

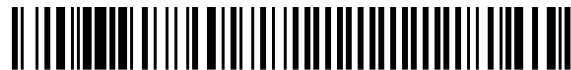
**IN THE UNITED STATES BANKRUPTCY COURT
 FOR THE DISTRICT OF DELAWARE**

In re: MARELLI AUTOMOTIVE LIGHTING USA LLC, <i>et al.</i> , ¹ <p align="center">Debtors.</p>	Chapter 11 Case No.: 25-11034 (CTG) (Jointly Administered) Obj. Deadline: May 26, 2026 at 4:00 p.m. (ET)
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NINTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS FOR THE PERIOD FROM MARCH 1, 2026 THROUGH MARCH 31, 2026

Name of Applicant:	FTI Consulting, Inc. (“FTI”)
Authorized to Provide Professional Services to:	The Official Committee of Unsecured Creditors (the “Committee”) of the above-captioned debtors and debtors in possession (collectively the “Debtors”)
Date of Retention:	August 11, 2025 [Docket No. 574], <i>Effective as of June 27, 2025</i>
Period for Which Interim Compensation and Reimbursement of Expenses Is Sought:	March 1, 2026 – March 31, 2026 (the “Compensation Period”)
Total Amount of Interim Compensation Sought as Actual, Reasonable and Necessary (100%):	\$1,138,799.50
Amount of Interim Compensation To Be Paid Under Interim Compensation Procedures (80%):	\$911,039.60
Amount of Interim Compensation To Be Held Back Under Interim Compensation Procedures (20%):	\$227,759.90
Amount of Reimbursement of Expenses Sought as Actual and Necessary:	\$12,044.15

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.



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Total Interim Compensation and Reimbursement of Expenses Sought:	\$1,150,843.65
Total Interim Compensation and Reimbursement of Expenses To Be Paid Under Interim Compensation Procedures:	\$923,083.75

This is a monthly fee statement.

Pursuant to sections 330 and 331 of title 11 of the United States Code, Rule 2016 of the Federal Rules of Bankruptcy Procedures, Rule 2016-1 of the Local Rules of Bankruptcy Practice and Procedure of the United States Bankruptcy Court for the District of Delaware (the “**Local Rules**”), and the *Order (i) Establishing Procedures for Interim Compensation and Reimbursement of Expenses for Retained Professionals and (ii) Granting Related Relief* [Docket No. 477] (the “**Interim Compensation Procedures**”), FTI, as financial advisor to the Committee, hereby submits this Monthly Fee Statement² for the Compensation Period, and hereby requests that the Debtors promptly pay an aggregate amount of \$923,083.75, consisting of 80% of the \$1,138,799.50 in fees and \$12,044.15 in reimbursement of expenses.

Background

1. On June 11, 2025 (the “**Petition Date**”), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in this Court. The Debtors continue to operate their businesses and manage their assets as debtors in possession pursuant to Bankruptcy Code sections 1107(a) and 1108. On January 15, 2026, the Court entered the *Order (I) Appointing Fee Examiner and (II) Establishing Procedures for Consideration of Requested Fee Compensation and Reimbursement of Expenses* [Docket No. 1515].

2. On June 25, 2025, the Office of the United States Trustee for Region 3 (the “**U.S.**

² Capitalized terms used but not otherwise defined herein shall have the definitions ascribed to them in the Interim Compensation Procedures.

Trustee”) filed the *Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 184]. On July 2, 2025, the Office of the United States Trustee filed an *Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 230]. On September 10, 2025, the Office of the United States Trustee filed a *Second Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket. No. 922]. On March 5, 2026, the Office of the United States Trustee filed a *Third Amended Notice of Appointment of Committee of Unsecured Creditors* [Docket No. 1780].

The Committee members are:

- a. Nissan North America, Inc.;
 - b. Mazda North American Operations; and
 - c. Avnet, Inc.
3. On June 27, 2025, the Committee selected FTI as its financial advisor.
 4. On August 11, 2025, the Court entered the *Order Authorizing Retention of FTI Consulting, Inc. as Financial Advisor for the Official Committee of Unsecured Creditors, effective as of June 27, 2025* [Docket No. 574].

Actual and Necessary Costs and Expenses Incurred

5. **Exhibit A** sets forth a timekeeper summary that includes: (a) the name and title of each individual who provided services during the Compensation Period; (b) the aggregate hours spent by each individual for which compensation is sought by FTI; (c) the hourly billing rate for each such individual; and (d) the amount of fees for each such individual for which compensation is sought by FTI.

6. **Exhibit B** sets forth a project summary that includes the aggregate hours and fees per project category spent by FTI timekeepers in rendering services to the Committee during the Compensation Period.

7. **Exhibit C** sets forth the time records for FTI timekeepers for which compensation is sought by FTI, setting forth a complete itemization of tasks performed in rendering services to the Committee during the Compensation Period.

8. **Exhibit D** sets forth a summary of expenses for which FTI seeks reimbursement.

9. **Exhibit E** sets forth detailed entries of expenses for which FTI seeks reimbursement.

Reservation of Rights

10. Although FTI has made every effort to include all fees earned and expenses incurred during the Compensation Period, some fees and expenses might not be included in this Monthly Fee Statement due to delays caused by accounting and processing during the Compensation Period. FTI reserves the right to seek payment of such fees and expenses not included herein.

Notice

11. FTI will provide notice of this Monthly Fee Statement to the Notice Parties [see Docket No. 477 ¶ 2.a] in accordance with the Interim Compensation Procedures.

Certification of Compliance

12. The undersigned has reviewed the requirements of Local Rule 2016-1 and certifies that, to the best of his knowledge, information, and belief, this Monthly Fee Statement complies with the requirements of that Local Rule. To the extent it does not, FTI submits that such variation is insubstantial.

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WHEREFORE, FTI hereby requests pursuant to the procedures allowed in the Interim Compensation Procedures: (i) interim allowance of compensation for necessary and valuable professional services rendered to the Committee in the amount of \$1,138,799.50 and reimbursement of expenses in the amount of \$12,044.15 for the period from March 1, 2026 through March 31, 2026; (ii) payment in the total amount of \$923,083.75 (representing 80% (\$911,039.60) of the total fees billed and 100% of the expenses (\$12,044.15) incurred during the Compensation Period); and (iii) such other relief as this Court deems just and proper.

Dated: May 5, 2026
New York, New York

Respectfully submitted,

By: /s/ Matthew Diaz

Matthew Diaz

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*Financial Advisor to the Official Committee
of Unsecured Creditors*

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

Obj. Deadline: May 26, 2026 at 4:00 p.m. (ET)

**NOTICE OF NINTH MONTHLY FEE STATEMENT OF FTI CONSULTING, INC. FOR
INTERIM COMPENSATION AND REIMBURSEMENT OF EXPENSES AS
FINANCIAL ADVISOR TO THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS FOR THE PERIOD FROM MARCH 1, 2026 THROUGH MARCH 31, 2026**

PLEASE TAKE NOTICE that on May 5, 2026, FTI Consulting, Inc. filed its Ninth Monthly Fee Statement (the “Application”) seeking compensation for services rendered and reimbursement of expenses incurred as financial advisor to the Official Committee of Unsecured Creditors appointed in the above-referenced bankruptcy case (the “Committee”) for the period from March 1, 2026 through March 31, 2026 with the United States Bankruptcy Court for the District of Delaware (the “Court”).

If you object to the relief sought by the Application, you are required to file a response to the Application, on or before **May 26, 2026 at 4:00 p.m. (ET)** (the “**Objection Deadline**”) with the Clerk of the United States Bankruptcy Court for the District of Delaware, 824 N. Market Street, 3rd Floor, Wilmington, Delaware 19801. At the same time, you must also serve a copy of the response upon undersigned counsel to the Committee.

PLEASE TAKE FURTHER NOTICE THAT IF NO OBJECTIONS ARE FILED AND SERVED IN ACCORDANCE WITH THE ABOVE PROCEDURES, THEN 80% OF FEES AND 100% OF THE EXPENSES REQUESTED IN THE APPLICATION MAY BE PAID PURSUANT TO THE INTERIM COMPENSATION ORDER WITHOUT FURTHER HEARING OR ORDER OF THE COURT.

IF YOU FAIL TO RESPOND IN ACCORDANCE WITH THIS NOTICE, THE COURT MAY GRANT THE RELIEF DEMANDED BY THE APPLICATION WITHOUT FURTHER NOTICE OR HEARING.

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors’ claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC’s principal place of business and the Debtors’ service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

Dated: May 5, 2026

MORRIS JAMES LLP

/s/ Eric J. Monzo

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*Counsel to the Official Committee of Unsecured
Creditors*

EXHIBIT A
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY PROFESSIONAL
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Professional	Position	Billing Rate	Total Hours	Total Fees
Diaz, Matthew	Senior Managing Director	\$ 1,495	54.3	\$ 81,178.50
Scruton, Andrew	Senior Managing Director	1,495	44.4	66,378.00
Woodward, David	Senior Managing Director	1,495	17.2	25,714.00
Rauscher, Heiko	Senior Managing Director	1,345	81.3	109,348.50
Hyland, Megan	Managing Director	1,195	48.3	57,718.50
Cheng, Earnestiena	Managing Director	1,115	116.8	130,232.00
Eisenberg, Jacob	Director	1,000	93.5	93,500.00
Luangkhot, Timothy	Director	1,000	5.8	5,800.00
Aas, Calvin	Senior Consultant	850	63.3	53,805.00
Duwenhorst, Johannes	Director	775	146.3	113,382.50
Marticke, Nils	Senior Consultant	665	154.0	102,410.00
Moran, Sarah	Consultant	595	108.6	64,617.00
Bell, Henrik	Consultant	590	158.1	93,279.00
Kemmerling, Luis	Consultant	590	149.3	88,087.00
Barr, Zachary	Consultant	535	98.9	52,911.50
Hellmund-Mora, Marili	Manager	365	1.2	438.00
TOTAL			1,341.3	\$ 1,138,799.50

EXHIBIT B
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF HOURS BY TASK
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Code	Task Description	Total Hours	Total Fees
1	Current Operating Results & Events	84.6	\$ 61,935.50
2	Cash & Liquidity Analysis	179.8	146,835.50
3	Financing Matters	44.2	43,368.50
4	Trade Vendor Issues	90.6	70,820.50
7	Analysis of Business Plan	734.2	605,812.50
9	Analysis of Employee Comp Programs	2.0	2,296.00
13	Analysis of Other Miscellaneous Motions	15.5	11,785.50
14	Analysis of Claims/Liab Subject to Compro	8.4	9,219.50
15	Analyze Interco Claims, RP Trans, SubCon	0.5	747.50
16	Analysis, Negotiate and Form of POR & DS	10.7	12,524.00
19	Case Management	39.9	43,168.50
20	General Mtgs with Debtor & Debtors' Prof	7.2	9,270.00
21	General Mtgs with UCC & UCC Counsel	55.1	70,394.50
22	Meetings with Other Parties	2.2	3,061.00
24	Preparation of Fee Application	66.4	47,560.50
TOTAL		1,341.3	\$ 1,138,799.50

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
1	3/2/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/2.
1	3/3/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/3.
1	3/3/2026	Cheng, Earnestiena	0.2	Review recent competitors' FY25 earnings reports.
1	3/3/2026	Diaz, Matthew	0.8	Review competitor financial update.
1	3/3/2026	Hyland, Megan	0.2	Review latest updates re: Committee website.
1	3/3/2026	Kemmerling, Luis	1.5	Summarize key takeaways re: recent operating results of Debtors' competitor.
1	3/4/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/4.
1	3/5/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/5.
1	3/5/2026	Scruton, Andrew	0.5	Review analysis of competitor results and performance.
1	3/6/2026	Barr, Zachary	0.5	Further prepare updates to tracker re: Committee website visits.
1	3/6/2026	Barr, Zachary	0.5	Prepare updates to tracker re: Committee website visits.
1	3/6/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/6.
1	3/9/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/9.
1	3/10/2026	Barr, Zachary	0.1	Prepare daily summary of case developments to reflect recent docket filings as of 3/10.
1	3/10/2026	Diaz, Matthew	0.7	Review competitor financial update.
1	3/10/2026	Kemmerling, Luis	3.3	Summarize key takeaways re: recent operating results of Debtors' competitor.
1	3/11/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/11.
1	3/12/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/12.
1	3/12/2026	Barr, Zachary	0.4	Prepare updates to tracker re: Committee website visits.
1	3/12/2026	Eisenberg, Jacob	0.4	Review updated tracker re: Committee website.
1	3/13/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/13.
1	3/13/2026	Diaz, Matthew	0.8	Review January financial results.
1	3/13/2026	Eisenberg, Jacob	0.4	Review January bank report received from A&M.
1	3/16/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/16.
1	3/16/2026	Cheng, Earnestiena	0.4	Correspond with A&M re: January bank presentation.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
1	3/16/2026	Diaz, Matthew	0.8	Further review January financial results.
1	3/16/2026	Duwenhorst, Johannes	1.9	Review January bank presentation received from A&M.
1	3/16/2026	Kemmerling, Luis	3.3	Continue to prepare slides for the Committee re: January bank presentation.
1	3/16/2026	Kemmerling, Luis	2.7	Prepare slides for the Committee re: January bank presentation.
1	3/16/2026	Marticke, Nils	2.3	Analyze January bank report received from A&M.
1	3/16/2026	Marticke, Nils	1.7	Prepare slides re: January bank report to be presented to the Committee.
1	3/16/2026	Rauscher, Heiko	0.9	Further review slides re: January bank report to be presented to the Committee.
1	3/16/2026	Rauscher, Heiko	0.6	Review slides re: January bank report to be presented to the Committee.
1	3/17/2026	Barr, Zachary	0.8	Continue to prepare updates to tracker re: Committee website visits.
1	3/17/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/17.
1	3/17/2026	Barr, Zachary	0.4	Prepare updates to tracker re: Committee website visits.
1	3/17/2026	Bell, Henrik	3.3	Assess impact of latest developments in the Middle East on Debtors' operations.
1	3/17/2026	Cheng, Earnestiena	0.3	Review impact of Middle East war on automotive companies.
1	3/17/2026	Cheng, Earnestiena	0.2	Further review January bank presentation summary.
1	3/17/2026	Cheng, Earnestiena	0.1	Review January bank presentation summary.
1	3/17/2026	Duwenhorst, Johannes	1.9	Assess impact of Middle East war on Company's operating performance.
1	3/17/2026	Duwenhorst, Johannes	1.1	Review analysis re: January bank presentation.
1	3/17/2026	Marticke, Nils	2.7	Prepare updates to slides re: January bank report to be presented to the Committee.
1	3/17/2026	Marticke, Nils	1.6	Consolidate monthly bank report information received to date.
1	3/17/2026	Marticke, Nils	1.3	Review updates to slides re: January bank report to be presented to the Committee.
1	3/17/2026	Marticke, Nils	0.7	Conduct research re: latest updates on Debtors' competitors.
1	3/17/2026	Rauscher, Heiko	0.8	Further review updated slides re: January bank report to be presented to the Committee.
1	3/17/2026	Rauscher, Heiko	0.6	Review updated slides re: January bank report to be presented to the Committee.
1	3/17/2026	Rauscher, Heiko	0.2	Review consolidated monthly bank report information received to date.
1	3/18/2026	Barr, Zachary	0.4	Continue to prepare daily summary of case developments to reflect recent docket filings as of 3/18.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
1	3/18/2026	Barr, Zachary	0.1	Prepare daily summary of case developments to reflect recent docket filings as of 3/18.
1	3/18/2026	Cheng, Earnestiena	0.3	Evaluate trading prices of competitors.
1	3/18/2026	Duwenhorst, Johannes	3.2	Further assess impact of Middle East war on Company's operating performance.
1	3/18/2026	Marticke, Nils	2.6	Continue to conduct research re: latest updates on Debtors' competitors.
1	3/18/2026	Marticke, Nils	1.4	Continue to consolidate monthly bank report information received to date.
1	3/18/2026	Marticke, Nils	0.8	Prepare updates to slides re: January bank report to be presented to the Committee.
1	3/18/2026	Rauscher, Heiko	0.6	Further review consolidated monthly bank report information received to date.
1	3/18/2026	Rauscher, Heiko	0.3	Review summary of research conducted re: latest updates on Debtors' competitors.
1	3/19/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/19.
1	3/19/2026	Bell, Henrik	3.8	Continue to prepare slides re: January operating results to be presented to the Committee.
1	3/19/2026	Bell, Henrik	2.1	Prepare slides re: January operating results to be presented to the Committee.
1	3/20/2026	Moran, Sarah	0.5	Prepare daily summary of case developments to reflect recent docket filings as of 3/20.
1	3/23/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/23.
1	3/23/2026	Cheng, Earnestiena	0.7	Research competitors of Marelli.
1	3/23/2026	Cheng, Earnestiena	0.4	Review case history and summary of key events.
1	3/24/2026	Barr, Zachary	0.3	Prepare daily summary of case developments to reflect recent docket filings as of 3/24.
1	3/24/2026	Barr, Zachary	0.2	Prepare updates to tracker re: Committee website visits.
1	3/24/2026	Marticke, Nils	2.7	Assess the impact of the Middle East war on the Company's operating performance.
1	3/25/2026	Barr, Zachary	0.4	Continue to prepare updates to tracker re: Committee website visits.
1	3/25/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/25.
1	3/25/2026	Diaz, Matthew	0.4	Review Committee website tracking analysis.
1	3/25/2026	Eisenberg, Jacob	0.3	Review updated tracker re: Committee website.
1	3/25/2026	Marticke, Nils	2.1	Continue to assess the impact of the Middle East war on the Company's operating performance.
1	3/26/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/26.
1	3/26/2026	Duwenhorst, Johannes	2.7	Assess impact of Middle East war on Company's operating performance.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
1	3/26/2026	Marticke, Nils	0.6	Assess the impact of the Middle East war on the Company's operating performance.
1	3/27/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/27.
1	3/30/2026	Barr, Zachary	0.4	Continue to prepare daily summary of case developments to reflect recent docket filings as of 3/30.
1	3/30/2026	Barr, Zachary	0.2	Prepare daily summary of case developments to reflect recent docket filings as of 3/30.
1	3/30/2026	Bell, Henrik	3.1	Assess impact of latest developments in the Middle East on Debtors' operations.
1	3/30/2026	Hyland, Megan	0.3	Review analysis re: Debtors' recent operating performance.
1	3/31/2026	Barr, Zachary	0.4	Prepare daily summary of case developments to reflect recent docket filings as of 3/31.
1	3/31/2026	Bell, Henrik	1.5	Assess impact of latest developments in the Middle East on Debtors' operations.
1	3/31/2026	Kemmerling, Luis	0.6	Summarize key takeaways re: recent operating results of Debtors' competitor.
1	3/31/2026	Marticke, Nils	2.7	Conduct research re: impact of the Middle East war on the Company's operating performance.
1	3/31/2026	Marticke, Nils	1.7	Assess the impact of the Middle East war on the Company's operating performance.
1 Total			84.6	
2	3/1/2026	Cheng, Earnestiena	0.1	Correspond with A&M re: cash flows.
2	3/2/2026	Aas, Calvin	2.2	Assess updated monthly budget materials received from A&M.
2	3/2/2026	Aas, Calvin	1.8	Prepare diligence questions re: updated long-term budget.
2	3/2/2026	Aas, Calvin	1.7	Continue to prepare analysis re: long-term liquidity scenarios.
2	3/2/2026	Aas, Calvin	0.9	Participate in call with A&M re: liquidity updates.
2	3/2/2026	Aas, Calvin	0.8	Analyze long-term liquidity scenarios.
2	3/2/2026	Aas, Calvin	0.6	Further analyze long-term liquidity scenarios.
2	3/2/2026	Aas, Calvin	0.6	Prepare analysis re: long-term liquidity scenarios.
2	3/2/2026	Aas, Calvin	0.6	Review liquidity forecasting materials presented to external parties.
2	3/2/2026	Aas, Calvin	0.5	Review updated DIP budget diligence responses received from A&M.
2	3/2/2026	Aas, Calvin	0.4	Correspond with A&M re: updated DIP budget diligence responses received from A&M.
2	3/2/2026	Aas, Calvin	0.4	Prepare updates to liquidity diligence questions for A&M.
2	3/2/2026	Aas, Calvin	0.4	Summarize key takeaways re: long-term liquidity scenarios.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
2	3/2/2026	Aas, Calvin	0.2	Correspond with A&M re: additional long-term liquidity forecast schedules.
2	3/2/2026	Barr, Zachary	1.9	Prepare updates to long-term budget variance analysis.
2	3/2/2026	Barr, Zachary	0.9	Participate in call with A&M re: liquidity updates.
2	3/2/2026	Barr, Zachary	0.2	Prepare updates to cash flow materials for the Committee.
2	3/2/2026	Cheng, Earnestiena	2.0	Review updated liquidity analysis.
2	3/2/2026	Cheng, Earnestiena	1.2	Evaluate liquidity projections provided by A&M.
2	3/2/2026	Cheng, Earnestiena	0.9	Participate in call with A&M re: liquidity updates.
2	3/2/2026	Cheng, Earnestiena	0.7	Evaluate various liquidity scenarios requiring additional financing.
2	3/2/2026	Cheng, Earnestiena	0.7	Review updated monthly cash flow projections.
2	3/2/2026	Cheng, Earnestiena	0.3	Evaluate outstanding liquidity diligence items.
2	3/2/2026	Cheng, Earnestiena	0.3	Review items to bridge various liquidity scenarios.
2	3/2/2026	Diaz, Matthew	1.4	Review cash flow analysis.
2	3/2/2026	Hyland, Megan	0.5	Review long-term liquidity forecast.
2	3/2/2026	Moran, Sarah	2.4	Prepare draft DIP overlap analysis.
2	3/2/2026	Moran, Sarah	0.9	Participate in call with A&M re: liquidity updates.
2	3/2/2026	Moran, Sarah	0.8	Continue to prepare draft DIP overlap analysis.
2	3/3/2026	Aas, Calvin	1.9	Prepare updated DIP budget summary slides to be presented to the Committee.
2	3/3/2026	Aas, Calvin	1.2	Prepare liquidity update slides to be presented to the Committee.
2	3/3/2026	Aas, Calvin	0.9	Review analysis prepared re: updated long-term budget.
2	3/3/2026	Aas, Calvin	0.7	Further assess updated monthly budget materials received from A&M.
2	3/3/2026	Aas, Calvin	0.7	Review liquidity update slides to be presented to the Committee.
2	3/3/2026	Aas, Calvin	0.5	Continue to prepare updated DIP budget summary slides to be presented to the Committee.
2	3/3/2026	Aas, Calvin	0.4	Analyze debt schedule re: updated long-term budget.
2	3/3/2026	Aas, Calvin	0.4	Further review analysis prepared re: updated long-term budget.
2	3/3/2026	Aas, Calvin	0.3	Review outstanding diligence items re: liquidity.

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2	3/3/2026	Aas, Calvin	0.1	Correspond with A&M re: liquidity diligence items.
2	3/3/2026	Barr, Zachary	0.8	Prepare updates to cash flow materials for the Committee.
2	3/3/2026	Barr, Zachary	0.4	Continue to prepare variance analysis re: updated DIP budget.
2	3/3/2026	Barr, Zachary	0.2	Prepare variance analysis re: updated DIP budget.
2	3/3/2026	Barr, Zachary	0.2	Review updates to cash flow materials for the Committee.
2	3/3/2026	Cheng, Earnestiena	1.2	Review liquidity update slides for the Committee.
2	3/3/2026	Cheng, Earnestiena	1.0	Further evaluate outstanding liquidity diligence items.
2	3/3/2026	Cheng, Earnestiena	0.2	Evaluate outstanding liquidity diligence items.
2	3/3/2026	Diaz, Matthew	0.7	Review updated cash flow analysis.
2	3/3/2026	Scruton, Andrew	1.6	Review analysis of cash needs at Emergence.
2	3/4/2026	Aas, Calvin	0.6	Analyze liquidity bridge provided by the Debtors.
2	3/4/2026	Aas, Calvin	0.4	Review analysis prepared re: updated DIP budget.
2	3/4/2026	Aas, Calvin	0.3	Further analyze liquidity bridge provided by the Debtors.
2	3/4/2026	Barr, Zachary	3.1	Prepare updates to cash flow materials for the Committee.
2	3/4/2026	Barr, Zachary	0.9	Continue to prepare updates to variance analysis re: updated DIP budget.
2	3/4/2026	Barr, Zachary	0.8	Continue to prepare updates to cash flow materials for the Committee.
2	3/4/2026	Barr, Zachary	0.2	Prepare updates to variance analysis re: updated DIP budget.
2	3/4/2026	Cheng, Earnestiena	0.6	Review bridge of various case funding scenarios.
2	3/4/2026	Diaz, Matthew	0.6	Review updated liquidity analysis.
2	3/4/2026	Scruton, Andrew	1.5	Review updated analysis of cash needs at Emergence.
2	3/5/2026	Aas, Calvin	2.2	Assess supporting schedules re: updated long-term budget.
2	3/5/2026	Aas, Calvin	0.8	Continue to prepare updates to liquidity update slides to be presented to the Committee.
2	3/5/2026	Aas, Calvin	0.8	Refine diligence list re: updated long-term budget.
2	3/5/2026	Aas, Calvin	0.5	Prepare updates to liquidity update slides to be presented to the Committee.
2	3/5/2026	Aas, Calvin	0.4	Review vendor payment supporting schedules in long-term liquidity forecast.

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Task Category	Date	Professional	Hours	Activity
2	3/5/2026	Aas, Calvin	0.3	Further assess supporting schedules re: updated long-term budget.
2	3/5/2026	Barr, Zachary	1.0	Analyze key assumptions in updated DIP budget.
2	3/5/2026	Cheng, Earnestiena	0.6	Evaluate underlying detail of extended liquidity forecast.
2	3/5/2026	Cheng, Earnestiena	0.4	Correspond with A&M re: extended liquidity forecast.
2	3/5/2026	Cheng, Earnestiena	0.3	Review liquidity materials in preparation for call with the Committee.
2	3/5/2026	Cheng, Earnestiena	0.2	Correspond with A&M re: extended liquidity forecast.
2	3/5/2026	Cheng, Earnestiena	0.2	Correspond with A&M re: PEO clearance on extended liquidity forecast.
2	3/5/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: extended liquidity forecast.
2	3/5/2026	Cheng, Earnestiena	0.1	Correspond with Committee member re: liquidity inquiry.
2	3/5/2026	Diaz, Matthew	1.2	Review updates to liquidity analysis.
2	3/6/2026	Aas, Calvin	1.6	Review updated analysis prepared re: long-term budget.
2	3/6/2026	Aas, Calvin	1.2	Review long-term monthly cash flow trends.
2	3/6/2026	Aas, Calvin	0.9	Prepare updates to diligence questions re: long-term budget.
2	3/6/2026	Aas, Calvin	0.6	Analyze sales re: long-term budget.
2	3/6/2026	Aas, Calvin	0.4	Prepare updates to analysis re: long-term budget.
2	3/6/2026	Aas, Calvin	0.4	Review updated budget versus actuals liquidity reporting received from A&M.
2	3/6/2026	Aas, Calvin	0.3	Review draft liquidity update slides for the Committee.
2	3/6/2026	Aas, Calvin	0.2	Participate in call with A&M re: long-term liquidity scenarios.
2	3/6/2026	Barr, Zachary	1.0	Prepare analysis re: updated budget versus actuals liquidity reporting.
2	3/6/2026	Barr, Zachary	0.6	Prepare updates to cash flow materials for the Committee.
2	3/6/2026	Barr, Zachary	0.5	Continue to prepare updates to cash flow materials for the Committee.
2	3/6/2026	Cheng, Earnestiena	0.9	Further review analysis re: extended liquidity forecast.
2	3/6/2026	Cheng, Earnestiena	0.5	Review analysis re: extended liquidity forecast.
2	3/6/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: extended liquidity forecast.
2	3/6/2026	Cheng, Earnestiena	0.2	Participate in call with A&M re: long-term liquidity scenarios.

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Task Category	Date	Professional	Hours	Activity
2	3/6/2026	Cheng, Earnestiena	0.2	Review liquidity materials in preparation for call with A&M.
2	3/6/2026	Diaz, Matthew	0.6	Review updated budget versus actuals analysis.
2	3/6/2026	Scruton, Andrew	0.5	Correspond with Counsel re: cash flows and funding needs.
2	3/9/2026	Aas, Calvin	0.7	Continue to review draft liquidity update slides for the Committee.
2	3/9/2026	Aas, Calvin	0.7	Review liquidity materials in preparation for call with A&M.
2	3/9/2026	Aas, Calvin	0.5	Participate in call with A&M re: liquidity updates.
2	3/9/2026	Aas, Calvin	0.4	Finalize diligence questions re: long-term budget.
2	3/9/2026	Aas, Calvin	0.3	Prepare updates to draft liquidity update slides for the Committee.
2	3/9/2026	Aas, Calvin	0.1	Correspond with A&M re: liquidity diligence.
2	3/9/2026	Barr, Zachary	0.7	Continue to prepare updates to cash flow materials for the Committee.
2	3/9/2026	Barr, Zachary	0.6	Review latest updates re: factoring facilities.
2	3/9/2026	Barr, Zachary	0.5	Participate in call with A&M re: liquidity updates.
2	3/9/2026	Barr, Zachary	0.4	Review updates to cash flow materials for the Committee.
2	3/9/2026	Barr, Zachary	0.3	Prepare updates to cash flow materials for the Committee.
2	3/9/2026	Cheng, Earnestiena	0.9	Review updated liquidity diligence questions for A&M.
2	3/9/2026	Cheng, Earnestiena	0.5	Participate in call with A&M re: liquidity updates.
2	3/9/2026	Diaz, Matthew	0.8	Review updated liquidity analysis.
2	3/9/2026	Moran, Sarah	0.5	Participate in call with A&M re: liquidity updates.
2	3/10/2026	Aas, Calvin	0.3	Analyze various long-term cash flow scenarios.
2	3/10/2026	Aas, Calvin	0.3	Further analyze various long-term cash flow scenarios.
2	3/10/2026	Cheng, Earnestiena	0.2	Analyze key assumptions re: extended cash flows.
2	3/11/2026	Aas, Calvin	0.9	Prepare updates to draft liquidity update slides for the Committee.
2	3/11/2026	Cheng, Earnestiena	0.7	Review diligence questions re: long-term budget.
2	3/12/2026	Aas, Calvin	0.4	Analyze key assumptions re: certain cash disbursements.
2	3/12/2026	Aas, Calvin	0.4	Continue to analyze key assumptions re: certain cash disbursements.

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2	3/12/2026	Barr, Zachary	0.5	Prepare analysis re: updated budget versus actuals liquidity reporting.
2	3/12/2026	Cheng, Earnestiena	0.3	Review updated diligence questions re: long-term budget.
2	3/12/2026	Diaz, Matthew	0.5	Review updated liquidity analysis.
2	3/12/2026	Moran, Sarah	2.0	Prepare alternative scenario re: cash flow analysis.
2	3/13/2026	Aas, Calvin	1.2	Prepare sensitivity analysis re: budgeted cash flows.
2	3/13/2026	Aas, Calvin	0.4	Continue to prepare sensitivity analysis re: budgeted cash flows.
2	3/13/2026	Aas, Calvin	0.1	Analyze long-term cash flow materials presented to the Committee.
2	3/13/2026	Barr, Zachary	0.9	Continue to prepare analysis re: updated budget versus actuals liquidity reporting.
2	3/13/2026	Barr, Zachary	0.8	Prepare analysis re: updated budget versus actuals liquidity reporting.
2	3/13/2026	Diaz, Matthew	0.6	Review updated budget versus actuals analysis.
2	3/13/2026	Moran, Sarah	0.8	Prepare updates to alternative scenario re: cash flow analysis.
2	3/16/2026	Aas, Calvin	0.8	Prepare liquidity diligence questions for A&M.
2	3/16/2026	Aas, Calvin	0.5	Further analyze long-term cash flow materials presented to the Committee.
2	3/16/2026	Aas, Calvin	0.4	Assess DIP interest per Counsel's request.
2	3/16/2026	Barr, Zachary	0.8	Prepare updates to cash flow materials for the Committee.
2	3/16/2026	Cheng, Earnestiena	0.4	Assess short term funding needs.
2	3/16/2026	Cheng, Earnestiena	0.2	Review updated liquidity diligence questions.
2	3/16/2026	Hyland, Megan	1.0	Review updated DIP materials provided by A&M.
2	3/17/2026	Aas, Calvin	0.5	Review liquidity diligence responses received from A&M.
2	3/17/2026	Aas, Calvin	0.4	Participate in call with A&M re: liquidity updates.
2	3/17/2026	Aas, Calvin	0.4	Review liquidity update slides for the Committee.
2	3/17/2026	Aas, Calvin	0.3	Further review liquidity update slides for the Committee.
2	3/17/2026	Aas, Calvin	0.2	Assess capex disbursement reporting received from A&M.
2	3/17/2026	Aas, Calvin	0.2	Prepare updates to sensitivity analysis re: budgeted cash flows.
2	3/17/2026	Barr, Zachary	0.8	Continue to prepare updates to cash flow materials for the Committee.

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Task Category	Date	Professional	Hours	Activity
2	3/17/2026	Barr, Zachary	0.7	Prepare updates to cash flow materials for the Committee.
2	3/17/2026	Barr, Zachary	0.4	Participate in call with A&M re: liquidity updates.
2	3/17/2026	Barr, Zachary	0.3	Review liquidity materials in preparation for call with A&M.
2	3/17/2026	Barr, Zachary	0.2	Review updates to cash flow materials for the Committee.
2	3/17/2026	Cheng, Earnestiena	0.4	Participate in call with A&M re: liquidity updates.
2	3/17/2026	Cheng, Earnestiena	0.3	Review liquidity diligence responses received from A&M.
2	3/17/2026	Moran, Sarah	0.5	Prepare updates to OEM funding request analysis.
2	3/17/2026	Moran, Sarah	0.4	Participate in call with A&M re: liquidity updates.
2	3/18/2026	Aas, Calvin	0.3	Analyze Petition date cash balance across various sources.
2	3/18/2026	Aas, Calvin	0.3	Continue to prepare updates to draft liquidity update slides for the Committee.
2	3/18/2026	Aas, Calvin	0.2	Prepare updates to draft liquidity update slides for the Committee.
2	3/18/2026	Barr, Zachary	0.4	Prepare updates to cash flow materials for the Committee.
2	3/18/2026	Barr, Zachary	0.2	Continue to prepare updates to cash flow materials for the Committee.
2	3/18/2026	Moran, Sarah	2.0	Prepare updates to OEM funding request analysis.
2	3/19/2026	Barr, Zachary	0.7	Continue to prepare updates to cash flow materials for the Committee.
2	3/19/2026	Barr, Zachary	0.4	Prepare updates to cash flow materials for the Committee.
2	3/19/2026	Diaz, Matthew	0.6	Review draft liquidity analysis.
2	3/20/2026	Diaz, Matthew	0.5	Review updated budget versus actuals analysis.
2	3/20/2026	Moran, Sarah	1.8	Prepare updated budget versus actuals liquidity analysis.
2	3/21/2026	Aas, Calvin	1.3	Analyze cash flow update received from A&M.
2	3/22/2026	Moran, Sarah	1.3	Prepare slides re: updated budget versus actuals liquidity analysis.
2	3/23/2026	Aas, Calvin	0.7	Participate in call with A&M re: liquidity updates.
2	3/23/2026	Aas, Calvin	0.2	Correspond with A&M re: liquidity issues.
2	3/23/2026	Barr, Zachary	1.4	Continue to prepare analysis re: minimum liquidity threshold.
2	3/23/2026	Barr, Zachary	1.1	Review analysis re: minimum liquidity threshold.

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Task Category	Date	Professional	Hours	Activity
2	3/23/2026	Barr, Zachary	0.9	Prepare analysis re: minimum liquidity threshold.
2	3/23/2026	Barr, Zachary	0.7	Participate in call with A&M re: liquidity updates.
2	3/23/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: liquidity updates.
2	3/23/2026	Cheng, Earnestiena	0.5	Review draft liquidity questions for A&M.
2	3/23/2026	Cheng, Earnestiena	0.3	Review status of covenant testing for WE 3/13.
2	3/23/2026	Cheng, Earnestiena	0.2	Evaluate status of various liquidity items.
2	3/23/2026	Moran, Sarah	1.3	Prepare updated 13-week cash flow variance charts.
2	3/23/2026	Moran, Sarah	0.7	Continue to prepare updated 13-week cash flow variance charts.
2	3/23/2026	Moran, Sarah	0.7	Participate in call with A&M re: liquidity updates.
2	3/24/2026	Barr, Zachary	0.5	Prepare updates to cash flow materials for the Committee.
2	3/24/2026	Barr, Zachary	0.2	Continue to prepare updates to cash flow materials for the Committee.
2	3/24/2026	Cheng, Earnestiena	0.8	Review 3/20 13-week DIP Budget.
2	3/24/2026	Cheng, Earnestiena	0.1	Correspond with A&M re: liquidity updates.
2	3/24/2026	Moran, Sarah	3.3	Continue to prepare updates to 13-week cash flow variance charts.
2	3/24/2026	Moran, Sarah	2.2	Prepare updates to 13-week cash flow variance charts.
2	3/24/2026	Moran, Sarah	1.5	Prepare updates to slides re: updated budget versus actuals liquidity analysis.
2	3/24/2026	Moran, Sarah	1.1	Prepare diligence questions re: updated 13-week cash flow forecast.
2	3/24/2026	Moran, Sarah	0.7	Continue to prepare diligence questions re: updated 13-week cash flow forecast.
2	3/25/2026	Aas, Calvin	0.1	Analyze potential liquidity issues.
2	3/25/2026	Barr, Zachary	1.2	Analyze updated DIP budget received from A&M.
2	3/25/2026	Barr, Zachary	0.3	Prepare analysis re: updated DIP budget received from A&M.
2	3/25/2026	Cheng, Earnestiena	2.5	Continue to review 3/20 13-week DIP Budget.
2	3/25/2026	Cheng, Earnestiena	0.7	Review 3/20 13-week DIP Budget.
2	3/25/2026	Eisenberg, Jacob	2.4	Review analysis re: updated DIP budget.
2	3/25/2026	Eisenberg, Jacob	1.4	Prepare updates to analysis re: updated DIP budget.

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Task Category	Date	Professional	Hours	Activity
2	3/25/2026	Moran, Sarah	2.0	Continue to prepare updates to diligence questions re: updated 13-week cash flow forecast.
2	3/25/2026	Moran, Sarah	1.7	Continue to prepare updates to slides re: updated budget versus actuals liquidity analysis.
2	3/25/2026	Moran, Sarah	1.2	Prepare updates to diligence questions re: updated 13-week cash flow forecast.
2	3/25/2026	Moran, Sarah	1.1	Prepare updates to slides re: updated budget versus actuals liquidity analysis.
2	3/26/2026	Aas, Calvin	2.2	Review updated DIP budget received from A&M.
2	3/26/2026	Aas, Calvin	1.4	Review analysis prepared re: updated DIP budget.
2	3/26/2026	Aas, Calvin	1.1	Further analyze potential liquidity issues.
2	3/26/2026	Barr, Zachary	1.2	Prepare analysis re: updated DIP budget received from A&M.
2	3/26/2026	Cheng, Earnestiena	0.6	Review liquidity diligence responses received from A&M.
2	3/26/2026	Cheng, Earnestiena	0.5	Process edits to liquidity diligence questions.
2	3/26/2026	Cheng, Earnestiena	0.4	Evaluate impact of cash diligence items.
2	3/26/2026	Cheng, Earnestiena	0.3	Further review liquidity diligence responses received from A&M.
2	3/26/2026	Cheng, Earnestiena	0.2	Participate in call with A&M re: net cash flow covenant.
2	3/26/2026	Diaz, Matthew	0.6	Review draft liquidity analysis.
2	3/26/2026	Eisenberg, Jacob	0.7	Further review analysis re: updated DIP budget.
2	3/26/2026	Eisenberg, Jacob	0.3	Review draft eleventh interim cash management order.
2	3/26/2026	Moran, Sarah	2.5	Prepare updates to 13-week cash flow variance charts.
2	3/26/2026	Moran, Sarah	1.5	Prepare updates to diligence questions re: updated 13-week cash flow forecast.
2	3/26/2026	Moran, Sarah	0.4	Finalize diligence questions re: updated 13-week cash flow forecast.
2	3/27/2026	Aas, Calvin	0.3	Further review analysis prepared re: updated DIP budget.
2	3/27/2026	Barr, Zachary	1.8	Prepare draft DIP budget summary slides for the Committee.
2	3/27/2026	Barr, Zachary	0.4	Continue to prepare draft DIP budget summary slides for the Committee.
2	3/27/2026	Cheng, Earnestiena	0.6	Review DIP budget professional fee carve out.
2	3/27/2026	Cheng, Earnestiena	0.1	Review accrued professional fees included in 3/20 DIP budget.
2	3/27/2026	Diaz, Matthew	0.2	Review updated budget versus actuals analysis.

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2	3/27/2026	Eisenberg, Jacob	1.2	Address liquidity inquiry received from Counsel.
2	3/30/2026	Aas, Calvin	0.7	Participate in call with A&M re: liquidity updates.
2	3/30/2026	Aas, Calvin	0.6	Review liquidity updates received from A&M.
2	3/30/2026	Barr, Zachary	1.7	Continue to prepare updates to draft DIP budget summary slides for the Committee.
2	3/30/2026	Barr, Zachary	1.2	Prepare updates to draft DIP budget summary slides for the Committee.
2	3/30/2026	Barr, Zachary	0.7	Participate in call with A&M re: liquidity updates.
2	3/30/2026	Barr, Zachary	0.1	Prepare updates to analysis re: updated DIP budget received from A&M.
2	3/30/2026	Cheng, Earnestiena	0.7	Participate in call with A&M re: liquidity updates.
2	3/30/2026	Cheng, Earnestiena	0.6	Review liquidity diligence responses received from A&M.
2	3/30/2026	Cheng, Earnestiena	0.3	Review budget versus actuals diligence questions for WE 3/20.
2	3/30/2026	Cheng, Earnestiena	0.1	Evaluate status of latest budget versus actuals variance report.
2	3/30/2026	Moran, Sarah	1.4	Prepare slides re: updated budget versus actuals liquidity analysis.
2	3/30/2026	Moran, Sarah	1.4	Review DIP budget diligence responses received from A&M.
2	3/30/2026	Moran, Sarah	1.0	Prepare diligence questions re: updated budget versus actuals liquidity reporting.
2	3/30/2026	Moran, Sarah	0.7	Participate in call with A&M re: liquidity updates.
2	3/31/2026	Aas, Calvin	0.4	Review revised analysis prepared re: updated DIP budget.
2	3/31/2026	Barr, Zachary	0.8	Continue to prepare updates to draft DIP budget summary slides for the Committee.
2	3/31/2026	Barr, Zachary	0.1	Prepare updates to draft DIP budget summary slides for the Committee.
2	3/31/2026	Cheng, Earnestiena	1.8	Review liquidity update slides for the Committee.
2	3/31/2026	Cheng, Earnestiena	0.1	Review DIP budget diligence responses received from A&M.
2	3/31/2026	Moran, Sarah	2.8	Review updated DIP budget summary slides to be presented to the Committee.
2	3/31/2026	Moran, Sarah	1.7	Prepare updated DIP budget summary slides to be presented to the Committee.
2 Total			179.8	
3	3/4/2026	Aas, Calvin	1.9	Prepare presentation materials re: exit financing costs.
3	3/4/2026	Aas, Calvin	0.5	Continue to prepare sensitivity tables re: exit financing costs.

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3	3/4/2026	Aas, Calvin	0.5	Prepare sensitivity tables re: exit financing costs.
3	3/4/2026	Aas, Calvin	0.4	Prepare updates to analysis re: exit financing.
3	3/5/2026	Bell, Henrik	2.3	Prepare scenario analysis re: potential exit financing structures.
3	3/5/2026	Luangkhot, Timothy	1.8	Review DIP terms in RSA in connection with exit financing analysis.
3	3/5/2026	Luangkhot, Timothy	1.2	Review senior loan claims in connection with exit financing analysis.
3	3/5/2026	Rauscher, Heiko	0.4	Review scenario analysis re: potential exit financing structures.
3	3/6/2026	Bell, Henrik	2.4	Prepare scenario analysis re: potential exit financing structures.
3	3/6/2026	Rauscher, Heiko	0.7	Review scenario analysis re: potential exit financing structures.
3	3/9/2026	Aas, Calvin	1.0	Prepare updates to analysis re: exit financing costs.
3	3/9/2026	Aas, Calvin	0.4	Continue to prepare updates to analysis re: exit financing costs.
3	3/9/2026	Aas, Calvin	0.2	Review draft analysis re: exit financing costs.
3	3/9/2026	Hyland, Megan	0.4	Review updates to exit financing analysis.
3	3/9/2026	Scruton, Andrew	1.1	Review sensitivity analysis re: exit financing needs.
3	3/10/2026	Aas, Calvin	0.3	Prepare updates to slides re: exit financing costs.
3	3/11/2026	Aas, Calvin	0.6	Prepare updates to analysis re: exit financing costs.
3	3/12/2026	Aas, Calvin	0.7	Prepare updates to analysis re: exit financing costs.
3	3/12/2026	Luangkhot, Timothy	1.4	Review foreign exchange rates re: exit financing analysis.
3	3/13/2026	Aas, Calvin	0.4	Continue to prepare updates to analysis re: exit financing costs.
3	3/13/2026	Aas, Calvin	0.3	Prepare updates to slides re: exit financing costs.
3	3/16/2026	Cheng, Earnestiena	0.8	Further review presentation re: exit financing costs.
3	3/16/2026	Cheng, Earnestiena	0.3	Review presentation re: exit financing costs.
3	3/16/2026	Cheng, Earnestiena	0.2	Review DIP maturity and related calculations.
3	3/17/2026	Diaz, Matthew	0.5	Review updated DIP financing materials.
3	3/17/2026	Luangkhot, Timothy	0.7	Review DIP documents re: exit financing analysis.
3	3/17/2026	Scruton, Andrew	2.0	Review revised sensitivity analysis re: exit financing needs.

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Task Category	Date	Professional	Hours	Activity
3	3/18/2026	Cheng, Earnestiena	0.3	Review updated presentation re: exit financing costs.
3	3/18/2026	Eisenberg, Jacob	2.1	Prepare updated exit financing analysis.
3	3/18/2026	Eisenberg, Jacob	1.4	Continue to prepare updated exit financing analysis.
3	3/18/2026	Luangkhot, Timothy	0.7	Further review DIP documents re: exit financing analysis.
3	3/18/2026	Scruton, Andrew	1.2	Review revised sensitivity analysis re: exit financing needs.
3	3/19/2026	Eisenberg, Jacob	1.4	Prepare updates to exit financing analysis.
3	3/20/2026	Cheng, Earnestiena	0.7	Review updated presentation re: exit financing costs.
3	3/20/2026	Eisenberg, Jacob	0.5	Prepare updates to exit financing analysis.
3	3/23/2026	Eisenberg, Jacob	1.2	Prepare updates to exit financing analysis.
3	3/24/2026	Duwenhorst, Johannes	2.7	Analyze impact of perimeter customer asks on potential exit financing.
3	3/25/2026	Duwenhorst, Johannes	1.2	Further analyze impact of perimeter customer asks on potential exit financing.
3	3/30/2026	Eisenberg, Jacob	1.4	Review updates to exit financing analysis.
3	3/30/2026	Eisenberg, Jacob	1.1	Prepare updates to slides re: exit financing analysis.
3	3/31/2026	Aas, Calvin	0.3	Review updates to analysis re: exit financing costs.
3	3/31/2026	Eisenberg, Jacob	2.4	Prepare updates to slides re: exit financing analysis.
3	3/31/2026	Eisenberg, Jacob	1.6	Review updates to slides re: exit financing analysis.
3	3/31/2026	Eisenberg, Jacob	0.6	Further prepare updates to slides re: exit financing analysis.
3 Total			44.2	
4	3/2/2026	Eisenberg, Jacob	1.3	Review updated diligence questions re: status of executing trade agreements.
4	3/2/2026	Moran, Sarah	1.1	Prepare updated vendor spend diligence questions.
4	3/3/2026	Aas, Calvin	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/3/2026	Barr, Zachary	0.3	Continue to summarize latest updates re: status of executing trade agreements.
4	3/3/2026	Barr, Zachary	0.2	Summarize latest updates re: status of executing trade agreements.
4	3/3/2026	Cheng, Earnestiena	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/3/2026	Eisenberg, Jacob	0.5	Review trade agreement materials in preparation for call with A&M.

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Task Category	Date	Professional	Hours	Activity
4	3/3/2026	Eisenberg, Jacob	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/3/2026	Moran, Sarah	1.0	Prepare analysis re: updated vendor spend forecast.
4	3/3/2026	Moran, Sarah	0.5	Review latest vendor spend forecast received from A&M.
4	3/3/2026	Moran, Sarah	0.4	Prepare updated vendor spend analysis.
4	3/3/2026	Moran, Sarah	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/4/2026	Moran, Sarah	1.7	Continue to prepare analysis re: updated vendor spend forecast.
4	3/5/2026	Moran, Sarah	3.0	Review updated vendor spend file received from A&M.
4	3/5/2026	Moran, Sarah	1.0	Prepare analysis re: updated vendor spend file received from A&M.
4	3/5/2026	Moran, Sarah	0.4	Correspond with A&M re: updated vendor spend file.
4	3/6/2026	Cheng, Earnestiena	0.6	Review vendor detail bridge.
4	3/6/2026	Moran, Sarah	2.8	Review status of executing trade agreements with certain vendors.
4	3/6/2026	Moran, Sarah	1.1	Prepare updates to analysis re: updated vendor spend file received from A&M.
4	3/6/2026	Moran, Sarah	0.5	Prepare updates to trade agreement tracking analysis.
4	3/9/2026	Cheng, Earnestiena	0.5	Evaluate trade agreement tracking analysis.
4	3/9/2026	Moran, Sarah	2.3	Prepare updated vendor spend diligence questions.
4	3/9/2026	Moran, Sarah	1.9	Continue to prepare diligence questions re: updated vendor spend file received from A&M.
4	3/9/2026	Moran, Sarah	1.9	Prepare updates to analysis re: updated vendor spend file received from A&M.
4	3/9/2026	Moran, Sarah	1.4	Prepare diligence questions re: updated vendor spend file received from A&M.
4	3/10/2026	Barr, Zachary	0.5	Participate in call with A&M re: status of executing trade agreements.
4	3/10/2026	Barr, Zachary	0.4	Review updates to trade agreement tracking analysis.
4	3/10/2026	Barr, Zachary	0.3	Prepare updates to trade agreement tracking analysis.
4	3/10/2026	Barr, Zachary	0.2	Continue to prepare updates to trade agreement tracking analysis.
4	3/10/2026	Cheng, Earnestiena	0.4	Evaluate status of trade agreement tracking analysis.
4	3/10/2026	Cheng, Earnestiena	0.4	Further evaluate status of trade agreement tracking analysis.
4	3/10/2026	Moran, Sarah	2.0	Prepare updates to diligence questions re: updated vendor spend file received from A&M.

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4	3/10/2026	Moran, Sarah	1.8	Prepare updates to analysis re: updated vendor spend file received from A&M.
4	3/10/2026	Moran, Sarah	1.7	Review updates to analysis re: updated vendor spend file received from A&M.
4	3/10/2026	Moran, Sarah	0.5	Participate in call with A&M re: status of executing trade agreements.
4	3/10/2026	Moran, Sarah	0.2	Review latest updates re: status of vendor spend.
4	3/12/2026	Eisenberg, Jacob	1.3	Review updates to vendor spend analysis.
4	3/12/2026	Moran, Sarah	1.0	Review updates to analysis re: updated vendor spend file received from A&M.
4	3/12/2026	Moran, Sarah	0.5	Prepare updates to analysis re: updated vendor spend file received from A&M.
4	3/13/2026	Moran, Sarah	1.5	Prepare updates to analysis re: updated vendor spend file received from A&M.
4	3/16/2026	Eisenberg, Jacob	2.8	Prepare vendor spend reconciliation analysis.
4	3/16/2026	Eisenberg, Jacob	1.6	Prepare updates to vendor spend reconciliation analysis.
4	3/16/2026	Eisenberg, Jacob	0.9	Review vendor spend reconciliation analysis.
4	3/16/2026	Eisenberg, Jacob	0.6	Review updated diligence questions re: status of executing trade agreements.
4	3/16/2026	Eisenberg, Jacob	0.6	Review vendor spend diligence responses received from A&M.
4	3/16/2026	Moran, Sarah	3.8	Prepare updates to analysis re: vendor spend reconciliation.
4	3/16/2026	Moran, Sarah	2.0	Prepare updated analysis re: vendor spend reconciliation.
4	3/16/2026	Moran, Sarah	1.4	Continue to prepare updated analysis re: vendor spend reconciliation.
4	3/16/2026	Moran, Sarah	1.4	Prepare updated vendor spend tracker.
4	3/17/2026	Barr, Zachary	0.8	Prepare updates to trade agreement tracking analysis.
4	3/17/2026	Barr, Zachary	0.2	Continue to prepare updates to trade agreement tracking analysis.
4	3/17/2026	Barr, Zachary	0.2	Participate in call with A&M re: status of executing trade agreements.
4	3/17/2026	Cheng, Earnestiena	1.2	Evaluate bridge of vendor claims across various Debtor sources.
4	3/17/2026	Cheng, Earnestiena	0.2	Participate in call with A&M re: status of executing trade agreements.
4	3/17/2026	Eisenberg, Jacob	1.8	Prepare updates to vendor spend reconciliation analysis.
4	3/17/2026	Eisenberg, Jacob	0.9	Review vendor spend reconciliation analysis.
4	3/17/2026	Eisenberg, Jacob	0.5	Review trade agreement materials in preparation for call with A&M.

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Task Category	Date	Professional	Hours	Activity
4	3/17/2026	Eisenberg, Jacob	0.2	Participate in call with A&M re: status of executing trade agreements.
4	3/17/2026	Moran, Sarah	1.8	Prepare updates to analysis re: vendor spend reconciliation.
4	3/17/2026	Moran, Sarah	0.6	Review updates to analysis re: vendor spend reconciliation.
4	3/17/2026	Moran, Sarah	0.4	Prepare updates to trade agreement tracking analysis.
4	3/17/2026	Moran, Sarah	0.3	Prepare updated vendor spend diligence questions.
4	3/17/2026	Moran, Sarah	0.2	Participate in call with A&M re: status of executing trade agreements.
4	3/19/2026	Moran, Sarah	1.0	Prepare updates to analysis re: vendor spend reconciliation.
4	3/23/2026	Cheng, Earnestiena	0.7	Prepare draft diligence questions re: vendor spend for A&M.
4	3/23/2026	Eisenberg, Jacob	1.6	Prepare updates to vendor spend reconciliation analysis.
4	3/23/2026	Eisenberg, Jacob	0.9	Review updated diligence questions re: status of executing trade agreements.
4	3/24/2026	Barr, Zachary	0.8	Prepare updates to trade agreement tracking analysis.
4	3/24/2026	Barr, Zachary	0.4	Participate in call with A&M re: status of executing trade agreements.
4	3/24/2026	Barr, Zachary	0.1	Continue to prepare updates to trade agreement tracking analysis.
4	3/24/2026	Cheng, Earnestiena	0.4	Participate in call with A&M re: status of executing trade agreements.
4	3/24/2026	Cheng, Earnestiena	0.2	Review list of vendors on CIA terms.
4	3/24/2026	Diaz, Matthew	0.8	Review draft vendor spend analysis.
4	3/24/2026	Eisenberg, Jacob	0.9	Prepare updates to vendor spend reconciliation analysis.
4	3/24/2026	Eisenberg, Jacob	0.4	Participate in call with A&M re: status of executing trade agreements.
4	3/24/2026	Eisenberg, Jacob	0.4	Review draft analysis re: CIA vendors.
4	3/24/2026	Eisenberg, Jacob	0.4	Review trade agreement materials in preparation for call with A&M.
4	3/24/2026	Moran, Sarah	0.4	Participate in call with A&M re: status of executing trade agreements.
4	3/24/2026	Moran, Sarah	0.2	Prepare updates to trade agreement tracking analysis.
4	3/24/2026	Scruton, Andrew	1.6	Review revisions to vendor spend analysis.
4	3/26/2026	Eisenberg, Jacob	1.4	Prepare updates to vendor spend reconciliation analysis.
4	3/30/2026	Diaz, Matthew	0.8	Review updated draft vendor spend analysis.

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4	3/30/2026	Eisenberg, Jacob	2.3	Prepare updates to vendor spend reconciliation analysis.
4	3/30/2026	Eisenberg, Jacob	1.2	Review updates to vendor spend reconciliation analysis.
4	3/30/2026	Moran, Sarah	1.1	Prepare updates to trade agreement tracking analysis.
4	3/30/2026	Moran, Sarah	0.8	Prepare updated summary re: vendor spend reconciliation.
4	3/31/2026	Barr, Zachary	0.6	Continue to prepare updates to trade agreement tracking analysis.
4	3/31/2026	Barr, Zachary	0.4	Prepare updates to trade agreement tracking analysis.
4	3/31/2026	Barr, Zachary	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/31/2026	Cheng, Earnestiena	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/31/2026	Cheng, Earnestiena	0.3	Review vendor materials in preparation for call with A&M.
4	3/31/2026	Eisenberg, Jacob	1.2	Review updated vendor spend reconciliation analysis.
4	3/31/2026	Eisenberg, Jacob	0.8	Prepare updates to vendor spend reconciliation analysis.
4	3/31/2026	Eisenberg, Jacob	0.7	Review trade agreement materials in preparation for call with A&M.
4	3/31/2026	Eisenberg, Jacob	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/31/2026	Moran, Sarah	2.0	Prepare updates to analysis re: vendor spend reconciliation.
4	3/31/2026	Moran, Sarah	0.8	Review updates to analysis re: vendor spend reconciliation.
4	3/31/2026	Moran, Sarah	0.3	Participate in call with A&M re: status of executing trade agreements.
4	3/31/2026	Scruton, Andrew	1.1	Review revisions to vendor spend analysis.
4 Total			90.6	
7	3/1/2026	Cheng, Earnestiena	0.3	Review OEM bid ask presentations provided by A&M.
7	3/2/2026	Bell, Henrik	3.1	Prepare diligence questions re: OEM negotiation materials received from A&M.
7	3/2/2026	Bell, Henrik	2.9	Continue to prepare diligence questions re: OEM negotiation materials received from A&M.
7	3/2/2026	Bell, Henrik	1.9	Evaluate OEM negotiation materials received from A&M.
7	3/2/2026	Bell, Henrik	0.5	Review updated workplan re: business plan workstreams.
7	3/2/2026	Cheng, Earnestiena	1.0	Evaluate comparison of various Emergence funding need scenarios.
7	3/2/2026	Cheng, Earnestiena	0.4	Analyze next steps re: business plan workstreams.

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7	3/2/2026	Cheng, Earnestiena	0.2	Evaluate business plan presentation to the Committee.
7	3/2/2026	Diaz, Matthew	1.8	Review updated customer OEM materials.
7	3/2/2026	Duwenhorst, Johannes	2.3	Review OEM presentations prepared by the Company.
7	3/2/2026	Duwenhorst, Johannes	2.2	Analyze Debtors' profitability drivers versus peers.
7	3/2/2026	Duwenhorst, Johannes	1.7	Review sensitivity scenarios re: OEM negotiations.
7	3/2/2026	Hyland, Megan	2.0	Review diligence questions re: customer negotiations.
7	3/2/2026	Hyland, Megan	1.7	Assess customer negotiation presentations.
7	3/2/2026	Hyland, Megan	1.0	Further assess customer negotiation presentations.
7	3/2/2026	Hyland, Megan	0.3	Review latest updates re: customer negotiations.
7	3/2/2026	Hyland, Megan	0.3	Review open questions re: business plan workstreams.
7	3/2/2026	Kemmerling, Luis	2.7	Prepare analysis re: customer negotiations materials.
7	3/2/2026	Kemmerling, Luis	2.5	Analyze capex quota for relevant competitors and market.
7	3/2/2026	Kemmerling, Luis	1.8	Review received process letters on customer negotiations.
7	3/2/2026	Kemmerling, Luis	1.2	Further review received process letters on customer negotiations.
7	3/2/2026	Marticke, Nils	2.6	Prepare customer support sensitivity analysis.
7	3/2/2026	Marticke, Nils	2.5	Compare group profitability across business plans.
7	3/2/2026	Marticke, Nils	1.8	Review latest OEM negotiation materials received from the Debtors.
7	3/2/2026	Marticke, Nils	1.2	Analyze Debtors' to be continued business.
7	3/2/2026	Rauscher, Heiko	1.4	Analyze OEM presentations prepared by the Company.
7	3/2/2026	Rauscher, Heiko	0.9	Analyze business unit level information re: updated business plan.
7	3/2/2026	Rauscher, Heiko	0.7	Review diligence questions re: OEM negotiation materials received from A&M.
7	3/2/2026	Rauscher, Heiko	0.4	Further analyze business unit level information re: updated business plan.
7	3/2/2026	Rauscher, Heiko	0.4	Review customer support sensitivity analysis.
7	3/2/2026	Rauscher, Heiko	0.3	Prepare updated workplan re: business plan workstreams.
7	3/2/2026	Scruton, Andrew	0.9	Review OEM bid ask presentations provided by A&M.

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7	3/3/2026	Bell, Henrik	2.8	Prepare updates to diligence questions re: OEM negotiation materials received from A&M.
7	3/3/2026	Bell, Henrik	2.1	Prepare analysis re: status of customer asks.
7	3/3/2026	Bell, Henrik	1.9	Assess variable cost structure of the Company.
7	3/3/2026	Bell, Henrik	1.4	Continue to prepare analysis re: status of customer asks.
7	3/3/2026	Cheng, Earnestiena	1.3	Continue to prepare updates to diligence questions re: OEM bid ask materials.
7	3/3/2026	Cheng, Earnestiena	0.9	Provide comments to business plan sensitivity analysis.
7	3/3/2026	Cheng, Earnestiena	0.8	Review edits to business plan sensitivity analysis.
7	3/3/2026	Cheng, Earnestiena	0.8	Review revenue / EBITDA bridges re: customer asks.
7	3/3/2026	Cheng, Earnestiena	0.7	Evaluate outstanding business plan items.
7	3/3/2026	Cheng, Earnestiena	0.7	Prepare updates to diligence questions re: OEM bid ask materials.
7	3/3/2026	Cheng, Earnestiena	0.4	Review cost analysis re: business plan workstreams.
7	3/3/2026	Cheng, Earnestiena	0.3	Review status of various business plan and OEM items.
7	3/3/2026	Cheng, Earnestiena	0.1	Review business plan analyses.
7	3/3/2026	Diaz, Matthew	1.4	Review updated business plan materials.
7	3/3/2026	Diaz, Matthew	0.5	Review latest status of customer negotiations.
7	3/3/2026	Duwenhorst, Johannes	3.4	Review analysis re: customer claims.
7	3/3/2026	Duwenhorst, Johannes	2.5	Analyze key metrics re: recent automotive transactions.
7	3/3/2026	Duwenhorst, Johannes	1.8	Review business plan slides for the Committee.
7	3/3/2026	Hyland, Megan	2.4	Review updated business plan diligence questions.
7	3/3/2026	Hyland, Megan	0.6	Review additional support received re: customer presentations.
7	3/3/2026	Hyland, Megan	0.6	Review draft analysis re: customer negotiations.
7	3/3/2026	Kemmerling, Luis	2.7	Prepare diligence questions re: customer negotiations materials.
7	3/3/2026	Marticke, Nils	2.9	Continue to prepare customer support sensitivity analysis.
7	3/3/2026	Marticke, Nils	2.3	Continue to compare group profitability across business plans.
7	3/3/2026	Marticke, Nils	1.8	Prepare slides re: customer support sensitivity analysis.

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Task Category	Date	Professional	Hours	Activity
7	3/3/2026	Marticke, Nils	1.5	Further review latest OEM negotiation materials received from the Debtors.
7	3/3/2026	Rauscher, Heiko	1.2	Review analysis of customer claims.
7	3/3/2026	Rauscher, Heiko	0.7	Review draft business plan slides for the Committee.
7	3/3/2026	Rauscher, Heiko	0.4	Review comparison of group profitability across business plans.
7	3/3/2026	Rauscher, Heiko	0.4	Review draft business plan update slides for the Committee.
7	3/3/2026	Rauscher, Heiko	0.4	Review variable cost structure of the Company.
7	3/3/2026	Rauscher, Heiko	0.3	Review customer support sensitivity analysis.
7	3/4/2026	Bell, Henrik	3.1	Prepare diligence questions re: bridging of base plan to OEM asks.
7	3/4/2026	Bell, Henrik	2.9	Prepare slides re: bridging of base plan to OEM asks.
7	3/4/2026	Bell, Henrik	2.1	Prepare updates to business plan benchmarking analysis.
7	3/4/2026	Cheng, Earnestiena	0.8	Evaluate analysis re: business plan sensitivities.
7	3/4/2026	Cheng, Earnestiena	0.6	Further review draft presentation re: OEM asks.
7	3/4/2026	Cheng, Earnestiena	0.4	Review draft presentation re: OEM asks.
7	3/4/2026	Duwenhorst, Johannes	2.6	Review updated analysis re: customer claims.
7	3/4/2026	Duwenhorst, Johannes	1.9	Review cost benchmarking analysis.
7	3/4/2026	Duwenhorst, Johannes	1.8	Further analyze key metrics re: recent automotive transactions.
7	3/4/2026	Hyland, Megan	1.1	Review additional support received re: customer presentations.
7	3/4/2026	Hyland, Megan	0.8	Review latest business plan sensitivity analysis.
7	3/4/2026	Kemmerling, Luis	2.4	Review annual reports re: competitor benchmarking analysis.
7	3/4/2026	Kemmerling, Luis	1.8	Prepare slides re: competitor benchmarking analysis.
7	3/4/2026	Kemmerling, Luis	0.9	Further review annual reports re: competitor benchmarking analysis.
7	3/4/2026	Marticke, Nils	2.7	Prepare updates to customer support sensitivity analysis.
7	3/4/2026	Marticke, Nils	2.4	Continue to prepare slides re: customer support sensitivity analysis.
7	3/4/2026	Marticke, Nils	1.8	Consolidate business unit information received from the Debtors.
7	3/4/2026	Marticke, Nils	0.7	Compare group profitability across business plans.

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7	3/4/2026	Rauscher, Heiko	1.1	Continue to analyze OEM presentations prepared by the Company.
7	3/4/2026	Rauscher, Heiko	0.7	Review analysis re: cost benchmarking.
7	3/4/2026	Rauscher, Heiko	0.7	Review slides re: bridging of base plan to OEM asks.
7	3/4/2026	Rauscher, Heiko	0.6	Continue to review analysis re: cost benchmarking.
7	3/4/2026	Rauscher, Heiko	0.6	Review updated analysis of customer claims.
7	3/4/2026	Rauscher, Heiko	0.3	Review diligence questions re: bridging of base plan to OEM asks.
7	3/4/2026	Scruton, Andrew	1.2	Review draft presentation re: customer asks.
7	3/5/2026	Bell, Henrik	3.1	Prepare updates to business plan benchmarking analysis.
7	3/5/2026	Cheng, Earnestiena	1.2	Evaluate analysis re: business plan sensitivities.
7	3/5/2026	Cheng, Earnestiena	0.9	Coordinate on various business plan items.
7	3/5/2026	Diaz, Matthew	0.7	Review draft customer analysis.
7	3/5/2026	Duwenhorst, Johannes	2.6	Review updated cost benchmarking analysis.
7	3/5/2026	Duwenhorst, Johannes	1.5	Analyze key metrics re: recent automotive transactions.
7	3/5/2026	Duwenhorst, Johannes	1.2	Review customer ask scenario analysis.
7	3/5/2026	Hyland, Megan	1.2	Review updated draft analysis re: customer negotiations.
7	3/5/2026	Kemmerling, Luis	1.8	Prepare slides re: competitor benchmarking analysis.
7	3/5/2026	Kemmerling, Luis	1.2	Prepare sensitivity analysis re: customer requests.
7	3/5/2026	Marticke, Nils	1.6	Prepare updates to slides re: customer support sensitivity analysis.
7	3/5/2026	Marticke, Nils	1.4	Prepare updates to customer support sensitivity analysis.
7	3/5/2026	Rauscher, Heiko	0.9	Further review analysis re: status of customer asks.
7	3/5/2026	Rauscher, Heiko	0.8	Review updated analysis of customer claims.
7	3/5/2026	Rauscher, Heiko	0.7	Review analysis re: status of customer asks.
7	3/5/2026	Rauscher, Heiko	0.6	Review updates to business plan benchmarking analysis.
7	3/5/2026	Rauscher, Heiko	0.6	Review updates to cost benchmarking analysis.
7	3/5/2026	Scruton, Andrew	1.5	Review analysis re: bid asks of OEMs.

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7	3/6/2026	Bell, Henrik	3.2	Prepare revenue benchmarking analysis in connection with business plan assessment.
7	3/6/2026	Diaz, Matthew	1.7	Review customer business plan analysis.
7	3/6/2026	Duwenhorst, Johannes	2.4	Review updated customer ask scenario analysis.
7	3/6/2026	Duwenhorst, Johannes	1.9	Review updated cost benchmarking analysis.
7	3/6/2026	Duwenhorst, Johannes	1.8	Analyze peer performance in connection with industry coverage analysis.
7	3/6/2026	Kemmerling, Luis	1.8	Review annual reports re: competitor benchmarking analysis.
7	3/6/2026	Kemmerling, Luis	0.6	Further prepare updates to slides re: competitor benchmarking analysis.
7	3/6/2026	Kemmerling, Luis	0.6	Prepare updates to slides re: competitor benchmarking analysis.
7	3/6/2026	Rauscher, Heiko	0.8	Review analysis re: status of customer asks.
7	3/6/2026	Rauscher, Heiko	0.6	Review updates to business plan benchmarking analysis.
7	3/6/2026	Rauscher, Heiko	0.6	Review updates to cost benchmarking analysis.
7	3/6/2026	Rauscher, Heiko	0.6	Review updates to customer support sensitivity analysis.
7	3/6/2026	Rauscher, Heiko	0.4	Review updated analysis of customer claims.
7	3/6/2026	Rauscher, Heiko	0.3	Further review updates to customer support sensitivity analysis.
7	3/6/2026	Scruton, Andrew	1.3	Review revised analysis re: bid asks of OEMs.
7	3/9/2026	Bell, Henrik	3.1	Prepare analysis re: status of customer asks.
7	3/9/2026	Bell, Henrik	2.3	Prepare updates to diligence questions re: OEM negotiation materials received from A&M.
7	3/9/2026	Bell, Henrik	2.2	Evaluate sustainability claims re: OEM asks.
7	3/9/2026	Bell, Henrik	0.9	Continue to prepare analysis re: status of customer asks.
7	3/9/2026	Cheng, Earnestiena	1.0	Evaluate various business plan sensitivities.
7	3/9/2026	Cheng, Earnestiena	0.3	Evaluate various business plan valuation sensitivities.
7	3/9/2026	Cheng, Earnestiena	0.2	Review valuation exercise re: updated business plan.
7	3/9/2026	Diaz, Matthew	1.2	Review updated draft customer analysis.
7	3/9/2026	Duwenhorst, Johannes	3.4	Prepare updates to cost benchmarking analysis.
7	3/9/2026	Duwenhorst, Johannes	2.6	Analyze peer performance in connection with industry coverage analysis.

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7	3/9/2026	Duwenhorst, Johannes	1.0	Prepare updates to customer ask scenario analysis.
7	3/9/2026	Hyland, Megan	0.9	Review updated draft analysis re: customer negotiations.
7	3/9/2026	Kemmerling, Luis	3.3	Further analyze competitor projections in connection with business plan review.
7	3/9/2026	Kemmerling, Luis	2.7	Analyze competitor projections in connection with business plan review.
7	3/9/2026	Kemmerling, Luis	2.4	Prepare updates to slides re: competitor benchmarking analysis.
7	3/9/2026	Marticke, Nils	2.5	Prepare updates to slides re: customer support sensitivity analysis.
7	3/9/2026	Marticke, Nils	2.3	Review revised data to be incorporated into customer support sensitivity analysis.
7	3/9/2026	Marticke, Nils	1.1	Incorporate revised data into customer support sensitivity analysis.
7	3/9/2026	Marticke, Nils	1.0	Develop sensitivity analysis re: to be continued business.
7	3/9/2026	Rauscher, Heiko	0.8	Review sensitivity analysis re: to be continued business.
7	3/9/2026	Rauscher, Heiko	0.8	Review updates to cost benchmarking analysis.
7	3/9/2026	Rauscher, Heiko	0.7	Review updates to customer ask scenario analysis.
7	3/9/2026	Rauscher, Heiko	0.7	Review updates to slides re: customer support sensitivity analysis.
7	3/9/2026	Rauscher, Heiko	0.6	Further review updates to slides re: customer support sensitivity analysis.
7	3/9/2026	Rauscher, Heiko	0.4	Review sustainability claims re: OEM asks.
7	3/9/2026	Scruton, Andrew	1.2	Review revised EBITDA calculations re: bid asks of OEMs.
7	3/10/2026	Bell, Henrik	3.3	Prepare slides re: cost structure benchmarking.
7	3/10/2026	Bell, Henrik	2.6	Prepare updates to analysis re: status of customer asks.
7	3/10/2026	Bell, Henrik	1.1	Continue to prepare updates to analysis re: status of customer asks.
7	3/10/2026	Cheng, Earnestiena	0.4	Review presentation on OEM sales and contributions to Marelli.
7	3/10/2026	Cheng, Earnestiena	0.2	Evaluate changes to valuation sensitivities prepared in connection with business plan workstreams.
7	3/10/2026	Cheng, Earnestiena	0.2	Further evaluate changes to valuation sensitivities prepared in connection with business plan workstreams.
7	3/10/2026	Cheng, Earnestiena	0.2	Review summary of OEM negotiations.
7	3/10/2026	Cheng, Earnestiena	0.1	Evaluate status of various business plan sensitivities.
7	3/10/2026	Duwenhorst, Johannes	3.1	Prepare updates to industry coverage analysis.

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7	3/10/2026	Duwenhorst, Johannes	2.2	Review industry coverage analysis.
7	3/10/2026	Duwenhorst, Johannes	1.7	Review updates to cost benchmarking analysis.
7	3/10/2026	Hyland, Megan	1.4	Review updated draft analysis re: customer negotiations.
7	3/10/2026	Hyland, Megan	0.4	Prepare updates to analysis re: customer negotiations.
7	3/10/2026	Kemmerling, Luis	2.7	Analyze Debtors' customers in connection with business plan review.
7	3/10/2026	Kemmerling, Luis	2.4	Review annual reports re: competitor benchmarking analysis.
7	3/10/2026	Marticke, Nils	2.4	Prepare updates to sensitivity analysis re: to be continued business.
7	3/10/2026	Marticke, Nils	1.7	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/10/2026	Marticke, Nils	0.8	Continue to develop sensitivity analysis re: to be continued business.
7	3/10/2026	Rauscher, Heiko	0.8	Review slides re: cost structure benchmarking.
7	3/10/2026	Rauscher, Heiko	0.8	Review updates to sensitivity analysis re: to be continued business.
7	3/10/2026	Rauscher, Heiko	0.6	Provide additional comments to sensitivity analysis re: to be continued business.
7	3/10/2026	Rauscher, Heiko	0.6	Provide comments to sensitivity analysis re: to be continued business.
7	3/10/2026	Rauscher, Heiko	0.6	Review updates to industry coverage analysis.
7	3/10/2026	Rauscher, Heiko	0.4	Provide comments to industry coverage analysis.
7	3/10/2026	Rauscher, Heiko	0.3	Review updates to customer ask scenario analysis.
7	3/11/2026	Bell, Henrik	3.3	Analyze revenue per customer in connection with business plan assessment.
7	3/11/2026	Bell, Henrik	1.8	Prepare updates to analysis re: status of customer asks.
7	3/11/2026	Bell, Henrik	1.5	Prepare updates to diligence questions re: OEM negotiation materials received from A&M.
7	3/11/2026	Bell, Henrik	1.1	Continue to prepare updates to analysis re: status of customer asks.
7	3/11/2026	Cheng, Earnestiena	0.7	Further review draft OEM overview slides.
7	3/11/2026	Cheng, Earnestiena	0.5	Review business plan diligence files provided by A&M.
7	3/11/2026	Cheng, Earnestiena	0.1	Review draft OEM overview slides.
7	3/11/2026	Diaz, Matthew	1.1	Review updated draft customer analysis.
7	3/11/2026	Duwenhorst, Johannes	2.3	Review draft business plan slides for the Committee.

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7	3/11/2026	Duwenhorst, Johannes	2.1	Review updates to industry coverage analysis.
7	3/11/2026	Duwenhorst, Johannes	1.8	Review analysis re: key customer splits.
7	3/11/2026	Hyland, Megan	1.2	Provide comments to updated business plan analysis.
7	3/11/2026	Kemmerling, Luis	3.3	Prepare analysis re: industry benchmarking analysis.
7	3/11/2026	Kemmerling, Luis	2.7	Prepare updates to analysis re: customer claims.
7	3/11/2026	Kemmerling, Luis	2.4	Prepare slides re: industry benchmarking analysis.
7	3/11/2026	Marticke, Nils	2.9	Prepare slides re: to be continued business sensitivity analysis.
7	3/11/2026	Marticke, Nils	2.4	Prepare updates to sensitivity analysis re: to be continued business.
7	3/11/2026	Marticke, Nils	1.7	Continue to prepare slides re: to be continued business sensitivity analysis.
7	3/11/2026	Marticke, Nils	0.9	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/11/2026	Marticke, Nils	0.7	Review ALS report received from A&M.
7	3/11/2026	Rauscher, Heiko	0.9	Provide comments to analysis re: key customer splits.
7	3/11/2026	Rauscher, Heiko	0.7	Review updates to diligence questions re: OEM negotiation materials received from A&M.
7	3/11/2026	Rauscher, Heiko	0.6	Review updates to analysis re: status of customer asks.
7	3/11/2026	Rauscher, Heiko	0.4	Further review updates to diligence questions re: OEM negotiation materials received from A&M.
7	3/11/2026	Rauscher, Heiko	0.4	Review updates to sensitivity analysis re: to be continued business.
7	3/11/2026	Rauscher, Heiko	0.4	Review updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/11/2026	Rauscher, Heiko	0.3	Provide comments to sensitivity analysis re: to be continued business.
7	3/11/2026	Scruton, Andrew	0.9	Review business plan materials for Committee member.
7	3/11/2026	Scruton, Andrew	0.7	Review revised business plan materials for Committee member.
7	3/12/2026	Bell, Henrik	3.1	Review ALS segment report received from A&M.
7	3/12/2026	Bell, Henrik	2.6	Further review ALS segment report received from A&M.
7	3/12/2026	Bell, Henrik	2.6	Prepare diligence questions re: ALS segment report received from A&M.
7	3/12/2026	Cheng, Earnestiena	0.9	Review draft analysis re: to be continued business.
7	3/12/2026	Cheng, Earnestiena	0.8	Further review lighting report received from A&M.

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7	3/12/2026	Cheng, Earnestiena	0.4	Review lighting report received from A&M.
7	3/12/2026	Duwenhorst, Johannes	3.1	Review updates to industry coverage analysis.
7	3/12/2026	Duwenhorst, Johannes	2.8	Review analysis re: to be contracted business.
7	3/12/2026	Hyland, Megan	1.3	Provide comments to updated business plan diligence questions.
7	3/12/2026	Kemmerling, Luis	3.3	Further prepare analysis re: industry benchmarking analysis.
7	3/12/2026	Kemmerling, Luis	2.7	Analyze key initiatives re: industry benchmarking analysis.
7	3/12/2026	Kemmerling, Luis	2.1	Prepare slides re: industry benchmarking analysis.
7	3/12/2026	Marticke, Nils	2.0	Prepare updates to slides re: to be continued business sensitivity analysis.
7	3/12/2026	Marticke, Nils	1.8	Review key business plan metrics re: Debtors' competitors.
7	3/12/2026	Marticke, Nils	1.7	Continue to prepare revenue bridge re: to be continued business.
7	3/12/2026	Marticke, Nils	1.5	Prepare revenue bridge re: to be continued business.
7	3/12/2026	Marticke, Nils	1.1	Further review key business plan metrics re: Debtors' competitors.
7	3/12/2026	Rauscher, Heiko	0.9	Review updated industry coverage analysis.
7	3/12/2026	Rauscher, Heiko	0.8	Further review updated industry coverage analysis.
7	3/12/2026	Rauscher, Heiko	0.6	Review diligence questions re: ALS segment report received from A&M.
7	3/12/2026	Rauscher, Heiko	0.6	Review revenue bridge re: to be continued business.
7	3/12/2026	Rauscher, Heiko	0.3	Further review updates to slides re: to be continued business sensitivity analysis.
7	3/12/2026	Rauscher, Heiko	0.3	Review updates to slides re: to be continued business sensitivity analysis.
7	3/12/2026	Scruton, Andrew	0.5	Review revised business plan materials for Committee member.
7	3/13/2026	Bell, Henrik	3.2	Prepare analysis re: revenue by plant in NAFTA.
7	3/13/2026	Bell, Henrik	2.8	Continue to prepare analysis re: revenue by plant in NAFTA.
7	3/13/2026	Bell, Henrik	2.4	Prepare updates to diligence questions re: ALS segment report received from A&M.
7	3/13/2026	Bell, Henrik	0.2	Review analysis re: revenue by plant in NAFTA.
7	3/13/2026	Cheng, Earnestiena	0.5	Further prepare revisions to presentation re: summary of leverage and valuation multiples.
7	3/13/2026	Cheng, Earnestiena	0.5	Participate in call with A&M re: business plan diligence.

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7	3/13/2026	Cheng, Earnestiena	0.5	Review diligence questions re: lighting report received from A&M.
7	3/13/2026	Cheng, Earnestiena	0.4	Prepare revisions to presentation re: summary of leverage and valuation multiples.
7	3/13/2026	Cheng, Earnestiena	0.2	Review business plan materials in preparation for call with A&M.
7	3/13/2026	Diaz, Matthew	0.6	Review latest status of customer negotiations.
7	3/13/2026	Duwenhorst, Johannes	2.3	Review business plan materials in preparation for call with the Committee.
7	3/13/2026	Duwenhorst, Johannes	1.7	Review report re: lighting business received from A&M..
7	3/13/2026	Duwenhorst, Johannes	1.2	Review updated analysis re: to be contracted business.
7	3/13/2026	Duwenhorst, Johannes	0.5	Review updated business plan diligence items.
7	3/13/2026	Hyland, Megan	1.0	Review business plan materials provided by A&M.
7	3/13/2026	Hyland, Megan	0.8	Provide comments to updated business plan analysis.
7	3/13/2026	Kemmerling, Luis	3.0	Prepare updates to slides re: industry benchmarking analysis.
7	3/13/2026	Kemmerling, Luis	2.7	Continue to prepare updates to slides re: industry benchmarking analysis.
7	3/13/2026	Kemmerling, Luis	2.4	Analyze competitor divestitures re: industry benchmarking analysis.
7	3/13/2026	Marticke, Nils	2.3	Consolidate information re: Debtors' lighting business.
7	3/13/2026	Marticke, Nils	2.2	Analyze risks of to be continued business.
7	3/13/2026	Marticke, Nils	1.8	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/13/2026	Marticke, Nils	0.9	Continue to prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/13/2026	Marticke, Nils	0.8	Validate competitor benchmarking re: to be continued business.
7	3/13/2026	Rauscher, Heiko	0.8	Review analysis re: revenue by plant in NAFTA.
7	3/13/2026	Rauscher, Heiko	0.7	Provide comments to updated analysis re: to be contracted business.
7	3/13/2026	Rauscher, Heiko	0.7	Review updated industry coverage analysis.
7	3/13/2026	Rauscher, Heiko	0.6	Continue to provide comments to updated analysis re: to be contracted business.
7	3/13/2026	Rauscher, Heiko	0.6	Further review updated industry coverage analysis.
7	3/13/2026	Rauscher, Heiko	0.3	Provide comments to updated business plan diligence items.
7	3/16/2026	Cheng, Earnestiena	1.2	Review diligence questions re: business-unit level business plan.

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7	3/16/2026	Cheng, Earnestiena	1.2	Review industry overview and competitive landscape slides.
7	3/16/2026	Cheng, Earnestiena	1.0	Review presentation re: summary of leverage and valuation multiples.
7	3/16/2026	Cheng, Earnestiena	0.7	Further review industry overview and competitive landscape slides.
7	3/16/2026	Cheng, Earnestiena	0.3	Prepare revisions to presentation re: summary of leverage and valuation multiples.
7	3/16/2026	Diaz, Matthew	1.2	Review updated draft customer analysis.
7	3/16/2026	Duwenhorst, Johannes	2.5	Review updates to industry coverage analysis.
7	3/16/2026	Duwenhorst, Johannes	2.3	Analyze peer financial performance in connection with business plan assessment.
7	3/16/2026	Hyland, Megan	1.6	Provide comments to industry coverage analysis.
7	3/16/2026	Kemmerling, Luis	1.2	Prepare updates to business plan diligence request list.
7	3/16/2026	Kemmerling, Luis	0.9	Summarize information on carve-out considerations.
7	3/16/2026	Marticke, Nils	1.8	Prepare updates to slides re: to be continued business sensitivity analysis.
7	3/16/2026	Marticke, Nils	1.6	Prepare revised business plan diligence questions for A&M.
7	3/16/2026	Marticke, Nils	0.8	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/16/2026	Rauscher, Heiko	0.8	Provide comments to updated business plan diligence items.
7	3/16/2026	Rauscher, Heiko	0.7	Further review updated industry coverage analysis.
7	3/16/2026	Rauscher, Heiko	0.6	Review updated industry coverage analysis.
7	3/16/2026	Rauscher, Heiko	0.4	Review updated analysis re: revenue by plant in NAFTA.
7	3/16/2026	Rauscher, Heiko	0.4	Review updated EBITDA and leverage sensitivity analyses.
7	3/16/2026	Scruton, Andrew	0.5	Correspond with Counsel re: status of OEM negotiations.
7	3/17/2026	Bell, Henrik	2.8	Prepare updates to diligence questions re: business-unit level presentations.
7	3/17/2026	Bell, Henrik	2.2	Analyze revenue per customer in connection with business plan assessment.
7	3/17/2026	Cheng, Earnestiena	0.8	Review draft industry benchmarking slides.
7	3/17/2026	Cheng, Earnestiena	0.5	Review updated draft business plan presentations.
7	3/17/2026	Diaz, Matthew	0.5	Review draft industry overview analysis.
7	3/17/2026	Duwenhorst, Johannes	3.1	Review updated industry coverage analysis.

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7	3/17/2026	Duwenhorst, Johannes	1.3	Assess impact of Debtors' bankruptcy on key customers.
7	3/17/2026	Hyland, Megan	0.7	Provide comments to industry coverage analysis.
7	3/17/2026	Hyland, Megan	0.5	Provide comments to updated business plan diligence questions.
7	3/17/2026	Kemmerling, Luis	3.3	Prepare updates to slides re: industry benchmarking analysis.
7	3/17/2026	Kemmerling, Luis	2.4	Analyze key initiatives re: industry benchmarking analysis.
7	3/17/2026	Kemmerling, Luis	1.5	Prepare updates to analysis re: industry benchmarking analysis.
7	3/17/2026	Kemmerling, Luis	1.2	Prepare executive summary re: industry benchmarking presentation.
7	3/17/2026	Marticke, Nils	1.4	Continue to prepare revised business plan diligence questions for A&M.
7	3/17/2026	Rauscher, Heiko	1.1	Provide comments to industry coverage analysis.
7	3/17/2026	Rauscher, Heiko	0.6	Continue to provide comments to industry coverage analysis.
7	3/18/2026	Bell, Henrik	2.8	Review updated plant information received from A&M.
7	3/18/2026	Bell, Henrik	2.8	Summarize key takeaways re: business plan diligence responses received from A&M.
7	3/18/2026	Bell, Henrik	1.8	Analyze revenue per customer in connection with business plan assessment.
7	3/18/2026	Bell, Henrik	0.8	Review business plan diligence responses received from A&M.
7	3/18/2026	Cheng, Earnestiena	1.2	Review updated draft business plan presentations.
7	3/18/2026	Cheng, Earnestiena	0.4	Assess changes to business plan slides.
7	3/18/2026	Diaz, Matthew	1.2	Review updated draft industry overview analysis.
7	3/18/2026	Duwenhorst, Johannes	3.2	Review updated industry coverage analysis.
7	3/18/2026	Duwenhorst, Johannes	2.2	Prepare updates to industry coverage analysis.
7	3/18/2026	Hyland, Megan	1.1	Review updated industry coverage analysis.
7	3/18/2026	Kemmerling, Luis	3.3	Prepare updates to analysis re: industry benchmarking analysis.
7	3/18/2026	Kemmerling, Luis	2.7	Further prepare updates to analysis re: industry benchmarking analysis.
7	3/18/2026	Kemmerling, Luis	2.1	Prepare updates to executive summary re: industry benchmarking presentation.
7	3/18/2026	Marticke, Nils	1.8	Summarize key takeaways re: 2026 budget received from the Company.
7	3/18/2026	Marticke, Nils	1.5	Analyze 2026 budget received from the Company.

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7	3/18/2026	Rauscher, Heiko	1.1	Continue to review updated competitor benchmarking analysis.
7	3/18/2026	Rauscher, Heiko	0.9	Review summary of key takeaways re: 2026 budget received from the Company.
7	3/18/2026	Rauscher, Heiko	0.8	Review 2026 budget received from the Company.
7	3/18/2026	Rauscher, Heiko	0.4	Review updated competitor benchmarking analysis.
7	3/18/2026	Scruton, Andrew	1.3	Review summary of asks by OEM.
7	3/19/2026	Bell, Henrik	2.1	Review COPQ data provided by the Company.
7	3/19/2026	Cheng, Earnestiena	0.8	Review updated draft business plan presentations.
7	3/19/2026	Diaz, Matthew	0.6	Review updated draft industry overview analysis.
7	3/19/2026	Diaz, Matthew	0.5	Review updated draft customer analysis.
7	3/19/2026	Duwenhorst, Johannes	3.1	Review updated industry coverage analysis.
7	3/19/2026	Duwenhorst, Johannes	2.4	Analyze operating performance of key competitors.
7	3/19/2026	Duwenhorst, Johannes	1.8	Further analyze operating performance of key competitors.
7	3/19/2026	Hyland, Megan	2.0	Review EBITDA / leverage sensitivity presentation.
7	3/19/2026	Kemmerling, Luis	3.3	Prepare updates to business plan diligence request list.
7	3/19/2026	Kemmerling, Luis	2.7	Prepare slides summarizing status of OEM negotiations.
7	3/19/2026	Kemmerling, Luis	2.4	Finalize industry benchmarking presentation.
7	3/19/2026	Marticke, Nils	2.6	Continue to prepare updates to slides re: to be continued business sensitivity analysis.
7	3/19/2026	Marticke, Nils	2.4	Prepare draft analysis re: 2026 budget.
7	3/19/2026	Marticke, Nils	1.6	Review summary provided on latest status of OEM negotiations.
7	3/19/2026	Marticke, Nils	1.5	Prepare updates to slides re: to be continued business sensitivity analysis.
7	3/19/2026	Marticke, Nils	0.3	Consolidate historical business plans received from the Debtors.
7	3/19/2026	Rauscher, Heiko	0.9	Continue to review updated competitor benchmarking analysis.
7	3/19/2026	Rauscher, Heiko	0.8	Assess operating performance of key competitors.
7	3/19/2026	Rauscher, Heiko	0.6	Continue to assess operating performance of key competitors.
7	3/19/2026	Rauscher, Heiko	0.5	Review summary provided re: status of OEM negotiations.

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7	3/19/2026	Rauscher, Heiko	0.4	Review updated competitor benchmarking analysis.
7	3/19/2026	Rauscher, Heiko	0.3	Review business plan materials in preparation for call with the Committee.
7	3/19/2026	Scruton, Andrew	1.4	Review competitor benchmarking analysis.
7	3/20/2026	Cheng, Earnestiena	0.3	Review illustrative enterprise value calculations.
7	3/20/2026	Cheng, Earnestiena	0.2	Continue to review illustrative enterprise value calculations.
7	3/20/2026	Cheng, Earnestiena	0.2	Evaluate comparison of customer asks.
7	3/20/2026	Duwenhorst, Johannes	3.1	Analyze Company's counterproposals re: OEM asks.
7	3/20/2026	Duwenhorst, Johannes	2.4	Analyze operating performance of key competitors.
7	3/20/2026	Duwenhorst, Johannes	1.2	Further analyze operating performance of key competitors.
7	3/20/2026	Hyland, Megan	1.5	Review updated customer ask analysis.
7	3/20/2026	Kemmerling, Luis	3.3	Prepare analysis re: 2026 budget.
7	3/20/2026	Kemmerling, Luis	2.7	Further prepare slides summarizing status of OEM negotiations.
7	3/20/2026	Marticke, Nils	2.9	Continue to prepare slides summarizing status of OEM negotiations.
7	3/20/2026	Marticke, Nils	2.7	Continue to prepare draft analysis re: 2026 budget.
7	3/20/2026	Marticke, Nils	2.5	Prepare slides summarizing status of OEM negotiations.
7	3/20/2026	Rauscher, Heiko	1.1	Review Company's counterproposals re: OEM asks.
7	3/20/2026	Rauscher, Heiko	0.8	Further review updated analysis re: to be contracted business.
7	3/20/2026	Rauscher, Heiko	0.8	Review analysis re: 2026 budget.
7	3/20/2026	Rauscher, Heiko	0.7	Review key assumptions re: Debtors' business plan.
7	3/20/2026	Rauscher, Heiko	0.7	Review updated analysis re: to be contracted business.
7	3/20/2026	Rauscher, Heiko	0.6	Review analysis re: operating performance of key competitors.
7	3/20/2026	Woodward, David	1.3	Review business plan materials to assess next steps.
7	3/23/2026	Bell, Henrik	2.9	Evaluate impact of Debtors' counterproposal to customer asks.
7	3/23/2026	Bell, Henrik	2.2	Prepare updates to business plan diligence questions.
7	3/23/2026	Bell, Henrik	2.1	Analyze revenue build-up re: Debtors' 2026 operating budget.

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7	3/23/2026	Bell, Henrik	1.9	Continue to evaluate impact of Debtors' counterproposal to customer asks.
7	3/23/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: OEM negotiation status.
7	3/23/2026	Cheng, Earnestiena	0.3	Evaluate comparison of customer asks.
7	3/23/2026	Cheng, Earnestiena	0.3	Review 2026 budget analysis.
7	3/23/2026	Cheng, Earnestiena	0.1	Evaluate status of business plan negotiations.
7	3/23/2026	Diaz, Matthew	0.5	Participate in call with A&M re: business plan updates.
7	3/23/2026	Duwenhorst, Johannes	2.5	Further analyze Company's counterproposals re: OEM asks.
7	3/23/2026	Duwenhorst, Johannes	2.2	Review analysis re: 2026 budget by business unit.
7	3/23/2026	Hyland, Megan	1.0	Compare latest customer proposals to prior proposals.
7	3/23/2026	Hyland, Megan	0.6	Correspond with A&M re: business plan diligence.
7	3/23/2026	Kemmerling, Luis	3.7	Continue to prepare updates to analysis re: 2026 budget.
7	3/23/2026	Kemmerling, Luis	3.3	Prepare slides re: 2026 budget.
7	3/23/2026	Kemmerling, Luis	1.2	Prepare updates to analysis re: 2026 budget.
7	3/23/2026	Marticke, Nils	2.4	Continue to evaluate business units re: 2026 budget.
7	3/23/2026	Marticke, Nils	2.3	Continue to prepare updates to slides summarizing status of OEM negotiations.
7	3/23/2026	Marticke, Nils	1.9	Evaluate business units re: 2026 budget.
7	3/23/2026	Marticke, Nils	1.9	Prepare updates to slides summarizing status of OEM negotiations.
7	3/23/2026	Rauscher, Heiko	1.6	Review updates to business plan diligence questions.
7	3/23/2026	Rauscher, Heiko	0.9	Further review slides summarizing status of OEM negotiations.
7	3/23/2026	Rauscher, Heiko	0.9	Provide comments to analysis re: 2026 budget.
7	3/23/2026	Rauscher, Heiko	0.7	Review slides summarizing status of OEM negotiations.
7	3/23/2026	Rauscher, Heiko	0.6	Continue to provide comments to analysis re: 2026 budget.
7	3/23/2026	Scruton, Andrew	0.5	Participate in call with A&M re: business plan updates.
7	3/24/2026	Bell, Henrik	3.1	Prepare revenue scenario analysis based on customer negotiation materials.
7	3/24/2026	Bell, Henrik	2.9	Continue to prepare revenue scenario analysis based on customer negotiation materials.

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7	3/24/2026	Bell, Henrik	2.1	Prepare updates to business plan diligence questions.
7	3/24/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: business plan.
7	3/24/2026	Cheng, Earnestiena	0.1	Correspond with A&M re: business plan diligence.
7	3/24/2026	Cheng, Earnestiena	0.1	Correspond with Debtors' Management re: business plan call.
7	3/24/2026	Diaz, Matthew	1.0	Review updated draft customer analysis.
7	3/24/2026	Duwenhorst, Johannes	2.9	Review OEM customer ask details provided by the Company.
7	3/24/2026	Hyland, Megan	0.2	Review latest updates re: OEM negotiations.
7	3/24/2026	Kemmerling, Luis	1.8	Continue to prepare updates to slides re: 2026 budget.
7	3/24/2026	Kemmerling, Luis	1.5	Prepare updates to analysis re: 2026 budget.
7	3/24/2026	Kemmerling, Luis	0.9	Prepare updates to slides re: 2026 budget.
7	3/24/2026	Marticke, Nils	2.1	Prepare updates to slides summarizing status of OEM negotiations.
7	3/24/2026	Marticke, Nils	1.7	Assess key implications re: competitor benchmarking analysis.
7	3/24/2026	Marticke, Nils	1.1	Continue to prepare updates to slides summarizing status of OEM negotiations.
7	3/24/2026	Marticke, Nils	0.8	Prepare diligence questions re: status of OEM asks.
7	3/24/2026	Rauscher, Heiko	1.2	Review diligence questions re: status of OEM asks.
7	3/24/2026	Rauscher, Heiko	1.1	Further review slides summarizing status of OEM negotiations.
7	3/24/2026	Rauscher, Heiko	0.9	Review slides summarizing status of OEM negotiations.
7	3/24/2026	Rauscher, Heiko	0.8	Assess OEM customer ask details provided by the Company.
7	3/24/2026	Rauscher, Heiko	0.7	Further assess OEM customer ask details provided by the Company.
7	3/24/2026	Woodward, David	1.0	Further review business plan materials to assess next steps.
7	3/25/2026	Bell, Henrik	3.2	Prepare scenario analysis re: customer asks.
7	3/25/2026	Bell, Henrik	2.3	Evaluate impact of newly received Company proposals on Debtors' EBITDA.
7	3/25/2026	Bell, Henrik	1.5	Continue to prepare updates to business plan diligence questions.
7	3/25/2026	Bell, Henrik	1.1	Further evaluate impact of newly received Company proposals on Debtors' EBITDA.
7	3/25/2026	Cheng, Earnestiena	0.3	Review questions for business plan call with Debtors' Management.

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7	3/25/2026	Cheng, Earnestiena	0.2	Continue to review 2026 budget overview slides.
7	3/25/2026	Cheng, Earnestiena	0.1	Review 2026 budget overview slides.
7	3/25/2026	Diaz, Matthew	1.2	Review updated business plan sensitivity analysis.
7	3/25/2026	Diaz, Matthew	0.9	Review updated draft customer analysis.
7	3/25/2026	Duwenhorst, Johannes	2.9	Analyze cost and self-help materials provided by the Debtors.
7	3/25/2026	Duwenhorst, Johannes	2.3	Review business plan diligence questions in preparation for call with Company's Management.
7	3/25/2026	Hyland, Megan	1.0	Review draft EBITDA analysis.
7	3/25/2026	Kemmerling, Luis	2.7	Prepare slides re: innovation and patent output.
7	3/25/2026	Kemmerling, Luis	2.1	Continue to prepare slides re: innovation and patent output.
7	3/25/2026	Marticke, Nils	2.7	Analyze key takeaways re: revenue analysis.
7	3/25/2026	Marticke, Nils	1.8	Prepare updates to slides re: to be continued business sensitivity analysis.
7	3/25/2026	Marticke, Nils	1.7	Analyze key takeaways re: profitability analysis.
7	3/25/2026	Rauscher, Heiko	1.2	Review slides re: innovation and patent output.
7	3/25/2026	Rauscher, Heiko	0.9	Review updates to business plan diligence questions.
7	3/25/2026	Rauscher, Heiko	0.7	Review updates to analysis re: 2026 budget.
7	3/25/2026	Rauscher, Heiko	0.4	Review updates to slides re: 2026 budget.
7	3/25/2026	Scruton, Andrew	1.3	Review revised competitor benchmarking analysis.
7	3/25/2026	Scruton, Andrew	1.0	Correspond with Counsel re: status of negotiations with OEMs.
7	3/25/2026	Woodward, David	2.0	Correspond with external advisor re: status of customer negotiations.
7	3/25/2026	Woodward, David	1.8	Review draft presentation re: 2026 budget.
7	3/26/2026	Bell, Henrik	2.3	Further prepare scenario analysis re: customer asks.
7	3/26/2026	Bell, Henrik	2.1	Continue to prepare updates to business plan diligence questions.
7	3/26/2026	Bell, Henrik	1.9	Evaluate ambition level of SG&A self-help initiatives.
7	3/26/2026	Bell, Henrik	1.8	Prepare updates to business plan diligence questions.
7	3/26/2026	Cheng, Earnestiena	1.1	Review business plan materials in preparation for call with Debtors' Management and A&M.

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7	3/26/2026	Cheng, Earnestiena	1.0	Participate in call with Debtors' Management and A&M re: OEM negotiations.
7	3/26/2026	Cheng, Earnestiena	0.7	Review status of business plan workstreams.
7	3/26/2026	Cheng, Earnestiena	0.5	Review updates re: customer group.
7	3/26/2026	Cheng, Earnestiena	0.1	Correspond with Counsel re: business plan matters.
7	3/26/2026	Diaz, Matthew	0.6	Review updated draft customer analysis.
7	3/26/2026	Duwenhorst, Johannes	2.6	Review self-help initiatives included in business plan presentations.
7	3/26/2026	Duwenhorst, Johannes	2.1	Further analyze cost and self-help materials provided by the Debtors.
7	3/26/2026	Duwenhorst, Johannes	1.0	Participate in call with Debtors' Management and A&M re: OEM negotiations.
7	3/26/2026	Hyland, Megan	1.0	Participate in call with Debtors' Management and A&M re: OEM negotiations.
7	3/26/2026	Hyland, Megan	0.9	Provide comments to updated business plan analysis.
7	3/26/2026	Kemmerling, Luis	3.3	Prepare slides re: cost benchmarking.
7	3/26/2026	Kemmerling, Luis	1.2	Prepare updates to business plan diligence request list.
7	3/26/2026	Kemmerling, Luis	0.6	Continue to prepare slides re: cost benchmarking.
7	3/26/2026	Kemmerling, Luis	0.6	Summarize key takeaways re: Debtors' self-help initiatives.
7	3/26/2026	Marticke, Nils	2.4	Continue to analyze key takeaways re: revenue analysis.
7	3/26/2026	Marticke, Nils	2.2	Continue to prepare diligence questions for A&M re: cost items.
7	3/26/2026	Marticke, Nils	1.1	Continue to analyze key takeaways re: profitability analysis.
7	3/26/2026	Marticke, Nils	1.0	Participate in call with Debtors' Management and A&M re: OEM negotiations.
7	3/26/2026	Marticke, Nils	0.8	Prepare diligence questions for A&M re: cost items.
7	3/26/2026	Rauscher, Heiko	1.1	Review updated slides re: innovation and patent output.
7	3/26/2026	Rauscher, Heiko	1.1	Review updates to business plan diligence questions.
7	3/26/2026	Rauscher, Heiko	0.8	Review diligence questions for A&M re: cost items.
7	3/26/2026	Rauscher, Heiko	0.6	Review slides re: cost benchmarking.
7	3/26/2026	Scruton, Andrew	0.8	Review latest updates re: business plan workstreams.
7	3/26/2026	Woodward, David	1.3	Assess customer ask details provided by A&M.

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7	3/27/2026	Bell, Henrik	3.3	Evaluate impact of newly received Company proposals on Debtors' EBITDA.
7	3/27/2026	Bell, Henrik	2.6	Evaluate ambition level of SG&A self-help initiatives.
7	3/27/2026	Bell, Henrik	2.2	Further evaluate impact of newly received Company proposals on Debtors' EBITDA.
7	3/27/2026	Cheng, Earnestiena	1.1	Review updates to business plan diligence questions for A&M.
7	3/27/2026	Cheng, Earnestiena	1.0	Evaluate diligence information re: business plan.
7	3/27/2026	Cheng, Earnestiena	0.5	Evaluate changes to leverage and EBITDA presentation.
7	3/27/2026	Cheng, Earnestiena	0.5	Further evaluate changes to leverage and EBITDA presentation.
7	3/27/2026	Cheng, Earnestiena	0.4	Prepare updates to business plan diligence questions for A&M.
7	3/27/2026	Duwenhorst, Johannes	3.1	Review red flag report on key business plan assumptions.
7	3/27/2026	Duwenhorst, Johannes	2.7	Further review red flag report on key business plan assumptions.
7	3/27/2026	Duwenhorst, Johannes	2.3	Review diligence questions re: Debtors' self-help initiatives.
7	3/27/2026	Eisenberg, Jacob	2.3	Prepare updates to business plan analysis.
7	3/27/2026	Eisenberg, Jacob	1.2	Analyze next steps re: business plan analysis.
7	3/27/2026	Eisenberg, Jacob	0.6	Review business plan update document received from A&M.
7	3/27/2026	Kemmerling, Luis	2.7	Continue to prepare updates to slides re: cost benchmarking.
7	3/27/2026	Kemmerling, Luis	2.4	Prepare updates to slides re: cost benchmarking.
7	3/27/2026	Kemmerling, Luis	1.2	Prepare updates to business plan diligence request list.
7	3/27/2026	Kemmerling, Luis	1.2	Review updates to slides re: cost benchmarking.
7	3/27/2026	Rauscher, Heiko	1.3	Review updated slides re: innovation and patent output.
7	3/27/2026	Rauscher, Heiko	0.9	Review updated diligence questions for A&M re: cost items.
7	3/27/2026	Rauscher, Heiko	0.9	Review updates to slides re: cost benchmarking.
7	3/27/2026	Rauscher, Heiko	0.7	Further review updates to slides re: cost benchmarking.
7	3/27/2026	Scruton, Andrew	1.1	Review updates to EBITDA / leverage sensitivity analysis.
7	3/27/2026	Woodward, David	1.0	Review analysis re: Debtors' capex.
7	3/27/2026	Woodward, David	1.0	Review report re: business plan risks and opportunities.

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7	3/29/2026	Eisenberg, Jacob	0.5	Review key assumptions re: updated business plan analysis.
7	3/30/2026	Bell, Henrik	2.3	Prepare capex analysis based on updated base plan data received from the Company.
7	3/30/2026	Bell, Henrik	1.9	Continue to prepare capex analysis based on updated base plan data received from the Company.
7	3/30/2026	Bell, Henrik	0.5	Analyze next steps re: capex analysis.
7	3/30/2026	Bell, Henrik	0.4	Prepare updates to business plan diligence questions.
7	3/30/2026	Cheng, Earnestiena	0.3	Correspond with Counsel re: business plan.
7	3/30/2026	Cheng, Earnestiena	0.2	Review forecasted capex to revenue ratios.
7	3/30/2026	Duwenhorst, Johannes	2.4	Analyze Company's capex development.
7	3/30/2026	Duwenhorst, Johannes	2.3	Review sensitivities prepared re: OEM negotiations.
7	3/30/2026	Eisenberg, Jacob	1.8	Prepare updates to business plan analysis.
7	3/30/2026	Kemmerling, Luis	3.3	Assess impact of Company pricing on Debtors' business units.
7	3/30/2026	Kemmerling, Luis	2.7	Analyze key assumptions re: Debtors' business plan.
7	3/30/2026	Kemmerling, Luis	0.6	Prepare updates to business plan diligence request list.
7	3/30/2026	Kemmerling, Luis	0.3	Continue to analyze key assumptions re: Debtors' business plan.
7	3/30/2026	Marticke, Nils	2.8	Continue to prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/30/2026	Marticke, Nils	2.1	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/30/2026	Marticke, Nils	1.8	Prepare updates to slides summarizing status of OEM negotiations.
7	3/30/2026	Marticke, Nils	1.6	Continue to prepare updates to slides summarizing status of OEM negotiations.
7	3/30/2026	Scruton, Andrew	0.8	Correspond with Counsel re: status of OEM negotiations.
7	3/31/2026	Bell, Henrik	2.9	Continue to prepare capex analysis based on updated base plan data received from the Company.
7	3/31/2026	Bell, Henrik	1.9	Prepare capex analysis based on updated base plan data received from the Company.
7	3/31/2026	Bell, Henrik	1.3	Prepare diligence questions re: capex spend.
7	3/31/2026	Bell, Henrik	0.5	Review updated workplan re: business plan workstreams.
7	3/31/2026	Cheng, Earnestiena	0.6	Correspond with A&M re: status of OEM negotiations.
7	3/31/2026	Cheng, Earnestiena	0.6	Participate in call with A&M re: status of OEM negotiations.

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7	3/31/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: status of OEM negotiations.
7	3/31/2026	Cheng, Earnestiena	0.2	Review intercompany revenue as part of business plan review.
7	3/31/2026	Duwenhorst, Johannes	3.2	Review report on risks and opportunities re: Company's business plan.
7	3/31/2026	Duwenhorst, Johannes	2.9	Prepare updates to analysis re: Debtors' capex.
7	3/31/2026	Duwenhorst, Johannes	2.2	Review revised analysis re: Debtors' capex.
7	3/31/2026	Hyland, Megan	0.6	Review latest updates re: OEM negotiations.
7	3/31/2026	Kemmerling, Luis	2.7	Continue to prepare slides re: Debtors' intercompany pricing.
7	3/31/2026	Kemmerling, Luis	2.4	Assess impact of Company pricing on Debtors' business units.
7	3/31/2026	Kemmerling, Luis	1.8	Prepare slides re: Debtors' intercompany pricing.
7	3/31/2026	Kemmerling, Luis	0.6	Review slides re: Debtors' intercompany pricing.
7	3/31/2026	Marticke, Nils	2.4	Continue to prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/31/2026	Marticke, Nils	1.4	Prepare updates to slides re: EBITDA / leverage sensitivity analysis.
7	3/31/2026	Woodward, David	0.8	Review revised analysis re: Debtors' capex.
7	3/31/2026	Woodward, David	0.5	Review business plan materials in preparation for call with Debtors' Management and A&M.
7 Total			734.2	
9	3/16/2026	Cheng, Earnestiena	0.2	Evaluate non-insider severance notice.
9	3/16/2026	Eisenberg, Jacob	0.4	Review correspondence from Counsel re: wages motion.
9	3/23/2026	Hyland, Megan	1.4	Analyze KEIP payment terms.
9 Total			2.0	
13	3/3/2026	Eisenberg, Jacob	1.4	Review draft first day motion spend summary slide to be presented to the Committee.
13	3/4/2026	Moran, Sarah	0.5	Prepare updates to first day motion spend summary slide for the Committee.
13	3/4/2026	Moran, Sarah	0.4	Prepare first day motion spend summary slide for the Committee.
13	3/5/2026	Cheng, Earnestiena	0.1	Correspond with Counsel re: EY retention.
13	3/5/2026	Moran, Sarah	0.8	Prepare updates to first day motion spend summary slide for the Committee.
13	3/11/2026	Moran, Sarah	0.7	Continue to prepare first day motion spend summary slide for the Committee.

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13	3/11/2026	Moran, Sarah	0.4	Prepare first day motion spend summary slide for the Committee.
13	3/11/2026	Moran, Sarah	0.3	Prepare updates to first day motion spend summary slide for the Committee.
13	3/12/2026	Eisenberg, Jacob	1.3	Review updated draft first day motion spend summary slide to be presented to the Committee.
13	3/17/2026	Eisenberg, Jacob	1.1	Review draft first day motion spend summary slide to be presented to the Committee.
13	3/17/2026	Moran, Sarah	1.3	Prepare first day motion spend summary slide for the Committee.
13	3/18/2026	Eisenberg, Jacob	0.5	Review updated draft first day motion spend summary slide to be presented to the Committee.
13	3/18/2026	Moran, Sarah	1.2	Prepare updates to first day motion spend summary slide for the Committee.
13	3/18/2026	Moran, Sarah	0.5	Continue to prepare updates to first day motion spend summary slide for the Committee.
13	3/23/2026	Moran, Sarah	2.3	Prepare first day motion spend summary slide for the Committee.
13	3/24/2026	Eisenberg, Jacob	0.6	Review draft first day motion spend summary slide to be presented to the Committee.
13	3/25/2026	Eisenberg, Jacob	0.5	Review updated draft first day motion spend summary slide to be presented to the Committee.
13	3/31/2026	Eisenberg, Jacob	0.8	Review draft first day motion spend summary slide to be presented to the Committee.
13	3/31/2026	Moran, Sarah	0.8	Prepare first day motion spend summary slide for the Committee.
13 Total			15.5	
14	3/3/2026	Aas, Calvin	0.4	Assess potential claims to be paid at Emergence.
14	3/3/2026	Eisenberg, Jacob	0.7	Address claims inquiry received from Counsel.
14	3/4/2026	Cheng, Earnestiena	0.3	Review claims reconciliation support provided by A&M.
14	3/10/2026	Cheng, Earnestiena	0.1	Review updated claims diligence questions for A&M.
14	3/12/2026	Cheng, Earnestiena	0.5	Evaluate status of claims workstreams.
14	3/12/2026	Cheng, Earnestiena	0.3	Evaluate build-up of ad hoc group claims.
14	3/16/2026	Cheng, Earnestiena	0.4	Evaluate claims bridging items across various files.
14	3/23/2026	Cheng, Earnestiena	0.8	Review updated claims summary.
14	3/24/2026	Cheng, Earnestiena	0.3	Evaluate claims detail rationale.
14	3/26/2026	Cheng, Earnestiena	1.0	Evaluate updated claims build.
14	3/30/2026	Cheng, Earnestiena	0.8	Edit claims pool reconciliation analysis.

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14	3/30/2026	Cheng, Earnestiena	0.6	Further review claims pool reconciliation analysis.
14	3/30/2026	Cheng, Earnestiena	0.4	Review claims pool reconciliation analysis.
14	3/31/2026	Cheng, Earnestiena	0.6	Evaluate Company progress in satisfying prepetition claims.
14	3/31/2026	Cheng, Earnestiena	0.6	Review claims bridging information received from A&M.
14	3/31/2026	Cheng, Earnestiena	0.1	Evaluate diligence items re: outstanding trade claims.
14	3/31/2026	Hyland, Megan	0.5	Review draft claims analysis.
14 Total			8.4	
15	3/27/2026	Diaz, Matthew	0.5	Review draft intercompany balance analysis.
15 Total			0.5	
16	3/2/2026	Cheng, Earnestiena	0.6	Review sources and uses scenarios.
16	3/3/2026	Aas, Calvin	0.7	Review scenarios re: sources and uses.
16	3/4/2026	Aas, Calvin	0.8	Continue to prepare updates to analysis re: sources and uses.
16	3/4/2026	Aas, Calvin	0.6	Prepare updates to analysis re: sources and uses.
16	3/4/2026	Cheng, Earnestiena	1.1	Continue to evaluate sources and uses scenarios at Emergence.
16	3/4/2026	Cheng, Earnestiena	0.7	Evaluate sources and uses scenarios at Emergence.
16	3/5/2026	Cheng, Earnestiena	0.4	Review responses from A&M re: sources and uses at Emergence.
16	3/10/2026	Hyland, Megan	0.6	Review updates to sources and uses analysis.
16	3/13/2026	Cheng, Earnestiena	0.3	Correspond with A&M re: case timeline.
16	3/17/2026	Cheng, Earnestiena	0.4	Evaluate potential AHG investment returns.
16	3/17/2026	Diaz, Matthew	1.5	Review draft AHG recovery analysis.
16	3/18/2026	Cheng, Earnestiena	0.4	Evaluate changes to AHG recovery analysis.
16	3/19/2026	Diaz, Matthew	0.9	Review updated draft AHG recovery analysis.
16	3/23/2026	Cheng, Earnestiena	0.8	Review sources and uses analysis.
16	3/23/2026	Cheng, Earnestiena	0.4	Continue to review sources and uses analysis.
16	3/31/2026	Scruton, Andrew	0.5	Correspond with Counsel re: milestone extensions.

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Task Category	Date	Professional	Hours	Activity
16 Total			10.7	
19	3/2/2026	Aas, Calvin	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Barr, Zachary	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Cheng, Earnestiena	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Cheng, Earnestiena	0.1	Review updated workplan to assess next steps.
19	3/2/2026	Diaz, Matthew	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Eisenberg, Jacob	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Eisenberg, Jacob	0.7	Prepare updated workplan.
19	3/2/2026	Hyland, Megan	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Moran, Sarah	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/2/2026	Scruton, Andrew	0.8	Participate in internal call re: business plan presentations, liquidity, vendor spend, and other case topics.
19	3/3/2026	Barr, Zachary	0.5	Review updated workplan to assess next steps.
19	3/3/2026	Cheng, Earnestiena	0.5	Evaluate status of various case workstreams.
19	3/3/2026	Eisenberg, Jacob	0.9	Review updated workplan to assess next steps.
19	3/3/2026	Hyland, Megan	0.5	Review updated workplan to assess next steps.
19	3/4/2026	Moran, Sarah	1.1	Review latest updates re: key workstreams.
19	3/9/2026	Aas, Calvin	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/9/2026	Barr, Zachary	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/9/2026	Cheng, Earnestiena	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/9/2026	Cheng, Earnestiena	0.3	Review updated workplan to assess next steps.
19	3/9/2026	Cheng, Earnestiena	0.3	Review various case workstream statuses.
19	3/9/2026	Cheng, Earnestiena	0.1	Review responses from external parties re: various case issues.
19	3/9/2026	Diaz, Matthew	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/9/2026	Hyland, Megan	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/9/2026	Moran, Sarah	0.7	Participate in internal call re: business plan, liquidity, and other case topics.

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Task Category	Date	Professional	Hours	Activity
19	3/9/2026	Scruton, Andrew	0.7	Participate in internal call re: business plan, liquidity, and other case topics.
19	3/12/2026	Eisenberg, Jacob	0.8	Review updated workplan to assess next steps.
19	3/13/2026	Hyland, Megan	0.6	Review updated workplan to assess next steps.
19	3/16/2026	Aas, Calvin	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Barr, Zachary	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Cheng, Earnestiena	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Cheng, Earnestiena	0.3	Evaluate status of various case items.
19	3/16/2026	Cheng, Earnestiena	0.3	Review updated workplan to assess next steps.
19	3/16/2026	Diaz, Matthew	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Eisenberg, Jacob	0.7	Prepare updated workplan.
19	3/16/2026	Eisenberg, Jacob	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Hyland, Megan	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Moran, Sarah	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/16/2026	Scruton, Andrew	0.6	Participate in internal call re: liquidity, business plan, case timeline, and other case topics.
19	3/19/2026	Barr, Zachary	0.3	Review updated workplan to assess next steps.
19	3/19/2026	Moran, Sarah	0.5	Review latest updates re: key workstreams.
19	3/20/2026	Cheng, Earnestiena	0.3	Evaluate status of various case issues.
19	3/22/2026	Cheng, Earnestiena	1.5	Prepare summary of key case documents.
19	3/22/2026	Woodward, David	3.0	Review case background materials to assess next steps.
19	3/23/2026	Aas, Calvin	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Barr, Zachary	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Cheng, Earnestiena	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Cheng, Earnestiena	0.3	Review internal agenda to evaluate various case items.
19	3/23/2026	Diaz, Matthew	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Eisenberg, Jacob	0.7	Prepare updated workplan.

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Task Category	Date	Professional	Hours	Activity
19	3/23/2026	Eisenberg, Jacob	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Moran, Sarah	0.8	Review latest updates re: key workstreams.
19	3/23/2026	Moran, Sarah	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Scruton, Andrew	0.3	Participate in internal call re: liquidity, business plan, and other case topics.
19	3/23/2026	Woodward, David	2.5	Further review case background materials to assess next steps.
19	3/23/2026	Woodward, David	1.0	Review updated workplan to assess next steps.
19	3/30/2026	Aas, Calvin	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Barr, Zachary	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Cheng, Earnestiena	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Cheng, Earnestiena	0.2	Review updated workplan to assess next steps.
19	3/30/2026	Diaz, Matthew	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Eisenberg, Jacob	0.5	Prepare updated workplan.
19	3/30/2026	Eisenberg, Jacob	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Hyland, Megan	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Moran, Sarah	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19	3/30/2026	Scruton, Andrew	0.3	Participate in internal call re: business plan, DIP budget diligence, and other items.
19 Total			39.9	
20	3/3/2026	Cheng, Earnestiena	0.2	Participate in call with Debtors' professionals re: OEM and business plan updates.
20	3/3/2026	Diaz, Matthew	0.2	Participate in call with Debtors' professionals re: OEM and business plan updates.
20	3/3/2026	Hyland, Megan	0.2	Participate in call with Debtors' professionals re: OEM and business plan updates.
20	3/3/2026	Rauscher, Heiko	0.2	Participate in call with Debtors' professionals re: OEM and business plan updates.
20	3/10/2026	Cheng, Earnestiena	0.5	Participate in call with Debtors' professionals re: OEM negotiations and case timeline.
20	3/10/2026	Diaz, Matthew	0.5	Participate in call with Debtors' professionals re: OEM negotiations and case timeline.
20	3/10/2026	Rauscher, Heiko	0.5	Participate in call with Debtors' professionals re: OEM negotiations and case timeline.
20	3/10/2026	Scruton, Andrew	0.5	Participate in call with Debtors' professionals re: OEM negotiations and case timeline.

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Task Category	Date	Professional	Hours	Activity
20	3/17/2026	Cheng, Earnestiena	0.2	Participate in call with Debtors' professionals re: case timeline and other case topics.
20	3/17/2026	Diaz, Matthew	0.2	Participate in call with Debtors' professionals re: case timeline and other case topics.
20	3/17/2026	Rauscher, Heiko	0.2	Participate in call with Debtors' professionals re: case timeline and other case topics.
20	3/17/2026	Scruton, Andrew	0.2	Participate in call with Debtors' professionals re: case timeline and other case topics.
20	3/24/2026	Cheng, Earnestiena	0.3	Participate in call with Debtors' professionals re: business plan and other case topics.
20	3/24/2026	Diaz, Matthew	0.3	Participate in call with Debtors' professionals re: business plan and other case topics.
20	3/24/2026	Hyland, Megan	0.3	Participate in call with Debtors' professionals re: business plan and other case topics.
20	3/24/2026	Scruton, Andrew	0.3	Participate in call with Debtors' professionals re: business plan and other case topics.
20	3/26/2026	Cheng, Earnestiena	0.2	Correspond with A&M re: PEO requests.
20	3/31/2026	Cheng, Earnestiena	0.6	Participate in call with A&M re: status of OEM negotiations and other case topics.
20	3/31/2026	Cheng, Earnestiena	0.3	Correspond with Debtors' professionals re: PEO clearance.
20	3/31/2026	Cheng, Earnestiena	0.1	Prepare for call with Debtors' professionals re: case timeline.
20	3/31/2026	Diaz, Matthew	0.6	Participate in call with A&M re: status of OEM negotiations and other case topics.
20	3/31/2026	Eisenberg, Jacob	0.6	Participate in call with A&M re: status of OEM negotiations and other case topics.
20 Total			7.2	
21	3/3/2026	Cheng, Earnestiena	0.4	Participate in call with Committee professionals re: liquidity, business plan, and other case topics.
21	3/3/2026	Cheng, Earnestiena	0.1	Review draft agenda re: Committee professionals call.
21	3/3/2026	Eisenberg, Jacob	0.6	Prepare agenda re: Committee professionals call.
21	3/3/2026	Eisenberg, Jacob	0.5	Review key takeaways from call with the Committee professionals.
21	3/3/2026	Hyland, Megan	0.4	Participate in call with Committee professionals re: liquidity, business plan, and other case topics.
21	3/3/2026	Rauscher, Heiko	0.4	Participate in call with Committee professionals re: liquidity, business plan, and other case topics.
21	3/3/2026	Scruton, Andrew	0.4	Participate in call with Committee professionals re: liquidity, business plan, and other case topics.
21	3/4/2026	Cheng, Earnestiena	0.8	Provide comments to draft Committee presentation.
21	3/4/2026	Cheng, Earnestiena	0.3	Continue to provide comments to draft Committee presentation.
21	3/4/2026	Diaz, Matthew	1.5	Review draft business update report to the Committee.

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Task Category	Date	Professional	Hours	Activity
21	3/4/2026	Hyland, Megan	0.4	Provide comments to Committee presentation.
21	3/4/2026	Scruton, Andrew	1.4	Review draft report to the Committee.
21	3/5/2026	Barr, Zachary	0.3	Participate in Committee call re: extended liquidity forecast and business plan updates.
21	3/5/2026	Cheng, Earnestiena	0.3	Participate in Committee call re: extended liquidity forecast and business plan updates.
21	3/5/2026	Diaz, Matthew	0.7	Review revised draft business update report to the Committee.
21	3/5/2026	Diaz, Matthew	0.3	Participate in Committee call re: extended liquidity forecast and business plan updates.
21	3/5/2026	Hyland, Megan	2.5	Provide comments to updated Committee presentation.
21	3/5/2026	Hyland, Megan	0.3	Finalize Committee presentation materials.
21	3/5/2026	Rauscher, Heiko	0.3	Participate in Committee call re: extended liquidity forecast and business plan updates.
21	3/5/2026	Scruton, Andrew	0.8	Review revised draft report to the Committee.
21	3/5/2026	Scruton, Andrew	0.4	Correspond with Counsel re: status of Committee members.
21	3/9/2026	Diaz, Matthew	0.5	Prepare for call with Committee member.
21	3/10/2026	Cheng, Earnestiena	0.4	Participate in call with Committee member re: case paths.
21	3/10/2026	Cheng, Earnestiena	0.4	Participate in call with Committee professionals re: business plan, OEM negotiations, and liquidity.
21	3/10/2026	Cheng, Earnestiena	0.3	Correspond with Counsel re: various case items.
21	3/10/2026	Cheng, Earnestiena	0.1	Prepare agenda re: Committee professionals call.
21	3/10/2026	Diaz, Matthew	0.4	Participate in call with Committee member re: case paths.
21	3/10/2026	Diaz, Matthew	0.4	Participate in call with Committee professionals re: business plan review, OEM negotiations, and liquidity.
21	3/10/2026	Rauscher, Heiko	0.4	Participate in call with Committee professionals re: business plan review, OEM negotiations, and liquidity.
21	3/10/2026	Scruton, Andrew	0.4	Participate in call with Committee professionals re: business plan review, OEM negotiations, and liquidity.
21	3/11/2026	Cheng, Earnestiena	0.8	Review draft Committee presentation.
21	3/11/2026	Cheng, Earnestiena	0.6	Participate in call with Committee member re: case status.
21	3/11/2026	Scruton, Andrew	1.1	Review draft report to the Committee.
21	3/11/2026	Scruton, Andrew	0.6	Correspond with Committee member re: case status.
21	3/12/2026	Cheng, Earnestiena	0.3	Summarize key takeaways from call with Committee member.

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Task Category	Date	Professional	Hours	Activity
21	3/12/2026	Diaz, Matthew	1.1	Review draft business update report to the Committee.
21	3/12/2026	Eisenberg, Jacob	0.3	Review updates to Committee presentation.
21	3/15/2026	Diaz, Matthew	0.5	Prepare for call with Committee member.
21	3/15/2026	Diaz, Matthew	0.4	Participate in call with Committee member re: key case issues.
21	3/17/2026	Cheng, Earnestiena	0.7	Review revised draft Committee presentation.
21	3/17/2026	Cheng, Earnestiena	0.4	Participate in Committee professionals call re: business plan update, liquidity, and various other items.
21	3/17/2026	Cheng, Earnestiena	0.2	Review agenda re: Committee professionals call.
21	3/17/2026	Diaz, Matthew	0.4	Participate in Committee professionals call re: business plan update, liquidity, and various other items.
21	3/17/2026	Eisenberg, Jacob	0.4	Prepare agenda re: Committee professionals call.
21	3/17/2026	Eisenberg, Jacob	0.4	Review key takeaways from call with the Committee professionals.
21	3/17/2026	Hyland, Megan	0.9	Provide comments to Committee presentation.
21	3/17/2026	Rauscher, Heiko	0.4	Participate in Committee professionals call re: business plan update, liquidity, and various other items.
21	3/17/2026	Scruton, Andrew	0.4	Participate in Committee professionals call re: business plan update, liquidity, and various other items.
21	3/18/2026	Cheng, Earnestiena	1.0	Further review revised draft Committee presentation.
21	3/18/2026	Cheng, Earnestiena	0.2	Review revised draft Committee presentation.
21	3/18/2026	Diaz, Matthew	1.3	Review draft business update report to the Committee.
21	3/18/2026	Eisenberg, Jacob	0.7	Prepare updates to Committee presentation.
21	3/18/2026	Hyland, Megan	1.2	Provide comments to updated Committee presentation.
21	3/18/2026	Scruton, Andrew	0.7	Review draft report to the Committee.
21	3/19/2026	Cheng, Earnestiena	0.7	Review final updates to Committee presentation.
21	3/19/2026	Cheng, Earnestiena	0.4	Finalize Committee presentation.
21	3/19/2026	Cheng, Earnestiena	0.4	Participate in Committee call re: liquidity, business plan updates, and industry performance / outlook.
21	3/19/2026	Diaz, Matthew	1.5	Review updated draft business update report to the Committee.
21	3/19/2026	Diaz, Matthew	0.4	Participate in Committee call re: liquidity, business plan updates, and industry performance / outlook.
21	3/19/2026	Eisenberg, Jacob	0.9	Prepare updates to Committee presentation.

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Task Category	Date	Professional	Hours	Activity
21	3/19/2026	Eisenberg, Jacob	0.7	Analyze next steps based on call with the Committee.
21	3/19/2026	Rauscher, Heiko	0.4	Participate in Committee call re: liquidity, business plan updates, and industry performance / outlook.
21	3/19/2026	Scruton, Andrew	0.6	Review revised draft report to the Committee.
21	3/19/2026	Scruton, Andrew	0.4	Participate in Committee call re: liquidity, business plan updates, and industry performance / outlook.
21	3/20/2026	Cheng, Earnestiena	0.5	Participate in call with Committee professionals re: various case issues.
21	3/20/2026	Diaz, Matthew	0.5	Participate in call with Committee professionals re: various case issues.
21	3/20/2026	Scruton, Andrew	0.5	Correspond with Counsel re: latest case updates.
21	3/20/2026	Scruton, Andrew	0.5	Participate in call with Committee professionals re: various case issues.
21	3/24/2026	Cheng, Earnestiena	0.5	Review draft Committee presentation.
21	3/24/2026	Cheng, Earnestiena	0.4	Further review draft Committee presentation.
21	3/24/2026	Eisenberg, Jacob	0.6	Participate in call with Committee professionals re: various case topics.
21	3/24/2026	Eisenberg, Jacob	0.3	Prepare agenda re: Committee professionals call.
21	3/24/2026	Hyland, Megan	0.6	Participate in call with Committee professionals re: various case topics.
21	3/24/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: various case topics.
21	3/25/2026	Cheng, Earnestiena	0.6	Review updated draft Committee presentation.
21	3/25/2026	Cheng, Earnestiena	0.3	Review status of Committee presentation.
21	3/25/2026	Cheng, Earnestiena	0.1	Further review updated draft Committee presentation.
21	3/25/2026	Diaz, Matthew	1.3	Review draft business update report to the Committee.
21	3/25/2026	Scruton, Andrew	0.8	Review draft report to the Committee.
21	3/26/2026	Cheng, Earnestiena	1.1	Finalize Committee presentation.
21	3/26/2026	Eisenberg, Jacob	0.7	Prepare updates to Committee presentation.
21	3/26/2026	Hyland, Megan	0.5	Prepare updates to key case updates section re: Committee presentation.
21	3/26/2026	Scruton, Andrew	0.5	Review revised draft report to the Committee.
21	3/27/2026	Cheng, Earnestiena	0.5	Participate in call with Counsel re: OEM negotiations and DIP maturity.
21	3/27/2026	Diaz, Matthew	0.5	Participate in call with Counsel re: OEM negotiations and DIP maturity.

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Task Category	Date	Professional	Hours	Activity
21	3/27/2026	Scruton, Andrew	0.5	Participate in call with Counsel re: OEM negotiations and DIP maturity.
21	3/31/2026	Cheng, Earnestiena	1.0	Review draft Committee presentation.
21	3/31/2026	Cheng, Earnestiena	0.3	Further review draft Committee presentation.
21	3/31/2026	Cheng, Earnestiena	0.2	Process edits to draft Committee presentation.
21	3/31/2026	Diaz, Matthew	0.6	Participate in call with Committee professionals re: liquidity, case timeline, business plan, and other case topics.
21	3/31/2026	Eisenberg, Jacob	0.8	Prepare updates to key case update slide to be presented to the Committee.
21	3/31/2026	Eisenberg, Jacob	0.5	Prepare agenda re: Committee professionals call.
21	3/31/2026	Hyland, Megan	0.6	Participate in call with Committee professionals re: liquidity, case timeline, business plan, and other case topics.
21	3/31/2026	Hyland, Megan	0.3	Provide comments to draft Committee presentation.
21	3/31/2026	Scruton, Andrew	0.6	Participate in call with Committee professionals re: liquidity, case timeline, business plan, and other case topics.
21 Total			55.1	
22	3/19/2026	Cheng, Earnestiena	0.6	Participate in call with OEM re: status of negotiations and case timeline.
22	3/19/2026	Diaz, Matthew	0.6	Participate in call with OEM re: status of negotiations and case timeline.
22	3/19/2026	Scruton, Andrew	0.6	Participate in call with OEM re: status of negotiations and case timeline.
22	3/20/2026	Scruton, Andrew	0.4	Correspond with Alix re: latest case updates.
22 Total			2.2	
24	3/2/2026	Barr, Zachary	1.9	Prepare draft responses to fee examiner report.
24	3/2/2026	Barr, Zachary	1.4	Prepare updates to January fee application.
24	3/2/2026	Barr, Zachary	1.1	Continue to prepare draft responses to fee examiner report.
24	3/2/2026	Barr, Zachary	0.2	Prepare February fee application in accordance with local rules.
24	3/2/2026	Eisenberg, Jacob	2.2	Prepare proposed response re: fee examiner memo in connection with second interim fee application.
24	3/2/2026	Eisenberg, Jacob	0.4	Review updates to January fee statement.
24	3/3/2026	Barr, Zachary	3.5	Prepare summary charts re: response to fee examiner report.
24	3/3/2026	Diaz, Matthew	0.6	Review revised proposed response to fee examiner.
24	3/3/2026	Eisenberg, Jacob	1.4	Review proposed response re: fee examiner memo in connection with second interim fee application.

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Task Category	Date	Professional	Hours	Activity
24	3/4/2026	Barr, Zachary	1.0	Prepare February fee application in accordance with local rules.
24	3/4/2026	Cheng, Earnestiena	0.5	Review proposed responses to fee examiner report.
24	3/5/2026	Barr, Zachary	2.2	Prepare response re: UST comments to second interim fee application.
24	3/5/2026	Barr, Zachary	1.6	Continue to prepare February fee application in accordance with local rules.
24	3/5/2026	Barr, Zachary	1.0	Further prepare February fee application in accordance with local rules.
24	3/6/2026	Barr, Zachary	1.7	Prepare February fee application in accordance with bankruptcy rules.
24	3/6/2026	Barr, Zachary	0.4	Prepare draft January invoice.
24	3/6/2026	Diaz, Matthew	0.3	Correspond with fee examiner re: response to second interim fee application report.
24	3/9/2026	Barr, Zachary	2.2	Prepare February fee application in accordance with bankruptcy rules.
24	3/9/2026	Barr, Zachary	1.2	Further prepare February fee application in accordance with bankruptcy rules.
24	3/9/2026	Barr, Zachary	0.7	Continue to prepare February fee application in accordance with bankruptcy rules.
24	3/9/2026	Cheng, Earnestiena	0.4	Participate in call with fee examiner re: second interim fee application.
24	3/9/2026	Diaz, Matthew	0.4	Participate in call with fee examiner re: second interim fee application.
24	3/10/2026	Barr, Zachary	2.7	Continue to prepare updates to February fee application.
24	3/10/2026	Barr, Zachary	2.2	Prepare updates to February fee application.
24	3/11/2026	Barr, Zachary	3.6	Continue to prepare updates to February fee application.
24	3/11/2026	Barr, Zachary	1.1	Prepare updates to February fee application.
24	3/11/2026	Barr, Zachary	0.8	Review updates to February fee application.
24	3/11/2026	Cheng, Earnestiena	0.2	Correspond with Counsel re: CoC for second interim fee application.
24	3/12/2026	Barr, Zachary	2.2	Continue to prepare updates to February fee application in accordance with bankruptcy rules.
24	3/12/2026	Barr, Zachary	2.1	Prepare updates to February fee application in accordance with bankruptcy rules.
24	3/12/2026	Barr, Zachary	0.3	Further prepare updates to February fee application in accordance with bankruptcy rules.
24	3/12/2026	Hellmund-Mora, Marili	1.2	Finalize January fee application.
24	3/13/2026	Eisenberg, Jacob	3.4	Prepare updates to February fee application in accordance with local rules.
24	3/13/2026	Eisenberg, Jacob	2.4	Continue to prepare updates to February fee application in accordance with local rules.

EXHIBIT C
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
DETAIL OF TIME ENTRIES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Task Category	Date	Professional	Hours	Activity
24	3/16/2026	Barr, Zachary	1.3	Prepare additional updates to February fee application.
24	3/16/2026	Eisenberg, Jacob	2.4	Review draft February fee application.
24	3/16/2026	Eisenberg, Jacob	1.4	Continue to review draft February fee application.
24	3/17/2026	Eisenberg, Jacob	2.9	Review draft February fee application exhibits.
24	3/18/2026	Barr, Zachary	1.4	Prepare draft February fee statement.
24	3/19/2026	Barr, Zachary	1.5	Prepare updates to February fee application.
24	3/19/2026	Barr, Zachary	1.0	Prepare updates to draft February fee statement.
24	3/19/2026	Eisenberg, Jacob	0.8	Review draft February fee statement.
24	3/20/2026	Diaz, Matthew	1.6	Review draft February fee statement.
24	3/20/2026	Eisenberg, Jacob	0.9	Prepare updates to February fee statement.
24	3/23/2026	Barr, Zachary	1.5	Prepare updates to February fee application.
24	3/23/2026	Eisenberg, Jacob	0.4	Review updated February fee statement.
24	3/31/2026	Eisenberg, Jacob	0.3	Review draft January fee application invoice.
24	3/31/2026	Moran, Sarah	0.5	Prepare invoice re: January fee application.
24 Total			66.4	
Grand Total			1,341.3	

EXHIBIT D
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
SUMMARY OF EXPENSES
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Expense Type	Amount
Contractor Services	\$ 11,954.80
Transportation	33.29
Working Meals ¹	56.06
Total	\$ 12,044.15

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

EXHIBIT E
MARELLI AUTOMOTIVE LIGHTING USA LLC, et al., - CASE NO. 25-11034
EXPENSE DETAIL
FOR THE PERIOD MARCH 1, 2026 TO MARCH 31, 2026

Date	Professional	Expense Type	Expense Detail	Amount
3/31/2026	Kubo, Shota	Contractor Services	Japanese contractor services performed in connection with Marelli Committee engagement as referenced in FTI's retention application (Docket 341).	\$ 11,954.80
Contractor Services Total				\$ 11,954.80
03/25/2026	Sarah Moran	Transportation	Taxi ride home after late night working in the office on case work.	33.29
Transportation Total				\$ 33.29
03/16/2026	Jacob Eisenberg	Working Meals	Dinner after late night working in the office on case work.	20.00
03/16/2026	Sarah Moran	Working Meals	Dinner after late night working in the office on case work.	16.06
03/25/2026	Sarah Moran	Working Meals	Dinner after late night working in the office on case work.	20.00
Working Meals Total¹				\$ 56.06
Grand Total				\$ 12,044.15

1. Working Meals have been voluntarily reduced to the lesser of \$20 per person or the actual amount charged.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

MARELLI AUTOMOTIVE LIGHTING USA
LLC, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-11034 (CTG)

(Jointly Administered)

CERTIFICATE OF SERVICE

I hereby certify that on this 5th day of May, 2026, I caused to be filed with the Court electronically, and I caused to be served a true and correct copy of the *Ninth Monthly Fee Statement of FTI Consulting, Inc. for Interim Compensation and Reimbursement of Expenses as Financial Advisor to the Official Committee of Unsecured Creditors for the Period from March 1, 2026 Through March 31, 2026* upon the parties that are registered to receive notice via the Court's CM/ECF notification system, and an additional service was completed via electronic mail on the parties listed on the attached service list.

/s/ Eric J. Monzo

Eric J. Monzo (DE Bar No. 5214)

¹ A complete list of each of the Debtors in these chapter 11 cases may be obtained on the website of the Debtors' claims and noticing agent at <https://www.veritaglobal.net/Marelli>. The location of Marelli Automotive Lighting USA LLC's principal place of business and the Debtors' service address in these chapter 11 cases is 26555 Northwestern Highway, Southfield, Michigan 48033.

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