UNITED STATES BANKRUPTCY COURT

<u> </u>	DISTRICT	OF Delaware
In Re. AgileThought, Inc.	§ § ———— §	Case No. 23-11305 Lead Case No. 23-11294
Debtor(s)	§	
		☑ Jointly Administered
Monthly Operating Report		Chapter 11
Reporting Period Ended: 02/28/2025	- ·	Petition Date: 08/27/2023
Months Pending:		Industry Classification: 5 4 1 5
Reporting Method:	ccrual Basis 💿	Cash Basis O
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of	order for relief):	0
Supporting Documentation (check all the (For jointly administered debtors, any required social Statement of cash receipts and disbured Balance sheet containing the summared Statement of operations (profit or lossed Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professional Schedule of payments to insiders All bank statements and bank reconcided Description of the assets sold or trans	hedules must be provided of sements y and detail of the assets is statement)	liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date		Gregory J. Flasser Printed Name of Responsible Party Potter Anderson Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Case No. 23-11305

	The state of the s		
Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,962,151	
b.	Total receipts (net of transfers between accounts)	\$0	\$4,060,029
c.	Total disbursements (net of transfers between accounts)	\$0	\$1,404,411
d.	Cash balance end of month (a+b-c)	\$1,962,151	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	sign state of the	\$1,404(41)
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$241,039,870	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$241,039,870	
c.	Inventory (Book C Market C Other (attach explanation))	\$0	
d	Total current assets	\$242,770,870	
e.	Total assets	\$412,004,870	
f.	Postpetition payables (excluding taxes)	\$5,082,517	
g.	Postpetition payables past due (excluding taxes)	\$1,571,220	
h.	Postpetition taxes payable	\$1,720	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$5,084,237	
k.	Prepetition secured debt	\$43,719,940	
1.	Prepetition priority debt	\$823,040	
m.	Prepetition unsecured debt	\$135,503,860	
n.	Total liabilities (debt) (j+k+l+m)	\$185,131,077	
0.	Ending equity/net worth (e-n)	\$226,873,793	
Day	rt 3: Assets Sold or Transferred	Comment Mand	Committee
1.041	A 5: Assets Sold of Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	¢ο
b.	Total payments to third parties incident to assets being sold/transferred	D U	
	outside the ordinary course of business	\$0	\$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
	· ,		
	t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$0	
đ.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-13,631,620

Case No. 23-11305

rutes)	TTUI	essional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
i .	Debto	or's professional fees & expenses (bank	ruptcy) Aggregate Total				
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			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
Debi	tor's professional fees & expenses (r	nonbankruptcy) Aggregate Total			F 774-25-34	Part Care
Item	ized Breakdown by Firm		of the state		The state of the s	
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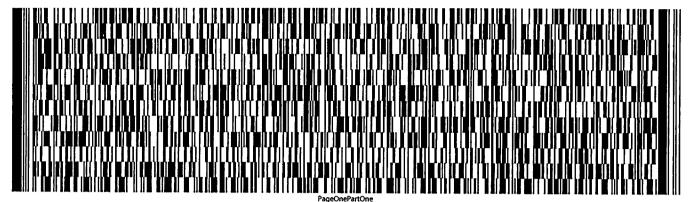
Debtor	's Name Agile Thought, In	C	Case No. 23-11305
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c.	All professional fees and	d expenses (debtor & committees)	

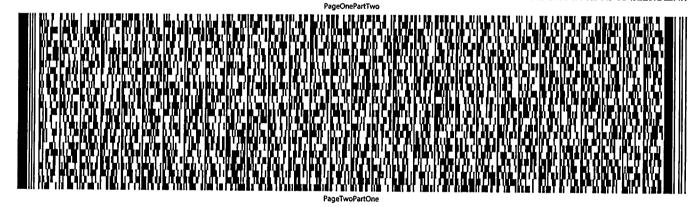
Pa	art 6: Postpetition Taxes	Cui	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)	- · · ·	\$0	\$40,725
b.	Postpetition income taxes paid (local, state, and federal)	-	\$0	\$91,952
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)	-	\$0	\$0
Pa	art 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructi	ons) Yes 🔿	No 💿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes 💿	No 🔿	
i.	Are you current on postpetition tax return filings?	Yes 💿	No O	
) .	Are you current on postpetition estimated tax payments?	Yes 💽	No O	
:	Were all trust fund taxes remitted on a current basis?	Yes O	No 💿	
ζ.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes O	No 💿	
1.	Were all payments made to or on behalf of professionals approved the court?	y Yes 🔿	No O N/A 💿	
	Do you have: Worker's compensation insurance?	Yes 💿	No 🔿	
	If yes, are your premiums current?	Yes 💽	No O N/A O (if no, see Instructions)
	Casualty/property insurance?	Yes 💽	No O	,
	If yes, are your premiums current?	Yes 💽	No O N/A O (if no, see Instructions)
	General liability insurance?	Yes 💽	No O	,
	If yes, are your premiums current?	Yes 💿	No O N/A O (i	if no, see Instructions)
	Has a plan of reorganization been filed with the court?	Yes O	No 💿	
	Has a disclosure statement been filed with the court?	Yes O	No 💽	
	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes ①	No O	

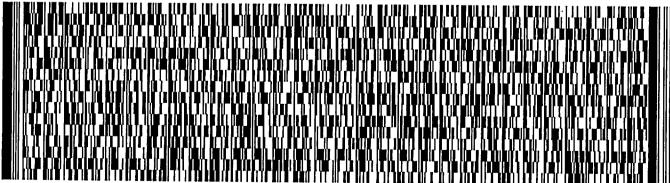
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Deb	otor's Name AgileThought, Inc.	Case No.	23-11305
Pa	rt 8: Individual Chapter 11 Debtors (Only)		
a.	Gross income (receipts) from salary and wages	\$0	
b.	Gross income (receipts) from self-employment	\$0	
c.	Gross income from all other sources	\$0	
d.	Total income in the reporting period (a+b+c)	200 miles de la companya del companya de la companya del companya de la companya	
e.	Payroll deductions	\$0	
f.	Self-employment related expenses	\$0	
g.	Living expenses	\$0	
h.	All other expenses	\$0	
i.	Total expenses in the reporting period (e+f+g+h)	\$0	
j.	Difference between total income and total expenses (d-i)	\$0	
k.	List the total amount of all postpetition debts that are past due	\$0	
1.	Are you required to pay any Domestic Support Obligations as defined by 1 U.S.C § 101(14A)?		
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A •	
three being is not law made Execution Recommendation and the contract of the c	S.C. § 1930(a)(6). The United States Trustee will also use this information the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a baseded to perform the trustee's or examiner's duties or to the appropriate reforcement agency when the information indicates a violation or posted for routine purposes. For a discussion of the types of routine disclose ecutive Office for United States Trustee's systems of records notice, Ustords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the twestion of your bankruptcy case or other action by the United States Trustee's action by the United States Trustee's action by the United States Trustee's under penalty of perjury that the foregoing Monthly cumentation are true and correct and that I have been authorate.	ganization being confirmed and ankruptcy trustee or examiner we federal, state, local, regulator tential violation of law. Other sures that may be made, you me ST-001, "Bankruptcy Case File on tice may be obtained at the his information could result in Trustee. 11 U.S.C. § 1112(b)(4)	whether the case is when the information y, tribal, or foreign disclosures may be ay consult the as and Associated following link: http://the dismissal or O(F).
Signa	ature of Responsible Party Prin	nes P Carroll ted Name of Responsible Party 28/2025	
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Case No. 23-11305

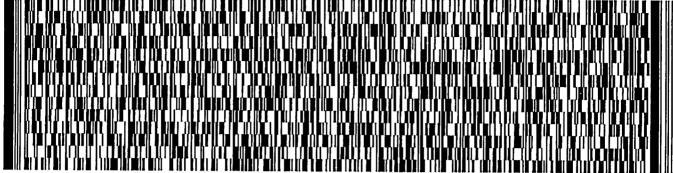




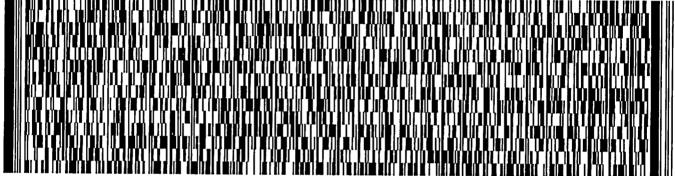


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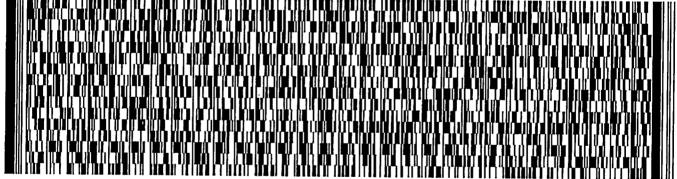
Case No. 23-11305



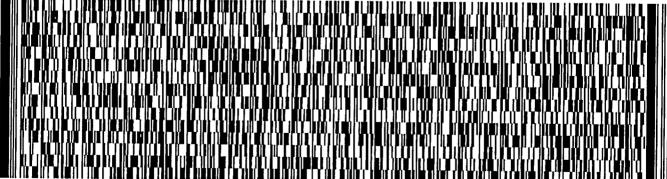
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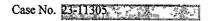
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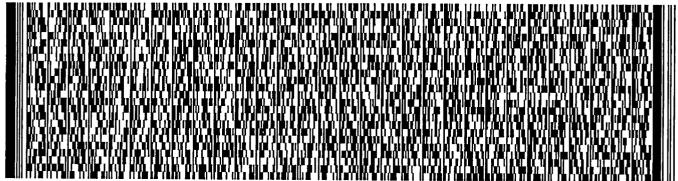


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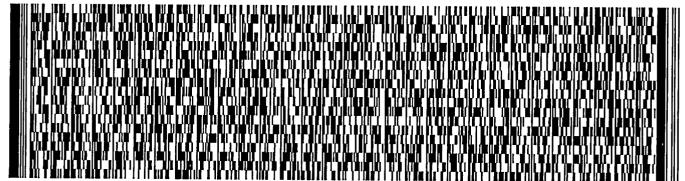


NonBankruptcy51to100





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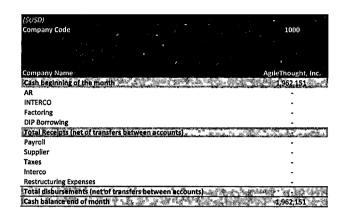
AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$600 USD)	
	1000
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Company Name	AgileThought, Inc.
CURRENT ASSETS	
Cash	1,961
Restricted Cash	-
Accounts Receivable Unbilled A/R	
Other Debtors	-
New Co Old Co. AR	0
Related Parties and Subsidiaries AR	240,808
Advanced payments	-
Other Assets	-
Recoverable TAX	(0)
Recoverable VAT Total Current Assets	242,770
Total Carrent Made to	242,770
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	-
Software & licenses	•
Brand Commercial Relations	-
Goodwill	19,334
Deferred Taxes A	962
Investment in Shares	148,939
Right of Use Assets	<u> </u>
Total Non Current Assets	169,235
TOTAL ASSETS	412,004
CURRENT LIABILITIES	
Bank loans	50,899
Finance Lease	#N/A
Liabilities	44
Liabilities Pre	1,565
Accruals	199
Other Current Liabilities	-
Bonuses provision New Co Old Co. AP	-
Related Parties and Subsidiaries AP	- 129,750
Cash Earnouts ST	2,591
Other payable taxes	2
Payable VAT	· •
Income taxes	82
Lease liability ST	-
Unearned Revenue Unearned Cost	-
Total Current Liabilities	*N/A
	#IVA
LONG TERM LIABILITIES	
Bank loans LT	•
Fianance Lease LT	#N/A
Cash Earnout LT	•
Accrued liabilities LT	-
Deferred Taxes B Lease liability	
Total Long Term Liabilities	#N/A #N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	283,913
Retained Earnings	(55,364)
Net Income OCI	(1,677)
Accumulated other comprehensive loss	-
TOTAL STOCKHOLDERS EQUITY	226,873
TOTAL LIABILITIES AND EQUITY	#N/A

AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought, Inc. - Case No.23-11305 (JKS) (Judge J. Kate Stickles) Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(200 100)	
(\$000 USD)	
Company Code	1000
· · · · · · · · · · · · · · · · · · ·	
Company Name	AgileThought, Inc.
Revenue	-
Intercompany revenue	_
Cost	-
Intercompany Cost	-
Gross Margin	•
Sales Staff	-
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	-
Marketing	•
Rent & Maintenance	-
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	-
Bank Commissions	-
Other General Expenses	•
Reserve for Doubtful Collection Accounts	•
Intercompany Expenses	•
Expense new co & old co	<u> </u>
Total General Expenses	-
Others Frances	
Other Expenses	•
Change in fair value Impairment	•
Other Revenue	-
Restructuring Expenses	•
Reorganization items D&A	51
Operating Profit	- 27.5 all
Operating shout	(51)
Paid Interests	653
Fines & Penatties	655
Intercompany Interest	-
Interest new co & old co	-
FX Loss	- 508
Gained Interests	300
FX Gain	259
Total Financial Expenses	1,420
	1,740
Earnings Before Taxes	(1,471)
	(1,471).
Taxes	-
Deferred Taxes	
Net Income	(1,471)
	1 47 - 17 - 17