UNITED STATES BANKRUPTCY COURT DISTRICT OF Delaware In Re. AgileThought, Inc. Case No. 23-11305 Lead Case No. 23-11294 Debtor(s) ☑ Jointly Administered **Monthly Operating Report** Chapter 11 Reporting Period Ended: 01/31/2025 Petition Date: 08/27/2023 Months Pending: 17 Industry Classification: 5 Reporting Method: Accrual Basis (Cash Basis () Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) \boxtimes Statement of cash receipts and disbursements XBalance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit \boxtimes Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer /s/ Gregory J. Flasser Gregory J. Flasser Signature of Responsible Party Printed Name of Responsible Party

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Potter Anderson Corroon LLP

P.O. Box 951 Address

1313 North Market Street, 6th Floor

05/08/2025

Date

Debtor's Name Agile Thought, Inc.

Case No. 23-11305

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Pa	rt 1: Cash Reccipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$2,002,681	
b.	Total receipts (net of transfers between accounts)	\$0	\$4,060,029
c.	Total disbursements (net of transfers between accounts)	\$40,530	\$1,404,411
d.	Cash balance end of month (a+b-c)	\$1,962,151	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$40,530	
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$241,039,870	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$241,039,870	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$242,421,870	
e.	Total assets	\$411,656,870	
f.	Postpetition payables (excluding taxes)	\$4,148,517	
g.	Postpetition payables past due (excluding taxes)	\$1,571,220	
h.	Postpetition taxes payable	\$1,720	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$44150,237	
k.	Prepetition secured debt	\$43,719,940	
1.	Prepetition priority debt	\$823,040	
m.	Prepetition unsecured debt	\$135,503,860	
n.	Total liabilities (debt) (j+k+l+m)	\$184,197,077	
0.	Ending equity/net worth (e-n)	\$227,459,793	
Da	t 3: Assets Sold or Transferred	C + 124 - 1	
	Co. Assets sold of Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	
b.	Total payments to third parties incident to assets being sold/transferred	3 0	\$0
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$6	\$0
Par	t 4: Income Statement (Statement of Operations)		
	of generally applicable to Individual Debtors, See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$767,000	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$653,000	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$51,000	
k.	Profit (loss)	\$-1,471,000	\$-13,631,620

Debtor's Name Agile Phought, Inc.

Case No. 23-11305

			Approved	Approved	Paid Current	Pa	
			Current Month	Completive	Month	Cumui	
		s (bankruptcy) Aggregate Total	The Court of the C			2.03	
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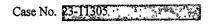
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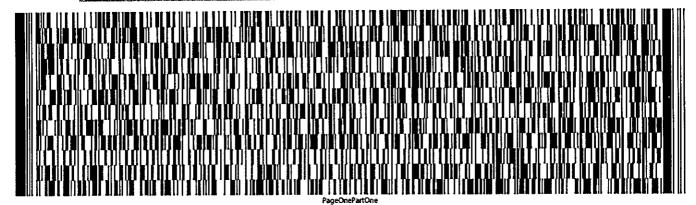
Debtor	's Name	AgileThought, Inc.		in the second se	C	ase No. 23-(13(5 34 24 5 3 6 4 5 7
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c.	All pr	ofessional fees and expenses (de	btor & committees)				

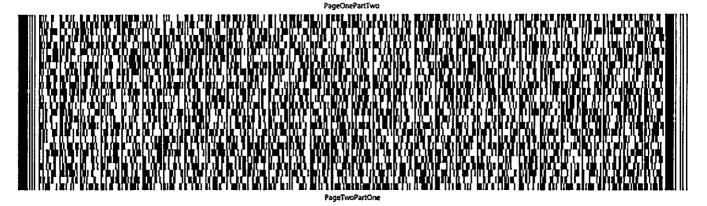
Pa	rt 6: Postpetition T	Faxes	Cui	rent Month	Cumulative
a.	Postnetition incom	ne taxes accrued (local, state, and federal)			0.40 000
а. b.	•	ne taxes paid (local, state, and federal)		\$0 \$0	\$40,725
С.	-	over payroll taxes accrued			\$91,952
d.	-	eyer payroll taxes accrued	-	\$0	\$0
е.	Postpetition prope			\$0	\$0
f.		taxes accrued (local, state, and federal)		\$0	\$0
g.	-	taxes paid (local, state, and federal)		\$0	\$0
g.	r ostpetition other	taxes pard (rocal, state, and rederar)		\$0	\$0
Pa	rt 7: Questionnaire	- During this reporting period:			
a.	Were any payment	s made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payment without court appro	s made outside the ordinary course of business oval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payment	s made to or on behalf of insiders?	Yes 💿	No 🔘	
d.	Are you current on	postpetition tax return filings?	Yes 💽	No O	
e.	Are you current on	postpetition estimated tax payments?	Yes 💽	No O	
f.	Were all trust fund	taxes remitted on a current basis?	Yes O	No 💽	
g.		petition borrowing, other than trade credit?	Yes O	No 💿	
h.	Were all payments the court?	made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💽	-	(if no, see Instructions)
		General liability insurance?	Yes 💽	No O	(,
		If yes, are your premiums current?	Yes 💽	-	(if no, see Instructions)
i.	Has a plan of reorga	anization been filed with the court?	Yes (No 💿	, , , , , , , , , , , , , , , , , , , ,
ς.	_	stement been filed with the court?	Yes O	No 💿	
l.		th quarterly U.S. Trustee fees as	Yes 💿	No O	

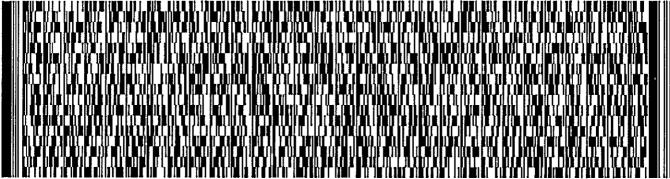
Deb	tor's Name Agile I hought, Inc.	Case No. 23-11305
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	SC SC
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	
h.	All other expenses	<u> </u>
i.	Total expenses in the reporting period (e+f+g+h)	30
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ○ No ○ N/A •
thr being a second seco	704, 1106, and 1107. The United States Trustee will use this information S.C. § 1930(a)(6). The United States Trustee will also use this information ough the bankruptcy system, including the likelihood of a plan of reorgating prosecuted in good faith. This information may be disclosed to a bank needed to perform the trustee's or examiner's duties or to the appropriate of endorment agency when the information indicates a violation or potential purposes. For a discussion of the types of routine disclosure ecutive Office for United States Trustee's systems of records notice, UST cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the row, justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this aversion of your bankruptcy case or other action by the United States Trustee's regulation are true and correct and that I have been authorizate.	on to evaluate a chapter 11 debtor's progress nization being confirmed and whether the case is alkruptcy trustee or examiner when the information federal, state, local, regulatory, tribal, or foreign nitial violation of law. Other disclosures may be res that may be made, you may consult the [7-001, "Bankruptcy Case Files and Associated notice may be obtained at the following link: http://s information could result in the dismissal or istee. 11 U.S.C. § 1112(b)(4)(F).
Sign	nature of Responsible Party nd Down Manager 05/0	es P Carroll d Name of Responsible Party 8/2025
Sign	nature of Responsible Party Printe nd Down Manager 05/0	d Name of Responsible Party

Debtor's Name Agile I hought, Inc.





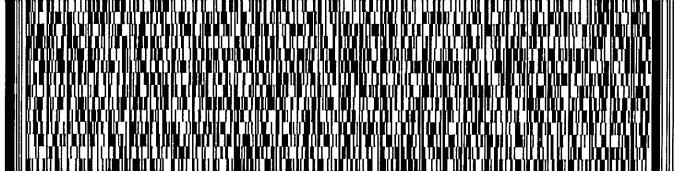




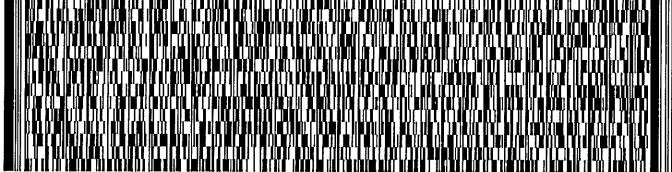
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Debtor's Name Agile I hought, Inc.

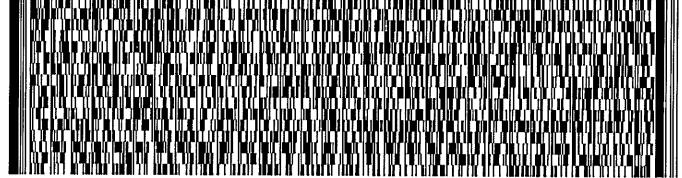
Case No. 23-11305



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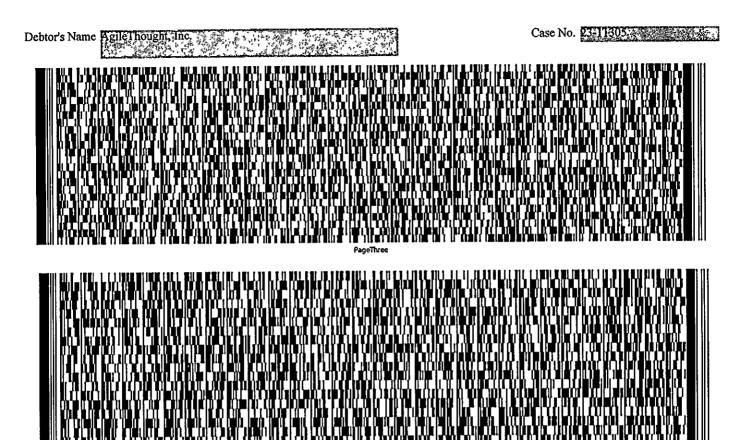


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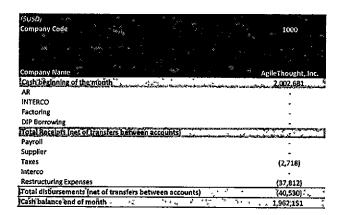


AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles) Balance Sheet by Entity

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$= \delta_{\mathbf{x}_{i}} = \mathbf{x}_{i} \cdot \mathbf{\hat{x}}_{i} \cdot \mathbf{\hat{x}}_{i-1} \cdot $	Mary & Barrier Commencer
Company Name	AgileThought, Inc.
CURRENT ASSETS	Agric Hought, file.
Cash Restricted Cash	1,962
Accounts Receivable	
Unbilled A/R	- -
Other Debtors New Co Old Co. AR	ż
Related Parties and Subsidiaries AR	0 2 40,43 5
Advanced payments	23
Other Assets Recoverable TAX	
Recoverable VAT	(0)
Total Current Assets	242,421
NON CURRENT ASSETS	
Net fixed assets	•
Other Debtors LT	•
Security deposit Software & licenses	•
Brand	•
Commercial Relations	•
Goodwill	19,334
Deferred Taxes A Investment in Shares	962
Right of Use Assets	148,939
Total Non Current Assets	169,235
TOTAL ASSETS	411,656
CURRENT LIABILITIES	
Bank loans	50,227
Finance Lease Liabilities	0
Liabilities Pre	1,565
Accruals	200
Other Current Liabilities Bonuses provision	•
New Co Old Co. AP	-
Related Parties and Subsidiaries AP	129,530
Cash Earnouts ST Other payable taxes	2,591
Payable VAT	2
Income taxes	82
Lease liability ST	-
Unearned Revenue Unearned Cost	-
Total Current Liabilities	184,196
LONG TERM LIABILITIES	
Bank loans LT	
Fianance Lease LT	- -
Cash Earnout LT	-
Accrued liabilities LT Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	**************************************
STOCKHOLDERS EQUITY	
Stockholders Equity	283,913
Retained Earnings Net Income	(55,364)
od	(1,090)
Accumulated other comprehensive loss	•
TOTAL STOCKHOLDERS EQUITY TOTAL LIABILITIES AND EQUITY	227,459
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AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD) Company Code Company Name	1000 AgileThought, Inc.
Revenue	•
Intercompany revenue	=
Cost	=
Intercompany Cost	-
Gross Margin	-
Sales Staff	
	-
Sales Staff Bonus	•
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	•
Travel & Entertainment	-
Professional Services	-
Marketing	-
Rent & Maintenance	-
Computing & Equipment	-
IT infrastructure	-
Training & Recruiment	•
Telephone & Communications	•
Severance Provisions	-
Bank Commissions	•
Other General Expenses	•
Reserve for Doubtful Collection Accounts	•
Intercompany Expenses Expense new co & old co	-
Total General Expenses	
LOVER CATHEREN EXPRISES	-
Other Expenses	_
Change in fair value impairment	_
Other Revenue	_
Restructuring Expenses	_
Reorganization Items	51
D&A	
Operating Profit + 31	(51)
Paid Interests	653
Fines & Panatties	
Intercompany Interest	
Interest new co & old co	•
FX Loss	508
Gained Interests	•
FX Gain	259
Total Financial Expenses	1,420
Earnings Before Taxes	/ * (1,471) 意志為
Taxes	•
Deferred Taxes	
Net Income A Comment of the Comment	(1,471) 🦠 🐃