

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	Chapter 11
MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹	Case No.: 25-11034 (CTG)
Debtors.	(Jointly Administered)
	Obj. Deadline: December 26, 2025 at 4:00 p.m. (ET)

**FOURTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM
COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR
THE PERIOD FROM OCTOBER 1, 2025 THROUGH OCTOBER 31, 2025**

Name of Applicant:	FTI Consulting, Inc. (“FTI”)
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the “ Committee ”) of the above-captioned debtors and debtors in possession (collectively the “ Debtors ”)
Date of Retention:	August 11, 2025 [Docket No. 574], <i>Effective as of June 27, 2025</i>
Period for Which Interim Compensation and Reimbursement of Expenses Is Sought:	October 1, 2025 – October 31, 2025 (the “ Compensation Period ”)
Total Amount of Interim Compensation Sought as Actual, Reasonable and Necessary (100%):	\$1,197,205.50
Amount of Interim Compensation To Be Paid Under Interim Compensation Procedures (80%):	\$957,764.40
Amount of Interim Compensation To Be Held Back Under Interim Compensation Procedures (20%):	\$239,441.10
Amount of Reimbursement of Expenses Sought as Actual and Necessary:	\$13,197.21

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



Total Interim Compensation and Reimbursement of Expenses Sought:	\$1,210,402.71
Total Interim Compensation and Reimbursement of Expenses To Be Paid Under Interim Compensation Procedures:	\$970,961.61
This is a <u>monthly</u> fee statement.	

Pursuant to sections 330 and 331 of title 11 of the United States Code, Rule 2016 of the Federal Rules of Bankruptcy Procedures, Rule 2016-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “**Local Rules**”), and the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the “**Interim Compensation Procedures**”), FTI, as financial advisor to the Committee, hereby submits this Monthly Fee Statement² for the Compensation Period, and hereby requests that the Debtors promptly pay an aggregate amount of \$970,961.61, consisting of 80% of the \$1,197,205.50 in fees and \$13,197.21 in reimbursement of expenses.

Background

1. On June 11, 2025 (the “**Petition Date**”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. No request for appointment of a trustee or examiner has been made in these chapter 11 cases.

2. On June 25, 2025, the Office of the United States Trustee for Region 3 (the “**U.S. Trustee**”) filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184].

² Capitalized terms used but not otherwise defined herein shall have the definitions ascribed to them in the Interim Compensation Procedures.

On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10th, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. The Committee members are:

- a. Nissan North America, Inc.;
 - b. Mazda North American Operations;
 - c. Tesla, Inc.; and
 - d. Avnet, Inc.
3. On June 27, 2025, the Committee selected FTI as its financial advisor.
 4. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Actual and Necessary Costs and Expenses Incurred

5. **Exhibit A** sets forth a timekeeper summary that includes: (a) the name and title of each individual who provided services during the Compensation Period; (b) the aggregate hours spent by each individual for which compensation is sought by FTI; (c) the hourly billing rate for each such individual; and (d) the amount of fees for each such individual for which compensation is sought by FTI.

6. **Exhibit B** sets forth a project summary that includes the aggregate hours and fees per project category spent by FTI timekeepers in rendering services to the Committee during the Compensation Period.

7. **Exhibit C** sets forth the time records for FTI timekeepers for which compensation is sought by FTI, setting forth a complete itemization of tasks performed in rendering services to the Committee during the Compensation Period.

8. **Exhibit D** sets forth a summary of expenses for which FTI seeks reimbursement.

9. **Exhibit E** sets forth detailed entries of expenses for which FTI seeks reimbursement.

Reservation of Rights

10. Although FTI has made every effort to include all fees earned and expenses incurred during the Compensation Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Compensation Period. FTI reserves the right to seek payment of such fees and expenses not included herein.

Notice

11. FTI will provide notice of this Monthly Fee Statement to the Notice Parties [see Docket No. 477 ¶ 2.a] in accordance with the Interim Compensation Procedures.

Certification of Compliance

12. The undersigned has reviewed the requirements of Local Rule 2016-1 and certifies that, to the best of his knowledge, information, and belief, this Monthly Fee Statement complies with the requirements of that Local Rule. To the extent it does not, FTI submits that such variation is insubstantial.

WHEREFORE, FTI hereby requests pursuant to the procedures allowed in the Interim Compensation Procedures: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of \$1,197,205.50 and reimbursement of expenses in the amount of \$13,197.21 for the period from October 1, 2025 through October 31, 2025; (ii) payment in the total amount of \$970,961.61 (representing 80% (\$957,764.40) of the total fees billed and 100% of the expenses (\$13,197.21) incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: December 5, 2025
New York, New York

Respectfully submitted,

By: /s/ Matthew Diaz

Matthew Diaz

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*Financial Advisor to the Official Committee
of Unsecured Creditors*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: December 26, 2025 at 4:00 p.m. (ET)

**NOTICE OF FOURTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC.
FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS
FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS FOR THE PERIOD
FROM OCTOBER 1, 2025 THROUGH OCTOBER 31, 2025**

PLEASE TAKE NOTICE that on December 5, 2025, FTI Consulting, Inc. filed its Fourth Monthly Fee Statement (the “Application”) seeking compensation for services rendered and reimbursement of expenses incurred as financial advisor to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the “Committee”) for the period from October 1, 2025 through October 31, 2025 with the United States Bankruptcy Court for the District of Delaware (the “Court”).

If you object to the relief sought by the Application, you are required to file a response to the Application, on or before **December 26, 2025 at 4:00 p.m. (ET)** (the “**Objection Deadline**”) with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: December 5, 2025

MORRIS JAMES LLP

/s/ Eric J. Monzo

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-and-

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*Counsel to the Official Committee of Unsecured
Creditors*

EXHIBIT A**MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034****SUMMARY OF HOURS BY PROFESSIONAL****FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025**

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	\$ 1,495	59.0	\$ 88,205.00
Scruton, Andrew	Senior Managing Director	1,495	38.1	56,959.50
Rauscher, Heiko	Senior Managing Director	1,345	90.4	121,588.00
Hyland, Megan	Managing Director	1,195	40.2	48,039.00
Cheng, Earnestiena	Managing Director	1,115	119.2	132,908.00
Eisenberg, Jacob	Director	1,000	81.4	81,400.00
Luangkhot, Timothy	Director	1,000	38.2	38,200.00
Stegemann, Matthew	Director	1,000	120.6	120,600.00
Aas, Calvin	Senior Consultant	850	101.6	86,360.00
Duwenhorst, Johannes	Director	775	149.3	115,707.50
Moran, Sarah	Consultant	595	146.7	87,286.50
Marticke, Nils	Senior Consultant	590	126.0	74,340.00
Bell, Henrik	Consultant	590	165.8	97,822.00
Kemmerling, Luis	Consultant	590	81.0	47,790.00
TOTAL			1,357.5	\$ 1,197,205.50

EXHIBIT B
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY TASK
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	145.2	\$ 123,950.00
2	Cash & Liquidity Analysis	336.3	298,486.50
3	Financing Matters	9.8	9,880.50
4	Trade Vendor Issues	38.0	34,517.50
7	Analysis of Business Plan	645.6	548,421.50
9	Analysis of Employee Comp Programs	7.7	7,700.00
13	Analysis of Other Miscellaneous Motions	18.4	16,467.00
14	Analysis of Claims/Liab Subject to Compro	0.3	334.50
15	Analyze Interco Claims, RP Trans, SubCon	22.7	22,769.00
16	Analysis, Negotiate and Form of POR & DS	7.7	5,351.00
19	Case Management	25.1	25,871.50
20	General Mtgs with Debtor & Debtors' Prof	6.5	8,437.50
21	General Mtgs with UCC & UCC Counsel	43.3	55,552.50
22	Meetings with Other Parties	0.8	1,082.00
24	Preparation of Fee Application	50.1	38,384.50
TOTAL		1,357.5	\$ 1,197,205.50

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
1	10/1/2025	Rauscher, Heiko	0.4	Review draft analysis re: Debtors' current operating performance.
1	10/1/2025	Rauscher, Heiko	0.7	Continue to review draft analysis re: Debtors' current operating performance.
1	10/1/2025	Rauscher, Heiko	0.3	Further review draft analysis re: Debtors' current operating performance.
1	10/1/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	10/1/2025	Rauscher, Heiko	0.6	Correspond with Counsel re: Debtors' current operating performance.
1	10/1/2025	Rauscher, Heiko	0.5	Review operating performance materials in preparation for call with the Committee.
1	10/1/2025	Aas, Calvin	0.3	Review responses received from A&M re: monthly operating report diligence.
1	10/1/2025	Aas, Calvin	0.4	Continue to review responses received from A&M re: monthly operating report diligence.
1	10/1/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/1.
1	10/1/2025	Bell, Henrik	1.8	Prepare updates to draft analysis re: Debtors' current operating performance.
1	10/1/2025	Bell, Henrik	3.3	Review published news on Marelli and relevant markets.
1	10/1/2025	Bell, Henrik	0.5	Evaluate monthly shipment data received from A&M.
1	10/2/2025	Diaz, Matthew	0.6	Review responses received from A&M re: monthly operating report diligence.
1	10/2/2025	Rauscher, Heiko	0.8	Evaluate monthly shipment data received from A&M.
1	10/2/2025	Rauscher, Heiko	0.8	Review published news on Marelli and relevant markets.
1	10/2/2025	Rauscher, Heiko	0.7	Correspond with Counsel re: Debtors' current operating performance.
1	10/2/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/2.
1	10/2/2025	Bell, Henrik	1.3	Prepare analysis re: monthly shipment data received from A&M.
1	10/2/2025	Bell, Henrik	3.2	Continue to prepare analysis re: monthly shipment data received from A&M.
1	10/3/2025	Cheng, Earnestiena	0.2	Review analysis re: monthly shipment data received from A&M.
1	10/3/2025	Cheng, Earnestiena	0.7	Continue to review analysis re: monthly shipment data received from A&M.
1	10/3/2025	Aas, Calvin	0.7	Address inquiry from Counsel re: MORs.
1	10/3/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/3.
1	10/6/2025	Rauscher, Heiko	0.4	Review analysis re: monthly shipment data received from A&M.
1	10/6/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	10/6/2025	Rauscher, Heiko	0.8	Continue to review analysis re: monthly shipment data received from A&M.
1	10/6/2025	Rauscher, Heiko	0.7	Review status of latest automotive trends.
1	10/6/2025	Rauscher, Heiko	0.4	Continue to review status of latest automotive trends.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
1	10/6/2025	Cheng, Earnestiena	0.1	Assess update re: proposed senior consultant.
1	10/6/2025	Eisenberg, Jacob	0.7	Review key terms re: senior consultant retention.
1	10/6/2025	Aas, Calvin	0.2	Correspond with A&M re: monthly operating report diligence.
1	10/6/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/6.
1	10/6/2025	Bell, Henrik	2.6	Prepare diligence questions re: monthly shipment data received from A&M.
1	10/6/2025	Bell, Henrik	2.4	Continue to prepare diligence questions re: monthly shipment data received from A&M.
1	10/6/2025	Bell, Henrik	1.1	Prepare updates to analysis re: monthly shipment data received from A&M.
1	10/6/2025	Bell, Henrik	2.1	Continue to prepare updates to analysis re: monthly shipment data received from A&M.
1	10/7/2025	Rauscher, Heiko	0.6	Review draft summary re: proposed senior consultant.
1	10/7/2025	Rauscher, Heiko	0.3	Continue to review draft summary re: proposed senior consultant.
1	10/7/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	10/7/2025	Rauscher, Heiko	0.6	Correspond with Counsel re: proposed senior consultant.
1	10/7/2025	Rauscher, Heiko	0.3	Review diligence questions re: monthly shipment data received from A&M.
1	10/7/2025	Cheng, Earnestiena	0.4	Review key terms re: senior consultant retention.
1	10/7/2025	Eisenberg, Jacob	0.8	Address inquiry from Counsel re: senior consultant retention.
1	10/7/2025	Duwenhorst, Johannes	1.5	Review draft summary re: proposed senior consultant.
1	10/7/2025	Bell, Henrik	1.4	Prepare slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/7/2025	Bell, Henrik	3.5	Continue to prepare slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/7/2025	Bell, Henrik	3.2	Further prepare slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Diaz, Matthew	1.1	Review August bank presentation received from A&M.
1	10/8/2025	Diaz, Matthew	0.4	Review summary re: proposed senior consultant.
1	10/8/2025	Rauscher, Heiko	0.7	Review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Rauscher, Heiko	0.5	Review published news on Marelli and relevant markets.
1	10/8/2025	Rauscher, Heiko	0.7	Review August bank presentation received from A&M.
1	10/8/2025	Rauscher, Heiko	0.6	Review draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Rauscher, Heiko	0.4	Continue to review draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Rauscher, Heiko	0.2	Continue to review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Hyland, Megan	0.2	Review draft slides re: proposed senior consultant.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
1	10/8/2025	Cheng, Earnestiena	0.3	Review draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Cheng, Earnestiena	0.3	Review August 2025 operating results.
1	10/8/2025	Cheng, Earnestiena	0.3	Review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Cheng, Earnestiena	0.3	Continue to review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Cheng, Earnestiena	0.7	Review draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Aas, Calvin	0.5	Correspond with A&M re: updated weekly shipments report.
1	10/8/2025	Aas, Calvin	0.6	Analyze updated weekly shipments report received from A&M.
1	10/8/2025	Aas, Calvin	0.2	Continue to analyze updated weekly shipments report received from A&M.
1	10/8/2025	Duwenhorst, Johannes	2.1	Prepare draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Duwenhorst, Johannes	1.7	Continue to prepare draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Duwenhorst, Johannes	0.9	Prepare draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Duwenhorst, Johannes	2.3	Continue to prepare draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Moran, Sarah	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 10/8.
1	10/8/2025	Bell, Henrik	2.9	Prepare draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Bell, Henrik	1.8	Continue to prepare draft slides re: August operating results to be presented to the Committee.
1	10/8/2025	Bell, Henrik	1.1	Prepare draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/8/2025	Bell, Henrik	2.2	Continue to prepare draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/9/2025	Scruton, Andrew	0.5	Review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/9/2025	Scruton, Andrew	1.8	Review August bank presentation received from A&M.
1	10/9/2025	Rauscher, Heiko	0.7	Review draft slides re: August operating results to be presented to the Committee.
1	10/9/2025	Rauscher, Heiko	0.7	Continue to review draft slides re: August operating results to be presented to the Committee.
1	10/9/2025	Rauscher, Heiko	0.3	Review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/9/2025	Rauscher, Heiko	0.2	Continue to review draft slides re: overview of proposed senior consultant to be presented to the Committee.
1	10/9/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	10/9/2025	Cheng, Earnestiena	1.4	Assess revenue and EBITDA scenarios for 2025 performance.
1	10/9/2025	Cheng, Earnestiena	0.2	Continue to assess revenue and EBITDA scenarios for 2025 performance.
1	10/9/2025	Cheng, Earnestiena	0.2	Evaluate latest revenue and EBITDA scenarios based on YTD performance.
1	10/9/2025	Cheng, Earnestiena	0.4	Continue to evaluate latest revenue and EBITDA scenarios based on YTD performance.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
1	10/9/2025	Eisenberg, Jacob	0.9	Review Stretto proposal re: Committee website.
1	10/9/2025	Duwenhorst, Johannes	0.8	Continue to finalize slides re: August operating results to be presented to the Committee.
1	10/9/2025	Duwenhorst, Johannes	3.4	Review scenario analysis re: operating performance from September to December 2025.
1	10/9/2025	Duwenhorst, Johannes	1.6	Prepare updates to scenario analysis re: operating performance from September to December 2025.
1	10/9/2025	Duwenhorst, Johannes	2.3	Finalize slides re: August operating results to be presented to the Committee.
1	10/9/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/9.
1	10/9/2025	Bell, Henrik	3.5	Finalize slides re: August operating results to be presented to the Committee.
1	10/9/2025	Bell, Henrik	3.6	Continue to finalize slides re: August operating results to be presented to the Committee.
1	10/9/2025	Bell, Henrik	1.2	Prepare scenario analysis re: operating performance from September to December 2025.
1	10/9/2025	Bell, Henrik	2.1	Continue to prepare scenario analysis re: operating performance from September to December 2025.
1	10/10/2025	Díaz, Matthew	0.6	Review Stretto proposal re: Committee website.
1	10/10/2025	Díaz, Matthew	0.8	Review scenario analysis re: operating performance from September to December 2025.
1	10/10/2025	Scruton, Andrew	0.6	Review scenario analysis re: operating performance from September to December 2025.
1	10/10/2025	Rauscher, Heiko	0.7	Review published news on Marelli and relevant markets.
1	10/10/2025	Rauscher, Heiko	0.4	Review scenario analysis re: operating performance from September to December 2025.
1	10/10/2025	Rauscher, Heiko	0.8	Continue to review scenario analysis re: operating performance from September to December 2025.
1	10/10/2025	Hyland, Megan	0.3	Review Stretto proposal re: Committee website.
1	10/10/2025	Eisenberg, Jacob	1.8	Continue to review Stretto proposal re: Committee website.
1	10/10/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/10.
1	10/10/2025	Moran, Sarah	0.8	Prepare SIOP variance analysis.
1	10/10/2025	Moran, Sarah	0.8	Continue to prepare SIOP variance analysis.
1	10/10/2025	Moran, Sarah	0.5	Prepare updates to SIOP variance analysis.
1	10/12/2025	Eisenberg, Jacob	0.6	Review correspondence from Counsel re: Committee website.
1	10/13/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/13/2025	Hyland, Megan	0.1	Continue to review Stretto proposal re: Committee website.
1	10/13/2025	Eisenberg, Jacob	0.6	Correspond with Counsel re: draft engagement letter for Committee website development.
1	10/13/2025	Moran, Sarah	0.6	Prepare daily summary of case developments to reflect recent docket filings as of 10/13.
1	10/14/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
1	10/14/2025	Moran, Sarah	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 10/14.
1	10/15/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/15/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/15.
1	10/16/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/16/2025	Moran, Sarah	0.6	Prepare daily summary of case developments to reflect recent docket filings as of 10/16.
1	10/17/2025	Diaz, Matthew	0.5	Review Stretto proposal re: Committee website.
1	10/17/2025	Rauscher, Heiko	0.2	Review published news on Marelli and relevant markets.
1	10/17/2025	Moran, Sarah	0.7	Prepare daily summary of case developments to reflect recent docket filings as of 10/17.
1	10/20/2025	Rauscher, Heiko	0.6	Review published news on Marelli and relevant markets.
1	10/20/2025	Eisenberg, Jacob	1.2	Review updated Stretto engagement letter re: Committee website.
1	10/20/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/21/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/21/2025	Hyland, Megan	0.2	Participate in call with Counsel re: Stretto proposal.
1	10/21/2025	Eisenberg, Jacob	0.7	Review updated Stretto engagement letter re: Committee website.
1	10/21/2025	Eisenberg, Jacob	0.2	Participate in call with Counsel re: Stretto proposal.
1	10/21/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/21.
1	10/21/2025	Kemmerling, Luis	1.1	Review published news on Marelli and relevant markets.
1	10/22/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	10/22/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/22.
1	10/22/2025	Kemmerling, Luis	1.2	Review published news on Marelli and relevant markets.
1	10/23/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	10/23/2025	Hyland, Megan	0.2	Participate in call with Counsel and Stretto re: Committee website.
1	10/23/2025	Eisenberg, Jacob	0.3	Analyze Committee website next steps based on call with Stretto.
1	10/23/2025	Eisenberg, Jacob	0.2	Participate in call with Counsel and Stretto re: Committee website.
1	10/23/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/23.
1	10/23/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/24/2025	Rauscher, Heiko	0.2	Review published news on Marelli and relevant markets.
1	10/24/2025	Eisenberg, Jacob	0.7	Correspond with Counsel re: Committee website.

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Task Category	Date	Professional	Hours	Activity
1	10/24/2025	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 10/24.
1	10/24/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/27/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	10/27/2025	Eisenberg, Jacob	0.4	Review correspondence from Stretto re: Committee website.
1	10/27/2025	Moran, Sarah	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 10/27.
1	10/27/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/28/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/28/2025	Eisenberg, Jacob	0.6	Correspond with Stretto re: Committee website.
1	10/28/2025	Eisenberg, Jacob	1.1	Review draft senior consultant engagement letter received from Counsel.
1	10/28/2025	Moran, Sarah	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 10/28.
1	10/28/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/29/2025	Diaz, Matthew	0.4	Review September 2025 operating results.
1	10/29/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/29/2025	Bell, Henrik	0.8	Review September 2025 operating results.
1	10/29/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/30/2025	Diaz, Matthew	0.6	Review correspondence from Counsel re: Committee website.
1	10/30/2025	Diaz, Matthew	0.5	Review engagement letter re: senior consultant.
1	10/30/2025	Rauscher, Heiko	0.3	Review published news on Marelli and relevant markets.
1	10/30/2025	Duwenhorst, Johannes	2.5	Research potential industry disruption due to supply chain issues.
1	10/30/2025	Kemmerling, Luis	1.2	Research potential industry disruption due to supply chain issues.
1	10/30/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.
1	10/31/2025	Rauscher, Heiko	0.7	Review research conducted re: potential industry disruption due to supply chain issues.
1	10/31/2025	Rauscher, Heiko	0.4	Review published news on Marelli and relevant markets.
1	10/31/2025	Moran, Sarah	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 10/31.
1	10/31/2025	Bell, Henrik	2.9	Research potential industry disruption due to supply chain issues.
1	10/31/2025	Kemmerling, Luis	1.8	Research potential industry disruption due to supply chain issues.
1	10/31/2025	Kemmerling, Luis	2.1	Continue to research potential industry disruption due to supply chain issues.
1	10/31/2025	Kemmerling, Luis	0.9	Review published news on Marelli and relevant markets.

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Task Category	Date	Professional	Hours	Activity
1 Total			145.2	
2	10/1/2025	Scruton, Andrew	0.8	Review updated draft liquidity slides to be presented to the Committee.
2	10/1/2025	Scruton, Andrew	0.5	Review liquidity materials in preparation for call with the Committee.
2	10/1/2025	Scruton, Andrew	0.6	Correspond with Counsel re: liquidity updates.
2	10/1/2025	Cheng, Earnestiena	0.2	Review liquidity materials in preparation for call with the Committee.
2	10/1/2025	Stegemann, Matthew	2.2	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/1/2025	Aas, Calvin	0.3	Analyze next steps re: DIP budget diligence.
2	10/1/2025	Moran, Sarah	0.3	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/2/2025	Stegemann, Matthew	2.1	Prepare liquidity update slides to be presented to the Committee.
2	10/2/2025	Aas, Calvin	0.8	Review responses received from A&M re: liquidity diligence.
2	10/2/2025	Aas, Calvin	0.5	Analyze next steps re: DIP budget analysis.
2	10/2/2025	Aas, Calvin	2.0	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/2/2025	Aas, Calvin	0.6	Continue to prepare updated liquidity diligence questions to be sent to A&M.
2	10/2/2025	Moran, Sarah	0.7	Prepare updated cash flows analysis.
2	10/2/2025	Moran, Sarah	0.8	Continue to prepare updated cash flows analysis.
2	10/3/2025	Diaz, Matthew	0.5	Review updated draft liquidity analysis.
2	10/3/2025	Stegemann, Matthew	2.1	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/3/2025	Stegemann, Matthew	0.8	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/3/2025	Aas, Calvin	0.8	Correspond with A&M re: liquidity diligence.
2	10/3/2025	Aas, Calvin	2.7	Prepare liquidity update slides to be presented to the Committee.
2	10/3/2025	Aas, Calvin	1.8	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/3/2025	Aas, Calvin	0.2	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/5/2025	Aas, Calvin	0.4	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/5/2025	Aas, Calvin	0.4	Continue to prepare updated liquidity diligence questions to be sent to A&M.
2	10/6/2025	Diaz, Matthew	0.9	Review updated draft liquidity analysis.
2	10/6/2025	Scruton, Andrew	0.5	Review updated DIP budget received from A&M.
2	10/6/2025	Cheng, Earnestiena	1.1	Participate in call with A&M re: latest variance report and updated DIP budget.
2	10/6/2025	Cheng, Earnestiena	0.5	Review latest budget versus actuals liquidity reporting received from A&M.

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Task Category	Date	Professional	Hours	Activity
2	10/6/2025	Cheng, Earnestiena	0.3	Assess outstanding workstreams related to liquidity.
2	10/6/2025	Cheng, Earnestiena	0.7	Prepare template re: DIP budget summary slides to be presented to the Committee.
2	10/6/2025	Cheng, Earnestiena	0.4	Review updated liquidity diligence questions to be sent to A&M.
2	10/6/2025	Cheng, Earnestiena	0.1	Continue to review updated liquidity diligence questions to be sent to A&M.
2	10/6/2025	Cheng, Earnestiena	0.2	Review liquidity update slides to be presented to the Committee.
2	10/6/2025	Cheng, Earnestiena	0.9	Review supporting materials re: latest DIP budget.
2	10/6/2025	Stegemann, Matthew	1.6	Prepare liquidity update slides to be presented to the Committee.
2	10/6/2025	Stegemann, Matthew	2.4	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/6/2025	Stegemann, Matthew	2.6	Review supporting materials re: latest DIP budget.
2	10/6/2025	Stegemann, Matthew	1.1	Participate in call with A&M re: latest variance report and updated DIP budget.
2	10/6/2025	Stegemann, Matthew	1.5	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/6/2025	Aas, Calvin	0.4	Analyze next steps re: liquidity diligence.
2	10/6/2025	Aas, Calvin	1.9	Prepare analysis re: updated customer receipts forecast.
2	10/6/2025	Aas, Calvin	1.3	Continue to prepare analysis re: updated customer receipts forecast.
2	10/6/2025	Aas, Calvin	2.4	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/6/2025	Aas, Calvin	1.1	Participate in call with A&M re: latest variance report and updated DIP budget.
2	10/6/2025	Aas, Calvin	0.8	Continue to prepare updates to liquidity diligence questions to be sent to A&M.
2	10/6/2025	Aas, Calvin	1.7	Review supporting materials re: latest DIP budget.
2	10/6/2025	Aas, Calvin	1.0	Prepare DIP budget summary slides to be presented to the Committee.
2	10/6/2025	Aas, Calvin	0.3	Continue to prepare DIP budget summary slides to be presented to the Committee.
2	10/6/2025	Moran, Sarah	3.8	Prepare updated DIP budget analysis.
2	10/6/2025	Moran, Sarah	0.9	Continue to prepare updated DIP budget analysis.
2	10/6/2025	Moran, Sarah	0.2	Review updated DIP budget analysis.
2	10/6/2025	Moran, Sarah	1.3	Prepare DIP budget summary slides to be presented to the Committee.
2	10/6/2025	Moran, Sarah	0.6	Continue to prepare DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Cheng, Earnestiena	1.3	Review updated DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Cheng, Earnestiena	1.3	Continue to review updated DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Cheng, Earnestiena	0.3	Prepare updates to DIP budget diligence questions to be sent to A&M.

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2	10/7/2025	Stegemann, Matthew	2.6	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Stegemann, Matthew	2.7	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Stegemann, Matthew	3.2	Further prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Stegemann, Matthew	0.7	Review updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Stegemann, Matthew	0.8	Review updates to DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Stegemann, Matthew	0.8	Continue to review updates to DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Stegemann, Matthew	0.5	Correspond with A&M re: DIP budget diligence.
2	10/7/2025	Aas, Calvin	0.9	Prepare updates to DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Aas, Calvin	1.0	Continue to prepare updates to DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Aas, Calvin	1.1	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/7/2025	Aas, Calvin	0.7	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/7/2025	Aas, Calvin	1.2	Review details on cash management system in connection with updated DIP budget.
2	10/7/2025	Aas, Calvin	0.9	Assess factoring changes in updated DIP budget.
2	10/7/2025	Aas, Calvin	0.8	Assess professional fee carve out in updated DIP budget.
2	10/7/2025	Aas, Calvin	0.6	Review entity level cash flow forecasts.
2	10/7/2025	Aas, Calvin	2.6	Correspond with A&M re: updated DIP budget diligence.
2	10/7/2025	Aas, Calvin	0.3	Continue to review entity level cash flow forecasts.
2	10/7/2025	Moran, Sarah	0.5	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Moran, Sarah	1.4	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/7/2025	Moran, Sarah	1.4	Review entity level cash flow forecasts.
2	10/7/2025	Moran, Sarah	2.9	Continue to review entity level cash flow forecasts.
2	10/7/2025	Moran, Sarah	0.5	Prepare updates to DIP budget diligence questions to be sent to A&M.
2	10/7/2025	Moran, Sarah	0.9	Continue to prepare updates to DIP budget diligence questions to be sent to A&M.
2	10/8/2025	Scruton, Andrew	0.6	Review updated draft liquidity slides to be presented to the Committee.
2	10/8/2025	Cheng, Earnestiena	0.8	Review DIP budget summary slides to be presented to the Committee.
2	10/8/2025	Cheng, Earnestiena	0.7	Continue to review DIP budget summary slides to be presented to the Committee.
2	10/8/2025	Cheng, Earnestiena	0.7	Review liquidity update slides to be presented to the Committee.
2	10/8/2025	Stegemann, Matthew	2.8	Prepare updates to DIP budget summary slides to be presented to the Committee.

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Task Category	Date	Professional	Hours	Activity
2	10/8/2025	Stegemann, Matthew	1.5	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/8/2025	Stegemann, Matthew	1.2	Review DIP budget diligence responses received from A&M.
2	10/8/2025	Stegemann, Matthew	1.4	Continue to review DIP budget diligence responses received from A&M.
2	10/8/2025	Stegemann, Matthew	2.7	Review entity level cash flow forecasts.
2	10/8/2025	Aas, Calvin	0.2	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Aas, Calvin	0.5	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Aas, Calvin	0.4	Further prepare updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Aas, Calvin	1.3	Review updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Aas, Calvin	1.8	Assess supporting schedules re: updated DIP budget.
2	10/8/2025	Aas, Calvin	0.5	Continue to assess supporting schedules re: updated DIP budget.
2	10/8/2025	Aas, Calvin	0.5	Review entity level cash flow forecasts.
2	10/8/2025	Aas, Calvin	0.4	Continue to review entity level cash flow forecasts.
2	10/8/2025	Aas, Calvin	0.8	Review DIP budget diligence responses received from A&M.
2	10/8/2025	Aas, Calvin	1.2	Continue to review DIP budget diligence responses received from A&M.
2	10/8/2025	Aas, Calvin	0.4	Correspond with A&M re: entity level cash flow forecasts.
2	10/8/2025	Moran, Sarah	1.6	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Moran, Sarah	0.6	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/8/2025	Moran, Sarah	3.2	Review entity level cash flow forecasts.
2	10/8/2025	Moran, Sarah	0.7	Continue to review entity level cash flow forecasts.
2	10/8/2025	Moran, Sarah	3.6	Assess supporting schedules re: updated DIP budget.
2	10/9/2025	Cheng, Earnestiena	0.2	Review updates to liquidity update slides to be presented to the Committee.
2	10/9/2025	Cheng, Earnestiena	0.1	Continue to review updates to liquidity update slides to be presented to the Committee.
2	10/9/2025	Cheng, Earnestiena	0.2	Review exhibits re: latest DIP budget to be presented to the Committee.
2	10/9/2025	Cheng, Earnestiena	0.2	Continue to review exhibits re: latest DIP budget to be presented to the Committee.
2	10/9/2025	Eisenberg, Jacob	0.8	Review responses received from the Debtors re: fifth interim cash management order.
2	10/9/2025	Stegemann, Matthew	0.4	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/9/2025	Stegemann, Matthew	1.7	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/9/2025	Stegemann, Matthew	1.6	Finalize DIP budget summary slides to be presented to the Committee.

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2	10/9/2025	Stegemann, Matthew	1.8	Continue to finalize DIP budget summary slides to be presented to the Committee.
2	10/9/2025	Stegemann, Matthew	1.4	Review analysis re: updated sales forecast.
2	10/9/2025	Stegemann, Matthew	2.6	Continue to review analysis re: updated sales forecast.
2	10/9/2025	Aas, Calvin	1.0	Update liquidity update slides to reflect comments received from Counsel.
2	10/9/2025	Aas, Calvin	2.8	Continue to update liquidity update slides to reflect comments received from Counsel.
2	10/9/2025	Aas, Calvin	0.9	Prepare analysis re: updated sales forecast.
2	10/9/2025	Aas, Calvin	2.0	Continue to prepare analysis re: updated sales forecast.
2	10/9/2025	Aas, Calvin	0.4	Review analysis re: updated sales forecast.
2	10/9/2025	Aas, Calvin	0.9	Continue to review analysis re: updated sales forecast.
2	10/9/2025	Aas, Calvin	0.3	Correspond with A&M re: additional DIP budget diligence.
2	10/9/2025	Moran, Sarah	1.8	Prepare updates to professional fee forecast.
2	10/9/2025	Moran, Sarah	3.8	Continue to prepare updates to professional fee forecast.
2	10/9/2025	Moran, Sarah	0.3	Review updates to professional fee forecast.
2	10/9/2025	Moran, Sarah	1.1	Prepare analysis re: updated sales forecast.
2	10/9/2025	Moran, Sarah	0.4	Continue to prepare analysis re: updated sales forecast.
2	10/10/2025	Diaz, Matthew	0.5	Review updated cash flows analysis.
2	10/10/2025	Eisenberg, Jacob	0.6	Correspond with Counsel re: additional bank accounts.
2	10/10/2025	Stegemann, Matthew	1.3	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/10/2025	Stegemann, Matthew	2.8	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/10/2025	Stegemann, Matthew	1.6	Continue to prepare updated liquidity diligence questions to be sent to A&M.
2	10/10/2025	Aas, Calvin	0.5	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/10/2025	Aas, Calvin	0.3	Continue to review latest budget versus actuals liquidity reporting received from A&M.
2	10/10/2025	Aas, Calvin	0.8	Prepare final updates to liquidity update slides to be presented to the Committee.
2	10/10/2025	Aas, Calvin	0.3	Analyze next steps re: liquidity workstreams.
2	10/10/2025	Aas, Calvin	0.4	Prepare updates to analysis re: updated sales forecast.
2	10/10/2025	Aas, Calvin	0.9	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/10/2025	Aas, Calvin	0.5	Continue to prepare updates to analysis re: updated sales forecast.
2	10/10/2025	Moran, Sarah	1.4	Review latest budget versus actuals liquidity reporting received from A&M.

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Task Category	Date	Professional	Hours	Activity
2	10/12/2025	Aas, Calvin	0.4	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/12/2025	Aas, Calvin	0.6	Continue to prepare updated liquidity diligence questions to be sent to A&M.
2	10/13/2025	Hyland, Megan	1.0	Participate in call with A&M re: latest liquidity reporting.
2	10/13/2025	Eisenberg, Jacob	0.5	Provide comments to draft professional fee tracker.
2	10/13/2025	Stegemann, Matthew	1.0	Participate in call with A&M re: latest liquidity reporting.
2	10/13/2025	Stegemann, Matthew	1.3	Review liquidity diligence responses received from A&M.
2	10/13/2025	Stegemann, Matthew	0.4	Review updated customer receipts analysis.
2	10/13/2025	Stegemann, Matthew	3.4	Prepare liquidity update slides to be presented to the Committee.
2	10/13/2025	Aas, Calvin	1.0	Participate in call with A&M re: latest liquidity reporting.
2	10/13/2025	Aas, Calvin	0.7	Review liquidity diligence responses received from A&M.
2	10/13/2025	Aas, Calvin	1.6	Prepare liquidity update slides to be presented to the Committee.
2	10/13/2025	Aas, Calvin	0.5	Analyze next steps re: liquidity workstreams.
2	10/13/2025	Aas, Calvin	1.2	Review liquidity materials in preparation for call with A&M.
2	10/13/2025	Aas, Calvin	0.4	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/13/2025	Aas, Calvin	0.3	Review updated customer receipts forecast received from A&M.
2	10/13/2025	Aas, Calvin	0.3	Prepare updated customer receipts analysis.
2	10/13/2025	Aas, Calvin	0.3	Assess updated sales reporting received from A&M.
2	10/13/2025	Moran, Sarah	1.2	Prepare updated customer receipts analysis.
2	10/13/2025	Moran, Sarah	1.0	Participate in call with A&M re: latest liquidity reporting.
2	10/13/2025	Moran, Sarah	1.2	Continue to prepare updated customer receipts analysis.
2	10/13/2025	Moran, Sarah	1.0	Prepare draft professional fee tracker.
2	10/13/2025	Moran, Sarah	0.5	Continue to prepare draft professional fee tracker.
2	10/13/2025	Moran, Sarah	2.7	Further prepare draft professional fee tracker.
2	10/14/2025	Cheng, Earnestiena	0.3	Evaluate status of workstreams re: liquidity.
2	10/14/2025	Cheng, Earnestiena	0.8	Review updated DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Cheng, Earnestiena	0.4	Continue to review updated DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Cheng, Earnestiena	0.7	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Stegemann, Matthew	3.3	Review updated DIP budget summary slides to be presented to the Committee.

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2	10/14/2025	Stegemann, Matthew	1.8	Continue to review updated DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Stegemann, Matthew	0.5	Review updates to professional fee variance analysis.
2	10/14/2025	Stegemann, Matthew	0.2	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Stegemann, Matthew	0.4	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Aas, Calvin	0.2	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Aas, Calvin	0.8	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Aas, Calvin	0.1	Correspond with A&M re: sales reporting.
2	10/14/2025	Aas, Calvin	1.8	Review updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Aas, Calvin	0.3	Correspond with A&M re: status of DIP draws.
2	10/14/2025	Aas, Calvin	3.3	Review updates to professional fee variance analysis.
2	10/14/2025	Aas, Calvin	0.4	Continue to review updates to professional fee variance analysis.
2	10/14/2025	Aas, Calvin	0.5	Prepare updates to customer receipts analysis.
2	10/14/2025	Aas, Calvin	0.4	Continue to prepare updates to customer receipts analysis.
2	10/14/2025	Moran, Sarah	0.5	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Moran, Sarah	0.4	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Moran, Sarah	0.5	Review updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Moran, Sarah	0.6	Continue to review updates to DIP budget summary slides to be presented to the Committee.
2	10/14/2025	Moran, Sarah	0.6	Prepare updates to professional fee tracker.
2	10/14/2025	Moran, Sarah	0.5	Continue to prepare updates to professional fee tracker.
2	10/15/2025	Cheng, Earnestiena	1.8	Review updated DIP budget summary slides to be presented to the Committee.
2	10/15/2025	Cheng, Earnestiena	0.5	Continue to review updated DIP budget summary slides to be presented to the Committee.
2	10/15/2025	Eisenberg, Jacob	0.8	Review diligence responses received from the Company re: fifth interim cash management order.
2	10/15/2025	Stegemann, Matthew	3.1	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/15/2025	Aas, Calvin	0.4	Correspond with A&M re: outstanding liquidity diligence items.
2	10/15/2025	Aas, Calvin	0.7	Review outstanding liquidity diligence items.
2	10/15/2025	Aas, Calvin	2.2	Prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/15/2025	Aas, Calvin	0.5	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/15/2025	Moran, Sarah	0.5	Prepare updates to DIP budget summary slides to be presented to the Committee.

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Task Category	Date	Professional	Hours	Activity
2	10/15/2025	Moran, Sarah	0.6	Continue to prepare updates to DIP budget summary slides to be presented to the Committee.
2	10/16/2025	Cheng, Earnestiena	0.2	Review updates to DIP budget summary slides to be presented to the Committee.
2	10/16/2025	Cheng, Earnestiena	0.2	Evaluate outstanding diligence items re: liquidity.
2	10/16/2025	Cheng, Earnestiena	0.5	Review liquidity materials in preparation for call with the Committee.
2	10/16/2025	Cheng, Earnestiena	0.6	Continue to review liquidity materials in preparation for call with the Committee.
2	10/16/2025	Stegemann, Matthew	1.2	Review diligence questions re: updated DIP budget support schedules provided by A&M.
2	10/16/2025	Stegemann, Matthew	0.5	Prepare final updates to DIP budget summary slides to be presented to the Committee.
2	10/16/2025	Stegemann, Matthew	1.2	Continue to prepare final updates to DIP budget summary slides to be presented to the Committee.
2	10/16/2025	Stegemann, Matthew	0.6	Assess updated DIP budget support schedules provided by A&M.
2	10/16/2025	Aas, Calvin	1.3	Assess updated DIP budget support schedules provided by A&M.
2	10/16/2025	Aas, Calvin	0.2	Prepare diligence questions re: updated DIP budget support schedules provided by A&M.
2	10/16/2025	Aas, Calvin	0.8	Continue to prepare diligence questions re: updated DIP budget support schedules provided by A&M.
2	10/16/2025	Moran, Sarah	0.6	Assess updated DIP budget support schedules provided by A&M.
2	10/16/2025	Moran, Sarah	1.0	Prepare diligence questions re: updated DIP budget support schedules provided by A&M.
2	10/17/2025	Diaz, Matthew	0.5	Review updated draft liquidity analysis.
2	10/17/2025	Cheng, Earnestiena	0.2	Evaluate outstanding diligence items re: liquidity.
2	10/17/2025	Stegemann, Matthew	1.5	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/17/2025	Stegemann, Matthew	1.3	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/17/2025	Aas, Calvin	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/17/2025	Aas, Calvin	0.6	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/17/2025	Moran, Sarah	1.0	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/17/2025	Moran, Sarah	0.5	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/17/2025	Moran, Sarah	0.7	Prepare updated draft liquidity analysis.
2	10/20/2025	Cheng, Earnestiena	0.5	Review updated liquidity diligence questions to be sent to A&M.
2	10/20/2025	Cheng, Earnestiena	0.8	Participate in call with A&M re: liquidity updates.
2	10/20/2025	Cheng, Earnestiena	0.6	Correspond with Counsel re: liquidity and factoring updates.
2	10/20/2025	Cheng, Earnestiena	0.2	Continue to review updated liquidity diligence questions to be sent to A&M.
2	10/20/2025	Stegemann, Matthew	1.2	Prepare liquidity update slides to be presented to the Committee.

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2	10/20/2025	Stegemann, Matthew	0.8	Participate in call with A&M re: liquidity updates.
2	10/20/2025	Stegemann, Matthew	0.8	Prepare analysis re: receipts by customer.
2	10/20/2025	Stegemann, Matthew	1.4	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/20/2025	Aas, Calvin	0.9	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/20/2025	Aas, Calvin	0.2	Assess status re: liquidity workstreams.
2	10/20/2025	Aas, Calvin	0.8	Participate in call with A&M re: liquidity updates.
2	10/20/2025	Aas, Calvin	0.4	Review updated draft liquidity analysis.
2	10/20/2025	Moran, Sarah	0.9	Prepare liquidity update slides to be presented to the Committee.
2	10/20/2025	Moran, Sarah	1.2	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/20/2025	Moran, Sarah	0.8	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/21/2025	Cheng, Earnestiena	1.5	Review liquidity update slides to be presented to the Committee.
2	10/21/2025	Stegemann, Matthew	2.7	Review liquidity update slides to be presented to the Committee.
2	10/21/2025	Stegemann, Matthew	1.5	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/21/2025	Stegemann, Matthew	1.6	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/21/2025	Stegemann, Matthew	1.3	Assess updated factoring reporting received from A&M.
2	10/21/2025	Stegemann, Matthew	0.4	Review liquidity diligence responses received from A&M.
2	10/21/2025	Stegemann, Matthew	0.5	Correspond with A&M re: factoring reporting.
2	10/21/2025	Aas, Calvin	0.4	Assess updated factoring reporting received from A&M.
2	10/21/2025	Moran, Sarah	0.4	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/21/2025	Moran, Sarah	0.6	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/22/2025	Cheng, Earnestiena	0.3	Evaluate potential changes to professional fee forecast.
2	10/22/2025	Eisenberg, Jacob	0.5	Analyze next steps re: revised fee estimates.
2	10/22/2025	Stegemann, Matthew	1.2	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/22/2025	Stegemann, Matthew	0.9	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/22/2025	Moran, Sarah	0.5	Prepare updates to professional fee forecast.
2	10/22/2025	Moran, Sarah	1.6	Continue to prepare updates to professional fee forecast.
2	10/23/2025	Moran, Sarah	1.1	Prepare updates to professional fee forecast.
2	10/23/2025	Moran, Sarah	1.2	Continue to prepare updates to professional fee forecast.

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Task Category	Date	Professional	Hours	Activity
2	10/23/2025	Moran, Sarah	0.4	Review updates to professional fee forecast.
2	10/23/2025	Moran, Sarah	0.9	Analyze variances to original professional fee forecast.
2	10/24/2025	Diaz, Matthew	0.6	Review latest draft liquidity analysis.
2	10/24/2025	Cheng, Earnestiena	0.2	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/24/2025	Cheng, Earnestiena	0.4	Evaluate updated proposed professional fee forecast.
2	10/24/2025	Stegemann, Matthew	1.6	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/24/2025	Stegemann, Matthew	1.3	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/24/2025	Moran, Sarah	0.9	Review updated draft liquidity analysis.
2	10/26/2025	Cheng, Earnestiena	0.2	Correspond with Counsel re: professional fee forecast.
2	10/26/2025	Aas, Calvin	0.4	Prepare updated liquidity diligence questions to be sent to A&M.
2	10/27/2025	Diaz, Matthew	0.4	Review latest draft liquidity analysis.
2	10/27/2025	Cheng, Earnestiena	1.0	Participate in call with A&M re: liquidity updates.
2	10/27/2025	Cheng, Earnestiena	0.7	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/27/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: liquidity update.
2	10/27/2025	Cheng, Earnestiena	0.2	Review updated liquidity diligence questions to be sent to A&M.
2	10/27/2025	Stegemann, Matthew	0.8	Review liquidity update slides to be presented to the Committee.
2	10/27/2025	Stegemann, Matthew	1.7	Continue to review liquidity update slides to be presented to the Committee.
2	10/27/2025	Stegemann, Matthew	1.0	Participate in call with A&M re: liquidity updates.
2	10/27/2025	Stegemann, Matthew	0.9	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/27/2025	Aas, Calvin	1.0	Participate in call with A&M re: liquidity updates.
2	10/27/2025	Aas, Calvin	0.3	Prepare liquidity update slides to be presented to the Committee.
2	10/27/2025	Aas, Calvin	1.0	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/27/2025	Aas, Calvin	0.3	Prepare updates to liquidity diligence questions to be sent to A&M.
2	10/27/2025	Aas, Calvin	0.5	Continue to prepare updates to liquidity diligence questions to be sent to A&M.
2	10/27/2025	Moran, Sarah	1.0	Participate in call with A&M re: liquidity updates.
2	10/27/2025	Moran, Sarah	1.0	Prepare liquidity update slides to be presented to the Committee.
2	10/27/2025	Moran, Sarah	0.4	Continue to prepare liquidity update slides to be presented to the Committee.
2	10/27/2025	Moran, Sarah	0.3	Prepare updates to liquidity diligence questions to be sent to A&M.

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2	10/27/2025	Moran, Sarah	0.6	Continue to prepare updates to liquidity diligence questions to be sent to A&M.
2	10/27/2025	Moran, Sarah	0.4	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Stegemann, Matthew	2.3	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Stegemann, Matthew	0.3	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Stegemann, Matthew	0.6	Review updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Aas, Calvin	0.1	Review updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Moran, Sarah	0.6	Prepare updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Moran, Sarah	0.8	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	10/28/2025	Moran, Sarah	0.5	Review updates to liquidity update slides to be presented to the Committee.
2	10/29/2025	Scruton, Andrew	0.7	Review stipulation re: customer financing.
2	10/29/2025	Cheng, Earnestiena	1.3	Review long term monthly cash flows received from A&M.
2	10/29/2025	Cheng, Earnestiena	0.4	Continue to review long term monthly cash flows received from A&M.
2	10/29/2025	Cheng, Earnestiena	1.1	Provide comments to liquidity update slides to be presented to the Committee.
2	10/29/2025	Stegemann, Matthew	1.3	Review long term monthly cash flows received from A&M.
2	10/29/2025	Aas, Calvin	0.1	Continue to review updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Scruton, Andrew	1.3	Review long term monthly cash flows received from A&M.
2	10/30/2025	Cheng, Earnestiena	1.1	Evaluate long term monthly cash flows received from A&M.
2	10/30/2025	Cheng, Earnestiena	1.4	Continue to evaluate long term monthly cash flows received from A&M.
2	10/30/2025	Cheng, Earnestiena	0.3	Summarize key takeaways re: long term monthly cash flows received from A&M.
2	10/30/2025	Cheng, Earnestiena	0.5	Continue to summarize key takeaways re: long term monthly cash flows received from A&M.
2	10/30/2025	Stegemann, Matthew	3.1	Prepare diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Stegemann, Matthew	2.6	Continue to prepare diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Stegemann, Matthew	0.4	Review diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Stegemann, Matthew	1.4	Review final updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Stegemann, Matthew	0.8	Continue to review final updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Aas, Calvin	0.5	Finalize liquidity update slides to be presented to the Committee.
2	10/30/2025	Aas, Calvin	3.0	Prepare analysis re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.5	Prepare analysis re: long term monthly cash flows received from A&M.

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2	10/30/2025	Moran, Sarah	0.6	Continue to prepare analysis re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.9	Prepare updates to analysis re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.6	Continue to prepare updates to analysis re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	1.6	Prepare final updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Moran, Sarah	0.5	Continue to prepare final updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Moran, Sarah	0.8	Review final updates to liquidity update slides to be presented to the Committee.
2	10/30/2025	Moran, Sarah	0.6	Prepare diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.6	Continue to prepare diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.5	Further prepare diligence questions re: long term monthly cash flows received from A&M.
2	10/30/2025	Moran, Sarah	0.3	Review diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Díaz, Matthew	1.1	Review diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Díaz, Matthew	0.5	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/31/2025	Cheng, Earnestiena	1.2	Review diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Cheng, Earnestiena	1.1	Participate in call with A&M re: cash flows diligence.
2	10/31/2025	Cheng, Earnestiena	1.1	Continue to review diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Cheng, Earnestiena	1.0	Review analysis re: long term monthly cash flows received from A&M.
2	10/31/2025	Stegemann, Matthew	2.6	Prepare updates to diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Stegemann, Matthew	2.3	Continue to prepare updates to diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Stegemann, Matthew	1.1	Participate in call with A&M re: cash flows diligence.
2	10/31/2025	Stegemann, Matthew	1.3	Prepare liquidity update slides to be presented to the Committee.
2	10/31/2025	Aas, Calvin	1.1	Participate in call with A&M re: cash flows diligence.
2	10/31/2025	Aas, Calvin	2.7	Prepare updates to analysis re: long term monthly cash flows received from A&M.
2	10/31/2025	Aas, Calvin	1.5	Continue to prepare updates to analysis re: long term monthly cash flows received from A&M.
2	10/31/2025	Aas, Calvin	1.0	Correspond with A&M re: long term monthly cash flows.
2	10/31/2025	Moran, Sarah	0.6	Prepare updates to diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Moran, Sarah	1.3	Continue to prepare updates to diligence questions re: long term monthly cash flows received from A&M.
2	10/31/2025	Moran, Sarah	0.8	Prepare analysis re: long term monthly cash flows received from A&M.
2	10/31/2025	Moran, Sarah	0.9	Continue to prepare analysis re: long term monthly cash flows received from A&M.

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2	10/31/2025	Moran, Sarah	1.1	Participate in call with A&M re: cash flows diligence.
2	10/31/2025	Moran, Sarah	1.3	Review latest budget versus actuals liquidity reporting received from A&M.
2	10/31/2025	Moran, Sarah	0.8	Prepare analysis re: latest budget versus actuals liquidity reporting received from A&M.
2	10/31/2025	Moran, Sarah	1.0	Continue to prepare analysis re: latest budget versus actuals liquidity reporting received from A&M.
2	10/31/2025	Moran, Sarah	0.7	Prepare liquidity update slides to be presented to the Committee.
2 Total			336.3	
3	10/13/2025	Luangkhot, Timothy	0.3	Prepare updated exit financing summary based on business plan received from A&M.
3	10/14/2025	Cheng, Earnestiena	0.2	Review updated exit financing summary prepared based on business plan received from A&M.
3	10/14/2025	Luangkhot, Timothy	1.1	Prepare updated exit financing summary based on business plan received from A&M.
3	10/14/2025	Luangkhot, Timothy	1.1	Continue to prepare updated exit financing summary based on business plan received from A&M.
3	10/15/2025	Cheng, Earnestiena	0.2	Review updated exit financing summary prepared based on business plan received from A&M.
3	10/15/2025	Cheng, Earnestiena	0.3	Continue to review updated exit financing summary prepared based on business plan received from A&M.
3	10/15/2025	Luangkhot, Timothy	2.6	Prepare updates to exit financing summary.
3	10/15/2025	Luangkhot, Timothy	1.2	Continue to prepare updates to exit financing summary.
3	10/16/2025	Luangkhot, Timothy	2.8	Prepare updates to exit financing summary.
3 Total			9.8	
4	10/2/2025	Aas, Calvin	0.2	Review updated trade agreements tracker received from A&M.
4	10/3/2025	Hyland, Megan	0.2	Review update re: Japanese vendors.
4	10/3/2025	Cheng, Earnestiena	0.3	Review status of vendor discussions in various regions.
4	10/6/2025	Eisenberg, Jacob	0.6	Address trade agreement inquiry received from Counsel.
4	10/6/2025	Aas, Calvin	0.2	Review latest status of executed trade agreements.
4	10/6/2025	Moran, Sarah	1.1	Review latest status of executed trade agreements.
4	10/14/2025	Aas, Calvin	0.5	Review prior reporting received re: vendor spend.
4	10/15/2025	Aas, Calvin	1.2	Review vendor spend reporting received from A&M.
4	10/16/2025	Eisenberg, Jacob	0.9	Address vendor inquiry received from Counsel.
4	10/17/2025	Cheng, Earnestiena	0.2	Participate in call with Counsel re: trade agreement inquiry.
4	10/17/2025	Eisenberg, Jacob	0.2	Participate in call with Counsel re: trade agreement inquiry.
4	10/17/2025	Eisenberg, Jacob	0.6	Correspond with Counsel re: trade agreement inquiry.

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Task Category	Date	Professional	Hours	Activity
4	10/17/2025	Eisenberg, Jacob	0.7	Correspond with A&M re: trade agreement inquiry.
4	10/20/2025	Eisenberg, Jacob	0.8	Correspond with A&M re: trade agreement inquiry.
4	10/20/2025	Moran, Sarah	0.4	Prepare updates to trade agreement tracker.
4	10/21/2025	Cheng, Earnestiena	0.2	Review updated vendor reporting received from A&M.
4	10/21/2025	Eisenberg, Jacob	1.3	Prepare template for vendor reporting analysis.
4	10/21/2025	Eisenberg, Jacob	0.9	Review updated vendor reporting received from A&M.
4	10/21/2025	Eisenberg, Jacob	0.8	Correspond with Counsel re: updates to vendor reporting.
4	10/21/2025	Moran, Sarah	0.8	Prepare vendor reporting analysis.
4	10/21/2025	Moran, Sarah	2.3	Continue to prepare vendor reporting analysis.
4	10/22/2025	Cheng, Earnestiena	0.3	Evaluate latest trade agreements tracker received from A&M.
4	10/22/2025	Cheng, Earnestiena	0.2	Continue to evaluate latest trade agreements tracker received from A&M.
4	10/22/2025	Cheng, Earnestiena	0.2	Evaluate status of trade agreements to be executed.
4	10/22/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: vendor reporting.
4	10/22/2025	Eisenberg, Jacob	0.5	Correspond with A&M re: vendor spend.
4	10/22/2025	Eisenberg, Jacob	1.7	Prepare draft analysis re: vendor reporting.
4	10/22/2025	Eisenberg, Jacob	0.8	Review draft analysis re: vendor reporting.
4	10/22/2025	Aas, Calvin	0.3	Review draft analysis re: vendor reporting.
4	10/22/2025	Moran, Sarah	0.5	Prepare draft analysis re: vendor reporting.
4	10/22/2025	Moran, Sarah	0.7	Prepare updates to analysis re: vendor reporting.
4	10/22/2025	Moran, Sarah	1.0	Review draft analysis re: vendor reporting.
4	10/22/2025	Moran, Sarah	0.9	Continue to prepare updates to analysis re: vendor reporting.
4	10/23/2025	Eisenberg, Jacob	0.6	Correspond with A&M re: vendor spend.
4	10/23/2025	Eisenberg, Jacob	1.2	Review updated draft analysis re: vendor reporting.
4	10/23/2025	Moran, Sarah	1.3	Prepare updates to analysis re: vendor reporting.
4	10/24/2025	Aas, Calvin	0.1	Correspond with A&M re: vendor spend.
4	10/27/2025	Cheng, Earnestiena	0.3	Review update re: Japanese creditor discussions.
4	10/27/2025	Cheng, Earnestiena	0.6	Review vendor discussion points.
4	10/28/2025	Cheng, Earnestiena	0.2	Evaluate status of vendor discussions.

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4	10/28/2025	Eisenberg, Jacob	0.4	Correspond with A&M re: vendor updates.
4	10/29/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: status of specific vendor claim.
4	10/29/2025	Cheng, Earnestiena	0.6	Evaluate status of prepetition vendor claims.
4	10/29/2025	Cheng, Earnestiena	0.8	Participate in call with A&M re: status of forecasted trade agreements.
4	10/29/2025	Cheng, Earnestiena	0.3	Review updated trade agreement tracker received from A&M.
4	10/29/2025	Eisenberg, Jacob	1.6	Review updated trade agreement materials received from A&M.
4	10/29/2025	Eisenberg, Jacob	0.8	Participate in call with A&M re: status of forecasted trade agreements.
4	10/29/2025	Eisenberg, Jacob	1.3	Review trade agreement materials in preparation for call with A&M.
4	10/29/2025	Eisenberg, Jacob	0.9	Correspond with Counsel re: trade agreement update.
4	10/29/2025	Moran, Sarah	0.8	Participate in call with A&M re: status of forecasted trade agreements.
4	10/30/2025	Díaz, Matthew	0.5	Review analysis re: trade agreement spend.
4	10/30/2025	Eisenberg, Jacob	1.6	Prepare draft diligence questions re: updated trade agreement materials received from A&M.
4	10/31/2025	Eisenberg, Jacob	0.6	Address inquiry from Counsel re: vendor spend.
4	10/31/2025	Eisenberg, Jacob	1.2	Prepare updates to draft diligence questions re: updated trade agreement materials received from A&M.
4 Total			38.0	
7	10/1/2025	Duwenhorst, Johannes	2.7	Prepare updates to business plan diligence request list.
7	10/2/2025	Rauscher, Heiko	0.3	Review updated diligence questions re: business plan.
7	10/2/2025	Rauscher, Heiko	0.4	Continue to review updated diligence questions re: business plan.
7	10/6/2025	Duwenhorst, Johannes	1.6	Prepare workplan re: business plan assessment.
7	10/6/2025	Duwenhorst, Johannes	1.9	Review external segment reports in connection with business plan assessment.
7	10/6/2025	Duwenhorst, Johannes	2.3	Continue to review external segment reports in connection with business plan assessment.
7	10/7/2025	Díaz, Matthew	0.2	Review latest status re: business plan assessment.
7	10/7/2025	Scruton, Andrew	0.3	Correspond with Counsel re: business plan.
7	10/7/2025	Duwenhorst, Johannes	2.1	Review external segment reports in connection with business plan assessment.
7	10/8/2025	Rauscher, Heiko	0.8	Correspond with Committee member re: business plan developments.
7	10/9/2025	Rauscher, Heiko	0.6	Review business plan materials in preparation for call with Committee ex-officio member.
7	10/10/2025	Díaz, Matthew	1.4	Review draft business plan received from A&M.
7	10/10/2025	Scruton, Andrew	1.3	Assess initial business plan projections.

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7	10/10/2025	Scruton, Andrew	0.5	Correspond with Counsel re: business plan.
7	10/10/2025	Rauscher, Heiko	0.9	Assess initial business plan projections.
7	10/10/2025	Rauscher, Heiko	0.4	Continue to assess initial business plan projections.
7	10/10/2025	Hyland, Megan	0.7	Review business plan materials provided by A&M.
7	10/10/2025	Duwenhorst, Johannes	2.9	Prepare outline re: business plan assessment.
7	10/10/2025	Duwenhorst, Johannes	2.4	Further prepare outline re: business plan assessment.
7	10/10/2025	Bell, Henrik	1.6	Review outline re: business plan assessment.
7	10/10/2025	Bell, Henrik	3.8	Prepare template re: business plan overview slides.
7	10/10/2025	Bell, Henrik	2.6	Continue to prepare template re: business plan overview slides.
7	10/11/2025	Diaz, Matthew	0.5	Participate in call with A&M re: business plan.
7	10/12/2025	Diaz, Matthew	0.9	Continue to review draft business plan received from A&M.
7	10/13/2025	Diaz, Matthew	1.3	Review key takeaways re: business plan.
7	10/13/2025	Scruton, Andrew	1.4	Continue to assess initial business plan projections.
7	10/13/2025	Rauscher, Heiko	1.8	Conduct detailed review of business plan received from A&M.
7	10/13/2025	Rauscher, Heiko	1.3	Prepare diligence questions re: business plan received from A&M.
7	10/13/2025	Rauscher, Heiko	0.6	Continue to prepare diligence questions re: business plan received from A&M.
7	10/13/2025	Rauscher, Heiko	1.6	Continue to conduct detailed review of business plan received from A&M.
7	10/13/2025	Hyland, Megan	0.1	Correspond with Counsel re: business plan.
7	10/13/2025	Hyland, Megan	0.3	Review key takeaways re: business plan.
7	10/13/2025	Cheng, Earnestiena	1.0	Review draft business plan.
7	10/13/2025	Duwenhorst, Johannes	1.5	Review business plan update slides to be presented to the Committee.
7	10/13/2025	Duwenhorst, Johannes	3.1	Prepare agenda re: business plan call with Company management.
7	10/13/2025	Duwenhorst, Johannes	2.3	Review business plan materials provided by the Company.
7	10/13/2025	Duwenhorst, Johannes	2.9	Prepare competitor benchmarking analysis in connection with business plan assessment.
7	10/13/2025	Bell, Henrik	1.8	Summarize key takeaways re: business plan.
7	10/13/2025	Bell, Henrik	2.6	Continue to summarize key takeaways re: business plan.
7	10/13/2025	Bell, Henrik	2.8	Evaluate business unit level projections re: business plan.
7	10/13/2025	Bell, Henrik	2.9	Continue to evaluate business unit level projections re: business plan.

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7	10/13/2025	Marticke, Nils	1.0	Prepare competitor benchmarking analysis in connection with business plan assessment.
7	10/13/2025	Marticke, Nils	1.3	Continue to prepare competitor benchmarking analysis in connection with business plan assessment.
7	10/13/2025	Marticke, Nils	1.1	Analyze projections re: business plan.
7	10/13/2025	Marticke, Nils	1.9	Summarize key takeaways re: competitor benchmarking analysis in connection with business plan assessment.
7	10/13/2025	Marticke, Nils	2.4	Continue to analyze projections re: business plan.
7	10/13/2025	Marticke, Nils	0.9	Continue to summarize key takeaways re: competitor benchmarking analysis in connection with business plan assessment.
7	10/14/2025	Diaz, Matthew	0.7	Review agenda re: business plan call with Company management.
7	10/14/2025	Scruton, Andrew	1.6	Review summary of key takeaways re: business plan.
7	10/14/2025	Rauscher, Heiko	1.4	Review business plan update slides to be presented to the Committee.
7	10/14/2025	Rauscher, Heiko	0.4	Continue to review business plan update slides to be presented to the Committee.
7	10/14/2025	Rauscher, Heiko	0.9	Evaluate business unit level projections re: business plan.
7	10/14/2025	Rauscher, Heiko	0.6	Review updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Rauscher, Heiko	1.4	Further review updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Rauscher, Heiko	0.2	Analyze projections re: business plan.
7	10/14/2025	Hyland, Megan	3.2	Review business plan update slides to be presented to the Committee.
7	10/14/2025	Hyland, Megan	0.4	Continue to review business plan update slides to be presented to the Committee.
7	10/14/2025	Hyland, Megan	0.4	Correspond with Counsel re: business plan update.
7	10/14/2025	Hyland, Megan	0.5	Review workplan re: business plan assessment.
7	10/14/2025	Cheng, Earnestiena	0.3	Review agenda re: business plan call with Company management.
7	10/14/2025	Cheng, Earnestiena	0.9	Review business plan update slides to be presented to the Committee.
7	10/14/2025	Cheng, Earnestiena	0.8	Continue to review business plan update slides to be presented to the Committee.
7	10/14/2025	Cheng, Earnestiena	1.4	Prepare updates to business plan update slides to be presented to the Committee.
7	10/14/2025	Cheng, Earnestiena	0.5	Review status of outstanding workstreams re: business plan.
7	10/14/2025	Duwenhorst, Johannes	2.2	Review competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/14/2025	Duwenhorst, Johannes	3.1	Prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Duwenhorst, Johannes	2.1	Continue to prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Duwenhorst, Johannes	2.9	Review business plan update slides to be presented to the Committee.
7	10/14/2025	Bell, Henrik	3.8	Prepare business plan update slides to be presented to the Committee.

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7	10/14/2025	Bell, Henrik	2.6	Continue to prepare business plan update slides to be presented to the Committee.
7	10/14/2025	Bell, Henrik	3.1	Prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Bell, Henrik	1.8	Continue to prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Marticke, Nils	2.1	Prepare slides re: competitor benchmarking to be presented to the Committee.
7	10/14/2025	Marticke, Nils	0.6	Continue to prepare slides re: competitor benchmarking to be presented to the Committee.
7	10/14/2025	Marticke, Nils	1.4	Prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Marticke, Nils	1.0	Continue to prepare updated draft business plan diligence request list to be sent to A&M.
7	10/14/2025	Marticke, Nils	0.8	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/14/2025	Marticke, Nils	1.6	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/14/2025	Marticke, Nils	0.5	Review updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/15/2025	Díaz, Matthew	1.2	Review business plan update slides to be presented to the Committee.
7	10/15/2025	Díaz, Matthew	1.4	Review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Díaz, Matthew	1.0	Participate in call with A&M re: business plan process and preparation for call with Company management.
7	10/15/2025	Scruton, Andrew	1.3	Review business plan update slides to be presented to the Committee.
7	10/15/2025	Scruton, Andrew	1.0	Participate in call with A&M re: business plan process and preparation for call with Company management.
7	10/15/2025	Rauscher, Heiko	1.2	Review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Rauscher, Heiko	0.3	Continue to review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Rauscher, Heiko	1.2	Review updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Rauscher, Heiko	0.8	Evaluate business unit level projections re: business plan.
7	10/15/2025	Rauscher, Heiko	0.7	Continue to review updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Rauscher, Heiko	1.0	Participate in call with A&M re: business plan process and preparation for call with Company management.
7	10/15/2025	Hyland, Megan	0.7	Review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Hyland, Megan	1.0	Review updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Hyland, Megan	0.4	Analyze next steps re: business plan workstreams.
7	10/15/2025	Hyland, Megan	0.9	Continue to review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Hyland, Megan	0.3	Correspond with Counsel re: business plan update.
7	10/15/2025	Cheng, Earnestiena	0.5	Review revised business plan update slides to be presented to the Committee.
7	10/15/2025	Cheng, Earnestiena	1.0	Participate in call with A&M re: business plan process and preparation for call with Company management.

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7	10/15/2025	Cheng, Earnestiena	0.6	Prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Cheng, Earnestiena	1.0	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Cheng, Earnestiena	0.4	Correspond with A&M re: business plan.
7	10/15/2025	Cheng, Earnestiena	0.2	Review business plan materials in preparation for call with A&M.
7	10/15/2025	Eisenberg, Jacob	0.8	Prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Eisenberg, Jacob	1.2	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Duwenhorst, Johannes	2.8	Prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Duwenhorst, Johannes	3.4	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Duwenhorst, Johannes	1.8	Evaluate business unit level projections re: business plan.
7	10/15/2025	Duwenhorst, Johannes	1.5	Continue to evaluate business unit level projections re: business plan.
7	10/15/2025	Bell, Henrik	1.7	Conduct research re: competitor benchmarking analysis.
7	10/15/2025	Bell, Henrik	0.8	Prepare updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Bell, Henrik	3.8	Continue to prepare updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Bell, Henrik	1.8	Prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Bell, Henrik	1.5	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/15/2025	Marticke, Nils	1.9	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/15/2025	Marticke, Nils	0.9	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/15/2025	Marticke, Nils	0.6	Conduct research re: competitor benchmarking analysis.
7	10/15/2025	Marticke, Nils	1.9	Evaluate business unit level projections re: business plan.
7	10/15/2025	Marticke, Nils	1.2	Continue to evaluate business unit level projections re: business plan.
7	10/15/2025	Marticke, Nils	0.4	Prepare updated draft business plan diligence request list to be sent to A&M.
7	10/15/2025	Marticke, Nils	1.8	Continue to prepare updated draft business plan diligence request list to be sent to A&M.
7	10/16/2025	Diaz, Matthew	1.3	Review supplemental business plan materials received from A&M.
7	10/16/2025	Diaz, Matthew	2.5	Conduct detailed review re: business plan update slides to be presented to the Committee.
7	10/16/2025	Diaz, Matthew	0.8	Review business plan materials in preparation for call with the Committee.
7	10/16/2025	Rauscher, Heiko	0.3	Review updated analysis re: competitor benchmarking.
7	10/16/2025	Rauscher, Heiko	1.1	Review business plan materials in preparation for call with the Committee.
7	10/16/2025	Rauscher, Heiko	0.8	Continue to review updated analysis re: competitor benchmarking.

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7	10/16/2025	Rauscher, Heiko	0.7	Review updated draft business plan diligence request list to be sent to A&M.
7	10/16/2025	Rauscher, Heiko	1.2	Continue to review updated draft business plan diligence request list to be sent to A&M.
7	10/16/2025	Hyland, Megan	1.5	Provide comments to revised business plan update slides to be presented to the Committee.
7	10/16/2025	Hyland, Megan	1.7	Review updated draft business plan diligence request list to be sent to A&M.
7	10/16/2025	Hyland, Megan	0.2	Correspond with A&M re: business plan.
7	10/16/2025	Hyland, Megan	0.5	Review business plan materials in preparation for call with Company management.
7	10/16/2025	Cheng, Earnestiena	0.3	Provide comments re: updated business plan diligence request list.
7	10/16/2025	Cheng, Earnestiena	0.6	Review lighting business unit overview presentation in preparation for call with Company management.
7	10/16/2025	Cheng, Earnestiena	0.6	Provide comments to revised business plan update slides to be presented to the Committee.
7	10/16/2025	Cheng, Earnestiena	0.6	Continue to provide comments re: updated business plan diligence request list.
7	10/16/2025	Cheng, Earnestiena	2.1	Continue to provide comments to revised business plan update slides to be presented to the Committee.
7	10/16/2025	Eisenberg, Jacob	1.6	Prepare updates to business plan update slides to be presented to the Committee.
7	10/16/2025	Eisenberg, Jacob	0.9	Analyze business plan next steps based on call with the Committee.
7	10/16/2025	Duwenhorst, Johannes	2.6	Prepare diligence questions re: business unit level projections.
7	10/16/2025	Duwenhorst, Johannes	2.4	Continue to prepare diligence questions re: business unit level projections.
7	10/16/2025	Duwenhorst, Johannes	1.3	Prepare final updates to business plan update slides to be presented to the Committee.
7	10/16/2025	Duwenhorst, Johannes	1.9	Continue to prepare final updates to business plan update slides to be presented to the Committee.
7	10/16/2025	Bell, Henrik	3.2	Prepare final updates to business plan update slides to be presented to the Committee.
7	10/16/2025	Bell, Henrik	2.1	Review supplemental business plan materials received from A&M.
7	10/16/2025	Bell, Henrik	2.8	Summarize key takeaways re: supplemental business plan materials received from A&M.
7	10/16/2025	Marticke, Nils	1.2	Analyze geographic profitability in connection with business plan assessment.
7	10/16/2025	Marticke, Nils	2.1	Continue to analyze geographic profitability in connection with business plan assessment.
7	10/16/2025	Marticke, Nils	2.0	Prepare diligence questions re: business unit level projections.
7	10/16/2025	Marticke, Nils	0.8	Continue to prepare diligence questions re: business unit level projections.
7	10/16/2025	Marticke, Nils	2.8	Review supplemental business plan materials received from A&M.
7	10/17/2025	Diaz, Matthew	1.1	Review revenue projections received from A&M.
7	10/17/2025	Diaz, Matthew	1.1	Participate in call with Company management re: business plan overview and progress.
7	10/17/2025	Diaz, Matthew	0.6	Analyze business plan next steps based on call with Company management.

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7	10/17/2025	Diaz, Matthew	2.4	Further review supplemental business plan materials received from A&M.
7	10/17/2025	Diaz, Matthew	0.3	Review summary of key takeaways re: supplemental business plan materials received from A&M.
7	10/17/2025	Rauscher, Heiko	0.3	Analyze geographic profitability in connection with business plan assessment.
7	10/17/2025	Rauscher, Heiko	1.2	Review diligence questions re: business unit level projections.
7	10/17/2025	Rauscher, Heiko	0.7	Continue to review diligence questions re: business unit level projections.
7	10/17/2025	Rauscher, Heiko	1.7	Review business plan materials in preparation for call with Company management.
7	10/17/2025	Rauscher, Heiko	0.4	Analyze business plan next steps based on call with Company management.
7	10/17/2025	Rauscher, Heiko	1.1	Participate in call with Company management re: business plan overview and progress.
7	10/17/2025	Hyland, Megan	1.1	Participate in call with Company management re: business plan overview and progress.
7	10/17/2025	Hyland, Megan	0.2	Review supplemental business plan materials received from A&M.
7	10/17/2025	Hyland, Megan	0.2	Review business plan materials in preparation for call with Company management.
7	10/17/2025	Hyland, Megan	0.5	Review summary of key takeaways re: supplemental business plan materials received from A&M.
7	10/17/2025	Hyland, Megan	0.3	Correspond with A&M re: business plan diligence requests.
7	10/17/2025	Hyland, Megan	0.5	Review draft agenda re: business plan call with Company management.
7	10/17/2025	Hyland, Megan	0.2	Review updated draft business plan diligence request list to be sent to A&M.
7	10/17/2025	Cheng, Earnestiena	1.1	Participate in call with Company management re: business plan overview and progress.
7	10/17/2025	Cheng, Earnestiena	0.3	Analyze business plan next steps based on call with Company management.
7	10/17/2025	Cheng, Earnestiena	0.4	Review updated draft business plan diligence request list to be sent to A&M.
7	10/17/2025	Cheng, Earnestiena	0.2	Review draft agenda re: business plan call with Company management.
7	10/17/2025	Cheng, Earnestiena	0.7	Prepare updates to draft agenda re: business plan call with Company management.
7	10/17/2025	Cheng, Earnestiena	0.4	Review business plan materials in preparation for call with Company management.
7	10/17/2025	Cheng, Earnestiena	0.8	Review summary of key takeaways re: supplemental business plan materials received from A&M.
7	10/17/2025	Eisenberg, Jacob	0.9	Review key takeaways from call with Company management re: business plan overview and progress.
7	10/17/2025	Stegemann, Matthew	1.1	Review key takeaways from call with Company management re: business plan overview and progress.
7	10/17/2025	Duwenhorst, Johannes	3.8	Prepare diligence questions re: business unit level projections.
7	10/17/2025	Duwenhorst, Johannes	2.2	Continue to prepare diligence questions re: business unit level projections.
7	10/17/2025	Duwenhorst, Johannes	1.7	Prepare agenda re: follow-up business plan call with Company management.
7	10/17/2025	Duwenhorst, Johannes	1.1	Prepare updates to diligence questions re: business unit level projections.

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Task Category	Date	Professional	Hours	Activity
7	10/17/2025	Bell, Henrik	3.2	Prepare slides summarizing competitor benchmarking analysis.
7	10/17/2025	Bell, Henrik	2.4	Analyze operational measures re: business plan.
7	10/17/2025	Bell, Henrik	2.6	Continue to analyze operational measures re: business plan.
7	10/17/2025	Marticke, Nils	1.9	Prepare slides summarizing competitor benchmarking analysis.
7	10/17/2025	Marticke, Nils	0.4	Prepare diligence questions re: business unit level projections.
7	10/17/2025	Marticke, Nils	2.4	Continue to prepare slides summarizing competitor benchmarking analysis.
7	10/17/2025	Marticke, Nils	1.4	Analyze operational measures re: business plan.
7	10/17/2025	Marticke, Nils	0.9	Prepare diligence questions re: business plan assumptions.
7	10/17/2025	Marticke, Nils	1.3	Continue to prepare diligence questions re: business plan assumptions.
7	10/20/2025	Diaz, Matthew	0.6	Review business plan strategy presentation received from A&M.
7	10/20/2025	Diaz, Matthew	0.6	Correspond with Counsel re: business plan strategy presentation.
7	10/20/2025	Rauscher, Heiko	1.8	Review diligence questions re: business plan assumptions.
7	10/20/2025	Rauscher, Heiko	0.3	Analyze operational measures re: business plan.
7	10/20/2025	Rauscher, Heiko	1.9	Review slides summarizing competitor benchmarking analysis.
7	10/20/2025	Hyland, Megan	0.2	Correspond with A&M re: status of business plan diligence requests.
7	10/20/2025	Hyland, Megan	0.6	Review business plan strategy presentation received from A&M.
7	10/20/2025	Cheng, Earnestiena	0.2	Review diligence questions re: business plan assumptions.
7	10/20/2025	Duwenhorst, Johannes	1.8	Continue to prepare agenda re: follow-up business plan call with Company management.
7	10/20/2025	Duwenhorst, Johannes	3.1	Prepare updates to diligence questions re: business unit level projections.
7	10/20/2025	Duwenhorst, Johannes	0.9	Continue to prepare updates to diligence questions re: business unit level projections.
7	10/20/2025	Duwenhorst, Johannes	2.5	Prepare outline re: analysis of business unit level projections.
7	10/20/2025	Bell, Henrik	0.8	Review agenda re: follow-up business plan call with Company management.
7	10/20/2025	Bell, Henrik	3.1	Prepare analysis re: business unit level projections.
7	10/20/2025	Bell, Henrik	0.6	Continue to prepare analysis re: business unit level projections.
7	10/20/2025	Bell, Henrik	1.8	Analyze operational measures re: business plan.
7	10/20/2025	Bell, Henrik	2.9	Continue to analyze operational measures re: business plan.
7	10/20/2025	Kemmerling, Luis	1.2	Prepare analysis re: business unit level projections.
7	10/20/2025	Kemmerling, Luis	3.3	Continue to prepare analysis re: business unit level projections.

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Task Category	Date	Professional	Hours	Activity
7	10/20/2025	Kemmerling, Luis	2.7	Prepare updates to diligence questions re: business unit level projections.
7	10/20/2025	Marticke, Nils	1.3	Prepare slides summarizing competitor benchmarking analysis.
7	10/20/2025	Marticke, Nils	2.2	Continue to prepare slides summarizing competitor benchmarking analysis.
7	10/20/2025	Marticke, Nils	1.9	Prepare updates to diligence questions re: business plan assumptions.
7	10/20/2025	Marticke, Nils	1.7	Review business plan strategy presentation received from A&M.
7	10/20/2025	Marticke, Nils	1.6	Prepare updates to slides summarizing competitor benchmarking analysis.
7	10/21/2025	Rauscher, Heiko	0.4	Analyze operational measures re: business plan.
7	10/21/2025	Rauscher, Heiko	1.4	Analyze Marelli's organic strategy in connection with business plan assessment.
7	10/21/2025	Rauscher, Heiko	1.6	Review analysis re: business unit level projections.
7	10/21/2025	Rauscher, Heiko	0.3	Review agenda re: follow-up business plan call with Company management.
7	10/21/2025	Hyland, Megan	0.4	Correspond with A&M re: status of business plan diligence requests.
7	10/21/2025	Hyland, Megan	0.4	Assess open items re: business plan workstreams.
7	10/21/2025	Cheng, Earnestiena	1.6	Review business plan strategy presentation received from A&M.
7	10/21/2025	Cheng, Earnestiena	0.1	Review slides summarizing competitor benchmarking analysis.
7	10/21/2025	Cheng, Earnestiena	0.6	Assess open items re: business plan workstreams.
7	10/21/2025	Duwenhorst, Johannes	2.9	Review initial findings re: analysis of business unit level projections.
7	10/21/2025	Duwenhorst, Johannes	1.6	Prepare updates to diligence questions re: business unit level projections.
7	10/21/2025	Duwenhorst, Johannes	3.5	Prepare updates to agenda re: follow-up business plan call with Company management.
7	10/21/2025	Bell, Henrik	2.6	Prepare updates to diligence questions re: business unit level projections.
7	10/21/2025	Bell, Henrik	0.6	Continue to prepare updates to diligence questions re: business unit level projections.
7	10/21/2025	Bell, Henrik	0.5	Prepare updates to slides summarizing competitor benchmarking analysis.
7	10/21/2025	Bell, Henrik	2.9	Continue to prepare updates to slides summarizing competitor benchmarking analysis.
7	10/21/2025	Bell, Henrik	1.6	Analyze operational measures re: business plan.
7	10/21/2025	Kemmerling, Luis	3.8	Prepare analysis re: business unit level projections.
7	10/21/2025	Kemmerling, Luis	3.6	Continue to prepare analysis re: business unit level projections.
7	10/21/2025	Marticke, Nils	2.0	Review business unit level customer information in connection with business plan assessment.
7	10/21/2025	Marticke, Nils	0.4	Continue to review business unit level customer information in connection with business plan assessment.
7	10/21/2025	Marticke, Nils	2.4	Prepare updates to slides summarizing competitor benchmarking analysis.

EXHIBIT C
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Task Category	Date	Professional	Hours	Activity
7	10/21/2025	Marticke, Nils	1.9	Continue to prepare updates to slides summarizing competitor benchmarking analysis.
7	10/21/2025	Marticke, Nils	1.2	Prepare updates to diligence questions re: business plan assumptions.
7	10/21/2025	Marticke, Nils	0.8	Continue to prepare updates to diligence questions re: business plan assumptions.
7	10/22/2025	Scruton, Andrew	1.3	Review slides summarizing competitor benchmarking analysis.
7	10/22/2025	Rauscher, Heiko	0.4	Continue to evaluate strategy presentation related to business plan.
7	10/22/2025	Rauscher, Heiko	1.1	Evaluate strategy presentation related to business plan.
7	10/22/2025	Rauscher, Heiko	0.9	Review slides summarizing competitor benchmarking analysis.
7	10/22/2025	Hyland, Megan	0.5	Review latest draft business plan diligence questions.
7	10/22/2025	Cheng, Earnestiena	0.6	Process edits to business plan summary presentation.
7	10/22/2025	Cheng, Earnestiena	2.0	Continue to process edits to business plan summary presentation.
7	10/22/2025	Cheng, Earnestiena	0.4	Process edits to agenda re: business plan call with Company management.
7	10/22/2025	Cheng, Earnestiena	0.5	Evaluate status of business plan summary presentation.
7	10/22/2025	Cheng, Earnestiena	0.3	Evaluate status of business plan diligence.
7	10/22/2025	Cheng, Earnestiena	0.3	Evaluate strategy presentation related to business plan.
7	10/22/2025	Cheng, Earnestiena	0.6	Continue to evaluate strategy presentation related to business plan.
7	10/22/2025	Cheng, Earnestiena	0.2	Evaluate status of business plan presentations.
7	10/22/2025	Duwenhorst, Johannes	1.9	Prepare updates to agenda re: business plan call with Company management.
7	10/22/2025	Duwenhorst, Johannes	2.6	Review diligence questions re: business unit level projections.
7	10/22/2025	Duwenhorst, Johannes	1.8	Review analysis prepared on business unit level projections.
7	10/22/2025	Duwenhorst, Johannes	2.2	Prepare updates to diligence questions re: business unit level projections.
7	10/22/2025	Bell, Henrik	1.1	Review competitor information re: interiors business unit.
7	10/22/2025	Bell, Henrik	0.6	Review market information re: interiors business unit.
7	10/22/2025	Bell, Henrik	3.1	Review strategic information re: interiors business unit.
7	10/22/2025	Bell, Henrik	3.3	Process edits to business plan summary presentation.
7	10/22/2025	Kemmerling, Luis	3.6	Review competitor information re: ride dynamics business unit.
7	10/22/2025	Kemmerling, Luis	3.4	Review market information re: ride dynamics business unit.
7	10/22/2025	Marticke, Nils	2.5	Review operational information re: propulsion business unit.
7	10/22/2025	Marticke, Nils	1.6	Review strategic information re: propulsion business unit.

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Task Category	Date	Professional	Hours	Activity
7	10/22/2025	Marticke, Nils	0.4	Review competitor information re: propulsion business unit.
7	10/22/2025	Marticke, Nils	2.2	Review market information re: propulsion business unit.
7	10/22/2025	Marticke, Nils	0.9	Review customer information re: propulsion business unit.
7	10/22/2025	Marticke, Nils	0.5	Continue to review customer information re: propulsion business unit.
7	10/23/2025	Diaz, Matthew	1.1	Review business plan summary presentation.
7	10/23/2025	Scruton, Andrew	1.8	Review updates to agenda re: business plan call with Company management.
7	10/23/2025	Scruton, Andrew	0.8	Review business plan summary presentation.
7	10/23/2025	Rauscher, Heiko	0.9	Review business plan summary presentation.
7	10/23/2025	Rauscher, Heiko	0.4	Review propulsion business summary presentation.
7	10/23/2025	Rauscher, Heiko	1.2	Review updates to agenda re: business plan call with Company management.
7	10/23/2025	Rauscher, Heiko	0.7	Review lighting business summary presentation.
7	10/23/2025	Hyland, Megan	1.7	Prepare updates to agenda re: business plan call with Company management.
7	10/23/2025	Cheng, Earnestiena	0.6	Process edits to business plan summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.9	Continue to process edits to business plan summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.3	Continue to prepare updates to agenda re: business plan call with Company management.
7	10/23/2025	Cheng, Earnestiena	0.8	Provide comments to propulsion business summary presentation.
7	10/23/2025	Cheng, Earnestiena	1.1	Provide comments to lighting business summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.3	Continue to provide comments to lighting business summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.9	Provide comments to interiors business summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.4	Continue to provide comments to interiors business summary presentation.
7	10/23/2025	Cheng, Earnestiena	1.5	Provide comments to ride dynamics business summary presentation.
7	10/23/2025	Cheng, Earnestiena	0.7	Continue to provide comments to ride dynamics business summary presentation.
7	10/23/2025	Duwenhorst, Johannes	2.9	Provide comments to ride dynamics business summary presentation.
7	10/23/2025	Duwenhorst, Johannes	1.2	Review analysis prepared on business unit level projections.
7	10/23/2025	Duwenhorst, Johannes	1.7	Process edits to business plan summary presentation.
7	10/23/2025	Duwenhorst, Johannes	2.3	Continue to process edits to business plan summary presentation.
7	10/23/2025	Kemmerling, Luis	3.3	Process edits to business plan summary presentation.
7	10/23/2025	Kemmerling, Luis	2.3	Continue to process edits to business plan summary presentation.

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7	10/23/2025	Kemmerling, Luis	2.0	Prepare updates to interiors business summary presentation.
7	10/23/2025	Marticke, Nils	1.9	Prepare updates to interiors business summary presentation.
7	10/23/2025	Marticke, Nils	1.1	Prepare updates to lighting business summary presentation.
7	10/23/2025	Marticke, Nils	0.4	Continue to prepare updates to interiors business summary presentation.
7	10/23/2025	Marticke, Nils	1.7	Prepare updates to ride dynamics business summary presentation.
7	10/23/2025	Marticke, Nils	2.2	Continue to prepare updates to ride dynamics business summary presentation.
7	10/23/2025	Marticke, Nils	2.1	Review competitor information re: propulsion business unit.
7	10/24/2025	Diaz, Matthew	0.7	Review business plan materials in preparation for call with Company management.
7	10/24/2025	Scruton, Andrew	1.2	Review updates to agenda re: business plan call with Company management.
7	10/24/2025	Scruton, Andrew	1.4	Review business plan summary presentation.
7	10/24/2025	Rauscher, Heiko	0.3	Review propulsion business summary presentation.
7	10/24/2025	Rauscher, Heiko	1.6	Review interiors business summary presentation.
7	10/24/2025	Rauscher, Heiko	0.6	Review ride dynamics business summary presentation.
7	10/24/2025	Rauscher, Heiko	0.4	Review diligence questions re: business unit level projections.
7	10/24/2025	Hyland, Megan	0.7	Correspond with Counsel re: business plan update.
7	10/24/2025	Hyland, Megan	0.6	Review updates to agenda re: business plan call with Company management.
7	10/24/2025	Cheng, Earnestiena	0.2	Review diligence questions re: business unit level projections.
7	10/24/2025	Cheng, Earnestiena	0.9	Continue to review diligence questions re: business unit level projections.
7	10/24/2025	Cheng, Earnestiena	0.6	Review business plan summary presentation.
7	10/24/2025	Duwenhorst, Johannes	3.1	Prepare updates to diligence questions re: business unit level projections.
7	10/24/2025	Duwenhorst, Johannes	1.2	Continue to prepare updates to diligence questions re: business unit level projections.
7	10/24/2025	Duwenhorst, Johannes	2.7	Review ride dynamics business summary presentation.
7	10/24/2025	Kemmerling, Luis	3.9	Prepare electronics business summary presentation.
7	10/24/2025	Kemmerling, Luis	3.3	Continue to prepare electronics business summary presentation.
7	10/24/2025	Marticke, Nils	0.7	Prepare updates to diligence questions re: business unit level projections.
7	10/24/2025	Marticke, Nils	1.6	Continue to prepare updates to diligence questions re: business unit level projections.
7	10/24/2025	Marticke, Nils	1.9	Prepare updates to business plan summary presentation.
7	10/24/2025	Marticke, Nils	0.9	Continue to prepare updates to business plan summary presentation.

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Task Category	Date	Professional	Hours	Activity
7	10/24/2025	Marticke, Nils	1.8	Prepare updates to ride dynamics business summary presentation.
7	10/24/2025	Marticke, Nils	1.2	Continue to prepare updates to ride dynamics business summary presentation.
7	10/26/2025	Rauscher, Heiko	0.7	Review updates to diligence questions re: business unit level projections.
7	10/27/2025	Diaz, Matthew	1.0	Participate in call with Debtors' advisors re: business plan diligence requests.
7	10/27/2025	Diaz, Matthew	2.1	Review business plan summary presentation.
7	10/27/2025	Scruton, Andrew	1.0	Participate in call with Company management re: business plan strategies.
7	10/27/2025	Rauscher, Heiko	0.4	Provide comments to business unit presentations.
7	10/27/2025	Rauscher, Heiko	0.9	Continue to provide comments to business unit presentations.
7	10/27/2025	Rauscher, Heiko	0.5	Prepare updated business plan workplan.
7	10/27/2025	Rauscher, Heiko	0.7	Review propulsion business summary presentation.
7	10/27/2025	Rauscher, Heiko	1.0	Participate in call with Company management re: business plan strategies.
7	10/27/2025	Hyland, Megan	1.0	Participate in call with Company management re: business plan strategies.
7	10/27/2025	Hyland, Megan	0.2	Review updates to diligence questions re: business unit level projections.
7	10/27/2025	Hyland, Megan	1.0	Participate in call with Debtors' advisors re: business plan diligence requests.
7	10/27/2025	Hyland, Megan	0.1	Continue to review updates to diligence questions re: business unit level projections.
7	10/27/2025	Cheng, Earnestiena	0.7	Analyze key takeaways from business plan call with Company management.
7	10/27/2025	Cheng, Earnestiena	0.3	Continue to analyze key takeaways from business plan call with Company management.
7	10/27/2025	Cheng, Earnestiena	0.3	Review business plan materials in preparation for call with Company management.
7	10/27/2025	Cheng, Earnestiena	1.3	Provide comments to business unit presentations.
7	10/27/2025	Cheng, Earnestiena	0.9	Continue to provide comments to business unit presentations.
7	10/27/2025	Cheng, Earnestiena	1.2	Further provide comments to business unit presentations.
7	10/27/2025	Cheng, Earnestiena	0.8	Review latest updates to business unit diligence request list.
7	10/27/2025	Eisenberg, Jacob	0.9	Review key takeaways from call with Company management re: business plan strategies.
7	10/27/2025	Duwenhorst, Johannes	2.1	Prepare outline re: business plan call with Company management.
7	10/27/2025	Duwenhorst, Johannes	2.9	Prepare template re: updated business plan slides to be presented to the Committee.
7	10/27/2025	Duwenhorst, Johannes	2.6	Review ride dynamics business summary presentation.
7	10/27/2025	Duwenhorst, Johannes	1.0	Participate in call with Company management re: business plan strategies.
7	10/27/2025	Bell, Henrik	2.8	Prepare business plan update slides to be presented to the Committee.

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Task Category	Date	Professional	Hours	Activity
7	10/27/2025	Bell, Henrik	3.5	Continue to prepare business plan update slides to be presented to the Committee.
7	10/27/2025	Bell, Henrik	1.5	Prepare electronics business summary presentation.
7	10/27/2025	Bell, Henrik	0.2	Continue to prepare electronics business summary presentation.
7	10/27/2025	Kemmerling, Luis	3.6	Prepare updates to ride dynamics business summary presentation.
7	10/27/2025	Kemmerling, Luis	3.9	Continue to prepare updates to ride dynamics business summary presentation.
7	10/27/2025	Marticke, Nils	0.9	Prepare updates to propulsion business summary presentation.
7	10/27/2025	Marticke, Nils	1.2	Continue to prepare updates to propulsion business summary presentation.
7	10/27/2025	Marticke, Nils	1.1	Prepare updates to lighting business summary presentation.
7	10/27/2025	Marticke, Nils	1.6	Continue to prepare updates to lighting business summary presentation.
7	10/27/2025	Marticke, Nils	1.4	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/27/2025	Marticke, Nils	1.9	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/28/2025	Diaz, Matthew	1.1	Review updated business plan diligence request list.
7	10/28/2025	Diaz, Matthew	2.6	Review supporting detail re: business plan.
7	10/28/2025	Scruton, Andrew	1.9	Review business plan update slides to be presented to the Committee.
7	10/28/2025	Scruton, Andrew	0.8	Continue to review business plan update slides to be presented to the Committee.
7	10/28/2025	Rauscher, Heiko	0.6	Evaluate historical business plan information.
7	10/28/2025	Rauscher, Heiko	0.8	Provide comments to business unit presentations.
7	10/28/2025	Rauscher, Heiko	0.4	Continue to provide comments to business unit presentations.
7	10/28/2025	Rauscher, Heiko	0.8	Review business unit agendas for Company management.
7	10/28/2025	Hyland, Megan	1.3	Assess business plan diligence received from the Debtors.
7	10/28/2025	Hyland, Megan	1.0	Continue to assess business plan diligence received from the Debtors.
7	10/28/2025	Hyland, Megan	1.0	Review business plan update slides to be presented to the Committee.
7	10/28/2025	Hyland, Megan	0.5	Continue to review business plan update slides to be presented to the Committee.
7	10/28/2025	Cheng, Earnestiena	1.8	Review updated business plan diligence request list.
7	10/28/2025	Cheng, Earnestiena	0.2	Evaluate historical business plan information.
7	10/28/2025	Cheng, Earnestiena	0.4	Continue to evaluate historical business plan information.
7	10/28/2025	Cheng, Earnestiena	0.1	Edit list of prioritized items for business plan diligence.
7	10/28/2025	Cheng, Earnestiena	1.4	Develop business unit agendas for Company management.

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7	10/28/2025	Cheng, Earnestiena	1.6	Continue to develop business unit agendas for Company management.
7	10/28/2025	Cheng, Earnestiena	0.4	Prepare updates to business unit agendas for Company management.
7	10/28/2025	Cheng, Earnestiena	0.5	Continue to prepare updates to business unit agendas for Company management.
7	10/28/2025	Cheng, Earnestiena	0.4	Further prepare updates to business unit agendas for Company management.
7	10/28/2025	Cheng, Earnestiena	0.2	Review supporting detail re: business plan.
7	10/28/2025	Eisenberg, Jacob	0.8	Analyze historical financials in connection with business plan analysis.
7	10/28/2025	Duwenhorst, Johannes	2.7	Review business plan update slides to be presented to the Committee.
7	10/28/2025	Duwenhorst, Johannes	2.4	Prepare updates to business plan update slides to be presented to the Committee.
7	10/28/2025	Bell, Henrik	2.1	Prepare electronics business summary presentation.
7	10/28/2025	Bell, Henrik	3.6	Continue to prepare electronics business summary presentation.
7	10/28/2025	Bell, Henrik	1.1	Prepare updates to business plan update slides to be presented to the Committee.
7	10/28/2025	Bell, Henrik	1.2	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/28/2025	Kemmerling, Luis	1.8	Prepare updates to ride dynamics business summary presentation.
7	10/28/2025	Kemmerling, Luis	2.1	Continue to prepare updates to ride dynamics business summary presentation.
7	10/28/2025	Kemmerling, Luis	3.3	Review updates to ride dynamics business summary presentation.
7	10/28/2025	Marticke, Nils	1.4	Prepare updates to propulsion business summary presentation.
7	10/28/2025	Marticke, Nils	1.6	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/28/2025	Marticke, Nils	0.9	Prepare updates to business plan update slides to be presented to the Committee.
7	10/28/2025	Marticke, Nils	1.7	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/28/2025	Marticke, Nils	0.9	Continue to prepare updates to propulsion business summary presentation.
7	10/28/2025	Marticke, Nils	0.8	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/28/2025	Marticke, Nils	0.9	Prepare updates to lighting business summary presentation.
7	10/29/2025	Diaz, Matthew	1.0	Review updated business plan projection analysis.
7	10/29/2025	Diaz, Matthew	0.5	Participate in call with Debtors' advisors re: business plan.
7	10/29/2025	Diaz, Matthew	1.9	Review updated business plan diligence request list.
7	10/29/2025	Scruton, Andrew	1.5	Review updated business plan projection analysis.
7	10/29/2025	Rauscher, Heiko	0.7	Continue to provide comments to business plan update slides to be presented to the Committee.
7	10/29/2025	Rauscher, Heiko	0.7	Provide comments to business plan update slides to be presented to the Committee.

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7	10/29/2025	Rauscher, Heiko	0.8	Review updated business plan diligence request list.
7	10/29/2025	Rauscher, Heiko	0.9	Review business plan materials in preparation for call with the Committee.
7	10/29/2025	Hyland, Megan	1.3	Review updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Hyland, Megan	0.5	Participate in call with Debtors' advisors re: business plan.
7	10/29/2025	Cheng, Earnestiena	0.7	Review updated business plan diligence request list.
7	10/29/2025	Cheng, Earnestiena	0.4	Correspond with A&M re: business plan diligence requests.
7	10/29/2025	Cheng, Earnestiena	0.3	Continue to review updated business plan diligence request list.
7	10/29/2025	Cheng, Earnestiena	2.1	Provide comments to business plan update slides to be presented to the Committee.
7	10/29/2025	Cheng, Earnestiena	1.8	Continue to provide comments to business plan update slides to be presented to the Committee.
7	10/29/2025	Duwenhorst, Johannes	3.9	Prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Duwenhorst, Johannes	2.7	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Duwenhorst, Johannes	1.6	Prepare updates to business plan diligence request list.
7	10/29/2025	Bell, Henrik	1.8	Prepare updates to electronics business summary presentation.
7	10/29/2025	Bell, Henrik	3.3	Continue to prepare updates to electronics business summary presentation.
7	10/29/2025	Bell, Henrik	2.2	Prepare updates to business plan diligence request list.
7	10/29/2025	Kemmerling, Luis	2.4	Prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Kemmerling, Luis	1.5	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Kemmerling, Luis	2.1	Prepare updates to business plan diligence request list.
7	10/29/2025	Marticke, Nils	1.4	Prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Marticke, Nils	1.8	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	10/29/2025	Marticke, Nils	0.9	Prepare updates to propulsion business summary presentation.
7	10/29/2025	Marticke, Nils	1.4	Continue to prepare updates to propulsion business summary presentation.
7	10/29/2025	Marticke, Nils	1.4	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/29/2025	Marticke, Nils	1.1	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/30/2025	Scruton, Andrew	0.7	Review business plan diligence responses received from A&M.
7	10/30/2025	Rauscher, Heiko	0.6	Review updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/30/2025	Rauscher, Heiko	0.6	Review updates to business plan diligence request list.
7	10/30/2025	Rauscher, Heiko	0.9	Review electronics business summary presentation.

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7	10/30/2025	Rauscher, Heiko	0.7	Continue to review updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/30/2025	Rauscher, Heiko	0.4	Review updates to propulsion business summary presentation.
7	10/30/2025	Hyland, Megan	0.2	Assess outstanding diligence requests re: business plan.
7	10/30/2025	Cheng, Earnestiena	0.4	Assess outstanding diligence requests re: business plan.
7	10/30/2025	Cheng, Earnestiena	0.9	Finalize business plan update slides to be presented to the Committee.
7	10/30/2025	Cheng, Earnestiena	0.4	Provide guidance on upcoming business plan workstreams.
7	10/30/2025	Duwenhorst, Johannes	3.2	Prepare final updates to business plan update slides to be presented to the Committee.
7	10/30/2025	Duwenhorst, Johannes	2.7	Continue to prepare final updates to business plan update slides to be presented to the Committee.
7	10/30/2025	Bell, Henrik	3.1	Prepare updates to electronics business summary presentation.
7	10/30/2025	Bell, Henrik	2.8	Continue to prepare updates to electronics business summary presentation.
7	10/30/2025	Bell, Henrik	2.2	Prepare final updates to business plan update slides to be presented to the Committee.
7	10/30/2025	Kemmerling, Luis	3.9	Prepare updates to ride dynamics business summary presentation.
7	10/30/2025	Kemmerling, Luis	2.1	Continue to prepare updates to ride dynamics business summary presentation.
7	10/30/2025	Marticke, Nils	0.5	Prepare updates to lighting business summary presentation.
7	10/30/2025	Marticke, Nils	1.3	Continue to prepare updates to lighting business summary presentation.
7	10/30/2025	Marticke, Nils	1.4	Prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/30/2025	Marticke, Nils	0.7	Continue to prepare updates to competitor benchmarking analysis prepared in connection with business plan assessment.
7	10/30/2025	Marticke, Nils	1.3	Review business plan diligence responses received from A&M.
7	10/30/2025	Marticke, Nils	1.1	Assess outstanding diligence requests re: business plan.
7	10/30/2025	Marticke, Nils	0.9	Prepare updates to propulsion business summary presentation.
7	10/30/2025	Marticke, Nils	0.9	Continue to prepare updates to propulsion business summary presentation.
7	10/31/2025	Diaz, Matthew	1.0	Participate in call with the Debtors' professionals re: status of business plan diligence.
7	10/31/2025	Rauscher, Heiko	0.6	Review updates to business plan diligence request list.
7	10/31/2025	Rauscher, Heiko	0.6	Continue to review updates to business plan diligence request list.
7	10/31/2025	Rauscher, Heiko	0.7	Review updates to electronics business summary presentation.
7	10/31/2025	Rauscher, Heiko	1.0	Participate in call with the Debtors' professionals re: status of business plan diligence.
7	10/31/2025	Hyland, Megan	1.0	Participate in call with the Debtors' professionals re: status of business plan diligence.
7	10/31/2025	Hyland, Megan	0.5	Review updates to business plan diligence request list.

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Task Category	Date	Professional	Hours	Activity
7	10/31/2025	Cheng, Earnestiena	1.0	Participate in call with the Debtors' professionals re: status of business plan diligence.
7	10/31/2025	Bell, Henrik	2.8	Prepare updates to electronics business summary presentation.
7	10/31/2025	Bell, Henrik	2.3	Continue to prepare updates to electronics business summary presentation.
7	10/31/2025	Kemmerling, Luis	3.3	Prepare updates to ride dynamics business summary presentation.
7	10/31/2025	Marticke, Nils	0.9	Review updated business plan workplan to assess next steps.
7	10/31/2025	Marticke, Nils	1.4	Prepare updates to ride dynamics business summary presentation.
7	10/31/2025	Marticke, Nils	1.5	Continue to prepare updates to ride dynamics business summary presentation.
7	10/31/2025	Marticke, Nils	0.8	Prepare updates to lighting business summary presentation.
7	10/31/2025	Marticke, Nils	1.2	Continue to prepare updates to lighting business summary presentation.
7	10/31/2025	Marticke, Nils	1.2	Prepare updates to propulsion business summary presentation.
7	10/31/2025	Marticke, Nils	1.1	Continue to prepare updates to propulsion business summary presentation.
7 Total			645.6	
9	10/1/2025	Luangkhot, Timothy	1.6	Prepare updates to diligence questions re: pension data received from the Debtors.
9	10/6/2025	Luangkhot, Timothy	1.6	Prepare additional diligence questions re: pension data.
9	10/16/2025	Luangkhot, Timothy	0.4	Summarize pension data received from the Debtors.
9	10/16/2025	Luangkhot, Timothy	0.6	Continue to summarize pension data received from the Debtors.
9	10/17/2025	Luangkhot, Timothy	1.8	Summarize pension data received from the Debtors.
9	10/22/2025	Luangkhot, Timothy	1.7	Review pension diligence responses received from A&M.
9 Total			7.7	
13	10/9/2025	Eisenberg, Jacob	0.6	Review draft first day motion spend summary slide to be presented to the Committee.
13	10/9/2025	Eisenberg, Jacob	1.1	Prepare updates to draft first day motion spend summary slide to be presented to the Committee.
13	10/9/2025	Eisenberg, Jacob	1.8	Continue to prepare updates to draft first day motion spend summary slide to be presented to the Committee.
13	10/9/2025	Moran, Sarah	0.8	Prepare draft first day motion spend summary slide to be presented to the Committee.
13	10/9/2025	Moran, Sarah	0.3	Continue to prepare draft first day motion spend summary slide to be presented to the Committee.
13	10/15/2025	Moran, Sarah	0.6	Prepare first day motion spend summary slide to be presented to the Committee.
13	10/15/2025	Moran, Sarah	0.4	Continue to prepare first day motion spend summary slide to be presented to the Committee.
13	10/16/2025	Aas, Calvin	0.5	Review first day motion spend summary slide to be presented to the Committee.
13	10/16/2025	Aas, Calvin	0.8	Prepare updates to first day motion spend summary slide to be presented to the Committee.

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13	10/17/2025	Eisenberg, Jacob	0.8	Review updated first day motion spend tracker received from A&M.
13	10/17/2025	Eisenberg, Jacob	1.1	Address inquiry from Counsel re: first day motion spend.
13	10/17/2025	Aas, Calvin	1.6	Review updated first day motion spend tracker received from A&M.
13	10/17/2025	Aas, Calvin	0.5	Correspond with A&M re: first day motion spend.
13	10/17/2025	Moran, Sarah	0.4	Analyze updated first day motion spend tracker received from A&M.
13	10/23/2025	Cheng, Earnestiena	0.1	Review draft first day motion spend summary slide to be presented to the Committee.
13	10/23/2025	Eisenberg, Jacob	0.7	Review draft first day motion spend summary slide to be presented to the Committee.
13	10/23/2025	Moran, Sarah	1.2	Prepare draft first day motion spend summary slide to be presented to the Committee.
13	10/29/2025	Moran, Sarah	0.2	Correspond with A&M re: first day motion spend.
13	10/30/2025	Eisenberg, Jacob	0.4	Review updated draft PwC engagement letter received from Counsel.
13	10/30/2025	Eisenberg, Jacob	0.6	Review first day motion spend summary slide to be presented to the Committee.
13	10/30/2025	Moran, Sarah	1.1	Prepare first day motion spend summary slide to be presented to the Committee.
13	10/31/2025	Diaz, Matthew	0.5	Review updated draft PwC engagement letter received from Counsel.
13	10/31/2025	Scruton, Andrew	0.6	Correspond with Counsel re: role of PwC in Japan.
13	10/31/2025	Cheng, Earnestiena	0.4	Evaluate PwC engagement letter.
13	10/31/2025	Eisenberg, Jacob	0.5	Correspond with Counsel re: PwC engagement letter.
13	10/31/2025	Eisenberg, Jacob	0.8	Prepare draft diligence questions re: OCP filing report.
13 Total			18.4	
14	10/3/2025	Cheng, Earnestiena	0.3	Evaluate breakdown of prepetition claims into various claims categories as of August 2025.
14 Total			0.3	
15	10/3/2025	Cheng, Earnestiena	0.5	Participate in call with A&M re: intercompany balances.
15	10/3/2025	Cheng, Earnestiena	0.1	Review diligence responses received from A&M re: intercompany balances.
15	10/3/2025	Luangkhrot, Timothy	2.3	Review diligence responses received from A&M re: intercompany balances.
15	10/3/2025	Luangkhrot, Timothy	0.5	Participate in call with A&M re: intercompany balances.
15	10/3/2025	Luangkhrot, Timothy	1.2	Continue to review diligence responses received from A&M re: intercompany balances.
15	10/3/2025	Luangkhrot, Timothy	1.6	Review intercompany diligence items in preparation for call with A&M.
15	10/7/2025	Luangkhrot, Timothy	0.8	Review updated diligence responses received from A&M re: intercompany balances.
15	10/7/2025	Luangkhrot, Timothy	1.4	Continue to review updated diligence responses received from A&M re: intercompany balances.

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15	10/8/2025	Luangkhot, Timothy	1.7	Prepare updated diligence questions for A&M re: intercompany balances.
15	10/8/2025	Luangkhot, Timothy	1.3	Continue to prepare updated diligence questions for A&M re: intercompany balances.
15	10/13/2025	Luangkhot, Timothy	2.1	Review diligence responses received from A&M re: intercompany balances.
15	10/20/2025	Luangkhot, Timothy	0.3	Review August intercompany balances received from A&M.
15	10/20/2025	Luangkhot, Timothy	1.6	Prepare diligence questions re: August intercompany balances received from A&M.
15	10/20/2025	Stegemann, Matthew	0.7	Review August intercompany balances received from A&M.
15	10/21/2025	Luangkhot, Timothy	0.4	Prepare diligence questions re: August intercompany balances received from A&M.
15	10/21/2025	Luangkhot, Timothy	0.6	Continue to prepare diligence questions re: August intercompany balances received from A&M.
15	10/27/2025	Luangkhot, Timothy	1.4	Prepare variance analysis re: intercompany balances.
15	10/27/2025	Luangkhot, Timothy	1.6	Continue to prepare variance analysis re: intercompany balances.
15	10/28/2025	Luangkhot, Timothy	0.8	Prepare variance analysis re: intercompany balances.
15	10/30/2025	Luangkhot, Timothy	0.6	Prepare updates to analysis re: August intercompany balances.
15	10/31/2025	Luangkhot, Timothy	0.6	Prepare updates to analysis re: August intercompany balances.
15	10/31/2025	Luangkhot, Timothy	0.6	Continue to prepare updates to analysis re: August intercompany balances.
15 Total			22.7	
16	10/1/2025	Eisenberg, Jacob	1.9	Review updates to waterfall analysis.
16	10/1/2025	Moran, Sarah	1.8	Prepare updates to waterfall analysis.
16	10/1/2025	Moran, Sarah	0.5	Review updates to waterfall analysis.
16	10/2/2025	Moran, Sarah	1.3	Prepare updates to waterfall analysis.
16	10/2/2025	Moran, Sarah	2.2	Review updates to waterfall analysis.
16 Total			7.7	
19	10/1/2025	Moran, Sarah	0.5	Review updated workplan to assess next steps.
19	10/3/2025	Cheng, Earnestiena	0.3	Evaluate status of various case workstreams.
19	10/6/2025	Díaz, Matthew	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/6/2025	Cheng, Earnestiena	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/6/2025	Cheng, Earnestiena	0.1	Review status of various case workstreams.
19	10/6/2025	Cheng, Earnestiena	0.3	Prepare agenda for internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/6/2025	Eisenberg, Jacob	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.

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19	10/6/2025	Stegemann, Matthew	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/6/2025	Aas, Calvin	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/6/2025	Moran, Sarah	0.6	Participate in internal call re: liquidity, vendor update, business plan, and other case topics.
19	10/7/2025	Eisenberg, Jacob	0.8	Review updated workplan to assess next steps.
19	10/9/2025	Hyland, Megan	1.0	Assess workplan and outstanding diligence items.
19	10/9/2025	Cheng, Earnestiena	0.3	Evaluate outstanding workstreams re: business plan, cash flows, and Committee website.
19	10/13/2025	Diaz, Matthew	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/13/2025	Scruton, Andrew	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/13/2025	Hyland, Megan	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/13/2025	Hyland, Megan	0.2	Review updated workplan to assess next steps.
19	10/13/2025	Eisenberg, Jacob	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/13/2025	Eisenberg, Jacob	0.7	Review updated workplan to assess next steps.
19	10/13/2025	Stegemann, Matthew	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/13/2025	Aas, Calvin	0.8	Participate in internal call re: liquidity, business plan, and agenda for Committee call.
19	10/17/2025	Moran, Sarah	0.8	Review latest uploads to the data room.
19	10/20/2025	Diaz, Matthew	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Hyland, Megan	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Cheng, Earnestiena	0.2	Prepare updated workplan.
19	10/20/2025	Cheng, Earnestiena	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Cheng, Earnestiena	0.1	Review status of case workstreams.
19	10/20/2025	Eisenberg, Jacob	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Stegemann, Matthew	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Aas, Calvin	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/20/2025	Moran, Sarah	0.5	Participate in internal call re: business plan, liquidity, vendor updates, and other items.
19	10/27/2025	Hyland, Megan	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/27/2025	Cheng, Earnestiena	0.7	Prepare updated workplan.
19	10/27/2025	Cheng, Earnestiena	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/27/2025	Cheng, Earnestiena	0.3	Prepare updates to workplan.

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19	10/27/2025	Eisenberg, Jacob	0.6	Review updated workplan to assess next steps.
19	10/27/2025	Eisenberg, Jacob	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/27/2025	Stegemann, Matthew	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/27/2025	Aas, Calvin	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/27/2025	Moran, Sarah	1.0	Participate in internal call re: business plan, liquidity, and other case topics.
19	10/28/2025	Hyland, Megan	0.3	Review updated workplan to assess next steps.
19 Total			25.1	
20	10/6/2025	Cheng, Earnestiena	0.3	Prepare agenda for call with the Debtors' professionals.
20	10/7/2025	Diaz, Matthew	0.5	Participate in call with Debtors' professionals re: business plan status, business/customer update, vendor management, and upcoming motions and
20	10/7/2025	Scruton, Andrew	0.5	Participate in call with Debtors' professionals re: business plan status, business/customer update, vendor management, and upcoming motions and
20	10/7/2025	Rauscher, Heiko	0.5	Participate in call with Debtors' professionals re: business plan status, business/customer update, vendor management, and upcoming motions and
20	10/7/2025	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: business plan status, business/customer update, vendor management, and upcoming motions and
20	10/7/2025	Cheng, Earnestiena	0.1	Continue to prepare agenda for call with the Debtors' professionals.
20	10/7/2025	Eisenberg, Jacob	0.4	Assess key takeaways from call with the Debtors' professionals.
20	10/14/2025	Diaz, Matthew	0.2	Participate in call with Debtors' professionals re: status of business plan, liquidity, and other items.
20	10/14/2025	Scruton, Andrew	0.2	Participate in call with Debtors' professionals re: status of business plan, liquidity, and other items.
20	10/14/2025	Hyland, Megan	0.2	Participate in call with Debtors' professionals re: status of business plan, liquidity, and other items.
20	10/14/2025	Cheng, Earnestiena	0.2	Participate in call with Debtors' professionals re: status of business plan, liquidity, and other items.
20	10/20/2025	Cheng, Earnestiena	0.1	Review agenda for call with Debtors' professionals.
20	10/21/2025	Diaz, Matthew	0.4	Participate in call with Debtors' professionals re: customer updates, business plan progress, and other items.
20	10/21/2025	Rauscher, Heiko	0.4	Participate in call with Debtors' professionals re: customer updates, business plan progress, and other items.
20	10/21/2025	Hyland, Megan	0.4	Participate in call with Debtors' professionals re: customer updates, business plan progress, and other items.
20	10/21/2025	Cheng, Earnestiena	0.4	Participate in call with Debtors' professionals re: customer updates, business plan progress, and other items.
20	10/28/2025	Diaz, Matthew	0.3	Participate in call with the Debtors' professionals re: liquidity, business plan, and other case topics.
20	10/28/2025	Scruton, Andrew	0.3	Participate in call with the Debtors' professionals re: liquidity, business plan, and other case topics.
20	10/28/2025	Rauscher, Heiko	0.3	Participate in call with the Debtors' professionals re: liquidity, business plan, and other case topics.
20	10/28/2025	Cheng, Earnestiena	0.3	Participate in call with the Debtors' professionals re: liquidity, business plan, and other case topics.
20 Total			6.5	

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Task Category	Date	Professional	Hours	Activity
21	10/1/2025	Diaz, Matthew	0.5	Participate in Committee call re: latest variance report and business updates.
21	10/1/2025	Scruton, Andrew	0.5	Participate in Committee call re: latest variance report and business updates.
21	10/1/2025	Hyland, Megan	0.5	Participate in Committee call re: latest variance report and business updates.
21	10/1/2025	Cheng, Earnestiena	0.5	Participate in Committee call re: latest variance report and business updates.
21	10/6/2025	Cheng, Earnestiena	0.2	Prepare for call with Committee ex officio member.
21	10/7/2025	Diaz, Matthew	0.8	Participate in call with Counsel re: business updates, liquidity, creditor issues, and other items.
21	10/7/2025	Scruton, Andrew	0.8	Participate in call with Counsel re: business updates, liquidity, creditor issues, and other items.
21	10/7/2025	Rauscher, Heiko	0.8	Participate in call with Counsel re: business updates, liquidity, creditor issues, and other items.
21	10/7/2025	Cheng, Earnestiena	0.3	Correspond with Committee ex officio member re: case issues.
21	10/7/2025	Cheng, Earnestiena	0.8	Participate in call with Counsel re: business updates, liquidity, creditor issues, and other items.
21	10/7/2025	Cheng, Earnestiena	0.3	Prepare agenda for call with Counsel re: business updates, liquidity, creditor issues, and other items.
21	10/7/2025	Eisenberg, Jacob	0.9	Assess key takeaways from call with Counsel.
21	10/8/2025	Scruton, Andrew	0.5	Review summary of call with Committee member.
21	10/9/2025	Diaz, Matthew	1.1	Review draft business update presentation to the Committee.
21	10/9/2025	Diaz, Matthew	0.6	Continue to review draft business update presentation to the Committee.
21	10/9/2025	Diaz, Matthew	0.6	Participate in call with Committee ex officio member re: case issues.
21	10/9/2025	Diaz, Matthew	0.4	Participate in call with Committee member re: case issues.
21	10/9/2025	Scruton, Andrew	1.1	Review draft business update presentation to the Committee.
21	10/9/2025	Rauscher, Heiko	0.6	Participate in call with Committee ex officio member re: case issues.
21	10/9/2025	Cheng, Earnestiena	0.6	Participate in call with Committee ex officio member re: case issues.
21	10/9/2025	Cheng, Earnestiena	0.4	Review final updates to business update presentation to the Committee.
21	10/9/2025	Cheng, Earnestiena	0.3	Continue to review final updates to business update presentation to the Committee.
21	10/9/2025	Cheng, Earnestiena	0.7	Correspond with Counsel re: business update presentation to the Committee.
21	10/9/2025	Cheng, Earnestiena	0.3	Prepare agenda re: call with Committee ex officio member.
21	10/9/2025	Cheng, Earnestiena	0.7	Prepare final updates to business update presentation to the Committee.
21	10/9/2025	Cheng, Earnestiena	0.3	Continue to prepare final updates to business update presentation to the Committee.
21	10/10/2025	Diaz, Matthew	0.5	Review updated draft business update presentation to the Committee.
21	10/10/2025	Hyland, Megan	0.2	Review updated draft business update presentation to the Committee.

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Task Category	Date	Professional	Hours	Activity
21	10/10/2025	Eisenberg, Jacob	1.7	Prepare additional updates to draft Committee presentation.
21	10/14/2025	Scruton, Andrew	0.5	Participate in call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/14/2025	Rauscher, Heiko	0.5	Participate in call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/14/2025	Hyland, Megan	0.5	Participate in call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/14/2025	Cheng, Earnestiena	0.3	Prepare agenda for call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/14/2025	Cheng, Earnestiena	0.5	Participate in call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/14/2025	Cheng, Earnestiena	1.2	Prepare updates to agenda for call with Committee professionals re: business plan status, creditor website, liquidity, and other items.
21	10/16/2025	Diaz, Matthew	0.8	Participate in Committee call re: business plan and liquidity.
21	10/16/2025	Rauscher, Heiko	0.8	Participate in Committee call re: business plan and liquidity.
21	10/16/2025	Hyland, Megan	0.8	Participate in Committee call re: business plan and liquidity.
21	10/16/2025	Cheng, Earnestiena	0.8	Participate in Committee call re: business plan and liquidity.
21	10/16/2025	Cheng, Earnestiena	0.4	Correspond with Counsel re: Committee presentation.
21	10/16/2025	Eisenberg, Jacob	0.8	Update Committee presentation to reflect comments received from Counsel.
21	10/21/2025	Diaz, Matthew	0.5	Participate in call with Committee professionals re: business plan, agenda for upcoming Committee call, vendor updates, and other items.
21	10/21/2025	Diaz, Matthew	0.9	Review draft business update presentation to the Committee.
21	10/21/2025	Scruton, Andrew	1.2	Review draft business update presentation to the Committee.
21	10/21/2025	Rauscher, Heiko	0.5	Participate in call with Committee professionals re: business plan, agenda for upcoming Committee call, vendor updates, and other items.
21	10/21/2025	Hyland, Megan	0.5	Participate in call with Committee professionals re: business plan, agenda for upcoming Committee call, vendor updates, and other items.
21	10/21/2025	Cheng, Earnestiena	0.3	Prepare agenda for call with the Committee professionals.
21	10/21/2025	Cheng, Earnestiena	0.5	Participate in call with Committee professionals re: business plan, agenda for upcoming Committee call, vendor updates, and other items.
21	10/21/2025	Eisenberg, Jacob	1.4	Prepare updates to draft Committee presentation.
21	10/22/2025	Scruton, Andrew	0.9	Review updated draft business update presentation to the Committee.
21	10/22/2025	Cheng, Earnestiena	0.6	Review updated draft business update presentation to the Committee.
21	10/23/2025	Scruton, Andrew	0.5	Review updated draft business update presentation to the Committee.
21	10/27/2025	Scruton, Andrew	0.4	Correspond with Counsel re: Committee call agenda.
21	10/28/2025	Diaz, Matthew	0.5	Participate in call with the Committee professionals re: liquidity, business plan, and other case topics.
21	10/28/2025	Scruton, Andrew	0.5	Participate in call with the Committee professionals re: liquidity, business plan, and other case topics.
21	10/28/2025	Rauscher, Heiko	0.5	Participate in call with the Committee professionals re: liquidity, business plan, and other case topics.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
21	10/28/2025	Cheng, Earnestiena	0.2	Prepare agenda for call with the Committee professionals.
21	10/28/2025	Cheng, Earnestiena	0.5	Participate in call with the Committee professionals re: liquidity, business plan, and other case topics.
21	10/28/2025	Cheng, Earnestiena	0.9	Prepare updates to agenda re: Committee call.
21	10/28/2025	Eisenberg, Jacob	0.8	Analyze key takeaways from call with the Committee professionals.
21	10/30/2025	Diaz, Matthew	0.5	Review updated business update presentation to the Committee.
21	10/30/2025	Diaz, Matthew	0.6	Participate in Committee call re: business plan and liquidity updates.
21	10/30/2025	Diaz, Matthew	1.4	Further review updated business update presentation to the Committee.
21	10/30/2025	Scruton, Andrew	1.1	Review updated business update presentation to the Committee.
21	10/30/2025	Rauscher, Heiko	0.6	Participate in Committee call re: business plan and liquidity updates.
21	10/30/2025	Hyland, Megan	0.6	Finalize business update presentation to the Committee.
21	10/30/2025	Cheng, Earnestiena	0.6	Participate in Committee call re: business plan and liquidity updates.
21	10/30/2025	Eisenberg, Jacob	0.4	Correspond with Counsel re: Committee presentation.
21 Total			43.3	
22	10/16/2025	Diaz, Matthew	0.5	Participate in call with creditor re: case matters.
22	10/22/2025	Cheng, Earnestiena	0.3	Participate in call with interested case party.
22 Total			0.8	
24	10/3/2025	Eisenberg, Jacob	0.4	Review workplan re: September fee application.
24	10/6/2025	Cheng, Earnestiena	0.1	Review status of September fee application.
24	10/6/2025	Moran, Sarah	2.1	Prepare draft September fee application.
24	10/7/2025	Moran, Sarah	0.8	Continue to prepare draft September fee application.
24	10/8/2025	Moran, Sarah	2.6	Prepare September fee application exhibits.
24	10/9/2025	Moran, Sarah	3.5	Prepare September fee application in accordance with local rules.
24	10/10/2025	Moran, Sarah	1.5	Prepare updates to September fee application.
24	10/10/2025	Moran, Sarah	2.8	Continue to prepare updates to September fee application.
24	10/10/2025	Moran, Sarah	0.3	Review September fee application.
24	10/13/2025	Eisenberg, Jacob	2.2	Prepare updates to the September fee application.
24	10/13/2025	Eisenberg, Jacob	3.4	Continue to prepare updates to the September fee application.
24	10/14/2025	Eisenberg, Jacob	3.6	Prepare updates to September fee application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
24	10/14/2025	Eisenberg, Jacob	2.8	Continue to prepare updates to September fee application.
24	10/15/2025	Eisenberg, Jacob	2.6	Prepare updates to September fee application exhibits.
24	10/15/2025	Moran, Sarah	3.4	Prepare updates to September fee application exhibits.
24	10/15/2025	Moran, Sarah	0.4	Continue to prepare updates to September fee application exhibits.
24	10/16/2025	Eisenberg, Jacob	0.8	Review draft September fee statement.
24	10/16/2025	Moran, Sarah	0.5	Prepare updates to September fee application to comply with local rules.
24	10/16/2025	Moran, Sarah	0.5	Continue to prepare updates to September fee application to comply with local rules.
24	10/16/2025	Moran, Sarah	0.4	Correspond with Counsel re: September fee statement.
24	10/17/2025	Eisenberg, Jacob	0.7	Finalize draft September fee application.
24	10/17/2025	Moran, Sarah	0.8	Finalize draft September fee application.
24	10/17/2025	Moran, Sarah	0.9	Continue to finalize draft September fee application.
24	10/19/2025	Diaz, Matthew	1.1	Review draft September fee application.
24	10/21/2025	Eisenberg, Jacob	0.4	Correspond with Counsel re: draft September fee application.
24	10/21/2025	Moran, Sarah	0.2	Finalize September fee application.
24	10/22/2025	Eisenberg, Jacob	0.3	Review draft August fee application CNO.
24	10/22/2025	Moran, Sarah	0.3	Prepare draft August fee application CNO.
24	10/24/2025	Eisenberg, Jacob	0.3	Review draft August invoice.
24	10/24/2025	Eisenberg, Jacob	0.4	Analyze next steps re: interim fee application.
24	10/24/2025	Moran, Sarah	0.3	Prepare draft first interim fee application.
24	10/24/2025	Moran, Sarah	0.5	Prepare template re: first interim fee application.
24	10/27/2025	Eisenberg, Jacob	0.3	Review updated draft August invoice.
24	10/27/2025	Moran, Sarah	0.4	Prepare draft first interim fee application.
24	10/27/2025	Moran, Sarah	0.2	Prepare updates to draft August invoice.
24	10/27/2025	Moran, Sarah	1.6	Continue to prepare draft first interim fee application.
24	10/27/2025	Moran, Sarah	0.2	Continue to prepare updates to draft August invoice.
24	10/28/2025	Moran, Sarah	0.3	Review updated August invoice.
24	10/28/2025	Moran, Sarah	0.6	Prepare updates to first interim fee application.
24	10/28/2025	Moran, Sarah	0.5	Continue to prepare updates to first interim fee application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Task Category	Date	Professional	Hours	Activity
24	10/28/2025	Moran, Sarah	0.6	Further prepare updates to first interim fee application.
24	10/29/2025	Eisenberg, Jacob	0.4	Correspond with Counsel re: first interim fee application.
24	10/29/2025	Moran, Sarah	3.6	Prepare updates to first interim fee application.
24	10/29/2025	Moran, Sarah	0.5	Continue to prepare updates to first interim fee application.
24 Total			50.1	
Grand Total			1,357.5	

EXHIBIT D
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF EXPENSES
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Expense Type	Amount
Contractor Services	\$ 12,887.21
Purchased Services	90.00
Working Meals ¹	220.00
Total	\$ 13,197.21

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD OCTOBER 1, 2025 TO OCTOBER 31, 2025

Date	Professional	Expense Type	Expense Detail	Amount
10/31/2025	Kubo, Shota	Contractor Services	Japanese contractor services performed in connection with Marelli Committee engagement as referenced in FTI's retention application (Docket 341).	\$ 12,887.21
Contractor Services Total				\$ 12,887.21
9/30/2025	Eisenberg, Jacob	Purchased Services	Invoice for Pacer filings purchased in connection with investment banker fee study.	90.00
Purchased Services Total				\$ 90.00
9/16/2025	Moran, Sarah	Working Meals	Dinner after late night working in the office on case work.	20.00
10/6/2025	Moran, Sarah	Working Meals	Dinner after late night working in the office on case work.	20.00
10/7/2025	Moran, Sarah	Working Meals	Dinner after late night working in the office on case work.	20.00
10/7/2025	Stegemann, Matthew	Working Meals	Dinner after late night working in the office on case work.	20.00
10/8/2025	Stegemann, Matthew	Working Meals	Dinner after late night working in the office on case work.	20.00
10/9/2025	Moran, Sarah	Working Meals	Dinner after late night working in the office on case work.	20.00
10/10/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
10/13/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
10/15/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
10/15/2025	Moran, Sarah	Working Meals	Dinner after late night working in the office on case work.	20.00
10/30/2025	Eisenberg, Jacob	Working Meals	Dinner after late night working in the office on case work.	20.00
Working Meals Total¹				\$ 220.00
Grand Total				\$ 13,197.21

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on this 5th day of December, 2025, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Fourth Monthly Fee Statement of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period from October 1, 2025 Through October 31, 2025* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was competed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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