#### UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF Delaware
In Re. AgileThought Brasil Servicos de Const Software  Debtor(s)	ultoria Em § § ———— § §	Case No. 23-11353  Lead Case No. 23-11294   ☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 01/31/2025		Petition Date: 08/29/2023
Months Pending: 17		Industry Classification: 5 4 1 5
Reporting Method: Accrua	ıl Basis 💿	Cash Basis 🔿
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order	for relief):	0
Supporting Documentation (check all that are (For jointly administered debtors, any required schedule		n a non-consolidated basis for each debtor)
Statement of cash receipts and disbursement Balance sheet containing the summary and Statement of operations (profit or loss state Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliation Description of the assets sold or transferred	detail of the assets, ment)	
/s/ Gregory J. Flasser Signature of Responsible Party 05/08/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

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Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	· · · · · · · · · · · · · · · · · · ·
b.	Total receipts (net of transfers between accounts)	\$0	\$0
c.	Total disbursements (net of transfers between accounts)	\$0	\$0
d.	Cash balance end of month (a+b-c)	350	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$0
Pa (N	rt 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$0	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c.	Inventory (Book Market Other (attach explanation))	\$0	
d	Total current assets	\$0	
e.	Total assets	\$0	
f.	Postpetition payables (excluding taxes)	\$42	
g.	Postpetition payables past due (excluding taxes)	\$0	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due		
j.	Total postpetition debt (f+h)	And a constructive describes to the second section of the s	
j. k.	Prepetition secured debt	\$42	
	•	\$0	
l.	Prepetition priority debt		
m.	Prepetition unsecured debt	<u>*************************************</u>	
n.	Total liabilities (debt) (j+k+l+m)	\$42	
0.	Ending equity/net worth (e-n)	\$-42	
Pai	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business		
b.	Total payments to third parties incident to assets being sold/transferred	\$0	
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	and a supplementary one to a transformed a bitrate a sufficient and a supplementary of the su	\$0
Par	t 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	of generally applicable to Individual Debtors. See Instructions.)	N. /	
a. 1	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0 ************************************	
c.	Gross profit (a-b)	\$0	
d.	Selling expenses		
e. f.	General and administrative expenses Other expenses	\$0	
	Depreciation and/or amortization (not included in 4b)	\$0	
g. h		\$0	
h. i.	Interest Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
J. k.	Profit (loss)		<b>.</b>
12.			\$-42

Part :	5: Prof	essional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debto	or's professional fees & expenses (bank	ruptcy) Aggregate Total	interior of the state of the		Mills a special way in	A Commence of the Commence of
a.	Itemiz	ed Breakdown by Firm				MAR VALUE	
		Firm Name	Role	was the			
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			Current Month		Month	Cumulative
	tor's professional fees & expenses (nor	nbankruptcy) Aggregate Total				A Company of the Comp
Item	ized Breakdown by Firm	In .			A Mark Sales	
-	Firm Name	Role			Total	
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Case No. 23-11353

Debtor's Name AgileThought Brasil Servicos de Consultoria Em Software

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### Case 23-11294-JKS Doc 1274 Filed 05/08/25 Page 8 of 15

Debto	's Name Aglie Thought Brasil Servicos de Consultoria Em So	P	Case No. 23	-11333 Programme Transfer of the Control of the Con
	xcix			
-	С			
c.	All professional fees and expenses (debtor & committees)			

Pa	rt 6: Postpetition	Taxes	Cui	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued		\$0	\$0
d.	Postpetition emp	loyer payroll taxes paid	****	\$0	\$0
e.	Postpetition prop	erty taxes paid	-	\$0	\$0
f.	Postpetition other	r taxes accrued (local, state, and federal)	- W. W.	\$0	\$0
g.	Postpetition other	r taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		nts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymer	nts made to or on behalf of insiders?	Yes 💽	No 🔿	
đ.	Are you current o	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current o	n postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fun	d taxes remitted on a current basis?	Yes 🔿	No 💽	
g.	Was there any post (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 🔿	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A 💿	(if no, see Instructions)
		Casualty/property insurance?	Yes C	No 💿	
		If yes, are your premiums current?	Yes 🔿	No O N/A 💿	(if no, see Instructions)
		General liability insurance?	Yes 🔿	No 💿	,
		If yes, are your premiums current?	Yes 🔿	No O N/A 💿	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	,
k.	Has a disclosure s	tatement been filed with the court?	Yes O	No 💿	
1.	Are you current w set forth under 28	ith quarterly U.S. Trustee fees as B U.S.C. § 1930?	Yes 💿	No O	

Case No.	23-113537
Case No.	Z3=11333 + + ++++++++++++++++++++++++++++

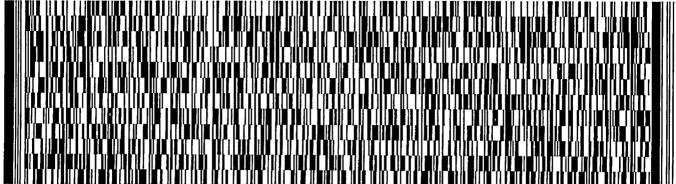
Pa	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)	Leade ablancouch a nicha, a namaliniah a bist manteman.	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	\$0	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No O	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A •	

#### **Privacy Act Statement**

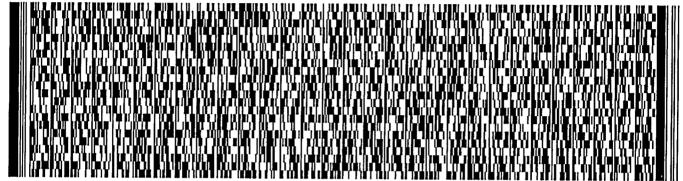
28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules\_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

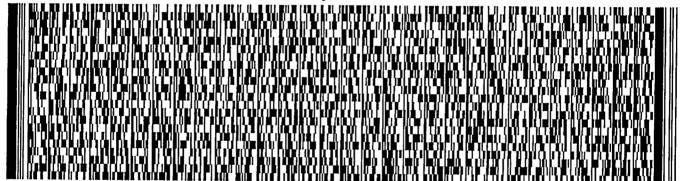
/s/ James P. Carroll	James P Carroll		
Signature of Responsible Party	Printed Name of Responsible Party		
Wind Down Manager	05/08/2025		
Title	Date		



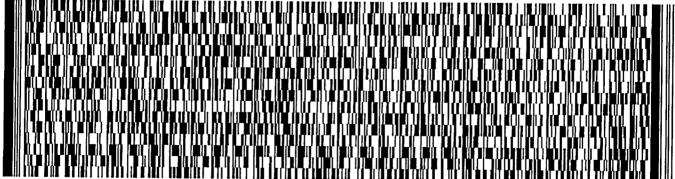
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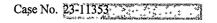
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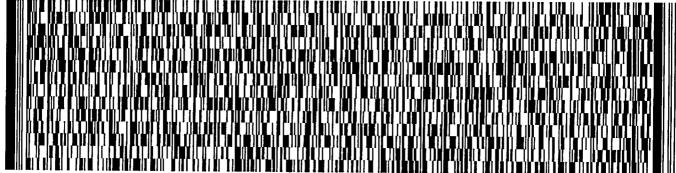


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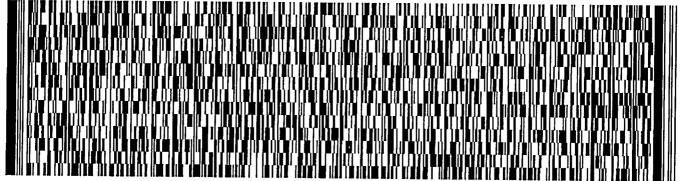


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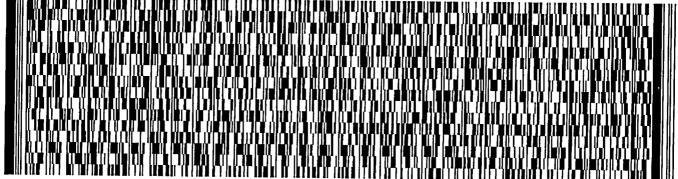




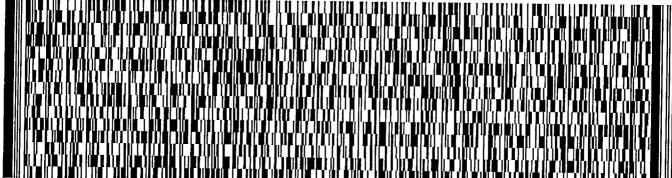
Bankruptcy1to50



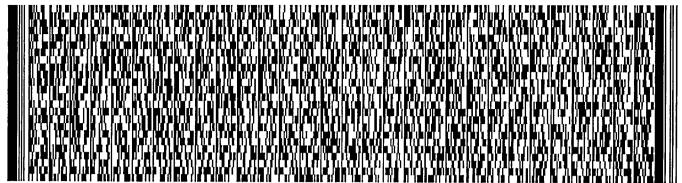
Bankruptcy51to100



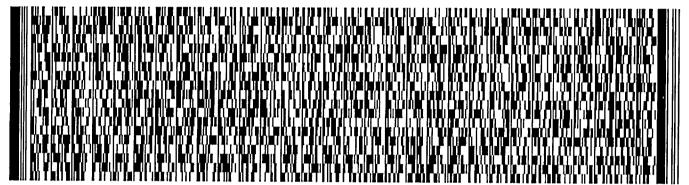
NonBankruptcy1to50



NonBankruptcy51to100



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# AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

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	AgileThought Brasil Servicos
	de Consultoria Em Software
Company Name	LTDA STATE
CURRENT ASSETS	
Cash	_
Restricted Cash	•
Accounts Receivable	•
Unbilled A/R	-
Other Debtors	-
New Co Old Co. AR	-
Related Parties and Subsidiaries AR	
Advanced payments	•
Other Assets	_
Recoverable TAX	-
	•
Recoverable VAT	· · · · · · · · · · · · · · · · · · ·
Total Current Assets	•
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	_
Security deposit	
	•
Software & licenses	-
Brand	-
Commercial Relations	•
Goodwill	•
Deferred Taxes A	-
Investment in Shares	_
Right of Use Assets	
Total Non Current Assets	· · · · · · · · · · · · · · · · · · ·
	-
TOTAL ASSETS	· 如《禮子》四章 · 國·法世
CURRENT LIABILITIES	
Bank loans	•
Finance Lease	-
Liabilities	0
Liabilities Pre	· ·
	•
Accruals	-
Other Current Liabilities	•
Bonuses provision	-
New Co Old Co. AP	-
Related Parties and Subsidiaries AP	-
Cash Earnouts ST	
Other payable taxes	
	•
Payable VAT	•
Income taxes	-
Lease liability ST	-
Unearned Revenue	•
Unearned Cost	_
Total Current Liabilities	
Total Current Liabilities	0
LONG TERM LIABILITIES	
Bank loans LT	-
Fianance Lease LT	•
Cash Earnout LT	_
Accrued liabilities LT	-
	-
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	27 " #N/A " " " " " " " " " " " " " " " " " " "
STOCKHOLDERS EQUITY	
	_
Stockholders Equity	0
Retained Earnings	(O)
Net Income	-
OCI	-
Accumulated other comprehensive loss	_
	And a second of the second
	(0)
TOTAL HABILITIES AND EQUITY	a - faith i #N/A i shii sa

### AgileThought Brasil Servicos de Consultoria Em Software - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(SUSD) Company Code Company Name	1041
Cash beginning of the month	i den mineriori militari di tatali mineriori di
AR	-
INTERCO	-
Factoring	•
DIP Borrowing	-
Total Receipts (net of transfers between accounts)	and the company of the property of the propert
Payroll	-
Supplier	-
Taxes	•
Interco	•
Restructuring Expenses	•
Total disbursements (net of transfers between accounts)	**
Cash balance end of month	- t/t, "j

# AgileThought Brasil Servicos de Consultoria Em Software LTDA - Case No.23-11353 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

	1041 ileThought Brasil Servicos de Consultoria Em Software LTDA
Intercompany revenue	•
Cost	-
Intercompany Cost	
Gross Margin	•
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	•
Professional Services	-
Marketing	•
Rent & Maintenance	0
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	-
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	<del>-</del>
Total General Expenses	0
Other Expenses	-
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	-
Reorganization items	•
D&A	
Operating Profit,	x = (0) = 47, 44
<b></b>	
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	-
Interest new co & old co	-
FX Loss	•
Gained Interests	•
FX Gain	-
Total Financial Expenses	•
Envisor Defect Taxas : Yes	(0)
Earnings Before Taxes	e (0) · 3
Taxes	
Deferred Taxes	•
Net Income * 3 * 2 * 3 * 5 * 5 * 5 * 5 * 5 * 5 * 5 * 5 * 5	(0)