UNITED STATES BANKRUPTCY COURT

Dis	IRICI OF Delaware
In Re. AgileThought, LLC	§ Case No. 23-11308 § Lead Case No. 23-11294
Debtor(s)	§ 25 11251
	☑ Jointly Administered
Monthly Operating Report	Chapter 11
Reporting Period Ended: 02/28/2025	Petition Date: 08/27/2023
Months Pending: 18	Industry Classification: 5 4 1 5
Reporting Method: Accrual Basis	Cash Basis (
Debtor's Full-Time Employees (current):	0
Debtor's Full-Time Employees (as of date of order for relief):	108
Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be proceed to the process of the pro	e assets, liabilities and equity (net worth) or deficit
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction § 1320.4(a)(2) applies.



Debtor's Name AgileThought, ELC

Case No. 23-11308

	State of the state		
Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$1,574,658	<u></u>
b.	Total receipts (net of transfers between accounts)	\$173,618	
c.	Total disbursements (net of transfers between accounts)	\$201	\$7,592,260
d.	Cash balance end of month (a+b-c)	\$1,748,075	
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-1,030,000
f.	Total disbursements for quarterly fee calculation (c+e)	\$201	\$6,562,260
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors, See Instructions.)	Current Month	:
a.	Accounts receivable (total net of allowance)	\$56,275,930	. "
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$56,275,360	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$57,892,090	
e.	Total assets	\$97,227,100	
f.	Postpetition payables (excluding taxes)	\$5,586,555	
g.	Postpetition payables past due (excluding taxes)	\$2,848,490	
h.	Postpetition taxes payable	\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$5,586;555	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$171,910	
m.	Prepetition unsecured debt	\$30,431,317	
n.	Total liabilities (debt) (j+k+l+m)	\$36,189,782	
0.	Ending equity/net worth (e-n)	\$61,037,318	
Pa	t 3: Assets Sold or Transferred	Current Month	Cumulative
	Total and policy in Co. at 11/2 Co. at 11/2 Co.		
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred	-	
_	outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary	\$0	\$0
c.	course of business (a-b)	\$0	\$9
Par (N/	t 4: Income Statement (Statement of Operations) at generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	350	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$-23,723

Debtor's Name AgileThought, LLC

Case No. 23-11-308

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
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Debtor	Debtor's Name AgileThought, LLC				C	Case No. 23-11308		
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c.	All pr	ofessional fees and ex	penses (debtor & c	committees)				

Pa	art 6: Postpetition Taxes	Cur	rent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)		\$0	\$0
C.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$0
e.	Postpetition property taxes paid		\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes 💽	No O	
d.	Are you current on postpetition tax return filings?	Yes 💿	No O	
e.	Are you current on postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fund taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes O	No 💿	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes 🔿	No O N/A 💿	
i.	Do you have: Worker's compensation insurance?	Yes 💿	No 🔿	
	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
	Casualty/property insurance?	Yes 💽	No O	,
	If yes, are your premiums current?	Yes 💽	No O N/A O	(if no, see Instructions)
	General liability insurance?	Yes 💽	No O	
	If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes O	No 💿	•
k.	Has a disclosure statement been filed with the court?	Yes O	No 💽	
1.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes ①	No O	

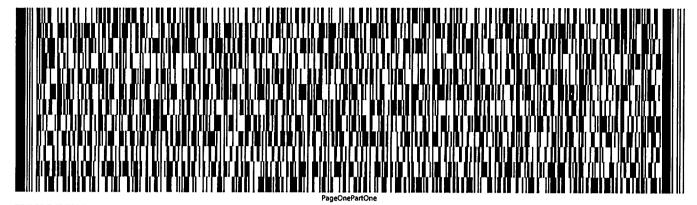
Del	btor's Name AgileThought_LLC	Case No. 23-11308
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	<u> </u>
d.	Total income in the reporting period (a+b+c)	\$0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	\$0
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	\$0
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A •
thr being is the law ma Ex Re wy	704, 1106, and 1107. The United States Trustee will use this informat S.C. § 1930(a)(6). The United States Trustee will also use this informat rough the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a baneeded to perform the trustee's or examiner's duties or to the appropriate wenforcement agency when the information indicates a violation or posted for routine purposes. For a discussion of the types of routine disclose ecutive Office for United States Trustee's systems of records notice, Unicords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the type significant of your bankruptcy case or other action by the United States Trustee's Trustee's the United States Trustee's the United States Trustee's the United States Trustee's Trustee's the United States Trustee's Truste	tion to evaluate a chapter 11 debtor's progress canization being confirmed and whether the case is ankruptcy trustee or examiner when the information are federal, state, local, regulatory, tribal, or foreign cential violation of law. Other disclosures may be causes that may be made, you may consult the ST-001, "Bankruptcy Case Files and Associated anotice may be obtained at the following link: http:// his information could result in the dismissal or
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		nes P Carroll
	-	ted Name of Responsible Party 28/2025
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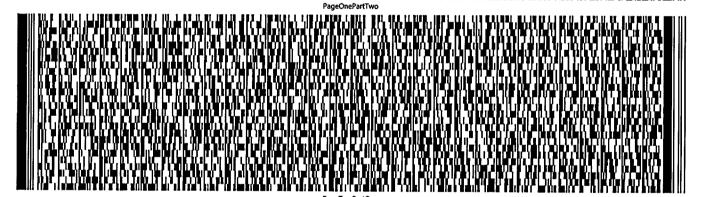
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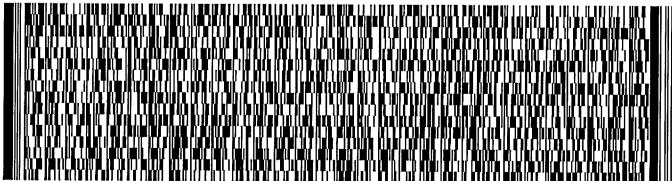
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Debtor's Name AgileThought; LLC

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Debtor's Name Agile Phought, LLC

Case No. 23-11308

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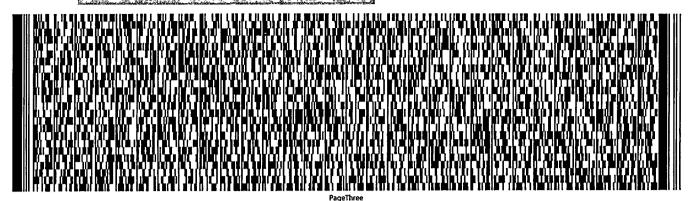
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Debtor's Name Agile Fhought, BLC

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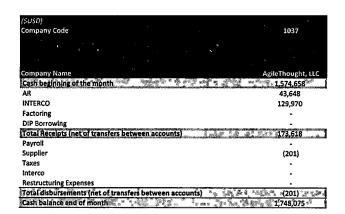
AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 USD) .	A CONTRACTOR OF THE CONTRACTOR
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Company Name CURRENT ASSETS	AgileThought LLC
Cash	1.748
Restricted Cash	•
Accounts Receivable	0
Unbilled A/R	1
Other Debtors New Co Old Co. AR	2.446
Related Parties and Subsidiaries AR	2,416 53,726
Advanced payments	0
Other Assets	•
Recoverable TAX	0
Recoverable VAT	
Total Current Assets	57,892
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	•
Software & licenses	-
Brand	8,300
Commercial Relations Goodwill	18,334 13,217
Deferred Taxes A	(516)
Investment in Shares	·
Right of Use Assets	-
Total Non Current Assets	39,335
TOTAL ASSETS	97,227
CURRENT LIABILITIES	
Bank loans	172
Finance Lease	#N/A
Liabilities	•
Liabilities Pre Accruais	2,855
Other Current Liabilities	591
Bonuses provision	•
New Co Old Co. AP	5,359
Related Parties and Subsidiaries AP	27,008
Cash Earnouts ST	-
Other payable taxes	-
Payable VAT Income taxes	1
Lease liability ST	<u>.</u>
Unearned Revenue	203
Unearned Cost	•
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT Fianance Lease LT	- #N/A
Cash Earnout LT	#NVA
Accrued liabilities LT	•
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	54,547
Retained Earnings	6,743
Net Income	(253)
OCI	-
Accumulated other comprehensive loss TOTAL STOCKHOLDERS EQUITY	- -
TOTAL LIABILITIES AND EQUITY	61,037 #N/A
	#N/A

AgileThought, LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



AgileThought LLC - Case No.23-11308 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1037
	- ,-
Company Name	AgileThought LLC
Revenue	-
Intercompany revenue	•
Cost	(62)
Intercompany Cost	•
Gross Margin	62
Sales Staff	•
Sales Staff Bonus	-
Delivery Staff	-
Delivery Staff Bonus	-
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	-
Marketing	•
Rent & Maintenance	•
Computing & Equipment	(0)
IT Infrastructure	2
Training & Recruitment	-
Telephone & Communications	-
Severance Provisions	•
Bank Commissions	2
Other General Expenses	1
Reserve for Doubtful Collection Accounts	-
Intercompany Expenses	-
Expense new co & old co	<u> </u>
Total General Expenses	4
Other Expenses	0
Change in fair value impairment	U
Other Revenue	-
Restructuring Expenses	-
Reorganization items	(8)
D&A	163
Operating Profit	(97)
Spring 11011	(37)
Paid Interests	_
Fines & Penalties	
Intercompany Interest	-
Interest new co & old co	
FX Loss	(138)
Gained Interests	\-50 <i>j</i>
FX Gain	(184)
Total Financial Expenses	(322)
•	\ - ,
Earnings Before Taxes *	225
Taxes	-
Deferred Taxes	•
Net Income	225