

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE

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In re:	)	
	)	Chapter 11
	)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	Case No. 25-11034 (CTG)
<i>et al.</i> , <sup>1</sup>	)	
	)	
Debtors.	)	(Jointly Administered)
	)	
	)	Hearing Date: To be Determined
	)	Obj Deadline: January 8, 2026 at 4:00 p.m.
	)	(ET)

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APPLICATION OF  
DEBTORS (I) AUTHORIZING  
THE DEBTORS TO (A) RETAIN  
ANKURA CONSULTING GROUP, LLC  
TO PROVIDE THE DEBTORS AND DEBTORS  
IN POSSESSION A CHIEF RESTRUCTURING OFFICER  
AND CERTAIN ADDITIONAL PERSONNEL AND (B) DESIGNATE  
PHILIP J. GUND AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS  
EFFECTIVE AS OF DECEMBER 12, 2025 AND (II) GRANTING RELATED RELIEF

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The above-captioned debtors and debtors in possession (collectively, the “Debtors”) state as follows in support of this application (the “Application”):<sup>2</sup>

**Relief Requested**

1. The Debtors seek entry of an order, substantially in the form attached hereto as **Exhibit A** (the “Order”), (i) authorizing, but not directing, the Debtors to (a) retain Ankura

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1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

2 A detailed description of the Debtors and their business, including the circumstances giving rise to the Debtors’ chapter 11 cases, is set forth in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA, LLC, in Support of First Day Motions*, [Docket No. 20] (the “Slump Declaration”) and the *Declaration of Tony Simion, Managing Director of Alvarez & Marsal North America, LLC, in Support of First Day Motions* [Docket No. 19] (the “Simion Declaration”, and together with the Slump Declaration, the “First Day Declarations”). Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the First Day Declarations, DIP Order, or the Engagement Letter (as defined herein), as applicable.



Consulting Group, LLC (“Ankura”) to provide the Debtors a Chief Restructuring Officer (“CRO”) and certain Additional Personnel (as described below) and (b) designate Philip J. Gund as the CRO of Marelli Holdings Co., Ltd. and Marelli North America, Inc. (the “Borrowers”) effective as of December 12, 2025 and (ii) granting related relief.

2. Mr. Gund will serve as the CRO to assist the Debtors with their reorganization efforts and the administration of their chapter 11 cases, as further described below. Ankura and its professional service provider affiliates (all of which are wholly owned by its parent company and employees) will provide additional employees (the “Additional Personnel,” collectively with the CRO, the “Engagement Personnel”) as necessary to assist the CRO in the execution of the duties set forth more fully herein.

### **Jurisdiction and Venue**

3. The United States Bankruptcy Court for the District of Delaware (the “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334 and the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware, dated February 29, 2012. This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2), and the Debtors confirm their consent, pursuant to rule 9013-1(f) of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “Local Rules”), to the entry of a final order by the Court in connection with this Application to the extent that it is later determined that the Court, absent consent of the parties, cannot enter final orders or judgments in connection herewith consistent with Article III of the United States Constitution.

4. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

5. The statutory bases for the relief requested herein are sections 105 and 363 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the “Bankruptcy Code”), rule 2002 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), and Local Rule 9013-1.

### **Background**

6. The Debtors, together with their non-Debtor affiliates (collectively, “Marelli” or the “Company”) are one of the largest international automotive parts suppliers in the world and a pioneer in motorsports and in automobile manufacturing and design. With its headquarters in Saitama, Japan and over 46,000 employees located in twenty-four countries around the world, Marelli designs and produces sophisticated technologies for leading automotive manufacturers, including lighting and sensor integrations, electronic systems, software solutions, and interior design products, and collaborates with motor sports teams and other industry leaders to research and develop cutting-edge, high-performance automotive components.

7. On June 11, 2025 (the “Petition Date”), each Debtor filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their property as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 12, 2025, the Court entered an order [Docket No. 102] authorizing the procedural consolidation and joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) and Local Rule 1015-1. On June 25, 2025, the United States Trustee for the District of Delaware (the “U.S. Trustee”) appointed an official committee of unsecured creditors [Docket No. 184] (the “Committee”).<sup>3</sup> No request for the appointment of a trustee or examiner has been made in these chapter 11 cases. On July 30, 2025, the Bankruptcy Court entered

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<sup>3</sup> On July 2, 2025, the U.S. Trustee filed the *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230], and on September 10, 2025, the U.S. Trustee filed the *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 922].

the *Final Order (I) Authorizing the Debtors to (A) Obtain Postpetition Financing, and (B) Use Cash Collateral; (II) Granting Liens and Providing Superpriority Administrative Expense Claims; (III) Granting Adequate Protection to Certain Prepetition Secured Parties; (IV) Modifying the Automatic Stay; and (V) Granting Related Relief*[Docket No. 449] (“the DIP Order”), authorizing, among other things, entry into the Senior DIP Credit Agreement and Junior DIP Credit Agreement (each as defined in the DIP Order) on a final basis.

#### **Retention of Ankura**

8. The Debtors, along with other interested parties, have determined—in light of the size and complexity of their business, their leanly staffed management team, and the exigent circumstances of these chapter 11 cases—that the appointment of a restructuring expert to the Debtors’ senior management would substantially enhance efforts to maximize the value of the Debtors’ estates. Specifically, the appointment of a CRO who is focused on the restructuring process, and who has the mandate to marshal company resources towards necessary restructuring activities, would ensure other key personnel remain focused on important business operations and would be highly beneficial to these chapter 11 cases. The Engagement Personnel are well qualified to provide these services in light of their extensive knowledge and expertise with respect to chapter 11 proceedings.

9. Additionally, pursuant to Section 6.16 of the Junior DIP Credit Agreement and as approved by the DIP Order, the Ad Hoc Group of Senior Lenders has the right to request appointment of a chief restructuring officer. The parties were aware that none of the Debtors’ existing advisors could serve as chief restructuring officer in these cases due to the “Jay Alix Protocol” established in this district, which requires that a financial advisor may only be retained

in one capacity and not “wear multiple hats” during any chapter 11 case.<sup>4</sup> Although personnel from the Debtors’ advisor, Alvarez & Marsal North America, LLC (“A&M”), routinely serve in the role of chief restructuring officer, the Debtors could not seek to employ an A&M professional in the role of chief restructuring officer in these cases due to the “Jay Alix Protocol” requirements.

10. Accordingly, the Ad Hoc Group of Senior Lenders and the Debtors consulted in good faith and agreed to retain Ankura to provide a chief restructuring officer and designate Mr. Gund as CRO pursuant to section 363 of the Bankruptcy Code.

11. Since 2016, Ankura has been a global provider of turnaround advisory services to companies in crisis or those in need of performance improvement in specific financial and operational areas. Ankura’s debtor advisory services include a wide range of activities targeted at stabilizing and improving a company’s financial position. Ankura’s expertise relevant to these chapter 11 cases includes: (a) turnaround and restructuring consulting; (b) interim management, including serving in executive and management roles; (c) managing communications with lenders, board members, employees, investors, and creditor constituencies, cash management and liquidity enhancement, financial modeling and forecasting, operational improvement, strategic business plan development, and customer and vendor management; and (d) bankruptcy services, including contingency planning, preparing schedules and statements, preference analysis, claims resolution, and executory contract analysis.

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4 On October 4, 2001, the Bankruptcy Court for the District of Delaware approved a settlement between the U.S. Trustee and Jay Alix and Associates (“Jay Alix”), under which Jay Alix, along with its affiliates, agreed to abide by certain guidelines in seeking to be retained in future chapter 11 bankruptcy cases. Stipulations regarding the settlement, each dated September 11, 2001, were entered in the cases, *In re Safety-Kleen Corp.*, No. 00-2303 (Bankr. D. Del.), and *In re Harnischfeger Industries Inc.*, No. 99-2171 (Bankr. D. Del.), respectively. See also Part I.A. of the Protocol for Engagement of Jay Alix & Associates and Affiliates, available at [https://www.justice.gov/sites/default/files/ust/legacy/2014/08/11/J\\_Alix\\_Protocol\\_Engagement.pdf](https://www.justice.gov/sites/default/files/ust/legacy/2014/08/11/J_Alix_Protocol_Engagement.pdf) (stating advisors may not act in more than one capacity in a case and, once an advisor is retained under section 327 of the Bankruptcy Code, it may not switch to a different retention capacity in the same case).

12. In addition, Ankura and its professionals have assisted and advised numerous financially troubled companies from a variety of industries in complex financial restructurings and liquidations, both out of court and in chapter 11 cases. Ankura professionals have been retained in numerous large, complex chapter cases, including, among others: *In re AIO US, Inc.*, No. 24-11836 (CTG) (Bankr. D. Del. Sept. 24, 2024); *In re Amyris, Inc.*, No. 23-11131 (TMH) (Bankr. D. Del. Sept. 14, 2023); *In re FB Debt Financing Guarantor, LLC*, No. 23-10025 (KBO) (Bankr. D. Del. Feb. 6, 2023); *In re Country Fresh Holding Co.*, No. 21-30574 (MI) (Bankr. S.D. Tex. Mar. 31, 2021); *In re Intelsat S.A.*, No. 20-32299 (KLP) (Bankr. E.D. Va. July 9, 2020); *In re Brooks Brothers Grp., Inc.*, No. 20-11785 (CSS) (Bankr. D. Del. Aug. 7, 2020); *In re Exide Holdings, Inc.*, No. 20-11157 (CSS) (Bankr. D. Del. May 19, 2020); *In re Elk Petroleum, Inc.*, No. 19-11157 (LSS) (Bankr. D. Del. July 25, 2019); *In re MTE Holdings LLC*, No. 19-12269 (CTG) (Bankr. D. Del. Feb. 26, 2020); *In re High Ridge Brands Co.*, No. 19-12689 (BLS) (Bankr. D. Del. Dec. 18, 2019); *In re Emerge Energy Services LP*, No. 19-11563 (KBO) (Bankr. D. Del. Dec. 18, 2019); *In re Payless Holdings LLC*, No. 19-40883 (Bankr. E.D. Mo. Feb. 18, 2019); *In re Fallbrook Techs. Inc.*, No. 18-10384 (MFW) (Bankr. D. Del. Feb. 26, 2018); *In re Model Reorg Acquisition, LLC*, No. 17-11794 (CSS) (Bankr. D. Del. Oct. 4, 2017); *In re Last Call Guarantor, LLC*, No. 16-11844 (KG) (Bankr. D. Del. Sept. 2, 2016); *In re SynCardia Systems Inc.*, No. 16-11599 (MFW) (Bankr. D. Del. Aug. 1, 2016); *In re SunEdison, Inc.*, No. 16-10992 (SMB) (Bankr. S.D.N.Y. Aug. 11, 2016); *In re C. Wonder LLC*, No. 16-11127 (MBK) (Bankr. D.N.J. Jan. 28, 2015); *In re The SCOOTER Store Holdings, Inc.*, No. 13-10904 (LSS) (Bankr. D. Del. April 15, 2013); *In re Vivaro Corp.*, No. 12-13810 (MG) (Bankr. S.D.N.Y. Sept. 5, 2012).

13. As a Senior Managing Director at Ankura, Mr. Gund has over 39 years of experience. He has spent over 35 years working with troubled companies and their creditors,

investors, and court-appointed officials. Mr. Gund has successfully advised and assisted clients on all aspects of the workout process, and he has served as Chief Executive Officer, Chief Restructuring Officer, and Chief Financial Officer in crisis and interim management situations. Mr. Gund was also a principal at Marotta Gund Budd & Dzera LLC and Zolfo Cooper LLC where he provided consulting services to companies, creditors, investors, and directors in troubled situations. He holds a bachelor's degree in business administration from Pace University and is a Certified Public Accountant and a Certified Insolvency and Restructuring Advisor.

14. In addition, Ankura and the CRO have begun familiarizing themselves with the Debtors' businesses, financial affairs, and capital structure. Since Ankura's initial engagement by the Company on December 12, 2025, the Engagement Personnel have worked closely with the Debtors' management and other professionals to gain better understanding of the current posture and the goals of the Debtors in the chapter 11 cases. For these reasons, Ankura is both well qualified and uniquely suited to deal effectively and efficiently with matters that may arise in the context of these cases. Accordingly, the retention of Ankura and the designation of Mr. Gund as CRO on the terms and conditions set forth herein are necessary and appropriate, are in the best interests of the Debtors' estates, creditors, and all other parties in interest, and should be granted in all respects.

#### **Scope of Services**

15. Subject to approval by the Court, the Debtors propose to retain Ankura to provide Mr. Gund as CRO and to provide the Additional Personnel on the terms and conditions set forth in the Engagement Letter, dated as of December 12, 2025 attached hereto as **Exhibit B**

(the “Engagement Letter”),<sup>5</sup> except as otherwise explicitly set forth herein or in any order granting this application.

16. Among other things, the CRO will support the Debtors by performing the following services, to the extent that the Debtors and the CRO deem such services necessary, appropriate, and feasible:

- (a) Assist the Company and its professionals on all aspects of the Company’s restructuring efforts, including, but not limited to, assessment and execution of operational improvement opportunities and rationalization of existing footprint, development and implementation of strategy for OEM negotiations, assessment and management of critical vendors and assessment and analysis of critical employment and union agreements, among others;
- (b) Assist the Company and its professionals with respect to the ongoing analysis of all prepetition liabilities;
- (c) Assist the Company and its professionals with respect to efforts to obtain DIP Financing and exit financing, obtain approval of a disclosure statement and confirmation of a chapter 11 plan of reorganization;
- (d) Assist the Company and its professionals in engaging with all stakeholders, including, but not limited to, the Company’s DIP lenders, the official creditors’ committee, and the Company’s creditors, customers and vendors on all matters pertaining to the bankruptcy cases and related matters; and
- (e) Perform such other professional services as may be requested by the Company and agreed to by Ankura.

**No Duplication of Services**

17. Ankura’s services are intended to complement, and not duplicate, the services to be rendered by any other professional retained by the Debtors in these chapter 11 cases. Ankura is

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<sup>5</sup> The summaries of the Engagement Letter contained in this application are provided for purposes of convenience only. In the event of any inconsistency between the summaries contained herein and the terms and provisions of the Engagement Letter, the terms of the Engagement Letter shall control unless otherwise set forth herein. Capitalized terms used in such summaries but not otherwise defined herein shall have the meanings set forth in the Engagement Letter.

aware of the Debtors' other retained professionals, including A&M and PJT Partners LP, and commits to leverage the experience of such professionals in these cases to date.

18. Further, Ankura will work cooperatively with such professionals to integrate any respective work conducted by the professionals on behalf of the Debtors and to minimize any duplication of services on behalf of the Debtors.

#### **Ankura's Disinterestedness**

19. To the best of the Debtors' knowledge, information, and belief, other than as set forth in the Gund Declaration, attached hereto as **Exhibit C**, Ankura: (a) has no connection with the Debtors, their creditors, other parties in interest, or the attorneys or accountants of any of the foregoing, or the U.S. Trustee or any person employed by the U.S. Trustee; and (b) does not hold any interest adverse to the Debtors' estates.

20. Although the Debtors submit that the retention of Ankura is not governed by section 327 of the Bankruptcy Code, the Debtors attach the Gund Declaration, which discloses, among other things, any relationship that Ankura, Gund, or any individual member of the Additional Personnel has with the Debtors, their significant creditors, or significant parties in interest known to Ankura.

21. In addition, as set forth in the Gund Declaration, if a new Potential Parties-in-Interest list is provided to Ankura and in connection therewith any new material facts or relationships are discovered, Ankura will provide the Court with a supplemental declaration.

#### **Terms of Retention**

22. Subject to approval by the Court, the Debtors propose to retain Ankura on the terms and conditions set forth in the Engagement Letter.

23. **Compensation.** In accordance with the terms of the Engagement Letter, Ankura will be paid by the Debtors a nonrefundable fee of \$250,000 per month for Mr. Gund to serve as

CRO. For the services of the Additional Personnel, Ankura will be paid at their customary hourly billing rates. The current hourly billing rates for Additional Personnel, based on the position held by such Additional Personnel at Ankura, are subject to the following ranges:

Position	Hourly Rate (in U.S. Dollars)
Senior Managing Director	\$1,300 – \$1,455
Managing Director	\$1,075 – \$1,205
Senior Director	\$885 – \$1,020
Director	\$740 – \$850
Senior Associate	\$605 – \$680
Associate	\$495 – \$560
Paraprofessionals	\$380 – \$440

Such rates and ranges shall be subject to adjustment annually at such time as Ankura adjusts its rates generally.

24. In addition to compensation for professional services rendered by the Engagement Personnel, Ankura will be entitled to reimbursement for actual, reasonable, documented out-of-pocket, and direct expenses incurred in connection with the services to be provided under the Engagement Letter, including for Ankura's reasonable out-of-pocket fees and expenses for outside legal counsel and other third-party advisors. All fees and expenses will be due to Ankura within thirty days from the date of receipt of an invoice for services rendered and expenses incurred, as further set forth in the Engagement Letter.

25. Indemnification. As a material part of the consideration for which the Engagement Personnel have agreed to provide the services described herein, pursuant to the Engagement Letter (including Schedule 1 attached to the Engagement Letter), the Debtors have agreed to (a) indemnify and hold harmless Ankura and its affiliates and their respective directors, officers, employees, attorneys and other agents from and against any losses, claims, damages, judgments, assessments, costs and other liabilities and (b) reimburse each indemnified person for all

reasonable and documented out-of-pocket fees and expenses (including the documented reasonable fees and expenses of one outside counsel and any reasonably necessary local counsel) as they are incurred in investigating, preparing, pursuing or defending any claim, action, proceeding or investigation.

26. Termination. The Engagement Letter may be terminated upon written notice by the Company or Ankura, in their respective sole discretion. Upon termination Ankura shall be entitled to all fees and expenses due and owing as of the date of termination. Termination shall not relieve the Company or Ankura from the provisions of the Engagement Letter relating to indemnification, reimbursement, contribution, and other obligations set forth in the Engagement Letter.

27. The Debtors believe the indemnity and termination provisions (collectively, the “Engagement Terms”) are reasonable terms and conditions of Ankura’s engagement and were, along with all terms of the Engagement Letter, negotiated by the Debtors and Ankura at arm’s-length and in good faith. Ankura and the Debtors believe that the Engagement Terms are comparable to those terms generally obtained by crisis management firms of similar stature to Ankura and for comparable engagements, both in and out of court. The Debtors respectfully submit that the Engagement Terms viewed in conjunction with the other terms of Ankura’s proposed retention, are reasonable and in the best interests of the Debtors, their estates, and creditors in light of the fact that the Debtors require Ankura’s services to successfully reorganize.

### **Fees**

28. If the Court approves the relief requested herein, Ankura will be retained to provide the Debtors with the Engagement Personnel, and Mr. Gund will be designated as the Debtors’ CRO pursuant to section 363 of the Bankruptcy Code. Because Ankura is not being employed as a professional under section 327 of the Bankruptcy Code, Ankura will not be required to submit

fee applications pursuant to sections 330 and 331 of the Bankruptcy Code. Instead, Ankura will file with the Court, and provide the U.S. Trustee, counsel to the Committee, and counsel to the Ad Hoc Group of Senior Lender a report on staffing and compensation earned and expenses incurred (the “Staffing and Compensation Reports”) by the 20<sup>th</sup> of each month for the previous month, which report will include the names and tasks filled by all Engagement Personnel involved in this matter. Such Staffing and Compensation Reports (and Ankura’s staffing for this matter) shall be subject to Court review in the event that an objection is filed. Given the numerous issues that Ankura may be required to address in the performance of its services, Ankura’s commitment to the variable level of time and effort necessary to address all such issues as they arise, and the market prices for such services for engagements of this nature in an out-of-court context, as well as in chapter 11, the Debtors submit that the fee arrangements set forth in the Engagement Letter are reasonable.

29. Such Staffing and Compensation Reports will (a) summarize the services provided to the Debtors by discrete project, (b) summarize the compensation earned by each of the Ankura personnel, (c) identify the daily time expended by Ankura personnel, by discrete project, reported in tenth of an hour increments, and (d) itemize the expenses incurred. Notice for the monthly Staffing and Compensation Reports will provide for a time period of at least ten (10) days for objections by parties in interest.

#### **Basis for Relief**

30. The Debtors seek approval of the employment of Ankura pursuant to section 363 of the Bankruptcy Code, effective as of December 12, 2025. Section 363(b)(1) of the Bankruptcy Code provides in relevant part that “[t]he trustee, after notice and a hearing, may use, sell, or lease, other than in the ordinary course of business, property of the estate.” 11 U.S.C. § 363(b)(1). Further, pursuant to section 105(a) of the Bankruptcy Code, the “court may issue any order,

process, or judgment that is necessary or appropriate to carry out the provisions of this title.”  
11 U.S.C. § 105(a).

31. Under applicable case law, in this and other circuits, if a debtor’s proposed use of its assets pursuant to section 363(b) of the Bankruptcy Code represents a reasonable business judgment on the part of the debtor, such use should be approved. *See, e.g., Comm. of Equity Sec. Holders v. Lionel Corp. (In re Lionel Corp.)*, 722 F.2d 1063, 1070 (2d Cir. 1983) (“The rule we adopt requires that a judge determining a §363(b) application expressly find from the evidence presented before him at the hearing a good business reason to grant such an application.”); *Comm. of Asbestos-Related Litigants v. Johns-Manville Corp. (In re Johns-Manville Corp.)*, 60 B.R. 612, 616 (Bankr. S.D.N.Y. 1986) (“Where the debtor articulates a reasonable basis for its business decisions (as distinct from a decision made arbitrarily or capriciously), courts will generally not entertain objections to the debtor’s conduct.”).

32. The retention of Ankura is a sound exercise of the Debtors’ business judgment. Mr. Gund has extensive experience as a restructuring expert and crisis manager forging consensual agreement among diverse parties across a broad range of industries. The Debtors believe that the Engagement Personnel will provide services that benefit the Debtors’ estates and creditors. In light of the foregoing, the Debtors believe that the retention of Ankura is appropriate and in the best interests of the Debtors and their estates and creditors.

33. The retention of interim corporate officers and other temporary employees, therefore, is proper under section 363 of the Bankruptcy Code. This Court has authorized retention of officers utilizing this provision of the Bankruptcy Code on numerous occasions. *In re Wheel Pros, Inc.*, No. 24-11939 (JTD) (Bankr. D. Del. Nov. 6, 2024); *In re SunPower Corp.*, No. 24-11649 (CTG) (Bankr. D. Del. Sept. 11, 2024); *In re Vyair Med., Inc.*, No. 24-11217 (BLS)

(Bankr. D. Del. July 30, 2024); *In re MVK FarmCo LLC*, No. 23-11721 (LSS) (Bankr. D. Del. Dec. 6, 2023); *In re SiO2 Med. Products, Inc.*, No. 23-10366 (JTD) (Bankr. D. Del. June 5, 2023).

34. Based upon the foregoing, the Debtors submit that the retention of Ankura and designation of Mr. Gund as CRO on the terms set forth herein and in the Engagement Letter, are essential, appropriate, and in the best interest of the Debtors' estates, creditors, and other parties in interest and should be granted in these chapter 11 cases.

#### **Notice**

35. The Debtors will provide notice of this Application to (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney's Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the "Notice Parties"). The Debtors submit that, in light of the nature of the relief requested, no other or further notice need be given.

#### **No Prior Request**

36. No prior request for the relief sought in this Application has been made to this Court or any other court.

WHEREFORE, the Debtors request entry of the Order, substantially in the form attached hereto as **Exhibit A**, (a) granting the relief requested herein and (b) granting such other relief as the Court deems appropriate under the circumstances.

Dated: December 18, 2025

Respectfully submitted,

*/s/ Marisa Iasenza*

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Name: Marisa Iasenza

Title: Chief Legal Officer

Marelli Automotive Lighting USA, LLC

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

In re:	)	
	)	Chapter 11
	)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	Case No. 25-11034 (CTG)
<i>et al.</i> , <sup>1</sup>	)	
Debtors.	)	(Jointly Administered)
	)	
	)	Hearing Date: To be Determined
	)	Obj Deadline: January 8, 2026 at 4:00 p.m. (ET)

**NOTICE  
OF APPLICATION  
OF DEBTORS (I) AUTHORIZING  
THE DEBTORS TO (A) RETAIN ANKURA  
CONSULTING GROUP, LLC TO PROVIDE  
THE DEBTORS AND DEBTORS IN POSSESSION A  
CHIEF RESTRUCTURING OFFICER AND CERTAIN  
ADDITIONAL PERSONNEL AND (B) DESIGNATE PHILIP J.  
GUND AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS  
EFFECTIVE AS OF DECEMBER 12, 2025 AND (II) GRANTING RELATED RELIEF**

PLEASE TAKE NOTICE that, on December 18, 2025 the above-captioned debtors and debtors in possession (collectively, the “Debtors” and together with their non-debtor affiliates, the “Company”) filed the *Application of Debtors (I) Authorizing the Debtors to (A) Retain Ankura Consulting Group, LLC to Provide the Debtors and Debtors in Possession a Chief Restructuring Officer and Certain Additional Personnel and (B) Designate Philip J. Gund as Chief Restructuring Officer for the Debtors Effective as of December 12, 2025 and (II) Granting Related Relief* (the “Application”) with the United States Bankruptcy Court for the District of Delaware (the “Court”).

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<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

**PLEASE TAKE FURTHER NOTICE** that any responses to the Application must be in writing and filed with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 Market Street, Third Floor, Wilmington, Delaware 19801, and served upon the undersigned, so as to be received on or **before 4:00 p.m. (prevailing Eastern Time) on January 8, 2026.**

**PLEASE TAKE FURTHER NOTICE** that at the same time, you must also serve a copy of the response or objection upon: (a) the Debtors, Marelli Automotive Lighting USA LLC, 26555 Northwestern Highway, Southfield, Michigan 48033, Attn.: Marisa Iasenza ([marisa.iasenza@marelli.com](mailto:marisa.iasenza@marelli.com)); (b) counsel to the Debtors, Kirkland & Ellis LLP, 333 West Wolf Point Plaza, Chicago, Illinois 60654, Attn.: Spencer A. Winters, P.C. ([spencer.winters@kirkland.com](mailto:spencer.winters@kirkland.com)), and Kirkland & Ellis LLP, 601 Lexington Avenue, New York, New York 10022, Attn.: Nicholas M. Adzima ([nicholas.adzima@kirkland.com](mailto:nicholas.adzima@kirkland.com)) and Evan Swager ([evan.swager@kirkland.com](mailto:evan.swager@kirkland.com)); (c) co-counsel to the Debtors, Pachulski Stang Ziehl & Jones LLP, 919 North Market Street, 17th Floor, P.O. Box 8705, Wilmington, Delaware 19899 (Courier 19801), Attn.: Laura Davis Jones ([ljones@pszjlaw.com](mailto:ljones@pszjlaw.com)), Timothy P. Cairns ([tcairns@pszjlaw.com](mailto:tcairns@pszjlaw.com)), and Edward A. Corma ([ecorma@pszjlaw.com](mailto:ecorma@pszjlaw.com)); (d) the U.S. Trustee, 844 King Street, Suite 2207, Lockbox 35, Wilmington, Delaware 19801, Attn.: Jane Leamy ([Jane.M.Leamy@usdoj.gov](mailto:Jane.M.Leamy@usdoj.gov)) and Timothy J. Fox, Jr. ([timothy.fox@usdoj.gov](mailto:timothy.fox@usdoj.gov)); (e) counsel to the DIP Agent, Mayer Brown LLP, 1221 Avenue of the Americas, New York, New York 10020-1001, Attn.: Jason Elder ([jason.elder@mayerbrown.com](mailto:jason.elder@mayerbrown.com)); (f) counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent, Davis Polk & Wardwell LLP, 450 Lexington Avenue, New York, New York 10017, Attn.: Timothy Graulich ([timothy.graulich@davispolk.com](mailto:timothy.graulich@davispolk.com)) and Richard J. Steinberg ([richard.steinberg@davispolk.com](mailto:richard.steinberg@davispolk.com)); (g) counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent, Young Conaway Stargatt & Taylor, LLP, 1000 North King Street,

Wilmington, Delaware 19801, Attn.: Robert S. Brady ([rbrady@ycst.com](mailto:rbrady@ycst.com)) and Andrew L. Magaziner ([amagaziner@ycst.com](mailto:amagaziner@ycst.com)); (h) counsel to the Ad Hoc Group of Senior Lenders, (i) Akin Gump Strauss Hauer & Feld LLP, One Bryant Park, New York, New York 10036, Attn: Ira S. Dizengoff ([idizengoff@akingump.com](mailto:idizengoff@akingump.com)) and Anna Kordas ([akordas@akingump.com](mailto:akordas@akingump.com)), (ii) Akin Gump Strauss Hauer & Feld LLP, 2001 K Street NW, Washington, D.C. 20006, Attn.: Scott Alberino ([salberino@akingump.com](mailto:salberino@akingump.com)), Kate Doorley ([kdoorley@akingump.com](mailto:kdoorley@akingump.com)), and Alexander F. Antypas ([aantypas@akingump.com](mailto:aantypas@akingump.com)); and (iii) Cole Schotz P.C., 500 Delaware Avenue, Suite 600, Wilmington, DE 19801, Attn: Justin R. Alberto ([jalberto@coleschotz.com](mailto:jalberto@coleschotz.com)) and Stacy L. Newman ([snewman@coleschotz.com](mailto:snewman@coleschotz.com)); (i) counsel to the Sponsors, Paul, Weiss, Rifkind, Wharton & Garrison LLP, 1285 Avenue of the Americas, New York, New York 10019-6064, Attn.: Brian S. Hermann ([bhermann@paulweiss.com](mailto:bhermann@paulweiss.com)) and Jacob Adlerstein ([jadlerstein@paulweiss.com](mailto:jadlerstein@paulweiss.com)); and (j) co-counsel to the Committee, (i) Paul Hastings LLP, 200 Park Avenue, New York, New York 10166, Attn.: Kristopher M. Hansen ([krishansen@paulhastings.com](mailto:krishansen@paulhastings.com)), Gabriel E. Sasson ([gabesasson@paulhastings.com](mailto:gabesasson@paulhastings.com)), Daniel Ginsberg ([danielginsberg@paulhastings.com](mailto:danielginsberg@paulhastings.com)) and Annie Yu ([xueyu@paulhastings.com](mailto:xueyu@paulhastings.com)), and (ii) Morris James LLP, 500 Delaware Avenue, Suite 1500, Wilmington, Delaware 19801. Attn.: Eric J. Monzo ([emonzo@morrisjames.com](mailto:emonzo@morrisjames.com)), Jason S. Levin ([jlevin@morrisjames.com](mailto:jlevin@morrisjames.com)), and Siena B. Cerra ([scerra@morrisjames.com](mailto:scerra@morrisjames.com)).

**PLEASE TAKE FURTHER NOTICE THAT, IF AN OBJECTION IS PROPERLY FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, A HEARING WILL BE HELD ON A DATE TO BE DETERMINED BEFORE THE HONORABLE CRAIG T. GOLDBLATT, UNITED STATES BANKRUPTCY JUDGE FOR THE DISTRICT OF DELAWARE, 824 MARKET STREET, COURTROOM #7, THIRD FLOOR, WILMINGTON,**

DELAWARE 19801. ONLY OBJECTIONS MADE IN WRITING AND TIMELY FILED WILL BE CONSIDERED BY THE BANKRUPTCY COURT AT SUCH HEARING.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

*[Remainder of page intentionally left blank]*

Dated: December 18, 2025  
Wilmington, Delaware

*/s/ Laura Davis Jones*

---

**PACHULSKI STANG ZIEHL & JONES LLP**

Laura Davis Jones (DE Bar No. 2436)  
Timothy P. Cairns (DE Bar No. 4228)  
Edward A. Corma (DE Bar No. 6718)  
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*Co-Counsel for the Debtors  
and Debtors in Possession*

**KIRKLAND & ELLIS LLP**

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-and-

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[spencer.winters@kirkland.com](mailto:spencer.winters@kirkland.com)

*Co-Counsel for the Debtors  
and Debtors in Possession*

**Exhibit A**

**Proposed Order**

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

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In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>1</sup>

Debtors.

)  
) Chapter 11  
)  
) Case No. 25-11034 (CTG)  
)  
) (Jointly Administered)  
)  
) **Re: Docket No. [●]**

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**ORDER (I) AUTHORIZING  
THE DEBTORS TO (A) RETAIN  
ANKURA CONSULTING GROUP, LLC TO  
PROVIDE THE DEBTORS AND DEBTORS IN  
POSSESSION A CHIEF RESTRUCTURING OFFICER AND  
CERTAIN ADDITIONAL PERSONNEL AND (B) DESIGNATE  
PHILIP J. GUND AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS  
EFFECTIVE AS OF DECEMBER 12, 2025 AND (II) GRANTING RELATED RELIEF**

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Upon the application (the “Application”) of the above-captioned debtors and debtors in possession (collectively, the “Debtors”) for the entry of an order (this “Order”), (i) authorizing the Debtors to (A) retain Ankura to provide the Debtors a CRO and certain Additional Personnel and (B) designate Philip J. Gund as the CRO of Marelli Holdings Co., Ltd. and Marelli North America, Inc. effective as of December 12, 2025 on the terms set forth in the Engagement Letter annexed to the Application as Exhibit B and the Gund Declaration annexed to the Application as Exhibit C, and (ii) granting related relief, all as more fully set forth in the Application; and upon the First Day Declaration; and the United States Bankruptcy Court for the District of Delaware having jurisdiction over this matter pursuant to 28 U.S.C. § 1334, which was referred to the Court under

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<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

28 U.S.C. § 157 and the Amended Standing Order of Reference from the United States District Court for the District of Delaware, dated February 29, 2012; and this Court having found that this is a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and this Court having found that this Court may enter a final order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Application in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the relief requested in the Application is in the best interests of the Debtors' estates, their creditors, and other parties in interest; and this Court having found that the Debtors' notice of the Application and opportunity for a hearing on the Application were appropriate and no other notice need be provided; and this Court having reviewed the Application and having heard the statements in support of the relief requested therein at a hearing before this Court (the "Hearing"), if any; and this Court having determined that the legal and factual bases set forth in the Application and at the Hearing, if any, establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor, it is HEREBY ORDERED THAT:

1. The Application is granted as set forth herein.
2. The terms of the Engagement Letter, including without limitation, the Engagement Terms, as modified by the Application and this Order, are reasonable terms and conditions of employment and are hereby approved.
3. Pursuant to sections 105 and 363 of the Bankruptcy Code, the Debtors are hereby authorized to retain Ankura to provide the Debtors with a CRO and certain Additional Personnel and to designate Philip J. Gund as the Debtors' CRO, in each case effective as of December 12, 2025, on the terms set forth in the Engagement Letter, subject to the following terms, which apply

notwithstanding anything in the Engagement Letter or the Application or any of the Exhibits thereto to the contrary:

- (a) Assist the Company and its professionals on all aspects of the Company's restructuring efforts, including, but not limited to, assessment and execution of operational improvement opportunities and rationalization of existing footprint, development and implementation of strategy for OEM negotiations, assessment and management of critical vendors and assessment and analysis of critical employment and union agreements, among others;
- (b) Assist the Company and its professionals with respect to the ongoing analysis of all prepetition liabilities;
- (c) Assist the Company and its professionals with respect to efforts to obtain DIP Financing and exit financing, obtain approval of a disclosure statement and confirmation of a chapter 11 plan of reorganization;
- (d) Assist the Company and its professionals in engaging with all stakeholders, including, but not limited to, the Company's DIP lenders, the official creditors' committee, and the Company's creditors, customers and vendors on all matters pertaining to the bankruptcy cases and related matters; and
- (e) Perform such other professional services as may be requested by the Company and agreed to by Ankura.

4. Ankura shall file with the Court and provide the U.S. Trustee, counsel to the Committee and counsel to the Ad Hoc Group of Senior Lenders the Staffing and Compensation Report by the 20<sup>th</sup> of each month for the previous month. Notice for monthly Staffing and Compensation reports will provide for a time period of at least ten (10) days for objections by parties in interest.

5. In the event that, during the pendency of these chapter 11 cases, Ankura seeks reimbursement for any attorneys' fees and/or expenses, the invoices and supporting time records from such attorneys shall be included in Ankura's reports of compensation earned and expenses incurred, and such attorney's invoices and time records shall be in compliance with Rule 2016-

2(f) of the Local Bankruptcy Rules, and shall be subject to the U.S. Trustee Guidelines and approval of the Bankruptcy Court under the standards of sections 330 and 331 of the Bankruptcy Code, without regard to whether such attorney has been retained under section 327 of the Bankruptcy Code and without regard to whether such attorney's services satisfy section 330(a)(3)(C) of the Bankruptcy Code; *provided, however*, that Ankura shall not seek reimbursement of any fees incurred defending any of Ankura's reports of compensation earned and expenses incurred in these chapter 11 cases.

6. To the extent there is any inconsistency between the terms of the Engagement Letter, the Application, and this Order, the terms of this Order shall govern.

7. The Debtors are authorized to take all actions necessary to effectuate the relief granted in this Order in accordance with the Application.

8. Notwithstanding Bankruptcy Rule 6004(h), to the extent applicable, this Order shall be effective and enforceable immediately upon entry hereof.

9. Notice of the Application as provided therein shall be deemed good and sufficient notice of such Application and the requirements of Bankruptcy Rule 6004(a) and the Local Rules are satisfied by such notice.

10. This Court retains jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Order.

**Exhibit B**

**The Engagement Letter**



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December 12, 2025

David Slump  
President and Chief Executive Officer  
Marelli Automotive Lighting USA LLC  
26555 Northwestern Hwy  
Southfield, MI 48003

Re: Retention of Ankura to Serve as Chief Restructuring Officer

Dear Mr. Slump:

This letter agreement (this “Agreement”), entered into as of December 12, 2025 (the “Effective Date”), confirms the terms of the agreement among Ankura Consulting Group, LLC (“Ankura”) and Marelli Automotive Lighting USA LLC (collectively with its subsidiaries, the “Company,” the “Client” or “you”) pursuant to which Ankura has been engaged to act as the advisor to Company to provide financial and restructuring advisory services as set forth below.

We have been retained by the Company as approved by the Board of Directors of Marelli Holdings Co., Ltd. (the “Board of Directors”) and will report to the Chief Executive Officer (the “CEO”) and the Special Committee of the Board of Directors (the “Special Committee”).

1. Scope of Engagement: On the terms and subject to the conditions of this Agreement, Philip J. Gund, as Chief Restructuring Officer (the “CRO”), and Paul Leake, as project manager, and other Ankura professionals as reasonably determined by the CRO with the consent of the Company (*provided* that any disputes regarding the utilization of additional personnel from Ankura shall be resolved by the Special Committee), will provide the following services (the “Services”) to the Company:

- (a) Assist the Company and its professionals on all aspects of the Company’s restructuring efforts, including, but not limited to, assessment and execution of operational improvement opportunities and rationalization of existing footprint, development and implementation of strategy for OEM negotiations, assessment and management of critical vendors and assessment and analysis of critical employment and union agreements, among others;
- (b) Assist the Company and its professionals with respect to the ongoing analysis of all prepetition liabilities;
- (c) Assist the Company and its professionals with respect to efforts to obtain DIP Financing and exit financing, obtain approval of a disclosure statement and confirmation of a chapter 11 plan of reorganization;
- (d) Assist the Company and its professionals in engaging with all stakeholders, including, but not limited to, the Company’s DIP lenders, the official creditors’ committee, and the Company’s



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creditors, customers and vendors on all matters pertaining to the bankruptcy cases and related matters; and

- (e) Perform such other professional services as may be requested by the Company and agreed to by Ankura.

The CRO shall report to the CEO and the Special Committee and will participate in regular briefings to the Company's DIP lenders coordinated with Company management and advisors.

In the event there is a disagreement as to any direction, guidance or instruction to be given to the CRO or Ankura in connection with the foregoing Services, the CRO or, as applicable, Ankura shall take such direction, guidance or instruction from the Special Committee.

As part of the Services, Ankura may be requested to assist the Company and its legal or other advisors in negotiating with the Company's creditors and equity holders and with other interested parties. In the event that we participate in such negotiations, the representations made and the positions advanced will be those of the Company and its management, not Ankura or its employees.

It is Ankura's intention to work closely with the Company's management throughout the course of the engagement. Regular discussions with the Company regarding Ankura's progress should provide the Company with an opportunity to confirm or request that Ankura modify the scope of its engagement to best serve the Company's needs. The Services and compensation arrangements set forth herein do not encompass other advisory services not set forth in this Section 1. If the Company and Ankura later determine to expand the scope of Services to include other services not otherwise set forth herein, such future agreement will be the subject of a further and separate written agreement of the parties.

2. Fees and Expenses: For Ankura's Services hereunder, the Company agrees to pay to Ankura the following non-refundable fee (the "CRO Fee") of \$250,000 per month for Philip J. Gund to serve as CRO and will pay for Services (the "Additional Fee") provided by Paul Leake or other professionals based on the actual hours expended at our standard hourly rates that are in effect when the Services are rendered (collectively, the "Fees"). Our rates generally are revised annually. Paul Leake's hourly rate is \$885 and our current hourly rates for other Turnaround & Restructuring professionals are as follows:

Title	2025 - Rate Range			
Senior Managing Director	\$	1,300	\$	1,455
Managing Director	\$	1,075	\$	1,205
Senior Director	\$	885	\$	1,020
Director	\$	740	\$	850
Senior Associate	\$	605	\$	680
Associate	\$	495	\$	560
Para Professional	\$	380	\$	440

- (a) Expense Reimbursement: Ankura shall be entitled to reimbursement of actual, reasonable, and documented out-of-pocket and direct expenses incurred in connection with the Services to be provided under this Agreement (including for Ankura's reasonable out-of-pocket fees, expenses



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for outside legal counsel and other third-party advisors and for e-billing expenses, if Client requires the use of a specific e-billing provider incurred in connection with the provision of the Services to the Company under this Agreement (collectively, “Expenses”).

- (b) Approval and Objection of Fees: Notwithstanding the standard of review of section 328(a) of the Bankruptcy Code, the Company and any creditors’ committee appointed in such case, shall each retain the right to object to Ankura’s fees in the event that the Company or the creditors’ committee can establish that such amount (given the entire compensation to be received by Ankura pursuant to the terms of this Agreement) was not reasonable, consistent with the standards of section 330 of the Bankruptcy Code, based on the services actually provided by Ankura. Ankura acknowledges that, in the event that the Bankruptcy Court approves its retention by the Company, Ankura’s fees and expenses shall be subject to the jurisdiction and approval of the Bankruptcy Court under section 328(a) of the Bankruptcy Code and any applicable fee and expense guideline orders. The Company shall pay all fees and expenses of Ankura hereunder as promptly as practicable in accordance with the terms hereof.
- (c) Reasonableness of Fees: The Company acknowledges that it believes that Ankura’s general restructuring experience and expertise will inure to the benefit of the parties hereto, that the value to the parties hereto of Ankura’s Services derives in substantial part from that experience and expertise and that, accordingly, the structure and amount of the Fees to be paid to Ankura hereunder are reasonable. The Company acknowledges that a substantial professional commitment of time and effort will be required of Ankura and its professionals hereunder, and that such commitment may foreclose other opportunities for Ankura. Given the numerous issues that may arise in engagements such as this, Ankura’s commitment to the variable level of time and effort necessary to address such issues, the expertise and capabilities of Ankura that will be required in this engagement, and the market rate for Ankura’s services of this nature, whether in-court or out-of-court, the parties agree that the fee arrangement provided for herein is reasonable, fairly compensates Ankura, and provides the requisite certainty to the parties hereto.
- (d) Testimony; Subpoena Requests: If Ankura is requested or required to appear as a non-party witness in any action that is brought by, on behalf of, or against you or that otherwise relates to this Agreement or the Services rendered by Ankura hereunder, you agree to (i) compensate Ankura for its associated time charges at our regular rates in effect at the time and (ii) reimburse Ankura for all reasonable and documented, actual out-of-pocket expenses incurred by Ankura in connection with such appearance or preparing to appear as a witness, including without limitation, the reasonable fees and disbursements of legal counsel of Ankura’s choosing. In addition, Ankura will be compensated and reimbursed for any time and expense (including without limitation, fees and expenses of legal counsel of Ankura’s choosing) that Ankura may incur in considering or responding to discovery requests or other formal information requests for documents or information made in connection with any action or in connection with the Services. Notwithstanding the foregoing, the Company shall not be required to compensate or reimburse Ankura for any testimony, appearance, or response to discovery in connection with any action, if such action is determined by a final non-appealable court order from a court of competent jurisdiction to be caused by or arises from Ankura’s gross negligence.
3. Invoices and Payment: The payment of the Fees and Expenses hereunder are the exclusive obligations of the Company. The Company agrees to pay all Fees and Expenses within 30 days from the date of receipt of an invoice for all Services rendered and Expenses incurred other than with respect to any amounts disputed in good faith, or otherwise immediately upon the Bankruptcy Court’s (as defined below) approval



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of such Fees and Expenses. In the event that the Company does not pay Ankura's invoices in accordance with their terms, Ankura has the discretion to (i) terminate or suspend the engagement and the performance of Services, and (ii) deduct any outstanding amounts owed from monies held on the Company's behalf. Company agrees that it will pay the full amount of any invoices regardless of any deduction that it is required by law to make, and it will be responsible for any taxes, if required, that are due in relation to Ankura's goods and Services. Company is responsible for paying any local, state or federal sales, use or ad valorem tax that might be assessed on the Services.

4. Term of Agreement: Unless terminated earlier as set forth below, this engagement shall terminate upon completion of the Services. This Agreement may be terminated at any time and for any reason or without reason by Ankura or Company upon written notice to the other party. Any termination of this Agreement shall not affect any provisions that survive the termination hereof, including, (i) the indemnification, reimbursement, contribution and other obligations set forth in this Agreement, including Schedule I, and (ii) Ankura's right to receive payment of Fees earned and Expenses incurred by Ankura through the date of termination, and the Company shall promptly pay or cause to be paid all such undisputed reasonable Fees and Expenses due and owing.

5. Court Approval:

- (a) The Company shall use its best efforts to promptly file this agreement with the United States Bankruptcy Court (the "Bankruptcy Court") having jurisdiction over the Company's proceeding under Title 11 of the United States Code (the "Bankruptcy Code") for the approval pursuant to sections 363 of the Bankruptcy Code of (A) this Agreement and (B) Ankura's retention by the Company under the terms of this Agreement and subject to the standard of review provided in section 363 of the Bankruptcy Code and not subject to any other standard of review under section 330 of the Bankruptcy Code. The Company will use its commercially reasonable efforts to seek the court's authorization for the Company to continue to honor its obligations under this Agreement, including all indemnification obligations hereunder (including Schedule I) and payment by the Company of all Fees and Expenses in accordance with the terms hereunder (including Ankura's counsel's reasonable fees and expenses).
- (b) The Company shall provide Ankura with a draft of such notice and any proposed order authorizing Ankura's retention sufficiently in advance of the filing of such notice and proposed order to enable Ankura and its counsel to review and comment thereon. Ankura shall have no obligation to provide any Services under this Agreement unless Ankura's retention under the terms of this Agreement is approved under section 363 of the Bankruptcy Code by a final order of the Bankruptcy Court no longer subject to appeal, rehearing, reconsideration or petition for certiorari, and which order is acceptable to Ankura in all respects.

6. Nature of Services; Use of Advice:

- (a) Ankura shall act as an independent contractor under this Agreement, and not in any other capacity including as a fiduciary, and any obligations arising out of its engagement shall be owed solely to the Company. For the avoidance of doubt, the preceding sentence shall not be deemed a disclaimer of the CRO's fiduciary obligations to the Company in his capacity as an officer of the Company. The Services, including the deliverables and reports, are provided solely for your use for the purposes set forth herein. You may not disclose or discuss the Services or any deliverable or report or make the benefit of the Services available to anyone else other than on a confidential, non-reliance basis to your affiliates (including their investment managers, sub-investment advisors and



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their respective advisors and consultants) who need to know such information for the purpose of assisting the Company with the subject matter of the Services or publicly refer to the contents of a deliverable or report or the findings of our work except (i) as specifically stated herein, (ii) with our prior written consent on terms to be agreed in writing, which shall not be unreasonably withheld, conditioned, or delayed, or (iii) where required by law or regulation or in connection with any action or proceeding to which you are a party. The Services and all deliverables are not for a third party's use, benefit or reliance and Ankura disclaims any contractual or other responsibility or duty of care to any third party based upon the Services or deliverables; *provided* that Ankura acknowledges and agrees that any deliverables provided by it hereunder may be provided to (x) the Company's affiliates, the Company's advisors and lawyers, and the Company's lenders and (y) the lenders' respective advisors and lawyers; provided further that, in the case of (y), such deliverables are provided on a confidential and non-reliance basis. Client will indemnify and hold Ankura harmless from any and all claims asserted by a third party as a result of such unauthorized release of any deliverables or reliance on the Services (except any unauthorized release caused by Ankura). Nothing in this Agreement, express or implied, is intended to confer or does confer on any person or entity, other than the parties hereto, the Indemnified Persons (as such term is defined in Schedule I) and each of their respective successors, heirs and assigns, any rights or remedies under or by reason of this Agreement or as a result of the services to be rendered by Ankura hereunder.

- (b) At the direction of legal counsel, certain communications and correspondence between Ankura and reports and analyses prepared by Ankura, in connection with this Agreement and the matters contemplated hereby, will be considered in preparation for litigation, and accordingly, will be subject to the attorney-client privilege and work-product privilege between Ankura and the Company.
- (c) The Services and any deliverables, including any oral advice or comments, should not be associated with, referred to or quoted in any manner in any financial statements or any offering memorandum, prospectus, registration statement, public filing, loan or other agreements.

7. Intellectual Property: Ankura owns the intellectual property rights in the deliverables and reports and any materials created under this Agreement. Ankura agrees that upon payment in full for the Services, you will have a perpetual, fully-paid, non-exclusive, non-transferable license to use the deliverables for your own internal use in accordance with the terms of this Agreement. Notwithstanding the foregoing, (i) any patent, copyright, trademark and other intellectual property rights of Ankura contained in any deliverable or report shall remain the sole and exclusive property of Ankura, and (ii) all methodologies, processes, techniques, ideas, concepts, trade secrets and know-how and other intellectual property embedded in the deliverable or reports that Ankura may develop or supply in connection with our Services shall remain the sole and exclusive property of Ankura. In no event will Ankura license in any manner the deliverables, reports, or any materials created under this Agreement other than as set forth in this Section 7.

8. Confidentiality:

- (a) Generally. In connection with this engagement, either party (the "Receiving Party") may come into the possession, whether orally or in writing, of Confidential Information (as defined below) of the other party (the "Disclosing Party"). The Receiving Party hereby agrees that it will not disclose, publish or distribute such Confidential Information to any third party without the Disclosing Party's consent, which consent shall not be unreasonably withheld, other than (i) to the Receiving Party's affiliates and its and their employees, officers, directors, auditors, and advisors; (ii) if such disclosure is requested or required by a governmental agency having regulatory authority or other authority over the Receiving Party; (iii) pursuant to court order, subpoena or legal process requiring



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disclosure, provided that Receiving Party shall use its best efforts to promptly give Disclosing Party written prior notice (if legally permissible) of any disclosure under this clause (iii) so that Disclosing Party can seek a protective order; or (iv) to tax advisors regarding the tax treatment or tax structure of any transaction; provided that such advisors are informed of the confidential obligations hereunder.

- (b) Definition of Confidential Information. “Confidential Information” means any and all non-public, confidential or proprietary knowledge, data, or information of or concerning the Disclosing Party. For the avoidance of doubt, Confidential Information includes without limitation, research, analyses, names, business plans, valuations, databases and management systems. Confidential Information shall not include information that: (i) was publicly known and made generally available in the public domain prior to the time of disclosure (it being understood and agreed that information to the Disclosing Party and its affiliates provided to their creditors and potential creditors, or otherwise under a confidentiality or non-disclosure agreement, is not in the public domain); (ii) is already in the lawful possession of the Receiving Party at the time of disclosure; (iii) is lawfully obtained from a third party lawfully in possession of such information and without a breach of such third party’s obligations of confidentiality; or (iv) is independently developed without use of or reference to any Confidential Information.

9. Company Access and Information:

In order to fulfill the Services under this Agreement, it will be necessary for Ankura personnel to have access to the Company’s facilities and certain books, records and reports of the Company. In addition, Ankura will need to have discussions with the Company’s management and certain other personnel. Ankura will perform the Services in a manner that will permit the business operations of the Company to proceed in an orderly fashion, subject to the requirements of this engagement. We understand that the Company has agreed it will furnish Ankura with such information as Ankura believes appropriate to its assignment (all such information so furnished being the “Information”). The Company recognizes and confirms that Ankura (i) will use and rely on the accuracy and completeness of the Information and on Information available from generally recognized public sources without independently verifying the same, (ii) does not assume responsibility for the accuracy, completeness or reasonableness of the Information and such other Information, and (iii) will not make an appraisal of any assets or liabilities (contingent or otherwise) of the Company. The Company shall advise Ankura promptly upon obtaining any actual knowledge of the occurrence of any event or any other change in fact or circumstance upon which Ankura formed part or all of its opinions, advice, or conclusions, or which could reasonably be expected to result in some or all of the Information being materially incorrect, inaccurate, or misleading. To the best of the Company’s knowledge, the Information to be furnished by or on behalf of the Company, when delivered, will be true and correct in all material respects and will not contain any material misstatement of fact or omit to state any material fact necessary to make the statements contained therein not misleading.

Ankura will submit oral reports highlighting our findings and observations based upon the Services we perform pursuant to this Agreement. Our reports will encompass only matters that come to our attention in the course of our work that we perceive to be significant in relation to the objectives of our engagement. The depth of our analyses and extent of our authentication of the information on which our advice to you will be based may be limited in some respects due to the extent and sufficiency of available Information, time constraints dictated by the circumstances of our engagement, and other factors. We do not contemplate examining any such Information in accordance with generally accepted auditing or attestation standards. It is understood that, in general, we are to rely on Information disclosed or supplied to us by employees and representatives of the Company without audit or other detailed verification of their accuracy and validity. Accordingly, we will be unable to and will not provide assurances in our reports concerning the integrity



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of the Information used in our analyses and on which our findings and advice to you may be based. In addition, we will state that we have no obligation to, and will not update our reports or extend our activities beyond the scope set forth herein unless you request and we agree to do so.

10. Indemnification and Limitation of Liability: The Company shall provide indemnification, contribution and reimbursement as set forth in Schedule I hereto. The terms and provisions of Schedule I are an integral part hereof, are hereby incorporated by reference, are subject in all respects to the provisions hereof and shall survive any termination or expiration of this Agreement. Further, if an Indemnified Person (as defined in Schedule I) is requested or required to appear as a non-party witness in any Action (as defined in Schedule I) that is brought by or on behalf of or against the Company or that otherwise relates to this Agreement or the Services rendered by Ankura hereunder, the Company shall, jointly and severally, reimburse Ankura and the Indemnified Person for all documented, actual and reasonable out of pocket expenses incurred by them in connection with such Indemnified Person appearing or preparing to appear as such a witness, including without limitation, the reasonable and documented fees and out-of-pocket disbursements of one legal counsel. Notwithstanding the foregoing, the Company shall not be required to compensate or reimburse Ankura for any testimony or appearance in connection with any Action, if such Action is determined by a final non-appealable court order from a court of competent jurisdiction to be caused by or arise from Ankura's gross negligence. Neither the Company nor any other party acting on its behalf shall hold Ankura liable for any matter in connection with this engagement, the Services or the Agreement, absent gross negligence, willful misconduct, fraud or bad faith, in each case as finally determined by a judgment of a court of competent jurisdiction. In no event shall Ankura be liable (i) under this Agreement or in connection with the Services or this engagement for damages in excess of ten times the total amount of Fees collected; (ii) for loss or corruption of data from the Company's systems; or (iii) for any claim whatsoever for any loss of profit, goodwill, business opportunity, anticipated savings or benefits, special, consequential, exemplary, incidental, punitive or indirect damages of any kind.

11. Entire Agreement; Amendments: This Agreement (including Schedule I) represents the entire agreement between the parties in relation to the Services, supersedes all previous agreements relating to the subject matter hereof (should they exist) and may not be modified or amended except in writing signed by all of the parties hereto.

12. Counterparts: This Agreement may be executed in counterparts (and by facsimile or other electronic means), each of which shall constitute an original and all of which together will be deemed to be one and the same document.

13. Severability: The invalidity or unenforceability of any provision of this Agreement (including Schedule I) shall not affect the validity or enforceability of any other provision.

14. Announcements: Ankura shall be entitled to identify the Company and use the Company's name and logo in connection with marketing and pitch materials upon conclusion of the Services with the Company's prior written consent for each instance.

15. GOVERNING LAW; JURY TRIAL WAIVER; JURISDICTION: THIS AGREEMENT WILL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE LAWS OF THE STATE OF NEW YORK APPLICABLE TO AGREEMENTS MADE AND TO BE PERFORMED ENTIRELY IN SUCH STATE. ANKURA AND THE COMPANY KNOWINGLY, VOLUNTARILY AND IRREVOCABLY WAIVES ANY RIGHT TO TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM (WHETHER BASED UPON CONTRACT, TORT OR OTHERWISE) RELATED TO OR ARISING OUT OF OR IN CONNECTION WITH THE ENGAGEMENT OF ANKURA PURSUANT



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TO, OR THE PERFORMANCE BY ANKURA OF THE SERVICES CONTEMPLATED BY, THIS AGREEMENT. REGARDLESS OF ANY PRESENT OR FUTURE DOMICILE OR PRINCIPAL PLACE OF BUSINESS OF THE PARTIES HERETO, EACH PARTY HEREBY IRREVOCABLY CONSENTS AND AGREES THAT ANY CLAIMS OR DISPUTES BETWEEN OR AMONG THE PARTIES HERETO ARISING OUT OF OR RELATED TO THIS AGREEMENT SHALL BE BROUGHT AND MAINTAINED EXCLUSIVELY IN ANY FEDERAL COURT OF COMPETENT JURISDICTION SITTING IN THE SOUTHERN DISTRICT OF NEW YORK, NEW YORK OR, IF SUCH COURTS DO NOT HAVE JURISDICTION, THEN THE COMMERCIAL DIVISION OF THE STATE COURTS SITTING IN THE COUNTY OF NEW YORK IN THE STATE OF NEW YORK, WHICH COURTS SHALL HAVE EXCLUSIVE JURISDICTION OVER THE ADJUDICATION OF SUCH MATTERS; PROVIDED HOWEVER, THAT IF ANY ENTITY COMPRISING THE COMPANY BECOMES A DEBTOR UNDER CHAPTER 11 OF THE BANKRUPTCY CODE, AND IF A COMPANY ENTITY IS A PARTY TO SUCH DISPUTE WITH RESPECT TO THIS AGREEMENT, ANKURA AND THE COMPANY IRREVOCABLY AGREE TO SUBMIT TO THE EXCLUSIVE JURISDICTION AND FORUM OF THE BANKRUPTCY COURT IN WHICH SUCH CHAPTER 11 CASE IS PENDING. BY EXECUTION AND DELIVERY OF THIS AGREEMENT, EACH PARTY HERETO FURTHER IRREVOCABLY SUBMITS AND CONSENTS IN ADVANCE TO SUCH JURISDICTION IN ANY ACTION OR SUIT COMMENCED IN ANY SUCH COURT, AND HEREBY WAIVES IN ALL RESPECTS ANY CLAIM OR OBJECTION THAT IT MAY HAVE BASED UPON LACK OF PERSONAL JURISDICTION, IMPROPER VENUE OR FORUM NON-CONVENIENS. EACH PARTY HERETO AGREES THAT A FINAL NON-APPEALABLE JUDGMENT IN ANY SUCH ACTION BROUGHT IN ANY SUCH COURT SHALL BE CONCLUSIVE AND BINDING UPON IT AND MAY BE ENFORCED IN ANY OTHER COURT(S) HAVING JURISDICTION OVER IT BY SUIT UPON SUCH JUDGMENT. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN ALL SUCH DISPUTES BY THE MAILING OF COPIES OF SUCH PROCESS TO THE NOTICE ADDRESS FOR EACH SUCH PERSON AS SET FORTH IN THIS AGREEMENT. EACH OF THE PARTIES HERETO HEREBY CERTIFIES THAT NO REPRESENTATIVE OR AGENT OF ANY OTHER PARTY HERETO HAS REPRESENTED EXPRESSLY OR OTHERWISE THAT SUCH PARTY WOULD NOT SEEK TO ENFORCE THE PROVISIONS OF THIS WAIVER. EACH OF THE PARTIES HERETO HEREBY ACKNOWLEDGES THAT IT HAS BEEN INDUCED TO ENTER INTO THIS AGREEMENT BY AND IN RELIANCE UPON, AMONG OTHER THINGS, THE PROVISIONS OF THIS SECTION.

16. Notices: Notice given pursuant to any of the provisions of this Agreement shall be in writing and shall be mailed or delivered (including via email so long as the recipient acknowledges receipt) at the address set forth in the signature blocks of each such person below. Notices shall be deemed provided on the date sent.

17. Miscellaneous:

(a) Conflicts:

- i) Ankura is involved in a wide range of other activities from which conflicting interests, or duties, may arise. Ankura has undertaken an inquiry of its records in accordance with its standard business practices based on the parties identified to it and has determined that it may proceed. Due to the diversity of Ankura's experts and advisory services, Ankura cannot be certain all relationships have or will come to light. Should an actual conflict come to the attention of Ankura during the course of this engagement, Ankura will notify the Company in writing promptly and take appropriate actions, as necessary. The Company represents and warrants that it has informed Ankura of the parties-in-interest to this matter and agrees that it will inform



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Ankura of additions to, or name changes for, those parties-in-interest. Ankura is not restricted from working on other engagements involving the parties in this matter; however, during the course of this engagement, services of the nature described in this Agreement that are directly adverse to the Company shall not be provided by personnel working on this engagement without prior written consent of the Company.

- ii) The Company acknowledges that Ankura and its affiliates may have provided professional services to, may currently provide professional services to, or may in the future provide such services to other parties-in-interest. The Company agrees that Ankura, its affiliates, subsidiaries, subcontractors and their respective personnel will have no responsibility to the Company in relation to such professional services, nor any responsibility to use or disclose information Ankura possesses by reason of such services, whether or not such information might be considered material to the Company. Information which is held elsewhere within Ankura but is not publicly available will not for any purpose be taken into account in determining Ankura's responsibilities to the Company under this engagement. Ankura will not have any duty to disclose to the Company or any other party or utilize for the benefit of any such party's or any other party any non-public information, or the fact that Ankura is in possession of such information, acquired in the course of providing services to any other person, engaging in any transaction (on its own account or otherwise) or otherwise carrying on its business.
- (b) Exculpation: You agree not to bring any claim in connection with this Agreement or the Services against (i) a direct or indirect holder of any equity interests or securities of Ankura, whether such holder is a limited or general partner, member, stockholder or otherwise; (ii) an affiliate of Ankura not providing Services under this Agreement; or (iii) a director, officer, employee, representative or agent of Ankura or its affiliates ((i), (ii) and (iii) collectively, the "Party Affiliates"). You further agree that no Party Affiliate shall have any liability or obligation of any nature whatsoever in connection with or under this Agreement or the Services contemplated thereby, and you waive and release all claims against such Party Affiliates related to any such liability or obligation.
- (c) Authority; Due Authorization; Enforceability: Each party hereto represents and warrants that it has all requisite power and authority to enter into this Agreement and to perform its obligations hereunder. Each party hereto further represents and warrants that this Agreement has been duly and validly authorized by all necessary corporate action and has been duly executed and delivered by each such party and constitutes the legal, valid and binding agreement of each such party, enforceable in accordance with its terms.
- (d) Independent Contractors: In connection with the Services, Ankura may utilize employees, agents or independent contractors or its own affiliates (each of which is a separate and independent legal entity) or its own agents or independent contractors. References in this Agreement to Ankura personnel shall apply equally to employees, agents or independent contractors of Ankura and its affiliates. Ankura shall act as an independent contractor under this Agreement, and not in any other capacity including as a fiduciary, and any obligations arising out of its engagement shall be owed solely to you. For the avoidance of doubt, the preceding sentence shall not be deemed a disclaimer of the CRO's fiduciary obligations to the Company in his capacity as an officer of the Company. As an independent contractor, Ankura will have complete and exclusive charge of the management and operations of its business, including hiring and paying the wages and other compensation of all its employees and agents, and paying all bills, expenses and other charges incurred or payable with respect to the operations of its business. Ankura will remain solely responsible for the Services and for its employees, agents and independent contractors' actions and omissions.



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- (e) Limitations of Engagement: The Company acknowledges that Ankura is being retained solely to assist the Company as described in this Agreement. The Company agrees that it will be solely responsible implementing any advice or recommendations and for ensuring that any such implementation complies with applicable law. The Company understands that Ankura is not undertaking to provide any legal, regulatory, accounting, insurance, tax or other similar professional advice and the Company confirms that it is relying on its own counsel, accountants and similar advisors for such advice. This engagement shall not constitute an audit or review, or any other type of financial statement reporting engagement. It is expressly agreed that, other than as set forth above, Ankura will not evaluate or attest to the Company's internal controls, financial reporting, illegal acts or disclosure deficiencies and Ankura shall be under no obligation to provide formal fairness or solvency opinions with respect to any bankruptcy case or otherwise, or any transaction contemplated thereby or incidental thereto. In rendering its Services pursuant to this Agreement, and notwithstanding anything to the contrary herein, Ankura is not assuming any responsibility for any decision to pursue (or not to pursue) any business strategy or to effect (or not to effect) any transaction. Ankura shall not have any obligation or responsibility to provide legal, regulatory, accounting, tax, audit, "crisis management" or business consultant advice or services hereunder and shall have no responsibility for designing or implementing operating, organizational, administrative, cash management or liquidity improvements. Our engagement is to represent the Company and not its individual directors, officers, employees or shareholders. However, we anticipate that in the course of the engagement, we may provide information or advice to directors, officers or employees in their corporate capacities.
- (f) Limitations on Actions. Except for an action for nonpayment of Fees and Expenses, no action, regardless of form, relating to the Agreement or the Services provided thereunder, may be brought by either party more than three (3) years after the cause of action has accrued (or such shorter period as determined under the applicable statute of limitations).
- (g) Counsel Representation: The terms of this Agreement have been negotiated by the parties hereto, who have each been represented by counsel. There shall be no presumption that any of the provisions of this Agreement shall be construed adverse to any party as "drafter" in the event of a contention of ambiguity in this Agreement, and the parties waive any statute or rule of law to such effect.
- (h) Assignment: This Agreement may not be assigned by any party hereto without the prior written consent of the other parties. Any attempted assignment of this Agreement made without such consent shall be void and of no effect, at the option of the non-assigning parties. This Agreement shall be binding on the parties hereto and their successors and permitted assigns. Notwithstanding the foregoing, Ankura may assign or novate this Agreement to a transferee of all or part of its business upon advance written notice and consent from the Company; *provided* that any such attempted assignment or novation of this Agreement by Ankura made without such consent shall be void and of no effect, at the option of the Company.
- (i) Headings: Headings used herein are for convenience of reference only and shall not affect the interpretation or construction of this Agreement.
- (j) Survival: Those provisions that by their nature are intended to survive termination or expiration of this Agreement and any right or obligation of the parties in this Agreement that, by its express terms of nature and context is intended to survive termination or expiration of this Agreement, shall so survive any such termination or expiration. For the avoidance of doubt, upon any termination of this Agreement, Sections 2-12, 14-18 and Schedule I hereto shall survive such termination and shall



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remain in effect. Notwithstanding the foregoing, the obligations under Section 9 shall survive for two (2) years after termination of this Agreement.

- (k) Force Majeure: No party shall be liable for any delays or nonperformance directly or indirectly resulting from circumstances or causes beyond its reasonable control, including but not limited to, fire, epidemic or other casualty, act of God, strike or labor dispute, war or other violence, or any law, order or requirement of any governmental agency or authority. In the event of a force majeure event, the affected party shall promptly notify the other party and resume its performance as soon as the force majeure event ceases.
- (l) Non-Solicitation: The Company will not, during the term of the engagement or for six (6) months thereafter, knowingly solicit (directly or indirectly) any senior management-level employee of Ankura with whom the Company came into contact in connection with this Agreement and who is currently employed by Ankura as of the date of the contact or attempt to induce or cooperate with any other firm in an attempt to induce any such employee to leave the employ of Ankura. In the event that an employee of Ankura is hired by the Company during the above-mentioned period as a result of efforts referred to in the prior sentence, the Company agrees to pay to Ankura, no later than thirty (30) days after the employee accepts a position with the Company, an amount equal to fifty percent (50%) of the employee's annualized compensation; provided that nothing in this paragraph (l) shall prevent the Company from (i) placing any general advertisement or solicitation in any media or otherwise pursuing a general recruitment effort (including through the use of any employment or recruiting agency) where such advertisement or solicitation is not specifically aimed at any particular employee of Ankura or (ii) hiring any such employee that (A) responds to any such general advertisement or solicitation, (B) ceases to be employed by Ankura prior to the commencement of employment and/or engagement discussions; provided that the Company had not taken any action to cause such person to leave Ankura, (C) has his or her employment terminated by Ankura, or (D) contacts the Company on his or her own initiative and without any direct or indirect solicitation by or encouragement from the Company (other than as permitted above).
- (m) Money Laundering. Ankura may, in addition to making searches of appropriate databases, request from you, your affiliates or your advisors, certain information and documentation for the purposes of verifying your identity in order to comply with our obligations under applicable money-laundering regulation, legislation and our internal policies. When you are acting on behalf of a third-party client, we may request from you, copies of any documentation you have obtained in relation to your client. If satisfactory evidence of identity is not provided within a reasonable time, it may be necessary for us to cease work. Where we reasonably believe that there are circumstances which may give rise to a money laundering offence under applicable legislation, we may consider it necessary to make a report to the appropriate authorities. We may not be able to discuss such reports with you and we will not be liable to you for any loss or damage which you may suffer or incur as a result of our making such a report, including, without limitation, as a result of any delay to any stage of a matter or as a result of completion being prohibited by such authorities.
- (n) The term "affiliate" as used herein shall have the meaning ascribed to such term in the rules and regulations promulgated under the Securities Exchange Act of 1934, as amended.

[Signature pages follow.]



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### Schedule I

This Schedule I is a part of and incorporated into the letter agreement (the “Agreement”), dated as of December 12, 2025, between Ankura and the Company. Capitalized terms not defined herein shall have the same meaning assigned in the Agreement.

As a material part of the consideration for the agreement of Ankura to furnish its Services under the Agreement, the Company agrees that it shall indemnify and hold harmless Ankura and its affiliates and their respective directors, officers, employees, attorneys and other agents appointed by any of the foregoing and each other person, if any, controlling Ankura or any of its affiliates (Ankura and each such person and entity being referred to as an “Indemnified Person”), from and against any losses, claims, damages, judgments, assessments, costs and other liabilities (collectively, “Liabilities”), and will reimburse each Indemnified Person for all reasonable and documented out-of-pocket fees and expenses (including the documented reasonable fees and expenses of one outside counsel and any reasonably necessary local counsel) (collectively, “Indemnified Expenses”) as they are incurred in investigating, preparing, pursuing or defending any claim, action, proceeding or investigation, whether or not in connection with pending or threatened litigation and whether or not any Indemnified Person is a party (collectively, “Actions”), in each case, related to or arising out of or in connection with the Services rendered or to be rendered by an Indemnified Person pursuant to the Agreement or any Indemnified Persons’ actions or inactions in connection with any such Services; provided that the Company will not be responsible for any Liabilities or Indemnified Expenses of any Indemnified Person that are determined by a judgment of a court of competent jurisdiction, which judgment is no longer subject to appeal or further review, to the extent resulting from such Indemnified Person’s gross negligence, willful misconduct or fraud in connection with any of the Services. Subject to the repayment obligation provided below, the Company shall also reimburse such Indemnified Person for all Indemnified Expenses as they are incurred in connection with enforcing such Indemnified Persons’ rights under the Agreement (including without limitation its rights under this Schedule I). Each Indemnified Person shall reasonably cooperate with the defense of any Actions and shall repay to the Company any Indemnified Expenses theretofore reimbursed by the Company to such Indemnified Person that are reasonably attributable to Liabilities that are finally judicially determined to have directly resulted from the willful misconduct, gross negligence or fraud of such Indemnified Person.

Each Indemnified Person shall promptly notify the Company of any Action in writing, provided that the failure to so notify the Company will not relieve the Company from any liability that the Company may have on account of this indemnification agreement except to the extent the Company shall not have otherwise learned of such claim, action, proceeding or investigation and such failure results in the forfeiture by the Company of substantial rights and/or defenses. The Company shall, if requested by Ankura, assume the defense of any such Action including the employment of counsel reasonably satisfactory to Ankura (such approval not to be unreasonably withheld or delayed). The Company will not, without prior written consent of Ankura (which shall not be unreasonably withheld or delayed), settle, compromise or consent to the entry of any judgment in or otherwise seek to terminate any pending or threatened Action in respect of which indemnification or contribution may be sought hereunder (whether or not any Indemnified Person is a party thereto) unless such settlement, compromise, consent or termination (i) includes an unconditional release of such Indemnified Person from all Liabilities arising out of such Action and (ii) does not include any admission or assumption of fault or culpability on the part of any Indemnified Person. No Indemnified



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Person seeking indemnification or reimbursement hereunder will, without the Company's prior written consent (which consent shall not be unreasonably withheld or delayed), settle, compromise, consent to the entry of any judgment in or otherwise seek to terminate any action, claim, suit, investigation or proceeding referred to herein.

In the event that the foregoing indemnity is not available, for any reason, to an Indemnified Person in accordance with the Agreement, then in lieu of indemnifying any such Indemnified Person, the Company shall contribute to the Liabilities and Indemnified Expenses paid or payable by such Indemnified Person in such proportion as is appropriate to reflect (i) the relative benefits to the Company, on the one hand, and to Ankura, on the other hand, of the matters contemplated by the Agreement, or (ii) if the allocation provided by the immediately preceding clause (i) is not permitted by applicable law, not only such relative benefits but also the relative fault of the Company, on the one hand, and Ankura, on the other hand, in connection with the matters as to which such Liabilities or Indemnified Expenses relate, as well as any other relevant equitable considerations. Notwithstanding the foregoing, in no event (except to the extent finally judicially determined to have resulted from the willful misconduct, gross negligence or fraud of an Indemnified Person) shall any Indemnified Persons be required to contribute an aggregate amount in excess of the amount of Fees actually received by Ankura from the Company pursuant to the Agreement (excluding any amounts received by Ankura as reimbursement of expenses pursuant to any engagement agreement relating to the Services).

Prior to entering into any agreement or arrangement with respect to, or effecting, any (i) merger, statutory exchange or other business combination or proposed sale, exchange, dividend or other distribution or liquidation of all or a significant portion of its assets, or (ii) significant recapitalization or reclassification of its outstanding securities that does not directly or indirectly provide for the assumption of the obligations of the Company set forth in this Agreement, the Company will notify Ankura in writing thereof, if not previously so notified, and shall discuss with Ankura alternative means of providing for the obligations of the Company set forth in this Agreement, including the assumption of such obligations by another party, insurance, surety bonds, the creation of an escrow, or other credit support arrangements.

These indemnification, contribution and other provisions of this Schedule I shall (i) remain operative and in full force and effect regardless of any termination of the Agreement or completion of the engagement by Ankura; (ii) inure to the benefit of any successors, assigns, heirs or personal representative of any Indemnified Person; and (iii) be in addition to any other rights that any Indemnified Person may have.

**Exhibit C**

**Gund Declaration**

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE DISTRICT OF DELAWARE**

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In re:

MARELLI AUTOMOTIVE LIGHTING USA LLC,  
*et al.*,<sup>1</sup>

Debtors.

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)  
) Chapter 11  
)  
) Case No. 25-11034 (CTG)  
)  
) (Jointly Administered)  
)  
)

**DECLARATION OF  
PHILIP J. GUND IN SUPPORT  
OF APPLICATION OF DEBTORS  
(I) AUTHORIZING THE DEBTORS TO  
(A) RETAIN ANKURA CONSULTING GROUP, LLC  
TO PROVIDE THE DEBTORS AND DEBTORS IN  
POSSESSION A CHIEF RESTRUCTURING OFFICER AND  
CERTAIN ADDITIONAL PERSONNEL AND (B) DESIGNATE  
PHILIP J. GUND AS CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS  
EFFECTIVE AS OF DECEMBER 12, 2025 AND (II) GRANTING RELATED RELIEF**

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Philip J. Gund, being duly sworn, hereby states as follows:

1. I am a Senior Managing Director with Ankura Consulting Group, LLC (“Ankura”), a restructuring advisory services firm with numerous offices throughout the world. I submit this declaration (the “Declaration”) in support of the *Debtors’ Application (I) Authorizing the Debtors to (A) Retain Ankura Consulting Group, LLC to Provide the Debtors and Debtors in Possession a Chief Restructuring Officer and Certain Additional Personnel and (B) Designate Philip J. Gund as Chief Restructuring Officer for the Debtors Effective as of December 12, 2025 and (II) Granting Related Relief* (the “Application”) on the terms and conditions set forth in the Application and the Engagement Letter between the Debtors and the CRO attached to the Application as Exhibit A

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<sup>1</sup> A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

(the “Engagement Letter”). Except as otherwise noted,<sup>2</sup> I have personal knowledge of the matters set forth herein.

### **Disinterestedness and Eligibility**

2. In connection with its retention by the Debtors in these chapter 11 cases, Ankura undertook to determine whether it (a) had any connection with the Debtors, their affiliates, their creditors, or any other parties in interest in these chapter 11 cases or (b) had an interest adverse to the interests of the Debtors’ estates or of any class of creditors or equity security holders.

3. Ankura (together with its professional service provider affiliates, the “Firm”), utilizes certain procedures (the “Firm Procedures”) to determine the Firm’s relationships, if any, to parties that may have a connection to a client debtor. In implementing the Firm Procedures, the following actions were taken to identify parties that may have connections to the Debtors and the Firm’s relationship with such parties:

(a) Ankura requested and obtained from the Debtors extensive lists of interested parties and significant creditors (the “Potential Parties in Interest”).<sup>3</sup> The list of Potential Parties in Interest, which Ankura reviewed, is annexed hereto as **Schedule 1**. The Potential Parties in Interest reviewed include, among others: (a) Debtors; (b) Director/Officer; (c) Debtor Restructuring Professionals; (d) Significant Equity Holders; (e) Banks-Lender-UCC Lien Parties-Administrative Agents; (f) Ad Hoc Group of Senior Lenders; (g) Top 30 Creditors;

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2 Certain of the disclosures herein relate to matters within the personal knowledge of other professionals at Ankura and are based on information provided by them.

3 The list of Potential Parties in Interest is expected to be updated during these cases. Ankura continues to review the relationships its attorneys may have with potentially interested parties and to determine whether any relationships other than those set forth herein exist. As may be necessary, Ankura will supplement this Declaration if it becomes aware of a relationship that may adversely affect Ankura’s retention in these chapter 11 cases or discovers additional parties in interest through the filing of statements of financial affairs or statements under Rule 2019 of the Federal Rules of Bankruptcy Procedure. Ankura will update this disclosure if it is advised of any trading of claims against or interests in the Debtors that may relate to Ankura’s retention or otherwise requires such disclosure.

(h) Insurance, Surety & Letter of Credit-Issuers; (i) Litigation; (j) Potential M&A Counterparties; (k) Ordinary Course Professionals; (l) Vendors; and (m) U.S. Trustee Office.

(b) Ankura then compared the names of each of the Potential Parties in Interest to the names in the master electronic database of the Firm's current and former clients (the "Client Database").<sup>4</sup> The Client Database generally includes the name of each client of the Firm, the name of each party who is or was known to be adverse to such client of the Firm in connection with the matter in which the Firm is representing such client, the name of each party that has, or has had, a substantial role with regard to the subject matter of the Firm's retention, and the names of Engagement Personnel who are, or were, primarily responsible for matters for such clients. For vendors, the Database generally includes the name of the vendor.

(c) An email was issued to all Firm professionals requesting disclosure of information regarding: (i) any known personal connections between the respondent and/or the Firm on the one hand, and either certain significant Potential Parties in Interest or the Debtors, on the other hand,<sup>5</sup> (ii) any known connections or representation by the respondent and/or the Firm of

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4 Ankura is affiliated with certain other Ankura-branded entities, including its affiliates, subsidiaries, and parent entities, which entities are managed by the same executive team (such entities the "Ankura Entities"). The Database maintained by the Ankura Entities includes information for all of the Ankura Entities. For companies and businesses acquired by any Ankura Entity, the Database captures engagements that were active at the time of such acquisition, as well as any post-acquisition engagements. Otherwise, the Database includes all clients and vendors of the Ankura Entities since Ankura's inception. The Ankura Entities include a trust company (Ankura Trust Company, LLC) and a broker-dealer (Ankura Capital Advisors, LLC). Neither of these entities hold or trade securities for their own account and, as with the other Ankura Entities, the clients of the trust company and broker-dealer entities are included in the Database.

5 In reviewing its records and the relationships of its professionals, Ankura did not seek information as to whether any Ankura professional or member of his/her immediate family: (a) indirectly owns, through a public mutual fund or through partnerships in which certain Ankura professionals have invested but as to which such professionals have no control over or knowledge of investment decisions, securities of the Debtors or any other party in interest; or (b) has engaged in any ordinary course consumer transaction with any party in interest. If any such relationship does exist, I do not believe it would impact Ankura's disinterestedness or otherwise give rise to a finding that Ankura holds or represents an interest adverse to the Debtors' estates.

any of those Potential Parties in Interest in matters relating to the Debtors; and (iii) any other conflict or reason why Ankura may be unable to represent the Debtors.

(d) Known connections between former or recent clients and vendors of the Firm and the Potential Parties in Interest were compiled for purposes of preparing this Declaration. These connections are listed in **Schedule 2** annexed hereto.

4. As a result of the Firm Procedures, I have thus far ascertained that, except as may be set forth herein, upon information and belief, if retained, Ankura:

(a) is not a creditor of the Debtors (including by reason of unpaid fees for prepetition services), an equity security holder of the Debtors, or an “insider” of the Debtors, as that term is defined in section 101(31) of the Bankruptcy Code);

(b) is not, and has not been, within two (2) years before the Petition Date, a director, officer, or employee of the Debtors (other than by virtue of Ankura employees serving in their roles as Engagement Personnel or substantially similar roles, postpetition); and

(c) does not have an interest materially adverse to the interests of the Debtors’ estates, or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the Debtors, or for any other reason.

5. In addition to the disclosures on **Schedule 2**, I note the following:

(a) Ankura is a portfolio company of private funds affiliated with Madison Dearborn Partners, LLC (“**MDP**” and such funds together with MDP, the “**MDP Entities**”). As such, the Firm Procedures include a review of MDP and its affiliated funds that have an ownership interest in Ankura, as well as MDP’s other portfolio companies (the “**Portfolio Companies**”), to determine if such entities appear on the list of Potential Parties-in-Interest.

The Portfolio Companies are under separate managerial control from the Ankura Entities and do not share any internal systems with any Ankura Entity. The Ankura Entities have no ability to access the Portfolio Companies' or MDP Entities' systems or confidential information,<sup>6</sup> nor do the Portfolio Companies or the MDP Entities have the ability to access the Ankura Entities' systems or confidential information. Certain MDP personnel serve as members of the Ankura Entities' board of directors (the "MDP Directors") and the MDP Directors serve on boards of directors for certain of the Portfolio Companies. However, the MDP Directors are subject to confidentiality obligations and fiduciary duties, which prohibit and prevent the sharing of confidential information between companies for which they have board of director responsibilities. Despite the separation between the Ankura Entities and the Portfolio Companies, the Portfolio Companies and MDP Entities are included in the Database and reviewed as part of the Firm Procedures and any connections to the Potential Parties-in-Interest are disclosed on Schedule 2.<sup>7</sup>

(b) HPS Investment Partners, LLC ("HPS"), through certain investment funds, has a minority, non-controlling interest in Ankura. The Database therefore includes HPS and the above-referenced investment funds, and any connections to the Potential Parties-in-Interest are disclosed on Schedule 2. HPS has one board seat and one board observer seat on the Ankura Entities' board of directors. These board participants are subject to confidentiality obligations and

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<sup>6</sup> To the extent an Ankura Entity is engaged by another MDP portfolio company to perform services for such company, the Ankura Entities will have access to information from such company applicable to the work being performed. Such information will be subject to confidentiality agreements.

<sup>7</sup> MDP may have other funds that do not have an ownership interest in the Ankura Entities. As these potential other funds are not connected to the Ankura Entities and the Ankura Entities have no access to non-public information related to such potential funds, these potential funds are not part of the Database and Firm Procedures. Similarly, MDP may use certain non-operating holding companies to hold the equity of the Portfolio Companies ("HoldCos"). Information regarding such HoldCos is not shared with the Ankura Entities and the Ankura Entities have no access to systems or confidential information related to such HoldCos. As such, these HoldCos are not part of the Database or Firm Procedures. As noted above, however, all Portfolio Companies are part of the Database and Firm Procedures, regardless of ownership structure.

fiduciary duties, and information walls exist to prevent the sharing of confidential information among HPS's investments. Further, the Ankura Entities have no access to HPS's or its investments' systems or confidential information nor does HPS or the entities in which it invests have the ability to access the Ankura Entities' systems or confidential information. As such, while HPS is included in the Database and reviewed as part of the Firm Procedures, HPS's affiliates and the entities in which they invest are not.<sup>8</sup> On July 1, 2025, BlackRock, Inc. ("BlackRock") acquired 100% of the equity of HPS. As disclosed in public filings, HPS remains responsible for the activities of the fund that has provided the investment in Ankura. As such, no changes are anticipated in the management of such investment. However, in connection with the acquisition, the Database has been updated to include BlackRock and its wholly owned subsidiaries. The Ankura Entities have no access to BlackRock's or its subsidiaries systems or confidential information, nor does BlackRock or its wholly owned subsidiaries have the ability to access the Ankura Entities' systems or confidential information.

(c) Further, as part of its diverse practice, the Firm appears in numerous cases and proceedings, and participates in transactions that involve many different professionals, including attorneys, accountants, and financial consultants, who represent claimants and parties-in-interest in the Debtors' chapter 11 cases. Further, the Firm has performed in the past, and may perform in the future, advisory consulting services for various attorneys and law firms, and has been represented by several attorneys and law firms, some of whom may be involved in these proceedings. Based on our current knowledge of the professionals involved, and to the best

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<sup>8</sup> The Northwestern Mutual Life Insurance Company and an affiliate thereof (together, "Northwestern") own less than two percent of the Ankura Entities' equity. Northwestern has no board seats or ability to control the activities of the Ankura Entities.

of my knowledge, none of these relationships create interests materially adverse to the Debtors in matters upon which Ankura is to be employed, and none are in connection with these cases.

(d) In the ordinary course of their personal affairs, certain Ankura Entity employees may hold de minimis equity interests or other passive investments in the Potential Parties in Interest. These interests may arise through publicly traded securities, mutual funds, exchange-traded funds, retirement accounts, or similar investment vehicles. Ankura has not undertaken to identify every such personal investment, but believes that any such interests are immaterial, do not involve control or management of any such entity, and do not create an actual or potential conflict of interest. To the extent that any such interest is determined to be material or otherwise required to be disclosed, Ankur will file a supplemental disclosure in accordance with Bankruptcy Rule 2014.

6. To the best of my knowledge, no employee of the Firm is a relative of, or has been connected with the U.S. Trustee in this district or its employees.

7. Accordingly, except as otherwise set forth herein, insofar as I have been able to determine, neither I nor Ankura hold or represent any interest adverse to the Debtors or their estates, and Ankura is a “disinterested person” as that term is defined in section 101(14) of the Bankruptcy Code, as modified by section 1107(b) of the Bankruptcy Code.

8. If Ankura is provided an updated Potential Parties-in-Interest list and in connection therewith, any new material relevant facts or relationships are discovered, Ankura will promptly file a supplemental declaration.

#### **No Duplication of Services**

9. As described in the Motion, Ankura’s services are intended to complement, and not duplicate, the services to be rendered by any other professional retained by the Debtors in these chapter 11 cases. My team and I are aware of the Debtors other retained professionals, including

Alvarez & Marsal North America, LLC and PJT Partners LP, and commit to leverage the experience of such professionals in these cases to date. Further, my team and I will work cooperatively with such professionals to integrate any respective work conducted by the professionals on behalf of the Debtors and to minimize any duplication of services on behalf of the Debtors.

### **Compensation**

10. Subject to Court approval of the Application and in accordance with the applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, applicable U.S. Trustee Guidelines, and the Local Rules, Ankura will seek from the Debtors payment for compensation on a monthly basis for the CRO, on an hourly basis for all Additional Personnel, and reimbursement of actual and necessary expenses incurred by Ankura. Ankura's customary hourly rates as charged in bankruptcy and non-bankruptcy matters of this type by the professionals assigned to this engagement are outlined in the Application. These hourly rates are adjusted annually.

11. To the best of my knowledge, (i) no commitments have been made or received by Ankura with respect to compensation or payment in connection with these chapter 11 cases other than in accordance with applicable provisions of the Bankruptcy Code and the Bankruptcy Rules, and (ii) Ankura has no agreement with any other entity to share with such entity any compensation received by Ankura in connection with these chapter 11 cases.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct, to the best of my information, knowledge and belief.

Dated: December 18, 2025

/s/ Philip J. Gund

Name: Philip J. Gund

Title: Senior Managing Director

**Schedule 1**

**List of Potential Parties in Interest**

**SCHEDULE 1**

**List of Schedules**

**Schedule   Category**

- 1(a) Debtors
- 1(b) Director/Officer
- 1(c) Ad Hoc Group of Senior Lenders
- 1(d) Bankruptcy Judges
- 1(e) Banks-Lender-UCC Lien Parties-Administrative Agents
- 1(f) Core 2002 Parties
- 1(g) Customers
- 1(h) Debtor Restructuring Professionals
- 1(i) Factoring Counterparties
- 1(j) Insurance
- 1(k) Known Affiliates – JV
- 1(l) Litigation
- 1(m) Material Contract Counterparties
- 1(n) Ordinary Course Professionals
- 1(o) Potential DIP Lenders
- 1(p) Potential M&A Counterparties
- 1(q) Significant Equity Holders
- 1(r) Surety & Letters of Credit-Issuers
- 1(s) Taxing Authority-Governmental-Regulatory Agencies
- 1(t) Third Party Professionals
- 1(u) Top 30 Creditors
- 1(v) UCC Members
- 1(w) Unions
- 1(x) U.S. Trustee Office
- 1(y) U.S. Utilities
- 1(z) Vendors
- 1(aa) Subsidiaries

**SCHEDULE 1(a)**

**Debtors**

Automotive Lighting UK Ltd.  
Calsonic Kansei (Shanghai) Corp.  
Changchun Marelli Automotive Lighting System Co. Ltd.  
CK Trading De Mexico S De RL De CV  
Magneti Marelli Do Brasil Industria E Comercio Ltda  
Marelli (China) Co. Ltd.  
Marelli (Guangzhou) Corp.  
Marelli (India) Private Ltd.  
Marelli (Thailand) Co. Ltd.  
Marelli (Xiang Yang) Corp.  
Marelli Aftermarket Germany GmbH  
Marelli Aftermarket Italy SPA  
Marelli Aftermarket Poland SP ZOO  
Marelli Aftermarket Spain SLU  
Marelli Aftersales Co. Ltd.  
Marelli Argentan France SAS  
Marelli Automotive Chassis System (Guangzhou) Co. Ltd.  
Marelli Automotive Components (Changsha) Co. Ltd.  
Marelli Automotive Components (Guangzhou) Corp.  
Marelli Automotive Components (Wuhu) Co. Ltd.  
Marelli Automotive Components (Wuxi) Corp.  
Marelli Automotive Electronics (Guangzhou) Co. Ltd.  
Marelli Automotive Lighting (Foshan) Co. Ltd.  
Marelli Automotive Lighting (Thailand) Co. Ltd.  
Marelli Automotive Lighting France SAS  
Marelli Automotive Lighting Italy SPA  
Marelli Automotive Lighting Jihlava (Czech Republic) SRO  
Marelli Automotive Lighting Juarez Mexico SA De CV  
Marelli Automotive Lighting Tepotzotlan Mexico S.De RL De CV  
Marelli Automotive Lighting USA LLC  
Marelli Automotive Systems Europe Plc.  
Marelli Automotive Systems UK Ltd.  
Marelli Bielsko-Biala Poland Sp. ZOO  
Marelli Business Service (Dalian) Co. Ltd.  
Marelli Business Service Corp.  
Marelli Cabin Comfort Mexicana SA De CV  
Marelli Cabin Comfort Trading De Mexico  
Marelli China Holding Co.  
Marelli Cluj Romania SRL  
Marelli Cofap Do Brasil Ltda  
Marelli Corp.  
Marelli Do Brasil Industria E Comercio Ltda  
Marelli Eaxle Torino SRL  
Marelli Engineering (Shanghai) Co. Ltd.  
Marelli Ept Strasbourg (France) SAS  
Marelli España SA  
Marelli Europe SPA  
Marelli France SAS  
Marelli Fukushima Corp.

Marelli Germany GmbH  
Marelli Global Business Services America  
Marelli Global Business Services Europe  
Marelli Holding USA LLC  
Marelli Holdings Co. Ltd.  
Marelli Industria E Comercio De Componentes Automotivos Brasil Ltda  
Marelli International Trading (Shanghai) Co. Ltd.  
Marelli Iwashiro Corp.  
Marelli Kechnec Slovakia SRO  
Marelli Kyushu Corp.  
Marelli Machine Works Corp.  
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi  
Marelli Mexicana SA De CV  
Marelli Morocco LLC  
Marelli North America Inc.  
Marelli North Carolina USA LLC  
Marelli Ploiesti Romania SRL  
Marelli Powertrain (Hefei) Co. Ltd.  
Marelli R&D Co. Ltd.  
Marelli Ride Dynamics Mexico  
Marelli Sistemas Automotivos Industria E Comercio Brasil Ltda  
Marelli Smart Me Up SAS  
Marelli Sophia Antipolis France SAS  
Marelli Sosnowiec Poland Sp ZOO  
Marelli Suspension Systems Italy SPA  
Marelli Tennessee USA LLC  
Marelli Toluca Mexico S De RL De CV  
Marelli Tooling (Guangzhou) Corp.  
Marelli Turkey Suspansiyon Sistemleri Ticaret Ltd.  
Marelli Yokohama KK

**SCHEDULE 1(b)**

**Director/Officer**

Abrahamson, Alanna  
Alvarez, Arturo  
Duckwitz, Samantha  
Ferrara, Andrea Cesare  
Fetzer, Joachim  
Fujii, Takeshi  
Hirano, Hirofumi  
Huber, Frank  
Iasenza, Marisa  
Iijima, Hisao  
Kakizawa, Seichii  
Kobayashi, Shinji  
Kumar-Sinha, Punita  
Meltzer, Roger  
Mollá, Jose  
Paliwal, Dinesh  
Quek, Bin Hwee  
Rossi, Giorgio  
Salame, Serena  
Sancassani, Stefano  
Santana, Shellene  
Selig, Stefan M.  
Shen, Kenny  
Slump, David  
Snow, Karen  
Tallapragada, Ravi  
Vasa, Sherry  
Vivanco, Fernando  
Yamamoto, Noboru

**SCHEDULE 1(c)**

**Ad Hoc Group of Senior Lenders**

Fortress Credit Advisors LLC

Polus Capital Management Ltd.

**SCHEDULE 1(d)**

**Bankruptcy Judges**

Dorsey, John T.

Goldblatt, Craig T.

Horan, Thomas M.

Owens, Karen B.

Selber Silverstein, Laurie

Shannon, Brendan L.

Stickles, J. Kate

Walrath, Mary F.

**SCHEDULE 1(e)**

**Banks-Lender-UCC Lien Parties-Administrative Agents**

Altai Gate Sarl  
Aozora Bank Ltd.  
Aozora Loan Services Co. Ltd.  
Ashton Gate Sarl  
Atco Industries LLC  
Bank of Yokohama Ltd., The  
Beverly Bank & Trust Co. NA  
Burdock  
Burdock Godo Kaisha  
CT Corporation System  
Dell Financial Services LLC  
Deutsche Bank AG  
Development Bank of Japan Inc.  
Development Bank of Singapore  
Engel Machinery Inc.  
Essex Group Inc.  
First Commercial Bank Ltd.  
Fuyo General Lease USA Inc.  
Green Pasture Sarl  
Gunma Bank Ltd., The  
Japan Bank for International Cooperation  
Joyo Bank Ltd., The  
Kellynch Park SARL  
Kroll Trustee Services Ltd.  
Maserati SS II LP  
MB Financial Bank NA  
Mega International Commercial Bank Co. Ltd.  
Mizuho Financial Group Inc.  
Nec Capital Solutions Ltd.  
Norinchukin Bank, The  
Proper Group International LLC  
Proper Tooling LLC  
Strategic Value Partners  
Summit Funding Group Inc.  
Tokyo Century USA Inc.  
Wells Fargo Bank NA

**SCHEDULE 1(f)**

**Core 2002 Parties**

AIS Portfolio Services LLC  
Alston & Bird LLP  
Ashby & Geddes PA  
Ballard Spahr LLP  
Benesch Friedlander Coplan & Aronoff LLP  
Brooks Wilkins Sharkey & Turco PLLC  
Buchalter, A Professional Corp.  
Burr & Forman LLP  
Dickinson Wright PLLC  
Dorsey & Whitney (Delaware) LLP  
Dorsey & Whitney LLP  
Dykema Gossett PLLC  
Faegre Drinker Biddle & Reath LLP  
Foley & Lardner LLP  
Galen & Davis LLP  
Jackson Walker LLP  
Johnson Matthey PLC  
K&L Gates LLP  
Linebarger Goggan Blair & Sampson LP  
Manier & Herod PC  
Morris James LLP  
Munsch Hardt Kopf & Harr PC  
Nissan North America Inc.  
Pashman Stein Walder Hayden PC  
Reid & Riege PC  
Rochelle McCullough LLP  
Santoro Law Group LLC  
Saul Ewing LLP  
Shannon, Martin, Finkelstein, Alvarado & Dunne PC  
Sheppard Mullin Richter & Hampton LLP  
Stevens & Lee PC  
Stradley, Ronon, Stevens & Young LLP  
Trost Legal PC  
Troutman Pepper Locke LLP  
Vectis Law  
Wolfson Bolton Kochis PLLC  
Womble Bond Dickinson US LLP

SCHEDULE 1(g)

Customers

[REDACTED]

**SCHEDULE 1(h)**

**Debtor Restructuring Professionals**

Alvarez & Marsal Holdings LLC  
Collected Strategies LLC  
Kirkland & Ellis LLP  
Mori Hamada & Matsumoto LPC  
Nishimura & Asahi LLP  
PJT Partners Inc.

**SCHEDULE 1(i)**

## **Factoring Counterparties**



**SCHEDULE 1(j)**

**Insurance**

Ace American Insurance Co.  
Ace Property & Casualty Insurance Co.  
AIG  
Allianz Argentina Compañía De Seguros SA  
Allianz Global Corporate & Specialty SE  
Allianz Global Risks US Insurance Co.  
Allianz Insurance PLC  
Allianz SE  
Aon SpA  
Bajaj Allianz General Insurance Co. Ltd.  
Berjaya Sompo Insurance Berhad  
Chubb European Group  
Chubb Ltd.  
Chubb Seguros Argentina SA  
Dialog Axiata plc  
Endurance Assurance Corp.  
Ergo Hestia  
Essor  
Fairfax  
Farmington Casualty Co.  
Federal Insurance Co.  
Generali Italia SpA  
Go Digit General Insurance Ltd.  
HDI Global SE  
HDI Seguros  
Hestia  
Huatai Insurance Group Co. Ltd.  
Icici Lombard General Insurance Co. Ltd.  
Illinois Union Insurance Co.  
Markel American Insurance Co.  
MS&AD Insurance Group Holdings Inc.  
National Union Fire Ins. Co. of Pittsburgh PA  
Ping An Insurance Group Co. of China Ltd.  
Protector Forsikring ASA  
Protector Insurance UK  
SI Insurance Europe SA  
Sompo America Insurance Co.  
Sompo Guangzhou /Ping An Shanghai  
Starr Indemnity & Liability Co.  
Swiss Reinsurance Group  
Syndicate 2623/623 At Lloyd's  
Tata AIG General Insurance Co. Ltd.  
Universal Sompo General Insurance Co. Ltd.  
VHV Group  
Zurich American Insurance Co.  
Zurich Aseguradora Argentina SA  
Zurich Insurance Co. Ltd.

**SCHEDULE 1(k)**

**Known Affiliates - JV**

ANFIA Automotive SCRL  
 Calsonic Kansei Korea Corp.  
 Changchun Marelli Powertrain Components Co. Ltd.  
 CK Adjustments  
 CoFap Fabricadora De Pecas Ltda  
 Components Adjustments  
 CRF SCPA  
 FCA Security SCPA  
 Hefei Marelli Exhaust Systems Co. Ltd.  
 Highly Marelli (Nantong) Car Air- Conditioning Compressor Co. Ltd.  
 Highly Marelli (Wuxi) Climate & Thermal Control System Co. Ltd.  
 Highly Marelli Holdings Co. Ltd.  
 HMC MM Auto Ltd.  
 Hubei Huazhong Marelli Automotive Lighting Co. Ltd.  
 Leddartech Inc.  
 Magneti Marelli Argentina SA  
 Magneti Marelli Conjuntos De Escape SA  
 Magneti Marelli Repuestos SA  
 Magneti Marelli South Africa (Proprietary) Ltd.  
 Marelli Adjustments  
 Marelli Automotive Components (Changsha) Co. Ltd. Labor Union  
 Marelli Automotive Doo Kragujevac  
 Marelli Automotive Lighting Brotterode (Germany) GmbH  
 Marelli Automotive Lighting Malaysia Sdn. Bhd.  
 Marelli Automotive Lighting Rus OOO  
 Marelli Barcelona Espana S.A.U.  
 Marelli Electric Powertrain Cologne (Germany) GmbH  
 Marelli Engineering Yangon Co. Ltd.  
 Marelli Motherson Auto Suspension Parts Private Ltd.  
 Marelli Motherson Automotive Lighting India Private Ltd.  
 Marelli Powertrain India Private Ltd.  
 Marelli PWT Kechne Slovakia SRO  
 Marelli Rus LLC  
 Marelli Skh Exhaust Systems Private Ltd.  
 Marelli Stuttgart (Germany) GmbH  
 Marelli Sweden AB  
 Marelli Talbros Chassis Systems Private Ltd.  
 Marelli Tepotzotlan Mexico SA De CV  
 Marelli Um Electronic Systems Private Ltd.  
 Mars Seal Private Ltd.  
 Matay Otomotiv Sanayi Ve Ticaret AS  
 Mew  
 Nissin Kogyo Co. Ltd.  
 PT Kansei Indonesia Manufacturing  
 SAIC Marelli Powertrain Co. Ltd.  
 Shanghai Highly New Energy Technology Co. Ltd.  
 Siam Calsonic Co. Ltd.  
 SKH Marelli Exhaust Systems Private Ltd.  
 Statutory Adjustments

Techalliance GmbH

Tokyo Radiator Manufacturing Co. Ltd.

Total Group Elimination

Total Group Manual Journals

Uni-Calsonic Corp.

Yue Ki Industrial Co. Ltd.

Zhejiang Wanxiang Marelli Shock Absorbers Co. Ltd.

**SCHEDULE 1(I)**

**Litigation**

Advanex Inc.  
Ambarella Inc.  
AMD Inc.  
Amparo  
Argenta Employee LLP  
Associação dos Moradores do Jardim Cristal e Jardim Marambaia  
Asti, City of (Italy)  
Audi AG  
Automotive Amiens SAS  
Avanci  
Bari, City of (Italy)  
Beacon  
Beacon Navigation GmbH  
Bell Northern Research  
Betz UG  
Blutec SRL  
BMW Group  
Bologna, City of (Italy)  
Bologna, City of (Italy), Public Prosecutor  
Bowden, Adam  
Brazil, Government of, Ministério Público Do Trabalho  
Broadcom Inc.  
C&L Locação De Veículos E Transporte Ltda.  
Caivano, Municipality of (Italy)  
Chen, Aiju  
CNC Logistics Co. Ltd.  
Cofap Do Brasil Ltda.  
Collecte Valorisation Energie Dechets  
Conselho Regional Dos Representantes Comerciais No Estado De Minas Gerais  
Contagem, City of (Brazil)  
Curitiba, City of (Brazil), Public Legal Prosecutor  
Daimler AG  
Damatic  
Denso San Salvo  
Diciassette Realestate SRL  
DSV Air & Sea  
Eco-Rom Embalaje  
Elis Textil Servis SRO  
Environmental Control Agency of Sao Paulo State  
European Commission  
First Brands Group LLC  
Ford Motor Co.  
Fukushima  
GAC Fiat Chrysler Automobiles Co. Ltd.  
General Motors Co.  
Gereso SAS  
Grinbold-Jodag GmbH  
Guangzhou Tax Administration  
Harpa Factoring Sociedade De Fomento Mercantil Ltda.

HiPhi  
Huawei Technologies Co. Ltd.  
Indumyll Indústria e Comércio Ltda.  
Immobiliaria Rocal  
Istituto Figlie Di S. Anna  
Ivrea, Town of (Italy), Public Prosecutor  
Jungheinrich Vertrieb Deutschland Ag & Co. Kg  
Kostal Kontakt Systeme Gmbh & Co. Kg  
Krupa, Ewa  
Krupa, Tomasz  
Lavras Gold Corp.  
Le Mesnil  
Maciel & Maciel Ltda.  
Malikie Innovations Ltd.  
Mauà Capital  
Mecânica Auto Center Roma Eirelli  
Melfi Ute1  
Melfi Ute2  
Mercedes-Benz Group AG  
Milano Crescenzago  
Modugno, Town of (Italy)  
Neo Wireless LLC  
Nickaros Indústria E Comércio De Plásticos Ltda.  
Nitco Ltd.  
Nokia Corp.  
Novacel SAS  
Ottaglo, Luca  
Palmira Wireless AG  
Phalo, Jordan  
Product Data Management BV  
Promed  
Protector Insurance  
Renault Group BV  
Righetti, Fabrizio  
RMA + Ultimat  
Robert Wolf Gmbh  
Sao Bernardo Do Campo, City of (Brazil)  
SAS LHH Recruitment Solutions  
Sección Sindical De La UGT  
Sete Interlagos  
SG Logística Ltda.  
SI Express  
SI Express Servizi Integrati SRL  
Siemens AG  
Signify NV  
  
Sindicato Dos Trabalhadores Nas Industrias Metalúrgicas Mecanicas e de Material Eletrico de Piracicaba e Região  
  
Spain, Government of, Instituto Nacional de Seguridad Social  
Stellantis Group  
Sulmona, Town of (Italy), Public Prosecutor  
Suzuki Motor Corp.  
T.Mac's SA de CV

Techsus Indústria De Auto Peças Çtda  
Tecnomeccanica Crevalcore SRL  
Telematics  
Thüringer Aufbaubank  
Tianjin Qianhai Enterprise Management Consulting Co. Ltd.  
Topdear Logística E Distribuidora Ltda.  
Torchlight  
Torchlight Technologies LLC  
Tuper SA  
Usifluors Indústria e Comércio Importação e Exportação de Polímeros Ltda.  
Venaria Reale  
Via Optronics (Suzhou) Co. Ltd.  
VIA Optronics GmbH  
Vislab  
Volkswagen AG  
Wuxi Branch of Jiangsu Bank Co. Ltd.  
ZF Lemforder Shanghai Chassistech Co. Ltd.  
Zhejiang Jishan Technology Co. Ltd.

**SCHEDULE 1(m)**

**Material Contract Counterparties**

Covestro S.r.L.

Integrated Micro-Electronics Inc.

Lacroix Electronics SAS

Lite-On Automotive Corp.

OSRAM GmbH

Qualcomm Technologies International Ltd.

Texas Instruments Inc.

Zollner Elektronik AG

**SCHEDULE 1(n)**

**Ordinary Course Professionals**

Ader Jolibois  
Advocacia José Eduardo Duarte  
Advokat Dr Dubravka Kosic  
Advokatska Kancelaria Vasil  
Amendolito & Associati  
Anhui Lingxing Law Firm  
Ariboni Fabbri e Schmidt Sociedade de Advogados  
Asafo & Co.  
Ass. Prof. Avv. Ti Dirutigliano Ropolo  
Atsumi & Sakai  
Auren International Advisory GmbH Wirtschaftsprüfungsgesellschaft  
Ayres Ribeiro Oliveira Jayme e Associados  
B&P Avvocati - Butti & Partners  
Baer & Karrer AG  
Bailly Pommery Cauro  
Bass Berry Sims plc  
Benito Ivan Guerra Silla  
Bennani & Associates LLP  
Bomchil  
Botelho Spagnol Carvalho Ibraim Advogados  
Bowmans Kenya  
Bradley Arant Boult Cummings LLP  
BRP Renaud & Partner mdB  
Bufete Escura SLP  
Burgess Salmon  
Buzzi Notaro & Antonielli d'Oulx  
Cerrahoglu Avukatlik Ortakligi  
Chance Bridge / Beijing Zhuowei (Shanghai) Law Firm  
China Patent Agent HK Ltd.  
Clark Hill PLC  
Daiichi Hoki Co. Ltd.  
Daiichi-Chuo Law Office  
De Carvalho Dias Pime, Isabella  
Decroix, Mgr. Eva  
Del Ama Salgado, Juan Carlos  
Demirkan, Okan  
Dennemeyer Co. Ltd.  
Dentons Europe-Zizzi-Caradja Si Aso  
Dentons López Velarde SC  
Dentons UK & Middle East LLP  
Dr. Meier & Schmidt GmbH  
Dreiss Patentanwaelte  
Dumeau, Anne-Laure  
Elexi Studio Legale  
Esin Avukatlik Ortakligi  
Eva Morcillo Villanueva  
Eversheds Sutherland Ltd.  
Fairway Avocats  
Fasken Martineau DuMoulin LLP  
Faycal Elkhatab Et Associates SCPA  
Federazione Impiegati Operai Metallurgici

Foshan Dacheng Certified Public Accountants Co. Ltd.  
Frost Brown Todd LLC  
Frus e Associati Studio Legale  
Galaz Yamazaki Ruiz Urquiza SC  
Galicia Abogados SC  
Gide Loyrette Nouel  
Gleiss Lutz  
Gómez-Acebo & Pombo Abogados SLP  
Greenberg Traurig LLP  
Havel Holásek & Partners SRO  
Hengeler Mueller Partnerschaft von Rechtsanwälten mbB  
Herrmann Patentanwalte  
Hibiya General Law Office  
Hopfgarten Rechtsanwälte  
Howard & Howard Attorneys PLLC  
Iuristico SRO  
Japan Patent Attorneys Association  
Jessica P Leite Gomes de SA  
Judr. Tomáš Banič Advokát SR  
Kerr Russell & Weber PLC Attorneys & Counselors  
Khaitan & Co.  
Kim & Chang  
Kimura Judicial Scrivener Office  
King & Wood Mallesons  
Kioisaka Themis Patent Corp.  
Kohler Schmid Moebus Patentanwalte  
Lawberry Pietrzyk I Partnerzy Radcowie Prawni sp. p.  
LawLinguists SRL  
Legal Management Advisory SL  
Lynch, Pat  
Malvano, Massimo  
Martinez Estebanez Y Asociados  
Marval & O'Farrell  
Mason Hayes & Curran LLP  
Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados  
Militerni & Associati  
Militerni, Massimo  
Moraes Pitombo Advogados  
Musat & Asociatii  
Nagashima Ohno Tsunematsu Law  
Nelson Mullins Riley & Scarborough LLP  
NGB Co. Ltd.  
Nishimura & Asahi LLP  
Notaria SZ CB  
Oldham Li & Nie Solicitors  
Pactech Law PC  
Pendl Mair Rechtsanwälte OG  
Pinheiro Neto Advogados  
Pricewaterhousecoopers LLP  
PRK Partners S.R.O Attorneys  
PTG Notai Pene Vidari-Tardivo  
Quorum Law & Tax Studio Legale e Tributario Associato  
Ra Klaus Diepenbruck  
Reinhart Boerner Van Deuren SC

Ricardo Energy & Environment  
Ricci Avvocati Associati  
Rödl Gmbh RechtsanwaltsGesells  
Rodontini & Associati Avvocati  
Rodrigues Da Silva, Joao Paulo  
Rodriguez Hernandez, Juan Ramon  
Rolim Viotti Goulart Cardos Advogados  
Schoenherr Rechtsanwälte GmbH  
Shanghai Allbright Law Offices  
Sitár & Saloka Advokátska kancelária  
Slomian Ezrah, Katarzyna  
SPCG Spolka Komandytowa  
SSW Group  
Steptoe & Johnson LLP  
Studio Associato Servizi Studio  
Studio Benessia-Cavalli-Fubini-Jori  
Studio Legale Associato Avv. Toffoli  
Studio Legale Chiodo  
Studio Legale Jacobacci & Associati  
Studio Legale Tributario Bolzoni & Bobbio  
Studio Notarile Morone  
Sugimura International Patent & Trademark Office  
Thomas Mauser Rechtsanwälte  
Thomson Reuters Brasil Conteúdo e Tecnologia Ltda.  
TMI Associates  
Tsar & Tsai Law Firm  
V. Fatma Banu Vardar Tosunoğlu  
Valko & Volný SRO  
Vanguard Tokyo Law Office  
Vera Abogados SC  
Veritas Legal  
Volpe & Koenig PC  
Weerawong Chinnavat & Partners Ltd.  
Weil Gotshal Manges LLP


**SCHEDULE 1(o)**

**Potential DIP Lenders**

[REDACTED]

**SCHEDULE 1(p)**

### Potential M&A Counterparties



**SCHEDULE 1(q)**

**Significant Equity Holders**

KKR CK Investment LP

**SCHEDULE 1(r)**

**Surety & Letters of Credit-Issuers**

Aon plc

Assicuratrice Milanese

Atradius Credito Y Caucion SA de Seguros y Reaseguros

COFACE SA

Compagnie Francaise D'Assurance Pour Le Commerce Exteriorur SA

Generali Italia SpA

Intact Services USA LLC

Junto Seguros SA

Pottencial Seguradora SA

Revo SpA

S2C SpA

Tokio Marine Europe SA

TUA Assicurazioni SpA

V. Alexander & Co. Inc.

**SCHEDULE 1(s)**

**Taxing Authority-Governmental-Regulatory Agencies**

Acre, State of (Brazil), Revenue Office  
 Administracion Gubernamental Ingresos Publicos Buenos Aires  
 Agencia Tributaria  
 Agenzia Delle Entrate  
 Agenzia Delle Entrate - Direzione Regionale Del Piemonte  
 Agenzia Delle Entrate - Direzione Regionale Della Lombardia  
 Aichi Prefecture  
 Alagoas, State of (Brazil), Revenue Office  
 Amapá, State of (Brazil), Revenue Office  
 Amazonas, State of (Brazil), Revenue Office  
 Anjyo, City of (Japan)  
 Astugi, City of (Japan)  
 Bahia, State of (Brazil), Revenue Office  
 Barcelona Provincial Council  
 Brotterode, City of (Germany)  
 Ceará, State of (Brazil), Revenue Office  
 Centre Des Finances Publique  
 Centre Des Finances Publiques  
 Centre Des Finances Publiques- Service De Gestion Comptable  
 City Kama, City of (Japan)  
 City Karita, City of (Japan)  
 City Nakatsu, City of (Japan)  
 City Nihonmatsu, City of (Japan)  
 City Otsu, City of (Japan)  
 City Saitama, City of (Japan)  
 City Sano, City of (Japan)  
 City Usa  
 Cluj Napoca Aeroport  
 Colny Urad Kosice  
 Custom Authority/The Central Board of Excise & Customs  
 Czech Replublik, Country of, Tax Agency  
 Dalian Area Taxation Bureau Of China (Liaoning) Pilot Free Trade Zone, State Administration of Taxation  
 Dalian Hi-Tech Industrial Park Taxation Bureau, State Administration of Taxation  
 Daňový Úrad Bratislava  
 Directia Generala De Administrare A Marilor Contribuabili  
 Direction Regionale Des Impots De Tanger  
 Direzione Provinciale I Di Milano - Ufficio Territoriale Magenta  
 Drugi Urząd Skarbowy Warszawa-Śródmieście  
 Estate Revenue Office  
 Federal District of Brazil  
 Federal Revenue Office  
 Finanční Úřad Pro Kraj Vysočina  
 Financni Urad Pro Moravskoslezsky Kraj  
 Finanzamt Chemnitz-Süd  
 Finanzamt Heilbronn  
 Finanzamt München  
 Finanzamt Reutlingen  
 First Tax Office of Shanghai Pudong New Area Free Trade Zone Taxation Bureau, State Administration of Taxation, The

First Taxation Office of Huadu District Taxation Bureau, Guangzhou City, State Administration of Taxation, The  
 First Taxation Office of Nansha District Taxation Bureau, Guangzhou City, State Administration of Taxation,  
 The  
 First Taxation Office of Shanghai Changning District Taxation Bureau, State Administration of Taxation, The  
 First Taxation Office of Shanghai Minhang District Taxation Bureau, State Administration of Taxation, The  
 First Taxation Office of Shanghai Pudong New Area Taxation Bureau, State Administration of Taxation, The  
 First Taxation Office of Shanghai Xuhui District Taxation Bureau, State Administration of Taxation, The  
 Foshan Nanhai District State Taxation Bureau Danzao Taxation Branch Office  
 France, Government of, Tax Administration  
 GST Tax Authority/The Central Board of Indirect Tax & Customs  
 Gumma Prefecture  
 Hamamatsu, City of (Japan)  
 Hauptzollamt Heilbronn  
 Hefei High-Tech Industrial Development Zone Taxation Bureau of the State Administration of Taxation  
 Heilbronn, City of (Germany)  
 Hiratsuka, City of (Japan)  
 Hiroshima Prefecture  
 Hiroshima, City of (Japan)  
 Hm Revenue And Customs  
 Honjyo, City of (Japan)  
 India, Government of, Income Tax Authority/Central Board Of Direct Taxes (CBDT)  
 Italy, Government of , Ministry of the Economy and Finance  
 Kamimikawa, City of (Japan)  
 Kanagawa, Prefecture of (Japan)  
 Kanagawa, Prefecture of (Japan), Tax Office  
 Kanto-Shinetsu Tax Bureau (Japan)  
 Kechnec, Municipality of (Slovakia)  
 Lubelski Urząd Skarbowy W Lublinie  
 Maranhão, State of (Brazil), Revenue Office  
 Mato Grosso, State of (Brazil), Revenue Office  
 Minas Gerais, State of (Brazil), Revenue Office  
 Ministry of The Economy & Finance, The  
 Moroccan Customs (Nejtrans)  
 Morocco, Government of, Ministry of Industry, Trade, Investment & the Digital Economy, The  
 Morocco, Government of, Ministry of Industry, Trade, Investment, and the Digital Economy  
 Municipal Corporation Gurugram  
 Municipal Revenue Office (Amparo)  
 Municipal Revenue Office (Contagem)  
 Municipal Revenue Office (Goiana)  
 Municipal Revenue Office (Hortolândia)  
 Municipal Revenue Office (Lavras)  
 Municipal Revenue Office (Mauá)  
 Municipal Revenue Office (São Paulo)  
 Municipalidad De Córdoba Provincia  
 Municipalidad De Vicente López Provincia De Buenos Aires  
 Neckarsulm, City of (Germany)  
 Nihonmatsu, City of (Japan)  
 Nihonmatsu, City of (Japan), Tax Office  
 Okazaki, City of (Japan)  
 Omiya Tax Office (Japan)

Otama, City of (Japan)  
 Oura, City of (Japan)  
 Para, State of (Brazil), Revenue Office  
 Paraíba, State of (Brazil), Revenue Office  
 Paraná, State of (Brazil), Revenue Office  
 Pernambuco, State of (Brazil), Revenue Office  
 Piauí, State of (Brazil), Revenue Office  
 Pierwszy Mazowiecki Urząd Skarbowy W Warszawie  
 Ploiesti Customs Office  
 Prefecture Fukuoka  
 Prefecture Fukushima  
 Prefecture Hiroshima  
 Prefecture Kanagawa  
 Prefecture Oita  
 Prefecture Saitama  
 Prefecture Shizuoka  
 Prefecture Tochigi  
 Reutlingen, City of (Germany)  
 Revenue Department, The  
 Rio De Janeiro, State of (Brazil), Revenue Office  
 Rio Grande Do Sul, State of (Brazil), Revenue Office  
 Roraima, State of (Brazil), Revenue Office  
 Saitama Prefecture  
 Saitama, City of (Japan)  
 Sano, City of (Japan)  
 Sao Office (Bankao)  
 São Paulo, State of (Brazil), Revenue Office  
 Servicio De Administación Tributaria  
 Serviciul Public Finante Locale Ploiesti  
 Shimotsuke, City of (Japan)  
 Shizuoka Prefecture  
 Sie Centre De Finance Publique  
 Specializovaný Finanční Úřad  
 State Administration of Taxation Shanghai Pudong New Area Taxation Bureau Free Trade Zone Taxation  
 Branch No. 1 Tax Office  
 Tanagura, City of (Japan)  
 Tax Office For Selected Taxpayers  
 Thailand, Government of, Customs Department  
 Tochigi Prefecture  
 Trnava, City of (Slovakia), Tax Office  
 United States, Government of the, Tax Office  
 Urząd Miasta W Sosnowcu  
 Wuhan Economic & Technological Development Zone (Hannan District) Taxation Bureau of the State  
 Administration of Taxation  
 Wuhu Economic & Technological Development Zone Taxation Bureau, State Administration of Taxation  
 Wuxi High-Tech Industrial Development Zone (Wuxi Xinwu District) Taxation Bureau of the State  
 Administration of Taxation  
 Xiangyang High-Tech Industrial Development Zone Taxation Bureau, State Administration of Taxation  
 Yokohama, City of (Japan)  
 Yokosuka, City of (Japan)  
 Yoshimi, City of (Japan)  
 Zhengzhou Economic & Technological Development Zone Taxation Bureau of the State Administration of  
 Taxation

**SCHEDULE 1(t)**

**Third Party Professionals**

Akin Gump Strauss Hauer & Feld LLP  
AlixPartners LLP  
Baker & McKenzie LLP  
Bayard PA  
Cole Schotz PC  
Davis Polk & Wardwell LLP  
GLAS USA LLC  
Hogan Lovells LLP  
Houlihan Lokey Inc.  
Milbank LLP  
Morris Nichols Arsht & Tunnell LLP  
Nagashima Ohno & Tsunematsu  
Pachulski Stang Ziehl & Jones LLP  
Paul Hastings LLP  
Paul Weiss Rifkind Wharton & Garrison LLP  
Richards Layton & Finger PA  
Selendy & Gay pllc  
White & Case LLP  
Willkie Farr & Gallagher LLP  
Young Conway Stargatt & Taylor LLP

**SCHEDULE 1(u)**

**Top 30 Creditors**

Arrow Electronics Inc.

Bitron Industrie SpA

Pension Benefit Guaranty Corp.

Pension Protection Fund

Tiberina Group, The

Valeo SE

Visteon Corp.

**SCHEDULE 1(v)**

**UCC Members**

Tesla Inc.

**SCHEDULE 1(w)****Unions**

Associazione Quadri e Capi FIAT Rinati  
 Barberà Del Valles  
 Changchun Marelli Automotive Lighting System Co. Ltd. Labor Union  
 Comisiones Obreras Palencia  
 Comisiones Obreras Santpedor  
 Confederación De Trabajadores De México (CTM)  
 Confederación Revolucionaria De Obreros Y Campesinos (CROC)  
 Confederation Francaise de l'Encadrement - CFE-CGC  
 Confederation Francaise Democratique du Travail  
 Confederation Francaise des Travailleurs Chretiens  
 Confederation Generale du Travail  
 Federazione Impiegati Operai Metallurgici - CGIL  
 Federazione Italiana Metalmeccanici - CISL  
 Federazione Italiana Sindacati  
 Federazione Italiana Sindacati Metalmeccanici e Industrie Collegate - CONFSAL  
 Federazione Nazionale Dirigenti Aziende Industriali  
 GMB - Britain's General Union  
 Industriegewerkschaft Metall  
 Labour Union of Marelli (Thailand) Co. Ltd.  
 Llinars Del Valles  
 Marelli (Guangzhou) Corporation  
 Marelli (Guangzhou) Corporation Dalian Branch Labor Union  
 Marelli (Guangzhou) Corporation Labor Union  
 Marelli (Guangzhou) Corporation Zhengzhou Branch Labor Union  
 Marelli (Xiangyang) Corporation Labor Union  
 Marelli Aftermarket Spain S.L.U.  
 Marelli Automotive Chassis System (Guangzhou) Co. Ltd. Labor Union  
 Marelli Automotive Components (Wuhu) Co. Ltd. Labor Union  
 Marelli Automotive Components (Wuxi) Corporation Labor Union  
 Marelli Automotive Electronics (Guangzhou) Co. Ltd. Labor Union  
 Marelli Automotive Lighting (Foshan) Co. Ltd. Labor Union  
 Marelli China Holding Company Labor Union  
 Marelli Engineering (Shanghai) Co. Labor Union  
 Marelli Fukushima Corp.  
 Marelli Global Business Services Europe s.r.o.  
 Marelli Iwashiro K.K.  
 Marelli Kechnec Slovakia s.r.o.  
 Marelli Kyushu K.K.  
 Marelli Powertrain India Pvt. Ltd. Works Committee  
 Marelli Powertrain Slovakia s.r.o.  
 Marelli R&D Co. Labor Union  
 Marelli UM Electronic Systems Pvt. Ltd.  
 Marelli Workers Union  
 Metalmeccanici e Industrie Collegate - CONFSAL  
 Miedzynakladowa Organizacja Związkowa NSZZ "Solidarnosc"-80 w Sosnowcu  
 Miedzynakladowa Organizacja Związkowa NSZZ Pracownikow FCA Poland SA I Spolek  
 Miedzynakladowa Organizacja Związkowa NSZZ Solidarnosc FCA Poland SA  
 Miedzynakladowy Związek Zawodowy Auto  
 National Union of Transport Equipment & Allied Industries Workers

NSZZ Solidarnosc – Biuro Terenowe Zarządu Regionu Śląsko-Dąbrowskiego

Odborowa organizacja Magneti Marelli

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Betim

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De BH E Contagem

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Campinas, Hortolândia E Região

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Jaguariúna, Amparo E Região

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Lavras E Região

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Mauá, Santo André E Ribeirão Pires

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Resende E Região

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico De Varginha E Região

Sindicato Dos Trabalhadores Nas Indústrias Metalúrgicas, Mecânicas E Material Elétrico No Estado De Pernambuco

Sindicatul IT Timișoara (SITT)

Smata - Sindicato De Mecánicos Y Afines Del Transporte Automotor De La República Argentina

Türk Metal Sendikası

Unione Generale del Lavoro Metalmeccanici

Unione Italiana Lavoratori Metalmeccanici - UIL

Unite the Union Llanelli

Zakladna organizacia OZ KOVO KOSIT

Zakladní organizace Odborového svazu KOVO AL Jihlava

Zakladní organizace Pro Libertate - DPMLJ

Zhengzhou Branch Labor Union

Związek Zawodowy "Metalowcy" Marelli Sosnowiec Poland

Związek Zawodowy GT 20&21

**SCHEDULE 1(x)**

**U.S. Trustee Office**

Attix, Lauren  
Bates, Malcolm M.  
Casey, Linda  
Cudia, Joseph  
Dice, Holly  
Dortch, Shakima L.  
Fox, Timothy J., Jr.  
Girello, Michael  
Green, Christine  
Hackman, Benjamin  
Jones, Nyanquoi  
Konde, Hawa  
Leamy, Jane  
Lipshie, Jonathan  
McCollum, Hannah M.  
McMahon, Joseph  
Nyaku, Jonathan  
O'Malley, James R.  
Richenderfer, Linda  
Schepacarter, Richard  
Serrano, Edith A.  
Sierra-Fox, Rosa  
Thomas, Elizabeth  
Vara, Andrew R.  
Wynn, Dion

**SCHEDULE 1(y)**

**U.S. Utilities**

Atmos Energy Corp.  
Bowling Green, City of (OH)  
Columbia Gas of Ohio Inc.  
Consumers Energy  
DTE Energy Co.  
GFL Environmental Inc.  
Lewisburg Electric System (TN)  
Lewisburg Water & Wastewater (TN)  
Lewisburg, City of (TN), Gas Department  
PES Energize  
Pulaski Natural Gas (TN)  
Shelbyville Power System  
Southfield, City of (MI)  
United Communications  
Waste Management Inc.

**SCHEDULE 1(z)**

**Vendors**

(K.K.) Kintetsu Express Port Forwarding Sales Office  
09 Solutions  
3GI Ricambi SRL  
3M Brasil Ltda.  
3M Mexico SA de CV  
3M Poland Sp Z O.O.  
A Benevenuta Spa  
A. Agrati SpA  
A. Benevenuta & C. SpA  
A. Raymond Brasil Ltd.  
A.D. Device Corp.  
A2Mac1 GmbH  
AARPI Castaldi Partners  
ABC Technologies California LLC  
AC Rolcar Srl  
Accenture do Brasil Ltda.  
Accenture SpA  
Acciai Speciali Terni SpA  
Acciaierie Bertoli Safau SpA  
Acciona Green Energy  
ACCIONA Green Energy Developments SL  
Accu Jiangsu Co. Ltd.  
Ace Expresso Embalagens Ltda.  
Action Agenc Cargas Ltda.  
Active Industrial Solutions Inc.  
AD Device Co. Ltd.  
Ad Parts SL  
Additiva SRL  
Adecco France SAS  
Adecco Italia SpA  
Adecco Spol. SRO  
Adecco TT SA  
Advanced Composites Inc.  
Advanced Molding Technology Inc.  
Advanced Plastic Injection Co.  
AEA SRL  
AEA SRL Applicazioni Elettroniche Avanzate  
Afore XXI Banorte SA de CV  
Agenzia Delle Dogane  
Agenzia Delle Dogane E Dei Monopoli  
Ahead Lighting Technology Co. Ltd.  
Air Liquide Italia Service SRL  
Air Plus SRL  
Airboss Flexible Products Co.  
Airgas Inc.  
Airgas USA LLC  
Ajustes Ctas Provee. Inmovilizado  
Akkodis Italy SRL  
ALD Autoleasing D GmbH

Aldi Sp Zoo  
Alfa Plastik AS  
Alfamation SpA  
Algar SpA  
Algo SpA  
Algo SpA A Socio Unico  
Alicon Castalloy Ltd.  
Alimaq SA De CV  
Alit-Venaria  
AlixPartners LLP  
Al-Kor Makina Kalip San Tic.A.Åž.  
Allied Security Inc.  
Allworks SRO  
Alpha (Guangzhou) Auto Parts Co. Ltd.  
Alpha (Guangzhou) Automotive Parts Co. Ltd.  
Alpha Assembly Solutions Inc.  
Alpha Corp.  
Alpha Industry Queretaro SA CV  
Alpha Industry Thailand Co. Ltd.  
Alphabet Polska Fleet Management  
Alphametal Mexico SA De CV  
Alphatec (Aichi)  
Alpine Electronics Inc.  
Alpypress SRL  
Alprema SA de CV  
Alps Alpine Asia Co. Ltd.  
Alps Alpine Europe Gmbh  
Alps Alpine North America Inc.  
ALSOK Soei Co. Ltd.  
Altas Ambarli Liman Tesisleri Ticaret AS  
Alten Italia SpA  
Altia Acquisition Corp.  
Altuglas LLC  
Altuglas SRL  
ALW Industry SRO  
AMAG Rolling Gmbh  
Amata B.Grimm Power 2 Ltd.  
Amazon Business Eu Sarl, Sucursal E  
American Mitsuba CME Corp.  
Amil Assistencia Medica Internacional  
AML Automotive Active Modules  
AML Systems  
AMS  
AMS - Machines Speciales Createur de Process  
Ams-OSRAM AG  
Ams-OSRAM Asia Pacific Pte. Ltd.  
Ams-OSRAM USA Inc.  
Analog Devices International UC  
Anaqua Services Inc.  
Anaya Huerta, Lizbeth Yamell  
Anchor Bay Packaging De Mexico S de RI de CV  
Angel4Future SRL

Angstrom Electric LLC  
Anhui Encortich Auto Parts Co.. Ltd.  
Anhui Kaiwei Human Resources Consulting Co. Ltd.  
Anhui Ruiteng Auto Lights Manufacturing Co. Ltd.  
Anhui Ruiteng Automotive  
Anhui Zhenghang Human Resources Service Co. Ltd.  
Anhui Zhuoran Automotive Electronics Co. Ltd.  
Ansys Italia SRL  
Antala Industria SL  
Aon Advisory & Solutions SRL  
Aon Japan  
Aon SpA Insurance & Reinsurance Brokers SB  
Aperam Inox America Do Sul SA  
Aperam Stainless & Sol.Arg SA  
APL Logistics Americas Ltd.  
APL Logistics WMS de Mexico SA  
Apollo Global Funding LLC  
Aptiv Manufatura e Servicos De Distribuicao Ltda. (Brazil)  
Aptiv Services Italia SRL  
Aptiv Services US LLC  
Arai Axon Co. Ltd.  
Arai Axon Corp.  
Arcelormittal Brasil SA  
Arcese Trasporti SpA  
Archer Trans - Parts Co. Ltd.  
Arias Logistics Inc.  
Armco Do Brasil SA  
Arnecom SA De CV  
Arquitrama Feiras e Exposicoes Ltda.  
Arrendadora Inmobiliaria Satte  
Arriva Italia Srl  
Arrow Electronic Asia(S) Pte. Ltd.  
Arrow Electronics Italia SRL  
Arrow France SA  
Arrow-Iberia Electronica SLU  
Artax Srl  
Artron Suzhou Co. Ltd.  
Arup Alu-Rohr Und Profil Gmbh  
Arvedi Metalfer do Brasil SA  
Arvin Sango Inc.  
Asahi Industrial Co. Ltd.  
Ascend Performance Materials  
Ascend Performance Materials Europe  
Asia Shipping Transportes  
Asian Stanley International Co. Ltd.  
Aslam Lamec SRL  
Associação Beneficente Recreativa e de Moradia de Lavras do Sul  
Associated Spring Brl Ltda.  
Associated Spring Mexico SA  
Astolfi SpA  
Atco Industries Inc.  
Atop SpA

ATR International AG  
AU Optronics Corp.  
Aubay Italia SpA  
Audes Group SRL  
Audi Mexico SA De CV  
Auo Corp.  
Aures Sp. ZOO  
Autocam Do Brasil Usinagem Ltda.  
Autodis Italia SRL  
Autoliv (Thailand) Ltd.  
Autoliv Co. Ltd. (Formerly Autoliv Japan)  
Autoliv France  
Automaq Iasi SA de CV  
Automatizacion Rusemi S de RL de CV  
Automobiles Peugeot SA  
Automotive L. Malaysia Sdn. Bhd.  
Averna AS  
Aviva plc  
Avl List GmbH  
Avnet Co. Ltd.  
Avnet EMG France SA  
Avnet EMG Italy SRL  
Avnet Europe BV  
Avnet Europe Comm. VA  
Avnet Iberia SL  
Avnet KK  
Avnet Technology Hong Kong Ltd.  
Avon TSA Ltd.  
Avvale SpA  
Avx Ltd.  
Azcom Technology SRL  
Åžengãoezel Tur Otomotã°V Tã°C.San.Ltd.Åž  
Baier & Michels Srl  
Baker & Mckenzie Abogados SC  
Banca Del Fucino SpA  
Banca IFIS SpA  
Banca UBAE SpA  
Banco BPM SpA  
Banco Nacional De Desenvolvimento Desenvolvimento Economico e Social  
Banco Santander Brasil SA  
Band It Idex Inc.  
Bandeirantes Deicmar Logística Integrada SA  
Bank of China Ltd.  
Baolong Salzgitter (Anhui) Hydroforming  
Basell Poliolefinas Ltda.  
BASF Catalisadores Ltda.  
BASF Catalysts Germany GmbH  
BASF Catalysts Italia SRL  
BASF Catalysts Polska Sp. Z O.O.  
BASF Corp.  
BASF Italia SpA  
BASF Maroc SA

BASF Mobile Emissions Catalysts LLC  
BASF Polyrethanes Gmbh  
BASF SA  
BASF Spol. SRO  
Baxter Rehmann LLC  
Baxy Ltd.  
BBP Kunststoffwerk  
Bdtronic Italy Srl  
Behr Hella Thermocontrol (Shanghai)  
Beijing Zhongyong Auto Parts Co. Ltd.  
Belgo Bekaert Arames Ltda.  
Bend Steel Indústria e Comércio de Estampados de Metais Ltda.  
Beppu Pension Office  
Ber-Nak Turä°Zm Teks. Nak.Gida San.T  
Ber-Nak Turizm Tekstil Nakliyat Gida Sanayi Ticaret  
Berufsgenossenschaft Energie Textil Elektro Medienerzeugnisse  
Bestex Kyoei Co. Ltd.  
Bestex Kyoei Corp.  
Beta-Trans SpA  
BFX Borrachas Automotivas Eireli  
BGZ BNP Paribas Faktoring Sp. Zoo  
BH EVS Co. Ltd.  
Bianchin e Poli SRL  
Bibby Financial Services AS  
Bielsko Logistics Sp. Z O.O.  
Biesterfeld Plastik Ticaret AS  
Bifrangi SpA  
Bilplast SA  
Bitron De Mexico SA de CV  
Bitron Electronic China Co. Ltd.  
Bitron Poland Sp. ZOO  
Biuro Inzynierskie A&D Oktawiec  
Bizlink Tech Inc.  
Bizzcom SRO  
BMW AG  
BNP Paribas Factor Sp. Zoo  
Boardman Molded International LLC  
BOC Ltd.  
Boellhoff Verbindungstechnik GmbH  
BOGE Elastmetall Slovakia AS  
Bois Technology Ltd.  
Bollhoff Inc.  
Bollhoff SA  
Bollhoff SA De CV  
Bonteck Precision (Dongguan) Co. Ltd.  
Bonteck Precision Co. Ltd.  
Borealis AG  
Borgwarner Rzeszow Sp. ZOO  
Borromini Srl  
Bosch Automotive Components (Suzhou) Co. Ltd.  
Bosch Automotive Parts (Changsha) Co. Ltd.  
Bosch Corp.

Bosch Ltd.  
Bose Automotive LLC  
Bouverat Industries SA  
Bradford de Mexico S de RL de CV  
Brain Technologies SRL  
Branif Despachos Aduanales SA  
Brazil, Government of, Ministerio Da Fazenda, Secretaria Da  
Brazil, Government of, Ministerio Do Trabalho Emprego  
Brembo Mexico SA de CV  
Brembo NV  
Brembo Poland Sp. ZOO  
Brenta Group SpA  
Brenta Pcm Spa  
Brilho Terceirizações Ltda.  
Brovedani SpA  
BT Business Communications  
BT Business Communications  
BTV Technologies GmbH  
Buechner Kunststoffprodukte GmbH  
Bulk Asset Trading  
Bulk Molding Compounds Do Brasil Industria de Plasticos Reforcados Ltda.  
Bulmec Di Bulfon Giovanni-Maria & C. SNC  
Bursa  
Bursa Ihtisas  
Bursa Organize Sanayi Bolgesi Muduru  
Bushu Industry Co. Ltd.  
Bushu Kogyo Co. Ltd.  
Business Logistics Managers SA  
Buzz Oates Management Services  
C & S Plastic LLC  
C&J Tech Alabama Inc.  
C.H. Robinson Co. Inc.  
C.H. Robinson Global Forwarding  
C.H. Robinson Worldwide Inc.  
CA Shea & Co. Inc.  
Cablerias Tanger SARL  
Cabrera Llamas Y Asociados SA  
Cadence Design Systems Srl  
Caixa Economica Federal  
Campania Autoricambi Formia Srl  
Capgemini Italia SpA  
Capote, Roberto Garcia  
Caproni Joint Stock Co.  
Caproni JSC  
Capstone Fabrication LLC  
Care Insumos Industriales SA De CV  
Cargo Handling Transportes Express  
CBG Automation SRO  
CBG Impex SRO  
CEAM Di Cane & C. SNC  
Celanese Sales Germany GmbH  
Celay SA de CV

Celikel Alüminyum Dokum İmalat Sanayi Ve Ticaret Anonim Şirketi  
Cemas do Brasil Industria de Maquinas para Uso Industrial Ltda.  
Cemas Elettra SRL  
CEMIG Distribuição SA  
Cemm Thome Corp.  
Cemm Thome SK S.R.O.  
Cemm Thome SK spol SRO  
Centrum Inzynieryjne Sp. Zoo Sp. K.  
Century Mold Co. Inc.  
Cesta Basica Brasil Comercio De Alimentos Ltda.  
CETL Cargo SRO  
Ceva Freight Italy SRL  
Ceva Ground Logistics Poland Sp. Zoo  
Ceva Ground Logistics Slovakia SR  
Ceva Logistics Espana SLU  
Ceva Logistics Italia SRL  
Ceva Logistics Poland Sp. ZOO  
Ceva Logistics Poland Sp.ZOO  
Ceva Logistics Slovakia SRO  
CFE Calificados SA de CV  
CFE Suministrador de Servicios Basicos  
CH Radiators Co. Ltd.  
CH Robinson Europe BV  
Chandco Manufacturing Inc.  
Changchun Century Square  
Changchun Faway Gaoxinautomotive  
Changchun Fudi Zhuangbei Jishukaifa  
Changchun Lihe New Material Co. Ltd.  
Changchun Tianlong  
Chassis Brakes International  
Chemnitz, City of (Germany), South Tax Office  
Chep Italia Srl  
Chesini Meccanica SRL  
Chien Tai Industry Co. Ltd.  
Chin Poon (Changshu) Electronics Co.  
China Circuit Technology (Europe) GmbH  
China Circuit Technology (Shantou) Co. Ltd.  
China Circuit Technology Europe  
China Post Express & Logistics Co.  
China Star Optoelectronics International  
China Tool JV IMS LLC  
China Tool Projects UK Ltd.  
China, People's Republic of, National Taxation Bureau Wuxi High-Tech Industrial Development Zone (Xinwu District, Wuxi City) Taxation Bureau  
China, People's Republic of, Wuhu Economic And Technological Development Zone Tax Bureau, State Taxation Administration  
Chinatool UK Ltd.  
Chin-Poon (Changshu) Electronics Co. Ltd.  
Chin-Poon Industrial Co. Ltd.  
Chongqing Chaoli Electric Appliance Co. Ltd.  
Chongqing Chaoli Electric Co. Ltd.  
Chrome Industries LLC

Chrono Express Srl  
CI Banco SA IBM Fideicomiso CIB 240  
Cia Paulista Forca  
Ciclope Componentes Automotivo  
Cicor Hartlepool Ltd.  
Cida Auto Components SPA  
CIE Compiegne SAS  
CIE Norma  
CIE Plasty CZ SRO  
CIE Unitools Press AS  
Ciem SAS  
Clamason Slovakia SRO  
Clar Serwis Sp. Zoo  
Clarion Electronics Corp.  
Clarios Energy Solutions Brasil  
Clessidra Factoring SpA  
Clid Systemes  
Climalife Dehon Service Belgium SA  
Cloture Technique  
Clydesdale Engineering Ltd.  
CMA Indústria de Componentes Plásticos Automotivos Ltda.  
CMC SRL  
CMI SRL  
CMK America Corp.  
CMK Corp.  
CMS SpA  
CNC Logistic S ee RL de CV  
Codigo Gmbh  
Coface Italia Srl  
CoFap Cia Fabricadora De Pecas Ltda.  
Cogeme Precision Parts India Pvt. Ltd.  
Cogeme Set RO SRL  
Coko-Werk Polska Sp. ZOO  
Columbus Stainless (Pty) Ltd.  
Comau Automatizacion S de RL de CV  
Comau Romania SRL  
Comau SpA  
Comco Corp.  
Comec Italia Srl  
Commodity Components International Inc.  
Compact Solutions SRO  
Companhia Brasileira de Distribuica  
Companhia Siderúrgica Nacional  
Compartec SAPI de CV  
Compass Group Italia SpA  
Compelma  
Compo de Mexico SA de CV  
Comtech Industria e Comercio de Maq  
Concessionaria Do Aeroporto  
Consmevi SL  
Consorzio Dei Comuni Dei Navigli  
Consorzio di Sviluppo Economico Locale di Tolmezzo

Constellium Neuf Brisach  
Construction Rubber Co. Ltd.  
Continental Automotive Changchun  
Continental Automotive Czech Republic  
Continental Automotive Electronics (Changchun) Co. Ltd. Jingyue Branch  
Continental Automotive France SAS  
Continental Automotive Inc.  
Continental Automotive Lithuania  
Continental Brakes Italy SpA  
Controller Technologies Corp.  
Cooper Standard Automotive  
Coset International Inc.  
Cosma Group SRL  
Costal Japan Co. Ltd.  
Costantin Innovation SRL  
Costruzioni Meccaniche Fin SRL  
Courier Network Inc.  
Covestro (Shanghai) Investment Co.  
Covestro Deutschland AG  
Covestro Gmbh  
Covestro Industria e Comercio  
Covestro International SA  
Covestro LLC  
Covestro SA de CV  
Cowwin Tech Co. Ltd.  
CP Service SAS  
CR Ricambi SRL  
CRF Soc. Consortile Per Azioni  
Cryoinfra SA de CV  
CSN Companhia Siderurgica Nacional  
CT Automotive Systems de Mexico  
CTC Externalizacion SLU  
CTP Tau Poland Sp. Zoo  
CVB SRL  
CVB SRL Advanced Form Parts  
Daeha Enterprice  
Daejung High Polymer Industry Co. Ltd.  
Dafen Warehousing Solutions Ltd.  
Daiichi Jitsugyo Co. Ltd.  
Daimaru Industries (Co.) Ltd.  
Daimaru Kogyo (Thailand) Co. Ltd.  
Daimaru Kogyo Co. Ltd.  
Dalian Aibike Air Conditioning Parts Co. Ltd.  
Dalian Demaishi Precision Technology Co. Ltd.  
Dalian Demaisi Precision Technology Co. Ltd.  
Dalian Foresight Automotive Parts Co. Ltd.  
Dalian Fusai Automotive Parts Co. Ltd.  
Dalian Han Dao New Moon Precision Machinery Co. Ltd.  
Dalian Handao Crescent Precision Machinery Co. Ltd.  
Dalian Ritong Plastic Processing Co. Ltd.  
Danyang Rongfei Automation Equipment Co. Ltd.  
Danyang Tianchen Automotive Parts

Dassault Systemes Italia SRL  
Datamatic CNC Engineering Co. Ltd.  
Datrin Industry Co. Ltd.  
Datwyler do Brasil Ltda.  
Davisa Desarrollos Inmobiliarios  
DBM Optix SA De CV  
Dbm Reflex Enterprises Inc.  
DBM Reflex Inc.  
DBW Fiber Corp.  
Debony Usinagem De Precisaio Ltda.  
Deloitte & Touche SpA  
Deloitte Haskins & Sells LLP  
Deloitte Tax LLP  
Delphi Packard Electrical Electronic Architecture  
Delta  
Delta Automation SRL  
Delta Electronics (Thailand Pcl.)  
Delta Electronics (Thailand) PCL  
Delta Electronics (Thailand) Public  
Delta Electronics (Americas) Ltd.  
Demgy Fagaras Srl  
Demoautoplast SRO  
Denso Thermal Systems SpA  
Derince Port  
Deshazo LLC  
Design Plastic (Dong Guan) Co. Ltd.  
Despol Techniki Montazowe Sp Zoo  
Dexiang Plastic Trade Co. Ltd.  
Dexter Stamping Co. LLC  
DHL Express (Italy) Srl  
DHL Express (Slovakia) Spol. SRO  
DHL Express Spain SLU  
DHL Global Forwarding Sp. Zoo  
DHL Logistics Morocco  
DHL Metropolitan Logistics SC Mexico SA de CV  
Di.Pa. Sport Srl  
Diamond (Beijing) Machinery Co. Ltd.  
Dianjing Mould Co. Ltd.  
Digital China Cloud Technology Co. Ltd.  
Digital Process Co. Ltd.  
Digital Technologies SRL  
Dilovasi, Region of (Turkey)  
Dimac Red Spa  
Dinamica Termoplastica SA de CV  
Diodes Zetex Gmbh  
Dioma SRL Soc. Unipersonale  
Discharge Precision Processing Laboratory  
DI Invest Group Xxix Sp.Zoo  
DM Control SA De CV  
DN Automotive  
DN Automotive Italy Srl Unipersonal  
DN Automotive Mexico SA de CV

DN Automotive Poland Sp. Z O.O.  
DNV GI Business Assurance Italia  
Docter Optics SE  
Doduco Technical Solutions Gmbh  
Doga Otomotiv Elektrik Mak.San.Tic  
Dogane (Beta-Trans)  
Dogane (Sadi)  
Doiter Castings LLC  
Dominant Semiconductors Sdm. Bhd.  
Dongguan Bangda Hardware Co. Ltd.  
Dongguan Baojinshan Hardware Products Co. Ltd.  
Dongguan Guangze Automotive Accessories Co. Ltd.  
Dongguan Guangze Automotive Trim Co. Ltd.  
Dongguan Takeda Moriyasu Precision  
Dongguan Zhusheng Precision Metal Technology Co. Ltd.  
Dorna Sports SL  
Dostawcy Rozni Kraj  
DREWAG - Stadtwerke Dresden Gmbh  
DS Schiavetto & CIA Ltda.  
DS Smith Packaging Italia SpA  
Dspace GmbH  
Dumarey Powerglide Strasbourg  
Dynamic Frank Sdn Bhd  
Ease Inc.  
Easy Solution Logistica Ltda.  
Easyflyers Logistics Ltd.  
Easyflyers Logistics Ltd. (Sin R)  
EBS Elettronica Srl  
Eccim Metalurgica Ltda.  
Ecindia Pvt Ltd.  
Edenred Cz SRO  
Edenred Mexico SA De CV  
EDF Entreprises  
Edison Next Poland Sp. Zoo  
Edison Next SpA  
EDM S de RL de CV  
Effort Especialización y Facilitador de Ingeniería SA de CV  
EFI Technology SRL  
EFS Poland - Engineering & Facility Service Sp. zoo  
Ehlebracht Slowakei SRO Michalovce  
EI Co. SNC  
Eion Srl  
Ejot GmbH & Co. KG Kunststofftechnik Verwaltungsgesellschaft Mbh  
Ekol Transport AS  
Electronica Clarion SA de CV  
Electropoli Poland Sp. ZOO  
Elektromet Makã°Na San.Tã°C.Ltd.Åžtã°.   
Elektromet Robotik Makina Sanayi Ticaret Ltd.  
Elematec Co. Ltd.  
Elenger Sp. Zoo  
Elevated Resonance LLC  
Elin Electronics Ltd.

Elke SRL  
Ellsworth Adhesives  
Ellsworth Adhesives S De RI De Cv  
Elmann SRLU  
Elmos Semiconductor AG  
Elmos Semiconductor SE  
ELNA Co. Ltd.  
Eloy Coguetto Usinagem de Precisão  
El-Sy SRL  
Eltecc SAS Di Zavagno Angelo & Co.  
ELTEK SpA  
Elvac AS  
Elvac USA LLC  
Embalatec Industrial Ltda.  
Embba Corrugados SA De CV  
Embregar Do Brasil Eireli Me  
EMCN (Shanghai) Co. Ltd.  
Empaques Maquilas Y Servicios  
Empaques Y Reciclados Mexicanos S de RL de CV  
Empire Electronics Inc.  
EMTB Engineering Machinery Tool  
Enefit Sp. ZOO  
Enel Energia SA De CV  
Enel Energia SpA  
Enfu Commercial (Shanghai) Co. Ltd.  
Engel Austria Gmbh  
Engel de Mexico SA de CV  
Engemet Metalurgica e Comercio Ltda.  
Engie Italia SpA  
Engie Power Ltd.  
Engineering D.Hub SpA  
Enlaces Terrestres Del Bosque SA de CV  
Ennovi Advanced Mobility Solutions New Jersey Inc.  
Entaveo Sp ZOO  
Envalior Engineering Materials Inc.  
Envalior Industria de Materiais  
Envalior SA De CV  
Eos France SAS  
Eptix Electronics Inc.  
Equipements Scientifiques SA  
Equipos y Servicios de Chihuahua SA  
Eraquimicos SA De CV  
Ernst & Young LLP  
Ertugrulgazi  
Essex Srl  
Essex Germany Gmbh  
Estampados Industriales SA De CV  
ETAS Gmbh Branch In Italy  
E-Tooling Ltd.  
Eurocir (Shanghai) Co. Ltd.  
Eurocir SA  
Eurocir SA Euro

Eurocir SAU  
Europartners Mexico SA de CV  
Europartners Mexico SA de CV (Sin R)  
European Confederation of Medical Mycology  
Euroscatola SpA  
Eurotranciatura SpA  
EVCO Plastics de Mexico S de RL De CV  
Everbrite Technology Co. Ltd.  
Evolution Logistics Corp.  
Excellent Fastening Systems (Shanghai) Co. Ltd.  
Exel Inc.  
Exel Inc. DbA DHL Supply Chain Us  
Exide Technologies SLU  
Exide Technologies SRL  
Exo-S Industrias SA De CV  
Experis SRL  
Expresso Nepomuceno SA  
Exzone Precision Engineering Sdn. Bhd.  
F.Lli Lucco Borlera SRL  
FA Krosno SA  
Factofrance  
Factoring KB AS  
Factorit SPA  
Factory 4D SRL Unipersonale  
Fagor Ederlan S. Coop.  
Faist Componenti SpA  
Faist Mekatronic SRL  
Falcon, Jorge Luis  
Fallim Lares SpA  
FAM Srl  
Far East Seiki Co. Ltd.  
Faro Technologies Polska  
Faurecia Clarion Electronics Co. Ltd.  
Faurecia Clarion Electronics Europe  
Faurecia Emissions Control Systems NA LLC  
Faurecia Sistemas Automotrices de Mexico SA de CV  
Faurecia Sistemas De Escape Portugal Lda.  
Fawn Mexico Inc.  
Fawn Plastics Co. Inc.  
Fazhiyuan Electric Co. Ltd.  
FC Group DOO  
FCA Item SPA  
Fca Mexico SA de CV  
FCA Partecipazioni SpA  
FCA Poland Sp. Z O.O.  
FCA Services SCPA  
FCA US LLC  
Fcar SRL  
FCC Ceska Republika SRO  
FCI USA LLC  
Federal Express Holdings Mexico  
Feeders Y Maquinas De Mexico

Fema SRL  
Fematic SRL  
Fenugursan Gida San. Tic. Ltd. Sti.  
Fergusons Transport Ltd.  
Ferrari SpA  
Fertinger Tubes Gmbh  
FGI Worldwide LLC  
FI Automazione SRL  
Fib Srl  
Fideicomiso Maestro Irrevocable De Administracion CIB/4254  
Filostamp SRL  
Finalbion SV SA  
Finanzamt Reutlingen  
Fiori  
First Brands Group LLC  
Fischer Mexicana SA de CV  
Fischer Stainless Steel Tubing Uruguay SA  
Fischer Tubtech SA de CV  
Fitech Sp. Zoo  
Flash BV  
Fleetwood Metal Industries Inc.  
Flexfab LLC  
Flexible And Green Mechatronics Solutions Srl  
Flexible Warehousing Solutions S. de RL de CV  
Flexider Automotive Brasil Ltda.  
Flexider Poland Spolka Zoo  
Flextronics Computing (Suzhou)  
Flextronics International Europe BV  
Flextronics International KFT  
Flextronics International Kft.  
Flexus Industries  
Florence Consulting Group Srl  
Florez, Guillermo  
Flowtech Precision Mouldings Ltd.  
Fluortech Industria e Comercio Ltda.  
FM Coatings Ltd.  
FMTC Wire Settlements  
Fonderia Di Torbole SRL  
Fonderie Mario Mazzucconi SpA  
Fondo De Ahorro Empleados Tia  
Ford-Werke Gmbh  
Fores Elastomech India Pte. Ltd.  
Foresight Mexico Co. Ltd. S de RL de CV  
Forez SRO  
Forminsa  
Formplast Purkert SRO  
Formula Plastics Ltd.  
Fornitore X Ripresa  
Fornitori Diversi  
Fortune Land International Trade (Shanghai) Co. Ltd.  
Foshan Chuangheyang Co. Ltd.  
Foshan Dinghe Sheng Auto Parts Co. Ltd.

Foshan Dongyang Auto Parts Co. Ltd.  
Foshan Dongyang Automotive Parts Co. Ltd.  
Foshan Lianju Plastics Co. Ltd.  
Foshan Nanhai Huada Gaomu Mould Co. Ltd.  
Foshan Nanhai, District of (China), First Taxation Branch of The State Taxation Administration  
Foshan Nanhai, District of (China), Taxation Bureau, State Taxation Administration  
Foshan Rike Heat Resistant Materials Co. Ltd.  
Foundry Alfe Chem Srl  
Foxconn Interconnect Technology  
Freudenberg FST Gmbh  
Freudenberg Nok Sealing Technologie  
Freudenberg-Nok General Partnership  
Frio Express SA de CV  
FriTech SRL  
Fu Yu Corp. Ltd.  
Fuji Industries Manila Corp.  
Fuji Kiko Co. Ltd.  
Fuji Press Corp.  
Fujichem Sonneborn Ltd.  
Fujikawa Co. Ltd.  
Fukuai Technology Co. Ltd.  
Fulling & Corp. Ltd.  
Fundacao Parque Tecnologico Da Paraiba  
Fundiciones Y Matriceria SL  
Furukawa Automotive Systems  
Fusion Trade Inc.  
Futaba Corp.  
Future Electronics (US) LLC  
Future Electronics Corp.  
Future Electronics Hong Kong Ltd.  
Future Electronics Inc.  
Future Electronics Ltd.  
Galvanoplast Bohemia SRO  
Galvanotechnik SpA  
Gam-Plast SRL  
Gastronomia Industrial SA de CV  
Gauss (Jiaxing) Co. Ltd.  
Gcabe Produtos Eletricos Ltda  
Geartec SRL  
Geatek SRL  
Gebruder Weiss Sdn. Bhd.  
Gefit (Dalian) Industrial Technology  
Gefit SpA  
General Auto SRL  
Generalfinance SpA  
Genova Ricambi SRL  
Genpact (Dalian) Co. Ltd.  
Genpact (UK) Ltd.  
Gentherm (Dalian) Co. Ltd.  
GEON Performance Solutions LLC  
Gerdau SA  
Gergonne Plasticos Industriales SA

Germanetti SRL  
Gervasoni SpA  
Getica 95 Com SRL  
GG Profits Sp. Zoo  
GGB Brasil Industria de Mancais e Componentes Ltd.  
GI Group Sp ZOO  
GI Group SpA  
Giken Precision Engineering (S) Pte. Ltd.  
GK 108 Industrial de Partes de Auto  
GLM Components Mexico SA de CV  
Global Risk Consultants Ltd.  
Global Technology Ventures Inc.  
Globkon CZ SRO  
Glosel America Inc.  
Glosel Corp.  
GMG Proingen SA de CV  
GNE Corp.  
GÖPEL Electronic GmbH  
Gordon Brothers Group LLC  
Gotec Plastics GmbH  
Governo do Parana Secretaria De Estado Da Fazenda  
GrāNges Aluminum (Shanghai) Co. Ltd.  
Grace Blessing Commerce (Shanghai) Co. Ltd.  
Graf SpA  
Gran Sapore Br Brl SA  
Granges Finspang AB  
Granges International Inc.  
Greatcom Industrial Equipment (Jiangsu) Co. Ltd.  
Green Hills Software Inc.  
Greenberg Traurig Studio Legale Ass  
Grifal SpA  
Grupo ABC de Mexico SA de CV  
Grupo Antolin Saltillo S de RL  
Grupo Eduardo Diaz SC  
Grupo Ind. FH&H SA de CV  
Grupo Maquirental Express SA de CV  
Gsp Automotive Group Wenzhou Co.  
Gsp Nanjing Co. Ltd.  
Gtekt Europe Manufacturing Ltd.  
Guangdong Dongya Electric Co. Ltd.  
Guangdong East Asia Electrical Co. Ltd.  
Guangdong East-Asia Co. Ltd.  
Guangdong Huahai Construction Group Co. Ltd.  
Guangdong Johnson Electric Co. Ltd.  
Guangdong Kaidaxing Plastic Mold Co. Ltd.  
Guangdong Masuda Seian Auto Parts Manufacturing Co. Ltd.  
Guangdong Masuda Sheng'An Auto Parts Manufacturing Co. Ltd.  
Guangdong Senxia Automotive Technology Co. Ltd.  
Guangdong Yejia Optoelectronics Technology Co. Ltd.  
Guangdong Zhida Precision Pipe Industry Manufacturing Co. Ltd.  
Guangdong Zhida Precision Tubing Manufacturing Co. Ltd.  
Guangqian Electronics Co. Ltd.

Guangzhou Auto Spring Co. Ltd.  
Guangzhou Brilliant Technology Co.  
Guangzhou Desheng Machinery Co., Ltd.  
Guangzhou Haitian Plastics Co. Ltd.  
Guangzhou Haitian Plastics Co. Ltd. Xiangyang Branch  
Guangzhou Hengshang Property Co. Ltd.  
Guangzhou Hongli Display Electronics Co. Ltd.  
Guangzhou Hongzhong Automotive Steel Parts Co. Ltd.  
Guangzhou Huadu, District of (China), Tax Bureau, State Taxation Administration, First Tax Office  
Guangzhou Huadu, District of (China), Tax Bureau, State Taxation Administration, First Tax Office  
Guangzhou Inabata Trading Co. Ltd.  
Guangzhou Iwatani Trading Co. Ltd.  
Guangzhou Jiaxin Intelligent Technology Co. Ltd.  
Guangzhou Jingjia Auto Equipment Co.  
Guangzhou Light Chemical Material  
Guangzhou Nagase Trading Co. Ltd.  
Guangzhou Nansha Pingdai Automobile Industry Park Co. Ltd.  
Guangzhou Nansha Pingqian Automobile Industrial Park Co. Ltd.  
Guangzhou Nissan Trading Co., Ltd.  
Guangzhou Power Supply Bureau, Guangdong Power Grid Co. Ltd.  
Guangzhou Shitian Materials Technology Co., Ltd.  
Guangzhou Xinhao Precision Technology Co. Ltd.  
Guangzhou Yize Co. Ltd.  
Guangzhou Youcheng Co. Ltd.  
Guarnizioni Industriali Srl  
Gultech Wuxi Electronics Co. (HK)  
Gultech Wuxi Electronics Co. (HK) Ltd.  
Gureak Lanean, S.A.  
GVA Grimley Ltd.  
GVS BRL Ltda.  
H.A. Automotive Systems Inc.  
H.I. Giken Co. Ltd.  
HAC Packaging LLC  
Hahntel Ltda.  
Hairam Industria e Comercio Auto Pecas Ltda.  
Haitian MM Italy SRL  
Han Yale Industry Co. Ltd.  
Hangzhou Yusei Import & Export Co.  
Hankuk Rotec Co. Ltd.  
Hannover Automotive Parts (Dalian) Co. Ltd.  
Hannstar Display (Nanjing) Corp.  
Hanwa Co. Ltd.  
Harada Industries (Europe) Ltd.  
Harada Industry Co. Ltd.  
Harada Trading Co. Ltd.  
Harada Tsusho Co. Ltd.  
Harison Toshiba Lighting (USA) Inc.  
Haynes Service Co.  
HB Fuller Austria Gesmbh  
Health & Safety de Mexico SA  
Hedge Desenvolvimento Logistico Fundo De Investimento Imobiliario  
Hefei High-Tech Co. Ltd.

Hefei, District of (China), State Taxation Administration, High-Tech Industrial Development Zone Taxation Bureau  
Heidrick & Struggles Inc.  
Helbako Gmbh  
Helium Technology SRL  
Hella Do Brasil Automotive  
Hella GmbH & Co. KGAA  
Hella Kgaa Hueck & Co.  
Hella Shanghai Electronics  
Helvoet Rubber & Plastic  
Henderson Stamping & Production Inc.  
Henkel (China) Investment Co. Ltd.  
Henkel AG & Co. Kgaa  
Henkel Belgium NV  
Henkel Capital SA de CV  
Henkel Ltda.  
Heri Automotive HK Co. Ltd.  
Heritage Products Inc.  
Herzum Software SRL  
Heshan Anbai Circuit Board Factory Co. Ltd.  
Hewlett Packard Enterprise Co.  
Hexing Automotive Electronics (Taicang) Co. Ltd.  
Hidria D O O  
Hidrobus SA de CV  
High Guide (Shanghai) Trading Co. Ltd.  
High Tech Moldes De Preciso Ltda.  
Highly Marelli Japan Corp.  
Hilite Germany GmbH  
Hirosawa Automotive Trim USA Co.  
Hirose Electric Co. Ltd.  
Hirose Electric Europe BV  
Hirotai Automotive Trim SA de CV  
Hiruta Mexico SA de CV  
Hitachi Astemo Co. Ltd.  
Hitachi Astemo Indiana Inc.  
Hitachi High-System 21 Co. Ltd.  
Hoe Co. Ltd.  
Hoe Corp.  
Hofmann Maschinen- Und Anlagenbau  
Hogan Lovells Horitsu Jimusho  
Hoganas Brasil Ltda  
Hohe Co. Ltd.  
Hollen SRO  
Honda Motor Co. Ltd.  
Honda Trading  
Honda Trading (M) Sdn Bhd  
Honda Trading Brasil Ltda.  
Honda Trading De Mexico SA De CV  
Hong Kong Holder Co. Ltd.  
Hongfa Europe GmbH  
Hosiden Besson Ltd.  
Hoxxis - Gestao De Suprim. E Fabric

HPFS

Hu Bei Peak Intelligence Technology

Huafeng Aluminum Japan Co., Ltd.

Huanhong Electronics (Kunshan) Co. Ltd.

Huanuowei Automotive Parts (Dalian) Co., Ltd.

Hubei Huazhong Changjiang Photoelectric Technology Co. Ltd.

Hubei Liangcheng Auto Parts Co. Ltd.

Hubei Xinhe Bell New Materials Co. Ltd.

Hubei Yusei Plastic Mould Co. Ltd.

Huizhou Huayang Multimedia Electronics Co. Ltd.

Huizhou Sumitomo Electric Wiring Systems Co. Ltd.

Husa Krzysztof Zapert

Hutchinson SRL

Hyperion Automation Industry SA de CV

Hyundai Assem Gida Otomotiv Sanayi Ve Ticaret Ltd.

Iberfluid Systems S De RL De CV

Ibiden Co. Ltd.

Ibiden Corp.

Iconic Lubrificantes SA

Idemia France SAS

Idemia Group SAS

IDI Composites International Europa

IDI Composites International Mexico

IDI Composites Internazionale

I-Fast Container Logistic SPA

IFE Global Logistics LLP

IFIS Finance Sp. Zoo

Ifitalia SpA

IFS Itasca

Ignitis Polska Sp. Zoo

Igpecograph Industria Metalurgica Ltda.

Igus Srl Con Socio Unico

IHS Markit Global SARL

Ihui Ingenieria Y Soporte Integral

IMI China

IMI China (Jiaxing) Co. Ltd.

Impr. Edi.Va SRL

Impresa Lavermicocca & C Srl

In.Te.S.A. Spa

Industria e Comercio de Produtos

Industria Mecanica e Plasticos Gabb

Industria Metalurgica Max Del Ltda.

Industrial Manufacturing Machines SR

Industrial Manufacturing Technologies Ltd.

Industrias B.M. De Mexico SA de CV

Industrias Cazel S De RL de CV

Industrie Elektrik GmbH

Industrietelektrik GmbH HS

Ineos Styrolution Europe GmbH

Ineos Styrolution Mexicana SA de CV

Inevo Srl

Infid SRL

Infineon Technologies (Shanghai)  
Infineon Technologies AG  
Infineon Technologies Americas Corp.  
Infineon Technologies Asia Pacific  
Infonacot  
Infor Mexico Softwares SA de CV  
Infra SA de CV  
ING Commercial Finance Polska SA  
Ingenieria En Manufacturas Y Service  
Ingenieria Y Tecnologia Aplicada  
Inglass SpA  
INOAC de Mexico SA de CV  
Inova Industria De Matizes Ltda.  
InSiCon SRL  
Institute of the National Fund for Workers' Consumption  
Instituto Mexicano Del Seguro Socia  
Instituto Nacional de la Seguridad Social  
Integradora Aduanal Woodward  
Integral Accumulator GmbH & Co. KG  
Integral Accumulator KG  
Integrated Micro Electronics Mexico  
Integrated Microelectronics Bulgari  
Integrated Micro-Electronics Bulgaria  
Integrated Micro-Electronics DOO  
Integrated Micro-Elektronics  
Integrity Tool & Mold Inc.  
Inter Land Sp. Zoo Sp. K.  
Interbox Kajzer Spolka Jawna  
International SOS Italy Srl  
Intesa Sanpaolo SpA  
Invenio Sp. ZOO  
Inventec Performance Chemicals  
IPE Precision Machinery Ltd.  
IPG Plasty SRO  
Irfan Plastic & Mold Industry Trade Inc.  
Irfan Plastik Ve Kalip Sanayi Ticaret AS  
Iriso (Shanghai)Trading Co. Ltd.  
Iriso USA Inc.  
Iscot Italia SpA  
Iselfa SpA  
Ishihara Manufacturing Co. Ltd.  
Ishihara Manufacturing Corp.  
Ishihara Mfg Co. Ltd.  
Ishikawa Press Industry Co. Ltd.  
Ishitech Thailand Co. Ltd.  
Iskra Mehanizmi DOO  
Isolit-Bravo Spol. SRO  
Istanbul Havalimani  
Isuzu Co. Ltd.  
Italmetal Sp. ZOO  
ITD Solutions SpA  
ITD Solutions SPA ASU

Itochu Marubeni Special Steel Co. Ltd.  
Itochu Marubeni Special Steel Corp.  
ITW Drawform  
ITW Fastener Products GmbH  
Ivict Europe GmbH  
Iwata Bolt Co. Ltd.  
Iwata Bolt Mexicana SA de CV  
Iwatani Corp.  
Izcan Automotive Import Export Industry Trade  
J. Łabuz, Z. Rojek, J. Skawiński, R. Skawiński PH Motogama Spółka Jawna  
Jacobacci & Partners SpA  
Jangsu Jazhirui Electronic Technology Co. Ltd.  
Japan Densan Sankyo Corp.  
Japan Molex LLC  
Japan Plast Corp.  
Japan Plastics Technologies Co. Ltd.  
Japan Plastics Technologies Inc.  
Japan, Government of, Ministry of Finance, Chihouzei  
JAS Forwarding (USA) Inc.  
JAS Forwarding De Mexico (Sin Ret)  
JAS Worldwide Poland Sp. ZOO  
JDI Display America Inc.  
JDI Europe GmbH  
JDI Europe GmbH - Italian Branch  
Jenks & Cattell Engineering Ltd.  
Jenner & Block LLP  
Jet Air Service SpA  
JFC Packaging de Mexico S de RL De CV  
JFE Shoji Corp.  
Jian Mankun Technology Co. Ltd.  
Jiangsu Beiren Smart Manufacturing  
Jiangsu Desen Industrial Components (Group) Co. Ltd.  
Jiangsu Easyland Automotive Corp.  
Jiangsu Fanya Micro Vent Technology Co. Ltd.  
Jiangsu Guangqian Electronics Ltd.  
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Jiangsu Runhong Precision Plastic Machinery Technology Co. Ltd.  
Jiangsu Star Tech Precision Mould C  
Jiangsu Tengchi Technology Co. Ltd.  
Jiangsu Tonglian Polytron Tech  
Jiangsu Wenguang Group Co. Ltd.  
Jiangsu Wenguang Vehicle Accessories Co. Ltd.  
Jiangsu Xingke Precise Modeling  
Jiangsu Xinhua Auto Parts Co. Ltd.  
Jiazheng Construction Technology  
Jilin Dongguang  
Jingdian (Heyuan) Display Technology Co. Ltd.  
Jinzhou Dongpeng Auto Suspension System Co. Ltd.  
Jinzhou Wanyou Mechanical Parts Co.  
Jipocar Logistic SRO

Jipocar Transport SRO  
Jit Plastic SRO  
Joalmi Industria E Comercio Ltda  
Joao De Deus & Filho AA  
Job Aid Co. Ltd.  
Joframa Indl Ltda  
John McGavigan Ltd.  
Johnson Electric Industrial Manufacturing  
Johnson Electric International AG  
Johnson Electric North America Inc.  
Johnson Matthey (China) Trading Co. Ltd.  
Johnson Matthey Dooel Skopje  
Johnson Matthey Poland Sp. ZOO  
Joinhands Auto Spare Parts Co. Ltd.  
Jones Day  
Jotaeme Fitafer I Met Ltda.  
Joyson Safety Systems Japan(株)  
JP Morgan Securities Japan Co. Ltd.  
J's Factory Co. Ltd.  
JTEKT Column Systems (Thailand) Co. Ltd.  
Junior Flex Industria e Participaco  
Kab-Lem SpA  
Kaga Electronics Co. Ltd.  
Kaga Fei Co. Ltd.  
Kaga Fei Corp.  
Kaidefu International Trade (Shanghai) Co. Ltd.  
Kaifeng Guangjia Automotive Accessories Co. Ltd.  
Kaifeng Guangjia Automotive Trim Co. Ltd.  
Kanox Corp.  
Kanto Yakin Kogyo Co. Ltd.  
Kaplam Otomotä°V Plas.San.Ve Tä°C.A.Äž  
Kaplam Otomotiv Plastik Sanayi ve Ticaret AS  
Karitsu Co. Ltd.  
Kartesis Slovakia  
Kawasaki Precision Works Corp.  
Kawasaki Seiko Co. Ltd.  
KCE (Thailand) Co. Ltd.  
KCE Electronics PLC  
KCE Europe  
KDF Distribution (Shanghai) Co. Ltd.  
Keboda Deutschland Gmbh & Co.KG  
Keboda Technology Co. Ltd.  
Keboda Technology Corp.  
Kemet Electronics Italia Srl  
Kendrion Automotive (Sibiu) SRL  
Kensetsu Rubber Co. Ltd.  
Kern Liebers USA Inc.  
Keyence (China) Co. Ltd.  
Keyence Corp. of America  
Keyence Mexico Sa De Cv  
Ki Mexico S de RL de CV  
Kingfa Sci. & Tech. Co. Ltd.

Kintetsu World Express UK Ltd.  
Kirkland & Ellis LLP  
Kiyomizuho  
Knoflā-Karsky Prumysl Zirovnice AS  
Knoflikarsky Prumysl Zirovnice AS  
Koh-I-Noor Ponas SRO  
Koller-Craft South  
Kompunet Informatica Srl  
Koni BV  
Konig Metall GT SRL  
Kostal Japan Co. Ltd.  
Kostal Kontakt Systeme Gmbh & Co. KG  
KPMG LLP  
Kraussmaffei Group Italia SRL  
Kraussmaffei Machinery (China) Co.  
Kravsovo AP CZ SRO  
Kromberg & Schubert Austria  
Kromberg & Schubert Mexico LE S de RL de CV  
Kuka Polska Sp ZOO  
Kumpulan Wang Simpanan Pekerja  
Kunshan Bonteck Precision Co. Ltd.  
Kunshan Cadic Auto Electric Parts Co.  
Kunshan Hyd Precision Electronics  
Kunshan Jinyun New Materials Technology Co. Ltd.  
Kunshan Kersen Science & Technology Co. Ltd.  
Kunshan Shangda Precision Parts Co. Ltd.  
Kuznia Polska SA  
Kyuyo Mizuho Bank  
L&T Technology Services Ltd.  
La.M.Plast Di Aldo Radaelli  
Labone Castleside Ltd.  
Lacks Exterior Trim Systems LLC  
Lacroix Electronics MI LLC  
Lacroix Electronics Poland Sp.Zoo  
Lacroix Electronics Sp ZOO  
Lacroix Electronics Tunisia  
Lacroix Electronics Tunisie  
Lahser Holdings LLC  
Lane Clark & Peacock LLP  
Lanzi Srl  
Lasim SpA  
Laster Tech Automotive (Shanghai)  
Launch Italy Srl  
Lawrence Surface Technologies Inc.  
Lazpiur Intelligent Machine (Tianjin) Co. Ltd.  
Lcj Invest, Uzavā<sup>TM</sup>Enā½ InvestiāNā- Fon  
LCM Engineering & Consultancy Ltd.  
Lear  
Lear Automotive Interior Materials (Yangzhou) Co. Ltd.  
Lear Corp.  
Lear Corp. Gmbh & Co. KG  
Lear Corp. Holding Spain SL

Lear Corporation GmbH  
Leasys France SAS  
Leasys SpA  
Ledlink Optics (Dong Guan) Co. Ltd.  
Ledlink Optics (Yang Zhou) Co. Ltd.  
Lee Manufacturing Solutions LLC  
Lee SRL  
Lejian Technology (Zhuhai) Co. Ltd.  
Lek Sun Manufacturing SDN  
Lek Sun Manufacturing SDN Bhd  
Leon Interiors Inc.  
Leoni Electrical Systems Shanghai  
Leoni Electrical Systems Shanghai  
Leoni Wiring Systems Inc.  
Leoni Wiring Systems Ltd.  
Leoni Wirring Systems UK Ltd.  
Lewisburg Electric System  
Lexicon Relocation LLC  
Lexington Realty Trust  
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LG Display Germany GmbH  
LG Electronics UK Ltd.  
LG Innotek Co. Ltd.  
Liase Group Ltd.  
Lidex CZ SRO  
Likajia Electric (Zhuhai) Co. Ltd.  
Likum SRL  
Lim Otomotiv Ticaret Ltd. STI  
Limer Stamp Estamparia, Ferramentar  
Limited Company Ishikawa Press Industry  
Limpieza Integral De La Frontera SA  
Linaset AS  
Linde Gas AS  
Linkit SRL  
Lisovna Plasti Spol. SRO  
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Lite-On Singapore Pte Ltd.  
Lite-On Technology (Shanghai)  
Lite-On Trading USA Inc.  
Lloyd & Jones Engineering TA Proctor  
LLR Group Pension Scheme  
LMS SRL  
Lofty Success Group Ltd.  
Logi Service SCRL  
Logicom Co. Ltd.  
Logis Servicios de Comercio Exterio  
Logistica Arrendamiento DMT SA De CV  
Logixred SA de CV  
Lohmann Nordic AB  
Longyi Auto Parts Manufacturing (Wuxi) Co. Ltd.  
Lorenz Kunststofftechnik GmbH  
Lotes Co. Ltd.

Lotte Chemical Magyarorsz g Kft.  
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LS Automotive Qingdao Corp.  
LS Automotive Technologies (Qingdao) Co. Ltd.  
LS Automotive Technologies Co. Ltd.  
LS Technology SRO  
Lubricantes De America SA de CV  
Lubricantes Fuchs de Mexico SA de CV  
Lumileds (Shanghai) Management  
Lumileds Aachen GmbH  
Lumileds Germany GmbH  
Lumileds Germany GmbH Leds  
Lumileds Hong Kong Co. Ltd.  
Lumileds Italy SRL  
Lumileds LLC  
Luxit Tennessee LLC  
Luxlite Lamp SARL  
Lyondell Chemical Co.  
M A P Motorad Automotive Parts Ltd.  
M&G Assessoria Logistica Aduaneira  
M&G Assessoria Logistica Aduaneira  
M&T Insieme SRO  
MA Aluminum Co. Ltd  
MA Aluminum Co. Ltd.  
Ma Aluminum Corp.  
Ma Polska SA  
MA Srl  
Macdermid Alpha Italy SRL  
Macnica Americas Inc.  
Macnica Corp.  
Macnica Cytech -Thailand- Co. Ltd.  
Macnica Inc.  
Magiplas Industria E Comercio De PR  
Magna Electronics  
Magna Kansei Life Pension Scheme  
Mahle Aftermarket GmbH  
Mahle Aftermarket Italy Srl  
Mahle Metal Leve SA  
Maini Precision Products Ltd.  
Manage Now GmbH  
Manaut Design SRO  
Mandrion SL  
Manix Automatyka I Budowa Maszyn  
Mankiewicz Mexico y Compania S EN CA de CV  
Mankun Technology Ltd. Co.  
Mann + Hummel Ft Poland Sp ZOO  
Manpower  
Manpower Group Inc.  
Manpower SPA  
ManPowerGroup SRO  
Manufacturas Industriales Cej SA de CV

Manufactured Home Communities Inc.  
Manuvia Job SRO  
Manuvia Personel Efekt SRO  
Maosen Jingyi Metal (Suzhou) Co. Ltd.  
Maosen Precision Metal (Suzhou) Co. Ltd.  
Maosheng Auto Parts (Dalian) Co. Ltd.  
Maosheng Automotive Parts (Dalian) Co. Ltd.  
Map Europe SRL  
Mapal Italia Srl  
Mapal Narzedzia Precyzyjne Spolka zoo  
Marcegaglia Carbon Steel SPA  
Marcegaglia Carbon Steel SRL  
Marcegaglia SpA  
Marcegaglia Specialties SPA  
Marel Industria E Comercio Do Brasi  
Marelli Iwashiro Co. Ltd.  
Markdom Componentes de Mexico  
Marquardt Gmbh  
Marubeni Mexico SA de CV  
Marubeni Plax Co. Ltd.  
Marubeni Plax Corp.  
Marubeni Thailand Co. Ltd.  
Marubun Corp.  
Marubun/Arrow USA LLC  
Maruwa (Malaysia) Sdn. Bhd.  
Mascarin Stampi SRL  
Masmec SpA  
Massola SRL  
Masuda Manufacturing Co. Ltd.  
Matcor Automotive (Mogreen) Inc.  
Materials Group LLC, The  
Mathworks SRL, The  
Matsuno Press Industry Co. Ltd.  
Maxell Asia Ltd.  
Maxim Integrated Products International Ltd.  
MAX-MAR Marcin Burzynski  
Mazda North American Operations  
MBK Partners  
MCE SRL  
MD Group SA  
M-D-J Spol. SRO  
Mecalor I C Refrig Ltda.  
Meccanica Baudano SRL  
Meccanica Finnord SpA  
Mectron Srls  
Melchiorre SRL  
Melexis Technologies NV  
Melton Machine & Control Co.  
Menway Conseil SAS  
Mercer Italia SRL Socio Unico  
Mercomolas Industria De Molas Ltda.  
Mespro SRO

Metal Assemblies Ltd.  
Metal Stamp Industria e Comercio Ltd.  
Metalfer Automotive Morocco Sarl AU  
Metalfer Automotive SRL  
Metalfer Polonia Sp ZOO  
Metalgalvano Plastics Finishing Srl  
Metalmecanica Tiberina SRL  
Metalsolution Sp. Zoo.  
Metalurgica Atica Ltda.  
Metalurgica Formigari Ltda.  
Metalurgicas Pabur SL  
Metaseval  
Metaseval SAS  
Metelli SpA  
Methacrylate Chemicals Roehm Mexico  
Methodos SpA  
Metlife Mã Mexico SA de CV  
Metlife Mexico SA  
Metokote de Mã Mexico SA de CV  
Meunidec  
Mevis Slovakia SRO  
Mevis SpA  
Mexico, Government of, Comision Federal De Electricidad  
Mexproud Shipping SA de CV  
MGM Robotics Srl  
Mi- King Ltd. (CES)  
Mi- King Ltd. (CP)  
Mi Metal Processing Mexicana SA DE  
Micro Mega Elettronica SRL  
Microchip Technology Inc.  
Microchip Technology Ireland Ltd.  
Micropac SRL  
Microsoft Corp.  
Midac SPA  
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Minebea Mitsumi Shanghai Trading Ltd.  
Minebeamitsumi Shanghai Trading  
Mininni SRL  
Minth Asia Pacific Co. Ltd.  
Mira Otm Transportes Ltda.  
Mista SPA  
Mitoyo Co. Ltd.  
Mitoyo Plastics Thailand Co. Ltd.  
Mitoyo Precision Engineering Co. Ltd.  
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Mitsubishi Chemical Corp.  
Mitsubishi Electric Europe BV  
Mitsubishi Electric Mobility Co. Ltd.  
Mitsubishi Electric Mobility Corp.  
Mitsumi Automotive De Mexico SA de CV  
Miyako Sangyo Co. Ltd.  
Mizuho Bank Europe NV

MKB Metall-U.Kunststoff  
MMG Manufacturas De Saltillo  
Moccia Car Service  
Model Resin SRL  
Modellbau Robert Hofmann GmbH  
Moduli Elettronici e Componenti SpA  
Mohlis SRO  
Molex (China) Investment Co. Ltd.  
Molex Deutschland GmbH  
Molex Interconnect GmbH  
Molex LLC  
Mollificio ISB SRL  
Momentive Performance Materials GmbH  
Mondragon Assembly Do Brasil  
Monotype Ltd.  
Monthly Reserve Use  
Montix AS  
Mopla SRL  
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Motorol Automotive Sp Zoo  
Moulding Technology SA de CV  
Mountain Sect Co. Ltd.  
Movincar SpA  
MP Di Padovan Daniel & C SAS  
MPE Srl  
MS Ambrogio SpA  
Mside SRO  
MS-Schramberg GmbH & Co. KG  
MTrec Ltd.  
Mubea De Mã Mexico S de RL de CV  
Mubea Italia SRL  
Mudanya, Municipality of (Turkey)  
Multilog SPA  
Murata Co. Ltd.  
Murata Electronics Europe BV  
Murata Electronics North America Inc.  
Murata Electronics Trading (Shanghai)  
Murata Manufacturing Co. Ltd.  
Murata Manufacturing Corp.  
Mustad SpA  
Mustang Vacuum Systems Inc.  
Mycronic S De RL De CV  
MyPegasus  
Mytex Polymers US Corp.  
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Nagase & Co. Ltd.  
Nagase Sangyo Co. Ltd.  
Nakagawa Machinery Works Co. Ltd.  
Nakagawa Machinery Works Corp.  
Nakamura Industries Co. Ltd.

Nakashin Co. Ltd.  
Nakata Coating Co. Ltd.  
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Nakayama Forest Industrial Co. Ltd.  
Nanchino Automazioni Industriali Sr  
N-And Embedded SRL  
Nanjing Hanyu Caixin Technology Co. Ltd.  
Nanogate North America LLC  
Nantong Docharm Amphenol  
Nantong Dongchen Amphenol Automotive Electronics Co. Ltd.  
Nantong Sanxin Auto Lamp Accessories Co. Ltd.  
Nantong Sanxin Auto Lamp Fitting  
NASG Mexico LLC  
NASG Tennessee South LLC  
National Molding Italia SRL  
NCI Manufacturing Inc.  
NDK Electronics Shanghai Co. Ltd.  
NDK Europe Ltd.  
NDR SRL  
Neaton Rome Inc.  
Negri Bossi Spa  
Neko Klima  
Netcom Engineering SpA  
New Concept Technology  
Nexi Payments SpA  
Nexion SpA  
Nexity Property Management  
Nexperia BV  
Nexperia USA Inc.  
Next Shipping Logistica Internacion  
Nexty Electronics Corp.  
Nexus Automotive Brasil SA  
Nexus Automotive International SA  
NGK Europe GmbH  
Nichia America Corp.  
Nichia Europe GmbH  
Nichias Corp.  
Nicma Facility SpA  
Nidec Corp.  
Nidec India Private Ltd.  
Nidec Sankyo Corp.  
Nifast Mexicana SA de CV  
Nifco America Corp.  
Nifco Corp.  
Nifco Inc.  
Nihon Custody Bank  
Nihon Plast (Thailand) Co. Ltd.  
Nihon Plast Mexicana SA de CV  
Nikken Total Sourcing Co. Ltd.  
Ningbo Advancing Mechanical Parts Co. Ltd.  
Ningbo Aidexin Mechanical Parts Co. Ltd.  
Ningbo Asiaway Automotive Components Co. Ltd.

Ningbo Huaxiang Imp.& Exp. Co. Ltd.  
Ningbo Jinghua Electronics Technology Co. Ltd.  
Ningbo Jinhui Optical Technology Co. Ltd.  
Ningbo Joysong Automotive Systems Holding Co. Ltd.  
Ningbo Longyuan Co. Ltd.  
Ningbo Promise Electrical Appliances Co. Ltd.  
Ningbo Sanfeng Machinery Electronics Co. Ltd.  
Ningbo Sanhuan Magsound Industry Trade Co.  
Ningbo Xinke Shaft Industry Manufacturing Co. Ltd.  
Ningbo Xusheng Auto Technology Co. Ltd.  
Ningbo Xusheng Group Co. Ltd.  
Ningbo Yinzhou Chinaust  
Ningbo Yinzhou Chinaust Automobile Fittings Corp. Ltd.  
Nippon CMK Co. Ltd.  
Nippon Express Co., Ltd. Tokyo International Transport Branch  
Nippon Light Metal Co. Ltd.  
Nippon Plast Co. Ltd.  
Nippon Plastics Co. Ltd.  
Nippon Seiki De Mexico SA de CV  
Nishi Shoji Co. Ltd.  
Nishi Trading Co. Ltd.  
Nissan Creative Service Co. Ltd.  
Nissan Formula E Team  
Nissan Mexicana SA de CV  
Nissan Motor Health Insurance Society  
Nissan Shatai Co. Ltd. (Hiratsuka Plant)  
Nissan Trading (Thailand) Co. Ltd.  
Nissan Trading Co. Ltd.  
Nissan Trading Co. Ltd. (Chemicals Division)  
Nissan Trading Co. Ltd. (Steel Division)  
Nissan Trading Co. Ltd. Chemical Products Division  
Nissan Trading Co. USA  
Nissan Trading Corp.  
Nissan Trading Corp. Americas  
Nissan Trading Europe Ltd.  
Nissha PMX Technologies SA de CV  
Nisshinbo Mechatronics (Shanghai) Co. Ltd.  
Nisshinbo Precision Machinery (Shanghai) Co. Ltd.  
NKA Enterprise (Hong Kong)  
NMB Italia Srl  
NMB Minebea UK  
NMB Technologies Corp.  
NMB-Minebea GmbH  
NNG Software Developing & Commercial LLC  
Nok Corp.  
Norma Do Brasil Sistemas De Conexao  
Norma Manufacturing NA SW LLC  
Norma Mi Inc.  
Northgearinso Brazil Informatica  
Northgearinso Italia SRL  
Novaerum Automotive Sarl  
Novalux America Inc.

Novalux Europe Gmbh  
 Novalux Thailand Co. Ltd.  
 Novametal Brl Ltda.  
 Novatec Discã±O E Industrializaciã³N  
 Novatec Diseño e Industrialización SL  
 Novatec Leon SA de CV  
 Novatek Microelectronics Corp.  
 NPC Moltek-Japan Co. Ltd.  
 NPO Sistemi Srl  
 NTN-SNR Roulements  
 NTT Data Italia SpA  
 Nugar SA de CV  
 Nuvia A.S  
 NXP Semiconductors (Shanghai) Co. Ltd.  
 NXP Semiconductors Netherlands BV  
 NXP USA Inc.  
 Ochiai Co. Ltd.  
 Ochiai USA Inc.  
 OCS Moulds SRL  
 OEB SRL  
 Officine Granzotto Srl  
 Officine Meccaniche Rezzatesi SRL  
 Officine Meccaniche Villar Perosa SRL  
 Ognibene Power SPA  
 Ohlins Racing AB  
 OK Solution SRO  
 Okaya & Co. Ltd.  
 Oledworks GmbH  
 Olsa Parts SRL  
 Omiya Social Insurance Office  
 Ompak Oluklu Muk.Ambalaj Ltd.Åžtã°.  
 Ompak Oluklu Muk.Ambalaj Ltd.Sti.  
 On Semiconductor Components  
 On Semiconductor Ltd.  
 One Tech Molding & Assembling  
 OneStream Inc.  
 Onpress PCB Ltd.  
 Onpress Printed Circuits Co. Ltd.  
 Optoflux GmbH  
 Oracle Italia SRL  
 Organizacion Aduanal Siglo XXI SC  
 Orhan Automotive  
 Orienta Czech SRO  
 Orora Packaging Solutions  
 Osaka Vacuum Chemical Co. Ltd.  
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 Oskar Ruegg AG  
 Oskar Ruegg Mexico Srl de CV  
 Osram Comercio De Soluãž•Es De Ilumi  
 OSRAM Comercio De Solucoes De Iluminacao  
 Osram Teknolojã°Lerã° A.Åž.  
 OSRAM Teknolojileri A.S.

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Pacific Fame International Ltd.

Pacific Rim Capital Inc.

Pack Inside SRL

Packaging Corp. of America

Pack-In Automotive Specialized Packaging S de RL de CV

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Panasonic Automotive Systems Co. Ltd.

Panasonic Automotive Systems Czech SRO

Panasonic Industrial Marketing & Sales Co. Ltd.

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Pecha, Zdenek

Pedrex Industria Metalurgica Ltda.

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Petronas Lubricants Italy SpA

Petronas Lubricants Poland Sp.

Petronas Lubrificantes Brasil SA

PF Plasty CZ SRO

PGL Brasil Ltda.

PGL Express Service Ltda.

PGL Prime Agenciamento De Carga Ltd.

PGNiG Obrot Detaliczny Sp. Zoo

PHU Instro Michal Myslowski

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Piemonte Locativa SA

Pierburg Huayu Pump Technology Co. Ltd.

Piolax Corp.

Pioneerax Co. Ltd.

Piovan Mexico SA de CV  
PJT Partners LP  
Pl&Tl SRL  
Plasfil Plásticos Da Figueira SA  
Plaskar Plastă°K Enjeksă°Yon Otomotă°V  
Plast Met Automotive Systems Sp. Zoo  
Plastic Forming SpA  
Plastic Molding Technology Inc.  
Plastico Gigante De Mexico  
Plasticos Tecnicos Mexicanos  
Plastika AS  
Plastikon Industries Inc.  
Ploiesti, City of (Romania), Primaria Municipiului  
PMG Polmetasa SAU  
PMP Srl  
PNB A/C Custom Duty A/C Magneti Mar  
Politecnico Di Torino, Dipartimento di Ingegneria Meccanica e Aerospaziale  
Polplastic SpA  
Poppe + Potthoff France  
Posco AAPC LLC  
Posco International America Corp.  
Posco MPPC SA De CV  
Powertica Energie AS  
Praxair Mexico S de RL de CV  
PRD Inc.  
Precision Micro Ltd.  
Present SpA  
Price F(X) Emea GmbH  
Pricewaterhousecoopers Business Services  
Pridgeon & Clay Inc.  
Principal Manufacturing Corp.  
Pro Metal Industrial Ltda.  
Procars Group Spolka Z Ograniczona  
Pro-Cars Sp. Zoo SK  
Procemec SA de CV  
Procesos Industriales Del Sur SL  
Procsmetallic SA de CV  
Prodotti Baumann SRL Unipersonal  
Prodrex Sp Zoo  
Productos Laminados De Monterrey SA  
Progility Technologies Pvt. Ltd.  
Proma Industries Ltd.  
Proma Poland Sp. ZOO  
Proma SPA  
Promatik SP Zoo  
Property Management Centric Services LLC  
Proteccion Tecnica Premier SC  
Provisiontrade-kovo SRO  
PT Tech  
Public Packages (NT) Sdn Bhd  
Pucktechnik Srl  
Pulaski Electric Water & Gas

PW Industria e Comercio de Componentes Ltda.

PwC Advisory LLC

PXI Auto Components (Suzhou) Co. Ltd.

PXI Automotive Mexico S de CV

Pymasa - Piezas Y Mecanismos

Qingdao Biqin Elite Electronics Co. Ltd.

Qingdao DN VMS Automotive Co. Ltd.

Qualcomm Technologies

Qualcomm Technologies Inc.

Quaser Srl

Quectel Iot Technologies Pte. Ltd.

Quectel Wireless Solutions Co. Ltd.

Quickparts Italy SRL

R. Bourgeois SA

RA Joachim Exner W./ Erbsloh Alumini

Raben Logistics Polska Sp. Zoo

Rabyte Pte. Ltd.

Radar Custom & Logistics Sapi

Radici Novacips SpA

Radici Plastics Ltda.

Rahm GmbH

Raiffeisen Bank SA Romania

Randstad Deutschland GmbH & Co. KG

Randstad HR Solution SRL

Randstad North America Inc.

Randstad NV

Rassini Frenos SA de CV

Rawe Electronic GmbH

Rayben Technologies (HK) Ltd.

Rayben Technologies (Zhuhai) Ltd.

Raytech Industria E Comercio De Maq

Rdr Industria Metalurgica Ltda.

Real Mecanica De Precisao Ltda.

Rebound Electronics (UK) Ltd.

Red Spot de Mexico SA de CV

Reed Smith LLP

Reheo Technology Ltd.

Rejoin (Anhui) Supply Chain Technology

Remarkplast SRO

Renault SAS

Renesas Electronics (Shanghai) Co.

Renesas Electronics America Inc.

Renesas Electronics Europe GmbH

Reply SpA

Resistor Srl

Revestcoat Pinturatecnica Ltda.

Rexim, Spol SRO

Reymond Solucoes Tecnologicas Eireli

Rheteck LLC

Rhythm Precision Co. Ltd.

Rhythm Vietnam (Saigon) Co. Ltd.

Ri.Co. Srl

Ricor North East Ltd.  
RIE Mpp Industrieservice Elektrotechnik GmbH  
Rio Paranapamena Energia SA  
RK Transport Inc.  
Robert Bosch Automotive Technologies (Thailand) Co. Ltd.  
Robert Bosch GmbH  
Robert Bosch GmbH - Branch In Italy  
Robert Bosch LLC  
Robert Bosch Ltda.  
Rodacciai SpA  
Rodastal Sp zoo  
Roehm Chemical (Shanghai) Co. Ltd.  
Roehm GmbH  
Rogelein GmbH  
Rohm Chemical (Shanghai) Co. Ltd.  
Rohm Co. Ltd. (Kita-Kanto 1st Sales Office)  
Rohm Co. Ltd., North Kanto First Sales Office  
Rohm GmbH  
Rohm GmbH Sp. Zoo Oddzial W Polsce  
Rohm GmbH Sucursal En Espana  
Rohm Semiconductor (Thailand) Co. Ltd.  
Rohm Semiconductor Hong Kong Co. Ltd.  
Rohm Semiconductor USA LLC  
Rolling Wireless (HK) Ltd.  
Rolling Wireless France SAS  
Rolling Wireless Pte. Ltd.  
Romwell GmbH & Co. KG  
Roncalli Viaggi Di Oroviaggi S Ben  
Rosenberger Asia Pacific Electronic Co. Ltd.  
Rosenberger Hochfrequenztechnik  
RSD Pressings Ltd.  
RTR LLC  
Ruhlamat Automation Technologies  
Ruian Hongke Xinde Electric Co. Ltd.  
Rusemi LLC  
Rutronik Electronics Asia HK Ltd.  
Rutronik Elektronische Bauelemente  
Rutronik Elektronische Bauelemente GmbH  
Ryosan Corp.  
Ryosan Thailand Co. Ltd.  
S Riko Automotive Hose Tecalon  
S&T Corp.  
S.Heaton Electronic technology  
S.I.C.A. SAS  
Saber Foundation Innovation Plastic  
Sabic Innov Plast South AIC Plast  
Sabic Innovative Plastics  
Sabic Innovative Plastics BV  
Sabic Innovative Plastics Mexico S de RL de CV  
Sabic Innovative Plastics US LLC  
Sacel SRL  
Sacelest SRO

Sachsenenergie AG  
SADA Transportes Armazenagens Ltda.  
Sailian Die Casting (Kunshan) Co. Ltd.  
Saito Seiki Co. Ltd.  
Sakaiya - Thai Techno Plate Co. Ltd.  
Sakaiya Corp.  
Sakaiya De Mexico SA de CV  
Salesforce.com Italy SRL  
Saltillo Lamination SA de CV  
Salzgitter Hydroforming Gmbh  
Samsung C&T America Inc.  
Samsung Electro-Mechanics (Shenzhen) Co. Ltd.  
Samsung Electro-Mechanics Gmbh  
Samsung Semiconductor Europe GmbH  
Samu Korea Corp.  
San Grato SPA  
San Hua Development Co. Ltd.  
San Ye Shilin Electric Machinery (Wuhan) Co. Ltd.  
Sandhar Technologies Barcelona SL  
Sango Auto Parts Mexico Sa De  
Sankei Giken Kogyo Co. Ltd.  
Sanko Electronics America Inc.  
Sanko Industrial Automation  
Sankyo Co. Ltd.  
Sanpou Seiko Co. Ltd.  
Sansin Manufacturing of Tennessee Inc.  
Santomas Sdn Bhd  
Santos Brasil Participacoes SA  
Sanvito & Somaschini SpA  
Sanwa Screen Nameplate Co. Ltd.  
Sanwa Screen Nameplate Corp.  
Sanyo Denki (Wuhan) Co. Ltd.  
SAP Italia SpA  
Sarrel PNA SAS  
Sas Automotive Amiens  
SAS Groupauto International  
SAS Umicore Autocat France  
Sasano Max Co. Ltd.  
Savia Financiacion SA  
SBE Varvit SpA  
SCG Hong Kong Sar Ltd.  
Schaeffler Mexico S de RL de CV  
Schaeffler Technologies AG & Co. Kg  
Schenker Deutschland AG  
Scheuermann + H Brasil Tec Pec Est Dob Mol Ltd.  
Schlaeger M-Tech GmbH  
Scholar Fab  
Schott AG  
Scorpions Industria Metalurgica Ltda.  
Sea Link Die Casting (Kunshan) Co. Ltd.  
Sea Link International IRB Inc.  
Sebemar I C Isolantes Ltda.

Secret De Est Negocios Da Fazenda  
Secretaria Da Fazenda Do Est Do Amazonas  
Secretaria de Estado da Fazenda  
Secretaria De Finanzas Y Administracion Del Estado de Chihuahua  
Secretaria Fazenda Estado Sao Paolo  
Securitas Security Services USA Inc.  
Segucen Servicios Integrales S de RI  
Seica Automation SRL  
Seica Electronics (Suzhou) Co. Ltd.  
Select Arc Inc.  
Semblex Corp.  
Semiconductor Components Industries  
Semos Software LLC  
Senai  
Senguzel Tur Otomotiv Ticaret Sanayi Ltd.  
Senior UK Ltd. T/A Senior Flexonics  
Sensata Technologies (Changzhou) Co. Ltd.  
Sensata Technologies de Mexico S de RL de CV  
Sensata Technologies Holland BV  
Sepema S De RL De CV  
Sequoia Automatic Inc.  
Seris Service Tech Indis Ltda.  
Seris Servicios Tecnicos Industriai  
Sernet SpA  
Serveo Industrial SLU  
Service Key SpA  
Servicios Industriales 3I S de RL M  
Servicios Integrales De Inspeccion  
Servico Nacional De Aprendizagem  
Sews Mexico SA de CV  
SFC Koenig Gmbh  
SGF Süddeutsche Gelenkscheibenfabrik GmbH & Co. KG  
SGK  
Shandong Goldencell Electronics Technology Co. Ltd.  
Shandong Jinggong Electronic Technology Co. Ltd.  
Shandong Nexteer Automotive Lubricants Co. Ltd.  
Shandong Goldencell Electronics Technology Co. Ltd.  
Shanghai Autoliv Automotive Safety Systems Co. Ltd.  
Shanghai Bondit Fluid Equipment Co.  
Shanghai Cat Culture Communication Co. Ltd.  
  
Shanghai Changning, District of (China), State Taxation Administration, Taxation Bureau 19Th Taxation Office  
  
Shanghai Chenlan Optoelectronic Devices Co. Ltd.  
Shanghai Chugai Co. Ltd.  
Shanghai Foreign Service (Group) Co.  
Shanghai Huafeng Aluminum Co. Ltd.  
Shanghai Huazhi Construction & Installation Co. Ltd.  
Shanghai Jiuqian Industry Co. Ltd.  
Shanghai Li An Import & Export Corp.  
Shanghai Lian Nan Auto Accessories  
Shanghai New Leap United Electronic Technology Co. Ltd.  
Shanghai Nlo Logistics Co. Ltd.

Shanghai Pengchi Precision Machinery Co. Ltd.  
Shanghai Siasun Robot Co. Ltd.  
Shanghai Sunlight  
Shanghai Sunlight Opto Device Co. Ltd.  
Shanghai Sunlight Optoelectronic Device Cos.  
Shanghai Victory Auto Heat-Transfer  
Shanghai Waigaoqiao New Four Economic Development Co. Ltd.  
Shanghai Xinding Trading Co. Ltd.  
Shanghai Xiudro Automation Equipment Co. Ltd.  
Shanghai Yinlun Heat Exchange System Co. Ltd.  
Shanghai Yuwei Information Technology Co. Ltd.  
Shanghai Ziming Intelligence Technology  
Shanghai, City of (China), Pudong New Area Tax Bureau, Municipal Tax Service, State Taxation  
Administration, Tax Division Of The Free Trade Zone, First Tax Office  
Shantou Gaowei Electronic Technology Co. Ltd.  
Shantou Goworld Display  
Shantou Goworld Technology Co. Ltd.  
Shantou Ultrasonic Printed Circuit Board Co.  
Sharp Devices Europe GmbH  
Shelbyville Power Water & Sewerage Systems  
Shell Italia Oil Products SRL  
Shen Zhen Cosco Precision Plastic Mould Co. Ltd.  
Shenlu (Shanghai) Materials Technology Co. Ltd.  
Shenyang Changzu Electrical Systems Co. Ltd.  
Shenzhen Acuway Molds Ltd.  
Shenzhen Baikang Optical Co. Ltd.  
Shenzhen Beijida Electronics Tech  
Shenzhen First Barde Precision Moul  
Shenzhen Fu Zhao Da Electronic  
Shenzhen Hangsheng Electronics Co. Ltd.  
Shenzhen Hesheng New Material Co.  
Shenzhen Heshenghang New Material Technology Co. Ltd.  
Shenzhen Liande Automation Equipment  
Shenzhen Minsheng Gefco Logistics  
Shenzhen Poleda Investment Co. Ltd.  
Shenzhen Syncrypt Technology Co. Ltd.  
Shenzhen Wei Chuangxin Technology  
Shenzhen Yiqun New Material Co. Ltd.  
Shenzhen Zhuolida Electronics Co.  
Sherwin Williams Do Brasil Industries  
Shimamura Co. Ltd.  
Shin Etsu Polymer Singapore Pte. Ltd.  
Shin-Etsu Polymer Europe BV (Shin-E)  
Shinko Shoji Co. Ltd.  
Shoji Manufacturing  
Shoji Manufacturing Corp.  
Shoyo Mizuho  
SI Express Servizi Integrati SRL  
Si Vale Mexico SA de CV  
Siam Calsonic Co. Ltd.  
Sichuan Chuannan Absorber Group Ltd.  
Sichuan Fusheng Auto Parts Co.

Sichuan Hongji Optical Glass New  
Siemens Industry Software Gmbh  
Siemens Industry Software Inc.  
Simerx Com E Assessoria Empresarial  
Simerx HK Ltd.  
Simple Burt (Dalian) Co Ltd.  
Simpson Thacher & Bartlett LLC  
Siram SpA  
Sirion SRL  
Sitronic Gmbh & Co Kg  
SIV GmbH  
SJ Plastic Tooling (International)  
SJM Co. Ltd.  
SJM Flex SA (Pty) Ltd.  
Sjmflex De Mexico S de RL de CV  
SK Hynix Deutschland GmbH  
SKF de Mexico SA de CV  
SKF Industrie SpA  
SKF Seals Italy SPA  
SKF USA Inc.  
Skyworth Microelectronics Co. Ltd.  
Slotter Industria de Embalagem Ltda.  
Slovenska Sporitelna AS  
SMA di Perissinotti SRL  
Smart AE SA De CV  
Smart Automotive SRO  
Smart Manufacturing Solutions Ltd.  
Smat Ltd.  
SMR Plast Met Auto.Tec Turkey Pls.A  
SMRC Automotive Interiors Japan Ltd.  
SMRC Automotive Smart Interior Tech Thailand Ltd.  
Snop Automotive Italy Srl  
Sofra Yemek Üretim ve Hizmet  
Sogo SpA  
Sohbi Craft (Changshu) Co. Ltd.  
Solalva Mecanica De Precisao SA  
Solero Technologies Prostejov SRO  
Soluciones & Tecnologias Aplicadas  
Soluciones Integrales De Ingenieria  
Solucões Em Aço Usiminas SA  
Soluções em Aço Usiminas SA  
Solvay Fluor Mexico SA de CV  
Solvay GmbH  
Solvera Gawel Technology SA  
Sonplas GmbH  
Sopra Steria Group SpA  
Souhatsu Cebu Manufacturing Inc.  
SPEA SpA  
Specialty Products Poland Sp. Zoo  
Spectrum-Plastics  
Spitai Electronics (Jiaxing) Co. Ltd.  
SPJ Espejos y Cables Para Automocio

SPP CZ AS  
Springfix Befestigungstechnik Gmb  
Springfix Hungary Kft  
SRG Global Liria SLU  
SSI Schaefer Systems International Pte Ltd.  
SSI Schaefer Systems International Pte Ltd.  
ST Microelectronics SA  
St. Clair Technologies Inc.  
Stalmax Spolka ZOO  
Stamplast Group Srl  
Stamplavras Industria e Comercio de Pecas Metalicas e Plasticas Ltda.  
Stampline Metais Estampados Ltda.  
Stamptec Industria e Comercio De Pecas Estampadas Ltda.  
Standgreen Srl  
Stanley Electric Sales of America Inc.  
Star Tech Precision Mould Co. Ltd.  
Starteam Global Germany Gmbh  
Starteam Global Ltd.  
Stat SpA  
State Grid Huitong Jincai (Beijing)  
State Grid Jiangsu Electric Power Co. Ltd. Wuxi Power Supply Branch  
Steel & Trucks SA de CV  
Steel Technologies Inc.  
Stellantis Auto SAS  
Stellantis Europe SPA  
STMicronics Asia Pacific Pte.  
STMicronics Asia Pacific Pte. Ltd.  
STMicronics Holding BV  
STMicronics International  
STMicronics International  
STMicronics International NV  
Stredoslovenská Energetika AS  
Streparava SpA  
Studio Torta SpA  
Sumica Comercializadora SA de CV  
Sumiriko Automotive Hose Poland Sp.  
Sumiriko AVS Spain SAU  
Sumisho Metalex Co. Ltd.  
Sumisho Metalex Corp.  
Sumitomo Electric Industries Ltd.  
Sumitomo Electric Wiring  
Sumitronics Corp.  
Summerer Technologies GmbH & Co. Kg  
Summit Logistics Group LLC  
Sun Packaging USA LLC  
Sunderland, City of, England  
Sunlit Industries Co. Ltd.  
Sunlit Industries Inc.  
Suntec Co. Ltd.  
Sunway Precision Industries USA  
Superior Fastenings System  
Surface Mount Technology Europe

Surtec North East Ltd.  
Suzhou Elcom Automation Technology  
Suzhou Industrial Park  
Suzhou Lingfu Aluminum Co. Ltd.  
Suzhou Ruigao New Material Co. Ltd.  
Suzhou Shengxidun Electronics Technology Co. Ltd.  
Suzhou Tegore Electronic Co. Ltd.  
Suzhou Tuoya Electronics Co. Ltd.  
Suzhou Zhongjie Automotive Parts Co. Ltd.  
Suzuyo & Co. Ltd.  
SZP Plast Industries Sp. Zoo Sp.K  
TA America Corp.  
Tadesan SL  
Taes Sro  
Taiko Electronics Japan LLC  
Taiyo Yuden Co. Ltd.  
Taizhou Xinteng Oil Pump Co. Ltd.  
Talent Solutions SRO  
Tanaka Paper Industry Co. Ltd.  
Tanger Automotive City  
Tanger Med Utilities  
Tata Consultancy Services Japan  
Tata Elxsi Ltd.  
Tata Technologies Inc.  
Tatsuta Chemical Co. Ltd.  
Tauron Dystrybucja SA  
Tauron Dystrybucja Spolka Akcyjna  
Tauw Italia Srl  
Tazzetti SPA  
TDK Corp.  
TDK Corp. of America  
TDK Europe GmbH  
TDK Hongkong Co. Ltd.  
TDM Transformation Decoupage De Metaux SRL  
TE Connectivity Brasil Indústria de Eletrônicos Ltda.  
TE Connectivity Electronics Spain S  
TE Connectivity India Pvt. Ltd.  
TE Connectivity Italia Distribution  
TE Connectivity Solutions GmbH  
TE.DAS SRL  
TechInsights USA Inc.  
Technical Sealing System  
Technical Sealing System Foam Mexico  
Technical Sealing System Poland Sp. Zoo  
Techniplast Sp.ZOO  
Techniques Surfaces Andrezieux  
Techno Associe de Mexico SA de CV  
Technoglas Produktions Gesellschaft  
Technopro Inc.  
Techpol Srl  
Tecnomeccanica Crevalcore SpA  
Tecnomeccanica Crevalcore SRL

Tecnomeccanica SpA  
Tecnometal Srl  
Tecnopresse SRL  
Tekmart Integrated Manufacturing Services  
Teknia Kalisz Sp. Zoo  
Tekno Alfa SRL  
Teksid Iron Poland Sp.ZOO  
Teksid Iron Poland Spolka ZOO  
Telecom Italia SpA  
Telos GS SPA  
Tenaga Nasional Berhad  
Tenneco Clean Air Spain SL  
Tenneco Sistemas Automotivos Ltda.  
Tensho Electric Co. Ltd.  
Termaco Terminais Mar de Containers e Serv Aces Ltda.  
Termaco Terminais Marítimos de Containers e Serviços Acessórios Ltda.  
Termaco Terminais Marítimos de Containers e Serviços Acessórios Ltda.  
Tesoreria De La Federacion  
Testing Technologies SRL  
Tex Fibras Industria e Comercio de Componentes Para Escapamento Automotivo Ltda.  
Texas Instruments China Sales Ltd.  
Texas Instruments EMEA Sales GmbH  
Texas Instruments Southeast Asia Pte Ltd.  
Texin (Hongkong) Electronics Co. Ltd.  
Textape Inc.  
TGK Co.  
Thai Marujun Co. Ltd.  
Thai Mitsuwa Public Co. Ltd.  
Thai Murata Electronics Trading Ltd.  
Thai Nissin Mold Co. Ltd.  
Thermalex Inc.  
Thyssenkrupp Brasil Ltda.  
Thyssenkrupp Materials Iberica SA  
Thyssenkrupp Materials Poland SA  
Thyssenkrupp Presta Chemnitz GmbH  
Thyssenkrupp Springs & Stabilizers  
TI Group Automotive Systems  
Tianjin Sanhuan Lucky New Materials Inc.  
Tianma Micro Electronics Hong Kong  
Tianma Microelectronics Co. Ltd.  
Tianma Micro-Electronics Co. Ltd.  
Tiberina Sangro SRL  
Tigerpoly Industria De Mexico SA De CV  
Time Glory Trading Ltd.  
TMC C.H. Robinson Co. Inc.  
TMW Corp.  
TNL Express SA de CV  
Tokai Denka Kogyo Co. Ltd.  
Tokai Kogyo Co. Ltd.  
Tokai Kogyo Corp.  
Tokyo Braze Co. Ltd.  
Tokyo Byoken Co. Ltd.

Tokyo Sangyo Machinery SA de CV  
Toledo Tool & Die Co. Inc.  
Tomihisa Wireless Electric Co. Ltd.  
Tongling Onbole PCB Co. Ltd.  
Tongzhi Electronics Technology (Xiamen) Co. Ltd.  
Topura Co. Ltd.  
Torch Auto Parts Co. Ltd.  
Torneria Automatica Alfredo  
Torneria Serra SRL  
Toshiba Corp.  
Toshiba Electronics Europe GmbH  
Toshiba Europe GmbH  
Toshin Corp.  
To-Top Electronics (Shenzhen) Co. Ltd.  
Tottser Tool & Manufacturing Inc.  
Tottser-Iroquois Industries LLC  
Towa Electric Co. Ltd.  
Toyo Seiko Co. Ltd.  
Toyo Tanso Mexico SA de CV  
Toyota Material Handling  
Toyota Motor Corp.  
Toyota Tsusho Advanced Electronics (Shanghai) Co. Ltd.  
Toyota Tsusho Mexico SA De CV  
Toyota Tsusho Nexty  
Toyota Tsusho Nexty Electronic  
Toyota Tsusho Nexty Electronics America Inc.  
Toyoyo Seiko Co. Ltd.  
TPM Srl  
TQ-1 de Mexico SA de CV  
TR Fastenings Ltd.  
TR Italy SpA  
TRA Technology Robot Automation  
Traca Aguascalientes SA de CV  
Trafime SpA  
Trale SRL  
Tramontina Eletrik SA  
Transfer International Staff KS  
Transformaciones Metalurg Norma SA  
Transmec de Bortoli Group  
Transmec De Bortoli Group Espana SA  
Transportadora Norte De Chihuahua SA  
Transportadora Nuevo Milenio SA de CV  
Transportation Solutions Group LLC  
Transporte Empresarial, Escolar y Empresarial Toluca  
Transportes Translovato Ltda.  
Transports Chaveneau Bernis  
Trauen Plasticos Industria e Comercio  
Travelers Indemnity Co., The  
Treasure (Shantou) Electronic Technology  
Treck Automotive de Mexico S de RL  
Trend Kurumsal Hizmetler AS  
TRI Electronics (Shenzhen) Co. Ltd.

Triangle Rubber Co. LLC  
Trico Ltd.  
Trigo Quality Solutions US Inc.  
Trinity Mfg S de RL de CV  
Trinity Shipping Co.  
Truform Manufacturing LLC  
Trumpf SRL  
TTE International  
TTI Inc.  
Tubificio Di Terni SRL  
Tubocerto Industria Trefilados Ltda.  
Tubopartes Conformacao De Metais Ltda.  
Tugcelik Aluminyum Ve Metal Mamulleri Sanayi Ve Ticaret AS  
Tunisian Telecom Electric International SA  
Tus24 Sp Zoo  
Tyco Electronics (Shanghai) Co. Ltd.  
Tyco Electronics Mexico S de RL de CV  
UAB Hella Lithuania  
UACJ Dongyangguang (Shaoguan) Aluminum Sales Co. Ltd.  
UACJ Elval Heat Exchanger Materials GmbH  
UACJ Extrusion Czech SRO  
UIHJ Dongyang Sunshine (Shaoguan) Aluminum Sales Co. Ltd.  
Ultinon Motion de Iberia SL  
Ultinon Motion Germany GmbH  
Ultinon Motion Italy SRL  
Ultinon Motion Poland SA  
UMC Electronics (Thailand) Ltd.  
UMC Electronics Co. Ltd.  
Umicore AG & Co. Kg  
Umicore Shokubai USA Inc.  
Un Mondo Di Avventure Srl  
Uni Trade Brokers SC  
Uniadex Inc.  
Unicorn Electronic (Shenzhen) Co. Ltd.  
UniCredit Factoring SpA  
Unifloor Krzysztof Bak  
Unifrax Brl Ltda.  
Unifrax Emission Control  
Unifrax I LLC  
Unigel Plasts SA  
Uni-Mecc SRL  
Unimed Campinas Cooperativa De Trabalho Medico  
Unimed Lavras Cooperativa Trabalho Medico  
Unipres Corp.  
Unipres Inc.  
Unipres Mexicana SA de CV  
Unipres Thailand Co. Ltd.  
United Kingdom, Government of the, HMRC Vat  
United States, Government of the, Department of the Treasury, Bureau of the Fiscal Service, Central Treasury  
Unitehnica SRL  
Universal Co. Ltd.

Universal DPL Wuhu Industrial Co. Ltd.  
Universal Global Technology  
Universal Scientific Industrial Co. Ltd.  
Universal Scientific Industrial de Mexico SA de CV  
Universal Wuhu Industrial Co. Ltd.  
University of Nottingham  
Used Car Locadora De Veiculos Ltda.  
Usinas Siderurgicas De Minas Gerais SA  
Usinas Siderurgicas Minas Gerais  
Usuki Transport Co. Ltd.  
Utac Italy SRL  
Uvet Global Businesstravel SPA  
Uzan Elektrik Mak. Otom.San.Tic.Ltd.  
Vacuum Process Material de Mexico  
Vacuum Process Material LLC  
Valeo Comfort & Driving Assistance System (Thailand) Ltd.  
Valeo Comfort Driving Assistance Systems (Guangzhou) Co. Ltd.  
Valeo Japan Co. Ltd.  
Valeo Japan Corp.  
Valeo Niles America Wintechinc  
Valeo North America (Rio Bravo)  
Valeo North America Inc.  
Valeo Sc2N  
Valeo Schalter Und Sensoren Gmbh  
Valeo Termico SAU  
Valfsan Dis Ticaret Ltd. Sti.  
Vallourec Tubos Industriais Ltda.  
Valor Hong Kong Co. Ltd.  
Vantec Corp.  
Vantec Logistics Mexico SA de CV  
Var Industries SRL  
Varitronix (Heyuan) Display Technology  
Varitronix Ltd.  
Vector Automotive Technology  
Vector Informatik Gmbh  
Vector Italia Srl  
Vema  
Vendor Myr  
Ventana Serra SA De CV  
Ventana Serra SA de CV (Sin Retencion)  
Venture Express Inc.  
Veritiv Packaging Solutions  
Verlan SA  
Vestiduras Universales  
VIA Optronics GmbH  
Via Optronics LLC  
Vibe Recruit Ltd.  
Vibracoustic Spain Sau  
Victoria Auto Private Ltd.  
Victory Giant Technology  
Victory Giant Technology (Hui Zhou)  
Vimos Technologies Gmbh

Vishay Americas Inc.  
Vishay Europe Sales GmbH  
Vishay Intertechnology Asia Pte. Ltd.  
Visteon Japan Co. Ltd.  
Visteon Japan KK  
Vitesco Automotive Changchun Co. Ltd.  
Vitesco Technologies (Changchun) Co. Ltd.  
Vitesco Technologies Czech Republic  
Vitesco Technologies USA LLC  
Voice Display Company Japan Co. Ltd.  
Volkswagen De Mexico SA de CV  
VSP-KOVO SRO  
Wachtell Lipton Rosen & Katz  
Wagner Automotiv d.o.o. Gradačac  
Wai Chi Opto Technology (Shenzhen) Ltd.  
Wally International Inc.  
Watanabe Trading Co. Ltd.  
Watanabe Trading Co., West Branch, Fukuoka Sales Office  
Weizhi Optoelectronics (Shenzhen) Co. Ltd.  
Wellfar Engine Parts Co. Ltd.  
Wenton Industrial Equipment (Jiangsu) Co. Ltd.  
Wenzhou Huaqiang Auto Parts Co. Ltd.  
Wenzhou Huirun Import & Export Co. Ltd.  
Weppler Filter GmbH  
West Side Viagens E Turismo Ltda.  
Wetzel SA  
WeWork Italy SRL  
White Martins Gases Industriais Do  
White Martins Gases Industriais Ltda.  
Wilhelm Plastic GmbH & Co. KG  
Wintech Inc.  
Wipro Japan KK  
Wipro Ltd.  
Wipro Ltd. Filiale Italiana  
Wise Harmony Technology Co. Ltd.  
Witte Automotive Bulgaria EOOD  
Witzenmann Brl Ltd.  
Witzenmann GmbH  
WL Gore & Associates GmbH  
Wonder Auto (Poland) Co. Ltd. Spolka ZOO  
Woodpel Industria De Embalagens Ltd.  
Woori M-Tech Co. Ltd.  
WSP Italia Srl  
Wuhan Boas Precision Automation Co. Ltd.  
Wuhan China Star Optoelectronics Technology Co. Ltd.  
Wuhan Dongya Synthesis Automotive Parts Co. Ltd.  
Wuhan East Asia Synthetic Automotive Components Co. Ltd.  
Wuhan Guangjia Automotive Trim Co. Ltd.  
Wuhan Huaxing Optoelectronics Technology Co. Ltd.  
Wuhan Kotei Informatics Co. Ltd.  
Wuhan Mingke Jingji Auto Parts Co. Ltd.  
Wuhan Mingke Precision Automotive Parts Co. Ltd.

Wuhu Bokang Automobile Components  
Wuhu Changxiang Rubber & Plastic Co. Ltd.  
Wuhu Foresight Technology Co. Ltd.  
Wuhu Fusai Technology Co. Ltd.  
Wuhu Haoxin Auto Parts Co. Ltd.  
Wuhu Housing Provident Fund Management Center  
Wuhu Huaxia Construction  
Wuhu Jingfu Industry Trade Co. Ltd.  
Wuhu Jinyi Machinery Co. Ltd.  
Wuhu Pengxiang Packaging Material  
Wuhu Sepstar Electronics Co. Ltd.  
Wuhu Silver Lake Industrial Co. Ltd.  
Wuhu Xinquan Automotive Trim System Co., Ltd. Dalian Branch  
Wuhu Yusei Plastic Mold Co. Ltd.  
Wus International Co. Ltd.  
WUS Printed Circuit (Kunshan) Co. Ltd.  
Wuxi Gongxin Human Resources Service Co. Ltd.  
Wuxi Kede Packaging Co. Ltd.  
Wuxi Luhang Shitong Supply Chain Management Co. Ltd.  
Wuxi Norman Automotive Electronics Technology Co. Ltd.  
Wuxi Talkey Heat Exchanger Technology Co. Ltd.  
Wuxi Talqi Heat Exchanger Technology Co. Ltd.  
Wuxi Xinli Labor Dispatch Co. Ltd.  
Wuxi Zhonghuo Intelligent Technology Co. Ltd.  
WW Grainger Inc.  
XGM Corp. Ltd.  
Xiamen Fultong Automotive Parts Co.  
Xiamen Oudelang Auto Parts Co. Ltd.  
Xiangyang Baojinshan Hardware Products Co. Ltd.  
Xiangyang Guangjia Automotive Accessories Co. Ltd.  
Xiangyang Guangjia Automotive Trim Co. Ltd.  
Xiaogan Sanyang Plastic Technology Co. Ltd.  
Xinglu International Trade (Shanghai) Co. Ltd.  
Xiuzhuo Automation Equipment (Hubei)  
XPO Transport Solutions Italy SRL  
Yageo Europe BV  
Yamaha Corp. of America  
Yamaso Co. Ltd.  
Yamauchi Seiki Co. Ltd.  
Yamazaki Metal Industries Co. Ltd.  
Yanfeng Visteon Auto Electronics  
Yanfeng Visteon Automotive Electronics Co. Ltd.  
Yangzhou Focus Shock Absorber Co. Ltd.  
Yangzhou Yangjie Electronic Technology  
Yantai Dongxing Air Conditioner Tube Co. Ltd.  
Yantai Runfuxiang Oil Seal Co. Ltd.  
Yantai Shijie Auto Parts Co. Ltd.  
Yantai Shijie Automotive Parts Co. Ltd.  
Yantai SJM Co. Ltd.  
Yantai Winhere Auto-Part Manufacturing  
Yantai Zhenghai Magnetic Material  
Yaskawa Mexico SA de CV

Yaskawa UK Ltd.  
Yazaki Corp.  
Yazaki Europe Ltd.  
Yazaki North America Inc.  
Yeja Optical Technology (Guangdong) Co. Ltd.  
Yijin Xiangyang Industrial Co. Ltd.  
Yinbang Clad Material Co. Ltd.  
Yonghao Optic & Electronic Co. Ltd.  
Youke Advertising Graphic (Shenzhen) Co. Ltd.  
YSP Corp.  
Yusei Mold Inc.  
Zalesi AS  
Zannini Poland Sp. Zoo  
Zatorcal SLU  
Zeibina Kunststoff-Technik  
Zentralverband Elektrotechnik  
Zes Zollner Electronic SRL  
ZF Automotive Brasil Ltda.  
Zf Automotive Czech SRO  
ZF Automotive Italia SRL  
ZF Chassis Technology Sa De CV  
ZF Friedrichshafen AG  
ZF Lemforder TLM Dis Ticaret Ltd. St.  
ZF Sachs Espana SA  
ZF Sachs Italia SpA  
Zhangjiakou Powsea New Energy-Tech  
Zhangjiang Longyuan Import & Export Co. Ltd.  
Zhejiang Baikang Optical Co. Ltd.  
Zhejiang Bicom Optotics Co. Ltd.  
Zhejiang Century Huatong Automotive Parts Co. Ltd.  
Zhejiang Dadongwu Auto Electric Motor Co. Ltd.  
Zhejiang Debang Automotive Lighting Co. Ltd.  
Zhejiang Deming Automobile Parts  
Zhejiang Deye Automobile Parts Co.  
Zhejiang Gold Intelligent Suspension Corp.  
Zhejiang Ruitai Suspension System Technology Co. Ltd.  
Zhejiang Saihao Industrial Co. Ltd.  
Zhejiang Saihao Industrial Trade Co. Ltd.  
Zhejiang Sheng'An Precision Technology Co. Ltd.  
Zhejiang Simtek Auto Electronic Co. Ltd.  
Zhejiang Tospo Automotive  
Zhejiang Wanfeng  
Zhejiang Winsafe Automotive  
Zhejiang Xinbao Automotive  
Zhejiang Ya Zhi Xing Automobile  
Zhejiang Yongxin Electric Co. Ltd.  
Zhengzhou Zhuoda Automotive Parts Manufacturing Co. Ltd.  
Zhenyu (Wuhu) Industry Co. Ltd.  
Zhongli North America Inc.  
Zhongshan Forster Industrial Co. Ltd.  
Zhuang Xin Wan Feng (China) Trading Co. Ltd.  
Zhuhai Xinhao Precision Engineering

Zhuo Neng Electronics (Taicang) Co. Ltd.

ZKH Industrial Supply Co. Ltd.

ZKW Lichtsysteme GmbH

ZKW Slovakia SRO

Zlã-N Precision SRO

Zlin Precision SRO

Zollner Electronic (Taicang) Co. Ltd.

Zollner Electronics Costa Rica Ltda.

Zollner Electronics Inc.

Zollner Elektronik Gyarto Es Szolgaltato Kft.

Zollner Elektronik Gyártó és Szolgáltató Korlátolt Felelősségű Társaság

**SCHEDULE 1(aa)**

**Subsidiaries**

Automotive Lighting UK Limited  
Calsonic Kansei (Shanghai) Corporation  
Calsonic Kansei Korea Corporation  
Calsonic Kansei Motherson Auto Products Private Limited  
CHANGCHUN Marelli Automotive Lighting System Co. Ltd.  
Chien Tai Industry Co., Ltd.  
CK Trading de México, S. de R.L. de C.V.  
Cofap Fabricadora de Pecas Ltda  
Highly Marelli Holdings Co. Ltd.  
HMC MM Auto Ltd  
HUBEI Huazhong Marelli Automotive Lighting Co. Ltd  
Magneti Marelli Argentina S.A.  
Magneti Marelli Conjuntos de Escape S.A.  
Magneti Marelli do Brasil Industria e Comercio SA  
Magneti Marelli Repuestos S.A.  
Marelli (China) Co. Ltd  
Marelli (Guangzhou) Corporation  
Marelli (India) Private Ltd  
Marelli (Thailand) Co., Ltd  
Marelli (Xiang Yang) Corporation  
Marelli Aftermarket Germany GmbH  
Marelli Aftermarket Italy S.p.a.  
Marelli Aftermarket Poland Spzoo  
Marelli Aftermarket Spain S.L.U  
Marelli Aftersales Co.,Ltd.  
Marelli Argentan France S.a.s.  
Marelli Automotive Chassis System (Guangzhou) Co.,Ltd.  
Marelli Automotive Components (CHANGSHA) Co. Ltd.  
Marelli Automotive Components (Guangzhou) Corporation  
Marelli Automotive Components (WUHU) Co. Ltd.  
Marelli Automotive Components (Wuxi) Corporation  
Marelli Automotive d.o.o. Beograd in liquidation  
Marelli Automotive Electronics (Guangzhou) Co Ltd  
Marelli Automotive Electronics Technology (Wuxi) Corporation  
Marelli Automotive Lighting (Thailand) Co. Ltd.  
Marelli Automotive Lighting Brotterode (Germany) GmbH  
Marelli Automotive Lighting France S.a.s.  
Marelli Automotive Lighting Italy S.p.A.  
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.  
Marelli Automotive Lighting Juarez Mexico S.A. De C.V.  
Marelli Automotive Lighting Malaysia Sdn. Bhd.  
Marelli Automotive Lighting Reutlingen (Germany) GmbH  
Marelli Automotive Lighting Rus o.o.o.  
Marelli Automotive Lighting Tepotzotlan Mexico S. de R.L. de C.V.  
Marelli Automotive Lighting USA LLC  
Marelli Automotive Ligthting (FOSHAN) Co. Ltd.  
Marelli Automotive Systems Europe plc.  
Marelli Automotive Systems UK Limited  
Marelli Bielsko-Biala Poland Sp. z.o.o.  
Marelli Business Service (Dalian) CO., Ltd  
Marelli Business Service Corporation

Marelli Cabin Comfort Mexicana, S.A. de C.V.  
Marelli Cabin Comfort Trading de Mexico, S. de. R.L. de C.V.:  
Marelli China Holding Company  
Marelli Cluj Romania S.r.l.  
Marelli COFAP do Brasil Ltda  
Marelli Corporation  
Marelli do Brasil Industria e Comercio Ltda  
Marelli eAxle Torino S.r.l  
Marelli Electric Powertrain Cologne (Germany) G.m.b.H.  
Marelli Engineering (Shanghai) Co., Limited  
Marelli Engineering Yangon Company Limited  
Marelli EPT (Strasbourg) France S.a.S.  
Marelli Europe S.p.A.  
Marelli France S.a.s.  
Marelli Fukushima Corporation  
Marelli Global Business Services America S de RL de CV  
Marelli Global Business Services Europe s.r.o.  
Marelli Holding USA LLC  
Marelli Industria e Comercio De Componentes Automotivos Brasil Ltda  
Marelli International Trading (SHANGHAI) Co. ltd.  
Marelli Investments S.p.A. in liquidation  
Marelli Iwashiro Corporation  
Marelli Kechnec Slovakia s.r.o.  
Marelli Kyushu Corporation  
Marelli Machine Works Corporation  
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret. A.S.  
Marelli Mexicana, S.A. de C.V.  
Marelli Morocco LLC S.A.R.L.  
Marelli Motherson Auto Suspension Parts Private Limited  
Marelli Motherson Automotive Lighting India Private Limited  
Marelli North America, Inc.  
Marelli North Carolina USA LLC  
Marelli Ploiesti Romania S.R.L.  
Marelli Powertrain (Hefei) Co. Ltd.  
Marelli Powertrain India Pvt. Ltd  
Marelli PWT Kechnec Slovakia s.r.o.  
Marelli R&D Co., Limited  
Marelli Ride Dynamics Mexico S. de R.L. de C.V  
Marelli RUS LLC  
Marelli Sistemas Automotivos Industria e Comercio Ltda  
Marelli SKH Exhaust Systems Pvt. Ltd  
Marelli Smart me up S.a.s.  
Marelli Sophia Antipolis France S.a.s.  
Marelli Sosnowiec Poland Sp.z.o.o.  
Marelli Stuttgart (Germany) Gmbh  
Marelli Suspension Systems Italy S.p.a.  
Marelli Sweden AB  
Marelli Talbros Chassis Systems Pvt Ltd  
Marelli Tennessee USA LLC  
Marelli Toluca Mexico S.r.l. de CV

Marelli Tooling (Guangzhou) Corporation  
Marelli Turkey Suspansiyon Sistemleri Limited Sirketi  
Marelli UM Electronic Systems Private Limited.  
Marelli Yokohama K.K.  
Marelli ESPANA SA  
Mars Seal Private Limited (dormant)  
Matay Otomotiv Yan Sanay Ve Ticaret A.S.  
Nissin Kogyo Co.,Ltd.  
PT Kansei Indonesia Mfg  
SAIC Marelli Powertrain Co. Ltd  
Shanghai Highly New Energy Technology  
Siam Calsonic Co., Limited  
SKH Marelli Exhaust Systems Private Ltd  
Tokyo Radiator Mfg.Co., Ltd.  
Uni-Calsonic Corporation  
Yue Ki Industrial Co., Ltd.  
ZHEJIANG WANXIANG Marelli Shock Absorbers Co. Ltd.

**Schedule 2**

**Potential Connections or Related Parties**

**Schedule 2****Connections to Parties in Interest**

Matched Entity	Relationship to Debtors	Relationship to Ankura
3M Brasil Ltda.	Vendors	Past Client
3M Mexico SA de CV	Vendors	Past Client
3M Poland Sp Z O.O.	Vendors	Past Client
Accenture do Brasil Ltda.	Vendors	Current Client
Accenture SpA	Vendors	Current Client, Vendor
Acciona Green Energy	Vendors	Current Client
Ace American Insurance Co.	Insurance	Current Client, Past Client
Adecco France SAS	Vendors	Vendor
Adecco Italia SpA	Vendors	Vendor
Adecco Spol. SRO	Vendors	Vendor
Adecco TT SA	Vendors	Vendor
AIG	Insurance	Current Client, Past Client
Airgas Inc.	Vendors	Vendor
██████████	Customers	Current Client
Akin Gump Strauss Hauer & Feld LLP	Third Party Professionals	Current Client, Past Client, Vendor
AlixPartners LLP	Third Party Professionals / Vendors	Current Client, Vendor
Allianz Global Corporate & Specialty SE	Insurance	Past Client
Allianz SE	Insurance	Current Client
Allworks SRO	Vendors	Current Client
Alphatec (Aichi)	Vendors	Past Client
Alvarez & Marsal Holdings LLC	Debtor Restructuring	Current Client, Past Client
Amazon Business Eu Sarl, Sucursal E	Vendors	Current Client
██	Potential M&A Counterparties	Current Client
Aon plc	Surety & Letters of Credit-	Past Client
Aozora Bank Ltd.	Banks-Lender-UCC Lien Parties-	Past Client
██	Potential DIP Lenders	Current Client
Aptiv Services US LLC	Vendors	Current Client
Ascend Performance Materials	Vendors	Past Client
Ascend Performance Materials Europe	Vendors	Past Client
Aviva plc	Vendors	Current Client, Past Client
Avx Ltd.	Vendors	Past Client
Bajaj Allianz General Insurance Co. Ltd.	Insurance	Current Client, Past Client
Baker & McKenzie LLP	Third Party Professionals	Current Client, Past Client, Vendor
Ballard Spahr LLP	Core 2002 Parties	Current Client, Past Client, Vendor
BASF Corp.	Vendors	Current Client
BASF SA	Vendors	Current Client
Bass Berry Sims plc	Ordinary Course Professionals	Current Client, Past Client
Beacon	Litigation	Past Client
Benesch Friedlander Coplan & Aronoff LLP	Core 2002 Parties	Current Client, Past Client
BMW AG	Vendors	Current Client
██	Customers / Litigation	Current Client
██	Customers	Current Client
BNP Paribas Factor Sp. Zoo	Vendors	Past Client
BOC Ltd.	Vendors	Vendor
Borealis AG	Vendors	Past Client
██	Potential M&A Counterparties	Current Client
Borgwarner Rzeszow Sp. ZOO	Vendors	Current Client
Bradley Arant Boult Cummings LLP	Ordinary Course Professionals	Current Client, Past Client
Buchalter, A Professional Corp.	Core 2002 Parties	Past Client
Burges Salmon	Ordinary Course Professionals	Current Client, Past Client

Matched Entity	Relationship to Debtors	Relationship to Ankura
Burr & Forman LLP	Core 2002 Parties	Current Client, Past Client
Chubb European Group	Insurance	Past Client, Vendor
Chubb Ltd.	Insurance	Past Client, Vendor
Clark Hill PLC	Ordinary Course Professionals	Current Client, Past Client
CMC SRL	Vendors	Current Client
CMI SRL	Vendors	Current Client
CMS SpA	Vendors	Current Client
Cole Schotz PC	Third Party Professionals	Past Client, Vendor
Compass Group Italia SpA	Vendors	Current Client, Vendor
Comtech Industria e Comercio de Maq	Vendors	Current Client
Consumers Energy	U.S. Utilities	Current Client
Covestro LLC	Vendors	Current Client
CT Corporation System	Banks-Lender-UCC Lien Parties-	Vendor
Daimler AG	Litigation	Past Client
Dassault Systemes Italia SRL	Vendors	Current Client, Past Client
Davis Polk & Wardwell LLP	Third Party Professionals	Current Client, Past Client, Vendor
Dell Financial Services LLC	Banks-Lender-UCC Lien Parties-	Vendor
Deloitte & Touche SpA	Vendors	Current Client
Delta	Vendors	Past Client
Delta Electronics (Thailand Pcl.)	Vendors	Current Client
Delta Electronics (Thailand) PCL	Vendors	Current Client
Delta Electronics (Americas) Ltd.	Vendors	Current Client
Dentons Europe-Zizzi-Caradja Si Aso	Ordinary Course Professionals	Current Client
Dentons López Velarde SC	Ordinary Course Professionals	Current Client
Dentons UK & Middle East LLP	Ordinary Course Professionals	Current Client, Past Client
Deutsche Bank AG	Banks-Lender-UCC Lien Parties-	Current Client, Past Client
DHL Express (Italy) Srl	Vendors	Vendor
DHL Express (Slovakia) Spol. SRO	Vendors	Vendor
DHL Express Spain SLU	Vendors	Vendor
DHL Global Forwarding Sp. Zoo	Vendors	Past Client
DHL Logistics Morocco	Vendors	Past Client
DHL Metropolitan Logistics SC Mexico SA de CV	Vendors	Past Client
Dickinson Wright PLLC	Core 2002 Parties	Current Client
Digital China Cloud Technology Co. Ltd.	Vendors	Vendor
Dorsey & Whitney LLP	Core 2002 Parties	Current Client, Past Client
	Customers	Current Client, Past Client
DTE Energy Co.	U.S. Utilities	Current Client
Dykema Gossett PLLC	Core 2002 Parties	Current Client, Past Client
Edenred Cz SRO	Vendors	Vendor
Edenred Mexico SA De CV	Vendors	Vendor
Ernst & Young LLP	Vendors	Current Client, Past Client, Vendor
Eversheds Sutherland Ltd.	Ordinary Course Professionals	Past Client
Exide Technologies SLU	Vendors	Current Client
Exide Technologies SRL	Vendors	Current Client
Faegre Drinker Biddle & Reath LLP	Core 2002 Parties	Current Client, Past Client
Fairfax	Insurance	Vendor
Fasken Martineau DuMoulin LLP	Ordinary Course Professionals	Current Client, Past Client
FCA US LLC	Vendors	Past Client
Federal Express Holdings Mexico	Vendors	Past Client
First Brands Group LLC	Litigation / Vendors	Current Client
First Commercial Bank Ltd.	Banks-Lender-UCC Lien Parties-	Past Client
Foley & Lardner LLP	Core 2002 Parties	Current Client, Past Client, Vendor
	Customers / Litigation	Current Client, Past Client
Fortress Credit Advisors LLC	Ad Hoc Group of Senior Lenders	Past Client

Matched Entity	Relationship to Debtors	Relationship to Ankura
Frost Brown Todd LLC	Ordinary Course Professionals	Past Client, Vendor
General Motors Co.	Litigation	Current Client
Gordon Brothers Group LLC	Vendors	Current Client
Greenberg Traurig LLP	Ordinary Course Professionals	Current Client, Past Client, Vendor
Hannstar Display (Nanjing) Corp.	Vendors	Past Client
HDI Global SE	Insurance	Past Client
Heidrick & Struggles Inc.	Vendors	Current Client
Herzum Software SRL	Vendors	Past Client
Hewlett Packard Enterprise Co.	Vendors	Current Client
Hm Revenue And Customs	Taxing Authority-Governmental-	Vendor
Hogan Lovells LLP	Third Party Professionals	Current Client, Past Client, Vendor
[REDACTED]	Customers	Current Client, Past Client
[REDACTED]	Customers / Vendors	Past Client
Honda Trading	Vendors	Past Client
Howard & Howard Attorneys PLLC	Ordinary Course Professionals	Past Client
Huatai Insurance Group Co. Ltd.	Insurance	Vendor
Huawei Technologies Co. Ltd.	Litigation	Current Client, Past Client
Icici Lombard General Insurance Co. Ltd.	Insurance	Current Client, Vendor
IHS Markit Global SARL	Vendors	Vendor
Illinois Union Insurance Co.	Insurance	Current Client, Past Client
Ineos Styrolution Europe GmbH	Vendors	Past Client
Itochu Marubeni Special Steel Co. Ltd.	Vendors	Current Client
[REDACTED]	Customers	Current Client
JAS Worldwide Poland Sp. ZOO	Vendors	Current Client
Jenner & Block LLP	Vendors	Past Client
Jones Day	Vendors	Current Client, Past Client
[REDACTED]	Potential DIP Lenders	Current Client, Past Client, Vendor
[REDACTED]	Factoring Counterparties	Current Client, Past Client
K&L Gates LLP	Core 2002 Parties	Current Client, Past Client
Kawasaki Precision Works Corp.	Vendors	Current Client
Khaitan & Co.	Ordinary Course Professionals	Current Client, Past Client, Vendor
Kim & Chang	Ordinary Course Professionals	Current Client, Vendor
King & Wood Mallesons	Ordinary Course Professionals	Current Client, Past Client
Kirkland & Ellis LLP	Debtor Restructuring	Current Client, Past Client, Vendor
KPMG LLP	Vendors	Past Client, Vendor
Lear Corp.	Vendors	Current Client, Past Client
Lear Corp. GmbH & Co. KG	Vendors	Past Client
LG Electronics UK Ltd.	Vendors	Past Client
Lyondell Chemical Co.	Vendors	Current Client, Past Client
[REDACTED]	Potential M&A Counterparties	Current Client
Manier & Herod PC	Core 2002 Parties	Current Client
Manpower	Vendors	Vendor
Manpower SPA	Vendors	Vendor
Marubeni Mexico SA de CV	Vendors	Current Client
Marubeni Plax Corp.	Vendors	Current Client
Mathworks SRL, The	Vendors	Current Client
Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados	Ordinary Course Professionals	Current Client, Past Client
Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados	Ordinary Course Professionals	Current Client, Past Client
[REDACTED]	Customers	Current Client
[REDACTED]	Customers	Current Client
[REDACTED]	Customers / Litigation	Past Client
Methacrylate Chemicals Roehm Mexico	Vendors	Current Client
Mexico, Government of, Comision Federal De Electricidad	Vendors	Current Client
Microchip Technology Inc.	Vendors	Current Client, Past Client
Microsoft Corp.	Vendors	Current Client, Past Client, Vendor
Milbank LLP	Third Party Professionals	Current Client, Past Client

Matched Entity	Relationship to Debtors	Relationship to Ankura
Ministry of The Economy & Finance, The	Taxing Authority-Governmental-	Current Client
	Customers	Current Client, Past Client
Molex Deutschland GmbH	Vendors	Past Client
Molex LLC	Vendors	Past Client
Morris Nichols Arsht & Tunnell LLP	Third Party Professionals	Past Client, Vendor
Nelson Mullins Riley & Scarborough LLP	Ordinary Course Professionals	Current Client, Past Client, Vendor
	Customers	Past Client
Nissan North America Inc.	Core 2002 Parties	Past Client
Nokia Corp.	Litigation	Current Client
NXP Semiconductors Netherlands BV	Vendors	Past Client
NXP USA Inc.	Vendors	Past Client
On Semiconductor Components	Vendors	Current Client
On Semiconductor Ltd.	Vendors	Current Client
Pachulski Stang Ziehl & Jones LLP	Third Party Professionals	Past Client
Packaging Corp. of America	Vendors	Current Client
Pashman Stein Walder Hayden PC	Core 2002 Parties	Past Client
Paul Hastings LLP	Third Party Professionals	Current Client, Past Client
Paul Weiss Rifkind Wharton & Garrison LLP	Third Party Professionals	Current Client, Past Client
Ping An Insurance Group Co. of China Ltd.	Insurance	Current Client
Praxair Mexico S de RL de CV	Vendors	Current Client
Pricewaterhousecoopers LLP	Ordinary Course Professionals	Current Client
Quectel Wireless Solutions Co. Ltd.	Vendors	Past Client
Randstad North America Inc.	Vendors	Vendor
Randstad NV	Vendors	Vendor
Reed Smith LLP	Vendors	Current Client, Past Client, Vendor
Reinhart Boerner Van Deuren SC	Ordinary Course Professionals	Current Client
Revenue Department, The	Taxing Authority-Governmental-	Vendor
Richards Layton & Finger PA	Third Party Professionals	Past Client, Vendor
	Customers	Current Client
Robert Bosch GmbH	Vendors	Past Client
Robert Bosch LLC	Vendors	Past Client
Roehm GmbH	Vendors	Current Client
Sabic Innov Plast South AIC Plast	Vendors	Current Client
Sabic Innovative Plastics	Vendors	Current Client
Sabic Innovative Plastics BV	Vendors	Current Client
Sabic Innovative Plastics Mexico S de RL de CV	Vendors	Current Client, Past Client
Samsung C&T America Inc.	Vendors	Current Client, Past Client
	Factoring Counterparties	Past Client
Saul Ewing LLP	Core 2002 Parties	Current Client, Past Client
Schott AG	Vendors	Current Client
Securitas Security Services USA Inc.	Vendors	Past Client
Selendy & Gay pllc	Third Party Professionals	Past Client
Sensata Technologies (Changzhou) Co. Ltd.	Vendors	Current Client
Sensata Technologies de Mexico S de RL de CV	Vendors	Current Client
Sensata Technologies Holland BV	Vendors	Current Client
Sheppard Mullin Richter & Hampton LLP	Core 2002 Parties	Current Client, Past Client
Siemens AG	Litigation	Past Client
Signify NV	Litigation	Current Client
Simpson Thacher & Bartlett LLC	Vendors	Current Client, Past Client
SK Hynix Deutschland GmbH	Vendors	Current Client, Past Client
	Customers / Litigation	Current Client
Step toe & Johnson LLP	Ordinary Course Professionals	Current Client, Past Client
Stevens & Lee PC	Core 2002 Parties	Past Client
Stradley, Ronon, Stevens & Young LLP	Core 2002 Parties	Current Client, Past Client
Sunderland, City of, England	Vendors	Current Client
Syndicate 2623/623 At Lloyd's	Insurance	Current Client
Tata AIG General Insurance Co. Ltd.	Insurance	Current Client

Matched Entity	Relationship to Debtors	Relationship to Ankura
TE Connectivity Brasil Indústria de Eletrônicos Ltda.	Vendors	Current Client
TE Connectivity India Pvt. Ltd.	Vendors	Current Client
Texas Instruments China Sales Ltd.	Vendors	Current Client
Texas Instruments EMEA Sales GmbH	Vendors	Current Client
Texas Instruments Inc.	Material Contract Counterparties	Current Client, Past Client
Torchlight	Litigation	Past Client
Toshiba Corp.	Vendors	Past Client
Toyota Motor Corp.	Vendors	Current Client, Past Client
Toyota Tsusho Advanced Electronics (Shanghai) Co. Ltd.	Vendors	Current Client, Past Client
Travelers Indemnity Co., The	Vendors	Past Client
Troutman Pepper Locke LLP	Core 2002 Parties	Current Client, Past Client
Unifrax I LLC	Vendors	Past Client
Unipres Corp.	Vendors	Past Client
Universal Sompo General Insurance Co. Ltd.	Insurance	Past Client
Visteon Corp.	Top 30 Creditors	Past Client
Visteon Japan Co. Ltd.	Vendors	Past Client
	Customers / Litigation	Past Client
	Customers	Current Client
Waste Management Inc.	U.S. Utilities	Vendor
Weil Gotshal Manges LLP	Ordinary Course Professionals	Current Client, Past Client, Vendor
Wells Fargo Bank NA	Banks-Lender-UCC Lien Parties-	Current Client, Past Client
White & Case LLP	Third Party Professionals	Current Client, Past Client
Willkie Farr & Gallagher LLP	Third Party Professionals	Current Client, Past Client, Vendor
Wipro Ltd.	Vendors	Past Client
WL Gore & Associates GmbH	Vendors	Past Client
Womble Bond Dickinson US LLP	Core 2002 Parties	Past Client
Yamaha Corp. of America	Vendors	Past Client
Zurich Insurance Co. Ltd.	Insurance	Past Client