

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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In re:

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

Jointly Administered

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**SEVENTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM JANUARY 1, 2026 THROUGH JANUARY 31, 2026**

Name of Applicant:

Alvarez & Marsal North America, LLC

Authorized to Provide Professional
Services to:

The above-captioned Debtors

Period for which compensation and
reimbursement is sought:

January 1, 2026 through January 31, 2026

Amount of Compensation sought as actual,
reasonable and necessary:

\$3,685,534.40 (80% of \$4,606,918.00)

Amount of Expense Reimbursement sought
as actual, reasonable and necessary:

\$40,345.19

Date of order approving retention:

August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n):

Monthly Interim Final application

This is the Seventh monthly fee application filed in this case

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Mi



Requested Payment Amount:

Fees at 80% \$ 3,685,534.40

Expenses at 100% \$ 40,345.19

Total: \$ 3,725,879.59

Prior Applications –

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Payment Requested	Payment Received
10/15/2025	#1086	June 11, 2025 - September 30, 2025	\$ 5,658,453.30	\$ -	\$ 5,658,453.30	\$ 5,658,453.30
11/25/2025	#1232	*October 1, 2025 - October 31, 2025	\$ 7,033,924.00	\$ 142,102.81	\$ 7,176,026.81	\$ 5,769,242.01
12/29/2025	#1470	*November 1, 2025 - November 30, 2025	\$ 4,629,164.00	\$ 38,084.14	\$ 4,667,248.14	\$ 3,741,415.34
2/3/2026	#1641	*December 1, 2025 - December 31, 2025	\$ 4,190,400.00	\$ 23,369.66	\$ 4,213,769.66	\$ -

**Payments reflect 80% of fees and 100% of expenses*

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Cumberland, Brian	Managing Director	USA	\$1,550.00	20.2	\$31,310.00
Grossi, Nick	Managing Director	USA	\$1,425.00	198.3	\$282,577.50
Turner, Cari	Managing Director	USA	\$1,375.00	109.0	\$149,875.00
Simion, Tony	Managing Director	USA	\$1,375.00	163.2	\$224,400.00
Weiland, Brad	Managing Director	USA	\$1,200.00	21.6	\$25,920.00
Shiffman, David	Senior Director	USA	\$1,125.00	219.8	\$247,275.00
Donoghue, Doug	Senior Director	USA	\$1,125.00	8.3	\$9,337.50
Shahbain, Abraham	Senior Director	USA	\$1,075.00	216.1	\$232,307.50
Broskay, Cole	Senior Director	USA	\$1,050.00	17.5	\$18,375.00
Webber, Dan	Senior Director	USA	\$1,100.00	180.0	\$198,000.00
Callerio, Lorenzo	Senior Director	USA	\$1,050.00	124.1	\$130,305.00
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Holsomback, Hunt	Managing Director	USA	\$1,025.00	17.1	\$17,527.50
Falconer, Grant	Senior Director	USA	\$975.00	9.5	\$9,262.50
Hernandez, Dylan	Director	USA	\$975.00	49.5	\$48,262.50
Warren, Joseph	Director	USA	\$975.00	118.3	\$115,342.50
Schirle, Mattie	Director	USA	\$975.00	21.4	\$20,865.00
Dvorak, Michael	Director	USA	\$925.00	14.4	\$13,320.00
Caruso, Nicholas	Director	USA	\$925.00	243.4	\$225,145.00
Pacheco, Santiago	Director	Mexico	\$925.00	127.1	\$117,567.50
Postolos, Lucas	Director	USA	\$900.00	181.6	\$163,440.00
Mehan, Vishal	Director	USA	\$875.00	51.9	\$45,412.50
Hirschbuehler, Ryan	Senior Associate	USA	\$850.00	25.0	\$21,250.00
Rybarczyk, Jodi	Senior Associate	USA	\$850.00	80.0	\$68,000.00
Waismann, Heitor	Senior Associate	USA	\$825.00	227.1	\$187,357.50
O'Toole, Colin	Manager	USA	\$800.00	140.3	\$112,240.00
Cook, Jacob	Senior Associate	USA	\$800.00	206.6	\$165,280.00
Moore, Colin	Senior Associate	USA	\$800.00	273.3	\$218,640.00
Chester, Monte	Senior Associate	USA	\$775.00	18.7	\$14,492.50
Elliott, George	Senior Associate	USA	\$775.00	31.0	\$24,025.00
Wallach, Pearce	Associate	USA	\$750.00	49.0	\$36,750.00
Hill, Michael	Associate	USA	\$725.00	182.9	\$132,602.50
Zhu, Judith	Senior Manager	China	\$675.00	117.4	\$79,245.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Li, Xiang	Senior Associate	USA	\$675.00	27.2	\$18,360.00
Borgonovo, Erik	Senior Associate	Italy	\$655.00	115.7	\$75,783.50
Draude, Richard	Associate	USA	\$650.00	145.9	\$94,835.00
Patel, Deep	Associate	USA	\$650.00	78.5	\$51,025.00
Schmelter, Griffen	Associate	USA	\$650.00	168.2	\$109,330.00
Nguyen, Vi Hoa	Associate	Germany	\$530.00	134.4	\$71,232.00
Hamilton, Makenna	Analyst	USA	\$525.00	144.0	\$75,600.00
Hamerski, Grace	Analyst	USA	\$525.00	253.1	\$132,877.50
Hollomon, Lindsey	Analyst	USA	\$475.00	206.4	\$98,040.00
Jain, Manasvi	Analyst	USA	\$475.00	10.4	\$4,940.00
Athreya, Abhi	Analyst	USA	\$475.00	240.1	\$114,047.50
Korol, Sammy	Analyst	USA	\$475.00	220.7	\$104,832.50
Corbett, Natalie	Paraprofessional	USA	\$350.00	4.0	\$1,400.00
			TOTAL	5,468.30	\$4,606,918.00

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	380.0	449,155.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,116.6	913,875.00
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the DIP lender	1,803.7	1,389,810.50
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	162.4	162,290.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters, including market based compensation for the bankruptcy process.	146.3	140,517.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	39.4	19,800.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	17.3	16,230.00
REAL ESTATE	Advise and assist management with the review, evaluation, and strategy of the company's lease portfolio by providing benchmark data of similar lease location costs and potential negotiation activities	270.0	220,065.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	37.5	42,687.50
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	1,495.1	1,252,487.50
		5,468.3	\$ 4,606,918.00

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	4,973.7	\$4,263,090.00
United Kingdom	0.0	\$0.00
Mexico	127.1	\$117,567.50
Germany	134.4	\$71,232.00
Italy	115.7	\$75,783.50
China	117.4	\$79,245.00
Total	5,468.3	\$4,606,918.00

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC January 1, 2026 through January 31, 2026	
Expense Category	Amount
Airfare	22,515.27
Lodging	12,689.98
Meals	1,570.06
Transportation	3,569.88
Total	\$ 40,345.19

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

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**SEVENTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM JANUARY 1, 2026 THROUGH JANUARY 31, 2026**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its seventh monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from January 1, 2026 through January 31, 2026. In support hereof, A&M respectfully represents as follows:

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the "Petition Date"), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On August 5, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the "Interim Compensation Order").

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from January 1, 2026 through January 31, 2026 (the "Compensation Period"), totaling 5,468.3 hours of professional time.

6. Attached hereto as Exhibits “A-F” is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	380.0	449,155.00
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,116.6	913,875.00
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the DIP lender	1,803.7	1,389,810.50
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	162.4	162,290.00
EMPLOYEE COMPENSATION	Assist the Debtor with compensation matters, including market based compensation for the bankruptcy process.	146.3	140,517.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	39.4	19,800.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	17.3	16,230.00
REAL ESTATE	Advise and assist management with the review, evaluation, and strategy of the company's lease portfolio by providing benchmark data of similar lease location costs and potential negotiation activities	270.0	220,065.00
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	37.5	42,687.50
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across	1,495.1	1,252,487.50

Task Code	Description	Total Hours	Total Fees Requested
	regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.		
		5,468.3	\$ 4,606,918.00

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$3,685,534.40 (80% of \$4,606,918.00). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$40,345.19 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$4,60,918.00 in fees and \$40,345.19 in expenses, for a total of \$4,647,263.19.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of \$3,685,534.40 (representing 80% of 4,606,918.00) and reimbursement of actual and necessary expenses incurred in the sum of \$40,345.19 for the period from January 1, 2026 through January 31, 2026, (ii) payment in the amount of \$3,725,879.59 representing 80% of the total fees billed and 100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

NOTICE OF CUSTOMARY RATE INCREASES
FOR ALVAREZ AND MARSAL NORTH AMERICA LLC

As disclosed in the Debtor's Application hourly billing rates are subject to periodic review and adjustments. A&M's practice of periodically adjusting its billing rates was disclosed to the Debtor in A&M's engagement letter, and the Debtor has agreed to pay these modified rates pursuant to the engagement letter. In accordance with ordinary practice and as described in the A&M's Retention Application, A&M has changed certain of its billing rates effective as of January 1, 2026. A&M's hourly billing rates effective as of January 1, 2026, are as follows:

Billing Category U.S. Range

Managing Directors	\$1,600 - \$1,200
Directors	\$1,175 - \$900
Associates / Managers	\$875 - \$650
Analysts	\$625 - \$450
Paraprofessionals	\$425 - \$300

Dated: March 3, 2026
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion

Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Case No. 25-11034 (CTG)

Jointly Administered

Debtors.

----- x

NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Seventh Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from January 1, 2026 through January 31, 2026* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$4,606,918.00, and reimbursement for actual and necessary expenses in the amount of \$40,345.19.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **March 24, 2026 at 4:00 p.m. prevailing Eastern time.**

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney’s Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the “Notice Parties”).

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS
ARE TIMELY FILED.

Dated: March 3, 2026
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
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- and -

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
January 1, 2026 through January 31, 2026***

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
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DIP FINANCING & CASH FLOW	1,803.7	\$1,389,810.50
DUE DILIGENCE & INFORMATION REQUESTS	162.4	\$162,290.00
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REAL ESTATE	270.0	\$220,065.00
TRAVEL TIME	37.5	\$42,687.50
VENDOR MANAGEMENT	1,495.1	\$1,252,487.50
	<i>Total</i>	
	<u>5,468.3</u>	<u>\$4,606,918.00</u>

EXHIBIT B
Summary of Time Detail by Professional

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
January 1, 2026 through January 31, 2026***

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550.00	20.2	\$31,310.00
Grossi, Nick	Managing Director	\$1,425.00	198.3	\$282,577.50
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Webber, Dan	Senior Director	\$1,100.00	180.0	\$198,000.00
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Callerio, Lorenzo	Senior Director	\$1,050.00	124.1	\$130,305.00
Loop, Stuart	Senior Director	\$1,050.00	256.1	\$268,905.00
Holsomback, Hunt	Managing Director	\$1,025.00	17.1	\$17,527.50
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Hernandez, Dylan	Director	\$975.00	49.5	\$48,262.50
Schirle, Mattie	Director	\$975.00	21.4	\$20,865.00
Warren, Joseph	Director	\$975.00	118.3	\$115,342.50
Caruso, Nicholas	Director	\$925.00	243.4	\$225,145.00
Dvorak, Michael	Director	\$925.00	14.4	\$13,320.00
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Postolos, Lucas	Director	\$900.00	181.6	\$163,440.00
Mehan, Vishal	Director	\$875.00	51.9	\$45,412.50
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Rybarczyk, Jodi	Senior Associate	\$850.00	80.0	\$68,000.00
Waismann, Heitor	Senior Associate	\$825.00	227.1	\$187,357.50
Cook, Jacob	Senior Associate	\$800.00	206.6	\$165,280.00
O'Toole, Colin	Manager	\$800.00	140.3	\$112,240.00
Chester, Monte	Senior Associate	\$775.00	18.7	\$14,492.50
Elliott, George	Senior Associate	\$775.00	31.0	\$24,025.00
Wallach, Pearce	Associate	\$750.00	49.0	\$36,750.00
Moore, Colin	Senior Associate	\$800.00	273.3	\$218,640.00
Hill, Michael	Associate	\$725.00	182.9	\$132,602.50

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Zhu, Judith	Senior Manager	\$675.00	117.4	\$79,245.00
Borgonovo, Erik	Senior Associate	\$655.00	115.7	\$75,783.50
Li, Xiang	Senior Associate	\$675.00	27.2	\$18,360.00
Draude, Richard	Associate	\$650.00	145.9	\$94,835.00
Patel, Deep	Associate	\$650.00	78.5	\$51,025.00
Schmelter, Griffen	Associate	\$650.00	168.2	\$109,330.00
Nguyen, Vi Hoa	Associate	\$530.00	134.4	\$71,232.00
Hamerski, Grace	Analyst	\$525.00	253.1	\$132,877.50
Hamilton, Makenna	Analyst	\$525.00	144.0	\$75,600.00
Athreya, Abhi	Analyst	\$475.00	240.1	\$114,047.50
Hollomon, Lindsey	Analyst	\$475.00	206.4	\$98,040.00
Jain, Manasvi	Analyst	\$475.00	10.4	\$4,940.00
Korol, Sammy	Analyst	\$475.00	220.7	\$104,832.50
Corbett, Natalie	Executive Assistant Office Administrator	\$350.00	4.0	\$1,400.00
<i>Total</i>			5,468.3	\$4,606,917.92

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	84.9	\$120,982.50
Simion, Tony	Managing Director	\$1,375	70.7	\$97,212.50
Turner, Cari	Managing Director	\$1,375	16.9	\$23,237.50
Weiland, Brad	Managing Director	\$1,200	11.2	\$13,440.00
Shiffman, David	Senior Director	\$1,125	12.3	\$13,837.50
Webber, Dan	Senior Director	\$1,100	58.5	\$64,350.00
Shahbain, Abraham	Senior Director	\$1,075	34.8	\$37,410.00
Loop, Stuart	Senior Director	\$1,050	16.7	\$17,535.00
Caruso, Nicholas	Director	\$925	5.1	\$4,717.50
Dvorak, Michael	Director	\$925	14.0	\$12,950.00
Postolos, Lucas	Director	\$900	26.8	\$24,120.00
Rybarczyk, Jodi	Senior Associate	\$850	0.2	\$170.00
Cook, Jacob	Senior Associate	\$800	5.6	\$4,480.00
Chester, Monte	Senior Associate	\$775	11.3	\$8,757.50
Zhu, Judith	Senior Manager	\$675	1.4	\$945.00
Hamerski, Grace	Analyst	\$525	1.1	\$577.50
Hamilton, Makenna	Analyst	\$525	7.9	\$4,147.50
Hollomon, Lindsey	Analyst	\$475	0.6	\$285.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

380.0

\$449,155.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	0.2	\$310.00
Grossi, Nick	Managing Director	\$1,425	21.8	\$31,065.00
Simion, Tony	Managing Director	\$1,375	32.6	\$44,825.00
Shiffman, David	Senior Director	\$1,125	6.1	\$6,862.50
Webber, Dan	Senior Director	\$1,100	58.2	\$64,020.00
Shahbain, Abraham	Senior Director	\$1,075	0.4	\$430.00
Loop, Stuart	Senior Director	\$1,050	229.3	\$240,765.00
Postolos, Lucas	Director	\$900	2.8	\$2,520.00
Rybarczyk, Jodi	Senior Associate	\$850	78.7	\$66,895.00
Waismann, Heitor	Senior Associate	\$825	0.4	\$330.00
Moore, Colin	Senior Associate	\$800	273.3	\$218,640.00
Schmelter, Griffen	Associate	\$650	164.1	\$106,665.00
Hamerski, Grace	Analyst	\$525	248.3	\$130,357.50
Korol, Sammy	Analyst	\$475	0.4	\$190.00
			1116.6	\$913,875.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
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DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	2.6	\$4,030.00
Grossi, Nick	Managing Director	\$1,425	66.0	\$94,050.00
Simion, Tony	Managing Director	\$1,375	6.0	\$8,250.00
Turner, Cari	Managing Director	\$1,375	11.4	\$15,675.00
Weiland, Brad	Managing Director	\$1,200	0.8	\$960.00
Shiffman, David	Senior Director	\$1,125	160.3	\$180,337.50
Webber, Dan	Senior Director	\$1,100	16.9	\$18,590.00
Shahbain, Abraham	Senior Director	\$1,075	35.7	\$38,377.50
Loop, Stuart	Senior Director	\$1,050	7.4	\$7,770.00
Warren, Joseph	Director	\$975	14.3	\$13,942.50
Caruso, Nicholas	Director	\$925	6.5	\$6,012.50
Pacheco, Santiago	Director	\$925	125.9	\$116,457.50
Postolos, Lucas	Director	\$900	97.7	\$87,930.00
Waismann, Heitor	Senior Associate	\$825	203.7	\$168,052.50
Cook, Jacob	Senior Associate	\$800	118.8	\$95,040.00
Hill, Michael	Associate	\$725	140.1	\$101,572.50
Zhu, Judith	Senior Manager	\$675	116.0	\$78,300.00
Borgonovo, Erik	Senior Associate	\$655	115.7	\$75,783.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

Schmelter, Griffen	Associate	\$650	1.8	\$1,170.00
Nguyen, Vi Hoa	Associate	\$530	134.4	\$71,232.00
Hamilton, Makenna	Analyst	\$525	119.4	\$62,685.00
Athreya, Abhi	Analyst	\$475	10.6	\$5,035.00
Hollomon, Lindsey	Analyst	\$475	98.7	\$46,882.50
Jain, Manasvi	Analyst	\$475	6.1	\$2,897.50
Korol, Sammy	Analyst	\$475	186.9	\$88,777.50
			1803.7	\$1,389,810.50
			1803.7	\$1,389,810.50

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***Marelli Automotive Lighting USA, LLC
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DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	0.8	\$1,240.00
Grossi, Nick	Managing Director	\$1,425	3.2	\$4,560.00
Simion, Tony	Managing Director	\$1,375	37.4	\$51,425.00
Weiland, Brad	Managing Director	\$1,200	1.6	\$1,920.00
Shiffman, David	Senior Director	\$1,125	25.3	\$28,462.50
Webber, Dan	Senior Director	\$1,100	11.7	\$12,870.00
Shahbain, Abraham	Senior Director	\$1,075	0.7	\$752.50
Loop, Stuart	Senior Director	\$1,050	2.2	\$2,310.00
Caruso, Nicholas	Director	\$925	0.9	\$832.50
Postolos, Lucas	Director	\$900	18.2	\$16,380.00
Waismann, Heitor	Senior Associate	\$825	12.3	\$10,147.50
O'Toole, Colin	Manager	\$800	25.4	\$20,320.00
Schmelter, Griffen	Associate	\$650	0.3	\$195.00
Hamerski, Grace	Analyst	\$525	3.7	\$1,942.50
Hamilton, Makenna	Analyst	\$525	1.0	\$525.00
Korol, Sammy	Analyst	\$475	17.7	\$8,407.50
			162.4	\$162,290.00
			162.4	\$162,290.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

EMPLOYEE COMPENSATION

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Cumberland, Brian	Managing Director	\$1,550	16.6	\$25,730.00
Simion, Tony	Managing Director	\$1,375	6.2	\$8,525.00
Hernandez, Dylan	Director	\$975	49.5	\$48,262.50
Hirschbuehler, Ryan	Senior Associate	\$850	25.0	\$21,250.00
Wallach, Pearce	Associate	\$750	49.0	\$36,750.00
			146.3	\$140,517.50
			146.3	\$140,517.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	1.2	\$1,650.00
Weiland, Brad	Managing Director	\$1,200	0.2	\$240.00
Shahbain, Abraham	Senior Director	\$1,075	0.6	\$645.00
Hollomon, Lindsey	Analyst	\$475	18.8	\$8,930.00
Korol, Sammy	Analyst	\$475	14.6	\$6,935.00
Corbett, Natalie	Executive Assistant Office Administrator	\$350	4.0	\$1,400.00
			39.4	\$19,800.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Managing Director	\$1,200	7.4	\$8,880.00
Rybarczyk, Jodi	Senior Associate	\$850	1.1	\$935.00
Chester, Monte	Senior Associate	\$775	7.4	\$5,735.00
Hamilton, Makenna	Analyst	\$525	0.3	\$157.50
Korol, Sammy	Analyst	\$475	1.1	\$522.50
			17.3	\$16,230.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

REAL ESTATE

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	3.0	\$4,125.00
Webber, Dan	Senior Director	\$1,100	28.4	\$31,240.00
Holsomback, Hunt	Managing Director	\$1,025	17.1	\$17,527.50
Falconer, Grant	Senior Director	\$975	9.5	\$9,262.50
Dvorak, Michael	Director	\$925	0.4	\$370.00
Postolos, Lucas	Director	\$900	28.5	\$25,650.00
Mehan, Vishal	Director	\$875	51.9	\$45,412.50
Elliott, George	Senior Associate	\$775	31.0	\$24,025.00
Patel, Deep	Associate	\$650	78.5	\$51,025.00
Schmelter, Griffen	Associate	\$650	2.0	\$1,300.00
Hamilton, Makenna	Analyst	\$525	15.4	\$8,085.00
Jain, Manasvi	Analyst	\$475	4.3	\$2,042.50
			270.0	\$220,065.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	9.5	\$13,537.50
Simion, Tony	Managing Director	\$1,375	3.0	\$4,125.00
Shiffman, David	Senior Director	\$1,125	6.0	\$6,750.00
Webber, Dan	Senior Director	\$1,100	4.0	\$4,400.00
Shahbain, Abraham	Senior Director	\$1,075	6.0	\$6,450.00
Waismann, Heitor	Senior Associate	\$825	9.0	\$7,425.00
			37.5	\$42,687.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	12.9	\$18,382.50
Simion, Tony	Managing Director	\$1,375	3.1	\$4,262.50
Turner, Cari	Managing Director	\$1,375	80.7	\$110,962.50
Weiland, Brad	Managing Director	\$1,200	0.4	\$480.00
Donoghue, Doug	Senior Director	\$1,125	8.3	\$9,337.50
Shiffman, David	Senior Director	\$1,125	9.8	\$11,025.00
Webber, Dan	Senior Director	\$1,100	2.3	\$2,530.00
Shahbain, Abraham	Senior Director	\$1,075	137.9	\$148,242.50
Broskay, Cole	Senior Director	\$1,050	17.5	\$18,375.00
Callerio, Lorenzo	Senior Director	\$1,050	124.1	\$130,305.00
Loop, Stuart	Senior Director	\$1,050	0.5	\$525.00
Schirle, Mattie	Director	\$975	21.4	\$20,865.00
Warren, Joseph	Director	\$975	104.0	\$101,400.00
Caruso, Nicholas	Director	\$925	230.9	\$213,582.50
Pacheco, Santiago	Director	\$925	1.2	\$1,110.00
Postolos, Lucas	Director	\$900	7.6	\$6,840.00
Waismann, Heitor	Senior Associate	\$825	1.7	\$1,402.50
Cook, Jacob	Senior Associate	\$800	82.2	\$65,760.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
January 1, 2026 through January 31, 2026***

O'Toole, Colin	Manager	\$800	114.9	\$91,920.00
Hill, Michael	Associate	\$725	42.8	\$31,030.00
Draude, Richard	Associate	\$650	145.9	\$94,835.00
Li, Xiang	Senior Associate	\$675	27.2	\$18,360.00
Athreya, Abhi	Analyst	\$475	229.5	\$109,012.50
Hollomon, Lindsey	Analyst	\$475	88.3	\$41,942.50
			1495.1	\$1,252,487.51
			1495.1	\$1,252,487.51

EXHIBIT D
Time Detail by Task Code

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Postolos, Lucas	1/2/2026	1.1	Prepare revisions, per comments from management, regarding 5-year business plan timeline and milestones
Simion, Tony	1/2/2026	0.4	Review latest information from K&E and PJT to update workstream timeline in preparation for meeting with Management
Simion, Tony	1/3/2026	0.7	Review term sheet from landlord regarding lease negotiations in preparation for discussion with Ad Hoc Lender Advisors
Postolos, Lucas	1/4/2026	0.4	Prepare revisions to case timeline and milestones prior to distributing to PJT team
Simion, Tony	1/4/2026	0.8	Prepare for meeting with Management regarding case timeline and key workstreams
Simion, Tony	1/4/2026	0.6	Review customer presentation materials prior to meeting with Ad Hoc Lender Advisors
Webber, Dan	1/4/2026	0.2	Calls with E. Swager (K&E) regarding noticing information for certain real estate lease landlords
Webber, Dan	1/4/2026	0.2	Correspond with T. Simion, B. Weiland, M. Dvorak (A&M) regarding noticing information for certain real estate lease landlords
Weiland, Brad	1/4/2026	0.3	Review and analyze lease and landlord data
Weiland, Brad	1/4/2026	0.3	Correspond with D. Webber (A&M) and M. Dvorak (A&M) re lease negotiation items
Zhu, Judith	1/4/2026	0.7	Correspond with the Company and M. Hill (A&M) regarding the PST payment
Zhu, Judith	1/4/2026	0.3	Respond to the Company regarding the refund request
Dvorak, Michael	1/5/2026	1.1	Review supplemental lease data for assumption notice
Dvorak, Michael	1/5/2026	2.3	Review leases for contact information regarding assumption schedule
Grossi, Nick	1/5/2026	0.6	Review status of constituent negotiations. Provide comments re: same
Grossi, Nick	1/5/2026	1.3	Review LE allocation methodology and prepare mapping to BU
Grossi, Nick	1/5/2026	1.2	Prepare materials to support management reporting
Grossi, Nick	1/5/2026	1.2	Prepare materials related to newly visible in-error invoices
Grossi, Nick	1/5/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/5/2026	0.3	Review proposed order and provide comments re: same
Grossi, Nick	1/5/2026	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Loop, Stuart	1/5/2026	0.3	Call with T. Simion, L. Postolos, S. Loop (A&M) regarding case timeline for business plan

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Postolos, Lucas	1/5/2026	2.1	Continue revisions to case timeline materials in preparation for management meeting
Postolos, Lucas	1/5/2026	0.9	Correspond with T. Simion (A&M), PJT team, and management regarding case timeline and milestones
Postolos, Lucas	1/5/2026	1.1	Further revisions, per comments from PJT, regarding case timeline and milestones
Postolos, Lucas	1/5/2026	1.7	Prepare revisions, per comments from management, regarding case timeline and milestones
Postolos, Lucas	1/5/2026	0.3	Call with T. Simion, L. Postolos, S. Loop (A&M) regarding case timeline for business plan
Shahbain, Abraham	1/5/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/5/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/5/2026	0.5	Call with Company Finance, accounts payable, and A. Shahbain (A&M) to discuss invoice reconciliation process
Simion, Tony	1/5/2026	1.5	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss status of OEM discussions
Simion, Tony	1/5/2026	1.1	Attend meeting with Management and Ad Hoc Lender Advisors on latest findings from OEM discussions and materials to prepare for diligence purposes
Simion, Tony	1/5/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	1/5/2026	0.5	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) to discuss real estate leases
Simion, Tony	1/5/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	1/5/2026	0.3	Call with T. Simion, L. Postolos, S. Loop (A&M) regarding case timeline for business plan
Simion, Tony	1/5/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss work plan leading to filing of Plan
Turner, Cari	1/5/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Turner, Cari	1/5/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/5/2026	0.5	Call with D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	1/5/2026	1.5	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss status of OEM discussions
Webber, Dan	1/5/2026	0.5	Prepare analysis to recategorize certain real estate leases to new schedule for real estate lease assumption exhibit
Webber, Dan	1/5/2026	0.5	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) to discuss real estate leases
Webber, Dan	1/5/2026	0.4	Review latest iterations of real estate lease assumption exhibit based on feedback from K&E

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	1/5/2026	0.4	Calls with E. Swager (K&E) regarding exit financing collateral
Webber, Dan	1/5/2026	0.3	Correspond with T. Simion, M. Jain, M. Hamilton (A&M) regarding revised schedule for lease assumption motion, and review of related materials
Webber, Dan	1/5/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss work plan leading to filing of Plan
Webber, Dan	1/5/2026	0.3	Call with Company management regarding requests for extension to negotiate certain real estate leases
Webber, Dan	1/5/2026	0.2	Review latest binding term sheet for certain real estate lease renegotiation
Webber, Dan	1/5/2026	0.2	Review correspondences between Company management and P. Gund (Ankura) regarding approvals to assume certain real estate leases
Webber, Dan	1/5/2026	0.2	Review correspondences from Company management regarding contact information for certain real estate landlords
Webber, Dan	1/5/2026	0.2	Review correspondences with Company management, E. Swager (K&E) regarding extension to negotiate certain real estate lease
Webber, Dan	1/5/2026	0.2	Correspond with T. Simion (A&M) to regarding AHG feedback on certain real estate leases
Weiland, Brad	1/5/2026	0.2	Correspond with A. Shahbain (A&M) and team re open items and next steps
Weiland, Brad	1/5/2026	0.2	Correspond with client, M. Dvorak (A&M) re lease negotiation and landlord data
Weiland, Brad	1/5/2026	0.4	Follow-up re lease data and landlord noticing items
Weiland, Brad	1/5/2026	0.4	Review and analyze open items re bankruptcy workstreams and next steps re same
Dvorak, Michael	1/6/2026	1.1	Review lease counterparty data to respond to comments regarding assumption notice
Grossi, Nick	1/6/2026	1.0	Prepare and review general unsecured creditor estimates
Grossi, Nick	1/6/2026	0.6	Prepare bank meeting diligence request
Grossi, Nick	1/6/2026	0.5	Prepare and participate in discussion with Alix related to collateral perfection
Grossi, Nick	1/6/2026	1.5	Prepare materials w/r/t to management meeting and exit financing
Postolos, Lucas	1/6/2026	1.9	Prepare revisions, per comments from management, regarding case timeline and milestones
Shahbain, Abraham	1/6/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss open analyses, workstreams and next steps
Shahbain, Abraham	1/6/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Simion, Tony	1/6/2026	0.8	Prepare for meeting with Management regarding case timeline, key workstreams, and near term meetings

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	1/6/2026	0.5	Call with Management to discuss materials to prepare for Unsecured Creditors Committee Advisors
Turner, Cari	1/6/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Turner, Cari	1/6/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss open analyses, workstreams and next steps
Webber, Dan	1/6/2026	0.3	Review agenda for debtor professionals meeting with Company management scheduled for 1/7/2026
Webber, Dan	1/6/2026	0.8	Correspond with E. Steinfeld, et al. (K&E), A. Shahbain (A&M), and Company management regarding certain real estate lease cure amounts, and review of supporting information
Webber, Dan	1/6/2026	0.6	Correspond with E. Swager, N. Adzima, E. Steinfeld, et al. (K&E), T. Simion, M. Jain (A&M), Company management regarding updates to lease assumption exhibits
Webber, Dan	1/6/2026	0.4	Correspond with E. Swager, et al. (K&E), T. Simion, M. Jain (A&M) regarding revisions to lease assumption exhibit based on feedback from counsel
Webber, Dan	1/6/2026	0.4	Review revised versions of real estate lease assumption exhibits, requested by K&E
Webber, Dan	1/6/2026	0.3	Correspond with M. Dvorak (A&M) regarding real estate lease assumption exhibit
Webber, Dan	1/6/2026	0.2	Correspond with Company management regarding status of certain real estate lease negotiation extensions
Webber, Dan	1/6/2026	0.2	Correspond with Company management regarding identification of certain leases being assumed subject to continued commercial negotiation
Grossi, Nick	1/7/2026	1.1	Investigate past-due A/R and tooling invoices
Grossi, Nick	1/7/2026	0.9	Review bank guarantee and provide comments re: same
Grossi, Nick	1/7/2026	0.8	Prepare slides for management meetings
Grossi, Nick	1/7/2026	1.1	Review status of VAT estimates and reimbursement mechanics and timing
Grossi, Nick	1/7/2026	0.4	Review bank meeting materials and provide comments re: same
Postolos, Lucas	1/7/2026	0.6	Prepare revisions, per comments from management, regarding case timeline and milestones
Shahbain, Abraham	1/7/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/7/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Simion, Tony	1/7/2026	1.7	Attend meeting with Management, PJT, and K&E to finalize next steps and discussions on diligence requests from Ad Hoc Lender and Unsecured Creditors Committee Advisors

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Professional	Date	Hours	Activity
Simion, Tony	1/7/2026	2.3	Attend meeting with Management, PJT, and K&E to discuss case timeline, strategy with customers, business plan, exit financing, and 2026 incentive plan
Simion, Tony	1/7/2026	0.7	Attend meeting with Management and PJT to discuss action plan related to exit financing process
Simion, Tony	1/7/2026	1.0	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Simion, Tony	1/7/2026	1.1	Prepare draft letter for Management in response to timing of counterproposals from customers to be sent
Turner, Cari	1/7/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Turner, Cari	1/7/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/7/2026	0.2	Correspond with J. Rybarczyk, et al. (A&M) to discuss timing of December trial balances
Webber, Dan	1/7/2026	0.4	Prepare workplan for remaining action items needed to refresh liquidation analysis
Webber, Dan	1/7/2026	0.2	Correspond with S. Lieberman, et al. (K&E) regarding payment of certain real estate lease cure amounts
Webber, Dan	1/7/2026	0.3	Review correspondence from Company management and G. Leiter, et al. (Alix) regarding diligence questions for fact pack for certain OEM
Webber, Dan	1/7/2026	0.3	Review correspondences between A. Shahbain (A&M) and E. Steinfeld, et al. (K&E) regarding certain real estate lease cure amounts
Webber, Dan	1/7/2026	0.4	Review correspondences between T. Simion (A&M) and M. Wakefield (Alix) regarding draft letter to OEMs on timing of discussions
Webber, Dan	1/7/2026	0.5	Call with Company management and E. Steinfeld (K&E) regarding reconciliation of cure amounts for certain real estate leases
Webber, Dan	1/7/2026	0.3	Review factoring related assumptions in hypothetical liquidation analysis model
Webber, Dan	1/7/2026	1.0	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Weiland, Brad	1/7/2026	0.2	Correspond with client re A/P coding and payment approvals items
Weiland, Brad	1/7/2026	0.2	Correspond with J. Rybarczyk (A&M), D. Webber (A&M) re plan and disclosure statement analysis
Weiland, Brad	1/7/2026	0.3	Review bankruptcy open items re timing considerations and schedule
Weiland, Brad	1/7/2026	0.3	Review plan and disclosure statement required items and timing considerations re same
Weiland, Brad	1/7/2026	0.4	Review and analyze retention status and supplemental declaration items
Caruso, Nicholas	1/8/2026	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss payment analysis summarizing terms and amounts

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Professional	Date	Hours	Activity
Cook, Jacob	1/8/2026	0.7	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	1/8/2026	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	1/8/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/8/2026	0.5	Review factoring exposure report and provide comments re: same
Grossi, Nick	1/8/2026	1.9	Prepare revised liquidation analysis
Grossi, Nick	1/8/2026	1.1	Review lien and asset value reporting
Hamerski, Grace	1/8/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding 3-statement model sensitivities for PJT team
Hollomon, Lindsey	1/8/2026	0.6	Consolidate and pull all fees and expenses to date
Loop, Stuart	1/8/2026	0.8	Email correspondence with company finance team regarding revised 5-year plan income statements and inventory
Loop, Stuart	1/8/2026	0.7	Call with PJT team regarding 3-statement model mechanics
Loop, Stuart	1/8/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding 3-statement model sensitivities for PJT team
Loop, Stuart	1/8/2026	0.4	Compile proposed responses to FTI regarding 2025 incentive plan requests
Loop, Stuart	1/8/2026	0.2	Correspond with C. Moore (A&M) regarding data sources for historical balance sheets
Postolos, Lucas	1/8/2026	0.8	Correspond regarding review of drafts, related to updated case timeline materials for management meetings
Postolos, Lucas	1/8/2026	0.3	Call between D. Webber and L. Postolos (A&M) regarding ad hoc group negotiations and workstream transitions
Shahbain, Abraham	1/8/2026	0.9	Create slides summarizing with descriptions of unsecured liabilities
Shahbain, Abraham	1/8/2026	0.4	Call with UCC advisors and A. Shahbain (A&M) to provide a vendor and trade agreement update
Shahbain, Abraham	1/8/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/8/2026	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss payment analysis summarizing terms and amounts
Shahbain, Abraham	1/8/2026	1.4	Review and update analysis summarizing categories of unsecured liabilities
Shahbain, Abraham	1/8/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss open analysis and next steps
Simion, Tony	1/8/2026	0.4	Attend company advisor call to discuss up coming week activities and discussions with management

Exhibit D

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Professional	Date	Hours	Activity
Simion, Tony	1/8/2026	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	1/8/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/8/2026	0.2	Call with E. Swager (K&E) regarding real estate lease negotiations
Webber, Dan	1/8/2026	0.4	Review factoring related assumptions in hypothetical liquidation analysis model
Webber, Dan	1/8/2026	0.2	Correspond with T. Simion (A&M) and P. Gund (Ankura) regarding real estate lease negotiations
Webber, Dan	1/8/2026	0.3	Call between D. Webber and L. Postolos (A&M) regarding ad hoc group negotiations and workstream transitions
Webber, Dan	1/8/2026	0.3	Correspond with A. Shahbain (A&M), N. Adzima, et al. (K&E), and Company management regarding certain lease cure amounts, and review of related files
Webber, Dan	1/8/2026	0.6	Review materials from E. Smith (Alix) regarding footprint negotiations with OEMs
Webber, Dan	1/8/2026	0.4	Build outline detailing Plan strategy and related action items from Business Plan team
Webber, Dan	1/8/2026	0.6	Review "fact pack" of diligence responses for certain OEM
Webber, Dan	1/8/2026	0.2	Correspond with Company management on status of certain real estate lease negotiation extensions
Webber, Dan	1/8/2026	0.5	Call with D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Weiland, Brad	1/8/2026	0.2	Review and analyze required notice parties and service address data
Weiland, Brad	1/8/2026	0.2	Correspond with Verita team, M. Dvorak (A&M) re notice and service requirements
Weiland, Brad	1/8/2026	0.2	Correspond with client, D. Webber (A&M), M. Dvorak (A&M) re landlord and lease items
Grossi, Nick	1/9/2026	0.6	Coordinate creditor meeting matters
Grossi, Nick	1/9/2026	1.0	Review and update AHG collateral analysis
Grossi, Nick	1/9/2026	0.8	Review A/R aging task-force materials and provide comments re: same
Grossi, Nick	1/9/2026	1.0	Review claim estimates and provide comments re: same
Grossi, Nick	1/9/2026	0.4	Prepare and participate in discussion with the Company re: status update
Grossi, Nick	1/9/2026	0.8	Revise intercompany due to/from balances and reconcile to transactional summary
Loop, Stuart	1/9/2026	1.4	Outline 3-statement model mechanics changes based on feedback from PJT team

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Professional	Date	Hours	Activity
Postolos, Lucas	1/9/2026	0.4	Discuss with Ankura team, T. Simion, and L. Postolos (A&M) regarding case timeline revisions for management
Postolos, Lucas	1/9/2026	0.7	Correspond regarding review of drafts, related to updated case timeline materials for management meetings
Shahbain, Abraham	1/9/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/9/2026	0.6	Review and update unsecured liability analysis based on feedback received
Shiffman, David	1/9/2026	0.9	Correspond with A&M team regarding projected claims pool materials
Simion, Tony	1/9/2026	1.1	Attend meeting with Management regarding communications received and upcoming that require responses and open items being asked by employees regarding status of case
Simion, Tony	1/9/2026	0.8	Review and edit modified case timeline and activities based on Management discussions throughout the week
Simion, Tony	1/9/2026	0.4	Discuss with Ankura team, T. Simion, and L. Postolos (A&M) regarding case timeline revisions for management
Turner, Cari	1/9/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/9/2026	0.9	Audit data received from Company management regarding certain real estate leases
Webber, Dan	1/9/2026	0.4	Prepare workplan for real estate diligence responses
Webber, Dan	1/9/2026	0.3	Prepare for in-person meetings with AHG regarding OEM negotiations to occur on 1/12/2026
Webber, Dan	1/9/2026	0.3	Correspond with N. Grossi (A&M) to discuss Plan strategy
Webber, Dan	1/9/2026	0.7	Review prior analyses regarding certain damages claims assumed in hypothetical liquidation analysis
Webber, Dan	1/9/2026	0.2	Correspond with J. Rybarczyk (A&M) regarding timing of December trial balances
Grossi, Nick	1/10/2026	0.4	Review case workplan and provide comments re: same
Loop, Stuart	1/10/2026	1.7	Review and provide comments to A&M team regarding perimeter change sensitivities in the 3-statement model
Loop, Stuart	1/10/2026	0.8	Revise divisional tear sheets for product line sensitivities following input from company team
Shahbain, Abraham	1/10/2026	0.3	Respond to emails on update of claims analysis
Loop, Stuart	1/11/2026	1.1	Revise customer ask sensitivities for 2026 based on input from company finance team
Dvorak, Michael	1/12/2026	2.2	Prepare initial list of leases for external counsel
Dvorak, Michael	1/12/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items and workstream next steps

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Professional	Date	Hours	Activity
Grossi, Nick	1/12/2026	0.5	Prepare and participate in discussion with Sr. Lender advisor
Grossi, Nick	1/12/2026	1.0	Review and provide comments to PJT re: factoring materials
Grossi, Nick	1/12/2026	1.5	Prepare and review materials for GEC meeting
Hamilton, Makenna	1/12/2026	0.3	Discuss with L. Postolos and M. Hamilton (A&M) regarding liquidation analysis input refresh
Hamilton, Makenna	1/12/2026	2.4	Process updates to company trial balances (morning)
Hamilton, Makenna	1/12/2026	2.4	Process updates to company trial balances (afternoon)
Hamilton, Makenna	1/12/2026	2.8	Contribute to company lease analysis
Postolos, Lucas	1/12/2026	0.4	Research into trial balance files to refresh liquidation analysis inputs with November 2025 data
Postolos, Lucas	1/12/2026	0.3	Discuss with L. Postolos and M. Hamilton (A&M) regarding liquidation analysis input refresh
Shahbain, Abraham	1/12/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/12/2026	0.4	Call with Company purchasing, supply chain, and A. Shahbain (A&M) to discuss Mexico supply chain
Shahbain, Abraham	1/12/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) related to payment and vendor opportunity analysis
Simion, Tony	1/12/2026	0.6	Attend meeting with K&E, PJT, and Ankura advisors regarding activities this week on liquidity and preparation for Ad Hoc Lender teleconference
Simion, Tony	1/12/2026	1.1	Attend bi-weekly steerco meeting with Management and Ad hoc Lender Advisors regarding status of OEM discussions and next steps regarding proposals and diligence questions
Turner, Cari	1/12/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/12/2026	0.6	Call with Company management, P. Gund, et al. (Ankura) regarding certain real estate lease negotiation in China
Webber, Dan	1/12/2026	0.5	Call with Company management regarding certain real estate leases in Mexico
Webber, Dan	1/12/2026	0.6	Review OEM support negotiation grids for four key OEMs
Webber, Dan	1/12/2026	0.7	Call with D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	1/12/2026	0.2	Review correspondences between Company management and E. Steinfeld (K&E) regarding certain real estate lease cure amounts
Webber, Dan	1/12/2026	0.2	Correspond with E. Swager, et al. (K&E), M. Hamilton, et al. (A&M) regarding payment of certain OCP invoices
Weiland, Brad	1/12/2026	0.2	Correspond with T. Simion (A&M) re retention items

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Professional	Date	Hours	Activity
Weiland, Brad	1/12/2026	0.2	Correspond with Verita team re claims register and status re same
Weiland, Brad	1/12/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items and workstream next steps
Weiland, Brad	1/12/2026	0.3	Correspond with C. Turner (A&M), J. Warren (A&M) re claims items and materials
Weiland, Brad	1/12/2026	0.3	Telephone conference between B. Weiland (A&M) and S. Jensen (A&M legal) re retention items
Weiland, Brad	1/12/2026	0.4	Review and analyze open items and required next steps re same
Caruso, Nicholas	1/13/2026	1.1	Prepare latest view of vendor returning to terms and latest trade agreement executions for the Company to assist with vendor term changes in the system
Caruso, Nicholas	1/13/2026	0.4	Call with N. Caruso (A&M), and A. Shahbain (A&M) to work stream open items and next steps
Dvorak, Michael	1/13/2026	2.9	Prepare folder structure of pdf copies of leases for external counsel
Grossi, Nick	1/13/2026	1.0	Review lender diligence request and provide comments re: same
Grossi, Nick	1/13/2026	0.2	Review and prepare responses to DPW diligence
Grossi, Nick	1/13/2026	0.4	Review OEM update deck. Provide comments re: same
Grossi, Nick	1/13/2026	0.8	Prepare A/R past-due collection summary
Loop, Stuart	1/13/2026	0.3	Call with PJT team regarding changes to customer ask sensitivities
Postolos, Lucas	1/13/2026	0.7	Revise trial balance summaries to refresh liquidation analysis inputs with November 2025 data
Shahbain, Abraham	1/13/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss potential analysis and next steps
Shahbain, Abraham	1/13/2026	0.4	Call with N. Caruso (A&M), and A. Shahbain (A&M) to work stream open items and next steps
Shahbain, Abraham	1/13/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/13/2026	0.5	Follow-up call with Company purchasing, supply chain, and A. Shahbain (A&M) to discuss supply chain
Turner, Cari	1/13/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Turner, Cari	1/13/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss potential analysis and next steps
Webber, Dan	1/13/2026	0.4	Correspond with E. Steinfeld, et al. (K&E), M. Dvorak, M. Jain (A&M) regarding revision of property owner for certain real estate lease, and related research on the matter
Webber, Dan	1/13/2026	0.9	Review of presentation by Alix regarding OEM negotiation status and suggested next steps

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Weiland, Brad	1/13/2026	0.2	Correspond with C. Turner (A&M) re claims items
Weiland, Brad	1/13/2026	0.2	Correspond with J. Rybarczyk (A&M) re reporting items and client diligence
Cook, Jacob	1/14/2026	0.9	Prepare weekly FDM reporting for vendor relief categories
Dvorak, Michael	1/14/2026	0.3	Call with D. Webber, M. Dvorak (A&M) regarding available translated contracts for certain real estate leases
Dvorak, Michael	1/14/2026	1.1	Prepare list of translated documents for broader team lease review
Grossi, Nick	1/14/2026	1.4	Coordinate liquidation analysis matters
Grossi, Nick	1/14/2026	0.9	Review report related to invoice and payment terms reconciliation. Provide comments re: same
Grossi, Nick	1/14/2026	0.6	Review and provide commentary re: A/P process deck
Grossi, Nick	1/14/2026	0.6	Review and make edits to GEC materials
Grossi, Nick	1/14/2026	0.5	Review invoice in error and GRNI dashboard
Grossi, Nick	1/14/2026	0.4	Review and analyze pension matters thoroughly
Grossi, Nick	1/14/2026	0.3	Coordinate diligence request distribution to St. Lender advisors
Postolos, Lucas	1/14/2026	0.6	Review of documentation from M. Hamilton (A&M) related to collateral and asset recovery values
Postolos, Lucas	1/14/2026	0.8	Review of liquidation analysis inputs from M. Hamilton (A&M) related to asset recovery values
Shahbain, Abraham	1/14/2026	0.6	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/14/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Simion, Tony	1/14/2026	1.1	Attend bi-weekly steerco meeting with Management and Ad Hoc Lender Advisors regarding status of OEM discussions and next steps regarding proposals and diligence questions
Simion, Tony	1/14/2026	1.4	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Turner, Cari	1/14/2026	0.6	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Turner, Cari	1/14/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/14/2026	0.4	Revise template for master real estate lease presentation
Webber, Dan	1/14/2026	0.3	Call with D. Webber, M. Dvorak (A&M) regarding available translated contracts for certain real estate leases

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Professional	Date	Hours	Activity
Webber, Dan	1/14/2026	0.2	Review of correspondence from L. Postolos (A&M) regarding draft real estate lease justification analysis
Webber, Dan	1/14/2026	1.4	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	1/14/2026	0.2	Correspond with Company management and J. Rios (FFWP Law) regarding cure amount reconciliation for certain real estate lease
Dvorak, Michael	1/15/2026	1.2	Prepare list of translated leases for real estate team review
Dvorak, Michael	1/15/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re bankruptcy case open items and anticipated matters
Grossi, Nick	1/15/2026	0.9	Participate in call with PJT and K&E re: AHG presentation
Grossi, Nick	1/15/2026	0.5	Review revised CIA impact analysis. Provide comments re: same
Grossi, Nick	1/15/2026	1.0	Prepare and review GEC materials thoroughly
Grossi, Nick	1/15/2026	0.3	Review and analyze certain lease assumptions
Grossi, Nick	1/15/2026	0.5	Review revised payment analysis. Provide comments re: same
Grossi, Nick	1/15/2026	0.5	Review KEIP/KERP overview materials
Loop, Stuart	1/15/2026	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Postolos, Lucas	1/15/2026	2.1	Develop matrix overlaying assumptions from legal counsel regarding collateralized assets on trial balance
Postolos, Lucas	1/15/2026	1.7	Research into collateral assumptions and modeling structure within draft liquidation analysis model for purposes of updating
Postolos, Lucas	1/15/2026	0.9	Review of documentation from M. Hamilton (A&M) related to collateral and asset recovery values
Postolos, Lucas	1/15/2026	0.7	Review of liquidation analysis inputs from M. Hamilton (A&M) related to asset recovery values
Shahbain, Abraham	1/15/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/15/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and analyses and open items
Simion, Tony	1/15/2026	0.9	Meeting with Management, PJT, and K&E regarding agenda and timing for next Ad Hoc Lender Meeting
Simion, Tony	1/15/2026	0.6	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	1/15/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	1/15/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items

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Professional	Date	Hours	Activity
Turner, Cari	1/15/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and analyses and open items
Turner, Cari	1/15/2026	0.3	Telephone conference between B. Weiland (A&M) and C. Turner (A&M) re bankruptcy and client items
Webber, Dan	1/15/2026	0.2	Review correspondences with Company management and E. Swager (K&E) regarding certain real estate lease negotiation deadline, and related documentation
Webber, Dan	1/15/2026	0.5	Call with D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Weiland, Brad	1/15/2026	0.2	Correspond with client, M. Dvorak (A&M) re lease and landlord data
Weiland, Brad	1/15/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re bankruptcy case open items and anticipated matters
Weiland, Brad	1/15/2026	0.3	Review and analyze translated lease materials
Weiland, Brad	1/15/2026	0.3	Telephone conference between B. Weiland (A&M) and C. Turner (A&M) re bankruptcy and client items
Cook, Jacob	1/16/2026	0.7	Prepare monthly FDM reporting for UST related to prepetition disbursements for December 2025
Grossi, Nick	1/16/2026	0.4	Call with N. Grossi, D. Webber (A&M) to discuss certain assumptions in hypothetical liquidation analysis
Grossi, Nick	1/16/2026	1.0	Participate in discussion with AHG principals related to KEIP/KERP
Grossi, Nick	1/16/2026	0.8	Coordinate matters related to liquidation analysis and scenarios
Postolos, Lucas	1/16/2026	2.3	Prepare matrix overlaying assumptions from legal counsel regarding collateralized assets on trial balance
Shahbain, Abraham	1/16/2026	0.6	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/16/2026	0.4	Review and update deferral analysis slides based on comments received
Shahbain, Abraham	1/16/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/16/2026	0.6	Call with Company purchasing and A. Shahbain (A&M) to discuss slide updates for company purchasing meeting
Shiffman, David	1/16/2026	0.6	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Shiffman, David	1/16/2026	0.5	Call with T. Simion, D. Webber, D. Shiffman (A&M), S. Winters, et al. (K&E) regarding analysis to support OEM discussions
Simion, Tony	1/16/2026	0.5	Call with T. Simion, D. Webber, D. Shiffman (A&M), S. Winters, et al. (K&E) regarding analysis to support OEM discussions
Simion, Tony	1/16/2026	1.9	Prepare slides for Ad Hoc Lender meeting on 2025 performance and KEIP/KERP

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Professional	Date	Hours	Activity
Simion, Tony	1/16/2026	1.1	Attend meeting with Management, K&E, and PJT presenting 2025 preliminary results and the KEIP/KERP for the Ad Hoc Lender Group
Turner, Cari	1/16/2026	0.6	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Turner, Cari	1/16/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/16/2026	0.4	Call with N. Grossi, D. Webber (A&M) to discuss certain assumptions in hypothetical liquidation analysis
Webber, Dan	1/16/2026	0.4	Prepare workplan for revisions to liquidation analysis based on feedback from K&E
Webber, Dan	1/16/2026	0.5	Call with T. Simion, D. Webber, D. Shiffman (A&M), S. Winters, et al. (K&E) regarding analysis to support OEM discussions
Weiland, Brad	1/16/2026	0.4	Review materials re ongoing bankruptcy workstreams and timing considerations re same
Chester, Monte	1/17/2026	1.1	Review and analyze October intercompany transactional data
Chester, Monte	1/17/2026	1.6	Prepare October intercompany matrix analysis across all legal entities
Grossi, Nick	1/17/2026	1.0	Review and update pension analysis accordingly
Loop, Stuart	1/17/2026	1.1	Email correspondence with G. Hamerski (A&M) regarding changes to 3-statement model mechanics for historical financial statements
Shiffman, David	1/17/2026	0.6	Prepare updates to UK pension transaction materials for advisor review
Webber, Dan	1/17/2026	0.5	Correspond with Company management, P. Gund (Ankura), and T. Simion, L. Postolos (A&M) regarding feedback to executive presentation on real estate update, and review of related materials
Simion, Tony	1/18/2026	0.8	Continue building out presentation slides for Ad Hoc meeting based on prior presentation continuing business performance
Simion, Tony	1/18/2026	0.4	Call with P. Gund (CRO) regarding agenda for the week including management meetings and Ad Hoc Presentation draft
Caruso, Nicholas	1/19/2026	0.8	Analyze current AP aging responsive to request from Company team
Grossi, Nick	1/19/2026	0.4	Prepare special committee materials
Grossi, Nick	1/19/2026	0.6	Review certain financial advisor diligence tracker and provide comments re: same
Grossi, Nick	1/19/2026	1.2	Provide response to counterparty proposal re: extension of liabilities
Grossi, Nick	1/19/2026	0.5	Review and edit pension transition materials
Loop, Stuart	1/19/2026	2.7	Build out model mechanics for accrued income entries for customer grants in 3-statement model
Shahbain, Abraham	1/19/2026	0.4	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items

Exhibit D

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/19/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/19/2026	0.6	Meeting with company accounting to discuss invoicing process and open items
Shiffman, David	1/19/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Simion, Tony	1/19/2026	1.7	Call with M. Wakefield, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Simion, Tony	1/19/2026	1.6	Attend bi-weekly meeting with Ad Hoc Lender Advisors and Management discussing customer negotiations and diligence requests
Turner, Cari	1/19/2026	0.4	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	1/19/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss vendor update
Webber, Dan	1/19/2026	0.9	Prepare intercompany matrices for October and November 2025
Webber, Dan	1/19/2026	1.7	Call with M. Wakefield, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	1/19/2026	0.3	Correspond with Company management regarding certain IP valuations, and review of related materials
Caruso, Nicholas	1/20/2026	1.4	Revise AP summary requested by Company team based on commentary from A&M team
Grossi, Nick	1/20/2026	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	1/20/2026	1.0	Review and coordinate factoring matters
Grossi, Nick	1/20/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/20/2026	1.0	Participate in special committee meeting to provide liquidity updates
Hamerski, Grace	1/20/2026	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, and Houlihan Lokey to discuss 3-statement model mechanics and assumptions
Loop, Stuart	1/20/2026	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, and Houlihan Lokey to discuss 3-statement model mechanics and assumptions
Shahbain, Abraham	1/20/2026	0.6	Review and update monthly reporting required by first day orders
Shahbain, Abraham	1/20/2026	0.5	Review trade agreement proposed payments for the week
Shahbain, Abraham	1/20/2026	0.4	Review and update of personal plan for vendor management team

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/20/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	1/20/2026	0.4	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), (A&M), and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/20/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	1/20/2026	0.8	Participate in discussion with advisors and counsel regarding go forward entity structure and various treasury considerations
Simion, Tony	1/20/2026	2.4	Attend part 1 of monthly executive management meeting discussing monthly and full year performance, 2026 budget and operational improvement initiatives
Simion, Tony	1/20/2026	2.6	Attend part 2 of monthly executive management meeting discussing chapter 11 activities, timeline, and lender discussions
Simion, Tony	1/20/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding Plan scenarios
Simion, Tony	1/20/2026	0.9	Attend Special Committee Board meeting with Management, K&E, and PJT to discuss latest chapter 11 items including timeline, KEIP/KERP, and liquidity
Simion, Tony	1/20/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	1/20/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	1/20/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items and next steps
Turner, Cari	1/20/2026	0.4	Call with Company finance, treasury, purchasing, A. Shahbain (A&M), (A&M), and C. Turner (A&M) to discuss vendor update
Turner, Cari	1/20/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	1/20/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding Plan scenarios
Webber, Dan	1/20/2026	0.2	Call with E. Swager (K&E) regarding Plan scenarios
Webber, Dan	1/20/2026	0.3	Call with D. De Gosztonyi (K&E) regarding Plan scenarios
Webber, Dan	1/20/2026	0.6	Call with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, and Houlihan Lokey to discuss 3-statement model mechanics and assumptions
Webber, Dan	1/20/2026	0.6	Review underlying data for wind down assumptions in hypothetical liquidation analysis
Cook, Jacob	1/21/2026	0.7	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	1/21/2026	0.8	Participate in call with senior lender principals and advisors on latest liquidity updates
Grossi, Nick	1/21/2026	0.7	Prepare for call with senior lender principals and advisors on latest liquidity updates

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	1/21/2026	0.7	Reconcile prepetition claim estimates
Grossi, Nick	1/21/2026	1.6	Draft materials related to prepetition claim estimates
Grossi, Nick	1/21/2026	0.3	Prepare and participate in discussion with J DiDonato (Huron) re: bank matters
Grossi, Nick	1/21/2026	0.6	Review customer receivable flash report and provide comments re: same
Shahbain, Abraham	1/21/2026	0.6	Create slides summarizing regional payment forecast over following weeks
Shahbain, Abraham	1/21/2026	0.8	Meeting with company accounting and A. Shahbain (A&M) related to invoices processing issues
Shahbain, Abraham	1/21/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	1/21/2026	0.9	Review latest monthly factoring report prior to submission
Simion, Tony	1/21/2026	1.6	Prepare outline and potential materials to be shared at upcoming Ad Hock Lender meeting to review 2025 performance, KEIP/KERP and base plan
Turner, Cari	1/21/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	1/21/2026	0.3	Prepare workplan for A&M real estate team to support ongoing real estate lease analyses
Webber, Dan	1/21/2026	0.9	Analyze cash forecast assumptions in the liquidation analysis model
Webber, Dan	1/21/2026	0.4	Review latest presentation materials summarizing status of OEM negotiations
Grossi, Nick	1/22/2026	1.0	Review and provide commentary related to A/P processing and DPO analysis
Grossi, Nick	1/22/2026	0.5	Call with N. Grossi, D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Grossi, Nick	1/22/2026	0.5	Prepare and participate in discussion with the Company related to working capital
Grossi, Nick	1/22/2026	0.4	Revise and review pension documentation
Grossi, Nick	1/22/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/22/2026	0.5	Review pension obligations. Provide comments re: same
Grossi, Nick	1/22/2026	0.4	Prepare for discussion with management related to accounting matters
Grossi, Nick	1/22/2026	0.6	Review vendor payment dashboard and provide comments re: same
Grossi, Nick	1/22/2026	0.6	Participate in discussion with management related to accounting matters

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	1/22/2026	0.3	Prepare and participate in discussion with Alix (B Hunter) related to cash flow projections
Grossi, Nick	1/22/2026	1.0	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	1/22/2026	1.1	Prepare presentation materials to support constituent negotiations
Shahbain, Abraham	1/22/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/22/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	1/22/2026	1.1	Gather materials from Management and outline information needed to analysis and support requirements to execute alternate scenario
Simion, Tony	1/22/2026	0.7	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	1/22/2026	0.5	Call with T. Simion, D. Webber (A&M) and K. Henderson (Alix) to review certain OEM asks
Simion, Tony	1/22/2026	0.5	Review analysis and provide comments to summary related to company payment trends pre and post petition
Simion, Tony	1/22/2026	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Turner, Cari	1/22/2026	0.7	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	1/22/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	1/22/2026	0.5	Call with T. Simion, D. Webber (A&M) and K. Henderson (Alix) to review certain OEM asks
Webber, Dan	1/22/2026	0.4	Revise OEM support presentation based on latest information from Company management
Webber, Dan	1/22/2026	0.5	Call with N. Grossi, D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	1/22/2026	0.3	Correspond with T. Simion, N. Grossi, L. Postolos (A&M) to summarize work plan and assumptions for alternative scenario to current Plan
Webber, Dan	1/22/2026	2.3	Review OEM support analysis based on latest information from Company management including audit of underlying formulas
Webber, Dan	1/22/2026	1.4	Prepare work plan and assumptions for alternative scenario to current Plan
Weiland, Brad	1/22/2026	0.3	Review and analyze open items and case status re same
Grossi, Nick	1/23/2026	0.5	Prepare and review benchmark A/R analysis
Grossi, Nick	1/23/2026	0.6	Prepare negotiation documentation and coordinate revisions with management team
Grossi, Nick	1/23/2026	0.6	Review customer communication and provide comments re: same

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Professional	Date	Hours	Activity
Grossi, Nick	1/23/2026	1.2	Prepare customer support schedule and provide for discussion
Grossi, Nick	1/23/2026	0.2	Participate in discussion with P Gund re: liquidity
Grossi, Nick	1/23/2026	1.0	Prepare Board of Director materials
Grossi, Nick	1/23/2026	0.2	Participate in discussion with the Company re: factoring
Simion, Tony	1/23/2026	1.6	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #3
Simion, Tony	1/23/2026	0.6	Attend weekly meeting with Management and PR firm to discuss upcoming dates and potential information that could make the press and discuss options for responses
Simion, Tony	1/23/2026	1.3	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #3
Simion, Tony	1/23/2026	1.4	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #1
Simion, Tony	1/23/2026	1.6	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #2
Webber, Dan	1/23/2026	0.6	Prepare list of diligence requests to support alternative scenario to current Plan
Chester, Monte	1/24/2026	2.5	Prepare November intercompany matrix analysis across all legal entities
Chester, Monte	1/24/2026	2.4	Review and analyze December intercompany transactional data
Chester, Monte	1/24/2026	1.4	Review and analyze November intercompany transactional data
Grossi, Nick	1/24/2026	0.5	Calls with N. Grossi, D. Webber (A&M) to discuss Plan strategy and related analysis requested by K&E
Grossi, Nick	1/24/2026	0.6	Update and prepare board slides materials
Loop, Stuart	1/24/2026	0.6	Email correspondence with E&Y team regarding historical financial information
Simion, Tony	1/24/2026	1.6	Prepare Board of Directors meeting presentation materials requested by Management
Simion, Tony	1/24/2026	0.6	Attend meeting with K&E and PJT to discuss next week's activities and plan regarding customer support discussions
Webber, Dan	1/24/2026	0.5	Calls with N. Grossi, D. Webber (A&M) to discuss Plan strategy and related analysis requested by K&E
Dvorak, Michael	1/26/2026	1.0	Prepare task list for A&M team as of January 26
Dvorak, Michael	1/26/2026	0.2	Call with D. Webber, M. Dvorak (A&M) regarding mapping certain active and inactive legal entities
Grossi, Nick	1/26/2026	1.0	Prepare estimates related to working capital improvements

Exhibit D

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	1/26/2026	0.9	Prepare customer support sensitivity analysis
Grossi, Nick	1/26/2026	0.8	Coordinate Board of Director materials
Grossi, Nick	1/26/2026	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	1/26/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/26/2026	0.5	Prepare and participate in discussion with P Gund related to exit financing
Grossi, Nick	1/26/2026	0.5	Prepare and participate in discussion with K&E (E Swager) related to Pension obligations
Shahbain, Abraham	1/26/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	1/26/2026	0.8	Review professional fee payment schedule and prepare correspondence to Treasury team
Shiffman, David	1/26/2026	0.5	Call with Debtor advisors to review progress on latest restructuring initiatives
Shiffman, David	1/26/2026	0.7	Correspond with K&E and Treasury regarding process to close certain bank accounts
Shiffman, David	1/26/2026	0.3	Discuss with K&E and A&M to review potential pension transaction and key considerations
Simion, Tony	1/26/2026	1.9	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #5
Simion, Tony	1/26/2026	1.0	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Simion, Tony	1/26/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials
Simion, Tony	1/26/2026	0.6	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) regarding Plan strategy and timeline
Simion, Tony	1/26/2026	0.9	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #6
Simion, Tony	1/26/2026	2.1	Attend meeting with management to discuss monthly performance, base 5 year plan, and operating assumptions for business unit #4
Turner, Cari	1/26/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	1/26/2026	0.8	Review exclusivity motion and summarize for Company purchasing team
Webber, Dan	1/26/2026	0.6	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) regarding Plan strategy and timeline
Webber, Dan	1/26/2026	1.0	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	1/26/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials

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Professional	Date	Hours	Activity
Webber, Dan	1/26/2026	0.2	Call with D. Webber, M. Dvorak (A&M) regarding mapping certain active and inactive legal entities
Webber, Dan	1/26/2026	0.3	Review prior analyses regarding mapping certain active and inactive legal entities
Webber, Dan	1/26/2026	0.4	Prepare workplan for analysis regarding certain Plan strategy
Webber, Dan	1/26/2026	0.4	Review latest draft of master real estate lease materials sent to Company management
Webber, Dan	1/26/2026	0.4	Review of draft materials to estimate prepetition intercompany payments after filing date
Webber, Dan	1/26/2026	0.5	Call with D. Webber (A&M), P. Gund (Ankura), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	1/26/2026	0.2	Prepare for call with P. Gund (Ankura) and A&M colleagues regarding Plan strategy and timeline
Weiland, Brad	1/26/2026	0.4	Review and analyze open items and case timing considerations re same
Cook, Jacob	1/27/2026	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss vendor payments and reporting needs
Grossi, Nick	1/27/2026	0.4	Participate in Board of Director meeting re: liquidity outlook
Grossi, Nick	1/27/2026	0.8	Prepare for Board of Director meeting re: liquidity outlook
Grossi, Nick	1/27/2026	0.2	Participate in call with the Company related to AHG advisor presentation
Grossi, Nick	1/27/2026	1.0	Participate in working sessions with K&E, PJT and CRO related to contingency planning
Postolos, Lucas	1/27/2026	0.3	Discuss with D. Webber and L. Postolos (A&M) regarding analysis for plan scenarios
Postolos, Lucas	1/27/2026	0.7	Review of documentation from D. Webber (A&M) regarding analysis for plan scenarios and workplan
Shahbain, Abraham	1/27/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open analyses and other open items
Shahbain, Abraham	1/27/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) related to communication messaging
Shahbain, Abraham	1/27/2026	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss vendor payments and reporting needs
Shahbain, Abraham	1/27/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	1/27/2026	0.5	Call with D. Webber, D. Shiffman (A&M) regarding Plan strategy, considerations, and timeline
Shiffman, David	1/27/2026	0.7	Call with T. Simion, D. Webber, D. Shiffman (A&M) regarding Plan strategy, considerations, and timeline
Simion, Tony	1/27/2026	2.4	Attend Board of Directors meeting discussing 2025 performance, KEIP/KERP, 2026 base plan and other activities

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Professional	Date	Hours	Activity
Simion, Tony	1/27/2026	0.7	Call with T. Simion, D. Webber, D. Shiffman (A&M) regarding Plan strategy, considerations, and timeline
Turner, Cari	1/27/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream open analyses and other open items
Turner, Cari	1/27/2026	0.5	Call with Company purchasing, C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	1/27/2026	0.3	Discuss with D. Webber and L. Postolos (A&M) regarding analysis for plan scenarios
Webber, Dan	1/27/2026	0.4	Revise materials to illustrate certain timing and assumptions related to Plan strategy based on internal feedback
Webber, Dan	1/27/2026	0.5	Call with D. Webber, D. Shiffman (A&M) regarding Plan strategy, considerations, and timeline
Webber, Dan	1/27/2026	0.7	Call with T. Simion, D. Webber, D. Shiffman (A&M) regarding Plan strategy, considerations, and timeline
Webber, Dan	1/27/2026	1.8	Prepare materials to illustrate certain timing and assumptions related to Plan strategy
Webber, Dan	1/27/2026	0.2	Call with N. Adzima (K&E) to discuss case milestone extensions and expected timing to file DS exhibits
Weiland, Brad	1/27/2026	0.2	Correspond with S. Melanson (K&E) and M. Dvorak (A&M) re supplemental retention parties in interest
Weiland, Brad	1/27/2026	0.2	Correspond with E. Steinfeld (K&E) re potential asset sale items
Weiland, Brad	1/27/2026	0.3	Review and analyze supplemental retention items
Weiland, Brad	1/27/2026	0.3	Review potential asset sale schedule and timing considerations
Zhu, Judith	1/27/2026	0.4	Respond to the Company regarding the refund request and quota issue
Caruso, Nicholas	1/28/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open items
Cook, Jacob	1/28/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment timing and trade agreements
Cook, Jacob	1/28/2026	0.8	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	1/28/2026	0.4	Review DIP support materials and constituent distribution
Grossi, Nick	1/28/2026	1.0	Prepare materials related to contingency planning
Grossi, Nick	1/28/2026	0.8	Call with company, P. Gund (Ankura), PJT team and N. Grossi, T. Simion and S. Loop (A&M) regarding case timeline and preparation for upcoming meetings in February with AHG
Grossi, Nick	1/28/2026	0.3	Review and provide comments re: payment dashboard
Grossi, Nick	1/28/2026	1.0	Participate in certain financial advisor bank call

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Loop, Stuart	1/28/2026	0.8	Call with company, P. Gund (Ankura), PJT team and N. Grossi, T. Simion and S. Loop (A&M) regarding case timeline and preparation for upcoming meetings in February with AHG
Loop, Stuart	1/28/2026	0.8	Email correspondence with company finance team on salesforce data bridges
Postolos, Lucas	1/28/2026	0.7	Prepare documentation for B. Everhart (A&M) regarding accounts receivable data
Shahbain, Abraham	1/28/2026	0.5	Call with Company accounting and A. Shahbain (A&M) to discuss customer receipts and payment offsetting
Shahbain, Abraham	1/28/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M) and C. Turner (A&M) to provide a vendor update
Shahbain, Abraham	1/28/2026	0.5	Review and update analysis summarizing estimated payments at effective date
Shahbain, Abraham	1/28/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open items
Shahbain, Abraham	1/28/2026	0.6	Review, update, and submit financial reporting required per first day motion orders
Shahbain, Abraham	1/28/2026	0.7	Review and respond to diligence requests from advisors related to trade agreement payments
Shahbain, Abraham	1/28/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment timing and trade agreements
Shahbain, Abraham	1/28/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Simion, Tony	1/28/2026	0.4	Call with Management to discuss customer outreach about possible supply chain disruption
Simion, Tony	1/28/2026	0.8	Call with company, P. Gund (Ankura), PJT team and N. Grossi, T. Simion and S. Loop (A&M) regarding case timeline and preparation for upcoming meetings in February with AHG
Turner, Cari	1/28/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Turner, Cari	1/28/2026	0.5	Call with Company purchasing, finance, A. Shahbain (A&M) and C. Turner (A&M) to provide a vendor update
Webber, Dan	1/28/2026	0.4	Review latest versions of OEM negotiation status materials
Webber, Dan	1/28/2026	0.8	Revise work plan and assumptions for alternative scenario to current Plan
Webber, Dan	1/28/2026	0.2	Review correspondences between T. Simion, N. Gross (A&M) and D. De Gosztanyi, et al. (PJT) regarding materials on alternative Plan scenario
Webber, Dan	1/28/2026	0.2	Correspond with D. De Gosztanyi (PJT) regarding certain Plan strategies and timeline
Cook, Jacob	1/29/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to reporting timing and next week payment cadence
Grossi, Nick	1/29/2026	0.5	Prepare and participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)

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Professional	Date	Hours	Activity
Grossi, Nick	1/29/2026	0.5	Prepare and participate in discussion with AHG regarding TWCF
Grossi, Nick	1/29/2026	0.5	Prepare and participate in weekly status update with K&E and PJT
Grossi, Nick	1/29/2026	1.0	Participate in working group session with PJT, K&E and MAR related to matter updates
Grossi, Nick	1/29/2026	0.9	Draft plan scenario presentation materials
Grossi, Nick	1/29/2026	1.5	Prepare consent timeline and liquidity overlay
Loop, Stuart	1/29/2026	1.4	Review divisional operating presentations from January 2026 to compile notes on revenue, margin and EBIT trends for business plan presentation
Postolos, Lucas	1/29/2026	1.6	Review of documentation related to business plan scenarios to prepare draft analysis for ad hoc group
Shahbain, Abraham	1/29/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to reporting timing and next week payment cadence
Shahbain, Abraham	1/29/2026	0.5	Call with Company purchasing and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/29/2026	0.5	Review vendor payment reconciliation and provide feedback
Shahbain, Abraham	1/29/2026	0.4	Review stakeholder reporting related to vendor payments
Shahbain, Abraham	1/29/2026	0.4	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream and open items and analyses
Shiffman, David	1/29/2026	0.4	Call with K&E, A&M and Management to review approach to factoring party communications
Shiffman, David	1/29/2026	0.5	Call with A&M and K&E to review case extension timeline
Shiffman, David	1/29/2026	0.5	Call with Debtor advisors and AHG advisors to discuss case update and key initiatives
Shiffman, David	1/29/2026	0.5	Call with Debtor advisors to discuss case update and key initiatives
Shiffman, David	1/29/2026	0.7	Prepare draft talking points for Management related to upcoming customer discussions
Shiffman, David	1/29/2026	1.4	Prepare revisions to timeline for potential case extension and required consents
Simion, Tony	1/29/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	1/29/2026	1.1	Attend meeting with Management, K&E, PJT, and P. Gund to discuss liquidity update, case timeline, update on customer discussions, and other activities
Simion, Tony	1/29/2026	0.4	Call with Management prior to their discussion with customer related to support request and timeline
Simion, Tony	1/29/2026	0.9	Attend bi-weekly call with Ad hoc Lender Advisors to discuss customer support discussions, materials to share, and timeline

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	1/29/2026	0.6	Review presentation materials prepared for meeting with Ad Hoc Lender Advisors related to status of customer support discussions
Simion, Tony	1/29/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Turner, Cari	1/29/2026	0.4	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss vendor workstream and open items and analyses
Webber, Dan	1/29/2026	0.3	Correspond with T. Simion (A&M) to discuss latest OEM negotiation support materials
Webber, Dan	1/29/2026	0.2	Correspond with D. Shiffman (A&M) regarding materials prepared by PJT to summarize timing and assumptions related to Plan strategy
Webber, Dan	1/29/2026	0.2	Call with D. Webber (A&M), S. Winters, et al. (K&E), and J. Singh, et al. (PJT) to discuss case status update
Webber, Dan	1/29/2026	0.2	Correspond with K. Podzorova (PJT) regarding materials to summarize timing and assumptions related to Plan strategy
Webber, Dan	1/29/2026	0.3	Review materials prepared by PJT to summarize timing and assumptions related to Plan strategy
Webber, Dan	1/29/2026	0.4	Correspond with R. Lichman, et al. (K&E), N. Grossi, D. Shiffman, L. Postolos (A&M) regarding potential sale of certain real estate property, and review of related materials
Webber, Dan	1/29/2026	0.4	Review materials from Company management to AlixPartners regarding certain OEM negotiation support
Webber, Dan	1/29/2026	0.5	Revise materials to illustrate certain timing and assumptions related to Plan strategy, based on external feedback
Webber, Dan	1/29/2026	1.1	Correspond with J. Heyden, et al. (Alix), T. Simion (A&M), and Company management regarding latest status of OEM discussions
Webber, Dan	1/29/2026	0.2	Correspond with N. Grossi, L. Postolos (A&M) regarding work plan for Plan strategy scenario presentation
Weiland, Brad	1/29/2026	0.3	Review and analyze materials re vendor and A/P items
Weiland, Brad	1/29/2026	0.2	Correspond with T. Simion (A&M), A&M legal re retention items
Weiland, Brad	1/29/2026	0.2	Correspond with S. Nitabach (PJT), D. Webber (A&M), L. Postolos (A&M) re customer contract items
Weiland, Brad	1/29/2026	0.4	Review and analyze customer contract items and materials re same
Weiland, Brad	1/29/2026	0.3	Review and analyze retention items for updates
Weiland, Brad	1/29/2026	0.3	Review and analyze open items re case status and timing considerations
Dvorak, Michael	1/30/2026	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) re open items and workstream status
Grossi, Nick	1/30/2026	0.6	Review post-due A/R by plant and action steps
Grossi, Nick	1/30/2026	0.5	Participate in discussion with PJT (DDG) re: scenario presentations

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Grossi, Nick	1/30/2026	0.6	Prepare external communication materials
Grossi, Nick	1/30/2026	0.7	Review and provide comments re: collateral tracker
Grossi, Nick	1/30/2026	1.8	Prepare and review AHG presentation slides
Postolos, Lucas	1/30/2026	0.7	Review of documentation related to business plan scenarios to prepare draft analysis for ad hoc group
Rybarczyk, Jodi	1/30/2026	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) re open items and workstream status
Shahbain, Abraham	1/30/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Shahbain, Abraham	1/30/2026	0.4	Email company and lenders' advisors related to reporting coordination
Shahbain, Abraham	1/30/2026	0.3	Email to company on diagnosing processing issues
Simion, Tony	1/30/2026	0.8	Attend weekly call with Management and PR firm to discuss case timeline, news in the press, questions from employees, and other activities
Turner, Cari	1/30/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss workstreams and open items
Webber, Dan	1/30/2026	1.9	Prepare materials to illustrate certain operational levers to be considered in a Plan scenario
Webber, Dan	1/30/2026	0.4	Review of Company management presentation materials to be shared with certain OEMs and to prepare for OEM discussions
Webber, Dan	1/30/2026	0.4	Correspond with P. Cheong, et al. (K&E) regarding consents related to potential real estate disposition, and review of related documents
Webber, Dan	1/30/2026	0.3	Correspond with T. Simion (A&M) to discuss agenda for working session with PJT to discuss Plan strategy
Webber, Dan	1/30/2026	0.3	Correspond with N. Howard, et al. (K&E) regarding materials prepared by K&E to summarize timing and assumptions related to Plan strategy, and review of related materials
Weiland, Brad	1/30/2026	0.4	Review and analyze client materials re customer contracts
Weiland, Brad	1/30/2026	0.2	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) re open items and workstream status
Chester, Monte	1/31/2026	2.3	Prepare December intercompany matrix analysis across all legal entities
Grossi, Nick	1/31/2026	2.0	Prepare slides to support AHG discussions
Simion, Tony	1/31/2026	0.6	Review and provide edits to K&E draft letter to customer regarding potential liquidity support
Simion, Tony	1/31/2026	0.7	Review and provide comments to K&E regarding draft motion of potential 3rd party liquidity support
Webber, Dan	1/31/2026	0.2	Review latest draft of materials from PJT to discuss Plan strategy and timeline

Exhibit D

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BANKRUPTCY SUPPORT

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Subtotal		380.0	

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Professional	Date	Hours	Activity
Loop, Stuart	1/1/2026	0.5	Revise business plan milestone calendar following input from company management team
Loop, Stuart	1/1/2026	2.2	Compile revised corporate entity view of 2025 and 2026 incentive plan details following input from company finance team
Loop, Stuart	1/1/2026	0.8	Email correspondence with L. Postolos (A&M) regarding case timeline milestones for business plan
Loop, Stuart	1/1/2026	1.1	Email correspondence with company regarding 2025 and 2026 divisional responses to UCC diligence questions
Schmelter, Griffen	1/1/2026	1.3	Create external version of the consolidated actuals model for week ending 12/26
Schmelter, Griffen	1/1/2026	0.8	Create external version of the receipts by customer by region for week ending 12/26
Hamerski, Grace	1/2/2026	1.3	Analyze seasonality of customer support impacts and refine mechanics to align with 2026 company budget forecast
Hamerski, Grace	1/2/2026	1.7	Analyze variances between consolidation of product line data provided by company and business unit financial statements
Hamerski, Grace	1/2/2026	1.1	Call with G. Hamerski and S. Loop (A&M) regarding case updates and 3-statement model updates for latest thinking forecast timeline
Hamerski, Grace	1/2/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding product line impacts on 3-statement model
Hamerski, Grace	1/2/2026	0.7	Refine product line balance sheet mechanics and compare to business unit financial statements
Hamerski, Grace	1/2/2026	2.4	Refine product line income statement mechanics in 3-statement model and incorporate perimeter change mechanics
Hamerski, Grace	1/2/2026	0.8	Analyze and refine sale date mechanics in 3-statement model related to various perimeter sensitivities
Loop, Stuart	1/2/2026	1.8	Compile intercompany mismatch inventory adjustment details for divisional balance sheets
Loop, Stuart	1/2/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding product line impacts on 3-statement model
Loop, Stuart	1/2/2026	0.9	Email correspondence with company accounting team regarding historical financial statement reconciliations from managerial to statutory
Loop, Stuart	1/2/2026	1.1	Call with G. Hamerski and S. Loop (A&M) regarding case updates and 3-statement model updates for latest thinking forecast timeline
Loop, Stuart	1/2/2026	0.8	Email correspondence with C. Moore (A&M) regarding historical balance sheet bridge details by division
Loop, Stuart	1/2/2026	0.4	Email correspondence with company finance team regarding KEIP diligence responses to UCC advisors
Loop, Stuart	1/2/2026	1.8	Review and provide A&M team comments on 3-statement model

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Loop, Stuart	1/2/2026	2.4	Build out mechanics for additional perimeter changes in 3-statement model related to 2026
Schmelter, Griffen	1/2/2026	0.4	Correspond with company actuals team on responsibilities on producing actuals support schedules for week ending 12/26
Loop, Stuart	1/3/2026	0.7	Email correspondence with C. Moore (A&M) regarding historical income statement bridge details from managerial to consolidation
Loop, Stuart	1/4/2026	1.2	Compile diligence materials and source files for business plan development
Loop, Stuart	1/4/2026	0.6	Email correspondence with T. Simion (A&M) regarding KEIP incentive plan
Moore, Colin	1/4/2026	1.4	Analyze historical balance sheet data and adjustments per feedback received
Moore, Colin	1/4/2026	0.4	Correspond with S. Loop (A&M) regarding status of historical balance sheet data and next steps
Grossi, Nick	1/5/2026	0.6	Prepare PMO materials related to business plan
Hamerski, Grace	1/5/2026	2.9	Refine balance sheet allocation methodology for product lines in 3-statement model
Hamerski, Grace	1/5/2026	0.2	Correspond with A&M related to product line allocation methodology in 3-statement model for balance sheets
Hamerski, Grace	1/5/2026	0.5	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to KEIP, 2026 budget, and latest 5YP updates
Hamerski, Grace	1/5/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding mechanics for product line balance sheets
Hamerski, Grace	1/5/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Hamerski, Grace	1/5/2026	1.7	Analyze historical product line financial data and compare to latest thinking forecast prepared by company management
Hamerski, Grace	1/5/2026	2.1	Incorporate income statement model drivers for business unit product lines in 3-statement model
Hamerski, Grace	1/5/2026	2.3	Incorporate balance sheet and key working capital model drivers for product lines in 3-statement model
Loop, Stuart	1/5/2026	0.5	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to KEIP, 2026 budget, and latest 5YP updates
Loop, Stuart	1/5/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding mechanics for product line balance sheets
Loop, Stuart	1/5/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Loop, Stuart	1/5/2026	0.9	Update case time following input from company finance team
Loop, Stuart	1/5/2026	1.3	Compile open data points list for company finance team regarding historical cash flow statement details
Loop, Stuart	1/5/2026	1.3	Review and provide A&M team comments regarding eliminations entity in 3-statement model

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Loop, Stuart	1/5/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding historical balance sheet divisional walk from managerial to statutory presentation
Loop, Stuart	1/5/2026	2.2	Compile divisional quarterly views by division for key metrics of the KEIP program following discussion with company management
Loop, Stuart	1/5/2026	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	1/5/2026	1.8	Update 2025 November and October actuals for Q4 view of the KIEP
Loop, Stuart	1/5/2026	0.9	Compile divisional self help details by quarter to for 2026
Moore, Colin	1/5/2026	0.6	Prepare walk from historical managerial balance sheet to historical statutory balance sheet for the interiors division
Moore, Colin	1/5/2026	0.3	Update the walk from historical managerial balance sheet to historical statutory balance sheet for the electronics division based on discussions
Moore, Colin	1/5/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding historical balance sheet divisional walk from managerial to statutory presentation
Moore, Colin	1/5/2026	0.6	Update the walk from historical managerial balance sheet to historical statutory balance sheet for the lighting division based on discussions
Moore, Colin	1/5/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and workstream next steps
Moore, Colin	1/5/2026	0.7	Incorporate adjustments to the management balance sheet
Moore, Colin	1/5/2026	0.8	Prepare walk from historical managerial balance sheet to historical statutory balance sheet for the electronics division
Moore, Colin	1/5/2026	1.1	Prepare walk from historical managerial balance sheet to historical statutory balance sheet for the lighting division
Moore, Colin	1/5/2026	1.3	Analyze variances in equity balances between the management balance sheet and legal entity balance sheet
Moore, Colin	1/5/2026	1.6	Prepare walk from historical managerial balance sheet to historical statutory balance sheet for the remaining divisions
Moore, Colin	1/5/2026	1.6	Prepare walk from historical managerial balance sheet to historical statutory balance sheet on a consolidated company basis
Moore, Colin	1/5/2026	0.3	Update the walk from historical managerial balance sheet to historical statutory balance sheet for the interiors division based on discussions
Rybarczyk, Jodi	1/5/2026	0.2	Review docket for case updates relevant to bankruptcy reporting
Rybarczyk, Jodi	1/5/2026	0.4	Prepare and distribute December MOR request list to various stakeholders
Rybarczyk, Jodi	1/5/2026	0.2	Review December weekly consolidated AP summary files
Rybarczyk, Jodi	1/5/2026	0.4	Correspond with A&M re: December financial statements and close timing
Rybarczyk, Jodi	1/5/2026	1.1	Prepare updates to December MOR working file - overall structure

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	1/5/2026	0.2	Correspond with the Company re: December consolidated AP file for reporting
Rybarczyk, Jodi	1/5/2026	0.2	Prepare updates to December MOR global notes draft
Schmelter, Griffen	1/5/2026	1.2	Consolidate all bank balances into the all regional files and into bank account balances sheet for week ending 1/2
Schmelter, Griffen	1/5/2026	0.6	Correspond with Alix team on finalized actuals reports for week ending 1/2
Schmelter, Griffen	1/5/2026	0.6	Call with company regarding progress in adding all inputs to NAFTA files for week ending 1/2
Schmelter, Griffen	1/5/2026	0.6	Add currency exchange rates to all actuals files for week ending 1/2
Schmelter, Griffen	1/5/2026	0.3	Determine whether inputs were entered correctly in the NAFTA file for week ending 1/2
Schmelter, Griffen	1/5/2026	0.3	Determine whether inputs were entered correctly in the Japan file for week ending 1/2
Schmelter, Griffen	1/5/2026	0.3	Determine whether inputs were entered correctly in the EMEA file for week ending 1/2
Schmelter, Griffen	1/5/2026	0.3	Correspond with company team on tasks to be completed on 1/6
Schmelter, Griffen	1/5/2026	0.3	Correspond with company regarding current progress in transition actuals outputs to the company team
Schmelter, Griffen	1/5/2026	0.3	Determine whether inputs were entered correctly in the Other Regions file for week ending 1/2
Schmelter, Griffen	1/5/2026	0.4	Correspond with A&M team on current status of transition and items that expect to transition to the company team
Simion, Tony	1/5/2026	0.5	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss diligence requests related to KEIP, 2026 budget, and latest 5YP updates
Hamerski, Grace	1/6/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss case timeline and business plan updates
Hamerski, Grace	1/6/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding changes in ride dynamics divisional income statements
Hamerski, Grace	1/6/2026	0.9	Prepare summary monthly income statement for aftermarket division to inform DIP budget forecast
Hamerski, Grace	1/6/2026	1.9	Make revisions to inventory sub-account and net roll forward mechanics for product lines in 3-statement model
Hamerski, Grace	1/6/2026	2.1	Analyze and revise intercompany mechanics for business unit product lines in 3-statement model
Hamerski, Grace	1/6/2026	0.3	Correspond with A&M related to product line inventory mechanics in 3-statement model and next steps
Hamerski, Grace	1/6/2026	2.8	Incorporate toggle functionality on sources and uses of 3-statement model for various perimeter sensitivity analyses
Hamerski, Grace	1/6/2026	0.2	Correspond with A&M related to historical net income and income statement reconciliations and adjustments

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/6/2026	2.4	Make refinements to mechanics for perimeter sensitivity cash impacts in 3-statement model
Loop, Stuart	1/6/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss case timeline and business plan updates
Loop, Stuart	1/6/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timeline of Business Plan and action items working toward a revised model
Loop, Stuart	1/6/2026	1.2	Email correspondence with A&M team regarding historical financial statement reconciliations in preparation for UCC diligence questions on business plan
Loop, Stuart	1/6/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding changes in ride dynamics divisional income statements
Loop, Stuart	1/6/2026	1.3	Compile open questions list for company accounting team regarding historical balance sheet adjustments
Loop, Stuart	1/6/2026	1.8	Review and provide comments to A&M team regarding sources and uses scenarios in the 3-statement model
Loop, Stuart	1/6/2026	2.1	Compile November 2025 actuals for divisional income statements in response to diligence requests from UCC advisors
Loop, Stuart	1/6/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding historical balance sheet and income statement walks
Loop, Stuart	1/6/2026	2.4	Review and provide A&M team comments regarding perimeter changes impact on the balance sheet in the 3-statement model
Loop, Stuart	1/6/2026	0.4	Call with A. Shahbain and S. Loop (A&M) regarding case timeline and business plan updates
Moore, Colin	1/6/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding historical balance sheet and income statement walks
Moore, Colin	1/6/2026	0.5	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss case timeline and business plan updates
Moore, Colin	1/6/2026	0.5	Correspond with G. Hamerski (A&M) to discuss historical balance sheet reconciliation adjustments at group and BU levels
Moore, Colin	1/6/2026	1.1	Analyze historical balance sheet reconciliation, perimeter change mechanics and tear sheet presentation materials for company management
Moore, Colin	1/6/2026	1.2	Analyze historical balance sheet adjustments on a divisional level to update model mechanics
Moore, Colin	1/6/2026	1.2	Update bridge between management balance sheet and legal entity balance sheet per call
Moore, Colin	1/6/2026	1.2	Update reconciliation of historical managerial income statement with historical legal entity income statement per call
Moore, Colin	1/6/2026	1.6	Reconcile historical managerial income statement with historical legal entity income statement
Moore, Colin	1/6/2026	2.1	Prepare bridge between management balance sheet and legal entity balance sheet, accounting for adjustments provided by the company
Rybarczyk, Jodi	1/6/2026	1.2	Prepare updates to December MOR working file - overall structure, prior month data
Rybarczyk, Jodi	1/6/2026	0.4	Adjust reporting calendar for December MOR based on extended close

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Rybarczyk, Jodi	1/6/2026	0.4	Draft request list for upcoming Form 426 report
Rybarczyk, Jodi	1/6/2026	1.1	Prepare September, October, and November Excel support file to address UCC requests
Schmelter, Griffen	1/6/2026	1.2	Correct Turkey to adjust for timing differences related to intercompany transactions for week ending 1/2
Schmelter, Griffen	1/6/2026	0.4	Correspond with the Company team on agenda and necessary updates to be made to actuals files on 1/7
Schmelter, Griffen	1/6/2026	0.6	Call with company regarding Japan and Other Regions actuals model and reconciling ending cash balances to bank activity for week ending 1/2
Schmelter, Griffen	1/6/2026	0.9	Call with company regarding NAFTA actuals model and reconciling ending cash balances to bank activity for week ending 1/2
Schmelter, Griffen	1/6/2026	1.0	Consolidate all intercompany transactions into intercompany report for week ending 1/2
Schmelter, Griffen	1/6/2026	1.8	Determine which draft intercompany transactions are not intercompany transactions for week ending 1/2 and make adjustments within the regional files
Schmelter, Griffen	1/6/2026	2.2	Create presentation regarding open items in the transition of the cash actuals process to the Company team
Schmelter, Griffen	1/6/2026	0.4	Correspond with A&M team member on open items in the presentation regarding the transition of cash to the company
Schmelter, Griffen	1/6/2026	0.9	Determine which intercompany are unbalances due to cash in transit for week ending 1/2
Shahbain, Abraham	1/6/2026	0.4	Call with A. Shahbain and S. Loop (A&M) regarding case timeline and business plan updates
Simion, Tony	1/6/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timeline of Business Plan and action items working toward a revised model
Webber, Dan	1/6/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding timeline of Business Plan and action items working toward a revised model
Webber, Dan	1/6/2026	2.7	Prepare summary materials for total claim value of OEM asks by OEM and by business segment
Grossi, Nick	1/7/2026	0.4	Call with PJT team, B. Worrell, N. Grossi and S. Loop (A&M) regarding accounts receivable factoring facility status and other case updates
Hamerski, Grace	1/7/2026	1.8	Update seasonality of customer support scenarios in 3-statement model to align with latest thinking budget per company management
Hamerski, Grace	1/7/2026	1.4	Prepare summary monthly income statement output from 3-statement model for incorporation into DIP budget forecast
Hamerski, Grace	1/7/2026	2.6	Incorporate revised historical product line financial data into P&L consolidator and 3-statement models for perimeter sensitivity analysis
Hamerski, Grace	1/7/2026	2.7	Make revisions to perimeter sale mechanics in 3-statement model and analyze impacts to consolidated business financials
Hamerski, Grace	1/7/2026	0.6	Update capital expenditures allocations for product lines in P&L consolidator model based on latest thinking from company

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Hamerski, Grace	1/7/2026	0.9	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding case updates, 3-statement mechanics and balance sheet walks for historical financials
Loop, Stuart	1/7/2026	1.1	Call with C. Moore and S. Loop (A&M) to discuss historical balance sheet reconciliation adjustments and bridge between management balance sheet and legal entity balance sheet
Loop, Stuart	1/7/2026	0.9	Propose diligence responses to FTI for KEIP related incentive plan divisional questions
Loop, Stuart	1/7/2026	0.9	Compile responses to company for customer negotiation materials
Loop, Stuart	1/7/2026	0.9	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding case updates, 3-statement mechanics and balance sheet walks for historical financials
Loop, Stuart	1/7/2026	0.8	Email correspondence with company finance team regarding divisional working capital workbook open items
Loop, Stuart	1/7/2026	0.5	Call with PJT team regarding case timeline and exit financing diligence
Loop, Stuart	1/7/2026	0.4	Review and provide L. Postolos (A&M) comments on case timeline materials
Loop, Stuart	1/7/2026	0.4	Call with PJT team, B. Worrell, N. Grossi and S. Loop (A&M) regarding accounts receivable factoring facility status and other case updates
Loop, Stuart	1/7/2026	2.3	Build out working capital calendarization trends for lighting division in advance of meetings with company
Moore, Colin	1/7/2026	0.6	Review case timeline presentation and implications on business plan workstream
Moore, Colin	1/7/2026	0.4	Correspond with S. Loop (A&M) regarding balance sheet walks for historical financials
Moore, Colin	1/7/2026	1.4	Update monthly line item walk between management balance sheet and legal entity balance sheet per correspondence
Moore, Colin	1/7/2026	0.9	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding case updates, 3-statement mechanics and balance sheet walks for historical financials
Moore, Colin	1/7/2026	0.7	Analyze variances between management balance sheet and legal entity balance sheet during June and July 2025
Moore, Colin	1/7/2026	0.7	Analyze variances between management balance sheet and legal entity balance sheet for August - October 2025
Moore, Colin	1/7/2026	0.8	Analyze variances between management balance sheet and legal entity balance sheet for April - May 2025
Moore, Colin	1/7/2026	1.1	Call with C. Moore and S. Loop (A&M) to discuss historical balance sheet reconciliation adjustments and bridge between management balance sheet and legal entity balance sheet
Moore, Colin	1/7/2026	1.6	Update variances between management balance sheet and legal entity balance sheet for August - October 2025 to account for known adjustments
Moore, Colin	1/7/2026	1.7	Update variances between management balance sheet and legal entity balance sheet for June and July 2025 to account for known adjustments

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Moore, Colin	1/7/2026	1.8	Update variances between management balance sheet and legal entity balance sheet for December 2024 - May 2025 to account for known adjustments
Moore, Colin	1/7/2026	1.1	Analyze variances between management balance sheet and legal entity balance sheet for December 2024 - March 2025
Rybarczyk, Jodi	1/7/2026	0.9	Review and draft Form 426 working file
Rybarczyk, Jodi	1/7/2026	0.9	Prepare updates to December MOR working file - overall structure, questionnaire
Schmelter, Griffen	1/7/2026	1.0	Add first day motion relief information for week ending 1/2 to the consolidated actuals model
Schmelter, Griffen	1/7/2026	0.7	Make adjustments to regional files based on adjustments to disbursement supporting schedules for week ending 1/2
Schmelter, Griffen	1/7/2026	0.8	Determine whether all transactions mapped as payroll by company are bonified payroll transactions for week ending 1/2
Schmelter, Griffen	1/7/2026	0.7	Determine whether all transactions mapped as SG&A by company are bonified SG&A transactions for week ending 1/2
Schmelter, Griffen	1/7/2026	1.4	Make adjustments to disbursement supporting schedules based on review of SG&A, non-operating, tariffs, and payroll schedules for week ending 1/2
Schmelter, Griffen	1/7/2026	0.5	Update consolidated actuals model to include results from all regional actuals models for week ending 1/2
Schmelter, Griffen	1/7/2026	0.5	Determine whether all transactions mapped as tariffs by company are bonified tariffs transactions for week ending 1/2
Schmelter, Griffen	1/7/2026	0.3	Correspond with the Company actuals team on tasks for 1/8/26
Schmelter, Griffen	1/7/2026	0.3	Correspond with A&M team on draft version of the actuals report for week ending 1/2
Schmelter, Griffen	1/7/2026	1.2	Determine whether all transactions mapped as non-operating by company are bonified non-operating transactions for week ending 1/2
Simion, Tony	1/7/2026	0.2	Call with D. Webber, T. Simion (A&M) to discuss integration of OEM asks into three statement model
Webber, Dan	1/7/2026	0.2	Call with D. Webber, T. Simion (A&M) to discuss integration of OEM asks into three statement model
Webber, Dan	1/7/2026	0.4	Review prior analysis related to business cases for fixed overhead costs
Grossi, Nick	1/8/2026	0.6	Review working capital assumptions post-close
Hamerski, Grace	1/8/2026	2.2	Make revisions to exit sources and uses mechanics in 3-statement model related to perimeter sensitivity analyses
Hamerski, Grace	1/8/2026	0.3	Summarize assumptions for perimeter sensitivity analyses in 3-statement model
Hamerski, Grace	1/8/2026	0.2	Correspond with PJT and A&M teams related to distribution of latest thinking 3-statement model
Hamerski, Grace	1/8/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding 3-statement model questions from PJT team

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Hamerski, Grace	1/8/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding divisional tear sheets
Hamerski, Grace	1/8/2026	1.8	Revise sensitivity analysis materials for lighting division for latest thinking financials
Hamerski, Grace	1/8/2026	1.6	Prepare sensitivity and financial summary tear sheet materials for distribution to company management
Hamerski, Grace	1/8/2026	2.9	Revise tear sheet presentation materials for lighting division per feedback from company management on latest financial projections
Hamerski, Grace	1/8/2026	1.0	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding historical balance sheet walks and 3-statement mechanics for perimeter changes
Hamerski, Grace	1/8/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) regarding 3-statement model sensitives
Loop, Stuart	1/8/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding open items for historical balance sheet bridges
Loop, Stuart	1/8/2026	1.4	Build out sensitivity mechanics in 3-statement model following discussion with PJT team
Loop, Stuart	1/8/2026	1.0	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding historical balance sheet walks and 3-statement mechanics for perimeter changes
Loop, Stuart	1/8/2026	1.0	Call with Alix, PJT, HL teams, D. Webber and S. Loop (A&M) regarding potential footprint changes as part of the customer negotiations
Loop, Stuart	1/8/2026	0.6	Email correspondence with G. Leiter (Alix) regarding 2025 KEIP diligence questions
Loop, Stuart	1/8/2026	0.5	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	1/8/2026	0.4	Email correspondence with company regarding working capital seasonality divisional sensitivities
Loop, Stuart	1/8/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) regarding 3-statement model sensitives
Loop, Stuart	1/8/2026	0.3	Email correspondence with PJT team regarding 3-statement model diligence questions on sources and uses
Loop, Stuart	1/8/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding divisional tear sheets
Loop, Stuart	1/8/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding case status update on business plan timeline
Loop, Stuart	1/8/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding 3-statement model questions from PJT team
Loop, Stuart	1/8/2026	1.4	Compile open questions list and email correspondence with company finance and accounting teams regarding financial reporting for historicals
Moore, Colin	1/8/2026	1.4	Update entries of known adjustments between managerial and legal entity balance sheets to ensure correct accounting
Moore, Colin	1/8/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding open items for historical balance sheet bridges

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Moore, Colin	1/8/2026	0.3	Correspond with the Company regarding unreconciled variances between the managerial balance sheet and legal entity balance sheet
Moore, Colin	1/8/2026	0.7	Analyze variances between management balance sheet and legal entity balance sheet for November 2025
Moore, Colin	1/8/2026	0.7	Update historical balance sheet reconciliation to include November legal entity balance sheets
Moore, Colin	1/8/2026	0.7	Update historical balance sheet reconciliation to include November managerial and statutory balance sheets
Moore, Colin	1/8/2026	1.0	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding historical balance sheet walks and 3-statement mechanics for perimeter changes
Moore, Colin	1/8/2026	1.4	Update line item walk balance sheet reconciliation to include known adjustments between the managerial balance sheet and legal entity balance sheet
Moore, Colin	1/8/2026	1.6	Update monthly walk balance sheet reconciliation per correspondence with A&M business plan team
Moore, Colin	1/8/2026	1.6	Update variances between management balance sheet and legal entity balance sheet for November 2025 to account for known adjustments
Moore, Colin	1/8/2026	1.9	Prepare summary of unreconciled variances between the managerial balance sheet and legal entity balance sheet for the company to review
Moore, Colin	1/8/2026	0.9	Analyze accounting of known adjustments between managerial and legal entity balance sheets
Rybarczyk, Jodi	1/8/2026	0.2	Call with J. Rybarczyk (A&M) and Pachulski re: timeline for December MORs
Rybarczyk, Jodi	1/8/2026	0.4	Correspond with the Company and A&M re: estimated December close timing
Rybarczyk, Jodi	1/8/2026	0.4	Prepare updates to December MOR request list for items provided
Rybarczyk, Jodi	1/8/2026	0.6	Prepare for upcoming calls regarding MOR planning and timeline
Schmelter, Griffen	1/8/2026	1.1	Create external version of the customer receipts by region file to be shared with external parties for week ending 1/2
Schmelter, Griffen	1/8/2026	2.1	Update regional actuals files for mapping comments received from the forecast team for week ending 1/2
Schmelter, Griffen	1/8/2026	0.8	Update consolidated actuals file for new Dip budget submitted on December 26th
Schmelter, Griffen	1/8/2026	1.4	Create sheet showing all receipts by customer in the Turkish region from week ending 11/28 to 12/19
Schmelter, Griffen	1/8/2026	0.6	Correspond with company China treasury team on total customer receipts for the period week ending 1/2
Simion, Tony	1/8/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding case status update on business plan timeline
Simion, Tony	1/8/2026	0.4	Call with D. Webber, T. Simion (A&M) to discuss OEM mini-model and assumptions related to Business Plan

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Simion, Tony	1/8/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) regarding 3-statement model sensitives
Webber, Dan	1/8/2026	1.0	Call with Alix, PJT, HL teams, D. Webber and S. Loop (A&M) regarding potential footprint changes as part of the customer negotiations
Webber, Dan	1/8/2026	0.2	Correspond with J. Heyden, et al. (Alix), and T. Simion, S. Loop, et al. (A&M) regarding OEM data that feeds into the Business Plan model
Webber, Dan	1/8/2026	0.4	Call with D. Webber, T. Simion (A&M) to discuss OEM mini-model and assumptions related to Business Plan
Webber, Dan	1/8/2026	0.3	Review prior analysis regarding chapter 11 risk to new business awards
Webber, Dan	1/8/2026	0.2	Review correspondences between Company management and S. Loop (A&M) regarding updating the three statement model
Webber, Dan	1/8/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) regarding case status update on business plan timeline
Grossi, Nick	1/9/2026	0.5	Review business plan update materials and provide comments re: same
Hamerski, Grace	1/9/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model workplan and historical financial bridges
Hamerski, Grace	1/9/2026	2.8	Incorporate product line financial data and create product line structure for additional business units in 3-statement model
Hamerski, Grace	1/9/2026	2.6	Make revisions to 3-statement model mechanics for perimeter sensitivities in 3-statement model
Hamerski, Grace	1/9/2026	2.1	Incorporate changes to sensitivity tear sheet materials following request from company
Hamerski, Grace	1/9/2026	1.4	Prepare revised output package of tear sheet presentation materials by operating unit for company management
Hamerski, Grace	1/9/2026	1.0	Call with G. Hamerski and S. Loop (A&M) regarding tear sheet sensitivities following request from company finance team
Hamerski, Grace	1/9/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding changes to divisional tear sheets
Hamerski, Grace	1/9/2026	1.2	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model mechanics for perimeter changes and tie outs
Loop, Stuart	1/9/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model workplan and historical financial bridges
Loop, Stuart	1/9/2026	0.6	Email correspondence with company finance team regarding working capital seasonality workbook responses
Loop, Stuart	1/9/2026	1.4	Compile preliminary 2025 monthly actuals by divisional based on flash reporting from company
Loop, Stuart	1/9/2026	0.2	Call with C. Pope (Alix) regarding diligence questions on 2026 KEIP incentive plan
Loop, Stuart	1/9/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding changes to divisional tear sheets
Loop, Stuart	1/9/2026	0.6	Call with P. Gund (Ankura), D. Webber, S. Loop (A&M) to discuss business plan timeline and certain key assumptions

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Loop, Stuart	1/9/2026	1.2	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model mechanics for perimeter changes and tie outs
Loop, Stuart	1/9/2026	1.0	Call with G. Hamerski and S. Loop (A&M) regarding tear sheet sensitivities following request from company finance team
Loop, Stuart	1/9/2026	0.9	Email correspondence with company management regarding 3-statement model tear sheet
Loop, Stuart	1/9/2026	0.9	Call with company finance team regarding changes to tear sheet sensitivities in 3-statement model
Moore, Colin	1/9/2026	1.1	Update historical income statement reconciliation between managerial and legal entity income statements to include November
Moore, Colin	1/9/2026	1.2	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model mechanics for perimeter changes and tie outs
Moore, Colin	1/9/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding 3-statement model workplan and historical financial bridges
Moore, Colin	1/9/2026	1.9	Prepare data flow process describing necessary inputs and steps to update the balance sheet reconciliation between managerial and legal entity balance sheets
Moore, Colin	1/9/2026	0.9	Begin tracker of open items needed to complete the historical balance sheet and income statement reconciliations
Moore, Colin	1/9/2026	1.7	Update balance sheet reconciliation file to make the reconciliation more efficient and straightforward to diligence
Rybarczyk, Jodi	1/9/2026	0.4	Correspond with A&M re: year-end accounting entries and reporting items
Rybarczyk, Jodi	1/9/2026	0.8	Prepare base updates to December financial statements file
Schmelter, Griffen	1/9/2026	0.8	Determine whether total receipts in China for week ending 1/2 tie to the support produced by the China treasury team
Schmelter, Griffen	1/9/2026	1.4	Update permissions on various documents to allow documents to be shared with external parties in the future
Schmelter, Griffen	1/9/2026	0.7	Create external version of the intercompany report for week ending 1/2
Schmelter, Griffen	1/9/2026	1.3	Create external version of the consolidated actuals file for week ending 1/2
Simion, Tony	1/9/2026	0.5	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) to discuss go-forward strategy on real estate leases
Webber, Dan	1/9/2026	0.4	Correspond with P. Gund (Ankura), T. Simion, S. Loop (A&M) regarding existing work product related to OEM support, profit improvements, and JVs
Webber, Dan	1/9/2026	0.9	Review data from prior analyses related to new business risk of potential milestone extension
Webber, Dan	1/9/2026	0.2	Correspond with G. Hamerski (A&M) to discuss OEM inputs into the Business Plan model
Webber, Dan	1/9/2026	0.2	Correspond with Company management and T. Simion (A&M) regarding new business risk related to staying in bankruptcy
Webber, Dan	1/9/2026	0.2	Correspond with Company management regarding profit improvement initiatives related to Corporate overhead

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Webber, Dan	1/9/2026	0.6	Call with P. Gund (Ankura), D. Webber, S. Loop (A&M) to discuss business plan timeline and certain key assumptions
Webber, Dan	1/9/2026	0.2	Correspond with Company management, S. Loop, et al. (A&M) regarding open items related to Base Case three statement model
Webber, Dan	1/9/2026	0.5	Call with P. Gund (Ankura), T. Simion, D. Webber (A&M) to discuss go-forward strategy on real estate leases
Webber, Dan	1/9/2026	0.2	Correspond with J. Heyden (Alix) and T. Simion (A&M) regarding new business risk related to staying in bankruptcy
Webber, Dan	1/9/2026	0.2	Correspond with T. Simion (A&M) regarding new business risk related to staying in bankruptcy
Webber, Dan	1/9/2026	0.3	Prepare for call to discuss go-forward strategy on real estate leases
Loop, Stuart	1/10/2026	0.6	Email correspondence with company finance team regarding changes to 5-year plan tear sheets
Loop, Stuart	1/10/2026	0.3	Email correspondence with PJT team regarding updates to company 5-year plan and related timing
Moore, Colin	1/10/2026	0.4	Update tracker of open items needed to complete the historical balance sheet and income statement reconciliations
Moore, Colin	1/10/2026	0.8	Update data flow process describing necessary inputs and steps to update the balance sheet reconciliation between managerial and legal entity balance sheets
Moore, Colin	1/10/2026	0.9	Prepare income statement diligence support files for external parties
Simion, Tony	1/10/2026	0.9	Review and provide comments on latest tear sheets of consolidated and divisional business plans
Webber, Dan	1/10/2026	0.4	Correspond with T. Simion, S. Loop, G. Hamerski (A&M) regarding OEM assumptions in the 5YP, and review of related analysis
Hamerski, Grace	1/11/2026	1.9	Update tear sheet presentation materials for latest thinking 2025 monthly income statement actuals from company
Hamerski, Grace	1/11/2026	0.2	Correspond with A&M related to tear sheet revision feedback from company management
Loop, Stuart	1/11/2026	0.7	Email correspondence with company regarding customer ask details by division by year
Loop, Stuart	1/11/2026	0.9	Compile assumptions page for tear sheets with input from company finance team
Moore, Colin	1/11/2026	2.4	Update balance sheet reconciliation file to simplify the allocation of unreconciled variances to divisions
Moore, Colin	1/11/2026	1.8	Prepare balance sheet diligence support files for external parties
Moore, Colin	1/11/2026	2.1	Update the equity calculation for known balance sheet adjustments to ensure correct accounting
Schmelter, Griffen	1/11/2026	0.4	Correspond with company on latest version of the actuals files for week ending 1/9
Simion, Tony	1/11/2026	0.6	Review information from Management regarding alignment with customer support information and business plan assumptions

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Webber, Dan	1/11/2026	0.4	Review latest OEM support data for 2025 and 2026 from Company management
Webber, Dan	1/11/2026	0.2	Correspond with Company management, T. Simion, S. Loop, G. Hamerski (A&M) regarding OEM support assumptions for 2025 financials
Webber, Dan	1/11/2026	0.2	Correspond with T. Simion (A&M) regarding real estate team engagement to analyze leases
Grossi, Nick	1/12/2026	1.2	Prepare for discussion with K&E, PJT and AHG advisors regrading liquidity and business plan
Grossi, Nick	1/12/2026	1.3	Participate in discussion with K&E, PJT and AHG advisors regrading liquidity and business plan
Hamerski, Grace	1/12/2026	1.7	Update underlying income statement source data for 3-statement model per adjustments from company finance team
Hamerski, Grace	1/12/2026	0.6	Call with D. Webber, S. Loop, G. Hamerski (A&M) regarding pending updates to three-statement model regarding OEM and certain cost assumptions
Hamerski, Grace	1/12/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics
Hamerski, Grace	1/12/2026	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business unit tear sheet presentation materials and 3-statement model for distribution
Hamerski, Grace	1/12/2026	1.8	Working session with S. Loop and G. Hamerski (A&M) regarding build out of mechanics for sources and uses in 3-statement model
Hamerski, Grace	1/12/2026	1.4	Prepare working capital workbook for company divisional team incorporating product line functionality
Hamerski, Grace	1/12/2026	1.2	Working session with C. Moore, S. Loop and G. Hamerski (A&M) regarding business plan key open items, timeline and case updates
Hamerski, Grace	1/12/2026	0.2	Call with company, G. Hamerski and S. Loop (A&M) regarding divisional working capital and calendarization workbooks
Hamerski, Grace	1/12/2026	2.7	Incorporate additional sources and uses sensitivity analyses into 3-statement model and analyze exit impacts
Loop, Stuart	1/12/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics
Loop, Stuart	1/12/2026	0.2	Call with company, G. Hamerski and S. Loop (A&M) regarding divisional working capital and calendarization workbooks
Loop, Stuart	1/12/2026	1.8	Working session with S. Loop and G. Hamerski (A&M) regarding build out of mechanics for sources and uses in 3-statement model
Loop, Stuart	1/12/2026	2.7	Update divisional tear sheets for changes from company finance team for customer support
Loop, Stuart	1/12/2026	1.3	Revise assumptions page and other comments from company finance team on tear sheet package
Loop, Stuart	1/12/2026	0.4	Call with K. Podzorova (PJT) regarding 5-year plan development timeline and next steps
Loop, Stuart	1/12/2026	0.8	Participate in company side advisor call with PJT, K&E and A&M teams

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Loop, Stuart	1/12/2026	0.9	Working session with C. Moore and S. Loop (A&M) regarding preparation of balance sheet assumptions presentation
Loop, Stuart	1/12/2026	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to business unit tear sheet presentation materials and 3-statement model for distribution
Loop, Stuart	1/12/2026	1.2	Working session with C. Moore, S. Loop and G. Hamerski (A&M) regarding business plan key open items, timeline and case updates
Loop, Stuart	1/12/2026	0.4	Email correspondence with management regarding tear sheets for 5-year plan
Loop, Stuart	1/12/2026	0.5	Call with company, B. Worrell, P. Gund (Ankura), T. Simion, D. Webber, S. Loop (A&M) regarding latest thinking 5-year plan
Loop, Stuart	1/12/2026	0.6	Call with D. Webber, S. Loop, G. Hamerski (A&M) regarding pending updates to three-statement model regarding OEM and certain cost assumptions
Loop, Stuart	1/12/2026	0.4	Call with D. de Gosztanyi (PJT) regarding 5-year plan model changes following input from company finance team
Moore, Colin	1/12/2026	1.8	Update balance sheet assumptions presentation with current balance sheet reconciliation for June 2025
Moore, Colin	1/12/2026	0.9	Working session with C. Moore and S. Loop (A&M) regarding preparation of balance sheet assumptions presentation
Moore, Colin	1/12/2026	0.8	Update balance sheet projections section of balance sheet assumptions presentation
Moore, Colin	1/12/2026	0.7	Update notes describing balance sheet reconciliation for June 2025
Moore, Colin	1/12/2026	0.7	Analyze Company's internal accounting workbook for descriptions of balance sheet items
Moore, Colin	1/12/2026	0.9	Confirm presentation of balance sheet assumptions correctly reflects the Company's internal accounting workbook descriptions of balance sheet items
Moore, Colin	1/12/2026	0.9	Update balance reconciliation workbook to include presentation for balance sheet assumptions presentation
Moore, Colin	1/12/2026	0.9	Update data flow process describing necessary inputs and steps to update the balance sheet reconciliation between managerial and legal entity balance sheets per call
Moore, Colin	1/12/2026	1.2	Analyze 3 statement model per correspondence with PJT
Moore, Colin	1/12/2026	1.2	Working session with C. Moore, S. Loop and G. Hamerski (A&M) regarding business plan key open items, timeline and case updates
Moore, Colin	1/12/2026	1.9	Update balance sheet reconciliation file per feedback from call
Postolos, Lucas	1/12/2026	1.7	Review of documentation from D. Webber (A&M) regarding various initiatives related to business plan discussions with ad hoc group to provide support
Postolos, Lucas	1/12/2026	0.9	Review of data related to lease negotiations to prepare analysis at request of ad hoc group advisors
Postolos, Lucas	1/12/2026	0.2	Correspond with D. Webber (A&M) regarding various initiatives related to business plan discussions with ad hoc group

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	1/12/2026	0.2	Call with J. Rybarczyk (A&M) and the Company to discuss year-end accounting entries
Rybarczyk, Jodi	1/12/2026	0.3	Draft updates to December MOR request list and identify open items
Rybarczyk, Jodi	1/12/2026	0.3	Prepare draft Q4 quarterly U.S. trustee fees calculation
Rybarczyk, Jodi	1/12/2026	0.2	Correspond with A&M team re: Q4 quarterly U.S. trustee fees calculation and open items
Schmelter, Griffen	1/12/2026	0.9	Add all Other Regions transaction data for December to the December MOR file
Schmelter, Griffen	1/12/2026	2.1	Reconcile week ending 12/5 transaction data in December MOR report to the weekly variance report
Schmelter, Griffen	1/12/2026	0.8	Add all Japan transaction data for December to the December MOR file
Schmelter, Griffen	1/12/2026	0.7	Add all NAFTA transaction data for December to the December MOR file
Schmelter, Griffen	1/12/2026	0.6	Add bank balances USD, Yen Oku and local currency to regional actuals files for week ending 1/9
Schmelter, Griffen	1/12/2026	0.5	Add currency conversion rates to all regional files for week ending 1/9
Schmelter, Griffen	1/12/2026	0.4	Add bank balances to master bank balances file for week ending 1/9
Schmelter, Griffen	1/12/2026	1.2	Add all EMEA transaction data for December to the December MOR file
Schmelter, Griffen	1/12/2026	2.1	Determine whether inputs were entered correctly into all regional files for week ending 1/9
Shiffman, David	1/12/2026	0.3	Call with D. Shiffman, D. Webber (A&M), E. Swager, et al. (K&E), S. Hart, et al. (DPW) regarding update on potential factoring facility and general case update
Shiffman, David	1/12/2026	2.5	Meeting with T. Simion, D. Webber, D. Shiffman (A&M), J. Singh, et al. (PJT), B. Hunter, et al. (Alix), B. Jordan, et al. (HL), and S. Alberino, et al. (Akin) regarding Company's OEM negotiation strategy and overall update
Simion, Tony	1/12/2026	0.2	Calls with T. Simion, D. Webber (A&M) to discuss action items from Company management related to OEM support
Simion, Tony	1/12/2026	2.5	Meeting with T. Simion, D. Webber, D. Shiffman (A&M), J. Singh, et al. (PJT), B. Hunter, et al. (Alix), B. Jordan, et al. (HL), and S. Alberino, et al. (Akin) regarding Company's OEM negotiation strategy and overall update
Simion, Tony	1/12/2026	1.1	Meeting with Management to discuss 5 year plan and baseline assumptions prior to development of materials for Ad Hoc Lender Advisors
Simion, Tony	1/12/2026	0.4	Call with PJT team, T. Simion, G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics
Simion, Tony	1/12/2026	0.5	Call with company, B. Worrell, P. Gund (Ankura), T. Simion, D. Webber, S. Loop (A&M) regarding latest thinking 5-year plan

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Webber, Dan	1/12/2026	0.2	Calls with T. Simion, D. Webber (A&M) to discuss action items from Company management related to OEM support
Webber, Dan	1/12/2026	0.2	Correspond with Company management, L. Postolos, M. Hamilton (A&M) regarding Excel support for certain lease renegotiation
Webber, Dan	1/12/2026	0.2	Correspond with Company management, S. Loop, et al. (A&M) regarding certain OEM support assumptions in 2025 financials, and review of related material
Webber, Dan	1/12/2026	0.2	Correspond with T. Simion, L. Postolos, M. Hamilton (A&M) regarding real estate lease materials and rent market checks
Webber, Dan	1/12/2026	0.3	Build summary regarding various initiatives related to business plan discussions with ad hoc group
Webber, Dan	1/12/2026	0.3	Call with D. Shiffman, D. Webber (A&M), E. Swager, et al. (K&E), S. Hart, et al. (DPW) regarding update on potential factoring facility and general case update
Webber, Dan	1/12/2026	0.8	Review of latest OEM claim supporting data from Company management
Webber, Dan	1/12/2026	2.5	Meeting with T. Simion, D. Webber, D. Shiffman (A&M), J. Singh, et al. (PJT), B. Hunter, et al. (Alix), B. Jordan, et al. (HL), and S. Alberino, et al. (Akin) regarding Company's OEM negotiation strategy and overall update
Webber, Dan	1/12/2026	0.5	Call with company, B. Worrell, P. Gund (Ankura), T. Simion, D. Webber, S. Loop (A&M) regarding latest thinking 5-year plan
Webber, Dan	1/12/2026	0.6	Call with D. Webber, S. Loop, G. Hamerski (A&M) regarding pending updates to three-statement model regarding OEM and certain cost assumptions
Webber, Dan	1/12/2026	0.8	Build summary of OEM support assumptions included in 2025 and 2026 5YP
Webber, Dan	1/12/2026	0.4	Review correspondences with Company management and S. Loop, et al. (A&M) regarding latest iteration of financial forecast tear sheets to summarize assumptions in the 5-Year Plan, and related materials
Cumberland, Brian	1/13/2026	0.2	Review and analyze due diligence request
Grossi, Nick	1/13/2026	0.9	Prepare in business plan review call with Company and PJT
Grossi, Nick	1/13/2026	1.1	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding overview of business plan development and next steps
Grossi, Nick	1/13/2026	0.9	Call with Akin, HL, Alix, PJT, K&E teams and N. Grossi, T. Simion and S. Loop (A&M) regarding case milestones, business plan development timeline, and other case updates
Grossi, Nick	1/13/2026	0.8	Review and revise opportunities deck
Grossi, Nick	1/13/2026	0.5	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan open items and customer sensitivities
Grossi, Nick	1/13/2026	1.3	Review and revise sources and uses analysis

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Hamerski, Grace	1/13/2026	0.8	Meeting with C. Moore G. Hamerski and S. Loop (A&M) regarding business plan assumptions presentation
Hamerski, Grace	1/13/2026	1.7	Prepare revised tear sheet presentation materials for propulsion division per feedback from company management
Hamerski, Grace	1/13/2026	1.9	Analyze impacts of customer support sensitivity analyses on cash flows and emergence sources and uses in 3-statement model
Hamerski, Grace	1/13/2026	2.2	Working session with G. Hamerski and S. Loop (A&M) to discuss customer ask sensitivities in 3-statement model
Hamerski, Grace	1/13/2026	0.2	Call with PJT team, G. Hamerski and S. Loop (A&M) regarding 3-statement model assumptions
Hamerski, Grace	1/13/2026	0.7	Summarize changes in latest thinking assumptions from customer support model and necessary updates to 3-statement model
Hamerski, Grace	1/13/2026	2.6	Incorporate latest mechanics and functionality of customer support model into 3-statement model for purposes of sensitivity analyses
Hamerski, Grace	1/13/2026	0.2	Call with T. Simion, G. Hamerski and S. Loop (A&M) regarding business plan workplan and upcoming deliverables
Hamerski, Grace	1/13/2026	0.4	Working session with D. Webber, S. Loop, G. Hamerski (A&M) to discuss incorporate of OEM mini-model functionality into three-statement model
Loop, Stuart	1/13/2026	0.7	Compile preposed responses from company for diligence questions on the KEIP program
Loop, Stuart	1/13/2026	0.8	Meeting with C. Moore G. Hamerski and S. Loop (A&M) regarding business plan assumptions presentation
Loop, Stuart	1/13/2026	0.9	Call with Akin, HL, Alix, PJT, K&E teams and N. Grossi, T. Simion and S. Loop (A&M) regarding case milestones, business plan development timeline, and other case updates
Loop, Stuart	1/13/2026	0.9	Email correspondence with company accounting team regarding historical financial reconciliations and bridges
Loop, Stuart	1/13/2026	0.5	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan open items and customer sensitivities
Loop, Stuart	1/13/2026	0.4	Working session with D. Webber, S. Loop, G. Hamerski (A&M) to discuss incorporate of OEM mini-model functionality into three-statement model
Loop, Stuart	1/13/2026	0.4	Call with the company, K&E team and T. Simion, S. Loop (A&M) regarding UST diligence on the KEIP / KERP incentive plan
Loop, Stuart	1/13/2026	1.1	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding overview of business plan development and next steps
Loop, Stuart	1/13/2026	0.3	Meeting with C. Moore and S. Loop (A&M) regarding December 2024 legal entity balance sheet
Loop, Stuart	1/13/2026	0.3	Call with D. de Gosztanyi (PJT) regarding agenda for upcoming call with PJT team on 1.13.26
Loop, Stuart	1/13/2026	0.2	Call with T. Simion, G. Hamerski and S. Loop (A&M) regarding business plan workplan and upcoming deliverables
Loop, Stuart	1/13/2026	0.2	Call with PJT team, G. Hamerski and S. Loop (A&M) regarding 3-statement model assumptions

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Loop, Stuart	1/13/2026	2.2	Working session with G. Hamerski and S. Loop (A&M) to discuss customer ask sensitivities in 3-statement model
Moore, Colin	1/13/2026	1.3	Update line item walk from managerial balance sheet to legal entity balance sheet by division, accounting for the unreconciled variances
Moore, Colin	1/13/2026	0.3	Meeting with C. Moore and S. Loop (A&M) regarding December 2024 legal entity balance sheet
Moore, Colin	1/13/2026	2.2	Incorporate updates to balance sheet reconciliation file per call
Moore, Colin	1/13/2026	1.8	Update monthly walk from managerial balance sheet to legal entity balance sheet by division, accounting for the unreconciled variances
Moore, Colin	1/13/2026	1.4	Analyze updated unreconciled variance between managerial and legal entity balance sheet for December 2024
Moore, Colin	1/13/2026	0.9	Correspond with the Company regarding historical balance sheet reconciliations
Moore, Colin	1/13/2026	0.8	Meeting with C. Moore G. Hamerski and S. Loop (A&M) regarding business plan assumptions presentation
Moore, Colin	1/13/2026	0.8	Incorporate updated legal entity balance sheet for December 2024 into balance sheet reconciliation workbook
Moore, Colin	1/13/2026	0.4	Analyze updated case timeline and impacts on Business Plan workstream
Moore, Colin	1/13/2026	1.7	Analyze updated legal entity balance sheet for December 2024 to create bridge from prior version
Rybarczyk, Jodi	1/13/2026	0.8	Correspond with the Company team re: December MOR data requests
Schmelter, Griffen	1/13/2026	0.7	Consolidate all intercompany transactions into one sheet for week ending 1/9
Schmelter, Griffen	1/13/2026	0.8	Call with the Company Actual team member regarding current progress in reconciling NAFTA bank activity with ending bank balances for week ending 1/9
Schmelter, Griffen	1/13/2026	0.8	Reconcile NAFTA actuals files bank activity to ending balances in week ending 1/9
Schmelter, Griffen	1/13/2026	1.1	Reconcile week ending 1/2 transaction data in December MOR report to the weekly variance report
Schmelter, Griffen	1/13/2026	1.7	Reconcile week ending 12/19 transaction data in December MOR report to the weekly variance report
Schmelter, Griffen	1/13/2026	1.6	Determine which intercompany transactions need to be revised for week ending 1/9
Schmelter, Griffen	1/13/2026	1.2	Prepare transition workplan to show transfer of responsibilities for Japan, Other Region, and consolidated actuals file to new team member
Schmelter, Griffen	1/13/2026	1.5	Reconcile week ending 12/26 transaction data in December MOR report to the weekly variance report
Schmelter, Griffen	1/13/2026	0.6	Add week ending 1/2 bank balances to the December MOR report
Schmelter, Griffen	1/13/2026	1.3	Reconcile week ending 12/12 transaction data in December MOR report to the weekly variance report

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Schmelter, Griffen	1/13/2026	0.5	Call with the Company Actual team member regarding current progress in reconciling EMEA bank activity with ending bank balances for week ending 1/9
Simion, Tony	1/13/2026	0.3	Call with T. Simion, D. Webber (A&M) to align on Alix feedback related to cost take-out
Simion, Tony	1/13/2026	1.1	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding overview of business plan development and next steps
Simion, Tony	1/13/2026	0.9	Call with Akin, HL, Alix, PJT, K&E teams and N. Grossi, T. Simion and S. Loop (A&M) regarding case milestones, business plan development timeline, and other case updates
Simion, Tony	1/13/2026	0.4	Call with the company, K&E team and T. Simion, S. Loop (A&M) regarding UST diligence on the KEIP / KERP incentive plan
Simion, Tony	1/13/2026	0.2	Call with T. Simion, G. Hamerski and S. Loop (A&M) regarding business plan workplan and upcoming deliverables
Simion, Tony	1/13/2026	0.5	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan open items and customer sensitivities
Webber, Dan	1/13/2026	0.3	Working session with P. Leake (Ankura), D. De Gosztonyi (PJT) to review certain assumptions in current version of forecast
Webber, Dan	1/13/2026	0.3	Call with T. Simion, D. Webber (A&M) to align on Alix feedback related to cost take-out
Webber, Dan	1/13/2026	0.4	Working session with D. Webber, S. Loop, G. Hamerski (A&M) to discuss incorporate of OEM mini-model functionality into three-statement model
Webber, Dan	1/13/2026	0.5	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding business plan open items and customer sensitivities
Webber, Dan	1/13/2026	0.8	Revise OEM support analysis to update scenarios to incorporate internal feedback
Webber, Dan	1/13/2026	0.2	Correspond with T. Simion (A&M) regarding agenda for upcoming meeting to discuss Business Plan assumptions
Webber, Dan	1/13/2026	0.2	Correspond with Company management regarding analysis on new business risk
Webber, Dan	1/13/2026	0.2	Correspond with Company management and J. Heyden (Alix) regarding revisions to requested OEM support
Webber, Dan	1/13/2026	1.1	Call with PJT team, P. Leake, P. Gund (Ankura), T. Simion, N. Grossi, D. Webber and S. Loop (A&M) regarding overview of business plan development and next steps
Grossi, Nick	1/14/2026	1.3	Review business plan and revise exit assumptions
Hamerski, Grace	1/14/2026	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss next steps related to 3-statement model functionality for sensitivity analyses
Hamerski, Grace	1/14/2026	2.6	Incorporate changes to customer support mini model into 3-statement sensitivity overlay and assess impacts to sources and uses
Hamerski, Grace	1/14/2026	2.3	Incorporate revenue risk and opportunity functionality for 2029 and 2030 into 3-statement model

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Hamerski, Grace	1/14/2026	1.3	Working session with S. Loop, D. Webber, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer asks and footprint initiatives
Hamerski, Grace	1/14/2026	1.1	Prepare revised package of divisional tear sheet materials in response to revised financials from company management
Hamerski, Grace	1/14/2026	0.3	Working session with S. Loop, G. Hamerski, and C. Moore (A&M) to discuss case updates and workstream next steps
Hamerski, Grace	1/14/2026	0.7	Call with Company, PJT, D. Webber, S. Loop, G. Hamerski, and C. Moore (A&M) to discuss next steps related to 3-statement model and business plan workstream
Hamerski, Grace	1/14/2026	1.9	Incorporate amortization assumptions for illustrative payment of claims into 3-statement model for purposes of sensitivity analysis
Loop, Stuart	1/14/2026	0.7	Email correspondence with PJT team regarding diligence questions from HL and Alix teams on divisional income statements
Loop, Stuart	1/14/2026	1.1	Email correspondence with C. Moore (A&M) regarding comments on business plan presentation materials
Loop, Stuart	1/14/2026	2.4	Compile business plan balance sheet assumptions and sources presentation
Loop, Stuart	1/14/2026	1.6	Analyze working capital assumptions and charts for business plan presentation
Loop, Stuart	1/14/2026	1.3	Working session with S. Loop, D. Webber, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer asks and footprint initiatives
Loop, Stuart	1/14/2026	1.2	Provide A&M team comments on 3-statement model mechanics
Loop, Stuart	1/14/2026	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss next steps related to 3-statement model functionality for sensitivity analyses
Loop, Stuart	1/14/2026	0.7	Call with Company, PJT, D. Webber, S. Loop, G. Hamerski, and C. Moore (A&M) to discuss next steps related to 3-statement model and business plan workstream
Loop, Stuart	1/14/2026	0.4	Email correspondence with P. Leake (Ankura) regarding business plan assumptions
Loop, Stuart	1/14/2026	0.4	Email correspondence with company finance team on propulsion division
Loop, Stuart	1/14/2026	0.3	Working session with S. Loop, G. Hamerski, and C. Moore (A&M) to discuss case updates and workstream next steps
Moore, Colin	1/14/2026	0.7	Call with Company, PJT, D. Webber, S. Loop, G. Hamerski, and C. Moore (A&M) to discuss next steps related to 3-statement model and business plan workstream
Moore, Colin	1/14/2026	1.9	Update balance sheet reconciliation workbook per feedback from call
Moore, Colin	1/14/2026	0.6	Update balance sheet assumptions presentation to incorporate updates to balance sheet reconciliation file
Moore, Colin	1/14/2026	2.4	Prepare a summarized monthly walk from managerial balance sheet to legal entity balance sheet based on previous presentation

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Moore, Colin	1/14/2026	2.1	Prepare balance sheet reconciliation workbook for external distribution
Moore, Colin	1/14/2026	1.6	Prepare tab checking that proposed balance sheet for the disclosure statement ties out to the legal entity balance sheet
Moore, Colin	1/14/2026	0.8	Prepare open items tab in balance consolidator spreadsheet listing remaining open items needed to complete reconciliation
Moore, Colin	1/14/2026	0.6	Update checks on detailed monthly walk from managerial balance sheet to legal entity balance sheet
Moore, Colin	1/14/2026	0.6	Correspond with S. Loop (A&M) regarding balance sheet assumptions presentation
Moore, Colin	1/14/2026	0.4	Correspond with S. Loop (A&M) regarding historical balance sheet reconciliation file and historical income statement file
Moore, Colin	1/14/2026	0.3	Working session with S. Loop, G. Hamerski, and C. Moore (A&M) to discuss case updates and workstream next steps
Rybarczyk, Jodi	1/14/2026	0.7	Prepare December cash roll schedule in USD
Rybarczyk, Jodi	1/14/2026	0.3	Prepare December MOR working file - cash roll, taxes, questionnaire
Rybarczyk, Jodi	1/14/2026	0.7	Correspond with the Company re: December close and certain reporting items
Schmelter, Griffen	1/14/2026	1.3	Make adjustments within regional actuals files incorporating adjustments made to the internal intercompany report for week ending 1/9
Schmelter, Griffen	1/14/2026	1.2	Determine whether all transactions mapped as non-operating by company are bonified non-operating transactions for week ending 1/9
Schmelter, Griffen	1/14/2026	1.0	Make adjustments to disbursement supporting schedules based on review of SG&A, non-operating, tariffs, and payroll schedules for week ending 1/9
Schmelter, Griffen	1/14/2026	1.8	Create draft version of example slides for each lease which is under management review
Schmelter, Griffen	1/14/2026	0.9	Determine whether all transactions mapped as SG&A by company are bonified SG&A transactions for week ending 1/9
Schmelter, Griffen	1/14/2026	0.7	Determine whether all transactions mapped as payroll by company are bonified payroll transactions for week ending 1/9
Schmelter, Griffen	1/14/2026	0.7	Call regarding the creation of the consolidated actuals file for week ending 1/9 and customer receipts report for week ending 1/9
Schmelter, Griffen	1/14/2026	0.4	Update consolidated actuals model to include results from all regional actuals models for week ending 1/29
Schmelter, Griffen	1/14/2026	0.4	Determine whether all transactions mapped as tariffs by company are bonified tariffs transactions for week ending 1/9
Schmelter, Griffen	1/14/2026	0.7	Make adjustments to regional files based on adjustments to disbursement supporting schedules for week ending 1/9
Simion, Tony	1/14/2026	0.4	Call with T. Simion, D. Webber (A&M), and J. Heyden (Alix) to discuss status of OEM negotiations and coordination of data with Company management

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Simion, Tony	1/14/2026	1.4	Review output summaries of base 5 year business plan in preparation for meeting with management
Webber, Dan	1/14/2026	0.9	Revise OEM support analysis to update scenarios to incorporate internal feedback
Webber, Dan	1/14/2026	0.2	Correspond with T. Simion, N. Grossi, S. Loop (A&M) regarding management action items to finalize 5YP
Webber, Dan	1/14/2026	0.7	Call with Company, PJT, D. Webber, S. Loop, G. Hamerski, and C. Moore (A&M) to discuss next steps related to 3-statement model and business plan workstream
Webber, Dan	1/14/2026	1.3	Working session with S. Loop, D. Webber, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer asks and footprint initiatives
Webber, Dan	1/14/2026	0.5	Call with D. De Gosztonyi (PJT) regarding status of Business Plan and supporting KPIs
Webber, Dan	1/14/2026	1.4	Revise OEM support analysis to update scenarios to incorporate summary outputs
Webber, Dan	1/14/2026	0.4	Call with T. Simion, D. Webber (A&M), and J. Heyden (Alix) to discuss status of OEM negotiations and coordination of data with Company management
Grossi, Nick	1/15/2026	1.5	Review revised business plan and provide comments re: same
Grossi, Nick	1/15/2026	0.6	Call with N. Grossi, D. Shiffman, S. Loop (A&M) regarding sources and uses assumptions
Hamerski, Grace	1/15/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding balance walks, 3-statement model mechanics and case updates
Hamerski, Grace	1/15/2026	2.2	Incorporate additional customer support scenario functionality into 3-statement model
Hamerski, Grace	1/15/2026	1.9	Working session with S. Loop and G. Hamerski (A&M) to build out mechanics for sensitivities to Business Plan financial model
Hamerski, Grace	1/15/2026	1.4	Update prepetition debt principal, interest and fees assumptions to align with illustrative emergence transaction model
Hamerski, Grace	1/15/2026	0.4	Call with PJT team, G. Hamerski and S. Loop (A&M) regarding customer advance assumptions in sources and uses
Hamerski, Grace	1/15/2026	0.2	Call with H. Waismann, G. Hamerski, D. Shiffman, S. Korol, S. Loop (A&M) regarding 2026 monthly customer claims forecast
Hamerski, Grace	1/15/2026	0.8	Analyze impacts of updates to debt support schedules on cash flows and emergence sources and uses in 3-statement model
Hamerski, Grace	1/15/2026	0.4	Call with D. Webber, S. Loop, G. Hamerski (A&M), D. De Gosztonyi, et al. (PJT) regarding sensitivities to Business Plan financial model
Hamerski, Grace	1/15/2026	0.3	Correspond with A&M related to underlying customer claims support in business plan financial projections and alignment with DIP forecast
Hamerski, Grace	1/15/2026	1.1	Prepare summary of materials presented to ad hoc group in October 2025 to inform materials for upcoming ad hoc group meetings
Hamerski, Grace	1/15/2026	0.3	Correspond with A&M related to outputs of 3-statement sensitivity analyses for customer support and emergence sources and uses

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Hamerski, Grace	1/15/2026	0.4	Call with S. Loop, G. Hamerski (A&M) and PJT team regarding sensitivities to Business Plan financial model for customer asks
Korol, Sammy	1/15/2026	0.2	Call with H. Waismann, G. Hamerski, D. Shiffman, S. Korol, S. Loop (A&M) regarding 2026 monthly customer claims forecast
Loop, Stuart	1/15/2026	1.9	Working session with S. Loop and G. Hamerski (A&M) to build out mechanics for sensitivities to Business Plan financial model
Loop, Stuart	1/15/2026	2.4	Build out 3-statement model mechanics for DIP model updates and changes to assumptions
Loop, Stuart	1/15/2026	1.4	Build out 3-statement model mechanics for interest schedule
Loop, Stuart	1/15/2026	0.2	Call with H. Waismann, G. Hamerski, D. Shiffman, S. Korol, S. Loop (A&M) regarding 2026 monthly customer claims forecast
Loop, Stuart	1/15/2026	0.4	Email correspondence with PJT team regarding sources and uses assumptions at emergence
Loop, Stuart	1/15/2026	0.4	Email correspondence with B. Worrell regarding sources and uses assumptions
Loop, Stuart	1/15/2026	0.4	Call with S. Loop, G. Hamerski (A&M) and PJT team regarding sensitivities to Business Plan financial model for customer asks
Loop, Stuart	1/15/2026	0.4	Call with PJT team, G. Hamerski and S. Loop (A&M) regarding customer advance assumptions in sources and uses
Loop, Stuart	1/15/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding balance walks, 3-statement model mechanics and case updates
Loop, Stuart	1/15/2026	0.3	Call with D. Webber and S. Loop (A&M) to discuss next steps on business plan development
Loop, Stuart	1/15/2026	0.6	Call with N. Grossi, D. Shiffman, S. Loop (A&M) regarding sources and uses assumptions
Loop, Stuart	1/15/2026	0.6	Email correspondence with company finance team with respect to 2025 flash actuals
Loop, Stuart	1/15/2026	0.7	Email correspondence with propulsion division finance team regarding 2026 income statement
Loop, Stuart	1/15/2026	0.4	Call with D. Webber, S. Loop, G. Hamerski (A&M), D. De Gosztanyi, et al. (PJT) regarding sensitivities to Business Plan financial model
Moore, Colin	1/15/2026	0.7	Create check in line item walk in the balance sheet reconciliation file to ensure sum of divisional unreconciled variances ties to the consolidated unreconciled variances
Moore, Colin	1/15/2026	1.6	Update month walk and summarized presentation walk in balance sheet reconciliation file for divisional toggle
Moore, Colin	1/15/2026	1.4	Create check in balance sheet reconciliation file to ensure managerial balance sheet with all adjustments ties to the legal entity balance
Moore, Colin	1/15/2026	0.7	Create check in balance sheet reconciliation file to ensure line item walk ties to the statutory balance sheet
Moore, Colin	1/15/2026	0.8	Call with C. Moore, G. Hamerski and S. Loop (A&M) regarding balance walks, 3-statement model mechanics and case updates
Moore, Colin	1/15/2026	0.9	Correspond with S. Loop (A&M) regarding balance sheet walks and checks

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Moore, Colin	1/15/2026	1.1	Create check in balance sheet reconciliation file to ensure line item walk ties to the managerial balance sheet
Moore, Colin	1/15/2026	1.1	Create check in balance sheet reconciliation file to ensure line item walk ties to the legal entity balance sheet
Moore, Colin	1/15/2026	0.9	Create checks in balance sheet reconciliation file to ensure unreconciled variance is allocated correctly
Moore, Colin	1/15/2026	0.9	Create check in balance sheet reconciliation file to ensure recreated managerial balance sheet has correct accounting mechanics applied
Moore, Colin	1/15/2026	0.6	Create master check tab including summary of checks from all individual tabs
Rybarczyk, Jodi	1/15/2026	0.2	Correspond with the Company re: insurance requests for December MOR
Rybarczyk, Jodi	1/15/2026	0.2	Correspond with the Company re: Q4 quarterly U.S. trustee fees payment
Rybarczyk, Jodi	1/15/2026	0.4	Prepare updates to declaration of disinterestedness tracker for ordinary course professionals
Rybarczyk, Jodi	1/15/2026	0.4	Prepare updates to Q4 quarterly U.S. trustee fees calculation
Rybarczyk, Jodi	1/15/2026	1.1	Prepare updates to December MOR working file - cover, cash schedule, professional fees
Rybarczyk, Jodi	1/15/2026	2.6	Reconcile professional fees payments to fee applications and disbursements data
Schmelter, Griffen	1/15/2026	0.3	Correspond with A&M team on draft version of the actuals report for week ending 1/9
Schmelter, Griffen	1/15/2026	0.3	Correspond with the Company finance team on incremental detail required for Monthly Operating Report regarding the opening of new bank accounts
Schmelter, Griffen	1/15/2026	0.2	Call with the Company actuals team member on reconciliation question related to week ending 1/9 final file
Schmelter, Griffen	1/15/2026	1.7	Add information from data files received from the Company team on all Office properties to select lease slide deck
Schmelter, Griffen	1/15/2026	2.6	Add information from data files received from the Company team on all warehouse properties to select lease slide deck
Schmelter, Griffen	1/15/2026	0.2	Correspond with the Company Finance team on the transition of regional actuals files from one team member to another
Schmelter, Griffen	1/15/2026	0.9	Add information from data files received from the Company team on all Plant properties to select lease slide deck
Schmelter, Griffen	1/15/2026	0.2	Create all slides for all Manufacturing properties selected as a part of the lease review process
Schmelter, Griffen	1/15/2026	0.2	Create all slides for all Office properties selected as a part of the lease review process
Schmelter, Griffen	1/15/2026	0.7	Correspond with A&M team members on open items in select leases deck and potential other information sources to populate the deck
Schmelter, Griffen	1/15/2026	0.3	Create all slides for all warehouse properties selected as a part of the lease review process

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Schmelter, Griffen	1/15/2026	0.4	Update classifications from material to non debtor intercompany transactions within NAFTA actuals file for week ending 1/9
Schmelter, Griffen	1/15/2026	1.2	Add all pertinent information from previous lease strategy duct to select real estate leases deck
Shiffman, David	1/15/2026	0.6	Call with N. Grossi, D. Shiffman, S. Loop (A&M) regarding sources and uses assumptions
Shiffman, David	1/15/2026	0.2	Call with H. Waismann, G. Hamerski, D. Shiffman, S. Korol, S. Loop (A&M) regarding 2026 monthly customer claims forecast
Simion, Tony	1/15/2026	0.4	Calls with T. Simion, D. Webber (A&M) to coordinate work plan with management team to finalize Business Plan
Waismann, Heitor	1/15/2026	0.2	Call with H. Waismann, G. Hamerski, D. Shiffman, S. Korol, S. Loop (A&M) regarding 2026 monthly customer claims forecast
Webber, Dan	1/15/2026	0.4	Call with D. Webber, S. Loop, G. Hamerski (A&M), D. De Gosztonyi, et al. (PJT) regarding sensitivities to Business Plan financial model
Webber, Dan	1/15/2026	0.3	Call with D. Webber and S. Loop (A&M) to discuss next steps on business plan development
Webber, Dan	1/15/2026	0.3	Correspond with N. Grossi, T. Simion, G. Hamerski (A&M) regarding certain OEM support assumptions
Webber, Dan	1/15/2026	0.3	Review draft agenda for upcoming London meetings with AHG to discuss Business Plan and case timeline
Webber, Dan	1/15/2026	0.2	Prepare for call with PJT to discuss Business Plan financial model
Webber, Dan	1/15/2026	0.4	Calls with T. Simion, D. Webber (A&M) to coordinate work plan with management team to finalize Business Plan
Webber, Dan	1/15/2026	2.2	Bridge certain OEM support assumptions between scenarios
Grossi, Nick	1/16/2026	0.4	Review 2025 operational performance deck and edit materials
Grossi, Nick	1/16/2026	0.6	Prepare revised sources and uses with updated exit assumptions
Hamerski, Grace	1/16/2026	1.6	Incorporate functionality for illustrative revenue risk and opportunity sensitivity analysis in 3-statement model
Hamerski, Grace	1/16/2026	2.1	Analyze income tax and other cash flow mechanics in 3-statement model and make refinements
Hamerski, Grace	1/16/2026	1.8	Prepare variance analysis of latest thinking consolidated 3-statement model to prior versions and examine differences
Hamerski, Grace	1/16/2026	0.7	Meeting with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, SVP, Houlihan Lokey to discuss 3-statement model functionality and sensitivities
Hamerski, Grace	1/16/2026	0.6	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding agenda for upcoming financial statement reconciliation call and case updates
Hamerski, Grace	1/16/2026	0.7	Call with Company, S. Loop (partial), C. Moore, and G. Hamerski (A&M) to discuss progress and open items related to historical balance sheet reconciliations

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Hamerski, Grace	1/16/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding business plan cash flow assumptions and changes to model mechanics
Hamerski, Grace	1/16/2026	1.3	Incorporate sensitivity functionality for illustrative corporate cost overlay in 3-statement model
Loop, Stuart	1/16/2026	1.3	Outline tear sheet changes to source presentation based on feedback from company finance team
Loop, Stuart	1/16/2026	0.3	Call with T. Simion and S. Loop (A&M) discussing business plan diligence timeline
Loop, Stuart	1/16/2026	0.4	Call with Company, P. Gund (Ankura), T. Simion, D. Webber and S. Loop (A&M) regarding agenda for to be scheduled upcoming AHG meeting
Loop, Stuart	1/16/2026	0.4	Email correspondence with interiors finance team regarding 5-year plan
Loop, Stuart	1/16/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding divisional financial snapshot presentation and historical financial bridges
Loop, Stuart	1/16/2026	0.6	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding agenda for upcoming financial statement reconciliation call and case updates
Loop, Stuart	1/16/2026	0.7	Call with Company, S. Loop (partial), C. Moore, and G. Hamerski (A&M) to discuss progress and open items related to historical balance sheet reconciliations
Loop, Stuart	1/16/2026	0.7	Email correspondence with PJT team regarding 3-statement model mechanics and assumptions
Loop, Stuart	1/16/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding business plan cash flow assumptions and changes to model mechanics
Loop, Stuart	1/16/2026	1.7	Outline business plan update presentation materials for divisional finance teams in advance of meetings with ad hoc group on 1.26.26
Loop, Stuart	1/16/2026	1.9	Update historical financial statement assumptions and development chart of accounts presentation
Loop, Stuart	1/16/2026	0.3	Call with PJT team in advance of call with HL team on 1.16.26
Loop, Stuart	1/16/2026	0.7	Meeting with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, SVP, Houlihan Lokey to discuss 3-statement model functionality and sensitivities
Moore, Colin	1/16/2026	0.4	Correspond with the Company regarding historical balance sheet reconciliations and follow up from meeting
Moore, Colin	1/16/2026	0.6	Call with G. Hamerski, C. Moore and S. Loop (A&M) regarding agenda for upcoming financial statement reconciliation call and case updates
Moore, Colin	1/16/2026	0.6	Review historical legal entity balance sheets in preparation for call with the Company
Moore, Colin	1/16/2026	0.6	Review historical managerial balance sheets in preparation for call with the Company
Moore, Colin	1/16/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding divisional financial snapshot presentation and historical financial bridges
Moore, Colin	1/16/2026	2.4	Update adjustments to balance sheet reconciliation file to allocate certain line items to specific division

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Moore, Colin	1/16/2026	1.2	Review unreconciled variances between historical managerial and legal entity balance sheets in preparation for call with the Company
Moore, Colin	1/16/2026	1.3	Update historical balance sheet reconciliation file to incorporate bridge updates per call
Moore, Colin	1/16/2026	0.7	Call with Company, S. Loop (partial), C. Moore, and G. Hamerski (A&M) to discuss progress and open items related to historical balance sheet reconciliations
Rybarczyk, Jodi	1/16/2026	0.3	Correspond with A&M team re: open questions on December AP aging report from company
Rybarczyk, Jodi	1/16/2026	0.3	Call with J. Rybarczyk (A&M) and the Company to discuss planning for upcoming MOR
Schmelter, Griffen	1/16/2026	0.5	Correspond ace regarding adjustments made to external distribution actuals package for week ending 1/9
Schmelter, Griffen	1/16/2026	0.5	Update receipts by region by customer report to reflect correct amount of receipts for week ending 1/9
Schmelter, Griffen	1/16/2026	0.6	Update consolidated actuals file to include correct actuals report from week ending 1/2
Schmelter, Griffen	1/16/2026	0.8	Add table of contents to select leases deck with additional figures to summarize various leases
Schmelter, Griffen	1/16/2026	0.8	Create new version of the external consolidated excel for week ending 1/9
Schmelter, Griffen	1/16/2026	1.3	Update select leases deck to show whether lease sites are staffed by union or non-union workers
Schmelter, Griffen	1/16/2026	1.4	Update utilization metric in select leases deck to show the amount of square meters that are utilized at various leases
Schmelter, Griffen	1/16/2026	0.4	Correspond regarding updates to select leases deck with A&M team members
Schmelter, Griffen	1/16/2026	1.4	Determine why pdf actuals presentation does not tie to excel support for week ending 1/9 or 1/2
Schmelter, Griffen	1/16/2026	0.5	Update consolidated actuals file to include correct actuals report from week ending 1/9
Simion, Tony	1/16/2026	0.9	Call with PJT to discuss agenda and materials available for potential Ad Hoc Lenders meeting with management
Simion, Tony	1/16/2026	1.8	Develop presentation materials of the 5 year base plan for potential in person meeting with the ad hoc lenders
Simion, Tony	1/16/2026	0.3	Call with T. Simion and S. Loop (A&M) discussing business plan diligence timeline
Simion, Tony	1/16/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss business unit slides to product for scheduled upcoming AHG meeting
Simion, Tony	1/16/2026	0.4	Call with Company, P. Gund (Ankura), T. Simion, D. Webber and S. Loop (A&M) regarding agenda for to be scheduled upcoming AHG meeting
Simion, Tony	1/16/2026	0.4	Call with T. Simion, D. Webber (A&M), J. Heyden (Alix) and Company management to discuss timing of certain OEM support requests

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Webber, Dan	1/16/2026	1.3	Revise OEM support analysis based on latest discussions with Company management and Alix
Webber, Dan	1/16/2026	0.4	Call with T. Simion, D. Webber (A&M), J. Heyden (Alix) and Company management to discuss timing of certain OEM support requests
Webber, Dan	1/16/2026	0.4	Call with Company, P. Gund (Ankura), T. Simion, D. Webber and S. Loop (A&M) regarding agenda for to be scheduled upcoming AHG meeting
Webber, Dan	1/16/2026	0.4	Review correspondences from T. Simion to Company management for template of slides to prepare for upcoming meetings with AHG in London
Webber, Dan	1/16/2026	0.2	Prepare for call with Company management and Alix to review timing of certain OEM support requests
Webber, Dan	1/16/2026	0.7	Meeting with S. Loop, D. Webber, G. Hamerski (A&M), PJT, Alix Partners, SVP, Houlihan Lokey to discuss 3-statement model functionality and sensitivities
Webber, Dan	1/16/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss business unit slides to product for scheduled upcoming AHG meeting
Loop, Stuart	1/17/2026	1.3	Email correspondence with C. Moore (A&M) regarding comments on tear sheet presentation by division for latest thinking 5-year plan
Moore, Colin	1/17/2026	0.3	Correspond with S. Loop regarding division tear sheet presentation and remaining historical balance sheet reconciliations items
Moore, Colin	1/17/2026	1.7	Update division tear sheets presentation to include updated financials for remaining divisions
Moore, Colin	1/17/2026	0.6	Update division tear sheets presentation to include updated financials for electronics division
Moore, Colin	1/17/2026	0.6	Update division tear sheets presentation to indicate remaining open items
Moore, Colin	1/17/2026	0.9	Update division tear sheets presentation to include updated financials for lighting division
Webber, Dan	1/17/2026	0.6	Correspond with Company management, T. Simion, S. Loop (A&M) regarding financial presentation for upcoming meetings with AHG in London, and review of related materials
Hamerski, Grace	1/18/2026	1.1	Email correspondence with G. Hamerski (A&M) regarding changes to 3-statement model mechanics for historical financial statements
Loop, Stuart	1/18/2026	2.4	Build out divisional schedules for historical balance sheet walks from managerial to disclosure statement presentations
Loop, Stuart	1/18/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss presentation materials for historical financial statement walks
Loop, Stuart	1/18/2026	0.9	Review and provide comments to C. Moore (A&M) regarding 3-statement model historical financial statement bridges to consolidation
Moore, Colin	1/18/2026	2.1	Update balance reconciliation file to allocate current assets to the GHQ division
Moore, Colin	1/18/2026	1.8	Investigate variance in other receivables line item at a divisional level in monthly walk from managerial to legal entity balance sheet
Moore, Colin	1/18/2026	1.4	Update check to ensure sum of all division balance sheets ties to the consolidated company balance sheet

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Moore, Colin	1/18/2026	1.1	Update check to ensure proposed disclosure statement balance sheet has correct accounting mechanics
Moore, Colin	1/18/2026	0.9	Update balance sheet reconciliation mechanics to allocate deferred tax liabilities to the GHQ division
Moore, Colin	1/18/2026	0.7	Investigate variance in deferred tax liabilities line item at a divisional level in monthly walk from managerial to legal entity balance sheet
Moore, Colin	1/18/2026	0.4	Create check to ensure working capital items are consolidated at GHQ division
Moore, Colin	1/18/2026	0.3	Correspond with S. Loop (A&M) regarding status of historical financial statement walks and
Moore, Colin	1/18/2026	1.2	Update balance sheet reconciliation mechanics to allocate deferred tax assets to the GHQ division
Moore, Colin	1/18/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss presentation materials for historical financial statement walks
Moore, Colin	1/18/2026	1.4	Investigate variance in deferred tax assets line item at a divisional level in monthly walk from managerial to legal entity balance sheet
Schmelter, Griffen	1/18/2026	0.6	Coordinate meetings and proper files so that company actuals team can begin work updating actuals for week ending 1/16
Grossi, Nick	1/19/2026	0.3	Prepare and participate in discussion with PJT related to exit financing
Hamerski, Grace	1/19/2026	0.4	Call with G. Hamerski, S. Loop (A&M) regarding deferred income roll forward mechanics in balance sheet
Hamerski, Grace	1/19/2026	1.4	Update timing assumptions related to third party factoring receivables in 3-statement model
Hamerski, Grace	1/19/2026	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes in sensitivity mechanics for 3-statement model
Hamerski, Grace	1/19/2026	2.7	Incorporate latest customer support mini model updates into 3-statement model for sensitivity analysis
Hamerski, Grace	1/19/2026	2.1	Refine timing mechanics related to deferred income roll forwards in 3-statement model
Hamerski, Grace	1/19/2026	1.9	Make revisions to debt roll forward mechanics in 3-statement model to align with latest thinking
Hamerski, Grace	1/19/2026	1.8	Incorporate November 2025 balance sheet actuals into 3-statement model
Hamerski, Grace	1/19/2026	1.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case timeline updates, presentation materials for ad hoc group meetings, and historical balance sheet reconciliation adjustments
Loop, Stuart	1/19/2026	1.7	Review and provide comments to C. Moore (A&M) regarding divisional balance sheet walk schedules for November 2025
Loop, Stuart	1/19/2026	0.7	Call with PJT team regarding sources and uses sensitivities in the 3-statement model
Loop, Stuart	1/19/2026	0.9	Email correspondence with company finance team regarding deferred income roll forwards
Loop, Stuart	1/19/2026	0.6	Email correspondence with PJT team regarding business plan diligence questions from HL

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Loop, Stuart	1/19/2026	1.0	Call with Company, FTI team, T. Simion and S. Loop (A&M) do discuss FY25 flash reporting and latest thinking FY26
Loop, Stuart	1/19/2026	1.3	Call with C. Moore and S. Loop (A&M) to build out historical balance sheet walk mechanics
Loop, Stuart	1/19/2026	0.4	Call with G. Hamerski, S. Loop (A&M) regarding deferred income roll forward mechanics in balance sheet
Loop, Stuart	1/19/2026	1.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case timeline updates, presentation materials for ad hoc group meetings, and historical balance sheet reconciliation adjustments
Loop, Stuart	1/19/2026	0.8	Call with C. Moore and S. Loop (A&M) to build out historical balance sheet walk mechanics
Loop, Stuart	1/19/2026	0.2	Call with G. Hamerski, S. Loop (A&M) regarding changes in sensitivity mechanics for 3-statement model
Loop, Stuart	1/19/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss tie out of balance sheet walk schedules
Loop, Stuart	1/19/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss legal entity balance sheet walk
Loop, Stuart	1/19/2026	0.4	Email correspondence with company finance team regarding capital expenditures
Loop, Stuart	1/19/2026	0.6	Email correspondence with PJT team regarding customer ask sensitivities
Moore, Colin	1/19/2026	1.7	Calculate unreconciled variances from statutory balance sheet to legal entity balance sheet in streamlined balance sheet reconciliation model
Moore, Colin	1/19/2026	1.3	Analyze May 2025 - July 2025 in the balance sheet reconciliation file to ensure monthly walk from managerial balance sheet to legal entity balance sheet ties
Moore, Colin	1/19/2026	1.3	Call with C. Moore and S. Loop (A&M) to build out historical balance sheet walk mechanics
Moore, Colin	1/19/2026	1.3	Update the unreconciled adjustment allocation tab in the balance sheet reconciliation workbook
Moore, Colin	1/19/2026	1.4	Analyze December 2024 - April 2025 in the balance sheet reconciliation file to ensure monthly walk from managerial balance sheet to legal entity balance sheet ties
Moore, Colin	1/19/2026	1.4	Incorporate legal entity balance sheet into streamlined balance sheet reconciliation model
Moore, Colin	1/19/2026	1.6	Prepare monthly walk from managerial balance sheet to legal entity balance sheet in streamlined balance sheet reconciliation model
Moore, Colin	1/19/2026	0.9	Prepare outline of line item walk from managerial balance sheet to legal entity balance sheet in streamlined balance sheet reconciliation model
Moore, Colin	1/19/2026	1.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case timeline updates, presentation materials for ad hoc group meetings, and historical balance sheet reconciliation adjustments
Moore, Colin	1/19/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss tie out of balance sheet walk schedules

Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	1/19/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss legal entity balance sheet walk
Moore, Colin	1/19/2026	2.3	Incorporate adjustments from statutory balance sheet to legal entity balance sheet into streamlined balance sheet reconciliation model
Moore, Colin	1/19/2026	0.8	Call with C. Moore and S. Loop (A&M) to build out historical balance sheet walk mechanics
Rybarczyk, Jodi	1/19/2026	0.9	Finalize Q4 quarterly U.S. trustee fees calculation and validate against operating reports
Rybarczyk, Jodi	1/19/2026	0.8	Prepare adjustments to December MOR cash schedule
Rybarczyk, Jodi	1/19/2026	0.4	Correspond with A&M team re: comments on December MOR cash schedule
Rybarczyk, Jodi	1/19/2026	0.2	Prepare updates to December MOR request list for remaining items
Schmelter, Griffen	1/19/2026	0.9	Add bank balances to all regional actuals files for week ending 1/16
Schmelter, Griffen	1/19/2026	0.4	Call with company EMEA actuals team member regarding input entry to actuals model for week ending 1/16
Schmelter, Griffen	1/19/2026	0.2	Call with company NAFTA actuals team member regarding input entry to actuals model for week ending 1/16
Schmelter, Griffen	1/19/2026	1.7	Add relevant details to dialect leases presentation based on new information received from A&M team members on updated go forward footprint
Schmelter, Griffen	1/19/2026	0.2	Call with company Other Regions actuals team member regarding input entry to actuals model for week ending 1/16
Simion, Tony	1/19/2026	1.0	Call with Company, FTI team, T. Simion and S. Loop (A&M) do discuss FY25 flash reporting and latest thinking FY26
Grossi, Nick	1/20/2026	1.0	Prepare for business plan review session with Company GEC
Grossi, Nick	1/20/2026	0.8	Review draft step plan and provide comments re: same
Grossi, Nick	1/20/2026	1.0	Participate in business plan review session with Company GEC
Hamerski, Grace	1/20/2026	0.2	Correspond with A&M related to finalization of historical balance sheet reconciliation data and plan for input into 3-statement model
Hamerski, Grace	1/20/2026	2.1	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss historical balance sheet reconciliation open items and next steps related to 3-statement model mechanics
Hamerski, Grace	1/20/2026	2.9	Refine mechanics related to customer advances and support in 3-statement model
Hamerski, Grace	1/20/2026	2.7	Develop framework for summary output of risks and opportunities impacting 3-statement model in variety of customer support scenarios
Hamerski, Grace	1/20/2026	0.3	Correspond with C. Moore (A&M) to discuss format of data inputs for historical balance sheet reconciliations
Hamerski, Grace	1/20/2026	0.3	Summarize variances between latest thinking working capital workbooks and 3-statement cash flows for company management

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/20/2026	2.1	Refine product line balance sheet allocation methodology in 3-statement model
Hamerski, Grace	1/20/2026	1.9	Refine and adjust mechanics for product line splits in the green technologies division per latest thinking provided by company management in December 2025
Hamerski, Grace	1/20/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss key open items and functionality in 3-statement model for perimeter and emergence scenarios
Loop, Stuart	1/20/2026	0.7	Email correspondence with PJT team regarding 3-statement model diligence questions on customer ask sensitivities
Loop, Stuart	1/20/2026	0.6	Email correspondence with J. Heyden (Alix) regarding peer group benchmarking
Loop, Stuart	1/20/2026	2.2	Review and provide comments to C. Moore (A&M) on historical financial statement walks and supporting excel schedules
Loop, Stuart	1/20/2026	2.1	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss historical balance sheet reconciliation open items and next steps related to 3-statement model mechanics
Loop, Stuart	1/20/2026	0.6	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	1/20/2026	1.9	Outline presentation materials for company finance team related to 2025 performance and 2026 forecast
Loop, Stuart	1/20/2026	1.2	Call with C. Moore and S. Loop (A&M) to discuss historical financial statement reconciliations and presentation materials for business plan assumptions
Loop, Stuart	1/20/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss key open items and functionality in 3-statement model for perimeter and emergence scenarios
Loop, Stuart	1/20/2026	0.5	Call with T. Simion, S. Loop, D. Webber (A&M) regarding Business Plan presentation materials for upcoming meeting with AHG
Loop, Stuart	1/20/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss mechanics for allocation of managerial to statutory balance sheet variances
Loop, Stuart	1/20/2026	0.2	Email correspondence with company finance team regarding propulsion division 2026 budget
Loop, Stuart	1/20/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss balance sheet inputs for 3-statement model
Loop, Stuart	1/20/2026	1.6	Call with C. Pope, B. Hunter (Alix) regarding business plan diligence questions
Moore, Colin	1/20/2026	1.6	Analyze the updated January - April 2025 legal entity balance sheets received from the Company to identify variances from previous version
Moore, Colin	1/20/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss balance sheet inputs for 3-statement model
Moore, Colin	1/20/2026	1.3	Incorporate the updated January - April 2025 legal entity balance sheets received from the Company into the legal entity balance sheet file
Moore, Colin	1/20/2026	1.3	Incorporate the unreconciled variances allocation by division into the streamlined balance sheet reconciliation model

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	1/20/2026	1.2	Call with C. Moore and S. Loop (A&M) to discuss historical financial statement reconciliations and presentation materials for business plan assumptions
Moore, Colin	1/20/2026	1.6	Update streamlined balance sheet reconciliation model to produce input into 3 statement model
Moore, Colin	1/20/2026	1.6	Update unreconciled variances allocation based on the summarized January - April 2025 legal entity balance sheets
Moore, Colin	1/20/2026	1.2	Update line item walk from managerial balance sheet to legal entity balance sheet in streamlined balance sheet reconciliation model
Moore, Colin	1/20/2026	1.2	Incorporate the summarized January - April 2025 legal entity balance sheets into the streamlined balance sheet reconciliation model
Moore, Colin	1/20/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss mechanics for allocation of managerial to statutory balance sheet variances
Moore, Colin	1/20/2026	0.9	Prepare file detailing unreconciled variances from line item walk from managerial balance sheet to legal entity balance sheet
Moore, Colin	1/20/2026	2.1	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss historical balance sheet reconciliation open items and next steps related to 3-statement model mechanics
Rybarczyk, Jodi	1/20/2026	0.4	Prepare consolidated AP aging report for December reporting and distribute to the Company team
Rybarczyk, Jodi	1/20/2026	0.2	Correspond with the Company team to deliver Q4 U.S. Trustee fees calculation
Rybarczyk, Jodi	1/20/2026	0.2	Correspond with A&M team re: Q4 quarterly U.S. trustee fees calculation
Rybarczyk, Jodi	1/20/2026	0.3	Draft updates to December MOR global notes and disclosures
Schmelter, Griffen	1/20/2026	0.7	Update Japan actuals model so that information columns are being pulled into the mapping formulas correctly
Schmelter, Griffen	1/20/2026	0.5	Reconcile EMEA actuals model to company actuals report for week ending 1/16
Schmelter, Griffen	1/20/2026	0.7	Create internal version of actuals intercompany report for week ending 1/16
Schmelter, Griffen	1/20/2026	0.7	Reconcile Other Regions actuals model to company actuals report for week ending 1/16
Schmelter, Griffen	1/20/2026	0.5	Reconcile bank activity to ending bank balances within the Japan actuals model for week ending 1/16
Schmelter, Griffen	1/20/2026	1.1	Reconcile bank activity to ending bank balances within the NAFTA actuals model for week ending 1/16
Schmelter, Griffen	1/20/2026	1.3	Reconcile intercompany transactions to determine what transactions are indeed intercompany and what intercompany transactions have a timing effect on actuals reporting
Schmelter, Griffen	1/20/2026	0.2	Correspond with company regarding access to shared China receipts folder
Schmelter, Griffen	1/20/2026	0.5	Reconcile NAFTA actuals model to company actuals report for week ending 1/16

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BUSINESS PLAN

Professional	Date	Hours	Activity
Schmelter, Griffen	1/20/2026	0.6	Reconcile bank activity to ending bank balances within the Other Regions actuals model for week ending 1/16
Schmelter, Griffen	1/20/2026	0.2	Reconcile Japan actuals model to company actuals report for week ending 1/16
Schmelter, Griffen	1/20/2026	1.3	Update intercompany mapping for week ending 1/16 to reflect accurate flow of cash across regions
Schmelter, Griffen	1/20/2026	1.5	Reconcile bank activity to ending bank balances within the EMEA actuals model for week ending 1/16
Simion, Tony	1/20/2026	0.5	Call with T. Simion, S. Loop, D. Webber (A&M) regarding Business Plan presentation materials for upcoming meeting with AHG
Webber, Dan	1/20/2026	0.5	Call with T. Simion, S. Loop, D. Webber (A&M) regarding Business Plan presentation materials for upcoming meeting with AHG
Webber, Dan	1/20/2026	0.3	Correspond with N. Grossi (A&M) regarding certain cash assumptions in the three-statement model
Grossi, Nick	1/21/2026	0.8	Revise and review sources and uses analysis
Hamerski, Grace	1/21/2026	0.7	Make revisions to chart and sensitivity outputs for business unit tear sheet materials following feedback from management
Hamerski, Grace	1/21/2026	1.2	Revise 2025 income statement projections and 2026 capital expenditures assumptions in tear sheet presentation materials following feedback from divisional finance teams
Hamerski, Grace	1/21/2026	2.1	Make revisions to and distribute latest business unit tear sheet materials to divisional finance team
Hamerski, Grace	1/21/2026	1.3	Make revisions to divisional tear sheet presentation materials following comments from company management
Hamerski, Grace	1/21/2026	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss historical balance sheet reconciliation, perimeter change mechanics and tear sheet presentation materials for company management
Hamerski, Grace	1/21/2026	1.1	Analyze mechanics and structure of historical balance sheet reconciliation model and output for 3-statement model
Hamerski, Grace	1/21/2026	0.9	Make further revisions to business unit tear sheet materials following feedback from divisional finance teams
Hamerski, Grace	1/21/2026	0.6	Call with C. Moore and G. Hamerski (A&M) to discuss mechanics of balance sheet consolidator model and historical adjustment methodology
Hamerski, Grace	1/21/2026	0.8	Review historical balance sheet reconciliation mechanics in balance sheet consolidator model and analyze variances to 3-statement model
Hamerski, Grace	1/21/2026	0.2	Call with H. Waismann, G. Hamerski, and S. Korol (A&M) to review underlying assumptions behind factoring facilities, FDM, and other long-term projections
Hamerski, Grace	1/21/2026	0.6	Correspond with A&M and company management related to source data and underlying assumptions of base case tear sheet presentation package
Hamerski, Grace	1/21/2026	0.4	Revise customer opportunity assumptions in tear sheet presentation materials following feedback from company management

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/21/2026	0.4	Prepare summary of reconciliation items between DIP budget forecast and 3-statement model in preparation for meeting with DIP team
Hamerski, Grace	1/21/2026	0.3	Working session with C. Moore and G. Hamerski (A&M) to discuss upload of historically reconciled balance sheets and income statement data into 3-statement model
Hamerski, Grace	1/21/2026	0.3	Prepare for upcoming model walkthrough call to discuss 3-statement model cash mechanics
Hamerski, Grace	1/21/2026	0.3	Correspond with A&M related to summary of key open items and next steps for reconciliation of 3-statement cash flows to DIP budget forecast
Hamerski, Grace	1/21/2026	0.9	Call with Company, C. Moore, and G. Hamerski (A&M) to discuss remaining outstanding data requests and inquiries related to historical balance sheet reconciliation adjustments
Hamerski, Grace	1/21/2026	1.4	Call with D. Webber and G. Hamerski (A&M) to discuss cash flow mechanics in divisional sections of 3-statement model
Korol, Sammy	1/21/2026	0.2	Call with H. Waismann, G. Hamerski, and S. Korol (A&M) to review underlying assumptions behind factoring facilities, FDM, and other long-term projections
Loop, Stuart	1/21/2026	1.3	Call with company finance team to discuss historical financial statement reconciliations and legal entity balance sheets
Loop, Stuart	1/21/2026	1.2	Draft and email responses to HL team regarding 3-statement model diligence question on customer ask sensitivities
Loop, Stuart	1/21/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss workplan items for historical financial statement reconciliations and presentation materials
Loop, Stuart	1/21/2026	0.6	Email correspondence with company regarding changes in lighting divisional income statement assumptions
Loop, Stuart	1/21/2026	0.8	Email correspondence with company finance team to discuss proposed diligence responses to Alix team's follow up questions on 3-statement model
Loop, Stuart	1/21/2026	1.1	Working session with S. Loop and G. Hamerski (A&M) to discuss historical balance sheet reconciliation, perimeter change mechanics and tear sheet presentation materials for company management
Loop, Stuart	1/21/2026	1.9	Review and provide comments to C. Moore (A&M) regarding tear sheet business plan presentation materials for revenue graphs and commentary by division
Moore, Colin	1/21/2026	2.4	Update 3 statement input from the streamlined balance sheet reconciliation file to populate sub accounts based on pro rata allocation
Moore, Colin	1/21/2026	0.8	Update lighting division tear sheet based on updated 3 statement model output
Moore, Colin	1/21/2026	0.7	Update lighting division cash flow conversion and EBITDA graphs based on updated 3 statement model output
Moore, Colin	1/21/2026	0.7	Update interiors division cash flow conversion and EBITDA graphs based on updated 3 statement model output

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Professional	Date	Hours	Activity
Moore, Colin	1/21/2026	0.6	Call with C. Moore and G. Hamerski (A&M) to discuss mechanics of balance sheet consolidator model and historical adjustment methodology
Moore, Colin	1/21/2026	0.8	Update electronics division cash flow conversion and EBITDA graphs based on updated 3 statement model output
Moore, Colin	1/21/2026	2.3	Update remaining working capital sub accounts by division on a pro rata basis in streamlined balance sheet reconciliation file
Moore, Colin	1/21/2026	0.9	Call with Company, C. Moore, and G. Hamerski (A&M) to discuss remaining outstanding data requests and inquiries related to historical balance sheet reconciliation adjustments
Moore, Colin	1/21/2026	0.5	Update electronics division tear sheet based on updated 3 statement model output
Moore, Colin	1/21/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss workplan items for historical financial statement reconciliations and presentation materials
Moore, Colin	1/21/2026	1.7	Update 3 statement input from the streamlined balance sheet reconciliation file to populate sub accounts evenly by division
Moore, Colin	1/21/2026	0.3	Working session with C. Moore and G. Hamerski (A&M) to discuss upload of historically reconciled balance sheets and income statement data into 3-statement model
Moore, Colin	1/21/2026	1.3	Update other current assets sub accounts by division on a pro rata basis in streamlined balance sheet reconciliation file
Moore, Colin	1/21/2026	0.4	Update interiors division tear sheet based on updated 3 statement model output
Moore, Colin	1/21/2026	1.4	Update current financial receivables sub accounts by division on a pro rata basis in streamlined balance sheet reconciliation file
Rybarczyk, Jodi	1/21/2026	1.9	Prepare December financial statements file - balance sheet
Rybarczyk, Jodi	1/21/2026	1.4	Prepare updates to December MOR working file - balance sheet, income statement, liability splits
Rybarczyk, Jodi	1/21/2026	0.2	Call with J. Rybarczyk (A&M) and the Company re: December financial close status
Rybarczyk, Jodi	1/21/2026	1.7	Prepare December financial statements file - income statement
Schmelter, Griffen	1/21/2026	1.2	Update transaction bucketing to include additional instances of non-debtor transfer for week ending 1/16
Schmelter, Griffen	1/21/2026	0.4	Update internal version of intercompany report to include additional non debtor transfers in week ending 1/16
Schmelter, Griffen	1/21/2026	0.8	Update consolidate file for week ending 1/16 regional model results
Schmelter, Griffen	1/21/2026	0.5	Update PowerPoint variance report for week ending 1/16 results
Schmelter, Griffen	1/21/2026	0.9	Update SG&A disbursement summary for changes to coding for week ending 1/16
Schmelter, Griffen	1/21/2026	1.5	Update Other Non-Operating disbursement summary for changes to coding for week ending 1/16

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Professional	Date	Hours	Activity
Schmelter, Griffen	1/21/2026	0.6	Update Japan actuals model to reflect correct designation of tax payments from SG&A to Other Non-Operating designation for week ending 1/16
Schmelter, Griffen	1/21/2026	1.2	Update Chinese receipts workbook to reflect additional coding's related to bank drafts in week ending 1/16
Schmelter, Griffen	1/21/2026	1.2	Analyze and code all uncategorized transactions within all actuals models for week ending 1/16
Schmelter, Griffen	1/21/2026	0.8	Update Other actuals model to reflect correct coding of tax invoices from SG&A to Other Non-Operating designation for week ending 1/16
Schmelter, Griffen	1/21/2026	0.4	Update Payroll disbursement summary for changes to coding for week ending 1/16
Shiffman, David	1/21/2026	0.7	Correspond analysis with A&M team regarding business plan and linking to updated DIP projections
Simion, Tony	1/21/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials
Waismann, Heitor	1/21/2026	0.2	Call with H. Waismann, G. Hamerski, and S. Korol (A&M) to review underlying assumptions behind factoring facilities, FDM, and other long-term projections
Webber, Dan	1/21/2026	0.2	Review correspondences between T. Simion and Company management regarding Business Plan supporting materials
Webber, Dan	1/21/2026	0.9	Review latest draft of 3SM to analyze cash flow forecast assumptions by Business Unit
Webber, Dan	1/21/2026	1.4	Call with D. Webber and G. Hamerski (A&M) to discuss cash flow mechanics in divisional sections of 3-statement model
Webber, Dan	1/21/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials
Hamerski, Grace	1/22/2026	0.6	Call with Company to discuss Aftermarket division tear sheet presentation materials and revisions to 2025 cash flows
Hamerski, Grace	1/22/2026	0.7	Distribute customer support summary and divisional tear sheet materials to business unit finance team following feedback and revisions
Hamerski, Grace	1/22/2026	0.8	Revise tear sheet presentation materials and update source data related to capital expenditures
Hamerski, Grace	1/22/2026	0.9	Analyze prepetition trade assumptions and mechanics in 3-statement model and test various emergence sensitivities
Hamerski, Grace	1/22/2026	0.9	Call with company divisional finance teams, G. Hamerski and S. Loop (A&M) to discuss divisional tear sheets and 5-year plan
Hamerski, Grace	1/22/2026	0.9	Revise tear sheet presentation materials and update source data related to 2025 actuals data for customer support
Hamerski, Grace	1/22/2026	1.0	Call with C. Moore and G. Hamerski (A&M) to discuss input of historical balance sheet adjustments into 3-statement model and product line working capital tools
Hamerski, Grace	1/22/2026	0.3	Correspond with company management related to revised tear sheets for each business unit and key open items
Hamerski, Grace	1/22/2026	1.2	Update customer asks database in 3-statement model per feedback from company management and latest thinking from divisional finance teams

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/22/2026	0.6	Prepare summary of changes and key open items for company management related to updated tear sheet presentation materials for each division
Hamerski, Grace	1/22/2026	1.4	Revise propulsion division tear sheet presentation materials related to latest thinking customer opportunities and P&L mapping
Hamerski, Grace	1/22/2026	1.7	Make refinements to summary of customer support and related P&L impacts for business unit finance team
Hamerski, Grace	1/22/2026	1.0	Call with G. Hamerski and S. Loop (A&M) regarding tear sheet sensitivities and 3-statement model updates
Hamerski, Grace	1/22/2026	0.2	Call with C. Moore and G. Hamerski (A&M) to discuss presentation differences and descriptions of company consolidation system hierarchies
Hamerski, Grace	1/22/2026	0.3	Correspond with A&M related to assumptions for perpetuation trade in 3-statement model, tear sheet updates, and next steps
Hamerski, Grace	1/22/2026	0.8	Prepare updated divisional tear sheet packages for multiple business units and summarize primary changes and key assumptions
Loop, Stuart	1/22/2026	0.6	Call with C. Moore and S. Loop (A&M) to discuss historical financial statement diligence materials
Loop, Stuart	1/22/2026	1.7	Compile list of open questions and assumptions for divisional 5-year forecasts in advance of management meetings on 1/23 and 1/26
Loop, Stuart	1/22/2026	1.0	Call with G. Hamerski and S. Loop (A&M) regarding tear sheet sensitivities and 3-statement model updates
Loop, Stuart	1/22/2026	0.6	Call with C. Moore and S. Loop (A&M) to discuss green technologies product line working capital assumptions
Loop, Stuart	1/22/2026	0.5	Email correspondence with company finance team regarding green technologies division 2026 assumptions for income statement and working capital
Loop, Stuart	1/22/2026	0.9	Call with company divisional finance teams, G. Hamerski and S. Loop (A&M) to discuss divisional tear sheets and 5-year plan
Loop, Stuart	1/22/2026	0.6	Call with company finance team to discuss key open items for business plan assumptions
Loop, Stuart	1/22/2026	0.8	Email correspondence with company finance team regarding interiors division 2026 assumptions for income statement
Moore, Colin	1/22/2026	0.7	Update green technologies calendarization workbook to include product line detail
Moore, Colin	1/22/2026	0.6	Call with C. Moore and S. Loop (A&M) to discuss green technologies product line working capital assumptions
Moore, Colin	1/22/2026	1.2	Update the monthly walk from managerial balance sheet to legal entity balance sheet in the balance sheet reconciliation file per feedback from business plan team
Moore, Colin	1/22/2026	0.2	Call with C. Moore and G. Hamerski (A&M) to discuss presentation differences and descriptions of company consolidation system hierarchies
Moore, Colin	1/22/2026	1.2	Update electronics division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/22/2026	1.3	Update thermal product line detail in green technologies calendarization workbook

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	1/22/2026	0.4	Update interiors division slides in presentation to the ad hoc group
Moore, Colin	1/22/2026	1.1	Update interiors division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/22/2026	1.0	Call with C. Moore and G. Hamerski (A&M) to discuss input of historical balance sheet adjustments into 3-statement model and product line working capital tools
Moore, Colin	1/22/2026	0.6	Confirm total product line amounts tie to the consolidated green technologies division total
Moore, Colin	1/22/2026	0.9	Update exhaust product line detail in green technologies calendarization workbook
Moore, Colin	1/22/2026	0.9	Correspond with the Company regarding unreconciled variances between the managerial balance sheet and the legal entity balance sheet
Moore, Colin	1/22/2026	0.6	Call with C. Moore and S. Loop (A&M) to discuss historical financial statement diligence materials
Moore, Colin	1/22/2026	0.6	Update electronics division slides in presentation to the ad hoc group
Moore, Colin	1/22/2026	0.7	Update cabin comfort product line detail in green technologies calendarization workbook
Rybarczyk, Jodi	1/22/2026	0.2	Call with J. Rybarczyk (A&M) and the Company re: December financial close status and related reporting
Rybarczyk, Jodi	1/22/2026	0.9	Prepare December MOR working file - bank accounts attachment
Schmelter, Griffen	1/22/2026	0.6	Adjust SG&A mapping in Japan actuals model for week ending 1/16 and 1/9 based on comments from company
Schmelter, Griffen	1/22/2026	1.6	Update select leases deck related to information received for a German lease on 1/22
Schmelter, Griffen	1/22/2026	0.7	Make adjustment to internal receipts file based on collection moving from receipts to non debtor intercompany for week ending 1/16
Schmelter, Griffen	1/22/2026	1.4	Update select leases deck for Rider received from A&M team member and comments regarding additional information to add
Schmelter, Griffen	1/22/2026	0.3	Update professional fee carveout amount for week ending 1/16
Schmelter, Griffen	1/22/2026	1.2	Update select leases deck related to information received for certain region lease on 1/22
Schmelter, Griffen	1/22/2026	0.5	Update mapping of Turkish taxes from SG&A to Other Non-Op based on comments from A&M forecast team
Schmelter, Griffen	1/22/2026	0.6	Update consolidated actuals model and actuals presentation for updated regional actuals file outputs for week ending 1/16
Schmelter, Griffen	1/22/2026	0.6	Update remaining DIP availability in actuals files based on comments from the A&M forecast team
Schmelter, Griffen	1/22/2026	0.8	Update payroll disbursement mapping in Other Regions and EMEA actuals model for week ending 1/16
Schmelter, Griffen	1/22/2026	0.7	Update select leases deck related to information received for a Chinese lease on 1/22

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Professional	Date	Hours	Activity
Schmelter, Griffen	1/22/2026	0.7	Provide detail to A&M forecast team on current USD and Yen Oku balances for all regions
Shiffman, David	1/22/2026	1.0	Meeting with the Company accounting team and A&M to review KPI reporting capabilities
Simion, Tony	1/22/2026	0.7	Call with Management to discuss required materials from divisions to begin preparing for 3rd party diligence sessions
Webber, Dan	1/22/2026	0.3	Correspond with G. Hamerski (A&M) regarding assumptions for management to confirm on treatment of OEM support in three statement model
Webber, Dan	1/22/2026	0.3	Correspond with S. Loop, G. Hamerski (A&M) regarding diligence responses to Alix regarding three-statement model
Hamerski, Grace	1/23/2026	0.4	Correspond with company management related to confirmation of customer opportunities changes
Hamerski, Grace	1/23/2026	0.7	Analyze latest thinking customer opportunities database provided by company management and summarize key changes
Hamerski, Grace	1/23/2026	1.2	Incorporate feedback from the aftermarket divisional finance team into tear sheet presentation materials
Hamerski, Grace	1/23/2026	1.4	Incorporate feedback from the propulsion divisional finance team into tear sheet presentation materials
Hamerski, Grace	1/23/2026	2.2	Incorporate November 2025 income statement and capital expenditures actuals into 3-statement model
Hamerski, Grace	1/23/2026	1.1	Summarize latest thinking updates to tear sheet presentation materials for divisional finance teams and incorporate changes per management feedback
Hamerski, Grace	1/23/2026	0.3	Call with Company and G. Hamerski (A&M) to discuss remaining outstanding data requests and inquiries related to historical balance sheet reconciliation adjustments
Hamerski, Grace	1/23/2026	1.1	Refine and distribute propulsion business unit financial tear sheet materials to divisional finance team and company management
Hamerski, Grace	1/23/2026	0.7	Call with C. Moore and G. Hamerski (A&M) to discuss available historical product line financial statement data provided by company management
Hamerski, Grace	1/23/2026	0.3	Correspond with A&M related to timing of latest DIP budget forecast and alignment with 3-statement model
Loop, Stuart	1/23/2026	0.4	Email correspondence with company finance team regarding product line income statement information
Loop, Stuart	1/23/2026	1.3	Build out product line working capital calendarization tool for 2026 to 2030
Loop, Stuart	1/23/2026	2.4	Compile product line working capital tool for green technologies divisional team forecast
Loop, Stuart	1/23/2026	0.7	Email correspondence with C. Moore (A&M) regarding comments on tear sheet and working capital tools
Loop, Stuart	1/23/2026	0.8	Email correspondence with HL team regarding business plan diligence questions on working capital
Loop, Stuart	1/23/2026	0.3	Call with PJT team regarding business plan development timeline

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Professional	Date	Hours	Activity
Moore, Colin	1/23/2026	0.7	Update green technologies division slides in presentation to the ad hoc group
Moore, Colin	1/23/2026	0.7	Call with C. Moore and G. Hamerski (A&M) to discuss available historical product line financial statement data provided by company management
Moore, Colin	1/23/2026	1.2	Update green technologies division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/23/2026	1.3	Update lighting division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/23/2026	1.1	Update ride dynamics division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/23/2026	0.8	Update ride dynamics division slides in presentation to the ad hoc group
Moore, Colin	1/23/2026	0.9	Update aftermarket division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/23/2026	1.3	Update propulsion division financials in supporting workbook for presentation to the ad hoc group
Moore, Colin	1/23/2026	0.6	Update formatting in presentation to the ad hoc group to make slides consistent
Moore, Colin	1/23/2026	0.6	Update aftermarket division slides in presentation to the ad hoc group
Moore, Colin	1/23/2026	0.6	Update lighting division slides in presentation to the ad hoc group
Moore, Colin	1/23/2026	0.6	Update propulsion division slides in presentation to the ad hoc group
Moore, Colin	1/23/2026	0.9	Correspond with S. Loop (A&M) regarding green technologies product line working capital assumptions
Rybarczyk, Jodi	1/23/2026	1.7	Reconcile December bank accounts attachment to cash detail and identify variances
Schmelter, Griffen	1/23/2026	0.2	Revise select lease deck for updated headcount information for various leases
Schmelter, Griffen	1/23/2026	0.3	Correspond with A&M team members on additions to the select leases deck
Schmelter, Griffen	1/23/2026	1.3	Update select leases presentation for comments from A&M colleague regarding additional information to include for the Mexican and Thai lease
Schmelter, Griffen	1/23/2026	1.1	Add appendix to the select leases deck to showcase pictures of various spaces
Schmelter, Griffen	1/23/2026	0.9	Create external version of the consolidated actuals model for week ending 1/16
Schmelter, Griffen	1/23/2026	0.8	Create folder with all leases received from the company to date
Schmelter, Griffen	1/23/2026	0.7	Create external version of customer receipts by region by customer report for week ending 1/16
Schmelter, Griffen	1/23/2026	1.6	Update select leases presentation for information received from the company regarding leases in Mexico and Thailand

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Professional	Date	Hours	Activity
Schmelter, Griffen	1/23/2026	0.4	Create external version of the intercompany report for week ending 1/16
Schmelter, Griffen	1/23/2026	0.4	Correspond with A&M real estate team on the location of various real estate support files in the SharePoint folder
Simion, Tony	1/23/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials
Webber, Dan	1/23/2026	0.8	Review of materials prepared by EY regarding interconnectivity of different business units
Webber, Dan	1/23/2026	0.3	Review correspondence with T. Simion (A&M), and Company management regarding personnel assumptions in three statement model, and review of supporting materials
Webber, Dan	1/23/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding Business Plan supporting materials
Hamerski, Grace	1/24/2026	0.8	Make revisions to various sensitivity scenarios in 3-statement model following feedback from company management
Loop, Stuart	1/24/2026	0.8	Compile product line working capital sensitivities for green technologies division
Loop, Stuart	1/24/2026	1.7	Review and provide G. Hamerski (A&M) comments on 3-statement model mechanics and sensitivities
Moore, Colin	1/24/2026	0.6	Prepare revenue backlog and EBITDA chart for lighting division
Moore, Colin	1/24/2026	0.4	Review comments on green technologies calendarization workbook
Moore, Colin	1/24/2026	0.7	Update green technologies calendarization workbook to incorporate comments
Moore, Colin	1/24/2026	1.1	Prepare revenue backlog and EBITDA chart for remaining divisions
Moore, Colin	1/24/2026	1.4	Incorporate historical data from 2022 - 2024 in supporting workbook for the presentation to the ad hoc group
Moore, Colin	1/24/2026	1.8	Prepare bridge from October revenue forecast to current forecast by division
Moore, Colin	1/24/2026	0.4	Prepare revenue backlog and EBITDA chart for electronics division
Rybarczyk, Jodi	1/24/2026	1.1	Review legal entity detail request from A&M team and identify supporting files
Rybarczyk, Jodi	1/24/2026	1.4	Prepare updates to December MOR working file - tracker, taxes, questionnaire
Rybarczyk, Jodi	1/24/2026	2.6	Prepare updates to December MOR working file - cash, liabilities splits
Rybarczyk, Jodi	1/24/2026	1.8	Draft December intercompany liabilities analysis file
Rybarczyk, Jodi	1/24/2026	2.3	Prepare updates to December MOR working file - financial statements
Hamerski, Grace	1/25/2026	1.9	Analyze latest thinking monthly DIP forecast and compare assumptions and pre-emergence cash flows to 3-statement model output

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Professional	Date	Hours	Activity
Hamerski, Grace	1/25/2026	1.3	Refine mechanics for accrued expenses and deferred income roll forwards in business unit sections of 3-statement model
Loop, Stuart	1/25/2026	0.3	Email correspondence with company accounting team regarding impairment testing analysis
Loop, Stuart	1/25/2026	1.4	Review and provide comments to C. Moore (A&M) for draft presentation materials for upcoming ad hoc group meetings in February 2026
Moore, Colin	1/25/2026	0.9	Prepare open items list by division for presentation to the ad hoc group
Moore, Colin	1/25/2026	1.9	Update presentation to the ad hoc group based on feedback from the business plan team
Moore, Colin	1/25/2026	0.7	Update lighting division EBITDA bridge based on business review pdf
Hamerski, Grace	1/26/2026	1.7	Analyze monthly DIP budget outputs related to factoring and acceleration and compare to 3-statement outputs
Hamerski, Grace	1/26/2026	0.6	Call with C. Moore and G. Hamerski (A&M) to discuss case updates, balance sheet request from company management, and updates to 5-year plan presentation materials
Hamerski, Grace	1/26/2026	0.6	Call with Company and G. Hamerski (A&M) to discuss progress on divisional tear sheet presentation materials and outstanding requests
Hamerski, Grace	1/26/2026	0.2	Correspond with company management related to revised capital expenditures assumptions from interiors division related to 5-year plan
Hamerski, Grace	1/26/2026	0.7	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss presentation materials for business plan and other case updates
Hamerski, Grace	1/26/2026	0.3	Correspond with company and A&M related to revisions to business unit tear sheet materials
Hamerski, Grace	1/26/2026	0.7	Call with Company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 5-year plan presentation materials for upcoming ad hoc group meetings
Hamerski, Grace	1/26/2026	0.7	Prepare for upcoming call with company management and A&M related to business unit tear sheet materials and prepare summary of next steps
Hamerski, Grace	1/26/2026	1.1	Refine sources and uses assumptions to align with latest thinking foreign exchange rates
Hamerski, Grace	1/26/2026	1.9	Make revisions to interiors working capital tool following feedback from divisional finance team
Hamerski, Grace	1/26/2026	2.6	Prepare summary and detailed view of interiors division balance sheet in response to request from company management
Hamerski, Grace	1/26/2026	0.2	Correspond with company management and A&M related to revisions to interiors division working capital calendarization tool per company feedback
Hamerski, Grace	1/26/2026	2.1	Review presentation materials related to key global business plan and 3-statement model assumptions
Loop, Stuart	1/26/2026	1.2	Build out EBITDA bridge from October 2025 income statement to 2026 latest thinking for lighting division

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	1/26/2026	1.1	Call with company and PJT team to discuss customer ask sensitivities
Loop, Stuart	1/26/2026	0.9	Email correspondence with company finance team to discuss salesforce revenue data and assumptions
Loop, Stuart	1/26/2026	0.7	Email correspondence with interiors finance team regarding balance sheet and working capital details
Loop, Stuart	1/26/2026	1.3	Compile working capital projection for interiors divisional finance team
Loop, Stuart	1/26/2026	0.7	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss presentation materials for business plan and other case updates
Loop, Stuart	1/26/2026	0.7	Call with Company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 5-year plan presentation materials for upcoming ad hoc group meetings
Loop, Stuart	1/26/2026	0.6	Review and provide comments on KEIP order
Moore, Colin	1/26/2026	0.9	Update presentation to the ad hoc group to include division financial summary slides
Moore, Colin	1/26/2026	2.4	Update the graphs based on the detailed financial summary in the supporting workbook for the ad hoc group presentation to incorporate
Moore, Colin	1/26/2026	1.9	Update the division level graphs in the ad hoc group presentation deck based on updates to supporting workbook
Moore, Colin	1/26/2026	1.9	Update the detailed financial summary in the supporting workbook for the ad hoc group presentation to incorporate
Moore, Colin	1/26/2026	1.1	Update the division financial summary slides based on updates to supporting workbook
Moore, Colin	1/26/2026	0.9	Correspond with the Company regarding unreconciled variances between historical managerial balance sheet and legal entity balance sheet
Moore, Colin	1/26/2026	0.8	Correspond with the business plan team regarding the updates to the ad hoc presentation
Moore, Colin	1/26/2026	0.7	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss presentation materials for business plan and other case updates
Moore, Colin	1/26/2026	0.6	Call with C. Moore and G. Hamerski (A&M) to discuss case updates, balance sheet request from company management, and updates to 5-year plan presentation materials
Rybarczyk, Jodi	1/26/2026	0.8	Compile follow-up questions regarding December professional fees to be reported
Rybarczyk, Jodi	1/26/2026	2.1	Prepare December intercompany liability splits analysis
Rybarczyk, Jodi	1/26/2026	1.3	Review liability splits follow-up responses provided by company
Rybarczyk, Jodi	1/26/2026	0.8	Prepare updates to December MOR working file - reorganization items, insurance, questionnaire
Rybarczyk, Jodi	1/26/2026	1.6	Prepare updates to December MOR working file - liability splits

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Professional	Date	Hours	Activity
Rybarczyk, Jodi	1/26/2026	0.2	Call with J. Rybarczyk (A&M) and the Company re: December liability splits and open reporting items
Rybarczyk, Jodi	1/26/2026	1.8	Compile legal entity details to support upcoming financial analyses
Rybarczyk, Jodi	1/26/2026	0.6	Correspond with the Company re: accounting entries for chapter 11 professional fees accrual
Rybarczyk, Jodi	1/26/2026	0.2	Correspond with the Company team re: chapter 11 professionals fees accrual for December
Schmelter, Griffen	1/26/2026	0.8	Determine whether flash cash was produced accurately including relevant bank balance provided by local team on 1/26
Schmelter, Griffen	1/26/2026	1.4	Update Other Regions actuals file to reflect change in categorization for Brazilian taxes between SG&A and Non-Operating
Schmelter, Griffen	1/26/2026	1.3	Coordinate with A&M real estate team to remove any instances of conflicting information with the select real estate deck and the market evaluation deck
Schmelter, Griffen	1/26/2026	1.2	Create listing of open debtor bank accounts for the Ninth Interim cash management filing
Schmelter, Griffen	1/26/2026	0.5	Correspond with company regarding current progress of the select real estate deck and outstanding diligence requests
Schmelter, Griffen	1/26/2026	1.9	Update select leases deck to reflect additional information received from the company on a Mexican property
Schmelter, Griffen	1/26/2026	0.2	Call with the Company actuals team member on input implementation in the NAFTA file for week ending 1/23
Schmelter, Griffen	1/26/2026	0.2	Call with the Company actuals team member on input implementation in the Other Regions file for week ending 1/23
Schmelter, Griffen	1/26/2026	0.3	Correspond with A&M team on current progress in transitioning actuals reporting to company
Schmelter, Griffen	1/26/2026	0.3	Correspond with Company's Japan finance team regarding irregularity with bulk payments for week ending 1/23
Simion, Tony	1/26/2026	0.7	Call with Company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 5-year plan presentation materials for upcoming ad hoc group meetings
Webber, Dan	1/26/2026	0.7	Call with Company, T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss 5-year plan presentation materials for upcoming ad hoc group meetings
Webber, Dan	1/26/2026	0.8	Review of Lighting business unit operational update prepared for firm leadership
Webber, Dan	1/26/2026	0.2	Review correspondences from T. Simion (A&M), P. Gund (Ankura), S. Winters (K&E), and J. Singh (PJT) regarding assumptions in the Business Plan for certain business units
Grossi, Nick	1/27/2026	0.7	Prepare constituent contribution schedule and coordinate with management to distribute
Grossi, Nick	1/27/2026	1.2	Review business plan presentation and provide comments re: same
Hamerski, Grace	1/27/2026	0.2	Correspond with A&M related to latest monthly liquidity projections and underlying assumption data

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Hamerski, Grace	1/27/2026	0.6	Call with Company, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss creation of presentation materials for upcoming ad hoc group meetings
Hamerski, Grace	1/27/2026	2.8	Make revisions to and re-distribute base plan tear sheet presentation materials to company management for feedback
Hamerski, Grace	1/27/2026	0.6	Call with PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss information requests from ad hoc group and product line mechanics in 3-statement model
Hamerski, Grace	1/27/2026	1.9	Analyze 2025 cash reconciliation provided by business unit finance team and incorporate into tear sheet presentation materials
Hamerski, Grace	1/27/2026	1.8	Incorporate latest monthly DIP budget forecast through December 2025 into 3-statement model for purposes of comparison
Hamerski, Grace	1/27/2026	0.3	Correspond with company management related to 2025 cash reconciliation received from business unit finance team
Hamerski, Grace	1/27/2026	0.3	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss next steps related to ad hoc group presentation materials and divisional team requests
Hamerski, Grace	1/27/2026	1.2	Prepare data support package for divisional finance team related to customer negotiation scenario
Hamerski, Grace	1/27/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss presentation materials for upcoming ad hoc group meetings and 3-statement to DIP budget reconciliation
Hamerski, Grace	1/27/2026	0.8	Make revisions to cash flow items on business unit tear sheet materials in response to feedback from company management
Hamerski, Grace	1/27/2026	1.2	Analyze variances in non-operating disbursements of latest monthly DIP Budget forecast and compare to 3-statement model outflows
Hamerski, Grace	1/27/2026	0.4	Call with G. Hamerski and S. Loop (A&M) to discuss bridging items from 3-statement model to monthly DIP forecast
Hamerski, Grace	1/27/2026	0.4	Correspond with divisional finance teams related to questions about working capital calendarization workbooks
Hamerski, Grace	1/27/2026	0.6	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss progress on presentation materials for upcoming ad hoc group meetings
Loop, Stuart	1/27/2026	1.3	Map salesforce data sales sites to countries and countries to regions
Loop, Stuart	1/27/2026	0.7	Review and provide proposed responses to FTI diligence questions on business plan and KEIP incentive plan
Loop, Stuart	1/27/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges for 5-year forecast period
Loop, Stuart	1/27/2026	1.1	Prepare diligence responses to HL questions on divisional volume assumptions within the 5-year plan
Loop, Stuart	1/27/2026	1.4	Compile business plan assumption and revenue driver details for 5-year plan presentation
Loop, Stuart	1/27/2026	1.4	Build out backlog presentation materials in preparation for upcoming meeting with ad hoc group on 2.3.26

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Loop, Stuart	1/27/2026	1.2	Review and provide comments to C. Moore (A&M) for draft business plan presentation materials for upcoming ad hoc group meetings in February 2026
Loop, Stuart	1/27/2026	1.6	Outline revenue bridging items for October 2025 income statements to January 2026 income statements by division
Loop, Stuart	1/27/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss presentation materials for upcoming ad hoc group meetings and 3-statement to DIP budget reconciliation
Loop, Stuart	1/27/2026	0.6	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss progress on presentation materials for upcoming ad hoc group meetings
Loop, Stuart	1/27/2026	0.6	Call with PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss information requests from ad hoc group and product line mechanics in 3-statement model
Loop, Stuart	1/27/2026	0.6	Call with Company, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss creation of presentation materials for upcoming ad hoc group meetings
Loop, Stuart	1/27/2026	0.6	Call with company to discuss salesforce revenue data
Loop, Stuart	1/27/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss draft presentation materials for upcoming February meeting with ad hoc group on business plan
Loop, Stuart	1/27/2026	0.4	Call with G. Hamerski and S. Loop (A&M) to discuss bridging items from 3-statement model to monthly DIP forecast
Loop, Stuart	1/27/2026	0.3	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss next steps related to ad hoc group presentation materials and divisional team requests
Moore, Colin	1/27/2026	1.3	Prepare financial summary slide for the consolidated business
Moore, Colin	1/27/2026	1.4	Update ad hoc presentation per feedback from business plan team
Moore, Colin	1/27/2026	0.7	Prepare revenue backlog slide for the consolidated business
Moore, Colin	1/27/2026	1.1	Prepare self help bridge in supporting workbook
Moore, Colin	1/27/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss revenue bridges for 5-year forecast period
Moore, Colin	1/27/2026	0.4	Compare revenue backlog for interiors to additional information provided by the Company
Moore, Colin	1/27/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss draft presentation materials for upcoming February meeting with ad hoc group on business plan
Moore, Colin	1/27/2026	0.6	Prepare self help slide for the consolidated business
Moore, Colin	1/27/2026	0.7	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss presentation materials for upcoming ad hoc group meetings and 3-statement to DIP budget reconciliation

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Professional	Date	Hours	Activity
Moore, Colin	1/27/2026	0.7	Update the self help slide and supporting schedule for the interiors division
Moore, Colin	1/27/2026	0.9	Update labeling of October forecasted revenues in supporting workbook graphs and tables
Moore, Colin	1/27/2026	0.9	Prepare table tying out divisional revenue and EBITDA to consolidated revenue and EBITDA
Moore, Colin	1/27/2026	1.1	Prepare capex and EBITDA slide for the consolidated business
Moore, Colin	1/27/2026	1.2	Update labeling of October forecasted revenues in graphs and tables throughout the presentation
Moore, Colin	1/27/2026	0.9	Update the self help slide and supporting schedule for the electronics division
Rybarczyk, Jodi	1/27/2026	2.3	Adjust December professional fees reconciliation to fee applications based on feedback
Rybarczyk, Jodi	1/27/2026	2.6	Prepare updates to December MOR working file - AR aging, AP aging, reorganization items
Rybarczyk, Jodi	1/27/2026	0.2	Call with the Company and J. Rybarczyk (A&M) re: December liability splits and open items
Rybarczyk, Jodi	1/27/2026	0.4	Research follow-up questions from A&M team on certain legal entities
Rybarczyk, Jodi	1/27/2026	1.2	Prepare updates to December MOR working file - liability splits from various sources
Rybarczyk, Jodi	1/27/2026	1.6	Prepare prepetition intercompany liability settlements analysis for December
Rybarczyk, Jodi	1/27/2026	1.7	Review December AP past dues summary and incorporate adjustments
Schmelter, Griffen	1/27/2026	0.6	Call with company regarding NAFTA payment run reconciliation for week ending 1/23
Schmelter, Griffen	1/27/2026	1.4	Create contingency related to lack of NAFTA payment run input for week ending 1/23 due to company holidays
Schmelter, Griffen	1/27/2026	1.2	Update select leases deck based on comments from A&M colleague on accuracy and updated information
Schmelter, Griffen	1/27/2026	1.2	Reconcile bank activity to bank balances for week ending 1/23 in the NAFTA actuals model
Schmelter, Griffen	1/27/2026	0.8	Update select leases deck based on lease assumption extensions for various properties
Schmelter, Griffen	1/27/2026	0.7	Reconcile bank activity to bank balances for week ending 1/23 in the Other Regions actuals model
Schmelter, Griffen	1/27/2026	1.4	Update mapping in various actuals models for week ending 1/23 for accuracy
Schmelter, Griffen	1/27/2026	0.6	Reconcile bank activity to bank balances for week ending 1/23 in the EMEA actuals model
Schmelter, Griffen	1/27/2026	0.3	Call with company regarding Japan and Other Regions disbursement coding in actuals model for week ending 1/23

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Schmelter, Griffen	1/27/2026	0.5	Reconcile bank activity to bank balances for week ending 1/23 in the Japan actuals model
Schmelter, Griffen	1/27/2026	0.4	Reconcile NAFTA actuals model to company actuals report for week ending 1/23
Schmelter, Griffen	1/27/2026	0.4	Correspond ace with company Japan treasury team regarding bulk payment discrepancies in week ending 1/23
Schmelter, Griffen	1/27/2026	0.3	Reconcile Other Regions actuals model to company actuals report for week ending 1/23
Schmelter, Griffen	1/27/2026	0.3	Reconcile Japan actuals model to company actuals report for week ending 1/23
Schmelter, Griffen	1/27/2026	0.2	Call with company regarding EMEA actuals model bank activity to bank balances reconciliation for week ending 1/23
Schmelter, Griffen	1/27/2026	0.6	Reconcile EMEA actuals model to company actuals report for week ending 1/23
Simion, Tony	1/27/2026	0.3	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss next steps related to ad hoc group presentation materials and divisional team requests
Simion, Tony	1/27/2026	0.6	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss progress on presentation materials for upcoming ad hoc group meetings
Simion, Tony	1/27/2026	0.6	Call with PJT, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss information requests from ad hoc group and product line mechanics in 3-statement model
Simion, Tony	1/27/2026	0.6	Call with Company, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss creation of presentation materials for upcoming ad hoc group meetings
Webber, Dan	1/27/2026	0.6	Call with Company, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss creation of presentation materials for upcoming ad hoc group meetings
Webber, Dan	1/27/2026	0.6	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss progress on presentation materials for upcoming ad hoc group meetings
Webber, Dan	1/27/2026	0.4	Correspond with Company management, T. Simion, S. Loop (A&M) regarding overhead assumptions in 5YP, and review of related materials
Webber, Dan	1/27/2026	0.3	Call with T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss next steps related to ad hoc group presentation materials and divisional team requests
Webber, Dan	1/27/2026	1.6	Prepare profit improvement initiative slides for upcoming meeting with AHG
Hamerski, Grace	1/28/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding salesforce data and tear sheet summaries by division
Hamerski, Grace	1/28/2026	2.2	Update geography of P&L impacts for certain customer support claims following input from divisional finance team
Hamerski, Grace	1/28/2026	1.8	Analyze revenue data from company sales database for 5-year plan and analyze variances to base plan financials
Hamerski, Grace	1/28/2026	1.6	Incorporate updated bonus payment assumptions into 3-statement model

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/28/2026	1.1	Summarize open items related to incorporation of latest thinking monthly DIP budget assumptions into 3-statement model
Hamerski, Grace	1/28/2026	0.3	Make revisions to customer negotiation scenarios and related outputs in response to request from company management
Hamerski, Grace	1/28/2026	0.7	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss underlying cash flow assumptions on tear sheet presentation materials for 2025
Hamerski, Grace	1/28/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss updates to presentation materials for ad hoc group meetings and 3-statement next steps
Hamerski, Grace	1/28/2026	0.4	Update 2025 capital expenditures assumptions for latest thinking from company management
Hamerski, Grace	1/28/2026	0.4	Call with T. Simion, D. Webber, G. Hamerski, and S. Loop (A&M) to discuss preparation of materials for ad hoc group meetings in February 2026
Hamerski, Grace	1/28/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model bridge to monthly DIP model
Loop, Stuart	1/28/2026	1.4	Create data point bridges from October 2025 to current forecast for 5-year plan period for discussion with management team
Loop, Stuart	1/28/2026	0.7	Email correspondence with PJT team and company regarding salesforce data
Loop, Stuart	1/28/2026	1.6	Build out backlog slide and related donut charts for presentation materials for upcoming presentation with AHG on 2.3.26
Loop, Stuart	1/28/2026	1.4	Outline bridges from October 2025 forecast to January 2026 forecast by division for EBITDA
Loop, Stuart	1/28/2026	0.7	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss underlying cash flow assumptions on tear sheet presentation materials for 2025
Loop, Stuart	1/28/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding EBITDA bridges by division
Loop, Stuart	1/28/2026	0.3	Call with company to discuss data sources for business plan presentation materials
Loop, Stuart	1/28/2026	0.4	Call with T. Simion, D. Webber, G. Hamerski, and S. Loop (A&M) to discuss preparation of materials for ad hoc group meetings in February 2026
Loop, Stuart	1/28/2026	0.4	Email correspondence with company accounting team regarding historical balance sheets
Loop, Stuart	1/28/2026	0.4	Review self help categories by division for 2026
Loop, Stuart	1/28/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model bridge to monthly DIP model
Loop, Stuart	1/28/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss updates to presentation materials for ad hoc group meetings and 3-statement next steps
Loop, Stuart	1/28/2026	0.6	Email correspondence with company finance team to discuss changes to business plan charts and slides

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	1/28/2026	1.2	Build out mechanics for diligence responses to HL business plan questions on revenues and volumes
Loop, Stuart	1/28/2026	0.9	Call with G. Hamerski and S. Loop (A&M) regarding salesforce data and tear sheet summaries by division
Moore, Colin	1/28/2026	1.1	Analyze the Company's backlog data and sales by country, region and customer
Moore, Colin	1/28/2026	1.9	Incorporate sales data from the Company to divisional P&L template
Moore, Colin	1/28/2026	1.4	Prepare graphs detailing the Company's sales by country and region
Moore, Colin	1/28/2026	1.6	Prepare slide comparing the Company's revenues to key industry statistics
Moore, Colin	1/28/2026	1.1	Prepare graphs detailing the Company's sales by customer
Moore, Colin	1/28/2026	1.1	Update ad hoc presentation to incorporate cost of poor quality detail
Moore, Colin	1/28/2026	0.8	Prepare slide summarizing potential risks to the Company's revenues
Moore, Colin	1/28/2026	0.8	Prepare graphs detailing the Company's backlog data
Moore, Colin	1/28/2026	0.7	Update lighting revenue bridge to reflect updated change in customer support amount
Moore, Colin	1/28/2026	0.7	Review and update COPQ slide per feedback
Moore, Colin	1/28/2026	0.6	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss updates to presentation materials for ad hoc group meetings and 3-statement next steps
Moore, Colin	1/28/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding EBITDA bridges by division
Rybarczyk, Jodi	1/28/2026	2.7	Prepare December MOR working file - financial statements, topside entries
Rybarczyk, Jodi	1/28/2026	0.9	Prepare December MOR working file - attachments
Rybarczyk, Jodi	1/28/2026	0.3	Call with J. Rybarczyk (A&M) and the Company re: December monthly operating report status
Rybarczyk, Jodi	1/28/2026	1.2	Prepare December Form 426 working file
Schmelter, Griffen	1/28/2026	0.2	Correspond with company regarding external version of receipts by customer by region file for week ending 1/23
Schmelter, Griffen	1/28/2026	2.1	Update all disbursement summary files to reflect updated mapping based on adjustments made on 1/28
Schmelter, Griffen	1/28/2026	0.4	Call with company regarding the NAFTA payment run for week ending 1/23 and incorporation into the NAFTA actuals model for week ending 1/23
Schmelter, Griffen	1/28/2026	0.4	Update consolidated actuals file for finalized week ending 1/23 results from regional actuals files

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Schmelter, Griffen	1/28/2026	0.4	Update Tariff disbursement mapping within all files based on review for accuracy in week ending 1/23
Schmelter, Griffen	1/28/2026	0.7	Call with company regarding Other regions and Japan actuals model bank activity to bank balances reconciliations for week ending 1/23
Schmelter, Griffen	1/28/2026	0.8	Update Payroll disbursement mapping within all files based on review for accuracy in week ending 1/23
Schmelter, Griffen	1/28/2026	0.9	Update receipts summary file for corrections to data implantation in Brazil and Turkey for week ending 1/23
Schmelter, Griffen	1/28/2026	1.2	Update SG&A disbursement mapping within all files based on review for accuracy in week ending 1/23
Schmelter, Griffen	1/28/2026	1.8	Update Other Non-Operating disbursement mapping within all files based on review for accuracy in week ending 1/23
Schmelter, Griffen	1/28/2026	0.4	Update variance report presentation for finalized week ending 1/23 results
Simion, Tony	1/28/2026	0.4	Call with T. Simion, D. Webber, G. Hamerski, and S. Loop (A&M) to discuss preparation of materials for ad hoc group meetings in February 2026
Simion, Tony	1/28/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss Business Plan support materials for upcoming AHG meeting
Simion, Tony	1/28/2026	0.8	Review materials in preparation for meeting with management regarding 5 year business plan working capital assumptions
Webber, Dan	1/28/2026	0.2	Review of correspondences with T. Simion (A&M) and Company management regarding presentation materials for Ad Hoc Group meeting on Feb 3
Webber, Dan	1/28/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss Business Plan support materials for upcoming AHG meeting
Webber, Dan	1/28/2026	0.4	Correspond with T. Simion, S. Loop (A&M) to discuss Business Plan support materials for upcoming AHG meeting
Webber, Dan	1/28/2026	0.3	Correspond with Company management regarding information related to manufacturing footprint in Business Plan
Webber, Dan	1/28/2026	0.5	Correspond with Company management regarding forecasted plant saturation data, and review of underlying analysis
Webber, Dan	1/28/2026	0.7	Review latest version of materials for Ad Hoc Group meeting on Feb 3
Webber, Dan	1/28/2026	2.6	Prepare slides to support manufacturing footprint in Business Plan
Webber, Dan	1/28/2026	0.4	Call with T. Simion, D. Webber, G. Hamerski, and S. Loop (A&M) to discuss preparation of materials for ad hoc group meetings in February 2026
Hamerski, Grace	1/29/2026	0.3	Correspond with company finance teams related to working capital calendarization tools
Hamerski, Grace	1/29/2026	0.4	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss revisions to and creation of presentation materials for upcoming ad hoc group meetings
Hamerski, Grace	1/29/2026	2.2	Create data output of key 3-statement model figures by business unit and for consolidated company for creation of presentation materials

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/29/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP cash forecast
Hamerski, Grace	1/29/2026	0.6	Analyze direct cash flow mechanics in 3-statement model and compare variances to DIP budget disbursements
Hamerski, Grace	1/29/2026	0.6	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss business plan diligence responses to HL team
Hamerski, Grace	1/29/2026	2.6	Analyze near-term monthly cash flows in DIP budget forecast and compare to 3-statement model
Hamerski, Grace	1/29/2026	1.6	Develop and summarize structure of revised working capital calendarization tool for business unit finance teams
Hamerski, Grace	1/29/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, progress on presentation materials for ad hoc group meetings, and variances to DIP forecast in 3-statement model
Hamerski, Grace	1/29/2026	1.1	Incorporate mechanics for DIP budget currency conversion overlays into 3-statement model
Hamerski, Grace	1/29/2026	2.9	Update working capital and cash flow inputs for divisional tear sheet materials and update related outputs
Loop, Stuart	1/29/2026	0.7	Call with company finance team to discuss historical balance sheets for working capital by divisions and product lines
Loop, Stuart	1/29/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, progress on presentation materials for ad hoc group meetings, and variances to DIP forecast in 3-statement model
Loop, Stuart	1/29/2026	0.3	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	1/29/2026	0.4	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss revisions to and creation of presentation materials for upcoming ad hoc group meetings
Loop, Stuart	1/29/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss alignment of 3-statement model to DIP cash forecast
Loop, Stuart	1/29/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding proposed responses to HL diligence requests on business plan
Loop, Stuart	1/29/2026	0.6	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss business plan diligence responses to HL team
Loop, Stuart	1/29/2026	0.8	Email correspondence with ride dynamics finance team regarding divisional product line breakdowns
Loop, Stuart	1/29/2026	0.8	Call with company regarding ride dynamics divisional working capital assumptions
Loop, Stuart	1/29/2026	2.2	Review and provide comments to C. Moore (A&M) to divisional revenue trend data points and commentary in business plan presentation materials
Loop, Stuart	1/29/2026	0.9	Update chapter 11 revenue sensitivities charts related to business plan presentation for latest thinking
Loop, Stuart	1/29/2026	1.2	Populate volume and pricing details for HL diligence requests on business plan by division
Loop, Stuart	1/29/2026	1.3	Compile 5-year plan EBITDA and revenue trends slides for upcoming business plan presentation

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	1/29/2026	0.6	Email correspondence with company accounting team regarding historical balance sheet variances
Moore, Colin	1/29/2026	1.8	Prepare an external version of the ad hoc presentation for the Company to review
Moore, Colin	1/29/2026	0.9	Correspond with the business plan team regarding the ad hoc presentation and updates
Moore, Colin	1/29/2026	0.9	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, progress on presentation materials for ad hoc group meetings, and variances to DIP forecast in 3-statement model
Moore, Colin	1/29/2026	0.7	Update slide summarizing financial performance by division per feedback from business plan team
Moore, Colin	1/29/2026	1.2	Update the balance sheet reconciliation file per call with business plan team
Moore, Colin	1/29/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding proposed responses to HL diligence requests on business plan
Moore, Colin	1/29/2026	2.1	Update sales and backlog slides per updated sales and backlog data from the Company
Moore, Colin	1/29/2026	1.2	Prepare slide summarizing financial performance by division
Moore, Colin	1/29/2026	0.6	Update slide comparing the Company's revenues to key industry statistics per feedback from business plan team
Moore, Colin	1/29/2026	0.9	Update labeling on revenue and EBITDA bridges per feedback from business plan team
Moore, Colin	1/29/2026	1.7	Update external divisional P&L template based on 3-statement model output
Moore, Colin	1/29/2026	0.6	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss business plan diligence responses to HL team
Rybarczyk, Jodi	1/29/2026	1.4	Prepare update to December MOR working file - liability splits
Rybarczyk, Jodi	1/29/2026	0.2	Prepare updates to December MOR global note disclosures
Rybarczyk, Jodi	1/29/2026	0.2	Correspond with A&M re: updates for MOR global note disclosures
Rybarczyk, Jodi	1/29/2026	0.6	Reconcile chapter 11 professional fees accrual to balance sheet accounts
Rybarczyk, Jodi	1/29/2026	0.2	Correspond with A&M re: overall status of MOR and Form 426 reports
Rybarczyk, Jodi	1/29/2026	1.1	Prepare updates to December MOR working file - questionnaire, tracker
Rybarczyk, Jodi	1/29/2026	0.2	Review Q4 U.S. Trustee fee payments to validate completeness of remittance
Rybarczyk, Jodi	1/29/2026	2.7	Prepare updates to December financial statements file - revised financial statements
Schmelter, Griffen	1/29/2026	0.6	Determine whether select real estate leases presentation is up to date based on new information received related to lease assumption extensions

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BUSINESS PLAN

Professional	Date	Hours	Activity
Schmelter, Griffen	1/29/2026	1.1	Update real estate diligence tracker to reflect items received from company as of 1/29
Schmelter, Griffen	1/29/2026	2.4	Create quarterly OCP report for the period covering October 2025 - December 2025
Schmelter, Griffen	1/29/2026	0.3	Call with company regarding progress in creating the quarterly OCP report for Q4 2025
Schmelter, Griffen	1/29/2026	0.8	Update Non-Operating disbursement mapping based on comments received on Other Regions tax from A&M forecast team
Schmelter, Griffen	1/29/2026	0.6	Update bank account listings in all files based on updates from EMEA treasury team
Schmelter, Griffen	1/29/2026	0.4	Update carveout for professional fees in week ending 1/23 and push into variance report presentation
Schmelter, Griffen	1/29/2026	0.6	Call with company regarding issues with preparing the external version of the receipts by customer by region report
Simion, Tony	1/29/2026	0.4	Call with Company, T. Simion, S. Loop, and G. Hamerski (A&M) to discuss revisions to and creation of presentation materials for upcoming ad hoc group meetings
Simion, Tony	1/29/2026	0.7	Review materials provided by Management related to cost reduction initiatives for presentation to Ad Hoc Lender Advisors
Simion, Tony	1/29/2026	0.7	Review preliminary information gathered related to revenue projections supporting base plan
Webber, Dan	1/29/2026	0.8	Review draft materials for Ad Hoc Group discussions related to Business Plan and OEM negotiations
Webber, Dan	1/29/2026	1.9	Revise slides to support manufacturing footprint in Business Plan, based on feedback from management
Grossi, Nick	1/30/2026	0.7	Review and provide comments re: constituent negotiation scenario
Grossi, Nick	1/30/2026	0.8	Call with the company, PJT, K&E teams, T. Simion, N. Grossi, D. Shiffman, D. Webber and S. Loop (A&M) to discuss draft presentation materials for upcoming ad hoc group presentation on 2.3.26
Hamerski, Grace	1/30/2026	0.7	Call with G. Hamerski and S. Loop (A&M) to discuss business plan diligence, AHG presentation and other case updates
Hamerski, Grace	1/30/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics and key open items
Hamerski, Grace	1/30/2026	0.7	Call with company, G. Hamerski, C. Moore and S. Loop (A&M) to discuss open items and next steps on business plan presentation materials
Hamerski, Grace	1/30/2026	2.9	Analyze latest thinking monthly DIP budget and refine bridge to 3-statement model
Hamerski, Grace	1/30/2026	1.9	Summarize open items related to DIP budget working capital assumptions and factoring model
Hamerski, Grace	1/30/2026	1.7	Analyze mechanics of supporting factoring model provided by DIP budget team for purposes of refining 3-statement model working capital assumptions
Hamerski, Grace	1/30/2026	1.3	Call with company, G. Hamerski and S. Loop (A&M) discussing 3-statement model bridge to monthly DIP budget

Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	1/30/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding changes to presentation materials for AHG presentation on business plan
Loop, Stuart	1/30/2026	1.6	Revise business plan assumption materials following input from company and PJT team on slides
Loop, Stuart	1/30/2026	1.3	Call with company, G. Hamerski and S. Loop (A&M) discussing 3-statement model bridge to monthly DIP budget
Loop, Stuart	1/30/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics and key open items
Loop, Stuart	1/30/2026	0.2	Call with S. Loop, D. Webber (A&M) to discuss Business Plan support materials for upcoming meeting with Ad Hoc Group
Loop, Stuart	1/30/2026	0.6	Summarize order backlog by key customer for PJT team
Loop, Stuart	1/30/2026	1.2	Call with company to discuss ride dynamics capital expenditure forecast and monthly trends by product line
Loop, Stuart	1/30/2026	0.8	Call with the company, PJT, K&E teams, T. Simion, N. Grossi, D. Shiffman, D. Webber and S. Loop (A&M) to discuss draft presentation materials for upcoming ad hoc group presentation on 2.3.26
Loop, Stuart	1/30/2026	0.7	Call with G. Hamerski and S. Loop (A&M) to discuss business plan diligence, AHG presentation and other case updates
Loop, Stuart	1/30/2026	0.7	Call with company, G. Hamerski, C. Moore and S. Loop (A&M) to discuss open items and next steps on business plan presentation materials
Loop, Stuart	1/30/2026	1.9	Build out monthly bridge from 3-statement model to monthly DIP model projections
Loop, Stuart	1/30/2026	0.5	Email correspondence with company finance team regarding ride dynamics product lines
Moore, Colin	1/30/2026	2.3	Prepare revenue and EBITDA bridge at divisional level
Moore, Colin	1/30/2026	1.8	Update supporting schedules for ad hoc group presentation based on feedback from business plan team
Moore, Colin	1/30/2026	1.1	Prepare updated external version of ad hoc group presentation
Moore, Colin	1/30/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding changes to presentation materials for AHG presentation on business plan
Moore, Colin	1/30/2026	1.1	Prepare EBITDA bridge support and graphs
Moore, Colin	1/30/2026	0.7	Call with company, G. Hamerski, C. Moore and S. Loop (A&M) to discuss open items and next steps on business plan presentation materials
Moore, Colin	1/30/2026	0.9	Correspond with the Company regarding unreconciled variances between the managerial balance sheet and updated legal entity balance sheet
Moore, Colin	1/30/2026	0.9	Correspond with S. Loop (A&M) regarding changes to presentation materials for AHG presentation on business plan
Rybarczyk, Jodi	1/30/2026	2.7	Prepare updates to December MOR working file for revised financial statements

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BUSINESS PLAN

Professional	Date	Hours	Activity
Rybarczyk, Jodi	1/30/2026	2.1	Prepare December MOR files to be distributed to company for review
Rybarczyk, Jodi	1/30/2026	0.3	Call with J. Rybarczyk (A&M) and the Company re: revised December financial statements
Rybarczyk, Jodi	1/30/2026	0.8	Review and print December MOR PDF drafts
Rybarczyk, Jodi	1/30/2026	1.3	Prepare updates to intercompany liabilities analysis for revised balance sheet
Rybarczyk, Jodi	1/30/2026	0.4	Correspond to distribution December MOR drafts for company review
Schmelter, Griffen	1/30/2026	1.6	Update NAFTA actuals file to include flag related to factoring entity
Schmelter, Griffen	1/30/2026	0.6	Create updated version of quarterly OCP report for Q4 of 2025 based on comments from K&E
Schmelter, Griffen	1/30/2026	1.2	Create tracker to show data requests that remain outstanding regarding the select leases deck
Schmelter, Griffen	1/30/2026	1.3	Determine whether certain professional payments were made out of Japan in week ending 1/29
Schmelter, Griffen	1/30/2026	0.9	Consolidate all real estate support received from company since inception of select leases deck into sharing site
Shiffman, David	1/30/2026	0.8	Call with the company, PJT, K&E teams, T. Simion, N. Grossi, D. Shiffman, D. Webber and S. Loop (A&M) to discuss draft presentation materials for upcoming ad hoc group presentation on 2.3.26
Simion, Tony	1/30/2026	0.6	Call with Management to discuss activities to be completed for the weekend related to the Ad Hoc Lender call and items that are behind in completing
Simion, Tony	1/30/2026	0.8	Call with the company, PJT, K&E teams, T. Simion, N. Grossi, D. Shiffman, D. Webber and S. Loop (A&M) to discuss draft presentation materials for upcoming ad hoc group presentation on 2.3.26
Simion, Tony	1/30/2026	1.2	Edit latest draft of presentation for the Ad Hoc Lenders regarding the 5 year base business plan
Simion, Tony	1/30/2026	1.4	Revise latest draft of Ad Hoc Lender meeting materials related to timeline, customer support, and next steps
Webber, Dan	1/30/2026	0.4	Revise slides to support manufacturing footprint in Business Plan, based on feedback from management
Webber, Dan	1/30/2026	0.5	Review financial output and operational support slides to be used in upcoming discussion with Ad Hoc Group
Webber, Dan	1/30/2026	0.3	Revise slides regarding OEM support to be used in upcoming discussion with Ad Hoc Group
Webber, Dan	1/30/2026	0.2	Call with S. Loop, D. Webber (A&M) to discuss Business Plan support materials for upcoming meeting with Ad Hoc Group
Webber, Dan	1/30/2026	0.8	Call with the company, PJT, K&E teams, T. Simion, N. Grossi, D. Shiffman, D. Webber and S. Loop (A&M) to discuss draft presentation materials for upcoming ad hoc group presentation on 2.3.26

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	1/31/2026	1.4	Incorporate latest thinking 2025 income statement actuals provided by company management into 3-statement model
Loop, Stuart	1/31/2026	0.4	Email correspondence with T. Simion (A&M) regarding HL diligence questions on the business plan
Loop, Stuart	1/31/2026	0.3	Email correspondence with the company regarding new business hold sensitivities
Loop, Stuart	1/31/2026	2.8	Review and revise AHG business plan presentation materials following comments from company management team
Moore, Colin	1/31/2026	1.8	Update the ad hoc group presentation based on the Company's feedback
Moore, Colin	1/31/2026	0.6	Summarize the Company's feedback to the ad hoc group presentation
Moore, Colin	1/31/2026	0.4	Correspond with S. Loop (A&M) regarding changes to presentation materials for AHG based on Company's feedback
Simion, Tony	1/31/2026	0.4	Review edits by Management to Ad Hoc Lender meeting presentation
Webber, Dan	1/31/2026	0.2	Review edits from Company management for Business Plan presentation to be shared with Ad Hoc Group in upcoming meeting
Webber, Dan	1/31/2026	0.2	Correspond with T. Simion, S. Loop (A&M) regarding risk to long-term forecast, and review of related correspondence from Company management
Subtotal		1,116.6	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/1/2026	0.6	Update stale file date assumptions and expired payment date estimates, and incorporate the latest actualized invoices into the professional fee tracker
Korol, Sammy	1/1/2026	0.3	Adjust commentary on Variance Report W/E 12.26 to reflect latest information and distribute to Company
Shiffman, David	1/1/2026	0.6	Review draft variance report and provide commentary to A&M team
Waismann, Heitor	1/1/2026	0.6	Adjust variance report commentary after feedback from A&M leader
Hill, Michael	1/2/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/2/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/2/2026	0.4	Review and process invoices for Latin America
Hill, Michael	1/2/2026	0.8	Track payment confirmations for Europe
Hill, Michael	1/2/2026	0.9	Update European terms for certain Cash in Advance vendors based on updated mapping

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/2/2026	1.1	Track payment confirmations for North America
Hill, Michael	1/2/2026	0.3	Correspond re: invoice request where we need to open 2026 books to be able to pay a certain invoice
Hill, Michael	1/2/2026	0.8	Update North America terms for certain Cash in Advance vendors based on updated mapping
Hill, Michael	1/2/2026	0.8	Update mapping for additional terms referenced for certain vendors in Europe for Cash in Advance vendors
Hill, Michael	1/2/2026	0.9	Review and process invoices for North America
Hollomon, Lindsey	1/2/2026	1.2	Clear out CIA mailbox and sort through mapping for weekend analysis
Jain, Manasvi	1/2/2026	1.1	Organize professional fee invoices into paid and unpaid for the month of December
Jain, Manasvi	1/2/2026	1.2	Update professional fees model to include new professional fees
Jain, Manasvi	1/2/2026	0.8	Update OCP caps tracker for week ending 12/26
Jain, Manasvi	1/2/2026	0.7	Call with M. Jain (A&M) and company re. Japan and Other cash actuals report
Jain, Manasvi	1/2/2026	0.6	Call with M. Jain (A&M) and company re. EMEA cash actuals report
Jain, Manasvi	1/2/2026	0.4	Call with M. Jain (A&M) and company re. NAFTA cash actuals report
Jain, Manasvi	1/2/2026	1.3	Input week ending 12/26 FDM relief into variance report
Korol, Sammy	1/2/2026	0.8	Update commentary on Variance Report W/E 12.26 to reflect latest explanation on receipts variances, and distribute latest version to Company for approval
Korol, Sammy	1/2/2026	1.2	Build clean summary of actual SG&A and Non-Operating activities by recipient from W/E 11.28 to 12.26 based on latest bank data
Postolos, Lucas	1/2/2026	0.4	Correspond with Alix team and A&M IT regarding transferring DIP Budget support documents to Alix team
Postolos, Lucas	1/2/2026	1.2	Review of DIP Budget reporting items for week ending December 26, including variance analysis by region
Postolos, Lucas	1/2/2026	0.8	Prepare documentation to distribute DIP Budget reporting materials for week ending December 26
Postolos, Lucas	1/2/2026	0.9	Revise DIP Budget variance analysis support materials for Alix team for week ending December 26
Shiffman, David	1/2/2026	0.8	Finalize variance report for submission
Shiffman, David	1/2/2026	1.2	Correspond with Treasury regarding feedback on receipts variances and related follow up analysis
Waismann, Heitor	1/2/2026	1.2	Review variance report with adjusted FDM figures

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/3/2026	1.7	Update weekly analysis for vendors on CIA in amount processed and number of unique vendors
Hill, Michael	1/4/2026	0.2	Correspond re: update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/4/2026	1.6	Update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/4/2026	0.2	Update vendor management deck for top ten vendors of the case and the last three weeks
Zhu, Judith	1/4/2026	0.2	Review the Japan and China CIAs received and respond to the procurement and processing team (Company)
Zhu, Judith	1/4/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Athreya, Abhi	1/5/2026	0.9	Provide update to the Company on Ordinary Course Professionals (OCP)
Athreya, Abhi	1/5/2026	0.7	Review payment to specific Ordinary Course Professional (OCP) in excess of caps and summarize information related to the same
Athreya, Abhi	1/5/2026	0.5	Create Ordinary Course Professional (OCP) Excel summary for the Company
Borgonovo, Erik	1/5/2026	1.6	Keep CIA documentation orderly to ensure traceability and support forecasting and escalation
Borgonovo, Erik	1/5/2026	2.2	Check and validate EMEA invoices requiring prepayment to enable internal handling
Borgonovo, Erik	1/5/2026	0.8	Assess EMEA and LATAM prepayment proformas, authorize valid ones, and send them for expedited handling
Borgonovo, Erik	1/5/2026	0.6	Review procurement teams to improve CIA documentation accuracy and minimize errors
Cook, Jacob	1/5/2026	0.4	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 1/9
Cook, Jacob	1/5/2026	1.6	Prepare deferral template for NAFTA post-petition payments for WE 1/9
Cook, Jacob	1/5/2026	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 1/9
Cook, Jacob	1/5/2026	2.1	Prepare deferral template for EMEA post-petition payments for WE 1/9
Grossi, Nick	1/5/2026	0.5	Discuss with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and management presentation
Grossi, Nick	1/5/2026	1.6	Prepare financing scenario related to liquidity projections
Hamilton, Makenna	1/5/2026	0.7	Review of documentation from G. Schmelter and M. Hamilton (A&M) regarding cash actuals transition progress
Hamilton, Makenna	1/5/2026	1.1	Create master list of professional contacts
Hamilton, Makenna	1/5/2026	2.8	Analyze and compile professional fee invoices in professional fee tracker

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/5/2026	1.8	Create transition materials for professional fee transition items
Hill, Michael	1/5/2026	1.6	Review North America post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/5/2026	1.8	Update Cash in Advance vendor term matching for additional vendor payment terms mapping
Hill, Michael	1/5/2026	1.1	Review European post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/5/2026	1.3	Track payment confirmations for Europe
Hill, Michael	1/5/2026	0.4	Update exchange rates in model for the week
Hill, Michael	1/5/2026	1.2	Track payment confirmations for North America
Hill, Michael	1/5/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/5/2026	0.2	Send out daily cash in advance summary tracker
Hollomon, Lindsey	1/5/2026	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/5/2026	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/5/2026	1.2	Add CIA Commentary to trade agreement tracker
Hollomon, Lindsey	1/5/2026	1.6	Update terms mapping for CIA vendors
Korol, Sammy	1/5/2026	0.6	Incorporate clean visualization of global bank account structure by country into Cash Management Structure Proposal deck
Korol, Sammy	1/5/2026	0.9	Build summary of China legal entities and their associated bank accounts, incorporating unique currencies, cash pooling information, and other relevant account details
Korol, Sammy	1/5/2026	1.1	Build and distribute template for collecting December monthly estimates of professional fee accruals by individual firm
Korol, Sammy	1/5/2026	1.1	Incorporate analysis of cash pooling accounts and available vs trapped cash into Cash Management Structure Proposal deck
Korol, Sammy	1/5/2026	1.2	Build summary of Japan legal entities and their associated bank accounts, incorporating unique currencies, cash pooling information, and other relevant account details
Korol, Sammy	1/5/2026	0.7	Build summary of LATAM legal entities and their associated bank accounts, incorporating unique currencies and other relevant account details
Korol, Sammy	1/5/2026	0.5	Build and distribute clean filing version of DIP Budget Update W/E 12.26 (USD)
Korol, Sammy	1/5/2026	0.4	Update detailed long-term payroll forecast with latest and distribute

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/5/2026	0.4	Collect all variance reports from the last 3 months, verify latest versions, and distribute in ZIP file
Korol, Sammy	1/5/2026	0.7	Create overview of current status of Company entities, jurisdictions, bank accounts, and unique currencies, and incorporate into Cash Management Structure Proposal deck
Korol, Sammy	1/5/2026	1.7	Build summary of EMEA / NAFTA legal entities and their associated bank accounts, incorporating unique currencies, cash pooling information, and other relevant account details
Nguyen, Vi Hoa	1/5/2026	1.6	Verify documentation, authorize CIA submissions, and send them to the appropriate department for payment and booking
Nguyen, Vi Hoa	1/5/2026	1.4	Validate submitted paperwork, authorize CIA applications, and transfer them for payment and booking handling
Nguyen, Vi Hoa	1/5/2026	1.1	Check all documents, approve CIA requests, and route them to the correct team for payment and reservation processing
Nguyen, Vi Hoa	1/5/2026	0.6	Log CIA transactions in a structured Excel spreadsheet to enhance financial oversight and prevent duplication
Pacheco, Santiago	1/5/2026	1.8	Review and complete CIA requests from the inbox
Pacheco, Santiago	1/5/2026	1.4	Send cash in advance requests to ptp team for payment
Pacheco, Santiago	1/5/2026	1.1	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	1/5/2026	0.9	Review status for CIA requests with AP team
Postolos, Lucas	1/5/2026	0.3	Call with D. Webber, L. Postolos (A&M) regarding cash actuals transition workstream, and other related action items
Postolos, Lucas	1/5/2026	0.3	Discuss with A. Shahbain and L. Postolos (A&M) regarding savings generated as result of trade agreement negotiations
Postolos, Lucas	1/5/2026	0.5	Discuss with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and management presentation
Postolos, Lucas	1/5/2026	0.7	Review of documentation from G. Schmelter and M. Hamilton (A&M) regarding cash actuals transition progress
Postolos, Lucas	1/5/2026	1.3	Prepare DIP Budget reporting documents to provide to Alix team for week ending December 26
Postolos, Lucas	1/5/2026	1.4	Update vendor-related initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Postolos, Lucas	1/5/2026	2.3	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Shahbain, Abraham	1/5/2026	0.3	Discuss with A. Shahbain and L. Postolos (A&M) regarding savings generated as result of trade agreement negotiations
Shahbain, Abraham	1/5/2026	1.1	Review and update regional allocation funding schedule
Shiffman, David	1/5/2026	1.8	Prepare liquidity outlook materials at request of Management

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/5/2026	1.3	Prepare correspondence with A&M team regarding cash management structure and minimum cash materials
Shiffman, David	1/5/2026	0.5	Discuss with B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity initiatives and management presentation
Waismann, Heitor	1/5/2026	1.2	Review cash pooling slides for cash management structure presentation prepared by A&M member
Waismann, Heitor	1/5/2026	1.1	Review FTI's diligence questionnaire final responses from A&M leader
Waismann, Heitor	1/5/2026	1.7	Prepare answers to FTI's diligence questions, re: variance report for week ended 12/26
Waismann, Heitor	1/5/2026	0.7	Prepare guiding principles slides for cash management structure presentation
Waismann, Heitor	1/5/2026	1.5	Prepare answers to FTI's diligence questions, re: DIP budget submitted on 12/26
Waismann, Heitor	1/5/2026	0.7	Prepare summary of cumulative receipts variance for weeks W/E 11/28 to 12/19 and send to Company for further explanations
Webber, Dan	1/5/2026	1.3	Review prior analyses regarding prepetition perfected collateral
Webber, Dan	1/5/2026	0.3	Call with D. Webber, L. Postolos (A&M) regarding cash actuals transition workstream, and other related action items
Zhu, Judith	1/5/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/5/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 5, 2026 accordingly
Zhu, Judith	1/5/2026	0.3	Respond to N. Caruso (A&M) regarding the China and Japan CIA lists and provide the relevant materials
Zhu, Judith	1/5/2026	0.2	Update the CIA dashboard template to include data for the week ending January 10
Zhu, Judith	1/5/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/5/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/5/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/5/2026	1.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/5/2026	1.7	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/5/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/5/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 4, 2026 accordingly

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Athreya, Abhi	1/6/2026	1.0	Review overages for certain Ordinary Course Professionals (OCP) and analyze when further payments can be made
Athreya, Abhi	1/6/2026	0.3	Pull invoices and request further detail from the Company re: Ordinary Course Professionals (OCP) overages
Borgonovo, Erik	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Caruso, Nicholas	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Caruso, Nicholas	1/6/2026	0.6	Review latest AP aging file and refresh liquidity impact calculations with latest information
Cook, Jacob	1/6/2026	0.6	Review of historical payments made against trade agreements since execution for trade agreements to be paid WE 1/9
Cook, Jacob	1/6/2026	1.8	Select invoices to be paid for EMEA during WE 1/9 based on deferral targets identified
Cook, Jacob	1/6/2026	1.3	Select invoices to be paid for NAFTA during WE 1/9 based on deferral targets identified
Cook, Jacob	1/6/2026	1.3	Review of outstanding accounts payable for vendors with email trade agreements to be paid WE 1/9
Cook, Jacob	1/6/2026	1.3	Review of executed trade agreement payment schedules for trade agreements to be paid WE 1/9
Cook, Jacob	1/6/2026	1.1	Review of outstanding accounts payable for vendors with trade agreements to be paid WE 1/9
Cook, Jacob	1/6/2026	1.1	Review of executed email trade agreement payment schedules for trade agreements to be paid WE 1/9
Cook, Jacob	1/6/2026	0.9	Select invoices to be paid and application of FDM coding for trade agreement payments WE 1/9
Cook, Jacob	1/6/2026	0.8	Select invoices to be paid and application of FDM coding for email trade agreement payments WE 1/9
Cook, Jacob	1/6/2026	0.9	Review of historical payments made against email trade agreements since execution for trade agreements to be paid WE 1/9
Grossi, Nick	1/6/2026	1.4	Prepare liquidity update and financing update for management meeting
Grossi, Nick	1/6/2026	1.4	Review scenario analysis related to factoring and provide comments re: same
Grossi, Nick	1/6/2026	0.2	Prepare and participate in discussion with CRO related to meeting agenda
Hamilton, Makenna	1/6/2026	0.4	Call with L. Postolos, H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss the transition of professional fee tracking and reporting responsibilities
Hamilton, Makenna	1/6/2026	2.6	Analyze and compile professional fee invoices in professional fee tracker
Hamilton, Makenna	1/6/2026	2.7	Create MOR professional fee transition materials (afternoon)

Marelli Automotive Lighting USA, LLC
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January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/6/2026	2.7	Create MOR professional fee transition materials (morning)
Hamilton, Makenna	1/6/2026	1.8	Update mapping in professional fee tracker
Hill, Michael	1/6/2026	1.4	Update mapping for Cash in Advance vendors to adjust timing of ordinary course payment timing for certain invoices
Hill, Michael	1/6/2026	1.3	Analyze weekly spend for invoices to provide update for duration of the case
Hill, Michael	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Hill, Michael	1/6/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/6/2026	1.4	Track payment confirmations for Europe
Hill, Michael	1/6/2026	1.1	Track payment confirmations for North America
Hill, Michael	1/6/2026	0.2	Send out daily cash in advance summary tracker
Hollomon, Lindsey	1/6/2026	1.3	Add CIA Commentary to trade agreement tracker
Hollomon, Lindsey	1/6/2026	1.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Hollomon, Lindsey	1/6/2026	0.8	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/6/2026	0.6	Create EMEA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	1/6/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss long-term liquidity outlook and required funding
Korol, Sammy	1/6/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze variance in receipts and materials due to actualization and forecast adjustments
Korol, Sammy	1/6/2026	0.4	Call with L. Postolos, H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss the transition of professional fee tracking and reporting responsibilities
Korol, Sammy	1/6/2026	0.6	Create NAFTA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	1/6/2026	0.6	Update long-term liquidity outlook chart with latest DIP Budget Update W/E 12.26 and actuals through W/E 12.26

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/6/2026	1.9	Build summary of long-term required funding needs, incorporating DIP impacts and incremental factoring benefits and comparing to minimal operational cash requirements
Korol, Sammy	1/6/2026	0.8	Collect latest professional fee December monthly accrual estimates, compare to prior accrual estimates, and update tracker with latest amounts
Korol, Sammy	1/6/2026	1.3	Incorporate supporting explanations into the cumulative four-week actualized receipts variance breakdown, highlighting underlying drivers at the customer level and overall impacts to cash flow
Korol, Sammy	1/6/2026	1.6	Create detailed breakdown of actualized receipts variance from W/E 11.28 through 12.19, distinguishing between permanent, timing, and under-review variances
Korol, Sammy	1/6/2026	1.6	Build a detailed visualization illustrating long-term required funding needs, highlighting DIP and incremental factoring impact to the monthly ending debtor cash balance
Nguyen, Vi Hoa	1/6/2026	1.6	Confirm document accuracy, approve CIA requests, and forward them for payment and booking execution
Nguyen, Vi Hoa	1/6/2026	1.6	Examine documentation, confirm CIA requests, and submit them for payment and booking procedures
Nguyen, Vi Hoa	1/6/2026	1.1	Review and validate paperwork, authorize CIA cases, and pass them to the proper unit for payment and booking
Nguyen, Vi Hoa	1/6/2026	2.1	Assess documents for accuracy, approve CIA requests, and direct them to the responsible team for payment and booking
Pacheco, Santiago	1/6/2026	1.3	Reject and request correction on incorrect cash in advance requests
Pacheco, Santiago	1/6/2026	1.8	Send cash in advance requests to the AP team for payment
Pacheco, Santiago	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Pacheco, Santiago	1/6/2026	1.1	Review status for CIA requests with the PTP team
Pacheco, Santiago	1/6/2026	1.9	Review CIA requests from the cash in advance inbox
Postolos, Lucas	1/6/2026	1.8	Update to vendor-related initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Postolos, Lucas	1/6/2026	2.2	Prepare documentation for A. Shahbain (A&M) regarding vendors with lagging terms in AP relative to trade agreements
Postolos, Lucas	1/6/2026	0.9	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Postolos, Lucas	1/6/2026	0.5	Discuss between D. Shiffman, A. Shahbain and L. Postolos (A&M) regarding savings generated as result of vendor reversions to terms
Postolos, Lucas	1/6/2026	0.4	Call with L. Postolos, H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss the transition of professional fee tracking and reporting responsibilities

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January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	1/6/2026	1.1	Review of documentation from G. Schmelter and M. Hamilton (A&M) regarding cash actuals transition progress, including revisions
Shahbain, Abraham	1/6/2026	0.7	Review and update regional allocation funding schedule for revised payment view
Shahbain, Abraham	1/6/2026	0.4	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	1/6/2026	0.7	Review and provide feedback on proposed trade agreements payments
Shahbain, Abraham	1/6/2026	1.2	Review and provide feedback on proposed regular payment run and divisional leader suggestions
Shahbain, Abraham	1/6/2026	0.5	Discuss between D. Shiffman, A. Shahbain and L. Postolos (A&M) regarding savings generated as result of vendor reversions to terms
Shiffman, David	1/6/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze variance in receipts and materials due to actualization and forecast adjustments
Shiffman, David	1/6/2026	2.8	Continue preparation of liquidity outlook materials at request of Management and A&M team
Shiffman, David	1/6/2026	0.4	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	1/6/2026	0.5	Call with AHG, Management and advisors to review liquidity outlook and related initiatives
Shiffman, David	1/6/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss long-term liquidity outlook and required funding
Shiffman, David	1/6/2026	0.5	Discuss between D. Shiffman, A. Shahbain and L. Postolos (A&M) regarding savings generated as result of vendor reversions to terms
Shiffman, David	1/6/2026	0.9	Prepare revisions to thirteen week cash flow materials for Management
Simion, Tony	1/6/2026	1.1	Attend weekly meeting with Management and Ad hoc Lender Advisors to discuss prior week actual cash activities and expectations for this week
Turner, Cari	1/6/2026	0.4	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/6/2026	1.3	Prepare alternative slide for extended DIP need, including base case forecast and gap to minimum cash need
Waismann, Heitor	1/6/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze variance in receipts and materials due to actualization and forecast adjustments
Waismann, Heitor	1/6/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss long-term liquidity outlook and required funding
Waismann, Heitor	1/6/2026	1.4	Prepare comparison of material disbursement variance between December long term cash flow and latest submitted DIP budget
Waismann, Heitor	1/6/2026	1.3	Prepare comparison of receipts variance between December long term cash flow and latest submitted DIP budget

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/6/2026	0.6	Review and adjust slides related to long term cash flow extension, including DIP need sizing
Waismann, Heitor	1/6/2026	0.4	Call with L. Postolos, H. Waismann, M. Hamilton, and S. Korol (A&M) to discuss the transition of professional fee tracking and reporting responsibilities
Waismann, Heitor	1/6/2026	1.2	Prepare external analysis of receipts and disbursements variance between December long term cash flow and latest submitted DIP budget to share with Alix Partners
Warren, Joseph	1/6/2026	0.2	Update weekly cash in advance payment team tracker for new week of data
Warren, Joseph	1/6/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 6
Webber, Dan	1/6/2026	0.2	Correspond with B. Hunter (Alix) regarding pledge assets under the DIP
Webber, Dan	1/6/2026	0.3	Correspond with G. Schmelter (A&M) regarding status of cash actuals transition
Webber, Dan	1/6/2026	0.6	Calls with D. Webber (A&M) and B. Hunter, J. Tutty (Alix) regarding post-petition asset perfection process
Zhu, Judith	1/6/2026	1.7	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/6/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/6/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/6/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/6/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/6/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/6/2026	0.3	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/6/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 6, 2026 accordingly
Zhu, Judith	1/6/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Athreya, Abhi	1/7/2026	0.2	Correspond with the Company back office related to Ordinary Course Professionals (OCP)
Borgonovo, Erik	1/7/2026	2.4	Validate EMEA prepayment proformas and ensure prompt handling of CIA mailbox requests
Borgonovo, Erik	1/7/2026	1.9	Review CIA submissions and forward approved cases to processing and payment teams

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	1/7/2026	2.1	Monitor EMEA / LATAM invoice tracking to avoid duplicates and enhance data reliability
Cook, Jacob	1/7/2026	0.8	Consolidate weekly payments made from China filing entities for WE 1/2
Cook, Jacob	1/7/2026	0.4	Consolidate weekly payments made from Japan filing entities for WE 1/2
Cook, Jacob	1/7/2026	1.6	Review of FDM coding for actuals reported for WE 1/2
Cook, Jacob	1/7/2026	0.3	Consolidate weekly payments made from LATAM filing entities for WE 1/2
Cook, Jacob	1/7/2026	0.2	Consolidate weekly payments made from Romanian filing entities for WE 1/2
Cook, Jacob	1/7/2026	1.3	Review of vendor-related disbursements for WE 1/2 against budgeted allowance
Cook, Jacob	1/7/2026	1.2	Consolidate weekly payments made from NAFTA filing entities for WE 01/2
Cook, Jacob	1/7/2026	0.9	Consolidate weekly payments made from EMEA filing entities for WE 1/2
Grossi, Nick	1/7/2026	0.8	Review status of replacement factoring program and run up to capacity
Grossi, Nick	1/7/2026	0.6	Revise liquidity presentation to support constituent discussions
Grossi, Nick	1/7/2026	1.8	Prepare and update scenario analysis
Hamilton, Makenna	1/7/2026	2.8	Create detailed outline and supporting disbursement schedules for Japan weekly cash actuals
Hill, Michael	1/7/2026	1.6	Track payment confirmations for Europe
Hill, Michael	1/7/2026	1.2	Track payment confirmations for North America
Hill, Michael	1/7/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/7/2026	0.2	Send out daily cash in advance summary tracker
Hollomon, Lindsey	1/7/2026	1.8	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/7/2026	2.2	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/7/2026	0.8	Build in depth receipts forecast summary for W/E 1.2 detailing base forecast, applied overlays, and finalized forecast by region, country, and customer
Korol, Sammy	1/7/2026	0.9	Build variance summary of actuals vs forecast for payroll by region and country for W/E 1.2, noting significant variances and corresponding with Company for clarification

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/7/2026	1.2	Create variance summary by individual firm of December monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for variances
Korol, Sammy	1/7/2026	0.6	Create APAC payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	1/7/2026	0.3	Create LATAM payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	1/7/2026	0.2	Update instructions for completing regional payroll forecast templates ahead of DIP Budget Update W/E 1.23 and distribute templates and instructions to Company
Korol, Sammy	1/7/2026	0.7	Build visualizations highlighting December professional fees by firm and latest estimates, and incorporate into weekly professional fee update presentation
Korol, Sammy	1/7/2026	1.4	Build in depth variance analysis of forecast vs actual receipts for W/E 1.2 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Loop, Stuart	1/7/2026	2.9	Build out mechanics in 3-statement model for perimeter changes by division
Nguyen, Vi Hoa	1/7/2026	1.4	Verify required documents, approve CIA requests, and escalate them for payment and booking processing
Nguyen, Vi Hoa	1/7/2026	2.2	Validate paperwork, approve CIA requests, and submit them for payment and booking coordination
Nguyen, Vi Hoa	1/7/2026	1.1	Check documentation validity, authorize CIA forms, and transfer them to the appropriate team for processing
Nguyen, Vi Hoa	1/7/2026	1.3	Inspect documentation, authorize CIA submissions, and dispatch them to the payment and booking team
Nguyen, Vi Hoa	1/7/2026	0.4	Record CIA transactions in an organized Excel file to support financial controls and avoid duplicate entries
Pacheco, Santiago	1/7/2026	1.6	Reject and request correction on incorrect payment requests
Pacheco, Santiago	1/7/2026	1.7	Send cash in advance requests to the payments team for payment execution
Pacheco, Santiago	1/7/2026	1.9	Review payment requests from the CIA inbox
Pacheco, Santiago	1/7/2026	1.4	Review status for payment requests open items with AP team
Postolos, Lucas	1/7/2026	1.7	Update vendor-related initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Postolos, Lucas	1/7/2026	2.1	Update presentation materials summarizing initiatives to generate short-term liquidity for management, including Correspond with division leadership
Postolos, Lucas	1/7/2026	1.9	Continue analysis to measure liquidity benefit as result of vendor negotiations with third parties for management materials

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	1/7/2026	0.9	Prepare documentation related to efforts to transition cash actuals workstreams to Treasury department
Shahbain, Abraham	1/7/2026	0.7	Correspond with J. Cook (A&M), review proposed payments and building detailed summary analyses
Shahbain, Abraham	1/7/2026	1.2	Review and update regional allocation funding analysis based on comments received
Shiffman, David	1/7/2026	1.3	Correspond with Treasury regarding recent receipts variances and related analysis
Shiffman, David	1/7/2026	1.2	Correspond with Company and A&M teams regarding upcoming DIP budget update
Shiffman, David	1/7/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to align on minimum cash analysis
Shiffman, David	1/7/2026	0.4	Correspond with FP&A regarding historical capital expenditures by vendor
Shiffman, David	1/7/2026	2.1	Correspond with Company FP&A regarding capital expenditure forecasts and updates to projected shipments and materials purchases and related analysis
Waismann, Heitor	1/7/2026	2.6	Prepare summary of regional cash flow for minimum cash analysis
Waismann, Heitor	1/7/2026	1.8	Adjust disbursement cadence in each region to follow 10th/25th pay cycle where applicable, re: min. cash analysis
Waismann, Heitor	1/7/2026	1.0	Review preliminary variance report and receipts variance summary by region
Waismann, Heitor	1/7/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to align on minimum cash analysis
Webber, Dan	1/7/2026	0.2	Correspond with B. Hunter, et al. (Alix) and T. Simion (A&M) regarding post-petition asset perfection process
Zhu, Judith	1/7/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 7, 2026 accordingly
Zhu, Judith	1/7/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/7/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/7/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/7/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/7/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/7/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/7/2026	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/7/2026	1.2	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/7/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Athreya, Abhi	1/8/2026	0.2	Review Ordinary Course Professional (OCP) overages and communicate related to the same
Borgonovo, Erik	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Borgonovo, Erik	1/8/2026	0.6	Provide buyers with clear instructions on preparing compliant CIA documentation
Borgonovo, Erik	1/8/2026	2.7	Manage EMEA advance-payment requests and ensure CIA mailbox items are handled promptly
Borgonovo, Erik	1/8/2026	1.7	Check CIA documentation and forward approved cases for execution
Borgonovo, Erik	1/8/2026	1.4	Review and authorize EMEA prepayment invoices to support timely settlement
Caruso, Nicholas	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Cook, Jacob	1/8/2026	2.1	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/2 for NAFTA
Cook, Jacob	1/8/2026	1.9	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 1/2
Grossi, Nick	1/8/2026	0.4	Discuss with Treasury, B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding status update of each liquidity initiative
Grossi, Nick	1/8/2026	0.5	Review variance report and provide comments re: same
Grossi, Nick	1/8/2026	1.5	Review minimum cash estimates and post-effective cash management structure. Provide comments re: same
Grossi, Nick	1/8/2026	0.6	Review liquidity initiatives deck and provide comments re: same
Hamilton, Makenna	1/8/2026	2.4	Create weekly cash actuals support schedule
Hamilton, Makenna	1/8/2026	2.6	Create detailed outline and supporting disbursement schedules for EMEA weekly cash actuals
Hamilton, Makenna	1/8/2026	2.2	Create new system for professional fee invoice treatment
Hamilton, Makenna	1/8/2026	2.4	Update professional fee tracker with new invoice submissions, performing variance review versus forecast and identifying timing differences impacting cash flow
Hamilton, Makenna	1/8/2026	2.2	Create professional fee transition materials (morning)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/8/2026	2.0	Create professional fee transition materials (afternoon)
Hamilton, Makenna	1/8/2026	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding transition of Cash Actuals tasks to Company management
Hamilton, Makenna	1/8/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 1.2)
Hill, Michael	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Hill, Michael	1/8/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/8/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/8/2026	0.3	Update terms reference for Trade Agreements reached for the past week
Hill, Michael	1/8/2026	0.9	Track payment confirmations for North America
Hill, Michael	1/8/2026	1.7	Analyze past few weeks for highest spend Cash in Advance vendors and cadence of payments recently
Hill, Michael	1/8/2026	1.7	Model out timing of vendor payment terms for Cash in Advance vendors if on terms for varying term lengths
Hill, Michael	1/8/2026	1.3	Track payment confirmations for Europe
Hollomon, Lindsey	1/8/2026	2.8	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/8/2026	1.3	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Korol, Sammy	1/8/2026	0.6	Update stale file date assumptions and expired payment date estimates, and incorporate the latest actualized invoices into the professional fee tracker, summarizing variance to estimates
Korol, Sammy	1/8/2026	0.4	Update Variance Report W/E 1.2 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	1/8/2026	0.6	Analyze timing and amount of APAC payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/8/2026	1.4	Build and distribute detailed factoring roll forward summary, showing actual activity from W/E 1.2 and 12.26, forecasted activity, variance, and guarantee details, confirming actual balances with Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/8/2026	0.6	Remap W/E 1.2 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	1/8/2026	1.3	Build and distribute detailed variance summary of APAC payroll disbursements, showing actuals and raw bank data, forecast and underlying assumptions, bonus overlays, and 2-week cumulative variance
Korol, Sammy	1/8/2026	0.6	Write commentary on Variance Report W/E 1.2 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	1/8/2026	0.7	Clean W/E 1.2 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 12.26
Korol, Sammy	1/8/2026	0.6	Incorporate explanations into Variance Report W/E 1.2 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	1/8/2026	0.7	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from W/E 1.2, incorporating commentary to explain variances at the recipient level
Korol, Sammy	1/8/2026	0.3	Incorporate W/E 1.2 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	1/8/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 1.2)
Korol, Sammy	1/8/2026	0.4	Update professional fee tracker with latest actualized interim fee applications and adjust assumptions for interim fee application payment dates accordingly
Korol, Sammy	1/8/2026	0.4	Analyze timing and amount of Brazil direct tax disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/8/2026	0.4	Build variance summary comparing actual tariff disbursements in W/E 1.2 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	1/8/2026	0.4	Construct variance summary by region of forecasted non-operating activities versus actual amounts in W/E 1.2, incorporating commentary to explain variances at the recipient level
Korol, Sammy	1/8/2026	0.4	Update Variance Report W/E 1.2 commentary with latest data and distribute
Korol, Sammy	1/8/2026	0.4	Update Variance Report W/E 1.2 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	1/8/2026	0.8	Analyze timing and amount of EMEA VAT payments, corresponding with Company to confirm nature of actual vs forecast variance
Nguyen, Vi Hoa	1/8/2026	2.7	Ensure documentation is accurate, authorize CIA requests, and route them for payment and booking completion
Nguyen, Vi Hoa	1/8/2026	2.1	Review required documentation, authorize CIA requests, and send them to the relevant department

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Nguyen, Vi Hoa	1/8/2026	1.2	Confirm all documents meet requirements, approve CIA submissions, and forward them for further processing
Pacheco, Santiago	1/8/2026	1.2	Review status for CIA requests with AP team
Pacheco, Santiago	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Pacheco, Santiago	1/8/2026	0.4	Call with S. Pacheco (A&M) and the company to review vendor TA
Pacheco, Santiago	1/8/2026	2.2	Review CIA requests from the cash in advance inbox
Pacheco, Santiago	1/8/2026	1.2	Request correction on incorrect CIA requests
Pacheco, Santiago	1/8/2026	2.1	Send cash in advance requests for payment
Postolos, Lucas	1/8/2026	0.4	Discuss with Treasury, B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding status update of each liquidity initiative
Postolos, Lucas	1/8/2026	0.4	Review of status materials for cash actuals transition, including providing feedback for A&M team and Treasury
Postolos, Lucas	1/8/2026	2.7	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 5
Postolos, Lucas	1/8/2026	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding transition of Cash Actuals tasks to Company management
Postolos, Lucas	1/8/2026	0.7	Prepare documentation for B. Worrell and N. Grossi (A&M) regarding status of liquidity initiatives
Postolos, Lucas	1/8/2026	0.2	Discuss with D. Shiffman and L. Postolos (A&M) regarding disputed customer revenues
Postolos, Lucas	1/8/2026	0.9	Prepare documentation for Treasury department regarding status of transitioning cash actuals workstreams
Postolos, Lucas	1/8/2026	1.4	Analyze inputs from A. Shahbain (A&M) to incorporate savings related to vendor trade agreements into presentation for management
Schmelter, Griffen	1/8/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 1.2)
Schmelter, Griffen	1/8/2026	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding transition of Cash Actuals tasks to Company management
Shahbain, Abraham	1/8/2026	0.6	Review analysis summarizing payments impact from vendor base
Shahbain, Abraham	1/8/2026	0.9	Review and update regional allocation funding allocation based next week forecast

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/8/2026	1.4	Correspond with Treasury regarding latest VAT and tariff payments in NAFTA and related follow up analysis
Shiffman, David	1/8/2026	1.8	Review preliminary DIP variance report and provide feedback to A&M team
Shiffman, David	1/8/2026	0.6	Review updated factoring roll forward for distribution to A&M team
Shiffman, David	1/8/2026	0.2	Discuss with D. Shiffman and L. Postolos (A&M) regarding disputed customer revenues
Shiffman, David	1/8/2026	0.4	Correspond with A&M team regarding liquidity forecast through June 2026 and draft initial commentary
Shiffman, David	1/8/2026	0.4	Discuss with Treasury, B. Worrell, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding status update of each liquidity initiative
Shiffman, David	1/8/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 1.2)
Shiffman, David	1/8/2026	0.7	Correspond with A&M team regarding factoring roll forward updates
Waismann, Heitor	1/8/2026	0.2	Correspond with Company, re: Q3 Non-Insider bonus follow up
Waismann, Heitor	1/8/2026	0.3	Correspond with Company, re: senior financial advisors payment
Waismann, Heitor	1/8/2026	0.4	Review analysis of China receipts variance prepared by A&M team
Waismann, Heitor	1/8/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company re. DIP budget variance analysis (W/E 1.2)
Waismann, Heitor	1/8/2026	0.5	Prepare summary of FDM variance for past two weeks
Waismann, Heitor	1/8/2026	0.6	Adjust analysis of receipts variance by customer and by region for the weeks 11/28 to 12/19 and provide to FTI
Waismann, Heitor	1/8/2026	1.4	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	1/8/2026	1.8	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	1/8/2026	1.1	Prepare slide including receipts variance by customer and by region for prior week and cumulate for 2 weeks
Warren, Joseph	1/8/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 8
Webber, Dan	1/8/2026	0.4	Review prior analysis regarding certain assets perfected as collateral in Germany
Webber, Dan	1/8/2026	0.5	Call with D. Webber, L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding transition of Cash Actuals tasks to Company management
Webber, Dan	1/8/2026	0.2	Correspond with B. Hunter, et al. (Alix), A. Kordas, et al. (Akin), E. Swager (K&E), and T. Simion (A&M) regarding post-petition asset perfection process

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	1/8/2026	0.3	Review of DIP post-closing security schedule provided by Akin
Webber, Dan	1/8/2026	0.2	Review correspondence from L. Postolos (A&M) to Company management regarding cash actuals transition process
Webber, Dan	1/8/2026	0.4	Review weekly DIP variance report for week ended 1/2/2026
Webber, Dan	1/8/2026	0.2	Correspond with D. Shiffman (A&M) regarding liquidity forecast through June 2026
Zhu, Judith	1/8/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/8/2026	0.8	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 8, 2026 accordingly
Zhu, Judith	1/8/2026	0.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/8/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/8/2026	0.7	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/8/2026	0.3	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/8/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/8/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/8/2026	0.3	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Borgonovo, Erik	1/9/2026	0.9	Consolidate consistent CIA documentation to maintain traceability and reliable reporting
Borgonovo, Erik	1/9/2026	0.9	Gather payment confirmations and reconcile them with vendors requiring proof
Borgonovo, Erik	1/9/2026	1.2	Update the tracker with posting and payment dates to assist accounting prioritization
Borgonovo, Erik	1/9/2026	2.1	Analyze incoming CIA files, approve valid ones, and send them for immediate handling
Borgonovo, Erik	1/9/2026	0.8	Examine CIA payment documentation for EMEA and LATAM urgent requests and approve accordingly
Cook, Jacob	1/9/2026	1.9	Further review of consolidated vendor reporting actuals against cash actuals bank reporting balances for WE 1/2
Cook, Jacob	1/9/2026	0.7	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss initial view of following week payments
Cook, Jacob	1/9/2026	0.8	Review of deferral requirements for WE 1/16

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	1/9/2026	0.3	Review cash flow variance and provide comments re: same
Grossi, Nick	1/9/2026	0.4	Review weekly cash allocations and provide comments re: same
Grossi, Nick	1/9/2026	1.2	Prepare minimum cash balance projections and post-close cash pool structure
Grossi, Nick	1/9/2026	1.3	Prepare CIA analysis and revise projections related to working capital unwind
Hamilton, Makenna	1/9/2026	2.7	Update professional fee tracker with latest actualized invoices, reconciling amounts to forecast and aligning payment eligibility with Court order requirements and objection timelines
Hamilton, Makenna	1/9/2026	2.4	Map all EMEA disbursement transactions
Hill, Michael	1/9/2026	1.3	Review and track invoices for North America
Hill, Michael	1/9/2026	1.2	Track payment confirmations for North America
Hill, Michael	1/9/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/9/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/9/2026	0.6	Track payment confirmations for Latin America
Hill, Michael	1/9/2026	0.8	Review and track invoices for Latin America
Hill, Michael	1/9/2026	1.6	Review North America post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/9/2026	1.2	Review European post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/9/2026	1.6	Review and track invoices for Europe
Hill, Michael	1/9/2026	1.6	Track payment confirmations for Europe
Korol, Sammy	1/9/2026	1.7	Build detailed summary of EMEA and NAFTA go-forward bank account structure by country and legal entity, including the number of unique currencies, number of accounts, account types, and the variance to current account structure
Korol, Sammy	1/9/2026	0.6	Build visualization detailing EMEA + NAFTA Account structure, cash pooling entities, and trapped cash
Korol, Sammy	1/9/2026	0.4	Update Variance Report for W/E 1.2 based on latest data and distribute
Korol, Sammy	1/9/2026	0.7	Build detailed breakdown of EMEA cash pooling entities and cash pool header, including bank, currency, and account type; develop a corresponding visualization; and incorporate into Cash Management Structure deck

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/9/2026	1.2	Build detailed summary of Japan and APAC Trapped Cash go-forward bank account structure by country and legal entity, including the number of unique currencies, number of accounts, account types, and the variance to current account structure
Korol, Sammy	1/9/2026	1.2	Build summary of APAC bonus payments and incorporate latest adjustments into Variance Report for W/E 1.2
Korol, Sammy	1/9/2026	0.6	Analyze latest Company explanations on VAT and receipts variances, and incorporate into Variance Report for W/E 1.2
Korol, Sammy	1/9/2026	1.1	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss go-forward bank account framework by entity and country, minimum cash balance needs, and cash pooling opportunities
Korol, Sammy	1/9/2026	0.3	Update visualization highlighting global distribution of accounts based on latest go-forward bank account structure
Korol, Sammy	1/9/2026	0.2	Call with H. Waismann and S. Korol (A&M) to discuss liquidity updates to long-term cash flow projections
Korol, Sammy	1/9/2026	0.7	Build detailed breakdown of Japan cash pooling entities and cash pool header, including bank, currency, and account type; develop a corresponding visualization; and incorporate into Cash Management Structure deck
Korol, Sammy	1/9/2026	0.4	Create high-level written outline of go-forward Company bank account structure, specifying account, currency, entity, and jurisdiction detail
Loop, Stuart	1/9/2026	1.7	Review and provide comments to A&M team regarding 3-statement model mechanics in sources and uses
Nguyen, Vi Hoa	1/9/2026	1.6	Evaluate documentation, authorize CIA applications, and forward them to the appropriate processing team
Nguyen, Vi Hoa	1/9/2026	0.6	Document CIA transactions within a structured Excel sheet to strengthen financial monitoring and eliminate redundancy
Nguyen, Vi Hoa	1/9/2026	1.1	Examine and validate paperwork, authorize CIA requests, and deliver them to the payment team
Nguyen, Vi Hoa	1/9/2026	1.3	Review documents, approve CIA requests, and forward them to the relevant team for payment and booking processing
Nguyen, Vi Hoa	1/9/2026	2.1	Authenticate documentation, approve CIA requests, and pass them along for payment and booking handling
Pacheco, Santiago	1/9/2026	1.2	Review status for open CIA requests
Pacheco, Santiago	1/9/2026	1.6	Reject incorrect cash in advance requests
Pacheco, Santiago	1/9/2026	2.2	Send approved cash in advance requests for payment
Pacheco, Santiago	1/9/2026	2.6	Review cash in advance requests from the inbox
Postolos, Lucas	1/9/2026	1.4	Review of DIP Budget reporting items for week ending January 2, including variance analysis by region
Postolos, Lucas	1/9/2026	1.1	Revise DIP Budget variance analysis support materials for Alix team for week ending January 2

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	1/9/2026	0.9	Prepare documentation to distribute DIP Budget reporting materials for week ending January 2
Postolos, Lucas	1/9/2026	0.6	Discuss with management, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Shahbain, Abraham	1/9/2026	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	1/9/2026	0.6	Review and provide feedback on analysis summarizing December advance payments
Shahbain, Abraham	1/9/2026	0.7	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss initial view of following week payments
Shahbain, Abraham	1/9/2026	0.7	Review and provide feedback on analysis summarizing impact of trade agreement payments in future
Shahbain, Abraham	1/9/2026	0.8	Review and provide feedback on payments for following week
Shahbain, Abraham	1/9/2026	0.9	Review and update regional allocation funding allocation based next week forecast
Shiffman, David	1/9/2026	0.8	Finalize DIP variance report for submission to lenders
Shiffman, David	1/9/2026	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	1/9/2026	0.7	Correspond with K&E regarding professional fee carveout considerations
Shiffman, David	1/9/2026	1.1	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss go-forward bank account framework by entity and country, minimum cash balance needs, and cash pooling opportunities
Shiffman, David	1/9/2026	0.6	Discuss with management, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Turner, Cari	1/9/2026	0.5	Call with Company purchasing, C. Turner (A&M), D. Shiffman (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	1/9/2026	0.9	Review and provide comments on initial assumptions for 13-week vendor disbursements forecast update
Waismann, Heitor	1/9/2026	0.2	Call with H. Waismann and S. Korol (A&M) to discuss liquidity updates to long-term cash flow projections
Waismann, Heitor	1/9/2026	2.7	Update SIOP file with latest input file from company, related to week 1
Waismann, Heitor	1/9/2026	2.5	Update minimum cash analysis with forecast by region of second half of 2026 cash flow, including pro forma interest payments for post emergence debt, transfers to China and other ad hoc cash flow items
Waismann, Heitor	1/9/2026	1.1	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss go-forward bank account framework by entity and country, minimum cash balance needs, and cash pooling opportunities
Waismann, Heitor	1/9/2026	0.8	Review China receipts variance after comments from China treasury team

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	1/9/2026	0.2	Correspond with Company management regarding legal entity data for exit financing
Webber, Dan	1/9/2026	0.2	Review latest version of draft letter to OEMs regarding request for response to proposed support
Zhu, Judith	1/9/2026	1.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/9/2026	1.2	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/9/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/9/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/9/2026	0.4	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of January 9
Zhu, Judith	1/9/2026	0.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/9/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 9, 2026 accordingly
Zhu, Judith	1/9/2026	0.2	Update the CIA dashboard and Flash Report as of W/E 01/10, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	1/9/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/9/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/9/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/9/2026	0.2	Communicate with M. Hill (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	1/9/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/9/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Hollomon, Lindsey	1/10/2026	0.4	Update number of vendors rolled off of CIA as of 1/9
Hollomon, Lindsey	1/10/2026	1.9	Update CIA analysis week ending 1/9
Webber, Dan	1/10/2026	0.2	Correspond with D. De Gosztonyi, et al. (PJT), E. Swager, et al. (K&E) regarding exit financing diligence
Athreya, Abhi	1/11/2026	1.0	Summarize Ordinary Course Professional (OCP) tracking process for the Company
Hamilton, Makenna	1/11/2026	2.7	Map all NAFTA disbursement transactions

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/11/2026	2.5	Map Japan intercompany professional fee activity, reconciling allocations and FX impacts to support consolidated reporting accuracy
Hamilton, Makenna	1/11/2026	1.5	Map all "Other Regions" disbursement transactions
Hill, Michael	1/11/2026	1.4	Update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/11/2026	0.3	Update vendor management deck for top ten vendors of the case and the last three weeks
Hill, Michael	1/11/2026	0.2	Correspond re: update analysis for top ten vendors of the case and for the last three weeks
Shiffman, David	1/11/2026	0.3	Call with D. Webber, D. Shiffman (A&M), E. Swager (K&E), V. Hotchkiss, et al. (PJT) and Company management to discuss exit financing diligence data
Waismann, Heitor	1/11/2026	1.4	Update factoring invoices for EMEA and NAFTA in receipts model
Waismann, Heitor	1/11/2026	0.4	Update and review FX rates in receipts model
Waismann, Heitor	1/11/2026	1.1	Update latest SIOF forecast in receipts model
Webber, Dan	1/11/2026	0.3	Call with D. Webber, D. Shiffman (A&M), E. Swager (K&E), V. Hotchkiss, et al. (PJT) and Company management to discuss exit financing diligence data
Webber, Dan	1/11/2026	0.2	Correspond with T. Simion, N. Grossi, D. Shiffman (A&M) summarizing actions related to aggregating data for exit financing diligence
Webber, Dan	1/11/2026	0.4	Review collateral file from Alix related to exit financing assumptions
Borgonovo, Erik	1/12/2026	2.1	Review urgent LATAM CIA invoices and provide immediate approval when required
Borgonovo, Erik	1/12/2026	1.9	Keep well-organized records of CIA requests to guarantee traceability and accurate reporting
Borgonovo, Erik	1/12/2026	1.8	Approve EMEA prepayment proformas and liaise internally to ensure timely completion
Borgonovo, Erik	1/12/2026	0.9	Analyze vendor trade agreements to determine whether a CIA request can be disputed
Cook, Jacob	1/12/2026	0.2	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 1/16
Cook, Jacob	1/12/2026	2.7	Prepare deferral template for NAFTA post-petition payments for WE 1/16
Cook, Jacob	1/12/2026	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 1/16
Cook, Jacob	1/12/2026	1.9	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 1/16
Cook, Jacob	1/12/2026	2.9	Prepare deferral template for EMEA post-petition payments for WE 1/16

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	1/12/2026	1.4	Prepare liquidity scenario analysis
Grossi, Nick	1/12/2026	0.3	Prepare and revise updates for cash bridge
Grossi, Nick	1/12/2026	0.3	Discuss with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on Company's various liquidity initiatives
Grossi, Nick	1/12/2026	0.4	Provide comments with respect to revised minimum cash presentation
Grossi, Nick	1/12/2026	1.3	Review and revise thirteen week cash flow assumptions
Hamilton, Makenna	1/12/2026	2.1	Update professional fee payment list
Hamilton, Makenna	1/12/2026	0.8	Call with MAR re. EMEA weekly cash actuals support
Hamilton, Makenna	1/12/2026	1.9	Refresh professional fee tracker for invoice revisions, holdback calculations, and interim payment assumptions to maintain payment readiness
Hill, Michael	1/12/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/12/2026	1.4	Track payment confirmations for Europe
Hill, Michael	1/12/2026	0.4	Update exchange rates in model for the week
Hill, Michael	1/12/2026	0.9	Track payment confirmations for North America
Hill, Michael	1/12/2026	0.6	Review and track invoices for North America
Hill, Michael	1/12/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hollomon, Lindsey	1/12/2026	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/12/2026	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/12/2026	1.9	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/12/2026	0.6	Adjust mapping on CIA terms matching analysis
Korol, Sammy	1/12/2026	0.6	Create and distribute variance summary comparing latest 13-week SG&A forecast vs prior forecast, incorporating commentary to explain changes on the recipient level
Korol, Sammy	1/12/2026	0.3	Build updated overview of global cash pooling systems and incorporate into Cash Management Structure Proposal deck
Korol, Sammy	1/12/2026	0.3	Create and distribute variance summary comparing latest 13-week Non-Op forecast vs prior forecast, incorporating commentary to explain changes on the recipient level

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/12/2026	0.4	Build visualization detailing LATAM Account structure, cash pooling entities, and trapped cash
Korol, Sammy	1/12/2026	1.3	Build detailed summary of China go-forward bank account structure by country and legal entity, including the number of unique currencies, number of accounts, account types, and the variance to current account structure
Korol, Sammy	1/12/2026	0.6	Build and distribute variance summary comparing latest long-term Capex projections vs updated business plan estimates, highlighting cumulative accrual and cash impact
Korol, Sammy	1/12/2026	0.7	Build clean SG&A and Non-Op combined forecast template and distribute to Company for input ahead of DIP Budget Update W/E 1.23
Korol, Sammy	1/12/2026	0.7	Build detailed breakdown of China cash pooling entities and cash pool header, including bank, currency, and account type; develop a corresponding visualization; and incorporate into Cash Management Structure deck
Korol, Sammy	1/12/2026	0.8	Build detailed summary of LATAM go-forward bank account structure by country and legal entity, including the number of unique currencies, number of accounts, account types, and the variance to current account structure
Korol, Sammy	1/12/2026	0.8	Build receipts template for DIP Budget Update W/E 1.2 with latest base forecast and Company inputs from prior cycle
Korol, Sammy	1/12/2026	0.8	Build refreshed 13-week Non-Op forecast by recipient for DIP Budget Update W/E 1.23 based on latest Company inputs and updated historical actuals
Korol, Sammy	1/12/2026	1.1	Build refreshed 13-week SG&A forecast by recipient for DIP Budget Update W/E 1.23 based on latest Company inputs and updated historical actuals
Korol, Sammy	1/12/2026	1.3	Build 2-week cumulative receipts variance summary comparing actual vs forecasted collections from W/E 12.26 and 1.2 and incorporate relevant commentary to provide additional insight into the variances
Loop, Stuart	1/12/2026	0.3	Call with company finance team regarding changes to business plan time
Nguyen, Vi Hoa	1/12/2026	1.6	Verify submitted documents, approve CIA cases, and send them for payment and booking procedures
Nguyen, Vi Hoa	1/12/2026	2.7	Validate all paperwork, authorize CIA requests, and assign them to the proper team for processing
Nguyen, Vi Hoa	1/12/2026	1.8	Enter CIA transactions into a standardized Excel file to maintain financial control and prevent duplication
Pacheco, Santiago	1/12/2026	1.4	Review status for incomplete CIA requests
Pacheco, Santiago	1/12/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 12
Pacheco, Santiago	1/12/2026	1.6	Reject and request correction on unapproved CIA requests
Pacheco, Santiago	1/12/2026	1.7	Send approved cash in advance requests to ptp team for payment

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	1/12/2026	2.4	Review and assess on CIA requests from the inbox
Postolos, Lucas	1/12/2026	2.1	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 12
Postolos, Lucas	1/12/2026	1.3	Prepare documentation for Treasury department regarding status of transitioning cash actuals workstreams
Postolos, Lucas	1/12/2026	0.6	Correspond with G. Schmelter and M. Hamilton (A&M) regarding cash actuals transition status
Postolos, Lucas	1/12/2026	0.3	Discuss with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on Company's various liquidity initiatives
Shahbain, Abraham	1/12/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	1/12/2026	1.2	Prepare updates to Board liquidity slides for Management review
Shiffman, David	1/12/2026	0.3	Correspond with A&M team regarding DIP extension fee
Shiffman, David	1/12/2026	0.9	Correspond with A&M team regarding transition of cash flow workstreams to Company
Shiffman, David	1/12/2026	0.3	Discuss with N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on Company's various liquidity initiatives
Shiffman, David	1/12/2026	1.6	Analyze non-debtor payment obligations to inform preparation of upcoming DIP budget
Turner, Cari	1/12/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/12/2026	0.3	Review transition plan of variance report related activities
Waismann, Heitor	1/12/2026	0.3	Update cash flow forecast log tab to adjust and prepare for updates for the new DIP budget
Waismann, Heitor	1/12/2026	0.4	Prepare live tracker of modeling changes to perform for next DIP budget forecast
Waismann, Heitor	1/12/2026	0.6	Review Capex summary comparing current forecast and latest figures included in DIP budget, prepared by A&M member
Waismann, Heitor	1/12/2026	0.7	Review SG&A and Non-Operating refreshed forecast prepared by A&M member
Waismann, Heitor	1/12/2026	1.1	Prepare summary bridge of cash flow changes between December monthly forecast and 13-week cash flow forecast submitted in 12/26
Waismann, Heitor	1/12/2026	1.1	Update factoring invoices for Brazil in receipts model
Waismann, Heitor	1/12/2026	1.6	Prepare comparison of BP sales used in prior monthly cash flow forecast to the latest provided by A&M BP team
Waismann, Heitor	1/12/2026	2.1	Prepare receipts template file to share with Company for their inputs
Waismann, Heitor	1/12/2026	0.4	Update transfers to non-debtors in DIP budget model to include transfer to the Company in end of January 2026

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	1/12/2026	0.3	Analyze escalations from A&M team relating to cash in advance payment requests as of Monday, 1/12 and respond on the same
Webber, Dan	1/12/2026	0.2	Correspond with V. Hotchkiss (PJT) regarding DIP collateral assumptions
Webber, Dan	1/12/2026	0.4	Working sessions with B. Hunter (Alix), D. De Gosztonyi, V. Hotchkiss (PJT) regarding prepetition collateral analysis
Webber, Dan	1/12/2026	0.2	Review correspondence from L. Postolos (A&M) to Company management regarding cash actuals transition
Zhu, Judith	1/12/2026	0.6	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/12/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/12/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/12/2026	0.3	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/12/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/12/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 12, 2026 accordingly
Zhu, Judith	1/12/2026	0.8	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/12/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/12/2026	1.3	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/12/2026	0.2	Review trade agreements and verify vendor names on the CIA approved list
Zhu, Judith	1/12/2026	0.2	Update the CIA dashboard template to include data for the week ending January 17
Borgonovo, Erik	1/13/2026	1.2	Analyze CIA documentation required for approval (LATAM)
Borgonovo, Erik	1/13/2026	1.4	Assess advance-payment requests across regions and promptly authorize urgent CIA cases
Borgonovo, Erik	1/13/2026	1.6	Analyze CIA documentation required for approval (EMEA)
Borgonovo, Erik	1/13/2026	1.6	Validate prepayment proformas and work with internal teams to ensure correct handling
Caruso, Nicholas	1/13/2026	0.4	Call with Company purchasing, N. Caruso (A&M), A. Shahbain (A&M) to discuss vendor negotiation
Cook, Jacob	1/13/2026	0.2	Consolidate weekly payments made from Romanian filing entities for WE 1/9

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Cook, Jacob	1/13/2026	1.8	Select invoices to be paid for EMEA during WE 1/16 based on deferral targets identified
Cook, Jacob	1/13/2026	1.7	Select invoices to be paid for NAFTA during WE 1/16 based on deferral targets identified
Cook, Jacob	1/13/2026	1.1	Review of FDM coding for actuals reported for WE 1/9
Cook, Jacob	1/13/2026	1.1	Consolidate weekly payments made from NAFTA filing entities for WE 01/9
Cook, Jacob	1/13/2026	1.1	Consolidate weekly payments made from China filing entities for WE 1/9
Cook, Jacob	1/13/2026	0.8	Consolidate weekly payments made from EMEA filing entities for WE 1/9
Cook, Jacob	1/13/2026	0.2	Consolidate weekly payments made from LATAM filing entities for WE 1/9
Cook, Jacob	1/13/2026	0.6	Consolidate weekly payments made from Japan filing entities for WE 1/9
Cook, Jacob	1/13/2026	0.8	Review of vendor-related disbursements for WE 1/9 against budgeted allowance
Grossi, Nick	1/13/2026	1.0	Prepare liquidity forecast updates and coordinate with MAR management
Grossi, Nick	1/13/2026	0.6	Review liquidity projections and provide comments re: same
Grossi, Nick	1/13/2026	0.6	Review factoring exposure report and provide comments re: same
Hamilton, Makenna	1/13/2026	2.3	Create OCP transition materials (afternoon)
Hamilton, Makenna	1/13/2026	2.8	Create OCP transition materials (morning)
Hamilton, Makenna	1/13/2026	2.4	Create updated transition materials
Hamilton, Makenna	1/13/2026	2.8	Categorize and update professional invoices
Hill, Michael	1/13/2026	1.2	Analyze weekly spend for invoices to provide update for duration of the case
Hill, Michael	1/13/2026	1.6	Track payment confirmations for Europe
Hill, Michael	1/13/2026	1.2	Review and track invoices for North America
Hill, Michael	1/13/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/13/2026	0.3	Track payment confirmations for Latin America
Hill, Michael	1/13/2026	0.2	Update to daily cash file to provide an update for invoices received

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/13/2026	0.2	Correspond re: update to in process invoices for cash in advance
Hill, Michael	1/13/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/13/2026	1.4	Track payment confirmations for North America
Hollomon, Lindsey	1/13/2026	1.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/13/2026	1.7	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Korol, Sammy	1/13/2026	0.4	Incorporate FX impact for each factoring facility into December factoring report
Korol, Sammy	1/13/2026	0.8	Update stale file date assumptions and expired payment date estimates, and incorporate the latest actualized invoices into the professional fee tracker
Korol, Sammy	1/13/2026	2.1	Update SG&A and Non-Operating Activity long-term projections based on latest run-rates and Company inputs and build updated monthly forecast summaries for SG&A and Non-Operating activities
Korol, Sammy	1/13/2026	1.2	Build consolidated view of preliminary proposed bank account structure by country and region, accompanied with commentary
Korol, Sammy	1/13/2026	1.1	Calculate total assignments, remittances, and ending balances for each LATAM factoring facility over the calendar month of December based on latest Company figures
Korol, Sammy	1/13/2026	0.7	Adjust 13-week SG&A and Non-Operating Activity forecasts based on latest updates from Company on Brazil taxes, create summary of variance to prior forecast, and incorporate into model ahead of DIP Budget Update W/E 1.23
Korol, Sammy	1/13/2026	0.4	Calculate total assignments, remittances, and ending balances for each NAFTA/EMEA factoring facility over the calendar month of December based on latest Company figures
Korol, Sammy	1/13/2026	0.3	Consolidate December customer acceleration activity from Company and incorporate into factoring / acceleration report for the calendar month of December
Korol, Sammy	1/13/2026	0.6	Build and distribute clean factoring report showing net activity for each factoring facility over the calendar month of December
Korol, Sammy	1/13/2026	0.2	Call with D. Shiffman and S. Korol to discuss regional cash pooling and go-forward bank account structure
Korol, Sammy	1/13/2026	0.4	Update factoring facility variance summary with latest actuals from W/E 1.9 and distribute
Korol, Sammy	1/13/2026	0.7	Build and distribute clean summary of Ad Hoc group professional fees, showing actualized accruals and remaining monthly estimates by firm in local currency
Loop, Stuart	1/13/2026	1.2	Compile revised business plan tear sheets for distribution to company team
Loop, Stuart	1/13/2026	0.7	Email correspondence with company finance team on foreign exchange rates
Nguyen, Vi Hoa	1/13/2026	1.6	Maintain a structured Excel record of CIA transactions to ensure proper financial controls and avoid repeat entries

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	1/13/2026	1.9	Check document compliance, approve CIA submissions, and forward them for payment and booking handling
Nguyen, Vi Hoa	1/13/2026	2.4	Review documentation details, authorize CIA forms, and escalate them for processing
Pacheco, Santiago	1/13/2026	1.6	Review and reject incorrect CIA requests
Pacheco, Santiago	1/13/2026	1.4	Review status for CIA requests with the PTP team
Pacheco, Santiago	1/13/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 13
Pacheco, Santiago	1/13/2026	2.1	Review and complete CIA payment requests
Pacheco, Santiago	1/13/2026	1.8	Send cash in advance approved payment requests for execution
Postolos, Lucas	1/13/2026	1.4	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 12
Shahbain, Abraham	1/13/2026	0.4	Call with Company purchasing, N. Caruso (A&M), A. Shahbain (A&M) to discuss vendor negotiation
Shahbain, Abraham	1/13/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	1/13/2026	0.8	Review and update regional allocation funding allocation based on payment needs
Shiffman, David	1/13/2026	1.3	Review latest outlook on NAFTA tariffs and prepare related analysis for review with Company
Shiffman, David	1/13/2026	0.9	Review professional fee payment schedule and prepare correspondence to Treasury team
Shiffman, David	1/13/2026	2.3	Review cash management structure / minimum cash materials and provide feedback to A&M team
Shiffman, David	1/13/2026	0.8	Review new factoring facility materials in preparation of diligence discussion
Shiffman, David	1/13/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on minimum cash presentation
Shiffman, David	1/13/2026	0.2	Call with D. Shiffman and S. Korol to discuss regional cash pooling and go-forward bank account structure
Shiffman, David	1/13/2026	0.5	Call AHG, Management and advisors to review latest liquidity outlook and initiatives
Simion, Tony	1/13/2026	0.9	Attend weekly meeting with Management and Ad hoc Lender Advisors to discuss prior week actual cash activities and expectations for this week
Turner, Cari	1/13/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/13/2026	2.1	Prepare slides of minimum cash calculation by region to include in minimum cash presentation
Waismann, Heitor	1/13/2026	1.3	Update capex forecast in DIP budget model, including adjusting exchange rates

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/13/2026	1.1	Update tariffs and other headwinds forecast in DIP budget model
Waismann, Heitor	1/13/2026	0.8	Update CIA actuals and forecast in DIP budget model
Waismann, Heitor	1/13/2026	0.4	Update DIP interest rate after March 2026 in DIP budget model
Waismann, Heitor	1/13/2026	0.3	Correspond with AlixPartners, re: AHG professional fee forecast
Waismann, Heitor	1/13/2026	0.3	Call with D. Shiffman and H. Waismann (A&M) to align on minimum cash presentation
Waismann, Heitor	1/13/2026	0.2	Correspond with Company, re: ad hoc inquiries on variance report and acceleration programs
Webber, Dan	1/13/2026	0.2	Correspond with T. Simion (A&M), D. De Gosztonyi, V. Hotchkiss (PJT) regarding collateral assumption received from Alix
Webber, Dan	1/13/2026	0.4	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding action items needed to produce a collateral analysis inclusive of inputs from Company management and Akin
Webber, Dan	1/13/2026	0.2	Correspond with G. Schmelter, et al. (A&M) regarding onboarding plan for Company management new hire as related to cash actuals
Webber, Dan	1/13/2026	0.2	Correspond with A. Kordas, et al. (Akin) regarding status of certain revisions to Akin's collateral tracker
Zhu, Judith	1/13/2026	1.4	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/13/2026	1.1	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/13/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 13, 2026 accordingly
Zhu, Judith	1/13/2026	1.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/13/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/13/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/13/2026	0.3	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/13/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/13/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Athreya, Abhi	1/14/2026	0.6	Provide weekly update on Ordinary Course Professionals (OCP) to Counsel and the Company
Athreya, Abhi	1/14/2026	0.3	Review Ordinary Course Professionals (OCP) overages and correspond with the Company's back office

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Athreya, Abhi	1/14/2026	0.5	Review select invoices shared by the Company's legal team against Ordinary Course Professionals (OCP) limitations
Borgonovo, Erik	1/14/2026	1.1	Maintain structured CIA documentation to ensure auditability and reporting precision
Borgonovo, Erik	1/14/2026	1.8	Examine EMEA proformas requiring prepayment to enable internal workflow execution
Borgonovo, Erik	1/14/2026	1.3	Review advance-payment proformas and collaborate internally to ensure proper handling
Borgonovo, Erik	1/14/2026	0.6	Check supplier agreements to confirm whether CIA requests are contractually justified
Borgonovo, Erik	1/14/2026	1.4	Verify EMEA prepayment proformas and coordinate internally for timely processing
Cook, Jacob	1/14/2026	1.1	Prepare weekly FIDIS facility vendor-level reporting
Cook, Jacob	1/14/2026	0.7	Call with J. Cook and A. Shahbain (A&M) to discuss and review reporting and payments
Cook, Jacob	1/14/2026	2.1	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/9 for NAFTA
Cook, Jacob	1/14/2026	1.4	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 1/2
Cook, Jacob	1/14/2026	1.9	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/9 for EMEA
Grossi, Nick	1/14/2026	1.0	Review factoring presentation and provide comments re: same
Grossi, Nick	1/14/2026	0.5	Review and provide commentary related to weekly variance report and forecast updates
Grossi, Nick	1/14/2026	0.6	Prepare revised cash flow sensitivity analysis
Hamilton, Makenna	1/14/2026	2.0	Call with MAR re. EMEA weekly cash actuals support
Hamilton, Makenna	1/14/2026	2.0	Call with MAR re. Japan weekly cash actuals support
Hamilton, Makenna	1/14/2026	0.3	Working session with D. Webber, M. Hamilton (A&M) regarding status of cash actuals transition and other related action items
Hill, Michael	1/14/2026	0.9	Track payment confirmations for North America
Hill, Michael	1/14/2026	0.2	Correspond re: additional attention to pay to certain invoices needed to be paid
Hill, Michael	1/14/2026	0.2	Correspond re: invoices submitted for cash in advance for status of the payment
Hill, Michael	1/14/2026	0.2	Correspond re: nature of Trade Agreement pay terms for a certain supplier
Hill, Michael	1/14/2026	0.2	Correspond re: status of certain invoices that need to be paid

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/14/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/14/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/14/2026	0.3	Track payment confirmations for Latin America
Hill, Michael	1/14/2026	0.8	Investigate invoices submitted for cash in advance for status of the payment
Hill, Michael	1/14/2026	1.3	Track payment confirmations for Europe
Hill, Michael	1/14/2026	0.6	Working session with M. Hill (A&M) and L. Hollomon (A&M) regarding CIA terms matching process
Hollomon, Lindsey	1/14/2026	2.4	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/14/2026	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/14/2026	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/14/2026	0.6	Working session with M. Hill (A&M) and L. Hollomon (A&M) regarding CIA terms matching process
Korol, Sammy	1/14/2026	0.4	Perform analysis of historical LATAM payroll disbursements, reconcile activity to the current operating bank account structure, and designated go-forward payroll accounts based on currency and standalone vs. pooled accounts
Korol, Sammy	1/14/2026	0.9	Collect actual payroll disbursements from W/E 9.5 to 1.2 with entity and account detail from raw bank data
Korol, Sammy	1/14/2026	0.8	Perform analysis of historical China payroll disbursements, reconcile activity to the current bank account structure, and designated go-forward payroll accounts based on currency and standalone vs. pooled accounts
Korol, Sammy	1/14/2026	0.8	Create variance summary by individual firm of January monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for variances
Korol, Sammy	1/14/2026	0.2	Call with H. Waismann and S. Korol (A&M) to discuss tracking of actual professional fee bank disbursements
Korol, Sammy	1/14/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review current bank account structure, go-forward proposal, and minimum cash requirements
Korol, Sammy	1/14/2026	0.7	Perform analysis of historical Japan and other APAC payroll disbursements, reconcile activity to the current bank account structure, and designated go-forward payroll accounts based on currency and standalone vs. pooled accounts
Korol, Sammy	1/14/2026	1.1	Collect latest professional fee January monthly accrual estimates, compare to prior accrual estimates, and update tracker with latest amounts
Korol, Sammy	1/14/2026	0.7	Build in depth receipts forecast summary for W/E 1.9 detailing base forecast, applied overlays, and finalized forecast by region, country, and customer

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/14/2026	0.6	Build consolidated view of proposed bank account structure and variance to prior structure across all regions, accompanied with commentary
Korol, Sammy	1/14/2026	1.2	Build consolidated and regional 13-week payroll forecast based on Company inputs ahead of DIP Budget Update W/E 1.23
Korol, Sammy	1/14/2026	0.2	Update Japan and APAC trapped cash consolidated bank account summary based on newly designated payroll-specific operating accounts
Korol, Sammy	1/14/2026	0.2	Update LATAM consolidated bank account summary based on newly designated payroll-specific operating accounts
Korol, Sammy	1/14/2026	0.3	Build summary of historical actual payroll disbursements by entity from W/E 9.5 to 1.2
Korol, Sammy	1/14/2026	1.3	Perform analysis of historical EMEA + NAFTA payroll disbursements, reconcile activity to the current bank account structure, and designated go-forward payroll accounts based on currency and standalone vs. pooled accounts
Korol, Sammy	1/14/2026	0.4	Build visualizations highlighting January professional fees by firm and latest estimates, and incorporate into weekly professional fee update presentation
Korol, Sammy	1/14/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss DIP Budget variance analysis reporting and various cash updates ahead of DIP Budget Update W/E 1.23
Korol, Sammy	1/14/2026	0.3	Update EMEA + NAFTA consolidated bank account summary based on newly designated payroll-specific operating accounts
Korol, Sammy	1/14/2026	0.2	Update China consolidated bank account summary based on newly designated payroll-specific operating accounts
Korol, Sammy	1/14/2026	0.9	Build in depth variance analysis of forecast vs actual receipts for W/E 1.9 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	1/14/2026	0.4	Build variance detailing the 3-week cumulative variance between actual and forecasted receipts by region and country (from W/E 12.26 - 1.9)
Loop, Stuart	1/14/2026	0.6	Compile responses to UST diligence questions on the KEIP and KERP programs
Nguyen, Vi Hoa	1/14/2026	2.3	Assess and validate documentation, authorize CIA requests, and direct them appropriately
Nguyen, Vi Hoa	1/14/2026	1.6	Track CIA transactions in a well-organized Excel spreadsheet to reinforce financial governance and remove duplication
Nguyen, Vi Hoa	1/14/2026	2.4	Confirm the validity of documents, approve CIA requests, and transfer them for payment and booking
Pacheco, Santiago	1/14/2026	2.1	Review NAFTA CIA payment requests from the inbox
Pacheco, Santiago	1/14/2026	1.3	Reject and request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	1/14/2026	1.3	Review status for CIA requests with the NAFTA AP team

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	1/14/2026	1.3	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	1/14/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 14
Shahbain, Abraham	1/14/2026	0.9	Review and provide feedback on regional groups detailed funding requirements
Shahbain, Abraham	1/14/2026	0.7	Call with J. Cook and A. Shahbain (A&M) to discuss and review reporting and payments
Shahbain, Abraham	1/14/2026	0.8	Review and update regional allocation funding allocation based on payment needs
Shiffman, David	1/14/2026	2.1	Prepare draft liquidity slides for upcoming executive meeting to review with Management
Shiffman, David	1/14/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on final adjustments to minimum cash presentation
Shiffman, David	1/14/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss cash flow scenario incorporating new factoring facility sensitivity
Shiffman, David	1/14/2026	0.4	Review preliminary variance report and provide feedback to A&M team
Shiffman, David	1/14/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review current bank account structure, go-forward proposal, and minimum cash requirements
Shiffman, David	1/14/2026	1.3	Review latest draft DIP budget materials and provide feedback to A&M team
Shiffman, David	1/14/2026	1.6	Prepare liquidity scenarios based on timing of new factoring facility for A&M review
Shiffman, David	1/14/2026	1.7	Review cash management structure / minimum cash materials and provide feedback to A&M team
Shiffman, David	1/14/2026	1.7	Review request from Management related to customer liquidity projections and prepare draft materials
Shiffman, David	1/14/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss DIP Budget variance analysis reporting and various cash updates ahead of DIP Budget Update W/E 1.23
Simion, Tony	1/14/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss cash actuals transition progress
Simion, Tony	1/14/2026	1.2	Attend meeting with Management to discuss latest information regarding new liquidity facility and levers regarding AR collections
Waismann, Heitor	1/14/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to align on final adjustments to minimum cash presentation
Waismann, Heitor	1/14/2026	0.2	Call with H. Waismann and S. Korol (A&M) to discuss tracking of actual professional fee bank disbursements
Waismann, Heitor	1/14/2026	2.3	Update disbursement forecast to include latest BP 26 figures for post April-26
Waismann, Heitor	1/14/2026	0.2	Update factoring fee in DIP budget model

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/14/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss DIP Budget variance analysis reporting and various cash updates ahead of DIP Budget Update W/E 1.23
Waismann, Heitor	1/14/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss cash flow scenario incorporating new factoring facility sensitivity
Waismann, Heitor	1/14/2026	0.4	Update exchange rates for both receipts and disbursements in DIP budget
Waismann, Heitor	1/14/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review current bank account structure, go-forward proposal, and minimum cash requirements
Waismann, Heitor	1/14/2026	1.1	Update first-day motion relief in DIP budget model based on inputs received from Vendor team
Waismann, Heitor	1/14/2026	2.1	Update receipts forecast to include latest BP 26 figures for post April-26
Waismann, Heitor	1/14/2026	2.5	Prepare analysis and slide of cash flow scenario incorporating new factoring facility sensitivity for begin of activity
Waismann, Heitor	1/14/2026	2.7	Update factoring model to include new sales related to Mexican entities for new factoring facility
Waismann, Heitor	1/14/2026	1.7	Prepare summary of inbounds variance from week 45 to week 2
Webber, Dan	1/14/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss cash actuals transition progress
Webber, Dan	1/14/2026	0.2	Review draft of weekly DIP variance report for week ended 1/9/2026
Webber, Dan	1/14/2026	0.3	Working session with D. Webber, M. Hamilton (A&M) regarding status of cash actuals transition and other related action items
Webber, Dan	1/14/2026	0.4	Revise cash actuals transition workplan for new Company management hire
Zhu, Judith	1/14/2026	1.1	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/14/2026	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/14/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/14/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 14, 2026 accordingly
Zhu, Judith	1/14/2026	0.3	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/14/2026	0.3	Communicate with the Company regarding the reasons for the approved but unpaid CIAs
Zhu, Judith	1/14/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/14/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/14/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/14/2026	1.3	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Athreya, Abhi	1/15/2026	0.9	Review and summarize future payments to select vendor based on Ordinary Course Professionals (OCP) status
Borgonovo, Erik	1/15/2026	1.4	Authorize EMEA prepayment proformas and work internally to ensure timely execution
Borgonovo, Erik	1/15/2026	1.3	Evaluate LATAM proformas and determine priority based on business continuity needs
Borgonovo, Erik	1/15/2026	0.6	Review procurement teams on CIA documentation requirements and proper submission practices
Borgonovo, Erik	1/15/2026	0.7	Collect payment confirmations and reconcile them with vendors awaiting proof
Borgonovo, Erik	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Borgonovo, Erik	1/15/2026	0.9	Keep detailed CIA records to guarantee traceability and reporting accuracy
Caruso, Nicholas	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Cook, Jacob	1/15/2026	2.9	Review of past due payment escalation requests received from vendors for payments due WE 1/9
Grossi, Nick	1/15/2026	1.6	Prepare factoring sensitivity analysis
Grossi, Nick	1/15/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding factoring update and progress on liquidity initiatives
Grossi, Nick	1/15/2026	0.5	Call with N. Grossi, D. Shiffman, S. Korol (A&M) and Company to review go-forward bank account structure and minimum cash requirements
Hamilton, Makenna	1/15/2026	1.9	Review and adjusted Japan intercompany fee mapping to align entity-level attribution and reporting consistency
Hamilton, Makenna	1/15/2026	2.6	Contribute to ongoing contract support
Hamilton, Makenna	1/15/2026	2.7	Map all EMEA disbursement transactions
Hamilton, Makenna	1/15/2026	1.6	Map all NAFTA disbursement transactions
Hamilton, Makenna	1/15/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.9

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Hill, Michael	1/15/2026	0.8	Track payment confirmations for North America
Hill, Michael	1/15/2026	0.4	Track payment confirmations for North America
Hill, Michael	1/15/2026	0.3	Correspond re: how to respond to a request for cash in advance when the Trade Agreement has already been signed
Hill, Michael	1/15/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/15/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/15/2026	0.6	Review analysis of cash in advance trends
Hill, Michael	1/15/2026	0.2	Correspond re: details to share in treating a certain vendor for potential payments going forward
Hill, Michael	1/15/2026	0.4	Update analysis of cash in advance trends
Hill, Michael	1/15/2026	0.3	Correspond re: an update of cash in advance trends
Hill, Michael	1/15/2026	1.2	Track payment confirmations for Europe
Hill, Michael	1/15/2026	0.3	Update deck showing details behind cash in advance workstream
Hollomon, Lindsey	1/15/2026	0.3	Create analysis for certain vendor specific invoice
Hollomon, Lindsey	1/15/2026	1.6	Update the CIA Trend Analysis for December and January data
Hollomon, Lindsey	1/15/2026	0.6	Pull invoices for certain vendor remittance
Hollomon, Lindsey	1/15/2026	2.6	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/15/2026	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Hollomon, Lindsey	1/15/2026	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/15/2026	0.7	Build variance summary of actuals vs forecast for payroll by region and country for W/E 1.9, noting significant variances and corresponding with Company for clarification
Korol, Sammy	1/15/2026	0.4	Build and distribute clean summary of latest actualized professional fee monthly accruals by firm

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/15/2026	0.9	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from W/E 1.9, incorporating commentary to explain variances at the recipient level
Korol, Sammy	1/15/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.9
Korol, Sammy	1/15/2026	0.9	Remap W/E 1.9 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	1/15/2026	0.5	Call with N. Grossi, D. Shiffman, S. Korol (A&M) and Company to review go-forward bank account structure and minimum cash requirements
Korol, Sammy	1/15/2026	0.6	Build variance summary comparing actual tariff disbursements in W/E 1.9 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	1/15/2026	0.6	Incorporate explanations into Variance Report W/E 1.9 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	1/15/2026	0.9	Write commentary on Variance Report W/E 1.9 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	1/15/2026	0.7	Incorporate finalized 13-week payroll forecast into cash flow model and build summary showing variance to prior projections on a monthly basis
Korol, Sammy	1/15/2026	0.5	Incorporate W/E 1.9 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	1/15/2026	0.3	Update Variance Report W/E 1.9 with latest data and distribute to Company for verification
Korol, Sammy	1/15/2026	0.9	Build and distribute refreshed template for updated professional fee estimates by individual firm, updated with latest actuals
Korol, Sammy	1/15/2026	0.7	Clean W/E 1.9 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 12.26
Korol, Sammy	1/15/2026	0.3	Update Variance Report W/E 1.9 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	1/15/2026	0.3	Update Variance Report W/E 1.9 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	1/15/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest 13-week vendor spend forecast and latest monthly SIOP forecast
Korol, Sammy	1/15/2026	0.8	Incorporate Company feedback on current SG&A and Non-Op EMEA, NAFTA, and China forecasts into 13-week Non-Op and SG&A forecasts
Korol, Sammy	1/15/2026	0.8	Construct variance summary by region of forecasted non-operating activities versus actual amounts in W/E 1.9, incorporating commentary to explain variances at the recipient level

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/15/2026	0.8	Analyze bank transfers from raw bank data and identify transfers to non-debtors
Korol, Sammy	1/15/2026	0.6	Incorporate finalized 13-week SG&A and Non-Op forecasts into cash flow model ahead of DIP Budget Update W/E 1.23 and build summary of variance to prior projections
Nguyen, Vi Hoa	1/15/2026	1.1	Register CIA transactions in a structured Excel document to uphold financial controls and avoid redundancies
Nguyen, Vi Hoa	1/15/2026	0.6	Capture CIA transactions in a formatted Excel file to support financial compliance and prevent duplicate records
Nguyen, Vi Hoa	1/15/2026	1.4	Verify documentation completeness, authorize CIA submissions, and forward them for execution
Nguyen, Vi Hoa	1/15/2026	2.2	Examine required paperwork, approve CIA requests, and route them for final processing
Nguyen, Vi Hoa	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Pacheco, Santiago	1/15/2026	1.3	Reject and request correction on incorrect CIA requests
Pacheco, Santiago	1/15/2026	1.1	Review and update status for CIA requests
Pacheco, Santiago	1/15/2026	0.4	Prepare for and participate in discussion with A. Shahbain, S. Pacheco, and J. Warren (A&M) regarding staffing and transition of certain regional cash in advance payment team and next steps related to the same
Pacheco, Santiago	1/15/2026	1.6	Review NAFTA CIA payment requests from the CIA inbox
Pacheco, Santiago	1/15/2026	1.6	Send cash in advance requests to NAFTA AP team
Pacheco, Santiago	1/15/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 15
Pacheco, Santiago	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Postolos, Lucas	1/15/2026	1.4	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 12
Postolos, Lucas	1/15/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding factoring update and progress on liquidity initiatives
Schmelter, Griffen	1/15/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.9
Shahbain, Abraham	1/15/2026	0.4	Prepare for and participate in discussion with A. Shahbain, S. Pacheco, and J. Warren (A&M) regarding staffing and transition of certain regional cash in advance payment team and next steps related to the same

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/15/2026	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding next steps in cash in advance payment team transition and preparation of materials for Company
Shahbain, Abraham	1/15/2026	0.4	Request funding levels needed from following week payments from regional teams
Shahbain, Abraham	1/15/2026	0.4	Prepare for and participate in discussion with Company and T. Simion, C. Turner, A. Shahbain, and J. Warren (A&M) regarding staffing and transition of cash in advance payment team and next steps related to the same
Shiffman, David	1/15/2026	2.7	Prepare revisions to liquidity scenarios based on feedback from Management and send to Treasury for additional review
Shiffman, David	1/15/2026	0.5	Call with N. Grossi, D. Shiffman, S. Korol (A&M) and Company to review go-forward bank account structure and minimum cash requirements
Shiffman, David	1/15/2026	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and Company to discuss latest scenarios for new factoring facility advances ramp up
Shiffman, David	1/15/2026	0.8	Review latest liquidity initiative dashboard and prepare version to share with outside advisors
Shiffman, David	1/15/2026	0.4	Discuss with A&M team regarding carveout considerations
Shiffman, David	1/15/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.9
Shiffman, David	1/15/2026	1.6	Review updated DIP budget materials and prepare feedback to A&M team
Shiffman, David	1/15/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding factoring update and progress on liquidity initiatives
Simion, Tony	1/15/2026	0.4	Prepare for and participate in discussion with Company and T. Simion, C. Turner, A. Shahbain, and J. Warren (A&M) regarding staffing and transition of cash in advance payment team and next steps related to the same
Turner, Cari	1/15/2026	0.4	Prepare for and participate in discussion with Company and T. Simion, C. Turner, A. Shahbain, and J. Warren (A&M) regarding staffing and transition of cash in advance payment team and next steps related to the same
Turner, Cari	1/15/2026	1.4	Review and provide comments on draft 13-week vendor disbursements forecast
Waismann, Heitor	1/15/2026	2.1	Adjust analysis and slide of cash flow scenario assuming factoring guarantee is waived for one week
Waismann, Heitor	1/15/2026	1.2	Adjust factoring model to incorporate specific factoring activity for week ending 1/23
Waismann, Heitor	1/15/2026	1.4	Prepare commentary for disbursements in variance report for week ending 1/9
Waismann, Heitor	1/15/2026	0.3	Prepare adjustments to timing of materials disbursements in DIP model
Waismann, Heitor	1/15/2026	1.0	Update actuals for weeks ending 12/26 to 1/9 in DIP budget model

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Professional	Date	Hours	Activity
Waismann, Heitor	1/15/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest 13-week vendor spend forecast and latest monthly SIOP forecast
Waismann, Heitor	1/15/2026	1.1	Review commentary of receipts, SG&A, non-operating items and professional fees in variance report for week ending 1/9 prepared by A&M member
Waismann, Heitor	1/15/2026	0.5	Prepare adjustments to unposted AP assumption in DIP model
Waismann, Heitor	1/15/2026	1.1	Update new factoring facility summary to include latest updates for Mexican entities
Waismann, Heitor	1/15/2026	0.4	Update professional fee forecast with latest changes included in professional fee tracker
Waismann, Heitor	1/15/2026	0.7	Update vendor spend summary in DIP budget output file
Waismann, Heitor	1/15/2026	0.5	Meeting with D. Shiffman, H. Waismann (A&M) and Company to discuss latest scenarios for new factoring facility advances ramp up
Waismann, Heitor	1/15/2026	0.4	Prepare adjustments to working capital improvement assumptions in DIP model
Waismann, Heitor	1/15/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.9
Warren, Joseph	1/15/2026	1.4	Prepare preliminary presentation and spreadsheet materials for transition of cash in advance payment team responsibilities back to the Company
Warren, Joseph	1/15/2026	0.2	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding next steps in cash in advance payment team transition and preparation of materials for Company
Warren, Joseph	1/15/2026	0.2	Revise presentation and spreadsheet materials for transition of cash in advance payment team responsibilities back to the Company per feedback from A&M team
Warren, Joseph	1/15/2026	0.3	Correspond with A. Shahbain (A&M) regarding materials prepared to facilitate transition of cash in advance payment responsibilities from A&M to Company
Warren, Joseph	1/15/2026	0.4	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Thursday, January 15
Warren, Joseph	1/15/2026	0.4	Prepare for and participate in discussion with A. Shahbain, S. Pacheco, and J. Warren (A&M) regarding staffing and transition of certain regional cash in advance payment team and next steps related to the same
Warren, Joseph	1/15/2026	0.4	Prepare for and participate in discussion with Company and T. Simion, C. Turner, A. Shahbain, and J. Warren (A&M) regarding staffing and transition of cash in advance payment team and next steps related to the same
Webber, Dan	1/15/2026	0.4	Correspond with Company management regarding certain IP valuations, and review of related supporting information
Zhu, Judith	1/15/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies

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Zhu, Judith	1/15/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/15/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/15/2026	1.3	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/15/2026	1.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/15/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 15, 2026 accordingly
Zhu, Judith	1/15/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/15/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/15/2026	0.2	Communicate with M. Schirle (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	1/15/2026	0.4	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Borgonovo, Erik	1/16/2026	0.9	Review invoice blocks by identifying root causes and applying preventive action
Borgonovo, Erik	1/16/2026	2.8	Validate EMEA prepayment proformas and ensure timely handling of CIA mailbox requests
Borgonovo, Erik	1/16/2026	1.1	Review LATAM proformas based on the critical nature of goods and services
Borgonovo, Erik	1/16/2026	0.7	Assess incoming CIA files, approve eligible requests, and send them for booking
Borgonovo, Erik	1/16/2026	0.3	Review vendor agreements to determine whether CIA terms are applicable
Borgonovo, Erik	1/16/2026	0.2	Call with M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding CIA transition process
Cook, Jacob	1/16/2026	1.9	Further review of consolidated vendor reporting actuals against cash actuals bank reporting balances for WE 1/9
Cook, Jacob	1/16/2026	1.1	Review of deferral requirements for WE 1/23
Grossi, Nick	1/16/2026	0.7	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Grossi, Nick	1/16/2026	0.2	Provide comments re: cash flow variance reporting
Grossi, Nick	1/16/2026	0.3	Review stipulation agreement and provide comments regarding same
Hamilton, Makenna	1/16/2026	0.9	Call with MAR re. weekly cash actuals support schedule
Hamilton, Makenna	1/16/2026	2.7	Map all Japan disbursement transactions

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/16/2026	2.3	Map all "Other Regions" disbursement transactions
Hill, Michael	1/16/2026	0.2	Call with M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding CIA transition process
Hill, Michael	1/16/2026	0.2	Send out evening cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/16/2026	0.2	Correspond re: coordinate invoices needed to be paid through cash in advance
Hill, Michael	1/16/2026	1.6	Review North America post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/16/2026	1.2	Review North America post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/16/2026	1.3	Track payment confirmations for Europe
Hill, Michael	1/16/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/16/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/16/2026	0.7	Track payment confirmations for North America
Hollomon, Lindsey	1/16/2026	2.2	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/16/2026	2.1	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/16/2026	0.2	Call with M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding CIA transition process
Hollomon, Lindsey	1/16/2026	2.4	Adjust mapping on CIA analysis for week ending 1/16
Korol, Sammy	1/16/2026	0.4	Build and distribute updated 13-week forecast of professional fee disbursements by individual firm based on latest data
Korol, Sammy	1/16/2026	0.3	Update variance report for W/E 1.9 based on latest feedback and distribute for approval
Korol, Sammy	1/16/2026	0.2	Incorporate JV proceeds into 13-week China receipts forecast and build updated visualization
Korol, Sammy	1/16/2026	0.3	Update 13-week cash flow forecasts with latest data from cash flow model and incorporate refreshed visualizations into DIP Budget Update W/E 1.23 support deck
Korol, Sammy	1/16/2026	1.3	Reconcile weekly professional fee disbursements by individual firm on the professional fee tracker versus published actuals, recording and distributing a list discrepancies by firm and amount
Korol, Sammy	1/16/2026	1.3	Call with H. Waismann and S. Korol (A&M) to incorporate latest professional fee and factoring estimates into the cash flow model, prepare a detailed 13-week receipts forecast, and update the DIP Budget support deck with the latest data
Korol, Sammy	1/16/2026	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest 13-week forecast, underlying vendor spend assumptions, and variance to DIP Budget W/E 12.26

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Professional	Date	Hours	Activity
Korol, Sammy	1/16/2026	0.9	Build detailed 13-week liquidity visualization, updated with latest actual ending debtor cash balances and actualized supplier payment adjustments from W/E 10.10 to 1.9
Korol, Sammy	1/16/2026	0.4	Update EMEA payroll forecast based on latest Company input and build weekly variance summary showing change to prior forecast
Korol, Sammy	1/16/2026	0.6	Update stale file date assumptions and expired payment date estimates, and incorporate the latest actualized invoices into the professional fee tracker
Korol, Sammy	1/16/2026	0.6	Build consolidated 13-week detailed receipts forecast across all regions and incorporate all VAT and customer-specific adjustments
Korol, Sammy	1/16/2026	0.6	Build 13-week detailed receipts forecast by customer and factoring facility for each region (EMEA, NAFTA, Japan, Other)
Korol, Sammy	1/16/2026	0.5	Incorporate VAT overlays and customer-specific risk adjustments into 13-week receipts forecast for each regio (EMEA, NAFTA, Japan, Other)
Nguyen, Vi Hoa	1/16/2026	1.9	Review documentation accuracy, approve CIA cases, and send them to the responsible team
Nguyen, Vi Hoa	1/16/2026	2.1	Confirm document compliance, authorize CIA requests, and pass them to payment and booking
Nguyen, Vi Hoa	1/16/2026	1.2	Validate documentation standards, approve CIA requests, and submit them for further handling
Nguyen, Vi Hoa	1/16/2026	1.2	Input CIA transactions into a controlled Excel template to improve financial accuracy and eliminate duplication
Pacheco, Santiago	1/16/2026	0.2	Call with M. Hill, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding CIA transition process
Pacheco, Santiago	1/16/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 16
Pacheco, Santiago	1/16/2026	0.6	Review status for CIA requests with the NAFTA PTP team and push for solutions
Pacheco, Santiago	1/16/2026	1.1	Request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	1/16/2026	1.6	Pass over approved cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	1/16/2026	2.1	Review and assess NAFTA CIA payment requests
Postolos, Lucas	1/16/2026	1.9	Revise DIP Budget variance analysis support materials for Alix team for week ending January 9
Postolos, Lucas	1/16/2026	0.6	Prepare documentation to distribute DIP Budget reporting materials for week ending January 9
Postolos, Lucas	1/16/2026	0.7	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Postolos, Lucas	1/16/2026	2.1	Review of DIP Budget reporting items for week ending January 9, including variance analysis by region
Shahbain, Abraham	1/16/2026	1.2	Review and update forward looking regional vendor allocation forecast

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/16/2026	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest 13-week forecast, underlying vendor spend assumptions, and variance to DIP Budget W/E 12.26
Shiffman, David	1/16/2026	1.8	Prepare revisions to executive meeting liquidity materials for Management review
Shiffman, David	1/16/2026	2.1	Prepare revisions to liquidity scenarios based on feedback from Management, Treasury and A&M teams
Shiffman, David	1/16/2026	1.3	Review factoring model prepared by A&M team and provide feedback
Shiffman, David	1/16/2026	0.7	Review request for customer facing liquidity projections and prepare initial draft
Shiffman, David	1/16/2026	0.7	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Shiffman, David	1/16/2026	0.5	Follow up discussion with Treasury to review factoring facility projections
Shiffman, David	1/16/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss and review alternative scenarios for new factoring facility advances ramp up
Shiffman, David	1/16/2026	0.8	Discuss with Management and A&M to review latest liquidity projections and various scenarios
Waismann, Heitor	1/16/2026	1.3	Call with H. Waismann and S. Korol (A&M) to incorporate latest professional fee and factoring estimates into the cash flow model, prepare a detailed 13-week receipts forecast, and update the DIP Budget support deck with the latest data
Waismann, Heitor	1/16/2026	0.4	Update pay on behalf assumption for Japan disbursements
Waismann, Heitor	1/16/2026	0.6	Update receipts forecast in DIP model to include receipts template inputs from Company
Waismann, Heitor	1/16/2026	0.6	Update timing of disbursements and working capital disbursements with latest projections
Waismann, Heitor	1/16/2026	0.7	Update presentation of factoring alternative scenarios with latest DIP budget output
Waismann, Heitor	1/16/2026	0.9	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest 13-week forecast, underlying vendor spend assumptions, and variance to DIP Budget W/E 12.26
Waismann, Heitor	1/16/2026	1.1	Update factoring model to include inputs from receipts template provided by Company
Waismann, Heitor	1/16/2026	1.1	Update new factoring facility model to include alternative scenario assuming advances for current outstanding accounts receivables
Waismann, Heitor	1/16/2026	1.2	Review DIP budget presentation after updates to reflect latest DIP budget outputs
Waismann, Heitor	1/16/2026	1.2	Review receipts template file provided by Company
Waismann, Heitor	1/16/2026	1.4	Update new factoring facility model to include latest run-rates and entities provided by Company
Waismann, Heitor	1/16/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to discuss and review alternative scenarios for new factoring facility advances ramp up

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	1/16/2026	0.2	Analyze expanded presentation covering transition materials for the cash in advance payment process and provide feedback to A&M team regarding the same
Webber, Dan	1/16/2026	0.2	Revise workplan for cash actuals transition process
Zhu, Judith	1/16/2026	1.1	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/16/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/16/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/16/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/16/2026	0.2	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/16/2026	0.3	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 16, 2026 accordingly
Zhu, Judith	1/16/2026	0.3	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/16/2026	0.2	Update the CIA dashboard and Flash Report as of W/E 01/17, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	1/16/2026	0.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Grossi, Nick	1/17/2026	1.2	Review revised liquidity projection and provide comments re: same
Hollomon, Lindsey	1/17/2026	1.1	Send CIA Analysis week ending January 16
Korol, Sammy	1/17/2026	0.3	Update all visualizations on DIP Budget Update W/E 1.23 support deck with latest data
Korol, Sammy	1/17/2026	0.3	Update and distribute 13-week cash flow forecasts and vendor spend forecasts based on latest data
Shiffman, David	1/17/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review latest 13-week forecast, align on vendor deferrals for the next 13 weeks and discuss adjustments to DIP budget scenario presentations
Shiffman, David	1/17/2026	1.9	Review feedback from vendor team regarding upcoming regional vendor obligations and prepare adjustments to cash flow forecast and related correspondence
Waismann, Heitor	1/17/2026	1.1	Update DIP model to include latest deferrals, receipts and disbursements forecast
Waismann, Heitor	1/17/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review latest 13-week forecast, align on vendor deferrals for the next 13 weeks and discuss adjustments to DIP budget scenario presentations
Waismann, Heitor	1/17/2026	0.6	Update cash flow forecast scenarios to include latest deferral and disbursements projections

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/17/2026	0.2	Communicate with J. Warren (A&M) regarding whether the CIA payment for specific vendors can be processed
Grossi, Nick	1/18/2026	0.9	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review DIP budget outputs and alternative sensitivities to new factoring facility cash flows
Hill, Michael	1/18/2026	0.2	Correspond re: update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/18/2026	1.6	Update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/18/2026	0.2	Update vendor management deck for top ten vendors of the case and the last three weeks
Shahbain, Abraham	1/18/2026	0.7	Review and update forecast allocation based on refreshed forecast
Shiffman, David	1/18/2026	0.9	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review DIP budget outputs and alternative sensitivities to new factoring facility cash flows
Shiffman, David	1/18/2026	0.6	Prepare updated draft DIP budget and supporting materials to send to Company for review
Waismann, Heitor	1/18/2026	1.8	Prepare slide to factoring alternative scenarios presentation to include liquidity summary with all three scenarios in the chart and prepare executive summary consolidating differences between those
Waismann, Heitor	1/18/2026	2.8	Update cash flow forecast scenarios to include latest deferral and disbursements projections after meeting with A&M leader
Waismann, Heitor	1/18/2026	0.9	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review DIP budget outputs and alternative sensitivities to new factoring facility cash flows
Borgonovo, Erik	1/19/2026	2.7	Supervise the review of EMEA CIA invoices to ensure accurate coordination and payment handling
Borgonovo, Erik	1/19/2026	0.7	Remove payment blocks through root-cause assessment and corrective action
Borgonovo, Erik	1/19/2026	1.2	Maintain detailed CIA logs to support reporting, forecasting, and escalation tracking
Cook, Jacob	1/19/2026	1.6	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 1/23
Cook, Jacob	1/19/2026	2.6	Prepare deferral template for EMEA post-petition payments for WE 1/23
Cook, Jacob	1/19/2026	2.9	Prepare deferral template for NAFTA post-petition payments for WE 1/23
Cook, Jacob	1/19/2026	1.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 1/23
Cook, Jacob	1/19/2026	0.5	Review of vendors with adjusted post-petition payment terms in EMEA and corresponding impact on payment run for WE 1/23
Grossi, Nick	1/19/2026	1.5	Review draft liquidity scenarios and provide comments re: same
Grossi, Nick	1/19/2026	0.8	Review current factoring exposure report and forecast. Provide comments re: same

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/19/2026	1.9	Contribute to asset collateral matrix
Hill, Michael	1/19/2026	1.6	Track payment confirmations for Europe
Hill, Michael	1/19/2026	0.2	Correspond re: request information for payment confirmation data for a certain region
Hill, Michael	1/19/2026	0.2	Correspond re: updates to analysis for reporting on weekly vendor details going forward
Hill, Michael	1/19/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/19/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/19/2026	0.8	Track payment confirmations for North America
Hill, Michael	1/19/2026	1.2	Review European post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/19/2026	0.4	Update exchange rates in model for the week
Hill, Michael	1/19/2026	0.3	Correspond re: request details for a certain vendor to prevent duplicate payments for a certain vendor
Hill, Michael	1/19/2026	0.8	Update analysis for reporting on weekly vendor details going forward
Hollomon, Lindsey	1/19/2026	1.3	Adjust CIA analysis for all vendors added during the month of January
Hollomon, Lindsey	1/19/2026	2.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/19/2026	0.3	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Korol, Sammy	1/19/2026	0.4	Build and distribute update template for professional fee month-to-date estimates
Korol, Sammy	1/19/2026	0.9	Build variance summary comparing October's long-term projections to actuals from WE 10/3 to 11/21, accompanied with supporting commentary
Korol, Sammy	1/19/2026	2.1	Collect latest A&M DTRs for the calendar month of December, conduct reconciliation against online reported hours, and correspond with A&M employees to clarify discrepancies
Korol, Sammy	1/19/2026	0.4	Build consolidated monthly variance summary comparing October long-term projections to DIP Budget Update WE 11.28, incorporating commentary to explain the underlying drivers for each line item's variance
Korol, Sammy	1/19/2026	0.7	Update professional fee tracker to reflect the latest estimated invoice file dates by firm and adjust 13-week professional fee disbursement forecast accordingly
Korol, Sammy	1/19/2026	1.3	Build detailed 13-week liquidity visualization, updated with latest thinking cash flow forecast and supplier payment adjustments, extended through W/E 4.17

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/19/2026	0.9	Build extended variance summary between prior long-term projections from October and DIP Budget Update W/E 11.28
Korol, Sammy	1/19/2026	0.4	Update factoring and acceleration report for the calendar month of December based on latest Company input and distribute accordingly
Korol, Sammy	1/19/2026	0.7	Build and distribute detailed factoring roll forward summary, showing variance between actual activity through W/E 1.9 and the latest thinking forecast
Korol, Sammy	1/19/2026	0.7	Build extended waterfall bridge reconciling the February debtor cash balance from October long-term projections to the WE 2/20 debtor cash balance per the DIP Budget Update (W/E 11/28)
Nguyen, Vi Hoa	1/19/2026	2.5	Check and confirm documentation, authorize CIA requests, and dispatch them to the relevant team
Nguyen, Vi Hoa	1/19/2026	2.9	Review and authenticate documents, approve CIA requests, and forward them for payment processing
Nguyen, Vi Hoa	1/19/2026	2.7	Ensure documentation integrity, authorize CIA requests, and route them to the booking team
Pacheco, Santiago	1/19/2026	1.6	Review NAFTA cash in advance requests for approval
Pacheco, Santiago	1/19/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 19
Pacheco, Santiago	1/19/2026	0.6	Review CIA requests and status with the NAFTA AP team
Pacheco, Santiago	1/19/2026	0.7	Request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	1/19/2026	1.2	Send cash in advance requests to NAFTA AP team for payment processing
Postolos, Lucas	1/19/2026	0.6	Review of data from EY related to manufacturing plants at legal entities to incorporate into diligence materials for exit financing
Postolos, Lucas	1/19/2026	1.7	Update presentation materials summarizing initiatives to generate short-term liquidity for management and ad hoc group for week of Jan. 19
Postolos, Lucas	1/19/2026	1.9	Revise chart of collateralized assets based on feedback from legal counsel for updating diligence materials for exit financing
Postolos, Lucas	1/19/2026	0.2	Correspond with EY related to manufacturing plants at legal entities to incorporate into diligence materials for exit financing
Shahbain, Abraham	1/19/2026	1.1	Review and update regional funding schedule based on feedback received
Shahbain, Abraham	1/19/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss funding needs related to external regions
Shahbain, Abraham	1/19/2026	0.4	Meeting with company purchasing to discuss payment process and open items
Shiffman, David	1/19/2026	1.3	Prepare draft Special Committee liquidity slides for A&M review
Shiffman, David	1/19/2026	1.1	Review updated factoring roll forward and provide feedback to A&M team

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/19/2026	0.7	Correspond with Treasury team regarding liquidity initiatives related to factoring
Shiffman, David	1/19/2026	0.7	Correspond analysis with Company related to professional fee accruals
Shiffman, David	1/19/2026	1.6	Prepare and review revisions to DIP budget update per feedback from Company
Waismann, Heitor	1/19/2026	1.2	Update factoring model with latest invoices between January 1st to January 16th for EMEA and NAFTA factoring facilities
Waismann, Heitor	1/19/2026	1.1	Prepare summary of factoring facilities roll forwards based on factoring model and compare to amounts provided by Company
Waismann, Heitor	1/19/2026	0.7	Adjust liquidity scenario slide in special committee presentation to include table with pros and cons of each slide
Waismann, Heitor	1/19/2026	0.2	Correspond with Company, re: factoring remittances forecast
Zhu, Judith	1/19/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/19/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/19/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/19/2026	0.2	Update the CIA dashboard template to include data for the week ending January 24
Zhu, Judith	1/19/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 19, 2026 accordingly
Zhu, Judith	1/19/2026	0.6	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/19/2026	0.6	Verify the vendor names in newly signed TAs against the CIA approved vendor list and AP Master list as of January 19
Zhu, Judith	1/19/2026	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Athreya, Abhi	1/20/2026	0.3	Review Ordinary Course Professionals (OCP) overages
Athreya, Abhi	1/20/2026	1.0	Draft weekly note to the Company re: Ordinary Course Professionals (OCP)
Borgonovo, Erik	1/20/2026	1.8	Review EMEA prepayment proformas and align internally for prompt processing
Borgonovo, Erik	1/20/2026	1.3	Examine CIA submissions, approve valid items, and route them for payments
Borgonovo, Erik	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Caruso, Nicholas	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Caruso, Nicholas	1/20/2026	0.5	Prepare for and participate in discussion with Company and A. Shahbain, N. Caruso, and J. Warren (A&M) regarding the plan for transition of responsibilities relating to the cash in advance payment team by region
Caruso, Nicholas	1/20/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and discuss next steps
Caruso, Nicholas	1/20/2026	1.6	Review and respond to questions from Company team relating to latest reconciliations and trade agreement negotiations
Cook, Jacob	1/20/2026	0.2	Consolidate weekly payments made from LATAM filing entities for WE 1/16
Cook, Jacob	1/20/2026	0.2	Consolidate weekly payments made from Turkish filing entities for WE 1/16
Cook, Jacob	1/20/2026	1.1	Select invoices to be paid for NAFTA during WE 1/23 based on deferral targets identified
Cook, Jacob	1/20/2026	1.1	Review of vendor-related disbursements for WE 1/16 against budgeted allowance
Cook, Jacob	1/20/2026	0.3	Consolidate weekly payments made from Japan filing entities for WE 1/16
Cook, Jacob	1/20/2026	0.8	Consolidate weekly payments made from NAFTA filing entities for WE 1/16
Cook, Jacob	1/20/2026	1.1	Consolidate weekly payments made from EMEA filing entities for WE 1/16
Cook, Jacob	1/20/2026	0.8	Consolidate weekly payments made from China filing entities for WE 1/16
Cook, Jacob	1/20/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment plan process and selection
Cook, Jacob	1/20/2026	1.6	Select invoices to be paid for EMEA during WE 1/23 based on deferral targets identified
Cook, Jacob	1/20/2026	1.7	Review of FDM coding for actuals reported for WE 1/16
Grossi, Nick	1/20/2026	1.2	Review draft TWCF and provide comments re: same
Grossi, Nick	1/20/2026	1.2	Prepare for liquidity review with company GEC
Grossi, Nick	1/20/2026	0.5	Prepare and participate in discussion with the Company re: TWCF
Grossi, Nick	1/20/2026	0.8	Participate in liquidity review with company GEC
Hamilton, Makenna	1/20/2026	0.4	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) regarding asset collateral matrix process
Hamilton, Makenna	1/20/2026	2.3	Contribute to asset collateral matrix (morning)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/20/2026	2.4	Contribute to asset collateral matrix (afternoon)
Hamilton, Makenna	1/20/2026	1.5	Review OCP mapping and firm list, validating alignment between tracker classifications, invoice documentation, and filed fee applications
Hill, Michael	1/20/2026	0.3	Correspond re: request for additional members to be added to the cash in advance mailbox for tracking and processing
Hill, Michael	1/20/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Hill, Michael	1/20/2026	0.7	Track payment confirmations for Latin America
Hill, Michael	1/20/2026	0.8	Update analysis for payment confirmation details for past few weeks for a certain vendor
Hill, Michael	1/20/2026	1.6	Track payment confirmations for North America
Hill, Michael	1/20/2026	0.2	Correspond re: follow up on details for how to proceed with payments and avoid duplicate payments for a certain region
Hill, Michael	1/20/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/20/2026	2.1	Track payment confirmations for Europe
Hill, Michael	1/20/2026	0.8	Update deck for cash in advance approval details for distribution to the team
Hollomon, Lindsey	1/20/2026	1.6	Create slides showing cash in advance tracking process for invoices and proof of payments
Hollomon, Lindsey	1/20/2026	1.1	Adjust mapping for terms matching analysis for cash in advance
Hollomon, Lindsey	1/20/2026	0.4	Adjust slides regarding CIA process
Hollomon, Lindsey	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Hollomon, Lindsey	1/20/2026	2.8	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/20/2026	0.2	Update W/E 1.23 beginning balances for NAFTA / EMEA factoring facilities based on Company inputs and incorporate into 13-week factoring facility roll forward
Korol, Sammy	1/20/2026	0.4	Review sensitive information from liquidity opportunity deck and distribute
Korol, Sammy	1/20/2026	0.4	Incorporate customer-specific timing adjustments into detailed 13-week receipts forecast and update underlying assumptions for EMEA customers

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/20/2026	0.9	Build extended liquidity outlook visualization, showing base case, risk adjustments, and opportunity adjustments
Korol, Sammy	1/20/2026	0.4	Build liquidity outlook sensitivities visualization based on latest long-term projections and incorporate into Updated Cash Flow Projections presentation
Korol, Sammy	1/20/2026	0.9	Calculate W/E 1.23 beginning balances for LATAM factoring facilities based on actualized amounts, and incorporate into 13-week factoring facility roll forward
Korol, Sammy	1/20/2026	0.3	Update 13-week cash flow forecasts with latest data from cash flow model and incorporate refreshed visualizations into DIP Budget Update W/E 1.23 support deck
Korol, Sammy	1/20/2026	0.3	Incorporate customer-specific timing adjustments into detailed 13-week receipts forecast and update underlying assumptions for Brazil customers
Korol, Sammy	1/20/2026	0.7	Update professional fee tracker with latest estimated payment dates and actualized invoices from the docket, summarizing variance to prior amounts
Korol, Sammy	1/20/2026	0.4	Update all visualizations on DIP Budget Update W/E 1.23 support deck with latest data
Korol, Sammy	1/20/2026	1.2	Update waterfall visualization bridging ending debtor cash at projected emergence from prior projections to current projections, detailing operating updates, VAT adjustments, and other key impacts
Korol, Sammy	1/20/2026	0.7	Build updated liquidity outlook, showing latest long-term projections, prior long-term projections, and minimum operational cash requirements
Korol, Sammy	1/20/2026	0.3	Incorporate customer-specific timing adjustments into detailed 13-week receipts forecast and update underlying assumptions for NAFTA customers
Nguyen, Vi Hoa	1/20/2026	1.3	Verify document requirements, authorize CIA requests, and transfer them for payment coordination
Nguyen, Vi Hoa	1/20/2026	0.4	Build and distribute summary of advance transition and issues as of Wednesday, January 21
Nguyen, Vi Hoa	1/20/2026	1.4	Validate all required documentation, authorize CIA requests, and submit them for processing
Nguyen, Vi Hoa	1/20/2026	2.1	Assess document validity, approve CIA submissions, and send them to the appropriate department
Nguyen, Vi Hoa	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Nguyen, Vi Hoa	1/20/2026	2.3	Review document accuracy and completeness, approve CIA requests, and pass them on accordingly
Pacheco, Santiago	1/20/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 20
Pacheco, Santiago	1/20/2026	1.2	Review status for CIA requests with the NAFTA AP team in Mexico and India
Pacheco, Santiago	1/20/2026	1.4	Reject and request correction on necessary NAFTA CIA requests

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Pacheco, Santiago	1/20/2026	1.9	Review and approve NAFTA CIA payment requests from the inbox
Pacheco, Santiago	1/20/2026	1.5	Send approved cash in advance requests to NAFTA AP team for payment processing
Pacheco, Santiago	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Postolos, Lucas	1/20/2026	0.4	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) regarding asset collateral matrix process
Postolos, Lucas	1/20/2026	0.2	Correspond with EY related to manufacturing plants at legal entities to incorporate into diligence materials for exit financing
Postolos, Lucas	1/20/2026	0.7	Review of data from EY related to manufacturing plants at legal entities to incorporate into diligence materials for exit financing
Postolos, Lucas	1/20/2026	1.8	Continue revisions to chart of collateralized assets based on feedback from legal counsel for updating diligence materials for exit financing
Postolos, Lucas	1/20/2026	2.7	Revise chart of collateralized assets based on feedback from legal counsel for updating diligence materials for exit financing
Shahbain, Abraham	1/20/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss next steps following discussion with Company regarding the plan for transition of responsibilities relating to the cash in advance payment team by region
Shahbain, Abraham	1/20/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and discuss next steps
Shahbain, Abraham	1/20/2026	0.9	Review proposed payment selection and update according to feedback received
Shahbain, Abraham	1/20/2026	0.5	Prepare for and participate in discussion with Company and A. Shahbain, N. Caruso, and J. Warren (A&M) regarding the plan for transition of responsibilities relating to the cash in advance payment team by region
Shahbain, Abraham	1/20/2026	0.8	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment plan process and selection
Shiffman, David	1/20/2026	0.7	Correspond regarding payments to non-debtors in latest cash projections
Shiffman, David	1/20/2026	1.6	Prepare revisions to updated DIP budget based on discussions with Company and A&M teams
Shiffman, David	1/20/2026	1.7	Prepare revisions to minimum cash analysis for Company review
Shiffman, David	1/20/2026	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review preliminary DIP budget
Shiffman, David	1/20/2026	1.8	Prepare revisions to draft Special Committee liquidity slides based on feedback from Management
Turner, Cari	1/20/2026	0.6	Review latest draft 13-week forecast

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/20/2026	1.1	Update extended cash flow forecast presentation to include preliminary outputs for extended DIP budget assuming December emergence
Waismann, Heitor	1/20/2026	1.2	Update vendor spend, deferrals forecast and receipts forecast in DIP budget model
Waismann, Heitor	1/20/2026	1.3	Prepare preliminary extension of DIP budget to assume December 2026 emergence
Waismann, Heitor	1/20/2026	0.5	Update receipts forecast to include timing of month-end collections for January 2026
Waismann, Heitor	1/20/2026	0.6	Update cash management structure presentation to reflect latest forecast for China transfers
Waismann, Heitor	1/20/2026	0.3	Update professional fee forecast with projections until December 2026
Waismann, Heitor	1/20/2026	0.3	Call with Company to discuss bank guarantees and cash collateral forecast
Waismann, Heitor	1/20/2026	0.3	Adjust slides for special committee with latest deferral estimates
Waismann, Heitor	1/20/2026	0.2	Correspond with Company to follow up on factoring activity inquiry
Waismann, Heitor	1/20/2026	0.6	Meeting with D. Shiffman, H. Waismann (A&M) and Company to review preliminary DIP budget
Warren, Joseph	1/20/2026	0.5	Prepare for and participate in discussion with Company and A. Shahbain, N. Caruso, and J. Warren (A&M) regarding the plan for transition of responsibilities relating to the cash in advance payment team by region
Warren, Joseph	1/20/2026	0.5	Further outline and prepare transition plan for cash in advance payment team to Company and prepare emails to kick off process with Company and A&M team
Warren, Joseph	1/20/2026	0.5	Analyze A&M team revisions to draft presentation on cash in advance payment process and provide feedback on the same
Warren, Joseph	1/20/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss next steps following discussion with Company regarding the plan for transition of responsibilities relating to the cash in advance payment team by region
Warren, Joseph	1/20/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) regarding issues as of Tuesday, January 20
Warren, Joseph	1/20/2026	1.4	Prepare draft presentation with detailed plan for transition of responsibilities for ownership of cash in advance payment process to Company
Webber, Dan	1/20/2026	0.4	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) regarding asset collateral matrix process
Zhu, Judith	1/20/2026	0.3	Review the China and Japan CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/20/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 20, 2026 accordingly
Zhu, Judith	1/20/2026	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/20/2026	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/20/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/20/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/20/2026	0.4	Review trade agreements and communicate with M. Hill (A&M)
Athreya, Abhi	1/21/2026	0.4	Review ad hoc Ordinary Course Professional (OCP) payments for compliance with fee caps
Borgonovo, Erik	1/21/2026	0.9	Verify signed supplier agreements to confirm the validity of CIA terms
Borgonovo, Erik	1/21/2026	1.1	Assess LATAM prepayment urgency and prioritize mission-critical items
Borgonovo, Erik	1/21/2026	2.1	Oversee EMEA prepayment checks to guarantee timely internal release
Borgonovo, Erik	1/21/2026	1.2	Call with E. Borgonovo, V. Nguyen, L. Hollomon, J. Warren (A&M) and the Company discussing cash in advance process and transition steps
Borgonovo, Erik	1/21/2026	0.7	Log invoice posting and settlement dates in the tracker to aid accounting prioritization
Borgonovo, Erik	1/21/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Wednesday, January 21
Borgonovo, Erik	1/21/2026	1.1	Review and approve CIA payment documents to ensure quick submission for processing
Cook, Jacob	1/21/2026	1.7	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/16 for EMEA
Cook, Jacob	1/21/2026	0.8	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 1/2
Cook, Jacob	1/21/2026	1.1	Prepare weekly FIDIS facility vendor-level reporting
Cook, Jacob	1/21/2026	1.8	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/16 for NAFTA
Grossi, Nick	1/21/2026	1.3	Review extended DIP budget and provide comments re: same
Grossi, Nick	1/21/2026	1.1	Participate in discussion with Company treasury team related to minimum cash balance projections post effective date
Grossi, Nick	1/21/2026	1.0	Participate in discussion with the Company re: factoring

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/21/2026	2.8	Create mapping to newly added line items
Hamilton, Makenna	1/21/2026	2.6	Refine OCP firm list, validating firm inclusion and updating tracker mappings to align engagement scope and internal reporting structure
Hamilton, Makenna	1/21/2026	2.4	Process updates to new monthly financials
Hamilton, Makenna	1/21/2026	2.1	Make adjustments to financial statements given new information
Hamilton, Makenna	1/21/2026	0.8	Call with L. Postolos, and M. Hamilton (A&M) re. business unit collateral summary analysis
Hill, Michael	1/21/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/21/2026	1.2	Analyze weekly spend for invoices to provide update for duration of the case
Hill, Michael	1/21/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/21/2026	0.7	Update cash in advance training deck for additional information
Hill, Michael	1/21/2026	1.4	Track payment confirmations for North America
Hill, Michael	1/21/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	1/21/2026	1.8	Track payment confirmations for Europe
Hill, Michael	1/21/2026	0.2	Correspond re: how to handle payment requests for a certain supplier in a region where invoices have not been submitted previously
Hollomon, Lindsey	1/21/2026	0.3	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/21/2026	0.4	Pull prepetition payments for certain vendor into a compiled file
Hollomon, Lindsey	1/21/2026	2.9	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/21/2026	1.2	Call with E. Borgonovo, V. Nguyen, L. Hollomon, J. Warren (A&M) and the Company discussing cash in advance process and transition steps
Korol, Sammy	1/21/2026	0.9	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from W/E 1.16, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	1/21/2026	0.3	Build variance summary by country of W/E 1.16 and cumulative 4-week NAFTA payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/21/2026	0.3	Build variance summary of W/E 1.16 and cumulative 2-week Japan payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/21/2026	1.4	Correspond with individual professional firms for latest estimates, incorporate refreshed forecast into weekly professional fee update presentation, and highlight variance to prior forecast and key drivers of firm-level changes
Korol, Sammy	1/21/2026	1.3	Incorporate latest Fx rates into professional fee forecast and weekly update and create detailed variance summary highlighting Fx impact on overall estimates
Korol, Sammy	1/21/2026	1.1	Create variance summary by individual firm of January monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	1/21/2026	1.1	Build in depth variance analysis of forecast vs actual receipts for W/E 1.16 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	1/21/2026	0.2	Build variance summary of W/E 1.16 Brazil payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/21/2026	0.9	Build summary of forecast adjustments to estimated monthly professional fee accruals based on actualized amounts and incorporate into the weekly professional fee update presentation
Korol, Sammy	1/21/2026	0.4	Build variance analysis of forecast vs actual receipts for the four weeks ending W/E 1.16 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	1/21/2026	0.7	Build visualizations highlighting professional fees by firm and incorporate into weekly professional fee update presentation
Korol, Sammy	1/21/2026	0.7	Build in depth receipts forecast summary for W/E 1.16 detailing base forecast, applied overlays, and finalized forecast by region, country, and customer
Korol, Sammy	1/21/2026	0.6	Update professional fee tracker with latest paid invoices and adjust payment date estimates based on latest data
Korol, Sammy	1/21/2026	0.6	Build updated long-term professional fee accrual and disbursement forecasts based on latest data and incorporate into long-term projections deck
Korol, Sammy	1/21/2026	0.5	Incorporate extended monthly cash flow projections and variance to prior into long-term projections deck
Korol, Sammy	1/21/2026	0.4	Update professional fee estimates for firms representing the Ad Hoc Group based on latest data, and incorporate into 13-week professional fee disbursement forecast
Korol, Sammy	1/21/2026	0.4	Build variance summary by country of W/E 1.16 and cumulative 4-week EMEA payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/21/2026	0.8	Build detailed incremental factoring visualization, showing liquidity impact from factoring opportunities and minimal operational cash
Korol, Sammy	1/21/2026	0.4	Build long-term monthly debt roll forwards based on latest data and incorporate into long-term projections deck
Korol, Sammy	1/21/2026	0.4	Build summary of latest monthly SIOP supporting current long-term monthly receipts forecast

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	1/21/2026	0.4	Call with E. Borghonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Wednesday, January 21
Nguyen, Vi Hoa	1/21/2026	2.5	Authenticate submitted paperwork, approve CIA requests, and deliver them to the proper team
Nguyen, Vi Hoa	1/21/2026	1.4	Confirm documentation standards are met, authorize CIA requests, and route them for execution
Nguyen, Vi Hoa	1/21/2026	1.2	Call with E. Borghonovo, V. Nguyen, L. Hollomon, J. Warren (A&M) and the Company discussing cash in advance process and transition steps
Nguyen, Vi Hoa	1/21/2026	1.3	Review CIA transaction data in a structured Excel file to facilitate financial tracking and prevent repeat entries
Pacheco, Santiago	1/21/2026	1.3	Reject and request correction on incorrect NAFTA CIA requests
Pacheco, Santiago	1/21/2026	1.3	Review status for CIA requests with the NAFTA AP team
Pacheco, Santiago	1/21/2026	2.1	Review NAFTA CIA payment requests from the inbox
Pacheco, Santiago	1/21/2026	1.4	Send cash in advance requests to NAFTA AP team for payment
Pacheco, Santiago	1/21/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 21
Postolos, Lucas	1/21/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding scenario analysis and presentation materials for ad hoc group
Postolos, Lucas	1/21/2026	1.6	Continue revisions to chart of collateralized assets based on feedback from legal counsel for updating diligence materials for exit financing
Postolos, Lucas	1/21/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding diligence materials for ad hoc group and exit financing
Postolos, Lucas	1/21/2026	1.9	Revise diligence package with legal entity information, including summaries of assets
Postolos, Lucas	1/21/2026	2.4	Reconcile changes to security guarantee matrix from legal counsel with assumptions regarding collateral
Postolos, Lucas	1/21/2026	0.8	Call with L. Postolos, and M. Hamilton (A&M) re. business unit collateral summary analysis
Shahbain, Abraham	1/21/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	1/21/2026	0.6	Review and update of regional funding allocation schedule based on updated feedback received
Shahbain, Abraham	1/21/2026	1.3	Update analysis summarizing forecasted regional payments in future period
Shiffman, David	1/21/2026	0.8	Correspond with K&E regarding Emergency Loan post-petition interest payments
Shiffman, David	1/21/2026	0.5	Discuss with Management and advisors regarding approach to factoring remittances
Shiffman, David	1/21/2026	0.2	Correspond with A&M team regarding certain cash forecast assumptions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/21/2026	1.4	Prepare revisions to updated DIP budget based on discussions with Company and A&M teams
Shiffman, David	1/21/2026	1.4	Prepare revisions to cash management structure and minimum cash analysis presentation
Shiffman, David	1/21/2026	1.1	Review latest DIP budget materials and provide feedback to A&M team
Shiffman, David	1/21/2026	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and Company to discuss post-emergence cash management structure
Shiffman, David	1/21/2026	2.3	Prepare analysis of historical and go forward customer advances and related presentation materials
Turner, Cari	1/21/2026	1.6	Review and provide comments on revised 13-week vendor disbursements forecast
Turner, Cari	1/21/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Turner, Cari	1/21/2026	0.9	Review revised draft 13-week regional disbursement forecast
Waismann, Heitor	1/21/2026	0.4	Update actuals for week ending 1/16 in DIP budget model
Waismann, Heitor	1/21/2026	2.4	Prepare summary of changes between DIP Budget submitted on 11/28 and extended monthly cash flow sent in October, adding commentary to variances for each line item
Waismann, Heitor	1/21/2026	0.2	Correspond with Company to send current list of bank accounts by legal entity
Waismann, Heitor	1/21/2026	0.2	Prepare liquidity chart based on DIP Budget submitted on 12/26, in millions of USD
Waismann, Heitor	1/21/2026	0.4	Prepare summary file with current list of bank accounts by legal entity
Waismann, Heitor	1/21/2026	0.8	Prepare summary bridge of consensual current minimum cash target and expected post-emergence minimum cash target
Waismann, Heitor	1/21/2026	1.3	Prepare detailed variance of sales and receipts between extended long term cash flow forecast of January compared to submitted in December
Waismann, Heitor	1/21/2026	2.1	Prepare receipts bridge between receipts in December forecast compared to January draft
Waismann, Heitor	1/21/2026	1.0	Meeting with D. Shiffman, H. Waismann (A&M) and Company to discuss post-emergence cash management structure
Waismann, Heitor	1/21/2026	2.3	Prepare disbursements bridge between receipts in December forecast compared to January draft
Warren, Joseph	1/21/2026	0.3	Prepare next steps for transition of responsibilities relating to cash in advance payments for review by Company and provide further details relating to the same to A&M team
Warren, Joseph	1/21/2026	0.3	Analyze and revise draft presentation for cash in advance payment instructions and coordinate with A&M team regarding the same
Warren, Joseph	1/21/2026	0.2	Prepare revised plan for transition of certain region cash in advance responsibilities and coordinate with A&M team regarding the same

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	1/21/2026	0.2	Analyze A&M team questions relating to cash in advance authorization for certain supplier and respond on the same
Warren, Joseph	1/21/2026	1.2	Call with E. Borgonovo, V. Nguyen, L. Hollomon, J. Warren (A&M) and the Company discussing cash in advance process and transition steps
Webber, Dan	1/21/2026	0.2	Correspond with D. Shiffman (A&M) regarding certain cash forecast assumptions
Webber, Dan	1/21/2026	0.4	Correspond with V. Hotchkiss (PJT) and Company management regarding certain legal entity assumptions related to exit financing, and review and reconciliation of related materials
Webber, Dan	1/21/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding diligence materials for ad hoc group and exit financing
Webber, Dan	1/21/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding scenario analysis and presentation materials for ad hoc group
Weiland, Brad	1/21/2026	0.3	Review and analyze cash flow projection items
Zhu, Judith	1/21/2026	2.9	Prepare the APAC CIA Approval Process training materials
Zhu, Judith	1/21/2026	0.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/21/2026	1.1	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/21/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 21, 2026 accordingly
Zhu, Judith	1/21/2026	1.7	Review the training materials forwarded by J. Warren (A&M) and draft the APAC CIA Approval Process training materials
Zhu, Judith	1/21/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/21/2026	0.3	Review the China and Japan CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Athreya, Abhi	1/22/2026	0.4	Review ad hoc Ordinary Course Professional (OCP) payments for compliance with fee caps
Borgonovo, Erik	1/22/2026	1.9	Verify EMEA / LATAM advance-payment proformas and confirm they are ready for internal processing
Borgonovo, Erik	1/22/2026	0.9	Collect payment proofs and reconcile them for vendors requiring confirmation before shipment
Borgonovo, Erik	1/22/2026	0.8	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Processing demonstration part 2)
Borgonovo, Erik	1/22/2026	0.8	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Processing demonstration part 1)
Borgonovo, Erik	1/22/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, January 22

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Borgonovo, Erik	1/22/2026	2.7	Review EMEA and LATAM prepayment proformas, approve valid cases, and route them for expedited handling
Caruso, Nicholas	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Grossi, Nick	1/22/2026	0.4	Prepare for discussion with the Company re: revisions to near-term cash flow projections
Grossi, Nick	1/22/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on liquidity initiatives and materials for ad hoc group
Grossi, Nick	1/22/2026	0.4	Investigate and draft commentary re: variance analysis
Grossi, Nick	1/22/2026	0.4	Reconcile KEIP/KERP to cash flow projections
Grossi, Nick	1/22/2026	0.7	Participate in discussion with the Company re: revisions to near-term cash flow projections
Hamilton, Makenna	1/22/2026	0.4	Call with L. Postolos, and M. Hamilton (A&M) re. business unit manufacturing analysis summary.
Hamilton, Makenna	1/22/2026	1.8	Call with M. Hamilton and S. Korol (A&M) re. professional fee payment process
Hamilton, Makenna	1/22/2026	2.2	Map collateral assets by legal entity (morning)
Hamilton, Makenna	1/22/2026	0.7	Call with D. Shiffman, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.16
Hamilton, Makenna	1/22/2026	2.7	Create mapping to newly added line items
Hamilton, Makenna	1/22/2026	2.5	Map collateral assets by legal entity (afternoon)
Hill, Michael	1/22/2026	0.3	Correspond re: confirm nature of Trade Agreement based on request
Hill, Michael	1/22/2026	0.3	Correspond re: questions with regards to a certain vendor for compliance under the Trade Agreement
Hill, Michael	1/22/2026	0.4	Analyze a certain vendor for compliance under the Trade Agreement
Hill, Michael	1/22/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/22/2026	0.2	Correspond re: send Cash in Advance ad hoc analysis to the Company
Hill, Michael	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/22/2026	0.6	Summarize situation for a certain vendor for approval to proceed with invoices
Hill, Michael	1/22/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/22/2026	0.2	Correspond re: update on regions accepting requests for a certain supplier
Hill, Michael	1/22/2026	0.8	Track payment confirmations for Latin America
Hill, Michael	1/22/2026	0.2	Correspond re: request prepetition invoice payments
Hill, Michael	1/22/2026	1.9	Track payment confirmations for Europe
Hill, Michael	1/22/2026	1.7	Track payment confirmations for North America
Hollomon, Lindsey	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Hollomon, Lindsey	1/22/2026	0.3	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/22/2026	1.7	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/22/2026	0.5	Build updated long-term monthly debt roll forwards based on latest interest rates and estimated payment dates, and incorporate into long-term projections deck
Korol, Sammy	1/22/2026	0.8	Construct variance summary by region of forecasted non-operating activities versus actual amounts in W/E 1.16, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	1/22/2026	1.8	Call with M. Hamilton and S. Korol (A&M) re. professional fee payment process
Korol, Sammy	1/22/2026	0.9	Build clean summary of all upcoming & past due professional fee invoices based on latest data from Treasury and bank data, and distribute to Company
Korol, Sammy	1/22/2026	0.3	Build and distribute clean summary of all December acceleration by program and customer
Korol, Sammy	1/22/2026	0.3	Incorporate W/E 1.16 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	1/22/2026	0.3	Update professional fee tracker with latest actual invoices and interim fee applications
Korol, Sammy	1/22/2026	0.3	Update Variance Report W/E 1.16 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	1/22/2026	0.4	Update and distribute finalized factoring and acceleration reports for the calendar month of December

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/22/2026	0.5	Update Variance Report W/E 1.16 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	1/22/2026	0.7	Remap W/E 1.16 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	1/22/2026	0.4	Update 13-week consolidated and regional receipts forecast with latest and refresh all visualizations in DIP Budget Support deck based on latest data
Korol, Sammy	1/22/2026	0.8	Clean W/E 1.16 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 12.26
Korol, Sammy	1/22/2026	0.6	Incorporate actual USD beginning balances for W/E 1.23 into regional and consolidated 13-week cash flow forecasts, and update Fx rates based on the actualized Oku to USD conversion rate
Korol, Sammy	1/22/2026	0.7	Incorporate explanations into Variance Report W/E 1.16 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	1/22/2026	0.7	Call with D. Shiffman, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.16
Korol, Sammy	1/22/2026	0.7	Build variance summary comparing actual tariff disbursements in W/E 1.16 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	1/22/2026	0.7	Build updated long-term professional fee accrual and disbursement forecasts based on latest data and incorporate into long-term projections deck
Korol, Sammy	1/22/2026	0.6	Write commentary on Variance Report W/E 1.16 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	1/22/2026	0.6	Revise commentary on Variance Report W/E 1.16 based on latest Company input, confirm updates to mapping, and distribute for review
Nguyen, Vi Hoa	1/22/2026	0.8	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Processing demonstration part 2)
Nguyen, Vi Hoa	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Nguyen, Vi Hoa	1/22/2026	2.9	Examine paperwork accuracy, authorize CIA requests, and send them to the designated team
Nguyen, Vi Hoa	1/22/2026	2.4	Check documentation thoroughly, authorize CIA requests, and forward them for payment and booking actions
Nguyen, Vi Hoa	1/22/2026	0.8	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Processing demonstration part 1)
Nguyen, Vi Hoa	1/22/2026	2.8	Verify documentation details, approve CIA requests, and submit them for internal processing

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	1/22/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, January 22
Pacheco, Santiago	1/22/2026	2.6	Review NAFTA requests from the CIA inbox
Pacheco, Santiago	1/22/2026	1.1	Approve cash in advance requests for NAFTA and send to AP team for payment
Pacheco, Santiago	1/22/2026	0.8	Request correction on rejected NAFTA CIA requests
Pacheco, Santiago	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Pacheco, Santiago	1/22/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 22
Pacheco, Santiago	1/22/2026	0.4	Review status for cash in advance requests with the NAFTA AP team
Postolos, Lucas	1/22/2026	1.7	Revise diligence package with legal entity information, including summaries of assets
Postolos, Lucas	1/22/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on liquidity initiatives and materials for ad hoc group
Postolos, Lucas	1/22/2026	0.4	Call with L. Postolos, and M. Hamilton (A&M) re. business unit manufacturing analysis summary.
Postolos, Lucas	1/22/2026	1.9	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Postolos, Lucas	1/22/2026	2.3	Research into documentation from EY, including correspondences, regarding mapping of plants and business units to legal entities
Postolos, Lucas	1/22/2026	0.3	Reconcile draft figures summarizing customer support amounts received to liquidity initiative materials
Shahbain, Abraham	1/22/2026	0.9	Review and update of regional allocation forecast based on updated information received
Shahbain, Abraham	1/22/2026	1.1	Review and update analysis summarizing future trade agreement payments
Shiffman, David	1/22/2026	1.1	Correspond with FP&A team regarding broker costs related to supply chain issues and related analysis
Shiffman, David	1/22/2026	0.7	Prepare additional revisions to updated DIP budget based on Company feedback
Shiffman, David	1/22/2026	0.7	Prepare summary of support received from various stakeholders for Company review
Shiffman, David	1/22/2026	0.8	Correspond with Company related to minimum cash analysis and related follow up revisions to presentation materials
Shiffman, David	1/22/2026	0.9	Discuss with A&M team to review latest vendor payment analysis and related follow ups
Shiffman, David	1/22/2026	1.2	Discuss with Management, Treasury and A&M to review updated DIP budget and minimum cash analysis

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/22/2026	1.3	Discuss with Management and advisors regarding approach to certain stakeholders regarding factoring remittances and potential customer support
Shiffman, David	1/22/2026	0.3	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding progress on liquidity initiatives and materials for ad hoc group
Shiffman, David	1/22/2026	0.5	Meeting with D. Shiffman, H. Waismann (A&M), K&E and PJT to discuss specific customer's negotiation proposal
Shiffman, David	1/22/2026	1.4	Prepare feedback to A&M team regarding updated monthly liquidity projections
Shiffman, David	1/22/2026	0.7	Call with D. Shiffman, M. Hamilton, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.16
Shiffman, David	1/22/2026	0.9	Correspond with Company regarding upcoming payroll assumptions and related analysis
Simion, Tony	1/22/2026	0.8	Review materials in preparation for Management meeting on liquidity levers to evaluate in February
Turner, Cari	1/22/2026	1.1	Review and provide comments on further refined 13-week vendor disbursements forecast
Turner, Cari	1/22/2026	0.8	Discuss regional funding forecast with Company treasury and procurement team
Waismann, Heitor	1/22/2026	0.4	Update DIP model to include final actuals for week ending 1/16
Waismann, Heitor	1/22/2026	0.5	Meeting with D. Shiffman, H. Waismann (A&M), K&E and PJT to discuss specific customer's negotiation proposal
Waismann, Heitor	1/22/2026	1.0	Update DIP model to include adjustments to vendor disbursements related timing and permanent impacts for current week
Waismann, Heitor	1/22/2026	1.1	Update DIP model to include latest first-day-motion forecast
Waismann, Heitor	1/22/2026	1.2	Meeting with H. Waismann (A&M) and Company to review latest DIP budget draft
Waismann, Heitor	1/22/2026	1.2	Update DIP budget presentation to include chart for liquidity projections for multiple scenarios
Waismann, Heitor	1/22/2026	1.3	Review commentary of receipts, SG&A, non-operating items and professional fees in variance report for week ending 1/9 prepared by A&M member
Waismann, Heitor	1/22/2026	1.5	Prepare commentary for disbursements in variance report for week ending 1/9
Waismann, Heitor	1/22/2026	2.3	Update long term cash flow forecast presentation with latest long term forecast
Waismann, Heitor	1/22/2026	2.5	Update DIP budget presentation to refresh for multiples adjustments performed in DIP model over the course of the day
Waismann, Heitor	1/22/2026	2.7	Update long term cash flow forecast model for all receipts, disbursements and other operating and non-operating items for the period past April

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	1/22/2026	0.6	Participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/22
Webber, Dan	1/22/2026	0.4	Review draft of weekly DIP variance report for week ended 1/16/2026
Weiland, Brad	1/22/2026	0.3	Revise cash flow projections materials and follow up re same
Zhu, Judith	1/22/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/22/2026	0.2	Communicate with A. Shahbain (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	1/22/2026	1.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/22/2026	0.3	Review the China and Japan CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/22/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 22, 2026 accordingly
Zhu, Judith	1/22/2026	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Athreya, Abhi	1/23/2026	0.2	Review ad hoc Ordinary Course Professional (OCP) payments for compliance with fee caps
Borgonovo, Erik	1/23/2026	0.4	Clear payment blocks through root-cause identification and targeted remediation
Borgonovo, Erik	1/23/2026	2.3	Review EMEA and LATAM advance-payment proformas, approve eligible cases, and route them for fast processing
Borgonovo, Erik	1/23/2026	1.2	Confirm EMEA advance-payment proformas and manage CIA mailbox items without delay
Borgonovo, Erik	1/23/2026	0.6	Maintain structured CIA records to guarantee traceability and facilitate reporting and escalation
Cook, Jacob	1/23/2026	0.8	Review of deferral requirements for WE 1/30
Cook, Jacob	1/23/2026	2.4	Further review of consolidated vendor reporting actuals against cash actuals bank reporting balances for WE 1/16
Grossi, Nick	1/23/2026	1.7	Prepare liquidity sensitivities and long-term projections
Grossi, Nick	1/23/2026	1.3	Coordinate and review factoring matters
Hamilton, Makenna	1/23/2026	0.8	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding business unit collateral summary analysis updates
Hamilton, Makenna	1/23/2026	2.8	Map collateral assets by legal entity
Hamilton, Makenna	1/23/2026	1.7	Create mapping for legal entity items (afternoon)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hamilton, Makenna	1/23/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) D. de Gosztanyi, V. Hotchkiss, K. Podzorova, and S. Nitabach (PJT) regarding manufacturing plant legal entity mapping
Hamilton, Makenna	1/23/2026	0.3	Call with M. Hamilton and S. Korol (A&M) to review latest paid professional fees
Hamilton, Makenna	1/23/2026	2.8	Create mapping for legal entity items (morning)
Hill, Michael	1/23/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/23/2026	0.2	Correspond re: statistics related to monthly volumes of cash in advance invoices per region
Hill, Michael	1/23/2026	1.6	Track payment confirmations for Europe
Hill, Michael	1/23/2026	0.2	Correspond re: check on a certain supplier with a Trade Agreement to see what are the correct payment terms
Hill, Michael	1/23/2026	0.2	Correspond re: uncertainty in analyzing certain suppliers to confirm if cash in advance invoices have been paid as invoice numbers differ between certain invoices
Hill, Michael	1/23/2026	0.6	Review certain suppliers to confirm if cash in advance invoices have been paid
Hill, Michael	1/23/2026	0.6	Track payment confirmations for Latin America
Hill, Michael	1/23/2026	1.1	Create analysis for cash in advance vendors processed by day to show the trend going forward
Hill, Michael	1/23/2026	0.2	Correspond re: analysis for cash in advance vendors processed by day to show the trend going forward
Hill, Michael	1/23/2026	1.2	Track payment confirmations for North America
Hill, Michael	1/23/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hollomon, Lindsey	1/23/2026	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/23/2026	1.2	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Korol, Sammy	1/23/2026	0.6	Incorporate timing overlays, customer-specific risk, receipt overlays, and country-specific VAT into extended customer receipts forecast for each region, and distribute
Korol, Sammy	1/23/2026	0.3	Call with M. Hamilton and S. Korol (A&M) to review latest paid professional fees
Korol, Sammy	1/23/2026	0.3	Update DIP Budget Variance Report for W/E 1.16 based on latest Company input and distribute
Korol, Sammy	1/23/2026	1.6	Develop 13-week receipts forecast with expanded customer and factoring-facility detail by region, reconcile to regional receipts in the DIP Budget Update W/E 1.23
Korol, Sammy	1/23/2026	1.6	Build workbook with clean visualizations covering DIP Budget Support items, including Inbounds, SIOP, factoring facility roll forward, and monthly debt forecasts

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/23/2026	0.3	Create 13-week CIA forecast using latest data, reconcile to DIP Budget Update W/E 1.23, incorporate regional detail, and distribute
Korol, Sammy	1/23/2026	0.6	Apply consistent structure across all visualizations and incorporate latest data from the finalized DIP Budget Update W/E 1.23 into DIP Budget Support workbook, and distribute to all appropriate parties
Korol, Sammy	1/23/2026	0.7	Build clean breakdown and corresponding visualization outlining monthly cash requirements, and incorporate into long-term projections deck
Korol, Sammy	1/23/2026	0.8	Produce clean region-specific 13-week cash flow forecasts (EMEA, NAFTA, Japan, Other) in Oku and USD as the finalized DIP Budget Update W/E 1.23, and distribute to all parties
Korol, Sammy	1/23/2026	0.7	Develop supporting schedules and summaries for professional fees (monthly accruals and disbursements), FDM summary, and the 13-week payroll forecast
Nguyen, Vi Hoa	1/23/2026	1.4	Assess document validity, approve CIA submissions, and forward them for payment handling
Nguyen, Vi Hoa	1/23/2026	2.1	Review documentation requirements, authorize CIA requests, and route them for booking processing
Nguyen, Vi Hoa	1/23/2026	0.7	Maintain detailed CIA transaction records in Excel to strengthen financial oversight and reduce duplication
Pacheco, Santiago	1/23/2026	0.7	Review status for CIA requests with the NAFTA PTP team
Pacheco, Santiago	1/23/2026	1.3	Approve and send CIA requests to NAFTA AP team for payment
Pacheco, Santiago	1/23/2026	1.7	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	1/23/2026	0.9	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/23/2026	0.4	Call with S. Pacheco (A&M) and the company to review NAFTA open items and define next steps as for January 23
Postolos, Lucas	1/23/2026	0.4	Discuss with management, division leaders, and L. Postolos (A&M) regarding customer overdue collection efforts
Postolos, Lucas	1/23/2026	0.9	Prepare documentation related to legal entity assets for purposes of exit financing diligence
Postolos, Lucas	1/23/2026	0.8	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding business unit collateral summary analysis updates
Postolos, Lucas	1/23/2026	0.3	Revise DIP Budget variance analysis support materials for Alix team for week ending January 16
Postolos, Lucas	1/23/2026	0.6	Review of inputs from management to incorporate into liquidity initiative materials, including assumptions regarding anticipated customer collections
Postolos, Lucas	1/23/2026	0.6	Review of documentation from EY, including correspondences, regarding mapping of plants and business units to legal entities
Postolos, Lucas	1/23/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) D. de Gosztanyi, V. Hotchkiss, K. Podzorova, and S. Nitabach (PJT) regarding manufacturing plant legal entity mapping

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	1/23/2026	0.4	Prepare documentation to distribute DIP Budget reporting materials for week ending January 16
Postolos, Lucas	1/23/2026	1.3	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Postolos, Lucas	1/23/2026	0.4	Discuss with D. Webber and L. Postolos (A&M) regarding manufacturing plant data and other exercises related to exit financing diligence
Postolos, Lucas	1/23/2026	0.9	Review of DIP Budget reporting items for week ending January 16, including variance analysis by region
Shiffman, David	1/23/2026	0.3	Finalize updates for long term cash flow projections for review
Shiffman, David	1/23/2026	1.7	Review variance report and provide feedback to team to finalize for submission
Shiffman, David	1/23/2026	1.7	Prepare draft liquidity materials for upcoming Board meeting for Management review
Shiffman, David	1/23/2026	0.8	Prepare updates to minimum cash analysis based on feedback from Company
Shiffman, David	1/23/2026	1.1	Correspond with K&E regarding case timeline and consents / noticing required in certain scenarios
Shiffman, David	1/23/2026	2.9	Prepare updates to long term cash flow projections and related presentation materials
Shiffman, David	1/23/2026	2.9	Prepare draft discussion materials to illustrate various liquidity scenarios based on several customer initiatives
Shiffman, David	1/23/2026	0.2	Finalize draft discussion materials for review
Shiffman, David	1/23/2026	1.4	Review working capital assumptions in long term projections and incorporate revisions to reflect latest progress on initiatives
Waismann, Heitor	1/23/2026	1.2	Update EMEA and NAFTA disbursements in DIP budget to incorporate indicated level of disbursement by Company's treasury team
Waismann, Heitor	1/23/2026	0.6	Review DIP budget output files for both yen Oku and dollar version
Waismann, Heitor	1/23/2026	0.6	Update China receipts in DIP budget to incorporate permanent variance for week ending 1/23
Waismann, Heitor	1/23/2026	0.6	Update factoring remittances forecast to adjust schedule for latest thinking of specific factor in EMEA
Waismann, Heitor	1/23/2026	0.7	Update DIP budget receipts to include additional timing changes in China receipts
Waismann, Heitor	1/23/2026	0.7	Update long term cash flow forecast to adjust timing of expected FDM relief to end of the extended case
Waismann, Heitor	1/23/2026	0.7	Refresh summary file with DPO impact in days and amount based on latest schedule for trade agreement and non-trade agreement impacts
Waismann, Heitor	1/23/2026	0.7	Update DIP budget presentation after changes to receipts, disbursements and factoring

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Professional	Date	Hours	Activity
Waismann, Heitor	1/23/2026	0.9	Update long term cash flow to revert changes to remittances to specific factoring compared to DIP budget
Waismann, Heitor	1/23/2026	1.4	Update long term cash flow to include changes to DPO forecast based on latest trade agreements
Waismann, Heitor	1/23/2026	1.2	Update DPO support calculations to reflect latest impacts of CIA changes and effects to terms
Waismann, Heitor	1/23/2026	1.2	Update DIP budget receipts to exclude remittances to a specific factoring
Waismann, Heitor	1/23/2026	1.3	Update long term cash flow to include sensitivity to trade agreement deferrals post June
Warren, Joseph	1/23/2026	0.5	Analyze updates for status of cash in advance payment team transitions by region and prepare summary update and next steps for A&M team
Webber, Dan	1/23/2026	0.8	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding business unit collateral summary analysis updates
Webber, Dan	1/23/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) D. de Gosztanyi, V. Hotchkiss, K. Podzorova, and S. Nitabach (PJT) regarding manufacturing plant legal entity mapping
Webber, Dan	1/23/2026	0.4	Discuss with D. Webber and L. Postolos (A&M) regarding manufacturing plant data and other exercises related to exit financing diligence
Zhu, Judith	1/23/2026	0.3	Review the China CIA payment list provided by the company, verify that it aligns with A&M's approvals, and follow up with the company on any discrepancies identified
Zhu, Judith	1/23/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/23/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/23/2026	1.7	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/23/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/23/2026	0.8	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 23, 2026 accordingly
Zhu, Judith	1/23/2026	0.3	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/23/2026	1.4	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/23/2026	0.4	Review trade agreements and correspond with J. Warren, N. Caruso and M. Hill (A&M)
Zhu, Judith	1/23/2026	1.8	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/23/2026	0.3	Update the CIA dashboard and Flash Report as of W/E 01/17, complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/23/2026	0.4	Review Company's responses for the rejected CIA requests and reply accordingly
Caruso, Nicholas	1/24/2026	0.2	Discuss between N. Caruso and L. Postolos (A&M) regarding efforts to improve Company liquidity in vendor invoicing process
Grossi, Nick	1/24/2026	2.0	Prepare illustrative exit scenarios
Grossi, Nick	1/24/2026	1.8	Prepare liquidity outlook presentation
Grossi, Nick	1/24/2026	1.0	Participate in call with K&E, PJT and the Company regarding liquidity
Hollomon, Lindsey	1/24/2026	2.9	Update various cash in advance analyses for week ending 1/23
Hollomon, Lindsey	1/24/2026	0.4	Create mapping for various cash in advance analyses
Postolos, Lucas	1/24/2026	0.9	Prepare documentation for J. Stegenga (A&M) regarding efforts to improve Company liquidity in vendor and customer invoice processes
Postolos, Lucas	1/24/2026	0.2	Discuss between N. Caruso and L. Postolos (A&M) regarding efforts to improve Company liquidity in vendor invoicing process
Shahbain, Abraham	1/24/2026	0.3	Call with H. Waisman and A. Shahbain (A&M) to discuss FDM summary of figures included in DIP budget and comparison to A&M vendor team analysis
Shiffman, David	1/24/2026	2.8	Prepare draft liquidity slides for upcoming Board meeting and incorporate feedback provided by team
Shiffman, David	1/24/2026	2.2	Finalize discussion materials to illustrate various liquidity scenarios based on several customer initiatives
Shiffman, David	1/24/2026	1.0	Discuss with PJT, A&M, K&E and Management to review liquidity scenarios
Shiffman, David	1/24/2026	0.7	Call with D. Shiffman to discuss adjustments to liquidity scenario and board meeting presentations
Waismann, Heitor	1/24/2026	2.6	Prepare presentation on DIP budget alternative scenarios, including full remittances of specific factoring, guaranty extension and potential exclusion of new factoring facility
Waismann, Heitor	1/24/2026	1.8	Update board presentation with latest DIP sizing estimate based on long term cash flow forecast
Waismann, Heitor	1/24/2026	1.8	Prepare adjustments to liquidity scenarios presentation to adjust sensitivities that will be presented in call with financial advisors for AHG
Waismann, Heitor	1/24/2026	0.7	Build summary of adjustments to liquidity scenario and update board meeting presentation
Waismann, Heitor	1/24/2026	0.4	Prepare summary file of monthly and weekly FDM assumptions assumed in DIP budget
Waismann, Heitor	1/24/2026	0.2	Correspond with A&M vendor team, re: FDM assumptions on DIP budget
Waismann, Heitor	1/24/2026	0.6	Perform adjustments to board meeting presentation to incorporate comments from A&M leader

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/24/2026	0.3	Correspond with A. Shahbain (A&M) to outline FDM summary of figures included in DIP budget and comparison to A&M vendor team analysis
Webber, Dan	1/24/2026	0.4	Review materials prepared by EY regarding certain legal entity analysis for purposes of exit financing
Hill, Michael	1/25/2026	1.6	Update analysis for top ten vendors of the case and for the last three weeks
Hill, Michael	1/25/2026	0.3	Update vendor management deck for top ten vendors of the case and the last three weeks
Hill, Michael	1/25/2026	0.2	Correspond re: update analysis for top ten vendors of the case and for the last three weeks
Korol, Sammy	1/25/2026	0.8	Build summary of estimated monthly acceleration from a specific customer in the UK, Mexico, and Japan; based on latest estimates reflected in DIP Budget Update W/E 1.23
Korol, Sammy	1/25/2026	1.2	Build detailed of invoice data underlying the outstanding factoring balance from a certain factoring facility
Shiffman, David	1/25/2026	1.4	Review presentation materials for long term monthly projections and provide feedback to A&M team
Shiffman, David	1/25/2026	2.4	Finalize liquidity slides for upcoming Board meeting based on feedback from Management
Shiffman, David	1/25/2026	0.5	Discuss with Company, A&M and AHG advisors to review potential customer terms reductions
Shiffman, David	1/25/2026	0.7	Discuss with Management and Debtor advisors to review liquidity outlook and potential scenarios
Shiffman, David	1/25/2026	0.7	Prepare revisions to customer support analysis based on feedback from Company
Shiffman, David	1/25/2026	0.8	Review latest factoring invoice detail based on information provided by the Company
Simion, Tony	1/25/2026	0.6	Attend meeting with P. Gund (CRO), K&E, and PJT to discuss latest liquidity levers and options to pursue in February
Waismann, Heitor	1/25/2026	1.2	Prepare summary description for interest, fees and professional fees included in DIP budget model
Waismann, Heitor	1/25/2026	1.5	Adjust board meeting presentation to include adjustments to post-June cash flow slide
Borgonovo, Erik	1/26/2026	2.9	Oversee EMEA prepayment requests while keeping CIA mailbox activities timely
Borgonovo, Erik	1/26/2026	1.8	Supervise EMEA invoice logs to prevent duplication and improve data accuracy
Borgonovo, Erik	1/26/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 1)
Borgonovo, Erik	1/26/2026	1.4	Approve LATAM proformas by ranking them according to operational criticality
Borgonovo, Erik	1/26/2026	0.4	Validate CIA files and send compliant cases for processing

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Borgonovo, Erik	1/26/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Monday, January 26
Caruso, Nicholas	1/26/2026	0.5	Call with Company accounting, A. Shahbain (A&M) and N. Caruso (A&M) payment team transition planning
Cook, Jacob	1/26/2026	2.6	Prepare deferral template for NAFTA post-petition payments for WE 1/30
Cook, Jacob	1/26/2026	1.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for EMEA for WE 1/30
Cook, Jacob	1/26/2026	1.3	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 1/30
Cook, Jacob	1/26/2026	2.9	Prepare deferral template for EMEA post-petition payments for WE 1/30
Cumberland, Brian	1/26/2026	2.6	Review peers for compensation payout levels of the peers
Grossi, Nick	1/26/2026	0.6	Participate in discussion with Treasury group related to factoring
Grossi, Nick	1/26/2026	0.5	Participate in discussion with AHG principals related to liquidity
Grossi, Nick	1/26/2026	1.0	Prepare factoring exposure roll forward
Grossi, Nick	1/26/2026	1.6	Review extended DIP budget and provide comments re: same
Grossi, Nick	1/26/2026	0.3	Prepare for discussion with AHG principals related to liquidity
Hamilton, Makenna	1/26/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding legal entity mapping information and exit financing workstream updates
Hill, Michael	1/26/2026	0.9	Track payment confirmations for North America
Hill, Michael	1/26/2026	1.4	Track payment confirmations for Europe
Hill, Michael	1/26/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/26/2026	1.4	Review North America post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/26/2026	1.3	Review Europe post petition invoices for crossover with invoices paid vendors
Hill, Michael	1/26/2026	0.4	Update exchange rates in model for the week
Hill, Michael	1/26/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	1/26/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hollomon, Lindsey	1/26/2026	2.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/26/2026	0.4	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/26/2026	0.4	Update terms mapping for CIA vendors
Hollomon, Lindsey	1/26/2026	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/26/2026	0.9	Combine payment details and cash in advance payments to find duplicate payments
Korol, Sammy	1/26/2026	0.6	Update professional fee tracker with latest received fee applications, track received invoices, and build summary showcasing variance to corresponding estimates
Korol, Sammy	1/26/2026	0.3	Update and distribute latest detailed vendor spend forecast
Korol, Sammy	1/26/2026	0.9	Build and distribute detailed variance summary showing estimated vs actual remittances and assignments from a certain factoring facility; based on latest actuals and estimates
Korol, Sammy	1/26/2026	0.8	Build variance summary between recorded disbursements in professional fee tracker and published actuals, updating Fx rates accordingly
Korol, Sammy	1/26/2026	0.8	Build and distribute detailed weekly carveout forecast based on latest estimated professional fee disbursements
Korol, Sammy	1/26/2026	0.9	Build detailed summary of outstanding professional fee from specific firms, and distribute with invoice support
Korol, Sammy	1/26/2026	0.8	Build updated summary of invoice data underlying the outstanding factoring balance from a certain factoring facility; based on latest actuals
Korol, Sammy	1/26/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest upcoming and past due professional fee invoices
Nguyen, Vi Hoa	1/26/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Monday, January 26
Nguyen, Vi Hoa	1/26/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 1)
Nguyen, Vi Hoa	1/26/2026	2.9	Confirm all paperwork is valid, approve CIA requests, and transfer them accordingly
Nguyen, Vi Hoa	1/26/2026	2.1	Update a structured Excel spreadsheet with CIA transactions to ensure financial control and eliminate repeated entries
Pacheco, Santiago	1/26/2026	1.2	Review status for CIA requests with the NAFTA PTP team
Pacheco, Santiago	1/26/2026	1.4	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/26/2026	1.9	Approve and send CIA requests to NAFTA AP team for payment
Pacheco, Santiago	1/26/2026	2.1	Review NAFTA CIA payment requests from the purchasing team
Postolos, Lucas	1/26/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding legal entity mapping information and exit financing workstream updates

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Postolos, Lucas	1/26/2026	0.2	Discuss with D. Shiffman and L. Postolos (A&M) regarding progress on various customer-related liquidity initiatives
Postolos, Lucas	1/26/2026	1.1	Continue revisions to liquidity initiative materials for management and ad hoc group related to inventory consignment negotiations
Postolos, Lucas	1/26/2026	2.4	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Postolos, Lucas	1/26/2026	0.3	Prepare documentation for G. Schmelter (A&M) regarding cash actuals transition progress
Shahbain, Abraham	1/26/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shahbain, Abraham	1/26/2026	0.5	Call with Company accounting, A. Shahbain (A&M) and N. Caruso (A&M) payment team transition planning
Shahbain, Abraham	1/26/2026	0.9	Review and update regional allocation funding schedule based on feedback received
Shahbain, Abraham	1/26/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of cash in advance payment team transition for each region and next steps relating to the same
Shahbain, Abraham	1/26/2026	1.1	Review and provide feedback and updates to proposed payments for weekly run
Shiffman, David	1/26/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to discuss January operating cash flow and adjustments to liquidity scenarios presentation
Shiffman, David	1/26/2026	0.2	Discuss with D. Shiffman and L. Postolos (A&M) regarding progress on various customer-related liquidity initiatives
Shiffman, David	1/26/2026	0.8	Discuss with AHG, Management, Debtor advisors and AHG advisors to review latest liquidity outlook
Shiffman, David	1/26/2026	0.5	Discuss with Management and Debtor advisors to review strategy related to upcoming factoring activity
Shiffman, David	1/26/2026	1.6	Prepare revisions to long term projections materials
Shiffman, David	1/26/2026	1.2	Prepare projected roll forward of factoring balances based on latest information provided by Company
Shiffman, David	1/26/2026	0.7	Prepare talking points for Management for upcoming Board Meeting
Turner, Cari	1/26/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/26/2026	1.1	Prepare answers to FTI diligence questionnaire related to variance report for week ending 1/23
Waismann, Heitor	1/26/2026	0.2	Correspond with K&E, re: duplicated payment to specific debtor advisors
Waismann, Heitor	1/26/2026	0.2	Correspond with K&E, re: summary of outstanding invoice and request for adjusted invoice
Waismann, Heitor	1/26/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest upcoming and past due professional fee invoices

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/26/2026	0.3	Review additional support file with detailed SG&A, Non-Operating and tariffs forecast
Waismann, Heitor	1/26/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to discuss January operating cash flow and adjustments to liquidity scenarios presentation
Waismann, Heitor	1/26/2026	1.6	Update long term cash flow forecast to include adjustments to chapter 11 line items based on professional fee and FDM schedule
Waismann, Heitor	1/26/2026	1.5	Update monthly operational assumptions that drive long term cash flow forecast receipts and disbursements
Waismann, Heitor	1/26/2026	2.4	Prepare support for receipts forecast included in long term cash flow forecast
Waismann, Heitor	1/26/2026	0.4	Review specific debtor advisors' outstanding invoices summary
Warren, Joseph	1/26/2026	0.3	Analyze latest cash in advance payment presentation and process revisions to the same to support transition of role back to the Company
Warren, Joseph	1/26/2026	0.3	Analyze updates from A&M team regarding progress of cash in advance payment team transition back to Company as of Monday, 1/26
Warren, Joseph	1/26/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) regarding status of cash in advance payment team transition for each region and next steps relating to the same
Warren, Joseph	1/26/2026	0.4	Prepare guidance for A&M team regarding transition of cash in advance payment responsibilities for two regions
Webber, Dan	1/26/2026	0.3	Review of legal entity analysis requested by PJT and prepared by A&M
Webber, Dan	1/26/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding legal entity mapping information and exit financing workstream updates
Zhu, Judith	1/26/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 23, 2026 accordingly
Zhu, Judith	1/26/2026	0.2	Review Teams conversation history (CIA and TA related) and email correspondence
Zhu, Judith	1/26/2026	1.2	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/26/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/26/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/26/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/26/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/26/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/26/2026	1.4	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Borgonovo, Erik	1/27/2026	2.4	Review CIA submissions, authorize eligible cases, and forward them for prompt execution
Borgonovo, Erik	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Borgonovo, Erik	1/27/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Tuesday, January 27
Borgonovo, Erik	1/27/2026	0.7	Review buyers on CIA documentation requirements and best submission practices
Borgonovo, Erik	1/27/2026	2.2	Approve EMEA advance-payment invoices to ensure prompt processing and payment
Borgonovo, Erik	1/27/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 2)
Caruso, Nicholas	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Cook, Jacob	1/27/2026	1.7	Select invoices to be paid for NAFTA during WE 1/30 based on deferral targets identified
Cook, Jacob	1/27/2026	0.2	Consolidate weekly payments made from LATAM filing entities for WE 1/23
Cook, Jacob	1/27/2026	0.2	Consolidate weekly payments made from Turkish filing entities for WE 1/23
Cook, Jacob	1/27/2026	0.3	Consolidate weekly payments made from Japan filing entities for WE 1/23
Cook, Jacob	1/27/2026	0.7	Consolidate weekly payments made from China filing entities for WE 1/23
Cook, Jacob	1/27/2026	2.1	Select invoices to be paid for EMEA during WE 1/30 based on deferral targets identified
Cook, Jacob	1/27/2026	1.3	Review of FDM coding for actuals reported for WE 1/23
Cook, Jacob	1/27/2026	0.9	Review of vendor-related disbursements for WE 1/23 against budgeted allowance
Cook, Jacob	1/27/2026	0.9	Consolidate weekly payments made from NAFTA filing entities for WE 01/23
Cook, Jacob	1/27/2026	0.7	Consolidate weekly payments made from EMEA filing entities for WE 1/23
Grossi, Nick	1/27/2026	1.4	Prepare extended DIP liquidity projections
Grossi, Nick	1/27/2026	0.8	Coordinate bank guarantee w/r/t factoring program
Grossi, Nick	1/27/2026	1.6	Prepare materials related to liquidity sensitivity analysis

Exhibit D

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/27/2026	1.1	Track payment confirmations for North America
Hill, Michael	1/27/2026	0.2	Correspond re: draft of information for the top cash in advance spend vendors for the case for the past two months
Hill, Michael	1/27/2026	0.2	Correspond re: request for a purchaser to submit invoices for cash in advance payment to the cash in advance mailbox
Hill, Michael	1/27/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/27/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Hill, Michael	1/27/2026	0.3	Track payment confirmations for Latin America
Hill, Michael	1/27/2026	1.1	Create analysis for top cash in advance vendors for the case for the past two months
Hill, Michael	1/27/2026	1.2	Update analysis for cash in advance spend to date
Hill, Michael	1/27/2026	1.6	Track payment confirmations for Europe
Hill, Michael	1/27/2026	0.6	Create additional sensitivity for additional vendors to give the full picture for highest spend vendors for the case for the past couple of months
Hollomon, Lindsey	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Hollomon, Lindsey	1/27/2026	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/27/2026	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Korol, Sammy	1/27/2026	0.6	Provide detailed commentary outlining the nature of actual vs forecasted SG&A from W/E 11.28 - 1.16
Korol, Sammy	1/27/2026	1.2	Collect latest professional fee January monthly accrual estimates, compare to prior accrual estimates, and update tracker with latest amounts
Korol, Sammy	1/27/2026	0.9	Build detailed variance summary by region and recipient of actual vs forecasted SG&A from W/E 11.28 to 1.16; based on latest actuals and November long-term projections
Korol, Sammy	1/27/2026	0.7	Correspond with specific professionals to collect outstanding invoices, record latest invoices, and update Company accordingly
Korol, Sammy	1/27/2026	0.7	Update folder of received professional fee invoices with latest invoices received over the past month, and adjust professional fee tracker accordingly to reflect latest actualized amounts

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Professional	Date	Hours	Activity
Korol, Sammy	1/27/2026	0.6	Create variance summary by individual firm of January monthly professional fee accrual estimates vs actualized amounts to date, supported with explanations for variances
Korol, Sammy	1/27/2026	0.6	Create and distribute monthly summaries of actualized professional fee accruals and disbursements to date based on latest data
Nguyen, Vi Hoa	1/27/2026	1.4	Compile CIA transactions in an organized Excel format to support internal controls and prevent duplication
Nguyen, Vi Hoa	1/27/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 2)
Nguyen, Vi Hoa	1/27/2026	0.4	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Tuesday, January 27
Nguyen, Vi Hoa	1/27/2026	2.3	Inspect submitted documents, approve CIA requests, and escalate them for payment and booking
Nguyen, Vi Hoa	1/27/2026	2.9	Validate documentation compliance, authorize CIA requests, and dispatch them for further action
Nguyen, Vi Hoa	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Pacheco, Santiago	1/27/2026	2.4	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	1/27/2026	1.4	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/27/2026	1.7	Approve and send CIA requests to NAFTA AP team for payment
Pacheco, Santiago	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Pacheco, Santiago	1/27/2026	1.1	Review status for CIA requests with the NAFTA PTP team
Postolos, Lucas	1/27/2026	1.9	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Shahbain, Abraham	1/27/2026	0.7	Review and update regional allocation funding schedule based on updated feedback
Shahbain, Abraham	1/27/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	1/27/2026	2.3	Prepare and review updated liquidity outlook including trade agreement deferral scenario
Shiffman, David	1/27/2026	2.1	Prepare and review updated near term liquidity outlook revised for latest thinking initiatives
Shiffman, David	1/27/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review long term cash flow supports, such as operating assumptions summary and working capital summaries

Exhibit D

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Professional	Date	Hours	Activity
Shiffman, David	1/27/2026	0.8	Discuss with SVP, AlixPartners, A&M, PJT and Management to review latest liquidity projections
Shiffman, David	1/27/2026	1.4	Prepare case timeline materials to illustrate sequencing of potential DIP extension
Simion, Tony	1/27/2026	0.8	Attend weekly meeting with Management and Ad hoc Lender Advisors to discuss prior week actual cash activities and expectations for this week
Turner, Cari	1/27/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/27/2026	2.3	Prepare support for working capital summary that drives long term cash flow forecast
Waismann, Heitor	1/27/2026	1.1	Update long term liquidity scenario to include latest FDM schedule and deferrals provided by A&M vendor team
Waismann, Heitor	1/27/2026	0.5	Prepare summary files with preliminary outputs for long term cash flow forecast assuming June-26 emergence to provide to A&M business plan team
Waismann, Heitor	1/27/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review long term cash flow supports, such as operating assumptions summary and working capital summaries
Waismann, Heitor	1/27/2026	0.9	Update liquidity scenarios presentation with latest output for DIP budget after updates performed on 1/27
Waismann, Heitor	1/27/2026	1.2	Prepare commentary to bridge slide between prior long term cash flow forecast balance at June-26 compared to current long term cash flow forecast balance at June-26
Waismann, Heitor	1/27/2026	1.2	Update submitted DIP budget to incorporate actuals for 1/23 and adjustments to disbursements, vendor deferrals and FDM forecast
Waismann, Heitor	1/27/2026	1.6	Update long term cash flow presentation to reflect latest DIP sizing scenario based on updated FDM deferrals post June-26
Waismann, Heitor	1/27/2026	0.4	Review analysis on cumulative receipts variance for the weeks ending 12/26 to 1/16
Waismann, Heitor	1/27/2026	1.4	Prepare receipts bridge between 13-week cash flow submitted on 12/26 and 13-week cash flow submitted on 1/23 for overlapping 9 weeks of forecast
Warren, Joseph	1/27/2026	0.3	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/27
Zhu, Judith	1/27/2026	1.9	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/27/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/27/2026	0.4	Coordinate with J. Warren (A&M) regarding the APAC CIA Approval Process training arrangements
Zhu, Judith	1/27/2026	1.6	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/27/2026	0.6	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 27, 2026 accordingly

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Zhu, Judith	1/27/2026	0.2	Review the Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/27/2026	0.2	Check and update the latest TA list
Athreya, Abhi	1/28/2026	1.2	Work with Counsel and the Company's back office to pursue Ordinary Course Professional (OCP) fee cap increase
Borgonovo, Erik	1/28/2026	1.3	Review CIA payment files for urgent EMEA and LATAM cases and authorize processing
Borgonovo, Erik	1/28/2026	0.3	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Wednesday, January 28
Borgonovo, Erik	1/28/2026	1.6	Ensure CIA records remain consistent to support traceability and reporting accuracy
Borgonovo, Erik	1/28/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 3)
Borgonovo, Erik	1/28/2026	1.9	Examine high-priority LATAM CIA invoices and authorize them without delay
Cook, Jacob	1/28/2026	1.4	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/23 for EMEA
Cook, Jacob	1/28/2026	1.3	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/23 for NAFTA
Cook, Jacob	1/28/2026	1.0	Reconcile payments reported in VMT data against data provided by the Company treasury for WE 1/23
Cook, Jacob	1/28/2026	0.9	Prepare weekly FIDIS facility vendor-level reporting
Grossi, Nick	1/28/2026	1.0	Prepare and review factoring related analysis
Grossi, Nick	1/28/2026	0.5	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review long term cash flow forecast presentation
Grossi, Nick	1/28/2026	0.6	Coordinate customer revision to reduced terms
Grossi, Nick	1/28/2026	0.6	Prepare framework for accelerated working capital negotiations
Grossi, Nick	1/28/2026	1.0	Review and provide comments to long-term projections
Grossi, Nick	1/28/2026	1.3	Review and provide comments re: AHG sensitivity analysis
Hill, Michael	1/28/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/28/2026	1.4	Track payment confirmations for North America
Hill, Michael	1/28/2026	0.9	Create deck for key vendor analysis for the past couple of months to show trend analysis three week averages to show which vendors have been requesting higher than average funds recently

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	1/28/2026	0.7	Track payment confirmations for Latin America
Hill, Michael	1/28/2026	0.2	Correspond re: details for key vendor analysis for the past couple of months to show trend analysis three week averages to show which vendors have been requesting higher than average funds recently
Hill, Michael	1/28/2026	1.2	Build out key vendor analysis for the past couple of months to show three week averages to show trends
Hill, Michael	1/28/2026	0.3	Correspond re: summary of the key vendors for the past couple of months by region
Hill, Michael	1/28/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/28/2026	1.8	Track payment confirmations for Europe
Hollomon, Lindsey	1/28/2026	1.6	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/28/2026	0.4	Call with L. Hollomon and J. Warren (A&M) regarding cash in advance payment team transition timeline presentation
Hollomon, Lindsey	1/28/2026	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/28/2026	0.7	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Korol, Sammy	1/28/2026	1.8	Extract actual professional fee disbursements from raw bank data, reconcile against professional fee tracker, and calculate Fx rates at time of disbursement
Korol, Sammy	1/28/2026	0.8	Build visualizations highlighting January professional fees by firm and latest estimates, and incorporate into weekly professional fee update presentation
Korol, Sammy	1/28/2026	1.4	Incorporate detailed receipts forecast by customer and region into receipts variance template, adding customer-specific risk, VAT overlays, and timing adjustments
Korol, Sammy	1/28/2026	1.2	Incorporate latest A&M December DTRs into fee application draft, reconciling meetings, fixing matter code discrepancies, and ensuring they comply with all requirements
Korol, Sammy	1/28/2026	1.2	Build and distribute updated list of past due and upcoming professional fee accruals, incorporating accrual month and additional invoice detail
Korol, Sammy	1/28/2026	1.1	Build updated liquidity chart showing actual debtor cash balance, incremental benefits from liquidity opportunities, base forecast, and latest working capital adjustment estimates
Korol, Sammy	1/28/2026	0.9	Build in depth receipts forecast summary for W/E 1.23 detailing base forecast, applied overlays, and finalized forecast by region, country, and customer
Korol, Sammy	1/28/2026	0.8	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from W/E 1.23, corresponding with Company to clarify variances at the recipient level

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/28/2026	0.8	Build in depth variance analysis of forecast vs actual receipts for W/E 1.23 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	1/28/2026	0.6	Remap W/E 1.23 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	1/28/2026	0.6	Build updated list of received and outstanding professional fee invoices
Korol, Sammy	1/28/2026	0.4	Build variance summary by country of W/E 1.23 payroll disbursements, corresponding with Company to confirm nature of actual vs forecast variance
Korol, Sammy	1/28/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review past due and upcoming professional monthly fees and interim fees
Nguyen, Vi Hoa	1/28/2026	0.3	Call with E. Boronovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Wednesday, January 28
Nguyen, Vi Hoa	1/28/2026	1.8	Keep an accurate Excel log of CIA transactions to enhance financial governance and avoid duplicate records
Nguyen, Vi Hoa	1/28/2026	2.1	Review and confirm documentation, authorize CIA requests, and forward them for completion
Nguyen, Vi Hoa	1/28/2026	0.3	Record and organize CIA transactions in Excel to safeguard financial controls and eliminate redundancy
Nguyen, Vi Hoa	1/28/2026	1.1	Validate all supporting documents, approve CIA requests, and route them to the appropriate department for payment and reservations
Nguyen, Vi Hoa	1/28/2026	1.5	Call with E. Boronovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 3 - Guided Processing part 3)
Pacheco, Santiago	1/28/2026	2.1	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	1/28/2026	0.6	Review status for CIA requests with the NAFTA PTP team
Pacheco, Santiago	1/28/2026	1.4	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/28/2026	1.7	Approve and send CIA requests to NAFTA AP team for payment
Postolos, Lucas	1/28/2026	0.4	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor and customer negotiations
Postolos, Lucas	1/28/2026	2.1	Prepare documentation for B. Everhart (A&M) regarding issues with customer collection process
Shiffman, David	1/28/2026	0.5	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review long term cash flow forecast presentation
Shiffman, David	1/28/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to review bridge between December and January monthly cash flow projections
Shiffman, David	1/28/2026	1.6	Review cash forecast analysis provided by AlixPartners and discuss with A&M team

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/28/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on adjustments to long term cash flow presentation after discussion with A&M leader
Shiffman, David	1/28/2026	1.2	Review proposed responses to diligence requests to various constituents and provide feedback to A&M team
Shiffman, David	1/28/2026	2.2	Prepare and review revisions to long term cash projection presentation materials
Shiffman, David	1/28/2026	0.3	Correspond with Treasury regarding upcoming payment of professional fee invoices
Shiffman, David	1/28/2026	0.4	Call with Collected Strategies to review approach to upcoming factoring related communications
Waismann, Heitor	1/28/2026	0.4	Correspond with Pachulski, re: 1st and 2nd fee application payment
Waismann, Heitor	1/28/2026	0.4	Update long term cash flow forecast output to include DIP sizing scenarios as appendix to main output
Waismann, Heitor	1/28/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to align on adjustments to long term cash flow presentation after discussion with A&M leader
Waismann, Heitor	1/28/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to review bridge between December and January monthly cash flow projections
Waismann, Heitor	1/28/2026	1.2	Update liquidity cash flow scenarios to incorporate adjustments to disbursements, factoring remittances
Waismann, Heitor	1/28/2026	1.4	Update DIP sizing scenario to adjust for final trade agreement commitment schedule provided by A&M vendor team
Waismann, Heitor	1/28/2026	1.8	Update bridge between December and January monthly cash flow projections after feedback from A&M leader
Waismann, Heitor	1/28/2026	1.8	Update liquidity scenarios presentation with latest output for DIP budget after updates performed on 1/28
Waismann, Heitor	1/28/2026	2.4	Update long term cash flow forecast presentation to update slide related to DIP sizing and outputs after feedback from A&M leader
Waismann, Heitor	1/28/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review past due and upcoming professional monthly fees and interim fees
Waismann, Heitor	1/28/2026	0.3	Review cumulative receipts variance report for the weeks ending 12/26 to 1/16 after adjusts made by A&M member
Waismann, Heitor	1/28/2026	0.5	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review long term cash flow forecast presentation
Warren, Joseph	1/28/2026	0.4	Call with L. Hollomon and J. Warren (A&M) regarding cash in advance payment team transition timeline presentation
Warren, Joseph	1/28/2026	0.3	Analyze progress of transition of cash in advance payment responsibilities as of Wednesday, 1/28 and prepare update for A&M team on the same
Webber, Dan	1/28/2026	0.2	Review correspondence from Company management on professional fees, and related supporting data
Webber, Dan	1/28/2026	0.6	Review latest draft of certain detail by legal entity to support exit financing process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Webber, Dan	1/28/2026	0.3	Review draft of weekly DIP variance report for week ended 1/23/2026
Zhu, Judith	1/28/2026	0.3	Report training progress to J. Warren, N. Caruso and M. Hill (A&M)
Zhu, Judith	1/28/2026	0.3	Review the China and Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/28/2026	0.8	Coordinate with the Company regarding the APAC CIA Approval Process training arrangements
Zhu, Judith	1/28/2026	0.4	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 28, 2026 accordingly
Zhu, Judith	1/28/2026	1.4	Prepare the APAC CIA Approval Process training materials
Zhu, Judith	1/28/2026	1.9	Deliver Part 2 of the APAC CIA approval process training
Zhu, Judith	1/28/2026	1.4	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/28/2026	0.7	Communicate with M. Hill (A&M) regarding whether the CIA payment for specific vendors can be processed
Zhu, Judith	1/28/2026	2.1	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/28/2026	0.3	Communicate with A. Shahbain (A&M) regarding the quota issue
Zhu, Judith	1/28/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/28/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/28/2026	2.2	Deliver Part 1 of the APAC CIA approval process training
Zhu, Judith	1/28/2026	0.6	Coordinate with J. Warren (A&M) regarding the APAC CIA Approval Process training arrangements
Borgonovo, Erik	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Borgonovo, Erik	1/29/2026	1.5	Correspond with V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 4 - Review and shadowing part 1)
Borgonovo, Erik	1/29/2026	1.4	Maintain orderly CIA logs to support traceability and reporting integrity
Borgonovo, Erik	1/29/2026	0.3	Review supplier TAs to assess if CIA requirements may be challenged
Borgonovo, Erik	1/29/2026	2.1	Validate EMEA advance-payment proformas and coordinate with teams for prompt execution
Borgonovo, Erik	1/29/2026	0.2	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, January 29

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Caruso, Nicholas	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Cook, Jacob	1/29/2026	2.2	Invoice-level review of vendor payments made vs. vendor payments approved in NAFTA for WE 1/23
Cook, Jacob	1/29/2026	1.8	Invoice-level review of vendor payments made vs. vendor payments approved in EMEA for WE 1/23
Grossi, Nick	1/29/2026	0.5	Prepare and participate in discussion with the Company related to factoring
Grossi, Nick	1/29/2026	0.2	Discuss with Treasury, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through factoring arrangement and responses to Alix diligence requests
Grossi, Nick	1/29/2026	0.3	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review AlixPartners liquidity presentation and bridge comparing AlixPartners liquidity forecast and DIP budget submitted on 1/23
Grossi, Nick	1/29/2026	1.6	Prepare extended DIP budget and prepetition scenario analysis
Grossi, Nick	1/29/2026	1.0	Review and reconcile AHG cash flow bridge
Hill, Michael	1/29/2026	0.2	Correspond re: update to trend analysis to show the in process pending payments for each of the key vendors
Hill, Michael	1/29/2026	0.9	Update to trend analysis to show the in process pending payments for each of the key vendors
Hill, Michael	1/29/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/29/2026	1.2	Track payment confirmations for North America
Hill, Michael	1/29/2026	0.8	Analyze a certain vendor to match up post petition payments with cash in advance payments to see what crossover there is
Hill, Michael	1/29/2026	0.2	Correspond re: confirm the reconciliation of payments for a certain supplier with the Company
Hill, Michael	1/29/2026	0.2	Correspond re: ensuring statement of account for a certain supplier is accurate
Hill, Michael	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Hill, Michael	1/29/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/29/2026	0.6	Track payment confirmations for Latin America
Hill, Michael	1/29/2026	1.4	Track payment confirmations for Europe
Hill, Michael	1/29/2026	0.2	Correspond re: crossover of cash in advance payments with post petition payments to see what crossover there is

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/29/2026	0.6	Prepare materials for cash in advance transition visual
Hollomon, Lindsey	1/29/2026	2.1	Clean CIA Inbox sorting invoices processed and payment confirmations (evening)
Hollomon, Lindsey	1/29/2026	0.9	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Hollomon, Lindsey	1/29/2026	1.3	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Korol, Sammy	1/29/2026	1.3	Build and distribute detailed long-term payroll forecast by region and payroll type based on latest data, incorporating estimates for KEIP/KERP and non-insider bonus
Korol, Sammy	1/29/2026	0.7	Incorporate explanations into Variance Report W/E 1.23 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	1/29/2026	0.7	Clean W/E 1.23 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 1.23
Korol, Sammy	1/29/2026	0.6	Write commentary on Variance Report W/E 1.23 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	1/29/2026	0.6	Update DIP Budget Variance Report for W/E 1.23 based on latest feedback, revise formatting, and distribute to Company
Korol, Sammy	1/29/2026	0.6	Incorporate latest invoices into professional fee tracker and build high-level variance summary to prior estimates
Korol, Sammy	1/29/2026	0.6	Construct variance summary by region of forecasted non-operating activities versus actual amounts in W/E 1.23, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	1/29/2026	0.6	Call with H. Waismann and S. Korol (A&M) to discuss detailed disbursement analysis, reviewing incremental obligations and deferral changes
Korol, Sammy	1/29/2026	0.4	Update Variance Report W/E 1.23 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	1/29/2026	0.4	Call with H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.23
Korol, Sammy	1/29/2026	0.4	Call with H. Waismann and S. Korol (A&M) to build detailed summary of actual and forecasted expenses and disbursements, incorporating past-due catch-up, new obligations, and other cash impacts
Korol, Sammy	1/29/2026	0.4	Build variance summary comparing actual tariff disbursements in W/E 1.23 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	1/29/2026	0.3	Update Variance Report W/E 1.23 with explanations for payroll variances by region and country and confirm key variances with Company

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	1/29/2026	0.3	Build and distribute filing version draft for DIP Budget Update WE 1.23
Korol, Sammy	1/29/2026	0.2	Update summary of upcoming and past-due professional fees based on latest invoice and fee application data
Korol, Sammy	1/29/2026	0.4	Incorporate W/E 1.23 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Nguyen, Vi Hoa	1/29/2026	1.5	Call with Company discussing cash in advance process and transition steps (Stage 4 - Review and shadowing part 1)
Nguyen, Vi Hoa	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Nguyen, Vi Hoa	1/29/2026	0.9	Use a structured Excel file to document CIA transactions and support financial integrity while preventing duplication
Nguyen, Vi Hoa	1/29/2026	1.3	Conduct a review of documentation, authorize CIA requests, and forward them to the designated team for payment and booking processing
Nguyen, Vi Hoa	1/29/2026	0.2	Call with E. Borgonovo (A&M) and V. Nguyen (A&M) discussing cash in advance transition and issues as of Thursday, January 29
Nguyen, Vi Hoa	1/29/2026	1.6	Verify and validate documentation, approve CIA requests, and submit them to the appropriate team for payment and booking processing
Pacheco, Santiago	1/29/2026	2.2	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	1/29/2026	1.6	Approve and send CIA requests to NAFTA AP team for payment
Pacheco, Santiago	1/29/2026	1.2	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/29/2026	0.9	Review status for CIA requests with the NAFTA PTP team
Pacheco, Santiago	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Postolos, Lucas	1/29/2026	1.7	Review of documentation from Akin team regarding collateral by region to incorporate into exit financing documentation
Postolos, Lucas	1/29/2026	0.2	Discuss with Treasury, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through factoring arrangement and responses to Alix diligence requests
Postolos, Lucas	1/29/2026	2.2	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across vendor negotiations
Schmelter, Griffen	1/29/2026	0.4	Call with H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.23
Shiffman, David	1/29/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to review vendor expenses and disbursements summary, including DPO calculations

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Professional	Date	Hours	Activity
Shiffman, David	1/29/2026	0.2	Discuss with Treasury, D. Shiffman, and L. Postolos (A&M) regarding liquidity generated through factoring arrangement and responses to Alix diligence requests
Shiffman, David	1/29/2026	0.5	Call with A&M and AlixPartners to review historical and projected disbursement analysis
Shiffman, David	1/29/2026	0.3	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review AlixPartners liquidity presentation and bridge comparing AlixPartners liquidity forecast and DIP budget submitted on 1/23
Shiffman, David	1/29/2026	1.2	Prepare new liquidity scenario based on latest customer and factoring support information
Shiffman, David	1/29/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review changes to liquidity scenarios presentation after adjusting factoring remittances forecast
Shiffman, David	1/29/2026	0.6	Call with SVP and AlixPartners to review liquidity outlook and working capital assumptions
Shiffman, David	1/29/2026	1.2	Review preliminary DIP variance report and provide feedback to A&M team
Shiffman, David	1/29/2026	1.1	Prepare and review historical and projected disbursement analysis
Waismann, Heitor	1/29/2026	0.3	Call with N. Grossi, D. Shiffman and H. Waismann (A&M) to review AlixPartners liquidity presentation and bridge comparing AlixPartners liquidity forecast and DIP budget submitted on 1/23
Waismann, Heitor	1/29/2026	0.4	Call with H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget Variance Report for W/E 1.23
Waismann, Heitor	1/29/2026	0.4	Update liquidity scenarios presentation with latest output for DIP budget after updates performed on 1/29
Waismann, Heitor	1/29/2026	0.4	Call with H. Waismann and S. Korol (A&M) to build detailed summary of actual and forecasted expenses and disbursements, incorporating past-due catch-up, new obligations, and other cash impacts
Waismann, Heitor	1/29/2026	0.6	Call with H. Waismann and S. Korol (A&M) to discuss detailed disbursement analysis, reviewing incremental obligations and deferral changes
Waismann, Heitor	1/29/2026	1.2	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	1/29/2026	1.3	Update liquidity cash flow scenarios to incorporate changes to factoring advances, now expected to occur as 50% of remittances for next weeks, and with latest estimate for 0-day term change impact for specific customer
Waismann, Heitor	1/29/2026	1.6	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	1/29/2026	2.4	Prepare summary of vendor expenses and disbursements modeling and DPO calculations, included in DIP budget submitted on 1/23
Waismann, Heitor	1/29/2026	0.6	Call with D. Shiffman and H. Waismann (A&M) to review changes to liquidity scenarios presentation after adjusting factoring remittances forecast
Waismann, Heitor	1/29/2026	0.7	Call with D. Shiffman and H. Waismann (A&M) to review vendor expenses and disbursements summary, including DPO calculations

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Warren, Joseph	1/29/2026	0.3	Analyze update from A&M team relating to status of cash in advance payment team responsibilities transition and update Company on the same
Warren, Joseph	1/29/2026	0.2	Prepare for and participate in daily cash in advance invoice and payment coordination call with J. Warren, N. Caruso, M. Hill, V. Nguyen, E. Borgonovo, S. Pacheco, and L. Hollomon (A&M) discussing cash in advance transition and issues as of 1/29
Webber, Dan	1/29/2026	0.8	Review local law collateral tracker provided by Akin
Weiland, Brad	1/29/2026	0.2	Correspond with D. Webber (A&M) re customer contracts
Zhu, Judith	1/29/2026	0.3	Coordinate with J. Warren (A&M) on the China and Japan CIA transition process
Zhu, Judith	1/29/2026	1.3	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/29/2026	0.2	Analyze monthly vendor CIA application trends, and discuss any unusual changes with the Company
Zhu, Judith	1/29/2026	1.1	Review Japan and China CIAs received in the afternoon and respond to the procurement and processing team (Company)
Zhu, Judith	1/29/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/29/2026	0.3	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/29/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/29/2026	0.4	Review the China and Japan CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Borgonovo, Erik	1/30/2026	1.5	Call with E. Borgonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 4 - Review and shadowing part 2)
Borgonovo, Erik	1/30/2026	1.6	Check EMEA advance-payment proformas and coordinate for timely execution
Borgonovo, Erik	1/30/2026	1.7	Evaluate LATAM advance-payment requests and fast-track critical cases
Borgonovo, Erik	1/30/2026	0.4	Correspond with V. Nguyen (A&M) discussing cash in advance transition and issues as of Friday, January 30
Cook, Jacob	1/30/2026	1.1	Review of deferral requirements for WE 2/6
Cook, Jacob	1/30/2026	2.1	Further review of consolidated vendor reporting actuals against cash actuals bank reporting balances for WE 1/23
Grossi, Nick	1/30/2026	0.5	Call with N. Grossi and H. Waismann (A&M) to review liquidity presentation with latest changes to scenarios, including updates to factoring remittances and customer support
Grossi, Nick	1/30/2026	0.5	Call with N. Grossi and H. Waismann (A&M) to review liquidity presentation with latest changes to scenarios after updates discussed during call in 1/20

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	1/30/2026	0.5	Review working capital initiative tracker and provide comments re: same
Grossi, Nick	1/30/2026	0.5	Review and provide comments re: weekly cash variance
Hill, Michael	1/30/2026	1.6	Review and process invoices for North America
Hill, Michael	1/30/2026	0.2	Correspond re: approval of payment for a certain supplier for cash in advance despite a related company having a Trade Agreement
Hill, Michael	1/30/2026	1.1	Track payment confirmations for North America
Hill, Michael	1/30/2026	0.4	Track payment confirmations for Latin America
Hill, Michael	1/30/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	1/30/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	1/30/2026	1.4	Track payment confirmations for Europe
Hill, Michael	1/30/2026	1.2	Review and track invoices for North America
Hollomon, Lindsey	1/30/2026	0.6	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/30/2026	2.6	Finalize cash in advance transition visuals
Hollomon, Lindsey	1/30/2026	0.6	Continue to create cash in advance transition visuals
Hollomon, Lindsey	1/30/2026	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (afternoon)
Korol, Sammy	1/30/2026	0.4	Create clean filing version of DIP Budget Update WE 1.23 and distribute
Korol, Sammy	1/30/2026	0.4	Correspond with individual professional firms for latest invoices and updates to past fee applications
Korol, Sammy	1/30/2026	0.8	Update long-term liquidity outlook visualization with actual cash flows from W/E 1.23
Korol, Sammy	1/30/2026	0.7	Update variance report with latest data, adjust formatting, and distribute
Korol, Sammy	1/30/2026	0.6	Incorporate latest professional fee invoices into tracker and update upcoming and past-due invoice list accordingly
Nguyen, Vi Hoa	1/30/2026	2.9	Ensure all documents are compliant, approve CIA requests, and submit them to the responsible team for further processing
Nguyen, Vi Hoa	1/30/2026	2.1	Examine and confirm documentation accuracy, authorize CIA submissions, and transfer them for payment and booking coordination
Nguyen, Vi Hoa	1/30/2026	1.1	Enter and manage CIA transactions in a standardized Excel sheet to reinforce financial monitoring and avoid duplicates

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Nguyen, Vi Hoa	1/30/2026	1.5	Call with E. Borghonovo (A&M), V. Nguyen (A&M) and the Company discussing cash in advance process and transition steps (Stage 4 - Review and shadowing part 2)
Pacheco, Santiago	1/30/2026	1.8	Review NAFTA CIA payment requests from the purchasing team
Pacheco, Santiago	1/30/2026	1.6	Approve and send CIA requests to NAFTA AP team for payment
Pacheco, Santiago	1/30/2026	1.1	Reject incorrect NAFTA CIA requests
Pacheco, Santiago	1/30/2026	0.5	Review status for CIA requests with the NAFTA PTP team
Postolos, Lucas	1/30/2026	0.7	Review of DIP Budget reporting items for week ending January 23, including variance analysis by region
Postolos, Lucas	1/30/2026	0.5	Discuss with management, division leaders, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Postolos, Lucas	1/30/2026	0.6	Prepare documentation for management to summarize success in customer collections and negotiations
Postolos, Lucas	1/30/2026	0.8	Prepare documentation to distribute DIP Budget reporting materials for week ending January 23
Postolos, Lucas	1/30/2026	0.6	Revise DIP Budget variance analysis support materials for Alix team for week ending January 23
Postolos, Lucas	1/30/2026	0.8	Review of documentation from Akin team regarding collateral by region to incorporate into exit financing documentation
Shahbain, Abraham	1/30/2026	0.8	Review and update of regional funding allocation schedule based on feedback received
Shahbain, Abraham	1/30/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Shiffman, David	1/30/2026	0.7	Prepare analysis of cash available at emergence based on latest monthly projections
Shiffman, David	1/30/2026	1.2	Review initial draft of A&M Italy cash forecast and provide feedback to A&M team
Shiffman, David	1/30/2026	2.6	Prepare draft liquidity materials for upcoming AHG discussion for Management review
Shiffman, David	1/30/2026	0.4	Review filing version of DIP budget and provide feedback to A&M team
Shiffman, David	1/30/2026	0.5	Discuss with management, division leaders, D. Shiffman, and L. Postolos (A&M) regarding customer overdue collection efforts
Shiffman, David	1/30/2026	0.5	Prepare revisions to liquidity scenarios based on feedback from A&M team
Shiffman, David	1/30/2026	0.4	Correspond with A&M team regarding same day bank transactions and access to Treasury bank portals
Turner, Cari	1/30/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss regional funding needs and other treasury topics
Waismann, Heitor	1/30/2026	0.2	Correspond with KPMG, re: invoice for fee applications

Exhibit D

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	1/30/2026	1.6	Prepare cash flow forecast file for the Company entity
Waismann, Heitor	1/30/2026	1.1	Update liquidity scenarios presentation with latest output for DIP budget after updates performed on 1/30 instructed by A&M leader during a call
Waismann, Heitor	1/30/2026	0.5	Call with N. Grossi and H. Waismann (A&M) to review liquidity presentation with latest changes to scenarios, including updates to factoring remittances and customer support
Waismann, Heitor	1/30/2026	0.5	Call with N. Grossi and H. Waismann (A&M) to review liquidity presentation with latest changes to scenarios after updates discussed during call in 1/20
Waismann, Heitor	1/30/2026	0.4	Review variance report presentation before external submission
Warren, Joseph	1/30/2026	0.4	Analyze progress of transition of cash in advance payment responsibilities and questions on the same from Company and prepare updates for A&M team and Company on the same
Webber, Dan	1/30/2026	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding implications of potential new financing to Plan timeline
Zhu, Judith	1/30/2026	1.7	Review Japan and China CIAs received in the afternoon (2nd batch) and respond to the procurement and processing team (Company)
Zhu, Judith	1/30/2026	0.2	Check and update the latest TA list
Zhu, Judith	1/30/2026	0.9	Reconcile the payments with the corresponding invoices, record the payment details, and update the China and Japan CIA tracker and vendor payment list as of January 19, 2026 accordingly
Zhu, Judith	1/30/2026	2.2	Review the Japan and China CIAs received in the morning and respond to the procurement and processing team (Company)
Zhu, Judith	1/30/2026	0.2	Report daily work progress to J. Warren and M. Hill (A&M) via email
Zhu, Judith	1/30/2026	0.6	Review the Japan and China CIA payment list submitted by the company against A&M's approved items and today's actual payments, and follow up on any discrepancies
Zhu, Judith	1/30/2026	0.2	Review Company's responses for the rejected CIA requests and reply accordingly
Zhu, Judith	1/30/2026	0.4	Update the CIA dashboard and Flash Report as of W/E 01/31 and complete a comparison against the prior week's data to identify key changes and trends, and report to M. Hill (A&M)
Zhu, Judith	1/30/2026	1.6	Review Japan and China CIAs received in the afternoon (1st batch) and respond to the procurement and processing team (Company)
Hollomon, Lindsey	1/31/2026	2.9	Update certain cash in advance analysis reviewing overall processed and paid by vendor name
Hollomon, Lindsey	1/31/2026	1.3	Review number of cash in advance vendors and vendors that have been rolled off of cash in advance
Postolos, Lucas	1/31/2026	0.8	Prepare documentation for N. Grossi (A&M) related to accounts receivable by location and workplan to collect on overdue amounts
Shiffman, David	1/31/2026	0.3	Correspond with A&M team regarding forecasted cash in advance purchases

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	1/31/2026	0.7	Review internal DIP diligence questions and provide responses to Business Plan team
Subtotal		1,803.7	

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	1/2/2026	0.4	Build and distribute clean 13-week detailed forecast of Non-Operating activities and SG&A, tying to DIP Budget Update W/E 12.26
Korol, Sammy	1/2/2026	0.4	Build and distribute clean 13-week detailed forecast of Non-Operating activities and SG&A, tying to DIP Budget Update W/E 11.28
O'Toole, Colin	1/2/2026	0.3	Assess request from Alix to add various Alix & SVP team members to AT Kearney Box VDR site, manually grant access to all members
O'Toole, Colin	1/2/2026	0.4	Analyze open diligence requests as of 1/2 am
O'Toole, Colin	1/2/2026	1.6	Analyze request from Alix to cleanse historical financials of all business-unit and ancillary information, manually cleanse each file, post cleansed files to Box shared site
Simion, Tony	1/2/2026	0.9	Prepare information slides and review information pack on Ad Hoc Lenders Advisors questions on the KEIP/KERP Motion
Simion, Tony	1/2/2026	0.8	Call with Management to review latest information gathered in response to the Unsecured Creditors committee advisors requests on KEIP/KERP motion
Simion, Tony	1/3/2026	0.4	Review information provided by Ad Hoc Lender Advisors on KEIP/KERP Motion
Simion, Tony	1/4/2026	0.7	review and edit latest batch of information for Unsecured Creditors Committee advisors regarding KEIP/KERP Motion
Grossi, Nick	1/5/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and DIP Budget variance analysis for W/E 12.26
Korol, Sammy	1/5/2026	0.4	Write detailed explanations to illustrate underlying assumptions behind refreshed SG&A and Non-Op forecasts in the latest DIP Budget
Korol, Sammy	1/5/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and DIP Budget variance analysis for W/E 12.26
Korol, Sammy	1/5/2026	0.6	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 12.26 based on latest data
Loop, Stuart	1/5/2026	0.5	Call with FTI, PJT, K&E, PH teams and T. Simion, S. Loop, (A&M) regarding UCC advisor diligence on the KEIP / KERP incentive plan
O'Toole, Colin	1/5/2026	0.4	Assess Alix request for underlying detail of November financials, update A&M diligence tracker, communicate request to the Company
O'Toole, Colin	1/5/2026	0.7	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	1/5/2026	0.3	Assess request from Alix for FY23 & FY24 audited financials, located files, shared with Alix team
O'Toole, Colin	1/5/2026	0.4	Analyze request from Alix to establish file sharing folder for external share with AT Kearney team, create folder, post requested files, deleted previous folders to avoid confusion over what has been shared, added ATK team members
O'Toole, Colin	1/5/2026	0.2	Analyze listing of OEM diligence requests assigned to A&M, correspond with A&M team to facilitate sharing of cash flow variance reporting
O'Toole, Colin	1/5/2026	0.6	Call with T. Simion and C. O'Toole (A&M) with Alix and the Company to discuss AT Kearney diligence requests
O'Toole, Colin	1/5/2026	0.4	Assess open diligence requests as of 1/5 am
O'Toole, Colin	1/5/2026	0.4	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	1/5/2026	0.3	Analyze request from the Company to facilitate file sharing, establish new Box account, share link and instructions with the Company to enable the transfer of requested diligence files
O'Toole, Colin	1/5/2026	0.2	Call with Alix to discuss facilitation of sharing diligence requests with AT Kearney
Shiffman, David	1/5/2026	1.4	Review draft responses to FTI diligence questions and provide feedback to A&M team
Shiffman, David	1/5/2026	1.6	Prepare responses to certain bank advisor diligence questions and provide to Company for review
Shiffman, David	1/5/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and DIP Budget variance analysis for W/E 12.26
Simion, Tony	1/5/2026	0.6	Call with T. Simion and C. O'Toole (A&M) with Alix and the Company to discuss AT Kearney diligence requests
Simion, Tony	1/5/2026	0.7	Prepare responses to Unsecured Creditors Committee Advisors regarding the employee compensation program
Simion, Tony	1/5/2026	0.8	Review and edit materials prepared regarding information gathered on non-executory contract leases
Simion, Tony	1/5/2026	0.5	Call with FTI, PJT, K&E, PH teams and T. Simion, S. Loop, (A&M) regarding UCC advisor diligence on the KEIP / KERP incentive plan
Waismann, Heitor	1/5/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and DIP Budget variance analysis for W/E 12.26
Webber, Dan	1/5/2026	0.6	Review draft of presentation for certain OEM to answer diligence requests
Grossi, Nick	1/6/2026	0.5	Prepare and participate in discussion with FTI and Paul Hastings re: matter update
Korol, Sammy	1/6/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to analyze receipts and materials variance (actuals vs forecast) in December

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	1/6/2026	0.3	Assess open diligence requests as of 1/6 am
O'Toole, Colin	1/6/2026	0.3	Assess response received from the Company regarding Alix financial requests, updated A&M diligence tracker, shared files with Alix team and posted to Box
O'Toole, Colin	1/6/2026	0.5	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Shahbain, Abraham	1/6/2026	0.3	Call with D. Webber, A. Shahbain (A&M) regarding diligence responses for FTI regarding GUC pool
Shiffman, David	1/6/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to analyze receipts and materials variance (actuals vs forecast) in December
Shiffman, David	1/6/2026	0.9	Finalize responses to certain bank advisor diligence questions for distribution
Simion, Tony	1/6/2026	0.6	Meeting with Management to discuss diligence activities, responses, and next steps
Simion, Tony	1/6/2026	0.7	Prepare for meeting with Unsecured Creditors Committee Advisors regarding their questions on the KEIP/KERP Motion
Simion, Tony	1/6/2026	0.6	Attend weekly meeting with Unsecured Creditors Committee Advisors to discuss progress with OEMs, financial performance, case milestones, and other items brought up with advisors
Simion, Tony	1/6/2026	0.5	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Waismann, Heitor	1/6/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to analyze receipts and materials variance (actuals vs forecast) in December
Webber, Dan	1/6/2026	0.5	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Webber, Dan	1/6/2026	0.3	Call with D. Webber, A. Shahbain (A&M) regarding diligence responses for FTI regarding GUC pool
Webber, Dan	1/6/2026	0.2	Correspond with A. Shahbain (A&M) regarding certain environmental and litigation liabilities
Weiland, Brad	1/6/2026	0.2	Correspond with committee advisors re diligence requests
Weiland, Brad	1/6/2026	0.3	Review and analyze MOR Excel diligence response materials
Korol, Sammy	1/7/2026	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and long-term projections, analyzing underlying assumptions behind receipts and materials forecast
O'Toole, Colin	1/7/2026	0.3	Assess open diligence requests as of 1/7 am
Shiffman, David	1/7/2026	1.0	Weekly diligence call with certain bank and advisors

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	1/7/2026	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and long-term projections, analyzing underlying assumptions behind receipts and materials forecast
Simion, Tony	1/7/2026	0.8	Attend bi-weekly meeting with Ad Hoc Lender Advisors and Management discussing customer negotiations and diligence requests
Simion, Tony	1/7/2026	0.6	Review information provided by Unsecured Creditors Committee advisor regarding KEIP motion
Waismann, Heitor	1/7/2026	0.3	Review analysis and answers shared with FTI before meeting
Waismann, Heitor	1/7/2026	1.0	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 12.26 and long-term projections, analyzing underlying assumptions behind receipts and materials forecast
O'Toole, Colin	1/8/2026	0.6	Analyze files received from the Company in response to Akin China requests, reviewed files, updated A&M diligence tracker, posted files to Box, communicated update to Akin team
O'Toole, Colin	1/8/2026	0.3	Assess request from Alix regarding final version of Sep25 balance sheet, clarify file versions, shared final Sep25 balance sheet with Alix team
O'Toole, Colin	1/8/2026	0.3	Analyze open diligence requests as of 1/8 am
Shahbain, Abraham	1/8/2026	0.4	Call with D. Webber, A. Shahbain (A&M) regarding diligence responses for FTI regarding GUC pool
Shiffman, David	1/8/2026	1.7	Review of drafted responses to UCC advisor data request and provide feedback to A&M team
Simion, Tony	1/8/2026	0.6	Attend meeting with the office of the United States Trustee to answer any questions asked regarding the KEIP/KERP motion
Simion, Tony	1/8/2026	1.2	Review customer presentation materials prepared prior to distribution to customer outlining potential customer support, history of material, and actions being taken within certain division
Webber, Dan	1/8/2026	0.4	Call with D. Webber, A. Shahbain (A&M) regarding diligence responses for FTI regarding GUC pool
Cumberland, Brian	1/9/2026	0.8	Call with S. Winters, L. Diss, N. Adzima (K&E), T. Simion, B. Cumberland and S. Loop (A&M) regarding proposed responses to 2026 KEIP plan diligence
Loop, Stuart	1/9/2026	0.8	Call with S. Winters, L. Diss, N. Adzima (K&E), T. Simion, B. Cumberland and S. Loop (A&M) regarding proposed responses to 2026 KEIP plan diligence
O'Toole, Colin	1/9/2026	0.4	Analyze open diligence requests as of 1/9 am
O'Toole, Colin	1/9/2026	0.2	Assess request Nov25 Bank meeting slides, updated A&M diligence tracker, communicated request to the Company
Simion, Tony	1/9/2026	0.4	Review summary of information requested by Unsecured Creditors Committee Advisors regarding general unsecured claims
Simion, Tony	1/9/2026	1.2	Respond to diligence questions from Ad Hoc Lender Advisors regarding KEIP/KERP Motion

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	1/9/2026	0.8	Call with S. Winters, L. Diss, N. Adzima (K&E), T. Simion, B. Cumberland and S. Loop (A&M) regarding proposed responses to 2026 KEIP plan diligence
Simion, Tony	1/9/2026	0.8	Review draft responses to Unsecured Creditors Committee Advisors regarding potential changes to the KEIP/KERP plan
Simion, Tony	1/9/2026	0.4	Calls with T. Simion, D. Webber (A&M) regarding preparation of diligence responses for AHG related to real estate leases
Simion, Tony	1/9/2026	1.9	Prepare responses to Unsecured Creditors Committee Advisors diligence questions related to 2025 performance
Webber, Dan	1/9/2026	0.2	Review correspondences between N. Grossi, A. Shahbain (A&M) regarding diligence responses to FTI regarding GUC pool
Webber, Dan	1/9/2026	0.4	Calls with T. Simion, D. Webber (A&M) regarding preparation of diligence responses for AHG related to real estate leases
Simion, Tony	1/10/2026	0.4	Review information provided by Ad Hoc Lender Advisors on collateral review on DIP and secured financing
Webber, Dan	1/10/2026	0.2	Correspond with P. Gund (Ankura) and Company management regarding diligence questions on certain leases from AHG
Webber, Dan	1/10/2026	0.2	Correspond with T. Simion (A&M) regarding resources and work plan to answer real estate diligence questions from AHG
Simion, Tony	1/11/2026	0.6	Review November Monthly Financial Bank Presentation in preparation for distribution to Unsecured Creditors Committee Advisors
Webber, Dan	1/11/2026	0.4	Correspond with T. Simion, N. Grossi, L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding work plan related to satisfying various diligence requests from the AHG
Webber, Dan	1/11/2026	0.2	Correspond with P. Gund (Ankura), T. Simion, M. Dvorak, L. Postolos, M. Hamilton (A&M) regarding diligence requests from AHG regarding real estate leases
Hamilton, Makenna	1/12/2026	0.4	Call with P. Gund (Ankura), T. Simion, L. Postolos, M. Hamilton (A&M), and Company management regarding certain AHG diligence questions related to real estate leases
Korol, Sammy	1/12/2026	0.3	Create weekly summary of latest CIA actuals as of W/E 1.2 and distribute accordingly
Korol, Sammy	1/12/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.2
O'Toole, Colin	1/12/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	1/12/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	1/12/2026	0.4	Analyze open diligence requests as of 1/12 am
Postolos, Lucas	1/12/2026	0.4	Call with P. Gund (Ankura), T. Simion, L. Postolos, M. Hamilton (A&M), and Company management regarding certain AHG diligence questions related to real estate leases

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Postolos, Lucas	1/12/2026	0.9	Review of information from D. Webber (A&M) regarding certain AHG diligence questions related to real estate leases
Shiffman, David	1/12/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.2
Simion, Tony	1/12/2026	0.8	Review and respond to questions from Unsecured Creditors Committee advisors regarding the KEIP/KERP motion
Waismann, Heitor	1/12/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.2
Webber, Dan	1/12/2026	0.3	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding action items to support ongoing AHG diligence
Webber, Dan	1/12/2026	0.4	Call with P. Gund (Ankura), T. Simion, L. Postolos, M. Hamilton (A&M), and Company management regarding certain AHG diligence questions related to real estate leases
Webber, Dan	1/12/2026	0.3	Working session with P. Gund (Ankura) regarding diligence questions from AHG regarding real estate leases
Webber, Dan	1/12/2026	0.2	Correspond with J. Eisenberg, et al. (FTI) and E. Swager (K&E) regarding diligence questions on lease assumption motion
Webber, Dan	1/12/2026	0.2	Correspond with Company management, P. Gund (Ankura), T. Simion, L. Postolos, M. Hamilton (A&M) regarding master real estate lease file to answer AHG diligence requests
Weiland, Brad	1/12/2026	0.2	Correspond with A. Shahbain (A&M) re committee advisors diligence items
Grossi, Nick	1/13/2026	0.4	Call with T. Simion, N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Hamilton, Makenna	1/13/2026	0.3	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) re. real estate opportunity work plan
Korol, Sammy	1/13/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest factoring facility updates, SIOP changes, and other liquidity updates
Korol, Sammy	1/13/2026	0.6	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 1.2 based on latest data
Loop, Stuart	1/13/2026	0.4	Call with T. Simion, N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
O'Toole, Colin	1/13/2026	0.3	Analyze request from certain vendor for cash flow variance reports for June - Oct25, updated A&M diligence tracker, communicated request to A&M cash team
O'Toole, Colin	1/13/2026	0.4	Call with T. Simion, N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
O'Toole, Colin	1/13/2026	0.4	Assess variance files received from A&M cash team, reviewed files, updated A&M diligence tracker, posted files to certain vendor Box site
O'Toole, Colin	1/13/2026	1.2	Analyze new listing of Diligence requests from certain vendor, create new diligence tracker tab within Master Diligence tracker
O'Toole, Colin	1/13/2026	0.3	Assess open diligence requests as of 1/13 am

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O'Toole, Colin	1/13/2026	0.4	Call with C. O'Toole (A&M) with Alix team and the Company to discuss certain vendor diligence requests
Postolos, Lucas	1/13/2026	0.9	Review of workplan from D. Webber (A&M) regarding certain AHG diligence questions related to real estate leases
Postolos, Lucas	1/13/2026	2.1	Continue preparation of analysis regarding utility of real estate lease in North America at ad hoc group's request
Postolos, Lucas	1/13/2026	1.4	Research into terms of real estate lease in North America to prepare analysis of necessity at ad hoc group's request
Postolos, Lucas	1/13/2026	0.3	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) re. real estate opportunity work plan
Postolos, Lucas	1/13/2026	1.4	Analyze challenges of operating manufacturing facilities in offshore locations for ad hoc group diligence request
Postolos, Lucas	1/13/2026	2.7	Prepare analysis regarding utility of real estate lease in North America at ad hoc group's request
Postolos, Lucas	1/13/2026	0.6	Prepare documentation for M. Hamilton (A&M) regarding analysis of geography of manufacturing plants across legal entities
Shiffman, David	1/13/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest factoring facility updates, SIOP changes, and other liquidity updates
Shiffman, David	1/13/2026	0.7	Review initial diligence request list from certain bank advisors and prepare commentary
Simion, Tony	1/13/2026	0.7	Attend meeting with Management and Ad Hoc Lender Advisors to discuss open questions on diligence from OEM discussion
Simion, Tony	1/13/2026	0.4	Call with T. Simion, N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Waismann, Heitor	1/13/2026	0.6	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest factoring facility updates, SIOP changes, and other liquidity updates
Waismann, Heitor	1/13/2026	2.6	Prepare answers to FTI diligence questionnaire related to variance report for week ending 1/2
Webber, Dan	1/13/2026	0.4	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding action items needed to produce a master lease presentation for certain real estate leases, at the request of the AHG
Webber, Dan	1/13/2026	0.4	Call with T. Simion, N. Grossi, S. Loop, D. Webber and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss priority diligence requests
Webber, Dan	1/13/2026	0.3	Call with D. Webber, L. Postolos, and M. Hamilton (A&M) re. real estate opportunity work plan
Webber, Dan	1/13/2026	0.3	Prepare for call regarding master real estate lease file to answer AHG diligence requests
Webber, Dan	1/13/2026	0.2	Correspond with L. Postolos, G. Schmelter, M. Hamilton (A&M) regarding action items needed to produce a justification analysis for a certain real estate lease, at the request of the AHG
Webber, Dan	1/13/2026	0.2	Correspond with Company management regarding timing and action items needed to support AHG diligence requests on certain real estate leases

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Professional	Date	Hours	Activity
Weiland, Brad	1/13/2026	0.4	Review and analyze draft materials from committee counsel re vendor inquiries and follow up re same
Korol, Sammy	1/14/2026	0.7	Consolidate and distribute finalized DIP Budget variance reports from filing to W/E 9.26
O'Toole, Colin	1/14/2026	0.4	Analyze open diligence requests as of 1/14 am
Postolos, Lucas	1/14/2026	1.3	Review of lease documentation for non-manufacturing facilities in North America for ad hoc group diligence request
Postolos, Lucas	1/14/2026	2.1	Prepare summary materials for D. Webber (A&M) in response to ad hoc group's diligence requests related to real estate
Postolos, Lucas	1/14/2026	0.8	Review of workplan from D. Webber (A&M) regarding certain AHG diligence questions related to real estate leases
Postolos, Lucas	1/14/2026	0.4	Prepare documentation for M. Hamilton (A&M) related to collateral and asset recovery values
Postolos, Lucas	1/14/2026	2.9	Continue preparation of analysis regarding utility of real estate lease in North America at ad hoc group's request
Shiffman, David	1/14/2026	1.0	Weekly diligence call with certain bank and advisors
Simion, Tony	1/14/2026	0.3	Review latest customer due diligence questions on historical performance and respond to tracker on what is available
Hamilton, Makenna	1/15/2026	0.3	Call with D. Webber, G. Schmelter, M. Hamilton (A&M), and MAR re. lease materials information request list
Loop, Stuart	1/15/2026	0.5	Call with company, PJT teams, T. Simion and S. Loop (A&M) regarding 2025 flash materials and KEIP diligence questions
O'Toole, Colin	1/15/2026	0.6	Call with T. Simion and C. O'Toole (A&M) with Alix and the Company to discuss OEM diligence requests
O'Toole, Colin	1/15/2026	0.3	Analyze open diligence requests as of 1/15 am
Schmelter, Griffen	1/15/2026	0.3	Call with D. Webber, G. Schmelter, M. Hamilton (A&M), and MAR re. lease materials information request list
Simion, Tony	1/15/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss status of latest OEM diligence requests
Simion, Tony	1/15/2026	0.5	Call with company, PJT teams, T. Simion and S. Loop (A&M) regarding 2025 flash materials and KEIP diligence questions
Simion, Tony	1/15/2026	0.6	Call with T. Simion and C. O'Toole (A&M) with Alix and the Company to discuss OEM diligence requests
Simion, Tony	1/15/2026	1.4	Develop responses to OEM diligence questions on historical performance and other plant level details
Simion, Tony	1/15/2026	1.7	Review and edit responses to questions from the Unsecured Creditors Committee advisors regarding the proposed KEIP/KERP plans
Webber, Dan	1/15/2026	0.2	Prepare for call with A&M real estate team to discuss certain leases
Webber, Dan	1/15/2026	0.3	Call with D. Webber, G. Schmelter, M. Hamilton (A&M), and MAR re. lease materials information request list

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Professional	Date	Hours	Activity
Webber, Dan	1/15/2026	0.4	Call with P. Gund (Ankura), E. Swager, et al. (K&E), E. Cheng, et al. (FTI), D. Ginsberg, et al. (PH) to discuss questions related to real estate lease assumption motions
Webber, Dan	1/15/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss status of latest OEM diligence requests
Webber, Dan	1/15/2026	0.5	Call with P. Gund (Ankura) to prepare for call to discuss FTI diligence questions related to real estate leases
Weiland, Brad	1/15/2026	0.3	Review and analyze committee advisor FAQ materials
Korol, Sammy	1/16/2026	0.3	Create weekly summary of latest CIA actuals as of W/E 1.9 and distribute accordingly
O'Toole, Colin	1/16/2026	0.3	Analyze open diligence requests as of 1/16 am
Webber, Dan	1/16/2026	0.7	Correspond with G. Schmelter, et al. (A&M) regarding edits to draft of consolidated real estate lease presentation, and review of related materials
Weiland, Brad	1/16/2026	0.2	Correspond with FTI re committee advisor diligence items
Shiffman, David	1/17/2026	1.0	Call with Huron and A&M to review latest case initiatives
Simion, Tony	1/17/2026	0.7	Attend meeting with certain financial advisors regarding questions on liquidity and new liquidity facility
Korol, Sammy	1/19/2026	0.8	Provide written explanations for WE 1.9 receipts variance, SG&A variance, non-operating activity variance, IC transfers, and other liquidity developments for FTI
O'Toole, Colin	1/19/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	1/19/2026	0.6	Analyze open diligence requests as of 1/19 am
O'Toole, Colin	1/19/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
Shiffman, David	1/19/2026	1.1	Prepare draft responses to diligence questions from certain bank advisors for Company review
Waismann, Heitor	1/19/2026	0.4	Prepare responses to certain financial advisor diligence questions related to cash flow forecast supporting materials
Webber, Dan	1/19/2026	0.3	Review latest materials from Alix regarding OEM support for footprint initiatives
Caruso, Nicholas	1/20/2026	0.9	Prepare responses to questions from FTI team as it relates to FDM and trade agreement reporting
Korol, Sammy	1/20/2026	0.4	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 1.9 based on latest data
Korol, Sammy	1/20/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.9

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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	1/20/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to analyze DIP Budget Variance Report for W/E 1.9 and discuss latest liquidity opportunities
O'Toole, Colin	1/20/2026	0.4	Assess file received from the Company regarding Alix financial requests, updated A&M diligence tracker, shared file with Alix team
O'Toole, Colin	1/20/2026	0.3	Analyze open diligence requests as of 1/20 am
O'Toole, Colin	1/20/2026	0.2	Call with C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Shiffman, David	1/20/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to analyze DIP Budget Variance Report for W/E 1.9 and discuss latest liquidity opportunities
Shiffman, David	1/20/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.9
Shiffman, David	1/20/2026	0.2	Correspond with D. Shiffman, H. Waismann, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence requests from FTI
Shiffman, David	1/20/2026	2.3	Continue preparation of responses to diligence questions from certain bank advisors for Company review and distribute once finalized
Shiffman, David	1/20/2026	0.9	Review draft responses to various diligence questions regarding DIP budget and provide feedback to A&M team
Simion, Tony	1/20/2026	0.6	Attend meeting with Ad Hoc Lender Advisors discussing diligence questions related to historical performance and 2026 budget
Waismann, Heitor	1/20/2026	1.1	Adjust preliminary answers to FTI diligence questions
Waismann, Heitor	1/20/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to analyze DIP Budget Variance Report for W/E 1.9 and discuss latest liquidity opportunities
Waismann, Heitor	1/20/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.9
Waismann, Heitor	1/20/2026	0.4	Review preliminary answers to FTI diligence questions prepared by A&M team member
Waismann, Heitor	1/20/2026	0.4	Prepare responses to certain financial advisor diligence questions related to receipts variance for week ending 1/2 according to variance report
Webber, Dan	1/20/2026	0.2	Correspond with D. Shiffman, H. Waismann, M. Dvorak, J. Rybarczyk (A&M) regarding intercompany diligence requests from FTI
Hamerski, Grace	1/21/2026	1.7	Prepare responses to business plan and 3-statement model diligence request list from Houlihan Lokey
O'Toole, Colin	1/21/2026	0.2	Assess request from Alix team to add additional personnel to various VDR's, granted access to specified individuals
O'Toole, Colin	1/21/2026	0.4	Analyze files received from the Company in response to December financials, reviewed files, posted to Alix/Akin Box site, communicated update to Alix team
O'Toole, Colin	1/21/2026	0.3	Analyze open diligence requests as of 1/21 am

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Professional	Date	Hours	Activity
Shiffman, David	1/21/2026	1.0	Weekly diligence call with certain bank and advisors
Simion, Tony	1/21/2026	0.5	Call with T. Simion, D. Webber (A&M), J.. Heyden (Alix), Company management regarding diligence questions from certain OEM
Simion, Tony	1/21/2026	1.3	Review and provide comments on customer presentation addressing diligence questions on historical performance and program profitability
Simion, Tony	1/21/2026	0.4	Meeting with Ad Hoc Lender Advisors regarding summary of global non-manufacturing leases
Simion, Tony	1/21/2026	0.8	Review Management responses to customer due diligence question prior to meeting
Simion, Tony	1/21/2026	0.8	Meeting with Management to review outline of Ad Hoc Lender presentation and timeline to completion
Webber, Dan	1/21/2026	0.2	Review diligence responses sent to HL and Alix regarding Business Plan model
Webber, Dan	1/21/2026	0.2	Review correspondences with T. Simion (A&M), J. Singh (PJT), and Company management to prepare for presentation to Ad Hoc Group on Feb 3
Webber, Dan	1/21/2026	0.2	Review latest diligence tracker from PWC and certain region lender banks,
Webber, Dan	1/21/2026	0.5	Call with T. Simion, D. Webber (A&M), J.. Heyden (Alix), Company management regarding diligence questions from certain OEM
O'Toole, Colin	1/22/2026	0.3	Analyze open diligence requests as of 1/22 am
O'Toole, Colin	1/22/2026	0.3	Analyze request from A&M team to share KPI file with FTI team, locate file in question, uploaded to FTI Box site, communicated update to FTI team
Simion, Tony	1/22/2026	0.8	Attend meeting with customer advisor related to due diligence requests and discuss information available from management
Simion, Tony	1/22/2026	1.6	Review and provide comments to presentation prepared by management addressing questions from customer as they complete due diligence on customer support request
Simion, Tony	1/22/2026	1.9	Gather materials from Management related to diligence questions requested by customer related to customer support
Hamerski, Grace	1/23/2026	0.9	Prepare responses to business plan and 3-statement model mechanics diligence questions
Korol, Sammy	1/23/2026	0.3	Create weekly summary of latest CIA actuals as of W/E 1.16 and distribute accordingly
Korol, Sammy	1/23/2026	0.3	Create weekly summary of latest CIA actuals and distribute accordingly
O'Toole, Colin	1/23/2026	0.3	Assess open diligence requests as of 1/23 am
Webber, Dan	1/23/2026	0.3	Correspond with T. Simion, L. Postolos (A&M) regarding diligence response questions for certain OEMs, and preparation of related materials
Grossi, Nick	1/26/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 1.23, factoring facility considerations, and other liquidity impacts

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Professional	Date	Hours	Activity
Korol, Sammy	1/26/2026	0.5	Build and distribute clean 13-week SG&A and Non-Operating Activity forecasts based on assumptions in DIP Budget Update W/E 1.23
Korol, Sammy	1/26/2026	0.6	Build and distribute customer receipts variance summary of actuals vs forecast for W/E 1.16 based on latest data
Korol, Sammy	1/26/2026	0.7	Build clean 13-week detailed forecast of Tariffs & Other Headwinds based on assumptions in DIP Budget Update W/E 1.23, and distribute
Korol, Sammy	1/26/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update W/E 1.23 and discuss latest liquidity impacts
Korol, Sammy	1/26/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 1.23, factoring facility considerations, and other liquidity impacts
Korol, Sammy	1/26/2026	0.4	Call with H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.16
O'Toole, Colin	1/26/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	1/26/2026	0.3	Analyze request from A&M team to share December balance sheet & plant-level information with certain vendor team, reviewed files, posted to certain vendor Box site
O'Toole, Colin	1/26/2026	0.4	Assess open diligence requests as of 1/26 am
O'Toole, Colin	1/26/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	1/26/2026	0.6	Assess Akin request for Dec25 balance sheet for Mexico entities, prepare standalone version of entity-level Dec25 balance sheet by removing all entities not based in Mexico, shared with Akin team
Shiffman, David	1/26/2026	0.5	Call with AHG and Debtor advisors to review latest case developments
Shiffman, David	1/26/2026	0.9	Review diligence questions from UCC advisors and prepare responses
Shiffman, David	1/26/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update W/E 1.23 and discuss latest liquidity impacts
Shiffman, David	1/26/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 1.23, factoring facility considerations, and other liquidity impacts
Simion, Tony	1/26/2026	1.1	Attend bi-weekly meeting with Ad Hoc Lender Advisors and Management discussing customer negotiations and diligence requests
Simion, Tony	1/26/2026	0.7	Attend meeting with Management to review draft of presentation materials to share with Ad Hoc Lender Advisors
Waismann, Heitor	1/26/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to discuss DIP Budget Update W/E 1.23, factoring facility considerations, and other liquidity impacts

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Professional	Date	Hours	Activity
Waismann, Heitor	1/26/2026	0.4	Call with H. Waismann, S. Korol (A&M) and Alix Partners to discuss DIP Budget Variance Report for W/E 1.16
Waismann, Heitor	1/26/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review DIP Budget Update W/E 1.23 and discuss latest liquidity impacts
Grossi, Nick	1/27/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Grossi, Nick	1/27/2026	0.6	Review and respond to lender diligence request
Korol, Sammy	1/27/2026	1.4	Build updated summary highlighting the 4-week cumulative receipts variance by customer and region, incorporating consolidated explanations on the nature of the variances
Korol, Sammy	1/27/2026	0.9	Write supporting explanations for questions from a specific professional firm in regards to the DIP Budget Variance Report for W/E 1.16
O'Toole, Colin	1/27/2026	0.3	Analyze Dec25 financial requests from Alix, updated A&M diligence tracker, communicated request to the Company
O'Toole, Colin	1/27/2026	0.3	Analyze open diligence requests as of 1/27 am
O'Toole, Colin	1/27/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Shiffman, David	1/27/2026	1.2	Prepare responses to certain bank diligence questions and provide to Company for review
Simion, Tony	1/27/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
Webber, Dan	1/27/2026	0.3	Call with T. Simion, N. Grossi , D. Webber, and C. O'Toole (A&M) with FTI, Paul Hasting, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	1/28/2026	0.3	Analyze open diligence requests as of 1/28 am
Shiffman, David	1/28/2026	1.0	Weekly diligence call with certain bank and advisors
Shiffman, David	1/28/2026	0.5	Prepare for weekly diligence call with certain bank
Simion, Tony	1/28/2026	0.7	Review materials prepared by Management to be shared with Ad hoc Lender Advisors related to customer support negotiations
Simion, Tony	1/28/2026	1.1	Review responses from Management related to diligence questions from Unsecured Creditors Committees advisors related to KEIP/KERP motion
Waismann, Heitor	1/28/2026	0.3	Call with AlixPartners to walkthrough DIP budget output file
O'Toole, Colin	1/29/2026	0.4	Analyze open diligence requests as of 1/29 am
Shiffman, David	1/29/2026	0.5	Call with D. Shiffman, H. Waismann (A&M) and AlixPartners to discuss disbursement forecast and DPO calculations

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Waismann, Heitor	1/29/2026	0.5	Call with D. Shiffman, H. Waismann (A&M) and AlixPartners to discuss disbursement forecast and DPO calculations
Hamerski, Grace	1/30/2026	1.1	Prepare data extract from 3-statement model for purposes of preparing business unit diligence presentation materials
Korol, Sammy	1/30/2026	1.4	Write detailed explanations for latest FTI questions on DIP Budget Update W/E 1.23
Korol, Sammy	1/30/2026	0.4	Create weekly summary of latest CIA actuals and distribute accordingly
O'Toole, Colin	1/30/2026	0.3	Analyze open diligence requests as of 1/30 am
Webber, Dan	1/30/2026	0.4	Correspond with S. Loop, C. O'Toole, C. Moore, G. Hamerski (A&M) regarding information to respond to HL diligence requests
Subtotal		162.4	

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Wallach, Pearce	1/4/2026	2.4	Update deposition preparation folder into a printed deposition preparation binder
Cumberland, Brian	1/5/2026	0.6	Correspond on compensation program and due diligence items
Hernandez, Dylan	1/5/2026	2.7	Review KEIP structural changes following CEO discussions and assessed diligence implications
Hirschbuehler, Ryan	1/5/2026	2.8	Finalize summaries of changes to KEIP structure following CEO meetings
Hirschbuehler, Ryan	1/5/2026	2.9	Finalize summaries of changes to KERP and TBR plan structures following CEO meetings
Wallach, Pearce	1/5/2026	2.9	Develop summary of changes to KEIP plan structure based on meetings with CEO
Wallach, Pearce	1/5/2026	2.8	Update and export various compensation analyses pertaining to KEIP for deposition preparation binder
Wallach, Pearce	1/5/2026	2.8	Develop summary of changes to KERP and TBR plan structure based on meetings with CEO
Cumberland, Brian	1/6/2026	1.4	Correspond on compensation structure
Hernandez, Dylan	1/6/2026	2.6	Review KEIP/KERP structuring considerations and peer payout frameworks; coordinated feedback
Hirschbuehler, Ryan	1/6/2026	2.7	Save additional backup documents to A&M's shared drive for the KEIP insider vs. total employee analysis
Wallach, Pearce	1/6/2026	2.8	Analyze KEIP peer group payout structure to measure payout levels from threshold, target, and maximum payout to compare with Company KEIP
Wallach, Pearce	1/6/2026	2.9	Research KEIP peer group bankruptcy dockets to compare KEIP insiders and participants as a percent of total employees
Cumberland, Brian	1/7/2026	1.4	Correspond on compensation structuring and due diligence requests

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hernandez, Dylan	1/7/2026	2.9	Review KEIP insider versus total employee analysis and validated summary tables and source data
Hirschbuehler, Ryan	1/7/2026	2.8	Provide updates to KEIP metric prevalence analysis
Hirschbuehler, Ryan	1/7/2026	2.7	Review the KEIP insider vs. total employee analysis by validating summary tables and source data
Wallach, Pearce	1/7/2026	2.7	Prepare summary tables for KEIP insiders vs. total employees analysis and imported backup document screenshots of peer group source data
Wallach, Pearce	1/7/2026	2.6	Update and print KEIP insiders vs. total employees analysis with backup document sources for deposition preparation binder
Cumberland, Brian	1/8/2026	0.6	Correspond on the compensation structure and review documents
Hernandez, Dylan	1/8/2026	2.8	Review KEIP metric prevalence analysis and assessed diligence and deposition implications
Wallach, Pearce	1/8/2026	2.4	Research KEIP peer group bankruptcy dockets and pre-petition SEC filings to compare pre-petition annual incentive vs. KEIP metric prevalence during pre- and post-petition scenarios
Hernandez, Dylan	1/9/2026	1.1	Prepare for coordination call with counsel and stakeholders regarding KEIP diligence responses
Hernandez, Dylan	1/9/2026	1.3	Participate in coordination call with counsel and stakeholders regarding KEIP diligence responses
Wallach, Pearce	1/9/2026	2.9	Prepare summary tables for KEIP metric prevalence analysis and imported backup document screenshots of peer group source data
Hernandez, Dylan	1/12/2026	2.9	Review updated KEIP metric prevalence analyses and supporting documentation for deposition preparation
Hirschbuehler, Ryan	1/12/2026	2.9	Save additional backup documents to A&M's shared drive for the KEIP metric prevalence analysis
Wallach, Pearce	1/12/2026	2.6	Update deposition preparation summary cheat sheet to incorporate January timeline and rates
Wallach, Pearce	1/12/2026	2.7	Update and print KEIP metric prevalence analysis with backup document sources for deposition preparation binder
Cumberland, Brian	1/13/2026	1.7	Review client data and motion and declaration in preparation for hearing
Hernandez, Dylan	1/13/2026	2.7	Review client data, KEIP/KERP motion drafts, and declaration materials in advance of hearing
Simion, Tony	1/13/2026	0.4	Review materials to summarize potential questions and explanations on KEIP targets based on 2025 performance
Cumberland, Brian	1/14/2026	0.4	Review items provided, called with UST on compensation plan
Hernandez, Dylan	1/14/2026	2.8	Review diligence materials and participated in discussions with U.S. Trustee on compensation plan structure
Simion, Tony	1/14/2026	0.8	Review and edit diligence questions proposed by United States Trustee regarding KEIP/KERP motion
Cumberland, Brian	1/15/2026	1.7	Review client data and motion and declaration in preparation for hearing

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Hernandez, Dylan	1/15/2026	2.6	Review compensation motion and declaration materials for consistency across analyses and exhibits
Simion, Tony	1/15/2026	0.6	Meeting with K&E regarding outstanding questions from Unsecured Creditors Committee regarding KEIP/KERP motion and proposed responses
Wallach, Pearce	1/15/2026	2.3	Update and export various compensation analyses pertaining to KERP and TBR for deposition preparation binder
Hernandez, Dylan	1/19/2026	2.3	Review revised data requests, proposed responses, and draft order language
Simion, Tony	1/19/2026	1.2	Review information provided by Management regarding historical delivery performance to customers for potential metric to be included in KEIP program
Hernandez, Dylan	1/20/2026	1.9	Review deposition preparation materials
Hirschbuehler, Ryan	1/20/2026	2.2	Review deposition preparation documents in A&M shared drive
Wallach, Pearce	1/20/2026	2.9	Create cover pages for each section of deposition preparation binder, wrote detailed notes on each section for organizing
Wallach, Pearce	1/20/2026	2.8	Update order of content in deposition preparation binder, reprinted table of contents
Hernandez, Dylan	1/21/2026	2.8	Review deposition preparation binder structure and table of contents for completeness and sequencing
Hirschbuehler, Ryan	1/21/2026	1.7	Edit table of contents in deposition binder
Simion, Tony	1/21/2026	1.2	Summarize information from Management regarding potential additional metric to be included in motion regarding customer deliveries
Simion, Tony	1/21/2026	0.8	Summarize information received from Management to prepare for possible questions on KEIP/KERP motion
Hernandez, Dylan	1/22/2026	2.2	Review and refined deposition materials to ensure consistency between summaries and backup
Hernandez, Dylan	1/22/2026	2.7	Review deposition materials to ensure inclusion of all supporting analyses and exhibits
Hirschbuehler, Ryan	1/22/2026	2.4	Ensure all relevant document sources were included in the deposition binder
Wallach, Pearce	1/22/2026	2.7	Develop copy of deposition preparation binder
Cumberland, Brian	1/23/2026	2.6	Review data request and items to be provided and revised order
Hernandez, Dylan	1/23/2026	2.9	Perform quality control review of deposition binder and supporting analyses
Hernandez, Dylan	1/23/2026	1.8	Conduct final review of deposition materials prior to submission
Cumberland, Brian	1/24/2026	2.8	Review due diligence request and client data

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

EMPLOYEE COMPENSATION

Professional	Date	Hours	Activity
Cumberland, Brian	1/25/2026	2.8	Review FTI data request and provide / review documents
Simion, Tony	1/25/2026	1.2	Update summary materials related to KEIP/KERP motion for possible testimony at next hearing
Cumberland, Brian	1/26/2026	0.6	Review UCC request and our proposed response
Hernandez, Dylan	1/26/2026	2.1	Review follow-up diligence materials and addressed outstanding KEIP/KERP questions
Hernandez, Dylan	1/27/2026	2.3	Review additional compensation support materials and coordinated diligence responses
Hernandez, Dylan	1/28/2026	2.9	Review final deposition materials and confirmed alignment between electronic and printed versions
Hirschbuehler, Ryan	1/28/2026	1.9	Conduct final check of deposition binder
Wallach, Pearce	1/28/2026	1.9	Prepare courier delivery of deposition preparation binder for Mr. Cumberland
Hernandez, Dylan	1/29/2026	1.2	Perform final spot checks of compensation analyses and deposition materials
Wallach, Pearce	1/29/2026	2.1	Review deposition preparation binder to ensure table of contents tie out to each section and applicable one pager
Wallach, Pearce	1/30/2026	1.8	Update deposition preparation folder in A&M shared drive to match with printed deposition preparation binder
Subtotal		146.3	

FEE APP

Professional	Date	Hours	Activity
Weiland, Brad	1/5/2026	0.2	Correspond with A. Shahbain (A&M), S. Korol (A&M) re fee application status and timing considerations
Hollomon, Lindsey	1/12/2026	2.4	Prepare December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	1/12/2026	2.1	Prepare December monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Hollomon, Lindsey	1/13/2026	2.2	Prepare December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	1/16/2026	2.2	Prepare December monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Corbett, Natalie	1/20/2026	1.7	Compile expenses for December fee application

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

FEE APP

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/20/2026	2.1	Prepare December monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Hollomon, Lindsey	1/21/2026	2.6	Prepare December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Corbett, Natalie	1/22/2026	0.4	Compile expenses for December fee application
Korol, Sammy	1/25/2026	1.8	Prepare December monthly fee statement, consolidating professional time submissions and performing substantive review for adherence to U.S. Trustee Guidelines and court-approved billing protocols prior to filing
Hollomon, Lindsey	1/26/2026	2.4	Prepare December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	1/26/2026	1.7	Update December monthly fee statement with latest submissions and adjustments and distribute preliminary draft
Shahbain, Abraham	1/26/2026	0.6	Review and provide feedback on fee app
Hollomon, Lindsey	1/27/2026	2.2	Prepare December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	1/27/2026	1.9	Make final adjustments to December monthly fee statement to adhere to U.S. Trustee Guidelines and account for all A&M employees and distribute draft
Hollomon, Lindsey	1/28/2026	2.6	Work session with L. Hollomon and S. Korol (A&M) to update December monthly fee statement with latest submissions and adjustments and distribute final draft
Korol, Sammy	1/28/2026	2.6	Work session with L. Hollomon and S. Korol (A&M) to update December monthly fee statement with latest submissions and adjustments and distribute final draft
Hollomon, Lindsey	1/29/2026	2.3	Work session with L. Hollomon and S. Korol (A&M) to finalize December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	1/29/2026	2.3	Work session with L. Hollomon and S. Korol (A&M) to finalize December monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Corbett, Natalie	1/30/2026	1.9	Compile finalized December fee application, consolidating DTRs and A&M expenses
Simion, Tony	1/30/2026	1.2	Review and provide comments to A&M December fee application prior to submitting

Subtotal **39.4**

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
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Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	1/5/2026	0.3	Review and analyze data requests for monthly operating report
Weiland, Brad	1/5/2026	0.2	Correspond with D. Webber (A&M), J. Rybarczyk (A&M) re monthly operating report items
Weiland, Brad	1/5/2026	0.2	Correspond with client, J. Rybarczyk (A&M), M. Chester (A&M) re December monthly operating report
Weiland, Brad	1/6/2026	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report items
Rybarczyk, Jodi	1/7/2026	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re December monthly operating report and accounting close
Weiland, Brad	1/7/2026	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re December monthly operating report and accounting close
Weiland, Brad	1/7/2026	0.2	Correspond with client re reporting items and accounting close timing considerations
Weiland, Brad	1/7/2026	0.3	Review and analyze December monthly operating report items and timing of year-end close process
Rybarczyk, Jodi	1/8/2026	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re timing considerations for monthly operating report timing
Weiland, Brad	1/8/2026	0.2	Correspond with client re monthly operating report and year-end close
Weiland, Brad	1/8/2026	0.3	Follow up re year-end close and timing considerations re monthly operating report filing
Weiland, Brad	1/8/2026	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report open items and timing
Weiland, Brad	1/8/2026	0.2	Telephone conference between B. Weiland (A&M) and J. Rybarczyk (A&M) re timing considerations for monthly operating report timing
Chester, Monte	1/10/2026	0.6	Prepare diligence request emails for upcoming December monthly operating report
Chester, Monte	1/10/2026	0.3	Finalize month over month analysis of employee headcount for monthly operating report
Chester, Monte	1/10/2026	2.9	Prepare month over month analysis of employee headcount variation data for purposes of monthly operating report
Weiland, Brad	1/12/2026	0.3	Correspond and follow up with J. Rybarczyk (A&M) re monthly operating report and client diligence items
Weiland, Brad	1/12/2026	0.2	Correspond with client re reporting items
Rybarczyk, Jodi	1/13/2026	0.4	Telephone conference among client, B. Weiland (A&M), and J. Rybarczyk (A&M) re reporting and accounting items
Weiland, Brad	1/13/2026	0.4	Telephone conference among client, B. Weiland (A&M), and J. Rybarczyk (A&M) re reporting and accounting items
Weiland, Brad	1/13/2026	0.3	Correspond with client, J. Rybarczyk (A&M) re reporting items
Weiland, Brad	1/16/2026	0.3	Review and analyze reporting data for monthly operating report

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January 1, 2026 through January 31, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Weiland, Brad	1/16/2026	0.2	Correspond with client, J. Rybarczyk (A&M) re monthly operating report
Chester, Monte	1/17/2026	0.4	Perform update to employee headcount analysis for monthly operating report month over month analysis
Weiland, Brad	1/19/2026	0.3	Telephone conference among client personnel and B. Weiland (A&M) re reporting items and status
Weiland, Brad	1/20/2026	0.2	Correspond with J. Rybarczyk (A&M) re December monthly operating report
Weiland, Brad	1/20/2026	0.4	Review and analyze liabilities data for monthly operating report
Weiland, Brad	1/20/2026	0.2	Correspond with client and A&M team re United States Trustee fees
Weiland, Brad	1/21/2026	0.2	Review United States Trustee fee calculation data
Weiland, Brad	1/21/2026	0.2	Correspond with client and J. Rybarczyk (A&M) re United States Trustee fee payments
Hamilton, Makenna	1/27/2026	0.3	Call with J. Rybarczyk, M. Hamilton, and S. Korol (A&M) to review the latest actual fee disbursements to date for OCPs and Rx professionals
Korol, Sammy	1/27/2026	0.3	Call with J. Rybarczyk, M. Hamilton, and S. Korol (A&M) to review the latest actual fee disbursements to date for OCPs and Rx professionals
Korol, Sammy	1/27/2026	0.8	Build and distribute clean summary in local currencies of all actual professional fee disbursement by individual firm from filing through December
Rybarczyk, Jodi	1/27/2026	0.3	Call with J. Rybarczyk, M. Hamilton, and S. Korol (A&M) to review the latest actual fee disbursements to date for OCPs and Rx professionals
Weiland, Brad	1/27/2026	0.4	Review and analyze December and year-end monthly operating report items
Weiland, Brad	1/29/2026	0.3	Prepare and revise materials re monthly operating report global notes
Weiland, Brad	1/29/2026	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report global notes and case considerations
Weiland, Brad	1/30/2026	0.2	Correspond with J. Rybarczyk (A&M) re December data for monthly operating report
Weiland, Brad	1/30/2026	0.4	Review and analyze materials re monthly operating report
Weiland, Brad	1/30/2026	0.2	Correspond with client, J. Rybarczyk (A&M) re monthly operating report
Chester, Monte	1/31/2026	2.1	Perform review of December monthly operating report final drafts for accuracy
Chester, Monte	1/31/2026	1.1	Review final drafts of December monthly operating reports
Subtotal		17.3	

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Jain, Manasvi	1/5/2026	1.2	Update real estate assumption schedule to include update descriptions
Jain, Manasvi	1/6/2026	0.8	Update assumption dates for particular leases in the assumption schedule
Jain, Manasvi	1/6/2026	0.9	Update lessor names in the real estate assumption schedule
Jain, Manasvi	1/6/2026	1.4	Update lease assumption to include three schedules
Hamilton, Makenna	1/7/2026	2.5	Update company lease information tracker (morning)
Hamilton, Makenna	1/7/2026	2.6	Update company lease information tracker (afternoon)
Mehan, Vishal	1/13/2026	1.4	Research for the Company sites and portfolio from Ch 11 filing and other sources
Hamilton, Makenna	1/14/2026	2.1	Update info re. lease negotiations (morning)
Hamilton, Makenna	1/14/2026	2.6	Update info re. lease negotiations (afternoon)
Mehan, Vishal	1/14/2026	1.7	Research for the Company sites and portfolio from Public Sources and data consolidation
Falconer, Grant	1/15/2026	2.0	Review of Property Card template and provided feedback on the real estate data provided and review first draft of the properties where actual data was sourced
Hamilton, Makenna	1/15/2026	0.4	Call with H. Holsomback, T. Simion, D. Webber, and M. Hamilton (A&M) re. company real estate valuation process overview
Holsomback, Hunt	1/15/2026	2.9	Review the Company real estate location for review - check lease amounts, lease end dates, facility type, location - research locations
Holsomback, Hunt	1/15/2026	0.6	Correspond with third party real estate professionals to ask for research materials on markets with the Company facilities
Holsomback, Hunt	1/15/2026	0.4	Call with H. Holsomback, T. Simion, D. Webber, and M. Hamilton (A&M) re. company real estate valuation process overview
Holsomback, Hunt	1/15/2026	0.6	Call with V. Mehan, H. Holsomback, D. Patel (A&M) to discuss scope around the Company RE
Mehan, Vishal	1/15/2026	1.3	Update draft property card for distribution
Mehan, Vishal	1/15/2026	1.4	Receive file to complete data review
Mehan, Vishal	1/15/2026	0.6	Call with V. Mehan, H. Holsomback, D. Patel (A&M) to discuss scope around the Company RE
Mehan, Vishal	1/15/2026	0.3	Review and plan Week of 1/23 focusing on priorities and roles / responsibilities preparation and distribution
Mehan, Vishal	1/15/2026	0.4	Analyze Site Prioritization based on spend, Ch11 filings and key locations
Mehan, Vishal	1/15/2026	2.5	Create Property Card Template and build out for leadership review

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Time Detail by Activity
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REAL ESTATE

Professional	Date	Hours	Activity
Mehan, Vishal	1/15/2026	0.4	Review property card with D. Patel and V. Mehan (A&M)
Mehan, Vishal	1/15/2026	0.4	Review Property card draft with RE leadership, and sent draft to NACR team
Patel, Deep	1/15/2026	1.3	Update draft property card for distribution
Patel, Deep	1/15/2026	2.4	Develop a draft property card for a leased location to review with D. Patel, H. Holsomback, D. Webber, V. Mehan and G. Falconer (A&M)
Patel, Deep	1/15/2026	0.6	Call with V. Mehan, H. Holsomback, D. Patel (A&M) to discuss scope around the Company RE
Patel, Deep	1/15/2026	0.4	Review property card with D. Patel and V. Mehan (A&M)
Postolos, Lucas	1/15/2026	1.8	Reconcile manufacturing plant list and geography across legal entities
Postolos, Lucas	1/15/2026	0.6	Review of workplan from D. Webber (A&M) regarding certain AHG diligence questions related to real estate leases
Simion, Tony	1/15/2026	0.4	Call with H. Holsomback, T. Simion, D. Webber, and M. Hamilton (A&M) re. company real estate valuation process overview
Webber, Dan	1/15/2026	0.4	Call with H. Holsomback, T. Simion, D. Webber, and M. Hamilton (A&M) re. company real estate valuation process overview
Webber, Dan	1/15/2026	1.4	Review latest draft of certain real estate lease justification materials, including supporting data received from Company management to-date
Dvorak, Michael	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process
Hamilton, Makenna	1/16/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding Real Estate Initiative task updates and overall related case updates
Hamilton, Makenna	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process
Holsomback, Hunt	1/16/2026	2.3	Review the Company real estate location for review - check lease amounts, lease end dates, facility type, location - research locations
Holsomback, Hunt	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process
Patel, Deep	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process
Postolos, Lucas	1/16/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding Real Estate Initiative task updates and overall related case updates
Postolos, Lucas	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process
Webber, Dan	1/16/2026	0.4	Call with D. Webber, L. Postolos, M. Hamilton, M. Dvorak, H. Holsomback, and D. Patel (A&M) re. company real estate valuation process

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January 1, 2026 through January 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	1/16/2026	0.3	Review latest draft of real estate lease presentation including updates based on internal feedback
Webber, Dan	1/16/2026	0.5	Call with D. Webber, L. Postolos, M. Hamilton (A&M) regarding Real Estate Initiative task updates and overall related case updates
Simion, Tony	1/17/2026	0.6	Review presentation slides on real estate update prior to GEC meeting
Hamilton, Makenna	1/18/2026	1.9	Contribute to ongoing real estate support
Webber, Dan	1/18/2026	1.1	Revise latest draft of consolidated real estate lease presentation for manufacturing properties and warehouses
Webber, Dan	1/18/2026	2.2	Revise latest draft of consolidated real estate lease presentation for non-manufacturing properties and overview of analysis
Hamilton, Makenna	1/19/2026	2.1	Call with MAR re. EMEA weekly cash actuals support
Patel, Deep	1/19/2026	1.1	Adjust property card template per feedback from 1/16 call and from comments from G. Schmelter (A&M)
Postolos, Lucas	1/19/2026	2.3	Update presentation for ad hoc group regarding usage of renegotiated lease and specific business requirements for building space
Postolos, Lucas	1/19/2026	0.7	Discuss with management, D. Webber, and L. Postolos (A&M) regarding specific usage by business unit of building facilities
Postolos, Lucas	1/19/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding follow-ups to real estate diligence materials for ad hoc group
Simion, Tony	1/19/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss presentation materials related to real estate leases
Webber, Dan	1/19/2026	2.9	Revise latest draft of consolidated real estate lease presentation for warehouse leases
Webber, Dan	1/19/2026	0.4	Revise latest draft of consolidated real estate lease presentation for manufacturing leases
Webber, Dan	1/19/2026	0.7	Discuss with management, D. Webber, and L. Postolos (A&M) regarding specific usage by business unit of building facilities
Webber, Dan	1/19/2026	0.2	Review latest materials from D. Patel, et al. (A&M) regarding independent view of certain lease negotiation
Webber, Dan	1/19/2026	0.2	Discuss with D. Webber and L. Postolos (A&M) regarding follow-ups to real estate diligence materials for ad hoc group
Webber, Dan	1/19/2026	0.2	Correspond with L. Postolos (A&M) regarding real estate lease materials and related work plan
Webber, Dan	1/19/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss presentation materials related to real estate leases
Falconer, Grant	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsomback, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Hamilton, Makenna	1/20/2026	0.3	Call with L. Postolos, and M. Hamilton (A&M) re. manufacturing plant associated business unit and legal entity mapping reconciliation

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Holsomback, Hunt	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsomback, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Holsomback, Hunt	1/20/2026	0.5	Call with D. Patel, H. Holsomback (A&M) regarding property card format and strategy for international locations
Holsomback, Hunt	1/20/2026	0.5	Correspond with third party real estate professionals to ask for research materials on markets with the Company facilities
Patel, Deep	1/20/2026	1.7	Create property card shell / template for all Mexico sites
Patel, Deep	1/20/2026	1.1	Create property card shell / template for all China sites
Patel, Deep	1/20/2026	1.1	Create property card shell / template for all remaining international sites
Patel, Deep	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsomback, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Patel, Deep	1/20/2026	0.9	Create property card shell / template for all Germany sites
Patel, Deep	1/20/2026	0.5	Call with D. Patel, H. Holsomback (A&M) regarding property card format and strategy for international locations
Patel, Deep	1/20/2026	1.7	Create property card shell / template for all Japan sites
Patel, Deep	1/20/2026	0.6	Prepare the Company site list with full address, city, state, country, and zip; needed to pull reports to gather market data
Patel, Deep	1/20/2026	0.8	Create property card shell / template for all France sites
Postolos, Lucas	1/20/2026	0.3	Call with L. Postolos, and M. Hamilton (A&M) re. manufacturing plant associated business unit and legal entity mapping reconciliation
Postolos, Lucas	1/20/2026	0.5	Discuss with management, D. Webber, and L. Postolos (A&M) regarding preparation of real estate diligence materials requested by ad hoc group
Postolos, Lucas	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsomback, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Postolos, Lucas	1/20/2026	1.4	Update presentation for ad hoc group regarding usage of renegotiated lease and specific business requirements for building space
Schmelter, Griffen	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsomback, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Webber, Dan	1/20/2026	2.3	Revise presentation materials to justify certain real estate lease, based on latest internal version
Webber, Dan	1/20/2026	0.2	Prepare for call with A&M real estate team to discuss certain leases

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Professional	Date	Hours	Activity
Webber, Dan	1/20/2026	0.2	Review feedback from P. Gund (Ankura) on presentation materials to justify certain real estate lease
Webber, Dan	1/20/2026	0.5	Discuss with management, D. Webber, and L. Postolos (A&M) regarding preparation of real estate diligence materials requested by ad hoc group
Webber, Dan	1/20/2026	0.4	Call with D. Webber, L. Postolos, H. Holsombach, G. Falconer, D. Patel, and G. Schmelter (A&M) regarding materials surrounding exceptional leases and expected timeline / work product to support the company
Webber, Dan	1/20/2026	0.7	Revise presentation materials to justify certain real estate lease, based on feedback from management
Elliott, George	1/21/2026	1.4	Perform proximity analysis for Mexico sites
Elliott, George	1/21/2026	1.6	Perform proximity analysis for Japan sites
Elliott, George	1/21/2026	0.4	Call with D. Patel and G. Elliott (A&M) to discuss real estate property cards and additional onboarding material
Elliott, George	1/21/2026	0.6	Perform proximity analysis for other international sites
Elliott, George	1/21/2026	1.1	Perform proximity analysis for China sites
Elliott, George	1/21/2026	1.3	Perform proximity analysis for Germany sites
Falconer, Grant	1/21/2026	0.8	Meeting with V. Mehan and G. Falconer (A&M) for onboarding and meeting insights and new priorities
Mehan, Vishal	1/21/2026	0.6	Call with V. Mehan and D. Patel (A&M) to discuss the state of the property card analysis for Marelli's leased portfolio
Mehan, Vishal	1/21/2026	1.5	Review progress made, template updates, property sections and logic for population
Mehan, Vishal	1/21/2026	2.4	Review updated data, files, reports from NACR team
Mehan, Vishal	1/21/2026	0.8	Meeting with V. Mehan and G. Falconer (A&M) for onboarding and meeting insights and new priorities
Patel, Deep	1/21/2026	1.6	Perform proximity analysis for all China sites
Patel, Deep	1/21/2026	0.4	Call with D. Patel and G. Elliott (A&M) to discuss real estate property cards and additional onboarding material
Patel, Deep	1/21/2026	1.2	Perform proximity analysis for all remaining international sites
Patel, Deep	1/21/2026	1.7	Perform proximity analysis for all Mexico sites
Patel, Deep	1/21/2026	1.1	Perform proximity analysis for all Germany sites
Patel, Deep	1/21/2026	1.9	Perform proximity analysis for all Japan sites

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REAL ESTATE

Professional	Date	Hours	Activity
Patel, Deep	1/21/2026	0.6	Call with V. Mehan and D. Patel (A&M) to discuss the state of the property card analysis for Marelli's leased portfolio
Patel, Deep	1/21/2026	0.6	Call with D. Patel and V. Mehal (A&M) to discuss the state of the property card analysis for the Company's leased portfolio
Patel, Deep	1/21/2026	1.3	Perform proximity analysis for all France sites
Postolos, Lucas	1/21/2026	0.9	Update presentation for ad hoc group regarding usage of renegotiated lease and specific business requirements for building space
Simion, Tony	1/21/2026	0.9	Review and edit presentation materials for ad hoc lender advisors related to real estate opportunities for leased sites
Webber, Dan	1/21/2026	0.2	Correspond with Company management and P. Gund (Ankura) regarding revisions to ongoing real estate lease summary materials
Webber, Dan	1/21/2026	0.9	Revise presentation materials to justify certain real estate lease, based on feedback from management
Webber, Dan	1/21/2026	0.6	Review presentations from Company management summarizing usage and strategic plan for certain leased properties
Webber, Dan	1/21/2026	0.2	Correspond with L. Postolos (A&M) regarding updates to presentation materials to justify certain real estate lease
Webber, Dan	1/21/2026	0.5	Reconcile latest management data to latest version of lease presentation materials
Elliott, George	1/22/2026	0.7	Call with G. Elliott and D. Patel (A&M) to discuss market overview property card template and included content
Elliott, George	1/22/2026	0.8	Develop market overview for Mexico sites
Elliott, George	1/22/2026	1.2	Compile outstanding data request for management team to provide additional real estate data
Elliott, George	1/22/2026	1.6	Develop market overview for Germany sites
Elliott, George	1/22/2026	1.8	Develop market overview for Italy sites
Elliott, George	1/22/2026	1.9	Develop market overview for Malaysia sites
Elliott, George	1/22/2026	0.5	Call with H. Holsomback, G. Falconer, G. Elliott, D. Patel, and V. Mehan (A&M) regarding status of leased-site property cards and review of planned activities for next week
Falconer, Grant	1/22/2026	0.5	Call with H. Holsomback, G. Falconer, G. Elliott, D. Patel, and V. Mehan (A&M) regarding status of leased-site property cards and review of planned activities for next week
Holsomback, Hunt	1/22/2026	0.5	Call with H. Holsomback, G. Falconer, G. Elliott, D. Patel, and V. Mehan (A&M) regarding status of leased-site property cards and review of planned activities for next week
Mehan, Vishal	1/22/2026	2.5	Review data and slides created by team on other sections (1-3)
Mehan, Vishal	1/22/2026	1.0	Review lease documentation/research and assess site strategy and savings

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Professional	Date	Hours	Activity
Mehan, Vishal	1/22/2026	1.8	Create Executive Summary Template for future updates
Mehan, Vishal	1/22/2026	0.8	Review lease documentation/research and assess site strategy and savings for site at certain location
Mehan, Vishal	1/22/2026	0.5	Call with H. Holsomback, G. Falconer, G. Elliott, D. Patel, and V. Mehan (A&M) regarding status of leased-site property cards and review of planned activities for next week
Mehan, Vishal	1/22/2026	1.2	Analyze assumptions documentation and review
Mehan, Vishal	1/22/2026	0.3	Correspond with Real Estate Team / Review with D. Patel and V. Mehan (A&M)
Mehan, Vishal	1/22/2026	1.1	Review lease documentation/research and assess site strategy and savings for 1 site at certain location
Mehan, Vishal	1/22/2026	1.0	Review lease documentation/research and assess site strategy and savings for 2 sites
Mehan, Vishal	1/22/2026	0.7	Review lease documentation/research and assess site strategy and savings for certain site
Patel, Deep	1/22/2026	0.5	Call with H. Holsomback, G. Falconer, G. Elliott, D. Patel, and V. Mehan (A&M) regarding status of leased-site property cards and review of planned activities for next week
Patel, Deep	1/22/2026	0.7	Call with G. Elliott and D. Patel (A&M) to discuss market overview property card template and included content
Patel, Deep	1/22/2026	1.1	Perform market overview for France sites
Patel, Deep	1/22/2026	1.4	Perform market overview for other international sites
Patel, Deep	1/22/2026	1.6	Perform market overview for China sites
Patel, Deep	1/22/2026	1.6	Perform market overview for Mexico sites
Patel, Deep	1/22/2026	1.7	Perform market overview for Japan sites
Patel, Deep	1/22/2026	1.2	Perform market overview for Germany sites
Postolos, Lucas	1/22/2026	0.3	Prepare documentation regarding real estate overview materials in response to ad hoc group request
Postolos, Lucas	1/22/2026	2.6	Revise materials summarizing real estate overviews at various locations, at request of ad hoc group
Webber, Dan	1/22/2026	2.1	Prepare slides for master real estate lease presentation based on data received from Company management
Webber, Dan	1/22/2026	0.3	Correspond with Company management regarding extension of lease assumption deadline with certain real estate landlord
Elliott, George	1/23/2026	1.3	Refine proximity analysis based on asset class data
Elliott, George	1/23/2026	1.7	Continue market overview for Germany sites

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REAL ESTATE

Professional	Date	Hours	Activity
Elliott, George	1/23/2026	1.2	Continue market overview for Mexico sites
Elliott, George	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Elliott, George	1/23/2026	2.4	Identify gaps in data and develop data request list
Falconer, Grant	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Falconer, Grant	1/23/2026	1.8	Review of property card and real estate data provided for completed properties
Holsomback, Hunt	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Mehan, Vishal	1/23/2026	0.3	Prepare and discuss with A&M NACR team
Mehan, Vishal	1/23/2026	0.6	Review lease documentation/research and assess site strategy and savings for site at 'Tech Center Mexico City'
Mehan, Vishal	1/23/2026	0.7	Call with D. Patel and V. Mehan (A&M to prepare for meeting with NACR and prioritization of sites / activities
Mehan, Vishal	1/23/2026	1.2	Review DRL gap and status dashboard created by team
Patel, Deep	1/23/2026	0.7	Call with D. Patel and V. Mehan (A&M to prepare for meeting with NACR and prioritization of sites / activities
Patel, Deep	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Patel, Deep	1/23/2026	0.6	Update list of cities where A&M needs to contact a broker and cities identified based on variance in market rent vs in-place rent
Patel, Deep	1/23/2026	1.6	Continue market overview work on Japan sites
Patel, Deep	1/23/2026	1.7	Continue market overview work on China sites
Patel, Deep	1/23/2026	1.9	Continue market overview work on Mexico sites
Patel, Deep	1/23/2026	2.2	Finalize first 7 sites for distribution to D. Webber and his team and create final PPT with only 7 completed sites and ensure they are ready for client delivery
Postolos, Lucas	1/23/2026	2.2	Revise materials summarizing real estate overviews at various locations, at request of ad hoc group

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Professional	Date	Hours	Activity
Postolos, Lucas	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Schmelter, Griffen	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Webber, Dan	1/23/2026	0.4	Correspond with L. Postolos, G. Schmelter (A&M) regarding revisions to master real estate lease presentation, and review of latest materials
Webber, Dan	1/23/2026	0.5	Discuss with D. Webber, L. Postolos, G. Schmelter, P. Deep, G. Elliott, G. Falconer, V. Mehan, H. Holsomback (A&M) regarding materials prepared in response to ad hoc group's real estate diligence requests
Webber, Dan	1/23/2026	0.7	Review draft benchmarking materials to incorporate into the master real estate lease presentation
Webber, Dan	1/23/2026	1.3	Review latest draft of master real estate lease presentation materials, including related data provided by Company management
Postolos, Lucas	1/24/2026	0.2	Prepare documentation for N. Grossi (A&M) regarding manufacturing plants at business units
Holsomback, Hunt	1/26/2026	2.8	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy
Mehan, Vishal	1/26/2026	0.6	Review lease documentation/research and assess site strategy and savings for site at certain location
Mehan, Vishal	1/26/2026	1.3	Review of commentary and analysis for slides for 1/26
Mehan, Vishal	1/26/2026	2.0	Review updated site lease information from NACR team
Mehan, Vishal	1/26/2026	1.5	Review lease abstraction for sites with multiple documents and requiring validation of site information
Mehan, Vishal	1/26/2026	0.6	Review lease documentation/research and assess site strategy and savings for 1 site at certain location
Mehan, Vishal	1/26/2026	0.6	Review lease documentation/research and assess site strategy and savings for site
Mehan, Vishal	1/26/2026	0.6	Review lease documentation/research and assess site strategy and savings for certain site
Patel, Deep	1/26/2026	1.6	Perform site strategy for select Japan sites
Patel, Deep	1/26/2026	1.5	Continue market overview for Mexico sites
Patel, Deep	1/26/2026	1.7	Perform site strategy for select European sites
Patel, Deep	1/26/2026	1.7	Continue market overview for Asia sites
Postolos, Lucas	1/26/2026	1.2	Prepare documentation for G. Schmelter (A&M) regarding revisions to comprehensive real estate diligence materials for ad hoc group

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Professional	Date	Hours	Activity
Postolos, Lucas	1/26/2026	0.6	Call with D. Webber, L. Postolos, and G. Schmelter regarding exceptional real estate leases transition plan and upcoming objectives
Postolos, Lucas	1/26/2026	2.1	Revise materials summarizing real estate overviews at various locations prior to sharing with ad hoc group
Schmelter, Griffen	1/26/2026	0.6	Call with D. Webber, L. Postolos, and G. Schmelter regarding exceptional real estate leases transition plan and upcoming objectives
Webber, Dan	1/26/2026	0.2	Call with B. Hunter (Alix) regarding certain real estate lease negotiation
Webber, Dan	1/26/2026	0.6	Call with D. Webber, L. Postolos, and G. Schmelter regarding exceptional real estate leases transition plan and upcoming objectives
Webber, Dan	1/26/2026	0.4	Review real estate lease benchmarking materials prepared by A&M team
Holsomback, Hunt	1/27/2026	1.1	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy
Mehan, Vishal	1/27/2026	1.3	Review of commentary and analysis for slides for 1/26
Mehan, Vishal	1/27/2026	0.4	Team priorities and actions review with D. Patel and V. Mehan (A&M)
Mehan, Vishal	1/27/2026	2.2	Update strategy based on completed submarket reports
Patel, Deep	1/27/2026	0.9	Communicate with and reach out to real estate brokers
Patel, Deep	1/27/2026	1.9	Perform site strategy for select Germany sites
Patel, Deep	1/27/2026	0.4	Team priorities and actions review with D. Patel and V. Mehan (A&M)
Patel, Deep	1/27/2026	1.7	Perform site strategy for select China sites
Patel, Deep	1/27/2026	2.1	Finalize broker contacts for outreach on select sites (need to verify market rents)
Postolos, Lucas	1/27/2026	2.3	Revise materials summarizing real estate overviews at various locations prior to sharing with ad hoc group
Postolos, Lucas	1/27/2026	1.9	Review of documentation from management and D. Webber (A&M) regarding diligence materials requested by ad hoc group
Postolos, Lucas	1/27/2026	1.1	Prepare documentation for G. Schmelter (A&M) regarding revisions to comprehensive real estate diligence materials for ad hoc group
Simion, Tony	1/27/2026	0.6	Review information gathered from Management in preparation for meeting with Ad Hoc Lender Advisors related to overseas lease properties
Webber, Dan	1/27/2026	0.3	Correspond with Company management, L. Postolos, G. Schmelter, M. Jain (A&M), E. Steinfeld, et al. (K&E) regarding certain lease with OEM as landlord, and related research on the matter
Webber, Dan	1/27/2026	0.4	Review latest terms of LOI for certain real estate lease renewal, and supporting analysis

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Professional	Date	Hours	Activity
Webber, Dan	1/27/2026	0.2	Correspond with T. Simion, L. Postolos, G. Schmelter (A&M) regarding feedback to master real estate presentation, and certain ongoing lease negotiations
Webber, Dan	1/27/2026	0.4	Correspond with Company management, T. Simion (A&M), E. Swager, et al. (K&E) regarding certain real estate lease renegotiation
Elliott, George	1/28/2026	2.6	Review the Company management site analyses for limited sites to document strategic considerations
Falconer, Grant	1/28/2026	1.0	Review of property card and real estate data provided for completed properties
Holsomback, Hunt	1/28/2026	1.7	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy
Mehan, Vishal	1/28/2026	1.4	Update strategy build out for 3 sites, including lease document and client provided data
Mehan, Vishal	1/28/2026	1.1	Update strategy build out for 2 sites, including lease document and client provided data
Mehan, Vishal	1/28/2026	0.9	Summarize changes based on local broker reports and lease summary from the Company management, prioritize action list for 1/28
Mehan, Vishal	1/28/2026	0.6	Update lease restructuring opportunities and saving estimates based on broker data
Mehan, Vishal	1/28/2026	0.3	Review broker provided rent information for international markets, conduct additional research to validate and fill in the gaps
Mehan, Vishal	1/28/2026	1.2	Draft broker outreach email, finalize International regions and sites for sub-market research and local data points
Patel, Deep	1/28/2026	2.3	Update sites with broker-provided information
Patel, Deep	1/28/2026	0.7	Add in current spend value to each site analysis
Patel, Deep	1/28/2026	1.4	Perform broker follow up / response
Patel, Deep	1/28/2026	1.9	Continue market overview for select sites
Postolos, Lucas	1/28/2026	0.3	Discuss with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding preparing comprehensive real estate analysis by location at ad hoc group's request
Simion, Tony	1/28/2026	0.3	Discuss with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding preparing comprehensive real estate analysis by location at ad hoc group's request
Webber, Dan	1/28/2026	0.2	Prepare for call with Company management and P. Gund (Ankura) to discuss real estate lease action items
Webber, Dan	1/28/2026	0.2	Correspond with E. Swager, E. Steinfeld (K&E) regarding certain extensions related to real estate lease assumptions
Webber, Dan	1/28/2026	0.2	Correspond with P. Gund (Ankura), E. Swager, et al. (K&E), T. Simion (A&M) and Company management regarding status of certain lease amendment and additional extension of lease assumption deadline

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Professional	Date	Hours	Activity
Webber, Dan	1/28/2026	0.3	Discuss with management, T. Simion, D. Webber, and L. Postolos (A&M) regarding preparing comprehensive real estate analysis by location at ad hoc group's request
Webber, Dan	1/28/2026	0.2	Call with Company management to discuss certain real estate lease extension
Elliott, George	1/29/2026	0.9	Correspond with D. Patel and V. Mehan (A&M) regarding local broker reports and lease summary from the Company management, prioritize action list for 1/28
Elliott, George	1/29/2026	2.4	Review peer comparison groups to ensure all comps met expected levels of similarity
Holsomback, Hunt	1/29/2026	1.4	Review of the Company Real Estate report - Site Summaries, Proximity Analysis, Sub market overview and Strategy
Mehan, Vishal	1/29/2026	0.8	Review of broker provided rent information for international markets
Mehan, Vishal	1/29/2026	0.6	Review of broker provided rent information for international markets
Mehan, Vishal	1/29/2026	0.4	Update estimated annual cost for certain site in certain country based on space returned to landlord in 2025 and 2025
Patel, Deep	1/29/2026	0.8	Review changes based on local broker reports and lease summary from the Company management, prioritize action list for 1/28
Patel, Deep	1/29/2026	0.8	Revise all warehouse sites to exclude m2/employee data point
Patel, Deep	1/29/2026	1.1	Review comments on completed property cards and implement changes based on feedback
Patel, Deep	1/29/2026	2.1	Perform site strategy for 3 sites in China and Mexico
Patel, Deep	1/29/2026	2.4	Finalize remaining market overviews
Patel, Deep	1/29/2026	0.7	Perform updates to deck prior to status call with D. Webber's (A&M) team
Postolos, Lucas	1/29/2026	0.8	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across customer negotiations
Postolos, Lucas	1/29/2026	0.9	Review of documentation related to asset sale to confirm adherence to DIP documentation
Webber, Dan	1/29/2026	0.5	Review correspondences with Company management regarding certain real estate lease data, and underlying support files
Elliott, George	1/30/2026	2.8	Review and update savings estimates based on additional strategic context from management files
Elliott, George	1/30/2026	0.3	Meet with G. Elliott, M. Vishal, and P. Deep (A&M) to align on savings calculation methodology
Falconer, Grant	1/30/2026	2.0	Review of property card and real estate data provided for completed properties
Falconer, Grant	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items

Exhibit D

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Professional	Date	Hours	Activity
Holsomback, Hunt	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items
Mehan, Vishal	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items
Mehan, Vishal	1/30/2026	0.6	Review of all diligence and analysis between created materials and managed strategies
Mehan, Vishal	1/30/2026	0.6	Update cost information received and incorporated into analysis for Reutlingen Wells 2 site, sent by client contact in Germany
Mehan, Vishal	1/30/2026	2.4	Create preliminary analysis Sample set of 18 locations prepared for client report
Patel, Deep	1/30/2026	2.1	Review management and NACR teams' strategy and ensure alignment
Patel, Deep	1/30/2026	1.6	Complete market overview section for all property cards
Patel, Deep	1/30/2026	0.9	Format all property cards for distribution of 2nd batch
Patel, Deep	1/30/2026	0.7	Prepare PPT deck and PDF for distribution, and distribute to NACR team
Patel, Deep	1/30/2026	0.6	Confirm 2nd batch of sites for distribution to D. Webber's (A&M) team
Patel, Deep	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items
Postolos, Lucas	1/30/2026	1.1	Revise liquidity initiative materials for management and ad hoc group, summarizing progress to improve short-term liquidity across customer and vendor negotiations
Postolos, Lucas	1/30/2026	0.4	Review of documentation related to asset sale to confirm adherence to DIP documentation
Schmelter, Griffen	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items
Webber, Dan	1/30/2026	0.4	Review of Real Estate diligence tracker, and related correspondences from Company management
Webber, Dan	1/30/2026	0.3	Correspond with M. Hamilton (A&M) regarding revisions to lease assumption exhibit to be used in amended filing
Webber, Dan	1/30/2026	0.5	Call with H. Holsomback, G. Falconer, V. Mehan, D. Patel, D. Webber, G. Schmelter (A&M) to discuss status of real property diligence, data requests and priorities, and remaining action items
Subtotal		270.0	

TRAVEL TIME

Professional	Date	Hours	Activity
Grossi, Nick	1/6/2026	1.0	50% of travel time from Chicago to New York

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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TRAVEL TIME

Professional	Date	Hours	Activity
Simion, Tony	1/6/2026	1.5	50% of travel time from DTW to LGA
Simion, Tony	1/8/2026	1.5	50% of travel time from LGA to DTW
Grossi, Nick	1/12/2026	1.0	50% of travel time from New York to Chicago
Webber, Dan	1/12/2026	2.0	50% of travel time from Chicago to New York
Webber, Dan	1/13/2026	2.0	50% of travel time from New York to Chicago
Grossi, Nick	1/19/2026	3.5	50% of travel time from Chicago to Milan
Shahbain, Abraham	1/19/2026	3.0	50% of travel time from ORD to MXP
Shiffman, David	1/19/2026	3.0	50% of travel time from Newark to Milan
Waismann, Heitor	1/19/2026	3.5	50% of travel time from New York to Milan
Waismann, Heitor	1/19/2026	2.5	50% of travel time from Chicago to New York
Grossi, Nick	1/23/2026	4.0	50% of travel time from Milan to Chicago
Shahbain, Abraham	1/23/2026	3.0	50% of travel time from MXP to ORD
Shiffman, David	1/23/2026	3.0	50% of travel time from Milan to Newark
Waismann, Heitor	1/23/2026	3.0	50% of travel time from Milan to Chicago
Subtotal		37.5	

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/2/2026	0.3	Pull together remittance detail for select supplier
Athreya, Abhi	1/2/2026	0.5	Review overdue invoices for select supplier and communicate with the Company related to the same
Athreya, Abhi	1/2/2026	0.8	Review trade agreement supplemental payment and pending prepetition invoices
Athreya, Abhi	1/2/2026	1.7	Update Excel analysis of post petition payments and summarize situation for the Company
Athreya, Abhi	1/2/2026	2.0	Create detailed Excel analysis of post petition invoices and payment terms change for select supplier
Athreya, Abhi	1/2/2026	0.5	Analyze outstanding invoices for select vendor and request payments from the Company

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	1/2/2026	0.6	Participate in a call with company purchasing and a vendor to discuss the status of prepetition AP reconciliation
Caruso, Nicholas	1/2/2026	1.3	Review trade agreement compliance for certain vendors with respect to return to terms
Caruso, Nicholas	1/2/2026	0.9	Review latest trade agreement proposals sent by multiple vendors
Caruso, Nicholas	1/2/2026	0.6	Review latest reconciliation tracker provided by reconciliation team
Caruso, Nicholas	1/2/2026	0.2	Review open post petition invoices for certain vendors
Draude, Richard	1/2/2026	2.1	Review and respond to vendor communication emails for 1/2 and update trackers accordingly
Hill, Michael	1/2/2026	0.2	Correspond re: coordinate for payment in a region where normal payment person is out for the holidays
Hill, Michael	1/2/2026	0.2	Correspond re: request for invoice payment for a certain vendor
O'Toole, Colin	1/2/2026	0.2	Perform update to 'Comparison to prior' tab
O'Toole, Colin	1/2/2026	0.6	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/2/2026	0.6	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	1/2/2026	0.4	Prepare certain vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A. Shahbain (A&M) for external distribution
O'Toole, Colin	1/2/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/2/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 12/26 (closing rate) - 01/02 (mid-day)
O'Toole, Colin	1/2/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	1/2/2026	0.4	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 01/02, share with A&M team
Schirle, Mattie	1/2/2026	0.7	Review vendor payment requests against internal forecasts
Shahbain, Abraham	1/2/2026	0.3	Respond to counsel questions on vendor escalations
Shahbain, Abraham	1/2/2026	0.2	Review and provide comments on vendor spend reporting
Shahbain, Abraham	1/2/2026	0.2	Review and provide comments on customer related vendor spend
Shahbain, Abraham	1/2/2026	0.2	Respond to emails related to payment requests

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/2/2026	0.2	Distribute emails to regions on funding needs
Turner, Cari	1/2/2026	0.4	Review and provide comments on vendor disbursement reconciliation analysis
Turner, Cari	1/2/2026	0.8	Review and provide comments on various vendor reports
Warren, Joseph	1/2/2026	0.8	Analyze reconciliation of Company invoices and certain supplier invoices prepared by A&M team and provide feedback on the same
Warren, Joseph	1/2/2026	1.1	Further analyze executed trade agreement and compliance assessment with certain supplier and prepare response to supplier regarding their inquiry on payment status
Warren, Joseph	1/2/2026	0.8	Analyze response from Company regarding payments to a supplier with an executed critical vendor agreement and respond on the same
Warren, Joseph	1/2/2026	0.6	Analyze request from Company and escalated issue from supplier regarding status of critical vendor agreement and current trade terms and respond on the same
Warren, Joseph	1/2/2026	0.3	Analyze critical vendor supplier assessment prepared by A&M team and provide feedback on the same
Warren, Joseph	1/2/2026	0.2	Revise reconciliation of Company invoices and certain supplier invoices prepared by A&M team provide further feedback on the same
Warren, Joseph	1/2/2026	1.0	Analyze status of four priority vendor management items as of Friday, 1/2 and develop next step plans to resolve the same
Draude, Richard	1/3/2026	1.4	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Hill, Michael	1/3/2026	0.2	Correspond re: request certain invoices for a vendor to be paid by the Company
Hill, Michael	1/3/2026	0.2	Correspond re: request approval for payment of certain invoices
Hill, Michael	1/3/2026	0.2	Correspond re: information needed to process an invoice for a certain region
O'Toole, Colin	1/3/2026	0.2	Assess weekly Formal ETA file, revise Formal Master TA/ETA tracker, recirculate to A&M team
O'Toole, Colin	1/3/2026	0.3	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/3/2026	0.6	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	1/3/2026	0.7	Analyze weekly ETA figures, revise Weekly VMT Dashboard deck to incorporate final figures
Shahbain, Abraham	1/3/2026	0.3	Review and provide comments on vendor update slides
Caruso, Nicholas	1/4/2026	0.3	Review latest DIP Budget related to vendor spend
Caruso, Nicholas	1/4/2026	0.3	Review latest TA draft and ensure payments are aligned

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/4/2026	0.9	Prepare latest past due AP analysis based on latest actuals
Caruso, Nicholas	1/4/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor updates slides and forecast to actuals rec
Caruso, Nicholas	1/4/2026	0.7	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	1/4/2026	0.8	Analyze end of life inventory obligations provided by Company team
Caruso, Nicholas	1/4/2026	0.4	Review latest CIA invoice summary and vendors rolled of CIA analysis
Caruso, Nicholas	1/4/2026	1.2	Prepare vendor management dashboard for latest week
Cook, Jacob	1/4/2026	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss vendor update stat slides
Cook, Jacob	1/4/2026	0.9	Refresh of weekly post petition disbursement working file for WE 1/9
Draude, Richard	1/4/2026	0.8	Update vendors budget vs actuals analysis to reflect latest data received
Shahbain, Abraham	1/4/2026	0.3	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss vendor update stat slides
Shahbain, Abraham	1/4/2026	0.3	Review and provide comments on vendor update slides
Shahbain, Abraham	1/4/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor updates slides and forecast to actuals rec
Warren, Joseph	1/4/2026	0.9	Prepare update on status of critical vendor agreement negotiations with six suppliers per Company request
Athreya, Abhi	1/5/2026	1.0	Investigate remittance discrepancies between supplier receipts and the Company payments
Athreya, Abhi	1/5/2026	0.7	Communicate with select supplier re: escalation of trade agreement short pay
Athreya, Abhi	1/5/2026	0.4	Review and respond to trade agreement escalation from select supplier
Athreya, Abhi	1/5/2026	1.3	Analyze outstanding post petition invoices for select supplier and create Excel summary related to the same
Athreya, Abhi	1/5/2026	0.6	Review outstanding invoices for select supplier and craft response to address supplier issues
Athreya, Abhi	1/5/2026	0.3	Review trade agreement short pay and create Excel summary related to the same
Athreya, Abhi	1/5/2026	1.9	Create detailed summary for the Company to address overdue post petition escalation for select supplier
Callerio, Lorenzo	1/5/2026	0.4	Daily meeting (1/05) with management and service center to discuss the reconciliation process updates
Caruso, Nicholas	1/5/2026	0.5	Correspond with M. Schirle (A&M) regarding status of certain divisions trade agreements for transition

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/5/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor updates slides and open vendor recons
Caruso, Nicholas	1/5/2026	0.7	Review latest status and provide updates to Alix team regarding certain trade agreements
Caruso, Nicholas	1/5/2026	1.1	Review liquidity impact calculations for certain vendors to be transitioned
Caruso, Nicholas	1/5/2026	1.2	Review latest transition materials prepared by A&M team
Caruso, Nicholas	1/5/2026	1.4	Prepare bridge comparing vendor related AP to current overall prepetition AP and provide to Company team
Caruso, Nicholas	1/5/2026	1.6	Prepare latest past due AP analysis based on updated DIP budget and AP
Caruso, Nicholas	1/5/2026	1.1	Review and revise latest vendor spend budget vs actuals
Caruso, Nicholas	1/5/2026	0.3	Review latest consignment stock tracker and provide updates for certain vendors
Cook, Jacob	1/5/2026	1.2	Review of refreshed 'Ready to Pay' post-petition accounts payable for NAFTA for WE 1/9
Cook, Jacob	1/5/2026	2.1	Review of payment escalations related to WE 1/2 payments
Cook, Jacob	1/5/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss post-petition spend and reporting issues
Cook, Jacob	1/5/2026	0.8	Refresh of trade agreement working file based on updated weekly accounts payable 'ready to pay' items
Donoghue, Doug	1/5/2026	0.2	Review latest requests from vendors re: trade agreement negotiations
Draude, Richard	1/5/2026	2.1	Update non-CIA change of terms analysis to reflect latest trade agreement status update and latest terms changes
Draude, Richard	1/5/2026	1.9	Weekly consolidation of company AP data to create one master file
Draude, Richard	1/5/2026	0.7	Call with J. Warren, R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	1/5/2026	0.4	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss vendor terms analysis
Grossi, Nick	1/5/2026	0.5	Review vendor management report and provide comments re: same
Hollomon, Lindsey	1/5/2026	1.6	Update proof of payment folders for week ending 1/3 and add data to analysis
Li, Xiang	1/5/2026	0.6	Communicate with A&M team on payment analysis roll forward
O'Toole, Colin	1/5/2026	0.6	Analyze request from A&M team to verify EXO vendor terms, research terms and attempt to identify sourcing of previously listed terms, shared findings with A&M team
O'Toole, Colin	1/5/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/5/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/5/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/5/2026	0.3	Assess vendor against others in Master TA tracker, identified duplication issue, removed redundant vendor from Master Tracker
Schirle, Mattie	1/5/2026	1.4	Update AP-related assumptions in agreement drafts
Schirle, Mattie	1/5/2026	1.3	Review key discussion points from vendor calls and prepare a summary
Schirle, Mattie	1/5/2026	0.7	Draft agreement timelines based on updated negotiation strategy
Shahbain, Abraham	1/5/2026	1.4	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	1/5/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss post-petition spend and reporting issues
Shahbain, Abraham	1/5/2026	0.4	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss vendor terms analysis
Shahbain, Abraham	1/5/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor updates slides and open vendor recons
Shahbain, Abraham	1/5/2026	0.6	Calls with company purchasing and A. Shahbain (A&M) to discuss recon issues and last weeks open items
Shahbain, Abraham	1/5/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Shahbain, Abraham	1/5/2026	0.7	Review and provide feedback on post-petition spend
Shahbain, Abraham	1/5/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management situation and next steps related to the same
Shahbain, Abraham	1/5/2026	1.2	Review and update of days payable terms analysis
Shahbain, Abraham	1/5/2026	0.4	Participate in daily (1/5) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same
Shiffman, David	1/5/2026	0.4	Correspond with A&M team regarding updated vendor payment analysis
Turner, Cari	1/5/2026	1.2	Review updated vendor management reporting package
Turner, Cari	1/5/2026	0.5	Call with Company finance, treasury, purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss vendor update
Turner, Cari	1/5/2026	1.1	Review and provide comments on various vendor negotiations
Turner, Cari	1/5/2026	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/5/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	1/5/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	1/5/2026	0.4	Analyze update from Company regarding negotiations with certain supplier and prepare a draft email trade agreement based upon that update
Warren, Joseph	1/5/2026	0.7	Call with J. Warren, R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Warren, Joseph	1/5/2026	1.6	Analyze updates from Company to ongoing vendor management issues as of Monday, 1/5 and develop next step plans to resolve the same
Warren, Joseph	1/5/2026	0.4	Participate in daily (1/5) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same
Warren, Joseph	1/5/2026	0.3	Call with A. Shahbain (A&M) and J. Warren (A&M) to discuss priority vendor management situation and next steps related to the same
Webber, Dan	1/5/2026	0.2	Correspond with Company management, E. Steinfeld (K&E), A. Shahbain (A&M) regarding certain potentially unpaid real estate rent amounts
Athreya, Abhi	1/6/2026	1.3	Analyze pending post petition payments to select supplier and communicate summary
Athreya, Abhi	1/6/2026	2.3	Investigate trade agreement compliance, create Excel analysis related to the same, and communicate with the Company back office
Athreya, Abhi	1/6/2026	1.7	Update detailed Excel analysis re: supplier counsel escalation of outstanding post petition and communicate with the Company payments team to resolve
Athreya, Abhi	1/6/2026	0.6	Update Excel analysis re: supplier post petition escalation and communicate requests for payment
Athreya, Abhi	1/6/2026	0.6	Review outstanding invoices for select supplier and communicate with the Company related to the same
Athreya, Abhi	1/6/2026	0.3	Correspond with the Company back office to release payments on multiple suppliers
Athreya, Abhi	1/6/2026	0.6	Investigate supplier escalation related to past due post petition and trade agreement
Athreya, Abhi	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Athreya, Abhi	1/6/2026	0.3	Pull together remittance detail for select supplier
Athreya, Abhi	1/6/2026	0.2	Request invoice copies from the Company and provide to Counsel
Athreya, Abhi	1/6/2026	0.2	Review recent payments against supplier escalation and provide update to select supplier
Caruso, Nicholas	1/6/2026	0.4	Review former and current trade agreements for vendors with amounts greater than \$7.5MM
Caruso, Nicholas	1/6/2026	0.4	Review fully executed trade agreement with certain vendor and coordinate payments with processing team

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Caruso, Nicholas	1/6/2026	0.5	Correspond with A. Shahbain (A&M) regarding past due AP
Caruso, Nicholas	1/6/2026	0.6	Participate in call with Company, K&E, and vendor regarding trade agreement
Caruso, Nicholas	1/6/2026	0.8	Respond to various vendor questions related to trade agreement and general chapter 11 questions
Caruso, Nicholas	1/6/2026	0.8	Revise vendor management dashboard based on commentary from Company team and provide updated
Caruso, Nicholas	1/6/2026	1.1	Further revise vendor management dashboard
Caruso, Nicholas	1/6/2026	1.2	Prepare past due detail / bridge related to the paydown of past due prepetition AP
Caruso, Nicholas	1/6/2026	0.3	Prepare executive summary slide regarding TA updates for MIZ
Caruso, Nicholas	1/6/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss past dues analysis and open items
Caruso, Nicholas	1/6/2026	0.4	Review latest trade agreement and email trade agreement tracker and distribute to Company team
Caruso, Nicholas	1/6/2026	1.2	Summarize latest vendor trade agreement executions and highlight return to terms for vendors on non-customary terms
Cook, Jacob	1/6/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to finalize payment runs
Draude, Richard	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Draude, Richard	1/6/2026	1.2	Update discussion materials re: trade agreements in excess of \$7.5m to reflect latest executed agreements and amounts
Draude, Richard	1/6/2026	1.3	Review list of vendors from company for a specific division and provide updated trade agreement status for each
Draude, Richard	1/6/2026	1.6	Review and respond to vendor communication emails for 1/6 and update trackers accordingly
Draude, Richard	1/6/2026	1.0	Further update non-CIA change of terms analysis to reflect latest trade agreement status update
Grossi, Nick	1/6/2026	0.4	Call with N. Grossi, C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/2
Grossi, Nick	1/6/2026	0.5	Prepare and participate in discussion with procurement group related to GRNI
Hill, Michael	1/6/2026	0.4	Call with M. Hill (A&M) and a certain supplier for weekly discussion into open invoices and upcoming Trade Agreement payments
Hill, Michael	1/6/2026	0.2	Correspond re: issues processing a certain invoice for a certain vendor to complete Trade Agreement payments for the week

Marelli Automotive Lighting USA, LLC
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January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	1/6/2026	0.2	Correspond re: request certain invoices for a vendor to be paid by the Company
Hill, Michael	1/6/2026	0.2	Correspond re: request for certain invoices for a vendor to be posted by the Company to make available to pay
Hill, Michael	1/6/2026	0.2	Correspond re: request for invoice copies from a certain supplier to verify invoices for the Company
Hill, Michael	1/6/2026	0.8	Analyze a certain vendor for invoices able to be paid in compliance with Trade Agreement payment for the week
Hollomon, Lindsey	1/6/2026	0.2	Find certain supplier information for analysis
Hollomon, Lindsey	1/6/2026	1.1	Clean CIA Inbox sorting invoices processed and payment confirmations (morning)
Hollomon, Lindsey	1/6/2026	1.1	Adjust analysis for certain vendor installment payments
Li, Xiang	1/6/2026	0.6	Working on payment analysis roll forward - December
Li, Xiang	1/6/2026	0.6	Working on payment analysis roll forward - November
O'Toole, Colin	1/6/2026	0.7	Investigate terms for 5 vendors to i.) verify time of terms reverting back, and ii.) payment terms which will be applicable after identified timeframe
O'Toole, Colin	1/6/2026	0.6	Analyze request from A&M team to verify EXO vendor terms, research terms and attempt to identify sourcing of previously listed terms, shared findings with A&M team
O'Toole, Colin	1/6/2026	0.9	Analyze new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	1/6/2026	0.9	Assess requirements to update FTI/UCC Vendor overview summary, perform update to share details of 27 vendors with prepetition balances of at least \$2.5m
O'Toole, Colin	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
O'Toole, Colin	1/6/2026	1.3	Analyze vendors in Master TA Tracker without executed TA's/ETA's, revise forecast to eliminate forecast payments in December 2025, roll-forward entire forecast methodology
O'Toole, Colin	1/6/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/6/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/6/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/6/2026	0.3	Perform update to A&M TA repository for certain suppliers to capture all documentation
O'Toole, Colin	1/6/2026	0.8	Analyze new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Schirle, Mattie	1/6/2026	0.9	Draft follow-up emails summarizing next steps for vendors
Shahbain, Abraham	1/6/2026	0.4	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss past dues analysis and open items
Shahbain, Abraham	1/6/2026	0.5	Call with Company regional purchasing and A. Shahbain (A&M) to discussion regional funding needs
Shahbain, Abraham	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Shahbain, Abraham	1/6/2026	0.4	Review and update vendor update deck based on feedback received
Shahbain, Abraham	1/6/2026	0.2	Participate in daily (1/6) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/6/2026	0.6	Review and provide feedback on proposed vendor proposals and treatment
Shahbain, Abraham	1/6/2026	0.7	Calls with J. Cook (A&M) and A. Shahbain (A&M) to finalize payment runs
Shahbain, Abraham	1/6/2026	1.2	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	1/6/2026	1.3	Create and update analysis summarizing vendor payment timing and sensitivity
Shahbain, Abraham	1/6/2026	0.4	Call with N. Grossi, C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/2
Shiffman, David	1/6/2026	0.4	Call with N. Grossi, C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/2
Turner, Cari	1/6/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/6/2026	0.4	Call with N. Grossi, C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/2
Turner, Cari	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Turner, Cari	1/6/2026	0.6	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/6/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/6/2026	1.2	Review and provide comments on various vendor negotiations
Waismann, Heitor	1/6/2026	0.4	Call with N. Grossi, C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/2
Warren, Joseph	1/6/2026	1.7	Analyze status of eleven priority vendor management items as of Tuesday, 1/6 and develop next step plans to resolve the same

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/6/2026	0.3	Analyze certain supplier with an executed critical vendor agreement next steps to reconciling supplemental supplier payment pursuant to their agreement
Warren, Joseph	1/6/2026	0.2	Prepare installment payment requests pursuant to an executed critical vendor agreement
Warren, Joseph	1/6/2026	0.2	Analyze service issue relating to certain supplier with an executed critical vendor agreement and coordinate with Company and supplier on the same
Warren, Joseph	1/6/2026	0.2	Coordinate with Company payment team regarding resolution for specific payment to a certain supplier with an executed critical vendor agreement
Warren, Joseph	1/6/2026	0.2	Coordinate with Company regarding necessary information for suppliers to a certain division to continue progressing towards a critical vendor agreement
Warren, Joseph	1/6/2026	0.5	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management updates and next steps
Warren, Joseph	1/6/2026	0.2	Participate in daily (1/6) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same
Warren, Joseph	1/6/2026	1.1	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 1/6 and develop next step plans to resolve the same
Warren, Joseph	1/6/2026	0.4	Analyze certain supplier with an executed critical vendor agreement inquiry as to payments made and prepare response on the same
Warren, Joseph	1/6/2026	0.5	Prepare draft email trade agreement for certain supplier and prepare context for the supplier on the same
Warren, Joseph	1/6/2026	0.6	Prepare liquidity and supplier analysis for certain vendor for consideration for a critical vendor agreement to restore customary post petition services
Warren, Joseph	1/6/2026	0.2	Coordinate with Company regarding purchase order issues for certain supplier
Warren, Joseph	1/6/2026	0.7	Analyze status of negotiations with certain supplier and prepare liquidity analysis and supplier assessment to request approval to proceed with a trade agreement offer to that supplier to restore customary post petition services
Warren, Joseph	1/6/2026	0.6	Participate in discussion with Company and certain supplier regarding status of ongoing trade agreement negotiations, the supplier's prepetition claim still outstanding, and next steps to restore customary post petition services
Athreya, Abhi	1/7/2026	0.9	Investigate trade agreement and post petition escalation and create Excel summary related to both
Athreya, Abhi	1/7/2026	1.0	Participate in discussion with A. Athreya (A&M), J. Warren (A&M), and Company regarding status of certain payments and invoice issues as of Wednesday, 1/7 and next steps related to the same
Athreya, Abhi	1/7/2026	1.2	Update supplier analysis for post petition supplier escalation
Athreya, Abhi	1/7/2026	0.3	Pull prepetition invoices and analyze supplier trade agreement

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/7/2026	1.2	Investigate trade agreement compliance, create Excel analysis related to the same, and communicate with the Company back office
Athreya, Abhi	1/7/2026	0.2	Prepare for meeting with the Company payments team
Athreya, Abhi	1/7/2026	0.4	Review supplier statement of pending invoices and release payments
Athreya, Abhi	1/7/2026	0.2	Determine trade agreement prepetition invoices available to pay and request payment
Athreya, Abhi	1/7/2026	0.8	Provide remittance details and pull proof of payments for select supplier
Athreya, Abhi	1/7/2026	0.3	Compile and provide expense related detail on select vendors to Counsel
Athreya, Abhi	1/7/2026	0.4	Review duplicated prepetition payments data for supplier trade agreement and communicate with A&M team
Athreya, Abhi	1/7/2026	0.5	Analyze pending post petition payments to select supplier and communicate summary
Athreya, Abhi	1/7/2026	0.6	Analyze Company purchaser trade agreement escalation and correspond accordingly
Athreya, Abhi	1/7/2026	0.6	Complete invoice roll-up analysis between supplier statement and Company AP
Athreya, Abhi	1/7/2026	0.6	Review pending post petition invoices for select supplier and confirm booking status
Caruso, Nicholas	1/7/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss payables analysis and data needed
Caruso, Nicholas	1/7/2026	0.6	Review additional vendors return to term changes and advise Company on next steps
Caruso, Nicholas	1/7/2026	0.6	Review bundled logistic s invoices and coordinate payment with payment processing team
Caruso, Nicholas	1/7/2026	0.7	Summarize latest vendor trade agreement negotiations for Company team
Caruso, Nicholas	1/7/2026	1.2	Review changes in prepetition AP week over week for certain vendors
Caruso, Nicholas	1/7/2026	1.6	Analyze invoice coding changes amongst various regions and share with Company AP team
Caruso, Nicholas	1/7/2026	1.7	Analyze latest reconciliation for certain vendors and latest negotiation progress to devise next steps
Caruso, Nicholas	1/7/2026	0.6	Participate in call with Company team and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding certain vendor trade agreement negotiation status and next steps
Caruso, Nicholas	1/7/2026	0.6	Prepare invoice list for payment processing team to establish coverage of trade agreement payments
Caruso, Nicholas	1/7/2026	0.3	Review payment request from certain vendor after signing of trade agreement and coordinate payment with processing team
Caruso, Nicholas	1/7/2026	0.4	Summarize the correct payment amounts to payment processing team on account of certain trade agreement vendor

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/7/2026	0.3	Correspond with the Company regarding signature block date change for executed trade agreement
Caruso, Nicholas	1/7/2026	0.3	Review vendor escalation for certain vendor provided by A&M team and coordinate with the Company on plan to address
Caruso, Nicholas	1/7/2026	0.4	Participate in daily (1/7) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/7/2026	0.4	Review trade agreement language as it relates to updated payment terms
Caruso, Nicholas	1/7/2026	0.4	Review payment term return request for certain vendor and coordinate the correct new terms
Cook, Jacob	1/7/2026	2.4	Review of WE 1/2 payment request escalations from the Company purchasing
Cook, Jacob	1/7/2026	0.4	Review of ad hoc purchasing team requests for emergency payments related to items past due
Draude, Richard	1/7/2026	2.2	Review and respond to vendor communication emails for 1/7 and update trackers accordingly
Draude, Richard	1/7/2026	1.1	Prepare and distribute materials to team re: upcoming supplemental supplier payments including amounts paid and reconciliation status
Draude, Richard	1/7/2026	0.9	Update trade agreement discussion materials re: revision of trade terms
Draude, Richard	1/7/2026	1.1	Prepare and share update for company re: upcoming supplemental supplier payments in order to push forward appropriate reconciliations
Draude, Richard	1/7/2026	2.0	Review and analyze latest accounts payable files received from company to understand changes in invoice coding and their potential impact by region
Draude, Richard	1/7/2026	2.1	Review updates to accounts payable files received from company and analyze changes
Hollomon, Lindsey	1/7/2026	0.4	Continue to finalize and send for review certain vendor analysis
Hollomon, Lindsey	1/7/2026	0.8	Create remittance detail for certain vendor to pay immediately
Hollomon, Lindsey	1/7/2026	2.9	Create an analysis for certain vendor prepetition AP changes and payments
Hollomon, Lindsey	1/7/2026	2.9	Create certain vendor analysis to find pre and post petition payment amounts
Hollomon, Lindsey	1/7/2026	0.3	Communicate with APAC regarding proof of payment concerns
O'Toole, Colin	1/7/2026	0.9	Assess results of 11/20 vs. Current Vendor payments forecasts, create summary tables and deck, share with A&M team for review prior to sharing with the Company
O'Toole, Colin	1/7/2026	2.3	Analyze vendor payment forecast from 11/20, identify vendors who executed TA's since 11/20, reconcile at vendor level the forecast payment timing vs. actual payment timing
O'Toole, Colin	1/7/2026	1.4	Analyze 11/20 vendor payment forecast in totality, create comparison of 11/20 total forecast payments to current 1/7 total payments

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/7/2026	0.6	Call with A. Shahbain and C. O'Toole (A&M) to finalize vendor reconciliation
O'Toole, Colin	1/7/2026	1.1	Enhance 11/20 vs. Current Vendor payment reconciliation by adding ETA's executed since 11/20 to analysis
O'Toole, Colin	1/7/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss vendor reconciliation and align on next steps
O'Toole, Colin	1/7/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/7/2026	0.4	Assess request to verify certain vendor pre-petition payment terms, reviewed agreed upon return to terms timing and new terms, shared findings with A&M team
O'Toole, Colin	1/7/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/7/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
Schirle, Mattie	1/7/2026	0.6	Review vendor balance confirmations for mismatches
Schirle, Mattie	1/7/2026	0.4	Review AP notes to determine if any vendor requires escalation
Schirle, Mattie	1/7/2026	1.2	Draft updated terms based on vendor pushback
Shahbain, Abraham	1/7/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to discuss vendor reconciliation and align on next steps
Shahbain, Abraham	1/7/2026	0.4	Participate in daily (1/7) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/7/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	1/7/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	1/7/2026	1.0	Respond to emails related to vendor escalations and payment requests
Shahbain, Abraham	1/7/2026	0.9	Create analysis summarizing prepetition liabilities
Shahbain, Abraham	1/7/2026	0.8	Review proposed payments to be made based on allocation available
Shahbain, Abraham	1/7/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss payables analysis and data needed
Shahbain, Abraham	1/7/2026	0.6	Review and provide comments on analysis summarizing timing of draft motion
Shahbain, Abraham	1/7/2026	0.6	Participate in call with Company team and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding certain vendor trade agreement negotiation status and next steps
Shahbain, Abraham	1/7/2026	0.6	Call with A. Shahbain and C. O'Toole (A&M) to finalize vendor reconciliation

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/7/2026	0.6	Email correspondence to company related to status of payments
Shahbain, Abraham	1/7/2026	1.1	Review and provide comments on forecast to actual variance of executed trade agreements
Turner, Cari	1/7/2026	0.5	Call with Company purchasing, A. Shahbain (A&M) and C. Turner (A&M) to discuss trade agreement negotiations
Turner, Cari	1/7/2026	1.4	Review and provide comments on revised vendor disbursement trends analysis
Turner, Cari	1/7/2026	0.9	Review and provide comments on draft vendor communication update slides
Turner, Cari	1/7/2026	0.8	Review and respond to various vendor disbursement inquiries
Turner, Cari	1/7/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	1/7/2026	0.6	Participate in call with Company team and C. Turner, A. Shahbain, and N. Caruso (A&M) regarding certain vendor trade agreement negotiation status and next steps
Warren, Joseph	1/7/2026	2.1	Analyze status of fifteen priority vendor management issues relating to critical vendor agreement negotiations and payments as of Wednesday, 1/7 and prepare responses on each to Company and suppliers
Warren, Joseph	1/7/2026	1.4	Analyze status of seven priority vendor management items as of Wednesday, 1/7 and develop next step plans to resolve the same
Warren, Joseph	1/7/2026	0.6	Further analyze payment application issue for certain supplier with an executed critical vendor agreement and coordinate with Company regarding the same
Warren, Joseph	1/7/2026	1.2	Analyze status of four priority vendor management items as of Wednesday, 1/7 and develop next step plans to resolve the same
Warren, Joseph	1/7/2026	1.0	Participate in discussion with A. Athreya (A&M), J. Warren (A&M), and Company regarding status of certain payments and invoice issues as of Wednesday, 1/7 and next steps related to the same
Warren, Joseph	1/7/2026	0.4	Analyze certain supplier with an executed critical vendor agreement payment terms situation and prepare response on the same
Warren, Joseph	1/7/2026	0.4	Analyze compliance with critical vendor agreement for certain supplier per Company request and respond on the same
Warren, Joseph	1/7/2026	0.4	Analyze questions from certain supplier with an executed critical vendor agreement relating to payment application and respond on the same
Warren, Joseph	1/7/2026	0.4	Analyze response from A&M team relating to payment to certain supplier with an executed critical vendor agreement and provide feedback on the same
Warren, Joseph	1/7/2026	0.2	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 1/7 and develop next step plans to resolve the same
Warren, Joseph	1/7/2026	0.6	Analyze Company feedback regarding invoices covered in a certain executed critical vendor agreement and respond on the same
Athreya, Abhi	1/8/2026	0.4	Create Excel remittance summary for large trade vendor

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/8/2026	0.5	Analyze payments on supplier escalation, update Excel summary, and communicate with supplier
Athreya, Abhi	1/8/2026	0.5	Follow up with the Company on supplier post petition payments and correspond with supplier
Athreya, Abhi	1/8/2026	0.5	Investigate trade agreement short pay and take next steps
Athreya, Abhi	1/8/2026	0.6	Analyze supplier escalation of outstanding post petition
Athreya, Abhi	1/8/2026	0.2	Correspond with the Company back office to make select payments and provide proof of payment
Athreya, Abhi	1/8/2026	1.8	Provide Excel summary to the Company back office to understand open invoices
Athreya, Abhi	1/8/2026	1.0	Pull and provide remittance details on large trade vendor agreement
Athreya, Abhi	1/8/2026	0.4	Create Excel summaries related to outstanding payments and communicate with the Company back office
Athreya, Abhi	1/8/2026	0.4	Provide remittance summary related to specific supplier
Athreya, Abhi	1/8/2026	0.3	Review prepetition statement of select supplier and reconcile with Company AP
Athreya, Abhi	1/8/2026	0.6	Review supplier escalation of overdue post petition
Athreya, Abhi	1/8/2026	0.3	Investigate short pay for select regional trade agreement
Athreya, Abhi	1/8/2026	0.7	Review overdue post petition invoices for select supplier and request payment
Athreya, Abhi	1/8/2026	0.2	Review payment detail related to select supplier
Athreya, Abhi	1/8/2026	0.2	Create Excel file summary of all post petition payments released via weekly payment runs
Athreya, Abhi	1/8/2026	1.6	Create remittance summary for select supplier re: post petition escalation
Caruso, Nicholas	1/8/2026	0.4	Prepare for meeting with the Company and K&E team to discuss a trade agreement amendment
Caruso, Nicholas	1/8/2026	0.5	Call with vendor to discuss a trade agreement and ability to add signature block to email trade agreement
Caruso, Nicholas	1/8/2026	0.5	Prepare for and participate in call with the Company to discuss the status of consignment stock for certain vendors
Caruso, Nicholas	1/8/2026	0.4	Review CIA analysis prepared by A&M team and provide comments relating to certain regions
Caruso, Nicholas	1/8/2026	0.6	Review payment term changes for certain vendors based on trade agreement fulfillment
Caruso, Nicholas	1/8/2026	0.7	Review invoice list for certain vendor and coordinate correct legal entity mapping from vendor

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/8/2026	0.6	Correspond with K&E about various drafting changes to certain trade agreements
Caruso, Nicholas	1/8/2026	0.4	Participate in daily (1/8) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/8/2026	0.4	Correspond with vendor regarding outstanding payments and coordination with payment processing team regarding the same
Caruso, Nicholas	1/8/2026	1.2	Analyze latest reconciliations for certain vendors and determine next steps to progress outstanding items
Caruso, Nicholas	1/8/2026	1.1	Participate in discussion with M. Hill (A&M), N. Caruso (A&M), J. Warren (A&M), and Company regarding certain division priority suppliers critical vendor agreement negotiations status and next steps related to the same
Caruso, Nicholas	1/8/2026	0.9	Review average terms of all vendors paid CIA
Caruso, Nicholas	1/8/2026	0.8	Participate in call with the Company and K&E team to discuss a trade agreement amendment
Caruso, Nicholas	1/8/2026	0.7	Review responses from the Company regarding certain region's AP coding changes
Caruso, Nicholas	1/8/2026	1.1	Working session with N. Caruso and R. Draude (A&M) to discuss necessary updates to trade agreement forecast and next steps
Cook, Jacob	1/8/2026	1.9	Invoice-level review of actual payments made during prior week against 'requested to pay' files distributed to company for adherence to payment proposals for WE 1/2 for EMEA
Cook, Jacob	1/8/2026	1.3	Review of payment escalation requests from the Company purchasing related to payments requested during WE 1/2
Cook, Jacob	1/8/2026	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting updates and payments for week
Cook, Jacob	1/8/2026	0.4	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Donoghue, Doug	1/8/2026	0.2	Analyze latest AP data in advance of trade agreement proposal
Draude, Richard	1/8/2026	1.3	Update supplemental supplier payment tracking materials for updates received from company re: reconciliation statuses
Draude, Richard	1/8/2026	1.1	Update trade agreement discussion materials to reflect latest comments from team leads re: supplemental payments and payments at emergence
Draude, Richard	1/8/2026	2.1	Review and respond to vendor communication emails for 1/8 and update trackers accordingly
Draude, Richard	1/8/2026	1.5	Update trade agreement dashboard to reflect latest updates and forecast materials
Draude, Richard	1/8/2026	1.3	Update terms reference sheet for CIA processing team to reflect latest trade agreement executions
Draude, Richard	1/8/2026	1.1	Working session with N. Caruso and R. Draude (A&M) to discuss necessary updates to trade agreement forecast and next steps
Draude, Richard	1/8/2026	0.7	Prepare general unsecured claims overview slide for team leads

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	1/8/2026	1.1	Participate in discussion with M. Hill (A&M), N. Caruso (A&M), J. Warren (A&M), and Company regarding certain division priority suppliers critical vendor agreement negotiations status and next steps related to the same
Hollomon, Lindsey	1/8/2026	0.6	Create weekly proof of payment folders for tracking payments
Hollomon, Lindsey	1/8/2026	0.6	Create certain vendor remittance details for installment payments
O'Toole, Colin	1/8/2026	0.3	Perform update to A&M TA repository for certain vendor to capture all documentation
O'Toole, Colin	1/8/2026	0.6	Perform update to 'comparison to prior' tab to replace values with those circulated for week ended 1/2
O'Toole, Colin	1/8/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/8/2026	0.4	Perform update to 'Cash actuals' tab in Master TA Tracker to ensure actual values for vendor & CIA for WE 12/26 & 1/2 are appropriately captured in the model
O'Toole, Colin	1/8/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/8/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/8/2026	0.7	Analyze request to alter presentation of vendors 100% payable at emergence in the Daily Supplier Agreement tracker, revise formulas to break out vendors 100% payable at emergence
O'Toole, Colin	1/8/2026	0.9	Assess new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	1/8/2026	0.7	Analyze request for updated Supplier Disbursements Forecast for January 2026, prepare version of Master TA Tracker for vendor by vendor review of in-process negotiations, circulate to A&M team for review/update process
Schirle, Mattie	1/8/2026	0.5	Review negotiation outcomes and update all corresponding trackers
Schirle, Mattie	1/8/2026	1.6	Prepare revised summary tables for internal review
Shahbain, Abraham	1/8/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	1/8/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	1/8/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	1/8/2026	0.4	Participate in daily (1/8) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/8/2026	1.6	Respond to emails related to vendor escalations and payment requests to address non-shipments

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January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/8/2026	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss reporting updates and payments for week
Simion, Tony	1/8/2026	1.7	Prepare materials for United States Trustee regarding questions raised during meeting regarding KEIP/KERP Motion
Turner, Cari	1/8/2026	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	1/8/2026	1.3	Review November forecast versus actual vendor disbursement analysis
Turner, Cari	1/8/2026	0.7	Review and provide comments on various vendor reports
Turner, Cari	1/8/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/8/2026	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/8/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	1/8/2026	0.4	Analyze outreach from certain supplier with an executed critical vendor agreement and respond to their questions
Warren, Joseph	1/8/2026	0.3	Analyze status of certain supplier's prepetition claim reconciliation and provide feedback to A&M team and supplier on the same
Warren, Joseph	1/8/2026	0.3	Coordinate with two suppliers regarding next steps in negotiations of critical vendor agreements to restore customary post petition services
Warren, Joseph	1/8/2026	0.4	Prepare for and participate in discussion with Company and certain supplier regarding negotiations for a critical vendor agreement to restore customary post petition services and next steps related to the same
Warren, Joseph	1/8/2026	0.6	Participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Thursday, 1/8
Warren, Joseph	1/8/2026	0.9	Analyze updates from Company to ongoing vendor management issues as of Thursday, 1/8 and develop next step plans to resolve the same
Warren, Joseph	1/8/2026	1.1	Participate in discussion with M. Hill (A&M), N. Caruso (A&M), J. Warren (A&M), and Company regarding certain division priority suppliers critical vendor agreement negotiations status and next steps related to the same
Warren, Joseph	1/8/2026	1.9	Analyze status of twelve priority vendor management items as of Thursday, 1/8 and develop next step plans to resolve the same
Warren, Joseph	1/8/2026	0.4	Prepare liquidity analysis and supplier assessment for certain related to certain supplier critical vendor agreement negotiated
Athreya, Abhi	1/9/2026	1.7	Investigate supplier statement of account
Athreya, Abhi	1/9/2026	0.2	Update detailed Excel analysis re: supplier escalation and communicate with the Company
Athreya, Abhi	1/9/2026	0.3	Track current outstanding payments and follow up with the Company

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Athreya, Abhi	1/9/2026	0.7	Pull prepetition outstanding invoices for select supplier
Athreya, Abhi	1/9/2026	1.6	Review trade agreement compliance for select supplier
Athreya, Abhi	1/9/2026	0.9	Call with the Company back office and A. Athreya (A&M) to discuss outstanding payments
Athreya, Abhi	1/9/2026	0.2	Investigate supplier payments and respond to supplier
Athreya, Abhi	1/9/2026	0.7	Review prepetition statement for supplier and provide summary and Excel analysis
Athreya, Abhi	1/9/2026	0.5	Create Excel analyses for overdue escalation across multiple suppliers and provide to the Company
Athreya, Abhi	1/9/2026	0.6	Update Excel file re: critical post petition escalation and provide updates to Company stakeholders
Athreya, Abhi	1/9/2026	0.6	Summarize and communicate re: trade agreement compliance for select supplier
Athreya, Abhi	1/9/2026	0.6	Investigate summary from the Company back office re: status of post petition invoices
Athreya, Abhi	1/9/2026	0.5	Investigate unpaid post petition invoices for select supplier
Athreya, Abhi	1/9/2026	0.7	Review trade agreement compliance for select supplier and take next steps
Caruso, Nicholas	1/9/2026	1.2	Revise average terms analysis of all vendors paid CIA
Caruso, Nicholas	1/9/2026	0.6	Participate in discussion with J. Warren (A&M), N. Caruso (A&M), M. Hill (A&M), Company, and certain supplier regarding status of reconciliation of their prepetition amount owed and negotiation of a trade agreement
Caruso, Nicholas	1/9/2026	1.3	Analyze latest trade agreement negotiations and determine next steps
Caruso, Nicholas	1/9/2026	0.3	Review certain claims to be included in customer negotiations
Caruso, Nicholas	1/9/2026	2.1	Revise vendor forecast based on latest trade agreement negotiations for certain vendors
Caruso, Nicholas	1/9/2026	2.6	Analyze and sensitize liquidity impact of vendors moving to CIA
Caruso, Nicholas	1/9/2026	0.4	Review payment requests for certain vendors and coordinate with payment processing team
Caruso, Nicholas	1/9/2026	1.7	Prepare liquidity impact calculations for multiple vendors based on trade agreement negotiations
Cook, Jacob	1/9/2026	1.8	Review of prior payments made against trade agreements for agreements with payments due during WE 1/16
Cook, Jacob	1/9/2026	2.3	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	1/9/2026	2.1	Prepare trade agreement payment schedule for WE 1/16

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Donoghue, Doug	1/9/2026	0.4	Research latest status of trade agreement requests, correspondence with company re: same
Draude, Richard	1/9/2026	0.8	Update vendors budget vs actuals analysis to reflect latest data received
Draude, Richard	1/9/2026	1.8	Update vendor hypothetical scenario analysis materials to reflect latest comments from team leads
Draude, Richard	1/9/2026	1.8	Review and respond to vendor communication emails for 1/9 and update trackers accordingly
Draude, Richard	1/9/2026	1.5	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Hill, Michael	1/9/2026	0.2	Correspond re: confirm with the Company a certain vendor for a certain region to confirm invoices are available to be paid
Hill, Michael	1/9/2026	0.4	Call with J. Warren and M. Hill (A&M), the Company, and a certain supplier to coordinate a potential Trade Agreement
Hill, Michael	1/9/2026	0.6	Call with J. Warren and M. Hill (A&M), the Company, and a certain supplier to identify prepetition spend amounts and coordinate a potential Trade Agreement
Hill, Michael	1/9/2026	0.6	Participate in discussion with J. Warren (A&M), N. Caruso (A&M), M. Hill (A&M), Company, and certain supplier regarding status of reconciliation of their prepetition amount owed and negotiation of a trade agreement
Hill, Michael	1/9/2026	0.2	Call with J. Warren (A&M) and M. Hill (A&M) and the Company to coordinate internally on a potential Trade Agreement
Hill, Michael	1/9/2026	0.2	Analyze a certain vendor for a certain region to confirm invoices are available to be paid
Li, Xiang	1/9/2026	0.2	Communicate with A&M team on payment analysis roll forward
Li, Xiang	1/9/2026	0.3	Working on payment analysis roll forward
O'Toole, Colin	1/9/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/9/2026	0.5	Perform update to 'Comparison to prior' tab for current version of Vendor Disbursements Forecast
O'Toole, Colin	1/9/2026	0.3	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	1/9/2026	0.9	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	1/9/2026	0.3	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	1/9/2026	0.4	Analyze feedback from A&M team indicating certain vendors are in fact the same vendor, consolidate vendors in Master TA Tracker into a single instance

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O'Toole, Colin	1/9/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/9/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/9/2026	0.6	Prepare certain vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	1/9/2026	1.2	Analyze feedback on Vendor Forecast from A&M team, review listing of changes by vendor, layer changes into master forecast file
O'Toole, Colin	1/9/2026	1.1	Assess Vendors 100% payable at emergence, alter presentation in Master TA Tracker to match that of the Daily Supplier Agreement, continue changes to presentation throughout the model, ensure all payments are being captured correctly in forecast
O'Toole, Colin	1/9/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 1/2 (closing rate) - 01/09 (mid-day)
O'Toole, Colin	1/9/2026	0.3	Analyze ETA executed for certain vendor, remove certain vendor from Master TA tracker to avoid duplication
O'Toole, Colin	1/9/2026	0.4	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 01/09, share with A&M team
Schirle, Mattie	1/9/2026	0.5	Draft updated communication packets for vendors with open items
Shahbain, Abraham	1/9/2026	1.2	Respond to vendor escalation emails and provide guidance on next steps
Shahbain, Abraham	1/9/2026	0.9	Review and update slides providing an update on timeline and payments
Shahbain, Abraham	1/9/2026	0.7	Participate in daily (1/9) vendor escalation call with Company team, and A. Shahbain to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/9/2026	0.2	Review and provide feedback on trade agreement proposals
Shiffman, David	1/9/2026	0.6	Discuss with A&M vendor team regarding development of certain trade agreement payment scenarios
Shiffman, David	1/9/2026	1.3	Review CIA analysis prepared by vendor team and provide feedback
Turner, Cari	1/9/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/9/2026	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/9/2026	0.4	Review and provide comments on various vendor negotiations
Turner, Cari	1/9/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/9/2026	1.2	Review and provide comments on vendor disbursement analysis requested by lenders' advisors
Warren, Joseph	1/9/2026	0.8	Analyze forecast for cash impact of in negotiation trade agreements for stale data and prepare update for A&M team

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Warren, Joseph	1/9/2026	1.1	Analyze updates from Company to ongoing vendor management issues as of Friday, 1/9 and develop next step plans to resolve the same
Warren, Joseph	1/9/2026	0.6	Participate in discussion with J. Warren (A&M), N. Caruso (A&M), M. Hill (A&M), Company, and certain supplier regarding status of reconciliation of their prepetition amount owed and negotiation of a trade agreement
Warren, Joseph	1/9/2026	0.7	Analyze status of four priority vendor management items as of Friday, 1/9 and develop next step plans to resolve the same
Warren, Joseph	1/9/2026	0.2	Call with J. Warren (A&M) and M. Hill (A&M) and the Company to coordinate internally on a potential Trade Agreement
Warren, Joseph	1/9/2026	0.3	Build analysis for certain ongoing trade agreement negotiation
Warren, Joseph	1/9/2026	0.4	Call with J. Warren and M. Hill (A&M), the Company, and a certain supplier to coordinate a potential Trade Agreement
Warren, Joseph	1/9/2026	0.6	Call with J. Warren and M. Hill (A&M), the Company, and a certain supplier to identify prepetition spend amounts and coordinate a potential Trade Agreement
Athreya, Abhi	1/10/2026	1.7	Pull and provide invoices to the Company
Hill, Michael	1/10/2026	1.3	Create master file for a certain vendor to be able to track Trade Agreement payments, prepetition outstanding, and contractual amounts due
O'Toole, Colin	1/10/2026	2.4	Perform update to vendor forecast in order to update the Vendor Disbursements Forecast presentation, create mapping for vendors not addressed via manual adjustments
Schirle, Mattie	1/10/2026	1.2	Review vendor claims and ensure they are logged accurately
Schirle, Mattie	1/10/2026	0.6	Draft outreach messages to re-engage nonresponsive vendors
Shahbain, Abraham	1/10/2026	0.2	Review and distribute draft vendor slide related to case timeline and prepetition overview
Shahbain, Abraham	1/10/2026	0.6	Review and update initial draft of payment proposal
Athreya, Abhi	1/11/2026	0.9	Pull prepetition payments for select suppliers
Athreya, Abhi	1/11/2026	0.7	Refresh detailed tracking file of supplier escalations re: overdue post petition
Caruso, Nicholas	1/11/2026	1.1	Prepare reconciliation summary between treasury and AP teams
Caruso, Nicholas	1/11/2026	0.6	Call with A. Shahbain and N. Caruso (A&M) to review and discuss reporting and vendor update
Caruso, Nicholas	1/11/2026	0.4	Respond to questions from A&M team regarding CIA scenarios
Caruso, Nicholas	1/11/2026	0.6	Review latest trade agreement and email trade agreement tracker and share with Company

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Professional	Date	Hours	Activity
Caruso, Nicholas	1/11/2026	0.8	Revise vendor management dashboard based on commentary from A&M team
Caruso, Nicholas	1/11/2026	0.8	Review and revise vendor spend budget vs actuals for latest week of actuals
Caruso, Nicholas	1/11/2026	1.6	Prepare vendor management dashboard for latest week
Cook, Jacob	1/11/2026	1.7	Refresh of weekly post petition disbursement working file for WE 1/16
Cook, Jacob	1/11/2026	0.7	Call with J. Cook and A. Shahbain (A&M) to review payment proposals and slides to update
Cook, Jacob	1/11/2026	0.2	Update weekly vendor management reporting materials related to disbursements vs. budget and invoices in error reporting for WE 1/9
Draude, Richard	1/11/2026	0.7	Review and respond to vendor communication emails for 1/11 and update trackers accordingly
Grossi, Nick	1/11/2026	0.5	Review CIA actuals and revised forecast. Provide comments re: same
Shahbain, Abraham	1/11/2026	0.3	Respond to emails from company on payment needs
Shahbain, Abraham	1/11/2026	0.4	Update payment proposal based on company requests
Shahbain, Abraham	1/11/2026	0.6	Call with A. Shahbain and N. Caruso (A&M) to review and discuss reporting and vendor update
Shahbain, Abraham	1/11/2026	0.6	Review and provide feedback to team on vendor update slides
Shahbain, Abraham	1/11/2026	0.7	Call with J. Cook and A. Shahbain (A&M) to review payment proposals and slides to update
Turner, Cari	1/11/2026	0.6	Review and provide comments on vendor disbursement analysis
Warren, Joseph	1/11/2026	0.6	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 1/9 and develop next step plans to resolve the same
Athreya, Abhi	1/12/2026	2.3	Review outstanding invoice statement for select vendor and correspond related to the same
Athreya, Abhi	1/12/2026	0.3	Reconcile outstanding invoices for select supplier and request Company unblock invoices
Athreya, Abhi	1/12/2026	0.4	Call with the Company back office and A. Athreya (A&M) to review outstanding payment requests
Athreya, Abhi	1/12/2026	0.6	Pull proof of payments, prepetition invoice detail, and outstanding invoices for Company requests
Athreya, Abhi	1/12/2026	1.5	Review trade agreement short pay related to vendor escalation and correspond with the Company back office
Athreya, Abhi	1/12/2026	2.2	Create summary table for select outstanding vendor invoices
Athreya, Abhi	1/12/2026	2.0	Complete initial invoice selection for weekly trade agreement payment run

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Athreya, Abhi	1/12/2026	0.8	Review trade agreement individually, identify missing AP, and complete weekly payment run
Athreya, Abhi	1/12/2026	1.4	Update Excel analyses on overdue post petition situations and correspond with Company and suppliers
Athreya, Abhi	1/12/2026	0.6	Investigate Company purchaser escalation on trade agreement and correspond related to the same
Callerio, Lorenzo	1/12/2026	0.5	Call with L. Callerio & C. O'Toole (A&M) to discuss actual vendor payments in vendor disbursement forecast
Callerio, Lorenzo	1/12/2026	0.4	Review certain requests received from the UCC's advisors in preparation of a meeting
Callerio, Lorenzo	1/12/2026	0.7	Correspond with management re: multiple new vendors discussions
Callerio, Lorenzo	1/12/2026	0.9	Prepare several business cases to support the trade agreements approval process
Callerio, Lorenzo	1/12/2026	0.4	Daily meeting (1/12) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/12/2026	0.3	Call with L. Callerio & C. O'Toole (A&M) to discuss vendor disbursements forecast
Callerio, Lorenzo	1/12/2026	0.9	Review the revised updated disbursement forecast that includes certain comments discussed today
Callerio, Lorenzo	1/12/2026	1.5	Review the most updated version of the disbursement forecast projections prepared by C. O'Toole (A&M)
Callerio, Lorenzo	1/12/2026	1.7	Address all vendor inquiries received on 1/12, ensuring that responses are completed and any necessary follow-up actions are logged for tracking
Callerio, Lorenzo	1/12/2026	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement forecast
Callerio, Lorenzo	1/12/2026	0.2	Call with S. Lieberman (K&E) re: discuss the legal terms of certain trade agreements
Callerio, Lorenzo	1/12/2026	0.8	Review multiple trade agreements prepared by K&E before circulating it back to the company
Callerio, Lorenzo	1/12/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor management updates
Caruso, Nicholas	1/12/2026	1.1	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company to identify prepetition amounts owed and coordinate potential Trade Agreements for a certain division
Caruso, Nicholas	1/12/2026	2.4	Revise average terms analysis of all vendors paid CIA
Caruso, Nicholas	1/12/2026	1.8	Respond to question from the Company related to trade agreement requests and reconciliations
Caruso, Nicholas	1/12/2026	1.6	Respond to question from vendors related to payment status and trade agreement negotiations
Caruso, Nicholas	1/12/2026	0.4	Review vendor claim in the context of trade agreement negotiation
Caruso, Nicholas	1/12/2026	0.7	Review revised vendor management dashboard and prepare final version

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Caruso, Nicholas	1/12/2026	0.4	Call with R. Draude (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss analysis update
Caruso, Nicholas	1/12/2026	0.4	Provide commentary on executed trade agreement tracker in relation to certain trade agreements
Caruso, Nicholas	1/12/2026	0.3	Correspond with Company regarding certain vendor trade agreement
Caruso, Nicholas	1/12/2026	0.5	Review latest status of trade agreement with Alix team
Caruso, Nicholas	1/12/2026	0.6	Provide additional commentary to A&M team regarding CIA analysis based on review of file
Caruso, Nicholas	1/12/2026	0.7	Analyze actuals variances and provide bridging items
Caruso, Nicholas	1/12/2026	0.7	Call with J. Warren, N. Caruso, R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Cook, Jacob	1/12/2026	2.8	Review of payment escalations related to WE 1/9 payments
Donoghue, Doug	1/12/2026	0.2	Review latest data provided by supplier, correspondence with company re: same
Draude, Richard	1/12/2026	2.5	Weekly consolidation of company AP data to create one master file
Draude, Richard	1/12/2026	0.9	Prepare summary re: liquidity impact of hypothetical trade agreement scenario
Draude, Richard	1/12/2026	1.6	Further revise hypothetical trade agreement scenario analysis to incorporate vendors on CIA
Draude, Richard	1/12/2026	1.4	Review and respond to vendor communication emails for 1/12 and update trackers accordingly
Draude, Richard	1/12/2026	1.1	Update file re: deferral liquidity impact by vendor for comments from team leads
Draude, Richard	1/12/2026	1.7	Prepare analysis re: coding changes in accounts payable
Draude, Richard	1/12/2026	0.7	Correspond with N. Caruso (A&M) to update analysis re: trade agreement scenario liquidity impact
Draude, Richard	1/12/2026	0.7	Call with J. Warren, N. Caruso, R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	1/12/2026	0.4	Call with R. Draude (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss analysis update
Hill, Michael	1/12/2026	0.6	Call with J. Warren (A&M) and M. Hill (A&M) and the Company to discuss a potential credit note to apply to a Trade Agreement amount owed
Hill, Michael	1/12/2026	1.1	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company to identify prepetition amounts owed and coordinate potential Trade Agreements for a certain division
Hill, Michael	1/12/2026	1.1	Update Trade Agreement payment tracker for a certain vendor for updated invoices and statuses

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Hill, Michael	1/12/2026	0.2	Correspond re: requesting proof of payment for requested payments for the week for a certain vendor per the Trade Agreement
Hollomon, Lindsey	1/12/2026	0.6	Update proof of payment analysis for week ending 1/9
Hollomon, Lindsey	1/12/2026	1.3	Pull together remittance and proof of payments for certain vendor pre and post petition invoices
Li, Xiang	1/12/2026	2.1	Working on payment analysis roll forward - NAFTA
Li, Xiang	1/12/2026	2.6	Working on payment analysis roll forward - ROW
O'Toole, Colin	1/12/2026	0.8	Analyze feedback from A&M team on Vendor Disbursement Forecast, made various revisions to forecast to align with commentary
O'Toole, Colin	1/12/2026	0.8	Analyze feedback from A&M team on Supplier Disbursement Forecast deck, update deck to reflect desired changes
O'Toole, Colin	1/12/2026	0.6	Assess Dec25 version of forecast, revise forecast to reflect exchange rate currently utilized in Master TA tracker, update various tabs to ensure prior forecast is flowing correctly and tying out. Update 'Prior CFST' tab in Master TA Tracker
O'Toole, Colin	1/12/2026	0.9	Perform update to Supplier Disbursement Forecast deck to reflect changes in underlying excel analysis
O'Toole, Colin	1/12/2026	2.1	Analyze actual pre-petition payments in Payment Tracking file, leverage underlying data to build a daily view of actual pre-petition payments, build this functionality into Vendor Forecast file to assess historical vs. actual payments
O'Toole, Colin	1/12/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/12/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/12/2026	0.4	Assess descriptions in the Forecast Summary tab, revise descriptions so language reflects latest payments terms/forecast for each vendor group
O'Toole, Colin	1/12/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/12/2026	0.5	Call with L. Callerio & C. O'Toole (A&M) to discuss actual vendor payments in vendor disbursement forecast
O'Toole, Colin	1/12/2026	0.3	Call with L. Callerio & C. O'Toole (A&M) to discuss vendor disbursements forecast
Schirle, Mattie	1/12/2026	0.7	Review tracker formulas and ensure correct data flow
Schirle, Mattie	1/12/2026	0.5	Prepare new agreement drafts reflecting updated Company strategy
Shahbain, Abraham	1/12/2026	1.6	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	1/12/2026	0.5	Participate in daily (1/12) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same

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Shahbain, Abraham	1/12/2026	0.4	Call with R. Draude (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to discuss analysis update
Shahbain, Abraham	1/12/2026	0.3	Develop and review vendor update analysis for stakeholders
Shahbain, Abraham	1/12/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) to discuss certain vendor management updates
Turner, Cari	1/12/2026	0.8	Review and provide comments on forecast vs actual vendor disbursement summary
Turner, Cari	1/12/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/12/2026	0.3	Call with C. Turner (A&M) and L. Callerio (A&M) re: updated disbursement forecast
Turner, Cari	1/12/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	1/12/2026	0.9	Review and provide comments on draft UCC vendor communications
Turner, Cari	1/12/2026	1.1	Review updated vendor management reporting package
Turner, Cari	1/12/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	1/12/2026	0.7	Call with J. Warren, N. Caruso, R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Warren, Joseph	1/12/2026	0.6	Call with J. Warren (A&M) and M. Hill (A&M) and the Company to discuss a potential credit note to apply to a Trade Agreement amount owed
Warren, Joseph	1/12/2026	0.5	Prepare summary on status of trade agreement installment for certain executed critical vendor agreement for supplier and coordinate with supplier regarding the same
Warren, Joseph	1/12/2026	0.7	Analyze status of and next steps for seven ongoing vendor management situations ahead of discussion with Company
Warren, Joseph	1/12/2026	0.9	Analyze status of three priority vendor management items as of Monday, 1/12 and develop next step plans to resolve the same
Warren, Joseph	1/12/2026	0.5	Participate in daily (1/12) vendor escalation call with Company team, A. Shahbain and J. Warren (A&M) to discuss vendor-related matters and next steps related to the same
Warren, Joseph	1/12/2026	1.1	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company to identify prepetition amounts owed and coordinate potential Trade Agreements for a certain division
Warren, Joseph	1/12/2026	0.2	Analyze compliance status with certain executed trade agreement per Company request and instruct A&M team on next steps related to the same
Warren, Joseph	1/12/2026	0.2	Prepare email address to handle claims inquiries, per unsecured creditors committee financial advisors request
Warren, Joseph	1/12/2026	0.4	Analyze updates from Company to ongoing vendor management issues as of Monday, 1/12 and develop next step plans to resolve the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Weiland, Brad	1/12/2026	0.2	Correspond with T. Simion (A&M) re vendor items
Weiland, Brad	1/12/2026	0.2	Review and analyze vendor claims data
Athreya, Abhi	1/13/2026	0.2	Prepare for discussion with the Company's back office
Athreya, Abhi	1/13/2026	0.7	Investigate trade agreement compliance for small regional vendor
Athreya, Abhi	1/13/2026	0.2	Create summary table for select outstanding vendor invoices
Athreya, Abhi	1/13/2026	0.7	Prepare for discussion with the Company back office
Athreya, Abhi	1/13/2026	2.1	Update planned trade agreement payments for newly executed trade agreements
Athreya, Abhi	1/13/2026	1.4	Prepare for discussion with the Company's back office related to invoice processing issues creating overdue accounts
Athreya, Abhi	1/13/2026	1.0	Complete initial pass review of supplier legal notice related to post petition payments
Athreya, Abhi	1/13/2026	0.9	Compile and send out this week's trade agreement payment run
Athreya, Abhi	1/13/2026	0.6	Review issues with trade agreement mapping
Athreya, Abhi	1/13/2026	0.8	Create summary files for each Company region re: outstanding invoices for select vendor
Athreya, Abhi	1/13/2026	0.2	Pull prepetition payments for select supplier
Athreya, Abhi	1/13/2026	0.7	Call with the Company's back office and A. Athreya (A&M) to discuss outstanding invoice processing issues
Athreya, Abhi	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Athreya, Abhi	1/13/2026	0.5	Create summary files for each region of the Company re: outstanding invoices for vendor
Athreya, Abhi	1/13/2026	0.4	Complete initial pass review of supplier legal notice related to post petition payments
Athreya, Abhi	1/13/2026	0.3	Summarize and communicate action items related to today's meeting with the Company's back office
Athreya, Abhi	1/13/2026	0.3	Summarize action items related to meeting with the Company on invoice processing
Athreya, Abhi	1/13/2026	0.8	Participate in discussion with the Company's back office and A. Athreya (A&M) to review critical outstanding payments
Broskay, Cole	1/13/2026	0.3	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Broskay, Cole	1/13/2026	0.7	Provide commentary regarding expected summary report requirements for November and December DPO analysis

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	1/13/2026	0.9	Prepare multiple new business cases as requested by management
Callerio, Lorenzo	1/13/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: status of certain vendor negotiations
Callerio, Lorenzo	1/13/2026	0.3	Call with L. Callerio, A. Shahbain, and C. O'Toole (A&M) with the Company to discuss the vendor disbursement forecast
Callerio, Lorenzo	1/13/2026	0.3	Call with L. Callerio, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement tracking and forecast
Callerio, Lorenzo	1/13/2026	0.4	Call with a company buyer to discuss the terms of a settlement agreement under negotiation
Callerio, Lorenzo	1/13/2026	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) to review and address comments on the latest version of the disbursement forecast analysis
Callerio, Lorenzo	1/13/2026	0.5	Meeting with company purchasing and a vendor to finalize a trade agreement
Callerio, Lorenzo	1/13/2026	0.6	Daily meeting (1/12) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/13/2026	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the status of certain vendor negotiations
Callerio, Lorenzo	1/13/2026	0.7	Participate in call with head of company purchasing to discuss an open trade agreement
Callerio, Lorenzo	1/13/2026	0.8	Review multiple reconciliation datasets to support the finalization of trade agreements
Callerio, Lorenzo	1/13/2026	0.9	Review the final version of the updated disbursement forecast before circulating it to the company
Callerio, Lorenzo	1/13/2026	0.9	Review and assist drafting multiple trade agreement to be discussed with management
Callerio, Lorenzo	1/13/2026	2.2	Respond to all vendor inquiries received on 1/13, ensuring each is addressed promptly and that any required follow-up actions are documented for tracking
Caruso, Nicholas	1/13/2026	2.1	Prepare latest prepetition AP summary and compare with supplier claimed amounts and Fx variances since filing
Caruso, Nicholas	1/13/2026	1.4	Review top 100 vendors with prepetition AP remaining with respect to uncaptured AP
Caruso, Nicholas	1/13/2026	0.3	Call with L. Callerio, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement tracking and forecast
Caruso, Nicholas	1/13/2026	0.4	Call with lenders' advisors, N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Caruso, Nicholas	1/13/2026	0.4	Review and respond to questions from suppliers regarding payment status or latest negotiations
Caruso, Nicholas	1/13/2026	0.5	Participate in daily (1/13) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/13/2026	0.6	Compare latest version of reconciliation to prior versions and ask the Company questions related to changes
Caruso, Nicholas	1/13/2026	0.8	Review and respond to questions from Company team regarding payment status or latest negotiations and next steps for certain vendors
Caruso, Nicholas	1/13/2026	0.9	Call with company purchasing and accounting, N. Caruso (A&M), A. Shahbain (A&M) related to spend requests and discussion around invoice reporting
Caruso, Nicholas	1/13/2026	1.3	Review variances between trade agreement dashboard and working model
Caruso, Nicholas	1/13/2026	1.3	Review vendor forecast and adjust for vendors no longer discussing trade agreements
Caruso, Nicholas	1/13/2026	2.1	Review vendor forecast and update for latest negotiations / closed trade agreements with certain vendors
Cook, Jacob	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Cook, Jacob	1/13/2026	0.8	Review of prepared trade agreement payment file for WE 1/16
Donoghue, Doug	1/13/2026	0.2	Review status of trade agreement discussions, correspondence re: same
Donoghue, Doug	1/13/2026	0.2	Further correspondence re: status of trade agreement reconciliation
Draude, Richard	1/13/2026	2.2	Further review vendor trade agreement forecast to ensure accuracy, provide feedback to team
Draude, Richard	1/13/2026	1.8	Review vendor trade agreement forecast and share recommended updates with team
Draude, Richard	1/13/2026	1.6	Update vendor reconciliation statuses re: supplemental supplier payments for feedback received from team members
Draude, Richard	1/13/2026	1.3	Review and respond to vendor communication emails for 1/13 and update trackers accordingly
Draude, Richard	1/13/2026	1.2	Prepare analysis re: changing amounts in accounts payable week over week
Draude, Richard	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Draude, Richard	1/13/2026	0.5	Correspond with N. Caruso (A&M) to update to supplier claims in excess of accounts payable analysis
Draude, Richard	1/13/2026	0.3	Call with L. Callerio, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement tracking and forecast
Hill, Michael	1/13/2026	0.2	Correspond re: status of prepetition payments for a certain vendor
Hill, Michael	1/13/2026	0.2	Correspond re: updated status of Trade Agreement payments to date for a certain vendor
Hollomon, Lindsey	1/13/2026	0.4	Gather payments made to certain vendor

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/13/2026	0.9	Find trade agreement and create analysis for payments made
Hollomon, Lindsey	1/13/2026	1.9	Create trade agreement compliance analysis for certain vendor
Hollomon, Lindsey	1/13/2026	0.8	Revise trade agreement analysis for certain vendor
Li, Xiang	1/13/2026	2.4	Working on payment analysis roll forward - December
Li, Xiang	1/13/2026	0.7	Review payment analysis roll forward
Li, Xiang	1/13/2026	0.3	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Li, Xiang	1/13/2026	0.2	Communicate with A&M team on payment analysis roll forward
O'Toole, Colin	1/13/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/13/2026	0.3	Call with L. Callerio, N. Caruso, C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement tracking and forecast
O'Toole, Colin	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
O'Toole, Colin	1/13/2026	0.3	Call with L. Callerio, A. Shahbain, and C. O'Toole (A&M) with the Company to discuss the vendor disbursement forecast
O'Toole, Colin	1/13/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/13/2026	1.7	Analyze daily view of actual pre-petition payments to vendors, revise file to streamline calculations and make the file easy to update on an ongoing basis, updated file for WE 1/9 values
O'Toole, Colin	1/13/2026	1.1	Assess new TA received for certain vendor, added vendor to Master TA Tracker, updated various tabs to ensure agreed payments are captured in forecast accurately, bring in A/P and LTM spend values
O'Toole, Colin	1/13/2026	0.7	Analyze feedback from A&M vendor team on vendors denoted as "not started", added certain vendors as "in-process" vendors in Master TA Tracker
O'Toole, Colin	1/13/2026	0.6	Assess requested revisions to the Supplier Disbursements Forecast deck by the Company, updated excel and deck to reflect desired changes
O'Toole, Colin	1/13/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
Schirle, Mattie	1/13/2026	0.5	Review notes from prior negotiations and identify unresolved gaps
Shahbain, Abraham	1/13/2026	0.3	Call with L. Callerio, A. Shahbain, and C. O'Toole (A&M) with the Company to discuss the vendor disbursement forecast
Shahbain, Abraham	1/13/2026	0.9	Review and provide feedback on company slides related to payment timing

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Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Shahbain, Abraham	1/13/2026	0.6	Review and update vendor update slides based on feedback received
Shahbain, Abraham	1/13/2026	0.9	Review and provide feedback on proposed payments by division
Shahbain, Abraham	1/13/2026	0.6	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the status of certain vendor negotiations
Shahbain, Abraham	1/13/2026	1.1	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	1/13/2026	0.9	Call with company purchasing and accounting, N. Caruso (A&M), A. Shahbain (A&M) related to spend requests and discussion around invoice reporting
Shahbain, Abraham	1/13/2026	0.5	Participate in daily (1/13) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/13/2026	0.4	Call with C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/9
Shahbain, Abraham	1/13/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: status of certain vendor negotiations
Shahbain, Abraham	1/13/2026	0.4	Call with lenders' advisors, N. Caruso (A&M), and A. Shahbain (A&M) to discuss trade agreement negotiations
Shiffman, David	1/13/2026	0.4	Call with C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/9
Turner, Cari	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Turner, Cari	1/13/2026	0.8	Review and provide comments on various vendor negotiations
Turner, Cari	1/13/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/13/2026	0.4	Call with C. Turner (A&M) and L. Callerio (A&M) to review and address comments on the latest version of the disbursement forecast analysis
Turner, Cari	1/13/2026	0.4	Call with C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/9
Turner, Cari	1/13/2026	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/13/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Waismann, Heitor	1/13/2026	0.4	Call with C. Turner, A. Shahbain, D. Shiffman, and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 1/9

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/13/2026	0.2	Coordinate with Company payment team regarding certain payment status and payment method to certain supplier with an executed critical vendor agreement
Warren, Joseph	1/13/2026	0.3	Analyze approval from A&M team on certain trade agreement offer and coordinate with Company team regarding final steps prior to providing draft email trade agreement to the supplier
Warren, Joseph	1/13/2026	0.3	Analyze latest response from certain supplier regarding trade agreement negotiations and prepare trade agreement offer to restore customary post petition services
Warren, Joseph	1/13/2026	0.6	Analyze status of five priority vendor management items as of Tuesday, 1/13 and develop next step plans to resolve the same
Warren, Joseph	1/13/2026	0.6	Call with C. Turner, A. Shahbain, J. Warren, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss vendor management team updates and next steps
Warren, Joseph	1/13/2026	0.6	Analyze status of two priority vendor management items as of Tuesday, 1/13 and develop next step plans to resolve the same
Warren, Joseph	1/13/2026	0.7	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 1/13 and develop next step plans to resolve the same
Warren, Joseph	1/13/2026	0.7	Call with the Company's payments team and J. Warren (A&M) to discuss outstanding ad hoc payment requests
Warren, Joseph	1/13/2026	2.1	Analyze status of nine priority vendor management items as of Tuesday, 1/13 and develop next step plans to resolve the same
Warren, Joseph	1/13/2026	0.2	Analyze response from certain supplier in ongoing trade agreement negotiations and draft email trade agreement as a result
Warren, Joseph	1/13/2026	0.2	Analyze escalations from Company to ongoing vendor management issues as of Tuesday, 1/13 and provide feedback on the same
Athreya, Abhi	1/14/2026	0.2	Update trade agreement compliance re: feedback from the Company
Athreya, Abhi	1/14/2026	0.7	Create Excel payment analysis file and communicate with regional supplier related to the same
Athreya, Abhi	1/14/2026	0.6	Participate in working session with A. Athreya (A&M) and L. Hollomon (A&M) regarding vendor payment term analysis
Athreya, Abhi	1/14/2026	0.6	Call with L. Hollomon and A. Athreya (A&M) to discuss pending vendor management items
Athreya, Abhi	1/14/2026	0.5	Summarize in detail status of multiple supplier escalations
Athreya, Abhi	1/14/2026	0.2	Correspond with the Company's purchasers re: trade agreement escalations
Athreya, Abhi	1/14/2026	0.3	Prepare for call with the Company's back office
Athreya, Abhi	1/14/2026	0.3	Pull prepetition payments for select suppliers
Athreya, Abhi	1/14/2026	0.7	Track and communicate trade agreement payments to the Company's international regions
Athreya, Abhi	1/14/2026	0.4	Compile action items from meetings and communicate with the Company's back office

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/14/2026	0.4	Call with the Company's back office and A. Athreya (A&M) to review outstanding payment requests
Athreya, Abhi	1/14/2026	0.3	Review and share blocked trade agreement invoices with the Company
Athreya, Abhi	1/14/2026	0.2	Correspond with the Company requesting invoice copies to validate supplier claim
Athreya, Abhi	1/14/2026	0.7	Investigate escalations from the Company's purchasers
Athreya, Abhi	1/14/2026	1.0	Investigate trade agreement escalations and correspond with the Company's buyers related to the same
Athreya, Abhi	1/14/2026	1.5	Investigate trade agreement compliance and create Excel compliance summary for Company purchaser
Athreya, Abhi	1/14/2026	0.7	Investigate purchaser escalation of trade agreement short pay and respond related to the same
Broskay, Cole	1/14/2026	0.4	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Broskay, Cole	1/14/2026	0.4	Provide follow-up questions on November DPO analysis output file
Broskay, Cole	1/14/2026	1.6	Review initial summary outputs of November DPO analysis
Callerio, Lorenzo	1/14/2026	0.4	Daily meeting (1/14) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/14/2026	0.9	Prepare several new business cases based on the most recent information received from management
Callerio, Lorenzo	1/14/2026	0.9	Analyze selected reconciliation data to assist in the settlement agreement process
Callerio, Lorenzo	1/14/2026	0.7	Review and provide comments to the most updated version of the disbursement forecast analysis prepared by C. O'Toole (A&M)
Callerio, Lorenzo	1/14/2026	0.4	Call with a buyer to discuss the terms of a settlement agreement under negotiation
Callerio, Lorenzo	1/14/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to provide updates on certain trade agreement under negotiation
Callerio, Lorenzo	1/14/2026	2.1	Address all vendor inquiries received on 1/14 promptly and record any necessary follow-up actions for tracking
Callerio, Lorenzo	1/14/2026	0.8	Participate in a call with a company buyer and a vendor to provide ch11 proceeding updates
Caruso, Nicholas	1/14/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential Trade Agreement for a certain supplier
Caruso, Nicholas	1/14/2026	0.8	Review and respond to questions from suppliers regarding trade agreement and payment status
Caruso, Nicholas	1/14/2026	1.9	Analyze the exchange rate impact on vendor FDM relief from filing to current
Caruso, Nicholas	1/14/2026	1.4	Summarize all executed trade agreements with payments scheduled for the earlier of June 30 or emergence

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/14/2026	1.4	Review and revise CIA impact summary
Caruso, Nicholas	1/14/2026	1.2	Analyze the impact of CIA for certain groups of vendors all moving to CIA invoicing
Caruso, Nicholas	1/14/2026	1.1	Review and respond to questions from the Company regarding certain vendors trade agreement status and next steps
Caruso, Nicholas	1/14/2026	0.9	Analyze 22 vendors with varying trade agreement statuses between trackers and adjust CIA impact summary accordingly
Caruso, Nicholas	1/14/2026	0.8	Participate in call with Company and supplier regarding trade agreement
Caruso, Nicholas	1/14/2026	0.8	Correspond with Company and A&M team regarding status of payments to certain suppliers
Caruso, Nicholas	1/14/2026	0.7	Participate in daily (1/14) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/14/2026	0.7	Calls with A. Shahbain and N. Caruso (A&M) related to trade agreement negotiations and next steps
Caruso, Nicholas	1/14/2026	0.6	Review vendor return to terms file and provide comments about certain vendors
Caruso, Nicholas	1/14/2026	0.6	Participate in call with Company and supplier regarding trade agreement
Caruso, Nicholas	1/14/2026	0.3	Review executed trade agreement for certain vendor because of payment term change issue
Caruso, Nicholas	1/14/2026	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor payment terms
Caruso, Nicholas	1/14/2026	0.4	Revise trade agreement based on commentary from Alix team and summarize changes for Company personnel
Caruso, Nicholas	1/14/2026	0.4	Review latest invoices in error report shared by the Company and incorporate into vendor relief update
Cook, Jacob	1/14/2026	2.2	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	1/14/2026	1.3	Review of payment escalation requests from the Company purchasing related to payments requested during WE 1/2
Cook, Jacob	1/14/2026	0.2	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Donoghue, Doug	1/14/2026	0.2	Correspond with company, supplier re: status of trade agreement negotiation
Draude, Richard	1/14/2026	1.9	Update trade agreement overview for a specific OEM to reflect latest trackers
Draude, Richard	1/14/2026	2.2	Review and respond to vendor communication emails for 1/14 and update trackers accordingly
Draude, Richard	1/14/2026	2.3	Compare invoices in error report to accounts payable and validate which need to be included in vendor relief analysis
Draude, Richard	1/14/2026	2.4	Update trade agreement dashboard to reflect latest forecast shared by team

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Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Grossi, Nick	1/14/2026	0.6	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Hill, Michael	1/14/2026	0.6	Update information for transition details for the roll off of resources
Hill, Michael	1/14/2026	0.6	Review information for a certain supplier to coordinate a potential Trade Agreement
Hill, Michael	1/14/2026	0.4	Analyze annual spend for a certain vendor for Trade Agreement consideration
Hill, Michael	1/14/2026	0.3	Correspond re: request for a meeting to discuss a certain supplier with past due invoices
Hill, Michael	1/14/2026	0.2	Correspond re: vendor needed to be paid to stop production issues
Hill, Michael	1/14/2026	0.2	Correspond re: status of post petition invoices for a certain supplier
Hill, Michael	1/14/2026	0.2	Correspond re: request contract details for discussion related to a Trade Agreement for a certain supplier
Hill, Michael	1/14/2026	0.2	Correspond re: request certain invoices to be paid for a certain vendor
Hill, Michael	1/14/2026	0.2	Correspond re: invoice needed to be paid through cash in advance
Hill, Michael	1/14/2026	0.2	Correspond re: information for a certain supplier to coordinate a potential Trade Agreement
Hill, Michael	1/14/2026	0.2	Correspond re: details of a particular Trade Agreement
Hill, Michael	1/14/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential Trade Agreement for a certain supplier
Hollomon, Lindsey	1/14/2026	0.6	Participate in working session with A. Athreya (A&M) and L. Hollomon (A&M) regarding vendor payment term analysis
Hollomon, Lindsey	1/14/2026	0.6	Create remittance detail for certain vendor
Hollomon, Lindsey	1/14/2026	0.6	Call with L. Hollomon and A. Athreya (A&M) to discuss pending vendor management items
Hollomon, Lindsey	1/14/2026	1.6	Adjust payment terms for certain vendor and find payments made week ending 1/16
Hollomon, Lindsey	1/14/2026	1.7	Find currency conversion for certain supplier payments
Li, Xiang	1/14/2026	2.1	Review payment analysis roll forward
Li, Xiang	1/14/2026	0.4	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
O'Toole, Colin	1/14/2026	1.1	Assess additional feedback from A&M vendor team on vendors denoted as "not started", added certain vendors as "in-process" vendors in Master TA Tracker, removed remaining 'not started' vendors from tracker

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/14/2026	0.3	Perform update to A&M TA repository for certain vendors to capture all documentation
O'Toole, Colin	1/14/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/14/2026	0.4	Analyze additional feedback from A&M team on Vendor Disbursement Forecast, made revisions to excel analysis and deck, circulate to A&M team
O'Toole, Colin	1/14/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/14/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/14/2026	0.5	Assess feedback on terms of certain vendor, revise pre-petition/returned terms in Master TA Tracker, prepare Return to Terms schedule, shared with A&M team
O'Toole, Colin	1/14/2026	0.6	Analyze ETA for certain vendor, identify variation in terms vs. prepetition terms, add vendor to Return to Terms schedule, recirculate Return Terms to A&M team
O'Toole, Colin	1/14/2026	0.6	Assess new AP listing as of 1/11/26, performed update to AP tab in Master TA Tracker
O'Toole, Colin	1/14/2026	0.2	Perform update to 'Comparison to prior' tab
O'Toole, Colin	1/14/2026	0.9	Perform update to Vendor Disbursement Forecast excel and PowerPoint deck, circulated to A&M team for feedback
Postolos, Lucas	1/14/2026	0.6	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Schirle, Mattie	1/14/2026	0.4	Prepare updated AP listings for negotiation sessions
Schirle, Mattie	1/14/2026	0.4	Review Company's requested changes and integrate into drafts
Schirle, Mattie	1/14/2026	0.8	Draft vendor summaries for internal escalation meetings
Shahbain, Abraham	1/14/2026	1.8	Review, respond to, and address vendor payment escalations and questions
Shahbain, Abraham	1/14/2026	0.8	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor payment terms analysis
Shahbain, Abraham	1/14/2026	1.1	Review and develop analysis summarizing trade agreement payments in future periods
Shahbain, Abraham	1/14/2026	0.7	Participate in daily (1/14) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/14/2026	0.8	Review and update deferral analysis slides based on feedback received
Shahbain, Abraham	1/14/2026	0.7	Calls with A. Shahbain and N. Caruso (A&M) related to trade agreement negotiations and next steps

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Shahbain, Abraham	1/14/2026	0.3	Review and provide feedback to company on analysis slides
Shahbain, Abraham	1/14/2026	0.5	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor payment terms
Shahbain, Abraham	1/14/2026	0.6	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	1/14/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor escalations and payment plans going forward
Shahbain, Abraham	1/14/2026	1.3	Review and update slides summarizing payment analysis for trade agreements
Shiffman, David	1/14/2026	0.7	Review preliminary vendor payment analysis for November and December and provide feedback to A&M team
Shiffman, David	1/14/2026	0.6	Discuss with management, N. Grossi, D. Shiffman, and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Turner, Cari	1/14/2026	0.9	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/14/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to provide updates on certain trade agreement under negotiation
Turner, Cari	1/14/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/14/2026	0.6	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	1/14/2026	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/14/2026	1.2	Review and provide comments on various vendor negotiations
Warren, Joseph	1/14/2026	0.4	Analyze further feedback received from A&M team related to transition document for certain ongoing and closed trade agreement negotiations and respond on the same
Warren, Joseph	1/14/2026	0.2	Prepare draft email trade agreement for certain supplier following negotiations with that supplier
Warren, Joseph	1/14/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential Trade Agreement for a certain supplier
Warren, Joseph	1/14/2026	0.2	Prepare draft email trade agreement for certain supplier and provide next steps to Company for further negotiations with that supplier
Warren, Joseph	1/14/2026	1.3	Analyze status of ten priority vendor management items as of Wednesday, 1/14 and develop next step plans to resolve the same
Warren, Joseph	1/14/2026	0.4	Analyze certain executed trade agreement and supporting information and prepare summary on the same per request from Company
Warren, Joseph	1/14/2026	1.2	Prepare vendor management transition document for information regarding certain closed and ongoing trade agreement negotiations
Warren, Joseph	1/14/2026	0.4	Correspond with M. Hill (A&M) regarding next steps to address remaining payments in certain trade agreement installment plan

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Professional	Date	Hours	Activity
Warren, Joseph	1/14/2026	0.4	Prepare draft email trade agreement for certain supplier pending internal approval from A&M team to offer trade agreement
Warren, Joseph	1/14/2026	0.4	Revise vendor management transition document for information regarding certain closed and ongoing trade agreement negotiations per A&M team feedback
Warren, Joseph	1/14/2026	0.5	Prepare supplier assessment for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	1/14/2026	0.9	Analyze latest updates relating to certain ongoing vendor management situation and update trade agreement analysis for the same, preparing for further negotiations with the supplier
Warren, Joseph	1/14/2026	1.0	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 1/14 and develop next step plans to resolve the same
Warren, Joseph	1/14/2026	0.2	Prepare draft reconciliation file from supplier statement of account to facilitate Company reconciliation of accounts payable versus the supplier statement of account
Athreya, Abhi	1/15/2026	1.3	Draft note to the Company re: pro forma clearing issues with the back office
Athreya, Abhi	1/15/2026	0.4	Prepare for call with the Company's back office
Athreya, Abhi	1/15/2026	0.5	Call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss outstanding post petition invoices and reconciliation on supplier trade agreement supplemental payment
Athreya, Abhi	1/15/2026	0.5	Look into proof of payment discrepancies in NAFTA
Athreya, Abhi	1/15/2026	0.5	Review requests for prepetition payment from the Company and provide approvals based on trade agreement status
Athreya, Abhi	1/15/2026	0.6	Call with the Company's back office and A. Athreya (A&M) to review outstanding payment requests
Athreya, Abhi	1/15/2026	0.6	Investigate update from the Company's back office on payment status
Athreya, Abhi	1/15/2026	0.7	Create Excel tracking file of post petition supplier escalation
Athreya, Abhi	1/15/2026	0.7	Investigate and communicate re: supplier escalation of unpaid invoices
Athreya, Abhi	1/15/2026	0.8	Participate in working session with A. Athreya (A&M) and L. Hollomon (A&M) discussing vendor payment term changes
Athreya, Abhi	1/15/2026	0.4	Coordinate payment of invoice for local counsel
Athreya, Abhi	1/15/2026	0.9	Investigate trade agreement issues for NAFTA purchaser
Athreya, Abhi	1/15/2026	2.2	Prepare for discussion with supplier by completing detailed post petition reconciliation between supplier statement and Company AP
Athreya, Abhi	1/15/2026	0.3	Pull and review payments for select suppliers
Athreya, Abhi	1/15/2026	0.3	Compile action items from meetings and communicate with the Company's back office

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Professional	Date	Hours	Activity
Athreya, Abhi	1/15/2026	0.3	Call with the Company's back office processing team and A. Athreya (A&M) to discuss pro forma clearing concerns
Athreya, Abhi	1/15/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss blocked outstanding post petition relating to cash in advance pro formas
Athreya, Abhi	1/15/2026	0.9	Investigate trade agreement compliance and create Excel file related to the same and correspond with the Company's purchasers
Broskay, Cole	1/15/2026	1.3	Review summary December DPO analysis for month to month trend consistency
Broskay, Cole	1/15/2026	1.2	Review source data for select countries within the November DPO analysis to determine adjustments to coverage calculation
Broskay, Cole	1/15/2026	0.4	Correspond regarding coverage for select country DPO analysis results
Broskay, Cole	1/15/2026	0.3	Provide formula options on formulas adjustments for select country coverage analysis
Broskay, Cole	1/15/2026	0.2	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Callerio, Lorenzo	1/15/2026	0.5	Call with supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss outstanding post petition invoices and reconciliation on supplier trade agreement supplemental payment
Callerio, Lorenzo	1/15/2026	2.2	Ensure all vendor inquiries from 1/15 are responded to in a timely manner, with any required follow-up actions properly documented for tracking purposes
Callerio, Lorenzo	1/15/2026	0.9	Review and provide comments to multiple trade agreements prepared by K&E
Callerio, Lorenzo	1/15/2026	0.8	Review certain reconciliation data set to support the settlement agreement process
Callerio, Lorenzo	1/15/2026	0.6	Participate in daily (1/15) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/15/2026	0.6	Correspond with management re: certain requests received from vendors as part of the trade agreement negotiation process
Callerio, Lorenzo	1/15/2026	0.6	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss review trade agreement dashboard and discuss open items
Callerio, Lorenzo	1/15/2026	0.5	Daily meeting (1/15) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/15/2026	0.5	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard and next steps
Callerio, Lorenzo	1/15/2026	0.5	Meeting with a company buyer to discuss the trade terms of a settlement agreement
Caruso, Nicholas	1/15/2026	0.4	Provide next steps and commentary related to trade agreement of certain vendor to Company and K&E team
Caruso, Nicholas	1/15/2026	2.1	Analyze differences between vendor forecast and related dashboard
Caruso, Nicholas	1/15/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential Trade Agreement discussions for a certain division

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Caruso, Nicholas	1/15/2026	0.3	Correspond with Company and A&M team regarding AP coding changes
Caruso, Nicholas	1/15/2026	0.4	Prepare for and participate in call with Vendor and K&E team regarding trade agreement commentary and next steps
Caruso, Nicholas	1/15/2026	0.7	Review and revise trade agreement dashboard reflecting latest vendor relief update
Caruso, Nicholas	1/15/2026	1.3	Review bridging items between vendor forecast and dashboard
Caruso, Nicholas	1/15/2026	1.3	Further analyze vendor relief for latest month and share with Company team
Caruso, Nicholas	1/15/2026	0.8	Review latest reconciliations for certain vendors and update trade agreements to reflect the same
Caruso, Nicholas	1/15/2026	0.4	Review trade agreement amendment and coordinate updates to payment terms regarding the same
Caruso, Nicholas	1/15/2026	0.6	Review latest status of trade agreement and determine next steps after rejecting vendors latest offer
Caruso, Nicholas	1/15/2026	0.6	Participate in call with Company team regarding vendors for certain division
Caruso, Nicholas	1/15/2026	0.6	Prepare breakout of updated vendor relief figure for Company
Caruso, Nicholas	1/15/2026	0.6	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss review trade agreement dashboard and discuss open items
Caruso, Nicholas	1/15/2026	0.5	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard and next steps
Caruso, Nicholas	1/15/2026	0.4	Review trade agreement and payment terms for certain vendor's Italian entities and coordinate next steps with A&M team
Caruso, Nicholas	1/15/2026	0.9	Review and respond to questions from Company team regarding payments to certain vendors and latest status of trade agreements
Cook, Jacob	1/15/2026	1.4	Update trade agreement payment compliance checks related to escalation of missing trade agreement payments for certain vendors
Cook, Jacob	1/15/2026	0.8	Email correspondence with the Company purchasing and certain vendors related to terms of trade agreement and vendor actions
Cook, Jacob	1/15/2026	1.2	Email correspondence related to issues with invoice processing for pro forma payments related to NAFTA CIA vendors
Cook, Jacob	1/15/2026	1.2	Prepare monthly FDM reporting for UST related to prepetition disbursements for December 2025
Cook, Jacob	1/15/2026	1.9	Review of ad hoc payment requests received from the Company purchasing related to non-trade agreement vendors
Donoghue, Doug	1/15/2026	0.3	Analyze re: reconciliation data for trade proposal
Draude, Richard	1/15/2026	0.6	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss review trade agreement dashboard and discuss open items
Draude, Richard	1/15/2026	0.5	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard and next steps

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Draude, Richard	1/15/2026	1.1	Provide update to company re: reconciliation statuses for vendors with upcoming supplemental supplier payments
Draude, Richard	1/15/2026	1.4	Update trade agreement dashboard to reflect latest updates to negotiations and forecast materials
Draude, Richard	1/15/2026	1.8	Review vendor trade agreement forecast file and provide feedback to team, quantifying changes that need to be made
Draude, Richard	1/15/2026	2.2	Review and respond to vendor communication emails for 1/15 and update trackers accordingly
Draude, Richard	1/15/2026	2.3	Further review trade agreement forecast and check for potential updates, coordinate with team accordingly
Grossi, Nick	1/15/2026	0.8	Review FDM relief payment assumptions and provide comments re: same
Grossi, Nick	1/15/2026	0.3	Provide comments re: claim estimates
Hill, Michael	1/15/2026	0.2	Correspond re: status of a certain supplier for payments in a certain region
Hill, Michael	1/15/2026	0.3	Correspond re: discrepancy in payment details for Trade Agreement invoices for a certain vendor
Hill, Michael	1/15/2026	0.2	Correspond re: request for payment of a certain invoice for Trade Agreement invoices for a certain vendor
Hill, Michael	1/15/2026	0.2	Correspond re: invoices to be requested to be paid for a certain vendor
Hill, Michael	1/15/2026	0.2	Correspond re: details of Trade Agreement payments for a certain supplier
Hill, Michael	1/15/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential Trade Agreement discussions for a certain division
Hill, Michael	1/15/2026	0.2	Correspond re: an update to the master file for information with regards to Trade Agreement payments for a certain supplier
Hill, Michael	1/15/2026	0.4	Update master file for information with regards to Trade Agreement payments for a certain supplier
Hill, Michael	1/15/2026	0.3	Correspond re: details of a particular Trade Agreement to investigate future payment timing
Hill, Michael	1/15/2026	0.5	Prepare for and participate in discussion with M. Hill (A&M), J. Warren (A&M), Company, and a certain supplier with an executed critical vendor agreement regarding status of certain post petition invoices
Hill, Michael	1/15/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss blocked outstanding post petition relating to cash in advance pro formas
Hill, Michael	1/15/2026	0.6	Provide edits to details to provide for invoice matching process in system
Hollomon, Lindsey	1/15/2026	0.2	Find payment terms for certain vendor analysis
Hollomon, Lindsey	1/15/2026	0.6	Create certain vendor remittance details for post petition payments made week ending 1/16

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Professional	Date	Hours	Activity
Hollomon, Lindsey	1/15/2026	0.8	Participate in working session with A. Athreya (A&M) and L. Hollomon (A&M) discussing vendor payment term changes
Hollomon, Lindsey	1/15/2026	0.3	Continue to adjust analysis for certain vendor change in payment terms
Hollomon, Lindsey	1/15/2026	1.6	Finalize analysis for certain vendor change in payment terms and send for review
Li, Xiang	1/15/2026	0.6	Review payment analysis roll forward
Li, Xiang	1/15/2026	0.2	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
O'Toole, Colin	1/15/2026	0.6	Analyze feedback on Summary Schedule of FCST Payments through 2/13, modify excel schedule to reflect desired changes
O'Toole, Colin	1/15/2026	0.4	Assess further feedback on Summary Schedule of FCST Payments through 2/13, change currency in which payments are made, make grammatical changes, circulate to A&M team
O'Toole, Colin	1/15/2026	0.3	Perform update to A&M TA repository for certain vendor to capture all documentation
O'Toole, Colin	1/15/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/15/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/15/2026	0.7	Assess feedback from A&M team on presentation of supplemental payments for vendors 100% payable at emergence, revise Master TA Tracker to ensure presentation is consistent with other A&M deliverables
O'Toole, Colin	1/15/2026	0.9	Assess request from the Company for a schedule showing forecast payments to vendors without executed TA's through 2/13, prepare schedule and share with A&M team
O'Toole, Colin	1/15/2026	1.2	Analyze in-process vendors without payable estimates, research AP balances and update payable balance where possible
O'Toole, Colin	1/15/2026	0.4	Analyze certain vendor TA amendment, update Master TA Tracker and Return to Terms schedule to reflect revised payment terms
O'Toole, Colin	1/15/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Schirle, Mattie	1/15/2026	0.5	Review reconciliation notes and determine remaining open tasks
Schirle, Mattie	1/15/2026	0.6	Review recurring vendor issues and propose standard responses
Schirle, Mattie	1/15/2026	0.7	Draft status updates for management on vendor negotiations
Shahbain, Abraham	1/15/2026	0.7	Update allocation funding analysis based on current week activity
Shahbain, Abraham	1/15/2026	1.9	Review, respond to, and address vendor payment escalations and questions
Shahbain, Abraham	1/15/2026	1.3	Review and update of deferral analysis slides based on feedback received

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/15/2026	0.8	Update of vendor payment analysis based on feedback received from management
Shahbain, Abraham	1/15/2026	0.6	Participate in daily (1/15) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/15/2026	0.8	Review and provide feedback on trade agreement dashboard analysis
Shahbain, Abraham	1/15/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss blocked outstanding post petition relating to cash in advance pro formas
Shahbain, Abraham	1/15/2026	0.3	Update slide on accounts payable based on feedback received
Shahbain, Abraham	1/15/2026	0.6	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss review trade agreement dashboard and discuss open items
Shahbain, Abraham	1/15/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss a payment analysis
Shahbain, Abraham	1/15/2026	0.8	Review and provide feedback on trade agreement proposals
Shahbain, Abraham	1/15/2026	0.7	Create slide based on current status of accounts payable
Shahbain, Abraham	1/15/2026	0.5	Call with A. Shahbain, L. Callerio, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard and next steps
Shiffman, David	1/15/2026	1.3	Prepare preliminary view of upcoming vendor obligations for review with A&M vendor team
Shiffman, David	1/15/2026	1.7	Review updated vendor payment analysis and related correspondence with A&M team
Simion, Tony	1/15/2026	0.9	Review latest vendor management report on performance of reducing CIA payments and key next steps prior to meeting with Management
Turner, Cari	1/15/2026	1.2	Review and provide comments on vendor trade agreement analysis
Turner, Cari	1/15/2026	1.1	Review and provide comments on latest draft vendor disbursement trends analysis
Turner, Cari	1/15/2026	0.7	Review vendor update slides for management to share with lenders
Turner, Cari	1/15/2026	1.3	Review and provide comments on refreshed accounts payable analysis
Warren, Joseph	1/15/2026	0.3	Analyze updates from Company to ongoing vendor management issues as of Thursday, 1/15 and develop next step plans to resolve the same
Warren, Joseph	1/15/2026	0.2	Prepare update on status of negotiations with certain supplier regarding a potential trade agreement for Company
Warren, Joseph	1/15/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential Trade Agreement discussions for a certain division
Warren, Joseph	1/15/2026	0.2	Analyze follow up from K&E team relating to status of certain ongoing trade agreement negotiation and respond on the same

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Professional	Date	Hours	Activity
Warren, Joseph	1/15/2026	0.3	Prepare for and participate in bi-weekly discussion with certain division and region of Company purchasing team to discuss priority vendor management issues as of Thursday, 1/15
Warren, Joseph	1/15/2026	0.5	Prepare for and participate in discussion with M. Hill (A&M), J. Warren (A&M), Company, and a certain supplier with an executed critical vendor agreement regarding status of certain post petition invoices
Warren, Joseph	1/15/2026	0.6	Coordinate with several purchasing divisions of the Company regarding responsibility transition for future trade agreement negotiations
Warren, Joseph	1/15/2026	0.7	Revise vendor management transition document for additional information regarding certain ongoing trade agreement negotiations
Warren, Joseph	1/15/2026	0.2	Prepare for call with Company regarding status of ongoing trade agreements for a certain region and division
Athreya, Abhi	1/16/2026	0.5	Call with the Company's back office, M. Hill, and A. Athreya (A&M) to discuss outstanding cash in advance payments and other payment requests
Athreya, Abhi	1/16/2026	0.5	Pull and summarize prepetition outstanding invoices related to several in-progress trade agreements
Athreya, Abhi	1/16/2026	0.3	Update select supplier on status of overdue post petition invoices
Athreya, Abhi	1/16/2026	0.3	Participate in working session with M. Hill and A. Athreya (A&M) to review invoice and pro forma processing issues in NAFTA
Athreya, Abhi	1/16/2026	0.3	Call with the Company's back office and A. Athreya (A&M) to review status of prepetition invoices for pending trade agreement
Athreya, Abhi	1/16/2026	0.4	Review statement for select supplier and request payment of select invoices
Athreya, Abhi	1/16/2026	0.4	Analyze the Company's post petition reconciliation with vendor
Athreya, Abhi	1/16/2026	0.6	Investigate payments to local counsel and correspond with Counsel related to the same
Athreya, Abhi	1/16/2026	0.4	Investigate trade agreement escalation from the Company and provide proof of payment
Athreya, Abhi	1/16/2026	0.4	Correspond with supplier, the Company and L. Callerio (A&M) to discuss outstanding post petition invoices and reconciliation on trade agreement supplemental payment
Athreya, Abhi	1/16/2026	0.2	Review updated statement for large trade vendor
Athreya, Abhi	1/16/2026	0.6	Update supplier prepetition reconciliation following discussion with the Company's back office
Athreya, Abhi	1/16/2026	1.1	Create Excel trade agreement compliance analysis and share with the Company
Athreya, Abhi	1/16/2026	1.7	Complete detailed reconciliation of supplier post petition statement and Company AP and request payments
Athreya, Abhi	1/16/2026	1.7	Update comprehensive tracking file for select supplier and draft update email

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Athreya, Abhi	1/16/2026	0.2	Communicate with Company's back office and purchasing team to coordinate blocked invoice payment
Callerio, Lorenzo	1/16/2026	0.3	Join a meeting with S. Lieberman (K&E), company purchasing and a vendor to discuss certain post petition invoices
Callerio, Lorenzo	1/16/2026	0.3	Call with S. Lieberman (K&E) re: vendor management update
Callerio, Lorenzo	1/16/2026	0.4	Daily meeting (1/16) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/16/2026	0.5	Meeting with S. Lieberman (K&E), company purchasing and a vendor to discuss the status of the current negotiation and the reconciliation process
Callerio, Lorenzo	1/16/2026	0.6	Participate in a call with S. Lieberman (K&E) and company purchasing re: lighting vendors update
Callerio, Lorenzo	1/16/2026	0.7	Participate in daily (1/16) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/16/2026	0.7	Prepare multiple revised business case to support the trade agreement approval process
Callerio, Lorenzo	1/16/2026	0.7	Review certain new vendor information in preparation of the upcoming trade agreement negotiations
Callerio, Lorenzo	1/16/2026	1.1	Participate in a meeting with S. Lieberman (K&E), company purchasing and a vendor's advisor to discuss a trade agreement redline
Callerio, Lorenzo	1/16/2026	2.3	Process all vendor communications received on 1/16, providing timely responses and documenting all follow-up actions for oversight
Callerio, Lorenzo	1/16/2026	0.2	Call with C. O'Toole (A&M) and L. Callerio (A&M) re: final disbursement forecast
Callerio, Lorenzo	1/16/2026	0.4	Participate in a call with S. Lieberman (K&E) and a company buyer to discuss the terms of a trade agreement under negotiation
Caruso, Nicholas	1/16/2026	1.4	Analyze vendors with June 30 obligations
Caruso, Nicholas	1/16/2026	1.3	Review and revise consignment stock tracker to reflect latest payments made and AP aging for each vendor
Caruso, Nicholas	1/16/2026	0.9	Review and respond to questions from the Company regarding certain vendors trade agreement status and next steps
Caruso, Nicholas	1/16/2026	0.6	Review payment status and outstanding post petition invoices for certain vendors
Caruso, Nicholas	1/16/2026	0.6	Review latest reconciliation for certain vendor and prepare trade agreement reflecting the same
Caruso, Nicholas	1/16/2026	0.6	Review additional statement of accounts from certain vendor pertaining to trade agreement reconciliation and coordinate payment of post petition invoices
Caruso, Nicholas	1/16/2026	0.6	Participate in call with Company and Vendor regarding trade agreement status
Caruso, Nicholas	1/16/2026	0.4	Prepare for and participate in call with Company and Vendor regarding trade agreement status

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/16/2026	2.1	Summarize June 30 obligations by vendor classification
Cook, Jacob	1/16/2026	1.9	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	1/16/2026	0.8	Email correspondence with the Company purchasing and certain vendors related to status of invoice processing issues
Donoghue, Doug	1/16/2026	0.2	Review supplier requests re: go-forward supplier accommodations
Draude, Richard	1/16/2026	0.9	Update vendors budget vs actuals analysis to reflect latest data received
Draude, Richard	1/16/2026	1.8	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Draude, Richard	1/16/2026	1.1	Further update trade agreement dashboard discussion materials to reflect latest changes in trade agreement forecast
Draude, Richard	1/16/2026	0.9	Update terms reference sheet for CIA processing team to reflect latest trade agreement executions
Draude, Richard	1/16/2026	0.5	Call with C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement forecast and next steps
Draude, Richard	1/16/2026	1.1	Review and respond to vendor communication emails for 1/16 and update trackers accordingly
Grossi, Nick	1/16/2026	1.7	Coordinate matters re: vendor escalations
Hill, Michael	1/16/2026	0.2	Correspond re: request urgent payment for past due invoices
Hill, Michael	1/16/2026	0.3	Participate in working session with M. Hill and A. Athreya (A&M) to review invoice and pro forma processing issues in NAFTA
Hill, Michael	1/16/2026	0.3	Correspond re: summarize details needed to complete to open up invoices for payment in system
Hill, Michael	1/16/2026	0.3	Update further an analysis for the status of Trade Agreement payments for a certain supplier
Hill, Michael	1/16/2026	0.2	Correspond re: request for prepetition invoices to be blocked from payment
Hill, Michael	1/16/2026	0.5	Call with the Company's back office, M. Hill, and A. Athreya (A&M) to discuss outstanding cash in advance payments and other payment requests
Hill, Michael	1/16/2026	0.2	Correspond re: request payment for certain invoices for a certain supplier
Hill, Michael	1/16/2026	0.3	Correspond re: setting up a meeting to discuss how to interpret a Trade Agreement for a certain supplier
Hollomon, Lindsey	1/16/2026	1.1	Finalize adding payment details for certain vendor trade agreement trackers
Hollomon, Lindsey	1/16/2026	2.9	Add payment details for certain vendor trade agreement trackers

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/16/2026	0.8	Analyze issue with in-process ETA's not flowing into Master TA forecast, revise forecast methodology to capture in-process ETA's as part of TA's still being negotiated, revise weekly distribution of uncaptured AP to reflect new balances
O'Toole, Colin	1/16/2026	0.2	Call with C. O'Toole (A&M) and L. Callerio (A&M) re: final disbursement forecast
O'Toole, Colin	1/16/2026	0.9	Assess feedback from A&M team on Master TA Tracker forecast, extend forecast from 7/3/26 to March 2027 to capture all agreed upon payments in executed TA's
O'Toole, Colin	1/16/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 1/9 (closing rate) - 01/16 (mid-day)
O'Toole, Colin	1/16/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/16/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	1/16/2026	0.6	Prepare certain vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	1/16/2026	0.6	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 01/16, share with A&M team
O'Toole, Colin	1/16/2026	0.6	Perform update the Vendor Disbursement deck to reflect changes to underlying excel analysis, shared with A&M team
O'Toole, Colin	1/16/2026	0.5	Call with C. O'Toole and R. Draude (A&M) to discuss updates to trade agreement forecast and next steps
O'Toole, Colin	1/16/2026	0.3	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	1/16/2026	0.4	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/16/2026	0.3	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/16/2026	0.9	Assess feedback from A&M team on Disbursement Forecast presentation, perform update to excel analysis to add in column and associated values for payments (by category) subsequent to June26
O'Toole, Colin	1/16/2026	0.4	Perform weekly update to Returned Terms schedule, share with A&M team
Schirle, Mattie	1/16/2026	0.9	Prepare refreshed agreement drafts for final negotiation rounds
Shahbain, Abraham	1/16/2026	1.3	Review and update trade agreement timing analysis slide update
Shahbain, Abraham	1/16/2026	0.8	Review and update GUC Pool overview analysis based on feedback from team
Shahbain, Abraham	1/16/2026	0.9	Review updated vendor TA forecast based on comments received and latest expectations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/16/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	1/16/2026	0.7	Participate in daily (1/16) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/16/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	1/16/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	1/16/2026	0.7	Review and provide comments on updated trade agreement dashboard analysis
Shahbain, Abraham	1/16/2026	1.5	Respond to and address vendor payment escalations requests and questions
Turner, Cari	1/16/2026	1.3	Review and provide comments on various vendor negotiations
Turner, Cari	1/16/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/16/2026	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/16/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	1/16/2026	0.7	Analyze updates from Company to ongoing vendor management issues as of Friday, 1/16 and develop next step plans to resolve the same
Warren, Joseph	1/16/2026	0.2	Prepare summary of negotiations with certain supplier and next steps towards closing a trade agreement to restore customary post petition services, per supplier request
Warren, Joseph	1/16/2026	0.3	Prepare transition plan for certain ongoing supplier situation for A&M team
Warren, Joseph	1/16/2026	0.5	Revise draft email trade agreement for certain supplier and coordinate with Company regarding closing negotiations with that supplier on the trade agreement
Warren, Joseph	1/16/2026	1.3	Analyze status of five priority vendor management items as of Friday, 1/16 and develop next step plans to resolve the same
Warren, Joseph	1/16/2026	1.4	Analyze status of six priority vendor management items as of Friday, 1/16 and develop next step plans to resolve the same
Warren, Joseph	1/16/2026	0.5	Prepare for and participate in discussion with Company regarding supplier's prepetition amount owed and next steps for negotiating a trade agreement to restore customary post petition services
Warren, Joseph	1/16/2026	0.4	Analyze A&M team prepared correspondence to certain supplier and provide feedback on materials and communication prepared
Warren, Joseph	1/16/2026	0.2	Analyze form trade agreement and provide context on breach provisions for A&M team
Warren, Joseph	1/16/2026	0.6	Participate in discussion with Company and certain supplier regarding that supplier's prepetition amount owed and next steps for negotiating a trade agreement to restore customary post petition services

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/16/2026	0.2	Coordinate with Company payment team regarding post petition invoices and payments for a certain supplier with an executed critical vendor agreement
Warren, Joseph	1/16/2026	0.2	Coordinate with Company regarding plan for payments relating to executed trade agreement for certain supplier and next steps related to the same
Athreya, Abhi	1/17/2026	2.3	Complete detailed reconciliation of supplier post petition statement against Company AP
Athreya, Abhi	1/17/2026	2.0	Investigate trade agreement escalation from the Company and create Excel proof of payment mapping
Athreya, Abhi	1/17/2026	0.3	Pull outstanding invoices for select suppliers
Shahbain, Abraham	1/17/2026	0.4	Review and update slides summarizing bifurcation of trade agreement payments
Shahbain, Abraham	1/17/2026	0.6	Review and update regional funding analysis forecast for future weeks based on comments received
Warren, Joseph	1/17/2026	1.1	Analyze escalations from Company to ongoing vendor management issues as of week ending Friday, 1/17 and provide feedback on the same
Athreya, Abhi	1/18/2026	2.2	Complete detailed reconciliation of supplier post petition statement against Company AP
Athreya, Abhi	1/18/2026	1.8	Review trade agreement for upcoming week and size total due in prepetition
Cook, Jacob	1/18/2026	0.8	Refresh of weekly post petition disbursement working file for WE 1/23
Cook, Jacob	1/18/2026	2.1	Update weekly vendor management reporting materials related to disbursements vs. budget and invoices in error reporting for WE 1/16
Shahbain, Abraham	1/18/2026	0.6	Review, update, and provide feedback on weekly vendor update slides
Shahbain, Abraham	1/18/2026	0.2	Email to company related to reporting issues with forecast proposals
Turner, Cari	1/18/2026	0.6	Review and provide comments on updated vendor trade agreement analysis
Warren, Joseph	1/18/2026	0.7	Analyze feedback from Company related to two certain suppliers in ongoing trade agreement negotiations and prepare draft email trade agreements for those suppliers
Warren, Joseph	1/18/2026	1.2	Analyze updates from Company to ongoing vendor management issues as of week ending Friday, 1/16 and develop next step plans to resolve the same
Warren, Joseph	1/18/2026	0.4	Analyze A&M team investigation of certain trade agreement compliance and prepare response related to the same to the supplier
Athreya, Abhi	1/19/2026	0.6	Create Excel summary file of remittance details for select vendor
Athreya, Abhi	1/19/2026	0.4	Summarize action items from meeting with back office
Athreya, Abhi	1/19/2026	0.4	Analyze supplemental installment due invoices for trade agreement

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/19/2026	0.6	Call with the Company, L. Hollomon, and A. Athreya (A&M) to review posted over due post petition invoices for select vendors
Athreya, Abhi	1/19/2026	0.7	Call with the Company's back office, J. Warren and A. Athreya (A&M) to discuss blocked and unpaid post petition invoices relating to cash in advance pro formas
Athreya, Abhi	1/19/2026	0.8	Investigate Company reconciliation of overdue post petition for select vendor
Athreya, Abhi	1/19/2026	1.0	Compile remittance details and proof of payment for all installments of supplier trade agreement
Athreya, Abhi	1/19/2026	1.2	Call with the Company's back office and A. Athreya (A&M) re: processing issues
Athreya, Abhi	1/19/2026	2.1	Participate in calls with L. Hollomon and A. Athreya (A&M) to review outstanding post petition for select vendor and trade agreement payments
Athreya, Abhi	1/19/2026	0.3	Prepare for discussion with the Company's back office
Athreya, Abhi	1/19/2026	0.5	Summarize action items following processing discussions
Callerio, Lorenzo	1/19/2026	0.4	Correspond with the A&M team re: certain post petition amounts to be paid
Callerio, Lorenzo	1/19/2026	1.3	Prepare / review several revised business cases including the latest information provided by management
Callerio, Lorenzo	1/19/2026	2.2	Handle the 1/19 vendor inquiry queue, delivering timely responses and logging required follow-ups to maintain accurate tracking
Callerio, Lorenzo	1/19/2026	0.9	Review multiple reconciliation data in order to support the trade agreement execution process
Callerio, Lorenzo	1/19/2026	0.8	Prepare for the internal meeting to review and discuss updates on the status of ongoing settlement agreement negotiations
Callerio, Lorenzo	1/19/2026	0.8	Participate in an internal call with company purchasing to discuss the terms of a settlement agreement
Callerio, Lorenzo	1/19/2026	0.6	Review certain executed trade agreements to address questions from management regarding cash-in-advance payments
Callerio, Lorenzo	1/19/2026	0.4	Daily meeting (1/19) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/19/2026	0.6	Participate in daily (1/19) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/19/2026	0.6	Participate in call with Alix team regarding trade agreement updates
Caruso, Nicholas	1/19/2026	0.3	Review latest CIA analysis and provide comments to A&M team
Caruso, Nicholas	1/19/2026	0.4	Prepare vendor reconciliation summary related to vendor spend budget vs actuals
Caruso, Nicholas	1/19/2026	0.4	Review latest trade agreement and email trade agreement tracker and share with Company

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/19/2026	0.5	Prepare for and participate in call with vendor and Company team regarding trade agreement
Caruso, Nicholas	1/19/2026	0.6	Coordinate return to terms for certain vendors based on trade agreements with Company team
Caruso, Nicholas	1/19/2026	0.6	Participate in call with vendor and Company team regarding trade agreement
Caruso, Nicholas	1/19/2026	1.1	Correspond with Company and Vendor regarding stopped shipment
Caruso, Nicholas	1/19/2026	1.7	Revise vendor management dashboard for latest week
Caruso, Nicholas	1/19/2026	0.6	Analyze customer claims arising from stop shipment and potential line stoppage
Cook, Jacob	1/19/2026	2.9	Review of payment escalations related to WE 1/16 payments
Draude, Richard	1/19/2026	2.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	1/19/2026	1.9	Review and respond to vendor communication emails for 1/19 and update trackers accordingly
Draude, Richard	1/19/2026	1.8	Update non-CIA change of terms analysis to reflect latest trade agreement status update and latest terms changes
Draude, Richard	1/19/2026	1.6	Prepare accounts payable aging and associated discussion materials for prepetition and post petition amounts to be shared with management team
Grossi, Nick	1/19/2026	1.2	Investigate critical supplier escalations and provide comments re: same
Hill, Michael	1/19/2026	0.2	Correspond re: provide certain details for invoices for team to check in system
Hill, Michael	1/19/2026	0.8	Gather information for a certain supplier to proceed with details for a Trade Agreement
Hill, Michael	1/19/2026	0.4	Call with the Company's back office and M. Hill (A&M) to discuss the payment process going forward for a certain supplier
Hill, Michael	1/19/2026	0.2	Correspond re: who to include going forward on weekly reporting from a certain supplier
Hill, Michael	1/19/2026	0.2	Correspond re: request for proof of payment for certain invoices already paid
Hollomon, Lindsey	1/19/2026	1.9	Finalize analysis for certain vendor remittance details
Hollomon, Lindsey	1/19/2026	1.3	Create analysis for certain vendor payment details
Hollomon, Lindsey	1/19/2026	1.2	Find invoices for certain vendor remittance and detail the missing invoices to ask the supplier
Hollomon, Lindsey	1/19/2026	1.1	Adjust proof of payment analysis for week ending 1/16
Hollomon, Lindsey	1/19/2026	0.9	Create analysis for certain vendor trade agreement installment

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Professional	Date	Hours	Activity
Hollomon, Lindsey	1/19/2026	0.8	Finalize analysis for certain vendor trade agreement installment
Hollomon, Lindsey	1/19/2026	0.6	Call with the Company, L. Hollomon, and A. Athreya (A&M) to review posted over due post petition invoices for select vendors
Hollomon, Lindsey	1/19/2026	2.1	Participate in calls with L. Hollomon and A. Athreya (A&M) to review outstanding post petition for select vendor and trade agreement payments
O'Toole, Colin	1/19/2026	0.3	Perform update to 'Comparison to prior' tab in Master TA Tracker
O'Toole, Colin	1/19/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/19/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/19/2026	0.3	Assess figures received from the Company regarding supplier statement reconciliations, updated weekly VMT deck to reflect latest values
O'Toole, Colin	1/19/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Pacheco, Santiago	1/19/2026	0.6	Call with S. Pacheco (A&M) and the company to review vendor payment situation and define next steps
Shahbain, Abraham	1/19/2026	1.7	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	1/19/2026	0.6	Participate in daily (1/19) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Turner, Cari	1/19/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/19/2026	0.7	Review and provide comments on various vendor negotiations
Turner, Cari	1/19/2026	0.9	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	1/19/2026	0.3	Analyze certain supplier follow up regarding in-negotiation trade agreement and outstanding invoices and respond on the same, coordinating with the Company on next steps to validate invoices and close the negotiations
Warren, Joseph	1/19/2026	1.2	Analyze updates from Company to ongoing vendor management issues as of Monday, 1/19 and develop next step plans to resolve the same
Warren, Joseph	1/19/2026	0.7	Call with the Company's back office, J. Warren and A. Athreya (A&M) to discuss blocked and unpaid post petition invoices relating to cash in advance pro formas
Warren, Joseph	1/19/2026	0.2	Analyze Company update regarding certain trade agreement in negotiation and provide feedback to the Company on the same
Warren, Joseph	1/19/2026	0.2	Analyze negotiations with supplier with an executed critical vendor agreement and send relevant context to A&M team for further negotiations with supplier

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/20/2026	1.8	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	1/20/2026	0.3	Call with the Company's back office and A. Athreya (A&M) re: processing issues
Athreya, Abhi	1/20/2026	0.2	Summarize action items from meeting with back office
Athreya, Abhi	1/20/2026	0.3	Working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics
Athreya, Abhi	1/20/2026	0.6	Pull outstanding AP for select suppliers
Athreya, Abhi	1/20/2026	0.8	Create Excel summary file of outstanding post petition for select supplier
Athreya, Abhi	1/20/2026	1.6	Complete script-based invoice selection re: trade agreement payments this week
Athreya, Abhi	1/20/2026	0.2	Pull outstanding AP for select suppliers
Athreya, Abhi	1/20/2026	2.2	Draft final weekly trade agreement payment run
Athreya, Abhi	1/20/2026	2.3	Assemble initial framework of trade agreement payments due this week
Athreya, Abhi	1/20/2026	0.8	Investigate supplier escalation of missing trade agreement payments and release payments related to the same
Callerio, Lorenzo	1/20/2026	0.9	Prepare several new business case as requested by management in support of the negotiation process
Callerio, Lorenzo	1/20/2026	0.4	Correspond with management re: revised trade agreement terms
Callerio, Lorenzo	1/20/2026	0.5	Daily meeting (1/20) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/20/2026	0.6	Call with three company buyers to align on the negotiation approach with a vendor
Callerio, Lorenzo	1/20/2026	0.6	Meeting with S. Lieberman (K&E) and company purchasing to discuss a vendor claim status
Callerio, Lorenzo	1/20/2026	0.7	Participate in daily (1/20) vendor escalation call with Company team, A. Shahbain, L. Callerio (A&M), and C. Turner (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/20/2026	2.2	Address the 1/20 vendor inquiries and record all necessary follow-ups to keep tracking current
Callerio, Lorenzo	1/20/2026	1.1	Participate in a weekly call with company purchasing to discuss the status of certain vendor negotiations
Callerio, Lorenzo	1/20/2026	1.0	Review multiple trade agreements and provide comments before circulating them to management
Caruso, Nicholas	1/20/2026	0.4	Review latest redline prepared by vendor with respect to trade agreement and discuss next steps with Company team
Caruso, Nicholas	1/20/2026	1.2	Summarize current situation with stop shipment, potential impacts, and ongoing trade agreement negotiations with certain vendor for Alix team

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/20/2026	0.9	Prepare trade agreements and email trade agreements for certain vendors
Caruso, Nicholas	1/20/2026	1.8	Analyze latest offers on trade agreements from vendors and prepare next steps for the Company team and develop counterproposals
Caruso, Nicholas	1/20/2026	0.9	Review and coordinate payment requests from certain vendors as it relates to post petition invoices
Caruso, Nicholas	1/20/2026	0.7	Review latest reconciliations for certain vendors and update trade agreements to reflect the same
Cook, Jacob	1/20/2026	0.7	Review of prepared trade agreement payment file for WE 1/23
Draude, Richard	1/20/2026	1.1	Revise accounts payable aging discussion materials to reflect comments from team leads
Draude, Richard	1/20/2026	1.3	Prepare shareable folders re: executed trade agreements prior to sharing with K&E
Draude, Richard	1/20/2026	2.4	Review and respond to vendor communication emails for 1/20 and update trackers accordingly
Grossi, Nick	1/20/2026	0.9	Prepare for supply chain review with company GEC
Grossi, Nick	1/20/2026	1.1	Participate in supply chain review with company GEC
Hill, Michael	1/20/2026	0.3	Correspond re: discussions into contractual terms with a certain supplier to facilitate the discussion with the Company
Hill, Michael	1/20/2026	0.2	Correspond re: contractual details to share from a certain supplier to the Company
Hill, Michael	1/20/2026	0.2	Correspond re: details into payments needed to be made for a certain supplier for a certain region
Hill, Michael	1/20/2026	0.2	Correspond re: details into invoices needed to be paid for a certain supplier
Hill, Michael	1/20/2026	0.2	Correspond re: request for certain details in order to ensure the Company can process payments for invoices timely
Hill, Michael	1/20/2026	0.3	Call with J. Warren and M. Hill (A&M) and the Company to discuss paying post petition invoices for a certain supplier in a certain region
Hill, Michael	1/20/2026	0.2	Correspond re: details into past payment details for a certain vendor
Hill, Michael	1/20/2026	0.3	Correspond re: request for details into a certain Trade Agreement for application in other regions
Hill, Michael	1/20/2026	0.2	Correspond re: request a meeting to discuss details with regards to a certain supplier for a potential Trade Agreement
Hollomon, Lindsey	1/20/2026	0.4	Adjust certain vendor payments to match trade agreement currencies for payment
Hollomon, Lindsey	1/20/2026	2.6	Find certain vendors payments made as well as AP due for trade agreements week ending 1/23
Hollomon, Lindsey	1/20/2026	0.3	Working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/20/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/20/2026	0.6	Perform update to 'Calc Summary' tab of Master TA Tracker to reflect values as of 12/31/2025
O'Toole, Colin	1/20/2026	1.9	Analyze request from K&E team for all executed TA's, located all TA's executed during the case, created repository and shared with K&E and the Company
O'Toole, Colin	1/20/2026	0.9	Perform update to 'Cash Actuals' tab in Master TA tracker, compiled actual cash payments by vendor, layered into Daily Actual cash file to summarize into summary view
O'Toole, Colin	1/20/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/20/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
Schirle, Mattie	1/20/2026	0.8	Summarize open AP questions requiring Company approval
Schirle, Mattie	1/20/2026	0.6	Draft updated vendor demand summaries for internal review
Shahbain, Abraham	1/20/2026	0.7	Participate in daily (1/20) vendor escalation call with Company team, A. Shahbain, L. Callerio (A&M), and C. Turner (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/20/2026	0.8	Review and feedback on finalized vendor update slides
Shahbain, Abraham	1/20/2026	1.6	Respond to emails related to vendor escalations and payment requests to address non-shipments
Turner, Cari	1/20/2026	0.7	Participate in daily (1/20) vendor escalation call with Company team, A. Shahbain, L. Callerio (A&M), and C. Turner (A&M) to discuss vendor-related matters and next steps related to the same
Turner, Cari	1/20/2026	0.7	Review divisional level vendor payment request, discuss next steps with Company finance team
Turner, Cari	1/20/2026	1.1	Review accounts payable summary information for Company finance team
Turner, Cari	1/20/2026	0.9	Review updated vendor management reporting package
Turner, Cari	1/20/2026	1.3	Review and provide comments on vendor related data for lenders' advisors data request
Turner, Cari	1/20/2026	0.8	Review and provide comments on trade agreement analysis
Turner, Cari	1/20/2026	0.6	Review updated pre-petition accounts payable trend analysis
Warren, Joseph	1/20/2026	0.2	Analyze email from certain supplier with an executed trade agreement regarding status of payment for certain invoices, research the situation, and respond on the same
Warren, Joseph	1/20/2026	1.9	Analyze status of seven priority vendor management items as of Tuesday, 1/20 and develop next step plans to resolve the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/20/2026	0.5	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 1/20 and develop next step plans to resolve the same
Warren, Joseph	1/20/2026	0.4	Analyze latest developments in certain ongoing negotiation with a supplier for a trade agreement to restore services
Warren, Joseph	1/20/2026	0.3	Call with J. Warren and M. Hill (A&M) and the Company to discuss paying post petition invoices for a certain supplier in a certain region
Warren, Joseph	1/20/2026	0.3	Analyze inquiry from certain supplier with an executed trade agreement relating to invoices and respond on the same
Warren, Joseph	1/20/2026	0.2	Analyze questions from K&E team regarding status of reconciliation of prepetition claim and trade agreement offer for certain supplier and prepare guidance for A&M team response on the same
Warren, Joseph	1/20/2026	0.2	Analyze email from certain supplier with an executed trade agreement and prepare context and guidance for A&M team to address the issue
Warren, Joseph	1/20/2026	0.2	Analyze Company email regarding situation with certain supplier with an executed trade agreement and respond on the same
Warren, Joseph	1/20/2026	0.2	Prepare response to K&E vendor team and follow ups to Company relating to certain ongoing trade agreement negotiation
Warren, Joseph	1/20/2026	0.2	Analyze update from A&M team relating to status of certain payments for a supplier and prepare response to Company regarding the same
Warren, Joseph	1/20/2026	0.2	Prepare guidance for A&M team relating to certain supplier with an executed trade agreement's inquiries relating to remittance advice and proof of payment
Athreya, Abhi	1/21/2026	0.5	Analyze outstanding prepetition invoices for next trade agreement installment and initiate payment within installment amount
Athreya, Abhi	1/21/2026	0.4	Investigate outstanding post petition for select supplier and communicate with Counsel related to the same
Athreya, Abhi	1/21/2026	0.3	Call with select supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss outstanding post petition invoices and reconciliation on trade agreement supplemental payment
Athreya, Abhi	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	1/21/2026	0.4	Prepare for discussion with the Company's back office
Athreya, Abhi	1/21/2026	0.6	Investigate supplier trade agreement compliance for select supplier and communicate related to the same
Athreya, Abhi	1/21/2026	2.2	Analyze outstanding overdue post petition for select divisional vendors and create Excel summary related to the same
Athreya, Abhi	1/21/2026	1.7	Investigate outstanding prepetition invoices for select supplier and provide detailed reconciliation
Athreya, Abhi	1/21/2026	1.3	Draft and distribute final weekly trade agreement payment run
Athreya, Abhi	1/21/2026	1.0	Update detailed supplier analysis of outstanding post petition and communicate with the Company related to the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/21/2026	0.9	Investigate trade agreement compliance for select vendor and create Excel summary related to the same
Athreya, Abhi	1/21/2026	0.3	Summarize action items from meeting for the Company
Athreya, Abhi	1/21/2026	0.6	Participate in working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics
Athreya, Abhi	1/21/2026	0.5	Review trade agreement compliance and request release of payments related to the same
Athreya, Abhi	1/21/2026	0.3	Call with the Company's back office and A. Athreya (A&M) to review outstanding payment requests
Athreya, Abhi	1/21/2026	0.3	Correspond with the Company re: payment of outstanding requests
Athreya, Abhi	1/21/2026	0.5	Investigate regional vendor escalation related to overdue post petition
Athreya, Abhi	1/21/2026	0.3	Review trade agreement for select supplier
Athreya, Abhi	1/21/2026	0.5	Call with the Company's back office and A. Athreya (A&M) to investigate prepetition invoices for trade agreement reconciliation
Athreya, Abhi	1/21/2026	0.6	Pull prepetition invoices outstanding for select suppliers
Broskay, Cole	1/21/2026	0.4	Correspond with internal team regarding updates to November and December DPO analysis
Broskay, Cole	1/21/2026	1.1	Review updates to November DPO analysis based on revised data provided by internal team
Callerio, Lorenzo	1/21/2026	1.3	Review the updated version of the disbursement forecast projections prepared by C. O'Toole (A&M)
Callerio, Lorenzo	1/21/2026	0.3	Call with select supplier, the Company, L. Callerio, and A. Athreya (A&M) to discuss outstanding post petition invoices and reconciliation on trade agreement supplemental payment
Callerio, Lorenzo	1/21/2026	0.4	Daily meeting (1/21) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/21/2026	0.5	Call with a company buyer to review the trade terms of a settlement agreement
Callerio, Lorenzo	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	1/21/2026	0.6	Participate in a call with a company buyer to review the terms of a trade agreement under negotiation
Callerio, Lorenzo	1/21/2026	0.6	Participate in a call with the UCC's financial advisor to discuss vendor management updates
Callerio, Lorenzo	1/21/2026	1.1	Review and provide feedback on multiple reconciliation datasets prepared by management to support trade agreement negotiations
Callerio, Lorenzo	1/21/2026	2.3	Review and resolve 1/21 vendor inquiries, documenting follow-ups to ensure alignment and visibility
Callerio, Lorenzo	1/21/2026	0.7	Analyze management-provided reconciliation datasets and delivered feedback to support ongoing trade agreement negotiations

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/21/2026	0.6	Correspond with A&M team regarding questions from FTI
Caruso, Nicholas	1/21/2026	0.6	Review commercial agreement provision requested in trade agreement and correspondence with the Company regarding the same
Caruso, Nicholas	1/21/2026	0.6	Summarize latest status of trade agreement negotiations with vendor that has stopped shipment
Caruso, Nicholas	1/21/2026	1.3	Prepare bridge from Company prepetition AP balance to vendor related AP and the anticipated paydown of such amounts
Caruso, Nicholas	1/21/2026	0.5	Call with Company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to review and discuss payment terms updates
Caruso, Nicholas	1/21/2026	0.7	Analyze and respond to questions from Company team related to trade agreement status and next steps
Caruso, Nicholas	1/21/2026	0.7	Prepare email trade agreements for multiple vendors based on latest outreach from the Company team
Caruso, Nicholas	1/21/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential upcoming Trade Agreements and other issues for a certain division as of January 21, 2026
Caruso, Nicholas	1/21/2026	0.7	Revise liquidity impact calculation for certain vendor factoring in latest trade terms discussed and updated reconciliation
Caruso, Nicholas	1/21/2026	0.8	Participate in daily (1/21) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/21/2026	1.1	Review multiple vendor trade agreement requests sent by Company team and prepare proposals and ask clarifying questions
Caruso, Nicholas	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	1/21/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential upcoming Trade Agreement as of January 21, 2026
Caruso, Nicholas	1/21/2026	1.7	Working session with N. Caruso and R. Draude to analyze changes in accounts payable coding in files received from company
Caruso, Nicholas	1/21/2026	0.4	Coordinate with vendor contact to alleviate stop shipment in other division
Caruso, Nicholas	1/21/2026	0.8	Review and respond to questions from Company team related to post petition vendor payments
Caruso, Nicholas	1/21/2026	0.3	Correspond with A&M team regarding certain vendor escalation and next steps
Caruso, Nicholas	1/21/2026	0.5	Prepare for and participate in call with vendor related to trade agreement
Caruso, Nicholas	1/21/2026	0.4	Revise vendor spend budget vs actuals and share with Company team
Cook, Jacob	1/21/2026	2.4	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Cook, Jacob	1/21/2026	1.1	Review of payment escalation requests from the Company purchasing related to payments requested during WE 1/16
Draude, Richard	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	1/21/2026	2.1	Review and respond to vendor communication emails for 1/21 and update trackers accordingly
Draude, Richard	1/21/2026	1.7	Working session with N. Caruso and R. Draude to analyze changes in accounts payable coding in files received from company
Draude, Richard	1/21/2026	0.9	Prepare analysis in response to questions from creditor advisors re: amounts in forecast and trade agreement discussion materials
Draude, Richard	1/21/2026	1.9	Prepare analysis re: blocked invoices in accounts payable for the top vendors with blocked accounts payable
Grossi, Nick	1/21/2026	1.3	Participate in discussion with the Company related to vendor issues
Hill, Michael	1/21/2026	0.3	Correspond re: request a Trade Agreement installment payment to be made for a certain supplier
Hill, Michael	1/21/2026	0.3	Correspond re: push for payment of certain invoices blocked in the system by the Company
Hill, Michael	1/21/2026	0.3	Correspond re: difficulties in negotiations in Trade Agreement based on an employee from the Company
Hill, Michael	1/21/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential upcoming Trade Agreements and other issues for a certain division as of January 21, 2026
Hill, Michael	1/21/2026	0.2	Correspond re: request details into the status of requested payment of invoices
Hill, Michael	1/21/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential upcoming Trade Agreement as of January 21, 2026
Hill, Michael	1/21/2026	0.3	Correspond re: struggles with making payments from multiple avenues to stay in compliance with the Trade Agreement for a certain supplier
Hill, Michael	1/21/2026	0.2	Correspond re: details to send with regards to difficult negotiations with a supplier to avoid constraints on ability to provide invoices to the Company
Hill, Michael	1/21/2026	0.2	Correspond re: investigate details behind difficulties in issuing payments
Hill, Michael	1/21/2026	0.4	Match invoices for payment confirmation received by a certain supplier by the Company
Hill, Michael	1/21/2026	1.1	Update struggles with making payments from multiple avenues to stay in compliance with the Trade Agreement for a certain supplier
Hill, Michael	1/21/2026	0.4	Correspond re: details of invoices for payment confirmation received by a certain supplier by the Company

Exhibit D

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hollomon, Lindsey	1/21/2026	0.3	Pull POPs for certain vendor and send to supplier
Hollomon, Lindsey	1/21/2026	1.7	Pull ad-hoc payment run for certain vendor first installment of trade agreement
Hollomon, Lindsey	1/21/2026	1.6	Create certain vendor payment remittance details
Hollomon, Lindsey	1/21/2026	1.8	Begin analysis for certain vendor prepetition payments and outstanding AP
Hollomon, Lindsey	1/21/2026	0.6	Participate in working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics
O'Toole, Colin	1/21/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/21/2026	0.6	Assess new AP listing as of 1/18/26, performed update to AP tab in Master TA Tracker
O'Toole, Colin	1/21/2026	0.3	Perform update to A&M TA repository for certain vendor to capture all documentation
O'Toole, Colin	1/21/2026	0.7	Perform revision to the Vendor Disbursement Forecast to revert to 11/28 AP balance and associated payments, revised excel analysis, shared with A&M cash team
O'Toole, Colin	1/21/2026	0.9	Assess Actual payments through WE 1/16, update Daily Actual Cash Disbursements file to reflect cash payments to vendors through 1/16, update Daily Cash Actuals tab in Master TA Tracker
O'Toole, Colin	1/21/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/21/2026	0.9	Assess new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
O'Toole, Colin	1/21/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/21/2026	0.6	Analyze feedback from A&M team regarding Supplier Disbursement Forecast, revise forecast to adjust certain vendors to reflect desired changes, share revised forecast with A&M team
O'Toole, Colin	1/21/2026	0.6	Analyze Actual CIA payments through WE 1/16, update Daily Cash Actuals tab in Master TA Tracker
Postolos, Lucas	1/21/2026	1.0	Discuss with management and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Schirle, Mattie	1/21/2026	1.2	Prepare trackers summarizing vendor sentiment during negotiations
Schirle, Mattie	1/21/2026	0.7	Review vendor payment forecasts and align with negotiation timelines
Shahbain, Abraham	1/21/2026	1.2	Review and provide feedback on slides related to payment terms updates

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/21/2026	1.4	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	1/21/2026	0.9	Review and provide feedback on payment proposal for week
Shahbain, Abraham	1/21/2026	0.9	Meeting with Company finance, C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement payment timing
Shahbain, Abraham	1/21/2026	0.5	Call with Company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to review and discuss payment terms updates
Shahbain, Abraham	1/21/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	1/21/2026	0.8	Participate in daily (1/21) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shiffman, David	1/21/2026	0.5	Discuss with A&M and Management regarding upcoming trade agreement forecast
Turner, Cari	1/21/2026	0.9	Meeting with Company finance, C. Turner (A&M), and A. Shahbain (A&M) to discuss trade agreement payment timing
Turner, Cari	1/21/2026	0.8	Participate in daily (1/21) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Turner, Cari	1/21/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/21/2026	1.2	Review and provide comments on various vendor negotiations
Turner, Cari	1/21/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	1/21/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	1/21/2026	0.4	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/21/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	1/21/2026	0.2	Analyze draft email relating to payment request for invoices for a certain supplier with an executed trade agreement and provide feedback to A&M team regarding the same
Warren, Joseph	1/21/2026	0.2	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a potential upcoming Trade Agreement as of January 21, 2026
Warren, Joseph	1/21/2026	0.2	Working session with J. Warren, N. Caruso, and M. Hill (A&M) regarding potential upcoming Trade Agreements and other issues for a certain division as of January 21, 2026
Warren, Joseph	1/21/2026	0.3	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 1/21 and develop next step plans to resolve the same

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/21/2026	0.3	Coordinate with Company regarding ongoing trade agreement negotiations with certain supplier refusing to ship and next steps relating to the same
Warren, Joseph	1/21/2026	0.9	Analyze status of eight priority vendor management items as of Wednesday, 1/21 and develop next step plans to resolve the same
Warren, Joseph	1/21/2026	0.4	Analyze escalations from Company to ongoing vendor management issues as of Wednesday, 1/21 and provide feedback on the same
Warren, Joseph	1/21/2026	0.5	Analyze status of three priority vendor management items as of Wednesday, 1/21 and develop next step plans to resolve the same
Warren, Joseph	1/21/2026	0.2	Analyze update relating to reconciliation of prepetition claim for certain supplier in ongoing trade agreement negotiations and prepare next steps for A&M team
Webber, Dan	1/21/2026	0.2	Review correspondences from A. Athreya (A&M) and Company management regarding payment for certain vendor
Athreya, Abhi	1/22/2026	0.2	Correspond with the Company to book invoices
Athreya, Abhi	1/22/2026	0.2	Working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics
Athreya, Abhi	1/22/2026	0.3	Assist supplier transition to ACH payments
Athreya, Abhi	1/22/2026	0.4	Review and respond to supplier request regarding unpaid post petition
Athreya, Abhi	1/22/2026	0.5	Create Excel summary of payments and provide to select supplier
Athreya, Abhi	1/22/2026	0.2	Compile final status of prepetition reconciliation for select supplier
Athreya, Abhi	1/22/2026	0.9	Create Excel summary of outstanding prepetition amounts for multiple vendors
Athreya, Abhi	1/22/2026	0.5	Investigate outstanding payments to select suppliers in international regions and communicate with Company teams related to the same
Athreya, Abhi	1/22/2026	0.8	Call with the Company's back office and A. Athreya (A&M) to discuss critical shipment stop related to post petition overdue
Athreya, Abhi	1/22/2026	0.7	Analyze trade agreement non-compliance related to FX short pay and correct
Athreya, Abhi	1/22/2026	0.3	Review paid invoices for select vendor
Athreya, Abhi	1/22/2026	0.5	Pull and spread AP data for service providers
Athreya, Abhi	1/22/2026	0.6	Create summary of post petition payments to select wage-related vendor
Athreya, Abhi	1/22/2026	0.5	Review current payment status for select supplier and communicate with the Company related to the same
Athreya, Abhi	1/22/2026	0.2	Call with the Company's back office and A. Athreya (A&M) to review open invoices for select vendor
Athreya, Abhi	1/22/2026	0.4	Draft detailed update on escalation to select supplier

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/22/2026	0.4	Investigate trade agreement compliance by installment for select vendor
Athreya, Abhi	1/22/2026	1.2	Convert supplier legal notice into Excel to analyze overdue post petition and investigate related payments
Broskay, Cole	1/22/2026	0.9	Correspond regarding potential formula adjustments based on feedback from internal team on initial results
Broskay, Cole	1/22/2026	0.6	Call with N. Grossi, X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Broskay, Cole	1/22/2026	0.7	Review source data for November and December to identify potential discrepancies with prior month analysis
Broskay, Cole	1/22/2026	0.9	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Callerio, Lorenzo	1/22/2026	2.2	Process incoming vendor inquiries from 1/23 and updated tracking with all necessary follow-up actions
Callerio, Lorenzo	1/22/2026	0.3	Call with L. Callerio and M. Hill (A&M) and the Company regarding a supplier's post petition payments as of January 22, 2026
Callerio, Lorenzo	1/22/2026	0.3	Daily meeting (1/22) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/22/2026	0.4	Call with a company buyer to discuss certain outstanding settlement agreements
Callerio, Lorenzo	1/22/2026	0.4	Call with L. Callerio and C. O'Toole (A&M) to discuss vendor disbursement forecast reconciliation
Callerio, Lorenzo	1/22/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, R. Draude and C. O'Toole (A&M) to discuss vendor disbursement forecast
Callerio, Lorenzo	1/22/2026	0.6	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the most updated disbursement forecast model
Callerio, Lorenzo	1/22/2026	0.5	Review and provide comments to several reconciliation datasets provided by the company
Callerio, Lorenzo	1/22/2026	0.6	Correspond with management re: multiple outstanding prepetition amount reconciliations
Callerio, Lorenzo	1/22/2026	1.4	Review and provide comments to the latest version of the disbursement forecast analysis prepared by C. O'Toole (A&M)
Callerio, Lorenzo	1/22/2026	0.9	Review of the most recent version of the disbursement forecast analysis to respond to certain questions received on weekly cash projections
Callerio, Lorenzo	1/22/2026	0.7	Call with a company buyer to discuss three open trade agreement currently under discussion
Callerio, Lorenzo	1/22/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the latest disbursement forecast updates
Callerio, Lorenzo	1/22/2026	0.2	Call with C. O'Toole (A&M) and L. Callerio (A&M) re: final disbursement forecast
Caruso, Nicholas	1/22/2026	1.7	Analyze various scenarios as it relates to June 30 obligations
Caruso, Nicholas	1/22/2026	0.5	Call with A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss next steps re: updates to hypothetical trade agreement scenario analysis

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/22/2026	1.6	Revise trade agreement scenario analysis presentation
Caruso, Nicholas	1/22/2026	1.1	Working session with N. Caruso and R. Draude (A&M) re: differences in forecast vs trade agreement ad hoc analysis
Caruso, Nicholas	1/22/2026	0.5	Prepare for and participate in call with Company team regarding status of consignment stock for certain vendors
Caruso, Nicholas	1/22/2026	1.0	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to hypothetical vendor analysis
Caruso, Nicholas	1/22/2026	0.9	Revise liquidity impact calculation for certain vendor based on latest discussions and propose next steps to Alix team
Caruso, Nicholas	1/22/2026	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open vendor workstream items
Caruso, Nicholas	1/22/2026	0.4	Prepare for and participate in call with Company team regarding status of trade agreement with certain vendor
Caruso, Nicholas	1/22/2026	0.2	Correspond with K&E team regarding adjustments to trade agreement draft
Caruso, Nicholas	1/22/2026	0.6	Call with J. Warren, N. Caruso, and M. Hill (A&M), the Company legal counsel, the Company, the supplier, and supplier legal counsel regarding outstanding issues as of January 22
Caruso, Nicholas	1/22/2026	0.5	Prepare for and participate in call with Company team regarding status of trade agreements for certain division vendors
Caruso, Nicholas	1/22/2026	2.1	Prepare executive summary slides of June 30 trade agreement scenario analysis
Caruso, Nicholas	1/22/2026	0.7	Participate in daily (1/22) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Cook, Jacob	1/22/2026	0.7	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payments and reporting needs
Cook, Jacob	1/22/2026	1.6	Refresh analysis related to payment terms for normal-course post petition payments for December 2025
Cook, Jacob	1/22/2026	1.3	Review of ad hoc prepetition payment requests received from the Company purchasing related to non-trade agreement vendors
Cook, Jacob	1/22/2026	1.2	Review of trade agreement compliance analysis prepared by A&M related to certain trade agreement payment escalations
Cook, Jacob	1/22/2026	0.8	Email correspondence with certain group and purchasing teams related to payment escalations related to certain vendor trade agreements
Cook, Jacob	1/22/2026	2.8	Review of past due payment escalation requests received from vendors for payments due WE 1/16
Donoghue, Doug	1/22/2026	0.3	Review blocked invoices in reconciliation, analysis re: same
Draude, Richard	1/22/2026	1.1	Working session with N. Caruso and R. Draude (A&M) re: differences in forecast vs trade agreement ad hoc analysis
Draude, Richard	1/22/2026	2.1	Update executed trade agreement hypothetical analysis to reflect latest comments from team leads

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Draude, Richard	1/22/2026	1.4	Review and respond to vendor communication emails for 1/22 and update trackers accordingly
Draude, Richard	1/22/2026	1.0	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to hypothetical vendor analysis
Draude, Richard	1/22/2026	0.5	Call with A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss next steps re: updates to hypothetical trade agreement scenario analysis
Draude, Richard	1/22/2026	0.9	Prepare comparison re: previous amounts in forecast vs latest numbers shared with team
Draude, Richard	1/22/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, R. Draude and C. O'Toole (A&M) to discuss vendor disbursement forecast
Draude, Richard	1/22/2026	1.6	Prepare update re: upcoming supplemental supplier payments including reconciled amounts and amounts paid to be shared with team
Grossi, Nick	1/22/2026	0.6	Call with N. Grossi, X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Grossi, Nick	1/22/2026	0.5	Call with N. Grossi, D. Shiffman, S. Loop, T. Simion and H. Waismann (A&M) to discuss latest first-day-motion relief forecast
Hill, Michael	1/22/2026	0.3	Call with L. Callerio and M. Hill (A&M) and the Company regarding a supplier's post petition payments as of January 22, 2026
Hill, Michael	1/22/2026	0.6	Call with J. Warren, N. Caruso, and M. Hill (A&M), the Company legal counsel, the Company, the supplier, and supplier legal counsel regarding outstanding issues as of January 22
Hill, Michael	1/22/2026	0.3	Prepare for and participate in discussion with supplier, M. Hill (A&M), and J. Warren (A&M) regarding post petition payments for certain region of supplier and remaining trade agreement installment payments
Hill, Michael	1/22/2026	0.6	Review payments made for a certain supplier to analyze for a Trade Agreement
Hill, Michael	1/22/2026	0.2	Correspond re: requesting for support from the Company in exploring the invoicing process for a certain vendor for a certain region
Hill, Michael	1/22/2026	0.2	Correspond re: request approval to proceed with a certain vendor for a prepetition payment to stay in compliance with a Trade Agreement
Hill, Michael	1/22/2026	0.2	Correspond re: provide the invoices for a trade agreement installment payment for a certain supplier
Hill, Michael	1/22/2026	0.2	Correspond re: confirm goods receipt information to proceed with invoices for a certain vendor
Hill, Michael	1/22/2026	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding certain supplier's critical vendor agreement installment payment and next steps related to the same
Hill, Michael	1/22/2026	0.4	Call with M. Hill (A&M) and a certain supplier regarding a supplier's post petition payments as of January 22, 2026
Hollomon, Lindsey	1/22/2026	0.8	Reconcile payments made to certain vendor into an analysis
Hollomon, Lindsey	1/22/2026	0.2	Working session with L. Hollomon and A. Athreya (A&M) to review ad hoc vendor management topics

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Hollomon, Lindsey	1/22/2026	0.2	Respond to certain vendor about payment reconciliation
Hollomon, Lindsey	1/22/2026	1.2	Pull together remittance for certain vendor prepetition payments
Hollomon, Lindsey	1/22/2026	1.6	Continue to break down certain vendor payments for remittance file
Hollomon, Lindsey	1/22/2026	2.9	Finalize payment details as well as incorporate company files for next payment run
Hollomon, Lindsey	1/22/2026	2.6	Continue to craft analysis for certain vendor remittance details
Li, Xiang	1/22/2026	0.9	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Li, Xiang	1/22/2026	2.7	Review payment analysis roll forward - November
Li, Xiang	1/22/2026	2.8	Review payment analysis roll forward - December
Li, Xiang	1/22/2026	0.6	Call with N. Grossi, X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Loop, Stuart	1/22/2026	0.5	Call with N. Grossi, D. Shiffman, S. Loop, T. Simion and H. Waismann (A&M) to discuss latest first-day-motion relief forecast
O'Toole, Colin	1/22/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/22/2026	1.4	Perform revision to model portion of Master TA Tracker to reflect changes in presentation that were layered into Vendor Disbursement Forecast, manually adjusted various in-process vendors to present portions of payment at emergence
O'Toole, Colin	1/22/2026	0.9	Assess feedback from A&M VMT team on Vendor Disbursement Forecast, make final revisions to alter presentation of certain vendors, shared with A&M VMT & Cash teams
O'Toole, Colin	1/22/2026	0.8	Perform revision to the Vendor Disbursement Forecast to revert to update AP balance and adjust payments of specified vendors, revised excel analysis, shared with A&M cash team
O'Toole, Colin	1/22/2026	0.6	Call with C. O'Toole (A&M) and L. Callerio (A&M) to discuss the most updated disbursement forecast model
O'Toole, Colin	1/22/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, R. Draude and C. O'Toole (A&M) to discuss vendor disbursement forecast
O'Toole, Colin	1/22/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/22/2026	0.2	Call with C. O'Toole (A&M) and L. Callerio (A&M) re: final disbursement forecast
O'Toole, Colin	1/22/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/22/2026	0.4	Call with L. Callerio and C. O'Toole (A&M) to discuss vendor disbursement forecast reconciliation
Schirle, Mattie	1/22/2026	0.5	Review vendor communication styles and adjust messaging approach

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Shahbain, Abraham	1/22/2026	0.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open vendor workstream items
Shahbain, Abraham	1/22/2026	0.8	Review and provide feedback on vendor spend amounts included in cash flow forecast
Shahbain, Abraham	1/22/2026	0.5	Call with A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss next steps re: updates to hypothetical trade agreement scenario analysis
Shahbain, Abraham	1/22/2026	0.9	Review and provide feedback on analysis and slides related to trade agreement payments based on comments received
Shahbain, Abraham	1/22/2026	1.0	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to hypothetical vendor analysis
Shahbain, Abraham	1/22/2026	0.7	Participate in daily (1/22) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/22/2026	0.7	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payments and reporting needs
Shahbain, Abraham	1/22/2026	0.6	Call with Company accounting and A. Shahbain (A&M) to discuss invoice reporting
Shahbain, Abraham	1/22/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, R. Draude and C. O'Toole (A&M) to discuss vendor disbursement forecast
Shahbain, Abraham	1/22/2026	1.3	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shiffman, David	1/22/2026	0.5	Call with N. Grossi, D. Shiffman, S. Loop, T. Simion and H. Waismann (A&M) to discuss latest first-day-motion relief forecast
Simion, Tony	1/22/2026	0.5	Call with N. Grossi, D. Shiffman, S. Loop, T. Simion and H. Waismann (A&M) to discuss latest first-day-motion relief forecast
Turner, Cari	1/22/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) to discuss the latest disbursement forecast updates
Turner, Cari	1/22/2026	0.6	Review and provide comments on various vendor negotiations
Turner, Cari	1/22/2026	1.2	Discuss trade agreement forecast with Company purchasing team
Turner, Cari	1/22/2026	0.8	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/22/2026	0.8	Participate in DPO discussion with Company finance team
Turner, Cari	1/22/2026	0.7	Participate in daily (1/22) vendor escalation call with Company team, A. Shahbain, C. Turner and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Turner, Cari	1/22/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, R. Draude and C. O'Toole (A&M) to discuss vendor disbursement forecast
Turner, Cari	1/22/2026	0.3	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/22/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Waismann, Heitor	1/22/2026	0.5	Call with N. Grossi, D. Shiffman, S. Loop, T. Simion and H. Waismann (A&M) to discuss latest first-day-motion relief forecast
Warren, Joseph	1/22/2026	0.4	Coordinate with K&E team and Company regarding ongoing trade agreement negotiation with a certain supplier, status of that supplier's prepetition claim reconciliation, and next steps related to the same
Warren, Joseph	1/22/2026	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding certain supplier's critical vendor agreement installment payment and next steps related to the same
Warren, Joseph	1/22/2026	0.3	Prepare for and participate in discussion with supplier, M. Hill (A&M), and J. Warren (A&M) regarding post petition payments for certain region of supplier and remaining trade agreement installment payments
Warren, Joseph	1/22/2026	0.2	Analyze current status of certain vendor's executed critical vendor agreement installment plan and provide guidance to A&M team on the same
Warren, Joseph	1/22/2026	0.4	Coordinate with Company regarding next offer for certain supplier in ongoing trade agreement negotiations
Warren, Joseph	1/22/2026	0.6	Call with J. Warren, N. Caruso, and M. Hill (A&M), the Company legal counsel, the Company, the supplier, and supplier legal counsel regarding outstanding issues as of January 22
Warren, Joseph	1/22/2026	1.1	Analyze updates from Company to ongoing vendor management issues as of Thursday, 1/22 and develop next step plans to resolve the same
Warren, Joseph	1/22/2026	0.2	Coordinate with Company regarding invoices to be paid pursuant to a trade agreement for a certain supplier
Warren, Joseph	1/22/2026	0.4	Further coordinate with Company regarding next offer for certain supplier in ongoing trade agreement negotiations, providing feedback to Company's proposed offer
Athreya, Abhi	1/23/2026	0.3	Correspond with the Company's back office re: payments executed this morning
Athreya, Abhi	1/23/2026	2.3	Create detailed Excel tracker to monitor overdue post petition escalations
Athreya, Abhi	1/23/2026	2.2	Prepare detailed supplier analysis and collect proof of payment to demonstrate paydown of past due amounts
Athreya, Abhi	1/23/2026	2.2	Investigate trade agreement compliance and create Excel analysis related to the same
Athreya, Abhi	1/23/2026	1.7	Pull all post petition AP related to escalations and calculate missing versus available AP
Athreya, Abhi	1/23/2026	0.9	Update detailed analysis of post petition escalation for select supplier and create Excel summary related to the same
Athreya, Abhi	1/23/2026	0.9	Create Excel summary of booked invoices for select supplier
Athreya, Abhi	1/23/2026	0.3	Follow up with the Company and purchasers to resolve invoice blocks
Athreya, Abhi	1/23/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) to discuss missing invoice remittance for select vendor
Broskay, Cole	1/23/2026	0.6	Correspond with vendor team regarding cash in advance vendor listings for November and December

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Broskay, Cole	1/23/2026	0.7	Provide commentary on excluded population set for November and December DPO analysis
Broskay, Cole	1/23/2026	0.6	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Broskay, Cole	1/23/2026	0.9	Review suggested formula adjustments for coverage analysis
Callerio, Lorenzo	1/23/2026	0.7	Join a meeting with a company buyer to discuss the terms of a trade agreement under negotiation
Callerio, Lorenzo	1/23/2026	0.3	Daily meeting (1/23) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/23/2026	0.9	Participate in a call with N. Caruso (A&M), L. Callerio (A&M) and company purchasing to discuss the status of the outstanding Tas
Callerio, Lorenzo	1/23/2026	0.7	Review and approve certain prepetition reconciliation data to support the settlement agreement discussions
Callerio, Lorenzo	1/23/2026	0.9	Prepare a revised version of several business cases in order to reflect the latest information received from management
Callerio, Lorenzo	1/23/2026	1.0	Review and provide comments to multiple payment plans and updated trade agreements before discussing the with management
Callerio, Lorenzo	1/23/2026	1.8	Manage all vendor inquiries received on 1/23 and updated the tracking log with required next steps
Callerio, Lorenzo	1/23/2026	0.3	Call with S. Liberman (K&E) to discuss the legal aspects of certain trade agreements
Caruso, Nicholas	1/23/2026	0.9	Participate in a call with N. Caruso (A&M), L. Callerio (A&M) and company purchasing to discuss the status of the outstanding Tas
Caruso, Nicholas	1/23/2026	0.7	Participate in daily (1/23) vendor escalation call with Company team to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/23/2026	0.7	Review and respond to questions from the Company team regarding post petition payments and coordinate execution
Caruso, Nicholas	1/23/2026	0.7	Update tracker for certain division trade agreements and share with Company team
Caruso, Nicholas	1/23/2026	1.2	Further analyze vendors included in June 30 scenario analysis and categorize
Caruso, Nicholas	1/23/2026	0.6	Review certain trade agreements as it relates to return to payment terms and coordinate as such with vendors
Caruso, Nicholas	1/23/2026	1.2	Review latest reconciliation for certain vendor and revise trade agreements related to the same
Caruso, Nicholas	1/23/2026	2.6	Revise June 30 scenario analysis based on latest comments from A&M team
Caruso, Nicholas	1/23/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) related to comments on vendor June payment analysis
Caruso, Nicholas	1/23/2026	0.2	Correspond with vendor relating to trade agreement payments made
Caruso, Nicholas	1/23/2026	0.4	Review revised trade agreement draft prepared by K&E team

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Caruso, Nicholas	1/23/2026	1.2	Review and respond to questions from Company team related to certain trade agreements and propose next steps
Cook, Jacob	1/23/2026	1.2	Email correspondence with the Company purchasing and certain vendors related to status of invoice processing issues
Cook, Jacob	1/23/2026	1.2	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	1/23/2026	1.1	Review of post petition vendor 'CIA Flags' to avoid double payment of non-matched pro forma invoices in future post petition payment runs
Cook, Jacob	1/23/2026	0.9	Consolidate post petition payment approvals in November/December 2025 for payment terms review and in-depth analysis
Draude, Richard	1/23/2026	1.9	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Draude, Richard	1/23/2026	1.0	Review and respond to vendor communication emails for 1/23 and update trackers accordingly
Draude, Richard	1/23/2026	0.8	Update vendors budget vs actuals analysis to reflect latest data received
Draude, Richard	1/23/2026	0.7	Review discussion materials re: hypothetical trade agreement analysis prior to distribution
Hill, Michael	1/23/2026	0.2	Correspond re: coordinate meeting to discuss ongoing goods received information to pay invoices
Hill, Michael	1/23/2026	0.2	Correspond re: send the proof of payments for the partial tranche payment for a Trade Agreement for a certain supplier
Hill, Michael	1/23/2026	0.2	Correspond re: request for invoices for a certain supplier to be paid in accordance with a Trade Agreement
Hill, Michael	1/23/2026	0.3	Correspond re: figure out how the payments for a certain region for a certain supplier can be made
Hill, Michael	1/23/2026	0.2	Correspond re: coordinate a meeting between the Company and a certain supplier to discuss invoicing issues for a specific region
Hill, Michael	1/23/2026	0.3	Correspond re: request for the contact information for plant managers to approve goods received invoices and background information
Hill, Michael	1/23/2026	1.3	Update situation with respect to a Trade Agreement and the multiple avenues to make the Trade Agreement tranche payment
Hill, Michael	1/23/2026	0.3	Correspond re: additional information needed for a specific supplier in order to begin the reconciliation process for a potential Trade Agreement with the Company
Hollomon, Lindsey	1/23/2026	0.4	Pull together external version of internal analysis for certain vendor
Hollomon, Lindsey	1/23/2026	1.1	Create analysis for certain vendor payment details based on proof of payment documents
Hollomon, Lindsey	1/23/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) to discuss missing invoice remittance for select vendor
Hollomon, Lindsey	1/23/2026	0.6	Begin to revise total paid to certain vendors in prepetition invoices
Hollomon, Lindsey	1/23/2026	0.6	Send analysis for certain vendor pre and post petition payment reconciliation

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Li, Xiang	1/23/2026	1.6	Work on payment analysis roll forward and update CIA listing
Li, Xiang	1/23/2026	0.6	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Li, Xiang	1/23/2026	1.4	Work on payment analysis roll forward and create vendor listing for coverage calculation
O'Toole, Colin	1/23/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/23/2026	0.2	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/23/2026	0.3	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	1/23/2026	0.3	Perform update to A&M TA repository for certain vendor to capture all documentation
O'Toole, Colin	1/23/2026	0.4	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 01/23, share with A&M team
O'Toole, Colin	1/23/2026	0.6	Prepare certain vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	1/23/2026	0.7	Perform revision to Weekly Forecast tab in Master TA Tracker to add columns for payments subsequent to 6/30/26
O'Toole, Colin	1/23/2026	0.7	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	1/23/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 1/16 (closing rate) - 01/23 (mid-day)
O'Toole, Colin	1/23/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/23/2026	0.9	Analyze new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	1/23/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	1/23/2026	1.3	Perform revision to Monthly Forecast tab so show current month as a combination of actual payments and remaining weekly forecast amounts
Shahbain, Abraham	1/23/2026	0.5	Call with company purchasing and A. Shahbain (A&M) to discuss regional funding needs and driver of variance
Shahbain, Abraham	1/23/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) related to comments on vendor June payment analysis
Shahbain, Abraham	1/23/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	1/23/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements

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Shahbain, Abraham	1/23/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	1/23/2026	1.8	Respond to emails related to vendor escalations and payment requests to address non-shipments
Shahbain, Abraham	1/23/2026	1.6	Review and updates slides related to vendor June payments and illustrative analysis
Shahbain, Abraham	1/23/2026	1.4	Review and update of analyses summarizing trade agreement payments in future
Shahbain, Abraham	1/23/2026	0.5	Review and update vendor analysis summarizing trade agreement payments
Turner, Cari	1/23/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/23/2026	0.8	Review and provide comments on various vendor reports
Turner, Cari	1/23/2026	0.4	Review and follow-up on vendor escalation from Company finance team
Warren, Joseph	1/23/2026	0.4	Prepare summary of current status of trade agreement negotiations for certain supplier for A&M team to bring to conclusion
Warren, Joseph	1/23/2026	0.6	Prepare correspondence for certain supplier with an executed trade agreement regarding their latest payment installment and their next payment installment in order to maintain post petition services
Warren, Joseph	1/23/2026	0.3	Analyze Company email regarding status of trade agreement negotiation with a certain supplier as of Friday, 1/23 and respond on next steps regarding the same
Warren, Joseph	1/23/2026	0.2	Prepare summary detail of result of trade negotiations with suppliers where increased trade terms were requested
Warren, Joseph	1/23/2026	0.3	Prepare instructions for A&M team to prepare a trade agreement installment plan for a certain supplier
Warren, Joseph	1/23/2026	0.2	Analyze email from certain supplier regarding accounting relating to their trade agreement installment payments and respond on the same
Warren, Joseph	1/23/2026	1.8	Analyze updates from Company to ongoing vendor management issues as of Friday, 1/23 and develop next step plans to resolve the same
Webber, Dan	1/23/2026	0.4	Review correspondences from A. Shahbain (A&M). Company management, E. Steinfeld (K&E) regarding payment for certain vendor
Athreya, Abhi	1/24/2026	0.5	Pull prepetition invoices for select suppliers and create Excel summary related to the same
Callerio, Lorenzo	1/24/2026	0.3	Participate in a call with A. Shahbain (A&M), N. Caruso and L. Callerio (A&M) to discuss the most updated version of the disbursement forecast analysis
Callerio, Lorenzo	1/24/2026	1.3	Review and edit the updated version of the disbursement analysis model
Caruso, Nicholas	1/24/2026	0.2	Revise board slide related to payments at emergence
Caruso, Nicholas	1/24/2026	1.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding revisions to June or emergence presentation and board slide

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/24/2026	0.9	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding June or emergence presentation and board slide
Caruso, Nicholas	1/24/2026	1.3	Revise June 30 scenario analysis based on latest comments from A&M team
Caruso, Nicholas	1/24/2026	0.3	Participate in a call with A. Shahbain (A&M), N. Caruso and L. Callerio (A&M) to discuss the most updated version of the disbursement forecast analysis
Caruso, Nicholas	1/24/2026	0.4	Revise board slide related to payments at emergence
Hill, Michael	1/24/2026	0.2	Correspond re: correction to tranche payment composition for a Trade Agreement payment for a certain supplier
Hill, Michael	1/24/2026	0.3	Correspond re: present sensitivities for a certain supplier Trade Agreement payment to have multiple avenues to complete for the week
Hill, Michael	1/24/2026	0.4	Create sensitivities for a certain supplier Trade Agreement payment to have multiple avenues to complete for the week
O'Toole, Colin	1/24/2026	1.1	Analyze request from A&M cash team to reconcile Vendor payments to Cash payments, created bridge to identify variances, identified root cause and remedied issue, shared with A&M cash team
Shahbain, Abraham	1/24/2026	0.9	Review and update on slides related to first day motion relief
Shahbain, Abraham	1/24/2026	0.2	Respond to vendor escalation emails and provide guidance on next steps
Shahbain, Abraham	1/24/2026	0.3	Participate in a call with A. Shahbain (A&M), N. Caruso and L. Callerio (A&M) to discuss the most updated version of the disbursement forecast analysis
Shahbain, Abraham	1/24/2026	0.7	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss updates to board slide and payments slide
Shahbain, Abraham	1/24/2026	0.9	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding June or emergence presentation and board slide
Shahbain, Abraham	1/24/2026	1.1	Review and provide comments on payment presentation for breakout updates
Shahbain, Abraham	1/24/2026	1.2	Review and update analyses for updated vendor forecast based on updated estimates
Shahbain, Abraham	1/24/2026	1.8	Call with N. Caruso (A&M) and A. Shahbain (A&M) regarding revisions to June or emergence presentation and board slide
Shahbain, Abraham	1/24/2026	0.7	Review and update board slide based on feedback from team
Turner, Cari	1/24/2026	1.3	Review and provide comments on vendor update slide for board meeting
Turner, Cari	1/24/2026	0.7	Calls with C. Turner (A&M) and A. Shahbain (A&M) to discuss updates to board slide and payments slide
Turner, Cari	1/24/2026	0.7	Review and provide comments on vendor TA payment analysis presentation
Turner, Cari	1/24/2026	1.2	Review and provide comments on vendor TA payment analysis

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/25/2026	0.4	Review prepetition payments and provide supplier details on trade agreement completion
Athreya, Abhi	1/25/2026	0.2	Correspond with the Company's back office to follow up on multiple vendor escalations
Athreya, Abhi	1/25/2026	0.3	Review remittance details for select supplier and provide to the Company
Caruso, Nicholas	1/25/2026	0.4	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a supplier's Trade Agreement payment and future negotiations with a supplier as of January 25, 2026
Caruso, Nicholas	1/25/2026	2.9	Further revise June 30 scenario analysis based on commentary from A&M team
Cook, Jacob	1/25/2026	0.3	Refresh of weekly post petition disbursement working file for WE 1/30
Cook, Jacob	1/25/2026	1.6	Update weekly vendor management reporting materials related to disbursements vs. budget and invoices in error reporting for WE 1/23
Hill, Michael	1/25/2026	0.4	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a supplier's Trade Agreement payment and future negotiations with a supplier as of January 25, 2026
Hill, Michael	1/25/2026	0.2	Correspond re: investigate double payments for a certain supplier to issue credits
Hill, Michael	1/25/2026	0.2	Correspond re: request for an invoice payment for a Trade Agreement for a certain supplier to be completed
Hollomon, Lindsey	1/25/2026	1.4	Update certain vendor payments as of 1/25/2026
Shahbain, Abraham	1/25/2026	0.4	Review and respond to comments from team on vendor payment analysis
Shahbain, Abraham	1/25/2026	0.6	Review, update and provide feedback on vendor update slides
Turner, Cari	1/25/2026	0.6	Review and provide comments on revised vendor TA payment analysis presentation
Warren, Joseph	1/25/2026	0.2	Coordinate with Company regarding status of next installment payment to certain supplier with an executed trade agreement as of Sunday, 1/25
Warren, Joseph	1/25/2026	0.2	Analyze email from certain supplier regarding payments made in their trade agreement installment plan and respond on the same
Warren, Joseph	1/25/2026	0.3	Revise cash in advance payment team transition plans to account for A&M staff departure
Warren, Joseph	1/25/2026	0.4	Call with J. Warren, N. Caruso, and M. Hill (A&M) and the Company regarding a supplier's Trade Agreement payment and future negotiations with a supplier as of January 25, 2026
Warren, Joseph	1/25/2026	0.2	Prepare update to A&M team regarding status of next installment payment to certain supplier with an executed trade agreement as of Sunday, 1/25
Athreya, Abhi	1/26/2026	0.3	Analyze prepetition reconciliation for select supplier
Athreya, Abhi	1/26/2026	0.2	Review post petition reconciliation for select supplier and correspond with the Company to release payment

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/26/2026	0.3	Review current payment status for select supplier and follow up with the Company
Athreya, Abhi	1/26/2026	2.3	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	1/26/2026	0.8	Answer supplier questions related to payment instructions and outstanding invoices
Athreya, Abhi	1/26/2026	0.8	Review invoices in AP for select vendor and request payment from the Company
Athreya, Abhi	1/26/2026	2.0	Complete script-based invoice selection for this week's trade agreement payments
Athreya, Abhi	1/26/2026	1.4	Review open AP for select suppliers and corresponding Excel file
Athreya, Abhi	1/26/2026	2.3	Assemble initial framework of trade agreement payments due this week
Broskay, Cole	1/26/2026	0.4	Provide update to internal team regarding status of revised November and December DPO analysis
Broskay, Cole	1/26/2026	0.6	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Broskay, Cole	1/26/2026	0.9	Review adjusted formulas and outputs from prior versions of November and December DPO analysis
Broskay, Cole	1/26/2026	1.4	Compile updated summary analysis with synopsis of changes made between versions
Callerio, Lorenzo	1/26/2026	0.6	Participate in a call with S. Lieberman (K&E), company purchasing and a vendor to discuss a draft trade agreement
Callerio, Lorenzo	1/26/2026	0.5	Call with a company buyer to address certain questions received on the Chapter 11 proceeding
Callerio, Lorenzo	1/26/2026	0.4	Participate in a call with a company buyer and S. Lieberman (K&E) to discuss the commercial terms of a trade agreement
Callerio, Lorenzo	1/26/2026	0.2	Call with N. Caruso (A&M) and L. Callerio (A&M) re: disbursement forecast analysis
Callerio, Lorenzo	1/26/2026	2.1	Process all vendor inquiries from 1/26 and recorded the required follow-up actions in the tracking log
Callerio, Lorenzo	1/26/2026	1.3	Prepare and submit for approval multiple revised and new business cases based on the most recent discussions held with management
Callerio, Lorenzo	1/26/2026	0.9	Review several reconciliation data set received from management and update certain business cases and trade agreements accordingly
Callerio, Lorenzo	1/26/2026	0.8	Join a meeting with company purchasing and a vendor to discuss the status of the reconciliation process and the terms of the trade agreement under negotiation
Callerio, Lorenzo	1/26/2026	0.7	Correspond with management re: certain prepetition amount under reconciliation
Callerio, Lorenzo	1/26/2026	0.9	Review of the latest disbursement forecast analysis
Caruso, Nicholas	1/26/2026	0.2	Call with N. Caruso (A&M) and L. Callerio (A&M) re: disbursement forecast analysis

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/26/2026	0.6	Call with N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard re: latest trade agreement forecast
Caruso, Nicholas	1/26/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the Company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	1/26/2026	0.4	Review executed trade agreement for certain vendor and share with Company team
Caruso, Nicholas	1/26/2026	0.8	Correspond with multiple vendors regarding latest status of trade agreement and counterproposals
Caruso, Nicholas	1/26/2026	0.6	Review latest bridge between vendor forecast and vendor dashboard
Caruso, Nicholas	1/26/2026	0.2	Correspond with Company team regarding vendor trade agreement and moving off of CIA
Caruso, Nicholas	1/26/2026	0.4	Prepare for and participate in discussion with A. Shahbain, N. Caruso, J. Warren (A&M), and Company regarding progress on transition of cash in advance payment duties for certain region and start of transition of duties for other regions
Caruso, Nicholas	1/26/2026	1.9	Analyze latest trade agreement negotiations, determine next steps, and respond to Company team regarding the same
Caruso, Nicholas	1/26/2026	1.7	Revise vendor management dashboard for latest week
Caruso, Nicholas	1/26/2026	1.4	Revise vendor forecast with latest status of certain trade agreements
Caruso, Nicholas	1/26/2026	0.9	Review blocked invoice summary and proved comments
Caruso, Nicholas	1/26/2026	0.9	Respond to additional questions from Company team and requests for trade agreements
Caruso, Nicholas	1/26/2026	0.8	Review latest trade agreement dashboard
Caruso, Nicholas	1/26/2026	0.7	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard re: latest trade agreement forecast
Caruso, Nicholas	1/26/2026	0.8	Participate in daily (1/26) vendor escalation call with Company team, A. Shahbain, and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/26/2026	0.7	Review commercial agreement signed by Company team as it pertains to payment of prepetition and correspondence with the Company and vendor regarding the same
Caruso, Nicholas	1/26/2026	0.7	Participate in call with Company team and vendor relating to trade agreement and next steps
Cook, Jacob	1/26/2026	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment process timing and next steps
Cook, Jacob	1/26/2026	1.4	Review of payment escalations related to WE 1/23 payments
Cook, Jacob	1/26/2026	1.3	Review of the Company purchasing payment requests for amounts outstanding vs. amounts visible and available to pay

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Cook, Jacob	1/26/2026	0.7	Email correspondence with the Company purchasing related to TA compliance and credit note status for certain vendors
Cook, Jacob	1/26/2026	0.7	Email correspondence with the Company accounting to align on treatment methodology for credit notes related to prepetition discounts
Donoghue, Doug	1/26/2026	0.9	Review reconciliation results and latest AP for supplier
Donoghue, Doug	1/26/2026	0.3	Draft trade agreement for European supplier
Draude, Richard	1/26/2026	1.1	Prepare comparison re: trade agreement dashboard vs trade agreement forecast, quantifying impact of differences
Draude, Richard	1/26/2026	1.5	Update trade agreement overview for a specific OEM to reflect latest trackers
Draude, Richard	1/26/2026	1.6	Update trade agreement dashboard and comparison to vendor forecast re: latest forecast circulated with team
Draude, Richard	1/26/2026	1.7	Revise blocked invoices in accounts payable summary prior to distribution
Draude, Richard	1/26/2026	2.2	Weekly consolidation of company AP data to create one master file
Draude, Richard	1/26/2026	0.5	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Draude, Richard	1/26/2026	0.7	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard re: latest trade agreement forecast
Draude, Richard	1/26/2026	1.2	Review and respond to vendor communication emails for 1/26 and update trackers accordingly
Draude, Richard	1/26/2026	0.6	Call with N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard re: latest trade agreement forecast
Hill, Michael	1/26/2026	0.4	Craft response based on situation to investigate the nature of a Trade Agreement based on information from the Company
Hill, Michael	1/26/2026	0.2	Correspond re: certain suppliers claiming to not be part of a Trade Agreement despite another subsidiary being part of a Trade Agreement
Hill, Michael	1/26/2026	0.5	Call with the Company and a supplier to align on the post petition payment process going forward and invoice reconciliation as of January 26, 2026
Hill, Michael	1/26/2026	0.2	Correspond re: status update for a certain supplier's post petition invoices
Hill, Michael	1/26/2026	0.2	Correspond re: request copies for certain invoices to be able to upload to the system for a certain supplier
Hill, Michael	1/26/2026	0.2	Correspond re: provide copies of proof of payments to show compliance with a Trade Agreement for a certain supplier
Hill, Michael	1/26/2026	0.2	Correspond re: follow up on certain prepetition invoices to be paid as part of a Trade Agreement installment
Hill, Michael	1/26/2026	0.2	Correspond re: confirmation of the amount outstanding for a certain supplier for a Trade Agreement

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	1/26/2026	0.2	Correspond re: confirm ability to make a payment on a certain invoice to achieve Trade Agreement compliance
Hollomon, Lindsey	1/26/2026	2.8	Clean remittance details due to new information on payment dates
Hollomon, Lindsey	1/26/2026	2.9	Adjust analysis for external need on certain vendor payment details
Hollomon, Lindsey	1/26/2026	0.6	Update proof of payment tracker for week ending 1/23
Li, Xiang	1/26/2026	0.6	Call with X. Li and C. Broskay (A&M) to discuss November and December DPO analysis
Li, Xiang	1/26/2026	2.1	Work on payment analysis roll forward and update CIA listing
O'Toole, Colin	1/26/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/26/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/26/2026	0.4	Perform update to 'Calc - Previous FCST' tab in Master TA Tracker to reflect most recent Vendor Disbursement Forecast for comparison
O'Toole, Colin	1/26/2026	0.4	Perform update to 'comparison to prior' tab to replace values with those circulated for week ended 1/23
O'Toole, Colin	1/26/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
Pacheco, Santiago	1/26/2026	0.6	Call with S. Pacheco (A&M) and the company to outline vendor payment situation and define next steps
Shahbain, Abraham	1/26/2026	0.4	Call with D. Webber, A. Shahbain (A&M) regarding payment for certain vendor
Shahbain, Abraham	1/26/2026	0.8	Participate in daily (1/26) vendor escalation call with Company team, A. Shahbain, and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/26/2026	0.7	Review and update ad hoc analysis summarizing historical payment amounts
Shahbain, Abraham	1/26/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss communication planning update
Shahbain, Abraham	1/26/2026	0.7	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to trade agreement dashboard re: latest trade agreement forecast
Shahbain, Abraham	1/26/2026	0.6	Review and provide feedback on latest vendor forecast
Shahbain, Abraham	1/26/2026	0.6	Call with lenders' advisors and A. Shahbain (A&M) to provide a vendor update
Shahbain, Abraham	1/26/2026	0.4	Prepare for and participate in discussion with A. Shahbain, N. Caruso, J. Warren (A&M), and Company regarding progress on transition of cash in advance payment duties for certain region and start of transition of duties for other regions
Shahbain, Abraham	1/26/2026	0.6	Call with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment process timing and next steps

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/26/2026	1.8	Respond to company related to vendor escalations and payment requests
Turner, Cari	1/26/2026	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/26/2026	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/26/2026	0.7	Prepare and respond to vendor management update for various advisors
Turner, Cari	1/26/2026	0.6	Review and provide comments on various vendor negotiations
Warren, Joseph	1/26/2026	0.2	Analyze certain supplier with an executed trade agreement inquiry regarding payment of invoices and respond on the same
Warren, Joseph	1/26/2026	0.3	Analyze status of certain trade agreement near execution and provide next steps to close to A&M team
Warren, Joseph	1/26/2026	0.4	Prepare for and participate in discussion with A. Shahbain, N. Caruso, J. Warren (A&M), and Company regarding progress on transition of cash in advance payment duties for certain region and start of transition of duties for other regions
Warren, Joseph	1/26/2026	0.6	Prepare next steps for transitioning certain unresolved vendor management issues to other A&M team members
Warren, Joseph	1/26/2026	0.9	Analyze updates from Company to ongoing vendor management issues as of Monday, 1/26 and develop next step plans to resolve the same
Warren, Joseph	1/26/2026	1.3	Analyze status of six priority vendor management items as of Monday, 1/26 and develop next step plans to resolve the same
Webber, Dan	1/26/2026	0.3	Correspond with S. Lieberman, et al. (K&E), T. Simion, C. Turner, A. Shahbain (A&M) regarding payment of certain vendors
Webber, Dan	1/26/2026	0.4	Call with D. Webber, A. Shahbain (A&M) regarding payment for certain vendor
Athreya, Abhi	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	1/27/2026	0.2	Call with select supplier, the Company, and A. Athreya (A&M) to review outstanding post petition invoices
Athreya, Abhi	1/27/2026	0.7	Reconcile post petition statement of account against Company AP
Athreya, Abhi	1/27/2026	0.2	Follow up with the Company to release booked invoices per supplier reconciliation
Athreya, Abhi	1/27/2026	0.2	Review supplier escalation of outstanding post petition
Athreya, Abhi	1/27/2026	0.3	Prepare for discussion with the Company's back office related to invoice processing issues creating overdue accounts
Athreya, Abhi	1/27/2026	0.3	Review blocked invoices for select supplier
Athreya, Abhi	1/27/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing certain vendor remittance details regarding trade agreement status

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Athreya, Abhi	1/27/2026	0.7	Call with the Company's back office and A. Athreya (A&M) to review outstanding payment requests
Athreya, Abhi	1/27/2026	2.3	Review each trade agreement to ensure compliance and resolve AP gaps
Athreya, Abhi	1/27/2026	0.7	Review trade agreement compliance and provide Excel output related to the same
Athreya, Abhi	1/27/2026	0.8	Call with the Company's back office and A. Athreya (A&M) to review unposted invoices and booking blocks
Athreya, Abhi	1/27/2026	1.3	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	1/27/2026	1.3	Review outstanding post petition invoices for select supplier and draft note to Counsel
Athreya, Abhi	1/27/2026	1.4	Update detailed supplier analysis and summarize outstanding payments
Athreya, Abhi	1/27/2026	0.3	Summarize action items related to meeting with the Company on invoice processing
Callerio, Lorenzo	1/27/2026	0.9	Review and provide comments to several reconciliation data received from management
Callerio, Lorenzo	1/27/2026	0.4	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M), and company purchasing to discuss the terms of a trade agreement
Callerio, Lorenzo	1/27/2026	0.9	Prepare a revised version of certain business cases to reflect the latest terms communicated by management
Callerio, Lorenzo	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	1/27/2026	0.7	Participate in daily (1/27) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/27/2026	0.7	Participate in a weekly call with company purchasing to discuss the status of certain vendor negotiations
Callerio, Lorenzo	1/27/2026	0.5	Correspond with management re: certain request received from a vendor's legal counsel
Callerio, Lorenzo	1/27/2026	1.2	Review multiple trade agreements and updated them based on the latest negotiations
Callerio, Lorenzo	1/27/2026	0.4	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the latest trade agreement updates
Callerio, Lorenzo	1/27/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Callerio, Lorenzo	1/27/2026	0.3	Daily meeting (1/27) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/27/2026	2.3	Address all 1/27 vendor inquiries and updated the tracking log with the necessary actions
Callerio, Lorenzo	1/27/2026	0.4	Participate in call with company purchasing, S. Lieberman (K&E) and a vendor to discuss their trade agreement redline
Caruso, Nicholas	1/27/2026	0.9	Review and revise post petition AP analysis for NAFTA and EMEA

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/27/2026	0.9	Summarize return to terms and latest trade agreement executions for Company team
Caruso, Nicholas	1/27/2026	1.6	Correspond with multiple vendors regarding latest status of trade agreement and counterproposals
Caruso, Nicholas	1/27/2026	1.8	Further revise June 30 scenario analysis based on commentary from Company team
Caruso, Nicholas	1/27/2026	0.7	Review and revise vendor budget vs actuals and reconciliation summary
Caruso, Nicholas	1/27/2026	1.1	Review NAFTA and China AP and prepare aging summary
Caruso, Nicholas	1/27/2026	0.4	Review cash in advance requests from vendor and coordinate responses and follow ups with Company team
Caruso, Nicholas	1/27/2026	0.2	Coordinate execution of trade agreement and review finalized version
Caruso, Nicholas	1/27/2026	0.2	Correspond with the Company related to two reconciliations in need of escalation
Caruso, Nicholas	1/27/2026	0.5	Call with Company purchasing, C. Turner, A. Shahbain, and , N. Caruso (A&M) to discuss vendor payment analysis at emergence
Caruso, Nicholas	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Caruso, Nicholas	1/27/2026	0.7	Review and respond to questions from Company team regarding payment of post petition invoices
Caruso, Nicholas	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	1/27/2026	0.5	Call with Company division to discuss latest trade agreement status for certain vendors
Caruso, Nicholas	1/27/2026	0.5	Call with vendor to discuss trade agreement
Caruso, Nicholas	1/27/2026	0.6	Analyze latest terms provided by vendor for trade agreement and coordinate next steps with the Company
Caruso, Nicholas	1/27/2026	0.6	Prepare liquidity impact calculation for certain vendor and share with A&M team
Caruso, Nicholas	1/27/2026	0.6	Prepare list of invoices for certain vendor to be unblocked to include in trade agreement
Caruso, Nicholas	1/27/2026	0.7	Prepare multiple email trade agreement drafts and share with Company team
Cook, Jacob	1/27/2026	0.9	Review of prepared trade agreement payment file for WE 1/30
Donoghue, Doug	1/27/2026	0.3	Update trade agreement, Correspond re: same
Draude, Richard	1/27/2026	2.1	Further revise blocked invoices in accounts payable summary to reflect comments from team leads
Draude, Richard	1/27/2026	1.6	Review and respond to vendor communication emails for 1/27 and update trackers accordingly

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Grossi, Nick	1/27/2026	0.8	Review and provide comments w/r/t trade agreement forecasting
Hill, Michael	1/27/2026	0.6	Update a concise view of what a Trade Agreement currently stands based on failed payments and rejected payment requests by the Company for a certain supplier
Hill, Michael	1/27/2026	0.2	Correspond re: check on how matching of invoices is doing for a certain region based on a certain supplier
Hill, Michael	1/27/2026	0.2	Correspond re: request the RAN number for an invoice for a certain supplier
Hollomon, Lindsey	1/27/2026	0.5	Call with A. Athreya and L. Hollomon (A&M) discussing certain vendor remittance details regarding trade agreement status
Hollomon, Lindsey	1/27/2026	1.2	Adjust payment currencies for certain region payments
Hollomon, Lindsey	1/27/2026	1.9	Consolidate remittance details for certain vendor and match to vendor provided invoices
Hollomon, Lindsey	1/27/2026	1.2	Pull together multiple remittance files for certain vendor TA installments
Hollomon, Lindsey	1/27/2026	1.1	Create certain vendor remittance file for post petition payment
Hollomon, Lindsey	1/27/2026	1.1	Modify analyses based on updated internal payment data
O'Toole, Colin	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
O'Toole, Colin	1/27/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/27/2026	0.6	Assess refreshed file of Actual CIA payments through WE 1/16, update Daily Cash Actuals tab in Master TA Tracker
O'Toole, Colin	1/27/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/27/2026	0.3	Perform update to A&M TA repository for certain vendor to capture all documentation
O'Toole, Colin	1/27/2026	0.8	Assess new TA for certain vendor, add to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
O'Toole, Colin	1/27/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	1/27/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor open items and next steps

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	1/27/2026	0.4	Participate in a call with A. Shahbain (A&M), L. Callerio (A&M), and company purchasing to discuss the terms of a trade agreement
Shahbain, Abraham	1/27/2026	0.4	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the latest trade agreement updates
Shahbain, Abraham	1/27/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream update
Shahbain, Abraham	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Shahbain, Abraham	1/27/2026	0.7	Participate in daily (1/27) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/27/2026	0.3	Review and provide feedback on actual payment overview
Shahbain, Abraham	1/27/2026	0.6	Review and provide feedback on communication talking points related to docket filings
Shahbain, Abraham	1/27/2026	0.6	Call with Company supply chain, purchasing, and A. Shahbain (A&M) to discuss purchasing strategy
Shahbain, Abraham	1/27/2026	0.5	Call with Company purchasing, C. Turner, A. Shahbain, and , N. Caruso (A&M) to discuss vendor payment analysis at emergence
Shahbain, Abraham	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	1/27/2026	0.4	Review and provide feedback on budget to actual vendor disbursements overview
Shahbain, Abraham	1/27/2026	1.6	Respond to company related to vendor escalations and payment requests
Shiffman, David	1/27/2026	0.5	Call with Purchasing, Treasury and A&M to review estimated vendor obligations for the current week
Shiffman, David	1/27/2026	0.5	Call with A&M vendor management team to review post-petition obligations for current week
Shiffman, David	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Turner, Cari	1/27/2026	0.4	Review and provide comments on various vendor reports
Turner, Cari	1/27/2026	1.1	Review updated vendor management reporting package
Turner, Cari	1/27/2026	0.9	Review and provide comments on draft vendor communications
Turner, Cari	1/27/2026	0.7	Review and provide comments on various vendor negotiations
Turner, Cari	1/27/2026	0.5	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	1/27/2026	0.5	Call with Company purchasing, C. Turner, A. Shahbain, and , N. Caruso (A&M) to discuss vendor payment analysis at emergence

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Turner, Cari	1/27/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/27/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Waismann, Heitor	1/27/2026	0.4	Call with C. Turner, D. Shiffman, A. Shahbain, N. Caruso, H. Waismann and R. Draude (A&M) to discuss trade agreement forecast scenario analysis
Warren, Joseph	1/27/2026	0.3	Analyze latest developments relating to certain ongoing trade agreement negotiation and follow up with Company and A&M team regarding next steps
Warren, Joseph	1/27/2026	0.4	Analyze status of three priority vendor management items as of Tuesday, 1/27 and develop next step plans to resolve the same
Warren, Joseph	1/27/2026	0.3	Analyze email from certain supplier regarding their ongoing trade negotiation and respond to supplier regarding next steps
Warren, Joseph	1/27/2026	0.2	Prepare next steps for A&M team relating to certain ongoing trade agreement negotiation as of Tuesday, 1/27
Warren, Joseph	1/27/2026	0.2	Analyze request from K&E regarding latest information for certain trade ongoing trade agreement negotiation and respond on the same
Warren, Joseph	1/27/2026	0.2	Analyze escalations from suppliers to ongoing vendor management issues as of Tuesday, 1/27 and provide feedback on the same
Warren, Joseph	1/27/2026	0.6	Analyze updates from Company to ongoing vendor management issues as of Tuesday, 1/27 and develop next step plans to resolve the same
Athreya, Abhi	1/28/2026	0.2	Provide remittance details to select supplier
Athreya, Abhi	1/28/2026	0.5	Call with select supplier, the Company, L. Callerio, and A. Athreya (A&M) to review outstanding post petition invoices and reconciliation
Athreya, Abhi	1/28/2026	0.5	Provide Excel detail of upcoming trade agreement payment to the Company
Athreya, Abhi	1/28/2026	0.7	Call with select supplier, the Company's payments team, and A. Athreya (A&M) to discuss pending payments
Athreya, Abhi	1/28/2026	0.6	Review Company escalation of short paid trade agreement and provide Excel summary
Athreya, Abhi	1/28/2026	2.1	Analyze impact of payment term changes on supplier invoices and draft explanatory note
Athreya, Abhi	1/28/2026	1.6	Manage multiple supplier escalations related to trade agreements and outstanding post petition
Athreya, Abhi	1/28/2026	1.1	Pull prepetition outstanding amounts for multiple suppliers and create Excel summary
Athreya, Abhi	1/28/2026	1.1	Create summary timeline of trade agreement payments for large trade vendor and correspond with Counsel on term changes
Athreya, Abhi	1/28/2026	0.9	Investigate Company escalation of trade agreement short pay and provide supporting Excel analysis

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/28/2026	0.7	Provide additional detail to select supplier on post petition payment status and internal blocks
Athreya, Abhi	1/28/2026	0.5	Review prepetition fleet payments and release related prepetition invoices
Callerio, Lorenzo	1/28/2026	2.1	Handle all 1/28 vendor inquiries and updated the tracking log accordingly
Callerio, Lorenzo	1/28/2026	0.6	Participate in a call with a company buyer and team to discuss the status of a reconciliation process
Callerio, Lorenzo	1/28/2026	0.5	Call with a company buyer to review the possible terms of and ongoing negotiation
Callerio, Lorenzo	1/28/2026	0.5	Call with select supplier, the Company, L. Callerio, and A. Athreya (A&M) to review outstanding post petition invoices and reconciliation
Callerio, Lorenzo	1/28/2026	0.7	Update several business cases including the latest information received from management
Callerio, Lorenzo	1/28/2026	0.8	Analyze various reconciliation data sets received from management and submitted comments
Callerio, Lorenzo	1/28/2026	1.0	Participate in daily (1/28) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/28/2026	0.4	Daily meeting (1/28) with management and service center to discuss the reconciliation process updates
Callerio, Lorenzo	1/28/2026	0.9	Meeting with a company buyer and a vendor to discuss a settlement agreement counterproposal
Callerio, Lorenzo	1/28/2026	0.4	Join a call with head of company purchasing, certain company buyers, and S. Lieberman (K&E) to discuss the revised terms of a trade agreement
Caruso, Nicholas	1/28/2026	1.1	Review changes to trade agreement tracker proposed FDM spend vs actuals
Caruso, Nicholas	1/28/2026	0.3	Correspond with A&M Team regarding FTI diligence questions
Caruso, Nicholas	1/28/2026	0.4	Call with Company purchasing, A. Shahbain (A&M), and N. Caruso (A&M) to discuss vendor payment term management
Caruso, Nicholas	1/28/2026	0.4	Prepare draft trade agreement for certain vendor
Caruso, Nicholas	1/28/2026	0.7	Provide comments on bridging items between trade agreement tracker and FDM spend in response to FTI questions
Caruso, Nicholas	1/28/2026	0.7	Respond to questions from the Company regarding trade agreements and provide next steps
Caruso, Nicholas	1/28/2026	0.7	Review latest proposal from vendor and provide two options for counterproposal and assess liquidity impact of each
Caruso, Nicholas	1/28/2026	0.9	Correspond with suppliers regarding latest trade agreement proposals and next steps
Caruso, Nicholas	1/28/2026	0.9	Review latest reconciliation status and post petition statement of accounts for certain vendor and negotiation history with vendor
Caruso, Nicholas	1/28/2026	0.9	Review list of vendors with post petition invoices not in AP

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Professional	Date	Hours	Activity
Caruso, Nicholas	1/28/2026	0.9	Revise certain division trade agreement tracker and share with Company team
Cook, Jacob	1/28/2026	2.8	Review of ad hoc the Company purchasing team requests for emergency payments related to items past due
Cook, Jacob	1/28/2026	1.4	Review of payment escalation requests from the Company purchasing related to payments requested during WE 1/23
Donoghue, Doug	1/28/2026	0.6	Correspond with procurement team re: negotiating strategy; analysis re: same
Draude, Richard	1/28/2026	1.0	Prepare comparison in response to creditor's advisors questions re: amounts in FDM reporting files vs total vendor relief
Draude, Richard	1/28/2026	1.4	Review and respond to vendor communication emails for 1/28 and update trackers accordingly
Draude, Richard	1/28/2026	0.9	Revise blocked invoices in accounts payable summary for further comments from team leads
Grossi, Nick	1/28/2026	0.8	Discuss with management, N. Grossi, and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Hill, Michael	1/28/2026	0.2	Correspond re: a certain supplier does not show any payments due on a certain date despite their data showing this
Hill, Michael	1/28/2026	0.2	Correspond re: investigate a failed payment to a certain supplier from an ach payment
Hill, Michael	1/28/2026	0.2	Correspond re: the Trade Agreement terms for a certain supplier for post petition payments
Hill, Michael	1/28/2026	0.3	Investigate the Trade Agreement for a certain supplier to determine the payment terms for post petition payments
Hill, Michael	1/28/2026	0.3	Update to deck for key vendor analysis for the past couple of months to show trend analysis three week averages to show which vendors have been requesting higher than average funds recently
Hollomon, Lindsey	1/28/2026	0.9	Create certain vendor remittance details for trade agreements and post petition payments
Hollomon, Lindsey	1/28/2026	0.6	Begin analysis for certain vendor post petition and prepetition payments
Hollomon, Lindsey	1/28/2026	1.6	Adjust trade agreement payments out of certain region based on AP currencies
Hollomon, Lindsey	1/28/2026	2.1	Create analysis for invoice statuses for certain vendor remittance
O'Toole, Colin	1/28/2026	0.9	Assess actual prepetition payments for the week ended 1/23/2026, perform update to Daily Actual Prepetition payments, update Daily Cash ACT tab in Master TA Tracker
O'Toole, Colin	1/28/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/28/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/28/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions

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Professional	Date	Hours	Activity
Postolos, Lucas	1/28/2026	2.6	Prepare documentation for N. Grossi (A&M) regarding issues with vendor invoice processing to discuss with management potential alternatives
Postolos, Lucas	1/28/2026	2.3	Prepare documentation for B. Everhart (A&M) regarding issues with vendor invoice processing
Postolos, Lucas	1/28/2026	0.3	Correspond with management regarding vendor invoice processing to provide information to B. Everhart
Postolos, Lucas	1/28/2026	0.8	Discuss with management, N. Grossi, and L. Postolos (A&M) regarding vendor invoice issues, reconciliations, and payment terms
Shahbain, Abraham	1/28/2026	2.2	Respond to emails and calls related to company related to vendor escalations and payment requests
Shahbain, Abraham	1/28/2026	0.4	Call with Company purchasing, A. Shahbain (A&M), and N. Caruso (A&M) to discuss vendor payment term management
Shahbain, Abraham	1/28/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	1/28/2026	0.5	Call with D. Webber, A. Shahbain (A&M). Company management, E. Steinfeld (K&E) to discuss payment of certain invoices
Shahbain, Abraham	1/28/2026	0.5	Call with supplier and A. Shahbain (A&M) to discuss payment terms and trade agreement
Shahbain, Abraham	1/28/2026	1.0	Participate in daily (1/28) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/28/2026	0.7	Review and provide feedback on analysis summarizing payments in advance trends
Turner, Cari	1/28/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	1/28/2026	0.7	Review and provide comments on revised vendor communications
Turner, Cari	1/28/2026	0.6	Review invoice analysis for select vendors
Turner, Cari	1/28/2026	0.4	Review and provide comments on various vendor negotiations
Turner, Cari	1/28/2026	0.4	Review and provide comments on CIA trend analysis for workstream transition
Turner, Cari	1/28/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/28/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Warren, Joseph	1/28/2026	0.2	Analyze certain supplier with executed trade agreement open invoices and coordinate with A&M team on the same
Warren, Joseph	1/28/2026	1.0	Analyze updates from Company to ongoing vendor management issues as of Wednesday, 1/28 and develop next step plans to resolve the same
Warren, Joseph	1/28/2026	0.4	Analyze status of two priority vendor management items as of Wednesday, 1/28 and develop next step plans to resolve the same

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Professional	Date	Hours	Activity
Warren, Joseph	1/28/2026	0.3	Prepare summary information and context for certain supplier in ongoing trade agreement negotiations for A&M team to continue negotiations with supplier
Warren, Joseph	1/28/2026	0.2	Analyze certain supplier email regarding remittance information for their trade agreement installment and respond on the same
Webber, Dan	1/28/2026	0.5	Call with D. Webber, A. Shahbain (A&M). Company management, E. Steinfeld (K&E) to discuss payment of certain invoices
Athreya, Abhi	1/29/2026	0.4	Update the Company's purchasers on post petition payments
Athreya, Abhi	1/29/2026	0.4	Provide details of blocked invoices for select supplier to the Company's warehouse teams
Athreya, Abhi	1/29/2026	0.5	Draft and share note with select supplier re: outstanding post petition
Athreya, Abhi	1/29/2026	2.2	Create Excel timeline of stages of trade agreement for select vendor for upcoming meetings
Athreya, Abhi	1/29/2026	1.5	Investigate miscoded post petition invoices that fit within a trade agreement and request release of payment
Athreya, Abhi	1/29/2026	1.2	Provide detailed remittance and Excel file support for trade agreement completion
Athreya, Abhi	1/29/2026	1.1	Participate in discussions with the Company's back office and A. Athreya (A&M) to resolve GR issues related to critical pending invoices for select supplier
Athreya, Abhi	1/29/2026	0.8	Investigate payments recorded as processed but rejected by the bank
Athreya, Abhi	1/29/2026	0.7	Correspond with the Company's back office re: outstanding payment requests
Athreya, Abhi	1/29/2026	0.6	Communicate with select supplier and the Company's back office to resolve pro forma clearing issues
Athreya, Abhi	1/29/2026	1.4	Review several purchaser escalations related to overdue post petition and provide details on each
Callerio, Lorenzo	1/29/2026	0.5	Correspond with a vendor to finalize the terms of a trade agreement
Callerio, Lorenzo	1/29/2026	0.9	Review several reconciliation data set to support the settlement agreement process
Callerio, Lorenzo	1/29/2026	0.9	Participate in daily (1/29) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	1/29/2026	0.7	Update some business cases before finalizing certain ongoing negotiations
Callerio, Lorenzo	1/29/2026	0.7	Meeting with a company buyer to discuss the current status of certain ongoing negotiations to plan the next steps
Callerio, Lorenzo	1/29/2026	0.6	Participate in a meeting with company purchasing, N. Caruso (A&M) and L. Callerio (A&M) re: TA negotiation status
Callerio, Lorenzo	1/29/2026	0.3	Daily meeting (1/29) with management and service center to discuss the reconciliation process updates

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Professional	Date	Hours	Activity
Callerio, Lorenzo	1/29/2026	0.6	Correspond with management re: revised commercial terms to be include in certain trade agreements
Callerio, Lorenzo	1/29/2026	2.3	Address all vendor inquiries from 1/29 and updated the tracking log with the required next steps
Callerio, Lorenzo	1/29/2026	0.6	Participate in a call with a vendor to discuss the status of certain prepetition and post petition payments
Caruso, Nicholas	1/29/2026	0.4	Revise tracker for certain division trade agreements based on latest comments from Company team
Caruso, Nicholas	1/29/2026	0.2	Prepare for and participate in call with Company team and vendor relating to trade agreement and next steps
Caruso, Nicholas	1/29/2026	0.9	Review outstanding post petition invoices for certain vendors and coordinate payment
Caruso, Nicholas	1/29/2026	0.6	Participate in a meeting with company purchasing, N. Caruso (A&M) and L. Callerio (A&M) re: TA negotiation status
Caruso, Nicholas	1/29/2026	0.5	Prepare for and participate in call with Company team regarding consignment stock
Caruso, Nicholas	1/29/2026	0.3	Correspond with Company team regarding payment terms for certain vendor related to the trade agreement
Caruso, Nicholas	1/29/2026	0.4	Review revised bridge of trade agreement tracker vs first day motion spend
Caruso, Nicholas	1/29/2026	0.5	Prepare for and participate in call with Company team regarding certain division vendors
Caruso, Nicholas	1/29/2026	0.5	Prepare for and participate in call with Company team and vendor relating to trade agreement and next steps
Caruso, Nicholas	1/29/2026	1.6	Review latest reconciliations for certain vendors and update trade agreements to reflect the same
Caruso, Nicholas	1/29/2026	1.9	Respond to questions form the Company regarding trade agreements and provide next steps
Cook, Jacob	1/29/2026	0.6	Review of outstanding post petition payment escalation requests
Cook, Jacob	1/29/2026	2.2	Review of past due payment escalation requests received from vendors for payments due WE 1/23
Cook, Jacob	1/29/2026	0.9	Email correspondence with vendors and the Company purchasing related to invoice processing issues and clearing of pro forma CIA invoices
Donoghue, Doug	1/29/2026	0.5	Review provided receivables data for interplay with supply agreement
Donoghue, Doug	1/29/2026	0.9	Review history with supplier, propose negotiating strategy
Donoghue, Doug	1/29/2026	1.3	Analyze reconciliation data and draft trade agreement structure; correspondence re: same
Draude, Richard	1/29/2026	2.1	Review and respond to vendor communication emails for 1/29 and update trackers accordingly
Draude, Richard	1/29/2026	1.6	Revise ad hoc trade agreement analysis to reflect latest updates to agreement status and comments from team

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Professional	Date	Hours	Activity
Hill, Michael	1/29/2026	0.5	Correspond with N. Caruso (A&M), the Company, and a supplier to align on tariffs and explore Trade Agreement discussions as of January 29, 2026
Hill, Michael	1/29/2026	0.2	Correspond re: request an update for a certain supplier having issues with payments of post petition invoices for a certain region
Hill, Michael	1/29/2026	0.2	Correspond re: summary of notes from the call detailing what items need to be completed
Hill, Michael	1/29/2026	0.2	Correspond re: checking for an update on the status of four invoices past due for a certain supplier needing the goods received data to confirm
Hill, Michael	1/29/2026	0.2	Correspond re: follow up on requesting the payment of a certain invoice to reach compliance with a Trade Agreement for a certain supplier
Hill, Michael	1/29/2026	0.5	Call with M. Hill (A&M) and a supplier to align on the statement of accounts and discuss upcoming payments for multiple regions as of January 29, 2026
Hollomon, Lindsey	1/29/2026	0.8	Create analysis for certain vendor outstanding post petition invoices
Hollomon, Lindsey	1/29/2026	0.9	Finalize analysis for certain vendor by pulling together draft of payment run
Hollomon, Lindsey	1/29/2026	2.1	Find certain vendor missing invoices reconciling AP, payment details, and forecasts
O'Toole, Colin	1/29/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/29/2026	0.4	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team
O'Toole, Colin	1/29/2026	0.7	Analyze revised Prepetition payments for the week ended 01/23, perform update to Daily Actual Prepetition Payments file, update Daily Cash Actual tab in Master TA Tracker
O'Toole, Colin	1/29/2026	0.8	Assess new AP listing as of 1/25/26, performed update to AP tab in Master TA Tracker
O'Toole, Colin	1/29/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	1/29/2026	0.9	Participate in daily (1/29) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/29/2026	0.7	Review and update slides related to estimated trade agreement payments
Shahbain, Abraham	1/29/2026	2.0	Respond to emails and calls related to company related to vendor escalations and payment requests
Shahbain, Abraham	1/29/2026	0.6	Calls with company purchasing and A. Shahbain (A&M) related to vendor AP reconciliation open items
Shahbain, Abraham	1/29/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	1/29/2026	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to provide a chapter 11 update

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Professional	Date	Hours	Activity
Shahbain, Abraham	1/29/2026	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) related to communications update
Turner, Cari	1/29/2026	1.1	Review and provide comments on AP composition for select vendors
Turner, Cari	1/29/2026	0.4	Call with K&E, C. Turner (A&M), and A. Shahbain (A&M) related to communications update
Turner, Cari	1/29/2026	0.6	Call with Company purchasing, C. Turner (A&M), and A. Shahbain (A&M) to provide a chapter 11 update
Turner, Cari	1/29/2026	0.6	Review and provide comments on various vendor reports
Turner, Cari	1/29/2026	0.8	Review and provide comments on prior week CIA vendor detail report
Warren, Joseph	1/29/2026	0.4	Analyze responses from certain supplier regarding ongoing reconciliation and negotiation for a trade agreement and prepare responses to supplier, Company, and A&M team regarding next steps to progress the trade agreement to closure
Warren, Joseph	1/29/2026	0.6	Analyze status of seven priority vendor management items as of Thursday, 1/29 and develop next step plans to resolve the same
Warren, Joseph	1/29/2026	0.5	Analyze status of reconciliation for certain supplier with trade agreement negotiations in process and prepare update and next steps to close for A&M team
Warren, Joseph	1/29/2026	0.2	Analyze certain supplier email regarding status of payments and prepare next steps to resolve issue
Warren, Joseph	1/29/2026	0.2	Coordinate with Company regarding next installment payment to certain supplier with an executed trade agreement
Warren, Joseph	1/29/2026	0.2	Prepare context and support relating to certain ongoing supplier situation for transition to A&M team as of Thursday, 1/29
Warren, Joseph	1/29/2026	0.3	Analyze trade agreement installment plan and provide feedback to A&M team on the same
Warren, Joseph	1/29/2026	0.9	Analyze updates from Company to ongoing vendor management issues as of Thursday, 1/29 and develop next step plans to resolve the same
Athreya, Abhi	1/30/2026	0.7	Update the A&M team related to large trade vendor's overdue post petition
Athreya, Abhi	1/30/2026	1.5	Complete detailed reconciliation of trade agreement supplemental payment for select supplier and create Excel summary related to the same
Athreya, Abhi	1/30/2026	1.6	Review trade agreement compliance and provide Excel output related to the same
Athreya, Abhi	1/30/2026	2.2	Investigate multiple trade agreement compliance requests and respond to the Company
Athreya, Abhi	1/30/2026	1.1	Analyze overdue post petition for select supplier and summarize details related to the same
Athreya, Abhi	1/30/2026	1.6	Review several purchaser escalations related to overdue post petition and provide details on each
Athreya, Abhi	1/30/2026	0.6	Review outstanding post petition for select supplier

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	1/30/2026	0.6	Call with the Company's back office and A. Athreya (A&M) to discuss outstanding prepetition for select supplier
Athreya, Abhi	1/30/2026	0.5	Correspond with the Company's back office in request of status of missing invoices
Athreya, Abhi	1/30/2026	0.4	Summarize action items for the Company
Athreya, Abhi	1/30/2026	1.1	Reconcile invoices remaining in the supplemental supplier payment for select supplier
Callerio, Lorenzo	1/30/2026	0.7	Prepare a revised version of certain business cases including the most recent negotiation outcomes
Callerio, Lorenzo	1/30/2026	0.8	Participate in a call with company purchasing, S. Lieberman (K&E), D. Migliarucci (GT) and a vendor to discuss their comments to a draft trade agreement
Callerio, Lorenzo	1/30/2026	0.8	Analyze and review the reconciliation dataset provided by management, and prepare comments to support the finalization of the ongoing negotiations
Callerio, Lorenzo	1/30/2026	0.6	Conduct a call with two company buyers to review terms for a new trade agreement intended to supersede the existing contract
Callerio, Lorenzo	1/30/2026	0.6	Call with company purchasing to discuss the revised terms of a trade agreement under negotiation
Callerio, Lorenzo	1/30/2026	0.4	Discuss call with D. Migliarucci (GT) following the vendor meeting
Callerio, Lorenzo	1/30/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	1/30/2026	2.1	Process the vendor inquiries received on 1/30 and document all required next steps
Callerio, Lorenzo	1/30/2026	0.3	Daily meeting (1/30) with management and service center to discuss the reconciliation process updates
Caruso, Nicholas	1/30/2026	0.5	Call with vendor team regarding payment of post petition invoices
Caruso, Nicholas	1/30/2026	0.3	Correspond with K&E team regarding validity of vendor argument of non-relation to related company
Caruso, Nicholas	1/30/2026	0.5	Call with N. Caruso (A&M) and J. Warren (A&M) regarding details and next steps relating to five priority vendor management issues as of Friday, 1/30
Caruso, Nicholas	1/30/2026	0.5	Call with vendor and K&E regarding trade agreement
Caruso, Nicholas	1/30/2026	0.5	Call with vendor team and Company team regarding trade agreement
Caruso, Nicholas	1/30/2026	0.6	Review latest trade agreement and email trade agreement tracker and share with the Company
Caruso, Nicholas	1/30/2026	0.8	Call with vendor team regarding payment of overdue post petition invoices and threat of stop shipment
Caruso, Nicholas	1/30/2026	0.8	Correspond with Company and A&M team regarding multiple suppliers threatening stop shipment

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	1/30/2026	0.8	Participate in daily (1/29) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	1/30/2026	1.7	Respond to questions from Company team regarding next steps on multiple trade agreements
Caruso, Nicholas	1/30/2026	1.4	Correspond with multiple vendors regarding latest status of trade agreement and counterproposals
Caruso, Nicholas	1/30/2026	0.5	Call with vendor team, Company team and K&E team regarding trade agreement
Cook, Jacob	1/30/2026	1.8	Review of ad hoc requests related to invoices missing from trade agreement payments for certain vendors
Cook, Jacob	1/30/2026	1.6	Email correspondence with the Company purchasing and certain vendors related to status of invoice processing issues
Cook, Jacob	1/30/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss potential reporting needs and next steps
Donoghue, Doug	1/30/2026	1.1	Further review of data provided re: trade agreement, correspondence re: same
Draude, Richard	1/30/2026	2.1	Update vendor management discussion materials to reflect latest trade agreements executed and corresponding liquidity impact calculations
Draude, Richard	1/30/2026	1.3	Update terms reference sheet for CIA processing team to reflect latest trade agreement executions
Draude, Richard	1/30/2026	1.2	Update vendors budget vs actuals analysis to reflect latest data received
Grossi, Nick	1/30/2026	0.4	Review vendor management dashboard and provide comments re: same
Hill, Michael	1/30/2026	0.2	Correspond re: no update to the timing of the case to be able to provide to a certain supplier
Hollomon, Lindsey	1/30/2026	1.7	Consolidate certain vendor payment invoices for review and matching
O'Toole, Colin	1/30/2026	0.6	Prepare certain vendor TA tracking file for distribution, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	1/30/2026	0.7	Perform weekly update to Returned Terms schedule, share with A&M team
O'Toole, Colin	1/30/2026	0.4	Assess most recent ETA master listing, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	1/30/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 1/23 (closing rate) - 01/30 (mid-day)
O'Toole, Colin	1/30/2026	0.3	Perform update to daily Supplier Agreement tracker, share with A&M to complete outstanding portions
O'Toole, Colin	1/30/2026	0.3	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 01/30, share with A&M team
O'Toole, Colin	1/30/2026	0.5	Prepare draft of daily TA's correspondence to A&M team, extract files and compile into summary format, share with team

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	1/30/2026	0.4	Analyze weekly Formal ETA update, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	1/30/2026	1.1	Assess requirements for weekly VMT deck, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
Shahbain, Abraham	1/30/2026	0.8	Participate in daily (1/29) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	1/30/2026	0.6	Review and update analysis on escalating vendors and payment requests
Shahbain, Abraham	1/30/2026	0.6	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss potential reporting needs and next steps
Shahbain, Abraham	1/30/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	1/30/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	1/30/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Shahbain, Abraham	1/30/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	1/30/2026	1.5	Respond to emails related to vendor escalations and payment requests to address non-shipments
Turner, Cari	1/30/2026	0.3	Follow-up on vendor escalation from the Company finance team
Turner, Cari	1/30/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	1/30/2026	0.9	Review and provide comments on various vendor negotiations
Turner, Cari	1/30/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Warren, Joseph	1/30/2026	0.2	Prepare response to certain supplier regarding latest installment payment pursuant to their trade agreement
Warren, Joseph	1/30/2026	0.2	Prepare response to certain supplier with an executed trade agreement regarding next steps relating to outstanding invoices and payments
Warren, Joseph	1/30/2026	0.3	Analyze escalations from Company to ongoing vendor management issues as of Friday, 1/30 and provide feedback on the same
Warren, Joseph	1/30/2026	0.4	Analyze updates from Company to ongoing vendor management issues as of Friday, 1/30 and develop next step plans to resolve the same
Warren, Joseph	1/30/2026	0.4	Prepare for and participate in discussion with Company regarding two vendor management issues as of Friday, 1/30 and next steps to resolve the same
Warren, Joseph	1/30/2026	0.5	Call with N. Caruso (A&M) and J. Warren (A&M) regarding details and next steps relating to five priority vendor management issues as of Friday, 1/30

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
January 1, 2026 through January 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	1/30/2026	1.1	Analyze status of eight priority vendor management items as of Friday, 1/30 and develop next step plans to resolve the same
Webber, Dan	1/30/2026	0.3	Review correspondences with A. Shahbain and Company management regarding payment of certain invoices
Athreya, Abhi	1/31/2026	2.0	Update critical post petition escalations in a global escalation tracker
Subtotal		1,495.1	
<i>Grand Total</i>		<u>5,468.3</u>	

EXHIBIT E
Summary of Expense by Category

Exhibit E

*Marelli Automotive Lighting USA, LLC
 Summary of Expense Detail by Category
 January 1, 2026 through January 31, 2026*

<u><i>Expense Category</i></u>	<u><i>Sum of Expenses</i></u>
Airfare	\$22,515.27
Lodging	\$12,689.98
Meals	\$1,570.06
Transportation	\$3,569.88
<i>Total</i>	<u><u>\$40,345.19</u></u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
January 1, 2026 through January 31, 2026

Airfare

Professional/Service	Date	Expense	Expense Description
Grossi, Nick	12/26/2025	\$282.22	One-way coach airfare ORD to LGA
Simion, Tony	1/4/2026	\$657.00	Roundtrip Coach Airfare DTW to/from LGA
Grossi, Nick	1/8/2026	\$268.34	One-way coach airfare LGA to ORD
Grossi, Nick	1/9/2026	\$426.50	Roundtrip Coach Airfare ORD to LGA
Shiffman, David	1/12/2026	\$2,658.33	Roundtrip coach airfare EWR to MXP
Webber, Dan	1/12/2026	\$532.50	One-way coach airfare ORD to LGA
Shahbain, Abraham	1/13/2026	\$4,383.83	Roundtrip Coach Airfare ORD to MXP
Webber, Dan	1/13/2026	\$327.49	One-way coach airfare LGA to ORD
Loop, Stuart	1/14/2026	\$863.00	Roundtrip coach airfare MSP to MDW
Grossi, Nick	1/19/2026	\$4,383.83	Roundtrip Coach Airfare ORD to MX
Turner, Cari	1/19/2026	\$3,359.00	Roundtrip Coach Airfare DFW - Milan - DFW
Waismann, Heitor	1/19/2026	\$4,133.83	Roundtrip Coach Airfare ORD to MXP
Webber, Dan	1/29/2026	\$239.40	One-way coach airfare ORD to LGA
Expense Category Total		\$22,515.27	

Lodging

Professional/Service	Date	Expense	Expense Description
Grossi, Nick	1/6/2026	\$1,210.73	Hotel in NY - 2 Nights (1/6-1/7)
Simion, Tony	1/8/2026	\$647.31	Hotel in NYC - 2 Nights (1/6-1/8)
Webber, Dan	1/12/2026	\$525.00	Hotel in NY - Night of 1/12
Loop, Stuart	1/14/2026	\$650.00	Hotel in Chicago - 2 Nights (1/14-1/15)
Shahbain, Abraham	1/20/2026	\$1,575.00	Hotel in Milan - 3 nights (1/20-1/22)
Waismann, Heitor	1/20/2026	\$1,575.00	Hotel in Milan - 3 nights (1/20-1/22)
Grossi, Nick	1/23/2026	\$2,625.00	Hotel in Milan - 5 Nights (1/19-1/23)
Shahbain, Abraham	1/23/2026	\$206.94	Taxi from Hotel to MXP
Shiffman, David	1/23/2026	\$1,575.00	Hotel Stay in Milan - 3 nights
Turner, Cari	1/23/2026	\$2,100.00	Hotel in Milan - 4 nights (1/19-1/22)

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
January 1, 2026 through January 31, 2026

Lodging

Professional/Service	Date	Expense	Expense Description
Expense Category Total		\$12,689.98	

Meals

Professional/Service	Date	Expense	Expense Description
Simion, Tony	1/6/2026	\$20.69	Out of town dinner in New York, NY
Grossi, Nick	1/8/2026	\$38.31	Out of town breakfast in New York
Webber, Dan	1/12/2026	\$70.00	Out of town dinner in NY
Webber, Dan	1/13/2026	\$17.09	Out of town breakfast in NY
Loop, Stuart	1/14/2026	\$195.00	Out of town dinner in Chicago with S. Loop, G. Hamerski and C.Moore (all A&M)
Loop, Stuart	1/14/2026	\$13.67	Out of town breakfast in Chicago
Loop, Stuart	1/15/2026	\$15.81	Out of town breakfast in Chicago
Turner, Cari	1/19/2026	\$75.00	Out of town dinner in Milan
Shahbain, Abraham	1/20/2026	\$17.64	Out of Town Breakfast in Milan
Shahbain, Abraham	1/20/2026	\$14.11	Out of town dinner in Milan
Turner, Cari	1/20/2026	\$11.76	Breakfast in Milan
Waismann, Heitor	1/20/2026	\$280.00	Out of town dinner in Milan with H. Waismann, A. Shahbain, C. Turner, D. Shiffman (all A&M)
Waismann, Heitor	1/20/2026	\$35.00	Out of town breakfast in Milan
Shahbain, Abraham	1/21/2026	\$17.64	Out of town breakfast in Milan
Shahbain, Abraham	1/21/2026	\$420.00	Out of town dinner in Milan with A. Shahbain, B. Worrell, C. Turner, D. Shiffman, H. Waismann and N. Grossi (all A&M)
Turner, Cari	1/21/2026	\$11.76	Breakfast in Milan
Waismann, Heitor	1/21/2026	\$5.88	Out of town breakfast in Milan
Waismann, Heitor	1/21/2026	\$58.26	Out of town breakfast in Milan with H. Waismann, N. Grossi and D. Shiffman (all A&M)
Grossi, Nick	1/22/2026	\$14.71	Out of town breakfast in Milan
Turner, Cari	1/22/2026	\$11.76	Breakfast in Milan
Turner, Cari	1/22/2026	\$150.00	Out of town dinner in Milan with C. Turner, A. Shahbain (both A&M); 2 clients (Marelli)

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
January 1, 2026 through January 31, 2026

Meals

Professional/Service	Date	Expense	Expense Description
Waismann, Heitor	1/22/2026	\$35.00	Out of town breakfast in Milan
Grossi, Nick	1/23/2026	\$32.41	Out of town breakfast in Milan with N. Grossi and D. Shiffman (both A&M)
Shahbain, Abraham	1/23/2026	\$8.56	Out of town breakfast in Milan
Expense Category Total		\$1,570.06	

Transportation

Professional/Service	Date	Expense	Expense Description
Grossi, Nick	1/6/2026	\$130.97	Taxi from Home to ORD
Grossi, Nick	1/6/2026	\$92.78	Taxi from LGA to Hotel
Simion, Tony	1/6/2026	\$176.40	Taxi from Home to DTW
Simion, Tony	1/6/2026	\$70.84	Taxi from LGA to Hotel
Grossi, Nick	1/7/2026	\$117.45	Taxi from client to LGA
Grossi, Nick	1/7/2026	\$38.99	Taxi from hotel to client
Simion, Tony	1/7/2026	\$69.43	Taxi from Hotel to LGA
Grossi, Nick	1/8/2026	\$108.52	Taxi from ORD to Home
Simion, Tony	1/8/2026	\$176.40	Taxi from DTW to home
Grossi, Nick	1/9/2026	\$65.00	Milan Car Service
Webber, Dan	1/12/2026	\$48.52	Taxi from Meetings to Hotel
Webber, Dan	1/12/2026	\$120.00	Taxi from Home to ORD
Grossi, Nick	1/13/2026	\$142.40	Taxi from client to LGA
Grossi, Nick	1/13/2026	\$106.97	Taxi from ORD to Home
Webber, Dan	1/13/2026	\$129.80	Taxi from NYC to LGA
Webber, Dan	1/13/2026	\$144.00	Taxi from ORD to Chicago Office
Loop, Stuart	1/14/2026	\$42.38	Taxi from A&M office to MDW
Loop, Stuart	1/14/2026	\$8.98	Taxi from dinner to hotel
Loop, Stuart	1/14/2026	\$97.67	Airport Parking - 2 Nights
Loop, Stuart	1/14/2026	\$17.47	Taxi from A&M office to dinner

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
January 1, 2026 through January 31, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Loop, Stuart	1/14/2026	\$15.95	Vehicle mileage from MSP to home
Loop, Stuart	1/14/2026	\$20.96	Taxi from hotel to A&M office
Loop, Stuart	1/14/2026	\$15.23	Vehicle milage from Home to MSP
Loop, Stuart	1/14/2026	\$41.43	Taxi from MDW to A&M office
Grossi, Nick	1/19/2026	\$129.99	Taxi from home to ORD
Shahbain, Abraham	1/19/2026	\$106.21	Taxi from Home to ORD
Shiffman, David	1/19/2026	\$109.91	Taxi from home to EWR
Turner, Cari	1/19/2026	\$89.54	Taxi LIN to hotel for Marelli
Waismann, Heitor	1/19/2026	\$88.98	Taxi from home to ORD
Shahbain, Abraham	1/20/2026	\$205.04	Taxi from MXP to Hotel
Waismann, Heitor	1/20/2026	\$125.39	Taxi from airport to hotel
Shahbain, Abraham	1/21/2026	\$58.52	Taxi from office to dinner
Waismann, Heitor	1/21/2026	\$28.07	Taxi from dinner to hotel
Waismann, Heitor	1/21/2026	\$70.83	Taxi from client to dinner
Shahbain, Abraham	1/23/2026	\$72.35	Taxi from ORD to Home
Shiffman, David	1/23/2026	\$86.98	Taxi from EWR to home
Turner, Cari	1/23/2026	\$180.00	Taxi home to DFW and DFW to home
Turner, Cari	1/23/2026	\$90.54	Taxi hotel to LIN (Milan Airport)
Waismann, Heitor	1/23/2026	\$128.99	Taxi from ORD to Home
Expense Category Total		\$3,569.88	
<i>Grand Total</i>		<u>\$40,345.19</u>	