

UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. Marelli Automotive Lighting USA LLC

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Debtor(s)

Case No. 25-11034

Lead Case No. 25-11034

☒ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 12/31/2025

Petition Date: 06/11/2025

Months Pending: 7

Industry Classification:

3	3	6	3
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Reporting Method:

Accrual Basis ☒

Cash Basis ☐

Debtor's Full-Time Employees (current):

59

Debtor's Full-Time Employees (as of date of order for relief):

67

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Timothy P. Cairns

Signature of Responsible Party

02/02/2026

Date

Timothy P. Cairns

Printed Name of Responsible Party

919 North Market Street, 17th Floor P.O. Box 8705,
Wilmington, DE 19801
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore 1320.4(a)(2) applies.



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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

Part 1: Cash Receipts and Disbursements	Current Month	Cumulative
a. Cash balance beginning of month	\$9,037,890	
b. Total receipts (net of transfers between accounts)	\$20,212,899	\$184,476,848
c. Total disbursements (net of transfers between accounts)	\$21,078,792	\$183,801,243
d. Cash balance end of month (a+b-c)	\$8,171,997	
e. Disbursements made by third party for the benefit of the estate	\$0	\$0
f. Total disbursements for quarterly fee calculation (c+e)	\$21,078,792	\$183,801,243

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)	Current Month
a. Accounts receivable (total net of allowance)	\$256,220,813
b. Accounts receivable over 90 days outstanding (net of allowance)	\$6,680,604
c. Inventory (Book ☒ Market ☐ Other ☐ (attach explanation))	\$74,214,389
d. Total current assets	\$499,776,726
e. Total assets	\$587,659,089
f. Postpetition payables (excluding taxes)	\$148,786,042
g. Postpetition payables past due (excluding taxes)	\$20,072,945
h. Postpetition taxes payable	\$0
i. Postpetition taxes past due	\$0
j. Total postpetition debt (f+h)	\$148,786,042
k. Prepetition secured debt	\$0
l. Prepetition priority debt	\$0
m. Prepetition unsecured debt	\$315,041,809
n. Total liabilities (debt) (j+k+l+m)	\$463,827,851
o. Ending equity/net worth (e-n)	\$123,831,238

Part 3: Assets Sold or Transferred	Current Month	Cumulative
a. Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a. Gross income/sales (net of returns and allowances)	\$31,157,621	
b. Cost of goods sold (inclusive of depreciation, if applicable)	\$42,178,221	
c. Gross profit (a-b)	\$-11,020,600	
d. Selling expenses	\$445,760	
e. General and administrative expenses	\$229,035	
f. Other expenses	\$10,467,120	
g. Depreciation and/or amortization (not included in 4b)	\$4,104,468	
h. Interest	\$0	
i. Taxes (local, state, and federal)	\$0	
j. Reorganization items	\$0	
k. Profit (loss)	\$-26,266,984	\$-28,978,145

Debtor's Name Marelli Automotive Lighting USA LLC

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Part 5: Professional Fees and Expenses

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

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Debtor's Name Marelli Automotive Lighting USA LLC

Case No. 25-11034

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b.			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
	Firm Name	Role				
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Debtor's Name Marelli Automotive Lighting USA LLC

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Debtor's Name Marelli Automotive Lighting USA LLC

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	c						
c.	All professional fees and expenses (debtor & committees)			\$0	\$0	\$0	\$0

Part 6: Postpetition Taxes**Current Month****Cumulative**

a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$66,082	\$66,082
d.	Postpetition employer payroll taxes paid	\$239,210	\$1,520,461
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)	\$0	\$0

Part 7: Questionnaire - During this reporting period:

- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☒ No ☐
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☐ No ☒
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☒ No ☐
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☐ No ☒
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☐ No ☐ N/A ☒
- i. Do you have:
- Worker's compensation insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - Casualty/property insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - General liability insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☐ No ☒
- k. Has a disclosure statement been filed with the court? Yes ☐ No ☒
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐

Debtor's Name Marelli Automotive Lighting USA LLC

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Part 8: Individual Chapter 11 Debtors (Only)

- | | | | |
|----|---|-------|-----|
| a. | Gross income (receipts) from salary and wages | _____ | \$0 |
| b. | Gross income (receipts) from self-employment | _____ | \$0 |
| c. | Gross income from all other sources | _____ | \$0 |
| d. | Total income in the reporting period (a+b+c) | _____ | \$0 |
| e. | Payroll deductions | _____ | \$0 |
| f. | Self-employment related expenses | _____ | \$0 |
| g. | Living expenses | _____ | \$0 |
| h. | All other expenses | _____ | \$0 |
| i. | Total expenses in the reporting period (e+f+g+h) | _____ | \$0 |
| j. | Difference between total income and total expenses (d-i) | _____ | \$0 |
| k. | List the total amount of all postpetition debts that are past due | _____ | \$0 |
- l. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes ☐ No ☒
- m. If yes, have you made all Domestic Support Obligation payments? Yes ☐ No ☐ N/A ☒

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ao/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Alanna Abrahamson

Signature of Responsible Party

Executive Vice President, Chief Financial Officer

Title

Alanna Abrahamson

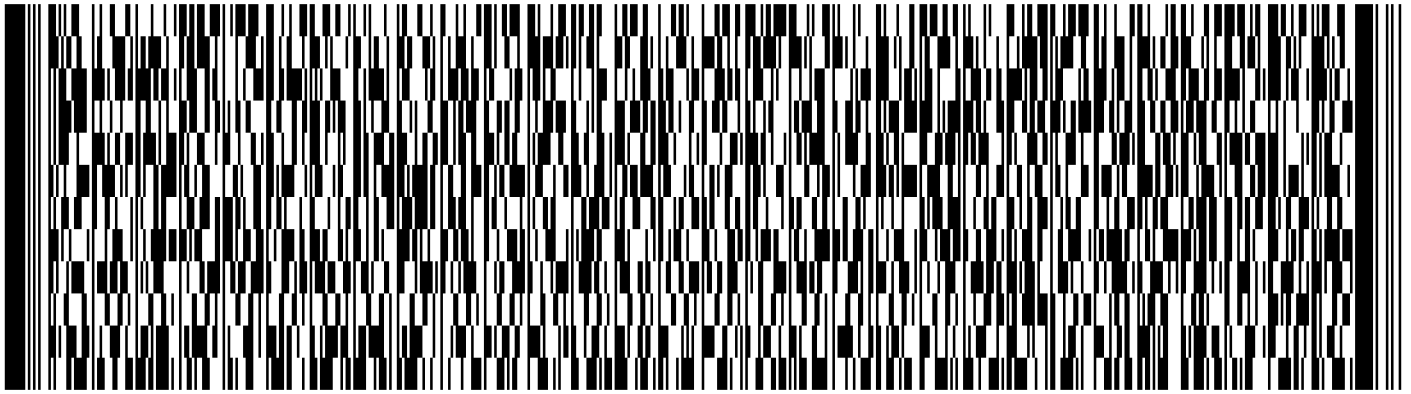
Printed Name of Responsible Party

02/02/2026

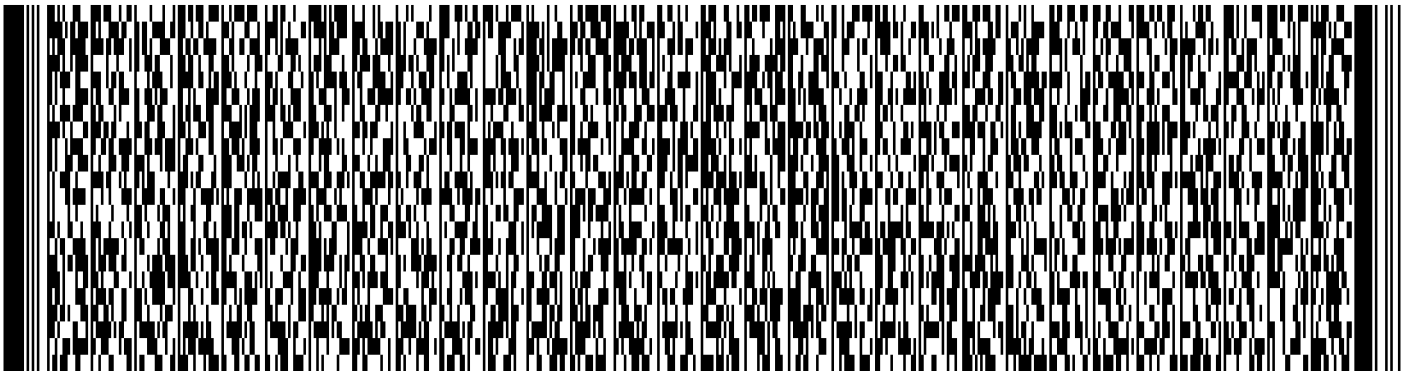
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Debtor's Name Marelli Automotive Lighting USA LLC

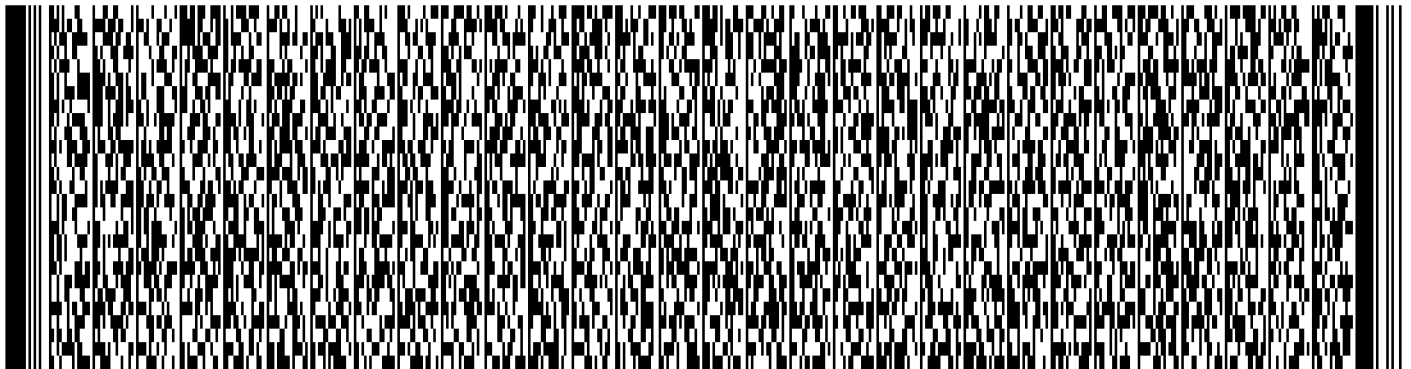
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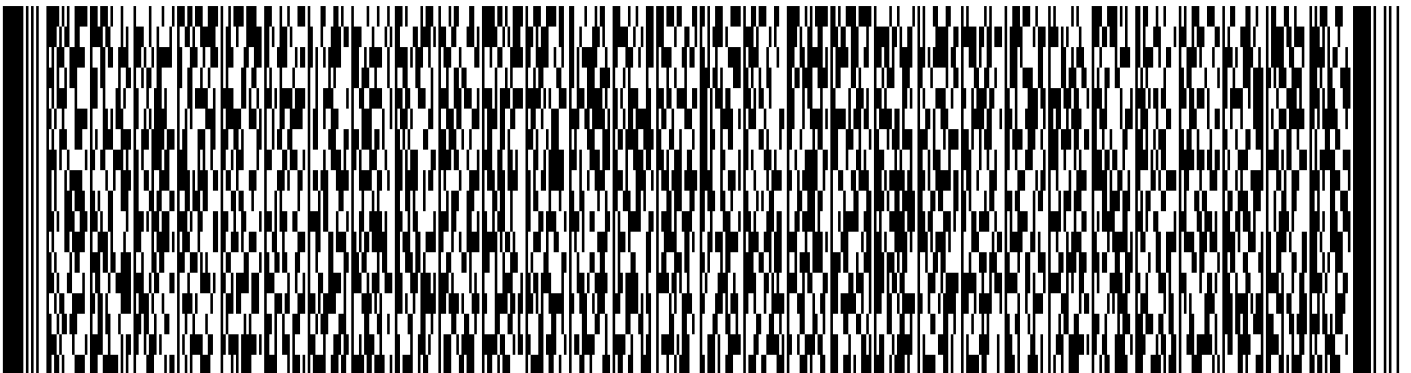
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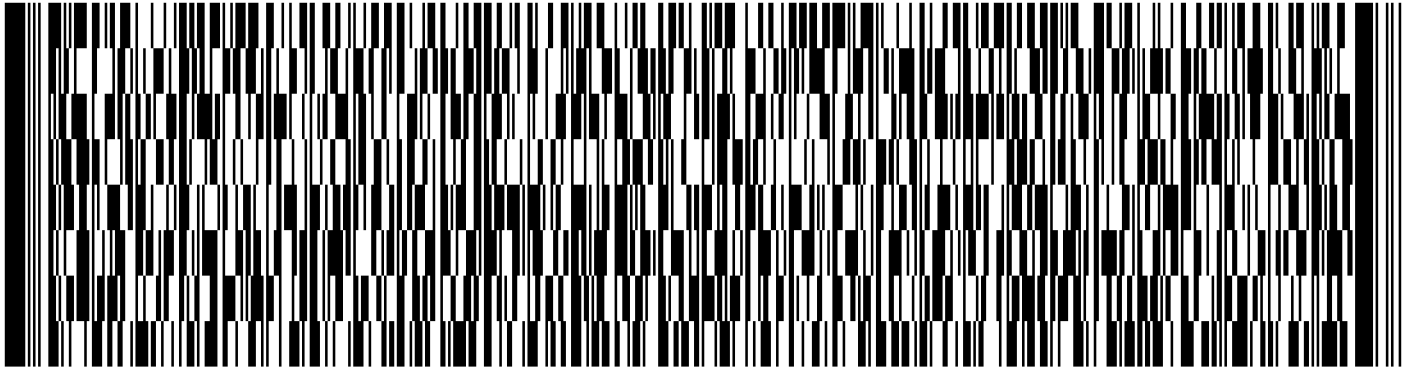
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Bankruptcy1to50



Bankruptcy51to100



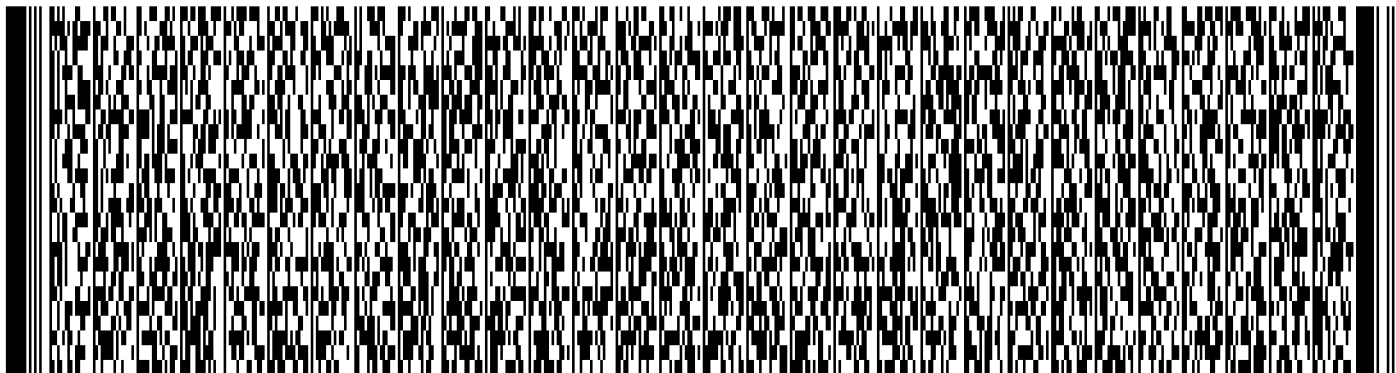
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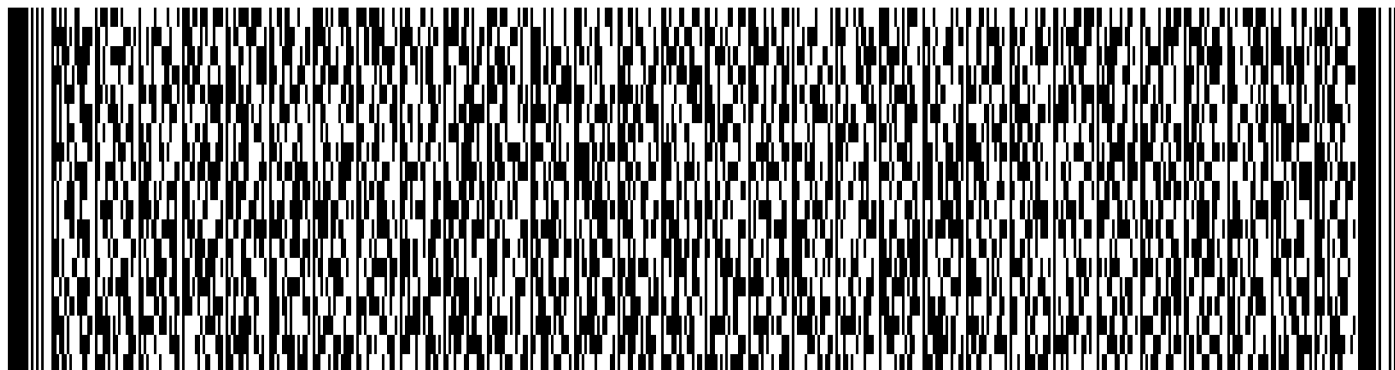
NonBankruptcy51to100

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**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:	)	
	)	Chapter 11
	)	
MARELLI AUTOMOTIVE LIGHTING USA LLC,	)	Case No. 25-11034 (CTG)
<i>et al.</i> , ¹	)	
Debtors.	)	(Jointly Administered)
	)	

**GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND
DISCLAIMERS REGARDING THE DEBTORS' MONTHLY OPERATING REPORT
FOR THE PERIOD OF DECEMBER 1, 2025 THROUGH DECEMBER 31, 2025**

On June 11, 2025 (the “Petition Date”), the above-captioned debtors and debtors in possession (each, as “Debtor,” and collectively, the “Debtors”) filed voluntary petitions in the United States Bankruptcy Court for the District of Delaware (the “Court”) commencing cases for relief under chapter 11 of the Bankruptcy Code. On June 11, 2025, the Court entered an order authorizing the joint administration of these chapter 11 cases pursuant to Bankruptcy Rule 1015(b) under the lead case *In re Marelli Automotive Lighting USA LLC, et al.*, No. 25-11034 (CTG) [Docket No. 102]. On June 25, 2025, the United States Trustee for the District of Delaware (the “U.S. Trustee”) appointed an official committee of unsecured creditors pursuant to section 1102(a)(1) of the Bankruptcy Code (the “Committee”) [Docket No. 184].² No request for the appointment of a trustee or examiner under section 1104 of the Bankruptcy Code has been made in these chapter 11 cases.

The factual background regarding the Debtors, including their business operations, their capital and debt structures, and the events leading to the filing of these chapter 11 cases, is set forth in detail in the *Declaration of David Slump, Chief Executive Officer of Marelli Automotive Lighting USA LLC, in Support of First Day Motions* [Docket No. 20] (the “First Day Declaration”). Additional information about these chapter 11 cases, court filings, and claims information is available at the website maintained by the Debtors’ claims and noticing agent: <https://www.veritaglobal.net/Marelli>.

The Debtors have prepared and filed the attached monthly operating report and the exhibits thereto (the “MOR”) for the period including December 1, 2025 through December 31, 2025 (the “Reporting Period”) solely for the purpose of complying with the monthly reporting

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

² On July 2, 2025, the U.S. Trustee filed the *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the U.S. Trustee filed the *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 922].

requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee for the District of Delaware.

The Debtors have historically prepared consolidated quarterly and annual financial statements in accordance with the international financial reporting standards ("IFRS") issued by the International Accounting Standards Board. The financial information contained herein is limited in scope, covers a limited time period, and is presented on a preliminary and unaudited basis. As such, the MOR has not been subject to procedures that would typically be applied to financial statements prepared in accordance with IFRS, generally accepted accounting principles utilized in the United States of America ("GAAP"), or any other accounting standards, nor does the MOR include all of the information and footnotes required by any such accounting standards. Upon the application of such procedures, the financial information could be subject to changes, which could be material. The MOR neither purports to represent financial statements prepared in accordance with IFRS, nor is it intended to be fully reconciled with the financial statements of each Debtor.

Solely to comply with their obligations to provide MORs during these chapter 11 cases, the Debtors have prepared the MOR using the best information presently available to them, which has been collected, maintained, and prepared in accordance with their historical accounting practices. The MOR generally reflects the operations and financial position of the Debtors on a non-consolidated basis, in a form not maintained by the Debtors in the ordinary course of business and is not intended to fully reconcile to the consolidated financial statements prepared by the Debtors. Accordingly, the amounts listed in the MOR will likely differ, at times materially, from the Debtors' historical consolidated financial reports. Because the Debtors' accounting systems, policies, and practices were developed to produce consolidated financial statements, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income, or expenses have been recorded on the correct legal entity.

The results of operations and financial position contained herein are not necessarily indicative of results that may be expected for any period other than the Reporting Period and may not necessarily reflect the Debtors' future consolidated results of operations and financial position. Unless otherwise noted herein, the MOR generally reflects the Debtors' books and records and financial activity occurring during the Reporting Period. Except as may be otherwise noted, no adjustments have been made for activity occurring after the close of the Reporting Period.

The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future. The MOR presents the Debtors' best estimates for the Reporting Period, but there can be no assurance that such information is complete, and the MOR may be subject to material amendment, modification, or supplement. These notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR, of which they comprise an integral and material part.

RESERVATION OF RIGHTS

The information furnished in the MOR includes normal recurring adjustments but does not include all of the adjustments that typically would be made for interim financial statements presented in accordance with IFRS or any other accounting standards. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. Accordingly, the Debtors hereby reserve all rights to dispute the validity, status, enforceability, or executory nature of any claim amount, agreement, representation, or other statement set forth in the MOR. Further, the Debtors reserve the right to amend, modify, or supplement the MOR in all respects, if necessary or appropriate, but undertake no obligation to do so. Nothing contained in the MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their chapter 11 cases or otherwise.

For the reasons discussed above, there can be no assurance that the non-consolidated financial information presented herein is complete, and readers are cautioned not to rely on the MOR for any reason.

The financial statements of the Debtors' non-debtor affiliates have not been included in the MOR. Unless otherwise indicated, all amounts in the MOR are reflected in U.S. Dollars rounded to the nearest Dollar. The Debtors conduct business in multiple currencies. Solely for the purpose of preparing the MOR, non-U.S. currency amounts have been translated using publicly available prevailing foreign exchange rates as of November 28, 2025 for beginning cash balances, as of January 2, 2026 for ending cash balances, as of December 31, 2025 for the Debtors' balance sheets, and average rates for the monthly period from December 1, 2025 to December 31, 2025 for the Debtors' income statements. Such translations are provided for illustrative purposes only and may differ materially from both current market values at the time of the transactions described in the MOR. Due to the fluctuations in exchange rates, the individual translation of specific accounts may not perfectly "balance" or "tie" to other amounts set forth in the MOR. Subtotals may differ from the summation of numbers presented. In any case, the original currency of any transaction described in the MOR shall control.

SUPPORTING DOCUMENTATION AND CERTAIN ADJUSTMENTS, LIMITATIONS, METHODOLOGY, AND DISCLAIMERS

While the Debtors do not restate the above notes and reservations or rights in their entirety here, such notes and reservations apply to the entire MOR and each individual response or other item included in the MOR. In addition to such notes and reservations, the Debtors offer the following explanatory notes.

Statement of Cash Receipts and Disbursements. Cash balances and transactions from the Debtors' various banking systems are compiled and analyzed on a weekly basis, as opposed to monthly. Accordingly, cash receipts and disbursements are presented through January 2, 2026, the last Friday of the week nearest to month-end.

Reported cash receipts and disbursements exclude intercompany and debtor-to-debtor transactions, as provided in the instructions to the MOR. As noted above, the conduct business in multiple currencies, and foreign exchange impacts are inherent to their businesses. For purposes

of the MOR only, cash balances and transactional activity are represented based on conversion to U.S. Dollars. Certain foreign exchange impacts, though not all foreign exchange impacts, are estimated in the related line item on the attached statement of cash receipts and disbursements. Such impacts result from rate changes during the reporting period and do not represent actual cash movements. For additional information on ending cash balances per the Debtors' books and records, see the attached cash balances in the statement of cash receipts and disbursements.

Balance Sheet. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of their business. The MOR is prepared on an entity-by-entity basis. To prepare a balance sheet for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating balance sheets, including but not limited to the adjustment of accruals, the reclassification of certain balances, and the adjustment to allocate goodwill at the legal entity level.

Income Statement. As noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business. The MOR is prepared on an entity-by-entity basis. To prepare an income statement for each Debtor solely for the purpose of complying with the monthly operating requirements applicable in the Debtors' chapter 11 cases and the instructions provided by the Office of the United Trustee, the Debtors made certain adjustments to their consolidating profits and loss statements, including but limited to adjustments to remove income statement impacts associated with the allocation of goodwill at the legal entity level.

Part 1. Cash Receipts and Disbursements.

- Cash balances are reported based on the Debtors' bank statements. Reconciliation differences will exist between bank statement balances and balance sheet cash balances due to ordinary-course timing differences between payment execution in the Debtors' financial system and disbursement of funds from Debtor bank accounts.
- Total receipts (item 1(b)). Third party receipts, net intercompany transfers to/from Debtor bank accounts, and certain foreign exchange impacts are included in the total receipts figure to enable footing in the MOR.
- The MOR includes cash balances of five depository accounts inadvertently omitted from the prior month's operating report. Such cash balances are reflected in both the beginning and the ending cash balances of Debtor Marelli Aftermarket Italy S.p.A. Accordingly, such Debtor's beginning cash balance is higher than such Debtor's ending cash balance set forth in the prior month's operating report.

Part 2. Asset and Liability Status.

- Postpetition payables (excluding taxes) (item 2(f)). Postpetition payables figures have been estimated using commercially reasonable efforts by examining outstanding payables that were received in the reporting period and estimating other accrued expenses.

- Prepetition secured debt (item 2(k)). Prepetition secured debt reflects is comprised of the approximate amounts outstanding under the Debtors' Emergency Loan Facility and Senior Loan Facility. A detailed description of the Debtors' capital structure and secured debt obligations is set forth in the First Day Declaration.
- Prepetition priority debt (item 2(l)). The Debtors have not historically and do not now maintain records of any claims entitled to priority under the Bankruptcy Code.
- Prepetition unsecured debt and total liabilities (debt) (items 2(m) and 2(n)). Prepetition unsecured debt is comprised of all liabilities not included in items 2(j), 2(k), and 2(l). The Debtors have made commercially reasonable efforts to determine prepetition and postpetition payables by Debtor entity for purposes of the MOR. Because, as noted above, the Debtors have historically prepared financial statements on a consolidated basis, and it is on this basis that the Debtors continue to prepare and report financials in the ordinary course of business, certain estimates and prorrations were used to determine the amounts of prepetition payables to include for each Debtor entity. In connection with the commencement of these chapter 11 cases, the Debtors instituted new practices and procedures to distinguish between prepetition and postpetition liabilities in their accounting and financial systems. Certain liabilities remain subject to ongoing review and analysis. As the Debtors continue this review and analysis, the allocation of liabilities between prepetition and postpetition periods may change.

Part 3. Assets Sold or Transferred.

- From time to time, in the ordinary course of business or otherwise, the Debtors may sell certain property. The Debtors expect that certain asset sales and transfers may be consummated in accordance with the *Order (I) Authorizing and Establishing Procedures for the De Minimis Asset Transactions, (II) Authorizing and Establishing Procedures for De Minimis Asset Abandonment, (III) Approving the Form and Manner of the Notice of De Minimis Asset Transactions and Abandonment, (IV) Authorizing the Payment of Fees and Expenses Incurred in Connection Therewith, and (V) Granting Related Relief* entered on July 22, 2025 (the "De Minimis Sales Order") [Docket No. 304].

Part 4. Income Statement.

- Selling expenses and general administrative expenses (items 4(d) and 4(e)). Selling expenses and general administrative expenses are reported together in the Debtors' income statements as "selling, general and administrative expenses."
- Other expenses (item 4(f)). This line item includes research and development costs, restructuring expenses, other income, other expenses, finance income, other finance costs, and share of profit of associates and joint ventures. Restructuring expenses include costs for restructuring plans and other exit and disposal activities.
- Depreciation and/or amortization (item 4(h)). Depreciation is recorded within cost of sales, selling, general, and administrative expenses, and research and development costs on the

Debtors' income statements. The amounts presented in item 4(h) reflect depreciation of distribution buildings and transport vehicles used for selling activities and industrial buildings, plant, machinery, and equipment used for research and development activities.

- Reorganization items (item 4(j)). The Debtors have not historically and do not now maintain records of reorganization items, since "reorganization items" is not a principle recognized under IFRS. Reorganization items represent expenses incurred as a result of filing the chapter 11 cases, including the accrued fees and expenses of chapter 11 professionals consistent with the budget approved in connection with the Debtors' postpetition financing. The amounts reported in item 4(j) are recorded in the Debtors' income statements under "selling, general and administrative expenses" and "restructuring expenses."

Part 5. Professional Fees and Expenses.

- Payments to professionals are made pursuant to various orders of the Court, including the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] and the *Order (I) Authorizing the Debtors to Retain and Compensate Professionals Utilized in the Ordinary Course of Business and (II) Granting Related Relief* [Docket No. 487].
- All professional fees and expenses (item 5(c)). This line item provides the total of professional fees and expenses presented in item 5(a) and item 5(b) as well as professional fees and expenses paid for professionals employed by any official committee appointed by the U.S. Trustee.

Part 6. Postpetition Taxes.

- The Debtors have various country finance teams that are involved in accounting for income taxes, sales and use taxes, property taxes, and regulatory and other governmental fees. Based on the nature of the Debtors' accounting systems and the limited time available to prepare the MOR, the Debtors have reported U.S. postpetition taxes only in Part 6.

Part 7. Questionnaire.

- Question 7(a). In accordance with relief granted by the Court on certain of the Debtors' first day motions, the Debtors have made certain payments on account of prepetition obligations. Further details regarding the relief requested, the relief granted, and the payments projected to be made by the Debtors is set forth in the applicable first day motions and orders. Question (a) has been answered "Yes" where payments have been made on prepetition obligations as authorized by the first day motions.
- Question 7(c). Marelli Holdings Co., Ltd. responded "Yes" where employee or director compensation payments were confirmed to have been made to insiders in the ordinary course of business.

- Question 7(g). In connection with the Debtors' commencement of the chapter 11 cases, the Debtors requested authorization for and approval of postpetition financing under the Debtors' postpetition debtor-in-possession financing facility, which authorization and approval were granted by the Court by a first interim order dated June 12, 2025 [Docket No. 109], a second interim order dated July 25, 2025 [Docket No. 355], and a final order dated July 30, 2025 [Docket No. 449]. The Debtors made no new draws or other borrowings under the financing facility during the Reporting Period.
- Question 7(h). Question (h) has been answered "Yes" where payments to Debtor retained professionals or ordinary course professionals have been made, as detailed in Part 5.
- Question 7(i). In addition to workers' compensation insurance, the company has employers' liability coverage for Debtors in non-U.S. countries through government-administered programs or employers' liability extensions under the general liability insurance. The Debtors are current on related premiums where applicable.

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A.	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Assets														
Current assets														
Cash and cash equivalents	\$ 1	\$ 34	\$ 5,483	\$ 28	\$ 2,420	\$ 195	\$ 851	\$ 135	\$ 129,040	\$ 1,191	\$ 12,108	\$ 182	\$ 295	\$ 412
Trade receivables	4,002	0	207,427	-	433	-	375	22,778	2,905	44,134	88,682	10,007	3,023	45,108
Inventories	-	-	-	0	1,216	-	1,109	868	-	2,497	20,511	613	559	34,186
Other assets	716	1	198,689	46	1,564	7,512	1,481	359	14,994	5,470	4,586	15,250	1,038	39,409
Other financial assets	154	125,689	136,366	-	(0)	-	-	6,033	194,840	181,111	238,344	44,593	14,564	16,871
Total current assets	4,873	125,724	547,965	74	5,633	7,707	3,816	30,173	341,780	234,403	364,231	70,645	19,478	135,985
Non-current assets														
Property, plant and equipment	-	(0)	-	-	289	-	3	1,840	889	4,526	11,045	304	37	34
Intangible assets	-	-	-	-	-	0	0	80	1,528	-	36	(0)	-	4,074
Goodwill	-	-	-	-	-	-	-	-	-	-	-	-	125	32,092
Right-of-use assets	0	9	-	-	164	-	30	5,990	705	(0)	57	(0)	330	13,299
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	67	2,241	31	8	-	579	(0)	0	2,136	2,474	635	16	5,032
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	6	2	-	4,210	-	-	73,160	-	442	-	-	81,338
Total non-current assets	0	76	2,248	32	461	4,210	612	7,910	76,283	6,662	14,055	939	509	135,869
Total assets	\$ 4,873	\$ 125,800	\$ 550,213	\$ 107	\$ 6,094	\$ 11,917	\$ 4,428	\$ 38,083	\$ 418,063	\$ 241,065	\$ 378,286	\$ 71,584	\$ 19,987	\$ 271,854
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 3,313	\$ 28	\$ 281,767	\$ 4	\$ 797	\$ 901	\$ 1,478	\$ 12,462	\$ 3,659	\$ 69,813	\$ 64,961	\$ 15,421	\$ 10,140	\$ 75,462
Interest-bearing loans and borrowings	1	113,154	-	-	(0)	8,775	-	8,053	126,870	16,778	-	10,815	-	3,490
Lease liabilities	-	8	-	-	346	-	36	8,697	964	-	109	0	337	14,531
Income tax payable	-	29	(787)	-	302	-	0	-	(0)	4,618	1,447	0	907	3,349
Other current liabilities	428	16	222,275	0	946	130	107	5,376	3,224	2,518	(26)	317	405	2,135
Other current financial liabilities	-	-	22,310	0	-	(0)	26	(0)	(0)	-	-	0	1	613
Total current liabilities	3,742	113,236	525,565	4	2,390	9,806	1,648	34,588	134,717	93,726	66,490	26,554	11,790	99,581
Non-current liabilities														
Net employee defined benefit liabilities	11,901	-	290	-	134	-	7	325	50	376	3,081	15	60	2,401
Provisions	-	-	(0)	(0)	5	1,596	0	3,792	209	94	1,641	56	267	2,091
Deferred tax liabilities	-	-	-	-	0	0	-	-	54	545	-	-	-	451
Total non-current liabilities	11,901	-	290	(0)	139	1,596	8	4,117	313	1,015	4,722	70	327	4,944
Total liabilities	15,643	113,236	525,855	4	2,529	11,401	1,655	38,705	135,029	94,741	71,213	26,624	12,117	104,525
Equity														
Issued capital	75,928	3,192	0	2	708	18	183	20,415	75,042	22,344	26,835	7,335	118	8,225
Share premium	-	-	-	207	-	-	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(39,317)	0	5	(0)	0	0	(0)	(0)	0	(0)	(0)	0	-	(171)
Retained earnings	(47,381)	9,372	24,353	(107)	2,856	497	2,590	(21,036)	207,991	123,980	280,238	37,626	7,752	159,275
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(10,769)	12,564	24,358	102	3,565	516	2,773	(621)	283,033	146,325	307,073	44,961	7,870	167,329
Total liabilities and equity	\$ 4,873	\$ 125,800	\$ 550,213	\$ 107	\$ 6,094	\$ 11,917	\$ 4,428	\$ 38,083	\$ 418,063	\$ 241,065	\$ 378,286	\$ 71,584	\$ 19,987	\$ 271,854

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftersales Co., Ltd.	Marelli Argentan France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Assets														
Current assets														
Cash and cash equivalents	\$ 1,540	\$ 516	\$ -	\$ 371	\$ 134	\$ 721	\$ 5,263	\$ 1,258	\$ 3,258	\$ 377	\$ 282	\$ 137	\$ 1,909	\$ 6,020
Trade receivables	5,258	2,280	-	6,257	2,426	40,929	125,621	67,056	191,142	14,095	12,641	190,420	147,076	2,030
Inventories	20,016	1,686	-	(0)	823	4,595	25,175	5,389	30,644	6,551	832	52,588	71,694	4,548
Other assets	1,374	331	-	2,598	1,456	8,903	9,420	9,467	15,760	2,826	2,826	27,855	33,252	52,494
Other financial assets	16,639	18	-	-	4,845	67,296	234,473	60,960	165,828	52,959	-	14,284	36,034	33,653
Total current assets	44,827	4,831	-	9,227	9,684	122,445	399,952	144,131	406,632	75,412	16,582	285,285	289,964	98,745
Non-current assets														
Property, plant and equipment	33	-	-	0	1,818	20,224	45,350	18,370	26,629	10,686	363	75,310	126,008	49,164
Intangible assets	20	-	-	-	0	0	13,940	0	29,866	4,741	-	33,405	76	231
Goodwill	-	5,264	-	-	-	-	-	-	-	-	-	-	-	-
Right-of-use assets	331	128	-	-	1,994	5,652	8,914	2,076	12,349	2,042	355	7,251	18,346	1,065
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	2,936	56	-	30	-	5,109	11,283	2,376	12,808	2,472	-	-	7,315	14,418
Other assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	-	-	-	-	(0)	-	-	-	(21,004)	-	-
Total non-current assets	3,319	5,449	-	31	3,812	30,986	79,486	22,822	81,652	19,941	718	94,961	151,745	64,878
Total assets	\$ 48,146	\$ 10,279	\$ -	\$ 9,257	\$ 13,496	\$ 153,431	\$ 479,438	\$ 166,953	\$ 488,284	\$ 95,353	\$ 17,300	\$ 380,246	\$ 441,709	\$ 163,623
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 26,012	\$ 5,682	\$ -	\$ 1,492	\$ 4,445	\$ 54,450	\$ 134,365	\$ 42,258	\$ 92,461	\$ 21,550	\$ 1,998	\$ 211,355	\$ 182,809	\$ 20,849
Interest-bearing loans and borrowings	(12)	12	-	153	48,032	10,058	20,830	47,733	88,459	8,285	-	82	-	39,357
Lease liabilities	358	131	-	-	2,024	-	12,727	1,697	17,178	2,431	387	7,630	21,804	1,063
Income tax payable	506	-	-	19	-	977	-	-	25	0	56	10,359	2,149	1,357
Other current liabilities	651	278	-	799	731	2,406	23,586	2,556	16,524	4,662	1,666	82,410	9,540	9,981
Other current financial liabilities	1	3,597	-	45,594	-	0	143	0	1,234	86	39,227	16,441	12	(0)
Total current liabilities	27,515	9,701	-	48,057	55,231	67,891	191,650	94,243	215,881	37,013	43,334	328,277	216,315	72,606
Non-current liabilities														
Net employee defined benefit liabilities	599	27	-	236	12	331	352	154	353	59	862	19,513	2,469	5,509
Provisions	42	69	-	1,756	477	939	2,771	1,582	3,088	459	1,010	5,940	6,346	3,383
Deferred tax liabilities	178	-	-	-	-	1,730	-	(0)	0	-	6	-	-	-
Total non-current liabilities	819	96	-	1,992	489	3,000	3,123	1,736	3,442	518	1,878	25,453	8,816	8,892
Total liabilities	28,334	9,797	-	50,050	55,720	70,891	194,773	95,979	219,323	37,531	45,213	353,730	225,130	81,498
Equity														
Issued capital	557	4	-	2,148	10,034	26,728	32,860	42,639	17,385	12,742	6,033	14,100	44,971	192
Share premium	-	-	-	-	-	-	-	(0)	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	(14)	0	-	1,135	(0)	0	0	(0)	0	(0)	242	(2,747)	(5)	(4,550)
Retained earnings	19,269	478	-	(44,076)	(52,258)	55,812	251,805	28,334	251,577	45,080	(34,188)	15,163	171,612	86,483
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	19,812	482	-	(40,792)	(42,224)	82,539	284,665	70,974	268,962	57,822	(27,912)	26,516	216,579	82,125
Total liabilities and equity	\$ 48,146	\$ 10,279	\$ -	\$ 9,257	\$ 13,496	\$ 153,431	\$ 479,438	\$ 166,953	\$ 488,284	\$ 95,353	\$ 17,300	\$ 380,246	\$ 441,709	\$ 163,623

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli eAxe Torino S.R.L.
Assets														
Current assets														
Cash and cash equivalents	\$ 738	\$ 7,785	\$ 106	\$ 3,272	\$ 2,924	\$ 57	\$ -	\$ -	\$ -	\$ 738	\$ 5,138	\$ 23,135	\$ 154	\$ 371
Trade receivables	3,719	256,221	-	75,603	28,830	10,888	-	-	-	7,014	49,071	434,088	10,456	-
Inventories	1,961	74,214	-	17,794	17,450	-	-	-	-	-	45,416	62,710	5,325	-
Other assets	9,658	8,812	0	20,319	16,660	656	-	-	-	425	10,143	135,688	11,790	36
Other financial assets	10,278	152,744	2,333	4,402	56,446	2,142	-	-	-	697	3,516	5,155,315	-	-
Total current assets	26,355	499,777	2,439	121,390	122,309	13,743	-	-	-	8,874	113,284	5,810,935	27,725	406
Non-current assets														
Property, plant and equipment	4,572	72,909	-	42,199	45,027	62	-	-	-	340	2,841	124,486	2,700	-
Intangible assets	970	14,973	-	-	2	195	-	-	-	46	919	64,216	-	11
Goodwill	-	-	-	-	-	-	-	-	-	-	(0)	-	-	-
Right-of-use assets	96	(0)	-	5,173	6,994	258	-	-	-	1,401	7,259	6,071	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	-	0	-	(0)	1,621	16	-	-	-	-	16,760	-	1,029	2
Other assets	-	-	-	-	-	-	-	-	-	-	-	9,358	-	-
Other non-current financial assets	0	-	56,870	-	-	-	-	-	-	-	41	850,366	-	-
Total non-current assets	5,638	87,882	56,870	47,372	53,643	631	-	-	-	1,786	27,821	1,054,498	3,729	13
Total assets	\$ 31,993	\$ 587,659	\$ 59,309	\$ 168,763	\$ 175,952	\$ 14,274	\$ -	\$ -	\$ -	\$ 10,660	\$ 141,104	\$ 6,865,433	\$ 31,453	\$ 419
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 28,460	\$ 315,603	\$ -	\$ 143,524	\$ 111,565	\$ 138	\$ -	\$ -	\$ -	\$ 4,161	\$ 42,156	\$ 443,795	\$ 8,864	\$ 7
Interest-bearing loans and borrowings	894	25,356	1	195,859	50,107	15,523	-	-	-	-	7,306	7,276,350	13,254	-
Lease liabilities	101	-	-	4,206	7,321	240	-	-	-	1,343	8,634	23,201	-	-
Income tax payable	-	-	-	-	222	-	-	-	-	-	872	3,226	22	-
Other current liabilities	7,031	64,115	0	40,020	1,809	982	-	-	-	834	41,577	361,528	3,479	1
Other current financial liabilities	11,443	8,392	-	(0)	4,356	256	-	-	-	0	0	72,700	-	1
Total current liabilities	47,929	413,465	1	383,609	175,379	17,139	-	-	-	6,339	100,545	8,180,800	25,620	9
Non-current liabilities														
Net employee defined benefit liabilities	474	183	-	8,250	2,918	69	-	-	-	26	133	25,885	0	-
Provisions	865	50,179	-	893	606	-	-	-	-	-	1,586	13,276	462	21
Deferred tax liabilities	-	-	-	-	-	(50)	-	-	-	-	-	6,199	-	-
Total non-current liabilities	1,339	50,362	-	9,143	3,524	19	-	-	-	26	1,719	45,360	462	21
Total liabilities	49,268	463,828	1	392,752	178,903	17,158	-	-	-	6,364	102,264	8,226,160	26,082	30
Equity														
Issued capital	49,061	25,001	67,415	21,856	19,500	1	-	-	-	2,077	33,089	2,553	7,876	353
Share premium	-	-	94,007	-	-	-	-	-	-	-	-	1,637,089	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	(25,031)	-	-
Other components of equity	(98)	(0)	(0)	22,828	(288)	(0)	-	-	-	0	(207)	(25,682)	0	1
Retained earnings	(66,238)	98,830	(102,113)	(268,673)	(22,164)	(2,886)	-	-	-	2,218	5,959	(2,949,656)	(2,505)	35
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	(17,275)	123,831	59,308	(223,989)	(2,951)	(2,885)	-	-	-	4,296	38,840	(1,360,727)	5,371	389
Total liabilities and equity	\$ 31,993	\$ 587,659	\$ 59,309	\$ 168,763	\$ 175,952	\$ 14,274	\$ -	\$ -	\$ -	\$ 10,660	\$ 141,104	\$ 6,865,433	\$ 31,453	\$ 419

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Assets														
Current assets														
Cash and cash equivalents	\$ 51	\$ 559	\$ 636	\$ 171,934	\$ 2,940	\$ 1,283	\$ 340	\$ 1,490	\$ 7	\$ -	\$ 919	\$ 5,211	\$ 4,179	\$ -
Trade receivables	1,175	854	121,320	515,488	51,833	127,060	352,023	4,564	3,403	-	326,419	9,962	5,644	-
Inventories	-	-	45,804	68,806	25,276	10,555	5,836	-	-	-	-	5,780	2,531	-
Other assets	231	2,694	20,869	186,793	27,717	679	96,858	4,164	196	-	7,465	1,256	176	-
Other financial assets	2,120	124	591	1,421,464	166,955	6,104	1,549,455	98	(107)	-	5,767,414	65,228	12,762	-
Total current assets	3,577	4,231	189,220	2,364,485	274,720	145,682	2,004,512	10,315	3,499	-	6,102,216	87,436	25,292	-
Non-current assets														
Property, plant and equipment	(0)	954	62,016	220,041	22,633	14,170	11,749	88	437	-	-	13,069	3	-
Intangible assets	131	22	29,772	95,249	868	7	23,438	236	1,322	-	13,596	35	35	-
Goodwill	-	-	-	2,966,869	203	-	-	-	-	-	-	(0)	-	-
Right-of-use assets	0	3	2,954	12,057	93	0	23,835	1,913	995	-	-	525	364	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	2	-	6,971	-	23,253	1,988	(0)	510	293	-	-	560	967	-
Other assets	-	-	-	-	-	794	-	-	-	-	-	-	-	-
Other non-current financial assets	2	353	-	574,303	82	0	4,211,234	-	-	-	5	-	-	-
Total non-current assets	135	1,333	101,713	3,868,520	47,132	16,958	4,270,256	2,747	3,046	-	13,601	14,188	1,369	-
Total assets	\$ 3,712	\$ 5,563	\$ 290,932	\$ 6,233,005	\$ 321,852	\$ 162,640	\$ 6,274,768	\$ 13,062	\$ 6,545	\$ -	\$ 6,115,817	\$ 101,624	\$ 26,660	\$ -
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 278	\$ 6,464	\$ 91,601	\$ 493,865	\$ 145,046	\$ 122,555	\$ 275,640	\$ 6,913	\$ 908	\$ -	\$ 322,325	\$ 7,409	\$ 10,063	\$ -
Interest-bearing loans and borrowings	1,429	2,155	733	1,858,278	29	-	3,948,514	2,667	6,469	-	4,730,402	-	1,447	-
Lease liabilities	1	4	3,200	13,192	100	2	24,027	2,986	1,046	-	-	594	552	-
Income tax payable	(0)	-	-	6,353	5,540	723	-	114	-	-	8	244	190	-
Other current liabilities	73	405	5,248	168,481	12,064	2,401	18,002	4,269	978	-	92,015	25,860	1,063	-
Other current financial liabilities	-	1	219,636	2,023,166	22,192	-	572,019	100	1	-	-	0	0	-
Total current liabilities	1,780	9,028	320,418	4,563,335	184,971	125,680	4,838,203	17,048	9,402	-	5,144,750	34,107	13,316	-
Non-current liabilities														
Net employee defined benefit liabilities	216	3	71	49,974	4,978	2,188	98,755	898	396	-	141	12	27	-
Provisions	-	769	12,315	33,027	9,359	146	9,672	(2)	5	-	-	161	275	-
Deferred tax liabilities	-	13	-	-	37	-	(0)	-	-	-	-	-	(0)	-
Total non-current liabilities	216	786	12,385	83,001	14,374	2,335	108,427	896	401	-	141	172	302	-
Total liabilities	1,997	9,814	332,804	4,646,336	199,345	128,014	4,946,630	17,944	9,802	-	5,144,891	34,280	13,618	-
Equity														
Issued capital	598	18,800	918	298,833	22,404	574	1,563	0	6	-	638	39,638	184	-
Share premium	-	-	-	-	-	18,171	-	-	-	-	2,409,384	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	0	(67)	(0)	(16,107)	393	(305)	(9,393)	20	0	-	(0)	0	0	-
Retained earnings	1,118	(22,983)	(42,789)	1,303,943	99,711	16,185	1,335,968	(4,902)	(3,263)	-	(1,439,097)	27,707	12,859	-
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	1,716	(4,251)	(41,871)	1,586,670	122,507	34,626	1,328,138	(4,882)	(3,258)	-	970,925	67,345	13,043	-
Total liabilities and equity	\$ 3,712	\$ 5,563	\$ 290,932	\$ 6,233,005	\$ 321,852	\$ 162,640	\$ 6,274,768	\$ 13,062	\$ 6,545	\$ -	\$ 6,115,817	\$ 101,624	\$ 26,660	\$ -

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Pioletti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Assets														
Current assets														
Cash and cash equivalents	\$ 20	\$ 1,281	\$ 24,542	\$ 1,788	\$ 397	\$ 32,755	\$ (0)	\$ 970	\$ 1,313	\$ 266	\$ 774	\$ 48,477	\$ 6	\$ 7
Trade receivables	56,008	56,192	64,256	218,861	24,725	621,120	(0)	9,090	20,979	782	6,109	94,651	1,634	(6)
Inventories	32,312	6,119	20,277	-	4,647	136,829	(0)	7,514	5,485	-	12,512	109,766	-	-
Other assets	29,679	760	5,955	31,711	5,539	112,051	0	2,426	1,776	167	32,672	115,916	897	395
Other financial assets	28,980	17,163	19	86	(0)	1,482,448	-	(1)	6,571	10,133	83,356	2,683	-	2,189
Total current assets	146,998	81,515	115,049	252,446	35,307	2,385,202	0	19,999	36,125	11,347	135,423	371,493	2,538	2,585
Non-current assets														
Property, plant and equipment	69,909	36,658	77,837	33,394	23,974	108,943	(0)	23,506	13,258	90	17,559	199,619	-	-
Intangible assets	1,582	16	14,786	128	11,815	23,438	-	38	0	(0)	81	15,975	-	-
Goodwill	-	-	-	-	-	8,821	-	-	-	-	-	(0)	-	-
Right-of-use assets	251	14	10,925	2,183	4,689	25,194	-	-	2,043	630	4,261	6,169	-	-
Investments in associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deferred tax assets	7,901	1,318	-	13,974	0	0	-	-	9,768	137	3,795	35,989	-	-
Other assets	-	2,056	-	-	-	(0)	-	-	-	-	-	-	-	-
Other non-current financial assets	-	-	-	1	-	53,124	-	-	-	-	-	67,345	-	-
Total non-current assets	79,642	40,062	103,548	49,680	40,478	219,520	(0)	23,544	25,070	857	25,695	325,098	-	-
Total assets	\$ 226,641	\$ 121,577	\$ 218,597	\$ 302,126	\$ 75,785	\$ 2,604,722	\$ (0)	\$ 43,543	\$ 61,195	\$ 12,204	\$ 161,117	\$ 696,590	\$ 2,538	\$ 2,585
Liabilities and equity														
Liabilities														
Current liabilities														
Trade payables	\$ 104,980	\$ 48,573	\$ 58,431	\$ 10,160	\$ 24,381	\$ 714,959	\$ 0	\$ 18,537	\$ 33,787	\$ 504	\$ 85,314	\$ 145,998	\$ 289	\$ 19
Interest-bearing loans and borrowings	6	-	-	-	164	1,494,482	-	(0)	32,018	1,438	386	45,107	-	-
Lease liabilities	264	18	2,748	2,607	5,531	37,962	-	-	12,248	789	4,804	7,519	-	-
Income tax payable	(47)	885	1,352	1,727	(0)	(387)	-	127	495	4	(0)	1,218	(247)	-
Other current liabilities	5,302	5,672	9,667	59,297	1,443	153,043	(0)	1,348	1,654	190	71,678	153,806	33	10
Other current financial liabilities	8,928	0	-	54,173	23,411	0	(0)	27,952	-	0	0	(4)	2,086	1
Total current liabilities	119,432	55,148	72,198	127,963	54,930	2,400,060	(0)	47,964	80,201	2,925	162,181	353,643	2,161	30
Non-current liabilities														
Net employee defined benefit liabilities	62	4,784	11,224	18,592	-	17,083	0	598	47	104	617	584	-	-
Provisions	22,203	317	397	-	6,141	24,793	0	209	1,352	-	141	12,406	235	-
Deferred tax liabilities	-	-	4,740	-	-	-	-	(0)	(0)	-	(232)	12,396	-	-
Total non-current liabilities	22,264	5,101	16,361	18,592	6,141	41,876	0	807	1,398	104	527	25,386	235	-
Total liabilities	141,697	60,250	88,559	146,554	61,071	2,441,935	0	48,771	81,600	3,029	162,708	379,029	2,396	30
Equity														
Issued capital	121,033	574	1	4	38,328	400	0	4,292	9,999	4,882	5,369	214,849	66	713
Share premium	-	42,090	-	19,415	-	1,129,312	-	-	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other components of equity	0	(3,330)	101,963	(7,105)	(0)	(15,614)	(0)	(0)	(0)	(0)	(663)	(9)	-	-
Retained earnings	(36,089)	21,993	28,073	143,258	(23,614)	(951,311)	-	(9,521)	(30,403)	4,293	(6,296)	102,722	76	1,842
Non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	84,944	61,327	130,038	155,571	14,714	162,787	(0)	(5,229)	(20,405)	9,175	(1,590)	317,562	142	2,556
Total liabilities and equity	\$ 226,641	\$ 121,577	\$ 218,597	\$ 302,126	\$ 75,785	\$ 2,604,722	\$ (0)	\$ 43,543	\$ 61,195	\$ 12,204	\$ 161,117	\$ 696,590	\$ 2,538	\$ 2,585

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Balance Sheets of the Debtor Entities as of December 31, 2025

(in USD thousands)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Assets						
Current assets						
Cash and cash equivalents	\$ 2,924	\$ 180	\$ 7,939	\$ 3,689	\$ 9	\$ 638
Trade receivables	77,062	86,956	30,727	227,877	0	3,284
Inventories	35,094	17,761	31,911	104,232	(0)	1,298
Other assets	30,449	10,438	5,837	143,979	73	2,648
Other financial assets	2,277	160,503	8,448	12,189	1,914	24,924
Total current assets	147,806	275,837	84,861	491,966	1,996	32,793
Non-current assets						
Property, plant and equipment	137,843	52,592	37,826	116,127	513	755
Intangible assets	21,897	4,534	10,412	24,958	(0)	-
Goodwill	-	4,262	-	-	-	-
Right-of-use assets	8,768	510	0	30,117	880	239
Investments in associates and joint ventures	-	-	-	-	-	-
Deferred tax assets	(0)	-	-	72,018	0	322
Other assets	-	-	-	-	-	-
Other non-current financial assets	-	48,862	-	0	-	-
Total non-current assets	168,509	110,760	48,238	243,220	1,393	1,316
Total assets	\$ 316,315	\$ 386,597	\$ 133,099	\$ 735,186	\$ 3,389	\$ 34,109
Liabilities and equity						
Liabilities						
Current liabilities						
Trade payables	\$ 188,368	\$ 152,527	\$ 187,038	\$ 589,942	\$ 146	\$ 16,929
Interest-bearing loans and borrowings	12,901	665	0	2,929	2,581	2
Lease liabilities	8,993	532	(0)	34,243	-	321
Income tax payable	(0)	-	-	1,409	-	-
Other current liabilities	9,471	108,461	62,940	150,988	51	2,675
Other current financial liabilities	69,317	4,051	82,741	105,040	-	-
Total current liabilities	289,050	266,236	332,718	884,552	2,777	19,927
Non-current liabilities						
Net employee defined benefit liabilities	9,198	18,905	142	2,568	0	682
Provisions	1,956	189	3,364	12,799	-	-
Deferred tax liabilities	(0)	-	-	-	-	-
Total non-current liabilities	11,153	19,094	3,507	15,367	0	682
Total liabilities	300,203	285,330	336,225	899,920	2,777	20,609
Equity						
Issued capital	23,244	44,206	1,300	137,470	10,270	2,298
Share premium	-	-	-	-	-	-
Treasury stock	-	-	-	-	-	-
Other components of equity	(166)	(6,135)	0	81	(0)	177
Retained earnings	(6,966)	63,196	(204,426)	(302,284)	(9,658)	11,025
Non-controlling interests	-	-	-	-	-	-
Total equity	16,111	101,267	(203,126)	(164,733)	612	13,500
Total liabilities and equity	\$ 316,315	\$ 386,597	\$ 133,099	\$ 735,186	\$ 3,389	\$ 34,109

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A.	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Revenue	\$ -	\$ -	\$ 46,122	\$ -	\$ 461	\$ -	\$ 139	\$ 2,420	\$ -	\$ 11,304	\$ 10,383	\$ 4,278	\$ 1,499	\$ 13,070
Cost of sales	(177)	-	45,794	-	564	-	397	3,363	(42)	10,785	8,629	3,892	1,104	10,683
Gross profit	177	-	328	-	(103)	-	(258)	(943)	42	519	1,753	386	396	2,386
Selling, general and administrative expenses	35	7	258	7	47	2	68	(1,425)	342	2,184	286	(64)	295	2,018
Research and development costs	-	-	-	-	-	-	-	(300)	160	(304)	6,222	276	-	-
Restructuring expenses	-	-	-	-	-	-	-	1	0	73	-	0	(36)	260
Other income	82	-	-	(0)	(2)	0	22	(36)	(2)	50	15	6	114	(3,474)
Other expenses	65	2	4	0	1	852	1	34	11	3	34	(517)	32	113
Operating profit	159	(8)	66	(7)	(152)	(854)	(305)	711	(473)	(1,388)	(4,774)	697	219	(3,478)
Finance income	2	312	4,116	0	35	1,962	2	18	491	453	374	108	37	34,835
Finance costs														
Interest costs	1	270	-	-	39	106	2	69	110	38	0	19	1	63
Other finance costs	211	(2)	3,051	0	27	119	(1)	9	12	95	8,871	102	28	54
Share of profit of associates and joint ventures	-	-	-	-	-	(238)	-	-	-	-	-	-	-	-
Profit before income tax	(52)	36	1,130	(7)	(183)	646	(304)	651	(106)	(1,067)	(13,270)	683	227	31,240
Income tax expense	-	(24)	(1,002)	-	71	2,329	(466)	-	1,945	132	924	(1,641)	(50)	(3,042)
Profit (loss) from continuing operations	(52)	12	128	(7)	(111)	2,975	(770)	651	1,840	(935)	(12,347)	(958)	177	28,198
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ (52)	\$ 12	\$ 128	\$ (7)	\$ (111)	\$ 2,975	\$ (770)	\$ 651	\$ 1,840	\$ (935)	\$ (12,347)	\$ (958)	\$ 177	\$ 28,198

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftersales Co., Ltd.	Marelli Argentan France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Revenue	\$ 5,735	\$ 1,201	\$ -	\$ -	\$ 508	\$ 7,994	\$ 23,217	\$ 10,502	\$ 39,016	\$ 3,793	\$ (1,385)	\$ 36,926	\$ 28,087	\$ 7,770
Cost of sales	4,259	932	-	(72)	690	8,667	24,642	10,564	32,710	3,816	(959)	33,393	40,249	11,705
Gross profit	1,475	269	-	72	(182)	(673)	(1,426)	(62)	6,306	(24)	(425)	3,533	(12,162)	(3,935)
Selling, general and administrative expenses	962	302	-	178	113	765	1,696	792	1,450	81	(620)	(3,920)	121	820
Research and development costs	-	-	-	(59)	230	491	1,205	215	452	1,530	870	5,461	(82)	114
Restructuring expenses	0	42	-	13	31	3,992	6	(3)	4	-	4,447	56	-	-
Other income	(282)	4	-	(856)	40	17	(3,628)	(3)	3,093	(95)	5,982	(6,058)	(1,049)	6,639
Other expenses	65	97	-	(125)	7	311	352	66	4,276	38	2,462	(682)	69	8
Operating profit	166	(167)	-	(791)	(524)	(6,214)	(8,313)	(1,135)	3,218	(1,767)	(1,603)	(3,440)	(13,319)	1,763
Finance income	182	(0)	-	0	4	170	1,855	230	1,275	155	0	121	20,050	(663)
Finance costs														
Interest costs	2	14	-	149	109	17	125	12	305	27	131	31	184	0
Other finance costs	66	10	-	1	15	30	1,522	353	1,437	47	0	2,613	19,402	397
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	(13)	-	-
Profit before income tax	280	(191)	-	(941)	(644)	(6,092)	(8,106)	(1,270)	2,751	(1,687)	(1,734)	(5,976)	(12,856)	703
Income tax expense	30	50	-	155	-	1,416	3,048	2,413	(588)	(3,273)	(1,858)	(10,588)	2,868	(1,599)
Profit (loss) from continuing operations	310	(141)	-	(786)	(644)	(4,676)	(5,057)	1,143	2,163	(4,960)	(3,593)	(16,564)	(9,988)	(896)
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ 310	\$ (141)	\$ -	\$ (786)	\$ (644)	\$ (4,676)	\$ (5,057)	\$ 1,143	\$ 2,163	\$ (4,960)	\$ (3,593)	\$ (16,564)	\$ (9,988)	\$ (896)

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli oAxle Torino S.R.L.
Revenue	\$ 851	\$ 31,158	\$ -	\$ 26,461	\$ 6,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,301	\$ 85,461	\$ 4,274	\$ -
Cost of sales	1,647	42,178	-	23,235	6,618	(150)	-	-	-	(8)	18,131	79,880	4,043	1
Gross profit	(795)	(11,021)	-	3,225	118	150	-	-	-	8	4,170	5,581	231	(1)
Selling, general and administrative expenses	453	688	-	446	245	(1)	-	-	-	(194)	1,355	1,866	68	(7)
Research and development costs	26	1,493	-	(51)	17	-	-	-	-	(536)	-	(1,478)	15	4
Restructuring expenses	-	1	-	0	1,880	-	-	-	-	-	-	296,458	-	(40)
Other income	(0)	(7,949)	-	1	(1,408)	1	-	-	-	3	174	(6,495)	-	0
Other expenses	254	(167)	-	(5,609)	3,039	1	-	-	-	-	62	(229)	-	1
Operating profit	(1,528)	(20,985)	-	8,439	(6,472)	152	-	-	-	740	2,927	(297,530)	149	41
Finance income	41	1,036	3	(109)	636	6	-	-	-	-	239	12,889	(228)	0
Finance costs														
Interest costs	26	-	282	1,754	357	37	-	-	-	5	131	57,349	(75)	0
Other finance costs	181	6,318	0	1,039	350	1	-	-	-	-	504	62,374	4	0
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	(283)	-	-	-
Profit before income tax	(1,693)	(26,267)	(279)	5,537	(6,543)	120	-	-	-	735	2,247	(404,364)	(8)	41
Income tax expense	-	-	-	-	379	(12)	-	-	-	-	(885)	3,321	251	(32)
Profit (loss) from continuing operations	(1,693)	(26,267)	(279)	5,537	(6,164)	108	-	-	-	735	1,362	(401,043)	242	9
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ (1,693)	\$ (26,267)	\$ (279)	\$ 5,537	\$ (6,164)	\$ 108	\$ -	\$ -	\$ -	\$ 735	\$ 1,362	\$ (401,043)	\$ 242	\$ 9

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Revenue	\$ 312	\$ 19	\$ 18,825	\$ 39,325	\$ 20,815	\$ 12,461	\$ 48,515	\$ -	\$ -	\$ -	\$ -	\$ 6,071	\$ 4,218	\$ -
Cost of sales	5	41	20,358	44,648	16,719	11,715	35,339	936	(4)	-	419	3,464	3,667	-
Gross profit	307	(22)	(1,533)	(5,323)	4,096	746	13,176	(936)	4	-	(419)	2,608	552	-
Selling, general and administrative expenses	15	62	439	17,329	760	85	4,233	(24)	(69)	-	24,855	351	382	-
Research and development costs	97	58	7,426	11,265	819	-	11,094	(72)	-	-	166	0	-	-
Restructuring expenses	-	2	9,267	23,534	10	-	1,542	-	-	-	(289,661)	-	-	-
Other income	-	(134)	(315)	(5,603)	(256)	0	749	210	(56)	-	(10)	0	(89)	-
Other expenses	3	2	246	827	479	(38)	(376)	28	2	-	43	(59)	14	-
Operating profit	193	(281)	(19,226)	(63,880)	1,773	700	(2,568)	(658)	16	-	264,166	2,315	66	-
Finance income	3	1	168	174,621	876	3	47,498	20	1	-	206,974	872	52	-
Finance costs														
Interest costs	3	7	751	10,579	(101)	-	10,828	(135)	28	-	12,854	7	8	-
Other finance costs	2	0	604	9,607	990	21	6,526	79	0	-	136,034	276	42	-
Share of profit of associates and joint ventures	-	-	-	(9,887)	-	-	-	-	-	-	-	-	-	-
Profit before income tax	191	(288)	(20,414)	80,668	1,760	681	27,577	(582)	(12)	-	322,253	2,904	68	-
Income tax expense	0	(23)	(7,400)	(5,080)	261	590	(549)	(429)	(587)	-	35	(515)	(75)	-
Profit (loss) from continuing operations	191	(310)	(27,814)	75,589	2,020	1,271	27,027	(1,011)	(599)	-	322,288	2,389	(7)	-
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ 191	\$ (310)	\$ (27,814)	\$ 75,589	\$ 2,020	\$ 1,271	\$ 27,027	\$ (1,011)	\$ (599)	\$ -	\$ 322,288	\$ 2,389	\$ (7)	\$ -

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Ploiesti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Revenue	\$ 14,731	\$ 48,922	\$ 33,824	\$ 2,267	\$ 7,583	\$ 102,640	\$ -	\$ 4,038	\$ 5,254	\$ 0	\$ 5,091	\$ 66,558	\$ -	\$ 39
Cost of sales	16,730	47,146	28,799	20,387	6,990	82,149	-	4,762	5,190	132	3,248	57,017	-	0
Gross profit	(1,999)	1,777	5,025	(18,121)	592	20,491	-	(724)	64	(132)	1,843	9,541	-	39
Selling, general and administrative expenses	1,684	33	699	1,454	359	14,366	-	134	1,757	108	185	1,120	-	0
Research and development costs	92	-	412	27	760	(6,469)	-	11	277	185	-	1,845	125	0
Restructuring expenses	-	-	-	-	(218)	(6,439)	-	-	-	-	332	138	-	-
Other income	649	6	19	6,925	(194)	58	-	4	(48)	-	(4)	2,183	0	0
Other expenses	43	2	199	197	134	12,289	-	12	1,504	5	14	2,080	7	6
Operating profit	(3,170)	1,747	3,735	(12,874)	(636)	6,803	-	(877)	(3,521)	(430)	1,308	6,541	(132)	34
Finance income	303	43	2,146	108	(1,825)	87,869	-	884	14	27	401	36,441	0	6
Finance costs														
Interest costs	7	0	81	16	169	9,048	-	193	150	5	62	736	7	(0)
Other finance costs	308	96	2,453	39	(831)	7,703	-	816	9	4	652	2,715	0	0
Share of profit of associates and joint ventures	-	-	-	-	-	-	-	-	-	-	-	(34,380)	-	-
Profit before income tax	(3,183)	1,694	3,347	(12,820)	(1,800)	77,921	-	(1,003)	(3,666)	(413)	995	5,151	(139)	39
Income tax expense	(0)	1,909	(2,679)	(2,665)	(57)	(719)	-	(121)	8,672	33	(3,689)	188	126	(0)
Profit (loss) from continuing operations	(3,183)	3,602	668	(15,486)	(1,856)	77,201	-	(1,124)	5,006	(380)	(2,694)	5,338	(13)	39
Profit (loss) from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Profit	\$ (3,183)	\$ 3,602	\$ 668	\$ (15,486)	\$ (1,856)	\$ 77,201	\$ -	\$ (1,124)	\$ 5,006	\$ (380)	\$ (2,694)	\$ 5,338	\$ (13)	\$ 39

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Statements of Profit (Loss) of the Debtor Entities for December 1, 2025 through December 31, 2025

(in USD thousands)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Revenue	\$ 34,145	\$ 11,934	\$ 15,520	\$ 54,424	\$ 0	\$ 1,332
Cost of sales	36,414	10,602	14,061	59,887	13	1,759
Gross profit	(2,270)	1,332	1,458	(5,463)	(13)	(427)
Selling, general and administrative expenses	1,128	981	356	2,453	7	(386)
Research and development costs	398	834	(3,260)	2,455	-	(84)
Restructuring expenses	-	98	-	4	-	-
Other income	(5,303)	2,715	-	257	12	15
Other expenses	1,013	242	43	284	1	38
Operating profit	(10,112)	1,893	4,320	(10,401)	(8)	20
Finance income	846	916	34	2,786	3	42
Finance costs						
Interest costs	831	5	514	1,619	3	1
Other finance costs	989	2,009	198	5,765	3	660
Share of profit of associates and joint ventures	-	(261)	-	-	-	-
Profit before income tax	(11,085)	534	3,641	(14,999)	(11)	(600)
Income tax expense	(15,974)	1,696	-	251	-	(140)
Profit (loss) from continuing operations	(27,059)	2,230	3,641	(14,748)	(11)	(740)
Profit (loss) from discontinued operations	-	-	-	-	-	-
Profit	\$ (27,059)	\$ 2,230	\$ 3,641	\$ (14,748)	\$ (11)	\$ (740)

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11035	25-11038	25-11044	25-11045	25-11048	25-11051	25-11055	25-11060	25-11064	25-11068	25-11073	25-11076	25-11080	25-11087
	Automotive Lighting UK Limited	Calsonic Kansei (Shanghai) Corporation	CK Trading de México, S. de R.L. de C.V.	Magneti Marelli Argentina S.A.	Magneti Marelli Conjuntos de Escape S.A.	Magneti Marelli do Brasil Indústria e Comércio S.A	Magneti Marelli Repuestos S.A.	Marelli (China) Co., Ltd	Marelli (China) Holding Company	Marelli (Guangzhou) Corporation	Marelli (Thailand) Co., Ltd	Marelli (Xiang Yang) Corporation	Marelli Aftermarket Germany GmbH	Marelli Aftermarket Italy S.p.A.
Beginning Bank Cash Balance	\$ 1,000	\$ 52,755	\$ 3,232,659	\$ 37,639	\$ 2,180,550	\$ 231,269	\$ 937,283	\$ 151,227	\$ 129,668,285	\$ 1,289,988	\$ 13,260,847	\$ 155,410	\$ 290,150	\$ 440,995
Total Receipts	53,435	7	71,049,642	10,164	2,722,474	15	526,029	1,498,935	1,347,006	17,724,062	15,856,498	792,110	2,005,790	10,901,958
Total Disbursements	-	(19,021)	(11,787,369)	(19,322)	(2,749,746)	(30,810)	(782,596)	(3,185,435)	(135,053)	(15,604,075)	(11,606,982)	(2,087,808)	(553,773)	(502,584)
Net Intercompany Transfers - Debtor	(53,430)	313	(56,915,363)	-	(168,881)	(2,802)	(287,654)	1,670,703	(1,033,787)	(2,214,153)	(5,230,201)	1,323,042	(1,446,693)	(10,427,755)
Certain FX Impacts	(5)	(146)	(32,539)	(133)	(9,935)	(968)	(1,166)	(675)	(671,005)	(6,028)	(61,877)	(987)	(1,535)	(2,087)
Ending Bank Cash Balance	\$ 1,000	\$ 33,907	\$ 5,547,030	\$ 28,348	\$ 1,974,462	\$ 196,705	\$ 391,896	\$ 134,755	\$ 129,175,446	\$ 1,189,794	\$ 12,218,285	\$ 181,768	\$ 293,939	\$ 410,529

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11093	25-11043	25-11049	25-11053	25-11056	25-11057	25-11063	25-11066	25-11070	25-11074	25-11078	25-11082	25-11086	25-11092
	Marelli Aftermarket Poland Sp. z o.o.	Marelli Aftermarket Spain S.L.	Marelli Aftersales Co., Ltd.	Marelli Argentan France	Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Marelli Automotive Components (Guangzhou) Corporation	Marelli Automotive Components (Wuhu) Co., Ltd.	Marelli Automotive Components (Wuxi) Corporation	Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Marelli Automotive Lighting (Foshan) Co., Ltd.	Marelli Automotive Lighting France	Marelli Automotive Lighting Italy S.p.A.	Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Marelli Automotive Lighting Juárez Mexico, S.A de C.V.
Beginning Bank Cash Balance	\$ 1,327,776	\$ 435,613	\$ 513,422	\$ 365,445	\$ 347,657	\$ 1,453,876	\$ 2,428,114	\$ 7,483,413	\$ 2,451,320	\$ 457,396	\$ 278,584	\$ 327,210	\$ 2,344,099	\$ 4,512,875
Total Receipts	10,863,925	386,618	659,889	543,300	492,165	7,328,545	38,757,898	7,510,366	27,861,419	4,410,614	61,353	22,548,967	82,163	111,634
Total Disbursements	(3,191,240)	(56,510)	(482,077)	(62,144)	(1,172,619)	(11,606,213)	(24,976,515)	(11,261,091)	(27,920,695)	(3,037,293)	(199,345)	(3,917,883)	(25,070,118)	(25,725,856)
Net Intercompany Transfers - Debtor	(7,428,193)	(256,502)	(177,807)	(474,424)	467,371	3,548,417	(10,918,911)	(2,482,040)	887,188	(1,457,720)	143,103	(18,824,642)	24,572,887	26,459,576
Certain FX Impacts	(8,509)	(2,747)	(2,652)	(1,933)	(358)	(2,588)	(31,863)	3,415	(18,251)	(1,793)	(1,474)	(384)	(9,307)	(29,017)
Ending Bank Cash Balance	\$ 1,563,759	\$ 506,472	\$ 510,775	\$ 370,243	\$ 134,216	\$ 722,036	\$ 5,258,722	\$ 1,254,063	\$ 3,260,981	\$ 371,204	\$ 282,221	\$ 133,267	\$ 1,919,724	\$ 5,329,212

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11096	25-11034	25-11100	25-11041	25-11054	25-11059	25-11069	25-11077	25-11085	25-11098	25-11102	25-11103	25-11104	25-11105
	Marelli Automotive Lighting Tepotzotlán México, S. de R.L. de C.V.	Marelli Automotive Lighting USA LLC	Marelli Automotive Systems Europe PLC	Marelli Automotive Systems UK Limited	Marelli Bielsko-Biala Poland Sp. z o.o.	Marelli Business Service (Dalian) Co., Ltd.	Marelli Business Service Corp.	Marelli Cabin Comfort Mexicana, S.A. de C.V.	Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Marelli Cluj Romania S.R.L.	Marelli Copaf do Brasil Ltda	Marelli Corporation	Marelli do Brasil Indústria e Comércio Ltda.	Marelli oAxle Torino S.R.L.
Beginning Bank Cash Balance	\$ 1,679,309	\$ 9,037,890	\$ 104,322	\$ 3,412,063	\$ 3,024,299	\$ 69,494	\$ 641,527	\$ 1,000	\$ 1,000	\$ 728,420	\$ 14,217,587	\$ 42,728,537	\$ 343,822	\$ 592,266
Total Receipts	3,507,310	40,027,322	-	60,766,943	6,754,599	3	146,138	5	5	15,361	27,179,932	91,449,460	2,138,474	-
Total Disbursements	(1,029,464)	(21,078,792)	(126,167)	(2,265,797)	(6,866,105)	(638,753)	(868,486)	-	-	(761,207)	(26,235,806)	(89,596,300)	(2,010,892)	(221,274)
Net Intercompany Transfers - Debtor	(3,439,281)	(19,773,307)	128,376	(59,102,400)	191,063	626,691	722,354	-	-	759,560	(9,447,432)	(21,978,138)	-	-
Certain FX Impacts	(2,185)	(41,117)	(554)	(13,567)	(16,158)	(278)	(3,314)	(5)	(5)	(3,855)	(16,046)	(84,872)	(2,637)	(1,566)
Ending Bank Cash Balance	\$ 715,688	\$ 8,171,996	\$ 105,978	\$ 2,797,243	\$ 3,087,698	\$ 57,158	\$ 638,219	\$ 1,000	\$ 1,000	\$ 738,279	\$ 5,698,234	\$ 22,518,687	\$ 468,767	\$ 369,427

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11106	25-11107	25-11108	25-11109	25-11037	25-11040	25-11047	25-11052	25-11061	25-11065	25-11071	25-11079	25-11083	25-11088
	Marelli Engineering (Shanghai) Co., Ltd.	Marelli EPT Strasbourg (France)	Marelli España S.A.	Marelli Europe S.p.A.	Marelli France	Marelli Fukushima Corporation	Marelli Germany GmbH	Marelli Global Business Services America, S. de R.L. de C.V.	Marelli Global Business Services Europe s.r.o.	Marelli Holding USA LLC	Marelli Holdings Co., Ltd.	Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Marelli International Trading (Shanghai) Co., Ltd	Marelli Iwashiro Corp.
Beginning Bank Cash Balance	\$ 44,794	\$ 455,170	\$ 596,786	\$ 147,798,470	\$ 3,684,288	\$ 1,287,317	\$ 387,960	\$ 1,604,955	\$ 6,779	\$ 1,000	\$ 1,005,414	\$ 16,056,551	\$ 3,253,572	\$ 321,480
Total Receipts	-	-	17,695,177	114,480,880	47,204,520	815,085	96,529,310	219,986	11,245	5	47	11,230,329	3,665,465	922
Total Disbursements	(312,969)	(75,435)	(10,307,406)	(548,395,075)	(1,338,627)	(3,159,511)	(1,072,931)	(1,415,288)	(4,134)	-	(5,721,009)	(28,487,790)	(1,872,053)	(175,233)
Net Intercompany Transfers - Debtor	319,658	215,562	(7,359,110)	471,848,840	(46,603,848)	2,345,474	(95,501,646)	1,039,324	(6,993)	-	5,638,214	5,620,806	(845,077)	174,556
Certain FX Impacts	(277)	(3,297)	(3,277)	(1,019,580)	(14,052)	(6,657)	(1,699)	(7,237)	(36)	(5)	(4,635)	(4,396)	(23,208)	(1,662)
Ending Bank Cash Balance	\$ 51,206	\$ 592,000	\$ 622,171	\$ 184,713,536	\$ 2,932,281	\$ 1,281,708	\$ 340,994	\$ 1,441,739	\$ 6,860	\$ 1,000	\$ 918,031	\$ 4,415,500	\$ 4,178,699	\$ 320,063

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11090	25-11094	25-11097	25-11099	25-11101	25-11036	25-11039	25-11042	25-11046	25-11050	25-11058	25-11062	25-11067	25-11072
	Marelli Kechnec Slovakia s.r.o.	Marelli Kyushu Corporation	Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Marelli Mexicana, S.A. de C.V.	Marelli Morocco LLC	Marelli North America, Inc.	Marelli North Carolina USA LLC	Marelli Pioletti Romania S.R.L.	Marelli Powertrain (Hefei) Co., Ltd.	Marelli R&D Co., Ltd.	Marelli Ride Dynamics México, S. de R.L. de C.V.	Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Marelli Smart Me Up	Marelli Sophia Antipolis France
Beginning Bank Cash Balance	\$ 6,781	\$ 1,285,582	\$ 19,113,755	\$ 1,377,983	\$ 478,667	\$ 43,328,671	\$ 1,000	\$ 955,197	\$ 1,941,332	\$ 233,644	\$ 2,872,511	\$ 45,879,311	\$ 6,783	\$ 1,116
Total Receipts	12,023,846	58,154	33,206,975	3,570,290	7,049,482	63,794,275	5	5,731,800	2,266,497	34	12,328,017	130,828,416	-	-
Total Disbursements	(263,342)	(8,317,939)	(27,669,432)	(25,456,424)	(643,856)	(83,061,679)	-	(2,765,556)	(4,239,611)	(440,796)	(4,375,448)	(78,704,028)	(6,284)	(5,333)
Net Intercompany Transfers - Debtor	(11,760,474)	8,260,577	773,313	21,956,305	(6,504,596)	9,620,659	-	(2,948,220)	1,351,987	473,756	(10,108,285)	(48,827,398)	6,311	11,037
Certain FX Impacts	(35)	(6,646)	(141,333)	(7,592)	(1,804)	(158,696)	(5)	(5,056)	(5,836)	(1,430)	(287)	(259,245)	(35)	(44)
Ending Bank Cash Balance	\$ 6,775	\$ 1,279,730	\$ 25,283,278	\$ 1,440,563	\$ 377,892	\$ 33,523,230	\$ 1,000	\$ 968,165	\$ 1,314,370	\$ 265,209	\$ 716,509	\$ 48,917,055	\$ 6,775	\$ 6,775

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Cash Receipts and Disbursements of the Debtor Entities for November 29, 2025 through January 2, 2026

(in USD dollars)

	25-11075	25-11081	25-11084	25-11089	25-11091	25-11095
	Marelli Sosnowiec Poland Sp. z o.o.	Marelli Suspension Systems Italy S.P.A.	Marelli Tennessee USA LLC	Marelli Toluca México S. de R.L. de C.V.	Marelli Tooling (Guangzhou) Corporation	Marelli Yokohama Co., Ltd.
Beginning Bank Cash Balance	\$ 2,999,052	\$ 211,829	\$ 11,128,897	\$ 16,345,902	\$ 9,029	\$ 641,527
Total Receipts	32,481,613	3,925,570	20,300,976	77,518,479	3,271	1,555,837
Total Disbursements	(11,971,182)	(763,339)	(8,736,473)	(21,543,476)	(68,533)	(517,407)
Net Intercompany Transfers - Debtor	(20,515,501)	(3,196,624)	(15,066,447)	(69,316,853)	65,417	(1,038,425)
Certain FX Impacts	(15,457)	(862)	(33,848)	5,620	(48)	(3,314)
Ending Bank Cash Balance	\$ 2,978,526	\$ 176,573	\$ 7,593,105	\$ 3,009,672	\$ 9,136	\$ 638,219

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Automotive Lighting UK Limited	Citibank	**2975	-	
Automotive Lighting UK Limited	Citibank	**2983	-	
Automotive Lighting UK Limited	Citizens Bank	**0698	1,000.00	
Calsonic Kansei (Shanghai) Corporation	Industrial and Commercial Bank of China	**3078	22,296.21	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**0085	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**1001	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**3208	-	
Calsonic Kansei (Shanghai) Corporation	Mizuho Bank	**4043	11,610.71	
CK Trading de México, S. de R.L. de C.V.	BBVA	**4382	58,129.32	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6288	1,079,654.57	
CK Trading de México, S. de R.L. de C.V.	BBVA	**6887	3,870,232.59	
CK Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2602	1,000.00	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**2765	-	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**6132	538,013.72	
CK Trading de México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0701	(0.11)	
CK Trading de México, S. de R.L. de C.V.	Mizuho Bank	**4505	-	
CK Trading de México, S. de R.L. de C.V.	Mizuho Bank	**4511	-	
Magneti Marelli Argentina S.A.	Banco Santander	**0168	2,500.62	
Magneti Marelli Argentina S.A.	Banco Santander	**39/4	25,847.84	
Magneti Marelli Argentina S.A.	Citizens Bank	**0922	-	
Magneti Marelli Conjuntos de Escape S.A.	Banco de Córdoba	**9001	201.60	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**0090	1,300,073.99	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	**41/7	53,610.00	
Magneti Marelli Conjuntos de Escape S.A.	Banco Santander	n.a.	620,576.77	
Magneti Marelli Conjuntos de Escape S.A.	Citizens Bank	**0892	-	
Magneti Marelli do Brasil Indústria e Comércio S.A	Banco Santander	**50-5	196,705.20	
Magneti Marelli do Brasil Indústria e Comércio S.A	Citizens Bank	**0876	-	
Magneti Marelli Repuestos S.A.	Banco Santander	**0052	66,264.79	
Magneti Marelli Repuestos S.A.	Banco Santander	**8/2	118,463.35	
Magneti Marelli Repuestos S.A.	Banco Santander	n.a.	207,168.31	
Magneti Marelli Repuestos S.A.	Citizens Bank	**1473	-	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**5055	134,751.30	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2092	-	
Marelli (China) Co., Ltd	Industrial and Commercial Bank of China	**2013	3.98	
Marelli (China) Co., Ltd	Mizuho Bank	**2729	-	
Marelli (China) Co., Ltd	Mizuho Bank	**4466	-	
Marelli (China) Co., Ltd	Mizuho Bank	**7706	-	
Marelli (China) Holding Company	Bank of China	**3990	187,575.23	
Marelli (China) Holding Company	Bank of China	**8132	666,984.99	Opened
Marelli (China) Holding Company	Industrial and Commercial Bank of China	**2974	5,159.14	
Marelli (China) Holding Company	Mizuho Bank	**0881	128,312,775.20	
Marelli (China) Holding Company	Mizuho Bank	**1011	556.64	
Marelli (China) Holding Company	Mizuho Bank	**3512	-	
Marelli (China) Holding Company	Mizuho Bank	**7126	-	
Marelli (China) Holding Company	Mizuho Bank	**6391	169.83	
Marelli (China) Holding Company	Mizuho Bank	**8178	2,225.00	
Marelli (Guangzhou) Corporation	Bank of China	**1161	345,921.55	
Marelli (Guangzhou) Corporation	Bank of China	**4518	224,871.75	
Marelli (Guangzhou) Corporation	Bank of China	**8106	-	
Marelli (Guangzhou) Corporation	Bank of China	**9543	192,759.21	
Marelli (Guangzhou) Corporation	China Merchants Bank	**0006	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2553	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2972	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**4432	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**7074	33,499.03	
Marelli (Guangzhou) Corporation	Mizuho Bank	**2812	116,883.13	
Marelli (Guangzhou) Corporation	Mizuho Bank	**3539	275,859.70	
Marelli (Guangzhou) Corporation	Mizuho Bank	**0091	-	
Marelli (Guangzhou) Corporation	Mizuho Bank	**0058	0.05	
Marelli (Thailand) Co., Ltd	Bank of Ayudhya	**6226	27,521.54	
Marelli (Thailand) Co., Ltd	Citizens Bank	**1341	1,000.00	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**2306	213.25	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4763	-	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**4814	7,676,907.22	
Marelli (Thailand) Co., Ltd	Mizuho Bank	**1193	425,227.52	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**0106	-	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4046	3.18	
Marelli (Thailand) Co., Ltd	Siam Commercial Bank	**4819	4,087,412.52	
Marelli (Xiang Yang) Corporation	Bank of China	**4076	180,679.33	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**2273	-	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0018	0.00	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**3478	1,088.23	
Marelli (Xiang Yang) Corporation	Mizuho Bank	**0033	-	
Marelli Aftermarket Germany GmbH	Citibank	**0007	293,024.84	
Marelli Aftermarket Germany GmbH	Citizens Bank	**1503	914.50	
Marelli Aftermarket Italy S.p.A.	Citibank	**0011	58,604.97	
Marelli Aftermarket Italy S.p.A.	Citibank	**0038	34,387.72	
Marelli Aftermarket Italy S.p.A.	Citibank	**8346	-	
Marelli Aftermarket Italy S.p.A.	Citibank	**1872	58,604.97	
Marelli Aftermarket Italy S.p.A.	Citizens Bank	**1465	914.50	
Marelli Aftermarket Italy S.p.A.	Unicredit	**7294	173,793.79	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	**0321	813.42	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	**3232	7,032.60	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	**6624	-	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	**8912	69,688.19	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	**9769	6,670.96	
Marelli Aftermarket Italy S.p.A.	Yapi Kredi	n.a.	17.50	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3171	1,172.10	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6022	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3198	(11.98)	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6006	1,113,026.13	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6014	153,041.09	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6500	295,614.43	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**3201	-	
Marelli Aftermarket Poland Sp. z o.o.	Citibank	**6067	-	
Marelli Aftermarket Poland Sp. z o.o.	Citizens Bank	**0914	917.04	
Marelli Aftermarket Spain S.L.	Bankinter	**9057	388,230.15	
Marelli Aftermarket Spain S.L.	Citibank	**5638	117,209.93	
Marelli Aftermarket Spain S.L.	Citibank	**3700	-	
Marelli Aftermarket Spain S.L.	Citibank	**5778	117.21	
Marelli Aftermarket Spain S.L.	Citizens Bank	**1244	914.50	
Marelli Aftersales Co., Ltd.	Citizens Bank	**0752	1,000.00	
Marelli Aftersales Co., Ltd.	Mizuho Bank	**6094	509,774.93	
Marelli Argentan France	Citibank	**0473	193,396.39	
Marelli Argentan France	Citibank	**1018	117.21	
Marelli Argentan France	Citibank	**1249	175,814.90	
Marelli Argentan France	Citibank	**0367	-	
Marelli Argentan France	Citizens Bank	**1252	914.50	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**7399	134,216.33	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Bank of China	**6614	-	
Marelli Automotive Chassis System (Guangzhou) Co., Ltd.	Mizuho Bank	**7707	-	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**1875	9,872.07	
Marelli Automotive Components (Guangzhou) Corporation	Bank of China	**2959	532,031.91	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0962	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**4563	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**7082	180,132.49	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**2820	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**3547	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0335	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0083	-	
Marelli Automotive Components (Guangzhou) Corporation	Mizuho Bank	**0066	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**9761	2,843,587.37	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**1140	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**2157	578.33	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of China	**4779	964,765.31	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**1716	490,624.01	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0396	11,986.79	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**0242	10,367.38	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**2625	1,013.67	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**1237	0.02	
Marelli Automotive Components (Wuhu) Co., Ltd.	Bank of Communications	**3922	152.38	
Marelli Automotive Components (Wuhu) Co., Ltd.	China Merchants Bank	**0001	7,119.95	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**2971	426,862.25	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**3375	3,031.84	
Marelli Automotive Components (Wuhu) Co., Ltd.	Industrial and Commercial Bank of China	**9550	498,632.86	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7715	-	
Marelli Automotive Components (Wuhu) Co., Ltd.	Mizuho Bank	**7947	-	
Marelli Automotive Components (Wuxi) Corporation	Bank of China	**3966	116,206.12	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**3180	-	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0160	86,564.07	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0085	2,154.05	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**0120	1,049,138.55	
Marelli Automotive Components (Wuxi) Corporation	Mizuho Bank	**5023	-	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5468	178,050.98	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**5074	2,285,958.80	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**0741	82.52	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**9044	74,778.60	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Bank of China	**6346	88,345.73	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	China Merchants Bank	**0001	815.21	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Industrial and Commercial Bank of China	**9996	632,948.88	
Marelli Automotive Electronics (Guangzhou) Co., Ltd.	Mizuho Bank	**7752	-	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4064	259.88	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4779	62,376.05	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**3730	165.18	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**1255	110,963.31	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Bank of China	**4282	197,439.35	
Marelli Automotive Lighting (Foshan) Co., Ltd.	Mizuho Bank	**7749	-	
Marelli Automotive Lighting France	Citibank	**0168	105,488.94	
Marelli Automotive Lighting France	Citibank	**2884	175,814.90	
Marelli Automotive Lighting France	Citizens Bank	**0957	917.04	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8017	41,023.48	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**8025	50,234.04	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**7331	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5500	-	
Marelli Automotive Lighting Italy S.p.A.	Citibank	**5000	-	
Marelli Automotive Lighting Italy S.p.A.	Citizens Bank	**1465	917.04	
Marelli Automotive Lighting Italy S.p.A.	Unicredit	**3007	41,092.88	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	46,853.73	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Československá obchodní banka	**2463	6,784.35	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0105	1,454,350.30	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0201	83,535.84	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**0308	327,285.23	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**2014	-	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citibank	**1371	-	
Marelli Automotive Lighting Jihlava (Czech Republic) S.R.O.	Citizens Bank	**1279	914.50	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4247	153,235.33	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Banco Nacional de México	**4392	216,083.37	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1688	2,592,619.24	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	BBVA	**1610	674,173.35	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	Flagstar Bank	**2572	1,000.00	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**5122	1,692,101.12	
Marelli Automotive Lighting Juárez Mexico, S.A de C.V.	JP Morgan Chase Bank	**9434	-	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	BBVA	**0630	276,910.15	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	BBVA	**0713	3,893.04	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	Flagstar Bank	**2556	1,000.00	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0633	-	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5119	433,885.25	
Marelli Automotive Lighting Tepozotlán México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9400	-	
Marelli Automotive Lighting USA LLC	Citibank	**5008	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8115	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7859	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**7867	-	
Marelli Automotive Lighting USA LLC	JP Morgan Chase Bank	**8626	8,171,996.20	
Marelli Automotive Systems Europe PLC	Citibank	**1609	-	
Marelli Automotive Systems Europe PLC	Citibank	**7228	-	
Marelli Automotive Systems Europe PLC	Citizens Bank	**0701	1,000.00	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**6424	33,092.71	
Marelli Automotive Systems Europe PLC	Mizuho Bank	**9959	71,885.35	
Marelli Automotive Systems UK Limited	Citibank	**8463	-	
Marelli Automotive Systems UK Limited	Citibank	**7236	2,688,609.30	
Marelli Automotive Systems UK Limited	Citibank	**8471	-	
Marelli Automotive Systems UK Limited	Citibank	**8498	-	
Marelli Automotive Systems UK Limited	Citizens Bank	**0744	1,000.00	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6416	5,622.06	
Marelli Automotive Systems UK Limited	Mizuho Bank	**6432	1,724.09	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9941	54,665.23	
Marelli Automotive Systems UK Limited	Mizuho Bank	**9967	45,622.66	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0014	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0021	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**1019	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3287	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0005	1,113,037.65	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0007	556,513.07	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0013	556,513.07	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0064	695,641.33	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0500	165,089.96	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3295	(11.98)	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0015	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**0016	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citibank	**3309	-	
Marelli Bielsko-Biala Poland Sp. z o.o.	Citizens Bank	**1023	914.50	
Marelli Business Service (Dalian) Co., Ltd.	Bank of China	**5024	57,157.54	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**7776	-	
Marelli Business Service (Dalian) Co., Ltd.	Mizuho Bank	**8055	-	
Marelli Business Service Corp.	Citizens Bank	**0760	1,000.00	
Marelli Business Service Corp.	Mizuho Bank	**7567	637,218.66	
Marelli Business Service Corp.	Saitama Resona Bank	**3344	-	
Marelli Cabin Comfort Mexicana, S.A. de C.V.	Flagstar Bank	**2580	1,000.00	
Marelli Cabin Comfort Trading de México, S. de R.L. de C.V.	Flagstar Bank	**2599	1,000.00	
Marelli Cluj Romania S.R.L.	Citibank	**7022	23,441.99	
Marelli Cluj Romania S.R.L.	Citibank	**7006	230,297.69	
Marelli Cluj Romania S.R.L.	Citibank	**7014	483,625.14	
Marelli Cluj Romania S.R.L.	Citizens Bank	**1295	914.50	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**4101	465,316.17	
Marelli Cofap do Brasil Ltda	Banco do Brasil	**7101	420,030.92	
Marelli Cofap do Brasil Ltda	Banco Santander	**58-0	436,891.30	
Marelli Cofap do Brasil Ltda	Banco Santander	**45-5	2,860,511.29	
Marelli Cofap do Brasil Ltda	Banco Santander	**31-2	-	
Marelli Cofap do Brasil Ltda	Banco Santander	**05-6	1,459,085.92	
Marelli Cofap do Brasil Ltda	Banco Santander	n.a.	-	
Marelli Cofap do Brasil Ltda	Bradesco	**4448	55,677.18	
Marelli Cofap do Brasil Ltda	Citibank	**5420	424.52	
Marelli Cofap do Brasil Ltda	Citibank	**5439	296.72	
Marelli Cofap do Brasil Ltda	Citizens Bank	**0965	-	
Marelli Corporation	Citibank	**3906	-	
Marelli Corporation	Citibank	**2120	-	
Marelli Corporation	Citibank	**3914	-	
Marelli Corporation	Citibank	**2896	-	
Marelli Corporation	Citibank	**3922	-	
Marelli Corporation	Citizens Bank	**0779	1,000.00	
Marelli Corporation	Mizuho Bank	**5657	230,587.55	
Marelli Corporation	Mizuho Bank	**6639	-	
Marelli Corporation	Mizuho Bank	**0626	646,880.49	
Marelli Corporation	Mizuho Bank	**6440	51,545.79	
Marelli Corporation	Mizuho Bank	**1916	-	
Marelli Corporation	Mizuho Bank	**9991	159,849.71	
Marelli Corporation	Mizuho Bank	**2789	-	
Marelli Corporation	Mizuho Bank	**7524	16,991,935.90	
Marelli Corporation	Mizuho Bank	**1878	14,140.30	
Marelli Corporation	Mizuho Bank	**6168	10,334.92	
Marelli Corporation	Mizuho Bank	**2222	-	
Marelli Corporation	MUFG Bank	**0000	1,237.22	
Marelli Corporation	Resona Bank	**8121	4,396,181.84	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**2610	12,389.02	
Marelli Corporation	Sumitomo Mitsui Banking Corporation	**3863	2,603.77	
Marelli do Brasil Indústria e Comércio Ltda.	Banco Santander	**48-4	468,766.93	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6481	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1739	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1747	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**1755	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6503	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citibank	**6511	-	
Marelli do Brasil Indústria e Comércio Ltda.	Citizens Bank	**0981	-	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli eAxe Torino S.R.L.	Citizens Bank	**0841	914.50	
Marelli eAxe Torino S.R.L.	Unicredit	**5831	364,865.86	
Marelli eAxe Torino S.R.L.	Unicredit	**5836	3,646.24	
Marelli Engineering (Shanghai) Co., Ltd.	Industrial and Commercial Bank of China	**7885	43,815.99	
Marelli Engineering (Shanghai) Co., Ltd.	Industrial and Commercial Bank of China	**8237	1,526.68	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**8693	-	
Marelli Engineering (Shanghai) Co., Ltd.	Mizuho Bank	**1895	5,862.94	
Marelli EPT Strasbourg (France)	Citizens Bank	**1414	914.50	
Marelli EPT Strasbourg (France)	Crédit Industriel et Commercial	**3601	16,266.28	
Marelli EPT Strasbourg (France)	Unicredit	**5865	562,528.64	
Marelli EPT Strasbourg (France)	Unicredit	**5881	12,290.46	
Marelli España S.A.	Banco Santander	**4271	10,694.47	
Marelli España S.A.	Bankinter	**9085	24,512.31	
Marelli España S.A.	Citibank	**2043	-	
Marelli España S.A.	Citibank	**5019	586,049.67	
Marelli España S.A.	Citizens Bank	**1309	914.50	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**3X09	8,038.71	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**476	39,565.70	
Marelli Europe S.p.A.	Banca Popolare di Sondrio	**6/95	2,051,173.86	
Marelli Europe S.p.A.	Banca Ubae	**5008	6,166.99	
Marelli Europe S.p.A.	Citibank	**2959	-	
Marelli Europe S.p.A.	Citibank	**7461	75,616.51	
Marelli Europe S.p.A.	Citibank	**5424	1,314,396.54	
Marelli Europe S.p.A.	Citibank	**5442	5,591.26	
Marelli Europe S.p.A.	Citibank	**8942	-	
Marelli Europe S.p.A.	Citibank	**2967	-	
Marelli Europe S.p.A.	Citibank	**7488	8,227,244.03	
Marelli Europe S.p.A.	Citibank	**1850	-	
Marelli Europe S.p.A.	Citibank	**7029	726,701.60	
Marelli Europe S.p.A.	Citibank	**7037	-	
Marelli Europe S.p.A.	Citibank	**7045	32,031.72	
Marelli Europe S.p.A.	Citibank	**7496	132,894,850.17	
Marelli Europe S.p.A.	Citibank	**2932	4,181,554.59	
Marelli Europe S.p.A.	Citibank	**2908	-	
Marelli Europe S.p.A.	Citibank	**7518	708,221.33	
Marelli Europe S.p.A.	Citibank	**1635	2,422.28	
Marelli Europe S.p.A.	Citibank	**2924	-	
Marelli Europe S.p.A.	Citibank	**7526	107,045.47	
Marelli Europe S.p.A.	Citibank	**2916	-	
Marelli Europe S.p.A.	Citibank	**7534	2,814,946.16	
Marelli Europe S.p.A.	Citibank	**6457	1,923,986.52	
Marelli Europe S.p.A.	Citibank	**7618	-	
Marelli Europe S.p.A.	Citibank	**8557	8,885.01	
Marelli Europe S.p.A.	Citibank	**2886	21,077.13	
Marelli Europe S.p.A.	Citibank	**4438	6.31	
Marelli Europe S.p.A.	Citibank	**2940	-	
Marelli Europe S.p.A.	Citibank	**7542	16,083,577.15	
Marelli Europe S.p.A.	Citizens Bank	**1007	72,105.42	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9686	571,806.52	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9689	175,897.04	
Marelli Europe S.p.A.	JP Morgan Chase Bank	**9697	12,642,617.05	
Marelli Europe S.p.A.	Mizuho Bank	**0003	-	
Marelli Europe S.p.A.	Unicredit	**9036	18,011.01	
Marelli France	Citibank	**2406	1,172,099.35	
Marelli France	Citibank	**3279	1,758,149.02	
Marelli France	Citibank	**2386	-	
Marelli France	Citibank	**0854	-	
Marelli France	Citizens Bank	**1015	914.50	
Marelli France	Societe Generale	**3654	1,118.09	
Marelli Fukushima Corporation	Citizens Bank	**0787	1,000.00	
Marelli Fukushima Corporation	Mizuho Bank	**2377	1,274,437.32	
Marelli Fukushima Corporation	Mizuho Bank	**2192	-	
Marelli Fukushima Corporation	Toho Bank	**0242	6,270.30	
Marelli Fukushima Corporation	Toho Bank	**6372	0.27	
Marelli Germany GmbH	Citibank	**2762	-	
Marelli Germany GmbH	Citibank	**2770	-	
Marelli Germany GmbH	Citibank	**0011	117.21	
Marelli Germany GmbH	Citibank	**0282	-	
Marelli Germany GmbH	Citibank	**1003	58,604.97	
Marelli Germany GmbH	Citibank	**1011	-	
Marelli Germany GmbH	Citibank	**3953	-	
Marelli Germany GmbH	Citibank	**4017	117.21	
Marelli Germany GmbH	Citibank	**8002	117.21	
Marelli Germany GmbH	Citibank	**9009	117,209.93	
Marelli Germany GmbH	Citibank	**9017	-	
Marelli Germany GmbH	Citibank	**9157	-	
Marelli Germany GmbH	Citibank	**6500	-	
Marelli Germany GmbH	Citibank	**6464	-	
Marelli Germany GmbH	Citibank	**6000	-	
Marelli Germany GmbH	Citibank	**8105	-	
Marelli Germany GmbH	Citibank	**9005	-	
Marelli Germany GmbH	Citibank	**9350	-	
Marelli Germany GmbH	Citibank	**2292	163,912.52	
Marelli Germany GmbH	Citizens Bank	**1449	914.50	
Marelli Germany GmbH	Mizuho Bank	**3000	-	
Marelli Global Business Services America, S. de R.L. de C.V.	BBVA	**3992	311,422.85	
Marelli Global Business Services America, S. de R.L. de C.V.	Flagstar Bank	**2564	1,000.00	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6045	835,021.34	
Marelli Global Business Services America, S. de R.L. de C.V.	JP Morgan Chase Bank	**6046	294,294.97	
Marelli Global Business Services Europe s.r.o.	Citibank	**0105	5,860.50	
Marelli Global Business Services Europe s.r.o.	Citizens Bank	**0736	1,000.00	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli Holding USA LLC	Citizens Bank	**5687	1,000.00	
Marelli Holdings Co., Ltd.	Citibank	**1865	-	
Marelli Holdings Co., Ltd.	Citibank	**2112	-	
Marelli Holdings Co., Ltd.	Citibank	**1873	-	
Marelli Holdings Co., Ltd.	Citibank	**1881	-	
Marelli Holdings Co., Ltd.	Citizens Bank	**0795	1,000.00	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0588	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0596	0.05	
Marelli Holdings Co., Ltd.	Mizuho Bank	**0618	19,599.95	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1071	103,643.97	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1098	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1846	759,998.56	
Marelli Holdings Co., Ltd.	Mizuho Bank	**4101	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5785	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**5793	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6286	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**6297	-	
Marelli Holdings Co., Ltd.	Mizuho Bank	**1096	29,404.28	
Marelli Holdings Co., Ltd.	Sumitomo Mitsui Banking Corporation	**3965	4,383.87	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco do Brasil	**5101	82,339.92	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**63-8	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**73-8	4,333,029.66	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**82-4	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**88-6	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**79-0	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	**85-5	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Banco Santander	n.a.	-	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9688	107.00	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citibank	**9696	23.68	
Marelli Indústria e Comércio de Componentes Automotivos Brasil Ltda.	Citizens Bank	**1066	-	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**5326	15.59	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**7022	2,143,691.35	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0738	40,593.98	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**4953	793,548.23	
Marelli International Trading (Shanghai) Co., Ltd	Bank of China	**0723	1,200,849.99	
Marelli International Trading (Shanghai) Co., Ltd	Industrial and Commercial Bank of China	**1276	-	
Marelli International Trading (Shanghai) Co., Ltd	Mizuho Bank	**7716	-	
Marelli Iwashiro Corp.	Citizens Bank	**0809	1,000.00	
Marelli Iwashiro Corp.	JA Fukushima Mirai JP	**5298	453.21	
Marelli Iwashiro Corp.	Mizuho Bank	**0179	318,609.33	
Marelli Kechne Slovakia s.r.o.	Citibank	**0005	-	
Marelli Kechne Slovakia s.r.o.	Citibank	**0028	-	
Marelli Kechne Slovakia s.r.o.	Citibank	**0007	5,860.50	
Marelli Kechne Slovakia s.r.o.	Citibank	**3029	-	
Marelli Kechne Slovakia s.r.o.	Citibank	**0101	-	
Marelli Kechne Slovakia s.r.o.	Citibank	**0218	-	
Marelli Kechne Slovakia s.r.o.	Citizens Bank	**1058	914.50	
Marelli Kyushu Corporation	Citizens Bank	**0817	1,000.00	
Marelli Kyushu Corporation	Mizuho Bank	**9071	1,274,437.32	
Marelli Kyushu Corporation	Mizuho Bank	**2214	-	
Marelli Kyushu Corporation	Olta Bank	**1217	4,292.22	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Citizens Bank	**1198	914.50	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**1486	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**2472	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**8677	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**0467	232.41	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**4870	84,058.20	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	VakıfBank	**7563	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	n.a.	n.a.	345,325.79	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8045	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**2625	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**0395	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**1671	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8252	-	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	n.a.	17,779,092.06	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**5263	9,291.38	
Marelli Mako Turkey Elektrik Sanayi Ve Ticaret Anonim Sirketi	Yapi Kredi	**8768	7,064,364.14	
Marelli Mexicana, S.A. de C.V.	BBVA	**4064	986,142.42	
Marelli Mexicana, S.A. de C.V.	BBVA	**7344	43,878.48	
Marelli Mexicana, S.A. de C.V.	Flagstar Bank	**2521	1,000.00	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**6134	409,542.61	
Marelli Mexicana, S.A. de C.V.	JP Morgan Chase Bank	**0719	(0.20)	
Marelli Morocco LLC	Citibank	**2045	-	
Marelli Morocco LLC	Citibank	**4504	332,557.08	
Marelli Morocco LLC	Citibank	**4512	-	
Marelli Morocco LLC	Citibank	**4016	5,265.67	
Marelli Morocco LLC	Citizens Bank	**1031	914.50	
Marelli Morocco LLC	Societe Generale	**7478	10,225.35	
Marelli Morocco LLC	Societe Generale	**5021	28,929.42	
Marelli North America, Inc.	Citizens Bank	**4841	1,000.00	
Marelli North America, Inc.	JP Morgan Chase Bank	**9548	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**6979	710,855.10	
Marelli North America, Inc.	JP Morgan Chase Bank	**1475	611,862.97	
Marelli North America, Inc.	JP Morgan Chase Bank	**1483	8,194,829.71	
Marelli North America, Inc.	JP Morgan Chase Bank	**7214	-	
Marelli North America, Inc.	JP Morgan Chase Bank	**7222	185,895.54	
Marelli North America, Inc.	JP Morgan Chase Bank	**7477	15,351,863.88	
Marelli North America, Inc.	JP Morgan Chase Bank	**9832	425,091.89	
Marelli North America, Inc.	Mizuho Bank	**9271	7,389,712.32	
Marelli North America, Inc.	Mizuho Bank	**9297	-	
Marelli North America, Inc.	PNC	**0914	652,118.22	

In re Marelli Automotive Lighting USA LLC

Case No.: 25-11034

Bank Account Balances at January 2, 2026

(in USD dollars)

Debtor	Financial Institution	Account #	Balance	Account Change
Marelli North Carolina USA LLC	Citizens Bank	**6297	1,000.00	
Marelli North Carolina USA LLC	JP Morgan Chase Bank	**8097	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6428	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**6436	-	
Marelli Ploiesti Romania S.R.L.	Citibank	**0025	575,744.22	
Marelli Ploiesti Romania S.R.L.	Citibank	**0033	391,506.07	
Marelli Ploiesti Romania S.R.L.	Citibank	**6444	-	
Marelli Ploiesti Romania S.R.L.	Citizens Bank	**1317	914.50	
Marelli Powertrain (Hefei) Co., Ltd.	Bank of China	**1344	1,304,887.47	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**7709	-	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**2692	9,481.86	
Marelli Powertrain (Hefei) Co., Ltd.	Mizuho Bank	**4362	0.39	
Marelli R&D Co., Ltd.	Bank of China	**2823	149,467.20	
Marelli R&D Co., Ltd.	Bank of China	**4971	115,741.52	
Marelli R&D Co., Ltd.	Mizuho Bank	**5085	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	BBVA	**0819	242,956.04	
Marelli Ride Dynamics México, S. de R.L. de C.V.	Flagstar Bank	**2513	1,000.00	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**0637	-	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**5121	472,552.56	
Marelli Ride Dynamics México, S. de R.L. de C.V.	JP Morgan Chase Bank	**9426	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco do Brasil	**0101	502,251.16	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**54-4	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**52-6	44,998,166.71	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**61-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**28-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**97-2	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**74-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**30-5	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**65-6	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6668	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**63-9	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6651	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	**6675	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Santander	n.a.	179,187.93	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Banco Paulista	n.a.	3,021,204.43	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Bradesco	**9115	64,682.11	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8622	94.88	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3093	77.64	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8630	131,815.85	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**3085	62.78	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8657	11.69	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citibank	**8665	19,500.31	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Citizens Bank	**1074	-	
Marelli Sistemas Automotivos Indústria e Comércio Brasil Ltda	Mizuho Bank	**2992	-	
Marelli Smart Me Up	Citibank	**1210	5,860.50	
Marelli Smart Me Up	Citizens Bank	**1112	914.50	
Marelli Sophia Antipolis France	Citibank	**0286	5,860.50	
Marelli Sophia Antipolis France	Citizens Bank	**1325	914.50	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3012	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3228	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7036	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**9016	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3004	1,391,287.90	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3039	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3236	(11.98)	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7009	1,113,026.13	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7033	417,384.80	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7500	55,924.31	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3040	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**3244	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citibank	**7035	-	
Marelli Sosnowiec Poland Sp. z o.o.	Citizens Bank	**1333	914.50	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2014	58,604.97	
Marelli Suspension Systems Italy S.P.A.	Citibank	**2022	24,602.69	
Marelli Suspension Systems Italy S.P.A.	Citizens Bank	**0906	917.04	
Marelli Suspension Systems Italy S.P.A.	Unicredit	**3035	92,448.71	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**8117	-	
Marelli Tennessee USA LLC	JP Morgan Chase Bank	**7203	7,593,105.13	
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1084	1,043,685.30	
Marelli Toluca México S. de R.L. de C.V.	BBVA	**1553	1,269.93	
Marelli Toluca México S. de R.L. de C.V.	Flagstar Bank	**2548	1,000.00	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**0632	-	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**5118	1,963,717.10	
Marelli Toluca México S. de R.L. de C.V.	JP Morgan Chase Bank	**9392	-	
Marelli Tooling (Guangzhou) Corporation	Bank of China	**0306	9,136.20	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2964	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**2846	-	
Marelli Tooling (Guangzhou) Corporation	Mizuho Bank	**3563	-	
Marelli Yokohama Co., Ltd.	Citizens Bank	**0825	1,000.00	
Marelli Yokohama Co., Ltd.	Mizuho Bank	**8169	637,218.66	