

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,
et al.,¹
Debtors.

)
) Chapter 11
)
) Case No. 25-11034 (CTG)
)
) (Jointly Administered)
)
)
)

**SUPPLEMENTAL DECLARATION
OF BRIAN WORRELL IN SUPPORT OF DEBTORS'
APPLICATION (I) AUTHORIZING THE DEBTORS TO RETAIN AND DESIGNATE
BRIAN WORRELL AS SENIOR FINANCIAL CONSULTANT TO THE DEBTORS
EFFECTIVE AS OF NOVEMBER 13, 2025 AND (II) GRANTING RELATED RELIEF**

Brian Worrell, being duly sworn, hereby states as follows:

1. I submit this supplemental declaration (the “Supplemental Declaration”) in support of the *Debtors’ Application (I) Authorizing the Debtors to Retain and Designate Brian Worrell as Senior Financial Consultant to the Debtors Effective as of November 13, 2025 and (II) Granting Related Relief* (the “Application”) on the terms and conditions set forth in the Application and the Engagement Letter between the Debtors and the Consultant attached to the Application as Exhibit A. Except as otherwise noted, I have personal knowledge of the matters set forth herein.

No Duplication of Services

1. I was selected in consultation with the Ad Hoc Group of Senior Lenders due to (i) my expertise and experience with respect to financial analysis, (ii) my ability to provide an independent perspective on liquidity and financial matters, and (iii) my ability to alleviate the burden on the Debtors’ existing management team with respect to the financial analysis of the

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



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Debtors' business plan, liquidity needs, exit capital structure, and related issues. My services will be that of a financial consultant and not a restructuring professional that would otherwise serve as a chief restructuring officer or in a similar role.

2. I am expected to focus on issues and projects that are being led or assisted by the Debtors' financial advisors, including Alvarez & Marsal North America, LLC and PJT Partners LP, and to offer my unique and valuable perspective on those issues and projects. I am mindful of the need to avoid duplication of services and appropriate procedures will be implemented to ensure there is minimal duplication of effort as a result of my role as financial consultant. Additionally, I am confident that my role will be additive to the Debtors' other advisors, and the Debtors will monitor my activities to ensure efficiency and lack of duplication. I will work cooperatively with such advisors to integrate any respective work conducted by the advisors on behalf of the Debtors and to minimize any duplication of services on behalf of the Debtors.

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Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct, to the best of my information, knowledge and belief.

Dated: December 16, 2025

/s/ Brian Worrell

Name: Brian Worrell

Title: Senior Financial Consultant