team on the same, per request
Warren, Joseph	9/26/2025	0.2	Prepare supplemental instructions for A&M team update to supplier log for this week
Warren, Joseph	9/26/2025	0.2	Revise vendor level detail schedule for certain division's suppliers per A&M team feedback received
Warren, Joseph	9/26/2025	0.2	Analyze feedback received from Company regarding draft email trade agreement for certain supplier and coordinate with Company on the same
Warren, Joseph	9/26/2025	0.8	Analyze status of six priority vendor management items as of Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/26/2025	0.3	Prepare trade agreement proposal for certain supplier per A&M team feedback and share with Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/26/2025	1.0	Prepare for and participate in discussion with Company and certain supplier regarding status of post-petition payables, prepetition payables, the netting of accounts receivable and accounts payable, and next steps
Warren, Joseph	9/26/2025	0.3	Analyze K&E vendor team feedback regarding request relating to certain supplier's formal trade agreement and respond on the same
Warren, Joseph	9/26/2025	0.3	Revise trade agreement draft for certain supplier in ongoing trade agreement negotiations per Company feedback and analysis
Warren, Joseph	9/26/2025	0.3	Update vendor level detail schedule for certain division's suppliers for incremental detail on one subset of suppliers
Warren, Joseph	9/26/2025	0.3	Analyze Company request for trade agreement for certain supplier and respond on the same
Warren, Joseph	9/26/2025	0.3	Analyze status of open vendor management items from Sunday, 9/21 and prepare next steps related to the same
Warren, Joseph	9/26/2025	0.3	Analyze status of open vendor management items from Monday, 9/22 and prepare next steps related to the same
Warren, Joseph	9/26/2025	0.4	Analyze status of five priority vendor management items as of Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/26/2025	0.6	Analyze accounts payable for certain supplier in ongoing trade agreement negotiations for cross-divisional exposure
Warren, Joseph	9/26/2025	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding lenders request for certain support file relating to specific division's suppliers
Warren, Joseph	9/26/2025	0.8	Analyze updates from Company to ongoing vendor management issues as of Friday, 9/26 and provide feedback on the same
Warren, Joseph	9/26/2025	1.2	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/26/2025	1.6	Prepare vendor level detail for certain division's suppliers amounts owed, customary trade terms, historical spend, and other details per lenders and lender's advisors request
Zehetmair, Stefan	9/26/2025	0.6	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Zehetmair, Stefan	9/26/2025	1.8	Manage central vendor escalation mailbox
Bombara, Jonathan	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Bombara, Jonathan	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Bombara, Jonathan	9/27/2025	2.2	Incorporate AP Aging data in the July vendor model
Bombara, Jonathan	9/27/2025	0.8	Update expected DPO calculations in July vendor analysis model with revised AP Aging data
Bombara, Jonathan	9/27/2025	0.8	Update July vendor summary analysis and summary tables in model

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Bombara, Jonathan	9/27/2025	1.8	Update actual DPO calculations for NAFTA and EMEA after incorporating AP Aging data
Broskay, Cole	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss next steps incorporating the AP Aging into July Vendor analysis model
Broskay, Cole	9/27/2025	1.9	Review and provide feedback on updated historical payment terms analysis output tables
Broskay, Cole	9/27/2025	0.4	Call with C. Broskay, J. Bombara, J. Kim (A&M) to discuss CIA listing and AP Aging incorporation into July Vendor analysis model
Broskay, Cole	9/27/2025	0.4	Meeting regarding vendor data review with R. Gordon, C. Broskay (A&M)
Broskay, Cole	9/27/2025	1.6	Conduct review of updated aging files mapping in to historical payment terms tables
Cook, Jacob	9/27/2025	0.7	Update trade agreement working file for recently executed trade agreements to be paid during WE 10/3
Cook, Jacob	9/27/2025	0.4	Review of ad hoc payment requests received from the Company purchasing to be executed Monday 9/29
Draude, Richard	9/27/2025	0.8	Review and respond to vendor communication emails for 9/27, update trackers accordingly
Erlach, Nicole	9/27/2025	0.9	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Fuetter, Isaac	9/27/2025	0.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/27/2025 for week-ending 9/27/2025
Gordon, Robert	9/27/2025	0.4	Meeting regarding vendor data review with R. Gordon, C. Broskay (A&M)
Hill, Michael	9/27/2025	0.3	Correspond re: analysis of a certain vendor for payments needed to satisfy agreement
Schirle, Mattie	9/27/2025	1.1	Update vendor management tracker for latest call updates
Schirle, Mattie	9/27/2025	2.2	Review the latest inbound requests received from vendors and review the vendor management tracker
Schirle, Mattie	9/27/2025	1.3	Correspond with management in regard to multiple payments authorization request received from several vendors
Shahbain, Abraham	9/27/2025	0.2	Review and respond to emails related to benefit questions
Shahbain, Abraham	9/27/2025	0.6	Review and provide comments on vendor management update slides
Shahbain, Abraham	9/27/2025	0.3	Review and respond to emails related to payments
Turner, Cari	9/27/2025	0.4	Review and provide update on key workstreams for A&M vendor management team
Warren, Joseph	9/27/2025	0.3	Analyze certain supplier feedback relating to spend by region and prepare requests for A&M team to further investigate that spend by region and its impact on liquidity

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/27/2025	0.4	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 9/26 and provide feedback on the same
Warren, Joseph	9/27/2025	0.2	Coordinate with A&M team regarding payment request for certain supplier and invoice support for that payment
Warren, Joseph	9/27/2025	0.2	Analyze status of open vendor management items from Tuesday, 9/23 and prepare next steps related to the same
Athreya, Abhi	9/28/2025	0.3	Summarize data on proof of payment documents in Excel for WE 9/26
Athreya, Abhi	9/28/2025	0.8	Identify mapping issues between proof of payment documentation and trade agreement data for WE 9/26
Athreya, Abhi	9/28/2025	1.1	Translate foreign vendors to English and pull prepetition spend related to the same vendors
Athreya, Abhi	9/28/2025	2.0	Input data on proof of payment regions in Excel for WE 9/26
Athreya, Abhi	9/28/2025	2.2	Pull data on initiated payments relating to trade agreement suppliers for WE 9/26
Broskay, Cole	9/28/2025	1.1	Conduct review of updated historical payment terms analysis to validate output changes incorporated
Caruso, Nicholas	9/28/2025	0.8	Review historical spend for certain vendors
Caruso, Nicholas	9/28/2025	1.3	Revise the past due AP analysis to reflect the most current outstanding balances
Caruso, Nicholas	9/28/2025	1.9	Further revise past due AP analysis
Caruso, Nicholas	9/28/2025	2.2	Revise vendor management dashboard presentation with latest information
Cook, Jacob	9/28/2025	0.6	Update summary reporting of post-petition payment approvals through WE 9/26
Donoghue, Doug	9/28/2025	0.2	Coordinate re: upcoming calls and required vendor meetings
Draude, Richard	9/28/2025	1.4	Review and respond to vendor communication emails for 9/28, update trackers accordingly
Erlach, Nicole	9/28/2025	1.1	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Hill, Michael	9/28/2025	0.3	Correspond re: analysis to confirm payment and remaining payment amounts for a certain vendor
Hill, Michael	9/28/2025	0.2	Correspond re: follow up for needed payment confirmations for a certain region
Hill, Michael	9/28/2025	0.2	Correspond re: follow up for potential payments still needed for a vendor
Hill, Michael	9/28/2025	0.8	Update analysis to confirm payment and remaining payment amounts for a certain vendor
Schirle, Mattie	9/28/2025	2.3	Review vendor management inbox and correspond with vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/28/2025	1.7	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/28/2025	2.1	Review open vendor management tracker, email trade agreement tracker and formal trade agreement tracker
Shahbain, Abraham	9/28/2025	0.8	Review of vendor reconciliation analysis provided by team
Shahbain, Abraham	9/28/2025	0.4	Review of trade agreement payment proposal and provide feedback
Warren, Joseph	9/28/2025	0.3	Prepare for supplier calls for Monday, 9/29
Warren, Joseph	9/28/2025	0.1	Prepare summary of trade agreement offers provided to imposed suppliers for A&M vendor management team
Warren, Joseph	9/28/2025	0.8	Analyze status of six priority vendor management items as of week ending Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/28/2025	0.4	Analyze status of open vendor management items from Wednesday, 9/24 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.1	Analyze status of open vendor management items from Friday, 9/26 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.3	Update supplier log for new supplier inbounds received week ending Friday, 9/26 and adjustments to existing suppliers in the supplier log
Warren, Joseph	9/28/2025	0.2	Coordinate with reconciliation team regarding incremental invoices received for certain supplier and the reconciliation performed on that supplier's statement of account
Warren, Joseph	9/28/2025	0.2	Analyze status of open vendor management items from Thursday, 9/25 and prepare next steps related to the same
Warren, Joseph	9/28/2025	0.3	Analyze data available on historical spend by region to contextualize certain trade agreement negotiations
Warren, Joseph	9/28/2025	0.3	Analyze still unresolved vendor management issues relating to week ending Friday, 9/26 and develop next step plans to resolve relating to the same
Warren, Joseph	9/28/2025	0.4	Analyze status of certain supplier's ongoing trade agreement negotiations, payment of cash in advance invoices, and prepetition reconciliation ahead of call with customer legal counsel Monday, 9/29
Warren, Joseph	9/28/2025	0.1	Analyze certain supplier request regarding determination of invoice to be pre or post and coordinate with Company on the same
Athreya, Abhi	9/29/2025	0.9	Update regional vendor actuals files with payment data from WE 9/26
Athreya, Abhi	9/29/2025	0.7	Identify prepetition invoices for select supplier and create Excel summary related to the same
Athreya, Abhi	9/29/2025	0.8	Update Excel summary of proof of payment documents to reflect new information on trade agreement payments in specific regions
Athreya, Abhi	9/29/2025	0.4	Pull accounts payable for select supplier and create summary related to the same
Athreya, Abhi	9/29/2025	0.9	Pull prepetition spend related to select supplier and create Excel summary related to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	9/29/2025	0.8	Reconcile prepetition spend for select supplier against initiated payments
Athreya, Abhi	9/29/2025	0.5	Pull prepetition spend and request proof of payment documents related to the same payments for select supplier
Athreya, Abhi	9/29/2025	1.0	Summarize in Excel roll up of invoices into proof of payment documents for select supplier
Athreya, Abhi	9/29/2025	1.2	Identify causes of short pay of supplier trade agreement and communicate solutions to rectify situation
Athreya, Abhi	9/29/2025	1.2	Refresh and communicate daily ad hoc payment requests tracker
Athreya, Abhi	9/29/2025	1.4	Update Excel summary related to trade agreement proof of payment documents to reflect changes in payment allocations and communicate to A&M team
Athreya, Abhi	9/29/2025	1.9	Analyze compliance to trade agreement for select supplier and create Excel summary related to the same
Athreya, Abhi	9/29/2025	1.0	Create folder structure for trade agreement proof of payment uploads for WE 10/3
Athreya, Abhi	9/29/2025	0.2	Analyze short term payment forecast for invoices pertaining to a specific supplier
Broskay, Cole	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Broskay, Cole	9/29/2025	0.4	Internal discussion over latest updates to regional vendor analysis
Callerio, Lorenzo	9/29/2025	0.8	Correspond with company buyers re: vendor negotiation updates and next steps
Callerio, Lorenzo	9/29/2025	1.6	Review / respond to all the inbound requests and communications received from different vendors and their advisors
Callerio, Lorenzo	9/29/2025	0.6	Meeting with a vendor and his legal counsel to review the upcoming prepetition payments
Callerio, Lorenzo	9/29/2025	0.6	Prepare an updated vendor business case reflecting latest discussions held with management
Callerio, Lorenzo	9/29/2025	0.7	Internal meeting with the Company purchasing to discuss a revised settlement proposal
Callerio, Lorenzo	9/29/2025	0.8	Participate in a call with the Company purchasing and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	9/29/2025	0.4	Call with S. Lieberman (K&E) to discuss certain trade agreements under negotiations
Callerio, Lorenzo	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/29/2025	1.2	Review and approve multiple trade agreements revise terms before circulating them
Callerio, Lorenzo	9/29/2025	1.2	Prepare 3 additional business cases to be discussed with the lenders' advisors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/29/2025	0.7	Meeting with a company buyer to discuss certain revised settlement agreements
Caruso, Nicholas	9/29/2025	1.1	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Caruso, Nicholas	9/29/2025	1.3	Review and respond to questions from Company regarding trade agreement negotiations and latest status
Caruso, Nicholas	9/29/2025	0.7	Review question from vendor related to trade agreement, review reconciliation and revise trade agreement
Caruso, Nicholas	9/29/2025	0.4	Review and revise trade agreement per conversation with Company team
Caruso, Nicholas	9/29/2025	1.6	Review and revise past due AP analysis per commentary from A&M team
Caruso, Nicholas	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/29/2025	1.0	Call with Company team and vendor regarding trade agreement and reconciliation process
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to a different vendor negotiation
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to another vendor negotiation
Caruso, Nicholas	9/29/2025	0.5	Call with company team and K&E team aligning on latest strategy with respect to another vendor negotiation
Caruso, Nicholas	9/29/2025	0.5	Call with company team aligning on latest strategy with respect to specific vendor negotiations
Cook, Jacob	9/29/2025	1.1	Review of the Company purchasing ad hoc payment verification requests related to certain vendor post-petition payments
Cook, Jacob	9/29/2025	0.8	Review of ad hoc the Company purchasing team requests for emergency prepetition payments
Cook, Jacob	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Donoghue, Doug	9/29/2025	0.2	Update the internal status tracker with all relevant details and the latest progress information
Donoghue, Doug	9/29/2025	0.2	Update the internal status tracker with all relevant details and the latest progress information based on latest updates
Donoghue, Doug	9/29/2025	0.3	Review coding on outstanding payables, correspondence re: same
Donoghue, Doug	9/29/2025	0.4	Review vendor mailbox for updated correspondence
Donoghue, Doug	9/29/2025	0.4	Call with head of Company division to discuss negotiating posture for trade agreement
Donoghue, Doug	9/29/2025	1.1	Propose trade agreement and model liquidity impact, correspondence re: same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Donoghue, Doug	9/29/2025	0.4	Call with D. Donoghue and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/29 and related supplier assignments to resolve
Donoghue, Doug	9/29/2025	0.7	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company on priority vendor management situations for certain region and division as of Monday, 9/29
Donoghue, Doug	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Donoghue, Doug	9/29/2025	0.6	Draft trade agreement for Company vendor
Draude, Richard	9/29/2025	1.8	Continue to revise past due analysis for comments from team leads
Draude, Richard	9/29/2025	1.6	Review and respond to vendor communication emails for 9/29 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/29/2025	1.1	Prepare and revise vendor spend and AP summary for a specific country for diligence request
Draude, Richard	9/29/2025	1.7	Weekly consolidation of company AP data to create one master file
Draude, Richard	9/29/2025	1.7	Revise past due analysis to reflect latest vendor mapping
Draude, Richard	9/29/2025	1.8	Review and respond to vendor communication emails for 9/29 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/29/2025	1.4	Review and respond to vendor communication emails for 9/29 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/29/2025	1.0	Review and respond to vendor communication emails for 9/29 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/29/2025	0.6	Update trade agreement management forecast to reflect updates to calculations and trade agreement executions
Erlach, Nicole	9/29/2025	1.9	Review correspondences from Company purchasing managers to determine next steps required in the reconciliation process
Erlach, Nicole	9/29/2025	1.9	Update reconciliation tracker notes to reflect reconciliation progress and pending items
Erlach, Nicole	9/29/2025	1.3	Update reconciliation tracker to reflect new reconciliation requests and status updates
Erlach, Nicole	9/29/2025	2.1	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Erlach, Nicole	9/29/2025	0.3	Standing call with N. Erlach (A&M) and Company to discuss the status of ongoing supplier AP reconciliations
Erlach, Nicole	9/29/2025	0.8	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Fuetter, Isaac	9/29/2025	2.1	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/29/2025 for week-ending 10/4/2025

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Fuetter, Isaac	9/29/2025	1.9	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/29/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/29/2025	1.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/29/2025 for week-ending 10/4/2025
Gordon, Robert	9/29/2025	0.4	Internal discussion over latest updates to regional vendor analysis
Gordon, Robert	9/29/2025	1.2	Analyze details underlying latest vendor analysis for potential edits
Grossi, Nick	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Hill, Michael	9/29/2025	0.6	Update vendor analysis for application of credit memos for future payments
Hill, Michael	9/29/2025	0.6	Correspond re: vendor analysis for application of credit memos for future payments
Hill, Michael	9/29/2025	0.3	Correspond re: vendor spend for percentage of payment we have proof of payment for and what is still outstanding
Hill, Michael	9/29/2025	0.3	Correspond re: send vendor invoices to payment to get payment complete this week
Hill, Michael	9/29/2025	0.3	Correspond re: provide full information for a certain vendor received during the case
Hill, Michael	9/29/2025	0.3	Correspond re: trade agreement sent over for a certain vendor
Hill, Michael	9/29/2025	0.7	Analyze vendor spend for percentage of payment we have proof of payment for and what is still outstanding
O'Toole, Colin	9/29/2025	0.4	Prepare a listing of vendor spend by Meta ID, shared with A. Shahbain (A&M)
O'Toole, Colin	9/29/2025	2.6	Cross reference Vendor Segmentation vendors against those listed as having Emailed TA's, identify and remove executed vendors from segmentation dataset
O'Toole, Colin	9/29/2025	2.7	Cross reference Vendor Segmentation vendors against those listed as having Executed TA's, identify and remove executed vendors from segmentation dataset
Schirle, Mattie	9/29/2025	0.5	Participate in pre-call with Company prior to negotiation with a vendor
Schirle, Mattie	9/29/2025	2.8	Discuss and draft multiple trade agreements reflecting the discussions held with several vendors
Schirle, Mattie	9/29/2025	1.9	Review certain additional vendor inbounds / communications received from management
Schirle, Mattie	9/29/2025	1.8	Review open AP and draft email trade agreements for set of vendors
Schirle, Mattie	9/29/2025	1.3	Review and correspond with vendors for high priority items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	9/29/2025	0.7	Draft a preliminary version of the trade agreement tailored for the designated vendor partner
Schirle, Mattie	9/29/2025	0.4	Update latest trade agreement for vendor negotiations
Schirle, Mattie	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Schirle, Mattie	9/29/2025	1.2	Review open AP and draft trade agreement for vendor
Schirle, Mattie	9/29/2025	0.4	Participate in call with Company to discuss logistics vendors
Schirle, Mattie	9/29/2025	0.5	Participate in call with Company, K&E and C. Turner, M. Schirle (A&M) to discuss vendor negotiation
Schirle, Mattie	9/29/2025	0.6	Participate in discussion with Company, K&E and Supplier to discuss potential trade agreement
Shahbain, Abraham	9/29/2025	1.9	Respond to email related to vendor escalations and payment requests
Shahbain, Abraham	9/29/2025	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor negotiations
Shahbain, Abraham	9/29/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management update
Shahbain, Abraham	9/29/2025	0.8	Review and update of cash allocation file based on comments received
Shahbain, Abraham	9/29/2025	1.1	Call with A. Shahbain and N. Caruso (A&M) to discuss current vendor negotiations and latest vendor management dashboard
Shahbain, Abraham	9/29/2025	1.2	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/29/2025	0.4	Call with J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and other workstream open items
Shahbain, Abraham	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Shiffman, David	9/29/2025	0.5	Call with A&M vendor and liquidity teams and Company to review vendor payment allocations for current week
Turner, Cari	9/29/2025	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/29/2025	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	9/29/2025	0.6	Review latest trade agreement tracker, follow-up with team on various vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	9/29/2025	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/29/2025	1.6	Review and provide comments on various vendor negotiations
Turner, Cari	9/29/2025	0.5	Call with Company purchasing, C. Turner (A&M), N. Grossi (A&M), and A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	9/29/2025	0.5	Participate in call with Company, K&E and C. Turner, M. Schirle (A&M) to discuss vendor negotiation
Turner, Cari	9/29/2025	0.7	Prepare for and participate in customer call to discuss various vendors
Turner, Cari	9/29/2025	0.7	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management update
Turner, Cari	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Turner, Cari	9/29/2025	0.4	Call with J. Cook (A&M), C. Turner (A&M), C. Broskay (A&M), and A. Shahbain (A&M) to discuss a vendor analysis
Warren, Joseph	9/29/2025	0.4	Analyze counteroffer received from certain supplier and respond to Company on the same
Warren, Joseph	9/29/2025	0.3	Analyze certain supplier legal counsel follow up regarding the status of their trade agreement and negotiations and respond on the same
Warren, Joseph	9/29/2025	0.3	Prepare supplier assessment for trade agreement approval
Warren, Joseph	9/29/2025	0.3	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	9/29/2025	0.3	Revise supplier log Excel file per discussion with A&M team
Warren, Joseph	9/29/2025	0.3	Coordinate with certain supplier regarding outstanding prepetition amount owed
Warren, Joseph	9/29/2025	0.3	Coordinate with certain supplier regarding incremental requests before finalizing a trade agreement
Warren, Joseph	9/29/2025	0.3	Prepare draft trade agreement for certain supplier to restore post-petition services
Warren, Joseph	9/29/2025	0.3	Prepare for supplier calls scheduled for Tuesday, 9/30
Warren, Joseph	9/29/2025	0.3	Update liquidity analysis for certain supplier to breakout impact by region and varying terms
Warren, Joseph	9/29/2025	0.3	Call with J. Warren (A&M) and A. Shahbain (A&M) to discuss vendor negotiations and other workstream open items
Warren, Joseph	9/29/2025	0.3	Analyze ongoing issue with certain supplier failing to provide services in accordance with cash in advance invoices paid and a trade agreement and coordinate with K&E vendor team on the same
Warren, Joseph	9/29/2025	0.4	Prepare supplier assessment for another supplier for approval of negotiated trade agreement

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/29/2025	0.3	Analyze counteroffer received from certain supplier in ongoing trade agreement negotiations and prepare next steps related to the same
Warren, Joseph	9/29/2025	0.4	Update supplier assessment for counteroffer received from certain supplier
Warren, Joseph	9/29/2025	0.4	Prepare draft formal trade agreement for certain supplier per supplier request to not use an email trade agreement
Warren, Joseph	9/29/2025	0.4	Call with D. Donoghue and J. Warren (A&M) regarding priority vendor management issues as of Monday, 9/29 and related supplier assignments to resolve
Warren, Joseph	9/29/2025	0.5	Prepare for and participate in discussion with Company and certain supplier regarding ongoing trade agreement negotiations, forecast future spend, and trade agreement terms and next steps related to the same
Warren, Joseph	9/29/2025	0.7	Analyze updates from Company to ongoing vendor management issues as of Monday, 9/29 and provide feedback on the same
Warren, Joseph	9/29/2025	0.7	Prepare for and participate in discussion with D. Donoghue (A&M), J. Warren (A&M), and Company on priority vendor management situations for certain region and division as of Monday, 9/29
Warren, Joseph	9/29/2025	0.8	Analyze status of six priority vendor management items as of Monday, 9/29 and develop next step plans to resolve relating to the same
Warren, Joseph	9/29/2025	0.8	Analyze status of nine priority vendor management items as of Monday, 9/29 and develop next step plans to resolve relating to the same
Warren, Joseph	9/29/2025	0.9	Prepare for and participate in discussion with Company and certain supplier regarding trade agreement negotiations and next steps to return to customary post-petition services
Warren, Joseph	9/29/2025	1.1	Prepare for and participate in daily vendor escalation call with Company team and C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren M. Schirle and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/29/2025	0.4	Analyze liquidity impact for certain supplier trade agreement varying scenarios and prepare summary for A&M team
Warren, Joseph	9/29/2025	0.1	Correspond with J. Cook (A&M) regarding Company payment process situation as of Monday, 9/29
Warren, Joseph	9/29/2025	0.2	Prepare draft email trade agreement for certain supplier in ongoing trade agreement negotiations and share with Company for review
Warren, Joseph	9/29/2025	0.2	Call with Company regarding status of two ongoing trade agreement negotiations and next steps related to the same
Warren, Joseph	9/29/2025	0.2	Analyze certain supplier trade agreement negotiation status and invoices available in accounts payable and prepare next steps related to the same
Warren, Joseph	9/29/2025	0.3	Prepare summary of planned approach for negotiations with certain supplier for A&M team
Warren, Joseph	9/29/2025	0.2	Prepare materials for certain supplier regarding latest trade agreement offer and draft trade agreement form to proceed in ongoing trade agreement negotiations to return to customary post-petition services

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/29/2025	0.2	Analyze updates from Company to ongoing vendor management issues as Monday, 9/29 and provide feedback on the same
Warren, Joseph	9/29/2025	0.3	Analyze response from certain supplier regarding ongoing trade agreement negotiations and follow up on the same with Company
Weiland, Brad	9/29/2025	0.2	Correspond with S. Lieberman (K&E), the Company re vendor status
Zehetmair, Stefan	9/29/2025	1.7	Manage central vendor escalation mailbox
Zehetmair, Stefan	9/29/2025	0.4	Support with AP reconciliation to prepare third Vendor payment according to trade agreement
Athreya, Abhi	9/30/2025	0.1	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Athreya, Abhi	9/30/2025	0.7	Identify outstanding ad hoc payment requests and follow up with the appropriate people to ensure requests are completed
Athreya, Abhi	9/30/2025	1.4	Create skeleton Excel tracker to provide a view of accounts payable by region and availability for all trade agreement suppliers
Athreya, Abhi	9/30/2025	2.3	Refresh Excel summary re: prepetition spend and accounts payable for select supplier and communicate to the A&M team
Athreya, Abhi	9/30/2025	0.5	Determine list of prepetition invoices to be paid this week for select supplier and communicate with the Company to execute payment
Athreya, Abhi	9/30/2025	2.1	Map trade agreement suppliers to the Company's supplier codes in accounts payable data
Athreya, Abhi	9/30/2025	0.3	Refresh and communicate daily ad hoc payment requests tracker
Athreya, Abhi	9/30/2025	0.3	Correspond with the Company regarding prepetition invoices that will cover the next trade agreement installment for select supplier
Athreya, Abhi	9/30/2025	0.3	Check potential duplicity of specific post-petition invoice for supplier
Athreya, Abhi	9/30/2025	1.8	Pull prepetition spend and accounts payable for select supplier and create Excel summary related to the same
Callerio, Lorenzo	9/30/2025	1.1	Review and provide comments to the detailed disbursement forecast file prepared by I. Fuetter (A&M) before circulating it
Callerio, Lorenzo	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Callerio, Lorenzo	9/30/2025	2.1	Review and respond to all inbound requests and communications from vendors and their advisors
Callerio, Lorenzo	9/30/2025	0.9	Prepare a revised business case to be discussed with the lenders' advisors
Callerio, Lorenzo	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Callerio, Lorenzo	9/30/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	9/30/2025	0.7	Meeting with the Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) regarding vendor credit limit updates
Callerio, Lorenzo	9/30/2025	0.7	Correspond with the Company purchasing re: updated vendor negotiation terms, trade agreements status and next steps
Callerio, Lorenzo	9/30/2025	0.7	Join a meeting with certain company buyers to discuss two trade agreements
Callerio, Lorenzo	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Callerio, Lorenzo	9/30/2025	0.6	Participate in an internal call with the Company purchasing, D. Wachenfeld (K&E) and S. Lieberman (K&E) to discuss the terms of a settlement agreement
Callerio, Lorenzo	9/30/2025	0.4	Review certain prepetition and post-petition payments to be process in the coming 24 hours
Callerio, Lorenzo	9/30/2025	1.4	Review and provide comments to several draft trade agreements before approving them
Caruso, Nicholas	9/30/2025	0.4	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	9/30/2025	0.7	Revise past due analysis based on commentary from A&M team
Caruso, Nicholas	9/30/2025	0.9	Revise liquidity impact for certain vendor to reflect latest scenario
Caruso, Nicholas	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Caruso, Nicholas	9/30/2025	0.8	Prepare liquidity impact calculation for certain vendor based on latest counterproposal from vendor
Caruso, Nicholas	9/30/2025	0.9	Working session with N. Caruso and R. Draude (A&M) re: vendor spend actuals vs DIP discussion materials update
Caruso, Nicholas	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Caruso, Nicholas	9/30/2025	0.6	Call with A. Shahbain, N. Caruso (A&M) regarding status of certain vendor negotiations
Caruso, Nicholas	9/30/2025	0.6	Review and respond to questions from Company team regarding trade agreement approvals and latest negotiation status
Caruso, Nicholas	9/30/2025	0.5	Call with Company team regarding trade agreement negotiation strategy with certain vendor
Caruso, Nicholas	9/30/2025	0.4	Revise trade agreement to counter latest vendor proposal
Caruso, Nicholas	9/30/2025	0.5	Prepare for and participate in discussion with N. Caruso (A&M), J. Warren (A&M), and Company regarding trade negotiation status for ten suppliers relating to a specific region and customer
Caruso, Nicholas	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Caruso, Nicholas	9/30/2025	1.1	Review latest drafts of trade agreements prepared by K&E team for certain vendors

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	9/30/2025	1.2	Review classification of vendors included in vendor segmentation analysis
Caruso, Nicholas	9/30/2025	1.3	Finalize vendor spend budget vs actuals for Company review including secondary scenario
Caruso, Nicholas	9/30/2025	1.4	Prepare for and participate in call with Company and vendor team regarding trade agreement negotiation
Cook, Jacob	9/30/2025	0.1	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Cook, Jacob	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Donoghue, Doug	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Donoghue, Doug	9/30/2025	1.5	Research background with vendor, model trade agreement and summarize to A&M team
Donoghue, Doug	9/30/2025	1.1	Outline impact of trade agreement and propose to Company team
Donoghue, Doug	9/30/2025	1.2	Outline impact of trade agreement and summarize to A&M team for approval
Donoghue, Doug	9/30/2025	0.2	Correspond with vendor re: outstanding requests, meeting scheduling
Donoghue, Doug	9/30/2025	0.5	Call with Company, vendor to discuss terms of trade agreement
Donoghue, Doug	9/30/2025	0.6	Correspond with team regarding latest vendor management updates
Draude, Richard	9/30/2025	1.2	Review and respond to vendor communication emails for 9/30 morning hours, update trackers accordingly (part II of II)
Draude, Richard	9/30/2025	0.9	Working session with N. Caruso and R. Draude (A&M) re: vendor spend actuals vs DIP discussion materials update
Draude, Richard	9/30/2025	2.4	Review and respond to vendor communication emails for 9/30 morning hours, update trackers accordingly (part I of II)
Draude, Richard	9/30/2025	1.4	Review and respond to vendor communication emails for 9/30 afternoon hours, update trackers accordingly (part I of II)
Draude, Richard	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Draude, Richard	9/30/2025	1.6	Review and respond to vendor communication emails for 9/30 afternoon hours, update trackers accordingly (part II of II)
Draude, Richard	9/30/2025	0.9	Update trade agreement management forecast for latest liquidity impact calculations and executed trade agreements, distribute to team
Erlach, Nicole	9/30/2025	2.2	Review Company supplier AP reconciliations against supplier statements of account to identify open items and determine next steps to finalize reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Erlach, Nicole	9/30/2025	2.1	Maintain reconciliation tracker accuracy to support coordination between A&M and Company
Erlach, Nicole	9/30/2025	0.8	Monitor requests for new supplier AP reconciliations to update the reconciliation tracker
Erlach, Nicole	9/30/2025	1.1	Review payment detail to identify updates to supplier reconciliations
Erlach, Nicole	9/30/2025	0.5	Review prepetition payment detail related to supplier reconciliations
Erlach, Nicole	9/30/2025	0.7	Review supplier reconciliation history to understand current status and open items
Erlach, Nicole	9/30/2025	0.7	Prepare daily update for Company re: reconciliation tracker and open high priority requests
Erlach, Nicole	9/30/2025	1.9	Review emails from Company regarding ongoing supplier reconciliations to provide updates and reply to related questions
Fuetter, Isaac	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Fuetter, Isaac	9/30/2025	1.8	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation evening session on 9/30/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/30/2025	2.3	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation morning session on 9/30/2025 for week-ending 10/4/2025
Fuetter, Isaac	9/30/2025	2.4	Track incoming trade agreement communications, prepare draft trade agreements and maintain tracker with updated agreement status and documentation afternoon session on 9/30/2025 for week-ending 10/4/2025
Hill, Michael	9/30/2025	0.6	Summarize meeting notes for a certain division to discuss statuses of payment and need for trade agreements
Hill, Michael	9/30/2025	0.3	Correspond re: schedule a meeting with the Company to discuss a certain vendor
Hill, Michael	9/30/2025	0.3	Correspond re: meeting notes for a certain division to discuss statuses of payment and need for trade agreements
Hill, Michael	9/30/2025	0.3	Prepare for and participate in discussion with M. Hill (A&M) and the Company to continue to discuss vendor statuses for a division of the Company
Hill, Michael	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Hill, Michael	9/30/2025	0.3	Correspond re: request payment dates for certain vendor in certain region
Mier, Nicolas	9/30/2025	1.1	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss 4PL situation
Mier, Nicolas	9/30/2025	0.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to align on 4PL key challenges

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	9/30/2025	0.6	Call with A. Shahbain, and C. O'Toole (A&M) to discuss VMT to FDM reconciliation of vendor spend
O'Toole, Colin	9/30/2025	2.4	Revise FDM Vendor data in FDM vs. VMT reconciliation, bring in data from 9/29 FDM dataset, align vendors with VMT to ensure comparability
Schirle, Mattie	9/30/2025	2.1	Draft multiple trade agreements to be discussed with the vendor management team
Schirle, Mattie	9/30/2025	2.8	Review and revise trade agreements for vendor negotiation calls
Schirle, Mattie	9/30/2025	1.7	Revise trade agreement for vendor for latest round of negotiations and update vendor management tracker
Schirle, Mattie	9/30/2025	1.1	Attend joint call with vendor and the Company purchasing group to address trade agreement terms
Schirle, Mattie	9/30/2025	0.5	Lead negotiation call with Company and vendor to finalize trade agreement terms
Schirle, Mattie	9/30/2025	0.7	Call with Company to revisit outstanding trade agreement negotiation topics
Schirle, Mattie	9/30/2025	0.6	Review and revise trade agreement for latest round of negotiations
Schirle, Mattie	9/30/2025	0.5	Update vendor management tracker for latest call updates
Schirle, Mattie	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Schirle, Mattie	9/30/2025	0.5	Join logistics call to discuss current operational challenges and vendor dependencies
Schirle, Mattie	9/30/2025	0.4	Join reconciliation review call with Company and vendor to close outstanding items
Schirle, Mattie	9/30/2025	0.5	Participate in Company trade agreement review call to align on final terms
Schirle, Mattie	9/30/2025	0.6	Call with vendor and Company team to resolve pending trade agreement issues
Schirle, Mattie	9/30/2025	0.6	Review and provide comments to supplier reconciliation tracker
Shahbain, Abraham	9/30/2025	1.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management monthly update
Shahbain, Abraham	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain, N. Caruso (A&M) regarding status of certain vendor negotiations
Shahbain, Abraham	9/30/2025	0.6	Call with A. Shahbain, and C. O'Toole (A&M) to discuss VMT to FDM reconciliation of vendor spend
Shahbain, Abraham	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	9/30/2025	0.7	Review and provide feedback on trade agreement payment proposals
Shahbain, Abraham	9/30/2025	0.7	Meeting with the Company Purchasing, A. Shahbain (A&M), and L. Callerio (A&M) regarding vendor credit limit updates
Shahbain, Abraham	9/30/2025	0.6	Review and provide comments on vendor analysis
Shahbain, Abraham	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Shahbain, Abraham	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	9/30/2025	0.2	Respond to diligence requests from external advisors related to financial diligence
Shahbain, Abraham	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Shibata, Gerardo Yukio	9/30/2025	0.4	Office conference N. Mier (A&M) and G. Shibata (A&M) to review documentation
Shibata, Gerardo Yukio	9/30/2025	0.4	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to align on 4PL key challenges
Shibata, Gerardo Yukio	9/30/2025	1.1	Office conference with the Company, N. Mier (A&M) and G. Shibata (A&M) to discuss 4PL situation
Turner, Cari	9/30/2025	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	9/30/2025	0.4	Review latest trade agreement tracker, follow-up with team on various vendors
Turner, Cari	9/30/2025	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	9/30/2025	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	9/30/2025	0.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Turner, Cari	9/30/2025	1.5	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to discuss vendor management monthly update
Turner, Cari	9/30/2025	1.4	Review and provide comments on various vendor negotiations
Turner, Cari	9/30/2025	0.8	Prepare and respond to vendor management update for various advisors
Warren, Joseph	9/30/2025	0.8	Call with C. Turner, A. Shahbain, D. Donoghue, L. Callerio, J. Warren, M. Schirle, N. Caruso, J. Cook, I. Fuetter and R. Draude (A&M) to discuss latest vendor management updates
Warren, Joseph	9/30/2025	1.6	Analyze status of thirteen priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/30/2025	1.2	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 9/30 and provide feedback on the same
Warren, Joseph	9/30/2025	0.9	Analyze status of six priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same
Warren, Joseph	9/30/2025	0.6	Call with Alix, N. Caruso (A&M), J. Warren (A&M), L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor management update
Warren, Joseph	9/30/2025	0.5	Prepare for and participate in discussion with N. Caruso (A&M), J. Warren (A&M), and Company regarding trade negotiation status for ten suppliers relating to a specific region and customer
Warren, Joseph	9/30/2025	0.5	Prepare for and participate in discussion with A. Shahbain (A&M), M. Hill (A&M), J. Warren (A&M), and Company regarding vendor management situations as of Tuesday, 9/30 for certain division and region
Warren, Joseph	9/30/2025	0.5	Revise draft trade agreement for certain supplier as a result of concluded negotiations with that supplier
Warren, Joseph	9/30/2025	0.4	Prepare for supplier calls scheduled for Wednesday, 10/1
Warren, Joseph	9/30/2025	1.0	Prepare for and participate in daily vendor escalation call with Company team and A. Shahbain, L. Callerio, J. Warren, and N. Caruso (A&M) to discuss vendor urgencies and next steps
Warren, Joseph	9/30/2025	0.2	Analyze updates from Company to ongoing vendor management issues as Tuesday, 9/30 and provide feedback on the same
Warren, Joseph	9/30/2025	0.2	Call with J. Warren, J. Cook, and A. Athreya (A&M) to discuss status of payments to date, outstanding invoices, and prepetition amounts to be paid this week for specific supplier
Warren, Joseph	9/30/2025	0.2	Analyze response received from certain supplier regarding trade terms in place and update Company on the same
Warren, Joseph	9/30/2025	0.2	Analyze Company request for update on status of certain trade agreement negotiation and reconciliation and respond on the same
Warren, Joseph	9/30/2025	0.2	Analyze AlixPartners request regarding certain supplier assessment and respond to A&M team on the same
Warren, Joseph	9/30/2025	0.2	Analyze status of certain supplier potentially refusing to comply with their trade agreement and coordinate with PSZJ vendor team on the same
Warren, Joseph	9/30/2025	0.2	Analyze status of certain trade agreement negotiation and prepetition amount owed reconciliation and prepare next steps related to the same
Warren, Joseph	9/30/2025	0.2	Prepare outline of status for certain suppliers for a specific division's region for presentation ahead of call with Company
Warren, Joseph	9/30/2025	0.2	Analyze counteroffer received from certain supplier relating to their trade agreement and respond on the same
Warren, Joseph	9/30/2025	0.3	Analyze certain supplier counteroffer relating to payment terms and respond on the same
Warren, Joseph	9/30/2025	0.2	Prepare for and participate in discussion with K&E vendor management team regarding priority vendor management issues as of Tuesday, 9/30 and next steps related to the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
June 11, 2025 through September 30, 2025

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	9/30/2025	0.3	Revise certain supplier email trade agreement draft to separate by region, per supplier request
Warren, Joseph	9/30/2025	0.3	Analyze status of three priority vendor management items as of Tuesday, 9/30 and develop next step plans to resolve relating to the same
Warren, Joseph	9/30/2025	0.2	Prepare for and participate in discussion with Company and certain supplier regarding final negotiations on their trade agreements and next steps to close that agreement to restore supply
Weiland, Brad	9/30/2025	0.2	Correspond with S. Lieberman (K&E), vendor re vendor status items
Weiland, Brad	9/30/2025	0.2	Correspond with A. Shahbain (A&M), the Company A/P and purchasing personnel re vendor payment items
Zehetmair, Stefan	9/30/2025	2.1	Manage central vendor escalation mailbox
Subtotal		**9,674.0**	
Grand Total		**36,808.3**	

EXHIBIT E

Summary of Expense by Category

Exhibit E

Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
June 11, 2025 through September 30, 2025

Expense Category	*Sum of Expenses*
Airfare	$190,239.74
Data Storage and Discovery Software Server Fees	$1,351.07
Lodging	$124,671.14
Meals	$29,862.67
Miscellaneous	$76,113.04
Telephone/Internet	$657.72
Transportation	$36,741.11
Total	**$459,636.49**

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
June 11, 2025 through September 30, 2025

Transportation

Professional/Service	Date	Expense	Expense Description
Mittal, Keshav	6/24/2025	$19.92	Taxi from Airport to home
Mittal, Keshav	6/24/2025	$7.91	Taxi from hotel to client
Postolos, Lucas	6/24/2025	$34.37	Taxi from hotel to client office
Turner, Cari	6/24/2025	$25.50	Taxi from Chicago office to hotel
Turner, Cari	6/24/2025	$34.37	Taxi from hotel to office
Webber, Dan	6/24/2025	$145.60	Taxi from MXP to Client Site
Zhu, Judith	6/24/2025	$7.60	Taxi: client to hotel
Cook, Jacob	6/25/2025	$56.42	Taxi from office to MDW
Cook, Jacob	6/25/2025	$86.60	Taxi from dtw to home
Cook, Jacob	6/25/2025	$22.16	Taxi from hotel to Chicago office
Mittal, Keshav	6/25/2025	$8.32	Taxi from client to restaurent
Mittal, Keshav	6/25/2025	$7.16	Taxi from hotel to client
Mittal, Keshav	6/25/2025	$2.73	Taxi from restaurent to hotel
Turner, Cari	6/25/2025	$30.48	Taxi from Chicago office to hotel
Turner, Cari	6/25/2025	$26.19	Taxi from hotel to Chicago office
Borgonovo, Erik	6/26/2025	$141.09	Taxi from Trnava to Vienna
Mittal, Keshav	6/26/2025	$8.52	Taxi from hotel to client
Mittal, Keshav	6/26/2025	$7.26	Taxi from client to hotel
Pack, Laura	6/26/2025	$49.18	Taxi from Frankfurt Airport to Home
Turner, Cari	6/26/2025	$25.91	Taxi from hotel to Chicago office
Borgonovo, Erik	6/27/2025	$164.61	Taxi to Malpensa airport
Callerio, Lorenzo	6/27/2025	$155.00	Taxi from Home to ORD Airport
Callerio, Lorenzo	6/27/2025	$205.63	Taxi from Milano to Malpensa airport
Dalmia, Nikhil	6/27/2025	$8.22	Taxi from Mumbai Airport to Home
Mittal, Keshav	6/27/2025	$24.60	Taxi from Airport to home
Mittal, Keshav	6/27/2025	$6.83	Taxi from Jai airport to home
Mittal, Keshav	6/27/2025	$7.63	Taxi from hotel to client
Mittal, Keshav	6/27/2025	$14.10	Taxi from client to HYD airport