

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE

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In re:

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Chapter 11

Case No. 25-11034 (CTG)

Debtors.

Jointly Administered

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**NINTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM MARCH 1, 2026 THROUGH MARCH 31, 2026**

Name of Applicant: Alvarez & Marsal North America, LLC

Authorized to Provide Professional Services to: The above-captioned Debtors

Period for which compensation and reimbursement is sought: March 1, 2026 through March 31, 2026

Amount of Compensation sought as actual, reasonable and necessary: \$4,414,300.00 (80% of \$5,517,875.00)

Amount of Expense Reimbursement sought as actual, reasonable and necessary: \$59,126.07

Date of order approving retention: August 5, 2025 *nunc pro tunc* to June 10, 2025

This is a(n): ✓ Monthly Interim Final application

This is the Ninth monthly fee application filed in this case

1 A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Mi



Requested Payment Amount:

Fees at 80% \$ 4,414,300.00Expenses at 100% \$ 59,126.07Total: \$ 4,473,426.07**Prior Applications –**

Date Invoice Filed	Docket Number	Invoice Period	Fees Requested	Expenses Requested	Total Fees & Expenses	Total Payment Requested	Payment Received	Date Payment Received
10/15/2025	#1086	June 11, 2025 - September 30, 2025	\$ 5,658,453.30	\$ -	\$ 5,658,453.30	\$ 5,658,453.30	\$ 5,658,453.30	11/28/2025
11/25/2025	#1232	*October 1, 2025 - October 31, 2025	\$ 7,033,924.00	\$ 142,102.81	\$ 7,176,026.81	\$ 5,769,242.01	\$ 5,769,242.01	12/24/2025
12/29/2025	#1470	*November 1, 2025 - November 30, 2025	\$ 4,629,164.00	\$ 38,084.14	\$ 4,667,248.14	\$ 3,741,415.34	\$ 3,741,415.34	2/6/2026
2/3/2026	#1641	*December 1, 2025 - December 31, 2025	\$ 4,190,400.00	\$ 23,369.66	\$ 4,213,769.66	\$ 3,375,689.66	\$ 3,375,689.66	3/27/2026
2/13/2026	#1660	October 1, 2025 - December 31, 2025	\$ 3,170,697.60	\$ -	\$ 3,170,697.60	\$ 3,170,697.60	\$ -	
3/3/2026	#1775	*January 1, 2026 - January 31, 2026	\$ 4,606,918.00	\$ 40,345.19	\$ 4,647,263.19	\$ 3,725,879.59	\$ -	
3/30/2026	#1811	*February 1, 2026 - February 28, 2026	\$ 4,061,536.00	\$ 17,111.42	\$ 4,078,647.42	\$ 3,266,340.22	\$ -	

*Payments for monthly fee applications reflect 80% of fees and 100% of expenses

COMPENSATION BY PROFESSIONAL

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
Grossi, Nick	Managing Director	USA	\$1,425.00	205.4	\$292,695.00
Simion, Tony	Managing Director	USA	\$1,375.00	163.2	\$224,400.00
Turner, Cari	Managing Director	USA	\$1,375.00	103.7	\$142,587.50
Everhart, Brett	Managing Director	USA	\$1,300.00	160.0	\$208,000.00
Tatham, Ben	Managing Director	United Kingdom	\$1,300.00	54.7	\$71,110.00
Weiland, Brad	Managing Director	USA	\$1,200.00	53.5	\$64,200.00
Shiffman, David	Senior Director	USA	\$1,125.00	230.4	\$259,200.00
Donoghue, Doug	Senior Director	USA	\$1,125.00	2.4	\$2,700.00
Webber, Dan	Senior Director	USA	\$1,100.00	182.6	\$200,860.00
Shahbain, Abraham	Senior Director	USA	\$1,075.00	213.7	\$229,727.50
Jadoon, Shazim	Senior Director	United Kingdom	\$1,050.00	189.5	\$198,975.00
Loop, Stuart	Senior Director	USA	\$1,050.00	313.3	\$328,965.00
Callerio, Lorenzo	Senior Director	USA	\$1,050.00	120.6	\$126,630.00
Neal, Elliott	Senior Director	USA	\$1,050.00	222.0	\$233,100.00
Warren, Joseph	Director	USA	\$975.00	4.3	\$4,192.50
Caruso, Nicholas	Director	USA	\$925.00	202.9	\$187,682.50
Dvorak, Michael	Director	USA	\$925.00	51.1	\$47,267.50
Del Giudice, Frank	Director	USA	\$900.00	15.5	\$13,950.00
Yosaitis, Brad	Director	USA	\$900.00	186.6	\$167,940.00
Rybarczyk, Jodi	Senior Associate	USA	\$850.00	202.6	\$172,210.00
Waismann, Heitor	Senior Associate	USA	\$825.00	218.7	\$180,427.50
Moore, Colin	Senior Associate	USA	\$800.00	269.5	\$215,600.00
Cook, Jacob	Senior Associate	USA	\$800.00	138.5	\$110,800.00
O'Toole, Colin	Manager	USA	\$800.00	116.5	\$93,200.00
Chester, Monte	Senior Associate	USA	\$775.00	70.3	\$54,482.50
Gudeman, Brian	Senior Associate	USA	\$775.00	211.9	\$164,222.50
Hill, Michael	Associate	USA	\$725.00	147.2	\$106,720.00
Espinoza, Nanci	Senior Associate	USA	\$675.00	218.4	\$147,420.00
Qu, Shilin	Senior Associate	United Kingdom	\$675.00	176.3	\$119,002.50
Schmelter, Griffen	Associate	USA	\$650.00	174.9	\$113,685.00
Draude, Richard	Associate	USA	\$650.00	210.3	\$136,695.00
Simoneaux, Natalie	Associate	USA	\$650.00	116.8	\$75,920.00

Professional	Position	Geography	Billing Rate	Total hours	Total Fees
ten Cate, Sanna	Associate	USA	\$575.00	235.3	\$135,297.50
Hamerski, Grace	Analyst	USA	\$525.00	271.5	\$142,537.50
Flores, Ajejandro	Director	Mexico	\$500.00	193.2	\$96,600.00
Athreya, Abhi	Analyst	USA	\$475.00	250.6	\$119,035.00
Korol, Sammy	Analyst	USA	\$475.00	249.9	\$118,702.50
Bajaj, Himanshu	Analyst	India	\$350.00	96.3	\$33,705.00
Panda, Dipika	Senior Associate	India	\$350.00	190.1	\$66,535.00
Singh, Vani	Senior Associate	India	\$350.00	72.9	\$25,515.00
Sharma, Paritosh	Senior Associate	India	\$350.00	145.5	\$50,925.00
Corbett, Natalie	Paraprofessional	USA	\$350.00	5.7	\$1,995.00
Croche, Patricio	Analyst	Mexico	\$200.00	162.3	\$32,460.00
			TOTAL	6,820.60	\$5,517,875.00

COMPENSATION BY PROJECT CATEGORY

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	2,105.8	\$1,451,580.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	282.8	\$321,002.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,322.3	\$1,142,747.50
CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS	Assist the Debtors with claims planning process, review of claims filed against the Debtors, claim reconciliation, and related work including submission of related motions to the Court. Includes reviewing bar date documents, preparing claims reports, participating in claims reconciliation discussions, and providing guidance around general counsel.	335.1	\$272,112.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the DIP lender	1,092.7	\$889,802.50
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	215.3	\$217,222.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	35.5	\$17,650.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	71.8	\$61,502.50
REAL ESTATE	Advise and assist management with the review, evaluation, and strategy of the company's lease portfolio by providing benchmark data of similar lease location costs and potential negotiation activities	42.6	\$37,207.50

Task Code	Description	Total Hours	Total Fees Requested
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	114.8	\$90,925.00
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	1,201.9	\$1,016,122.50
		6,820.6	\$5,517,875.00

COMPENSATION BY GEOGRAPHY

Geography	Total hours	Total Fees
USA	5,539.8	\$4,823,047.50
United Kingdom	420.5	\$389,087.50
Mexico	355.5	\$129,060.00
India	504.8	\$176,680.00
Total	6,820.6	\$5,517,875.00

EXPENSE SUMMARY

SUMMARY OF EXPENSES BY CATEGORY FOR ALVAREZ & MARSAL NORTH AMERICA, LLC March 1, 2026 through March 31, 2026	
Expense Category	Amount
Airfare	19,226.79
Lodging	13,372.36
Meals	3,798.17
Miscellaneous*	15,235.38
Data Storage and Discovery Software Server Fees	510.36
Transportation	6,983.01
Total	\$ 59,126.07

**Back-up materials are being provided to the Fee Examiner*

Annexed hereto are the following schedules for compensation and reimbursement of expenses sought by Applicant for the Compensation Period:

Exhibit A – Summary of Time Detail by Task

Exhibit B – Summary of Time Detail by Professional

Exhibit C – Summary of Time Detail by Task by Professional

Exhibit D – Time Detail by Task Code which includes a daily time log detailing the activities and services performed by the Applicant on behalf of the Debtors

Exhibit E – Summary of Expense by Category

Exhibit F – Expense Detail by Professional which includes a breakdown of the Applicant's expenses incurred

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re: Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC Case No. 25-11034 (CTG)

et al.,¹ Jointly Administered

Debtors.

----- X

**NINTH MONTHLY FEE APPLICATION OF
ALVAREZ & MARSAL NORTH AMERICA, LLC
FOR PAYMENT OF COMPENSATION AND REIMBURSEMENT
OF EXPENSES AS FINANCIAL ADVISORS TO THE DEBTORS
FOR THE PERIOD FROM MARCH 1, 2026 THROUGH MARCH 31, 2026**

Alvarez & Marsal North America, LLC (“A&M” or the “Applicant”), financial advisor to the above-captioned debtors and debtors in possession (collectively, the “Debtors”), hereby submits its ninth monthly application (the “Application”) for entry of an order pursuant to section 331 of title 11 of the United States Code, 11 U.S.C. §§101 et seq., as amended (the “Bankruptcy Code”) granting it monthly compensation and reimbursement of expenses for the period from March 1, 2026 through March 31, 2026. In support hereof, A&M respectfully represents as follows:

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

**I. JURISDICTION, VENUE AND STATUTORY
PREDICATES FOR RELIEF SOUGHT**

1. This Court has jurisdiction over this Application pursuant to 28 U.S.C. §1334. This is a core proceeding pursuant to 28 U.S.C. §157(b)(2)(A) and (B). Venue of this proceeding and this Application is proper in this District pursuant to 28 U.S.C. §§1408 and 1409. The statutory predicate for the relief sought herein is section 331 of the Bankruptcy Code.

II. BACKGROUND

2. On June 11, 2025 (the “Petition Date”), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code. The Debtors have continued in the management of its businesses and operation of its properties pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.

3. On August 5, 2025, this Court entered an Order [Docket No. 478] approving the retention of A&M as financial advisors to the Debtors *nunc pro tunc* to the Petition Date.

4. On August 5, 2025, the Court entered the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

III. SUMMARY OF SERVICES RENDERED

5. A&M has rendered services on behalf of the Debtors for the period from March 1, 2026 through March 31, 2026 (the “Compensation Period”), totaling 6,820.6 hours of professional time.

6. Attached hereto as Exhibits “A-F” is a full and detailed statement describing the professional services rendered and expenses incurred by each A&M professional during the Compensation Period.

7. To assist the Court in its review of the fees sought by Applicant, Applicant

has separated its time entries in Exhibit D into the following categories:

Task Code	Description	Total Hours	Total Fees Requested
ACCOUNTING/CUT-OFF	Assist the Debtors with accounting- and accounts-payable-related items. The Debtors employ approx. 20 enterprise resource planning ("ERP") systems in regions around the world, each comprising a separate accounting and finance system and separate operations, including purchasing, accounts payable, vendor-facing procurement-to-payment, customer-facing order-to-cash, and treasury operations, among others. The Debtors manage these ERPs with a combination of Debtor and outsourced personnel in plants and offices around the world. A&M's assistance under this Task Code focused on remote and on-site coordination with these local and regional plants and offices (in English and non-English languages) in Brazil, China, Germany, India, Italy, Japan, Mexico, Slovakia, and the United States, including developing and implementing systems infrastructure and more than 30 personnel training sessions for the cutoff of the Debtors' accounts-payable process, Petition-Date accounting close, the coding of approx. 500,000 pre- and postpetition liabilities, reporting requirements, internal controls for accounting, finance, and treasury departments, bank-related items, and other accounting-related items.	2,105.8	\$1,451,580.00
BANKRUPTCY SUPPORT	Advise and assist the Debtors on matters concerning operating in chapter 11. The Debtors' extensive footprint necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels regarding operating guidelines for chapter 11, including detailed process management to properly address chapter 11 case management, Bankruptcy Code concepts like the automatic stay, and required reporting activities and administrative functions.	282.8	\$321,002.50
BUSINESS PLAN	Advise and assist the company with the planning, development, evaluation and implementation of the company's strategic, business and operating plans including the coordination and preparation of the related financial projections.	1,322.3	\$1,142,747.50
CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS	Assist the Debtors with claims planning process, review of claims filed against the Debtors, claim reconciliation, and related work including submission of related motions to the Court. Includes reviewing bar date documents, preparing claims reports, participating in claims reconciliation discussions, and providing guidance around general counsel.	335.1	\$272,112.50
DIP FINANCING & CASH FLOW	Advise and assist management in treasury matters including the development of weekly cash forecasts, reporting on cash activity, covenant compliance, and other reporting requirements pursuant to cash collateral motion. Advise Debtor and assist other advisors with procurement of DIP financing, including diligence with prospective lenders and reporting to the DIP lender	1,092.7	\$889,802.50
DUE DILIGENCE & INFORMATION REQUESTS	Address information requests from, and attend meetings and calls with, various constituencies including lenders, unsecured creditors committee, and advisors. Deal with Creditors and third party inquiries.	215.3	\$217,222.50
FEE APP	Prepare the month and interim fee applications in accordance with Court guidelines.	35.5	\$17,650.00
MONTHLY OPERATING REPORT	Assist the Debtors with the preparation of the Initial Debtor Interview requirements, Initial Operating Report, Monthly Operating Report, Form 26 and other related matters for the US Trustee.	71.8	\$61,502.50

Task Code	Description	Total Hours	Total Fees Requested
REAL ESTATE	Advise and assist management with the review, evaluation, and strategy of the company's lease portfolio by providing benchmark data of similar lease location costs and potential negotiation activities	42.6	\$37,207.50
TRAVEL TIME	Billable travel time (reflects 50% of time incurred).	114.8	\$90,925.00
VENDOR MANAGEMENT	Advise and assist the Debtors with postpetition vendor management including analyzing the financial impact of supplier agreements, tracking prepetition payment activity, and meeting and negotiating with suppliers. The Debtors extensive footprint and decentralized operations necessitates A&M's close coordination with business contacts and counsel at the local, regional, and global levels, including a Debtor vendor management team comprised of finance, purchasing, and other personnel from multiple countries. A&M also assists the Debtors with around-the-world reconciliation of asserted vendor claims and coordination of vendor strategies across regions including North America; Latin America; Europe, the Middle East, and Africa; China; and the greater Asia-Pacific. A&M's assistance under this Task Code brought to bear both remote and on-site coordination with local and regional plants and offices (in English and non-English languages), as reasonably requested by the Debtors.	1,201.9	\$1,016,122.50
		6,820.6	\$5,517,875.00

8. The total sum due to A&M for professional services rendered on behalf of the Debtors for the Compensation Period is \$4,414,300.00 (80% of \$5,517,875.00). A&M submits that the professional services it rendered on behalf of the Debtors during this time were reasonable and necessary.

9. A&M also expended costs on behalf of the Debtors in the sum of \$59,126.07 during the Compensation Period. Attached hereto as Exhibit "F" is an itemized list of expenses incurred during the Compensation Period.

10. A&M accordingly seeks payment of the sum of \$4,414,300.00 in fees and \$59,126.07 in expenses, for a total of \$4,473,426.07.

11. The undersigned hereby attests that he has reviewed the requirements of Rule 2016-1 of the Local Rules of the United States Bankruptcy Court for the District of Delaware and this Application conforms to such requirements.

WHEREFORE, A&M hereby requests: (i) monthly allowance of compensation for necessary and valuable professional services rendered to the Debtors in the sum of

\$4,414,300.00 (representing 80% of \$5,517,875.00) and reimbursement of actual and necessary expenses incurred in the sum of \$59,126.07 for the period from March 1, 2026 through March 31, 2026, (ii) payment in the amount of \$4,473,426.07 representing 80% of the total fees billed and 100% of the expenses incurred during the Application Period, as provided under the Interim Compensation Order; and (iii) such other relief as this Court deems just and proper.

Dated: May 1, 2026
Troy, MI

Respectfully submitted,

**ALVAREZ & MARSAL NORTH
AMERICA, LLC**

/s/ Tony Simion
Tony Simion
Managing Director
Alvarez & Marsal North America, LLC
755 W. Big Beaver Ave., Suite 650
Troy, MI 48084
Telephone: 248.936.0836
tsimion@alvarezandmarsal.com

*Financial Advisor to the Debtors and
Debtors in Possession*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

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In re:

Chapter 11

MARELLI AUTOMOTIVE LIGHTING USA, LLC
et al.,¹

Case No. 25-11034 (CTG)

Jointly Administered

Debtors.

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NOTICE OF FILING OF FEE APPLICATION

PLEASE TAKE NOTICE that Alvarez & Marsal North America, LLC (“A&M”) financial advisors to the debtors and debtors in possession (collectively, the “Debtors”), filed and served the *Ninth Monthly Fee Application of Alvarez & Marsal North America, LLC for Payment of Compensation and Reimbursement of Expenses as Financial Advisors to the Debtors for the Period from March 1, 2026 through March 31, 2026* (the “Application”) seeking compensation for the reasonable and necessary services rendered to the Debtors in the amount of \$5,517,875.00, and reimbursement for actual and necessary expenses in the amount of \$59,126.07.

PLEASE TAKE FURTHER NOTICE that any objection or response to the Application must be made in writing, and filed with the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”), 824 North Market Street, 3rd Floor, Wilmington, Delaware 19801, on or before **May 22, 2026 at 4:00 p.m. prevailing Eastern time.**

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

The Application is submitted pursuant to the *Order (I) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (II) Granting Related Relief* [Docket No. 477] (the “Interim Compensation Order”).

PLEASE TAKE FURTHER NOTICE that at the same time, you must also serve a copy of the response or objection upon to: (a) the U.S. Trustee; (b) the holders of the 30 largest unsecured claims against the Debtors (on a consolidated basis); (c) Paul Hastings LLP and Morris James LLP, as co-counsel to the Committee; (d) the office of the attorney general for each of the states in which the Debtors operate; (e) United States Attorney’s Office for the District of Delaware; (f) the Internal Revenue Service; (g) the United States Securities and Exchange Commission; (h) the United States Department of Justice; (i) Mayer Brown LLP, as counsel to the DIP Agent; (j) Davis Polk & Wardwell LLP, as counsel to Mizuho Bank, Ltd., in all capacities other than as Prepetition Agent; (k) Young Conaway Stargatt & Taylor, LLP, as counsel to Mizuho Bank, Ltd., in its capacity as Prepetition Agent; (l) Akin Gump Strauss Hauer & Feld LLP and Cole Schotz P.C., as counsel to the Ad Hoc Group; of Senior Lenders; (m) Paul, Weiss, Rifkind, Wharton & Garrison LLP, as counsel to the Sponsors; and (n) any party that has requested notice pursuant to Bankruptcy Rule 2002 (the “Notice Parties”).

IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM

IF A TIMELY OBJECTION IS FILED AND SERVED, THEN PAYMENT WILL BE MADE ACCORDING TO THE PROCEDURES SET FORTH IN THE INTERIM COMPENSATION ORDER.

A HEARING ON THE APPLICATION WILL BE HELD ONLY IF OBJECTIONS
ARE TIMELY FILED.

Dated: May 1, 2026
Wilmington, Delaware

/s/ Laura Davis Jones

Laura Davis Jones (DE Bar No. 2436)
Timothy P. Cairns (DE Bar No. 4228)
Edward A. Corma (DE Bar No. 6718)
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ecorma@pszjlaw.com

- and -

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-and-

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Co-Counsel to the Debtors and Debtors in Possession

EXHIBIT A
Summary of Time Detail by Task

Exhibit A

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task
March 1, 2026 through March 31, 2026***

<i>Task Description</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
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BANKRUPTCY SUPPORT	282.8	\$321,002.50
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TRAVEL TIME	114.8	\$90,925.00
VENDOR MANAGEMENT	1,201.9	\$1,016,122.50
<i>Total</i>		<i>6,820.6</i>
		<i>\$5,517,875.00</i>

EXHIBIT B
Summary of Time Detail by Professional

Exhibit B

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Professional
March 1, 2026 through March 31, 2026***

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425.00	205.4	\$292,695.00
Simion, Tony	Managing Director	\$1,375.00	163.2	\$224,400.00
Turner, Cari	Managing Director	\$1,375.00	103.7	\$142,587.50
Everhart, Brett	Managing Director	\$1,300.00	160.0	\$208,000.00
Tatham, Ben	Managing Director	\$1,300.00	54.7	\$71,110.00
Weiland, Brad	Managing Director	\$1,200.00	53.5	\$64,200.00
Donoghue, Doug	Senior Director	\$1,125.00	2.4	\$2,700.00
Shiffman, David	Senior Director	\$1,125.00	230.4	\$259,200.00
Webber, Dan	Senior Director	\$1,100.00	182.6	\$200,860.00
Shahbain, Abraham	Senior Director	\$1,075.00	213.7	\$229,727.50
Callerio, Lorenzo	Senior Director	\$1,050.00	120.6	\$126,630.00
Jadoon, Shazim	Senior Director	\$1,050.00	189.5	\$198,975.00
Loop, Stuart	Senior Director	\$1,050.00	313.3	\$328,965.00
Neal, Elliott	Senior Director	\$1,050.00	222.0	\$233,100.00
Warren, Joseph	Director	\$975.00	4.3	\$4,192.50
Caruso, Nicholas	Director	\$925.00	202.9	\$187,682.50
Dvorak, Michael	Director	\$925.00	51.1	\$47,267.50
Del Giudice, Frank	Director	\$900.00	15.5	\$13,950.00
Yosaitis, Brad	Director	\$900.00	186.6	\$167,940.00
Rybarczyk, Jodi	Senior Associate	\$850.00	202.6	\$172,210.00
Waismann, Heitor	Senior Associate	\$825.00	218.7	\$180,427.50
Cook, Jacob	Senior Associate	\$800.00	138.5	\$110,800.00
Moore, Colin	Senior Associate	\$800.00	269.5	\$215,600.00
O'Toole, Colin	Manager	\$800.00	116.5	\$93,200.00
Chester, Monte	Senior Associate	\$775.00	70.3	\$54,482.50
Gudeman, Brian	Senior Associate	\$775.00	211.9	\$164,222.50
Hill, Michael	Associate	\$725.00	147.2	\$106,720.00
Espinoza, Nanci	Senior Associate	\$675.00	218.4	\$147,420.00
Qu, Shilin	Senior Associate	\$675.00	176.3	\$119,002.50
Draude, Richard	Associate	\$650.00	210.3	\$136,695.00
Schmelter, Griffen	Associate	\$650.00	174.9	\$113,685.00
Simoneaux, Natalie	Associate	\$650.00	116.8	\$75,920.00

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
ten Cate, Sanna	Associate	\$575.00	235.3	\$135,297.50
Hamerski, Grace	Analyst	\$525.00	271.5	\$142,537.50
Flores, Alejandro	Director	\$500.00	193.2	\$96,600.00
Athreya, Abhi	Analyst	\$475.00	250.6	\$119,035.00
Korol, Sammy	Analyst	\$475.00	249.9	\$118,702.50
Bajaj, Himanshu	Analyst	\$350.00	96.3	\$33,705.00
Panda, Dipika	Senior Associate	\$350.00	190.1	\$66,535.00
Sharma, Paritosh	Senior Associate	\$350.00	145.5	\$50,925.00
Singh, Vani	Senior Associate	\$350.00	72.9	\$25,515.00
Corbett, Natalie	Executive Assistant Office Administrator	\$350.00	5.7	\$1,995.00
Croche, Patricio	Analyst	\$200.00	162.3	\$32,460.00
		<i>Total</i>	6,820.6	\$5,517,875.00

EXHIBIT C
Summary of Time Detail by Task by Professional

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

ACCOUNTING/CUT-OFF

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	31.2	\$44,460.00
Everhart, Brett	Managing Director	\$1,300	160.0	\$208,000.00
Tatham, Ben	Managing Director	\$1,300	54.7	\$71,110.00
Weiland, Brad	Managing Director	\$1,200	2.1	\$2,520.00
Shiffman, David	Senior Director	\$1,125	3.5	\$3,937.50
Shahbain, Abraham	Senior Director	\$1,075	0.8	\$860.00
Jadoon, Shazim	Senior Director	\$1,050	98.8	\$103,740.00
Neal, Elliott	Senior Director	\$1,050	218.2	\$229,110.00
Del Giudice, Frank	Director	\$900	15.5	\$13,950.00
Yosaitis, Brad	Director	\$900	167.1	\$150,390.00
Waismann, Heitor	Senior Associate	\$825	0.7	\$577.50
Espinoza, Nanci	Senior Associate	\$675	202.0	\$136,350.00
Qu, Shilin	Senior Associate	\$675	96.3	\$65,002.50
ten Cate, Sanna	Associate	\$575	216.3	\$124,372.50
Flores, Alejandro	Director	\$500	179.2	\$89,600.00
Bajaj, Himanshu	Analyst	\$350	96.3	\$33,705.00
Panda, Dipika	Senior Associate	\$350	190.1	\$66,535.00
Sharma, Paritosh	Senior Associate	\$350	145.5	\$50,925.00

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

Singh, Vani	Senior Associate	\$350	72.9	\$25,515.00
Croche, Patricio	Analyst	\$200	154.6	\$30,920.00
			2,105.8	\$1,451,580.00

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

BANKRUPTCY SUPPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	49.3	\$70,252.50
Simion, Tony	Managing Director	\$1,375	62.8	\$86,350.00
Turner, Cari	Managing Director	\$1,375	15.2	\$20,900.00
Weiland, Brad	Managing Director	\$1,200	9.0	\$10,800.00
Shiffman, David	Senior Director	\$1,125	13.0	\$14,625.00
Webber, Dan	Senior Director	\$1,100	32.7	\$35,970.00
Shahbain, Abraham	Senior Director	\$1,075	24.6	\$26,445.00
Callerio, Lorenzo	Senior Director	\$1,050	0.3	\$315.00
Loop, Stuart	Senior Director	\$1,050	1.2	\$1,260.00
Caruso, Nicholas	Director	\$925	2.7	\$2,497.50
Dvorak, Michael	Director	\$925	8.1	\$7,492.50
Rybarczyk, Jodi	Senior Associate	\$850	4.5	\$3,825.00
O'Toole, Colin	Manager	\$800	0.2	\$160.00
Gudeman, Brian	Senior Associate	\$775	16.4	\$12,710.00
Draude, Richard	Associate	\$650	6.5	\$4,225.00
Schmelter, Griffen	Associate	\$650	33.9	\$22,035.00
Athreya, Abhi	Analyst	\$475	2.4	\$1,140.00

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

282.8

\$321,002.50

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

BUSINESS PLAN

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	40.9	\$58,282.50
Simion, Tony	Managing Director	\$1,375	57.9	\$79,612.50
Turner, Cari	Managing Director	\$1,375	0.3	\$412.50
Weiland, Brad	Managing Director	\$1,200	0.5	\$600.00
Shiffman, David	Senior Director	\$1,125	10.7	\$12,037.50
Webber, Dan	Senior Director	\$1,100	115.1	\$126,610.00
Shahbain, Abraham	Senior Director	\$1,075	0.3	\$322.50
Loop, Stuart	Senior Director	\$1,050	264.0	\$277,200.00
Caruso, Nicholas	Director	\$925	0.3	\$277.50
Dvorak, Michael	Director	\$925	0.3	\$277.50
Waismann, Heitor	Senior Associate	\$825	3.1	\$2,557.50
Cook, Jacob	Senior Associate	\$800	100.9	\$80,720.00
Moore, Colin	Senior Associate	\$800	268.7	\$214,960.00
Gudeman, Brian	Senior Associate	\$775	191.2	\$148,180.00
Hamerski, Grace	Analyst	\$525	267.0	\$140,175.00
Korol, Sammy	Analyst	\$475	1.1	\$522.50
			1,322.3	\$1,142,747.50

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	0.4	\$570.00
Turner, Cari	Managing Director	\$1,375	0.8	\$1,100.00
Weiland, Brad	Managing Director	\$1,200	15.8	\$18,960.00
Shahbain, Abraham	Senior Director	\$1,075	0.5	\$537.50
Caruso, Nicholas	Director	\$925	0.9	\$832.50
Dvorak, Michael	Director	\$925	32.5	\$30,062.50
Rybarczyk, Jodi	Senior Associate	\$850	133.6	\$113,560.00
Chester, Monte	Senior Associate	\$775	68.8	\$53,320.00
Draude, Richard	Associate	\$650	0.9	\$585.00
Simoneaux, Natalie	Associate	\$650	80.9	\$52,585.00
			<u>335.1</u>	<u>\$272,112.50</u>

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

DIP FINANCING & CASH FLOW

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	59.4	\$84,645.00
Simion, Tony	Managing Director	\$1,375	4.9	\$6,737.50
Turner, Cari	Managing Director	\$1,375	8.5	\$11,687.50
Weiland, Brad	Managing Director	\$1,200	8.6	\$10,320.00
Shiffman, David	Senior Director	\$1,125	149.0	\$167,625.00
Webber, Dan	Senior Director	\$1,100	3.1	\$3,410.00
Shahbain, Abraham	Senior Director	\$1,075	12.7	\$13,652.50
Jadoon, Shazim	Senior Director	\$1,050	79.6	\$83,580.00
Caruso, Nicholas	Director	\$925	1.0	\$925.00
Dvorak, Michael	Director	\$925	7.4	\$6,845.00
Waismann, Heitor	Senior Associate	\$825	187.0	\$154,275.00
Hill, Michael	Associate	\$725	130.8	\$94,830.00
Qu, Shilin	Senior Associate	\$675	73.8	\$49,815.00
Draude, Richard	Associate	\$650	40.5	\$26,325.00
Schmelter, Griffen	Associate	\$650	114.6	\$74,490.00
Simoneaux, Natalie	Associate	\$650	0.2	\$130.00
Athreya, Abhi	Analyst	\$475	0.3	\$142.50
Korol, Sammy	Analyst	\$475	211.3	\$100,367.50

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

1,092.7

\$889,802.50

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***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

DUE DILIGENCE & INFORMATION REQUESTS

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	9.3	\$13,252.50
Simion, Tony	Managing Director	\$1,375	31.5	\$43,312.50
Shiffman, David	Senior Director	\$1,125	34.3	\$38,587.50
Webber, Dan	Senior Director	\$1,100	13.4	\$14,740.00
Shahbain, Abraham	Senior Director	\$1,075	0.3	\$322.50
Loop, Stuart	Senior Director	\$1,050	48.1	\$50,505.00
Caruso, Nicholas	Director	\$925	0.3	\$277.50
Rybarczyk, Jodi	Senior Associate	\$850	0.7	\$595.00
Waismann, Heitor	Senior Associate	\$825	26.7	\$22,027.50
Cook, Jacob	Senior Associate	\$800	0.7	\$560.00
Moore, Colin	Senior Associate	\$800	0.8	\$640.00
O'Toole, Colin	Manager	\$800	23.5	\$18,800.00
Gudeman, Brian	Senior Associate	\$775	3.9	\$3,022.50
Hamerski, Grace	Analyst	\$525	4.5	\$2,362.50
Korol, Sammy	Analyst	\$475	17.3	\$8,217.50
			215.3	\$217,222.50

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

FEE APP

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	1.4	\$1,925.00
Shahbain, Abraham	Senior Director	\$1,075	0.4	\$430.00
Athreya, Abhi	Analyst	\$475	10.1	\$4,797.50
Korol, Sammy	Analyst	\$475	17.9	\$8,502.50
Corbett, Natalie	Executive Assistant Office Administrator	\$350	5.7	\$1,995.00
			35.5	\$17,650.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

MONTHLY OPERATING REPORT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Weiland, Brad	Managing Director	\$1,200	5.7	\$6,840.00
Rybarczyk, Jodi	Senior Associate	\$850	60.5	\$51,425.00
Schmelter, Griffen	Associate	\$650	3.3	\$2,145.00
Korol, Sammy	Analyst	\$475	2.3	\$1,092.50
			<u>71.8</u>	<u>\$61,502.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

REAL ESTATE

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Simion, Tony	Managing Director	\$1,375	1.7	\$2,337.50
Webber, Dan	Senior Director	\$1,100	18.3	\$20,130.00
Gudeman, Brian	Senior Associate	\$775	0.4	\$310.00
Schmelter, Griffen	Associate	\$650	22.2	\$14,430.00
			<u>42.6</u>	<u>\$37,207.50</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

TRAVEL TIME

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	8.0	\$11,400.00
Simion, Tony	Managing Director	\$1,375	3.0	\$4,125.00
Turner, Cari	Managing Director	\$1,375	2.4	\$3,300.00
Shiffman, David	Senior Director	\$1,125	4.0	\$4,500.00
Jadoon, Shazim	Senior Director	\$1,050	11.1	\$11,655.00
Neal, Elliott	Senior Director	\$1,050	3.5	\$3,675.00
Yosaitis, Brad	Director	\$900	19.5	\$17,550.00
Espinoza, Nanci	Senior Associate	\$675	16.4	\$11,070.00
Qu, Shilin	Senior Associate	\$675	6.2	\$4,185.00
ten Cate, Sanna	Associate	\$575	19.0	\$10,925.00
Flores, Alejandro	Director	\$500	14.0	\$7,000.00
Croche, Patricio	Analyst	\$200	7.7	\$1,540.00
			<u>114.8</u>	<u>\$90,925.00</u>

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

VENDOR MANAGEMENT

<i>Professional</i>	<i>Position</i>	<i>Billing Rate</i>	<i>Sum of Hours</i>	<i>Sum of Fees</i>
Grossi, Nick	Managing Director	\$1,425	6.9	\$9,832.50
Turner, Cari	Managing Director	\$1,375	76.5	\$105,187.50
Weiland, Brad	Managing Director	\$1,200	11.8	\$14,160.00
Donoghue, Doug	Senior Director	\$1,125	2.4	\$2,700.00
Shiffman, David	Senior Director	\$1,125	15.9	\$17,887.50
Shahbain, Abraham	Senior Director	\$1,075	174.1	\$187,157.50
Callerio, Lorenzo	Senior Director	\$1,050	120.3	\$126,315.00
Neal, Elliott	Senior Director	\$1,050	0.3	\$315.00
Warren, Joseph	Director	\$975	4.3	\$4,192.50
Caruso, Nicholas	Director	\$925	197.7	\$182,872.50
Dvorak, Michael	Director	\$925	2.8	\$2,590.00
Rybarczyk, Jodi	Senior Associate	\$850	3.3	\$2,805.00
Waismann, Heitor	Senior Associate	\$825	1.2	\$990.00
Cook, Jacob	Senior Associate	\$800	36.9	\$29,520.00
O'Toole, Colin	Manager	\$800	92.8	\$74,240.00
Chester, Monte	Senior Associate	\$775	1.5	\$1,162.50
Hill, Michael	Associate	\$725	16.4	\$11,890.00
Draude, Richard	Associate	\$650	162.4	\$105,560.00

Exhibit C

***Marelli Automotive Lighting USA, LLC
Summary of Time Detail by Task by Professional
March 1, 2026 through March 31, 2026***

Schmelter, Griffen	Associate	\$650	0.9	\$585.00
Simoneaux, Natalie	Associate	\$650	35.7	\$23,205.00
Athreya, Abhi	Analyst	\$475	237.8	\$112,955.00
			1,201.9	\$1,016,122.51
			1,201.9	\$1,016,122.51

EXHIBIT D
Time Detail by Task Code

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/1/2026	0.4	Correspond with company for logistics on arrival, Kickoff and work location for A&M team in company offices
Espinoza, Nanci	3/1/2026	0.8	Prepare the 3 short-term asks from purchasing departments to help improve P2P process
Espinoza, Nanci	3/1/2026	1.4	Summarize gaps related to 3-way match process in purchasing activities
Espinoza, Nanci	3/1/2026	1.1	Prepare materials for purchasing alignment on leadership support in P2P process
Espinoza, Nanci	3/1/2026	1.5	Identify 3 scenarios for improvements in P2P process to present to purchasing leadership
Everhart, Brett	3/1/2026	2.5	Research and organize security and transport for A&M teams traveling to Company Mexico plants
Neal, Elliott	3/1/2026	1.9	Review presentation for kickoff meeting at a certain plant on March 1 to align messaging with recent adjustments to scope, content and sequencing of the project workplan
Neal, Elliott	3/1/2026	1.9	Review data shared by company personnel regarding Invoices in Error, purchase price variance trends, and reporting of P2P data in NAFTA via Power BI and other systems
Neal, Elliott	3/1/2026	0.9	Plan team's responsibilities and time allocation across project analytical and program management requirements to drive both plant-level and company-wide P2P efficiency initiatives
Bajaj, Himanshu	3/2/2026	1.8	Develop an Alteryx workflow to identify the top 10 overdue customers by region
Bajaj, Himanshu	3/2/2026	0.9	Configure report filters including region, plant, division, and customer hierarchy
Bajaj, Himanshu	3/2/2026	0.8	Load and prepare data for reporting in Microsoft Power BI
Bajaj, Himanshu	3/2/2026	0.9	Create measures to incorporate currency-based filtering and calculations
Bajaj, Himanshu	3/2/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss new Closed data (SAP 50 & 53) Open AR for 03/02
Bajaj, Himanshu	3/2/2026	0.8	Perform initial review of new Closed AR data files from SAP P50 and SAP P53 to assess data structure and completeness
Bajaj, Himanshu	3/2/2026	1.2	Develop measures for Open AR weekly trend, past due percentage, and weekly KPIs
Bajaj, Himanshu	3/2/2026	0.9	Standardize raw data files for SAP P50 and SAP P53 and prepare them in Alteryx for further analysis
Bajaj, Himanshu	3/2/2026	1.1	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review Refreshed data & discuss document data related questions
Croche, Patricio	3/2/2026	0.2	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to review and align on next steps, including current data analysis and insights
Croche, Patricio	3/2/2026	0.4	Perform deep dive of customer factoring and review balances timing and key drivers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/2/2026	0.4	Conduct deep dive of definition for tooling specifically within customer
Croche, Patricio	3/2/2026	0.8	Discuss goals of onsite visit and align priorities objectives and discussion points
Croche, Patricio	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
Croche, Patricio	3/2/2026	0.7	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to create high-level summary deck of AR initiatives for new members
Croche, Patricio	3/2/2026	0.6	Walkthrough of shop floor with Client
Croche, Patricio	3/2/2026	0.9	Review preliminary end to end billing process map
Croche, Patricio	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) to conduct dive of ASN issues in billing for a certain customer
Croche, Patricio	3/2/2026	0.4	Review of daily activities & game-plan for tomorrow meetings
Croche, Patricio	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct preliminary walkthrough for billing end to end process
Croche, Patricio	3/2/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to conduct preliminary walkthrough of EDI process
Espinoza, Nanci	3/2/2026	1.9	Working session with Company and A. Flores, N. Espinoza (A&M) to refine plan P2P weekly check-in governance and materials
Espinoza, Nanci	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to introduce the invoices-in-error report, its features and identify users that require access to the tool
Espinoza, Nanci	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to review top suppliers with consignment inventory that have invoices in error for plant
Espinoza, Nanci	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to identify top suppliers by dollar amount of invoices in error for plant
Espinoza, Nanci	3/2/2026	0.9	Working session with Company and A. Flores, N. Espinoza (A&M) to adjust purchasing initiatives materials
Espinoza, Nanci	3/2/2026	0.9	Prepare purchasing initiatives deck with Company for review with leadership
Espinoza, Nanci	3/2/2026	0.8	Participate in introductory session with Company and A. Flores, N. Espinoza (A&M) to map plant team members and responsibilities
Espinoza, Nanci	3/2/2026	1.1	Working session with Company, A. Flores, and N. Espinoza (A&M) to review top suppliers with cash in advance
Espinoza, Nanci	3/2/2026	1.8	Adjust and finalize governance and P2P weekly check-in materials
Espinoza, Nanci	3/2/2026	0.4	Collect sample communications between plant Company team members regarding monthly closing activities and invoice validation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) to conduct dive of ASN issues in billing for a certain customer
Everhart, Brett	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct preliminary walkthrough for billing end to end process
Everhart, Brett	3/2/2026	1.6	Analyze historical AR in the Global Intelligence report
Everhart, Brett	3/2/2026	1.4	Review customer overdue weekly update from the Company
Everhart, Brett	3/2/2026	1.1	Assess existing liquidity opportunities PMO materials
Everhart, Brett	3/2/2026	0.2	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to review and align on next steps, including current data analysis and insights
Everhart, Brett	3/2/2026	0.6	Review security plan for project team in Mexico
Everhart, Brett	3/2/2026	0.7	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to create high-level summary deck of AR initiatives for new members
Everhart, Brett	3/2/2026	2.1	Review overdue dashboard, closed AR analysis, key observations and metrics
Everhart, Brett	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
Flores, Alejandro	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to review top suppliers with consignment inventory that have invoices in error for plant
Flores, Alejandro	3/2/2026	0.4	Collect sample communications between Company team members regarding monthly closing activities and invoice validation
Flores, Alejandro	3/2/2026	0.8	Adjust topics and schedule with Company for days 2 and 3 at a certain plant
Flores, Alejandro	3/2/2026	0.6	Participate in introductory session to map the Company's team members and responsibilities for a certain plant
Flores, Alejandro	3/2/2026	0.6	Adjust schedule and send invitations for day 2 at a certain plant
Flores, Alejandro	3/2/2026	0.9	Prepare purchasing initiatives deck with Company for review with purchasing leadership
Flores, Alejandro	3/2/2026	1.1	Working session with Company, A. Flores, and N. Espinoza (A&M) to review top suppliers with cash in advance
Flores, Alejandro	3/2/2026	0.8	Participate in introductory session with Company and A. Flores, N. Espinoza (A&M) to map plant team members and responsibilities
Flores, Alejandro	3/2/2026	1.9	Working session with Company and A. Flores, N. Espinoza (A&M) to refine plan P2P weekly check-in governance and materials
Flores, Alejandro	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to introduce the invoices-in-error report, its features and identify users that require access to the tool

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/2/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to identify top suppliers by dollar amount of invoices in error for plant
Flores, Alejandro	3/2/2026	0.8	Participate in working session with the Company to introduce the invoices-in-error report, its features and identify users that require access to the tool
Flores, Alejandro	3/2/2026	0.9	Working session with Company and A. Flores, N. Espinoza (A&M) to adjust purchasing initiatives materials
Flores, Alejandro	3/2/2026	0.8	Participate in working session with the Company to identify top suppliers by dollar amount of invoices in error for a certain plant
Grossi, Nick	3/2/2026	0.3	Review and provide comments re: past-due customer collections
Jadoon, Shazim	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct preliminary walkthrough for billing end to end process
Jadoon, Shazim	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
Jadoon, Shazim	3/2/2026	0.2	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to review and align on next steps, including current data analysis and insights
Jadoon, Shazim	3/2/2026	0.7	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to create high-level summary deck of AR initiatives for new members
Jadoon, Shazim	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) to conduct dive of ASN issues in billing for a certain customer
Neal, Elliott	3/2/2026	1.6	Review data shared during the day related to Invoices in Error and vendor purchase price discrepancies to support an estimate of reduction potential of Invoices in Error
Neal, Elliott	3/2/2026	1.9	Conduct data analysis to review common causes involving the a certain plant facility of GR/invoice mismatch, vendor purchase price discrepancies, and coordination delays between company frontline personnel and back office
Neal, Elliott	3/2/2026	0.7	Create schedule for working session with Company and A&M personnel, shifting topics to be covered based on a certain plant's most recent performance
Neal, Elliott	3/2/2026	1.1	Review historical presentations and emails shared by company related to P2P trends in NAFTA and EMEA, and assess why a recent divergence in P2P performance has occurred between the two regions
Neal, Elliott	3/2/2026	1.3	Revise kickoff presentation for launch of company P2P project at a certain plant highlight practical examples of GR/invoice mismatch, vendor purchase price discrepancies, and coordination delays
Panda, Dipika	3/2/2026	0.6	Standardize raw column names to align with reporting requirements for smooth integration with Alteryx and Power BI
Panda, Dipika	3/2/2026	0.4	Validate availability of critical fields required for analysis such as invoice number, payment reference, dates, amounts, customer details and legal entity details

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/2/2026	0.9	Develop reconciliation logic to accurately pair invoice and corresponding payment records
Panda, Dipika	3/2/2026	0.8	Perform initial review of new Closed AR data files for SAP P50 and SAP P53 to assess data structure and completeness
Panda, Dipika	3/2/2026	0.4	Review Billing type category to identify standard invoices vs cancellations, map cancellation entries to original invoices, net off adjusted transactions and flag them for exclusion
Panda, Dipika	3/2/2026	0.3	Define preliminary control totals at customer and period level for validation purposes
Panda, Dipika	3/2/2026	0.6	Analyze invoice and payment record structures to understand linkage logic between transactions
Panda, Dipika	3/2/2026	1.1	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review Refreshed data & discuss document data related questions
Panda, Dipika	3/2/2026	0.2	Implement data checks throughout the workflow to ensure invoice-payment pairing consistency across all records
Panda, Dipika	3/2/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss new Closed data (SAP 50 & 53) Open AR for 03/02
Panda, Dipika	3/2/2026	1.4	Build initial workflow to ingest new raw files for SAP 50 and SAP 53, clean the data using Alteryx tools and merge invoice and payment details into a unified dataset
Panda, Dipika	3/2/2026	1.2	Conduct data profiling to identify missing or invalid date fields, zero or negative transaction amounts, incorrect or inconsistent classification flags
Sharma, Paritosh	3/2/2026	1.1	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review Refreshed data & discuss document data related questions
Sharma, Paritosh	3/2/2026	0.6	Build Open AR WoW Trend tab with weekly variance by aging bucket and overdue weekly variance visuals in the Global Open AR Dashboard
Sharma, Paritosh	3/2/2026	0.8	Attribute drivers of negative WA E/L to key contributors and capture examples in "Customer details" tab for review
Sharma, Paritosh	3/2/2026	0.7	Apply prior SAP P50 assumptions and cleanup rules and document any deviations
Sharma, Paritosh	3/2/2026	0.4	Analyze variance for SAP P50 across multiple files and document deviations for same period
Sharma, Paritosh	3/2/2026	0.6	Build views for "Open AR turning overdue this week," "Large accounts entering 60+ days," and "Top 5 deteriorating accounts" in the Global Open AR Dashboard
Sharma, Paritosh	3/2/2026	1.2	Analyze latest OTC file for SAP P50 & P53 and replicate SAP P50 closed AR methodology in Alteryx
Sharma, Paritosh	3/2/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss new Closed data (SAP 50 & 53) Open AR for 03/02
Sharma, Paritosh	3/2/2026	0.8	Validate the Power BI output for SAP P50 Closed AR Analysis and note observations upon metrics review

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/2/2026	0.4	Refresh Global Open AR Dashboard with updated dataset, validate visuals and key figures in various tabs
Sharma, Paritosh	3/2/2026	0.8	Refresh Closed AR Power BI Dashboard for SAP P50 & P53, validate visuals and key figures
Sharma, Paritosh	3/2/2026	0.9	Develop Alteryx workflow to support calculations for "Open AR turning overdue this week," "Large accounts entering 60+ days," and "Top 5 deteriorating accounts"
Singh, Vani	3/2/2026	1.2	Review of new Closed AR data files for SAP P50 and SAP P53 to assess data structure and completeness
Singh, Vani	3/2/2026	2.1	Define logic for new Closed AR data files for SAP P50 and SAP P53 to assess data structure and completeness
Singh, Vani	3/2/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss new Closed data (SAP 50 & 53) Open AR for 03/02
Singh, Vani	3/2/2026	1.1	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review Refreshed data & discuss document data related questions
Tatham, Ben	3/2/2026	0.2	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to review and align on next steps, including current data analysis and insights
Tatham, Ben	3/2/2026	0.7	Call with S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), and P. Croche (A&M) to create high-level summary deck of AR initiatives for new members
Tatham, Ben	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
ten Cate, Sanna	3/2/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to conduct preliminary walkthrough of EDI process
ten Cate, Sanna	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
ten Cate, Sanna	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct preliminary walkthrough for billing end to end process
ten Cate, Sanna	3/2/2026	1.4	Perform dive global into AR data and how it relates to the kick off deck
ten Cate, Sanna	3/2/2026	1.6	Review preliminary end to end billing process map
ten Cate, Sanna	3/2/2026	0.6	Walkthrough of shop floor with Client
ten Cate, Sanna	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) to conduct dive of ASN issues in billing for a certain customer
Yosaitis, Brad	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) to conduct dive of ASN issues in billing for a certain customer

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/2/2026	1.4	Review preliminary end to end billing process map
Yosaitis, Brad	3/2/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct preliminary walkthrough for billing end to end process
Yosaitis, Brad	3/2/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to conduct preliminary walkthrough of EDI process
Yosaitis, Brad	3/2/2026	0.4	Meeting with Company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), S. ten Cate (A&M) to kick off onsite agenda for a certain plant and outline scope for week visit
Yosaitis, Brad	3/2/2026	0.7	Review of daily activities & game-plan for tomorrow meetings
Yosaitis, Brad	3/2/2026	0.6	Walkthrough of shop floor with Client
Bajaj, Himanshu	3/3/2026	0.8	Refresh the dashboard to reflect the latest data updates for global open AR
Bajaj, Himanshu	3/3/2026	0.8	Enhance the workflow to improve identification of top 10 overdue customers
Bajaj, Himanshu	3/3/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss daily data query reconciliation and consolidation for AR
Bajaj, Himanshu	3/3/2026	1.2	Develop measures to enable and synchronize filters across the dashboard
Bajaj, Himanshu	3/3/2026	1.0	Investigate and resolve discrepancies identified during data validation
Bajaj, Himanshu	3/3/2026	0.6	Standardize column names in alignment with the Alteryx workflow requirements
Bajaj, Himanshu	3/3/2026	0.9	Run the workflow, validate key figures, and load processed data into Microsoft Power BI
Bajaj, Himanshu	3/3/2026	0.8	Internal A&M Call to discuss clarifications received on data queries - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/3/2026	0.7	Review the updated Global AR Aging file to assess data quality and structure
Bajaj, Himanshu	3/3/2026	0.8	Create a top customers in Power BI for detailed analysis and insights
Croche, Patricio	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss certain customer document verification and payment processing
Croche, Patricio	3/3/2026	0.9	Draft key stakeholders contact list with relevant roles, workstreams, and contact information
Croche, Patricio	3/3/2026	0.3	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to conduct high-level walkthrough of certain customer tooling collections & main initiatives

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/3/2026	0.6	Develop draft for plant 2 visit kickoff
Croche, Patricio	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss next steps for mapping End to End OTC process for certain customer Tooling Interior Experience
Croche, Patricio	3/3/2026	0.9	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to review end to end billing process and confirmation of process flow
Croche, Patricio	3/3/2026	0.3	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to identify process gaps in end to end billing process
Croche, Patricio	3/3/2026	0.2	Call with company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss status of unapplied cash
Croche, Patricio	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct deep dive of certain customer Tooling past due for Interior Experience
Croche, Patricio	3/3/2026	1.2	Conduct plant walkthrough, shipment & start of billing process
Croche, Patricio	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss divisional past due AR balances for Interior Experience and Thermal
Croche, Patricio	3/3/2026	0.2	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to review day 1 of a certain plant's onsite meetings and findings
Croche, Patricio	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high-level walkthrough of certain customer billing processes
Croche, Patricio	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
Croche, Patricio	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices
Croche, Patricio	3/3/2026	0.7	Work on Issue log, including owners, cash impact, scope, function, next steps
Croche, Patricio	3/3/2026	0.4	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss process gap mitigation for a certain customer
Croche, Patricio	3/3/2026	1.2	Work on final draft for plant 2 visit Agenda
Croche, Patricio	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high level walkthrough of certain customer billing processes
Croche, Patricio	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss goals for day 2 of certain plant onsite visit
Croche, Patricio	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/3/2026	2.2	Working session with Company and A. Flores, N. Espinoza (A&M) to dive into consignment inventory vendors for plant
Espinoza, Nanci	3/3/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to review air freight shipping issues for plant
Espinoza, Nanci	3/3/2026	1.1	Working session with Company and A. Flores, N. Espinoza (A&M) to review overseas freight shipping issues for plant
Espinoza, Nanci	3/3/2026	0.4	Review cash-in-advance vendor list for plant sent by Company
Espinoza, Nanci	3/3/2026	2.5	Update weekly leadership status report materials for the week ending 3/7
Espinoza, Nanci	3/3/2026	1.2	Prepare weekly session deck for plant to include invoice-in-error balance and top issues
Espinoza, Nanci	3/3/2026	1.8	Update issue tracker for plant invoice in error tracking
Espinoza, Nanci	3/3/2026	1.5	Prepare issue tracker instructions for users
Espinoza, Nanci	3/3/2026	0.4	Participate in a plant kick-off session Company, A. Flores, and N. Espinoza (A&M) to present 3 day agenda for the week, set targets and objectives
Everhart, Brett	3/3/2026	0.3	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to conduct high-level walkthrough of certain customer tooling collections & main initiatives
Everhart, Brett	3/3/2026	0.3	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to identify process gaps in end to end billing process
Everhart, Brett	3/3/2026	0.5	Meeting with B. Everhart (A&M) and client back office to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Everhart, Brett	3/3/2026	0.9	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to review end to end billing process and confirmation of process flow
Everhart, Brett	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high level walkthrough of certain customer billing processes
Everhart, Brett	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high-level walkthrough of certain customer billing processes
Everhart, Brett	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss onsite visit and preliminary process observations
Everhart, Brett	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss certain customer document verification and payment processing
Everhart, Brett	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle
Everhart, Brett	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
Everhart, Brett	3/3/2026	0.4	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss process gap mitigation for a certain customer
Flores, Alejandro	3/3/2026	0.4	Participate in a kick-off session for a certain plant with Company and present 3 day agenda for the week, set targets and objectives
Flores, Alejandro	3/3/2026	0.4	Update issue tracker for a certain Company plant
Flores, Alejandro	3/3/2026	1.2	Prepare weekly session deck for a certain Company plant to include invoice-in-error balance and top issues
Flores, Alejandro	3/3/2026	0.4	Participate in a plant kick-off session Company, A. Flores, and N. Espinoza (A&M) to present 3 day agenda for the week, set targets and objectives
Flores, Alejandro	3/3/2026	2.8	Working session with Company, back office, E. Neal, and A. Flores (A&M) to review trends in utilizing Advance Shipping Notice (ASN), improving dock-to-stock processing, and efforts to migrate vendors to ASN methods
Flores, Alejandro	3/3/2026	1.1	Working session with Company and A. Flores, N. Espinoza (A&M) to review overseas freight shipping issues for plant
Flores, Alejandro	3/3/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to review air freight shipping issues for plant
Flores, Alejandro	3/3/2026	2.6	Working session with G. Babbo from company, G. Castille & O. Nascimento (back office), E. Neal, and A. Flores (A&M) to review PMO and historical efforts to project manage vendor-by-vendor payment issues at the plant and region level
Flores, Alejandro	3/3/2026	0.4	Review cash-in-advance vendor list for a certain plant sent by Company
Flores, Alejandro	3/3/2026	2.2	Working session with Company and A. Flores, N. Espinoza (A&M) to dive into consignment inventory vendors for plant
Jadoon, Shazim	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high-level walkthrough of certain customer billing processes
Jadoon, Shazim	3/3/2026	0.3	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to conduct high-level walkthrough of certain customer tooling collections & main initiatives
Jadoon, Shazim	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss onsite visit and preliminary process observations
Jadoon, Shazim	3/3/2026	0.3	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to identify process gaps in end to end billing process

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/3/2026	0.4	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss process gap mitigation for a certain customer
Jadoon, Shazim	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices
Jadoon, Shazim	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
Jadoon, Shazim	3/3/2026	0.9	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to review end to end billing process and confirmation of process flow
Jadoon, Shazim	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle
Jadoon, Shazim	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss certain customer document verification and payment processing
Jadoon, Shazim	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high level walkthrough of certain customer billing processes
Neal, Elliott	3/3/2026	1.2	Conduct staffing outreach to A&M personnel to confirm additional staff capacity to support weeks 2 & 3 of the P2P project
Neal, Elliott	3/3/2026	1.7	Review data shared by company related to P2P trends at a certain plant and a certain plant facilities, to include Power BI dashboards showing Invoices In Error
Neal, Elliott	3/3/2026	2.6	Working session with G. Babbo from company, G. Castille & O. Nascimento (back office), E. Neal, and A. Flores (A&M) to review PMO and historical efforts to project manage vendor-by-vendor payment issues at the plant and region level
Neal, Elliott	3/3/2026	2.8	Working session with Company, back office, E. Neal, and A. Flores (A&M) to review trends in utilizing Advance Shipping Notice (ASN), improving dock-to-stock processing, and efforts to migrate vendors to ASN methods
Neal, Elliott	3/3/2026	1.7	Review historical info shared by company related to ASN-related communications, data and trends in NAFTA and EMEA
Neal, Elliott	3/3/2026	1.3	Prepare for the day's working session with company, back office, and A&M personnel to include reviewing trends in GR/IR and Accrual management with a focus on estimating AP balances
Neal, Elliott	3/3/2026	1.3	Plan for in-person plant kickoff on 2/25/2026 to include revising presentation based on topics and materials covered in working sessions during 2/23/2026 and 2/24/2026
Panda, Dipika	3/3/2026	0.9	Validate output datasets against control totals to ensure accuracy of transformations
Panda, Dipika	3/3/2026	0.4	Apply data cleansing rules to exclude incomplete records, Interco transactions, netted off cancellations entries
Panda, Dipika	3/3/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss daily data query reconciliation and consolidation for AR

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Professional	Date	Hours	Activity
Panda, Dipika	3/3/2026	0.4	Conduct sanity checks by analyzing top customers by closed AR value, monthly movement and trends
Panda, Dipika	3/3/2026	0.8	Review the dashboard to validate closed AR metrics, customer level summaries, period wise trends
Panda, Dipika	3/3/2026	0.7	Document assumptions, exclusions, and transformation logic applied in the workflow
Panda, Dipika	3/3/2026	0.5	Investigate and resolve any discrepancies identified during validation
Panda, Dipika	3/3/2026	0.8	Internal A&M Call to discuss clarifications received on data queries - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/3/2026	0.9	Enhance Alteryx workflow by incorporating Closed AR metric calculations (e.g., closure timelines, aging logic, etc.)
Panda, Dipika	3/3/2026	0.6	Load transformed data into the Power BI model and performed dataset refresh
Panda, Dipika	3/3/2026	0.6	Perform sample-based validation to trace selected records from source to final output and verify correctness of transformations and calculations
Panda, Dipika	3/3/2026	0.8	Execute the finalized Alteryx workflow using the new SAP P50 & P53 datasets and identify and rectify errors, if any
Panda, Dipika	3/3/2026	0.6	Prepare a concise summary of key observations, findings, and data quality issues for stakeholder review
Sharma, Paritosh	3/3/2026	0.6	Apply prior closed AR cleanup and methodology rules and verify parity with earlier SAP P50/P53 methodology
Sharma, Paritosh	3/3/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss daily data query reconciliation and consolidation for AR
Sharma, Paritosh	3/3/2026	0.9	Analyze SAP data files as of 03/02 for all regions, standardize data fields and append to existing Alteryx model inputs
Sharma, Paritosh	3/3/2026	0.8	Document assumptions, anomalies, next steps and circulate notes with dashboard links for internal review
Sharma, Paritosh	3/3/2026	0.7	Refresh Closed AR Power BI Dashboard with SAP data files as of 03/02, validate key figures, filter interaction and measures
Sharma, Paritosh	3/3/2026	0.7	Perform diagnostic checks on closed AR totals (deductions, FX conversion, invoice-payment sign conventions, inclusion/exclusion rules) at region level
Sharma, Paritosh	3/3/2026	0.8	Refresh Alteryx workflow to perform closed AR analysis and compute KPIs
Sharma, Paritosh	3/3/2026	0.8	Develop DAX measures for Summary table KPIs: Current/Previous Week Open, Past Due, Past Due% (CW vs PW), WA DPD (CW vs PW) and validate with sample customers in source file
Sharma, Paritosh	3/3/2026	0.8	Internal A&M Call to discuss clarifications received on data queries - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Sharma, Paritosh	3/3/2026	0.8	Implement detailed table toggle (Summary, Entering 60+, Top 5 Deteriorating Customers, Turning Overdue) and perform data accuracy for row-level filters

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Professional	Date	Hours	Activity
Sharma, Paritosh	3/3/2026	0.7	Enable currency toggle (EUR/USD/OKU) across WoW tab along with measure formatting and ensure consistent conversions
Singh, Vani	3/3/2026	0.4	Validate dashboard outputs to ensure reporting accuracy
Singh, Vani	3/3/2026	2.2	Test Alteryx workflow to perform closed AR analysis and compute KPIs for anomalies
Singh, Vani	3/3/2026	0.8	Internal A&M Call to discuss clarifications received on data queries - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/3/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss daily data query reconciliation and consolidation for AR
Tatham, Ben	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss onsite visit and preliminary process observations
Tatham, Ben	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices
Tatham, Ben	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle
Tatham, Ben	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
ten Cate, Sanna	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high level walkthrough of certain customer billing processes
ten Cate, Sanna	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high-level walkthrough of certain customer billing processes
ten Cate, Sanna	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
ten Cate, Sanna	3/3/2026	0.2	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to review day 1 of a certain plant's onsite meetings and findings
ten Cate, Sanna	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices
ten Cate, Sanna	3/3/2026	1.2	Consolidate identified issues into issue log tracker
ten Cate, Sanna	3/3/2026	0.8	Discuss goals of onsite visit in a certain plant
ten Cate, Sanna	3/3/2026	1.4	Review of latest AR Aging data file
ten Cate, Sanna	3/3/2026	1.3	Walkthrough of manufacturing floor and deep dive into shipping processes

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Professional	Date	Hours	Activity
ten Cate, Sanna	3/3/2026	0.6	Update weekly SteerCo slides with latest revisions comments and analysis
ten Cate, Sanna	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct deep dive of certain customer Tooling past due for Interior Experience
ten Cate, Sanna	3/3/2026	0.2	Call with company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss status of unapplied cash
ten Cate, Sanna	3/3/2026	0.3	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to identify process gaps in end to end billing process
ten Cate, Sanna	3/3/2026	0.6	Update consolidated identified issue log tracker
ten Cate, Sanna	3/3/2026	0.9	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to review end to end billing process and confirmation of process flow
ten Cate, Sanna	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss divisional past due AR balances for Interior Experience and Thermal
ten Cate, Sanna	3/3/2026	0.4	Review of latest past due AR data for a certain plant
ten Cate, Sanna	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss goals for day 2 of certain plant onsite visit
ten Cate, Sanna	3/3/2026	0.4	Review emails and client shared files
ten Cate, Sanna	3/3/2026	0.4	Review AR collections policy and confirm process updates and action items
ten Cate, Sanna	3/3/2026	0.9	Review consolidated issue log tracker
ten Cate, Sanna	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle
ten Cate, Sanna	3/3/2026	0.4	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss process gap mitigation for a certain customer
ten Cate, Sanna	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss next steps for mapping End to End OTC process for certain customer Tooling Interior Experience
ten Cate, Sanna	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss onsite visit and preliminary process observations
ten Cate, Sanna	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss certain customer document verification and payment processing
ten Cate, Sanna	3/3/2026	0.3	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to conduct high-level walkthrough of certain customer tooling collections & main initiatives

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss billing processes and unbilled invoices
Yosaitis, Brad	3/3/2026	0.3	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss focus areas / process improvements for the order to cash cycle
Yosaitis, Brad	3/3/2026	1.7	Review AR collections policy and confirm process updates and action items
Yosaitis, Brad	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high-level walkthrough of certain customer billing processes
Yosaitis, Brad	3/3/2026	1.8	Create and review weekly SteerCo slides
Yosaitis, Brad	3/3/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss of high level end to end OTC process -
Yosaitis, Brad	3/3/2026	0.9	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to review end to end billing process and confirmation of process flow
Yosaitis, Brad	3/3/2026	0.4	Call with Company, S. Jadoon (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Yosaitis (A&M) to conduct high level walkthrough of certain customer billing processes
Yosaitis, Brad	3/3/2026	0.4	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss process gap mitigation for a certain customer
Yosaitis, Brad	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct deep dive of certain customer Tooling past due for Interior Experience
Yosaitis, Brad	3/3/2026	0.2	Call with company, B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss status of unapplied cash
Yosaitis, Brad	3/3/2026	0.2	Review of latest past due AR data for a certain plant
Yosaitis, Brad	3/3/2026	1.8	Review of latest AR Aging data file
Yosaitis, Brad	3/3/2026	0.3	Call with company, B. Yosaitis (A&M), P. Croche (A&M), S. Jadoon (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to identify process gaps in end to end billing process
Yosaitis, Brad	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss onsite visit and preliminary process observations
Yosaitis, Brad	3/3/2026	0.3	Call with Company, back office, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to conduct high-level walkthrough of certain customer tooling collections & main initiatives
Yosaitis, Brad	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), S. Jadoon (A&M), and B. Everhart (A&M) to discuss certain customer document verification and payment processing
Yosaitis, Brad	3/3/2026	1.4	Review issue log tracker and follow up on open items and owners

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Professional	Date	Hours	Activity
Yosaitis, Brad	3/3/2026	0.2	Call with company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss goals for day 2 of certain plant onsite visit
Yosaitis, Brad	3/3/2026	0.2	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to review day 1 of a certain plant's onsite meetings and findings
Yosaitis, Brad	3/3/2026	1.3	Walkthrough of manufacturing floor and deep dive into shipping processes
Yosaitis, Brad	3/3/2026	0.3	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss next steps for mapping End to End OTC process for certain customer Tooling Interior Experience
Yosaitis, Brad	3/3/2026	0.4	Call with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M) to discuss divisional past due AR balances for Interior Experience and Thermal
Croche, Patricio	3/4/2026	0.5	Review and Updated Plant 2 Kickoff deck with new stakeholders
Croche, Patricio	3/4/2026	0.2	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to discuss what portions of liquidity read out deck are required for future reporting
Croche, Patricio	3/4/2026	1.1	Work on aligning and closing the objectives for the day
Croche, Patricio	3/4/2026	0.3	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to review liquidity opportunities read out deck
Croche, Patricio	3/4/2026	0.3	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct deep dive into Customer factoring program
Croche, Patricio	3/4/2026	0.7	Review Kickoff Deck with plant 1 key stakeholders
Croche, Patricio	3/4/2026	0.3	Exchange USD for OKU in Steerco deck
Croche, Patricio	3/4/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss opportunities and reporting metrics
Croche, Patricio	3/4/2026	0.9	Finish a version 2 of plant 2 Agenda in Kickoff deck
Croche, Patricio	3/4/2026	0.4	Finalize plant 2 Kickoff and confirm agenda attendees and objectives
Croche, Patricio	3/4/2026	0.8	Update contact list for plant 2 and validate attendees roles and follow-up
Croche, Patricio	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
Croche, Patricio	3/4/2026	1.1	Work on the steerco deck for approval and review
Croche, Patricio	3/4/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) regarding factoring programs

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March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/4/2026	1.2	Catch up on GCC status and current data view
Espinoza, Nanci	3/4/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to understand upcoming changes to Mexican customs law that could affect all plant operations regarding additional required documentation from vendors
Espinoza, Nanci	3/4/2026	0.9	Working session with Company and A. Flores, N. Espinoza (A&M) to align on how communications with vendors should be handled for cases of: price variance, incomplete documentation, delayed shipping
Espinoza, Nanci	3/4/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to review current indirect spend procedures in plant and provide guidance on future handling
Espinoza, Nanci	3/4/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to review purchase price variance examples in plant and provide guidance on the new process
Espinoza, Nanci	3/4/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to understand the transitory account report as a way to match outstanding invoices in error
Espinoza, Nanci	3/4/2026	2.6	Update issue tracker with actions needed in P2P process
Everhart, Brett	3/4/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) regarding factoring programs
Everhart, Brett	3/4/2026	0.6	Present Kickoff deck at a certain plant and B. Everhart and A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Everhart, Brett	3/4/2026	1.8	Review draft materials for pre-SteerCo alignment with the Company leadership
Everhart, Brett	3/4/2026	0.3	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct deep dive into Customer factoring program
Everhart, Brett	3/4/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss opportunities and reporting metrics
Everhart, Brett	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
Flores, Alejandro	3/4/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to understand the transitory account report as a way to match outstanding invoices in error
Flores, Alejandro	3/4/2026	1.8	Working session on "Logistic Deep dive Top suppliers Part 1" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Flores, Alejandro	3/4/2026	0.2	Schedule time with Company to visit a certain plant's warehouse with the plant controller
Flores, Alejandro	3/4/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to understand upcoming changes to Mexican customs law that could affect all plant operations regarding additional required documentation from vendors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/4/2026	0.3	Share weekly presentations Company for a certain Company plants
Flores, Alejandro	3/4/2026	1.4	Working session with Company and A. Flores, N. Espinoza (A&M) to review purchase price variance examples in plant and provide guidance on the new process
Flores, Alejandro	3/4/2026	0.4	Participate in a meeting with Company to understand upcoming changes to Mexican customs law that could affect all plant operations regarding additional required documentation from vendors
Flores, Alejandro	3/4/2026	0.8	Working session with Company and A. Flores, N. Espinoza (A&M) to review current indirect spend procedures in plant and provide guidance on future handling
Flores, Alejandro	3/4/2026	1.2	Working session on "Purchasing deep dive (PPV settlements)" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Flores, Alejandro	3/4/2026	2.2	Update status report materials for weekly session with Company project leadership
Flores, Alejandro	3/4/2026	1.4	Working session on "Logistic Deep dive Top suppliers Part 2" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Flores, Alejandro	3/4/2026	1.6	Walkthrough meeting concerning P2P Process & plant walk with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Flores, Alejandro	3/4/2026	0.8	Participate in working session with Company to review current indirect spend procedures in a certain plant and provide guidance on future procedure
Flores, Alejandro	3/4/2026	0.9	Working session with Company and A. Flores, N. Espinoza (A&M) to align on how communications with vendors should be handled for cases of: price variance, incomplete documentation, delayed shipping
Grossi, Nick	3/4/2026	0.4	Review updated past-due weekly report
Grossi, Nick	3/4/2026	1.3	Review and provide comments to draft steerco P2P deck
Jadoon, Shazim	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
Jadoon, Shazim	3/4/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) regarding factoring programs
Jadoon, Shazim	3/4/2026	0.3	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct deep dive into Customer factoring program
Jadoon, Shazim	3/4/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss opportunities and reporting metrics
Neal, Elliott	3/4/2026	0.3	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to review liquidity opportunities read out deck

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/4/2026	0.2	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to discuss what portions of liquidity read out deck are required for future reporting
Neal, Elliott	3/4/2026	1.8	Working session on "Logistic Deep dive Top suppliers Part 1" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/4/2026	1.7	Record findings from plant tour and day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	3/4/2026	1.6	Walkthrough meeting concerning P2P Process & plant walk with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/4/2026	1.2	Working session on "Purchasing deep dive (PPV settlements)" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/4/2026	0.6	Present Kickoff deck at a certain plant and B. Everhart and A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/4/2026	1.1	Revise materials and analysis intended to be used on the subsequent days' working sessions
Neal, Elliott	3/4/2026	1.4	Working session on "Logistic Deep dive Top suppliers Part 2" with E. Neal, A. Flores (A&M), G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/4/2026	0.9	Prepare for the day's in-person kickoff including revising presentation talking points, enhancing presentation graphics and setting up room used for kickoff
Shiffman, David	3/4/2026	0.2	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to discuss what portions of liquidity read out deck are required for future reporting
Shiffman, David	3/4/2026	0.3	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to review liquidity opportunities read out deck
Tatham, Ben	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
ten Cate, Sanna	3/4/2026	0.2	Review email chain regarding legal entity matters
ten Cate, Sanna	3/4/2026	0.2	Send SteerCo deck to key contacts for review
ten Cate, Sanna	3/4/2026	2.2	Review past due AR balances for top customers and latest status for open invoices
ten Cate, Sanna	3/4/2026	2.2	Update SteerCo deck with latest comments revisions and supporting detail
ten Cate, Sanna	3/4/2026	0.7	Review SteerCo deck with certain plant key point of contact
ten Cate, Sanna	3/4/2026	1.1	Review draft kick off deck for a certain Company plant

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/4/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss opportunities and reporting metrics
ten Cate, Sanna	3/4/2026	0.8	Prepare and review talking points for SteerCo
ten Cate, Sanna	3/4/2026	0.3	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct deep dive into Customer factoring program
ten Cate, Sanna	3/4/2026	1.6	Conduct deep dive of definition for tooling specifically within key customers
ten Cate, Sanna	3/4/2026	0.2	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to discuss what portions of liquidity read out deck are required for future reporting
ten Cate, Sanna	3/4/2026	0.3	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to review liquidity opportunities read out deck
ten Cate, Sanna	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
ten Cate, Sanna	3/4/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) regarding factoring programs
Yosaitis, Brad	3/4/2026	0.7	Call with company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M), and B. Tatham (A&M) to discuss existing initiatives already in place for client
Yosaitis, Brad	3/4/2026	0.3	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to review liquidity opportunities read out deck
Yosaitis, Brad	3/4/2026	0.3	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to conduct deep dive into Customer factoring program
Yosaitis, Brad	3/4/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), B. Everhart (A&M) regarding factoring programs
Yosaitis, Brad	3/4/2026	2.1	Create kick off deck and detailed summary for a certain plant
Yosaitis, Brad	3/4/2026	2.2	Review past due AR balances for top customers and latest status for open invoices
Yosaitis, Brad	3/4/2026	0.2	Call with P. Croche (A&M), E. Neal (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and D. Shiffman (A&M) to discuss what portions of liquidity read out deck are required for future reporting
Yosaitis, Brad	3/4/2026	0.2	Review email chain regarding legal entity matters
Yosaitis, Brad	3/4/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. Jadoon (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss opportunities and reporting metrics
Yosaitis, Brad	3/4/2026	2.6	Prepare and review talking points for SteerCo

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/4/2026	0.7	Review SteerCo deck with certain plant key point of contact
Yosaitis, Brad	3/4/2026	2.2	Create SteerCo materials with updated analysis and supporting detail
Bajaj, Himanshu	3/5/2026	0.8	Load and prepare data in Microsoft Power BI
Bajaj, Himanshu	3/5/2026	0.5	Enable bookmarks to support multiple table views within the dashboard
Bajaj, Himanshu	3/5/2026	0.6	Establish relationships between tables to activate and support report filters
Bajaj, Himanshu	3/5/2026	0.8	Create bar chart and measures for Overdue weekly variance
Bajaj, Himanshu	3/5/2026	1.5	Develop workflow for week-on-week trend analysis using Alteryx
Bajaj, Himanshu	3/5/2026	0.7	Create measures to enable currency toggle functionality
Bajaj, Himanshu	3/5/2026	0.5	Create table for accounts turning overdue during the current week
Bajaj, Himanshu	3/5/2026	0.3	Create table for Top 5 deteriorating accounts based on performance
Bajaj, Himanshu	3/5/2026	0.8	Internal A&M Call to discuss approach for collections analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/5/2026	0.9	Create bar chart and measures for Open AR weekly variance by aging bucket
Bajaj, Himanshu	3/5/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from collections analysis for both EMEA and NAFTA, and to review the Open AR dashboard post-refresh
Bajaj, Himanshu	3/5/2026	1.0	Develop summary table to present key metrics, including past due for current and previous week
Croche, Patricio	3/5/2026	0.8	Write and set the initial meetings for the plant 2 Agenda with key stakeholders and users required
Croche, Patricio	3/5/2026	0.4	Review and send plant 2 Agenda with updated discussion points and priorities
Croche, Patricio	3/5/2026	1.4	Review the data for customer AR Aging Report coming from BPCS
Croche, Patricio	3/5/2026	0.8	Review collections dashboard produced by the GCC team
Croche, Patricio	3/5/2026	0.8	Review NAFTA information provided by company team
Croche, Patricio	3/5/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to review SteerCo pages and discuss key talking points
Croche, Patricio	3/5/2026	0.3	Call with P. Croche (A&M), P. Sharma (A&M), and S. ten Cate (A&M) to discuss latest dashboard updates

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/5/2026	0.6	Discuss USD 11m AR missing between company entities in order to clean some AR Accounts
Croche, Patricio	3/5/2026	1.1	Modify and analyze customer data to support cash flow, collections, and reporting needs
Croche, Patricio	3/5/2026	0.6	Call with Company back office, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), B. Everhart (A&M) to walkthrough certain customer factoring invoicing process
Croche, Patricio	3/5/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss ERP system migration, latest status, and project plan
Espinoza, Nanci	3/5/2026	0.4	Participate in plant 2 Company weekly session to review open issues
Espinoza, Nanci	3/5/2026	2.4	Collect operational roles, materials, and contact details for P2P working group list
Espinoza, Nanci	3/5/2026	1.6	Collect oversight roles, materials, and contact details for P2P working group list
Espinoza, Nanci	3/5/2026	0.5	Participate in plant 1 Company weekly session to review open issues
Espinoza, Nanci	3/5/2026	1.3	Prepare correspondence to obtain ASN usage status by plant for status tracker
Espinoza, Nanci	3/5/2026	2.7	Update weekly leadership status report materials for the week ending 3/7
Everhart, Brett	3/5/2026	1.1	Prepare materials and talk track for the SteerCo with the Company leadership
Everhart, Brett	3/5/2026	0.6	Call with Company back office, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), B. Everhart (A&M) to walkthrough certain customer factoring invoicing process
Everhart, Brett	3/5/2026	0.6	Participate in Company AP/AR Project Internal Sync Call w/ B. Everhart and B. Yosaitis (A&M)
Everhart, Brett	3/5/2026	1.6	Review GR status data for E2E PTP initiative
Everhart, Brett	3/5/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to review SteerCo pages and discuss key talking points
Everhart, Brett	3/5/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss ERP system migration, latest status, and project plan
Flores, Alejandro	3/5/2026	0.4	Participate in weekly session and reviewed open issues for a certain plant
Flores, Alejandro	3/5/2026	1.0	Meet with Company plant manager of a certain plant for week activities recap and next steps
Flores, Alejandro	3/5/2026	0.7	Participate in a warehouse walkthrough at a certain plant guided by Company to understand receiving process and goods receipt process with local and overseas vendors
Flores, Alejandro	3/5/2026	0.2	Participate in call with Company to update on agendas and status involving certain complaints and adjust content for Steerco session

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/5/2026	0.6	Update status report materials for weekly session with Company project leadership
Flores, Alejandro	3/5/2026	1.1	Correspond with plant support in certain Company plants for updates on warehouse initiatives
Flores, Alejandro	3/5/2026	0.5	Participate in Company weekly session and reviewed open issues for a certain plant
Grossi, Nick	3/5/2026	0.7	Review composition of invoice-in-error and reduction in backlog
Neal, Elliott	3/5/2026	0.6	Participate in Company AP/AR Project Internal Sync Call w/ B. Everhart and B. Yosaitis (A&M)
Neal, Elliott	3/5/2026	1.3	Working session on "Capex and Tooling dive and closed orders for new launches" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/5/2026	1.1	Prepare for the day's working sessions including data review and analysis, and setting up the room used for the working sessions
Neal, Elliott	3/5/2026	1.2	Working session on "Sea Link: Help Desk and Purchasing follow-ups" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/5/2026	0.6	Prepare for Company AP/AR Project Internal Sync Call to include updating project plan and summarizing project findings to date
Neal, Elliott	3/5/2026	0.3	Prepare for meeting to cover "AP/AR sprint - leadership check-in"
Neal, Elliott	3/5/2026	1.1	Working session on "Indirect Spending: Purchasing exceptions, Utilities" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/5/2026	1.1	Revise materials and analysis intended to be shared during AP/AR leadership sync call on 2/27/2026
Neal, Elliott	3/5/2026	1.8	Record findings from day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	3/5/2026	2.2	Working session on "Logistic Deep dive top suppliers for Plant 2 (Logistics, purchasing, finance, back office)" with G. Castille & O. Nascimento (back office), and company personnel
Panda, Dipika	3/5/2026	1.5	Validate extracted data and mappings to ensure completeness and accuracy prior to recalculation logic implementation
Panda, Dipika	3/5/2026	0.7	Update workflow structure to incorporate payment term-based calculations for downstream analysis
Panda, Dipika	3/5/2026	0.6	Review source data fields to identify all relevant payment term attributes and ensure correct extraction logic
Panda, Dipika	3/5/2026	0.7	Run the existing workflow to extract invoice level payment terms for all in-scope invoices to enable detailed due date analysis
Panda, Dipika	3/5/2026	0.8	Integrate payment term logic into the existing Alteryx workflow to ensure seamless data processing
Panda, Dipika	3/5/2026	1.7	Standardize and map payment terms to corresponding gross days for consistent interpretation across datasets
Panda, Dipika	3/5/2026	0.3	Handle variations and inconsistencies in payment term formats to ensure uniform mapping

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/5/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from collections analysis for both EMEA and NAFTA, and to review the Open AR dashboard post-refresh
Panda, Dipika	3/5/2026	0.5	Create logic to assign gross days at invoice level based on mapped payment terms
Panda, Dipika	3/5/2026	0.4	Perform data checks to validate mapping accuracy and identify any missing or unmapped payment terms
Panda, Dipika	3/5/2026	0.8	Internal A&M Call to discuss approach for collections analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Sharma, Paritosh	3/5/2026	0.6	Apply clearing date logic using payment document date post invoice-payment matching
Sharma, Paritosh	3/5/2026	0.3	Call with P. Croche (A&M), P. Sharma (A&M), and S. ten Cate (A&M) to discuss latest dashboard updates
Sharma, Paritosh	3/5/2026	0.7	Build "Weeks Overdue" visual for last 8 weeks with change in percent overdue
Sharma, Paritosh	3/5/2026	0.7	Build "Top 10 Customer Balances" by aging bucket and enable drill-down by Region, Plant, Division, and hierarchy filters in Global open AR dashboard
Sharma, Paritosh	3/5/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from collections analysis for both EMEA and NAFTA, and to review the Open AR dashboard post-refresh
Sharma, Paritosh	3/5/2026	0.6	Build "Last Four Weeks Movement" visual for Open AR and Past Due in Global open AR dashboard
Sharma, Paritosh	3/5/2026	0.8	Develop Alteryx workflow for invoice-payment matching using Customer Name + Clearing Doc + Country Code + Source System and validate sample pairings
Sharma, Paritosh	3/5/2026	0.4	Document assumptions, unmapped doc/billing type combinations, open data questions and attach references from source files for data discrepancy for team review
Sharma, Paritosh	3/5/2026	0.4	Create list of Doc type & Billing Type combinations with Invoice/Payment Flag column as Blanks requiring company input
Sharma, Paritosh	3/5/2026	0.9	Refresh EMEA dashboard with latest Alteryx outputs and perform sense checks at region and customer level
Sharma, Paritosh	3/5/2026	0.4	Implement invoice/payment flagging in Alteryx via billing type code and Document type mapping
Sharma, Paritosh	3/5/2026	0.8	Internal A&M Call to discuss approach for collections analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Sharma, Paritosh	3/5/2026	0.8	Update Alteryx calculations for Closed AR Analysis using company provided invoice/payment identification logic
Sharma, Paritosh	3/5/2026	0.6	Refresh Open AR dashboard with Global AR as of 03/02 and integrate Concentration Risk tab
Singh, Vani	3/5/2026	0.4	Review the payment terms to corresponding gross days for consistent interpretation across datasets

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Singh, Vani	3/5/2026	1.2	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from collections analysis for both EMEA and NAFTA, and to review the Open AR dashboard post-refresh
Singh, Vani	3/5/2026	0.8	Internal A&M Call to discuss approach for collections analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/5/2026	1.7	Review "Weeks Overdue" calculation for last 8 weeks with change in percent overdue
ten Cate, Sanna	3/5/2026	1.9	Identify next steps and owners for issues identified during onsite
ten Cate, Sanna	3/5/2026	0.6	Call with Company back office, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), B. Everhart (A&M) to walkthrough certain customer factoring invoicing process
ten Cate, Sanna	3/5/2026	1.7	Conduct deep dive of Customer factoring and review balances timing and key drivers
ten Cate, Sanna	3/5/2026	0.3	Call with P. Croche (A&M), P. Sharma (A&M), and S. ten Cate (A&M) to discuss latest dashboard updates
ten Cate, Sanna	3/5/2026	0.4	Discussion of intercompany cash and how to remove from AR balance
ten Cate, Sanna	3/5/2026	1.3	Conduct deep dive into Customer aging and review detailed balances trends and collection status
ten Cate, Sanna	3/5/2026	0.6	Review data discrepancies between sales reporting file and AR aging file
ten Cate, Sanna	3/5/2026	0.4	Review finalized summary and kickoff deck for a certain Company plant
ten Cate, Sanna	3/5/2026	0.7	Review latest dashboard updates and validate key metrics, formulas, and reporting outputs
ten Cate, Sanna	3/5/2026	1.8	Review Plant onsite kickoff deck and confirm agenda objectives and flow
ten Cate, Sanna	3/5/2026	0.6	Update SteerCo deck based on client feedback
ten Cate, Sanna	3/5/2026	0.3	Discuss with Finance controller the collection activities done to achieve cash reduction target
ten Cate, Sanna	3/5/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss ERP system migration, latest status, and project plan
ten Cate, Sanna	3/5/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to review SteerCo pages and discuss key talking points
Yosaitis, Brad	3/5/2026	0.4	Discussion of intercompany cash and how to remove from AR balance
Yosaitis, Brad	3/5/2026	1.8	Conduct deep dive of definition for tooling specifically within key customers
Yosaitis, Brad	3/5/2026	0.7	Review steering materials and validate commentary analysis and presentation flow

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/5/2026	0.4	Call with P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to review SteerCo pages and discuss key talking points
Yosaitis, Brad	3/5/2026	0.6	Review data discrepancies between sales reporting file and AR aging file
Yosaitis, Brad	3/5/2026	1.9	Perform deep dive into global AR data and how it relates to the kick off deck
Yosaitis, Brad	3/5/2026	2.1	Conduct deep dive of Customer factoring and review balances timing and key drivers
Yosaitis, Brad	3/5/2026	0.3	Discuss with Finance controller the collection activities done to achieve cash reduction target
Yosaitis, Brad	3/5/2026	2.4	Identify next steps and owners for issues identified during onsite
Yosaitis, Brad	3/5/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and B. Everhart (A&M) to discuss ERP system migration, latest status, and project plan
Yosaitis, Brad	3/5/2026	0.6	Call with Company back office, P. Croche (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), B. Everhart (A&M) to walkthrough certain customer factoring invoicing process
Yosaitis, Brad	3/5/2026	1.9	Review customer AR aging and understand data discrepancies
Bajaj, Himanshu	3/6/2026	0.8	Review and reconcile discrepancies identified during validation
Bajaj, Himanshu	3/6/2026	0.8	Create bar chart for top 10 customer balances across different regions
Bajaj, Himanshu	3/6/2026	0.9	Create charts and measures to analyze weeks overdue
Bajaj, Himanshu	3/6/2026	0.9	Perform validation checks to compare recalculated due dates against existing values for payment terms in closed AR analysis
Bajaj, Himanshu	3/6/2026	1.0	Develop line chart and required measures for trend analysis of the last 4 weeks
Bajaj, Himanshu	3/6/2026	0.9	Internal A&M Call to discuss approach for terms recalculation analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/6/2026	1.2	Perform validation checks across the dashboard to ensure data accuracy and consistency
Bajaj, Himanshu	3/6/2026	0.8	Enhance the Alteryx workflow to incorporate concentration risk metrics
Bajaj, Himanshu	3/6/2026	0.9	Call to discuss findings from terms recalculation analysis for both EMEA and NAFTA, and to review the Closed AR dashboard post-refresh, with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M)
Croche, Patricio	3/6/2026	1.1	Revise and adapt the Kickoff deck to generate a combined Kickoff in plant 2 with the P2P team
Espinoza, Nanci	3/6/2026	2.2	Analyze shared services available capacity for clearing invoices in error

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/6/2026	0.8	Update weekly P2P plant dashboard for PMO materials
Espinoza, Nanci	3/6/2026	1.3	Review Company Finance FTEs to identify available capacity
Espinoza, Nanci	3/6/2026	1.7	Analyze AP aging report to identify change / progress of invoice clearing over 2 periods
Espinoza, Nanci	3/6/2026	1.1	Update P2P issue invoices in error plant action tracker
Everhart, Brett	3/6/2026	0.9	Comment on OTC kickoff topics and provide feedback on agenda and next steps
Everhart, Brett	3/6/2026	1.0	Participate in Global OTC/PTP improvement steering team meeting with B. Yosaitis, B. Everhart (A&M), Client, and 3rd party provider
Everhart, Brett	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
Everhart, Brett	3/6/2026	2.1	Review and prepare Company opportunities to improve OTC in EMEA
Everhart, Brett	3/6/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M), K. Lund and M. Charvart (back office) and company personnel
Flores, Alejandro	3/6/2026	0.6	Update the kickoff presentation for a certain plant visit
Flores, Alejandro	3/6/2026	0.4	Draft agenda for visit a certain Company plant
Flores, Alejandro	3/6/2026	0.4	Correspond with Company regarding the relationship between the cash in advance mailbox and the invoices in error invoice validation process
Flores, Alejandro	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
Flores, Alejandro	3/6/2026	0.3	Correspond with Company regarding the validation paths for the invoices-in-error process
Flores, Alejandro	3/6/2026	0.2	Review OCR error report for reference for future initiatives
Flores, Alejandro	3/6/2026	0.2	Review customer ASN charges sent by Company for reference for future initiatives
Flores, Alejandro	3/6/2026	0.8	Adjust schedule and send invitations for day 1 at a certain Company plant
Flores, Alejandro	3/6/2026	0.2	Review advancements in the Company reporting update structure
Flores, Alejandro	3/6/2026	1.2	Prepare weekly session deck for a certain plant to include invoice-in-error balance and top issues
Flores, Alejandro	3/6/2026	0.7	Correspond with Company to confirm invite list for week 3 sessions in a certain Plant including purchasing, logistics and regional controllers
Flores, Alejandro	3/6/2026	0.6	Call with plant controller of a certain Company plant to coordinate site visit and agenda

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/6/2026	0.3	Correspond with Company to schedule session with regional supply chain managers regarding status of ASN across the NAFTA region
Flores, Alejandro	3/6/2026	0.2	Schedule time with Company to review the current validation processes
Flores, Alejandro	3/6/2026	0.4	Share weekly presentations Company for a certain plant
Flores, Alejandro	3/6/2026	0.3	Update day 1 and day 2 agenda for a certain plant visit
Flores, Alejandro	3/6/2026	0.4	Update issue tracker for certain Company plant
Grossi, Nick	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
Jadoon, Shazim	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
Neal, Elliott	3/6/2026	0.7	Confirm additional staffing resources from A&M that will join the team starting 3/2/2026, design onboarding plan and collect company materials for the staff member's review
Neal, Elliott	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
Neal, Elliott	3/6/2026	1.3	Document feedback from AP/AR leadership sync call and adjust project work plan based on leadership guidance, to include adjusting analysis and KPI tracking
Neal, Elliott	3/6/2026	1.3	Prepare for AP/AR leadership sync call to include revising presentation based on overnight feedback, adjusting graphics/appearance, and preparing talking points
Neal, Elliott	3/6/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M), K. Lund and M. Charvart (back office) and company personnel
Panda, Dipika	3/6/2026	0.7	Update report views to include both existing (old) due dates and recalculated due dates for side-by-side comparison
Panda, Dipika	3/6/2026	1.1	Update formula logic to recalculate due dates based on revised payment term mapping
Panda, Dipika	3/6/2026	0.7	Ensure consistency in date handling and validate calculation logic across different invoice scenarios
Panda, Dipika	3/6/2026	0.4	Load updated output into Power BI and refresh the dashboard to reflect revised calculations
Panda, Dipika	3/6/2026	0.7	Modify due date (DD) calculation logic within the workflow to incorporate mapped gross days at invoice level
Panda, Dipika	3/6/2026	0.3	Perform comparative analysis to identify key variances and impacted invoices
Panda, Dipika	3/6/2026	1.2	Perform validation checks to compare recalculated due dates against existing values for accuracy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/6/2026	0.3	Document key observations, trends, and exceptions identified during comparison for further review
Panda, Dipika	3/6/2026	0.9	Internal A&M Call to discuss approach for terms recalculation analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/6/2026	0.9	Call to discuss findings from terms recalculation analysis for both EMEA and NAFTA, and to review the Closed AR dashboard post-refresh, with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M)
Panda, Dipika	3/6/2026	0.9	Run the updated workflow and generate refreshed output with recalculated due dates
Panda, Dipika	3/6/2026	0.6	Adjust visuals and layouts to clearly highlight differences between original and recalculated due dates
Panda, Dipika	3/6/2026	0.2	Draft key assumptions related to payment term mapping and due date recalculation methodology
Sharma, Paritosh	3/6/2026	1.2	Analyze EMEA customer master payment terms, assign payment term in days and calculate invoice due dates to validate system due dates
Sharma, Paritosh	3/6/2026	0.9	Call to discuss findings from terms recalculation analysis for both EMEA and NAFTA, and to review the Closed AR dashboard post-refresh, with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M)
Sharma, Paritosh	3/6/2026	0.6	Compare calculated vs system due dates in Closed AR Power BI Dashboard and identify top customers with highest variances
Sharma, Paritosh	3/6/2026	0.8	Validate completeness of BPCS transformations and rerun closed AR metrics and reconcile numbers for sample customers
Sharma, Paritosh	3/6/2026	1.1	Load latest closed AR datasets for EMEA and NAFTA in Alteryx, standardize data columns and perform required transformations
Sharma, Paritosh	3/6/2026	1.4	Implement alternative invoice/payment identification for Glovia data at customer and document number level
Sharma, Paritosh	3/6/2026	1.2	Consolidate all Closed AR analysis outputs, refresh Closed AR Power BI Dashboard and perform sense checks at region and customer level
Sharma, Paritosh	3/6/2026	0.9	Create USD conversion field and perform credit note matching at customer level for NAFTA BPCS File
Sharma, Paritosh	3/6/2026	0.5	Document assumptions, data column choices, methodology deviations for BPCS and Glovia and log open questions for internal review
Sharma, Paritosh	3/6/2026	0.9	Internal A&M Call to discuss approach for terms recalculation analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/6/2026	0.9	Call to discuss findings from terms recalculation analysis for both EMEA and NAFTA, and to review the Closed AR dashboard post-refresh, with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M)
Singh, Vani	3/6/2026	0.9	Internal A&M Call to discuss approach for terms recalculation analysis for both EMEA and NAFTA - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Singh, Vani	3/6/2026	0.9	Conduct sample check on due date (DD) calculation logic within the workflow to incorporate mapped gross days at invoice level
Singh, Vani	3/6/2026	1.8	Conduct sample check on logic invoice/payment identification for Glovia data at customer and document number level
Tatham, Ben	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
ten Cate, Sanna	3/6/2026	1.1	Meeting with Company, back office, E. Neal (A&M), N. Grossi (A&M), S. Jadoon (A&M), B. Tatham (A&M), B. Everhart (A&M), A. Flores (A&M), and S. ten Cate (A&M) to discuss weekly actions and upcoming priorities on the OTC and PTP front
ten Cate, Sanna	3/6/2026	1.2	Update key initiatives deck for action items and owners
ten Cate, Sanna	3/6/2026	0.6	Review customer AR aging and understand data discrepancies
Yosaitis, Brad	3/6/2026	0.7	Call with B. Everhart, B. Yosaitis, E. Neal (A&M), K. Lund and M. Charvart (back office) and company personnel
Yosaitis, Brad	3/6/2026	1.2	Review Plant onsite kickoff deck and confirm agenda objectives and flow
Yosaitis, Brad	3/6/2026	1.0	Participate in Global OTC/PTP improvement steering team meeting with B. Yosaitis, B. Everhart (A&M), Client, and 3rd party provider
Espinoza, Nanci	3/8/2026	2.7	Draft surge incremental staffing recommendation for leadership update for the week ending 3/14
Everhart, Brett	3/8/2026	1.4	Review and approve security and transit plan for OTC team traveling to Mexico
Flores, Alejandro	3/8/2026	0.4	Adjust schedule and send invitations for day 2 at a certain Company plant
Neal, Elliott	3/8/2026	2.2	Review emails and documents sent by Company stakeholders from the past week, with a focus on identifying AR process issues
Neal, Elliott	3/8/2026	1.3	Draft agenda and content for weekly progress review meetings with Company stakeholders
Neal, Elliott	3/8/2026	1.6	Draft upcoming Steering Committee presentation
Bajaj, Himanshu	3/9/2026	0.8	Internal A&M Call to discuss tasks for the day and approach for analysis of early collection customers - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/9/2026	1.5	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from the analysis of early collection customers, and to review the analysis of consolidated P&L and balance sheet records
Bajaj, Himanshu	3/9/2026	1.0	Calculate DSO and DPO for each month at the entity level
Bajaj, Himanshu	3/9/2026	0.5	Incorporate currency logic for OKU in Closed AR analysis
Bajaj, Himanshu	3/9/2026	0.9	Perform data validation for key metric figures to ensure accuracy

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/9/2026	0.9	Review monthly Balance Sheet and P&L data received for completeness and accuracy
Bajaj, Himanshu	3/9/2026	0.7	Perform overall sense check of Closed and Open AR values to validate data consistency and reasonableness across datasets
Bajaj, Himanshu	3/9/2026	0.8	Map entities as per standardized entity provided
Bajaj, Himanshu	3/9/2026	1.5	Consolidate monthly Balance Sheet and P&L data for the last 15 months for analysis
Croche, Patricio	3/9/2026	0.2	Review meeting notes and understanding of current scope and possible new approaches
Croche, Patricio	3/9/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss current invoicing processes
Croche, Patricio	3/9/2026	1.3	Correspond with the company related to weekly information received
Croche, Patricio	3/9/2026	0.6	Push on getting all the credentials (Wi-Fi) for a proper work
Croche, Patricio	3/9/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss key process gaps
Croche, Patricio	3/9/2026	0.7	Work on slides for plant 1 visit readout
Croche, Patricio	3/9/2026	0.4	Call with company, A. Flores (A&M), E. Neal (A&M), P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss upcoming OTC and PTP priorities and goals for onsite visit -
Espinoza, Nanci	3/9/2026	0.4	Participate in a meeting with Company purchasing leaders and A. Flores, N. Espinoza (A&M) to discuss initiatives and areas of collaboration and support
Espinoza, Nanci	3/9/2026	0.4	Call with company, A. Flores (A&M), E. Neal (A&M), P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss upcoming OTC and PTP priorities and goals for onsite visit -
Espinoza, Nanci	3/9/2026	2.5	Collect and distributed action items from day's working sessions
Espinoza, Nanci	3/9/2026	0.6	Participate in a meeting with Company purchasing leaders and A. Flores, N. Espinoza (A&M) to discuss updates on purchase price variance initiatives and established tasks for the week
Espinoza, Nanci	3/9/2026	0.4	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to share Power BI tool capabilities and validate list of users that needs updating
Espinoza, Nanci	3/9/2026	2.3	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to discuss top offenders of outstanding invoices
Espinoza, Nanci	3/9/2026	0.2	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to align on Power BI needs and updates needed for updating current reporting process
Espinoza, Nanci	3/9/2026	1.1	Participate in meeting with shared services and A. Flores, N. Espinoza (A&M) to understand current invoice validation guidelines, standardization of invoice validation, and trouble shooting process
Espinoza, Nanci	3/9/2026	1.3	Draft finance incremental staffing recommendation for leadership update for the week ending 3/14

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/9/2026	1.6	Participate in a warehouse walkthrough with Company, shared services, and E. Neal, A. Flores, N. Espinoza (A&M) to review the GR process
Everhart, Brett	3/9/2026	2.6	Assess kickoff topics and initiatives for EMEA OTC
Everhart, Brett	3/9/2026	2.2	Review overdue dashboard and provide feedback to make revisions
Everhart, Brett	3/9/2026	2.3	Review feedback from Client on closed AR customer master data
Flores, Alejandro	3/9/2026	2.3	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to discuss top offenders of outstanding invoices
Flores, Alejandro	3/9/2026	1.6	Participate in a warehouse walkthrough to review the GR process
Flores, Alejandro	3/9/2026	1.6	Participate in a warehouse walkthrough with Company, shared services, and E. Neal, A. Flores, N. Espinoza (A&M) to review the GR process
Flores, Alejandro	3/9/2026	0.2	Participate in a meeting with the Company and shared services to align on Power BI needs and updates needed for updating current reporting process
Flores, Alejandro	3/9/2026	0.4	Participate in kickoff meeting with the Company stakeholders to discuss upcoming OTC and PTP priorities and goals for onsite visit
Flores, Alejandro	3/9/2026	1.1	Participate in meeting with shared services and A. Flores, N. Espinoza (A&M) to understand current invoice validation guidelines, standardization of invoice validation, and trouble shooting process
Flores, Alejandro	3/9/2026	0.4	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to share Power BI tool capabilities and validate list of users that needs updating
Flores, Alejandro	3/9/2026	0.4	Participate in a meeting with the Company and shared services to share Power BI tool and validate list of users that needs updating
Flores, Alejandro	3/9/2026	0.5	Meet with the Company supply chain leaders to understand advances and metrics regarding vendor management
Flores, Alejandro	3/9/2026	0.6	Participate in a meeting with Company purchasing leaders and A. Flores, N. Espinoza (A&M) to discuss updates on purchase price variance initiatives and established tasks for the week
Flores, Alejandro	3/9/2026	0.4	Participate in a meeting with the Company purchasing leaders to discuss initiatives and areas of collaboration and support
Flores, Alejandro	3/9/2026	0.2	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to align on Power BI needs and updates needed for updating current reporting process
Flores, Alejandro	3/9/2026	0.4	Participate in a meeting with Company purchasing leaders and A. Flores, N. Espinoza (A&M) to discuss initiatives and areas of collaboration and support
Flores, Alejandro	3/9/2026	0.6	Participate in a meeting with the Company purchasing to discuss updates on purchase price variance initiatives and established tasks for the week
Grossi, Nick	3/9/2026	1.4	Analyze past-due A/R and determine factoring status

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/9/2026	0.3	Internal daily catchup to discuss key priorities of the day S. Qu (A&M), S. Jadoon (A&M)
Jadoon, Shazim	3/9/2026	0.4	Internal daily catchup to discuss progress of closed AR dashboard S. Qu (A&M), S. Jadoon (A&M)
Jadoon, Shazim	3/9/2026	0.3	Internal daily team catchup to discuss key priorities for EMEA OTC scope S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Jadoon, Shazim	3/9/2026	0.2	Internal daily team catchup to discuss key priorities for NAFTA site visit to a certain plant
Jadoon, Shazim	3/9/2026	0.4	Meeting with company to discuss customer overdue invoices in Poland S. Qu (A&M), S. Jadoon (A&M)
Jadoon, Shazim	3/9/2026	0.4	Meeting with Company to discuss key priorities over upcoming days S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Jadoon, Shazim	3/9/2026	0.4	Meeting with Company to discuss proposed approach over next four weeks S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Neal, Elliott	3/9/2026	0.7	Review transcript and analysis from a certain plant back office support mapping meeting
Neal, Elliott	3/9/2026	1.7	Review latest Power BI data on Invoices in Error across all NAFTA sites and incorporate data into slides for upcoming SteerCo presentation
Neal, Elliott	3/9/2026	0.4	Review transcript and analysis from a certain plant working group meeting for top overdue vendors
Neal, Elliott	3/9/2026	0.3	Prepare for meeting with company purchasing team to discuss significantly increasing frequency of vendor outreach in response to sub-optimal invoicing practices
Neal, Elliott	3/9/2026	0.4	Revise ASN initiative details in response to feedback from Supply Chain team
Neal, Elliott	3/9/2026	0.8	Prepare for Supply Chain team meeting with Company stakeholders to include drafting plan for Vendor Engagement Team to be formed
Neal, Elliott	3/9/2026	1.6	Participate in a warehouse walkthrough with Company, shared services, and E. Neal, A. Flores, N. Espinoza (A&M) to review the GR process
Neal, Elliott	3/9/2026	0.9	Review and revise OTC section of Steering Committee deck
Neal, Elliott	3/9/2026	0.6	Meeting with Company supply chain leadership to discuss using the purchasing and supply chain teams to significantly increase frequency of vendor outreach in response to sub-optimal invoicing practices
Neal, Elliott	3/9/2026	1.1	Prepare notes and data for March 10 progress update with company personnel
Neal, Elliott	3/9/2026	1.3	Conduct warehouse process review of P2P invoice process procedures via a walkthrough with company leadership at a certain plant
Neal, Elliott	3/9/2026	0.6	Meeting with company procurement team to discuss ASN initiative
Neal, Elliott	3/9/2026	0.4	Call with company, A. Flores (A&M), E. Neal (A&M), P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss upcoming OTC and PTP priorities and goals for onsite visit -

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/9/2026	1.1	Revise Initiative Owner details for entire P2P initiative pipeline in response to feedback from company stakeholders
Neal, Elliott	3/9/2026	0.6	Review transcript and analysis from a certain plant working group meeting for Invoices In Error
Panda, Dipika	3/9/2026	0.9	Validate hierarchy mapping to ensure correct parent-child customer relationships and avoid duplication
Panda, Dipika	3/9/2026	0.4	Validate mapping logic to ensure correct alignment of entities across regions
Panda, Dipika	3/9/2026	0.7	Cross-check DSO/DPO calculations with underlying data to ensure accuracy of formulas and inputs
Panda, Dipika	3/9/2026	0.8	Internal A&M Call to discuss tasks for the day and approach for analysis of early collection customers - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/9/2026	0.4	Enhance Closed AR workflow by mapping customer hierarchy where values are missing or blank
Panda, Dipika	3/9/2026	0.3	Review underlying data sources to identify any anomalies, missing values, or inconsistencies impacting Closed AR
Panda, Dipika	3/9/2026	1.1	Perform data validation checks to ensure updated workflow output is complete and accurate
Panda, Dipika	3/9/2026	0.7	Develop logic to populate missing hierarchy using available customer master or reference data
Panda, Dipika	3/9/2026	1.5	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from the analysis of early collection customers, and to review the analysis of consolidated P&L and balance sheet records
Panda, Dipika	3/9/2026	0.8	Calculate DSO and DPO metrics at region and entity level for performance assessment
Panda, Dipika	3/9/2026	0.8	Map Legal Entity to corresponding country and region to enable regional and entity-level analysis
Panda, Dipika	3/9/2026	1.2	Perform overall sense check of Closed AR values to validate data consistency and reasonableness across datasets
Qu, Shilin	3/9/2026	0.3	Internal daily team catchup to discuss key priorities for EMEA OTC scope S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Qu, Shilin	3/9/2026	0.4	Meeting with Company to discuss proposed approach over next four weeks S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Qu, Shilin	3/9/2026	0.4	Meeting with Company to discuss key priorities over upcoming days S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Qu, Shilin	3/9/2026	0.4	Internal daily catchup to discuss progress of closed AR dashboard S. Qu (A&M), S. Jadoon (A&M)
Qu, Shilin	3/9/2026	0.3	Internal daily catchup to discuss key priorities of the day S. Qu (A&M), S. Jadoon (A&M)
Qu, Shilin	3/9/2026	0.4	Meeting with company to discuss customer overdue invoices in Poland S. Qu (A&M), S. Jadoon (A&M)
Qu, Shilin	3/9/2026	1.1	Email correspondence with company regarding OTC meetings to further understanding of collection process
Singh, Vani	3/9/2026	0.7	Review DSO/DPO calculations with underlying data to ensure accuracy of formulas and inputs

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Singh, Vani	3/9/2026	1.5	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss findings from the analysis of early collection customers, and to review the analysis of consolidated P&L and balance sheet records
Singh, Vani	3/9/2026	0.8	Internal A&M Call to discuss tasks for the day and approach for analysis of early collection customers - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Tatham, Ben	3/9/2026	0.4	Meeting with Company to discuss proposed approach over next four weeks S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Tatham, Ben	3/9/2026	0.4	Identify key risks to key collection process
Tatham, Ben	3/9/2026	0.3	Internal daily team catchup to discuss key priorities for EMEA OTC scope S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
Tatham, Ben	3/9/2026	0.4	Meeting with Company to discuss key priorities over upcoming days S. Qu (A&M), S. Jadoon (A&M). B. Tatham (A&M)
ten Cate, Sanna	3/9/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss current invoicing processes
ten Cate, Sanna	3/9/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss key process gaps
ten Cate, Sanna	3/9/2026	0.6	Review onsite plant visit kick off deck
ten Cate, Sanna	3/9/2026	0.8	Review dashboard updates and confirm latest changes are reflected
ten Cate, Sanna	3/9/2026	0.4	Call with company, A. Flores (A&M), E. Neal (A&M), P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss upcoming OTC and PTP priorities and goals for onsite visit -
ten Cate, Sanna	3/9/2026	1.6	Draft weekly steerco pages with updated commentary and supporting analysis
Yosaitis, Brad	3/9/2026	0.7	Prepare for kickoff and align on objectives timelines and responsibilities
Yosaitis, Brad	3/9/2026	0.4	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss key process gaps
Yosaitis, Brad	3/9/2026	0.4	Call with company, A. Flores (A&M), E. Neal (A&M), P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss upcoming OTC and PTP priorities and goals for onsite visit -
Yosaitis, Brad	3/9/2026	0.6	Call with Company, P. Croche (A&M), B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss current invoicing processes
Bajaj, Himanshu	3/10/2026	1.1	Internal A&M Call to discuss change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/10/2026	1.3	Review the Global Open AR Aging file and rename columns in alignment with the Alteryx workflow
Bajaj, Himanshu	3/10/2026	1.4	Cross-verify payment terms using master data and Closed AR file
Bajaj, Himanshu	3/10/2026	0.7	Call with S. Jadoon (A&M), V. Singh (A&M), D. Panda(A&M), H. Bajaj(A&M), and S. Qu (A&M) to discuss open and closed AR dashboard setup and data validation -
Bajaj, Himanshu	3/10/2026	0.3	Analyze key differences for line items with deviations between datasets

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/10/2026	1.5	Perform quality and sense checks on reported figures to ensure accuracy and consistency
Bajaj, Himanshu	3/10/2026	0.8	Load data and refresh the dashboard in Microsoft Power BI
Bajaj, Himanshu	3/10/2026	1.1	Calculate due dates based on master file payment terms
Bajaj, Himanshu	3/10/2026	0.8	Internal A&M Call to review change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Croche, Patricio	3/10/2026	0.3	Correspond with company on customer billing situation
Croche, Patricio	3/10/2026	0.3	Review billing processes with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	3/10/2026	0.4	Draft an AR Overdue Plant view in the data
Croche, Patricio	3/10/2026	0.9	Finalize first draft slides for plant readout deck
Croche, Patricio	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Croche, Patricio	3/10/2026	0.8	Participate in Customer deep dive meeting with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M)
Croche, Patricio	3/10/2026	1.4	Compare Global AR system data with plant 2 data insights
Croche, Patricio	3/10/2026	1.2	Review and analyze Global AR system data
Croche, Patricio	3/10/2026	1.6	Conduct plant walkthrough of shipping, loading and invoicing
Croche, Patricio	3/10/2026	0.2	Review cash application processes with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Croche, Patricio	3/10/2026	1.3	Review slides for plant readout deck
Espinoza, Nanci	3/10/2026	1.4	Analyze and compare plant supplier shipping terms ship times comparison
Espinoza, Nanci	3/10/2026	0.8	Collect and distributed action items from day's working sessions
Espinoza, Nanci	3/10/2026	1.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss follow-ups on issues identified for top offenders
Espinoza, Nanci	3/10/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss indirect spend process for maintenance, capex, tooling, and other topics
Espinoza, Nanci	3/10/2026	0.9	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss indirect spend process for rent and equipment rentals
Espinoza, Nanci	3/10/2026	0.8	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the current P2P process employed in EMEA and how it can be implemented in NA

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/10/2026	1.2	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the current process, tools, and communication used to reduce invoices in error for NA plant
Espinoza, Nanci	3/10/2026	1.1	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the standard approach from purchase price variances and review specific examples that cause issues in process
Espinoza, Nanci	3/10/2026	2.7	Prepare materials for leadership P2P plant findings and target initiatives
Espinoza, Nanci	3/10/2026	0.9	Participate in a working session with Company, shared services, and A. Flores, N. Espinoza (A&M) to identify inactive users in supplier invoice management platform
Espinoza, Nanci	3/10/2026	0.9	Participate in a call with Company, shared services, and A. Flores, N. Espinoza (A&M) lead to review an example of EMEA P2P workflow
Everhart, Brett	3/10/2026	2.2	Review PTP opportunities in certain client plants
Everhart, Brett	3/10/2026	2.0	Review and provide commentary on OTC approach for EMEA
Everhart, Brett	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Everhart, Brett	3/10/2026	0.8	Participate in Customer deep dive meeting with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M)
Everhart, Brett	3/10/2026	1.7	Assess takeaways and opportunities from customer overdue weekly report
Everhart, Brett	3/10/2026	0.5	Meet with B. Everhart, E. Neal (A&M), client back office Leader to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Flores, Alejandro	3/10/2026	0.9	Participate in a working session with Company, shared services, and A. Flores, N. Espinoza (A&M) to identify inactive users in supplier invoice management platform
Flores, Alejandro	3/10/2026	0.7	Correspond with the Company regarding company and user identification in the invoice validation process
Flores, Alejandro	3/10/2026	0.9	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss indirect spend process for rent and equipment rentals
Flores, Alejandro	3/10/2026	1.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss follow-ups on issues identified for top offenders
Flores, Alejandro	3/10/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss indirect spend process for maintenance, capex, tooling, and other topics
Flores, Alejandro	3/10/2026	0.8	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the current P2P process employed in EMEA and how it can be implemented in NA
Flores, Alejandro	3/10/2026	1.2	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the current process, tools, and communication used to reduce invoices in error for NA plant

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/10/2026	1.1	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss the standard approach from purchase price variances and review specific examples that cause issues in process
Flores, Alejandro	3/10/2026	0.8	Participate in a meeting with Company to discuss the current PTP process employed in EMEA and how it can be implemented in NA
Flores, Alejandro	3/10/2026	0.7	Participate in a meeting with Company to discuss indirect spend process for maintenance, capex, tooling, and other topics
Flores, Alejandro	3/10/2026	0.9	Participate in a call with Company, shared services, and A. Flores, N. Espinoza (A&M) lead to review an example of EMEA P2P workflow
Flores, Alejandro	3/10/2026	0.4	Follow-up on user update requests for several NA plants for the Company
Jadoon, Shazim	3/10/2026	0.4	Meeting with internal A&M team to discuss working capital metric baseline - with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.3	Meeting with internal A&M team to discuss collections dashboard design update - with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.9	Meeting with the company and back office team to discuss collection scoping, site visits, WC data validation contact- with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.3	Meeting with the company and back office team to discuss AR overdue situation within miscellaneous category with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.4	Meeting with the company to discuss customer overdue in lighting with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.4	Meeting with the company and back office team to discuss AR overdue situation at Italy- with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.4	Meeting with back office team to discuss back office responsibilities in cash collection process with S. Jadoon (A&M), B. Tatham (A&M), S. Qu (A&M)
Jadoon, Shazim	3/10/2026	0.7	Call with S. Jadoon (A&M), V. Singh (A&M), D. Panda(A&M), H. Bajaj(A&M), and S. Qu (A&M) to discuss open and closed AR dashboard setup and data validation -
Jadoon, Shazim	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Neal, Elliott	3/10/2026	0.9	Reply to emails from Company stakeholders regarding P2P AP balances and invoice error resolution methodology, as well as various P2P initiative-related issues
Neal, Elliott	3/10/2026	1.3	Prepare for March 11 update meeting with Company project leadership regarding various initiative-related analyses and presentation materials, to include drafting slides and updating an impact tracking model
Neal, Elliott	3/10/2026	0.4	Discussion with GCC leadership about project support requirements
Neal, Elliott	3/10/2026	0.7	Initiate review with company P2P leadership
Neal, Elliott	3/10/2026	0.4	Prepare for initiative review with company P2P leadership to include revising slides and excel data

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/10/2026	0.4	Review transcript, analysis and presentation materials from a certain plant (GT) Weekly review
Neal, Elliott	3/10/2026	1.3	Conduct purchasing price variance data review and meeting with company personnel
Neal, Elliott	3/10/2026	0.4	Review transcript, analysis and presentation materials from Maintenance, Capex, Tooling, Rent vendor review
Neal, Elliott	3/10/2026	0.5	Meet with B. Everhart, E. Neal (A&M), client back office Leader to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Neal, Elliott	3/10/2026	0.8	Participate in progress update with company AR leadership
Neal, Elliott	3/10/2026	1.1	Conduct EMEA Workflow model review and meeting with company personnel
Neal, Elliott	3/10/2026	0.4	Review transcript, analysis and presentation materials from Indirect Spend, New Product, Capex vendor review
Neal, Elliott	3/10/2026	1.4	Draft Steering Committee presentation and revise in response to feedback by Company stakeholders
Panda, Dipika	3/10/2026	0.3	Update dashboard views to reflect revised data and improve clarity of insights
Panda, Dipika	3/10/2026	0.2	Validate refreshed visuals and metrics to ensure accuracy and consistency post-update
Panda, Dipika	3/10/2026	0.7	Validate successful data load and ensure all transformations are correctly applied post-refresh
Panda, Dipika	3/10/2026	0.6	Review and adjust filters, visuals, and calculations to ensure alignment with updated dataset
Panda, Dipika	3/10/2026	0.7	Investigate transaction-level details to identify drivers of early collections and timing differences
Panda, Dipika	3/10/2026	1.1	Internal A&M Call to discuss change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/10/2026	0.8	Analyze specific customer cases to understand payment behavior, including example of early collections
Panda, Dipika	3/10/2026	0.7	Call with S. Jadoon (A&M), V. Singh (A&M), D. Panda(A&M), H. Bajaj(A&M), and S. Qu (A&M) to discuss open and closed AR dashboard setup and data validation -
Panda, Dipika	3/10/2026	0.8	Perform comparative review across customers to identify similar patterns or exceptions
Panda, Dipika	3/10/2026	0.9	Document key observations and findings from analysis to support further review and decision-making
Panda, Dipika	3/10/2026	0.8	Assess impact of early collections on AR metrics such as DSO and overall aging profile
Panda, Dipika	3/10/2026	0.8	Internal A&M Call to review change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/10/2026	0.5	Refresh Open AR dashboard using the latest available data file
Qu, Shilin	3/10/2026	0.3	Meeting with internal A&M team to discuss collections dashboard design update - with S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/10/2026	0.4	Meeting with internal A&M team to discuss working capital metric baseline - with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Qu, Shilin	3/10/2026	0.7	Call with S. Jadoon (A&M), V. Singh (A&M), D. Panda(A&M), H. Bajaj(A&M), and S. Qu (A&M) to discuss open and closed AR dashboard setup and data validation -
Qu, Shilin	3/10/2026	0.4	Meeting with back office team to discuss back office responsibilities in cash collection process with S. Jadoon (A&M), B. Tatham (A&M), S. Qu (A&M)
Qu, Shilin	3/10/2026	0.3	Meeting with the company and back office team to discuss AR overdue situation within miscellaneous category with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/10/2026	0.9	Meeting with the company and back office team to discuss collection scoping, site visits, WC data validation contact- with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/10/2026	0.4	Meeting with the company to discuss customer overdue in lighting with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/10/2026	1.4	Email correspondence with company regarding OTC collection counterparties for initiatives
Qu, Shilin	3/10/2026	0.4	Meeting with the company and back office team to discuss AR overdue situation at Italy- with S. Jadoon (A&M), S. Qu (A&M)
Singh, Vani	3/10/2026	0.3	Call with B. Yosaitis (A&M), V. Singh (A&M), and S. ten Cate (A&M) to discuss dashboard creation and scope next steps
Singh, Vani	3/10/2026	0.7	Call with S. Jadoon (A&M), V. Singh (A&M), D. Panda(A&M), H. Bajaj(A&M), and S. Qu (A&M) to discuss open and closed AR dashboard setup and data validation -
Singh, Vani	3/10/2026	1.1	Internal A&M Call to discuss change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/10/2026	0.8	Internal A&M Call to review change in dashboard views for Open AR analysis- with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/10/2026	2.3	Review Open AR dashboard for latest refresh and closed AR dashboard
Tatham, Ben	3/10/2026	0.4	Meeting with back office team to discuss back office responsibilities in cash collection process with S. Jadoon (A&M), B. Tatham (A&M), S. Qu (A&M)
Tatham, Ben	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Tatham, Ben	3/10/2026	0.8	Review week on week AR data movement
ten Cate, Sanna	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
ten Cate, Sanna	3/10/2026	0.8	Participate in Customer deep dive meeting with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/10/2026	0.3	Review billing processes with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	3/10/2026	0.2	Review cash application processes with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
ten Cate, Sanna	3/10/2026	1.4	Review data discrepancies between AR reports
ten Cate, Sanna	3/10/2026	0.8	Review data discrepancies between NAFTA AR Aging and Global AR data files
ten Cate, Sanna	3/10/2026	0.9	Review SteerCo pages and send to client stakeholders
ten Cate, Sanna	3/10/2026	2.3	Update SteerCo pages with revised commentary and updated analysis
ten Cate, Sanna	3/10/2026	0.3	Call with B. Yosaitis (A&M), V. Singh (A&M), and S. ten Cate (A&M) to discuss dashboard creation and scope next steps
ten Cate, Sanna	3/10/2026	1.3	Conduct plant walkthrough and review of current operations and workflow observations
Yosaitis, Brad	3/10/2026	0.5	Call with P. Croche (A&M), B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss EMEA AR work plan
Yosaitis, Brad	3/10/2026	1.8	Conduct plant walkthrough and review of current operations and workflow observations
Yosaitis, Brad	3/10/2026	1.2	Create detailed outline and preliminary PowerPoint deck ahead of SteerCo meeting
Yosaitis, Brad	3/10/2026	2.1	Create detailed outline and preliminary PowerPoint deck ahead of SteerCo meeting
Yosaitis, Brad	3/10/2026	0.8	Participate in Customer deep dive meeting with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M), B. Everhart (A&M)
Yosaitis, Brad	3/10/2026	1.6	Review data discrepancies between AR reports
Yosaitis, Brad	3/10/2026	0.3	Review billing processes with company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	3/10/2026	0.8	Review data discrepancies between NAFTA AR Aging and Global AR data files
Yosaitis, Brad	3/10/2026	0.2	Review cash application processes with Company, B. Yosaitis (A&M), P. Croche (A&M), S. ten Cate (A&M)
Yosaitis, Brad	3/10/2026	0.3	Call with B. Yosaitis (A&M), V. Singh (A&M), and S. ten Cate (A&M) to discuss dashboard creation and scope next steps
Bajaj, Himanshu	3/11/2026	0.7	Create bar chart for week-on-week Closed AR trend
Bajaj, Himanshu	3/11/2026	0.6	Develop deep-dive table for invoice-level summary for the latest week
Bajaj, Himanshu	3/11/2026	0.7	Incorporate filters for invoice flag within the dashboard
Bajaj, Himanshu	3/11/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss the inclusion of an invoice type flag, and to review the collections dashboard following the addition of the top 10 customers

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/11/2026	0.8	Build measures to enable filters such as region, plant, division, and customer name
Bajaj, Himanshu	3/11/2026	1.2	Internal A&M Call to discuss inclusion of invoice type flag - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/11/2026	0.8	Load and transform data into Microsoft Power BI
Bajaj, Himanshu	3/11/2026	0.7	Perform quality checks on charts and reported figures in the dashboard
Bajaj, Himanshu	3/11/2026	0.7	Derive logic to identify top 7 customers based on latest snapshot date using Open AR
Bajaj, Himanshu	3/11/2026	1.0	Derive logic for computing Closed AR values, including invoices closed, roll-forwards, and newly added items
Bajaj, Himanshu	3/11/2026	1.4	Develop workflow to calculate week-on-week variance at invoice level using Alteryx
Croche, Patricio	3/11/2026	1.6	Continue work on mapping quick win and cash drive
Croche, Patricio	3/11/2026	1.3	Compare two different company data bases
Croche, Patricio	3/11/2026	1.1	Work on analysis for next steps and summarize findings risks and actions
Croche, Patricio	3/11/2026	1.4	Work on Steerco deck for end of week
Croche, Patricio	3/11/2026	0.4	Work on plant Readout deck with updated findings commentary and key takeaways
Croche, Patricio	3/11/2026	0.8	Conduct initial mapping on Global AR Aging issues for quick wins
Croche, Patricio	3/11/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss due date data for tooling invoices in the ERP
Croche, Patricio	3/11/2026	0.9	Discuss analysis for company AR traceability and next steps
Croche, Patricio	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
Croche, Patricio	3/11/2026	0.4	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss customer status and analyze collection process
Croche, Patricio	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
Croche, Patricio	3/11/2026	0.3	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss data availability
Croche, Patricio	3/11/2026	0.7	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss plant onsite readout and next steps
Croche, Patricio	3/11/2026	1.2	Review Global AR Aging with comments attached from company on issues

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/11/2026	1.7	Draft business level PMO governance schedule for bi-weekly updates
Espinoza, Nanci	3/11/2026	0.6	Draft inactive user list metrics for leadership update for the week ending 3/14
Espinoza, Nanci	3/11/2026	1.3	Draft invoices in error plant status slides for leadership update for the week ending 3/14
Espinoza, Nanci	3/11/2026	0.5	Participate in a call with Company, shared services, and A. Flores, N. Espinoza (A&M) lead to discuss plan for surge team and structural augmentation
Espinoza, Nanci	3/11/2026	1.4	Update plant weekly governance approach for invoices in error status updates
Espinoza, Nanci	3/11/2026	2.8	Update issue tracker with actions needed in P2P process
Everhart, Brett	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
Everhart, Brett	3/11/2026	0.9	Review pre-steerco feedback from 3rd party leader
Everhart, Brett	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
Everhart, Brett	3/11/2026	0.9	Review and provide commentary on revised OTC approach for EMEA
Everhart, Brett	3/11/2026	2.1	Review draft materials for pre-SteerCo alignment with the Company leadership
Everhart, Brett	3/11/2026	0.4	Internal call to discuss balance of trade understandings with A. Shahbain (A&M), B. Everhart (A&M), S. Jadoon (A&M), S. Qu (A&M)
Everhart, Brett	3/11/2026	2.1	Evaluate balance of trade data for potential customer overdue netting
Flores, Alejandro	3/11/2026	0.3	Document cases where the Company's resolution desk resolves vendor specifics data gaps
Flores, Alejandro	3/11/2026	0.2	Schedule kickoff sessions for weekly meetings for a certain plant
Flores, Alejandro	3/11/2026	0.2	Correspond with the company regarding duplicate invoices identified in workflow for a certain plant for the Company
Flores, Alejandro	3/11/2026	0.8	Update status report materials for weekly session with the Company project leadership
Flores, Alejandro	3/11/2026	0.2	Correspond with certain plant manager for the Company regarding weekly session schedule
Flores, Alejandro	3/11/2026	0.2	Schedule next steps session with plant manager for a certain site to discuss weekly kickoff meetings format, participants and agenda
Flores, Alejandro	3/11/2026	0.6	Correspond with the Company requesting transit times for selected vendor at a certain NA plant
Flores, Alejandro	3/11/2026	0.4	Review and analyze the Company's standards of procedure for invoice validation

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/11/2026	0.5	Participate in a call with Company, shared services, and A. Flores, N. Espinoza (A&M) lead to discuss plan for surge team and structural augmentation
Flores, Alejandro	3/11/2026	0.2	Document cases where vendor makes no claims on invoices in error but invoices remain in portal
Flores, Alejandro	3/11/2026	0.2	Organize agendas for a certain plant and reorganize schedule
Flores, Alejandro	3/11/2026	0.8	Meet with Company purchasing manager for updates regarding customs regulations changes
Flores, Alejandro	3/11/2026	0.8	Detail review and documentation of the pending invoicing and statement process for Company's supplier
Flores, Alejandro	3/11/2026	1.2	Review and analyze goods receipt sample data for 3 plants in NA
Flores, Alejandro	3/11/2026	0.2	Adjust summary regarding company wide delivery status and standard label initiatives
Flores, Alejandro	3/11/2026	0.9	Prepare findings for the Company's standards of procedure for invoice validation for weekly session
Grossi, Nick	3/11/2026	0.9	Review intercompany and cash allocation mechanics and impact to past-due A/R
Grossi, Nick	3/11/2026	1.3	Prepare summary re: past due A/R and status of collection
Jadoon, Shazim	3/11/2026	0.2	Meeting with internal A&M team to discuss steerco version dashboard view with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
Jadoon, Shazim	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
Jadoon, Shazim	3/11/2026	0.4	Internal call to discuss balance of trade understandings with A. Shahbain (A&M), B. Everhart (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.8	Meeting with internal A&M team to discuss AR overdue view update for steerco with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.4	Meeting with the company to discuss customer overdue for top customers with company finance, S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.4	Meeting with the company to discuss customer overdue in GTS- with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.2	Meeting with the company to discuss customer overdue in interiors with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.3	Meeting with the company to discuss customer overdue in propulsion- with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/11/2026	0.4	Internal meeting to discuss daily progress update S. Jadoon (A&M), B. Tatham (A&M)
Neal, Elliott	3/11/2026	1.1	Meeting with company purchasing and supply chain leadership re: ASN vendor engagement
Neal, Elliott	3/11/2026	1.6	Develop project plan for weeks 4-7 in response to guidance from company leaders

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/11/2026	2.1	Revise Steering Committee materials in response to feedback from company leaders
Neal, Elliott	3/11/2026	0.9	Reply to various emails from company leaders about P2P KPI trends and other P2P issues
Neal, Elliott	3/11/2026	1.3	Prepare for ASN vendor engagement rollout plan meeting to include preparing and reviewing a potential staffing plan, and the presentation materials for how this will be presented to the company's senior leadership for approval
Neal, Elliott	3/11/2026	0.4	Review transcript, analysis and presentation materials from EMEA Workflow SAP Workflow Demo meeting
Neal, Elliott	3/11/2026	0.7	Participate in progress update with company AR leadership
Neal, Elliott	3/11/2026	1.8	Prepare analysis and presentation for March 11 leadership sync call
Panda, Dipika	3/11/2026	0.9	Validate variance logic and flags to ensure accurate tracking of invoice status and movement across reporting periods
Panda, Dipika	3/11/2026	0.3	Update Collections dashboard views to improve clarity and alignment with current analysis requirements
Panda, Dipika	3/11/2026	0.7	Classify and flag customers and invoices to distinguish between rolled forward, newly added, and closed invoices on a WoW basis
Panda, Dipika	3/11/2026	1.4	Develop logic on Alteryx to track invoice movement across weeks and identify changes in outstanding balances
Panda, Dipika	3/11/2026	0.6	Enhance Open AR dashboard by incorporating week-on-week (WoW) variance at invoice level
Panda, Dipika	3/11/2026	1.8	Review outputs and validate consistency across datasets to support accurate reporting across all the analysis to summarize key queries
Panda, Dipika	3/11/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss the inclusion of an invoice type flag, and to review the collections dashboard following the addition of the top 10 customers
Panda, Dipika	3/11/2026	1.2	Internal A&M Call to discuss inclusion of invoice type flag - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/11/2026	0.9	Refresh underlying data and ensure updated outputs are reflected correctly in the dashboard
Panda, Dipika	3/11/2026	0.8	Refine visuals and filters in the Collections dashboard to enhance usability and insights
Qu, Shilin	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
Qu, Shilin	3/11/2026	1.2	Email correspondence with company regarding plant visits contacts and agenda
Qu, Shilin	3/11/2026	0.4	Internal call to discuss balance of trade understandings with A. Shahbain (A&M), B. Everhart (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.8	Meeting with internal A&M team to discuss AR overdue view update for steerco with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.2	Meeting with internal A&M team to discuss steerco version dashboard view with S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/11/2026	0.4	Meeting with the company to discuss customer overdue for top customers with company finance, S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.3	Meeting with the company to discuss customer overdue in propulsion- with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.4	Meeting with the company to discuss customer overdue in GTS- with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.2	Meeting with the company to discuss customer overdue in interiors with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
Shahbain, Abraham	3/11/2026	0.4	Internal call to discuss balance of trade understandings with A. Shahbain (A&M), B. Everhart (A&M), S. Jadoon (A&M), S. Qu (A&M)
Singh, Vani	3/11/2026	0.6	Review logic for track invoice movement across weeks and identify changes in outstanding balances
Singh, Vani	3/11/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss the inclusion of an invoice type flag, and to review the collections dashboard following the addition of the top 10 customers
Singh, Vani	3/11/2026	1.2	Internal A&M Call to discuss inclusion of invoice type flag - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/11/2026	1.7	Review weekly Closed AR trend and summarize movements drivers and key changes
Tatham, Ben	3/11/2026	0.4	Internal meeting to discuss daily progress update S. Jadoon (A&M), B. Tatham (A&M)
Tatham, Ben	3/11/2026	0.4	Review overall cash performance vs forecast (collections, overdue %)
Tatham, Ben	3/11/2026	0.6	Review clarity of ownership across OTC processes
Tatham, Ben	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
ten Cate, Sanna	3/11/2026	1.3	Update plant readout slides incorporating feedback from call
ten Cate, Sanna	3/11/2026	0.8	Review latest AR dashboard updates and validate reporting accuracy and revisions
ten Cate, Sanna	3/11/2026	0.6	Call with P. Croche (A&M), B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and S. Qu (A&M) to discuss NAFTA site visit progress
ten Cate, Sanna	3/11/2026	1.8	Review data discrepancies between plant past due report and global past due report
ten Cate, Sanna	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
ten Cate, Sanna	3/11/2026	1.3	Review NAFTA Aging analysis and validate overdue balances and key drivers
ten Cate, Sanna	3/11/2026	0.7	Update consolidated identified issue log tracker for onsite visit

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/11/2026	0.7	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss plant onsite readout and next steps
ten Cate, Sanna	3/11/2026	0.3	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss data availability
ten Cate, Sanna	3/11/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss due date data for tooling invoices in the ERP
ten Cate, Sanna	3/11/2026	1.7	Review and update SteerCo deck with revised commentary analysis and detail
ten Cate, Sanna	3/11/2026	0.4	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss customer status and analyze collection process
ten Cate, Sanna	3/11/2026	1.8	Prepare for readout meeting and align presentation flow and discussion points
Yosaitis, Brad	3/11/2026	0.4	Review data discrepancies between plant past due report and global past due report
Yosaitis, Brad	3/11/2026	0.4	Prepare for readout meeting and align presentation flow and discussion points
Yosaitis, Brad	3/11/2026	0.3	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss data availability
Yosaitis, Brad	3/11/2026	0.6	Review NAFTA Aging analysis and validate overdue balances and key drivers
Yosaitis, Brad	3/11/2026	0.9	Review meeting notes and draft process gaps
Yosaitis, Brad	3/11/2026	0.4	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss customer status and analyze collection process
Yosaitis, Brad	3/11/2026	1.1	Review plant readout slides and confirm commentary flow and presentation updates
Yosaitis, Brad	3/11/2026	2.1	Create detailed outline and preliminary PowerPoint deck ahead of SteerCo meeting
Yosaitis, Brad	3/11/2026	0.3	Review issue log tracker for onsite visit
Yosaitis, Brad	3/11/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M)
Yosaitis, Brad	3/11/2026	1.4	Review open AR metrics for a certain plant
Yosaitis, Brad	3/11/2026	0.7	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss plant onsite readout and next steps
Yosaitis, Brad	3/11/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss due date data for tooling invoices in the ERP
Bajaj, Himanshu	3/12/2026	1.4	Enhance week-on-week analysis to display amounts in USD and OKU
Bajaj, Himanshu	3/12/2026	1.2	Perform sense check on figures across the dashboard to ensure accuracy and consistency

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/12/2026	1.1	Create measures to enable currency toggle functionality across the dashboard
Bajaj, Himanshu	3/12/2026	0.6	Meeting with internal A&M team to discuss closed AR dashboard update - with D. Panda(A&M), S. Qu (A&M)
Bajaj, Himanshu	3/12/2026	1.3	Internal A&M Call to discuss changes in Open AR dashboard and new data received - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/12/2026	1.1	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Open AR dashboard and newly received data, and to discuss analysis for due date recalculation
Bajaj, Himanshu	3/12/2026	0.6	Meeting with internal A&M team to discuss closed AR dashboard data validation - with D. Panda(A&M), S. Qu (A&M)
Bajaj, Himanshu	3/12/2026	0.6	Load updated data into Microsoft Power BI
Bajaj, Himanshu	3/12/2026	1.3	Enhance KPI card formatting to support currency toggle and improve visual clarity
Croche, Patricio	3/12/2026	1.3	Work on Cash Drive Mapping Slide (continuation)
Croche, Patricio	3/12/2026	0.7	Make adjustments to Cash Drive next steps Slide
Croche, Patricio	3/12/2026	0.6	Make changes and summarize Cash Drive mapping data
Croche, Patricio	3/12/2026	0.2	Make adjustments to Cash Drive Mapping Slide
Croche, Patricio	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
Croche, Patricio	3/12/2026	0.9	Work on possible next steps (Cash Drive)
Croche, Patricio	3/12/2026	0.4	Work on Cash Drive Mapping Slide with updated analysis commentary and supporting detail
Espinoza, Nanci	3/12/2026	0.6	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) for a plant P2P weekly touchpoint to resolve ongoing issues and top offenders
Espinoza, Nanci	3/12/2026	0.7	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to review EMEA weekly P2P plant touchpoint
Everhart, Brett	3/12/2026	2.3	Review AR overdue dashboard for unknown issues and opportunities
Everhart, Brett	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC EMEA Workstream
Everhart, Brett	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC NAFTA Workstream
Everhart, Brett	3/12/2026	0.5	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for PTP NAFTA Workstream
Everhart, Brett	3/12/2026	1.9	Prepare materials and talk track for the SteerCo with the Company leadership

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
Everhart, Brett	3/12/2026	1.4	Review propulsion solutions overdue output
Flores, Alejandro	3/12/2026	0.2	Review vendor list and user assignment for a certain plant of the Company
Flores, Alejandro	3/12/2026	1.3	Finalize status report materials for weekly session with the Company project leadership
Flores, Alejandro	3/12/2026	0.6	Review direct materials notification letter sent by the Company to document wording and context of vendor outreach
Flores, Alejandro	3/12/2026	0.7	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) to review EMEA weekly P2P plant touchpoint
Flores, Alejandro	3/12/2026	0.6	Review reporting improvements requests that the Company is introducing to allow better filtering and search functions
Flores, Alejandro	3/12/2026	1.3	Update key findings in NA plants for weekly session with the Company project leadership
Flores, Alejandro	3/12/2026	0.6	Participate in a call to listen best practices in EMEA plant related to reviewing and reducing the invoices in error metric
Flores, Alejandro	3/12/2026	0.7	Review sample consignment contract for a frequent supplier for the Company for a certain plant
Flores, Alejandro	3/12/2026	0.5	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant
Flores, Alejandro	3/12/2026	0.2	Document better collaboration practices in other EMEA regions to improve the invoices in error validation process
Flores, Alejandro	3/12/2026	0.6	Participate in a meeting with Company, shared services, and A. Flores, N. Espinoza (A&M) for a plant P2P weekly touchpoint to resolve ongoing issues and top offenders
Grossi, Nick	3/12/2026	1.5	Review and provide comments re: OTC/P2P steerco discussion
Jadoon, Shazim	3/12/2026	0.6	Meeting with the company to discuss upcoming site visits details with company finance, S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC EMEA Workstream
Jadoon, Shazim	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC NAFTA Workstream
Jadoon, Shazim	3/12/2026	0.5	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for PTP NAFTA Workstream
Jadoon, Shazim	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
Jadoon, Shazim	3/12/2026	0.8	Meeting with internal A&M team to discuss daily workplan with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/12/2026	1.1	Meeting with the company to discuss balance of trade collection status with company finance, S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/12/2026	0.3	Meeting with the company to discuss customer overdue in one division with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Jadoon, Shazim	3/12/2026	0.6	Meeting with the company to discuss one site's collection progress with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Jadoon, Shazim	3/12/2026	0.6	Meeting with the company to discuss one industrial site's collection progress- with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Neal, Elliott	3/12/2026	0.8	Review & edit updated plant governance approach for weekly updates
Neal, Elliott	3/12/2026	0.2	Review & edit inactive user list metrics for leadership update
Neal, Elliott	3/12/2026	1.6	Review and analyze goods receipt sample data for 3 plants in NA
Neal, Elliott	3/12/2026	0.9	Participate in a working session to identify inactive users in supplier invoice management platform
Neal, Elliott	3/12/2026	0.9	Participate in a call with Company and shared services lead to review an example of EMEA P2P workflow
Neal, Elliott	3/12/2026	0.3	Review & edit business level PMO schedule for bi-weekly updates
Neal, Elliott	3/12/2026	1.1	Revise materials and analysis intended to be used on the subsequent days' working sessions
Neal, Elliott	3/12/2026	0.5	Participate in a call with Company and shared services lead to discuss plan for surge team and structural augmentation
Neal, Elliott	3/12/2026	0.8	Conduct detailed review and documentation of the pending invoicing and statement process for Company's supplier
Neal, Elliott	3/12/2026	0.7	Record findings from day's working sessions, updating to include analysis of historical company data and presentations shared during the day
Neal, Elliott	3/12/2026	2.2	Prepare for pre-steerco alignment call by incorporating edits sent overnight by P2P and finance leads for P2P project, and by doing additional analysis and drafting slides for that call
Neal, Elliott	3/12/2026	0.2	Correspond with the company regarding duplicate invoices identified in workflow for a certain plant for the Company
Panda, Dipika	3/12/2026	0.3	Update currency handling logic to ensure correct aggregation and comparison across multiple currencies
Panda, Dipika	3/12/2026	0.6	Validate recalculated due dates within Alteryx output to ensure consistency across different scenarios
Panda, Dipika	3/12/2026	0.9	Update due date recalculation logic in Alteryx workflow by incorporating revised payment term mapping and gross days
Panda, Dipika	3/12/2026	0.3	Update Power BI measures/calculations to align with revised DD logic and ensure consistency between workflow and dashboard
Panda, Dipika	3/12/2026	0.4	Validate WoW variance outputs for newly added currencies to ensure alignment with existing analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/12/2026	1.1	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Open AR dashboard and newly received data, and to discuss analysis for due date recalculation
Panda, Dipika	3/12/2026	0.4	Modify workflow formulas to recompute due dates at invoice level based on updated logic
Panda, Dipika	3/12/2026	1.3	Internal A&M Call to discuss changes in Open AR dashboard and new data received - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/12/2026	0.2	Perform reconciliation between old and recalculated due dates to identify variances and validate logic
Panda, Dipika	3/12/2026	0.6	Meeting with internal A&M team to discuss closed AR dashboard update - with D. Panda(A&M), S. Qu (A&M)
Panda, Dipika	3/12/2026	0.6	Meeting with D. Panda(A&M) and S. Qu (A&M) to discuss closed AR dashboard data validation
Panda, Dipika	3/12/2026	0.6	Enhance Open AR WoW analysis by incorporating additional currencies (OKU and EUR) into the dataset
Panda, Dipika	3/12/2026	0.6	Meeting with internal A&M team to discuss closed AR dashboard data validation - with D. Panda(A&M), S. Qu (A&M)
Panda, Dipika	3/12/2026	0.7	Review Customer Master file to assess data completeness, accuracy, and relevance for downstream analysis
Panda, Dipika	3/12/2026	0.6	Refresh Power BI dataset and validate that recalculated due dates are accurately reflected in reports
Qu, Shilin	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
Qu, Shilin	3/12/2026	0.6	Meeting with the company to discuss upcoming site visits details with company finance, S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/12/2026	0.6	Meeting with the company to discuss one industrial site's collection progress- with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Qu, Shilin	3/12/2026	0.6	Meeting with the company to discuss one site's collection progress with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Qu, Shilin	3/12/2026	0.3	Meeting with the company to discuss customer overdue in one division with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Qu, Shilin	3/12/2026	1.1	Meeting with the company to discuss balance of trade collection status with company finance, S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/12/2026	0.8	Meeting with internal A&M team to discuss daily workplan with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/12/2026	1.2	Email correspondence with company regarding collection team progress
Qu, Shilin	3/12/2026	0.6	Meeting with D. Panda(A&M) and S. Qu (A&M) to discuss closed AR dashboard data validation
Singh, Vani	3/12/2026	1.4	Align on new Due date calculations and confirm methodology assumptions and timing

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Singh, Vani	3/12/2026	1.1	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Open AR dashboard and newly received data, and to discuss analysis for due date recalculation
Singh, Vani	3/12/2026	1.3	Internal A&M Call to discuss changes in Open AR dashboard and new data received - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Tatham, Ben	3/12/2026	0.6	Meeting with the company to discuss one industrial site's collection progress- with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Tatham, Ben	3/12/2026	0.6	Meeting with the company to discuss one site's collection progress with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Tatham, Ben	3/12/2026	0.8	Review steerco slides and validate commentary and supporting detail
Tatham, Ben	3/12/2026	0.3	Meeting with the company to discuss customer overdue in one division with company finance, S. Jadoon (A&M), S. Qu (A&M), B. Tatham (A&M)
Tatham, Ben	3/12/2026	0.5	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for PTP NAFTA Workstream
Tatham, Ben	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC NAFTA Workstream
Tatham, Ben	3/12/2026	0.4	Call with B. Everhart (A&M), S. Jadoon (A&M), and B. Tatham (A&M) to discuss key updates for OTC EMEA Workstream
Tatham, Ben	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
ten Cate, Sanna	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
ten Cate, Sanna	3/12/2026	0.4	Review SteerCo materials and validate analysis commentary and flow
ten Cate, Sanna	3/12/2026	0.4	Review readout material for plant onsite visit
Yosaitis, Brad	3/12/2026	2.8	Create detailed outline and preliminary PowerPoint deck ahead of SteerCo meeting
Yosaitis, Brad	3/12/2026	0.3	Call with B. Everhart (A&M), S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), B. Tatham (A&M), and P. Croche (A&M) to discuss collaboration between NAFTA and EMEA team -
Bajaj, Himanshu	3/13/2026	1.1	Refine table views in EMEA Open AR to highlight simple KPIs
Bajaj, Himanshu	3/13/2026	1.4	Create a copy of the EMEA Open AR dashboard by removing KPI cards and simplifying table views to streamline initial client discussions
Bajaj, Himanshu	3/13/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Collections dashboard, and to review the Open AR dashboard for the EMEA region,
Bajaj, Himanshu	3/13/2026	0.9	Internal A&M Call to discuss changes in Collections dashboard - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/13/2026	0.9	Validate figures in EURO currency type to ensure accuracy
Bajaj, Himanshu	3/13/2026	1.7	Restructure tables and figures according to core metrics
Bajaj, Himanshu	3/13/2026	1.9	Validate payment terms using Customer Master data for both EMEA and NAFTA regions to ensure accuracy and consistency
Croche, Patricio	3/13/2026	0.2	Fix comments on Cash Drive Slides and revise formatting commentary and detail
Croche, Patricio	3/13/2026	0.7	Start on creating a standardized catalog
Croche, Patricio	3/13/2026	0.7	Call with B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss OOO coverage and priorities for next week
Croche, Patricio	3/13/2026	0.4	Correct slides on Cash Drive and revise commentary formatting and detail
Croche, Patricio	3/13/2026	1.7	Analyze overdue buckets that have not been previously taken into account
Croche, Patricio	3/13/2026	0.6	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct plant offsite readout with key stakeholder
Croche, Patricio	3/13/2026	0.4	Call with S. ten Cate (A&M) and P. Croche (A&M) to review AR categorization
Croche, Patricio	3/13/2026	0.3	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss priority items and actions from SteerCo
Croche, Patricio	3/13/2026	0.6	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), P. Croche (A&M) to debrief post steerco takeaways
Croche, Patricio	3/13/2026	0.6	Follow up on current situation with customer data and analysis
Croche, Patricio	3/13/2026	0.4	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss AR Aging and collection codes
Croche, Patricio	3/13/2026	0.4	Correct final mapping on cash drive file and validate consistency across categories and outputs
Espinoza, Nanci	3/13/2026	0.6	Update plant-level PMO materials with dashboard and action items list
Espinoza, Nanci	3/13/2026	2.1	Analyze invoices in error to identify the category breakout requested for next week's leadership update for the week ending 3/21
Espinoza, Nanci	3/13/2026	0.7	Working session with and A. Flores, N. Espinoza (A&M) to discuss KPIs needed for next week's leadership update for the week ending 3/21
Espinoza, Nanci	3/13/2026	1.2	Update actions list for plant weekly P2P updates
Espinoza, Nanci	3/13/2026	1.1	Prepare materials for leadership for the week ending 3/21 with invoices in error NA update with new category breakout
Espinoza, Nanci	3/13/2026	1.8	Draft data request list for KPIs needed for next week's leadership update for the week ending 3/14
Everhart, Brett	3/13/2026	0.7	Review agenda and travel plans for EMEA OTC team to visit client plant

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/13/2026	0.7	Call with B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss OOO coverage and priorities for next week
Everhart, Brett	3/13/2026	1.7	Review AR Overdue Dashboard - Feedback / Comments
Flores, Alejandro	3/13/2026	0.4	Correspond with certain plant manager for the Company regarding weekly session schedule
Flores, Alejandro	3/13/2026	0.3	Correspond with the Company to inform agenda at a certain plant for the week ending march 21
Flores, Alejandro	3/13/2026	1.0	Participate in SteerCo meeting with Company to discuss weekly actions and upcoming priorities on the OTC and PTP working teams
Flores, Alejandro	3/13/2026	1.2	Update weekly status reports draft for the plant manager of a certain plant to follow
Flores, Alejandro	3/13/2026	0.4	Review ticketing process to access to reporting dashboards sent by the Company
Flores, Alejandro	3/13/2026	0.9	Prepare key metrics data sources and owners of information for measuring key performance indicators for the Company plants
Flores, Alejandro	3/13/2026	0.4	Request meetup time with the company to identify data sources for goods receipts information
Flores, Alejandro	3/13/2026	0.4	Correspond with the Company to request an update on logistics personnel users by plant
Flores, Alejandro	3/13/2026	0.6	Review correspondence between the Company teams missing documents at a certain plant necessary to close payment process with certain supplier at certain plant
Flores, Alejandro	3/13/2026	0.5	Review correspondence between the Company teams regarding data sources and contacts for a goods receipt analysis for certain plants
Flores, Alejandro	3/13/2026	1.2	Review edit requests for SteerCo presentation sent by the Company
Flores, Alejandro	3/13/2026	0.7	Review suppliers and meta suppliers list for mapping by the Company
Flores, Alejandro	3/13/2026	0.7	Working session with and A. Flores, N. Espinoza (A&M) to discuss KPIs needed for next week's leadership update for the week ending 3/21
Grossi, Nick	3/13/2026	0.9	Review and provide comments re: asset value analysis from Ad Hoc Group
Grossi, Nick	3/13/2026	1.0	Participate in AR/AP steerco discussion with Company
Jadoon, Shazim	3/13/2026	0.6	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), P. Croche (A&M) to debrief post steerco takeaways
Jadoon, Shazim	3/13/2026	0.6	Meeting with company data team to walkthrough closed transaction data processing - with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/13/2026	0.4	Meeting with internal A&M team to debrief collector intro call and discuss next steps with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/13/2026	1.1	Meeting with internal A&M team to discuss daily task plan - with S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/13/2026	0.3	Meeting with Company cash collections team to understand existing collections process S. Jadoon (A&M), B. Tatham (A&M)
Neal, Elliott	3/13/2026	1.1	Participate in Steerco session with company followed by follow-up analysis and slide revision
Neal, Elliott	3/13/2026	0.6	Review notes from working session on "Sea Link: Help Desk and Purchasing follow-ups" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/13/2026	0.2	Record of findings from day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	3/13/2026	0.6	Participate in a call to listen best practices in EMEA plant related to reviewing and reducing the invoices in error metric
Neal, Elliott	3/13/2026	0.9	Participate in an a context session regarding the Company's effort to reach the vendors to get the onboard better delivery practices
Neal, Elliott	3/13/2026	0.4	Prepare for meetings that day to include data review and analysis, and slide revisions
Neal, Elliott	3/13/2026	0.5	Review notes from working session on "Indirect Spending: Purchasing exceptions, Utilities" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/13/2026	0.5	Review notes from working session on "Capex and Tooling dive and closed orders for new launches" with G. Castille & O. Nascimento (back office), and company personnel
Neal, Elliott	3/13/2026	1.3	Update key findings in NA plants for weekly session with the Company project leadership
Neal, Elliott	3/13/2026	1.3	Finalize status report materials for weekly session with the Company project leadership
Panda, Dipika	3/13/2026	0.9	Utilize Level 3 customer hierarchy from Aging file to standardize customer grouping and improve reporting consistency
Panda, Dipika	3/13/2026	1.2	Validate payment terms using Customer Master data for both EMEA and NAFTA to ensure accuracy and consistency in the system
Panda, Dipika	3/13/2026	0.9	Refine table views in EMEA Open AR to present key information in a more concise and user-friendly format
Panda, Dipika	3/13/2026	0.7	Perform sense checks to identify discrepancies between system data and Customer Master records
Panda, Dipika	3/13/2026	0.7	Review and restructure visuals to improve clarity and focus on core metrics for stakeholder walkthrough
Panda, Dipika	3/13/2026	0.8	Simplify EMEA Open AR dashboard by removing KPI cards and simplifying table views to streamline initial client discussions
Panda, Dipika	3/13/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Collections dashboard, and to review the Open AR dashboard for the EMEA region,
Panda, Dipika	3/13/2026	0.8	Introduce customer-level views with multiple filters to allow flexible slicing and dicing of collections data
Panda, Dipika	3/13/2026	0.9	Internal A&M Call to discuss changes in Collections dashboard - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/13/2026	1.3	Enhance NAFTA Collections dashboard by adding reason codes to enable better categorization of collections data

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/13/2026	0.4	Meeting with internal A&M team to debrief collector intro call and discuss next steps with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/13/2026	1.1	Meeting with internal A&M team to discuss daily task plan - with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/13/2026	0.6	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), P. Croche (A&M) to debrief post steerco takeaways
Qu, Shilin	3/13/2026	1.1	Email correspondence with company regarding following week site visits
Qu, Shilin	3/13/2026	0.6	Meeting with company data team to walkthrough closed transaction data processing - with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/13/2026	1.2	Email correspondence with company regarding balance of trade counterparty for NAFTA
Qu, Shilin	3/13/2026	0.7	Compile meetings conducted and key people met list
Singh, Vani	3/13/2026	2.4	Align NAFTA and EMEA dashboards and confirm consistency across reporting
Singh, Vani	3/13/2026	0.8	Call with V. Singh (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes in the Collections dashboard, and to review the Open AR dashboard for the EMEA region,
Singh, Vani	3/13/2026	0.9	Internal A&M Call to discuss changes in Collections dashboard - with V. Singh (A&M), D. Panda (A&M), H. Bajaj (A&M)
Tatham, Ben	3/13/2026	0.7	Review full ageing breakdown (current, 30/60/90/120+ days)
Tatham, Ben	3/13/2026	0.3	Meeting with Company cash collections team to understand existing collections process S. Jadoon (A&M), B. Tatham (A&M)
Tatham, Ben	3/13/2026	0.7	Validate sustainability of improvements (structural vs one-off collections)
ten Cate, Sanna	3/13/2026	0.4	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss AR Aging and collection codes
ten Cate, Sanna	3/13/2026	0.3	Project admin - add files shared by company to SharePoint and sort folder structure
ten Cate, Sanna	3/13/2026	0.4	Call with S. ten Cate (A&M) and P. Croche (A&M) to review AR categorization
ten Cate, Sanna	3/13/2026	1.2	Review AR analysis and summarize key findings and follow-up items
ten Cate, Sanna	3/13/2026	1.2	Review dashboards and draft NAFTA open AR views
ten Cate, Sanna	3/13/2026	0.6	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), P. Croche (A&M) to debrief post steerco takeaways
ten Cate, Sanna	3/13/2026	0.4	Draft collection codes for cash drive
ten Cate, Sanna	3/13/2026	0.4	Review emails and schedule meetings for onsite readout
ten Cate, Sanna	3/13/2026	0.3	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss priority items and actions from SteerCo

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/13/2026	0.7	Call with B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss OOO coverage and priorities for next week
ten Cate, Sanna	3/13/2026	0.6	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct plant offsite readout with key stakeholder
ten Cate, Sanna	3/13/2026	1.1	Review onsite readout materials and confirm commentary flow and key takeaways
ten Cate, Sanna	3/13/2026	0.8	Review NAFTA Aging analysis and validate overdue balances and key drivers
ten Cate, Sanna	3/13/2026	0.8	Review NAFTA aging file and consolidate data questions for company
ten Cate, Sanna	3/13/2026	0.8	Update onsite readout materials with revised findings analysis and detail
ten Cate, Sanna	3/13/2026	1.1	Review NAFTA AR dashboard and validate balances trends and collection risks
Yosaitis, Brad	3/13/2026	1.4	Review onsite readout materials and confirm commentary flow and key takeaways
Yosaitis, Brad	3/13/2026	0.3	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss priority items and actions from SteerCo
Yosaitis, Brad	3/13/2026	1.0	Call with Company and internal steering committee to align on latest working capital initiative
Yosaitis, Brad	3/13/2026	0.6	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), P. Croche (A&M) to debrief post steerco takeaways
Yosaitis, Brad	3/13/2026	1.2	Review NAFTA AR dashboard and validate balances trends and collection risks
Yosaitis, Brad	3/13/2026	0.4	Review readout material from plant onsite visit
Yosaitis, Brad	3/13/2026	0.7	Review NAFTA aging file and validate balances and overdue trends
Yosaitis, Brad	3/13/2026	0.3	Review of Cash Drive Mapping Slide with B. Yosaitis (A&M)
Yosaitis, Brad	3/13/2026	1.6	Review collection codes and confirm categorization and status updates
Yosaitis, Brad	3/13/2026	0.7	Call with B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss OOO coverage and priorities for next week
Yosaitis, Brad	3/13/2026	0.4	Review onsite readout materials and confirm commentary flow and key takeaways
Yosaitis, Brad	3/13/2026	0.6	Call with company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct plant offsite readout with key stakeholder
Yosaitis, Brad	3/13/2026	1.9	Review AR analysis and summarize key findings and follow-up items
Yosaitis, Brad	3/13/2026	0.4	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss AR Aging and collection codes
Everhart, Brett	3/15/2026	0.9	Review and discuss Mexico trip security and travel plan

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/15/2026	1.1	Draft agenda and content for weekly progress review meetings with Company stakeholders
Neal, Elliott	3/15/2026	2.1	Review emails and documents sent by Company stakeholders from the past week, with a focus on the ASN adoption initiatives & revising the program's KPIs at an aggregate and initiative-level basis
Neal, Elliott	3/15/2026	1.2	Create draft of the upcoming week's Steering Committee presentation
Bajaj, Himanshu	3/16/2026	1.2	Validate identify and reconcile Open AR totals across Aging and Global Trend Data tabs for the previous week file for WoW analysis
Bajaj, Himanshu	3/16/2026	0.8	Review the Executive Summary tab in the Global Open AR Dashboard to validate KPIs, variance logic
Bajaj, Himanshu	3/16/2026	1.3	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss NAFTA AR Collections as of week 03/16
Bajaj, Himanshu	3/16/2026	0.8	Validate Open AR balances by document type and recommend inclusions/exclusions for NAFTA AR Collections
Bajaj, Himanshu	3/16/2026	1.0	Check results by reviewing top customers and monthly trend for closed AR metrics
Bajaj, Himanshu	3/16/2026	1.2	Validate KPIs, variance logic, and visual layout in Executive Summary tab of Global Open AR Dashboard
Bajaj, Himanshu	3/16/2026	1.0	Configure data model relationships with proper cardinality and cross-filtering to stabilize dashboard visuals
Bajaj, Himanshu	3/16/2026	0.7	Validate week-on-week analysis figures, KPIs, and charts to ensure accuracy and consistency across the dashboard
Croche, Patricio	3/16/2026	0.6	Call with company, B. Yosaitis (A&M), P. Croche (A&M), D. Panda (A&M), and S. ten Cate (A&M) to discuss AR data consolidation and specific entity-level questions
Croche, Patricio	3/16/2026	1.0	Create summary of plant initiatives and discussion of priorities actions and next steps
Croche, Patricio	3/16/2026	0.7	Work on Overdue Mapping NAFTA slides
Croche, Patricio	3/16/2026	1.1	Work on Overdue Mapping NAFTA analysis
Croche, Patricio	3/16/2026	0.6	Work on Executive Overdue Findings Summary Slide (Continuation)
Croche, Patricio	3/16/2026	0.7	Work on Executive Overdue Findings Summary Slide
Croche, Patricio	3/16/2026	0.4	Follow up on overdue consumer data requested
Croche, Patricio	3/16/2026	1.3	Draft mock ups for overdue slides with updated balances analysis and flow
Croche, Patricio	3/16/2026	0.6	Correspond with company related to updated AR data and contact information
Croche, Patricio	3/16/2026	0.8	Working session with Company B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct standardization of collection reason codes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/16/2026	2.7	Update invoices in error KPIs for plants and NA for leadership update for the week ending 3/21
Espinoza, Nanci	3/16/2026	0.6	Participate in meeting with Company, A. Flores, and N. Espinoza (A&M) to reconnect on price variances and SAP workflow updates in NA
Espinoza, Nanci	3/16/2026	0.4	Review and draft correspondence from Company for day ending 3/16
Espinoza, Nanci	3/16/2026	1.2	Review invoices in error reporting to prepare data for KPIs for leadership update for week ending 3/21
Everhart, Brett	3/16/2026	2.1	Review overdue dashboard and provide feedback to make revisions
Everhart, Brett	3/16/2026	2.2	Prepare for collections reason codes working session
Flores, Alejandro	3/16/2026	0.3	Review correspondence sent by the company about technological capabilities to do goods receipt at the warehouse floor
Flores, Alejandro	3/16/2026	0.6	Participate in meeting with Company, A. Flores, and N. Espinoza (A&M) to reconnect on price variances and SAP workflow updates in NA
Flores, Alejandro	3/16/2026	0.3	Correspond with the Company to identify team members that can extract goods receipts data for analysis
Flores, Alejandro	3/16/2026	0.9	Correspond with the Company regarding the agenda for the week at certain plant
Flores, Alejandro	3/16/2026	0.3	Schedule call with the Company to understand the standards and exceptions purchasing price variance invoices sent by vendors
Flores, Alejandro	3/16/2026	0.4	Review the supplier grouping list sent by the Company for simplifying the reporting dashboards
Flores, Alejandro	3/16/2026	0.3	Schedule call with the Company for additional explanations of reports generated by the Company
Flores, Alejandro	3/16/2026	0.3	Correspond with manufacturing planners for a certain plant from the Company to request updates to the user list for the workflow
Grossi, Nick	3/16/2026	1.6	Review past-due A/R and determine factoring availability
Grossi, Nick	3/16/2026	0.2	Review and provide comments re: JV accounting
Jadoon, Shazim	3/16/2026	1.6	Meeting with local plant and company finance as site visit kick-off with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/16/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on particular type of invoice process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/16/2026	0.6	Meeting with internal A&M team to discuss data requirement and dashboard view with S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/16/2026	1.3	Review transcript and analysis from prior week's working sessions at a certain plant
Neal, Elliott	3/16/2026	1.8	Review Power BI Invoices in Error data to assess relevant info and trends to highlight in upcoming SteerCo presentation, and revise KPI slides containing this data for 3 company facilities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/16/2026	1.7	Prepare for Purchasing SteerCo with Company stakeholders to include drafting plan for Vendor Engagement Team to be formed, reviewing standard contract template and preparing list of proposed changes to the template
Neal, Elliott	3/16/2026	0.6	Participate in meeting to discuss price variances and SAP workflow updates in NA
Neal, Elliott	3/16/2026	2.1	Review P2P action item trackers for 3 company facilities to identify high priority actions to resolve in the week, and send emails to company stakeholders about them
Neal, Elliott	3/16/2026	0.9	Revise status & next steps details for P2P initiative pipeline in response to feedback from company stakeholders
Neal, Elliott	3/16/2026	0.9	Review and revise P2P section of Steering Committee deck
Panda, Dipika	3/16/2026	1.3	Update data preparation logic in Alteryx, including transformations for currency handling
Panda, Dipika	3/16/2026	0.8	Perform initial data checks in Excel, validating source files and reconciling key metrics
Panda, Dipika	3/16/2026	0.6	Call with company, B. Yosaitis (A&M), P. Croche (A&M), D. Panda (A&M), and S. ten Cate (A&M) to discuss AR data consolidation and specific entity-level questions
Panda, Dipika	3/16/2026	1.3	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss NAFTA AR Collections as of week 03/16
Panda, Dipika	3/16/2026	1.4	Conduct exploratory analysis on NAFTA collections dataset to identify data inconsistencies and gaps
Panda, Dipika	3/16/2026	0.9	Incorporate OKU as an additional currency in the workflow and validate conversions
Panda, Dipika	3/16/2026	0.4	Review and analyses Collections Dashboard (EMEA) requirements and identify necessary updates
Panda, Dipika	3/16/2026	0.7	Begin implementing initial changes in Power BI, updating visuals and validating data flow
Panda, Dipika	3/16/2026	0.9	Document data-related queries and assumptions for NAFTA dataset review
Qu, Shilin	3/16/2026	0.6	Meeting with internal A&M team to discuss data requirement and dashboard view with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/16/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on particular type of invoice process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/16/2026	1.6	Meeting with local plant and company finance as site visit kick-off with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/16/2026	1.3	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss NAFTA AR Collections as of week 03/16
Sharma, Paritosh	3/16/2026	0.7	Analyze "Status Open or Closed (Today)" and "Document Current Status" fields in NAFTA AR Collections as of 03/16 and document interpretation questions
Sharma, Paritosh	3/16/2026	0.8	Validate cross-filter and slicer interactions in Global Open AR Dashboard sourced from multiple tables to ensure charts update correctly

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/16/2026	0.4	Establish model relationships with correct cardinality and cross-filter directions to stabilize visuals
Sharma, Paritosh	3/16/2026	0.6	Review Executive Summary tab in Global Open AR Dashboard to confirm KPIs, variance logic, and layout consistency across visuals
Sharma, Paritosh	3/16/2026	0.4	Review open AR amounts across document types and propose inclusions/exclusions for reporting in NAFTA AR Collections as of 03/16
Sharma, Paritosh	3/16/2026	0.3	Review Analysis tab in Global Open AR Dashboard to verify drill paths, segment splits, and metric definitions
Sharma, Paritosh	3/16/2026	0.6	Review the currency switch slicer to ensure values update correctly across all charts & tables in the Global Open AR Dashboard
Sharma, Paritosh	3/16/2026	0.6	Review WoW Trend tab to validate week definitions, WoW calculations, and period filter behavior
Sharma, Paritosh	3/16/2026	0.9	Identify high discrepancies between Calculated Terms and Payment Terms in NAFTA AR Collections as of 03/16
Sharma, Paritosh	3/16/2026	0.6	Document data-related questions from NAFTA AR Collections as of 03/16 based on findings from status fields, terms discrepancies, duplicate checks, and document-type inclusion decisions
Sharma, Paritosh	3/16/2026	0.9	Investigate potential duplicate line items and compile the "Duplicate Line Items" tab for confirmation in NAFTA AR Collections as of 03/16
Singh, Vani	3/16/2026	0.2	Review of Currency conversion calculations
Singh, Vani	3/16/2026	1.3	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to discuss NAFTA AR Collections as of week 03/16
Tatham, Ben	3/16/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on particular type of invoice process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/16/2026	1.6	Meeting with local plant and company finance as site visit kick-off with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
ten Cate, Sanna	3/16/2026	0.8	Working session with Company B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct standardization of collection reason codes
ten Cate, Sanna	3/16/2026	0.3	Follow up with company stakeholders to schedule meetings for week
ten Cate, Sanna	3/16/2026	0.4	Prepare for data call and organize discussion topics and supporting materials
ten Cate, Sanna	3/16/2026	2.1	Review updated plant AR aging file and assess overdue balances, trends, and collection priorities
ten Cate, Sanna	3/16/2026	1.4	Create AR summary slide based on updated plant AR aging file
ten Cate, Sanna	3/16/2026	0.7	Call with B. Yosaitis (A&M) and S. ten Cate (A&M) to review updated plant AR Aging file
ten Cate, Sanna	3/16/2026	1.3	Draft plant readout materials with updated findings commentary and key takeaways
ten Cate, Sanna	3/16/2026	1.9	Review trending invoice data and identify changes drivers and collection risks

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/16/2026	2.2	Draft PMO kickoff materials with agenda objectives and supporting discussion points
ten Cate, Sanna	3/16/2026	1.2	Consolidate notes and send questions from data call to client
ten Cate, Sanna	3/16/2026	0.6	Call with company, B. Yosaitis (A&M), P. Croche (A&M), D. Panda (A&M), and S. ten Cate (A&M) to discuss AR data consolidation and specific entity-level questions
Yosaitis, Brad	3/16/2026	0.8	Working session with Company B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to conduct standardization of collection reason codes
Yosaitis, Brad	3/16/2026	1.6	Review trending invoice data and identify changes drivers and collection risks
Yosaitis, Brad	3/16/2026	1.8	Review updated plant AR aging file and identify collection risks, aging movements, and follow-up needs
Yosaitis, Brad	3/16/2026	1.6	Review PMO kickoff materials and validate agenda objectives and action items
Yosaitis, Brad	3/16/2026	0.6	Call with company, B. Yosaitis (A&M), P. Croche (A&M), D. Panda (A&M), and S. ten Cate (A&M) to discuss AR data consolidation and specific entity-level questions
Yosaitis, Brad	3/16/2026	0.7	Call with B. Yosaitis (A&M) and S. ten Cate (A&M) to review updated plant AR Aging file
Yosaitis, Brad	3/16/2026	0.9	Review plant readout materials and confirm commentary flow and key takeaways
Croche, Patricio	3/17/2026	0.8	Work on mapping for remaining (not in initial scope) overdue balances
Croche, Patricio	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps for PMO
Croche, Patricio	3/17/2026	0.3	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M) to discuss cash drive action items
Croche, Patricio	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct readout for plant visit
Croche, Patricio	3/17/2026	0.9	Working session with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M) re: AR Aging data file
Croche, Patricio	3/17/2026	0.4	Start on Steerco Deck draft with updated analysis commentary and structure
Croche, Patricio	3/17/2026	1.1	Work on Steerco slides and revise supporting analysis and commentary
Croche, Patricio	3/17/2026	0.8	Work on slides for remaining overdue AR
Croche, Patricio	3/17/2026	0.4	Work on definition slides for mapping
Croche, Patricio	3/17/2026	0.4	Work on draft for overdue balances slides
Croche, Patricio	3/17/2026	0.5	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to collect and dispute code changes with team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/17/2026	0.7	Call with Company, B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps to upscale collections team
Croche, Patricio	3/17/2026	1.2	Finalize first draft on Cash Drive Working Structure
Croche, Patricio	3/17/2026	0.9	Call with B. Everhart (A&M), B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss latest status on NAFTA priority items and cash drive initiatives
Croche, Patricio	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review plant process gaps findings
Croche, Patricio	3/17/2026	0.6	Analyze Global Data to find Cash Drive relevant data
Espinoza, Nanci	3/17/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss how to automate or reduce the number of steps in creating the invoices in error PBI data upload
Espinoza, Nanci	3/17/2026	0.5	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to identify logistics vendors who have invoices in error at plant and the types of issues plant is experiencing
Espinoza, Nanci	3/17/2026	0.7	Participate in a meeting with shared services and A. Flores, N. Espinoza (A&M) to discuss data needed for KPIs for leadership update for the week ending 3/21
Espinoza, Nanci	3/17/2026	1.4	Working session with and A. Flores, N. Espinoza (A&M) to address outstanding action items
Espinoza, Nanci	3/17/2026	0.3	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss standardization and testing of purchase price variance process change in NA region
Espinoza, Nanci	3/17/2026	0.9	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss purchase price variance (PPV) procedures in place to review invoices identified as PPV
Espinoza, Nanci	3/17/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss plant PMO implementation
Espinoza, Nanci	3/17/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) weekly logistics touchpoint on this week's actions and trade agreement and payment escalations
Espinoza, Nanci	3/17/2026	1.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss invoice portal inquiries on OCR reporting extracts and shared service time allocation to invoices that will be due
Espinoza, Nanci	3/17/2026	1.3	Draft goods receipts best practices one pager for warehouse retraining
Espinoza, Nanci	3/17/2026	1.2	Analyze invoices in error to identify duplicates by plant
Everhart, Brett	3/17/2026	0.5	Meet with B. Everhart, E. Neal, client back office Leader to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Everhart, Brett	3/17/2026	1.0	Call with B. Everhart, E. Neal, Client, and 3rd party provider to discuss plan to address pre/post-petition cleanup of invoice errors in NAFTA/EMEA/APAC

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/17/2026	0.9	Call with B Everhart (A&M), Client, and 3rd party provider to discuss plan to address pre/post-petition cleanup of invoice errors in NAFTA/EMEA/APAC
Everhart, Brett	3/17/2026	1.9	Review plan to address ASN issues, invoices not in portal, invoiced rejected and intercompany AR
Everhart, Brett	3/17/2026	0.9	Call with B. Everhart (A&M), B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss latest status on NAFTA priority items and cash drive initiatives
Everhart, Brett	3/17/2026	0.7	Call with Company, B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps to upscale collections team
Everhart, Brett	3/17/2026	0.6	Call with E Neal, B Yosaitis, B Everhart, B Tatham (A&M) to review status of OTC/PTP metrics and initiatives
Flores, Alejandro	3/17/2026	0.2	Test access to shared folder set by the Company to collaborate PTP data sources and additional information
Flores, Alejandro	3/17/2026	1.4	Working session with and A. Flores, N. Espinoza (A&M) to address outstanding action items
Flores, Alejandro	3/17/2026	0.5	Participate in a call were the company explains specific plant controllers the proper procedure to account for purchasing price variances
Flores, Alejandro	3/17/2026	0.4	Call with team members to discuss freight suppliers assessment and conclusions
Flores, Alejandro	3/17/2026	0.4	Participate in a call updating status of logistics and freight suppliers including invoicing terms
Flores, Alejandro	3/17/2026	0.6	Review sample communications sent by the company to all purchasing teams regarding procedures to recognize purchase price variances
Flores, Alejandro	3/17/2026	1.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss invoice portal inquiries on OCR reporting extracts and shared service time allocation to invoices that will be due
Flores, Alejandro	3/17/2026	0.7	Participate in a meeting with shared services and A. Flores, N. Espinoza (A&M) to discuss data needed for KPIs for leadership update for the week ending 3/21
Flores, Alejandro	3/17/2026	0.6	Review accounting standards for invoices above or below the current acceptable thresholds set by the Company
Flores, Alejandro	3/17/2026	0.9	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss purchase price variance (PPV) procedures in place to review invoices identified as PPV
Flores, Alejandro	3/17/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss how to automate or reduce the number of steps in creating the invoices in error PBI data upload
Flores, Alejandro	3/17/2026	0.4	Participate in a call regarding automations to the data extractions and procedure to update dashboards created and maintained by the Company
Flores, Alejandro	3/17/2026	0.4	Participate in a call regarding improvements for the PTP dashboard created and maintained by the company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/17/2026	0.3	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss standardization and testing of purchase price variance process change in NA region
Flores, Alejandro	3/17/2026	0.4	Correspond with manufacturing planers for a certain plant from the Company to request updates to the user list for the workflow
Flores, Alejandro	3/17/2026	0.4	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) weekly logistics touchpoint on this week's actions and trade agreement and payment escalations
Flores, Alejandro	3/17/2026	0.5	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to identify logistics vendors who have invoices in error at plant and the types of issues plant is experiencing
Flores, Alejandro	3/17/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss plant PMO implementation
Flores, Alejandro	3/17/2026	2.3	Prepare data model with three weeks detail for analysis of new and cleared of invoices in error
Flores, Alejandro	3/17/2026	0.4	Correspond with the Company requesting direct materials suppliers that have had accounting movements in general ledger accounts
Flores, Alejandro	3/17/2026	0.5	Participate in a call with the Company regarding data requirements for calculating specific KPIs at plant level
Flores, Alejandro	3/17/2026	0.2	Schedule call with a plant manager for a certain plant to set weekly PTP cadence
Flores, Alejandro	3/17/2026	0.3	Schedule call with the Company team members for a detailed extraction of a certain plant information for a goods receipt analysis
Flores, Alejandro	3/17/2026	0.3	Schedule call with the Company to discuss current standards of procedures for invoice processing
Grossi, Nick	3/17/2026	1.2	Review and provide comments re: past-due customer collections
Grossi, Nick	3/17/2026	0.8	Review intercompany and cash application of outstanding A/R
Jadoon, Shazim	3/17/2026	0.3	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M) to discuss cash drive action items
Jadoon, Shazim	3/17/2026	1.2	Discuss with the Company's back office on top overdue customers and action plan with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/17/2026	1.1	Meeting with internal A&M team to discuss steerco update preparation with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/17/2026	1.2	Meeting with internal A&M team to discuss working capital KPI baseline with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/17/2026	0.4	Discuss with company finance on Italy overdue invoice with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/17/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on accurate invoicing process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/17/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on unbilled invoice situation and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/17/2026	1.4	Participate in a meeting with Company to discuss invoice portal inquiries on OCR reporting extracts and shared service time allocation to invoices that will be due
Neal, Elliott	3/17/2026	0.7	Participate in a meeting with shared services to discuss data need for leadership update KPIs
Neal, Elliott	3/17/2026	0.8	Prepare slides and analysis for a P2P Resource Augmentation Plan meeting
Neal, Elliott	3/17/2026	0.9	Call with E. Neal, Client and 3rd party provider to discuss plan to address pre/post-petition clean up of invoice errors in NAFTA/EMEA/APAC
Neal, Elliott	3/17/2026	0.6	Participate in a P2P Resource Augmentation Plan meeting
Neal, Elliott	3/17/2026	0.6	Participate in a meeting with Company to discuss how to automate or reduce the number of steps in creating the invoices in error PBI data upload
Neal, Elliott	3/17/2026	0.6	Call with E Neal, B Yosaitis, B Everhart, B Tatham (A&M) to review status of OTC/PTP metrics and initiatives
Neal, Elliott	3/17/2026	0.5	Participate in a meeting with Company to identify logistics vendors who have invoices in error at plant and the types of issues plant is experiencing
Neal, Elliott	3/17/2026	0.5	Meet with client back office Leader to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Neal, Elliott	3/17/2026	0.5	Meet with B. Everhart, E. Neal, client back office Leader to discuss steerco feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Neal, Elliott	3/17/2026	0.9	Participate in a meeting with Company to discuss purchase price variance (PPV) procedures in place to review invoices identified as PPV
Neal, Elliott	3/17/2026	1.0	Call with B Everhart, E. Neal, Client, and 3rd party provider to discuss plan to address pre/post-petition cleanup of invoice errors in NAFTA/EMEA/APAC
Neal, Elliott	3/17/2026	1.4	Complete analysis and slide preparation re: SteerCo presentation
Neal, Elliott	3/17/2026	0.4	Participate in a weekly logistics touchpoint on this week's actions and trade agreement and payment escalations
Neal, Elliott	3/17/2026	0.3	Participate in a meeting with Company to discuss standardization and testing of purchase price variance process change in NA region
Panda, Dipika	3/17/2026	0.9	Update and enhance Open AR Dashboard in Power BI, including visual and metric adjustments in line with suggested changes
Panda, Dipika	3/17/2026	1.1	Validate outputs across Excel, Alteryx, and Power BI to ensure end-to-end accuracy
Panda, Dipika	3/17/2026	0.7	Perform testing of updated dashboards, including filters, measures, and data refresh
Panda, Dipika	3/17/2026	0.4	Internal A&M Call to discuss Name Normalization approach for BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Panda, Dipika	3/17/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review BoT Analysis

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/17/2026	0.9	Meeting with D. Panda (A&M), S. Qu (A&M), P. Sharma (A&M) to discuss closed AR dashboard update and balance of trade database
Panda, Dipika	3/17/2026	0.4	Formulate detailed summary on changes made and key highlights
Panda, Dipika	3/17/2026	0.6	Finalize changes and conduct overall QA before sharing updates
Panda, Dipika	3/17/2026	1.3	Address and resolve NAFTA data queries using Excel-based validations and reconciliations
Panda, Dipika	3/17/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review EMEA AR Collections Dashboard & Global Open AR Dashboard as of week 03/16
Panda, Dipika	3/17/2026	0.8	Ensure proper mapping of categories and buckets for reporting consistency
Panda, Dipika	3/17/2026	1.2	Refine Alteryx workflow to incorporate corrected logic and ensure consistency across datasets
Qu, Shilin	3/17/2026	0.3	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M) to discuss cash drive action items
Qu, Shilin	3/17/2026	0.4	Discuss with company finance on Italy overdue invoice with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/17/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on accurate invoicing process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/17/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on unbilled invoice situation and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/17/2026	1.2	Discuss with the Company's back office on top overdue customers and action plan with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/17/2026	0.9	Meeting with D. Panda (A&M), S. Qu (A&M), P. Sharma (A&M) to discuss closed AR dashboard update and balance of trade database
Qu, Shilin	3/17/2026	1.1	Meeting with internal A&M team to discuss steerco update preparation with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/17/2026	1.2	Meeting with internal A&M team to discuss working capital KPI baseline with S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/17/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review EMEA AR Collections Dashboard & Global Open AR Dashboard as of week 03/16
Sharma, Paritosh	3/17/2026	0.6	Build BoT overdue buckets based on snapshot and due dates; verify "Overdue/Current/Next/Future" logic
Sharma, Paritosh	3/17/2026	0.5	Compile a concise readout covering BoT progress, data clarifications, and dashboard variances for review
Sharma, Paritosh	3/17/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review BoT Analysis
Sharma, Paritosh	3/17/2026	0.8	Validate fuzzy match outputs; identify common entities and document acceptance criteria
Sharma, Paritosh	3/17/2026	0.4	Validate Executive Summary and WoW visuals post-refresh, validate totals and measure behavior

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/17/2026	0.6	Refresh Global Open AR dashboard with latest AR data (03/16 snapshot) and validate model refresh
Sharma, Paritosh	3/17/2026	0.6	Review BoT methodology and confirm scope, assumptions, and required fields
Sharma, Paritosh	3/17/2026	0.3	Reconcile Open AR totals between Aging tab (\$) and Global Trend Data tab, quantify variance and inform stakeholders
Sharma, Paritosh	3/17/2026	0.9	Meeting with D. Panda (A&M), S. Qu (A&M), P. Sharma (A&M) to discuss closed AR dashboard update and balance of trade database
Sharma, Paritosh	3/17/2026	0.3	Review document type use in BoT view; assess AP "Invoice/Credit Note" filtering and capture clarification needs
Sharma, Paritosh	3/17/2026	0.8	Reconcile customer and vendor names; prepare inputs for fuzzy matching and deduplicate entities
Sharma, Paritosh	3/17/2026	0.3	Draft data clarification questions on missing data fields in Open AR
Sharma, Paritosh	3/17/2026	0.6	Run name-based fuzzy matching between customers and vendors; tune thresholds and review samples
Sharma, Paritosh	3/17/2026	0.4	Internal A&M Call to discuss Name Normalization approach for BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/17/2026	0.4	Load AR aging and AP aging files in Alteryx, validate key fields and dates, standardize column names across both files, and consolidate line items to enable customer-vendor matching
Singh, Vani	3/17/2026	0.7	Align on findings from NAFTA dataset
Singh, Vani	3/17/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review BoT Analysis
Singh, Vani	3/17/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review EMEA AR Collections Dashboard & Global Open AR Dashboard as of week 03/16
Singh, Vani	3/17/2026	0.4	Internal A&M Call to discuss Name Normalization approach for BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Tatham, Ben	3/17/2026	0.4	Discuss with company finance on Italy overdue invoice with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/17/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on accurate invoicing process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/17/2026	0.6	Call with E. Neal, B. Yosaitis, B. Everhart, B. Tatham (A&M) to review status of OTC/PTP metrics and initiatives
Tatham, Ben	3/17/2026	1.2	Discuss with the Company's back office on top overdue customers and action plan with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/17/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on unbilled invoice situation and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
ten Cate, Sanna	3/17/2026	1.9	Draft SteerCo pages with supporting detail and management commentary
ten Cate, Sanna	3/17/2026	1.4	Draft meeting cadence for PMO meetings as follow up from plant readout

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/17/2026	1.3	Create report-out for invoices flagged during latest SteerCo
ten Cate, Sanna	3/17/2026	0.3	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M) to discuss cash drive action items
ten Cate, Sanna	3/17/2026	0.5	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to collect and dispute code changes with team
ten Cate, Sanna	3/17/2026	0.9	Working session with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M) re: AR Aging data file
ten Cate, Sanna	3/17/2026	0.4	Schedule follow up meetings from plant readouts
ten Cate, Sanna	3/17/2026	0.4	Review readout decks for plant calls
ten Cate, Sanna	3/17/2026	1.1	Review preliminary SteerCo strawman and refine structure, messaging, and key discussion points
ten Cate, Sanna	3/17/2026	0.9	Call with B. Everhart (A&M), B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss latest status on NAFTA priority items and cash drive initiatives
ten Cate, Sanna	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct readout for plant visit
ten Cate, Sanna	3/17/2026	0.6	Review data discrepancies in latest global AR file
ten Cate, Sanna	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps for PMO
ten Cate, Sanna	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review plant process gaps findings
ten Cate, Sanna	3/17/2026	0.7	Call with Company, B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps to upscale collections team
ten Cate, Sanna	3/17/2026	0.3	Review customer collection excel and validate balances trends and follow-up
ten Cate, Sanna	3/17/2026	1.1	Prepare for readout meeting and align presentation flow and discussion points
Yosaitis, Brad	3/17/2026	0.9	Working session with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M) re: AR Aging data file
Yosaitis, Brad	3/17/2026	0.7	Call with Company, B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps to upscale collections team
Yosaitis, Brad	3/17/2026	1.2	Review preliminary SteerCo materials
Yosaitis, Brad	3/17/2026	0.8	Review readout decks for plant calls
Yosaitis, Brad	3/17/2026	1.7	Review SteerCo pages and confirm updates align with latest feedback
Yosaitis, Brad	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review plant process gaps findings

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to conduct readout for plant visit
Yosaitis, Brad	3/17/2026	0.3	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to discuss next steps for PMO
Yosaitis, Brad	3/17/2026	0.5	Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to collect and dispute code changes with team
Yosaitis, Brad	3/17/2026	0.6	Call with E Neal, B Yosaitis, B Everhart, B Tatham (A&M) to review status of OTC/PTP metrics and initiatives
Yosaitis, Brad	3/17/2026	0.9	Call with B. Everhart (A&M), B. Yosaitis (A&M), P. Croche (A&M), and S. ten Cate (A&M) to discuss latest status on NAFTA priority items and cash drive initiatives
Yosaitis, Brad	3/17/2026	0.3	Call with S. Jadoon (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), S. Qu (A&M), and P. Croche (A&M) to discuss cash drive action items
Yosaitis, Brad	3/17/2026	0.8	Review data discrepancies in latest global AR file
Croche, Patricio	3/18/2026	0.6	Start Steerco data Walk slides with updated analysis commentary and structure
Croche, Patricio	3/18/2026	1.4	Finish Steerco Deck slides on data walk
Croche, Patricio	3/18/2026	0.4	Call with Company, S. ten Cate (A&M), and P. Croche (A&M) to discuss customer aging
Croche, Patricio	3/18/2026	1.6	Analyze Total AR for plant 1 and 2 visited
Croche, Patricio	3/18/2026	0.4	Correspond with company related to needed information for analysis
Croche, Patricio	3/18/2026	1.1	Call with Company, collections, B. Everhart (A&M), P. Croche (A&M), and S. ten Cate (A&M) to go line item by line item through aging and update statuses
Croche, Patricio	3/18/2026	1.9	Working session with S. ten Cate (A&M) and P. Croche (A&M) to prepare SteerCo slides
Croche, Patricio	3/18/2026	0.7	Work on NAFTA Data Segmentation and validate classifications and balances
Croche, Patricio	3/18/2026	0.4	Call with Company, S. ten Cate (A&M), and P. Croche (A&M) to discuss AR aging and disputed invoices
Espinoza, Nanci	3/18/2026	0.7	Participate in a meeting with Company and N. Espinoza (A&M) to discuss plant PMO governance and actions for first governance meeting
Espinoza, Nanci	3/18/2026	0.9	Draft revisions to goods receipts best practices one pager for warehouse retraining
Espinoza, Nanci	3/18/2026	0.6	Participate in a meeting with shared services and N. Espinoza (A&M) to discuss resource augmentation of team needed to clear resource in error
Espinoza, Nanci	3/18/2026	0.7	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss and find solutions to plant top offenders/outstanding invoices

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/18/2026	1.0	Participate in a morning working session with Company and N. Espinoza (A&M) to work through business level PMO governance development
Espinoza, Nanci	3/18/2026	1.3	Participate in an afternoon working session with Company and N. Espinoza (A&M) to work through business level PMO governance development
Espinoza, Nanci	3/18/2026	0.5	Participate in meeting with N. Espinoza (A&M) to discuss action items needed to move forward on shared services surge capacity proposal
Espinoza, Nanci	3/18/2026	0.4	Participate in a meeting with shared services and N. Espinoza (A&M) to discuss reporting requirements for leadership update for the week ending 3/21
Espinoza, Nanci	3/18/2026	0.8	Prepare KPIs for leadership update for the week ending 3/21
Espinoza, Nanci	3/18/2026	1.9	Draft business level governance materials for bi-weekly PMO
Espinoza, Nanci	3/18/2026	0.4	Review and draft correspondence from Company for day ending 3/18
Espinoza, Nanci	3/18/2026	0.4	Participate in a second meeting with Company, shared services, and N. Espinoza (A&M) to discuss and find solutions to plant top offenders and their outstanding invoices
Everhart, Brett	3/18/2026	1.1	Call with Company, collections, B. Everhart (A&M), P. Croche (A&M), and S. ten Cate (A&M) to go line item by line item through aging and update statuses
Everhart, Brett	3/18/2026	0.5	Call with B. Everhart (A&M), D. Shiffman (A&M), N. Grossi (A&M), and S. ten Cate (A&M) to discuss past due AR and latest liquidity opportunities
Everhart, Brett	3/18/2026	0.6	Call with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to discuss of BOT analysis
Everhart, Brett	3/18/2026	1.7	Review Invoice Resolution detail for key account
Everhart, Brett	3/18/2026	1.2	Review critical update with Client's key account
Everhart, Brett	3/18/2026	0.6	Call with B. Everhart (A&M) and S. ten Cate (A&M) to discuss cash drive action items
Everhart, Brett	3/18/2026	2.4	Review draft materials for pre-SteerCo alignment with the Company leadership
Flores, Alejandro	3/18/2026	0.7	Participate in a meeting to discuss PMO governance and actions for first governance meeting for a certain plan
Flores, Alejandro	3/18/2026	0.3	Correspond with certain plant manager for the Company regarding weekly session schedule
Flores, Alejandro	3/18/2026	0.6	Participate in a call with shared services to discuss resource augmentation of team needed to clear resource in error
Flores, Alejandro	3/18/2026	0.4	Participate in a call with the Company for updates on the frequency, detail and schedule for training for invoicing processing personnel
Flores, Alejandro	3/18/2026	2.4	Prepare status update slides for executive presentation for the Company regarding surging capacity for invoice processing

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/18/2026	0.3	Correspond with the company with the most recent version of fully executed vendors for report upgrades
Flores, Alejandro	3/18/2026	0.4	Correspond with the Company regarding updated transit times for top vendors for a certain plant to update waiting times
Flores, Alejandro	3/18/2026	0.3	Review and edit draft business level PMO presentation for the Company
Flores, Alejandro	3/18/2026	0.4	Draft floor level infographic based on the Company's training materials
Flores, Alejandro	3/18/2026	0.3	Review invoices sent by the Company for a certain plan to identify the goods receipt
Flores, Alejandro	3/18/2026	0.6	Participate in a meeting with Company and shared services to discuss and find solutions for a certain plant top offenders/outstanding invoices
Grossi, Nick	3/18/2026	1.2	Review and provide comments re: past-due customer collections
Grossi, Nick	3/18/2026	1.3	Reconcile prepetition invoice in error report
Grossi, Nick	3/18/2026	0.5	Call with B. Everhart (A&M), D. Shiffman (A&M), N. Grossi (A&M), and S. ten Cate (A&M) to discuss past due AR and latest liquidity opportunities
Jadoon, Shazim	3/18/2026	0.6	Call with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to discuss of BOT analysis
Jadoon, Shazim	3/18/2026	1.1	Discuss with the Company's back office on working capital baseline verification through top customers with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/18/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/18/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on deduction management and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/18/2026	0.6	Participate in an afternoon working session with Company to work through business level PMO governance development
Neal, Elliott	3/18/2026	0.6	Participate in a meeting with shared services to discuss resource augmentation of team needed to clear resource in error
Neal, Elliott	3/18/2026	0.6	Participate in a meeting with Company and shared services to discuss and find solutions to plant top offenders/outstanding invoices
Neal, Elliott	3/18/2026	0.3	Participate in meeting with Company for plant 1 weekly session to review invoices in error and open issues
Neal, Elliott	3/18/2026	1.3	Participate in an afternoon working session with Company to work through business level PMO governance development
Neal, Elliott	3/18/2026	1.0	Participate in a morning working session with Company to work through business level PMO governance development
Neal, Elliott	3/18/2026	0.7	Participate in a meeting to discuss plant PMO governance and actions for first governance meeting
Neal, Elliott	3/18/2026	0.4	Participate in a meeting with Company and shared services to discuss and find solutions to plant top offenders/outstanding invoices

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/18/2026	0.7	Participate in a morning working session with Company to work through business level PMO governance development
Neal, Elliott	3/18/2026	0.4	Participate in a second meeting with Company and shared services to discuss and find solutions to plant top offenders/outstanding invoices
Neal, Elliott	3/18/2026	0.4	Participate in a meeting with shared services to discuss reporting requirements for leadership update KPIs
Neal, Elliott	3/18/2026	1.6	Revise SteerCo presentation based on company stakeholder guidance and internal team analysis
Panda, Dipika	3/18/2026	0.8	Validate transformed data in Excel to ensure consistency between source and reporting layers
Panda, Dipika	3/18/2026	0.9	Update the EMEA dashboard in Power BI to incorporate a waterfall chart for AR analysis
Panda, Dipika	3/18/2026	1.3	Modify and enhance Alteryx calculations to support waterfall logic and bucket-level aggregation
Panda, Dipika	3/18/2026	0.6	Conduct preliminary checks on mapping accuracy and identify data gaps or mismatches
Panda, Dipika	3/18/2026	0.8	Begin mapping of customers against suppliers at invoice level using available datasets
Panda, Dipika	3/18/2026	0.6	Call with D. Panda (A&M) and S. Qu (A&M) to discuss closed AR dashboard update requirements
Panda, Dipika	3/18/2026	0.7	Internal A&M Call to Review Global Closed AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Panda, Dipika	3/18/2026	1.1	Perform initial BOT (Business Operations/Trend) analysis, identifying key patterns and data points
Panda, Dipika	3/18/2026	0.4	Internal A&M Call to discuss legal entity mapping from Closed AR to BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Panda, Dipika	3/18/2026	1.1	Align data outputs between Alteryx and Power BI to ensure correct visualization for waterfall chart
Panda, Dipika	3/18/2026	0.3	Internal A&M Call to discuss NAFTA AR Collections for 03/16 vs 03/09 - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Qu, Shilin	3/18/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/18/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on deduction management and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/18/2026	0.6	Call with D. Panda (A&M) and S. Qu (A&M) to discuss closed AR dashboard update requirements
Qu, Shilin	3/18/2026	0.6	Call with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to discuss of BOT analysis
Qu, Shilin	3/18/2026	1.1	Discuss with the Company's back office on working capital baseline verification through top customers with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/18/2026	1.5	Assess columns: PRE/POST, Legal Entity, and Vendor Type fields in AP Aging & identify data fields for mapping from AP aging to OTC Line items in BoT Analysis
Sharma, Paritosh	3/18/2026	0.6	Build Legal Entity segmented view in BoT file; validate totals and segment rollups match base views
Sharma, Paritosh	3/18/2026	0.6	Compile concise readout covering BoT updates, data limitations, and NAFTA collections observations for team review
Sharma, Paritosh	3/18/2026	0.9	Load latest NAFTA AR Collections into Power BI and validate dataset refresh
Sharma, Paritosh	3/18/2026	0.6	Standardize AP "Invoice Type" using Open AP sign rule (less than zero Invoice, great than zero Credit Note)
Sharma, Paritosh	3/18/2026	0.7	Internal A&M Call to Review Global Closed AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/18/2026	0.3	Internal A&M Call to discuss NAFTA AR Collections for 03/16 vs 03/09 - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/18/2026	0.4	Internal A&M Call to discuss legal entity mapping from Closed AR to BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/18/2026	1.2	Integrate Treasury hierarchy and customer category (BOT/Supplier/Third Parties) from Global AR to PTP line items in BoT Analysis
Sharma, Paritosh	3/18/2026	0.6	Identify top customers and aging buckets with the largest reductions in Open AR for week-over-week closed AR movement
Sharma, Paritosh	3/18/2026	0.6	Review invoice-level changes in collection reason codes and associated Open AR amounts
Sharma, Paritosh	3/18/2026	1.2	Map Legal Entity via Closed AR analysis for OTC items, quantify coverage and identify gaps
Shiffman, David	3/18/2026	0.5	Call with B. Everhart (A&M), D. Shiffman (A&M), N. Grossi (A&M), and S. ten Cate (A&M) to discuss past due AR and latest liquidity opportunities
Singh, Vani	3/18/2026	0.8	Review BOT (Business Operations/Trend) analysis, identifying key patterns and data points
Singh, Vani	3/18/2026	0.7	Internal A&M Call to Review Global Closed AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Singh, Vani	3/18/2026	0.3	Internal A&M Call to discuss NAFTA AR Collections for 03/16 vs 03/09 - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Singh, Vani	3/18/2026	0.4	Internal A&M Call to discuss legal entity mapping from Closed AR to BoT Analysis - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Tatham, Ben	3/18/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on deduction management and potential opportunity with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/18/2026	1.1	Discuss with the Company's back office on working capital baseline verification through top customers with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/18/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Tatham, Ben	3/18/2026	0.6	Call with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to discuss of BOT analysis
ten Cate, Sanna	3/18/2026	1.2	Escalate invoices and set calls as follow up from cash drive working session
ten Cate, Sanna	3/18/2026	0.4	Call with Company, S. ten Cate (A&M), and P. Croche (A&M) to discuss AR aging and disputed invoices
ten Cate, Sanna	3/18/2026	0.6	Call with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M), B. Everhart (A&M), and S. ten Cate (A&M) to discuss of BOT analysis
ten Cate, Sanna	3/18/2026	1.1	Call with Company, collections, B. Everhart (A&M), P. Croche (A&M), and S. ten Cate (A&M) to go line item by line item through aging and update statuses
ten Cate, Sanna	3/18/2026	1.9	Working session with S. ten Cate (A&M) and P. Croche (A&M) to prepare SteerCo slides
ten Cate, Sanna	3/18/2026	1.1	Review and update SteerCo slides with revised commentary and detail
ten Cate, Sanna	3/18/2026	0.5	Call with B. Everhart (A&M), D. Shiffman (A&M), N. Grossi (A&M), and S. ten Cate (A&M) to discuss past due AR and latest liquidity opportunities
ten Cate, Sanna	3/18/2026	0.4	Call with Company, S. ten Cate (A&M), and P. Croche (A&M) to discuss customer aging
ten Cate, Sanna	3/18/2026	1.6	Consolidate notes from cash drive working session
ten Cate, Sanna	3/18/2026	2.1	Create readout of invoice statuses post cash drive working sessions
ten Cate, Sanna	3/18/2026	1.2	Draft SteerCo pages with supporting detail and management commentary
ten Cate, Sanna	3/18/2026	0.6	Call with B. Everhart (A&M) and S. ten Cate (A&M) to discuss cash drive action items
Croche, Patricio	3/19/2026	1.6	Work on Steerco slides for end of day update
Croche, Patricio	3/19/2026	0.6	Meeting for customer specific cash drive - call with Company, S. ten Cate (A&M), P. Croche (A&M), B. Everhart (A&M)
Croche, Patricio	3/19/2026	0.3	Working session with B. Everhart (A&M), B. Tatham (A&M), S. ten Cate (A&M), and P. Croche (A&M) regarding SteerCo and latest AR initiatives
Croche, Patricio	3/19/2026	0.4	Update Steerco Slides with latest revisions comments and analysis
Croche, Patricio	3/19/2026	0.4	Segment new analysis to add for NAFTA region
Croche, Patricio	3/19/2026	0.8	Review reason codes and Steerco Deck
Croche, Patricio	3/19/2026	0.6	Create list of company contact (On site vs Off Site)
Croche, Patricio	3/19/2026	0.8	Create first draft for new NAFTA analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/19/2026	0.9	Analyze AR Data for new NAFTA region analysis
Croche, Patricio	3/19/2026	0.9	Analyze current Steerco Deck and identify revisions gaps and next steps
Espinoza, Nanci	3/19/2026	1.3	Draft plant-level PMO materials with dashboard and action items list
Espinoza, Nanci	3/19/2026	0.6	Participate in an afternoon working session with Company and N. Espinoza (A&M) to work through business level PMO governance development
Espinoza, Nanci	3/19/2026	0.3	Participate in meeting with Company and N. Espinoza (A&M) for plant 1 weekly session to review invoices in error and open issues
Espinoza, Nanci	3/19/2026	0.3	Document Company attendance from working sessions and on-site visits
Espinoza, Nanci	3/19/2026	0.4	Review and draft correspondence from Company for day ending 3/19
Espinoza, Nanci	3/19/2026	0.7	Participate in a morning working session with Company and N. Espinoza (A&M) to work through business level PMO governance development
Espinoza, Nanci	3/19/2026	1.8	Update business-level governance PMO materials with issue documentation
Espinoza, Nanci	3/19/2026	0.4	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss and find solutions to plant top offenders/outstanding invoices
Espinoza, Nanci	3/19/2026	0.8	Draft systematic issues and themes documentation
Espinoza, Nanci	3/19/2026	1.5	Update structure for business-level governance PMO materials
Everhart, Brett	3/19/2026	0.3	Working session with B. Everhart (A&M), B. Tatham (A&M), S. ten Cate (A&M), and P. Croche (A&M) regarding SteerCo and latest AR initiatives
Everhart, Brett	3/19/2026	1.1	Review invoice disputes not in portal for escalation
Everhart, Brett	3/19/2026	1.2	Evaluate feedback from client on top 10 overdue
Everhart, Brett	3/19/2026	1.4	Evaluate updated AR overdue dashboard feedback and comments
Everhart, Brett	3/19/2026	1.9	Prepare materials and talk track for the SteerCo with the Company leadership
Everhart, Brett	3/19/2026	1.0	Call with Company, B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), S. ten Cate (A&M) to prepare SteerCo meeting to align on key achievements and next steps
Everhart, Brett	3/19/2026	0.3	Call with B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), and S. ten Cate (A&M) to discuss key initiatives for OTC & PTP workstreams
Everhart, Brett	3/19/2026	0.6	Meeting for customer specific cash drive - call with Company, S. ten Cate (A&M), P. Croche (A&M), B. Everhart (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/19/2026	0.7	Prepare list of participants per plant on the weekly PTP process follow-up for certain plants
Flores, Alejandro	3/19/2026	0.4	Correspond with certain plant controller exchanging standard materials for weekly follow-up sessions on PTP related matters
Flores, Alejandro	3/19/2026	0.6	Correspond with the plant manager of a certain plant to align meeting schedule for weekly follow-up on PTP process
Flores, Alejandro	3/19/2026	0.7	Review the Company's instruction manuals on how to use the supplier portal
Flores, Alejandro	3/19/2026	0.4	Correspond with the Company to navigate existing reports, data models or schemas to identify information relevant for tracking PTP process performance
Flores, Alejandro	3/19/2026	0.6	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant
Flores, Alejandro	3/19/2026	0.4	Review mail exchanges for a certain plant regarding the goods receipt process and owner from a supplier addressed to a different plant
Flores, Alejandro	3/19/2026	0.6	Review examples of goods receipts done correctly for tooling services for a certain plant
Flores, Alejandro	3/19/2026	0.6	Review the company's transit times for some of the top suppliers for a certain plant
Grossi, Nick	3/19/2026	0.6	Prepare accounting and cash application reconciliation workplan
Jadoon, Shazim	3/19/2026	0.6	Discuss with the Company's back office on balance of trade EMEA situation and progress with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/19/2026	0.9	Meeting with internal A&M team to discuss steerco slide finalization with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/19/2026	1.5	Review EMEA ageing analysis and identify overdue balances and collection risks
Jadoon, Shazim	3/19/2026	0.6	Workshop with division finance team on current reporting structure with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/19/2026	0.9	Prepare list of initiatives identified in the Italy plant visit including next steps, initiative owner and metrics to track
Jadoon, Shazim	3/19/2026	1.0	Call with Company, B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), S. ten Cate (A&M) to prepare SteerCo meeting to align on key achievements and next steps
Jadoon, Shazim	3/19/2026	0.3	Call with B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), and S. ten Cate (A&M) to discuss key initiatives for OTC & PTP workstreams
Jadoon, Shazim	3/19/2026	1.1	Conduct detailed AR analysis based on latest data and distribute with supporting commentary and key findings
Jadoon, Shazim	3/19/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/19/2026	1.0	Call with Company, B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), S. ten Cate (A&M) to prepare SteerCo meeting to align on key achievements and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/19/2026	0.3	Call with B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), and S. ten Cate (A&M) to discuss key initiatives for OTC & PTP workstreams
Neal, Elliott	3/19/2026	0.7	Prepare for pre-steerco alignment call by incorporating edits sent overnight by P2P and finance leads for P2P project, and by doing additional analysis and drafting slides for that call
Neal, Elliott	3/19/2026	1.3	Correspond with the company regarding week-over-week trends in Invoices in Error at certain facilities
Neal, Elliott	3/19/2026	1.9	Review and analyze operating data for 3 plants in North America
Neal, Elliott	3/19/2026	1.9	Revise of SteerCo presentation based on company stakeholder guidance and internal team analysis
Neal, Elliott	3/19/2026	1.3	Record findings from week's working sessions, to include analysis of historical company data and presentations shared during the week
Neal, Elliott	3/19/2026	1.6	Participate in a working session with company to identify issues involving logistics vendors, to include follow up emails to company stakeholders following the call
Panda, Dipika	3/19/2026	0.9	Test dashboards and workflows to ensure correct functioning of filters, measures, and outputs
Panda, Dipika	3/19/2026	0.9	Validate results using Excel-based reconciliations to ensure data accuracy
Panda, Dipika	3/19/2026	0.8	Further optimize Alteryx workflows to improve calculation logic and data consistency for EMEA
Panda, Dipika	3/19/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss BoT Analysis, Customers on Factoring & Global Open AR Dashboard
Panda, Dipika	3/19/2026	1.7	Perform detailed BOT analysis for EMEA, identifying trends and insights from mapped data
Panda, Dipika	3/19/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review BoT Analysis & Closed AR KPIs for Customers on Factoring
Panda, Dipika	3/19/2026	0.7	Finalize updates and perform end-to-end QA before sharing results and key highlights
Panda, Dipika	3/19/2026	1.1	Continue and complete customer-to-supplier mapping at invoice level for EMEA dataset
Panda, Dipika	3/19/2026	1.4	Refine and finalize waterfall chart implementation in Power BI, ensuring accurate representation of categories
Qu, Shilin	3/19/2026	0.6	Workshop with division finance team on current reporting structure with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/19/2026	0.9	Meeting with internal A&M team to discuss steerco slide finalization with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/19/2026	0.6	Discuss with the Company's back office on balance of trade EMEA situation and progress with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/19/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/19/2026	0.8	Add Include/Exclude filter in Global Open AR dashboard to remove the large credit note impact
Sharma, Paritosh	3/19/2026	0.8	Add Pre-Petition Balance and Post-Petition Balance columns and create customer-group views segmented by Pre/Post
Sharma, Paritosh	3/19/2026	0.6	Classify unmatched EMEA invoices as Post for analysis continuity and document assumption and potential impact on metrics
Sharma, Paritosh	3/19/2026	0.6	Assess intercompany vendor identification via keyword scan on vendor names
Sharma, Paritosh	3/19/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss BoT Analysis, Customers on Factoring & Global Open AR Dashboard
Sharma, Paritosh	3/19/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review BoT Analysis & Closed AR KPIs for Customers on Factoring
Sharma, Paritosh	3/19/2026	0.5	Validate data refresh and check downstream visuals, measures and interactions remain accurate following the addition of new filters and fields
Sharma, Paritosh	3/19/2026	0.4	Incorporate "Factored Customers" filter using invoice cleared from customer account flag in Closed AR and Collections dashboards
Sharma, Paritosh	3/19/2026	0.8	Ingest additional NAFTA factoring list and extend "Factored Customers" filter coverage
Sharma, Paritosh	3/19/2026	0.9	Derive Pre/Post petition flag for EMEA by matching Global AR to BOT Standard AR_AP overview using customer and document keys
Sharma, Paritosh	3/19/2026	0.4	Log mapping gaps for Factored Customers using company code and customer number combinations
Sharma, Paritosh	3/19/2026	1.2	Map factored customers into Global AR and Collections dashboards in Alteryx
Sharma, Paritosh	3/19/2026	0.7	Reconcile EMEA Pre/Post totals and dashboard factoring views post-changes; compile concise readout of changes and open items
Singh, Vani	3/19/2026	0.9	Align on asks like factored customers into Global AR and Collections analysis
Singh, Vani	3/19/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review BoT Analysis & Closed AR KPIs for Customers on Factoring
Singh, Vani	3/19/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss BoT Analysis, Customers on Factoring & Global Open AR Dashboard
Tatham, Ben	3/19/2026	0.3	Working session with B. Everhart (A&M), B. Tatham (A&M), S. ten Cate (A&M), and P. Croche (A&M) regarding SteerCo and latest AR initiatives
Tatham, Ben	3/19/2026	0.6	Workshop with division finance team on current reporting structure with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/19/2026	1.1	Discuss with local plant team, the Company's back office, and company finance to close the plant visit for the week with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/19/2026	0.6	Discuss with the Company's back office on balance of trade EMEA situation and progress with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Tatham, Ben	3/19/2026	1.0	Call with Company, B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), S. ten Cate (A&M) to prepare SteerCo meeting to align on key achievements and next steps
Tatham, Ben	3/19/2026	0.3	Call with B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), and S. ten Cate (A&M) to discuss key initiatives for OTC & PTP workstreams
ten Cate, Sanna	3/19/2026	0.3	Call with B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), and S. ten Cate (A&M) to discuss key initiatives for OTC & PTP workstreams
ten Cate, Sanna	3/19/2026	0.8	Review Balance of trade analysis and validate assumptions findings and trends
ten Cate, Sanna	3/19/2026	0.8	Review SteerCo materials and validate analysis commentary and flow
ten Cate, Sanna	3/19/2026	1.3	Review invoice statuses from working session and follow up with main stakeholders
ten Cate, Sanna	3/19/2026	1.0	Call with Company, B. Everhart (A&M), B. Tatham (A&M), S. Jadoon (A&M), E. Neal (A&M), S. ten Cate (A&M) to prepare SteerCo meeting to align on key achievements and next steps
ten Cate, Sanna	3/19/2026	2.2	Update SteerCo materials with revised commentary analysis and supporting detail
ten Cate, Sanna	3/19/2026	0.6	Meeting for customer specific cash drive - call with Company, S. ten Cate (A&M), P. Croche (A&M), B. Everhart (A&M)
ten Cate, Sanna	3/19/2026	2.4	Prepare materials and discussion points for cash drive working session with internal team
ten Cate, Sanna	3/19/2026	0.9	Prepare for PMO kick off calls and organize agenda discussion points and asks
ten Cate, Sanna	3/19/2026	0.3	Working session with B. Everhart (A&M), B. Tatham (A&M), S. ten Cate (A&M), and P. Croche (A&M) regarding SteerCo and latest AR initiatives
Croche, Patricio	3/20/2026	0.4	Call with Company, B. Everhart (A&M), S. ten Cate (A&M), P. Croche (A&M) to conduct plant readout with key stakeholders
Croche, Patricio	3/20/2026	0.3	Call with Company management to discuss plant OTC operations, review current status updates, and summarize key discussion points and action items
Croche, Patricio	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Croche, Patricio	3/20/2026	1.2	Prepare weekly report data comparison (previous week vs current week)
Croche, Patricio	3/20/2026	0.5	Start mapping objectives for next steps
Croche, Patricio	3/20/2026	0.4	Working session with Company, P. Croche (A&M), and S. ten Cate (A&M) to drive invoice resolution
Espinoza, Nanci	3/20/2026	0.9	Review and respond to correspondence for day ending 3/20
Espinoza, Nanci	3/20/2026	0.6	Working session with A. Flores, N. Espinoza (A&M) to address outstanding action items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/20/2026	1.6	Analyze invoices in error data for invoices that are greater than 3 years old
Espinoza, Nanci	3/20/2026	0.9	Update executive summary for business-level governance PMO materials
Espinoza, Nanci	3/20/2026	0.8	Continue drafting systematic issues and themes documentation
Espinoza, Nanci	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Everhart, Brett	3/20/2026	1.8	Review invoice to be factored for key account
Everhart, Brett	3/20/2026	2.1	Review OTC readout for client's plant
Everhart, Brett	3/20/2026	1.0	Call with company, B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), and S. ten Cate (A&M) to conduct weekly SteerCo readout to senior leadership on PTP and OTC updates
Everhart, Brett	3/20/2026	0.4	Call with Company, B. Everhart (A&M), S. ten Cate (A&M), P. Croche (A&M) to conduct plant readout with key stakeholders
Everhart, Brett	3/20/2026	1.8	Assess invoice first pass yield data
Everhart, Brett	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Flores, Alejandro	3/20/2026	0.6	Prepare agenda for week 6 for 2 company plants
Flores, Alejandro	3/20/2026	0.3	Meet with the Company to discuss changes in customs regulations that could affect the Company in the short term
Flores, Alejandro	3/20/2026	0.4	Meet with the company plant controller for a certain plant to discuss responsibilities, open items team organization regarding the weekly governance over the PTP process
Flores, Alejandro	3/20/2026	0.7	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant
Flores, Alejandro	3/20/2026	0.6	Working session with A. Flores, N. Espinoza (A&M) to address outstanding action items
Flores, Alejandro	3/20/2026	0.3	Schedule time with client to review transit times relationship with goods receipt time for a certain plant
Flores, Alejandro	3/20/2026	0.8	Participate in a follow-up session with the Company regarding resource augmentation plans to address PTP backlog clearing
Flores, Alejandro	3/20/2026	0.3	Review rejection process for a certain plant and its follow through process by the analyst
Flores, Alejandro	3/20/2026	0.7	Review agenda for the week with the Company
Flores, Alejandro	3/20/2026	0.4	Review case of a certain plant where the supplier has two different vendor codes in the system causing unexpected delays in reassignment of the workflow

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/20/2026	0.4	Review list of vendors with invoices in error as of march 16 for internal analysis of vendors pending trade agreements
Flores, Alejandro	3/20/2026	0.3	Schedule calls for week six with updated team members provided by the Company
Grossi, Nick	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Jadoon, Shazim	3/20/2026	0.8	Meeting with client to discuss collections report presented to CFO on weekly basis - S. Jadoon (A&M), B. Tatham (A&M)
Jadoon, Shazim	3/20/2026	0.8	Discussion with Company on potential visit to Spain plant S. Jadoon (A&M)
Jadoon, Shazim	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Jadoon, Shazim	3/20/2026	1.0	Call with company, B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), and S. ten Cate (A&M) to conduct weekly SteerCo readout to senior leadership on PTP and OTC updates
Neal, Elliott	3/20/2026	1.1	Record findings from day's working sessions, to include analysis of historical company data and presentations shared during the day
Neal, Elliott	3/20/2026	1.0	Call with company, B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), and S. ten Cate (A&M) to conduct weekly SteerCo readout to senior leadership on PTP and OTC updates
Neal, Elliott	3/20/2026	1.3	Update plans for P2P resource augmentation plan and have a call with key stakeholders involved on the company & external shared services provider sides
Neal, Elliott	3/20/2026	1.1	Participate in Steerco session with company followed by follow-up analysis and slide revision
Neal, Elliott	3/20/2026	0.4	Project planning for following week's site visit to include updating the country finance manager on the P2P project's status and his role in future leadership calls
Neal, Elliott	3/20/2026	0.6	Participate in a call to review trends in Invoices in Error at a certain plant
Neal, Elliott	3/20/2026	0.4	Prepare for meetings that day to include data review and analysis, and slide revisions
Neal, Elliott	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Panda, Dipika	3/20/2026	0.9	Create derived balance metrics and intermediate views to support segmented financial analysis
Panda, Dipika	3/20/2026	1.1	Develop data segmentation logic to distinguish transaction categories by aligning multiple AR datasets using key identifiers
Panda, Dipika	3/20/2026	1.2	Begin implementing updates in Power BI, including adjustments to visuals and preliminary validation of outputs
Panda, Dipika	3/20/2026	0.7	Enhance data pipelines to incorporate additional tagging and improve mapping coverage

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/20/2026	0.8	Conduct vendor and customer-level assessments to identify relationships and flag special cases within the dataset
Panda, Dipika	3/20/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss mapping approach for Customer Master Terms in Global Closed AR Dashboard
Panda, Dipika	3/20/2026	1.3	Perform data validation in Excel to reconcile source files and ensure consistency before transformation
Panda, Dipika	3/20/2026	1.2	Build and refine Alteryx workflows to standardize fields and improve data matching across systems
Panda, Dipika	3/20/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review Terms Compliance Opportunity in Global Closed AR Dashboard
Qu, Shilin	3/20/2026	1.2	Email company back office to arrange meetings with the collections team to understand the OTC processes
Qu, Shilin	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Sharma, Paritosh	3/20/2026	0.6	Build Terms Compliance tab with invoice-level fields: master terms, invoice terms, WAT, DTC, and variance metrics
Sharma, Paritosh	3/20/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review Terms Compliance Opportunity in Global Closed AR Dashboard
Sharma, Paritosh	3/20/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss mapping approach for Customer Master Terms in Global Closed AR Dashboard
Sharma, Paritosh	3/20/2026	0.8	Validate Terms Compliance calculations, reconcile samples to source and confirm variance logic
Sharma, Paritosh	3/20/2026	0.4	Standardize entity legal code, customer number, and customer name fields for consistent matching
Sharma, Paritosh	3/20/2026	0.3	Review scope for customer master terms integration and confirm required fields and match keys for dashboard updates
Sharma, Paritosh	3/20/2026	1.2	Perform primary mapping using Entity Legal Code + Customer Number + Customer Name
Sharma, Paritosh	3/20/2026	0.5	Document methodology, mapping rules, and open items; prepare concise notes with next steps for unmapped population
Sharma, Paritosh	3/20/2026	0.8	Integrate terms fields into dashboard model, update relationships and refresh data
Sharma, Paritosh	3/20/2026	0.3	Load Customers Master Data in Alteryx and validate columns, data types, and term formats
Sharma, Paritosh	3/20/2026	1.2	Create Master Terms mapping file to calculate payment terms in days and enable terms compliance opportunity analysis
Sharma, Paritosh	3/20/2026	1.2	Execute fallback mapping using Customer Number + Customer Name for remaining customers
Singh, Vani	3/20/2026	1.6	Review the changes in analysis post adding Master data

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Singh, Vani	3/20/2026	0.6	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss mapping approach for Customer Master Terms in Global Closed AR Dashboard
Singh, Vani	3/20/2026	0.9	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to Review Terms Compliance Opportunity in Global Closed AR Dashboard
Tatham, Ben	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
Tatham, Ben	3/20/2026	1.0	Call with company, B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), and S. ten Cate (A&M) to conduct weekly SteerCo readout to senior leadership on PTP and OTC updates
Tatham, Ben	3/20/2026	0.8	Meeting with client to discuss collections report presented to CFO on weekly basis - S. Jadoon (A&M), B. Tatham (A&M)
ten Cate, Sanna	3/20/2026	0.4	Follow up on actions from SteerCo meeting
ten Cate, Sanna	3/20/2026	0.8	Call with B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Qu (A&M), N. Grossi (A&M), N. Espinoza (A&M) to recap SteerCo and action items
ten Cate, Sanna	3/20/2026	2.1	Create high-level summary and preliminary PowerPoint deck ahead of SteerCo meeting
ten Cate, Sanna	3/20/2026	0.4	Working session with Company, P. Croche (A&M), and S. ten Cate (A&M) to drive invoice resolution
ten Cate, Sanna	3/20/2026	0.7	Consolidate actions are prep for next week internal call
ten Cate, Sanna	3/20/2026	0.4	Call with Company, B. Everhart (A&M), S. ten Cate (A&M), P. Croche (A&M) to conduct plant readout with key stakeholders
ten Cate, Sanna	3/20/2026	0.8	Review AR reports presented in plant controller meeting
ten Cate, Sanna	3/20/2026	0.8	Review rebilling reports and summarize findings and action items
ten Cate, Sanna	3/20/2026	0.4	Summarize plant readout call and align agenda discussion points and follow-up
ten Cate, Sanna	3/20/2026	1.0	Call with company, B. Everhart (A&M), E. Neal (A&M), B. Tatham (A&M), S. Jadoon (A&M), and S. ten Cate (A&M) to conduct weekly SteerCo readout to senior leadership on PTP and OTC updates
ten Cate, Sanna	3/20/2026	1.3	Review SteerCo notes and consolidate
Weiland, Brad	3/20/2026	0.2	Correspond with client re customer A/R and invoicing items
Espinoza, Nanci	3/21/2026	1.9	Update business-level governance PMO materials with plant invoices in error metrics
Everhart, Brett	3/22/2026	1.2	Review supplier data for pre-petition invoices in error

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/22/2026	1.3	Review invoices to be factored and validate balances timing and eligibility
Jadoon, Shazim	3/22/2026	1.4	Meeting with local plant and company finance as site visit kick-off with S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/22/2026	0.9	Draft upcoming week's Steering Committee presentation
Neal, Elliott	3/22/2026	1.6	Review team analysis, company data and emails sent by Company stakeholders from the past week
Neal, Elliott	3/22/2026	0.7	Create agenda and content for weekly progress review meetings with Company stakeholders
Qu, Shilin	3/22/2026	1.4	Meeting with local plant and company finance as site visit kick-off with S. Jadoon (A&M), S. Qu (A&M)
Croche, Patricio	3/23/2026	0.9	Complement Past Due AR on out of current scope analysis
Croche, Patricio	3/23/2026	0.2	Call with company to discuss cash application processes - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/23/2026	0.5	Internal call to discuss priorities for the week - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/23/2026	0.3	Internal call to discuss cash drives and reporting - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/23/2026	1.3	Draft slides for Cash Drive working sessions
Croche, Patricio	3/23/2026	0.6	Consolidate slides for Cash Drive advancements
Croche, Patricio	3/23/2026	1.1	Review latest NAFTA AR Data for potential overdue risks
Croche, Patricio	3/23/2026	1.6	Work on slides for Past Due AR with revised balances commentary and detail
Croche, Patricio	3/23/2026	1.5	Working session with collector to deep dive invoice statuses - Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/23/2026	0.7	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review cash drive slides
Espinoza, Nanci	3/23/2026	0.4	Participate in a meeting with Company and N. Espinoza to discuss final updates to materials for Business-level PMO sessions
Espinoza, Nanci	3/23/2026	0.9	Draft rules of engagement for plant governance
Espinoza, Nanci	3/23/2026	1.2	Participate in a meeting with Company and N. Espinoza (A&M) to discuss invoices in error solutions for a combined view of 2 plants
Espinoza, Nanci	3/23/2026	0.7	Participate in a meeting with Company and N. Espinoza (A&M) to discuss overview on planned Business-level PMO sessions
Espinoza, Nanci	3/23/2026	0.4	Participate in a meeting with Company and N. Espinoza (A&M) to discuss plant invoices in error solutions for 3 suppliers
Espinoza, Nanci	3/23/2026	0.8	Participate in a meeting with Company and N. Espinoza (A&M) to discuss reporting needed for leadership KPIs for the week ending in 3/28

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/23/2026	0.9	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss OCR improvements to MIP
Espinoza, Nanci	3/23/2026	1.2	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss PPV holds in PBI reporting
Espinoza, Nanci	3/23/2026	2.1	Prepare materials for systemic issues and themes documentation
Espinoza, Nanci	3/23/2026	0.4	Review and draft correspondence from Company for day ending 3/23
Everhart, Brett	3/23/2026	1.9	Evaluate propulsion overdue and summarize balances risks and collection timing
Everhart, Brett	3/23/2026	1.9	Review cash drive update and competed activities
Everhart, Brett	3/23/2026	1.6	Review status and potential actions for near term liquidity for key client account
Everhart, Brett	3/23/2026	1.8	Prepare for purchasing steerco meeting
Everhart, Brett	3/23/2026	1.3	Evaluate overdue plant approach and activities
Everhart, Brett	3/23/2026	1.8	Evaluate needs and actions for team upskilling plan
Flores, Alejandro	3/23/2026	0.3	Review correspondence related to improve OCR capabilities for a vendor with reoccurring OCR issues for a certain plant
Flores, Alejandro	3/23/2026	0.4	Participate in a follow-up session with the Company regarding resource augmentation plans to address PTP backlog clearing
Flores, Alejandro	3/23/2026	0.7	Meet with the Company to request a sample data for ASN usage analysis for a certain plant
Flores, Alejandro	3/23/2026	0.2	Request access through the company to a workspace to review the beta reports on late goods receipts analysis
Flores, Alejandro	3/23/2026	0.6	Prepare an invoice in error documentation template to use during workshops
Flores, Alejandro	3/23/2026	0.7	Meet with logistics supervisor for context on freight suppliers for certain plants
Flores, Alejandro	3/23/2026	0.6	Set invitations for follow-up sessions regarding documentation guidelines for invoices in error for a certain plants
Flores, Alejandro	3/23/2026	0.7	Participate in a call with the Company to introduce the business level PMO draft document and set expectations
Flores, Alejandro	3/23/2026	0.3	Set invitations for follow-up sessions regarding documentation guidelines for ppv invoices in error for certain plants
Flores, Alejandro	3/23/2026	0.7	Participate in call with the Company to introduce the scope of the project and team in relationship with data and reporting information about goods receipts
Grossi, Nick	3/23/2026	0.7	Prepare summary related to prepetition accounting of disputed invoices
Grossi, Nick	3/23/2026	1.0	Review and provide comments re: factorability of past-due A/R

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/23/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on pricing challenges with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/23/2026	1.6	Discuss with local plant team, the Company's back office, and company finance on particular challenges that the plant face with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/23/2026	1.6	Discuss with local plant team, the Company's back office, and company finance on deduction and dispute overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/23/2026	0.6	Meeting with internal A&M team to discuss work plan for the week with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/23/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on billing and cash application process overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/23/2026	1.2	Review notes and analysis from meeting with Company to discuss overview on planned Business-level PMO sessions, and revised business-level PMO slides
Neal, Elliott	3/23/2026	1.8	Review P2P action item trackers for 4 company facilities to identify priority actions, and send emails to company stakeholders and A&M team members about them
Neal, Elliott	3/23/2026	0.3	Review notes and analysis from meeting with Company to discuss reporting needed for leadership KPIs
Neal, Elliott	3/23/2026	0.7	Participate in P2P Resource Augmentation planning meeting with Company
Neal, Elliott	3/23/2026	1.8	Review Invoices in Error data, primarily via Power BI dashboard and team analysis, to assess drivers of week-over-week trends to be discussed in upcoming SteerCo presentation
Neal, Elliott	3/23/2026	0.2	Review notes and analysis from meeting with Company shared services to discuss OCR improvements to MIP
Neal, Elliott	3/23/2026	0.3	Review notes and analysis from meeting with Company to discuss plant invoices in error solutions for 3 suppliers
Neal, Elliott	3/23/2026	1.2	Review and revise P2P executive summary slides of Steering Committee deck
Neal, Elliott	3/23/2026	0.4	Review notes and analysis from meeting with Company shared services to discuss PPV purchasing PBI reporting
Neal, Elliott	3/23/2026	1.6	Prepare for Purchasing SteerCo with Company stakeholders to include reviewing PPV thresholds and escalation protocol, and drafting agenda and content for meeting the following day
Neal, Elliott	3/23/2026	0.2	Review notes and analysis from meeting with Company to discuss overview on planned Business-level PMO sessions
Neal, Elliott	3/23/2026	0.4	Review notes and analysis from meeting with Company to discuss invoices in error solutions with a combined view of 2 plants
Panda, Dipika	3/23/2026	0.9	Test dashboards for accuracy, including filters, measures, and user interactions
Panda, Dipika	3/23/2026	0.9	Update Power BI dashboards by incorporating new filters, controls, and adjusted calculations
Panda, Dipika	3/23/2026	1.4	Refine and optimize Alteryx transformations to ensure accurate integration of updated fields and logic

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/23/2026	1.4	Perform detailed validation using Excel-based checks to reconcile outputs across all layers
Panda, Dipika	3/23/2026	0.8	Standardize key attributes to ensure consistency in joins and downstream reporting
Panda, Dipika	3/23/2026	1.2	Extend data processing logic to include additional datasets and address identified mapping gaps
Panda, Dipika	3/23/2026	1.3	Document transformation approach, validation steps, and outstanding items for further action
Panda, Dipika	3/23/2026	1.4	Internal A&M working session to align on reconciliations, Alteryx optimization priorities and Power BI changes - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Qu, Shilin	3/23/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on pricing challenges with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/23/2026	0.6	Meeting with internal A&M team to discuss work plan for the week with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/23/2026	1.6	Discuss with local plant team, the Company's back office, and company finance on particular challenges that the plant face with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/23/2026	1.6	Discuss with local plant team, the Company's back office, and company finance on deduction and dispute overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/23/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on billing and cash application process overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/23/2026	0.4	Analyze exceptions identified during reconciliation and document data gaps and inconsistencies for further review
Sharma, Paritosh	3/23/2026	0.6	Validate updated workflow outputs and ensure consistency with dashboard data model and reporting requirements
Sharma, Paritosh	3/23/2026	0.6	Validate factoring customer mapping logic and confirm completeness across Global AR and Collections datasets
Sharma, Paritosh	3/23/2026	0.9	Review dashboard visuals and adjust calculations to improve accuracy and consistency of displayed metrics
Sharma, Paritosh	3/23/2026	1.2	Optimize Alteryx workflow structure to improve performance and streamline data processing steps across datasets
Sharma, Paritosh	3/23/2026	1.4	Internal A&M working session to align on reconciliations, Alteryx optimization priorities and Power BI changes - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/23/2026	0.7	Optimize dashboard performance by refining filters, measures, and data interactions across reporting views
Sharma, Paritosh	3/23/2026	0.6	Review BoT analysis outputs and validate consistency of pre and post petition classifications across EMEA dataset
Sharma, Paritosh	3/23/2026	0.7	Reconcile key metrics including Open AR, Past Due amounts, and petition balances to ensure alignment with source data
Sharma, Paritosh	3/23/2026	0.8	Refine transformation logic within Alteryx workflows to enhance accuracy of calculated fields and mappings

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/23/2026	0.9	Review customer master terms mapping outputs and validate matching accuracy across primary and fallback logic
Singh, Vani	3/23/2026	1.7	Review and consistency checks for accuracy, including filters, measures, and user interactions in analysis
Singh, Vani	3/23/2026	1.4	Internal A&M working session to align on reconciliations, Alteryx optimization priorities and Power BI changes - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Tatham, Ben	3/23/2026	1.6	Discuss with local plant team, the Company's back office, and company finance on deduction and dispute overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/23/2026	1.4	Discuss with local plant team, the Company's back office, and company finance on pricing challenges with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/23/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on billing and cash application process overview B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
ten Cate, Sanna	3/23/2026	1.1	Update daily readout slide encompassing actions from cash drive
ten Cate, Sanna	3/23/2026	0.8	Send action items to collectors after working sessions
ten Cate, Sanna	3/23/2026	0.5	Internal call to discuss priorities for the week - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/23/2026	1.5	Working session with collector to deep dive invoice statuses - Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/23/2026	0.3	Schedule calls with stakeholders to answer outstanding questions
ten Cate, Sanna	3/23/2026	1.9	Draft daily readout for cash drive reporting purposes
ten Cate, Sanna	3/23/2026	0.3	Call with Company, B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss data validity
ten Cate, Sanna	3/23/2026	0.8	Review latest NAFTA AR Aging file and confirm overdue balances and risks
ten Cate, Sanna	3/23/2026	0.9	Draft standard slide to be utilized for SteerCo updates on cash drive progress
ten Cate, Sanna	3/23/2026	0.3	Internal call to discuss cash drives and reporting - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/23/2026	0.2	Call with company to discuss cash application processes - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/23/2026	1.4	Draft additional dashboard view for cash drive efforts
ten Cate, Sanna	3/23/2026	0.7	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review cash drive slides
ten Cate, Sanna	3/23/2026	1.6	Review latest AR Aging from Customer
Weiland, Brad	3/23/2026	0.2	Correspond with client re customer refund items

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	3/23/2026	0.2	Correspond with A. Shahbain (A&M) re customer A/R items
Yosaitis, Brad	3/23/2026	0.4	Review latest NAFTA AR Aging file and confirm overdue balances and risks
Yosaitis, Brad	3/23/2026	1.5	Working session with collector to deep dive invoice statuses - Call with Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/23/2026	0.7	Review dashboard view for cash drive efforts
Yosaitis, Brad	3/23/2026	1.6	Review cash drive responses from collectors
Yosaitis, Brad	3/23/2026	0.2	Call with company to discuss cash application processes - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/23/2026	0.8	Revise cash drive progress and summarize updates open items and next steps
Yosaitis, Brad	3/23/2026	1.2	Review steering materials and validate commentary analysis and presentation flow
Yosaitis, Brad	3/23/2026	1.1	Review latest AR Aging from Customer
Yosaitis, Brad	3/23/2026	0.3	Call with Company, B. Yosaitis (A&M), and S. ten Cate (A&M) to discuss data validity
Yosaitis, Brad	3/23/2026	0.5	Internal call to discuss priorities for the week - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/23/2026	0.7	Call with B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to review cash drive slides
Yosaitis, Brad	3/23/2026	0.3	Internal call to discuss cash drives and reporting - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Croche, Patricio	3/24/2026	1.4	Draft update slides for Steerco with revised commentary and analysis
Croche, Patricio	3/24/2026	0.5	Call with company to discuss next steps of cash drive - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	0.2	Call with company to discuss IT issues resulting in invoice creation delay - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	0.5	Internal call to discuss priority items for rest of day - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	1.4	Develop new in depth slide on Needs Resolving Invoices
Croche, Patricio	3/24/2026	1.6	Analyze latest AR Data and identify trends risks and collection issues
Croche, Patricio	3/24/2026	1.4	Analyze latest AR Data for plant 1 and 2 main customers

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/24/2026	1.3	Update AR Data slides with latest data
Croche, Patricio	3/24/2026	1.8	Working session with collector to deep dive invoice statuses - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	0.3	Discussion of priorities items for today - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Croche, Patricio	3/24/2026	0.4	Update actions to take for Cash Drive
Espinoza, Nanci	3/24/2026	0.4	Participate in a meeting with Company and N. Espinoza (A&M) to update plant level PMO materials and begin to develop corporate-level PMO materials
Espinoza, Nanci	3/24/2026	1.2	Participate in a meeting with Company and N. Espinoza (A&M) to review plant top offenders and identify solutions
Espinoza, Nanci	3/24/2026	1.6	Participate in a meeting with Company and N. Espinoza (A&M) to discuss how to advance suppliers in PPV process identified at plant
Espinoza, Nanci	3/24/2026	1.8	Participate in a meeting with Company and N. Espinoza (A&M) to discuss how to improve the P2P process for indirect spend before end of month
Espinoza, Nanci	3/24/2026	0.4	Working session with Company and N. Espinoza (A&M) to discuss best approach going forward for Business-level governance meetings
Espinoza, Nanci	3/24/2026	0.5	Review and draft correspondence / meetings to Company for day ending 3/24
Espinoza, Nanci	3/24/2026	0.7	Prepare and send invoice in error issue documentation to plant
Espinoza, Nanci	3/24/2026	0.7	Prepare KPIs for leadership update for the week ending 3/28
Espinoza, Nanci	3/24/2026	0.9	Participate in a meeting with Company and N. Espinoza (A&M) on business-level PMO kick-off
Espinoza, Nanci	3/24/2026	1.9	Prepare business-level PMO update for all NA divisions
Everhart, Brett	3/24/2026	2.1	Review P2P workshop materials and data for PPV process
Everhart, Brett	3/24/2026	1.2	Review Poland site visit summary and confirm findings observations and follow-up
Everhart, Brett	3/24/2026	2.2	Review customer overdue report from client
Everhart, Brett	3/24/2026	1.1	Review invoices to be factored and validate balances timing and eligibility
Everhart, Brett	3/24/2026	1.3	Evaluate top plants overdue data and actions
Everhart, Brett	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Everhart, Brett	3/24/2026	0.5	Meet with B. Everhart (A&M) and client back office to discuss SteerCo feedback, weekly priorities, escalations and coordinate use of 3rd party resources

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/24/2026	1.7	Evaluate and comment on P2P resource augmentation plan
Flores, Alejandro	3/24/2026	0.3	Review list of tickets raised during the week send by the Company for cancelation of workflows due to clearing process
Flores, Alejandro	3/24/2026	0.4	Review case of a certain plant where the workflow is assigned to the wrong user due
Flores, Alejandro	3/24/2026	0.8	Review training materials for the cases were purchasing price variance is below or above the defined thresholds
Flores, Alejandro	3/24/2026	0.3	Review purchasing related initiatives and standard labels on purchase documents shared by the Company
Flores, Alejandro	3/24/2026	0.3	Review access requirements for goods receipt reports
Flores, Alejandro	3/24/2026	0.4	Correspond with plant controllers regarding schedule for the rest of the week
Flores, Alejandro	3/24/2026	1.0	Participate in business level PMO to update certain business line of advances and developments in their plants
Flores, Alejandro	3/24/2026	0.6	Adjust schedules for weeks sessions to be at a different plant than originally scheduled
Grossi, Nick	3/24/2026	1.2	Prepare materials to support P2P and OTC KPI reporting
Jadoon, Shazim	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	0.7	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on pricing update between PO and contract with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on customers deduction relating to quantity and logistics issues S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	0.4	Discuss with local plant team, the Company's back office, and company finance on AR reporting with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	1.9	Discuss with local plant team, the Company's back office, and company finance on customers deduction relating to quality issues B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on top customers overdue B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/24/2026	0.4	Meeting with internal A&M team to discuss balance of trade approach with A. Shahbain (A&M), S. Jadoon (A&M), and S. Qu (A&M)
Jadoon, Shazim	3/24/2026	0.8	Discuss with local plant team, the Company's back office, and company finance on cash application process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/24/2026	0.6	Participate in P2P Resource Augmentation planning meeting with Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/24/2026	1.4	Revise SteerCo deck based on feedback from Company stakeholders
Neal, Elliott	3/24/2026	1.6	Participate in a meeting with Company to discuss how to advance suppliers in PPV process identified at plant
Neal, Elliott	3/24/2026	0.4	Participate in a meeting with Company to update plant level PMO materials and begin to develop corporate-level PMO materials
Neal, Elliott	3/24/2026	0.9	Participate in a meeting with Company on business-level PMO kick-off
Neal, Elliott	3/24/2026	1.6	Review, analyze and reply to various correspondence from Company regarding P2P resource augmentation, post petition invoice prioritization, and PPV KPI tracking
Neal, Elliott	3/24/2026	2.1	Revise business-level PMO deck and supporting KPIs for deck, and provide written feedback to company on approach to business-level PMO rollout
Neal, Elliott	3/24/2026	0.4	Review notes and analysis from a meeting with Company to discuss how to improve the P2P process for indirect spend before end of month
Neal, Elliott	3/24/2026	0.4	Review notes and analysis from a meeting with Company to review plant top offenders and identify solutions
Neal, Elliott	3/24/2026	0.8	Review weekly KPI trends from updated invoice in error data, and provide written commentary to company stakeholders on root causes behind week over week KPI changes
Neal, Elliott	3/24/2026	0.4	Create summary of best approach going forward for Business-level governance
Panda, Dipika	3/24/2026	0.9	Standardize key fields such as date/week formats and currency mapping (USD and OKU) to ensure consistency across datasets and visuals
Panda, Dipika	3/24/2026	0.9	Adjust dataset to exclude high-value outliers (e.g., large credit items) and validate impact on baseline trends and AR movement
Panda, Dipika	3/24/2026	0.9	Perform detailed validation including cross-filter interactions, reconciliation across dashboard views, and variance analysis between tabs
Panda, Dipika	3/24/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Customers in the Global Open AR Dashboard
Panda, Dipika	3/24/2026	0.7	Define and implement customer segmentation for Cash Drive Focus vs Rest of NAFTA, including optional single-customer filtering in Power BI
Panda, Dipika	3/24/2026	1.9	Develop and validate week-over-week AR measures (total, current, and past due) ensuring alignment with existing Open AR trend logic
Panda, Dipika	3/24/2026	1.5	Enhance dashboards by adding currency toggle (USD/OKU) and validate conversions, formatting, and measure consistency across visuals
Panda, Dipika	3/24/2026	1.3	Refresh EMEA and NAFTA Open AR Collections dashboards using the latest data snapshot and validate data model refresh
Panda, Dipika	3/24/2026	0.8	Internal A&M Call to Review NAFTA Cash Drive Customer in the Global Open AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/24/2026	0.4	Discuss with local plant team, the Company's back office, and company finance on AR reporting with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	1.3	Analyze deduction and dispute items week on week movement
Qu, Shilin	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on pricing update between PO and contract with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	0.8	Discuss with local plant team, the Company's back office, and company finance on cash application process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	1.9	Discuss with local plant team, the Company's back office, and company finance on customers deduction relating to quality issues B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	2.1	Discuss with local plant team, the Company's back office, and company finance on customers deduction relating to quantity and logistics issues S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	0.4	Meeting with internal A&M team to discuss balance of trade approach with A. Shahbain (A&M), S. Jadoon (A&M), and S. Qu (A&M)
Qu, Shilin	3/24/2026	0.7	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on top customers overdue B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/24/2026	1.1	Email correspondence with company regarding balance of trade understandings and top accounts
Shahbain, Abraham	3/24/2026	0.4	Meeting with internal A&M team to discuss balance of trade approach with A. Shahbain (A&M), S. Jadoon (A&M), and S. Qu (A&M)
Sharma, Paritosh	3/24/2026	0.7	Add currency toggle for USD and OKU, validate conversions, formatting and measure consistency across visuals
Sharma, Paritosh	3/24/2026	0.9	Build week-over-week measures for total, current, and past due AR and confirm alignment with existing Open AR Trend logic
Sharma, Paritosh	3/24/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Customers in the Global Open AR Dashboard
Sharma, Paritosh	3/24/2026	0.9	Refresh EMEA Open AR Collections dashboard with latest AR data (03/23 snapshot) and validate model refresh
Sharma, Paritosh	3/24/2026	0.6	Exclude the large credit for Customer and validate adjusted baselines for trend accuracy
Sharma, Paritosh	3/24/2026	0.9	Refresh NAFTA Open AR Collections dashboard with latest AR data (03/23 snapshot) and validate model refresh
Sharma, Paritosh	3/24/2026	0.8	Reconcile Open AR totals against different tabs in the Global AR snapshots and document variances

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/24/2026	0.8	Perform cross-filter and slicer interaction testing across the NAFTA Cash Drive Focus tab, verify current/past due stacks and WoW behavior
Sharma, Paritosh	3/24/2026	0.7	Identify required Global AR fields, standardize date/week fields & align currency fields for USD and OKU reporting
Sharma, Paritosh	3/24/2026	0.8	Internal A&M Call to Review NAFTA Cash Drive Customer in the Global Open AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Sharma, Paritosh	3/24/2026	1.2	Create a dedicated tab for NAFTA Cash Drive Focus Customers in the current AR dashboard
Sharma, Paritosh	3/24/2026	0.4	Define customer grouping logic for "Cash Drive Focus" versus "Rest of NAFTA" and enable optional single-customer filter
Singh, Vani	3/24/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Customers in the Global Open AR Dashboard
Singh, Vani	3/24/2026	1.6	Review for data checks for customer segmentations and logic on exclude high-value outliers
Singh, Vani	3/24/2026	0.8	Internal A&M Call to Review NAFTA Cash Drive Customer in the Global Open AR Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Tatham, Ben	3/24/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on pricing update between PO and contract with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/24/2026	0.4	Discuss with local plant team, the Company's back office, and company finance on AR reporting with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/24/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on top customers overdue B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/24/2026	0.8	Discuss with local plant team, the Company's back office, and company finance on cash application process with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/24/2026	1.9	Discuss with local plant team, the Company's back office, and company finance on customers deduction relating to quality issues B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
ten Cate, Sanna	3/24/2026	0.3	Reconcile data files to identify status of factored invoices
ten Cate, Sanna	3/24/2026	0.5	Internal call to discuss priority items for rest of day - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/24/2026	0.5	Call with company to discuss next steps of cash drive - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/24/2026	1.9	Draft SteerCo pages with supporting detail and management commentary
ten Cate, Sanna	3/24/2026	0.6	Update SteerCo materials to include latest numbers from collections files
ten Cate, Sanna	3/24/2026	0.2	Call with company to discuss IT issues resulting in invoice creation delay - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/24/2026	1.2	Consolidate notes and send actions after working session
ten Cate, Sanna	3/24/2026	1.8	Working session with collector to deep dive invoice statuses - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/24/2026	0.3	Discussion of priorities items for today - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
ten Cate, Sanna	3/24/2026	0.6	Review latest Global AR report and validate balances trends and collection risks
ten Cate, Sanna	3/24/2026	0.3	Call with B. Yosaitis (A&M) and S. ten Cate (A&M) to discuss cash drive next steps
ten Cate, Sanna	3/24/2026	2.1	Prepare analyses and supporting schedules for cash drive working session follow-up items
ten Cate, Sanna	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Yosaitis, Brad	3/24/2026	2.2	Draft and Review SteerCo pages with updated commentary and supporting analysis
Yosaitis, Brad	3/24/2026	0.5	Internal call to discuss latest actions and priorities for OTC initiatives - B. Everhart (A&M), B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M), S. Jadoon (A&M), S. Qu (A&M)
Yosaitis, Brad	3/24/2026	0.5	Internal call to discuss priority items for rest of day - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/24/2026	0.8	Prepare for cash drive daily meetings and organize agenda discussion points and asks
Yosaitis, Brad	3/24/2026	0.3	Discussion of priorities items for today - B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/24/2026	0.4	Review latest Global AR report and validate balances trends and collection risks
Yosaitis, Brad	3/24/2026	0.5	Call with company to discuss next steps of cash drive - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/24/2026	0.2	Call with company to discuss IT issues resulting in invoice creation delay - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/24/2026	1.8	Working session with collector to deep dive invoice statuses - Company, B. Yosaitis (A&M), S. ten Cate (A&M), P. Croche (A&M)
Yosaitis, Brad	3/24/2026	0.3	Call with B. Yosaitis (A&M) and S. ten Cate (A&M) to discuss cash drive next steps
Croche, Patricio	3/25/2026	0.6	Call with B. Yosaitis, S. ten Cate, P. Croche (A&M) to discuss SteerCo slides and remaining actions needed to finalize slides
Croche, Patricio	3/25/2026	1.2	Working session with S. ten Cate and P. Croche (A&M) to update SteerCo slides
Croche, Patricio	3/25/2026	0.5	Call with Company B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss expectations for Collector's use of reason codes
Croche, Patricio	3/25/2026	0.7	Working session with collector, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to deep dive invoice statuses

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/25/2026	0.9	Working session with B. Yosaitis, S. ten Cate, P. Croche (A&M) to review and update SteerCo slides
Croche, Patricio	3/25/2026	0.8	Update Steerco Slides with actions and revise commentary and follow-up items
Croche, Patricio	3/25/2026	0.6	Call with company B. Yosaitis, S. ten Cate, P. Croche (A&M), to discuss invoice disputes for 2 key customers and action to resolve
Croche, Patricio	3/25/2026	0.9	Update Steerco Slides with actions to take for weekly cash drive
Croche, Patricio	3/25/2026	0.4	Review company's main client AR Data to finalize Steerco Slide
Croche, Patricio	3/25/2026	1.4	Restructure Steerco slides and improve flow commentary and supporting detail
Croche, Patricio	3/25/2026	0.7	Recategorize AR Data and validate updated classifications and balances
Croche, Patricio	3/25/2026	0.6	Call with division controllers, B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss on-going OTC initiatives and reporting expectations
Croche, Patricio	3/25/2026	0.8	Update steerco slides with latest AR Data at correct FX rate
Espinoza, Nanci	3/25/2026	1.1	Participate in a meeting with shared services and N. Espinoza (A&M) to further discuss reporting requirements for leadership update for the week ending 3/28
Espinoza, Nanci	3/25/2026	1.1	Update materials with issues businesses should be aware of for business-level PMO
Espinoza, Nanci	3/25/2026	0.5	Review and draft correspondence / meetings to Company for day ending 3/25
Espinoza, Nanci	3/25/2026	0.4	Participate in a meeting with Company and N. Espinoza (A&M) to discuss P2P process and changes for freight vendors
Espinoza, Nanci	3/25/2026	1.3	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss purchase price variance issues and possible solutions for plant
Espinoza, Nanci	3/25/2026	0.4	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss shipping transit times for plants and status for reducing invoices in error
Espinoza, Nanci	3/25/2026	1.2	Prepare materials to establish guidance on P2P process for handling project holds
Espinoza, Nanci	3/25/2026	1.8	Prepare materials for SteerCo leadership update for the week ending 3/28
Espinoza, Nanci	3/25/2026	1.5	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss vendor invoices in error and possible solutions for plant
Espinoza, Nanci	3/25/2026	0.7	Prepare KPIs for leadership update for the week ending 3/28
Espinoza, Nanci	3/25/2026	2.4	Update structure to business-level PMO materials
Espinoza, Nanci	3/25/2026	0.8	Working session with Company and N. Espinoza (A&M) to revise Business-level PMO update for all NA

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Espinoza, Nanci	3/25/2026	0.6	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to review invoices in error weekly status
Everhart, Brett	3/25/2026	0.3	Call with B. Yosaitis, B. Everhart, E. Neal, and S. ten Cate (A&M) discuss executive slide update required for financing company
Everhart, Brett	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Everhart, Brett	3/25/2026	2.8	Prepare update materials for sponsor
Everhart, Brett	3/25/2026	2.3	Review draft materials for pre-SteerCo alignment with the Company leadership
Everhart, Brett	3/25/2026	1.4	Review EMEA and NAFTA overdue dashboard
Everhart, Brett	3/25/2026	1.3	Finalize and approve material s for sponsor
Flores, Alejandro	3/25/2026	0.8	Meet with the company to discuss design and activities related to PTP processes and other financial processing activities in Nafta
Flores, Alejandro	3/25/2026	1.1	Meet with the Company to follow-up on reporting calculations and fields for late goods receipt reporting
Flores, Alejandro	3/25/2026	0.3	Correspond manufacturing planners to discuss late goods receipts for a certain plant
Flores, Alejandro	3/25/2026	1.3	Meet with the company to understand the changes to the reconciliation process for freight vendors for certain plants
Flores, Alejandro	3/25/2026	0.8	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant
Flores, Alejandro	3/25/2026	0.5	Participate in a meeting with country controllers regarding progress on the project
Flores, Alejandro	3/25/2026	1.3	Prepare invoice split slides for weekly update for Steerco session
Flores, Alejandro	3/25/2026	0.6	Review indirect spend report sent by the Company to track open POs for a certain plant
Grossi, Nick	3/25/2026	1.5	Prepare materials to support Ad Hoc Group re: working capital review
Grossi, Nick	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Jadoon, Shazim	3/25/2026	0.4	Conduct plant floor walkthrough with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/25/2026	0.9	Discuss with local plant team, the Company's back office on plant visit conclusions and improvement areas with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/25/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on customer deduction write offs with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/25/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on initial findings and observations with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/25/2026	0.9	Internal catchup with S. Jadoon and B. Tatham (A&M) on Italy workshop, key findings and next steps
Jadoon, Shazim	3/25/2026	1.1	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Neal, Elliott	3/25/2026	0.4	Participate in a meeting with Company and shared services to discuss shipping transit times for plants and status for reducing invoices in error
Neal, Elliott	3/25/2026	0.4	Review underlying data behind invoice-level KPIs for upcoming leadership update
Neal, Elliott	3/25/2026	0.3	Call with B. Yosaitis, B. Everhart, E. Neal, and S. ten Cate (A&M) discuss executive slide update required for financing company
Neal, Elliott	3/25/2026	0.4	Participate in a meeting with Company to discuss P2P process and changes for freight vendors
Neal, Elliott	3/25/2026	1.4	Review & revise region wide PMO materials
Neal, Elliott	3/25/2026	0.8	Participate in a working session with Company to develop Business-level PMO update for all NAFTA
Neal, Elliott	3/25/2026	0.6	Participate in a meeting with Company and shared services to review invoices in error weekly status
Neal, Elliott	3/25/2026	1.3	Participate in a meeting with Company and shared services to discuss purchase price variance issues and possible solutions for plant
Neal, Elliott	3/25/2026	2.1	Revise SteerCo deck based on feedback from Company stakeholders
Panda, Dipika	3/25/2026	1.4	Validate updated dashboards and ensure alignment across reports by resolving variances and confirming data consistency
Panda, Dipika	3/25/2026	1.3	Update EMEA Collections dashboard by incorporating weekly files (Jan-Feb '26) and enable week-on-week customer view using File Date filter
Panda, Dipika	3/25/2026	0.9	Update Alteryx workflow logic to reintegrate excluded customers' Open AR amounts for selected snapshots (03/16 & 03/23)
Panda, Dipika	3/25/2026	0.8	Identify and highlight data discrepancies in Feb'26 snapshot between 9th Mar and subsequent weekly files
Panda, Dipika	3/25/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA & Global Open AR Dashboard Changes
Panda, Dipika	3/25/2026	1.2	Investigate discrepancies in Global AR Aging vs Global AR Trend tabs caused by exclusion of Supplier/BOT customers
Panda, Dipika	3/25/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review updates to the NAFTA & Global Open AR Dashboard
Panda, Dipika	3/25/2026	1.1	Implement updates in NAFTA Cash Drive Focus dashboard by adding Supplier Flag filter to exclude supplier-classified customers
Panda, Dipika	3/25/2026	0.9	Enhance NAFTA Collections dashboard by integrating Collection Reason field and assess data quality issues

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/25/2026	0.4	Conduct plant floor walkthrough with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/25/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on initial findings and observations with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/25/2026	1.1	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/25/2026	0.9	Discuss with local plant team, the Company's back office on plant visit conclusions and improvement areas with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/25/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on customer deduction write offs with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/25/2026	0.7	Analyze NAFTA reason code distribution, quantify "0" and "#NA" prevalence and log reason code data quality gaps
Sharma, Paritosh	3/25/2026	1.1	Add Supplier Flag filter to NAFTA Cash Drive Focus tab to exclude Treasury Hierarchy 3 = Supplier
Sharma, Paritosh	3/25/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review updates to the NAFTA & Global Open AR Dashboard
Sharma, Paritosh	3/25/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA & Global Open AR Dashboard Changes
Sharma, Paritosh	3/25/2026	0.8	Validate all impacted dashboards post-changes (EMEA/NAFTA Collections and Open AR), check visuals, filters and KPIs
Sharma, Paritosh	3/25/2026	0.7	Review Open AR Aging vs Global AR Trend variances caused by Supplier/BOT exclusions and document data gaps
Sharma, Paritosh	3/25/2026	0.6	Reconcile Open AR totals post-workflow update for 03/16 and 03/23 and confirm variance resolution
Sharma, Paritosh	3/25/2026	0.8	Update NAFTA dashboard to source Collection Reason from latest NAFTA aging file and validate ingestion and mapping
Sharma, Paritosh	3/25/2026	0.9	Investigate EUR Amount discrepancy between 9 Mar file and 16/23 Mar files for Feb '26 snapshot and document findings
Sharma, Paritosh	3/25/2026	0.8	Load weekly EMEA collections files (Jan–Feb '26 snapshots), add File Date filter, and validate week-on-week top-customer view in WoW tab
Sharma, Paritosh	3/25/2026	1.8	Update Alteryx workflow to include Supplier/BOT customers in Global AR Trend for 03/16 and 03/23 snapshots and refresh datasets
Shiffman, David	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Singh, Vani	3/25/2026	1.2	Align on calculation in NAFTA Cash Drive Focus
Singh, Vani	3/25/2026	0.5	Analyze NAFTA reason code distribution
Singh, Vani	3/25/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to review updates to the NAFTA & Global Open AR Dashboard
Singh, Vani	3/25/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA & Global Open AR Dashboard Changes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Tatham, Ben	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Tatham, Ben	3/25/2026	0.9	Internal catchup with S. Jadoon and B. Tatham (A&M) on Italy workshop, key findings and next steps
Tatham, Ben	3/25/2026	0.6	Discuss with local plant team, the Company's back office, and company finance on initial findings and observations with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
Tatham, Ben	3/25/2026	1.1	Discuss with local plant team, the Company's back office, and company finance on customer deduction write offs with B. Tatham (A&M), S. Jadoon (A&M), S. Qu (A&M)
ten Cate, Sanna	3/25/2026	0.6	Call with division controllers, B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss on-going OTC initiatives and reporting expectations
ten Cate, Sanna	3/25/2026	0.6	Call with company B. Yosaitis, S. ten Cate, P. Croche (A&M), to discuss invoice disputes for 2 key customers and action to resolve
ten Cate, Sanna	3/25/2026	0.5	Call with Company B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss expectations for Collector's use of reason codes
ten Cate, Sanna	3/25/2026	0.4	Call with company and S. ten Cate (A&M) to discuss specific division pending payments for Customer
ten Cate, Sanna	3/25/2026	0.6	Call with B. Yosaitis, S. ten Cate, P. Croche (A&M) to discuss SteerCo slides and remaining actions needed to finalize slides
ten Cate, Sanna	3/25/2026	0.3	Call with B. Yosaitis, B. Everhart, E. Neal, and S. ten Cate (A&M) discuss executive slide update required for financing company
ten Cate, Sanna	3/25/2026	1.2	Working session with S. ten Cate and P. Croche (A&M) to update SteerCo slides
ten Cate, Sanna	3/25/2026	0.4	Prepare for cash drive resolution calls
ten Cate, Sanna	3/25/2026	0.7	Consolidate notes and send to collector after working session to deep dive invoice statuses
ten Cate, Sanna	3/25/2026	0.4	Consolidate notes and send to customer stakeholders after larger meeting to action disputed invoices
ten Cate, Sanna	3/25/2026	1.1	Create executive slide update required for financing company
ten Cate, Sanna	3/25/2026	0.9	Working session with B. Yosaitis, S. ten Cate, P. Croche (A&M) to review and update SteerCo slides
ten Cate, Sanna	3/25/2026	0.3	Working session with B. Yosaitis, S. ten Cate (A&M) to draft executive slide update required for financing company
ten Cate, Sanna	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
ten Cate, Sanna	3/25/2026	1.1	Update SteerCo slides with revised analysis and management comments
ten Cate, Sanna	3/25/2026	0.3	Review dashboard updates and confirm latest revisions and reporting accuracy
ten Cate, Sanna	3/25/2026	0.7	Working session with collector, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to deep dive invoice statuses

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Weiland, Brad	3/25/2026	0.2	Correspond with client re customer refund and netting items
Weiland, Brad	3/25/2026	0.2	Follow-up correspondence with client re customer netting items
Weiland, Brad	3/25/2026	0.2	Correspond with A. Shahbain (A&M) re customer refund items
Yosaitis, Brad	3/25/2026	0.5	Call with Company B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss expectations for Collector's use of reason codes
Yosaitis, Brad	3/25/2026	0.6	Call with B. Yosaitis, S. ten Cate, P. Croche (A&M) to discuss SteerCo slides and remaining actions needed to finalize slides
Yosaitis, Brad	3/25/2026	0.6	Call with company B. Yosaitis, S. ten Cate, P. Croche (A&M), to discuss invoice disputes for 2 key customers and action to resolve
Yosaitis, Brad	3/25/2026	0.6	Call with division controllers, B. Yosaitis, S. ten Cate, and P. Croche (A&M), to discuss on-going OTC initiatives and reporting expectations
Yosaitis, Brad	3/25/2026	0.7	Call with N. Grossi, B. Yosaitis, B. Everhart, B. Tatham, S. Jadoon, D. Shiffman, S. ten Cate (A&M) to discuss OTC and PTP executive slide for financing meeting
Yosaitis, Brad	3/25/2026	1.6	Prepare for cash drive daily meetings and organize agenda discussion points and asks
Yosaitis, Brad	3/25/2026	1.4	Review executive slide update required for financing company
Yosaitis, Brad	3/25/2026	1.3	Review SteerCo slides and confirm consistency across all materials
Yosaitis, Brad	3/25/2026	0.3	Working session with B. Yosaitis, S. ten Cate (A&M) to draft executive slide update required for financing company
Yosaitis, Brad	3/25/2026	0.9	Working session with B. Yosaitis, S. ten Cate, P. Croche (A&M) to review and update SteerCo slides
Yosaitis, Brad	3/25/2026	0.7	Working session with collector, B. Yosaitis (A&M), S. ten Cate (A&M), and P. Croche (A&M) to deep dive invoice statuses
Yosaitis, Brad	3/25/2026	0.3	Call with B. Yosaitis, B. Everhart, E. Neal, and S. ten Cate (A&M) discuss executive slide update required for financing company
Bajaj, Himanshu	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Bajaj, Himanshu	3/26/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review updated dashboards, optimized Alteryx workflow and analysis methodology
Bajaj, Himanshu	3/26/2026	0.6	Internal A&M call to review dashboard priorities & data variances - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Bajaj, Himanshu	3/26/2026	0.2	Review collections dashboards, confirm reason code mappings and identify data questions for follow-up
Croche, Patricio	3/26/2026	1.1	Call with S. ten Cate and P. Croche (A&M) to build additional AR dashboards for reporting purposes

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Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Croche, Patricio	3/26/2026	0.8	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for 2 key customers and action to resolve
Croche, Patricio	3/26/2026	0.4	Draft NAFTA Dashboards with updated balances commentary and risks
Croche, Patricio	3/26/2026	0.7	Review EMEA Dashboards and validate reported balances and trends
Croche, Patricio	3/26/2026	0.6	Categorize tooling data and align balances with reporting structure
Croche, Patricio	3/26/2026	0.6	Correspond with GCC team on dashboard build
Croche, Patricio	3/26/2026	0.6	Correspond with company on pat due Tooling Invoices
Croche, Patricio	3/26/2026	1.4	Review updated tooling data and identify discrepancies and required follow-up
Croche, Patricio	3/26/2026	1.1	Review tooling data and identify discrepancies and required follow-up
Espinoza, Nanci	3/26/2026	0.3	Review and draft correspondence from Company for day ending 3/26
Espinoza, Nanci	3/26/2026	0.7	Prepare plant issue documentation to share with shared services invoice processors
Espinoza, Nanci	3/26/2026	0.9	Prepare instruction materials for how to perform GR in warehouse
Espinoza, Nanci	3/26/2026	0.5	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss how to establish a process on invoices that should be rejected
Espinoza, Nanci	3/26/2026	0.8	Participate in a working session with Company and N. Espinoza to discuss approach to Business-level PMO update for all NA
Espinoza, Nanci	3/26/2026	0.6	Participate in a meeting with shared services and N. Espinoza (A&M) to discuss next steps for updating workflow users in MIP
Espinoza, Nanci	3/26/2026	0.4	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss invoices in error weekly status update for plant
Espinoza, Nanci	3/26/2026	2.7	Update business-level governance materials for region PMO
Espinoza, Nanci	3/26/2026	2.6	Consolidate workflow user list to share with shared services
Everhart, Brett	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
Everhart, Brett	3/26/2026	1.2	Review customer overdue report from client
Everhart, Brett	3/26/2026	2.4	Prepare materials and talk track for the SteerCo with the Company leadership

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/26/2026	1.7	Evaluate pre-petition backlog reduction plan
Flores, Alejandro	3/26/2026	0.3	Review correspondence related to proposals for addressing small value, overdue invoices in error
Flores, Alejandro	3/26/2026	0.4	Review correspondence related to rejection of invoices for a certain plant in relationship to general guidelines
Flores, Alejandro	3/26/2026	0.5	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant
Flores, Alejandro	3/26/2026	0.6	Correspond with operational controller regarding format documentations practices for weekly PMOs
Flores, Alejandro	3/26/2026	0.8	Participate in a call with Company PTP processing team regarding the mass updating of user lists and workflow reassignment
Flores, Alejandro	3/26/2026	1.4	Prepare and review consolidated user list file for all PMO activated PMOs
Flores, Alejandro	3/26/2026	0.2	Correspond with plant manager to reschedule weekly PTP tracking
Flores, Alejandro	3/26/2026	0.3	Review exchange with operational controller regarding business level communication and progress of the PMOs
Flores, Alejandro	3/26/2026	0.9	Meet with manufacturing planner for a certain plant regarding to discuss training to warehouse personnel and team collaboration to follow-up on invoices in error
Grossi, Nick	3/26/2026	0.5	Participate in discussion with Company and Ad Hoc Group professionals to review working capital
Jadoon, Shazim	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
Jadoon, Shazim	3/26/2026	1.1	Track Promise-to-Pay (PTP) commitments vs actual cash collections
Jadoon, Shazim	3/26/2026	0.7	Internal session with B. Tatham (A&M), S. Jadoon on steerco prep
Jadoon, Shazim	3/26/2026	1.3	Identify data quality issues impacting visibility (e.g. inconsistent reason codes, missing fields)
Jadoon, Shazim	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Jadoon, Shazim	3/26/2026	0.6	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Neal, Elliott	3/26/2026	1.4	Revise SteerCo materials based on feedback in pre-SteerCo alignment call
Neal, Elliott	3/26/2026	1.9	Review and revise business-level governance region PMO materials
Neal, Elliott	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
Neal, Elliott	3/26/2026	0.6	Review and respond to emails from Company stakeholders

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/26/2026	1.1	Participate in a working session with Company to develop Business-level PMO update for all NAFTA
Panda, Dipika	3/26/2026	0.6	Internal A&M call to review dashboard priorities & data variances - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Panda, Dipika	3/26/2026	1.1	Refine dataset by filtering relevant entities and isolating specific company codes for accurate analysis
Panda, Dipika	3/26/2026	0.8	Implement multiple filters (snapshot date, aging bucket, currency, reason code, invoice number) and validate dashboard functionality and data consistency
Panda, Dipika	3/26/2026	0.8	Identify and highlight unused credits for customers and validate supporting details through source file analysis
Panda, Dipika	3/26/2026	0.9	Create customer-specific tabs with Open AR trend, past due %, reason code analysis, and invoice-level movement tracking
Panda, Dipika	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Panda, Dipika	3/26/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review updated dashboards, optimized Alteryx workflow and analysis methodology
Panda, Dipika	3/26/2026	0.9	Assess handling of partial payments, noting aging is based on invoice date instead of payment date and flag for review
Panda, Dipika	3/26/2026	1.2	Develop NAFTA Cash Drive Focus dashboard with defined assumptions and customer-level analysis views
Panda, Dipika	3/26/2026	0.9	Exclude large outlier transaction for customer based on status classification and align invoice logic using outstanding balance and reference fields
Qu, Shilin	3/26/2026	0.6	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Qu, Shilin	3/26/2026	1.2	Email correspondence with company regarding OTC meetings to further understanding of collection process
Sharma, Paritosh	3/26/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review updated dashboards, optimized Alteryx workflow and analysis methodology
Sharma, Paritosh	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Sharma, Paritosh	3/26/2026	0.4	Validate cross-filter and slicer interactions across pages and confirm correct chart updates under multiple filter states
Sharma, Paritosh	3/26/2026	0.8	Prepare assumptions/methodology, open data questions and workflow optimization changes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/26/2026	0.7	Review collections dashboards, confirm reason code mappings and identify data questions for follow-up
Sharma, Paritosh	3/26/2026	0.7	Reconcile Current vs Past Due by comparing dashboard results with source file aging
Sharma, Paritosh	3/26/2026	1.6	Optimize Alteryx workflows for all dashboards, streamline joins, data types, and field standardization
Sharma, Paritosh	3/26/2026	0.8	Review Global Open AR dashboard tabs and confirm KPI calculations align with source logic and definitions
Sharma, Paritosh	3/26/2026	0.6	Review of dashboard visuals post-optimization, confirm data accuracy and readiness for internal review
Sharma, Paritosh	3/26/2026	0.6	Internal A&M call to review dashboard priorities & data variances - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Sharma, Paritosh	3/26/2026	0.4	Implement inclusion/exclusion and credit/debit note netting checks in Alteryx and validate impacts on Open AR totals
Sharma, Paritosh	3/26/2026	0.9	Match Open AR totals to source files by region/division and document any snapshot or exclusion-based differences
Singh, Vani	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Singh, Vani	3/26/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review updated dashboards, optimized Alteryx workflow and analysis methodology
Singh, Vani	3/26/2026	0.3	Review findings on unused credits for customers
Singh, Vani	3/26/2026	0.6	Internal A&M call to review dashboard priorities & data variances - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), H. Bajaj (A&M)
Singh, Vani	3/26/2026	0.7	Review on multiple analysis like Current vs Past Due for different snapshot dates
Tatham, Ben	3/26/2026	0.7	Internal session with B. Tatham (A&M), S. Jadoon on steerco prep
Tatham, Ben	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
ten Cate, Sanna	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
ten Cate, Sanna	3/26/2026	1.6	Consolidate notes and send out actions to company after invoice dispute calls
ten Cate, Sanna	3/26/2026	1.4	Review and respond to correspondence with company
ten Cate, Sanna	3/26/2026	1.1	Call with S. ten Cate and P. Croche (A&M) to build additional AR dashboards for reporting purposes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/26/2026	0.8	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for 2 key customers and action to resolve
ten Cate, Sanna	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
ten Cate, Sanna	3/26/2026	0.9	Prepare for working session calls with Customer
ten Cate, Sanna	3/26/2026	1.4	Draft additional OTC update slides for SteerCo meeting
Weiland, Brad	3/26/2026	0.4	Review and analyze items re February financial statements
Yosaitis, Brad	3/26/2026	2.6	Draft and review additional OTC update slides for SteerCo meeting
Yosaitis, Brad	3/26/2026	1.4	Prepare for cash drive daily meetings and organize agenda discussion points and asks
Yosaitis, Brad	3/26/2026	2.3	Review and respond to correspondence with company
Yosaitis, Brad	3/26/2026	0.5	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), S. Jadoon (A&M), S. Qu (A&M), H. Bajaj (A&M) of EMEA and NAFTA progress for OTC initiatives
Yosaitis, Brad	3/26/2026	1.0	Call with company, B. Everhart, B. Yosaitis, S. Jadoon, B. Tatham, E. Neal, S. ten Cate (A&M) to discuss OTC and PTP updates ahead of readout with leadership Friday
Yosaitis, Brad	3/26/2026	0.8	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for 2 key customers and action to resolve
Bajaj, Himanshu	3/27/2026	0.6	Create calculated column for USD to OKU conversion to support SteerCo reporting and currency toggle in Dashboard
Bajaj, Himanshu	3/27/2026	0.3	Enhance and build measure for WoW visuals with stacked bars (Current vs Past Due \$)based on aging date."
Bajaj, Himanshu	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Croche, Patricio	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Croche, Patricio	3/27/2026	1.3	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
Croche, Patricio	3/27/2026	0.7	Analyze division specific tooling data
Croche, Patricio	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Croche, Patricio	3/27/2026	0.5	Walkthrough of deductions management process flow with company, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M)
Croche, Patricio	3/27/2026	0.6	Call with P. Croche, S. ten Cate (A&M) to review regional dashboards and data sets

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Croche, Patricio	3/27/2026	2.2	Review NAFTA OTC Dashboard and validate balances trends and key drivers
Croche, Patricio	3/27/2026	2.4	Analyze Rebilling Data and identify drivers timing and open issues
Croche, Patricio	3/27/2026	0.5	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M) to discuss the cash drive progress with PMO plant leaders
Del Giudice, Frank	3/27/2026	2.2	Review P2P dashboard reporting and validate balances trends and reporting accuracy
Del Giudice, Frank	3/27/2026	1.2	Review P2P documentation and note process gaps and required updates
Del Giudice, Frank	3/27/2026	0.6	Participate in Company post-petition resource augmentation discussion
Del Giudice, Frank	3/27/2026	0.8	Prepare for Company Steering Committee meeting on P2P and O2C initiatives
Del Giudice, Frank	3/27/2026	2.4	Continue review of P2P documentation
Espinoza, Nanci	3/27/2026	0.7	Participate in a meeting with Company and N. Espinoza (A&M) to identify the correct way to account for tooling in P2P process
Espinoza, Nanci	3/27/2026	0.5	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss invoices in error weekly status update for plant
Espinoza, Nanci	3/27/2026	1.4	Prepare analysis and response for GRs done after expected date
Espinoza, Nanci	3/27/2026	0.3	Review and draft correspondence from Company for day ending 3/27
Espinoza, Nanci	3/27/2026	1.6	Update business-level governance materials for region PMO
Everhart, Brett	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Flores, Alejandro	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Flores, Alejandro	3/27/2026	0.3	Review communications between PTP processing related to mass user update for certain plants
Flores, Alejandro	3/27/2026	0.6	Review correspondence related to the process of booking down payments for tooling suppliers
Flores, Alejandro	3/27/2026	0.8	Participate in a call with plant controller to review the ASN information for certain plants
Flores, Alejandro	3/27/2026	0.4	Schedule call with Company learning and development for project introduction and training materials requirements
Flores, Alejandro	3/27/2026	1.4	Prepare summary of root causes of late goods receipts for a certain plant
Flores, Alejandro	3/27/2026	0.6	Participate in a follow-up session with the Company regarding resource augmentation plans to address PTP backlog clearing

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/27/2026	0.6	Review correspondence related to freight vendor claims for a certain plant
Flores, Alejandro	3/27/2026	0.8	Participate in a call with Company accountants regarding proper procedure to document downpayments
Flores, Alejandro	3/27/2026	0.4	Review correspondence related to reporting updates and new features to be added
Flores, Alejandro	3/27/2026	0.3	Schedule call with the Company's reporting team to view data sources for two additional indicators to track
Flores, Alejandro	3/27/2026	0.4	Review correspondence between plant controllers and PTP leadership regarding service level of the processing teams for a certain plant
Flores, Alejandro	3/27/2026	0.3	Review correspondence related to indirect spend claims for a certain plant
Flores, Alejandro	3/27/2026	0.5	Participate in a weekly tracking session following up on invoices in error for the Company for other plant for the week ending 03.27
Flores, Alejandro	3/27/2026	0.6	Participate in a weekly tracking session following up on invoices in error for the Company for a certain plant for the week ending 03.27
Grossi, Nick	3/27/2026	0.3	Participate in discussion with Company regarding prepetition liabilities
Grossi, Nick	3/27/2026	0.6	Reconcile invoice in error reporting and coordinate write offs with accounting group
Grossi, Nick	3/27/2026	1.5	Review and provide comments re: P2P/OTC reporting materials
Grossi, Nick	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Jadoon, Shazim	3/27/2026	0.6	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Jadoon, Shazim	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Jadoon, Shazim	3/27/2026	0.5	Walkthrough of deductions management process flow with company, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M)
Neal, Elliott	3/27/2026	0.4	Plan following week's priorities and meetings, send invites, and email guidance to team members
Neal, Elliott	3/27/2026	1.1	Participate in P2P post petition resource augmentation discussion with Company
Neal, Elliott	3/27/2026	0.7	Reply to email correspondence from Company re: weekly SteerCo topics and upcoming P2P Resource Augmentation proposal meeting, to include providing additional analysis and adjustments to a previously drafted presentation
Neal, Elliott	3/27/2026	1.2	Prepare materials on guidance on P2P process for handling project holds

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Panda, Dipika	3/27/2026	0.9	Validate outputs against source files, assess data quality issues, and document key observations and next steps
Panda, Dipika	3/27/2026	1.1	Integrate processed data into Power BI and define dashboard structure and layout
Panda, Dipika	3/27/2026	1.7	Develop visuals and supporting tables to track trends, performance metrics, and underlying invoice-level details
Panda, Dipika	3/27/2026	0.9	Consolidate multiple source files into a standardized dataset for analysis and reporting for NAFTA AR Aging
Panda, Dipika	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Panda, Dipika	3/27/2026	0.7	Apply filtering and segmentation logic to support focused analysis across different entities and customer groups
Panda, Dipika	3/27/2026	1.3	Internal A&M Call to Review NAFTA Cash Drive Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Panda, Dipika	3/27/2026	1.4	Perform data transformations and calculations in Alteryx to derive key metrics and ensure consistency across datasets
Panda, Dipika	3/27/2026	1.2	Standardize fields, formats, and identifiers to enable seamless integration and accurate mapping across sources
Qu, Shilin	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Qu, Shilin	3/27/2026	1.2	Email key account managers correspondence with company regarding top customers
Qu, Shilin	3/27/2026	0.5	Walkthrough of deductions management process flow with company, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M)
Qu, Shilin	3/27/2026	0.6	Meeting with internal A&M team to discuss work plan for the day with S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Sharma, Paritosh	3/27/2026	0.4	Assess & quantify unused credits for customers and create sample examples for unused credits & partial payments
Sharma, Paritosh	3/27/2026	0.4	Apply company-level filters to isolate company data using division and company code
Sharma, Paritosh	3/27/2026	0.7	Add calculated column to convert USD Open AR Amount to OKU for SteerCo reporting and currency toggle support
Sharma, Paritosh	3/27/2026	0.6	Build past due WoW visuals: stacked bars for Current vs Past Due \$ and line for Past Due% based on each file's aging date
Sharma, Paritosh	3/27/2026	0.6	Develop invoice-level detail table: invoice number, amount (desc), due date, aging bucket, status/sub-status, payment date
Sharma, Paritosh	3/27/2026	1.3	Internal A&M Call to Review NAFTA Cash Drive Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/27/2026	0.4	Incorporate open AR metric calculations: current vs past due, aging buckets based on file aging date, and WoW flags
Sharma, Paritosh	3/27/2026	0.5	Export cleaned, conformed dataset to the Power BI model and define dashboard scope and layout
Sharma, Paritosh	3/27/2026	0.4	Exclude the large credit from all views and sense check the totals for each tab in the dashboard
Sharma, Paritosh	3/27/2026	0.4	Draft concise summary, discrepancies investigated, and next steps for data quality and analysis
Sharma, Paritosh	3/27/2026	0.6	Select and standardize common fields across sources, align data types, date formats, and key identifiers
Sharma, Paritosh	3/27/2026	0.9	Perform invoice netting with credit and debit notes to derive net open amounts for cash drive customers
Sharma, Paritosh	3/27/2026	0.6	Create reason code trend: stacked bar chart over time using status only where sub-status exists; handle single-file customers
Sharma, Paritosh	3/27/2026	0.9	Consolidate all input files for NAFTA cash drive customers into a single standardized dataset
Sharma, Paritosh	3/27/2026	0.5	Configure customer-specific tabs with consistent layouts in the NAFTA Cash Drive Focus Dashboard
Shiffman, David	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Singh, Vani	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Singh, Vani	3/27/2026	0.4	Review analysis and reporting for NAFTA AR Aging
Singh, Vani	3/27/2026	1.3	Setup logic for invoice netting with credit and debit notes
Singh, Vani	3/27/2026	1.3	Internal A&M Call to Review NAFTA Cash Drive Dashboard - with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M)
Tatham, Ben	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Tatham, Ben	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
ten Cate, Sanna	3/27/2026	0.5	Walkthrough of deductions management process flow with company, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M)
ten Cate, Sanna	3/27/2026	0.6	Call with P. Croche, S. ten Cate (A&M) to review regional dashboards and data sets
ten Cate, Sanna	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
ten Cate, Sanna	3/27/2026	1.3	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
ten Cate, Sanna	3/27/2026	1.7	Review correspondence with Company and address open items and responses

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/27/2026	0.5	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M) to discuss the cash drive progress with PMO plant leaders
ten Cate, Sanna	3/27/2026	0.9	Review collection dashboards to track AR reduction
ten Cate, Sanna	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
ten Cate, Sanna	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
ten Cate, Sanna	3/27/2026	0.4	Review list of standard reason codes to be utilized in their collections files
Yosaitis, Brad	3/27/2026	0.5	Walkthrough of deductions management process flow with company, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M)
Yosaitis, Brad	3/27/2026	1.3	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
Yosaitis, Brad	3/27/2026	0.3	Call with B. Tatham, B. Yosaitis, P. Croche, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Yosaitis, Brad	3/27/2026	0.5	Call with company, B. Yosaitis, P. Croche, S. ten Cate (A&M) to discuss the cash drive progress with PMO plant leaders
Yosaitis, Brad	3/27/2026	1.9	Prepare for cash drive daily meetings and organize agenda discussion points and asks
Yosaitis, Brad	3/27/2026	0.3	Call with B. Yosaitis (A&M), P. Croche (A&M), V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M), H. Bajaj (A&M) to discuss NAFTA dashboard updates
Yosaitis, Brad	3/27/2026	1.6	Review collection dashboards and validate balances trends and collection risks
Yosaitis, Brad	3/27/2026	1.0	Call with Company, N. Grossi, D. Shiffman, B. Everhart, E. Neal, B. Tatham, B. Yosaitis, S. Jadoon, A. Flores, S. ten Cate (A&M) to discuss weekly SteerCo readout on PTP and OTC updates
Yosaitis, Brad	3/27/2026	0.7	Review list of standard reason codes
Espinoza, Nanci	3/29/2026	0.2	Review and draft correspondence from Company for day ending 3/29
Espinoza, Nanci	3/29/2026	1.1	Update business-level governance materials for region PMO
Neal, Elliott	3/29/2026	2.1	Review team analysis, company data and emails sent by Company stakeholders from the past week
Neal, Elliott	3/29/2026	1.4	Draft upcoming week's Steering Committee presentation
Neal, Elliott	3/29/2026	0.3	Create agenda and content for weekly progress review meetings with Company stakeholders
Del Giudice, Frank	3/30/2026	0.9	Prepare for working session to conduct root cause analysis regarding invoices in error
Del Giudice, Frank	3/30/2026	0.4	Schedule recurring call for P2P initiative tracking

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Del Giudice, Frank	3/30/2026	1.4	Conduct invoices in error root cause analysis
Espinoza, Nanci	3/30/2026	0.6	Participate in a meeting with Company and N. Espinoza (A&M) to discuss next steps in expanding business-level PMOs
Espinoza, Nanci	3/30/2026	0.5	Working session with A. Flores and N. Espinoza (A&M) discuss PMO P2P needs and updates
Espinoza, Nanci	3/30/2026	0.4	Participate in a meeting with Company and N. Espinoza (A&M) to discuss additional updates to workflow user lists for indirect and tooling vendors in Plant 1
Espinoza, Nanci	3/30/2026	0.3	Participate in a meeting with Company and N. Espinoza (A&M) to discuss additional updates to workflow user lists for indirect and tooling vendors in Plant 2
Espinoza, Nanci	3/30/2026	0.7	Participate in a meeting with Company and N. Espinoza (A&M) to discuss additional updates to workflow user lists for indirect and tooling vendors in Plant 3
Espinoza, Nanci	3/30/2026	0.7	Participate in a meeting with Company and N. Espinoza (A&M) to discuss ASN and new standard label roll out plan
Espinoza, Nanci	3/30/2026	0.3	Participate in a meeting with Company and N. Espinoza (A&M) to discuss surge capacity status and root cause analyses
Espinoza, Nanci	3/30/2026	1.2	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) discuss a top offender for plant and how to document and share issue resolution
Espinoza, Nanci	3/30/2026	0.8	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss confirmation of payment for a critical vendor
Espinoza, Nanci	3/30/2026	0.7	Participate in a meeting with Company, shared services, and N. Espinoza (A&M) to discuss training materials needed for new platform users
Espinoza, Nanci	3/30/2026	2.4	Prepare issue log / FAQ for plant level reference and tracking
Espinoza, Nanci	3/30/2026	0.9	Update business-level governance materials for region PMO
Espinoza, Nanci	3/30/2026	0.6	Participate in a meeting with Company and N. Espinoza (A&M) to discuss additional updates to workflow user lists for indirect and tooling vendors in Plant 4
Everhart, Brett	3/30/2026	1.9	Evaluate overdue for client's key account
Everhart, Brett	3/30/2026	2.1	Prepare for purchasing leadership sync
Everhart, Brett	3/30/2026	1.8	Evaluate EMEA collection SOPs and review process gaps and improvement areas
Everhart, Brett	3/30/2026	0.3	Discuss customer payment terms and outstanding AR balances with N. Grossi, D. Shiffman, B. Everhart, B. Yosaitis, S. ten Cate (A&M)
Everhart, Brett	3/30/2026	2.2	Review NAFTA cash drive focused dashboard
Everhart, Brett	3/30/2026	1.9	Evaluate Mexico plant PTP overdue and identify balances risks and next steps

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Flores, Alejandro	3/30/2026	0.5	Working session with A. Flores and N. Espinoza (A&M) discuss PMO P2P needs and updates
Flores, Alejandro	3/30/2026	0.7	Review and analyze user guides for the supplier portal sent by the Company
Flores, Alejandro	3/30/2026	0.6	Participate in a call with PTP leadership regarding root cause analysis for the plants under review
Flores, Alejandro	3/30/2026	0.5	Participate in a call with the company's supply chain leaders for update on the ASN drive
Flores, Alejandro	3/30/2026	0.4	Correspond with A&M vendor payment team regarding status of a freight vendor for a certain plant
Flores, Alejandro	3/30/2026	0.6	Participate in a call with a plant controller for details regarding clearing of invoices for a certain plant
Flores, Alejandro	3/30/2026	0.6	Participate in a call with manufacturing planner for context on the status of a certain vendor's claims for a certain plant
Flores, Alejandro	3/30/2026	0.5	Participate in a meeting with the Company's learning and development team to discuss training gaps and documentation requirements for NAFTA plants
Grossi, Nick	3/30/2026	1.1	Coordinate MX OTC and P2P considerations
Grossi, Nick	3/30/2026	0.3	Discuss customer payment terms and outstanding AR balances with N. Grossi, D. Shiffman, B. Everhart, B. Yosaitis, S. ten Cate (A&M)
Jadoon, Shazim	3/30/2026	0.7	Meeting with internal A&M team to discuss work plan for the week with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/30/2026	0.9	Discuss division collections report with company, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Jadoon, Shazim	3/30/2026	0.5	Discuss latest NAFTA + EMEA OTC updates with B. Tatham, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Jadoon, Shazim	3/30/2026	0.5	Call with D. Shiffman, S. Jadoon, H. Waismann and S. Qu (A&M) to discuss overall case-to-date EMEA factoring balances and accounting process related to factored invoices
Jadoon, Shazim	3/30/2026	0.3	Communicate with client on factoring and requirement to understand scope
Jadoon, Shazim	3/30/2026	0.9	Meeting with company back office team to follow-up on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/30/2026	1.2	Communicate with client to set up multiple collection sessions with KAMs
Jadoon, Shazim	3/30/2026	0.3	Communicate with client on objective of session in week
Jadoon, Shazim	3/30/2026	0.6	Meeting with company and company back office team to align on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/30/2026	0.5	Internal call to discuss priorities for the week B. Tatham, S. Jadoon (A&M)
Neal, Elliott	3/30/2026	1.4	Revise Business-level PMO sessions and send guidance on rollout schedule to company
Neal, Elliott	3/30/2026	0.3	Participate in a meeting with Company to check in on week's priorities and discuss root cause analyses

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Neal, Elliott	3/30/2026	0.8	Review Invoices in Error data to assess week-over-week trends to be discussed in upcoming SteerCo presentation
Neal, Elliott	3/30/2026	0.7	Internal meeting with P2P working team to discuss current week's priorities
Neal, Elliott	3/30/2026	1.4	Review and revise P2P executive summary slides of Steering Committee deck as well as supporting analysis and backup slides for them
Neal, Elliott	3/30/2026	0.6	Participate in a meeting with Company to discuss next steps in expanding business-level PMOs
Neal, Elliott	3/30/2026	0.7	Participate in a meeting with Company to discuss ASN and new standard label roll out plan
Neal, Elliott	3/30/2026	0.8	Prepare for Purchasing SteerCo with Company stakeholders to include data and trend analysis on PPV holds
Panda, Dipika	3/30/2026	1.3	Update Closed AR dashboard by adding a Factored Customers filter and validate functionality across EMEA & NAFTA views
Panda, Dipika	3/30/2026	0.9	Implement additional filters (Invoice Status, Aging Buckets) and update visuals to reflect open invoice trends and ordered aging views
Panda, Dipika	3/30/2026	1.3	Investigate mismatches in totals driven by unapplied credits impacting reconciliation with raw data
Panda, Dipika	3/30/2026	0.3	Call with B. Yosaitis, V. Singh, D. Panda, P. Sharma, and S. ten Cate (A&M) to conduct review of collections dashboard
Panda, Dipika	3/30/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA AR Cash Drive Focus dashboard discrepancies
Panda, Dipika	3/30/2026	1.4	Enhance NAFTA Cash Drive dashboard with week-on-week invoice tracking and status classification (Added, Rolled Forward, Closed)
Panda, Dipika	3/30/2026	0.8	Improve dashboard usability by refining visuals (e.g., reason code trends, full-value invoice display) and ensuring consistent formatting
Panda, Dipika	3/30/2026	1.4	Review invoice-level discrepancies by validating reference fields and confirming status differences between source data and dashboard outputs
Panda, Dipika	3/30/2026	0.9	Analyze differences between Current vs Past Due buckets due to variation in snapshot date logic between source files and dashboard
Qu, Shilin	3/30/2026	0.7	Meeting with internal A&M team to discuss work plan for the week with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/30/2026	0.9	Meeting with company back office team to follow-up on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/30/2026	0.9	Discuss division collections report with company, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Qu, Shilin	3/30/2026	1.1	Email key company contacts to arrange country specific AR meetings
Qu, Shilin	3/30/2026	1.3	Analyze AR overdue overview combining global view and deduction view to share with the company
Qu, Shilin	3/30/2026	0.8	Assess bad debt provisioning methodology the company applied
Qu, Shilin	3/30/2026	0.7	Draft PowerPoint slides for KAM sessions on top customers

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Qu, Shilin	3/30/2026	0.5	Discuss latest NAFTA + EMEA OTC updates with B. Tatham, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Qu, Shilin	3/30/2026	0.5	Call with D. Shiffman, S. Jadoon, H. Waismann and S. Qu (A&M) to discuss overall case-to-date EMEA factoring balances and accounting process related to factored invoices
Qu, Shilin	3/30/2026	0.6	Meeting with company and company back office team to align on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/30/2026	1.1	Prepare analysis for top customer AR overdue overview to share with the company
Qu, Shilin	3/30/2026	0.6	Track aging migration where balances move between buckets compared with last week
Sharma, Paritosh	3/30/2026	0.9	Add Factored Customers filter to Closed AR Power BI dashboard and validate interactions across visuals and pages
Sharma, Paritosh	3/30/2026	0.8	Align Alteryx aging logic to use snapshot date in the file name for WoW calculations and add override control for files defaulting to 03/31
Sharma, Paritosh	3/30/2026	0.3	Call with B. Yosaitis, V. Singh, D. Panda, P. Sharma, and S. ten Cate (A&M) to conduct review of collections dashboard
Sharma, Paritosh	3/30/2026	0.7	Calculate Current vs Past Due metrics in Alteryx using file name based snapshot date and validate against source collection data files
Sharma, Paritosh	3/30/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA AR Cash Drive Focus dashboard discrepancies
Sharma, Paritosh	3/30/2026	0.8	Build invoice-level WoW view and reason code filter in NAFTA Cash Drive tab and ensure charts show only open invoices when applicable
Sharma, Paritosh	3/30/2026	0.3	Analyze mismatched totals tied to unused credit/debit notes
Sharma, Paritosh	3/30/2026	0.7	Validate invoice status discrepancies (Open vs Closed)
Sharma, Paritosh	3/30/2026	0.4	Format invoice-level table to display full dollar amounts and verify USD-OKU reporting consistency
Sharma, Paritosh	3/30/2026	1.6	Execute invoice-level status derivation in Alteryx (Added this week, Rolled Forward, Closed) using weekly snapshots
Sharma, Paritosh	3/30/2026	0.4	Update Alteryx workflow to map and pass through Factored Customer flag for Closed AR analysis and refresh Power BI
Sharma, Paritosh	3/30/2026	0.6	Update Open AR % Trend by Reason Codes to stack from highest to lowest percentage for clearer comparison and visualize trends over time
Sharma, Paritosh	3/30/2026	0.3	Compile consolidated readout of changes, clarifications, link PBIX files and validation workbooks for internal review
Sharma, Paritosh	3/30/2026	0.3	Update Aging Bucket slicer with order from newest or oldest aging bucket (Current, 1–30, 31–60 etc.)
Sharma, Paritosh	3/30/2026	0.7	Investigate Current vs Past Due amount variances (source file vs dashboard) due to snapshot date selection
Shiffman, David	3/30/2026	0.5	Call with D. Shiffman, S. Jadoon, H. Waismann and S. Qu (A&M) to discuss overall case-to-date EMEA factoring balances and accounting process related to factored invoices

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Shiffman, David	3/30/2026	0.3	Discuss customer payment terms and outstanding AR balances with N. Grossi, D. Shiffman, B. Everhart, B. Yosaitis, S. ten Cate (A&M)
Singh, Vani	3/30/2026	0.3	Call with B. Yosaitis, V. Singh, D. Panda, P. Sharma, and S. ten Cate (A&M) to conduct review of collections dashboard
Singh, Vani	3/30/2026	1.8	Validate scenarios in NAFTA Cash Drive dashboard
Singh, Vani	3/30/2026	0.6	Validate invoice-level status derivation analysis
Singh, Vani	3/30/2026	0.4	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA AR Cash Drive Focus dashboard discrepancies
Tatham, Ben	3/30/2026	0.7	Review progress against agreed action plan and timelines
Tatham, Ben	3/30/2026	0.5	Internal call to discuss priorities for the week B. Tatham, S. Jadoon (A&M)
Tatham, Ben	3/30/2026	0.5	Discuss latest NAFTA + EMEA OTC updates with B. Tatham, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
ten Cate, Sanna	3/30/2026	0.5	Discuss latest NAFTA + EMEA OTC updates with B. Tatham, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
ten Cate, Sanna	3/30/2026	0.3	Discuss customer payment terms and outstanding AR balances with N. Grossi, D. Shiffman, B. Everhart, B. Yosaitis, S. ten Cate (A&M)
ten Cate, Sanna	3/30/2026	0.9	Discuss division collections report with company, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
ten Cate, Sanna	3/30/2026	0.4	Consolidate notes and send out actions to company after invoice dispute calls
ten Cate, Sanna	3/30/2026	1.2	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for 2 key customers and action to resolve
ten Cate, Sanna	3/30/2026	0.3	Call with B. Yosaitis, V. Singh, D. Panda, P. Sharma, and S. ten Cate (A&M) to conduct review of collections dashboard
ten Cate, Sanna	3/30/2026	0.9	Call with Company, B. Yosaitis, and S. ten Cate (A&M) to review tooling invoice process
ten Cate, Sanna	3/30/2026	0.5	Call with Company, B. Yosaitis, S. ten Cate (A&M), to review collections tool
ten Cate, Sanna	3/30/2026	1.1	Draft slide showing progress on initiatives
ten Cate, Sanna	3/30/2026	1.8	Prepare for customer collections calls by reviewing outstanding balances, disputes, and action items
ten Cate, Sanna	3/30/2026	1.2	Review correspondence with Company and address open items and responses
ten Cate, Sanna	3/30/2026	0.4	Prepare for deep dive AR call with company into tooling invoices
ten Cate, Sanna	3/30/2026	0.3	Review dashboard updates and confirm latest revisions and reporting accuracy
ten Cate, Sanna	3/30/2026	0.8	Review latest Global AR report and validate balances trends and collection risks

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Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/30/2026	0.9	Review tooling invoice process with Company, B. Yosaitis, and S. ten Cate (A&M)
ten Cate, Sanna	3/30/2026	0.8	Review tooling invoice dataset and identify discrepancies balances and follow-up
Waismann, Heitor	3/30/2026	0.2	Correspond with A&M AP and AR team, re.: booking process for factoring invoices
Waismann, Heitor	3/30/2026	0.5	Call with D. Shiffman, S. Jadoon, H. Waismann and S. Qu (A&M) to discuss overall case-to-date EMEA factoring balances and accounting process related to factored invoices
Weiland, Brad	3/30/2026	0.3	Correspond with client, A. Shahbain (A&M) re customer refund and A/R items
Yosaitis, Brad	3/30/2026	0.9	Discuss division collections report with company, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Yosaitis, Brad	3/30/2026	0.9	Review tooling invoice process with Company, B. Yosaitis, and S. ten Cate (A&M)
Yosaitis, Brad	3/30/2026	1.2	Review Tooling data for certain plant and identify discrepancies balances and follow-up
Yosaitis, Brad	3/30/2026	0.5	Discuss latest NAFTA + EMEA OTC updates with B. Tatham, B. Yosaitis, S. Jadoon, S. Qu, S. ten Cate (A&M)
Yosaitis, Brad	3/30/2026	0.5	Call with Company, B. Yosaitis, S. ten Cate (A&M), to review collections tool
Yosaitis, Brad	3/30/2026	1.2	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for 2 key customers and action to resolve
Yosaitis, Brad	3/30/2026	0.7	Prepare for client meetings and organize agenda discussion points and asks
Yosaitis, Brad	3/30/2026	0.9	Call with Company, B. Yosaitis, and S. ten Cate (A&M) to review tooling invoice process
Yosaitis, Brad	3/30/2026	0.3	Call with B. Yosaitis, V. Singh, D. Panda, P. Sharma, and S. ten Cate (A&M) to conduct review of collections dashboard
Yosaitis, Brad	3/30/2026	1.8	Review dashboard updates and confirm latest revisions and reporting accuracy
Yosaitis, Brad	3/30/2026	1.2	Review latest Global AR report and validate balances trends and collection risks
Yosaitis, Brad	3/30/2026	0.9	Review slide showing progress on initiatives
Yosaitis, Brad	3/30/2026	0.3	Discuss customer payment terms and outstanding AR balances with N. Grossi, D. Shiffman, B. Everhart, B. Yosaitis, S. ten Cate (A&M)
Bajaj, Himanshu	3/31/2026	0.8	Analyze and standardize the Global AR file in alignment with the Alteryx workflow
Bajaj, Himanshu	3/31/2026	0.4	Run the workflow and perform sense checks on derived figures
Bajaj, Himanshu	3/31/2026	0.4	Perform quality and sense checks on figures and charts after dashboard refresh
Bajaj, Himanshu	3/31/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes to NAFTA Cash Drive Dashboard & tooling analysis

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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Bajaj, Himanshu	3/31/2026	0.3	Load and transform data into Microsoft Power BI
Bajaj, Himanshu	3/31/2026	0.4	Incorporate measures to enable include/exclude flag functionality
Bajaj, Himanshu	3/31/2026	0.5	Enhance the workflow to incorporate missing customer categories in Global Trend data
Bajaj, Himanshu	3/31/2026	0.6	Research and correct deviations in totals between Global Aging and Global Trend datasets
Del Giudice, Frank	3/31/2026	1.6	Begin preparation of meeting materials for upcoming Steering Committee Deck distribution
Del Giudice, Frank	3/31/2026	2.2	Refine invoices in error root cause analysis
Del Giudice, Frank	3/31/2026	0.8	Prepare for P2P check-in call with Company to review root invoices in error root cause analysis
Del Giudice, Frank	3/31/2026	0.4	Prepare and submit access request for P2P dashboard environment
Del Giudice, Frank	3/31/2026	0.6	Participate in P2P check-in call with Company to review approach for invoices in error root cause analysis
Espinoza, Nanci	3/31/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss PR / PO standardization
Espinoza, Nanci	3/31/2026	0.8	Prepare pre-petition invoice processing prioritization structure for leadership update for the week ending 4/4
Espinoza, Nanci	3/31/2026	1.9	Prepare invoice in error root cause analysis for leadership
Espinoza, Nanci	3/31/2026	1.0	Participate in a meeting with Company and E. Neal, A. Flores, N. Espinoza (A&M) to discuss root cause analyses for invoices in error
Espinoza, Nanci	3/31/2026	2.1	Finalize goods receipt one-pager for warehouse training
Espinoza, Nanci	3/31/2026	1.9	Analyze invoices in error data for duplicates in workflow
Espinoza, Nanci	3/31/2026	1.7	Prepare KPIs for weekly leadership update for the week ending 4/4
Everhart, Brett	3/31/2026	0.6	Call with B. Everhart, B. Yosaitis, S. Jadoon, and S. ten Cate (A&M) to discuss key OTC process gaps
Everhart, Brett	3/31/2026	1.3	Comment on EMEA collection SOPs and provide feedback on process improvements
Everhart, Brett	3/31/2026	1.4	Evaluate urgent payment transfers request
Everhart, Brett	3/31/2026	1.8	Review cash drive focused dashboard and assess key drivers, trends, and reporting accuracy
Everhart, Brett	3/31/2026	2.3	Review PTP price variance data and identify drivers movements and issues
Everhart, Brett	3/31/2026	1.7	Review action plan for key customer account past dues

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Everhart, Brett	3/31/2026	0.5	Meet with B. Everhart, E. Neal, client back office leader to discuss SteerCo feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Flores, Alejandro	3/31/2026	0.4	Review draft infographic prepared for the Company
Flores, Alejandro	3/31/2026	0.4	Review examples of root cause analysis for a certain plant sent by the Company
Flores, Alejandro	3/31/2026	1.0	Participate in a meeting with Company and E. Neal, A. Flores, N. Espinoza (A&M) to discuss root cause analyses for invoices in error
Flores, Alejandro	3/31/2026	1.2	Prepare a slide to summarize the root causes for activated PMO plants
Flores, Alejandro	3/31/2026	0.3	Review examples of wrong plant assignment
Flores, Alejandro	3/31/2026	0.6	Participate in a call regarding standard labels to be added on purchase orders
Flores, Alejandro	3/31/2026	0.8	Analyze goods received data by vendor for certain plant
Flores, Alejandro	3/31/2026	0.3	Review correspondence from the Company's learning and development team for follow-up items
Flores, Alejandro	3/31/2026	1.6	Prepare goods receipt variances slides for summary status presentation
Flores, Alejandro	3/31/2026	0.6	Review summary status of invoices in error sent by the Company for a certain plant
Flores, Alejandro	3/31/2026	1.1	Prepare a slides to summarize the week over week change for activated PMO plants
Flores, Alejandro	3/31/2026	0.6	Participate in a meeting with Company and A. Flores, N. Espinoza (A&M) to discuss PR / PO standardization
Flores, Alejandro	3/31/2026	0.7	Review prioritization proposal prepared by the company for prepetition invoices in error
Flores, Alejandro	3/31/2026	0.6	Summarize invoice data for Nafta plants and change by week
Flores, Alejandro	3/31/2026	0.6	Summarize invoices data by vendor for slide of root causes for activated PMO plants
Flores, Alejandro	3/31/2026	0.3	Schedule call with country finance controller to discuss advances of NAFTA plants
Grossi, Nick	3/31/2026	1.2	Prepare OTC/P2P status update materials
Grossi, Nick	3/31/2026	0.6	Reconcile cash application of past-due invoices
Jadoon, Shazim	3/31/2026	0.8	Meeting with internal A&M team to debrief on meetings and follow-up with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/31/2026	0.4	Internal call with B. Tatham, B. Yosaitis, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Jadoon, Shazim	3/31/2026	0.7	Meeting with internal A&M team to discuss work plan and priority for the day with S. Jadoon (A&M), S. Qu (A&M)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Jadoon, Shazim	3/31/2026	0.6	Meeting with company back office team and the company to highlight top customer overdue issues with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/31/2026	0.6	Meeting with company back office team to discuss specific country overdue with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/31/2026	0.6	Walkthrough of collections tool with company, B. Yosaitis, S. Jadoon, S. ten Cate (A&M)
Jadoon, Shazim	3/31/2026	1.1	Meeting with company back office team to follow-up on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/31/2026	1.1	Meeting with company back office team to discuss dispute process workflow with S. Jadoon (A&M), S. Qu (A&M)
Jadoon, Shazim	3/31/2026	0.6	Call with B. Everhart, B. Yosaitis, S. Jadoon, and S. ten Cate (A&M) to discuss key OTC process gaps
Neal, Elliott	3/31/2026	1.0	Participate in a meeting with Company to discuss root cause analyses
Neal, Elliott	3/31/2026	0.9	Review weekly KPI trends from updated invoice in error data, conduct additional analysis and provide written commentary to company stakeholders on root causes behind week over week KPI changes
Neal, Elliott	3/31/2026	1.1	Participate in a P2P procurement leadership sync meeting with Company
Neal, Elliott	3/31/2026	0.5	Meet with B. Everhart, E. Neal, client back office leader to discuss SteerCo feedback, weekly priorities, escalations and coordinate use of 3rd party resources
Neal, Elliott	3/31/2026	0.8	Review Power BI-based data on invoices in error at the plant and region level
Neal, Elliott	3/31/2026	1.0	Participate in a meeting with Company and E. Neal, A. Flores, N. Espinoza (A&M) to discuss root cause analyses for invoices in error
Neal, Elliott	3/31/2026	0.6	Participate in a meeting with Company to discuss PR / PO standardization
Neal, Elliott	3/31/2026	2.1	Revise SteerCo deck based on feedback from Company stakeholders
Neal, Elliott	3/31/2026	1.4	Review, analyze and reply to various correspondence from Company regarding invoice processing trends in EMEA, PPV hold root cause analysis, and project meeting planning
Panda, Dipika	3/31/2026	0.9	Update invoice balance logic in Alteryx using revised reference fields and validate credit utilization across key customers
Panda, Dipika	3/31/2026	1.3	Perform detailed tooling invoice analysis, reconciling balances across multiple source files and identifying mismatches driven by missing records and exchange rate differences
Panda, Dipika	3/31/2026	1.2	Enhance NAFTA Cash Drive dashboard by implementing WoW invoice-level tracking with status classification (Added, Rolled Forward, Closed) and additional filters (Customer Group, Plant, Snapshot Date)
Panda, Dipika	3/31/2026	1.3	Refresh NAFTA Collections and Global Open AR dashboards, validate outputs, and summarize key movements and customer-level contributions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Panda, Dipika	3/31/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes to NAFTA Cash Drive Dashboard & tooling analysis
Panda, Dipika	3/31/2026	1.3	Add Resolver-based analysis with trend visuals and invoice-level drilldown to support ownership tracking and follow-ups
Panda, Dipika	3/31/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Dashboard & tooling Analysis
Panda, Dipika	3/31/2026	0.3	Review of dashboard updates and data analysis with V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M)
Panda, Dipika	3/31/2026	1.2	Simplify reason code handling and update visuals, while noting impact on sorting and distribution views
Panda, Dipika	3/31/2026	0.9	Analyze discrepancies across PO and GR datasets, highlighting inconsistencies in amount owed and gaps in data coverage
Qu, Shilin	3/31/2026	0.8	Draft PowerPoint slides for KAM sessions on remaining top customers
Qu, Shilin	3/31/2026	0.9	Email key company contacts to follow up on AR overdue with regional contacts
Qu, Shilin	3/31/2026	1.4	Analyze factoring customers and their average clearing time of invoices based on historical transactions
Qu, Shilin	3/31/2026	0.4	Internal call with B. Tatham, B. Yosaitis, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Qu, Shilin	3/31/2026	0.9	Refresh week on week global AR movement to update the dashboard
Qu, Shilin	3/31/2026	1.1	Meeting with company back office team to follow-up on initiative lists with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/31/2026	0.6	Meeting with company back office team and the company to highlight top customer overdue issues with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/31/2026	0.8	Remap customer categories based on latest AR ledger mapping for comparable view week on week development
Qu, Shilin	3/31/2026	0.8	Meeting with internal A&M team to debrief on meetings and follow-up with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/31/2026	0.7	Meeting with internal A&M team to discuss work plan and priority for the day with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/31/2026	0.6	Meeting with company back office team to discuss specific country overdue with S. Jadoon (A&M), S. Qu (A&M)
Qu, Shilin	3/31/2026	0.6	Review balance of trade customers status to decide which accounts to chase on
Qu, Shilin	3/31/2026	1.1	Meeting with company back office team to discuss dispute process workflow with S. Jadoon (A&M), S. Qu (A&M)
Sharma, Paritosh	3/31/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes to NAFTA Cash Drive Dashboard & tooling analysis
Sharma, Paritosh	3/31/2026	0.6	Add snapshot date toggle for customer-level reason code analysis to switch reporting periods and validate outputs
Sharma, Paritosh	3/31/2026	0.7	Change reason code handling to original values by removing ranking and update reason code filters

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Sharma, Paritosh	3/31/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Dashboard & tooling Analysis
Sharma, Paritosh	3/31/2026	1.9	Add "Open AR by Resolver" tab: weekly 100% stacked chart by Resolver and detail table with AR, counts, and Current/Past Due splits
Sharma, Paritosh	3/31/2026	0.8	Build invoice-level WoW view in NAFTA Cash Drive with Customer Group and Plant filters to align with EMEA design
Sharma, Paritosh	3/31/2026	0.8	Refresh NAFTA Collections dashboard as of 03/30 and summarize WoW movement along with top contributors
Sharma, Paritosh	3/31/2026	1.6	Refresh Global Open AR dashboard as of 03/30 and validate key figures with the source file
Sharma, Paritosh	3/31/2026	0.3	Review of dashboard updates and data analysis with V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M)
Sharma, Paritosh	3/31/2026	1.2	Update Alteryx logic to use specific data point for invoice balance calculations and recompute unused credits
Sharma, Paritosh	3/31/2026	0.8	Update Alteryx logic to consider Global AR Aging tab instead of Global AR Trend to avoid total Open AR discrepancy
Singh, Vani	3/31/2026	1.2	Review collector and resolver analysis
Singh, Vani	3/31/2026	0.3	Review of dashboard updates and data analysis with V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M)
Singh, Vani	3/31/2026	1.6	Review Global Aging and Global Trend analysis against prior refreshes
Singh, Vani	3/31/2026	0.8	Call with V. Singh (A&M), P. Sharma (A&M), D. Panda (A&M), and H. Bajaj (A&M) to review changes to NAFTA Cash Drive Dashboard & tooling analysis
Singh, Vani	3/31/2026	0.5	Call with V. Singh (A&M), P. Sharma (A&M), and D. Panda (A&M) to discuss NAFTA Cash Drive Dashboard & tooling Analysis
Tatham, Ben	3/31/2026	0.8	Review steerco slides and validate commentary and supporting detail
Tatham, Ben	3/31/2026	0.4	Internal call with B. Tatham, B. Yosaitis, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Tatham, Ben	3/31/2026	0.4	Push for clear ownership, timelines, and measurable outcomes at company finance and back office
Tatham, Ben	3/31/2026	0.6	Challenge consistency of execution across regions/entities
Tatham, Ben	3/31/2026	0.4	Review collections performance by team/region
ten Cate, Sanna	3/31/2026	0.3	Review of dashboard updates and data analysis with V. Singh (A&M), D. Panda (A&M), P. Sharma (A&M), S. ten Cate (A&M)
ten Cate, Sanna	3/31/2026	0.3	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
ten Cate, Sanna	3/31/2026	0.4	Review latest dashboard updates and validate reporting accuracy and revisions
ten Cate, Sanna	3/31/2026	2.2	Draft SteerCo pages with supporting detail and management commentary

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
ten Cate, Sanna	3/31/2026	0.4	Internal call with B. Tatham, B. Yosaitis, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
ten Cate, Sanna	3/31/2026	1.6	Review week over week AR changes and draft SteerCo slide presenting information
ten Cate, Sanna	3/31/2026	0.6	Walkthrough of collections tool with Company, B. Yosaitis, S. Jadoon, S. ten Cate (A&M)
ten Cate, Sanna	3/31/2026	0.8	Review correspondence with Company and address open items and responses
ten Cate, Sanna	3/31/2026	0.8	Consolidate notes from cash drive working sessions
ten Cate, Sanna	3/31/2026	1.6	Review tooling data and discrepancies between datasets
ten Cate, Sanna	3/31/2026	0.8	Call with company, B. Yosaitis, S. ten Cate (A&M), to review disputed invoices for customer
ten Cate, Sanna	3/31/2026	0.6	Call with B. Everhart, B. Yosaitis, S. Jadoon, and S. ten Cate (A&M) to discuss key OTC process gaps
ten Cate, Sanna	3/31/2026	0.8	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
ten Cate, Sanna	3/31/2026	2.2	Review weekly customer collection files for WoW changes - to be presented during SteerCo
Weiland, Brad	3/31/2026	0.2	Correspond with client re customer A/P items
Yosaitis, Brad	3/31/2026	1.2	Review latest dashboard updates and validate reporting accuracy and revisions
Yosaitis, Brad	3/31/2026	0.8	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
Yosaitis, Brad	3/31/2026	0.8	Call with company, B. Yosaitis, S. ten Cate (A&M), to review disputed invoices for customer
Yosaitis, Brad	3/31/2026	0.4	Internal call with B. Tatham, B. Yosaitis, S. ten Cate, S. Jadoon, S. Qu (A&M) to discuss EMEA and NAFTA updates
Yosaitis, Brad	3/31/2026	0.6	Call with B. Everhart, B. Yosaitis, S. Jadoon, and S. ten Cate (A&M) to discuss key OTC process gaps
Yosaitis, Brad	3/31/2026	2.4	Review SteerCo pages and confirm updates align with latest feedback
Yosaitis, Brad	3/31/2026	0.3	Call with company, B. Yosaitis, S. ten Cate (A&M), to discuss invoice disputes for key customer and action to resolve
Yosaitis, Brad	3/31/2026	1.1	Review tooling data and identify discrepancies and required follow-up
Yosaitis, Brad	3/31/2026	1.1	Review notes from cash drive working sessions
Yosaitis, Brad	3/31/2026	0.6	Walkthrough of collections tool with Company, B. Yosaitis, S. Jadoon, S. ten Cate (A&M)
Yosaitis, Brad	3/31/2026	0.6	Walkthrough of collections tool with Company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

ACCOUNTING/CUT-OFF

Professional	Date	Hours	Activity
Yosaitis, Brad	3/31/2026	1.8	Review week over week AR changes and steering slides
Yosaitis, Brad	3/31/2026	0.8	Review steering materials and validate commentary analysis and presentation flow

Subtotal **2,105.8**

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	3/1/2026	0.8	Review and edit proposed timeline for alternative scenario on customer funding requirements and workstreams needed to accomplish
Dvorak, Michael	3/2/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re claims analysis
Grossi, Nick	3/2/2026	0.3	Review exit claim related scenario and validate assumptions impacts and next steps
Grossi, Nick	3/2/2026	0.3	Review pension contribution matters and validate timing balances and requirements
Grossi, Nick	3/2/2026	0.2	Participate in weekly status update with K&E and PJT
Grossi, Nick	3/2/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M), P. Gund, P. Leake (Ankura) to discuss next steps in relation to potential case timeline adjustments
Grossi, Nick	3/2/2026	0.2	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), PJT, S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and OEM negotiations
Grossi, Nick	3/2/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), M. Wakefield and J. Heyden (Alix), P. Gund (Ankura), and Company management to discuss OEM negotiations
Grossi, Nick	3/2/2026	0.4	Review interim accommodation agreement reporting requirements and provide comments re: same
Gudeman, Brian	3/2/2026	1.1	Review liquidity opportunities and assumption file, consolidating list of open questions
Gudeman, Brian	3/2/2026	0.3	Create summary of inputs for liquidity opportunity analysis, including asset analysis and cash balance data
Gudeman, Brian	3/2/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M), P. Gund, P. Leake (Ankura) to discuss next steps in relation to potential case timeline adjustments
Shahbain, Abraham	3/2/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/2/2026	0.4	Participate in status call with Debtor advisors to review key case initiatives
Shiffman, David	3/2/2026	0.3	Participate in status call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Simion, Tony	3/2/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	3/2/2026	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/2/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M), P. Gund, P. Leake (Ankura) to discuss next steps in relation to potential case timeline adjustments
Simion, Tony	3/2/2026	0.2	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), PJT, S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and OEM negotiations
Simion, Tony	3/2/2026	1.2	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), PJT, and Company management regarding latest status of OEM discussions
Simion, Tony	3/2/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), M. Wakefield and J. Heyden (Alix), P. Gund (Ankura), and Company management to discuss OEM negotiations
Simion, Tony	3/2/2026	0.6	Call with Management to discuss current weeks activities in order to prioritize teams actions and support
Turner, Cari	3/2/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/2/2026	0.6	Call with T. Simion, N. Grossi, D. Webber (A&M), M. Wakefield and J. Heyden (Alix), P. Gund (Ankura), and Company management to discuss OEM negotiations
Webber, Dan	3/2/2026	0.2	Call with T. Simion, N. Grossi, D. Webber (A&M), P. Gund (Ankura), PJT, S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and OEM negotiations
Webber, Dan	3/2/2026	0.4	Call with T. Simion, N. Grossi, D. Webber, B. Gudeman (A&M), P. Gund, P. Leake (Ankura) to discuss next steps in relation to potential case timeline adjustments
Webber, Dan	3/2/2026	1.2	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), PJT, and Company management regarding latest status of OEM discussions
Weiland, Brad	3/2/2026	0.3	Review open chapter 11 stakeholder items and timing considerations re same
Weiland, Brad	3/2/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re claims analysis
Athreya, Abhi	3/3/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment process and next steps
Caruso, Nicholas	3/3/2026	0.6	Call with A. Shahbain (A&M) and N. Caruso (A&M) to discuss updated analyses and next steps
Grossi, Nick	3/3/2026	0.2	Participate in discussion with P Gund (Ankura) re: to contingency planning
Shahbain, Abraham	3/3/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment process and next steps
Shahbain, Abraham	3/3/2026	0.8	Calls with Company purchasing and A. Shahbain (A&M) to discuss vendor escalation related to missing invoices
Shahbain, Abraham	3/3/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/3/2026	0.6	Call with A. Shahbain (A&M) and N. Caruso (A&M) to discuss updated analyses and next steps

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/3/2026	0.6	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss team and workstream updates
Simion, Tony	3/3/2026	0.6	Attend meeting with Management, members of K&E and PJT to discuss current weeks activities and updates on customer negotiations
Simion, Tony	3/3/2026	0.4	Attend weekly call with Communications firm and P. Gund to discuss upcoming milestone dates and other potential PR related items
Turner, Cari	3/3/2026	0.6	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss team and workstream updates
Turner, Cari	3/3/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/3/2026	0.2	Review materials prepared by Alix related to certain OEM negotiations
Weiland, Brad	3/3/2026	0.2	Correspond with C. Turner (A&M) re contract data collection
Weiland, Brad	3/3/2026	0.3	Review and analyze contract data and historical collection re same
Weiland, Brad	3/3/2026	0.2	Correspond with M. Zeiss (A&M), M. Dvorak (A&M), S. Loop (A&M) re customer contract items
Dvorak, Michael	3/4/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items
Grossi, Nick	3/4/2026	0.6	Review and provide comments re: lender collateral diligence request
Grossi, Nick	3/4/2026	1.3	Prepare materials to support plan considerations
Grossi, Nick	3/4/2026	0.2	Review lender comments re: accommodation agreements
Gudeman, Brian	3/4/2026	0.8	Continue analysis of collateral value updates from September to December 2025 for Italian entities
Gudeman, Brian	3/4/2026	0.7	Analyze collateral value updates from September to December 2025 for German entities
Loop, Stuart	3/4/2026	0.2	Call with T. Simion, D. Webber, D. Shiffman, S. Loop (A&M) to discuss go-forward workplan related to certain recurring reports and analyses
Rybarczyk, Jodi	3/4/2026	0.2	Correspond with internal A&M teams re: upcoming changes to U.S. Trustee fee schedule
Shahbain, Abraham	3/4/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/4/2026	0.2	Call with T. Simion, D. Webber, D. Shiffman, S. Loop (A&M) to discuss go-forward workplan related to certain recurring reports and analyses
Simion, Tony	3/4/2026	0.2	Call with T. Simion, D. Webber, D. Shiffman, S. Loop (A&M) to discuss go-forward workplan related to certain recurring reports and analyses
Simion, Tony	3/4/2026	1.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEMs (midday)

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Marelli Automotive Lighting USA, LLC
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March 1, 2026 through March 31, 2026

BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Simion, Tony	3/4/2026	0.8	Review and edit preliminary draft of customer accommodation agreement drafted by counsel
Simion, Tony	3/4/2026	0.9	Edit timeline and open items list related to alternate scenarios based on an extended unfunded case
Simion, Tony	3/4/2026	2.1	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEMs (morning)
Turner, Cari	3/4/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/4/2026	1.6	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEMs (midday)
Webber, Dan	3/4/2026	0.2	Call with T. Simion, D. Webber, D. Shiffman, S. Loop (A&M) to discuss go-forward workplan related to certain recurring reports and analyses
Webber, Dan	3/4/2026	2.1	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEMs (morning)
Weiland, Brad	3/4/2026	0.2	Correspond with C. Turner (A&M) re contract items
Weiland, Brad	3/4/2026	0.2	Office conference between M. Dvorak (A&M) and B. Weiland (A&M) re open items
Weiland, Brad	3/4/2026	0.2	Correspond with M. Zeiss (A&M), A&M team re contract items
Weiland, Brad	3/4/2026	0.3	Correspond with M. Zeiss (A&M), M. Dvorak (A&M), S. Loop (A&M) re contract review and analysis
Draude, Richard	3/5/2026	1.8	Prepare weekly FDM reporting for vendor relief categories
Dvorak, Michael	3/5/2026	0.5	Call with D. Webber, M. Dvorak, and J. Rybarczyk (A&M) to discuss open items for January and December intercompany liabilities analyses
Grossi, Nick	3/5/2026	1.0	Review and provide comments re: OE dashboard
Grossi, Nick	3/5/2026	0.4	Review updated security analysis and provide comments re: same
Grossi, Nick	3/5/2026	0.2	Participate in weekly status update with K&E and PJT
Grossi, Nick	3/5/2026	0.4	Review and provide comments re: customer requested periodic reporting
Grossi, Nick	3/5/2026	1.3	Review business plan status deck and sources and uses materials. Provide comments re: same
Gudeman, Brian	3/5/2026	1.1	Continue refinement of liquidation analysis, summary of notes for next steps in completion
Rybarczyk, Jodi	3/5/2026	0.3	Correspond with Company re: changes in January intercompany liability balances
Rybarczyk, Jodi	3/5/2026	0.8	Analyze January intercompany liabilities balances and develop follow up questions

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/5/2026	0.7	Correspond with A&M team re: status of intercompany liabilities analyses
Rybarczyk, Jodi	3/5/2026	0.4	Update intercompany liabilities analysis for December flux commentary provided by Company
Rybarczyk, Jodi	3/5/2026	0.5	Call with D. Webber, M. Dvorak, and J. Rybarczyk (A&M) to discuss open items for January and December intercompany liabilities analyses
Shiffman, David	3/5/2026	0.5	Participate in call with Debtor advisors to review key case initiatives
Shiffman, David	3/5/2026	0.5	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Shiffman, David	3/5/2026	0.5	Call with A&M, PJT and K&E to review contingency planning efforts
Simion, Tony	3/5/2026	1.2	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEM
Simion, Tony	3/5/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	3/5/2026	1.3	Prepare presentation regarding timeline and actions associated with potential alternative scenarios based on case liquidity issues
Simion, Tony	3/5/2026	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/5/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	3/5/2026	1.2	Call with T. Simion, D. Webber (A&M), M. Wakefield, et al. (Alix), and Company management to discuss received offers and proposed counter-offers for certain OEM
Webber, Dan	3/5/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	3/5/2026	0.5	Call with D. Webber, M. Dvorak, and J. Rybarczyk (A&M) to discuss open items for January and December intercompany liabilities analyses
Weiland, Brad	3/5/2026	0.2	Review asset sale reporting requirements
Weiland, Brad	3/5/2026	0.3	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re potential real estate sales
Dvorak, Michael	3/6/2026	1.7	Review the contracts database for certain intercompany agreements
Grossi, Nick	3/6/2026	0.6	Prepare special committee materials with updated analysis commentary and support
Grossi, Nick	3/6/2026	0.7	Review and provide comments re: stipulation agreement
Shahbain, Abraham	3/6/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/6/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstream open items and next steps
Shiffman, David	3/6/2026	0.9	Review proposed stipulation received from customer regarding go forward liquidity support and provide feedback to Company
Shiffman, David	3/6/2026	0.5	Call with Company treasury to review estimated Chapter 11 professional fees
Simion, Tony	3/6/2026	0.4	Attend weekly call with Communications firm, Management, and P. Gund to discuss PR related items and upcoming milestones
Simion, Tony	3/6/2026	0.6	Call with Management, members of K&E, PJT, and P. Gund regarding update on customer negotiations and plan for next week
Simion, Tony	3/6/2026	0.4	Call with Management to review summary of scenario financial information in preparation for next week meetings with customers
Simion, Tony	3/6/2026	0.8	Prepare draft of Management response letter to customer based on feedback this week on process and timeline
Turner, Cari	3/6/2026	0.4	Call with A. Shahbain (A&M) and C. Turner (A&M) to discuss workstream open items and next steps
Turner, Cari	3/6/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/6/2026	0.2	Correspond with M. Dvorak (A&M) regarding intercompany loan information requests from K&E, included review of related information
Weiland, Brad	3/6/2026	0.4	Review and analyze open workstreams and develop next steps for team re same
Grossi, Nick	3/7/2026	1.0	Participate in special committee meeting
Shiffman, David	3/8/2026	1.2	Prepare and review draft customer agreements based on latest liquidity funding requests for Company review
Grossi, Nick	3/9/2026	0.4	Participate in discussion with Company, R Kwastienet (K&E) and PJT related to liquidity and OEM negotiations
Grossi, Nick	3/9/2026	0.5	Prepare template reporting re: potential stipulation
Gudeman, Brian	3/9/2026	2.6	Develop supporting funding slide and analyze special committee slides regarding current OEM negotiations
Gudeman, Brian	3/9/2026	0.2	Call with D. Webber, B. Gudeman (A&M) regarding materials summarizing OEM negotiations for the special committee
Gudeman, Brian	3/9/2026	2.3	Continue Update special committee slides regarding current OEM negotiations
Schmelter, Griffen	3/9/2026	0.2	Correspond with A&M regarding Update the business plan consideration document
Schmelter, Griffen	3/9/2026	1.6	Update business plan considerations document to include K&E comments
Shahbain, Abraham	3/9/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/9/2026	0.4	Review and provide feedback on stakeholder reporting to customer

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/9/2026	0.6	Calls with D. Shiffman (A&M) and A. Shahbain (A&M) to discuss cash disbursement trends and open items
Shiffman, David	3/9/2026	0.6	Calls with D. Shiffman (A&M) and A. Shahbain (A&M) to discuss cash disbursement trends and open items
Shiffman, David	3/9/2026	0.5	Call with Debtor advisors to review key case initiatives
Shiffman, David	3/9/2026	0.8	Review latest draft customer stipulation and provide feedback to K&E
Shiffman, David	3/9/2026	0.4	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Simion, Tony	3/9/2026	1.2	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Simion, Tony	3/9/2026	0.2	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Simion, Tony	3/9/2026	0.9	Meeting with Management to discuss activities for the week and latest information regarding liquidity support from customer
Simion, Tony	3/9/2026	0.7	Calls with T. Simion, D. Webber (A&M) regarding materials summarizing OEM negotiations for the special committee
Simion, Tony	3/9/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/9/2026	0.8	Review and edit potential reactive talking points developed by PR firm addressing milestone changes related to restructuring support agreement
Simion, Tony	3/9/2026	1.4	Prepare presentation materials related to customer negotiations for special committee meeting
Simion, Tony	3/9/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	3/9/2026	0.4	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), PJT, S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and OEM negotiations
Turner, Cari	3/9/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/9/2026	0.4	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), PJT, S. Winters, et al. (K&E), S. Alberino, et al. (Akin), J. Heyden, et al. (Alix) to discuss case status and OEM negotiations
Webber, Dan	3/9/2026	0.2	Correspond with B. Gudeman (A&M) regarding materials summarizing OEM negotiations for the special committee
Webber, Dan	3/9/2026	0.3	Reconcile data provided by Company management related to certain OEM negotiation data points driven by volumes
Webber, Dan	3/9/2026	0.2	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Webber, Dan	3/9/2026	0.3	Correspond with N. Howard (K&E) regarding analysis to calculate liabilities by region, and review of support files
Webber, Dan	3/9/2026	0.7	Calls with T. Simion, D. Webber (A&M) regarding materials summarizing OEM negotiations for the special committee

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Professional	Date	Hours	Activity
Webber, Dan	3/9/2026	0.2	Call with D. Webber, B. Gudeman (A&M) regarding materials summarizing OEM negotiations for the special committee
Webber, Dan	3/9/2026	1.2	Call with J. Heyden, et al. (Alix), T. Simion, D. Webber (A&M), and Company management regarding latest status of OEM discussions
Weiland, Brad	3/9/2026	0.2	Correspond with M. Dvorak (A&M), N. Howard (K&E), E. Swager (K&E) re bankruptcy analysis of intercompany loans
Grossi, Nick	3/10/2026	0.6	Review redline stipulation agreement and provide comments re: same
Grossi, Nick	3/10/2026	0.4	Review illustrative 3SM & OEM negotiation materials
Grossi, Nick	3/10/2026	0.9	Review regional security interests and provide comments re: same
Gudeman, Brian	3/10/2026	0.4	Working session with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the compilation of trial balances for K&E by entity and by region
Gudeman, Brian	3/10/2026	0.2	Call with D. Webber, D. Shiffman, B. Gudeman (A&M) to discuss impact of certain potential pension assumptions to liquidation analysis
Schmelter, Griffen	3/10/2026	1.7	Update trial balance excel for December to include a summary to provide detail by legal entity for selected categories
Schmelter, Griffen	3/10/2026	0.2	Correspond with K&E and A&M regarding liability layout document by legal entity
Schmelter, Griffen	3/10/2026	0.4	Working session with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the compilation of trial balances for K&E by entity and by region
Schmelter, Griffen	3/10/2026	1.9	Compile December trial balance summary into presentation for distribution to K&E
Shahbain, Abraham	3/10/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/10/2026	0.2	Call with D. Webber, D. Shiffman, B. Gudeman (A&M) to discuss impact of certain potential pension assumptions to liquidation analysis
Simion, Tony	3/10/2026	0.4	Review and provide comments to customer letter related to ongoing liquidity support and potential responses
Simion, Tony	3/10/2026	0.6	Attend weekly meeting with PR Firm and P. Gund to discuss case timeline, open items, and alternative action plan initiatives
Simion, Tony	3/10/2026	0.9	Attend and present at the Special Committee meeting with management and other debtor advisors
Turner, Cari	3/10/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/10/2026	0.4	Working session with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the compilation of trial balances for K&E by entity and by region
Webber, Dan	3/10/2026	0.2	Call with D. Webber, D. Shiffman, B. Gudeman (A&M) to discuss impact of certain potential pension assumptions to liquidation analysis
Webber, Dan	3/10/2026	0.3	Review trial balance and operational summary for K&E by legal entity and by region

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Professional	Date	Hours	Activity
Weiland, Brad	3/10/2026	0.2	Correspond with N. Grossi (A&M) re Germany tax items
Weiland, Brad	3/10/2026	0.3	Review and analyze company diligence materials re bankruptcy process including intercompany loan detail
Weiland, Brad	3/10/2026	0.2	Correspond with M. Chester (A&M), J. Rybarczyk (A&M) re tax items
Athreya, Abhi	3/11/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment and reporting needs
Grossi, Nick	3/11/2026	1.4	Prepare liquidation scenario with updated assumptions drivers and variance detail
Grossi, Nick	3/11/2026	0.4	Review pension contribution proposal and provide comments re same
Grossi, Nick	3/11/2026	1.6	Prepare incremental cash reporting per BOD
Loop, Stuart	3/11/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations
Schmelter, Griffen	3/11/2026	1.0	Create pension summary document to showcase current funded amounts of various company pensions and programs
Schmelter, Griffen	3/11/2026	0.3	Correspond regarding outstanding pension information requested from the company
Shahbain, Abraham	3/11/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment and reporting needs
Shahbain, Abraham	3/11/2026	1.2	Update funding analysis based on escalations received and payments made
Simion, Tony	3/11/2026	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Simion, Tony	3/11/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations
Simion, Tony	3/11/2026	0.2	Call with T. Simion, D. Webber (A&M), D. De Gosztanyi (PJT) to align on financials previously presented to OEMs
Simion, Tony	3/11/2026	0.9	Call with Management to discuss preliminary monthly results and comparison against budget and targets
Turner, Cari	3/11/2026	0.8	Review actual weekly vendor disbursement trend compared to forecast
Webber, Dan	3/11/2026	0.2	Call with T. Simion, D. Webber (A&M), D. De Gosztanyi (PJT) to align on financials previously presented to OEMs
Webber, Dan	3/11/2026	1.0	Call with T. Simion, D. Webber (A&M), J. Heyden, et al. (Alix) and Company management to discuss latest revisions to OEM negotiation strategy and materials
Webber, Dan	3/11/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations

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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Webber, Dan	3/11/2026	0.2	Correspond with N. Grossi, S. Loop, D. Shiffman (A&M) regarding impact of certain potential pension assumptions to 5-year forecast, and review of related material
Draude, Richard	3/12/2026	0.8	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	3/12/2026	0.5	Review and provide comments w/r/t accommodation arrangements
Grossi, Nick	3/12/2026	1.3	Prepare material to support special committee discussion
Grossi, Nick	3/12/2026	0.9	Revise sources and uses and liabilities to satisfy at close
Grossi, Nick	3/12/2026	0.5	Participate in discussion with Company related to special committee reporting request
Grossi, Nick	3/12/2026	0.2	Participate in weekly status update with K&E and PJT
Grossi, Nick	3/12/2026	0.3	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	3/12/2026	0.7	Participate in discussion with OE Counsel, N Adzima (K&E), and Company to review status of advance purchase parts
Rybarczyk, Jodi	3/12/2026	0.2	Correspond with A&M and K&E re: disclosure of payments to senior financial consultant
Schmelter, Griffen	3/12/2026	0.3	Correspond regarding accountable information for Turkey and Romania to be included in the liability layout document
Schmelter, Griffen	3/12/2026	1.7	Add real estate property and trial balance details to the liability layout sheet by legal entity
Schmelter, Griffen	3/12/2026	1.2	Update liabilities layout document to include detail related to outstanding pre and post petition accounts payable
Shahbain, Abraham	3/12/2026	0.7	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/12/2026	1.0	Call with Debtor advisors, Ad Hoc Group advisors, counsel and customer representatives to discuss potential stipulation
Simion, Tony	3/12/2026	0.6	Call with Management regarding drafts of process letter and issue lists for distribution to customers
Turner, Cari	3/12/2026	0.7	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/12/2026	0.2	Call with N. Howard (K&E) to discuss schedule of certain assets & liabilities by region
Weiland, Brad	3/12/2026	0.4	Review and analyze bankruptcy open items and next steps re same
Grossi, Nick	3/13/2026	1.5	Prepare draft special committee materials
Schmelter, Griffen	3/13/2026	1.6	Prepare liability layout presentation to be used by K&E to create a by entity analysis
Schmelter, Griffen	3/13/2026	0.5	Sort real estate property withing the liability layout sheet according to whether property is owned or leased

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Professional	Date	Hours	Activity
Schmelter, Griffen	3/13/2026	1.4	Update liability layout document to include past dated information for Environmental claims
Schmelter, Griffen	3/13/2026	0.4	Add real estate information related to head count into the liability layout sheet
Schmelter, Griffen	3/13/2026	0.9	Update liability layout document to include past dated information for Pensions
Schmelter, Griffen	3/13/2026	1.4	Update liability layout document to include past dated information for Real Estate
Schmelter, Griffen	3/13/2026	1.6	Update liability layout document to include past dated information for Litigation
Shahbain, Abraham	3/13/2026	0.7	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/13/2026	0.6	Call with Company accounting, C. Turner (A&M), A. Shahbain (A&M) to discuss reconciliation process and resources needed
Shahbain, Abraham	3/13/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to catch up on open analyses and next steps
Simion, Tony	3/13/2026	0.3	Call with T. Simion, D. Webber (A&M) P. Gund (Ankura), D. De Gosztanyi (PJT), and Company management to discuss supporting data to assist with OEM negotiations
Turner, Cari	3/13/2026	0.7	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/13/2026	0.6	Call with Company accounting, C. Turner (A&M), A. Shahbain (A&M) to discuss reconciliation process and resources needed
Webber, Dan	3/13/2026	0.2	Correspond with Company management inquiring for refreshed data related to certain assets and liabilities by region, at the request of K&E
Webber, Dan	3/13/2026	0.3	Call with T. Simion, D. Webber (A&M) P. Gund (Ankura), D. De Gosztanyi (PJT), and Company management to discuss supporting data to assist with OEM negotiations
Webber, Dan	3/14/2026	0.8	Review latest version of regional financial and operational summary information, prepared at request of K&E
Webber, Dan	3/14/2026	0.2	Correspond with Company management regarding certain employee detail at the request of K&E
Webber, Dan	3/15/2026	0.3	Review of draft financial presentation to provide along with Company counteroffers
Caruso, Nicholas	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Dvorak, Michael	3/16/2026	1.4	Review latest claims reconciliation work regarding high-level vendor review
Dvorak, Michael	3/16/2026	1.4	Prepare for claims review process discussion
Dvorak, Michael	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Grossi, Nick	3/16/2026	0.2	Participate in weekly status update with K&E and PJT

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Professional	Date	Hours	Activity
Grossi, Nick	3/16/2026	0.3	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Grossi, Nick	3/16/2026	0.6	Investigate tariff claim transactions
Grossi, Nick	3/16/2026	0.9	Coordinate matters related to advance purchase of parts
Grossi, Nick	3/16/2026	1.1	Review and provide comments re: claim estimates and liabilities at close
Grossi, Nick	3/16/2026	0.6	Participate in discussion with Company regrading stipulation agreement
Loop, Stuart	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Rybarczyk, Jodi	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Schmelter, Griffen	3/16/2026	1.0	Reconcile litigation included on both the material litigation report and the environmental litigation report
Schmelter, Griffen	3/16/2026	1.9	Add updated version on the environmental report to the liability layout document
Schmelter, Griffen	3/16/2026	1.3	Create new templates for the hypothetical liquidation analysis related to material litigation
Schmelter, Griffen	3/16/2026	1.2	Create new templates for the hypothetical liquidation analysis related to environmental litigation
Schmelter, Griffen	3/16/2026	1.9	Add updated version on the material litigation report to the liability layout document
Schmelter, Griffen	3/16/2026	1.0	Update real estate leases presentation per updated figures on the transition costs associated with multiple leases
Shahbain, Abraham	3/16/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Shahbain, Abraham	3/16/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/16/2026	0.5	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Shiffman, David	3/16/2026	0.4	Call with Pension Trustee's advisors, K&E and A&M regarding drafting of transaction application for submission to Pension regulator
Shiffman, David	3/16/2026	0.5	Call with Debtor advisors to review key case initiatives
Simion, Tony	3/16/2026	0.3	Attend company advisor call to discuss up coming week activates and discussions with management

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Professional	Date	Hours	Activity
Simion, Tony	3/16/2026	1.1	Review divisional presentation materials in preparation for monthly operational review meetings
Simion, Tony	3/16/2026	0.4	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Turner, Cari	3/16/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/16/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Webber, Dan	3/16/2026	0.4	Review Company management materials related to environmental and litigation liabilities
Webber, Dan	3/16/2026	0.2	Correspond with Company management on requested pension and HR data to use in a regional analysis requested by K&E
Webber, Dan	3/16/2026	0.2	Correspond with G. Schmelter (A&M) regarding Update certain claims assumptions in liquidation analysis related to environmental and litigation liabilities
Weiland, Brad	3/16/2026	0.5	Call with M. Dvorak, C. Turner, N. Grossi, T. Simion, A. Shahbain, N. Caruso, J. Rybarczyk, B. Weiland, and S. Loop (A&M) to discuss claims review process and next steps
Weiland, Brad	3/16/2026	0.2	Correspond with M. Dvorak (A&M) re bankruptcy workstreams and status re same
Callerio, Lorenzo	3/17/2026	0.3	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to discuss latest trade agreement status
Caruso, Nicholas	3/17/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss open vendor points and meeting results
Grossi, Nick	3/17/2026	1.5	Participate in discussion with Company regarding operational improvement initiatives
Grossi, Nick	3/17/2026	2.0	Participate in discussion with Company and GEC regarding working capital
Grossi, Nick	3/17/2026	0.5	Review and provide comments re: material litigation mapping to LE
Grossi, Nick	3/17/2026	0.5	Participate in discussion with Company regarding HR and communications planning
Gudeman, Brian	3/17/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) regarding OEM offer summaries to be provided to advisors and updates to OEM offer model
Gudeman, Brian	3/17/2026	0.6	Review of by entity liability summaries for legal and environmental matters
O'Toole, Colin	3/17/2026	0.2	Call with D. Webber and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Schmelter, Griffen	3/17/2026	0.4	Working session with D. Webber and G. Schmelter (A&M) regarding updates to environmental and Material litigation estimates

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Professional	Date	Hours	Activity
Schmelter, Griffen	3/17/2026	1.9	Add updated information regarding the owned IP to the liability layout analysis
Schmelter, Griffen	3/17/2026	1.2	Update values within the liability layout document for new currency exchange rates and other adjustments suggested by A&M colleagues
Schmelter, Griffen	3/17/2026	1.9	Update liability layout document to include updated information regarding joint venture ownership
Shahbain, Abraham	3/17/2026	0.3	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to discuss latest trade agreement status
Shahbain, Abraham	3/17/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss open vendor points and meeting results
Shahbain, Abraham	3/17/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	3/17/2026	1.4	Attend meeting with Management discussing performance of division #1 during their monthly operations review
Simion, Tony	3/17/2026	1.9	Attend monthly executive team meeting discussing monthly performance, liquidity, issues, and update on customer negotiations
Simion, Tony	3/17/2026	1.6	Attend part two of monthly executive team meeting discussing monthly performance, liquidity, issues, and update on customer negotiations
Simion, Tony	3/17/2026	1.4	Attend meeting with Management discussing performance of division #2 during their monthly operations review
Turner, Cari	3/17/2026	0.9	Review actual weekly vendor disbursement trend compared to forecast
Turner, Cari	3/17/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/17/2026	0.2	Call with D. Webber and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Webber, Dan	3/17/2026	0.3	Review latest versions of OEM support presentation materials prepared by Alix and PJT
Webber, Dan	3/17/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) regarding OEM offer summaries to be provided to advisors and updates to OEM offer model
Webber, Dan	3/17/2026	1.2	Review regional summary of assets and liabilities for inputs received from Company management including material litigation and environmental matters
Webber, Dan	3/17/2026	0.4	Working session with D. Webber and G. Schmelter (A&M) regarding updates to environmental and Material litigation estimates
Grossi, Nick	3/18/2026	0.9	Review invoices and action for potential factoring
Grossi, Nick	3/18/2026	0.3	Review and provide comments re: Italian security interest
Shahbain, Abraham	3/18/2026	0.6	Review and provide feedback on monthly payment trend analysis
Shahbain, Abraham	3/18/2026	0.7	Review and provide feedback on payment reconciliation for previous week

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Professional	Date	Hours	Activity
Shahbain, Abraham	3/18/2026	0.6	Review and provide feedback on monthly reporting requirements per first day motion orders
Shahbain, Abraham	3/18/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	3/18/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss latest status of OEM support financial analysis
Simion, Tony	3/18/2026	0.9	Attend meeting with Management discussing performance of division #3 during their monthly operations review
Turner, Cari	3/18/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/18/2026	0.3	Review latest OEM support scenario from Alix
Webber, Dan	3/18/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss latest status of OEM support financial analysis
Draude, Richard	3/19/2026	1.5	Prepare weekly FDM reporting for vendor relief categories
Grossi, Nick	3/19/2026	0.8	Draft exit financing scenario with updated assumptions and supporting analysis
Grossi, Nick	3/19/2026	1.3	Reconcile prepetition claim and impact to source and uses
Shahbain, Abraham	3/19/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/19/2026	0.5	Call with D. Webber, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztonyi (PJT) to discuss materials to be shared with special committee
Simion, Tony	3/19/2026	0.4	Call with Management to discuss presentation materials for Special Committee Board meeting
Simion, Tony	3/19/2026	0.2	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Simion, Tony	3/19/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/19/2026	0.7	Attend meeting with Management discussing performance of division #6 during their monthly operations review
Simion, Tony	3/19/2026	0.9	Attend meeting with Management discussing performance of division #5 during their monthly operations review
Simion, Tony	3/19/2026	1.1	Attend meeting with Management discussing performance of division #4 during their monthly operations review
Simion, Tony	3/19/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss certain OEM offers presented to date, and underlying assumptions
Turner, Cari	3/19/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/19/2026	0.5	Call with D. Webber, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztonyi (PJT) to discuss materials to be shared with special committee

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Professional	Date	Hours	Activity
Webber, Dan	3/19/2026	1.8	Prepare summary of certain regional data at the request of K&E, including reconciliation of data across materials received from Company management
Webber, Dan	3/19/2026	0.7	Review latest materials to be used in certain upcoming OEM discussions
Webber, Dan	3/19/2026	0.4	Correspond with T. Simion, D. Shiffman, C. O'Toole (A&M) regarding certain regional summary data requested by K&E
Webber, Dan	3/19/2026	0.2	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Webber, Dan	3/19/2026	0.5	Call with T. Simion, D. Webber (A&M) to discuss certain OEM offers presented to date, and underlying assumptions
Webber, Dan	3/19/2026	0.4	Review debrief materials following recent OEM discussions
Webber, Dan	3/19/2026	0.3	Correspond with G. Schmelter (A&M) regarding certain regional summary data requested by K&E
Webber, Dan	3/19/2026	0.3	Review summary materials for financial impact of certain OEM support scenario
Grossi, Nick	3/20/2026	0.3	Review revised potential for tariff offset and reimbursement
Grossi, Nick	3/20/2026	1.6	Draft materials to support POR scenario
Grossi, Nick	3/20/2026	1.0	Participate in special committee meeting
Grossi, Nick	3/20/2026	0.4	Coordinate matters related to stipulation agreement and advances
Schmelter, Griffen	3/20/2026	0.5	Determine what pension information remains outstanding from the company as of 3/20
Simion, Tony	3/20/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss regional information requested by K&E
Simion, Tony	3/20/2026	0.8	Attend meeting with Management, members of K&E and PJT with Special Committee Board to provide an update on liquidity, case timeline, and customer negotiations
Simion, Tony	3/20/2026	0.4	Attend weekly meeting with Management, PR Firm and P. Gund to discuss case timeline, open items, and alternative action plan initiatives
Simion, Tony	3/20/2026	1.2	Review and provide comments to counsel regarding draft of customer financial accommodation agreement
Simion, Tony	3/20/2026	1.1	Attend meeting with Management discussing performance of division #7 during their monthly operations review
Turner, Cari	3/20/2026	0.5	Call with Company purchasing to discuss workstreams and open items
Webber, Dan	3/20/2026	0.2	Review correspondences with T. Simion (A&M) and Company management related to open claims asserted at certain OEM
Webber, Dan	3/20/2026	0.3	Call with T. Simion, D. Webber (A&M) to discuss regional information requested by K&E

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Professional	Date	Hours	Activity
Dvorak, Michael	3/23/2026	0.4	Telephone conference between B. Weiland, J. Rybarczyk, and M. Dvorak (A&M) re outstanding bankruptcy workstreams and next steps re same
Grossi, Nick	3/23/2026	0.3	Participate in weekly status update with K&E and PJT
Grossi, Nick	3/23/2026	0.5	Participate in call with Ad Hoc Group advisors regrading liquidity and OE negotiations
Grossi, Nick	3/23/2026	0.3	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Gudeman, Brian	3/23/2026	1.2	Map source data for refresh of liquidation analysis
Gudeman, Brian	3/23/2026	2.1	Review of liquidation analysis, inputs and assumptions in previous versions. Consolidation of assumptions
Rybarczyk, Jodi	3/23/2026	0.3	Correspond with Company re: customer requests for December financials
Rybarczyk, Jodi	3/23/2026	0.4	Telephone conference between B. Weiland, J. Rybarczyk, and M. Dvorak (A&M) re outstanding bankruptcy workstreams and next steps re same
Schmelter, Griffen	3/23/2026	1.4	Create tracker to show outstanding requests related to the pension analysis
Shahbain, Abraham	3/23/2026	0.6	Update reporting template for stakeholder based on feedback received
Shahbain, Abraham	3/23/2026	0.4	Review stakeholder reporting template updated by A&M team
Shahbain, Abraham	3/23/2026	0.2	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss stakeholder reporting
Shahbain, Abraham	3/23/2026	0.2	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/23/2026	0.4	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Shiffman, David	3/23/2026	0.4	Call with Debtor advisors to review key case initiatives
Simion, Tony	3/23/2026	1.6	Prepare summary materials for Management in preparation for potential discussions with customers regarding settlement of claims under negotiations
Simion, Tony	3/23/2026	0.4	Call with Management to discuss possible meeting with customer regarding the settlement of historical claims for short term liquidity
Simion, Tony	3/23/2026	0.6	Review and provide comments to latest draft prepared by counsel regarding potential customer accommodation agreement
Simion, Tony	3/23/2026	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/23/2026	0.4	Attend company advisor call to discuss up coming week activates and discussions with management
Turner, Cari	3/23/2026	0.2	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items

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Professional	Date	Hours	Activity
Turner, Cari	3/23/2026	0.2	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss stakeholder reporting
Webber, Dan	3/23/2026	0.2	Review latest updates to case timeline and workplan circulated by P. Gund (Ankura)
Webber, Dan	3/23/2026	0.2	Review summary of pension data template prepared to illustrate certain regional data at the request of K&E
Weiland, Brad	3/23/2026	0.4	Telephone conference between B. Weiland, J. Rybarczyk, and M. Dvorak (A&M) re outstanding bankruptcy workstreams and next steps re same
Weiland, Brad	3/23/2026	0.4	Analyze potential process considerations re chapter 11 workstreams
Grossi, Nick	3/24/2026	0.5	Participate in discussion with P Gund (Ankura) re: POR scenario
Grossi, Nick	3/24/2026	0.5	Participate in call with Ad Hoc Group advisors and Company regarding liquidity and OE negotiations
Grossi, Nick	3/24/2026	1.0	Prepare special committee materials with updated analysis commentary and support
Shahbain, Abraham	3/24/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/24/2026	0.4	Respond to diligence requests from other advisors related to reporting
Simion, Tony	3/24/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss status of OEM support model and other related supporting analyses
Simion, Tony	3/24/2026	0.3	Call with K&E to discuss customer negotiation issues list and incorporating certain items in accommodation agreement
Simion, Tony	3/24/2026	0.3	Attend weekly call with PR Firm and P. Gund to discuss communication activities and case milestones
Turner, Cari	3/24/2026	0.3	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/24/2026	0.8	Review actual weekly vendor disbursement trend compared to forecast
Webber, Dan	3/24/2026	0.2	Review correspondences with T. Simion (A&M) and Company management related to open claims asserted at certain OEM
Webber, Dan	3/24/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss status of OEM support model and other related supporting analyses
Webber, Dan	3/24/2026	0.4	Review most recent iteration of hypothetical liquidation analysis to prepare workplan for certain updates
Weiland, Brad	3/24/2026	0.2	Correspond with J. Rybarczyk (A&M) re cash forecasting items and bankruptcy workstreams
Weiland, Brad	3/24/2026	0.2	Correspond with T. Simion (A&M), N. Grossi (A&M), C. Turner (A&M) re bankruptcy workstream items
Weiland, Brad	3/24/2026	0.4	Prepare client update materials re bankruptcy workstreams and next steps re same
Weiland, Brad	3/24/2026	0.3	Correspond with J. Rybarczyk (A&M) re bankruptcy workstreams

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Professional	Date	Hours	Activity
Weiland, Brad	3/24/2026	0.2	Correspond with E. Steinfeld (K&E) re potential asset sales and reporting re same
Weiland, Brad	3/24/2026	0.2	Follow-up correspondence with E. Steinfeld (K&E), J. Rybarczyk (A&M), M. Dvorak (A&M) re asset sales
Grossi, Nick	3/25/2026	1.2	Prepare claim reconciliation and validate balances classifications and open items
Shahbain, Abraham	3/25/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	3/25/2026	1.6	Prepare materials to be shared with Management and the Special Committee Board regarding certain case workstreams
Simion, Tony	3/25/2026	1.1	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), PJT and Ad Hoc Group to discuss revised OEM negotiation summary materials
Simion, Tony	3/25/2026	0.3	Call with Management to discuss latest negotiations with customers
Turner, Cari	3/25/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/25/2026	1.1	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), PJT and Ad Hoc Group to discuss revised OEM negotiation summary materials
Webber, Dan	3/25/2026	0.2	Correspond with D. Shiffman (A&M) regarding certain operational data by region
Weiland, Brad	3/25/2026	0.3	Correspond with N. Grossi (A&M) re bankruptcy workstreams and next steps re same
Caruso, Nicholas	3/26/2026	0.8	Call with N. Caruso (A&M), R. Draude (A&M), and A. Shahbain (A&M) to discuss reporting related to vendor invoices
Draude, Richard	3/26/2026	0.8	Call with N. Caruso (A&M), R. Draude (A&M), and A. Shahbain (A&M) to discuss reporting related to vendor invoices
Draude, Richard	3/26/2026	1.6	Prepare weekly FDM reporting for vendor relief categories
Gudeman, Brian	3/26/2026	0.4	Consolidate notes and questions regarding the liquidation analysis
Gudeman, Brian	3/26/2026	1.0	Working session with D. Webber and B. Gudeman (A&M) regarding liquidation analysis and waterfall mechanics
Shahbain, Abraham	3/26/2026	0.3	Call with C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/26/2026	0.7	Review of stakeholder reporting related to payments and trade agreements
Shahbain, Abraham	3/26/2026	0.8	Call with N. Caruso (A&M), R. Draude (A&M), and A. Shahbain (A&M) to discuss reporting related to vendor invoices
Shahbain, Abraham	3/26/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/26/2026	0.5	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Shiffman, David	3/26/2026	0.5	Call with Debtor advisors to review key case initiatives

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Professional	Date	Hours	Activity
Simion, Tony	3/26/2026	0.3	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Simion, Tony	3/26/2026	0.8	Meeting with management to discussion materials to prepare for Special Committee Meeting and latest information received from customers
Simion, Tony	3/26/2026	0.6	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/26/2026	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Turner, Cari	3/26/2026	0.3	Call with C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/26/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Webber, Dan	3/26/2026	0.4	Prepare for internal call to review mechanics of liquidation analysis model
Webber, Dan	3/26/2026	0.2	Review correspondence from E. Steinfeld (K&E) regarding revisions to real estate lease assumption motion
Webber, Dan	3/26/2026	0.2	Review latest updates to case timeline and workplan circulated by K&E
Webber, Dan	3/26/2026	0.3	Call with T. Simion, D. Webber (A&M), S. Winters, et al. (K&E), and PJT to discuss case status update
Webber, Dan	3/26/2026	1.0	Working session with D. Webber and B. Gudeman (A&M) regarding liquidation analysis and waterfall mechanics
Weiland, Brad	3/26/2026	0.3	Review and analyze open case items and timing considerations re same
Athreya, Abhi	3/27/2026	0.8	Call with A. Athreya (A&M) and A. Shahbain (A&M) to discuss invoice payment review and timing of steps for following week
Dvorak, Michael	3/27/2026	1.6	Prepare company outreach regarding surety bond questions from counsel
Grossi, Nick	3/27/2026	0.2	Review proposal related to additional accounting support and provide comments re: same
Gudeman, Brian	3/27/2026	0.6	Update liquidation analysis on account of updated financials, sent notes to A&M team member for review
Shahbain, Abraham	3/27/2026	0.7	Create analysis summarizing payment timing for following week
Shahbain, Abraham	3/27/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/27/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, next week payment process, and other open items
Shahbain, Abraham	3/27/2026	0.8	Call with A. Athreya (A&M) and A. Shahbain (A&M) to discuss invoice payment review and timing of steps for following week
Simion, Tony	3/27/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss latest OEM offers and work plan for related analyses
Turner, Cari	3/27/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items

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Marelli Automotive Lighting USA, LLC
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	3/27/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams, next week payment process, and other open items
Webber, Dan	3/27/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss latest OEM offers and work plan for related analyses
Webber, Dan	3/27/2026	0.6	Review latest OEM support offer from certain OEM, including estimation of financial impact on P&L
Webber, Dan	3/27/2026	0.4	Review latest support offer from certain OEM
Grossi, Nick	3/29/2026	1.3	Prepare materials OE liquidity distribution and negotiation support materials
Simion, Tony	3/29/2026	0.6	Prepare list of action items to be completed this week for the team based on the customer counter offers received
Simion, Tony	3/29/2026	0.8	Summarize potential short term customer liquidity support items in preparation for Monday discussion with Management
Caruso, Nicholas	3/30/2026	0.4	Call with Ad Hoc Group advisors, N. Caruso (A&M), and A. Shahbain (A&M) to provide a vendor update
Dvorak, Michael	3/30/2026	0.2	Telephone conference between M. Dvorak, J. Rybarczyk, and B. Weiland (A&M) re workstream status and open items
Grossi, Nick	3/30/2026	0.2	Review and provide comments w/r/t case milestones
Grossi, Nick	3/30/2026	0.4	Review pro forma cash flow projections for OE asks and provide comments re: same
Grossi, Nick	3/30/2026	1.0	Participate in discussion with S Alberino, B Jordan (Ad Hoc Group Advisors), P Gund (Ankura) and PJT w/r/t exit financing matters
Grossi, Nick	3/30/2026	0.7	Prepare projection bridge with updated assumptions and variance detail
Rybarczyk, Jodi	3/30/2026	0.2	Telephone conference between M. Dvorak, J. Rybarczyk, and B. Weiland (A&M) re workstream status and open items
Shahbain, Abraham	3/30/2026	0.4	Call with Ad Hoc Group advisors, N. Caruso (A&M), and A. Shahbain (A&M) to provide a vendor update
Shahbain, Abraham	3/30/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shiffman, David	3/30/2026	0.5	Call with Debtor advisors to review key case initiatives
Shiffman, David	3/30/2026	0.3	Call with Debtor advisors and Ad Hoc Group advisors to review key case initiatives
Simion, Tony	3/30/2026	0.3	Attend bi-weekly Lender advisor call to discuss chapter 11 timeline, milestones, and latest issues list
Simion, Tony	3/30/2026	0.3	Attend company advisor call to discuss up coming week activates and discussions with management
Simion, Tony	3/30/2026	0.8	Review and provide comments to communications firm regarding draft materials associated with potential timeline changes
Simion, Tony	3/30/2026	1.1	Prepare list of items to discuss with Management as part of on boarding efforts

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Marelli Automotive Lighting USA, LLC
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BANKRUPTCY SUPPORT

Professional	Date	Hours	Activity
Turner, Cari	3/30/2026	0.5	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Weiland, Brad	3/30/2026	0.3	Review and analyze case status and bankruptcy items
Weiland, Brad	3/30/2026	0.2	Telephone conference between M. Dvorak, J. Rybarczyk, and B. Weiland (A&M) re workstream status and open items
Grossi, Nick	3/31/2026	0.5	Participate in advisor call with Company, S Winters (K&E), and PJT to review matter update
Grossi, Nick	3/31/2026	0.2	Participate in discussion with P Gund (Ankura) related to OE negotiation bid/ask
Grossi, Nick	3/31/2026	0.3	Review reply letter and incorporate revisions based on feedback received
Grossi, Nick	3/31/2026	1.0	Review prep pack and provide comments re: same
Grossi, Nick	3/31/2026	1.5	Prepare diligence materials related to OEs
Shahbain, Abraham	3/31/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/31/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Simion, Tony	3/31/2026	0.4	Call with D. de Gosztonyi, et al. (PJT) regarding preparation of certain onboarding materials to be shared later this week
Simion, Tony	3/31/2026	0.6	Review and edit latest draft prepared by counsel regarding potential customer accommodation agreement prior to distribution to Ad Hoc Group Advisors
Simion, Tony	3/31/2026	0.4	Call with Management to finalize information for presentation purposes for next round of meeting with customers
Simion, Tony	3/31/2026	0.9	Call with Management, members of PJT, K&E, and P. Gund regarding activities for the week and prior to holiday
Turner, Cari	3/31/2026	0.4	Call with Company purchasing, C. Turner (A&M), A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/31/2026	0.9	Review actual weekly vendor disbursement trend compared to forecast
Turner, Cari	3/31/2026	0.3	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Weiland, Brad	3/31/2026	0.2	Review surety bond issuance items and validate status requirements and timing
Weiland, Brad	3/31/2026	0.2	Correspond with K&E team, M. Dvorak (A&M) re surety bond items
Weiland, Brad	3/31/2026	0.2	Follow-up correspondence with client re surety bond items
Subtotal		282.8	

BUSINESS PLAN

Professional	Date	Hours	Activity

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Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/1/2026	1.3	Build sensitivity analysis set up in OEM model for requirements for exit out of Chapter 11
Hamerski, Grace	3/1/2026	1.7	Update 3-statement model pre-emergence to be informed by latest thinking long-term monthly DIP budget forecast assumptions
Hamerski, Grace	3/1/2026	1.3	Refine presentation output for leverage calculations and sensitivity analyses in 3-statement model
Hamerski, Grace	3/1/2026	2.4	Analyze and refine debt rollforward mechanics related to prepetition and DIP financing in 3-statement model and compare to DIP budget forecast
Hamerski, Grace	3/1/2026	0.4	Correspond with S. Loop (A&M) to discuss cash flow mechanics in 3-statement model prior to emergence transaction
Hamerski, Grace	3/1/2026	1.4	Analyze and refine 3-statement model mechanics related to customer support and sources and uses of cash at emergence
Hamerski, Grace	3/1/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss monthly cash flow bridge to 3-statement model for September emergence scenario
Loop, Stuart	3/1/2026	0.6	Build out financeable EBITDA sensitivities schedule
Loop, Stuart	3/1/2026	2.4	Bridge monthly long term cash forecast for September emergence scenario to 3-statement model
Loop, Stuart	3/1/2026	2.3	Build out mechanics for potential sources and uses emergence scenarios and claims values
Loop, Stuart	3/1/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss illustrative enterprise value and returns sensitivities
Loop, Stuart	3/1/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss monthly cash flow bridge to 3-statement model for September emergence scenario
Moore, Colin	3/1/2026	0.9	Create a variance tearsheets for each division identifying the impact of chapter 11 on net working capital and other financials
Moore, Colin	3/1/2026	0.9	Pull in base scenario financials (including chapter 11 net working capital impacts) from 3SM into tearsheet workbook
Moore, Colin	3/1/2026	0.8	Update 3SM to base scenario at BP25FX and verify that financial outputs update correctly using external source
Moore, Colin	3/1/2026	0.8	Pull in base scenario financials from previous 3SM without chapter 11 net working capital impacts into tearsheet workbook
Moore, Colin	3/1/2026	1.3	Update division tearsheets to pull in summarized financials including the impact of chapter 11 on net working capital
Moore, Colin	3/1/2026	0.4	Correspond with A&M business plan team regarding tearsheet workbook identifying the impact of chapter 11 on net working capital and other financials
Moore, Colin	3/1/2026	1.4	Prepare tearsheet workbook with a tearsheet for each division containing summarized financials and net working capital movements
Moore, Colin	3/1/2026	1.1	Pull in summarized financials from previous model without the impact of chapter 11 on net working capital
Moore, Colin	3/1/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss illustrative enterprise value and returns sensitivities
Simion, Tony	3/1/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss functionality of three statement model and OEM offer analysis

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Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/1/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss functionality of three statement model and OEM offer analysis
Webber, Dan	3/1/2026	0.3	Correspond with T. Simion, S. Loop, D. Webber (A&M) on timing of revised three-statement model and inherent assumptions in next version
Webber, Dan	3/1/2026	0.2	Correspond with B. Gudeman (A&M) regarding questions related to OEM offer analysis
Webber, Dan	3/1/2026	0.9	Prepare new scenarios within the OEM offer analysis to incorporate latest FX rates
Webber, Dan	3/1/2026	1.2	Prepare summary slide for upcoming Special Committee meeting related to Plan alternative scenario
Grossi, Nick	3/2/2026	1.1	Prepare alternative business plan scenarios
Grossi, Nick	3/2/2026	1.6	Review and provide comments re: illustrative plan scenario and leverage
Grossi, Nick	3/2/2026	0.5	Participate in OE discussion with M Wakefield (Alix)
Grossi, Nick	3/2/2026	1.0	Coordinate matters related to claim and cash needs at close
Grossi, Nick	3/2/2026	0.3	Review OEM SteerCo report. Provide comments re: same
Gudeman, Brian	3/2/2026	2.2	Continue Update OEM offer sensitivity analysis for multiple win percentage scenarios
Gudeman, Brian	3/2/2026	1.1	Update OEM claim offer model due to updated offer from OEM on 2/28
Gudeman, Brian	3/2/2026	0.8	Review of OEM claim model post-inclusion of various additional claim ask amounts and information from the Company
Gudeman, Brian	3/2/2026	2.2	Update OEM claim model based on updated Company ask information regarding OEM support, reconciliation to previous file
Gudeman, Brian	3/2/2026	1.8	Update OEM claim model based on updated Company ask information, incorporation of updates into the model
Gudeman, Brian	3/2/2026	0.7	Working session with D. Webber and B. Gudeman (A&M) regarding updates to OEM claim offer model due to updated offer from OEM
Hamerski, Grace	3/2/2026	0.7	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics
Hamerski, Grace	3/2/2026	2.6	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to make revisions to 3-statement model mechanics and customer negotiation output pages
Hamerski, Grace	3/2/2026	0.9	Update 3-statement model sensitivity analyses for latest thinking customer support negotiation data
Hamerski, Grace	3/2/2026	0.8	Revise presentation and output materials related to customer negotiation sensitivities
Hamerski, Grace	3/2/2026	0.5	Working session with S. Loop and G. Hamerski (A&M) to discuss revisions to cash tax and vendor relief assumptions in 3-statement model

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	3/2/2026	2.6	Produce revised output materials related to latest thinking status of customer negotiations
Hamerski, Grace	3/2/2026	1.1	Call with Company, PJT team, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss next steps related to business plan model and exit financing workstream
Hamerski, Grace	3/2/2026	0.8	Analyze impacts of additional customer support and alternative funding sources on emergence sources and uses in 3-statement model
Hamerski, Grace	3/2/2026	0.8	Meeting with S. Loop, D. Webber, D. Shiffman, C. Moore, and G. Hamerski (A&M) to discuss latest thinking customer negotiation materials and necessary revisions
Hamerski, Grace	3/2/2026	0.4	Build additional sensitivity functionality into 3-statement model related to customer support negotiations and structure
Hamerski, Grace	3/2/2026	2.2	Develop mechanics related to prepetition trade payables in 3-statement model and analyze impacts on emergence sources and uses
Hamerski, Grace	3/2/2026	0.3	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps related to customer support presentation materials
Hamerski, Grace	3/2/2026	0.6	Analyze mechanics of factoring and acceleration fees and refine in 3-statement model
Korol, Sammy	3/2/2026	0.9	Meeting with D. Shiffman, H. Waismann, C. Moore, S. Korol and S. Loop (A&M) to discuss customer payment term sensitivities
Loop, Stuart	3/2/2026	1.1	Call with Company, PJT team, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss next steps related to business plan model and exit financing workstream
Loop, Stuart	3/2/2026	2.6	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to make revisions to 3-statement model mechanics and customer negotiation output pages
Loop, Stuart	3/2/2026	0.7	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics
Loop, Stuart	3/2/2026	1.8	Build out costs by plant by product line for lighting division
Loop, Stuart	3/2/2026	0.5	Working session with S. Loop and G. Hamerski (A&M) to discuss revisions to cash tax and vendor relief assumptions in 3-statement model
Loop, Stuart	3/2/2026	0.3	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps related to customer support presentation materials
Loop, Stuart	3/2/2026	0.5	Meeting with C. Moore and S. Loop (A&M) to discuss customer payment term sensitivities and divisional forecasts
Loop, Stuart	3/2/2026	0.8	Meeting with S. Loop, D. Webber, D. Shiffman, C. Moore, and G. Hamerski (A&M) to discuss latest thinking customer negotiation materials and necessary revisions
Loop, Stuart	3/2/2026	0.2	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Loop, Stuart	3/2/2026	1.7	Compile revised business unit tearsheets and variances to prior forecast sensitivities
Loop, Stuart	3/2/2026	0.7	Email correspondence with company finance team regarding divisional tearsheet materials and working capital

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/2/2026	0.9	Meeting with D. Shiffman, H. Waismann, C. Moore, S. Korol and S. Loop (A&M) to discuss customer payment term sensitivities
Loop, Stuart	3/2/2026	1.4	Review and provide comments to G. Hamerski (A&M) regarding OEM negotiation sensitivities
Loop, Stuart	3/2/2026	0.6	Call with company, B. Worrell, D. de Gosztanyi, et all. (PJT), T. Simion, S. Loop and D. Webber (A&M) regarding exit financing considerations for EBITDA
Moore, Colin	3/2/2026	0.3	Identify variances between the output tabs for the OEM discussions
Moore, Colin	3/2/2026	0.4	Update footnotes on page 2 of OEM support file to align with remaining pages
Moore, Colin	3/2/2026	0.5	Meeting with C. Moore and S. Loop (A&M) to discuss customer payment term sensitivities and divisional forecasts
Moore, Colin	3/2/2026	0.8	Analyze the output tabs for the OEM discussions to confirm consistency in financials throughout the output
Moore, Colin	3/2/2026	0.9	Meeting with D. Shiffman, H. Waismann, C. Moore, S. Korol and S. Loop (A&M) to discuss customer payment term sensitivities
Moore, Colin	3/2/2026	0.6	Analyze diligence files for Alix and compare to Alix's diligence requests
Moore, Colin	3/2/2026	2.6	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to make revisions to 3-statement model mechanics and customer negotiation output pages
Moore, Colin	3/2/2026	0.8	Analyze the recovery of various tranches of debt outstanding per the RSA
Moore, Colin	3/2/2026	0.4	Correspond with A&M business plan team regarding Alix diligence
Moore, Colin	3/2/2026	0.7	Update OEM support package per feedback from business plan team
Moore, Colin	3/2/2026	0.7	Working session with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics
Moore, Colin	3/2/2026	0.8	Begin update of mapping to ensure all combinations of region and customer are captured for all divisions
Moore, Colin	3/2/2026	0.4	Update EBITDA calc on page 2 of OEM support file to align with remaining pages
Moore, Colin	3/2/2026	0.4	Calculate weighted average DSO for customers
Moore, Colin	3/2/2026	0.7	Incorporate salesforce data into the DSO overlay to enable the calculation of the weighted average DSO
Moore, Colin	3/2/2026	0.6	Compare financials from tearsheets previously provided to updated OEM package
Moore, Colin	3/2/2026	0.4	Correspond with A&M business plan team regarding OEM support package
Moore, Colin	3/2/2026	0.8	Meeting with S. Loop, D. Webber, D. Shiffman, C. Moore, and G. Hamerski (A&M) to discuss latest thinking customer negotiation materials and necessary revisions

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BUSINESS PLAN

Professional	Date	Hours	Activity
Shiffman, David	3/2/2026	0.9	Meeting with D. Shiffman, H. Waismann, C. Moore, S. Korol and S. Loop (A&M) to discuss customer payment term sensitivities
Shiffman, David	3/2/2026	0.6	Review draft emergence sources and uses and provide feedback to A&M team
Shiffman, David	3/2/2026	0.8	Meeting with S. Loop, D. Webber, D. Shiffman, C. Moore, and G. Hamerski (A&M) to discuss latest thinking customer negotiation materials and necessary revisions
Simion, Tony	3/2/2026	0.6	Call with company, B. Worrell, D. de Gosztanyi, et all. (PJT), T. Simion, S. Loop and D. Webber (A&M) regarding exit financing considerations for EBITDA
Simion, Tony	3/2/2026	1.1	Attend bi-weekly meeting with Management and Ad Hoc Group Advisors to discuss customer negotiations, analysis, and potential financial support
Simion, Tony	3/2/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss next steps related to OEM support analysis and impacts to three statement model
Simion, Tony	3/2/2026	1.1	Call with Company, PJT team, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss next steps related to business plan model and exit financing workstream
Waismann, Heitor	3/2/2026	0.9	Meeting with D. Shiffman, H. Waismann, C. Moore, S. Korol and S. Loop (A&M) to discuss customer payment term sensitivities
Webber, Dan	3/2/2026	0.3	Correspond with C. Moore (A&M) regarding OEM support presentation materials, and support for related calculations
Webber, Dan	3/2/2026	0.6	Call with company, B. Worrell, D. de Gosztanyi, et all. (PJT), T. Simion, S. Loop and D. Webber (A&M) regarding exit financing considerations for EBITDA
Webber, Dan	3/2/2026	1.1	Call with Company, PJT team, T. Simion, S. Loop, D. Webber, and G. Hamerski (A&M) to discuss next steps related to business plan model and exit financing workstream
Webber, Dan	3/2/2026	0.4	Call with T. Simion, D. Webber (A&M) to discuss next steps related to OEM support analysis and impacts to three statement model
Webber, Dan	3/2/2026	0.8	Meeting with S. Loop, D. Webber, D. Shiffman, C. Moore, and G. Hamerski (A&M) to discuss latest thinking customer negotiation materials and necessary revisions
Webber, Dan	3/2/2026	1.6	Review OEM offer analysis for completeness and accuracy following updates made by team
Webber, Dan	3/2/2026	2.1	Revise certain components of the OEM offer analysis to incorporate flexibility to run scenarios
Webber, Dan	3/2/2026	0.4	Review of correspondences from Company management regarding data support for OEM asks, and related Excel files
Webber, Dan	3/2/2026	0.7	Working session with D. Webber and B. Gudeman (A&M) regarding updates to OEM claim offer model due to updated offer from OEM
Caruso, Nicholas	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Grossi, Nick	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses

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BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	3/3/2026	0.5	Participate in discussion with D Degenstyi (PJT) re: sources and uses
Grossi, Nick	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Grossi, Nick	3/3/2026	0.3	Working session with N. Grossi, G. Hamerski and Loop (A&M) to discuss sources and uses discussion materials
Grossi, Nick	3/3/2026	1.3	Prepare gap analysis and EBITDA sensitivities
Grossi, Nick	3/3/2026	0.3	Working session with N. Grossi and D. Webber (A&M) to discuss presentation pages for OEM offer summary materials
Gudeman, Brian	3/3/2026	0.3	Call with T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer support negotiations
Gudeman, Brian	3/3/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) to additional presentation pages for OEM offer summary materials
Gudeman, Brian	3/3/2026	2.2	Continue updates to OEM claim file, Update EBITDA output and review of amounts incorporated in 2025 financials, finalization of the model
Gudeman, Brian	3/3/2026	0.7	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates on account of latest OEM asks from the Company
Gudeman, Brian	3/3/2026	1.1	Continue working session with D. Webber, B. Gudeman (A&M) regarding OEM model including reconciliation to previous file and next steps in updating the file
Gudeman, Brian	3/3/2026	0.5	Call with T. Simion, D. Webber, S. Loop, G. Hamerski, B. Gudeman (A&M), J. Heyden, M. Wakefield and others (Alix), and members of the Ad Hoc Group to discuss business plan model and OEM offer adjustments
Gudeman, Brian	3/3/2026	0.6	Review and updates to OEM, EBITDA, and S&U dashboard presentation
Gudeman, Brian	3/3/2026	1.7	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Wakefield, et al. (Alix), PJT, and Company management to discuss received offers and proposed counter-offers for certain OEM
Gudeman, Brian	3/3/2026	1.6	Continue updates to OEM claim file, reconciliation to previous version
Gudeman, Brian	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Gudeman, Brian	3/3/2026	0.4	Working session with S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss next steps related to customer negotiation support materials and model mechanics
Hamerski, Grace	3/3/2026	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss EBITDA bridge sensitivities for OEM negotiations
Hamerski, Grace	3/3/2026	0.4	Working session with S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss next steps related to customer negotiation support materials and model mechanics

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Professional	Date	Hours	Activity
Hamerski, Grace	3/3/2026	0.4	Working session with S. Loop and G. Hamerski (A&M) to make revisions to customer negotiation support materials
Hamerski, Grace	3/3/2026	0.7	Working session with S. Loop and G. Hamerski (A&M) to discuss variance analysis of sources and uses at emergence in customer negotiation support materials
Hamerski, Grace	3/3/2026	1.1	Revise output materials related to status update of customer support negotiations and impacts to 3-statement model
Hamerski, Grace	3/3/2026	1.2	Refine cash flow mechanics and analyze impacts of headwinds on emergence liquidity
Hamerski, Grace	3/3/2026	2.8	Working session with S. Loop and G. Hamerski (A&M) to discuss mechanics of income taxes and historical reconciliation adjustments in 3-statement model
Hamerski, Grace	3/3/2026	1.9	Refine output pages related to emergence sources and uses and long-term liquidity following updates to customer negotiation status
Hamerski, Grace	3/3/2026	0.3	Working session with N. Grossi, G. Hamerski and Loop (A&M) to discuss sources and uses discussion materials
Hamerski, Grace	3/3/2026	0.3	Call with T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer support negotiations
Hamerski, Grace	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Hamerski, Grace	3/3/2026	0.5	Call with T. Simion, D. Webber, S. Loop, G. Hamerski, B. Gudeman (A&M), J. Heyden, M. Wakefield and others (Alix), and members of the Ad Hoc Group to discuss business plan model and OEM offer adjustments
Loop, Stuart	3/3/2026	0.5	Call with T. Simion, D. Webber and S. Loop (A&M), D. de Gosztanyi, et al. (PJT), J. Heyden, et al. (Alix) and members of the Ad Hoc Group to discuss business plan forecast
Loop, Stuart	3/3/2026	0.4	Working session with S. Loop and G. Hamerski (A&M) to make revisions to customer negotiation support materials
Loop, Stuart	3/3/2026	0.4	Working session with C. Moore and S. Loop (A&M) to discuss impact of customer payment terms sensitivities for OEM negotiations
Loop, Stuart	3/3/2026	0.4	Working session with S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss next steps related to customer negotiation support materials and model mechanics
Loop, Stuart	3/3/2026	0.7	Working session with S. Loop and G. Hamerski (A&M) to discuss variance analysis of sources and uses at emergence in customer negotiation support materials
Loop, Stuart	3/3/2026	0.3	Working session with S. Loop and C. Moore (A&M) to discuss internal rate of return sensitivities
Loop, Stuart	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Loop, Stuart	3/3/2026	0.3	Working session with S. Loop and G. Hamerski (A&M) to discuss EBITDA bridge sensitivities for OEM negotiations

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Professional	Date	Hours	Activity
Loop, Stuart	3/3/2026	2.8	Working session with S. Loop and G. Hamerski (A&M) to discuss mechanics of income taxes and historical reconciliation adjustments in 3-statement model
Loop, Stuart	3/3/2026	0.3	Working session with N. Grossi, G. Hamerski and Loop (A&M) to discuss sources and uses discussion materials
Loop, Stuart	3/3/2026	0.3	Call with T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer support negotiations
Loop, Stuart	3/3/2026	1.4	Review and provide comments to G. Hamerski (A&M) regarding OEM negotiation sensitivity materials
Loop, Stuart	3/3/2026	0.6	Call with company tax team regarding tax assumptions in 3-statement model
Loop, Stuart	3/3/2026	0.5	Call with T. Simion, D. Webber, S. Loop, G. Hamerski, B. Gudeman (A&M), J. Heyden, M. Wakefield and others (Alix), and members of the Ad Hoc Group to discuss business plan model and OEM offer adjustments
Loop, Stuart	3/3/2026	1.3	Build out OEM negotiation bridge materials for upcoming discussion on 3.3.26 with PJT and K&E teams
Loop, Stuart	3/3/2026	1.3	Review and provide C. Moore (A&M) comments on revenue sensitivities by division
Loop, Stuart	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Loop, Stuart	3/3/2026	0.9	Review and provide comments to G. Hamerski (A&M) on 3-statement model tearsheet sensitivities
Moore, Colin	3/3/2026	1.2	Continue update of mapping to ensure all combinations of region and customer are captured for all divisions
Moore, Colin	3/3/2026	0.3	Working session with S. Loop and C. Moore (A&M) to discuss internal rate of return sensitivities
Moore, Colin	3/3/2026	1.4	Create drivers tab in DSO overlay which allows DSO to be changed for top seven customers
Moore, Colin	3/3/2026	1.1	Link the drivers tab in DSO overlay to the DSO calculations to calculate the change in weighted average DSO based on the change in DSO for one of the top seven customers
Moore, Colin	3/3/2026	0.7	Update sales inputs in DSO overlay to create revenue checks between tabs
Moore, Colin	3/3/2026	1.3	Update the illustrative IRR calcs to align with the recovery of various tranches of debt outstanding per the RSA
Moore, Colin	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Moore, Colin	3/3/2026	0.4	Working session with C. Moore and S. Loop (A&M) to discuss impact of customer payment terms sensitivities for OEM negotiations
Moore, Colin	3/3/2026	0.8	Create drivers tab in DSO overlay to allow acceleration and factoring fees to be changed for the acceleration and factoring facilities
Moore, Colin	3/3/2026	1.4	Create calculation for each factoring facility and customer / region combination of weighted average factoring fees for revenue which is factored

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Professional	Date	Hours	Activity
Moore, Colin	3/3/2026	1.3	Create calculation for each acceleration facility and customer / region combination of weighted average acceleration fees for revenue which is accelerated
Moore, Colin	3/3/2026	1.2	Prepare an outline of a DSO overlay to adjust DSO for certain customers
Shahbain, Abraham	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Shiffman, David	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Shiffman, David	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Simion, Tony	3/3/2026	0.5	Calls with T. Simion, D. Webber (A&M) regarding OEM offers and related supporting financial data
Simion, Tony	3/3/2026	0.3	Call with T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer support negotiations
Simion, Tony	3/3/2026	0.5	Call with T. Simion, D. Webber, S. Loop, G. Hamerski, B. Gudeman (A&M), J. Heyden, M. Wakefield and others (Alix), and members of the Ad Hoc Group to discuss business plan model and OEM offer adjustments
Simion, Tony	3/3/2026	0.9	Review summary output schedules of business plan based on latest information regarding customer negotiations
Simion, Tony	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Simion, Tony	3/3/2026	1.7	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Wakefield, et al. (Alix), PJT, and Company management to discuss received offers and proposed counter-offers for certain OEM
Simion, Tony	3/3/2026	0.5	Call with T. Simion, D. Webber and S. Loop (A&M), D. de Gosztanyi, et al. (PJT), J. Heyden, et al. (Alix) and members of the Ad Hoc Group to discuss business plan forecast
Simion, Tony	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Turner, Cari	3/3/2026	0.3	Call with T. Simion, N. Grossi, C. Turner, A. Shahbain, D. Shiffman, N. Caruso and S. Loop (A&M) regarding prepetition vendor claims estimates for sources and uses
Webber, Dan	3/3/2026	0.5	Call with T. Simion, D. Webber and S. Loop (A&M), D. de Gosztanyi, et al. (PJT), J. Heyden, et al. (Alix) and members of the Ad Hoc Group to discuss business plan forecast
Webber, Dan	3/3/2026	0.2	Correspond with D. De Gosztanyi (PJT), N. Grossi, et al. (A&M) regarding presentation pages for OEM offer summary materials
Webber, Dan	3/3/2026	0.3	Working session with N. Grossi and D. Webber (A&M) to discuss presentation pages for OEM offer summary materials

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Professional	Date	Hours	Activity
Webber, Dan	3/3/2026	0.5	Meeting with T. Simion, N. Grossi, D. Webber, S. Loop, D. Shiffman, C. Moore, B. Gudeman, and G. Hamerski (A&M) to discuss latest draft of customer negotiation support materials and revisions
Webber, Dan	3/3/2026	1.7	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Wakefield, et al. (Alix), PJT, and Company management to discuss received offers and proposed counter-offers for certain OEM
Webber, Dan	3/3/2026	1.1	Continue working session with D. Webber, B. Gudeman (A&M) regarding OEM model including reconciliation to previous file and next steps in updating the file
Webber, Dan	3/3/2026	0.4	Review latest versions of A&M presentation materials regarding OEM support summary
Webber, Dan	3/3/2026	0.4	Working session with S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss next steps related to customer negotiation support materials and model mechanics
Webber, Dan	3/3/2026	0.5	Calls with T. Simion, D. Webber (A&M) regarding OEM offers and related supporting financial data
Webber, Dan	3/3/2026	0.5	Call with T. Simion, D. Webber, S. Loop, G. Hamerski, B. Gudeman (A&M), J. Heyden, M. Wakefield and others (Alix), and members of the Ad Hoc Group to discuss business plan model and OEM offer adjustments
Webber, Dan	3/3/2026	0.3	Call with T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss sensitivity analyses related to customer support negotiations
Webber, Dan	3/3/2026	1.2	Review OEM support model to reconcile certain inputs into the three statement model
Webber, Dan	3/3/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) to additional presentation pages for OEM offer summary materials
Webber, Dan	3/3/2026	0.7	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates on account of latest OEM asks from the Company
Dvorak, Michael	3/4/2026	0.3	Call with B. Weiland, M. Dvorak, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss company contracts database and customer contract availability
Grossi, Nick	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Grossi, Nick	3/4/2026	1.6	Prepare revised sources and uses with updated assumptions balances and detail
Gudeman, Brian	3/4/2026	1.8	Update the OEM analysis model on account of updated ask file from the Company, Consolidate summaries
Gudeman, Brian	3/4/2026	1.3	Review of updated customer ask file database from the Company, comparison to previous version
Hamerski, Grace	3/4/2026	1.2	Refine cash taxes mechanics in 3-statement model and analyze cash flow impacts
Hamerski, Grace	3/4/2026	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to customer negotiation support materials and customer support mechanics in 3-statement model

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Hamerski, Grace	3/4/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding monthly cash taxes assumptions in 3-statement model
Hamerski, Grace	3/4/2026	0.3	Call with B. Weiland, M. Dvorak, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss company contracts database and customer contract availability
Hamerski, Grace	3/4/2026	1.1	Perform scenario analysis related to customer negotiation outcomes in 3-statement model and summarize emergence sources and uses impacts
Hamerski, Grace	3/4/2026	1.7	Analyze cash flows related to third party factoring receivables in 3-statement model and review changes to mechanics
Hamerski, Grace	3/4/2026	0.3	Meeting with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss business plan workflow next steps and AR mechanics in 3-statement model
Hamerski, Grace	3/4/2026	1.8	Analyze cash flow mechanics related to receivables financing expenses in 3-statement model
Hamerski, Grace	3/4/2026	0.4	Meeting with S. Loop and G. Hamerski (A&M) to discuss and refine income tax mechanics in 3-statement model
Hamerski, Grace	3/4/2026	1.9	Analyze mechanics of third party factoring receivables and related fees in 3-statement model and compare to monthly liquidity forecast
Hamerski, Grace	3/4/2026	2.2	Make further updates to income tax payable mechanics in 3-statement model
Hamerski, Grace	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Loop, Stuart	3/4/2026	2.3	Continue to build out mechanics to sensitize customer payment terms in the 3-statement model for changes in OEM negotiations
Loop, Stuart	3/4/2026	0.9	Email correspondence with company finance team regarding revenue backlog analysis by customer for 2026 and 2027 contracts
Loop, Stuart	3/4/2026	0.4	Working session with S. Loop and G. Hamerski (A&M) to discuss adjustments to customer negotiation support materials and customer support mechanics in 3-statement model
Loop, Stuart	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Loop, Stuart	3/4/2026	0.8	Call with company regarding foreign exchange rate impacts on business plan
Loop, Stuart	3/4/2026	1.1	Email correspondence with company finance team regarding budget 2026 foreign exchange rate sensitivities and data request list items
Loop, Stuart	3/4/2026	0.6	Call with G. Hamerski and S. Loop (A&M) regarding monthly cash taxes assumptions in 3-statement model
Loop, Stuart	3/4/2026	0.3	Meeting with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss business plan workflow next steps and AR mechanics in 3-statement model
Loop, Stuart	3/4/2026	0.4	Call with D. Webber and S. Loop (A&M) regarding follow up materials from call with PJT and K&E teams

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Loop, Stuart	3/4/2026	0.4	Call with K. Podzorova (PJT) regarding sources and uses sensitivities
Loop, Stuart	3/4/2026	0.4	Call with Company, B. Worrell, P. Gund (Ankura), and S. Loop (A&M) regarding exit financing and third party factoring considerations
Loop, Stuart	3/4/2026	0.7	Respond to G. Leiter (Alix) regarding foreign exchange rate diligence questions on business plan
Loop, Stuart	3/4/2026	0.3	Call with B. Weiland, M. Dvorak, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss company contracts database and customer contract availability
Loop, Stuart	3/4/2026	0.4	Meeting with S. Loop and G. Hamerski (A&M) to discuss and refine income tax mechanics in 3-statement model
Moore, Colin	3/4/2026	0.3	Update the DSO overlay model to simulate adjusted DSO from one of the Company's customers
Moore, Colin	3/4/2026	1.4	Link the models inputs tab which to the calculations of base and adjusted DSO
Moore, Colin	3/4/2026	1.1	Link the models inputs tab which to the calculations of base and adjusted acceleration fees
Moore, Colin	3/4/2026	0.7	Analyze other payables line item variance between managerial and statutory balance sheets for February
Moore, Colin	3/4/2026	0.3	Call with B. Weiland, M. Dvorak, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss company contracts database and customer contract availability
Moore, Colin	3/4/2026	0.3	Meeting with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss business plan workflow next steps and AR mechanics in 3-statement model
Moore, Colin	3/4/2026	1.4	Input the adjusted DSO into the 3-statement model to calculate the cash flow impact of an adjusted DSO from a customer
Moore, Colin	3/4/2026	0.9	Verify the adjusted DSO from the DSO overlay model with an adjusted DSO from one of the Company's customers represents the correct change in weighted average DSO
Moore, Colin	3/4/2026	0.9	Link the models inputs tab which to the calculations of base and adjusted factoring fees
Moore, Colin	3/4/2026	0.6	Correspond with the A&M business plan team regarding the adjusted DSO and cash flow impact of an adjusted DSO from a customer
Moore, Colin	3/4/2026	1.3	Outline models inputs tab which summarizes the key outputs from the DSO overlay to inputs for the 3-statement model
Shiffman, David	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Shiffman, David	3/4/2026	1.0	Call with advisors regarding sources and uses and customer negotiations
Simion, Tony	3/4/2026	0.8	Review and provide questions to team regarding latest draft of potential emergence sources and uses detail
Simion, Tony	3/4/2026	0.6	Call with Management to discuss latest summary of potential customer financial support and overly into business plan model

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Professional	Date	Hours	Activity
Simion, Tony	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Simion, Tony	3/4/2026	0.4	Call with T. Simion, D. Webber (A&M) regarding work plan following call about OEM negotiations with PJT and K&E teams
Waismann, Heitor	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Webber, Dan	3/4/2026	0.6	Review latest version of OEM supporting financial analysis to audit for accuracy and completeness
Webber, Dan	3/4/2026	0.4	Call with T. Simion, D. Webber (A&M) regarding work plan following call about OEM negotiations with PJT and K&E teams
Webber, Dan	3/4/2026	0.3	Correspond with Company management, S. Loop, B. Gudeman (A&M) regarding reconciliation of certain OEM support detail, and review of underlying materials
Webber, Dan	3/4/2026	0.2	Prepare for call with PJT and K&E to discuss summary presentation of current OEM offers
Webber, Dan	3/4/2026	0.4	Call with D. Webber and S. Loop (A&M) regarding follow up materials from call with PJT and K&E teams
Webber, Dan	3/4/2026	0.6	Review latest version of summary presentation of OEM offers
Webber, Dan	3/4/2026	0.9	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Weiland, Brad	3/4/2026	0.3	Call with B. Weiland, M. Dvorak, S. Loop, C. Moore, and G. Hamerski (A&M) to discuss company contracts database and customer contract availability
Weiland, Brad	3/4/2026	0.2	Correspond with client and S. Loop (A&M) re customer contracts analysis for business plan
Gudeman, Brian	3/5/2026	1.3	Working session with D. Webber and B. Gudeman (A&M) regarding updates to OEM claim offer model from updated ask summary from Alix team
Gudeman, Brian	3/5/2026	0.4	Call with J. Heyden, K. Henderson, G. Leiter (Alix) and D. Webber, S. Loop, B. Gudeman (A&M) call to discuss updated counter claims and model updates
Gudeman, Brian	3/5/2026	0.9	Review of OEM claim offer file from Alix, reconciliation to previous version
Gudeman, Brian	3/5/2026	1.2	Working session with D. Webber and B. Gudeman (A&M) regarding next step analysis for OEM offer analysis and summary of current OEM claim process
Gudeman, Brian	3/5/2026	2.1	Continue working session with D. Webber and B. Gudeman (A&M) regarding Update OEM claim offer model from updated footprint summary asks
Gudeman, Brian	3/5/2026	2.3	Create analysis of OEM claim summary and claim effects on business plan and emergence timeline

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Hamerski, Grace	3/5/2026	2.4	Produce incremental presentation materials related to customer support negotiations and emergence sources and uses implications
Hamerski, Grace	3/5/2026	1.2	Refine presentation materials following feedback from debtor advisors and company management
Hamerski, Grace	3/5/2026	2.1	Refine customer negotiation materials for latest thinking status of OEM offers and analyze income statement impacts
Hamerski, Grace	3/5/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss days sales outstanding overlays and customer negotiation support materials in 3-statement model
Hamerski, Grace	3/5/2026	2.1	Make revisions to customer negotiation update materials related to emergence sources and uses sensitivities
Hamerski, Grace	3/5/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding presentation materials for OEM negotiation status updates
Hamerski, Grace	3/5/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss latest OEM counter proposal scenarios
Loop, Stuart	3/5/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss days sales outstanding overlays and customer negotiation support materials in 3-statement model
Loop, Stuart	3/5/2026	0.5	Compile 2026 FX rate request list for company divisional finance team
Loop, Stuart	3/5/2026	2.4	Build mechanics for changes in third party factoring assumptions and balance sheet accounts
Loop, Stuart	3/5/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss sensitivities for OEM payment term negotiations
Loop, Stuart	3/5/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding presentation materials for OEM negotiation status updates
Loop, Stuart	3/5/2026	0.8	Call with C. Moore and S. Loop (A&M) regarding customer terms overlay sensitivities
Loop, Stuart	3/5/2026	0.2	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Loop, Stuart	3/5/2026	0.4	Call with J. Heyden, K. Henderson, G. Leiter (Alix) and D. Webber, S. Loop, B. Gudeman (A&M) call to discuss updated counter claims and model updates
Loop, Stuart	3/5/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss latest OEM counter proposal scenarios
Loop, Stuart	3/5/2026	1.4	Review and provide G. Hamerski (A&M) comments on sources and uses output page sensitivities
Loop, Stuart	3/5/2026	2.4	Revise OEM sensitives materials following input from PJT team on output pages
Loop, Stuart	3/5/2026	0.2	Email correspondence with D. Shiffman (A&M) regarding customer advances
Moore, Colin	3/5/2026	0.7	Verify the cash flow impact of the second largest customer having DSO terms reduced by 30 days is similar to expected cash flow impact
Moore, Colin	3/5/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss days sales outstanding overlays and customer negotiation support materials in 3-statement model

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Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/5/2026	0.6	Correspond with the Company regarding historical balance sheets and income statements
Moore, Colin	3/5/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss sensitivities for OEM payment term negotiations
Moore, Colin	3/5/2026	1.3	Verify the cash flow impact of the remaining three largest customers having DSO terms reduced by 30 days is similar to expected cash flow impact
Moore, Colin	3/5/2026	0.8	Call with C. Moore and S. Loop (A&M) regarding customer terms overlay sensitivities
Moore, Colin	3/5/2026	0.4	Summarize cash flow impacts of five largest customers having their DSO terms reduced by 30 days
Moore, Colin	3/5/2026	0.6	Verify the cash flow impact of the largest customer having DSO terms reduced by 30 days is similar to expected cash flow impact
Moore, Colin	3/5/2026	0.4	Calculate the weighted average DSO for the Company assuming the second largest customer has DSO terms reduced by 30 days
Moore, Colin	3/5/2026	0.6	Calculate the weighted average DSO for the Company assuming the remaining three largest customers have DSO terms reduced by 30 days
Moore, Colin	3/5/2026	0.7	Calculate the weighted average DSO for the Company assuming the largest customer has DSO terms reduced by 30 days
Moore, Colin	3/5/2026	0.8	Calculate the cash flow impact of the second largest customer having DSO terms reduced by 30 days
Moore, Colin	3/5/2026	0.9	Calculate the cash flow impact of the largest customer having DSO terms reduced by 30 days
Moore, Colin	3/5/2026	1.2	Build calculation in DSO overlay model to forecast expected cash flow impact from adjusted DSO terms for top five customers
Moore, Colin	3/5/2026	1.4	Calculate the cash flow impact of the remaining three largest customers having DSO terms reduced by 30 days
Simion, Tony	3/5/2026	1.4	Review materials prepared by Management summarizing customer financial support proposal and comparison to original request from company
Simion, Tony	3/5/2026	1.1	Review summary of materials prepared regarding impact to business plan with potential customer support measures
Simion, Tony	3/5/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding PJT questions on assumptions in draft three statement model
Webber, Dan	3/5/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding PJT questions on assumptions in draft three statement model
Webber, Dan	3/5/2026	2.1	Continue working session with D. Webber and B. Gudeman (A&M) regarding Update OEM claim offer model from updated footprint summary asks
Webber, Dan	3/5/2026	0.4	Call with J. Heyden, K. Henderson, G. Leiter (Alix) and D. Webber, S. Loop, B. Gudeman (A&M) call to discuss updated counter claims and model updates
Webber, Dan	3/5/2026	0.2	Call with K. Podzorova (PJT) regarding footprint assumptions in draft three statement model
Webber, Dan	3/5/2026	0.3	Review of OEM support detail related to footprint sent by Alix

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Professional	Date	Hours	Activity
Webber, Dan	3/5/2026	1.2	Working session with D. Webber and B. Gudeman (A&M) regarding next step analysis for OEM offer analysis and summary of current OEM claim process
Webber, Dan	3/5/2026	1.3	Working session with D. Webber and B. Gudeman (A&M) regarding updates to OEM claim offer model from updated ask summary from Alix team
Webber, Dan	3/5/2026	0.6	Review OEM supporting financial analysis to audit for accuracy and completeness
Grossi, Nick	3/6/2026	1.6	Review and provide comments re: illustrative three-statement and leverage model
Grossi, Nick	3/6/2026	1.1	Prepare pro forma liquidity forecast for week end balances
Grossi, Nick	3/6/2026	0.5	Call with N. Grossi, D. Webber (A&M) to discuss status of OEM support analysis and three statement model
Gudeman, Brian	3/6/2026	1.1	Analyze OEM claim requirements for purposes for 2026 (Customer 1)
Gudeman, Brian	3/6/2026	1.7	Create tie out analysis between OEM offer summaries and business plan model
Gudeman, Brian	3/6/2026	0.6	Call with D. Webber, S. Loop, B. Gudeman, G. Hamerski (A&M) regarding footprint assumptions in draft three statement model
Gudeman, Brian	3/6/2026	1.6	Review of updated business plan, reconciliation of updated EBITDA adjustment calculations to previous versions
Gudeman, Brian	3/6/2026	1.3	Analyze OEM claim requirements for purposes for 2026 (Customer 2)
Gudeman, Brian	3/6/2026	1.2	Review of OEM bid and ask summary, sent updates to A&M team for incorporation
Gudeman, Brian	3/6/2026	0.9	Analyze OEM claim requirements for purposes for 2026 (Customer 3)
Gudeman, Brian	3/6/2026	0.8	Call with D. Webber, S. Loop, B. Gudeman, C. Moore, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding OEM support assumptions in draft three statement model
Gudeman, Brian	3/6/2026	0.2	Working sessions with D. Webber, B. Gudeman (A&M) to discuss OEM bid and ask spread analysis
Gudeman, Brian	3/6/2026	0.7	Working sessions with D. Webber, B. Gudeman (A&M) to discuss added functionality in OEM support financial analysis
Gudeman, Brian	3/6/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss and analyze OEM opportunities
Hamerski, Grace	3/6/2026	1.9	Update product line financial data and balance sheet allocations in 3-statement model for data provided by company management
Hamerski, Grace	3/6/2026	2.1	Refine income statement recognition of customer support accruals and footprint initiatives requiring cash investment
Hamerski, Grace	3/6/2026	2.1	Refine customer support scenario analyses and sources and uses functionality in 3-statement model
Hamerski, Grace	3/6/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding updates to 3-statement model mechanics and changes in product line income statements

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Professional	Date	Hours	Activity
Hamerski, Grace	3/6/2026	1.2	Call with G. Hamerski and S. Loop (A&M) building our customer negotiation sensitivities and output materials for PJT team
Hamerski, Grace	3/6/2026	0.7	Call with G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and 3-statement model mechanics
Hamerski, Grace	3/6/2026	0.3	Correspond with A&M and PJT teams related to revised illustrative 3-statement model and changes from prior version
Hamerski, Grace	3/6/2026	0.3	Correspond with A&M re: updates to sensitivities in 3-statement model related to customer support
Hamerski, Grace	3/6/2026	0.4	Correspond with A&M team related to necessary updates to customer support model and 3-statement model to prepare materials for PJT team
Hamerski, Grace	3/6/2026	0.6	Call with D. Webber, S. Loop, B. Gudeman, G. Hamerski (A&M) regarding footprint assumptions in draft three statement model
Hamerski, Grace	3/6/2026	0.8	Call with D. Webber, S. Loop, B. Gudeman, C. Moore, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding OEM support assumptions in draft three statement model
Loop, Stuart	3/6/2026	0.8	Call with D. Webber, S. Loop, B. Gudeman, C. Moore, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding OEM support assumptions in draft three statement model
Loop, Stuart	3/6/2026	0.4	Call with C. Moore and S. Loop (A&M) to mechanics for customer sales terms sensitivities
Loop, Stuart	3/6/2026	0.2	Call with K. Podzorova, et al. (PJT) and C. Moore and S. Loop (A&M) regarding customer turnover ratio sensitivities
Loop, Stuart	3/6/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M) regarding work plan related to analyses to support OEM negotiations
Loop, Stuart	3/6/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations
Loop, Stuart	3/6/2026	0.7	Call with G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and 3-statement model mechanics
Loop, Stuart	3/6/2026	0.9	Review and provide comments to C. Moore (A&M) regarding customer payment terms mechanics and sensitivities
Loop, Stuart	3/6/2026	1.2	Call with G. Hamerski and S. Loop (A&M) building our customer negotiation sensitivities and output materials for PJT team
Loop, Stuart	3/6/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding customer negotiation presentation materials
Loop, Stuart	3/6/2026	0.6	Call with D. Webber, S. Loop, B. Gudeman, G. Hamerski (A&M) regarding footprint assumptions in draft three statement model
Loop, Stuart	3/6/2026	1.8	Build out product line sensitivities for income statement timing and OEM negotiations
Loop, Stuart	3/6/2026	0.8	Call with C. Moore and S. Loop (A&M) regarding customer terms overlay sensitivities and integration in 3-statement model
Loop, Stuart	3/6/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding updates to 3-statement model mechanics and changes in product line income statements
Moore, Colin	3/6/2026	1.3	Incorporate a FX overlay into the DSO overlay model to capture the change from BP25FX to BP26FX

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Professional	Date	Hours	Activity
Moore, Colin	3/6/2026	1.1	Incorporate a revenue reconciliation to the DSO overlay showing the reconciliation between the DSO overlay model and the latest salesforce data
Moore, Colin	3/6/2026	1.1	Update the shading of the font to indicate cells which are inputs, calculations, or links
Moore, Colin	3/6/2026	1.2	Incorporate the DSO overlay model into the 3-statement model
Moore, Colin	3/6/2026	0.6	Correspond with the A&M business plan team regarding the updates to the DSO overlay model and status of incorporating the DSO overlay model into the 3-statement model
Moore, Colin	3/6/2026	0.4	Add instructions to 3-statement inputs tab in DSO overlay model to summarize the inputs into the 3-statement model
Moore, Colin	3/6/2026	0.6	Add instructions to drivers tab in DSO overlay model to summarize the mechanics of the model
Moore, Colin	3/6/2026	0.2	Call with K. Podzorova, et all (PJT) and C. Moore and S. Loop (A&M) regarding customer turnover ratio sensitivities
Moore, Colin	3/6/2026	0.8	Call with D. Webber, S. Loop, B. Gudeman, C. Moore, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding OEM support assumptions in draft three statement model
Moore, Colin	3/6/2026	0.4	Call with C. Moore and S. Loop (A&M) to mechanics for customer sales terms sensitivities
Moore, Colin	3/6/2026	0.8	Remove tabs from the DSO overlay model which are currently not driving the calculations
Moore, Colin	3/6/2026	0.8	Call with C. Moore and S. Loop (A&M) regarding customer terms overlay sensitivities and integration in 3-statement model
Simion, Tony	3/6/2026	1.4	Review customer counter proposal financial support and interpretation of impact to business plan emergence sources and uses
Simion, Tony	3/6/2026	0.4	Calls with T. Simion, D. Webber (A&M) regarding action items following call with Company management to discuss Business Plan
Simion, Tony	3/6/2026	0.8	Call with Management regarding FX assumption changes to business plan and timing of update throughout financial model
Simion, Tony	3/6/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M) regarding work plan related to analyses to support OEM negotiations
Simion, Tony	3/6/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding customer negotiation presentation materials
Simion, Tony	3/6/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations
Webber, Dan	3/6/2026	0.3	Calls with D. De Gosztanyi (PJT) regarding OEM support assumptions in draft three statement model
Webber, Dan	3/6/2026	0.5	Call with T. Simion, D. Webber, S. Loop (A&M) regarding work plan related to analyses to support OEM negotiations
Webber, Dan	3/6/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss and analyze OEM opportunities
Webber, Dan	3/6/2026	0.6	Call with D. Webber, S. Loop, B. Gudeman, G. Hamerski (A&M) regarding footprint assumptions in draft three statement model

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Professional	Date	Hours	Activity
Webber, Dan	3/6/2026	0.2	Working sessions with D. Webber, B. Gudeman (A&M) to discuss OEM bid and ask spread analysis
Webber, Dan	3/6/2026	0.8	Call with D. Webber, S. Loop, B. Gudeman, C. Moore, G. Hamerski (A&M), K. Podzorova, et al. (PJT) regarding OEM support assumptions in draft three statement model
Webber, Dan	3/6/2026	0.5	Call with N. Grossi, D. Webber (A&M) to discuss status of OEM support analysis and three statement model
Webber, Dan	3/6/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, J. Heyden (Alix), D. De Gosztanyi (PJT) regarding analyses to support OEM negotiations
Webber, Dan	3/6/2026	0.7	Working sessions with D. Webber, B. Gudeman (A&M) to discuss added functionality in OEM support financial analysis
Webber, Dan	3/6/2026	0.2	Correspond with K. Podzorova (PJT) regarding questions on OEM support assumed in the three statement model
Webber, Dan	3/6/2026	0.2	Correspond with Company management regarding OEM supporting data including assumptions on FX rates, and footprint
Webber, Dan	3/6/2026	0.4	Calls with T. Simion, D. Webber (A&M) regarding action items following call with Company management to discuss Business Plan
Webber, Dan	3/6/2026	1.3	Review OEM supporting financial analysis to audit for accuracy and completeness
Webber, Dan	3/6/2026	0.6	Revise OEM supporting financial analysis to incorporate updates received from PJT and internal A&M colleagues
Grossi, Nick	3/7/2026	0.6	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Gudeman, Brian	3/7/2026	2.6	Create summary schedule showing base case, current OEM offers, and expected OEM claim amounts
Gudeman, Brian	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Gudeman, Brian	3/7/2026	2.1	Incorporate scenario analysis into OEM offer analysis file, sent Update A& team
Gudeman, Brian	3/7/2026	0.5	Working sessions with D. Webber, B. Gudeman (A&M) to discuss OEM offer scenarios
Hamerski, Grace	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Hamerski, Grace	3/7/2026	2.2	Create sensitivity scenario related to emergence sources and uses and alternative funding sources following updates to customer negotiations
Hamerski, Grace	3/7/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding follow up items from call with PJT
Hamerski, Grace	3/7/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding revised OEM offer sensitivity
Hamerski, Grace	3/7/2026	1.6	Create incremental output materials related to status update on customer negotiations for company management

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Professional	Date	Hours	Activity
Loop, Stuart	3/7/2026	1.4	Compile electronics program sensitivity for margins and cash flow
Loop, Stuart	3/7/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding revised OEM offer sensitivity
Loop, Stuart	3/7/2026	0.6	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Loop, Stuart	3/7/2026	0.2	Call with D. Webber, S. Loop (A&M) regarding OEM support and three-statement model changes based on feedback received from PJT
Loop, Stuart	3/7/2026	0.8	Review and provide C. Moore (A&M) comments on revenue sensitivities by division for customer payment terms
Loop, Stuart	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Loop, Stuart	3/7/2026	1.3	Review and provide comments to S. Nitabach (PJT) regarding OEM negotiation materials
Loop, Stuart	3/7/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding follow up items from call with PJT
Moore, Colin	3/7/2026	0.4	Correspond with the A&M business plan team regarding the updates to the DSO overlay model and changes to the drivers
Moore, Colin	3/7/2026	1.1	Update the revenue adjustments in the DSO overlay to be included in the DSO calculation tab
Moore, Colin	3/7/2026	0.7	Add product line adjusted DSO calculations for green technologies and ride dynamics divisions
Moore, Colin	3/7/2026	0.8	Update DSO drivers to be calculated on a monthly basis rather than annual basis
Moore, Colin	3/7/2026	1.2	Update the revenue calculations in the DSO overlay to be adjusted for the customer asks
Moore, Colin	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Moore, Colin	3/7/2026	0.9	Incorporate customer asks from the 3-statement model into the DSO overlay
Shiffman, David	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Shiffman, David	3/7/2026	0.6	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Simion, Tony	3/7/2026	0.3	Call with Management to discuss current assumptions within business plan overlay for purposes of preparation for tomorrow's call
Simion, Tony	3/7/2026	0.6	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Simion, Tony	3/7/2026	0.7	Review latest business plan model output in preparation for call to discuss with other debtor advisors

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Professional	Date	Hours	Activity
Simion, Tony	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Simion, Tony	3/7/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss business plan modeling updates
Simion, Tony	3/7/2026	0.2	Review correspondences with T. Simion, S. Loop (A&M), and PJT regarding business plan modeling updates
Webber, Dan	3/7/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss business plan modeling updates
Webber, Dan	3/7/2026	0.2	Review correspondences with T. Simion, S. Loop (A&M), and PJT regarding business plan modeling updates
Webber, Dan	3/7/2026	0.4	Call with T. Simion, D. Webber, S. Loop, D. Shiffman, B. Gudeman, C. Moore, G. Hamerski (A&M) and K. Podzorova, et al. (PJT) to discuss business plan modeling updates
Webber, Dan	3/7/2026	0.2	Call with D. Webber, S. Loop (A&M) regarding OEM support and three-statement model changes based on feedback received from PJT
Webber, Dan	3/7/2026	0.5	Working sessions with D. Webber, B. Gudeman (A&M) to discuss OEM offer scenarios
Webber, Dan	3/7/2026	0.6	Call with N. Grossi, T. Simion, D. Webber, S. Loop, D. Shiffman (A&M), P. Gund (Ankura), D. De Gosztanyi, et al. (PJT), S. Winters, et al. (K&E) regarding summary presentation of current OEM offers
Webber, Dan	3/7/2026	1.9	Revise OEM supporting financial analysis to incorporate updates received from PJT
Grossi, Nick	3/8/2026	0.5	Participate in discussion with Company and D De Gosztanyi (PJT) related to exit financing
Grossi, Nick	3/8/2026	0.7	Participate in business plan sync call with PJT, R Kwastieniet (K&E) and Company
Gudeman, Brian	3/8/2026	0.8	Summarize OEM current status analysis summaries and send to A&M team for review
Gudeman, Brian	3/8/2026	1.7	Update to OEM scenario analysis file to include various new potential scenarios
Gudeman, Brian	3/8/2026	2.3	Update to OEM analysis file to utilize dynamic final sources. Reconciliation to previous files
Gudeman, Brian	3/8/2026	2.1	Create OEM offer summary slides include current asks, current offers, and various scenarios
Loop, Stuart	3/8/2026	1.0	Call with C. Moore and S. Loop (A&M) to discuss mechanics for customer payment terms sensitivities
Moore, Colin	3/8/2026	1.4	Build out the calculation for revenue with terms reduced to incorporate into weighted average DSO calculation
Moore, Colin	3/8/2026	1.3	Update mechanics for customer payment terms based on call with A&M business plan team
Moore, Colin	3/8/2026	1.3	Create detailed summary of weighted average DSO calculation to show percentage of revenue associated with revenue being factored, accelerated, and received in ordinary course
Moore, Colin	3/8/2026	1.0	Call with C. Moore and S. Loop (A&M) to discuss mechanics for customer payment terms sensitivities

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Simion, Tony	3/8/2026	0.9	Review latest draft of business plan summary with assumptions, financials, and metrics based on current scenario
Simion, Tony	3/8/2026	1.3	Attend meeting with Management, members of K&E and PJT to review and discuss latest business plan financial metrics on certain scenario regarding customer financial support
Webber, Dan	3/8/2026	0.2	Correspond with T. Simion, N. Grossi (A&M) regarding footprint impact to EBITDA
Webber, Dan	3/8/2026	0.7	Correspond with B. Gudeman (A&M) regarding sensitivity analysis regarding OEM support, including review of underlying analysis
Grossi, Nick	3/9/2026	0.8	Review OEM steerco report and provide comments re: same
Grossi, Nick	3/9/2026	1.4	Review and provide comments to revised business plan scenario
Grossi, Nick	3/9/2026	0.6	Participate in discussion with PJT and Ad Hoc Group members related to sources and uses
Grossi, Nick	3/9/2026	1.6	Review and provide comments w/r/t Ad Hoc Group business plan review materials
Grossi, Nick	3/9/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztonyi, et al. (PJT) to discuss needed data to support OEM negotiations
Gudeman, Brian	3/9/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM analysis for go forward analyses
Gudeman, Brian	3/9/2026	0.8	Update OEM model for scenario related to scenario #3 on 3/10
Gudeman, Brian	3/9/2026	1.4	Update OEM model for scenario related to scenario #2 on 3/10
Gudeman, Brian	3/9/2026	0.6	Continue Update dynamic OEM offer scenario analysis for business plan development
Gudeman, Brian	3/9/2026	1.9	Update Scenario analysis for certain business plan thresholds
Gudeman, Brian	3/9/2026	1.2	Update OEM model for scenario related to scenario #1 on 3/10
Hamerski, Grace	3/9/2026	2.1	Refine perimeter sensitivity mechanics and sensitivity analysis in 3-statement model
Hamerski, Grace	3/9/2026	1.4	Analyze breakdown of unusual and restructuring costs included in company business plan
Hamerski, Grace	3/9/2026	0.9	Add incremental alternative funding sensitivity to 3-statement model and analyze impacts on pre-emergence cash flows and sources and uses
Hamerski, Grace	3/9/2026	0.4	Correspond with A&M re: income statement recognition of customer claims included in customer support negotiation sensitivities
Hamerski, Grace	3/9/2026	2.2	Create additional output pages related to pre-emergence timing and recognition of customer claims included in negotiation sensitivities in 3-statement model
Hamerski, Grace	3/9/2026	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics of additional customer claims in 3-statement model

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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	3/9/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, DSO overlay model, and updates to third party factoring mechanics in 3-statement model
Hamerski, Grace	3/9/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding PJT questions on 3-statement model
Hamerski, Grace	3/9/2026	2.1	Develop mechanics related to additional customer and tax claims and analyze impacts to emergence sources and uses
Hamerski, Grace	3/9/2026	0.4	Call with S. Nitabach (PJT) and G. Hamerski (A&M) to discuss changes to unusual costs and scenario functionality in 3-statement model prior to distribution
Hamerski, Grace	3/9/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities
Hamerski, Grace	3/9/2026	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss functionality for additional claims paid at emergence and perimeter mechanics in 3-statement model
Loop, Stuart	3/9/2026	0.9	Review and provide comments to C. Moore (A&M) regarding bridge for customers with reduced payments terms
Loop, Stuart	3/9/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities
Loop, Stuart	3/9/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding PJT questions on 3-statement model
Loop, Stuart	3/9/2026	0.8	Call with S. Loop and G. Hamerski (A&M) to discuss functionality for additional claims paid at emergence and perimeter mechanics in 3-statement model
Loop, Stuart	3/9/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, DSO overlay model, and updates to third party factoring mechanics in 3-statement model
Loop, Stuart	3/9/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss schedules to provide to Alix to support OEM negotiations
Loop, Stuart	3/9/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) to discuss needed data to support OEM negotiations
Loop, Stuart	3/9/2026	0.8	Email correspondence with company finance team regarding working capital assumptions
Loop, Stuart	3/9/2026	0.4	Email correspondence with S. Nitabach (PJT) regarding business plan OEM sensitivities
Loop, Stuart	3/9/2026	0.2	Call with S. Loop and G. Hamerski (A&M) to discuss mechanics of additional customer claims in 3-statement model
Loop, Stuart	3/9/2026	0.2	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Loop, Stuart	3/9/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss customer payment terms overlay in 3-statement model
Loop, Stuart	3/9/2026	2.2	Build out monthly OEM support sensitivity schedule for 2026 business plan materials
Loop, Stuart	3/9/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss changes in customer payment terms working capital

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/9/2026	1.9	Build out sensitivity for electronics division sales risks
Moore, Colin	3/9/2026	0.2	Call with C. Moore and S. Loop (A&M) to discuss changes in customer payment terms working capital
Moore, Colin	3/9/2026	1.4	Prepare tab to present the comparison between base and company provided DSOs broken out by ordinary course, acceleration, and factoring DSO calculations from the model
Moore, Colin	3/9/2026	0.9	Update model inputs tab to include validation checks and reflect updated inputs discussed
Moore, Colin	3/9/2026	1.1	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates, DSO overlay model, and updates to third party factoring mechanics in 3-statement model
Moore, Colin	3/9/2026	1.1	Merge the inputs and outputs onto the calculations tab
Moore, Colin	3/9/2026	1.6	Update DSO overlay analysis to incorporate drivers and analysis on same tab
Moore, Colin	3/9/2026	0.8	Analyze difference between the base calculated DSOs and company provided DSOs
Moore, Colin	3/9/2026	1.2	Update DSO overlay analysis to incorporate 3 statement model inputs and analysis on same tab
Moore, Colin	3/9/2026	0.6	Update adjusted DSO assumptions for previous zero-day customers to 5 days to create a consistent comparison delta
Moore, Colin	3/9/2026	0.9	Prepare a single tab which can be added to the 3-statement model to incorporate the DSO overlay into the model's calculations
Moore, Colin	3/9/2026	1.4	Prepare tab to present the comparison between adjusted and company provided DSOs broken out by ordinary course, acceleration, and factoring DSO calculations from the model
Moore, Colin	3/9/2026	0.7	Adjust Base DSO assumptions by updating zero-day term customers to reflect 60-day terms within the Base scenario
Moore, Colin	3/9/2026	0.4	Analyze difference between the adjusted calculated DSOs and company provided DSOs
Moore, Colin	3/9/2026	0.3	Call with C. Moore and S. Loop (A&M) to discuss customer payment terms overlay in 3-statement model
Simion, Tony	3/9/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) to discuss needed data to support OEM negotiations
Simion, Tony	3/9/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss schedules to provide to Alix to support OEM negotiations
Simion, Tony	3/9/2026	0.6	Call with Management to discuss business plan items and presentation of self-help initiatives
Simion, Tony	3/9/2026	0.7	Review analysis on impact to business plan projections due to potential lost of key customer program
Webber, Dan	3/9/2026	0.6	Call with T. Simion, N. Grossi, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) to discuss needed data to support OEM negotiations
Webber, Dan	3/9/2026	0.6	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss schedules to provide to Alix to support OEM negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/9/2026	1.3	Review latest updates made to the OEM support model to enhance traceability of changes across scenarios
Webber, Dan	3/9/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM analysis for go forward analyses
Webber, Dan	3/9/2026	0.3	Review materials for special committee summarizing status of OEM negotiations
Grossi, Nick	3/10/2026	0.3	Working session with N. Grossi, D. Webber, B. Gudeman (A&M) to discuss OEM support analysis
Grossi, Nick	3/10/2026	1.4	Coordinate go-forward working capital assumptions
Grossi, Nick	3/10/2026	0.7	Review financeable EBITDA calculation and provide comments re: same
Grossi, Nick	3/10/2026	1.7	Review Ad Hoc Group materials related to business plan and provide comments re: same
Grossi, Nick	3/10/2026	0.2	Participate in discussion with Company and K Podzorova (PJT) related to exit financing
Grossi, Nick	3/10/2026	0.6	Call with B. Worrell, Company team, D. de Gosztanyi, et. al (PJT), N. Grossi, T. Simion, D. Shiffman, D. Webber and S. Loop (A&M) to discuss EBITDA and exit financing
Gudeman, Brian	3/10/2026	2.7	Continue Update dynamic OEM offer scenario analysis for business plan development on 3/10
Gudeman, Brian	3/10/2026	1.4	Reconcile OEM customer scenarios to previously shared scenarios, sending findings to A&M team member
Gudeman, Brian	3/10/2026	1.1	Working session with D. Webber, B. Gudeman (A&M) to work through OEM support analysis in support of dynamic scenario comparison
Gudeman, Brian	3/10/2026	1.6	Working session with D. Webber, B. Gudeman (A&M) to review scenario analysis outputs and comparison to previous provided summaries, work through adjustments to the model
Gudeman, Brian	3/10/2026	0.9	Continue working session with D. Webber, B. Gudeman (A&M) to review scenario analysis outputs and comparison to previous provided summaries, discuss next steps to finalize reconciliation
Gudeman, Brian	3/10/2026	0.4	Consolidate OEM offer model notes, sent to A&M team member for review
Gudeman, Brian	3/10/2026	0.8	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM offer model updates going forward and summary adjustments
Gudeman, Brian	3/10/2026	1.1	Update OEM model to include previously recognized OEM wins in the model, inclusion of previous analysis, and other adjustments
Gudeman, Brian	3/10/2026	0.3	Working session with N. Grossi, D. Webber, B. Gudeman (A&M) to discuss OEM support analysis
Hamerski, Grace	3/10/2026	2.1	Rebuild allocations of product line balance sheets in 3-statement model for green technologies division
Hamerski, Grace	3/10/2026	1.2	Working session with S. Loop and G. Hamerski (A&M) to discuss perimeter mechanics in 3-statement model
Hamerski, Grace	3/10/2026	1.7	Working session with G. Hamerski and S. Loop (A&M) to discuss intercompany mechanics for perimeter changes in 3-statement model

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Marelli Automotive Lighting USA, LLC
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BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	3/10/2026	1.4	Test alternative mechanics related to factoring and acceleration of receivables in 3-statement model
Hamerski, Grace	3/10/2026	2.2	Refine product line mechanics in 3-statement model for green technologies division and analyze product line KPIs
Hamerski, Grace	3/10/2026	1.1	Rebuild allocations of product line balance sheets in 3-statement model for ride dynamics division
Hamerski, Grace	3/10/2026	0.9	Analyze cash reconciliation between 3-statement model cash flows and long term monthly liquidity forecast
Hamerski, Grace	3/10/2026	1.2	Analyze cash impacts of customer footprint sensitivities in 3-statement model
Hamerski, Grace	3/10/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps related to perimeter sale mechanics and DSO overlay in 3-statement model
Hamerski, Grace	3/10/2026	1.3	Improve perimeter sensitivity mechanics in 3-statement model related to business unit product lines
Loop, Stuart	3/10/2026	1.7	Working session with G. Hamerski and S. Loop (A&M) to discuss intercompany mechanics for perimeter changes in 3-statement model
Loop, Stuart	3/10/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding tearsheet materials for divisional financial statements
Loop, Stuart	3/10/2026	0.9	Compile variance from October 2025 income statements to January 2026
Loop, Stuart	3/10/2026	1.1	Review and provide comments to C. Moore (A&M) on tearsheet materials following input from divisional finance teams
Loop, Stuart	3/10/2026	0.4	Call with S. Loop and C. Moore (A&M) to discuss updated net working capital assumptions and updates to divisional tearsheets
Loop, Stuart	3/10/2026	0.6	Call with B. Worrell, Company team, D. de Gosztanyi, et. al (PJT), N. Grossi, T. Simion, D. Shiffman, D. Webber and S. Loop (A&M) to discuss EBITDA and exit financing
Loop, Stuart	3/10/2026	0.5	Call with company team regarding business plan open items
Loop, Stuart	3/10/2026	0.8	Email correspondence with company finance team regarding tearsheet materials for working capital
Loop, Stuart	3/10/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding UK pension scheme
Loop, Stuart	3/10/2026	1.6	Build out mechanics for income tax sensitivity assumptions by division
Loop, Stuart	3/10/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps related to perimeter sale mechanics and DSO overlay in 3-statement model
Loop, Stuart	3/10/2026	1.2	Working session with S. Loop and G. Hamerski (A&M) to discuss perimeter mechanics in 3-statement model
Loop, Stuart	3/10/2026	0.4	Call with K. Podzorova (PJT) regarding 3-statement model and diligence parties
Moore, Colin	3/10/2026	0.3	Analyze net working capital assumptions in historical calendarization workbooks

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/10/2026	0.7	Analyze liquidity walk in the OEM presentation
Moore, Colin	3/10/2026	0.5	Call with S. Loop, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps related to perimeter sale mechanics and DSO overlay in 3-statement model
Moore, Colin	3/10/2026	0.4	Call with S. Loop and C. Moore (A&M) to discuss updated net working capital assumptions and updates to divisional tearsheets
Moore, Colin	3/10/2026	1.1	Update check in DSO overlay analysis to incorporate model inputs on the analysis tab
Moore, Colin	3/10/2026	0.8	Analyze debt issuance and paydown assumptions in the 3 statement model
Moore, Colin	3/10/2026	0.9	Analyze changes to the Company's DSO based on potential changes to trade terms with customers to ensure calculation passes stress tests
Moore, Colin	3/10/2026	1.4	Update blended average DSO calculation in DSO overlay analysis based on stress tests
Moore, Colin	3/10/2026	0.4	Analyze Roland Berger report on lighting division per diligence request from UCC
Moore, Colin	3/10/2026	0.3	Analyze variance in net working capital assumptions between the divisional tearsheets and historical calendarization workbooks
Moore, Colin	3/10/2026	0.9	Analyze the change in the Company's forecasted blended average DSO based on potential changes to trade terms for three customers
Moore, Colin	3/10/2026	1.4	Update net working capital assumptions in the divisional tearsheets per call
Moore, Colin	3/10/2026	0.6	Summarize the change in the Company's forecasted blended average DSO based on potential changes to trade terms for three customers
Moore, Colin	3/10/2026	0.8	Run scenario to calculate blended average DSO based on potential changes to trade terms for three customers
Moore, Colin	3/10/2026	1.4	Prepare liquidity roll schedule in the 3 statement model
Moore, Colin	3/10/2026	0.4	Finalize divisional tearsheets with updated net working capital assumptions
Moore, Colin	3/10/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding tearsheet materials for divisional financial statements
Shiffman, David	3/10/2026	0.3	Call with D. Shiffman and S. Loop (A&M) regarding UK pension scheme
Shiffman, David	3/10/2026	0.6	Call with B. Worrell, Company team, D. de Gosztanyi, et. al (PJT), N. Grossi, T. Simion, D. Shiffman, D. Webber and S. Loop (A&M) to discuss EBITDA and exit financing
Simion, Tony	3/10/2026	0.4	Calls with T. Simion, D. Webber (A&M), and Company management to discuss OEM support scenarios
Simion, Tony	3/10/2026	0.6	Call with B. Worrell, Company team, D. de Gosztanyi, et. al (PJT), N. Grossi, T. Simion, D. Shiffman, D. Webber and S. Loop (A&M) to discuss EBITDA and exit financing
Simion, Tony	3/10/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM support model and related assumptions

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BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/10/2026	1.9	Audit OEM support model for accuracy and completeness related to treatment of timing of OEM support amounts
Webber, Dan	3/10/2026	0.6	Call with B. Worrell, Company team, D. de Gosztanyi, et. al (PJT), N. Grossi, T. Simion, D. Shiffman, D. Webber and S. Loop (A&M) to discuss EBITDA and exit financing
Webber, Dan	3/10/2026	2.7	Audit OEM support model for accuracy and completeness of new functionality to enhance detail in comparing scenarios
Webber, Dan	3/10/2026	1.1	Working session with D. Webber, B. Gudeman (A&M) to work through OEM support analysis in support of dynamic scenario comparison
Webber, Dan	3/10/2026	0.3	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM support model and related assumptions
Webber, Dan	3/10/2026	0.8	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM offer model updates going forward and summary adjustments
Webber, Dan	3/10/2026	0.2	Correspond with T. Simion, S. Loop, G. Hamerski (A&M) about pending revisions to OEM support model
Webber, Dan	3/10/2026	0.9	Continue working session with D. Webber, B. Gudeman (A&M) to review scenario analysis outputs and comparison to previous provided summaries, discuss next steps to finalize reconciliation
Webber, Dan	3/10/2026	1.6	Working session with D. Webber, B. Gudeman (A&M) to review scenario analysis outputs and comparison to previous provided summaries, work through adjustments to the model
Webber, Dan	3/10/2026	0.2	Correspond with S. Loop, D. Shiffman (A&M) regarding impact of certain potential pension assumptions to 5-year forecast
Webber, Dan	3/10/2026	0.3	Working session with N. Grossi, D. Webber, B. Gudeman (A&M) to discuss OEM support analysis
Webber, Dan	3/10/2026	0.4	Calls with T. Simion, D. Webber (A&M), and Company management to discuss OEM support scenarios
Cook, Jacob	3/11/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss business plan diligence materials from Alix team
Gudeman, Brian	3/11/2026	1.3	Continue Update OEM model for comparison to previous OEM summaries provided
Gudeman, Brian	3/11/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) to review OEM model outputs, reconciliation to previous deliverables
Gudeman, Brian	3/11/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to the OEM model for 3/11
Gudeman, Brian	3/11/2026	0.7	Reconcile and review new scenario based on OEM offer inputs
Gudeman, Brian	3/11/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), D. Webber, S. Loop, G. Hamerski, and B. Gudeman (A&M) to discuss updated 3 statement scenario and adjustments to prior version of the model
Gudeman, Brian	3/11/2026	2.1	Update OEM model for new scenario provided on 3/10
Gudeman, Brian	3/11/2026	1.2	Update OEM bid/ask spread, EBITDA impact scenario summary analysis

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BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/11/2026	0.5	Working session with D. Webber, B. Gudeman, G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities in 3-statement model
Gudeman, Brian	3/11/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to the OEM model for new scenario provided on 3/10
Hamerski, Grace	3/11/2026	0.5	Working session with D. Webber, B. Gudeman, G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities in 3-statement model
Hamerski, Grace	3/11/2026	0.4	Update unusual cost assumptions in 3-statement model for latest thinking
Hamerski, Grace	3/11/2026	0.6	Prepare presentation materials related to status of customer negotiations and emergence sources and uses impacts
Hamerski, Grace	3/11/2026	2.1	Prepare summary of key customer negotiation outputs for comparison to customer model and other inputs
Hamerski, Grace	3/11/2026	0.6	Prepare output materials related to product line financial data in response to request from company management
Hamerski, Grace	3/11/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of business unit diligence materials and product line financial data
Hamerski, Grace	3/11/2026	0.3	Correspond with A&M and PJT re: pre-emergence cash mechanics in 3-statement model
Hamerski, Grace	3/11/2026	0.9	Allocate product line balance sheets according to latest thinking source data from company management in external model
Hamerski, Grace	3/11/2026	0.8	Integrate product line financial data provided by company management into 3-statement model
Hamerski, Grace	3/11/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), D. Webber, S. Loop, G. Hamerski, and B. Gudeman (A&M) to discuss updated 3 statement scenario and adjustments to prior version of the model
Hamerski, Grace	3/11/2026	0.9	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and product line balance sheet mechanics
Hamerski, Grace	3/11/2026	0.2	Correspond with A&M re: underlying assumptions of base plan income statements in 3-statement model
Loop, Stuart	3/11/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss business plan diligence materials from Alix team
Loop, Stuart	3/11/2026	0.6	Call with Company, M. Baldwin, G. Gneisenau (Grant Thornton) regarding post emergence valuation work
Loop, Stuart	3/11/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding OEM counteroffer sensitivities
Loop, Stuart	3/11/2026	0.3	Call with D. Webber and S. Loop (A&M) regarding OEM counter offer sensitivities
Loop, Stuart	3/11/2026	0.9	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and product line balance sheet mechanics
Loop, Stuart	3/11/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss consolidation of business unit diligence materials and product line financial data
Loop, Stuart	3/11/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss balance sheet bridge for December and January

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/11/2026	0.5	Working session with D. Webber, B. Gudeman, G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities in 3-statement model
Loop, Stuart	3/11/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), D. Webber, S. Loop, G. Hamerski, and B. Gudeman (A&M) to discuss updated 3 statement scenario and adjustments to prior version of the model
Loop, Stuart	3/11/2026	1.9	Compile pro forma income statement overlays for 3-statement model
Loop, Stuart	3/11/2026	0.8	Email correspondence with lighting division controller regarding working capital
Loop, Stuart	3/11/2026	1.4	Compile product line split income statements details for green technologies division
Loop, Stuart	3/11/2026	0.2	Call with K. Podzorova (PJT) regarding OEM negotiations
Loop, Stuart	3/11/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation materials
Moore, Colin	3/11/2026	1.3	Update of historical income statement reconciliation for December 2025 with updated files from Company
Moore, Colin	3/11/2026	0.7	Update Liquidity roll per discussion with business plan team
Moore, Colin	3/11/2026	1.3	Identify variances between subaccounts and summary line items on historical managerial balance sheet
Moore, Colin	3/11/2026	0.7	Identify remaining variances between historical managerial and legal entity income statements after accounting for adjustments
Moore, Colin	3/11/2026	0.9	Call with C. Moore, G. Hamerski and S. Loop (A&M) to discuss OEM negotiations and product line balance sheet mechanics
Moore, Colin	3/11/2026	0.4	Analyze product line sales of ride dynamics division
Moore, Colin	3/11/2026	1.2	Prepare variance analysis between Salesforce data and internal calendarization workbooks for product line sales of ride dynamics division
Moore, Colin	3/11/2026	1.2	Analyze historical balance sheet reconciliation files from Company
Moore, Colin	3/11/2026	1.1	Analyze historical income statement reconciliation files from Company
Moore, Colin	3/11/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss balance sheet bridge for December and January
Simion, Tony	3/11/2026	1.3	Review and provide comments on assumptions on cash input timing from customers as part of negotiations for purposed on emergencies sources and uses
Simion, Tony	3/11/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding OEM counteroffer sensitivities
Simion, Tony	3/11/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation materials
Simion, Tony	3/11/2026	0.8	Review latest input file with detailed customer financial support for business plan overlay modelling purposes

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BUSINESS PLAN

Professional	Date	Hours	Activity
Simion, Tony	3/11/2026	0.7	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM support model and reconciliation to various materials shared by PJT and Alix
Webber, Dan	3/11/2026	1.8	Review latest version of OEM model for illustrative scenario of proposed counter offer to OEMs
Webber, Dan	3/11/2026	0.5	Working session with D. Webber, B. Gudeman, G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities in 3-statement model
Webber, Dan	3/11/2026	0.7	Calls with T. Simion, D. Webber (A&M) to discuss status of OEM support model and reconciliation to various materials shared by PJT and Alix
Webber, Dan	3/11/2026	0.3	Call with D. Webber and S. Loop (A&M) regarding OEM counter offer sensitivities
Webber, Dan	3/11/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to the OEM model for 3/11
Webber, Dan	3/11/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to the OEM model for new scenario provided on 3/10
Webber, Dan	3/11/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), D. Webber, S. Loop, G. Hamerski, and B. Gudeman (A&M) to discuss updated 3 statement scenario and adjustments to prior version of the model
Webber, Dan	3/11/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) to review OEM model outputs, reconciliation to previous deliverables
Webber, Dan	3/11/2026	1.6	Review output pages for latest version of OEM model to ensure schedules refresh dynamically, and reconcile to prior versions
Cook, Jacob	3/12/2026	1.7	Review of BP25FX vs BP26FX currency adjustments related to updated business plan for data packs
Cook, Jacob	3/12/2026	1.2	Prepare data pack business plan information template for all divisions
Cook, Jacob	3/12/2026	2.2	Update P&L consolidation analysis for division-level data packs
Cook, Jacob	3/12/2026	0.6	Call with J. Cook and S. Loop (A&M) to discuss income statement package
Cook, Jacob	3/12/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statement support packages by business unit
Grossi, Nick	3/12/2026	0.3	Participate in discussion with K Podzorova (PJT) and Ad Hoc Group to review OEM negotiation status
Gudeman, Brian	3/12/2026	0.6	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM model regarding Footprint initiatives
Gudeman, Brian	3/12/2026	2.3	Update OEM model on account of updated scenario provided on 3/11
Gudeman, Brian	3/12/2026	1.3	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM model regarding updated Company OEM requests
Gudeman, Brian	3/12/2026	2.1	Calculate Footprint initiative OEM impact on new OEM claim scenario
Gudeman, Brian	3/12/2026	0.6	Call with D. Webber, B. Gudeman (A&M) and K. Henderson, G. Leiter (Alix) to discuss latest footprint counters

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Professional	Date	Hours	Activity
Gudeman, Brian	3/12/2026	1.7	Update OEM model for new footprint initiative assumptions
Hamerski, Grace	3/12/2026	2.3	Update presentation materials related to status of customer negotiations
Hamerski, Grace	3/12/2026	1.9	Update mechanics in customer support overlay to refine cash and revenue timing assumptions
Hamerski, Grace	3/12/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities
Hamerski, Grace	3/12/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics for cash timing assumptions
Hamerski, Grace	3/12/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics for working capital
Hamerski, Grace	3/12/2026	1.8	Make revisions to sources and uses outputs in 3-statement model to allow for additional sensitivity analysis
Hamerski, Grace	3/12/2026	0.4	Correspond with A&M and PJT related to changes in trade receivables mechanics in 3-statement model
Hamerski, Grace	3/12/2026	1.9	Develop rollforwards for customer support accruals and unwind in 3-statement model
Hamerski, Grace	3/12/2026	1.6	Incorporate latest thinking results of customer negotiations into 3-statement model and perform scenario analysis
Hamerski, Grace	3/12/2026	1.7	Incorporate latest thinking customer support model and perform scenario analysis
Loop, Stuart	3/12/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics for cash timing assumptions
Loop, Stuart	3/12/2026	0.6	Call with company, T. Simion and S. Loop (A&M) regarding business plan bridges for OEM negotiations
Loop, Stuart	3/12/2026	0.4	Call with D. Webber and S. Loop (A&M) regarding OEM counter offer impacts on EBITDA
Loop, Stuart	3/12/2026	0.3	Call with T. Simion and S. Loop (A&M) on timing of OEM claims settlement assumptions
Loop, Stuart	3/12/2026	2.2	Build out OEM claims sensitivities for impact on financial statements
Loop, Stuart	3/12/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss revenue recognition for OEM negotiation sensitivities
Loop, Stuart	3/12/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding business unit 5-year plan diligence support packages
Loop, Stuart	3/12/2026	1.3	Compile income walks from various versions and flash reports by division
Loop, Stuart	3/12/2026	0.6	Call with J. Cook and S. Loop (A&M) to discuss income statement package
Loop, Stuart	3/12/2026	0.5	Email correspondence with company accounting team regarding OEM negotiation accounting treatment
Loop, Stuart	3/12/2026	0.5	Call with company, T. Simion and S. Loop (A&M) regarding business plan bridges

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Professional	Date	Hours	Activity
Loop, Stuart	3/12/2026	0.6	Email correspondence with S. Nitabach (PJT) regarding HL diligence questions on business plan
Loop, Stuart	3/12/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statement support packages by business unit
Loop, Stuart	3/12/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding OEM counteroffer sensitivities
Loop, Stuart	3/12/2026	0.4	Call with company regarding foreign currency exchange rates
Loop, Stuart	3/12/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss divisional working capital and business trend support
Loop, Stuart	3/12/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss changes to 3-statement model mechanics for working capital
Moore, Colin	3/12/2026	0.4	Incorporate 2025 revenue splits by OEM customer data into the lighting division diligence datapack
Moore, Colin	3/12/2026	1.1	Incorporate the revenue bridge and graph from the 5 year plan presented in October 2025 to the current 5 year plan into the lighting division diligence datapack
Moore, Colin	3/12/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding business unit 5-year plan diligence support packages
Moore, Colin	3/12/2026	1.1	Incorporate the Income Statement tab from the calendarization workbook into the lighting division diligence datapack
Moore, Colin	3/12/2026	0.3	Incorporate 2025 revenue splits by geography data into the lighting division diligence datapack
Moore, Colin	3/12/2026	0.5	Call with C. Moore and S. Loop (A&M) to discuss divisional working capital and business trend support
Moore, Colin	3/12/2026	0.7	Prepare an EBITDA trend graph financial data for the lighting division diligence datapack
Moore, Colin	3/12/2026	0.9	Incorporate historical managerial balance sheet from 2022-2025 into the lighting division diligence datapack
Moore, Colin	3/12/2026	0.7	Prepare a table detailing 2025 revenue splits by OEM customer for the lighting division diligence datapack
Moore, Colin	3/12/2026	0.4	Prepare a table detailing 2025 revenue splits by geography for the lighting division diligence datapack
Moore, Colin	3/12/2026	0.8	Incorporate the EBITDA bridge and graph from the 5 year plan presented in October 2025 to the current 5 year plan into the lighting division diligence datapack
Moore, Colin	3/12/2026	1.2	Outline diligence datapack for lighting division with the goal of capturing the latest financial information on the division and key diligence items
Moore, Colin	3/12/2026	0.7	Incorporate the working capital tabs from the calendarization workbook into the lighting division diligence datapack
Moore, Colin	3/12/2026	0.9	Prepare a revenue stage graph from the BP25FX salesforce data for the lighting division diligence datapack
Simion, Tony	3/12/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss revenue recognition for OEM negotiation sensitivities

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Professional	Date	Hours	Activity
Simion, Tony	3/12/2026	0.6	Call with company, T. Simion and S. Loop (A&M) regarding business plan bridges for OEM negotiations
Simion, Tony	3/12/2026	0.3	Call with T. Simion and S. Loop (A&M) on timing of OEM claims settlement assumptions
Simion, Tony	3/12/2026	0.5	Call with company, T. Simion and S. Loop (A&M) regarding business plan bridges
Webber, Dan	3/12/2026	0.6	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM model regarding Footprint initiatives
Webber, Dan	3/12/2026	0.6	Call with T. Simion, D. Webber and S. Loop (A&M) to discuss revenue recognition for OEM negotiation sensitivities
Webber, Dan	3/12/2026	0.6	Call with D. Webber, B. Gudeman (A&M) and K. Henderson, G. Leiter (Alix) to discuss latest footprint counters
Webber, Dan	3/12/2026	1.3	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to OEM model regarding updated Company OEM requests
Webber, Dan	3/12/2026	2.7	Review latest version of OEM supporting financial analysis to audit for accuracy and completeness, following most recent revisions
Webber, Dan	3/12/2026	0.4	Call with D. Webber and S. Loop (A&M) regarding OEM counter offer impacts on EBITDA
Webber, Dan	3/12/2026	0.2	Review illustrative accounting treatment for OEM support prepared by S. Loop (A&M)
Webber, Dan	3/12/2026	0.3	Correspond with J. Tutty, et al. (Alix), E. Swager, et al. (K&E), A. Kordas, et al. (Akin), and Company management regarding certain assumptions related to Italian security assets, and review of related data
Webber, Dan	3/12/2026	0.4	Correspond with J. Heyden, et al. (Alix) regarding data inputs related to OEM support for certain footprint initiatives, and review of provided data
Cook, Jacob	3/13/2026	1.7	Update division-level data pack consolidation for ALS
Cook, Jacob	3/13/2026	0.9	Update division-level data pack consolidation for GTS
Cook, Jacob	3/13/2026	1.2	Update to division-level data pack consolidation for IE
Cook, Jacob	3/13/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss business plan diligence packages for business units and output materials in 3-statement model
Cook, Jacob	3/13/2026	1.1	Update division-level data pack consolidation for ELS
Grossi, Nick	3/13/2026	0.6	Review negotiation counter and provide comments re: same
Grossi, Nick	3/13/2026	0.2	Participate in discussion with P Gund (Ankura), K Podzorova (PJT) and J Moennekemeyer to discuss business plan
Gudeman, Brian	3/13/2026	1.4	Create OEM offer summary slides. Sent draft to A&M team member for review
Gudeman, Brian	3/13/2026	0.3	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to footprint initiative dashboard

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Professional	Date	Hours	Activity
Gudeman, Brian	3/13/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) to discuss footprint initiative dashboard to be created
Gudeman, Brian	3/13/2026	0.6	Working session with D. Webber, B. Gudeman (A&M) regarding updated footprint initiatives to flow through OEM model
Gudeman, Brian	3/13/2026	0.9	Create new scenario upside analysis between current OEM offers, Company counter proposal, and other scenarios
Gudeman, Brian	3/13/2026	0.2	Working session with G Hamerski, B. Gudeman (A&M) regarding updating business plan for two new OEM offer scenarios
Gudeman, Brian	3/13/2026	0.8	Reconcile previous OEM claim model outputs and live version, sent summary to A&M team member
Gudeman, Brian	3/13/2026	1.9	Create footprint initiative dashboard summary, sent to A&M team member for review
Gudeman, Brian	3/13/2026	0.7	Continue Update footprint initiative dashboard from A&M team member notes
Gudeman, Brian	3/13/2026	1.6	Continue analysis of two new claim offer scenarios, adjustments, reconciliation to previous versions
Gudeman, Brian	3/13/2026	0.5	Call with Alix Partners, Houlihan Lokey, PJT, T. Simion, S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss footprint initiatives and sensitivity assumptions in 3-statement model
Gudeman, Brian	3/13/2026	2.6	Working session with D. Webber, B. Gudeman (A&M) to update for two new OEM offer scenarios in claims model
Hamerski, Grace	3/13/2026	0.4	Prepare consolidated and business unit base plan income statements for business unit diligence packages
Hamerski, Grace	3/13/2026	1.7	Refine presentation materials following feedback from company management
Hamerski, Grace	3/13/2026	0.2	Working session with G Hamerski, B. Gudeman (A&M) regarding updating business plan for two new OEM offer scenarios
Hamerski, Grace	3/13/2026	1.8	Working session with S. Loop and G. Hamerski (A&M) to discuss pre emergence office cash timing mechanics for various OEM negotiation sensitivities
Hamerski, Grace	3/13/2026	1.8	Prepare status update presentation materials related to customer negotiation outcomes and 3-statement model outputs
Hamerski, Grace	3/13/2026	1.1	Prepare updated output materials related to status of customer negotiations
Hamerski, Grace	3/13/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding OEM negotiation sensitivities
Hamerski, Grace	3/13/2026	2.1	Make refinements to pre-emergence cash impact of customer support scenarios and related output materials
Hamerski, Grace	3/13/2026	0.2	Call with D. Webber and G. Hamerski (A&M) to discuss footprint scenario assumptions and functionality in 3-statement model
Hamerski, Grace	3/13/2026	0.5	Call with Alix Partners, Houlihan Lokey, PJT, T. Simion, S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss footprint initiatives and sensitivity assumptions in 3-statement model
Hamerski, Grace	3/13/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss business plan diligence packages for business units and output materials in 3-statement model

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Professional	Date	Hours	Activity
Hamerski, Grace	3/13/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss cash impact of customer support scenarios and output materials
Hamerski, Grace	3/13/2026	1.9	Incorporate latest thinking scenarios from customer support model into 3-statement model
Loop, Stuart	3/13/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss cash impact of customer support scenarios and output materials
Loop, Stuart	3/13/2026	0.4	Call with M. Wakefield and J. Heyden (Alix), D. de Gosztanyi, et al (PJT) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM negotiation materials
Loop, Stuart	3/13/2026	1.7	Review and provide comments to J. Cook (A&M) regarding historical income statement sensitivities for different FX rates
Loop, Stuart	3/13/2026	1.8	Review and provide comments to G. Hamerski (A&M) on 3-statement model OEM sensitivities
Loop, Stuart	3/13/2026	0.5	Call with Alix Partners, Houlihan Lokey, PJT, T. Simion, S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss footprint initiatives and sensitivity assumptions in 3-statement model
Loop, Stuart	3/13/2026	0.2	Call with D. Webber and S. Loop (A&M) regarding OEM negotiation sensitivities
Loop, Stuart	3/13/2026	1.3	Review and provide comments to C. Moore (A&M) regarding tearsheet materials for divisional finance teams
Loop, Stuart	3/13/2026	0.7	Email correspondence with T. Simion (A&M) regarding potential perimeter changes sensitivities
Loop, Stuart	3/13/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding OEM negotiation sensitivities
Loop, Stuart	3/13/2026	0.6	Email correspondence with company regarding business plan assumptions
Loop, Stuart	3/13/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss next steps in OEM negotiation process
Loop, Stuart	3/13/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss business plan diligence packages for business units and output materials in 3-statement model
Loop, Stuart	3/13/2026	0.6	Call with G. Leiter (Alix) regarding business plan diligence on 3-statement model
Loop, Stuart	3/13/2026	1.8	Working session with S. Loop and G. Hamerski (A&M) to discuss pre emerback officece cash timing mechanics for various OEM negotiation sensitivities
Moore, Colin	3/13/2026	0.7	Update formatting of lighting division datapack to print to PDF
Moore, Colin	3/13/2026	0.8	Prepare tab for lighting division datapack with currency toggle and checks
Moore, Colin	3/13/2026	1.1	Update the appendix containing the revenue and EBITDA bridges and tables for the lighting division
Moore, Colin	3/13/2026	0.4	Remove customer ask sensitivity analysis for revenue and EBITDA
Moore, Colin	3/13/2026	0.4	Prepare revenue backlog charts for the lighting divisions forecasted revenue from 2025-2030

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Moore, Colin	3/13/2026	0.9	Update the structure of the lighting division diligence datapack per feedback from the A&M business plan team
Moore, Colin	3/13/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss business plan diligence packages for business units and output materials in 3-statement model
Moore, Colin	3/13/2026	0.3	Update COPQ detail to include COPQ as a percentage of revenue for the lighting division
Moore, Colin	3/13/2026	0.9	Update the revenue splits by region graph for the lighting division's 2025 revenue
Moore, Colin	3/13/2026	0.6	Analyze revenue backlog data for the lighting divisions forecasted revenue from 2025-2030
Moore, Colin	3/13/2026	0.9	Update plant saturation graph and table for the lighting division
Moore, Colin	3/13/2026	0.4	Update tearsheet for the lighting division to incorporate gross revenue and imposed revenue
Moore, Colin	3/13/2026	1.2	Update tearsheet for the lighting division to make currency dynamic
Moore, Colin	3/13/2026	0.6	Update self help table to incorporate additional detailed line items provided by the company for the lighting division
Moore, Colin	3/13/2026	0.8	Update the revenue splits by customer graph for the lighting division's 2025 revenue
Simion, Tony	3/13/2026	0.4	Call with M. Wakefield and J. Heyden (Alix), D. de Gosztanyi, et al (PJT) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM negotiation materials
Simion, Tony	3/13/2026	0.5	Call with Alix Partners, Houlihan Lokey, PJT, T. Simion, S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss footprint initiatives and sensitivity assumptions in 3-statement model
Simion, Tony	3/13/2026	0.8	Review and edit assumed accounting treatment of customer financial support prior to distribution to Management
Simion, Tony	3/13/2026	0.2	Call with T. Simion and S. Loop (A&M) to discuss next steps in OEM negotiation process
Webber, Dan	3/13/2026	0.5	Call with Alix Partners, Houlihan Lokey, PJT, T. Simion, S. Loop, D. Webber, B. Gudeman, and G. Hamerski (A&M) to discuss footprint initiatives and sensitivity assumptions in 3-statement model
Webber, Dan	3/13/2026	2.6	Working session with D. Webber, B. Gudeman (A&M) to update for two new OEM offer scenarios in claims model
Webber, Dan	3/13/2026	0.2	Call with D. Webber and G. Hamerski (A&M) to discuss footprint scenario assumptions and functionality in 3-statement model
Webber, Dan	3/13/2026	0.4	Call with M. Wakefield and J. Heyden (Alix), D. de Gosztanyi, et al (PJT) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM negotiation materials
Webber, Dan	3/13/2026	0.2	Call with D. Webber and S. Loop (A&M) regarding OEM negotiation sensitivities
Webber, Dan	3/13/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) to discuss footprint initiative dashboard to be created
Webber, Dan	3/13/2026	0.6	Review of latest iteration of summary of footprint impact of OEM support

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Professional	Date	Hours	Activity
Webber, Dan	3/13/2026	0.6	Working session with D. Webber, B. Gudeman (A&M) regarding updated footprint initiatives to flow through OEM model
Webber, Dan	3/13/2026	1.2	Review revisions to OEM model related to support for certain footprint initiatives from OEMs outside of top 5 customers
Webber, Dan	3/13/2026	0.4	Review revisions to treatment of warranty and other counterclaims in OEM support model
Webber, Dan	3/13/2026	0.3	Working session with D. Webber, B. Gudeman (A&M) to discuss updates to footprint initiative dashboard
Gudeman, Brian	3/14/2026	1.2	Prepare OEM counter offer summary analysis, sent to A&M team for review
Gudeman, Brian	3/14/2026	2.2	Review of OEM model, produce summary schedules based on recent OEM counter
Gudeman, Brian	3/14/2026	0.8	Update OEM model post-scenarios on 3/13. Update presentation slides accordingly
Loop, Stuart	3/14/2026	1.2	Review and provide comments to J. Cook (A&M) on income statement workbook for each operating division
Loop, Stuart	3/14/2026	0.4	Email correspondence with company accounting team regarding accounting entries for non-consolidated equity earnings
Simion, Tony	3/14/2026	1.2	Edit financial bridge and supporting schedules for purposes of including information to customers based on our current request for financial support
Webber, Dan	3/14/2026	0.2	Correspond with K. Podzorova (PJT) regarding EBITDA timing assumptions related to OEM support in latest financial model
Webber, Dan	3/14/2026	0.2	Review Business Plan three-statement model to reconcile certain inputs to OEM support scenarios
Webber, Dan	3/14/2026	0.7	Review summary materials for Company management on OEM support scenarios
Cook, Jacob	3/15/2026	1.3	Create buildout of income statement data pack consolidator master data backup
Cook, Jacob	3/15/2026	1.7	Create buildout of income statement consolidator tool main analysis tab
Gudeman, Brian	3/15/2026	0.3	Create summary slide for PJT related to total OEM claim wins in particular modeling scenario
Gudeman, Brian	3/15/2026	1.4	Update footprint initiative and OEM offer summaries with updated scenarios from the previous week
Gudeman, Brian	3/15/2026	0.3	Call with D. Webber, S. Loop, B. Gudeman and G. Hamerski (A&M) regarding OEM sensitivities for rephasing scenario
Gudeman, Brian	3/15/2026	0.3	Review and response to business plan diligence questions from PJT
Hamerski, Grace	3/15/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) to discuss rephasing of OEM revenue sensitivities from OEM negotiations
Hamerski, Grace	3/15/2026	0.4	Correspond with A&M team related to latest thinking scenario outputs for customer negotiation materials
Hamerski, Grace	3/15/2026	0.2	Call with S. Nitabach (PJT) and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics related to customer support sensitivities

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Professional	Date	Hours	Activity
Hamerski, Grace	3/15/2026	0.3	Call with D. Webber, S. Loop, B. Gudeman and G. Hamerski (A&M) regarding OEM sensitivities for rephasing scenario
Hamerski, Grace	3/15/2026	2.1	Analyze updates to latest thinking assumptions related to customer support timing
Hamerski, Grace	3/15/2026	2.1	Make refinements to balance sheet mechanics for customer components of trade receivables in 3-statement model
Loop, Stuart	3/15/2026	0.7	Email correspondence with K. Podzorova (PJT) regarding exit financing materials and OEM sensitivities
Loop, Stuart	3/15/2026	1.2	Review and provide comments to C. Moore and J. Cook (A&M) regarding business unit data pack materials
Loop, Stuart	3/15/2026	0.6	Email correspondence with G. Leiter (Alix) regarding product line splits in salesforce data
Loop, Stuart	3/15/2026	0.3	Call with D. Webber, T. Simion, S. Loop (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to reconcile financials in the OEM negotiation support materials
Loop, Stuart	3/15/2026	0.3	Call with D. Webber, S. Loop, B. Gudeman and G. Hamerski (A&M) regarding OEM sensitivities for rephasing scenario
Loop, Stuart	3/15/2026	1.2	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) and the Ad Hoc Group to discuss OEM negotiation support materials
Loop, Stuart	3/15/2026	1.6	Working session with G. Hamerski and S. Loop (A&M) to discuss rephasing of OEM revenue sensitivities from OEM negotiations
Moore, Colin	3/15/2026	1.2	Link lighting division tearsheet to income statement detail from external workbook
Moore, Colin	3/15/2026	0.6	Update formatting of tearsheet and appendix pages
Moore, Colin	3/15/2026	1.4	Incorporate income statement detail and income statement walk from external workbook into the lighting division datapack
Moore, Colin	3/15/2026	0.6	Update EBITDA and capex charts on lighting division tearsheet tab
Moore, Colin	3/15/2026	0.3	Update currency used in lighting division tearsheet per feedback from business plan team
Simion, Tony	3/15/2026	0.8	Review presentation materials prior to call that summarize current analysis of impacts to financial performance with customer support
Simion, Tony	3/15/2026	0.3	Call with D. Webber, T. Simion, S. Loop (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to reconcile financials in the OEM negotiation support materials
Simion, Tony	3/15/2026	1.2	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) and the Ad Hoc Group to discuss OEM negotiation support materials
Webber, Dan	3/15/2026	1.2	Call with T. Simion, D. Webber, S. Loop (A&M), M. Wakefield, et al. (Alix), D. De Gosztanyi, et al. (PJT) and the Ad Hoc Group to discuss OEM negotiation support materials
Webber, Dan	3/15/2026	0.3	Call with D. Webber, S. Loop, B. Gudeman and G. Hamerski (A&M) regarding OEM sensitivities for rephasing scenario

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Professional	Date	Hours	Activity
Webber, Dan	3/15/2026	0.3	Call with D. Webber, T. Simion, S. Loop (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to reconcile financials in the OEM negotiation support materials
Webber, Dan	3/15/2026	0.3	Correspond with S. Loop, B. Gudeman (A&M) regarding OEM support scenario for PJT, and review of draft schedule
Webber, Dan	3/15/2026	0.2	Correspond with K. Podzorova (PJT) regarding warranty assumptions related to OEM support in latest financial model
Cook, Jacob	3/16/2026	0.2	Call with S. Loop and J. Cook (A&M) regarding accounting treatment for OEM negotiation claims
Cook, Jacob	3/16/2026	2.6	Implement updates to data pack for product-line details for GTS and RD
Cook, Jacob	3/16/2026	1.6	Update to data pack consolidation for reconciliation to management presentation
Cook, Jacob	3/16/2026	0.5	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss updated lighting division data pack for the Company
Cook, Jacob	3/16/2026	0.6	Call with S. Loop, C. Moore and J. Cook (A&M) regarding divisional diligence supporting package for income statement
Cook, Jacob	3/16/2026	2.1	Update to data pack consolidation for reconciliation to updated business plan
Cook, Jacob	3/16/2026	0.9	Update data pack formatting for ease of linking to supporting materials
Cook, Jacob	3/16/2026	1.2	Update data pack consolidation for updated capex assumptions for BP26FX
Grossi, Nick	3/16/2026	1.2	Review and provide comments re: business plan scenarios
Grossi, Nick	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions
Grossi, Nick	3/16/2026	0.8	Review business unit monthly reporting package
Gudeman, Brian	3/16/2026	2.7	Update OEM model to account for initiatives included in the base plan forecast, Update related summaries, sent to A&M team member for review
Gudeman, Brian	3/16/2026	1.1	Finalize OEM footprint summary, distribute to various stakeholders
Gudeman, Brian	3/16/2026	1.3	Update OEM footprint initiative summary page, sent to A&M team member for review
Gudeman, Brian	3/16/2026	0.8	Call with company, T. Simion, D. Webber, S. Loop and B. Gudeman (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss revisions to OEM presentation materials
Gudeman, Brian	3/16/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) regarding updated footprint initiative model updates to account for amounts imbedded in base plan
Gudeman, Brian	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/16/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss changes to 3-statement model assumptions related to customer support timing and FX rates
Gudeman, Brian	3/16/2026	0.6	Continue Update OEM footprint initiative summary page, dynamic to multiple scenarios
Hamerski, Grace	3/16/2026	0.9	Working session with C. Moore and G. Hamerski (A&M) to discuss diligence materials related to the 5-year business plan for company operating units
Hamerski, Grace	3/16/2026	0.6	Produce output materials to compare various customer support sensitivities and related sources and uses impacts
Hamerski, Grace	3/16/2026	0.9	Update latest thinking FX overlay to simulate currency update impacts from company management
Hamerski, Grace	3/16/2026	2.1	Refine intercompany cash mechanics in product lines of 3-statement model and test sale proceeds scenarios
Hamerski, Grace	3/16/2026	1.3	Refine income statement recognition and timing assumptions related to customer support scenarios
Hamerski, Grace	3/16/2026	0.7	Analyze differences in assumptions related to exit financing in PJT model and 3-statement model
Hamerski, Grace	3/16/2026	1.9	Build out balance sheet mechanics related to perimeter analysis and product lines
Hamerski, Grace	3/16/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to customer support timing and recognition assumptions in 3-statement model
Hamerski, Grace	3/16/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss perimeter and product line sale mechanics in 3-statement model for sensitivity analyses
Hamerski, Grace	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions
Hamerski, Grace	3/16/2026	0.5	Call with E. Aaserod (EY), S. Loop, G. Hamerski (A&M) to discuss actualization of 3-statement model through fiscal year 2025 and impacts to cash flows
Hamerski, Grace	3/16/2026	0.8	Make further updates to currency conversion overlay in 3-statement model per feedback from company management
Hamerski, Grace	3/16/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss changes to 3-statement model assumptions related to customer support timing and FX rates
Hamerski, Grace	3/16/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss changes in 3-statement model to foreign currency FX rate
Loop, Stuart	3/16/2026	0.8	Call with company team and T. Simion and S. Loop (A&M) regarding OEM negotiation financial statements
Loop, Stuart	3/16/2026	0.5	Call with E. Aaserod (EY), S. Loop, G. Hamerski (A&M) to discuss actualization of 3-statement model through fiscal year 2025 and impacts to cash flows
Loop, Stuart	3/16/2026	2.4	Research and compile notes on accounting entries for changes in contract terms
Loop, Stuart	3/16/2026	0.3	Participate in company side advisor call with PJT, K&E and A&M teams

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/16/2026	0.4	Call with K. Podzorova, S. Nitabach (PJT), S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss changes to 3-statement model assumptions related to customer support timing and FX rates
Loop, Stuart	3/16/2026	0.8	Call with company, T. Simion, D. Webber, S. Loop and B. Gudeman (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss revisions to OEM presentation materials
Loop, Stuart	3/16/2026	0.6	Call with S. Loop, C. Moore and J. Cook (A&M) regarding divisional diligence supporting package for income statement
Loop, Stuart	3/16/2026	0.5	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss updated lighting division data pack for the Company
Loop, Stuart	3/16/2026	0.9	Call with G. Hamerski and S. Loop (A&M) to discuss changes in 3-statement model to foreign currency FX rate
Loop, Stuart	3/16/2026	0.9	Compile backlog analysis from October 2025 salesforce data to January 2026 salesforce
Loop, Stuart	3/16/2026	0.4	Call with K. Podzorova (PJT) regarding financeable EBITDA definition
Loop, Stuart	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions
Loop, Stuart	3/16/2026	0.5	Call with S. Loop and G. Hamerski (A&M) to discuss perimeter and product line sale mechanics in 3-statement model for sensitivity analyses
Loop, Stuart	3/16/2026	0.8	Email correspondence with company finance team regarding capital expenditure forecast
Loop, Stuart	3/16/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding revenue splits and tearsheet materials for divisional workbook
Loop, Stuart	3/16/2026	0.6	Email correspondence with company accounting team regarding joint venture assumptions in forecast period
Loop, Stuart	3/16/2026	0.2	Call with S. Loop and J. Cook (A&M) regarding accounting treatment for OEM negotiation claims
Loop, Stuart	3/16/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss revisions to customer support timing and recognition assumptions in 3-statement model
Moore, Colin	3/16/2026	1.3	Add checks to lighting division tearsheet to confirm values match the income statement detail
Moore, Colin	3/16/2026	0.7	Add checks to the labor cost detail to confirm the values are aligned with the income statement walk
Moore, Colin	3/16/2026	0.2	Prepare list of open items needed to complete lighting division datapack
Moore, Colin	3/16/2026	0.6	Compare self help projections from lighting division datapack to the self help projections in the Alix lighting division presentation
Moore, Colin	3/16/2026	0.4	Compare labor cost and headcount from lighting division datapack to the labor cost and headcount in the Alix lighting division presentation
Moore, Colin	3/16/2026	0.9	Compare financial projections from lighting division datapack to the financial projections in the Alix lighting division presentation
Moore, Colin	3/16/2026	0.4	Compare COPQ projections from lighting division datapack to the COPQ projections in the Alix lighting division presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/16/2026	0.6	Call with S. Loop, C. Moore and J. Cook (A&M) regarding divisional diligence supporting package for income statement
Moore, Colin	3/16/2026	0.5	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss updated lighting division data pack for the Company
Moore, Colin	3/16/2026	0.6	Call with C. Moore and S. Loop (A&M) regarding revenue splits and tearsheet materials for divisional workbook
Moore, Colin	3/16/2026	0.7	Update footnotes and footnote labelling on lighting division tearsheet per feedback from business plan team
Moore, Colin	3/16/2026	1.2	Update the income statement detail and income statement walk from external workbook to reflect updated values
Moore, Colin	3/16/2026	0.6	Update formatting of the appendix with 2025 revenue breakdowns for the lighting division
Moore, Colin	3/16/2026	0.9	Identify remaining open items needed to complete lighting division datapack
Moore, Colin	3/16/2026	1.4	Link P&L calendarization tab to income statement detail to provide calendarization for 2027-2030 revenue
Moore, Colin	3/16/2026	0.8	Update lighting division datapack to enable the user to toggle to different divisions for the appendix tabs
Moore, Colin	3/16/2026	0.2	Update the labor cost and headcount data from lighting division datapack to the updated labor cost and headcount data in the Alix lighting division presentation
Moore, Colin	3/16/2026	0.6	Update labelling of currency on working capital and P&L tabs to be dynamic
Moore, Colin	3/16/2026	0.9	Working session with C. Moore and G. Hamerski (A&M) to discuss diligence materials related to the 5-year business plan for company operating units
Moore, Colin	3/16/2026	0.8	Link net working capital tabs to income statement detail
Simion, Tony	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions
Simion, Tony	3/16/2026	0.8	Call with company, T. Simion, D. Webber, S. Loop and B. Gudeman (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss revisions to OEM presentation materials
Simion, Tony	3/16/2026	0.6	Call with Management to summarize activities for the week regarding discussions with customers
Simion, Tony	3/16/2026	1.2	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT) and Ad Hoc Group to discuss revised OEM negotiation summary materials
Simion, Tony	3/16/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss latest status of OEM support financial analysis
Simion, Tony	3/16/2026	0.8	Call with company team and T. Simion and S. Loop (A&M) regarding OEM negotiation financial statements
Webber, Dan	3/16/2026	0.3	Correspond with S. Loop (A&M) regarding certain Company management information on JVs, and review of related materials

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/16/2026	0.8	Call with company, T. Simion, D. Webber, S. Loop and B. Gudeman (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss revisions to OEM presentation materials
Webber, Dan	3/16/2026	0.6	Call with P. Gund (Ankura), N. Grossi, T. Simion, D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss latest customer negotiation support materials and underlying assumptions
Webber, Dan	3/16/2026	0.4	Calls with T. Simion, D. Webber (A&M) to discuss latest status of OEM support financial analysis
Webber, Dan	3/16/2026	0.6	Correspond with B. Gudeman (A&M) regarding EBITDA impact of OEM support scenarios, and review of related materials
Webber, Dan	3/16/2026	1.2	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT) and Ad Hoc Group to discuss revised OEM negotiation summary materials
Webber, Dan	3/16/2026	0.7	Review latest version of OEM supporting financial analysis to audit for accuracy and completeness
Webber, Dan	3/16/2026	0.5	Correspond with B. Gudeman (A&M) regarding support schedule of impact of potential OEM-funded footprint initiatives on three-statement model
Webber, Dan	3/16/2026	0.2	Working session with D. Webber, B. Gudeman (A&M) regarding updated footprint initiative model updates to account for amounts imbedded in base plan
Cook, Jacob	3/17/2026	1.7	Prepare customer claim accounting summary one-pager
Cook, Jacob	3/17/2026	2.6	Review of customer claim details against Company accounting handbook for assessment of accounting timing treatment
Cook, Jacob	3/17/2026	0.2	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss next steps regarding diligence requests and 3-statement model revisions
Cook, Jacob	3/17/2026	0.9	Call with Company, K. Podzorova (PJT), S. Nitabach (PJT), S. Loop, D. Webber, B. Gudeman, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment of customer support in 3-statement model
Cook, Jacob	3/17/2026	1.1	Analyze customer claims for accounting treatment review
Cook, Jacob	3/17/2026	0.6	Call with J. Cook and S. Loop (A&M) regarding OEM claim treatment for revenue in 3-statement model
Cook, Jacob	3/17/2026	0.2	Call with J. Cook and S. Loop (A&M) regarding bucketing of OEM claims by contract type
Cook, Jacob	3/17/2026	0.4	Call with S. Loop and J. Cook (A&M) to discuss treatment of open claims estimates in 3-statement model
Grossi, Nick	3/17/2026	0.8	Review prior monthly financial reporting package and provide comments re: same
Grossi, Nick	3/17/2026	1.0	Participate in discussion with Company and business unit leaders regarding lighting operational reports
Gudeman, Brian	3/17/2026	0.9	Call with Company, K. Podzorova (PJT), S. Nitabach (PJT), S. Loop, D. Webber, B. Gudeman, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment of customer support in 3-statement model
Gudeman, Brian	3/17/2026	0.6	Call with company D. Webber and B. Gudeman (A&M), G. Leiter and K. Henderson (Alix) to discuss OEM footprint initiative reconciliation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/17/2026	1.1	Review of Alix follow-up requests related to OEM footprint initiatives, summarized follow-up responses
Gudeman, Brian	3/17/2026	1.2	Create reconciliation summary between two scenarios of OEM ask summaries
Gudeman, Brian	3/17/2026	2.3	Update OEM offer model related for updated scenario. Review of outputs
Gudeman, Brian	3/17/2026	2.8	Update OEM offer model related to footprint initiatives included in the base plan
Hamerski, Grace	3/17/2026	2.2	Update capital expenditures assumptions for product lines in 3-statement model per company feedback
Hamerski, Grace	3/17/2026	0.9	Summarize revisions to 3-statement model for debtor advisors prior to distribution
Hamerski, Grace	3/17/2026	2.3	Refine and analyze changes to assumptions related to build back of trade payables post-emergence in 3-statement model
Hamerski, Grace	3/17/2026	0.2	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss next steps regarding diligence requests and 3-statement model revisions
Hamerski, Grace	3/17/2026	0.9	Call with Company, K. Podzorova (PJT), S. Nitabach (PJT), S. Loop, D. Webber, B. Gudeman, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment of customer support in 3-statement model
Hamerski, Grace	3/17/2026	0.3	Correspond with PJT team re: revisions to latest 3-statement model, including trade payables assumptions
Hamerski, Grace	3/17/2026	2.3	Perform scenario analysis related to customer support in 3-statement model
Hamerski, Grace	3/17/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding OEM sensitivities in 3-statement model
Hamerski, Grace	3/17/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss actualization of 3-statement model for 2025 fiscal year actuals
Hamerski, Grace	3/17/2026	0.4	Call with K. Podzorova, et al. (PJT), G. Hamerski and S. Loop (A&M) regarding OEM presentation materials
Loop, Stuart	3/17/2026	0.4	Call with S. Loop, D. Webber (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss OEM negotiation summary materials
Loop, Stuart	3/17/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding changes to days on hand inventory metrics for lighting division
Loop, Stuart	3/17/2026	0.9	Build out OEM working capital sensitivities for OEM negotiation materials
Loop, Stuart	3/17/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss actualization of 3-statement model for 2025 fiscal year actuals
Loop, Stuart	3/17/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding revenue splits and tearsheet materials for divisional workbook
Loop, Stuart	3/17/2026	0.4	Call with S. Loop and J. Cook (A&M) to discuss treatment of open claims estimates in 3-statement model
Loop, Stuart	3/17/2026	0.2	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss next steps regarding diligence requests and 3-statement model revisions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/17/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding tearsheet financial data pack for lighting division
Loop, Stuart	3/17/2026	0.4	Call with K. Podzorova, et al. (PJT), G. Hamerski and S. Loop (A&M) regarding OEM presentation materials
Loop, Stuart	3/17/2026	0.2	Call with J. Cook and S. Loop (A&M) regarding bucketing of OEM claims by contract type
Loop, Stuart	3/17/2026	0.6	Call with J. Cook and S. Loop (A&M) regarding OEM claim treatment for revenue in 3-statement model
Loop, Stuart	3/17/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding OEM sensitivities in 3-statement model
Loop, Stuart	3/17/2026	0.4	Call with D. de Gosztonyi (PJT) regarding OEM material sensitivities
Loop, Stuart	3/17/2026	0.9	Review and provide J. Heyden (Alix) comments regarding OEM presentation materials
Loop, Stuart	3/17/2026	0.9	Call with Company, K. Podzorova (PJT), S. Nitabach (PJT), S. Loop, D. Webber, B. Gudeman, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment of customer support in 3-statement model
Loop, Stuart	3/17/2026	1.2	Review and provide C. Moore (A&M) comments on divisional data pack materials for lighting division
Loop, Stuart	3/17/2026	0.8	Call with S. Loop, D. Webber (A&M) M. Wakefield, et al. (Alix), PJT and Ad Hoc Group to discuss revised OEM negotiation summary materials
Loop, Stuart	3/17/2026	0.6	Email correspondence with company finance team regarding 2026 monthly budget information by division
Loop, Stuart	3/17/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss changes to lighting division data pack of financial information
Loop, Stuart	3/17/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss next steps related to OEM negotiation summary materials and Business Plan modeling
Loop, Stuart	3/17/2026	0.7	Email correspondence with company accounting team regarding revenue related entries
Moore, Colin	3/17/2026	1.3	Analyze the datapack for data gaps at BP26FX
Moore, Colin	3/17/2026	0.8	Add a variance section to the Tearsheet to identify changes that the divisional team makes to the datapack
Moore, Colin	3/17/2026	0.7	Link backlog percentages in tearsheet to salesforce data
Moore, Colin	3/17/2026	1.4	Prepare external version of the lighting division datapack
Moore, Colin	3/17/2026	0.5	Call with C. Moore and S. Loop (A&M) regarding changes to days on hand inventory metrics for lighting division
Moore, Colin	3/17/2026	1.2	Analyze salesforce data to create a bridge from the October forecasted revenue to the current forecasted revenue
Moore, Colin	3/17/2026	0.6	Identify variances between revenue bridge from salesforce data to the revenue bridge provided by the Company

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Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/17/2026	0.2	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss next steps regarding diligence requests and 3-statement model revisions
Moore, Colin	3/17/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss changes to lighting division data pack of financial information
Moore, Colin	3/17/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding tearsheet financial data pack for lighting division
Moore, Colin	3/17/2026	0.5	Consolidate open items and outstanding questions and incorporate to the checks tab
Moore, Colin	3/17/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding revenue splits and tearsheet materials for divisional workbook
Moore, Colin	3/17/2026	0.9	Incorporate the salesforce bridge to the base plan into the checks tab
Moore, Colin	3/17/2026	0.3	Update formatting of inventory tab per feedback from business plan team
Moore, Colin	3/17/2026	0.6	Update P&L tab to remove extraneous data and simplify calculations
Moore, Colin	3/17/2026	0.8	Update the checks tab to incorporate the labor costs check
Moore, Colin	3/17/2026	0.4	Update plant saturation graph per feedback from business plan team
Moore, Colin	3/17/2026	0.9	Update formatting of trade receivables and trade payables tab per feedback from business plan team
Moore, Colin	3/17/2026	1.2	Update formatting of lighting division datapack per feedback from the business plan team
Moore, Colin	3/17/2026	0.6	Update the checks tab to incorporate the active FX rate by year
Simion, Tony	3/17/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss next steps related to OEM negotiation summary materials and Business Plan modeling
Webber, Dan	3/17/2026	0.4	Call with S. Loop, D. Webber (A&M), J. Heyden (Alix), K. Podzorova, et al. (PJT) to discuss OEM negotiation summary materials
Webber, Dan	3/17/2026	0.8	Call with S. Loop, D. Webber (A&M) M. Wakefield, et al. (Alix), PJT and Ad Hoc Group to discuss revised OEM negotiation summary materials
Webber, Dan	3/17/2026	0.7	Call with T. Simion, D. Webber, S. Loop (A&M) to discuss next steps related to OEM negotiation summary materials and Business Plan modeling
Webber, Dan	3/17/2026	0.6	Call with company D. Webber and B. Gudeman (A&M), G. Leiter and K. Henderson (Alix) to discuss OEM footprint initiative reconciliation
Webber, Dan	3/17/2026	0.9	Call with Company, K. Podzorova (PJT), S. Nitabach (PJT), S. Loop, D. Webber, B. Gudeman, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment of customer support in 3-statement model
Webber, Dan	3/17/2026	0.4	Prepare for call with Alix to review OEM footprint initiative reconciliation, including review of supporting schedules and correspondences

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/17/2026	0.3	Review latest version of OEM support financial analysis prepared by A&M summarizing offers presented to-date
Cook, Jacob	3/18/2026	2.2	Update to customer claim summary based on Company accounting feedback
Cook, Jacob	3/18/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statements by product line
Cook, Jacob	3/18/2026	2.9	Update to data pack for product-line details for GTS and RD
Cook, Jacob	3/18/2026	1.9	Review of updated customer claim summary at BP26FX
Cook, Jacob	3/18/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, revised FX rate income statement updates, and divisional diligence materials
Cook, Jacob	3/18/2026	1.1	Update to data pack reconciliations for GTS and RD consolidated views based on product line Update
Grossi, Nick	3/18/2026	0.9	Review and provide comments re: OE dashboard
Grossi, Nick	3/18/2026	1.4	Prepare revised sources and uses with updated assumptions balances and detail
Grossi, Nick	3/18/2026	1.0	Participate in business plan review with Interiors business unit leaders from Company
Gudeman, Brian	3/18/2026	0.2	Working session with G. Hamerski, B. Gudeman (A&M) regarding three statement model updates related to updated OEM offer scenario
Gudeman, Brian	3/18/2026	0.3	Call with D. Webber, B. Gudeman (A&M) and J. Heyden (Alix) regarding OEM offer updates for incorporation in OEM offer model
Gudeman, Brian	3/18/2026	2.3	Continue Update OEM offer model on account of footprint initiatives
Gudeman, Brian	3/18/2026	1.2	Update OEM model on account of updated scenario provided on 3/19. Sent to A&M team for review
Gudeman, Brian	3/18/2026	1.3	Update scenario analysis for EBITDA requirements based on calendar year
Gudeman, Brian	3/18/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates related to base plan footprint initiative
Gudeman, Brian	3/18/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates related to updated OEM offer information
Hamerski, Grace	3/18/2026	0.2	Working session with G. Hamerski, B. Gudeman (A&M) regarding three statement model updates related to updated OEM offer scenario
Hamerski, Grace	3/18/2026	1.3	Review diligence package for lighting division and correspond with A&M re: revisions
Hamerski, Grace	3/18/2026	0.8	Prepare schedule of unusual and restructuring costs per request from company management
Hamerski, Grace	3/18/2026	0.7	Update 3-statement model for latest customer negotiation scenarios and perform scenario analysis
Hamerski, Grace	3/18/2026	2.2	Prepare presentation materials related to customer support negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	3/18/2026	1.1	Build in additional costs related to legal entity restructuring initiatives in 3-statement model
Hamerski, Grace	3/18/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding revisions to OEM negotiation materials and sensitivities
Hamerski, Grace	3/18/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding restructuring and unusual costs support schedules
Hamerski, Grace	3/18/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding OEM presentation materials for business plan
Hamerski, Grace	3/18/2026	0.9	Prepare 3-statement model for incorporation of latest thinking customer support model
Hamerski, Grace	3/18/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss lighting divisional financial package
Hamerski, Grace	3/18/2026	0.3	Call with Company, K. Podzorova, et al. (PJT), T. Simion, S. Loop, D. Webber and G. Hamerski (A&M) to discuss restructuring and usual cost assumptions
Hamerski, Grace	3/18/2026	0.2	Call with K. Podzorova (PJT) and G. Hamerski (A&M) to discuss presentation materials for customer negotiations
Hamerski, Grace	3/18/2026	0.3	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics related to customer support
Hamerski, Grace	3/18/2026	0.8	Analyze income statement datapoints and KPIs and correspond with A&M and PJT re: customer support assumptions
Hamerski, Grace	3/18/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, revised FX rate income statement updates, and divisional diligence materials
Hamerski, Grace	3/18/2026	0.9	Call with M. Wakefield, et al. (Alix Partners), D. de Gosztanyi et al. (PJT), T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss draft customer negotiation materials and next steps
Korol, Sammy	3/18/2026	0.2	Call with H. Waismann, S. Korol and S. Loop (A&M) to discuss bank guarantees in monthly long term forecast and 3-statement model
Loop, Stuart	3/18/2026	0.4	Call with K. Podzorova (PJT) regarding restructuring cost changes in business plan
Loop, Stuart	3/18/2026	1.9	Build out bridge from 3-statement model to long term monthly cash forecast for September emergence scenario
Loop, Stuart	3/18/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, revised FX rate income statement updates, and divisional diligence materials
Loop, Stuart	3/18/2026	0.5	Call with G. Hamerski and S. Loop (A&M) to discuss lighting divisional financial package
Loop, Stuart	3/18/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statements by product line
Loop, Stuart	3/18/2026	0.9	Call with M. Wakefield, et al. (Alix Partners), D. de Gosztanyi et al. (PJT), T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss draft customer negotiation materials and next steps
Loop, Stuart	3/18/2026	0.4	Email correspondence with S. Korol (A&M) regarding long term monthly cash forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/18/2026	1.6	Review and provide comments to C. Moore (A&M) regarding lighting divisional financial data pack
Loop, Stuart	3/18/2026	1.2	Compile historical and forecast period income statements at nominal rate and budget rate FX for divisional product lines
Loop, Stuart	3/18/2026	0.3	Call with company, K. Podzorova, et al. (PJT), T. Simion, S. Loop, D. Webber and G. Hamerski (A&M) to discuss restructuring and usual cost assumptions
Loop, Stuart	3/18/2026	0.9	Review and provide materials form divisional finance team and provide open items list of business plan data
Loop, Stuart	3/18/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding restructuring and unusual costs support schedules
Loop, Stuart	3/18/2026	0.2	Call with H. Waismann, S. Korol and S. Loop (A&M) to discuss bank guarantees in monthly long term forecast and 3-statement model
Loop, Stuart	3/18/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding January 2026 balance sheet bridge from managerial to consolidation
Loop, Stuart	3/18/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding revisions to OEM negotiation materials and sensitivities
Loop, Stuart	3/18/2026	0.2	Call with G. Hamerski and S. Loop (A&M) regarding OEM presentation materials for business plan
Loop, Stuart	3/18/2026	0.3	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss revisions to 3-statement model mechanics related to customer support
Moore, Colin	3/18/2026	1.3	Incorporate the pro rata split by division of unreconciled statutory to legal entity balance sheet variances into the balance sheet consolidator file
Moore, Colin	3/18/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, revised FX rate income statement updates, and divisional diligence materials
Moore, Colin	3/18/2026	1.3	Incorporate the statutory to legal entity balance sheet adjustments into the balance sheet consolidator file
Moore, Colin	3/18/2026	1.2	Incorporate the legal entity balance sheet into the balance sheet consolidator file
Moore, Colin	3/18/2026	0.7	Call with C. Moore and S. Loop (A&M) regarding January 2026 balance sheet bridge from managerial to consolidation
Moore, Colin	3/18/2026	1.4	Incorporate the managerial to statutory balance sheet adjustments into the balance sheet consolidator file for all divisions
Moore, Colin	3/18/2026	1.1	Update COPQ data in the lighting division datapack based on updated data from Company
Moore, Colin	3/18/2026	1.3	Update the balance sheet consolidator file to incorporate the two new line items on the managerial and statutory balance sheet for all divisions
Moore, Colin	3/18/2026	0.9	Analyze the January statutory balance sheet received from the Company
Moore, Colin	3/18/2026	1.2	Analyze the January managerial balance sheet received from the Company
Moore, Colin	3/18/2026	1.1	Analyze pro rata split by division of unreconciled statutory to legal entity balance sheet variances

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/18/2026	1.3	Analyze pro rata split by division of statutory to legal entity intercompany adjustments balance sheet adjustments
Moore, Colin	3/18/2026	0.8	Identify new line items added to the managerial and statutory balance sheet
Shiffman, David	3/18/2026	1.6	Correspond with Purchasing and Finance regarding Middle East conflict risk to liquidity and operations and related analysis
Simion, Tony	3/18/2026	0.9	Call with M. Wakefield, et al. (Alix Partners), D. de Gosztanyi et al. (PJT), T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss draft customer negotiation materials and next steps
Simion, Tony	3/18/2026	0.3	Call with company, K. Podzorova, et al. (PJT), T. Simion, S. Loop, D. Webber and G. Hamerski (A&M) to discuss restructuring and usual cost assumptions
Simion, Tony	3/18/2026	1.4	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT) and Ad Hoc Group to discuss revised OEM negotiation summary materials
Waismann, Heitor	3/18/2026	0.2	Call with H. Waismann, S. Korol and S. Loop (A&M) to discuss bank guarantees in monthly long term forecast and 3-statement model
Webber, Dan	3/18/2026	0.9	Review latest version of OEM support financial analysis to incorporate OEM assumptions provided by Alix
Webber, Dan	3/18/2026	0.2	Correspond with S. Loop, G. Hamerski (A&M) regarding forecasted operational restructuring costs
Webber, Dan	3/18/2026	0.3	Call with D. Webber, B. Gudeman (A&M) and J. Heyden (Alix) regarding OEM offer updates for incorporation in OEM offer model
Webber, Dan	3/18/2026	1.1	Correspond with S. Loop, G. Hamerski (A&M), K. Podzorova (PJT) regarding underlying assumptions in values in PJT presentation, and related review of model
Webber, Dan	3/18/2026	0.2	Correspond with J. Heyden (Alix) and K. Podzorova (PJT) regarding assumed OEM counterclaims
Webber, Dan	3/18/2026	0.3	Call with company, K. Podzorova, et al. (PJT), T. Simion, S. Loop, D. Webber and G. Hamerski (A&M) to discuss restructuring and usual cost assumptions
Webber, Dan	3/18/2026	1.4	Call with T. Simion, D. Webber (A&M) J. Heyden, et al. (Alix), D. De Gosztanyi, et al. (PJT) and Ad Hoc Group to discuss revised OEM negotiation summary materials
Webber, Dan	3/18/2026	0.9	Call with M. Wakefield, et al. (Alix Partners), D. de Gosztanyi et al. (PJT), T. Simion, D. Webber, S. Loop, and G. Hamerski (A&M) to discuss draft customer negotiation materials and next steps
Webber, Dan	3/18/2026	0.5	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates related to updated OEM offer information
Webber, Dan	3/18/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) regarding OEM model updates related to base plan footprint initiative
Cook, Jacob	3/19/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps regarding divisional diligence data packs, accounting topics and 3-statement model revisions
Cook, Jacob	3/19/2026	2.2	Review of base business plan for understanding of impact of customer claims on latest thinking
Cook, Jacob	3/19/2026	2.3	Update to data sources based on revised business plan materials for BP26FX

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Cook, Jacob	3/19/2026	1.9	Update to customer claim treatment summary categorization
Cook, Jacob	3/19/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statement open items and accounting treatment of OEM support
Cook, Jacob	3/19/2026	1.2	Review of data for income statement consolidator for missing / gaps in data
Grossi, Nick	3/19/2026	1.0	Participate in business plan review with Green Tech business unit leaders from Company
Gudeman, Brian	3/19/2026	1.4	Review of business plan model, integration of OEM offers
Gudeman, Brian	3/19/2026	0.9	Update OEM scenario analysis for EBITDA impact based on percent OEM ask wins
Gudeman, Brian	3/19/2026	1.2	Update OEM scenario analysis for EBITDA impact based on percent OEM ask wins for 2027
Hamerski, Grace	3/19/2026	2.4	Update assumptions related to non-operating disbursements in long term monthly forecast in 3-statement model
Hamerski, Grace	3/19/2026	1.7	Update detailed schedule of unusual and restructuring costs provided by company management and monthly long term cash forecast
Hamerski, Grace	3/19/2026	1.3	Update source balance sheet data in 3-statement model for December 2025 balance sheets provided by company management
Hamerski, Grace	3/19/2026	1.9	Analyze impacts of pass through taxes in 3-statement model and summarize differences to long term monthly cash forecast
Hamerski, Grace	3/19/2026	1.6	Prepare 3-statement model for external distribution
Hamerski, Grace	3/19/2026	0.3	Call with K. Podzorova, et al. (PJT), G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics
Hamerski, Grace	3/19/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps regarding divisional diligence data packs, accounting topics and 3-statement model revisions
Hamerski, Grace	3/19/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss tax assumptions and other modelling mechanics in the 3-statement
Hamerski, Grace	3/19/2026	1.6	Call with G. Hamerski and S. Loop (A&M) to discuss funding scenarios and sensitivities
Hamerski, Grace	3/19/2026	2.1	Further refine tax mechanics in 3-statement model and analyze liquidity impacts in 2026 through 2030
Hamerski, Grace	3/19/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding business plan sensitivities
Loop, Stuart	3/19/2026	0.3	Call with K. Podzorova, et al. (PJT), G. Hamerski and S. Loop (A&M) to discuss 3-statement model mechanics
Loop, Stuart	3/19/2026	0.4	Call with D. de Gosztonyi, et al. (PJT), J. Heyden, et al. (Alix) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM presentation materials
Loop, Stuart	3/19/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding business plan sensitivities
Loop, Stuart	3/19/2026	1.6	Call with G. Hamerski and S. Loop (A&M) to discuss funding scenarios and sensitivities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/19/2026	1.2	Review and provide comments to C. Moore (A&M) regarding divisional labor costs and revenue splits
Loop, Stuart	3/19/2026	0.4	Email correspondence with company finance team to discuss open items for updated 2026 budget rate FX income statement questions
Loop, Stuart	3/19/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps regarding divisional diligence data packs, accounting topics and 3-statement model revisions
Loop, Stuart	3/19/2026	0.4	Call with K. Podzorova, et al. (PJT) to discuss depreciation in OEM materials
Loop, Stuart	3/19/2026	1.0	Call with G. Hamerski and S. Loop (A&M) to discuss tax assumptions and other modelling mechanics in the 3-statement
Loop, Stuart	3/19/2026	0.7	Email correspondence with company finance team regarding divisional tearsheet materials and working capital assumptions
Loop, Stuart	3/19/2026	0.6	Compile OEM customer advance breakdown by legal entity
Loop, Stuart	3/19/2026	0.7	Email correspondence with company finance team regarding divisional financial package materials
Loop, Stuart	3/19/2026	0.2	Call with J. Cook and S. Loop (A&M) to discuss income statement open items and accounting treatment of OEM support
Loop, Stuart	3/19/2026	1.3	Email correspondence with company finance team regarding 3-statement model assumptions in 5-year projection period
Loop, Stuart	3/19/2026	1.8	Compile template for OEM negotiation materials by business unit
Loop, Stuart	3/19/2026	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Moore, Colin	3/19/2026	0.6	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates and next steps regarding divisional diligence data packs, accounting topics and 3-statement model revisions
Moore, Colin	3/19/2026	1.1	Coordinate the incorporation of the January actual balance sheet into the 3-statement model with the business plan team
Moore, Colin	3/19/2026	1.1	Update COPQ appendix to separate chapter 11 impacts from normal course COPQ
Moore, Colin	3/19/2026	0.8	Incorporate updated self help amounts provided by the Company in BP26FX and BP25FX into the lighting division datapack
Moore, Colin	3/19/2026	0.6	Update graphs on P&L tab to remove outlier years
Moore, Colin	3/19/2026	0.2	Update FX labelling in labor cost appendix
Moore, Colin	3/19/2026	0.6	Update formatting and remove extraneous data from labor cost appendix
Moore, Colin	3/19/2026	0.9	Update income statement extract tab in lighting division datapack to include turnover ratios and net working capital impacts on cash flow
Moore, Colin	3/19/2026	0.3	Update footnotes and labelling on lighting division tearsheet
Moore, Colin	3/19/2026	0.4	Update FX labelling in self help and COPQ appendix

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/19/2026	0.9	Incorporate multiple customer asks scenarios into net working capital variance workbook
Moore, Colin	3/19/2026	1.3	Update calendarization of income statement extract tab in lighting division datapack per feedback from business plan team
Moore, Colin	3/19/2026	0.8	Prepare external version of the lighting division datapack for the Company
Moore, Colin	3/19/2026	1.2	Prepare net working capital variance workbook detailing the difference between normal course net working capital and current net working capital for each division to show the impact of chapter 11 on net working capital
Moore, Colin	3/19/2026	0.7	Update formatting and labelling of revenue and EBITDA bridge graphs in lighting division datapack
Simion, Tony	3/19/2026	0.4	Call with Management to discuss foreign exchange impacts to the baseline business plan
Simion, Tony	3/19/2026	1.3	Review business plan outputs under new scenario associated with change in foreign exchange assumption changes
Simion, Tony	3/19/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), J. Heyden, et al. (Alix) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM presentation materials
Webber, Dan	3/19/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), J. Heyden, et al. (Alix) and T. Simion, D. Webber and S. Loop (A&M) to discuss OEM presentation materials
Webber, Dan	3/19/2026	1.9	Analyze impact of certain OEM support assumptions related to footprint in latest version of OEM support model
Webber, Dan	3/19/2026	0.2	Review correspondences with T. Simion, S. Loop (A&M) regarding FX impact of certain assumptions in three-statement model
Cook, Jacob	3/20/2026	0.8	Update to accounting treatment mapping by claim type for customer claims treatment summary
Cook, Jacob	3/20/2026	1.4	Update to data pack/income statement consolidation model based on updated system outputs received from company
Cook, Jacob	3/20/2026	1.2	Review of Company accounting handbook policies for specific treatment of customer claims
Cook, Jacob	3/20/2026	0.7	Call with G. Hamerski, C. Moore, J. Cook and S. Loop (A&M) to discuss 3-statement model, divisional financial inputs and other case updates
Cook, Jacob	3/20/2026	0.8	Prepare bridge analysis related to management vs. consolidating financials depreciation and amortization
Cook, Jacob	3/20/2026	1.1	Update to summary dashboard for customer claims treatment summary
Cook, Jacob	3/20/2026	0.3	Call with J. Cook and S. Loop (A&M) to discuss managerial and IFRS accounting treatment in income statement
Cook, Jacob	3/20/2026	0.3	Call with J. Cook and S. Loop (A&M) to discuss OEM negotiation template build
Cook, Jacob	3/20/2026	1.6	Review of company trial balance reporting for detailed analysis of consolidated depreciation
Gudeman, Brian	3/20/2026	1.6	Map actual 2025 OEM support to updated OEM ask file, sent to A&M team member for review

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BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/20/2026	0.9	Update summary analysis for stakeholders on latest offers and counters in relation to OEMs
Gudeman, Brian	3/20/2026	2.1	Review of OEM support actuals closed in 2025. Review of current asks for overlap
Hamerski, Grace	3/20/2026	2.3	Prepare presentation materials related to pre-emergence cash flows under various customer support scenarios in 3-statement model
Hamerski, Grace	3/20/2026	1.3	Update underlying assumptions in 3-statement model related to company budget foreign exchange rates
Hamerski, Grace	3/20/2026	0.3	Call with G. Hamerski and S. Loop (A&M) to discuss OEM cash flow slide for presentation materials
Hamerski, Grace	3/20/2026	0.4	Correspond with A&M re: updates to customer negotiation sensitivities in 3-statement model
Hamerski, Grace	3/20/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding capital expenditures and 2026 budget FX rates
Hamerski, Grace	3/20/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding 2026 budget line items for capital expenditures and depreciation
Hamerski, Grace	3/20/2026	0.7	Call with G. Hamerski, C. Moore, J. Cook and S. Loop (A&M) to discuss 3-statement model, divisional financial inputs and other case updates
Loop, Stuart	3/20/2026	0.5	Call with K. Podzorova (PJT) to discuss cash flow sensitivity and FX rates used for OEM presentation materials
Loop, Stuart	3/20/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding capital expenditures and 2026 budget FX rates
Loop, Stuart	3/20/2026	0.4	Email correspondence with divisional finance team to discuss FX impacts on customer support
Loop, Stuart	3/20/2026	0.7	Call with G. Hamerski, C. Moore, J. Cook and S. Loop (A&M) to discuss 3-statement model, divisional financial inputs and other case updates
Loop, Stuart	3/20/2026	0.3	Call with J. Cook and S. Loop (A&M) to discuss managerial and IFRS accounting treatment in income statement
Loop, Stuart	3/20/2026	1.2	Call with K. Podzorova, et al. (PJT) to discuss cash flow presentation materials for OEM negotiations
Loop, Stuart	3/20/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding OEM presentation materials
Loop, Stuart	3/20/2026	1.1	Compile bridge by business unit for 2026 FX rate impact on capital expenditures
Loop, Stuart	3/20/2026	0.5	Call with G. Hamerski and S. Loop (A&M) regarding 2026 budget line items for capital expenditures and depreciation
Loop, Stuart	3/20/2026	0.3	Call with J. Cook and S. Loop (A&M) to discuss OEM negotiation template build
Loop, Stuart	3/20/2026	0.3	Call with G. Hamerski and S. Loop (A&M) to discuss OEM cash flow slide for presentation materials
Loop, Stuart	3/20/2026	0.7	Email company finance team regarding 2026 FX rate implications on income statement sensitivities
Moore, Colin	3/20/2026	1.4	Prepare structure of electronics division datapack

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March 1, 2026 through March 31, 2026

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Professional	Date	Hours	Activity
Moore, Colin	3/20/2026	0.7	Incorporate electronics division income statement details into P&L tab in the electronics division datapack
Moore, Colin	3/20/2026	0.8	Pull in electronics division income statement details at BP25FX, BP26FX, and nominal rates
Moore, Colin	3/20/2026	0.3	Prepare backlog breakdown by customer and region for consolidated company sales
Moore, Colin	3/20/2026	0.4	Update 2025-2030 backlog breakdown for lighting division datapack
Moore, Colin	3/20/2026	0.4	Update lighting division datapack with new self help data
Moore, Colin	3/20/2026	1.1	Update 2025-2030 sales breakdowns for lighting division datapack
Moore, Colin	3/20/2026	0.8	Analyze bridge between salesforce data and base plan data to ensure sales breakdowns tie to base plan
Moore, Colin	3/20/2026	0.4	Incorporate plant saturation detail and graph for electronics division into the electronics division datapack
Moore, Colin	3/20/2026	0.7	Call with G. Hamerski, C. Moore, J. Cook and S. Loop (A&M) to discuss 3-statement model, divisional financial inputs and other case updates
Moore, Colin	3/20/2026	1.3	Prepare sales breakdown by customer and region for consolidated company sales
Simion, Tony	3/20/2026	0.2	Call with T. Simion and S. Loop (A&M) regarding OEM presentation materials
Simion, Tony	3/20/2026	1.2	Review and discuss with Management updated financial slides on business plan for purposes of discussion with customers
Webber, Dan	3/20/2026	1.4	Audit OEM support financial analysis for comparability of outcomes of prior scenarios after applying certain updates in footprint funding assumptions
Webber, Dan	3/20/2026	1.4	Reconcile OEM support Asks prepared by Alix team to the OEM support Asks received from Company management
Moore, Colin	3/21/2026	0.7	Analyze historical income statement and balance sheet reconciliation files received from the Company to determine remaining open items
Gudeman, Brian	3/22/2026	2.2	Apply updated 2026 foreign exchange rates to previous OEM offer / counter scenarios
Gudeman, Brian	3/22/2026	0.3	Correspond with A&M team on updated OEM offer scenario, consolidated thoughts on messaging to key stakeholders
Gudeman, Brian	3/22/2026	2.1	Update OEM model on account of updated scenario provided on 3/21. Sent to A&M team for review
Hamerski, Grace	3/22/2026	0.9	Analyze cash flow variances pre-emergence between 3-statement model and latest thinking long term monthly cash forecast
Hamerski, Grace	3/22/2026	0.7	Prepare 3-statement model on budget FX basis for distribution to PJT team
Hamerski, Grace	3/22/2026	1.4	Analyze variances between the 3-statement model and the output materials from prior iterations
Hamerski, Grace	3/22/2026	0.4	Correspond with A&M and PJT re: changes to mechanics and underlying assumptions in latest thinking 3-statement model

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/22/2026	0.8	Email correspondence with company accounting team regarding revenue recognition
Loop, Stuart	3/22/2026	0.7	Revise foreign currency impacts on 3-statement model for euro conversion
Loop, Stuart	3/22/2026	0.9	Email correspondence with K. Podzorova (PJT) regarding OEM negotiation presentation materials
Loop, Stuart	3/22/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation cash flow materials
Loop, Stuart	3/22/2026	1.4	Review and provide C. Moore (A&M) comments regarding electronics division financial data pack
Moore, Colin	3/22/2026	0.7	Analyze income statement reconciliation files received from the Company to determine currency rate
Moore, Colin	3/22/2026	0.7	Analyze Alix presentation materials on the electronics division to identify inconsistencies with previous labor cost forecasts provided by the Company
Moore, Colin	3/22/2026	0.6	Update operational overview appendix of electronics datapack
Moore, Colin	3/22/2026	0.6	Correspond with A&M business plan team regarding income statement reconciliation files received from the Company
Moore, Colin	3/22/2026	0.8	Incorporate net working capital from calendarization workbook into the electronics division datapack
Moore, Colin	3/22/2026	0.4	Update labor cost appendix of electronics datapack with diligence materials received from the Company
Simion, Tony	3/22/2026	0.8	Review and provide comments to cash flow output page prior to being shared with Ad Hoc Group Advisors
Simion, Tony	3/22/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation cash flow materials
Webber, Dan	3/22/2026	0.4	Correspond with S. Loop, B. Gudeman, G. Hamerski (A&M) regarding new scenario of OEM support to incorporate into three-statement model
Webber, Dan	3/22/2026	0.2	Review OEM support assumptions file provided by Alix
Cook, Jacob	3/23/2026	1.4	Update to customer claims treatment summary based on feedback provided by Company
Cook, Jacob	3/23/2026	2.2	Update to OEM overlay model for reconciliation of momentum EBIT figures
Cook, Jacob	3/23/2026	1.7	Update to OEM overlay model for reconciliation of corporate/elim entities
Cook, Jacob	3/23/2026	0.8	Format cleanup related to distributable version of monthly business plan models for FY26 by division
Cook, Jacob	3/23/2026	0.4	Call with S. Loop, J. Cook, C. Moore and G. Hamerski (A&M) to discuss case updates, divisional diligence materials, and updates to 3-statement model
Cook, Jacob	3/23/2026	1.8	Create framework for OEM overlay model for all divisions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Grossi, Nick	3/23/2026	0.5	Participate in discussion with M Wakefield (Alix) and Company regarding OE diligence to business plan
Grossi, Nick	3/23/2026	0.7	Review S&Us related to revised OE proposal and provide comments re: same
Gudeman, Brian	3/23/2026	1.4	Continue updates and review of OEM offers on account of updated 2026 Fx assumptions
Gudeman, Brian	3/23/2026	0.6	Review of questions from Alix team in relation to business plan and OEM offer assumptions. Sent responses to A&M team member for review
Gudeman, Brian	3/23/2026	0.8	Create updated OEM offer template in anticipation of OEM counter-offers
Hamerski, Grace	3/23/2026	0.9	Working session with C. Moore, G. Hamerski and S. Loop (A&M) to discuss model mechanics changes for customer payment terms sensitivities in 3-statement model
Hamerski, Grace	3/23/2026	2.2	Prepare presentation materials related to key updates to underlying assumptions in company business plan and customer support negotiations
Hamerski, Grace	3/23/2026	1.3	Working session with S. Loop and G. Hamerski (A&M) to analyze cash flow impacts of changes in customer terms assumptions and refine overlay mechanics
Hamerski, Grace	3/23/2026	1.3	Revise presentation and 3-statement model output materials related to latest thinking customer negotiation inputs and emergence sources and uses impacts
Hamerski, Grace	3/23/2026	2.4	Working session with S. Loop and G. Hamerski (A&M) to incorporate customer payment terms overlay into 3-statement model and analyze impacts to cash flows
Hamerski, Grace	3/23/2026	2.8	Working session with G. Hamerski and S. Loop (A&M) to build out mechanics for customer payment terms sensitivities in 3-statement model and output materials
Hamerski, Grace	3/23/2026	0.4	Call with S. Loop, J. Cook, C. Moore and G. Hamerski (A&M) to discuss case updates, divisional diligence materials, and updates to 3-statement model
Loop, Stuart	3/23/2026	1.1	Build out mechanics for legal entity income statement rollforward
Loop, Stuart	3/23/2026	0.2	Participate in company side advisor call with PJT, K&E and A&M teams
Loop, Stuart	3/23/2026	0.9	Review and provide comments to G. Hamerski (A&M) regarding sources and uses sensitivities
Loop, Stuart	3/23/2026	2.8	Working session with G. Hamerski and S. Loop (A&M) to build out mechanics for customer payment terms sensitivities in 3-statement model and output materials
Loop, Stuart	3/23/2026	1.3	Working session with S. Loop and G. Hamerski (A&M) to analyze cash flow impacts of changes in customer terms assumptions and refine overlay mechanics
Loop, Stuart	3/23/2026	2.4	Working session with S. Loop and G. Hamerski (A&M) to incorporate customer payment terms overlay into 3-statement model and analyze impacts to cash flows

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/23/2026	0.9	Working session with C. Moore, G. Hamerski and S. Loop (A&M) to discuss model mechanics changes for customer payment terms sensitivities in 3-statement model
Loop, Stuart	3/23/2026	1.2	Email correspondence with G. Hamerski (A&M) regarding changes to OEM materials for sources and uses
Loop, Stuart	3/23/2026	0.4	Call with S. Loop, J. Cook, C. Moore and G. Hamerski (A&M) to discuss case updates, divisional diligence materials, and updates to 3-statement model
Loop, Stuart	3/23/2026	0.8	Email correspondence with K. Podzorova (PJT) and J. Heyden (Alix) regarding OEM diligence questions on business plan
Loop, Stuart	3/23/2026	0.4	Email correspondence with company accounting team regarding agenda items for call on 3.24.26 regarding revenue recognition
Loop, Stuart	3/23/2026	0.2	Call with company finance team to discuss diligence materials for OEM discussion
Moore, Colin	3/23/2026	0.9	Working session with C. Moore, G. Hamerski and S. Loop (A&M) to discuss model mechanics changes for customer payment terms sensitivities in 3-statement model
Moore, Colin	3/23/2026	1.4	Analyze updated salesforce data at BP26FX to determine relevant fields and change in revenue
Moore, Colin	3/23/2026	0.4	Call with S. Loop, J. Cook, C. Moore and G. Hamerski (A&M) to discuss case updates, divisional diligence materials, and updates to 3-statement model
Moore, Colin	3/23/2026	0.9	Update operational overview appendix of propulsion datapack
Moore, Colin	3/23/2026	0.3	Update labor cost appendix of propulsion datapack with diligence materials received from the Company
Moore, Colin	3/23/2026	0.7	Update capital expenditures data in the electronics datapack to align with amounts received from the Company
Moore, Colin	3/23/2026	0.8	Compare bridge from updated salesforce data at BP26FX to base plan net revenue lighting division and electronics division
Moore, Colin	3/23/2026	0.7	Analyze net working capital for propulsion division based on net working capital assumptions and updated income statement
Moore, Colin	3/23/2026	1.1	Incorporate the propulsion division income statement details at BP25FX, BP26FX, and nominal rates into the propulsion datapack
Moore, Colin	3/23/2026	0.9	Analyze bridge from updated salesforce data at BP26FX to base plan net revenue for remaining divisions
Moore, Colin	3/23/2026	0.6	Incorporate plant saturation detail and graph for propulsion division into the propulsion division datapack
Moore, Colin	3/23/2026	0.6	Analyze Alix presentation materials on the propulsion division to identify inconsistencies with previous labor cost forecasts provided by the Company
Moore, Colin	3/23/2026	0.6	Update the net working capital values in the electronics division datapack to the most recent file received
Moore, Colin	3/23/2026	0.2	Correspond with business plan team regarding variance between bridge from updated salesforce data to net revenue and net revenue included in five year plan

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/23/2026	0.9	Incorporate net working capital from calendarization workbook into the propulsion division datapack
Moore, Colin	3/23/2026	1.3	Incorporate propulsion division income statement details into P&L tab in the propulsion division datapack
Simion, Tony	3/23/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding cash support payments from certain OEM
Simion, Tony	3/23/2026	0.7	Review latest output summary of 5 year business plan after foreign exchange differences and customer offers
Webber, Dan	3/23/2026	1.8	Audit OEM support financial analysis for comparability of outcomes of prior scenarios after applying certain updates in FX assumptions
Webber, Dan	3/23/2026	0.2	Call with T. Simion, D. Webber (A&M) regarding cash support payments from certain OEM
Webber, Dan	3/23/2026	0.6	Prepare workflow to update OEM support analysis to incorporate new illustrative scenarios
Webber, Dan	3/23/2026	0.4	Review of OEM offer summary materials including revised FX rates
Cook, Jacob	3/24/2026	0.8	Update to income statement consolidator model for updated capex assumptions
Cook, Jacob	3/24/2026	0.5	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials and revisions to mechanics in 3-statement model
Cook, Jacob	3/24/2026	1.3	Update to customer claims treatment summary based on feedback provided by Company
Cook, Jacob	3/24/2026	1.2	Review of cash flow mapping assumptions for OEM overlay model
Cook, Jacob	3/24/2026	1.3	Call with Company, S. Loop, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment approaches for customer support
Cook, Jacob	3/24/2026	0.8	Call with Company, S. Loop, C. Moore, J. Cook and G. Hamerski (A&M) to discuss availability of divisional financial data and underlying FX assumptions
Cook, Jacob	3/24/2026	1.6	Update and create refreshed version of OEM overlay model
Cook, Jacob	3/24/2026	0.6	Update to income statement consolidator model for updated customer ask assumptions
Cook, Jacob	3/24/2026	0.8	Update OEM overlay model data sources
Grossi, Nick	3/24/2026	0.5	Participate in discussion with D Degonstyi (PJT) re: sources and uses
Gudeman, Brian	3/24/2026	0.8	Update OEM model scenario to apply new Fx rates to Scenario 3
Gudeman, Brian	3/24/2026	1.4	Update OEM model scenario to apply new Fx rates to Scenario 4
Gudeman, Brian	3/24/2026	1.1	Update OEM model scenario to apply new Fx rates to Scenario 2
Gudeman, Brian	3/24/2026	2.1	Update OEM model scenario to apply new Fx rates to Scenario 1

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BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/24/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss OEM footprint initiative scenario analysis
Gudeman, Brian	3/24/2026	0.3	Working session with D. Webber, B. Gudeman (A&M) to discuss FX footprint considerations and additional scenario analysis in OEM model
Gudeman, Brian	3/24/2026	1.9	Conduct reconciliation to previous scenarios on account of Fx rate updates for OEM offers and asks
Gudeman, Brian	3/24/2026	0.2	Working session with S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss FX considerations and additional scenario analysis in OEM and 3-statement model
Hamerski, Grace	3/24/2026	0.4	Prepare consolidated and divisional base plan income statement financial data package in response to request from company management
Hamerski, Grace	3/24/2026	1.1	Update assumptions related to costs of base entity analysis per feedback from company management
Hamerski, Grace	3/24/2026	0.4	Working session with C. Moore and G. Hamerski (A&M) to discuss mechanics of customer terms overlay and impact of reduced receivables terms
Hamerski, Grace	3/24/2026	0.2	Working session with S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss FX considerations and additional scenario analysis in OEM and 3-statement model
Hamerski, Grace	3/24/2026	0.3	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss disclosure statement timeline and next steps related to customer support sensitivity analysis
Hamerski, Grace	3/24/2026	2.2	Analyze customer terms overlay and summarize working capital impacts to trade receivables in 3-statement model
Hamerski, Grace	3/24/2026	0.4	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps related to customer terms sensitivity analysis and overlay in 3-statement model
Hamerski, Grace	3/24/2026	0.5	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss updates from company management related to disclosure statement timeline and revisions to 3-statement model mechanics
Hamerski, Grace	3/24/2026	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss data availability for legal entity impairment testing and base entity analysis
Hamerski, Grace	3/24/2026	1.3	Call with Company, S. Loop, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment approaches for customer support
Hamerski, Grace	3/24/2026	0.8	Call with Company, S. Loop, C. Moore, J. Cook and G. Hamerski (A&M) to discuss availability of divisional financial data and underlying FX assumptions
Hamerski, Grace	3/24/2026	0.5	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials and revisions to mechanics in 3-statement model
Loop, Stuart	3/24/2026	1.6	Compile historical monthly variance for depreciation bridge from managerial income statement to legal entity consolidation
Loop, Stuart	3/24/2026	1.3	Call with Company, S. Loop, J. Cook, and G. Hamerski (A&M) to discuss accounting treatment approaches for customer support
Loop, Stuart	3/24/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M) regarding workplan for next round of OEM offers

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/24/2026	0.5	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss updates from company management related to disclosure statement timeline and revisions to 3-statement model mechanics
Loop, Stuart	3/24/2026	0.2	Working session with S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss FX considerations and additional scenario analysis in OEM and 3-statement model
Loop, Stuart	3/24/2026	0.8	Call with Company, S. Loop, and G. Hamerski (A&M) to discuss data availability for legal entity impairment testing and base entity analysis
Loop, Stuart	3/24/2026	0.7	Call with D. de Gosztanyi, et al (PJT), D. Shiffman and S. Loop (A&M) regarding responses to business plan and liquidity forecast diligence questions from RPM
Loop, Stuart	3/24/2026	0.8	Call with Company, S. Loop, C. Moore, J. Cook and G. Hamerski (A&M) to discuss availability of divisional financial data and underlying FX assumptions
Loop, Stuart	3/24/2026	0.5	Call with G. Leiter (Alix) regarding accounts payable assumptions and diligence in 5-year business plan
Loop, Stuart	3/24/2026	0.4	Call with K. Podzorova (PJT) to discuss adequate protection assumptions in the forecast period
Loop, Stuart	3/24/2026	0.4	Meeting with S. Loop and G. Hamerski (A&M) to discuss next steps related to customer terms sensitivity analysis and overlay in 3-statement model
Loop, Stuart	3/24/2026	1.7	Compile revenue recognition accounting treatment notes and mechanics following call with company accounting team
Loop, Stuart	3/24/2026	0.5	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials and revisions to mechanics in 3-statement model
Loop, Stuart	3/24/2026	0.3	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss disclosure statement timeline and next steps related to customer support sensitivity analysis
Loop, Stuart	3/24/2026	1.4	Review and provide comments to J. Cook (A&M) related to OEM discussion materials for divisional income statement sensitivities and bridges
Loop, Stuart	3/24/2026	0.8	Email correspondence with company finance team regarding changes to lighting and propulsion working capital assumptions
Moore, Colin	3/24/2026	0.5	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials and revisions to mechanics in 3-statement model
Moore, Colin	3/24/2026	0.8	Update electronics division datapack with customer support at BP26FX rates
Moore, Colin	3/24/2026	0.7	Update lighting division datapack with customer support at BP26FX rates
Moore, Colin	3/24/2026	0.8	Call with Company, S. Loop, C. Moore, J. Cook and G. Hamerski (A&M) to discuss availability of divisional financial data and underlying FX assumptions
Moore, Colin	3/24/2026	0.6	Update propulsion division datapack with customer support at BP26FX rates

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/24/2026	0.4	Working session with C. Moore and G. Hamerski (A&M) to discuss mechanics of customer terms overlay and impact of reduced receivables terms
Moore, Colin	3/24/2026	0.9	Analyze the impact of a potential change in customer terms to cash and receivables
Moore, Colin	3/24/2026	0.4	Prepare for call with Company by analyzing divisional financial data and most recent files from the Company
Moore, Colin	3/24/2026	0.9	Update income statement detail reconciliation with BP26FX salesforce bridge
Moore, Colin	3/24/2026	0.7	Analyze updated income statement detail file
Moore, Colin	3/24/2026	1.3	Analyze variance between BP26FX salesforce bridge and BP25FX salesforce bridge
Shiffman, David	3/24/2026	0.7	Call with D. de Gosztonyi, et al (PJT), D. Shiffman and S. Loop (A&M) regarding responses to business plan and liquidity forecast diligence questions from RPM
Simion, Tony	3/24/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding OEM support analysis
Simion, Tony	3/24/2026	0.3	Call with Management on agenda and topics for discussion for next customer steerco
Simion, Tony	3/24/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M) regarding workplan for next round of OEM offers
Webber, Dan	3/24/2026	0.3	Working session with D. Webber, S. Loop, and G. Hamerski (A&M) to discuss disclosure statement timeline and next steps related to customer support sensitivity analysis
Webber, Dan	3/24/2026	0.2	Correspond with K. Henderson (Alix) regarding FX impact to certain footprint initiatives to be considered in three-statement model
Webber, Dan	3/24/2026	0.3	Call with T. Simion, D. Webber (A&M) regarding OEM support analysis
Webber, Dan	3/24/2026	0.8	Call with T. Simion, D. Webber, S. Loop (A&M) regarding workplan for next round of OEM offers
Webber, Dan	3/24/2026	0.3	Working session with D. Webber, B. Gudeman (A&M) to discuss FX footprint considerations and additional scenario analysis in OEM model
Webber, Dan	3/24/2026	0.4	Working session with D. Webber, B. Gudeman (A&M) to discuss OEM footprint initiative scenario analysis
Cook, Jacob	3/25/2026	1.9	Review of customer ask impact on business plan materials across data sources received from company by division
Cook, Jacob	3/25/2026	0.6	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials, OEM negotiations and income statement bridges
Cook, Jacob	3/25/2026	2.4	Prepare detailed reconciliation of refreshed business plan materials received from the company compared to most recent income statement consolidator tool
Cook, Jacob	3/25/2026	2.6	Update to OEM overlay template based on internal A&M feedback

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BUSINESS PLAN

Professional	Date	Hours	Activity
Cook, Jacob	3/25/2026	1.3	Update to OEM overlay template based on updated linking to business plan assumptions for customer claims
Grossi, Nick	3/25/2026	0.5	Participate in exit financing discussion with Company and PJT
Gudeman, Brian	3/25/2026	0.8	Create variance analysis for go forward scenarios for OEM asks and offers
Gudeman, Brian	3/25/2026	1.3	Working session with B. Gudeman and G. Hamerski (A&M) to discuss revisions to OEM support model mechanics and integration with 3-statement model
Gudeman, Brian	3/25/2026	2.4	Conduct reconciliation to four previous scenarios on account of Fx rate updates for total OEM asks
Gudeman, Brian	3/25/2026	1.4	Update OEM offer scenarios to account for footprint initiative alignment in the model
Gudeman, Brian	3/25/2026	0.9	Working session with D. Webber, B. Gudeman (A&M) to discuss OEM scenario updates on account of Fx and go forward updates to OEM model
Gudeman, Brian	3/25/2026	1.2	Document noting steps to updating the OEM offer model, location of information, key assumptions, etc
Hamerski, Grace	3/25/2026	0.9	Working session with G. Hamerski and S. Loop (A&M) to discuss materials income statement bridges and OEM sensitivity scenarios
Hamerski, Grace	3/25/2026	1.3	Working session with B. Gudeman and G. Hamerski (A&M) to discuss revisions to OEM support model mechanics and integration with 3-statement model
Hamerski, Grace	3/25/2026	2.1	Prepare bridges for consolidated and select business unit financials in response to request from company management
Hamerski, Grace	3/25/2026	0.7	Update 3-statement model for latest 2025 income statements and customer negotiation inputs
Hamerski, Grace	3/25/2026	0.7	Prepare summary of cash in advance payments by month in 3-statement model and distribute for feedback and revisions
Hamerski, Grace	3/25/2026	1.4	Update income statement consolidator model for latest 2025 actual income statements provided by company management team
Hamerski, Grace	3/25/2026	0.2	Correspond with Company re: adjustments to income statements related to central costs in 2027 and 2028
Hamerski, Grace	3/25/2026	0.6	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials, OEM negotiations and income statement bridges
Hamerski, Grace	3/25/2026	1.8	Develop dashboard of working capital by business unit in 3-statement model and analyze consolidated trends
Hamerski, Grace	3/25/2026	0.6	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss mechanics of additional funding scenarios in 3-statement model
Loop, Stuart	3/25/2026	2.7	Build out model mechanics for macro environment risk overlay sensitivities in 3-statement model
Loop, Stuart	3/25/2026	1.9	Build out 3-statement model mechanics for sources and uses scenarios and OEM sensitivities

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BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/25/2026	0.6	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials, OEM negotiations and income statement bridges
Loop, Stuart	3/25/2026	0.4	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation materials and working capital assumptions
Loop, Stuart	3/25/2026	0.6	Call with K. Podzorova et al. (PJT), S. Loop, and G. Hamerski (A&M) to discuss mechanics of additional funding scenarios in 3-statement model
Loop, Stuart	3/25/2026	0.4	Call with company, D. de Gosztanyi, et al. (PJT) to discuss OEM presentation materials and working capital assumptions
Loop, Stuart	3/25/2026	0.9	Review and provide comments to J. Cook (A&M) regarding income statement sensitivities for 2026 budget rate FX
Loop, Stuart	3/25/2026	1.6	Compile OEM negotiation sensitivities for accounting treatment guidance based on accounting handbook
Loop, Stuart	3/25/2026	0.4	Email correspondence with company accounting team and E. Aaserod (EY) regarding customer advance liabilities and related OEMs
Loop, Stuart	3/25/2026	0.9	Working session with G. Hamerski and S. Loop (A&M) to discuss materials income statement bridges and OEM sensitivity scenarios
Loop, Stuart	3/25/2026	1.2	Review and provide comments to C. Moore (A&M) regarding propulsion divisional data pack workbooks
Moore, Colin	3/25/2026	0.3	Correspond with A&M business plan team regarding historical balances of advances to suppliers
Moore, Colin	3/25/2026	0.9	Analyze updated customer advance balances received from the Company
Moore, Colin	3/25/2026	1.4	Reconcile updated salesforce data at BP26FX to revenue by division provided by the company, accounting for several adjustments
Moore, Colin	3/25/2026	0.3	Compare higher cost country and best cost country labor statistics for electronics division from diligence responses to Alix presentation
Moore, Colin	3/25/2026	0.6	Update higher cost country and best cost country labor statistics for electronics division to align with Alix presentation
Moore, Colin	3/25/2026	0.4	Update higher cost country and best cost country labor statistics for propulsion division to align with Alix presentation
Moore, Colin	3/25/2026	0.4	Update higher cost country and best cost country labor statistics for lighting division to align with Alix presentation
Moore, Colin	3/25/2026	0.8	Analyze materials prepared for CIM exit financing package for inclusion in datapacks
Moore, Colin	3/25/2026	1.2	Prepare structure of green technologies division datapack and incorporate green technologies division information
Moore, Colin	3/25/2026	0.3	Compare higher cost country and best cost country labor statistics for lighting division from diligence responses to Alix presentation
Moore, Colin	3/25/2026	0.7	Update customer advance analysis to break down customer advances by division
Moore, Colin	3/25/2026	0.6	Meeting with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to divisional diligence materials, OEM negotiations and income statement bridges

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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/25/2026	0.8	Analyze historical balances of advances to suppliers
Moore, Colin	3/25/2026	0.4	Compare higher cost country and best cost country labor statistics for propulsion division from diligence responses to Alix presentation
Simion, Tony	3/25/2026	0.4	Call with T. Simion and S. Loop (A&M) to discuss OEM negotiation materials and working capital assumptions
Simion, Tony	3/25/2026	0.4	Call with company, D. de Gosztanyi, et al. (PJT) to discuss OEM presentation materials and working capital assumptions
Webber, Dan	3/25/2026	0.2	Correspond with B. Gudeman (A&M) regarding certain scenarios to incorporate into OEM support model
Webber, Dan	3/25/2026	0.3	Review correspondence from S. Loop (A&M) to Company management regarding accounting treatment of certain OEM support, and review of related materials
Webber, Dan	3/25/2026	0.7	Analyze mechanics of potential OEM support scenarios in OEM support model
Webber, Dan	3/25/2026	1.8	Audit latest version of OEM support financial model for latest updates
Webber, Dan	3/25/2026	0.9	Working session with D. Webber, B. Gudeman (A&M) to discuss OEM scenario updates on account of Fx and go forward updates to OEM model
Cook, Jacob	3/26/2026	1.1	Update to OEM overlay summary based on formatting change requests
Cook, Jacob	3/26/2026	2.3	Update to income statement consolidation tool based on internal A&M feedback
Cook, Jacob	3/26/2026	1.1	Prepare income statement bridge of consolidating financials to management reporting
Cook, Jacob	3/26/2026	0.8	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to income statements, PJT diligence questions and factoring mechanics
Cook, Jacob	3/26/2026	1.6	Update to OEM overlay template for refreshed information on 'self help' initiatives
Grossi, Nick	3/26/2026	0.7	Call with Company, D. De Gosztanyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and sources and uses sensitivities
Grossi, Nick	3/26/2026	0.9	Prepare updated uses at close estimates
Gudeman, Brian	3/26/2026	0.3	Prepare for call with Alix regarding revisions to customer sensitivity analysis mechanics in 3-statement model
Gudeman, Brian	3/26/2026	2.1	Consolidate scenario footprint initiative toggles across 8 previous scenarios
Gudeman, Brian	3/26/2026	0.4	Call with G. Leiter et al. (Alix Partners), D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss revisions to customer sensitivity analysis mechanics in 3-statement model
Gudeman, Brian	3/26/2026	1.1	Update footprint initiative toggles in previous scenarios, Consolidate notes for Alix team
Gudeman, Brian	3/26/2026	0.7	Review of footprint initiative toggles in previous scenarios

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/26/2026	1.2	Update footprint initiative model for inclusion of Group B OEMs
Gudeman, Brian	3/26/2026	0.3	Working sessions with D. Webber, B. Gudeman (A&M) to discuss work plan for OEM support model
Hamerski, Grace	3/26/2026	1.4	Working session with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities in 3-statement model of OEM discussion materials
Hamerski, Grace	3/26/2026	0.4	Call with G. Leiter et al. (Alix Partners), D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss revisions to customer sensitivity analysis mechanics in 3-statement model
Hamerski, Grace	3/26/2026	2.3	Develop business risk and headwinds overlays in 3-statement model to perform sensitivity analysis on customer support scenarios
Hamerski, Grace	3/26/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss factoring mechanics in 3-statement model
Hamerski, Grace	3/26/2026	1.7	Analyze trade receivables trends and perform sensitivity analysis on reduced customer terms in 3-statement model
Hamerski, Grace	3/26/2026	2.4	Develop alternative funding scenarios in 3-statement model in response to feedback from PJT team
Hamerski, Grace	3/26/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding OEM funding sensitivities
Hamerski, Grace	3/26/2026	0.8	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to income statements, PJT diligence questions and factoring mechanics
Hamerski, Grace	3/26/2026	0.6	Call with D. Shiffman, H. Waismann, C. Moore, G. Hamerski and S. Loop (A&M) to discuss vendor payables by region
Hamerski, Grace	3/26/2026	0.3	Call with company, G. Hamerski and S. Loop (A&M) regarding business plan diligence requests and assumptions
Hamerski, Grace	3/26/2026	1.9	Incorporate latest customer support model and analyze emergence sources and uses impacts in 3-statement model
Loop, Stuart	3/26/2026	0.6	Call with S. Loop and G. Hamerski (A&M) to discuss factoring mechanics in 3-statement model
Loop, Stuart	3/26/2026	0.6	Call with D. Shiffman, H. Waismann, C. Moore, G. Hamerski and S. Loop (A&M) to discuss vendor payables by region
Loop, Stuart	3/26/2026	0.3	Call with company, G. Hamerski and S. Loop (A&M) regarding business plan diligence requests and assumptions
Loop, Stuart	3/26/2026	0.2	Participate in company side advisor call with PJT, Ankura, K&E and A&M teams
Loop, Stuart	3/26/2026	0.8	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to income statements, PJT diligence questions and factoring mechanics
Loop, Stuart	3/26/2026	1.4	Working session with G. Hamerski and S. Loop (A&M) regarding sources and uses sensitivities in 3-statement model of OEM discussion materials
Loop, Stuart	3/26/2026	0.7	Call with Company, D. De Gosztonyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and sources and uses sensitivities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/26/2026	0.9	Review and provide C. Moore (A&M) comments on customer advance liabilities analysis
Loop, Stuart	3/26/2026	1.1	Review and provide J. Cook (A&M) comments on income statement consolidation for divisional financials
Loop, Stuart	3/26/2026	0.4	Call with G. Leiter et al. (Alix Partners), D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss revisions to customer sensitivity analysis mechanics in 3-statement model
Loop, Stuart	3/26/2026	0.6	Email correspondence with the company accounting team regarding business plan diligence on tearsheet materials
Loop, Stuart	3/26/2026	0.8	Compile deferred revenue rollforward for propulsion divisional tearsheet materials
Loop, Stuart	3/26/2026	0.7	Call with G. Hamerski and S. Loop (A&M) regarding OEM funding sensitivities
Loop, Stuart	3/26/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding OEM sources and uses sensitivity schedules
Moore, Colin	3/26/2026	0.6	Update operational overview appendix of green technologies datapack
Moore, Colin	3/26/2026	0.4	Analyze labor cost detail received from the Company and in Alix materials to identify gaps in green technologies labor cost data
Moore, Colin	3/26/2026	0.6	Prepare a rollforward analysis of deferred revenue from a customer
Moore, Colin	3/26/2026	0.6	Call with D. Shiffman, H. Waismann, C. Moore, G. Hamerski and S. Loop (A&M) to discuss vendor payables by region
Moore, Colin	3/26/2026	1.4	Incorporate green technologies division income statement details into P&L tab in the green technologies division datapack
Moore, Colin	3/26/2026	0.4	Analyze variance between the salesforce revenue for the green technologies division and the 2025 green technologies division revenue provided by the Company
Moore, Colin	3/26/2026	1.3	Incorporate the green technologies division income statement details at BP25FX, BP26FX, and nominal rates into the green technologies datapack
Moore, Colin	3/26/2026	0.7	Incorporate plant saturation detail and graph for green technologies division into the green technologies division datapack
Moore, Colin	3/26/2026	0.9	Analyze net working capital for green technologies division based on net working capital assumptions and updated income statement
Moore, Colin	3/26/2026	0.7	Update monthly reconciliation tracker to indicate files received from Company and remaining outstanding files
Moore, Colin	3/26/2026	0.4	Correspond with A&M business plan team regarding remaining outstanding reconciliation files
Moore, Colin	3/26/2026	0.6	Prepare note summarizing open items on green technologies division datapack
Moore, Colin	3/26/2026	0.2	Analyze product line detail from the salesforce data
Moore, Colin	3/26/2026	0.8	Call with S. Loop, C. Moore, J. Cook, and G. Hamerski (A&M) to discuss updates to income statements, PJT diligence questions and factoring mechanics

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/26/2026	0.2	Correspond with the Company regarding remaining outstanding reconciliation files
Shiffman, David	3/26/2026	0.6	Call with D. Shiffman, H. Waismann, C. Moore, G. Hamerski and S. Loop (A&M) to discuss vendor payables by region
Simion, Tony	3/26/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding OEM sources and uses sensitivity schedules
Simion, Tony	3/26/2026	0.3	Call with Management to discuss next steps with customer discussions and review of potential revised offers of financial support
Simion, Tony	3/26/2026	0.7	Call with Company, D. De Gosztanyi, et al. (PJT), J. Heyden, M. Wakefield (Alix), N. Grossi, T. Simion and S. Loop (A&M) to discuss OEM negotiations and sources and uses sensitivities
Simion, Tony	3/26/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss timing of anticipated offers from OEMs and incorporation into financial model
Waismann, Heitor	3/26/2026	0.6	Call with D. Shiffman, H. Waismann, C. Moore, G. Hamerski and S. Loop (A&M) to discuss vendor payables by region
Webber, Dan	3/26/2026	0.4	Call with G. Leiter et al. (Alix Partners), D. Webber, S. Loop, B. Gudeman, and G. Hamerski (A&M) to discuss revisions to customer sensitivity analysis mechanics in 3-statement model
Webber, Dan	3/26/2026	0.2	Prepare for call with Alix to discuss mechanics of OEM support in 3-statement model
Webber, Dan	3/26/2026	0.3	Working sessions with D. Webber, B. Gudeman (A&M) to discuss work plan for OEM support model
Webber, Dan	3/26/2026	0.2	Review latest version of OEM-funded footprint scenario
Webber, Dan	3/26/2026	0.7	Review correspondence from B. Gudeman (A&M) to Alix regarding summary of impact of OEM-funded footprint initiatives, and review of related analysis
Webber, Dan	3/26/2026	0.2	Call with T. Simion, D. Webber (A&M) to discuss timing of anticipated offers from OEMs and incorporation into financial model
Cook, Jacob	3/27/2026	2.7	Update to income statement consolidation tool based on revised BP26FX information received
Cook, Jacob	3/27/2026	2.1	Update to income statement bridge of consolidating financials to management reporting with specific focus on D&A
Cook, Jacob	3/27/2026	2.3	Review of existing data sources and buildout of checks page for income statement consolidator tool
Cook, Jacob	3/27/2026	0.2	Call with J. Cook and S. Loop (A&M) regarding depreciation analysis from managerial vs. statutory income statements
Cook, Jacob	3/27/2026	0.7	Call with company finance team, C. Moore, J. Cook and S. Loop (A&M) regarding divisional financial data pack and updates for 2026 budget rate foreign currency
Cook, Jacob	3/27/2026	0.6	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss depreciation bridge and divisional financial data packs
Grossi, Nick	3/27/2026	1.3	Review and provide comments re: constituent counter
Gudeman, Brian	3/27/2026	0.4	Call with D. Webber, B. Gudeman (A&M) to discuss modeling of certain footprint initiatives already included in the Base Plan

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/27/2026	2.4	Push initiative updates on account of notes from Alix team, sent revised schedule for review
Hamerski, Grace	3/27/2026	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss next steps related to business risk overlays and customer negotiations
Loop, Stuart	3/27/2026	0.2	Call with J. Cook and S. Loop (A&M) regarding depreciation analysis from managerial vs. statutory income statements
Loop, Stuart	3/27/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding aftermarket divisional tearsheet data pack
Loop, Stuart	3/27/2026	0.7	Email correspondence with company regarding income statement considerations for divisional tearsheet materials
Loop, Stuart	3/27/2026	0.3	Call with S. Loop and G. Hamerski (A&M) to discuss next steps related to business risk overlays and customer negotiations
Loop, Stuart	3/27/2026	0.8	Email correspondence with company finance team regarding days payable working capital assumptions by division
Loop, Stuart	3/27/2026	0.7	Call with company finance team, C. Moore, J. Cook and S. Loop (A&M) regarding divisional financial data pack and updates for 2026 budget rate foreign currency
Loop, Stuart	3/27/2026	1.4	Update OEM materials for income statements by division converted to 2026 budget rate FX
Loop, Stuart	3/27/2026	0.6	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss depreciation bridge and divisional financial data packs
Loop, Stuart	3/27/2026	2.7	Build out mechanics for days payable overlay sensitivities in 3-statement model for regional impacts by division
Moore, Colin	3/27/2026	0.6	Call with C. Moore, J. Cook, S. Loop (A&M) to discuss depreciation bridge and divisional financial data packs
Moore, Colin	3/27/2026	0.7	Call with company finance team, C. Moore, J. Cook and S. Loop (A&M) regarding divisional financial data pack and updates for 2026 budget rate foreign currency
Moore, Colin	3/27/2026	1.1	Prepare structure of aftermarket division datapack and incorporate aftermarket division information
Moore, Colin	3/27/2026	0.6	Incorporate net working capital from calendarization workbook into the aftermarket division datapack
Moore, Colin	3/27/2026	0.7	Analyze net working capital for aftermarket division based on net working capital assumptions and updated income statement
Moore, Colin	3/27/2026	0.8	Update operational detail and revenue bridge appendices for aftermarket division
Moore, Colin	3/27/2026	0.4	Call with C. Moore and S. Loop (A&M) regarding aftermarket divisional tearsheet data pack
Moore, Colin	3/27/2026	1.4	Incorporate the aftermarket division income statement details at BP25FX, BP26FX, and nominal rates into the aftermarket datapack
Moore, Colin	3/27/2026	1.2	Incorporate aftermarket division income statement details into P&L tab in the aftermarket division datapack
Simion, Tony	3/27/2026	1.4	Review proposed offer from customer on financial support for modelling purposes into base business plan
Webber, Dan	3/27/2026	0.4	Call with D. Webber, B. Gudeman (A&M) to discuss modeling of certain footprint initiatives already included in the Base Plan

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Webber, Dan	3/27/2026	0.9	Revise OEM support financial analysis for illustrative impact of proposed support from certain OEM
Loop, Stuart	3/28/2026	0.7	Email correspondence with Company finance team on divisional consolidation of income statements for 2026 budget
Loop, Stuart	3/28/2026	1.5	Email correspondence with Company accounting team regarding depreciation and amortization bridges
Loop, Stuart	3/28/2026	1.4	Review and provide J. Cook (A&M) comments on income statement consolidation for divisional financials at budget rate 2026
Webber, Dan	3/28/2026	0.2	Correspond with B. Gudeman (A&M) regarding work plan for week ended 4/3/2026
Grossi, Nick	3/29/2026	0.5	Participate in discussion with P Gund (Ankura) S Winters (K&E) and PJT related to business plan
Gudeman, Brian	3/29/2026	2.1	Push initiative adjusted figures from Alix team incorporation into OEM offer model, Update Scenario 2 and 3
Gudeman, Brian	3/29/2026	1.3	Push adjusted figures from Alix team incorporation into OEM offer model, Update Scenario 1
Gudeman, Brian	3/29/2026	1.5	Push initiative adjusted figures from Alix team incorporation into OEM offer model, Update Scenario 4
Gudeman, Brian	3/29/2026	1.8	Consolidate updated summary OEM support files on account of updated footprint file, sent Update A&M team for review
Simion, Tony	3/29/2026	0.9	Review responses received from customer regarding counter offer on financial support for business plan purposes
Cook, Jacob	3/30/2026	0.7	Call with company finance team, C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) regarding divisional financial data pack and updates to forecasted income statements
Cook, Jacob	3/30/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, divisional financial data packages and 3-statement model revisions
Grossi, Nick	3/30/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), P. Gund (Ankura), T. Simion, N. Grossi, D. Shiffman and S. Loop (A&M) to discuss OEM diligence materials
Gudeman, Brian	3/30/2026	1.9	Update OEM offer scenarios on account of treatment of footprint initiatives included in the base plan forecast
Gudeman, Brian	3/30/2026	2.3	Update OEM model on account of variances in by business unit figures, sent updated schedule to advisor team to review
Gudeman, Brian	3/30/2026	0.8	Review and analysis of EOM offer, sent notes to A&M team member
Gudeman, Brian	3/30/2026	1.1	Review of all new scenarios and consolidation of support summaries for advisor team's review
Gudeman, Brian	3/30/2026	1.0	Working session with G. Hamerski, B. Gudeman (A&M) regarding three statement model updates related to updated footprint initiative changes
Hamerski, Grace	3/30/2026	1.3	Update assumptions related to splits of revenue between trade receivables components in 3-statement model using customer terms overlay

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Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Hamerski, Grace	3/30/2026	1.0	Working session with G. Hamerski, B. Gudeman (A&M) regarding three statement model updates related to updated footprint initiative changes
Hamerski, Grace	3/30/2026	1.9	Update 3-statement model for latest thinking customer negotiation inputs and summarize emergence sources and uses impacts
Hamerski, Grace	3/30/2026	1.2	Refine trade receivables components in 3-statement model and analyze liquidity and working capital impacts
Hamerski, Grace	3/30/2026	0.7	Call with company finance team, C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) regarding divisional financial data pack and updates to forecasted income statements
Hamerski, Grace	3/30/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss accounts receivable sub rollforwards
Hamerski, Grace	3/30/2026	2.0	Call with G. Hamerski and S. Loop (A&M) to discuss third party factoring mechanics and changes in the 3-statement model
Hamerski, Grace	3/30/2026	2.4	Analyze DSO trends in 3-statement model and compare to long term monthly cash forecast and company assumptions
Hamerski, Grace	3/30/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, divisional financial data packages and 3-statement model revisions
Loop, Stuart	3/30/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss business plan assumptions presentations materials
Loop, Stuart	3/30/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, divisional financial data packages and 3-statement model revisions
Loop, Stuart	3/30/2026	0.9	Email correspondence with company accounting team regarding divisional tearsheet materials
Loop, Stuart	3/30/2026	1.4	Compile monthly divisional 2025 actual income statement by division at budget FX rate for 2026
Loop, Stuart	3/30/2026	0.7	Call with company finance team, C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) regarding divisional financial data pack and updates to forecasted income statements
Loop, Stuart	3/30/2026	2.0	Call with G. Hamerski and S. Loop (A&M) to discuss third party factoring mechanics and changes in the 3-statement model
Loop, Stuart	3/30/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), P. Gund (Ankura), T. Simion, N. Grossi, D. Shiffman and S. Loop (A&M) to discuss OEM diligence materials
Loop, Stuart	3/30/2026	0.6	Participate in company side advisor call with PJT, K&E, Ankura and A&M teams
Loop, Stuart	3/30/2026	0.6	Call with G. Hamerski and S. Loop (A&M) to discuss accounts receivable sub rollforwards
Moore, Colin	3/30/2026	0.6	Incorporate plant saturation detail and graph for green technologies division into the green technologies division datapack
Moore, Colin	3/30/2026	0.3	Prepare summarized view of division level financials for 2025 at BP26FX for presentation to management team
Moore, Colin	3/30/2026	1.3	Prepare structure of green technologies division datapack including product line detail and incorporate green technologies division and product line information

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Moore, Colin	3/30/2026	1.2	Incorporate the green technologies division and product line income statement details at BP25FX, BP26FX, and nominal rates into the green technologies datapack
Moore, Colin	3/30/2026	0.4	Analyze labor cost detail received from the Company and in Alix materials to identify gaps in green technologies labor cost data
Moore, Colin	3/30/2026	1.1	Analyze net working capital for green technologies division and individual product lines based on net working capital assumptions and updated income statement
Moore, Colin	3/30/2026	0.8	Prepare summary cash flow statement at BP26FX for presentation to management team
Moore, Colin	3/30/2026	0.7	Update operational overview appendix of green technologies datapack
Moore, Colin	3/30/2026	0.5	Call with S. Loop, J. Cook, C. Moore, and G. Hamerski (A&M) to discuss case updates, divisional financial data packages and 3-statement model revisions
Moore, Colin	3/30/2026	0.6	Prepare summary balance sheet at BP26FX for presentation to management team
Moore, Colin	3/30/2026	0.4	Call with C. Moore and S. Loop (A&M) to discuss business plan assumptions presentations materials
Moore, Colin	3/30/2026	0.7	Prepare summary income statement at BP26FX for presentation to management team
Moore, Colin	3/30/2026	0.7	Call with company finance team, C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) regarding divisional financial data pack and updates to forecasted income statements
Moore, Colin	3/30/2026	1.4	Incorporate net working capital for green technologies division and individual product lines from calendarization workbook into datapack
Shiffman, David	3/30/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), P. Gund (Ankura), T. Simion, N. Grossi, D. Shiffman and S. Loop (A&M) to discuss OEM diligence materials
Simion, Tony	3/30/2026	0.4	Call with D. de Gosztanyi, et al. (PJT), P. Gund (Ankura), T. Simion, N. Grossi, D. Shiffman and S. Loop (A&M) to discuss OEM diligence materials
Simion, Tony	3/30/2026	0.4	Call with Management to discuss this week's presentation materials to customers and timing
Webber, Dan	3/30/2026	0.3	Correspond with B. Gudeman (A&M) regarding Update OEM financial support model
Webber, Dan	3/30/2026	0.2	Correspond with G. Leiter (Alix) regarding OEM support assumptions by business unit
Cook, Jacob	3/31/2026	0.8	Call with C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) to discuss business plan presentation materials and other case updates
Gudeman, Brian	3/31/2026	0.7	Consolidate new scenario summaries, sent to A&M team for review
Gudeman, Brian	3/31/2026	1.2	Analyze sale proceed schedule, consolidation into OEM model
Gudeman, Brian	3/31/2026	0.6	Review of footprint initiatives in the base plan, sent notes Company team

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Time Detail by Activity
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BUSINESS PLAN

Professional	Date	Hours	Activity
Gudeman, Brian	3/31/2026	1.1	Review and consolidation of notes related to sale-related footprint initiatives
Gudeman, Brian	3/31/2026	0.7	Review of latest asset appraisals for potential sale of plants for incorporation into 3STMT
Gudeman, Brian	3/31/2026	1.8	Input sale-related amounts into footprint sale schedule, Fx and cost-basis assumptions
Gudeman, Brian	3/31/2026	1.8	Incorporate sale proceed forecast into OEM offer model
Gudeman, Brian	3/31/2026	0.9	Develop summary schedule for footprint initiatives with sale-related proceed potential, proceed assumption amounts and gain/loss schedule
Hamerski, Grace	3/31/2026	1.7	Refine mechanics related to supplier and customer advances in 3-statement model
Hamerski, Grace	3/31/2026	2.2	Revise income statement recognition of footprint and customer support initiatives in 3-statement model
Hamerski, Grace	3/31/2026	2.2	Analyze trade receivables rollforwards and assumptions in long term monthly cash forecast and analyze variances to 3-statement model
Hamerski, Grace	3/31/2026	0.8	Call with C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) to discuss business plan presentation materials and other case updates
Hamerski, Grace	3/31/2026	1.1	Incorporate schedules related to customer claims and other emergence items into 3-statement model and analyze impacts on exit sources and uses
Hamerski, Grace	3/31/2026	2.4	Incorporate latest thinking income statement data at company budget foreign exchange rates into 3-statement model per feedback from company management
Hamerski, Grace	3/31/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding supplier advance roll forward mechanics on the balance sheet
Hamerski, Grace	3/31/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M) and PJT to review bridge between different versions of cash flow forecasts and sources and uses calculations
Hamerski, Grace	3/31/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding updating income statements to 2026 budget rate FX in 3-statement model
Hamerski, Grace	3/31/2026	1.4	Call with G. Hamerski and S. Loop (A&M) regarding long-term cash forecast walk to 3-statement and customer advance roll forward mechanics
Loop, Stuart	3/31/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding receivables mechanics for 2026 budget rate salesforce data
Loop, Stuart	3/31/2026	0.4	Call with company, D. de Gosztanyi, et al. (PJT), J. Heyden, G. Leiter (Alix), T. Simion and S. Loop (A&M) to discuss OEM diligence materials
Loop, Stuart	3/31/2026	0.6	Email correspondence with company finance team regarding divisional financial data packs
Loop, Stuart	3/31/2026	0.3	Call with G. Hamerski and S. Loop (A&M) regarding updating income statements to 2026 budget rate FX in 3-statement model
Loop, Stuart	3/31/2026	1.8	Build out mechanics for advances to suppliers roll forward mechanics

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Loop, Stuart	3/31/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding receivables mechanics and summary output schedule changes
Loop, Stuart	3/31/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M) and PJT to review bridge between different versions of cash flow forecasts and sources and uses calculations
Loop, Stuart	3/31/2026	0.8	Call with G. Hamerski and S. Loop (A&M) regarding supplier advance roll forward mechanics on the balance sheet
Loop, Stuart	3/31/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding sales and receivables overlay
Loop, Stuart	3/31/2026	2.4	Compile business plan development assumptions slides for presentation materials on forecast period 2026 to 2030
Loop, Stuart	3/31/2026	0.8	Call with C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) to discuss business plan presentation materials and other case updates
Loop, Stuart	3/31/2026	1.4	Call with G. Hamerski and S. Loop (A&M) regarding long-term cash forecast walk to 3-statement and customer advance roll forward mechanics
Moore, Colin	3/31/2026	0.2	Call with C. Moore and S. Loop (A&M) regarding receivables mechanics for 2026 budget rate salesforce data
Moore, Colin	3/31/2026	1.1	Incorporate weighted average adjusted DSOs to the 3-statement model at a business unit level
Moore, Colin	3/31/2026	0.8	Call with C. Moore, J. Cook, G. Hamerski and S. Loop (A&M) to discuss business plan presentation materials and other case updates
Moore, Colin	3/31/2026	0.4	Incorporate the balance sheet adjustments into the balance sheet reconciliation file
Moore, Colin	3/31/2026	0.9	Allocate the balance sheet adjustments based on the updated adjustment files received from the Company
Moore, Colin	3/31/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding receivables mechanics and summary output schedule changes
Moore, Colin	3/31/2026	0.7	Verify individual division balance sheets reconcile with the consolidated balance sheet
Moore, Colin	3/31/2026	0.4	Incorporate a percentage of revenue calculation for each category of revenue
Moore, Colin	3/31/2026	0.9	Update summary income statement for presentation to management team based on feedback from A&M business plan team
Moore, Colin	3/31/2026	0.3	Call with C. Moore and S. Loop (A&M) regarding sales and receivables overlay
Moore, Colin	3/31/2026	0.6	Update calculation for specific OEM with sales not pulling through correctly
Moore, Colin	3/31/2026	1.2	Prepare summary cash flow statement at BP26FX for presentation to management team based on feedback from A&M business plan team
Moore, Colin	3/31/2026	1.1	Prepare summary balance sheet at BP26FX for presentation to management team based on feedback from A&M business plan team
Moore, Colin	3/31/2026	0.6	Verify adjustments reconcile differences between managerial and legal entity balance sheets
Moore, Colin	3/31/2026	1.4	Update February balance sheet reconciliation with updated balance sheet files received from the Company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

BUSINESS PLAN

Professional	Date	Hours	Activity
Shiffman, David	3/31/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M) and PJT to review bridge between different versions of cash flow forecasts and sources and uses calculations
Simion, Tony	3/31/2026	0.4	Call with company, D. de Gosztanyi, et al. (PJT), J. Heyden, G. Leiter (Alix), T. Simion and S. Loop (A&M) to discuss OEM diligence materials
Waismann, Heitor	3/31/2026	0.5	Call with S. Loop, D. Shiffman, H. Waismann, G. Hamerski (A&M) and PJT to review bridge between different versions of cash flow forecasts and sources and uses calculations
Webber, Dan	3/31/2026	0.2	Correspond with Company management regarding certain footprint assumptions in business plan, and review of supporting materials
Subtotal		1,322.3	

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Chester, Monte	3/2/2026	0.6	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to review next steps for claims reconciliation summary
Chester, Monte	3/2/2026	0.8	Call with J. Rybarczyk and M. Chester (A&M) to discuss next steps for filed claim to vendor listing reconciliations
Chester, Monte	3/2/2026	2.3	Perform upload of latest claims register to internal database system
Chester, Monte	3/2/2026	2.9	Prepare updated claims reporting summary based on latest register from claims agent
Chester, Monte	3/2/2026	0.2	Call with J. Rybarczyk and M. Chester (A&M) to discuss procedures to identify duplicative claims
Chester, Monte	3/2/2026	2.6	Perform analysis of claims register for claims to be amended
Dvorak, Michael	3/2/2026	0.6	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to review next steps for claims reconciliation summary
Dvorak, Michael	3/2/2026	0.3	Call with M. Dvorak and J. Rybarczyk (A&M) to align on status and open items for claims reconciliation
Rybarczyk, Jodi	3/2/2026	0.2	Call with J. Rybarczyk and M. Chester (A&M) to discuss procedures to identify duplicative claims
Rybarczyk, Jodi	3/2/2026	0.7	Prepare name-based reconciliation of filed claims to uncaptured AP listing
Rybarczyk, Jodi	3/2/2026	2.6	Prepare name-based reconciliation of filed claims to formal trade agreements listing
Rybarczyk, Jodi	3/2/2026	2.6	Prepare name-based reconciliation of filed claims to email trade agreements listing
Rybarczyk, Jodi	3/2/2026	0.6	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to review next steps for claims reconciliation summary
Rybarczyk, Jodi	3/2/2026	1.1	Develop methodology for name-based reconciliations to vendor listings

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/2/2026	0.8	Call with J. Rybarczyk and M. Chester (A&M) to discuss next steps for filed claim to vendor listing reconciliations
Rybarczyk, Jodi	3/2/2026	0.3	Call with M. Dvorak and J. Rybarczyk (A&M) to align on status and open items for claims reconciliation
Simoneaux, Natalie	3/2/2026	0.6	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to review next steps for claims reconciliation summary
Simoneaux, Natalie	3/2/2026	0.5	Generate consolidated list of foreign vendors for translation purposes in filed claim analysis
Weiland, Brad	3/2/2026	0.6	Review and analyze claims materials and summarize findings risks and actions
Weiland, Brad	3/2/2026	0.6	Telephone conference with B. Weiland, M. Dvorak, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to review next steps for claims reconciliation summary
Chester, Monte	3/3/2026	2.9	Perform reconciliation efforts of open accounts payable to filed claims
Chester, Monte	3/3/2026	0.7	Perform data extraction review of key invoice data to reconcile accounts payable balances
Chester, Monte	3/3/2026	2.1	Prepare analysis of filed claims population to identify duplicative claims
Chester, Monte	3/3/2026	1.9	Prepare analysis of filed trade claims against company accounts payable records
Chester, Monte	3/3/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps
Dvorak, Michael	3/3/2026	0.4	Telephone conference among M. Dvorak (A&M) and J. Rybarczyk (A&M) re updated claims analysis
Dvorak, Michael	3/3/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps
Rybarczyk, Jodi	3/3/2026	0.4	Telephone conference among M. Dvorak (A&M) and J. Rybarczyk (A&M) re updated claims analysis
Rybarczyk, Jodi	3/3/2026	1.8	Perform review for name-based reconciliations to filed claims and adjust for any outliers
Rybarczyk, Jodi	3/3/2026	2.6	Analyze filed claims for potential duplicative claims
Rybarczyk, Jodi	3/3/2026	2.7	Update name-based reconciliation of filed claims to uncaptured AP listing
Rybarczyk, Jodi	3/3/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps
Rybarczyk, Jodi	3/3/2026	1.3	Prepare adjustments to filed claims summary for potential duplicative and amended claims
Simoneaux, Natalie	3/3/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/3/2026	1.7	Prepare APAC vendor name translation analysis for purposes of matching to filed claimant names
Weiland, Brad	3/3/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps
Weiland, Brad	3/3/2026	0.2	Correspond with M. Chester (A&M), M. Dvorak (A&M) re claims research and analysis
Weiland, Brad	3/3/2026	0.4	Review and analyze data re filed proofs of claim
Chester, Monte	3/4/2026	2.3	Perform variance analysis of scheduled claims to latest accounts payable records
Chester, Monte	3/4/2026	2.4	Perform analysis of scheduled claims population to identify potentially superseded claims
Chester, Monte	3/4/2026	2.9	Perform extraction review of key invoice data to reconcile accounts payable balances for high dollar vendors
Rybarczyk, Jodi	3/4/2026	1.2	Update claims summary for revisions to duplicative claims, name-based reconciliation analyses
Rybarczyk, Jodi	3/4/2026	2.3	Develop tear sheets for filed claims to vendor listing reconciliations
Rybarczyk, Jodi	3/4/2026	2.6	Prepare updates to filed claims vs. uncaptured AP listing reconciliation
Rybarczyk, Jodi	3/4/2026	1.4	Prepare updates to analysis for potential duplicative claims
Simoneaux, Natalie	3/4/2026	0.7	Create tearsheet of matches between filed claims and foreign vendors for claims analysis
Simoneaux, Natalie	3/4/2026	1.3	Review population of previously unmatched filed claims to vendor population
Simoneaux, Natalie	3/4/2026	1.1	Perform matching exercise of translated APAC vendor names to filed claims for reconciliation purposes
Chester, Monte	3/5/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and M. Chester (A&M) re preliminary claims analysis and next steps re same
Chester, Monte	3/5/2026	0.9	Review filed claims asserted by key vendors to identify variance in accounts payable and filed claims
Chester, Monte	3/5/2026	2.2	Prepare claims reconciliation workbooks for filed accounts payable liabilities
Dvorak, Michael	3/5/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and M. Chester (A&M) re preliminary claims analysis and next steps re same
Dvorak, Michael	3/5/2026	0.6	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) to discuss next steps regarding claims reconciliation
Rybarczyk, Jodi	3/5/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and M. Chester (A&M) re preliminary claims analysis and next steps re same
Rybarczyk, Jodi	3/5/2026	2.1	Revise tear sheets for filed claims to vendor listing reconciliations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/5/2026	0.6	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) to discuss next steps regarding claims reconciliation
Rybarczyk, Jodi	3/5/2026	2.2	Prepare updates to filed claims analysis - stratified summaries by reconciliation category
Rybarczyk, Jodi	3/5/2026	0.3	Prepare for upcoming discussion re: preliminary filed claims analysis
Simoneaux, Natalie	3/5/2026	1.8	Assess filed claim invoices to link with vendors in company AP system for reconciliation purposes
Simoneaux, Natalie	3/5/2026	1.8	Perform high-level name matching analysis to identify potentially related parties within filed claim population
Simoneaux, Natalie	3/5/2026	0.9	Analyze EMEA filed claim population to review for duplicative claims
Weiland, Brad	3/5/2026	0.4	Review and analyze claims register and preliminary analysis of same
Weiland, Brad	3/5/2026	0.5	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), and M. Chester (A&M) re preliminary claims analysis and next steps re same
Chester, Monte	3/6/2026	0.5	Perform analysis of scheduled claims population to identify potentially superseded claims
Simoneaux, Natalie	3/6/2026	0.6	Cross-reference claimant names with related parties to support claim analysis
Weiland, Brad	3/6/2026	0.4	Review and analyze preliminary analysis of filed claims register
Weiland, Brad	3/6/2026	0.2	Correspond with C. Turner (A&M) re vendor claims items
Rybarczyk, Jodi	3/7/2026	2.4	Analyze unmatched filed claims category and assess potential matches to vendor listings
Rybarczyk, Jodi	3/7/2026	1.6	Prepare tear sheet for unmatched filed claims
Chester, Monte	3/9/2026	0.6	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps as of March 9
Chester, Monte	3/9/2026	2.7	Perform update to claims summary report to account for reconciliation efforts of key vendor accounts payable balances
Chester, Monte	3/9/2026	2.4	Analyze filed claim asserted invoice detail to the Debtor books and records
Chester, Monte	3/9/2026	2.6	Review filed claims asserted by key vendors to identify variance in accounts payable and filed claims
Chester, Monte	3/9/2026	1.9	Analyze filed claims and related asserted invoices to identify variance to client financial records
Dvorak, Michael	3/9/2026	2.3	Review scheduled claims population to determine vendor numbers
Dvorak, Michael	3/9/2026	0.6	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps as of March 9

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/9/2026	0.7	Prepare updates to claims summary file - additions for uncaptured AP listing
Rybarczyk, Jodi	3/9/2026	0.9	Prepare updates to claims summary file - claims appearing on multiple vendor listings
Rybarczyk, Jodi	3/9/2026	0.6	Prepare updates to claims summary file - related party claims
Rybarczyk, Jodi	3/9/2026	0.6	Identify Company related party claims within filed claims listing
Rybarczyk, Jodi	3/9/2026	2.6	Prepare name-based reconciliation between scheduled claims and prepetition AP listing
Rybarczyk, Jodi	3/9/2026	2.4	Prepare name-based reconciliation between filed claims and trade agreement in process listing
Rybarczyk, Jodi	3/9/2026	0.6	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps as of March 9
Simoneaux, Natalie	3/9/2026	1.6	Analyze asserted claimant invoices to assess open accounts payable amounts
Simoneaux, Natalie	3/9/2026	1.6	Populate supplier number for high value claims by reviewing the asserted invoices
Simoneaux, Natalie	3/9/2026	0.6	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps as of March 9
Weiland, Brad	3/9/2026	0.2	Correspond with N. Grossi (A&M), C. Turner (A&M) re preliminary claims analysis
Weiland, Brad	3/9/2026	0.6	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), M. Chester (A&M), and N. Simoneaux (A&M) re updated claims analysis and next steps as of March 9
Weiland, Brad	3/9/2026	0.6	Analyze proof of claim data and analysis of filed claims
Chester, Monte	3/10/2026	1.9	Prepare summary tear sheets for open liabilities less asserted amounts covered by trade agreements
Chester, Monte	3/10/2026	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis
Chester, Monte	3/10/2026	2.4	Review and triage filed claims to identify proposed claims objections
Chester, Monte	3/10/2026	2.9	Perform extraction review of key invoice data to reconcile accounts payable balances for high dollar vendors
Chester, Monte	3/10/2026	2.3	Perform update to claims summary report to account for reconciliation efforts of key vendor accounts payable balances
Dvorak, Michael	3/10/2026	0.6	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding the latest claims summary report
Dvorak, Michael	3/10/2026	1.6	Review latest claims summary report regarding latest reconciliation as of March 10
Dvorak, Michael	3/10/2026	2.7	Prepare schedule of old invoices listed on schedule F for discussion

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Dvorak, Michael	3/10/2026	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis
Rybarczyk, Jodi	3/10/2026	0.8	Update name-based reconciliation between scheduled claims and prepetition AP listing
Rybarczyk, Jodi	3/10/2026	0.2	Correspond with A&M re: claims summary file as of 3/10 and related requests
Rybarczyk, Jodi	3/10/2026	0.3	Research filed claims for certain vendor based on internal request
Rybarczyk, Jodi	3/10/2026	2.3	Prepare updates to claims summary file - unmatched claims detail and related analysis
Rybarczyk, Jodi	3/10/2026	0.6	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding the latest claims summary report
Rybarczyk, Jodi	3/10/2026	1.8	Analyze vendors included in unmatched claims detail for aggregation
Rybarczyk, Jodi	3/10/2026	2.3	Prepare updates to claims summary file - vendor listing tear sheets and tie-out
Rybarczyk, Jodi	3/10/2026	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis
Simoneaux, Natalie	3/10/2026	1.9	Assess various filed claims in order to identify substantive duplicates
Simoneaux, Natalie	3/10/2026	2.3	Develop invoice level summary of various EMEA filed claims for reconciliation purposes
Simoneaux, Natalie	3/10/2026	1.3	Revise high level duplicate summary file to incorporate newly identified duplicative claims
Simoneaux, Natalie	3/10/2026	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis
Weiland, Brad	3/10/2026	0.6	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis
Chester, Monte	3/11/2026	2.6	Analyze filed claims and related asserted invoices to identify variance to client financial records
Chester, Monte	3/11/2026	2.4	Analyze filed claim asserted invoice detail to the Debtor books and records
Chester, Monte	3/11/2026	2.9	Perform update of latest claims summary to bifurcate resolved claims from open liabilities
Chester, Monte	3/11/2026	2.2	Perform review of filed claims to identify proposed claims objections
Chester, Monte	3/11/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and additional analyses
Dvorak, Michael	3/11/2026	1.6	Review claims summary report as of March 10 to prepare for claims reconciliation next steps discussion

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Dvorak, Michael	3/11/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and additional analyses
Dvorak, Michael	3/11/2026	0.5	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) to prepare for claims next steps discussion
Rybarczyk, Jodi	3/11/2026	1.4	Identify open AP for vendors with largest unmatched filed claims
Rybarczyk, Jodi	3/11/2026	0.5	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) to prepare for claims next steps discussion
Rybarczyk, Jodi	3/11/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and additional analyses
Rybarczyk, Jodi	3/11/2026	2.4	Prepare claim reconciliation worksheets for largest unmatched filed claims
Rybarczyk, Jodi	3/11/2026	2.4	Prepare top filed claims summaries including commentary for internal discussion
Rybarczyk, Jodi	3/11/2026	1.7	Review filed claims detail and apply revisions for claims summary tie-out
Rybarczyk, Jodi	3/11/2026	1.6	Research vendor numbers for largest unmatched filed claims
Simoneaux, Natalie	3/11/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and additional analyses
Weiland, Brad	3/11/2026	0.6	Review and analyze preliminary analysis of claims and uncaptured categories re same
Caruso, Nicholas	3/12/2026	0.5	Discussion with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss Update claims summary and compare to amounts paid
Chester, Monte	3/12/2026	2.2	Prepare analysis of filed claims population to identify duplicative claims
Draude, Richard	3/12/2026	0.5	Discussion with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss Update claims summary and compare to amounts paid
Dvorak, Michael	3/12/2026	0.7	Telephone conference with M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) regarding trade claim vendor mapping
Dvorak, Michael	3/12/2026	1.4	Prepare draft communication related to claims summary report
Rybarczyk, Jodi	3/12/2026	1.7	Assess open AP for vendors with largest unmatched filed claims
Rybarczyk, Jodi	3/12/2026	2.2	Determine vendor numbers associated with unmatched filed claims
Rybarczyk, Jodi	3/12/2026	0.2	Correspond with internal A&M team re: claims summary as of 3/12
Rybarczyk, Jodi	3/12/2026	0.5	Meeting with J. Rybarczyk (A&M) and N. Simoneaux (A&M) to outline updates related to claims analysis report
Rybarczyk, Jodi	3/12/2026	0.7	Telephone conference with M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) regarding trade claim vendor mapping

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/12/2026	1.7	Prepare summary of unmatched filed claim amounts to open AP
Rybarczyk, Jodi	3/12/2026	1.9	Prepare updates to claims summary file based on feedback from internal A&M team
Shahbain, Abraham	3/12/2026	0.5	Discussion with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss Update claims summary and compare to amounts paid
Simoneaux, Natalie	3/12/2026	1.8	Prepare listing of claims with identified foreign currency docketing errors
Simoneaux, Natalie	3/12/2026	0.7	Supplement duplicate claim analysis to include additionally identified duplicative claims through invoice review
Simoneaux, Natalie	3/12/2026	0.5	Meeting with J. Rybarczyk (A&M) and N. Simoneaux (A&M) to outline updates related to claims analysis report
Simoneaux, Natalie	3/12/2026	0.7	Telephone conference with M. Dvorak, J. Rybarczyk, and N. Simoneaux (A&M) regarding trade claim vendor mapping
Simoneaux, Natalie	3/12/2026	0.8	Update BART claim status for duplicative and amended claims
Weiland, Brad	3/12/2026	0.4	Review and analyze claims analysis and open items re same
Weiland, Brad	3/12/2026	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re preliminary claims analysis and next steps re same
Weiland, Brad	3/12/2026	0.4	Prepare materials re preliminary analysis of filed claims
Dvorak, Michael	3/13/2026	1.1	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report
Dvorak, Michael	3/13/2026	2.8	Prepare revised version of claims summary report
Dvorak, Michael	3/13/2026	1.1	Prepare streamlined summary of claims summary report
Rybarczyk, Jodi	3/13/2026	1.1	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report
Rybarczyk, Jodi	3/13/2026	1.6	Prepare updates to claims analysis based on feedback from internal discussion
Rybarczyk, Jodi	3/13/2026	2.6	Prepare claim reconciliation worksheets for unmatched filed claims
Simoneaux, Natalie	3/13/2026	0.9	Analyze variances between filed claim amounts and open accounts payable to flag items for further review
Simoneaux, Natalie	3/13/2026	2.1	Cross-reference unmatched filed claimants against AP vendor data to identify potential overlap
Simoneaux, Natalie	3/13/2026	1.9	Build comparison of claimant invoices to internal reporting records to identify vendor IDs
Simoneaux, Natalie	3/13/2026	1.3	Analyze scheduled claims population to identify potential inclusion of erroneous invoices
Weiland, Brad	3/13/2026	0.3	Correspond with T. Simion (A&M), N. Grossi (A&M), M. Dvorak (A&M) re preliminary claims analysis and next steps re same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Weiland, Brad	3/13/2026	0.2	Correspond with M. Dvorak (A&M) re claims items
Chester, Monte	3/16/2026	0.5	Telephone conference with M. Dvorak, J. Rybarczyk, M. Chester and N. Simoneaux (A&M) regarding status updates for trade claim population
Chester, Monte	3/16/2026	0.4	Working session with J. Rybarczyk, M. Chester and N. Simoneaux (A&M) to discuss vendor mapping for additional trade claims
Chester, Monte	3/16/2026	2.7	Prepare summary tear sheets for open liabilities less asserted amounts covered by trade agreements
Dvorak, Michael	3/16/2026	0.5	Telephone conference with M. Dvorak, J. Rybarczyk, M. Chester and N. Simoneaux (A&M) regarding status updates for trade claim population
Rybarczyk, Jodi	3/16/2026	0.5	Telephone conference with M. Dvorak, J. Rybarczyk, M. Chester and N. Simoneaux (A&M) regarding status updates for trade claim population
Rybarczyk, Jodi	3/16/2026	1.7	Review and analyze filed claims with largest variances between AP and filed claim amounts
Rybarczyk, Jodi	3/16/2026	1.6	Prepare unmatched claims analysis file with additional claims to be reviewed
Rybarczyk, Jodi	3/16/2026	2.4	Develop claims worksheet analysis for claims subject to review
Rybarczyk, Jodi	3/16/2026	0.4	Working session with J. Rybarczyk, M. Chester and N. Simoneaux (A&M) to discuss vendor mapping for additional trade claims
Simoneaux, Natalie	3/16/2026	0.4	Working session with J. Rybarczyk, M. Chester and N. Simoneaux (A&M) to discuss vendor mapping for additional trade claims
Simoneaux, Natalie	3/16/2026	1.1	Analyze NAFTA claimant population to identify amended claims
Simoneaux, Natalie	3/16/2026	0.7	Review various filed contract claims to populate asserted invoices
Simoneaux, Natalie	3/16/2026	0.5	Telephone conference with M. Dvorak, J. Rybarczyk, M. Chester and N. Simoneaux (A&M) regarding status updates for trade claim population
Weiland, Brad	3/16/2026	0.6	Review and analyze claims materials and analysis re same
Weiland, Brad	3/16/2026	0.2	Correspond with M. Dvorak (A&M) re preliminary claims analysis
Chester, Monte	3/17/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to the high-level vendor claim analysis as of March 17
Dvorak, Michael	3/17/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to the high-level vendor claim analysis as of March 17
Dvorak, Michael	3/17/2026	1.6	Review intercompany claims to determine basis and reconciliation next steps
Rybarczyk, Jodi	3/17/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to the high-level vendor claim analysis as of March 17

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/17/2026	0.5	Telephone conference with M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to the high-level vendor claim analysis as of March 17
Simoneaux, Natalie	3/17/2026	1.2	Identify duplicative claims within the top 20 uncaptured accounts payable population
Simoneaux, Natalie	3/17/2026	1.1	Create high-level claim notes for largest claims within the unmatched claim population
Simoneaux, Natalie	3/17/2026	1.6	Prepare claim reconciliation workbooks for various trade claims to identify paid invoices
Simoneaux, Natalie	3/17/2026	0.7	Revise claim flags in internal claims reporting system to reflect foreign exchange amounts
Weiland, Brad	3/17/2026	0.2	Correspond with E. Swager (K&E), N. Adzima (K&E), M. Dvorak (A&M) re claims considerations
Weiland, Brad	3/17/2026	0.6	Review and analyze claims analysis open items and analysis materials re same
Dvorak, Michael	3/18/2026	0.7	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report and next steps as of March 18
Dvorak, Michael	3/18/2026	1.1	Review reconciliation summary prepared by A&M team
Rybarczyk, Jodi	3/18/2026	2.6	Assess open AP for vendors associated with additional unmatched filed claims
Rybarczyk, Jodi	3/18/2026	1.4	Prepare updates to claims summary file - claims detail
Rybarczyk, Jodi	3/18/2026	2.4	Prepare updates to claims summary file - unmatched claims analysis
Rybarczyk, Jodi	3/18/2026	0.7	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report and next steps as of March 18
Rybarczyk, Jodi	3/18/2026	1.7	Research vendor numbers for additional unmatched filed claims
Simoneaux, Natalie	3/18/2026	2.2	Prepare invoice reconciliation workbook for various filed claims for liability scoping purposes
Simoneaux, Natalie	3/18/2026	1.4	Populate claim notes for filed claims with largest variances to prepetition AP amounts
Simoneaux, Natalie	3/18/2026	1.2	Prepare amount level flags converting foreign filed claims to USD at petition date for analysis purposes
Simoneaux, Natalie	3/18/2026	0.9	Analyze foreign claim bucket to deduce asserted liabilities for claim reconciliation analysis
Simoneaux, Natalie	3/19/2026	2.1	Extract JPY invoices from filed claims for further review of asserted liabilities
Simoneaux, Natalie	3/19/2026	0.8	Finalize name matches between scheduled claimants and invoice-in-error AP population
Caruso, Nicholas	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Chester, Monte	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Draude, Richard	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Dvorak, Michael	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Rybarczyk, Jodi	3/20/2026	1.1	Prepare updates to name-based reconciliation between scheduled claims and prepetition AP listing
Rybarczyk, Jodi	3/20/2026	1.8	Develop comparison of scheduled claims to invoices-in-error report
Rybarczyk, Jodi	3/20/2026	0.8	Develop methodology for comparison of filed claims to invoices-in-error report
Rybarczyk, Jodi	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Simoneaux, Natalie	3/20/2026	1.2	Revise claim register in internal system to reflect accurate claim class assertions
Simoneaux, Natalie	3/20/2026	1.8	Reconcile asserted invoice population with post-petition payment data to analyze remaining liabilities
Simoneaux, Natalie	3/20/2026	0.8	Prepare list of various docketing errors for register accuracy purposes
Simoneaux, Natalie	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Turner, Cari	3/20/2026	0.4	Call with C. Turner, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss claims reconciliation and analysis as of March 20
Weiland, Brad	3/20/2026	0.4	Review and analyze claims reconciliation items and preliminary analysis re same
Weiland, Brad	3/20/2026	0.2	Correspond with J. Rybarczyk (A&M), M. Dvorak (A&M) re claim items
Chester, Monte	3/23/2026	0.7	Telephone conference with B. Weiland, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss next steps for revised claims reconciliation analysis
Rybarczyk, Jodi	3/23/2026	1.0	Working session with J. Rybarczyk and N. Simoneaux (A&M) to assess analysis of invoice-in-error to scheduled claim population
Rybarczyk, Jodi	3/23/2026	0.7	Telephone conference with B. Weiland, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss next steps for revised claims reconciliation analysis
Rybarczyk, Jodi	3/23/2026	0.3	Meeting with J. Rybarczyk and N. Simoneaux (A&M) regarding next steps for invoice-in-error claims analysis
Simoneaux, Natalie	3/23/2026	2.2	Evaluate new tier of unmatched filed claims for vendor identification purposes
Simoneaux, Natalie	3/23/2026	1.7	Review matched invoices to support vendor ID reconciliation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/23/2026	0.7	Telephone conference with B. Weiland, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss next steps for revised claims reconciliation analysis
Simoneaux, Natalie	3/23/2026	0.3	Meeting with J. Rybarczyk and N. Simoneaux (A&M) regarding next steps for invoice-in-error claims analysis
Simoneaux, Natalie	3/23/2026	1.0	Working session with J. Rybarczyk and N. Simoneaux (A&M) to assess analysis of invoice-in-error to scheduled claim population
Weiland, Brad	3/23/2026	0.7	Telephone conference with B. Weiland, J. Rybarczyk, M. Chester, and N. Simoneaux (A&M) to discuss next steps for revised claims reconciliation analysis
Weiland, Brad	3/23/2026	0.4	Review and analyze filed claims for potential preliminary reconciliation
Weiland, Brad	3/23/2026	0.2	Correspond with K&E team, M. Dvorak (A&M), N. Grossi (A&M), C. Turner (A&M) re claims items next steps
Dvorak, Michael	3/24/2026	0.3	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re: near-term priorities for claims analysis as of 3/24
Dvorak, Michael	3/24/2026	0.4	Telephone conference among N. Grossi (A&M), C. Turner (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) and N. Adzima, et al. (K&E) re: claims administrative process
Grossi, Nick	3/24/2026	0.4	Telephone conference among N. Grossi (A&M), C. Turner (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) and N. Adzima, et al. (K&E) re: claims administrative process
Rybarczyk, Jodi	3/24/2026	2.1	Prepare updates to claims summary file for most recent claim register
Rybarczyk, Jodi	3/24/2026	1.3	Update uncaptured AP reconciliation for additional filed claim name matches identified
Rybarczyk, Jodi	3/24/2026	1.1	Draft summary of claims analysis process and upcoming procedures
Rybarczyk, Jodi	3/24/2026	1.4	Prepare updates to claims summary file - largest filed claims detail
Rybarczyk, Jodi	3/24/2026	2.4	Update claims detail for most recent claim register
Rybarczyk, Jodi	3/24/2026	0.4	Telephone conference among N. Grossi (A&M), C. Turner (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) and N. Adzima, et al. (K&E) re: claims administrative process
Rybarczyk, Jodi	3/24/2026	0.4	Review most recent claims register provided by Verita and assess changes
Rybarczyk, Jodi	3/24/2026	0.3	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re: near-term priorities for claims analysis as of 3/24
Rybarczyk, Jodi	3/24/2026	1.7	Draft claims issues lists for discussion with K&E and A&M teams
Simoneaux, Natalie	3/24/2026	2.3	Prepare summary of uncaptured AP vendors matched to filed claims for reconciliation purposes
Simoneaux, Natalie	3/24/2026	0.9	Update withdrawn claim statuses within internal claim reporting system

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Turner, Cari	3/24/2026	0.4	Telephone conference among N. Grossi (A&M), C. Turner (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) and N. Adzima, et al. (K&E) re: claims administrative process
Weiland, Brad	3/24/2026	0.3	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), and J. Rybarczyk (A&M) re: near-term priorities for claims analysis as of 3/24
Weiland, Brad	3/24/2026	0.4	Telephone conference among N. Grossi (A&M), C. Turner (A&M), B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) and N. Adzima, et al. (K&E) re: claims administrative process
Weiland, Brad	3/24/2026	0.6	Review and analyze filed proofs of claim and preliminary analysis re same
Chester, Monte	3/25/2026	0.9	Analyze filed claims to identify proposed claims objections
Rybarczyk, Jodi	3/25/2026	0.8	Review sample vendor reconciliation and assess applicability for reuse in claims reconciliation process
Rybarczyk, Jodi	3/25/2026	0.2	Telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re claims analysis
Rybarczyk, Jodi	3/25/2026	2.4	Prepare claims in uncaptured AP analysis and matching to vendor numbers
Simoneaux, Natalie	3/25/2026	1.2	Prepare exchange rate conversions for filed claims in order to more accurately report on claim value
Simoneaux, Natalie	3/25/2026	1.9	Develop reconciliation workbooks for filed claims with invoice-in-error matches
Simoneaux, Natalie	3/25/2026	2.2	Cross-reference scheduled claim invoices against invoice in error population to identify overlap
Weiland, Brad	3/25/2026	0.2	Correspond with S. Martinez (Verita) re filed claims report
Weiland, Brad	3/25/2026	0.2	Telephone conference between J. Rybarczyk (A&M) and B. Weiland (A&M) re claims analysis
Weiland, Brad	3/25/2026	0.3	Review updated Verita claims report and validate balances status and updates
Rybarczyk, Jodi	3/26/2026	2.4	Update uncaptured AP claims analysis and identify open AP for related claims
Rybarczyk, Jodi	3/26/2026	1.7	Draft workplan for claims analysis workstream
Simoneaux, Natalie	3/26/2026	0.9	Prepare updates to duplicative claim analysis to flag additional filed claims
Simoneaux, Natalie	3/26/2026	0.9	Apply amount-level claim flags to filed claims to capture the converted USD amount
Simoneaux, Natalie	3/26/2026	2.1	Conduct review of newly filed claims in order to input proper claim class and amount into register
Simoneaux, Natalie	3/26/2026	0.8	Create new creditor IDs within internal reporting system for newly filed claims for notice purposes
Simoneaux, Natalie	3/26/2026	1.1	Revise claims register to exclude duplicative claims for reporting purposes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Weiland, Brad	3/26/2026	0.2	Correspond with J. Rybarczyk (A&M) re claims analysis workplan and next steps
Weiland, Brad	3/26/2026	0.6	Review and analyze workplan materials re claims analysis
Rybarczyk, Jodi	3/27/2026	0.4	Review invoices-in-error report listing
Rybarczyk, Jodi	3/27/2026	2.7	Prepare name-based comparison of invoices-in-error to filed claims
Rybarczyk, Jodi	3/27/2026	2.4	Prepare reconciliation of invoices-in-error to scheduled claims
Rybarczyk, Jodi	3/27/2026	0.4	Correspond with A&M re: invoices-in-error to claims analysis and related progress
Rybarczyk, Jodi	3/27/2026	2.4	Develop claim reconciliation worksheet template
Chester, Monte	3/30/2026	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and next steps as of March 30
Dvorak, Michael	3/30/2026	2.1	Prepare claim level detail for invoices booked in error
Dvorak, Michael	3/30/2026	0.9	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report and next steps as of March 30
Dvorak, Michael	3/30/2026	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and next steps as of March 30
Dvorak, Michael	3/30/2026	0.9	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding claims reconciliation workbook next steps as of March 30
Rybarczyk, Jodi	3/30/2026	2.3	Prepare reconciliation of invoices-in-error to claims and schedules
Rybarczyk, Jodi	3/30/2026	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and next steps as of March 30
Rybarczyk, Jodi	3/30/2026	0.9	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding revised claims reconciliation summary report and next steps as of March 30
Rybarczyk, Jodi	3/30/2026	0.4	Prepare for upcoming call re: filed claims analysis and near-term actions
Rybarczyk, Jodi	3/30/2026	0.7	Develop list of observations related to invoices-in-error analysis
Rybarczyk, Jodi	3/30/2026	0.9	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding claims reconciliation workbook next steps as of March 30
Simoneaux, Natalie	3/30/2026	0.8	Update claim flags in internal reporting system to capture foreign exchange amounts
Simoneaux, Natalie	3/30/2026	0.9	Revise claim status for duplicative claims to inactive for analysis purposes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

CLAIMS/CLAIMS ANALYSIS/CLAIMS ADMINISTRATION & OBJECTIONS

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/30/2026	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and next steps as of March 30
Simoneaux, Natalie	3/30/2026	1.2	Assess Mexico post-petition payment data to identify paid asserted invoices
Weiland, Brad	3/30/2026	0.4	Review and analyze materials re claims analysis
Weiland, Brad	3/30/2026	0.4	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) M. Chester (A&M), N. Simoneaux (A&M) to discuss updates related to filed claim analysis and next steps as of March 30
Dvorak, Michael	3/31/2026	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) re claims analysis workplan and next steps
Dvorak, Michael	3/31/2026	1.3	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding claims reconciliation workbook next steps as of March 31
Rybarczyk, Jodi	3/31/2026	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) re claims analysis workplan and next steps
Rybarczyk, Jodi	3/31/2026	1.3	Telephone conference with M. Dvorak and J. Rybarczyk (A&M) regarding claims reconciliation workbook next steps as of March 31
Simoneaux, Natalie	3/31/2026	0.8	Prepare summary of filed claims with identified foreign currency issues
Simoneaux, Natalie	3/31/2026	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) re claims analysis workplan and next steps
Simoneaux, Natalie	3/31/2026	1.6	Analyze filed claims invoice assertions to identify matches to potential deleted invoice population
Simoneaux, Natalie	3/31/2026	1.4	Determine remaining accounts payable balance for vendors with filed claims
Weiland, Brad	3/31/2026	0.4	Telephone conference among B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) re claims analysis workplan and next steps
Weiland, Brad	3/31/2026	0.4	Review and analyze preliminary claims analysis next steps and materials re same
Subtotal		335.1	

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shahbain, Abraham	3/1/2026	0.6	Review and update regional allocation schedule based on feedback received
Shahbain, Abraham	3/1/2026	0.5	Provide feedback to team related to proposed payments
Shiffman, David	3/1/2026	0.7	Prepare liquidity projections materials for distribution to UCC advisors
Shiffman, David	3/1/2026	0.6	Correspond with PJT regarding latest liquidity projections

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/1/2026	0.4	Correspond with Treasury regarding updated China liquidity forecast and related preparations
Waismann, Heitor	3/1/2026	2.7	Prepare support model for BP team including sales split by type (acceleration, factoring and normal course) for any individual combination of customer, region and factor, including DSO for each
Waismann, Heitor	3/1/2026	1.4	Prepare summary of analysis for BP including sales split by type (acceleration, factoring and normal course) for any individual combination of customer, region and factor, including DSO for each
Draude, Richard	3/2/2026	1.7	Consolidate weekly payments made from EMEA filing entities for WE 2/27
Draude, Richard	3/2/2026	1.8	Consolidate weekly payments made from NAFTA filing entities for WE 2/27
Grossi, Nick	3/2/2026	0.9	Review and provide comments related to cash impact of middle east trade routes
Grossi, Nick	3/2/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Grossi, Nick	3/2/2026	0.7	Review and provide comments re: factoring ramp up and liquidity impact
Hill, Michael	3/2/2026	1.6	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	3/2/2026	1.6	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/2/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/2/2026	0.6	Update exchange rates in model for the week
Hill, Michael	3/2/2026	0.4	Track payment confirmations for North America
Hill, Michael	3/2/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/2/2026	0.6	Track invoices for North America and monitor status approvals and payments
Hill, Michael	3/2/2026	0.2	Correspond re: update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	3/2/2026	1.7	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/2/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/2/2026	0.2	Update vendor management deck for top ten vendors for the duration of the case and the last three weeks
Korol, Sammy	3/2/2026	0.6	Build and distribute detailed 13-week factoring rollforward by individual facility across EMEA and NAFTA, incorporating latest actuals and updated estimates for assignments and remittances
Korol, Sammy	3/2/2026	0.6	Build and distribute detailed 13-week factoring rollforward by individual facility across LATAM, incorporating latest actuals and updated estimates for assignments and remittances

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/2/2026	0.7	Build and distribute detailed factoring facility rollforward for a specific facility, incorporating actual assignments and remittances and remaining forecast based on raw invoice data
Korol, Sammy	3/2/2026	0.7	Working session with H. Waismann and S. Korol to create extended monthly cash flow forecast for China and consolidated view
Korol, Sammy	3/2/2026	1.1	Build detailed summary of actualized professional fee accruals to date for all retained professional firms, comparing against prior long-term forecast and showing impact to current carveout forecast
Korol, Sammy	3/2/2026	1.4	Create and distribute clean, detailed balance sheets for two specified Company entities, incorporating granular accounts across current and non-current assets, liabilities, and equity
Korol, Sammy	3/2/2026	0.4	Update plant to entity mapping based on latest SIOP data and distribute
Korol, Sammy	3/2/2026	1.3	Build detailed monthly cash flow forecast for APAC, tying to extended monthly projections and incorporating latest adjustments
Korol, Sammy	3/2/2026	0.7	Call with A. Shahbain and S. Korol (A&M) to analyze projected professional fees for individual firms and interim adjustments
Schmelter, Griffen	3/2/2026	0.8	Reconcile bank account listings in the NAFTA actuals model to the confirmed list of accounts
Schmelter, Griffen	3/2/2026	0.4	Determine whether inputs in the Other Regions file were inputted and pulled correctly for week ending 2/27
Schmelter, Griffen	3/2/2026	1.4	Reconcile bank account listings in the EMEA actuals model to the confirmed list of accounts
Schmelter, Griffen	3/2/2026	1.0	Reconcile bank account listings in the Other Regions actuals model to the confirmed list of accounts
Schmelter, Griffen	3/2/2026	0.9	Reconcile bank account listings in the Japan actuals model to the confirmed list of accounts
Schmelter, Griffen	3/2/2026	0.6	Determine whether inputs in the NAFTA file were inputted and pulled correctly for week ending 2/27
Schmelter, Griffen	3/2/2026	0.6	Determine whether inputs in the EMEA file were inputted and pulled correctly for week ending 2/27
Schmelter, Griffen	3/2/2026	0.6	Determine whether inputs in the Japan file were inputted and pulled correctly for week ending 2/27
Shahbain, Abraham	3/2/2026	0.8	Review and provide feedback on payment run for current week
Shahbain, Abraham	3/2/2026	0.9	Distribute and review responses from division leaders on payment run
Shahbain, Abraham	3/2/2026	0.7	Call with A. Shahbain and S. Korol (A&M) to analyze projected professional fees for individual firms and interim adjustments
Shahbain, Abraham	3/2/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/2/2026	0.7	Correspond with Treasury and A&M regarding expected factoring activity and related analysis
Shiffman, David	3/2/2026	1.6	Prepare financial data and follow up questions for counsel related to Germany diligence request

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/2/2026	0.9	Review updated China liquidity projections and distribute to Treasury for review
Shiffman, David	3/2/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/2/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/2/2026	0.4	Review updated analysis om outstanding pre-petition payment forecast
Turner, Cari	3/2/2026	0.9	Review initial analysis om outstanding pre-petition payment forecast
Waismann, Heitor	3/2/2026	0.7	Working session with H. Waismann and S. Korol to create extended monthly cash flow forecast for China and consolidated view
Waismann, Heitor	3/2/2026	1.2	Review and update China and Japan long term forecast prepared by A&M member requested by the Company
Waismann, Heitor	3/2/2026	1.1	Prepare cash flow summary file containing exact outputs used in customer support scenario for long term cash flow forecast
Waismann, Heitor	3/2/2026	0.6	Working session with A&M cash team to discuss outcomes to customer negotiations and impacts to the cash flow model
Waismann, Heitor	3/2/2026	0.6	Working session with A&M cash team to discuss liquidity updates and potential impacts of middle east war/crisis
Draude, Richard	3/3/2026	1.6	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Draude, Richard	3/3/2026	1.9	Consolidate weekly payments made from Japan filing entities for WE 2/27
Draude, Richard	3/3/2026	1.0	Update daily payment schedule re: email trade agreements to reflect latest amounts in tracker and latest agreements executed
Grossi, Nick	3/3/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Grossi, Nick	3/3/2026	0.9	Reconcile trapped versus available cash balances and pro forma projections
Grossi, Nick	3/3/2026	0.6	Prepare pro forma liquidity forecast incorporating latest assumptions, updates, and cash flow inputs
Grossi, Nick	3/3/2026	1.2	Revise cash flow contingency scenario
Grossi, Nick	3/3/2026	0.4	Coordinate factoring matters related to liquidity
Grossi, Nick	3/3/2026	0.4	Participate in discussion with Ad Hoc Group advisors regarding liquidity
Hill, Michael	3/3/2026	0.3	Correspond re: check on status of a certain supplier if proforma invoices still should be processed
Hill, Michael	3/3/2026	0.2	Send out daily statistics in CIA mailbox metrics

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/3/2026	0.7	Update the cash in advance terms analysis for updated data for the week
Hill, Michael	3/3/2026	0.2	Correspond re: provide update on status of proforma invoices for a certain supplier
Hill, Michael	3/3/2026	0.7	Update vendors who have Trade Agreements in the model
Hill, Michael	3/3/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/3/2026	0.8	Update cash in advance terms for new vendors on cash in advance
Hill, Michael	3/3/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/3/2026	1.7	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/3/2026	1.6	Support cash in advance team in Europe for questions on processing invoices
Korol, Sammy	3/3/2026	1.2	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop updated overview and breakdown of liquidity funding opportunities with supporting detailed cash flow projections
Korol, Sammy	3/3/2026	0.7	Update Fx rates on payroll templates based on latest and build variance summary by region and payroll type to highlight change due to Fx rate updates
Korol, Sammy	3/3/2026	0.5	Create NAFTA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	3/3/2026	0.7	Update detailed and consolidated monthly cash flow forecasts for Japan, tying to extended monthly projections and incorporating latest adjustments
Korol, Sammy	3/3/2026	0.6	Create APAC payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	3/3/2026	0.6	Create consolidated payroll template for upcoming DIP Budget Refresh, including past weekly inputs across all regions (EMEA, NAFTA, Japan, Other)
Korol, Sammy	3/3/2026	0.6	Create EMEA payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Korol, Sammy	3/3/2026	1.4	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, reconciling amounts against docket
Korol, Sammy	3/3/2026	0.9	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to prepare detailed liquidity outlook summary incorporating latest forecast, working capital adjustments, customer initiatives, and supporting commentary

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/3/2026	0.2	Create and distribute consolidated summary of WE 2/27 professional fee disbursements
Korol, Sammy	3/3/2026	0.9	Facilitate new vendor registration process for new professional firms, corresponding with Company and individual firms and aggregating required documentation to enable remittance
Korol, Sammy	3/3/2026	0.3	Call with A. Shahbain and S. Korol (A&M) to analyze latest actualized professional fees and interim adjustments
Korol, Sammy	3/3/2026	0.3	Create LATAM payroll template for upcoming DIP Budget Refresh, including weekly inputs by entity & payroll type and a monthly summary aggregating current weekly inputs and showing variance to prior
Schmelter, Griffen	3/3/2026	1.3	Reconcile all intercompany transactions to have matching pair transactions for week ending 2/27
Schmelter, Griffen	3/3/2026	1.0	Reconcile available cash regions to the company cash actuals report for week ending 2/27
Schmelter, Griffen	3/3/2026	1.4	Reconcile cash balances to bank activity in the EMEA actuals file for week ending 2/27
Schmelter, Griffen	3/3/2026	0.8	Reconcile cash balances to bank activity in the Other Regions actuals file for week ending 2/27
Schmelter, Griffen	3/3/2026	1.0	Reconcile cash balances to bank activity in the NAFTA actuals file for week ending 2/27
Schmelter, Griffen	3/3/2026	0.7	Reconcile cash balances to bank activity in the Japan actuals file for week ending 2/27
Schmelter, Griffen	3/3/2026	0.3	Correspond with company treasury team regarding intercompany transactions for which there were not matching pair transactions for week ending 2/27
Schmelter, Griffen	3/3/2026	1.0	Adjust regional actuals models per intercompany reconciliation for week ending 2/27
Schmelter, Griffen	3/3/2026	0.3	Call with company regarding the actualization of the EMEA region for week ending 2/27
Schmelter, Griffen	3/3/2026	0.3	Call with company regarding the actualization of the Other Regions and Japan for week ending 2/27
Schmelter, Griffen	3/3/2026	0.5	Call with company regarding the actualization of the NAFTA region for week ending 2/27
Shahbain, Abraham	3/3/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	3/3/2026	0.3	Call with A. Shahbain and S. Korol (A&M) to analyze latest actualized professional fees and interim adjustments
Shiffman, David	3/3/2026	1.3	Review updated Japan liquidity projections and distribute to Treasury for review
Shiffman, David	3/3/2026	1.1	Prepare updated liquidity materials based on Management feedback
Shiffman, David	3/3/2026	1.9	Prepare presentation materials related to revised liquidity scenario for review with Debtor advisors
Shiffman, David	3/3/2026	0.7	Review outstanding professional fee invoices and related correspondence with Company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/3/2026	1.2	Prepare liquidity materials for upcoming lender meetings for Management review
Shiffman, David	3/3/2026	0.9	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to prepare detailed liquidity outlook summary incorporating latest forecast, working capital adjustments, customer initiatives, and supporting commentary
Shiffman, David	3/3/2026	1.2	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop updated overview and breakdown of liquidity funding opportunities with supporting detailed cash flow projections
Shiffman, David	3/3/2026	0.6	Call with Management, advisors and SVP to review weekly liquidity outlook
Shiffman, David	3/3/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/3/2026	0.5	Call with A&M and Management to review updated liquidity materials for upcoming customer discussions
Simion, Tony	3/3/2026	0.4	Attend call with Ad Hoc Group Advisors and Management to discuss the prior week cash activity and estimate for current week
Turner, Cari	3/3/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/3/2026	0.2	Correspond with A&M cash team, re. 2/20 DIP budget presentation
Waismann, Heitor	3/3/2026	0.8	Prepare sensitivity analysis to liquidity funding scenario which includes shared support among customer and lenders
Waismann, Heitor	3/3/2026	2.1	Prepare file with long term cash flow supporting schedules according to OEs funding scenario
Waismann, Heitor	3/3/2026	0.9	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to prepare detailed liquidity outlook summary incorporating latest forecast, working capital adjustments, customer initiatives, and supporting commentary
Waismann, Heitor	3/3/2026	1.2	Work session with D. Shiffman, H. Waismann, and S. Korol (A&M) to develop updated overview and breakdown of liquidity funding opportunities with supporting detailed cash flow projections
Waismann, Heitor	3/3/2026	0.3	Prepare slide with outputs of liquidity funding scenario which includes shared support among customer and lenders
Webber, Dan	3/3/2026	0.2	Correspond with S. Korol (A&M) and A. Magaziner (Young Conway) regarding payment of certain invoices, and review of related documentation
Grossi, Nick	3/4/2026	0.4	Coordinate OE asks and impact to liquidity pre-effective date
Grossi, Nick	3/4/2026	0.8	Review status of factoring replacement program
Grossi, Nick	3/4/2026	0.6	Develop additional parts advance purchase summary and impact to liquidity
Hill, Michael	3/4/2026	1.1	Calculate the total Cash in Advance paid for the week and what would have been paid if on terms

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/4/2026	0.2	Correspond re: state amounts driving in process amount in cash in advance tracker to increase for the week
Hill, Michael	3/4/2026	0.6	Pull together a list of new cash in advance vendor requests and the information supporting them for Europe
Hill, Michael	3/4/2026	1.4	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/4/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/4/2026	1.4	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/4/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/4/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/4/2026	0.3	Correspond re: develop a gameplan to combat a list of new cash in advance vendor requests and the information supporting them for Europe
Korol, Sammy	3/4/2026	0.7	Calculate actual beginning balances for various countries based on published actuals and incorporate into country-specific long-term monthly forecasts
Korol, Sammy	3/4/2026	1.0	Create variance summary by individual firm of February monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	3/4/2026	1.1	Build detailed receipts forecast breakdown for WE 2/27, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	3/4/2026	0.9	Build detailed variance analysis of forecast vs actual receipts for WE 2/27 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	3/4/2026	0.6	Collect latest CNOs from court docket, reconcile against original stated amounts, and correspond with individual professional firms to clarify discrepancies and objections
Korol, Sammy	3/4/2026	1.2	Build refreshed outlook of weekly VAT estimates based on latest Company input, historical actuals, and refreshed underlying assumptions; incorporate into cash flow model ahead of DIP Budget Update WE 3/20
Korol, Sammy	3/4/2026	0.3	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss past due and upcoming professional fees
Korol, Sammy	3/4/2026	0.2	Correspond with individual professional firms to receive invoices for corresponding fee applications in Court Docket
Korol, Sammy	3/4/2026	0.8	Build actual vs forecast variance summary by country and region for WE 2/27 payroll disbursements, corresponding with regional representatives to confirm nature of variances
Korol, Sammy	3/4/2026	0.7	Create and distribute detailed weekly professional fee disbursement schedule by individual firm, corresponding with Company and professional firms to confirm projected remittance dates

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Time Detail by Activity
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Professional	Date	Hours	Activity
Korol, Sammy	3/4/2026	0.6	Update regional and consolidated payroll templates with refreshed underlying assumptions, and distribute to Company ahead of DIP Budget Update WE 3/20
Korol, Sammy	3/4/2026	0.9	Verify payment eligibility of actual professional fee invoices, confirming received invoice, expiration of objection period, and receipt of CNO where applicable, confirming weekly remittance schedule with Company
Korol, Sammy	3/4/2026	0.3	Meeting with H. Waismann and S. Korol (A&M) to analyze actual vs forecast receipts variance by customer and region for WE 2/27
Korol, Sammy	3/4/2026	0.2	Meeting with H. Waismann and S. Korol (A&M) to analyze base templates for 13-week payroll forecast refresh ahead of DIP Budget Update WE 3/20
Korol, Sammy	3/4/2026	1.3	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Schmelter, Griffen	3/4/2026	0.7	Finalize internal version of the intercompany report for week ending 2/27
Schmelter, Griffen	3/4/2026	1.3	Finalize internal version of the customer receipts report for week ending 2/27
Schmelter, Griffen	3/4/2026	0.6	Determine whether internal customer receipts report includes all receipts contemplate in consolidated actuals model
Schmelter, Griffen	3/4/2026	0.6	Create draft versions of the variance report presentation for week ending 2/27
Schmelter, Griffen	3/4/2026	1.3	Determine whether customer receipts were being categorized correctly for new customer naming
Schmelter, Griffen	3/4/2026	0.9	Update intercompany mapping to reflect intercompany transactions which had to be removed for week ending 2/27
Schmelter, Griffen	3/4/2026	1.1	Update transaction mapping in the EMEA and NAFTA file to reflect correct categorization of certain tax payments
Shahbain, Abraham	3/4/2026	0.8	Review and update regional funding allocation analysis based on escalation feedback and payments made
Shiffman, David	3/4/2026	0.6	Review weekly net cash flow covenant analysis prior to sharing with Treasury team
Shiffman, David	3/4/2026	0.3	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss past due and upcoming professional fees
Shiffman, David	3/4/2026	0.8	Prepare and distribute liquidity projections support for distribution to Ad Hoc Group
Shiffman, David	3/4/2026	0.6	Correspond with Company regarding forecasted timing and amounts of bonus payments
Shiffman, David	3/4/2026	1.1	Prepare and review monthly cash balance bridge for distribution to UCC advisors
Shiffman, David	3/4/2026	0.7	Review preliminary variance report for prior week's cash flows
Waismann, Heitor	3/4/2026	1.0	Update non-insider bonus summary and add Keip / Kerp to it in order to inquire company on latest estimates
Waismann, Heitor	3/4/2026	0.3	Meeting with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss past due and upcoming professional fees

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/4/2026	0.3	Meeting with H. Waismann and S. Korol (A&M) to analyze actual vs forecast receipts variance by customer and region for WE 2/27
Waismann, Heitor	3/4/2026	0.4	Review A&M's weekly professional fee summary prepared by A&M member
Waismann, Heitor	3/4/2026	0.2	Meeting with H. Waismann and S. Korol (A&M) to analyze base templates for 13-week payroll forecast refresh ahead of DIP Budget Update WE 3/20
Waismann, Heitor	3/4/2026	1.2	Adjust file with long term cash flow supporting schedules according to OEs funding scenario to include tariffs and terms contraction summaries
Waismann, Heitor	3/4/2026	0.2	Correspond with Company to inquire about latest estimates and timing for non-insider bonus and KEIP / KERP
Waismann, Heitor	3/4/2026	1.3	Update covenant analysis to calculate minimum cash balance for week ending 3/6 for covenant purposes
Webber, Dan	3/4/2026	0.2	Correspond with J. Tutty (Alix) regarding perfection of certain Italian assets
Grossi, Nick	3/5/2026	0.8	Coordinate potential factoring of additional receivables currently under reverse factoring programs
Grossi, Nick	3/5/2026	0.4	Discussion among management, N. Grossi, and D. Shiffman (A&M) regarding liquidity initiatives materials
Hill, Michael	3/5/2026	1.3	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/5/2026	1.4	Update the model for what trade terms return to for vendors now on Trade Agreements
Hill, Michael	3/5/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/5/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/5/2026	1.6	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/5/2026	0.6	Pull together a list of the highest vendor spends comprising the in process cash in advance vendors currently outstanding
Hill, Michael	3/5/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Korol, Sammy	3/5/2026	0.2	Update Variance Report WE 2/27 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	3/5/2026	0.4	Incorporate latest success fee estimates based on latest Fx rates into monthly professional fee accrual and disbursement summary
Korol, Sammy	3/5/2026	0.5	Update Variance Report WE 2/27 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	3/5/2026	0.3	Incorporate WE 2/27 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	3/5/2026	0.5	Update DIP Budget Variance Report WE 2/27 with latest inputs from Company and other feedback and distribute

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/5/2026	0.7	Create refreshed liquidity outlook visualization for actual vs forecasted weekly ending debtor cash, highlighting underlying vendor spend forecast
Korol, Sammy	3/5/2026	0.6	Facilitate new vendor registration process for additional professional firms, corresponding with Company and individual firms and aggregating required documentation to enable remittance
Korol, Sammy	3/5/2026	0.5	Write commentary on Variance Report WE 2/27 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	3/5/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss transition of liquidity dashboard deck and review calculation of liquidity initiatives
Korol, Sammy	3/5/2026	0.4	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 2/27, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	3/5/2026	0.6	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 2/27, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	3/5/2026	0.4	Build variance summary comparing actual tariff disbursements in WE 2/27 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	3/5/2026	0.8	Build updated PMO slide, showing latest view of actual working capital adjustments, DIP Budget from WE 2/20, actual debtor cash, and minimum cash requirements
Korol, Sammy	3/5/2026	0.6	Create and distribute clean monthly summary by individual professional firm and representative group of latest professional fee accruals and disbursements, with multiple case timeline scenarios
Korol, Sammy	3/5/2026	0.4	Remap WE 2/27 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	3/5/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/27
Korol, Sammy	3/5/2026	0.5	Incorporate explanations into Variance Report WE 2/27 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	3/5/2026	0.6	Clean WE 2/27 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 2.20
Schmelter, Griffen	3/5/2026	1.6	Reconcile cash balances with the company flash cash report as of 2/27
Schmelter, Griffen	3/5/2026	1.0	Update disbursement mapping related to payroll and SG&A in variance report per comments from A&M colleagues in week ending 2/27
Schmelter, Griffen	3/5/2026	1.2	Update customer receipts mapping per additional categorization detail received from A&M colleagues in WE 2/27
Schmelter, Griffen	3/5/2026	0.7	Create external version of intercompany report for week ending 2/27
Schmelter, Griffen	3/5/2026	0.5	Update mapping in Other regions actuals model per guidance on tax categorization from A&M colleagues in week ending 2/27

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	3/5/2026	0.7	Update internal customer receipts report per updated categorization methodology
Schmelter, Griffen	3/5/2026	0.4	Update external customer receipts report per updated categorization methodology
Schmelter, Griffen	3/5/2026	0.5	Add first day motion relief payments to the weekly variance report in WE 2/27
Schmelter, Griffen	3/5/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/27
Shahbain, Abraham	3/5/2026	0.4	Call with D. Shiffman (A&M) and A. Shahbain (A&M) to discuss funding needs for following week
Shahbain, Abraham	3/5/2026	0.7	Call with K&E and A. Shahbain (A&M) to discuss diligence and stakeholder reporting
Shahbain, Abraham	3/5/2026	0.5	Calls with accounts payable and A. Shahbain (A&M) related to open payments
Shahbain, Abraham	3/5/2026	0.7	Create and review analysis summarizing proposed customer reporting
Shahbain, Abraham	3/5/2026	1.1	Review and update regional funding allocation analysis based divisional estimates and escalations
Shiffman, David	3/5/2026	0.9	Prepare proposed diligence response to customer liquidity request for Management review
Shiffman, David	3/5/2026	0.4	Prepare updated professional fee forecast for discussion with Company
Shiffman, David	3/5/2026	0.4	Discussion among management, N. Grossi, and D. Shiffman (A&M) regarding liquidity initiatives materials
Shiffman, David	3/5/2026	1.6	Review draft commentary on weekly DIP variance report and provide feedback to A&M team
Shiffman, David	3/5/2026	1.1	Prepare responses to Ad Hoc Group diligence questions related to latest liquidity outlook
Shiffman, David	3/5/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/27
Shiffman, David	3/5/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss transition of liquidity dashboard deck and review calculation of liquidity initiatives
Shiffman, David	3/5/2026	0.4	Call with D. Shiffman (A&M) and A. Shahbain (A&M) to discuss funding needs for following week
Waismann, Heitor	3/5/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 2/27
Waismann, Heitor	3/5/2026	1.3	Continue to simplify SIOP model by creating calculation to transform normal calendar sales into DIP calendar sales to apply on base SIOP sales
Waismann, Heitor	3/5/2026	1.8	Continue to simplify SIOP model by creating summary sheet to allocate tooling, aftermarket, claims and pricing sales by each region and customer combination

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/5/2026	1.8	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	3/5/2026	0.8	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss transition of liquidity dashboard deck and review calculation of liquidity initiatives
Waismann, Heitor	3/5/2026	0.9	Adjust factoring allocation matrix within factoring model to allocate by region and customer combination rather than legal entity and customer combination
Waismann, Heitor	3/5/2026	1.5	Prepare variance report commentary for material disbursements and first day motion relief
Dvorak, Michael	3/6/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re intercompany loan items
Grossi, Nick	3/6/2026	0.4	Review and provide comments re: cash variance report
Grossi, Nick	3/6/2026	1.0	Prepare revised cash flow scenario and funding requirements
Hill, Michael	3/6/2026	0.2	Correspond re: approval of payment for certain invoices for a supplier on cash in advance
Hill, Michael	3/6/2026	1.4	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/6/2026	1.6	Remove potential duplicate payments from the payment run for Europe
Hill, Michael	3/6/2026	1.6	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/6/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/6/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/6/2026	1.7	Remove potential duplicate payments from the payment run for North America
Hill, Michael	3/6/2026	0.2	Send out daily statistics in CIA mailbox metrics
Korol, Sammy	3/6/2026	0.5	Extract latest UCC fee applications from Court Docket, record in professional fee tracker, and create high-level variance summary of actuals vs prior estimates
Korol, Sammy	3/6/2026	0.3	Update DIP Budget variance report for WE 2/27 with latest feedback and distribute
Korol, Sammy	3/6/2026	0.2	Correspond with individual professional firms to receive invoices for corresponding fee applications in Court Docket, calculating amounts after holdback and other reductions
Korol, Sammy	3/6/2026	1.6	Build first draft of refreshed SG&A 13-week forecast by region and recipient beginning WE 3/20, based on historical actuals and Company inputs from the prior cycle; incorporate latest tax underlying assumptions and calculations
Korol, Sammy	3/6/2026	0.3	Reconcile external receipts actual vs forecast variance summary against DIP Budget Variance report for WE 2/27

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/6/2026	0.2	Build clean summary of actual professional fee disbursements in WE 2/27 based on raw bank data in EMEA, Japan, and NAFTA, and incorporate into DIP Budget Variance Report support files
Korol, Sammy	3/6/2026	0.2	Incorporate latest actual professional fee invoices in tracker and record variance to prior estimates
Korol, Sammy	3/6/2026	1.3	Build first draft of refreshed Non-Op 13-week forecast by region and recipient beginning WE 3/20, based on historical actuals and Company inputs from the prior cycle; incorporate latest underlying VAT assumptions and calculations
Korol, Sammy	3/6/2026	0.5	Record all professional fee disbursements for WE 3/6 into professional fee tracker, reconciling against fee applications and confirming amounts with Company
Schmelter, Griffen	3/6/2026	0.5	Determine completeness and correctness of bank activity consolidated document for week ending 2/27
Schmelter, Griffen	3/6/2026	0.8	Correspond with A&M team members regarding requests from K&E for intercompany and vendor details
Schmelter, Griffen	3/6/2026	1.0	Update the external version of the consolidate variance report file for new payroll estimates
Schmelter, Griffen	3/6/2026	1.2	Correspond with A&M colleagues regarding final versions of variance report support schedules for week ending 2/27
Schmelter, Griffen	3/6/2026	0.6	Compile all necessary reporting items to be send to external parties for week ending 2/27
Schmelter, Griffen	3/6/2026	0.7	Correspond with external parties including the WE 2/27 variance report and support schedules
Shahbain, Abraham	3/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	3/6/2026	0.4	Calls with A. Shahbain (A&M) and D. Shiffman (A&M) to discuss allocation funding and emergence payments
Shiffman, David	3/6/2026	0.7	Finalize weekly DIP variance report for distribution
Shiffman, David	3/6/2026	0.6	Review forecasted cash flows by region compared to DIP budget
Shiffman, David	3/6/2026	0.4	Calls with A. Shahbain (A&M) and D. Shiffman (A&M) to discuss allocation funding and emergence payments
Shiffman, David	3/6/2026	0.8	Follow up analysis related to Ch 11 professional fee forecast
Shiffman, David	3/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/6/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/6/2026	0.7	Review final variance report and ancillary files
Waismann, Heitor	3/6/2026	1.8	Update receipts model to incorporate changes to acceleration model based on region and customer combination

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/6/2026	1.0	Prepare summary outputs for latest receipts model incorporating changes to factoring, acceleration and normal course calculations
Waismann, Heitor	3/6/2026	1.7	Update receipts model to incorporate changes to normal course model based on region and customer combination
Waismann, Heitor	3/6/2026	1.2	Update days-payables outstanding assumptions of each region and customer combination
Waismann, Heitor	3/6/2026	2.1	Update receipts model to incorporate changes to factoring model based on region and customer combination
Waismann, Heitor	3/6/2026	0.9	Prepare summary of actuals through week ending 2/27 and pro forma variance through 3/13 including delay new factoring facility
Weiland, Brad	3/6/2026	0.3	Review and analyze intercompany balance and loan items
Weiland, Brad	3/6/2026	0.2	Telephone conference between M. Dvorak (A&M) and B. Weiland (A&M) re intercompany loan items
Weiland, Brad	3/6/2026	0.2	Correspond with M. Dvorak (A&M) re intercompany items
Hill, Michael	3/8/2026	0.6	Update the cash in advance vendor analysis for data for the week
Hill, Michael	3/8/2026	0.6	Update analysis for vendors that were previously on cash in advance that are now back on terms due to Trade Agreements
Hill, Michael	3/8/2026	1.2	Match up new vendors in the model for the week with the master vendors for the Company
Hill, Michael	3/8/2026	0.6	Update statistics for cash in advance vendors updated for the week
Hill, Michael	3/8/2026	0.4	Update analysis for vendor spend by month for all cash in advance vendors
Korol, Sammy	3/8/2026	1.8	Prepare official legal documentation for various specific funding providers, incorporating proper percentages, amounts, and fees
Korol, Sammy	3/8/2026	0.4	Incorporate proper currency and Fx translation into official legal funding documentation, and distribute preliminary drafts
Schmelter, Griffen	3/8/2026	0.3	Correspond with actualization team regarding current state of actuals for WE 3/6 and expected Update files
Shahbain, Abraham	3/8/2026	0.8	Review and update proposed payment run based
Draude, Richard	3/9/2026	1.9	Consolidate weekly payments made from NAFTA filing entities for WE 3/6
Draude, Richard	3/9/2026	1.5	Consolidate weekly payments made from NAFTA filing entities for WE 3/6
Draude, Richard	3/9/2026	1.6	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Dvorak, Michael	3/9/2026	2.9	Review intercompany loan agreements for counsel
Dvorak, Michael	3/9/2026	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re intercompany loans

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	3/9/2026	0.7	Review and provide comments w/r/t: to regional cash allocations
Grossi, Nick	3/9/2026	1.4	Prepare pro forma liquidity estimates to support near-term planning and liquidity analysis
Grossi, Nick	3/9/2026	0.4	Coordinate trapped cash collection activity and vendor payments
Hill, Michael	3/9/2026	1.6	Update analysis for top ten vendors for the duration of the case and for the last three weeks
Hill, Michael	3/9/2026	0.2	Update vendor management deck for top ten vendors for the duration of the case and the last three weeks
Hill, Michael	3/9/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/9/2026	0.8	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/9/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/9/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/9/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/9/2026	0.2	Correspond re: update analysis for top ten vendors for the duration of the case and for the last three weeks
Jadoon, Shazim	3/9/2026	0.7	Provide detailed input to include additional tabs to show KPIs
Jadoon, Shazim	3/9/2026	0.9	Provide detailed input on functional needs for the Open AR dashboard, including data visibility
Jadoon, Shazim	3/9/2026	0.8	Review the Open AR dashboard structure and underlying requirements
Jadoon, Shazim	3/9/2026	0.3	Update PPT deck to include visual summaries and tables for EMEA view
Jadoon, Shazim	3/9/2026	0.3	Provide commentary on EMEA view and summarize findings and follow-up items
Jadoon, Shazim	3/9/2026	0.3	Model and generate view of EMEA Top 5 customers
Jadoon, Shazim	3/9/2026	0.3	Model and generate view of Group Top 5 customers
Jadoon, Shazim	3/9/2026	0.2	Obtain and consolidate the Global AR report to prepare for regional views
Jadoon, Shazim	3/9/2026	0.4	Model and generate view of Group Top 5 plants
Jadoon, Shazim	3/9/2026	0.3	Model and generate view of EMEA Top 5 plants
Jadoon, Shazim	3/9/2026	0.6	Model and generate detailed view of EMEA AR position

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jadoon, Shazim	3/9/2026	1.1	Prepare scope for OTC EMEA - cash collections drive
Jadoon, Shazim	3/9/2026	1.3	Prepare scope for OTC EMEA - site visits
Jadoon, Shazim	3/9/2026	0.9	Model and generate view of Group AR position
Korol, Sammy	3/9/2026	1.1	Build detailed liquidity summary and corresponding visualization based on latest data, incorporating updated actuals, working capital adjustments, and latest thinking forecast
Korol, Sammy	3/9/2026	0.7	Update and distribute clean receipts template by region and country ahead of DIP Budget Update, incorporating prior Company inputs, overlays, and latest JV estimates from cash flow model
Korol, Sammy	3/9/2026	0.6	Build and distribute clean variance summary of actual vs forecasted trapped & available cash for WE 3/6, with country and regional detail
Korol, Sammy	3/9/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss latest liquidity outlook and latest actual vs forecasted debtor cash variances
Korol, Sammy	3/9/2026	0.4	Calculate forecasted trapped cash allocation across countries based on W/E 3/6 estimates
Korol, Sammy	3/9/2026	0.6	Incorporate factoring impacts and sensitivities for other liquidity initiatives into extended liquidity outlook visualization
Korol, Sammy	3/9/2026	0.6	Build and distribute detailed factoring facility rollforward for a specific facility, incorporating actual assignments, remittances, and remaining forecast based on raw invoice data
Korol, Sammy	3/9/2026	0.7	Build and distribute detailed summary of actual and forecasted Ad Hoc Group professional fees by firm in USD and Oku, incorporating FX rates at time of disbursement for actuals
Korol, Sammy	3/9/2026	1.4	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, reconciling amounts against docket
Korol, Sammy	3/9/2026	0.6	Create clean 13-week Non-Op template incorporating latest forecast and prior inputs, highlight underlying assumptions by recipient, and distribute to Company for updated figures
Korol, Sammy	3/9/2026	0.7	Build cumulative receipts variance summary by customer and region for the 2-weeks ending WE 2/27, incorporating a separate view for actual vs base forecast variance
Korol, Sammy	3/9/2026	0.8	Create clean 13-week SG&A template incorporating latest forecast and prior inputs, highlight underlying assumptions by recipient, and distribute to Company for updated figures
Korol, Sammy	3/9/2026	0.7	Build consolidated 13-week Brazil cash flow model incorporating country-specific forecast inputs for receipts, payroll, SG&A, and non-operating items, with other disbursements calculated based on underlying assumptions
Korol, Sammy	3/9/2026	0.9	Build consolidated 13-week China cash flow model incorporating country-specific forecast inputs for receipts, payroll, SG&A, and non-operating items, with other disbursements calculated based on underlying assumptions

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Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Qu, Shilin	3/9/2026	1.9	Validate master data consistency (customer/vendor IDs, payment terms, regions) with transactional data
Qu, Shilin	3/9/2026	1.7	Review aging structures and overdue balances to identify anomalies, long-outstanding items, and potential misclassifications
Qu, Shilin	3/9/2026	1.4	Identify and investigate duplicate, reversed, or incorrectly posted transactions within the ledgers
Qu, Shilin	3/9/2026	1.7	Review current data analytics in Alteryx workflow with queries
Schmelter, Griffen	3/9/2026	1.2	Update Japan actuals file for additional bank activity received from the company treasury team
Schmelter, Griffen	3/9/2026	0.3	Correspond with K&E regarding OCP payments made over the course of the post petition period
Schmelter, Griffen	3/9/2026	0.2	Call with company regarding the actualization process in Japan for week ending 3/6
Shahbain, Abraham	3/9/2026	0.6	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/9/2026	1.3	Prepare and review draft liquidity materials for upcoming Board meeting for Management review
Shiffman, David	3/9/2026	0.5	Discussion with Treasury, Purchasing and A&M to review current week's vendor obligations
Shiffman, David	3/9/2026	1.4	Review weekly vendor obligations and prepare variance analysis by region with DIP budget
Shiffman, David	3/9/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss latest liquidity outlook and latest actual vs forecasted debtor cash variances
Shiffman, David	3/9/2026	0.9	Prepare liquidity materials for upcoming lender meetings for Management review
Shiffman, David	3/9/2026	0.5	Discussion with Management and A&M to review status of factoring facility and other liquidity initiatives
Shiffman, David	3/9/2026	0.4	Prepare key talking points for upcoming Special Committee meeting related to liquidity
Shiffman, David	3/9/2026	0.6	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/9/2026	0.3	Call with D. Shiffman, D. Webber (A&M) to discuss cash balances as of 3/9/26
Turner, Cari	3/9/2026	0.6	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/9/2026	0.6	Review various allocation funding email updates
Waismann, Heitor	3/9/2026	0.2	Correspond with company to inquire about SIOP week 10 exchange rates
Waismann, Heitor	3/9/2026	2.1	Update factoring model with latest invoices for EMEA, NAFTA and Brazil factoring activity up to previous week

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/9/2026	0.2	Correspond with K&E to discuss status of specific professional fee invoice
Waismann, Heitor	3/9/2026	0.2	Correspond with Company to request Brazil factoring activity for January and February
Waismann, Heitor	3/9/2026	0.2	Correspond with Company to send receipts templates for DIP budget to be submitted on 3/20
Waismann, Heitor	3/9/2026	1.4	Prepare slide with impacts of incremental vendor obligations to projected vendor deferral at week ending 3/13
Waismann, Heitor	3/9/2026	0.4	Review analysis with historical cash transfers from available cash countries to China
Waismann, Heitor	3/9/2026	0.5	Prepare simplified table including actual and projected cash balances at week ending 3/6 for each region, both available and trapped cash
Waismann, Heitor	3/9/2026	1.1	Build checks in receipts model forecast, both for aging and forecast factoring activity
Waismann, Heitor	3/9/2026	0.3	Review specific factoring status roll forward prepared by A&M member
Waismann, Heitor	3/9/2026	0.3	Review latest professional fee payment queue list prepare by A&M member
Waismann, Heitor	3/9/2026	1.9	Prepare receipts template input file by region to be shared with company
Waismann, Heitor	3/9/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Company to discuss latest liquidity outlook and latest actual vs forecasted debtor cash variances
Waismann, Heitor	3/9/2026	1.8	Prepare analysis comparing SIOP week 6 to week 10, including adjustments to forecast exchange rates
Webber, Dan	3/9/2026	0.3	Call with D. Shiffman, D. Webber (A&M) to discuss cash balances as of 3/9/26
Webber, Dan	3/9/2026	0.2	Correspond with T. Simion, S. Loop, A. Shahbain, B. Gudeman (A&M) regarding payments from certain OEM to facilitate plant relocation
Weiland, Brad	3/9/2026	0.2	Telephone conference between B. Weiland (A&M) and M. Dvorak (A&M) re intercompany loans
Weiland, Brad	3/9/2026	0.6	Review and analyze available intercompany loan documents
Draude, Richard	3/10/2026	1.4	Consolidate weekly payments made from NAFTA filing entities for WE 3/6
Draude, Richard	3/10/2026	2.2	Consolidate weekly payments made from NAFTA filing entities for WE 3/6
Dvorak, Michael	3/10/2026	0.2	Office conference among M. Dvorak (A&M), N. Simoneaux (A&M), and B. Weiland (A&M) re intercompany loan items
Dvorak, Michael	3/10/2026	1.9	Prepare schedule of intercompany loan balances to linked documents
Grossi, Nick	3/10/2026	1.4	Reconcile and update cash impact of factoring programs
Hill, Michael	3/10/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/10/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/10/2026	0.7	Update analysis to see which purchasers who need to be mapped for divisions
Hill, Michael	3/10/2026	0.9	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/10/2026	1.1	Update cash in advance statistics for February
Hill, Michael	3/10/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/10/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/10/2026	0.2	Correspond re: request for an update from the Company on purchasers
Jadoon, Shazim	3/10/2026	0.4	Review of BS and P&L data provided by Company
Jadoon, Shazim	3/10/2026	1.2	Review tabs on Closed AR dashboard, consolidate latest data, and create high-level summary of current progress
Jadoon, Shazim	3/10/2026	1.3	Calculate WC metrics using Group BS and P&L for the four regions
Jadoon, Shazim	3/10/2026	0.5	Calculate WC metrics using Group BS and P&L data
Jadoon, Shazim	3/10/2026	0.4	Prepare agenda for Poland site visit - Accurate Invoicing
Jadoon, Shazim	3/10/2026	0.6	Prepare agenda for Poland site visit - Customer claims, deductions & disputes
Jadoon, Shazim	3/10/2026	0.6	Prepare agenda for Poland site visit - Timely invoicing / Unbilled invoices
Jadoon, Shazim	3/10/2026	0.3	Prepare agenda for Poland site visit - Tooling
Jadoon, Shazim	3/10/2026	0.8	Provide list of updated requirements to data analytics team on Closed AR dashboard
Korol, Sammy	3/10/2026	0.8	Create consolidated 4-week cash flow to reflect latest cash flow projections, prior week actuals, and working capital adjustments
Korol, Sammy	3/10/2026	0.8	Build clean monthly summaries of latest SIOP and variance to prior SIOP by customer, and incorporate visualizations into DIP Budget Update WE 3/20 support deck
Korol, Sammy	3/10/2026	1.2	Calculate WE 3/6 beginning balances for each LATAM factoring facility based on raw assignment and remittance February data, corresponding with Company to reconcile discrepancies between weekly and monthly data
Korol, Sammy	3/10/2026	0.5	Conduct reconciliation between published fee applications and invoiced amounts, corresponding with individual professional firms and legal counsel to clarify discrepancies
Korol, Sammy	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest SIOP and variance to prior, analyzing Fx fluctuation impacts

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/10/2026	0.6	Build refreshed liquidity summary slide, incorporating latest actuals and updated commentary, and include in new weekly liquidity update deck
Korol, Sammy	3/10/2026	0.3	Facilitate new vendor registration process for new professional firms, corresponding with Company and individual firms and aggregating required documentation to enable remittance
Korol, Sammy	3/10/2026	1.6	Create 4-week factoring facility rollforward by individual factoring facility and region, incorporating latest projections and prior week actuals, and create clean visualization to incorporate into weekly liquidity deck
Korol, Sammy	3/10/2026	0.4	Build consolidated variance summary of actual WE 3/6 factoring facility remittances vs forecast
Korol, Sammy	3/10/2026	0.8	Build 9-week detailed and consolidated VoV summaries, comparing latest thinking cash flow forecast against DIP Budget WE 2/20
Korol, Sammy	3/10/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, outlining VoV summary and consolidated 4-week cash flow forecast
Korol, Sammy	3/10/2026	0.6	Consolidate actual factoring and acceleration activity for WE 2/20 & 2/27, and incorporate data into consolidated cash flow forecast for weekly liquidity update deck
Qu, Shilin	3/10/2026	1.8	Document data limitations, adjustments, and assumptions identified during the workflow data analytics review
Qu, Shilin	3/10/2026	0.8	Review the Closed AR dashboard data structure and visualization design
Qu, Shilin	3/10/2026	1.2	Review identified system or process-driven billing issues impacting AR ledger with walkthrough understandings
Qu, Shilin	3/10/2026	0.8	Review the Open AR dashboard data structure and visualization design
Schmelter, Griffen	3/10/2026	1.3	Reconcile bank activity to bank balances in the EMEA actuals file for week ending 3/6
Schmelter, Griffen	3/10/2026	1.4	Determine which intercompany transactions do not have matching intercompany pair transactions for week end 3/6
Schmelter, Griffen	3/10/2026	0.5	Reconcile bank activity to bank balances in the Japan actuals file for week ending 3/6
Schmelter, Griffen	3/10/2026	1.0	Reconcile bank activity to bank balances in the NAFTA actuals file for week ending 3/6
Schmelter, Griffen	3/10/2026	0.8	Update intercompany transactions within the regional files for week ending 3/6
Schmelter, Griffen	3/10/2026	0.3	Call with company regarding the actualization of the Japan and Other Regions for week ending 3/6
Schmelter, Griffen	3/10/2026	0.4	Call with company regarding the actualization of the NAFTA region for week ending 3/6
Schmelter, Griffen	3/10/2026	0.3	Call with company regarding the actualization of the EMEA region for week ending 3/6
Shahbain, Abraham	3/10/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M) and C. Turner (A&M) to discuss allocation funding updates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/10/2026	0.6	Review latest accounts receivable past due dashboard provided by the Company
Shiffman, David	3/10/2026	1.8	Prepare and review draft liquidity deliverable for upcoming Special Committee meetings
Shiffman, David	3/10/2026	0.8	Draft summary and correspond with Company related to Germany financial DIP diligence
Shiffman, David	3/10/2026	0.6	Prepare revised long term projection presentation materials for upcoming discussions with advisors
Shiffman, David	3/10/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, outlining VoV summary and consolidated 4-week cash flow forecast
Shiffman, David	3/10/2026	0.7	Review latest SIOP sales projections and related correspondence with A&M and Company
Shiffman, David	3/10/2026	0.5	Call with Alix Partners and A&M to review latest liquidity outlook and related initiatives
Shiffman, David	3/10/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M) and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest SIOP and variance to prior, analyzing Fx fluctuation impacts
Simion, Tony	3/10/2026	0.7	Attend weekly call with Management and Ad Hoc Group Advisors discussing prior week cash activities and current week estimates
Simoneaux, Natalie	3/10/2026	0.2	Office conference among M. Dvorak (A&M), N. Simoneaux (A&M), and B. Weiland (A&M) re intercompany loan items
Turner, Cari	3/10/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M) and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/10/2026	0.2	Correspond with company to follow up on SIOP FX impacts
Waismann, Heitor	3/10/2026	1.1	Prepare comparison of latest 4-week rolling cash flow forecast to submitted DIP budget on 2/20
Waismann, Heitor	3/10/2026	2.3	Update advancing, remittance and collection terms in factoring model
Waismann, Heitor	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest SIOP and variance to prior, analyzing Fx fluctuation impacts
Waismann, Heitor	3/10/2026	0.7	Prepare presentation with latest 4-week rolling forecast, comparison to DIP budget and factoring, risks and opportunities details
Waismann, Heitor	3/10/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, outlining VoV summary and consolidated 4-week cash flow forecast
Waismann, Heitor	3/10/2026	0.5	Update September emergence sensitivity of liquidity funding scenario to include risk adjustment
Waismann, Heitor	3/10/2026	2.1	Prepare analysis 4-week rolling cash flow forecast, including timing variances of actuals for last 3 weeks
Waismann, Heitor	3/10/2026	0.2	Correspond with K&E to follow up on status related to discrepancy between specific invoice to fee application

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March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/10/2026	0.2	Correspond with company to request latest interest summary schedule
Weiland, Brad	3/10/2026	0.2	Correspond with N. Howard (K&E), R. Olivett (K&E), B. Malz (K&E), M. Dvorak (A&M) re DIP financing and intercompany items
Weiland, Brad	3/10/2026	0.2	Office conference among M. Dvorak (A&M), N. Simoneaux (A&M), and B. Weiland (A&M) re intercompany loan items
Weiland, Brad	3/10/2026	0.2	Correspond with M. Dvorak (A&M) re intercompany loan diligence items
Weiland, Brad	3/10/2026	0.3	Correspond with B. Malz (K&E), E. Swager (K&E), N. Howard (A&M), and M. Dvorak (A&M) re intercompany loan items
Dvorak, Michael	3/11/2026	0.7	Prepare for intercompany loan discussion with counsel
Dvorak, Michael	3/11/2026	0.4	Telephone conference with K&E team, B. Weiland (A&M), and M. Dvorak (A&M) regarding intercompany loans
Grossi, Nick	3/11/2026	1.1	Review proforma liquidity projections and provide comments re: same
Grossi, Nick	3/11/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, analyzing available vs trapped cash and related visualizations
Grossi, Nick	3/11/2026	1.3	Formulate revised working capital scenarios and pro forma liquidity projections
Hill, Michael	3/11/2026	1.1	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/11/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/11/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/11/2026	0.7	Update analysis for region where proof of payments is needed to be confirmed
Hill, Michael	3/11/2026	0.6	Investigate analysis for a certain vendor for invoices paid during the case
Hill, Michael	3/11/2026	1.4	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/11/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/11/2026	0.4	Update analysis for a certain vendor to show which entity has a Trade Agreement
Hill, Michael	3/11/2026	0.2	Correspond re: request for an update from the Company on proof of payments for a certain region
Jadoon, Shazim	3/11/2026	1.4	Prepare data analytics for steerco reporting
Jadoon, Shazim	3/11/2026	0.2	Update of agenda for Poland site visit
Jadoon, Shazim	3/11/2026	0.7	Review of EMEA collections dashboard for visual updates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jadoon, Shazim	3/11/2026	0.8	Review customer master data for WC analytics and pass onto Data analytics
Jadoon, Shazim	3/11/2026	0.3	Provide feedback to analytics team on EMEA collections dashboard
Jadoon, Shazim	3/11/2026	0.8	Prepare updated scope to Company and next steps
Jadoon, Shazim	3/11/2026	0.6	Correspond with Multiple Company divisional controllers for introduction session
Jadoon, Shazim	3/11/2026	0.3	Contact local site manager and financial controller for Poland site visit
Jadoon, Shazim	3/11/2026	0.6	Conduct EMEA daily collections review and progress update
Jadoon, Shazim	3/11/2026	0.4	Communicate with scope of OTC EMEA to steerco group
Jadoon, Shazim	3/11/2026	1.9	Prepare updated summary materials on current AR outlook for SteerCo
Korol, Sammy	3/11/2026	1.1	Forecast trapped vs available cash on a 4-week rolling period, utilizing receipts, disbursement, and Ch. 11 cost assumptions from current DIP Budget
Korol, Sammy	3/11/2026	0.9	Create variance summary by individual firm of March monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	3/11/2026	0.5	Build 3-week cumulative variance analysis of forecast vs actual receipts for WE 2/20 - 3/6 by customer, region, and country, and correspond with Company to explain variances
Korol, Sammy	3/11/2026	0.6	Build actual vs forecast variance summary by country and region for WE 3/6 payroll disbursements, corresponding with regional representatives to confirm nature of variances
Korol, Sammy	3/11/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, analyzing available vs trapped cash and related visualizations
Korol, Sammy	3/11/2026	0.7	Update liquidity management deck with latest data, separating actual and forecast periods into distinct visualizations for the consolidated cash flow forecast and variance to prior forecast summary
Korol, Sammy	3/11/2026	0.5	Create detailed rollforward variance summary for a certain factoring facility, detailing current DIP Budget, latest thinking forecast, adjustments, and underlying assumptions
Korol, Sammy	3/11/2026	0.6	Build detailed go-forward 4-week Ch. 11 restructuring cost forecast based on actuals, current DIP Budget, and timing overlays
Korol, Sammy	3/11/2026	0.7	Build detailed go-forward 4-week factoring facility forecast based on actuals, current DIP Budget, and timing overlays
Korol, Sammy	3/11/2026	0.8	Build detailed receipts forecast breakdown for WE 3/6, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	3/11/2026	0.7	Build detailed variance analysis of forecast vs actual receipts for WE 2/6 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances

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Marelli Automotive Lighting USA, LLC
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/11/2026	1.6	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute; explain month-over-month changes and March outlook
Korol, Sammy	3/11/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, discussing factoring activity, CIA, payroll, and variance to current DIP Budget
Korol, Sammy	3/11/2026	0.8	Call with H. Waismann and S. Korol (A&M) to review 7-week consolidated cash flow summary, calculating actual activity and latest adjusted forecast from WE 2/20 - 4/3
Qu, Shilin	3/11/2026	1.2	Build a customer-level cash collection analysis to assess payment behavior and concentration of collections across key accounts
Qu, Shilin	3/11/2026	1.4	Set up PBI dashboard based on consolidated open AR dashboard
Qu, Shilin	3/11/2026	0.6	Review of EMEA collections dashboard for visual updates to provide comments
Qu, Shilin	3/11/2026	1.2	Develop external reporting versions of the consolidated AR actuals model to support weekly monitoring of collections performance
Qu, Shilin	3/11/2026	1.1	Support the development of an overdue dashboard to track aging trends, overdue balances, and collection effectiveness
Schmelter, Griffen	3/11/2026	0.6	Reconcile bank activity to bank balances in the Other Regions actuals file for week ending 3/6
Schmelter, Griffen	3/11/2026	1.6	Update customer receipts mapping per categorization detail provided by the A&M forecast team for week ending 3/6
Schmelter, Griffen	3/11/2026	0.8	Prepare draft version of the variance report presentation for WE 3/6
Schmelter, Griffen	3/11/2026	1.1	Prepare internal version of the intercompany report for week ending 3/6
Schmelter, Griffen	3/11/2026	1.5	Compare available cash region actuals files to the companies cash actuals report for week ending 3/6
Schmelter, Griffen	3/11/2026	0.3	Call with company regarding customer receipt categorization in China for week ending 3/6
Shiffman, David	3/11/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, analyzing available vs trapped cash and corresponding visualizations
Shiffman, David	3/11/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, analyzing available vs trapped cash and related visualizations
Shiffman, David	3/11/2026	1.1	Revise liquidity materials for Board to incorporate feedback provided by A&M team
Shiffman, David	3/11/2026	1.4	Prepare and review draft liquidity deliverable for upcoming Special Committee meetings
Shiffman, David	3/11/2026	1.6	Prepare liquidity scenario and supporting materials in response to Ad Hoc Group request
Shiffman, David	3/11/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, discussing factoring activity, CIA, payroll, and variance to current DIP Budget

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/11/2026	0.7	Correspond with A&M team regarding week to date customer collections in certain jurisdictions
Shiffman, David	3/11/2026	0.6	Discussion with Company related to various liquidity related requests and status of a certain factoring facility
Turner, Cari	3/11/2026	0.6	Review initial assumptions for 13-week vendor disbursements forecast update
Waismann, Heitor	3/11/2026	0.8	Update weekly liquidity update deck with latest outputs
Waismann, Heitor	3/11/2026	0.5	Review summary with customer receipts actuals and variance to Dip budget forecast for week ended in 3/6
Waismann, Heitor	3/11/2026	2.1	Update 7-week consolidated cash flow forecast to include changes to factoring activity, vendor disbursements, available and trapped cash split and other changes requested by A&M leader
Waismann, Heitor	3/11/2026	1.6	Adjust weekly liquidity update deck to incorporate comments from A&M leader
Waismann, Heitor	3/11/2026	0.8	Call with H. Waismann and S. Korol (A&M) to review 7-week consolidated cash flow summary, calculating actual activity and latest adjusted forecast from WE 2/20 - 4/3
Waismann, Heitor	3/11/2026	0.2	Correspond with Akin related to outstanding professional fee invoice and payment status
Waismann, Heitor	3/11/2026	0.4	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, discussing factoring activity, CIA, payroll, and variance to current DIP Budget
Waismann, Heitor	3/11/2026	0.5	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review weekly liquidity update deck, analyzing available vs trapped cash and related visualizations
Waismann, Heitor	3/11/2026	2.7	Update SIOP model to incorporate BP26 FX unwinding adjustments to compare to prior SIOP from week 6, which had BP25 FX rates
Waismann, Heitor	3/11/2026	2.5	Create new Inbounds model to transform data from Inbounds reports provided by company into forecasted expenses by region, to be used in DIP budget
Weiland, Brad	3/11/2026	0.3	Correspond with P. Paefgen (K&E), B. Malz (K&E), N. Howard (K&E), M. Dvorak (A&M) re intercompany loan considerations and diligence re same
Weiland, Brad	3/11/2026	0.4	Follow up re intercompany items for DIP financing items
Weiland, Brad	3/11/2026	0.4	Telephone conference with K&E team, B. Weiland (A&M), and M. Dvorak (A&M) regarding intercompany loans
Weiland, Brad	3/11/2026	0.6	Review and analyze intercompany loan detail
Dvorak, Michael	3/12/2026	0.9	Prepare communication to company team related to intercompany loan agreements
Grossi, Nick	3/12/2026	1.6	Review trapped versus available cash balance and repatriation considerations
Grossi, Nick	3/12/2026	0.7	Review status of invoices raised for factoring and impact to overall liquidity. Provide comments re: same

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Time Detail by Activity
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Professional	Date	Hours	Activity
Grossi, Nick	3/12/2026	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze weekly liquidity update deck, quantifying risks and opportunities
Grossi, Nick	3/12/2026	0.6	Review outstanding invoice and potential of acceleration in collections
Hill, Michael	3/12/2026	0.2	Correspond re: confirm if a subsidiary is subject to a Trade Agreement
Hill, Michael	3/12/2026	0.4	Investigate a Trade Agreement for the particulars needed to investigate a vendor
Hill, Michael	3/12/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/12/2026	0.2	Correspond re: request for how much a certain vendor was owed at beginning of case
Hill, Michael	3/12/2026	0.8	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/12/2026	0.4	Investigate a certain vendor to show how invoices should be paid going forward
Hill, Michael	3/12/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/12/2026	0.2	Correspond re: how to treat a certain vendor to show how invoices should be paid going forward
Hill, Michael	3/12/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/12/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Jadoon, Shazim	3/12/2026	0.6	Follow up with Company data analytics team to discuss WC feedback
Jadoon, Shazim	3/12/2026	0.8	Prepare data for meeting with company on regional cash collections
Jadoon, Shazim	3/12/2026	1.0	Prepare for Company steerco session on key points / messages
Jadoon, Shazim	3/12/2026	0.4	Prepare for meeting with company on Balance of Trade
Jadoon, Shazim	3/12/2026	0.5	Confirm logistics arrangement with Company and back office
Jadoon, Shazim	3/12/2026	0.6	Prepare materials for regional controller introduction session
Jadoon, Shazim	3/12/2026	0.7	Review existing Balance of Trade data from team for EMEA
Korol, Sammy	3/12/2026	0.5	Incorporate explanations into Variance Report WE 3/6 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	3/12/2026	0.9	Adjust latest thinking 4-week cash flow forecast with updated factoring facility assumptions, and refresh corresponding visualizations in weekly liquidity update deck

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/12/2026	0.6	Create updated weekly forecast for NAFTA tariffs and other headwinds, incorporating actuals from WE 2/20 - 3/13 and variance to forecast; reconcile against DIP Budget Update WE 2/20
Korol, Sammy	3/12/2026	0.5	Clean WE 3/6 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 2.20
Korol, Sammy	3/12/2026	0.4	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 3/6, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	3/12/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review template for extended weekly NAFTA tariff & other headwinds forecast
Korol, Sammy	3/12/2026	0.4	Call with D. Shiffman, D. Webber, H. Waismann, S. Korol, and G. Schmelter (A&M) regarding company trial balance summary and diligence regarding German entities
Korol, Sammy	3/12/2026	0.9	Build clean summary of actual professional fee disbursements in WE 3/6 based on raw bank data in EMEA, Japan, and NAFTA, reconciling against pro fee tracker and incorporating into DIP Budget Variance Report support files
Korol, Sammy	3/12/2026	0.5	Create clean table and corresponding visualization to highlight risks and opportunities within the latest thinking 4-week cash flow forecast
Korol, Sammy	3/12/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/6
Korol, Sammy	3/12/2026	0.2	Build variance summary comparing actual tariff disbursements in WE 3/6 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	3/12/2026	0.5	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 3/6, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	3/12/2026	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze weekly liquidity update deck, quantifying risks and opportunities
Korol, Sammy	3/12/2026	0.5	Update Variance Report WE 3/6 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	3/12/2026	0.3	Remap WE 3/6 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	3/12/2026	0.9	Incorporate latest debt schedule (USD) into cash flow model, updating accruals, disbursements, and underlying assumptions behind interest payments; summarize variance to prior
Korol, Sammy	3/12/2026	0.3	Incorporate refreshed estimates for Ad Hoc Group professionals into professional fee monthly accrual forecast
Korol, Sammy	3/12/2026	0.2	Update Variance Report WE 3/6 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	3/12/2026	0.4	Incorporate latest Brazil VAT estimates into Non-Op forecast and prepare variance summary outlining changes to Company inputs and underlying assumptions across both weekly and long-term cash flow forecasts

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/12/2026	0.6	Update DIP Budget Variance Report WE 3/6 with latest inputs and feedback from Company and distribute
Korol, Sammy	3/12/2026	0.6	Incorporate latest Brazil tax estimates into SG&A forecast and prepare variance summary outlining changes to Company inputs and underlying assumptions across both weekly and long-term cash flow forecasts
Korol, Sammy	3/12/2026	0.4	Incorporate WE 3/6 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	3/12/2026	0.6	Write commentary on Variance Report WE 3/6 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Qu, Shilin	3/12/2026	0.6	Gather balance of trade analysis from both EMEA and NAFTA finance team
Qu, Shilin	3/12/2026	0.9	Support the development of a closed transaction dashboard to track customers payment patterns
Qu, Shilin	3/12/2026	1.6	Draft closed transaction baseline slides to share with clients
Qu, Shilin	3/12/2026	0.8	Identify customer payment trends vs payment terms using closed transaction analysis at individual customer level
Schmelter, Griffen	3/12/2026	0.7	Prepare a schedule of all payments made to a vendor throughout the post petition period for K&E
Schmelter, Griffen	3/12/2026	0.8	Pull third party receipts estimates for week ending 3/13 for Other Regions
Schmelter, Griffen	3/12/2026	1.6	Update the external and internal version of the receipts by customer report for WE 3/6 per company's comments
Schmelter, Griffen	3/12/2026	0.4	Call with D. Shiffman, D. Webber, H. Waismann, S. Korol, and G. Schmelter (A&M) regarding company trial balance summary and diligence regarding German entities
Schmelter, Griffen	3/12/2026	1.5	Update the variance report for disbursement categorization per comments from A&M colleagues
Schmelter, Griffen	3/12/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/6
Shiffman, David	3/12/2026	0.7	Correspond with K&E regarding DIP maturity extension
Shiffman, David	3/12/2026	1.1	Correspond with Management regarding draft stipulation and proposed regular reporting templates
Shiffman, David	3/12/2026	1.4	Review latest liquidity deliverable draft updated for feedback received from A&M team
Shiffman, David	3/12/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/6
Shiffman, David	3/12/2026	0.6	Correspond with A&M and Management regarding latest status of a certain factoring facility
Shiffman, David	3/12/2026	0.6	Correspond with Treasury regarding latest factoring outlook

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/12/2026	1.2	Review preliminary variance report and provide commentary to A&M team
Shiffman, David	3/12/2026	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze weekly liquidity update deck, quantifying risks and opportunities
Shiffman, David	3/12/2026	0.4	Call with A&M team to review German balance sheet information
Shiffman, David	3/12/2026	0.4	Call with D. Shiffman, D. Webber, H. Waismann, S. Korol, and G. Schmelter (A&M) regarding company trial balance summary and diligence regarding German entities
Waismann, Heitor	3/12/2026	0.5	Update latest expenses forecast into DIP model
Waismann, Heitor	3/12/2026	0.4	Update reversal of payments of 10th/25th of each month to June disbursements
Waismann, Heitor	3/12/2026	0.2	Correspond with Company to follow up on payroll templates
Waismann, Heitor	3/12/2026	0.2	Correspond with Company to inquire about variance in Brazil actual remittances for week ending 3/6
Waismann, Heitor	3/12/2026	0.2	Correspond with Company to inquire about tariff and other headwind forecast in US and Mexico
Waismann, Heitor	3/12/2026	0.7	Update Japan disbursements to include proper intramonth weekly split in DIP model
Waismann, Heitor	3/12/2026	1.6	Adjust weekly liquidity update deck to incorporate new graph with split of trapped and available cash and new table detailing potential risks to 4-week rolling forecast
Waismann, Heitor	3/12/2026	1.2	Update DIP model with actuals for weeks ending in 2/20 to 3/6
Waismann, Heitor	3/12/2026	0.4	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/6
Waismann, Heitor	3/12/2026	0.4	Call with D. Shiffman, D. Webber, H. Waismann, S. Korol, and G. Schmelter (A&M) regarding company trial balance summary and diligence regarding German entities
Waismann, Heitor	3/12/2026	0.3	Call with Alix Partners to discuss proportion of total sales for factoring, normal course and acceleration
Waismann, Heitor	3/12/2026	0.3	Adjust timing of SG&A grants collection in DIP model
Waismann, Heitor	3/12/2026	0.2	Call with H. Waismann and S. Korol (A&M) to review template for extended weekly NAFTA tariff & other headwinds forecast
Waismann, Heitor	3/12/2026	1.3	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	3/12/2026	0.2	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze weekly liquidity update deck, quantifying risks and opportunities
Waismann, Heitor	3/12/2026	1.6	Review variance report commentary for receipts, SG&A and non-operating items

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/12/2026	0.6	Update DIP model with CIA actuals for weeks ending in 2/20 to 3/6
Waismann, Heitor	3/12/2026	0.2	Review updates to professional fee forecast included in latest DIP model by A&M member
Waismann, Heitor	3/12/2026	0.6	Review updates to latest debt schedule forecast included in latest DIP model by A&M member
Webber, Dan	3/12/2026	0.4	Call with D. Shiffman, D. Webber, H. Waismann, S. Korol, and G. Schmelter (A&M) regarding company trial balance summary and diligence regarding German entities
Weiland, Brad	3/12/2026	0.4	Analyze materials re intercompany loans
Weiland, Brad	3/12/2026	0.3	Correspond with client, M. Dvorak (A&M), B. Malz (K&E), E. Swager (K&E), N. Howard (K&E) re intercompany loan items
Athreya, Abhi	3/13/2026	0.3	Call with A. Athreya and S. Korol (A&M) to review underlying assumptions behind 13-week SG&A forecast
Grossi, Nick	3/13/2026	1.7	Prepare extended cash flow scenarios based on updated assumptions and downside case considerations
Grossi, Nick	3/13/2026	0.6	Review and provide comments re: cash variance reporting
Grossi, Nick	3/13/2026	1.0	Review and provide comments re: factoring programs and ramp up period
Grossi, Nick	3/13/2026	0.4	Review and provide comments re: stipulation agreement
Hill, Michael	3/13/2026	0.2	Correspond re: confirm ability to proceed with an invoice payment
Hill, Michael	3/13/2026	0.7	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/13/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/13/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/13/2026	1.4	Remove potential duplicate payments from the payment run for North America
Hill, Michael	3/13/2026	0.3	Investigate a certain vendor to show past invoice payment timing
Hill, Michael	3/13/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/13/2026	0.9	Support cash in advance team in Europe for questions on processing invoices
Jadoon, Shazim	3/13/2026	0.9	Prepare checklist for Poland Plant visit - Timely & Unbilled
Jadoon, Shazim	3/13/2026	0.8	Prepare checklist for Poland Plant visit - Tooling
Jadoon, Shazim	3/13/2026	1.2	Review of WC data validation to present to Company

Marelli Automotive Lighting USA, LLC
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March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jadoon, Shazim	3/13/2026	1.2	Compile list of potential KPIS to track and monitor at a plant level in preparation for Poland plant visit
Jadoon, Shazim	3/13/2026	1.0	Prepare checklist for Poland Plant visit - Accurate Invoicing
Korol, Sammy	3/13/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss forecast adjustments ahead of DIP Budget Update WE 3/20 and align on next steps
Korol, Sammy	3/13/2026	0.5	Update professional fee forecast based on latest underlying assumptions for filing and payment dates, add latest actualized invoices, and incorporate into forecast ahead of DIP Budget WE 3/20
Korol, Sammy	3/13/2026	0.8	Prepare asset support for specific entities, breaking down 3rd party and intercompany receivables into trade receivables, financial receivables, and other receivables; distribute clean summary
Korol, Sammy	3/13/2026	0.7	Call with H. Waismann and S. Korol (A&M) to review latest vendor spend forecast and prior DIP Budget assumptions, creating bridge between latest forecast and Prior DIP Budget
Korol, Sammy	3/13/2026	1.2	Call with H. Waismann and S. Korol (A&M) to review latest 13-week forecasts for SG&A, Non-Op, payroll, and professional fees ahead of DIP Budget Update, incorporating into cash flow model and summarizing key cash flow impacts by recipient
Korol, Sammy	3/13/2026	0.8	Call with H. Waismann and S. Korol (A&M) to build refreshed weekly vendor spend forecast for DIP Budget Update WE 3/20, incorporating latest assumptions for regional allocations, FDM spend, tax overlays, and other working capital adjustments
Korol, Sammy	3/13/2026	0.2	Incorporate latest EMEA payroll estimates into weekly payroll forecast, utilizing Company inputs and prior assumptions, and create monthly summary showing variance to prior
Korol, Sammy	3/13/2026	0.5	Prepare investment support for specific entities, separating investments between 3rd party and intercompany; distribute clean summary
Korol, Sammy	3/13/2026	0.2	Incorporate latest APAC payroll estimates into weekly payroll forecast, utilizing Company inputs and prior assumptions, and create monthly summary showing variance to prior
Korol, Sammy	3/13/2026	0.6	Incorporate latest LATAM payroll estimates into weekly payroll forecast, utilizing Company inputs and prior assumptions, and create monthly summary showing variance to prior
Korol, Sammy	3/13/2026	0.7	Build 15-week payroll forecast by region based on updated underlying assumptions and Company input, incorporate into cash flow model, and summarize VoV changes
Korol, Sammy	3/13/2026	0.8	Build updated 13-week Non-Op forecast based on Company input, refreshed underlying assumptions, and updated run-rates; incorporate into cash flow model and summarize VoV changes
Korol, Sammy	3/13/2026	0.4	Incorporate latest NAFTA payroll estimates into weekly payroll forecast, utilizing Company inputs and prior assumptions, and create monthly summary showing variance to prior
Korol, Sammy	3/13/2026	1.1	Adjust variance summary of current monthly SIOP forecast to prior forecast, add a consolidated view of customers, and update corresponding visualizations on DIP Budget Update WE 3/20 presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/13/2026	0.6	Adjust DIP Budget Variance Report WE 3/6 with updated mapping for Japan actual SG&A and materials, update commentary accordingly, and distribute
Korol, Sammy	3/13/2026	0.6	Build updated 13-week pro fee carveout report, 13-week forecast of pro fee disbursements, and updated monthly professional fee accruals for DIP Budget Update WE 3/20, and update corresponding visualizations
Korol, Sammy	3/13/2026	0.9	Build updated 13-week SG&A forecast based on latest available AP, Company input, and refreshed underlying assumptions and run-rates; incorporate into cash flow model and summarize VoV changes
Korol, Sammy	3/13/2026	0.3	Call with A. Athreya and S. Korol (A&M) to review underlying assumptions behind 13-week SG&A forecast
Korol, Sammy	3/13/2026	0.5	Create support presentation for DIP Budget Update WE 3/20 with updated visualizations of 13-week cash flows (Oku and USD) starting WE 3/20
Qu, Shilin	3/13/2026	1.1	Brainstorm a list of potential KPIS to track and monitor at a plant level in preparation for Poland plant visit
Qu, Shilin	3/13/2026	1.3	Obtain corresponding sample AP ledger to review file structure
Qu, Shilin	3/13/2026	0.9	Review latest BOT EMEA analysis and identify top customers
Qu, Shilin	3/13/2026	1.2	Obtain visibility into EMEA BOT liabilities and assets across different customer/supplier accounts
Shahbain, Abraham	3/13/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/13/2026	0.8	Finalize weekly DIP variance report for distribution
Shiffman, David	3/13/2026	0.5	Discussion with A&M team regarding weekly liquidity deliverable
Shiffman, David	3/13/2026	0.8	Correspond with Treasury regarding receipts forecast for upcoming DIP budget update
Shiffman, David	3/13/2026	1.4	Review initial draft materials for upcoming DIP budget update and provide feedback to A&M team
Shiffman, David	3/13/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/13/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss forecast adjustments ahead of DIP Budget Update WE 3/20 and align on next steps
Turner, Cari	3/13/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/13/2026	0.8	Update preliminary actuals for week ending 2/13 in DIP model
Waismann, Heitor	3/13/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss forecast adjustments ahead of DIP Budget Update WE 3/20 and align on next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/13/2026	0.8	Update DIP budget presentation to include current DIP budget outputs
Waismann, Heitor	3/13/2026	0.2	Update CIA assumptions in DIP model provided by A&M vendor team
Waismann, Heitor	3/13/2026	0.5	Update DIP budget with latest receipts from receipts model
Waismann, Heitor	3/13/2026	0.3	Update acceleration assumptions in Japan to continue including prepayment and repayments of products
Waismann, Heitor	3/13/2026	0.8	Call with H. Waismann and S. Korol (A&M) to build refreshed weekly vendor spend forecast for DIP Budget Update WE 3/20, incorporating latest assumptions for regional allocations, FDM spend, tax overlays, and other working capital adjustments
Waismann, Heitor	3/13/2026	0.3	Update Japan pay-on-behalf assumption included in DIP budget model
Waismann, Heitor	3/13/2026	0.5	Review final variance report and ancillary files
Waismann, Heitor	3/13/2026	0.7	Prepare simplified bridge between DIP budget submitted on 2/20 to current draft of DIP budget to be submitted on 3/20, for the overlapping weeks of 2/20 to 5/15
Waismann, Heitor	3/13/2026	1.2	Call with H. Waismann and S. Korol (A&M) to review latest 13-week forecasts for SG&A, Non-Op, payroll, and professional fees ahead of DIP Budget Update, incorporating into cash flow model and summarizing key cash flow impacts by recipient
Waismann, Heitor	3/13/2026	0.7	Update FDM assumptions in DIP model provided by A&M vendor team
Waismann, Heitor	3/13/2026	0.4	Prepare adjustments to receipts including additional past due catch-up in DIP model
Waismann, Heitor	3/13/2026	1.2	Prepare adjustments to vendor disbursements and deferral assumptions in DIP model
Waismann, Heitor	3/13/2026	0.7	Call with H. Waismann and S. Korol (A&M) to review latest vendor spend forecast and prior DIP Budget assumptions, creating bridge between latest forecast and Prior DIP Budget
Korol, Sammy	3/14/2026	0.5	Create refreshed weekly professional fee disbursement forecast based on updated underlying assumptions for file date, objection periods, and payment lags
Korol, Sammy	3/14/2026	0.6	Update vendor spend forecast with latest underlying assumptions, create updated summary, and incorporate corresponding visualization into DIP Budget support deck
Korol, Sammy	3/14/2026	0.3	Update waterfall visualization bridging DIP Budget Update WE 2/20 to current forecast, adjusting commentary accordingly
Shiffman, David	3/14/2026	1.4	Review preliminary DIP budget update materials and provide feedback to liquidity team
Waismann, Heitor	3/14/2026	0.3	Refresh DIP budget to incorporate latest changes made on 3/14
Waismann, Heitor	3/14/2026	2.1	Update DIP budget model with changes to receipts, disbursements and bridge to 2/20 DIP budget requested by A&M leader

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/15/2026	0.8	Update the cash in advance vendor analysis for data for the week
Hill, Michael	3/15/2026	0.7	Update analysis for vendors that were previously on cash in advance that are now back on terms due to Trade Agreements
Hill, Michael	3/15/2026	0.8	Update statistics for cash in advance vendors updated for the week
Hill, Michael	3/15/2026	1.3	Match up new vendors in the model for the week with the master vendors for the Company
Hill, Michael	3/15/2026	0.6	Update analysis for vendor spend by month for all cash in advance vendors
Draude, Richard	3/16/2026	2.3	Consolidate weekly payments made from EMEA filing entities for WE 3/13
Grossi, Nick	3/16/2026	1.4	Review trapped versus available cash balance and repatriation considerations
Grossi, Nick	3/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Grossi, Nick	3/16/2026	1.7	Review revised 13-week cash flow forecast and provide comments re: same
Hill, Michael	3/16/2026	1.2	Remove potential duplicate payments from the payment run for Europe
Hill, Michael	3/16/2026	0.8	Track invoices for North America and monitor status approvals and payments
Hill, Michael	3/16/2026	0.6	Track payment confirmations for North America
Hill, Michael	3/16/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/16/2026	1.1	Process invoices for North America and track approvals payments and follow-up
Jadoon, Shazim	3/16/2026	1.3	Meeting with local plant team and back office on key priorities on Italy visit
Korol, Sammy	3/16/2026	0.5	Build refreshed visualization of trapped vs available cash based on latest data, and incorporate into liquidity update deck
Korol, Sammy	3/16/2026	1.0	Create 13-week customer receipt consolidated and regional (EMEA, NAFTA, Japan, Other) forecasts based on base data, overlays, and Company inputs; incorporate corresponding visualizations in the DIP Budget Update WE 3/20 presentation
Korol, Sammy	3/16/2026	1.4	Analyze raw receivables data for certain entities to update receivables breakdown by category (trade, financial, other, and income tax) and calculate 3rd party vs ICP allocations; incorporate detail into refreshed balance sheets
Korol, Sammy	3/16/2026	0.7	Update DIP interest disbursement schedule with latest cadence based on Company inputs and refreshed underlying assumptions; calculate latest accrual schedule and incorporate into weekly debt forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/16/2026	0.4	Adjust 13-week SG&A forecast for China based on latest feedback from Company and incorporate into cash flow model ahead of DIP Budget Update WE 3/20
Korol, Sammy	3/16/2026	0.6	Adjust 13-week Non-Op forecast for EMEA based on latest feedback from Company and incorporate into cash flow model ahead of DIP Budget Update WE 3/20; summarize variance to prior and contributing factors
Korol, Sammy	3/16/2026	0.7	Calculate total assignments, remittances, and ending balances for each LATAM factoring facility over the calendar month of February based on latest Company figures
Korol, Sammy	3/16/2026	0.4	Calculate total assignments, remittances, and ending balances for each NAFTA/EMEA factoring facility over the calendar month of February based on latest Company figures
Korol, Sammy	3/16/2026	0.6	Update the 13-week customer receipt consolidated and regional (EMEA, NAFTA, Japan, Other) forecasts for customer risk and VAT adjustments, and adjust the corresponding visualizations in the DIP Budget Update WE 3/20 presentation
Korol, Sammy	3/16/2026	0.4	Update DIP Budget support deck with latest data, adjusting visualizations to tie to latest cash flow model, and distribute
Korol, Sammy	3/16/2026	0.4	Create updated liquidity outlook visualization based on latest actuals and 4-week consolidated forecast, and incorporate into liquidity update deck
Korol, Sammy	3/16/2026	0.4	Consolidate February customer acceleration activity from Company and incorporate into factoring / acceleration report for the calendar month of February
Korol, Sammy	3/16/2026	0.3	Incorporate FX impact for each factoring facility into February factoring report
Korol, Sammy	3/16/2026	0.6	Build and distribute detailed factoring facility rollforward for a specific facility, incorporating actual assignments and remittances based on raw invoice data, and updating estimates with latest thinking forecast
Korol, Sammy	3/16/2026	0.6	Build 8 week VoV analysis comparing latest 4-week consolidated cash flow forecast + actuals from WE 2/20-3/13 against DIP Budget WE 2/20; create corresponding visualization and incorporate into liquidity update deck
Korol, Sammy	3/16/2026	0.7	Build preliminary VoV analysis comparing latest 4-week consolidated cash flow forecast against prior 4-week forecast, incorporating latest actuals
Korol, Sammy	3/16/2026	0.8	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, verifying amounts with Company and reconciling against docket
Korol, Sammy	3/16/2026	0.6	Build and distribute clean preliminary factoring report showing net activity for each factoring facility over the calendar month of February
Korol, Sammy	3/16/2026	0.8	Build refreshed 4-week consolidated cash flow forecast based on latest estimates and WE 3/13 actuals, and incorporate into weekly liquidity update deck
Qu, Shilin	3/16/2026	1.2	Consolidate financial statements to calculate DSO trends across last 12 months
Qu, Shilin	3/16/2026	1.6	Analyze escalation effectiveness (e.g. involvement of sales/KAM improving resolution outcomes)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Qu, Shilin	3/16/2026	1.3	Identify stagnant overdue balances (no movement over multiple periods) requiring escalation or write-off consideration
Qu, Shilin	3/16/2026	1.4	Quantify impact of credit notes, write-offs, and adjustments on net AR position
Shahbain, Abraham	3/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/16/2026	0.7	Prepare draft weekly liquidity deliverable updates for current week
Shiffman, David	3/16/2026	0.8	Prepare updates related to past due receivables and other initiatives for the weekly liquidity dashboard
Shiffman, David	3/16/2026	1.3	Review projected China intercompany transfers provided by Treasury, prepare related analysis and provide feedback to Company
Shiffman, David	3/16/2026	1.2	Review updated DIP budget presentation materials and provide feedback to A&M team
Shiffman, David	3/16/2026	0.6	Review end of prior week cash balances and impact on near term liquidity outlook
Shiffman, David	3/16/2026	1.1	Prepare revisions to projected vendor spend to inform updated DIP budget
Shiffman, David	3/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/16/2026	0.4	Call with Company purchasing, treasury, purchasing, A. Shahbain (A&M), D. Shiffman (A&M), N. Grossi (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/16/2026	0.5	Update DIP model with changes to forecasted vendor spend provided by A&M leader
Waismann, Heitor	3/16/2026	0.6	Update DIP model with changes to intercompany transfers provided by Company
Waismann, Heitor	3/16/2026	1.6	Update factoring model with latest invoices for NAFTA/EMEA factoring programs provided by Company
Waismann, Heitor	3/16/2026	0.7	Update DIP model with changes to forecasted vendor deferral provided by A&M leader
Waismann, Heitor	3/16/2026	0.3	Correspond with A&M cash team, re.: alignment over latest updates to DIP budget
Waismann, Heitor	3/16/2026	0.3	Update DIP model with changes to FDM provided by A&M VMT
Waismann, Heitor	3/16/2026	0.4	Update DIP model with changes to CIA provided by A&M VMT
Waismann, Heitor	3/16/2026	0.4	Review changes to DIP budget related to SG&A, DIP interest and intercompany tax withholdings prepared by A&M member
Waismann, Heitor	3/16/2026	0.5	Review February's factoring report prepared by A&M member
Waismann, Heitor	3/16/2026	0.2	Correspond with Company, re.: tariff & headwind disbursements follow up

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/16/2026	0.2	Correspond with Company, re.: new factoring facility actual invoices
Weiland, Brad	3/16/2026	0.2	Correspond with T. Simion (A&M), S. Korol (A&M) re cash flow forecast items
Weiland, Brad	3/16/2026	0.3	Prepare and revise cash flow forecast materials
Draude, Richard	3/17/2026	1.9	Consolidate weekly payments made from EMEA filing entities for WE 3/13
Draude, Richard	3/17/2026	1.5	Consolidate weekly payments made from EMEA filing entities for WE 3/13
Draude, Richard	3/17/2026	1.3	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Draude, Richard	3/17/2026	2.2	Consolidate weekly payments made from EMEA filing entities for WE 3/13
Grossi, Nick	3/17/2026	0.6	Review and provide comments re: pro forma factoring utilization
Grossi, Nick	3/17/2026	0.5	Participate in discussion with Company to discuss liquidity opportunities
Grossi, Nick	3/17/2026	0.5	Participate in discussion with Company related to working capital
Grossi, Nick	3/17/2026	0.3	Participate in discussion with Ad Hoc Group advisors related to liquidity
Grossi, Nick	3/17/2026	0.7	Review and provide comments re: regional cash allocations
Grossi, Nick	3/17/2026	0.3	Participate in discussion with S Winters (K&E) regarding liquidity matters
Hill, Michael	3/17/2026	1.1	Calculate the total Cash in Advance paid for the past week and what would have been paid if on terms
Hill, Michael	3/17/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/17/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/17/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/17/2026	0.2	Correspond re: how to treat a certain vendor pushing for proforma invoices for a nontraditional instance
Hill, Michael	3/17/2026	0.9	Pull together analysis showing the top 50 vendors for proforma invoices for the past three weeks
Hill, Michael	3/17/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/17/2026	0.7	Support cash in advance team in North America for questions on processing invoices
Jadoon, Shazim	3/17/2026	0.9	Discussion with Company on detailed summary and key initiatives

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Jadoon, Shazim	3/17/2026	0.9	Prepare Poland plant tour logistics and coordination of schedule attendees and agenda
Jadoon, Shazim	3/17/2026	0.9	Discussion with local plant team on how to implement best practices across tooling to other plants
Jadoon, Shazim	3/17/2026	1.3	Conduct Poland plant tour (manufacturing and assembly)
Jadoon, Shazim	3/17/2026	1.3	Discussion with local plant team on existing tooling invoicing process
Jadoon, Shazim	3/17/2026	1.3	Prepare key initiatives for Poland site visit (including focus area, initiative, next steps and owner)
Jadoon, Shazim	3/17/2026	0.7	Discussion with Client (controller) on detailed summary and key initiatives
Jadoon, Shazim	3/17/2026	0.3	Discussion on site visit for next week
Korol, Sammy	3/17/2026	0.4	Build extended 13-week receipts forecast across all countries and incorporate all VAT and customer-specific adjustments
Korol, Sammy	3/17/2026	0.8	Call with H. Waismann and S. Korol (A&M) to create detailed bridge and summary between latest working capital adjustments and DIP Budget WE 2/20, calculating variance due to actualization vs forecast adjustments
Korol, Sammy	3/17/2026	0.9	Call with H. Waismann and S. Korol (A&M) to create updated weekly forecasts for professional fees, tariffs, and material spend by region, updating related visualizations and incorporating into DIP Budget Update support deck
Korol, Sammy	3/17/2026	0.9	Build 13-week extended receipts forecast by customer (full list) and factoring facility for each country, tying to current DIP Budget draft
Korol, Sammy	3/17/2026	0.4	Calculate accrued and unpaid professional fees and success fees at projected emergence using latest assumptions; incorporate into extended projections support deck
Korol, Sammy	3/17/2026	1.1	Build long-term monthly rollforwards for DIP and EL loans utilizing latest underlying assumptions and reconciling with current DIP Budget draft; create corresponding visualizations and incorporate into extended projections support deck
Korol, Sammy	3/17/2026	0.3	Calculate non-filer actual monthly ending cash balance based on raw bank data and incorporate into long-term monthly forecast summary
Korol, Sammy	3/17/2026	0.8	Build detailed receipts forecast breakdown for WE 5/1, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type and distribute to Company for verification
Korol, Sammy	3/17/2026	0.7	Build long-term monthly projections for professional fee accruals and disbursements; create corresponding visualizations and incorporate into extended projections support deck
Korol, Sammy	3/17/2026	0.5	Update detailed liquidity outlook visualization to reflect current DIP Budget, working capital adjustments, and latest actual cash balances
Korol, Sammy	3/17/2026	0.7	Create detailed rollforward of a specific factoring facility, incorporating latest underlying assumptions for forecasted remittances and assignments based on raw invoice data

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/17/2026	0.6	Update consolidated 4-week cash flow forecast with latest estimates, reconciling with current draft of DIP Budget, and incorporate into weekly liquidity update deck
Korol, Sammy	3/17/2026	0.6	Build long-term monthly projections for tariffs and other headwinds, incorporating latest data and Company feedback; create corresponding visualizations and incorporate into extended projections support deck
Korol, Sammy	3/17/2026	0.6	Incorporate VAT overlays, customer-specific risk adjustments, and other impacts into 13-week receipts country forecasts
Korol, Sammy	3/17/2026	0.7	Develop clean visualizations of SG&A non-tax, SG&A tax, and consolidated SG&A 13-week forecasts for inclusion in the DIP Budget Update support presentation; update with latest feedback from Company and record variance to prior
Korol, Sammy	3/17/2026	0.3	Incorporate latest actual professional fee invoices in tracker and record variance to prior estimates
Korol, Sammy	3/17/2026	0.4	Incorporate actuals and variance reporting into detailed factoring facility rollforward summary; incorporate clean visualization into weekly liquidity update presentation
Qu, Shilin	3/17/2026	1.4	Quantify cash conversion gap (DSO – DPO + DIO) and track improvements over time
Qu, Shilin	3/17/2026	1.2	Compare WAT across regions, entities, and business units to highlight performance gaps
Qu, Shilin	3/17/2026	1.3	Establish tools (e.g. dashboards, Alteryx, Power BI) to improve visibility and tracking
Qu, Shilin	3/17/2026	1.3	Track WAT trends over time to identify improvement or deterioration in efficiency
Schmelter, Griffen	3/17/2026	0.8	Reconcile bank activity for bank balance in the Japan actuals model for week ending 3/13
Schmelter, Griffen	3/17/2026	0.4	Reconcile bank activity for bank balance in the Other Regions actuals model for week ending 3/13
Schmelter, Griffen	3/17/2026	1.4	Reconcile bank activity for bank balance in the EMEA actuals model for week ending 3/13
Schmelter, Griffen	3/17/2026	0.4	Call with company regarding the actualization of the NAFTA region for week ending 3/13
Schmelter, Griffen	3/17/2026	0.3	Call with company regarding the actualization of the EMEA region for week ending 3/13
Schmelter, Griffen	3/17/2026	0.6	Call with company regarding the actualization of the Japan and Other Regions for week ending 3/13
Shahbain, Abraham	3/17/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shiffman, David	3/17/2026	0.7	Discussion with SVP, advisors and Management to review latest liquidity outlook
Shiffman, David	3/17/2026	1.9	Review weekly liquidity deliverable and provide feedback to A&M team
Shiffman, David	3/17/2026	1.2	Review latest China intercompany planning and related correspondence with Treasury

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/17/2026	1.4	Prepare updated liquidity materials for upcoming Board meeting and provide to Management for review
Shiffman, David	3/17/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/17/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Waismann, Heitor	3/17/2026	0.8	Call with H. Waismann and S. Korol (A&M) to create detailed bridge and summary between latest working capital adjustments and DIP Budget WE 2/20, calculating variance due to actualization vs forecast adjustments
Waismann, Heitor	3/17/2026	2.6	Adjust DIP budget model with changes to receipts (China and Japan), disbursements (deferrals, timing and non-posted AP), FDM, CIA and others
Waismann, Heitor	3/17/2026	0.9	Call with H. Waismann and S. Korol (A&M) to create updated weekly forecasts for professional fees, tariffs, and material spend by region, updating related visualizations and incorporating into DIP Budget Update support deck
Waismann, Heitor	3/17/2026	2.7	Update long term cash flow forecast and DIP sizing scenarios to incorporate latest weekly model outputs, making the necessary adjustments to modeling and cash flows
Waismann, Heitor	3/17/2026	1.7	Prepare bridge between deferrals at week ending 4/10 forecasted in DIP budget 2/20 compared to current forecast for deferrals at week ending 4/10
Waismann, Heitor	3/17/2026	1.2	Update long term cash flow forecast and DIP sizing support presentation with latest outputs
Weiland, Brad	3/17/2026	0.2	Follow-up correspondence with client re intercompany loan items
Weiland, Brad	3/17/2026	0.2	Correspond with B. Malz (K&E), M. Dvorak (A&M) re intercompany loan analysis
Grossi, Nick	3/18/2026	1.3	Coordinate potential liquidity generating action plan
Grossi, Nick	3/18/2026	1.7	Prepare special committee materials with updated analysis commentary and support
Grossi, Nick	3/18/2026	0.6	Participate in discussion with Company regarding cash flow reforecast
Grossi, Nick	3/18/2026	0.5	Participate in discussion with Company regarding cash flow forecast revisions
Hill, Michael	3/18/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/18/2026	0.3	Pull invoices to show recent invoices paid on cash in advance
Hill, Michael	3/18/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/18/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/18/2026	0.7	Investigate vendors for EMEA for cash in advance details to confirm treatment for payments
Hill, Michael	3/18/2026	0.6	Investigate vendors for NAFTA for cash in advance details to confirm treatment for payments
Hill, Michael	3/18/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/18/2026	0.2	Correspond re: send over invoices to show recent invoices paid on cash in advance
Hill, Michael	3/18/2026	0.2	Correspond re: request proof of payments for certain invoices for a supplier
Hill, Michael	3/18/2026	0.6	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/18/2026	0.2	Correspond re: how to treat a certain vendor pushing for proforma invoices for a nontraditional instance
Hill, Michael	3/18/2026	0.4	Investigate a certain supplier for cash in advance history
Hill, Michael	3/18/2026	0.2	Correspond re: send proof of payment to a certain supplier to show compliance
Korol, Sammy	3/18/2026	1.1	Build detailed receipts forecast breakdown for WE 3/13, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	3/18/2026	0.6	Update all visualizations on DIP Budget Update WE 3/20 presentation with latest data, adjust consolidated 13-week cash flow forecasts (Oku and USD) with latest data from cash flow model, and distribute
Korol, Sammy	3/18/2026	0.8	Build detailed variance analysis of forecast vs actual receipts for WE 3/13 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Korol, Sammy	3/18/2026	0.6	Build detailed breakdown of long-term Other Non-Operating activity forecast, breaking out VAT passthrough assumptions and bank guarantee renewals, and distribute clean summary
Korol, Sammy	3/18/2026	1.7	Build refreshed long-term monthly accrual forecast of certain professional firms based on latest estimates, build forecast variance summary highlighting changes to prior, and incorporate consolidated commentary
Korol, Sammy	3/18/2026	0.6	Calculate latest accrued and unpaid professional fees at multiple emergence scenarios
Korol, Sammy	3/18/2026	0.8	Update 13-week EMEA and NAFTA receipts forecast with latest inputs, incorporating customer-specific overlays and adjusting underlying assumptions
Korol, Sammy	3/18/2026	0.7	Update 13-week FDM forecast with latest underlying assumptions and VMT feedback, incorporating refreshed visualization into DIP Budget Update WE 3/20
Korol, Sammy	3/18/2026	0.8	Create detailed breakdown of long-term Tariff and Other Headwinds forecast, breaking out tariffs by region and type, and distribute clean summary

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/18/2026	0.7	Create refreshed long-term tariff and other headwinds forecast and incorporate clean visualization into Extended Projections support deck
Korol, Sammy	3/18/2026	0.5	Build detailed breakdown of long-term receipts forecast, breaking out VAT pass-through reimbursements, and distribute clean summary
Korol, Sammy	3/18/2026	0.3	Integrate latest professional fee estimates by individual firm into professional fee accrual and disbursements forecast ahead of DIP Budget Update WE 3/20
Korol, Sammy	3/18/2026	0.5	Build and incorporate refreshed liquidity outlook visualization into weekly liquidity update deck, tying to latest draft of DIP Budget Update WE 3/20
Korol, Sammy	3/18/2026	0.9	Create variance summary by individual firm of March monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	3/18/2026	0.7	Build 4-week cumulative variance analysis of forecast vs actual receipts for WE 2/20 - 3/13 by customer, region, and country, and correspond with Company to explain variances
Korol, Sammy	3/18/2026	1.2	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	3/18/2026	0.6	Build actual vs forecast variance summary by country and region for WE 3/13 payroll disbursements, corresponding with regional representatives to confirm nature of variances
Qu, Shilin	3/18/2026	1.3	Evaluate timing differences between billing, delivery, and cash collection
Qu, Shilin	3/18/2026	1.3	Segment overdue balances by region, entity, and business unit to highlight structural issues
Qu, Shilin	3/18/2026	1.8	Analyze overdue AR contribution to DSO and WADTC inflation
Qu, Shilin	3/18/2026	1.3	Identify key drivers of working capital deterioration (e.g. increased overdue AR, slower collections)
Qu, Shilin	3/18/2026	1.2	Segment WADTC by customer, region, and business unit to identify problem areas
Schmelter, Griffen	3/18/2026	1.1	Reconcile bank activity for bank balance in the NAFTA actuals model for week ending 3/13
Schmelter, Griffen	3/18/2026	1.2	Prepare Draft version of the variance report for week ending 3/13
Schmelter, Griffen	3/18/2026	1.8	Reconcile the available cash actuals models to the companies case actuals report for week ending 3/13
Schmelter, Griffen	3/18/2026	0.4	Prepare internal version of the intercompany report for week ending 3/13
Schmelter, Griffen	3/18/2026	0.4	Prepare internal version of customer receipts by region for week ending 3/13
Schmelter, Griffen	3/18/2026	0.4	Correspond regarding Update the real estate for sales presentation updates with the company and A&M colleagues
Schmelter, Griffen	3/18/2026	1.4	Update EMEA actuals model for enhanced capital expenditures mapping per information received from A&M forecast team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/18/2026	1.6	Prepare updates to DIP Budget based on feedback received from Management and Treasury
Shiffman, David	3/18/2026	1.7	Review latest long term liquidity projections materials and provide feedback to A&M team
Shiffman, David	3/18/2026	1.3	Correspond with Finance team regarding capital expenditure bookings and related analysis
Shiffman, David	3/18/2026	1.4	Call with Company to review latest updated DIP budget
Waismann, Heitor	3/18/2026	0.3	Update FDM forecast in DIP budget model following A&M leader feedback
Waismann, Heitor	3/18/2026	1.3	Prepare comparison of factoring model forecast compared to Company's factoring templates, by facility
Waismann, Heitor	3/18/2026	0.2	Correspond with A&M Vendor team, re.: FDM discrepancy among presentations
Waismann, Heitor	3/18/2026	1.8	Review covenant calculation for rolling 4 weeks ending in 3/13, understanding main drivers of variances compared to DIP budget
Waismann, Heitor	3/18/2026	2.3	Update long term cash flow forecast and DIP sizing scenarios to incorporate latest weekly model outputs with changes from 3/18 to DIP budget
Waismann, Heitor	3/18/2026	0.5	Review DIP budget presentation after updates to reflect latest DIP budget outputs
Waismann, Heitor	3/18/2026	1.3	Update material disbursements and vendor deferral forecast in DIP budget model
Waismann, Heitor	3/18/2026	0.4	Update Capex forecast in DIP budget model
Waismann, Heitor	3/18/2026	1.4	Update receipts forecast in DIP budget model to include catch-up of past due amounts for specific customers in Mexico
Waismann, Heitor	3/18/2026	0.2	Correspond with Company, re.: Brazil factoring remittance schedule
Waismann, Heitor	3/18/2026	0.9	Update long term cash flow forecast and DIP sizing support presentation with latest outputs from 3/18
Weiland, Brad	3/18/2026	0.3	Correspond with client, M. Dvorak (A&M) re intercompany loan outstanding items
Weiland, Brad	3/18/2026	0.5	Review and analyze intercompany loan materials
Grossi, Nick	3/19/2026	1.3	Coordinate potential liquidity generating action plan
Hill, Michael	3/19/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/19/2026	0.9	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/19/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/19/2026	1.4	Create ad hoc analysis of top vendors back to the beginning of the year showing paid and in process amounts by vendor

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/19/2026	0.3	Correspond re: details behind large proforma payments this week by vendor
Hill, Michael	3/19/2026	1.4	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/19/2026	0.2	Send out daily cash in advance summary tracker
Jadoon, Shazim	3/19/2026	1.2	Prepare steerco deck slides with updated commentary analysis and detail
Jadoon, Shazim	3/19/2026	1.9	Prepare steerco deck slides with updated commentary analysis and detail
Jadoon, Shazim	3/19/2026	1.3	Prepare data analysis for steerco slides
Korol, Sammy	3/19/2026	0.6	Incorporate explanations into Variance Report WE 3/13 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	3/19/2026	0.4	Incorporate WE 3/13 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Korol, Sammy	3/19/2026	0.6	Remap WE 3/13 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	3/19/2026	0.6	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 3/13, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	3/19/2026	0.5	Call with H. Waismann and S. Korol (A&M) to create refreshed liquidity outlook summary and related visualization, incorporating latest working capital adjustments, cash balances, and variance to prior
Korol, Sammy	3/19/2026	0.7	Create updated intercompany transfer forecast based on latest data and incorporate into cash flow model and weekly liquidity update deck
Korol, Sammy	3/19/2026	0.4	Update DIP Budget Variance Report WE 3/13 with latest inputs from Company and distribute
Korol, Sammy	3/19/2026	0.5	Update commentary and formatting in weekly liquidity deck to summarize current risk items, prior week, and variance
Korol, Sammy	3/19/2026	0.4	Build 4-week variance summary comparing current consolidated go-forward forecast to prior week's
Korol, Sammy	3/19/2026	0.5	Extend 4-week consolidated go-forward cash flow forecast to tie to current draft of DIP Budget and create corresponding extended liquidity outlook visualization
Korol, Sammy	3/19/2026	0.3	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 3/13, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	3/19/2026	0.5	Build variance summary comparing actual tariff disbursements in WE 3/13 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	3/19/2026	0.3	Update Variance Report WE 3/13 with explanations for payroll variances by region and country and confirm key variances with Company

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/19/2026	0.6	Clean WE 3/13 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update W/E 2.20
Korol, Sammy	3/19/2026	0.4	Update Variance Report WE 3/13 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	3/19/2026	0.7	Create extended available vs trapped cash visualization, include minimum regional cash needs, and incorporate chart and summary into weekly liquidity update deck
Korol, Sammy	3/19/2026	0.6	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/13
Korol, Sammy	3/19/2026	1.6	Update working capital adjustments in latest go-forward 4-week consolidated cash flow forecast, show impact to available vs trapped cash, and incorporate updated visualizations into weekly liquidity update
Korol, Sammy	3/19/2026	0.5	Write commentary on Variance Report WE 3/13 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	3/19/2026	0.2	Incorporate updated commentary to address covenant compliance on DIP Budget Variance Report for WE 3/13
Qu, Shilin	3/19/2026	1.7	Analyze repeat issues by customer or process to highlight systemic gaps
Qu, Shilin	3/19/2026	1.8	Identify bottlenecks in dispute handling across teams
Qu, Shilin	3/19/2026	1.3	Identify invoices blocked due to missing or delayed GR
Qu, Shilin	3/19/2026	1.3	Quantify the value and volume of each root cause category to identify primary drivers
Qu, Shilin	3/19/2026	1.6	Evaluate turnaround time to provide POD to customers
Schmelter, Griffen	3/19/2026	0.5	Reconcile bank account between the proposed eleventh cash management order and the files tenth cash management order
Schmelter, Griffen	3/19/2026	1.9	Add updated payment run document to the NAFTA actuals model and perform categorization for WE 3/13
Schmelter, Griffen	3/19/2026	0.8	Add flags to the NAFTA actuals file to flag receipts and disbursements related to the new factoring facility
Schmelter, Griffen	3/19/2026	0.6	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/13
Schmelter, Griffen	3/19/2026	0.7	Correspond with A&M colleagues regarding DIP covenant compliance based on the results of WE 3/13 variance report
Schmelter, Griffen	3/19/2026	0.3	Create the external version of the intercompany report for week ending 3/13
Schmelter, Griffen	3/19/2026	1.2	Add flags to the EMEA actuals file to flag receipts and disbursements related to the new factoring facility

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Schmelter, Griffen	3/19/2026	0.8	Update disbursement mapping summary documents to include incremental transactions in NAFTA for week ending 3/13
Schmelter, Griffen	3/19/2026	1.3	Update internal receipts by customer by region report to include categorization for new factoring facility
Schmelter, Griffen	3/19/2026	0.7	Update SG&A vs other non operating mapping for China based on information received from the forecast team
Schmelter, Griffen	3/19/2026	0.5	Update the external version of the customer receipts by region by customer document for external consumptions
Shiffman, David	3/19/2026	1.4	Review preliminary variance report including net cash flow covenant details and provide feedback to A&M team
Shiffman, David	3/19/2026	0.6	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/13
Shiffman, David	3/19/2026	1.1	Prepare commentary on liquidity update for upcoming Special Committee meeting
Shiffman, David	3/19/2026	1.6	Prepare revisions to Special Committee slides based on feedback from Debtor advisors
Shiffman, David	3/19/2026	1.6	Prepare updates to draft DIP budget and distribute to A&M and Company for final review
Shiffman, David	3/19/2026	1.8	Prepare draft liquidity slides for Special Committee meeting and provide to A&M and Management for review
Shiffman, David	3/19/2026	1.8	Review latest long term liquidity projections materials and provide feedback to A&M team
Shiffman, David	3/19/2026	1.1	Correspond with Debtor counsel regarding net cash flow covenant language in DIP agreement
Shiffman, David	3/19/2026	1.7	Prepare analysis on potential impact of customer zero day terms and related correspondence with A&M and Treasury
Turner, Cari	3/19/2026	1.4	Review latest draft 13-week vendor disbursements forecast
Waismann, Heitor	3/19/2026	0.5	Call with H. Waismann and S. Korol (A&M) to create refreshed liquidity outlook summary and related visualization, incorporating latest working capital adjustments, cash balances, and variance to prior
Waismann, Heitor	3/19/2026	1.3	Update long term cash flow forecast with latest middle east risk forecast provided by Company
Waismann, Heitor	3/19/2026	2.7	Update receipts timing and past-due collections, vendor deferral and other general miscellaneous forecasting items in DIP budget model
Waismann, Heitor	3/19/2026	0.7	Update covenant analysis to calculate minimum cash balance for week ending 3/20 for covenant purposes
Waismann, Heitor	3/19/2026	1.4	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	3/19/2026	0.6	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/13
Waismann, Heitor	3/19/2026	1.0	Prepare variance report commentary for material disbursements and first day motion relief

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/19/2026	0.6	Update actuals for week ending in 3/13 forecast in DIP budget model
Webber, Dan	3/19/2026	0.3	Review of weekly DIP variance materials for week ended 3/13/26
Weiland, Brad	3/19/2026	0.4	Review and analyze intercompany loan status and legal analysis re same
Weiland, Brad	3/19/2026	0.2	Correspond with client, B. Malz (K&E), M. Dvorak (A&M) re intercompany loan analysis
Caruso, Nicholas	3/20/2026	0.4	Call with Company team, C. Turner, D. Shiffman, and N. Caruso (A&M) regarding forecast vendor spend for following week and DIP budget
Caruso, Nicholas	3/20/2026	0.6	Revise weekly cash allocation file and share with Company team
Grossi, Nick	3/20/2026	1.6	Review extended cash flow forecast and provide comments re: same
Grossi, Nick	3/20/2026	1.6	Review 2025 claim revenue and impact to near-term cash flow
Grossi, Nick	3/20/2026	1.2	Prepare analysis related to prorata share of customer support
Grossi, Nick	3/20/2026	0.6	Prepare pro-forma optimization strategy
Grossi, Nick	3/20/2026	1.4	Review and provide comments re: 13-week cash flow for distribution
Grossi, Nick	3/20/2026	0.4	Review and provide comments re: cash flow variance report
Hill, Michael	3/20/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/20/2026	1.1	Remove potential duplicate payments from the payment run for North America
Hill, Michael	3/20/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/20/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/20/2026	0.7	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/20/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Jadoon, Shazim	3/20/2026	1.4	Prepare for Steerco by creating slides with revised commentary analysis and supporting detail
Jadoon, Shazim	3/20/2026	1.2	Update SteerCo slides with revised commentary and latest findings
Jadoon, Shazim	3/20/2026	1.4	Prepare detailed summary of Poland site with overdues, key findings, and opportunities
Jadoon, Shazim	3/20/2026	0.7	Follow-up with Finance Managers on collection sessions

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/20/2026	0.7	Build clean summary of actual professional fee disbursements in WE 3/13 based on raw bank data in EMEA and Japan, reconciling against pro fee tracker and incorporating into DIP Budget Variance Report support files
Korol, Sammy	3/20/2026	1.6	Build workbook with clean visualizations covering DIP Budget Support items, including Inbounds, SIOP, factoring facility rollforward, and monthly debt forecasts
Korol, Sammy	3/20/2026	0.4	Apply consistent structure across all visualizations and incorporate latest data from the finalized DIP Budget Update WE 3/20 into DIP Budget Support workbook, and distribute to all appropriate parties
Korol, Sammy	3/20/2026	0.4	Call with H. Waismann and S. Korol (A&M) to review final draft of DIP Budget Update WE 3/20 (Oku and USD)
Korol, Sammy	3/20/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review finalized support files for DIP Budget Update WE 3/20 before external distribution
Korol, Sammy	3/20/2026	0.3	Update DIP Budget Variance Report for WE 3/13 with latest data and Company feedback, and distribute for internal approval
Korol, Sammy	3/20/2026	0.3	Create 13-week CIA forecast using latest data, reconcile to DIP Budget Update WE 3/20, incorporate regional detail, and distribute
Korol, Sammy	3/20/2026	0.7	Update long-term professional fee accrual and disbursements forecasts with latest data, tying the earlier months to the finalized DIP Budget
Korol, Sammy	3/20/2026	0.7	Produce clean region-specific 13-week cash flow forecasts (EMEA, NAFTA, Japan, Other) in Oku and USD as the finalized DIP Budget Update WE 3/20
Korol, Sammy	3/20/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Korol, Sammy	3/20/2026	0.6	Update all visualizations on DIP Budget Update WE 3/20 presentation with latest data, finalize commentary and supporting explanations, distribute to external parties
Korol, Sammy	3/20/2026	0.8	Develop supporting schedules and summaries for professional fees (monthly accruals and disbursements), FDM summary, and the 13-week payroll forecast; tie to the finalized DIP Budget and distribute to advisors
Korol, Sammy	3/20/2026	0.3	Incorporate latest FDM data from VMT into Extended Projections support deck
Korol, Sammy	3/20/2026	0.4	Incorporate finalized timing overlays, customer-specific risk, receipt overlays, and country-specific VAT into extended customer receipts forecast for each region, and distribute
Korol, Sammy	3/20/2026	0.8	Develop 13-week receipts forecast with expanded customer and factoring-facility detail by region and country; reconcile to finalized regional receipts in the DIP Budget Update WE 3/20
Qu, Shilin	3/20/2026	1.3	Identify top overdue customers and assess concentration risk (e.g. top 10 / top 20 as % of total overdue)
Qu, Shilin	3/20/2026	1.6	Segment overdue balances by region, entity, and business unit to highlight structural issues
Qu, Shilin	3/20/2026	1.8	Evaluate collection prioritization (e.g. whether efforts are focused on high-value or high-risk accounts)

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Qu, Shilin	3/20/2026	1.3	Track invoice-level overdue duration to identify long-standing aged items requiring escalation
Schmelter, Griffen	3/20/2026	0.7	Update bank account listing within all regional files per new bank accounts received from the company treasury team
Schmelter, Griffen	3/20/2026	0.5	Correspond with outside parties regarding the distribution of the Variance report for week ending 3/13
Schmelter, Griffen	3/20/2026	0.8	Add payroll detail to the external version of the consolidated actuals report for WE 3/13
Schmelter, Griffen	3/20/2026	1.6	Update external version of the external version of the consolidated actuals report per comments from the A&M forecast team for week ending 3/13
Schmelter, Griffen	3/20/2026	1.2	Update external version of the receipts by customer by region report per comments from the A&M forecast team for week ending 3/13
Shiffman, David	3/20/2026	1.7	Review supporting materials for updated DIP budget to be provided to creditor advisors
Shiffman, David	3/20/2026	1.7	Correspond with Company related to customer support and prepare related analysis
Shiffman, David	3/20/2026	1.6	Prepare updated disbursement analysis to provide to Management for review
Shiffman, David	3/20/2026	1.3	Finalize DIP budget for distribution to DIP lenders for approval
Shiffman, David	3/20/2026	0.9	Prepare list of trade agreement obligations by vendor for Company review
Shiffman, David	3/20/2026	0.4	Call with Company team, C. Turner, D. Shiffman, and N. Caruso (A&M) regarding forecast vendor spend for following week and DIP budget
Turner, Cari	3/20/2026	0.4	Call with Company team, C. Turner, D. Shiffman, and N. Caruso (A&M) regarding forecast vendor spend for following week and DIP budget
Turner, Cari	3/20/2026	0.7	Review final 13-week vendor disbursements forecast
Waismann, Heitor	3/20/2026	0.7	Review final supporting presentation and excel for DIP budget 3/20 prepared by A&M member to be shared with external advisors
Waismann, Heitor	3/20/2026	2.3	Update long term cash flow forecast with latest working capital adjustments and FDM forecast sent by A&M vendor team
Waismann, Heitor	3/20/2026	1.9	Update DIP funding need calculation (December emergence) and support pages to assume latest long term cash flow forecast
Waismann, Heitor	3/20/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review finalized support files for DIP Budget Update WE 3/20 before external distribution
Waismann, Heitor	3/20/2026	1.7	Update DIP funding need calculation (September emergence) and support pages to assume latest long term cash flow forecast
Waismann, Heitor	3/20/2026	1.4	Update long term cash flow presentation with latest cash flow model outputs for changes including latest working capital adjustments and FDM forecast sent by A&M vendor team
Waismann, Heitor	3/20/2026	0.3	Correspond with A&M team to share latest excel file for DIP budget to be submitted on 3/20

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/20/2026	0.4	Call with H. Waismann and S. Korol (A&M) to review final draft of DIP Budget Update WE 3/20 (Oku and USD)
Waismann, Heitor	3/20/2026	0.5	Review final variance report and ancillary files
Weiland, Brad	3/20/2026	0.3	Correspond with client, B. Malz (K&E), M. Dvorak (A&M) re intercompany loan items
Grossi, Nick	3/21/2026	0.6	Call with D. Shiffman and N. Grossi (A&M) to review status latest liquidity related initiatives and prepare next steps
Shiffman, David	3/21/2026	1.0	Review customer support information provided by Company and prepare draft analysis to support upcoming discussions with customers
Shiffman, David	3/21/2026	0.4	Prepare updates to minimum cash analysis and supporting presentation materials
Shiffman, David	3/21/2026	0.6	Call with D. Shiffman and N. Grossi (A&M) to review status latest liquidity related initiatives and prepare next steps
Hill, Michael	3/22/2026	0.8	Update statistics for cash in advance vendors updated for the week
Hill, Michael	3/22/2026	0.7	Update analysis for vendors that were previously on cash in advance that are now back on terms due to Trade Agreements
Hill, Michael	3/22/2026	0.6	Update analysis for vendor spend by month for all cash in advance vendors
Hill, Michael	3/22/2026	0.8	Update the cash in advance vendor analysis for data for the week
Hill, Michael	3/22/2026	1.3	Match up new vendors in the model for the week with the master vendors for the Company
Korol, Sammy	3/22/2026	0.6	Build clean summary with latest long-term tariff forecast and incorporate into Extended Projections support deck
Shiffman, David	3/22/2026	0.8	Prepare summary of potential funding needs socialized with key customers
Shiffman, David	3/22/2026	1.2	Prepare revisions to customer support analysis and presentation materials based on feedback from Alix Partners and
Waismann, Heitor	3/22/2026	1.5	Prepare fulsome bridge comparing long term cash flow forecast from January to March version
Draude, Richard	3/23/2026	2.1	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Draude, Richard	3/23/2026	1.9	Consolidate weekly payments made from EMEA filing entities for WE 3/20
Grossi, Nick	3/23/2026	1.2	Prepare materials related to liquidity trough and OE support
Grossi, Nick	3/23/2026	0.2	Provide comments re: regional cash allocations
Hill, Michael	3/23/2026	1.4	Remove potential duplicate payments from the payment run for Europe
Hill, Michael	3/23/2026	0.2	Send out daily statistics in CIA mailbox metrics

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/23/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/23/2026	1.2	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/23/2026	1.1	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/23/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Jadoon, Shazim	3/23/2026	1.8	Prepare detailed deck for kick off AR session in Italy
Jadoon, Shazim	3/23/2026	0.8	Set key priorities for upcoming week and create supporting deck to summarize AR consolidation initiatives
Korol, Sammy	3/23/2026	0.4	Facilitate new vendor registration process for new professional firms, corresponding with Company and individual firms and aggregating required documentation to enable remittance
Korol, Sammy	3/23/2026	0.9	Build and distribute detailed factoring facility rollforward for a specific facility, incorporating actual assignments and remittances and remaining forecast based on raw invoice data
Korol, Sammy	3/23/2026	1.4	Build updated version of consolidated long-term forecast with sensitivities to various emergence dates, in both Oku and EUR
Korol, Sammy	3/23/2026	1.2	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, verifying amounts with Company and reconciling against docket
Korol, Sammy	3/23/2026	1.3	Create clean summary of S&U tying to latest long-term forecast with a certain emergence date, in both Oku and EUR
Korol, Sammy	3/23/2026	1.3	Incorporate refreshed estimates for Emergency Loan interest payments, carveout, DIP availability, and professional fee disbursements into long-term cash flow forecast
Korol, Sammy	3/23/2026	0.4	Create and distribute draft filing version of DIP Budget WE 3/20 in USD
Korol, Sammy	3/23/2026	0.4	Incorporate latest actual professional fee invoices in tracker and record variance to prior estimates
Schmelter, Griffen	3/23/2026	0.4	Determine whether inputs were added to the regional actuals files correctly for week ending 3/20
Schmelter, Griffen	3/23/2026	0.3	Correspond with company personnel regarding planned vacation time and amended work plan for cash actualization
Schmelter, Griffen	3/23/2026	0.5	Confirm payment of an OCP vendor for which K&E was inquiring on payment status
Schmelter, Griffen	3/23/2026	1.7	Create work plan to show how the actuals process vacations over the Easter period
Shiffman, David	3/23/2026	0.4	Review filing version of updated DIP budget
Shiffman, David	3/23/2026	0.8	Review Treasury liquidity slides for upcoming Ad Hoc Group call and provide feedback

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/23/2026	2.1	Prepare and review adjusted liquidity scenario and impact on projected emergence cash as well as prepare additional draft responses to customer diligence inquiries
Shiffman, David	3/23/2026	1.3	Prepare updated cash forecast summary slide and draft customer reporting liquidity template for Management review
Shiffman, David	3/23/2026	1.1	Correspond with Treasury regarding final DIP budget materials and end of week cash balances
Waismann, Heitor	3/23/2026	0.8	Prepare professional fee summary by group, firm and month assuming extended case timeline, containing accrued and unpaid fees by firm
Waismann, Heitor	3/23/2026	0.5	Review database with executed assignments related to new factoring facility provided by Company
Waismann, Heitor	3/23/2026	0.3	Review summary of professional fee invoices in queue for payment prepared by A&M member
Waismann, Heitor	3/23/2026	0.2	Correspond with Alix, re.: acceleration and factoring report provided by Company
Waismann, Heitor	3/23/2026	1.8	Prepare adjusted case of OEM funding cash flow scenario assuming September emergence
Waismann, Heitor	3/23/2026	0.2	Correspond with Company re.: questions related to database with executed assignments related to new factoring facility
Waismann, Heitor	3/23/2026	0.2	Correspond with Company re.: required professional fee invoice adjustments
Waismann, Heitor	3/23/2026	1.2	Prepare sources and uses view for adjusted case of OEM funding cash flow scenario assuming September emergence
Waismann, Heitor	3/23/2026	0.6	Prepare summary of DPO calculations included in DIP budget to share with A&M BP team
Webber, Dan	3/23/2026	0.2	Review correspondences with G. Schmelter (A&M) and Company management regarding workflow coverage through upcoming Easter holiday
Weiland, Brad	3/23/2026	0.2	Correspond with T. Simion (A&M), N. Grossi (A&M), and C. Turner (A&M) re forecast items
Weiland, Brad	3/23/2026	0.3	Correspond with M. Dvorak (A&M), M. Chester (A&M), J. Rybarczyk (A&M), and N. Simoneaux (A&M) re cash flow forecasting and claims workstreams
Weiland, Brad	3/23/2026	0.4	Prepare and revise cash forecast and budgeting materials
Weiland, Brad	3/23/2026	0.3	Review and analyze cash forecasting and budgeting items
Draude, Richard	3/24/2026	1.9	Consolidate weekly payments made from NAFTA filing entities for WE 3/20
Draude, Richard	3/24/2026	1.9	Consolidate weekly payments made from Japan filing entities for WE 3/20
Draude, Richard	3/24/2026	2.3	Consolidate weekly payments made from numerous filing entities for WE 3/20
Grossi, Nick	3/24/2026	1.1	Prepare pro forma liquidity scenario analysis to evaluate impact of forecast changes and key sensitivities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/24/2026	1.1	Calculate the total Cash in Advance paid for the past week and what would have been paid if on terms
Hill, Michael	3/24/2026	0.4	Calculate the terms reference for Cash in Advance vendors if they were on terms
Hill, Michael	3/24/2026	0.7	Confirm information for payment run for the week with information supporting the payments or no payments
Hill, Michael	3/24/2026	0.4	Update vendor management deck for updated metrics for cash in advance
Hill, Michael	3/24/2026	0.9	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/24/2026	0.8	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/24/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/24/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/24/2026	0.2	Send out daily statistics in CIA mailbox metrics
Jadoon, Shazim	3/24/2026	1.1	Review of latest Global AR Aged ledger report
Jadoon, Shazim	3/24/2026	1.4	Review of latest EMEA collections file
Jadoon, Shazim	3/24/2026	1.1	Review of miscellaneous report and summarize findings updates and follow-up items
Korol, Sammy	3/24/2026	0.9	Create updated factoring facility rollforward based on raw invoice data and updated underlying assumptions, incorporating latest actuals and updated forecast
Korol, Sammy	3/24/2026	0.9	Create refreshed go-forward forecast of CIA and FDM based on latest VMT assumptions, calculating variance to the DIP Budget and incorporating estimated unwinds
Korol, Sammy	3/24/2026	0.8	Update liquidity summary and vendor spend forecast on Funding Need deck with latest estimates, tying to finalized version of DIP Budget Update WE 3/20
Korol, Sammy	3/24/2026	1.7	Build detailed 13-week cash flow rollforward for available cash accounts, tying to DIP Budget Update WE 3/20 and incorporating working capital adjustments, utilizing consolidated line item conventions
Korol, Sammy	3/24/2026	0.6	Call with H. Waismann and S. Korol (A&M) to review trapped vs available vendor spend adjustments, related actuals, and impact to current go-forward forecast
Korol, Sammy	3/24/2026	1.1	Build consolidated 4-week cash flow forecast, incorporating latest actuals and estimated unwinds, and updating go-forward assumptions for separate impacts to trapped and available cash balances
Korol, Sammy	3/24/2026	0.8	Incorporate latest Company estimates for WE 3/27 into consolidated 4-week cash flow forecast, adjusting extended forecast for estimated unwinds and evaluating permanence of variances to DIP Budget

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/24/2026	0.4	Update all visualizations on weekly liquidity update deck with latest figures and distribute preliminary draft
Korol, Sammy	3/24/2026	1.5	Build detailed 13-week cash flow rollforward for trapped cash accounts, tying to DIP Budget Update WE 3/20 and incorporating working capital adjustments, utilizing consolidated line item conventions
Korol, Sammy	3/24/2026	0.7	Call with H. Waismann and S. Korol (A&M) to calculate latest forecast adjustments to material spend and receipts, incorporating refreshed visualizations into weekly liquidity deck
Korol, Sammy	3/24/2026	0.6	Build variance summary comparing current factoring facility forecast against prior week's, and incorporate clean visualization into weekly liquidity update deck
Korol, Sammy	3/24/2026	0.5	Build refreshed visualizations of current latest consolidated cash flow forecast vs prior week and incorporate latest working capital adjustments
Schmelter, Griffen	3/24/2026	1.0	Reconcile bank activity to ending bank balances in the NAFTA actuals file for week ending 3/20
Schmelter, Griffen	3/24/2026	1.2	Reconcile bank activity to ending bank balances in the Other Regions actuals file for week ending 3/20
Schmelter, Griffen	3/24/2026	0.6	Reconcile bank activity to ending bank balances in the Japan actuals file for week ending 3/20
Schmelter, Griffen	3/24/2026	1.9	Reconcile non intercompany transaction with their matching counterparty transactions for week ending 3/20
Schmelter, Griffen	3/24/2026	1.4	Reconcile bank activity to ending bank balances in the EMEA actuals file for week ending 3/20
Schmelter, Griffen	3/24/2026	0.9	Update intercompany flags within all regional actuals files for week ending 3/20
Schmelter, Griffen	3/24/2026	0.2	Call with company regarding the actualization of the EMEA region for week ending 3/20
Schmelter, Griffen	3/24/2026	0.5	Call with company regarding the actualization of the NAFTA region for week ending 3/20
Schmelter, Griffen	3/24/2026	0.2	Call with company regarding the actualization of the Japan and Other Regions for week ending 3/20
Shiffman, David	3/24/2026	0.6	Review upcoming professional fee obligations relative to cash forecast
Shiffman, David	3/24/2026	0.4	Correspond with A&M team regarding weekly Board materials related to liquidity
Shiffman, David	3/24/2026	0.7	Weekly liquidity call with A&M, Management, SVP and Ad Hoc Group advisors
Shiffman, David	3/24/2026	0.4	Review draft bridge comparing prior and current long term liquidity projections
Shiffman, David	3/24/2026	0.9	Review latest approach to China intercompany balance activity and related correspondence with Company and A&M team
Shiffman, David	3/24/2026	1.9	Prepare and review draft liquidity materials for upcoming Board meeting
Shiffman, David	3/24/2026	0.8	Review latest factoring facility projections, compare to prior forecast and related correspondence with Treasury team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/24/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review long term cash flow bridge between current and prior versions
Shiffman, David	3/24/2026	1.2	Call with Alix Partners and Company to review approach to customer discussions regarding potential liquidity support and preparation of related presentation materials
Simion, Tony	3/24/2026	0.8	Attend weekly call with Management and Ad Hoc Group Advisors discussing prior week cash activities and current week estimates
Simion, Tony	3/24/2026	0.8	Edit potential customer liquidity support materials in preparation for discussion with Management
Simion, Tony	3/24/2026	0.4	Attend meeting with Management to discuss possible liquidity support information from customer
Waismann, Heitor	3/24/2026	0.2	Correspond with Company, re.: new factoring facility actual invoices
Waismann, Heitor	3/24/2026	2.7	Unpack SIOP and Inbounds changes in long term cash flow bridge between current and prior versions
Waismann, Heitor	3/24/2026	0.2	Correspond with Ankura, re.: additional requirements to process professional fee payment
Waismann, Heitor	3/24/2026	1.6	Update actuals invoices related to advances of new factoring facility for weeks ending in 3/13 and 3/20 into factoring model
Waismann, Heitor	3/24/2026	1.2	Prepare slides to pro forma cash flow presentation related to deferral balance relation with cash flows and China intercompany transactions plan overview
Waismann, Heitor	3/24/2026	0.5	Review pro forma cash flow forecast and presentation prepared by A&M member to be submitted to special committee by 3/27
Waismann, Heitor	3/24/2026	0.6	Call with H. Waismann and S. Korol (A&M) to review trapped vs available vendor spend adjustments, related actuals, and impact to current go-forward forecast
Waismann, Heitor	3/24/2026	0.6	Update long term cash flow forecast presentation to include latest outputs
Waismann, Heitor	3/24/2026	0.4	Update long term cash flow forecast model for latest tariffs & headwind outlook after meeting with A&M leader
Waismann, Heitor	3/24/2026	0.7	Call with H. Waismann and S. Korol (A&M) to calculate latest forecast adjustments to material spend and receipts, incorporating refreshed visualizations into weekly liquidity deck
Waismann, Heitor	3/24/2026	0.2	Correspond with K&E, re.: professional fee forecast
Waismann, Heitor	3/24/2026	0.5	Call with D. Shiffman and H. Waismann (A&M) to review long term cash flow bridge between current and prior versions
Waismann, Heitor	3/24/2026	1.5	Prepare waterfall chart with key changes between current funding need forecast versus prior version, both for December and September projected emergence
Webber, Dan	3/24/2026	0.4	Review latest assumptions regarding trial balance analysis and application of prepetition security guarantees
Grossi, Nick	3/25/2026	0.4	Review and provide comments re: variance reporting
Hill, Michael	3/25/2026	0.6	Confirm if a subsidiary of a certain vendor should be paid on terms or on cash in advance

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/25/2026	0.8	Provide sensitivity showing details between China and Japan cash in advance paid to date
Hill, Michael	3/25/2026	1.3	Support cash in advance team in North America for questions on processing invoices
Hill, Michael	3/25/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/25/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/25/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/25/2026	0.4	Review certain vendors for timing of payments for North America
Hill, Michael	3/25/2026	1.1	Support cash in advance team in Europe for questions on processing invoices
Hill, Michael	3/25/2026	0.6	Review certain vendors for timing of payments for Europe
Jadoon, Shazim	3/25/2026	1.8	Update SteerCo slides with revised commentary and refreshed analysis
Jadoon, Shazim	3/25/2026	1.4	Prepare detailed summary of Italy plant visit (overdue, key findings and opportunity)
Korol, Sammy	3/25/2026	1.2	Build visualizations highlighting professional fees by firm and type, incorporate into weekly professional fee update presentation, and distribute
Korol, Sammy	3/25/2026	1.3	Create detailed summary table highlighting Middle East accrual impact on tariff forecast by quarter and cost category
Korol, Sammy	3/25/2026	0.8	Build detailed liquidity overview reflecting latest forecasted trapped vs available weekly cash balances, incorporating minimum regional cash requirements
Korol, Sammy	3/25/2026	0.8	Build summary of Middle East cash impact by logistics, direct materials, and energy costs, incorporate into long-term projections, and build clean summary to incorporate in extended projections deck
Korol, Sammy	3/25/2026	0.7	Update professional fee forecast with latest estimates for specific firms, adjusting underlying filing date assumptions and creating dynamic estimates for disbursement timing
Korol, Sammy	3/25/2026	0.9	Update 4-week consolidated cash flow forecast with refined actuals for WE 3/20, calculating variance to latest DIP Budget forecast and estimating unwinds for timing variances
Korol, Sammy	3/25/2026	0.4	Build actual vs forecast variance summary by country and region for WE 3/20 payroll disbursements, corresponding with regional representatives to confirm nature of variances
Korol, Sammy	3/25/2026	1.1	Build detailed receipts forecast breakdown for WE 3/20, detailing base forecast, applied overlays, and finalized forecast; incorporate high-level written summary of overlays by customer and type
Korol, Sammy	3/25/2026	0.4	Create consolidated summary of WE 3/20 actual professional fee disbursements and distribute to Company actuals team to facilitate bank data consolidation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/25/2026	0.3	Correspond with individual professional firms to receive invoices for corresponding fee applications in Court Docket, calculating amounts after holdback and other reductions
Korol, Sammy	3/25/2026	0.7	Create variance summary by individual firm of March monthly professional fee accrual estimates vs actualized amounts so far, supported with explanations for permanent and timing variances
Korol, Sammy	3/25/2026	0.6	Create refreshed monthly liquidity visualization summary, incorporating peak and ending working capital adjustments, and add to weekly liquidity update deck
Korol, Sammy	3/25/2026	0.3	Incorporate latest actual professional fee invoices in tracker and record variance to prior estimates
Korol, Sammy	3/25/2026	1.0	Build detailed variance analysis of forecast vs actual receipts for WE 3/20 by customer, region, and country, highlighting key contributors by region and corresponding with Company to confirm explanations for variances
Qu, Shilin	3/25/2026	1.1	Review top overdue customers in EMEA with latest collector notes
Qu, Shilin	3/25/2026	1.4	Analyze global AR week on week movement with customers highlighted
Schmelter, Griffen	3/25/2026	0.7	Prepare listing of all companies bank accounts to show the jurisdiction which they are located in
Schmelter, Griffen	3/25/2026	1.0	Update consolidated actuals file with results from regional actuals files for week ending 3/20
Schmelter, Griffen	3/25/2026	1.3	reconcile the variance report to the companies cash actuals report for week ending 3/20
Schmelter, Griffen	3/25/2026	0.5	Create draft variance report for week ending 3/20
Schmelter, Griffen	3/25/2026	0.6	Add first day motion relief payments to the weekly variance report in WE 3/20
Schmelter, Griffen	3/25/2026	0.5	Determine total payments in EMEA on behalf of NAFTA in week ending 3/20
Schmelter, Griffen	3/25/2026	0.6	Determine the amount of intercompany which is in transit between week ending 3/20 and 3/27
Shiffman, David	3/25/2026	0.8	Review OTC and PTP materials in advance of call with Ad Hoc Group and Management
Shiffman, David	3/25/2026	0.8	Correspond with Management regarding professional fee forecasts
Shiffman, David	3/25/2026	1.8	Review updated long term projections presentation materials and provide feedback to A&M team
Shiffman, David	3/25/2026	0.5	Call with Purchasing, Treasury and A&M to plan for following week's payment processing
Shiffman, David	3/25/2026	2.1	Review draft liquidity materials for upcoming Board meeting with A&M team and incorporate revisions based on feedback
Waismann, Heitor	3/25/2026	0.2	Correspond with Ankura, re.: latest status of professional fee invoice
Waismann, Heitor	3/25/2026	0.2	Review A&M's weekly professional fee summary prepared by A&M member

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/25/2026	2.4	Update long term cash flow presentation with changes to FDM and adjustments to bridge waterfall charts requested by A&M leader
Waismann, Heitor	3/25/2026	0.9	Update long term cash flow model with adjustments to FDM disbursements
Waismann, Heitor	3/25/2026	0.5	Prepare comparison between prior FDM relief forecast and current forecast, segregating by impacts up to June, post June and pre-Emergence
Webber, Dan	3/25/2026	0.3	Review of weekly DIP variance materials for week ended 3/20/26
Grossi, Nick	3/26/2026	0.5	Call with P Gund (Ankura) M. Wakefield (Alix), to discuss liquidity initiatives
Grossi, Nick	3/26/2026	1.2	Review and provide comments re: 13-week cash flow report
Hill, Michael	3/26/2026	0.3	Coordinate how to schedule in the future payments for North America
Hill, Michael	3/26/2026	0.9	Coordinate timing of payments to ensure liquidity needs are met
Hill, Michael	3/26/2026	0.4	Coordinate how to schedule in the future payments for Europe
Hill, Michael	3/26/2026	1.7	Support cash in advance team in North America for questions on processing invoices particularly with regards to timing
Hill, Michael	3/26/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/26/2026	1.6	Support cash in advance team in Europe for questions on processing invoices particularly with regards to timing
Hill, Michael	3/26/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/26/2026	0.2	Send out daily cash in advance summary tracker
Jadoon, Shazim	3/26/2026	1.8	Prepare list of initiatives identified in the Italy plant visit including next steps, initiative owner and metrics to track
Jadoon, Shazim	3/26/2026	0.6	Correspond with company on collection sessions
Jadoon, Shazim	3/26/2026	0.4	Correspond with company on factoring sessions
Jadoon, Shazim	3/26/2026	0.7	Follow-up with client on priorities / sessions for next week
Jadoon, Shazim	3/26/2026	1.6	Prepare steerco deck slides with updated commentary analysis and detail
Korol, Sammy	3/26/2026	1.2	Build updated VoV between latest 4-week consolidated cash flow forecast and prior, calculating variance due to forecast adjustments vs actualization and unwinding timing variances with refreshed underlying assumptions
Korol, Sammy	3/26/2026	0.4	Create consolidated view of long-term tariff and other headwinds forecast and incorporate new slide into extended projections deck

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/26/2026	0.3	Update Variance Report WE 3/20 with explanations for payroll variances by region and country and confirm key variances with Company
Korol, Sammy	3/26/2026	0.8	Clean WE 3/20 bank transactions related to non-operating activities and map to recipients currently incorporated in the non-operating forecast from DIP Budget Update WE 3/20
Korol, Sammy	3/26/2026	1.8	Create refreshed 13-week outlook visualization, incorporating base forecast tying to latest DIP Budget, adjusted balances based on customer initiatives, and dynamic working capital adjustment projections based on liquidity sensitivities
Korol, Sammy	3/26/2026	1.1	Update weekly 4-week consolidated cash flow forecast with latest estimates for WE 3/27 deferrals, FDM, and regional allocations based on inputs from VMT
Korol, Sammy	3/26/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/20 and latest factoring updates
Korol, Sammy	3/26/2026	0.3	Build variance summary comparing actual tariff disbursements in WE 3/20 by region and recipient based on bank data vs latest DIP Budget
Korol, Sammy	3/26/2026	0.5	Update Variance Report WE 3/20 with high-level explanations for key variances by recipient in SG&A and Non-Op forecasts by region (EMEA, NAFTA, Japan, Other), confirming key variances with Company
Korol, Sammy	3/26/2026	0.3	Remap WE 3/20 SG&A transactions to corresponding recipients from the latest DIP Budget Update and incorporate into database of historical SG&A actuals
Korol, Sammy	3/26/2026	0.3	Create weekly summary of actual remittances and advances for a certain factoring facility from WE 1/23 to 3/13
Korol, Sammy	3/26/2026	0.5	Update factoring facility rollforward for a certain factor based on actualized raw invoice data and feedback from Company
Korol, Sammy	3/26/2026	0.7	Construct variance summary by region of forecasted non-operating activities versus actual amounts in WE 3/20, incorporating commentary and corresponding with Company to clarify variances
Korol, Sammy	3/26/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest vendor spend forecast and historical trends
Korol, Sammy	3/26/2026	0.4	Incorporate explanations into Variance Report WE 3/20 for variances in material spend, FDM spend, professional fee disbursements, DIP interest payments, and tariffs, for each region
Korol, Sammy	3/26/2026	0.4	Update DIP Budget Variance Report WE 3/20 with latest inputs from Company and distribute preliminary draft
Korol, Sammy	3/26/2026	0.4	Construct variance summary by region and recipient of forecasted SG&A versus actual amounts from WE 3/20, corresponding with Company to clarify variances at the recipient level
Korol, Sammy	3/26/2026	0.5	Write commentary on Variance Report WE 3/20 to explain receipts variance by region and customer (EMEA, NAFTA, Japan, Other), confirming key variances with the Company
Korol, Sammy	3/26/2026	0.2	Incorporate WE 3/20 non-operating activity into the combined database of SG&A and Non-Op historical actuals
Qu, Shilin	3/26/2026	1.3	Track Promise-to-Pay (PTP) commitments vs actual cash collections

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Qu, Shilin	3/26/2026	1.3	Update steerco top customers and balance of trade updates
Qu, Shilin	3/26/2026	0.8	Update balance of trade balances with NAFTA balances to form a more comprehensive view
Qu, Shilin	3/26/2026	0.8	Build the bridge from global AR balance to local collection scope
Qu, Shilin	3/26/2026	1.1	Segment overdue balances into deductions and collectable balances
Qu, Shilin	3/26/2026	1.2	Identify data quality issues impacting visibility (e.g. inconsistent reason codes, missing fields)
Qu, Shilin	3/26/2026	0.8	Update steerco AR overview slides with revised analysis commentary and detail
Qu, Shilin	3/26/2026	1.2	Create break down of aging profile (0–30, 31–60, 61–90, 90+) to identify concentration of risk
Schmelter, Griffen	3/26/2026	0.2	Working session with D. Webber, G. Schmelter (A&M) to discuss cash actuals reporting and upcoming potential disbursements for reforecast
Schmelter, Griffen	3/26/2026	1.4	Update payroll mapping within the regional actuals models for week ending 3/20 to tie to company sources
Schmelter, Griffen	3/26/2026	0.8	Create internal version of the intercompany report for week ending 3/20
Schmelter, Griffen	3/26/2026	1.0	Create finalized version of the Variance report for week ending 3/20
Schmelter, Griffen	3/26/2026	0.4	Correspond with company actuals team regarding proposed plan to accommodate Easter vacations
Schmelter, Griffen	3/26/2026	0.3	Correspond with actuals team on monthly operating report results and reconciliations
Schmelter, Griffen	3/26/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/20 and latest factoring updates
Schmelter, Griffen	3/26/2026	1.7	Update internal and external versions of receipts by customer based on company input for week ending 3/20
Shiffman, David	3/26/2026	1.4	Review analysis provided by Company regarding estimated impact of zero day terms from customer and provide feedback
Shiffman, David	3/26/2026	1.8	Prepare updated weekly liquidity deliverable, provide to A&M team for review and prepare revisions based on feedback received
Shiffman, David	3/26/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest vendor spend forecast and historical trends
Shiffman, David	3/26/2026	1.1	Review preliminary variance report and provide commentary to A&M team
Shiffman, David	3/26/2026	0.7	Correspond with Treasury regarding latest factoring outlook
Shiffman, David	3/26/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/20 and latest factoring updates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/26/2026	1.7	Review long term cash flow projections materials and provide feedback to A&M team
Shiffman, David	3/26/2026	0.5	Call with SVP, Management and A&M to review working capital initiatives
Waismann, Heitor	3/26/2026	0.8	Prepare variance report commentary for material disbursements and first day motion relief
Waismann, Heitor	3/26/2026	0.3	Prepare summary of timing and permanent impacts of receipts variances for week ending 3/20
Waismann, Heitor	3/26/2026	0.2	Correspond with A&M VMT team, re.: non-posted accounts payable composition
Waismann, Heitor	3/26/2026	0.5	Call with D. Shiffman, H. Waismann, G. Schmelter, S. Korol (A&M) and Company to review preliminary DIP Budget variance report for WE 3/20 and latest factoring updates
Waismann, Heitor	3/26/2026	0.2	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest vendor spend forecast and historical trends
Waismann, Heitor	3/26/2026	0.2	Correspond with Company, re.: refreshed Capex forecast
Waismann, Heitor	3/26/2026	1.2	Review variance report commentary for receipts, SG&A and non-operating items
Waismann, Heitor	3/26/2026	0.2	Correspond with Company, re.: minimum cash calculation for covenant purposes
Waismann, Heitor	3/26/2026	2.4	Prepare weekly bridge between current DIP budget to prior long term cash flow, highlighting impacts from factoring facilities, 0-day term impact from specific customer and CIA
Waismann, Heitor	3/26/2026	0.6	Update covenant analysis to calculate minimum cash balance for week ending 3/6 for covenant purposes
Webber, Dan	3/26/2026	0.2	Working session with D. Webber, G. Schmelter (A&M) to discuss cash actuals reporting and upcoming potential disbursements for reforecast
Webber, Dan	3/26/2026	0.4	Correspond with Company management on IP valuation, and review of related materials
Grossi, Nick	3/27/2026	1.2	Review proforma end of week cash balances and near-term forecast. Provide comments re: same
Grossi, Nick	3/27/2026	1.1	Prepare materials to support liquidation analysis and cash flow scenarios
Grossi, Nick	3/27/2026	1.2	Draft liquidity slides to support risk and opportunities
Hill, Michael	3/27/2026	1.2	Remove potential duplicate payments from the payment run for North America
Hill, Michael	3/27/2026	0.9	Remove potential duplicate payments from the payment run for Europe
Hill, Michael	3/27/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/27/2026	1.2	Support cash in advance team in North America for questions on processing invoices particularly with regards to timing

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/27/2026	1.1	Support cash in advance team in Europe for questions on processing invoices particularly with regards to timing
Hill, Michael	3/27/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/27/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Jadoon, Shazim	3/27/2026	1.5	Review of latest BoT schedule and validate timing milestones and required follow-up
Jadoon, Shazim	3/27/2026	1.4	Review of EMEA initiatives, and consolidation of data into a tracker
Jadoon, Shazim	3/27/2026	1.1	Review list of customers / countries requiring for review and KAMS / FMs to contact
Jadoon, Shazim	3/27/2026	0.9	Identify key priorities and next steps prior to session with Company
Jadoon, Shazim	3/27/2026	1.3	Review EMEA collections file, and identify broken promise to pay
Korol, Sammy	3/27/2026	0.3	Refresh receipts variance analysis summary and reconcile against DIP Budget Variance Analysis for WE 3/20
Korol, Sammy	3/27/2026	0.2	Correspond with individual professional firms to receive invoices for corresponding fee applications in Court Docket, calculating amounts after holdback and other reductions
Korol, Sammy	3/27/2026	0.2	Update payroll variance commentary on DIP Budget Variance Report for WE 3/20 based on latest Company feedback
Korol, Sammy	3/27/2026	0.7	Build clean summary of actual professional fee disbursements in WE 3/20 based on raw bank data in EMEA, Japan, and NAFTA, reconciling against pro fee tracker and incorporating into DIP Budget Variance Report support files
Qu, Shilin	3/27/2026	1.2	Track invoice-level overdue duration to identify long-standing aged items requiring escalation
Qu, Shilin	3/27/2026	1.6	Identify broken PTPs and quantify associated exposure
Qu, Shilin	3/27/2026	1.7	Map ownership of issues across functions (OTC, supply chain, logistics, sales, customer AP)
Qu, Shilin	3/27/2026	1.8	Set up Alteryx workflow for week on week AR movement to automate analytics
Schmelter, Griffen	3/27/2026	1.2	Create external version of the intercompany report for week ending 3/20
Schmelter, Griffen	3/27/2026	0.3	Create external version of the consolidated actuals model for week ending 3/20
Schmelter, Griffen	3/27/2026	0.5	Correspond with external parties to distribute the 3/20 variance report and supporting schedules
Shiffman, David	3/27/2026	1.1	Prepare updates to cash flow projections materials for A&M and Management review
Shiffman, David	3/27/2026	0.8	Correspond with A&M and Company regarding customer zero day terms

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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Simion, Tony	3/27/2026	1.4	Review and edit new presentation materials related to potential liquidity support requests from customers
Waismann, Heitor	3/27/2026	0.2	Correspond with K&E, re.: proper Company legal entity to address professional fee invoice
Waismann, Heitor	3/27/2026	1.0	Prepare summary of latest Capex schedule provided by Company and changes versus currently schedule in use
Waismann, Heitor	3/27/2026	0.7	Review final variance report and ancillary files
Waismann, Heitor	3/27/2026	1.8	Prepare answers to FTI diligence questions on 3/20 DIP budget, re.: Sales & Receipts, including factoring
Waismann, Heitor	3/27/2026	0.2	Correspond with Company, re.: request approval for final variance report for week ending in 3/20
Waismann, Heitor	3/27/2026	2.1	Prepare answers to FTI diligence questions on 3/20 DIP budget, re.: Expenses and disbursements
Grossi, Nick	3/28/2026	1.0	Provide presentation w/r/t extended cash flow forecast
Shiffman, David	3/28/2026	1.0	Prepare updates to cash flow projections materials for A&M and Management review
Grossi, Nick	3/29/2026	0.6	Coordinate pro forma exit materials for distribution
Hill, Michael	3/29/2026	0.8	Update the cash in advance vendor analysis for data for the week
Hill, Michael	3/29/2026	1.3	Match up new vendors in the model for the week with the master vendors for the Company
Hill, Michael	3/29/2026	0.8	Update statistics for cash in advance vendors updated for the week
Hill, Michael	3/29/2026	0.6	Update analysis for vendor spend by month for all cash in advance vendors
Hill, Michael	3/29/2026	0.7	Update analysis for vendors that were previously on cash in advance that are now back on terms due to Trade Agreements
Shiffman, David	3/29/2026	1.0	Prepare updates to cash flow projections materials for A&M and Management review
Draude, Richard	3/30/2026	1.6	Consolidate vendor allocation numbers and treasury amounts paid for comparison to payment report data received
Grossi, Nick	3/30/2026	1.2	Reconcile past-due invoices to cash collection remittances
Grossi, Nick	3/30/2026	1.2	Review and provide comments re: long-term cash flow forecast
Grossi, Nick	3/30/2026	0.8	Prepare zero-day terms reporting and coordinate invoices for customer submission
Grossi, Nick	3/30/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze latest funding needs, long-term projections, and adjustments to the liquidity overview and weekly liquidity update decks
Hill, Michael	3/30/2026	1.1	Analyze top ten vendors globally for postpetition period and past few weeks

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Hill, Michael	3/30/2026	0.3	Update vendor management deck for updated metrics for cash in advance
Hill, Michael	3/30/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/30/2026	0.4	Provide a status update for invoices needing to still be released
Hill, Michael	3/30/2026	0.4	Provide status updates for certain vendors in North America for treatment of postpetition invoices
Hill, Michael	3/30/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/30/2026	0.8	Update cash in advance payments received for a certain region
Hill, Michael	3/30/2026	0.4	Provide status updates for certain vendors in Europe for treatment of postpetition invoices
Hill, Michael	3/30/2026	0.2	Correspond re: top ten vendors globally for postpetition period and past few weeks with details into certain vendors
Hill, Michael	3/30/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/30/2026	1.4	Support cash in advance team in Europe for questions on processing invoices particularly with regards to timing
Hill, Michael	3/30/2026	1.3	Support cash in advance team in North America for questions on processing invoices particularly with regards to timing
Jadoon, Shazim	3/30/2026	1.3	Review of latest Global AR Aged ledger report
Jadoon, Shazim	3/30/2026	0.9	Review of quick win initiatives in preparation for call with client
Jadoon, Shazim	3/30/2026	1.3	Prepare client overdue documentation for session
Korol, Sammy	3/30/2026	0.3	Correspond with individual professional firms to receive invoices for corresponding fee applications in Court Docket, calculating amounts after holdback and other reductions
Korol, Sammy	3/30/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze latest funding needs, long-term projections, and adjustments to the liquidity overview and weekly liquidity update decks
Korol, Sammy	3/30/2026	1.2	Create extended liquidity projections and corresponding S&U tailored for a certain emergence date, separating out DIP, EL loans, and adequate protection
Korol, Sammy	3/30/2026	0.9	Build detailed VoV comparing two extended monthly cash flow forecasts with different emergence dates and liquidity funding scenarios
Korol, Sammy	3/30/2026	0.9	Build detailed factoring facility rollforward for a new facility, incorporating dilution reserves, assignment fees, cash impact, and other activity; calculate actuals based on invoice data and incorporate refreshed go-forward estimates

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/30/2026	0.8	Build 4-week cumulative actual vs. forecasted receipts variance summaries for the last four DIP Budget cycles, including consolidated commentary
Korol, Sammy	3/30/2026	0.7	Build and distribute detailed factoring facility rollforward for a specific facility, incorporating actual assignments and remittances and remaining forecast based on raw invoice data
Korol, Sammy	3/30/2026	1.1	Build and distribute updated list of past due and upcoming professional fees, incorporating accrual month, Oku and local amounts, invoice status, CNO status, and queue status, verifying amounts with Company and reconciling against docket
Korol, Sammy	3/30/2026	1.1	Create detailed breakdown of prior 4-week consolidated cash flow forecast, separating line-item impact into trapped vs available cash and comparing against minimum regional cash requirements
Korol, Sammy	3/30/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest actuals and go-forward forecast for a certain factoring facility
Korol, Sammy	3/30/2026	0.3	Incorporate latest actual professional fee invoices in tracker and record variance to prior estimates
Korol, Sammy	3/30/2026	0.6	Create preliminary cash flow update deck and outline, incorporating consolidated liquidity outlook visualizations
Korol, Sammy	3/30/2026	0.6	Call with H. Waismann and S. Korol (A&M) to review updated long-term projections and S&U with alternate emergence date scenarios, incorporating variance to prior summary
Schmelter, Griffen	3/30/2026	0.5	Share all finalized variance report from the beginning of 2026 onward
Schmelter, Griffen	3/30/2026	0.7	Determine which professional fee were made In week ending 3/27
Schmelter, Griffen	3/30/2026	0.8	Determine whether inputs were added to the regional actuals files correctly for week ending 3/27
Schmelter, Griffen	3/30/2026	1.2	Add additional transaction activity to account for input issues in the NAFTA actuals model for week ending 3/27
Shiffman, David	3/30/2026	1.7	Prepare updated long term projections materials based on feedback from A&M team
Shiffman, David	3/30/2026	0.5	Discussion of EMEA factoring facilities and related accounting with A&M team
Shiffman, David	3/30/2026	1.6	Prepare and review materials related to 13-week cash forecast and key changes to working capital compared to prior versions for A&M and Company review
Shiffman, David	3/30/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze latest funding needs, long-term projections, and adjustments to the liquidity overview and weekly liquidity update decks
Shiffman, David	3/30/2026	1.8	Prepare and review December emergence scenario for upcoming customer discussions
Shiffman, David	3/30/2026	1.7	Prepare onboarding liquidity materials for Management for A&M review
Shiffman, David	3/30/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to review discuss adjusted sensitivities to cash flow forecast related to customer support

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March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Waismann, Heitor	3/30/2026	0.2	Correspond with FTI, re.: provide answers to their diligence questionnaire related to DIP budget submitted on 3/20
Waismann, Heitor	3/30/2026	0.2	Correspond with Company, re.: SG&A grants collection
Waismann, Heitor	3/30/2026	1.4	Prepare adjustment to long term cash flow forecast supporting bridges comparing latest projections to prior projections after comments from A&M leaders
Waismann, Heitor	3/30/2026	0.4	Prepare summary of past four DIP budget cycle's receipts variance, splitting by trapped regions and available regions
Waismann, Heitor	3/30/2026	0.9	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to analyze latest funding needs, long-term projections, and adjustments to the liquidity overview and weekly liquidity update decks
Waismann, Heitor	3/30/2026	1.1	Prepare analysis on liquidity impact related to CIA, factoring ramp-up and deferral balances between DIP budget submitted on 3/20 compared to DIP budget submitted on 1/23
Waismann, Heitor	3/30/2026	0.6	Call with H. Waismann and S. Korol (A&M) to review updated long-term projections and S&U with alternate emergence date scenarios, incorporating variance to prior summary
Waismann, Heitor	3/30/2026	0.4	Call with D. Shiffman and H. Waismann (A&M) to review discuss adjusted sensitivities to cash flow forecast related to customer support
Waismann, Heitor	3/30/2026	0.6	Prepare sensitivity analysis on latest DIP budget projections to incorporate specific customer's support
Waismann, Heitor	3/30/2026	0.3	Call with H. Waismann and S. Korol (A&M) to review latest actuals and go-forward forecast for a certain factoring facility
Waismann, Heitor	3/30/2026	0.8	Prepare slides to include analysis performed over CIA, factoring and vendor deferral
Waismann, Heitor	3/30/2026	0.2	Correspond with Company, re.: factoring invoices database
Waismann, Heitor	3/30/2026	0.9	Adjust slides including analysis performed over CIA, factoring and vendor deferral after comments from A&M leader
Waismann, Heitor	3/30/2026	0.5	Review final answers for FTI questionnaire after revisions from A&M leader
Waismann, Heitor	3/30/2026	0.6	Review Alix Partners' materials related to proposed adjustments to cash flow before meeting
Waismann, Heitor	3/30/2026	1.7	Prepare analysis on specific factoring ramp-up combined with another specific factoring run off to assess liquidity trough resulted from both
Draude, Richard	3/31/2026	1.6	Consolidate weekly payments made from NAFTA filing entities for WE 3/27
Draude, Richard	3/31/2026	1.4	Consolidate weekly payments made from Japan filing entities for WE 3/27
Grossi, Nick	3/31/2026	0.7	Draft pro forma liquidity projections
Grossi, Nick	3/31/2026	0.4	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest liquidity overview deck and discuss forecasted and actual cash flow impact of factoring activity

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Grossi, Nick	3/31/2026	1.4	Revise extended cash flow projections
Hill, Michael	3/31/2026	0.2	Correspond re: add additional individuals to daily emails for trackers
Hill, Michael	3/31/2026	0.4	Calculate the terms reference for Cash in Advance vendors if they were on terms
Hill, Michael	3/31/2026	1.1	Calculate the total Cash in Advance paid for the past week and what would have been paid if on terms
Hill, Michael	3/31/2026	1.2	Support cash in advance team in Europe for questions on processing invoices particularly with regards to timing
Hill, Michael	3/31/2026	1.1	Support cash in advance team in North America for questions on processing invoices particularly with regards to timing
Hill, Michael	3/31/2026	0.2	Send out daily cash summary for global CIA payments for cash pooling purposes
Hill, Michael	3/31/2026	0.2	Send out daily cash in advance summary tracker
Hill, Michael	3/31/2026	0.2	Send out daily statistics in CIA mailbox metrics
Hill, Michael	3/31/2026	0.9	Update divisional mapping for new purchasers now requesting cash in advance invoices be paid
Jadoon, Shazim	3/31/2026	1.3	Analyze Global AR ledger report and comparison against prior week
Jadoon, Shazim	3/31/2026	0.8	Prepare presentation slides for overdue discussion with company on key customer
Jadoon, Shazim	3/31/2026	1.1	Prepare presentation slides for overdue discussion with company on key customer
Jadoon, Shazim	3/31/2026	0.5	Meeting with company to discuss overdue balances and next steps for key customers
Jadoon, Shazim	3/31/2026	0.8	Meeting with company to discuss overdue balances and next steps for key customers
Jadoon, Shazim	3/31/2026	0.4	Follow-up with company on key priorities for EMEA OTC discuss during session
Jadoon, Shazim	3/31/2026	0.3	Follow-up with company on next steps for key customer overdue
Korol, Sammy	3/31/2026	0.4	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest liquidity overview deck and discuss forecasted and actual cash flow impact of factoring activity
Korol, Sammy	3/31/2026	0.2	Compile and distribute prior DIP Budget Variance Reports and supporting Excel materials for receipts and intercompany transfers
Korol, Sammy	3/31/2026	0.8	Create liquidity outlook visualization of estimated debtor cash balance tied to latest DIP Budget, including working capital adjustments and trapped vs available cash detail
Korol, Sammy	3/31/2026	0.6	Create liquidity outlook visualization of trapped vs available cash balances against minimum cash requirements, tied to latest DIP Budget

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Korol, Sammy	3/31/2026	1.4	Create risk-adjusted liquidity outlook visualization and summary, calculating overall risks, allocating on a monthly level, and representing impact with multiple sensitives
Korol, Sammy	3/31/2026	0.8	Incorporate latest estimates for WE 4/3 trapped vs available cash, restructuring fees, payroll, and material spend into 4-week consolidated cash flow forecast, highlighting estimated unwinds of timing variances
Korol, Sammy	3/31/2026	0.5	Build EUR versions of trapped vs available cash visualization, ending debtor cash balance chart, and factoring facility net liquidity impact graph
Korol, Sammy	3/31/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest liquidity risks and long-term impact to cash flow
Korol, Sammy	3/31/2026	1.9	Create short-term liquidity support decks for select customers, incorporating the current risk-adjusted forecast, customer support initiatives, and detailed liquidity outlook visualizations across multiple funding scenarios
Korol, Sammy	3/31/2026	0.5	Build and distribute detailed forecast analysis by region and customer of WE 4/3 receipts, detailing base forecast and overlays
Korol, Sammy	3/31/2026	1.2	Build updated 4-week consolidated cash flow forecast based on latest actuals in WE 3/27 and Company estimates for WE 4/3, interpreting timing variances and forecasting unwinds
Schmelter, Griffen	3/31/2026	1.0	Determine which intercompany transaction are missing a counter party transactions for week ending 3/27
Schmelter, Griffen	3/31/2026	1.1	Reconcile bank activity to bank balances for week ending 3/27 for the NAFTA actuals model
Schmelter, Griffen	3/31/2026	0.8	Reconcile bank activity to bank balances for week ending 3/27 for the Other Regions actuals model
Schmelter, Griffen	3/31/2026	0.8	Reconcile bank activity to bank balances for week ending 3/27 for the Japan actuals model
Schmelter, Griffen	3/31/2026	1.6	Reconcile bank activity to bank balances for week ending 3/27 for the EMEA actuals model
Schmelter, Griffen	3/31/2026	0.3	Call with company regarding the actualization of the EMEA region for week ending 2/27
Schmelter, Griffen	3/31/2026	0.3	Add and categorize the NAFTA payment run to the NAFTA actuals model for week ending 3/27
Schmelter, Griffen	3/31/2026	0.6	Call with company regarding the actualization of the NAFTA region for week ending 2/27
Schmelter, Griffen	3/31/2026	0.5	Call with company to review current amendment related to lease the company is negotiating rent reductions on
Schmelter, Griffen	3/31/2026	0.7	Call with company regarding the actualization of the Other Regions and Japan for week ending 2/27
Schmelter, Griffen	3/31/2026	0.8	Adjust regional actuals models based on the intercompany reconciliation for week ending 3/27
Schmelter, Griffen	3/31/2026	1.4	Update what transactions were picked up in the Brazil region according to new information from the company for week ending 3/27
Shiffman, David	3/31/2026	1.6	Prepare and review liquidity materials for upcoming customer meetings and provide feedback to A&M team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DIP FINANCING & CASH FLOW

Professional	Date	Hours	Activity
Shiffman, David	3/31/2026	0.5	Discussion with SVP, advisors and Management to review latest liquidity outlook
Shiffman, David	3/31/2026	0.7	Correspond and discuss with P Gund (Ankura) regarding cash flow projection materials for customers
Shiffman, David	3/31/2026	0.6	Discussion with PJT and A&M to review cash flow projections and emergence sources and uses
Shiffman, David	3/31/2026	1.1	Correspond with Treasury regarding recent customer collections issues and expected timing of resolution
Shiffman, David	3/31/2026	0.4	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest liquidity overview deck and discuss forecasted and actual cash flow impact of factoring activity
Shiffman, David	3/31/2026	0.6	Correspond with Treasury and A&M regarding professional fee invoice payments
Shiffman, David	3/31/2026	1.2	Correspond with A&M and PJT regarding cash flow projections diligence questions and related analysis
Shiffman, David	3/31/2026	0.5	Call with D. Shiffman, H. Waismann (A&M) and PJT to review bridge between DIP extension scenario to incremental DIP scenario
Shiffman, David	3/31/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest liquidity risks and long-term impact to cash flow
Simion, Tony	3/31/2026	0.4	attend weekly liquidity update call with Management and Ad Hoc Group Advisors presenting prior week activity and current week estimate
Waismann, Heitor	3/31/2026	1.6	Prepare additional slide containing historical factoring unwind and new factoring facility ram-up, combined with changes related to delayed ramp-up and increased CIA impact
Waismann, Heitor	3/31/2026	1.5	Prepare bridge between DIP extension scenario to incremental DIP scenario
Waismann, Heitor	3/31/2026	0.2	Correspond with Company, re.: minimum cash calculation for covenant purposes
Waismann, Heitor	3/31/2026	0.3	Review adjusted excel file for pro forma cash flow forecast prepared by A&M member
Waismann, Heitor	3/31/2026	0.3	Call with D. Shiffman, H. Waismann, and S. Korol (A&M) to discuss latest liquidity risks and long-term impact to cash flow
Waismann, Heitor	3/31/2026	0.2	Correspond with A&M BP team, re.: DIP budget 3/20 supporting presentation
Waismann, Heitor	3/31/2026	1.1	Update covenant analysis to calculate minimum cash balance for week ending 4/3 for covenant purposes
Waismann, Heitor	3/31/2026	0.4	Call with N. Grossi, D. Shiffman, H. Waismann, and S. Korol (A&M) to review latest liquidity overview deck and discuss forecasted and actual cash flow impact of factoring activity
Waismann, Heitor	3/31/2026	0.5	Call with D. Shiffman, H. Waismann (A&M) and PJT to review bridge between DIP extension scenario to incremental DIP scenario
Subtotal		1,092.7	

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	3/1/2026	0.2	Prepare diligence responses related to UCC member distribution request
Grossi, Nick	3/2/2026	0.3	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Grossi, Nick	3/2/2026	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest long-term projections, vendor spend forecast, and liquidity updates
Korol, Sammy	3/2/2026	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest long-term projections, vendor spend forecast, and liquidity updates
Korol, Sammy	3/2/2026	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest vendor spend forecast and DIP Budget Variance report for WE 2/20
Korol, Sammy	3/2/2026	0.3	Build and distribute customer receipts variance summary of actuals vs forecast for WE 2/20 based on latest data
Loop, Stuart	3/2/2026	0.6	Email correspondence with G. Leiter (Alix) regarding business plan tearsheet materials
O'Toole, Colin	3/2/2026	0.4	Analyze open diligence requests as of 3/2 am
O'Toole, Colin	3/2/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams for 3/2, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	3/2/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company for 3/2 iteration, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
Shiffman, David	3/2/2026	1.1	Review draft responses to UCC advisor's diligence questions related to updated DIP budget and provide feedback to A&M team
Shiffman, David	3/2/2026	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest vendor spend forecast and DIP Budget Variance report for WE 2/20
Shiffman, David	3/2/2026	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest long-term projections, vendor spend forecast, and liquidity updates
Shiffman, David	3/2/2026	1.4	Prepare responses to lender advisor diligence requests for Company review
Waismann, Heitor	3/2/2026	0.2	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest vendor spend forecast and DIP Budget Variance report for WE 2/20
Waismann, Heitor	3/2/2026	0.8	Call with N. Grossi, D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest long-term projections, vendor spend forecast, and liquidity updates
Waismann, Heitor	3/2/2026	0.5	Review final answers to FTI questionnaire after revisions from A&M leader and send to FTI
Waismann, Heitor	3/2/2026	1.3	Prepare simplified debt schedule in dollars and yen Oku for the 13-week period related to latest DIP budget to be shared with FTI
Grossi, Nick	3/3/2026	0.5	Participate in discussion with J DiDonato (Huron) related to matter update

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Grossi, Nick	3/3/2026	0.4	Review and provide comments re: senior lender diligence requests
O'Toole, Colin	3/3/2026	0.2	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
O'Toole, Colin	3/3/2026	0.3	Analyze open diligence requests as of 3/3 am
O'Toole, Colin	3/3/2026	0.9	Analyze request to populate Huron data room, locate various financial requests, update A&M diligence tracker, post to Huron VDR
O'Toole, Colin	3/3/2026	0.4	Assess request from A&M team to establish new VDR to facilitate sharing of Huron data requests, set up data room, invited Huron and A&M personnel
O'Toole, Colin	3/3/2026	0.6	Assess files received from the Company regarding Alix Jan26 financial requests, reviewed files, updated A&M diligence tracker, shared update with Alix team
Shiffman, David	3/3/2026	0.7	Prepare responses to lender advisor diligence requests for Company review
Shiffman, David	3/3/2026	0.9	Prepare responses to FTI diligence requests related to updated liquidity projections
Shiffman, David	3/3/2026	0.5	Call with Huron and A&M to review liquidity outlook and related initiatives
Simion, Tony	3/3/2026	0.2	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Simion, Tony	3/3/2026	0.7	Call with UCC Advisors to discuss status of customer negotiations and diligence requests on business plan
Waismann, Heitor	3/3/2026	1.9	Prepare bridge between latest funding sizing scenario compared to OEs funding scenario for FTI
Webber, Dan	3/3/2026	0.2	Call with T. Simion, D. Webber and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Grossi, Nick	3/4/2026	0.4	Participate in discussion with Senior Lender re: to matter update and diligence
Grossi, Nick	3/4/2026	0.2	Call with UCC related to committee composition
Loop, Stuart	3/4/2026	0.6	Email correspondence with G. Leiter (Alix) regarding business plan tearsheet materials and diligence questions
Loop, Stuart	3/4/2026	0.7	Call with K. Podzorova (PJT) regarding business plan diligence questions from Alix team
Loop, Stuart	3/4/2026	1.1	Review and compile diligence responses for FTI team on business plan materials
Loop, Stuart	3/4/2026	0.5	Call with R. Noone (EY) regarding business plan diligence and tearsheet materials
O'Toole, Colin	3/4/2026	0.3	Analyze open diligence requests as of 3/4 am
O'Toole, Colin	3/4/2026	0.3	Analyze files received from the Company regarding Alix financial requests, reviewed files, updated A&M diligence tracker, shared with Alix team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	3/4/2026	1.0	Weekly diligence call with Management and advisors
Shiffman, David	3/4/2026	0.7	Review draft responses to UCC advisor's liquidity related diligence questions and provide feedback to A&M team
Shiffman, David	3/4/2026	0.6	Correspond with Management and advisors regarding sharing materials with UCC
Waismann, Heitor	3/4/2026	1.5	Prepare answers to FTI's diligence questions related to variance report for week ending 2/27
Waismann, Heitor	3/4/2026	0.7	Adjust simplified debt schedule in dollars and yen Oku for the 13-week period related to latest DIP budget after comments from A&M leader and send to FTI
Waismann, Heitor	3/4/2026	0.2	Call with UCC to discuss miscellaneous liquidity topics
Grossi, Nick	3/5/2026	0.3	Participate in ad hoc advisor status call (Akin, Alix, K&E and PJT)
Korol, Sammy	3/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss past due accounts receivables, new factoring facility status and other liquidity items
Loop, Stuart	3/5/2026	0.4	Respond to G. Leiter (Alix) regarding foreign exchange rate diligence questions on EUR versus JPY
O'Toole, Colin	3/5/2026	0.2	Assess open diligence requests as of 3/5 am
Shiffman, David	3/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss past due accounts receivables, new factoring facility status and other liquidity items
Shiffman, David	3/5/2026	0.8	Review draft responses to UCC advisor's liquidity related diligence questions and provide feedback to A&M team
Waismann, Heitor	3/5/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss past due accounts receivables, new factoring facility status and other liquidity items
Grossi, Nick	3/6/2026	0.4	Review and provide responses to lender diligence request
Korol, Sammy	3/6/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Loop, Stuart	3/6/2026	0.9	Email correspondence with to J. Heyden (Alix) regarding customer support sensitivities
Loop, Stuart	3/6/2026	0.6	Email correspondence with company finance team regarding FY25 customer claims included in EBITDA
O'Toole, Colin	3/6/2026	0.3	Analyze open diligence requests as of 3/6 am
O'Toole, Colin	3/6/2026	0.4	Analyze various diligence requests from Alix and A&M teams, responded to each, updated A&M diligence tracker, forwarded applicable requests to the Company
Shiffman, David	3/6/2026	0.3	Call with UCC advisors to review presentation materials related to liquidity funding needs
Shiffman, David	3/6/2026	0.7	Review draft responses to UCC advisor's liquidity related diligence questions and provide feedback to A&M team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Webber, Dan	3/6/2026	0.4	Correspond with P. Cheong (K&E) and Company management regarding questions about proposed security amounts for certain assets, and review of related materials
Grossi, Nick	3/8/2026	0.9	Participate in discussion with Senior Lender w/r/t to matter update and diligence
Loop, Stuart	3/8/2026	2.2	Email correspondence with G. Leiter and J. Heyden (Alix) regarding salesforce data and revenue bridges
Loop, Stuart	3/8/2026	0.3	Call with G. Leiter (Alix) regarding salesforce data diligence questions
Hamerski, Grace	3/9/2026	0.4	Call with EY team, S. Loop, and G. Hamerski (A&M) to discuss business unit financial tearsheet materials and questions related to business plan
Korol, Sammy	3/9/2026	0.5	Build and distribute customer receipts variance summary of actuals vs forecast for WE 2/27 based on latest data
Korol, Sammy	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 2/27
Korol, Sammy	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest liquidity updates, DIP Budget Update WE 2/20, and DIP Budget Variance Report for WE 2/27
Korol, Sammy	3/9/2026	0.5	Build latest summary of actual vs forecasted working capital adjustments and distribute to UCC
Loop, Stuart	3/9/2026	0.4	Call with EY team, S. Loop, and G. Hamerski (A&M) to discuss business unit financial tearsheet materials and questions related to business plan
Loop, Stuart	3/9/2026	1.2	Email correspondence with S. Nitabach (PJT) regarding business plan diligence responses
Loop, Stuart	3/9/2026	0.3	Call with T. Simion, C. Moore and S. Loop (A&M) regarding proposed diligence responses to FTI team on business plan
Moore, Colin	3/9/2026	0.3	Call with T. Simion, C. Moore and S. Loop (A&M) regarding proposed diligence responses to FTI team on business plan
O'Toole, Colin	3/9/2026	0.8	Prepare draft of weekly reporting for SVP & Alix teams for 3/9, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	3/9/2026	0.4	Assess open diligence requests as of 3/9 am
O'Toole, Colin	3/9/2026	0.7	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company for 3/9 iteration, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
Shiffman, David	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest liquidity updates, DIP Budget Update WE 2/20, and DIP Budget Variance Report for WE 2/27
Shiffman, David	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 2/27
Simion, Tony	3/9/2026	0.3	Call with T. Simion, C. Moore and S. Loop (A&M) regarding proposed diligence responses to FTI team on business plan

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and FTI to review latest liquidity updates, DIP Budget Update WE 2/20, and DIP Budget Variance Report for WE 2/27
Waismann, Heitor	3/9/2026	0.5	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 2/27
Webber, Dan	3/9/2026	0.2	Correspond with J. Tutty (Alix) regarding perfection of certain Italian assets, and review of relevant supporting information
Webber, Dan	3/9/2026	0.2	Correspond with P. Cheong (K&E) regarding questions about proposed security amounts for certain assets
Grossi, Nick	3/10/2026	1.3	Prepare response to lender diligence requests
Grossi, Nick	3/10/2026	0.3	Participate in discussion with J Palacios and J DiDonato (Huron) related to business plan and cash flow forecasting
Grossi, Nick	3/10/2026	0.4	Participate in discussion with B Hunter (Alix) related to near-term liquidity
Korol, Sammy	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss underlying assumptions behind AR and long-term monthly projections
Loop, Stuart	3/10/2026	0.6	Email correspondence with B. Hunter (Alix) regarding business plan diligence on tearsheet materials
Loop, Stuart	3/10/2026	0.9	Call with B. Hunter (Alix) regarding business plan diligence on working capital
Loop, Stuart	3/10/2026	0.2	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Loop, Stuart	3/10/2026	0.4	Call with company team, G. Leiter (Alix) regarding salesforce data trends and changes
Loop, Stuart	3/10/2026	0.6	Call with company team, B. Hunter, et al (Alix) regarding lighting division working capital assumptions
Loop, Stuart	3/10/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding diligence follow up responses for FTI team on business plan
O'Toole, Colin	3/10/2026	0.3	Analyze various diligence requests from A&M team, responded to each, updated A&M diligence tracker, provided available on-hand files
O'Toole, Colin	3/10/2026	0.3	Assess file received from the Company in response to Akin anti-trust request, updated A&M diligence tracker, shared file with Akin team
O'Toole, Colin	3/10/2026	0.2	Analyze open diligence requests as of 3/10 am
O'Toole, Colin	3/10/2026	0.2	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Rybarczyk, Jodi	3/10/2026	0.7	Prepare January MOR Excel financial statements to address diligence request
Shiffman, David	3/10/2026	1.2	Prepare draft responses to lender advisor diligence requests and provide to Management for review
Shiffman, David	3/10/2026	0.5	Weekly discussion with Huron and A&M to review case progress and outstanding diligence requests

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss underlying assumptions behind AR and long-term monthly projections
Shiffman, David	3/10/2026	1.1	Prepare responses to Huron diligence requests and upload to data room
Shiffman, David	3/10/2026	0.5	Weekly liquidity call with A&M, Management, SVP and Ad Hoc Group advisors
Simion, Tony	3/10/2026	0.3	Call with T. Simion and S. Loop (A&M) regarding diligence follow up responses for FTI team on business plan
Simion, Tony	3/10/2026	0.4	Attend weekly call with Senior Lender Advisor regarding customer negotiations and liquidity
Simion, Tony	3/10/2026	0.9	Review draft financial bridge information to support responses to customer advisors related to their diligence questions
Simion, Tony	3/10/2026	0.2	Call with T. Simion, S. Loop and C. O'Toole (A&M) with FTI, Paul Hastings, PJT and K&E teams to discuss updates to the case
Simion, Tony	3/10/2026	1.1	Review and provide comments to issues list prepared by Ad Hoc Group Advisors regarding business unit diligence on base five year plan
Waismann, Heitor	3/10/2026	0.2	Prepare summary of sales-to-receipt model to send to Alix Partners
Waismann, Heitor	3/10/2026	0.3	Call with D. Shiffman, H. Waismann, S. Korol (A&M) and Alix Partners to discuss underlying assumptions behind AR and long-term monthly projections
Webber, Dan	3/10/2026	0.2	Correspond with Company management and J. Tutty (Alix) regarding perfection of certain Italian assets
Cook, Jacob	3/11/2026	0.7	Review of wage and benefit information related to UK employees in response to diligence request
Hamerski, Grace	3/11/2026	0.9	Prepare responses related to business plan and 3-statement model diligence requests
Hamerski, Grace	3/11/2026	0.8	Call with Alix Partners team, K. Podzorova (PJT), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to 3-statement working capital mechanics and divisional assumptions
Loop, Stuart	3/11/2026	0.8	Call with Alix Partners team, K. Podzorova (PJT), S. Loop, and G. Hamerski (A&M) to discuss diligence questions related to 3-statement working capital mechanics and divisional assumptions
Loop, Stuart	3/11/2026	0.4	Email correspondence with M. Hyland (FTI) regarding business plan diligence on salesforce data
Loop, Stuart	3/11/2026	0.6	Call with company, B. Hunter, et al (Alix) to discuss lighting division tearsheets
Loop, Stuart	3/11/2026	1.3	Call with company, B. Hunter, et al (Alix) to discuss electronics division business plan diligence
Loop, Stuart	3/11/2026	0.2	Call with D. de Gosztonyi (PJT) regarding exit financing diligence
Loop, Stuart	3/11/2026	1.1	Email correspondence with G. Leiter (Alix) regarding business plan diligence questions on product lines
O'Toole, Colin	3/11/2026	0.2	Call with C. O'Toole (A&M) and the Company to discuss Alix questions on weekly shipment reporting

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
O'Toole, Colin	3/11/2026	0.3	Analyze open diligence requests as of 3/11 am
O'Toole, Colin	3/11/2026	0.2	Analyze request from Alix regarding weekly dashboard reporting, updated A&M diligence tracker, communicated request to the Company
Shiffman, David	3/11/2026	0.8	Correspond with A&M team regarding Germany balance sheet diligence request
Shiffman, David	3/11/2026	0.6	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al, and various representatives of lenders to discuss case status
Shiffman, David	3/11/2026	1.0	Weekly diligence call with Management and advisors
Shiffman, David	3/11/2026	0.7	Review liquidity related diligence questions from Ad Hoc Group advisors and provide feedback to A&M team
Simion, Tony	3/11/2026	0.8	Call with Ad Hoc Group Advisors regarding modelling assumptions presentation material for next bi-weekly steerco meeting
Simion, Tony	3/11/2026	0.4	Review diligence questions prepared by UCC Advisors regarding business unit sales projects
Webber, Dan	3/11/2026	0.6	Call with D. Webber, D. Shiffman (A&M), E. Swager, N. Adzima (K&E), Company management, S. Park, et al, and various representatives of lenders to discuss case status
Webber, Dan	3/11/2026	0.2	Correspond with J. Palacios (Huron) related to inquiries on prepetition hypothetical liquidation analysis
Grossi, Nick	3/12/2026	0.6	Prepare diligence responses w/r/t to lender request
Loop, Stuart	3/12/2026	0.6	Email correspondence with company finance team regarding salesforce data and business plan diligence
Loop, Stuart	3/12/2026	0.6	Call with company, B. Hunter, et al (Alix), T. Simion and S. Loop (A&M) regarding business plan diligence with divisional teams
O'Toole, Colin	3/12/2026	0.2	Analyze open diligence requests as of 3/12 am
O'Toole, Colin	3/12/2026	0.7	Analyze feedback from A&M team and the Company regarding Alix questions on weekly reporting, draft and share correspondence to Alix addressing their request
Simion, Tony	3/12/2026	0.8	Call with Management to discuss financial bridges of information for presentation materials for customer discussions
Simion, Tony	3/12/2026	0.6	Call with company, B. Hunter, et al (Alix), T. Simion and S. Loop (A&M) regarding business plan diligence with divisional teams
Simion, Tony	3/12/2026	1.2	Review and edit diligence questions from UCC Advisors regarding 5 year business plan
Simion, Tony	3/12/2026	1.6	Review Ad Hoc Group diligence questions related to the base 5 year plan and work with divisional controllers on responses
Korol, Sammy	3/13/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Loop, Stuart	3/13/2026	0.5	Call with C. Moore, T. Simion, S. Loop (A&M) and FTI to discuss UCC diligence requests and status of OEM negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Moore, Colin	3/13/2026	0.5	Call with C. Moore, T. Simion, S. Loop (A&M) and FTI to discuss UCC diligence requests and status of OEM negotiations
O'Toole, Colin	3/13/2026	0.3	Analyze open diligence requests as of 3/13 am
Shiffman, David	3/13/2026	0.6	Correspond with Company and A&M regarding bank lender presentation distribution
Simion, Tony	3/13/2026	0.8	Meeting with Management to prepare and discuss question prior to meeting with UCC Advisors
Simion, Tony	3/13/2026	0.6	Review monthly bank presentation materials prior to the distribution of information to UCC Advisors
Simion, Tony	3/13/2026	1.1	Review information prior to meeting with UCC advisors regarding business plan diligence questions
Simion, Tony	3/13/2026	0.5	Call with C. Moore, T. Simion, S. Loop (A&M) and FTI to discuss UCC diligence requests and status of OEM negotiations
Webber, Dan	3/13/2026	0.2	Prepare for call with Alix, HL, PJT to discuss footprint initiatives in 3-statement model
Webber, Dan	3/13/2026	0.2	Correspond with J. Tutty (Alix) and Company management regarding inquiries from Alix related to Italian security assets
Loop, Stuart	3/14/2026	0.9	Email correspondence with J. Heyden (Alix) regarding business plan diligence
Korol, Sammy	3/16/2026	0.5	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 3/6
O'Toole, Colin	3/16/2026	0.7	Prepare draft of weekly reporting for SVP & Alix teams for 3/16 iteration, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	3/16/2026	0.6	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company for 3/16 iteration, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	3/16/2026	0.4	Assess open diligence requests as of 3/16 am
O'Toole, Colin	3/16/2026	1.1	Analyze February financials received from the Company, updated A&M diligence tracker, requested additional supplemental reporting from the Company, provided available files to Alix team
O'Toole, Colin	3/16/2026	0.3	Assess request from Akin regarding financial statements, updated A&M diligence tracker, retrieved updated file, provided to Akin team
Shiffman, David	3/16/2026	0.7	Prepare draft responses to lender diligence requests and provide to Management for review
Shiffman, David	3/16/2026	0.7	Review factoring related diligence questions from Alix Partners and prepare draft responses
Waismann, Heitor	3/16/2026	0.5	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 3/6
Webber, Dan	3/16/2026	0.3	Correspond with J. Tutty (Alix) and Company management regarding inquiries from Alix related to Italian security assets
Grossi, Nick	3/17/2026	0.3	Participate in discussion with senior lender advisors regarding diligence activities

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	3/17/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/6
Korol, Sammy	3/17/2026	0.4	Build and distribute customer receipts variance summary of actuals vs forecast for WE 3/6 based on latest data
Loop, Stuart	3/17/2026	0.8	Email correspondence with E. Aaserod (EY) regarding customer advances
O'Toole, Colin	3/17/2026	0.2	Assess request from Alix for December bank reporting presentation, search available materials on-hand, share presentation with Alix team
O'Toole, Colin	3/17/2026	0.3	Analyze open diligence requests as of 3/17 am
Shiffman, David	3/17/2026	0.5	Weekly diligence call with Huron and A&M
Shiffman, David	3/17/2026	1.4	Prepare draft responses to lender diligence requests and provide to Management for review
Shiffman, David	3/17/2026	1.1	Review draft diligence responses to FTI and provide feedback to A&M team
Shiffman, David	3/17/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/6
Waismann, Heitor	3/17/2026	0.4	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/6
Waismann, Heitor	3/17/2026	0.3	Review proposed answers to FTI's diligence questions proposed by A&M leader
Waismann, Heitor	3/17/2026	1.0	Prepare answers to FTI's diligence questions related to variance report for week ending 3/6
Webber, Dan	3/17/2026	0.2	Correspond with S. Loop (A&M) regarding diligence responses for FTI related to real estate footprint assumptions in Business Plan
Webber, Dan	3/17/2026	0.2	Review OEM support negotiation summary prepared to address FTI diligence inquiry
Grossi, Nick	3/18/2026	0.4	Participate in discussion with lender re: matter update
Loop, Stuart	3/18/2026	0.2	Call with B. Hunter (Alix) regarding business plan diligence on intercompany
Loop, Stuart	3/18/2026	1.3	Compile diligence response on business plan materials for FTI team
Loop, Stuart	3/18/2026	0.9	Compile diligence to B. Hunter (Alix) regarding business plan questions on balance sheet
O'Toole, Colin	3/18/2026	0.4	Analyze files received from the Company regarding Alix February financial requests, reviewed files, updated A&M diligence tracker, shared with Alix team, requested additional files from the Company
O'Toole, Colin	3/18/2026	0.3	Analyze open diligence requests as of 3/18
Shiffman, David	3/18/2026	1.0	Weekly diligence call with lender, Management and advisors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	3/18/2026	0.7	Call with Huron to review latest diligence request list
Simion, Tony	3/18/2026	0.9	Review and provide comments to potential financial materials to be shared with customer advisors regarding baseline business plan
Simion, Tony	3/18/2026	0.6	Call with Ad Hoc Group Advisors regarding business plan diligence questions for purpose of customer negotiations
Simion, Tony	3/18/2026	0.4	Call with UCC Advisors to discuss business plan diligence and monthly reporting items
Simion, Tony	3/18/2026	0.6	Call with Management to discuss financial information to be presented to customer advisors
Simion, Tony	3/18/2026	0.8	Review diligence questions from Ad Hoc Group Advisors and Company responses related to real estate questions
Webber, Dan	3/18/2026	0.4	Calls with B. Hunter (Alix) regarding diligence questions related to the Company's real estate portfolio
Gudeman, Brian	3/19/2026	1.2	Create OEM offer summary for UCC advisors
Loop, Stuart	3/19/2026	0.4	Email correspondence with J. Heyden (Alix) regarding business plan diligence
Loop, Stuart	3/19/2026	1.0	Call with company finance team, G. Walford, et al (EY) regarding 5-year business plan assumptions and diligence
Loop, Stuart	3/19/2026	0.7	Call with D. de Gosztonyi, et al. (PJT) and J. Heyden, et al. (Alix) regarding OEM presentation materials
O'Toole, Colin	3/19/2026	0.3	Analyze open diligence requests as of 3/19 am
O'Toole, Colin	3/19/2026	0.7	Analyze requirements for transitioning diligence responsibilities, create document outlining roles, responsibilities and tasks on a monthly and weekly basis
O'Toole, Colin	3/19/2026	0.4	Assess files received from the Company regarding Alix Feb26 financial requests, reviewed files, updated A&M diligence tracker, shared update with Alix team
O'Toole, Colin	3/19/2026	0.4	Analyze request from K&E for sales detail in UK, updated A&M diligence tracker, communicated request to the Company
O'Toole, Colin	3/19/2026	0.3	Analyze final February financials received from the Company, updated A&M diligence tracker, shared files with Alix team
O'Toole, Colin	3/19/2026	0.4	Assess new FDI legal requests from Akin team, create a new tab in Master Diligence Tracker, communicate requests to the Company
Simion, Tony	3/19/2026	0.8	Call with Ad Hoc Group Advisors to discuss presentation materials that potentially will be shared with customer advisors
Webber, Dan	3/19/2026	0.2	Correspond with E. Cheng, et al. (FTI), N. Howard, et al. (K&E) regarding OEM negotiation summary materials
Webber, Dan	3/19/2026	0.2	Review of correspondence from J. Yip (Akin) regarding diligence requests on certain IP and Machinery values
Hamerski, Grace	3/20/2026	2.1	Prepare summary income statements for consolidated business and business units for purposes of business plan diligence requests
Korol, Sammy	3/20/2026	0.3	Create weekly summary of latest CIA actuals and distribute accordingly

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	3/20/2026	0.5	Call with company, D. de Gosztanyi, et al. (PJT) and J. Heyden, et al. (Alix) regarding OEM presentation materials
Loop, Stuart	3/20/2026	0.8	Build out revenue walk for foreign currency in business plan
Loop, Stuart	3/20/2026	0.6	Call with G. Leiter (Alix) regarding accounts payable assumptions and diligence in 5-year business plan
Loop, Stuart	3/20/2026	1.2	Review and provide comments to C. Moore (A&M) on revenue splits and backlog data for EY diligence requests
Loop, Stuart	3/20/2026	0.7	Email correspondence with G. Walford, et al (EY) diligence responses on business plan backlog assumptions
O'Toole, Colin	3/20/2026	0.7	Assess sales data received from the Company, parsed data to fulfill K&E request for UK and Thailand request for Akin team, shared respective outputs with each team individually
O'Toole, Colin	3/20/2026	0.3	Analyze open diligence requests as of 3/20 am
O'Toole, Colin	3/20/2026	0.5	Analyze request from Alix on January bank reporting, exchange correspondence with A&M team, locate relevant file, shared file with Alix and explanation
Simion, Tony	3/20/2026	0.6	Review country level sales information from business plan for purposes of providing to counsel for diligence questions
Webber, Dan	3/20/2026	0.3	Correspond with B. Gudeman (A&M), G. Leiter (Alix), and Company management regarding certain assumptions related to OEM counterclaims
Webber, Dan	3/20/2026	0.4	Correspond with Company management and J. Yip, et al. (Akin) regarding requested information related to IP in Italy, and review of related support information
Webber, Dan	3/20/2026	0.4	Review analysis by A&M using Company management data that aligns certain OEM support received in 2025 to certain claims made by Company
Webber, Dan	3/20/2026	0.2	Review schedule of certain forecasted unusual and operational restructuring costs in three statement model
Loop, Stuart	3/21/2026	1.3	Compile proposed diligence responses to OEM business plan questions on income statements
Loop, Stuart	3/21/2026	0.8	Email correspondence with J. Heyden (Alix) regarding business plan diligence on OEM cash flow materials
Gudeman, Brian	3/23/2026	0.3	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Hyland, E. Cheng, M. Diaz, and others (FTI) to discuss status of OEM negotiations
Gudeman, Brian	3/23/2026	0.6	Review of questions in relation to updated total OEM offers and counters from UCC. Provided notes to A&M team member
Gudeman, Brian	3/23/2026	1.4	Update include EBITDA impact for FTI request for OEM offer information, sent to K&E and A&M teams for review
Hamerski, Grace	3/23/2026	0.3	Correspond with A&M re: latest thinking 3-statement model as input to financial diligence packages for business unit teams
Korol, Sammy	3/23/2026	1.2	Create detailed cumulative receipts variance summary by customer, region, and country for the 4-weeks ending WE 2/13; incorporate detailed commentary based on prior variance reporting and actual receipts data, and distribute

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Korol, Sammy	3/23/2026	1.1	Build summary of working capital adjustments and vendor spend assumptions behind DIP Budget Update WE 3/20 and distribute to advisors
Korol, Sammy	3/23/2026	0.8	Create long-term Non-Operating monthly forecast by region and recipient and distribute clean summary to advisors
Korol, Sammy	3/23/2026	0.4	Build and distribute customer receipts variance summary of actuals vs forecast for WE 2/20 based on latest data
Korol, Sammy	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Loop, Stuart	3/23/2026	0.3	Call with S. Loop, D. Webber (A&M), J. Heyden (Alix), D. De Gosztanyi (PJT) regarding business plan diligence request questions for certain OEM advisor
Loop, Stuart	3/23/2026	0.7	Email correspondence with E. Aaserod (EY) regarding diligence questions on business plan and 2025 actual financial results
O'Toole, Colin	3/23/2026	0.5	Assess working capital requests received from Alix, updated A&M diligence tracker, communicated requests to the Company
O'Toole, Colin	3/23/2026	0.6	Create transition documentation for weekly SVP reporting package, share repository of previous reports and transition documentation with A&M team
O'Toole, Colin	3/23/2026	0.6	Prepare draft of weekly reporting for SVP & Alix teams for 3/23 iteration, compile various dashboard reports, draft correspondence to SVP/Alix, share draft with the Company to solicit feedback
O'Toole, Colin	3/23/2026	0.4	Create repository of Monthly Financial Requests on A&M shared site, load with all standard monthly requests from Sep25 - Feb26
O'Toole, Colin	3/23/2026	0.4	Revise weekly correspondence to SVP & Alix teams to incorporate feedback from the Company for 3/23 iteration, update files with newer versions, posted files to Box for UCC, shared correspondence with SVP & Alix team
O'Toole, Colin	3/23/2026	0.6	Create repository of Weekly SVP Email materials on A&M shared site, load with all shared reports for Sep25 - Mar26
O'Toole, Colin	3/23/2026	0.4	Analyze open diligence requests as of 3/23/2026
Shiffman, David	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Shiffman, David	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Shiffman, David	3/23/2026	0.5	Call with Alix Partners, PJT and A&M to review customer advisor diligence questions
Simion, Tony	3/23/2026	0.3	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Hyland, E. Cheng, M. Diaz, and others (FTI) to discuss status of OEM negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	3/23/2026	0.6	Call with Ad Hoc Group Advisors regarding current case timeline and best approach to sharing with customer advisors
Simion, Tony	3/23/2026	0.6	Review and edit potential diligence information requested by UCC advisors regarding latest customer proposals
Waismann, Heitor	3/23/2026	0.6	Prepare answers to FTI's diligence questions related to variance report for week ending 3/13
Waismann, Heitor	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Waismann, Heitor	3/23/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to review latest liquidity updates and DIP Budget Variance Report for WE 3/13 and discuss submitted DIP budget on 3/20
Webber, Dan	3/23/2026	0.9	Reconcile variances between prior versions of OEM support data received by FTI to the latest version of the summary of OEM offers vs. Company asks
Webber, Dan	3/23/2026	0.3	Call with S. Loop, D. Webber (A&M), J. Heyden (Alix), D. De Gosztanyi (PJT) regarding business plan diligence request questions for certain OEM advisor
Webber, Dan	3/23/2026	0.4	Correspond with T. Simion (A&M) and M. Hyland (FTI) regarding diligence questions related to OEM support offers vs. Company asks
Webber, Dan	3/23/2026	0.2	Correspond with S. Loop (A&M) regarding diligence responses related to OEM-funded footprint initiatives and how restructuring costs flow through three-statement model
Webber, Dan	3/23/2026	0.2	Correspond with G. Leiter (Alix) regarding bridging data between Alix OEM scenario assumptions and three-statement model output
Webber, Dan	3/23/2026	0.3	Correspond with J. Tutty (Alix) regarding perfection of certain Italian assets, and review of relevant supporting information
Webber, Dan	3/23/2026	0.2	Correspond with R. Butterworth (Akin) regarding requested information related to IP in Italy
Webber, Dan	3/23/2026	0.2	Correspond with Company management and J. Yip, et al. (Akin) regarding requested information related to IP in Italy, and review of related support information
Webber, Dan	3/23/2026	0.3	Call with T. Simion, D. Webber, B. Gudeman (A&M), M. Hyland, E. Cheng, M. Diaz, and others (FTI) to discuss status of OEM negotiations
Webber, Dan	3/23/2026	0.3	Review diligence list prepared by certain OEM advisors related to Business Plan assumptions
Webber, Dan	3/23/2026	0.3	Review of summary of OEM support offers vs. Company asks prepared for FTI
Webber, Dan	3/23/2026	0.2	Review of certain forecasted cash flow figures prepared in response to OEM diligence questions
Gudeman, Brian	3/24/2026	0.4	Update total OEM offer and ask summary, sent to UCC for review
Korol, Sammy	3/24/2026	0.4	Create detailed summary of 13-week Tariffs & Other Headwinds forecast by type and recipient, reconcile against latest DIP Budget, and distribute to UCC

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Time Detail by Activity
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DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Korol, Sammy	3/24/2026	0.6	Create detailed summary of 13-week SG&A forecast by region, country, and recipient, reconcile against latest DIP Budget, and distribute to UCC
Korol, Sammy	3/24/2026	0.6	Create detailed summary of 13-week Non-Operating Activities forecast by region, country, and recipient, reconcile against latest DIP Budget, and distribute to UCC
Loop, Stuart	3/24/2026	0.8	Email correspondence with company accounting team and E. Aaserod (EY) regarding customer advance liabilities
Shiffman, David	3/24/2026	0.5	Call with PJT and A&M to review draft responses to customer diligence questions
Shiffman, David	3/24/2026	0.7	Correspond with Debtor advisors regarding draft responses to customer diligence questions
Shiffman, David	3/24/2026	0.4	Weekly diligence call with Huron and A&M
Shiffman, David	3/24/2026	1.3	Prepare draft responses to lender diligence requests and provide to Management for review
Simion, Tony	3/24/2026	0.4	Review latest diligence request list from UCC advisors in advance of call
Simion, Tony	3/24/2026	0.4	Attend meeting with advisors to the secured lenders regarding liquidity update and customer negotiations
Simion, Tony	3/24/2026	1.2	Review and provide comments to latest diligence request items from the customer advisors
Simion, Tony	3/24/2026	0.6	Call with UCC advisor to discuss latest information on customer negotiations
Simion, Tony	3/24/2026	0.4	Call with Ad Hoc Group Advisors regarding information requests for purposes of customer negotiations
Webber, Dan	3/24/2026	0.2	Review correspondences with M. Wakefield and J. Heyden (Alix) regarding diligence responses to certain OEMs
Webber, Dan	3/24/2026	0.2	Correspond with Company management regarding requested information related to IP in Italy
Webber, Dan	3/24/2026	0.2	Review diligence responses to list prepared by certain OEM advisors related to Business Plan assumptions
Webber, Dan	3/24/2026	1.7	Review of IP valuations provided by Company management including reconciliation between previously provided data sets and certain diligence questions from Akin
Loop, Stuart	3/25/2026	0.9	Call with company, C. Gilbert, et al (GT) regarding business plan diligence and assumptions
O'Toole, Colin	3/25/2026	0.4	Analyze request from Alix regarding YTD26 financials, update A&M diligence tracker, communicate request to the Company. Assess response received from the Company, relay information to Alix team
O'Toole, Colin	3/25/2026	0.4	Assess responses received from the Company regarding Akin FDI requests, reviewed responses, updated A&M diligence tracker, shared responses with Akin team
O'Toole, Colin	3/25/2026	0.3	Analyze request received from Alix team regarding Jan26 financial information, exchanged correspondence with A&M team, shared response with Alix team

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Shiffman, David	3/25/2026	1.1	Finalize diligence responses for lenders and distribute ahead of weekly diligence call
Simion, Tony	3/25/2026	0.4	Call with Ad Hoc Group Advisors regarding diligence questions and responses from customer advisors
Waismann, Heitor	3/25/2026	1.7	Prepare answers to FTI's diligence questions related to January's long term cash flow forecast, accounts payables section
Waismann, Heitor	3/25/2026	1.4	Prepare answers to FTI's diligence questions related to January's long term cash flow forecast, accounts receivables section
Waismann, Heitor	3/25/2026	1.3	Prepare answers to FTI's diligence questions related to January's long term cash flow forecast, operating assumptions section
Korol, Sammy	3/26/2026	0.7	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review DIP Budget Update WE 3/20, vendor spend forecast, current obligations, and underlying assumptions
Loop, Stuart	3/26/2026	1.2	Compile responses and email correspondence with G. Walford (EY) regarding business diligence for impairment testing analysis
Loop, Stuart	3/26/2026	1.1	Call with company, E. Cheng, et al (FTI), T. Simion, D. Webber and S. Loop (A&M) regarding business plan diligence on divisional financial assumptions
Loop, Stuart	3/26/2026	0.9	Email correspondence with G. Leiter (Alix) regarding salesforce data diligence questions
Shiffman, David	3/26/2026	1.0	Weekly diligence call with lenders, Management and advisors
Simion, Tony	3/26/2026	1.1	Call with company, E. Cheng, et al (FTI), T. Simion, D. Webber and S. Loop (A&M) regarding business plan diligence on divisional financial assumptions
Waismann, Heitor	3/26/2026	1.9	Prepare answers to FTI's diligence questions related to January's long term cash flow forecast, cash flows section
Waismann, Heitor	3/26/2026	0.7	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review DIP Budget Update WE 3/20, vendor spend forecast, current obligations, and underlying assumptions
Webber, Dan	3/26/2026	0.2	Review correspondences from Company management regarding revised pension detail
Webber, Dan	3/26/2026	0.2	Prepare for call to discuss prepetition collateral with Huron
Webber, Dan	3/26/2026	1.1	Call with company, E. Cheng, et al (FTI), T. Simion, D. Webber and S. Loop (A&M) regarding business plan diligence on divisional financial assumptions
Webber, Dan	3/26/2026	0.2	Correspond with G. Leiter (Alix), S. Loop, G. Hamerski, B. Gudeman (A&M) regarding diligence requests related to OEM support in three statement model
Korol, Sammy	3/27/2026	0.4	Draft and distribute responses to UCC questions on underlying assumptions and variance to prior for SG&A and Non-Operating estimates in the latest DIP Budget
Korol, Sammy	3/27/2026	0.3	Create weekly summary of latest CIA actuals and distribute to Ad Hoc Group advisors
Loop, Stuart	3/27/2026	0.9	Email correspondence with G. Leiter (Alix) regarding salesforce data and inventory diligence questions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Loop, Stuart	3/27/2026	2.2	Compile diligence responses for AT Kearny team regarding historical income statements
Loop, Stuart	3/27/2026	0.2	Call with G. Leiter, et al. (Alix) regarding days inventory on hand by business unit
Simion, Tony	3/27/2026	0.4	Review and provide comments to latest list of diligence requests from customer advisors
Simion, Tony	3/27/2026	0.6	Meeting with Ad Hoc Group Advisors related to proposed liquidity support presentation to be shared with customer advisors
Simion, Tony	3/27/2026	0.8	Review and provide comments to latest round of diligence questions from the UCC advisors
Grossi, Nick	3/28/2026	1.6	Review and prepare OE diligence responses
Simion, Tony	3/28/2026	0.7	Review liquidity diligence materials prepared to be shared with customer group financial advisors
Simion, Tony	3/28/2026	0.6	Review due diligence list from customer group financial advisor and prepare initial responses for team
Korol, Sammy	3/30/2026	0.7	Build detailed factoring facility rollforward for a certain facility, tie to latest DIP Budget, incorporate guaranty and post-guaranty activity, and distribute to UCC
Korol, Sammy	3/30/2026	0.4	Build and distribute customer receipts variance summary of actuals vs forecast for WE 2/20 based on latest data
Korol, Sammy	3/30/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to analyze historical receipts and disbursements, vendor obligations, current DIP Budget, and underlying assumptions
Korol, Sammy	3/30/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review DIP Budget Update WE 3/20, DIP Budget Variance Report for WE 3/20, and latest liquidity updates
Loop, Stuart	3/30/2026	1.1	Compile diligence responses for AT Kearny team regarding historical income statements at 2026 budget rate
Loop, Stuart	3/30/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss business plan presentation materials
Loop, Stuart	3/30/2026	0.8	Compile divisional and product line tearsheet for green technologies division
Loop, Stuart	3/30/2026	0.7	Email correspondence with G. Leiter and J. Heyden (Alix) regarding OEM diligence requests on business plan materials
Loop, Stuart	3/30/2026	0.9	Call with company, D. de Gosztanyi, et al. (PJT), J. Heyden (Alix), P. Gund (Ankura), T. Simion and S. Loop (A&M) to discuss OEM diligence materials
Loop, Stuart	3/30/2026	1.4	Outline business plan presentation materials for upcoming discussion with management team on development and assumptions
Shiffman, David	3/30/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review DIP Budget Update WE 3/20, DIP Budget Variance Report for WE 3/20, and latest liquidity updates
Shiffman, David	3/30/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to analyze historical receipts and disbursements, vendor obligations, current DIP Budget, and underlying assumptions

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Simion, Tony	3/30/2026	0.4	Review responses prior to distribution related to requests from customer advisors
Simion, Tony	3/30/2026	0.9	Call with company, D. de Gosztanyi, et al. (PJT), J. Heyden (Alix), P. Gund (Ankura), T. Simion and S. Loop (A&M) to discuss OEM diligence materials
Simion, Tony	3/30/2026	0.8	Review and provide comments to customer information requests and associated presentation materials
Simion, Tony	3/30/2026	0.7	Review and edit responses prior to distribution regarding materials to be shared with Ad Hoc Group Advisors on customer discussions
Simion, Tony	3/30/2026	0.3	Call with T. Simion and S. Loop (A&M) to discuss business plan presentation materials
Simion, Tony	3/30/2026	0.3	Call with Ad Hoc Group Advisors regarding customer presentation materials and associated changes
Waismann, Heitor	3/30/2026	0.7	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and FTI to review DIP Budget Update WE 3/20, DIP Budget Variance Report for WE 3/20, and latest liquidity updates
Waismann, Heitor	3/30/2026	0.9	Call with D. Shiffman, H. Waismann, S. Korol (A&M), and Alix Partners to analyze historical receipts and disbursements, vendor obligations, current DIP Budget, and underlying assumptions
Waismann, Heitor	3/30/2026	0.3	Correspond with FTI, re.: answering to additional follow-ups sent by FTI
Webber, Dan	3/30/2026	0.4	Correspond with Company management, and E. Swager (K&E) regarding certain IP in Italy
Caruso, Nicholas	3/31/2026	0.3	Call with UCC advisors, N. Caruso (A&M), A. Shahbain (A&M) to provide a vendor update
Korol, Sammy	3/31/2026	0.4	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review historical disbursements and vendor obligations, analyzing go-forward assumptions
Loop, Stuart	3/31/2026	1.4	Call with company, E. Aaserod (EY) and C. Pope (Alix) regarding balance sheet detail
Loop, Stuart	3/31/2026	1.3	Outline proposed responses to FTI diligence questions on sales forecast materials and salesforce development
Shahbain, Abraham	3/31/2026	0.3	Call with UCC advisors, N. Caruso (A&M), A. Shahbain (A&M) to provide a vendor update
Shiffman, David	3/31/2026	0.8	Correspond with Treasury regarding lender diligence requests
Simion, Tony	3/31/2026	0.4	Aggregate documents to prepare to load into customer advisor data room based on request
Simion, Tony	3/31/2026	0.6	Call with Ad Hoc Group Advisors to discuss timing for finalizing materials for customer discussions this week
Simion, Tony	3/31/2026	0.8	Review and provide comment to summary information from base business plan financials requested by customer advisors
Waismann, Heitor	3/31/2026	2.7	Prepare summary of Alix Partners' changes sensitizing for different outcomes related to increased disbursements
Waismann, Heitor	3/31/2026	0.4	Call with H. Waismann, S. Korol (A&M), and Alix Partners to review historical disbursements and vendor obligations, analyzing go-forward assumptions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

DUE DILIGENCE & INFORMATION REQUESTS

Professional	Date	Hours	Activity
Waismann, Heitor	3/31/2026	1.4	Review adjusted pro forma forecast from Alix Partners provided following a meeting to discuss first initial changes
Subtotal		215.3	

FEE APP

Professional	Date	Hours	Activity
Corbett, Natalie	3/3/2026	1.1	Incorporate edits from counsel and re-compile January fee application
Korol, Sammy	3/3/2026	1.3	Finalize January monthly fee application, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Shahbain, Abraham	3/3/2026	0.4	Review and provide feedback on January fee app
Simion, Tony	3/3/2026	0.6	Review and propose edits to draft exhibits of January Fee Application
Korol, Sammy	3/6/2026	1.1	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	3/10/2026	1.3	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	3/13/2026	0.8	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Athreya, Abhi	3/16/2026	2.5	Prepare February monthly fee statement aggregating A&M timekeeper submissions and ensuring compliance with U.S. Trustee Guidelines
Athreya, Abhi	3/17/2026	2.0	Prepare February monthly fee statement aggregating A&M timekeeper submissions and ensuring compliance with U.S. Trustee Guidelines
Korol, Sammy	3/17/2026	0.8	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	3/20/2026	1.8	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Athreya, Abhi	3/21/2026	2.9	Prepare February monthly fee statement aggregating A&M timekeeper submissions and ensuring compliance with U.S. Trustee Guidelines
Athreya, Abhi	3/22/2026	2.7	Prepare February monthly fee statement aggregating A&M timekeeper submissions and ensuring compliance with U.S. Trustee Guidelines
Korol, Sammy	3/22/2026	2.2	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	3/22/2026	0.4	Prepare and distribute preliminary draft of February monthly fee application based on aggregated A&M timekeeper submissions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

FEE APP

Professional	Date	Hours	Activity
Corbett, Natalie	3/23/2026	1.9	Compile expenses for February fee application
Korol, Sammy	3/23/2026	2.1	Prepare February monthly fee statement, aggregating A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Korol, Sammy	3/24/2026	2.4	Prepare and distribute preliminary draft February monthly fee statement, finalizing A&M timekeeper submissions and conducting compliance review under U.S. Trustee Guidelines
Simion, Tony	3/24/2026	0.4	Review and provide comments to preliminary list of monthly expenses
Korol, Sammy	3/25/2026	2.3	Adjust February monthly fee statement with latest feedback from legal counsel, conducting compliance review under U.S. Trustee Guidelines, and distribute refined draft
Simion, Tony	3/25/2026	0.4	Conduct preliminary review and proposed edits to monthly DTRs summarized from group
Corbett, Natalie	3/26/2026	1.6	Compile February fee application and validate invoices balances and support
Corbett, Natalie	3/30/2026	1.1	incorporate edits from counsel and re-compile February fee application
Korol, Sammy	3/31/2026	1.4	Prepare and distribute final draft of February monthly fee statement, conducting final compliance review under U.S. Trustee Guidelines
Subtotal		35.5	

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/4/2026	0.2	Correspond with Company and A&M to distribute February MOR request list
Rybarczyk, Jodi	3/4/2026	0.5	Prepare updates to February MOR request list
Rybarczyk, Jodi	3/4/2026	0.3	Prepare updates to March reporting calendar
Schmelter, Griffen	3/4/2026	1.1	Analyze MOR report for week ending 2/6 to determine whether MOR ties to variance report for given week in EMEA and Other Regions
Schmelter, Griffen	3/5/2026	0.6	Call with company regarding step by step of how to complete the Monthly Operating Report file for EMEA and Japan
Schmelter, Griffen	3/6/2026	0.2	Call with company regarding review of draft MOR for EMEA and Japan for February
Schmelter, Griffen	3/6/2026	0.3	Call with company regarding step by step of how to complete the Monthly Operating Report file for NAFTA and Other Regions
Weiland, Brad	3/6/2026	0.4	Review and analyze February monthly operating report data
Weiland, Brad	3/6/2026	0.2	Correspond with client re monthly operating report data
Rybarczyk, Jodi	3/11/2026	1.2	Prepare February MOR working file - base structure, prior month data

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Schmelter, Griffen	3/11/2026	0.3	Call with company regarding review of Monthly Operating Report for EMEA and Japan for week ending 2/27
Schmelter, Griffen	3/11/2026	0.3	Call with company regarding review of Monthly Operating Report for NAFTA and Other Regions for week ending 2/27
Korol, Sammy	3/12/2026	1.7	Create detailed view of all February professional fee disbursements per MOR reporting requirements, incorporating Fx rates at time of disbursement, original invoiced amounts, and additional invoice and firm details
Korol, Sammy	3/12/2026	0.6	Create detailed view of all February disbursements to OCPs, incorporating local currency and relevant firm details
Rybarczyk, Jodi	3/12/2026	0.4	Prepare February AP aging report for internal reporting
Weiland, Brad	3/12/2026	0.3	Review monthly operating report data and open items re same
Rybarczyk, Jodi	3/13/2026	2.7	Prepare February MOR working file - cover, questionnaire, taxes
Rybarczyk, Jodi	3/13/2026	0.3	Correspond with Company re: follow ups for MOR requests
Rybarczyk, Jodi	3/13/2026	1.4	Prepare draft February MOR financial statements workbook
Rybarczyk, Jodi	3/16/2026	1.6	Prepare February MOR cash schedule in U.S. dollars
Rybarczyk, Jodi	3/17/2026	2.3	Update February MOR working file - balance sheet, income statement
Rybarczyk, Jodi	3/17/2026	2.3	Update February MOR working file - cash schedule, bank balances
Rybarczyk, Jodi	3/17/2026	1.7	Prepare draft February MOR financial statements workbook - income statement
Rybarczyk, Jodi	3/17/2026	1.8	Prepare draft February MOR financial statements workbook - balance sheet
Schmelter, Griffen	3/18/2026	0.3	Call with company regarding review of Monthly Operating Report for NAFTA and Other Regions for week ending 3/6
Rybarczyk, Jodi	3/19/2026	0.2	Correspond with Company re: open items for February MOR
Rybarczyk, Jodi	3/19/2026	0.7	Research new accounts in February trial balances and assign mapping
Rybarczyk, Jodi	3/19/2026	0.3	Correspond with A&M and Company re: February MOR confirmations
Rybarczyk, Jodi	3/19/2026	2.2	Reconcile February professional fees to source listings and fee applications
Rybarczyk, Jodi	3/19/2026	2.6	Update February MOR working file - AR and AP details
Rybarczyk, Jodi	3/19/2026	1.7	Update February MOR working file - professional fees
Rybarczyk, Jodi	3/19/2026	0.9	Reconcile chapter 11 professional fees accrual to balance sheet accounts

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Schmelter, Griffen	3/19/2026	0.2	Call with company regarding review of Monthly Operating Report for EMEA and Japan for week ending 3/6
Rybarczyk, Jodi	3/20/2026	1.9	Update February MOR working file - liability splits
Rybarczyk, Jodi	3/20/2026	2.4	Prepare February intercompany liabilities analysis for reporting
Rybarczyk, Jodi	3/23/2026	2.2	Update February MOR financial statements workbook - revised financials
Rybarczyk, Jodi	3/23/2026	2.1	Update February MOR working file - balance sheet, income statement
Rybarczyk, Jodi	3/23/2026	2.6	Update February MOR working file - liability splits, attachments
Rybarczyk, Jodi	3/23/2026	0.3	Draft February MOR global note disclosures
Weiland, Brad	3/24/2026	0.4	Review monthly operating report data preparation and status re same
Rybarczyk, Jodi	3/25/2026	1.1	Adjust February MOR working file - AR and AP summaries
Rybarczyk, Jodi	3/25/2026	0.2	Correspond with Company re: follow up on payments to ordinary course professionals
Rybarczyk, Jodi	3/25/2026	1.8	Adjust February MOR working file - professional fees, questionnaire, attachments
Rybarczyk, Jodi	3/25/2026	1.3	Adjust February intercompany liabilities analysis
Rybarczyk, Jodi	3/25/2026	2.4	Adjust February MOR working file - liability splits
Weiland, Brad	3/25/2026	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report financial information
Weiland, Brad	3/25/2026	0.3	Review liabilities data for monthly operating report preparation
Weiland, Brad	3/25/2026	0.4	Review and analyze monthly operating report materials for February and status re same
Weiland, Brad	3/25/2026	0.2	Correspond with J. Rybarczyk (A&M) re monthly operating report
Rybarczyk, Jodi	3/26/2026	0.2	Correspond with Company and A&M to deliver February MOR draft reports
Rybarczyk, Jodi	3/26/2026	0.2	Correspond with Company re: status of March financials and liability splits
Rybarczyk, Jodi	3/26/2026	0.9	Prepare February MOR attachments and organize required support and schedules
Rybarczyk, Jodi	3/26/2026	1.4	Prepare February MOR reporting package for company review
Rybarczyk, Jodi	3/26/2026	0.4	Print February MOR draft reports and confirm completeness and final review

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

MONTHLY OPERATING REPORT

Professional	Date	Hours	Activity
Rybarczyk, Jodi	3/26/2026	0.9	Review sample MOR draft report for completeness and accuracy
Rybarczyk, Jodi	3/26/2026	1.6	Prepare final updates to February MOR Excel working file
Weiland, Brad	3/26/2026	0.6	Review and analyze monthly operating report materials
Weiland, Brad	3/26/2026	0.2	Correspond with S. Loop (A&M), J. Rybarczyk (A&M) re monthly operating report financial information
Weiland, Brad	3/27/2026	0.3	Follow up re monthly operating report completion status
Rybarczyk, Jodi	3/30/2026	0.2	Correspond with Company and A&M to request February MOR approvals
Rybarczyk, Jodi	3/30/2026	0.3	Correspond with A&M re: payments to certain retained professionals
Rybarczyk, Jodi	3/30/2026	0.8	Prepare adjustments to February MOR working file - payments to professionals
Rybarczyk, Jodi	3/30/2026	2.7	Perform review of February MOR working file for completeness and accuracy
Weiland, Brad	3/30/2026	0.8	Review draft monthly operating report materials
Rybarczyk, Jodi	3/31/2026	0.5	Print February MOR PDF reports with signatures
Rybarczyk, Jodi	3/31/2026	1.6	Print final February MOR PDF reports with barcodes
Rybarczyk, Jodi	3/31/2026	2.7	Check sample of February MOR reports to Excel working file
Rybarczyk, Jodi	3/31/2026	0.9	Prepare February MOR reporting package for filing
Rybarczyk, Jodi	3/31/2026	1.6	Perform trend analysis for February MOR figures compared to prior months
Weiland, Brad	3/31/2026	0.2	Correspond with client, J. Rybarczyk re monthly operating report approval and filing
Weiland, Brad	3/31/2026	0.2	Correspond with T. Cairns (Pachulski), J. Rybarczyk (A&M) re monthly operating report filing
Weiland, Brad	3/31/2026	0.7	Review and analyze filing drafts of February monthly operating reports
Weiland, Brad	3/31/2026	0.3	Review filed monthly operating report materials

Subtotal	71.8

REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	3/1/2026	0.2	Review comments from P. Gund (Ankura) to least version of master lease presentation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Gudeman, Brian	3/2/2026	0.4	Call with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the transition of the lease assumption exhibit responsibilities and associated file
Schmelter, Griffen	3/2/2026	0.4	Call with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the transition of the lease assumption exhibit responsibilities and associated file
Schmelter, Griffen	3/2/2026	1.8	Update select leases deck per comments from A&M colleagues received on 3/1
Simion, Tony	3/2/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	3/2/2026	0.4	Call with D. Webber, B. Gudeman, and G. Schmelter (A&M) regarding the transition of the lease assumption exhibit responsibilities and associated file
Webber, Dan	3/2/2026	0.5	Call with T. Simion, D. Webber (A&M), P. Gund (Ankura), B. Hunter (Alix) and members of Ad Hoc Group to discuss certain real estate leases
Webber, Dan	3/2/2026	0.3	Review of latest draft of master real estate presentation
Schmelter, Griffen	3/4/2026	0.6	Call with D. Webber, G. Schmelter (A&M) and company regarding updates to select real estate leases go-forward strategy and current status
Webber, Dan	3/4/2026	0.6	Call with D. Webber, G. Schmelter (A&M) and company regarding updates to select real estate leases go-forward strategy and current status
Schmelter, Griffen	3/9/2026	1.4	Add slide related to the renegotiation of an additional lease to the exceptional lease portfolio presentation
Schmelter, Griffen	3/9/2026	0.6	Update select real estate deck per comments received from A&M colleague regarding lease assumption dates
Webber, Dan	3/9/2026	0.2	Correspond with G. Schmelter (A&M) regarding revisions to master lease presentation to accommodate certain lease negotiation
Webber, Dan	3/9/2026	0.2	Correspond with Company management, P. Gund (Ankura) regarding proposed marketing process for certain real estate disposition, and review of relevant documentation
Schmelter, Griffen	3/11/2026	0.5	Call with D. Webber, G. Schmelter (A&M), P. Gund (Ankura), and Company management latest updates on certain real estate lease negotiations
Webber, Dan	3/11/2026	0.5	Call with P. Gund (Ankura), B. Hunter (Alix) and members of the Ad Hoc Group to discuss latest updates on certain real estate lease negotiations
Webber, Dan	3/11/2026	0.5	Call with D. Webber, G. Schmelter (A&M), P. Gund (Ankura), and Company management latest updates on certain real estate lease negotiations
Schmelter, Griffen	3/12/2026	1.0	Update exceptional leases presentation to include targeted and achieved saving metrics for specific properties
Simion, Tony	3/12/2026	0.6	Review Management summary of site sale materials prior to distribution to Ad Hoc Group Advisors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	3/12/2026	0.3	Correspond with Company management and G. Schmelter (A&M) regarding data inputs for master real estate lease presentation and other ancillary analyses
Webber, Dan	3/12/2026	0.2	Review analysis by Company management related to certain negotiated real estate lease renewal
Schmelter, Griffen	3/13/2026	1.0	Update select leases presentation to reflect comments received from A&M colleagues on 3/13
Webber, Dan	3/13/2026	0.7	Review of latest version of master real estate lease materials
Schmelter, Griffen	3/15/2026	0.4	Correspond with company regarding Update targeted savings amounts within the select leases presentation
Schmelter, Griffen	3/16/2026	0.7	Participate in call with D. Webber, G. Schmelter (A&M) and company regarding target savings related to leased property and progress in sales process of owned property
Schmelter, Griffen	3/16/2026	1.6	Create presentation related to what property is held for sale and notes related to the execution to these processes
Webber, Dan	3/16/2026	0.2	Correspond with G. Schmelter (A&M) regarding Update master real estate lease presentation, and review of related materials from Company management
Webber, Dan	3/16/2026	0.7	Participate in call with D. Webber, G. Schmelter (A&M) and company regarding target savings related to leased property and progress in sales process of owned property
Schmelter, Griffen	3/17/2026	1.4	Create owned property listing showcasing all company property that is currently viewed as for sale
Webber, Dan	3/17/2026	0.2	Review correspondences between P. Gund (Ankura), E. Swager (K&E), and Company management regarding certain lease renegotiations
Webber, Dan	3/17/2026	0.4	Correspond with Company management and G. Schmelter (A&M) regarding certain potential real estate dispositions, and review of related data
Schmelter, Griffen	3/18/2026	1.2	Update the owned real estate excel per comments received from A&M colleagues on sale designations
Schmelter, Griffen	3/18/2026	0.8	Update real estate for sale presentation based on incremental properties that are being half for sale
Webber, Dan	3/18/2026	0.4	Correspond with P. Gund (Ankura), G. Schmelter (A&M), and Ad Hoc Group regarding list of owned real estate properties, and available related data
Webber, Dan	3/18/2026	0.2	Correspond with G. Schmelter (A&M) regarding update to owned real estate schedule and related presentation
Webber, Dan	3/18/2026	0.6	Review of presentation summarizing owned real estate available for sale
Webber, Dan	3/19/2026	0.4	Correspond with Company management regarding edits to summary slides on real estate properties held for sale
Webber, Dan	3/19/2026	0.3	Review of updates made to latest real estate presentation on properties held for sale
Schmelter, Griffen	3/20/2026	0.2	Correspond regarding the owned property listing and property held for sale documents with company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	3/20/2026	0.3	Review latest master real estate lease summary materials based on latest correspondences from Company management
Webber, Dan	3/20/2026	0.3	Correspond with P. Gund (Ankura), T. Simion, G. Schmelter (A&M), and Company management regarding historical appraisal values for certain properties
Webber, Dan	3/20/2026	0.2	Review transaction summary data for certain real estate disposition
Webber, Dan	3/23/2026	0.6	Review correspondences between P. Gund (Ankura), Company management, and the Ad Hoc Group regarding certain real estate lease negotiations
Webber, Dan	3/23/2026	0.2	Review of proposal for rent renegotiation for certain leased plant
Schmelter, Griffen	3/24/2026	0.6	Call with D. Webber, G. Schmelter (A&M) and company regarding go-forward plans for specific leases and owned properties
Schmelter, Griffen	3/24/2026	0.7	Working session with D. Webber and G. Schmelter (A&M) regarding updates to the Cuartel business case
Schmelter, Griffen	3/24/2026	0.3	Call with D. Webber, G. Schmelter (A&M) and company regarding appraisals of owned property and other real estate updates
Schmelter, Griffen	3/24/2026	0.4	Correspond with company regarding Update various real estate presentation prior to an all hand real estate call
Webber, Dan	3/24/2026	0.4	Review correspondences between P. Gund (Ankura), Company management, and the Ad Hoc Group regarding certain real estate lease negotiations
Webber, Dan	3/24/2026	0.3	Call with D. Webber, G. Schmelter (A&M) and company regarding appraisals of owned property and other real estate updates
Webber, Dan	3/24/2026	0.6	Call with D. Webber, G. Schmelter (A&M) and company regarding go-forward plans for specific leases and owned properties
Webber, Dan	3/24/2026	0.4	Correspond with G. Schmelter (A&M) regarding edits to owned real estate materials with certain appraisal values, and review of related materials
Webber, Dan	3/24/2026	0.7	Working session with D. Webber and G. Schmelter (A&M) regarding updates to the Cuartel business case
Schmelter, Griffen	3/25/2026	0.9	Call with D. Webber, G. Schmelter (A&M), and company regarding updates to the current status of various company real estate holdings
Schmelter, Griffen	3/25/2026	1.7	Create sheet depicting the appraisals of various owned property for discussion purposes
Simion, Tony	3/25/2026	0.6	Review latest updates on potential plant sale in preparation for discussion with Ad Hoc Group Advisors
Webber, Dan	3/25/2026	0.9	Call with D. Webber, G. Schmelter (A&M), and company regarding updates to the current status of various company real estate holdings
Webber, Dan	3/25/2026	0.2	Review letter to certain real estate landlord regarding request for square footage and cost reduction
Webber, Dan	3/25/2026	0.2	Correspond with G. Schmelter (A&M), Ad Hoc Group regarding feedback on list of owned real estate properties
Webber, Dan	3/25/2026	0.2	Review cost comparison for location alternatives related to certain plant lease renewal

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

REAL ESTATE

Professional	Date	Hours	Activity
Webber, Dan	3/25/2026	0.5	Review correspondences between P. Gund (Ankura), Company management, and the Ad Hoc Group regarding certain real estate lease negotiations
Webber, Dan	3/25/2026	0.2	Review letter to certain real estate landlord to commence negotiations for lease extension
Webber, Dan	3/25/2026	0.2	Review proposal of diligence requests from Company management for certain real estate lease landlord
Schmelter, Griffen	3/26/2026	1.2	Update select real estate leases deck based on comments received from company on progress in lease negotiation as of 3/26
Webber, Dan	3/26/2026	0.4	Correspond with P. Gund (Ankura) and Company management regarding process to renegotiate certain lease provisions
Webber, Dan	3/26/2026	0.2	Correspond with E. Steinfeld (K&E) and Company management regarding payment of certain postpetition amounts to real estate landlord
Webber, Dan	3/26/2026	0.6	Review correspondences between P. Gund (Ankura), Company management, and the Ad Hoc Group regarding certain real estate lease negotiations
Webber, Dan	3/26/2026	0.3	Review correspondences from Company management regarding certain real estate leases negotiations
Schmelter, Griffen	3/27/2026	0.4	Call with D. Webber, G. Schmelter (A&M), P. Gund (Ankura) and Company management to discuss a potential real estate disposition
Webber, Dan	3/27/2026	0.4	Call with D. Webber, G. Schmelter (A&M), P. Gund (Ankura) and Company management to discuss a potential real estate disposition
Webber, Dan	3/27/2026	0.2	Prepare for call with Ad Hoc Group to discuss certain real properties
Webber, Dan	3/27/2026	0.5	Call with P. Gund (Ankura), B. Hunter (Alix) and members of the Ad Hoc Group to discuss latest updates on certain real estate lease negotiations
Webber, Dan	3/27/2026	0.3	Correspond with Company management, Ad Hoc Group, E. Swager (K&E) regarding details of potential real estate asset sale
Webber, Dan	3/27/2026	0.6	Revise real estate summary materials for potential real estate disposition
Webber, Dan	3/28/2026	0.2	Correspond with G. Schmelter (A&M) regarding work plan for week ended 4/3/2026
Schmelter, Griffen	3/30/2026	1.1	Call with company regarding potential plan sale in Korea to discuss current negotiating position
Schmelter, Griffen	3/31/2026	1.3	Call with Japan team at company overseeing the sale of a plan in Korea to discuss the status of the negotiations
Webber, Dan	3/31/2026	0.2	Correspond with G. Schmelter (A&M) and E. Swager, N. Howard (K&E) regarding assumptions for potential sale transaction
Subtotal		42.6	

TRAVEL TIME

Professional	Date	Hours	Activity

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

TRAVEL TIME

Professional	Date	Hours	Activity
Espinoza, Nanci	3/1/2026	2.6	50% of travel time from Cleveland to Mexico City
Croche, Patricio	3/2/2026	2.2	50% of travel time from Mexico City to Company plant
ten Cate, Sanna	3/2/2026	4.0	50% of travel time from New York City to a Company plant
Yosaitis, Brad	3/2/2026	4.0	50% of travel time from Washington DC to a Company plant
Simion, Tony	3/3/2026	1.5	50% of travel time from DTW to MDW
Espinoza, Nanci	3/4/2026	1.7	50% of travel time from Mexico City to Houston
Flores, Alejandro	3/5/2026	1.0	50% of travel time from the Company plant to Employee's home (ground transportation)
Simion, Tony	3/5/2026	1.5	50% of travel time from MDW to DTW
Croche, Patricio	3/6/2026	3.4	50% of travel time from Company plant to Mexico city
ten Cate, Sanna	3/6/2026	5.0	50% of travel time from Company Plant to New York City
Yosaitis, Brad	3/6/2026	5.0	50% of travel time from Company Plant to Washington DC
Espinoza, Nanci	3/8/2026	2.5	50% of travel time from Houston to Mexico City
Flores, Alejandro	3/8/2026	1.1	50% of travel time from Employee's home to the Company plant (ground transportation)
Croche, Patricio	3/9/2026	1.2	50% of travel time from Employee's home to the Company plant (ground transportation)
ten Cate, Sanna	3/9/2026	4.0	50% of travel time for New York City to Mexico City
Turner, Cari	3/9/2026	1.3	50% of travel time from Dallas, TX to Chicago, IL (travel delays)
Yosaitis, Brad	3/9/2026	5.5	50% of travel time for DC to Company Plant
Espinoza, Nanci	3/11/2026	2.3	50% of travel time from Mexico City to Houston
Croche, Patricio	3/12/2026	0.9	50% of travel time from the Company plant to Mexico City (ground transportation)
Flores, Alejandro	3/12/2026	1.0	50% of travel time from the Company plant to Employee's home (ground transportation)
ten Cate, Sanna	3/12/2026	6.0	50% of travel time from Company Plant to New York City
Turner, Cari	3/12/2026	1.1	50% of travel time from Chicago, IL to Dallas, TX

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

TRAVEL TIME

Professional	Date	Hours	Activity
Yosaitis, Brad	3/12/2026	5.0	50% of travel time from Company Plant to Washington DC
Grossi, Nick	3/15/2026	4.0	50% of travel time from ORD to MXP
Shiffman, David	3/15/2026	4.0	50% of travel time from Newark to Milan
Espinoza, Nanci	3/16/2026	2.1	50% of travel time from Houston to Mexico City
Flores, Alejandro	3/16/2026	1.0	50% of travel time from Employee's home to the Company plant (ground transportation)
Jadoon, Shazim	3/16/2026	3.7	50% of travel time from London to Company plant in Poland
Jadoon, Shazim	3/18/2026	3.6	50% of travel time from Company plant in Poland to London
Espinoza, Nanci	3/19/2026	2.3	50% of travel time from Mexico City to Houston
Flores, Alejandro	3/19/2026	1.0	50% of travel time from the Company plant to Employee's home (ground transportation)
Grossi, Nick	3/19/2026	4.0	50% of travel time from MXP to ORD
Flores, Alejandro	3/20/2026	1.5	50% of travel time from the Company plant to Employee's home (ground transportation)
Flores, Alejandro	3/20/2026	0.8	50% of travel time from the Company plant to Employee's home (ground transportation)
Flores, Alejandro	3/20/2026	0.7	50% of travel time from Employee's home to the Company plant (ground transportation)
Flores, Alejandro	3/22/2026	1.5	50% of travel time from Mexico City to Company plant in Ciudad Juarez
Flores, Alejandro	3/22/2026	0.7	50% of travel time from Employee's home to the Company plant
Espinoza, Nanci	3/23/2026	2.0	50% of travel time from Dallas to El Paso
Jadoon, Shazim	3/23/2026	2.0	50% of travel time from London to Company plant in Italy
Neal, Elliott	3/23/2026	1.0	50% of travel time from employee home to certain Company plant
Qu, Shilin	3/23/2026	3.2	50% of travel time from London to Company plant in Italy
Jadoon, Shazim	3/25/2026	1.8	50% of travel time from Company plant in Italy to London
Neal, Elliott	3/25/2026	2.5	50% of travel time from Company plant to Dallas
Qu, Shilin	3/25/2026	3.0	50% of travel time from Company plant in Italy to London

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Time Detail by Activity
March 1, 2026 through March 31, 2026

TRAVEL TIME

Professional	Date	Hours	Activity
Espinoza, Nanci	3/26/2026	0.9	50% of travel time from El Paso to Houston
Flores, Alejandro	3/26/2026	2.2	50% of travel time from the Company's plant in Ciudad Juarez to Mexico City
Flores, Alejandro	3/30/2026	0.8	50% of travel time from the Company plant to Employee's home (ground transportation)
Flores, Alejandro	3/30/2026	0.7	50% of travel time from Employee's home to the Company plant (ground transportation)
Subtotal		114.8	

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/1/2026	2.9	Analyze WE 03/06 postpetition vendor payments by vendor, division, and region to create initial proposed payment view
Athreya, Abhi	3/1/2026	0.7	Create WE 03/06 vendor payment breakdown in Excel for further analysis
Shahbain, Abraham	3/1/2026	0.3	Respond to escalation emails from company
Athreya, Abhi	3/2/2026	0.6	Participate in a follow-up call with the supplier, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices
Athreya, Abhi	3/2/2026	0.2	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/2/2026	1.3	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	3/2/2026	1.2	Reconcile overdue postpetition payments for select supplier following prior discussions
Athreya, Abhi	3/2/2026	2.1	Assemble initial framework of weekly trade agreement payments
Athreya, Abhi	3/2/2026	0.2	Discuss missing invoices with the Company's payments team
Athreya, Abhi	3/2/2026	0.6	Review trade agreement compliance for select supplier
Athreya, Abhi	3/2/2026	0.9	Analyze trade agreement compliance for select supplier and communicate with the Company
Athreya, Abhi	3/2/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss weekly payment run and next steps
Athreya, Abhi	3/2/2026	2.5	Complete script-based invoice selection for weekly trade agreement payments
Athreya, Abhi	3/2/2026	1.4	Review trade agreement escalations, determine payments to date and compliance status via Excel analysis, and communicate with the Company
Athreya, Abhi	3/2/2026	1.9	Review trade agreements to ensure compliance and resolve AP gaps
Callerio, Lorenzo	3/2/2026	0.6	Review the updated vendor projections file prepared by C. O'Toole (A&M) prior to sharing it with the UCC's financial advisor

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	3/2/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	3/2/2026	0.7	Call with a company buyer to discuss the revised terms of a trade agreement
Callerio, Lorenzo	3/2/2026	0.8	Meeting with company purchasing to discuss the commercial terms of certain open trade agreements
Callerio, Lorenzo	3/2/2026	0.6	Participate in a follow-up call with the supplier, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices
Callerio, Lorenzo	3/2/2026	0.7	Examine relevant reconciliation datasets, including newly submitted information from external vendors and internal leadership teams
Callerio, Lorenzo	3/2/2026	0.7	Participate in daily (3/2) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/2/2026	2.1	Close all 3/2 vendor inquiries and fully document all related action items
Callerio, Lorenzo	3/2/2026	0.8	Analyze multiple payment schedules, recommend adjustments, and finalize edits to ensure they are accurately incorporated into the trade agreements drafted by K&E
Caruso, Nicholas	3/2/2026	1.2	Working session with N. Caruso and R. Draude (A&M) to discuss updates to weekly vendor related discussion materials and response to vendor related diligence items
Caruso, Nicholas	3/2/2026	0.4	Review vendors to return to terms this week and share with Company team
Caruso, Nicholas	3/2/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss responses to vendor related diligence questions
Caruso, Nicholas	3/2/2026	0.6	Review currently booked prepetition AP for certain vendor and discuss reconciliation with recon team
Caruso, Nicholas	3/2/2026	0.6	Review and respond to questions from Company regarding status of certain trade agreements
Caruso, Nicholas	3/2/2026	0.5	Call with lenders' advisors, N. Caruso (A&M) and A. Shahbain (A&M) to provide a vendor update
Caruso, Nicholas	3/2/2026	0.7	Review execution versions of multiple trade agreements
Caruso, Nicholas	3/2/2026	0.4	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor negotiation update
Caruso, Nicholas	3/2/2026	1.3	Review uncaptured AP vendors in the vendor relief update schedules and determine appropriate removals
Caruso, Nicholas	3/2/2026	0.7	Follow up with certain vendors related to latest draft and signing of trade agreements
Caruso, Nicholas	3/2/2026	0.6	Prepare liquidity impact calculation for certain vendor
Caruso, Nicholas	3/2/2026	1.4	Revise vendor management dashboard for latest week
Caruso, Nicholas	3/2/2026	0.6	Review latest trade agreement and email trade agreement tracker

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Marelli Automotive Lighting USA, LLC
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/2/2026	0.5	Working session I of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Caruso, Nicholas	3/2/2026	1.1	Working session II of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Caruso, Nicholas	3/2/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor negotiations
Caruso, Nicholas	3/2/2026	0.4	Working session III of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Caruso, Nicholas	3/2/2026	0.4	Analyze status of multiple trade agreement negotiations and determine next steps
Caruso, Nicholas	3/2/2026	0.4	Review latest trade agreement executions with future return to terms dates and provide to the Company
Caruso, Nicholas	3/2/2026	0.7	Review AP aging summary requested by customer
Cook, Jacob	3/2/2026	1.2	Review of post petition deferral template for NAFTA for WE 3/6
Cook, Jacob	3/2/2026	1.6	Review of post petition deferral template for EMEA for WE 3/6
Cook, Jacob	3/2/2026	0.2	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/2/2026	0.6	Prepare prepetition accounts payable summary for numerous vendors in negotiations for a trade agreement
Draude, Richard	3/2/2026	1.0	Update file for company re: trade agreement status for a group of vendors
Draude, Richard	3/2/2026	2.2	Prepare distribution materials re: updated vendor forecast vendor level detail
Draude, Richard	3/2/2026	1.1	Working session II of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Draude, Richard	3/2/2026	1.2	Working session with N. Caruso and R. Draude (A&M) to discuss updates to weekly vendor related discussion materials and response to vendor related diligence items
Draude, Richard	3/2/2026	0.4	Working session III of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Draude, Richard	3/2/2026	1.6	Revise first day motion vendor level detail output for comments from team lead
Draude, Richard	3/2/2026	0.5	Working session I of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Draude, Richard	3/2/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss responses to vendor related diligence questions
Draude, Richard	3/2/2026	0.9	Review and respond to vendor communication emails for 3/2 and update trackers and associated outputs accordingly

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Marelli Automotive Lighting USA, LLC
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/2/2026	0.2	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
O'Toole, Colin	3/2/2026	1.1	Assess request for updated view of the Vendor Overview for FTI, prepared monthly update of all in-process vendors with balances exceeding \$2.5m, shared with A&M team for review
O'Toole, Colin	3/2/2026	0.4	Prepare draft of daily TA's correspondence to A&M team as of 3/2, extract files and compile into summary format, share with team
O'Toole, Colin	3/2/2026	0.3	Perform update to daily Supplier Agreement tracker as of 3/2, share with A&M to complete outstanding portions
O'Toole, Colin	3/2/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker to reflect values for the week ended 02/27
O'Toole, Colin	3/2/2026	0.4	Assess most recent ETA master listing as of 3/2, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	3/2/2026	0.5	Working session I of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Shahbain, Abraham	3/2/2026	0.4	Call with Company purchasing, N. Caruso (A&M), and A. Shahbain (A&M) to discuss vendor negotiation update
Shahbain, Abraham	3/2/2026	0.7	Review and respond to vendor questions and confirmations
Shahbain, Abraham	3/2/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor negotiations
Shahbain, Abraham	3/2/2026	0.4	Working session III of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Shahbain, Abraham	3/2/2026	0.2	Call with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/2/2026	0.7	Review and provide feedback on payable aging analysis
Shahbain, Abraham	3/2/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items, staffing, and next steps
Shahbain, Abraham	3/2/2026	0.8	Review and provide feedback on vendor payment detail
Shahbain, Abraham	3/2/2026	0.7	Participate in daily (3/2) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/2/2026	0.5	Call with lenders' advisors, N. Caruso (A&M) and A. Shahbain (A&M) to provide a vendor update
Shahbain, Abraham	3/2/2026	1.1	Working session II of III with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss and process updates to vendor related diligence responses for comments from team leads
Shahbain, Abraham	3/2/2026	1.2	Review and respond to vendor payment escalations and next steps
Shahbain, Abraham	3/2/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss responses to vendor related diligence questions

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March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/2/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss weekly payment run and next steps
Shahbain, Abraham	3/2/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Turner, Cari	3/2/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso, and R. Draude (A&M) to discuss responses to vendor related diligence questions
Turner, Cari	3/2/2026	0.8	Review initial procurement impact due to middle east conflict
Turner, Cari	3/2/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/2/2026	0.9	Provide comments on various vendor negotiations
Turner, Cari	3/2/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstream open items, staffing, and next steps
Turner, Cari	3/2/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/2/2026	0.3	Review AP data for customer diligence request
Weiland, Brad	3/2/2026	0.3	Review and analyze materials for vendor trade agreements
Athreya, Abhi	3/3/2026	0.3	Correspond with supplier regarding outstanding postpetition payments
Athreya, Abhi	3/3/2026	0.4	Correspond with suppliers regarding outstanding invoices and payment timelines
Athreya, Abhi	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	3/3/2026	0.4	Finalize and send WE 03/06 vendor payments
Athreya, Abhi	3/3/2026	1.2	Review business unit feedback on WE 03/06 proposed vendor payments
Athreya, Abhi	3/3/2026	2.2	Integrate business unit feedback into WE 03/06 proposed vendor payments
Athreya, Abhi	3/3/2026	1.1	Complete WE 03/06 postpetition invoice selection for NAFTA region
Athreya, Abhi	3/3/2026	0.3	Correspond with the Company's back office regarding divisional ad hoc payments
Athreya, Abhi	3/3/2026	1.1	Correspond with the Company's back office regarding invoice posting and payment requests
Athreya, Abhi	3/3/2026	0.4	Provide trade agreement compliance details for select supplier to the Company
Athreya, Abhi	3/3/2026	0.7	Review global invoice selection and finalize WE 03/06 payment totals
Athreya, Abhi	3/3/2026	0.4	Pull prepetition proof of payment for select agreements

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/3/2026	1.3	Complete WE 03/06 postpetition invoice selection for EMEA region
Callerio, Lorenzo	3/3/2026	2.1	Resolve all vendor questions related to the 3/3 cycle and capture a complete record of the follow-up actions taken
Callerio, Lorenzo	3/3/2026	0.8	Review and provide comments to multiple settlement draft prepared by K&E before discussing them with management
Callerio, Lorenzo	3/3/2026	0.4	Prepare for a meeting with a company to discuss a payment plan counterproposal to be circulated to a vendor
Callerio, Lorenzo	3/3/2026	0.4	Meeting with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to provide trade agreement status update
Callerio, Lorenzo	3/3/2026	0.4	Call with S. Lieberman (K&E) to discuss the terms of a trade agreement being negotiated
Callerio, Lorenzo	3/3/2026	0.7	Analyze reconciliation materials that incorporate the latest updates provided by vendors and internal management teams
Callerio, Lorenzo	3/3/2026	0.6	Call with a company buyer to discuss the status of the trade agreement under negotiation
Callerio, Lorenzo	3/3/2026	0.8	Prepare several new business case to reflect the most recent negotiation updates
Callerio, Lorenzo	3/3/2026	0.6	Meeting with company purchasing to discuss the most recent vendor negotiation updates
Callerio, Lorenzo	3/3/2026	0.6	Participate in a meeting with a company buyer and S. Lieberman (K&E) to discuss the legal terms of a trade agreement
Callerio, Lorenzo	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	3/3/2026	0.4	Correspond with management re: settlement counterproposals received from vendors
Caruso, Nicholas	3/3/2026	0.6	Participate in call with Company team regarding status of payments and status of trade agreements for logistics vendors
Caruso, Nicholas	3/3/2026	0.5	Participate in call with Alix team, A. Shahbain, and N. Caruso (A&M) regarding trade agreement status for certain vendor and next steps
Caruso, Nicholas	3/3/2026	0.5	Participate in call with Company team and K&E team regarding trade agreement status for certain vendor and next steps
Caruso, Nicholas	3/3/2026	0.4	Participate in call with Company team and vendor regarding go-forward payment terms
Caruso, Nicholas	3/3/2026	0.6	Review and respond to Company team questions regarding the status of multiple trade agreements for their division
Caruso, Nicholas	3/3/2026	0.2	Call with Company team regarding status of missing invoices to be paid under trade agreement and next steps
Caruso, Nicholas	3/3/2026	0.4	Review commentary from A&M team regarding latest vendor management dashboard and revise accordingly
Caruso, Nicholas	3/3/2026	0.3	Participate in call with A. Shahbain and N. Caruso (A&M) regarding prepetition vendor claims estimates for sources and uses and next steps to refine estimate

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	3/3/2026	0.4	Call with A. Shahbain and N. Caruso (A&M) regarding certain vendor status and workstream updates
Caruso, Nicholas	3/3/2026	0.8	Review and respond to questions from Company team regarding payment of trade agreements and latest reconciliation status
Caruso, Nicholas	3/3/2026	1.4	Analyze trade agreement negotiations for multiple vendors and determine next steps in negotiations and/or reconciliations
Caruso, Nicholas	3/3/2026	0.5	Participate in call with Company team, A. Shahbain, and N. Caruso (A&M) regarding vendor supply issue
Caruso, Nicholas	3/3/2026	0.3	Participate in call with Company team, R. Draude and N. Caruso (A&M) regarding certain division trade agreement status and next steps
Caruso, Nicholas	3/3/2026	0.3	Participate in call with Company team, R. Draude and N. Caruso (A&M) regarding certain division trade agreement status and next steps
Caruso, Nicholas	3/3/2026	1.6	Review and respond to vendor questions as it relates to latest trade agreement negotiations and reconciliations
Caruso, Nicholas	3/3/2026	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding) regarding prepetition vendor claims estimates for sources and uses and next steps to refine estimate
Caruso, Nicholas	3/3/2026	0.8	Review list of vendors pertaining to vendor claims estimates for sources and uses
Caruso, Nicholas	3/3/2026	0.8	Prepare responses to additional requests from Alix team regarding vendor relief update
Caruso, Nicholas	3/3/2026	0.2	Review execution version of trade agreement and summarize / share with UCC
Cook, Jacob	3/3/2026	1.3	Review of actuals reporting consolidation template for WE 2/27 and corresponding vendor reconciliation
Draude, Richard	3/3/2026	1.3	Review and respond to vendor communication emails for 3/3 and update trackers and associated outputs accordingly
Draude, Richard	3/3/2026	0.3	Participate in call with Company team, R. Draude and N. Caruso (A&M) regarding certain division trade agreement status and next steps
Draude, Richard	3/3/2026	0.2	Working session with A. Shahbain and R. Draude (A&M) to update vendor tracking file for management
Draude, Richard	3/3/2026	1.4	Weekly consolidation of company AP data to create one master file
Draude, Richard	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Grossi, Nick	3/3/2026	0.6	Review proforma vendor disbursement requests and provide comments re: same
O'Toole, Colin	3/3/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/3, share with A&M to complete outstanding portions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/3/2026	1.1	Analyze in-process TA from A&M team, added vendor to the Master TA Tracker, pulled vendor classification, FY25 spend and AP balance from various reports, added to A&M disbursement forecast
O'Toole, Colin	3/3/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/3, extract files and compile into summary format, share with team
O'Toole, Colin	3/3/2026	0.3	Perform update to A&M repository to capture all documentation for executed TA's
O'Toole, Colin	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
O'Toole, Colin	3/3/2026	0.4	Assess most recent ETA master listing as of 3/3, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/3/2026	0.8	Assess new TA for a certain vendor, added to master vendor tracker, update various tabs to ensure all values are flowing into forecast appropriately
Shahbain, Abraham	3/3/2026	0.5	Participate in call with Alix team, A. Shahbain, and N. Caruso (A&M) regarding trade agreement status for certain vendor and next steps
Shahbain, Abraham	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	3/3/2026	0.2	Working session with A. Shahbain and R. Draude (A&M) to update vendor tracking file for management
Shahbain, Abraham	3/3/2026	0.3	Participate in call with A. Shahbain and N. Caruso (A&M) regarding) regarding prepetition vendor claims estimates for sources and uses and next steps to refine estimate
Shahbain, Abraham	3/3/2026	1.8	Review and respond to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	3/3/2026	0.3	Call with C. Turner, A. Shahbain, D. Shiffman and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 3/6
Shahbain, Abraham	3/3/2026	0.4	Meeting with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to provide trade agreement status update
Shahbain, Abraham	3/3/2026	0.7	Review and update regional funding allocation analysis based on feedback and escalations received
Shahbain, Abraham	3/3/2026	0.4	Call with A. Shahbain and N. Caruso (A&M) regarding certain vendor status and workflow updates
Shahbain, Abraham	3/3/2026	0.6	Review and provide feedback for analysis for vendor insurance related questions
Shahbain, Abraham	3/3/2026	0.9	Review and provide feedback on divisional leaders payment feedback
Shahbain, Abraham	3/3/2026	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding) regarding prepetition vendor claims estimates for sources and uses and next steps to refine estimate
Shahbain, Abraham	3/3/2026	0.5	Participate in call with Company team, A. Shahbain, and N. Caruso (A&M) regarding vendor supply issue
Shahbain, Abraham	3/3/2026	0.7	Review and provide feedback on updated payment run analysis

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	3/3/2026	0.3	Call with C. Turner, A. Shahbain, D. Shiffman and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 3/6
Turner, Cari	3/3/2026	0.7	Review AP for various suppliers with outstanding pre-petition balances
Turner, Cari	3/3/2026	0.6	Review analysis requested by lenders' advisors
Turner, Cari	3/3/2026	0.3	Call with C. Turner, A. Shahbain, and N. Caruso (A&M) regarding) regarding prepetition vendor claims estimates for sources and uses and next steps to refine estimate
Turner, Cari	3/3/2026	0.3	Call with C. Turner, A. Shahbain, D. Shiffman and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 3/6
Turner, Cari	3/3/2026	0.8	Review latest vendor management reporting package (for week ending February 27)
Turner, Cari	3/3/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	3/3/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Waismann, Heitor	3/3/2026	0.3	Call with C. Turner, A. Shahbain, D. Shiffman and H. Waismann (A&M) to discuss recently posted past due obligations for week ended 3/6
Weiland, Brad	3/3/2026	0.4	Review and analyze vendor trade agreement data and materials re same
Weiland, Brad	3/3/2026	0.2	Correspond with N. Grossi (A&M), C. Turner (A&M), A. Shahbain (A&M) re vendor items
Weiland, Brad	3/3/2026	0.3	Research re vendor management and claims items
Athreya, Abhi	3/4/2026	0.4	Investigate improper split of prepetition and postpetition invoices and resolve with the Company
Athreya, Abhi	3/4/2026	0.8	Create Ordinary Course Professional (OCP) Excel summary for the Company
Athreya, Abhi	3/4/2026	0.6	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss vendor payments and escalations
Athreya, Abhi	3/4/2026	0.3	Review regional trade agreement payments
Athreya, Abhi	3/4/2026	0.5	Analyze WE 03/06 regional postpetition vendor payments
Athreya, Abhi	3/4/2026	1.1	Correspond with the Company regarding supplier escalations
Athreya, Abhi	3/4/2026	0.6	Review and finalize weekly postpetition payment composition
Athreya, Abhi	3/4/2026	0.6	Review and send WE 03/06 supplemental postpetition payments
Athreya, Abhi	3/4/2026	0.6	Analyze WE 03/06 postpetition payment composition

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/4/2026	0.2	Provide the Company with payment-to-date detail for select supplier trade agreements
Athreya, Abhi	3/4/2026	0.4	Compile proof of payment for select supplier trade agreements and provide to the Company
Athreya, Abhi	3/4/2026	0.6	Analyze trade agreement compliance for select supplier and communicate findings to the Company
Athreya, Abhi	3/4/2026	0.6	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/4/2026	0.7	Review trade agreement reconciliation and determine compliance
Callerio, Lorenzo	3/4/2026	0.7	Participate in a call with company purchasing, S. Lieberman (K&E) and a vendor to discuss a settlement agreement counterproposal
Callerio, Lorenzo	3/4/2026	1.9	Address all outstanding vendor inquiries from the 3/4 cycle and prepare full documentation of the actions taken in response
Callerio, Lorenzo	3/4/2026	0.4	Correspond with management and K&E re: revised legal terms of certain trade agreements
Callerio, Lorenzo	3/4/2026	0.8	Produce multiple revised business case models reflecting the most recent changes in negotiation parameters
Callerio, Lorenzo	3/4/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	3/4/2026	0.6	Validate and interpret reconciliation information by examining both fresh vendor submissions and leadership-provided datasets
Callerio, Lorenzo	3/4/2026	0.6	Participate in a call with certain company buyers and S. Lieberman (K&E) to discuss the terms of a trade agreement under negotiation
Callerio, Lorenzo	3/4/2026	0.8	Meeting with the company's purchasing team to outline the terms and requirements for a business case evaluating alternative negotiation options
Callerio, Lorenzo	3/4/2026	0.9	Analyze trade agreements drafted by K&E, providing commentary and insights to guide subsequent conversations with management
Callerio, Lorenzo	3/4/2026	0.6	Discuss with company purchasing certain CIA requests received from a vendor
Caruso, Nicholas	3/4/2026	0.8	Review and respond to questions from Company team regarding trade agreement status for multiple vendors
Caruso, Nicholas	3/4/2026	0.3	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Caruso, Nicholas	3/4/2026	1.6	Prepare support schedules for prepetition vendor claims at emergence
Caruso, Nicholas	3/4/2026	0.8	Review support schedule detail and compare to trade agreement documentation
Caruso, Nicholas	3/4/2026	0.6	Participate in daily (3/4) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	3/4/2026	0.9	Review latest reconciliation for certain vendors and update trade agreement drafts according to the same
Caruso, Nicholas	3/4/2026	1.1	Review analysis of prepetition vendor claims at emergence

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/4/2026	0.4	Participate in call with Company team regarding payment terms for certain vendor
Caruso, Nicholas	3/4/2026	0.4	Analyze split invoices for certain vendor as it relates to payment of postpetition and trade agreement proposal
Caruso, Nicholas	3/4/2026	0.7	Prepare liquidity impact calculation and trade agreement for certain vendor and share with A&M team
Caruso, Nicholas	3/4/2026	0.5	Participate in call with Company team regarding vendor payment term proposal
Caruso, Nicholas	3/4/2026	1.2	Prepare detail schedule of updated vendor relief
Caruso, Nicholas	3/4/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss prepetition vendor claim analysis and next steps
Caruso, Nicholas	3/4/2026	0.9	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Caruso, Nicholas	3/4/2026	0.3	Analyze annual spend information for certain vendor as it relates to credit limit proposal
Donoghue, Doug	3/4/2026	0.2	Assess progress on supplier reconciliation
Draude, Richard	3/4/2026	0.6	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/4/2026	2.1	Consolidate weekly payments made from numerous filing entities for WE 2/27
Draude, Richard	3/4/2026	1.1	Review and respond to vendor communication emails for 3/4 and update trackers and associated outputs accordingly
Draude, Richard	3/4/2026	1.2	Revise discussion materials re: monthly vendor spend since filing prior to distribution
Draude, Richard	3/4/2026	0.9	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Draude, Richard	3/4/2026	1.2	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/4/2026	1.0	Prepare updated discussion materials to be shared with creditor's advisors re: vendor spend by category
Grossi, Nick	3/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M), N. Grossi (A&M) to provide vendor update
Hill, Michael	3/4/2026	0.6	Call with M. Hill (A&M), the Company, and a supplier to align on the correct entity and bank account to make payments going forward for parts ordered as of March 4, 2026
O'Toole, Colin	3/4/2026	0.4	Assess most recent ETA master listing as of 3/4, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/4/2026	1.2	Analyze request from A&M team to revise Vendor Disbursement forecast presentation to expand months Jul-Dec26, revised excel analysis to present six additional months and their respective forecast amounts
O'Toole, Colin	3/4/2026	0.6	Assess refreshed historical CIA tracker, updated Daily Cash ACT tab of Master TA Tracker with CIA amounts paid through WE2/27

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/4/2026	0.8	Assess AP listing as of 3/1/26, perform update to AP Mapping tab in Master TA Tracker
O'Toole, Colin	3/4/2026	2.1	Analyze request from A&M team to revise the Vendor Disbursement Forecast, reviewed 89 individual vendors, re-forecast each vendor to spread payments over March-December 2026
O'Toole, Colin	3/4/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/4, share with A&M to complete outstanding portions
O'Toole, Colin	3/4/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/4, extract files and compile into summary format, share with team
Shahbain, Abraham	3/4/2026	0.6	Calls with A. Shahbain (A&M) and accounts payable related to escalations raised and approval for payments made
Shahbain, Abraham	3/4/2026	0.7	Respond to diligence requests from external advisors related to trade agreement payments
Shahbain, Abraham	3/4/2026	0.6	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss vendor payments and escalations
Shahbain, Abraham	3/4/2026	0.8	Review and update vendor updates slides based on feedback received
Shahbain, Abraham	3/4/2026	1.2	Review and provide feedback on trade agreement payment analysis
Shahbain, Abraham	3/4/2026	0.4	Respond to diligence requests related to customer reporting
Shahbain, Abraham	3/4/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss prepetition vendor claim analysis and next steps
Shahbain, Abraham	3/4/2026	0.3	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Shahbain, Abraham	3/4/2026	0.6	Participate in daily (3/4) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/4/2026	0.9	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Shahbain, Abraham	3/4/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	3/4/2026	1.4	Review and respond to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	3/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M), N. Grossi (A&M) to provide vendor update
Shahbain, Abraham	3/4/2026	0.6	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/4/2026	0.3	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Shiffman, David	3/4/2026	0.4	Discussion with A&M team regarding prepetition vendor payables reconciliation
Shiffman, David	3/4/2026	0.5	Discussion with Management, Purchasing, Treasury and A&M to revive latest vendor management initiatives

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	3/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M), N. Grossi (A&M) to provide vendor update
Turner, Cari	3/4/2026	0.8	Provide comments on various vendor negotiations
Turner, Cari	3/4/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M), N. Grossi (A&M) to provide vendor update
Turner, Cari	3/4/2026	0.3	Telephone conference between C. Turner (A&M) and B. Weiland (A&M) re vendor contracts and claim items
Turner, Cari	3/4/2026	0.7	Review vendors listed on Schedule G
Turner, Cari	3/4/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/4/2026	0.5	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	3/4/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Weiland, Brad	3/4/2026	0.2	Correspond with A. Shahbain (A&M), M. Dvorak (A&M) re vendor management and claims items
Weiland, Brad	3/4/2026	0.3	Telephone conference between C. Turner (A&M) and B. Weiland (A&M) re vendor contracts and claim items
Weiland, Brad	3/4/2026	0.3	Review vendor management trade agreement materials
Athreya, Abhi	3/5/2026	0.6	Coordinate with the Company's back office to release prepetition invoices and adjust payment terms
Athreya, Abhi	3/5/2026	1.1	Create detailed trade agreement analysis for the Company's purchasing team
Athreya, Abhi	3/5/2026	1.1	Provide supplier with trade agreement analysis demonstrating compliance
Athreya, Abhi	3/5/2026	2.9	Forecast upcoming trade agreement payments and provide to A&M and regional treasury teams
Athreya, Abhi	3/5/2026	0.7	Correspond with the Company regarding supplier requests for accelerated payment terms
Athreya, Abhi	3/5/2026	0.9	Resolve overdue postpetition invoices with the Company's back office
Athreya, Abhi	3/5/2026	0.7	Provide remittance details and payment timelines to multiple suppliers
Athreya, Abhi	3/5/2026	1.2	Reconcile supplier statement of account for overdue postpetition and create Excel analysis
Callerio, Lorenzo	3/5/2026	0.4	Call with the Ad Hoc Group's financial advisor to discuss an updated business case
Callerio, Lorenzo	3/5/2026	0.6	Call with a company buyer to discuss the revised terms of a settlement agreement under negotiation
Callerio, Lorenzo	3/5/2026	0.7	Prepare revised business cases to reflect the most recent negotiation outcomes

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	3/5/2026	1.2	Prepare a vendor analysis comparing vendor activity against the list of trade agreements executed and in progress for January, as requested by C. Turner (A&M)
Callerio, Lorenzo	3/5/2026	0.2	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor base analysis
Callerio, Lorenzo	3/5/2026	0.4	Call with Company purchasing, L. Callerio (A&M), A. Shahbain (A&M) to discuss trade agreement negotiation updates
Callerio, Lorenzo	3/5/2026	1.9	Close all open vendor questions from the 3/5 cycle and document the corresponding resolutions
Callerio, Lorenzo	3/5/2026	0.3	Call with S. Lieberman (K&E) to discuss a counterproposal received from a vendor
Callerio, Lorenzo	3/5/2026	0.6	Meeting with a buyer to discuss certain comments received from a vendor's legal counsel
Callerio, Lorenzo	3/5/2026	0.4	Call with Company and L. Callerio and N. Caruso (A&M) regarding certain division trade agreement status and next steps
Callerio, Lorenzo	3/5/2026	1.4	Start updating the revised vendor disbursement forecast as requested by C. O'Toole (A&M)
Caruso, Nicholas	3/5/2026	0.2	Call with Company team, R. Draude, N. Caruso (A&M) regarding certain division trade agreements
Caruso, Nicholas	3/5/2026	0.4	Analyze vendor payment term and credit limit proposal and counter
Caruso, Nicholas	3/5/2026	0.5	Call with Company team to discuss consignment stock restart status
Caruso, Nicholas	3/5/2026	0.4	Prepare multiple email trade agreement drafts and share with Company team
Caruso, Nicholas	3/5/2026	0.3	Call re: 218 schedule and discuss timing deliverables and next steps
Caruso, Nicholas	3/5/2026	1.1	Revise support schedules for prepetition vendor claims
Caruso, Nicholas	3/5/2026	0.4	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Caruso, Nicholas	3/5/2026	0.7	Review and respond to questions received overnight from various Company locations related to trade agreements
Caruso, Nicholas	3/5/2026	0.3	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Caruso, Nicholas	3/5/2026	0.9	Review and respond to questions from vendors regarding trade agreements from the afternoon
Caruso, Nicholas	3/5/2026	0.4	Call with Company and L. Callerio and N. Caruso (A&M) regarding certain division trade agreement status and next steps
Caruso, Nicholas	3/5/2026	0.2	Call with N. Caruso (A&M) and L. Callerio (A&M) re: vendor base analysis
Caruso, Nicholas	3/5/2026	0.3	Call with Company regarding certain cash-in-advance invoices
Caruso, Nicholas	3/5/2026	0.3	Call with Company E. Neal and N. Caruso (A&M) regarding certain division trade agreement status and invoicing issues

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/5/2026	0.4	Review payment terms for certain supplier and credit limit included in trade agreement and determine next steps
Caruso, Nicholas	3/5/2026	1.6	Respond to evening questions from Company team regarding trade agreements and next steps
Draude, Richard	3/5/2026	1.2	Prepare comparison of payment actuals and amounts processed from the company for NAFTA, identify differences and share with the company
Draude, Richard	3/5/2026	1.9	Prepare analysis re: outstanding accounts payable to vendors imposed by a specific OEM
Draude, Richard	3/5/2026	0.2	Call with Company team, R. Draude, N. Caruso (A&M) regarding certain division trade agreements
Draude, Richard	3/5/2026	1.8	Prepare weekly vendor-level reporting for a specific facility
Draude, Richard	3/5/2026	1.8	Continue to revise distribution materials re: vendor level detail behind payments to be made through June 30th, emergence, and amounts not captured in forecast
Draude, Richard	3/5/2026	1.3	Review and respond to vendor communication emails for 3/5 and update trackers and associated outputs accordingly
Draude, Richard	3/5/2026	0.3	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Draude, Richard	3/5/2026	0.4	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Hill, Michael	3/5/2026	0.2	Correspond re: provide a case update to a certain supplier
Hill, Michael	3/5/2026	0.2	Correspond re: coordinate internally to make sure the payment terms in the Company system match agreed to terms
Hill, Michael	3/5/2026	0.4	Investigate a Trade Agreement for a certain supplier for the terms during the bankruptcy process by region
Neal, Elliott	3/5/2026	0.3	Call with Company E. Neal and N. Caruso (A&M) regarding certain division trade agreement status and invoicing issues
O'Toole, Colin	3/5/2026	0.4	Assess most recent ETA master listing as of 3/5, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/5/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/5, share with A&M to complete outstanding portions
O'Toole, Colin	3/5/2026	0.9	Analyze refreshed database of actual prepetition vendor payments, perform update to Daily ACT Payments file, updated Daily Cash ACT tab in Master TA Tracker to reflect values as of WE 2/27
O'Toole, Colin	3/5/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/5, extract files and compile into summary format, share with team
Shahbain, Abraham	3/5/2026	0.9	Review and provide feedback on analysis summarizing prepetition payments
Shahbain, Abraham	3/5/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/5/2026	0.4	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/5/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss workstreams and open items
Shahbain, Abraham	3/5/2026	1.7	Review and respond to vendor payment escalations, questions, and confirmations
Shahbain, Abraham	3/5/2026	0.3	Call with Company purchasing, and A. Shahbain (A&M) to discuss vendor credit limit situation
Shahbain, Abraham	3/5/2026	0.4	Call with Company purchasing, L. Callerio (A&M), A. Shahbain (A&M) to discuss trade agreement negotiation updates
Shahbain, Abraham	3/5/2026	0.3	Call with A. Shahbain, R. Draude and N. Caruso (A&M) to discuss analysis summarizing prepetition payments
Turner, Cari	3/5/2026	0.4	Call with C. Turner (A&M) and A. Shahbain (A&M) to discuss workstreams and open items
Turner, Cari	3/5/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/5/2026	1.1	Provide comments on various vendor negotiations
Turner, Cari	3/5/2026	0.9	Review weekly vendor reports (week ended 2/27)
Turner, Cari	3/5/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/5/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/5/2026	0.6	Review initial draft for potential customer reporting
Weiland, Brad	3/5/2026	0.3	Review and analyze trade agreement materials and vendor A/P items
Athreya, Abhi	3/6/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to preview vendor payments for the upcoming week
Athreya, Abhi	3/6/2026	1.6	Work with supplier to complete prepetition requirements for trade agreement
Athreya, Abhi	3/6/2026	0.7	Review legal vendor payments under OCP caps and coordinate release with the Company
Athreya, Abhi	3/6/2026	0.4	Investigate logistics invoice payments
Athreya, Abhi	3/6/2026	1.3	Investigate postpetition payments exceeding OCP fee caps
Athreya, Abhi	3/6/2026	0.3	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/6/2026	0.4	Correspond with suppliers regarding outstanding and upcoming payments
Athreya, Abhi	3/6/2026	1.5	Review supplier statement of account and ensure invoices are booked with the Company
Callerio, Lorenzo	3/6/2026	1.4	Start preparing a business case deck as requested by management to evaluate certain negotiation alternatives

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Professional	Date	Hours	Activity
Callerio, Lorenzo	3/6/2026	1.6	Review and provide edits to the preliminary updated version of the vendor disbursement forecast analysis
Callerio, Lorenzo	3/6/2026	0.7	Meeting with company purchasing to discuss the status of certain outstanding trade agreement currently under negotiation
Callerio, Lorenzo	3/6/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	3/6/2026	0.8	Participate in daily (3/6) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/6/2026	2.1	Address each unresolved inquiry received on 3/6 and prepare evidence of the corrective measures implemented
Callerio, Lorenzo	3/6/2026	0.6	Join a meeting with a company buyer to discuss two trade agreement counterproposals
Callerio, Lorenzo	3/6/2026	0.6	Correspond with management re: certain outstanding reconciliation data set
Caruso, Nicholas	3/6/2026	0.2	Review and provide counterproposal to official payment terms change request from vendor
Caruso, Nicholas	3/6/2026	0.2	Prepare draft ETA for one vendor based on latest counterproposal
Caruso, Nicholas	3/6/2026	1.3	Revise trade agreements for multiple vendors based on new requests or latest counterproposals
Caruso, Nicholas	3/6/2026	2.2	Review latest vendor forecast and make changes for latest vendor negotiations
Caruso, Nicholas	3/6/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to diligence questions re: FDM spend
Caruso, Nicholas	3/6/2026	0.8	Call with company supply chain, accounts payable, N. Caruso (A&M), and A. Shahbain (A&M) to discuss payment terms for certain vendor with signed trade agreement
Draude, Richard	3/6/2026	2.3	Prepare and distribute numerous weekly trade agreement tracker related outputs for week ended 3/6
Draude, Richard	3/6/2026	1.1	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/6/2026	0.9	Review and respond to vendor communication emails for 3/6 and update trackers and associated outputs accordingly
Draude, Richard	3/6/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to diligence questions re: FDM spend
Draude, Richard	3/6/2026	0.8	Update trade agreement mapping, vendor spend, and daily payment schedules to reflect latest trade agreement executions
Draude, Richard	3/6/2026	0.3	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Grossi, Nick	3/6/2026	0.6	Review supplier payment requests and provide comments re: same
Hill, Michael	3/6/2026	0.2	Correspond re: confirm timing of payment for a certain supplier on terms
Hill, Michael	3/6/2026	0.2	Correspond re: confirm to team that certain invoices are ready to be paid for a certain supplier

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Professional	Date	Hours	Activity
Hill, Michael	3/6/2026	0.2	Correspond re: work with processing team to get invoices paid for a certain supplier
O'Toole, Colin	3/6/2026	0.4	Assess feedback from A&M team on duplicate vendors in Master TA Tracker and Vendor Disbursement Forecast, removed vendor showing as 'in-process', adjusted tracker and forecast accordingly
O'Toole, Colin	3/6/2026	0.9	Perform update to FX tab in Master Vendor Tracker for ten currencies for 02/27 (closing rate) - 03/06 (mid-day)
O'Toole, Colin	3/6/2026	0.3	Analyze weekly Formal ETA update for WE 3/6, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	3/6/2026	1.1	Assess requirements for weekly VMT deck for WE 3/6, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	3/6/2026	1.3	Assess five in-process vendors from the A&M team, perform update to the Master TA Tracker and Vendor Disbursement Forecast to include all five, pulled in detail from vendor mapping files and latest AP balances
O'Toole, Colin	3/6/2026	0.4	Assess most recent ETA master listing as of 3/6, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/6/2026	0.6	Assess refreshed file of prepetition vendor payments for WE 2/27, performed update to Cash Actuals file and Daily Cash ACT tab of the Master TA Tracker for regions changed since prior update
O'Toole, Colin	3/6/2026	0.3	Perform update to daily Supplier Agreement tracker as of 3/6, share with A&M to complete outstanding portions
O'Toole, Colin	3/6/2026	0.3	Prepare draft of daily TA's correspondence to A&M team for 3/6, extract files and compile into summary format, share with team
O'Toole, Colin	3/6/2026	0.3	Analyze feedback from A&M team regarding a certain vendor in the Disbursement Forecast, revised amount and forecast accordingly
O'Toole, Colin	3/6/2026	0.6	Perform weekly update to Formal TA Tracker for WE 3/6, compile zip file of all executed TA's for the week ended 03/06, share with A&M team
O'Toole, Colin	3/6/2026	0.6	Prepare TA tracking file for a certain customer for distribution for WE 3/6, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	3/6/2026	0.5	Perform weekly update to Returned Terms schedule for WE 3/6, share with A&M team
Shahbain, Abraham	3/6/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to diligence questions re: FDM spend
Shahbain, Abraham	3/6/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to preview vendor payments for the upcoming week
Shahbain, Abraham	3/6/2026	0.7	Review and respond to trade agreement questions and confirmations
Shahbain, Abraham	3/6/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	3/6/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements

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Professional	Date	Hours	Activity
Shahbain, Abraham	3/6/2026	0.3	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/6/2026	0.8	Participate in daily (3/6) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/6/2026	0.8	Call with company supply chain, accounts payable, N. Caruso (A&M), and A. Shahbain (A&M) to discuss payment terms for certain vendor with signed trade agreement
Shahbain, Abraham	3/6/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	3/6/2026	1.4	Review and respond to vendor payment escalations and next steps
Shiffman, David	3/6/2026	0.8	Correspond with Treasury and A&M regarding funding needs by region for the following week
Turner, Cari	3/6/2026	0.5	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to diligence questions re: FDM spend
Turner, Cari	3/6/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	3/6/2026	0.6	Provide comments on various vendor negotiations
Turner, Cari	3/6/2026	0.2	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/6/2026	1.1	Review data for vendors with outstanding pre-petition balances
Turner, Cari	3/6/2026	0.8	Review initial draft of filed vendor claims analysis
Turner, Cari	3/6/2026	0.4	Respond to various vendor inquiries from advisors
Turner, Cari	3/6/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Weiland, Brad	3/6/2026	0.6	Review and analyze vendor A/P data and uncaptured claim details
Weiland, Brad	3/6/2026	0.2	Correspond with A. Shahbain (A&M), M. Dvorak (A&M) re vendor claims analysis and vendor management workstreams
O'Toole, Colin	3/7/2026	1.2	Analyze seven in-process vendors received from A&M team, added to Vendor Disbursement Forecast file, pulled relevant mapping attributes and AP balances, flowed through forecast
Shahbain, Abraham	3/7/2026	0.4	Respond to company emails related to payments and open items
Athreya, Abhi	3/8/2026	0.4	Call with A. Shahbain and A. Athreya (A&M) to discuss next week's vendor payments
Athreya, Abhi	3/8/2026	0.4	Review outstanding prepetition invoices for select supplier
Athreya, Abhi	3/8/2026	0.8	Correspond with the Company's purchasing team regarding trade agreement compliance

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/8/2026	0.3	Investigate past due balances with select supplier
Shahbain, Abraham	3/8/2026	0.5	Respond to trade agreement escalation regarding vendor reconciliation question
Shahbain, Abraham	3/8/2026	0.4	Finalize and distribute proposed payment run for divisional review
Shahbain, Abraham	3/8/2026	0.4	Call with A. Shahbain and A. Athreya (A&M) to discuss next week's vendor payments
Athreya, Abhi	3/9/2026	0.2	Review trade agreement payments and correspond with supplier
Athreya, Abhi	3/9/2026	1.5	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	3/9/2026	2.1	Assemble initial framework of weekly trade agreement payments
Athreya, Abhi	3/9/2026	0.4	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/9/2026	1.9	Complete script-based invoice selection for weekly trade agreement payments
Athreya, Abhi	3/9/2026	2.9	Analyze WE 03/13 vendor payments by vendor, division, and region
Athreya, Abhi	3/9/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) to finalize and send out weekly vendor payments
Athreya, Abhi	3/9/2026	0.8	Provide detailed trade agreement breakdown for disputed supplier balances
Athreya, Abhi	3/9/2026	1.6	Review trade agreements to ensure compliance and resolve AP gaps
Athreya, Abhi	3/9/2026	0.6	Review postpetition balance reconciliation for select supplier
Athreya, Abhi	3/9/2026	0.2	Request payment for supplier invoices with terms discrepancies
Athreya, Abhi	3/9/2026	0.2	Verify vendors classified as OCPs and validate status support and criteria
Athreya, Abhi	3/9/2026	0.7	Working session with A. Shahbain and A. Athreya (A&M) to finalize weekly vendor payments
Athreya, Abhi	3/9/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to discuss ad hoc vendor escalations
Callerio, Lorenzo	3/9/2026	2.2	Close the remaining 3/9 inquiries and document the related next steps
Callerio, Lorenzo	3/9/2026	0.6	Participate in daily (3/9) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/9/2026	0.4	Meeting with a company buyer and S. Lieberman (K&E) to discuss certain revision to a trade agreement before circulating it back to a vendor
Callerio, Lorenzo	3/9/2026	0.5	Call with A. Shahbain, L. Callerio and N. Caruso (A&M) and lenders' advisors to provide a vendor update

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Professional	Date	Hours	Activity
Callerio, Lorenzo	3/9/2026	0.6	Participate in a meeting with company purchasing, S. Lieberman (K&E) and a vendor to discuss the revised terms of a trade agreement
Callerio, Lorenzo	3/9/2026	0.6	Meeting with a company buyer to discuss a trade agreement counterproposal received from a vendor
Callerio, Lorenzo	3/9/2026	1.9	Develop a business case deck outlining the alternative options requested by management
Callerio, Lorenzo	3/9/2026	1.4	Review and edit the most recent version of the vendor disbursement analysis
Callerio, Lorenzo	3/9/2026	0.6	Participate in a call with A. Shahbain (K&E), L. Callerio (A&M), S. Lieberman (K&E), and certain company buyers to review a vendor's prepetition reconciliation status
Callerio, Lorenzo	3/9/2026	0.6	Multiple calls with S. Lieberman (K&E) to discuss the legal terms of certain trade agreements
Callerio, Lorenzo	3/9/2026	0.4	Calls with company purchasing, finance, L. Callerio (A&M), K&E, and A. Shahbain (A&M) to discuss vendor trade agreement open items
Caruso, Nicholas	3/9/2026	1.4	Review and respond to morning questions from Company team related to trade agreement negotiations and next steps
Caruso, Nicholas	3/9/2026	0.9	Review vendors supposed to return to terms and latest executed TAs and share with Company team
Caruso, Nicholas	3/9/2026	0.6	Review and respond to morning questions from vendors related to trade agreement negotiations and next steps
Caruso, Nicholas	3/9/2026	1.3	Analyze vendor spend budget vs actuals and reconciliation summary
Caruso, Nicholas	3/9/2026	0.3	Review request from vendor to change payment terms and coordinate next steps with Company team
Caruso, Nicholas	3/9/2026	0.4	Call with Company purchasing, N. Caruso (A&M), A. Shahbain (A&M) to align on vendor negotiations
Caruso, Nicholas	3/9/2026	1.6	Review and revise vendor management dashboard for current week
Caruso, Nicholas	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Caruso, Nicholas	3/9/2026	0.6	Review trade agreement proposal shared by certain vendor and provide counterproposal to company team
Caruso, Nicholas	3/9/2026	0.6	Analyze trade agreement proposal from vendor and prepare counterproposal
Caruso, Nicholas	3/9/2026	0.5	Call with A. Shahbain, L. Callerio and N. Caruso (A&M) and lenders' advisors to provide a vendor update
Caruso, Nicholas	3/9/2026	0.5	Participate in call with Company team regarding status of trade agreement and next steps
Caruso, Nicholas	3/9/2026	0.5	Call with Company team and regarding status of trade agreement for certain vendor
Caruso, Nicholas	3/9/2026	1.6	Respond to evening questions from Company team regarding trade agreements and next steps
Caruso, Nicholas	3/9/2026	0.8	Review latest reconciliations for certain vendors and adjust trade agreements relating to the same

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Professional	Date	Hours	Activity
Cook, Jacob	3/9/2026	0.8	Email correspondence with Company purchasing team members regarding processing of past due invoices
Cook, Jacob	3/9/2026	1.7	Review of ad hoc payment requests received from Company purchasing team related to payments due WE 3/6
Cook, Jacob	3/9/2026	1.2	Review of outstanding ad hoc reconciliation requests received from various vendors
Cook, Jacob	3/9/2026	0.8	Review of post petition payment working file for WE 3/13 for NAFTA
Cook, Jacob	3/9/2026	2.6	Update vendor spend reporting file processes for ease of work transition
Cook, Jacob	3/9/2026	0.7	Review of post petition payment working file for WE 3/13 for EMEA
Draude, Richard	3/9/2026	1.6	Continue updating weekly vendor management discussion materials to reflect week ended 3/6 numbers
Draude, Richard	3/9/2026	0.8	Prepare vendor budget vs actuals analysis for WE 3/6
Draude, Richard	3/9/2026	2.0	Update weekly vendor management discussion materials prior to distribution
Draude, Richard	3/9/2026	0.4	Call with A. Shahbain, R. Draude (A&M) and the company to discuss payment data from a specific region
Draude, Richard	3/9/2026	0.7	Review and respond to vendor communication emails for 3/9 and update trackers and associated outputs accordingly
Draude, Richard	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Draude, Richard	3/9/2026	0.4	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Dvorak, Michael	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Hill, Michael	3/9/2026	0.6	Pull prepetition outstanding for a certain supplier splitting out blocked versus unblocked invoices on investigation
O'Toole, Colin	3/9/2026	0.4	Assess most recent ETA master listing as of 3/9, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/9/2026	0.6	Perform revision to Vendor Disbursement Forecast to adjust select vendors as per feedback from A&M team
O'Toole, Colin	3/9/2026	0.4	Perform update to 'Comparison to prior' tab in Master TA Tracker for values as of the WE 03/06
O'Toole, Colin	3/9/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/9, share with A&M to complete outstanding portions
O'Toole, Colin	3/9/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/9, extract files and compile into summary format, share with team
O'Toole, Colin	3/9/2026	1.1	Analyze seven in-process vendors received from A&M team, added to Master TA Tracker file, leveraged relevant mapping attributes and AP balances from Vendor Forecast, flowed through forecast

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/9/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to review Vendor Disbursement Forecast and discuss revisions
O'Toole, Colin	3/9/2026	0.9	Assess three executed ETA's, performed interim update to Vendor Disbursement Forecast to have the most up-to-date view of executed contracts as possible
O'Toole, Colin	3/9/2026	0.8	Perform update to Vendor Disbursement forecast, updated FDM payments tab, adjusted various formulas to reflect forecast beginning in March
O'Toole, Colin	3/9/2026	0.6	Perform update to weekly VMT slide deck for WE 3/6 to reflect changes to underlying Master TA Tracker
Rybarczyk, Jodi	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Schmelter, Griffen	3/9/2026	0.9	Determine payments made and invoices owed to a specific OCP over the post petition period
Shahbain, Abraham	3/9/2026	0.5	Call with A. Shahbain, L. Callerio and N. Caruso (A&M) and lenders' advisors to provide a vendor update
Shahbain, Abraham	3/9/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to discuss ad hoc vendor escalations
Shahbain, Abraham	3/9/2026	0.4	Review and update legal slides related to escalations
Shahbain, Abraham	3/9/2026	0.8	Review and respond to trade agreement questions, open items, and confirmations
Shahbain, Abraham	3/9/2026	0.6	Calls with company purchasing, finance, and A. Shahbain (A&M) to discuss vendor reconciliation
Shahbain, Abraham	3/9/2026	0.4	Call with Company purchasing, N. Caruso (A&M), A. Shahbain (A&M) to align on vendor negotiations
Shahbain, Abraham	3/9/2026	0.4	Calls with company purchasing, finance, L. Callerio (A&M), K&E, and A. Shahbain (A&M) to discuss vendor trade agreement open items
Shahbain, Abraham	3/9/2026	0.6	Participate in a call with A. Shahbain (K&E), L. Callerio (A&M), S. Lieberman (K&E), and certain company buyers to review a vendor's prepetition reconciliation status
Shahbain, Abraham	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Shahbain, Abraham	3/9/2026	0.4	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/9/2026	1.6	Review and respond to vendor payment escalations and proper treatment
Shahbain, Abraham	3/9/2026	0.3	Call with A. Shahbain and C. O'Toole (A&M) to review Vendor Disbursement Forecast and discuss revisions
Shahbain, Abraham	3/9/2026	0.7	Working session with A. Shahbain and A. Athreya (A&M) to finalize weekly vendor payments
Shahbain, Abraham	3/9/2026	0.4	Call with A. Shahbain, R. Draude (A&M) and the company to discuss payment data from a specific region
Shahbain, Abraham	3/9/2026	0.6	Review and provide feedback on vendor overview update slides

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/9/2026	0.6	Participate in daily (3/9) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/9/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) to finalize and send out weekly vendor payments
Simoneaux, Natalie	3/9/2026	1.8	Review potential name matches between filed claims and uncaptured pre-petition AP vendors
Turner, Cari	3/9/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/9/2026	0.6	Respond to various vendor inquiries from advisors
Turner, Cari	3/9/2026	0.7	Provide comments on various vendor reports
Turner, Cari	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Turner, Cari	3/9/2026	0.6	Provide comments on various vendor negotiations
Turner, Cari	3/9/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	3/9/2026	0.2	Analyze reconciliation for certain supplier in ongoing trade agreement negotiations, preparing update for A&M team regarding the same
Warren, Joseph	3/9/2026	0.2	Analyze and respond to inquiry from Company regarding status of certain ongoing trade agreement negotiation
Weiland, Brad	3/9/2026	0.6	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk and R. Draude (A&M) to sync re: vendor and claims related workstreams and discuss next steps
Weiland, Brad	3/9/2026	0.4	Review and analyze trade agreement data
Weiland, Brad	3/9/2026	0.2	Correspond with R. Draude (A&M), A. Shahbain (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M) re vendor claims and trade agreement items
Athreya, Abhi	3/10/2026	0.7	Review global invoice selection and finalize WE 03/13 totals
Athreya, Abhi	3/10/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment and reporting needs
Athreya, Abhi	3/10/2026	1.1	Review business unit feedback on WE 03/13 proposed vendor payments
Athreya, Abhi	3/10/2026	0.3	Participate in a follow-up call with the supplier, L. Callerio, and A. Athreya (A&M) to resolve payment past due invoices
Athreya, Abhi	3/10/2026	2.0	Integrate business unit feedback into WE 03/13 vendor payments
Athreya, Abhi	3/10/2026	1.9	Complete WE 03/13 invoice selection for EMEA region
Athreya, Abhi	3/10/2026	0.2	Investigate missing AP for select supplier

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/10/2026	0.5	Analyze WE 03/13 regional vendor payments
Athreya, Abhi	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	3/10/2026	0.4	Finalize and send WE 03/13 vendor payments
Athreya, Abhi	3/10/2026	2.2	Create detailed reconciliation analysis for large trade vendor overdue postpetition and communicate with supplier
Athreya, Abhi	3/10/2026	0.4	Correspond with the Company regarding critical supplier past due postpetition
Athreya, Abhi	3/10/2026	0.4	Analyze WE 03/13 postpetition payment composition
Athreya, Abhi	3/10/2026	1.6	Complete WE 03/13 invoice selection for NAFTA region
Callerio, Lorenzo	3/10/2026	0.8	Review and provide edits to multiple trade agreements drafted by K&E
Callerio, Lorenzo	3/10/2026	2.0	Review and address all pending items received on 3/10 and plan the next steps
Callerio, Lorenzo	3/10/2026	0.7	Analyze certain reconciliation data by reviewing both new vendor submissions and datasets supplied by leadership
Callerio, Lorenzo	3/10/2026	1.1	Review the final version of the vendor disbursement forecast analysis
Callerio, Lorenzo	3/10/2026	0.5	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the latest trade agreement updates
Callerio, Lorenzo	3/10/2026	0.4	Join a call with A. Shahbain (K&E), L. Callerio (A&M), S. Lieberman (K&E), and selected company buyers to review a vendor's prepetition reconciliation status
Callerio, Lorenzo	3/10/2026	0.3	Participate in a follow-up call with the supplier, L. Callerio, and A. Athreya (A&M) to resolve payment past due invoices
Callerio, Lorenzo	3/10/2026	0.8	Meeting with C. Turner, A. Shahbain, L. Callerio and C. O'Toole (A&M) to review vendor forecast
Callerio, Lorenzo	3/10/2026	0.6	Edit the business case deck outlining certain alternative vendor options before circulating it to management
Callerio, Lorenzo	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	3/10/2026	0.7	Correspond with management and K&E re: certain revised counterproposals to be circulated to vendors
Caruso, Nicholas	3/10/2026	0.5	Call with Company team and vendor to discuss trade agreement status
Caruso, Nicholas	3/10/2026	0.6	Call with Company team to discuss trade agreement status and next steps for logistics vendors
Caruso, Nicholas	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/10/2026	0.8	Review and respond to questions from vendors and Company team regarding trade agreement proposals received overnight
Caruso, Nicholas	3/10/2026	0.9	Working session with N. Caruso, C. O'Toole, and R. Draude (A&M) to sync re: vendor trade agreement forecast and accounts payable updates
Caruso, Nicholas	3/10/2026	0.3	Review fully executed trade agreement with certain vendor and coordinate payments with processing team
Caruso, Nicholas	3/10/2026	1.1	Revise vendor forecast based on latest trade agreement negotiations
Caruso, Nicholas	3/10/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss open analyses and trade agreement negotiations
Caruso, Nicholas	3/10/2026	0.9	Analyze multiple supplier trade agreements and reconciliations and determine next steps for negotiations
Caruso, Nicholas	3/10/2026	0.5	Call with supplier to discuss trade agreement and next steps
Caruso, Nicholas	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Caruso, Nicholas	3/10/2026	1.6	Working session with N. Caruso and R. Draude (A&M) to discuss updated vendor disbursement forecast and associated outputs
Chester, Monte	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Cook, Jacob	3/10/2026	2.2	Review of weekly payment reporting file for process transition accuracy
Cook, Jacob	3/10/2026	1.7	Review of outstanding payment escalation requests for budget prioritization
Cook, Jacob	3/10/2026	1.9	Review of transition documentation for key payment processes and required updates to working files
Cook, Jacob	3/10/2026	1.2	Email correspondence with Company purchasing teams to discuss outstanding payments requested
Cook, Jacob	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Cook, Jacob	3/10/2026	1.7	Review of planned disbursements for WE 3/13 post petition working file
Draude, Richard	3/10/2026	1.6	Working session with N. Caruso and R. Draude (A&M) to discuss updated vendor disbursement forecast and associated outputs
Draude, Richard	3/10/2026	1.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	3/10/2026	0.9	Working session with N. Caruso, C. O'Toole, and R. Draude (A&M) to sync re: vendor trade agreement forecast and accounts payable updates
Draude, Richard	3/10/2026	0.8	Review and respond to vendor communication emails for 3/10 and update trackers and associated outputs accordingly

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Draude, Richard	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Dvorak, Michael	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Hill, Michael	3/10/2026	0.6	Investigate payment terms for a certain supplier across different vendor codes to find correct payment terms to include in a Trade Agreement
O'Toole, Colin	3/10/2026	0.8	Analyze ETA listing as of 3/6 pm, perform update to Vendor Disbursement Forecast to incorporate latest executed ETA's into forecast
O'Toole, Colin	3/10/2026	0.6	Assess new in-process ETA from A&M team, perform update to Master TA Tracker and Vendor Disbursement Forecast to ensure the most up-to-date view of in-process vendors as possible
O'Toole, Colin	3/10/2026	0.6	Assess most recent ETA master listing as of 3/10, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/10/2026	1.6	Perform update to AP file to map in Vendor Segmentation classifications, create manual classification for remaining unmapped vendors
O'Toole, Colin	3/10/2026	0.4	Analyze updated AP amounts from in-process ETA vendors, updated Vendor Disbursement Forecast to include latest balances
O'Toole, Colin	3/10/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/10, extract files and compile into summary format, share with team
O'Toole, Colin	3/10/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/10, share with A&M to complete outstanding portions
O'Toole, Colin	3/10/2026	0.9	Working session with N. Caruso, C. O'Toole, and R. Draude (A&M) to sync re: vendor trade agreement forecast and accounts payable updates
O'Toole, Colin	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
O'Toole, Colin	3/10/2026	0.8	Meeting with C. Turner, A. Shahbain, L. Callerio and C. O'Toole (A&M) to review vendor forecast
O'Toole, Colin	3/10/2026	0.7	Assess request from A&M team to roll-forward Vendor Payables analysis, discuss with A&M team and examine various datasets to identify most suitable
Rybarczyk, Jodi	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Shahbain, Abraham	3/10/2026	0.4	Join a call with A. Shahbain (K&E), L. Callerio (A&M), S. Lieberman (K&E), and selected company buyers to review a vendor's prepetition reconciliation status

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/10/2026	0.6	Update of proposed payment run based on escalations received
Shahbain, Abraham	3/10/2026	0.5	Meeting with A. Shahbain (A&M), L. Callerio (A&M) and the UCC's financial advisor to discuss the latest trade agreement updates
Shahbain, Abraham	3/10/2026	0.8	Meeting with C. Turner, A. Shahbain, L. Callerio and C. O'Toole (A&M) to review vendor forecast
Shahbain, Abraham	3/10/2026	0.8	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment and reporting needs
Shahbain, Abraham	3/10/2026	1.1	Update funding analysis based on escalations and regional requests
Shahbain, Abraham	3/10/2026	1.7	Respond to payment escalations related to vendors in procurement
Shahbain, Abraham	3/10/2026	0.7	Respond to trade agreement questions and proposals
Shahbain, Abraham	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	3/10/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss open analyses and trade agreement negotiations
Shahbain, Abraham	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Shahbain, Abraham	3/10/2026	0.7	Call with company purchasing, K&E, and A. Shahbain (A&M) to discuss vendor trade agreement negotiations
Shiffman, David	3/10/2026	0.5	Call with Purchasing, Treasury and A&M to review the week's vendor obligations by region
Simoneaux, Natalie	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Turner, Cari	3/10/2026	0.8	Meeting with C. Turner, A. Shahbain, L. Callerio and C. O'Toole (A&M) to review vendor forecast
Turner, Cari	3/10/2026	1.1	Review latest vendor management reporting package (for week ending March 6)
Turner, Cari	3/10/2026	0.6	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, J. Cook, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	3/10/2026	0.4	Provide comments on various vendor negotiations
Turner, Cari	3/10/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/10/2026	1.2	Review latest draft of filed vendor claims analysis
Turner, Cari	3/10/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/10/2026	0.2	Follow-up on various questions/open items for the Company purchasing management

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March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	3/10/2026	0.9	Review latest vendor management reporting package (for week ending March 6)
Warren, Joseph	3/10/2026	0.2	Analyze inquiry from certain supplier with an executed critical vendor agreement, coordinating with A&M team on the same
Weiland, Brad	3/10/2026	0.4	Review and analyze vendor A/P data re potential vendor claims analysis
Weiland, Brad	3/10/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, M. Chester, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss claims and accounts payable sync
Weiland, Brad	3/10/2026	0.2	Correspond with C. Turner (A&M), A. Shahbain (A&M) re additional vendor items
Athreya, Abhi	3/11/2026	1.3	Review Company reconciliation of supplier overdue balances and coordinate with back office
Athreya, Abhi	3/11/2026	0.8	Create OCP Excel summary for the Company
Athreya, Abhi	3/11/2026	2.7	Analyze supplier trade agreement compliance and report to the Company
Athreya, Abhi	3/11/2026	0.6	Review shipping invoices from the Company
Athreya, Abhi	3/11/2026	0.2	Meeting with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/11/2026	1.1	Communicate with Company purchasing leadership regarding weekly payments
Athreya, Abhi	3/11/2026	0.8	Pull prepetition invoices for select supplier
Callerio, Lorenzo	3/11/2026	0.8	Review the disbursement forecast model and process certain minor additional edits
Callerio, Lorenzo	3/11/2026	2.1	Close all the outstanding inquiries received on 3/11 and outline the required next steps
Callerio, Lorenzo	3/11/2026	0.5	Participate in a call with 2 company buyers and S. Lieberman (K&E) to discuss the terms of a revised trade agreement to be negotiated with a vendor
Callerio, Lorenzo	3/11/2026	0.6	Participate in the vendor escalation call (3/11) with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/11/2026	0.9	Update multiple business cases and edit the trade agreement drafts accordingly
Callerio, Lorenzo	3/11/2026	0.9	Analyze reconciliation data by reviewing both new vendor submissions and datasets supplied by management
Caruso, Nicholas	3/11/2026	0.9	Prepare multiple email trade agreement drafts and share with Company team
Caruso, Nicholas	3/11/2026	1.7	Working session with N. Caruso and R. Draude (A&M) to update first day motion relief analysis based on updated vendor disbursement forecast
Caruso, Nicholas	3/11/2026	0.9	Review and revise updated vendor first day motion relief analysis

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Professional	Date	Hours	Activity
Caruso, Nicholas	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Caruso, Nicholas	3/11/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Caruso, Nicholas	3/11/2026	1.6	Respond to morning questions from Company team regarding trade agreement negotiations
Caruso, Nicholas	3/11/2026	0.5	Call with Company team, vendor, and K&E team regarding trade agreement negotiations
Caruso, Nicholas	3/11/2026	0.6	Calls with company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations
Caruso, Nicholas	3/11/2026	0.6	Calls with company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor negotiations
Caruso, Nicholas	3/11/2026	0.2	Call with Company team regarding trade agreement negotiations with certain vendor
Chester, Monte	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Cook, Jacob	3/11/2026	2.7	Review of weekly payment reporting file for process transition accuracy
Cook, Jacob	3/11/2026	2.3	Review of weekly disbursement file for process transition accuracy
Cook, Jacob	3/11/2026	0.8	Review of prepetition payments made at request of Company purchasing team for accuracy of TA payments
Cook, Jacob	3/11/2026	2.2	Update vendor related transition documentation
Cook, Jacob	3/11/2026	0.2	Meeting with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/11/2026	1.1	Prepare prepetition accounts payable summary re: in process vendors and share with team
Draude, Richard	3/11/2026	0.2	Meeting with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/11/2026	1.2	Prepare comparison summary of reported payment actuals for week-ended 3/6 vs allocated amounts and an explanation of differences; share internally
Draude, Richard	3/11/2026	1.8	Update trade agreement reporting for a certain facility to reflect latest executions and latest vendor forecast
Draude, Richard	3/11/2026	1.7	Update prepetition supplier claim in excess of accounts payable analysis to reflect latest vendor disbursement forecast update
Draude, Richard	3/11/2026	1.1	Review and respond to vendor communication emails for 3/11 and update trackers and associated outputs accordingly

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/11/2026	1.7	Working session with N. Caruso and R. Draude (A&M) to update first day motion relief analysis based on updated vendor disbursement forecast
Draude, Richard	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Dvorak, Michael	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Grossi, Nick	3/11/2026	1.3	Review and provide comments re: vendor requested disbursements
O'Toole, Colin	3/11/2026	1.3	Enhance Vendor Payables analysis by creating pre-petition and post-petition summary tables by segment and country
O'Toole, Colin	3/11/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/11, extract files and compile into summary format, share with team
O'Toole, Colin	3/11/2026	1.7	Assess Vendor Payables Analysis dataset by assigning rankings for each vendor by segment for Pre and Post-petition balances
O'Toole, Colin	3/11/2026	0.4	Analyze feedback from A&M team regarding an in-process vendor that is no longer needed for tracking purposes, removed vendor from Master TA Tracker and Vendor Disbursement Forecast
O'Toole, Colin	3/11/2026	1.3	Analyze Vendor Payables vendor mapping, consolidated duplicate vendor names into singular instances for presentation in Top 20 tables
O'Toole, Colin	3/11/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/11, share with A&M to complete outstanding portions
O'Toole, Colin	3/11/2026	2.1	Continue to enhance Vendor Payables analysis by building detailed tables for each vendor segment, bifurcating between pre and post-petition balances, for top 20 vendors and by country
O'Toole, Colin	3/11/2026	0.2	Perform update to A&M TA repository to capture all TA documentation
O'Toole, Colin	3/11/2026	0.9	Assess newly executed TA, perform update to Master TA Tracker and Vendor Disbursement Forecast to reflect changes to agreed upon payment schedules and document contract details
O'Toole, Colin	3/11/2026	1.1	Assess newly executed TA, perform update to Master TA Tracker and Vendor Disbursement Forecast to reflect changes to agreed upon payment schedules and document contract details
Rybarczyk, Jodi	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Shahbain, Abraham	3/11/2026	0.7	Update of vendor overview slides based on feedback received
Shahbain, Abraham	3/11/2026	0.9	Provide feedback on analysis updating vendor payments at emergence
Shahbain, Abraham	3/11/2026	1.7	Respond to payment escalations related to vendors in procurement

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/11/2026	0.6	Participate in the vendor escalation call (3/11) with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/11/2026	0.7	Respond to trade agreement questions and proposals
Shahbain, Abraham	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Shahbain, Abraham	3/11/2026	0.6	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	3/11/2026	0.5	Call with Company team, A. Shahbain, and N. Caruso (A&M) regarding changes to payment terms
Shahbain, Abraham	3/11/2026	0.6	Calls with company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor negotiations
Shahbain, Abraham	3/11/2026	0.6	Calls with company purchasing, N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations
Shahbain, Abraham	3/11/2026	0.2	Meeting with A. Shahbain, J. Cook, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Simoneaux, Natalie	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Simoneaux, Natalie	3/11/2026	2.2	Extract invoice level detail from various filed claims to assess status of invoice in company records
Simoneaux, Natalie	3/11/2026	1.1	Prepare summary file of uncaptured prepetition AP vendors with filed claims for liability assessment
Simoneaux, Natalie	3/11/2026	1.7	Identify AP vendor identification numbers through analysis of filed claim invoice support
Simoneaux, Natalie	3/11/2026	1.9	Prepare reconciliation workbooks to analyze asserted invoice statuses for liability sizing
Turner, Cari	3/11/2026	1.6	Provide comments on various vendor negotiations
Turner, Cari	3/11/2026	0.9	Respond to various vendor inquiries from advisors
Turner, Cari	3/11/2026	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/11/2026	0.6	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	3/11/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Warren, Joseph	3/11/2026	0.2	Analyze status of six vendor management situations and prepare next steps to resolve each
Warren, Joseph	3/11/2026	0.3	Analyze follow up from certain supplier regarding payments and prepare next steps for A&M team to resolve
Warren, Joseph	3/11/2026	0.3	Analyze inquiry from certain supplier regarding distinction within their executed trade agreement and respond on the same
Weiland, Brad	3/11/2026	0.5	Call with C. Turner, B. Weiland, A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, M. Chester N. Simoneaux and R. Draude (A&M) to discuss progress and next steps re: claims, accounts payable and trade agreement sync
Athreya, Abhi	3/12/2026	0.7	Call with the Company and A. Athreya (A&M) to review outstanding invoices
Athreya, Abhi	3/12/2026	2.6	Forecast upcoming trade agreement payments for next week
Athreya, Abhi	3/12/2026	0.2	Investigate inadvertent payments to OCPs
Athreya, Abhi	3/12/2026	0.6	Coordinate with Company international regions regarding trade agreement payments
Athreya, Abhi	3/12/2026	2.2	Review and respond to supplier escalations regarding trade agreement compliance
Athreya, Abhi	3/12/2026	2.1	Create ad hoc vendor payment analyses requested by the Company
Callerio, Lorenzo	3/12/2026	0.4	Call with a buyer to discuss certain updates in advance of a meeting with a vendor
Callerio, Lorenzo	3/12/2026	2.1	Evaluate the pending items submitted on 3/12, identify any necessary follow-up actions, and establish a plan for next steps
Callerio, Lorenzo	3/12/2026	0.6	Call with a company buyer to discuss the current status of a vendor negotiation
Callerio, Lorenzo	3/12/2026	0.8	Review certain additional data received from management before starting to update a business case deck requested by the company
Callerio, Lorenzo	3/12/2026	0.5	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Callerio, Lorenzo	3/12/2026	0.6	Participate in a call with a company buyer, S. Lieberman (K&E) and a vendor to discuss a trade agreement draft
Callerio, Lorenzo	3/12/2026	0.4	Participate in a call with the Ad Hoc Group's financial advisor to discuss the terms of a trade agreement under approval
Callerio, Lorenzo	3/12/2026	0.8	Review and edit several trade agreements before circulating them back to the company
Callerio, Lorenzo	3/12/2026	0.7	Prepare a revised business case to reflect the most recent negotiated terms
Caruso, Nicholas	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Caruso, Nicholas	3/12/2026	0.8	Review invoices in error summary prepared by A&M team and provide comments

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/12/2026	1.4	Review vendors with statement of accounts different than AP
Caruso, Nicholas	3/12/2026	0.5	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Caruso, Nicholas	3/12/2026	1.1	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to FDM vendor forecast analysis and discuss next steps
Caruso, Nicholas	3/12/2026	0.7	Review comparison of vendor claims to vendors uncaptured in forecast
Caruso, Nicholas	3/12/2026	1.1	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to revise FDM vendor forecast and prepare discussion materials
Caruso, Nicholas	3/12/2026	2.1	Revise vendor relief based on latest month end information
Caruso, Nicholas	3/12/2026	0.4	Call with Company team to discuss status of trade agreements for certain divisions vendors
Caruso, Nicholas	3/12/2026	0.6	Review outstanding AP for certain vendor and compare to statement of accounts provided by vendor
Caruso, Nicholas	3/12/2026	0.8	Review list of vendors not included in the forecast and compare to latest vendor negotiations to ensure they should not be added into forecast
Caruso, Nicholas	3/12/2026	1.3	Review support schedule detail related to vendor relief update
Caruso, Nicholas	3/12/2026	0.9	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update FDM vendor forecast analysis and review changes
Caruso, Nicholas	3/12/2026	0.6	Call with Company team to discuss status of trade agreements for logistics vendors
Caruso, Nicholas	3/12/2026	1.6	Further revise vendor relief based on latest uncaptured AP
Cook, Jacob	3/12/2026	0.6	Review of FDM coding updates in case-to-date payment reporting
Cook, Jacob	3/12/2026	2.2	Review of next-week vendor payment analysis re: planned deferrals and disbursements
Draude, Richard	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Draude, Richard	3/12/2026	1.1	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to revise FDM vendor forecast and prepare discussion materials
Draude, Richard	3/12/2026	0.9	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update FDM vendor forecast analysis and review changes
Draude, Richard	3/12/2026	0.9	Prepare summary re: amounts paid to date to numerous vendors
Draude, Richard	3/12/2026	0.8	Review and respond to vendor communication emails for 3/12 and update trackers and associated outputs accordingly
Draude, Richard	3/12/2026	1.1	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to FDM vendor forecast analysis and discuss next steps
Draude, Richard	3/12/2026	2.2	Review prepetition accounts payable not in forecast list to ensure all vendors in forecast are being removed and update accordingly

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/12/2026	1.2	Prepare weekly vendor-level reporting for a specific facility
Draude, Richard	3/12/2026	1.6	Review prepetition accounts payable vendor vs non-vendor mapping and update accordingly
Draude, Richard	3/12/2026	1.2	Prepare and distribute materials re: vendor and claims sync prior to internal call
Draude, Richard	3/12/2026	1.2	Review invoices in error file received from company and compare to amounts captured in forecast
Dvorak, Michael	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Hill, Michael	3/12/2026	0.4	Call with vendor, M. Hill (A&M), and A. Shahbain (A&M) to discuss vendor update
O'Toole, Colin	3/12/2026	0.6	Analyze refreshed file of CIA payments through WE 03/06, performed update to Master TA Tracker and Vendor Disbursement Forecast
O'Toole, Colin	3/12/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/12, share with A&M to complete outstanding portions
O'Toole, Colin	3/12/2026	0.2	Assess feedback from A&M on select vendor payment schedules, adjusted vendors in Vendor Disbursement Forecast to match request
O'Toole, Colin	3/12/2026	0.8	Assess feedback from A&M team on Vendor Payables analysis, revised vendor mapping to exclude certain vendors from analysis, refreshed reporting output tables
O'Toole, Colin	3/12/2026	0.5	Assess listing of executed ETA's from 3/11 pm, perform update to Master TA Tracker and Vendor Disbursement Forecast to reflect all executed ETA's
O'Toole, Colin	3/12/2026	0.5	Assess most recent ETA master listing as of 3/12, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/12/2026	0.8	Analyze feedback from A&M team regarding Vendor Payables analysis, revise vendor mapping and consolidate select vendors, reviewed output tables, shared with A&M team
O'Toole, Colin	3/12/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/12, extract files and compile into summary format, share with team
O'Toole, Colin	3/12/2026	0.9	Assess refreshed file of prepetition vendor payments through WE 03/06, performed update to Daily Prepetition Payments file, performed update to Master TA Tracker and Vendor Disbursement Forecast
O'Toole, Colin	3/12/2026	1.3	Analyze listing of vendors missing from AP Mapping, perform update to add select vendors to AP Mapping tab of Master TA Tracker and Vendor Disbursement Forecast
O'Toole, Colin	3/12/2026	0.2	Call with A. Shahbain and C. O'Toole (A&M) to review Vendor Payables analysis
Rybarczyk, Jodi	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Shahbain, Abraham	3/12/2026	0.3	Review of stakeholder reporting required by first day orders

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/12/2026	1.5	Respond to payment escalations related to vendors in procurement
Shahbain, Abraham	3/12/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	3/12/2026	0.3	Respond to trade agreement proposals
Shahbain, Abraham	3/12/2026	0.4	Call with vendor, M. Hill (A&M), and A. Shahbain (A&M) to discuss vendor update
Shahbain, Abraham	3/12/2026	0.7	Update of latest vendor forecast based on latest available info
Shahbain, Abraham	3/12/2026	0.4	Review of stakeholder payment reporting
Shahbain, Abraham	3/12/2026	0.4	Review of vendor disbursement reconciliation compared to treasury data
Shahbain, Abraham	3/12/2026	0.3	Review of stakeholder reporting related to select regions
Shahbain, Abraham	3/12/2026	0.6	Review of updated vendor disbursement forecast
Shahbain, Abraham	3/12/2026	1.1	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to revise FDM vendor forecast and prepare discussion materials
Shahbain, Abraham	3/12/2026	0.9	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to update FDM vendor forecast analysis and review changes
Shahbain, Abraham	3/12/2026	0.4	Review reforecast of vendor forecast based on prior discussion
Shahbain, Abraham	3/12/2026	0.2	Call with A. Shahbain and C. O'Toole (A&M) to review vendor payables analysis
Shahbain, Abraham	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Shahbain, Abraham	3/12/2026	1.1	Call with A. Shahbain, N. Caruso and R. Draude (A&M) to review updates to FDM vendor forecast analysis and discuss next steps
Shiffman, David	3/12/2026	0.7	Correspond with A&M vendor team regarding potential customer offsets related to vendor obligations
Shiffman, David	3/12/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Simoneaux, Natalie	3/12/2026	0.5	Call with A. Shahbain, N. Caruso, M. Dvorak, J. Rybarczyk, N. Simoneaux and R. Draude (A&M) to discuss updates to claims, trade agreement and accounts payable sync and next steps
Simoneaux, Natalie	3/12/2026	1.6	Verify AP vendor identification numbers through review of filed claim invoice documentation
Simoneaux, Natalie	3/12/2026	1.6	Reconcile AP vendor identification numbers to filed claim invoices for liability analysis
Turner, Cari	3/12/2026	0.8	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/12/2026	0.6	Respond to various vendor inquiries from advisors

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	3/12/2026	1.7	Provide comments on various vendor negotiations
Turner, Cari	3/12/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/12/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Warren, Joseph	3/12/2026	0.4	Analyze inquiries from two suppliers with executed critical vendor agreements regarding the terms of their agreement and respond on each
Warren, Joseph	3/12/2026	0.3	Analyze status of three vendor management situations and prepare next steps to resolve each
Warren, Joseph	3/12/2026	0.2	Analyze certain situation involving payments to a supplier with an executed critical vendor agreement and provide feedback to A&M team on how to address next steps with that supplier
Warren, Joseph	3/12/2026	0.2	Analyze situation with certain supplier and prepare direction for A&M team to resolve
Weiland, Brad	3/12/2026	0.4	Review and analyze vendor items and claims analysis re same
Weiland, Brad	3/12/2026	0.2	Correspond with client, K&E team re vendor management and payment items
Athreya, Abhi	3/13/2026	0.4	Review reconciliation provided by the Company
Athreya, Abhi	3/13/2026	0.9	Provide supplier with detailed breakdown of Company plan to resolve past due amounts
Athreya, Abhi	3/13/2026	1.1	Resolve duplicate invoices related to pro forma payments in NAFTA
Athreya, Abhi	3/13/2026	0.2	Call with the Company and A. Athreya (A&M) to review supplier postpetition statements
Athreya, Abhi	3/13/2026	1.2	Analyze outstanding balances to complete trade agreements and coordinate release with the Company
Athreya, Abhi	3/13/2026	1.2	Review NAFTA AP due next week and prepare payment breakdown
Athreya, Abhi	3/13/2026	0.3	Review priority payments for upcoming week
Athreya, Abhi	3/13/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) for an initial review of next week's NAFTA vendor payment totals
Athreya, Abhi	3/13/2026	1.1	Finalize NAFTA vendor payment view and validate balances timing and priorities
Callerio, Lorenzo	3/13/2026	0.5	Call with a company buyer to review a trade agreement counterproposal received from a vendor
Callerio, Lorenzo	3/13/2026	0.8	Review the final version of the vendor disbursement forecast analysis before circulating it to management
Callerio, Lorenzo	3/13/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	3/13/2026	1.9	Review all items received on 3/13 and determine the actions required to move each one forward

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	3/13/2026	0.4	Participate in a call with company buyer and S. Liberman (K&E) to discuss the revised terms of a trade agreement
Callerio, Lorenzo	3/13/2026	0.7	Review and edit certain trade agreement incorporating the latest information received from management
Callerio, Lorenzo	3/13/2026	0.7	Prepare two revised business cases reflecting the latest negotiated terms
Caruso, Nicholas	3/13/2026	0.7	Analyze outstanding AP for certain vendor based on vendor's statement of accounts
Caruso, Nicholas	3/13/2026	1.7	Further review and revise uncaptured AP detail to identify naming issues and vendors to be removed from analysis
Caruso, Nicholas	3/13/2026	1.7	Finalize vendor obligations as of June 30 and prepare presentation bridge
Caruso, Nicholas	3/13/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open items
Caruso, Nicholas	3/13/2026	0.5	Call with Company regarding trade agreement payments to certain vendor
Caruso, Nicholas	3/13/2026	1.6	Further review and revise vendor relief update and associated forecast
Caruso, Nicholas	3/13/2026	0.7	Review counterproposal shared by vendor related to trade agreement and propose next steps / response
Caruso, Nicholas	3/13/2026	0.4	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to vendor forecast and next steps
Cook, Jacob	3/13/2026	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment analysis needed
Draude, Richard	3/13/2026	0.8	Review and respond to vendor communication emails for 3/13 and update trackers and associated outputs accordingly
Draude, Richard	3/13/2026	2.2	Further review and revise analysis re: accounts payable not captured in vendor forecast
Draude, Richard	3/13/2026	1.2	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/13/2026	1.9	Prepare and distribute numerous weekly trade agreement tracker related outputs for week ended 3/13
Draude, Richard	3/13/2026	0.4	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to vendor forecast and next steps
Draude, Richard	3/13/2026	0.7	Update mapping in trade agreement trackers, as well as historical vendor spend and terms
Draude, Richard	3/13/2026	2.1	Revise prepetition supplier claim in excess of accounts payable based on latest vendor disbursement forecast
Grossi, Nick	3/13/2026	0.3	Review status of disbursements and cash allocation requests. Provide comments re: same
Hill, Michael	3/13/2026	0.2	Correspond re: show evidence to a certain vendor for past invoices paid to show future credit
Hill, Michael	3/13/2026	0.6	Investigate a past email to how treatment of the payment made for certain invoices for a certain vendor

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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/13/2026	1.4	Continue to enhance Vendor Payables mapping by creating mapping of vendor consolidation and classifications for the remaining ~1,500 vendors
O'Toole, Colin	3/13/2026	1.4	Analyze requirements to update Vendor Payables analysis with additional AP regional data, create mapping of vendor consolidation and classifications for first ~2,500 vendors
O'Toole, Colin	3/13/2026	0.8	Analyze duplicate vendors identified during review of weekly ETA outputs, removed select vendors to avoid duplication in the forecast
O'Toole, Colin	3/13/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 03/06 (closing rate) - 03/13 (mid-day)
O'Toole, Colin	3/13/2026	0.3	Analyze weekly Formal ETA update for WE 03/13, perform weekly update to formal ETA tab in Master TA vendor tracker
O'Toole, Colin	3/13/2026	0.7	Assess final Vendor Disbursement Forecast analysis, prepare PowerPoint deck to reflect latest forecast, shared with A&M team for review
O'Toole, Colin	3/13/2026	0.9	Assess requirements for weekly VMT deck for WE 03/13, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	3/13/2026	0.6	Assess most recent ETA master listing as of 3/13, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/13/2026	0.2	Perform update to daily Supplier Agreement tracker as of 3/13, share with A&M to complete outstanding portions
O'Toole, Colin	3/13/2026	0.7	Assess vendors with blank or incomplete AP and/or spend amounts, research various databases to complete dataset
O'Toole, Colin	3/13/2026	0.3	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 03/13, share with A&M team
O'Toole, Colin	3/13/2026	0.4	Perform weekly update to Returned Terms schedule as of WE 03/13, share with A&M team
O'Toole, Colin	3/13/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/13 update, extract files and compile into summary format, share with team
O'Toole, Colin	3/13/2026	0.4	Prepare TA tracking file for a certain customer for WE 03/13, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
Shahbain, Abraham	3/13/2026	0.3	Review and provide feedback on vendor spend per first day motion reporting requirements
Shahbain, Abraham	3/13/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and open items
Shahbain, Abraham	3/13/2026	0.3	Review and provide feedback on forecast bridge analysis
Shahbain, Abraham	3/13/2026	0.3	Review and provide feedback on trade agreement tracker reporting requirements
Shahbain, Abraham	3/13/2026	0.4	Calls with J. Cook (A&M) and A. Shahbain (A&M) to discuss payment analysis needed
Shahbain, Abraham	3/13/2026	0.4	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to vendor forecast and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/13/2026	0.8	Review and provide feedback to team on vendor forecast updates
Shahbain, Abraham	3/13/2026	0.2	Review and provide feedback on executed trade agreement reporting requirements
Shahbain, Abraham	3/13/2026	0.8	Review and respond to trade agreement questions and confirmations
Shahbain, Abraham	3/13/2026	1.6	Review and respond to vendor payment escalations and next steps
Shahbain, Abraham	3/13/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) for an initial review of next week's NAFTA vendor payment totals
Shiffman, David	3/13/2026	0.7	Correspond with A&M team regarding forecasted vendor obligations by region
Simoneaux, Natalie	3/13/2026	0.9	Map pre-petition AP vendors to filed EMEA claims to assist with reconciliation
Turner, Cari	3/13/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/13/2026	0.6	Provide comments on various vendor negotiations
Turner, Cari	3/13/2026	0.4	Call with C. Turner, A. Shahbain, N. Caruso and R. Draude (A&M) to discuss updates to vendor forecast and next steps
Turner, Cari	3/13/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/13/2026	0.2	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/13/2026	0.2	Call with C. Turner (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Turner, Cari	3/13/2026	0.8	Review weekly vendor reports (week ended 3/6)
Weiland, Brad	3/13/2026	0.3	Correspond with C. Turner (A&M), A. Shahbain (A&M), M. Dvorak (A&M), N. Caruso (A&M), J. Rybarczyk (A&M) re vendor items and related claims items
Weiland, Brad	3/13/2026	0.2	Follow-up correspondence with M. Dvorak (A&M) re vendor and claims items
Hill, Michael	3/14/2026	0.4	Call with vendor, M. Hill (A&M), and A. Shahbain (A&M) to discuss vendor update
Shahbain, Abraham	3/14/2026	0.4	Call with vendor, M. Hill (A&M), and A. Shahbain (A&M) to discuss vendor update
Athreya, Abhi	3/15/2026	0.9	Pull prepetition payments for select supplier
Athreya, Abhi	3/15/2026	0.7	Address residual prepetition balances to complete trade agreements
Athreya, Abhi	3/15/2026	1.7	Correspond with suppliers regarding payment timelines and resolution of past due balances
Cook, Jacob	3/15/2026	1.4	Prepare weekly vendor management summary materials

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/15/2026	0.4	Review and respond to vendor communication emails for 3/15 and update trackers and associated outputs accordingly
Shahbain, Abraham	3/15/2026	1.5	Create analysis forecasting future vendor disbursement forecast for following weeks
Shahbain, Abraham	3/15/2026	0.3	Respond to payment escalations received from vendor team and accounting
Athreya, Abhi	3/16/2026	1.1	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	3/16/2026	1.7	Complete script-based invoice selection for weekly trade agreement payments
Athreya, Abhi	3/16/2026	0.9	Participate in a follow-up call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices
Athreya, Abhi	3/16/2026	1.9	Review trade agreements to ensure compliance and resolve AP gaps
Athreya, Abhi	3/16/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review proposed payment run
Athreya, Abhi	3/16/2026	2.8	Analyze WE 03/20 postpetition vendor payments by vendor, division, and region to create initial proposed payment view
Athreya, Abhi	3/16/2026	0.8	Call with the Company and A. Athreya (A&M) to discuss PO issues blocking postpetition payments
Athreya, Abhi	3/16/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/16/2026	2.3	Assemble initial framework of weekly trade agreement payments
Callerio, Lorenzo	3/16/2026	0.5	Participate in a call with two company buyers and S. Lieberman (K&E) to discuss the terms of a trade agreement
Callerio, Lorenzo	3/16/2026	0.8	Call with a S. Lieberman (K&E), company purchasing and a vendor to discuss the proposed terms for a potential trade agreement
Callerio, Lorenzo	3/16/2026	0.6	Analyze certain reconciliation data provided by management to support the trade agreement negotiation process
Callerio, Lorenzo	3/16/2026	1.3	Prepare a revised business case deck including certain additional information received from management
Callerio, Lorenzo	3/16/2026	0.5	Calls with L. Callerio (A&M) and A. Shahbain (A&M) to discuss diligence responses and other open items
Callerio, Lorenzo	3/16/2026	2.0	Review all communications received on 3/16 and determine the actions required to move each one forward
Callerio, Lorenzo	3/16/2026	0.5	Call with a buyer to review a counterproposal received from a vendor
Callerio, Lorenzo	3/16/2026	0.7	Review and provide comments to multiple trade agreements before approving them
Callerio, Lorenzo	3/16/2026	0.3	Call with a company buyer to discuss the revised terms of a trade agreement under negotiation
Callerio, Lorenzo	3/16/2026	0.9	Participate in a follow-up call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/16/2026	1.2	Review and revise vendor management dashboard for current week
Caruso, Nicholas	3/16/2026	1.3	Review and revise vendor budget vs actuals and reconciliation summary
Caruso, Nicholas	3/16/2026	0.5	Call with Company team to discuss inventory obligations for certain vendor and next steps related to the trade agreement
Caruso, Nicholas	3/16/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management open items and trade agreement next steps
Caruso, Nicholas	3/16/2026	0.3	Call with vendor, N. Caruso (A&M), A. Shahbain (A&M), K&E, and company purchasing related to a trade agreement negotiation
Caruso, Nicholas	3/16/2026	0.5	Participate in daily (3/16) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	3/16/2026	0.6	Respond to questions received overnight from Company related to latest status of trade agreements, payment requests, and reconciliations
Caruso, Nicholas	3/16/2026	1.9	Respond to questions received through day from Company related to latest status of trade agreements, payment requests, and reconciliations
Donoghue, Doug	3/16/2026	0.8	Review provided payment support, reconcile versus prior support
Donoghue, Doug	3/16/2026	0.3	Research and correspondence with supplier re: prior payments
Draude, Richard	3/16/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/16/2026	2.2	Update weekly vendor management discussion materials to reflect week ended 3/13 numbers
Draude, Richard	3/16/2026	1.6	Continue updating weekly vendor management discussion materials to reflect week ended 3/13 numbers
Draude, Richard	3/16/2026	0.5	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/16/2026	0.8	Review and respond to vendor communication emails for 3/16 and update trackers and associated outputs accordingly
Draude, Richard	3/16/2026	0.8	Prepare vendor budget vs actuals analysis for WE 3/13
Draude, Richard	3/16/2026	0.9	Working session with C. O'Toole and R. Draude (A&M) to discuss vendor management work stream roles and transition of tasks
Grossi, Nick	3/16/2026	0.2	Review and provide comments re: regional disbursement request
Hill, Michael	3/16/2026	0.2	Correspond re: confirm invoices are good to be paid and process for proof of payment
Hill, Michael	3/16/2026	0.2	Correspond re: request for certain invoices to be paid to stay in compliance with vendor
Hill, Michael	3/16/2026	0.2	Correspond re: request for a certain invoice to be booked not previously in the system

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/16/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/16, share with A&M to complete outstanding portions
O'Toole, Colin	3/16/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/16, extract files and compile into summary format, share with team
O'Toole, Colin	3/16/2026	0.9	Working session with C. O'Toole and R. Draude (A&M) to discuss vendor management work stream roles and transition of tasks
O'Toole, Colin	3/16/2026	0.3	Perform update to 'Comparison to Prior' tab for values from Master TA Tracker as of WE 03/13
O'Toole, Colin	3/16/2026	0.4	Perform revision to VMT Outputs tab of Master TA Tracker to revise and streamline presentation of vendor statistics for weekly reporting
O'Toole, Colin	3/16/2026	0.3	Perform update to 'Comparison to Prior FCST' tab in Master TA Tracker to reflect final Vendor Forecast shared with cash team
O'Toole, Colin	3/16/2026	0.8	Analyze feedback from A&M team on Vendor Disbursement Forecast, revised select vendors, repackaged analysis and presentation deck, shared with A&M team
O'Toole, Colin	3/16/2026	0.8	Analyze most recently issued Vendor Disbursement Forecast, performed update to modelling section of Master TA Tracker to reflect vendor forecast in Master TA Tracker, ensured forecast will be carried forward to future iterations
O'Toole, Colin	3/16/2026	0.3	Assess most recent ETA master listing as of 3/16, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/16/2026	0.9	Assess requirements for transition of VMT responsibilities, create document outlining steps to update the monthly Vendor Disbursement Forecast
Shahbain, Abraham	3/16/2026	0.5	Calls with L. Callerio (A&M) and A. Shahbain (A&M) to discuss diligence responses and other open items
Shahbain, Abraham	3/16/2026	0.8	Review and provide feedback on vendor update slides
Shahbain, Abraham	3/16/2026	0.7	Update legal escalation overview for recent legal reach outs
Shahbain, Abraham	3/16/2026	0.7	Review and respond to trade agreement questions, open items, and confirmations
Shahbain, Abraham	3/16/2026	0.8	Review analysis summarizing historical payments and provide feedback to team
Shahbain, Abraham	3/16/2026	0.7	Respond to diligence from external advisors on reconciling trade agreement payments in future
Shahbain, Abraham	3/16/2026	0.4	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor management open items and trade agreement next steps
Shahbain, Abraham	3/16/2026	0.5	Participate in daily (3/16) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/16/2026	0.8	Review and update regional allocation funding analysis based on feedback received
Shahbain, Abraham	3/16/2026	0.3	Call with vendor, N. Caruso (A&M), A. Shahbain (A&M), K&E, and company purchasing related to a trade agreement negotiation

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/16/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/16/2026	0.9	Review and provide feedback on proposed payment run
Shahbain, Abraham	3/16/2026	1.7	Review and respond to vendor payment escalations and provide direction
Shahbain, Abraham	3/16/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review proposed payment run
Simoneaux, Natalie	3/16/2026	2.1	Prepare claim reconciliation workbooks for uncaptured AP claims population to identify variances between asserted invoices and company balances
Simoneaux, Natalie	3/16/2026	1.4	Match claimant invoices to historical AP data to extract vendor identification numbers
Turner, Cari	3/16/2026	0.6	Respond to various vendor inquiries from advisors
Turner, Cari	3/16/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/16/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/16/2026	1.1	Provide comments on various vendor negotiations
Athreya, Abhi	3/17/2026	0.3	Call with a supplier and A. Athreya (A&M) on outstanding prepetition invoices and trade agreement supplemental payment reconciliation
Athreya, Abhi	3/17/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) to finalize and send out weekly vendor payments
Athreya, Abhi	3/17/2026	0.9	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann, and A. Athreya (A&M) to discuss weekly post petition composition and vendor forecast
Athreya, Abhi	3/17/2026	0.5	Calls with A. Shahbain and A. Athreya (A&M) to review this week's vendor payments
Athreya, Abhi	3/17/2026	1.6	Complete WE 03/20 invoice selection for NAFTA region
Athreya, Abhi	3/17/2026	2.0	Integrate business unit feedback into WE 03/20 vendor payments
Athreya, Abhi	3/17/2026	0.4	Finalize and send WE 03/20 vendor payments
Athreya, Abhi	3/17/2026	0.7	Review global invoice selection and finalize WE 03/20 postpetition vendor payment totals
Athreya, Abhi	3/17/2026	1.1	Review business unit feedback on WE 03/20 proposed vendor payments
Athreya, Abhi	3/17/2026	1.9	Complete WE 03/20 invoice selection for EMEA region
Callerio, Lorenzo	3/17/2026	0.2	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	3/17/2026	0.8	Perform an analysis of the reconciliation materials received from management

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Callerio, Lorenzo	3/17/2026	0.7	Review and provide edits to multiple settlement agreement provided by K&E before circulating them
Callerio, Lorenzo	3/17/2026	0.7	Review and edit the a vendor business case deck based on the conversation held with management
Callerio, Lorenzo	3/17/2026	1.6	Review all inbound requests received from vendors on 3/17 and determine the required next steps
Callerio, Lorenzo	3/17/2026	0.6	Call with a company buyer to discuss the revised terms of a trade agreement received from a vendor
Callerio, Lorenzo	3/17/2026	0.3	Call with S. Lieberman (K&E) re: legal review of certain terms received from a vendor
Caruso, Nicholas	3/17/2026	0.6	Prepare multiple email trade agreements based on latest vendor counterproposals
Caruso, Nicholas	3/17/2026	1.4	Further revise vendor management dashboard based on comments from A&M team
Caruso, Nicholas	3/17/2026	1.2	Review and respond to vendor questions as it relates to latest trade agreement negotiations and reconciliations
Caruso, Nicholas	3/17/2026	0.4	Review vendors returning to terms and communicate with Company
Caruso, Nicholas	3/17/2026	0.6	Prepare liquidity impact calculation for certain vendor as it relates to trade agreement proposal
Caruso, Nicholas	3/17/2026	1.6	Analyze next steps for multiple trade agreement requests based on latest information provided by the Company and vendors
Caruso, Nicholas	3/17/2026	0.3	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Caruso, Nicholas	3/17/2026	0.7	Review and respond to questions from the Company related to trade agreement status and next steps
Caruso, Nicholas	3/17/2026	0.6	Review most recently executed trade agreements and summarize for the Company
Caruso, Nicholas	3/17/2026	0.6	Review latest reconciliation for certain vendor and advise on next steps related to trade agreement
Caruso, Nicholas	3/17/2026	0.5	Call with Company team to discuss trade agreement status and next steps for logistics vendors
Cook, Jacob	3/17/2026	0.7	Email correspondence with Company purchasing team members regarding processing of past due invoices
Draude, Richard	3/17/2026	1.3	Weekly consolidation of company AP data to create one master file
Draude, Richard	3/17/2026	0.8	Review and respond to vendor communication emails for 3/17 and update trackers and associated outputs accordingly
Draude, Richard	3/17/2026	0.3	Call with N. Caruso and R. Draude (A&M) and the company to discuss updates to trade agreement negotiations for a specific division
Hill, Michael	3/17/2026	0.4	Investigate a certain vendor to see what customary terms were before the filing

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Time Detail by Activity
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VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/17/2026	1.7	Enhance Vendor Payables analysis by analyzing vendor mapping and consolidating vendors under different names to create a more concise vendor listing
O'Toole, Colin	3/17/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/17, extract files and compile into summary format, share with team
O'Toole, Colin	3/17/2026	0.8	Analyze refreshed AP aging report as of 3/15, performed update to AP Mapping tab of Master TA Tracker to reflect latest AP balances by vendor
O'Toole, Colin	3/17/2026	0.6	Assess refreshed file of CIA payments through 3/13, updated Master TA Tracker with latest actual CIA payments
O'Toole, Colin	3/17/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/17, share with A&M to complete outstanding portions
O'Toole, Colin	3/17/2026	1.8	Further enhance Vendor Payables analysis by leveraging Master TA AP Listing to further consolidate vendor listing
O'Toole, Colin	3/17/2026	0.4	Assess most recent ETA master listing as of 3/17, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	3/17/2026	0.6	Review and update regional allocation funding analysis based on feedback received from escalations
Shahbain, Abraham	3/17/2026	1.4	Review and respond to payment escalations and respond accordingly
Shahbain, Abraham	3/17/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) to finalize and send out weekly vendor payments
Shahbain, Abraham	3/17/2026	0.2	Meeting with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shahbain, Abraham	3/17/2026	0.6	Call with accounts payable and A. Shahbain (A&M) to discuss open payment approvals
Shahbain, Abraham	3/17/2026	0.6	Respond to diligence requests around estimated payments at emergence
Shahbain, Abraham	3/17/2026	0.9	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann, and A. Athreya (A&M) to discuss weekly post petition composition and vendor forecast
Shahbain, Abraham	3/17/2026	0.5	Calls with A. Shahbain and A. Athreya (A&M) to review this week's vendor payments
Shahbain, Abraham	3/17/2026	0.6	Review and respond to trade agreement questions and open items
Shahbain, Abraham	3/17/2026	0.8	Review and provide feedback on proposed payment run
Shiffman, David	3/17/2026	0.4	Correspond with vendor team regarding forecasted first day motion relief payments
Shiffman, David	3/17/2026	0.7	Review latest invoice in error reporting and related follow ups with vendor team
Shiffman, David	3/17/2026	0.5	Discussion with Purchasing, Treasury, and A&M to review weekly vendor obligations
Shiffman, David	3/17/2026	0.5	Weekly vendor management status call with Management and A&M

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March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	3/17/2026	0.9	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann, and A. Athreya (A&M) to discuss weekly post petition composition and vendor forecast
Turner, Cari	3/17/2026	0.2	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/17/2026	0.9	Review latest vendor management reporting package (for week ending March 13)
Turner, Cari	3/17/2026	0.3	Provide comments on various vendor negotiations
Turner, Cari	3/17/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/17/2026	0.9	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann, and A. Athreya (A&M) to discuss weekly post petition composition and vendor forecast
Waismann, Heitor	3/17/2026	0.9	Call with C. Turner, A. Shahbain, D. Shiffman, H. Waismann, and A. Athreya (A&M) to discuss weekly post petition composition and vendor forecast
Athreya, Abhi	3/18/2026	2.3	Analyze trade agreement compliance requests from purchasing and communicate next steps for prepetition payments
Athreya, Abhi	3/18/2026	0.3	Analyze WE 03/20 postpetition payment composition
Athreya, Abhi	3/18/2026	0.8	Analyze WE 03/20 regional postpetition vendor payments
Athreya, Abhi	3/18/2026	0.9	Review prepetition paydown for select supplier and correspond with supplier
Athreya, Abhi	3/18/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/18/2026	0.5	Working session with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to review past due post petition statement
Athreya, Abhi	3/18/2026	0.8	Create Ordinary Course Professional (OCP) Excel summary for the Company
Athreya, Abhi	3/18/2026	0.4	Discuss missing vendor payments with the Company's back office
Athreya, Abhi	3/18/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to discuss ad hoc vendor escalations
Athreya, Abhi	3/18/2026	1.2	Correspond with supplier regarding missing invoices and coordinate with the Company's back office to resolve
Athreya, Abhi	3/18/2026	0.2	Call with the Company's back office and A. Athreya (A&M) to review payment of customs brokers
Athreya, Abhi	3/18/2026	0.2	Call with the Company's back office and A. Athreya (A&M) to review open items for select vendors
Athreya, Abhi	3/18/2026	1.1	Summarize vendor breakdown and payment schedule for weekly postpetition payments
Athreya, Abhi	3/18/2026	0.8	Review trade agreement compliance and next steps for select supplier

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/18/2026	0.3	Correspond with the Company's foreign regions regarding trade agreement payments
Athreya, Abhi	3/18/2026	0.7	Analyze invoice status for select division as requested by Company purchasing
Athreya, Abhi	3/18/2026	0.2	Analyze prepetition invoices to be booked and reconciled for select supplier
Callerio, Lorenzo	3/18/2026	0.8	Participate in daily (3/18) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/18/2026	0.6	Call with a company buyer to review a settlement counterproposal received from a vendor
Callerio, Lorenzo	3/18/2026	0.8	Prepare certain revised business cases and update the trade agreement accordingly
Callerio, Lorenzo	3/18/2026	0.5	Working session with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to review past due post petition statement
Callerio, Lorenzo	3/18/2026	1.7	Examine all vendor communications dated 3/17 and determine the necessary follow-up steps
Callerio, Lorenzo	3/18/2026	0.7	Participate in a call with company purchasing to review and discuss a vendor business case presentation to be discussed with management
Caruso, Nicholas	3/18/2026	0.7	Analyze certain situation with vendor refusing to change payment terms and threatening stop shipments and coordinate next steps with Company team
Caruso, Nicholas	3/18/2026	0.6	Analyze credit limit imposed by supplier and prepare counterproposal
Caruso, Nicholas	3/18/2026	0.9	Review and respond to payment escalations raised by Company team
Caruso, Nicholas	3/18/2026	1.4	Revise vendor forecast based on commentary from Company purchasing team
Caruso, Nicholas	3/18/2026	0.3	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss changes to vendor forecast and impact to FDM projections
Caruso, Nicholas	3/18/2026	1.2	Review bridging items for vendor forecast compared to vendor relief bridge
Caruso, Nicholas	3/18/2026	0.6	Correspond with Company team regarding refusal of certain vendor to honor payment terms of trade agreement
Caruso, Nicholas	3/18/2026	0.4	Review additional invoices provided by supplier compared to latest reconciliation
Caruso, Nicholas	3/18/2026	0.9	prepare multiple email trade agreement drafts for certain suppliers
Donoghue, Doug	3/18/2026	0.2	Review and analyze remittance info for prior payments
Draude, Richard	3/18/2026	1.6	Prepare consolidated file including formal and email trade agreement tracking and vendor disbursement forecasting (part I of III)
Draude, Richard	3/18/2026	1.8	Prepare and share with back office team a comparison of treasury reported payments to vendor level actual payments reported and ask clarifying questions

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/18/2026	0.9	Review and respond to vendor communication emails for 3/18 and update trackers and associated outputs accordingly
Draude, Richard	3/18/2026	0.3	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss changes to vendor forecast and impact to FDM projections
Draude, Richard	3/18/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/18/2026	0.4	Prepare and send email to Japan back office team re: overspend during week-ended 3/13 vs allocation and clarifying questions re: interpretation of Japan payments reporting
Draude, Richard	3/18/2026	0.2	Call with A. Shahbain and R. Draude (A&M) to discuss FDM relief amounts for WE 3/13
Draude, Richard	3/18/2026	1.3	Prepare consolidated file including formal and email trade agreement tracking and vendor disbursement forecasting (part III of III)
Draude, Richard	3/18/2026	1.4	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/18/2026	0.4	Update trade agreement mapping, vendor spend, and daily payment schedules to reflect latest updates
Draude, Richard	3/18/2026	0.6	Prepare summary for company re: amounts paid to specific vendors since filing, summarized by region
Draude, Richard	3/18/2026	1.6	Prepare consolidated file including formal and email trade agreement tracking and vendor disbursement forecasting (part II of III)
Grossi, Nick	3/18/2026	0.5	Participate in discussion with Company regarding vendor disbursements
Hill, Michael	3/18/2026	0.4	Investigate certain vendors for year to date spend for liquidity analysis
O'Toole, Colin	3/18/2026	0.4	Assess request to revise Vendor Disbursement Forecast payments, revised select vendors as per request, shared with the A&M team
O'Toole, Colin	3/18/2026	1.1	Assess actual prepetition vendor payments through 03/13, performed update to Daily Actual Prepetition Payments, updated Daily ACT Payments tab of Master TA Tracker
O'Toole, Colin	3/18/2026	1.9	Assess requirements for transition of VMT responsibilities, create document outlining steps to document executed TA's and update Master TA Tracker
O'Toole, Colin	3/18/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/18, extract files and compile into summary format, share with team
O'Toole, Colin	3/18/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/18, share with A&M to complete outstanding portions
O'Toole, Colin	3/18/2026	0.8	Analyze request to reconcile Vendor Disbursement Forecast to slide deck shared by A&M team, reconcile at vendor-level to identify differences, share results with A&M team
O'Toole, Colin	3/18/2026	0.4	Assess most recent ETA master listing as of 3/18, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	3/18/2026	0.2	Calls with A. Shahbain and A. Athreya (A&M) to discuss ad hoc vendor escalations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/18/2026	0.4	Call with company purchasing and A. Shahbain (A&M) to discuss payment trend analysis
Shahbain, Abraham	3/18/2026	0.2	Call with A. Shahbain and R. Draude (A&M) to discuss FDM relief amounts for WE 3/13
Shahbain, Abraham	3/18/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	3/18/2026	0.4	Calls with vendor related to payment escalations
Shahbain, Abraham	3/18/2026	0.4	Review payment reporting required per stakeholder agreements
Shahbain, Abraham	3/18/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/18/2026	0.4	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Shahbain, Abraham	3/18/2026	1.6	Respond to payment escalations related to vendors
Shahbain, Abraham	3/18/2026	0.3	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss changes to vendor forecast and impact to FDM projections
Shahbain, Abraham	3/18/2026	0.8	Participate in daily (3/18) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/18/2026	0.3	Review and respond to vendor agreement questions
Shahbain, Abraham	3/18/2026	0.7	Update regional allocation funding analysis based on escalations
Shiffman, David	3/18/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	3/18/2026	0.6	Respond to various vendor inquiries from advisors
Turner, Cari	3/18/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/18/2026	0.7	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/18/2026	0.5	Call with Company purchasing, finance, C. Turner (A&M), D. Shiffman (A&M), and A. Shahbain (A&M) to provide vendor update
Turner, Cari	3/18/2026	0.9	Provide comments on various vendor negotiations
Turner, Cari	3/18/2026	0.4	Call with Company purchasing, lenders, lenders' advisors, C. Turner (A&M), and A. Shahbain (A&M) to provide vendor update
Athreya, Abhi	3/19/2026	0.9	Analyze missing invoice payments flagged by supplier and coordinate release with the Company
Athreya, Abhi	3/19/2026	2.2	Pull prepetition invoices for multiple suppliers
Athreya, Abhi	3/19/2026	0.2	Call with a supplier and A. Athreya (A&M) on outstanding prepetition invoices and trade agreement supplemental payment reconciliation

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/19/2026	1.2	Analyze and request payment of overdue postpetition invoices flagged by Counsel
Athreya, Abhi	3/19/2026	1.1	Correspond with the Company's reconciliation team regarding prepetition trade agreement reconciliation
Athreya, Abhi	3/19/2026	0.6	Analyze overdue invoices for critical supplier and coordinate booking with the Company's back office
Athreya, Abhi	3/19/2026	1.2	Review IP invoice payments against OCP fee caps
Athreya, Abhi	3/19/2026	1.1	Reconcile overdue postpetition invoices and create Excel analysis
Athreya, Abhi	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	3/19/2026	0.4	Complete invoice selection for critical trade agreement and request payment from the Company
Athreya, Abhi	3/19/2026	2.1	Forecast upcoming trade agreement payments and provide to A&M and the Company's regional treasury teams
Callerio, Lorenzo	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	3/19/2026	0.3	Call with S. Lieberman (K&E) re: trade agreement legal terms review
Callerio, Lorenzo	3/19/2026	0.5	Call with a company buyer and S. Lieberman (K&E) to prepare a response to a letter received from a vendor
Callerio, Lorenzo	3/19/2026	0.6	Correspond with the Ad Hoc Groups' financial advisor re: a regional trade agreement to be circulated for approval
Callerio, Lorenzo	3/19/2026	0.4	Call with a company buyer to discuss the next negotiation steps before approaching a vendor
Callerio, Lorenzo	3/19/2026	0.7	Review certain formal communications received from a vendor a start drafting a response
Callerio, Lorenzo	3/19/2026	1.8	Review the 3/19 vendor requests and outline the next required actions
Callerio, Lorenzo	3/19/2026	0.7	Participate in a call with company purchasing, S. Lieberman (K&E) and a vendor to discuss the revised trade agreement that has been circulated in advance of the meeting
Callerio, Lorenzo	3/19/2026	0.6	Participate in a call with a company buyer, S. Lieberman (K&E) and a vendor re: a revised trade agreement to be finalized
Caruso, Nicholas	3/19/2026	1.2	Review and respond to questions regarding trade agreements and share revised draft with vendors
Caruso, Nicholas	3/19/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and proposed next steps
Caruso, Nicholas	3/19/2026	0.6	Review trade agreement redline for certain vendor and provide comments to Company and K&E team
Caruso, Nicholas	3/19/2026	0.5	Call with Company team to discuss latest trade agreement negotiations for lighting vendors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/19/2026	1.6	Review and respond to questions from Company team regarding status of trade agreements and next steps
Caruso, Nicholas	3/19/2026	0.9	Review and revise vendor spend budget vs actuals and associated reconciliation summary
Caruso, Nicholas	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	3/19/2026	0.7	Call with Company team to discuss latest trade agreement negotiations and payment escalations for logistics vendors
Caruso, Nicholas	3/19/2026	0.6	Correspond with Company and K&E team regarding situation with certain vendor and status of claims and counterclaims
Caruso, Nicholas	3/19/2026	0.7	Review statement of accounts shared by vendor and compare to AP
Caruso, Nicholas	3/19/2026	0.8	Revise vendor June 30 obligations presentation based on changes to vendor forecast
Caruso, Nicholas	3/19/2026	0.7	Draft multiple email trade agreements based on latest negotiations with certain vendors
Caruso, Nicholas	3/19/2026	0.5	Call with Company team to discuss latest trade agreement negotiations and status of consignment stock
Draude, Richard	3/19/2026	1.4	Prepare weekly vendor-level reporting for a specific facility
Draude, Richard	3/19/2026	1.0	Review and respond to vendor communication emails for 3/19 and update trackers and associated outputs accordingly
Draude, Richard	3/19/2026	1.2	Begin process of consolidating multiple vendor related files to reduce time to update and remove dated tabs
Draude, Richard	3/19/2026	0.8	Working session with C. O'Toole and R. Draude (A&M) to continue to discuss vendor management work stream roles and transition of tasks
Draude, Richard	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	3/19/2026	1.4	Review transition materials re: formal trade agreement trackers and vendor disbursement forecast, revise materials to be updated
Hill, Michael	3/19/2026	0.2	Correspond re: request copies of four invoices from a supplier not in the system
Hill, Michael	3/19/2026	0.3	Correspond re: confirm vendor request for region to investigate invoices covering proof of payment
Hill, Michael	3/19/2026	0.2	Correspond re: confirm Trade Agreement applies for all regions versus being a regional agreement
Hill, Michael	3/19/2026	0.2	Correspond re: request copies of two invoices from a supplier not in the system
O'Toole, Colin	3/19/2026	0.3	Perform update to daily Supplier Agreement tracker for 3/19, share with A&M to complete outstanding portions
O'Toole, Colin	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/19/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/19, extract files and compile into summary format, share with team
O'Toole, Colin	3/19/2026	0.7	Assess revised Prepetition Vendor Payments file for WE 03/13, perform update to Prepetition Vendor Payments file, perform update to 'Daily Cash ACT' tab of Master TA Tracker
O'Toole, Colin	3/19/2026	0.8	Working session with C. O'Toole and R. Draude (A&M) to continue to discuss vendor management work stream roles and transition of tasks
O'Toole, Colin	3/19/2026	0.4	Assess most recent ETA master listing as of 3/19, updated Master TA Tracking and Vendor Disbursement Forecast to incorporate latest executed ETA's, ensure all new ETA's are flowing into forecast appropriately
Shahbain, Abraham	3/19/2026	0.4	Email to company to schedule call and discuss vendor discussion around shipments
Shahbain, Abraham	3/19/2026	1.1	Update regional funding allocation schedule based on escalations and regional estimates
Shahbain, Abraham	3/19/2026	1.0	Respond to purchasing team payment escalations related to open items
Shahbain, Abraham	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	3/19/2026	0.7	Review analysis summarizing updated payment analysis at emergence
Shahbain, Abraham	3/19/2026	0.4	Call with company purchasing and A. Shahbain (A&M) to discuss vendor negotiations
Shahbain, Abraham	3/19/2026	0.8	Provide feedback to company related to trade agreement open items
Shahbain, Abraham	3/19/2026	0.4	Review analysis summarizing vendor payments in advance based on historical trends
Shahbain, Abraham	3/19/2026	0.4	Correspond with division regions to request updates on forecast needs
Shahbain, Abraham	3/19/2026	0.4	Provide feedback to team on analysis and updates to make
Shahbain, Abraham	3/19/2026	0.6	Calls with N. Caruso (A&M) and A. Shahbain (A&M) to discuss trade agreement negotiations and proposed next steps
Shahbain, Abraham	3/19/2026	1.2	Provide feedback to company on payment proposals by division
Shahbain, Abraham	3/19/2026	0.3	Calls with vendor related to payment escalation and next steps
Simoneaux, Natalie	3/19/2026	1.3	Reconcile NAFTA claimant invoices to company records within the uncaptured accounts payable bucket
Simoneaux, Natalie	3/19/2026	1.9	Perform additional vendor identification research for claim reconciliation purposes
Turner, Cari	3/19/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, C. O'Toole, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	3/19/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	3/19/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/19/2026	1.2	Provide comments on various vendor negotiations
Turner, Cari	3/19/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Athreya, Abhi	3/20/2026	0.5	Review Company purchasing escalation of postpetition invoices for ad hoc payments
Athreya, Abhi	3/20/2026	1.1	Correspond with the Company's reconciliation team regarding prepetition trade agreement reconciliation
Athreya, Abhi	3/20/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) for an initial review of next week's NAFTA vendor payment totals
Athreya, Abhi	3/20/2026	0.8	Pull prepetition invoices for select suppliers
Athreya, Abhi	3/20/2026	2.4	Analyze AP forecast for select region and create initial vendor payment view
Athreya, Abhi	3/20/2026	1.0	Review vendor payment view for duplications and issues
Athreya, Abhi	3/20/2026	2.1	Correspond with the Company's back office regarding past due postpetition
Callerio, Lorenzo	3/20/2026	0.8	Prepare and update version of certain business cases before circulating the draft trade agreement for execution
Callerio, Lorenzo	3/20/2026	0.4	Correspond with management re: two revised counterproposal received from certain vendors
Callerio, Lorenzo	3/20/2026	1.2	Analyze all vendor communications dated 3/20 to determine the appropriate next actions
Callerio, Lorenzo	3/20/2026	0.8	Participate in daily (3/20) vendor escalation call with Company team to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/20/2026	0.4	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Caruso, Nicholas	3/20/2026	0.2	Correspond with A&M team regarding multiple payment escalations
Caruso, Nicholas	3/20/2026	0.3	Review latest proposal from vendor related to credit limit and provide counterproposal
Caruso, Nicholas	3/20/2026	0.7	Review latest reconciliations shared by recon team and update trade agreements accordingly
Caruso, Nicholas	3/20/2026	0.4	Review request to provide vendor level detail of projected June 30 vendor obligations
Caruso, Nicholas	3/20/2026	0.4	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Caruso, Nicholas	3/20/2026	0.6	Review and respond to questions from Company team regarding starting new trade agreement negotiations
Draude, Richard	3/20/2026	0.7	Review and validate list from cash team re: vendors to paid at June 30th

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/20/2026	0.4	Working session with C. O'Toole and R. Draude (A&M) to continue to discuss vendor management work stream roles and transition of tasks
Draude, Richard	3/20/2026	1.2	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/20/2026	0.8	Review and respond to vendor communication emails for 3/20 and update trackers and associated outputs accordingly
Draude, Richard	3/20/2026	0.7	Review and respond to payment and treasury related emails from the company and advise re: next steps
Draude, Richard	3/20/2026	1.2	Update non-CIA terms change analysis from company to reflect latest trade agreement statuses
Draude, Richard	3/20/2026	1.5	Prepare and distribute numerous weekly trade agreement tracker related outputs for week ended 3/20
Grossi, Nick	3/20/2026	0.8	Analyze CIA and impact to prepetition balance commitments
Hill, Michael	3/20/2026	0.3	Correspond re: a summary of a particular situation the Company is dealing with for a vendor
Hill, Michael	3/20/2026	0.3	Check Trade Agreement with legal to determine applicability to entities
Hill, Michael	3/20/2026	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding situation with certain supplier as of Friday, 3/20 and next steps to resolve
Hill, Michael	3/20/2026	0.3	Correspond re: request statement of accounts for a potential trade agreement
Hill, Michael	3/20/2026	0.2	Correspond re: send invoices for processing in order to have them paid
Hill, Michael	3/20/2026	0.9	Create analysis for all prepetition and postpetition invoices paid by month for a particular supplier
Hill, Michael	3/20/2026	0.2	Correspond re: follow up with vendor on postpetition outstanding
Hill, Michael	3/20/2026	0.3	Correspond re: update on status of a particular vendor replacement
O'Toole, Colin	3/20/2026	0.4	Prepare TA tracking file for a certain customer for WE 03/20, assess file against executed TA's in Master Tracker, share with A&M team for external distribution
O'Toole, Colin	3/20/2026	0.4	Working session with C. O'Toole and R. Draude (A&M) to continue to discuss vendor management work stream roles and transition of tasks
O'Toole, Colin	3/20/2026	0.8	Assess requirements for weekly VMT deck for WE 03/20, update Excel schedules to incorporate TA's executed during the previous week, updated presentation deck to reflect changes to underlying excel, shared with A&M team
O'Toole, Colin	3/20/2026	0.3	Assess most recent ETA master listing as of 3/20, updated Master TA Tracking file to incorporate ETA's, ensure all new ETA's are flowing into forecast appropriately
O'Toole, Colin	3/20/2026	0.3	Perform update to daily Supplier Agreement tracker as of 3/20, share with A&M to complete outstanding portions
O'Toole, Colin	3/20/2026	0.3	Analyze weekly Formal ETA update for WE 03/20, perform weekly update to formal ETA tab in Master TA vendor tracker

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
O'Toole, Colin	3/20/2026	0.8	Perform update to FX tab in Master Vendor Tracker for ten currencies for 03/13 (closing rate) - 03/20 (mid-day)
O'Toole, Colin	3/20/2026	0.4	Prepare draft of daily TA's correspondence to A&M team for 3/20 update, extract files and compile into summary format, share with team
O'Toole, Colin	3/20/2026	0.3	Perform weekly update to Formal TA Tracker, compile zip file of all executed TA's for the week ended 03/20, share with A&M team
O'Toole, Colin	3/20/2026	0.6	Perform weekly update to Returned Terms schedule as of WE 03/20, share with A&M team
Shahbain, Abraham	3/20/2026	0.4	Call with accounts payable and A. Shahbain (A&M) related to escalated payments
Shahbain, Abraham	3/20/2026	0.7	Provide feedback on open amounts related to trade agreements
Shahbain, Abraham	3/20/2026	0.8	Update allocation analysis based on updated estimates
Shahbain, Abraham	3/20/2026	0.9	Respond to purchasing team payment escalations related to open invoices
Shahbain, Abraham	3/20/2026	0.2	Call with A. Shahbain and A. Athreya (A&M) for an initial review of next week's NAFTA vendor payment totals
Turner, Cari	3/20/2026	0.9	Review weekly vendor reports (week ended 3/13)
Turner, Cari	3/20/2026	0.7	Provide comments on various vendor negotiations
Turner, Cari	3/20/2026	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	3/20/2026	0.2	Call with M. Hill (A&M) and J. Warren (A&M) regarding situation with certain supplier as of Friday, 3/20 and next steps to resolve
Warren, Joseph	3/20/2026	0.3	Analyze Company and supplier responses regarding two certain supplier issues and prepare next steps to resolve those situations
Weiland, Brad	3/20/2026	0.4	Review and analyze materials re vendor invoicing items
Weiland, Brad	3/20/2026	0.2	Correspond with N. Grossi (A&M), M. Dvorak (A&M), C. Turner (A&M) re vendor invoicing items
Shahbain, Abraham	3/21/2026	0.3	Respond to emails from company on vendor questions
Cook, Jacob	3/22/2026	1.3	Prepare weekly vendor management summary materials
Shahbain, Abraham	3/22/2026	0.4	Respond to stakeholder regarding reporting requests
Warren, Joseph	3/22/2026	0.2	Analyze situation involving certain supplier and prepare guidance for A&M team to resolve situation
Athreya, Abhi	3/23/2026	1.9	Review trade agreements to ensure compliance and resolve AP gaps
Athreya, Abhi	3/23/2026	1.1	Finalize trade agreement payment run and send to the Company

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/23/2026	0.6	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and open updates
Athreya, Abhi	3/23/2026	2.5	Analyze supplier escalations related to overdue postpetition and coordinate resolution with the Company
Athreya, Abhi	3/23/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Athreya, Abhi	3/23/2026	2.8	Analyze WE 03/27 vendor payments by vendor, division, and region
Athreya, Abhi	3/23/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review proposed payment run
Athreya, Abhi	3/23/2026	2.3	Assemble initial framework of weekly trade agreement payments
Athreya, Abhi	3/23/2026	1.7	Complete script-based invoice selection for weekly trade agreement payments
Callerio, Lorenzo	3/23/2026	1.4	Review all communications received on 3/23 and determine the next steps
Callerio, Lorenzo	3/23/2026	0.8	Review and provide comments to multiple TA before circulating them back to the vendors
Callerio, Lorenzo	3/23/2026	0.4	Participate in daily (3/23) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/23/2026	0.6	Correspond with management re: certain agreement being negotiated
Callerio, Lorenzo	3/23/2026	0.3	Call with S. Lieberman (K&E) to discuss the terms of a trade agreement being negotiated
Callerio, Lorenzo	3/23/2026	0.3	Call with lenders' advisors, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to provide a vendor update
Caruso, Nicholas	3/23/2026	1.3	Review and revise latest past due prepetition AP analysis
Caruso, Nicholas	3/23/2026	0.6	Revise trade agreement for certain vendor
Caruso, Nicholas	3/23/2026	0.4	Analyze situation with supplier demanding payment and determine next steps
Caruso, Nicholas	3/23/2026	1.4	Review and revise vendor management dashboard for current week
Caruso, Nicholas	3/23/2026	0.6	Review latest trade agreement and email trade agreement tracker and share with Company team
Caruso, Nicholas	3/23/2026	0.8	Review recently executed trade agreements with future term changes and relay information to Company team
Caruso, Nicholas	3/23/2026	0.3	Review statistics for new CIA team and summarize findings trends and updates
Caruso, Nicholas	3/23/2026	1.2	Review and revise vendor spend budget vs actuals and associated reconciliation summary
Caruso, Nicholas	3/23/2026	0.3	Call with lenders' advisors, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to provide a vendor update

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/23/2026	0.6	Review vendors expected to return to trade terms and communicate with Company team to properly align ERP systems
Caruso, Nicholas	3/23/2026	0.5	Call with Company team regarding trade agreement status
Caruso, Nicholas	3/23/2026	0.4	Prepare draft trade agreement for certain vendor based on conversation had with vendor
Caruso, Nicholas	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Caruso, Nicholas	3/23/2026	0.7	Review outstanding AP for certain vendor and compare to payment escalations shared by Company team
Caruso, Nicholas	3/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss a Trade Agreement as of March 23, 2026
Caruso, Nicholas	3/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss a Trade Agreement as of evening March 23, 2026
Caruso, Nicholas	3/23/2026	0.3	Call with N. Caruso (A&M) and R. Draude (A&M) on payments at emergence
Caruso, Nicholas	3/23/2026	0.4	Review AP aging for certain vendor and compare to information provided by Company team
Caruso, Nicholas	3/23/2026	0.4	Correspond with A&M team regarding multiple payment escalations
Donoghue, Doug	3/23/2026	0.3	Review provided payment support, correspondence with supplier re: same
Draude, Richard	3/23/2026	1.9	Update weekly vendor management discussion materials to reflect week ended 3/20 numbers
Draude, Richard	3/23/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Draude, Richard	3/23/2026	2.1	Continue updating weekly vendor management discussion materials to reflect week ended 3/20 numbers
Draude, Richard	3/23/2026	0.9	Prepare vendor budget vs actuals analysis for WE 3/20
Draude, Richard	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Dvorak, Michael	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Grossi, Nick	3/23/2026	0.6	Review and provide comments re: vendor disbursement matters
Grossi, Nick	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Hill, Michael	3/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss a Trade Agreement as of evening March 23, 2026
Hill, Michael	3/23/2026	0.4	Call with N. Caruso and M. Hill (A&M), the Company, and a supplier to discuss a Trade Agreement as of March 23, 2026

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	3/23/2026	0.4	Draft an email trade agreement for a certain supplier
Hill, Michael	3/23/2026	0.2	Correspond re: send draft email trade agreement for approval by the Company
Rybarczyk, Jodi	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Shahbain, Abraham	3/23/2026	0.2	Call with A. Shahbain, R. Draude and A. Athreya (A&M) to discuss current vendor escalations and next steps related to the same
Shahbain, Abraham	3/23/2026	0.5	Call with accounts payable and A. Shahbain (A&M) to discuss weekly payment timing and open payments
Shahbain, Abraham	3/23/2026	0.4	Review proposed payment run selections provided
Shahbain, Abraham	3/23/2026	0.2	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Shahbain, Abraham	3/23/2026	0.3	Call with N. Caruso (A&M) and R. Draude (A&M) on payments at emergence
Shahbain, Abraham	3/23/2026	0.6	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and open updates
Shahbain, Abraham	3/23/2026	0.7	Provide feedback to company related to trade agreement negotiations
Shahbain, Abraham	3/23/2026	1.3	Update regional funding analysis based on escalations and estimates provided
Shahbain, Abraham	3/23/2026	0.3	Call with lenders' advisors, L. Callerio (A&M), N. Caruso (A&M), and A. Shahbain (A&M) to provide a vendor update
Shahbain, Abraham	3/23/2026	0.3	Email to accounts payable to understand holiday processing period
Shahbain, Abraham	3/23/2026	1.4	Respond to purchasing team payment escalations related to payments
Shahbain, Abraham	3/23/2026	0.6	Provide feedback to team based on payment run selections
Shahbain, Abraham	3/23/2026	0.8	Update vendor disbursement forecast based on latest cash forecast
Shahbain, Abraham	3/23/2026	0.4	Participate in daily (3/23) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/23/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review proposed payment run
Shiffman, David	3/23/2026	0.4	Call with Purchasing, Treasury and A&M to review the week's vendor obligations by region
Shiffman, David	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shiffman, David	3/23/2026	0.2	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/23/2026	0.2	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/23/2026	0.8	Respond to various vendor inquiries from advisors
Turner, Cari	3/23/2026	1.1	Provide comments on various vendor negotiations
Turner, Cari	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Turner, Cari	3/23/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/23/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Weiland, Brad	3/23/2026	0.2	Call with N. Grossi, C. Turner, B. Weiland, A. Shahbain, D. Shiffman, M. Dvorak, N. Caruso, J. Rybarczyk and R. Draude (A&M) to discuss invoices in error report implications and next steps
Weiland, Brad	3/23/2026	0.4	Review and analyze vendor invoice materials
Athreya, Abhi	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Athreya, Abhi	3/24/2026	1.6	Complete WE 03/27 postpetition invoice selection for NAFTA region
Athreya, Abhi	3/24/2026	2.1	Create Excel analyses supporting supplier trade agreement inquiries
Athreya, Abhi	3/24/2026	1.9	Complete WE 03/27 postpetition invoice selection for EMEA region
Athreya, Abhi	3/24/2026	0.4	Finalize and send WE 03/27 vendor payments
Athreya, Abhi	3/24/2026	0.8	Participate in a follow-up call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices
Athreya, Abhi	3/24/2026	1.1	Review business unit feedback on WE 03/27 proposed vendor payments
Athreya, Abhi	3/24/2026	2.0	Integrate business unit feedback into WE 03/27 vendor payments
Athreya, Abhi	3/24/2026	0.9	Compile proof of payment and invoice support demonstrating trade agreement compliance
Athreya, Abhi	3/24/2026	0.8	Call with A. Shahbain (A&M) and A. Athreya (A&M) to review payment run selections and next steps in timing
Athreya, Abhi	3/24/2026	0.7	Review global invoice selection and finalize WE 03/27 payment totals

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/24/2026	0.7	Correspond with suppliers regarding upcoming trade agreement payments and timelines
Athreya, Abhi	3/24/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss payment timeline for next week
Callerio, Lorenzo	3/24/2026	0.8	Participate in a follow-up call with a supplier, the Company, L. Callerio, and A. Athreya (A&M) to resolve payment linking issues & past due invoices
Callerio, Lorenzo	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Callerio, Lorenzo	3/24/2026	0.4	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor update
Callerio, Lorenzo	3/24/2026	0.3	Correspond with management re: certain trade agreement finalization
Callerio, Lorenzo	3/24/2026	0.6	Prepare multiple revised business cases to support the trade agreement negotiation process
Callerio, Lorenzo	3/24/2026	0.9	Review all communications received on 3/24 and identify the appropriate next steps
Caruso, Nicholas	3/24/2026	0.4	Revise trade agreement for certain vendor
Caruso, Nicholas	3/24/2026	0.4	Review Top 100 AP file and share with A&M team
Caruso, Nicholas	3/24/2026	0.3	Review missing invoices provided by Company team for certain vendor and coordinate next steps with Company team
Caruso, Nicholas	3/24/2026	0.6	Review vendor spend actuals variance and provide reasoning
Caruso, Nicholas	3/24/2026	0.4	Review TA compliance schedule prepared by A&M team and correspond with the Company regarding the same
Caruso, Nicholas	3/24/2026	0.5	Call with Company team to discuss outstanding trade agreements and next steps for logistics vendors
Caruso, Nicholas	3/24/2026	0.3	Call with Company team regarding new trade agreement vendor and next steps
Caruso, Nicholas	3/24/2026	0.6	Prepare summary of gaps in reconciliation with vendor and discuss next steps
Caruso, Nicholas	3/24/2026	1.1	Review and respond to questions from Company and vendors related to trade agreement negotiations
Caruso, Nicholas	3/24/2026	0.2	Draft email trade agreement for vendor
Caruso, Nicholas	3/24/2026	0.3	Call with Company and K&E team to discuss status of claim with certain vendor and next steps
Caruso, Nicholas	3/24/2026	0.3	Call with Company team regarding certain vendors trade agreements
Caruso, Nicholas	3/24/2026	0.3	Correspond with Company team regarding next steps for two vendors and the trade agreement negotiations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Caruso, Nicholas	3/24/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor discussions and open payments
Caruso, Nicholas	3/24/2026	0.7	Analyze status of trade agreement negotiations for multiple vendors and determine next steps
Caruso, Nicholas	3/24/2026	0.5	Review latest reconciliations provided by recon team and determine next steps as it impacts trade agreement negotiations
Caruso, Nicholas	3/24/2026	0.3	Review comments from vendor related to latest trade agreement proposal and coordinate with K&E team on next steps
Draude, Richard	3/24/2026	0.9	Update discussion materials to be shared externally re: summary of executed trade agreements above a certain threshold
Draude, Richard	3/24/2026	1.2	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/24/2026	0.8	Review and respond to vendor communication emails for 3/24 and update trackers and associated outputs accordingly
Draude, Richard	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Draude, Richard	3/24/2026	1.4	Weekly consolidation of company AP data to create one master file
Hill, Michael	3/24/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss payment timeline for next week
Hill, Michael	3/24/2026	0.7	Identify certain vendors as cash in advance or on terms based on Trade Agreement application
Shahbain, Abraham	3/24/2026	0.4	Review vendor update slides based on feedback provided
Shahbain, Abraham	3/24/2026	0.9	Review proposed payment run selection provided by team
Shahbain, Abraham	3/24/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Shahbain, Abraham	3/24/2026	0.4	Call with UCC advisors, L. Callerio (A&M), and A. Shahbain (A&M) to discuss vendor update
Shahbain, Abraham	3/24/2026	0.3	Call with A. Shahbain, M. Hill, and A. Athreya (A&M) to discuss payment timeline for next week
Shahbain, Abraham	3/24/2026	0.6	Review division leaders payment proposals
Shahbain, Abraham	3/24/2026	1.3	Respond to vendor payment escalations to company purchasing team
Shahbain, Abraham	3/24/2026	0.6	Call with N. Caruso (A&M) and A. Shahbain (A&M) to discuss vendor discussions and open payments
Shahbain, Abraham	3/24/2026	0.7	Provide feedback on payment selection based on escalations

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Shahbain, Abraham	3/24/2026	0.4	Calls with accounts payable to discuss regional funding needs
Shahbain, Abraham	3/24/2026	0.4	Provide feedback to related to trade agreement open items
Shahbain, Abraham	3/24/2026	0.6	Call with accounts payable and A. Shahbain (A&M) to discuss payment timing and next steps
Shahbain, Abraham	3/24/2026	0.4	Update of vendor overview slides based on additional analyses requested
Shahbain, Abraham	3/24/2026	0.8	Call with A. Shahbain (A&M) and A. Athreya (A&M) to review payment run selections and next steps in timing
Shiffman, David	3/24/2026	0.3	Call with Treasury, Purchasing and A&M to review weekly vendor spend
Shiffman, David	3/24/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Simoneaux, Natalie	3/24/2026	1.9	Extract invoices from filed trade claims to identify matching vendor number in pre-petition unmatched AP
Turner, Cari	3/24/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/24/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/24/2026	0.3	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss allocation funding updates
Turner, Cari	3/24/2026	0.4	Call with C. Turner, A. Shahbain, L. Callerio, N. Caruso, R. Draude, and A. Athreya (A&M) to discuss latest vendor management team updates and next steps
Turner, Cari	3/24/2026	0.3	Provide comments on various vendor negotiations
Turner, Cari	3/24/2026	0.7	Review latest vendor management reporting package (for week ending March 20)
Turner, Cari	3/24/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Warren, Joseph	3/24/2026	0.2	Analyze update to ongoing situation involving a certain supplier and coordinate with A&M team regarding the same
Athreya, Abhi	3/25/2026	0.6	Call with the Company and A. Athreya (A&M) to discuss pending prepetition invoices
Athreya, Abhi	3/25/2026	2.9	Review trade agreements with 03/31 payments for foreign entities
Athreya, Abhi	3/25/2026	1.7	Create Excel analysis for 03/31 trade agreement payments
Athreya, Abhi	3/25/2026	0.2	Request prepetition paydown per Company agreement for select supplier

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/25/2026	1.1	Summarize vendor breakdown and weekly payment schedule
Athreya, Abhi	3/25/2026	0.6	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and reporting
Athreya, Abhi	3/25/2026	2.7	Complete invoice selection for 03/31 trade agreement payments
Athreya, Abhi	3/25/2026	0.3	Analyze WE 03/27 postpetition payment composition
Athreya, Abhi	3/25/2026	0.2	Correspond with supplier regarding outstanding prepetition to complete trade agreement and restore terms
Athreya, Abhi	3/25/2026	2.1	Review final 03/31 trade agreement payment schedule and prioritization
Athreya, Abhi	3/25/2026	0.4	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis
Athreya, Abhi	3/25/2026	0.8	Analyze WE 03/27 regional vendor payments
Callerio, Lorenzo	3/25/2026	1.1	Review all communications received on 3/25 and determine next steps
Callerio, Lorenzo	3/25/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Callerio, Lorenzo	3/25/2026	0.3	Update the vendor management transition document
Callerio, Lorenzo	3/25/2026	0.8	Review and provide comments to multiple trade agreement and payment plans before distributing them to management
Callerio, Lorenzo	3/25/2026	0.3	Call with S. Lieberman (K&E) to discuss certain legal updates
Callerio, Lorenzo	3/25/2026	0.6	Participate in a call with company purchasing and S. Lieberman (K&E) to discuss next steps in the vendor negotiation process
Caruso, Nicholas	3/25/2026	0.4	Prepare vendor update slide to satisfy diligence requests
Caruso, Nicholas	3/25/2026	0.5	Participate in daily (3/25) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	3/25/2026	1.4	Respond to vendor escalations related to trade agreements received from Company team
Caruso, Nicholas	3/25/2026	0.5	Call with vendor and Company regarding prepetition balances
Caruso, Nicholas	3/25/2026	1.3	Working session with N. Caruso and R. Draude (A&M) to discuss updates invoices in error analysis and next steps
Caruso, Nicholas	3/25/2026	0.9	Review and respond to additional vendor escalations from Company team
Caruso, Nicholas	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Caruso, Nicholas	3/25/2026	0.9	Revise liquidity impact calculations for certain vendors and summarize options

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/25/2026	0.8	Analyze situation with certain supplier not allowing return of machinery
Caruso, Nicholas	3/25/2026	1.2	Review and respond to questions from vendors related to trade agreements
Caruso, Nicholas	3/25/2026	1.2	Working session with N. Caruso and R. Draude to discuss invoices in error validation and other vendor related items
Caruso, Nicholas	3/25/2026	1.3	Review updated invoice in error analysis and provided comments
Caruso, Nicholas	3/25/2026	0.5	Call with Company and A. Shahbain and N. Caruso (A&M) regarding vendors returning to payment terms
Chester, Monte	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Donoghue, Doug	3/25/2026	0.2	Review historical correspondence with supplier, hand off to other A&M resource
Draude, Richard	3/25/2026	1.1	Review and respond to vendor communication emails for 3/25 and update trackers and associated outputs accordingly
Draude, Richard	3/25/2026	1.3	Working session with N. Caruso and R. Draude (A&M) to discuss updates invoices in error analysis and next steps
Draude, Richard	3/25/2026	1.9	Update trade agreement reporting for a certain facility to reflect latest executions and latest vendor forecast
Draude, Richard	3/25/2026	1.2	Working session with N. Caruso and R. Draude to discuss invoices in error validation and other vendor related items
Draude, Richard	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Draude, Richard	3/25/2026	1.3	Review and respond to numerous vendor escalation emails and instruct the company re: next steps
Draude, Richard	3/25/2026	1.9	Prepare comparison summary of invoices in error report vs trade agreement status, identifying important invoices to keep for reconciliation purposes
Draude, Richard	3/25/2026	1.9	Review file received from team members and compare to previous invoices in error report summary, revise accordingly
Draude, Richard	3/25/2026	0.7	Prepare reconciliation of prepetition accounts payable in system vs amounts in supplier's statement of accounts for a specific large vendor
Draude, Richard	3/25/2026	0.5	Prepare and send internal follow-up email re: supplier statement of accounts and reconciliation process after discussing with claims reconciliation team
Grossi, Nick	3/25/2026	0.7	Review requested vendor disbursements and bridge to cash in advance assumptions
Hill, Michael	3/25/2026	0.3	Correspond re: provide an update for the status of a certain vendor arguing treatment of their claim
Hill, Michael	3/25/2026	0.2	Correspond re: provide proof of payment for certain invoices to a vendor
Hill, Michael	3/25/2026	0.2	Correspond re: request for certain invoices to be paid

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Hill, Michael	3/25/2026	0.2	Correspond re: coordinate timing of when a Trade Agreement will be sent over
O'Toole, Colin	3/25/2026	1.7	Assess output of Vendor Payables analysis, identify duplicate vendors and inconsistent vendor segmentation, revised vendor mapping, updated analysis to rectify these issues
O'Toole, Colin	3/25/2026	2.2	Perform manual review of Vendor level mapping of Vendor Payables analysis, consolidated select vendors and aligned segmentation assignments
O'Toole, Colin	3/25/2026	1.3	Perform update to Summary and Segment level tables of Vendor Payables analysis
O'Toole, Colin	3/25/2026	0.6	Assess revised AP Aging listing as of 3/22, perform update to Vendor Payables Analysis master dataset to replace with latest data
O'Toole, Colin	3/25/2026	0.8	Analyze Vendor Payables analysis vendor level mapping, leveraged previous mapping to perform update
Rybarczyk, Jodi	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Shahbain, Abraham	3/25/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Shahbain, Abraham	3/25/2026	0.7	Call with Company purchasing and A. Shahbain (A&M) to discuss vendor negotiations and escalations
Shahbain, Abraham	3/25/2026	0.5	Call with Company purchasing, K&E (A&M), and A. Shahbain (A&M) to discuss a legal escalation
Shahbain, Abraham	3/25/2026	0.5	Call with Company and A. Shahbain and N. Caruso (A&M) regarding vendors returning to payment terms
Shahbain, Abraham	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Shahbain, Abraham	3/25/2026	0.4	Call with Company purchasing, K&E (A&M), and A. Shahbain (A&M) to discuss vendor negotiation
Shahbain, Abraham	3/25/2026	0.5	Review and provide feedback on payment reporting categories
Shahbain, Abraham	3/25/2026	0.4	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss trade agreement analysis
Shahbain, Abraham	3/25/2026	1.3	Create analysis summarizing trade agreement payments in following week based on priority
Shahbain, Abraham	3/25/2026	0.5	Provide feedback related to trade agreement follow-ups
Shahbain, Abraham	3/25/2026	0.9	Provide feedback on analysis summarizing trade agreement payments in following week
Shahbain, Abraham	3/25/2026	0.6	Calls with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and reporting
Shahbain, Abraham	3/25/2026	0.5	Participate in daily (3/25) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/25/2026	1.7	Respond to payment escalations and provide go forward payment direction
Shahbain, Abraham	3/25/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management update
Shiffman, David	3/25/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Simoneaux, Natalie	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Simoneaux, Natalie	3/25/2026	1.4	Analyze post-petition payment data to reconcile with asserted claimant invoices
Turner, Cari	3/25/2026	0.9	Review initial draft of invoice error analysis
Turner, Cari	3/25/2026	0.3	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/25/2026	0.8	Review initial draft of vendor trade agreement payment analysis
Turner, Cari	3/25/2026	0.6	Respond to various vendor inquiries from advisors
Turner, Cari	3/25/2026	0.8	Provide comments on various vendor negotiations
Turner, Cari	3/25/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/25/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Warren, Joseph	3/25/2026	0.3	Analyze two supplier situation inquiries from A&M team and provide information and direction on next steps on each
Weiland, Brad	3/25/2026	0.4	Review vendor invoice reconciliation materials
Weiland, Brad	3/25/2026	0.5	Call with B. Weiland, A. Shahbain, N. Caruso, J. Rybarczyk, M. Chester, N. Simoneaux and R. Draude (A&M) to discuss next steps in claims reconciliation process
Weiland, Brad	3/25/2026	0.3	Correspond with R. Draude (A&M), N. Caruso (A&M), A. Shahbain (A&M), J. Rybarczyk (A&M) re vendor invoice reconciliation items
Athreya, Abhi	3/26/2026	0.6	Correspond with suppliers regarding outstanding postpetition payments
Athreya, Abhi	3/26/2026	0.6	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss trade agreement payments and timing
Athreya, Abhi	3/26/2026	0.9	Address escalation related to missing trade agreement payment due to back office blocks
Athreya, Abhi	3/26/2026	1.9	Create reconciliation of supplier overdue postpetition invoices and coordinate payment release
Athreya, Abhi	3/26/2026	1.7	Pull postpetition invoices for multiple suppliers for Company purchasing

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/26/2026	1.0	Prepare for supplier discussion by updating reconciliation and reviewing payment capacity
Athreya, Abhi	3/26/2026	2.1	Analyze supplier escalations related to overdue postpetition and coordinate resolution
Athreya, Abhi	3/26/2026	1.8	Review supplier prepetition reconciliation and coordinate missing invoice payments
Athreya, Abhi	3/26/2026	1.2	Create trade agreement compliance analysis for select supplier
Callerio, Lorenzo	3/26/2026	1.2	Review communications received on 3/26 and determine next steps
Callerio, Lorenzo	3/26/2026	0.6	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Callerio, Lorenzo	3/26/2026	0.7	Review and provide comments to multiple reconciliation data set prepared to support the negotiation process
Callerio, Lorenzo	3/26/2026	0.5	Review and edit certain trade agreements drafted by K&E
Callerio, Lorenzo	3/26/2026	0.4	Participate in a call with company purchasing, S. Lieberman (K&E) and a vendor to discuss the status of the prepetition reconciliation
Callerio, Lorenzo	3/26/2026	0.6	Prepare and update version of certain business cases before circulating the draft trade agreement for execution
Caruso, Nicholas	3/26/2026	0.2	Correspond with Company team to ensure correct payment terms for certain vendor
Caruso, Nicholas	3/26/2026	1.6	Prepare list of vendors with invoices in error to keep and compare to other information sources
Caruso, Nicholas	3/26/2026	0.4	Provide summary of status of all trade agreements with logistics vendors
Caruso, Nicholas	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (II of II)
Caruso, Nicholas	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (I of II)
Caruso, Nicholas	3/26/2026	0.6	Call with Company team, L. Callerio and N. Caruso (A&M) regarding trade agreement status for electronics vendors
Caruso, Nicholas	3/26/2026	0.6	Revise vendor invoices in error to keep and share with A&M team
Caruso, Nicholas	3/26/2026	0.6	Review vendor escalation related to vendor entity not adhering to trade agreement and escalate to vendor leadership
Caruso, Nicholas	3/26/2026	0.4	Call with N. Caruso and M. Hill (A&M) and the Company to discuss Trade Agreements for a particular division as of March 26, 2026
Caruso, Nicholas	3/26/2026	0.8	Further revise vendor invoices in error to keep
Caruso, Nicholas	3/26/2026	0.6	Call with Company team to discuss payment escalations and trade agreement negotiations for logistics vendors
Caruso, Nicholas	3/26/2026	0.3	Call with Company team to discuss payment escalations and trade agreement negotiations for lighting vendors

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/26/2026	1.1	Review and respond to vendor escalations shared by Company team
Caruso, Nicholas	3/26/2026	0.6	Correspond with vendor related to reconciliation issues
Caruso, Nicholas	3/26/2026	0.4	Call with A. Shahbain, N. Caruso, and M. Hill (A&M) and the Company to discuss the situation and amount due for a certain supplier as of March 26, 2026
Cook, Jacob	3/26/2026	0.7	Email correspondence with Company purchasing team members regarding transition of processes and outstanding payment requests
Donoghue, Doug	3/26/2026	0.2	Review negotiated trade agreement and subsequent compliance
Draude, Richard	3/26/2026	1.7	Prepare weekly vendor-level reporting for a specific facility
Draude, Richard	3/26/2026	0.9	Prepare materials to be shared with team lead and externally re: invoices in error analysis
Draude, Richard	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (I of II)
Draude, Richard	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (II of II)
Draude, Richard	3/26/2026	1.3	Prepare analysis re: invoices in error to possibly be removed from report (part I of III)
Draude, Richard	3/26/2026	0.7	Review and respond to vendor communication emails for 3/26 and update trackers and associated outputs accordingly
Draude, Richard	3/26/2026	1.4	Prepare analysis re: invoices in error to possibly be removed from report (part II of III)
Hill, Michael	3/26/2026	0.4	Call with A. Shahbain, N. Caruso, and M. Hill (A&M) and the Company to discuss the situation and amount due for a certain supplier as of March 26, 2026
Hill, Michael	3/26/2026	0.4	Call with N. Caruso and M. Hill (A&M) and the Company to discuss Trade Agreements for a particular division as of March 26, 2026
Shahbain, Abraham	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (II of II)
Shahbain, Abraham	3/26/2026	0.6	Provide feedback related to trade agreement open items
Shahbain, Abraham	3/26/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) to discuss following week payment timing
Shahbain, Abraham	3/26/2026	1.4	Respond to payment escalations and vendor related requests
Shahbain, Abraham	3/26/2026	0.6	Calls with Company accounts payable and A. Shahbain (A&M) to discuss payment restrictions
Shahbain, Abraham	3/26/2026	0.6	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss trade agreement payments and timing
Shahbain, Abraham	3/26/2026	0.4	Call with A. Shahbain, N. Caruso, and M. Hill (A&M) and the Company to discuss the situation and amount due for a certain supplier as of March 26, 2026

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Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/26/2026	0.8	Working session with A. Shahbain, N. Caruso and R. Draude (A&M) to discuss invoices in error validation and next steps (I of II)
Shahbain, Abraham	3/26/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Shiffman, David	3/26/2026	0.5	Discussion with Purchasing, Treasury, and A&M to review weekly vendor obligations
Shiffman, David	3/26/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Simoneaux, Natalie	3/26/2026	1.4	Analyze invoice assertions from filed claims in order to identify the corresponding vendor ID in company records
Turner, Cari	3/26/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/26/2026	0.6	Review updated invoice error analysis
Turner, Cari	3/26/2026	1.1	Review updated vendor trade agreement payment analysis
Turner, Cari	3/26/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/26/2026	0.6	Provide comments on various vendor negotiations
Turner, Cari	3/26/2026	0.4	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Athreya, Abhi	3/27/2026	1.1	Create Excel analysis of upcoming vendor payments
Athreya, Abhi	3/27/2026	0.4	Call with M. Hill (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment review of payment forecast proposals
Athreya, Abhi	3/27/2026	1.3	Review vendor payment view for duplications and issues
Athreya, Abhi	3/27/2026	2.6	Analyze AP forecast for select region and create vendor payment view
Athreya, Abhi	3/27/2026	0.7	Call with R. Draude (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment reconciliations related to trade agreements
Callerio, Lorenzo	3/27/2026	0.8	Analyze communications received on 3/25 and outline next steps
Callerio, Lorenzo	3/27/2026	0.4	Update a business case as requested by management
Callerio, Lorenzo	3/27/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Callerio, Lorenzo	3/27/2026	0.8	Participate in daily (3/27) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Callerio, Lorenzo	3/27/2026	0.3	Review and finalize the vendor management transaction deck

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/27/2026	0.6	Review invoices in error analysis to determine invoices to be deleted
Caruso, Nicholas	3/27/2026	1.3	Review and respond to questions from Company team regarding status of trade agreement and next steps
Draude, Richard	3/27/2026	0.7	Call with R. Draude (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment reconciliations related to trade agreements
Draude, Richard	3/27/2026	0.6	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss analysis summarizing invoices in review
Draude, Richard	3/27/2026	0.9	Review and respond to vendor communication emails for 3/27 and update trackers and associated outputs accordingly
Draude, Richard	3/27/2026	1.3	Prepare analysis re: invoices in error to possibly be removed from report (part III of III)
Draude, Richard	3/27/2026	1.5	Prepare and distribute numerous weekly trade agreement tracker related outputs for week ended 3/27
Draude, Richard	3/27/2026	1.2	Revise analysis re: invoices in error to possibly be removed for comments from team leads
Draude, Richard	3/27/2026	1.4	Further revise invoices in error analysis for further comments
Hill, Michael	3/27/2026	0.4	Call with M. Hill (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment review of payment forecast proposals
Shahbain, Abraham	3/27/2026	0.8	Participate in daily (3/27) vendor escalation call with Company team, A. Shahbain and L. Callerio (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/27/2026	0.4	Call with M. Hill (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment review of payment forecast proposals
Shahbain, Abraham	3/27/2026	0.7	Call with R. Draude (A&M), A. Athreya (A&M), and A. Shahbain (A&M) to discuss payment reconciliations related to trade agreements
Shahbain, Abraham	3/27/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Shahbain, Abraham	3/27/2026	0.7	Update regional funding analysis for escalations and regional funding needs
Shahbain, Abraham	3/27/2026	1.6	Respond to payment escalations related to vendor payments and trade agreements
Shahbain, Abraham	3/27/2026	0.6	Call with R. Draude (A&M) and A. Shahbain (A&M) to discuss analysis summarizing invoices in review
Shahbain, Abraham	3/27/2026	0.2	Call with A. Shahbain (A&M) and L. Callerio (A&M) re: vendor management workstream updates
Shiffman, David	3/27/2026	0.5	Discussion with Purchasing, Treasury, and A&M to review weekly vendor obligations
Shiffman, David	3/27/2026	1.6	Prepare analysis related to expected potential vendor deferrals in following week
Shiffman, David	3/27/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/27/2026	0.6	Prepare summary filed of name matches between invoice to delete population and scheduled claimant names
Simoneaux, Natalie	3/27/2026	2.1	Review invoice-in-error matched population to extract invoices for vendor ID alignment
Simoneaux, Natalie	3/27/2026	1.3	Analyze filed claims against potentially deleted invoices in the company system to determine validity
Turner, Cari	3/27/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/27/2026	0.4	Review final invoice error analysis and reconcile identified discrepancies across supporting schedules
Turner, Cari	3/27/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Turner, Cari	3/27/2026	0.7	Respond to various vendor inquiries from advisors
Turner, Cari	3/27/2026	0.2	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/27/2026	0.8	Review weekly vendor reports (week ended 3/20)
Turner, Cari	3/27/2026	0.5	Provide comments on various vendor negotiations
Weiland, Brad	3/27/2026	0.7	Review and analyze vendor invoicing materials
Weiland, Brad	3/27/2026	0.3	Correspond with A. Shahbain (A&M), N. Grossi (A&M), M. Dvorak (A&M) re vendor invoicing items and reconciliation
Shahbain, Abraham	3/28/2026	0.3	Respond to emails from company and address open items and follow-up requests
Athreya, Abhi	3/29/2026	2.8	Analyze WE 04/03 vendor payments by vendor, division, and region
Athreya, Abhi	3/29/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and next steps
Shahbain, Abraham	3/29/2026	0.9	Update initial draft of proposed payment run
Shahbain, Abraham	3/29/2026	0.4	Email initial proposal list for divisional leaders for feedback
Shahbain, Abraham	3/29/2026	0.3	Email to team to review advance payment listing
Shahbain, Abraham	3/29/2026	0.4	Call with A. Athreya (A&M) and A. Shahbain (A&M) to discuss payment timing and next steps
Athreya, Abhi	3/30/2026	1.6	Complete WE 04/03 invoice selection for NAFTA region
Athreya, Abhi	3/30/2026	2.9	Integrate business unit feedback into WE 04/03 vendor payments
Athreya, Abhi	3/30/2026	0.8	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review payment selection

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Athreya, Abhi	3/30/2026	0.4	Finalize and send WE 04/03 vendor payments
Athreya, Abhi	3/30/2026	0.6	Call with A. Athreya (A&M) and A. Shahbain (A&M) to prioritize system related payments in certain region
Athreya, Abhi	3/30/2026	1.3	Review business unit feedback on WE 04/03 proposed vendor payments
Athreya, Abhi	3/30/2026	1.9	Complete WE 04/03 invoice selection for EMEA region
Callerio, Lorenzo	3/30/2026	0.3	Call with Company team, C. Turner, L. Callerio, and N. Caruso (A&M) regarding latest trade agreement proposal for certain vendor and next steps
Caruso, Nicholas	3/30/2026	0.3	Call with Company team, C. Turner, L. Callerio, and N. Caruso (A&M) regarding latest trade agreement proposal for certain vendor and next steps
Caruso, Nicholas	3/30/2026	0.4	Prepare trade agreement drafts for multiple vendors
Caruso, Nicholas	3/30/2026	0.5	Participate in daily (3/30) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Caruso, Nicholas	3/30/2026	0.6	Respond to vendor request for certain financial information
Caruso, Nicholas	3/30/2026	0.8	Further revise vendor management dashboard based on comments from A&M team
Caruso, Nicholas	3/30/2026	0.5	Call with vendor, Company, and K&E team to discuss trade agreement and go-forward agreement and next steps
Caruso, Nicholas	3/30/2026	0.4	Review liquidity impact calculations for three vendors and provide to A&M team
Caruso, Nicholas	3/30/2026	0.9	Review vendors supposed to return to terms and latest executed TAs and share with Company team
Caruso, Nicholas	3/30/2026	1.4	Review and respond to questions from Company team related to payment requests
Caruso, Nicholas	3/30/2026	1.2	Review and revise latest past due prepetition AP analysis
Caruso, Nicholas	3/30/2026	0.8	Review and respond to questions from vendors related to trade agreements
Caruso, Nicholas	3/30/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss workstream open items and next steps
Caruso, Nicholas	3/30/2026	1.4	Review and revise vendor management dashboard for current week
Caruso, Nicholas	3/30/2026	1.1	Review and respond to questions from Company team related to trade agreements and next steps
Draude, Richard	3/30/2026	0.9	Prepare postpetition accounts payable aging summary for a select group of vendors
Draude, Richard	3/30/2026	2.5	Update weekly vendor management discussion materials to reflect week ended 3/27 numbers

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Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Draude, Richard	3/30/2026	2.1	Continue updating weekly vendor management discussion materials to reflect week ended 3/27 numbers
Draude, Richard	3/30/2026	0.9	Review and respond to vendor communication emails for 3/30 and update trackers and associated outputs accordingly
Draude, Richard	3/30/2026	0.9	Prepare vendor budget vs actuals analysis for WE 3/27
Dvorak, Michael	3/30/2026	0.5	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) to discuss next steps related to invoicing items and analysis
Rybarczyk, Jodi	3/30/2026	0.5	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) to discuss next steps related to invoicing items and analysis
Shahbain, Abraham	3/30/2026	0.8	Update regional allocation schedule based on feedback received
Shahbain, Abraham	3/30/2026	0.3	Call with A. Shahbain and N. Caruso (A&M) to discuss workstream open items and next steps
Shahbain, Abraham	3/30/2026	0.6	Update reporting related to trade agreements progress
Shahbain, Abraham	3/30/2026	0.5	Reply to division leaders related to feedback received
Shahbain, Abraham	3/30/2026	0.5	Review vendor overview updates slides
Shahbain, Abraham	3/30/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Shahbain, Abraham	3/30/2026	1.3	Respond to payment escalations related to vendor payments and trade agreements
Shahbain, Abraham	3/30/2026	0.6	Provide feedback to team related to vendor overview slides
Shahbain, Abraham	3/30/2026	0.3	Review reporting related to executed agreements requested by stakeholders
Shahbain, Abraham	3/30/2026	0.7	Update legal escalation overview slide requested
Shahbain, Abraham	3/30/2026	0.9	Review feedback received from division leaders related to payments
Shahbain, Abraham	3/30/2026	0.5	Participate in daily (3/30) vendor escalation call with Company team, A. Shahbain and N. Caruso (A&M) to discuss vendor-related matters and next steps related to the same
Shahbain, Abraham	3/30/2026	0.6	Call with A. Athreya (A&M) and A. Shahbain (A&M) to prioritize system related payments in certain region
Shahbain, Abraham	3/30/2026	0.8	Call with A. Athreya (A&M) and A. Shahbain (A&M) to review payment selection
Shiffman, David	3/30/2026	0.4	Call with Purchasing, Treasury and A&M to review the week's vendor obligations by region
Shiffman, David	3/30/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Simoneaux, Natalie	3/30/2026	1.4	Perform reconciliation analysis between erroneous invoice population and asserted filed claimant invoices
Simoneaux, Natalie	3/30/2026	0.5	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) to discuss next steps related to invoicing items and analysis
Turner, Cari	3/30/2026	0.3	Call with Company team, C. Turner, L. Callerio, and N. Caruso (A&M) regarding latest trade agreement proposal for certain vendor and next steps
Turner, Cari	3/30/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Turner, Cari	3/30/2026	0.7	Review various data for weekly payment funding call
Turner, Cari	3/30/2026	0.4	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/30/2026	0.6	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/30/2026	0.3	Respond to various vendor inquiries from advisors
Turner, Cari	3/30/2026	0.2	Discuss vendor payments with K&E and review status timing and next steps
Turner, Cari	3/30/2026	0.8	Review latest vendor management reporting package (for week ending March 27)
Turner, Cari	3/30/2026	0.4	Provide comments on various vendor negotiations
Warren, Joseph	3/30/2026	0.2	Coordinate with Company regarding certain ongoing supplier issue and next steps to resolve
Warren, Joseph	3/30/2026	0.2	Analyze inquiry from certain supplier, coordinating with A&M team on response
Weiland, Brad	3/30/2026	0.5	Telephone conference with B. Weiland (A&M), M. Dvorak (A&M), J. Rybarczyk (A&M), N. Simoneaux (A&M) to discuss next steps related to invoicing items and analysis
Athreya, Abhi	3/31/2026	2.3	Review trade agreements to ensure compliance and resolve AP gaps
Athreya, Abhi	3/31/2026	1.4	Finalize trade agreement payment run and send to the Company
Athreya, Abhi	3/31/2026	1.6	Complete script-based invoice selection for weekly trade agreement payments
Athreya, Abhi	3/31/2026	0.7	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss payment processing and next steps in submissions
Athreya, Abhi	3/31/2026	2.7	Assemble initial framework of weekly trade agreement payments
Caruso, Nicholas	3/31/2026	0.8	Review analyses prepared for FTI team
Caruso, Nicholas	3/31/2026	0.7	Review payment terms for specific vendor and coordinate updates to the payment terms with the Company

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Caruso, Nicholas	3/31/2026	0.4	Review and respond to questions from vendor related to latest trade agreement proposal
Caruso, Nicholas	3/31/2026	1.7	Review and respond to questions from Company team regarding trade agreement status and next step for multiple vendors
Caruso, Nicholas	3/31/2026	1.1	Working session with N. Caruso and R. Draude (A&M) to update multiple vendor related discussion materials for comments from team leads
Caruso, Nicholas	3/31/2026	0.2	Call with Company team to discuss trade agreement status and next steps for logistics vendors
Caruso, Nicholas	3/31/2026	1.3	Analyze multiple payment escalations from Company team and coordinate payment
Caruso, Nicholas	3/31/2026	0.7	Analyze latest negotiations with multiple vendors, determine next steps, and communicate to Company
Caruso, Nicholas	3/31/2026	0.7	Analyze latest negotiations with multiple vendors and determine next steps
Caruso, Nicholas	3/31/2026	0.3	Call with A. Shahbain (A&M) and N. Caruso (A&M) to discuss workstream open items and next steps
Caruso, Nicholas	3/31/2026	0.5	Call with Company team to discuss trade agreement status for certain vendor and next proposal
Caruso, Nicholas	3/31/2026	0.2	Call with vendor regarding postpetition payments and overall chapter 11 process
Caruso, Nicholas	3/31/2026	0.4	Calls with A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor open payments and term changes
Caruso, Nicholas	3/31/2026	0.3	Draft email trade agreement for vendor
Donoghue, Doug	3/31/2026	0.2	Review and assess historical correspondence with specific supplier, hand off to other A&M resource
Draude, Richard	3/31/2026	1.0	Prepare materials to be shared with creditor's advisors re: vendor and accounts payable overview
Draude, Richard	3/31/2026	0.9	Review and respond to vendor communication emails for 3/31 and update trackers and associated outputs accordingly
Draude, Richard	3/31/2026	1.2	Weekly consolidation of company AP data to create one master file
Draude, Richard	3/31/2026	1.1	Working session with N. Caruso and R. Draude (A&M) to update multiple vendor related discussion materials for comments from team leads
Grossi, Nick	3/31/2026	0.6	Review cash allocations and supplier payment requests. Provide comments re: same
Hill, Michael	3/31/2026	0.2	Correspond re: request details for a certain region for parts pricing history to compare to a certain supplier
Hill, Michael	3/31/2026	0.2	Correspond re: request details into invoice payments for a certain supplier to provide the proof of payment
Hill, Michael	3/31/2026	1.7	Create analysis providing details into part prices for the past five years for a certain supplier
Shahbain, Abraham	3/31/2026	0.3	Review of vendor disbursement forecast

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Shahbain, Abraham	3/31/2026	0.4	Review slides providing overview of vendor payments
Shahbain, Abraham	3/31/2026	0.4	Review reporting related to executed agreements requested by stakeholders
Shahbain, Abraham	3/31/2026	0.4	Call with Company purchasing and A. Shahbain (A&M) related to future payment cycles
Shahbain, Abraham	3/31/2026	1.7	Respond to escalations related to vendor payments and open trade agreements
Shahbain, Abraham	3/31/2026	0.4	Calls with A. Shahbain (A&M) and N. Caruso (A&M) to discuss vendor open payments and term changes
Shahbain, Abraham	3/31/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Shahbain, Abraham	3/31/2026	0.7	Calls with A. Shahbain (A&M) and A. Athreya (A&M) to discuss payment processing and next steps in submissions
Shahbain, Abraham	3/31/2026	0.4	Call with treasury and A. Shahbain (A&M) to discuss payment process update
Shahbain, Abraham	3/31/2026	0.8	Calls with accounts payable and A. Shahbain (A&M) to discuss payment priorities and open items
Shahbain, Abraham	3/31/2026	0.7	Calls with Company treasury and A. Shahbain (A&M) related to payment execution timing and open items
Shahbain, Abraham	3/31/2026	0.3	Update of funding analysis based on escalations and feedback received
Shahbain, Abraham	3/31/2026	0.3	Call with A. Shahbain (A&M) and N. Caruso (A&M) to discuss workstream open items and next steps
Shiffman, David	3/31/2026	0.7	Correspond with A&M regarding past due vendor obligations and related analysis
Shiffman, David	3/31/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Simoneaux, Natalie	3/31/2026	2.4	Prepare APAC reconciliation workbooks for various filed claims to assist with vendor management process
Simoneaux, Natalie	3/31/2026	1.2	Assess filed claim invoice assertions against potential deleted invoice populations
Turner, Cari	3/31/2026	1.2	Provide comments on various vendor negotiations
Turner, Cari	3/31/2026	0.3	Review latest CIA (cash in advance) tracker and provide comments to tracking team
Turner, Cari	3/31/2026	0.4	Follow-up on various questions/open items for the Company purchasing management
Turner, Cari	3/31/2026	0.8	Respond to various vendor inquiries from advisors
Turner, Cari	3/31/2026	0.4	Review latest data for weekly payment funding call

Exhibit D

Marelli Automotive Lighting USA, LLC
Time Detail by Activity
March 1, 2026 through March 31, 2026

VENDOR MANAGEMENT

Professional	Date	Hours	Activity
Turner, Cari	3/31/2026	0.5	Call with Company purchasing, treasury, A. Shahbain (A&M), D. Shiffman (A&M), and C. Turner (A&M) to discuss weekly payment funding
Warren, Joseph	3/31/2026	0.2	Analyze inquiry from certain supplier regarding ongoing trade agreement negotiations, coordinating with A&M team on latest update and next steps to close
Weiland, Brad	3/31/2026	0.2	Correspond with M. Dvorak (A&M), J. Rybarczyk (A&M) re vendor invoicing analysis and follow-up re same
Weiland, Brad	3/31/2026	0.7	Review and analyze invoice in error data
Subtotal		1,201.9	
<i>Grand Total</i>		6,820.6	

EXHIBIT E
Summary of Expense by Category

Exhibit E

***Marelli Automotive Lighting USA, LLC
Summary of Expense Detail by Category
March 1, 2026 through March 31, 2026***

<i>Expense Category</i>	<i>Sum of Expenses</i>
Airfare	\$19,226.79
Data Storage and Discovery Software Server Fees	\$510.36
Lodging	\$13,372.36
Meals	\$3,798.17
Miscellaneous	\$15,235.38
Transportation	\$6,983.01
<i>Total</i>	<u><u>\$59,126.07</u></u>

EXHIBIT F
Expense Detail by Professional

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Airfare

Professional/Service	Date	Expense	Expense Description
ten Cate, Sanna	2/20/2026	\$322.99	One-way coach airfare Aguascalientes to NYC
Simion, Tony	3/1/2026	\$720.80	Roundtrip Coach Airfare DTW to MDW
Flores, Alejandro	3/2/2026	\$330.15	One-way airfare from CJS to MEX
Loop, Stuart	3/2/2026	\$578.40	One-way coach airfare from MSP to ORD
Shiffman, David	3/2/2026	\$301.57	One-way Coach Airfare EWR to ORD
ten Cate, Sanna	3/2/2026	\$297.46	One-way coach airfare NYC to Aguascalientes
Loop, Stuart	3/4/2026	\$588.40	One-way coach airfare ORD to MSP
Shiffman, David	3/4/2026	\$301.57	One-way Coach Airfare ORD to EWR
Grossi, Nick	3/5/2026	\$4,484.83	Roundtrip coach airfare ORD to MXP
Espinoza, Nanci	3/6/2026	\$1,291.01	Roundtrip Airfare IAH to MEX
Flores, Alejandro	3/6/2026	\$527.80	One-way airfare from MEX to CJS
Croche, Patricio	3/9/2026	\$589.20	Roundtrip Airfare from Mexico City to Aguascalientes
Turner, Cari	3/9/2026	\$337.00	One-way coach airfare DFW to ORD
ten Cate, Sanna	3/10/2026	\$823.11	Roundtrip coach airfare MEX to EWR
Turner, Cari	3/12/2026	\$376.00	One-way coach airfare ORD to DFW
Shiffman, David	3/15/2026	\$2,428.00	Roundtrip Coach Airfare EWR to MXP
Espinoza, Nanci	3/16/2026	\$1,271.01	Roundtrip Coach Airfare Houston to Mexico City
Jadoon, Shazim	3/16/2026	\$212.72	One-way coach airfare London to Torino
Jadoon, Shazim	3/18/2026	\$145.33	One-way coach airfare Katowice to London
Qu, Shilin	3/20/2026	\$175.55	Roundtrip Airfare from London to Turin
Espinoza, Nanci	3/23/2026	\$608.20	One-way coach airfare Houston to El Paso
Jadoon, Shazim	3/23/2026	\$219.94	One-way coach airfare from London to Torino
Loop, Stuart	3/23/2026	\$478.40	One-way coach fare from MSP to ORD
Espinoza, Nanci	3/25/2026	\$513.40	One-way coach airfare El Paso to Houston
Loop, Stuart	3/25/2026	\$398.40	One-way coach fare MDW to MSP
Flores, Alejandro	3/27/2026	\$905.55	Roundtrip airfare from MEX to CJS
Expense Category Total		\$19,226.79	

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Data Storage and Discovery Software Server Fees

Professional/Service	Date	Expense	Expense Description
Weiland, Brad	3/31/2026	\$510.36	CMS Monthly Data Storage Fee - March 2026
Expense Category Total		\$510.36	

Lodging

Professional/Service	Date	Expense	Expense Description
Espinoza, Nanci	3/1/2026	\$428.85	Hotel in Tepozotlan, Mexico - 4 Nights (3/1-3/4)
Loop, Stuart	3/2/2026	\$650.00	Hotel in Chicago, IL - 2 Nights (3/2-3/3)
Shiffman, David	3/2/2026	\$554.48	Hotel in Chicago, IL - 2 Nights (3/2-3/3)
ten Cate, Sanna	3/2/2026	\$744.70	Hotel in Aguascalientes - 4 nights (3/2-3/5)
Simion, Tony	3/3/2026	\$650.00	Hotel in Chicago - 2 Nights (3/3-3/5)
Flores, Alejandro	3/5/2026	\$576.40	Hotel in Tepotztlan - 4 Nights (3/1-3/4)
Croche, Patricio	3/9/2026	\$650.89	Hotel in Toluca, MX - 3 Nights (3/9-3/11)
ten Cate, Sanna	3/9/2026	\$492.69	Hotel Mexico City - 3 nights (3/9-3/11)
Espinoza, Nanci	3/11/2026	\$586.07	Hotel in Tepozotlan, Mexico - 5 Nights (3/11-3/15)
Flores, Alejandro	3/12/2026	\$727.39	Hotel in Toluca - 4 Nights (3/8-3/11)
Turner, Cari	3/12/2026	\$975.00	Hotel in Chicago - 3 Nights (3/9-3/11)
Croche, Patricio	3/13/2026	\$660.44	Hotel in Aguascalientes - 4 Nights (3/9-3/12)
Flores, Alejandro	3/16/2026	\$293.58	Hotel in Tepotztlan - 3 Nights (3/16-3/18)
Jadoon, Shazim	3/16/2026	\$364.80	Hotel in Katowice, Poland - 2 Nights (3/16-3/17)
Grossi, Nick	3/19/2026	\$2,214.12	Hotel in Milan - 5 Nights (3/15-3/19)
Qu, Shilin	3/20/2026	\$421.23	Hotel in Turin - 2 Nights (3/23-3/24)
Espinoza, Nanci	3/23/2026	\$650.00	Hotel in El Paso, TX - 2 Nights (3/23-3/24)
Jadoon, Shazim	3/23/2026	\$562.24	Hotel in Turin, Italy - 2 Nights (3/23-3/24)
Loop, Stuart	3/23/2026	\$650.00	Hotel in Chicago, IL - 2 Nights (3/23-3/24)
Flores, Alejandro	3/26/2026	\$519.48	Hotel in Juarez - 4 Nights (3/22-3/25)
Expense Category Total		\$13,372.36	

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Meals

Professional/Service	Date	Expense	Expense Description
Espinoza, Nanci	3/1/2026	\$21.17	Out of town dinner at IAD Airport
Loop, Stuart	3/2/2026	\$19.07	Out of town breakfast in Chicago
Shiffman, David	3/2/2026	\$62.02	Out of Town Dinner in Chicago
ten Cate, Sanna	3/2/2026	\$29.28	Out of town breakfast in Mexico City
ten Cate, Sanna	3/2/2026	\$22.85	Out of town dinner in Mexico City
Espinoza, Nanci	3/3/2026	\$55.57	Out of town dinner in Mexico City with N. Espinoza, A. Flores and E. Neal (all A&M)
Loop, Stuart	3/3/2026	\$16.87	Out of town breakfast in Chicago
Simion, Tony	3/3/2026	\$35.01	Out of town dinner in Chicago
ten Cate, Sanna	3/3/2026	\$58.05	Out of town dinner in Mexico City
ten Cate, Sanna	3/3/2026	\$21.95	Out of town breakfast in Mexico City
Loop, Stuart	3/4/2026	\$18.83	Out of town breakfast in Chicago
Loop, Stuart	3/4/2026	\$28.93	Out of Town Dinner in Chicago
Shiffman, David	3/4/2026	\$47.68	Out of Town Dinner in Chicago
Simion, Tony	3/4/2026	\$8.27	Out of town breakfast in Chicago
ten Cate, Sanna	3/4/2026	\$21.68	Out of town breakfast in Mexico City
ten Cate, Sanna	3/5/2026	\$21.69	Out of town breakfast in Mexico City
ten Cate, Sanna	3/6/2026	\$13.11	Out of town breakfast in Mexico City
ten Cate, Sanna	3/6/2026	\$16.14	Out of town dinner in Mexico City
ten Cate, Sanna	3/9/2026	\$101.85	Out of town dinner in Mexico City with S. Ten Cate, B. Yosaitis, E. Neal, A. Flores and P. Croche (all A&M)
ten Cate, Sanna	3/9/2026	\$21.40	Out of town breakfast in Mexico City
Turner, Cari	3/9/2026	\$65.00	Out of Town Dinner in Chicago
Shahbain, Abraham	3/10/2026	\$585.00	Out of Town Dinner in Chicago with A. Shahbain, A. Athreya, C. Turner, C. O'Toole, J. Cook, L. Callerio, M. Hill, N. Caruso, R. Draude (all A&M)
ten Cate, Sanna	3/10/2026	\$20.34	Out of town breakfast in Mexico City
Turner, Cari	3/10/2026	\$27.56	Out of town breakfast in Chicago
Flores, Alejandro	3/11/2026	\$7.26	Out of town dinner in Tepotzotlan

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Meals

Professional/Service	Date	Expense	Expense Description
Shahbain, Abraham	3/11/2026	\$845.00	Out of Town Dinner in Chicago with A. Shahbain, A. Athreya, B. Gudeman, C. Turner, D. Webber, G. Hamerski, G. Schmelter, J. Cook, L. Callerio, M. Hill, N. Caruso, R. Draude and S. Korol (all A&M)
ten Cate, Sanna	3/11/2026	\$77.14	Out of town dinner in Mexico City with S. Ten Cate, B. Yosaitis and P. Croche (all A&M)
ten Cate, Sanna	3/11/2026	\$23.24	Out of town breakfast in Mexico City
Turner, Cari	3/11/2026	\$29.10	Out of town breakfast in Chicago
Flores, Alejandro	3/12/2026	\$7.52	Out of town dinner in Tepotzotlan
ten Cate, Sanna	3/12/2026	\$23.71	Out of town breakfast in Mexico City
Turner, Cari	3/12/2026	\$30.00	Out of town breakfast in Chicago
Croche, Patricio	3/13/2026	\$60.00	Out of town dinner in Aguascalientes
Croche, Patricio	3/13/2026	\$25.72	Out of town breakfast in Aguascalientes
Shiffman, David	3/16/2026	\$19.77	Out of town dinner in Mexico City
Espinoza, Nanci	3/17/2026	\$66.43	Out of town dinner in Mexico City
Jadoon, Shazim	3/17/2026	\$59.39	Out of town dinner in Katowice
Shiffman, David	3/17/2026	\$140.00	Out of town dinner in Milan with D. Shiffman & N. Grossi (both A&M)
Flores, Alejandro	3/18/2026	\$100.82	Out of town dinner in Tepotzotlan with N.Espinoza & A.Flores (both A&M)
Grossi, Nick	3/18/2026	\$36.30	Out of town dinner in Milan
Grossi, Nick	3/18/2026	\$16.43	Out of town breakfast in Milan
Jadoon, Shazim	3/18/2026	\$15.53	Out of town dinner in Katowice
Shiffman, David	3/18/2026	\$52.90	Out of town dinner in Mexico City
Espinoza, Nanci	3/23/2026	\$6.22	Out of town breakfast in El Paso, TX
Flores, Alejandro	3/23/2026	\$47.96	Out of town dinner in Juarez with E.Neal & A.Flores (both A&M)
Jadoon, Shazim	3/23/2026	\$64.60	Out of town Dinner in Venaria
Jadoon, Shazim	3/23/2026	\$11.15	Out of town breakfast in Turin
Loop, Stuart	3/23/2026	\$33.20	Out of town breakfast in Chicago
Qu, Shilin	3/23/2026	\$14.77	Out of town breakfast in Turin

Exhibit F

***Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026***

Meals

Professional/Service	Date	Expense	Expense Description
Jadoon, Shazim	3/24/2026	\$45.19	Out of town dinner in Venaria
Loop, Stuart	3/24/2026	\$20.00	Out of town breakfast in Chicago
Qu, Shilin	3/24/2026	\$14.77	Out of town breakfast in Turin
Qu, Shilin	3/24/2026	\$47.45	Out of town dinner in Turin
Webber, Dan	3/24/2026	\$455.00	Out of town dinner in Chicago with D. Webber, C. Moore, J. Cook, S. Loop, G. Schmelter, G. Hamerski, B. Gudeman (all A&M)
Jadoon, Shazim	3/25/2026	\$19.54	Out of town Dinner in Turin Airport
Loop, Stuart	3/25/2026	\$19.95	Out of town breakfast in Chicago
Qu, Shilin	3/25/2026	\$22.79	Out of town dinner in Turin
Expense Category Total		\$3,798.17	

Miscellaneous

Professional/Service	Date	Expense	Expense Description
Flores, Alejandro	3/2/2026	\$65.17	Hotel meeting room rental for A&M team
Flores, Alejandro	3/3/2026	\$556.66	Hotel meeting room rental for A&M team
Flores, Alejandro	3/4/2026	\$108.05	Hotel meeting room rental for A&M team
Flores, Alejandro	3/5/2026	\$90.50	Hotel meeting room rental for 4hrs
Neal, Elliott	3/31/2026	\$14,415.00	Mexico Security and Driver Costs
Expense Category Total		\$15,235.38	

Transportation

Professional/Service	Date	Expense	Expense Description
Loop, Stuart	3/2/2026	\$15.23	Personal vehicle mileage from Home to MSP airport
Loop, Stuart	3/2/2026	\$54.60	Taxi from ORD to A&M office
Shiffman, David	3/2/2026	\$104.99	Taxi to airport
Shiffman, David	3/2/2026	\$100.98	Taxi to office from airport

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Shiffman, David	3/2/2026	\$36.81	Taxi home from office / dinner
ten Cate, Sanna	3/2/2026	\$104.71	Taxi from Home to Newark Airport
Loop, Stuart	3/3/2026	\$14.99	Taxi from A&M office to hotel
Loop, Stuart	3/3/2026	\$17.60	Taxi from A&M office to restaurant
Loop, Stuart	3/3/2026	\$17.99	Taxi from hotel to A&M office
Loop, Stuart	3/3/2026	\$14.94	Taxi from restaurant to hotel
Shiffman, David	3/3/2026	\$30.99	Taxi to hotel from office / dinner
Shiffman, David	3/3/2026	\$16.94	Taxi to office from hotel
Simion, Tony	3/3/2026	\$176.40	Taxi from Home to DTW
Simion, Tony	3/3/2026	\$81.98	Taxi from MDW to Hotel
Loop, Stuart	3/4/2026	\$13.93	Taxi from hotel to A&M office
Loop, Stuart	3/4/2026	\$15.95	Personal vehicle mileage from MSP to Home
Loop, Stuart	3/4/2026	\$97.67	Airport Parking - 2 Nights
Shiffman, David	3/4/2026	\$98.98	Taxi home from airport
Shiffman, David	3/4/2026	\$207.97	Taxi to airport from office
Shiffman, David	3/4/2026	\$29.98	Taxi from hotel to office
Simion, Tony	3/4/2026	\$26.98	Taxi from Dinner to Hotel
Simion, Tony	3/5/2026	\$98.52	Taxi from Office to MDW
Simion, Tony	3/5/2026	\$176.40	Taxi from DTW to Home
ten Cate, Sanna	3/6/2026	\$89.29	Taxi from EWR to home
Espinoza, Nanci	3/9/2026	\$4.49	Transportation to client
Espinoza, Nanci	3/9/2026	\$46.94	Transportation to client
ten Cate, Sanna	3/9/2026	\$91.09	Taxi from home to EWR
Turner, Cari	3/9/2026	\$95.00	Taxi from ORD to hotel
Turner, Cari	3/10/2026	\$21.99	Taxi from hotel to office
Espinoza, Nanci	3/11/2026	\$48.94	Taxi from IAH to home
Turner, Cari	3/11/2026	\$21.65	Taxi hotel to A&M office for Marelli
ten Cate, Sanna	3/12/2026	\$86.67	Taxi from EWR to home

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Turner, Cari	3/12/2026	\$95.00	Taxi from A&M office to ORD
Turner, Cari	3/12/2026	\$180.00	Taxi home to DFW and DFW to home
Grossi, Nick	3/15/2026	\$87.82	Taxi from Home to ORD
Shiffman, David	3/15/2026	\$443.98	Taxi from hotel to office
Shiffman, David	3/15/2026	\$114.47	Taxi from home to airport
Espinoza, Nanci	3/16/2026	\$54.93	Taxi from home to IAH
Jadoon, Shazim	3/16/2026	\$168.82	Taxi from Krakow Airport to Marelli plant in Polan
Jadoon, Shazim	3/16/2026	\$107.63	Taxi from home to Gatwick Airport
Shiffman, David	3/16/2026	\$201.16	Taxi from airport to hotel
Shiffman, David	3/16/2026	\$443.97	Taxi from hotel to office
Shiffman, David	3/17/2026	\$443.97	Taxi from hotel to office
Grossi, Nick	3/18/2026	\$108.71	Taxi from hotel to Corebetta
Grossi, Nick	3/18/2026	\$75.00	Taxi from ORD to Home
Jadoon, Shazim	3/18/2026	\$133.68	Taxi from Stansted Airport to Home
Jadoon, Shazim	3/18/2026	\$44.38	Taxi from Marelli Plant to Katowice Airport
Shiffman, David	3/18/2026	\$109.50	Taxi from hotel to office
Shiffman, David	3/18/2026	\$452.47	Taxi from hotel to office
Flores, Alejandro	3/19/2026	\$40.21	Taxi from office to MEX
Shiffman, David	3/19/2026	\$201.64	Taxi from hotel to airport
Shiffman, David	3/19/2026	\$104.52	Taxi from airport to home
Shiffman, David	3/19/2026	\$28.35	Taxi from hotel to office
Espinoza, Nanci	3/23/2026	\$97.32	Taxi from home to IAH
Espinoza, Nanci	3/23/2026	\$47.95	Taxi from airport to home
Flores, Alejandro	3/23/2026	\$30.89	Taxi from CJS to hotel
Jadoon, Shazim	3/23/2026	\$114.37	Taxi from home to Gatwick Airport
Jadoon, Shazim	3/23/2026	\$50.09	Taxi from Turin Airport to Venaria Plant
Loop, Stuart	3/23/2026	\$54.90	Taxi from ORD to A&M offices
Loop, Stuart	3/23/2026	\$15.23	Personal vehicle mileage from Home to MSP airport

Exhibit F

Marelli Automotive Lighting USA, LLC
Expense Detail by Category
March 1, 2026 through March 31, 2026

Transportation

Professional/Service	Date	Expense	Expense Description
Loop, Stuart	3/23/2026	\$26.36	Taxi from A&M office to hotel
Qu, Shilin	3/23/2026	\$144.35	Taxi from home to airport
Espinoza, Nanci	3/24/2026	\$43.14	Taxi from client site to airport
Jadoon, Shazim	3/24/2026	\$70.45	Taxi from Marelli plant to Hotel
Loop, Stuart	3/24/2026	\$39.97	Taxi from A&M office to dinner
Loop, Stuart	3/24/2026	\$13.99	Taxi from hotel to A&M offices
Jadoon, Shazim	3/25/2026	\$21.95	Train from Gatwick Airport to Clapham Junction
Jadoon, Shazim	3/25/2026	\$56.93	Taxi from Marelli plant to Turin airport
Jadoon, Shazim	3/25/2026	\$30.93	Taxi from Clapham Junction to Home
Loop, Stuart	3/25/2026	\$43.23	Taxi from A&M office to MDW airport
Loop, Stuart	3/25/2026	\$91.16	Airport Parking - 2 Nights
Loop, Stuart	3/25/2026	\$12.99	Taxi from hotel to A&M office
Loop, Stuart	3/25/2026	\$15.95	Personal vehicle mileage from MSP airport to Home
Qu, Shilin	3/25/2026	\$120.24	Taxi from airport to home
Espinoza, Nanci	3/26/2026	\$107.93	To home from airport
Flores, Alejandro	3/26/2026	\$30.89	Taxi from office to CJS
Expense Category Total		\$6,983.01	
<i>Grand Total</i>		<u>\$59,126.07</u>	