

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re:

ZACHRY HOLDINGS, INC., *et al.*¹

Debtors.

)
) Chapter 11
)
) Case No. 24-90377 (MI)
)
) (Jointly Administered)
)

**SCHEDULES OF ASSETS AND LIABILITIES FOR
ZACHRY ENTERPRISE SOLUTIONS, LLC CASE NO. 24-90386 (MI)**

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.



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Although the Debtors' management has made reasonable efforts to ensure that the Schedules and Statements are as accurate and complete as possible under the circumstances, based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors, inaccuracies, or omissions may have occurred. Notwithstanding any subsequent information or discovery, the Debtors and their agents, attorneys, and financial advisors do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein, or to notify any third party should the information be updated, modified, revised, or re-categorized. In no event shall the Debtors or their agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtors or damages to business reputation, lost business, or lost profits), whether foreseeable or unforeseeable and however caused, even if the Debtors or their agents, attorneys, and financial advisors are advised of the possibility of such damages.

Mr. Mohsin Y. Meghji, in his capacity as the Chief Restructuring Officer of the Debtors, is an authorized signatory for each of the Debtors and has signed each of the Schedules and Statements. In reviewing and signing the Schedules and Statements, Mr. Meghji necessarily has relied upon the efforts, statements, and representations of various personnel employed by the Debtors and the Debtors' proposed advisors. Mr. Meghji has not (and could not have) personally verified the accuracy of each statement and representation contained in the Schedules and Statements, including statements and representations concerning amounts owed to creditors, classification of such amounts, and creditor addresses.

Disclosure of information in one or more Schedules, Statements, or exhibits or attachments to the Schedules or Statements, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedules, Statements, exhibits, or attachments. In the event that the Schedules or Statements differ from any of the Global Notes, the Global Notes shall control.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

1. **Reservation of Rights.** Reasonable efforts have been made to prepare and file complete and accurate Schedules and Statements; however, inadvertent errors or omissions may exist. The Debtors reserve all rights to: (i) amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including, without limitation, the right to amend the Schedules and Statements with respect to the description, designation, or Debtor against which any claim (each, a "**Claim**")² is asserted; (ii) dispute or otherwise assert offsets or defenses to any Claim reflected in the Schedules and Statements as to amount, liability, priority, status, or classification; (iii) subsequently designate any Claim as "disputed," "contingent," or "unliquidated;" or (iv) object to the extent, validity, enforceability, priority or avoidability of any Claim. Any failure to designate a Claim in the Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtors that such Claim or amount is not "disputed," "contingent," or "unliquidated." Listing a Claim does not constitute an

² For the purposes of these Global Notes, the term "Claim" shall have the meaning as defined under section 101(5) of the Bankruptcy Code.

admission of liability by the Debtor against which the Claim is listed or against any of the Debtors. Furthermore, nothing contained in the Schedules and Statements shall constitute a waiver of rights with respect to the Debtors' chapter 11 cases, including, without limitation, issues involving Claims, substantive consolidation, defenses, equitable subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. Any specific reservation or rights contained elsewhere in the Global Notes does not limit in any respect the general reservation of rights contained in this paragraph. Notwithstanding the foregoing, the Debtors shall not be required to update the Schedules and Statements.

2. **Description of Cases and "As Of" Information Date.** On May 21, 2024 (the "**Petition Date**"), the Debtors each filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 4, 2024, the United States Trustee for the Southern District of Texas appointed an official committee of unsecured creditors. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

On the Petition Date, the Court entered the *Order (I) Directing Joint Administration of Cases and (II) Waiving Requirements of Bankruptcy Code Section 345(c)(1) and Bankruptcy Rules 1005 and 2002(n)* [Docket No. 21] (the "**Joint Administration Order**"). The Joint Administration Order authorized the joint administration of the Debtors chapter 11 cases under lead case number 24-90377 for procedural purposes only. Accordingly, each Debtor has filed its own Schedules and Statements.

The asset and liability information provided herein represents asset and liability data of the Debtors as of April 30, 2024, except as otherwise noted. As noted below, the amounts of the Debtors' funded debt obligations and certain amounts related to the Debtors' requests for "first day" relief are represented as of the Petition Date.

3. **Net Book Value of Assets.** Unless otherwise indicated, the Debtors' Schedules and Statements reflect net book values as April 30, 2024. The book values of certain assets may materially differ from their fair market values or other measures of value. For the avoidance of doubt, nothing contained in the Schedules and Statements is indicative of the Debtors' enterprise value or the amount a third party might be willing to pay in connection with any asset disposition.

For financial reporting purposes, Zachry prepares consolidated financial statements. Unlike Zachry's consolidated financial statements, these Schedules and Statements, except as indicated herein, reflect the assets and liabilities of each Debtor and do not include the assets and liabilities of certain of Zachry's non-Debtor affiliates, as well as do not include certain eliminations and re-classifications. Accordingly, combining the assets and Claims set forth in the Schedules and Statements of the Debtors would result in amounts that would be substantially different from financial information for Zachry and its respective consolidated subsidiaries.

Book values of assets generally do not reflect the current performance of the assets and may differ materially from the actual value and/or performance of the underlying assets. Additionally, because the book values of assets may materially differ from their fair market values, a number of assets have undetermined values as of May 21, 2024, and are listed accordingly. Furthermore, assets that have been fully depreciated or fully amortized, or were expensed for GAAP accounting purposes, have no net book value and are therefore not included in the Schedules and Statements, or are included with an “undetermined” or “not applicable” value.

4. **Estimates and Assumptions.** The preparation of the Schedules and Statements required the Debtors to make certain estimates and assumptions that affected the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ materially from these estimates. Further, certain immaterial assets and liabilities may have been excluded from the Schedules and Statements. The Debtors reserve all rights to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.
5. **Recharacterization.** The Debtors have made reasonable efforts to properly characterize, classify, categorize, or designate certain Claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtors may nevertheless have improperly characterized, classified, categorized, designated, or omitted certain items due to the complexity and size of the Debtors’ businesses. Accordingly, the Debtors reserve their rights to recharacterize, reclassify, recategorize, redesignate, add, or delete items reported in the Schedules and Statements at a later time as is necessary or appropriate.
6. **Liabilities.** The Debtors have sought to allocate liabilities between the prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available the allocation of liabilities between the prepetition and postpetition periods may change. Accordingly, the Debtors reserve all of their rights to amend, supplement, or otherwise modify the Schedules and Statements as is necessary or appropriate.

The liabilities listed on the Schedules do not reflect a complete analysis of Claims rights to be treated as an administrative claim under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtors reserve all of their rights to dispute or challenge the validity of any asserted administrative Claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to any creditor’s Claim.

7. **Excluded Assets and Liabilities.** The Debtors have excluded book values for certain categories of assets and liabilities from the Schedules and Statements, including, without limitation, accrued salaries, employee benefit accruals, tax accruals, and assets with a net book value of zero. For confidentiality reasons, the Debtors have not listed individual customer accounts receivable information or individual retention agreements for

participants in the Debtors' prepetition employee retention programs. However, any payments made to "insiders," as such term is defined in section 101(31) of the Bankruptcy Code, on account of prepetition retention programs are listed in the Schedules and Statements subject to the reservations regarding insider designations below. In addition, certain immaterial assets and liabilities may have been excluded.

8. **Insiders.** For purposes of the Schedules and Statements, the Debtors defined "insiders" as such term is defined in section 101(31) of the Bankruptcy Code. However, parties referenced as "insiders" have been included for informational purposes only and the designation of a party as an "insider" in the Schedules and Statements shall not constitute an admission that such parties are insiders for purposes of section 101(31) of the Bankruptcy Code or that such parties were insiders at the time the applicable payment or transfer listed on the Schedules and Statements was made or incurred. The Debtors have attempted to identify parties who could properly be considered "insiders" at any point during the applicable periods identified in the Schedules and Statements. The Debtors were inclusive in their interpretation of what may constitute an "insider." However, the Debtors do not take any position with respect to: (a) any referenced insider's influence over the control of the Debtors; (b) the management responsibilities or functions of any referenced insider; (c) the decision making or corporate authority of any referenced insider; or (d) whether the Debtors or any referenced insider could successfully argue that such party is not an "insider" under applicable law or with respect to any theories of liability or for any other purpose.
9. **Intellectual Property Rights.** Exclusion of any intellectual property shall not be construed as an admission that such intellectual property rights have been abandoned, terminated, assigned, expired by their terms, or otherwise transferred pursuant to a sale, acquisition, or other transaction.
10. **Umbrella/Master Agreements.** Certain contracts and/or leases listed in the Schedules and Statements may be umbrella or master agreements that cover relationships with some or all of the Debtors across multiple of the Debtors' projects. Where relevant, such agreements have been listed in the Schedules and Statements of the Debtor entity that signed the original umbrella or master agreement. Other Debtors, however, may be liable together with such Debtor on account of such agreements and the Debtors reserve all rights to amend the Schedules and Statements to reflect changes regarding the liability of the Debtors with respect to such agreements, if appropriate. None of these umbrella or master agreements listed in the Schedules and Statements reflect any decision by the Debtors as to whether or not such agreements are executory in nature. The Debtors expressly reserve their rights to challenge whether any such umbrella or master agreement and respective sub-agreements under such umbrella or master agreements (i.e., purchase orders) constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.
11. **Executory Contracts.** Although efforts have been made to accurately reflect each Debtor's executory contracts in the Schedules and Statements, inadvertent errors or omission may have occurred. Certain information, such as the contact information of the

counterparty, may not be included where such information could not be obtained using reasonable efforts. Listing a contract or agreement in the Schedules and Statements does not constitute an admission that such contract or agreement (a) is an executory contract, (b) was in effect on the Petition Date, (c) is valid or enforceable, or (d) is a single integrated agreement or made up of multiple several agreements. The Debtors do not make, and specifically disclaim, any representation or warranty as to the completeness or accuracy of the information set forth on Schedule G.

Although the Debtors made diligent attempts to attribute each executory contract to the correct Debtor, the Debtors may have inadvertently failed to do so. Certain confidentiality and non-compete agreements may not be listed on Schedule G. The contracts and agreements listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments and other documents that may not be listed despite the Debtors' use of reasonable efforts to identify such documents. Certain of the contracts and agreements listed on Schedule G may also consist of several parts, including purchase orders, letters, and other documents that may not be listed on Schedule G or that may be listed as a single entry. Unless otherwise specified on Schedule G, each executory contract listed thereon shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, purchase orders, statements of work, requests for service, or other agreements made directly or indirectly. Certain purchase orders issued without a governing Master Service Agreement, Purchase Order Terms and Conditions document, or any similar agreement or document otherwise, may be inadvertently omitted on Schedule G despite the Debtors' use of reasonable efforts to identify such contracts. The Debtors expressly reserve their rights to challenge whether such related materials constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.

The Debtors expressly reserve their rights, Claims, and causes of actions with respect to the executory contracts, including the right to dispute or challenge the characterization of any agreement on Schedule G as executory.

12. **Guarantees and Other Secondary Liability Claims.** The Debtors have made reasonable efforts to locate and identify guarantees and other secondary liability Claims (collectively, the "**Guarantees**") in the executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements to which any Debtor is a party. Where Guarantees have been identified, they have been included in the relevant Schedule for the Debtor or Debtors affected by such Guarantees. The Debtors have placed the Guarantees on Schedule H for both the primary obligor and the guarantor of the relevant obligation. It is possible that certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements may have been inadvertently omitted. Additionally, failure to list any Guarantees in the Schedules and Statements, including in any future amendments to the Schedules and Statements, shall not affect the enforceability of any Guarantees not listed.

13. **Duplication.** Certain of the Debtors' assets, liabilities, and prepetition payments may properly be disclosed in multiple parts of the Statements and Schedules. To the extent these disclosures would be duplicative, the Debtors have determined to only list such assets, liabilities, and prepetition payments once.
14. **Classifications.** Listing (a) a Claim on Schedule D as "secured," (b) a Claim on Schedule E/F as "priority," (c) a Claim on Schedule E/F as "unsecured," or (d) a contract on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtors that such claim is entitled to priority treatment, including under sections 503 and/or 507 of the Bankruptcy Code or a waiver of the Debtors' rights to re-characterize or reclassify such Claims or contracts or to setoff such Claims. For the avoidance of doubt, the Debtors reserve all rights to dispute the amount and/or the priority status of any claim on any basis at any time.
15. **Claims Description.** Schedules D and E/F permit each of the Debtors to designate a Claim as "disputed," "contingent," and/or "unliquidated." Any failure to designate a Claim on a given Debtor's Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by that Debtor that such amount is not "disputed," "contingent," or "unliquidated," or that such Claim is not subject to objection. The Debtors reserve all of their rights to dispute, or assert offsets or defenses to, any Claim reflected on their respective Schedules and Statements on any grounds, including liability or Classification.
16. **Causes of Action.** Despite their commercially reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third-parties as assets in the Schedules and Statements, including, without limitation, causes of actions arising under chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. The Debtors reserve all of their rights with respect to any cause of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment and any Claim on contracts or for breaches of duties imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law (collectively, "**Causes of Action**") they may have, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any Claims or Causes of Action or in any way prejudice or impair the assertion of such Claims or Causes of Action.
17. **Summary of Significant Reporting Policies.** The following is a summary of significant reporting policies:
 - **Undetermined Amounts.** The description of an amount as "unknown," "TBD," or "undetermined" is not intended to reflect upon the materiality of such amount.

- Totals. All totals that are included in the Schedules and Statements represent totals of all known amounts. To the extent there are unknown or undetermined amounts, the actual total may be different than the listed total.
 - Paid Claims. The Debtors were authorized to pay certain outstanding prepetition Claims pursuant to various orders entered by the Court. To the extent the Debtors pay or have paid any of the Claims listed in the Schedules and Statements pursuant to any orders entered by the Court, the Debtors reserve all of their rights to amend or supplement the Schedules and Statements or take other action as is necessary or appropriate to avoid over-payment of or duplicate payments for any such liabilities, including seeking satisfaction of such claims without further amendment to the Schedules and Statements.
 - Liens. Property and equipment listed in the Schedules and Statements is presented without consideration of any liens that may attach (or have attached) to such property and equipment.
18. Currency. Unless otherwise indicated, all amounts are reflected in U.S. dollars.
 19. Intercompany Payables and Receivables. The Debtors engage in certain intercompany transactions with other Debtor and non-Debtor affiliates. Intercompany receivable account balances are shown in Schedule A/B and intercompany liabilities are shown in Schedule E/F. Intercompany claims are generally reflected as receivables and payables in each Debtor's general ledger. Intercompany transactions are generally not settled by actual transfers of cash, but instead are reconciled and cleared monthly on a consolidated basis on the applicable Debtor's balance sheet.
 20. Inventories, Property, and Equipment. Inventories consist of tools, materials and supplies. These inventories are listed at net book value. Inventories, property, and equipment are recorded at cost or at fair value at the date of acquisition in the case of certain previously acquired businesses. All inventories, property, and equipment are presented without consideration of any statutory or consensual liens.
 21. Other Leases. The Debtors lease offices, equipment and facilities under certain lease agreements. These equipment and facilities leases are reported on Schedule G of each applicable Debtor.
 22. Effect of "First Day" Orders. The Court has authorized the Debtors to pay various outstanding prepetition Claims including certain payments to employees, critical vendors, and taxing authorities. Where the Schedules and Statements list creditors and set forth the Debtors' scheduled amount of such Claims, such scheduled amounts are intended to reflect amounts owed as of the Petition Date, adjusted for any postpetition payments made on account of such Claims pursuant to the authority granted to the Debtors by the Court as of May 21, 2024. To the extent any further adjustments are necessary to account for any additional Court-authorized postpetition payments, such adjustments have not been

included in the Schedules and Statements unless otherwise noted on the applicable Schedule or Statement. Estimates of Claims set forth in the Schedules and Statements may not reflect assertions by the Debtors' creditors of a right to have such Claims paid or reclassified under the Bankruptcy Code or orders of the Court.

23. **Setoffs.** The Debtors periodically setoff certain obligations in the ordinary course of business. Such ordinary course setoffs can result from various items including, but not limited to, intercompany transactions, pricing discrepancies, returns, warranties, refunds, negotiations and/or disputes between Debtors and their customers regarding regulatory or governmental impositions costs incurred by Debtors, and other disputes between the Debtors and their customers and/or suppliers. These normal setoffs are consistent with the ordinary course of business in the Debtors' industry and can be particularly voluminous, making it unduly burdensome and costly for the Debtors to list such ordinary course setoffs. Therefore, although such setoffs and other similar rights may have been accounted for when scheduling certain amounts, these ordinary course setoffs are not independently accounted for, and as such, are or may be excluded from the Debtors' Schedules and Statements.
24. **Confidentiality.** There are instances within the Schedules and Statements where names, addresses, or amounts have been left blank. Due to the nature of an agreement between the Debtors and a third party, concerns of confidentiality, or concerns for the privacy of an individual, the Debtors may have deemed it appropriate and necessary to avoid listing such names, addresses, and amounts.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' SCHEDULES

Schedules Summary. The Schedules do not purport to represent financial statements prepared in accordance with GAAP, nor are they intended to be fully reconciled with the Debtors' financial statements. Additionally, the Schedules contain unaudited information that is subject to further review and potential adjustment and reflect the Debtors' commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. Given, among other things, the uncertainty surrounding the collection and ownership of certain assets and the valuation and nature of certain liabilities, to the extent that a Debtor's Schedules or Statements show more assets than liabilities, it shall not constitute an admission that such applicable Debtor was solvent as of the Petition Date or at any time before the Petition Date. Likewise, to the extent a Debtor's Schedules and Statements show more liabilities than assets, it shall not constitute an admission that such applicable Debtor was insolvent as of the Petition Date or at any time before the Petition Date.

Claims of Third-Party Related Entities. Although the Debtors have made every effort to properly classify each Claim listed in the Schedules as being either disputed or undisputed, liquidated or unliquidated, and contingent or noncontingent, the Debtors have not been able to fully reconcile all payments made to certain third parties and their related entities on account of the Debtors' obligations to both such entity and its affiliates. Therefore, to the extent that the Debtors have classified their estimate of Claims of a creditor as disputed, all Claims of such creditor's affiliates listed in the Schedules and Statements shall similarly be considered as disputed, whether or not they are designated as such.

Schedule A/B, Parts 1– Cash and Cash Equivalents. The amounts represented in Schedule A/B, Part 1, Question 1 are as of the Petition Date.

Amount presented in Schedule A/B Part 1 exclude certain accounts related to the Debtors’ joint ventures (“**JV Accounts**”). The Debtors have an interest in the JV Accounts but do not maintain unilateral control over the funds deposited in them.

The Debtors’ failure to list any rights in real property on Schedule A/B should not be construed as a waiver of any such rights that may exist, whether known or unknown at this time.

Schedule A/B, Part 2 – Deposits and Prepayments. The Bankruptcy Court, pursuant to the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Service, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], authorized the Debtors to provide adequate assurance of payment for future utility services. In addition, certain retainers or deposits reflect payments to professionals made by a certain Debtor entity, but may be subject to applicable allocation amongst the Debtors.

Certain reported prepaid or amortized assets are listed in accordance with the Debtors’ books and records. The amounts listed in Part 2 do not necessarily reflect assets the Debtors will be able to monetize. The amounts listed in Part 2 include, among other things, leases, temporary worker expenses, and other prepaid expenses.

In the ordinary course of the Debtors’ business, the Company prepays various items including insurance, software licenses, prepaid cards, etc. The various prepayments have been listed by the party holding the prepaid deposit or have been grouped to represent similar prepaid amounts. The prepaid balance generally represents the unamortized or remaining balance related to a contract or asset.

Schedule A/B, Part 3 – Accounts Receivable. Amounts listed are as of the Petition Date for the corresponding Debtor. The Debtors’ accounts receivable balance includes trade receivables, related party receivables, accrued receivables, retainage and other miscellaneous receivables all generated in the ordinary course of the Debtors’ business.

Schedule A/B, Part 4 – Investments.

The Debtors offer a supplemental non-qualified deferred compensation plan providing tax deferred income for certain employees (the “**Deferred Compensation Plan**”). For purposes of the Schedules, the Debtors have listed the value of investments historically related to funding of the Deferred Compensation Plan.

In the ordinary course of business, the Debtors maintain a defined contribution plan for the benefit of all eligible employees meeting the requirements of sections 401(a) and 401(k) of the Internal Revenue Code (the “**401(k) Plan**”). The Debtors remit certain withholdings from employees’ wages to the 401(k) Plan’s trustee and the contributions may be placed in a mix of investments,

including mutual funds. Because the Debtors have no ownership interest in the funds held in the 401(k) Plan these funds are not included in response to Part 4, question 14.

Ownership interests in subsidiaries, partnerships, and joint ventures have been listed in Schedule A/B, Part 4 with undetermined amounts because the fair market value of such ownership is dependent on numerous variables and factors and may differ significantly from their net book value.

For purposes of the Schedules, the Debtors have listed the value of such ownership interests as undetermined because the fair market value of such stock or interests is dependent on numerous variables and factors and may differ significantly from the net book value.

Schedule A/B, Part 5 – Inventory, Excluding Agricultural Assets. The Debtors’ inventories consist of materials and supplies. These inventories are listed at net book value. On a monthly basis the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

The Debtors are in possession of properties from certain vendors that may constitute consigned inventory. Such properties are not listed in Part 5, Question 21. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory’s status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

In the ordinary course of business, the Debtors classify certain tools owned by third parties as inventory. The Debtors do not own such tools however, the Debtors have included these tools in its answer to Part 5, question 22.

In the ordinary course of business, the Debtors maintain records of all inventories purchased as of the date received (“**Receipt Date**”). For certain inventory, the Receipt Date reflects the date that the Debtors internally processed the delivery of the inventory, which may vary from the date the inventory is received. The Debtors have included all inventory responsive to Part 5, Question 25 using the Receipt Date as reflected in the Debtors’ systems. To determine the actual date received for all the inventory would be unduly burdensome and cost prohibitive.

Schedule A/B, Part 6 – Farming and Fishing-Related Assets. While the Debtors’ primary operations relate to the turnkey engineering, construction, maintenance, turnaround, and fabrication services, the Debtors maintain an interest in and own certain ancillary assets on a hunting property. For purposes of this schedule, the Debtors have presented all assets held at the Ojo de Agua hunting lease.

Schedule A/B, Part 7 – Office Furniture, Fixtures, and Equipment; and Collectibles. Dollar amounts are presented net of accumulated depreciation and other adjustments.

Collectibles are grouped into a single line-item containing the various sculptures and artwork owned by the Debtors.

Schedule A/B, Part 8 – Machinery, Equipment, and Vehicles. For those Debtors that own machinery, equipment and vehicles, dollar amounts are presented net of accumulated depreciation and other adjustments.

The Debtors own and lease various types of machinery, equipment, and vehicles that have been labeled as such. Both owned machinery, equipment, and vehicles as well as leased machinery, equipment, and vehicles accounted for as operating leases are included in the Schedules. Each owned or leased item is listed individually with identifying information, including internally generated asset identification number, description, and year (where applicable). Other machinery and equipment and tools/supplies have been grouped as “Other Machinery, Fixtures, and Equipment” and mats are grouped as a separate item as designated in the Debtors’ accounting system.

The Debtors lease equipment and facilities under various operating and capital lease agreements, the latter of which the Debtors have very few. These equipment leases are reported on Schedule A/B and Schedule G of each applicable Debtor.

Schedule A/B, Part 9 – Real Property. Real property (either leased or leasehold interests) is recorded at cost and depreciated (as appropriate) on a straight-line basis over the estimated useful lives of the assets.

For any Debtors that own real property or buildings and leasehold improvements, they are reported, except where otherwise noted, at net book value. The Debtors may have listed certain assets as real property when such assets are in fact personal property, or the Debtors may have listed certain assets as personal property when such assets are in fact real property. The Debtors reserve all of their rights to recategorize and/or recharacterize such asset holdings to the extent the Debtors determine that such holdings were improperly listed. Buildings and land improvements are listed on Schedule A/B, Part 9, independent of whether the real property to which the building or land improvement is connected is Debtor-owned property.

In addition, certain of the instruments reflected on Schedule A/B, Part 9 may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional lands, and other miscellaneous rights. Such rights, powers, duties, and obligations are not separately set forth on Schedule A/B, Part 9. The Debtors hereby expressly reserve the right to assert that any instrument listed on Schedule A/B, Part 9 is an executory contract within the meaning of section 365 of the Bankruptcy Code.

Schedule A/B, Part 10 – Intangibles and Intellectual Property. The Debtors review goodwill and other intangible assets having indefinite lives for impairment annually or when events or changes in circumstances indicate the carrying value of these assets might exceed their current fair values. The Debtors report intellectual property assets as undetermined value whenever applicable. For purposes of the Schedules, the Debtors have listed intangible assets and intellectual property only at entities for which these assets are recorded on their books. The exclusion of listing similar assets at additional Debtors should not be construed as an admission that other Debtors do not possess similar assets

Customer relationships include customer lists, mailing lists, and other compilations. Trade names include patents, copyrights, trademarks, and trade secrets. The Debtors do not have a recent available valuation of such intangibles and intellectual property and accordingly have listed the value of these items as undetermined or at their net book value in the Schedules.

Schedule A/B, Part 11 – All Other Assets. In the ordinary course of their businesses, the Debtors may have accrued, or may subsequently accrue, certain rights to counter-claims, cross-claims, setoffs, credits, rebates, or refunds with their customers and suppliers, or potential warranty claims against their suppliers. Additionally, certain of the Debtors may be party to pending litigation in which such Debtor has asserted, or may assert, Claims as a plaintiff or counter-claims and/or cross-claims as defendant.

Schedule D – Creditors Who Have Claims Secured by Property. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of liens. Detailed descriptions of the Debtors' prepetition debt structure and descriptions of collateral relating to the debt contained on Schedule D are contained in the *Declaration of Mohsin Y. Meghji In Support of Debtors' Petition and Requests for First Day Relief* [Docket No. 7] (the "**First Day Declaration**"). Certain of the Debtors are guarantors to the secured loans and letters of credit.

The Debtors have made every effort to identify the liens filed against the Debtors' assets, and/or related to any of its projects. However, given the turnover, the size of the business, and the tremendous use of subcontractors, some liens may have been inadvertently omitted. Further, the Debtors are reviewing whether such purported liens have been properly perfected and the Debtors' reserve any and all rights to dispute the validity, perfection, and amount of such liens included in Schedule D.

Except as otherwise agreed pursuant to a stipulation, agreed order, or other order entered by the Court, the Debtors reserve their right to dispute or challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted or perfected in any specific asset to a secured creditor listed on Schedule D of any Debtor. In certain circumstances, a Debtor may be a co-obligor or guarantor with respect to the scheduled Claims of other Debtors, and no Claim set forth on Schedule D of any Debtor is intended to acknowledge Claims of creditors that are otherwise satisfied or discharged by other entities. The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of any liens. Nothing in Schedule D and/or the Global Notes shall be deemed a modification or interpretation of the terms of such agreements.

Except as specifically stated herein, parties that may hold security deposits have not been listed on Schedule D. The Debtors reserve all of their rights, Claims and Causes of Action with respect to Claims associated with any contracts and agreements listed on Schedule D or Schedule G, including the right to dispute or challenge the characterization or the structure of any transaction, document or instrument (including any intercompany agreement) related to a creditor's Claim.

Nothing herein shall be construed as an admission by the Debtors of the legal rights of the claimant or a waiver of the Debtors' right to recharacterize or reclassify such Claim or contract.

The Debtors have not included parties that may assert such Claims are secured through setoff rights or inchoate statutory lien rights on Schedule D.

Schedule E/F, Part 1 – Creditors with Priority Unsecured Claims.

Except as discussed herein, the Debtors have not listed on Schedule E/F any wage or wage-related obligations which the Debtors have been granted authority to pay pursuant to the *Order (I) Authorizing the Debtors to (A) Pay Prepetition Wages, Salaries, Other Compensation, and Reimbursable Expenses and (B) to Continue Employee Benefits Programs and (II) Granting Related Relief* [Docket No. 56] (“**Wage Order**”).

Certain employees of the Debtors are guaranteed payment for accrued and unused paid time off (“**PTO**”) if they are terminated or resign from the Debtors. Other employees are not paid for accrued and unused PTO upon termination or resignation from the Debtors. Under the Wage Order, the Debtors are authorized to pay outstanding PTO upon termination of an employee to the extent required by applicable non-bankruptcy law. The Debtors estimate that the value of the total claims associated with accrued PTO pursuant is approximately \$10 million as of the Petition Date, which is subject to change. Out of abundance of caution, without limiting in anyway their rights under the Wage Order, the Debtors have listed in Schedule F the prepetition accrued PTO in excess of the statutory cap set forth in section 507(a)(4) of the Bankruptcy Code.

Pursuant to the *Order (I) Authorizing the Payment of Certain Taxes and Fees and (II) Granting Related Relief* [Docket No. 48] (the “**Taxes Order**”), the Debtors have been granted the authority to pay certain tax liabilities that accrued prepetition. Accordingly, any priority unsecured Claim based upon prepetition tax accruals that have been paid pursuant to the Taxes Order are not listed on Schedule E/F. Certain of the tax Claims may be subject to on-going audits, and the Debtors are otherwise unable to determine with certainty the amount of many, if not all, of the tax Claims listed on Schedule E/F. Therefore, the Debtors have listed certain of these Claims as undetermined in amount, pending final resolution of on-going audits or outstanding issues. In addition, there may be other numerous contingent, unliquidated Claims from state taxing authorities, not all of which are listed.

The beneficiaries of the Debtors' Deferred Compensation Plan have been included in response to Schedule E/F Part 1. The Debtors have redacted the personal information of such individuals due to concerns for the confidentiality and privacy of the individuals.

The listing of a Claim on Schedule E/F, Part 1, does not constitute an admission by the Debtors that such Claim or any portion thereof is entitled to priority status.

Schedule E/F, Part 2 – Creditors with Non-Priority Unsecured Claims. The Debtors have made reasonable efforts to report all general unsecured Claims against the Debtors on Schedule E/F, Part 2 based upon the Debtors' existing books and records. The Claims of individual creditors for other things, products, goods, or services are listed as either the lower of the amounts invoiced

by the creditor or the amounts entered on the Debtors' books and records, and may not reflect credits or allowances due from such creditors to the Debtors. The Debtors reserve all rights with respect to any such credits and allowances including the right to assert Claims, objections and/or setoffs. The Claims listed on Schedule E/F, Part 2, arose or were incurred on various dates. In certain instances, the date on which a Claim arose is an open issue of fact. While reasonable efforts have been made, determining the date upon which each Claim in Schedule E/F was incurred or arose would be unduly burdensome and cost prohibitive and, therefore, the Debtors do not list a date for every Claim listed on Schedule E/F.

Schedule E/F contains information regarding pending litigation involving the Debtors. In certain instances, the Debtor that is subject of the litigation is uncertain or undetermined. Where the named defendant is "Zachry Holdings, Inc." plus "et al.," the Debtors have listed such Claim on Schedule E/F of Zachry. However, to the extent that litigation involving a particular Debtor has been identified, information regarding that litigation is contained in Schedule E/F for that Debtor. The amounts for these potential Claims are listed as "undetermined" and are marked as contingent, unliquidated, and disputed in the Schedules and Statements.

Schedule G – Executory Contracts and Unexpired Leases. The businesses of the Debtors are complex. Although the Debtors' existing books, records, financial systems, and contracts management systems have been relied upon to identify and schedule executory contracts for each of the Debtors and commercially reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors, omissions, or overinclusion may have occurred. The Debtors reserve all of their rights to dispute the validity, status or enforceability of any contracts, agreements, or leases set forth on Schedule G and to amend or supplement such Schedule, as necessary. The contracts, agreements, and leases listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments, restatements, waivers, estoppels, certificates, letters, memoranda and other documents, instruments and agreements that may not be listed on Schedule G, despite the Debtors' use of reasonable efforts to identify such documents. In some cases, the same supplier or provider appears multiple times on Schedule G. This multiple listing is intended to reflect distinct agreements between the applicable Debtor and such supplier or provider. Certain of the real property leases listed on Schedule G may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional space and other miscellaneous rights. Such rights, powers, duties and obligations are not separately set forth on Schedule G. The presence of a contract or agreement on Schedule G does not constitute an admission that such contract or agreement is an executory contract or unexpired lease.

In addition, the Debtors may have entered into various other types of agreements in the ordinary course of business, such as subordination, supplemental agreements, amendments/letter agreements, title agreements, and confidentiality agreements. Such documents may not be set forth on Schedule G. Certain of the contracts, agreements and leases listed on Schedule G may have been entered into by more than one of the Debtors. Further, the specific Debtor obligor to certain of the executory contracts could not be specifically ascertained in every circumstance. In such cases, the Debtors made their best efforts to determine the correct Debtors' Schedule G on which to list such executory contract or unexpired lease. Certain of the executory contracts may not have been memorialized and could be subject to dispute. Each unexpired lease listed in

Schedule G may include one or more ancillary documents, including but not limited to any underlying assignment and assumption agreements, amendments, supplements, full and partial assignments, renewals and partial releases.

While reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors or omissions may have occurred. Additionally, some relationships between the Debtors and certain counterparties are governed by a master services agreement, under which such counterparties also place work and purchase orders, which may be considered executory contracts. Disclosure of these purchase and work orders, however, is impracticable and unduly burdensome. Accordingly, to the extent the Debtors have determined to disclose non-confidential master services agreements in Schedule G, purchase and work orders placed thereunder have been omitted.

Schedule H – Co-Debtors. Although the Debtors have made every effort to ensure the accuracy of Schedule H, inadvertent errors, omissions, or inclusions may have occurred. The Debtors hereby reserve all rights to dispute the validity, status, and enforceability of any obligations set forth on Schedule H and to further amend or supplement such Schedule as necessary.

The Debtors further reserve all rights, claims, and causes of action with respect to the obligations listed on Schedule H, including the right to dispute or challenge the characterization or the structure of any transaction, document, or instrument related to a creditor's claim. The listing of a contract, guarantee, or other obligation on Schedule H shall not be deemed an admission that such obligation is binding, valid, or enforceable.

In the ordinary course of their business, the Debtors may be involved in pending or threatened litigation and Claims arising out of certain ordinary business transactions. These matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross Claims and counter-claims against other parties. Due to the volume of such Claims, and because all such Claims are contingent, unliquidated, and disputed, and listed elsewhere in the Schedules and Statements, such Claims have not been set forth individually on Schedule H.

Schedule H reflects Guarantees, if any, by various Debtors of obligations of related affiliates, or co-borrowings by various Debtors. The Debtors have made every effort to, but inadvertently may not have identified certain Guarantees that are embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments and other such agreements. Certain of the Guarantees reflected on Schedule H, if any, may have expired or no longer be enforceable. Thus, the Debtors reserve their rights to amend Schedule H to the extent that additional Guarantees are identified or such Guarantees are discovered to have expired or are unenforceable, or to contest the validity or enforceability of the Guarantees in another filing.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' STATEMENTS

Statements, Part 1, Question 1 – Gross Revenue From Business. The amount shown for year-to-date 2024 includes revenue from business for the period of January 1, 2024 to May 20, 2024.

Statements, Part 1, Question 2 – Non-Business Revenue. The amount shown for year-to-date 2024 includes non-business revenue for the period of January 1, 2024 to May 20, 2024, which

consists primarily of interest revenue from now-closed bank accounts. YTD Revenue is derived from the Debtors' unaudited Statements of Operations as of May 31, 2024 and are pro-rated to reflect the period of May 1, 2024 through May 20, 2024.

Statements, Part 2, Question 3 – Payments and Transfers to Certain Creditors Within 90 Days. The Debtors have made reasonable efforts to identify all disbursements made in the 90 days prepetition. Due to the complex nature of the Debtors' cash management system and system reporting limitation, the listed 90-day payments may not constitute an exhaustive list.

Payments to the Debtors' bankruptcy professionals for work related to the bankruptcy, debt consolidation or restructuring, payments to potential insiders, and payments on account of intercompany transactions are not included in the payments to creditors. Payments to the aforementioned parties are included in the following locations within the Statements: bankruptcy professionals (Statement 11), potential insiders (Statement 4), and intercompany transactions (Statement 4). The listing of any individual or entity as an insider does not constitute an admission or determination that any such individual is or is not an insider.

The dates set forth in the "Dates" column relate to one of the following: (a) the date of a wire transfer; (b) the date of an "ACH" payment; or (c) the check date. Disbursements made on account of multiple invoices may be reflected as a single payment.

Statements, Part 2, Question 4 – Payments to Insiders.

The Debtors' listing of individuals as "insiders" is subject to the methodology and reservations of rights described in paragraph 8 hereof. In the interest of disclosure, the Debtors have listed all payments during the applicable period to parties that may have qualified as an insider at any point during such period. Disclosed payments include payments to parties that may not have been an "insider" at the time of the payment because such party was subsequently terminated or otherwise ceased to be an insider, and, accordingly may not be considered an "insider" at the time certain of the listed payments were made.

Statements, Part 2, Question 5 – Repossessions, Foreclosures and Returns. The Debtors routinely return damaged, unsatisfactory or out-of-specification raw materials and other goods to vendors in the ordinary course of business. These ordinary course returns have not been listed in Statements Part 2, Question 5.

Statements, Part 2, Question 6 – Setoffs. For a discussion of setoffs incurred by the Debtors, refer to paragraph 23 of these Global Notes.

Statements, Part 3, Question 7 – Legal Actions or Assignments. The Debtors are party to certain pending litigation matters that the Debtors believed may have potential recoveries. The actual value of such litigation matters is contingent on their outcome. The Debtors routinely participate in administrative actions and appeals with state agencies in the ordinary course of their business and have identified those administrative actions that were pending within one year of the Petition Date.

Statements, Part 4, Question 9 – Certain Gifts and Charitable Contributions. The Debtors at their discretion may periodically match employees' donations to various charities. From January 1, 2024 to the Petition Date, the Debtors have not made any such matching donations.

Statements, Part 5, Question 10 – All Losses from Fire, Theft, or Other Casualty Within 1 Year Before Filing This Case. The Debtors have experienced losses of small hand tools and similar items due to, amongst other things, theft over the past year. However, these losses have not been reported or pursued through insurance claims, as they did not exceed the deductible amount of \$5,000 for hand tools.

Statements, Part 11, Question 21 – Property Held for Another. The Debtors are in possession of inventory from certain vendors that may constitute consigned inventory. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory's status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

The Debtors withhold or retain certain funds from employees for payment to certain governmental authorities. These funds are held in trust for turnover to the applicable governmental authority. Given that the Debtors do not retain control of such funds and such funds are not considered property of the Debtors' estate, amounts of such funds have not been listed under Part 11 of the Statements.

The Debtors have on-site vending machines containing tools and parts owned by third-parties that workers can purchase during work. These items have not been included in the Statements.

The entries shown for JVIC Fabrication represent items that have been bought and supplied by customers and sent to the JVIC Fabrication facility for use in fabrication services for those customers.

Statements, Part 12, Questions 22-24 – Details about Environmental Information. Certain Debtors have, in the last ten years, reported releases of material to the relevant government agencies. The Debtors do not believe the releases are significant or include hazardous material, as applicable. The inclusion of the releases in response to Part 12, Question 24 does not constitute an admission of liability by the Debtor or that the material released constitutes hazardous material under applicable environmental law.

Statements, Part 13, Question 25 – Other Businesses in Which the Debtor Has or Has Had an Interest. The Debtors underwent a corporate reorganization in 2021. The interests shown in response to Question 25 reflect the current organizational structure post-reorganization.

Statements, Part 13, Question 26 – Books, Records and Financial Statements. In the ordinary course, the Debtors provide certain parties, such as banks, auditors, potential investors, vendors, and financial advisors with certain financial reporting, the Debtors do not maintain complete records of all parties that requested or obtained copies of any of financial reporting or complete lists to track such disclosures. As such, the Debtors are unable to and have not listed all these parties in response to Part 13, Question 26 of the Statements.

Statements, Part 13, Question 27 –Any Inventories of the Debtor’s Property Been Taken Within 2 Years Before Filing This Case. In addition to annual or ordinary course inventories included in question 27, on a monthly basis, the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

Statements, Part 13, Question 28 and 29 – Debtors’ Officers and Directors. While the Debtors have made reasonable efforts to list all current and former officers, directors and beneficial owners, and their interest in the applicable Debtor, for each Debtor in response to questions 28 and 29, some may have inadvertently been omitted.

Statements, Part 13, Question 30 – Payments, Distributions or Withdrawals to Insiders. The response to Part 13, Question 30 of the Statements incorporates by reference items listed in the responses to Part 2, Question 4 of the Statements.

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing**Official Form 206Sum****Summary of Assets and Liabilities for Non-Individuals****12/15****Part 1: Summary of Assets****1. Schedule A/B: Assets—Real and Personal Property** (Official Form 206A/B)**1a. Real property:**Copy line 88 from *Schedule A/B*

\$ 0.00

1b. Total personal property:Copy line 91A from *Schedule A/B*

\$ 39,367,687.38

1c. Total of all property:Copy line 92 from *Schedule A/B*

\$ 39,367,687.38

Part 2: Summary of Liabilities**2. Schedule D: Creditors Who Have Claims Secured by Property** (Official Form 206D)Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 282,371,252.61

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)**3a. Total claim amounts of priority unsecured claims:**Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 4,839.79

3b. Total amount of claims of nonpriority amount of unsecured claims:Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 12,385,766.00

4. Total liabilities

Lines 2 + 3a + 3b

\$ 294,761,858.40

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing

Official Form 206A/B

Schedule A/B: Assets - Real and Personal Property

12/15

Disclose all property, real and personal, which the debtor owns or in which the debtor has any other legal, equitable, or future interest. Include all property in which the debtor holds rights and powers exercisable for the debtor's own benefit. Also include assets and properties which have no book value, such as fully depreciated assets or assets that were not capitalized. In Schedule A/B, list any executory contracts or unexpired leases. Also list them on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G).

Be as complete and accurate as possible. If more space is needed, attach a separate sheet to this form. At the top of any pages added, write the debtor's name and case number (if known). Also identify the form and line number to which the additional information applies. If an additional sheet is attached, include the amounts from the attachment in the total for the pertinent part.

For Part 1 through Part 11, list each asset under the appropriate category or attach separate supporting schedules, such as a fixed asset schedule or depreciation schedule, that gives the details for each asset in a particular category. List each asset only once. In valuing the debtor's interest, do not deduct the value of secured claims. See the instructions to understand the terms used in this form.

Part 1: Cash and cash equivalents**1. Does the debtor have any cash or cash equivalents?**

- ☐ No. Go to Part 2.
- ☒ Yes. Fill in the information below.

All cash or cash equivalents owned or controlled by the debtor**Current value of debtor's interest****2. Cash on hand**

2.1 None \$

3. Checking, savings, money market, or financial brokerage accounts (Identify all)

Name of institution (bank or brokerage firm)	Type of account	Last 4 digits of account number		
3.1 Bank of America	Operating	1375	\$	0.00
3.2 Frost National Bank	Payroll	9146	\$	0.00

4. Other cash equivalents (Identify all)

4.1 None \$

5. Total of Part 1

Add lines 2 through 4 (including amounts on any additional sheets). Copy the total to line 80.

\$ 0.00

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 2: Deposits and prepayments**6. Does the debtor have any deposits or prepayments?**

- ☐ No. Go to Part 3.
- ☒ Yes. Fill in the information below.

Current value of debtor's interest

7. Deposits, including security deposits and utility deposits

Description, including name of holder of deposit

7.1 None

\$

8. Prepayments, including prepayments on executory contracts, leases, insurance, taxes, and rent

Description, including name of holder of prepayment

8.1 See Schedule A/B 8 Attachment

\$ 7,260,755.91

9. Total of Part 2.

Add lines 7 through 8. Copy the total to line 81.

\$ 7,260,755.91

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 3: Accounts receivable**10. Does the debtor have any accounts receivable?**

- ☒ No. Go to Part 4.
- ☐ Yes. Fill in the information below.

Current value of debtor's
interest**11. Accounts receivable**

	Description	face amount	doubtful or uncollectible accounts		
11a.	90 days old or less:	\$ _____	- \$ _____	=..... →	\$ _____
11b.	Over 90 days old:	\$ _____	- \$ _____	=..... →	\$ _____

12. Total of Part 3.

Current value on lines 11a + 11b = line 12. Copy the total to line 82.

\$ _____ 0.00

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 4: Investments**13. Does the debtor own any investments?**

- ☒ No. Go to Part 5.
- ☐ Yes. Fill in the information below.

Valuation method used
for current value

Current value of debtor's interest

14. Mutual funds or publicly traded stocks not included in Part 1

Name of fund or stock:

\$

15. Non-publicly traded stock and interests in incorporated and unincorporated businesses, including any interest in an LLC, partnership, or joint venture

Name of entity:

% of ownership:

\$

16. Government bonds, corporate bonds, and other negotiable and non-negotiable instruments not included in Part 1

Describe:

\$

17. Total of Part 4.

Add lines 14 through 16. Copy the total to line 83.

\$ 0.00

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 5: Inventory, excluding agriculture assets**18. Does the debtor own any inventory (excluding agriculture assets)?**

- ☐ No. Go to Part 6.
- ☒ Yes. Fill in the information below.

General description	Date of the last physical inventory	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
19. Raw materials				
19.1 None		\$		\$
20. Work in progress				
20.1 None		\$		\$
21. Finished goods, including goods held for resale				
21.1 None		\$		\$
22. Other inventory or supplies				
22.1 Supplies - Corporate Office	November 2023	\$ 313,353.52	Net book value	\$ 313,353.52

23. Total of Part 5.

Add lines 19 through 22. Copy the total to line 84.

\$ 313,353.52

24. Is any of the property listed in Part 5 perishable?

- ☒ No
- ☐ Yes

25. Has any of the property listed in Part 5 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☒ Yes. Description Various Book value \$ 9,390.43 Valuation method Net book value Current value \$ 9,390.43

26. Has any of the property listed in Part 5 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 6: Farming and fishing-related assets (other than titled motor vehicles and land)

27. Does the debtor own or lease any farming and fishing-related assets (other than titled motor vehicles and land)?

- ☒ No. Go to Part 7.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
28. Crops—either planted or harvested	\$ _____		\$ _____
29. Farm animals <i>Examples:</i> Livestock, poultry, farm-raised fish	\$ _____		\$ _____
30. Farm machinery and equipment (Other than titled motor vehicles)	\$ _____		\$ _____
31. Farm and fishing supplies, chemicals, and feed	\$ _____		\$ _____
32. Other farming and fishing-related property not already listed in Part 6	\$ _____		\$ _____
33. Total of Part 6. Add lines 28 through 32. Copy the total to line 85.			\$ _____ 0.00

34. Is the debtor a member of an agricultural cooperative?

- ☐ No
- ☐ Yes. Is any of the debtor's property stored at the cooperative?
- ☐ No
- ☐ Yes

35. Has any of the property listed in Part 6 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

36. Is a depreciation schedule available for any of the property listed in Part 6?

- ☐ No
- ☐ Yes

37. Has any of the property listed in Part 6 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 7: Office furniture, fixtures, and equipment; and collectibles

38. Does the debtor own or lease any office furniture, fixtures, equipment, or collectibles?

- ☐ No. Go to Part 8.
- ☒ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
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39. Office furniture

39.1 None \$ \$

40. Office fixtures

40.1 None \$ \$

41. Office equipment, including all computer equipment and communication systems equipment and software

41.1 Computer Equipment and Software \$ 6,582,941.29 Net book value \$ 6,582,941.29

42. Collectibles Examples: Antiques and figurines; paintings, prints, or other artwork; books, pictures, or other art objects; china and crystal; stamp, coin, or baseball card collections; other collections, memorabilia, or collectibles

42.1 None \$ \$

43. Total of Part 7.

Add lines 39 through 42. Copy the total to line 86.

\$ 6,582,941.29

44. Is a depreciation schedule available for any of the property listed in Part 7?

- ☐ No
- ☒ Yes

45. Has any of the property listed in Part 7 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 8: Machinery, equipment, and vehicles

46. Does the debtor own or lease any machinery, equipment, or vehicles?

- ☒ No. Go to Part 9.
- ☐ Yes. Fill in the information below.

General description Include year, make, model, and identification numbers (i.e., VIN, HIN, or N-number)	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
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47. Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles

_____ \$ _____ \$ _____

48. Watercraft, trailers, motors, and related accessories Examples: Boats, trailers, motors, floating homes, personal watercraft, and fishing vessels

_____ \$ _____ \$ _____

49. Aircraft and accessories

_____ \$ _____ \$ _____

50. Other machinery, fixtures, and equipment (excluding farm machinery and equipment)

_____ \$ _____ \$ _____

51. Total of Part 8.

Add lines 47 through 50. Copy the total to line 87.

\$ _____ 0.00

52. Is a depreciation schedule available for any of the property listed in Part 8?

- ☐ No
- ☐ Yes

53. Has any of the property listed in Part 8 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 9: Real property**54. Does the debtor own or lease any real property?**

- ☒ No. Go to Part 10.
- ☐ Yes. Fill in the information below.

55. Any building, other improved real estate, or land which the debtor owns or in which the debtor has an interest

Description and location of property	Nature and extent of debtor's interest in property	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
Include street address or other description such as Assessor Parcel Number (APN), and type of property (for example, acreage, factory, warehouse, apartment or office building), if available.				
55.1 _____		\$ _____		\$ _____

56. Total of Part 9.

Add the current value on lines 55.1 through 55.6 and entries from any additional sheets. Copy the total to line 88.

\$ 0.00

57. Is a depreciation schedule available for any of the property listed in Part 9?

- ☐ No
- ☐ Yes

58. Has any of the property listed in Part 9 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 10: Intangibles and intellectual property

59. Does the debtor have any interests in intangibles or intellectual property?

- ☒ No. Go to Part 11.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
60. Patents, copyrights, trademarks, and trade secrets	\$		\$
61. Internet domain names and websites	\$		\$
62. Licenses, franchises, and royalties	\$		\$
63. Customer lists, mailing lists, or other compilations	\$		\$
64. Other intangibles, or intellectual property	\$		\$
65. Goodwill	\$		\$

66. Total of Part 10.

Add lines 60 through 65. Copy the total to line 89.

\$ 0.00

67. Do your lists or records include personally identifiable information of customers (as defined in 11 U.S.C. §§ 101(41A) and 107)?

- ☐ No
- ☐ Yes

68. Is there an amortization or other similar schedule available for any of the property listed in Part 10?

- ☐ No
- ☐ Yes

69. Has any of the property listed in Part 10 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 11: All other assets**70. Does the debtor own any other assets that have not yet been reported on this form?**

Include all interests in executory contracts and unexpired leases not previously reported on this form.

- ☐ No. Go to Part 12.
- ☒ Yes. Fill in the information below.

Current value of debtor's interest**71. Notes receivable**

Description (include name of obligor)	Total face amount	doubtful or uncollectible accounts	
71.1 None	\$	- \$	=..... → \$

72. Tax refunds and unused net operating losses (NOLs)

Description (for example, federal, state, local)	Tax year	
72.1 None		\$

73. Interests in insurance policies or annuities

73.1 None	\$
-----------	----

74. Causes of action against third parties (whether or not a lawsuit has been filed)

74.1 None	\$
Nature of claim	
Amount requested	\$

75. Other contingent and unliquidated claims or causes of action of every nature, including counterclaims of the debtor and rights to set off claims

75.1 None	\$
Nature of claim	
Amount requested	\$

76. Trusts, equitable or future interests in property

76.1 None	\$
-----------	----

77. Other property of any kind not already listed Examples: Season tickets, country club membership

77.1 See Schedule A/B 77 Attachment	\$ 25,210,636.66
-------------------------------------	------------------

78. Total of Part 11.

Add lines 71 through 77. Copy the total to line 90.

\$ 25,210,636.66

79. Has any of the property listed in Part 11 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Enterprise Solutions, LLC

Case number (if known): 24-90386

Name

Part 12: Summary

In Part 12 copy all of the totals from the earlier parts of the form.

Type of property	Current value of personal property	Current value of real property
80. Cash, cash equivalents, and financial assets. <i>Copy line 5, Part 1.</i>	\$ 0.00	
81. Deposits and prepayments. <i>Copy line 9, Part 2.</i>	\$ 7,260,755.91	
82. Accounts receivable. <i>Copy line 12, Part 3.</i>	\$ 0.00	
83. Investments. <i>Copy line 17, Part 4.</i>	\$ 0.00	
84. Inventory. <i>Copy line 23, Part 5.</i>	\$ 313,353.52	
85. Farming and fishing-related assets. <i>Copy line 33, Part 6.</i>	\$ 0.00	
86. Office furniture, fixtures, and equipment; and collectibles. <i>Copy line 43, Part 7.</i>	\$ 6,582,941.29	
87. Machinery, equipment, and vehicles. <i>Copy line 51, Part 8.</i>	\$ 0.00	
88. Real property. <i>Copy line 56, Part 9.....</i> →		\$ 0.00
89. Intangibles and intellectual property. <i>Copy line 66, Part 10.</i>	\$ 0.00	
90. All other assets. <i>Copy line 78, Part 11.</i>	\$ 25,210,636.66	
91. Total. Add lines 80 through 90 for each column.....91a.	\$ 39,367,687.38	\$ 0.00
92. Total of all property on Schedule A/B. Lines 91a + 91b = 92.		\$ 39,367,687.38

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing**Official Form 206D****Schedule D: Creditors Who Have Claims Secured by Property**

12/15

Be as complete and accurate as possible.**1. Do any creditors have claims secured by debtor's property?**

- ☐ No. Check this box and submit page 1 of this form to the court with debtor's other schedules. Debtor has nothing else to report on this form.
- ☒ Yes. Fill in all of the information below.

Part 1: List Creditors Who Have Secured Claims**2. List in alphabetical order all creditors who have secured claims.** If a creditor has more than one secured claim, list the creditor separately for each claim.

Column A
Amount of claim
Do not deduct the value of collateral.

Column B
Value of collateral that supports this claim

2.1 Creditor's name**Describe debtor's property that is subject to a lien**

See Schedule D Part 1 Attachment

\$ 282,371,252.61 \$ Undetermined

Creditor's Name

Creditor's mailing address**Describe the lien**

Notice Name

Street

Is the creditor an insider or related party?

- ☐ No
- ☐ Yes

City

State

ZIP Code

Country

Is anyone else liable on this claim?

- ☐ No
- ☐ Yes. Fill out *Schedule H: Codebtors* (Official Form 206H).

Creditor's email address, if known**Date debt was incurred****Last 4 digits of account number****As of the petition filing date, the claim is:**

Check all that apply.

- ☐ Contingent
- ☐ Unliquidated
- ☐ Disputed

Do multiple creditors have an interest in the same property?

- ☐ No
- ☐ Yes. Have you already specified the relative priority?
- ☐ No. Specify each creditor, including this creditor, and its relative priority.
- ☐ Yes. The relative priority of creditors is specified on lines

3. Total of the dollar amounts from Part 1, Column A, including the amounts from the Additional Page, if any.

\$ 282,371,252.61

Part 2: List Others to Be Notified for a Debt Already Listed in Part 1

List in alphabetical order any others who must be notified for a debt already listed in Part 1. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for secured creditors.

If no others need to be notified for the debts listed in Part 1, do not fill out or submit this page. If additional pages are needed, copy this page.

Name and address	On which line in Part 1 did you enter the related creditor?	Last 4 digits of account number for this entity
Name	Line _____	_____
Notice Name		
Street		
City	State	ZIP Code
Country		

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing

Official Form 206E/F

Schedule E/F: Creditors Who Have Unsecured Claims

12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).

- ☐ No. Go to Part 2.
- ☒ Yes. Go to Line 2.

2. List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part. If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

Total claim	Priority amount
\$ 4,839.79	\$ 4,839.79

2.1 Priority creditor's name and mailing address

See Schedule E/F, Part 1 Attachment

Creditor Name

As of the petition filing date, the claim is: \$

Check all that apply.

☐ Contingent☐ Unliquidated☐ Disputed

Creditor's Notice name

Address

Basis for the claim:

City

State

ZIP Code

Country

Date or dates debt was incurred

Last 4 digits of account number

Specify Code subsection of PRIORITY unsecured

claim: 11 U.S.C. § 507(a) ()

Plus undetermined amounts.

Is the claim subject to offset?

☐ No☐ Yes

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

3.1 Nonpriority creditor's name and mailing address

See Schedule E/F, Part 2 Attachment

Creditor Name

Creditor's Notice name

Address

City

State

ZIP Code

Country

Date or dates debt was incurred
**Last 4 digits of account
number**
As of the petition filing date, the claim is:*Check all that apply.*☐ Contingent☐ Unliquidated☐ Disputed**Basis for the claim:****Amount of claim**

\$ 12,385,766.00

Is the claim subject to offset?☐ No☐ Yes

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors. If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the related creditor (if any) listed?

Last 4 digits of account number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts
5a. Total claims from Part 1	5a.	\$ 4,839.79
5b. Total claims from Part 2	5b. +	\$ 12,385,766.00
5c. Total of Parts 1 and 2	5c.	\$ 12,390,605.79
Lines 5a + 5b = 5c.		

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing**Official Form 206G****Schedule G: Executory Contracts and Unexpired Leases****12/15**

Be as complete and accurate as possible. If more space is needed, copy and attach the additional page, numbering the entries consecutively.

1. Does the debtor have any executory contracts or unexpired leases?

- ☐ No. Check this box and file this form with the court with the debtor's other schedules. There is nothing else to report on this form.
- ☒ Yes. Fill in all of the information below even if the contracts or leases are listed on *Schedule A/B: Assets - Real and Personal Property* (Official Form 206A/B).

2. List all contracts and unexpired leases**State the name and mailing address for all other parties with whom the debtor has an executory contract or unexpired lease****2.1 State what the contract or lease is for and the nature of the debtor's interest**

See Schedule G Attachment

Name

Notice Name

State the term remaining

Address

List the contract number of any government contract

City

State

ZIP Code

Country

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

☐ Check if this is an amended filing**Official Form 206H****Schedule H: Codebtors****12/15**

Be as complete and accurate as possible. If more space is needed, copy the Additional Page, numbering the entries consecutively. Attach the Additional Page to this page.

1. Does the debtor have any codebtors?

- ☒ No. Check this box and submit this form to the court with the debtor's other schedules. Nothing else needs to be reported on this form.
- ☐ Yes

2. In Column 1, list as codebtors all of the people or entities who are also liable for any debts listed by the debtor in the schedules of creditors, Schedules D-G. Include all guarantors and co-obligors. In Column 2, identify the creditor to whom the debt is owed and each schedule on which the creditor is listed. If the codebtor is liable on a debt to more than one creditor, list each creditor separately in Column 2.

Column 1: Codebtor		Column 2: Creditor	
Name	Mailing address	Name	Check all schedules that apply:
2.1	<div>Street</div> <div></div> <div></div> <div></div> <div>City State ZIP Code</div> <div>Country</div>		<input type="checkbox"/> D <input type="checkbox"/> E/F <input type="checkbox"/> G

Fill in this information to identify the case:

Debtor Name: In re : Zachry Enterprise Solutions, LLC

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90386 (MI)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☒ *Schedule A/B: Assets--Real and Personal Property* (Official Form 206A/B)
- ☒ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☒ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☒ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☒ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☐ Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 07/16/2024

MM / DD / YYYY

✕ / s / Mohsin Y. Meghji

Signature of individual signing on behalf of debtor

Mohsin Y. Meghji

Printed name

Chief Restructuring Officer of Zachry Holdings, Inc

Position or relationship to debtor

In re: Zachry Enterprise Solutions, LLC**Case No. 24-90386**

Schedule A/B 8

Prepayments

Description	Name of holder of prepayment	Current value of debtor's interest
2023 VMWARE Renewal - PO# 578029	Paragon Micro Inc	\$154,488.97
23-24 SEASON INSTALLMENT 1 of 3	Spurs Sports & Entertainment	\$25,070.93
23-24 SEASON INSTALLMENT 2 of 3	Spurs Sports & Entertainment	\$25,070.93
23-24 SEASON INSTALLMENT 3 of 3	Spurs Sports & Entertainment	\$34,153.80
Advanced Database Security Support Svc Agreement	Rimini Street Inc	\$22,968.49
Cisco aMP-Security EA Bundle - YR 5 OF 5	Sirius	\$195,755.47
Cisco Flex 2.0 Year 2 Billing	Sirius	\$33,239.60
CommVault Metallic (BC-RSE-20) Renewal - year 3 of 3 PO#99121-560954	Paragon Micro Inc	\$40,146.60
CommVault Premier Maint. Renewal PO#: 099121-552757	Paragon Micro-CommVault	\$51,499.72
EDU Cloud Apps Learning Subscription PO#597254	Oracle America	\$17,305.21
Enterprise Account SSL, Subscription	Entrust	\$6,829.18
PO #602831 Adobe Annual Renewal	Adobe - CDW Direct	\$27,283.77
PO #602831 Adobe Annual Renewal	Adobe - CDW Direct	\$37,083.02
PO# 523282 - Year 5 of 6	Aspen Technology	\$1,127,972.22
PO# 561052 Oracle Cloud Services 5 yr plan	Oracle America	\$543,819.89
PO# 585168 Lightning Platform Starter and Sales Cloud	Salesforce	\$223,540.20
PO# 585972 HP ONE VIEW	Paragon Micro Inc	\$17,550.38
PO# 588641 Iprsm Corp Lease - YR 2 OF 3	Curtiss-Wright	\$54,576.06
PO# 594495 Email Security Year 1 of 3	Paragon Micro Inc	\$37,595.25
PO# 594709 Services and Support	Microsoft	\$31,398.98
PO# 595163 IIR Online Industrial Market Database Subscription	Industrial Information Resources	\$16,632.96
PO# 595163 IIR Online Industrial Market Database Subscription	Industrial Information Resources	\$7,827.28
PO# 596152 Executive Programs Leadership Team	Gartner Inc	\$119,889.45
PO# 596595 Annual S/W Maintenance and Support	Feith Systems & Software	\$25,665.52
PO# 597167 SW Maintenance Support	Hexagon (Integrgraph Corporation)	\$34,421.50
PO# 603175 Malwarebytes Renewal	SHI International (COBOL)	\$69,400.25
PO# 604189 Slack Enterprise Grid and Tax	Salesforce	\$10,915.84
PO# 604423 HRPayroll Maintenance, Visual COBOL server mnt	Sumtotal Systems	\$199,412.84
PO# 606209 SW Maintenance Support	Hexagon (Integrgraph Corporation)	\$104,775.25
PO# 606549 Falcon & Crowdstrike renewal Year 2 of 3.	MOXFIVE	\$340,780.28
PO# 606999 Software and Maintenance Renewal	Ineight Inc	\$37,253.93
PO# 607719 GOTO Software	SHI International	\$54,672.12

In re: Zachry Enterprise Solutions, LLC

Case No. 24-90386

Schedule A/B 8

Prepayments

Description	Name of holder of prepayment	Current value of debtor's interest
PO# 607887 SAP Enterprise Support	SAP AMERICA	\$76,134.71
PO# 607887 SAP Enterprise Support	SAP AMERICA	\$2,791.37
PO# 607887 SAP Enterprise Support	SAP AMERICA	\$27,831.51
PO# 607887 SAP Enterprise Support	SAP AMERICA	\$738.90
PO# 607887 SAP US Payroll Tax Process	SAP AMERICA	\$9,034.81
PO# 608326 Oracle E-Business Suite Support Svc Agreement	Rimini Street Inc	\$518,661.11
PO# 608916 Cloud Priority Support	Oracle America	\$111,172.84
PO# 609435 Workforce Software Support Services	Kronos Inc	\$322,257.26
PO# 609996 Bluebeam Subscription Upgrade	CDW Direct LLC	\$340,987.50
PO# 610007 IHS Accuris Subscription renewal Engineering	Allium Holding LLC	\$381,134.52
PO# 612680 Falcon DMS Doc Man License and Annual Maintenance	TSA Advet Technology	\$79,445.35
PO# 612982 Email Fraud Defense	Paragon Micro Inc	\$69,549.42
PO# 614529 Security Awareness Training Subscription Installment 2 of 2	KnowBe4	\$45,633.92
PO# 99121-553618 SCE YR3 of 3	Microsoft	\$195,224.03
PO# 99121-553827 EA Subscription Renewal	Microsoft	\$638,040.84
PO# 99121-574658 Visio 2, Power Automate, Project Plan 3 True up	Microsoft	\$5,882.51
PO# 99121-574659 SCE True up	Microsoft	\$8,333.04
PO# 99121-597874 Commvault Azure Cloud Backup 105TB	Paragon Micro Inc	\$14,136.75
PO# 99121-599768	Lumivero LLC	\$16,135.68
PO# 99121-600782 M365, Visio, Power BI	Microsoft	\$13,299.88
PO# 99121-600782 M365, Visio, Power BI	Microsoft	\$121,649.04
PO# PAM Year 2 of 3	MOXFIVE	\$42,533.40
PO#574878 IT Svc Mgt, Stkhldr, Data Encryption, Portf Mgt	Service Now Inc	\$62,171.51
RIS NA and Exec Briefings Energy Svc	IHS	\$18,957.00
SCE TRUE UP PO#574650	Microsoft	\$12,735.15
Security Awareness Training Subscription Installment 1 of 2	KnowBe4	\$30,422.60
SIMS Annual Hosting & License Fee	Application International	\$130,904.80
Smartnet Renewal 3YR - year 2	De Lage Landen Financial	\$175,380.98
Solar Winds SRM annual Subscription	Paragon Micro Inc	\$60,579.59
	TOTAL:	\$7,260,755.91

In re: Zachry Enterprise Solutions, LLC**Case No. 24-90386**

Schedule A/B 77

Other property of any kind not already listed

Other property of any kind not already listed		Current value of debtor's interest
Briggs Ranch membership		Undetermined
Club Giraud membership		Undetermined
Houston Astros Tickets; Houston Texans Suite		Undetermined
Intercompany Receivables-Zachry Holdings, Inc		\$25,001,359.88
Majetic Theater season tickets		Undetermined
Other Receivables-Trillium Advisory Group, ULC		\$193,500.00
Other Receivables-Zachry Exploration, LLC		\$15,776.78
Texas A&M Football tickets		Undetermined
The Argyle account		Undetermined
TOTAL:		\$25,210,636.66

In re: Zachry Enterprise Solutions, LLC
Case No. 24-90386
Schedule D, Part 1
Creditors Who Have Claims Secured by Property

Line	Creditor's Name	Address 1	City	State	Zip	Date incurred	Account number (last 4 digits)	Multiple creditors (Y/N)	If multiple creditors, specify each creditor, including this creditor, and its relative priority.	Describe debtor's property that is subject to a lien	Describe the lien	Insider / related party (Y/N)	Codebtor (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim <small>Do not deduct the value of collateral.</small>	Value of collateral that supports this claim
2.1	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and fixture property	Term Loan	N	Y	N	N	N	\$156,936,907.12	Undetermined
2.2	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and fixture property	Revolving Loan	N	Y	N	N	N	\$50,219,810.28	Undetermined
2.3	Bank of America	P.O. Box 300	San Antonio	TX	78291	12/6/2023	N/A	Y	First Priority	Personal property and fixture property	Revolving Loan	N	Y	N	N	N	\$75,214,535.21	Undetermined
2.4	Bank of America	P.O. Box 300	San Antonio	TX	78291	1/6/2015	1617	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.5	Bank of America	P.O. Box 300	San Antonio	TX	78291	2/25/2019	9428	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.6	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/27/2022	1080	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.7	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/22/2022	1127	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.8	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/16/2022	1192	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.9	Bank of America	P.O. Box 300	San Antonio	TX	78291	3/9/2023	1312	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.10	Bank of America	P.O. Box 300	San Antonio	TX	78291	6/5/2023	1382	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
TOTAL:																	\$282,371,252.61	Undetermined

In re: Zachry Enterprise Solutions, LLC
Case No. 24-90386
Schedule E/F, Part 1
Creditors Who Have PRIORITY Unsecured Claims

Line	Priority Creditors Name	Creditor Notice Name	Address 1	City	State	Zip	Country	Date incurred	Account number (last 4 digits)	Specify Code subsection: 11 § U.S.C. 507(a)()	Basis for claim	Subject to offset (Y/N)	Contingent (Y/N)	Unliquidated (Y/N)	Disputed (Y/N)	Total claim	Priority amount
2.1	Alabama Department of Revenue		PO Box 327430	Montgomery	AL	36132-7430		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.2	Alief Independent School District Tax Office		PO Box 368	Alief	TX	77411		Undetermined	x9284	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.3	Bexar County Tax Assessor Collector		PO Box 2903	San Antonio	TX	78299-2903		Undetermined	x4644	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.4	Brazoria County Tax Office, Texas		451 N Velasco	Angleton	TX	77515		Undetermined	Undetermined	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.5	Brazos County Tax Collector		4151 County Park Ct.	Bryan	TX	77802		Undetermined	x9262	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.6	City and County of Denver Treasury Division		PO Box 17420	Denver	CO	80217-0420		Undetermined	x7000	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.7	Colorado Department of Revenue		PO Box 17087	Denver	CO	80217-0087		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.8	Douglas County Treasurer		PO Box 2855	Omaha	NE	68103-2855		Undetermined	x807B	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.9	Georgia Department of Revenue		PO Box 740397	Atlanta	GA	30374-0397		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.10	Harris County Tax Assessor Collector		PO Box 4622	Houston	TX	77210-4622		Undetermined	x9284	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.11	Idaho State Tax Commission		PO Box 56	Boise	ID	83756-0056		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.12	Kansas Corporate Tax		915 SW Harrison St	Topeka	KS	66612-1588		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.13	Lake County Government		2293 North Main Street	Crown Point	IN	46307		Undetermined	x5600	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.14	Mecklenburg County Tax Assessor Collector		PO Box 71063	Charlotte	NC	28272-1063		Undetermined	xined	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.15	Minnesota Franchise Tax Board		600 N Robert St, Mail Station 1250	St. Paul	MN	55145-1250		Undetermined	x2706	8	Franchise Tax	N	N	Y	N	Undetermined	Undetermined
2.16	Nueces County Tax Assessor/Collector		PO Box 2810	Corpus Christi	TX	78403-2810		Undetermined	x1280000	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.17	Parish of Ascension Sheriff & Tax Collector		PO Box 118	Gonzales	LA	70707-0118		Undetermined	xined	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.18	Texas Comptroller of Public Accounts		PO Box 149348	Austin	TX	78714-9348		Undetermined	x329	8	Franchise Tax	N	N	Y	N	Undetermined	Undetermined
2.19	Texas Comptroller of Public Accounts		PO Box 149348	Austin	TX	78714-9348		Undetermined	x4329	8	Sales & Use Tax	N	N	N	N	4,839.79	4,839.79
2.20	Travis County Tax Office		PO Box 149328	Austin	TX	78714-9328		Undetermined	x68920000000	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.21	Utah State Tax Commission		210 N 1950 W	Salt Lake City	UT	84134-0300		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.22	Wake County Tax Administration		PO Box 580084	Charlotte	NC	28258-0084		Undetermined	x5903	8	Property Tax	N	N	Y	N	Undetermined	Undetermined
2.23	Wisconsin Department of Revenue		PO Box 8908	Madison	WI	53708-8908		Undetermined	x2706	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
																\$4,839.79 +	\$4,839.79 +
														TOTAL:		Undetermined	Undetermined

In re: Zachry Enterprise Solutions, LLC
Case No. 24-90386
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.1	11:11 SYSTEMS INC		1235 NORTH LOOP WEST		HOUSTON	TX	77008		Undetermined	Trade Payables	N	N	N	N	48,996.51
3.2	AC DISTRIBUTION INC		5638 BEAR LANE		CORPUS CHRISTI	TX	78405		Undetermined	Trade Payables	N	N	N	N	5,293.53
3.3	ALAMO HEIGHT MINOR EMERGENCY		903 AUSTIN HWY		SAN ANTONIO	TX	78209		Undetermined	Trade Payables	N	N	N	N	45,358.45
3.4	ALUMA SYSTEMS CONCRETE CONSTRU		PO BOX 91473		CHICAGO	IL	60693		Undetermined	Trade Payables	N	N	N	N	467.78
3.5	AMERICAN FOOD & VENDING SER MO		124 METROPOLITAN PARK DRIVE		LIVERPOOL	NY	13088		Undetermined	Trade Payables	N	N	N	N	12,206.14
3.6	APEX SYSTEMS LLC		P. O. BOX 411289		BOSTON	MA	02241-1289		Undetermined	Trade Payables	N	N	N	N	413,446.70
3.7	ARISTOTLE INTERNATIONAL INC.		205 PENNSYLVANIA AVE SE		WASHINGTON	DC	20003		Undetermined	Trade Payables	N	N	N	N	5,505.06
3.8	ASSOCIATES FOR INTERNATIONAL		PO BOX 845411		BOSTON	MA	02284-5411		Undetermined	Trade Payables	N	N	N	N	750.00
3.9	AT&T CORP		PO BOX 5019		CAROL STREAM	IL	60197-5019		Undetermined	Trade Payables	N	N	N	N	5,318.05
3.10	AT&T MOBILITY II LLC		PO BOX 6463		CAROL STREAM	IL	60197-6463		Undetermined	Trade Payables	N	N	N	N	38.55
3.11	AVEVA SOFTWARE LLC		33183 COLLECTION CENTER DRIVE		CHICAGO	IL	60693-0331		Undetermined	Trade Payables	N	N	N	N	198,338.64
3.12	AVI SYSTEMS INC		PO BOX 842607		KANSAS CITY	MO	64184-2607		Undetermined	Trade Payables	N	N	N	N	7,167.10
3.13	B KNOX CONSULTING LLC		646 DIDGERIDOO TRAIL		NEW BRAUNFELS	TX	78132		Undetermined	Trade Payables	N	N	N	N	1,745.25
3.14	BALLANTYNE TECHNOLOGY GROUP LL		1 SLIDING ROCK LANE		LANDRUM	SC	29356		Undetermined	Trade Payables	N	N	N	N	37,580.64
3.15	BEN E KEITH COMPANY		PO BOX 1570		FT WORTH	TX	76101		Undetermined	Trade Payables	N	N	N	N	935.27
3.16	BOBBY C BARROW		Address on File						Undetermined	Trade Payables	N	N	N	N	1,569.50
3.17	CDW DIRECT LLC		PO BOX 75723		CHICAGO	IL	60675-5723		Undetermined	Trade Payables	N	N	N	N	76,201.05
3.18	CHARTER COMMUNICATION HOLDING		PO BOX 60074		CITY OF INDUSRTY	CA	91716-0074		Undetermined	Trade Payables	N	N	N	N	590.83
3.19	CINTAS CORPORATION		PO BOX 630921		CINCINNATI	OH	45263-0921		Undetermined	Trade Payables	N	N	N	N	630.12
3.20	CLUB GIRAUD		707 N ST MARYS STREET		SAN ANTONIO	TX	78205		Undetermined	Trade Payables	N	N	N	N	457.75
3.21	COMCAST HOLDING CORPORATION		PO BOX 70219		PHILADELPHIA	PA	19176-0219		Undetermined	Trade Payables	N	N	N	N	23.09
3.22	CONCORD MARKETING SOLUTIONS IN		195 EXCHANGE BLVD		GLENDALE HEIGHTS	IL	60139		Undetermined	Trade Payables	N	N	N	N	4,649.65
3.23	CONNECTA SATELLITE SOLUTIONS		2830 SHELTER ISLAND DR		SAN DIEGO	CA	92106		Undetermined	Trade Payables	N	N	N	N	187.85
3.24	CONSOLIDATED ELECTRICAL DISTRI		PO BOX 850658		MINNEAPOLIS	MN	55485-0658		Undetermined	Trade Payables	N	N	N	N	135.99
3.25	CORPORATE TRAVEL MGMNT NORTH A		2120 S 72ND STREET		OMAHA	NE	68124		Undetermined	Trade Payables	N	N	N	N	43,332.37
3.26	DISA GLOBAL SOLUTION INC		DEPT 3731		DALLAS	TX	75312-3731		Undetermined	Trade Payables	N	N	N	N	1,627.82
3.27	DONNELLEY FINANCIAL LLC		PO BOX 830181		PHILADELPHIA	PA	19182-0181		Undetermined	Trade Payables	N	N	N	N	2,642.19
3.28	EAP CONSULTANTS LLC		1850 PARKWAY PLACE STE 700		MARIETTA	GA	30067		Undetermined	Trade Payables	N	N	N	N	2,414.35
3.29	EDROY COOPERATIVE GIN CO		PO BOX 1106		ODEM	TX	78370		Undetermined	Trade Payables	N	N	N	N	6,243.75
3.30	ENGIE RESOURCES LLC		1990 POST OAK BLVD		HOUSTON	TX	77056		Undetermined	Trade Payables	N	N	N	N	2,354.01

In re: Zachry Enterprise Solutions, LLC
Case No. 24-90386
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent (Y/N)	Unliquidated (Y/N)	Disputed (Y/N)	Amount of claim
3.31	EVERGE GROUP LLC		PO BOX 29647		DALLAS	TX	75229-9647		Undetermined	Trade Payables	N	N	N	N	534,584.81
3.32	FACTIVA INC		PO BOX 30994		NEW YORK	NY	10087-0994		Undetermined	Trade Payables	N	N	N	N	583.54
3.33	FEDEX CORPORATION		PO BOX 660481		DALLAS	TX	75266-0481		Undetermined	Trade Payables	N	N	N	N	5,846.31
3.34	FIS CAPITAL MARKETS US LLC		PO BOX 4535		CAROL STREAM	IL	60197-4535		Undetermined	Trade Payables	N	N	N	N	3,026.41
3.35	FRANKLIN COVEY CLIENT SALES IN		PO BOX 25127		SALT LAKE CITY	UT	84125-0127		Undetermined	Trade Payables	N	N	N	N	32,724.40
3.36	GARTNER INC		PO BOX 911319		DALLAS	TX	75391-1319		Undetermined	Trade Payables	N	N	N	N	118,880.74
3.37	Gray, S.	Robert W. Schmidt Law Firm, PLLC	1502 West Avenue		Austin	TX	78701		Undetermined	Employment Litigation	N	Y	Y	Y	Undetermined
3.38	GREAT AMERICAN FINANCIAL SER		P.O. BOX 660831		DALLAS	TX	75266-0831		Undetermined	Trade Payables	N	N	N	N	698.55
3.39	HEWLETT PACKARD FINANCIAL		PO BOX 402582		ATLANTA	GA	30384-2582		Undetermined	Trade Payables	N	N	N	N	372,724.06
3.40	HIBLER TAXIDERMIST INC		209 SOUTH 5TH ST		KINGSVILLE	TX	78363		Undetermined	Trade Payables	N	N	N	N	7,864.37
3.41	HIBLER WILD GAME PROCESSING IN		207 5TH STREET		KINGSVILLE	TX	78363		Undetermined	Trade Payables	N	N	N	N	1,520.45
3.42	HICKS THOMAS LLP		700 LOUISIANA ST		HOUSTON	TX	77002		Undetermined	Trade Payables	N	N	N	N	452,903.00
3.43	HIRERIGHT GIS INTERMEDIATE HUB CITY OVERHEAD DOOR CO INC		PO BOX 847891		DALLAS	TX	75284-7891		Undetermined	Trade Payables	N	N	N	N	10,433.68
3.44	INC		1402 CATHEAD RD		CORPUS CHRISTI	TX	78409		Undetermined	Trade Payables	N	N	N	N	430.84
3.45	IBM CORPORATION		PO BOX 676673		DALLAS	TX	75267-6673		Undetermined	Trade Payables	N	N	N	N	1,478,038.14
3.46	IDEAGEN TECHNOLOGY LTD		1 MERE WAY, RUDDINGTON		NOTTINGHAM	UK	NG11 6JS	UNITED KINGDOM	Undetermined	Trade Payables	N	N	N	N	7,863.92
3.47	INFOKEEPERS OF PUERTO RICO		PO BOX 2358		TOA BAJA	PR	00951		Undetermined	Trade Payables	N	N	N	N	213.87
3.48	IRON MOUNTAIN RECORDS		PO BOX 915004		DALLAS	TX	75391-5004		Undetermined	Trade Payables	N	N	N	N	16,206.42
3.49	ITSADVY LLC		PO BOX 3296		GLEN ELLYN	IL	60138-3296		Undetermined	Trade Payables	N	N	N	N	3,671.14
3.50	KING RANCH INC		PO BOX 1090		KINGSVILLE	TX	78364-1266		Undetermined	Trade Payables	N	N	N	N	1,870.96
3.51	LENDER PROTECTIVE SERVICES INC		11314 SIR WINSTON		SAN ANTONIO	TX	78216		Undetermined	Trade Payables	N	N	N	N	4,295.36
3.52	LINDA J OGRADY		Address on File						Undetermined	Trade Payables	N	N	N	N	134.13
3.53	LINKEDIN CORPORATION		62228 COLLECTIONS CENTER DR		CHICAGO	IL	60693-0622		Undetermined	Trade Payables	N	N	N	N	53,355.46
3.54	LONE STAR REPROGRAPHICS INC		227 W NAKOMA		SAN ANTONIO	TX	78216		Undetermined	Trade Payables	N	N	N	N	696.05
3.55	MARK S UNTIEDT		Address on File						Undetermined	Trade Payables	N	N	N	N	9,842.01
3.56	MCI COMMUNICATION SERVICES INC		PO BOX 15043		ALBANY	NY	12212-5043		Undetermined	Trade Payables	N	N	N	N	71.49
3.57	MCKINSEY & COMPANY INC		PO BOX 7247-7255		PHILADELPHIA	PA	19170-7255		Undetermined	Trade Payables	N	N	N	N	945,000.00
3.58	MICROSOFT CORPORATION		One Microsoft Way		REDMOND	WA	98052-6399		Undetermined	Trade Payables	N	N	N	N	1,028.33
3.59	NATIONAL BENEFIT PLANS LTD		PO BOX 690145		SAN ANTONIO	TX	78269-0145		Undetermined	Trade Payables	N	N	N	N	976.12
3.60	NAVEX GLOBAL INC		PO BOX 60941		CHARLOTTE	NC	28260		Undetermined	Trade Payables	N	N	N	N	2.06

In re: Zachry Enterprise Solutions, LLC
Case No. 24-90386
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.61	NEW BRAUNFELS WELDERS		1229A INDUSTRIAL DR		NEW BRAUNFELS	TX	78130-3609		Undetermined	Trade Payables	N	N	N	N	418.00
3.62	NORTH AMERICAN VIDEO CORP		1335 S ACACIA AVENUE		FULLERTON	CA	92831		Undetermined	Trade Payables	N	N	N	N	429.00
3.63	NTT DATA BUSINESS SOLUTIONS IN		10856 REED HARTMAN HWY		CINCINNATI	OH	45242		Undetermined	Trade Payables	N	N	N	N	14,957.58
3.64	OIL PATCH PETROLEUM INC		1526 N PADRE ISLAND DR		CORPUS CHRISTI	TX	78408-2349		Undetermined	Trade Payables	N	N	N	N	6,446.97
3.65	ORACLE AMERICA INC		1910 ORACLE PARKWAY		RESTON	VA	20190		Undetermined	Trade Payables	N	N	N	N	8,367.76
3.66	P&I SUPPLY CO		2220 N FARES AVE		EVANSVILLE	IN	47711-3957		Undetermined	Trade Payables	N	N	N	N	20,561.10
3.67	PARAGON MICRO INC		PO BOX 775695		CHICAGO	IL	60677-5695		Undetermined	Trade Payables	N	N	N	N	138,120.05
3.68	QUANTUM OFFICE SOLUTIONS INC		PO BOX 660831		DALLAS	TX	75266-0831		Undetermined	Trade Payables	N	N	N	N	630.31
3.69	QUILL CORPORATION		PO BOX 37600		PHILADELPHIA	PA	19101-0600		Undetermined	Trade Payables	N	N	N	N	24.89
3.70	RACHEL D BOECHLER		Address on File						Undetermined	Trade Payables	N	N	N	N	900.00
3.71	RANDY L BROWN		Address on File						Undetermined	Trade Payables	N	N	N	N	45,485.64
3.72	REBOOT IO INC		2775 PEARL STREET		BOULDER	CO	80302		Undetermined	Trade Payables	N	N	N	N	27,145.32
3.73	RESOURCES GLOBAL PROFESSIONALS		PO BOX 740909		LOS ANGELES	CA	90074-0909		Undetermined	Trade Payables	N	N	N	N	39,121.60
3.74	Retirement Incentive Unit Plan 001		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	662,707.00
3.75	Retirement Incentive Unit Plan 002		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	243,948.10
3.76	Retirement Incentive Unit Plan 003		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	388,641.00
3.77	Retirement Incentive Unit Plan 004		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	711,088.42
3.78	Retirement Incentive Unit Plan 005		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	621,569.00
3.79	Retirement Incentive Unit Plan 006		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	504,280.00
3.80	Retirement Incentive Unit Plan 007		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	189,687.00
3.81	Retirement Incentive Unit Plan 008		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	189,867.00
3.82	Retirement Incentive Unit Plan 009		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	1,101,528.00
3.83	Retirement Incentive Unit Plan 010		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	332,384.00
3.84	Retirement Incentive Unit Plan 011		Address on File						1/1/2024	Retirement Incentive Unit Plan	N	N	N	N	1,290,495.00
3.85	SAFANAD DC I LLC		7990 QUANTUM DRIVE		VIENNA	VA	22182		Undetermined	Trade Payables	N	N	N	N	9,208.57
3.86	SCADA SYSTEMS LTD		P O BOX 37247		PARNELL AUKLAND	NZ		NEW ZEALAND	Undetermined	Trade Payables	N	N	N	N	5,543.00
3.87	SERVICENOW INC		PO BOX 731647		DALLAS	TX	75373-1647		Undetermined	Trade Payables	N	N	N	N	7,867.06
3.88	SHI INTERNATIONAL CORP		PO BOX 952121		DALLAS	TX	75395-2121		Undetermined	Trade Payables	N	N	N	N	2,509.23
3.89	SIRIUS COMPUTER SOLUTIONS INC		PO BOX 202289		DALLAS	TX	75320-2289		Undetermined	Trade Payables	N	N	N	N	257.10
3.90	STAPLES CONTRACT & COMMERCIAL		PO BOX 660409		DALLAS	TX	75266-0409		Undetermined	Trade Payables	N	N	N	N	8.43

In re: Zachry Enterprise Solutions, LLC
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Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.91	STATE FIRE MARSHAL SURETEC INFORMATION SYSTEMS IN		PO BOX 6100		TALLAHASSEE	FL	32314-6100		Undetermined	Trade Payables	N	N	N	N	150.00
3.92			9500 ARORETUM BLVD		AUSTIN	TX	78759		Undetermined	Trade Payables	N	N	N	N	16,250.00
3.93	SUSMAN GODFREY LLP		1000 LOUISIANA ST STE 5100		HOUSTON	TX	77002		Undetermined	Trade Payables	N	N	N	N	97,532.74
3.94	SYSTEM ONE HOLDINGS LLC		PO BOX 644722		PITTSBURGH	PA	15264-4722		Undetermined	Trade Payables	N	N	N	N	360,567.02
3.95	THE PITNEY BOWES BANK INC		PO BOX 981026		BOSTON	MA	02298-1026		Undetermined	Trade Payables	N	N	N	N	73.54
3.96	THE VINE WELLNESS GROUP LLC		14802 JONES MALTSBERGER RD		SAN ANTONIO	TX	78247		Undetermined	Trade Payables	N	N	N	N	480.00
3.97	TIME WARNER CABLE		PO BOX 223085		PITTSBURGH	PA	15251-2085		Undetermined	Trade Payables	N	N	N	N	889.42
3.98	TRANE US INC		3838 WOW RD UNIT B		CORPUS CHRISTI	TX	78413		Undetermined	Trade Payables	N	N	N	N	5,660.95
3.99	TRILLIUM ADVISORY GROUP ULC		PO BOX 65103		CALGARY	AL	T2N 4T6	CANADA	Undetermined	Trade Payables	N	N	N	N	73,581.60
3.100	TSA ADVET TECHNOLOGIES		4722 CAMPBELLS RUN ROAD		PITTSBURGH	PA	15205		Undetermined	Trade Payables	N	N	N	N	35,145.00
3.101	U BAR RANCH INC		PO BOX 240130		SAN ANTONIO	TX	78224-0130		Undetermined	Trade Payables	N	N	N	N	2,712.00
3.102	UNACOPY INC	UCI BUSINESS SYSTEMS	1000 S ADAMS		AMARILLO	TX	79101		Undetermined	Trade Payables	N	N	N	N	2,501.25
3.103	VCA CONSULTING LLC		3536 ACROPOLIS WAY		PLANO	TX	75074		Undetermined	Trade Payables	N	N	N	N	15,870.97
3.104	VERITRUST CORPORATION		7804 FAIRVIEW RD		CHARLOTTE	NC	28226-4998		Undetermined	Trade Payables	N	N	N	N	235.41
3.105	VERIZON BUSINESS		PO BOX 15043		ALBANY	NY	12212-5043		Undetermined	Trade Payables	N	N	N	N	3,814.99
3.106	WEBB AC LAWN & GARDEN INC		P O BOX 143		KINGSVILLE	TX	78364		Undetermined	Trade Payables	N	N	N	N	298.68
3.107	WELKIN TECHNOLOGIES LLC		10926 DAVID TAYLOR DR STE 120		CHARLOTTE	NC	28262		Undetermined	Trade Payables	N	N	N	N	24,370.32
3.108	WINDSTREAM CORPORATION		PO BOX 9001013		LOUISVILLE	KY	40290		Undetermined	Trade Payables	N	N	N	N	34,083.04
3.109	XEROX CORPORATION		PO BOX 802555		CHICAGO	IL	60680		Undetermined	Trade Payables	N	N	N	N	14,650.74
3.110	XPRESSMYSELF COM LLC		PO BOX 24599		NEW YORK	NY	10087		Undetermined	Trade Payables	N	N	N	N	297.59
3.111	ZACHRY PHILIPPINES INC		9TH FLR ROBINSONS CYBER OMEGA		PASIG CITY, MANILA	PH	1605	PHILIPPINES	Undetermined	Trade Payables	N	N	N	N	140,710.00
														TOTAL:	12,385,766.00

In re: Zachry Enterprise Solutions, LLC

Case No. 24-90386

Schedule G

Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.1	Blue Cross and Blue Shield of Texas		P.O. Box 660044		Dallas	TX	75266-0044		Employee Benefits: HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.2	Cigna Global Health Benefits		P.O. Box 15111		Wilmington	DE	19850		Employee Benefits: Business Travel Medical	Undetermined	
2.3	CVS/Caremark		One CVS Drive		Woonsocket	RI	02895		Employee Benefits: Prescription Drugs for HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.4	Hartford Life & Accident Insurance Company		P.O. Box 2999	Attn: Benefit Management Services, Group Life Claim Dept.	Hartford	CT	06104-2999		Employee Benefits: Business Travel Accident	Undetermined	
2.5	Insurance Cost Sharing Agreement Parties								Insurance Cost Sharing Agreement	Undetermined	
2.6	MetLife		200 Park Avenue		New York	NY	10166		Employee Benefits: Critical Illness, Hospital Indemnity, & Accident Insurance	Undetermined	
2.7	MetLife Dental		P. O. Box 981282		El Paso	TX	79998-1282		Employee Benefits: Enhanced & Standard Dental	Undetermined	
2.8	MetLife Vision		P. O. Box 385018		Birmingham	AL	35238-5018		Employee Benefits: Group Vision	Undetermined	
2.9	Pan-American Life		PO Box 981644		El Paso	TX	79998-1644		Employee Benefits: Basic Medical	Undetermined	
2.10	Quantum Financial Services		322 El Paso St		San Antonio	TX	78207		Lease Agreement 003-1714321-000 for Office Equipment	10 Month(s)	
2.11	Stars Information Solutions		12813 Wetmore Rd.		San Antonio	TX	78247		Support Agreement 46436 for Hardware Support	Undetermined	
2.12	Tax Sharing Agreement Parties								Tax Sharing Agreement	Undetermined	
2.13	The Standard		1100 SW 6th Avenue		Portland	OR	97204-1093		Employee Benefits: Basic & Voluntary Term Life, AD&D, Short-Term Disability and Long-Term Disability	Undetermined	
2.14	Zachry Holdings, Inc.		P.O. Box 240130		San Antonio	TX	78224-0130		Employee Benefits: Employee Assistance Program	Undetermined	