## UNITED STATES BANKRUPTCY COURT

	DISTRIC	ΓOF Delaware
In Re. AGS Alpama Global Services U	SA, LLC § § 8	Case No. 23-11311  Lead Case No. 23-11294
Debtor(s)		Lead Case No. 23-11274
		☑ Jointly Administered
<b>Monthly Operating Report</b>	·	Chapter 11
Reporting Period Ended: 02/28/2025	_	Petition Date: 08/27/2023
Months Pending: 18		Industry Classification: 5 4 1 5
Reporting Method:	Accrual Basis	Cash Basis (
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of	f order for relief):	1
Supporting Documentation (check all a (For jointly administered debtors, any required so that the summan statement of cash receipts and disbust and shaded as the summan statement of operations (profit or location as the summan statement of operations (profit or location as the summan statement of operations (profit or location as the summan statement of operations (profit or location as the summan statement of operations of statement of capital assets schedule of payments to profession schedule of payments to insiders all bank statements and bank recon Description of the assets sold or transfer of the statement	schedules must be provided ursements ary and detail of the asset ass statement)  als  ciliations for the reporting	s, liabilities and equity (net worth) or deficit
s/ Gregory J. Flasser Signature of Responsible Party		Gregory J. Flasser Printed Name of Responsible Party
05/28/2025 Date		Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction § 1320.4(a)(2) applies.

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311

	Substantial content and the substantial and the substantial and the substantial content and the substantial and		
Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
b.	Total receipts (net of transfers between accounts)	\$0	
c.	Total disbursements (net of transfers between accounts)	\$0	\$22,867
đ.	Cash balance end of month (a+b-c)	\$0	,
e.	Disbursements made by third party for the benefit of the estate	\$0	\$-27,480
f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$-4,613
	rt 2: Asset and Liability Status of generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$5,011,948	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$5,011,948	
c.	Inventory (Book • Market • Other • (attach explanation))	\$0	
d	Total current assets	\$5,105,700	
e.	Total assets	\$5,093,842	
f.	Postpetition payables (excluding taxes)	\$0	
	Postpetition payables (excluding taxes)	\$234	
g. h	Postpetition taxes payable		
h.		\$0	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$0	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$0	
m.	Prepetition unsecured debt	\$1,142,534	•
n.	Total liabilities (debt) (j+k+l+m)	\$1,142,534	
0.	Ending equity/net worth (e-n)	\$3,951,308	
Par	t 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		Ψ0
	outside the ordinary course of business	\$0	\$0
C.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0
Par	t 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	- \$0	
đ.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$26,247
	•		<del></del>

Debtor's Name AGS. Alpama Global Services USA, LEC

Case No. 23-11311

	Part 5: Pr	ofessional Fees and Expenses					
				Current Month	Cumulative	Month	Paid Cumulative
	a. Det	Debtor's professional fees & expenses (bankruptcy) Aggregate Total					
	Iten	nized Breakdown by Firm				<b>公司基础</b>	4.排"抵责"
		Firm Name	Role		hall be an		<b>计算/整备</b> 。
iii	i						
iv v vi vi vii viii viii viii viii vii	ii						
v         vi           vii         viii           ix         x           xi         xi           xii         xiii           xiii         xi           xiv         xv           xvi         xvi           xvii         xviii           xix         xx           xxi         xxi           xxii         xxii           xxiv         xxv           xxv         xxv           xxvi         xxv           xxvi         xxvi           xxvi         xxvi           xxvi         xxvi           xxviii         xxvi           xxviii         xxvi           xxviii         xxvi           xxxviii         xxxix           xxxxiii         xxxix           xxxviii         xxxxx	iii						
vi         vii           viii            ix            xi            xii            xiii            xiv            xv            xvi            xvii            xix            xxi            xxi            xxii	iv				- <del></del>		
vii	v						
viii         ix           x         x           xi         xi           xiii         xiii           xiv         xv           xvi         xvi           xvii         xviii           xix         xx           xxi         xxii           xxii         xxii           xxiv         xxvi           xxvi         xxvi           xxvi         xxvi           xxvi         xxvii           xxvii         xxvii           xxvii         xxviii           xxviii         xxviii           xxviii         xxviii           xxviii         xxviii           xxxix         xxxix	vi						<u> </u>
ix	vii						
X   Xi	viii	i					
xi       xii         xiii       xiv         xiv       xv         xvi       xvii         xviii       xix         xx       xx         xxi       xxii         xxiii       xxiii         xxiv       xxv         xxv       xxv         xxvi       xxviii         xxvii       xxviii         xxviii       xxviii         xxxiii       xxxiii         xxviii       xxxiii         xxxx       xxxxiii	ix						<u></u>
xii         xiii           xiv         xv           xvi         xvii           xviii         xviii           xix         xx           xxi         xxii           xxiii         xxiii           xxiv         xxv           xxvi         xxiv           xxvi         xxvi           xxvi         xxvi           xxvi         xxvi           xxvi         xxviii           xxviii         xxviii           xxviii         xxviii           xxviii         xxviii           xxix         xxxix           xxxx         xxxx           xxxx         xxxx	х						
xiii       xiv         xv       xv         xvi       xvii         xviii       xix         xx       xx         xxi       xxii         xxiii       xxiv         xxv       xxv         xxvi       xxxiii         xxiii       xxiii         xxiv       xxv         xxv       xxv         xxvi       xxvii         xxviii       xxviii         xxviii       xxviii         xxviii       xxviii         xxviii       xxviii         xxxiii       xxiii         xxxiii       xxviii         xxxxiii       xxiii	xi						
xiv         xv           xvi         xvii           xviii         xx           xx         xx           xxii         xxiii           xxiii         xxiii           xxiv         xxv           xxvi         xxvi           xxvi         xxvi           xxvii         xxvii           xxviii         xxviii           xxviii         xxviii           xxxiii         xxxviii           xxxxiii         xxxxiii           xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	xii						
xv         xvi           xvii         xviii           xix         xx           xxi         xxi           xxii         xxiii           xxiii         xxiii           xxiv         xxiv           xxv         xxvi           xxvi         xxvi           xxvii         xxviii           xxviii         xxviii           xxix         xxxii           xxxx         xxxx           xxxx         xxxx           xxxx         xxxx	xiii	i					
xvii	xiv	7					
xviii	xv						
Xviii   Xix   Xx   Xx   Xxi   Xxii   Xxiii   Xxiii   Xxiv   Xxv   Xxv   Xxv   Xxv   Xxvii   Xxviii   Xxviii   Xxviii   Xxxviii   Xxxxiii   Xxxxx   Xxx   X	xvi	i					
xix         xx           xxi         xxii           xxiii         xxiii           xxiv         xxv           xxv         xxvi           xxvii         xxviii           xxix         xxxx           xxx         xxxx           xxxi         xxxx	xvi	ii					_
xx         xxi           xxii         xxiii           xxiii         xxiv           xxv         xxv           xxvi         xxvii           xxviii         xxviii           xxix         xxxx           xxx         xxxx           xxxi         xxxx	xvi	iii					
XXI	xix	ζ .					
XXIII	xx						
XXIV	xx	i					
XXIV	xx	ii					
XXV	xxi	iii					
xxvii xxviii xxix xxix xxx xxx	xxi	iv					
xxviii xxviii xxix xxix xxxi xxxi	xx	v		-			
xxviii xxix xxx xxxi	xx	vi					
xxix xxx xxxi	xx	vii					
xxx xxxi	xx	viii					
xxxi	xx	ix					
	xx	х					
xxxii	xx	xi					
	xx	xii					
xxxiii	xx	xiii					
xxxiv	xx	xiv					
xxxv	xx	xv					
xxxvi	l ⊢						

xxxvii	
xxxvii	
xxxix	
xl	
xli	
xlii	
xliii	
xliv	
xlv	
xlvi	
xlvii	
xlviii	
xlix	
1	
li	
lii	
liii	
liv	
lv	
lvi	
lvii	
lviii	
lix	
lx	
lxi	
lxii	
lxiii	
lxiv	
lxv	
lxvi	
lxvii	
lxviii	
lxix	
lxx	
lxxi	
lxxii	
lxxiii	
lxxiv	
lxxv	
lxxvi	
lxxvii	

	ame AGS Alpama Global Servi	·				
lx						
-	xxi		·			
-	xxii		<del>-</del>			
ļ	xxii					
$\vdash$	xxiv					
-	XXV					
- 1—	xxvi			_		
-	xxvi					
$\vdash$	xxvi					
	xxix					
xc						
xc	<del>-  </del>					
xc						
xc				<b>.</b>		
xc						
xc					-	
xc						
xc						
	viii					
xc						
c	17					
ci						
01				<u> </u>		<u> </u>
			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
De	btor's professional fees & expenses (	nonhanknintcy) Aggregate Total	Carron Wonth	Cumulanve		Camarative
			Consect State and an analysis of the constant of the		auto in call carden in Company in the care	
		ionoundapioy) 1188, oguio Toidi	1 2 2 20			Value of Albania
	mized Breakdown by Firm		### (### ) ### (#### ) ###  ##########		1917 A 172 5	
		Role	(10) (10) (10) (10) (10) (10) (10) (10)		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Ite	mized Breakdown by Firm				: 14 (1	
<i>Iter</i>	mized Breakdown by Firm				self. <b>gr</b> 77	
Iter i ii	mized Breakdown by Firm				<u>.</u>	
i ii iii	mized Breakdown by Firm					
i ii iii iv	mized Breakdown by Firm					
i ii iii iv v	Firm Name					
i ii iii iv v vi vii	rized Breakdown by Firm Firm Name					
i ii iii iv v vi vii vii	rized Breakdown by Firm Firm Name					
i ii iii iv v vi vii viii ix	rized Breakdown by Firm Firm Name					
i ii iii iv v vi vii viii ix x	rized Breakdown by Firm Firm Name					
i ii iii iv v vi vii vii ix	rized Breakdown by Firm Firm Name					

xv		
xvi		
xvii		
xviii		
xix		
xx		
xxi		
xxii		
xxiii		
xxiv		
XXV		
xxvi		14
xxvii		
xxix		
XXX		<del>-</del>
xxxi		
xxxii		
xxxiii		
xxxiv		
xxxv		
xxxvi		
xxxvii		
xxxvii		
xxxix		
xl		
xli		
xlii		
xliii		
xliv		
xlv		
xlvi		
xlvii		
xlviii		
xlix		
1		
li		
lii		
liii		
liv .		
lv		

lvii   lviii   lviiii   lviiiii   lviiiiii   lviiiii   lviiiii   lviiiiii   lviiiii   lviiiiii   lviiiii   lviiiii   lviiiii   lviiiiii   lviiiii   lviiiii   lviiiiii   lviiiii   lviiiii   lviiiii   lviiiiii   lviiiii   lviiiii   lviiiii   lviiiiii   lviiiiii   lviiiii   lviiiiii   lviiiiii   lviiiiii   lviiiiii   lviiiiii   lviiiiii   lviiiiii   lviiiiiii   lviiiiii   lviiiiiii   lviiiiiiii   lviiiiiiiiii	
	1
lix	<b>-</b>
lx	1
lxi	1
lxii	<del> </del>
lxiii	1
lxiv	1
lxv	1
lxvi	
lxvii	
lxviii	_
lxix	
lxx	<del> </del>
lxxi	+
lxxii	
lxxiii	<del></del>
lxxiv	<del> </del>
lxxv	+
lxxvi	<del> </del>
lxxvii	+
lxxvii	1
lxxix	
lxxx	<del>-</del>
lxxxi	<del> </del>
	1
lxxxii	<del> </del>
	+
lxxxiv	1
lxxxv	1
lxxxvi	+
lxxxvi	
lxxxvi	<del> </del>
lxxxix	<del> </del>
xc	<del> </del>
xci	+
xcii	+
xciii	
xciv	<u> </u>
	1
xcvi	
xcv xcvi xcvii	_

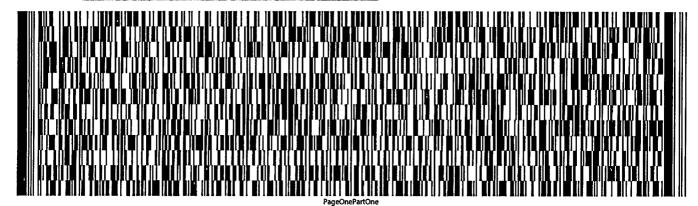
Debtor'	s Name AGS Alpama	Global Services USA, LLC	Cas	e No. 23-113	1
	xcix			-	
	С			·	
c.	All professional fees	s and expenses (debtor & committees)			

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incom	ne taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incom	ne taxes paid (local, state, and federal)		\$0	\$0
c.	Postpetition emple	oyer payroll taxes accrued		\$0	\$0
d.	Postpetition emple	oyer payroll taxes paid		\$0	\$0
e.	Postpetition prope	erty taxes paid		\$0	\$0
f.	Postpetition other	taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other	taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnair	e - During this reporting period:			
a.	Were any paymen	ts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
b.		ts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
c.	Were any paymen	ts made to or on behalf of insiders?	Yes 💿	No 🔿	
d.	Are you current or	n postpetition tax return filings?	Yes 💿	No 🔿	
e.	Are you current or	n postpetition estimated tax payments?	Yes 💿	No 🔿	
f.	Were all trust fund	I taxes remitted on a current basis?	Yes 🔿	No 💿	
g.	Was there any pos (if yes, see Instruc	stpetition borrowing, other than trade credit?	Yes 🔿	No 💿	
h.	Were all payments the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
i.	Do you have:	Worker's compensation insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No 🔿	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
		General liability insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O	(if no, see Instructions)
j.	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
k.	Has a disclosure s	tatement been filed with the court?	Yes O	No 💽	
1.	Are you current w set forth under 28	ith quarterly U.S. Trustee fees as B U.S.C. § 1930?	Yes 💿	No O	

Del	otor's Name AGS Alpama Global Services USA, LLC	Case No. 23-11311
Pa	rt 8: Individual Chapter 11 Debtors (Only)	
a.	Gross income (receipts) from salary and wages	\$0
b.	Gross income (receipts) from self-employment	\$0
c.	Gross income from all other sources	\$0
d.	Total income in the reporting period (a+b+c)	\$0
e.	Payroll deductions	\$0
f.	Self-employment related expenses	\$0
g.	Living expenses	<del></del>
h.	All other expenses	\$0
i.	Total expenses in the reporting period (e+f+g+h)	<b>80</b>
j.	Difference between total income and total expenses (d-i)	\$0
k.	List the total amount of all postpetition debts that are past due	\$0
1.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes No   No
m.	If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿
U.S thr bei is i lav ma Ex Re wv	704, 1106, and 1107. The United States Trustee will use this information S.C. § 1930(a)(6). The United States Trustee will also use this information ough the bankruptcy system, including the likelihood of a plan of reorging prosecuted in good faith. This information may be disclosed to a baneeded to perform the trustee's or examiner's duties or to the appropriate of the endorsement agency when the information indicates a violation or potential purposes. For a discussion of the types of routine discloss ecutive Office for United States Trustee's systems of records notice, US cords." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the type sof your bankruptcy case or other action by the United States Trustee's the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action by the United States Trustee's provide the type sof your bankruptcy case or other action to the type sof your bankruptcy case or other	tion to evaluate a chapter 11 debtor's progress anization being confirmed and whether the case is inkruptcy trustee or examiner when the information e federal, state, local, regulatory, tribal, or foreign ential violation of law. Other disclosures may be ures that may be made, you may consult the IT-001, "Bankruptcy Case Files and Associated notice may be obtained at the following link: http://nis information could result in the dismissal or
do	leclare under penalty of perjury that the foregoing Monthly Coumentation are true and correct and that I have been authorate.	
/s/	James P. Carroll Jam	nes P Carroll
_		ted Name of Responsible Party
_	•	28/2025
Title		

Debtor's Name AGS Alpama, Global Services USA, LLC

Case No. 23-113113

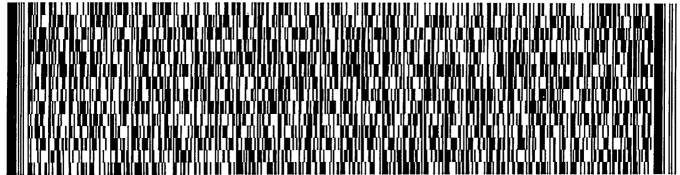


Pageunerantwo

PageTwoPartTwo

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311



Bankruptcy1to50

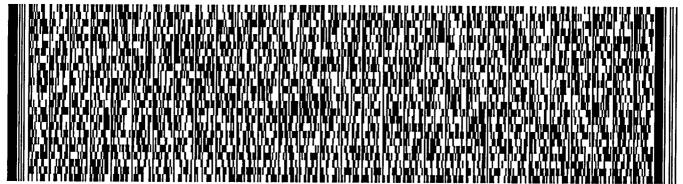
Bankruptcy51to100

NonBankruptcy1to50

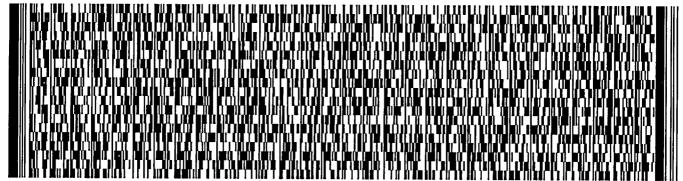
NonBankruptcv51to100

Debtor's Name AGS Alpama Global Services USA, LLC

Case No. 23-11311



PageThree



PageFou

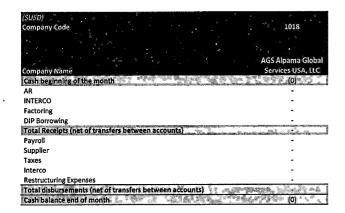
## AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

CCADA LETTE S	
(\$000 USD)	1019
	1018
	AGS Alpama Global Services
Company Name	USA, LLC
CURRENT ASSETS	
Cash Beatrice of Cash	-
Restricted Cash	-
Accounts Receivable Unbilled A/R	-
Other Debtors	-
New Co Old Co. AR	-
Related Parties and Subsidiaries AR	5,014
Advanced payments	-
Other Assets	-
Recoverable TAX	91
Recoverable VAT	-
Total Current Assets	5,105
•	
NON CURRENT ASSETS	
Net fixed assets	-
Other Debtors LT	-
Security deposit	-
Software & licenses	-
Brand	-
Commercial Relations	-
Goodwill	
Deferred Taxes A Investment in Shares	(12)
Right of Use Assets	•
Total Non Current Assets	(12)
TOTAL ASSETS	5,093
CURRENT LIABILITIES	
Bank loans	•
Finance Lease	#N/A
Liabilities	o
Liabilities Pre	0
Accruais	•
Other Current Liabilities	-
Bonuses provision	-
New Co Old Co. AP	-
Related Parties and Subsidiaries AP	1,141
Cash Earnouts ST	-
Other payable taxes	-
Payable VAT	-
Income taxes	•
Lease flability ST	-
Unearned Revenue Unearned Cost	-
Total Current Liabilities	#N/A
Total Culter Laginties	WIVA
LONG TERM LIABILITIES	
Bank loans LT	_
Fianance Lease LT	#N/A
Cash Earnout LT	•
Accrued liabilities LT	•
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities	#N/A
TOTAL LIABILITIES	#N/A
STOCKHOLDEDS FOLKEY	
STOCKHOLDERS EQUITY Stockholders Equity	440
Stockholders Equity Retained Earnings	418
Net Income	3,531 2
OCI	-
Accumulated other comprehensive loss	• •
TOTAL STOCKHOLDERS EQUITY	3,951
TOTAL LIABILITIES AND EQUITY	#N/A

## AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity



## AGS Alpama Global Services USA, LLC - Case No.23-11311 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

(\$000 USD)	
Company Code	1018
A STATE OF S	AGS Alpama Global
CarranavaNamia	Services USA, LLC
Company Name	Services OSA, LLC
Revenue	•
Intercompany revenue	•
Cost	•
Intercompany Cost Gross Margin	
Gross wargin	•
Sales Staff	_
Sales Staff Bonus	_
Delivery Staff	_
Delivery Staff Bonus	_
Personnel Back Office Cost	-
Personnel Back Office Cost Bonus	-
Travel & Entertainment	-
Professional Services	_
Marketing	•
Rent & Maintenance	-
Computing & Equipment	-
IT Infrastructure	-
Training & Recruitment	
Telephone & Communications	-
Severance Provisions	_
Bank Commissions	_
Other General Expenses	_
Reserve for Doubtful Collection Accounts	_
Intercompany Expenses	-
Expense new co & old co	
Total General Expenses	
total General Expenses	
Other Expenses	-
Change in fair value impairment	-
Other Revenue	-
Restructuring Expenses	
Reorganization Items	-
D&A	
Operating Profit	7.15
Paid Interests	-
Fines & Penalties	-
Intercompany Interest	•
Interest new co & old co	•
FX Loss	(5)
Gained Interests	-
FX Gain	(6)
Total Financial Expenses	(11)
Earnings Before Taxes	111
<b></b>	
Taxes	-
Deferred Taxes	- 14
Net Income	- 11