

**IN THE UNITED STATES BANKRUPTCY COURT
 FOR THE DISTRICT OF DELAWARE**

In re: MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹ <p align="center">Debtors.</p>	Chapter 11 Case No.: 25-11034 (CTG) (Jointly Administered) Obj. Deadline: April 28, 2026 at 4:00 p.m. (ET)
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**EIGHTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM
 COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL
 ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR
 THE PERIOD
 FROM FEBRUARY 1, 2026 THROUGH FEBRUARY 28, 2026**

Name of Applicant:	FTI Consulting, Inc. (“FTI”)
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the “ Committee ”) of the above-captioned debtors and debtors in possession (collectively the “ Debtors ”)
Date of Retention:	August 11, 2025 [Docket No. 574], <i>Effective as of June 27, 2025</i>
Period for Which Interim Compensation and Reimbursement of Expenses Is Sought:	February 1, 2026 – February 28, 2026 (the “ Compensation Period ”)
Total Amount of Interim Compensation Sought as Actual, Reasonable and Necessary (100%):	\$1,112,706.50
Amount of Interim Compensation To Be Paid Under Interim Compensation Procedures (80%):	\$890,165.20
Amount of Interim Compensation To Be Held Back Under Interim Compensation Procedures (20%):	\$222,541.30
Amount of Reimbursement of Expenses Sought as Actual and Necessary:	\$14,099.80

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



Total Interim Compensation and Reimbursement of Expenses Sought:	\$1,126,806.30
Total Interim Compensation and Reimbursement of Expenses To Be Paid Under Interim Compensation Procedures:	\$904,265.00

This is a monthly fee statement.

Pursuant to sections 330 and 331 of title 11 of the United States Code, Rule 2016 of the Federal Rules of Bankruptcy Procedures, Rule 2016-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “**Local Rules**”), and the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the “**Interim Compensation Procedures**”), FTI, as financial advisor to the Committee, hereby submits this Monthly Fee Statement² for the Compensation Period, and hereby requests that the Debtors promptly pay an aggregate amount of \$904,265.00, consisting of 80% of the \$1,112,706.50 in fees and \$14,099.80 in reimbursement of expenses.

Background

1. On June 11, 2025 (the “**Petition Date**”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. On January 15, 2026, the Court entered the *Order (I) Appointing Fee Examiner and (II) Establishing Procedures for Consideration of Requested Fee Compensation and Reimbursement of Expenses* [Docket No. 1515].

2. On June 25, 2025, the Office of the United States Trustee for Region 3 (the “**U.S.**

² Capitalized terms used but not otherwise defined herein shall have the definitions ascribed to them in the Interim Compensation Procedures.

Trustee”) filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184]. On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10th, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. On March 5th, 2026, the Office of the United States Trustee filed a *Third Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 1780]. The Committee members are:

- a. Nissan North America, Inc.;
 - b. Mazda North American Operations; and
 - c. Avnet, Inc.
3. On June 27, 2025, the Committee selected FTI as its financial advisor.
 4. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Actual and Necessary Costs and Expenses Incurred

5. **Exhibit A** sets forth a timekeeper summary that includes: (a) the name and title of each individual who provided services during the Compensation Period; (b) the aggregate hours spent by each individual for which compensation is sought by FTI; (c) the hourly billing rate for each such individual; and (d) the amount of fees for each such individual for which compensation is sought by FTI.

6. **Exhibit B** sets forth a project summary that includes the aggregate hours and fees per project category spent by FTI timekeepers in rendering services to the Committee during the Compensation Period.

7. **Exhibit C** sets forth the time records for FTI timekeepers for which compensation

is sought by FTI, setting forth a complete itemization of tasks performed in rendering services to the Committee during the Compensation Period.

8. **Exhibit D** sets forth a summary of expenses for which FTI seeks reimbursement.

9. **Exhibit E** sets forth detailed entries of expenses for which FTI seeks reimbursement.

Reservation of Rights

10. Although FTI has made every effort to include all fees earned and expenses incurred during the Compensation Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Compensation Period. FTI reserves the right to seek payment of such fees and expenses not included herein.

Notice

11. FTI will provide notice of this Monthly Fee Statement to the Notice Parties [see Docket No. 477 ¶ 2.a] in accordance with the Interim Compensation Procedures.

Certification of Compliance

12. The undersigned has reviewed the requirements of Local Rule 2016-1 and certifies that, to the best of his knowledge, information, and belief, this Monthly Fee Statement complies with the requirements of that Local Rule. To the extent it does not, FTI submits that such variation is insubstantial.

WHEREFORE, FTI hereby requests pursuant to the procedures allowed in the Interim Compensation Procedures: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of \$1,112,706.50 and reimbursement of expenses in the amount of \$14,099.80 for the period from February 1, 2026 through February 28, 2026; (ii) payment in the total amount of \$904,265.00 (representing 80%

(\$890,165.20) of the total fees billed and 100% of the expenses (\$14,099.80) incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: April 7, 2026
New York, New York

Respectfully submitted,

By: /s/ Matthew Diaz

Matthew Diaz

FTI Consulting, Inc.

1166 Avenue of the Americas FL 15
New York, New York, 10036
Telephone: (646) 279-8951
Email: matt.diaz@fticonsulting.com

*Financial Advisor to the Official Committee
of Unsecured Creditors*

EXHIBIT A
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY PROFESSIONAL
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	\$ 1,495	43.9	\$ 65,630.50
Scruton, Andrew	Senior Managing Director	1,495	47.4	70,863.00
Rauscher, Heiko	Senior Managing Director	1,345	76.3	102,623.50
Hyland, Megan	Managing Director	1,195	51.1	61,064.50
Cheng, Earnestiena	Managing Director	1,115	88.7	98,900.50
Eisenberg, Jacob	Director	1,000	118.5	118,500.00
Luangkhot, Timothy	Director	1,000	0.9	900.00
Aas, Calvin	Senior Consultant	850	105.0	89,250.00
Duwenhorst, Johannes	Director	775	140.8	109,120.00
Marticke, Nils ¹	Senior Consultant	627	171.2	107,308.00
Moran, Sarah	Consultant	595	105.8	62,951.00
Bell, Henrik	Consultant	590	165.1	97,409.00
Kemmerling, Luis	Consultant	590	138.0	81,420.00
Barr, Zachary	Consultant	535	86.8	46,438.00
Hellmund-Mora, Marili	Manager	365	0.9	328.50
TOTAL			1,340.4	\$ 1,112,706.50

¹ For Nils Marticke, reflects a blended rate (total fees/total hours) as his billing rate increased from \$590 to \$665 on February 15, 2026 to reflect his promotion from Consultant to Senior Consultant.

EXHIBIT B
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY TASK
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	76.6	\$ 65,930.00
2	Cash & Liquidity Analysis	179.9	155,092.00
3	Financing Matters	1.8	1,590.00
4	Trade Vendor Issues	76.9	56,635.00
5	Real Estate Issues	24.3	18,598.00
7	Analysis of Business Plan	761.2	601,029.00
13	Analysis of Other Miscellaneous Motions	14.5	11,271.50
14	Analysis of Claims/Liab Subject to Compro	44.4	39,528.00
15	Analyze Interco Claims, RP Trans, SubCon	1.5	1,668.00
16	Analysis, Negotiate and Form of POR & DS	16.1	17,131.00
19	Case Management	25.2	24,192.00
20	General Mtgs with Debtor & Debtors' Prof	8.8	11,433.00
21	General Mtgs with UCC & UCC Counsel	48.0	58,018.50
22	Meetings with Other Parties	2.6	3,887.00
24	Preparation of Fee Application	58.6	46,703.50
TOTAL		1,340.4	\$ 1,112,706.50

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
1	2/2/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/2.
1	2/2/2026	Duwenhorst, Johannes	2.4	Review latest sales volume developments.
1	2/2/2026	Eisenberg, Jacob	0.5	Correspond with Counsel re: Committee website.
1	2/2/2026	Hyland, Megan	0.4	Review case updates received from Counsel.
1	2/2/2026	Kemmerling, Luis	0.6	Prepare daily summary re: market and news updates.
1	2/3/2026	Aas, Calvin	0.1	Correspond with A&M re: December MOR.
1	2/3/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/3.
1	2/3/2026	Bell, Henrik	2.5	Assess impact of latest sales volume developments.
1	2/3/2026	Bell, Henrik	0.6	Continue to assess impact of latest sales volume developments.
1	2/3/2026	Duwenhorst, Johannes	3.4	Review latest sales volume developments.
1	2/3/2026	Kemmerling, Luis	0.6	Prepare daily summary re: market and news updates.
1	2/4/2026	Aas, Calvin	0.2	Review December MOR support received from A&M.
1	2/4/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/4.
1	2/4/2026	Eisenberg, Jacob	0.3	Review correspondence from Counsel re: Japan updates.
1	2/5/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/5.
1	2/6/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/6.
1	2/6/2026	Cheng, Earnestiena	0.3	Correspond with Counsel re: recent case news.
1	2/6/2026	Kemmerling, Luis	1.2	Prepare daily summary re: market and news updates.
1	2/6/2026	Kemmerling, Luis	3.3	Assess impact of recent electric vehicle trends on the Debtors.
1	2/6/2026	Scruton, Andrew	0.8	Assess Marelli's earnings report.
1	2/6/2026	Scruton, Andrew	0.5	Correspond with Counsel re: Marelli's earnings report.
1	2/9/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/9.
1	2/10/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/10.
1	2/10/2026	Cheng, Earnestiena	0.3	Review December bank report received from Debtors' professionals.
1	2/10/2026	Diaz, Matthew	1.2	Review December financial results received from A&M.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
1	2/10/2026	Eisenberg, Jacob	0.5	Correspond with Stretto re: Committee website.
1	2/10/2026	Hyland, Megan	0.5	Review December operating results received from A&M.
1	2/11/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/11.
1	2/11/2026	Cheng, Earnestiena	0.2	Evaluate creditor inquiries re: Committee website.
1	2/11/2026	Cheng, Earnestiena	0.2	Correspond with A&M re: outstanding diligence items.
1	2/11/2026	Duwenhorst, Johannes	1.8	Review the Company's December operating performance.
1	2/11/2026	Eisenberg, Jacob	0.4	Review Japan updates received from Counsel.
1	2/11/2026	Marticke, Nils	1.6	Analyze the Debtors' December operating results.
1	2/11/2026	Scruton, Andrew	1.1	Review December bank report received from A&M.
1	2/12/2026	Scruton, Andrew	0.7	Review analysis re: December bank report.
1	2/13/2026	Eisenberg, Jacob	0.4	Correspond with Counsel re: Committee website.
1	2/16/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/16.
1	2/16/2026	Cheng, Earnestiena	0.3	Review December bank report in preparation for call with the Committee.
1	2/16/2026	Duwenhorst, Johannes	2.3	Review analysis re: Debtors' December operating performance.
1	2/16/2026	Eisenberg, Jacob	0.5	Correspond with Counsel re: Committee website.
1	2/16/2026	Kemmerling, Luis	3.0	Prepare slides re: December operating results.
1	2/16/2026	Rauscher, Heiko	0.7	Review slides re: December operating results.
1	2/17/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/17.
1	2/17/2026	Duwenhorst, Johannes	1.9	Review updated analysis re: Debtors' December operating performance.
1	2/17/2026	Eisenberg, Jacob	0.8	Prepare updated language re: Committee website.
1	2/17/2026	Rauscher, Heiko	0.7	Review updated slides re: December operating results.
1	2/17/2026	Rauscher, Heiko	0.4	Further review updated slides re: December operating results.
1	2/18/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/18.
1	2/18/2026	Barr, Zachary	1.8	Develop tracker re: Committee website visits.
1	2/18/2026	Cheng, Earnestiena	0.1	Review status of Japanese creditor discussions.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
1	2/18/2026	Duwenhorst, Johannes	2.9	Review updated analysis re: Debtors' December operating performance.
1	2/18/2026	Duwenhorst, Johannes	1.5	Assess recent operating performance of Debtors' competitors.
1	2/18/2026	Eisenberg, Jacob	0.1	Review latest updates re: Japan creditors.
1	2/18/2026	Eisenberg, Jacob	1.4	Review draft tracker re: Committee website.
1	2/18/2026	Eisenberg, Jacob	0.9	Prepare updates to language re: Committee website.
1	2/18/2026	Eisenberg, Jacob	0.8	Continue to prepare updates to language re: Committee website.
1	2/18/2026	Hyland, Megan	0.5	Review latest updates re: Committee website.
1	2/18/2026	Kemmerling, Luis	2.7	Prepare updates to slides re: December operating results.
1	2/18/2026	Rauscher, Heiko	0.3	Review updated slides re: December operating results.
1	2/19/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/19.
1	2/19/2026	Diaz, Matthew	0.5	Further assess potential additional Committee members.
1	2/19/2026	Diaz, Matthew	0.6	Assess potential additional Committee members.
1	2/19/2026	Duwenhorst, Johannes	2.9	Review December operating results in preparation for call with the Committee.
1	2/19/2026	Eisenberg, Jacob	0.5	Correspond with Counsel re: Committee website.
1	2/19/2026	Eisenberg, Jacob	1.4	Assess potential new Committee members.
1	2/19/2026	Eisenberg, Jacob	1.4	Prepare updates to language re: Committee website.
1	2/19/2026	Eisenberg, Jacob	0.9	Further assess potential new Committee members.
1	2/19/2026	Eisenberg, Jacob	0.6	Correspond with Counsel re: potential new Committee members.
1	2/19/2026	Hyland, Megan	0.5	Provide comments re: additional language for Committee website.
1	2/19/2026	Moran, Sarah	0.5	Assess potential new Committee members.
1	2/19/2026	Moran, Sarah	2.1	Continue to assess potential new Committee members.
1	2/19/2026	Rauscher, Heiko	0.8	Review updated slides re: December operating results.
1	2/19/2026	Scruton, Andrew	0.5	Correspond with Counsel re: potential new Committee members.
1	2/20/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 2/20.
1	2/20/2026	Moran, Sarah	0.5	Analyze as-filed December MOR.

EXHIBIT C
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DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
1	2/20/2026	Scruton, Andrew	0.4	Correspond with Counsel re: potential new Committee members.
1	2/21/2026	Eisenberg, Jacob	0.6	Prepare updates to draft tracker re: Committee website.
1	2/23/2026	Barr, Zachary	0.5	Prepare updates to tracker re: Committee website visits.
1	2/23/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/23.
1	2/23/2026	Eisenberg, Jacob	0.4	Correspond with Counsel re: Committee website.
1	2/23/2026	Eisenberg, Jacob	0.4	Review updates to draft tracker re: Committee website.
1	2/24/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 2/24.
1	2/24/2026	Barr, Zachary	0.5	Prepare updates to tracker re: Committee website visits.
1	2/25/2026	Barr, Zachary	0.5	Prepare updates to tracker re: Committee website visits.
1	2/25/2026	Barr, Zachary	0.3	Continue to prepare updates to tracker re: Committee website visits.
1	2/25/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/25.
1	2/25/2026	Diaz, Matthew	0.5	Review latest update re: Debtors' competitor.
1	2/25/2026	Eisenberg, Jacob	0.3	Review latest updates re: Japan creditors.
1	2/25/2026	Eisenberg, Jacob	0.4	Review updated tracker re: Committee website.
1	2/25/2026	Hyland, Megan	0.2	Review latest updates re: industry trends.
1	2/26/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/26.
1	2/27/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 2/27.
1	2/27/2026	Diaz, Matthew	0.5	Review as-filed non-debtor periodic report.
1	2/27/2026	Diaz, Matthew	0.6	Review latest update re: Debtors' customer.
1	2/27/2026	Eisenberg, Jacob	1.4	Assess key takeaways re: non-debtor periodic report.
1	2/27/2026	Eisenberg, Jacob	0.3	Further assess key takeaways re: non-debtor periodic report.
1 Total			76.6	
2	1/27/2026	Moran, Sarah	1.6	Prepare analysis re: updated DIP budget.
2	1/27/2026	Moran, Sarah	0.5	Review updated DIP budget materials received from the Debtors.
2	1/27/2026	Moran, Sarah	0.6	Continue to prepare analysis re: updated DIP budget.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
2	1/27/2026	Moran, Sarah	0.7	Prepare updates to DIP budget summary slides for the Committee.
2	1/27/2026	Moran, Sarah	1.0	Continue to prepare updates to DIP budget summary slides for the Committee.
2	2/2/2026	Aas, Calvin	1.2	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/2/2026	Aas, Calvin	0.3	Prepare for call with A&M re: liquidity updates.
2	2/2/2026	Aas, Calvin	1.2	Assess additional DIP budget supporting materials received from A&M.
2	2/2/2026	Aas, Calvin	1.3	Continue to assess additional DIP budget supporting materials received from A&M.
2	2/2/2026	Aas, Calvin	2.2	Prepare updates to Committee presentation re: liquidity.
2	2/2/2026	Aas, Calvin	0.7	Participate in call with A&M re: liquidity updates.
2	2/2/2026	Aas, Calvin	0.3	Continue to prepare updates to materials for the Committee re: liquidity.
2	2/2/2026	Aas, Calvin	0.7	Review analysis re: latest budget versus actuals liquidity reporting received from A&M.
2	2/2/2026	Barr, Zachary	0.4	Review liquidity diligence questions in preparation for call with A&M.
2	2/2/2026	Barr, Zachary	0.9	Develop draft DIP budget slides to be presented to the Committee.
2	2/2/2026	Barr, Zachary	0.7	Participate in call with A&M re: liquidity updates.
2	2/2/2026	Cheng, Earnestiena	0.6	Evaluate status of updated liquidity materials.
2	2/2/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: liquidity updates.
2	2/2/2026	Cheng, Earnestiena	0.6	Assess key takeaways re: updated DIP budget.
2	2/2/2026	Cheng, Earnestiena	0.3	Review latest updates re: liquidity.
2	2/2/2026	Moran, Sarah	0.7	Participate in call with A&M re: liquidity updates.
2	2/3/2026	Aas, Calvin	0.4	Assess potential factoring facility with focus on liquidity.
2	2/3/2026	Aas, Calvin	0.2	Correspond with A&M re: liquidity updates.
2	2/3/2026	Aas, Calvin	0.6	Perform initial review of factoring documents received from Counsel.
2	2/3/2026	Aas, Calvin	0.9	Prepare updates to Committee presentation re: liquidity.
2	2/3/2026	Aas, Calvin	0.8	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/3/2026	Aas, Calvin	0.8	Assess business plan liquidity forecasts and related presentation materials.
2	2/3/2026	Aas, Calvin	0.9	Continue to prepare updates to liquidity diligence questions to be sent to A&M.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
2	2/3/2026	Aas, Calvin	0.9	Continue to prepare updates to Committee presentation re: liquidity.
2	2/3/2026	Aas, Calvin	0.5	Continue to finalize liquidity diligence questions to be sent to A&M.
2	2/3/2026	Aas, Calvin	0.1	Correspond with A&M re: balance sheet adjustments.
2	2/3/2026	Aas, Calvin	0.9	Finalize liquidity diligence questions to be sent to A&M.
2	2/3/2026	Barr, Zachary	0.5	Prepare updates to professional fee tracker.
2	2/3/2026	Barr, Zachary	0.4	Develop draft DIP budget slides to be presented to the Committee.
2	2/3/2026	Barr, Zachary	0.5	Continue to develop draft DIP budget slides to be presented to the Committee.
2	2/3/2026	Cheng, Earnestiena	0.1	Review updated draft liquidity diligence questions for A&M.
2	2/3/2026	Cheng, Earnestiena	0.3	Assess status re: liquidity update slides for the Committee.
2	2/3/2026	Cheng, Earnestiena	0.7	Assess key takeaways re: updated DIP budget.
2	2/3/2026	Cheng, Earnestiena	0.4	Review latest updates re: liquidity.
2	2/3/2026	Cheng, Earnestiena	1.2	Review draft liquidity update slides for the Committee.
2	2/4/2026	Aas, Calvin	1.6	Assess historical liquidity trends.
2	2/4/2026	Aas, Calvin	0.4	Address inquiry from Counsel re: updated DIP budget.
2	2/4/2026	Aas, Calvin	0.3	Prepare updates to Committee presentation re: liquidity.
2	2/4/2026	Aas, Calvin	0.2	Correspond with A&M re: liquidity updates.
2	2/4/2026	Aas, Calvin	2.2	Further review factoring documents received from Counsel.
2	2/4/2026	Aas, Calvin	1.1	Correspond with Counsel re: liquidity updates.
2	2/4/2026	Aas, Calvin	0.4	Analyze additional DIP supporting schedules received from A&M.
2	2/4/2026	Aas, Calvin	1.3	Further review factoring documents received from Counsel.
2	2/4/2026	Barr, Zachary	0.3	Further prepare updates to professional fee tracker.
2	2/4/2026	Cheng, Earnestiena	1.2	Further review receipt assumptions re: updated DIP budget.
2	2/4/2026	Cheng, Earnestiena	0.8	Review receipt assumptions re: updated DIP budget.
2	2/5/2026	Aas, Calvin	0.3	Correspond with Counsel re: liquidity updates.
2	2/5/2026	Aas, Calvin	0.1	Prepare updates to Committee presentation re: liquidity.

EXHIBIT C
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Task Category	Date	Professional	Hours	Activity
2	2/5/2026	Aas, Calvin	0.3	Assess liquidity diligence responses received from A&M.
2	2/5/2026	Aas, Calvin	1.4	Continue to assess liquidity diligence responses received from A&M.
2	2/5/2026	Aas, Calvin	0.8	Participate in call with A&M re: liquidity scenarios.
2	2/5/2026	Aas, Calvin	0.5	Analyze RPA re: proposed factoring facility.
2	2/5/2026	Aas, Calvin	1.6	Continue to analyze RPA re: proposed factoring facility.
2	2/5/2026	Aas, Calvin	0.3	Summarize key takeaways re: proposed factoring facility RPA.
2	2/5/2026	Aas, Calvin	1.7	Review historical balance sheets received from A&M in connection with liquidity workstreams.
2	2/5/2026	Aas, Calvin	0.4	Continue to review historical balance sheets received from A&M in connection with liquidity workstreams.
2	2/5/2026	Barr, Zachary	0.8	Participate in call with A&M re: liquidity scenarios.
2	2/5/2026	Cheng, Earnestiena	0.8	Participate in call with A&M re: liquidity scenarios.
2	2/5/2026	Cheng, Earnestiena	0.3	Review terms of proposed factoring facility.
2	2/5/2026	Cheng, Earnestiena	0.3	Assess status of liquidity workstreams.
2	2/5/2026	Cheng, Earnestiena	0.7	Review responses from A&M re: liquidity diligence questions.
2	2/5/2026	Cheng, Earnestiena	0.6	Further assess status of liquidity workstreams.
2	2/5/2026	Diaz, Matthew	0.6	Review updated liquidity analysis.
2	2/5/2026	Hyland, Megan	0.6	Review latest updates re: proposed factoring facility.
2	2/5/2026	Scruton, Andrew	1.1	Review analysis re: short-term liquidity.
2	2/6/2026	Aas, Calvin	0.2	Review latest updates re: proposed factoring facility.
2	2/6/2026	Aas, Calvin	0.5	Correspond with Counsel re: liquidity updates.
2	2/6/2026	Aas, Calvin	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	2/6/2026	Aas, Calvin	0.3	Participate in call with Counsel re: proposed factoring facility.
2	2/6/2026	Aas, Calvin	1.4	Prepare updated liquidity diligence questions to be sent to A&M.
2	2/6/2026	Aas, Calvin	1.5	Correspond with Counsel re: proposed factoring facility RPA.
2	2/6/2026	Barr, Zachary	3.2	Prepare analysis re: latest budget versus actuals liquidity reporting received from A&M.
2	2/6/2026	Barr, Zachary	0.9	Continue to prepare analysis re: latest budget versus actuals liquidity reporting received from A&M.

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Task Category	Date	Professional	Hours	Activity
2	2/6/2026	Cheng, Earnestiena	0.4	Assess status of liquidity workstreams.
2	2/6/2026	Cheng, Earnestiena	0.3	Participate in call with Counsel re: proposed factoring facility.
2	2/6/2026	Diaz, Matthew	0.6	Review latest liquidity reporting received from A&M.
2	2/8/2026	Aas, Calvin	0.3	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/9/2026	Aas, Calvin	1.3	Review updated draft motion re: proposed factoring facility.
2	2/9/2026	Aas, Calvin	1.6	Review updated draft exhibits re: proposed factoring facility.
2	2/9/2026	Aas, Calvin	0.4	Correspond with Counsel re: proposed factoring facility motion.
2	2/9/2026	Aas, Calvin	0.5	Prepare final updates to liquidity diligence questions to be sent to A&M.
2	2/9/2026	Aas, Calvin	0.5	Prepare updates to Committee presentation re: liquidity.
2	2/9/2026	Aas, Calvin	1.3	Continue to prepare updates to Committee presentation re: liquidity.
2	2/9/2026	Aas, Calvin	0.2	Assess liquidity next steps based on call with A&M.
2	2/9/2026	Aas, Calvin	0.4	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/9/2026	Aas, Calvin	1.0	Participate in call with A&M re: liquidity updates.
2	2/9/2026	Aas, Calvin	0.5	Review historical balance sheets received from A&M in connection with liquidity workstreams.
2	2/9/2026	Barr, Zachary	0.1	Review analysis re: latest budget versus actuals liquidity reporting received from A&M.
2	2/9/2026	Barr, Zachary	1.4	Prepare updates to liquidity presentation for the Committee.
2	2/9/2026	Barr, Zachary	2.1	Continue to prepare updates to liquidity presentation for the Committee.
2	2/9/2026	Cheng, Earnestiena	0.1	Evaluate status of liquidity workstreams.
2	2/9/2026	Cheng, Earnestiena	0.1	Review draft liquidity slides for the Committee.
2	2/9/2026	Cheng, Earnestiena	0.8	Review outstanding diligence questions re: liquidity.
2	2/9/2026	Cheng, Earnestiena	0.3	Review updates to factoring facility documents.
2	2/9/2026	Cheng, Earnestiena	0.5	Further review updates to factoring facility documents.
2	2/9/2026	Cheng, Earnestiena	1.0	Participate in call with A&M re: liquidity updates.
2	2/9/2026	Cheng, Earnestiena	0.2	Review status of liquidity diligence questions for A&M.
2	2/9/2026	Cheng, Earnestiena	0.3	Further review status of liquidity diligence questions for A&M.

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Task Category	Date	Professional	Hours	Activity
2	2/9/2026	Diaz, Matthew	0.6	Review proposed factoring facility RPA.
2	2/9/2026	Moran, Sarah	1.0	Participate in call with A&M re: liquidity updates.
2	2/9/2026	Scruton, Andrew	1.1	Review factoring facility motion.
2	2/10/2026	Aas, Calvin	0.3	Continue to assess key assumptions re: latest liquidity forecast.
2	2/10/2026	Aas, Calvin	0.5	Prepare questions for A&M re: liquidity impact of proposed factoring facility.
2	2/10/2026	Aas, Calvin	0.2	Prepare updates to Committee presentation re: liquidity.
2	2/10/2026	Aas, Calvin	0.4	Assess latest status re: liquidity diligence.
2	2/10/2026	Aas, Calvin	0.4	Assess key assumptions re: latest liquidity forecast.
2	2/10/2026	Barr, Zachary	0.3	Prepare updates to liquidity presentation for the Committee.
2	2/10/2026	Barr, Zachary	0.1	Continue to prepare updates to liquidity presentation for the Committee.
2	2/10/2026	Barr, Zachary	0.3	Review as-filed factoring facility motion.
2	2/10/2026	Cheng, Earnestiena	0.2	Review liquidity materials in preparation for call with Debtors' professionals.
2	2/10/2026	Moran, Sarah	0.5	Review latest updates re: proposed factoring facility.
2	2/10/2026	Scruton, Andrew	0.9	Review revisions to factoring facility motion.
2	2/11/2026	Cheng, Earnestiena	0.2	Evaluate status of liquidity workstreams.
2	2/12/2026	Aas, Calvin	0.4	Correspond with Counsel re: liquidity updates.
2	2/12/2026	Aas, Calvin	1.8	Assess Debtors' historical 13-week cash flows.
2	2/13/2026	Aas, Calvin	0.2	Review latest budget versus actuals liquidity reporting received from A&M.
2	2/13/2026	Aas, Calvin	0.6	Continue to assess Debtors' historical 13-week cash flows.
2	2/13/2026	Barr, Zachary	1.0	Prepare draft liquidity presentation for the Committee.
2	2/13/2026	Barr, Zachary	0.4	Continue to prepare updates to liquidity presentation for the Committee.
2	2/13/2026	Cheng, Earnestiena	0.1	Evaluate updated liquidity files provided by A&M.
2	2/13/2026	Cheng, Earnestiena	0.1	Review overview of recent liquidity activity.
2	2/13/2026	Cheng, Earnestiena	1.2	Further evaluate updated liquidity files provided by A&M.
2	2/13/2026	Diaz, Matthew	0.5	Review latest liquidity reporting received from A&M.

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Task Category	Date	Professional	Hours	Activity
2	2/13/2026	Diaz, Matthew	1.1	Review updated liquidity analysis.
2	2/13/2026	Scruton, Andrew	0.8	Review analysis re: long-term cash flows.
2	2/15/2026	Aas, Calvin	0.4	Continue to review latest budget versus actuals liquidity reporting received from A&M.
2	2/15/2026	Aas, Calvin	1.2	Prepare updated liquidity diligence questions to be sent to A&M.
2	2/16/2026	Aas, Calvin	0.4	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/16/2026	Aas, Calvin	0.6	Prepare updates to liquidity presentation materials for the Committee.
2	2/16/2026	Aas, Calvin	1.7	Continue to prepare updates to liquidity presentation materials for the Committee.
2	2/16/2026	Aas, Calvin	0.1	Correspond with A&M re: liquidity updates.
2	2/16/2026	Barr, Zachary	1.6	Prepare draft liquidity presentation for the Committee.
2	2/16/2026	Barr, Zachary	0.2	Prepare updates to professional fee tracker.
2	2/16/2026	Cheng, Earnestiena	0.5	Review liquidity diligence questions to be sent to A&M.
2	2/16/2026	Scruton, Andrew	0.8	Review factoring facility RPA.
2	2/17/2026	Aas, Calvin	0.3	Prepare updates to liquidity presentation materials for the Committee.
2	2/17/2026	Aas, Calvin	0.7	Participate in call with A&M re: liquidity updates.
2	2/17/2026	Aas, Calvin	1.1	Continue to prepare updates to liquidity presentation materials for the Committee.
2	2/17/2026	Aas, Calvin	1.7	Prepare diligence questions re: business plan liquidity forecast.
2	2/17/2026	Barr, Zachary	1.4	Prepare updates to draft liquidity presentation for the Committee.
2	2/17/2026	Barr, Zachary	0.7	Participate in call with A&M re: liquidity updates.
2	2/17/2026	Cheng, Earnestiena	0.3	Evaluate liquidity workstreams.
2	2/17/2026	Cheng, Earnestiena	0.1	Evaluate status of liquidity workstreams.
2	2/17/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: liquidity updates.
2	2/17/2026	Moran, Sarah	0.7	Participate in call with A&M re: liquidity updates.
2	2/18/2026	Aas, Calvin	0.7	Prepare updates to liquidity diligence questions to be sent to A&M.
2	2/18/2026	Aas, Calvin	0.6	Continue to prepare updates to liquidity diligence questions to be sent to A&M.
2	2/18/2026	Cheng, Earnestiena	0.5	Prepare updates to liquidity update slides for the Committee.

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Task Category	Date	Professional	Hours	Activity
2	2/18/2026	Cheng, Earnestiena	0.3	Continue to prepare updates to liquidity update slides for the Committee.
2	2/18/2026	Scruton, Andrew	0.6	Review revised analysis re: long-term cash flows.
2	2/19/2026	Aas, Calvin	1.2	Assess historical receipt variances.
2	2/19/2026	Barr, Zachary	3.8	Prepare variance analysis re: Debtors' receipts.
2	2/19/2026	Barr, Zachary	0.5	Continue to prepare variance analysis re: Debtors' receipts.
2	2/20/2026	Aas, Calvin	0.3	Correspond with Counsel re: proposed factoring facility.
2	2/20/2026	Aas, Calvin	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	2/20/2026	Aas, Calvin	1.4	Review updated documents received from Counsel re: proposed factoring facility.
2	2/20/2026	Aas, Calvin	0.9	Prepare updated liquidity diligence questions to be sent to A&M.
2	2/20/2026	Barr, Zachary	0.4	Prepare updates to professional fee tracker.
2	2/20/2026	Barr, Zachary	0.2	Continue to prepare updates to professional fee tracker.
2	2/20/2026	Barr, Zachary	0.9	Prepare draft liquidity presentation for the Committee.
2	2/20/2026	Barr, Zachary	0.7	Continue to prepare draft liquidity presentation for the Committee.
2	2/20/2026	Diaz, Matthew	0.7	Review updated cash flow forecast received from A&M.
2	2/20/2026	Diaz, Matthew	0.5	Review updated liquidity analysis.
2	2/20/2026	Hyland, Megan	0.3	Review draft factoring facility order.
2	2/20/2026	Scruton, Andrew	0.2	Review revisions to factoring facility RPA.
2	2/23/2026	Aas, Calvin	1.1	Participate in call with A&M re: liquidity updates.
2	2/23/2026	Aas, Calvin	0.9	Review DIP budget supporting schedules received from A&M.
2	2/23/2026	Aas, Calvin	1.0	Assess status of latest liquidity management efforts by the Debtors.
2	2/23/2026	Aas, Calvin	1.6	Continue to review DIP budget supporting schedules received from A&M.
2	2/23/2026	Aas, Calvin	0.3	Correspond with A&M re: updated DIP budget.
2	2/23/2026	Aas, Calvin	1.0	Prepare diligence questions for A&M re: updated DIP budget.
2	2/23/2026	Aas, Calvin	0.6	Continue to prepare diligence questions for A&M re: updated DIP budget.
2	2/23/2026	Aas, Calvin	1.2	Review analysis re: updated DIP budget.

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Task Category	Date	Professional	Hours	Activity
2	2/23/2026	Barr, Zachary	0.4	Continue to prepare variance analysis re: Debtors' receipts.
2	2/23/2026	Barr, Zachary	1.1	Participate in call with A&M re: liquidity updates.
2	2/23/2026	Barr, Zachary	0.4	Prepare updates to draft liquidity presentation for the Committee.
2	2/23/2026	Barr, Zachary	2.8	Continue to prepare updates to draft liquidity presentation for the Committee.
2	2/23/2026	Barr, Zachary	2.2	Prepare variance analysis re: Debtors' receipts.
2	2/23/2026	Diaz, Matthew	1.0	Review updated cash flow analysis.
2	2/23/2026	Diaz, Matthew	1.1	Further review updated cash flow forecast received from A&M.
2	2/23/2026	Eisenberg, Jacob	0.2	Review draft tenth interim cash management order.
2	2/23/2026	Hyland, Megan	1.1	Assess June liquidity forecast received from A&M.
2	2/23/2026	Hyland, Megan	1.0	Review latest status of liquidity workstreams.
2	2/23/2026	Hyland, Megan	0.3	Review updated draft cash flow analysis.
2	2/23/2026	Moran, Sarah	2.3	Prepare analysis re: updated DIP budget.
2	2/23/2026	Moran, Sarah	1.1	Participate in call with A&M re: liquidity updates.
2	2/24/2026	Aas, Calvin	1.1	Prepare updates to analysis re: updated DIP budget.
2	2/24/2026	Aas, Calvin	2.4	Prepare diligence questions for A&M re: updated DIP budget.
2	2/24/2026	Aas, Calvin	1.5	Continue to prepare updates to analysis re: updated DIP budget.
2	2/24/2026	Aas, Calvin	0.4	Review updates to analysis re: updated DIP budget.
2	2/24/2026	Aas, Calvin	0.6	Analyze key assumptions re: updated DIP budget.
2	2/24/2026	Aas, Calvin	0.9	Prepare updates to liquidity presentation materials for the Committee.
2	2/24/2026	Aas, Calvin	0.4	Continue to prepare updates to liquidity presentation materials for the Committee.
2	2/24/2026	Barr, Zachary	1.7	Prepare updates to variance analysis re: Debtors' receipts.
2	2/24/2026	Barr, Zachary	0.2	Continue to prepare updates to variance analysis re: Debtors' receipts.
2	2/24/2026	Hyland, Megan	0.5	Assess updated liquidity forecast received from A&M.
2	2/24/2026	Moran, Sarah	0.5	Prepare analysis re: updated DIP budget.
2	2/25/2026	Aas, Calvin	0.4	Prepare updates to diligence questions for A&M re: updated DIP budget.

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Task Category	Date	Professional	Hours	Activity
2	2/25/2026	Aas, Calvin	0.2	Continue to prepare updates to diligence questions for A&M re: updated DIP budget.
2	2/25/2026	Aas, Calvin	1.6	Review updates to diligence questions for A&M re: updated DIP budget.
2	2/25/2026	Aas, Calvin	1.1	Prepare updates to liquidity presentation materials for the Committee.
2	2/25/2026	Aas, Calvin	1.5	Continue to prepare updates to liquidity presentation materials for the Committee.
2	2/25/2026	Aas, Calvin	1.7	Correspond with Counsel re: liquidity updates.
2	2/25/2026	Aas, Calvin	0.3	Assess professional fee accruals in updated DIP budget.
2	2/25/2026	Cheng, Earnestiena	0.3	Evaluate liquidity scenarios.
2	2/25/2026	Cheng, Earnestiena	0.5	Evaluate status of liquidity workstreams.
2	2/25/2026	Cheng, Earnestiena	0.3	Further evaluate status of liquidity workstreams.
2	2/26/2026	Aas, Calvin	0.7	Finalize diligence questions for A&M re: updated DIP budget.
2	2/26/2026	Aas, Calvin	0.6	Analyze key assumptions re: updated DIP budget.
2	2/26/2026	Aas, Calvin	1.4	Further analyze key assumptions re: updated DIP budget.
2	2/26/2026	Aas, Calvin	0.4	Analyze initial liquidity diligence responses received from A&M.
2	2/26/2026	Aas, Calvin	0.3	Review analysis re: long-term cash flows.
2	2/26/2026	Aas, Calvin	0.3	Assess updated factoring roll-forward received from the Debtors.
2	2/26/2026	Barr, Zachary	0.5	Prepare updates to variance analysis re: Debtors' receipts.
2	2/26/2026	Barr, Zachary	0.4	Prepare updates to variance analysis re: Debtors' receipts.
2	2/26/2026	Cheng, Earnestiena	1.4	Process edits to liquidity diligence questions for A&M.
2	2/26/2026	Cheng, Earnestiena	0.9	Continue to process edits to liquidity diligence questions for A&M.
2	2/26/2026	Hyland, Megan	0.7	Assess extended case liquidity scenarios.
2	2/26/2026	Hyland, Megan	0.6	Assess liquidity impact of vendor referrals.
2	2/26/2026	Hyland, Megan	1.0	Further assess liquidity impact of vendor referrals.
2	2/26/2026	Scruton, Andrew	1.2	Review presentation re: long-term cash flows.
2	2/27/2026	Aas, Calvin	0.3	Assess preliminary long-term cash flow forecast received from A&M.
2	2/27/2026	Aas, Calvin	0.2	Analyze next steps re: DIP budget summary slides for the Committee.

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Task Category	Date	Professional	Hours	Activity
2	2/27/2026	Aas, Calvin	0.9	Prepare updated liquidity diligence questions to be sent to A&M.
2	2/27/2026	Aas, Calvin	0.5	Review liquidity presentation materials for the Committee.
2	2/27/2026	Aas, Calvin	0.7	Further review liquidity presentation materials for the Committee.
2	2/27/2026	Aas, Calvin	0.4	Review latest budget versus actuals liquidity reporting received from A&M.
2	2/27/2026	Barr, Zachary	3.2	Prepare draft liquidity presentation for the Committee.
2	2/27/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: cash flow analyses.
2	2/27/2026	Cheng, Earnestiena	0.3	Process edits to liquidity diligence questions for A&M.
2	2/27/2026	Diaz, Matthew	0.5	Review latest liquidity reporting received from A&M.
2 Total			179.9	
3	2/24/2026	Aas, Calvin	1.4	Assess potential sizing of exit financing.
3	2/26/2026	Eisenberg, Jacob	0.4	Prepare updates to analysis re: exit financing.
3 Total			1.8	
4	1/27/2026	Moran, Sarah	0.7	Prepare updated vendor spend analysis.
4	1/27/2026	Moran, Sarah	0.3	Participate in call with A&M re: status of trade agreement executions.
4	1/27/2026	Moran, Sarah	0.4	Review updates to trade agreement tracking analysis.
4	1/27/2026	Moran, Sarah	0.9	Prepare updates to vendor spend analysis.
4	1/27/2026	Moran, Sarah	1.7	Prepare updates to trade agreement tracking analysis.
4	2/2/2026	Eisenberg, Jacob	0.8	Review updated analysis re: status of executing trade agreements.
4	2/2/2026	Eisenberg, Jacob	1.4	Review updated diligence questions re: status of executing trade agreements.
4	2/2/2026	Moran, Sarah	2.0	Prepare updated vendor spend analysis.
4	2/2/2026	Moran, Sarah	1.0	Further prepare updated vendor spend analysis.
4	2/3/2026	Barr, Zachary	0.2	Participate in call with A&M re: status of executing trade agreements.
4	2/3/2026	Cheng, Earnestiena	0.2	Participate in call with A&M re: status of executing trade agreements.
4	2/3/2026	Eisenberg, Jacob	0.2	Participate in call with A&M re: status of executing trade agreements.
4	2/3/2026	Eisenberg, Jacob	1.1	Review trade agreement materials in preparation for call with A&M.

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Task Category	Date	Professional	Hours	Activity
4	2/3/2026	Moran, Sarah	0.6	Review latest updates re: status of executing trade agreements.
4	2/3/2026	Moran, Sarah	0.7	Review updated vendor spend analysis.
4	2/3/2026	Moran, Sarah	0.2	Participate in call with A&M re: status of executing trade agreements.
4	2/4/2026	Aas, Calvin	0.3	Assess differences between sources re: vendor spend.
4	2/4/2026	Eisenberg, Jacob	1.4	Prepare updates to trade agreement tracking analysis.
4	2/5/2026	Eisenberg, Jacob	0.6	Analyze next steps re: updated vendor spend forecast.
4	2/5/2026	Moran, Sarah	1.5	Prepare updated vendor spend forecast analysis.
4	2/5/2026	Moran, Sarah	0.6	Continue to prepare updated vendor spend forecast analysis.
4	2/6/2026	Moran, Sarah	2.0	Prepare updated vendor spend forecast analysis.
4	2/6/2026	Moran, Sarah	1.5	Continue to prepare updated vendor spend forecast analysis.
4	2/6/2026	Moran, Sarah	0.5	Review updated vendor spend forecast analysis.
4	2/9/2026	Eisenberg, Jacob	1.4	Review updated analysis re: status of executing trade agreements.
4	2/9/2026	Eisenberg, Jacob	1.7	Review updated diligence questions re: status of executing trade agreements.
4	2/9/2026	Moran, Sarah	0.7	Prepare diligence questions re: status of trade agreement executions.
4	2/9/2026	Moran, Sarah	1.5	Review latest liquidity scenarios in connection with vendor spend.
4	2/9/2026	Moran, Sarah	0.5	Continue to prepare diligence questions re: status of trade agreement executions.
4	2/9/2026	Moran, Sarah	1.5	Review latest trade agreement tracker received from A&M.
4	2/10/2026	Barr, Zachary	0.6	Continue to prepare updates to analysis re: vendor spend.
4	2/10/2026	Barr, Zachary	0.5	Participate in call with A&M re: status of executing trade agreements.
4	2/10/2026	Barr, Zachary	0.8	Prepare updates to analysis re: vendor spend.
4	2/10/2026	Cheng, Earnestiena	1.2	Evaluate status of trade agreement executions.
4	2/10/2026	Cheng, Earnestiena	0.5	Participate in call with A&M re: status of executing trade agreements.
4	2/10/2026	Eisenberg, Jacob	0.5	Participate in call with A&M re: status of executing trade agreements.
4	2/10/2026	Eisenberg, Jacob	1.1	Review trade agreement materials in preparation for call with A&M.
4	2/10/2026	Moran, Sarah	0.5	Prepare updates to diligence questions re: status of trade agreement executions.

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Task Category	Date	Professional	Hours	Activity
4	2/10/2026	Moran, Sarah	1.0	Continue to prepare updates to diligence questions re: status of trade agreement executions.
4	2/10/2026	Moran, Sarah	0.5	Participate in call with A&M re: status of executing trade agreements.
4	2/10/2026	Moran, Sarah	1.0	Prepare updated vendor spend analysis.
4	2/10/2026	Moran, Sarah	1.0	Review latest vendor spend reporting received from A&M.
4	2/11/2026	Eisenberg, Jacob	1.3	Review updated trade agreement tracking analysis.
4	2/11/2026	Eisenberg, Jacob	0.6	Review updated analysis re: vendor spend.
4	2/12/2026	Barr, Zachary	0.8	Prepare updates to analysis re: vendor spend.
4	2/12/2026	Eisenberg, Jacob	1.4	Review updates to trade agreement tracking analysis.
4	2/12/2026	Moran, Sarah	1.5	Prepare updated vendor spend analysis.
4	2/13/2026	Moran, Sarah	1.0	Continue to prepare updated vendor spend analysis.
4	2/16/2026	Eisenberg, Jacob	0.8	Review updated diligence questions re: status of executing trade agreements.
4	2/16/2026	Eisenberg, Jacob	0.7	Review updated analysis re: status of executing trade agreements.
4	2/16/2026	Moran, Sarah	0.8	Prepare updates to vendor spend analysis.
4	2/16/2026	Moran, Sarah	1.4	Continue to prepare updates to vendor spend analysis.
4	2/16/2026	Moran, Sarah	0.3	Correspond with A&M re: vendor spend update.
4	2/16/2026	Moran, Sarah	1.5	Review updates to vendor spend analysis.
4	2/16/2026	Moran, Sarah	1.0	Prepare diligence questions re: updated vendor spend analysis.
4	2/17/2026	Barr, Zachary	0.4	Continue to prepare updates to trade agreement tracking analysis.
4	2/17/2026	Barr, Zachary	0.4	Review updates to trade agreement tracking analysis.
4	2/17/2026	Barr, Zachary	0.4	Participate in call with A&M re: status of executing trade agreements.
4	2/17/2026	Barr, Zachary	0.4	Prepare updates to trade agreement tracking analysis.
4	2/17/2026	Cheng, Earnestiena	0.4	Assess status of trade agreement tracking analysis.
4	2/17/2026	Cheng, Earnestiena	0.4	Participate in call with A&M re: status of executing trade agreements.
4	2/17/2026	Eisenberg, Jacob	0.4	Participate in call with A&M re: status of executing trade agreements.
4	2/17/2026	Eisenberg, Jacob	0.8	Review trade agreement materials in preparation for call with A&M.

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4	2/17/2026	Eisenberg, Jacob	0.6	Review updates to trade agreement tracking analysis.
4	2/17/2026	Moran, Sarah	1.3	Prepare updates to vendor spend analysis.
4	2/17/2026	Moran, Sarah	2.0	Continue to prepare updates to vendor spend analysis.
4	2/17/2026	Moran, Sarah	0.4	Participate in call with A&M re: status of executing trade agreements.
4	2/17/2026	Moran, Sarah	0.7	Prepare updates to trade agreement tracking analysis.
4	2/17/2026	Moran, Sarah	0.5	Continue to prepare updates to trade agreement tracking analysis.
4	2/18/2026	Moran, Sarah	1.0	Review updates to vendor spend analysis.
4	2/18/2026	Moran, Sarah	0.3	Correspond with A&M re: vendor spend.
4	2/19/2026	Hyland, Megan	0.8	Assess status of remaining vendor agreements.
4	2/19/2026	Moran, Sarah	0.5	Review updates to vendor spend analysis.
4	2/20/2026	Moran, Sarah	0.7	Prepare updates to vendor spend analysis.
4	2/20/2026	Moran, Sarah	0.5	Continue to prepare updates to vendor spend analysis.
4	2/23/2026	Aas, Calvin	0.3	Assess latest status of trade agreement executions.
4	2/23/2026	Eisenberg, Jacob	0.7	Review updated analysis re: status of executing trade agreements.
4	2/23/2026	Eisenberg, Jacob	0.9	Review updated diligence questions re: status of executing trade agreements.
4	2/23/2026	Hyland, Megan	0.3	Assess potential vendor issues.
4	2/23/2026	Moran, Sarah	2.0	Prepare updates to vendor spend analysis.
4	2/24/2026	Barr, Zachary	0.3	Prepare updates to trade agreement tracking analysis.
4	2/24/2026	Eisenberg, Jacob	0.7	Analyze next steps re: updated vendor spend analysis.
4	2/24/2026	Eisenberg, Jacob	1.4	Prepare updated vendor spend analysis.
4	2/24/2026	Moran, Sarah	0.5	Prepare updates to trade agreement tracking analysis.
4	2/24/2026	Moran, Sarah	0.6	Continue to prepare updates to trade agreement tracking analysis.
4	2/24/2026	Moran, Sarah	0.5	Prepare updates to vendor spend analysis.
4	2/24/2026	Moran, Sarah	1.5	Continue to prepare updates to vendor spend analysis.
4	2/24/2026	Moran, Sarah	1.5	Prepare diligence questions re: status of trade agreement executions.

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Task Category	Date	Professional	Hours	Activity
4	2/24/2026	Moran, Sarah	0.5	Continue to prepare diligence questions re: status of trade agreement executions.
4	2/24/2026	Moran, Sarah	0.3	Correspond with A&M re: trade agreement updates.
4	2/25/2026	Eisenberg, Jacob	1.6	Prepare updates to vendor spend analysis.
4 Total			76.9	
5	1/27/2026	Moran, Sarah	0.4	Review updates to analysis re: Debtors' leases.
5	2/6/2026	Cheng, Earnestiena	0.3	Review outstanding diligence questions re: Debtors' leases.
5	2/6/2026	Eisenberg, Jacob	0.4	Correspond with A&M re: leases diligence.
5	2/10/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: Debtors' leases.
5	2/10/2026	Eisenberg, Jacob	0.7	Participate in call with A&M re: Debtors' leases.
5	2/11/2026	Eisenberg, Jacob	0.4	Review latest updates re: leases analysis.
5	2/12/2026	Eisenberg, Jacob	0.6	Analyze next steps re: leases analysis.
5	2/12/2026	Moran, Sarah	1.3	Prepare updates to analysis re: Debtors' leases.
5	2/13/2026	Eisenberg, Jacob	0.6	Correspond with A&M re: Debtors' leases.
5	2/13/2026	Eisenberg, Jacob	0.8	Prepare updates to analysis re: Debtors' leases.
5	2/13/2026	Moran, Sarah	1.5	Prepare updates to analysis re: Debtors' leases.
5	2/16/2026	Barr, Zachary	0.5	Prepare updated analysis re: Debtors' leases.
5	2/16/2026	Barr, Zachary	0.6	Continue to prepare updated analysis re: Debtors' leases.
5	2/16/2026	Eisenberg, Jacob	0.8	Review updated analysis re: Debtors' leases.
5	2/16/2026	Eisenberg, Jacob	0.8	Review updated lease materials received from A&M.
5	2/16/2026	Moran, Sarah	2.0	Prepare updates to analysis re: Debtors' leases.
5	2/17/2026	Eisenberg, Jacob	0.8	Review updates to analysis re: Debtors' real estate.
5	2/17/2026	Moran, Sarah	1.3	Compare manufacturing leases to plant saturation levels for 2026 and 2030.
5	2/17/2026	Moran, Sarah	0.4	Prepare updates to analysis re: Debtors' leases.
5	2/18/2026	Eisenberg, Jacob	1.3	Review updates to analysis re: Debtors' real estate.
5	2/18/2026	Moran, Sarah	1.5	Compare manufacturing leases to plant saturation levels for 2026 and 2030.

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Task Category	Date	Professional	Hours	Activity
5	2/18/2026	Moran, Sarah	1.5	Review updates to analysis re: Debtors' leases.
5	2/18/2026	Moran, Sarah	1.7	Continue to compare manufacturing leases to plant saturation levels for 2026 and 2030.
5	2/19/2026	Eisenberg, Jacob	1.2	Review updates to analysis of Debtors' leases.
5	2/20/2026	Eisenberg, Jacob	0.7	Review updates to analysis of Debtors' leases.
5	2/20/2026	Moran, Sarah	1.5	Review updates to analysis re: Debtors' leases.
5 Total			24.3	
7	2/2/2026	Bell, Henrik	2.9	Prepare slides summarizing updated volume forecast.
7	2/2/2026	Bell, Henrik	0.6	Continue to prepare slides summarizing updated volume forecast.
7	2/2/2026	Bell, Henrik	1.2	Review slides summarizing updated volume forecast.
7	2/2/2026	Bell, Henrik	3.3	Analyze volume forecast of major Marelli customers against updated market data.
7	2/2/2026	Duwenhorst, Johannes	1.8	Prepare outline re: updated business plan review.
7	2/2/2026	Kemmerling, Luis	3.7	Analyze global light vehicle production forecast.
7	2/2/2026	Marticke, Nils	2.9	Analyze updated global vehicle forecast.
7	2/2/2026	Marticke, Nils	2.4	Conduct research re: updated global vehicle forecast.
7	2/2/2026	Marticke, Nils	2.8	Prepare slides summarizing updated global vehicle forecast.
7	2/2/2026	Rauscher, Heiko	0.9	Review slides summarizing updated global vehicle forecast.
7	2/2/2026	Rauscher, Heiko	0.4	Further review slides summarizing updated global vehicle forecast.
7	2/2/2026	Rauscher, Heiko	0.6	Review global light vehicle production forecast.
7	2/2/2026	Rauscher, Heiko	0.7	Further review global light vehicle production forecast.
7	2/2/2026	Scruton, Andrew	0.6	Correspond with Counsel re: business plan.
7	2/3/2026	Bell, Henrik	3.1	Analyze year-over-year volume forecast data.
7	2/3/2026	Bell, Henrik	1.8	Continue to analyze year-over-year volume forecast data.
7	2/3/2026	Cheng, Earnestiena	2.1	Review draft business plan update slides for the Committee.
7	2/3/2026	Cheng, Earnestiena	0.9	Review latest updates re: business plan.
7	2/3/2026	Hyland, Megan	1.2	Review base business plan received from A&M.

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7	2/3/2026	Kemmerling, Luis	2.4	Prepare slides re: global light vehicle production forecast.
7	2/3/2026	Kemmerling, Luis	3.3	Analyze global light vehicle production forecast.
7	2/3/2026	Marticke, Nils	2.1	Prepare slides summarizing updated global vehicle forecast.
7	2/3/2026	Marticke, Nils	2.9	Continue to prepare slides summarizing updated global vehicle forecast.
7	2/3/2026	Marticke, Nils	2.4	Review slides summarizing updated global vehicle forecast.
7	2/3/2026	Marticke, Nils	0.6	Review revised business plan received from the Debtors.
7	2/3/2026	Rauscher, Heiko	0.6	Analyze updated business plan received from the Company.
7	2/3/2026	Rauscher, Heiko	0.6	Further analyze updated business plan received from the Company.
7	2/3/2026	Rauscher, Heiko	0.6	Review slides summarizing updated global vehicle forecast.
7	2/3/2026	Rauscher, Heiko	0.6	Further review slides summarizing updated global vehicle forecast.
7	2/3/2026	Rauscher, Heiko	0.3	Analyze key assumptions re: updated business plan.
7	2/4/2026	Bell, Henrik	2.9	Continue to prepare slides summarizing updated base business plan.
7	2/4/2026	Bell, Henrik	3.3	Analyze revenue assumptions re: updated base business plan.
7	2/4/2026	Bell, Henrik	1.8	Prepare slides summarizing updated base business plan.
7	2/4/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: status of business plan.
7	2/4/2026	Cheng, Earnestiena	0.3	Evaluate information by business unit.
7	2/4/2026	Cheng, Earnestiena	0.5	Further evaluate information by business unit.
7	2/4/2026	Cheng, Earnestiena	0.4	Evaluate business plan items.
7	2/4/2026	Diaz, Matthew	1.7	Review updated business plan analysis.
7	2/4/2026	Duwenhorst, Johannes	2.4	Review updated business plan materials received from A&M.
7	2/4/2026	Duwenhorst, Johannes	2.7	Review analysis re: comparison of updated business plan to prior versions.
7	2/4/2026	Duwenhorst, Johannes	3.1	Prepare diligence questions re: updated business plan materials received from A&M.
7	2/4/2026	Hyland, Megan	0.5	Review base business plan received from A&M.
7	2/4/2026	Hyland, Megan	0.2	Further review base business plan received from A&M.
7	2/4/2026	Hyland, Megan	0.4	Review supplemental base business plan materials received from A&M.

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7	2/4/2026	Hyland, Megan	0.3	Correspond with A&M re: business plan diligence.
7	2/4/2026	Kemmerling, Luis	3.9	Prepare diligence questions re: updated business plan.
7	2/4/2026	Kemmerling, Luis	1.8	Analyze business pipeline re: updated business plan.
7	2/4/2026	Kemmerling, Luis	2.4	Analyze updated business plan received from the Debtors.
7	2/4/2026	Marticke, Nils	1.8	Prepare diligence questions re: revised business plan received from the Debtors.
7	2/4/2026	Marticke, Nils	1.6	Prepare EBITDA bridge re: comparison of business plan to prior versions.
7	2/4/2026	Marticke, Nils	2.6	Further prepare EBITDA bridge re: comparison of business plan to prior versions.
7	2/4/2026	Marticke, Nils	2.9	Analyze key assumptions re: revised business plan.
7	2/4/2026	Rauscher, Heiko	1.6	Review EBITDA bridge re: comparison of business plan to prior versions.
7	2/4/2026	Rauscher, Heiko	0.6	Review diligence questions re: updated business plan.
7	2/4/2026	Rauscher, Heiko	0.6	Further review diligence questions re: updated business plan.
7	2/4/2026	Rauscher, Heiko	0.2	Review slides summarizing updated global vehicle forecast.
7	2/4/2026	Rauscher, Heiko	0.7	Continue to analyze key assumptions re: updated business plan.
7	2/4/2026	Scruton, Andrew	1.8	Review base business plan presentation.
7	2/5/2026	Bell, Henrik	3.1	Analyze financial metrics re: updated base business plan.
7	2/5/2026	Bell, Henrik	2.8	Continue to analyze financial metrics re: updated base business plan.
7	2/5/2026	Bell, Henrik	2.2	Prepare analysis re: updated base business plan.
7	2/5/2026	Cheng, Earnestiena	0.8	Further prepare business plan diligence questions for A&M.
7	2/5/2026	Cheng, Earnestiena	0.4	Prepare business plan diligence questions for A&M.
7	2/5/2026	Cheng, Earnestiena	1.1	Continue to prepare business plan diligence questions for A&M.
7	2/5/2026	Diaz, Matthew	0.7	Review updated business plan analysis.
7	2/5/2026	Duwenhorst, Johannes	1.5	Prepare workplan re: assessment of updated business plan.
7	2/5/2026	Duwenhorst, Johannes	2.7	Review updated analysis re: comparison of updated business plan to prior versions.
7	2/5/2026	Duwenhorst, Johannes	1.0	Assess competitors' 2026 projected performance in connection with assessment of updated business plan.
7	2/5/2026	Duwenhorst, Johannes	2.9	Review diligence questions re: updated business plan materials received from A&M.

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7	2/5/2026	Hyland, Megan	1.1	Provide comments to latest business plan diligence questions.
7	2/5/2026	Kemmerling, Luis	3.9	Prepare updates to diligence questions re: updated business plan.
7	2/5/2026	Kemmerling, Luis	2.7	Further analyze business pipeline re: updated business plan.
7	2/5/2026	Kemmerling, Luis	1.5	Prepare draft slides re: updated business plan.
7	2/5/2026	Marticke, Nils	1.9	Analyze key assumptions re: revised business plan.
7	2/5/2026	Marticke, Nils	1.6	Prepare slides summarizing analysis of revised business plan.
7	2/5/2026	Marticke, Nils	2.7	Prepare diligence questions re: revised business plan received from the Debtors.
7	2/5/2026	Marticke, Nils	2.8	Continue to prepare slides summarizing analysis of revised business plan.
7	2/5/2026	Rauscher, Heiko	0.3	Review slides summarizing analysis of updated business plan.
7	2/5/2026	Rauscher, Heiko	0.7	Continue to review slides summarizing analysis of updated business plan.
7	2/5/2026	Rauscher, Heiko	0.4	Analyze key assumptions re: updated business plan.
7	2/5/2026	Rauscher, Heiko	1.3	Continue to analyze key assumptions re: updated business plan.
7	2/5/2026	Rauscher, Heiko	0.3	Review diligence questions re: updated business plan.
7	2/5/2026	Scruton, Andrew	1.5	Review diligence questions re: base business plan.
7	2/6/2026	Barr, Zachary	2.5	Summarize key takeaways re: business plan call with A&M.
7	2/6/2026	Barr, Zachary	1.4	Continue to summarize key takeaways re: business plan call with A&M.
7	2/6/2026	Bell, Henrik	3.3	Prepare analysis re: updated base business plan.
7	2/6/2026	Bell, Henrik	2.6	Evaluate self-help initiatives re: updated base business plan.
7	2/6/2026	Bell, Henrik	2.1	Continue to evaluate self-help initiatives re: updated base business plan.
7	2/6/2026	Cheng, Earnestiena	0.4	Analyze next steps re: business plan workstreams.
7	2/6/2026	Cheng, Earnestiena	1.4	Participate in call with A&M re: business plan.
7	2/6/2026	Cheng, Earnestiena	0.7	Review business plan assumptions re: electrical vehicles.
7	2/6/2026	Cheng, Earnestiena	0.9	Review business plan materials in preparation for call with A&M.
7	2/6/2026	Diaz, Matthew	0.8	Review updated business plan analysis.
7	2/6/2026	Duwenhorst, Johannes	2.0	Review analysis re: order backlogs.

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7	2/6/2026	Duwenhorst, Johannes	3.1	Review diligence questions re: updated business plan materials received from A&M.
7	2/6/2026	Duwenhorst, Johannes	2.4	Further review diligence questions re: updated business plan materials received from A&M.
7	2/6/2026	Duwenhorst, Johannes	1.4	Participate in call with A&M re: business plan.
7	2/6/2026	Eisenberg, Jacob	1.4	Participate in call with A&M re: business plan.
7	2/6/2026	Hyland, Megan	2.5	Further review supplemental base business plan materials received from A&M.
7	2/6/2026	Kemmerling, Luis	1.8	Analyze business pipeline re: updated business plan.
7	2/6/2026	Marticke, Nils	2.8	Prepare analysis re: order backlogs.
7	2/6/2026	Marticke, Nils	2.4	Prepare slides summarizing analysis re: order backlogs.
7	2/6/2026	Marticke, Nils	2.5	Continue to prepare analysis re: order backlogs.
7	2/6/2026	Marticke, Nils	1.2	Continue to prepare slides summarizing analysis re: order backlogs.
7	2/6/2026	Moran, Sarah	1.5	Review latest status of business plan workstreams.
7	2/6/2026	Rauscher, Heiko	0.9	Review business plan materials in preparation for call with A&M.
7	2/6/2026	Rauscher, Heiko	1.4	Participate in call with A&M re: business plan.
7	2/6/2026	Rauscher, Heiko	0.6	Analyze self-help initiatives re: updated business plan.
7	2/6/2026	Rauscher, Heiko	1.2	Review analysis re: updated business plan.
7	2/6/2026	Scruton, Andrew	0.5	Review key takeaways from business plan call with the Company.
7	2/6/2026	Scruton, Andrew	0.5	Review summary of revenues by business unit.
7	2/7/2026	Cheng, Earnestiena	0.4	Review supplemental business plan materials provided by A&M.
7	2/9/2026	Bell, Henrik	3.1	Prepare analysis re: updated base business plan.
7	2/9/2026	Bell, Henrik	3.5	Continue to prepare analysis re: updated base business plan.
7	2/9/2026	Bell, Henrik	2.4	Prepare diligence questions re: updated base business plan.
7	2/9/2026	Cheng, Earnestiena	0.2	Continue to prepare business plan diligence questions for A&M.
7	2/9/2026	Cheng, Earnestiena	1.3	Further prepare business plan diligence questions for A&M.
7	2/9/2026	Cheng, Earnestiena	0.4	Correspond with Counsel re: business plan updates.
7	2/9/2026	Cheng, Earnestiena	0.5	Prepare business plan diligence questions for A&M.

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7	2/9/2026	Duwenhorst, Johannes	3.5	Analyze updated sales data provided by the Company.
7	2/9/2026	Duwenhorst, Johannes	2.9	Analyze financial performance of business units.
7	2/9/2026	Duwenhorst, Johannes	2.1	Review updated diligence questions re: updated business plan materials received from A&M.
7	2/9/2026	Hyland, Megan	0.4	Provide comments to latest business plan diligence questions.
7	2/9/2026	Hyland, Megan	1.3	Provide additional comments to latest business plan diligence questions.
7	2/9/2026	Kemmerling, Luis	3.0	Prepare draft slides re: updated business plan.
7	2/9/2026	Kemmerling, Luis	2.7	Analyze sales development re: updated business plan.
7	2/9/2026	Kemmerling, Luis	2.4	Further analyze sales development re: updated business plan.
7	2/9/2026	Marticke, Nils	2.4	Prepare diligence questions re: revised business plan received from the Debtors.
7	2/9/2026	Marticke, Nils	2.9	Analyze revenue assumptions re: revised business plan.
7	2/9/2026	Marticke, Nils	2.7	Continue to analyze revenue assumptions re: revised business plan.
7	2/9/2026	Marticke, Nils	1.2	Prepare revenue bridge re: comparison of business plan to prior versions.
7	2/9/2026	Rauscher, Heiko	0.8	Analyze self-help initiatives re: updated business plan.
7	2/9/2026	Rauscher, Heiko	0.7	Review analysis re: updated business plan.
7	2/9/2026	Rauscher, Heiko	0.4	Analyze business unit level information re: updated business plan.
7	2/9/2026	Rauscher, Heiko	0.7	Further analyze business unit level information re: updated business plan.
7	2/9/2026	Rauscher, Heiko	0.6	Review slides summarizing analysis re: order backlogs.
7	2/10/2026	Bell, Henrik	2.6	Analyze volume assumptions re: updated base business plan.
7	2/10/2026	Bell, Henrik	1.9	Continue to analyze volume assumptions re: updated base business plan.
7	2/10/2026	Bell, Henrik	1.5	Prepare diligence questions re: updated base business plan.
7	2/10/2026	Bell, Henrik	2.4	Prepare volume benchmarking analysis re: updated base business plan.
7	2/10/2026	Cheng, Earnestiena	0.9	Review business plan diligence questions for A&M.
7	2/10/2026	Cheng, Earnestiena	0.3	Review business unit presentations provided by A&M.
7	2/10/2026	Cheng, Earnestiena	0.3	Assess status of OEM negotiations.
7	2/10/2026	Diaz, Matthew	0.8	Review business plan detail received from A&M.

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7	2/10/2026	Duwenhorst, Johannes	1.2	Analyze financial performance of business units.
7	2/10/2026	Duwenhorst, Johannes	2.1	Further analyze financial performance of business units.
7	2/10/2026	Duwenhorst, Johannes	2.8	Analyze updated sales data provided by the Company.
7	2/10/2026	Hyland, Megan	0.3	Provide comments to latest business plan diligence questions.
7	2/10/2026	Kemmerling, Luis	3.3	Analyze sales development re: updated business plan.
7	2/10/2026	Kemmerling, Luis	2.7	Prepare updates to diligence questions re: updated business plan.
7	2/10/2026	Kemmerling, Luis	2.1	Prepare slides re: sales development in updated business plan.
7	2/10/2026	Marticke, Nils	2.5	Analyze revenue assumptions re: revised business plan.
7	2/10/2026	Marticke, Nils	2.3	Continue to analyze revenue assumptions re: revised business plan.
7	2/10/2026	Marticke, Nils	2.9	Continue to prepare revenue bridge re: comparison of business plan to prior versions.
7	2/10/2026	Marticke, Nils	1.2	Prepare updates to diligence questions re: revised business plan received from the Debtors.
7	2/10/2026	Rauscher, Heiko	0.3	Analyze sales data received from A&M.
7	2/10/2026	Rauscher, Heiko	0.3	Analyze business unit level information re: updated business plan.
7	2/10/2026	Rauscher, Heiko	0.6	Further analyze business unit level information re: updated business plan.
7	2/10/2026	Rauscher, Heiko	1.2	Review analysis re: updated business plan.
7	2/10/2026	Rauscher, Heiko	0.9	Review slides summarizing analysis re: order backlogs.
7	2/10/2026	Scruton, Andrew	0.6	Correspond with Counsel re: business plan updates.
7	2/10/2026	Scruton, Andrew	1.8	Review updated analysis re: profitability by business unit.
7	2/11/2026	Bell, Henrik	0.5	Analyze next steps re: assessment of updated base business plan.
7	2/11/2026	Bell, Henrik	2.8	Prepare diligence questions re: volume assumptions.
7	2/11/2026	Bell, Henrik	2.6	Prepare volume benchmarking analysis re: updated base business plan.
7	2/11/2026	Bell, Henrik	2.1	Continue to prepare volume benchmarking analysis re: updated base business plan.
7	2/11/2026	Cheng, Earnestiena	0.3	Further review business unit presentations provided by A&M.
7	2/11/2026	Cheng, Earnestiena	1.0	Review status of business plan review with focus on revenue.
7	2/11/2026	Cheng, Earnestiena	0.3	Evaluate status of business plan diligence.

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7	2/11/2026	Diaz, Matthew	0.9	Review business plan diligence questions for A&M.
7	2/11/2026	Duwenhorst, Johannes	2.3	Review analysis re: sales volumes and expected market development.
7	2/11/2026	Duwenhorst, Johannes	1.7	Analyze development of ongoing business in connection with business plan assessment.
7	2/11/2026	Duwenhorst, Johannes	3.1	Analyze financial performance of business units.
7	2/11/2026	Hyland, Megan	1.0	Analyze next steps re: business plan workstreams.
7	2/11/2026	Kemmerling, Luis	1.2	Continue to prepare slides re: sales development in updated business plan.
7	2/11/2026	Kemmerling, Luis	3.3	Analyze sales development re: updated business plan.
7	2/11/2026	Kemmerling, Luis	3.9	Analyze sales planning against external market forecast.
7	2/11/2026	Marticke, Nils	2.4	Analyze revenue bridge re: select business units.
7	2/11/2026	Marticke, Nils	1.8	Analyze revenue assumptions re: revised business plan.
7	2/11/2026	Marticke, Nils	1.9	Review business unit presentations received from the Debtors.
7	2/11/2026	Marticke, Nils	0.6	Review updated workplan re: business plan workstreams.
7	2/11/2026	Rauscher, Heiko	0.7	Review business unit presentations received from the Company.
7	2/11/2026	Rauscher, Heiko	0.9	Further review business unit presentations received from the Company.
7	2/11/2026	Rauscher, Heiko	0.4	Review slides re: sales development in updated business plan.
7	2/11/2026	Rauscher, Heiko	0.8	Review volume benchmarking analysis re: updated business plan.
7	2/11/2026	Rauscher, Heiko	0.4	Further review volume benchmarking analysis re: updated business plan.
7	2/11/2026	Scruton, Andrew	2.1	Review updated analysis re: base business plan.
7	2/12/2026	Bell, Henrik	3.6	Continue to prepare diligence questions re: volume assumptions.
7	2/12/2026	Bell, Henrik	1.9	Prepare volume benchmarking analysis re: updated base business plan.
7	2/12/2026	Bell, Henrik	3.3	Continue to prepare volume benchmarking analysis re: updated base business plan.
7	2/12/2026	Cheng, Earnestiena	0.2	Correspond with A&M re: status of business plan diligence.
7	2/12/2026	Cheng, Earnestiena	0.3	Evaluate various business plan support materials provided by management.
7	2/12/2026	Cheng, Earnestiena	0.4	Evaluate business plan diligence items.
7	2/12/2026	Cheng, Earnestiena	0.7	Further evaluate various business plan support materials provided by management.

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7	2/12/2026	Cheng, Earnestiena	0.9	Further evaluate business plan diligence items.
7	2/12/2026	Cheng, Earnestiena	0.6	Further review business plan slides to be presented to the Committee.
7	2/12/2026	Cheng, Earnestiena	0.8	Review business plan slides to be presented to the Committee.
7	2/12/2026	Diaz, Matthew	0.7	Further review business plan detail received from A&M.
7	2/12/2026	Duwenhorst, Johannes	3.5	Prepare diligence questions re: sales performance to be sent to A&M.
7	2/12/2026	Duwenhorst, Johannes	2.9	Analyze financial performance of business units.
7	2/12/2026	Duwenhorst, Johannes	2.4	Review updated analysis re: sales volumes and expected market development.
7	2/12/2026	Hyland, Megan	0.5	Analyze next steps re: business plan workstreams.
7	2/12/2026	Kemmerling, Luis	3.3	Analyze sales planning against external market forecast.
7	2/12/2026	Kemmerling, Luis	0.9	Further analyze sales planning against external market forecast.
7	2/12/2026	Kemmerling, Luis	1.2	Prepare slides summarizing business unit level projections.
7	2/12/2026	Kemmerling, Luis	2.7	Prepare updates to diligence questions re: updated business plan.
7	2/12/2026	Marticke, Nils	1.9	Analyze sales data re: select business units.
7	2/12/2026	Marticke, Nils	1.7	Continue to analyze sales data re: select business units.
7	2/12/2026	Marticke, Nils	0.9	Prepare updates to diligence questions re: revised business plan received from the Debtors.
7	2/12/2026	Marticke, Nils	2.1	Further analyze sales data re: select business units.
7	2/12/2026	Marticke, Nils	1.4	Analyze revenue assumptions re: revised business plan.
7	2/12/2026	Marticke, Nils	1.8	Continue to analyze revenue assumptions re: revised business plan.
7	2/12/2026	Rauscher, Heiko	0.8	Review updates to diligence questions re: updated business plan.
7	2/12/2026	Rauscher, Heiko	0.2	Further review updates to diligence questions re: updated business plan.
7	2/12/2026	Rauscher, Heiko	0.4	Review slides summarizing business unit level projections.
7	2/12/2026	Rauscher, Heiko	0.4	Further review slides summarizing business unit level projections.
7	2/12/2026	Rauscher, Heiko	0.6	Review volume benchmarking analysis re: updated business plan.
7	2/12/2026	Rauscher, Heiko	1.1	Review diligence questions re: volume assumptions.
7	2/12/2026	Rauscher, Heiko	0.6	Review slides re: sales development in updated business plan.

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7	2/12/2026	Scruton, Andrew	0.8	Review revised business plan summaries to be presented to the Committee.
7	2/13/2026	Bell, Henrik	1.4	Review business plan materials in preparation for call with A&M.
7	2/13/2026	Bell, Henrik	3.3	Prepare updates to volume benchmarking analysis re: updated base business plan.
7	2/13/2026	Bell, Henrik	0.5	Correspond with A&M re: updated base business plan.
7	2/13/2026	Bell, Henrik	2.8	Prepare business plan update slides to be presented to the Committee.
7	2/13/2026	Cheng, Earnestiena	0.4	Correspond with Counsel re: business plan updates.
7	2/13/2026	Cheng, Earnestiena	0.1	Evaluate outstanding business plan items needed.
7	2/13/2026	Cheng, Earnestiena	0.3	Review business unit presentations provided by A&M.
7	2/13/2026	Cheng, Earnestiena	0.3	Review business plan materials in preparation for call with A&M.
7	2/13/2026	Duwenhorst, Johannes	3.2	Analyze planned sales development versus market expectation.
7	2/13/2026	Duwenhorst, Johannes	3.3	Review business plan analysis to be presented to the Committee.
7	2/13/2026	Duwenhorst, Johannes	0.5	Correspond with Debtors' advisors re: business plan diligence questions.
7	2/13/2026	Kemmerling, Luis	1.8	Prepare slides summarizing business unit level projections.
7	2/13/2026	Kemmerling, Luis	2.7	Continue to prepare slides summarizing business unit level projections.
7	2/13/2026	Marticke, Nils	2.3	Analyze self-help initiatives re: revised business plan.
7	2/13/2026	Marticke, Nils	2.8	Compare business unit financials to Debtors' competitors.
7	2/13/2026	Marticke, Nils	1.8	Continue to compare business unit financials to Debtors' competitors.
7	2/13/2026	Marticke, Nils	1.2	Analyze cost of poor quality assumptions re: Debtors' business units.
7	2/13/2026	Rauscher, Heiko	0.2	Review volume benchmarking analysis re: updated business plan.
7	2/13/2026	Rauscher, Heiko	0.7	Review slides summarizing business unit level projections.
7	2/13/2026	Rauscher, Heiko	0.4	Further review slides summarizing business unit level projections.
7	2/13/2026	Rauscher, Heiko	1.2	Review business plan update slides to be presented to the Committee.
7	2/13/2026	Rauscher, Heiko	0.6	Further review business plan update slides to be presented to the Committee.
7	2/16/2026	Bell, Henrik	2.8	Prepare updates to volume benchmarking analysis re: updated base business plan.
7	2/16/2026	Bell, Henrik	2.9	Continue to prepare business plan update slides to be presented to the Committee.

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7	2/16/2026	Bell, Henrik	3.1	Analyze key assumptions re: updated base business plan.
7	2/16/2026	Cheng, Earnestiena	2.9	Review proposed business plan slides for the Committee.
7	2/16/2026	Diaz, Matthew	1.2	Review updated business plan analysis.
7	2/16/2026	Duwenhorst, Johannes	3.7	Review updated business plan analysis to be presented to the Committee.
7	2/16/2026	Duwenhorst, Johannes	2.3	Analyze planned sales development versus market expectation.
7	2/16/2026	Kemmerling, Luis	1.2	Prepare updates to slides summarizing business unit level projections.
7	2/16/2026	Marticke, Nils	1.7	Analyze cost of poor quality assumptions re: Debtors' business units.
7	2/16/2026	Marticke, Nils	2.6	Prepare business plan update slides for the Committee.
7	2/16/2026	Marticke, Nils	1.7	Continue to prepare business plan update slides for the Committee.
7	2/16/2026	Marticke, Nils	2.5	Compare business unit financials to Debtors' competitors.
7	2/16/2026	Rauscher, Heiko	0.4	Review updated business plan update slides to be presented to the Committee.
7	2/16/2026	Rauscher, Heiko	0.6	Further review updated business plan update slides to be presented to the Committee.
7	2/16/2026	Rauscher, Heiko	0.8	Review slides summarizing business unit level projections.
7	2/16/2026	Rauscher, Heiko	1.4	Further review slides summarizing business unit level projections.
7	2/16/2026	Rauscher, Heiko	0.7	Review volume benchmarking analysis re: updated business plan.
7	2/16/2026	Scruton, Andrew	0.8	Correspond with Counsel re: OEM negotiations.
7	2/17/2026	Bell, Henrik	3.3	Continue to analyze key assumptions re: updated base business plan.
7	2/17/2026	Bell, Henrik	2.9	Prepare updates to business plan update slides to be presented to the Committee.
7	2/17/2026	Bell, Henrik	2.2	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	2/17/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: business plan.
7	2/17/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: status of business plan diligence.
7	2/17/2026	Cheng, Earnestiena	1.8	Prepare updates to business plan slides for the Committee.
7	2/17/2026	Cheng, Earnestiena	0.8	Review updated business plan slides for the Committee.
7	2/17/2026	Cheng, Earnestiena	0.3	Continue to prepare updates to business plan slides for the Committee.
7	2/17/2026	Cheng, Earnestiena	0.3	Evaluate potential next steps re: business plan diligence.

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7	2/17/2026	Cheng, Earnestiena	0.3	Review latest business plan diligence questions for A&M.
7	2/17/2026	Diaz, Matthew	1.2	Review updated business plan materials received from A&M.
7	2/17/2026	Duwenhorst, Johannes	3.2	Prepare diligence questions re: business unit level business plans.
7	2/17/2026	Duwenhorst, Johannes	3.1	Review updated business plan analysis to be presented to the Committee.
7	2/17/2026	Marticke, Nils	1.8	Prepare updates to business plan update slides for the Committee.
7	2/17/2026	Marticke, Nils	0.8	Prepare updates to diligence questions re: revised business plan received from the Debtors.
7	2/17/2026	Marticke, Nils	1.1	Continue to prepare updates to business plan update slides for the Committee.
7	2/17/2026	Marticke, Nils	1.3	Review updates to business plan update slides for the Committee.
7	2/17/2026	Marticke, Nils	1.6	Analyze self-help initiatives re: revised business plan.
7	2/17/2026	Marticke, Nils	2.6	Analyze operational drivers re: revenue and EBITDA bridges.
7	2/17/2026	Rauscher, Heiko	0.5	Review updated business plan update slides to be presented to the Committee.
7	2/17/2026	Rauscher, Heiko	0.2	Further review updated business plan update slides to be presented to the Committee.
7	2/17/2026	Rauscher, Heiko	0.4	Review diligence questions re: volume assumptions.
7	2/17/2026	Rauscher, Heiko	0.6	Review updates to diligence questions re: updated business plan.
7	2/17/2026	Rauscher, Heiko	0.6	Further review updates to diligence questions re: updated business plan.
7	2/17/2026	Scruton, Andrew	1.2	Review updated analysis re: base business plan.
7	2/18/2026	Aas, Calvin	0.6	Review latest updates re: business plan workstreams.
7	2/18/2026	Bell, Henrik	2.2	Prepare updates to business plan update slides to be presented to the Committee.
7	2/18/2026	Bell, Henrik	2.8	Continue to prepare updates to business plan update slides to be presented to the Committee.
7	2/18/2026	Bell, Henrik	3.2	Prepare updates to diligence questions re: updated base business plan.
7	2/18/2026	Cheng, Earnestiena	0.6	Evaluate working capital assumptions in draft business plan.
7	2/18/2026	Cheng, Earnestiena	0.2	Review updates to analysis re: updated business plan.
7	2/18/2026	Cheng, Earnestiena	0.7	Evaluate status of business plan diligence.
7	2/18/2026	Cheng, Earnestiena	1.1	Further evaluate status of business plan diligence.
7	2/18/2026	Cheng, Earnestiena	0.4	Prepare updates to business plan slides for the Committee.

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7	2/18/2026	Cheng, Earnestiena	0.1	Correspond with A&M re: status of business plan diligence.
7	2/18/2026	Duwenhorst, Johannes	2.2	Prepare diligence questions re: business unit level business plans.
7	2/18/2026	Duwenhorst, Johannes	1.7	Finalize updated business plan analysis.
7	2/18/2026	Hyland, Megan	1.0	Provide comments to draft business plan analysis.
7	2/18/2026	Hyland, Megan	1.1	Provide comments to updated draft business plan analysis.
7	2/18/2026	Kemmerling, Luis	3.3	Prepare updates to slides summarizing business unit level projections.
7	2/18/2026	Kemmerling, Luis	2.1	Prepare updates to diligence questions re: updated business plan.
7	2/18/2026	Marticke, Nils	2.7	Prepare diligence questions re: business unit projections.
7	2/18/2026	Marticke, Nils	2.6	Continue to prepare diligence questions re: business unit projections.
7	2/18/2026	Marticke, Nils	1.2	Prepare updates to business plan update slides for the Committee.
7	2/18/2026	Marticke, Nils	2.4	Continue to prepare updates to business plan update slides for the Committee.
7	2/18/2026	Rauscher, Heiko	0.6	Review business plan update slides for the Committee.
7	2/18/2026	Rauscher, Heiko	0.7	Further review business plan update slides for the Committee.
7	2/18/2026	Rauscher, Heiko	0.4	Review updates to diligence questions re: updated business plan.
7	2/18/2026	Rauscher, Heiko	0.8	Review diligence questions re: volume assumptions.
7	2/18/2026	Rauscher, Heiko	0.3	Review slides summarizing business unit level projections.
7	2/18/2026	Rauscher, Heiko	0.7	Continue to review slides summarizing business unit level projections.
7	2/18/2026	Scruton, Andrew	1.6	Review draft business plan analysis to be presented to the Committee.
7	2/19/2026	Bell, Henrik	2.3	Analyze key assumptions re: updated base business plan.
7	2/19/2026	Bell, Henrik	3.3	Continue to prepare updates to diligence questions re: updated base business plan.
7	2/19/2026	Bell, Henrik	2.6	Analyze indirect costs re: updated base business plan.
7	2/19/2026	Duwenhorst, Johannes	3.6	Assess key assumptions in updated business plan.
7	2/19/2026	Duwenhorst, Johannes	2.2	Prepare diligence questions re: business unit level business plans.
7	2/19/2026	Hyland, Megan	1.7	Review business plan presentations received from A&M.
7	2/19/2026	Kemmerling, Luis	1.8	Prepare updates to slides summarizing business unit level projections.

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7	2/19/2026	Kemmerling, Luis	2.4	Prepare updates to diligence questions re: updated business plan.
7	2/19/2026	Kemmerling, Luis	2.1	Analyze business unit income statements re: updated business plan.
7	2/19/2026	Marticke, Nils	1.5	Prepare diligence questions re: business unit projections.
7	2/19/2026	Marticke, Nils	1.9	Analyze operational drivers re: revenue and EBITDA bridges.
7	2/19/2026	Marticke, Nils	2.3	Continue to prepare diligence questions re: business unit projections.
7	2/19/2026	Marticke, Nils	2.4	Further prepare diligence questions re: business unit projections.
7	2/19/2026	Rauscher, Heiko	0.4	Review updates to diligence questions re: updated business plan.
7	2/19/2026	Rauscher, Heiko	0.8	Review slides summarizing business unit level projections.
7	2/19/2026	Rauscher, Heiko	0.6	Review business plan materials in preparation for call with the Committee.
7	2/19/2026	Rauscher, Heiko	0.4	Further review slides summarizing business unit level projections.
7	2/19/2026	Rauscher, Heiko	0.6	Assess key assumptions re: updated business plan.
7	2/19/2026	Rauscher, Heiko	0.2	Further assess key assumptions re: updated business plan.
7	2/19/2026	Scruton, Andrew	1.2	Review draft analysis re: business unit profitability.
7	2/20/2026	Bell, Henrik	2.4	Prepare analysis re: cost development of business units.
7	2/20/2026	Bell, Henrik	2.9	Prepare updates to diligence questions re: updated base business plan.
7	2/20/2026	Bell, Henrik	2.8	Continue to prepare analysis re: cost development of business units.
7	2/20/2026	Diaz, Matthew	0.5	Analyze next steps re: business plan review.
7	2/20/2026	Diaz, Matthew	1.3	Review business plan diligence questions for A&M.
7	2/20/2026	Diaz, Matthew	0.4	Correspond with A&M re: business plan updates.
7	2/20/2026	Duwenhorst, Johannes	2.8	Review diligence questions re: business unit level business plans.
7	2/20/2026	Duwenhorst, Johannes	3.2	Further review diligence questions re: business unit level business plans.
7	2/20/2026	Duwenhorst, Johannes	2.0	Assess key assumptions in updated business plan.
7	2/20/2026	Hyland, Megan	0.8	Provide comments to latest business plan diligence questions.
7	2/20/2026	Hyland, Megan	0.7	Correspond with A&M re: customer negotiations.
7	2/20/2026	Hyland, Megan	0.2	Correspond with Counsel re: customer negotiations.

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7	2/20/2026	Hyland, Megan	3.4	Prepare updates to business plan diligence questions.
7	2/20/2026	Kemmerling, Luis	1.4	Prepare updates to diligence questions re: updated business plan.
7	2/20/2026	Kemmerling, Luis	2.7	Further prepare updates to diligence questions re: updated business plan.
7	2/20/2026	Kemmerling, Luis	1.8	Prepare business plan variance analysis.
7	2/20/2026	Kemmerling, Luis	2.4	Continue to prepare business plan variance analysis.
7	2/20/2026	Marticke, Nils	2.0	Prepare diligence questions re: business unit projections.
7	2/20/2026	Marticke, Nils	2.8	Analyze cost drivers re: revised business plan.
7	2/20/2026	Marticke, Nils	0.7	Continue to analyze cost drivers re: revised business plan.
7	2/20/2026	Marticke, Nils	0.8	Continue to prepare diligence questions re: business unit projections.
7	2/20/2026	Marticke, Nils	1.8	Further prepare diligence questions re: business unit projections.
7	2/20/2026	Rauscher, Heiko	0.8	Review analysis re: cost development of business units.
7	2/20/2026	Rauscher, Heiko	0.4	Continue to review analysis re: cost development of business units.
7	2/20/2026	Rauscher, Heiko	0.3	Assess key assumptions re: updated business plan.
7	2/20/2026	Rauscher, Heiko	0.6	Further assess key assumptions re: updated business plan.
7	2/20/2026	Rauscher, Heiko	0.9	Review diligence questions re: business unit projections.
7	2/20/2026	Rauscher, Heiko	0.6	Review slides summarizing business unit level projections.
7	2/20/2026	Rauscher, Heiko	0.7	Further review slides summarizing business unit level projections.
7	2/22/2026	Diaz, Matthew	0.9	Analyze next steps re: business plan review.
7	2/23/2026	Barr, Zachary	1.0	Participate in call with the Company re: sales forecast.
7	2/23/2026	Bell, Henrik	2.1	Analyze financials re: Interiors business.
7	2/23/2026	Bell, Henrik	1.0	Participate in call with the Company re: sales forecast.
7	2/23/2026	Bell, Henrik	0.6	Continue to analyze financials re: Interiors business.
7	2/23/2026	Bell, Henrik	2.9	Prepare diligence questions re: business unit presentations in connection with updated base business plan.
7	2/23/2026	Bell, Henrik	1.8	Analyze financials re: Electronics business.
7	2/23/2026	Duwenhorst, Johannes	3.4	Review diligence questions re: business unit level business plans.

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7	2/23/2026	Duwenhorst, Johannes	1.6	Review sales materials in preparation for call with the Company.
7	2/23/2026	Duwenhorst, Johannes	2.5	Review analysis re: planned sales performance in China.
7	2/23/2026	Duwenhorst, Johannes	1.0	Participate in call with the Company re: sales forecast.
7	2/23/2026	Hyland, Megan	0.2	Prepare updates to business plan diligence questions.
7	2/23/2026	Hyland, Megan	0.3	Review business plan materials in preparation for call with the Debtors.
7	2/23/2026	Hyland, Megan	1.1	Assess business plan next steps based on call with the Debtors.
7	2/23/2026	Hyland, Megan	1.0	Prepare updates to business plan diligence questions.
7	2/23/2026	Hyland, Megan	0.2	Analyze next steps re: business plan workstreams.
7	2/23/2026	Kemmerling, Luis	1.2	Prepare updates to business plan variance analysis.
7	2/23/2026	Kemmerling, Luis	1.2	Review business unit presentations received from the Debtors.
7	2/23/2026	Kemmerling, Luis	2.7	Prepare updates to diligence questions re: updated business plan.
7	2/23/2026	Kemmerling, Luis	3.0	Analyze the Debtors' sales planning re: updated business plan.
7	2/23/2026	Marticke, Nils	2.7	Prepare analysis re: key Chinese customers.
7	2/23/2026	Marticke, Nils	0.6	Continue to prepare analysis re: key Chinese customers.
7	2/23/2026	Marticke, Nils	1.4	Prepare slides summarizing analysis of key Chinese customers.
7	2/23/2026	Marticke, Nils	2.3	Continue to prepare slides summarizing analysis of key Chinese customers.
7	2/23/2026	Marticke, Nils	1.1	Prepare updates to diligence questions re: business unit projections.
7	2/23/2026	Rauscher, Heiko	1.0	Participate in call with the Company re: sales forecast.
7	2/23/2026	Rauscher, Heiko	0.2	Review slides summarizing analysis of key Chinese customers.
7	2/23/2026	Rauscher, Heiko	0.6	Review analysis re: key Chinese customers.
7	2/23/2026	Rauscher, Heiko	0.7	Review updates to diligence questions re: updated business plan.
7	2/23/2026	Rauscher, Heiko	0.4	Review updates to business plan variance analysis.
7	2/23/2026	Rauscher, Heiko	0.6	Further review slides summarizing analysis of key Chinese customers.
7	2/23/2026	Rauscher, Heiko	0.7	Further review updates to diligence questions re: updated business plan.
7	2/23/2026	Scruton, Andrew	1.8	Review updated analysis re: base business plan.

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7	2/23/2026	Scruton, Andrew	1.1	Correspond with Counsel re: OEM negotiations.
7	2/24/2026	Bell, Henrik	2.1	Prepare diligence questions re: business unit presentations in connection with updated base business plan.
7	2/24/2026	Bell, Henrik	3.2	Continue to prepare diligence questions re: business unit presentations in connection with updated base business plan.
7	2/24/2026	Bell, Henrik	3.1	Prepare analysis re: comparison of updated base business plan financials against competitors.
7	2/24/2026	Cheng, Earnestiena	0.3	Review draft business plan slides for the Committee.
7	2/24/2026	Cheng, Earnestiena	0.6	Provide comments to draft business plan sensitivity slides.
7	2/24/2026	Cheng, Earnestiena	0.5	Continue to provide comments to draft business plan sensitivity slides.
7	2/24/2026	Cheng, Earnestiena	0.4	Correspond with A&M re: business plan diligence.
7	2/24/2026	Cheng, Earnestiena	2.9	Prepare updates to business plan diligence questions.
7	2/24/2026	Diaz, Matthew	0.8	Assess key issues re: updated business plan.
7	2/24/2026	Duwenhorst, Johannes	2.2	Review updated analysis re: planned sales performance in China.
7	2/24/2026	Duwenhorst, Johannes	3.1	Assess key assumptions in updated business plan.
7	2/24/2026	Duwenhorst, Johannes	2.0	Review draft business plan sensitivity analysis.
7	2/24/2026	Hyland, Megan	0.4	Provide comments to updated business plan analysis.
7	2/24/2026	Hyland, Megan	1.0	Review business plan diligence responses received from A&M.
7	2/24/2026	Hyland, Megan	0.6	Further review business plan diligence responses received from A&M.
7	2/24/2026	Hyland, Megan	0.5	Analyze customer negotiation requests.
7	2/24/2026	Hyland, Megan	0.6	Prepare updates to business plan diligence questions.
7	2/24/2026	Kemmerling, Luis	0.6	Prepare updates to diligence questions re: updated business plan.
7	2/24/2026	Kemmerling, Luis	3.6	Analyze the Debtors' sales planning re: updated business plan.
7	2/24/2026	Kemmerling, Luis	1.2	Analyze cost ratios re: competitor benchmarking.
7	2/24/2026	Kemmerling, Luis	3.0	Continue to analyze cost ratios re: competitor benchmarking.
7	2/24/2026	Marticke, Nils	1.8	Prepare updates to revenue bridge analysis re: revised business plan.
7	2/24/2026	Marticke, Nils	1.6	Prepare slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/24/2026	Marticke, Nils	1.7	Prepare analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.

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Task Category	Date	Professional	Hours	Activity
7	2/24/2026	Marticke, Nils	2.6	Continue to prepare slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/24/2026	Marticke, Nils	0.7	Continue to prepare analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/24/2026	Rauscher, Heiko	0.7	Review slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/24/2026	Rauscher, Heiko	0.4	Review analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/24/2026	Rauscher, Heiko	0.4	Review updates to diligence questions re: updated business plan.
7	2/24/2026	Rauscher, Heiko	0.6	Review analysis re: key Chinese customers.
7	2/24/2026	Rauscher, Heiko	0.4	Review analysis re: comparison of updated business plan financials against competitors.
7	2/24/2026	Rauscher, Heiko	0.8	Further review analysis re: comparison of updated business plan financials against competitors.
7	2/25/2026	Bell, Henrik	1.9	Prepare updates to diligence questions re: business unit presentations in connection with updated base business plan.
7	2/25/2026	Bell, Henrik	2.2	Prepare analysis re: comparison of updated base business plan financials against competitors.
7	2/25/2026	Bell, Henrik	1.1	Continue to prepare analysis re: comparison of updated base business plan financials against competitors.
7	2/25/2026	Bell, Henrik	2.9	Prepare updates to volume benchmarking analysis re: updated base business plan.
7	2/25/2026	Cheng, Earnestiena	0.3	Provide comments to draft business plan sensitivity slides.
7	2/25/2026	Diaz, Matthew	1.1	Assess status of customer negotiations.
7	2/25/2026	Duwenhorst, Johannes	1.3	Review updated analysis re: planned sales performance in China.
7	2/25/2026	Duwenhorst, Johannes	2.8	Review analysis re: cost benchmarking.
7	2/25/2026	Duwenhorst, Johannes	1.5	Review updated draft business plan sensitivity analysis.
7	2/25/2026	Hyland, Megan	0.7	Further analyze customer negotiation requests.
7	2/25/2026	Hyland, Megan	0.6	Assess latest status of customer negotiations.
7	2/25/2026	Kemmerling, Luis	3.3	Analyze cost ratios re: competitor benchmarking.
7	2/25/2026	Kemmerling, Luis	2.7	Prepare slides summarizing competitor benchmarking of cost ratios.
7	2/25/2026	Kemmerling, Luis	2.1	Continue to prepare slides summarizing competitor benchmarking of cost ratios.
7	2/25/2026	Marticke, Nils	2.8	Prepare updates to analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/25/2026	Marticke, Nils	1.4	Prepare slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/25/2026	Marticke, Nils	2.6	Continue to prepare slides re: impact of customer negotiations on Debtors' revenue and EBITDA.

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Task Category	Date	Professional	Hours	Activity
7	2/25/2026	Marticke, Nils	1.7	Prepare updates to revenue bridge analysis re: revised business plan.
7	2/25/2026	Rauscher, Heiko	0.4	Review analysis re: comparison of updated business plan financials against competitors.
7	2/25/2026	Rauscher, Heiko	0.9	Review updates to diligence questions re: updated business plan.
7	2/25/2026	Rauscher, Heiko	0.7	Review slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/25/2026	Rauscher, Heiko	0.3	Review analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/25/2026	Rauscher, Heiko	0.7	Further review analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Bell, Henrik	3.1	Prepare updates to analysis re: comparison of updated base business plan financials against competitors.
7	2/26/2026	Bell, Henrik	2.9	Continue to prepare updates to analysis re: comparison of updated base business plan financials against competitors.
7	2/26/2026	Bell, Henrik	2.1	Further prepare updates to analysis re: comparison of updated base business plan financials against competitors.
7	2/26/2026	Cheng, Earnestiena	0.7	Assess status of business plan workstreams.
7	2/26/2026	Duwenhorst, Johannes	2.1	Review updated business plan materials received from the Company.
7	2/26/2026	Duwenhorst, Johannes	3.2	Further review updated business plan materials received from the Company.
7	2/26/2026	Kemmerling, Luis	1.8	Prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/26/2026	Kemmerling, Luis	1.5	Continue to prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/26/2026	Kemmerling, Luis	2.4	Further prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/26/2026	Kemmerling, Luis	2.4	Review updates to slides summarizing competitor benchmarking of cost ratios.
7	2/26/2026	Marticke, Nils	0.8	Prepare updates to revenue bridge analysis re: revised business plan.
7	2/26/2026	Marticke, Nils	1.3	Prepare updates to analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Marticke, Nils	2.7	Continue to prepare updates to analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Marticke, Nils	1.4	Prepare updates to slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Marticke, Nils	1.9	Review OEM negotiation materials received from the Debtors.
7	2/26/2026	Rauscher, Heiko	0.6	Review slides re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Rauscher, Heiko	1.2	Review analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/26/2026	Rauscher, Heiko	0.4	Review slides summarizing competitor benchmarking of cost ratios.
7	2/26/2026	Rauscher, Heiko	0.7	Further review slides summarizing competitor benchmarking of cost ratios.

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7	2/26/2026	Rauscher, Heiko	0.7	Review updates to diligence questions re: updated business plan.
7	2/26/2026	Rauscher, Heiko	0.6	Review revenue bridge analysis re: updated business plan.
7	2/27/2026	Bell, Henrik	2.9	Prepare sales benchmarking analysis in connection with updated base business plan.
7	2/27/2026	Bell, Henrik	0.6	Continue to prepare sales benchmarking analysis in connection with updated base business plan.
7	2/27/2026	Bell, Henrik	2.2	Prepare updates to sales benchmarking analysis in connection with updated base business plan.
7	2/27/2026	Bell, Henrik	2.4	Continue to prepare updates to sales benchmarking analysis in connection with updated base business plan.
7	2/27/2026	Cheng, Earnestiena	0.6	Prepare diligence questions for A&M re: OEM bid ask.
7	2/27/2026	Cheng, Earnestiena	0.4	Analyze next steps re: business plan workstreams.
7	2/27/2026	Cheng, Earnestiena	1.0	Participate in call with A&M re: OEM negotiations.
7	2/27/2026	Cheng, Earnestiena	0.9	Continue to prepare diligence questions for A&M re: OEM bid ask.
7	2/27/2026	Hyland, Megan	0.5	Assess latest status of customer negotiations.
7	2/27/2026	Hyland, Megan	0.9	Correspond with A&M re: customer negotiations.
7	2/27/2026	Hyland, Megan	2.1	Review diligence questions re: customer negotiations analysis.
7	2/27/2026	Kemmerling, Luis	2.7	Analyze OEM negotiation process letter.
7	2/27/2026	Kemmerling, Luis	2.4	Prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/27/2026	Kemmerling, Luis	1.2	Continue to prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/27/2026	Kemmerling, Luis	1.8	Further prepare updates to slides summarizing competitor benchmarking of cost ratios.
7	2/27/2026	Marticke, Nils	1.4	Review OEM negotiation materials received from the Debtors.
7	2/27/2026	Marticke, Nils	1.9	Further review OEM negotiation materials received from the Debtors.
7	2/27/2026	Marticke, Nils	2.2	Analyze key assumptions re: revised business plan.
7	2/27/2026	Marticke, Nils	2.6	Continue to analyze key assumptions re: revised business plan.
7	2/27/2026	Rauscher, Heiko	0.8	Review slides summarizing competitor benchmarking of cost ratios.
7	2/27/2026	Rauscher, Heiko	0.6	Further review slides summarizing competitor benchmarking of cost ratios.
7	2/27/2026	Rauscher, Heiko	0.9	Review analysis re: impact of customer negotiations on Debtors' revenue and EBITDA.
7	2/27/2026	Rauscher, Heiko	0.6	Review slides re: impact of customer negotiations on Debtors' revenue and EBITDA.

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Task Category	Date	Professional	Hours	Activity
7	2/27/2026	Rauscher, Heiko	0.3	Analyze presentations received from A&M re: OEM negotiations.
7	2/27/2026	Rauscher, Heiko	0.9	Further analyze presentations received from A&M re: OEM negotiations.
7	2/27/2026	Scruton, Andrew	1.0	Participate in call with A&M re: OEM negotiations.
7	2/28/2026	Diaz, Matthew	1.6	Review customer support proposals received from A&M.
7	2/28/2026	Scruton, Andrew	2.1	Review updated analysis re: base business plan.
7 Total			761.2	
13	2/2/2026	Cheng, Earnestiena	0.1	Review latest updates re: OCPs.
13	2/2/2026	Eisenberg, Jacob	0.8	Review updated filing re: OCP payments.
13	2/3/2026	Eisenberg, Jacob	0.8	Review draft first day motion spend summary slide to be presented to the Committee.
13	2/3/2026	Moran, Sarah	0.9	Prepare updates to first day motion spend slide for the Committee.
13	2/5/2026	Moran, Sarah	0.5	Prepare updates to first day motion spend slide for the Committee.
13	2/12/2026	Eisenberg, Jacob	1.4	Prepare updates to draft first day motion spend summary slide to be presented to the Committee.
13	2/12/2026	Eisenberg, Jacob	0.9	Review draft first day motion spend summary slide to be presented to the Committee.
13	2/12/2026	Moran, Sarah	1.3	Prepare first day motion spend slide for the Committee.
13	2/12/2026	Moran, Sarah	1.7	Prepare updates to first day motion spend slide for the Committee.
13	2/24/2026	Eisenberg, Jacob	1.1	Review draft first day motion spend summary slide to be presented to the Committee.
13	2/24/2026	Moran, Sarah	2.1	Prepare first day motion spend slide for the Committee.
13	2/25/2026	Eisenberg, Jacob	0.7	Review EY retention application per Counsel's request.
13	2/25/2026	Eisenberg, Jacob	0.7	Review updated draft first day motion spend summary slide to be presented to the Committee.
13	2/25/2026	Moran, Sarah	0.5	Prepare updates to first day motion spend slide for the Committee.
13	2/25/2026	Moran, Sarah	0.5	Continue to prepare updates to first day motion spend slide for the Committee.
13	2/26/2026	Moran, Sarah	0.5	Prepare updates to first day motion spend slide for the Committee.
13 Total			14.5	
14	2/2/2026	Eisenberg, Jacob	2.3	Prepare updates to GUC pool summary slides to be presented to Counsel.
14	2/3/2026	Cheng, Earnestiena	0.6	Review latest updates re: claims estimates.

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14	2/3/2026	Eisenberg, Jacob	0.9	Review GUC claim materials in preparation for call with Committee professionals.
14	2/3/2026	Eisenberg, Jacob	0.5	Analyze next steps re: claims analysis.
14	2/3/2026	Moran, Sarah	0.5	Prepare updates to GUC claims analysis.
14	2/4/2026	Cheng, Earnestiena	0.3	Review latest updates re: GUC claims pool.
14	2/4/2026	Cheng, Earnestiena	0.2	Continue to review latest updates re: GUC claims pool.
14	2/4/2026	Eisenberg, Jacob	1.4	Address claim inquiry received from Counsel.
14	2/4/2026	Eisenberg, Jacob	0.3	Review litigation claims per Counsel's request.
14	2/4/2026	Moran, Sarah	0.5	Prepare updates to GUC claims analysis.
14	2/4/2026	Moran, Sarah	2.0	Continue to prepare updates to GUC claims analysis.
14	2/4/2026	Moran, Sarah	0.5	Review updates to GUC claims analysis.
14	2/5/2026	Moran, Sarah	0.5	Prepare updates to GUC claims analysis.
14	2/6/2026	Cheng, Earnestiena	0.3	Evaluate status of claims workstreams.
14	2/6/2026	Eisenberg, Jacob	1.1	Review updates to claims analysis.
14	2/6/2026	Eisenberg, Jacob	1.8	Review updated draft diligence questions for A&M re: claims.
14	2/6/2026	Moran, Sarah	1.5	Prepare updates to GUC claims analysis.
14	2/6/2026	Moran, Sarah	0.5	Review updates to GUC claims analysis.
14	2/9/2026	Cheng, Earnestiena	0.1	Evaluate claims diligence questions for A&M.
14	2/9/2026	Cheng, Earnestiena	0.1	Further evaluate claims diligence questions for A&M.
14	2/9/2026	Eisenberg, Jacob	0.9	Review updates to claims diligence questions to be sent to A&M.
14	2/9/2026	Moran, Sarah	0.5	Prepare diligence questions re: GUC claims analysis.
14	2/9/2026	Moran, Sarah	1.1	Continue to prepare diligence questions re: GUC claims analysis.
14	2/10/2026	Cheng, Earnestiena	0.2	Review claims materials in preparation for call with A&M.
14	2/10/2026	Eisenberg, Jacob	1.8	Review GUC pool build-up received from A&M.
14	2/10/2026	Eisenberg, Jacob	1.4	Finalize claims diligence questions to be sent to A&M.
14	2/10/2026	Moran, Sarah	0.7	Prepare updates to GUC claims analysis.

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14	2/10/2026	Moran, Sarah	1.3	Review GUC claims build-up received from A&M.
14	2/10/2026	Moran, Sarah	0.5	Prepare updates to diligence questions re: GUC claims analysis.
14	2/11/2026	Cheng, Earnestiena	0.4	Review diligence responses received from A&M re: GUC claims pool.
14	2/11/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: GUC claims pool.
14	2/11/2026	Cheng, Earnestiena	0.2	Review status of GUC claims pool analysis.
14	2/11/2026	Diaz, Matthew	1.0	Review updated GUC pool analysis.
14	2/11/2026	Eisenberg, Jacob	0.7	Correspond with Counsel re: claims.
14	2/11/2026	Moran, Sarah	0.8	Continue to review estimated outstanding unsecured claims as of 1/30.
14	2/11/2026	Moran, Sarah	2.0	Review estimated outstanding unsecured claims as of 1/30.
14	2/11/2026	Moran, Sarah	0.5	Prepare updates to diligence questions re: GUC claims analysis.
14	2/12/2026	Cheng, Earnestiena	0.9	Review status of GUC claims pool analysis.
14	2/18/2026	Cheng, Earnestiena	0.2	Evaluate status of claims reconciliation workstream.
14	2/18/2026	Eisenberg, Jacob	0.4	Analyze next steps re: claims analysis.
14	2/18/2026	Hyland, Megan	0.2	Review updated draft claims diligence questions.
14	2/19/2026	Eisenberg, Jacob	1.3	Review draft claims diligence questions.
14	2/19/2026	Hyland, Megan	0.7	Review updated draft claims diligence questions.
14	2/19/2026	Moran, Sarah	0.5	Prepare updates to diligence questions re: GUC claims.
14	2/19/2026	Moran, Sarah	2.0	Continue to prepare updates to diligence questions re: GUC claims.
14	2/20/2026	Eisenberg, Jacob	0.7	Correspond with A&M re: claims.
14	2/25/2026	Aas, Calvin	0.7	Participate in call with A&M re: sources and uses, claims bridge, and various items.
14	2/25/2026	Cheng, Earnestiena	0.7	Review claims materials in preparation for call with A&M.
14	2/25/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: sources and uses, claims bridge, and various items.
14	2/25/2026	Eisenberg, Jacob	0.7	Participate in call with A&M re: sources and uses, claims bridge, and various items.
14	2/25/2026	Scruton, Andrew	0.7	Participate in call with A&M re: sources and uses, claims bridge, and various items.
14	2/26/2026	Cheng, Earnestiena	0.6	Evaluate claims bridge and related questions for A&M.

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14	2/26/2026	Eisenberg, Jacob	1.2	Prepare updates to diligence questions re: claims at Emergence.
14	2/26/2026	Eisenberg, Jacob	1.1	Prepare analysis re: claims at Emergence.
14	2/26/2026	Eisenberg, Jacob	1.0	Prepare updates to diligence questions re: claims at Emergence.
14 Total			44.4	
15	2/3/2026	Luangkhot, Timothy	0.2	Review updates to intercompany loan balances.
15	2/3/2026	Luangkhot, Timothy	0.6	Further review updates to intercompany loan balances.
15	2/6/2026	Aas, Calvin	0.2	Assess intercompany balance movements.
15	2/6/2026	Luangkhot, Timothy	0.1	Review updates to postpetition intercompany loan balances.
15	2/27/2026	Diaz, Matthew	0.4	Assess status of intercompany transactions.
15 Total			1.5	
16	2/2/2026	Scruton, Andrew	1.1	Review Motion to Extend Exclusivity.
16	2/4/2026	Scruton, Andrew	0.6	Review revised Plan process milestones.
16	2/24/2026	Aas, Calvin	0.8	Analyze potential sources and uses at Emergence.
16	2/24/2026	Cheng, Earnestiena	0.6	Evaluate potential sources and uses at Emergence.
16	2/24/2026	Hyland, Megan	0.4	Review analysis re: sources and uses at Emergence.
16	2/25/2026	Aas, Calvin	1.3	Further analyze potential sources and uses at Emergence.
16	2/25/2026	Cheng, Earnestiena	0.6	Further evaluate potential sources and uses at Emergence.
16	2/25/2026	Cheng, Earnestiena	0.3	Evaluate potential sources and uses at Emergence.
16	2/25/2026	Hyland, Megan	1.0	Review updated analysis re: sources and uses at Emergence.
16	2/25/2026	Hyland, Megan	0.3	Further review updated analysis re: sources and uses at Emergence.
16	2/25/2026	Hyland, Megan	0.7	Analyze next steps re: sources and uses based on call with the Debtors.
16	2/26/2026	Aas, Calvin	1.2	Analyze potential sources and uses at Emergence.
16	2/26/2026	Aas, Calvin	0.8	Further analyze potential sources and uses at Emergence.
16	2/26/2026	Aas, Calvin	1.6	Prepare presentation materials re: potential sources and uses at Emergence.
16	2/26/2026	Aas, Calvin	0.7	Continue to prepare presentation materials re: potential sources and uses at Emergence.

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16	2/26/2026	Cheng, Earnestiena	1.3	Evaluate adjustments to potential sources and uses at Emergence.
16	2/26/2026	Diaz, Matthew	0.6	Review potential sources and uses at Emergence.
16	2/26/2026	Hyland, Megan	0.6	Review updated analysis re: sources and uses at Emergence.
16	2/27/2026	Aas, Calvin	0.9	Prepare presentation materials re: potential sources and uses at Emergence.
16	2/27/2026	Cheng, Earnestiena	0.3	Process edits to sources and uses analysis.
16	2/27/2026	Cheng, Earnestiena	0.4	Continue to process edits to sources and uses analysis.
16 Total			16.1	
19	2/2/2026	Aas, Calvin	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/2/2026	Barr, Zachary	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/2/2026	Cheng, Earnestiena	0.2	Review updated workplan to assess next steps.
19	2/2/2026	Diaz, Matthew	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/2/2026	Eisenberg, Jacob	0.6	Continue to prepare updated workplan.
19	2/2/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/2/2026	Hyland, Megan	0.5	Review updated workplan to assess next steps.
19	2/2/2026	Moran, Sarah	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/2/2026	Scruton, Andrew	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/3/2026	Aas, Calvin	0.3	Assess updates to case deadlines.
19	2/3/2026	Cheng, Earnestiena	0.1	Evaluate next steps on various case workstreams.
19	2/3/2026	Cheng, Earnestiena	0.1	Further evaluate next steps on various case workstreams.
19	2/5/2026	Barr, Zachary	0.3	Review updated workplan to assess next steps.
19	2/9/2026	Aas, Calvin	0.3	Review updated workplan to assess next steps.
19	2/9/2026	Aas, Calvin	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/9/2026	Barr, Zachary	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/9/2026	Cheng, Earnestiena	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/9/2026	Cheng, Earnestiena	0.3	Review updated workplan to assess next steps.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
19	2/9/2026	Eisenberg, Jacob	0.7	Prepare updated workplan.
19	2/9/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/9/2026	Hyland, Megan	0.5	Review updated workplan.
19	2/9/2026	Moran, Sarah	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/9/2026	Moran, Sarah	0.5	Review latest uploads to dataroom.
19	2/16/2026	Aas, Calvin	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Aas, Calvin	0.2	Review updated workplan to assess next steps.
19	2/16/2026	Barr, Zachary	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Cheng, Earnestiena	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Cheng, Earnestiena	0.2	Review updated workplan.
19	2/16/2026	Diaz, Matthew	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Eisenberg, Jacob	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Eisenberg, Jacob	0.6	Prepare updated workplan.
19	2/16/2026	Hyland, Megan	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/16/2026	Scruton, Andrew	0.5	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/17/2026	Moran, Sarah	0.5	Review latest status of key workstreams.
19	2/18/2026	Hyland, Megan	1.0	Review updated workplan to assess next steps.
19	2/18/2026	Moran, Sarah	0.7	Review latest status of key workstreams.
19	2/19/2026	Barr, Zachary	0.2	Review updated workplan to assess next steps.
19	2/23/2026	Aas, Calvin	0.2	Review updated workplan to assess next steps.
19	2/23/2026	Aas, Calvin	0.6	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/23/2026	Barr, Zachary	0.6	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/23/2026	Diaz, Matthew	0.6	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/23/2026	Eisenberg, Jacob	0.7	Prepare updated workplan.
19	2/23/2026	Eisenberg, Jacob	0.6	Participate in internal call re: liquidity, business plan, and other case topics.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
19	2/23/2026	Hyland, Megan	0.6	Provide comments to updated workplan.
19	2/23/2026	Moran, Sarah	1.1	Review updated workplan.
19	2/23/2026	Moran, Sarah	0.6	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/23/2026	Scruton, Andrew	0.6	Participate in internal call re: liquidity, business plan, and other case topics.
19	2/24/2026	Cheng, Earnestiena	0.8	Evaluate status of liquidity, business plan, and OEM negotiations.
19	2/25/2026	Hyland, Megan	0.6	Review latest updates re: customer negotiations.
19	2/27/2026	Cheng, Earnestiena	0.3	Review updated workplan to assess next steps.
19	2/27/2026	Moran, Sarah	0.5	Review latest uploads to dataroom.
19 Total			25.2	
20	2/3/2026	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: liquidity, factoring, and business plan.
20	2/3/2026	Hyland, Megan	0.4	Review agenda re: call with Debtors' advisors.
20	2/3/2026	Scruton, Andrew	0.5	Participate in call with Debtors' professionals re: liquidity, factoring, and business plan.
20	2/10/2026	Cheng, Earnestiena	0.3	Participate in call with Debtors' professionals re: liquidity, business plan, and case timeline.
20	2/10/2026	Rauscher, Heiko	0.3	Participate in call with Debtors' professionals re: liquidity, business plan, and case timeline.
20	2/10/2026	Scruton, Andrew	0.3	Participate in call with Debtors' professionals re: liquidity, business plan, and case timeline.
20	2/16/2026	Cheng, Earnestiena	0.1	Correspond with A&M re: status of various case items.
20	2/16/2026	Cheng, Earnestiena	0.1	Draft agenda for Debtors' professionals call.
20	2/17/2026	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: OEM negotiations, liquidity, and other items.
20	2/17/2026	Rauscher, Heiko	0.5	Participate in call with Debtors' professionals re: OEM negotiations, liquidity, and other items.
20	2/17/2026	Scruton, Andrew	0.5	Participate in call with Debtors' professionals re: OEM negotiations, liquidity, and other items.
20	2/18/2026	Cheng, Earnestiena	0.3	Draft agenda for discussion with CRO.
20	2/20/2026	Diaz, Matthew	0.8	Participate in call with CRO re: key case issues.
20	2/20/2026	Scruton, Andrew	0.8	Participate in call with CRO re: key case issues.
20	2/24/2026	Barr, Zachary	0.4	Participate in call with Debtors' professionals re: OEM negotiations, business plan, and other items.
20	2/24/2026	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: liquidity, business plan, and other items.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
20	2/24/2026	Diaz, Matthew	0.5	Participate in call with Debtors' professionals re: liquidity, business plan, and other items.
20	2/24/2026	Hyland, Megan	0.5	Review agenda re: call with Debtors' advisors.
20	2/24/2026	Rauscher, Heiko	0.5	Participate in call with Debtors' professionals re: liquidity, business plan, and other items.
20	2/24/2026	Scruton, Andrew	0.5	Participate in call with Debtors' professionals re: liquidity, business plan, and other items.
20 Total			8.8	
21	2/3/2026	Aas, Calvin	0.3	Prepare updates to Committee presentation re: key case updates.
21	2/3/2026	Aas, Calvin	0.6	Continue to prepare updates to Committee presentation re: key case updates.
21	2/3/2026	Aas, Calvin	0.3	Prepare updates to Committee presentation re: key case updates.
21	2/3/2026	Cheng, Earnestiena	0.1	Prepare updates to agenda for Committee professionals call.
21	2/3/2026	Cheng, Earnestiena	0.6	Participate in call with Committee professionals re: various case items.
21	2/3/2026	Diaz, Matthew	0.6	Participate in call with Committee professionals re: various case items.
21	2/3/2026	Eisenberg, Jacob	0.7	Review key takeaways from call with the Committee professionals.
21	2/3/2026	Eisenberg, Jacob	1.2	Prepare updates to key case update slide to be presented to the Committee.
21	2/3/2026	Eisenberg, Jacob	0.6	Prepare agenda re: Committee professionals call.
21	2/3/2026	Hyland, Megan	0.3	Provide comments to draft Committee presentation.
21	2/3/2026	Hyland, Megan	0.5	Review agenda re: call with Committee advisors.
21	2/3/2026	Rauscher, Heiko	0.6	Participate in call with Committee professionals re: various case items.
21	2/3/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: various case items.
21	2/4/2026	Cheng, Earnestiena	1.7	Review draft Committee presentation.
21	2/4/2026	Cheng, Earnestiena	0.3	Further review draft Committee presentation.
21	2/4/2026	Diaz, Matthew	1.3	Review business update presentation to the Committee.
21	2/4/2026	Eisenberg, Jacob	0.7	Prepare updates to draft Committee presentation.
21	2/4/2026	Scruton, Andrew	0.7	Review draft report to the Committee.
21	2/5/2026	Aas, Calvin	0.5	Participate in Committee call re: business plan, DIP budget, and other case topics.
21	2/5/2026	Cheng, Earnestiena	0.5	Participate in Committee call re: business plan, DIP budget, and other case topics.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
21	2/5/2026	Diaz, Matthew	0.5	Participate in Committee call re: business plan, DIP budget, and other case topics.
21	2/5/2026	Eisenberg, Jacob	0.5	Update Committee presentation to reflect comments received from Counsel.
21	2/5/2026	Rauscher, Heiko	0.5	Participate in Committee call re: business plan, DIP budget, and other case topics.
21	2/5/2026	Scruton, Andrew	0.5	Review revised draft report to the Committee.
21	2/10/2026	Cheng, Earnestiena	0.6	Participate in call with Committee professionals re: various case items.
21	2/10/2026	Cheng, Earnestiena	0.3	Evaluate outstanding items needed for Committee presentation.
21	2/10/2026	Cheng, Earnestiena	0.1	Review agenda re: Committee professionals call.
21	2/10/2026	Eisenberg, Jacob	0.7	Prepare agenda re: Committee professionals call.
21	2/10/2026	Eisenberg, Jacob	0.6	Participate in call with Committee professionals re: various case items.
21	2/10/2026	Eisenberg, Jacob	0.7	Prepare updates to key case update slide to be presented to the Committee.
21	2/10/2026	Hyland, Megan	0.3	Provide comments to draft Committee presentation.
21	2/10/2026	Hyland, Megan	0.6	Review agenda re: call with Committee advisors.
21	2/10/2026	Rauscher, Heiko	0.6	Participate in call with Committee professionals re: various case items.
21	2/10/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: various case items.
21	2/11/2026	Cheng, Earnestiena	0.3	Continue to process edits to Committee presentation.
21	2/11/2026	Cheng, Earnestiena	0.1	Process edits to Committee presentation.
21	2/11/2026	Cheng, Earnestiena	0.2	Further process edits to Committee presentation.
21	2/11/2026	Diaz, Matthew	1.4	Review business update presentation to the Committee.
21	2/11/2026	Hyland, Megan	0.4	Provide additional comments to draft Committee presentation.
21	2/11/2026	Scruton, Andrew	0.8	Review draft report to the Committee.
21	2/12/2026	Diaz, Matthew	0.5	Review updated business update presentation to the Committee.
21	2/12/2026	Eisenberg, Jacob	0.8	Update Committee presentation to reflect comments received from Counsel.
21	2/12/2026	Moran, Sarah	1.0	Prepare updates to Committee presentation.
21	2/12/2026	Scruton, Andrew	0.6	Review revised draft report to the Committee.
21	2/13/2026	Scruton, Andrew	0.4	Correspond with Counsel re: Committee presentation.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
21	2/17/2026	Cheng, Earnestiena	0.5	Participate in call with Committee professionals re: OEM negotiations, business plan, and other items.
21	2/17/2026	Cheng, Earnestiena	0.6	Evaluate status of Committee presentation.
21	2/17/2026	Cheng, Earnestiena	0.1	Review agenda re: Committee professionals call.
21	2/17/2026	Eisenberg, Jacob	0.4	Prepare agenda re: Committee professionals call.
21	2/17/2026	Eisenberg, Jacob	0.6	Review key takeaways from call with the Committee professionals.
21	2/17/2026	Hyland, Megan	0.5	Participate in call with Committee professionals re: OEM negotiations, business plan, and other items.
21	2/17/2026	Rauscher, Heiko	0.5	Participate in call with Committee professionals re: OEM negotiations, business plan, and other items.
21	2/17/2026	Scruton, Andrew	0.5	Participate in call with Committee professionals re: OEM negotiations, business plan, and other items.
21	2/18/2026	Cheng, Earnestiena	0.7	Process edits to Committee presentation.
21	2/18/2026	Diaz, Matthew	0.7	Review business update presentation to the Committee.
21	2/18/2026	Scruton, Andrew	0.8	Review draft report to the Committee.
21	2/19/2026	Diaz, Matthew	0.4	Correspond with Counsel re: agenda for Committee call.
21	2/19/2026	Diaz, Matthew	0.5	Participate in Committee call re: liquidity, business plan, and other items.
21	2/19/2026	Diaz, Matthew	0.6	Review updated business update presentation to the Committee.
21	2/19/2026	Duwenhorst, Johannes	0.5	Participate in Committee call re: liquidity, business plan, and other items.
21	2/19/2026	Eisenberg, Jacob	0.5	Update Committee presentation to reflect comments received from Counsel.
21	2/19/2026	Hyland, Megan	0.6	Finalize Committee presentation.
21	2/19/2026	Moran, Sarah	1.0	Prepare updates to Committee presentation.
21	2/19/2026	Rauscher, Heiko	0.5	Participate in Committee call re: liquidity, business plan, and other items.
21	2/19/2026	Scruton, Andrew	0.5	Review revised draft report to the Committee.
21	2/24/2026	Diaz, Matthew	0.6	Participate in call with Committee professionals re: business plan, claims, and liquidity.
21	2/24/2026	Eisenberg, Jacob	0.6	Prepare agenda re: Committee professionals call.
21	2/24/2026	Eisenberg, Jacob	0.4	Prepare updates to key case update slide re: Committee presentation.
21	2/24/2026	Eisenberg, Jacob	0.9	Review key takeaways from call with the Committee professionals.
21	2/24/2026	Rauscher, Heiko	0.6	Participate in call with Committee professionals re: business plan, claims, and liquidity.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
21	2/24/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: business plan, claims, and liquidity.
21	2/25/2026	Cheng, Earnestiena	0.3	Process edits to Committee presentation.
21	2/25/2026	Cheng, Earnestiena	0.3	Continue to process edits to Committee presentation.
21	2/25/2026	Diaz, Matthew	1.3	Review business update presentation to the Committee.
21	2/25/2026	Eisenberg, Jacob	0.9	Prepare updates to key case update slide re: Committee presentation.
21	2/25/2026	Hyland, Megan	0.6	Provide comments to draft Committee presentation.
21	2/25/2026	Scruton, Andrew	0.9	Review draft report to the Committee.
21	2/25/2026	Scruton, Andrew	0.6	Review revised draft report to the Committee.
21	2/26/2026	Cheng, Earnestiena	0.2	Process edits to Committee presentation.
21	2/26/2026	Diaz, Matthew	0.5	Review updated business update presentation to the Committee.
21	2/26/2026	Eisenberg, Jacob	0.4	Update Committee presentation to reflect comments received from Counsel.
21	2/26/2026	Eisenberg, Jacob	0.8	Prepare updates to draft Committee presentation.
21	2/26/2026	Hyland, Megan	0.2	Provide comments to draft Committee presentation.
21 Total			48.0	
22	2/9/2026	Diaz, Matthew	0.6	Correspond with creditor re: case issues.
22	2/20/2026	Diaz, Matthew	1.0	Participate in call with creditor re: key case issues.
22	2/20/2026	Scruton, Andrew	1.0	Participate in call with creditor re: key case issues.
22 Total			2.6	
24	2/2/2026	Eisenberg, Jacob	1.4	Review draft second interim fee application.
24	2/3/2026	Barr, Zachary	1.5	Prepare January fee application in accordance with bankruptcy rules.
24	2/3/2026	Barr, Zachary	0.9	Continue to prepare January fee application in accordance with bankruptcy rules.
24	2/3/2026	Barr, Zachary	0.5	Further prepare January fee application in accordance with bankruptcy rules.
24	2/3/2026	Barr, Zachary	0.1	Prepare updates to second interim fee application.
24	2/3/2026	Barr, Zachary	0.5	Continue to prepare updates to second interim fee application.
24	2/3/2026	Barr, Zachary	0.6	Review final updates to second interim fee application.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
24	2/3/2026	Eisenberg, Jacob	1.6	Further review draft second interim fee application.
24	2/4/2026	Barr, Zachary	1.8	Prepare January fee application in accordance with local rules.
24	2/4/2026	Barr, Zachary	0.7	Continue to prepare January fee application in accordance with local rules.
24	2/4/2026	Barr, Zachary	2.1	Further prepare January fee application in accordance with local rules.
24	2/4/2026	Barr, Zachary	0.6	Prepare updates to second interim fee application.
24	2/4/2026	Barr, Zachary	2.1	Continue to prepare updates to second interim fee application.
24	2/4/2026	Barr, Zachary	0.4	Review updates to second interim fee application.
24	2/4/2026	Eisenberg, Jacob	1.8	Review updates to second interim fee application.
24	2/5/2026	Barr, Zachary	2.4	Prepare updates to January fee application.
24	2/5/2026	Barr, Zachary	1.3	Continue to prepare updates to January fee application.
24	2/5/2026	Barr, Zachary	0.2	Prepare final updates to second interim fee application.
24	2/5/2026	Barr, Zachary	0.4	Continue to prepare final updates to second interim fee application.
24	2/5/2026	Barr, Zachary	1.1	Review updates to January fee application.
24	2/5/2026	Diaz, Matthew	0.8	Review draft second interim fee application.
24	2/5/2026	Eisenberg, Jacob	0.9	Review finalized draft second interim fee application.
24	2/9/2026	Barr, Zachary	2.0	Prepare updates to January fee application in accordance with bankruptcy rules.
24	2/9/2026	Barr, Zachary	1.6	Continue to prepare updates to January fee application in accordance with bankruptcy rules.
24	2/10/2026	Barr, Zachary	0.6	Prepare updates to January fee application.
24	2/10/2026	Hellmund-Mora, Marili	0.9	Finalize December fee application.
24	2/11/2026	Barr, Zachary	1.3	Prepare updates to January fee application.
24	2/12/2026	Eisenberg, Jacob	2.8	Review draft January fee application.
24	2/13/2026	Eisenberg, Jacob	2.4	Continue to review draft January fee application.
24	2/15/2026	Eisenberg, Jacob	1.8	Prepare updates to January fee application.
24	2/16/2026	Eisenberg, Jacob	3.6	Prepare additional updates to January fee application.
24	2/17/2026	Barr, Zachary	1.4	Prepare updates to January fee application exhibits.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Task Category	Date	Professional	Hours	Activity
24	2/17/2026	Barr, Zachary	1.2	Continue to prepare updates to January fee application exhibits.
24	2/17/2026	Eisenberg, Jacob	2.6	Prepare updates to January fee application in accordance with local rules.
24	2/18/2026	Eisenberg, Jacob	0.8	Review draft January fee statement.
24	2/19/2026	Barr, Zachary	1.1	Prepare updates to January fee application.
24	2/19/2026	Barr, Zachary	0.5	Continue to prepare updates to January fee application.
24	2/19/2026	Diaz, Matthew	1.2	Review January fee application.
24	2/19/2026	Eisenberg, Jacob	2.6	Prepare updates to draft January fee application.
24	2/19/2026	Eisenberg, Jacob	1.6	Further prepare updates to draft January fee application.
24	2/20/2026	Diaz, Matthew	0.8	Review updated January fee application.
24	2/20/2026	Eisenberg, Jacob	3.4	Prepare updates to draft January fee application in accordance with local rules.
24	2/26/2026	Eisenberg, Jacob	0.2	Review draft December invoice.
24	2/26/2026	Moran, Sarah	0.5	Prepare December 2025 invoice.
24 Total			58.6	
Grand Total			1,340.4	

EXHIBIT D
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF EXPENSES
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Expense Type	Amount
Contractor Services	\$ 13,670.80
Transportation	229.00
Working Meals ¹	200.00
Total	\$ 14,099.80

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD FEBRUARY 1, 2026 TO FEBRUARY 28, 2026

Date	Professional	Expense Type	Expense Detail	Amount
1/31/2026	Kubo, Shota	Contractor Services	Japanese contractor services performed in connection with Marelli Committee engagement as referenced in FTI's retention application (Docket 341).	\$ 13,670.80
			Contractor Services Total	\$ 13,670.80
01/21/2026	Calvin Aas	Transportation	Taxi ride home after late night working in the office on case work.	50.79
01/22/2026	Calvin Aas	Transportation	Taxi ride home after late night working in the office on case work.	96.48
02/05/2026	Calvin Aas	Transportation	Taxi ride home after late night working in the office on case work.	81.73
			Transportation Total	\$ 229.00
01/21/2026	Calvin Aas	Working Meals	Dinner after late night working in the office on case work.	20.00
01/22/2026	Calvin Aas	Working Meals	Dinner after late night working in the office on case work.	20.00
01/27/2026	Calvin Aas	Working Meals	Dinner after late night working in the office on case work.	20.00
02/02/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/09/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/12/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/15/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/16/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/19/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
02/25/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
			Working Meals Total¹	\$ 200.00
			Grand Total	\$ 14,099.80

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: April 28, 2026 at 4:00 p.m. (ET)

**NOTICE OF EIGHTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC.
FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS
FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS FOR THE PERIOD
FROM FEBRUARY 1, 2026 THROUGH FEBRUARY 28, 2026**

PLEASE TAKE NOTICE that on April 7, 2026, FTI Consulting, Inc. filed its Eighth Monthly Fee Statement (the "Application") seeking compensation for services rendered and reimbursement of expenses incurred as financial advisor to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the "Committee") for the period from February 1, 2026 through February 28, 2026 with the United States Bankruptcy Court for the District of Delaware (the "Court").

If you object to the relief sought by the Application, you are required to file a response to the Application, on or before **April 28, 2026 at 4:00 p.m. (ET)** (the "**Objection Deadline**") with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: April 7, 2026

MORRIS JAMES LLP

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)
Jason S. Levin (DE Bar No. 6434)
Siena B. Cerra (DE Bar No. 7290)
500 Delaware Avenue, Suite 1500
Wilmington, DE 19801
Telephone: (302) 888-6800
Facsimile: (302) 571-1750
E-mail: emonzo@morrisjames.com
jlevin@morrisjames.com
scerra@morrisjames.com

-and-

PAUL HASTINGS LLP

Kristopher M. Hansen (admitted *pro hac vice*)
Jonathan D. Canfield (admitted *pro hac vice*)
Gabriel E. Sasson (admitted *pro hac vice*)
200 Park Avenue
New York, NY 10166
Telephone: (212) 318-6000
Facsimile: (212) 319-2665
E-mail: krishansen@paulhastings.com
joncanfield@paulhastings.com
gabesasson@paulhastings.com

*Counsel to the Official Committee of Unsecured
Creditors*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on this 7th day of April, 2026, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Eighth Monthly Fee Statement of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period from February 1, 2026 Through February 28, 2026* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was completed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Service List

Marisa Iasenza
Marelli Automotive Lighting
USA LLC, 26555 Northwestern Highway
Southfield, Michigan 48033
marisa.iasenza@marelli.com

Debtors

Nicholas M. Adzima, Esq.
Evan Swager, Esq.
Kirkland & Ellis LLP
601 Lexington Avenue
New York, New York 10022
nicholas.adzima@kirkland.com
evan.swager@kirkland.com

and

Spencer A. Winters, P.C
Kirkland & Ellis LLP
333 West Wolf Point Plaza
Chicago, Illinois 60654
spencer.winters@kirkland.com

and

Laura Davis Jones, Esq.
Timothy P. Cairns, Esq.
Edward A. Corma, Esq.
Pachulski Stang Ziehl & Jones LLP
919 North Market Street
17th Floor, P.O. Box 8705
Wilmington, Delaware 19899
ljones@pszilaw.com
tcairns@pszilaw.com
ecorma@pszilaw.com

Counsel to the Debtors

Jason Elder, Esq.
Mayer Brown LLP
1221 Avenue of the Americas
New York, New York 10020-1001
jason.elder@mayerbrown.com

Counsel to the DIP Agent

Ira S. Dizengoff, Esq.
Anna Kordas, Esq.
Akin Gump Strauss Hauer & Feld LLP
One Bryant Park
New York, New York 10036
idizengoff@akingump.com

Jane Leamy, Esq.
Timothy J. Fox, Jr., Esq.
Office of the United States Trustee
for the District of Delaware
844 King Street, Suite 2207, Lockbox 35,
Wilmington, Delaware 19801
Jane.M.Leamy@usdoj.gov
timothy.fox@usdoj.gov

United States Trustee

Timothy Graulich, Esq.
Richard J. Steinberg, Esq.
Davis Polk & Wardwell LLP
450 Lexington Avenue
New York, New York 10017
timothy.graulich@davispolk.com
richard.steinberg@davispolk.com

Counsel to Mizuho Bank, Ltd., in all capacities other than as the Prepetition Agent

Robert S. Brady, Esq.
Andrew L. Magaziner, Esq.
Young Conaway Stargatt & Taylor, LLP
1000 North King Street
Wilmington, Delaware 19801
rbrady@ycst.com
amagaziner@ycst.com

Counsel to Mizuho Bank, Ltd., in its capacity as the Prepetition Agent

Brian S. Hermann, Esq.
Jacob A. Adlerstein, Esq.
Paul, Weiss, Rifkind,
Wharton & Garrison LLP
1285 Avenue of the Americas
New York, New York 10019-6064
bhermann@paulweiss.com
jadlerstein@paulweiss.com

Counsel to the Sponsors

Joseph Minias, Esq.
Christine Thain, Esq.
Willkie Farr & Gallagher LLP
787 Seventh Avenue
New York, New York 10019
jminias@willkie.com

akordas@akingump.com

and

Scott L. Alberino, Esq.
Kate Doorley, Esq.
Alexander F. Antypas, Esq.
Akin Gump Strauss Hauer & Feld LLP
2001 K Street NW
Washington, D.C., 20006,
salberino@akingump.com
kdoorley@akingump.com
aantypas@akingump.com

and

Justin R. Alberto, Esq.
Stacy L. Newman, Esq.
Cole Schotz P.C.
500 Delaware Avenue, Suite 600
Wilmington, Delaware 19801
jalberto@coleschotz.com
snewman@coleschotz.com

Counsel to the Ad Hoc Group of Senior Lenders

cthain@willkie.com

and

Jennifer J. Hardy, Esq.
Willkie Farr & Gallagher LLP
600 Travis Street
Houston, Texas 77002
jhardy2@willkie.com

and

Ericka F. Johnson, Esq.
Steven D. Adler, Esq.
Bayard P.A.
600 N. King St. Suite 400
Wilmington, Delaware 19801
ejohnson@bayardlaw.com
sadler@bayardlaw.com

Counsel to the Initial Tranche A Lender

Lori Lapin Jones, Esq.
Lori Lapin Jones PLLC
98 Cutter Mill Road - Suite 255
South Great Neck, New York 11021
ljones@jonespllc.com

Fee Examiner