UNITED STATES BAN DISTRIC	TOF Delaware
In Re. AgileThought Digital Solutions, S.A.P.I. de C.V. § Debtor(s)	Case No. 23-11333 Lead Case No. 23-11294
Monthly Operating Report	Chapter 11
Reporting Period Ended: 02/28/2025 Months Pending: 18. Accrual Basis •	Petition Date: 08/27/2023 Industry Classification: 5 4 1 5 Cash Basis O
Debtor's Full-Time Employees (current):	33
Debtor's Full-Time Employees (as of date of order for relief):	1,055
Supporting Documentation (check all that are attached): (For jointly administered debtors, any required schedules must be provide) Statement of cash receipts and disbursements Balance sheet containing the summary and detail of the assess statement of operations (profit or loss statement) Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations for the reporticular description of the assets sold or transferred and the terms of	ets, liabilities and equity (net worth) or deficit ng period
/s/ Gregory J. Flasser Signature of Responsible Party 05/28/2025 Date	Gregory J. Flasser Printed Name of Responsible Party Potter Anderson & Corroon LLP 1313 North Market Street, 6th Floor P.O. Box 951 Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Pa	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$81,805	
b.	Total receipts (net of transfers between accounts)	\$591,764	\$19,962,088
c.	Total disbursements (net of transfers between accounts)	\$621,202	\$19,998,271
đ.	Cash balance end of month (a+b-c)	\$52,367	
e.	Disbursements made by third party for the benefit of the estate	\$-538,615	\$-1,886,221
f.	Total disbursements for quarterly fee calculation (c+e)	\$82,587	\$18,112,050
	rt 2: Asset and Liability Status	Current Month	
	ot generally applicable to Individual Debtors. See Instructions.)		
a.	Accounts receivable (total net of allowance)	\$67,447,898	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$67,447,040	
c.	Inventory (Book • Market O Other (attach explanation))	\$0	
d	Total current assets	\$67,809,980	
e.	Total assets	\$75,050,760	
f.	Postpetition payables (excluding taxes)	\$358,077	
g.	Postpetition payables past due (excluding taxes)	\$4,597,509	
h.	Postpetition taxes payable	\$706,980	
i.	Postpetition taxes past due	\$0	
j.	Total postpetition debt (f+h)	\$1,065,057	
k.	Prepetition secured debt	\$0	
1.	Prepetition priority debt	\$1,580,000	
m.	Prepetition unsecured debt	\$74,353,703	
	Total liabilities (debt) (j+k+l+m)		
n.	· · · · · · · · · · · · · · · · · · ·	\$76,998,760	
0.	Ending equity/net worth (e-n)	\$-1,948,000	
Pai	rt 3: Assets Sold or Transferred	Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b.	Total payments to third parties incident to assets being sold/transferred		
	outside the ordinary course of business	\$0	\$0
C.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$60
Par	t 4: Income Statement (Statement of Operations)	Current Month	Cumulative
	ot generally applicable to Individual Debtors. See Instructions.)	Sarrent Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	\$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	\$0	
c.	Gross profit (a-b)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	
d.	Selling expenses	\$0	
e.	General and administrative expenses	\$0	
f.	Other expenses	\$0	
g.	Depreciation and/or amortization (not included in 4b)	\$0	
h.	Interest	\$0	
i.	Taxes (local, state, and federal)	\$0	
j.	Reorganization items	\$0	
k.	Profit (loss)	\$0	\$5,437,698
	•		45,157,070

			Approved Current Month	Approved Cumulative	Paid Current Month	P Cum
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Debtor'	s Name AgileThought,	Digital Solutions, S.A.P.I. de C.V.	Case No. 23-11333
	xcix		
	c		
c.	All professional fees a	and expenses (debtor & committees)	

Pa	rt 6: Postpetition	Taxes	Cur	rent Month	Cumulative
a.	Postpetition incom	me taxes accrued (local, state, and federal)		\$0	\$0
b.	Postpetition incom	me taxes paid (local, state, and federal)	- ,	\$0	\$0
c.	Postpetition emp	loyer payroll taxes accrued	-	\$570	\$56,800
d.	Postpetition empl	loyer payroll taxes paid		\$558,440	\$3,492,460
e.	Postpetition prop	erty taxes paid		\$0	\$0
f.	Postpetition other	r taxes accrued (local, state, and federal)	<u> </u>	\$294,840	\$1,255,970
g .	Postpetition other	ition other taxes paid (local, state, and federal) \$201,740			\$1,269,700
Pa	rt 7: Questionnair	re - During this reporting period:			
a.	Were any paymer	nts made on prepetition debt? (if yes, see Instructions)	Yes 🔿	No 💿	
) .		nts made outside the ordinary course of business roval? (if yes, see Instructions)	Yes 🔿	No 💿	
; .	Were any paymen	nts made to or on behalf of insiders?	Yes 💿	No 🔿	
l.	Are you current o	n postpetition tax return filings?	Yes 💿	No 🔿	
	Are you current of	n postpetition estimated tax payments?	Yes 💽	No O	
	Were all trust fund	d taxes remitted on a current basis?	Yes O	No 💽	
•	Was there any post (if yes, see Instruc	stpetition borrowing, other than trade credit? ctions)	Yes 🔿	No 💿	
l.	Were all payment the court?	s made to or on behalf of professionals approved by	Yes 🔿	No O N/A 💿	
,	Do you have:	Worker's compensation insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
		Casualty/property insurance?	Yes 💿	No O	
		If yes, are your premiums current?	Yes 💿	No O N/A O (if no, see Instructions)
		General liability insurance?	Yes 💿	No O	•
		If yes, are your premiums current?	Yes 💿	No O N/A O (i	f no, see Instructions)
	Has a plan of reor	ganization been filed with the court?	Yes 🔿	No 💿	
	Has a disclosure s	tatement been filed with the court?	Yes 🔿	No 💿	
	Are you current w set forth under 28	rith quarterly U.S. Trustee fees as 3 U.S.C. § 1930?	Yes 💿	No O	

Case No.	23-11333
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t 8: Individual Chapter 11 Debtors (Only)		
Gross income (receipts) from salary and wages	\$0	
Gross income (receipts) from self-employment	\$0	
Gross income from all other sources	\$0	
Total income in the reporting period (a+b+c)	\$0	
Payroll deductions	\$0	
Self-employment related expenses	\$0	
Living expenses	\$0	
All other expenses	\$0	
Total expenses in the reporting period (e+f+g+h)	\$0	
Difference between total income and total expenses (d-i)	\$0	
List the total amount of all postpetition debts that are past due	\$0	
Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes O No 💿	
If yes, have you made all Domestic Support Obligation payments?	Yes O No O N/A 💿	
	Gross income (receipts) from salary and wages Gross income (receipts) from self-employment Gross income from all other sources Total income in the reporting period (a+b+c) Payroll deductions Self-employment related expenses Living expenses All other expenses Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) List the total amount of all postpetition debts that are past due Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Gross income (receipts) from salary and wages Gross income (receipts) from self-employment Gross income from all other sources Total income in the reporting period (a+b+c) Payroll deductions Self-employment related expenses Living expenses All other expenses Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) List the total amount of all postpetition debts that are past due Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?

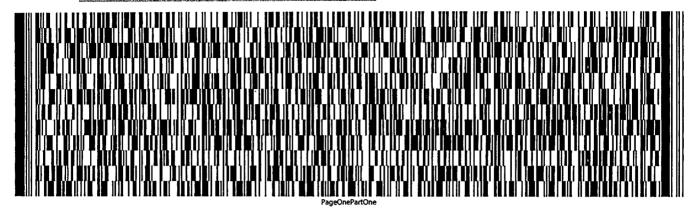
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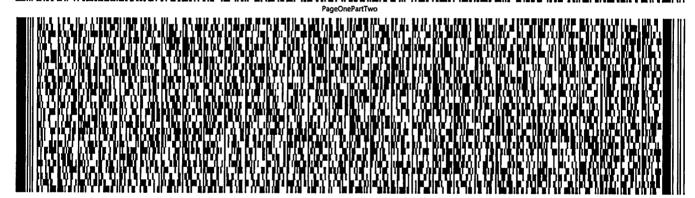
28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

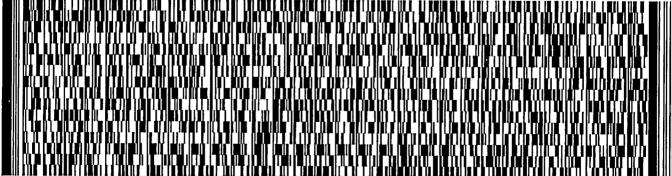
/s/ James P. Carroll	James P Carroll	
Signature of Responsible Party	Printed Name of Responsible Party	
Wind Down Manager	05/28/2025	
Title	Date	

Case No. 23-11333

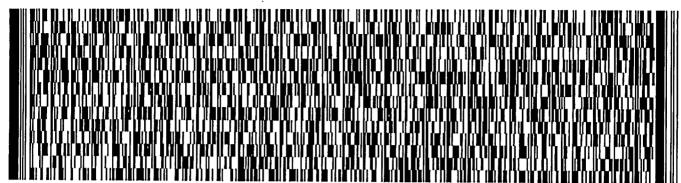




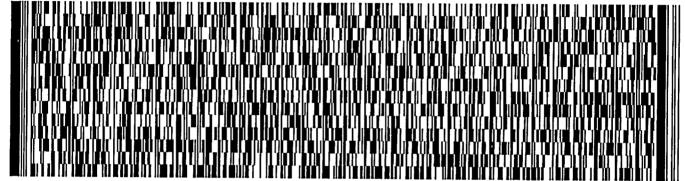
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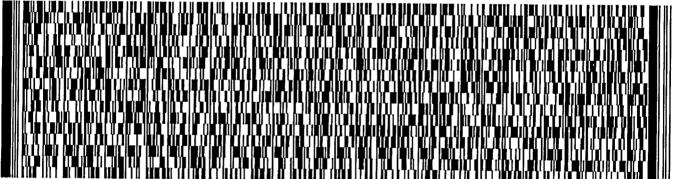
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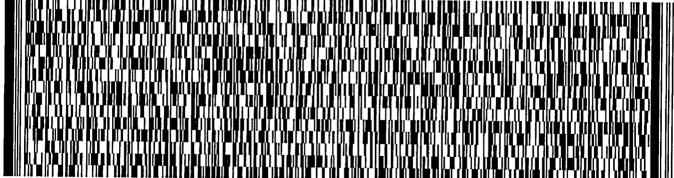
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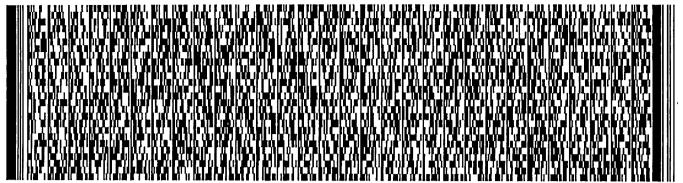
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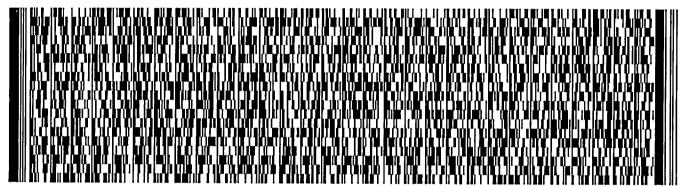
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AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Balance Sheet by Entity

(\$000 U\$D)	1019
Company Name	AgileThought Digital Solutions, S.A.P.I, de C.V.
CURRENT ASSETS	
Cash	52
Restricted Cash Accounts Receivable	- 56
Unbilled A/R	492
Other Debtors	-
New Co Old Co. AR	1,720
Related Parties and Subsidiaries AR Advanced payments	64,068 6
Other Assets	•
Recoverable TAX	
Recoverable VAT Total Current Assets	1,414 67,809
Total Current Assets	07,005
NON CURRENT ASSETS	
Net fixed assets Other Polytors LT	623
Other Debtors LT Security deposit	- 110
Software & licenses	-
Brand	2,158
Commercial Relations	-
Goodwill Deferred Taxes A	715
Investment in Shares	2,783
Right of Use Assets	850
Total Non Current Assets TOTAL ASSETS *	7,240
TOTAL ASSETS *	75,050
CURRENT LIABILITIES	
Bank loans Finance Lease	1,580
Liabilities	#N/A 184
Liabilities Pre	3,908
Accruals	2,155
Other Current Liabilities	-
Bonuses provision New Co Old Co. AP	128
Related Parties and Subsidiaries AP	68,103
Cash Earnouts ST	•
Other payable taxes	(261)
Payable VAT Income taxes	2,138 (1,172)
Lease liability ST	-
Unearned Revenue	235
Unearned Cost	
Total Current Liabilities	#N/A
LONG TERM LIABILITIES	
Bank loans LT	•
Fianance Lease LT	#N/A
Cash Earnout LT Accrued liabilities LT	-
Deferred Taxes B	•
Lease liability	#N/A
Total Long Term Liabilities TOTAL LIABILITIES	#N/A
TOTAL CABILITIES	#N/A
STOCKHOLDERS EQUITY	
Stockholders Equity	43,644
Retained Earnings Net Income	(45,136) 32
Net income OCI	32 (486)
Accumulated other comprehensive loss	(2)

AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Cash Flow by Entity

(SUSD)			_				
Company Code							1019
. · ·						Ag	ileThought Digital
						So	lutions, S.A.P.I. de
Company Name							C.V.
Cash beginning of t	he month 🔌				1	7 7 7	81,805
AR							578,568
INTERCO							13,197
Factoring							
DIP Borrowing							
Total Receipts (net	of transfers l	etween acc	ounts)	Сутический 2	A COMPANIES		591,764
Payroli							•
Supplier							(63,854)
Taxes							(49)
Interco							(538,615)
Restructuring Expen	ses						(18,684)
Total disbursement	s (net of tran	sfers betwe	en accour	its) "	200		*(621,202)
Cash balance end of			到 阿维	1 11 1 10	settle fe	and a	52:367

AgileThought Digital Solutions, S.A.P.I. de C.V. - Case No.23-11333 (JKS) (Judge J. Kate Stickles)

Profit and Loss by Entity Without Intercompany Eliminations (Accrual Basis)

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(\$000 USD)	4010
Company Code	1019
And the second second	AgileThought
the second of the second second	Digital Solutions,
Company Name	S.A.P.I. de C.V.
Revenue	1,650
Intercompany revenue	179
Cost	1,746
Intercompany Cost	30
Gross Margin	1,013
Sales Staff	•
Sales Staff Bonus	-
Delivery Staff	(1)
Delivery Staff Bonus	•
Personnel Back Office Cost	2
Personnel Back Office Cost Bonus Travel & Entertainment	-
Professional Services	-
Marketing	•
Rent & Maintenance	-
Computing & Equipment	5
IT Infrastructure	1
Training & Recruitment	30
Telephone & Communications	5
Severance Provisions	=
Bank Commissions	7 2
Other General Expenses	6
Reserve for Doubtful Collection Accounts	
Intercompany Expenses	(6)
Expense new co & old co	-
Total General Expenses	51
	J1
Other Expenses	(0)
Change in fair value impairment	
Other Revenue	_
Restructuring Expenses	_
Reorganization Items	858
D&A	57
Operating Profit	46
Pald Interests	3
Fines & Penalties	0
Intercompany Interest	-
Interest new co & old co	-
FX Loss	350
Gained Interests	(0)
FX Gain	334
Total Financial Expenses	687
Earnings Before Taxes	(640)
Taxes	
Deferred Taxes	•
Net Income .	·
recincolle , ,	(640)