UNITED STATES BANKRUPTCY COURT DISTRICT OF Delaware In Re. Anzen Soluciones S.A. de C.V. Case No. 23-11687 Lead Case No. 23-11294 Debtor(s) ☑ Jointly Administered **Monthly Operating Report** Chapter 11 Petition Date: 10/06/2023 Reporting Period Ended: 01/31/2025 Months Pending: 16 Industry Classification: 5 Cash Basis () Reporting Method: Accrual Basis (Debtor's Full-Time Employees (current): Debtor's Full-Time Employees (as of date of order for relief): 546 Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor) 冈 Statement of cash receipts and disbursements Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit X 冈 Statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporting period Description of the assets sold or transferred and the terms of the sale or transfer /s/ Gregory J. Flasser Gregory J. Flasser Signature of Responsible Party Printed Name of Responsible Party Potter Anderson & Corroon LLP 05/08/2025

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Date

1313 North Market Street, 6th Floor

P O Box 951 Address Debtor's Name Anzen Soluciones S.A. de C.V.

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Disbursements made by third party for the benefit of the estate	C.	Total disbursements (net of transfers between accounts)	\$118,040	\$11,488,009
f. Total disbursements for quarterly fee calculation (o+e) Part 2: Asset and Liability Status Current Month	đ.	Cash balance end of month (a+b-c)	\$181,868	
Part 2: Asset and Liability Status Current Month	e.	Disbursements made by third party for the benefit of the estate	\$-91,759	\$-4,412,252
Social applicable to Individual Debtors See Instructions \$37,757,000	f.	Total disbursements for quarterly fee calculation (c+e)	\$26;281	\$7,075,757
a. Accounts receivable (total net of allowance) b. Accounts receivable (total net of allowance) c. Inventory (Book			Current Month	
b. Accounts receivable over 90 days outstanding (net of allowance) c. Inventory (Book			\$37.757.000	
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\$-431,000 \$-1,378	k.	Profit (loss)	\$-431,000	\$-1,378,653

Debtor's Name Anzen Soluciones, S.A.-de C.V

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Itemizea			Current Month	Cumulative	Month	Paid Cumulative
	s professional fees & expenses (nonba	ankruptcy) Aggregate Total	A CONTRACTOR OF THE PARTY OF TH			
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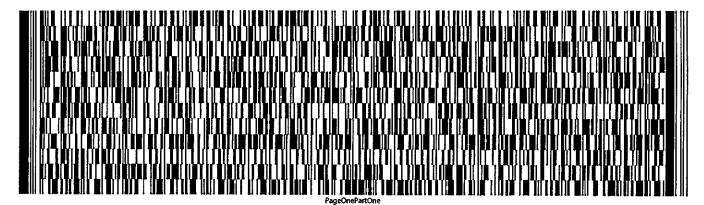
Case 23-11294-JKS Doc 1276 Filed 05/08/25 Page 8 of 15

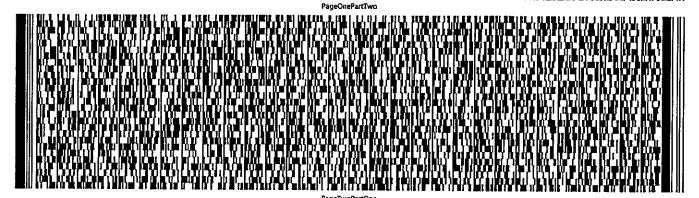
Debto	or's Name Anzen Solucio	nes S.A. de C.V	Case No. 23-11687
	xcix		
	c		
c.	All professional fees	and expenses (debtor & committees)	

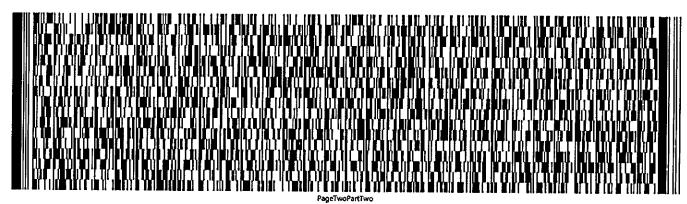
Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition inco	me taxes accrued (local, state, and federal)		\$0	\$330,120
b.	Postpetition inco	me taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emp	oyer payroll taxes accrued		\$17,400	\$90,350
đ.	Postpetition emp	oyer payroll taxes paid	\$215,570		\$966,570
e.	Postpetition prop	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$122,880	\$570,110
g.	Postpetition other	taxes paid (local, state, and federal)	\$72,520		\$585,480
Pa	rt 7: Questionnair	e - During this reporting period:			
ì.	Were any paymer	ats made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
),	Were any paymer without court app	nts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
λ.	Were any paymer	its made to or on behalf of insiders?	Yes 💽	No O	
Ī.	Are you current o	n postpetition tax return filings?	Yes 💿	No 🔿	
÷.	Are you current o	n postpetition estimated tax payments?	Yes 💿	No O	
	Were all trust fund taxes remitted on a current basis?		Yes 🔿	No 💿	
ζ.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes O	No 💿	
1.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (i	if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	·
		If yes, are your premiums current?	Yes 💽	No O N/A O (i	if no, see Instructions)
		General liability insurance?	Yes 💿	No O	ŕ
		If yes, are your premiums current?	Yes 💿	No () N/A () (i	f no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔘	No 💿	
	Has a disclosure s	ratement been filed with the court?	Yes 🔿	No 💿	
	Are you current w set forth under 28	ith quarterly U.S. Trustee fees as 3 U.S.C. § 1930?	Yes 💽	No O	

Deb	tor's Name Anzen Soluciones S.A. de G.V.	Case No.	23-11687
Pa	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
đ.	Total income in the reporting period (a+b+c)	\$0	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	50	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿	
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	
thr bei is i lav ma Ex Re wv cor	S.C. § 1930(a)(6). The United States Trustee will also use this information the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a baneeded to perform the trustee's or examiner's duties or to the appropriate of enforcement agency when the information indicates a violation or posted for routine purposes. For a discussion of the types of routine disclose ecutive Office for United States Trustee's systems of records notice, Use cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the two systems of your bankruptcy case or other action by the United States Trustee's notice of your bankruptcy case or other action by the United States Trustee's notice and that I have been authoused.	ganization being confirmed and ankruptcy trustee or examiner be federal, state, local, regulator tential violation of law. Other sures that may be made, you m ST-001, "Bankruptcy Case File to notice may be obtained at the his information could result in crustee. 11 U.S.C. § 1112(b)(4)	I whether the case is when the information ry, tribal, or foreign disclosures may be ay consult the es and Associated following link: http://the dismissal or)(F).
Sign	ature of Responsible Party nd Down Manager 05/	nes P Carroll ated Name of Responsible Party /08/2025	

Debtor's Name Anzen Soluciones S.A. de C.V

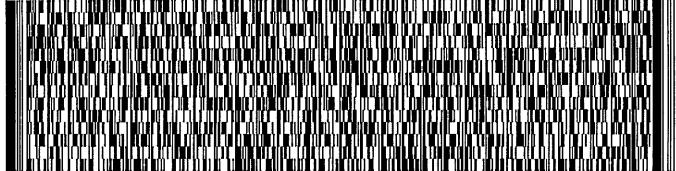




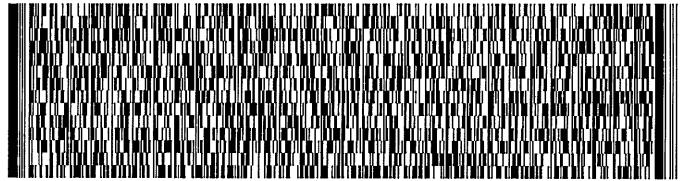


Debtor's Name Anzen Soluciones S.A. de C.V.

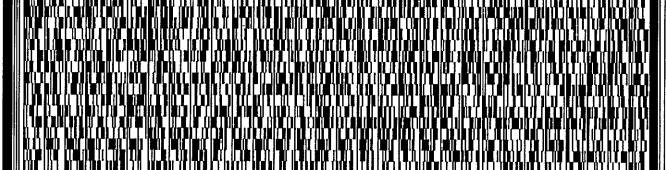




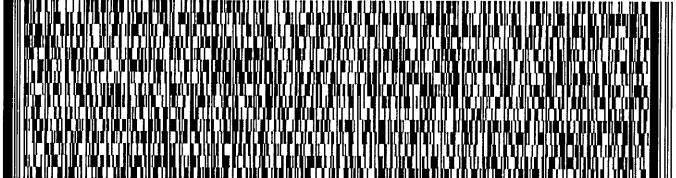
Bankruptcy1to50



Bankruptcy51to100

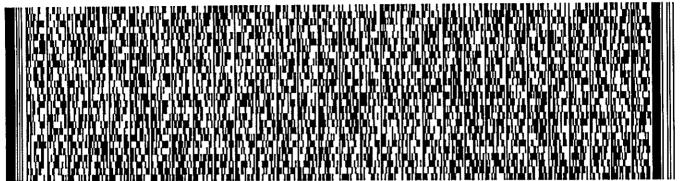


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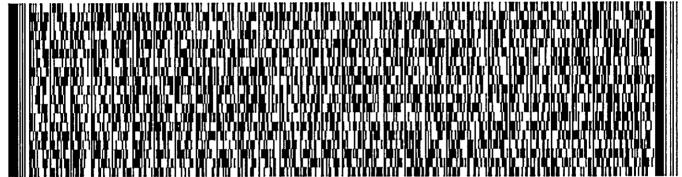


NonBankruptcy51to100

Debtor's Name Anzen Soluciones S.A. de C. V.



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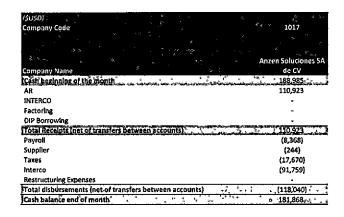
Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD)	1017
Company Name	Anzen Soluciones SA de CV
CURRENT ASSETS Cash	182
Restricted Cash	-
Accounts Receivable	131
Unbilled A/R	50
Other Debtors New Co Old Co. AR	122
Related Parties and Subsidiaries AR	36,981
Advanced payments	65
Other Assets Recoverable TAX	120
Recoverable VAT	251
Total Current Assets	37,902
SPON CURRENT ACCETS	
NON CURRENT ASSETS Net fixed assets	111
Other Debtors LT	
Security deposit	36
Software & licenses Brand	•
Commercial Relations	•
Goodwill	•
Deferred Taxes A	266
Investment in Shares Right of Use Assets	•
Total Non Current Assets	413
TOTAL ASSETS	38,315
CHOOCALT ALABAH ITIPO	
CURRENT LIABILITIES Bank loans	
Finance Lease	-
Liabilities	169
Liabilities Pre Accruals	441
Other Current Liabilities	638 -
Bonuses provision	-
New Co Old Co. AP	1,295
Related Parties and Subsidiaries AP	34,404
Cash Earnouts ST Other payable taxes	- (58)
Payable VAT	65
Income taxes	1,113
Lease liability ST	-
Unearned Revenue Unearned Cost	•
Total Current Liabilities	38,067
	·
LONG TERM LIABILITIES	
Bank loans LT Flanance Lease LT	-
Cash Earnout LT	<u>.</u>
Accrued liabilities LT	-
Deferred Taxes B	•
Lease liability Total Long Term Liabilities	#N/A #N/A
TOTAL LIABILITIES	*** *** ** ** *** *** *** *** *** ***
STOCKHOLDERS EQUITY	
Stockholders Equity	2,663
Retained Earnings	(2,578)
Net Income	39
OCI Accumulated other comprehensive loss	124 (0)
TOTAL STOCKHOLDERS EQUITY	249 = ∞
TOTAL LIABILITIES AND EQUITY	#N/A **

Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



Anzen Soluciones SA de CV - Case No.23-11687 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD) **** ***	to, g
Company Code	1017
	5/1
	Anzen Solucione
Company Name	° SA de CV
Revenue	875
Infercompany revenue	8
Cost	708
	708
Intercompany Cost Gross Margin	
Gross Margin	90
0-1 0	_
Sales Staff	0
Sales Staff Bonus	-
Delivery Staff	0
Delivery Staff Bonus	-
Personnel Back Office Cost	130
Personnet Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	1
Marketing	-
Rent & Maintenance	_
	•
Computing & Equipment	0
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	0
Severance Provisions	(19)
Bank Commissions	0
Other General Expenses	0
Reserve for Doublful Collection Accounts	
Intercompany Expenses	_
Expense new co & old co	_
Total General Expenses	113
Other Expenses	0
Change in fair value impairment	_
Other Revenue	-
Restructuring Expenses	_
Reorganization items	450
DSA	4
Operating Profit	
Operating Front	(477)
Paid Interests	
	_
Fines & Penalties	0
Intercompany Interest	-
Interest new co & old co	•
FX Loss	1
Gained interests	(0)
FX Gain	(24)
Total Financial Expenses	(23)
	• •
Earnings Before Taxes.	(455) -
Taxes	-
Deferred Taxes	-